#### **Cumulative E-File History 2012**

**FED** 

Locator: 4240CV

Taxpayer Name: James Lawrence Kernan Hospital, Inc.

Return Type: 990, 990

**Submitted Date** 5/13/2014 11:51:07 AM **Acknowledgement Date** 5/13/2014 11:51:06 AM

StatusRejectedSubmission IDNONE

**Submitted Date** 5/13/2014 1:06:45 PM **Acknowledgement Date** 5/13/2014 1:28:56 PM

**Status** Accepted

**Submission ID** 23695320141335000025

Print Close

## Form **8879-EO**

# IRS e-file Signature Authorization

for an	Exempt Organization	
For calendar year 2012, or fiscal year beg	ginning $0.7 \angle 0.1$ , 2012, and ending $0.6 \angle 3.0$ , 20 $1.3$	

Do not sand to the IRS Keep for your records.

		ployer identification number
	CE KERNAN HOSPITAL, INC.	2-0591639
vame and title of officer	V to a b to a c t t t t t t t t t t t t t t t t t t	
W W AUGUSTIN	III, VICE PRESIDENT AND CFO	-
Part I Type of R	eturn and Return Information (Whole Dollars Only)	
Check the box for the check the box on line leave line 1b, 2b, 3b,	return for which you are using this Form 8879-EO and enter the applicable amount 1a, 2a, 3a, 4a, or 5a, below, and the amount on that line for the return being filed of 4b, or 5b, whichever is applicable, blank (do not enter -0-). But, if you entered -0-below. Do not complete more than 1 line in Part I.	WILL THIS TOTHE Was DIGIN, THEIR
		1b 109880325.
1a Form 990 check		
2a Form 990-EZ che 3a Form 1120-POL c		
4a Form 990-PF che		5). 4b
5a Form 8868 check		
5a FOIII 0000 Cheor	( Tiolo )	
Part II Declarati	on and Signature Authorization of Officer	A A A A A A A A A A A A A A A A A A A
authorize the U.S. Tre	the reason for any delay in processing the return or refund, and (c) the date of any re- easury and its designated Financial Agent to initiate an electronic funds withdrawal ( count indicated in the tax preparation software for payment of the organization's fec- cial institution to debit the entry to this account. To revoke a payment, I must contact	leral taxes owed on this the U.S. Treasury Financial
involved in the proces	1537 no later than 2 business days prior to the payment (settlement) date. I also autoristic than 2 business days prior to the payment (settlement) date. I also autorise of the electronic payment of taxes to receive confidential information necessary do to the payment. I have selected a personal identification number (PIN) as my signal, if applicable, the organization's consent to electronic funds withdrawal.	y to answer inquiries and
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Do Not Submit This Form To the IRS Unless Requested To Do So

For Paperwork Reduction Act Notice, see back of form.

Form 8879-EO (2012)

Department of the Treasury

### Return of Organization Exempt From Income Tax

OMB No. 1545-0047 Open to Public

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except black lung benefit trust or private foundation)

▶ The organization may have to use a copy of this return to satisfy state reporting requirements.

Inspection

Interna	Revenue	Service	▶ The	organization	may have to	use a cop	by of this retur	rn to satis	fy state r	reporting	requiremen		Inspection
A Fo	r the 2	2012 calei	dar year, or ta	ax year begi	inning	0	7/01, 2012	2, and e	nding				/30, <b>20</b> 13
			e of organization							DE	Employer ide	ntifica	tion number
B Che	ck if appica	JAI	MES LAWRENC	CE KERNAN	HOSPITA	AL, INC	J.				52-0591	639	
	Add:ess change	Doing	Business As	***************************************									
Name change Number and street (or P.O. box if mail is not delivered to street address) Room/suite E Telephone number													
India return 2200 KERNAN DRIVE (410) 448-2500										500			
	Terminate	d City.	town or post office,	state, and ZIP	code							A Paragraphic	
	Amended	BA	LTIMORE, MI	21207				P. III. I II. I II. I II. II. II. II. II		G	Gross receipt	5 \$	115,557,408.
	Application pending	n F Na	me and address of	principal officer	MICHA	EL JAB	LONOVER			H(a)	Is this a grou affiliates?	p return	for X Yes No
Laurens	E-11-11-11-11	22	OO KERNAN I	DRIVE BAI	LTIMORE,	MD 21:	207			H(b)	Are all affiliat	es inclu	ided? Yes No
IT	ax-exem	pt status:	X 501(c)(3)	501(c) (	) <b>《</b> (in	sert no.)	4947(a)(1)	or	527		If "No," attacl	n a list	(see instructions)
J V	Vebsite:	▶ N/A								H(c)	Group exemp	tion nu	mber >
KF	orm of c	organization:	X Corporation	Trust	Association	Other	<b>&gt;</b>	LY	ear of for	mation:	1895 M	State o	of legal domicile: MD
Par	tl	Summary											
	1 Br	riefly descr	be the organizat	ion's mission	or most signif	icant activ	ities:						
G)	J	AMES L	KERNAN HOS	PITAL DE	LIVERS I	NNOVAT	TIVE,					select above mode.	
anci	mine d	name home about name about name and	LITY, AND				a grot open were man take never men, topic	AND					
ern	S	URGICAI	SERVICES			man ness made more two							
& Governance	2 C	heck this b	ox 🕨 🔙 if the	organization	discontinued	its opera	tions or dispos	sed of mo	re than 2	25% of it	s net assets	Linear II	
త	3 N	umber of v	oting members o	f the governin	ig body (Part \	/I, line 1a)						3	11.
es	4 N	umber of ir	dependent votin	g members of	f the governir	ng body (P	art VI, line 1b)					4	9.
Activities	5 To	otal numbe	r of individuals e	mployed in ca	alendar year 2	012 (Part	V, line 2a)						798.
Act	6 T	otal numbe	r of volunteers (e	stimate if nece	essary)							6	80.
			ed business reve					THE WIND TO ME IN				7a	680,554.
	bN	et unrelate	d business taxab	le income fror	n Form 990-T	, line 34						7b	0
											rior Year		Current Year
ψ.			s and grants (Par								,134,00	-	4,513,000.
Revenue									106			102,473,566.	
Rev	10 In	Investment income (Part VIII, column (A), lines 3, 4, and 7d),											1,022,379.
Life			ue (Part VIII, colu								,258,55		1,871,380.
	12 T	otal revenu	e - add lines 8 th	nrough 11 (mu	ust equal Part	VIII, colun	nn (A), line 12)			114	,080,40	18.	109,880,325.
	13 G	rants and	similar amounts p	oaid (Part IX, c	olumn (A), lin	es 1-3) .						0	0
		AND COMPANY AND ADDRESS OF THE PARTY.	d to or for member			The second second						0	0
es			er compensation							50	,603,7	10.	51,763,733.
Expenses			fundraising fees									0	U
xp			ising expenses (F								9.05 5.	2.0	5.4.460.246
ш			ses (Part IX, colu								795,58	-	54,469,316.
			ses. Add lines 13				ine 25)				,399,3	-	106,233,049.
- (A		Revenue les	s expenses. Sub	stract line 18 fr	om line 12.						,681,0		3,647,276.
Net Assets or Fund Balances			The transfer of the second						100		of Current		End of Year
SSe	20 T		(Part X, line 16)						· · ·  -		9,918,70		136,743,723.
at A	21 T		es (Part X, line 26						-		3,006,9		41,481,656.
80006665500	CONTRACTOR		or fund balances	. Subtract line	21 from line 2	20				91	,911,7	31.	95,262,067.
LE	rt II		re Block	. 1	1110 000 00 00 00	1 1 1 2 2 2 2 2		adulas sad	alatama	ale end	to the best of		lean dades and ballet it is
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14-	, the ID	Firm's addre	ss > 2001 MARK! this return with the	ET STREET, S	OWN above?	LADELPHI	A, PA 19103			Ph	ione no.	610	Tarl T I
-							20110)	• • • • •					. X Yes No
For	Paper	work Redu	ction Act Notice	, see the sepa	trate instructi	ons.							roim 330 (2012)

#### .... 8868

(Rev. January 2013)

Department of the Treasury Internal Revenue Service

#### Application for Extension of Time To File an Exempt Organization Return

File a separate application for each return.

OMB No. 1545-1709

Form 8868 (Rev. 1-2013)

 If you are filing for an Automatic 3-Month Extension, complete only Part I and check this box If you are filing for an Additional (Not Automatic) 3-Month Extension, complete only Part II (on page 2 of this form). Do not complete Part II unless you have already been granted an automatic 3-month extension on a previously filed Form 8868. Electronic filing (e-file). You can electronically file Form 8868 if you need a 3-month automatic extension of time to file (6 months for a corporation required to file Form 990-T), or an additional (not automatic) 3-month extension of time. You can electronically file Form 8868 to request an extension of time to file any of the forms listed in Part I or Part II with the exception of Form 8870. Information Return for Transfers Associated With Certain Personal Benefit Contracts, which must be sent to the IRS in paper format (see instructions). For more details on the electronic filing of this form, visit www.irs.gov/efile and click on e-file for Charities & Nonprofits. Part I Automatic 3-Month Extension of Time. Only submit original (no copies needed). A corporation required to file Form 990-T and requesting an automatic 6-month extension - check this box and complete All other corporations (including 1120-C filers), partnerships, REMICs, and trusts must use Form 7004 to request an extension of time to file income tax returns. Enter filer's identifying number, see instructions Name of exempt organization or other filer, see instructions. Employer identification number (EIN) or Type or print JAMES LAWRENCE KERNAN HOSPITAL, INC. 52-0591639 File by the Number, street, and room or suite no. If a P.O. box, see instructions. Social security number (SSN) due date for 2200 KERNAN DRIVE filing your return. See City, town or post office, state, and ZIP code. For a foreign address, see instructions. instructions. BALTIMORE, MD 21207 0 1 Application **Application** Return Return Is For Code Is For Code Form 990 or Form 990-EZ 01 Form 990-T (corporation) 07 Form 990-BL 02 Form 1041-A 80 Form 4720 Form 4720- (individual) 03 09 Form 990-PF 04 Form 5227 10 Form 6069 Form 990-T (sec. 401(a) or 408(a) trust) 05 11 Form 990-T (trust other than above) 06 Form 8870 12 The books are in the care of ► S. MICHELLE LEE Telephone No. ▶ 410 328-1376 FAX No. ▶ If the organization does not have an office or place of business in the United States, check this box If this is for a Group Return, enter the organization's four digit Group Exemption Number (GEN) . If this is for the whole group, check this box 

If it is for part of the group, check this box 

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If it is for part of the group, check the group check thi and attach a list with the names and EINs of all members the extension is for. I request an automatic 3-month (6 months for a corporation required to file Form 990-T) extension of time 02/17 , 20 14 , to file the exempt organization return for the organization named above. The extension is until for the organization's return for: calendar year 20 or 07/01 , 2012 , and ending 06/30,2013. tax year beginning If the tax year entered in line 1 is for less than 12 months, check reason: Initial return Final return Change in accounting period 3a If this application is for Form 990-BL, 990-PF, 990-T, 4720, or 6069, enter the tentative tax, less any nonrefundable credits. See instructions. 3a |\$ b If this application is for Form 990-PF, 990-T, 4720, or 6069, enter any refundable credits and estimated tax payments made. Include any prior year overpayment allowed as a credit. 3b |\$ c Balance due. Subtract line 3b from line 3a. Include your payment with this form, if required, by using EFTPS (Electronic Federal Tax Payment System). See instructions. Caution. If you are going to make an electronic fund withdrawal with this Form 8868, see Form 8453-EO and Form 8879-EO for payment instructions.

For Privacy Act and Paperwork Reduction Act Notice, see Instructions.

orm 8868 (F	Pov. 1-2013\				Page 2				
	re filing for an Additional (Not Automatic) 3-Mo	onth Exten	sion, complete only Part	Il and check this box	► X				
lata Only	complete Part II if you have already been gra	nted an aut	tomatic 3-month extension	on a previously filed Form 886					
	re filing for an Automatic 3-Month Extension,			, off a provided, mean and					
THE RESERVE OF THE PARTY OF THE	Additional (Not Automatic) 3-Month Ex	vtension o	of Time Only file the orig	ginal (no copies needed).					
Part II	Additional (Not Automatic) 3-Month E	Attension C	7 Time: Only inc the one	nter filer's identifying number, se	e instructions				
	Name of exempt organization or other filer, see in	structions.		Employer identification number (	EIN) or				
	Wattle of exempt organization of other mor, see in	1011 01 01 01 10 1							
Type or Tames Lawrence Kernan Hospital. INC 52-0591639									
orint	JAMES LAWRENCE KERNAN HOSPITA Number, street, and room or suite no. If a P.O. bo	Social security number (SSN)							
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nstructions.	BALTIMORE, MD 21207	:- f (f:		ach return)	. 01				
	Return code for the return that this application			ach return)	Return				
Applicatio	n	Return	Application		Code				
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	or Form 990-EZ	01	- 4044 4		08				
Form 990-		02	Form 1041-A		09				
	0 (individual)	03	Form 4720		10				
Form 990-		04	Form 5227		11				
	-T (sec. 401(a) or 408(a) trust)	05	Form 6069		12				
Form 990-	-T (trust other than above)	06	Form 8870	naise and provincely filed Eq					
	not complete Part II if you were not already		1 automatic 3-month exte	nsion on a previously filed to	1111 0000.				
	oks are in the care of 🕨 S. MICHELLE LE	E		1					
Telepho	one No. ► 410 328-1376		FAX No. ▶						
<ul><li>If the or</li></ul>	rganization does not have an office or place of	business ir	n the United States, check	this box					
<ul><li>If this is</li></ul>	for a Group Return, enter the organization's fo	our digit Gro	oup Exemption Number (GE		this is				
for the wh	ole group, check this box ▶	If it is for pa	art of the group, check this	box▶ and a	ttach a				
	e names and EINs of all members the extension								
4 I req	uest an additional 3-month extension of time u	ıntil		<u>05/15</u> , <b>20</b> <u>14</u> .					
5 For o	calendar year, or other tax year beginn	ning	07/01,20 12,a	nd ending 06/30	, 20 13 .				
6 If the	e tax year entered in line 5 is for less than 12 n	nonths, che	ck reason: Initial r	eturn Final return					
	Change in accounting period								
7 State	e in detail why you need the extension ADDIT	T LANOIT	IME NEEDED TO FILE	E A COMPLETE AND					
ACC	URATE RETURN								
8a If thi	is application is for Form 990-BL, 990-PF, 9	90-T, 4720	), or 6069, enter the ter						
nonr	efundable credits. See instructions.			8a \$					
b If th	is application is for Form 990-PF, 990-T,	4720, o	r 6069, enter any refu	ndable credits and					
estin	nated tax payments made. Include any pi	rior year o	overpayment allowed as						
amo	unt paid previously with Form 8868.			8b \$					
	nce Due. Subtract line 8b from line 8a. Include		nent with this form, if requ	ired, by using EFTPS					
(Elec	ctronic Federal Tax Payment System). See instru	uctions.		8c \$					
.,,	Signature and Verific	ation mu	ist be completed for l	Part II only.					
Under penal	ties of perjury, I declare that I have examined this form, rect, and complete, and that I am authorized to prepare this f	including ac	companying schedules and state	ements, and to the best of my knowl	edge and belief,				
	0 00			2 /	1.				
Signature >	(diella		Title MANA	€ L~ Date ▶ 2/1	2/17				
3.0.0.0	X				8 (Rev. 1-2013)				

Form 990 (2012) Page 2 Part III Statement of Program Service Accomplishments Briefly describe the organization's mission: JAMES L KERNAN HOSPITAL DELIVERS INNOVATIVE, HIGH-QUALITY, AND COST EFFECTIVE REHABILITATION AND SURGICAL SERVICES TO THE COMMUNITY AND REGION. 2 Did the organization undertake any significant program services during the year which were not listed on the If "Yes," describe these new services on Schedule O. 3 Did the organization cease conducting, or make significant changes in how it conducts, any program If "Yes," describe these changes on Schedule O. 4 Describe the organization's program service accomplishments for each of its three largest program services, as measured by expenses. Section 501(c)(3) and 501(c)(4) organizations are required to report the amount of grants and allocations to others, the total expenses, and revenue, if any, for each program service reported. 85,500,479. including grants of \$ 4a (Code: ) (Expenses \$ ) (Revenue \$ 101,793,012. THE ORGANIZATION OWNS AND OPERATES A MEDICAL SURGICAL AND REHABILIATION HOSPITAL WITH 132 LICENSED BEDS. THE HOSPITAL PROVIDES CHARITY CARE TO PATIENTS WHO ARE UNABLE TO PAY. PATIENTS ARE IDENTIFIED BASED ON INFORMATION OBTAINED FROM THE PATIENTS AND SUBSEQUENT ANALYSIS. BECAUSE THE HOSPITAL DOES NOT EXPECT COLLECTION OF AMOUNTS DETERMINED AS CHARITY CARE, THEY ARE NOT REPORTED AS REVENUE BASED ON ESTABLISHED RATES. THE HOSPITAL ESTIMATES THAT \$2,533,327 OF CHARITY CARE AT COST WAS PROVIDED IN 2013. OVERALL, THE HOSPITAL DELIVERS INNOVATIVE HIGH QUALITY, COST EFFECTIVE SURGICAL AND REHABILITATION SERVICES TO ITS COMMUNITY. **4b** (Code: ) (Expenses \$ including grants of \$ **4c** (Code: ) (Expenses \$ including grants of \$ ) (Revenue \$ **4d** Other program services (Describe in Schedule O.) (Expenses \$ including grants of \$ ) (Revenue \$ 4e Total program service expenses ▶ 85,500,479.

JSA 2E1020 2.000 Form **990** (2012) 523418

4240CV 700P

Form 990 (2012) Page **3** 

Part	V Checklist of Required Schedules			
			Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes,"			
	complete Schedule A	1	Х	
2	Is the organization required to complete Schedule B, Schedule of Contributors (see instructions)?	2	Х	
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to			
	candidates for public office? If "Yes," complete Schedule C, Part I	3		X
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h)			
	election in effect during the tax year? If "Yes," complete Schedule C, Part II	4	X	
5	Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues,			
	assessments, or similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C,			
	Part III	5		
6	Did the organization maintain any donor advised funds or any similar funds or accounts for which donors			
	have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If			
_	"Yes," complete Schedule D, Part I	6		X
7	Did the organization receive or hold a conservation easement, including easements to preserve open space,	_		v
•	the environment, historic land areas, or historic structures? <i>If "Yes," complete Schedule D, Part II</i>	7		X
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes,"	8		Х
0	complete Schedule D, Part III	0		
9	custodian for amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or			
	debt negotiation services? If "Yes," complete Schedule D, Part IV	9		Х
10	Did the organization, directly or through a related organization, hold assets in temporarily restricted			
. •	endowments, permanent endowments, or quasi-endowments? If "Yes," complete Schedule D, Part V	10		Х
11	If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI,			
	VII, VIII, IX, or X as applicable.			
а	Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes,"			
	complete Schedule D, Part VI	11a	Х	
b	Did the organization report an amount for investments-other securities in Part X, line 12 that is 5% or more			
	of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII	11b		X
С	Did the organization report an amount for investments-program related in Part X, line 13 that is 5% or more			
	of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII.	11c		X
d	Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets			
	reported in Part X, line 16? If "Yes," complete Schedule D, Part IX	11d	X	
	Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X	11e	X	
f	Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses		37	
40 -	the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X	11f	X	
12 a	Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes,"	12a		Х
h	complete Schedule D, Parts XI and XII  Was the organization included in consolidated, independent audited financial statements for the tax year? If "Yes," and if	120		
D	the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional	12b	Х	
13	Is the organization a school described in section $170(b)(1)(A)(ii)$ ? If "Yes," complete Schedule E	13		X
	Did the organization maintain an office, employees, or agents outside of the United States?	14a		X
	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking,			
	fundraising, business, investment, and program service activities outside the United States, or aggregate			
	foreign investments valued at \$100,000 or more? If "Yes," complete Schedule F, Parts I and IV	14b		X
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or assistance to any			
	organization or entity located outside the United States? If "Yes," complete Schedule F, Parts II and IV	15		X
16	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or assistance			
	to individuals located outside the United States? If "Yes," complete Schedule F, Parts III and IV	16		X
17	Did the organization report a total of more than \$15,000 of expenses for professional fundraising services	_		37
	on Part IX, column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I (see instructions)	17		X
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on	40		v
40	Part VIII, lines 1c and 8a? If "Yes," complete Schedule G, Part II	18		X
19	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a?	19		Х
20 ~	If "Yes," complete Schedule G, Part III	20a	X	- 22
	If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?	20b	X	

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Part	V Checklist of Required Schedules (continued)			
			Yes	No
21	Did the organization report more than \$5,000 of grants and other assistance to any government or organization			
	in the United States on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II.	21		Х
22	Did the organization report more than \$5,000 of grants and other assistance to individuals in the United States			
	on Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22		Х
23	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the			
23	organization's current and former officers, directors, trustees, key employees, and highest compensated			
	employees? If "Yes," complete Schedule J	23	X	
24.0		25	21	
24 a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than			
	\$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b	0.4-		37
	through 24d and complete Schedule K. If "No," go to line 25	24a		X
b	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		
С	Did the organization maintain an escrow account other than a refunding escrow at any time during the year			
	to defease any tax-exempt bonds?	24c		
d	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		
25 a	Section 501(c)(3) and 501(c)(4) organizations. Did the organization engage in an excess benefit transaction			
	with a disqualified person during the year? If "Yes," complete Schedule L, Part I	25a		Х
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior			
	year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ?			
	If "Yes," complete Schedule L, Part I	25b		X
26	Was a loan to or by a current or former officer, director, trustee, key employee, highly compensated employee, or			
	disqualified person outstanding as of the end of the organization's tax year? If "Yes," complete Schedule L, Part II	26		X
27	Did the organization provide a grant or other assistance to an officer, director, trustee, key employee,			
	substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled			
	entity or family member of any of these persons? If "Yes," complete Schedule L, Part III	27		Х
28	Was the organization a party to a business transaction with one of the following parties (see Schedule L,			
20	Part IV instructions for applicable filing thresholds, conditions, and exceptions):			
•	A current or former officer, director, trustee, or key employee? <i>If "Yes," complete Schedule L, Part IV</i>	28a		Х
		20a		21
D	A family member of a current or former officer, director, trustee, or key employee? If "Yes," complete	206		Х
	Schedule L, Part IV	28b		Λ
С	An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof)			
	was an officer, director, trustee, or direct or indirect owner? If "Yes," complete Schedule L, Part IV	28c		X
29	Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M	29		X
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified			
	conservation contributions? If "Yes," complete Schedule M	30		X
31	Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N,			
	Part I	31		X
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes,"			
	complete Schedule N, Part II	32		X
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations			
	sections 301.7701-2 and 301.7701-3? If "Yes," complete Schedule R, Part I	33	X	
34	Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III,			
	or IV, and Part V, line 1	34	Х	
35 a	Did the organization have a controlled entity within the meaning of section 512(b)(13)?	35a	Х	
	If "Yes" to line 35a, did the organization receive any payment from or engage in any transaction with a			
-	controlled entity within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2	35b	X	
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable	000		
30	related organization? If "Yes," complete Schedule R, Part V, line 2	36		Х
27		30		Λ
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization			
	and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R,			7.7
	Part VI	37		X
38	Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and		,.	
	19? Note. All Form 990 filers are required to complete Schedule O	38	X	

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Par	t V Statements Regarding Other IRS Filings and Tax Compliance			
	Check if Schedule O contains a response to any question in this Part V			
			Yes	No
1 a	Enter the number reported in Box 3 of Form 1096. Enter -0- if not applicable			
b	Enter the number of Forms W-2G included in line 1a. Enter -0- if not applicable			
С	Did the organization comply with backup withholding rules for reportable payments to vendors and			
	reportable gaming (gambling) winnings to prize winners?	1c	X	
2a	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax			
	Statements, filed for the calendar year ending with or within the year covered by this return . 2a 798			
b	If at least one is reported on line 2a, did the organization file all required federal employment tax returns?	2b	X	
	Note. If the sum of lines 1a and 2a is greater than 250, you may be required to <i>e-file</i> (see instructions)			
	Did the organization have unrelated business gross income of \$1,000 or more during the year?	3a	X	
	If "Yes," has it filed a Form 990-T for this year? If "No," provide an explanation in Schedule O	3b	X	
4a	At any time during the calendar year, did the organization have an interest in, or a signature or other authority			
	over, a financial account in a foreign country (such as a bank account, securities account, or other financial	4-		v
	account)?	4a		X
b	If "Yes," enter the name of the foreign country: ►			
<b>-</b>	See instructions for filing requirements for Form TD F 90-22.1, Report of Foreign Bank and Financial Accounts.	5a		Х
	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?	5b		X
	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction? If "Yes" to line 5a or 5b, did the organization file Form 8886-T?	5c		- 21
	Does the organization have annual gross receipts that are normally greater than \$100,000, and did the	50		
υu	organization solicit any contributions that were not tax deductible as charitable contributions?	6a		Х
b	If "Yes," did the organization include with every solicitation an express statement that such contributions or			
-	gifts were not tax deductible?	6b		
7	Organizations that may receive deductible contributions under section 170(c).			
а	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods			
	and services provided to the payor?	7a		Х
b	If "Yes," did the organization notify the donor of the value of the goods or services provided?	7b		
С	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was			
	required to file Form 8282?	7с		X
	If "Yes," indicate the number of Forms 8282 filed during the year			
	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?	7e		X
	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?	7f		X
_	If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required?	7g		
_	If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C?	7h		
8	Sponsoring organizations maintaining donor advised funds and section 509(a)(3) supporting			
	organizations. Did the supporting organization, or a donor advised fund maintained by a sponsoring	_		
^	organization, have excess business holdings at any time during the year?	8		
9	Sponsoring organizations maintaining donor advised funds.  Did the organization make any taxable distributions under section 4966?	9a		
	Did the organization make a distribution to a donor, donor advisor, or related person?	9b		
10	Section 501(c)(7) organizations. Enter:			
	Initiation fees and capital contributions included on Part VIII, line 12			
b	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities 10b			
11	Section 501(c)(12) organizations. Enter:			
а	Gross income from members or shareholders			
b	Gross income from other sources (Do not net amounts due or paid to other sources			
	against amounts due or received from them.)			
	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?	12a		
	If "Yes," enter the amount of tax-exempt interest received or accrued during the year			
13	Section 501(c)(29) qualified nonprofit health insurance issuers.	40		
а	Is the organization licensed to issue qualified health plans in more than one state?	13a		
	<b>Note.</b> See the instructions for additional information the organization must report on Schedule O.			
b	Enter the amount of reserves the organization is required to maintain by the states in which the organization is licensed to issue qualified health plans			
_				
	Enter the amount of reserves on hand  Did the organization receive any payments for indoor tanning services during the tax year?	14a		X
	If "Yes," has it filed a Form 720 to report these payments? <i>If "No," provide an explanation in Schedule O</i>	14b		- 21
	,	~		

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Form **990** (2012)

Form 990 (2012) JAMES LAWRENCE KERNAN HOSPITAL, INC. 52-0591639 Page 6 Part VI Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, and for a response to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions. Check if Schedule O contains a response to any question in this Part VI............... Section A. Governing Body and Management Yes 11 1a Enter the number of voting members of the governing body at the end of the tax year. If there are material differences in voting rights among members of the governing body, or if the governing body delegated broad authority to an executive committee or similar committee, explain in Schedule O. Enter the number of voting members included in line 1a, above, who are independent . . . . . Did any officer, director, trustee, or key employee have a family relationship or a business relationship with 2 Χ 3 Did the organization delegate control over management duties customarily performed by or under the direct 3 supervision of officers, directors, or trustees, or key employees to a management company or other person? . . . 4 4 Did the organization make any significant changes to its governing documents since the prior Form 990 was filed? . . . . . . 5 5 Did the organization become aware during the year of a significant diversion of the organization's assets?.... Χ 6 6 7a Did the organization have members, stockholders, or other persons who had the power to elect or appoint X 7a **b** Are any governance decisions of the organization reserved to (or subject to approval by) members, X Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following: X 8a Is there any officer, director, trustee, or key employee listed in Part VII. Section A, who cannot be reached at the organization's mailing address? If "Yes," provide the names and addresses in Schedule O Section B. Policies (This Section B requests information about policies not required by the Internal Revenue Code.) Nο Х 10a **b** If "Yes," did the organization have written policies and procedures governing the activities of such chapters, 10b affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes? . . . . 11a 11a Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form? . . b Describe in Schedule O the process, if any, used by the organization to review this Form 990. Χ 12a b Were officers, directors, or trustees, and key employees required to disclose annually interests that could give Χ 12b rise to conflicts? c Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," Х 12c describe in Schedule O how this was done 13 Χ 13 Χ 14 14 Did the organization have a written document retention and destruction policy?........ Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision? 15a The organization's CEO, Executive Director, or top management official 15b If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions). 16a Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement Χ 16a with a taxable entity during the year? b If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's exempt status with respect to such arrangements? Section C. Disclosure List the states with which a copy of this Form 990 is required to be filed ▶\_MD\_\_\_\_. 17 Section 6104 requires an organization to make its Forms 1023 (or 1024 if applicable), 990, and 990-T (Section 501(c)(3)s only) available for public inspection. Indicate how you made these available. Check all that apply.

Own website Another's website X Upon request Other (explain in Schedule O)

19 Describe in Schedule O whether (and if so, how), the organization made its governing documents, conflict of interest policy, and financial statements available to the public during the tax year.

20 State the name, physical address, and telephone number of the person who possesses the books and records of the organization: ►s. MICHELLE LEE 250 W. PRATT STREET, 14TH FLOOR BALTIMORE, MD 21201 410-328-1376

Form **990** (2012)

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#### Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and **Independent Contractors**

#### Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees Section A.

- 1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.
- List all of the organization's current officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.
  - List all of the organization's current key employees, if any. See instructions for definition of "key employee."
- List the organization's five current highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations.
- List all of the organization's former officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.
- List all of the organization's former directors or trustees that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations.

List persons in the following order: individual trustees or directors; institutional trustees; officers; key employees; highest compensated employees; and former such persons.

Check this box if neither the organization no	or any related	l orga	niza	tion	co	mpen	sate	ed any current offic	er, director, or trus	stee.
<b>(A)</b> Name and Title	(B) Average hours per week (list any hours for related organizations below dotted line)	age (do not chece box, unless positist any officer and a list any officer and a list ations of director director director list and other director of d		4   2     <   5			an tee)	(D)  Reportable compensation from the organization (W-2/1099-MISC)	(E) Reportable compensation from related organizations (W-2/1099-MISC)	(F) Estimated amount of other compensation from the organization and related organizations
		stee	trustee		W .	ensated				
(1) DAVIS V.R. SHERMAN	1.00									
CHAIRMAN		X		Х				0	0	C
(2) ANTHONY F. LEHMAN	1.00									
DIRECTOR		X						0	0	C
(3) LISA A. GLADDEN	1.00									
DIRECTOR		X						C	0	C
(4) JOHN T. CHAY	1.00									
DIRECTOR		X						C	0	C
(5) ROBERT A. CHRENCIK	1.00									
TREASURER	49.00	X		Х				C	2,174,568.	234,466.
(6) HEMA PATEL, MD HOSPITALIST	40.00	X						223,893.	0	25,512.
(7) ANTHONY T. HAWKINS DIRECTOR	1.00	Х						C	0	
(8) WILLIAM F. PECK DIRECTOR	1.00	Х						0	0	
(9) ANDREW POLLAK	1.00	X						0		
DIRECTOR	1 00	_ ^							0	
(10)THOMAS M. SCALEA DIRECTOR	1.00	X						С	0	(
(11)OLIVER S. TRAVERS, JR.	1.00									
DIRECTOR		X						0	0	C
(12) MICHAEL R. JABLONOVER	40.00	-								
CEO	40.05			Х				452,675.	0	22,586.
(13)W. W. AUGUSTIN, III CFO	40.00			Х				299,395.	0	19,028.
(14) VALERIE SUMMERLIN	40.00									
VP CNO					Х			224,618.	0	3,841.

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(A)	(B)			(C	:)			(D)	(E)	(F)
Name and title	Average hours per week (list any hours for related	box,	unles er and	Posineck ress per	tion more rson irect	tion more than one son is both an rector/trustee)		Reportable compensation from the	Reportable compensation from related organizations (W-2/1099-MISC)	Estimated amount of other compensation from the
	organizations below dotted line)	Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former	(W-2/1099-MISC)	(1. 2.13335)	organization and related organizations
5) JUANITA D. ROBBINS COO	40.00				Х			345,143.	0	27,8
6) JOHN STRAUMANIS	40.00									
SVP - CMO					Х			300,283.	0	41,8
7) LORI PATRIA MANAGER - AMBULATORY	40.00	-				Х		152,650.	0	20,3
8) LOBNA ZADA DENTAL CLINICAL CHIEF	40.00					Х		189,454.	0	6,0
9) THOMAS MERKLE HOSPITALIST	40.00					Х		182,456.	0	19,8
O) NORBERT ROBINSON	40.00									
DIR - PHARMACY						Х		180,762.	0	21,3
1) MARY RICE	40.00									
DIRECTOR - SURGICAL SERV.						X		157,582.	0	20,3
1b Sub-total							<b>&gt;</b>	1,200,581.		305,43
c Total from continuation sheets to Part VII,	Section A							1,508,330.		157,74
d Total (add lines 1b and 1c)	t limited to t		liste				re	2,708,911. ceived more than		463,18
										Yes
3 Did the organization list any former offi employee on line 1a? If "Yes," complete Scheen										3
For any individual listed on line 1a, is the organization and related organizations g individual	reater than	\$15	0,00	00?	lf	"Yes	," (	complete Schedu	le J for such	4 X
5 Did any person listed on line 1a receive o for services rendered to the organization? If "	r accrue co	mpen	satio	on f	rom	any	unr	related organization	on or individual	5
					. 01	JUUIT	$\sim \sim \sim$			. •

year.

(A) Name and business address	(B) Description of services	(C) Compensation
ATTACHMENT 1		

2 Total number of independent contractors (including but not limited to those listed above) who received more than \$100,000 in compensation from the organization  $\blacktriangleright$ 26

Form **990** (2012)

#### Part VIII Statement of Revenue

		Check if Schedule O contains a resp	onse to any quest	ion in this Part VIII			
				(A) Total revenue	(B) Related or exempt function revenue	(C) Unrelated business revenue	(D) Revenue excluded from tax under sections 512, 513, or 514
Contributions, Gifts, Grants and Other Similar Amounts	1a b c d e f	Federated campaigns	3,733,000. 750,000. 30,000.				
	h	Total. Add lines 1a-1f	<u> </u>	4,513,000.			
Jue			Business Code				
Program Service Revenue	2a b c d	PATIENT SERVICE REVENUE	900099	102,473,566.	101,793,012.	680,554.	
g	f	All other program service revenue					
P	g	Total. Add lines 2a-2f		102,473,566.			
	3	Investment income (including dividends, into other similar amounts)	erest, and	813,015.			813,015.
	5	Royalties • • • • • • • • • • • • • • • • • • •		0			
	6a b	Gross rents	(ii) Personal				
	d	Net rental income or (loss)	<u>.</u>	0			
	7a	Gross amount from sales of assets other than inventory  (i) Securities  5,886,447	(ii) Other				
	b	Less: cost or other basis and sales expenses 5,677,083					
	C	Gain or (loss)					
une	d 8a	Net gain or (loss)		209,364.			209,364.
Other Revenue	b	events (not including \$ of contributions reported on line 1c).  See Part IV, line 18	a				
th	C	Net income or (loss) from fundraising events		0			
U		Gross income from gaming activities. See Part IV, line 19					
	b		b				
	С	Net income or (loss) from gaming activities.		0			
	10a	Gross sales of inventory, less returns and allowances	а				
	b c	Less: cost of goods sold	b ► Business Code	0			
	<u> </u>			201	25		
	11a		722514	374,468.	374,468.		1
	b	OUTPATIENT PHARMACY	446110	1,435,679.	1,435,679.		
	С	SALARY REIMBURSEMENT	900099	101,197.	101,197.		-
	d	All other revenue		-39,964.	-39,964.		
	e	Total. Add lines 11a-11d		1,871,380.			
	12	Total revenue. See instructions	<u></u>	109,880,325.	103,664,392.	680,554.	1,022,379.

Form **990** (2012)

52-0591639

#### Part IX Statement of Functional Expenses

Section 501(c)(3) and 501(c)(4) organizations must complete all columns. All other organizations must complete column (A).

	Check if Schedule O contains a resp	onse to any question in	this Part IX		
	not include amounts reported on lines 6b, 7b, 9b, and 10b of Part VIII.	(A) Total expenses	<b>(B)</b> Program service expenses	(C) Management and general expenses	<b>(D)</b> Fundraising expenses
1	Grants and other assistance to governments and				
	organizations in the United States. See Part IV, line 21	0			
2	Grants and other assistance to individuals in				
	the United States. See Part IV, line 22	0			
3	Grants and other assistance to governments,				
	organizations, and individuals outside the				
	United States. See Part IV, lines 15 and 16	0			
4	Benefits paid to or for members	0			
5	Compensation of current officers, directors,				
	trustees, and key employees	1,873,823.	552,716.	1,321,107.	
6	Compensation not included above, to disqualified				
	persons (as defined under section 4958(f)(1)) and				
	persons described in section 4958(c)(3)(B)	0			
7	Other salaries and wages	40,167,586.	32,376,693.	7,790,893.	
8	Pension plan accruals and contributions (include section				
	401(k) and 403(b) employer contributions)	1,620,952.	1,269,629.	351,323.	
9	Other employee benefits	5,119,986.	4,010,287.	1,109,699.	
10	Payroll taxes	2,981,386.	2,335,204.	646,182.	
11	Fees for services (non-employees):				
	Management	0			
	Legal	-107,700.		-107,700.	
	Accounting	685,850.		685,850.	
	Lobbying	6,264.		6,264.	
е	Professional fundraising services. See Part IV, line 17	0			
f	Investment management fees	0			
	Other. (If line 11g amount exceeds 10% of line 25, column				
Ū	(A) amount, list line 11g expenses on Schedule O.)	9,970,496.	7,809,504.	2,160,992.	
12	Advertising and promotion	403,731.	316,227.	87,504.	
13	Office expenses	555,535.	435,129.	120,406.	
14	Information technology	2,781,806.	2,178,881.	602,925.	
15	Royalties	0			
16	Occupancy	2,917,606.	2,285,248.	632,358.	
17	Travel	89,499.	70,101.	19,398.	
18	Payments of travel or entertainment expenses				
	for any federal, state, or local public officials	0			
19	Conferences, conventions, and meetings	0			
20	Interest	712,018.	557,696.	154,322.	
21	Payments to affiliates	0			
22	Depreciation, depletion, and amortization	3,861,852.	3,024,839.	837,013.	
23	Insurance	1,889,130.	1,479,682.	409,448.	
24	Other expenses. Itemize expenses not covered				
	above (List miscellaneous expenses in line 24e. If				
	line 24e amount exceeds 10% of line 25, column				
	(A) amount, list line 24e expenses on Schedule O.)				
а	MEDICAL SUPPLIES	14,695,061.	11,510,073.	3,184,988.	
b	BAD DEBTS	4,599,081.	4,599,081.		
С	PHYSICIAN FEE	8,067,517.	8,067,517.		
d	PURCHASED SERVICES	2,388,050.	1,875,116.	512,934.	
	All other expenses	953,520.	746,856.	206,664.	
25	Total functional expenses. Add lines 1 through 24e	106,233,049.	85,500,479.	20,732,570.	
26	Joint costs. Complete this line only if the				
	organization reported in column (B) joint costs from a combined educational campaign and				
	fundraising solicitation. Check here				
	following SOP 98-2 (ASC 958-720)	0			

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Form **990** (2012)

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Form 990 (2012) Page **11** 

#### Part X Balance Sheet

Па	ILA	Dalatice Sticet					
		Check if Schedule O contains a response	to any	question in this Par	t X		
					(A)		(B)
					Beginning of year		End of year
	1	Cash - non-interest-bearing			5,008,790.	1	6,887,050.
	2	Savings and temporary cash investments	0		0		
	3	Pledges and grants receivable, net			0		0
	4	Accounts receivable, net			16,171,837.	4	14,670,958.
	5	Loans and other receivables from current and					
		trustees, key employees, and highest compensated employees.					
		Complete Part II of Schedule L Loans and other receivables from other disqualified pers	,		0	5	0
	6	Loans and other receivables from other disqualified pers 4958(f)(1)), persons described in section 4958(c)(3)(B)					
		and sponsoring organizations of section $501(c)(9)$ volu					
Ś		organizations (see instructions). Complete Part II of Sche			0		0
Assets	7	Notes and loans receivable, net			0	7	0
Ϋ́	8	Inventories for sale or use			997,619.		1,054,308.
	9	Prepaid expenses and deferred charges			16,184.	9	0
	10 a	Land, buildings, and equipment: cost or	40.	04 256 225			
			10a		40 111 20E	40-	45,131,779.
		Less: accumulated depreciation			42,111,305. 7,669,231.	_	6,740,290.
	11 12				5,342,000.	_	5,297,710.
	13	Investments - other securities. See Part IV, line 11				13	5,297,710.
	14	Investments - program-related. See Part IV, line 11				14	0
	15	Intangible assets Other assets. See Part IV, line 11			42,601,741.		56,961,628.
	16	Total assets. Add lines 1 through 15 (must equal			119,918,707.		136,743,723.
_	17	Accounts payable and accrued expenses			10,583,958.		13,312,096.
	18	Grants payable				18	0
	19	Deferred revenue				19	0
	20	Tax-exempt bond liabilities				20	0
S	21	Escrow or custodial account liability. Complete Pa	art IV o	of Schedule D		21	0
Liabilities	22	Loans and other payables to current and for					
abi		trustees, key employees, highest compen	sated	employees, and			
=		disqualified persons. Complete Part II of Schedule	L		0	22	0
	23	Secured mortgages and notes payable to unrelate			0		0
	24	Unsecured notes and loans payable to unrelated	third p	arties	0	24	0
	25	Other liabilities (including federal income tax,					
		parties, and other liabilities not included on lines					
		of Schedule D			17,422,968.	25	28,169,560.
_	26	Total liabilities. Add lines 17 through 25			28,006,926.	26	41,481,656.
es		Organizations that follow SFAS 117 (ASC 958), complete lines 27 through 29, and lines 33 and	check 34.	k here ► X and			
anc	27	Unrestricted net assets			60,991,790.	27	64,638,067.
Fund Balances	28	Temporarily restricted net assets			30,919,991.	28	30,624,000.
pu	29	Permanently restricted net assets		<u></u> [	0	29	0
or Fu		Organizations that do not follow SFAS 117 (ASC 958) complete lines 30 through 34.	, chec	k here 🕨 💹 and			
ts	30	Capital stock or trust principal, or current funds				30	
Net Assets	31	Paid-in or capital surplus, or land, building, or equ	iipmer			31	
Ä	32	Retained earnings, endowment, accumulated inco	ome, o	or other funds		32	
Ne	33				91,911,781.	33	95,262,067.
_	34	Total liabilities and net assets/fund balances			119,918,707.	34	136,743,723.
							Farm 000 (2012)

Form **990** (2012)

Form 990 (2012) Page **12** 

	<del></del>					9
Part						
	Check if Schedule O contains a response to any question in this Part XI				Х	
1	Total revenue (must equal Part VIII, column (A), line 12)	1	1	109,8	80,3	325.
2	Total expenses (must equal Part IX, column (A), line 25)	2	1	106,2	33,0	)49.
3	Revenue less expenses. Subtract line 2 from line 1	3		3,6	47,2	276.
4	Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A))	4		91,9	11,7	781.
5	Net unrealized gains (losses) on investments	5				0
6	Donated services and use of facilities	6				0
7	Investment expenses	7				0
8	Prior period adjustments	8				0
9	Other changes in net assets or fund balances (explain in Schedule O)	9		-2	96,9	990.
10	Net assets or fund balances at end of year. Combine lines 3 through 9 (must equal Part X, line					
	33, column (B))	10		95,2	62,0	)67.
Part						
	Check if Schedule O contains a response to any question in this Part XII					
_					Yes	No
1	Accounting method used to prepare the Form 990: Cash X Accrual Other					
	If the organization changed its method of accounting from a prior year or checked "Other," e.	xplai	n in			
_	Schedule O.					
2a	Were the organization's financial statements compiled or reviewed by an independent accountant?			2a		Х
	If "Yes," check a box below to indicate whether the financial statements for the year were com-	pile	d or			
	reviewed on a separate basis, consolidated basis, or both:					
	Separate basis Consolidated basis Both consolidated and separate basis				37	
b	Were the organization's financial statements audited by an independent accountant?			2b	X	
	If "Yes," check a box below to indicate whether the financial statements for the year were audit	ted o	on a			
	separate basis, consolidated basis, or both:					
	Separate basis  X Consolidated basis  Both consolidated and separate basis					
С	If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for overs	-		20	X	
	of the audit, review, or compilation of its financial statements and selection of an independent accour			2c	Λ	
	If the organization changed either its oversight process or selection process during the tax year, e	xpla	in in			
_	Schedule O.					
3a	As a result of a federal award, was the organization required to undergo an audit or audits as set	tort	in in	3a		
	the Single Audit Act and OMB Circular A-133?	• •		Ja		
b	If "Yes," did the organization undergo the required audit or audits? If the organization did not und	_	the	3b		
	required audit or audits, explain why in Schedule O and describe any steps taken to undergo such au	นแร		่าวถ		

Form **990** (2012)

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#### **SCHEDULE A** (Form 990 or 990-EZ)

### **Public Charity Status and Public Support**

OMB No. 1545-0047

Department of the Treasury Internal Revenue Service

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

Open to Public Inspection

► Attach to Form 990 or Form 990-EZ. ► See separate instructions. Name of the organization

Nan	ne of t	he organization							Emplo	yer iden	tificatio	n numl	oer	
JA	MES	LAWRENCE KERNA	AN HOSPITAL,	INC.						52-	-0592	1639		
Pa	rt I	Reason for Pub	lic Charity Statu	<b>s</b> (All organizations mu	ıst con	nplete	this pa	art.) Se	e instr	uctions				
The	orga	inization is not a priv	ate foundation be	cause it is: (For lines 1 th	rough	11, che	eck only	one bo	x.)					
1	Щ	A church, convention of churches, or association of churches described in section 170(b)(1)(A)(i).												
2			٠,	(1)(A)(ii). (Attach Schedu	,									
3	X	· · · · · · · · · · · · · · · · · · ·	•	ervice organization descr			-							
4				erated in conjunction w	ith a h	nospita	ıl descr	ibed in	sectio	n 170(b	)(1)(A	A)(iii).	Enter	the
		hospital's name, cit												
5		•		nefit of a college or univ	ersity	owned	d or ope	erated I	by a go	vernme	ntal u	nit des	scribe	ed in
_		section 170(b)(1)(/		·										
6	Н		-	or governmental unit des										
7		_		es a substantial part of it	s supp	ort fro	om a go	vernme	ental ur	nit or fro	om the	e gene	ral pi	ublic
•		described in sectio				<b>5</b> ( 11 )								
8	$\square$	=		on 170(b)(1)(A)(vi). (Com					4 !		!	<b>.</b>		
9		_	-	es: (1) more than 331/3%									_	
		•		exempt functions - sub	•				٠,					
				ome and unrelated busi						11 511	ıax) i	ם וווסוו	JSINE	sses
10				ne 30, 1975. See <b>section</b>	•		•		,	,				
10 11		•	•	ted exclusively to test for rated exclusively for the	•	•				-	or t	00rr	, out	tho
"		•	•	ipported organizations de										
				es the type of supporting					-				5 <b>36</b> 0	, (1011
		a Type I		c Type III-Functio	•			· —		I-Non-fu	•		tearat	ted
-				the organization is not	-	-						-	-	
Ì		-	-	gers and other than one			-		-	-			-	
		509(a)(1) or section		goro and other than one	01 1110	io pur	onory ou	pporto	a organ	izationo	acce	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,		31.011
f		` ' ' '	` ' ' '	n determination from th	e IRS	that it	is a T	vne I T	Type II	or Type	e III s	unnort	ina	
		organization, check						,,,,	.,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	o , p.	0	чрро.	9	
ç	1	-		nization accepted any gif	t or co	ntribut	ion from	anv of	f the					
٠	,	following persons?	g	9										
			directly or indire	ectly controls, either alor	ne or t	ogethe	er with	persor	s desc	ribed in	(ii)		Yes	No
				dy of the supported organ				•			( )	11g(i)		
				scribed in (i) above?								11g(ii)		
				son described in (i) or (ii) a	bove?							11g(iii)		
ŀ	1	Provide the following	ng information abo	ut the supported organiz	ation(s)	).								
	(i) N	ame of supported	(ii) EIN	(iii) Type of organization	(iv)	Is the	<b>(v)</b> Did y	ou notify	(vi)	s the	(vii) A	mount c	of mone	etary
		organization		(described on lines 1-9 above or IRC section		zation in listed in		anization . (i) of	organi:	zation in rganized		suppo	ort	
				(see instructions))	your good	overning ment?		upport?		U.S.?				
					Yes	No	Yes	No	Yes	No				
(A)														
(^)														
(B)														
(C)														
(D)														
					-									
(E)														
Tot	al													

Schedule A (Form 990 or 990-EZ) 2012 Page 2

Part II Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi) (Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.) Section A. Public Support (a) 2008 **(b)** 2009 (c) 2010 (d) 2011 (e) 2012 (f) Total Calendar year (or fiscal year beginning in) grants, contributions, membership fees received. (Do not include any "unusual grants.") Tax revenues levied for the organization's benefit and either paid to or expended on its behalf The value of services or facilities furnished by a governmental unit to the organization without charge Total. Add lines 1 through 3 The portion of total contributions by each person (other than governmental unit or publicly supported organization) included on line 1 that exceeds 2% of the amount shown on line 11, column (f) Public support. Subtract line 5 from line 4. Section B. Total Support (a) 2008 **(b)** 2009 (c) 2010 (d) 2011 (e) 2012 (f) Total Calendar year (or fiscal year beginning in) Amounts from line 4 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Net income from unrelated business activities, whether or not the business is regularly carried on 10 Other income. Do not include gain or loss from the sale of capital assets (Explain in Part IV.) 11 **Total support.** Add lines 7 through 10 . . 12 First five years. If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a section 501(c)(3) Section C. Computation of Public Support Percentage Public support percentage for 2012 (line 6, column (f) divided by line 11, column (f)) % % 16a 331/3% support test - 2012. If the organization did not check the box on line 13, and line 14 is 331/3% or more, check b 331/3% support test - 2011. If the organization did not check a box on line 13 or 16a, and line 15 is 331/3% or more, 17a 10%-facts-and-circumstances test - 2012. If the organization did not check a box on line 13, 16a, or 16b, and line 14 is 10% or more, and if the organization meets the "facts-and-circumstances" test, check this box and stop here. Explain in Part IV how the organization meets the "facts-and-circumstances" test. The organization qualifies as a publicly supported b 10%-facts-and-circumstances test - 2011. If the organization did not check a box on line 13, 16a, 16b, or 17a, and line 15 is 10% or more, and if the organization meets the "facts-and-circumstances" test, check this box and stop here. Explain in Part IV how the organization meets the "facts-and-circumstances" test. The organization qualifies as a publicly Private foundation. If the organization did not check a box on line 13, 16a, 16b, 17a, or 17b, check this box and see

Schedule A (Form 990 or 990-EZ) 2012

Schedule A (Form 990 or 990-EZ) 2012

#### Part III Support Schedule for Organizations Described in Section 509(a)(2)

(Complete only if you checked the box on line 9 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.)

Sec	tion A. Public Support				<u>'</u>	,	
	ndar year (or fiscal year beginning in)	(a) 2008	<b>(b)</b> 2009	(c) 2010	(d) 2011	<b>(e)</b> 2012	(f) Total
1	Gifts, grants, contributions, and membership fees						
	received. (Do not include any "unusual grants.")						
2	Gross receipts from admissions, merchandise						
	sold or services performed, or facilities						
	furnished in any activity that is related to the						
	organization's tax-exempt purpose						
3	Gross receipts from activities that are not an						
Ŭ	unrelated trade or business under section 513						
4	Tax revenues levied for the						
-	organization's benefit and either paid						
	- '						
-	to or expended on its behalf  The value of services or facilities						
5							
	furnished by a governmental unit to the						
_	organization without charge						
6	Total. Add lines 1 through 5						
<i>r</i> a	Amounts included on lines 1, 2, and 3						
h	received from disqualified persons  Amounts included on lines 2 and 3						
~	received from other than disqualified						
	persons that exceed the greater of \$5,000						
	or 1% of the amount on line 13 for the year						
	Add lines 7a and 7b						
8	Public support (Subtract line 7c from						
	line 6.)						
	tion B. Total Support	( ) 0000	41,0000	( ) 0040	( 1) 0044	( ) 0040	(0 T
Cale	ndar year (or fiscal year beginning in)	(a) 2008	<b>(b)</b> 2009	(c) 2010	(d) 2011	(e) 2012	(f) Total
9	Amounts from line 6						
10 a	Gross income from interest, dividends, payments received on securities loans,						
	rents, royalties and income from similar						
	sources						
b	Unrelated business taxable income (less						
	section 511 taxes) from businesses						
	acquired after June 30, 1975						
С	Add lines 10a and 10b						
11	Net income from unrelated business						
	activities not included in line 10b,						
	whether or not the business is regularly carried on						
12	Other income. Do not include gain or						
	loss from the sale of capital assets						
	(Explain in Part IV.)						
13	Total support. (Add lines 9, 10c, 11,						
	and 12.)						
14	First five years. If the Form 990 is for	the organizatio	n's first, second,	third, fourth, or	fifth tax year a	as a section 501	(c)(3)
	organization, check this box and stop here						▶ 🔲
Sec	tion C. Computation of Public Sup						
15	Public support percentage for 2012 (line 8,	column (f) divid	ed by line 13, colur	mn (f))		15	%
16	Public support percentage from 2011 Sche	dule A, Part III, liı	ne 15			16	%
Sec	tion D. Computation of Investmen	t Income Per	centage				
17	Investment income percentage for 2012 (lin	ne 10c, column (	(f) divided by line 1	3, column (f))		17	%
18	Investment income percentage from 2011					18	%
19 a	331/3% support tests - 2012. If the org					re than 331/3 %, a	and line
	17 is not more than 331/3%, check thi						
b	331/3% support tests - 2011. If the orga		_				
	line 18 is not more than 331/3 %, check				•		
20	Private foundation. If the organization		-	•		• • •	<del></del>

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Schedule A (Form 990 or 990-EZ) 2012

Part IV Supplemental Information. Complete this part to provide the explanations required by Part II, line 10; Part II, line 17a or 17b; and Part III, line 12. Also complete this part for any additional information. (See

Schedule A (Form 990 or 990-EZ) 2012

#### Schedule B (Form 990, 990-EZ, or 990-PF) Department of the Treasury Internal Revenue Service

#### **Schedule of Contributors**

▶ Attach to Form 990, Form 990-EZ, or Form 990-PF.

OMB No. 1545-0047

2012

Name of the organization		Employer identification number
JAMES LAWRENCE KERI	NAN HOSPITAL, INC.	52-0591639
Organization type (check or	ne):	·
Filers of:	Section:	
Form 990 or 990-EZ	$\boxed{X}$ 501(c)( $^3$ ) (enter number) organization	
	4947(a)(1) nonexempt charitable trust <b>not</b> treated as a prival	vate foundation
	527 political organization	
Form 990-PF	501(c)(3) exempt private foundation	
	4947(a)(1) nonexempt charitable trust treated as a private	foundation
	501(c)(3) taxable private foundation	
General Rule  X For an organization	(7), (8), or (10) organization can check boxes for both the General Rule on filing Form 990, 990-EZ, or 990-PF that received, during the year, so yone contributor. Complete Parts I and II.	·
Special Rules		
under sections 50	(c)(3) organization filing Form 990 or 990-EZ that met the 33 1/3 % si 9(a)(1) and 170(b)(1)(A)(vi) and received from any one contributor, do \$5,000 or (2) 2% of the amount on (i) Form 990, Part VIII, line 1h, or (and II.	uring the year, a contribution of
during the year, to	(c)(7), (8), or (10) organization filing Form 990 or 990-EZ that receive otal contributions of more than \$1,000 for use <i>exclusively</i> for religious, rposes, or the prevention of cruelty to children or animals. Complete Pa	charitable, scientific, literary,
during the year, c not total to more t year for an <i>exclus</i> i	(c)(7), (8), or (10) organization filing Form 990 or 990-EZ that receive ontributions for use <i>exclusively</i> for religious, charitable, etc., purposes, than \$1,000. If this box is checked, enter here the total contributions the fively religious, charitable, etc., purpose. Do not complete any of the paranization because it received nonexclusively religious, charitable, etc.	, but these contributions did hat were received during the arts unless the <b>General Rule</b> ., contributions of \$5,000 or
	at is not covered by the General Rule and/or the Special Rules does n	not file Schedule B (Form 990,

For Paperwork Reduction Act Notice, see the Instructions for Form 990, 990-EZ, or 990-PF.

Schedule B (Form 990, 990-EZ, or 990-PF) (2012)

Part I, line 2 of its Form 990-PF, to certify that it does not meet the filing requirements of Schedule B (Form 990, 990-EZ, or 990-PF).

#### SCHEDULE C (Form 990 or 990-EZ)

#### Political Campaign and Lobbying Activities

For Organizations Exempt From Income Tax Under section 501(c) and section 527

► Complete if the organization is described below. ► Attach to Form 990 or Form 990-EZ.

OMB No. 1545-0047 Open to Public Inspection

Employer identification number

Department of the Treasury Internal Revenue Service

▶ See separate instructions.

If the organization answered "Yes," to Form 990, Part IV, line 3, or Form 990-EZ, Part V, line 46 (Political Campaign Activities), then

- Section 501(c)(3) organizations: Complete Parts I-A and B. Do not complete Part I-C.
- Section 501(c) (other than section 501(c)(3)) organizations: Complete Parts I-A and C below. Do not complete Part I-B.
- Section 527 organizations: Complete Part I-A only.

If the organization answered "Yes," to Form 990, Part IV, line 4, or Form 990-EZ, Part VI, line 47 (Lobbying Activities), then

- Section 501(c)(3) organizations that have filed Form 5768 (election under section 501(h)): Complete Part II-A. Do not complete Part II-B.
- Section 501(c)(3) organizations that have NOT filed Form 5768 (election under section 501(h)): Complete Part II-B. Do not complete Part II-A.

If the organization answered "Yes," to Form 990, Part IV, line 5 (Proxy Tax) or Form 990-EZ, Part V, line 35c (Proxy Tax), then

• Section 501(c)(4), (5), or (6) organizations: Complete Part III.	
Name of organization	Employer identifica

JAMES LAWRENCE KERNAN HOSPITAL, INC. 52-0591639 Complete if the organization is exempt under section 501(c) or is a section 527 organization. Provide a description of the organization's direct and indirect political campaign activities in Part IV. Complete if the organization is exempt under section 501(c)(3). Enter the amount of any excise tax incurred by the organization under section 4955. . . . . ▶ \$ Enter the amount of any excise tax incurred by organization managers under section 4955 . . . > \$\_ If the organization incurred a section 4955 tax, did it file Form 4720 for this year? Yes Nο Yes No **b** If "Yes," describe in Part IV. Complete if the organization is exempt under section 501(c), except section 501(c)(3). Enter the amount directly expended by the filing organization for section 527 exempt function 2 Enter the amount of the filing organization's funds contributed to other organizations for section 3 Total exempt function expenditures. Add lines 1 and 2. Enter here and on Form 1120-POL, Did the filing organization file Form 1120-POL for this year? Yes 5 Enter the names, addresses and employer identification number (EIN) of all section 527 political organizations to which the filing organization made payments. For each organization listed, enter the amount paid from the filing organization's funds. Also enter the amount of political contributions received that were promptly and directly delivered to a separate political organization, such as a separate segregated fund or a political action committee (PAC). If additional space is needed, provide information in Part IV. (a) Name (c) EIN (e) Amount of political (b) Address (d) Amount paid from filing organization's contributions received and promptly and directly funds. If none, enter -0-. delivered to a separate political organization. If none, enter -0-. (1) (2) (3)(4) (5) (6)

For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

Schedule C (Form 990 or 990-EZ) 2012

Schedu <b>Part</b>				Page <b>2</b>
<u>Α</u> C	section 501(h)).  neck ▶ if the filing organization belongs to an affiliated group (and list in	Part IV each affiliated o	roup member	.'s
	name, address, EIN, expenses, and share of excess lobbying expenses if the filing organization checked box A and "limited control" provides	nditures).	roup mombor	J
	Limits on Lobbying Expenditures (The term "expenditures" means amounts paid or incurred.)	(a) Filing organization's totals	(b) Affiliated group totals	
1 a b c	Total lobbying expenditures to influence public opinion (grass roots lobbying) Total lobbying expenditures to influence a legislative body (direct lobbying) Total lobbying expenditures (add lines 1a and 1b)			

d Other exempt purpose expenditures

Total exempt purpose expenditures (add lines 1c and 1d)

Lobbying nontaxable amount. Enter the amount from the following table in both columns.

	COIUITITIS.		
	If the amount on line 1e, column (a) or (b) is:	The lobbying nontaxable amount is:	
	Not over \$500,000	20% of the amount on line 1e.	
	Over \$500,000 but not over \$1,000,000	\$100,000 plus 15% of the excess over \$500,000.	
	Over \$1,000,000 but not over \$1,500,000	\$175,000 plus 10% of the excess over \$1,000,000.	
	Over \$1,500,000 but not over \$17,000,000	\$225,000 plus 5% of the excess over \$1,500,000.	
	Over \$17,000,000	\$1,000,000.	
g	Grassroots nontaxable amount (enter	25% of line 1f)	
	0 14 4 8 4 6 15 4 16		 

- h Subtract line 1g from line 1a. If zero or less, enter -0-
- Subtract line 1f from line 1c. If zero or less, enter -0-

_	
Yes	No

#### 4-Year Averaging Period Under Section 501(h)

(Some organizations that made a section 501(h) election do not have to complete all of the five columns below. See the instructions for lines 2a through 2f on page 4.)

	Lobbying Expenditures During 4-Year Averaging Period							
	Calendar year (or fiscal year beginning in)	<b>(a)</b> 2009	<b>(b)</b> 2010	(c) 2011	<b>(d)</b> 2012	<b>(e)</b> Total		
2 a	Lobbying nontaxable amount							
b	Lobbying ceiling amount (150% of line 2a, column (e))							
С	Total lobbying expenditures							
d	Grassroots nontaxable amount							
е	Grassroots ceiling amount (150% of line 2d, column (e))							
f	Grassroots lobbying expenditures							

Schedule C (Form 990 or 990-EZ) 2012

4240CV 700P V 12-7.12 523418

Schedule C (Form 990 or 990-EZ) 2012 Page 3

Pa	Complete if the organization is exempt under section 501(c)(3) and has NO (election under section 501(h)).	T file	d For	m 57	68		
	and IIVan II was and the same of the same	(a	a)		(	b)	
	each "Yes," response to lines 1a through 1i below, provide in Part IV a detailed cription of the lobbying activity.	Yes	No		Am	ount	
1	During the year, did the filing organization attempt to influence foreign, national, state or local						
•	legislation, including any attempt to influence public opinion on a legislative matter or						
	referendum, through the use of:						
а	Volunteers?		Х				
b	Paid staff or management (include compensation in expenses reported on lines 1c through 1i)?		Х				
С	Media advertisements?		X				
d	Mailings to members, legislators, or the public?		X				
е	Publications, or published or broadcast statements?		X				
f	Grants to other organizations for lobbying purposes?		X				
g	Direct contact with legislators, their staffs, government officials, or a legislative body?		X				
h	Rallies, demonstrations, seminars, conventions, speeches, lectures, or any similar means?		X				0.6.4
i :	Other activities?	X					, 264
j	Total. Add lines 1c through 1i  Did the activities in line 1 cause the organization to be not described in section 501(c)(3)?		Х			ь	,264
2 a							
b C	If "Yes," enter the amount of any tax incurred under section 4912  If "Yes," enter the amount of any tax incurred by organization managers under section 4912						
d	If the filing organization incurred a section 4912 tax, did it file Form 4720 for this year?						
	t III-A Complete if the organization is exempt under section 501(c)(4), section 501	(c)(5)	or s	ectio	n		
	501(c)(6).	(0)(0)	,				
						Yes	No
1	Were substantially all (90% or more) dues received nondeductible by members?				1		
2	Did the ergenization make only in bound labbuing expanditures of \$2,000 or loss?				١ ـ		
3	Did the organization make only in-nouse lobbying expenditures of \$2,000 of less?  Did the organization agree to carry over lobbying and political expenditures from the prior year?						
Pa	t III-B Complete if the organization is exempt under section 501(c)(4), section 501 501(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answered "No," answered "Yes."					3, is	
1	Dues, assessments and similar amounts from members			1			
2	Section 162(e) nondeductible lobbying and political expenditures (do not include amou						
	political expenses for which the section 527(f) tax was paid).						
а	Current year			2a			
b	Carryover from last year			2b			
С	Total Aggregate amount reported in section 6033(a)(1)(A) notices of pendeductible section 163(a) due			2c			
3	Aggregate amount reported in Section 6035(e)(1)(A) notices of nondeductible section 102(e) due			3			
4	If notices were sent and the amount on line 2c exceeds the amount on line 3, what portion						
	excess does the organization agree to carryover to the reasonable estimate of nondeductible lo	obbyir	ng				
_	and political expenditure next year?			4			
5	Taxable amount of lobbying and political expenditures (see instructions)			5			
	t IV Supplemental Information						
	plete this part to provide the descriptions required for Part I-A, line 1; Part I-B, line 4; Part I-C, line Part II-A, line 2; and Part II-B, line 1. Also, complete this part for any additional information.	5; Pa	rt II-A	(affilia	ted gr	oup	
SE							
_					_		
	·						

Schedule C (Form 990 or 990-EZ) 2012

Schedule C (Form 990 or 990-EZ) 2012

#### Part IV Supplemental Information (continued)

OTHER ACTIVITIES

SCHEDULE C, PART II-B, LINE 1I

THE ORGANIZATION DOES NOT ENGAGE IN ANY DIRECT LOBBYING ACTIVITIES. THE ORGANIZATION PAYS MEMBERSHIP DUES TO THE MARYLAND HOSPITAL ASSOCIATION (MHA) AND THE AMERICAN HOSPITAL ASSOCIATION (AHA). MHA AND AHA ENGAGE IN MANY SUPPORT ACTIVITIES INCLUDING LOBBYING AND ADVOCATING FOR THEIR MEMBER HOSPITALS. THE MHA AND AHA REPORTED THAT 7.71% AND 23.98% OF MEMBER DUES WERE USED FOR LOBBYING PURPOSES AND AS SUCH, THE ORGANIZATION HAS REPORTED THIS AMOUNT ON SCHEDULE C PART IV AS LOBBYING ACTIVITIES.

# SCHEDULE D (Form 990)

#### **Supplemental Financial Statements**

OMB No. 1545-0047

Open to Public Inspection

Department of the Treasury
Internal Revenue Service
Name of the organization

► Complete if the organization answered "Yes," to Form 990, Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b.

► Attach to Form 990. ► See separate instructions.

Name of the organization

JAMES LAWRENCE KERNAN HOSPITAL, INC.

Employer identification number
52-0591639

Pa	Organizations Maintaining Donor Advised Funds or Other organization answered "Yes" to Form 990, Part IV, line 6.	Similar Funds o	or Accounts. Complete if the
	(a) Donor advis	sed funds	(b) Funds and other accounts
1	Total number at end of year		
2	Aggregate contributions to (during year)		
3	Aggregate grants from (during year)		
4	Aggregate value at end of year		
5	Did the organization inform all donors and donor advisors in writing that	the assets held i	n donor advised
•	funds are the organization's property, subject to the organization's exclusive		
6	Did the organization inform all grantees, donors, and donor advisors in wri		
•	only for charitable purposes and not for the benefit of the donor or donor		
	· · ·		
Pa	conferring impermissible private benefit?	wered "Yes" to	Form 990 Part IV line 7
1	Purpose(s) of conservation easements held by the organization (check all the		1 01111 000,1 41111, 11110 7.
	Preservation of land for public use (e.g., recreation or education)		of an historically important land area
	Protection of natural habitat		of a certified historic structure
		— Freservation	of a certified flistoric structure
2	☐ Preservation of open space Complete lines 2a through 2d if the organization held a qualified conserva	ation contribution	in the form of a conservation
_	easement on the last day of the tax year.	ation contribution	in the form of a conservation
	addition on the last day of the laxyour.		Held at the End of the Tax Year
•	Total number of conservation easements		2a
a b	Total acreage restricted by conservation easements		
C	Number of conservation easements on a certified historic structure include		
d	Number of conservation easements on a certified historic structure include Number of conservation easements included in (c) acquired after 8/17/06	٠,	. 20
u	historic structure listed in the National Register		_   2d
2	Number of conservation easements modified, transferred, released, extin		
3		iguisned, or term	inated by the organization during the
	tax year	-41 <b>N</b>	
4	Number of states where property subject to conservation easement is local		
5	Does the organization have a written policy regarding the periodic monito		_
•	violations, and enforcement of the conservation easements it holds?		
6	Staff and volunteer hours devoted to monitoring, inspecting, and enforcing	g conservation ea	asements during the year
_			and a decident the constant
7	Amount of expenses incurred in monitoring, inspecting, and enforcing con	iservation easem	ents during the year
_	<b>&gt;</b> \$		
8	Does each conservation easement reported on line 2(d) above satisfy the	•	
_	(i) and section 170(h)(4)(B)(ii)?		Yes L No
9	In Part XIII, describe how the organization reports conservation easemen		
	balance sheet, and include, if applicable, the text of the footnote to the or organization's accounting for conservation easements.	ganization's finan	icial statements that describes the
Pa	rt III Organizations Maintaining Collections of Art, Historical Tro	oacurac ar Oth	or Similar Assats
га	Complete if the organization answered "Yes" to Form 990, F	Part IV line 8	er Sillilar Assets.
1a	If the organization elected, as permitted under SFAS 116 (ASC 958), neworks of art, historical treasures, or other similar assets held for pub	ot to report in its	s revenue statement and balance sheet lucation, or research in furtherance of
	public service, provide, in Part XIII, the text of the footnote to its financial s	statements that de	escribes these items.
b	If the organization elected, as permitted under SFAS 116 (ASC 958),		
	works of art, historical treasures, or other similar assets held for pub public service, provide the following amounts relating to these items:		
	(i) Revenues included in Form 990, Part VIII, line 1		
	(ii) Assets included in Form 990, Part X		<b>▶</b> \$
2	If the organization received or held works of art, historical treasures,	or other similar	assets for financial gain, provide the
	following amounts required to be reported under SFAS 116 (ASC 958) rel	ating to these iter	ns:
а	Revenues included in Form 990, Part VIII, line 1		
b	Assets included in Form 990, Part X		

Schedule D (Form 990) 2012 Page **2** 

Par	t III Organizations Maintaining Coll	ections of	Art,	Historical	Treasur	es, c	or Other Simi	lar Asse	ets (cont	inued)	
3	3 Using the organization's acquisition, accession, and other records, check any of the following that are a significant use of its collection items (check all that apply):										
а	Public exhibition		d	Loan	or excha	nae n	rograme				
b	Scholarly research		e								
	<u> </u>		e	Other	'						
C	Preservation for future generations				(l	d				Dt	
4	Provide a description of the organization's	collections	and e	explain now	tney furt	iner tr	ne organization	s exemp	purpose	in Part	
	XIII.										
5	During the year, did the organization solicit								_		
	assets to be sold to raise funds rather than t								Yes	No_	
Par	Part IV Escrow and Custodial Arrangements. Complete if the organization answered "Yes" to Form 990, Part IV, line 9, or reported an amount on Form 990, Part X, line 21.										
	· · · · · · · · · · · · · · · · · · ·										
1a	Is the organization an agent, trustee, custod	lian or other	interm	ediary for c	ontributio	ons or	other assets no	t			
	included on Form 990, Part X?			-					Yes	No	
b	If "Yes," explain the arrangement in Part XIII	and comple	ete the	following ta	ble:						
	3			3	Γ		A	mount			
С	Beginning balance					10					
4	Additions during the year					1d					
۵	Distributions during the year				<u> </u>						
f	Ending balance				<u> </u>	1f					
20	Did the organization include an amount on								Yes	N <sub>2</sub>	
2a	If "Yes," explain the arrangement in Part XIII									No No	
Par									(5) =		
10		irrent year	(a)	Prior year	(c) Two	years	back (d) Three y	ears back	(e) Four ye	ears back	
1a	Beginning of year balance										
b	Contributions										
С	Net investment earnings, gains,										
	and losses										
d	Grants or scholarships										
е	Other expenditures for facilities										
	and programs										
f	Administrative expenses										
g	End of year balance										
2	Provide the estimated percentage of the cui	rrent year er	nd bala	nce (line 1g	, column	(a)) he	eld as:				
а	Board designated or quasi-endowment	-	%								
b	Permanent endowment ► %		_								
С	Temporarily restricted endowment ▶	%									
	The percentages in lines 2a, 2b, and 2c sho		00%.								
3a	Are there endowment funds not in the poss	•		nization tha	t are held	and :	administered for	the			
	organization by:								Y	es No	
	(i) unrelated organizations								3a(i)	110	
	(ii) related organizations								3a(ii)		
b	If "Yes" to 3a(ii), are the related organization								3b		
4	Describe in Part XIII the intended uses of the										
Par						. T	, , , , , , ,		<u> </u>		
	Description of property	(a) Cost or (invest)		` '	or other bas	sis	(c) Accumulated depreciation	(0	l) Book value	9	
1.0	Land	(1117030			· · ·	1	200.00.000		C01	7 064	
1a	Land				697,96		04 522 575			7,964.	
b	Buildings			55,	213,82	9. 2	24,533,575.		30,680	7,∠54.	
C	Leasehold improvements				450.0=		24 105 505		0.05		
d	Equipment				450,35	-	24,127,726.			2,632.	
e	Other				894,08	_	463,155.			929.	
Lota	I. Add lines 1a through 1e. (Column (d) mus	t equal Form	1 990). F	rart X. colun	nn (B) line	e 10)(c	9.1		45,131	. 779.	

Schedule D (Form 990) 2012		4.0		Page 3
Part VII Investments - Other Securities. See F		e 12.		
<ul><li>(a) Description of security or category (including name of security)</li></ul>	(b) Book value		(c) Method of valuat Cost or end-of-year mark	
(1) Financial derivatives				
(2) Closely-held equity interests				
(3) Other				
(A)				
(B)				
(C)				
(D)				
(E)				
(F)				
(G)				
(H)				
(I)				
Total. (Column (b) must equal Form 990, Part X, col. (B) line 12.)  Part VIII Investments - Program Related. See F	orm 000 Part Y lin	0.13		
(a) Description of investment type	(b) Book value	- 13.	(c) Method of valuat	ion:
(a) Description of investment type	(b) Book value		Cost or end-of-year mark	
(1)				
(2)				
(3)				
(4)				
(5)				
(6)				
(7)				
(8)				
<u>(9)</u> (10)				
Total. (Column (b) must equal Form 990, Part X, col. (B) line 13.)				
Part IX Other Assets. See Form 990, Part X, I	ine 15			
, ,	Description			(b) Book value
(1) DUE FROM AFFILIATES	, Bootinphon			12,455,945.
(2) ECONOMIC INT IN KERNAN ENDOW				28,659,786
(3) ECONOMIC INT IN UMMS FDN				1,830,430
(4) OTHER A/R				14,934
(5) ASSETS WHOSE USE IS LIMITED				14,000,533.
(6)				
(7)				
(8)				
(9)				
(10)				
Total. (Column (b) must equal Form 990, Part X, col. (B)				56,961,628.
Part X Other Liabilities. See Form 990, Part X	·			
1. (a) Description of liability	(b) Book valu	е		
(1) Federal income taxes	2 226	0.5.5		
(2) DUE TO THIRD PARTY	3,036,			
(3) PATIENT A/R CEDIT BALANCES	897,			
(4) FIN 47 ACCRUAL	415,			
(5) DUE TO AFFILIATES	22,856, 963,			
(6) OTHER LIABILITIES	903,	098.		
<u>(7)</u> (8)				
(9)				
(10)				
(11)				
Total. (Column (b) must equal Form 990, Part X, col. (B) line 25.)	28,169,	560.		
2. FIN 48 (ASC 740) Footnote. In Part XIII, provide the text			nancial statements that re	eports the organization's

liability for uncertain tax positions under FIN 48 (ASC 740). Check here if the text of the footnote has been provided in Part XIII.

Schedule D (Form 990) 2012 Page **4** 

Part	XI Reconciliation of Revenue per Audited Financial Statements With Revenue per Return	n	1 490 1
1	Total revenue, gains, and other support per audited financial statements	1	
2	Amounts included on line 1 but not on Form 990, Part VIII, line 12:	•	
a	Net unrealized gains on investments 2a		
b	Donated services and use of facilities 2b		
C	Recoveries of prior year grants 2c		
d	Other (Describe in Part XIII.)		
e	Add lines 2a through 2d	2e	
3	Subtract line 2e from line 1	3	
4	Amounts included on Form 990, Part VIII, line 12, but not on line 1:		
а	Investment expenses not included on Form 990, Part VIII, line 7b  4a		
b	Other (Describe in Part XIII.)		
С	Add lines 4a and 4b	4c	
5	Total revenue. Add lines 3 and 4c. (This must equal Form 990, Part I, line 12.)	5	
Part		ırn	
1	Total expenses and losses per audited financial statements	1	
2	Amounts included on line 1 but not on Form 990, Part IX, line 25:		
а	Donated services and use of facilities 2a		
b	Prior year adjustments 2b		
С	Other losses 2c		
d	Other (Describe in Part XIII.)		
е	Add lines 2a through 2d	2e	
3	Subtract line 2e from line 1	3	
4	Amounts included on Form 990, Part IX, line 25, but not on line 1:		
а	Investment expenses not included on Form 990, Part VIII, line 7b		
b	Other (Describe in Part XIII.)		
С	Add lines 4a and 4b	4c	
5	Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, line 18.)	5	
Part			
	ete this part to provide the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and 4; Part II line 4; Part X, line 2; Part XI, lines 2d and 4b; and Part XII, lines 2d and 4b. Also complete this part to proation.		
SE	E PAGE 5		

Schedule D (Form 990) 2012

Page 5

Part XIII Supplemental Information (continued)

SCHEDULE D, PART X, LINE 2

FIN 48 FOOTNOTE PER AUDIT REPORT

THE ORGANIZATION IS A SUBSIDIARY OF THE UNIVERSITY OF MARYLAND MEDICAL SYSTEM CORPORATION (THE CORPORATION). THE CORPORATION ADOPTED THE PROVISIONS OF ASC 740, ACCOUNTING FOR UNCERTAINTY IN THE INCOME TAXES (FIN 48) ON JULY 1, 2007. THE FOOTNOTE RELATED TO ASC 740 IN THE CORPORATION'S AUDITED FINANCIAL STATEMENTS IS AS FOLLOWS: THE CORPORATION FOLLOWS A THRESHOLD OF MORE-LIKELY-THAN-NOT FOR RECOGNITION AND DERECOGNITION OF TAX POSITIONS TAKEN OR EXPECTED TO BE TAKEN IN A TAX RETURN. MANAGEMENT DOES NOT BELIEVE THAT THERE ARE ANY UNRECOGNIZED TAX BENEFITS THAT SHOULD BE RECOGNIZED.

#### **SCHEDULE H** (Form 990)

#### **Hospitals**

► Complete if the organization answered "Yes" to Form 990, Part IV, question 20. ► Attach to Form 990. ► See separate instructions.

Open to Public Inspection

OMB No. 1545-0047

Department of the Treasury Internal Revenue Service Name of the organization

Employer identification number

JAM	ES LAWRENCE KERNA	AN HOSPI	TAL, INC	2.		52-0591639			
Par	t   Financial Assis	tance and	l Certain O	ther Community Bene	efits at Cost				
				•				Yes	No
1a	Did the organization ha	ve a financ	ial assistan	ce policy during the tax y	rear? If "No " skin to que	estion 6a	1a	Х	
b	If "Yes," was it a written			· · · · · ·			1b	Х	
2				lities, indicate which of		scribes application of			
_				spital facilities during the		consoc application of			
	Applied uniformly	-			d uniformly to most ho	spital facilities			
	Generally tailored			• •	a armorning to most no				
3	•		•	assistance eligibility cr	iteria that applied to t	he largest number of			
Ū	the organization's patier				itoria triat applica to t	no largest number of			
а		•	-	uidelines (FPG) as a fa	ctor in determining e	ligibility for providing			
u				owing was the FPG fan			3a	Х	
	100% 150		200%	Other	%	J,			
h		070 —		in determining eligibilit	- ^0 ty for providing <i>disco</i>	nunted care? If "Yes."			
				income limit for eligibilit			3b	Х	
	200% 250		300%	350% 400%		0.0000 %			
c	If the organization use					VI the income based			
·				or discounted care.					
				eshold, regardless of in					
	for free or discounted ca								
4	Did the organization's	financial a	ssistance po	olicy that applied to the	e largest number of it	s patients during the			
•				the "medically indigent"?			4	Х	
5a	Did the organization budge						5a	Х	
b	•			ance expenses exceed th	·		5b		Х
C	If "Yes" to line 5b, a			•	•				
_			•	for free or discounted ca	•	· ·	5c		
6a	Did the organization pre		•				6a	Х	
	If "Yes," did the organiz	•	-		= -		6b	Х	
-				rksheets provided in th					
	these worksheets with t								
7	Financial Assistance an			nunity Benefits at Cost					
	inancial Assistance and	(a) Number of activities or	(b) Persons served	(c) Total community benefit expense	(d) Direct offsetting revenue	(e) Net community benefit expense		Perce of tota	
IVIE	eans-Tested Government Programs	programs (optional)	(optional)	benefit expense				xpens	
а	Financial Assistance at cost								
	(from Worksheet 1)			2,533,327.		2,533,327.		2	.38
b	Medicaid (from Worksheet 3,								
	column a)								
С	Costs of other means-tested government programs (from								
	Worksheet 3, column b)								
d	<b>Total</b> Financial Assistance and Means-Tested Government								
	Programs			2,533,327.		2,533,327.		2	.38
	Other Benefits								
е	Community health improvement								
	services and community benefit operations (from Worksheet 4)			160,422.		160,422.			.15
f	Health professions education								
	(from Worksheet 5)			7,844,391.		7,844,391.		7	.38
g	Subsidized health services (from								
-	Worksheet 6)			349,318.	107,975.	241,343.			.23
h	Research (from Worksheet 7)			505,120.		505,120.			.48
i	Cash and in-kind contributions								
	for community benefit (from Worksheet 8)			114,502.		114,502.			.11
	•	1	1 1	0 072 752	107 075	0 0 0 5 7 7 7 0	i .	0	2 -

8.35

10.73

8,865,778.

11,399,105.

Total. Other Benefits

Total. Add lines 7d and 7j

107,975

107,975.

523418

8,973,753.

11,507,080.

Schedule H (Form 990) 2012 Page 2

Community Building Activities Complete this table if the organization conducted any community building activities during the tax year, and describe in Part VI how its community building activities promoted the health of the communities it serves.

nearth of the	Communic	ics it selve	·3.				
	(a) Number of activities or programs (optional)	(b) Persons served (optional)	(c) Total community building expense	(d) Direct offsetting revenue	(e) Net community building expense		ercent of expense
Physical improvements and housing							
2 Economic development			5,743.		5,743.		.01
3 Community support							
4 Environmental improvements							
5 Leadership development and							
training for community members							
6 Coalition building			1,367.		1,367.		
7 Community health improvement							
advocacy							
8 Workforce development							
9 Other							
10 Total			7,110.		7,110.		.01
Part III Bad Debt, Me	edicare, &	Collection	n Practices				
Section A. Bad Debt Expens	se					Y	es No
1 Did the organization rep	oort bad del	•			_		
Statement No. 15?						1 2	X
2 Enter the amount of t					2 542 040		
methodology used by th					3,542,949.		
3 Enter the estimated an		_					
patients eligible under t	_						
the methodology used I							
if any, for including this							
4 Provide in Part VI the			-				
expense or the page nur	mber on wh	ich this foo	tnote is contained in the	attached financial state	ements.		
Section B. Medicare				1 1			
5 Enter total revenue rece	eived from N	Medicare (ir	ncluding DSH and IME) .	5	29,936,253.		
6 Enter Medicare allowab					31,387,428.		
7 Subtract line 6 from line	5. This is t	he surplus	(or shortfall)	7	-1,451,175.		
8 Describe in Part VI the	e extent to	which ar	ny shortfall reported in	line 7 should be treat	ated as community		
benefit. Also describe i	in Part VI t	he costing	methodology or source	e used to determine th	e amount reported		
on line 6. Check the box	that descri	<u>be</u> s the me	thod used:				
Cost accounting s	ystem	X Cost to	o charge ratio 🔲 C	ther			
Section C. Collection Practi	ces		•				
9a Did the organization have	ve a written	debt collec	tion policy during the tax	k year?		9a 🗆	X
b If "Yes," did the organization's	collection pol	icy that applie	d to the largest number of its	patients during the tax year	contain provisions on the		
collection practices to be follow	ved for patients	who are knov	vn to qualify for financial assista	nce? Describe in Part VI		9b 🗆	X
Part IV Management	Companie	es and Joi	nt Ventures (owned 10% o	r more by officers, directors, trustees	s, key employees, and physicians-s	ee instruc	tions)
(a) Name of entity		(b) i	Description of primary activity of entity	(c) Organization's profit % or stock ownership %	(d) Officers, directors, trustees, or key employees' profit % or stock ownership %	profit	hysicians' % or stock ership %
1						+	
2						+	
3						+	
						+	
5						+	
						+	
6						+	
7						+	
8						+	
9						+	
IV						1	

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Part V Facility Information										
Section A. Hospital Facilities	_		0	_	0	R	ш	ш		
·	Licensed hospital	General medical & surgical	Children's hospital	Teaching hospital	řiti	Research facility	ER-24 hours	ER-other		
	sed	eral	ren	hing	<u>a</u>	arc	4 hc	her		
(list in order of size, from largest to smallest - see instructions)	ho	mec	s ho	ho	ссе	h fa	ours			
How many hospital facilities did the organization operate	spita	dica	Spit	spita	ss h	Sility				
during the tax year?1	<u>=</u>	∞ 0	<u>a</u>	<u> </u>	osp					
during the tax year:		surg			<u> </u>					Facility
N 1 5 1 5 11		ical								reporting
Name, address, and primary website address	-								Other (describe)	group
1 JAMES LAWRENCE KERNAN HOSPITAL	-									
2200 KERNAN DRIVE	-								REHABILITATION	
BALTIMORE MD 21207	-									
	Х	Х								
2										
3										
	1									
	1									
4										
_ <del></del>	1									
	+									
	-									
5	1									
6										
	1									
7										
	1									
	1									
	1									
0										
8	1									
	1									
	-									
9										
10										
	1									
11										
	1									
	1									
	1									
42										
12	1									
	1									
	1									
										1

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Schedule H (Form 990) 2012 Page **4** 

#### Part V Facility Information (continued)

#### Section B. Facility Policies and Practices

(Complete a separate Section B for each of the hospital facilities or facility reporting groups listed in Part V, Section A)

Name of hospital facility or facility reporting group  $\underline{\mathtt{JAMES}} \ \underline{\mathtt{LAWRENCE}} \ \underline{\mathtt{KERNAN}} \ \underline{\mathtt{HOSP}} \underline{\mathtt{ITAL}}$ 

For single facility filers only: line number of hospital facility (from Schedule H. Part V. Section A)  $\,1\,$ 

ror Si	ngle facility filers only: line number of nospital facility (from Schedule H, Part V, Section A) _ ±	-	Yes	No
Comn	nunity Health Needs Assessment (Lines 1 through 8c are optional for tax years beginning on or before March 23, 2012)			
1	During the tax year or either of the two immediately preceding tax years, did the hospital facility conduct a community health needs assessment (CHNA)? If "No," skip to line 9	1	х	
а	If "Yes," indicate what the CHNA report describes (check all that apply):  X A definition of the community served by the hospital facility			
b	X Demographics of the community			
С	X Existing health care facilities and resources within the community that are available to respond to the			
	health needs of the community			
d	X   How data was obtained			
е	The health needs of the community			
f	X Primary and chronic disease needs and other health issues of uninsured persons, low-income persons,			
	and minority groups			
g	X The process for identifying and prioritizing community health needs and services to meet the community health needs			
h	X   The process for consulting with persons representing the community's interests			
i j	Information gaps that limit the hospital facility's ability to assess the community's health needs  Other (describe in Part VI)			
2	Indicate the tax year the hospital facility last conducted a CHNA:  20 1 2			
3	In conducting its most recent CHNA, did the hospital facility take into account input from representatives of			
	the community served by the hospital facility, including those with special knowledge of or expertise in public			
	health? If "Yes," describe in Part VI how the hospital facility took into account input from persons who			
	represent the community, and identify the persons the hospital facility consulted	3	Х	
4	Was the hospital facility's CHNA conducted with one or more other hospital facilities? If "Yes," list the other			
	hospital facilities in Part VI	4	Х	
5	Did the hospital facility make its CHNA report widely available to the public?	5	Х	
	If <u>"Yes,"</u> indicate how the CHNA report was made widely available (check all that apply):			
а	X Hospital facility's website			
b	X Available upon request from the hospital facility			
С	Other (describe in Part VI)			
6	If the hospital facility addressed needs identified in its most recently conducted CHNA, indicate how (check			
	all that apply to date):			
а	Adoption of an implementation strategy that addresses each of the community health needs identified through the CHNA			
b	X Execution of the implementation strategy			
C	X Participation in the development of a community-wide plan			
d	X Participation in the execution of a community-wide plan			
е	X Inclusion of a community benefit section in operational plans			
f	X Adoption of a budget for provision of services that address the needs identified in the CHNA			
g	X Prioritization of health needs in its community			
h	X Prioritization of services that the hospital facility will undertake to meet health needs in its community			
i	Other (describe in Part VI)			
7	Did the hospital facility address all of the needs identified in its most recently conducted CHNA? If "No,"			
	explain in Part VI which needs it has not addressed and the reasons why it has not addressed such needs	7		Х
8a	Did the organization incur an excise tax under section 4959 for the hospital facility's failure to conduct a			
	CHNA as required by section 501(r)(3)?	8a		Х
b	If "Yes" to line 8a, did the organization file Form 4720 to report the section 4959 excise tax?	8b		
С	If "Yes" to line 8b, what is the total amount of section 4959 excise tax the organization reported on Form			
	4720 for all of its hospital facilities? \$			

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Part	٧		Facility Information (continued)						
Finar	ıcia	l As	ssistance Policy JAMES LAWRENCE KERNAN HOSPITAL		Yes	No			
	Die	d th	ne hospital facility have in place during the tax year a written financial assistance policy that:						
9			ined eligibility criteria for financial assistance, and whether such assistance includes free or discounted						
		-		9	X				
10	Used federal poverty guidelines (FPG) to determine eligibility for providing <i>free</i> care?								
	If "Yes," indicate the FPG family income limit for eligibility for free care: $\frac{2}{0}$ $\frac{0}{0}$ %								
			," explain in Part VI the criteria the hospital facility used.						
11	Us	sed	FPG to determine eligibility for providing discounted care?	11	X				
	If '	"Ye	s," indicate the FPG family income limit for eligibility for discounted care: $\frac{5}{2}$ $\frac{0}{2}$ %						
			," explain in Part VI the criteria the hospital facility used.						
12	Ex	фlа	ined the basis for calculating amounts charged to patients?	12	X				
		$\neg$	s," indicate the factors used in determining such amounts (check all that apply):						
а	_	X	Income level						
b		X	Asset level						
С	-	X	Medical indigency						
d	-	X	Insurance status						
е	-	X	Uninsured discount						
f	-	X	Medicaid/Medicare						
g	-	X	State regulation						
h	L		Other (describe in Part VI)		3.7				
13			ined the method for applying for financial assistance?	13	X				
14			led measures to publicize the policy within the community served by the hospital facility?	14	Λ				
_		X	The policy was posted on the hospital facility's website						
a b	_	X	The policy was attached to billing invoices						
C	-	X	The policy was posted in the hospital facility's emergency rooms or waiting rooms						
d	-	X	The policy was posted in the hospital facility's admissions offices						
e	-	X	The policy was provided, in writing, to patients on admission to the hospital facility						
f	-	X	The policy was available on request						
g			Other (describe in Part VI)						
	ng a	nd	Collections						
15			ne hospital facility have in place during the tax year a separate billing and collections policy, or a written						
. •			cial assistance policy (FAP) that explained actions the hospital facility may take upon non-payment?	15	Х				
16			call of the following actions against an individual that were permitted under the hospital facility's						
			es during the tax year before making reasonable efforts to determine the patient's eligibility under the						
	fac	cilit	y's FAP:						
а			Reporting to credit agency						
b	L		Lawsuits						
С	_		Liens on residences						
d	_		Body attachments						
е	L	Ш.	Other similar actions (describe in Part VI)						
17			ne hospital facility or an authorized third party perform any of the following actions during the tax year			37			
			e making reasonable efforts to determine the patient's eligibility under the facility's FAP?	17		X			
_	II.	re □	s," check all actions in which the hospital facility or a third party engaged:						
a	$\vdash$	$\dashv$	Reporting to credit agency  Lawsuits						
b	$\vdash$	$\dashv$	Liens on residences						
Q C	$\vdash$	$\dashv$	Body attachments						
d e	$\vdash$	+	Other similar actions (describe in Part VI)						

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Par	t V	7	Facility Information (continued) JAMES LAWRENCE KERNAN HOSPITAL			
18	In	dicate	which efforts the hospital facility made before initiating any of the actions listed in line 17 (check all that apply	/):		
a	3	X	Notified individuals of the financial assistance policy on admission			
k	)	X	Notified individuals of the financial assistance policy prior to discharge			
c	;	X	Notified individuals of the financial assistance policy in communications with the patients regarding the patie	nts' l	sllic	
c	k	X	Documented its determination of whether patients were eligible for financial assistance under the hospital fa	cility	S	
			financial assistance policy			
e	•		Other (describe in Part VI)			
Pol	icy	Rela	ting to Emergency Medical Care			
					Yes	No
19		Did the	e hospital facility have in place during the tax year a written policy relating to emergency medical care			
			equires the hospital facility to provide, without discrimination, care for emergency medical conditions to			
			uals regardless of their eligibility under the hospital facility's financial assistance policy?	19	X	
		If "No,	" indicate why:			
á	а	Н	The hospital facility did not provide care for any emergency medical conditions			
k	b	$\vdash$	The hospital facility's policy was not in writing			
(	C		The hospital facility limited who was eligible to receive care for emergency medical conditions (describe			
_			in Part VI)			
	d and		Other (describe in Part VI)			
20			Individuals Eligible for Assistance under the FAP (FAP-Eligible Individuals) e how the hospital facility determined, during the tax year, the maximum amounts that can be charged			
20			P-eligible individuals for emergency or other medically necessary care.			
č	а		The hospital facility used its lowest negotiated commercial insurance rate when calculating the maximum amounts that can be charged			
ŀ	b		The hospital facility used the average of its three lowest negotiated commercial insurance rates when calculating the maximum amounts that can be charged			
(	c		The hospital facility used the Medicare rates when calculating the maximum amounts that can be			
			charged			
	d	X	Other (describe in Part VI)			
21		During	the tax year, did the hospital facility charge any of its FAP- eligible individuals, to whom the hospital			
			provided emergency or other medically necessary services, more than the amounts generally billed to			
		-	uals who had insurance covering such care?	20		Х
		If "Yes	," explain in Part VI.			
22		During	the tax year, did the hospital facility charge any FAP-eligible individual an amount equal to the gross			3.7
		_	e for any service provided to that individual?	21		X

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## Part V Facility Information (continued)

# Section C. Other Health Care Facilities That Are Not Licensed, Registered, or Similarly Recognized as a Hospital Facility

(list in order of size, from largest to smallest)

How many non-hospital health care facilities did the organization operate during the tax year?	
Name and address	Type of Facility (describe)
1	
2	
3	
4	
5	
6	
7	

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8

9

10

#### Part VI Supplemental Information

Complete this part to provide the following information.

- 1 Required descriptions. Provide the descriptions required for Part I, lines 3c, 6a, and 7; Part II; Part III, lines 4, 8, and 9b; Part V, Section A; and Part V, Section B, lines 1j, 3, 4, 5c, 6i, 7, 10, 11, 12h, 14g, 16e, 17e, 18e, 19c, 19d, 20d, 21, and 22.
- 2 Needs assessment. Describe how the organization assesses the health care needs of the communities it serves, in addition to any needs assessments reported in Part V, Section B.
- **3 Patient education of eligibility for assistance.** Describe how the organization informs and educates patients and persons who may be billed for patient care about their eligibility for assistance under federal, state, or local government programs or under the organization's financial assistance policy.
- **4 Community information.** Describe the community the organization serves, taking into account the geographic area and demographic constituents it serves.
- 5 Promotion of community health. Provide any other information important to describing how the organization's hospitals facilities or other health care facilities further its exempt purpose by promoting the health of the community (e.g., open medical staff, community board, use of surplus funds, etc.).
- 6 Affiliated health care system. If the organization is part of an affiliated health care system, describe the respective roles of the organization and its affiliates in promoting the health of the communities served.
- 7 State filing of community benefit report. If applicable, identify all states with which the organization, or a related organization, files a community benefit report.
- 8 Facility reporting group(s). If applicable, for each hospital facility in a facility reporting group provide the descriptions required for Part V, Section B, lines 1j, 3, 4, 5c, 6i, 7, 10, 11, 12h, 14g, 16e, 17e, 18e, 19c, 20d, 21, and 22.

RELATED ORGANIZATION REPORT

SCHEDULE H, PART I, LINE 6A

AN ANNUAL COMMUNITY BENEFIT REPORT IS PREPARED FOR EACH FISCAL YEAR

ENDING JUNE 30. THIS REPORT IS SUBMITTED TO THE HEALTH SERVICES COST

REVIEW COMMISSION (HSCRC), A STATE REGULATORY AGENCY, BY DECEMBER 15 OF

EACH YEAR. IN ADDITION, THE ANNUAL COMMUNITY BENEFIT REPORT IS AVAILABLE

UPON REQUEST AT THE ENTITY'S CORPORATE OFFICES.

COSTING METHODOLOGY

SCHEDULE H, PART I, LINE 7

SCHEDULE H, LINE 7A, COLUMN (D)

MARYLAND'S REGULATORY SYSTEM CREATES A UNIQUE PROCESS FOR HOSPITAL

PAYMENT THAT DIFFERS FROM THE REST OF THE NATION. THE HEALTH SERVICES

COST REVIEW COMMISSION, (HSCRC) DETERMINES PAYMENT THROUGH A RATE SETTING

PROCESS AND ALL PAYORS, INCLUDING GOVERNMENTAL PAYORS, PAY THE SAME

AMOUNT FOR THE SAME SERVICES DELIVERED AT THE SAME HOSPITAL. MARYLAND'S

#### Part VI Supplemental Information

Complete this part to provide the following information.

- 1 Required descriptions. Provide the descriptions required for Part I, lines 3c, 6a, and 7; Part II; Part III, lines 4, 8, and 9b; Part V, Section A; and Part V, Section B, lines 1j, 3, 4, 5c, 6i, 7, 10, 11, 12h, 14g, 16e, 17e, 18e, 19c, 19d, 20d, 21, and 22.
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UNIQUE ALL PAYOR SYSTEM INCLUDES A METHOD FOR REFERENCING UNCOMPENSATED CARE IN EACH PAYORS' RATES, WHICH DOES NOT ENABLE MARYLAND HOSPITALS TO BREAKOUT ANY OFFSETTING REVENUE RELATED TO UNCOMPENSATED CARE.

SCHEDULE H, LINE 7B, COLUMNS (C) THROUGH (F)

MARYLAND'S REGULATORY SYSTEM CREATES A UNIQUE PROCESS FOR HOSPITAL

PAYMENT THAT DIFFERS FROM THE REST OF THE NATION. THE HEALTH SERVICES

COST REVIEW COMMISSION, (HSCRC) DETERMINES PAYMENT THROUGH A RATE SETTING

PROCESS AND ALL PAYORS, INCLUDING GOVERNMENTAL PAYORS, PAY THE SAME

AMOUNT FOR THE SAME SERVICES DELIVERED AT THE SAME HOSPITAL. MARYLAND'S

UNIQUE ALL PAYOR SYSTEM INCLUDES A METHOD FOR REFERENCING UNCOMPENSATED

CARE IN EACH PAYORS' RATES, WHICH DOES NOT ENABLE MARYLAND HOSPITALS TO

BREAKOUT ANY OFFSETTING REVENUE RELATED TO UNCOMPENSATED CARE. COMMUNITY

BENEFIT EXPENSES ARE EQUAL TO MEDICAID REVENUES IN MARYLAND, AS SUCH, THE

NET EFFECT IS ZERO. ADDITIONALLY, NET REVENUES FOR MEDICAID SHOULD

#### **Supplemental Information** Part VI

Complete this part to provide the following information.

- 1 Required descriptions. Provide the descriptions required for Part I, lines 3c, 6a, and 7; Part II, lines 4, 8, and 9b; Part V, Section A; and Part V, Section B, lines 1j, 3, 4, 5c, 6i, 7, 10, 11, 12h, 14g, 16e, 17e, 18e, 19c, 19d, 20d, 21, and 22.
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REFLECT THE FULL IMPACT ON THE HOSPITAL OF ITS SHARE OF THE MEDICAID ASSESSMENT.

SCHEDULE H, LINE 7F COLUMN (C)

MARYLAND'S REGULATORY SYSTEM CREATES A UNIQUE PROCESS FOR HOSPITAL PAYMENT THAT DIFFERS FROM THE REST OF THE NATION. THE HEALTH SERVICES COST REVIEW COMMISSION, (HSCRC) DETERMINES PAYMENT THROUGH A RATE SETTING PROCESS AND ALL PAYORS, INCLUDING GOVERNMENTAL PAYORS, PAY THE SAME AMOUNT FOR THE SAME SERVICES DELIVERED AT THE SAME HOSPITAL. MARYLAND'S UNIQUE ALL PAYOR SYSTEM INCLUDES A METHOD FOR REFERENCING UNCOMPENSATED CARE IN EACH PAYORS' RATES, WHICH DOES NOT ENABLE MARYLAND HOSPITALS TO BREAKOUT ANY OFFSETTING REVENUE RELATED TO UNCOMPENSATED CARE.

SCHEDULE H, LINE 7F COLUMN (D)

MARYLAND'S REGULATORY SYSTEM CREATES A UNIQUE PROCESS FOR HOSPITAL

#### Part VI Supplemental Information

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BREAKOUT ANY OFFSETTING REVENUE RELATED TO UNCOMPENSATED CARE.

COMMUNITY BUILDING ACTIVITIES

SCHEDULE H, PART II

THE JAMES LAWRENCE KERNAN HOSPITAL PROVIDES HEALTH INFORMATION AND

SCREENINGS/EVENTS AS PART OF ITS COMMUNITY HEALTH OUTREACH AND ADVOCACY

WORK. THE HOSPITAL HAS A STAFF PERSON WHO IS RESPONSIBLE FOR

COORDINATING AND IMPLEMENTING EVENTS AND PARTICIPATION WITH THE

UNIVERSITY OF MARYLAND MEDICAL SYSTEM TEAM EVENTS.

THE FOLLOWING ARE THE INITIATIVES KERNAN HAS UNDERTAKEN TO MEET THE MAJOR

#### Part VI Supplemental Information

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HEALTH NEEDS PERTINENT TO KERNAN'S SPECIALTY PATIENT POPULATION AND

IDENTIFIED IN HEALTHY BALTIMORE 2015, MARYLAND'S STATE HEALTH IMPROVEMENT

PLAN (SHIP) AND IN THE UMMS MARKET RESEARCH SURVEY. THESE INITIATIVES

HAVE ALSO BEEN IDENTIFIED IN KERNAN'S 2012 COMMUNITY HEALTH NEEDS

ASSESSMENT AND HELP TO PROMOTE THE HEALTH OF THE COMMUNITY THAT IT

SERVES. KERNAN STAFF COORDINATED AND PARTICIPATED IN THE FOLLOWING

INITIATIVES THAT HELP PROMOTE THE HEALTH OF ITS COMMUNITY:

- CHRONIC DISEASE: HEART DISEASE- REDUCE DEATHS FROM HEART DISEASE.

#### INITIATIVE 1

- ADAPTED SPORTS FESTIVAL WAS CREATED TO HELP DISABLED ADULTS FIGHT

OBESITY AND HEART DISEASE, DIABETES

- CHRONIC DISEASE: OBESITY - REDUCE THE PROPORTION OF CHILDREN AND

ADOLESCENTS WHO ARE CONSIDERED OBESE

INITIATIVE 2

## Part VI Supplemental Information

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- 1 Required descriptions. Provide the descriptions required for Part I, lines 3c, 6a, and 7; Part II; Part III, lines 4, 8, and 9b; Part V, Section A; and Part V, Section B, lines 1j, 3, 4, 5c, 6i, 7, 10, 11, 12h, 14g, 16e, 17e, 18e, 19c, 19d, 20d, 21, and 22.
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- PROMOTING PHYSICAL ACTIVITY IN HIGH SCHOOLS THROUGH SPORTS
- HEALTHCARE ACCESS
- REDUCE THE PROPORTION OF INDIVIDUALS WHO ARE UNABLE TO AFFORD TO SEE A

DOCTOR

#### INITIATIVE 3

- SUPPORT GROUPS/PATIENT EDUCATION
- CHRONIC DISEASE
- REDUCE DEATHS FROM HEART DISEASE.

#### INITIATIVE 4

- TAKE A LOVED ONE TO THE DOCTOR DAY
- TARGETS OBESITY, DIABETES, HIGH BLOOD PRESSURE AND CARDIAC ISSUES.
- HEALTHCARE ACCESS
- INCREASE THE PROPORTION OF CHILDREN AND ADOLESCENTS WHO RECEIVE DENTAL

CARE

#### Part VI Supplemental Information

Complete this part to provide the following information.

- 1 Required descriptions. Provide the descriptions required for Part I, lines 3c, 6a, and 7; Part II; Part III, lines 4, 8, and 9b; Part V, Section A; and Part V, Section B, lines 1j, 3, 4, 5c, 6i, 7, 10, 11, 12h, 14g, 16e, 17e, 18e, 19c, 19d, 20d, 21, and 22.
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INITIATIVE 5

- DENTAL CARE FOR THOSE IN NEED

BAD DEBT EXPENSE

SCHEDULE H, PART III, LINE 3 AND LINE 4

PART III, LINE 3:

THE ORGANIZATION DOES NOT CODE CHARITY CARE AND BAD DEBT EXPENSE INTO THE

SAME GENERAL LEDGER ACCOUNT. CHARITY CARE IS BOOKED TO A SEPARATE

ACCOUNT AND IS CLASSIFIED AS A "DEDUCTION FROM REVENUE." AS SUCH IT IS

NETTED AGAINST TOTAL PATIENT REVENUE IN ARRIVING AT NET PATIENT REVENUE

ON THE ENTITY'S INCOME STATEMENTS.

BAD DEBT EXPENSE IS BOOKED TO A SEPARATE ACCOUNT ON THE GENERAL LEDGER

AND DOES NOT INCLUDE ANY OTHER UNCOMPENSATED CARE AMOUNTS.

PART III, LINE 4:

#### **Supplemental Information** Part VI

Complete this part to provide the following information.

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THE PROVISION FOR BAD DEBTS IS BASED UPON MANAGEMENT'S ASSESSMENT OF HISTORICAL AND EXPECTED NET COLLECTIONS CONSIDERING HISTORICAL BUSINESS AND ECONOMIC CONDITIONS, TRENDS IN HEALTH CARE COVERAGE, AND OTHER COLLECTION INDICATORS. PERIODICALLY THROUGHOUT THE YEAR, MANAGEMENT ASSESSES THE ADEQUACY OF THE ALLOWANCE FOR UNCOLLECTIBLE ACCOUNTS BASED UPON HISTORICAL WRITE OFF EXPERIENCE BY PAYOR CATEGORY. THE RESULTS OF THIS REVIEW ARE THEN USED TO MAKE MODIFICATIONS TO THE PROVISION FOR BAD DEBTS AND TO ESTABLISH AN ALLOWANCE FOR UNCOLLECTIBLE RECEIVABLES. AFTER COLLECTION OF AMOUNTS DUE FROM INSURERS, THE CORPORATION FOLLOWS INTERNAL GUIDELINES FOR PLACING CERTAIN PAST DUE BALANCES WITH COLLECTION AGENCIES.

MEDICARE COST REPORT

SCHEDULE H, PART III, LINE 8

IN MARYLAND, THE HEALTH SERVICES COST REVIEW COMMISSION (HSCRC) STARTED SETTING HOSPITAL RATES IN 1974. AT THAT TIME, THE HSCRC APPROVED RATES APPLIED ONLY TO COMMERCIAL INSURERS. IN 1977, THE HSCRC NEGOTIATED A

#### Part VI Supplemental Information

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WAIVER FROM MEDICARE HOSPITAL PAYMENT RULES FOR MARYLAND HOSPITALS TO BRING THE FEDERAL MEDICARE PAYMENTS UNDER HSCRC CONTROL.

MEDICARE REIMBURSES MARYLAND HOSPITALS ACCORDING TO RATES ESTABLISHED BY
THE HSCRC AS LONG AS THE STATE CONTINUES TO MEET A TWO-PART TEST. THIS
TWO-PART WAIVER TEST ALLOWS MEDICARE TO PARTICIPATE IN THE MARYLAND
SYSTEM AS LONG AS TWO CONDITIONS ARE MET.

- ALL OTHER PAYERS PARTICIPATING IN THE SYSTEM PAY HSCRC SET RATES
  AND
- THE RATE OF GROWTH IN MEDICARE PAYMENTS TO MARYLAND HOSPITALS FROM

  1981 TO THE PRESENT IS NOT GREATER THAN THE RATE OF GROWTH IN MEDICARE

  PAYMENTS TO HOSPITALS NATIONALLY OVER THE SAME TIME FRAME.

COLLECTION PRACTICES

#### Part VI Supplemental Information

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SCHEDULE H, PART III, LINE 9B

THE ORGANIZATION EXPECTS PAYMENT AT THE TIME THE SERVICE IS PROVIDED. OUR POLICY IS TO COMPLY WITH ALL STATE AND FEDERAL LAW AND THIRD PARTY REGULATIONS AND TO PERFORM ALL CREDIT AND COLLECTION FUNCTIONS IN A DIGNIFIED AND RESPECTFUL MANNER. FINANCIAL ASSISTANCE IS AVAILABLE FOR PATIENTS BASED ON FINANCIAL NEED AS DEFINED IN THE FINANCIAL ASSISTANCE POLICY. THE ORGANIZATION DOES NOT DISCRIMINATE ON THE BASIS OF AGE, RACE, CREED, SEX OR ABILITY TO PAY.

PATIENTS WHO ARE UNABLE TO PAY MAY REQUEST A FINANCIAL ASSISTANCE

APPLICATION AT ANY TIME PRIOR TO SERVICE OR DURING THE BILLING AND

COLLECTION PROCESS. THE ORGANIZATION MAY REQUEST THE PATIENT TO APPLY

FOR MEDICAL ASSISTANCE PRIOR TO APPLYING FOR FINANCIAL ASSISTANCE. THE

ACCOUNT WILL NOT BE FORWARDED FOR COLLECTION DURING THE MEDICAL

ASSISTANCE APPLICATION PROCESS OR THE FINANCIAL ASSISTANCE APPLICATION

PROCESS.

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INDIVIDUALS ELIGIBLE FOR FINANCIAL ASSISTANCE

SCHEDULE H, PART V, SECTION B

LINE 20D - ALL PATIENTS ARE CHARGE STATE REGULATED RATES REGARDLESS OF THEIR ABILITY TO PAY.

LINE 22 - AS PREVIOUSLY DISCUSSED IN AN EARLIER SCHEDULE H NARRATIVE, THE STATE OF MARYLAND IS A UNIQUE STATE IN REGARD TO THE PROVISION OF HEALTH CARE SERVICES AND THEIR RELATED CHARGES BY HOSPITALS. ALL HOSPITAL CHARGES PROCESSED TO ALL PAYORS, INCLUDING GOVERNMENTAL PAYORS, ARE SET THROUGH MARYLAND'S HEALTH SERVICES COST COMMISSION. ACCORDINGLY, ALL HOSPITAL CHARGES ARE NOT GROSS CHARGES AS DEFINED BY THE IRS UNDER INTERNAL REVENUE CODE SECTION 501(R)(5)(B).

COMMUNITY HEALTH CARE NEEDS ASSESSMENT

#### **Supplemental Information** Part VI

Complete this part to provide the following information.

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SCHEDULE H, PART VI, LINE 2

ACCORDING TO THE PATIENT PROTECTION AND AFFORDABLE CARE ACT (ACA), HOSPITALS MUST PERFORM A COMMUNITY HEALTH NEEDS ASSESSMENT (CHNA) EITHER FISCAL YEAR 2011, 2012, OR 2013, ADOPT AN IMPLEMENTATION STRATEGY TO MEET THE COMMUNITY HEALTH NEEDS IDENTIFIED, AND PERFORM AN ASSESSMENT AT LEAST THE NEEDS ASSESSMENT MUST TAKE INTO ACCOUNT INPUT FROM PERSONS WHO REPRESENT THE BROAD INTERESTS OF THE COMMUNITY SERVED BY THE HOSPITAL FACILITY, INCLUDING THOSE WITH SPECIAL KNOWLEDGE OF OR EXPERTISE IN PUBLIC HEALTH, AND MUST BE MADE WIDELY AVAILABLE TO THE PUBLIC.

FOR THE PURPOSES OF THIS REPORT, THE IRS DEFINES A CHNA AS A:

WRITTEN DOCUMENT DEVELOPED FOR A HOSPITAL FACILITY THAT INCLUDES A DESCRIPTION OF THE COMMUNITY SERVED BY THE HOSPITAL FACILITY: PROCESS USED TO CONDUCT THE ASSESSMENT INCLUDING HOW THE HOSPITAL TOOK INTO ACCOUNT INPUT FROM COMMUNITY MEMBERS AND PUBLIC HEALTH EXPERTS; IDENTIFICATION OF ANY PERSONS WITH WHOM THE HOSPITAL HAS WORKED ON THE

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ASSESSMENT; AND THE HEALTH NEEDS IDENTIFIED THROUGH THE ASSESSMENT PROCESS.

DESCRIPTION OF THE PROCESS USED TO CONDUCT THE ASSESSMENT;

THE COMMUNITY HEALTH NEEDS ASSESSMENT FOR THE UM REHAB & ORTHO WAS

CONDUCTED THROUGH MEETINGS WITH HEALTH CARE LEADERS, FAITH-BASED LEADERS,

DISCUSSIONS WITH AREA HEALTH CARE STAKEHOLDERS, AND SURVEYS WITH

COMMUNITY RESIDENTS, HOSPITAL VISITORS AND COMMUNITY HEALTH FAIR

ATTENDEES. SECONDARY DATA WAS USED IN CONJUNCTION WITH OTHER UNIVERSITY

OF MARYLAND MEDICAL SYSTEM (UMMS) BALTIMORE CITY HOSPITALS INCLUDING

UMMC, UM MIDTOWN CAMPUS AND MT. WASHINGTON PEDIATRIC HOSPITALS. THIS

INFORMATION WAS REVIEWED AND COMPARED WITH STATISTICS AVAILABLE THROUGH

THE STATE OF MARYLAND'S HEALTH IMPROVEMENT PLAN, STATE OF MARYLAND

DEPARTMENT OF HEALTH AND MENTAL HYGIENE DATA, BALTIMORE CITY HEALTH

DEPARTMENT HEALTHY BALTIMORE 2015, HEALTHY PEOPLE 2020 AND AMERICAN

COMMUNITY SURVEY DATA.

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DESCRIPTION OF WHOM THE HOSPITAL HAS WORKED;

UM REHAB & ORTHO HAS WORKED WITH A VARIETY OF GROUP TO GATHER INFORMATION IN ORDER TO COMPILE THE HOSPITAL'S COMMUNITY HEALTH NEEDS ASSESSMENT INFORMATION ON AREA HEALTH NEEDS WAS OBTAINED THROUGH COMMUNITY MEETINGS WITH THE BALTIMORE CITY HEALTH DEPARTMENT NEIGHBORHOOD HEALTH INITIATIVE, THE UNIVERSITY OF MARYLAND MEDICAL SYSTEM COMMUNITY HEALTH OUTREACH AND ADVOCACY, UMMS COMMUNITY NEEDS SURVEY, AND A MEETING WITH BALTIMORE CITY COMMUNITY GROUP STAKEHOLDERS. UMMS CREATED THE UNIVERSITY OF MARYLAND COMMUNITY HEALTH OUTREACH AND ADVOCACY TEAM THAT MEETS BI-MONTHLY TO ADDRESS THE HEALTH CARE NEEDS OF THE WEST BALTIMORE THE GROUP IS COMPRISED OF COMMUNITY OUTREACH MANAGEMENT AND COMMUNITY. STAFF, SOCIAL WORKERS, DIRECTORS, VICE PRESIDENTS, AND PHYSICIANS FROM UMMS SYSTEM HOSPITALS. UM REHAB & ORTHO, IN PARTNERSHIP WITH UMMS, IS A MAJOR PARTICIPANT AND SPONSOR IN MAJOR ANNUAL OUTREACH EFFORTS, AND SEES FIRSTHAND THE NEEDS OF ITS PATIENT COMMUNITY. IN ADDITION TO UM REHAB & ORTHO'S PARTICIPATION IN UMMS EVENTS, ADDITIONAL COMMUNITY OUTREACH

Schedule H (Form 990) 2012

4240CV 700P

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INITIATIVES, INVOLVING PARTNERSHIPS WITH BOTH LOCAL EDUCATION AND

COMMUNITY GROUPS, AS WELL AS ORGANIZATIONS WITH SPECIFIC TIES TO THE

DISABLED COMMUNITY, AND THE DISABILITIES TREATED AT UM REHAB & ORTHO.

THESE GROUPS INCLUDE:

COMMUNITY GROUPS

FRANKLINTOWN COMMUNITY ASSOCIATION

GREATER CATONSVILLE CHAMBER OF COMMERCE

SECURITY-WOODLAWN BUSINESS ASSOCIATION

GWYNNS FALLS TRAIL COUNCIL

DICKEYVILLE COMMUNITY ASSOCIATION

BALTIMORE METRO RED LINE

BALTIMORE COUNTY DEPARTMENT OF AGING

SCHOOLS

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BALTIMORE CITY SCHOOLS

BALTIMORE COUNTY SCHOOLS

HOWARD COUNTY SCHOOLS

CORPORATE/NON-PROFIT GROUPS

BALTIMORE MUNICIPAL GOLF CORPORATION

BALTIMORE CITY DEPARTMENT OF PARKS & REC.

HOWARD COUNTY YOUTH PROGRAMS

THE BRAIN INJURY ASSOCIATION OF MARYLAND

ARTHRITIS FOUNDATION OF MARYLAND

BALTIMORE ADAPTIVE RECREATION AND SPORTS

MULTIPLE SCLEROSIS SOCIETY OF MARYLAND

MARYLAND AMPUTEE ASSOCIATION

TKF FOUNDATION

BALTIMORE COUNTY DEPARTMENT OF AGING

AMERICAN RED CROSS

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AMERICAN HEART ASSOCIATION

UNITED WAY OF CENTRAL MARYLAND

A DESCRIPTION OF HOW THE HOSPITAL TOOK INTO ACCOUNT INPUT FROM COMMUNITY

MEMBERS AND PUBLIC HEALTH EXPERTS;

STAKEHOLDERS INCLUDED EXPERTS FROM THE FOLLOWING ORGANIZATIONS:

AMERICAN HEART ASSOCIATION

AMERICAN DIABETES ASSOCIATION

AMERICAN ASTHMA ASSOCIATION

AMERICAN CANCER SOCIETY

AMERICAN RED CROSS

BRAIN INJURY ASSOCIATION OF MARYLAND

BALTIMORE ADAPTED RECREATION AND SPORTS

COALITION TO END CHILDHOOD LEAD POISONING

B'MORE HEALTHY BABIES

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BALTIMORE HEALTHY START, INC.

BALTIMORE CITY HEAD START PROGRAM

SISTERS TOGETHER REACHING (HIV/AIDS)

BALTIMORE CITY FIRE DEPARTMENT

BALTIMORE CITY POLICE DEPARTMENT

US AGAINST MS

DONATE LIFE

DISCUSSION, AREAS THAT THEY FELT ARE IMPORTANT TO THE COMMUNITY, AND
NEEDED TO BE ADDRESSED. UMMS OUTREACH TEAM MEMBERS TOOK NOTE OF THOSE
ITEMS AND A DISCUSSION FOLLOWED TO ADDRESS WHAT COULD OCCUR WITHIN THE
SCOPE OF THE HEALTHCARE. ADDITIONALLY COMMUNITY LEADERS FROM THE
SURROUNDING BALTIMORE CITY NEIGHBORHOODS TO UM REHAB & ORTHO HOSPITAL

LEADERS FROM THE ABOVE ORGANIZATIONS EXPRESSED THROUGH ROUNDTABLE

(BEECHFIELD/TEN HILLS/WEST HILLS/EDMONSON VILLAGE/FOREST PARK/WALBROOK)

ATTENDED MEETINGS CONDUCTED BY THE BALTIMORE CITY HEALTH DEPARTMENT AS A

PART OF ITS HEALTHY BALTIMORE 2015 STUDY. THESE COMMUNITY MEMBERS

#### Part VI Supplemental Information

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DISCUSSED THEIR IDEAS OF WHAT WERE ISSUES WITHIN THE COMMUNITY. A SURVEY WAS ALSO TAKEN TO GAIN INPUT AS TO WHAT NEEDS THE COMMUNITY FELT WERE IMPORTANT. ADDITIONALLY DATA WAS OBTAINED FROM HEALTHY PEOPLE 2020, THE MARYLAND DHMH'S STATE HEALTH IMPROVEMENT PLAN (SHIP), BALTIMORE CITY HEALTH DEPARTMENT'S 2011 NEIGHBORHOOD PROFILES AND HEALTHY BALTIMORE 2015 AND INCLUDED TO PROVIDE NATIONAL AND LOCAL CONTEXT, DATA, AS WELL AS DIRECTION FOR THE ASSESSMENT.

A DESCRIPTION OF THE COMMUNITY SERVED:

UM REHAB & ORTHO SERVES A DIVERSE COMMUNITY, BOTH IN TERMS OF DIAGNOSIS,

AS WELL AS LOCATION. AS A REHABILITATION SPECIALTY HOSPITAL, ADULT

PATIENTS ARE TREATED FOR A VARIETY OF MUSCULOSKELETAL ISSUES SUCH AS

TOTAL JOINT REPLACEMENT AND SPORTS MEDICINE, AND REHABILITATION ISSUES

SUCH AS BRAIN INJURY, SPINAL CORD INJURY, STROKE, AND PAIN MANAGEMENT.

THESE PATIENTS PRIMARILY COME FROM THE PREVIOUSLY DESCRIBED AREAS OF ANNE

ARUNDEL, BALTIMORE AND HOWARD COUNTIES, AND BALTIMORE CITY.

#### Part VI Supplemental Information

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A DESCRIPTION OF THE HEALTH NEEDS IDENTIFIED THROUGH THE ASSESSMENT

PROCESS:

CHRONIC DISEASE: OBESITY - INCREASE THE PROPORTION OF ADULTS WHO ARE AT A

HEALTHY WEIGHT AND REDUCE DEATHS FROM HEART DISEASE, DIABETES, HIGH BLOOD

PRESSURE, AND OTHER CARDIAC ISSUES.

CHRONIC DISEASE: OBESITY - REDUCE THE PROPORTION OF CHILDREN AND

ADOLESCENTS WHO ARE CONSIDERED OBESE.

HEALTHCARE ACCESS - REDUCE THE PROPORTION OF INDIVIDUALS WHO ARE UNABLE

TO AFFORD TO SEE A DOCTOR.

HEALTHCARE ACCESS DENTAL - INCREASE THE PROPORTION OF CHILDREN AND

ADOLESCENTS WHO RECEIVE DENTAL CARE.

A DESCRIPTION OF THE EXISTING HEALTH CARE FACILITIES AND OTHER RESOURCES

WITHIN THE COMMUNITY AVAILABLE TO MEET THE COMMUNITY HEALTH NEEDS

IDENTIFIED:

#### **Supplemental Information** Part VI

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AMERICAN HEART ASSOCIATION

AMERICAN DIABETES ASSOCIATION

AMERICAN ASTHMA ASSOCIATION

AMERICAN CANCER SOCIETY

AMERICAN RED CROSS

BRAIN INJURY ASSOCIATION OF MARYLAND

BALTIMORE ADAPTED RECREATION AND SPORTS

US AGAINST MS

COALITION TO END CHILDHOOD LEAD POISONING

DONATE LIFE

B'MORE HEALTHY BABIES

BALTIMORE HEALTHY START, INC.

BALTIMORE CITY HEAD START PROGRAM

SISTERS TOGETHER AND REACHING (HIV/AIDS)

BALTIMORE CITY FIRE DEPARTMENT

BALTIMORE CITY POLICE DEPARTMENT

BALTIMORE CITY HEALTH DEPARTMENT'S 2011 NEIGHBORHOOD PROFILES

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HEALTHY PEOPLE 2020

MARYLAND DHMH'S STATE HEALTH IMPROVEMENT PLAN (SHIP)

SOCIAL DETERMINANTS OF HEALTH (SDOH) NEEDS

A DESCRIPTION OF THE IMPLEMENTATION STRATEGY:

THE FOLLOWING INFORMATION HIGHLIGHTS THE INITIATIVES UM REHAB & ORTHO HAS

UNDERTAKEN TO MEET THE MAJOR HEALTH NEEDS PERTINENT TO UM REHAB & ORTHO'S

SPECIALTY PATIENT POPULATION AND IDENTIFIED IN HEALTHY BALTIMORE 2015,

MARYLAND'S STATE HEALTH IMPROVEMENT PLAN (SHIP) AND IN THE UMMS MARKET

RESEARCH SURVEY. THESE INITIATIVES HAVE ALSO BEEN IDENTIFIED IN UM

REHAB & ORTHO'S 2012 COMMUNITY HEALTH NEEDS ASSESSMENT.

CHRONIC DISEASE: HEART DISEASE- REDUCE DEATHS FROM HEART DISEASE.

INITIATIVE 1 - ADAPTED SPORTS FESTIVAL WAS CREATED TO HELP DISABLED

ADULTS FIGHT OBESITY AND HEART DISEASE, DIABETES

CHRONIC DISEASE: OBESITY - REDUCE THE PROPORTION OF CHILDREN AND

ADOLESCENTS WHO ARE CONSIDERED OBESE

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INITIATIVE 2 - PROMOTING PHYSICAL ACTIVITY IN HIGH SCHOOLS THROUGH

SPORTS

HEALTHCARE ACCESS - REDUCE THE PROPORTION OF INDIVIDUALS WHO ARE UNABLE

TO AFFORD TO SEE A DOCTOR

INITIATIVE 3 - SUPPORT GROUPS/PATIENT EDUCATION

CHRONIC DISEASE - REDUCE DEATHS FROM HEART DISEASE.

INITIATIVE 4 - TAKE A LOVED ONE TO THE DOCTOR DAY - TARGETS OBESITY,

DIABETES, HIGH BLOOD PRESSURE AND CARDIAC ISSUES.

HEALTHCARE ACCESS - INCREASE THE PROPORTION OF CHILDREN AND ADOLESCENTS

WHO RECEIVE DENTAL CARE

INITIATIVE 5 - DENTAL CARE FOR THOSE IN NEED

1. HAS YOUR HOSPITAL CONDUCTED A COMMUNITY HEALTH NEEDS ASSESSMENT THAT

CONFORMS TO THE IRS DEFINITION WITHIN THE PAST THREE FISCAL YEARS? YES

PROVIDE DATE HERE. 06/25/2012 (MM/DD/YY)

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IF YOU ANSWERED YES TO THIS QUESTION, PROVIDE A LINK TO THE DOCUMENT

HERE.

HTTP://WWW.WMREHABORTHO.ORG/ABOUT/COMMUNITY-HEALTH-NEEDS-ASSESSMENT.HTM

2. HAS YOUR HOSPITAL ADOPTED AN IMPLEMENTATION STRATEGY THAT CONFORMS TO THE IRS DEFINITION? YES, THE CHNA WAS APPROVED AND IMPLEMENTED BY THE HOSPITAL'S BOARD OF DIRECTORS ON JUNE 28, 2012.

IF YOU ANSWERED YES TO THIS QUESTION, PROVIDE THE LINK TO THE DOCUMENT

HERE:

HTTP://WWW.WMREHABORTHO.ORG/ABOUT/COMMUNITY-HEALTH-NEEDS-ASSESSMENT.HTM

ELIGIBILITY EDUCATION

SCHEDULE H, PART VI, LINE 3

UNIVERSITY OF MARYLAND REHABILITATION & ORTHOPAEDIC INSTITUTE, AS A PART

OF THE UNIVERSITY OF MARYLAND MEDICAL SYSTEM, PROVIDES HEALTHCARE

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SERVICES TO THOSE IN NEED REGARDLESS OF AN INDIVIDUAL'S ABILITY TO PAY.

CARE MAY BE PROVIDED WITHOUT CHARGE, OR AT A REDUCED CHARGE, TO THOSE WHO

DO NOT HAVE INSURANCE, MEDICARE/MEDICAL ASSISTANCE COVERAGE, AND ARE

WITHOUT THE MEANS TO PAY. AN INDIVIDUAL'S ELIGIBILITY TO RECEIVE CARE

WITHOUT CHARGE, AT A REDUCED CHARGE, OR TO PAY FOR THEIR CARE OVER TIME

IS DETERMINED ON A CASE BY CASE BASIS.

WITHIN TWO DAYS FOLLOWING A PATIENT'S REQUEST FOR FINANCIAL ASSISTANCE
SERVICES, APPLICATION FOR MEDICAL ASSISTANCE, OR BOTH, THE HOSPITAL MAKES
A DETERMINATION OF PROBABLE ELIGIBILITY.

A LARGE PERCENTAGE OF THE UM REHAB & ORTHO PATIENTS ARE TRANSFERRED FROM THE SHOCK TRAUMA CENTER OR THE UNIVERSITY OF MARYLAND HOSPITAL. THOSE WHO DO NOT HAVE THE ABILITY TO PAY ARE NEVER TURNED AWAY AND ARE HELPED TO FIND RESOURCES TO COVER THE COSTS OF THEIR HOSPITAL STAY AND MEDICATIONS WITH THE ASSISTANCE OF UM REHAB & ORTHO'S INSTITUTE CASE MANAGERS. FOR PATIENTS WHO REQUIRE FINANCIAL ASSISTANCE, UM REHAB &

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ORTHO INSTITUTE HAS ENDOWMENT FUNDS AVAILABLE TO ASSIST PEOPLE WITHOUT RESOURCES WHO MAY NEED MEDICAL SUPPLIES OR MEDICATIONS. THIS ASSISTANCE IS AVAILABLE UPON REQUEST AND IS REVIEWED ON A CASE-BY-CASE BASIS.

INFORMATION REGARDING THE FINANCIAL ASSISTANCE POLICY AT UM REHAB & ORTHO INSTITUTE IS POSTED WITHIN THE HOSPITAL IN CLINIC AREAS AND BUSINESS AREAS WHERE ELIGIBLE PATIENTS ARE LIKELY TO BE PRESENT. PATIENTS ALSO RECEIVE INDIVIDUALIZED HELP IN OBTAINING SERVICES AND CARE SHOULD THEY NOT HAVE THE ABILITY TO PAY. INFORMATION REGARDING UM REHAB & ORTHO INSTITUTE FINANCIAL ASSISTANCE POLICY IS PROVIDED AT THE TIME OF PREADMISSION OR ADMISSION TO EACH PERSON WHO SEEKS SERVICES AT THE HOSPITAL. UM REHAB & ORTHO INSTITUTE MAKES EVERY EFFORT TO ENSURE THAT INFORMATION IS PROVIDED IN LANGUAGES THAT IS UNDERSTOOD BY THE TARGET POPULATION OF PATIENTS UTILIZING HOSPITAL SERVICES.

UM REHAB & ORTHO INSTITUTE MAKES EVERY EFFORT TO MAKE FINANCIAL

ASSISTANCE INFORMATION AVAILABLE TO OUR PATIENTS INCLUDING, BUT NOT

Schedule H (Form 990) 2012

4240CV 700P

523418

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LIMITED TO:

- SIGNAGE IN MAIN ADMITTING AREAS OF THE HOSPITAL ARE POSTED IN ENGLISH

AND SPANISH

- INFORMATION SHEETS EXPLAINING FINANCIAL ASSISTANCE ARE MADE AVAILABLE

IN ALL PATIENT CARE AREAS IN ENGLISH AND SPANISH.

- INFORMATION SHEETS ARE PROVIDED TO ALL PATIENTS AT THE TIME OF

ADMISSION, EXPLAINING THE PROCESS FOR PAYMENT. IF PAYMENT CANNOT BE

MADE, OPTIONS ARE EXPLAINED TO THE PATIENT.

A COPY OF THE FINANCIAL ASSISTANCE POLICY FOR UM REHAB & ORTHO INSTITUTE,

AS WELL AS THE INFORMATION PROVIDED TO THOSE WHO MAKE THE REQUEST FOR THE

SERVICE FOLLOW IN APPENDICES II AND III. THIS POLICY APPLIES TO THE

UNIVERSITY OF MARYLAND MEDICAL SYSTEM (UMMS) FOLLOWING ENTITIES:

- UNIVERSITY OF MARYLAND MEDICAL CENTER (UMMC)
- UNIVERSITY OF MARYLAND REHABILITATION & ORTHOPAEDIC INSTITUTE
- UNIVERSITY SPECIALTY HOSPITAL (USH)

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- UNIVERSITY OF MARYLAND ST. JOSEPH MEDICAL CENTER (UMSJMC)

UMMS IS COMMITTED TO PROVIDING FINANCIAL ASSISTANCE TO PERSONS WHO HAVE HEALTH CARE NEEDS AND ARE UNINSURED, UNDERINSURED, INELIGIBLE FOR A GOVERNMENT PROGRAM, OR OTHERWISE UNABLE TO PAY, FOR MEDICALLY NECESSARY CARE BASED ON THEIR INDIVIDUAL FINANCIAL SITUATION.

IT IS THE POLICY OF THE UMMS ENTITIES TO PROVIDE FINANCIAL ASSISTANCE
BASED ON INDIGENCE OR HIGH MEDICAL EXPENSES FOR PATIENTS WHO MEET
SPECIFIED FINANCIAL CRITERIA AND REQUEST SUCH ASSISTANCE. THE PURPOSE OF
THE FOLLOWING POLICY STATEMENT IS TO DESCRIBE HOW APPLICATIONS FOR
FINANCIAL ASSISTANCE SHOULD BE MADE, THE CRITERIA FOR ELIGIBILITY, AND
THE STEPS FOR PROCESSING APPLICATIONS.

UMMS ENTITIES WILL PUBLISH THE AVAILABILITY OF FINANCIAL ASSISTANCE ON A
YEARLY BASIS IN THEIR LOCAL NEWSPAPERS AND WILL POST NOTICES OF
AVAILABILITY AT APPROPRIATE INTAKE LOCATIONS AS WELL AS THE BILLING

## Part VI Supplemental Information

Complete this part to provide the following information.

- 1 Required descriptions. Provide the descriptions required for Part I, lines 3c, 6a, and 7; Part II; Part III, lines 4, 8, and 9b; Part V, Section A; and Part V, Section B, lines 1j, 3, 4, 5c, 6i, 7, 10, 11, 12h, 14g, 16e, 17e, 18e, 19c, 19d, 20d, 21, and 22.
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- 7 State filing of community benefit report. If applicable, identify all states with which the organization, or a related organization, files a community benefit report.
- 8 Facility reporting group(s). If applicable, for each hospital facility in a facility reporting group provide the descriptions required for Part V, Section B, lines 1j, 3, 4, 5c, 6i, 7, 10, 11, 12h, 14g, 16e, 17e, 18e, 19c, 20d, 21, and 22.

OFFICE. NOTICE OF AVAILABILITY WILL ALSO BE SENT TO PATIENTS TO PATIENT WITH PATIENT BILLS. SIGNAGE IN KEY PATIENT ACCESS AREAS WILL BE MADE AVAILABLE. A PATIENT BILLING AND FINANCIAL ASSISTANCE INFORMATION SHEET WILL BE PROVIDED BEFORE DISCHARGE AND WILL BE AVAILABLE TO ALL PATIENTS UPON REQUEST.

FINANCIAL ASSISTANCE MAY BE EXTENDED WHEN A REVIEW OF A PATIENT'S
INDIVIDUAL FINANCIAL CIRCUMSTANCES HAS BEEN CONDUCTED AND DOCUMENTED.
THIS SHOULD INCLUDE A REVIEW OF THE PATIENT'S EXISTING MEDICAL EXPENSES
AND OBLIGATIONS (INCLUDING ANY ACCOUNTS HAVING GONE TO BAD DEBT EXCEPT
THOSE ACCOUNTS THAT HAVE GONE TO LAWSUIT AND A JUDGMENT HAS BEEN
OBTAINED) AND ANY PROJECTED MEDICAL EXPENSES. FINANCIAL ASSISTANCE
APPLICATIONS MAY BE OFFERED TO PATIENTS WHOSE ACCOUNTS ARE WITH A
COLLECTION AGENCY AND MAY APPLY ONLY TO THOSE ACCOUNTS ON WHICH A
JUDGMENT HAS NOT BEEN GRANTED.

UMMS RETAINS THE RIGHT IN ITS SOLE DISCRETION TO DETERMINE A PATIENT'S

#### Part VI Supplemental Information

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ABILITY TO PAY. ALL PATIENTS PRESENTING FOR EMERGENCY SERVICES WILL BE TREATED REGARDLESS OF THEIR ABILITY TO PAY. FOR EMERGENT/URGENT SERVICES, APPLICATIONS TO THE FINANCIAL CLEARANCE PROGRAM WILL BE COMPLETED, RECEIVED, AND EVALUATED RETROSPECTIVELY AND WILL NOT DELAY PATIENTS FROM RECEIVING CARE.

UNIVERSITY OF MARYLAND ST. JOSEPH MEDICAL CENTER (UMSJMC) ADOPTED THIS POLICY EFFECTIVE JUNE 1, 2013.

#### PROGRAM ELIGIBILITY

CONSISTENT WITH THEIR MISSION TO DELIVER COMPASSIONATE AND HIGH QUALITY HEALTHCARE SERVICES AND TO ADVOCATE FOR THOSE WHO DO NOT HAVE THE MEANS TO PAY FOR MEDICALLY NECESSARY CARE, UMMC, UMSJMC, JLK, AND USH HOSPITALS STRIVE TO ENSURE THAT THE FINANCIAL CAPACITY OF PEOPLE WHO NEED HEALTH CARE SERVICES DOES NOT PREVENT THEM FROM SEEKING OR RECEIVING CARE.

SPECIFIC EXCLUSIONS TO COVERAGE UNDER THE FINANCIAL ASSISTANCE PROGRAM

#### Part VI Supplemental Information

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INCLUDE THE FOLLOWING:

- 1. SERVICES PROVIDED BY HEALTHCARE PROVIDERS NOT AFFILIATED WITH UMMS
- HOSPITALS (E.G., DURABLE MEDICAL EQUIPMENT, HOME HEALTH SERVICES)
- 2. PATIENTS WHOSE INSURANCE PROGRAM OR POLICY DENIES COVERAGE FOR
- SERVICES BY THEIR INSURANCE COMPANY (E.G., HMO, PPO, OR WORKERS
- COMPENSATION), ARE NOT ELIGIBLE FOR THE FINANCIAL ASSISTANCE PROGRAM.
- A. GENERALLY, THE FINANCIAL ASSISTANCE PROGRAM IS NOT AVAILABLE TO COVER
- SERVICES THAT ARE DENIED BY A PATIENT'S INSURANCE COMPANY; HOWEVER,
- EXCEPTIONS MAY BE MADE ON A CASE BY CASE BASIS CONSIDERING MEDICAL AND

PROGRAMMATIC IMPLICATIONS.

3. UNPAID BALANCES RESULTING FROM COSMETIC OR OTHER NON-MEDICALLY

NECESSARY SERVICES

- 4. PATIENT CONVENIENCE ITEMS
- 5. PATIENT MEALS AND LODGING

PATIENTS MAY BE INELIGIBLE FOR FINANCIAL ASSISTANCE FOR THE FOLLOWING

**REASONS:** 

#### Part VI Supplemental Information

Complete this part to provide the following information.

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- 1. REFUSAL TO PROVIDE REQUESTED DOCUMENTATION OR PROVIDE INCOMPLETE

INFORMATION.

- 2. HAVE INSURANCE COVERAGE THROUGH AN HMO, PPO, WORKERS COMPENSATION, MEDICAID, OR OTHER INSURANCE PROGRAMS THAT DENY ACCESS TO THE MEDICAL CENTER DUE TO INSURANCE PLAN RESTRICTIONS/LIMITS.
- 3. FAILURE TO PAY CO-PAYMENTS AS REQUIRED BY THE FINANCIAL ASSISTANCE PROGRAM.
- 4. FAILURE TO KEEP CURRENT ON EXISTING PAYMENT ARRANGEMENTS WITH UMMS.
- 5. FAILURE TO MAKE APPROPRIATE ARRANGEMENTS ON PAST PAYMENT OBLIGATIONS
  OWED TO UMMS (INCLUDING THOSE PATIENTS WHO WERE REFERRED TO AN OUTSIDE
  COLLECTION AGENCY FOR A PREVIOUS DEBT).
- 6. REFUSAL TO BE SCREENED FOR OTHER ASSISTANCE PROGRAMS PRIOR TO SUBMITTING AN APPLICATION TO THE FINANCIAL CLEARANCE PROGRAM.
- 7. REFUSAL TO DIVULGE INFORMATION PERTAINING TO A PENDING LEGAL LIABILITY CLAIM

PATIENTS WHO BECOME INELIGIBLE FOR THE PROGRAM WILL BE REQUIRED TO PAY

#### Part VI Supplemental Information

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ANY OPEN BALANCES AND MAY BE SUBMITTED TO A BAD DEBT SERVICE IF THE

BALANCE REMAINS UNPAID IN THE AGREED UPON TIME PERIODS.

PATIENTS WHO INDICATE THEY ARE UNEMPLOYED AND HAVE NO INSURANCE COVERAGE

SHALL BE REQUIRED TO SUBMIT A FINANCIAL ASSISTANCE APPLICATION UNLESS

THEY MEET PRESUMPTIVE FINANCIAL ASSISTANCE ELIGIBILITY CRITERIA. IF THE

PATIENT QUALIFIES FOR COBRA COVERAGE, PATIENT'S FINANCIAL ABILITY TO PAY

COBRA INSURANCE PREMIUMS SHALL BE REVIEWED BY THE FINANCIAL

COUNSELOR/COORDINATOR AND RECOMMENDATIONS SHALL BE MADE TO SENIOR

LEADERSHIP. INDIVIDUALS WITH THE FINANCIAL CAPACITY TO PURCHASE HEALTH

INSURANCE SHALL BE ENCOURAGED TO DO SO, AS A MEANS OF ASSURING ACCESS TO

HEALTH CARE SERVICES AND FOR THEIR OVERALL PERSONAL HEALTH.

COVERAGE AMOUNTS WILL BE CALCULATED BASED UPON 200-300% OF INCOME AS

DEFINED BY FEDERAL POVERTY GUIDELINES AND FOLLOWS THE SLIDING SCALE

INCLUDED IN ATTACHMENT A FOR A REDUCED COST OF CARE.

PRESUMPTIVE FINANCIAL ASSISTANCE

#### Part VI Supplemental Information

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- 1 Required descriptions. Provide the descriptions required for Part I, lines 3c, 6a, and 7; Part II; Part III, lines 4, 8, and 9b; Part V, Section A; and Part V, Section B, lines 1j, 3, 4, 5c, 6i, 7, 10, 11, 12h, 14g, 16e, 17e, 18e, 19c, 19d, 20d, 21, and 22.
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PATIENTS MAY ALSO BE CONSIDERED FOR PRESUMPTIVE FINANCIAL ASSISTANCE

ELIGIBILITY. THERE ARE INSTANCES WHEN A PATIENT MAY APPEAR ELIGIBLE FOR

FINANCIAL ASSISTANCE, BUT THERE IS NO FINANCIAL ASSISTANCE FORM ON FILE.

THERE IS ADEQUATE INFORMATION PROVIDED BY THE PATIENT OR THROUGH OTHER

SOURCES, WHICH PROVIDE SUFFICIENT EVIDENCE TO PROVIDE THE PATIENT WITH

FINANCIAL ASSISTANCE. IN THE EVENT THERE IS NO EVIDENCE TO SUPPORT A

PATIENT'S ELIGIBILITY FOR FINANCIAL ASSISTANCE, UMMS RESERVES THE RIGHT

TO USE OUTSIDE AGENCIES OR INFORMATION IN DETERMINING ESTIMATED INCOME

AMOUNTS FOR THE BASIS OF DETERMINING FINANCIAL ASSISTANCE ELIGIBILITY AND

POTENTIAL REDUCED CARE RATES. ONCE DETERMINED, DUE TO THE INHERENT NATURE

OF PRESUMPTIVE CIRCUMSTANCES, THE ONLY FINANCIAL ASSISTANCE THAT CAN BE

GRANTED IS A 100% WRITE-OFF OF THE ACCOUNT BALANCE. PRESUMPTIVE FINANCIAL

ASSISTANCE ELIGIBILITY SHALL ONLY COVER THE PATIENT'S SPECIFIC DATE OF

SERVICE. PRESUMPTIVE ELIGIBILITY MAY BE DETERMINED ON THE BASIS OF

INDIVIDUAL LIFE CIRCUMSTANCES THAT MAY INCLUDE:

A. ACTIVE MEDICAL ASSISTANCE PHARMACY COVERAGE

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- B. QMB COVERAGE/ SLMB COVERAGE
- C. PAC COVERAGE
- D. HOMELESSNESS
- E. MEDICAL ASSISTANCE AND MEDICAID MANAGED CARE PATIENTS FOR SERVICES

PROVIDED IN THE ER BEYOND THE COVERAGE OF THESE PROGRAMS

- F. MEDICAL ASSISTANCE SPEND DOWN AMOUNTS
- G. ELIGIBILITY FOR OTHER STATE OR LOCAL ASSISTANCE PROGRAMS
- H. PATIENT IS DECEASED WITH NO KNOWN ESTATE
- I. PATIENTS THAT ARE DETERMINED TO MEET ELIGIBILITY CRITERIA ESTABLISHED

UNDER FORMER STATE ONLY MEDICAL ASSISTANCE PROGRAM

- J. NON-US CITIZENS DEEMED NON-COMPLIANT
- K. NON-ELIGIBLE MEDICAL ASSISTANCE SERVICES FOR MEDICAL ASSISTANCE

ELIGIBLE PATIENTS

L. UNIDENTIFIED PATIENTS (DOE ACCOUNTS THAT WE HAVE EXHAUSTED ALL

EFFORTS TO LOCATE AND/OR ID)

SPECIFIC SERVICES OR CRITERIA THAT ARE INELIGIBLE FOR PRESUMPTIVE

## Part VI Supplemental Information

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FINANCIAL ASSISTANCE INCLUDE:

- A. PURELY ELECTIVE PROCEDURES (EXAMPLE COSMETIC) ARE NOT COVERED UNDER THE PROGRAM.
- B. UNINSURED PATIENTS SEEN IN THE EMERGENCY DEPARTMENT UNDER EMERGENCY
  PETITION WILL NOT BE CONSIDERED UNDER THE PRESUMPTIVE FINANCIAL
  ASSISTANCE PROGRAM UNTIL THE MARYLAND MEDICAID PSYCH PROGRAM HAS BEEN
  BILLED.

#### PROCEDURES

- 1. THERE ARE DESIGNATED PERSONS WHO WILL BE RESPONSIBLE FOR TAKING
  FINANCIAL ASSISTANCE APPLICATIONS. THESE STAFF CAN BE FINANCIAL
  COUNSELORS, PATIENT FINANCIAL RECEIVABLE COORDINATORS, CUSTOMER SERVICE
  REPRESENTATIVES, ETC.
- 2. EVERY POSSIBLE EFFORT WILL BE MADE TO PROVIDE FINANCIAL CLEARANCE

  PRIOR TO DATE OF SERVICE. WHERE POSSIBLE, DESIGNATED STAFF WILL CONSULT

  VIA PHONE OR MEET WITH PATIENTS WHO REQUEST FINANCIAL ASSISTANCE TO

  DETERMINE IF THEY MEET PRELIMINARY CRITERIA FOR ASSISTANCE.

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- A. STAFF WILL COMPLETE AN ELIGIBILITY CHECK WITH THE MEDICAID PROGRAM FOR

SELF PAY PATIENTS TO VERIFY WHETHER THE PATIENT HAS CURRENT COVERAGE.

B. PRELIMINARY DATA WILL BE ENTERED INTO A THIRD PARTY DATA EXCHANGE

SYSTEM TO DETERMINE PROBABLY ELIGIBILITY. TO FACILITATE THIS PROCESS

EACH APPLICANT MUST PROVIDE INFORMATION ABOUT FAMILY SIZE AND INCOME (AS

DEFINED BY MEDICAID REGULATIONS). TO HELP APPLICANTS COMPLETE THE

PROCESS, WE WILL PROVIDE AN APPLICATION THAT WILL LET THEM KNOW WHAT

PAPERWORK IS REQUIRED FOR A FINAL DETERMINATION OF ELIGIBILITY.

C. APPLICATIONS INITIATED BY THE PATIENT WILL BE TRACKED, WORKED AND

ELIGIBILITY DETERMINED WITHIN THE THIRD PARTY DATA AND WORKFLOW TOOL. A

LETTER OF FINAL DETERMINATION WILL BE SUBMITTED TO EACH PATIENT THAT HAS

FORMALLY REQUESTED FINANCIAL ASSISTANCE.

D. UPON RECEIPT OF THE PATIENT'S APPLICATION, THEY WILL HAVE TWENTY (20)

DAYS TO SUBMIT THE REQUIRED DOCUMENTATION TO BE CONSIDERED FOR

ELIGIBILITY. IF NO DATA IS RECEIVED WITHIN THE 20 DAYS, A DENIAL LETTER

WILL BE SENT NOTIFYING THAT THE CASE IS NOW CLOSED FOR INACTIVITY AND THE

ACCOUNT WILL BE REFERRED TO BAD DEBT COLLECTION SERVICES IF NO FURTHER

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COMMUNICATION OR DATA IS RECEIVED FROM THE PATIENT. THE PATIENT MAY

RE-APPLY TO THE PROGRAM AND INITIATE A NEW CASE IF THE ORIGINAL TIMELINE

IS NOT ADHERED TO.

3. THERE WILL BE ONE APPLICATION PROCESS FOR UMMC, UMSJMC, JLK, AND USH.

THE PATIENT IS REQUIRED TO PROVIDE A COMPLETED FINANCIAL ASSISTANCE

APPLICATION. IN ADDITION, THE FOLLOWING MAY BE REQUIRED:

A. A COPY OF THEIR MOST RECENT FEDERAL INCOME TAX RETURN (IF MARRIED AND

FILING SEPARATELY, THEN ALSO A COPY SPOUSE'S TAX RETURN); PROOF OF

DISABILITY INCOME (IF APPLICABLE), PROOF OF SOCIAL SECURITY INCOME (IF

APPLICABLE). IF UNEMPLOYED, REASONABLE PROOF OF UNEMPLOYMENT SUCH AS

STATEMENT FROM THE OFFICE OF UNEMPLOYMENT INSURANCE, A STATEMENT FROM

CURRENT SOURCE OF FINANCIAL SUPPORT, ETC ...

B. A COPY OF THEIR MOST RECENT PAY STUBS (IF EMPLOYED) OR OTHER EVIDENCE

OF INCOME.

- C. A MEDICAL ASSISTANCE NOTICE OF DETERMINATION (IF APPLICABLE).
- D. COPY OF THEIR MORTGAGE OR RENT BILL (IF APPLICABLE), OR WRITTEN

DOCUMENTATION OF THEIR CURRENT LIVING/HOUSING SITUATION.

## Part VI Supplemental Information

Complete this part to provide the following information.

- 1 Required descriptions. Provide the descriptions required for Part I, lines 3c, 6a, and 7; Part II; Part III, lines 4, 8, and 9b; Part V, Section A; and Part V, Section B, lines 1j, 3, 4, 5c, 6i, 7, 10, 11, 12h, 14g, 16e, 17e, 18e, 19c, 19d, 20d, 21, and 22.
- 2 Needs assessment. Describe how the organization assesses the health care needs of the communities it serves, in addition to any needs assessments reported in Part V, Section B.
- **3 Patient education of eligibility for assistance.** Describe how the organization informs and educates patients and persons who may be billed for patient care about their eligibility for assistance under federal, state, or local government programs or under the organization's financial assistance policy.
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- 7 State filing of community benefit report. If applicable, identify all states with which the organization, or a related organization, files a community benefit report.
- 8 Facility reporting group(s). If applicable, for each hospital facility in a facility reporting group provide the descriptions required for Part V, Section B, lines 1j, 3, 4, 5c, 6i, 7, 10, 11, 12h, 14g, 16e, 17e, 18e, 19c, 20d, 21, and 22.
- 4. A PATIENT CAN QUALIFY FOR FINANCIAL ASSISTANCE EITHER THROUGH LACK OF SUFFICIENT INSURANCE OR EXCESSIVE MEDICAL EXPENSES. ONCE A PATIENT HAS SUBMITTED ALL THE REQUIRED INFORMATION, THE FINANCIAL COUNSELOR WILL REVIEW AND ANALYZE THE APPLICATION AND FORWARD IT TO THE PATIENT FINANCIAL SERVICES DEPARTMENT FOR FINAL DETERMINATION OF ELIGIBILITY BASED ON UMMS GUIDELINES.
- A. IF THE PATIENT'S APPLICATION FOR FINANCIAL ASSISTANCE IS DETERMINED TO BE COMPLETE AND APPROPRIATE, THE FINANCIAL COORDINATOR WILL RECOMMEND THE PATIENT'S LEVEL OF ELIGIBILITY AND FORWARD FOR A SECOND AND FINAL APPROVAL.
- I) IF THE PATIENT DOES QUALIFY FOR FINANCIAL ASSISTANCE, THE FINANCIAL COORDINATOR WILL NOTIFY CLINICAL STAFF WHO MAY THEN SCHEDULE THE PATIENT FOR THE APPROPRIATE HOSPITAL-BASED SERVICE.
- II) IF THE PATIENT DOES NOT QUALIFY FOR FINANCIAL ASSISTANCE, THE FINANCIAL COORDINATOR WILL NOTIFY THE CLINICAL STAFF OF THE DETERMINATION AND THE NON-EMERGENT/URGENT HOSPITAL-BASED SERVICES WILL NOT BE SCHEDULED.

# Part VI Supplemental Information

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- 1 Required descriptions. Provide the descriptions required for Part I, lines 3c, 6a, and 7; Part II; Part III, lines 4, 8, and 9b; Part V, Section A; and Part V, Section B, lines 1j, 3, 4, 5c, 6i, 7, 10, 11, 12h, 14g, 16e, 17e, 18e, 19c, 19d, 20d, 21, and 22.
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- (1) A DECISION THAT THE PATIENT MAY NOT BE SCHEDULED FOR HOSPITAL-BASED,

NON-EMERGENT/URGENT SERVICES MAY BE RECONSIDERED BY THE FINANCIAL

CLEARANCE EXECUTIVE COMMITTEE, UPON THE REQUEST OF A CLINICAL CHAIR.

- 5. EACH CLINICAL DEPARTMENT HAS THE OPTION TO DESIGNATE CERTAIN ELECTIVE
- PROCEDURES FOR WHICH NO FINANCIAL ASSISTANCE OPTIONS WILL BE GIVEN.
- 6. ONCE A PATIENT IS APPROVED FOR FINANCIAL ASSISTANCE, FINANCIAL

ASSISTANCE COVERAGE MAY BE EFFECTIVE FOR THE MONTH OF DETERMINATION, UP

TO 3 YEARS PRIOR, AND UP TO SIX (6) CALENDAR MONTHS IN TO THE FUTURE.

HOWEVER, THERE ARE NO LIMITATIONS ON THE FINANCIAL ASSISTANCE ELIGIBILITY

PERIOD. EACH ELIGIBILITY PERIOD WILL BE DETERMINED ON A CASE-BY-CASE

BASIS. IF ADDITIONAL HEALTHCARE SERVICES ARE PROVIDED BEYOND THE

APPROVAL PERIOD, PATIENTS MUST REAPPLY TO THE PROGRAM FOR CLEARANCE. IN

ADDITION, CHANGES TO THE PATIENT'S INCOME, ASSETS, EXPENSES OR FAMILY

STATUS ARE EXPECTED TO BE COMMUNICATED TO THE FINANCIAL ASSISTANCE

PROGRAM DEPARTMENT.

7. IF A PATIENT IS DETERMINED TO BE INELIGIBLE, ALL EFFORTS TO COLLECT

CO-PAYS, DEDUCTIBLES OR A PERCENTAGE OF THE EXPECTED BALANCE FOR THE

## Part VI Supplemental Information

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SERVICE WILL BE MADE PRIOR TO THE DATE OF SERVICE OR MAY BE SCHEDULED FOR COLLECTION ON THE DATE OF SERVICE.

- 8. A LETTER OF FINAL DETERMINATION WILL BE SUBMITTED TO EACH PATIENT WHO HAS FORMALLY SUBMITTED AN APPLICATION.
- 9. REFUND DECISIONS ARE BASED ON WHEN THE PATIENT WAS DETERMINED UNABLE TO PAY COMPARED TO WHEN THE PATIENT PAYMENTS WERE MADE. REFUNDS MAY BE ISSUED BACK TO THE PATIENT FOR CREDIT BALANCES, DUE TO PATIENT PAYMENTS, RESULTED FROM APPROVED FINANCIAL ASSISTANCE ON CONSIDERED BALANCE(S).
- 10. PATIENTS WHO HAVE ACCESS TO OTHER MEDICAL CARE (E.G., PRIMARY AND SECONDARY INSURANCE COVERAGE OR A REQUIRED SERVICE PROVIDER, ALSO KNOWN AS A CARVE-OUT), MUST UTILIZE AND EXHAUST THEIR NETWORK BENEFITS BEFORE APPLYING FOR THE FINANCIAL ASSISTANCE PROGRAM.
- 11. THE FINANCIAL ASSISTANCE PROGRAM WILL ACCEPT THE FACULTY PHYSICIANS, INC.'S (FPI) COMPLETED FINANCIAL ASSISTANCE APPLICATIONS IN DETERMINING ELIGIBILITY FOR THE UMMS FINANCIAL ASSISTANCE PROGRAM. THIS INCLUDES ACCEPTING FPI'S APPLICATION REQUIREMENTS.
- 12. THE FINANCIAL ASSISTANCE PROGRAM WILL ACCEPT ALL OTHER UNIVERSITY OF

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MARYLAND MEDICAL SYSTEM HOSPITAL'S COMPLETED FINANCIAL ASSISTANCE

APPLICATIONS IN DETERMINING ELIGIBILITY FOR THE PROGRAM. THIS INCLUDES

ACCEPTING EACH FACILITY'S APPLICATION FORMAT.

- 13. THE FINANCIAL ASSISTANCE PROGRAM DOES NOT COVER SUPERVISED LIVING
- ACCOMMODATIONS AND MEALS WHILE A PATIENT IS IN THE DAY PROGRAM.
- 14. WHERE THERE IS A COMPELLING EDUCATIONAL AND/OR HUMANITARIAN BENEFIT,

CLINICAL STAFF MAY REQUEST THAT THE FINANCIAL CLEARANCE EXECUTIVE

COMMITTEE CONSIDER EXCEPTIONS TO THE FINANCIAL ASSISTANCE PROGRAM

GUIDELINES, ON A CASE-BY-CASE BASIS, FOR FINANCIAL ASSISTANCE APPROVAL.

- A. FACULTY REQUESTING FINANCIAL CLEARANCE/ASSISTANCE ON AN EXCEPTION
- BASIS MUST SUBMIT APPROPRIATE JUSTIFICATION TO THE FINANCIAL CLEARANCE

EXECUTIVE COMMITTEE IN ADVANCE OF THE PATIENT RECEIVING SERVICES.

- B. THE CHIEF MEDICAL OFFICER WILL NOTIFY THE ATTENDING PHYSICIAN AND THE
- FINANCIAL ASSISTANCE STAFF OF THE FINANCIAL CLEARANCE EXECUTIVE COMMITTEE

DETERMINATION.

FINANCIAL HARDSHIP

## Part VI Supplemental Information

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THE AMOUNT OF UNINSURED MEDICAL COSTS INCURRED AT EITHER UMMC, UMSJMC,
JLK, OR USH WILL BE CONSIDERED IN DETERMINING A PATIENT'S ELIGIBILITY FOR
THE FINANCIAL ASSISTANCE PROGRAM. THE FOLLOWING GUIDELINES ARE OUTLINED
AS A SEPARATE, SUPPLEMENTAL DETERMINATION OF FINANCIAL ASSISTANCE, KNOWN
AS FINANCIAL HARDSHIP. FINANCIAL HARDSHIP WILL BE OFFERED TO ALL
PATIENTS WHO APPLY FOR FINANCIAL ASSISTANCE.
MEDICAL FINANCIAL HARDSHIP ASSISTANCE IS AVAILABLE FOR PATIENTS WHO
OTHERWISE DO NOT QUALIFY FOR FINANCIAL ASSISTANCE UNDER THE PRIMARY
GUIDELINES OF THIS POLICY, BUT FOR WHOM:

- 1) THEIR MEDICAL DEBT INCURRED AT OUR EITHER UMMC, UMSJMC, JLK, OR USH EXCEEDS 25% OF THE FAMILY ANNUAL HOUSEHOLD INCOME, WHICH IS CREATING MEDICAL FINANCIAL HARDSHIP; AND
- 2) WHO MEET THE INCOME STANDARDS FOR THIS LEVEL OF ASSISTANCE.

  FOR THE PATIENTS WHO ARE ELIGIBLE FOR BOTH, THE REDUCED COST CARE UNDER

  THE PRIMARY FINANCIAL ASSISTANCE CRITERIA AND ALSO UNDER THE FINANCIAL

  HARDSHIP ASSISTANCE CRITERIA, UMMC, UMSJMC, JLK, AND USH WILL GRANT THE

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REDUCTION IN CHARGES THAT ARE MOST FAVORABLE TO THE PATIENT.

FINANCIAL HARDSHIP IS DEFINED AS FACILITY CHARGES INCURRED HERE AT EITHER UMMC, UMSJMC, JLK, OR USH FOR MEDICALLY NECESSARY TREATMENT BY A FAMILY HOUSEHOLD OVER A TWELVE (12) MONTH PERIOD THAT EXCEEDS 25% OF THAT FAMILY'S ANNUAL INCOME.

MEDICAL DEBT IS DEFINED AS OUT OF POCKET EXPENSES FOR THE FACILITY CHARGES INCURRED HERE AT UMMC, UMSJMC, JLK, OR USH FOR MEDICALLY NECESSARY TREATMENT.

ONCE A PATIENT IS APPROVED FOR FINANCIAL HARDSHIP ASSISTANCE, COVERAGE
WILL BE EFFECTIVE STARTING THE MONTH OF THE FIRST QUALIFYING DATE OF
SERVICE AND UP TO THE FOLLOWING TWELVE (12) CALENDAR MONTHS FROM THE
APPLICATION EVALUATION COMPLETION DATE. EACH PATIENT WILL BE EVALUATED
ON A CASE-BY-CASE BASIS FOR THE ELIGIBILITY TIME FRAME ACCORDING TO THEIR
SPELL OF ILLNESS/EPISODE OF CARE. IT WILL COVER THE PATIENT AND THE
IMMEDIATE FAMILY MEMBERS LIVING IN THE HOUSEHOLD FOR THE APPROVED REDUCED
COST AND ELIGIBILITY PERIOD FOR MEDICALLY NECESSARY TREATMENT. COVERAGE
SHALL NOT APPLY TO ELECTIVE OR COSMETIC PROCEDURES. HOWEVER, THE PATIENT

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OR GUARANTOR MUST NOTIFY THE HOSPITAL OF THEIR ELIGIBILITY AT THE TIME OF REGISTRATION OR ADMISSION. IN ORDER TO CONTINUE IN THE PROGRAM AFTER THE EXPIRATION OF EACH ELIGIBILITY APPROVAL PERIOD, EACH PATIENT MUST REAPPLY TO BE RECONSIDERED. IN ADDITION, PATIENTS WHO HAVE BEEN APPROVED FOR THE PROGRAM MUST INFORM THE HOSPITALS OF ANY CHANGES IN INCOME, ASSETS, EXPENSES, OR FAMILY (HOUSEHOLD) STATUS WITHIN 30 DAYS OF SUCH CHANGE(S).

ALL OTHER ELIGIBILITY, INELIGIBILITY, AND PROCEDURES FOR THE PRIMARY
FINANCIAL ASSISTANCE PROGRAM CRITERIA APPLY FOR THE FINANCIAL HARDSHIP
ASSISTANCE CRITERIA, UNLESS OTHERWISE STATED ABOVE.

ASSET CONSIDERATION

ASSETS ARE GENERALLY NOT CONSIDERED AS PART OF FINANCIAL ASSISTANCE

ELIGIBILITY DETERMINATION UNLESS THEY ARE DEEMED SUBSTANTIAL ENOUGH TO

COVER ALL OR PART OF THE PATIENT RESPONSIBILITY WITHOUT CAUSING UNDUE

HARDSHIP. INDIVIDUAL PATIENT FINANCIAL SITUATIONS, SUCH AS THE ABILITY

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TO REPLENISH THE ASSET AND FUTURE INCOME POTENTIAL ARE TAKEN INTO

CONSIDERATION WHENEVER ASSETS ARE CONSIDERED IN THE EVALUATION PROCESS.

1. UNDER THE CURRENT LEGISLATION, THE FOLLOWING ASSETS ARE EXEMPT FROM CONSIDERATION:

- A. THE FIRST \$10,000.00 OF MONETARY ASSETS FOR INDIVIDUALS, AND THE FIRST \$25,000.00 OF MONETARY ASSETS FOR HOUSEHOLD FAMILIES.
- B. UP TO \$150,000.00 IN PRIMARY RESIDENCE EQUITY.
- C. RETIREMENT ASSETS, REGARDLESS OF BALANCE, TO WHICH THE IRS HAS GRANTED PREFERENTIAL TAX TREATMENT AS A RETIREMENT ACCOUNT, INCLUDING BUT NOT LIMITED TO, DEFERRED COMPENSATION PLANS QUALIFIED UNDER THE IRS CODE OR NONQUALIFIED DEFERRED COMPENSATION PLANS. GENERALLY, THIS CONSISTS OF PLANS THAT ARE TAX EXEMPT AND/OR HAVE PENALTIES FOR EARLY WITHDRAWAL.

#### APPEALS

- PATIENTS WHOSE FINANCIAL ASSISTANCE APPLICATIONS ARE DENIED HAVE THE OPTION TO APPEAL THE DECISION.

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- APPEALS CAN BE INITIATED VERBALLY OR WRITTEN.
- PATIENTS ARE ENCOURAGED TO SUBMIT ADDITIONAL SUPPORTING DOCUMENTATION

JUSTIFYING WHY THE DENIAL SHOULD BE OVERTURNED.

- APPEALS ARE DOCUMENTED WITHIN THE THIRD PARTY DATA AND WORKFLOW TOOL.

THEY ARE THEN REVIEWED BY THE NEXT LEVEL OF MANAGEMENT ABOVE THE

REPRESENTATIVE WHO DENIED THE ORIGINAL APPLICATION.

- IF THE FIRST LEVEL OF APPEAL DOES NOT RESULT IN THE DENIAL BEING

OVERTURNED, PATIENTS HAVE THE OPTION OF ESCALATING TO THE NEXT LEVEL OF

MANAGEMENT FOR ADDITIONAL RECONSIDERATION.

- THE ESCALATION CAN PROGRESS UP TO THE CHIEF FINANCIAL OFFICER WHO WILL

RENDER A FINAL DECISION.

- A LETTER OF FINAL DETERMINATION WILL BE SUBMITTED TO EACH PATIENT WHO

HAS FORMALLY SUBMITTED AN APPEAL.

JUDGMENTS

IF A PATIENT IS LATER FOUND TO BE ELIGIBLE FOR FINANCIAL ASSISTANCE AFTER

A JUDGMENT HAS BEEN OBTAINED OR THE DEBT SUBMITTED TO A CREDIT REPORTING

#### **Supplemental Information** Part VI

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AGENCY, UMMC, UMSJMC, JLK, OR USH SHALL SEEK TO VACATE THE JUDGMENT AND/OR STRIKE THE ADVERSE CREDIT INFORMATION.

HOSPITAL FINANCIAL ASSISTANCE POLICY

UM REHAB & ORTHO INSTITUTE PROVIDES HEALTHCARE SERVICES TO THOSE IN NEED REGARDLESS OF AN INDIVIDUAL'S ABILITY TO PAY. CARE MAY BE PROVIDED WITHOUT CHARGE, OR AT A REDUCED CHARGE TO THOSE WHO DO NOT HAVE INSURANCE, MEDICARE/MEDICAL ASSISTANCE COVERAGE, AND ARE WITHOUT THE MEANS TO PAY. ELIGIBILITY TO RECEIVE CARE WITHOUT CHARGE, AT A REDUCED CHARGE, OR TO PAY FOR THEIR CARE OVER TIME IS DETERMINED ON A CASE BY CASE BASIS. IF YOU ARE UNABLE TO PAY FOR MEDICAL CARE, YOU MAY QUALIFY FOR FREE OR REDUCED COST MEDICALLY NECESSARY CARE IF YOU HAVE NO OTHER INSURANCE OPTIONS OR SOURCES OF PAYMENT INCLUDING MEDICAL ASSISTANCE, LITIGATION OR THIRD-PARTY LIABILITY.

UM REHAB & ORTHO INSTITUTE MEETS OR EXCEEDS THE LEGAL REQUIREMENTS BY PROVIDING FINANCIAL ASSISTANCE TO THOSE INDIVIDUALS IN HOUSEHOLDS BELOW

#### **Supplemental Information** Part VI

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200% OF THE FEDERAL POVERTY LEVEL AND REDUCED COST-CARE UP TO 300% OF THE

FEDERAL POVERTY LEVEL.

PATIENTS' RIGHTS

UM REHAB & ORTHO INSTITUTE WILL WORK WITH THEIR UNINSURED PATIENTS TO

GAIN AN UNDERSTANDING OF EACH PATIENT'S FINANCIAL RESOURCES.

- THEY WILL PROVIDE ASSISTANCE WITH ENROLLMENT IN PUBLICLY-FUNDED

ENTITLEMENT PROGRAMS (E.G. MEDICAL ASSISTANCE) OR OTHER CONSIDERATIONS OF

FUNDING THAT MAY BE AVAILABLE FROM OTHER CHARITABLE ORGANIZATIONS.

- IF YOU DO NOT QUALIFY FOR MEDICAL ASSISTANCE, OR FINANCIAL ASSISTANCE,

YOU MAY BE ELIGIBLE FOR AN EXTENDED PAYMENT PLAN FOR YOUR HOSPITAL

MEDICAL BILLS.

- IF YOU BELIEVE YOU HAVE WRONGFULLY REFERRED TO A COLLECTION AGENCY, YOU

HAVE THE RIGHT TO CONTACT THE HOSPITAL TO REQUEST ASSISTANCE. (SEE

CONTACT INFORMATION BELOW).

PATIENTS' OBLIGATIONS

UM REHAB & ORTHO INSTITUTE BELIEVES THAT ITS PATIENTS HAVE PERSONAL

# Part VI Supplemental Information

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RESPONSIBILITIES RELATED TO THE FINANCIAL ASPECTS OF THEIR HEALTHCARE

NEEDS. OUR PATIENTS ARE EXPECTED TO:

- COOPERATE AT ALL TIMES BY PROVIDING COMPLETE AND ACCURATE INSURANCE &

FINANCIAL INFORMATION.

- PROVIDE REQUESTED DATA TO COMPLETE MEDICAL ASSISTANCE APPLICATIONS IN A

TIMELY MANNER.

- MAINTAIN COMPLIANCE WITH ESTABLISHED PAYMENT PLAN TERMS.
- NOTIFY US TIMELY AT THE NUMBER LISTED BELOW OF ANY CHANGES IN

CIRCUMSTANCES.

#### CONTACTS:

CALL 410-821-4140 OR TOLL FREE 1-877-632-4909 WITH QUESTIONS CONCERNING:

- YOUR HOSPITAL BILL
- YOUR RIGHTS AND OBLIGATIONS WITH REGARDS TO YOUR HOSPITAL BILL
- HOW TO APPLY FOR MARYLAND MEDICAL ASSISTANCE
- HOW TO APPLY FOR FREE OR REDUCED COST CARE

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FOR INFORMATION ABOUT MARYLAND MEDICAL ASSISTANCE

CONTACT YOUR LOCAL DEPARTMENT OF SOCIAL SERVICES

1-800-332-6347 TTY 1-800-925-4434

OR VISIT: WWW.DHR.STATE.MD.US

PHYSICIAN CHARGES ARE NOT INCLUDED IN HOSPITALS BILLS AND ARE BILLED SEPARATELY.

DESCRIPTION OF COMMUNITY SERVED

SCHEDULE H, PART VI, LINE 4

FOR THE PURPOSES OF THIS SECTION, PRIMARY SERVICES AREA MEANS THE

MARYLAND POSTAL ZIP CODE AREAS FROM WHICH THE FIRST 60 PERCENT OF A

HOSPITAL'S PATIENT DISCHARGES ORIGINATE DURING THE MOST RECENT 12 MONTH

PERIOD AVAILABLE, WHERE THE DISCHARGES FROM EACH ZIP CODE ARE ORDERED

FROM LARGEST TO SMALLEST NUMBER OF DISCHARGES. THIS INFORMATION WILL BE

PROVIDED TO ALL HOSPITALS BY THE HSCRC.

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DESCRIBE IN DETAIL THE COMMUNITY OR COMMUNITIES THE ORGANIZATION SERVES:

THE UNIVERSITY OF MARYLAND REHABILITATION AND ORTHOPAEDIC INSTITUTE (UM REHAB & ORTHO) IS THE LARGEST INPATIENT REHABILITATION SPECIALTY HOSPITAL LOCATED IN MARYLAND. FORMERLY KNOWN ALSO AS KERNAN ORTHOPAEDICS AND REHABILITATION, THE HOSPITAL IS BALTIMORE'S ORIGINAL ORTHOPAEDIC AND REHABILITATION SPECIALTY HOSPITAL AND IS A COMMITTED PROVIDER OF A FULL ARRAY OF REHABILITATION PROGRAMS AND SPECIALTY SURGERY--PRIMARILY ORTHOPAEDICS. A MEMBER OF THE UNIVERSITY OF MARYLAND MEDICAL SYSTEM (UMMS) AND AFFILIATED WITH THE UNIVERSITY OF MARYLAND SCHOOL OF MEDICINE, THE HOSPITAL HAS BEEN SERVING PATIENTS WHO ARE RESIDENTS OF THE STATE OF MARYLAND AND THE SURROUNDING BALTIMORE METROPOLITAN AREA FOR OVER 116 YEARS.

UM REHAB & ORTHO AT A GLANCE (FY 2013)

144 REHABILITATION, CHRONIC AND ACUTE CARE BEDS

6 OPERATING ROOMS

#### **Supplemental Information** Part VI

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- 3,465 ADMISSIONS, 2850 ORTHOPAEDIC SURGERIES

AMBULATORY VISITS - 76,720

MEDICAL STAFF - 250

- 237 PHYSICIANS REPRESENTING 44 SPECIALTIES
- 180 UNIVERSITY OF MARYLAND SCHOOL OF MEDICINE FACILITY
- 57 COMMUNITY PHYSICIANS
- 25 MID-LEVEL PROVIDERS
- 29 DENTISTS
- 686 FULL AND PART-TIME STAFF
  - 44% NURSING POSITIONS
  - 20% THERAPY POSITIONS
- 36% ALL OTHER POSITIONS

LOCATED IN THE FOREST PARK/GWYNNS FALLS COMMUNITY IN SOUTHWEST BALTIMORE

CITY, AND THE GWYNN OAK/WOODLAWN AREA IN WESTERN BALTIMORE COUNTY, UM

REHAB & ORTHO IS ACCESSIBLE TO PATIENTS RESIDING IN BALTIMORE CITY, ANNE

ARUNDEL, BALTIMORE, AND HOWARD COUNTIES.

APPROXIMATELY 18 PERCENT OF UM REHAB & ORTHO PATIENTS ARE ADMITTED TO THE

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HOSPITAL FOR ELECTIVE ORTHOPAEDIC SURGICAL PROCEDURES. PATIENTS REQUIRING REHABILITATIVE CARE COMPRISE THE OTHER 82 PERCENT OF ADMISSIONS AND ARE PATIENTS WHO ARE TRANSFERRED TO UM REHAB & ORTHO FROM ACUTE CARE HOSPITALS THAT ARE LOCATED THROUGHOUT THE STATE OF MARYLAND. DURING FY 2013, 33 PERCENT OF BALTIMORE CITY PATIENTS REQUIRING REHABILITATIVE CARE WERE TREATED AT UM REHAB & ORTHO. STATEWIDE, 28 PERCENT OF THOSE NEEDING POST-ACUTE REHABILITATION WERE CARED FOR AT UM REHAB & ORTHO.

AS THE LARGEST PROVIDER OF ACUTE SPINAL CORD INJURY REHABILITATION IN THE STATE OF MARYLAND, UM REHAB & ORTHO TREATED APPROXIMATELY 50 PERCENT OF CENTRAL MARYLAND'S SPINAL CORD INJURY PATIENTS, AND 38 PERCENT OF SPINAL CORD INJURY PATIENTS STATEWIDE. THE LARGEST PROVIDER OF ACUTE TRAUMATIC BRAIN INJURY REHABILITATION IN THE STATE OF MARYLAND, UM REHAB & ORTHO TREATED 66 PERCENT OF THOSE PATIENT IN CENTRAL MARYLAND, AND 61 PERCENT STATEWIDE.

THE FOLLOWING INFORMATION DETAILS THE AREAS UM REHAB & ORTHO SERVES

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- --BALTIMORE CITY, ANNE ARUNDEL, BALTIMORE, AND HOWARD COUNTIES. FOR

PURPOSES OF THIS REPORT, UM REHAB & ORTHO'S CBSA COULD BE CONSIDERED THE

FOLLOWING ZIP CODES, BY CITY AND COUNTY:

BALTIMORE CITY ANNE ARUNDEL COUNTY HOWARD COUNTY BALTIMORE COUNTY 21201 21144 21043 21207 21208

21202 21061 21044 21215 21117

21217 21122 21045 21209 21228

21216 21060 21075 21229

BALTIMORE CITY CONSISTS OF NINE GEOGRAPHICAL REGIONS: NORTHERN,

NORTHWESTERN, NORTHEASTERN, WESTERN, CENTRAL, EASTERN, SOUTHERN,

SOUTHWESTERN, AND SOUTHEASTERN. THE WEST BALTIMORE COMMUNITY IS NEAREST

TO UM REHAB & ORTHO INSTITUTE, AND CONSISTS OF THE NORTHWESTERN, WESTERN,

AND SOUTHWESTERN DISTRICTS. THE NORTHWESTERN DISTRICT, BOUNDED BY THE

BALTIMORE COUNTY LINE ON ITS NORTHERN AND WESTERN BOUNDARIES, GWYNNS

FALLS PARKWAY ON THE SOUTH AND PIMLICO ROAD ON THE EAST, IS HOME TO

PIMLICO RACE COURSE, WHERE THE PREAKNESS STAKES TAKES PLACE EACH MAY, AND

IS PRIMARILY RESIDENTIAL.

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THE WESTERN DISTRICT, LOCATED WEST OF THE MAIN COMMERCIAL DISTRICT

DOWNTOWN, IS THE HEART OF WEST BALTIMORE, BOUNDED BY GWYNNS FALLS

PARKWAY, FREMONT AVENUE, AND BALTIMORE STREET. COPPIN STATE UNIVERSITY,

MONDAWMIN MALL, AND EDMONDSON VILLAGE, ALL LOCATED WITHIN THIS DISTRICT,

HAVE BEEN HISTORIC CULTURAL AND ECONOMIC CENTERS OF THE CITY'S AFRICAN

AMERICAN COMMUNITY

THE SOUTHWESTERN DISTRICT IS BOUNDED BY BALTIMORE COUNTY TO THE WEST,

BALTIMORE STREET TO THE NORTH, AND THE DOWNTOWN AREA TO THE EAST.

ECONOMIC AND DEMOGRAPHIC CHARACTERISTICS OF SOUTHWESTERN DISTRICT VARY.

DEMOGRAPHICS - BALTIMORE CITY

ACCORDING TO THE 2010 U.S. CENSUS, THE LATEST DATA AVAILABLE, THERE WERE

621,342 PEOPLE RESIDING IN BALTIMORE, AN INCREASE OF .01% SINCE 2010.

ACCORDING TO THE 2010 U.S. CENSUS, 29.6% OF THE POPULATION WAS

NON-HISPANIC WHITE, 63.7% NON-HISPANIC BLACK OR AFRICAN AMERICAN, 0.4%

NON-HISPANIC AMERICAN INDIAN AND ALASKA NATIVE, 2.3% NON-HISPANIC ASIAN,

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0% FROM SOME OTHER RACE (NON-HISPANIC) AND 2.1% OF TWO OR MORE RACES (NON-HISPANIC). 4.2% OF BALTIMORE'S POPULATION WAS OF HISPANIC, LATINO, OR SPANISH ORIGIN. IN THE 1990S, THE US CENSUS REPORTED THAT BALTIMORE RANKED AS ONE OF THE LARGEST POPULATION LOSERS ALONGSIDE DETROIT AND WASHINGTON D.C., LOSING OVER 84,000 RESIDENTS BETWEEN 1990 AND 2000.

THE SAME REPORT ALSO ESTIMATED THESE PEOPLE LIVED IN A TOTAL OF 294,579 HOUSING UNITS. AGE RANGES WERE 22.4% UNDER 18 YEARS OLD, 11.8% AT AGE 65 OR OLDER, AND 65.8% FROM 18 TO 64 YEARS OLD. THE CITY'S ESTIMATED 2009 POPULATION OF 637,418 WAS 53.4% FEMALE.

A STATISTICAL ABSTRACT PREPARED BY THE U.S. CENSUS BUREAU ESTIMATED THE MEDIAN INCOME FOR A HOUSEHOLD IN THE CITY DURING 2009 AT \$38,458, WITH 20.9% OF THE POPULATION BELOW THE POVERTY LINE.

A PART OF THE BALTIMORE-WASHINGTON METROPOLITAN AREA, BALTIMORE COUNTY IS LOCATED IN THE NORTHERN PART OF THE STATE OF MARYLAND. IN 2010, THE

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COUNTY'S POPULATION WAS 805,029. COMPRISED OF APPROXIMATELY 598 SQUARE MILES, BALTIMORE COUNTY DOES NOT HAVE ANY INCORPORATED CITIES OR TOWNS AND IS DIVIDED INTO COUNCIL DISTRICTS. UM REHAB & ORTHO IS LOCATED ON THE SOUTHWESTERN BORDER OF DISTRICT 4 (RANDALLSTOWN/WOODLAWN/SECURITY) OF THE COUNTY AND BALTIMORE CITY.

DEMOGRAPHICS - BALTIMORE COUNTY

ACCORDING TO THE 2010 CENSUS QUICKFACTS, THE LATEST DATA AVAILABLE, THE POPULATION AND DEMOGRAPHICS OF BALTIMORE COUNTY WERE AS FOLLOWS:

WHITE PERSONS COMPRISED 64.8 PERCENT OF THE POPULATION, WITH BLACK

PERSONS ACCOUNTING FOR 27 PERCENT OF THE COUNTY'S POPULATION. AMERICAN

INDIAN AND ALASKA NATIVE PERSONS MADE UP .04 PERCENT OF THE POPULATION,

ASIAN POPULATION COMPRISED 5.4 PERCENT, WITH NATIVE HAWAIIAN AND OTHER

PACIFIC ISLANDER AT .01 PERCENT. PERSONS REPORTING TWO OR MORE RACES

MADE UP PERCENT OF BALTIMORE COUNTY'S POPULATION, PERSONS OF HISPANIC

OR LATINO ORIGIN, TOTALED 4.6 PERCENT. THE PERCENT OF WHITE PERSONS, NOT HISPANIC WAS 61.4 PERCENT.

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THERE WERE 315.127 HOUSEHOLDS OUT OF WHICH 30.20% HAD CHILDREN UNDER THE AGE OF 18 LIVING WITH THEM, 49.40% WERE MARRIED COUPLES LIVING TOGETHER, 12.80% HAD A FEMALE HOUSEHOLDER WITH NO HUSBAND PRESENT, AND 33.80% WERE NON-FAMILIES. 27.30% OF ALL HOUSEHOLDS WERE MADE UP OF INDIVIDUALS AND 10.10% HAD SOMEONE LIVING ALONE WHO WAS 65 YEARS OF AGE OR OLDER. THE AVERAGE HOUSEHOLD SIZE WAS AND THE AVERAGE FAMILY SIZE WAS 3.00.

IN THE COUNTY THE POPULATION WAS SPREAD OUT WITH 23.60% UNDER THE AGE OF 18, 8.50% FROM 18 TO 24, 29.80% FROM 25 TO 44, 23.40% FROM 45 TO 64, AND 14.60% WHO WERE 65 YEARS OF AGE OR OLDER. THE MEDIAN AGE WAS 38 YEARS.

FOR EVERY 100 FEMALES THERE WERE 90.00 MALES. FOR EVERY 100 FEMALES AGE 18 AND OVER, THERE WERE 86.00 MALES.

THE MEDIAN INCOME FOR A HOUSEHOLD IN THE COUNTY WAS \$65,411.00, AND THE MEDIAN INCOME FOR A FAMILY WAS \$59,998. MALES HAD A MEDIAN INCOME OF \$41,048 VERSUS \$31,426 FOR FEMALES. THE PER CAPITA INCOME FOR THE COUNTY WAS \$34,304.0. ABOUT 8.2% OF THE POPULATION WAS BELOW THE POVERTY LINE,

## Part VI Supplemental Information

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INCLUDING 7.20% OF THOSE UNDER AGE 18 AND 6.50% OF THOSE AGED 65 OR OVER.

HOWARD COUNTY IS LOCATED IN THE CENTRAL PART OF THE MARYLAND, BETWEEN BALTIMORE AND WASHINGTON, D.C. IT IS CONSIDERED PART OF THE BALTIMORE-WASHINGTON METROPOLITAN AREA.

ACCORDING TO THE 2010 U.S. CENSUS, THE LATEST DATA AVAILABLE, ITS

POPULATION WAS 299,430. ITS COUNTY SEAT IS ELLICOTT CITY. THE CENTER OF

POPULATION OF MARYLAND IS LOCATED ON THE COUNTY LINE BETWEEN HOWARD

COUNTY AND ANNE ARUNDEL COUNTY, IN THE UNINCORPORATED TOWN OF JESSUP.

DUE TO THE PROXIMITY OF HOWARD COUNTY'S POPULATION CENTERS TO BALTIMORE,

THE COUNTY HAS TRADITIONALLY BEEN CONSIDERED A PART OF THE BALTIMORE

METROPOLITAN AREA. RECENT DEVELOPMENT IN THE SOUTH OF THE COUNTY HAS LED

TO SOME REALIGNMENT TOWARDS THE WASHINGTON, D.C. MEDIA AND EMPLOYMENT

MARKETS. THE COUNTY IS ALSO HOME TO COLUMBIA, A MAJOR PLANNED COMMUNITY

OF 100,000 FOUNDED BY DEVELOPER JAMES ROUSE IN 1967.

## Part VI Supplemental Information

DEMOGRAPHICS - HOWARD COUNTY

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HOWARD COUNTY IS FREQUENTLY CITED FOR ITS AFFLUENCE, QUALITY OF LIFE, AND EXCELLENT SCHOOLS. FOR 2011, IT WAS RANKED THE FIFTH WEALTHIEST COUNTY BY MEDIAN HOUSEHOLD INCOME IN THE UNITED STATES BY THE U.S. CENSUS BUREAU.

MANY OF THE MOST AFFLUENT COMMUNITIES IN THE BALTIMORE-WASHINGTON

METROPOLITAN AREA, SUCH AS CLARKSVILLE, GLENELG, GLENWOOD AND WEST

FRIENDSHIP, ARE LOCATED ALONG THE ROUTE 32 CORRIDOR IN HOWARD COUNTY. THE MAIN POPULATION CENTER OF COLUMBIA/ELLICOTT CITY WAS NAMED 2ND AMONG

MONEY MAGAZINE'S 2010 SURVEY OF "AMERICA'S BEST PLACES TO LIVE." HOWARD

COUNTY'S SCHOOLS FREQUENTLY RANK FIRST IN MARYLAND AS MEASURED BY

STANDARDIZED TEST SCORES AND GRADUATION RATES.

ACCORDING TO THE 2010 U.S. CENSUS, THE LATEST DATA AVAILABLE, WHITE

PERSONS COMPRISED 62.3 PERCENT OF THE POPULATION OF HOWARD COUNTY. BLACK

PERSONS MADE UP 18.1 PERCENT. ASIAN PERSON WERE 15.7 PERCENT OF THE

POPULATION, AND AMERICAN INDIAN OR ALASKA NATIVES WERE 0.4 PERCENT OF THE

POPULATION, PERSONS REPORTING TWO OR MORE RACES COMPRISED 3.6 PERCENT OF

## Part VI Supplemental Information

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THE COUNTY'S POPULATION, AND PERSONS OF HISPANIC OR LATINO ORIGIN TOTALED

6.2 PERCENT OF THE POPULATION. THERE WERE NO REPORTED NATIVE HAWAIIAN
OR PACIFIC ISLANDERS. MEDIAN HOUSEHOLD INCOME WAS REPORTED AT \$105,692
AND THE NUMBER OF PEOPLE LIVING BELOW THE POVERTY LEVEL WAS 4.5 PERCENT.

ANNE ARUNDEL COUNTY IS LOCATED IN THE STATE OF MARYLAND. ACCORDING TO THE 2010 U.S. CENSUS, THE LATEST DATA AVAILABLE ITS POPULATION WAS 550,488. THE COUNTY FORMS PART OF THE BALTIMORE-WASHINGTON METROPOLITAN AREA. THE FOLLOWING INFORMATION PROVIDES DEMOGRAPHIC DATA PERTAINING TO ANNE ARUNDEL COUNTY.

DEMOGRAPHICS - ANNE ARUNDEL COUNTY

WHITE PERSONS COMPRISED 76.9 PERCENT OF THE COUNTY'S POPULATION. BLACK
PERSONS TOTALED 16.1PERCENT. AMERICAN INDIAN AND ALASKA NATIVES MADE UP
0.4 PERCENT OF THE COUNTY'S POPULATION, WHILE ASIAN PERSONS TOTALED 3.7
PERCENT, NATIVE HAWAIIAN AND OTHER PACIFIC ISLANDERS MADE UP 0.1 PERCENT.
THOSE REPORTING TWO OR MORE RACES TOTALED 2.8 PERCENT AND THOSE

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REPORTING HISPANIC OR LATINO ORIGIN MADE UP 6.6PERCENT OF THE POPULATION.

MEDIAN HOUSEHOLD INCOME OF ANNE ARUNDEL COUNTY RESIDENTS WAS REPORTED AT \$85,690. PERSONS LIVING BELOW THE POVERTY LEVEL WERE 5.5 PERCENT.

IN TABLE II, DESCRIBE SIGNIFICANT DEMOGRAPHIC CHARACTERISTICS AND SOCIAL DETERMINANTS THAT ARE RELEVANT TO THE NEEDS OF THE COMMUNITY AND INCLUDE THE SOURCE OF THE INFORMATION.

PROMOTING THE HEALTH OF THE COMMUNITY

SCHEDULE H, PART VI, LINE 5

THE MEMBERS OF THE UMMS COMMUNITY HEALTH OUTREACH AND ADVOCACY TEAM WILL CONTINUE TO MEET AND DISCUSS THE ITEMS THAT ARE CURRENTLY NOT BEING ADDRESSED BY SYSTEM HOSPITALS AND DETERMINE IF PROGRAMS AND RESOURCES CAN BE ALLOCATED TO ASSIST IN THOSE UNADDRESSED AREAS. CURRENTLY AREAS ARE BEING ADDRESSED AS RESOURCES ALLOW. MANY OF THE HEALTH NEEDS MENTIONED IN THE FIRST PARAGRAPH ARE MET THROUGH UMMS COMMUNITY OUTREACH EFFORTS, DESCRIBED IN THE COMMUNITY BENEFITS IMPLEMENTATION PLAN SECTION.

Schedule H (Form 990) 2012

523418

## Part VI Supplemental Information

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AVAILABLE RESOURCES TO ASSIST IN THE UNADDRESSED IDENTIFIED NEEDS

#### INCLUDE:

- BALTIMORE CITY HEALTH DEPARTMENT
- BALTIMORE CITY GOVERNMENT
- ANNE ARUNDEL COUNTY GOVERNMENT
- BALTIMORE COUNTY GOVERNMENT
- HOWARD COUNTY GOVERNMENT
- STATE OF MARYLAND (GOVERNMENTAL AGENCIES)
- U.S. HEALTH AND HUMAN SERVICES DEPARTMENT
- HOUSING OFFICE (HUD)

INITIATIVE 1

IDENTIFIED NEED - CHRONIC DISEASE: OBESITY - INCREASE THE PROPORTION OF

ADULTS WHO ARE AT A HEALTHY WEIGHT AND REDUCE DEATH FROM HEART DISEASE.

DECREASE RISK OF STROKE, DIABETES; REDUCE DEATH FROM HEART DISEASE.

OBESITY RATES AMONG DISABLED ADULTS ARE NEARLY 58 % HIGHER THAN ADULTS

WITHOUT DISABILITIES. 2012 BEHAVIORAL RISK FACTOR SURVEILLANCE SYSTEM,

#### **Supplemental Information** Part VI

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CDC.

THE GOAL WAS TO ENCOURAGE DISABLED COMMUNITY MEMBERS TO PARTICIPATE IN SPORTS AND TO KEEP AS PHYSICALLY FIT AS POSSIBLE, IN ORDER TO REDUCE OBESITY AND OTHER HEALTH RISK FACTORS.

SUFFICIENT EVIDENCE NOW EXISTS TO RECOMMEND THAT ADULTS WITH DISABILITIES SHOULD ALSO GET REGULAR PHYSICAL ACTIVITY. THE ADAPTED SPORTS FESTIVAL HELPS TO MEET SHIP VISION AREAS 5: - CHRONIC DISEASE #25 - REDUCE DEATHS FROM HEART DISEASE.

OPPORTUNITIES TO PARTICIPATE IN HAND CYCLING, BOCCE BALL, WHEELCHAIR BASKETBALL, A WHEELCHAIR SLALOM COURSE, VOLLEY BALL AND ADAPTED GOLF AND QUAD RUGBY.

IMPACT

APPROXIMATELY 90 COMMUNITY MEMBERS PARTICIPATED IN THE ADAPTED SPORTS EVENTS.

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#### INITIATIVE 2

IDENTIFIED NEED - CHRONIC DISEASE: OBESITY - REDUCE THE PROPORTION OF CHILDREN AND ADOLESCENTS WHO ARE CONSIDERED OBESE. STUDIES SHOW THAT REGULAR PHYSICAL ACTIVITY REDUCES RISK OF DEPRESSION, DIABETES, HEART DISEASE, HIGH BLOOD PRESSURE, OBESITY, STROKE, AND CERTAIN KINDS OF CANCER. YET, THE 2008 PHYSICAL ACTIVITY GUIDELINES ADVISORY COMMITTEE NOTES THAT DATA FROM VARIOUS NATIONAL SURVEILLANCE PROGRAMS CONSISTENTLY SHOW MOST ADULTS AND YOUTH IN THE U.S. DO NOT MEET CURRENT PHYSICAL ACTIVITY RECOMMENDATIONS, --45% TO 50% OF ADULTS AND 35.8% OF HIGH SCHOOL STUDENTS SAY THEY GET THE RECOMMENDED AMOUNTS OF MODERATE TO VIGOROUS PHYSICAL ACTIVITY.

TO PROVIDE SPORTS PHYSICALS AND CARE TO HIGH SCHOOL STUDENTS WHO

PARTICIPATE IN SPORTS ACTIVITIES. STUDIES SHOW THAT KEEPING ACTIVE IN

SPORTS ENABLES MANY STUDENTS TO WARD OFF OBESITY AND TO SET A COURSE FOR

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A LIFE TIME OF PHYSICAL FITNESS.

MANY HIGH SCHOOL STUDENTS IN THE BALTIMORE AND HOWARD COUNTY COMMUNITIES

DO NOT HAVE A PRIMARY CARE PHYSICIAN AND SOME DO NOT HAVE THE RESOURCES

TO SEE A DOCTOR TO OBTAIN A PHYSICAL IN ORDER TO PARTICIPATE IN SPORTS.

THE ATHLETIC TRAINERS AT KERNAN, AS WELL AS MANY OF THE SPORTS MEDICINE

PHYSICIANS, DONATE THEIR TIME EACH SUMMER TO PROVIDE AN OPPORTUNITY FOR

STUDENTS TO SEE A PHYSICIAN AT THEIR SCHOOL AND OBTAIN A FREE PHYSICAL IN

STUDENTS TO REMAIN ACTIVE IN ORDER TO REDUCE OBESITY. ADDITIONALLY, THE PHYSICIANS AND /OR RESIDENTS IN THE SPORTS MEDICINE PROGRAM DONATE THEIR TIME TO ATTEND ATHLETIC CONTESTS AS TEAM PHYSICIANS FOR VARIOUS SCHOOLS.

IMPACT

223 STUDENTS SCREENED.

INITIATIVE 3

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IDENTIFIED NEED -HEALTHCARE ACCESS - REDUCE THE PROPORTION OF INDIVIDUALS WHO ARE UNABLE TO AFFORD TO SEE A DOCTOR

TO HELP THOSE EXPERIENCING A LIFE-CHANGING EVENT, AND/OR THEIR LOVED ONES
TO BE ABLE TO ADAPT TO THEIR NEW EXPERIENCE WITH THE AID OF SUPPORT
GROUPS.

UM REHAB & ORTHO PROVIDES EDUCATION, SERVES AS AN ADVOCATE AND SUPPORTS
THE DISABILITY POPULATIONS WITHIN ITS CONTINUUM OF CARE. DURING FY 2013,
UM REHAB & ORTHO PROVIDED AND FACILITATED MONTHLY SUPPORT GROUPS FOR
BRAIN INJURY, STROKE, SPINAL CORD INJURY, AMPUTEE, CAREGIVERS', TOTAL
JOINT, AND TRAUMA SURVIVORS' PROGRAMS. ADDITIONALLY, CLIENTS WITH
MULTIPLE SCLEROSIS WERE SERVED BY PARTICIPATING IN UM REHAB & ORTHO MS
(MULTIPLE SCLEROSIS) DAY PROGRAM. THESE GROUPS AND CLASSES ARE FREE AND
OPEN TO ALL.

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IMPACT: A TOTAL OF 1518 VISITS TO THE SUPPORT GROUPS.

TNTTTATTVE 4

IDENTIFIED NEED- CHRONIC DISEASE - REDUCE DEATHS FROM HEART DISEASE.

TO PROVIDE OPPORTUNITIES FOR HEALTH SCREENING AND EDUCATION TO MEMBERS OF THE COMMUNITY WHO DO NOT HAVE ACCESS TO MEDICAL CARE, HEALTH SCREENINGS AND EDUCATION.

IMPACT: ATTENDEES AVERAGE ABOUT 750 TO THE EVENTS.

INITIATIVE 5

IDENTIFIED NEED -INCREASE THE PROPORTION OF CHILDREN AND ADOLESCENTS IN

NEED WHO RECEIVE DENTAL CARE.

# Part VI Supplemental Information

Complete this part to provide the following information.

- 1 Required descriptions. Provide the descriptions required for Part I, lines 3c, 6a, and 7; Part II; Part III, lines 4, 8, and 9b; Part V, Section A; and Part V, Section B, lines 1j, 3, 4, 5c, 6i, 7, 10, 11, 12h, 14g, 16e, 17e, 18e, 19c, 19d, 20d, 21, and 22.
- 2 Needs assessment. Describe how the organization assesses the health care needs of the communities it serves, in addition to any needs assessments reported in Part V, Section B.
- **3 Patient education of eligibility for assistance.** Describe how the organization informs and educates patients and persons who may be billed for patient care about their eligibility for assistance under federal, state, or local government programs or under the organization's financial assistance policy.
- **4 Community information.** Describe the community the organization serves, taking into account the geographic area and demographic constituents it serves.
- 5 Promotion of community health. Provide any other information important to describing how the organization's hospitals facilities or other health care facilities further its exempt purpose by promoting the health of the community (e.g., open medical staff, community board, use of surplus funds, etc.).
- 6 Affiliated health care system. If the organization is part of an affiliated health care system, describe the respective roles of the organization and its affiliates in promoting the health of the communities served.
- 7 State filing of community benefit report. If applicable, identify all states with which the organization, or a related organization, files a community benefit report.
- **8 Facility reporting group(s).** If applicable, for each hospital facility in a facility reporting group provide the descriptions required for Part V, Section B, lines 1j, 3, 4, 5c, 6i, 7, 10, 11, 12h, 14g, 16e, 17e, 18e, 19c, 20d, 21, and 22.

TO PROVIDE EDUCATION TO CHILDREN AND ADULTS WHO HAVE LIMITED ACCESS TO

ORAL HEALTH CARE. STAFF VISITS AREA SCHOOLS TO INSTRUCT STUDENTS ON ORAL

CARE, AS WELL AS PARTICIPATE IN COMMUNITY HEALTH FAIRS.

THE DENTAL CLINIC STAFF HAS FORMED RELATIONSHIPS WITH DENTAL PRACTICES

THROUGHOUT MARYLAND SO THAT ALL PATIENTS HAVE RESOURCES TO DENTAL CARE.

THE HOSPITAL PLANS TO REVISE ITS DENTAL CLINIC WEB PAGE TO INCLUDE FORMS

AND RESOURCE DATA TO ENABLE PATIENTS TO HAVE ALL INFORMATION THAT THEY

NEED AVAILABLE TO THEM PRIOR TO ARRIVING FOR AN APPOINTMENT.

IMPACT: WE PROVIDED DENTAL HEALTH INFORMATION FOR 807 CHILDREN AT 4

DIFFERENT VENUES FOR FY 2013.

AFFILIATED HEALTH CARE SYSTEM ROLES

SCHEDULE H, PART VI, LINE 6

THE JAMES LAWRENCE KERNAN HOSPITAL IS A PART OF THE UNIVERSITY OF

MARYLAND MEDICAL SYSTEM (UMMS) AND PARTICIPATES ON THE UMMS COMMUNITY

HEALTH OUTREACH AND ADVOCACY TEAM. UMMS CREATED THE UNIVERSITY OF

# Part VI Supplemental Information

Complete this part to provide the following information.

- 1 Required descriptions. Provide the descriptions required for Part I, lines 3c, 6a, and 7; Part II; Part III, lines 4, 8, and 9b; Part V, Section A; and Part V, Section B, lines 1j, 3, 4, 5c, 6i, 7, 10, 11, 12h, 14g, 16e, 17e, 18e, 19c, 19d, 20d, 21, and 22.
- 2 Needs assessment. Describe how the organization assesses the health care needs of the communities it serves, in addition to any needs assessments reported in Part V, Section B.
- **3 Patient education of eligibility for assistance.** Describe how the organization informs and educates patients and persons who may be billed for patient care about their eligibility for assistance under federal, state, or local government programs or under the organization's financial assistance policy.
- **4 Community information.** Describe the community the organization serves, taking into account the geographic area and demographic constituents it serves.
- 5 Promotion of community health. Provide any other information important to describing how the organization's hospitals facilities or other health care facilities further its exempt purpose by promoting the health of the community (e.g., open medical staff, community board, use of surplus funds, etc.).
- **6** Affiliated health care system. If the organization is part of an affiliated health care system, describe the respective roles of the organization and its affiliates in promoting the health of the communities served.
- 7 State filing of community benefit report. If applicable, identify all states with which the organization, or a related organization, files a community benefit report.
- **8 Facility reporting group(s).** If applicable, for each hospital facility in a facility reporting group provide the descriptions required for Part V, Section B, lines 1j, 3, 4, 5c, 6i, 7, 10, 11, 12h, 14g, 16e, 17e, 18e, 19c, 20d, 21, and 22.

MARYLAND COMMUNITY HEALTH OUTREACH AND ADVOCACY TEAM TO ADDRESS THE

HEALTH CARE NEEDS OF THE WEST BALTIMORE COMMUNITY. THE GROUP IS

COMPRISED OF COMMUNITY OUTREACH MANAGEMENT AND STAFF, SOCIAL WORKERS,

DIRECTORS, VICE PRESIDENTS, AND PHYSICIANS FROM UMMS SYSTEM HOSPITALS.

THE GROUP DETERMINES WHAT NEEDS ARE ADDRESSED AS WELL AS COMMUNITY

INVOLVEMENT AND ACTIVITIES EACH YEAR. UMMC PARTICIPATES IN THIS ADVOCACY

TEAM AND REPRESENTATIVES IN ADDITION TO THE IDENTIFIED UMMS PRIORITIES,

KERNAN SENIOR LEADERS AND COMMUNITY OUTREACH STAFF MEET TO DETERMINE

ANNUAL GOALS AND ACTIVITIES. KERNAN, IN PARTNERSHIP WITH UMMS, WAS A

MAJOR PARTICIPANT AND SPONSOR IN MAJOR ANNUAL OUTREACH EFFORTS.

STATE FILING OF COMMUNITY BENEFIT REPORT

SCHEDULE H, PART VI, LINE 7

MARYLAND

Compensation Information
For certain Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

► Complete if the organization answered "Yes" to Form 990, Part IV, line 23. ► Attach to Form 990. ► See separate instructions.

Open to Public Inspection

OMB No. 1545-0047

Department of the Treasury Internal Revenue Service Name of the organization

JAMES LAWRENCE KERNAN HOSPITAL, INC.

Employer identification number 52-0591639

Part	Questions Regarding Compensation			
			Yes	No
1a	Check the appropriate box(es) if the organization provided any of the following to or for a person listed in Form 990, Part VII, Section A, line 1a. Complete Part III to provide any relevant information regarding these items.			
	First-class or charter travel  Housing allowance or residence for personal use			
	Travel for companions Payments for business use of personal residence			
	Tax indemnification and gross-up payments  X Health or social club dues or initiation fees			
	Discretionary spending account  Personal services (e.g., maid, chauffeur, chef)			
	Discretionary spending account Transfer and Services (e.g., maid, chauncur, oner)			
b	If any of the boxes on line 1a are checked, did the organization follow a written policy regarding payment			
	or reimbursement or provision of all of the expenses described above? If "No," complete Part III to	1b	Х	
2	explain	1.0		
_	directors, trustees, and the CEO/Executive Director, regarding the items checked in line 1a?	2	Х	
	anostore, tradicole, and the object of broader, regarding the terms enouted in line ita.			
3	Indicate which, if any, of the following the filing organization used to establish the compensation of the			
	organization's CEO/Executive Director. Check all that apply. Do not check any boxes for methods used by a			
	related organization to establish compensation of the CEO/Executive Director, but explain in Part III.			
	X Compensation committee Written employment contract			
	X Independent compensation consultant X Compensation survey or study			
	Form 990 of other organizations  X  Approval by the board or compensation committee			
4	During the year, did any person listed in Form 990, Part VII, Section A, line 1a, with respect to the filing			
4	organization or a related organization:			
а	Receive a severance payment or change-of-control payment?	4a	Х	
b	Participate in, or receive payment from, a supplemental nonqualified retirement plan?	4b	Х	
С	Participate in, or receive payment from, an equity-based compensation arrangement?	4c		Х
	If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III.			
	Only section 501(c)(3) and 501(c)(4) organizations must complete lines 5-9.			
5	For persons listed in Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any			
	compensation contingent on the revenues of:			
а	The organization?	5a		X
b	Any related organization?	5b		X
	If "Yes" to line 5a or 5b, describe in Part III.			
6	For persons listed in Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any			
	compensation contingent on the net earnings of:			
а	The organization?	6a		Х
b	Any related organization?	6b		Х
	If "Yes" to line 6a or 6b, describe in Part III.			
7	For persons listed in Form 990, Part VII, Section A, line 1a, did the organization provide any non-fixed			
	payments not described in lines 5 and 6? If "Yes," describe in Part III	7	X	
8	Were any amounts reported in Form 990, Part VII, paid or accrued pursuant to a contract that was subject			
	to the initial contract exception described in Regulations section 53.4958-4(a)(3)? If "Yes," describe			
	in Part III	8		X
9	If "Yes" to line 8, did the organization also follow the rebuttable presumption procedure described in			
	Regulations section 53 4958-6(c)?	Q		l

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

JAMES LAWRENCE KERNAN HOSPITAL, INC. 52-0591639

Schedule J (Form 990) 2012 Page 2

#### Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported in Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii). Do not list any individuals that are not listed on Form 990, Part VII.

Note. The sum of columns (B)(i)-(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual.

		(B) Breakdown	of W-2 and/or 1099-MIS	C compensation	(C) Retirement and	(D) Nontaxable	(E) Total of columns	(F) Compensation
(A) Name and Title		(i) Base compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation	other deferred compensation	benefits	(B)(i)-(D)	reported as deferred in prior Form 990
ROBERT A. CHRENCIK	(i)	0	(	0	0	0	C	
1 TREASURER	(ii)	1,166,972.	994,524.	13,072.	223,385.	11,081.	2,409,034.	
HEMA PATEL, MD	(i)	221,650.	(	2,243.	11,435.	14,077.	249,405.	
2 HOSPITALIST	(ii)	0	(	0	0	0	C	
MICHAEL R. JABLONOVER	(i)	284,971.	119,475.	48,229.	10,000.	12,586.	475,261.	L
3 CEO	(ii)	0	(	0	0	0	C	
W. W. AUGUSTIN, III	(i)	207,089.	70,755.	21,551.	8,487.	10,541.	318,423.	
4 CFO	(ii)	0	(	0	0	0	C	
VALERIE SUMMERLIN	(i)	84,154.	(	140,464.	3,589.	252.	228,459.	
5 VP CNO	(ii)	0	(	0	0	0	C	
JUANITA D. ROBBINS	(i)	232,066.	108,935.	4,142.	27,858.	0	373,001.	
<b>6</b> COO	(ii)	0	(	0	0	0	C	
JOHN STRAUMANIS	(i)	226,676.	66,881.	6,726.	27,813.	14,077.	342,173.	
7 SVP - CMO	(ii)	0	(	0	0	0	C	
LORI PATRIA	(i)	120,128.	32,386.	136.	6,257.	14,077.	172,984.	
8 MANAGER - AMBULATORY	(ii)	0	(	0	0	0	C	
LOBNA ZADA	(i)	176,286.	12,833.	335.	724.	5,345.	195,523.	
9 DENTAL CLINICAL CHIEF	(ii)	0	(	0	0	0	C	
THOMAS MERKLE	(i)	182,342.	(	114.	9,320.	10,541.	202,317.	
10 HOSPITALIST	(ii)	0	(	0	0	0	C	
NORBERT ROBINSON	(i)	141,318.	39,328.	116.	7,317.	14,077.	202,156.	L
11 DIR - PHARMACY	(ii)	0	(	0	0	0	C	
MARY RICE	(i)	120,296.	36,900.	386.	6,266.	14,077.	177,925.	L
12 DIRECTOR - SURGICAL SERV.	(ii)	0	(	0	0	0	C	
	(i)							
13	(ii)							
	(i)							L
14	(ii)							
	(i)							L
15	(ii)							
	(i)							L
16	(ii)							

JAMES LAWRENCE KERNAN HOSPITAL, INC. 52-0591639

Schedule J (Form 990) 2012

#### Part | Supplemental Information

Complete this part to provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information.

HEALTH OR SOCIAL CLUB DUES OR INITIATION FEES

SCHEDULE J, PART I, LINE 1A

UMMS EXECUTIVES RECEIVE A BENEFIT PACKAGE WIHICH MAY BE USED TOWARDS

HEALTH CLUB DUES OR OTHER HEALTH MAINTENANCE PROGRAMS. SUCH BENEFITS ARE

CAPPED AT \$7,000, \$5,000 OR \$3,000 DEPENDING ON JOB TITLE AS DESCRIBED IN

THE PROGRAM DOCUMENTS.

SEVERENCE OR CHANGE OF CONTROL PAYMENT

SCHEDULE J, PART I, LINE 4A

A SEVERANCE PAYMENT WAS PAID TO THE FOLLOWING INDIVIDUAL IN CALENDAR YEAR

2012: VALERIE M. SUMMERLIN RECEIVED \$120,918

SUPPLEMENTAL NONQUALIFIED RETIREMENT PLAN

SCHEDULE J, PART I, LINE 4B

DURING THE FISCAL YEAR ENDED JUNE 30, 2013, CERTAIN OFFICERS AND KEY

EMPLOYEES PARTICIPATED IN THE UNIVERSITY OF MARYLAND MEDICAL SYSTEM

(UMMS) SUPPLEMENTAL NONQUALIFIED RETIREMENT PLAN. THE INDIVIDUALS LISTED

BELOW HAVE NOT VESTED IN THE PLAN THEREFORE THE ACCRUED CONTRIBUTION TO

THE PLAN FOR THE FISCAL YEAR IS REPORTED ON

JAMES LAWRENCE KERNAN HOSPITAL, INC. 52-0591639

Schedule J (Form 990) 2012

#### Part | Supplemental Information

Complete this part to provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information.

SCHEDULE J, PART II, COLUMN C, RETIREMENT AND OTHER DEFERRED

COMPENSATION: ROBERT A. CHRENCIK, JUANITA D. ROBBINS, JOHN STRAUMANIS &

CHERYL D. LEE.

DURING THE FISCAL YEAR, ENDED JUNE 30, 2013, CERTAIN OFFICERS AND KEY

EMPLOYEES PARTICIPATED IN THE UNIVERSITY OF MARYLAND MEDICAL SYSTEM

(UMMS) SUPPLEMENTAL NONQUALIFIED RETIREMENT PLAN. THE INDIVIDUALS LISTED

BELOW HAVE VESTED IN THE PLAN IN A PRIOR YEAR, THEREFORE THE

CONTRIBUTIONS TO THE PLAN FOR THE FISCAL YEAR ARE REPORTED AS TAXABLE

COMPENSATION AND REPORTED ON SCHEDULE J, PART II, LINE B(III), OTHER

REPORTABLE COMPENSATION: MICHAEL R. JABLONOVER, W.W. AUGUSTIN III &

NON FIXED COMPENSATION

VALERIE M. SUMMERLIN .

SCHEDULE J, PART I, LINE 7

BONUSES PAID ARE BASED ON A NUMBER OF VARIABLES INCLUDING BUT NOT LIMITED

TO INDIVIDUAL GOAL ACHIEVEMENTS AS WELL AS ORGANIZATION OPERATION

ACHIEVEMENTS. THE FINAL DETERMINATION OF THE BONUS AMOUNT IS DETERMINED

AND APPROVED BY THE BOARD AS PART OF THE OVERALL COMPENSATION REVIEW OF

JAMES LAWRENCE KERNAN HOSPITAL, INC. 52-0591639

Schedule J (Form 990) 2012

## Part | Supplemental Information

Complete this part to provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information.

THE OFFICERS AND KEY EMPLOYEES.

## SCHEDULE O (Form 990 or 990-EZ)

## Supplemental Information to Form 990 or 990-EZ

OMB No. 1545-0047

2012

Open to Public Inspection

Department of the Treasury Internal Revenue Service Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information.

▶ Attach to Form 990 or 990-EZ.

Name of the organization

JAMES LAWRENCE KERNAN HOSPITAL, INC.

Employer identification number 52-0591639

MEMBERS OR STOCKHOLDERS

FORM 990, PART VI, LINE 6, 7A & 7B

UNIVERSITY OF MARYLAND MEDICAL SYSTEM CORPORATION (UMMS) IS THE SOLE

MEMBER OF JAMES LAWRENCE KERNAN HOSPITAL (JLK). UMMS MAY ELECT ONE OR MORE

BOARD MEMBERS OF THE GOVERNING BODY AND ALL DECISIONS OF THE GOVERNING

BODY MUST BE APPROVED BY UMMS.

FORM 990 REVIEW PROCESS

FORM 990, PART VI, LINE 11B

THE IRS FORM 990 IS PREPARED AND REVIEWED BY THE ACCOUNTING FIRM OF GRANT THORNTON. ACCOUNTING PERSONNEL IN FINANCE SHARED SERVICES AT THE UNIVERSITY OF MARYLAND MEDICAL SYSTEM GATHER THE INFORMATION NEEDED TO COMPLETE THE RETURN AND INPUT THE DATA INTO THE GRANT THORNTON TAX ORGANIZER. WHEN ALL DATA HAS BEEN ENTERED, THE INFORMATION IS SUBMITTED TO GRANT THORNTON FOR IMPORTATION INTO THEIR TAX SOFTWARE. AT THIS POINT, GRANT THORNTON STAFF MEMBERS REVIEW THE DATA, ASK FOR ADDITIONAL INFORMATION IF NEEDED AND PREPARE THE TAX RETURN. EACH RETURN IS REVIEWED AT SEVERAL LEVELS AT GRANT THORNTON INCLUDING THE TAX PARTNER. AFTER THEIR REVIEW PROCESS, A DRAFT RETURN IS SENT TO THE ACCOUNTING STAFF AT UMMS FOR AN IN-HOUSE REVIEW. UPON COMPLETION OF THE IN-HOUSE REVIEW, GRANT THORNTON IS INSTRUCTED TO MAKE ANY NECESSARY CHANGES AND TO PREPARE THE FINAL TAX RETURN. THE FINAL RETURN UNDERGOES ANOTHER REVIEW BY THE ACCOUNTING STAFF AT FINANCE SHARED SERVICES AND IS ALSO REVIEWED BY THE ACCOUNTING MANAGER, THE DIRECTOR OF FINANCIAL REPORTING, THE VICE

PRESIDENT OF FINANCE AND THE CFO, WHO SIGNS THE RETURN. PRIOR TO FILING
THE IRS FORM 990, THE ORGANIZATION'S BOARD CHAIRMAN, TREASURER, AUDIT
COMMITTEE CHAIRMAN, EXECUTIVE COMMITTEE CHAIRMAN OR OTHER MEMBER OF THE
BOARD WITH SIMILAR AUTHORITY WILL REVIEW THE IRS FORM 990. AT THE
DISCRETION OF THE REVIEWING BOARD MEMBER, SUCH MEMBER WILL BRING ANY
ISSUES OR QUESTIONS RELATED TO THE COMPLETED IRS FORM 990 TO THE ATTENTION
OF THE BOARD. NOTWITHSTANDING THE ABOVE, A BOARD RESOLUTION IS NOT
REQUIRED FOR THE FILING OF THE ORGANIZATION'S IRS FORM 990. EACH BOARD
MEMBER IS PROVIDED WITH A COPY OF THE FINAL IRS FORM 990 BEFORE FILING.

CONFLICT OF INTEREST POLICY MONITORING & ENFORCEMENT

FORM 990, PART VI, LINE 12C

THE ORGANIZATION'S OFFICERS, DIRECTORS, EMPLOYEES AND MEDICAL STAFF

MEMBERS, AS APPLICABLE, SHALL DISCLOSE CONFLICTS OF INTEREST OR POTENTIAL

CONFLICTS OF INTEREST BETWEEN THEIR PERSONAL INTERESTS AND THE INTERESTS

OF THE ORGANIZATION, OR ANY ENTITY CONTROLLED BY OR OWNED IN SUBSTANTIAL

PART BY THE ORGANIZATION. A QUESTIONNAIRE WHICH DISCLOSES POTENTIAL

CONFLICTS OF INTEREST IS DISTRIBUTED ANNUALLY TO ALL OFFICERS, DIRECTORS

AND KEY EMPLOYEES. THE GENERAL COUNSEL OF THE UNIVERSITY OF MARYLAND

MEDICAL SYSTEM CORPORATION (UMMSC) REVIEWS THE RESPONSES FOR UMMSC,

UNIVERSITY SPECIALTY HOSPITAL AND JAMES LAWRENCE KERNAN HOSPITAL. THE CEO

OR CFO OF EACH OF THE OTHER ENTITIES IN THE UNIVERSITY OF MARYLAND MEDICAL

SYSTEM REVIEWS THE RESPONSES FOR THOSE ENTITIES. THE GENERAL COUNSEL,

IN CONSULTATION WITH THE AUDIT COMMITTEE, IF NECESSARY, WOULD DETERMINE IF

A CONFLICT OF INTEREST EXISTED FOR UMMSC, UNIVERSITY SPECIALTY HOSPITAL

AND JAMES LAWRENCE KERNAN HOSPITAL. WITH RESPECT TO THE OTHER ENTITIES IN

THE UNIVERSITY OF MARYLAND MEDICAL SYSTEM, THE GENERAL COUNSEL MAY BE CALLED FOR CONSULT. IF SO, THE GENERAL COUNSEL MAY CONSULT THE AUDIT COMMITTEE, IF NECESSARY. WHENEVER A CONFLICT OR POTENTIAL CONFLICT OF INTEREST EXISTS, THE NATURE OF THE CONFLICT OR POTENTIAL CONFLICT OF INTEREST MUST BE DISCLOSED IN WRITING TO THE ORGANIZATION'S BOARD, BOARD COMMITTEE, AN OFFICER OF THE ORGANIZATION OR OTHER APPROPRIATE EXECUTIVE. SUCH INDIVIDUAL HAVING A POTENTIAL CONFLICT OF INTEREST SHALL PLAY NO ROLE ON BEHALF OF THE ORGANIZATION, OR ANY ORGANIZATION CONTROLLED OR SUBSTANTIALLY OWNED, IN ANY TRANSACTION IN WHICH A CONFLICT EXISTS. INVITATIONS FOR BIDS, PROPOSALS OR SOLICITATIONS FOR OFFERS INCLUDE THE FOLLOWING PROVISION: ANY VENDOR, SUPPLIER OR CONTRACTOR MUST DISCLOSE ANY ACTUAL OR POTENTIAL TRANSACTION WITH ANY ORGANIZATION OFFICER, DIRECTOR, EMPLOYEE OR MEMBER OF THE MEDICAL STAFF, INCLUDING FAMILY MEMBERS WITHIN FIVE DAYS OF THE TRANSACTION. FAILURE TO COMPLY WITH THIS PROVISION IS A MATERIAL BREACH OF AGREEMENT. IN ADDITION, A BOARD DISCLOSURE REPORT IS FILED WITH THE MARYLAND HEALTH SERVICES COST REVIEW COMMISSION ON AN ANNUAL BASIS SHOWING ANY BUSINESS TRANSACTIONS BETWEEN THE BOARD MEMBERS AND THE ORGANIZATION.

PROCESS FOR DETERMINING COMPENSATION

FORM 990, PART VI, LINES 15A & 15B

THE ORGANIZATION DETERMINES THE EXECUTIVE COMPENSATION PAID TO ITS

EXECUTIVES IN THE FOLLOWING MANNER PRESCRIBED IN THE IRS REGULATIONS:

EXECUTIVE COMPENSATION PACKAGES ARE DETERMINED BY A COMMITTEE OF THE

BOARD THAT IS COMPOSED ENTIRELY OF BOARD MEMBERS WHO HAVE NO CONFLICT OF

INTEREST.

THE COMMITTEE ACQUIRES CREDIBLE COMPARABILITY MARKET DATA CONCERNING THE COMPENSATION PACKAGES OF SIMILARLY SITUATED EXECUTIVES. THE COMMITTEE CAREFULLY REVIEWS THAT DATA, THE EXECUTIVE'S PERFORMANCE AND THE PROPOSED COMPENSATION PACKAGES DURING THE DECISION MAKING PROCESS.

THE COMMITTEE MEMORIALIZES ITS DELIBERATIONS IN DETAILED MINUTES REVIEWED AND ADOPTED AT THE NEXT-FOLLOWING MEETING. THE COMMITTEE SEEKS AN OPINION OF COUNSEL THAT IT HAS MET THE REQUIREMENTS OF THE IRS INTERMEDIATE SANCTIONS REGULATIONS. THIS PROCESS IS USED TO DETERMINE THE COMPENSATION PACKAGES FOR ALL MANAGEMENT EMPLOYEES FROM THE VICE PRESIDENT LEVEL AND UP.

HOW DOCUMENTS ARE MADE AVAILABLE TO THE PUBLIC

FORM 990, PART VI, LINE 19

IN GENERAL, FINANCIAL AND TAX INFORMATION RELATING TO THE ORGANIZATION IS DEEMED PROPRIETARY AND NOT SUBJECT TO DISCLOSURE UPON REQUEST. HOWEVER, SPECIFIC PROVISIONS OF FEDERAL AND STATE LAW REQUIRE THE ORGANIZATION TO DISCLOSE CERTAIN LIMITED FINANCIAL AND TAX DATA UPON A SPECIFIC REQUEST FOR THAT INFORMATION.

REQUESTS FOR FORM 990 AND FORM 1023: A REQUESTOR SEEKING TO REVIEW

AND/OR OBTAIN A COPY OF THE ORGANIZATION'S IRS FORM 990 OR FORM 1023 AS

FILED WITH THE INTERNAL REVENUE SERVICE, INCLUDING ALL SCHEDULES AND

ATTACHMENTS, MAY APPEAR IN PERSON OR SUBMIT A WRITTEN REQUEST. THE MOST

RECENT THREE YEARS OF IRS FORM 990 MAY BE REQUESTED. IF THE REQUESTER

APPEARS IN PERSON, THE INDIVIDUAL IS DIRECTED TO THE OFFICE OF THE CHIEF FINANCIAL OFFICER FOR THE ORGANIZATION AND THE FORM 990 AND/OR FORM 1023 ARE MADE AVAILABLE FOR INSPECTION. THE INDIVIDUAL IS PERMITTED TO REVIEW THE RETURN, TAKE NOTES AND REQUEST A COPY. IF REQUESTED, A COPY IS PROVIDED ON THE SAME DAY. A NOMINAL FEE IS CHARGED FOR MAKING THE COPIES. THE ORGANIZATION MAY HAVE AN EMPLOYEE PRESENT DURING THE PUBLIC INSPECTION OF THE DOCUMENT. WRITTEN REQUESTS FOR AN ENTITY'S FORM 990 OR FORM 1023 ARE DIRECTED IMMEDIATELY TO THE OFFICE OF THE CHIEF FINANCIAL OFFICER FOR THE ORGANIZATION. THE REQUESTED COPIES ARE MAILED WITHIN 30 DAYS OF THE REQUEST. REPRODUCTION FEES AND MAILING COSTS ARE CHARGED TO THE REQUESTOR.

CONFLICT OF INTEREST POLICY AND GOVERNING DOCUMENTS: IF THE GOVERNING

DOCUMENTS AND CONFLICT OF INTEREST POLICY OF OUR ORGANIZATION ARE SUBJECT

TO THE FEDERAL PUBLIC DISCLOSURE RULES (OR STATE PUBLIC DISCLOSURE

RULES), THESE DOCUMENTS WILL BE MADE PUBLICLY AVAILABLE AS APPLICABLE LAW

MAY REQUIRE. OTHERWISE, THE GOVERNING DOCUMENTS AND CONFLICT OF INTEREST

POLICY WILL BE PROVIDED TO THE PUBLIC AT THE DISCRETION OF MANAGEMENT.

TAX EXEMPT BOND ISSUE

PART IV, LINE 24A

PURSUANT TO A MASTER LOAN AGREEMENT DATED JUNE 20, 1991 (THE "MASTER LOAN AGREEMENT"), AS AMENDED, THE UNIVERSITY OF MARYLAND MEDICAL SYSTEM CORPORATION (THE "CORPORATION") AND SEVERAL OF ITS SUBSIDIARIES HAVE ISSUED DEBT THROUGH THE MARYLAND HEALTH AND HIGHER EDUCATION FACILITY AUTHORITY (THE "AUTHORITY"). AS SECURITY FOR THE PERFORMANCE OF THE BOND

OBLIGATION UNDER THE MASTER LOAN AGREEMENT, THE AUTHORITY MAINTAINS A SECURITY INTEREST IN THE REVENUE OF THE OBLIGORS. THE MASTER LOAN AGREEMENT CONTAINS CERTAIN RESTRICTIVE COVENANTS. THESE COVENANTS REQUIRE THAT RATES AND CHARGES BE SET AT CERTAIN LEVELS, LIMIT INCURRENCE OF ADDITIONAL DEBT, REQUIRE COMPLIANCE WITH CERTAIN OPERATING RATIOS AND RESTRICT THE DISPOSITION OF ASSETS. THE OBLIGATED GROUP UNDER THE MASTER LOAN AGREEMENT INCLUDES THE CORPORATION, THE JAMES LAWRENCE KERNAN HOSPITAL, INC., MARYLAND GENERAL HOSPITAL, INC., BALTIMORE WASHINGTON MEDICAL CENTER, INC., SHORE HEALTH SYSTEM, INC., CHESTER RIVER HOSPITAL CENTER, INC., CIVISTA MEDICAL CENTER, INC., UNIVERSITY OF MARYLAND ST. JOSEPH MEDICAL CENTER, LLC AND THE UNIVERSITY OF MARYLAND MEDICAL SYSTEM FOUNDATION, INC. EACH MEMBER OF THE OBLIGATED GROUP IS JOINTLY AND SEVERALLY LIABLE FOR THE REPAYMENT OF THE OBLIGATIONS UNDER THE MASTER LOAN AGREEMENT OF THE CORPORATION'S \$1,267,185,000 OF OUTSTANDING AUTHORITY BONDS ON JUNE 30, 2013. ALL OF THE BONDS WERE ISSUED IN THE NAME OF THE UNIVERSITY OF MARYLAND MEDICAL SYSTEM CORPORATION AND ARE REPORTED ON SCHEDULE K OF ITS FORM 990.

### HOURS ON RELATED ENTITIES

PART VII, SECTION A, COLUMN (B)

THE UNIVERSITY OF MARYLAND MEDICAL SYSTEM (UMMS) IS A MULTI-ENTITY HEALTH CARE SYSTEM THAT INCLUDES 10 ACUTE CARE HOSPITALS, 3 ACUTE CARE HOSPITALS OWNED IN JOINT VENTURE ARRANGEMENTS AND VARIOUS SUPPORTING ENTITIES. A NUMBER OF INDIVIDUALS PROVIDE SERVICES TO VARIOUS ENTITIES WITHIN THE SYSTEM. IN GENERAL, THE OFFICERS AND KEY EMPLOYEES OF UMMS AVERAGE IN EXCESS OF 40 HOURS PER WEEK SERVING THE DIFFERENT ENTITIES THAT COMPRISE

Name of the organization

JAMES LAWRENCE KERNAN HOSPITAL, INC.

Employer identification number
52-0591639

UMMS.

RECONCILIATION OF NET ASSETS

FORM 990, PART XI, LINE 9

CHANGE IN UMMS FOUNDATION \$ 44,810

CHANGE IN JAMES L. KERNAN FOUNDATION (341,800)

-----

TOTAL OTHER CHANGES IN NET ASSETS \$(296,990)

ATTACHMENT 1

## 990, PART VII- COMPENSATION OF THE FIVE HIGHEST PAID IND. CONTRACTORS

NAME AND ADDRESS	DESCRIPTION OF SERVICES	COMPENSATION
ARAMARK HEALTHCARE FOOD LOCKBOX 25271 NETWORK PLACE CHICAGO, IL 60673-1252	FOOD SERVICES	1,258,668.
PHYSICIAN MANAGEMENT LTD 3 BETHESDA METRO SUITE 630 BETHESDA, MD 20814	PHYSICIAN SERVICES	944,496.
ARAMARK CORPORATION PO BOX 651009 CHAROLETTE, NC 28265	ENVIRONMENTAL SRVCS	904,395.
ADVANCED CARE SERVICE 3435 WILSHIRE BLVD #945 LOS ANGELES, CA 90010	STAFFING SERVICES	503,588.
ALLIANT STAFFING 7201 WINCONSIN AVE #705 BETHESDA, MD 20814	STAFFING SERVICES	470,057.

## **Related Organizations and Unrelated Partnerships**

OMB No. 1545-0047
2012

Department of the Treasury Internal Revenue Service ► Complete if the organization answered "Yes" to Form 990, Part IV, line 33, 34, 35, 36, or 37.

 Open to Public Inspection

Name of the organization	Employer identification number
JAMES LAWRENCE KERNAN HOSPITAL, INC.	52-0591639

Part I	Identification of Disregarded Entities	(Complete if the organization	answered "Yes" to	Form 990, Part I	V, line 33.)
	(a)		(h)	(c)	(4)

Name, address, ar	<b>(b)</b> Primary activity	(c) Legal domicile (state or foreign country)	(d) Total income	(e) End-of-year assets	(f) Direct controlling entity			
(1) SHIPLEY'S PHYSICAL TH	HERAPY CENTER, LLC		52-2061788					
2200 KERNAN DRIVE	BALTIMORE,	MD	21207	HEALTHCARE	MD	1,077,000.	89,000.	JLK HOSPITAL
_(2)								
_(3)								
_(4)								
_(5)								
_(6)								

Part II Identification of Related Tax-Exempt Organizations (Complete if the organization answered "Yes" to Form 990, Part IV, line 34 because it had one or more related tax-exempt organizations during the tax year.)

(a) Name, address, and EIN of related organization		<b>(b)</b> Primary activity	(c) Legal domicile (state or foreign country)	(d) Exempt Code section	(e) Public charity status (if section 501(c)(3))	_	(g) Section 512(b)(13 controlled entity?	
							Yes	No
(1) BALTIMORE WASHINGTON EMERGENCY PHYS,	INC 52-1756326							
301 HOSPITAL DRIVE	GLEN BURNIE, MD 21061	HEALTH CARE	MD	501(C)(3)	11A	BWMS		X
(2) BALTIMORE WASHINGTON HEALTHCARE SERV	ICES 52-1830243							
	GLEN BURNIE, MD 21061	HEALTH CARE	MD	501(C)(3)	11A	BWMS		X
(3) BALTIMORE WASHINGTON MEDICAL CENTER,	INC 52-0689917							
	GLEN BURNIE, MD 21061	HEALTH CARE	MD	501(C)(3)	03	BWMS		X
(4) BALTIMORE WASHINGTON MEDICAL SYSTEM,	INC 52-1830242							
	GLEN BURNIE, MD 21061	HEALTH CARE	MD	501(C)(3)	11A	UMMSC		X
(5) BW MEDICAL CENTER FOUNDATION, INC.	52-1813656							
301 HOSPITAL DRIVE		HEALTH CARE	MD	501(C)(3)	11C	BWMS		X
(6) NORTH ARUNDEL DEVELOPMENT CORPORATION	52-1318404							
	GLEN BURNIE, MD 21061	REAL ESTATE	MD	501(C)(2)	N/A	NCC		X
(7) NORTH COUNTY CORPORATION	52-1591355							
301 HOSPITAL DRIVE	GLEN BURNIE, MD 21061	REAL ESTATE	MD	501(C)(2)	N/A	BWMS		X

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

## **Related Organizations and Unrelated Partnerships**

OMB No. 1545-0047

Open to Public

Inspection

Department of the Treasury Internal Revenue Service

JAMES LAWRENCE KERNAN HOSPITAL, INC.

▶ Complete if the organization answered "Yes" to Form 990, Part IV, line 33, 34, 35, 36, or 37. Attach to Form 990.

See separate instructions.

Name of the organization

**Employer identification number** 52-0591639

Identification of Disregarded Entities (Complete if the organization answered "Yes" to Form 990, Part IV, line 33.) Part I

(a) Name, address, and EIN (if applicable) of disregarded entity	<b>(b)</b> Primary activity	(c) Legal domicile (state or foreign country)	<b>(d)</b> Total income	(e) End-of-year assets	<b>(f)</b> Direct controlling entity
<u>(1)</u>					
_(2)					
_(3)					
_(5)					

**Identification of Related Tax-Exempt Organizations** (Complete if the organization answered "Yes" to Form 990, Part IV, line 34 because it had one or more related tax-exempt organizations during the tax year.) Part II

(a) Name, address, and EIN of related organization		<b>(b)</b> Primary activity	(c) Legal domicile (state or foreign country)	(d) Exempt Code section	(e) Public charity status (if section 501(c)(3))	_	(g) Section 512(b)(13 controlled entity?	
							Yes	No
(1) CHESTER RIVER HEALTH FOUNDATION, INC	52-1338861							
100 BROWN STREET	CHESTERTOWN, MD 21620	FUNDRAISING	MD	501(C)(3)	07	CRHS		Х
(2) UNIV. OF MD SHORE REGIONAL HEALTH, I	NC. 52-2046500							
100 BROWN STREET		HEALTH CARE	MD	501(C)(3)	11A	UMMSC		Х
(3) CHESTER RIVER HOSPITAL CENTER, INC.	52-0679694							
100 BROWN STREET		HEALTH CARE	MD	501(C)(3)	03	CRHS		Х
(4) CHESTER RIVER MANOR, INC.	52-6070333							
	CHESTERTOWN, MD 21620	HEALTH CARE	MD	501(C)(3)	09	CRHS		Х
(5) MARYLAND GENERAL CLINICAL PRACTICE G	FOUP 52-1566211							
	BALTIMORE, MD 21201	HEALTH CARE	MD	501(C)(3)	11B	MGHS		Х
(6) MARYLAND GENERAL COMM HEALTH FOUNDAT.	ION 52-2147532							
	BALTIMORE, MD 21201	FUNDRAISING	MD	501(C)(3)	11C	MGHS		Х
(7) UNIV. OF MARYLAND MIDTOWN HEALTH, IN	52-1175337							
	BALTIMORE, MD 21201	HEALTH CARE	MD	501(C)(3)	11B	UMMSC		Х

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

## **Related Organizations and Unrelated Partnerships**

OMB No. 1545-0047
2012

Department of the Treasury Internal Revenue Service ► Complete if the organization answered "Yes" to Form 990, Part IV, line 33, 34, 35, 36, or 37.

► Attach to Form 990. ► See separate instructions.

Open to Public Inspection

Name of the organization

JAMES LAWRENCE KERNAN HOSPITAL, INC.

Employer identification number
52-0591639

# 

Part II Identification of Related Tax-Exempt Organizations (Complete if the organization answered "Yes" to Form 990, Part IV, line 34 because it had one or more related tax-exempt organizations during the tax year.)

(a)  Name, address, and EIN of related organization		Primary activity Legal dom	(c) Legal domicile (state or foreign country)	(d) Exempt Code section	(e) Public charity status (if section 501(c)(3))	(f) Direct controlling entity	(g) Section 512(b)(13 controlled entity?	
							Yes	No
(1) MARYLAND GENERAL HOSPITAL, INC.	52-0591667							
827 LINDEN AVE	BALTIMORE, MD 21201	HEALTH CARE	MD	501(C)(3)	03	MGHS		Х
(2) CARE HEALTH SERVICES, INC.	52-1510269							
219 SOUTH WASHINGTON STREET	EASTON, MD 21601	HEALTH CARE	MD	501(C)(3)	09	SHS		Х
(3) DORCHESTER GENERAL HOSPITAL FOUNDAT	ION 52-1703242							
219 SOUTH WASHINGTON STREET	EASTON, MD 21601	FUNDRAISING	MD	501(C)(3)	11D	SHS		Х
(4) MEMORIAL HOSPITAL FOUNDATION, INC.	52-1282080							
219 SOUTH WASHINGTON STREET	EASTON, MD 21601	FUNDRAISING	MD	501(C)(3)	11A	SHS		Х
(5) SHORE CLINICAL FOUNDATION, INC.	52-1874111							
219 SOUTH WASHINGTON STREET	EASTON, MD 21601	HEALTH CARE	MD	501(C)(3)	03	SHS		Х
(6) SHORE HEALTH SYSTEM, INC.	52-0610538							
219 SOUTH WASHINGTON STREET	EASTON, MD 21601	HEALTH CARE	MD	501(C)(3)	03	UMMSC		Х
(7) UNIVERSITY SPECIALTY HOSPITAL	52-0882914							
611 SOUTH CHARLES STREET	BALTIMORE, MD 21230	HEALTH CARE	MD	501(C)(3)	03	UMMSC		Х

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule R (Form 990) 2012

4240CV 700P

## **Related Organizations and Unrelated Partnerships**

OMB No. 1545-0047
2012

Department of the Treasury
Internal Revenue Service

Name of the organization

► Complete if the organization answered "Yes" to Form 990, Part IV, line 33, 34, 35, 36, or 37.

► Attach to Form 990.

► See separate instructions.

Open to Public Inspection

JAMES LAWRENCE KERNAN HOSPITAL, INC.

Employer identification number 52-0591639

Part I	Identification of Disregarded Entities (Complete if the organization	answered "Yes" to	Form 990, Part I	V, line 33.)		
	(a) Name, address, and EIN (if applicable) of disregarded entity	<b>(b)</b> Primary activity	(c) Legal domicile (state or foreign country)	(d) Total income	(e) End-of-year assets	(f) Direct controlling entity
_(1)						
(2)						
_(3)						
_(4)						
<u>(5)</u>						
<u>(6)</u>						

Part II Identification of Related Tax-Exempt Organizations (Complete if the organization answered "Yes" to Form 990, Part IV, line 34 because it had one or more related tax-exempt organizations during the tax year.)

(a) Name, address, and EIN of related organization		<b>(b)</b> Primary activity	(c) Legal domicile (state or foreign country)	(d) Exempt Code section	(e) Public charity status (if section 501(c)(3))	•	(g) Section 512(b)(13 controlled entity?	
							Yes	No
(1) JAMES LAWRENCE KERNAN HOSP ENDOW FND	23-7360743							
	BALTIMORE, MD 21207	FUNDRAISING	MD	501(C)(3)	11B	JLK HOSPITAL	X	
(2) SHIPLEY'S CHOICE MEDICAL PARK, INC.	04-3643849							
22 SOUTH GREENE STREET	BALTIMORE, MD 21201	REAL ESTATE	MD	501(C)(2)	N/A	UMMSC		X
(3) UMMS FOUNDATION, INC.	52-2238893							
	BALTIMORE, MD 21201	FUNDRAISING	MD	501(C)(3)	11A	UMMSC		X
(4) UNIVERSITY OF MD MEDICAL SYSTEM CORP	52-1362793							
22 SOUTH GREENE STREET		HEALTH CARE	MD	501(C)(3)	03	N/A		X
(5) CIVISTA HEALTH, INC.	52-2155576							
PO BOX 1070	LA PLATA, MD 20646	HEALTHCARE	MD	501(C)(3)	11C	UMMSC		X
(6) CIVISTA MEDICAL CENTER, INC.	52-0445374							
PO BOX 1070	LA PLATA, MD 20646	HEALTHCARE	MD	501(C)(3)	03	CIVHS		Х
(7) CIVISTA HEALTH FOUNDATION, INC.	52-1414564							
	LA PLATA, MD 20646	FUNDRAISING	MD	501(C)(3)	11A	CIVHS		X

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

#### **SCHEDULE R** (Form 990)

## **Related Organizations and Unrelated Partnerships**

OMB No. 1545-0047

Department of the Treasury Internal Revenue Service

Part I

▶ Complete if the organization answered "Yes" to Form 990, Part IV, line 33, 34, 35, 36, or 37. Attach to Form 990.

► See separate instructions.

Open to Public Inspection

Name of the organization	Employer identification number
JAMES LAWRENCE KERNAN HOSPITAL, INC.	52-0591639

Identification of Disregarded Entities (Complete if the organization answered "Yes" to Form 990, Part IV, line 33.)

	(a) Name, address, and EIN (if applicable) of disregarded entity		P	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Total income	(e) End-of-year assets	(f) Direct cor enti	ntrolling
_(1)									
_(2)									
_(3)									
_(4)									
_(5)									
Part II	Identification of Related Tax-Exempt Organizations (one or more related tax-exempt organizations during the	(Complete if the tax year.)	he or	ganization answ	vered "Yes" to Fo	orm 990, Part IV,	line 34 because	it had	
	(a) Name, address, and EIN of related organization	<b>(b)</b> Primary activi	(c) Legal domicile (state or foreign country			(e) Public charity status (if section 501(c)(3))	(f) Direct controlling entity	Section 5	olled
								Yes	No
_(1) CIVIST	A HEALTH AUXILIARY, INC. 52-1131193  1070 LA PLATA, MD 20646	FUNDRAISIN	1G	MD	501(C)(3)	11A	CIVHS		X
(2) UNIV.	OF MD ST. JOSEPH FOUNDATION, INC. 52-1682964 SLER DRIVE TOWSON, MD 21204	FUNDRAISIN	JG	MD	501(C)(3)	11A	UMMSC		X
_(4)									
_(5)									
_(6)									
_(7)									

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule R (Form 990) 2012

Part III Identification of Related Organizations Taxable as a Partnership (Complete if the organization answered "Yes" to Form 990, Part IV, line 34 because it had one or more related organizations treated as a partnership during the tax year.)

(a) Name, address, and EIN of related organization	<b>(b)</b> Primary activity	(c) Legal domicile (state or foreign country)	(d) Direct controlling entity	(e) Predominant income (related, unrelated, excluded from tax under sections 512-514)	(f) Share of total income	(g) Share of end-of- year assets	1 '	h) portionate ations?	(i) Code V-UBI amount in box 20 of Schedule K-1 (Form 1065)	Gene man	i) eral or aging ner?	(k) Percentage ownership
		, ,		,			Yes	No		Yes	No	
(1) ARUNDEL PHYSICIANS ASSOCIATES,												
301 HOSPITAL DRIVE	HEALTH CARE	MD	N/A	N/A								
(2) CENTRAL MARYLAND RADIOLOGY ONC												
10710 CHARTER DRIVE	HEALTH CARE	MD	N/A	N/A								
(3) INNOVATIVE HEALTH, LLC 52-1997												
29165 CANVASBACK DRIVE, SUITE	BILLING	MD	N/A	N/A								
(4) BALTIMORE WASHINGTON IMAGING,												
301 HOSPITAL DRIVE	HEALTH CARE	MD	N/A	N/A								
(5) NORTH ARUNDEL SENIOR LIVING, L												
301 HOSPITAL DRIVE	HEALTH CARE	MD	N/A	N/A								
(6) NAH/SUNRISE OF SEVERNA PARK, L												
301 HOSPITAL DRIVE	HEALTH CARE	MD	N/A	N/A								
(7) SHIPLEY'S IMAGING CENTER, LLC												
22 SOUTH GREENE STREET	HEALTH CARE	MD	N/A	N/A								

Part IV Identification of Related Organizations Taxable as a Corporation or Trust (Complete if the organization answered "Yes" to Form 990, Part IV, line 34 because it had one or more related organizations treated as a corporation or trust during the tax year.)

(a) Name, address, and EIN of related organization		<b>(b)</b> Primary activity	(c) Legal domicile (state or foreign country)	(d) Direct controlling entity	(e) Type of entity (C corp, S corp, or trust)	(f) Share of total income	(g) Share of end-of-year assets	(h) Percentage ownership	(i) Section 512(b)( controll entity	(13) lled
									Yes N	lo
(1) ARUNDEL PHYSICIANS ASSOCIATES, INC.	52-1992649									
301 HOSPITAL DRIVE GLEN BURNIE, MD 21061		HEALTH CARE	MD	N/A	C CORP					
(2) BALTIMORE WASHINGTON HEALTH ENTERPRISES	52-1936656									
301 HOSPITAL DRIVE GLEN BURNIE, MD 21061		HEALTH CARE	MD	N/A	C CORP					
(3) BW PROFESSIONAL SERVICES, INC.	52-1655640									
301 HOSPITAL DRIVE GLEN BURNIE, MD 21061		HEALTH CARE	MD	N/A	C CORP					
(4) UNIV. MIDTOWN PROF CENTER, A CONDOMINIUM	52-1891126									
827 LINDEN AVENUE BALTIMORE, MD 21201		REAL ESTATE	MD	N/A	C CORP					
(5) SHORE HEALTH ENTERPRISES, INC.	52-1363201									
219 SOUTH WASHINGTON STREET EASTON, MD 21601		REAL ESTATE	MD	N/A	C CORP					
(6) umms self insurance trust	52-6315433									
22 SOUTH GREENE STREET BALTIMORE, MD 21201		INSURANCE	MD	N/A	TRUST					
(7) TERRAPIN INSURANCE COMPANY	98-0129232									
P.O. BOX 1109 KY1-1102 GRAND CAYMAN, CJ		INSURANCE	CJ	N/A	C CORP					_

Schedule R (Form 990) 2012

Part III	Identification of Related Organizations Taxable as a Partnership (Complete if the organization answered "Yes" to Form 990, Part IV, line 34
G. C. III	because it had one or more related organizations treated as a partnership during the tax year.)

(a) Name, address, and EIN of related organization	<b>(b)</b> Primary activity	(c) Legal domicile (state or foreign country)	(d) Direct controlling entity	(e) Predominant income (related, unrelated, excluded from tax under sections 512-514)	(f) Share of total income	(g) Share of end-of- year assets	(h Dispropo allocat	ortionate	(i) Code V-UBI amount in box 20 of Schedule K-1 (Form 1065)	Gene	aging	<b>(k)</b> Percentage ownership
				·			Yes	No		Yes	No	
(1) UNIVERSITYCARE, LLC 52-1914892												
22 SOUTH GREENE STREET	HEALTH CARE	MD	N/A	N/A								
(2) o'dea medical arts limited par												
7601 OSLER DRIVE	HEALTHCARE	MD	N/A	N/A								
<u>(3)</u>												
<u>(4)</u>												
(5)												
(6)												
<u>(7)</u>												

Part IV Identification of Related Organizations Taxable as a Corporation or Trust (Complete if the organization answered "Yes" to Form 990, Part IV, line 34 because it had one or more related organizations treated as a corporation or trust during the tax year.)

(a) Name, address, and EIN of related organization	<b>(b)</b> Primary activity	(c) Legal domicile (state or foreign country)		(e) Type of entity (C corp, S corp, or trust)	(f) Share of total income	(g) Share of end-of-year assets	(h) Percentage ownership	(i) Section 512(b)( controll entity
								Yes N
(1) NA EXECUTIVE BUILDING CONDO ASSN, INC.								
301 HOSPITAL DRIVE GLEN BURNIE, MD 21061	REAL ESTATE	MD	N/A	C CORP				
(2) CIVISTA CARE PARTNERS 52-2176314								
701 E. CHARLES STREET LA PLATA, MD 20646	HEALTH CARE	MD	N/A	C CORP				
<u>(3)</u>								
<u>(4)</u>								
<u>(5)</u>								
<u>(6)</u>								
<u>(7)</u>								

Schedule R (Form 990) 2012 Page 3

5 ()/		
Part V	Transactions With Related Organizations (Complete if the organization answered "Yes" to Form 990, Part IV, line 34, 35b, or 36.)	

Not	te. Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule.		Yes	No
1	During the tax year, did the organization engage in any of the following transactions with one or more related organizations listed in Parts II-IV?			
а	Receipt of (i) interest (ii) annuities (iii) royalties or (iv) rent from a controlled entity	1a		Χ
b		1b		Х
С	Gift, grant, or capital contribution from related organization(s)	1c	Х	
d		1d		X
е		1e		X
f	Dividends from related organization(s)	1f		
g		1g		Х
h		1h		X
i		1i		X
i	Lease of facilities, equipment, or other assets to related organization(s)	1j		X
•				
k	Lease of facilities, equipment, or other assets from related organization(s)	1k	$\neg$	Х
ı		11		Х
m		1m		Х
n		1n		Х
0		10		X
р	Reimbursement paid to related organization(s) for expenses	1p	$\neg$	Х
q		1q		X
•				
r	Other transfer of cash or property to related organization(s)	1r		Х
s		1s		Х
2	If the answer to any of the above is "Yes," see the instructions for information on who must complete this line, including covered relationships and transaction thresh	nolds.		

(a) Name of other organization	(b) Transaction type (a-s)	(c) Amount involved	(d) Method of determining amount involved
(1) JAMES L KERNAN HOSP ENDOWMENT FUND INC	С	3,733,000.	FMV
(2)			
(3)			
(4)			
(5)			
(6)			

Schedule R (Form 990) 2012

## Part VI Unrelated Organizations Taxable as a Partnership (Complete if the organization answered "Yes" on Form 990, Part IV, line 37.)

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships.

(a) Name, address, and EIN of entity	<b>(b)</b> Primary activity	(c) Legal domicile (state or foreign country)	(d) Predominant income (related, unrelated, excluded from tax under	Are all sec 501	e) partners tion (c)(3) rations?	(f) Share of total income	(g) Share of end-of-year assets	Disprop	(h) portionate ations?	(i) Code V-UBI amount in box 20 of Schedule K-1 (Form 1065)	(j) General or managing partner?		(k) Percentage ownership
(4)			section 512-514)	Yes	No			Yes	No	( 1 111,	Yes	No	
(1)													
(2)													
(3)													
(4)													
<u>(5)</u>													
<u>(6)</u>													
<u>(7)</u>													
<u>(8)</u>													
<u>(9)</u>													
(10)													
(11)													
(12)													
(13)													
(14)													
(15)													
(16)													

Schedule R (Form 990) 2012 Page 5

## Part VII

Supplemental Information
Complete this part to provide additional information for responses to questions on Schedule R (see instructions).