COHEN RUTHERFORD + KNIGHT, PC CERTIFIED PUBLIC ACCOUNTANTS 6903 ROCKLEDGE DRIVE, SUITE 500 BETHESDA, MD 20817 301-828-1008

INSTRUCTIONS FOR FILING CARROLL HOSPITAL CENTER, INC. FORM 8879-EO - IRS E-FILE SIGNATURE AUTHORIZATION FOR THE PERIOD ENDED JUNE 30, 2013

SIGNATURE...

THE ORIGINAL IRS E-FILE SIGNATURE AUTHORIZATION FORM SHOULD BE SIGNED (USE FULL NAME) AND DATED BY THE TAXPAYER.

FILING...

RETURN YOUR SIGNED FORM 8879-EO TO:

COHEN, RUTHERFORD + KNIGHT, PC 6903 ROCKLEDGE DRIVE, SUITE 500 BETHESDA MD 20817-1800

PAYMENT OF TAX... NO PAYMENT OF TAX IS REQUIRED.

FORM 8879-EO SERVES AS A REPLACEMENT FOR YOUR SIGNATURE THAT WOULD BE AFFIXED TO FORM 990 IF YOU PAPER FILED YOUR RETURN. PLEASE DO NOT SEPARATELY FILE FORM 990 WITH THE INTERNAL REVENUE SERVICE. DOING SO WILL DELAY THE PROCESSING OF YOUR RETURN.

WE MUST RECEIVE YOUR SIGNED FORM BEFORE WE CAN ELECTRONICALLY TRANSMIT YOUR RETURN WHICH IS DUE ON MAY 15, 2014. WE WOULD APPRECIATE YOUR RETURNING THIS FORM AS SOON AS POSSIBLE AS THIS WILL EXPEDITE THE PROCESSING OF YOUR RETURN. THE INTERNAL REVENUE SERVICE WILL NOTIFY US WHEN YOUR RETURN IS ACCEPTED. YOUR RETURN IS NOT CONSIDERED FILED UNTIL THE INTERNAL REVENUE SERVICE CONFIRMS THEIR ACCEPTANCE, WHICH MAY OCCUR AFTER THE DUE DATE OF YOUR RETURN.

IF POSSIBLE, PLEASE EMAIL THE SIGNED FORM TO TECKLOFF@CRKCPA.COM OR FAX IT TO ME AT 301-530-3625.

IRS e-file Signature Authorization for an Exempt Organization

OMB No. 1545-1878

| year 2012, or fiscal year beginning \underline{O} \underline{O} \underline{O} \underline{I} \underline{I} \underline{O} \underline{I} | year 2012, or fiscal year beginning | 07/01 | , 2012, and ending $06/30_{}$ | , ₂₀ <u>13</u> |
|---|-------------------------------------|-------|-------------------------------|---------------------------|
|---|-------------------------------------|-------|-------------------------------|---------------------------|

Department of the Treasury Internal Revenue Service

Do not send to the IRS. Keep for your records.

Name of exempt organization

CARROLL HOSPITAL CENTER, INC.

For calendar

| Employer ident | ification number |
|----------------|------------------|
| 52-145 | 2024 |

Name and title of officer

KEVIN KELBLY, CFO

Part I Type of Return and Return Information (Whole Dollars Only)

Check the box for the return for which you are using this Form 8879-EO and enter the applicable amount, if any, from the return. If you check the box on line 1a, 2a, 3a, 4a, or 5a, below, and the amount on that line for the return being filed with this form was blank, then leave line 1b, 2b, 3b, 4b, or 5b, whichever is applicable, blank (do not enter -0-). But, if you entered -0- on the return, then enter -0on the applicable line below. Do not complete more than 1 line in Part I.

| 1a | Form 990 check here 🕨 🛛 X | K b | Total revenue, if any (Form 990, Part VIII, column (A), line 12) | 1b | 237768083. |
|----|---------------------------|-----|--|----|------------|
| 2a | Form 990-EZ check here 🕨 | | b Total revenue, if any (Form 990-EZ, line 9) | 2b | |
| 3a | Form 1120-POL check here | ▶ | b Total tax (Form 1120-POL, line 22) | | |
| 4a | Form 990-PF check here 🕨 | | b Tax based on investment income (Form 990-PF, Part VI, line 5) | | |
| 5a | Form 8868 check here 🕨 | | b Balance Due (Form 8868, Part I, line 3c or Part II, line 8c) | 5b | |
| | _ | | | | |

Declaration and Signature Authorization of Officer Part II

Under penalties of perjury, I declare that I am an officer of the above organization and that I have examined a copy of the organization's 2012 electronic return and accompanying schedules and statements and to the best of my knowledge and belief, they are true, correct, and complete. I further declare that the amount in Part I above is the amount shown on the copy of the organization's electronic return. I consent to allow my intermediate service provider, transmitter, or electronic return originator (ERO) to send the organization's return to the IRS and to receive from the IRS (a) an acknowledgement of receipt or reason for rejection of the transmission, (b) the reason for any delay in processing the return or refund, and (c) the date of any refund. If applicable, I authorize the U.S. Treasury and its designated Financial Agent to initiate an electronic funds withdrawal (direct debit) entry to the financial institution account indicated in the tax preparation software for payment of the organization's federal taxes owed on this return, and the financial institution to debit the entry to this account. To revoke a payment, I must contact the U.S. Treasury Financial Agent at 1-888-353-4537 no later than 2 business days prior to the payment (settlement) date. I also authorize the financial institutions involved in the processing of the electronic payment of taxes to receive confidential information necessary to answer inquiries and resolve issues related to the payment. I have selected a personal identification number (PIN) as my signature for the organization's electronic return and, if applicable, the organization's consent to electronic funds withdrawal.

| Officer's | PIN: | check | one | box | only | |
|-----------|------|-------|-----|-----|------|--|
| | | | | | | |

| X I authoriz | ze COHEN, | RUTHERFORD + | KNIGH | to enter my PIN | 1 4 2 8 1 | as my signature |
|--------------|-----------|---------------|-------|-----------------|---|-----------------|
| | | ERO firm name | | | Enter five numbers, but do not enter all zeros | |

on the organization's tax year 2012 electronically filed return. If I have indicated within this return that a copy of the return is being filed with a state agency(ies) regulating charities as part of the IRS Fed/State program, I also authorize the aforementioned ERO to enter my PIN on the return's disclosure consent screen.

As an officer of the organization, I will enter my PIN as my signature on the organization's tax year 2012 electronically filed return. If I have indicated within this return that a copy of the return is being filed with a state agency(ies) regulating charities as part of the IRS Fed/State program, I will enter my PIN on the return's disclosure consent screen.

| Officer's signature | Date 🕨 |
|---|--|
| Part III Certification and Authentication | |
| ERO's EFIN/PIN. Enter your six-digit electronic filing identification number (EFIN) followed by your five-digit self-selected PIN. | 5 2 0 5 1 5 2 0 8 1 7 do not enter all zeros |
| I certify that the above numeric entry is my PIN, which is my signature on indicated above. I confirm that I am submitting this return in accordance v Information for Authorized IRS <i>e-file</i> Providers for Business Returns. | |
| ERO's signature 🕨 | |

| ERO Must Retain This Form - See Instructions | |
|--|---------------------|
| Do Not Submit This Form To the IRS Unless Requested To Do So | |
| Paperwork Reduction Act Notice, see back of form. | Form 8879-EO (2012) |

For Paperwork Reduction Act Notice, see back of form.

Return of Organization Exempt From Income Tax

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| | nent of the Tre | | Under section 501(c), 5 | benefit trust or p | rivate foun | ndation) | • | • | Ū | | en to F | |
|---|-----------------------|-----------|--|--------------------------------|--------------|---------------|----------|-----------------|---------------|------------|--------------|--------------|
| | Revenue Serv | | dar year, or tax year begin | nay have to use a copy | | and ending | reportin | g requireme | ents. 06/3 | | spection 1 3 | on |
| | 1110 201 | - | of organization | | /01, 2012, | and ending | D | Employer id | | | | |
| B Check | k if applicable: | | ROLL HOSPITAL CENT | FR INC | | | | 52-145 | | Jii iiaiii | | |
| | Address | | Business As | | | | | 52 145 | 2024 | | | |
| | change | • | er and street (or P.O. box if mail is i | not delivered to street addres | (s) | Room/suite | E | Telephone n | umber | | | |
| | Name change | | MEMORIAL AVENUE | | , | | | 10) 87 | | a | | |
| | Initial return | | own or post office, state, and ZIP co | de | | | (] | 10) 07 | 1 000 | | | |
| | Terminated Amended | | TMINSTER, MD 21157 | | | | | Gross receip | to f | 220 | 005 | ,644 |
| | return Application | | ne and address of principal officer: | JOHN SERNULKA | ^ | | |) Is this a gro | | | Yes | X N |
| | pending | | MEMORIAL AVE WEST | | | | | affiliates? | | - | | |
| | | L | | - | | | | Are all affilia | | | Yes | N |
| | x-exempt st | | X 501(c)(3) 501(c) (CARROLLHOSPITALCENT |) (insert no.) | 4947(a)(1) c | or 527 | | If "No," atta | | | lions) | |
| | | | | | | L Year of for | - |) Group exem | - | | | MD |
| | | | X Corporation Trust | Association Other | | L Year of for | mation: | 1957 M | State of I | egal do | micile: | FID |
| Part | | mmary | | | | | | | | | | |
| | | | e the organization's mission or UNITIES EXPECT AND | | | | | | | | | |
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| کہ v | | | ing members of the governing | | | | | | | | | 15 11 |
| itie | | | lependent voting members of the | | | | | | | | | |
| iti | | | of individuals employed in cale | | ine 2a) | | | | 5 | | Z | ,012 |
| | | | of volunteers (estimate if necess | | | | | | 6 | | 0.01 | 381 |
| | | | d business revenue from Part VI | | | | | | 7a | 3, | 091 | ,071 |
| | b Net u | nrelated | business taxable income from F | Form 990-T, line 34 | | <u></u> | | | 7b | | | |
| | | | | | | | Pr | ior Year | | | ent Ye | |
| ne | | | and grants (Part VIII, line 1h) | | | | 004 | 925,0 | | | | ,011 |
| e I | 9 Progra | am servi | ce revenue (Part VIII, line 2g) | | | _ | | ,019,8 | | | | ,228 |
| 1 <u>ه</u> | | | come (Part VIII, column (A), line | | | | 4 | ,597,8 | | 9, | | ,049 |
| 1 | | | e (Part VIII, column (A), lines 5, | | | | | 372,7 | | 0.017 | | ,795 |
| 1 | | | - add lines 8 through 11 (must | | | | 229 | ,915,4 | | 237, | | ,083 |
| 1 | | | milar amounts paid (Part IX, colu | | | | | 155,0 | | | 155 | ,000 |
| 1 | | | to or for members (Part IX, colur | | | | 100 | | 0 | | 600 | 700 |
| 1 uses 1 | | | r compensation, employee bene | | | | 106 | ,909,1 | | <u></u> , | 629 | , 729 |
| ens E | | | undraising fees (Part IX, column | | | · . · · · · | | | 0 | | | |
| Expe | | | ing expenses (Part IX, column (I | | | 0 | 4.00 | | | | | |
| - 1 | | | es (Part IX, column (A), lines 11; | | | | | ,142,1 | | - | | ,996 |
| 1 | | • | s. Add lines 13-17 (must equal | . , | | · · · · · · - | | ,206,2 | | - | | ,725 |
| 1 | 9 Rever | nue less | expenses. Subtract line 18 from | line 12 | | | | ,709,1 | | | | , 358 |
| Net Assets or Fund Balances C C C | | | | | | Be | 0 0 | of Current | | | of Yea | |
| sset alar | 0 Total | assets (F | Part X, line 16) | | | _ | | ,128,2 | | | | ,504 |
| 2 age | | | s (Part X, line 26) | | | | | ,448,1 | | | | ,898 |
| | | | fund balances. Subtract line 21 | from line 20 | | | 104 | ,680,0 | 55. | 136, | 963 | ,606 |
| Part | l Sig | gnature | Block | | | | | | | | | |
| | | | I declare that I have examined thin. Declaration of preparer (other than | | | | | | f my know | wledge | and be | elief, it is |
| | | complete | Declaration of preparer (other than | | | | | Juge. | | | | |
| Cian | | | | | | | | | | | | |
| Sign | | Signature | e of officer | | | | | Date | | | | |
| Here | | | | | | | | | | | | |
| | | | print name and title | | | | | | | | | |
| Paid | | | parer's name | Preparer's signature | | Date | | Check | if PTIN | | | |
| Paid | | АСЕ | CKLOFF | | | 05/08/ | 2014 | self-employ | | | 0740 | 58 |
| Use O | Eirm's | s name | ▶ COHEN, RUTHERFOR | D + KNIGHT, PC | | | Firn | n's EIN 🕨 | 52-12 | | | |
| | | address | ▶ 6903 ROCKLEDGE DRIVE, SU | JITE 500 BETHESDA, MD | 20817-1800 |) | Pho | ne no. | 301-8 | 28-1 | L008 | |
| May th | ne IRS dis | cuss thi | s return with the preparer showr | above? (see instructions | s) | | | | [| XY | es | No |
| For Pa | aperwork | Reducti | on Act Notice, see the separate | e instructions. | | | | | | | | (2012) |
| JSA 2E1010 | 1 000 | | | | | | | | | | | |

| CARROLL | HOSPITAL | CENTER. | TNC |
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| OLUCIOLL | TICOLTITIT | | TI.O. |

| ē | | | ce Accomplishments | | |
|------|--|-----------------------------|--|---------------|---------------|
| | | | a response to any question in this Pa | ITT III | |
| | ATTACHMENT | e organization's mis ' 1 | SION: | | |
| - | | | | | |
| - | | | | | |
| I | prior Form 990 or | | ignificant program services during th | | |
| | Did the organizat | ion cease conduc | ting, or make significant changes | | |
| | Describe the orga expenses. Section | 501(c)(3) and 501 | thedule O. service accomplishments for each (c)(4) organizations are required to , for each program service reported. | | |
| | (Code: | | .78,758,724. including grants of \$ | | 223,774,228.) |
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| | Other program sei | vices (Describe in S | Schedule O.) | | |
| | | including | | venue\$) | |

| Part IV Checklist of Required Schedules Yes No 1 Is the organization described in section 501(c)(3) or 497(a)(1) (other than a private foundation)? If "Yes," on the section 501(c) (3) or 4947(a)(1) (other than a private foundation)? If "Yes," on the section section in direct or infinite on political complete schedule A. Image: Schedule A. | - | 90 (2012) | | F | Page 3 |
|---|------|---|-------|-----|----------|
| 1 Is the organization described in section 501(c)(3) or 4947(a)(1) (sther than a private foundation? If "Yes," complete Schedule A 1 2 Is the organization required to complete Schedule B, Schedule of Contributors (see instructions)? 2 X 3 Did the organization regage in direct political campaign activities on behal of or in opposition to candidates for public direct Virs," complete Schedule C, Part I 3 X 4 Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(b) did the taxyoff I Wrsc, "complete Schedule C, Part I 4 X 5 Is the organization reactive of the taxyoff I Wrsc, "complete Schedule C, Part I 4 X 6 Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to provide advice on the distribution or invostment of amounts in such funds or accounts for which donors have the right comment, hatoria lareas, or historics structures? I Wrsc, "complete Schedule D, Part I 7 X 8 Did the organization maintain collections of works of an, historical treasures, or other anilar asset? If Yes, "complete Schedule D, Part V 8 X 9 Did the organization report an amount in Part X, ine 21, for escrow or custodial account liability; serve as acustodian for amounts or listed in Part X, ine 21, for escrow or custodial account liability; serve as acustodian for amounts or listed in Part X, ine 21, for e | Part | V Checklist of Required Schedules | | | |
| complete Schedule A 1 1 X 2 1s the organization engage in direct or indirect political campaign activities, or have a section 501(h) election in effect during the tax year // Yea; complete Schedule C, Parl I 3 X 4 Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year // Yea; complete Schedule C, Parl I 3 X 5 Is the organization as election 501(c)(4). Sol1(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or similar amounts as defined in Revnue Procedure 98-197 // Yes; complete Schedule C, Parl II 4 X 6 Dd the organization receive role of a conservation easement. Including easements to preserve open space, the environment, historic and areas, or historic structures? If 'Yes,' complete Schedule D, Parl I 7 X 8 Dd the organization receives or role or solar assess? If 'Yes,' complete Schedule D, Parl I 7 X 9 Dd the organization receives or role or onservation easement. Including easements to preserve open space, the environment, historic and areas, or historic structures? If 'Yes,' complete Schedule D, Parl I 7 X 9 Dd the organization services? If 'Yes,' complete Schedule D, Parl V 10 X 10 Dd the organization services? If 'Yes,' complete Schedule D, Parl V | | | | Yes | No |
| 2 is the organization required to complete Schedule <i>B</i> , Schedule of Contributors (see instructions)? 2 X 3 Dd the organization engage in direct political campaign activities, or have a section 501(1), election in felct during the taxyeoff 11*vsc, complete Schedule <i>C</i> , Part 1. 3 X 4 Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(1), election in felct during the taxyeoff 11*vsc, complete Schedule <i>C</i> , Part 1. 4 X 5 Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or similar amounts as defined in Revenue Procedure 98-19? I1 *Vsc; "organization have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If *Vsc; "complete Schedule D, Part I. 6 X 7 Dd the organization maintain collections of works of art, historical treasures, or other similar assets? If *Vsc; complete Schedule D, Part II 8 X 9 Dd the organization report an amount in Part X, line 21, for escrow or custodial account liability, serve as a custodial nor amounts not listed in Part X: or provide crolit counseling, debt management, crodit repair, or debt negonization report an amount for land, buildings, and equipment in Part X, line 12 that is 5% or more of its total assets reported in Part X, line 167 If *Vsc; "complete Schedule D, Part V 10 X 10 Dd the organization report an amount for linvestiments-other securities in Part | 1 | Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes," | | | |
| 3 Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? If "res," complete Schedule C, Part II. 3 X Section 501(c)(3) organization. Bid the organization engage in lobbying activities, or have a section 501(h) 4 X 6 Did the organization assettion. 501(c)(4). or 501(c)(5). or 501(c)(6) organization in reaction that receives membership dues, assessments, or similar amounts as defined in Revenue Procedure 98-197 If "Yes," complete Schedule C, Part II. 4 X 6 Did the organization reserve or hold a conservation assement, including easements to preserve open space, the environment, historic tand areas, or historic structures? If "Yes," complete Schedule D, Part II. 6 X 7 Did the organization reserve of an assettion I Part X, time 121, for escrew or custodial account lability, serve as a custodian for amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or debt negolization. Santeve to any of the following questions in "Yes," tomplete Schedule D, Part II. 10 X 10 Did the organization reserve to any of the following questions in "Yes," tomplete Schedule D, Part II. 5 X 10 Did the organization for amount for land, buildings, and equipment in Part X, line 127 If "Yes," complete Schedule D, Part VI. 10 X 11 If the organization report an amount for land, buildings, and equipment in Part X, line 127 If "Yes," complete Schedule | | | | | |
| candidates for public office? If "Yes" complete Schedule C, Part I. 3 X 4 Section 501(c)(3) or ganzitations. Did the organization agage in lobbying activities, or have a section 501(n) 4 X 5 Is the organization a section 501(c)(1), 501(c)(3), or 5 | 2 | | 2 | Х | |
| 4 Section 501(c)(3) organizations. Did the organization rengage in lobbying activities, or have a section 501(c)(4) 4 X 5 Is the organization aschool 501(c)(4), 550(c)(6) organization that receives membership dues, assessments, or similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C, Part II. 4 X 6 Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to provide advise on the distribution or investment of amounts in such funds or accounts? If "es," complete Schedule D, Part I. 6 X 7 Did the organization maintain collections of vorks of art, historical treasures, or other similar asset? If "Yes," complete Schedule D, Part II. 7 X 8 Did the organization receive or hold a conservation easement, including easements, tor preserve open space, the environment, historic land areas, or fistoric structures? If "Yes," complete Schedule D, Part II. 7 X 9 Did the organization, abust the regult, or provide credit counselling, debt management, credit repair, or debt neganization, fold assets in temporarity restricted endowments, permanent endowments, or quasi-endowments? If "Yes," complete Schedule D, Part V. 9 X 10 Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D, Part V. 10 X 11 If the organization report an amount for | 3 | | | | |
| election in effect during the tax year? If "Yes," complete Schedule C, Part II. 4 X 5 is the organization aspace to 501(c)(4), of 501(c)(6) or 501(c)(6) organization that receives membership dues, assessments, or similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C, Part III. 5 6 Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part II. 6 X 7 Did the organization maintain collections of works of ant, historical treasures, or other similar assets? If "Yes," complete Schedule D, Part II. 7 X 8 Did the organization report an amount in Part X, line 21, for escrow or custodial account liability, serve as a custodian for amounts on listed in Part X, cor provide credit counseling, debt management, credit repair, or get the organization report an amount for land, buildings, and equipment in Part X, line 102 HT "Yes," complete Schedule D, Part V 10 X 10 Did the organization report an amount for land, buildings, and equipment in Part X, line 102 HT "Yes," complete Schedule D, Part V 10 X 11 the organization report an amount for investments-other securities in Part X, line 102 HT "Yes," complete Schedule D, Part V 10 X 12 Did the organization report an amount for investments-other securities in Part X, line 12 that is 5% or more of its total assets reported in | | • | 3 | | <u> </u> |
| 5 Is the organization a section 501(c)(6), 501(c)(6) organization that receives membership dues, assessments, or similar amounts as defined in Revenue Procedure 98-197 // "vsi" complete Schedule C. Part II. 5 6 Did the organization assection 501(c)(6), 501(c)(6) organization that receives membership dues, assessments, or similar amounts as defined in Revenue Procedure 98-197 // "vsi" complete Schedule D. Part II. 6 7 Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic attructures? If "ves," complete Schedule D. Part II. 7 8 Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic attructures? If "ves," complete Schedule D. Part II. 7 9 Did the organization report an amount in Part X, line 21, for escrow or custodial account liability, serve as a custodian for amounts not listed in Part X, ico provide credit counseling, debt management, credit repair, or debt neganization, and particular on services? If "ves," complete Schedule D, Part V 9 × 10 Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "ves," complete Schedule D, Part V 10 X 11 If the organization report an amount for investments-program related in Part X, line 10? If "ves," complete Schedule D, Part X 11a X 12 If the organization report an amount for investments-program related in Part | 4 | | | | |
| assessments, or similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C, Part II Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part II. Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic instructures? If "Yes," complete Schedule D, Part II. Did the organization report an amount in Part X, line 21, for escrow or custodial account liability; serve as a custodian for amounts not listed in Part X, ion provide credit counseling, debt management, credit repair, or debt negonization, directly or through a related organization, hold assets in temporarity restricted endowments, permanent endowments? If ves," complete Schedule D, Part V. Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D, Part VI. Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D, Part VI. Did the organization report an amount for land, buildings, and equipment in Part X, line 13 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VI. Did the organization report an amount for there sates in Part X, line 13 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part X. Did the organization report an amount for there sates in Part X, line 13 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part X. Did the organization separate or consolidated financial statements for the tax year? II "Yes," and it to erganization neutrode in consolidated, independent audited financial statements for t | | | 4 | X | |
| Part III 5 6 Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If "%s," complete Schedule D, Part II 6 7 Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas, or historic structures? If "%s," complete Schedule D, Part II 7 8 Did the organization report an amount in Part X, line 21, for escrow or custodial account liability, serve as a custodian for amounts not listed in Part X, line 21, for escrow or custodial account liability, serve as a custodian for amounts not listed in Part X, line 21, for escrew or custodial account liability, serve as a custodian for amounts not listed in Part X, line 21, for escrew or custodial account liability, serve as a custodian for amounts not listed in Part X, line 17 "Yos," complete Schedule D, Part V 9 X 10 Did the organization report an amount for land, buildings, and equipment in Part X, line 12 that is 5% or more of its total assets reported in Part X, line 167. If "Yes," complete Schedule D, Part VI 11a X 11 M the organization report an amount for line Stm Part X, line 12 that is 5% or more of its total assets reported in Part X, line 167. If "Yes," complete Schedule D, Part VI 11a X 11 X Did the organization report an amount for line Stm Part X, line 257. If "Yes," complete Schedule D, Part XI 11a X <td< td=""><td>5</td><td></td><td></td><td></td><td></td></td<> | 5 | | | | |
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| e Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X f Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete Schedule D, Part X 111 X 12 a Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete Schedule D, Part X b Was the organization included in consolidated, independent audited financial statements for the tax year? If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional b Was the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E 13 X 14 a Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000 or more? If "Yes," complete Schedule F, Parts I and IV 15 Did the organization report on Part IX, column (A), line 3, more than \$5,000 of gagregate grants or assistance to individuals located outside the United States? If "Yes," complete Schedule F, Parts II and IV 16 Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? If "Yes," complete Schedule F, Parts II and IV 17 X 18 Did the organization report more than \$15,000 of gross income and contributions on Part VIII, lines 6 and 11e? If "Yes," complete Schedule G, Part I (see instructions) 17 X 18 Did the organization report more than \$15,000 of gross income and contributions on Part VIII, lines 6 and 11e? If "Yes," complete Schedule G, Part I (see instructions) <l< td=""><td>d</td><td></td><td></td><td>v</td><td></td></l<> | d | | | v | |
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| the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X 11f X 12 a Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete Schedule D, Part X and XII 12a X b Was the organization included in consolidated, independent audited financial statements for the tax year? If "Yes," and if the organization aswered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional 12a X 13 Is the organization aschool described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E 13 X 14 Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000 or more? If "Yes," complete Schedule F, Parts I and IV 14b X 15 Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or assistance to any organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or assistance to individuals located outside the United States? If "Yes," complete Schedule F, Parts II and IV 15 X 16 Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or assistance to any organization report more than \$15,000 of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I (see instructions) 16 X 17 | | | 11e | ~ | |
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| | 20 - | | | x | |
| | | | | | |

Form **990** (2012)

JSA

| Form 9 | 990 (2012) | | F | Page 4 |
|--------|--|-----|-----|--------|
| Par | Checklist of Required Schedules (continued) | | | |
| | | | Yes | No |
| 21 | Did the organization report more than \$5,000 of grants and other assistance to any government or organization | | | |
| | in the United States on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II. | 21 | Х | |
| 22 | Did the organization report more than \$5,000 of grants and other assistance to individuals in the United States | | | |
| | on Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III | 22 | | Х |
| 23 | Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the | | | |
| | organization's current and former officers, directors, trustees, key employees, and highest compensated | | | |
| | employees? If "Yes," complete Schedule J | 23 | Х | |
| 24 a | Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than | | | |
| | \$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b | | | |
| | through 24d and complete Schedule K. If "No," go to line 25 | 24a | Х | |
| b | Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception? | 24b | | Х |
| С | Did the organization maintain an escrow account other than a refunding escrow at any time during the year | | | |
| | to defease any tax-exempt bonds? | 24c | | Х |
| d | Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year? | 24d | | Х |
| | Section 501(c)(3) and 501(c)(4) organizations. Did the organization engage in an excess benefit transaction | | | |
| | with a disqualified person during the year? If "Yes," complete Schedule L, Part I | 25a | | Х |
| b | Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior | | | |
| | year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? | | | |
| | If "Yes," complete Schedule L, Part I. | 25b | | Х |
| 26 | Was a loan to or by a current or former officer, director, trustee, key employee, highly compensated employee, or | | | |
| -• | disqualified person outstanding as of the end of the organization's tax year? If "Yes," complete Schedule L, Part II | 26 | | Х |
| 27 | Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, | | | |
| | substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled | | | |
| | entity or family member of any of these persons? If "Yes," complete Schedule L, Part III | 27 | | Х |
| 28 | Was the organization a party to a business transaction with one of the following parties (see Schedule L, | | | |
| | Part IV instructions for applicable filing thresholds, conditions, and exceptions): | | | |
| а | A current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV. | 28a | Х | |
| b | A family member of a current or former officer, director, trustee, or key employee? If "Yes," complete | | | |
| | Schedule L. Part IV | 28b | Х | |
| с | An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) | | | |
| • | was an officer, director, trustee, or direct or indirect owner? If "Yes," complete Schedule L, Part IV | 28c | х | |
| 29 | Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M | 29 | | Х |
| 30 | Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified | | | |
| | conservation contributions? If "Yes," complete Schedule M | 30 | | Х |
| 31 | Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, | | | |
| • | Part I | 31 | | Х |
| 32 | Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," | | | |
| | complete Schedule N, Part II. | 32 | | Х |
| 33 | Did the organization own 100% of an entity disregarded as separate from the organization under Regulations | | | |
| | sections 301.7701-2 and 301.7701-3? If "Yes," complete Schedule R, Part I | 33 | X | |
| 34 | Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III, | | | |
| •. | or IV, and Part V, line 1. | 34 | х | |
| 35 a | Did the organization have a controlled entity within the meaning of section 512(b)(13)? | 35a | Х | |
| b | If "Yes" to line 35a, did the organization receive any payment from or engage in any transaction with a | | | |
| | controlled entity within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2 | 35b | Х | |
| 36 | Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable | | | |
| | related organization? If "Yes," complete Schedule R, Part V, line 2 | 36 | | Х |
| 37 | Did the organization conduct more than 5% of its activities through an entity that is not a related organization | | | |
| 01 | and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, | | | |
| | Part VI | 37 | | Х |
| 38 | Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and | | | |
| | 19? Note. All Form 990 filers are required to complete Schedule O | 38 | Х | |

| Par | t V Statements Regarding Other IRS Filings and Tax Compliance Check if Schedule O contains a response to any question in this Part V | | | |
|-----|---|----------|-----|----------|
| | | | Yes | No |
| 1a | Enter the number reported in Box 3 of Form 1096. Enter -0- if not applicable 1a 256 | | | |
| b | Enter the number of Forms W-2G included in line 1a. Enter -0- if not applicable | | | |
| С | Did the organization comply with backup withholding rules for reportable payments to vendors and | | | |
| | reportable gaming (gambling) winnings to prize winners? | 1c | X | |
| 2a | Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax | | | |
| - | Statements, filed for the calendar year ending with or within the year covered by this return . 2a 2,012 | | Х | |
| b | If at least one is reported on line 2a, did the organization file all required federal employment tax returns? | 2b | Λ | |
| 2- | Note. If the sum of lines 1a and 2a is greater than 250, you may be required to <i>e-file</i> (see instructions) | 3a | Х | |
| | Did the organization have unrelated business gross income of \$1,000 or more during the year? If "Yes," has it filed a Form 990-T for this year? <i>If "No," provide an explanation in Schedule O</i> | 3b | X | |
| | At any time during the calendar year, did the organization have an interest in, or a signature or other authority | 50 | | |
| τu | over, a financial account in a foreign country (such as a bank account, securities account, or other financial | | | |
| | account)? | 4a | Х | |
| b | If "Yes," enter the name of the foreign country: CAYMAN ISLANDS | | | |
| | See instructions for filing requirements for Form TD F 90-22.1, Report of Foreign Bank and Financial Accounts. | | | |
| 5a | Was the organization a party to a prohibited tax shelter transaction at any time during the tax year? | 5a | | Х |
| | Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction? | 5b | | Х |
| С | If "Yes" to line 5a or 5b, did the organization file Form 8886-T? | 5c | | |
| | Does the organization have annual gross receipts that are normally greater than \$100,000, and did the | | | |
| | organization solicit any contributions that were not tax deductible as charitable contributions? | 6a | | <u>X</u> |
| b | If "Yes," did the organization include with every solicitation an express statement that such contributions or | | | |
| | gifts were not tax deductible? | 6b | | |
| 7 | Organizations that may receive deductible contributions under section 170(c). | | | |
| а | Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods | - | | Х |
| | and services provided to the payor? | 7a 75 | | Δ |
| | If "Yes," did the organization notify the donor of the value of the goods or services provided? | 7b | | |
| C | Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required to file Form 8282? | 7c | | Х |
| Ь | If "Yes," indicate the number of Forms 8282 filed during the year | 10 | | |
| | Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract? | 7e | | Х |
| | Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract? | 7f | | Х |
| | If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required? | 7g | | |
| - | If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C? | 7h | | |
| 8 | Sponsoring organizations maintaining donor advised funds and section 509(a)(3) supporting | | | |
| | organizations. Did the supporting organization, or a donor advised fund maintained by a sponsoring | | | |
| | organization, have excess business holdings at any time during the year? | 8 | | X |
| 9 | Sponsoring organizations maintaining donor advised funds. | | | |
| | Did the organization make any taxable distributions under section 4966? | 9a | | |
| b | Did the organization make a distribution to a donor, donor advisor, or related person? | 9b | | |
| 10 | Section 501(c)(7) organizations. Enter: | | | |
| | Initiation fees and capital contributions included on Part VIII, line 12 | - | | |
| | Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities 10b | | | |
| 11 | Section 501(c)(12) organizations. Enter: Gross income from members or shareholders | | | |
| | Gross income from members or shareholders 11a Gross income from other sources (Do not net amounts due or paid to other sources) Image: Comparison of the source | | | |
| U | against amounts due or received from them.) | | | |
| 12a | Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041? | 12a | | |
| | If "Yes," enter the amount of tax-exempt interest received or accrued during the year 12b | | | |
| 13 | Section 501(c)(29) qualified nonprofit health insurance issuers. | | | |
| - | Is the organization licensed to issue qualified health plans in more than one state? | 13a | | |
| | Note. See the instructions for additional information the organization must report on Schedule O. | | | |
| b | Enter the amount of reserves the organization is required to maintain by the states in which | | | |
| | the organization is licensed to issue qualified health plans 13b | | | |
| | Enter the amount of reserves on hand 13c | | | |
| | Did the organization receive any payments for indoor tanning services during the tax year? | 14a | | X |
| b | If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation in Schedule O | 14b | | |

| Part | VI Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, response to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See in | | | "No" |
|---------|--|-----------|--------|--------|
| | Check if Schedule O contains a response to any question in this Part VI | | | X |
| Sect | ion A. Governing Body and Management | | | |
| <u></u> | | | Yes | No |
| 15 | Enter the number of voting members of the governing body at the end of the tax year. | Ď | | |
| 1a | If there are material differences in voting rights among members of the governing body, or if the governing | 1 | | |
| | body delegated broad authority to an executive committee or similar committee, explain in Schedule O. | | | |
| b | Enter the number of voting members included in line 1a, above, who are independent 1b 11 | | | |
| 2 | Did any officer, director, trustee, or key employee have a family relationship or a business relationship with | 1 | | |
| - | any other officer, director, trustee, or key employee? | 2 | Х | |
| 3 | Did the organization delegate control over management duties customarily performed by or under the direct | | | |
| • | supervision of officers, directors, or trustees, or key employees to a management company or other person? | 3 | | Х |
| 4 | Did the organization make any significant changes to its governing documents since the prior Form 990 was filed? | 4 | | Х |
| 5 | Did the organization become aware during the year of a significant diversion of the organization's assets? | 5 | | Х |
| 6 | Did the organization have members or stockholders? | 6 | | Х |
| - 7a | Did the organization have members, stockholders, or other persons who had the power to elect or appoint | | | |
| | one or more members of the governing body? | 7a | | Х |
| b | Are any governance decisions of the organization reserved to (or subject to approval by) members, | | | |
| | stockholders, or persons other than the governing body? | 7b | | Х |
| 8 | Did the organization contemporaneously document the meetings held or written actions undertaken during | | | |
| | the year by the following: | | | |
| а | The governing body? | 8a | Х | |
| b | Each committee with authority to act on behalf of the governing body? | 8b | Х | |
| 9 | Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at | | | |
| | the organization's mailing address? If "Yes," provide the names and addresses in Schedule O | 9 | | Х |
| Secti | on B. Policies (This Section B requests information about policies not required by the Internal Revenue | Code | | |
| | | | Yes | No |
| 10a | Did the organization have local chapters, branches, or affiliates? | 10a | | X |
| b | If "Yes," did the organization have written policies and procedures governing the activities of such chapters, | | | |
| | affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes? | 10b | v | |
| 11a | Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form? | 11a | Х | |
| b | Describe in Schedule O the process, if any, used by the organization to review this Form 990. | | Х | |
| 12a | Did the organization have a written conflict of interest policy? If "No," go to line 13 | 12a | Λ | |
| b | Were officers, directors, or trustees, and key employees required to disclose annually interests that could give | 4.01 | Х | |
| | rise to conflicts? | 12b | Λ | |
| С | Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," | 4.2.4 | Х | |
| 40 | describe in Schedule O how this was done | 12c 13 | X | |
| 13 | Did the organization have a written whistleblower policy? | 14 | X | |
| 14 | Did the organization have a written document retention and destruction policy? | 14 | | |
| 15 | Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision? | | | |
| • | The organization's CEO, Executive Director, or top management official | 15a | Х | |
| a b | Other officers or key employees of the organization | 15b | Х | |
| b | If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions). | 100 | | |
| 16a | Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement | | | |
| ivu | with a taxable entity during the year? | 16a | Х | |
| b | If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its | | | |
| | participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the | | | |
| | organization's exempt status with respect to such arrangements? | 16b | Х | |
| Sect | ion C. Disclosure | | | |
| 17 | List the states with which a copy of this Form 990 is required to be filed CA, MD, | | | |
| 18 | Section 6104 requires an organization to make its Forms 1023 (or 1024 if applicable), 990, and 990-T (Section 5 | 501(c) | (3)s o | nly) |
| - | <u>ava</u> ilable for public inspection. Indicate how you <u>made</u> these available. Check all that apply. | (-) | , | ., |
| | Own website Another's website X Upon request Other (explain in Schedule O) | | | |
| 19 | Describe in Schedule O whether (and if so, how), the organization made its governing documents, conflict o | f inte | rest p | olicy, |
| | and financial statements available to the public during the tax year. | | • | |
| 20 | State the name, physical address, and telephone number of the person who possesses the books and records of the organization: DAVID MCCORMICK 200 MEMORIAL AVE WESTMINSTER, MD 21157 410-871-6859 | ne | | |
| | organization: ► DAVID MCCORMICK 200 MEMORIAL AVE WESTMINSTER, MD 21157 410-871-6859 | | | |
| JSA | | Form | 990 | (2012) |

| Part VII | Compensation of Officers, Directors, 1 | Frustees , Ke | y Employees, | Highest | Compensated | Employees, | and |
|----------|--|----------------------|--------------|---------|-------------|------------|-----|
| | Independent Contractors | | | | | | |
| | | | | | | | |

Check if Schedule O contains a response to any question in this Part VII

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.

• List all of the organization's current officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.

• List all of the organization's current key employees, if any. See instructions for definition of "key employee."

• List the organization's five **current** highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations.

• List all of the organization's **former** officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.

• List all of the organization's **former directors or trustees** that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations.

List persons in the following order: individual trustees or directors; institutional trustees; officers; key employees; highest compensated employees; and former such persons.

Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee.

| | | | | (0 | C) | | | | | |
|-------------------------------|-----------------------------|-----------------------------------|-----------------------|---------|----------|---------------------------------|-------|-----------------|--------------------------|-----------------------------|
| (A) | (B) | | | Pos | ition | | | (D) | (E) | (F) |
| Name and Title | Average | (do n | ot ch | neck | more | e than c | one | Reportable | Reportable | Estimated |
| | hours per | | | | | is both | | compensation | compensation from | amount of other |
| | week (list any hours for | office | r and | dad | lirect | or/trust | tee) | from the | related organizations | compensation |
| | related | Indi or c | Inst | Officer | Key | Hig | For | organization | (W-2/1099-MISC) | from the |
| | organizations | Individual trustee or director | Institutional trustee | cer | em | bloye | ormer | (W-2/1099-MISC) | , | organization and related |
| | below dotted | tor to | onal | | employee | e con | | | | organizations |
| | line) | uste | trus | | ee | nper | | | | Ū |
| | | ē | stee | | | Highest compensated employee | | | | |
| | | | | | | be | | | | |
| (1) CHARLES O FISHER JR | 1.00 | | | | | | | | | |
| MEMBER AT LARGE | 1.00 | X | | | | | | 0 | 0 | 0 |
| (2) MIRIAM BECK | 1.00 | | | | | | | | | |
| SECRETARY | 1.00 | X | | Х | | | | 0 | 0 | 0 |
| (3) ETHAN SEIDEL PHD | 1.00 | | | | | | | | | |
| CHAIRMAN | 1.00 | Х | | Х | | | | 0 | 0 | 0 |
| (4) JOHN SERNULKA | 35.00 | | | | | | | | | |
| PRESIDENT/EX-OFFICIO | 5.00 | X | | Х | | | | 429,447. | 0 | 272,417. |
| (5) KIMBERLY JOHNSTON MD | 1.00 | | | | | | | | | |
| DIRECTOR | 1.00 | X | | | | | | 0 | 0 | 0 |
| (6) HAROLD WALSH | 1.00 | | | | | | | | | |
| MEMBER AT LARGE | 1.00 | Х | | | | | | 0 | 0 | 0 |
| (7) HELEN W WHITEHEAD | 1.00 | | | | | | | | | |
| VICE CHAIR | 1.00 | Х | | Х | | | | 0 | 0 | 0 |
| (8) SYED HOSAIN MD | 1.00 | | | | | | | | | |
| EX-OFFICIO/PRES MEDICAL STAFF | 1.00 | Х | | | | | | 0 | 0 | 0 |
| (9) THOMAS WELLIVER | 1.00 | | | | | | | | | |
| DIRECTOR | 1.00 | Х | | | | | | 0 | 0 | 0 |
| (10) JEFFREY A WOTHERS | 1.00 | | | | | | | | | |
| BOARD MEMBER | 1.00 | Х | | | | | | 0 | 0 | 0 |
| (11)W DENNIS THOMAS | 1.00 | | | | | | | | | |
| BOARD MEMBER | 1.00 | Х | | | | | | 0 | 0 | 0 |
| (12) GERALD LEE STURGILL | 1.00 | | | | | | | | | |
| EX-OFFICIO | 3.00 | Х | | | | | | 0 | 0 | 0 |
| (13) LARRY VAN SANT SR | 1.00 | | | | | | | | | |
| BOARD MEMBER | 2.00 | Х | | | | | | 0 | 0 | 0 |
| (14) JOHN STEERS MD | 1.00 | | | | | | | | | |
| BOARD MEMBER | 1.00 | Х | | | | | | 0 | 0 | 0 |
| | | | | | | | | | | - 000 |

| (A) Name and title | (B) Average hours per week (list any hours for related | box, office | unles er and | Pos heck ss pe d a d | erson lirect | e than o is both or/trusto | an ee) | (D) Reportable compensation from the | (E) Reportable compensation from related organizations | Estimated m amount o other compensat | ompensation |
|---|---|-----------------------------------|-----------------------|-------------------------------|-----------------|----------------------------------|--------------|--|--|---|--|
| | organizations below dotted line) | Individual trustee or director | Institutional trustee | Officer | Key employee | Highest compensated employee | Former | organization (W-2/1099-MISC) | (W-2/1099-MISC | | organization and related organizations |
| 5) MARTIN HILL DIRECTOR | 1.00 | | | | | | | C | | 0 | |
| 6) LESLIE SIMMONS CHIEF OPERATING OFFICER | 40.00 | | | x | | | | 379,123. | | 0 | 11 , 70 |
| 7) KEVIN KELBLY SR VP FINANCE CFO | 34.00 | | | x | | | | 380 , 667. | | 0 | 17 , 24 |
| 3) KEVIN SMOTHERS CHIEF MEDICAL OFFICER | 40.00 | | | x | | | | 435,459. | | 0 | 11,05 |
| <pre>9) STEPHANIE REID VICE PRESIDENT 0) JED ROSEN</pre> | 40.00 | | | x | | | | 189,798. | | 0 | 8,26 |
| CHIEF MEDICAL INFO OFFICER) M ELLEN FINNERTY MYERS | 40.00 | | | | x | | | 395,653. | | 0 | 6,45 |
| CHIEF DEVELOPMENT OFFICER 2) JOYCE ROMANS | 20.00 | | | | x | | | 248,329. | | 0 | 7,79 |
| VICE PRESIDENT 3) TRACEY ELLISON | 40.00 | | | | x | | | 234,489. | | 0 | 7 , 97 |
| VICE PRESIDENT 4) DAVID LOUDER | 0 39.00 | | | | x | | | 216,720. | | 0 | 11,87 |
| VICE PRESIDENT 5) ROBERT WHITE | 1.00 | | | | X | | | 348,787. | | 0 | 5,01 |
| VICE PRESIDENT b Sub-total | 0 | | | | X | | ► | 187,912. 429,447. | | 0 | 14,13 272,41 |
| c Total from continuation sheets to Part VII, d Total (add lines 1b and 1c) | | | | | • • • • | · · · | | 5,990,532. 6,419,979. | | 0 0 | 176,82 449,24 |
| Total number of individuals (including but no reportable compensation from the organizat Did the organization list any former of employee on line 1a? <i>If "Yes," complete Sche</i> | ion ► ficer, directo | 29 or, or |) tru | uste | e, | key e | mp | loyee, or highes | t compensated | 3 | Yes N |
| For any individual listed on line 1a, is the organization and related organizations gindividual Did any person listed on line 1a receive of the organization of | greater than | \$15 | 50,0 | 00? | | "Yes | ;," (• • | complete Schedu | le J for such | 4 | X |
| for services rendered to the organization? If Section B. Independent Contractors | | | | | | | | | | 5 | 5 |
| Complete this table for your five highest co compensation from the organization. Report year. | | | | | | | | | | | ах |
| Name and business address Description of services Competition | | | | | | | | | | | C) ensation |
| ATTACHMENT 3 | | | | | | | | | | | |
| | | | | | | | | | | | |

| Par | tt VII Section A. Officers, Directors, Tr | ustees, Ke | y En | ploy | ees | s, and | Hig | hest Compensat | ed Employees (| continu | ued) | Page |
|-------------|---|--|-----------------------------------|-----------------------|---------|---|---------------|--|--|--------------------|--|----------|
| | (A) Name and title | (B) Average hours per week (list any hours for | box, | not che unless | pers | ore than on is both ector/trus | n an stee) | (D) Reportable compensation from the | (E) Reportable compensation from related organizations | é | (F) Estimated amount o other mpensati | of |
| | | related organizations below dotted line) | Individual trustee or director | Institutional trustee | Officer | Highest compensated employee Key employee | Former | (W-2/1099-MISC) | (W-2/1099-MISC) | oi a | from the rganizatio and relate rganizatio | on ed |
| 26) | CRIS COLEMAN VICE PRESIDENT | 40.00 | | | | x | | 198,515. | C | | 14, | 549 |
| 27) | BOB EDMONDSON VICE PRESIDENT | 40.00 | | | | x | | 172,557. | | | 3,8 | |
| 28) | FLAVIO KRUTER | 39.00 | | | | | | | | | | |
| 29) | PHYSICIAN JOHANNA DIMENTO | 1.00 | | | + | X | | 1,074,489. | | | 22,8 | |
| 30) | PHYSICIAN DAVID SALINGER | 0 39.00 | | | + | X | - | 347,371. | C | | 3, | 18 |
| 31) | PHYSICIAN DEE HUBBARD | 1.00 | | | + | X | | 632,796. | C | | 12, | 389 |
| | PHYSICIAN | 0 | | | | X | | 271,538. | C | | 9,3 | 16 |
| 5Z) | AMANDEEP SINGH PHYSICIAN | 40.00 | | | | x | | 276,329. | C | | 9,3 | 36 |
| | | | | | | | | | | | | |
| | | | | | | | | | | | | |
| | | | | | | | | | | | | |
| | | + | | | | | | | | | | |
| c d 2 | Sub-total Total from continuation sheets to Part VII, S Total (add lines 1b and 1c) Total number of individuals (including but not | limited to t | hose | listed | | | ► ► ► | eceived more than | \$100,000 of | | | |
| | reportable compensation from the organizatio | n ▶ | 29 |) | | | | | | | Yes | N |
| | Did the organization list any former office employee on line 1a? If "Yes," complete Sched | | | | | | | | | 3 | | 2 |
| | For any individual listed on line 1a, is the organization and related organizations gr individual | eater than | \$15 | 0,00 | 0? | If "Ye | s," | complete Schedu | le J for such | 4 | X | |
| 5 | Did any person listed on line 1a receive or for services rendered to the organization? <i>If "</i> Y | accrue con | mpen | satio | n fro | om any | / un | related organizati | on or individual | 5 | | Σ |
| | ction B. Independent Contractors | es, complet | | ieuun | | 01 3001 | i per | 30// | <u> </u> | _ J | | |
| | Complete this table for your five highest com compensation from the organization. Report of year. | | | | | | | | | | x | |
| | (A) Name and business ad | dress | | | | | | (B) Description of se | ervices (| (C Compe | c) Insation | |
| | | | | | | | | | | | | |
| | | | | | | | | | | | | |
| | | | | | | | | | 1 | | | |

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| Par | t VII | Statement of Reve | | | | | | |
|--|---------|--|------------------|------------------|-----------------------------|--|---|---|
| | | Check if Schedule O c | ontains a respo | nse to any quest | (A) (A) Total revenue | (B) Related or exempt function revenue | (C) Unrelated business revenue | (D) Revenue excluded from tax under sections 512, 513, or 514 |
| Contributions, Gifts, Grants and Other Similar Amounts | 1a | Federated campaigns | | | | | | |
| ษิธี | b | Membership dues | | | | | | |
| ifts, r A | С | Fundraising events | | | | | | |
| nii G | d | Related organizations | | 3,679,011. | | | | |
| Sii | е | Government grants (contribu | · | | | | | |
| buti | f | All other contributions, gifts, gran | | 40,000 | | | | |
| 1 G | | and similar amounts not included | | 40,000. | | | | |
| Col | g h | Noncash contributions included i Total. Add lines 1a-1f | | | 3,719,011. | | | |
| ne | | | <u></u> | Business Code | | | | |
| Program Service Revenue | 2a | NET PATIENT SERVICE REVEN | NUE | | 212,865,775. | 212,865,775. | | |
| Re | 2a b | CAFETERIA/VEND. | | | 912,756. | 912,756. | | |
| /ice | c | LAB | | 621500 | 3,069,539. | | 3,069,539. | |
| Ser | d | OTHER OPERATING REVENUE | | | 6,926,158. | 6,926,158. | | |
| Ē | e | | | | | | | |
| gra | f | All other program service rev | | | | | | |
| Pro | g | Total. Add lines 2a-2f | | | 223,774,228. | | | |
| | 3 | Investment income (includin | | | | | | |
| | - | other similar amounts) AT | TACHMENT 4 | ▶ | 9,953,704. | | -90,597. | 10,044,301. |
| | 4 | Income from investment of t | | | 0 | | | |
| | 5 | Royalties | | | 0 | | | |
| | - | | (i) Real | (ii) Personal | | | | |
| | 6a | Gross rents | 443,616. | | | | | |
| | b | Less: rental expenses | 327,561. | | | | | |
| | c | Rental income or (loss) | 116,055. | | | | | |
| | d | Net rental income or (loss) | | | 116,055. | | 22,129. | 93,926. |
| | 70 | | (i) Securities | (ii) Other | | | | |
| | 7a | Gross amount from sales of assets other than inventory | | 28,345. | | | | |
| | b | Less: cost or other basis | | | | | | |
| | | and sales expenses | | | | | | |
| | с | Gain or (loss) | | 28,345. | | | | |
| | d | Net gain or (loss) | | <u></u> ▶ | 28,345. | | | 28,345. |
| ē | 8a | Gross income from fundra | aising | | | | | |
| anu | | events (not including \$ | _ | | | | | |
| ě | | of contributions reported on | line 1c). | | | | | |
| Ř | | See Part IV, line 18 | a | | | | | |
| Other Revenue | b | Less: direct expenses | b | | | | | |
| ð | С | Net income or (loss) from fur | ndraising events | . <u></u> ▶ | 0 | | | |
| | 9a | Gross income from gaming a | | | | | | |
| | | See Part IV, line 19 | | | | | | |
| | b | Less: direct expenses | | | | | | |
| | С | Net income or (loss) from ga | aming activities | · <u> ▶</u> | 0 | | | |
| | 10a | Gross sales of inventor returns and allowances | | | | | | |
| | b | Less: cost of goods sold | | | | | | |
| | u D | Net income or (loss) from sa | | | 0 | | | |
| | | Miscellaneous Reven | | Business Code | - | | | |
| | 11a | CARROLL COUNTY MED SERVIC | CES MGMT FEE | 541610 | 90,000. | | 90,000. | |
| | b | OTHER REVENUE | | | 86,740. | 86,740. | | |
| | с | | | | | | | |
| | d | All other revenue | | | | | | |
| | е | Total. Add lines 11a-11d | | | 176,740. | | | |
| | 12 | Total revenue. See instruction | ons | | 237,768,083. | 220,791,429. | 3,091,071. | 10,166,572. |

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Part IX Statement of Functional Expenses

| | not include amounts reported on lines 6b, 7b, 9b, and 10b of Part VIII. | (A) Total expenses | (B) Program service expenses | (C) Management and general expenses | (D) Fundraising expenses |
|---|--|------------------------------|------------------------------------|---|---------------------------------------|
| 1 | Grants and other assistance to governments and organizations in the United States. See Part IV, line 21 . | 155,000. | 155,000. | | |
| 2 | Grants and other assistance to individuals in the United States. See Part IV, line 22 | 0 | | | |
| 3 | Grants and other assistance to governments, | | | | |
| • | organizations, and individuals outside the | 0 | | | |
| | United States. See Part IV, lines 15 and 16 | 0 | | | |
| • | Benefits paid to or for members | | | | |
| 5 | Compensation of current officers, directors, trustees, and key employees | 6,808,028. | | 6,808,028. | |
| 6 | Compensation not included above, to disqualified | | | | |
| | persons (as defined under section 4958(f)(1)) and | | | | |
| _ | persons described in section 4958(c)(3)(B) | | 79,761,161. | 1 000 001 | |
| 7 | Other salaries and wages | 84,563,252. | /9,/01,101. | 4,802,091. | |
| B | Pension plan accruals and contributions (include section | 4,766,643. | 4,168,135. | 598 , 508. | |
| _ | 401(k) and 403(b) employer contributions) | 9,019,369. | 7,886,882. | 1,132,487. | |
| 9 | Other employee benefits | 6,472,437. | 5,659,747. | 812,690. | |
|) | Payroll taxes | 0,4/2,43/. | 5,059,141. | 012,090. | |
| | Fees for services (non-employees): | 0 | | | |
| | Management | 8,786. | | 8,786. | |
| | | 350,236. | | 350,236. | |
| | Accounting | 7,522. | | 7,522. | |
| | Lobbying | 0 | | 1, 522. | |
| | Professional fundraising services. See Part IV, line 17 | 257,891. | | 257,891. | |
| | Investment management fees | 2377031 | | 23770311 | |
| g | Other. (If line 11g amount exceeds 10% of line 25, column | 15,627,107. | 8,995,208. | 6,631,899. | |
| 2 | (A) amount, list line 11g expenses on Schedule O.) | 829,418. | 572,570. | 256,848. | |
| 3 | Advertising and promotion | 860,566. | 798,938. | 61,628. | |
| 4 | Office expenses | 173,396. | 99,888. | 73,508. | |
| 5 | Royalties | 0 | | | |
| 6 | | 3,357,189. | 2,389,536. | 967,653. | |
| 7 | Occupancy | 481,538. | 212,988. | 268,550. | |
| 3 | Travel Payments of travel or entertainment expenses | | , | | |
| - | for any federal, state, or local public officials | 0 | | | |
| 9 | Conferences, conventions, and meetings | 131,967. | 107,366. | 24,601. | |
| 5 | Interest | 4,819,679. | 4,819,679. | | |
| I | Payments to affiliates | 0 | | | |
| 2 | Depreciation, depletion, and amortization | 14,851,773. | 14,226,083. | 625,690. | |
| 3 | Insurance | 4,488,166. | 3,569,608. | 918,558. | |
| 1 | Other expenses. Itemize expenses not covered | | | | |
| | above (List miscellaneous expenses in line 24e. If | | | | |
| | line 24e amount exceeds 10% of line 25, column | | | | |
| | (A) amount, list line 24e expenses on Schedule O.) | | | | |
| ~ | MEDICAL SUPPLIES | 29,961,519. | 29,956,889. | 4,630. | |
| | FOOD | 1,046,131. | 966,895. | 79,236. | |
| - | OTHER | 783,323. | 625 , 921. | 157,402. | |
| d | MINOR EQUIPMENT | 1,138,693. | 831,291. | 307,402. | |
| е | All other expenses | 19,075,096. | 12,954,939. | 6,120,157. | |
| 5 | Total functional expenses. Add lines 1 through 24e | 210,034,725. | 178,758,724. | 31,276,001. | |
| 6 | Joint costs. Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation. Check here ▶ if | | | | |

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| - | n 990 (2 | | | | | Page 11 |
|------------------|----------|---|-------------|-------------------|---------|---------------------------------------|
| Ра | rt X | Balance Sheet Check if Schedule O contains a response to any question ir | h this Part | t X | | |
| | | | | (A) | <u></u> | (B) |
| | | | | Beginning of year | | End of year |
| | 1 | Cash - non-interest-bearing | | 2,300. | 1 | 2,300. |
| | 2 | Savings and temporary cash investments | •••• | 30,205,023. | | 34,529,645. |
| | 3 | Pledges and grants receivable, net | | 0 | 3 | C |
| | 4 | Accounts receivable, net | | 17,620,679. | 4 | 20,469,869. |
| | 5 | Loans and other receivables from current and former officers, di | irectors, | | | |
| | | trustees, key employees, and highest compensated employees | ployees. | | | |
| | | Complete Part II of Schedule L | | 0 | 5 | C |
| | 6 | Loans and other receivables from other disqualified persons (as defined unde | | | | |
| | | 4958(f)(1)), persons described in section 4958(c)(3)(B), and contributing e and sponsoring organizations of section 501(c)(9) voluntary employees' be | | | | |
| 6 | | organizations (see instructions). Complete Part II of Schedule L | | 0 | 6 | C |
| Assets | 7 | Notes and loans receivable, net | | 0 | 7 | C |
| Ass | 8 | Inventories for sale or use | | 3,054,835. | - | 2,928,385. |
| | 9 | Inventories for sale or use Prepaid expenses and deferred charges ATCH | I <u>5</u> | 3,034,669. | 9 | 6,323,699. |
| | 10 a | Land, buildings, and equipment: cost or | | | | |
| | | other basis. Complete Part VI of Schedule D 10a 292, 51 | | | | |
| | b | | 9,731. | 129,411,261. | | 142,334,157. |
| | 11 | Investments - publicly traded securities ATCI | H 6 | 43,942,335. | | 49,965,895. |
| | 12 | Investments - other securities. See Part IV, line 11 | | 34,054,195. | | 32,307,643. |
| | 13 | Investments - program-related. See Part IV, line 11 | - | 39,097,680. | | 40,470,225. |
| | 14 | Intangible assets | | 3,950,000. | | 3,500,000. |
| | 15 | Other assets. See Part IV, line 11 | | 33,755,228. | | 31,439,686. |
| | 16 | Total assets. Add lines 1 through 15 (must equal line 34) | | 338,128,205. | | 364,271,504. |
| | 17 | Accounts payable and accrued expenses | | 22,217,367. | | 33,022,250. |
| | 18 | Grants payable | | 0 917,882. | | 543,645. |
| | 19 | Deferred revenue ATC | | 138,135,615. | | 139,062,704. |
| | 20 | Tax-exempt bond liabilities | •••• | 130,133,013. | | 139,002,704. |
| Liabilities | 21 | Escrow or custodial account liability. Complete Part IV of Schedule E | | U | 21 | L L L L L L L L L L L L L L L L L L L |
| bili | 22 | Loans and other payables to current and former officers, di | | | | |
| Lia | | trustees, key employees, highest compensated employees disqualified persons. Complete Part II of Schedule L | | 0 | 22 | C |
| | 23 | Secured mortgages and notes payable to unrelated third parties | | 0 | 22 | C |
| | 24 | Unsecured notes and loans payable to unrelated third parties | | 0 | | C |
| | 25 | Other liabilities (including federal income tax, payables to relate | | | 24 | |
| | 20 | parties, and other liabilities not included on lines 17-24). Complete | | | | |
| | | of Schedule D | | 72,177,286. | 25 | 54,679,299. |
| | 26 | Total liabilities. Add lines 17 through 25 | | 233,448,150. | | 227,307,898. |
| ŝS | | Organizations that follow SFAS 117 (ASC 958), check here complete lines 27 through 29, and lines 33 and 34. | | | | |
| nc | 27 | Unrestricted net assets | | 93,036,912. | 27 | 125,365,463. |
| 3ala | 28 | Temporarily restricted net assets | •••• | 10,527,844. | | 10,425,379. |
| ы П | 29 | Permanently restricted net assets | | 1,115,299. | | 1,172,764. |
| or Fund Balances | | Organizations that do not follow SFAS 117 (ASC 958), check here b [complete lines 30 through 34. | | | | |
| ts (| 30 | Capital stock or trust principal, or current funds | | | 30 | |
| sse | 31 | Paid-in or capital surplus, or land, building, or equipment fund | | | 31 | |
| Net Assets | 32 | Retained earnings, endowment, accumulated income, or other funds | | | 32 | |
| Net | 33 | Total net assets or fund balances | | 104,680,055. | | 136,963,606. |
| | 34 | Total liabilities and net assets/fund balances | <u></u> | 338,128,205. | 34 | 364,271,504. |
| | | | | | | Form 990 (2012) |

| Form 9 | 90 (2012) | | | | Pa | ge 12 |
|--------|--|--------|------|---------------|---------------|--------------|
| Part | XI Reconciliation of Net Assets | | | | | |
| | Check if Schedule O contains a response to any question in this Part XI | | | | Х | |
| 1 | Total revenue (must equal Part VIII, column (A), line 12) | 1 | | 37 , 7 | | |
| 2 | Total expenses (must equal Part IX, column (A), line 25) | 2 | | 10,0 | | |
| 3 | Revenue less expenses. Subtract line 2 from line 1 | 3 | | 27 , 7 | | |
| 4 | Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A)) | 4 | 1 | 04,6 | - | |
| 5 | Net unrealized gains (losses) on investments | 5 | | 3,0 | 65 , 4 | 121. |
| 6 | Donated services and use of facilities | 6 | | | | 0 |
| 7 | Investment expenses | 7 | | | | 0 |
| 8 | Prior period adjustments | 8 | | | | 0 |
| 9 | Other changes in net assets or fund balances (explain in Schedule O) | 9 | | 1,4 | 84, | 172. |
| 10 | Net assets or fund balances at end of year. Combine lines 3 through 9 (must equal Part X, line | | | | | |
| | <u>33,</u> column (B)) | 10 | 1 | 36 , 9 | 63,0 | 506. |
| Part | | | | | | |
| | Check if Schedule O contains a response to any question in this Part XII | • • | | • • • | | |
| | | | | | Yes | No |
| 1 | Accounting method used to prepare the Form 990: Cash X Accrual Other | | | | | |
| | If the organization changed its method of accounting from a prior year or checked "Other," e | kplair | ו in | | | |
| | Schedule O. | | | | | |
| 2a | Were the organization's financial statements compiled or reviewed by an independent accountant? | | | 2a | | <u>X</u> |
| | If "Yes," check a box below to indicate whether the financial statements for the year were com | piled | lor | | | |
| | reviewed on a separate basis, consolidated basis, or both: | | | | | |
| | Separate basis Consolidated basis Both consolidated and separate basis | | | | | |
| b | Were the organization's financial statements audited by an independent accountant? | | | 2b | Х | |
| | If "Yes," check a box below to indicate whether the financial statements for the year were audi | ed o | n a | | | |
| | separate basis, consolidated basis, or both: | | | | | |
| | Separate basis X Consolidated basis Both consolidated and separate basis | | | | | |
| С | If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for overs | ight | | | | |
| | of the audit, review, or compilation of its financial statements and selection of an independent account | ntant? | ? | 2c | Х | |
| | If the organization changed either its oversight process or selection process during the tax year, e | xplaiı | n in | | | |
| | Schedule O. | | | | | |
| 3a | As a result of a federal award, was the organization required to undergo an audit or audits as set | fort | n in | | | |
| | the Single Audit Act and OMB Circular A-133? | | | 3a | | <u>X</u> |
| b | If "Yes," did the organization undergo the required audit or audits? If the organization did not und | | the | | | |
| | required audit or audits, explain why in Schedule O and describe any steps taken to undergo such au | dits | | 3b | | |

| SCHE | DU | LE | Α |
|-------|-----|----|---------|
| (Form | 990 | or | 990-EZ) |

Public Charity Status and Public Support

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

OMB No. 1545-0047 2 2 Open to Public

| Attach to Form 990 or Form 990-EZ. | See separate instruction | on |
|------------------------------------|--------------------------|----|
| | | |

| Department Internal Reve | of the Treasury enue Service | Attack | n to Form 990 or Form 990- | EZ. 🕨 | See s | eparate | instruct | ions. | | Open to Public Inspection | |
|-----------------------------|---------------------------------|---------------------------|---|-------------|-----------------------|----------------|----------------------|------------|---------------------|-----------------------------------|------|
| Name of th | ne organization | | | | | | | Emplo | yer iden | tification number | _ |
| CARROL | L HOSPITAL | CENTER, INC. | | | | | | | 52 | -1452024 | |
| Part I | Reason for F | Public Charity Status | s (All organizations mu | ist cor | nplete | this pa | art.) Se | e instr | uctions | ;_ | |
| The organ | nization is not a | private foundation be | cause it is: (For lines 1 th | rough | 11, che | eck only | one bo | x.) | | | |
| 1 | A church, conv | ention of churches, or | association of churches | describ | ed in s | ection | 170(b)(| 1)(A)(i) | | | |
| 2 | A school descr | ibed in section 170(b) | (1)(A)(ii). (Attach Schedu | le E.) | | | | | | | |
| 3 X | | | ervice organization descr | | sectio | n 170(b |)(1)(A) | (iii). | | | |
| 4 | - | | erated in conjunction w | | | - | | | n 170(b | b)(1)(A)(iii). Enter t | he |
| | heanitelle nome | | - | | | | | | - | | |
| 5 | An organizatio | n operated for the bei | nefit of a college or univ | ersity | owned | l or ope | erated b | by a go | vernme | ntal unit described | in |
| | | (1)(A)(iv). (Complete F | | - | | | | | | | |
| 6 | | | or governmental unit des | cribed | in sect | ion 170 | (b)(1)(| A)(v). | | | |
| 7 | | - | es a substantial part of it | | | | | | nit or fro | om the general pub | olic |
| | - | ction 170(b)(1)(A)(vi). | | | | 0 | | | | . . | |
| 8 | | | on 170(b)(1)(A)(vi). (Com | nplete F | Part II.) | | | | | | |
| 9 | An organization | n that normally receive | es: (1) more than 331/39 | 6 of its | suppo | ort from | contrib | outions, | memb | ership fees, and gro | oss |
| | receipts from a | activities related to its | exempt functions - sub | ject to | certai | in exce | otions, | and (2) | no mo | pre than 331/3% of | its |
| | support from | gross investment inco | ome and unrelated busi | ness t | axable | incom | e (less | sectio | n 511 | tax) from business | ses |
| | | - | ne 30, 1975. See section | | | | - | | | | |
| 10 | An organization | n organized and opera | ted exclusively to test for | public | safety. | See se | ction 5 | 09(a)(4 |). | | |
| 11 | An organizatio | n organized and ope | rated exclusively for the | bene | fit of, | to perf | orm th | e funct | ions of | , or to carry out t | he |
| | purposes of or | ne or more publicly su | pported organizations de | escribe | ed in s | ection 5 | 509(a)(⁻ | 1) or se | ection 5 | 09(a)(2). See secti | on |
| | 509 <u>(a)(</u> 3). Che | ck the box that describ | es the type of supporting | organ | ization | and co | mplete | lines 1 | 1e thro | ugh 11h. | |
| | a Type I | b Type II | c Type III-Functio | nally in | tegrate | ed | d | Type II | l-Non-fu | unctionally integrated | d |
| е | By checking the | nis box, I certify that | the organization is not | contr | olled | directly | or ind | irectly | by one | or more disqualifi | ed |
| | persons other | than foundation mana | gers and other than one | or mo | re pub | licly su | pported | d organ | izations | described in secti | ion |
| | 509(a)(1) or se | ction 509(a)(2). | | | | | | | | | |
| f | If the organiza | tion received a writte | n determination from th | e IRS | that it | is a Ty | уре I, Т | ⁻ype II, | or Typ | e III supporting | _ |
| | organization, cl | | | | | | | | | L | |
| g | - | | nization accepted any gif | t or co | ntributi | ion from | any of | the | | | |
| | following perso | | | | | | | | | | |
| | • • | | ectly controls, either alor | | • | er with | person | is desc | ribed in | | ٥V |
| | • • | | dy of the supported organ | nization | ? | | | | | 11g(i) | |
| | | ember of a person des | | | | | | | | 11g(ii) | |
| | | | son described in (i) or (ii) a | | | | | | | 11g(iii) | |
| <u>h</u> | | | ut the supported organiz | 1 | | [| | | | (m) . | |
| | ame of supported organization | (ii) EIN | (iii) Type of organization (described on lines 1-9 | organi | Is the zation in | the orga | ou notify | | ls the zation in | (vii) Amount of moneta support | ary |
| | - | | above or IRC section (see instructions)) | your g | listed in overning | | . (i) of | col. (i) o | rganized | | |
| | | | | docu Yes | ment? No | your su Yes | No | Yes | U.S.? No | | |
| | | | | 103 | | 103 | | 103 | | | |
| (A) | | | | | | | | | | | |
| | | | | | | | | | | | |
| (B) | | | | | | | | | | | |
| (C) | | | | | | | | | | | |
| (C) | | | | | | | | | | | |
| (D) | | | | | | | | | | | |
| (E) | | | | | | | | | | | |
| | | | | | | | | | | | |
| Total | | | | | | | | | | | |

For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

Schedule A (Form 990 or 990-EZ) 2012

Schedule A (Form 990 or 990-EZ) 2012

Part II Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi) (Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.)

| Sec | tion A. Public Support | - | | | _ | - | |
|------------------|---|----------|-----------------|----------|----------|----------------------------------|-------------|
| Cale | ndar year (or fiscal year beginning in) 🕨 🕨 | (a) 2008 | (b) 2009 | (c) 2010 | (d) 2011 | (e) 2012 | (f) Total |
| 1 | Gifts, grants, contributions, and membership fees received. (Do not include any "unusual grants.") | | | | | | |
| 2 | Tax revenues levied for the organization's benefit and either paid to or expended on its behalf | | | | | | |
| 3 | The value of services or facilities furnished by a governmental unit to the organization without charge | | | | | | |
| 4 | Total. Add lines 1 through 3 | | | | | | |
| 5 | The portion of total contributions by each person (other than a governmental unit or publicly supported organization) included on line 1 that exceeds 2% of the amount shown on line 11, column (f). | | | | | | |
| 6 | Public support. Subtract line 5 from line 4. | | | | | | |
| Sec | tion B. Total Support | 1 | 1 | 1 | | 1 | 1 |
| Cale | ndar year (or fiscal year beginning in) | (a) 2008 | (b) 2009 | (c) 2010 | (d) 2011 | (e) 2012 | (f) Total |
| 7 | Amounts from line 4 | | | | | | |
| 8 | Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources | | | | | | |
| 9 | Net income from unrelated business activities, whether or not the business is regularly carried on | | | | | | |
| 10 | Other income. Do not include gain or loss from the sale of capital assets (Explain in Part IV.) | | | | | | |
| 11 | Total support. Add lines 7 through 10 | | | | | | |
| 12 | Gross receipts from related activities, etc. (| , | | | | 12 | |
| $\frac{13}{800}$ | First five years. If the Form 990 is f organization, check this box and stop here | <u></u> | | | | | |
| | tion C. Computation of Public Sup | • | - | | | | |
| 14 | Public support percentage for 2012 (li | | - | | | 14 | <u>%</u> |
| 15 | Public support percentage from 2011 331/3% support test - 2012. If the c | | | | | 15 224/0 ⁰ / or mo | |
| 108 | | • | | | | | |
| h | this box and stop here. The organizati 331/3% support test - 2011. If the organizati | | | - | | | |
| b | check this box and stop here. The org | - | | | | | |
| 172 | 10%-facts-and-circumstances test - 2 | | | | | | |
| 174 | 10% or more, and if the organization | | | | | | |
| | Part IV how the organization meets t | | | | | | |
| | organization | | | - | - | | |
| h | 10%-facts-and-circumstances test - 2 | | | | | | and line |
| D | 15 is 10% or more, and if the orga | | - | | | | |
| | Explain in Part IV how the organizati | | | | | | - |
| | supported organization | | | | - | - | |
| 18 | Private foundation. If the organization | | | | | | · · · · F 📖 |
| | instructions | | | | | | |
| | | | | | | | |

Schedule A (Form 990 or 990-EZ) 2012

Schedule A (Form 990 or 990-EZ) 2012

| Part III | Support Schedule for Organizations Described in Section 509(a)(2) |
|----------|---|
| | (Complete only if you checked the box on line 9 of Part I or if the organization failed to qualify under Part II. |
| | If the organization fails to qualify under the tests listed below, please complete Part II.) |

| 16 Public support percentage from 2011 Schedule A, Part III, line 15 16 0 Section D. Computation of Investment Income Percentage 17 17 0 17 Investment income percentage for 2012 (line 10c, column (f) divided by line 13, column (f)) 17 0 | Sec | tion A. Public Support | | | | | | | | |
|---|-------|---|------------------------|-----------------------|-------------------|------------------|--------|---------------|-----------|------|
| received. (Do not incide any "unusual genets") Gass receives performed, or facilities furnished in any activity that is fallowd to the organization's barefit and either and organization's barefit and either paid to organization without charge Ta Anounts included on lines 1, 2, and 3 coedwold from other the disqualified performs b rockwold from other the disqualified performs b coedwold from the form other the disqualified performs b coedwold from the form other form in the set organization's first, second, third, fourth, or fifth tax year as a section 501 (0) (1) Total b Unrelated business toxable income (less section 511 taxes) from businesses secti | Caler | ndar year (or fiscal year beginning in) 🕨 | (a) 2008 | (b) 2009 | (c) 2010 | (d) 2011 | (e |) 2012 | (f) Total | |
| 2 Conserverage from admissions, merchandsan add or saves performed, or facilities turnished in any activity that is related to the organization's trace-samp toppose | 1 | Gifts, grants, contributions, and membership fees | | | | | | | | |
| estion association association association 3 discarrecepts from activities that are not an unrelated taxes earning purpose testion 513. association association 3 discarrecepts from activities that are not an unrelated taxes earning purpose testion 513. association association 4 Tax revenues levied for the organization without charge. association association 5 The value of services or facilities furnished by a governmental on its the organization without charge. association association 6 Total. Add Ines 1 through 5 | | received. (Do not include any "unusual grants.") | | | | | | | | |
| transition is any activity that is related to the argenization's tax-escent purpose. | 2 | Gross receipts from admissions, merchandise | | | | | | | | |
| argenzization's as-wentp tupose | | sold or services performed, or facilities | | | | | | | | |
| 3 Goss receips from achivies that are not an unreliked reduce business under sector 513. Image: the sector 513. 4 Tax revenues levied for the organization's benefit and either paid to or expended on its behalf. Image: the sector 513. 5 The value of services or facilities furnished business received from disqualified persons | | furnished in any activity that is related to the | | | | | | | | |
| 3 Gesc incepts from activities that are not an unrelated trade scatce 513 and the paid to respendence scatce 513 and the paid to respendence on the shall and the start and the paid to respendence on the shall and the start and the paid to respendence on the start and squalled persons and the start and the paid to respendence on the start and squalled persons that each the greater of \$5,000 are the soft and the shall be paid to the spendence on the start and squalled persons that each the greater of \$5,000 are the soft and the shall be paid to the spendence on the start and squalled persons that shall be paid to the spendence on the start and squalled persons that and the spendence on the start and squalled persons that and the spendence on the start and squalled persons that and the spendence on the start and squalled persons that and the spendence on the start and squalled persons that and the spendence on the start and squalled persons that and the spendence on the start diverses. 6 Add lines 7 fiscal year beginning in (b) (a) 2008 (b) 2009 (c) 2011 (a) 2012 (f) Total 9 Amounts from lines 6. (b) 2009 (c) 2011 (a) 2012 (f) Total 9 Addities and income from similar sources. (b) 2009 (c) 2011 (a) 2012 (f) Total 9 Addities and income from similar sources. </td <td></td> <td>organization's tax-exempt purpose</td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> | | organization's tax-exempt purpose | | | | | | | | |
| unrelated trade of balaness under sector 513. | 3 | | | | | | | | | |
| 4 Tax revenues levide for the organization's benefit and either paid to or expended on its behalt | | unrelated trade or business under section 513 | | | | | | | | |
| to or expended on its behalf | 4 | | | | | | | | | |
| to or expended on its behalf | | organization's benefit and either paid | | | | | | | | |
| 5 The value of services or facilities furnished by a governmental unit to the organization without charge | | | | | | | | | | |
| furnished by a governmental unit to the organization without charge | 5 | | | | | | | | | |
| organization without charge | | | | | | | | | | |
| 6 Total. Add lines 1 line up 1, 2, and 3 received from disqualified persons | | , . | | | | | | | | |
| 7a Amounts included on lines 1, 2, and 3 received from disqualified persons | 6 | | | | | | | | | |
| received from disqualified persons b anounts included on lines 2 and 3 including persons that exceed the greater of \$5.000 or 1% of the anount on line 13 tor the year of \$5.000 or 1% of the anount on line 13 tor the year of \$5.000 or 1% of the anount on line 13 tor the year of \$5.000 or 1% of the anount on line 13 tor the year of \$5.000 or 1% of the anount on line 13 tor the year of \$5.000 or 1% of the anount on line 14 or 11% of the anount on line 13 tor the year of \$5.000 or 1% of the anount on line 14 or 11% of the anount of the anount of the securities to and securities to another the securities the securities the securities to another the securities to another the securities the securities the securities the securities the securities to another the securities to another the securities the securities the securities the securities to another the secure the securities to another the securities t | | | | | | | | | | |
| b Amounts included on lines 2 and 3 received from other than disquified persons that exceed the greater of \$5,000 or 1% of the amount on line 13 for the year c Add lines 7 and 7b | . a | | | | | | | | | |
| persons that exceed the greater of \$5,000 or 1% of the amount on line 13 for the year | b | · · | | | | | | | | |
| or 1% of the amount on line 13 for the year | | received from other than disqualified | | | | | | | | |
| c Add lines 7a and 7b. 8 Public support (Subtract line 7c from line 6). alendar year (or fiscal year beginning in) 9 Amounts from line 6. 9 Amounts from line 6. 9 Gross income from linterst, dividends, payments received on securities loans, rents, royaties and income from similar sources. b Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975. c Add lines 10a and 10b. 1 Net income from unrelated business acquired after June 30, 1975. c Add lines 10a and 10b. 1 Net income from unrelated business acquired after June 30, 1975. c Add lines 10a and 10b. 2 Other income, from unrelated business acquired after June 30, 1975. c Add lines 10a and 10b. 2 Other income, Do not include gain or loss from the sale of capital assets (Explain in Part IV.) 3 Total support (Add lines 9, 10c, 11, and 12.) 4 First five years. If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a section 501(c)(3) organization, check this box and stop here. fection D. Computation of Public Support Percentage 5 Public support percentage for 2012 (line 8, column (f) divided by line 13, column (f)) 15 cection D. Computation of Investment Income Percentage 7 7 8 9 9 9 9 10 11 12 13 < | | | | | | | | | | |
| 8 Public support (Subtract line 7c from line 6.) Image: Support (Subtract line 7c from line 6.) Image: Support (Subtract line 7c from line 6.) 9 Amounts from line 6 | | | | | | | | | | |
| ine 6.) ection B. Total Support alendar year (or fiscal year beginning in) ▶ (a) 2008 (b) 2009 (c) 2010 (d) 2011 (e) 2012 (f) Total 9 Amounts from line 6. | | | | | | | | | | |
| ection B. Total Support alendar year (or fiscal year beginning in) ▶ 9 Amounts from line 6, | 0 | | | | | | | | | |
| Idendar year (or fiscal year beginning in) (a) 2008 (b) 2009 (c) 2010 (d) 2011 (e) 2012 (f) Total A mounts from line 6, | ect | | | | | | | | | |
| 9 Amounts from line 6,,, line 6,, line | | •• | (a) 2008 | (b) 2009 | (c) 2010 | (d) 2011 | (e | 2012 | (f) Total | |
| 0a Gross income from interest, dividends, payments received on securities loans, prents, royalties and income from similar sources | | | | | (-) | | | , - | () | |
| payments received on securities loans, rents, royalties and income from similar sources, section 511 taxes) from businesses section 511 taxes) from unrelated businesses acquired after June 30, 1975 | | | | | | | | | | |
| sources investment income percentage from 2011 Schedule A, Part III, line 15. 15 6 Public support tests - 2012. If the organization did not check the box on line 14, and line 15 is more than 331/3%, and line 17 is not more than 331/3%, and line 17 is not more than 331/3%, and line 17 is not more than 331/3%, check this box and stop here. | • • | payments received on securities loans, | | | | | | | | |
| b Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 | | | | | | | | | | |
| section 511 taxes) from businesses acquired after June 30, 1975 | h | | | | | | | | | |
| acquired after June 30, 1975 c Add lines 10a and 10b 1 Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on | 5 | , , , , , , , , , , , , , , , , , , , | | | | | | | | |
| c Add lines 10a and 10b | | | | | | | | | | |
| 1 Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on | _ | | | | | | | | | |
| activities not included in line 10b, whether or not the business is regularly carried on | | | | | | | | | | |
| whether or not the business is regularly carried on | 1 | | | | | | | | | |
| 2 Other income. Do not include gain or loss from the sale of capital assets (Explain in Part IV.) Image: Comparison of Com | | | | | | | | | | |
| loss from the sale of capital assets (Explain in Part IV.) Image: constant of the sale of capital assets (Explain in Part IV.) 3 Total support. (Add lines 9, 10c, 11, and 12.) Image: constant of the sale of capital assets (Explain in Part IV.) 4 First five years. If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a section 501(c)(3) organization, check this box and stop here. ection C. Computation of Public Support Percentage 5 Public support percentage for 2012 (line 8, column (f) divided by line 13, column (f)) 16 ection D. Computation of Investment Income Percentage 7 Investment income percentage for 2012 (line 10c, column (f) divided by line 13, column (f)) 17 8 Investment income percentage from 2011 Schedule A, Part III, line 17 18 9a 331/3% support tests - 2012. If the organization did not check the box on line 14, and line 15 is more than 331/3%, and line 17 is not more than 331/3%, check this box and stop here. The organization qualifies as a publicly supported organization b 331/3% support tests - 2011. If the organization did not check a box on line 14 or line 19a, and line 16 is more than 331/3%, and | | carried on | | | | | | | | |
| (Explain in Part IV.) Image: Constraint of the second state | 2 | Other income. Do not include gain or | | | | | | | | |
| 3 Total support. (Add lines 9, 10c, 11, and 12.) | | loss from the sale of capital assets | | | | | | | | |
| and 12.) First five years. If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a section 501(c)(3) organization, check this box and stop here. ection C. Computation of Public Support Percentage 5 Public support percentage for 2012 (line 8, column (f) divided by line 13, column (f)) 6 Public support percentage from 2011 Schedule A, Part III, line 15. 7 Investment income percentage for 2012 (line 10c, column (f) divided by line 13, column (f)) 8 Investment income percentage from 2011 Schedule A, Part III, line 17 9a 331/3% support tests - 2012. If the organization did not check the box on line 14, and line 15 is more than 331/3%, and line 17 is not more than 331/3%, check this box and stop here. The organization qualifies as a publicly supported organization ▶ b 331/3% support tests - 2011. If the organization did not check a box on line 14 or line 19a, and line 16 is more than 331/3%, and | | | ļ | | | | | | | |
| 4 First five years. If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a section 501(c)(3) organization, check this box and stop here. 5 Public support percentage for 2012 (line 8, column (f) divided by line 13, column (f)). 6 Public support percentage from 2011 Schedule A, Part III, line 15. 7 Investment income percentage for 2012 (line 10c, column (f) divided by line 13, column (f)). 8 Investment income percentage from 2011 Schedule A, Part III, line 17 9a 331/3% support tests - 2012. If the organization did not check the box on line 14, and line 15 is more than 331/3%, and line 17 is not more than 331/3%, check this box and stop here. The organization qualifies as a publicly supported organization ▶ | 3 | •• • | | | | | | | | |
| organization, check this box and stop here. ection C. Computation of Public Support Percentage 5 Public support percentage for 2012 (line 8, column (f) divided by line 13, column (f)). 6 Public support percentage from 2011 Schedule A, Part III, line 15. 7 Investment income percentage for 2012 (line 10c, column (f) divided by line 13, column (f)). 8 Investment income percentage for 2012 (line 10c, column (f) divided by line 13, column (f)). 9a 331/3% support tests - 2012. If the organization did not check the box on line 14, and line 15 is more than 331/3%, and line 17 is not more than 331/3%, check this box and stop here. The organization qualifies as a publicly supported organization ▶ b 331/3% support tests - 2011. If the organization did not check a box on line 14 or line 19a, and line 16 is more than 331/3%, and | | | | | | | | | | |
| Section C. Computation of Public Support Percentage 5 Public support percentage for 2012 (line 8, column (f) divided by line 13, column (f)) 15 16 6 Public support percentage from 2011 Schedule A, Part III, line 15 16 6 7 Investment income percentage for 2012 (line 10c, column (f) divided by line 13, column (f)) 17 18 8 9a 331/3% support tests - 2012. If the organization did not check the box on line 14, and line 15 is more than 331/3%, and line 17 is not more than 331/3%, check this box and stop here. The organization qualifies as a publicly supported organization 10 b 331/3% support tests - 2011. If the organization did not check a box on line 14 or line 19a, and line 16 is more than 331/3%, and | 4 | First five years. If the Form 990 is for | the organizatio | n's first, second, | third, fourth, or | fifth tax year a | s a se | ection 501 | (c)(3) | |
| 5 Public support percentage for 2012 (line 8, column (f) divided by line 13, column (f)) 15 16 6 Public support percentage from 2011 Schedule A, Part III, line 15 16 16 6 Public support percentage from 2011 Schedule A, Part III, line 15 16 17 7 Investment income percentage for 2012 (line 10c, column (f) divided by line 13, column (f)) 17 18 9a 331/3% support tests - 2012. If the organization did not check the box on line 14, and line 15 is more than 331/3%, and line 17 is not more than 331/3%, check this box and stop here. The organization qualifies as a publicly supported organization ▶ ▶ b 331/3% support tests - 2011. If the organization did not check a box on line 14 or line 19a, and line 16 is more than 331/3%, and | | organization, check this box and stop here | <u></u> | | <u></u> | | | | | |
| 6 Public support percentage from 2011 Schedule A, Part III, line 15 | ec | | | | | | | | | |
| ection D. Computation of Investment Income Percentage 7 Investment income percentage for 2012 (line 10c, column (f) divided by line 13, column (f)) 8 Investment income percentage from 2011 Schedule A, Part III, line 17 9a 331/3% support tests - 2012. If the organization did not check the box on line 14, and line 15 is more than 331/3%, and line 17 is not more than 331/3%, check this box and stop here. The organization qualifies as a publicly supported organization ▶ b 331/3% support tests - 2011. If the organization did not check a box on line 14 or line 19a, and line 16 is more than 331/3%, and | 5 | Public support percentage for 2012 (line 8 | , column (f) divide | ed by line 13, colur | mn (f)) | | 15 | | | % |
| 7 Investment income percentage for 2012 (line 10c, column (f) divided by line 13, column (f)) 17 18 8 331/3% support tests - 2012. If the organization did not check the box on line 14, and line 15 is more than 331/3%, and line 17 is not more than 331/3%, check this box and stop here. The organization qualifies as a publicly supported organization b 331/3% support tests - 2011. If the organization did not check a box on line 14 or line 19a, and line 16 is more than 331/3%, and | 6 | Public support percentage from 2011 Sche | edule A, Part III, lir | ne 15 | | | 16 | | | % |
| 8 Investment income percentage from 2011 Schedule A, Part III, line 17 18 4 9a 331/3% support tests - 2012. If the organization did not check the box on line 14, and line 15 is more than 331/3%, and line 17 is not more than 331/3%, check this box and stop here. The organization qualifies as a publicly supported organization ▶ b 331/3% support tests - 2011. If the organization did not check a box on line 14 or line 19a, and line 16 is more than 331/3%, and | ect | tion D. Computation of Investme | nt Income Per | centage | | | | | | |
| 9a 331/3% support tests - 2012. If the organization did not check the box on line 14, and line 15 is more than 331/3%, and line 17 is not more than 331/3%, check this box and stop here. The organization qualifies as a publicly supported organization ► b 331/3% support tests - 2011. If the organization did not check a box on line 14 or line 19a, and line 16 is more than 331/3%, and | 7 | Investment income percentage for 2012 (li | ne 10c, column (| (f) divided by line 1 | 13, column (f)) | | 17 | | | % |
| 9a 331/3% support tests - 2012. If the organization did not check the box on line 14, and line 15 is more than 331/3%, and line 17 is not more than 331/3%, check this box and stop here. The organization qualifies as a publicly supported organization ► b 331/3% support tests - 2011. If the organization did not check a box on line 14 or line 19a, and line 16 is more than 331/3%, and | 8 | Investment income percentage from 2011 | Schedule A, Part | III, line 17 | | | 18 | | | % |
| 17 is not more than 331/3%, check this box and stop here. The organization qualifies as a publicly supported organization b 331/3% support tests - 2011. If the organization did not check a box on line 14 or line 19a, and line 16 is more than 331/3%, and | 9 a | | | | | | e than | 331/3 %, a | and line | |
| b 331/3% support tests - 2011. If the organization did not check a box on line 14 or line 19a, and line 16 is more than 331/3%, and | | | | | | | | | . [| |
| | b | | - | | | | | - | | |
| | | | | | | | | | . r | |
| 10 Private foundation. If the organization did not check a box on line 14, 19a, or 19b, check this box and see instructions 🕨 🗌 | 0 | | | • | • | . , | ••• | Ũ | | |
| SA Schedule A (Form 990 or 990-EZ) 2 | | | | | | | | | | 2012 |

Schedule A (Form 990 or 990-EZ) 2012

Part IV Supplemental Information. Complete this part to provide the explanations required by Part II, line 10; Part II, line 17a or 17b; and Part III, line 12. Also complete this part for any additional information. (See instructions).

Schedule B

(Form 990, 990-EZ, or 990-PF) Department of the Treasury Internal Revenue Service

Schedule of Contributors

Attach to Form 990, Form 990-EZ, or Form 990-PF.

OMB No. 1545-0047

2012

Name of the organization

CARROLL HOSPITAL CENTER, INC.

Employer identification number

52-1452024

| Organization | type | (check | one | ۱· |
|--------------|------|--------|-----|----|
| Organization | type | CHECK | One | ., |

| Filers of: | Section: |
|--------------------|--|
| Form 990 or 990-EZ | X 501(c)(³) (enter number) organization |
| | 4947(a)(1) nonexempt charitable trust not treated as a private foundation |
| | 527 political organization |
| Form 990-PF | 501(c)(3) exempt private foundation |
| | 4947(a)(1) nonexempt charitable trust treated as a private foundation |
| | 501(c)(3) taxable private foundation |

Check if your organization is covered by the **General Rule** or a **Special Rule**. **Note.** Only a section 501(c)(7), (8), or (10) organization can check boxes for both the General Rule and a Special Rule. See instructions.

General Rule

X For an organization filing Form 990, 990-EZ, or 990-PF that received, during the year, \$5,000 or more (in money or property) from any one contributor. Complete Parts I and II.

Special Rules

For a section 501(c)(3) organization filing Form 990 or 990-EZ that met the 33 1/3 % support test of the regulations under sections 509(a)(1) and 170(b)(1)(A)(vi) and received from any one contributor, during the year, a contribution of the greater of (1) \$5,000 or (2) 2% of the amount on (i) Form 990, Part VIII, line 1h, or (ii) Form 990-EZ, line 1. Complete Parts I and II.

For a section 501(c)(7), (8), or (10) organization filing Form 990 or 990-EZ that received from any one contributor, during the year, total contributions of more than \$1,000 for use *exclusively* for religious, charitable, scientific, literary, or educational purposes, or the prevention of cruelty to children or animals. Complete Parts I, II, and III.

For a section 501(c)(7), (8), or (10) organization filing Form 990 or 990-EZ that received from any one contributor, during the year, contributions for use *exclusively* for religious, charitable, etc., purposes, but these contributions did not total to more than \$1,000. If this box is checked, enter here the total contributions that were received during the year for an *exclusively* religious, charitable, etc., purpose. Do not complete any of the parts unless the **General Rule** applies to this organization because it received nonexclusively religious, charitable, etc., contributions of \$5,000 or more during the year

Caution. An organization that is not covered by the General Rule and/or the Special Rules does not file Schedule B (Form 990, 990-EZ, or 990-PF), but it **must** answer "No" on Part IV, line 2 of its Form 990; or check the box on line H of its Form 990-EZ or on Part I, line 2 of its Form 990-PF, to certify that it does not meet the filing requirements of Schedule B (Form 990, 990-EZ, or 990-PF).

For Paperwork Reduction Act Notice, see the Instructions for Form 990, 990-EZ, or 990-PF.

| (a) No. | (b) Name, address, and ZIP + 4 | (c) Total contributions | (d) Type of contribution |
|------------|--|----------------------------|---|
| 1_ | CARROLL HOSPITAL CENTER FOUNDATION 200 MEMORIAL AVE. WESTMINSTER, MD 21157 | \$\$,679,011. | Person X Payroll Noncash (Complete Part II if there is |
| (a) No. | (b) Name, address, and ZIP + 4 | (c) Total contributions | a noncash contribution.) (d) Type of contribution |
| 2 | MHA 6820 DEER PATH RD ELKRIDGE, MD 21075-6234 | \$\$ | Person X Payroll Noncash (Complete Part II if there is a noncash contribution.) |
| (a) No. | (b) Name, address, and ZIP + 4 | (c) Total contributions | (d) Type of contribution |
| | | \$ | Person Payroll Noncash (Complete Part II if there is a noncash contribution.) |
| (a) No. | (b) Name, address, and ZIP + 4 | (c) Total contributions | (d) Type of contribution |
| | | \$\$ | Person Payroll Noncash (Complete Part II if there is a noncash contribution.) |
| (a) No. | (b) Name, address, and ZIP + 4 | (c) Total contributions | (d) Type of contribution |
| | | \$ | Person Payroll Noncash (Complete Part II if there is a noncash contribution.) |
| (a) No. | (b) Name, address, and ZIP + 4 | (c) Total contributions | (d) Type of contribution |
| | | \$\$ | Person Payroll Noncash (Complete Part II if there is a noncash contribution.) |

Schedule B (Form 990, 990-EZ, or 990-PF) (2012)

JSA 2E1253 1.000

| Schedule B (Form 990, 99 | 0-EZ, or 990-PF |) (2012) | | |
|--------------------------|-----------------|----------|---------|------|
| Name of organization | CARROLL | HOSPITAL | CENTER, | INC. |

Page 3 Employer identification number 52-1452024

Part II Noncash Property (see instructions). Use duplicate copies of Part II if additional space is needed.

| (a) No. from Part I | (b) Description of noncash property given | (c) FMV (or estimate) (see instructions) | (d) Date received |
|---------------------------|--|--|----------------------|
| | | \$ | |
| (a) No. from Part I | (b) Description of noncash property given | (c) FMV (or estimate) (see instructions) | (d) Date received |
| | | \$ | |
| (a) No. from Part I | (b) Description of noncash property given | (c) FMV (or estimate) (see instructions) | (d) Date received |
| | | \$\$ | |
| (a) No. from Part I | (b) Description of noncash property given | (c) FMV (or estimate) (see instructions) | (d) Date received |
| | | \$ | |
| (a) No. from Part I | (b) Description of noncash property given | (c) FMV (or estimate) (see instructions) | (d) Date received |
| | | \$ | |
| (a) No. from Part I | (b) Description of noncash property given | (c) FMV (or estimate) (see instructions) | (d) Date received |
| | | \$ | |

Schedule B (Form 990, 990-EZ, or 990-PF) (2012)

| | (Form 990, 990-EZ, or 990-PF) (2012) | | | Page |
|---------------------------|--|--|--|---|
| lame of or | ganization CARROLL HOSPITAL CENT | ER, INC. | | Employer identification number 52-1452024 |
| Part III | <i>Exclusively</i> religious, charitable, etc. that total more than \$1,000 for the y | , individual contribu ear. Complete colur | utions to section { mns (a) through (e | 501(c)(7), (8), or (10) organizations |
| 1 | For organizations completing Part III, e contributions of \$1,000 or less for the | enter the total of <i>exc</i> e year. (Enter this inf | <i>lusively</i> religious, of formation once. Se | charitable, etc., ee instructions.) ►\$ |
| | Use duplicate copies of Part III if additi | onal space is neede | d. | |
| (a) No. from Part I | (b) Purpose of gift | (c) Use | of gift | (d) Description of how gift is held |
| | | | | |
| | | (e) Transi | fer of gift | |
| | Transferee's name, address, a | | | onship of transferor to transferee |
| | | | | |
| | | | | |
| (a) No. from Part I | (b) Purpose of gift | (c) Use | of gift | (d) Description of how gift is held |
| | | | | |
| | | (e) Transi | fer of gift | |
| | Transferee's name, address, a | | | onship of transferor to transferee |
| | | | | |
| (a) No. | | I | | I |
| from Part I | (b) Purpose of gift | (c) Use | of gift | (d) Description of how gift is held |
| | | | | |
| | | (e) Transi | fer of gift | |
| | Transferee's name, address, a | nd ZIP + 4 | Relatio | onship of transferor to transferee |
| | | | | |
| (a) No. from | (b) Purpose of gift | (c) Use | | (d) Departminer of how sift is hold |
| Part I | | (C) USe | | (d) Description of how gift is held |
| | | | | |
| | | (e) Transf | fer of gift | |
| | Transferee's name, address, a | nd ZIP + 4 | Relatio | onship of transferor to transferee |
| | | | | |
| | | | | |
| SA | | | | Schedule B (Form 990, 990-EZ, or 990-PF) (201 |

| SCHEDULE C | Political Campaign a | nd Lobbying | Activities | OMB No. 1545-0047 | | | | |
|--|--|--|---|---|--|--|--|--|
| (Form 990 or 990-EZ) | For Organizations Exempt From Incom | 27 2012 | | | | | | |
| | | omplete if the organization is described below. Attach to Form 990 or Form 990-EZ. | | | | | | |
| Department of the Treasury Internal Revenue Service | ► See separat | te instructions. | | Open to Public Inspection | | | | |
| - | ared "Yes," to Form 990, Part IV, line 3, or Form yanizations: Complete Parts I-A and B. Do not compl | | (Political Campaign Activi | ties), then | | | | |
| | than section 501(c)(3)) organizations: Complete F | | o not complete Part I-B | | | | | |
| | tions: Complete Part I-A only. | | o not complete i art i D. | | | | | |
| 0 | ered "Yes," to Form 990, Part IV, line 4, or Form | 990-EZ, Part VI, line 47 | (Lobbying Activities), the | n | | | | |
| - | panizations that have filed Form 5768 (election un | | | | | | | |
| | ganizations that have NOT filed Form 5768 (election | | | | | | | |
| If the organization answe | ered "Yes," to Form 990, Part IV, line 5 (Proxy Ta | ax) or Form 990-EZ, Pa | rt V, line 35c (Proxy Tax), t | hen | | | | |
| • Section 501(c)(4), (5 |), or (6) organizations: Complete Part III. | | | | | | | |
| Name of organization | | | | fication number | | | | |
| CARROLL HOSPITAL | | | | 52024 | | | | |
| Part I-A Complete | e if the organization is exempt under s | section 501(c) or is | s a section 527 organ | nization. | | | | |
| | ion of the organization's direct and indirect p | 1 0 | | | | | | |
| | res | | | | | | | |
| 3 Volunteer hours | | | ••••• | | | | | |
| Part I-B Complete | e if the organization is exempt under s | ection 501(c)(3). | | | | | | |
| | of any excise tax incurred by the organizatio | | 5 ▶ \$ | | | | | |
| | of any excise tax incurred by organization m | | | | | | | |
| | incurred a section 4955 tax, did it file Form | | | | | | | |
| | nade? | | | | | | | |
| b If "Yes," describe in | | | | | | | | |
| Part I-C Complete | e if the organization is exempt under s | section 501(c), ex | cept section 501(c)(3 |). | | | | |
| 1 Enter the amount | directly expended by the filing organization | for section 527 ex | | | | | | |
| activities | | | ▶ \$ | | | | | |
| | of the filing organization's funds contributed | | | | | | | |
| | on activities | | | | | | | |
| • | ction expenditures. Add lines 1 and 2. En | | • | | | | | |
| | nization file Form 1120-POL for this year? | | | | | | | |
| | addresses and employer identification numb | | | | | | | |
| | payments. For each organization listed, en | . , | | | | | | |
| | itical contributions received that were prom | | | | | | | |
| | egated fund or a political action committee | | | | | | | |
| (a) Name | (b) Address | (c) EIN | (d) Amount paid from filing organization's funds. If none, enter -0 | (e) Amount of political contributions received and promptly and directly delivered to a separate political organization. If none, enter -0 | | | | |
| (1) | | | | | | | | |
| (2) | | | | | | | | |
| (3) | | | | | | | | |
| (4) | | | | | | | | |
| (5) | | | | | | | | |
| (6) | | | | | | | | |
| For Paperwork Reduction A | t Notice, see the Instructions for Form 990 or 990-EZ. | | Schedu | le C (Form 990 or 990-EZ) 2012 | | | | |

| 00. | | • | | · •.9• – |
|-----|--|---|----------------------------------|------------------------------------|
| Pa | art II-A Complete if the organizati section 501(h)). | on is exempt under section 501(c)(3) and | filed Form 5768 (elec | tion under |
| Α | Check ► if the filing organization | belongs to an affiliated group (and list in Pa | art IV each affiliated gr | oup member's |
| | name, address, EIN, exp | enses, and share of excess lobbying expend | ditures). | |
| В | Check ► if the filing organization | h checked box A and "limited control" provisi | ons apply. | |
| | | oying Expenditures eans amounts paid or incurred.) | (a) Filing organization's totals | (b) Affiliated group totals |
| 1 | | ce public opinion (grass roots lobbying) | organization o totalo | gioup totalo |
| | | ce a legislative body (direct lobbying) | | |
| | | 1a and 1b) | | |
| | | | | |
| | | Idd lines 1c and 1d) | | |
| | | the amount from the following table in both | | |
| | columns. | the amount nom the following table in both | | |
| | If the amount on line 1e, column (a) or (b) is | The lobbying nontaxable amount is: | | |
| | Not over \$500,000 | 20% of the amount on line 1e. | | |
| | Over \$500,000 but not over \$1,000,000 | \$100,000 plus 15% of the excess over \$500,000. | | |
| | Over \$1,000,000 but not over \$1,500,000 | \$175,000 plus 10% of the excess over \$1,000,000. | | |
| | Over \$1,500,000 but not over \$17,000,000 | \$225,000 plus 5% of the excess over \$1,500,000. | | |
| | Over \$17,000,000 | \$1,000,000. | | |
| | g Grassroots nontaxable amount (enter | 25% of line 1f) | | |
| l | n Subtract line 1g from line 1a. If zero o | r less, enter -0- | | |
| i | Subtract line 1f from line 1c. If zero or | less, enter -0- | | |
| | If there is an amount other than zer | o on either line 1h or line 1i, did the organiz | ation file Form 4720 | |
| | reporting section 4911 tax for this yea | r? | | Yes No |

4-Year Averaging Period Under Section 501(h) (Some organizations that made a section 501(h) election do not have to complete all of the five columns below. See the instructions for lines 2a through 2f on page 4.)

| | Lobbying Expenditures During 4-Year Averaging Period | | | | | | | | | | |
|---|--|-----------------|-----------------|-----------------|------------------|--|--|--|--|--|--|
| Calendar year (or fiscal year beginning in) | (a) 2009 | (b) 2010 | (c) 2011 | (d) 2012 | (e) Total | | | | | | |
| 2 a Lobbying nontaxable amount | | | | | | | | | | | |
| b Lobbying ceiling amount (150% of line 2a, column (e)) | | | | | | | | | | | |
| c Total lobbying expenditures | | | | | | | | | | | |
| d Grassroots nontaxable amount | | | | | | | | | | | |
| e Grassroots ceiling amount (150% of line 2d, column (e)) | | | | | | | | | | | |
| f Grassroots lobbying expenditures | | | | | | | | | | | |

Schedule C (Form 990 or 990-EZ) 2012

| Schedule C | (Form | aan or | 990-F7 | 2012 |
|------------|--------|--------|--------|------|
| | (FUIII | 990 01 | 330-EZ | 2012 |

Part II-B Complete if the organization is exempt under section 501(c)(3) and has NOT filed Form 5768 (election under section 501(h)).

| | and "Man" menone to lines to through the below provide in Dart M. a detailed | (ä | a) | | (b) | |
|-----|---|--------|---------|-------------|-----------|--------------|
| | each "Yes," response to lines 1a through 1i below, provide in Part IV a detailed cription of the lobbying activity. | Yes | No | ļ | Mount | |
| 1 | During the year, did the filing organization attempt to influence foreign, national, state or local | | | | | |
| | legislation, including any attempt to influence public opinion on a legislative matter or | | | | | |
| | referendum, through the use of: | | | | | |
| а | Volunteers? | | X | | | |
| b | Paid staff or management (include compensation in expenses reported on lines 1c through 1i)? | | Х | | | |
| С | Media advertisements? | | Х | | | |
| d | Mailings to members, legislators, or the public? | - | Х | | | |
| е | Publications, or published or broadcast statements? | | Х | | | |
| f | Grants to other organizations for lobbying purposes? | | Х | | | |
| g | Direct contact with legislators, their staffs, government officials, or a legislative body? | X | | | | , 522 |
| h | Rallies, demonstrations, seminars, conventions, speeches, lectures, or any similar means? | | Х | | | |
| i | Other activities? | | | | | |
| j | Total. Add lines 1c through 1i | | - | | | ,522 |
| 2 a | Did the activities in line 1 cause the organization to be not described in section 501(c)(3)? | | | | | |
| b | If "Yes," enter the amount of any tax incurred under section 4912 | | - | | | |
| С | If "Yes," enter the amount of any tax incurred by organization managers under section 4912 | | | | | |
| d | If the filing organization incurred a section 4912 tax, did it file Form 4720 for this year? | | | | | |
| Pa | rt III-A Complete if the organization is exempt under section 501(c)(4), section 501 501(c)(6). | (c)(5) | , or s | ection | | |
| | | | | | Yes | No |
| 1 | Were substantially all (90% or more) dues received nondeductible by members? | | | | 1 | |
| 2 | Did the organization make only in-house lobbying expenditures of \$2,000 or less? | | | | 2 | <u> </u> |
| 3 | Did the organization agree to carry over lobbying and political expenditures from the prior year? | | | | 3 | |
| | rt III-B Complete if the organization is exempt under section 501(c)(4), section 501 501(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answered "No," answered "Yes." | OR (| b) Pa | rt III-A, I | ine 3, is | |
| 1 | Dues, assessments and similar amounts from members | | | 1 | | |
| 2 | Section 162(e) nondeductible lobbying and political expenditures (do not include amou | ints | of | | | |
| | political expenses for which the section 527(f) tax was paid). | | | | | |
| а | Current year | | • • • | 2a | | |
| b | Carryover from last year | | | 2b | | |
| С | Total | | • • • | 2c | | |
| 3 | Aggregate amount reported in section 6033(e)(1)(A) notices of nondeductible section 162(e) due | | ••• | 3 | | |
| 4 | If notices were sent and the amount on line 2c exceeds the amount on line 3, what portion | | | | | |
| | excess does the organization agree to carryover to the reasonable estimate of nondeductible lo | obbyir | ng | | | |
| _ | and political expenditure next year? | | ••• | 4 | | |
| 5 | Taxable amount of lobbying and political expenditures (see instructions) | | | 5 | | |
| Pa | rt IV Supplemental Information | | | | | |
| Con | plete this part to provide the descriptions required for Part I-A, line 1; Part I-B, line 4; Part I-C, line | 5; Pa | rt II-A | (affiliated | group | |

list); Part II-A, line 2; and Part II-B, line 1. Also, complete this part for any additional information.

Part IV Supplemental Information (continued)

| | | Supplem | ental Financial Statement | OMB No. 1545-0047 | |
|-------|---|--|---|-----------------------|------------------------------|
| (Foi | rm 990) | | | | 2012 |
| | | | organization answered "Yes," to Form , 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, | | |
| | rtment of the Treasury | | Form 990. \blacktriangleright See separate instructions. | | Open to Public Inspection |
| | al Revenue Service of the organization | | Form 990. See separate instructions. | Employer identifica | |
| | • | L CENTER, INC. | | 52-14520 | |
| Par | | | ised Funds or Other Similar Funds o | | |
| r ai | | ion answered "Yes" to Form § | | Accounts. Com | |
| | organizat | | (a) Donor advised funds | (b) Funds and | other accounts |
| | - | | | | |
| 1 | | nd of year | | | |
| 2 | | utions to (during year) | | | |
| 3 | | from (during year) | | | |
| 4 | | at end of year | | | |
| 5 | - | | advisors in writing that the assets held ir | | |
| _ | - | | e organization's exclusive legal control? | | Ves No |
| 6 | - | - | nd donor advisors in writing that grant fur | | |
| | | | it of the donor or donor advisor, or for an | | |
| | conferring imperm | hissible private benefit? | | <u></u> | |
| Par | | | the organization answered "Yes" to F | orm 990, Part IV, | , line 7. |
| 1 | | | e organization (check all that apply). | | |
| | | of land for public use (e.g., recr | | of an historically im | |
| | | f natural habitat | Preservation | of a certified histor | ic structure |
| | | of open space | | | |
| 2 | | | eld a qualified conservation contribution in | n the form of a con | servation |
| | easement on the I | last day of the tax year. | | | |
| | | | | | End of the Tax Year |
| а | | | | | |
| b | - | - | s | | |
| С | | | historic structure included in (a) | 2c | |
| d | | |) acquired after 8/17/06, and not on a | | |
| | | | | | |
| 3 | Number of conser | vation easements modified, trar | nsferred, released, extinguished, or termin | nated by the organiz | ation during the |
| | • | | | | |
| 4 | | | ervation easement is located | | |
| 5 | • | | ling the periodic monitoring, inspection, h | • | |
| | | | asements it holds? | | Yes No |
| 6 | Staff and voluntee | er hours devoted to monitoring, in | nspecting, and enforcing conservation ear | sements during the | year |
| | ▶ | | | | |
| 7 | Amount of expens | es incurred in monitoring, inspec | cting, and enforcing conservation easeme | ents during the year | |
| | ▶\$ | | | | |
| 8 | | | e 2(d) above satisfy the requirements of s | | |
| | (i) and section 170 |)(h)(4)(B)(ii)? | | | Yes No |
| 9 | | • | conservation easements in its revenue an | • | |
| | | | of the footnote to the organization's finance | cial statements that | describes the |
| | | counting for conservation easeme | | . | |
| Par | | | s of Art, Historical Treasures, or Othe | er Similar Assets | |
| | • | • | l "Yes" to Form 990, Part IV, line 8. | | |
| 1a | If the organization | n elected, as permitted under S | FAS 116 (ASC 958), not to report in its ar assets held for public exhibition, edu | revenue statemen | t and balance sheet |
| | works of art, hist | orical treasures, or other similarity of the f | ootnote to its financial statements that de | ucation, or researc | ch in furtherance of |
| b | • | | SFAS 116 (ASC 958), to report in its | | |
| D | works of art. hist | corical treasures, or other simil | ar assets held for public exhibition, edu | ucation. or researc | ch in furtherance of |
| | | vide the following amounts relat | | , 5 | |
| | | • | 1 | ▶\$ | |
| | | | | | |
| 2 | | | rt, historical treasures, or other similar | | |
| - | - | | SFAS 116 (ASC 958) relating to these item | | |
| а | | | | | |
| b | | | | | |
| For F | | Act Notice, see the Instructions fo | | | edule D (Form 990) 2012 |

For Paperwork Reduction Act Notice, see the Instructions for Form 990. JSA 2E1268 1.000

SCHEDULE D

I

OMB No. 1545-0047

| | dule D (Form 990) 2012 | | | | | | | | | | ge 2 |
|------|---|-------------------------|-----------------------|--------------|--------------------------|--------------|----------------------------|-----------|---------------|------------|-------------|
| Par | rt III Organizations Maintain | ing Collections o | f Art, His | storical | Treasures, | or Ot | her Simi | lar Ass | ets (co | ntinue | d) |
| 3 | Using the organization's acquisiti collection items (check all that app | | other reco | rds, chec | k any of the | e follow | ing that a | re a sigr | nificant | use of | its |
| а | Public exhibition | | d | Loan | or exchange | program | ns | | | | |
| b | Scholarly research | | е | Other | - | | | | | | |
| с | Preservation for future gene | erations | | | | | | | | | |
| 4 | Provide a description of the orga | nization's collections | s and expla | ain how t | they further | the org | ganization' | s exemp | t purpo | se in P | Part |
| | XIII. | | | | | | | | | | |
| 5 | During the year, did the organizati | on solicit or receive o | donations o | of art, hist | orical treasu | ires, or o | other simil | ar | | | |
| | assets to be sold to raise funds rat | | | | | | | | | | No |
| Par | rt IV Escrow and Custodial line 9, or reported an an | | | | ganization | answer | ed "Yes" | to Forn | n 990, | Part I | V, |
| 1a | Is the organization an agent, truste | ee. custodian or othe | r intermedi | iarv for co | ontributions | or other | assets no | t | | | |
| | included on Form 990, Part X? | | | - | | | | | Yes | | No |
| b | If "Yes," explain the arrangement i | | | | | | | L | | | |
| | | | | | | | A | mount | | | |
| с | Beginning balance | | | | 1c | | | | | | |
| d | 5, | | | | | | | | | | |
| е | Distributions during the year | | | | | | | | | | |
| f | 0 | | | | | | | r | | | |
| 2a | 5 | nount on Form 990, | Part X, line | 21? | | • • • • | | | Yes | | No |
| | If "Yes," explain the arrangement i | | | | | | | | | | |
| Par | rt V Endowment Funds. Con | (a) Current year | (b) Price | | (c) Two yea | |), Part IV, (d) Three y | | | r years ba | |
| 1a | Beginning of year balance | 10,859,176. | | | | | | 9,809. | (e) Fou | r years ba | ack |
| | Contributions | 405,024. | | 5,458. | | ,978. | | 1,338. | | | |
| | Net investment earnings, gains, | 100,021 | , , , | | 050 | ,,,,,, | 20 | 1,000. | | | |
| • | and losses | 1,147,052. | 4 | 8,548. | 1,503 | .183. | 63 | 9,362. | | | |
| d | Grants or scholarships | 11,000. | | 1,000. | | ,500. | | , | | | |
| | Other expenditures for facilities | , | | _, | - | , | | | | | |
| | and programs | | | | | | | | | | |
| f | Administrative expenses | | | | | | | | | | |
| g | End of year balance | 12,400,252. | 10,85 | 9,176. | 10,086 | ,170. | 7,90 | 0,509. | | | |
| 2 | Provide the estimated percentage | of the current year e | nd balance | e (line 1g, | , column (a)) | held as | | | | | |
| а | Board designated or quasi-endow | • | | | | | | | | | |
| b | Permanent endowment 9. | | - | | | | | | | | |
| С | Temporarily restricted endowmen | t▶ 5.0000 % | | | | | | | | | |
| | The percentages in lines 2a, 2b, a | nd 2c should equal 1 | 00%. | | | | | | | | |
| 3a | Are there endowment funds not in | the possession of the | he organiza | ation that | are held an | d admin | istered for | the | | | |
| | organization by: | | | | | | | | | | No |
| | (i) unrelated organizations | | | | | | | | 3a(i) | | Х |
| | (ii) related organizations | | | | | | | | 3a(ii) | | |
| | If "Yes" to 3a(ii), are the related or | • | • | | | • • • • | • • • • • | • • • • | 3b | X | |
| 4 | Describe in Part XIII the intended | | | | | | | | | | |
| Par | rt VI Land, Buildings, and Eq | | | | | | | | | | |
| | Description of property | (inves | other basis tment) | (c | or other basis other) | | umulated eciation | (0 | d) Book va | | 10 |
| | Land | | | | 983,973. | 40.0 | CC 01C | | | 83,97 | |
| b | Buildings | | | | 174,264. | | 66,816. | | 83,2 | 07,44 | iα. |
| C | Leasehold improvements | | | - | 494,934. | | 94,934. | | 07 4 | 06 20 | 1 |
| d | Equipment | | | | 819,886. | | 23,495. | | | 96,39 | |
| | | | m 000 D- 1 | | 040,831. | | 94,486. | | 29,6 142,3 | 46,34 | |
| iota | al. Add lines 1a through 1e. (Colum | i (u) must equal Form | n 990, Part | л, coiumi | п (в), iine 10 | <i>(C).)</i> | 🖻 | | 142,3 | J4,13 | |

Schedule D (Form 990) 2012

| Part VII Investments - Other Securities. See Fe | orm 990, Part X, line 12 | |
|--|---|---|
| (a) Description of security or category (including name of security) | (b) Book value | (c) Method of valuation: Cost or end-of-year market value |
|) Financial derivatives | | |
|) Closely-held equity interests | | |
| () Other | | |
| (A) LONG-TERM INVESTMENTS OTHER | 17,559,199. | COST |
| (B) LONG TERM INVESTMENTS | 100,000. | FMV |
| (C) CD | | COST |
| (D) SHORT TERM INVESTMENTS | 14,615,075. | FMV |
| (E) MONEY MARKET ACCT | 33,369. | FMV |
| (F) | | |
| (G) | | |
| (H) | | |
| (I) | | |
| tal. (Column (b) must equal Form 990, Part X, col. (B) line 12.) | 32,307,643. | |
| Part VIII Investments - Program Related. See F | orm 990, Part X, line 13 | 3. |
| (a) Description of investment type | (b) Book value | (c) Method of valuation: |
| | | Cost or end-of-year market value |
| (1) INVESTMENT IN SUBSIDIARIES | 38,784,922. | COST |
| (2) INVESTMENT IN PREMIER | 256,280. | COST |
| (3) INVESTMENT IN MT AIRY HLTH SER | 261,681. | COST |
| (4) INVESTMENT IN COLONIAL | 64,097. | COST |
| (5) INVESTMENT IN CMOA | 1,103,245. | COST |
| (6) | | |
| (7) | | |
| (8) | | |
| | | |
| (9) | | |
| (9) 10) | | |
| | 40,470,225. | |
| 10) | | |
| 10) tal. (Column (b) must equal Form 990, Part X, col. (B) line 13.) Part IX Other Assets. See Form 990, Part X, li | | (b) Book value |
| 10) tal. (Column (b) must equal Form 990, Part X, col. (B) line 13.) Part IX Other Assets. See Form 990, Part X, li | ne 15. | |
| 10) tal. (Column (b) must equal Form 990, Part X, col. (B) line 13.) Part IX Other Assets. See Form 990, Part X, li (a) | ne 15. | 11,507,633 |
| 10) tal. (Column (b) must equal Form 990, Part X, col. (B) line 13.) Part IX Other Assets. See Form 990, Part X, li (a) (1) DUE FROM AFFILIATES | ne 15. | 11,507,633 1,961,739 |
| 10) tal. (Column (b) must equal Form 990, Part X, col. (B) line 13.) ► Part IX Other Assets. See Form 990, Part X, li (1) DUE FROM AFFILIATES (2) UMAMORTIZED BOND ISSUANCE COST | ne 15. | 11,507,633 1,961,739 2,197,249 |
| 10) tal. (Column (b) must equal Form 990, Part X, col. (B) line 13.) ► Part IX Other Assets. See Form 990, Part X, li (1) DUE FROM AFFILIATES (2) UMAMORTIZED BOND ISSUANCE COST (3) OTHER RECEIVABLES | ne 15. | 11,507,633 1,961,739 2,197,249 |
| 10) tal. (Column (b) must equal Form 990, Part X, col. (B) line 13.) ► Part IX Other Assets. See Form 990, Part X, li (a) (1) DUE FROM AFFILIATES (2) UMAMORTIZED BOND ISSUANCE COST (3) OTHER RECEIVABLES (4) FUNDS HELD BY TRUSTEE | ne 15. | 11,507,633 1,961,739 2,197,249 |
| 10) tal. (Column (b) must equal Form 990, Part X, col. (B) line 13.) ► Part IX Other Assets. See Form 990, Part X, li (a) (1) DUE FROM AFFILIATES (2) UMAMORTIZED BOND ISSUANCE COST (3) OTHER RECEIVABLES (4) FUNDS HELD BY TRUSTEE (5) (6) | ne 15. | 11,507,633 1,961,739 2,197,249 |
| 10) tal. (Column (b) must equal Form 990, Part X, col. (B) line 13.) Part IX Other Assets. See Form 990, Part X, li (a) (1) DUE FROM AFFILIATES (2) UMAMORTIZED BOND ISSUANCE COST (3) OTHER RECEIVABLES (4) FUNDS HELD BY TRUSTEE (5) (6) (7) | ne 15. | 11,507,63 1,961,73 2,197,24 |
| 10) tal. (Column (b) must equal Form 990, Part X, col. (B) line 13.) Part IX Other Assets. See Form 990, Part X, line (a) (1) DUE FROM AFFILIATES (2) UMAMORTIZED BOND ISSUANCE COST (3) OTHER RECEIVABLES (4) FUNDS HELD BY TRUSTEE (5) (6) (7) (8) | ne 15. | 11,507,633 1,961,739 2,197,249 |
| 10) tal. (Column (b) must equal Form 990, Part X, col. (B) line 13.) Part IX Other Assets. See Form 990, Part X, li (a) (1) DUE FROM AFFILIATES (2) UMAMORTIZED BOND ISSUANCE COST (3) OTHER RECEIVABLES (4) FUNDS HELD BY TRUSTEE (5) (6) (7) | ne 15. | 11,507,633 1,961,739 2,197,249 |
| 10) tal. (Column (b) must equal Form 990, Part X, col. (B) line 13.) Part IX Other Assets. See Form 990, Part X, li (a) (1) DUE FROM AFFILIATES (2) UMAMORTIZED BOND ISSUANCE COST (3) OTHER RECEIVABLES (4) FUNDS HELD BY TRUSTEE (5) (6) (7) (8) (9) 10) | ne 15. Description | 11,507,633 1,961,739 2,197,249 15,773,069 |
| 10) tal. (Column (b) must equal Form 990, Part X, col. (B) line 13.) Part IX Other Assets. See Form 990, Part X, li (a) (1) DUE FROM AFFILIATES (2) UMAMORTIZED BOND ISSUANCE COST (3) OTHER RECEIVABLES (4) FUNDS HELD BY TRUSTEE (5) (6) (7) (8) (9) 10) Data (Column (b) must equal Form 990, Part X, col. (B) In | ine 15.) | 11,507,633 1,961,739 2,197,249 15,773,065 |
| 10) tal. (Column (b) must equal Form 990, Part X, col. (B) line 13.) Part IX Other Assets. See Form 990, Part X, li (a) (1) DUE FROM AFFILIATES (2) UMAMORTIZED BOND ISSUANCE COST (3) OTHER RECEIVABLES (4) FUNDS HELD BY TRUSTEE (5) (6) (7) (8) (9) 10) total. (Column (b) must equal Form 990, Part X, col. (B) II Part X Other Liabilities. See Form 990, Part X | ine 15.) | 11,507,633 1,961,739 2,197,249 15,773,069 |
| 10) tal. (Column (b) must equal Form 990, Part X, col. (B) line 13.) Part IX Other Assets. See Form 990, Part X, li (a) (1) DUE FROM AFFILIATES (2) UMAMORTIZED BOND ISSUANCE COST (3) OTHER RECEIVABLES (4) FUNDS HELD BY TRUSTEE (5) (6) (7) (8) (9) 10) total. (Column (b) must equal Form 990, Part X, col. (B) In Part X Other Liabilities. See Form 990, Part X (a) Description of liability | ine 15.) | 11,507,63 1,961,73 2,197,24 15,773,06 |
| 10) tal. (Column (b) must equal Form 990, Part X, col. (B) line 13.) Part IX Other Assets. See Form 990, Part X, li (a) (1) DUE FROM AFFILIATES (2) UMAMORTIZED BOND ISSUANCE COST (3) OTHER RECEIVABLES (4) FUNDS HELD BY TRUSTEE (5) (6) (7) (8) (9) 10) Detal. (Column (b) must equal Form 990, Part X, col. (B) In Part X Other Liabilities. See Form 990, Part X (a) Description of liability (1) Federal income taxes | ine 15.) | 11,507,63 1,961,73 2,197,24 15,773,06 31,439,68 |
| 10) tal. (Column (b) must equal Form 990, Part X, col. (B) line 13.) Part IX Other Assets. See Form 990, Part X, li (a) (1) DUE FROM AFFILIATES (2) UMAMORTIZED BOND ISSUANCE COST (3) OTHER RECEIVABLES (4) FUNDS HELD BY TRUSTEE (5) (6) (7) (8) (9) 10) total. (Column (b) must equal Form 990, Part X, col. (B) In Part X Other Liabilities. See Form 990, Part X (a) Description of liability | ine 15.). | 11,507,63 1,961,73 2,197,24 15,773,06 31,439,68 |
| 10) tal. (Column (b) must equal Form 990, Part X, col. (B) line 13.) Part IX Other Assets. See Form 990, Part X, line (a) (1) DUE FROM AFFILIATES (2) UMAMORTIZED BOND ISSUANCE COST (3) OTHER RECEIVABLES (4) FUNDS HELD BY TRUSTEE (5) (6) (7) (8) (9) 10) total. (Column (b) must equal Form 990, Part X, col. (B) line (a) total. (Column (b) must equal Form 990, Part X, col. (B) line (a) total. (Column (b) must equal Form 990, Part X, col. (B) line (a) total. (Column (b) must equal Form 990, Part X, col. (B) line (a) (a) Description of liability (1) Federal income taxes (2) ADVANCES FROM THIRD PARTY (3) ACCRUED PENSION | ine 15. ine 15.). ine 15.). ine 25. (b) Book value 6, 716, 187 9, 591, 901 | 11,507,63 1,961,73 2,197,24 15,773,06 ▶ 31,439,68 |
| 10) tal. (Column (b) must equal Form 990, Part X, col. (B) line 13.) Part IX Other Assets. See Form 990, Part X, li (a) (1) DUE FROM AFFILIATES (2) UMAMORTIZED BOND ISSUANCE COST (3) OTHER RECEIVABLES (4) FUNDS HELD BY TRUSTEE (5) (6) (7) (8) (9) 10) Datal. (Column (b) must equal Form 990, Part X, col. (B) In Part X Other Liabilities. See Form 990, Part X (a) Description of liability (1) Federal income taxes (2) ADVANCES FROM THIRD PARTY (3) ACCRUED PENSION (4) MERRILL LYNCH SWAP RATE | ine 15. (b) Book value 6, 716, 187 9, 591, 901 8, 470, 983 | 11,507,63 1,961,73 2,197,24 15,773,06 |
| 10) tal. (Column (b) must equal Form 990, Part X, col. (B) line 13.) Part IX Other Assets. See Form 990, Part X, li (a) (1) DUE FROM AFFILIATES (2) UMAMORTIZED BOND ISSUANCE COST (3) OTHER RECEIVABLES (4) FUNDS HELD BY TRUSTEE (5) (6) (7) (8) (9) 10) total. (Column (b) must equal Form 990, Part X, col. (B) h Part X Other Liabilities. See Form 990, Part X, col. (B) h Part X Other Liabilities. See Form 990, Part X, col. (B) h Part X Other Liabilities. See Form 990, Part X (a) Description of liability (1) Federal income taxes (2) ADVANCES FROM THIRD PARTY (3) ACCRUED PENSION (4) MERRILL LYNCH SWAP RATE (5) CAPITAL LEASE | ine 15. Description ine 15.). (, line 25. (b) Book value 6,716,187 9,591,901 8,470,983 585,299 | 11,507,63 1,961,73 2,197,24 15,773,06 |
| 10) tal. (Column (b) must equal Form 990, Part X, col. (B) line 13.) Part IX Other Assets. See Form 990, Part X, li (a) (1) DUE FROM AFFILIATES (2) UMAMORTIZED BOND ISSUANCE COST (3) OTHER RECEIVABLES (4) FUNDS HELD BY TRUSTEE (5) (6) (7) (8) (9) 10) total. (Column (b) must equal Form 990, Part X, col. (B) li Part X Other Liabilities. See Form 990, Part X (a) Description of liability (1) Federal income taxes (2) ADVANCES FROM THIRD PARTY (3) ACCRUED PENSION (4) MERRILL LYNCH SWAP RATE (5) CAPITAL LEASE (6) MOB | ine 15. Description ine 15.). (b) Book value 6, 716, 187 9, 591, 901 8, 470, 983 585, 299 16, 529, 943 | 11,507,63 1,961,73 2,197,24 15,773,06 |
| 10) tal. (Column (b) must equal Form 990, Part X, col. (B) line 13.) Part IX Other Assets. See Form 990, Part X, li (a) (1) DUE FROM AFFILIATES (2) UMAMORTIZED BOND ISSUANCE COST (3) OTHER RECEIVABLES (4) FUNDS HELD BY TRUSTEE (5) (6) (7) (8) (9) 10) Datal. (Column (b) must equal Form 990, Part X, col. (B) In Part X Other Liabilities. See Form 990, Part X, col. (B) In Part X Other Liabilities. See Form 990, Part X (a) Description of liability (1) Federal income taxes (2) ADVANCES FROM THIRD PARTY (3) ACCRUED PENSION (4) MERRILL LYNCH SWAP RATE (5) CAPITAL LEASE (6) MOB (7) DEF COMPENSATION | ine 15. Description ine 15.). (b) Book value 6, 716, 187 9, 591, 901 8, 470, 983 585, 299 16, 529, 943 100, 000 | 11,507,63 1,961,73 2,197,24 15,773,06 |
| 10) tal. (Column (b) must equal Form 990, Part X, col. (B) line 13.) Part IX Other Assets. See Form 990, Part X, li (a) (1) DUE FROM AFFILIATES (2) UMAMORTIZED BOND ISSUANCE COST (3) OTHER RECEIVABLES (4) FUNDS HELD BY TRUSTEE (5) (6) (7) (8) (9) 10) Datal. (Column (b) must equal Form 990, Part X, col. (B) In Part X Other Liabilities. See Form 990, Part X (a) Description of liability (1) Federal income taxes (2) ADVANCES FROM THIRD PARTY (3) ACCRUED PENSION (4) MERRILL LYNCH SWAP RATE (5) CAPITAL LEASE (6) MOB (7) DEF COMPENSATION (8) CENMAR | ine 15. Description ine 15.). (b) Book value 6,716,187 9,591,901 8,470,983 585,299 16,529,943 100,000 9,448,986 | 11,507,63 1,961,73 2,197,24 15,773,06 |
| 10) tal. (Column (b) must equal Form 990, Part X, col. (B) line 13.) Part IX Other Assets. See Form 990, Part X, li (a) (1) DUE FROM AFFILIATES (2) UMAMORTIZED BOND ISSUANCE COST (3) OTHER RECEIVABLES (4) FUNDS HELD BY TRUSTEE (5) (6) (7) (8) (9) 10) total. (Column (b) must equal Form 990, Part X, col. (B) li Part X Other Liabilities. See Form 990, Part X (a) Description of liability (1) Federal income taxes (2) ADVANCES FROM THIRD PARTY (3) ACCRUED PENSION (4) MERRILL LYNCH SWAP RATE (5) CAPITAL LEASE (6) MOB (7) DEF COMPENSATION (8) CENMAR (9) OTHER LIAB | ine 15. Description ine 15.). (b) Book value 6, 716, 187 9, 591, 901 8, 470, 983 585, 299 16, 529, 943 100, 000 | 11,507,63 1,961,73 2,197,24 15,773,06 |
| 10) tal. (Column (b) must equal Form 990, Part X, col. (B) line 13.) Part IX Other Assets. See Form 990, Part X, li (a) (1) DUE FROM AFFILIATES (2) UMAMORTIZED BOND ISSUANCE COST (3) OTHER RECEIVABLES (4) FUNDS HELD BY TRUSTEE (5) (6) (7) (8) (9) 10) Datal. (Column (b) must equal Form 990, Part X, col. (B) In Part X Other Liabilities. See Form 990, Part X (a) Description of liability (1) Federal income taxes (2) ADVANCES FROM THIRD PARTY (3) ACCRUED PENSION (4) MERRILL LYNCH SWAP RATE (5) CAPITAL LEASE (6) MOB (7) DEF COMPENSATION (8) CENMAR | ine 15. Description ine 15.). (b) Book value 6,716,187 9,591,901 8,470,983 585,299 16,529,943 100,000 9,448,986 | 11,507,63 1,961,73 2,197,24 15,773,06 |

2. FIN 48 (ASC 740) Footnote. In Part XIII, provide the text of the footnote to the organization's financial statements that reports the organization's liability for uncertain tax positions under FIN 48 (ASC 740). Check here if the text of the footnote has been provided in Part XIII.

| Schedu | le D (Form 990) 2012 | <i>52</i> 1 | Page 4 |
|--------|--|-------------|----------------|
| Part | XI Reconciliation of Revenue per Audited Financial Statements With Revenue per Retur | n | |
| 1 | Total revenue, gains, and other support per audited financial statements | 1 | |
| 2 | Amounts included on line 1 but not on Form 990, Part VIII, line 12: | | |
| а | Net unrealized gains on investments 2a | | |
| b | Donated services and use of facilities 2b | | |
| С | Recoveries of prior year grants 2c | | |
| d | Other (Describe in Part XIII.) 2d | | |
| е | Add lines 2a through 2d | 2e | |
| 3 | Subtract line 2e from line 1 | 3 | |
| 4 | Amounts included on Form 990, Part VIII, line 12, but not on line 1: | | |
| а | Investment expenses not included on Form 990, Part VIII, line 7b 4a | | |
| b | Other (Describe in Part XIII.) 4b | | |
| С | Add lines 4a and 4b | 4c | |
| 5 | Total revenue. Add lines 3 and 4c. (This must equal Form 990, Part I, line 12.) | 5 | |
| Part | XII Reconciliation of Expenses per Audited Financial Statements With Expenses per Retu | irn | |
| 1 | Total expenses and losses per audited financial statements | 1 | |
| 2 | Amounts included on line 1 but not on Form 990, Part IX, line 25: | | |
| а | Donated services and use of facilities 2a | | |
| b | Prior year adjustments 2b | | |
| С | Other losses 2c | | |
| d | Other (Describe in Part XIII.) 2d | | |
| е | Add lines 2a through 2d | 2e | |
| 3 | Subtract line 2e from line 1 | 3 | |
| 4 | Amounts included on Form 990, Part IX, line 25, but not on line 1: | | |
| а | Investment expenses not included on Form 990, Part VIII, line 7b 4a | | |
| b | Other (Describe in Part XIII.) 4b | | |
| С | Add lines 4a and 4b | 4c | |
| 5 | Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, line 18.) | 5 | |
| Part | | | |
| | lete this part to provide the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and 4; Part I | | |
| inform | , line 4; Part X, line 2; Part XI, lines 2d and 4b; and Part XII, lines 2d and 4b. Also complete this part to pro ation | vide a | iny additional |
| | | | |
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Schedule D (Form 990) 2012

Schedule D (Form 990) 2012

| | IEDULE F | Stater | nent of A | ctivities | Outside the Unit | ted States | OMB No. 1545-0047 |
|-------------------|--|-------------------------|---|---|--|---|------------------------------|
| (For | m 990) | | Complete if | - | n answered "Yes" to Form 9 | 90, | 2012 |
| | ment of the Treasury I Revenue Service | | ► Attach | | 14b, 15, or 16.See separate instructions. | | Open to Public Inspection |
| Name | of the organization | | | | | | tification number |
| - | ROLL HOSPITA | | | | | 52-1452 | |
| Part | Form 990, | Part IV, line 14 | 4b. | | Jnited States. Complete | - | swered "Yes" to |
| | assistance, the grage grants or assistance | antees' eligibili e? | ty for the gran | ts or assistanc | substantiate the amount of e, and the selection criteri | a used to award the | Yes No |
| | For grantmakers assistance outside | | | ganization's p | rocedures for monitoring | the use of its gran | ts and other |
| 3 | Activities per Reg | on. (The follow | ving Part I, line | 3 table can be | e duplicated if additional sp | bace is needed.) | |
| | (a) Region | | (b) Number of offices in the region | (c) Number of employees, agents, and independent contractors in region | (d) Activities conducted in region (by type) (e.g., fundraising, program services, investments, grants to recipients located in the region) | (e) If activity listed in (d) a program service, describe specific type c service(s) in region | expenditures for |
| (1) | CENTRAL AMERICA/0 | ADIDEAN | | | INVESTMENTS | | 15,144,250. |
| | CENTRAL APERICA (| ARIDDEAN | | | INVESTMENTS | | 13,144,230. |
| (2) | | | | | | | |
| (3) | | | | | | | |
| (4) | | | | | | | |
| (5) | | | | | | | |
| (6) | | | | | | | |
| (7) | | | | | | | |
| (8) | | | | | | | |
| (9) | | | | | | | |
| <u>(10)</u> | | | | | | | |
| <u>(</u> 11) | | | | | | | |
| <u>(12)</u> | | | | | | | |
| <u>(13)</u> | | | | | | | |
| <u>(</u> 14) | | | | | | | |
| <u>(15)</u> | | | | | | | |
| <u>(16)</u> | | | | | | | |
| (17) | | | | | | | |
| <u>(17)</u> 3a | Sub-total | | | | | | 15,144,250. |
| b | Total from sheets to Part I | continuation | | | | | |
| с | Totals (add line: | | | | | | 15,144,250. |

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule F (Form 990) 2012

52-1452024

| | (Form 990) 2012 | | | | _ | | | | Page 2 |
|--------------|--|------------------------------------|------------|----------------|---------------|----------------------|------------------------|---------------------------|-------------------------------------|
| Part II | Grants and Other Assi Part IV, line 15, for any | | | | | | | ed "Yes" to F | orm 990, |
| 1 | (a) Name of | (b) IRS code | (c) Region | (d) Purpose of | (e) Amount of | (f) Manner of | (g) Amount of | (h) Description | (i) Method of valuation |
| • | organization | section and EIN (if applicable) | (c) Region | grant | cash grant | cash disbursement | non-cash assistance | of non-cash assistance | (book, FMV, appraisal, other) |
| (1) | | | | | | | | | |
| (2) | | | | | | | | | |
| (3) | | | | | | | | | |
| (4) | | | | | | | | | |
| (5) | | | | | | | | | |
| (6) | | | | | | | | | |
| (7) | | | | | | | | | |
| (8) | | | | | | | | | |
| (9) | | | | | | | | | |
| (10) (11) | | | | | | | | | |
| (12) | | | | | | | | | |
| (13) | | | | | | | | | |
| (14) | | | | | | | | | |
| (15) | | | | | | | | | <u> </u> |
| (16) | | | | | | | | | |
| | er total number of recipient of the IRS, or for which the grant | | | | | | | | |

3 Enter total number of other organizations or entities

Schedule F (Form 990) 2012

| Part III Grants and Other Assistant Part III can be duplicated if ac | Page Grants and Other Assistance to Individuals Outside the United States. Complete if the organization answered "Yes" to Form 990, Part IV, line 16. Part III can be duplicated if additional space is needed. | | | | | | | | | |
|---|---|--------------------------|-----------------------------|---------------------------------------|---|--|---|--|--|--|
| (a) Type of grant or assistance | (b) Region | (c) Number of recipients | (d) Amount of cash grant | (e) Manner of cash disbursement | (f) Amount of non-cash assistance | (g) Description of non-cash assistance | (h) Method of valuation (book, FMV, appraisal, other) | | | |
| (1) | | | | | | | | | | |
| (2) | | | | | | | | | | |
| (3) | | | | | | | | | | |
| (4) | | | | | | | | | | |
| (5) | | | | | | | | | | |
| (6) | | | | | | | | | | |
| (7) | | | | | | | | | | |
| (8) | | | | | | | | | | |
| (9) | | | | | | | | | | |
| (10) | | | | | | | | | | |
| (11) | | | | | | | | | | |
| (12) | | | | | | | | | | |
| (13) | | | | | | | | | | |
| (14) | | | | | | | | | | |
| (15) | | | | | | | | | | |
| (16) | | | | | | | | | | |
| (17) | | | | | | | | | | |
| (18) | | | | | | | | | | |

Schedule F (Form 990) 2012

JSA

| Schedu | ıle F (Form 990) 2012 | | Page 4 |
|--------|--|-------|--------|
| Part | V Foreign Forms | | |
| 1 | Was the organization a U.S. transferor of property to a foreign corporation during the tax year? If "Yes," the organization may be required to file Form 926, Return by a U.S. Transferor of Property to a Foreign Corporation (see Instructions for Form 926) | X Yes | No |
| 2 | Did the organization have an interest in a foreign trust during the tax year? If "Yes," the organization may be required to file Form 3520, Annual Return to Report Transactions with Foreign Trusts and Receipt of Certain Foreign Gifts, and/or Form 3520-A, Annual Information Return of Foreign Trust With a U.S. Owner (see Instructions for Forms 3520 and 3520-A) | Yes | X No |
| 3 | Did the organization have an ownership interest in a foreign corporation during the tax year? If "Yes," the organization may be required to file Form 5471, Information Return of U.S. Persons With Respect To Certain Foreign Corporations. (see Instructions for Form 5471) | X Yes | No |
| 4 | Was the organization a direct or indirect shareholder of a passive foreign investment company or a qualified electing fund during the tax year? <i>If</i> "Yes," <i>the organization may be required to file Form 8621, Information Return by a Shareholder of a Passive Foreign Investment Company or Qualified Electing Fund. (see Instructions for Form 8621)</i> | X Yes | No |
| 5 | Did the organization have an ownership interest in a foreign partnership during the tax year? If "Yes," the organization may be required to file Form 8865, Return of U.S. Persons With Respect To Certain Foreign Partnerships. (see Instructions for Form 8865) | X Yes | No |
| 6 | Did the organization have any operations in or related to any boycotting countries during the tax year? If "Yes," the organization may be required to file Form 5713, International Boycott Report (see Instructions for Form 5713) | Yes | X No |

Schedule F (Form 990) 2012

 Part V
 Supplemental Information

 Complete this part to provide the information required by Part I, line 2 (monitoring of funds); Part I, line 3, column (f) (accounting method; amounts of investments vs. expenditures per region); Part II, line 1 (accounting method); Part III (accounting method); and Part III, column (c) (estimated number of recipients), as applicable. Also complete this part to provide any additional information (see instructions).

| (101 | | ► Comp | ete if the or | ganization answered "Yes | " to Form 990, Part IV, qu | estion 20. | | JIZ | Z |
|---------|--|-----------------|---------------|--|----------------------------|-------------------------|----------|-----------------|---------|
| | Internal Revenue Service | | | | | | | to Ρι ction | |
| Name | e of the organization | | | | | Employer identification | | | |
| CAR | ROLL HOSPITAL | | | | | 52-145202 | 4 | | |
| Par | t Financial As | sistance and | Certain C | other Community Ben | efits at Cost | | | | |
| | | | | | | | | | s No |
| 1a | Did the organization | have a financ | ial assistan | ce policy during the taxy | /ear? If "No," skip to que | estion 6a | 1 | | _ |
| b | If "Yes," was it a wri | tten policy? | | | | | 1 | b X | |
| 2 | 5 | | | ilities, indicate which of spital facilities during the | 5 | scribes application | of | | |
| | Applied uniform | | | | d uniformly to most ho | spital facilities | | | |
| 3 | Answer the followin the organization's particular the second seco | | | l assistance eligibility cr | iteria that applied to t | he largest number | of | | |
| а | free care? If "Yes," i | ndicate which | of the fol | Buidelines (FPG) as a fa | nily income limit for e | | | a X | |
| | | 150% | 20070 | X Other 300.000 | | | | | |
| b | | e following wa | s the family | in determining eligibili | ty for discounted care: | | | b X | |
| | 200% | 250% | 300% | 350% 400% | | 5.0000_% | | | |
| С | | | | PG in determining eligi | | | | | |
| | | 0 0 | | or discounted care. | | | | | |
| | - | | or other thr | eshold, regardless of in | icome, as a factor in | determining eligibi | lity | | |
| | for free or discounte | | | | | | | | |
| 4 | Did the organization | n's financial a | ssistance p | olicy that applied to the | e largest number of it | s patients during t | he | L X | |
| | | | | the "medically indigent" | | | | r | _ |
| | | | | scounted care provided und | | | | u | _ |
| | - | | | ance expenses exceed th | - | | | | _ |
| С | | | - | considerations, was t | - | • | | | X |
| | | - | - | for free or discounted ca | | | | | |
| | - | | - | nefit report during the tax | - | | | | |
| b | • | | | to the public? | | | | b X | |
| | | | | rksheets provided in th | ne Schedule H instruc | tions. Do not sub | mit | | |
| - | these worksheets w | | | | | | | | |
| <u></u> | | | | nunity Benefits at Cost (c) Total community | (d) Direct offsetting | (e) Net community | | (f) Perc | Pent |
| | inancial Assistance and ans-Tested Governmer Programs | | (optional) | benefit expense | revenue | benefit expense | | of tot expen | al |
| а | Financial Assistance at cos | st | | 4,506,594. | | 4,506,5 | 91 | | 2.1 |
| | (from Worksheet 1) | • • | | 4,300,394. | | 4,000,0 | 74. | | ∠•⊥: |
| b | Medicaid (from Workshee | t 3, | | | | | | | |
| c | column a) Costs of other means-teste government programs (fro | d | | | | | | | |
| d | Worksheet 3, column b) Total Financial Assistance Means-Tested Governmen | t | | 4,506,594. | | 4,506,5 | 94 | | 2.1 |
| | Programs Other Benefits | • • | | 1,000,004. | | 1,000,0 | • | | - • - • |
| е | Community health improveme services and community benef | | | 0 500 747 | 20 FF7 | 2 642 1 | ~ | | 1 0 |
| | operations (from Worksheet 4) | | | 2,580,747. | 38,557. | 2,542,1 | <u> </u> | | 1.2 |
| f | Health professions education | ion | | 110 170 | | A10 A | 70 | | 2 |
| | (from Worksheet 5) | • • | | 410,478. | | 410,4 | /0. | | .2 |
| g | Subsidized health services (fro Worksheet 6) | | | 7,303,067. | 2,569,416. | 4,733,6 | 51. | | 2.2 |
| h | Research (from Workshee | t 7) | | | | | | | |
| i | Cash and in-kind contributions for community benefit (from Worksheet 8) | | | 216,981. | | 216,9 | | | .1 |
| i | Total. Other Benefits | | | 10,511,273. | 2,607,973. | 7,903,3 | | | 3.78 |
| k | Total. Add lines 7d and 7j | | | 15,017,867. | 2,607,973. | 12,409,8 | 94. | | 5.93 |

Hospitals

SCHEDULE H (Form 990) OMB No. 1545-0047

ഉത12

| Schedule I | н | (Form | 990) | 2012 |
|------------|---|-------|------|------|
| | | | | |

Part II Community Building Activities Complete this table if the organization conducted any community building activities during the tax year, and describe in Part VI how its community building activities promoted the health of the communities it serves.

| | (a) Number of activities or programs (optional) | (b) Persons served (optional) | (c) Total community building expense | (d) Direct offsetting revenue | J | (e) Net community building expense | |) Perce otal expe | |
|---|--|--|--------------------------------------|----------------------------------|---------------|---|---------|----------------------|-------|
| 1 Physical improvements and housing | | | | | | | | | |
| 2 Economic development | | | | | | | | | |
| 3 Community support | | | | | | | | | |
| 4 Environmental improvements | | | | | | | | | |
| 5 Leadership development and | | | | | | | | | |
| training for community members | | | | | | | | | |
| 6 Coalition building | | | | | | | | | |
| 7 Community health improvement | | | 5 63 000 | | | | | | 0.7 |
| advocacy | | | 563,892. | | | 563,892 | • | | .27 |
| 8 Workforce development | | | | | | | | | |
| 9 Other | | | EC2 002 | | | 563,892 | | | .27 |
| 10 Total | diasus 0 | | 563,892. | | | 505,092 | • | | • 2 1 |
| Part III Bad Debt, Me | | Collection | h Practices | | | | | | |
| Section A. Bad Debt Expens | | | | | | . . [| | Yes | No |
| 1 Did the organization rep | | - | | Ithcare Financial N | lanagen | nent Association | | | х |
| Statement No. 15? | | | | | | ••••• | 1 | ┢──┤ | Λ |
| 2 Enter the amount of the | • | | | 1 | 2 | 5,686,000. | | | |
| | | | hate this amount | | 2 | 3,000,000. | | | |
| 3 Enter the estimated am | | - | icial assistance policy. Ex | | | | | | |
| | • | | estimate this amount an | | | | | | |
| | | | community benefit. | | 3 | 413,372. | | | |
| 4 Provide in Part VI the t | | | | | | | | | |
| | | | tnote is contained in the | | | | | | |
| Section B. Medicare | | | | | Stateme | 1113. | | | |
| 5 Enter total revenue rece | ived from N | <i>l</i> edicare (ir | cluding DSH and IME) | | 5 | 92,787,186. | | | |
| | | | g to payments on line 5 | | 6 | 78,152,462. | | | |
| | | | (or shortfall) | | 7 | 14,634,724. | | | |
| | | - | ny shortfall reported in | L | | | | | |
| | | | methodology or source | | | • | | | |
| on line 6. Check the box | | - | | | | . | | | |
| Cost accounting sy | /stem | Cost to | o charge ratio | ther | | | | | |
| Section C. Collection Practic | | | | | | | | | |
| 9a Did the organization hav | e a written | debt collec | tion policy during the tax | year? | | | 9a | Х | |
| b If "Yes," did the organization's | collection poli | icy that applie | d to the largest number of its | patients during the tax | year conta | ain provisions on the | | | |
| collection practices to be follow | ed for patients | who are know | vn to qualify for financial assistar | nce? Describe in Part VI | | | 9b | Х | |
| Part IV Management | Companie | es and Joi | nt Ventures (owned 10% or | more by officers, directors, | trustees, key | employees, and physicians-s | ee inst | (ructions) | |
| (a) Name of entity | | (b) l | Description of primary | (c) Organiza | | (d) Officers, directors, | |) Physic | |
| | | | activity of entity | profit % or ownershi | | trustees, or key employees' profit % | | ofit % or wnershi | |
| | | | | | | or stock ownership % | | | |
| 1 CC RADIOLOGY LLC | | GING CE | NTER | 60.00 | 000 | | 4 | 10.00 | 0000 |
| _2 | | | | | | | | | |
| _3 | | | | | | | | | |
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CARROLL HOSPITAL CENTER, INC.

| Schedule H (Form 990) 2012 Part V Facility Information | Page 3 |
|---|----------------------------|
| and a second s | |
| Section A. Hospital Facilities ER-other ER-24 hc Research Children Children Licensed | |
| Section A. Hospital Facilities (list in order of size, from largest to smallest - see instructions) How many hospital facilities did the organization operate during the tax year? 1 | |
| | Facility reporting |
| Name, address, and primary website address Other (de | scribe) group |
| 1 CARROLL HOSPITAL CENTER 200 MEMORIAL AVE | |
| WESTMINSTER MD 21157 | |
| | |
| 2 | |
| 3 | |
| | |
| 4 | |
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| <u>11</u> | |
| | |
| 12 | |
| | |
| | Schedule H (Form 990) 2012 |

Part V Facility Information (continued)

Section B. Facility Policies and Practices

(Complete a separate Section B for each of the hospital facilities or facility reporting groups listed in Part V, Section A)

Name of hospital facility or facility reporting group CARROLL HOSPITAL CENTER

For single facility filers only: line number of hospital facility (from Schedule H, Part V, Section A) $_1$

| | | | Yes | No |
|------------|---|----------|-----|----|
| Comn | nunity Health Needs Assessment (Lines 1 through 8c are optional for tax years beginning on or before March 23, 2012) | | | |
| 1 | During the tax year or either of the two immediately preceding tax years, did the hospital facility conduct a | | | |
| | community health needs assessment (CHNA)? If "No," skip to line 9 | 1 | Х | |
| | If "Yes," indicate what the CHNA report describes (check all that apply): | | | |
| а | X A definition of the community served by the hospital facility | | | |
| b | X Demographics of the community | | | |
| С | X Existing health care facilities and resources within the community that are available to respond to the | | | |
| | health needs of the community | | | |
| d | X How data was obtained | | | |
| е | X The health needs of the community | | | |
| f | X Primary and chronic disease needs and other health issues of uninsured persons, low-income persons, | | | |
| | and minority groups | | | |
| g | X The process for identifying and prioritizing community health needs and services to meet the | | | |
| | community health needs | | | |
| h | X The process for consulting with persons representing the community's interests | | | |
| i | Information gaps that limit the hospital facility's ability to assess the community's health needs | | | |
| j | Other (describe in Part VI) | | | |
| 2 | Indicate the tax year the hospital facility last conducted a CHNA: 20 $_1$ $_2$ | | | |
| 3 | In conducting its most recent CHNA, did the hospital facility take into account input from representatives of | | | |
| | the community served by the hospital facility, including those with special knowledge of or expertise in public | | | |
| | health? If "Yes," describe in Part VI how the hospital facility took into account input from persons who | | | |
| | represent the community, and identify the persons the hospital facility consulted | 3 | X | |
| 4 | Was the hospital facility's CHNA conducted with one or more other hospital facilities? If "Yes," list the other | | | |
| | hospital facilities in Part VI | 4 | | X |
| 5 | Did the hospital facility make its CHNA report widely available to the public? | 5 | X | |
| | If "Yes," indicate how the CHNA report was made widely available (check all that apply): | | | |
| а | X Hospital facility's website | | | |
| b | X Available upon request from the hospital facility | | | |
| С | X Other (describe in Part VI) | | | |
| 6 | If the hospital facility addressed needs identified in its most recently conducted CHNA, indicate how (check | | | |
| | all that apply to date): | | | |
| а | X Adoption of an implementation strategy that addresses each of the community health needs identified | | | |
| | through the CHNA | | | |
| b | X Execution of the implementation strategy | | | |
| C | X Participation in the development of a community-wide plan | | | |
| d | X Participation in the execution of a community-wide plan | | | |
| e | X Inclusion of a community benefit section in operational plans | | | |
| f | | | | |
| g | X Prioritization of health needs in its community X Prioritization of services that the bospital facility will undertake to meet health peeds in its community | | | |
| h | | | | |
| i | Other (describe in Part VI) | | | |
| 7 | Did the hospital facility address all of the needs identified in its most recently conducted CHNA? If "No," | - | | X |
| C - | explain in Part VI which needs it has not addressed and the reasons why it has not addressed such needs | 7 | | ^ |
| 8a | Did the organization incur an excise tax under section 4959 for the hospital facility's failure to conduct a | 0- | | X |
| ь. | CHNA as required by section 501(r)(3)? | 8a 95 | | |
| b | If "Yes" to line 8a, did the organization file Form 4720 to report the section 4959 excise tax? | 8b | | |
| С | If "Yes" to line 8b, what is the total amount of section 4959 excise tax the organization reported on Form 4720 for all of its hospital facilities? \$ | | | |
| | | | | |

| O alta alta | CARROLL HOSPITAL CENTER, INC. JZ-145 | 2024 | | - |
|-------------|---|------|------|----------|
| Part | V Facility Information (continued) | | ł | Page 5 |
| | cial Assistance Policy CARROLL HOSPITAL CENTER | | Yes | No |
| Fillal | | | 103 | |
| • | Did the hospital facility have in place during the tax year a written financial assistance policy that: | | | |
| 9 | Explained eligibility criteria for financial assistance, and whether such assistance includes free or discounted | 9 | x | |
| | care? | 10 | X | <u> </u> |
| 10 | Used federal poverty guidelines (FPG) to determine eligibility for providing <i>free</i> care? | | 21 | |
| | If "Yes," indicate the FPG family income limit for eligibility for free care: $3 \frac{0}{2} \frac{0}{2} \%$ | | | |
| | If "No," explain in Part VI the criteria the hospital facility used. | 11 | X | |
| 11 | Used FPG to determine eligibility for providing <i>discounted</i> care? | - 11 | 21 | |
| | | | | |
| | If "No," explain in Part VI the criteria the hospital facility used. | 12 | X | |
| 12 | Explained the basis for calculating amounts charged to patients? | 12 | - 21 | |
| • | X Income level | | | |
| a b | X Asset level | | | |
| u D | X Medical indigency | | | |
| d d | | | | |
| u e | Uninsured discount | | | |
| f | X Medicaid/Medicare | | | |
| - | | | | |
| g h | State regulation Other (describe in Part VI) | | | |
| | | 13 | X | |
| 13 | Explained the method for applying for financial assistance? | 14 | X | |
| 14 | Included measures to publicize the policy within the community served by the hospital facility? If "Yes," indicate how the hospital facility publicized the policy (check all that apply): | 14 | | |
| - | $\begin{bmatrix} X \end{bmatrix}$ The policy was posted on the hospital facility's website | | | |
| a b | X The policy was attached to billing invoices | | | |
| u D | X The policy was posted in the hospital facility's emergency rooms or waiting rooms | | | |
| d | X The policy was posted in the hospital facility's admissions offices | | | |
| u e | X The policy was provided, in writing, to patients on admissions onces | | | |
| f | X The policy was available on request | | | |
| g | Other (describe in Part VI) | | | |
| | ng and Collections | | | |
| | | | | |

| 15 | | the hospital facility have in place during the tax year a separate billing and collections policy, or a written ncial assistance policy (FAP) that explained actions the hospital facility may take upon non-payment? | 15 | Х | |
|----|-------|--|----|---|---|
| 16 | polic | ck all of the following actions against an individual that were permitted under the hospital facility's ties during the tax year before making reasonable efforts to determine the patient's eligibility under the ty's FAP: | | | |
| а | | Reporting to credit agency | | | |
| b | | Lawsuits | | | |
| С | | Liens on residences | | | |
| d | | Body attachments | | | |
| е | | Other similar actions (describe in Part VI) | | | |
| 17 | Did | the hospital facility or an authorized third party perform any of the following actions during the tax year | | | |
| | befo | re making reasonable efforts to determine the patient's eligibility under the facility's FAP? | 17 | | Х |
| | lf "Y | es," check all actions in which the hospital facility or a third party engaged: | | | |
| а | | Reporting to credit agency | | | |
| b | | Lawsuits | | | |
| С | | Liens on residences | | | |
| d | | Body attachments | | | |
| e | | Other similar actions (describe in Part VI) | | | |

CARROLL HOSPITAL CENTER, INC.

| Scheo | Jule H (Form 990) 2012 | | P | age 6 |
|-------|--|---------|-------|--------------|
| Par | t V Facility Information (continued) CARROLL HOSPITAL CENTER | | | |
| 18 | Indicate which efforts the hospital facility made before initiating any of the actions listed in line 17 (check all that app | ly): | | |
| a | Notified individuals of the financial assistance policy on admission | | | |
| b | Notified individuals of the financial assistance policy prior to discharge | | | |
| c | | ents' | bills | |
| c | Documented its determination of whether patients were eligible for financial assistance under the hospital f | acility | 's | |
| | financial assistance policy | | | |
| e | Other (describe in Part VI) | | | |
| Pol | icy Relating to Emergency Medical Care | | | |
| | | | Yes | No |
| 19 | Did the hospital facility have in place during the tax year a written policy relating to emergency medical care | | | |
| | that requires the hospital facility to provide, without discrimination, care for emergency medical conditions to | | | |
| | individuals regardless of their eligibility under the hospital facility's financial assistance policy? | 19 | X | |
| | If "No," indicate why: | | | |
| a | The hospital facility did not provide care for any emergency medical conditions | | | |
| k | The hospital facility's policy was not in writing | | | |
| c | The hospital facility limited who was eligible to receive care for emergency medical conditions (describe | | | |
| | in Part VI) | | | |
| | | | | |
| - | anges to Individuals Eligible for Assistance under the FAP (FAP-Eligible Individuals) | | | |
| 20 | Indicate how the hospital facility determined, during the tax year, the maximum amounts that can be charged | | | |
| | to FAP-eligible individuals for emergency or other medically necessary care. | | | |
| 6 | | | | |
| | maximum amounts that can be charged | | | |
| k | | | | |
| | calculating the maximum amounts that can be charged | | | |
| C | | | | |
| | charged | | | |
| C | X Other (describe in Part VI) | | | |
| 21 | During the tax year, did the hospital facility charge any of its FAP- eligible individuals, to whom the hospital | | | |
| | facility provided emergency or other medically necessary services, more than the amounts generally billed to | | | x |
| | individuals who had insurance covering such care? | 20 | | ^ |
| | If "Yes," explain in Part VI. | | | |
| 22 | During the tax year, did the hospital facility charge any FAP-eligible individual an amount equal to the gross | 24 | | x |
| | charge for any service provided to that individual? | 21 | 1 | |
| | If "Yes," explain in Part VI. | | | |

Schedule H (Form 990) 2012

Part V Facility Information (continued) Section C. Other Health Care Facilities That Are Not Licensed, Registered, or Similarly Recognized as a Hospital Facility

(list in order of size, from largest to smallest)

How many non-hospital health care facilities did the organization operate during the tax year?

| Name and address | Type of Facility (describe) |
|------------------------------|-----------------------------|
| 1 CARROLL COUNTY RADIOLOGY | IMAGING CENTER |
| 7253 AMBASSADOR ROAD | |
| BALTIMORE MD 21244 | |
| 2 CARROLL COUNTY RADIOLOGY | IMAGING CENTER |
| 1430 PROGRESS WAY, STE 108 | |
| ELDERSBURG MD 21784 | |
| 3 CARROLL COUNTY RADIOLOGY | IMAGING CENTER |
| 193 STONER AVE, STE 200 | |
| WESTMINSTER MD 21157 | |
| 4 CARROLL COUNTY RADIOLOGY | IMAGING CENTER |
| 1 VILLAGE SQUARE | |
| WESTMINSTER MD 21157 | |
| 5 CARROLL COUNTY RADIOLOGY | IMAGING CENTER |
| 844 WASHINGTON ROAD, STE 102 | |
| WESTMINSTER MD 21157 | |
| 6 | |
| | |
| | |
| 7 | |
| · · | |
| | |
| 8 | |
| - | |
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| 9 | |
| - | |
| | |
| 10 | |
| · • | |
| | |

Schedule H (Form 990) 2012

52-1452024

5

Part VI Supplemental Information

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- 2 Needs assessment. Describe how the organization assesses the health care needs of the communities it serves, in addition to any needs assessments reported in Part V, Section B.
- **3** Patient education of eligibility for assistance. Describe how the organization informs and educates patients and persons who may be billed for patient care about their eligibility for assistance under federal, state, or local government programs or under the organization's financial assistance policy.
- 4 Community information. Describe the community the organization serves, taking into account the geographic area and demographic constituents it serves.
- 5 Promotion of community health. Provide any other information important to describing how the organization's hospitals facilities or other health care facilities further its exempt purpose by promoting the health of the community (e.g., open medical staff, community board, use of surplus funds, etc.).
- 6 Affiliated health care system. If the organization is part of an affiliated health care system, describe the respective roles of the organization and its affiliates in promoting the health of the communities served.
- 7 State filing of community benefit report. If applicable, identify all states with which the organization, or a related organization, files a community benefit report.
- 8 Facility reporting group(s). If applicable, for each hospital facility in a facility reporting group provide the descriptions required for Part V, Section B, lines 1j, 3, 4, 5c, 6i, 7, 10, 11, 12h, 14g, 16e, 17e, 18e, 19c, 20d, 21, and 22.

PART I, LINE 3C

FOR PATIENTS THAT EXPERIENCE A MEDICAL HARDSHIP (MEDICAL DEBT THAT EXCEEDS 25% OF HOUSEHOLD INCOME), CARROLL HOSPITAL CENTER ALSO PROVIDES DISCOUNTED CARE FOR INDIVIDUALS EARNING UP TO 500% OF THE FEDERAL POVERTY GUIDELINES. IF A PATIENT HAS RECEIVED REDUCED COST MEDICALLY NECESSARY CARE DUE TO A MEDICAL HARDSHIP, THE PATIENT OR ANY IMMEDIATE FAMILY MEMBER OF THE PATIENT LIVING IN THE SAME HOUSEHOLD SHALL REMAIN ELIGIBLE FOR REDUCED COST MEDICALLY NECESSARY CARE WHEN SEEKING SUBSEQUENT CARE AT THE SAME HOSPITAL DURING THE 12 MONTH PERIOD BEGINNING ON THE DATE ON WHICH THE REDUCED COST MEDICALLY NECESSARY CARE WAS INITIALLY RECEIVED.

IN ADDITION, SOME PATIENTS ARE PRESUMED TO BE ELIGIBLE FOR FINANCIAL ASSISTANCE DISCOUNTS ON THE BASIS OF LIFE CIRCUMSTANCES. THESE PATIENTS THAT THE HOSPITAL HAS DETERMINED PRESUMPTIVELY QUALIFY FOR FINANCIAL ASSISTANCE ARE NOT REQUIRED TO COMPLETE ADDITIONAL FORMS OR PROVIDE ADDITIONAL INFORMATION AND ARE GRANTED 100% FINANCIAL ASSISTANCE

Part VI Supplemental Information

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DISCOUNTS. THE HOSPITAL INTERNALLY DOCUMENTS ANY AND ALL RECOMMENDATIONS

TO PROVIDE PRESUMPTIVE FINANCIAL ASSISTANCE DISCOUNTS FROM PATIENTS AND

OTHER SOURCES, SUCH AS PHYSICIANS, COMMUNITY OR RELIGIOUS GROUPS,

INTERNAL OR EXTERNAL SOCIAL SERVICES OR FINANCIAL COUNSELING PERSONNEL.

THE FOLLOWING ARE EXAMPLES OF PATIENT SITUATIONS THAT MAY REASONABLY

ASSIST IN THE DETERMINATION OF PRESUMPTIVE ELIGIBILITY FOR FINANCIAL

ASSISTANCE: (1) PATIENT HAS RECEIVED CARE FROM AND/OR HAS PARTICIPATED IN

WOMEN'S, INFANTS AND CHILDREN (WIC) PROGRAMS, (2) PATIENT IS HOMELESS

AND/OR HAS RECEIVED CARE FROM A HOMELESS CLINIC, (3) PATIENT'S FAMILY IS

ELIGIBLE FOR AND IS RECEIVING FOOD STAMPS, (4) PATIENT'S FAMILY IS

ELIGIBLE FOR AND IS PARTICIPATING IN SUBSIDIZED SCHOOL LUNCH PROGRAMS,

(5) PATIENT QUALIFIES FOR OTHER STATE OR LOCAL ASSISTANCE PROGRAMS THAT

ARE UNFOUNDED OR THE PATIENT'S ELIGIBILITY HAS BEEN DISMISSED DUE TO A

TECHNICALITY (I.E. MEDICAID SPEND-DOWN), (6) FAMILY OR FRIENDS OF A

PATIENT HAVE PROVIDED INFORMATION ESTABLISHING THE PATIENT'S INABILITY TO

PAY, (7) THE PATIENT'S STREET ADDRESS AND DOCUMENTATION EVIDENCING STATUS

IN AN AFFORDABLE OR SUBSIDIZED HOUSING DEVELOPMENT, (8)

Part VI Supplemental Information

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PATIENT/GUARANTOR'S WAGES ARE INSUFFICIENT FOR GARNISHMENT, AS DEFINED BY

STATE LAW, OR (9) PATIENT IS DECEASED, WITH NO KNOWN ESTATE.

PART I, LINE 5A

CARROLL HOSPITAL CENTER DOES NOT DENY FINANCIAL ASSISTANCE TO ANY PATIENT

ELIGILBE FOR FREE OR DISCOUNTED CARE UNDER ITS FINANCIAL ASSISTANCE

POLICY REGARDLESS OF WHETHER OR NOT THE FINANCIAL ASSISTANCE BUDGET WAS

EXCEEDED.

PART I, LINE 7A, COLUMN C

THE METHODOLOGY USED TO CALCULATE CHARITY CARE COST WAS A COST-TO-CHARGE RATIO DERIVED FROM WORKSHEET 2, RATIO OF PATIENT CARE-TO-CHARGES.

PART I, LINE 7A

MARYLAND'S REGULATORY SYSTEM CREATES A UNIQUE PROCESS FOR HOSPITAL PAYMENT THAT DIFFERS FROM THE REST OF THE NATION. THE HEALTH SERVICES COST REVIEW COMMISSION (HSCRC) DETERMINES PAYMENT THROUGH A RATE-SETTING

Part VI Supplemental Information

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PROCESS AND ALL PAYORS, INCLUDING GOVERNMENTAL PAYORS, PAY THE SAME

AMOUNT FOR THE SAME SERVICES DELIVERED AT THE HOSPITAL. MARYLAND'S UNIQUE

ALL-PAYOR SYSTEM INCLUDES A METHOD FOR REFERENCING UNCOMPENSATED CARE IN

EACH PAYOR'S RATES, WHICH DOES NOT ENABLE MARYLAND HOSPITALS TO BREAKOUT

ANY OFFSETTING REVENUE RELTED TO UNCOMPENSATED CARE.

PART I, LINE 7B

MARYLAND'S REGULATORY SYSTEM CREATES A UNIQUE PROCESS FOR HOSPITAL PAYMENT THAT DIFFERS FROM THE REST OF THE NATION. THE HEALTH SERVICES COST REVIEW COMMISSION (HSCRC) DETERMINES PAYMENT THROUGH A RATE-SETTING PROCESS AND ALL PAYORS, INCLUDING GOVERNMENTAL PAYORS, PAY THE SAME AMOUNT FOR THE SAME SERVICES DELIVERED AT THE HOSPITAL. MARYLAND'S UNIQUE ALL-PAYOR SYSTEM INCLUDES A METHOD FOR REFERENCING UNCOMPENSATED CARE IN EACH PAYOR'S RATES, WHICH DOES NOT ENABLE MARYLAND HOSPITALS TO BREAKOUT ANY OFFSETTING REVENUE RELTED TO UNCOMPENSATED CARE. COMMUNITY BENEFIT EXPENSES ARE EQUAL TO MEDICAID REVENUES IN MARYLAND, AS SUCH, THE NET EFFECT IS ZERO. THE EXCEPTION TO THIS IS THE IMPACT ON THE HOSPITAL FOR

Part VI Supplemental Information

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- ITS SHARE OF MEDICAID ASSESSMENT. IN RECENT YEARS THE STATE OF MARYLAND

HAS CLOSED FISCAL GAPS IN THE STATE MEDICAID BUDGET BY ASSESSING

HOSPITALS THROUGH THE RATE-SETTING SYSTEM. FOR TAX YEAR 2012 CARROLL

HOSPITAL CENTER'S MEDICAID BUDGET DEFICIT UNFUNDED ASSESSMENT AMOUNTED TO

\$932,226.

PART I, LINE 6A

MARYLAND HOSPITALS ARE REQUIRED TO SUBMIT AN ANNUAL COMMUNITY BENEFIT REPORT TO THE HEALTH SERVICES COST REVIEW COMMISSION (HSCRC) THAT DESCRIBES THE PROGRAMS AND SERVICES OFFERED THAT ARE DESIGNED TO PROMOTE THE HEALTH AND WELLNESS OF THE COMMUNITIES SERVED. THESE REPORTS ARE AVAILABLE TO THE PUBLIC ON THE HSCRC WEBSITE (WWW.HSCRC.STATE.MD.US). ADDITIONALLY, CARROLL HOSPITAL CENTER MAKES AVAILABLE ITS COMMUNITY BENEFIT REPORT ON ITS WEBSITE (WWW.CARROLLHOSPITALCENTER.ORG)

Part VI Supplemental Information

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PART I, LINE 7G

CARROLL HOSPITAL CENTER INCURRED \$7.16 MILLION OF NET COMMUNITY BENEFIT

EXPENSE AS A RESULT OF UNDERTAKING SUBSIDIZED HEALTH SERVICES.

A SHORTAGE OF PRIMARY OR SPECIALTY PROVIDERS HAS PERHAPS POSED THE MOST SIGNIFICANT CHALLENGES IN INPATIENT CARE DELIVERY. SUBSTANTIAL PHYSICIAN SUBSIDIES HAVE BECOME NECESSARY TO ENSURE THAT ALL PATIENTS REQUIRING ANESTHESIA AND PEDIATRIC, PSYCHIATRIC, OBSTETRICAL AND CRITICAL AND GENERAL MEDICAL CARE HAVE THE ACCESS THEY NEED ONCE ADMITTED TO THE HOSPITAL, INCLUDING 24/7 COVERAGE. CARROLL HOSPITAL CENTER HAS HOSPITALIST PROGRAMS IN EACH OF THESE AREAS AND ALLOCATES A SIGNIFICANT AMOUNT OF RESOURCES SUSTAINING THE PROGRAMS. IN FY13, APPROXIMATELY \$6.4 MILLION WAS SPENT IN ENSURING CARE FOR ALL PATIENTS AND RECRUITING AND RETAINING PHYSICIANS - OF WHICH \$4.8 MILLION HAS BEEN REPORTED AS SUBSIDIZED HEALTH SERVICES.

EQUALLY IMPORTANT IS ACCESS TO PHYSICIANS ON AN OUTPATIENT BASIS, NOT

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JUST FOR THE UNINSURED, BUT ALSO FOR ALL PATIENTS IN OUR GROWING

COMMUNITY. TO ENSURE OUR COMMUNITY HAS ACCESS TO QUALITY PHYSICIANS,

CARROLL HOSPITAL CENTER CONTINUALLY MONITORS STATISTICALLY CALCULATED

NEED BY DEVELOPING A COMPREHENSIVE MEDICAL STAFF DEVELOPMENT PLAN BASED

ON THE HEALTH CARE NEEDS OF OUR MEDICAL SERVICE AREA. THE REPORT INCLUDES

BOTH AN ANALYSIS OF THE HOSPITAL'S SERVICE AREA AND SPECIFIC

RECOMMENDATIONS REGARDING APPROPRIATE STAFFING LEVELS IN A VARIETY OF

MEDICAL SPECIALTIES. THE PHYSICIAN NEEDS ASSESSMENT METHODOLOGY USED IS

BASED ON A QUALITATIVE STANDARD ESTABLISHED BY THE INTERNAL REVENUE

SERVICE (IRS). THE REPORT GUIDES THE HOSPITAL'S RECRUITING STRATEGY,

HELPS US TO PRIORITIZE RECRUITING EFFORTS AND ALLOWS THE HOSPITAL TO

PLACE CONTINGENCIES ON RECRUITED PHYSICIANS TO ENSURE THEY SEE MEDICALLY

UNDERSERVED, UNINSURED, MEDICARE AND MEDICAID PATIENTS.

WHILE CARROLL HOSPITAL CENTER CARES FOR PATIENTS WITH NO MEANS TO PAY THEIR MEDICAL EXPENSES THROUGHOUT THE HOSPITAL, IT IS SEEN MOST ACUTELY IN THE EMERGENCY DEPARTMENT (ED), WHERE MANY UNINSURED PATIENTS OFTEN COME FOR PRIMARY AND EMERGENT CARE. SINCE ALL PATIENTS PRESENTING TO THE

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- ED ARE TREATED FOR ANY MEDICAL CONDITION REGARDLESS OF THEIR ABILITY TO

PAY FOR CARE, THE UNINSURED POPULATION POSES A SIGNIFICANT CHALLENGE NOT

ONLY TO THE HOSPITAL, BUT ALSO TO PHYSICIANS PROVIDING CARE IN THE

HOSPITAL AND IN THE ED. DUE IN PART TO A LACK OF, OR MINIMAL

REIMBURSEMENT, IT HAS BECOME INCREASINGLY DIFFICULT TO FIND SPECIALISTS

TO PROVIDE ON-CALL SERVICES FOR THE ED AROUND-THE-CLOCK. THE MORE SERIOUS

ISSUE IS THAT THIS TREND AFFECTS NOT ONLY OUR UNINSURED PATIENTS, BUT ALL

PATIENTS SEEKING TREATMENT IN OUR ED.

THE LIKELIHOOD THAT PATIENTS PRESENT MORE ACUTELY IN THE UNINSURED POPULATION AND THE ACCOMPANYING INCREASED POTENTIAL FOR MALPRACTICE CLAIMS ALSO HAS CONTRIBUTED TO SPECIALISTS CHOOSING NOT TO COVER NONPAYING PATIENTS IN THE ED. THAT GAP IS MOST SIGNIFICANT IN SURGICAL SPECIALTIES INCLUDING, ORTHOPAEDICS, OTOLARYNGOLOGY (ENT), GENERAL SURGERY AND PLASTIC SURGERY. THERE ALSO HAS BEEN INCREASING RELUCTANCE FROM OTHER SPECIALTIES WITH SIGNIFICANT ED VOLUMES, INCLUDING VASCULAR SURGERY, NEUROSURGERY AND NEUROLOGY.

Part VI Supplemental Information

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TO HELP EASE THE EFFECTS OF UNCOMPENSATED CARE ON PHYSICIANS AND ADDRESS THE GAP IN CARE FOR OUR PATIENTS, CARROLL HOSPITAL CENTER HAS CONTINUED TWO MAJOR, COSTLY INITIATIVES TO ADDRESS THE GAP PROACTIVELY. FIRST, THE HOSPITAL CONTRACTS WITH 10 MEDICAL SPECIALTIES TO ENSURE 24/7 COVERAGE IN THE ED. IMPLEMENTED IN 2006, THOSE SPECIALTIES INCLUDE NEUROSURGERY; GENERAL, PLASTIC, VASCULAR AND ORAL SURGERY; ORTHOPAEDICS; UROLOGY; PODIATRY; OPHTHALMOLOGY AND ENT. ADDITIONALLY, THE GROWING VOLUMES OF UNINSURED PATIENTS HAS CAUSED THE HOSPITAL TO RECENTLY INSTITUTE AN ADDITIONAL POLICY WHICH ALLOWS PHYSICIANS WHO SEE PATIENTS WITHOUT A PAYMENT SOURCE IN THE ED TO BE REIMBURSED FOR PHYSICIAN SERVICES BY THE HOSPITAL AT CURRENT MEDICARE RATES. WHILE PAYMENT FOR ED CALL MAY HELP WITH THE GAPS IN COVERAGE FOR THE UNINSURED, IT BEARS A SIGNIFICANT FINANCIAL TOLL ON THE HOSPITAL. THE EXPENSE TO PAY PHYSICIANS FOR ED CALL HAS COST THE HOSPITAL \$621,744 IN FY13.

ALL THE INITIATIVES AND SUPPORT LISTED ABOVE WOULD NOT BE PROVIDED IF

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CARROLL HOSPITAL CENTER DID NOT PROVIDE THEM. AS THE ONLY HOSPITAL IN

THE COUNTY, IT IS OUR PRIMARY RESPONSIBILITY TO PROVIDE THESE SERVICES

FOR THE UNINSURED AND UNDERINSURED, AS WELL AS ALL COMMUNITY MEMBERS. NO

OTHER ORGANIZATION OR INDIVIDUAL IN THE COUNTY WOULD BE ABLE TO PROVIDE

ALL OF THESE COMPREHENSIVE SERVICES IN THE AREAS THAT THE HOSPITAL DOES.

PART I LINE 7F

MARYLAND'S REGULATORY SYSTEM CREATES A UNIQUE PROCESS FOR HOSPITAL PAYMENT THAT DIFFERS FROM THE REST OF THE NATION. THE HEALTH SERVICES COST REVIEW COMMISSION (HSCRC) DETERMINES PAYMENT THROUGH A RATE-SETTING PROCESS AND ALL PAYORS, INCLUDING GOVERNMENTAL PAYORS, PAY THE SAME AMOUTN FOR THE SAME SERVICES DELIVERED AT THE SAME HOSPITAL. MARYLAND'S UNIQUE ALL-PAYOR SYSTEM INCLUDES A METHOD FOR REFERENCING UNCOMPENSATED CARE IN EACH PAYOR'S RATES, WHICH DOES NOT ENABLE MARYLAND HOSPITALS TO BREAKOUT ANY OFFSETTING REVENUE RELATED TO UNCOMPENSATED CARE.

Part VI Supplemental Information

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PART III, LINE 4

CARROLL HOSPTIAL CENTER INCURRED \$5,686,000 BAD DEBT EXPENSE DURING THE TAX YEAR 2012. THIS REFLECTS THE AMOUNT OF GROSS PATIENT CHARGES UNCOLLECTED FROM PATIENTS THAT DID NOT QUALIFY FOR FINANCIAL ASSISTANCE. PER AUDIT REPORT (1N "PROVISION FOR BAD DEBTS): "PATIENT ACCOUNTS RECEIVABLE ARE REDUCED BY PROVISION FOR BAD DEBTS. IN EVALUATING THE COLLECTABILITY OF ACCOUNTS RECEIVABLE, THE HEALTH SYSTEM ANALYZES HISTORICAL COLLECTIONS AND WRITE-OFFS AND IDENTIFIES TRENDS FOR EACH OF ITS MAJOR PAYOR SOURCES OF REVENUE TO ESTIMATE THE APPROPRIATE PROVISION FOR BAD DEBTS AND PROVISION FOR UNCOLLECTIBLE ACCOUNTS. MANAGEMENT REGULARLY REVIEWS ITS ESTIMATE AND EVALUATES THE SUFFICIENCY OF THE ALLOWANCE FOR BAD DEBTS. THE HEALTH SYSTEM ANALYZES CONTRACTUAL AMOUNTS DUE FROM PATIENTS WHO HAVE THIRD PARTY COVERAGE AND PROVIDES AN ALLOWANCE FOR DOUBTFUL ACCOUNTS AND A PROVISION FOR BAD DEBTS. FOR PATIENT ACCOUNTS RECEIVABLE ASSOCIATED WITH SELF-PAY PATIENTS, WHICH INCLUDES THOSE PATIENTS WITHOUT INSURANCE COVERAGE EXISTS FOR A PORTION OF THE BILL, THE HEALTH SYSTEM RECORDS A SIGNIFICANT PROVISION FOR BAD DEBTS FOR PATIENTS

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THAT ARE UNABLE OR UNWILLING TO PAY FOR THE PORTION OF THE BILL

REPRESENTING THEIR FINANCIAL RESPONSIBILITY. ACCOUNT BALANCES ARE CHARGED

OFF AGAINST THE ALLOWANCE FOR BAD DEBTS AFTER ALL MEANS OF COLLECTION HAS

BEEN EXHAUSTED.

BECAUSE THE HOSPITAL DOES NOT PURSUE COLLECTION OF AMOUNTS DETERMINED TO QUALIFY AS CHARITY CARE, SUCH AMOUNTS ARE NOT REPORTED AS GROSS PATIENT SERVICE REVENUE.

BAD DEBT EXPENSE REPORTED ON LINE 2 REFLECTS ACTUAL PATIENT CHARGES THAT HAVE BEEN DETERMINED TO BE UNCOLLECTIBLE FOR PATIENTS THAT HAVE NOT QUALIFIED FOR CHARITY CARE. BAD DEBT EXPENSE MAY ALSO INCLUDE ADDITIONAL "BAD DEBT PROVISIONS" FOR DOUBTFUL ACCOUNTS BASED ON MANAGEMENT'S ESTIMATES OF FUTURE ACCOUNT COLLECTIONS BASED ON CHARGES IN SERVICE MIX AND PAYOR MIX.

CARROLL HOSPITAL CENTER INC. DETERMINES ELIGIBILITY FOR FINANCIAL

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ASSISTANCE THROUGH OTHER VARIOUS MEANS (CREDIT REPORTS, DEBT AND ASSET

REVIEWS, AND REFERRALS FROM THE HOSPITAL'S BILLING AGENTS) WHEN THE

PATIENT HAS NOT COMPLETED THE FINANCIAL ASSISTANCE APPLICATION. IF A

DETERMINATION IS MADE REGARDING THE PATIENT'S INABILITY TO PAY, THE

ACCOUNT CAN BE APPROVED FOR FINANCIAL ASSISTANCE ON A PRESUMPTIVE BASIS

RATHER THAN BE REFLECTED AS BAD DEBT EXPENSE. OF THE REMAINING BAD DEBT

EXPENSE, IT IS ESTIMATED THAT \$413,372 AT COST (10%) MAY BE ATTRIBUTABLE

TO PATIENTS ELIGIBLE FOR FINANCIAL ASSISTANCE/CHARITY CARE.

PART III, LINE 8

CARROLL HOSPITAL CENTER'S TAX YEAR 2012 (FISCAL YEAR 2013) MEDICARE COST REPORT SUBMISSION WAS UTILIZED AS THE SOURCE DOCUMENT TO REPORT MEDICARE TOTAL REVENUE AND ALLOWABLE COSTS.

PART III, LINE 9B

FOR THOSE PATIENTS THAT DO NOT INITIALLY APPLY OR QUALIFY FOR FINANCIAL ASSISTANCE, THE ORGANIZATION CONTINUES TO MONITOR WHETHER THE PATIENT MAY

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QUALIFY FOR FINANCIAL ASSISTANCE. IF THE PATIENT IS FOUND TO BE ELIGIBLE

FOR FINANCIAL ASSISTANCE, AT ANY POINT (INCLUDING ONCE COLLECTION EFFORTS

HAVE BEGUN), THE ORGANIZATION WILL APPROVE THE PATIENT FOR FINANCIAL

ASSISTANCE. COLLECTION EFFORTS WILL BE STOPPED IMMEDIATELY ONCE THE

PATIENT IS FOUND TO QUALIFY FOR FINANCIAL ASSISTANCE UNDER THE

ORGANIZATION'S FINANCIAL ASSISTANCE POLICY. PATIENTS DETERMINED TO BE

ELIGIBLE FOR FINANCIAL ASSISTANCE SUBSEQUENT TO THE DATE OF SERVICE MAY

BE ELIGIBLE FOR A REFUND OF PAYMENTS MADE IF IT IS DETERMINED THAT THE

PATIENT WAS ELIGIBLE FOR FINANCIAL ASSISTANCE AT THE TIME OF SERVICE.

PART V, LINE 3

THE COMMUNITY HEALTH NEEDS ASSESSMENT (CHNA) TOOK INTO ACCOUNT INPUT FROM REPRESENTATIVES OF THE COMMUNITY SERVED BY THE HOSPITAL FACILITY, INCLUDING PERSONS WITH SPECIAL KNOWLEDGE OF OR EXPERTISE IN PUBLIC HEALTH, AS WELL AS LEADERS AND REPRESENTATIVES OF MEDICALLY UNDERSERVED, LOW-INCOME, AND MINORITY POPULATIONS. THE CHNA WRITTEN REPORT INCORPORATED EXPERTISE AND PARTICIPATION FROM SUCH COMMUNITY LEADERS AND

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REPRESENTATIVES AS WELL AS LEADERS IN PUBLIC HEALTH, INCLUDING

REPRESENTATIVES FROM THE CARROLL COUNTY HEALTH DEPARTMENT. AS PART OF THE CHNA, A KEY INFORMANT SURVEY OF 54 COMMUNITY LEADERS FROM A BROAD RANGE OF ACADEMIC, BUSINESS, GOVERNMENT, NON-PROFIT, PUBLIC HEALTH AND HEALTH CARE FIELDS WAS UNDERTAKEN. AMOUNG THE INDIVIDUALS WHO COMPLETED THE KEY INFORMANT SURVEY WERE REPRESENTATIVES FROM SUCH COMMUNITY ORGANIZATIONS AS THE ARC CARROLL COUNTY, CHANGE INC., Y OF CENTRAL MARYLAND, AND THE WOMEN'S PLACE, AS WELL AS PUBLIC HEALTH EXPERTS INCLUDING A WIDE RANGE OF PHYSICIANS AND NUMEROUS MEMBERS OF THE CARROLL COUNTY HEALTH DEPARTMENT. IN ADDITION, THE CHNA INCLUDES FINDINGS FROM THE MARYLAND STATE HEALTH IMPROVEMENT PROCESS (SHIP), CARROLL COUNTY SHIP PROFILE AND CARROLL COUNTY LOCAL HEALTH IMPROVEMENT PLAN. FURTHERMORE, LEADERS FROM CARROLL COUNTY HEALTH DEPARTMENT AND THE PARTNERSHIP FOR A HEALTHIER CARROLL COUNTY HEALTH DEPARTMENT AND THE PARTNERSHIP FOR A HEALTHIER CARROLL COUNTY ARE MEMBERS OF A COMMITTEE THAT HELPS OVERSEE THE DEVELOPMENT AND EXECUTION OF THE CHNA PLAN.

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PART V, LINE 6

DURING THE 2012 TAX YEAR, CARROLL HOSPITAL CENTER ADOPTED AN

IMPLEMENTATION STRATEGY THAT ADDRESSED THE COMMUNITY HEALTH NEEDS THAT

WERE IDENTIFIED IN THE CHNA WRITTEN REPORT. CARROLL HOSPITAL CENTER BEGAN

TO EXECUTE THE IMPLEMENTATION STRATEGY DURING 2012, INCLUDING BY

UNDERTAKING THE FOLLOWING ACTIONS:

IDENTIFIED NEED EXAMPLE 1:

CANCER: MELANOMA

THE MELANOMA INCIDENCE RATE IN CARROLL COUNTY IS SIGNIFICANTLY HIGHER

THAN THE MARYLAND AND U.S. INCIDENCE RATE.

HOSPITAL INITIATIVE:

SKIN CANCER SCREENINGS, AWARENESS & EDUCATION PROGRAMS (ON-GOING) PRIMARY OBJECTIVE: TO REDUCE THE MELANOMA INCIDENCE RATE WITH EDUCATION ON PREVENTION, AND EARLY DETECTION THROUGH SKIN CANCER SCREENINGS AND AWARENESS EDUCATION.

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KEY PARTNERS: CARROLL HOSPITAL CENTER, CARROLL COUNTY HEALTH DEPARTMENT,

PARTNERSHIP FOR A HEALTHIER CARROLL COUNTY, CARROLL COUNTY PUBLIC SCHOOLS

AND BOYS & GIRLS CLUB.

OUTCOMES: OUTCOMES ARE EVALUATED BY NUMBER OF PEOPLE EDUCATED ON

IMPORTANCE OF PROTECTIVE MEASURES; SKIN CANCER SCREENING PARTICIPATION

AND MELANOMA OCCURANCE RATE (INJURY TO SKIN OCCURS EARLIER IN A PERSON'S

LIFE THAN WHEN MELANOMA USUALLY OCCURS).

ACTIVITIES UNDERTAKEN BY CARROLL HOSPITAL CENTER TO MEET IDENTIFIED NEED

DURING 2012 TAX YEAR INCLUDE:

SAFER IN THE SHADE (SUN AWARENESS) 172 STUDENTS FROM SCHOOL FOR AT-RISK

STUDENTS, AND OTHER FAMILIES

SKIN CANCER AWARENESS EDUCATION: 888 PEOPLE

SALON INDUSTRY SKIN CANCER EDUCATION: 67 PEOPLE

SKIN CANCER SCREENINGS 90 PARTICIPANTS: 57 REFERRED FOR FOLLOW-UP 27

QUESTIONNAIRES RETURNED FROM REFERRED: 1 SQUAMOUS CELL, 1 BASAL CELL,

MULTIPLE PRECANCEROUS AREAS FROZEN OR REMOVED

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NO-TANNING PLEDGE/SKIN CANCER EDUC. AT HIGH SCHOOLS: 226 STUDENTS

ESTIMATED COSTS OF UNDERTAKING SUCH ACTIVIITES DURING FY 2013: \$55,000

IDENTIFIED NEED EXAMPLE 2

BETTER ACCESS TO CARE

HOSPITAL INITIATIVE: PROVIDE FINANCIAL AND OPERATIONAL SUPPORT TO ACCESS CARROLL, A PATIENT-CENTERED AND INTEGRATED HEALTH CARE HOME FOR LOW-INCOME RESIDENTS OF CARROLL COUNTY, MARYLAND. PRIMARY MEDICAL CARE IS PROVIDED BY VOLUNTEER PHYSICIANS, NURSES AND OTHER MEDICAL PROFESSIONALS. BY REMOVING TRADITIONAL BARRIERS TO QUALITY HEALTH CARE, ACCESS CARROLL STRIVES TO HELP PATIENTS MAINTAIN GOOD HEALTH AND LEARN TO MANAGE ANY ACUTE OR CHRONIC ILLNESSES.

PRIMARY OBJECTIVE: TO PROVIDE PRIMARY CARE SERVICES TO LOW-INCOME RESIDENTS OF CARROLL COUNTY. TO PROVIDE CARE COORDINATION SERVICES TO LOW-INCOME RESIDENTS OF CARROLL COUNTY. KEY PARTNERS: CARROLL COUNTY HEALTH DEPARTMENT

11:45:56 AM

5/8/2014

JSA 2E1327 2.000

Part VI Supplemental Information

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- 1 Required descriptions. Provide the descriptions required for Part I, lines 3c, 6a, and 7; Part II; Part III, lines 4, 8, and 9b; Part V, Section A; and Part V, Section B, lines 1j, 3, 4, 5c, 6i, 7, 10, 11, 12h, 14g, 16e, 17e, 18e, 19c, 19d, 20d, 21, and 22.
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OUTCOMES: OUTCOMES ARE EVALUATED BY THE NUMBER OF NEW PATIENTS AND

PATIENT ENCOUNTERS, AS WELL AS TYPES OF SERVICES OFFERED.

ACTIVITIES UNDERTAKEN BY CARROLL HOSPITAL CENTER TO MEET IDENTIFIED NEED

DURING 2012 TAX YEAR INCLUDE:

NEW PATIENTS SEEN AT ACCESS CARROLL: 495

TOTAL ENCOUNTERS AT ACCESS CARROLL: 5,941

OPENED EXPANDED FACILITY WITH DENTAL SERVICES

EXPANDED CARE COORDINATION SERVICES:

SPECIALTY CARE REFERRALS (SPECIALISTS, HIGH END DIAGNOSTICS, SURGERIES):

965

CARE COORDINATION SERVICES (NOT INCLUDED ABOVE): 2,954

- * SSI/SSDI APPLICATIONS
- * HOMELESSNESS SERVICES (SOAR)
- * INDIVIDUALIZED CASE MANAGEMENT SESSIONS "BILLS AND PILLS" CASE

MANAGEMENT

* PUBLIC ASSISTANCE APPLICATIONS - INCLUDING MA, PAC, SNAP, SAIL,

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HOUSING, FOOD

* TRANSPORTATION SERVICES

TOTAL CARE COORDINATION DOCUMENTED: 3,919

APPROXIMATE COST OF PROVIDING STAFF AND HOSPITAL RESOURCES TO ACCESS

CARROLL DURING 2012: \$321,808

APPROXIMATE COST TO CARROLL HOSPITAL CENTER OF PROVIDING FREE DIAGNOSTIC

& LAB SERVICES FOR ACCESS CARROLL PATIENTS: \$295,855

TOTAL APPROXIMATE COSTS TO CARROLL HOSPITAL CENTER OF SUPPORTING ACCESS

CARROLL DURING 2012: \$617,663

PART V, LINE 7

PURSUANT TO THE CHNA UNDERTAKEN BY CARROLL HOSPITAL CENTER, 20 COMMUNITY HELATH NEEDS WERE IDENTIFIED. THEN, WORKING COLLABORATIVELY, HOSPITAL AND COMMUNITY PUBLIC HEALTH LEADERS, AS WELL AS, THE HOSPITAL'S COMMUNITY BENEFIT PLANNING COMMITTEE, BEGAN PRIORITIZING THE FOCUS FOR ACTION IN THE NEXT THREE YEARS. IN PARTICULAR, A JOINT STRATEGIES MEETING WAS CONVENED TO HELP DETERMINE THE PRIORITIZATION OF THE IDENTIFIED COMMUNITY

Part VI Supplemental Information

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HEALTH NEEDS.

DURING THE JOINT STRATEGY MEETING, EACH OF THE 20 IDENTIFIED COMMUNITY HEALTH NEEDS WAS ADDRESSED. TAKING INTO CONSIDERATION THE LIMITED FINANCIAL RESOURCES AVAILABLE TO THE HOSPITAL, THE 20 IDENTIFIED NEEDS WERE PRIORITIZED BY HOSPITAL AND COMMUNITY PUBLIC HEALTH LEADERS ON THE FOLLOWING CRITERIA: COMMUNITY IMPACT, URGENCY, SIZE, SEVERITY, ALIGNMENT WITH CARROLL HOSPITAL CENTER/THE PARTNERSHIP FOR A HEALTHIER CARROLL COUNTY AND RETURN ON INVESTMENT. FINAL CRITERIA SELECTION WAS DETERMINED BY THE EXECUTIVE COUNCIL MEMBERS OF CARROLL HOSPITAL CENTER, IN COLLABORATION WITH THE PARTNERSHIP FOR A HEALTHIER CARROLL COUNTY BOARD.

PURSUANT TO THIS PRIORTIZATION PROCESS, IT WAS DETERMINED THAT THE NEEDS THE CARROLL HOSPITAL CENTER HOSPITAL FACILITY WOULD ATTEMPT TO ADDRESS WOULD BE NARROWED DOWN TO SEVEN (7) KEY COMMUNITY BENEFIT ISSUES. AMOUNG THOSE NEEDS THAT THE HOSPITAL FACILITY DETERMINED IT WOULD NOT SPECIFICALLY FOCUS UPON ADDRESSING WERE: HEALTH CARE TRANSPORTATION,

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MOTOR VEHICLE DEATHS, AGE DISCRIMINATION, ARTHRITIS, ASTHMA, FLU, AND

ORAL HEALTH CARE.

PART V, LINE 18

THE HOSPITAL FACILITY OR AN AUTHORIZED THIRD PARTY DID NOT UNDERTAKE ANY OF THE COLLECTION ACTIONS NOTED IN PART V, SECTION B, LINE 17 BEFORE MAKING REASONABLE EFFORTS TO DETERMINE ANY PATIENTS ELIGIBILITY UNDER THE HOSPITAL'S FINANCIAL ASSISTANCE POLICY. IN ORDER TO HELP DETERMINE PATIENTS' ELIGIBILITY UNDER THE HOSPITAL'S FINANCIAL ASSISTANCE POLICY, THE HOSPITAL UNDERTAKES A NUMBER OF ACTIONS, INCLUDING NOTIFYING PATIENTS OF THE FINANCIAL ASSISTANCE POLICY ON ADMISSION, NOTIFYING PATIENTS OF THE FINANCIAL ASSISTANCE POLICY PRIOR TO DISCHARGE, NOTIFYING PATIENTS OF THE FINANCIAL ASSISTANCE POLICY IN COMMIUNICATIONS WITH THE PATIENTS' BILLS, AND DOCUMENTING ITS DETERMINATION OF WHETHER PATIENTS WERE EILIGIBLE FOR FINANCIAL ASSISTANCE UNDER THE HOSPITAL'S FINANCIAL ASSISTANCE POLICY.

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PART V, LINE 20

THE HOSPITAL FACILITY PROVIDES A DISCOUNT OF AT LEAST 25% OFF OF GROSS CHARGES FOR THE PROVISION OF EMERGENCY AND OTHER MEDICALLY NECESSARY CARE TO ANY INDIVIDUAL THAT IS ELIGIBLE FOR DISCOUNTED CARE UNDER THE HOSPITAL FACILITY'S FINANCIAL ASSISTANCE POLICY AND AT LEAST 15% OFF OF GROSS CHARGES FOR THE PROVISION OF EMERGENCY AND OTHER MEDICALLY NECESSARY CARE TO ANY INDIVIDUAL THAT QUALIFIES UNDER THE MEDICAL HARDSHIP PROVISIONS OF THE HOSPITAL FACILITY'S FINANCIAL ASSISTANCE POLICY. PURSUANT TO THE HEALTH SERVICES COST REVIEW COMMISSION (HSCRC) ALL-PAYOR SYSTEM FOR HOSPITALS IN THE STATE OF MARYLAND, THE GREATEST DISCOUNT OFF OF GROSS CHARGES FOR THE PROVISION OF EMERGENCY AND OTHER MEDICALLY NECESSARY CARE PERMITTED TO ANY COMMERCIAL INSURER OR MEDICARE IS ONLY 6% AS A RESULT, THE HOSPTIAL FACILITY WAS ABLE TO DETERMINE THAT THE MAXIMUM AMOUNT CHARGED TO INDIVIDUALS THAT WERE ELIGIBLE FOR FINANCIAL ASSISTANCE UNDER THE HOSPITAL FACILITY'S FINANCIAL ASSISTANCE POLICY WAS NOT GREATER THAN THE AMOUNT GENERALLY BILLED TO INDIVIDUALS WHO HAVE INSURANCE COVERING SUCH CARE.

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PART V, LINE 22

THE HOSPITAL FACILITY DOES NOT CHARGE ANY INDIVIDUALS THAT IT KNOWS ARE ELIGIBLE FOR FINANCIAL ASSISTANCE AN AMOUNT EQUAL TO THE GROSS CHARGE FOR ANY SERVICE. THE HOSPITAL USES THE CHARGE MASTER RATES FOR A SERVICE AS A STARTING POINT AGAINST WHICH THE DISCOUNTS MANDATED IN THE HOSPITAL FACILITY'S FINANCIAL ASSISTANCE POLICY ARE APPLIED TO DETERMINE THE AMOUNT ACTUALLY BILLED TO PATIENTS ELIGIBLE UNDER THE FINANCIAL ASSISTANCE POLICY. THE HOSPITAL FACILITY WILL NOT COLLECT PAYMENT FROM ANY PATIENT ELIGIBLE UNDER THE FINANCIAL ASSISTANCE POLICY IN EXCESS OF THE REDUCED AMOUNT THAT IS ACTUALLY BILLED TO SUCH FINANCIAL ASSISTANCE PATIENT.

NEEDS ASSESSMENT

PART VI, LINE 2

MONITORING THE HEALTH STATUS OF THE COMMUNITY IS AN ONGOING AND INTERACTIVE PROCESS ENGAGED IN BY THE HOSPITAL, WITH SUBSTANTIAL INVOLVEMENT FROM OUR COMMUNITY VIA THE PARTNERSHIP FOR A HEALTHIER

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CARROLL COUNTY, INC. ("THE PARTNERSHIP"), AN ENTITY ESTABLISHED BY THE

HOSPITAL AND THE CARROLL COUNTY HEALTH DEPARTMENT SPECIFICALLY TO ASSESS

UNMET HEALTH NEEDS IN THE COMMUNITY, EXPAND THE CAPACITY FOR HEALTH AND

QUALITY OF LIFE IMPROVEMENT IN THE COMMUNITY, SERVE AS A COLLABORATIVE

VEHICLE FOR INTERACTION WITH THE COMMUNITY, AND WITH OUR COMMUNITY, TO

DRIVE THE EFFORT TO CREATE A HEALTHIER CARROLL COUNTY. THE PARTNERSHIP IS

A RELATED SECTION 501(C)(3) TAX-EXEMPT ORGANIZATION OF THE HOSPITAL,

WHICH RECEIVES A MAJORITY OF ITS OPERATING FUNDS FROM CONTRIBUTIONS MADE

DIRECTLY BY THE HOSPITAL.

IMPROVEMENT IN THE CORE HEALTH IMPROVEMENT AREAS (C.H.I.A.S) IS ONE OF THE HOSPITAL'S GOALS. THE C.H.I.A.S ARE THE NEED AREAS REQUIRING INDIVIDUAL AND ORGANIZATIONAL ACTION TO ACHIEVE TARGETED IMPROVED STATUS USING THE U.S. DEPARTMENT OF HEALTH AND HUMAN SERVICES' HEALTHY PEOPLE 2020 TARGETS AS THE BENCHMARK. THE HOSPITAL PARTICIPATES ACTIVELY IN MANY OF THE C.H.I.A. LEADERSHIP TEAMS COMPRISED OF DIVERSE INDIVIDUALS AND ORGANIZATIONS FROM THROUGHOUT THE HOSPITAL'S SERVICE AREA, WHO SHARE

JSA 2E1327 2.000

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EXPERTISE AND INTEREST IN THE CHIA. WITH SUPPORT AND GUIDANCE FROM THE

PARTNERSHIP, THOSE LEADERSHIP TEAMS DEVELOP AND IMPLEMENT ACTION PLANS

SPECIFICALLY INTENDED TO ACCOMPLISH TARGETED RESULTS. "HEALTHY CARROLL

VITAL SIGNS" (DESCRIBED BELOW) ARE THEN AFFIRMED, ARE SPECIFIC TO EACH

CHIA LEADERSHIP TEAM AND SERVE AS ONE OF THE PRIMARY TOOLS FOR MEASURING

AND REPORTING RESULTS TO THE HOSPITAL LEADERSHIP AND TO THE COMMUNITY.

```
RECENTLY THE HOSPITAL HAS COLLABORATED WITH THE PARTNERSHIP WITH RESPECT
TO AN ASSESSMENT OF HEALTH NEEDS VIA MARYLAND'S STATE HEALTH IMPROVEMENT
PROCESS (S.H.I.P.), WHICH WAS ORGANIZED TO PRODUCE A LOCAL HEALTH
IMPROVEMENT PLAN (L.H.I.P.). THE PARTNERSHIP ORGANIZATION
ENTHUSIASTICALLY AGREED TO SERVE AS THE LOCAL COALITION REQUIRED IN THE
S.H.I.P. PROCESS. THIS PROVIDED CARROLL HOSPITAL CENTER YET ANOTHER
OPPORTUNITY FOR LINKAGE TO IMPORTANT, VALIDATED INFORMATION ABOUT HEALTH
NEEDS IN OUR COMMUNITY AND ONGOING OPPORTUNITIES TO COLLABORATE WITH OUR
LOCAL AND STATE HEALTH DEPARTMENT REGARDING IMPLEMENTATION STRATEGIES FOR
TARGETED RESULTS.
```

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PURSUANT TO THE S.H.I.P. ASSESSMENT, THIRTY-NINE "HIGH IMPACT OBJECTIVES" WERE IDENTIFIED BY THE STAFF AT MARYLAND'S DEPARTMENT OF HEALTH AND MENTAL HYGIENE. A CARROLL COUNTY SPECIFIC DATA PROFILE SERVED AS THE BASELINE DOCUMENT. AFTER THOROUGH ANALYSIS, A LOCAL TEAM, WHICH INCLUDED THE HOSPITAL, PRODUCED A LOCAL HEALTH IMPROVEMENT PLAN (L.H.I.P.) ADDRESSING FIVE PRIORITY NEED AREAS. THE S.H.I.P. AND L.H.I.P. PROVIDE ANOTHER IMPORTANT SET OF VERY USEFUL INFORMATION AND IS BEING FULLY INTEGRATED WITHIN THE HOSPITAL'S FIRST IRS COMPLIANT COMMUNITY HEALTH NEEDS ASSESSMENT (CHNA) AND COMMUNITY BENEFIT PLANNING PROCESSES. THE HOSPITAL AND THE PARTNERSHIP HAVE CONDUCTED MULTIPLE PREVIOUS NEEDS ASSESSMENTS, HAVE MADE REAL PROGRESS TOWARDS COMMUNITY ENGAGEMENT IN THESE PROCESSES AND HAVE INTEGRATED ANNUAL MEASUREMENT SYSTEMS INTO THE HEALTH IMPROVEMENT WORK KNOWN AS "HEALTHY CARROLL VITAL SIGNS (HCVS)." THESE MEASURES BUILD ON NATIONAL BENCHMARKS AND IMPROVEMENT TARGETS SUCH AS HP 2020. FUTURE EDITIONS OF HEALTHY CARROLL VITAL SIGNS WILL ALSO INTEGRATE S.H.I.P. 2014 BENCHMARKS AND IMPROVMENT TARGETS.

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DURING THE 2012 TAX YEAR, THE HOSPITAL CONDUCTED ITS FIRST COMMUNITY HEALTH NEEDS ASSESSMENT IN COMPLIANCE WITH IRS REQUIREMENTS ("CHNA"). SHORTLY THEREAFTER, THE HOSPITAL BEGAN TO UNDERTAKE CERTAIN INITIATIVES IDENTIFIED IN THE CHNA IMPLEMENATION STRATEGY TO BEGIN TO ATTEMPT TO MEET IDENTIFIED COMMUNITY HEALTH NEEDS. THE INITIATIVES UNDERTAKEN DURING THE 2012 TAX YEAR TO HELP MEET IDENTIFIED COMMUNITY HEALTH NEEDS ARE FURTHER DESCRIBED IN THE DISCLOSURE TO PART V, SECTION B, LINE 6.

PATIENTS EDUCATION OF ELIGIBILITY FOR ASSISTANCE

PART VI, LINE 3

CARROLL HOSPITAL CENTER (CHC) HAS A NUMBER OF PROGRAMS TO ASSIST PATIENTS WITH THEIR PAYMENT OBLIGATIONS. FIRST, WE PROVIDE A MEDICAID ENROLLMENT SERVICE TO PATIENTS WHO QUALIFY FOR MEDICAL ASSISTANCE. THIS SERVICE ASSISTS PATIENTS WITH PAPERWORK AND WILL EVEN PROVIDE TRANSPORTATION IF NEEDED. THIS PAST YEAR, CHC ASSISTED 310 PATIENTS IN APPLYING FOR THE STATE'S MEDICAL ASSISTANCE PROGRAM. IN ADDITION, THE HOSPITAL HELD A,

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FREE ENROLLMENT SESSION FOR "COVER THE UNINSURED DAY' FOR UNINSURED

COMMUNITY MEMBERS TO COME IN TO SEE IF THEY QUALIFIED FOR MEDICAL OR

FNINANCIAL ASSISTANCE. FOR PATIENTS WHO DO NOT QUALIFY FOR MEDICAID

COVERAGE, CHC HAS AN IN-HOUSE FINANCIAL ASSISTANCE PROGRAM.

OUR ELIGIBILITY STANDARDS ARE MORE LENIENT THAN EVEN THOSE PROPOSED BY THE MARYLAND HOSPITAL ASSOCIATION GUIDELINES. WE WRITE OFF 100% OF THE BILL FOR PATIENTS WHOSE INCOME IS BELOW 300% OF THE FEDERAL POVERTY GUIDELINES (FPG) AND WRITE OFF A PORTION OF THE BILL FOR PATIENTS WHOSE INCOME IS BETWEEN 301%-375% OF THE FPG. WHEN PATIENTS EXPRESS THEIR INABILITY TO PAY FOR SERVICES, OUR STAFF WORKS TO FIND THE BEST POSSIBLE OPTION FOR THEM BY DISCUSSING IN DETAIL THEIR SITUATION. THE FAMILY IS INVOLVED IN THOSE CONVERSATIONS TO THE EXTENT THE PATIENT FEELS COMFORTABLE.

THE HOSPITAL ALSO HAS A PROCESS IN PLACE FOR PATIENTS TO HAVE FINANCIAL ASSISTANCE DECISIONS RECONSIDERED AND THAT PROCESS IS CLEARLY OUTLINED IN

Part VI Supplemental Information

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OUR FINANCIAL ASSISTANCE POLICY AND IN INFORMATION PROVIDED TO OUR

PATIENTS. IN ADDITION, FOR PATIENTS WITH INCOME BELOW 500% OF THE FPG AND WHOSE MEDICAL DEBT AT CHC IS IN EXCESS OF 25% OF THEIR HOUSEHOLD INCOME,

THE HOSPITAL HAS A MEDICAL HARDSHIP PLAN THAT PROVIDES FOR REDUCED-COST

CARE. THE HOSPITAL POSTS A SUMMARY OF ITS FINANCIAL ASSISTANCE POLICY,

INFORMING PATIENTS OF THE AVAILABILITY OF FINANCIAL ASSISTANCE, IN ALL

REGISTRATION AND INTAKE AREAS FOR ALL PATIENTS TO SEE. IN ADDITION,

DETAILED INFORMATION ON OUR FINANCIAL ASSISTANCE POLICY IS INCLUDED IN

EVERY ADMISSION FOLDER, ON BILLS MAILED TO PATIENTS AND ON THE HOSPITAL'S

WEBSITE (WWW.CARROLLHOSPITALCENTER.ORG).

5/8/2014

COMMUNITY INFORMATION

PART VI, LINE 4

AS THE ONLY HOSPITAL IN THE COUNTY, CHC'S PRIMARY SERVICE AREA IS THE ENTIRE COUNTY. THE HOSPITAL DOES, HOWEVER, ALSO SERVE PORTIONS OF BALTIMORE, FREDERICK AND MONTGOMERY COUNTIES AS WELL AS AREAS IN SOUTHERN PENNSYLVANIA. THE GENERAL DEMOGRAPHICS FOR OUR PRIMARY COMMUNITY

Part VI Supplemental Information

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(CARROLL COUNTY) ARE LISTED BELOW:

POPULATION

TOTAL POPULATION 2012: 167,217 POPULATION PERCENT CHANGE 2011 TO 2012: 0% PERSONS UNDER 5 YEARS PERCENT 2012: 4.9% PERSONS UNDER 18 YEARS PERCENT 2012: 23.3% PERSONS 65 YEARS AND OVER PERCENT 2012: 14.3% FEMALE PERSONS, PERCENT 2012: 50.6% RACE WHITE PERSONS: 93.3% BLACK PERSONS: 3.4% AMERICAN INDIAN AND ALASKA NATIVE PERSONS: 0.2% ASIAN PERSONS: 1.6% NATIVE AMERICAN AND OTHER PACIFIC ISLANDER: 0 PERSONS REPORTING TWO OR MORE RACES: 1.5% PERSONS OF HISPANIC OR LATINO ORIGIN: 2.8% WHITE PERSONS NOT HISPANIC: 90.8%

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SOURCE: SOURCE US CENSUS BUREAU: STATE AND COUNTY QUICKFACTS.

FAMILY

TOTAL NUMBER OF HOUSEHOLDS (2007-2011): 59,314

AVERAGE HOUSEHOLD SIZE (2007-2011): 2.75 PERSONS

SOURCE: US CENSUS BUREAU: STATE AND COUNTY QUICK FACTS.

ECONOMICS

MEDIAN HOUSEHOLD INCOME (2007-2011): \$83,325

PERSONS BELOW POVERTY LEVEL, PERCENT (2007-2011): 5.6%

SOURCES: CARROLL COUNTY DEPARTMENT OF ECONOMIC DEVELOPMENT AND US CENSUS

BUREAU: STATE AND COUNTY QUICKFACTS.

OTHER SIGNIFICANT DEMOGRAPHIC CHARACTERISTICS

ACCORDING TO AMERICAN COMMUNITY SURVEY (2012) THE PERCENTAGE OF UNINSURED PATIENTS IN CARROLL COUNTY IS 6.8%. IN TY 2012, OF THE CARROLL COUNTY RESIDENTS THAT WERE HOSPITALIZED (EITHER AT CHC OR OTHER HOSPITALS),

Schedule H (Form 990) 2012

Part VI Supplemental Information

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- 10.3% WERE ENROLLED IN MEDICAL ASSISTANCE PROGRAMS IN CARROLL COUNTY,

WHICH INCLUDES MCHIP, PAC, AND MEDICAL ASSISTANCE. THE AVERAGE LIFE

EXPECTANCY WITH CARROLL COUNTY WAS 79.5.

PROMOTION OF COMMUNITY HEALTH

PART VI, LINE 5

CARROLL HOSPITAL CENTER, FOUNDED IN 1961, IS THE SOLE HOSPITAL SERVING THE JURISDICTION OF CARROLL COUNTY, MARYLAND WITH A FY 2013 POPULATION ESTIMATED AT MORE THAN 168,000 PERSONS. CARROLL HOSPITAL CENTER IS THE SECOND -LARGEST EMPLOYER IN CARROLL COUNTY WITH OVER 1,750 ASSOCIATES IN FY 2013. CARROLL HOSPITAL CENTER IS ACCREDITED WITH COMMENDATION BY THE JOINT COMMISSION.

OUR GOVERNING BODY IS COMPRISED PREDOMINANTLY OF INDEPENDENT LEADERS REPRESENTATIVE OF OUR COMMUNITY WHO ASSURE THAT ALL FINANCIAL SURPLUSES THE HOSPITAL GENERATES ARE USED EXCLUSIVELY TO FURTHER THE CHARITABLE PURPOSES OF THE ORGANIZATION.

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WE ARE A NOT-FOR-PROFIT ORGANIZATION WITH DIVERSE SERVICE LINES INCLUDING COMPREHENSIVE ACUTE CARE SUCH AS MEDICAL, SURGICAL, PERI-NATAL, PEDIATRICS, PSYCHIATRY, MEDICAL AND RADIATION ONCOLOGY, ADULT INTENSIVE CARE AND CARDIOVASCULAR SERVICES, INCLUDING EMERGENCY PERCUTANEOUS INTERVENTIONAL HEART SURGERY. BOTH HOME-BASED AND INPATIENT HOSPICE CARE IS PROVIDED THROUGH OUR AFFILIATED AGENCY, CARROLL HOSPICE INC. DIVERSE DIAGNOSTIC SERVICES ARE PROVIDED AT MULTIPLE LOCATIONS AND INCLUDE BOTH LABORATORY AND RADIOLOGIC CAPABILITIES. WE PARTICIPATE IN MEDICARE AND MEDICAID PROGRAMS.

THERE ARE MORE THAN 400 PHYSICIANS REPRESENTING 38 SPECIALTIES ON OUR MEDICAL STAFF WHOSE MEMBERSHIP IS OPEN TO ALL QUALIFIED AREA PHYSICIANS. WE OPERATE AN EMERGENCY DEPARTMENT (ED) SERVING ALL PERSONS REGARDLESS OF ABILITY TO PAY. THE ED HAD OVER 56,000 PATIENT VISITS IN FY 2013 AND WE ALSO RECORDED 14,889 INPATIENT AND OBERVATION ADMISSIONS, 1,084 BIRTHS AND APPROXIMATELY 8,034 SURGICAL PROCEDURES.

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AN EXTENSIVE NETWORK OF HOSPITAL OPERATED PHYSICIAN PRACTICES ASSURES ADEQUATE AVAILABILITY OF BOTH PRIMARY AND SPECIALTY CARE PHYSICIANS THROUGHOUT THE SERVICE AREA-MEETING THE CARROLL HOSPITAL CENTER STANDARDS OF EXCELLENCE AND INCORPORATING THE SAME VALUES AND PRINCIPLES. BUILDING ON OUR LONG TRADITION OF COLLABORATION WITH OUR LOCAL RESIDENTS, THE HOSPITAL IN JOINT EFFORT WITH THE CARROLL COUNTY HEALTH DEPARTMENT, ESTABLISHED THE PARTNERSHIP FOR A HEALTHIER CARROLL COUNTY, INC. (THE PARTNERSHIP) IN 1999 TO LINK HOSPITAL STRENGTHS, ALONGSIDE THOSE OF OTHER WELL-ESTABLISHED COMMUNITY PARTNERS TO ACHIEVE AN IMPROVED HEALTH STATUS. THE PARTNERSHIP IS A RELATED SECTION 501(C)(3) TAX-EXEMPT ORGANIZATION OF CARROLL HOSPITAL CENTER, WHICH RECEIVES A MAJORITY OF ITS OPERATING FUNDS FROM CONTRIBUTIONS MADE DIRECTLY BY THE HOSPITAL.

THE PARTNERSHIP WAS ESTABLISHED TO:

- * ASSESS UNMET HEALTH NEEDS IN OUR COMMUNITY
- * EXPAND THE CAPACITY FOR HEALTH AND QUALITY OF LIFE IMPROVEMENT IN OUR

COMMUNITY

Part VI Supplemental Information

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- * SERVE AS OUR COLLABORATIVE VEHICLE FOR INTERACTION WITH THE COMMUNITY
- * DRIVE THE EFFORT TO CREATE A HEALTHIER CARROLL COUNTY COMMUNITY.

THIS STRATEGY HAS ALLOWED CARROLL HOSPITAL CENTER TO REMAIN CONTINUALLY

WELL-CONNECTED TO THE COMMUNITY, TO LEVERAGE OUR RESOURCES IN ACTION

ALONGSIDE THOSE OF OTHER KEY ORGANIZATIONS AND AGENCIES (PARTICULARLY,

THE CARROLL COUNTY HEALTH DEPARTMENT) AND TO ASSURE MEASURABLE RESULTS.

MONITORING THE HEALTH STATUS OF THE COMMUNITY IS AN ONGOING AND

INTERACTIVE PROCESS ENGAGED IN BY CARROLL HOSPITAL CENTER AND THE

PARTNERSHIP. CARROLL HOSPITAL CENTER AND THE PARTNERSHIP PURSUE

IMPROVEMENT IN THE CORE HEALTH IMPROVEMENT AREAS (CHIAS) VIA LEADERSHIP

TEAMS COMPRISED OF DIVERSE INDIVIDUALS AND ORGANIZATIONS WHO SHARE

EXPERTISE AND INTEREST IN THE CHIA. THOSE LEADERS DEVELOP AND IMPLEMENT

ACTION PLANS SPECIFICALLY INTENDED TO ACCOMPLISH TARGETED RESULTS.

"HEALTHY CARROLL VITAL SIGNS" ARE THEN AFFIRMED, ARE SPECIFIC TO EACH

CHIA LEADERSHIP TEAM AND SERVE AS ONE OF THE PRIMARY TOOLS FOR RESULTS

REPORTING. WWW.HEALTHYCARROLL.ORG IS THE PARTNERSHIP'S WEBSITE WHERE

CURRENT SECONDARY DATA, NATIONAL BENCHMARKS, IMPROVEMENT TARGETS AND BEST

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PRACTICE REFERENCES ARE EASILY AVAILABLE, ARE AS CURRENT AS AVAILABLE AND

ARE AVAILABLE TO ANYONE AT NO COST.

CARROLL HOSPITAL CENTER HAS LONG RECOGNIZED THAT PROMOTING THE HEALTH OF ITS COMMUNITY IS ONE OF ITS ESSENTIAL RESPONSIBILITIES. EXTENSIVE COMMUNITY OUTREACH AND LEARNING PROGRAMS ARE OFFERED BY THE HOSPITAL WITH AN EMPHASIS ON DISEASE PREVENTION, EARLY INTERVENTION AND WELLNESS.

IN FY 2012 WE EXPANDED ON AN INTEGRATED APPROACH TO POPULATION HEALTH; SEEKING TO ASSURE ACCESS TO EXCELLENT HEALTH CARE AND DISEASE MANAGEMENT ASSISTANCE. OUR INTEGRATED APPROACH RECOGNIZES AND STRIVES TO ELIMINATE BARRIERS SUCH AS TRANSPORTATION CHALLENGES OR LIMITED ABILITIES TO PURCHASE ESSENTIAL PRESCRIPTION PRODUCTS; IT ALSO INCLUDES MORE IN-COMMUNITY CARE COORDINATION AND ASSISTANCE WITH NAVIGATING THE OFTEN COMPLEX WORLD OF HEALTH CARE ASSOCIATED SERVICES.

CHC IS ONE OF THE FOUNDING AND FUNDING PARTNERS IN A UNIQUE AND HIGHLY SUCCESSFUL INTEGRATED PRIMARY CARE CENTER KNOWN AS ACCESS CARROLL. INC.

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AT ACCESS CARROLL, INC. THE BARRIERS OF LOW INCOME AND INELIGIBILITY FOR

STATE, FEDERAL OR OTHER INSURANCE ASSISTANCE ARE BEING ELIMINATED FOR

SIGNIFICANT NUMBERS OF CARROLL COUNTY RESIDENTS WHO ARE RECEIVING THE

SAME STELLAR INTEGRATED PRIMARY AND SPECIALTY CARE SERVICES NEEDED TO

MANAGE THEIR ACUTE AND/OR CHRONIC DISEASE ISSUES AS THEIR HIGHER INCOME

AND INSURED NEIGHBORS. IN ADDITION TO PRIMARY AND SPECIALTY MEDICAL CARE

AND CARE MANAGEMENT NAVIGATION ASSISTANCE, THE ACCESS CARROLL PATIENTS

RECEIVE DIAGNOSTIC LABORATORY AND RADIOLOGY SERVICES, PRESCRIPTION

ASSISTANCE (MORE THAN \$1,000,000 RETAIL VALUE IN FY 2012 FROM

PHARMACEUTICAL PRESCRIPTION ASSISTANCE PROGRAMS COORDINATED BY ACCESS

CARROLL) AND MORE.

CARROLL HOSPITAL CENTER CONTRIBUTED \$321,808 TO ACCESS CARROLL IN FY13 TO COVER SALARY AND BENEFIT EXPENSES FOR THE EXECUTIVE DIRECTOR, ONE FULL TIME RN CASE MANAGER AND TWO PART-TIME POSITIONS (AIDE AND DEVELOPMENT SPECIALIST), AS WELL AS ADDITIONAL FUNDS TOWARD THEIR FACILITY MOVE AND EXPANSION. THE HOSPITAL ALSO PROVIDES LABORATORY AND DIAGNOSTIC IMAGING

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- 5 Promotion of community health. Provide any other information important to describing how the organization's hospitals facilities or other health care facilities further its exempt purpose by promoting the health of the community (e.g., open medical staff, community board, use of surplus funds, etc.).
- 6 Affiliated health care system. If the organization is part of an affiliated health care system, describe the respective roles of the organization and its affiliates in promoting the health of the communities served.
- 7 State filing of community benefit report. If applicable, identify all states with which the organization, or a related organization, files a community benefit report.
- 8 Facility reporting group(s). If applicable, for each hospital facility in a facility reporting group provide the descriptions required for Part V, Section B, lines 1j, 3, 4, 5c, 6i, 7, 10, 11, 12h, 14g, 16e, 17e, 18e, 19c, 20d, 21, and 22.

SERVICES TO ACCESS CARROLL CAPTURED UNDER CHARITY CARE, WHICH TOTALED

\$295,855 IN FY13. MANY CARROLL HOSPITAL CENTER AFFILIATED PHYSICIANS AND

SPECIALISTS DONATE THEIR TIME TO AND ACCEPT REFERRALS FROM ACCESS

CARROLL. IN FY13, ACCESS CARROLL HAD 9,860 PATIENT ENCOUNTERS.

THESE HEALTH PROMOTION EFFORTS ARE IN ADDITION TO PROGRAMS AND SERVICES THAT SEEK TO ALSO HELP PEOPLE CHANGE THEIR LIFESTYLES TO MOVE TOWARD A STATE OF OPTIMAL HEALTH IN MIND, BODY AND SPIRIT. CARROLL HOSPITAL CENTER DEMONSTRATES ITS COMMITMENT TO IMPROVING THE HEALTH AND WELLNESS OF THE COMMUNITIES IT SERVES BY PROVIDING SERVICES AND PROGRAMS THAT ADDRESS CRITICAL NEEDS, INCLUDING HEALTH CARE TO VULNERABLE OR UNDERSERVED PEOPLE; PUBLIC HEALTH PROGRAMS; AND HEALTH EDUCATION, SCREENING AND PREVENTION SERVICES. AS REPORTED IN THE FY 2013 STATE OF MARYLAND HEALTH SERVICES COST REVIEW COMMISSION (HSCRC) COMMUNITY BENEFIT REPORT, CARROLL HOSPITAL CENTER PROVIDED \$18,020,053 (NET OF REVENUES) ON PROGRAMS AND ACTIVITIES BENEFITING THE COMMUNITIES WE SERVE. THESE PROGRAMS AND ACTIVITIES INCLUDED HOSPICE SERVICES, PHYSICIAN SUPPORT,

Part VI Supplemental Information

Complete this part to provide the following information.

- 1 Required descriptions. Provide the descriptions required for Part I, lines 3c, 6a, and 7; Part II; Part III, lines 4, 8, and 9b; Part V, Section A; and Part V, Section B, lines 1j, 3, 4, 5c, 6i, 7, 10, 11, 12h, 14g, 16e, 17e, 18e, 19c, 19d, 20d, 21, and 22.
- 2 Needs assessment. Describe how the organization assesses the health care needs of the communities it serves, in addition to any needs assessments reported in Part V, Section B.
- **3** Patient education of eligibility for assistance. Describe how the organization informs and educates patients and persons who may be billed for patient care about their eligibility for assistance under federal, state, or local government programs or under the organization's financial assistance policy.
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CHARITY/UNCOMPENSATED CARE, EDUCATION PROGRAMS, HEALTH SCREENINGS,

SUPPORT GROUPS, HEALTH PROFESSIONS EDUCATION AND COMMUNITY CONTRIBUTIONS.

THE HOSPITAL'S COMMUNITY EDUCATION AND WELLNESS EFFORTS ARE LED BY COMMUNITY EDUCATORS IN THE WOMEN'S PLACE AND THE LEARNING CENTER DEPARTMENTS, IN COORDINATION WITH THE PARTNERSHIP FOR A HEALTHIER CARROLL COUNTY, SO AS TO MAXIMIZE STRATEGIES AND PROGRAMS IN ADDRESSING COMMUNITY HEALTH NEEDS. CARROLL HOSPITAL CENTER, IN FY 2013, HAD 30,310 ENCOUNTERS IN COMMUNITY HEALTH EDUCATION ACTIVITIES, 1,848 ENCOUNTERS FOR SUPPORT GROUPS, 132 ENCOUNTERS FOR SELF-HELP PROGRAMS AND 1,775 ENCOUNTERS FOR SCREENINGS.

CARROLL HOSPITAL CENTER OFFERS THESE PROGRAMS AND SERVICES NOT ONLY TO ADDRESS THE NEEDS OF PEOPLE WITH CHRONIC OR ACUTE MEDICAL ISSUES, BUT ALSO TO ADDRESS PREVENTION AND EDUCATION TO KEEP OUR POPULATION WELL.

Part VI Supplemental Information

Complete this part to provide the following information.

- 1 Required descriptions. Provide the descriptions required for Part I, lines 3c, 6a, and 7; Part II; Part III, lines 4, 8, and 9b; Part V, Section A; and Part V, Section B, lines 1j, 3, 4, 5c, 6i, 7, 10, 11, 12h, 14g, 16e, 17e, 18e, 19c, 19d, 20d, 21, and 22.
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PEOPLE ATTENDED THE THREE PRESENTATIONS, INCLUDING COOKING DEMONSTRATIONS

& EDUCATION ON TOPICS SUCH AS HEALTHY BONES AND REDUCING YOUR RISK FOR

CANCER * NUTRITION SCREENINGS - 13 PEOPLE PARTICIPATED IN NUTRITION

SCREENINGS ONE-ON-ONE WITH A DIATITION.

AFFILIATED HEALTH CARE SYSTEM

PART VI, LINE 6

CARROLL HOSPITAL CENTER IS PART OF AN AFFILIATED HEALTH CARE SYSTEM THAT PROVIDES AN ARRAY OF HEALTH CARE SERVICES TO ITS COMMUNITY. THE HOSPITAL, AS A SOLE COMMUNITY PROVIDER, PROVIDES BOTH INPATIENT AND OUTPATIENT CARE, INCLUDING ESSENTIAL HEALTH CARE SERVICES SUCH AS OBSTETRICS, EMERGENCY SERVICES, PEDIATRIC, AND CRITICAL CARE, WHICH WOULD LIKELY OTHERWISE NOT BE PROVIDED WITHIN CARROLL COUNTY DUE TO THEIR UNPROFITABLE NATURE (HIGH COST SERVICES WITH RELATIVELY LOW REIMBURSEMENT). ADDITIONALLY, THE HOSPITAL IS RELATED TO A GROUP PHYSICIAN PRACTICE (CARROLL HEALTH GROUP), WHICH PROVIDES PRIMARY AND SPECIALTY CARE SERVICES TO THE COMMUNITY. THE PROVISION OF THE PHYSICIAN

Part VI Supplemental Information

Complete this part to provide the following information.

- 1 Required descriptions. Provide the descriptions required for Part I, lines 3c, 6a, and 7; Part II; Part III, lines 4, 8, and 9b; Part V, Section A; and Part V, Section B, lines 1j, 3, 4, 5c, 6i, 7, 10, 11, 12h, 14g, 16e, 17e, 18e, 19c, 19d, 20d, 21, and 22.
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SERVICE HELPS MEET AN IDENTIFIED COMMUNITY HEALTH NEED FOR ADDITIONAL

PRIMARY AND SPECIALTY CARE PHYSICIANS IN THE COMMUNITY. CARROLL

HOSPICE, AN AFFILIATE OF CARROLL HOSPITAL CENTER, PROVIDES INPATIENT

HOSPICE CARE, AS WELL AS RESIDENTIAL HOSPICE AND PALLIATIVE CARE, TO

PATIENTS NEARING THE END-OF-LIFE. CARROLL HOSPICE PROVIDES PAIN

MANAGEMENT AND SYMPTOM CONTROL AND HELPS COORDINATE HOME AND INPATIENT

SERVICES. IN ORDER TO PROVIDE COMPREHENSIVE AND COMPASSIONATE CARE,

CARROLL HOSPICE UTILIZES AN INTERDISCIPLINARY TEAM, INCLUDING PHYSICIANS,

NURSES, SOCIAL WORKERS, CLERGY, PHARMACISTS, AND HOME HEALTH AIDES.

FURTHER, CARROLL HOSPICE PROVIDES BEREAVEMENT CARE FOR FAMILY MEMBERS FOR

UP TO THIRTEEN MONTHS.

Part VI Supplemental Information

Complete this part to provide the following information.

- 1 Required descriptions. Provide the descriptions required for Part I, lines 3c, 6a, and 7; Part II; Part III, lines 4, 8, and 9b; Part V, Section A; and Part V, Section B, lines 1j, 3, 4, 5c, 6i, 7, 10, 11, 12h, 14g, 16e, 17e, 18e, 19c, 19d, 20d, 21, and 22.
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STATE FILING OF COMMUNITY BENEFIT REPORT

MD,

SCHEDULE I (Form 990)

Grants and Other Assistance to Organizations, Governments, and Individuals in the United States

| 2012 |
|------------------------------|
| Open to Public Inspection |

No

OMB No. 1545-0047

Complete if the organization answered "Yes" to Form 990, Part IV, line 21 or 22.

► Attach to Form 990.

Department of the Treasury Internal Revenue Service Name of the organization

CARROLL HOSPITAL CENTER, INC.

Employer identification number 52–1452024

Part I General Information on Grants and Assistance

| 1 | Does the organization maintain records to substantiate the amount of the grants or assistance, the grantees' eligibility for the grants or assistance, and | | _ |
|---|--|-------|---|
| | the selection criteria used to award the grants or assistance? | X Yes | L |

2 Describe in Part IV the organization's procedures for monitoring the use of grant funds in the United States.

Part II Grants and Other Assistance to Governments and Organizations in the United States. Complete if the organization answered "Yes" to Form 990, Part IV, line 21, for any recipient that received more than \$5,000. Part II can be duplicated if additional space is needed.

| 1 (a) Name and address of organization or government | (b) EIN | (c) IRC section if applicable | (d) Amount of cash grant | (e) Amount of non- cash assistance | (f) Method of valuation (book, FMV, appraisal, other) | (g) Description of non-cash assistance | (h) Purpose of grant or assistance |
|---|-----------------|----------------------------------|--------------------------|---------------------------------------|---|--|------------------------------------|
| (1) PARTNERSHIP FOR HEALTHIER CARROLL COUNTY | | | | | | | |
| 95 CARROLL ST WESTMINSTER, MD 21157 | 52-2156892 | 501(C)(3) | 155,000. | | | | HOSPITAL CONTRIBUTIO |
| _(2) | | | | | | | |
| | | | | | | | |
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| | | | | | | | |
| (10) | | | | | | | |
| (11) | | | | | | | |
| (12) | | | | | | | |
| 2 Enter total number of section 501(c)(3) and | government o | I rganizations list | ed in the line 1 tab | le | | · | 1. |
| 3 Enter total number of other organizations list | | | | | | | |
| For Paperwork Reduction Act Notice, see the | Instructions fo | r Form 990. | | | | Sched | ule I (Form 990) (2012) |

Schedule I (Form 990) (2012)

| Supplemental Information. Complete this part to provide the information required in Part I, line 2, Part III, column (b), and any other additional information. RT I, LINE 2 E GRANT PROVIDED IS TO THE PARTNERSHIP FOR A HEALTHIER CARROLL COUNTY A LATED ORGANIZATION THAT IS CONTROLLED BY THE ORGANIYATION AND IS A INT VENTURE WITH THE CARROLL COUNTY HEALTH DEPARTMENT. THE PARTNERSHIP R A HEALTHIER CARROLL COUNTY IS A 501(C)(3) TAX-EXEMPT ORGANIZATION AT IS DEDICATED TO IMPROVING THE HEALTH AND QUALITY OF LIFE OF | (a) Type of grant or assistance | (b) Number of recipients | (c) Amount of cash grant | (d) Amount of non-cash assistance | (e) Method of valuation (book, FMV, appraisal, other) | (f) Description of non-cash assistance |
|--|--|--|---|---|--|--|
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| ENT VENTURE WITH THE CARROLL COUNTY HEALTH DEPARTMENT. THE PARTNERSHIP R A HEALTHIER CARROLL COUNTY IS A 501(C)(3) TAX-EXEMPT ORGANIZATION AT IS DEDICATED TO IMPROVING THE HEALTH AND QUALITY OF LIFE OF | information. | plete this part to pro | vide the informa | tion required in | Part I, line 2, Part III, c | olumn (b), and any other additiona |
| R A HEALTHIER CARROLL COUNTY IS A 501(C)(3) TAX-EXEMPT ORGANIZATION AT IS DEDICATED TO IMPROVING THE HEALTH AND QUALITY OF LIFE OF | information. RT I, LINE 2 | | | | | olumn (b), and any other additiona |
| AT IS DEDICATED TO IMPROVING THE HEALTH AND QUALITY OF LIFE OF | information. RT I, LINE 2 E GRANT PROVIDED IS TO THE PAR | TNERSHIP FOR A F | HEALTHIER CA | ARROLL COUNT | | olumn (b), and any other additiona |
| | ITT IV Supplemental Information. Comp information. RT I, LINE 2 E GRANT PROVIDED IS TO THE PAR LATED ORGANIZATION THAT IS CON | TNERSHIP FOR A F | HEALTHIER CA | ARROLL COUNT | 'Y A | olumn (b), and any other additiona |
| DIVIDUALS LIVING IN CARROLL COUNTY, MARYLAND. | Int IVSupplemental Information. Complete information.RT I, LINE 2E GRANT PROVIDED IS TO THE PARLATED ORGANIZATION THAT IS CONINT VENTURE WITH THE CARROLL C | TNERSHIP FOR A F TROLLED BY THE (OUNTY HEALTH DEF | HEALTHIER CA DRGANIYATION PARTMENT. 1 | ARROLL COUNT I AND IS A THE PARTNERS | 'Y A | olumn (b), and any other additiona |
| | information. RT I, LINE 2 E GRANT PROVIDED IS TO THE PAR LATED ORGANIZATION THAT IS CON ENT VENTURE WITH THE CARROLL C R A HEALTHIER CARROLL COUNTY I | TNERSHIP FOR A F TROLLED BY THE (OUNTY HEALTH DEF S A 501(C)(3) TA | HEALTHIER CA DRGANIYATION PARTMENT. 7 AX-EXEMPT OF | ARROLL COUNT I AND IS A THE PARTNERS AGANIZATION | 'Y A | olumn (b), and any other additiona |

Schedule I (Form 990) (2012)

| (Fori | EDULE J m 990) | For certain Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees ► Complete if the organization answered "Yes" to Form 990, Part IV, line 23. Ope | | OMB No. 20 Open to | 12 | olic | | |
|-------|---|---|--------------------------|--|--|----------------------|-----|--------|
| | Revenue Service of the organization | | 550. | | Employer identificat | | | 11 |
| | • | TAL CENTER, INC. | | | 52-1452(| | - | |
| Part | | ns Regarding Compensation | | | 02 1102 | | | |
| T GIT | quootio | | | | | | Yes | No |
| | 990, Part VII, First-cla Travel fo X Tax inde Discretion If any of the or reimburse explain Did the organ | propriate box(es) if the organization pro- Section A, line 1a. Complete Part III to uss or charter travel or companions emnification and gross-up payments onary spending account boxes on line 1a are checked, did the ement or provision of all of the ex- nization require substantiation prior to | reim | vide any relevant information regardin Housing allowance or residence for Payments for business use of perso Health or social club dues or initiati Personal services (e.g., maid, chauf ganization follow a written policy r ses described above? If "No," con abursing or allowing expenses incur | g these items. personal use anal residence on fees feur, chef) egarding paymer nplete Part III t red by all officer | 0 1b s, | X | |
| | directors, trus | stees, and the CEO/Executive Director, | rega | rding the items checked in line 1a? | | 2 | X | |
| 3 | organization's related organ X Comper X Indepen Form 99 | h, if any, of the following the filing organ s CEO/Executive Director. Check all that ization to establish compensation of th heation committee ident compensation consultant 20 of other organizations | e CE X X X X | ply. Do not check any boxes for metho O/Executive Director, but explain in F Written employment contract Compensation survey or study Approval by the board or compensation | ods used by a lart III. ation committee | | | |
| 4 | | ar, did any person listed in Form 990, I | Part | VII, Section A, line 1a, with respect to | o the filing | | | |
| b | Receive a ser Participate in Participate in | or a related organization: verance payment or change-of-control pa , or receive payment from, a suppleme , or receive payment from, an equity-ba y of lines 4a-c, list the persons and pa | ntal sed | nonqualified retirement plan? compensation arrangement? | | 4b | X | X X |
| | Only soction | 501(c)(3) and 501(c)(4) organizations | mue | st complete lines 5-9 | | | | |
| 5 | For persons I | isted in Form 990, Part VII, Section A, n contingent on the revenues of: | | - | any | | | |
| а | The organizat | ion? | | | | 5a | | Х |
| b | Any related o | rganization? | ••• | | | 5b | | Х |
| 6 | If "Yes" to line For persons I | e 5a or 5b, describe in Part III. isted in Form 990, Part VII, Section A, n contingent on the net earnings of: | | | | | | |
| а | | ion? | | | | 6a | | Х |
| b | Any related o | rganization? | | | | 6b | | Х |
| | If "Yes" to line | e 6a or 6b, describe in Part III. | | | | | | |
| 7 | | listed in Form 990, Part VII, Section | | | | | | |
| | payments not | t described in lines 5 and 6? If "Yes," de | escrib | be in Part III | | 7 | | Х |
| 8 | Were any am to the initia in Part III | nounts reported in Form 990, Part VII I contract exception described in I | , pai Regu | d or accrued pursuant to a contract ulations section 53.4958-4(a)(3)? I | that was subje f "Yes," describ | ct ie 8 | | x |
| 9 | Regulations s | ine 8, did the organization also foll ection 53.4958-6(c)? | | <u></u> | | | | |

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule J (Form 990) 2012

Schedule J (Form 990) 2012

Page 2 Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported in Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii). Do not list any individuals that are not listed on Form 990, Part VII.

Note. The sum of columns (B)(i)-(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual.

| | | (B) Breakdown | of W-2 and/or 1099-MISC | C compensation | (C) Retirement and | (D) Nontaxable | (E) Total of columns | (F) Compensation |
|------------------------------|------|--------------------------|--|---|--------------------------------|-----------------|----------------------|--|
| (A) Name and Title | | (i) Base compensation | (ii) Bonus & incentive compensation | (iii) Other reportable compensation | other deferred compensation | benefits | (B)(i)-(D) | reported as deferred in prior Form 990 |
| JOHN SERNULKA | (i) | 263,023. | 136,955. | 29,469. | 268,789. | 3,628. | 701,864. | (|
| 1 PRESIDENT/EX-OFFICIO | (ii) | 0 | 0 | 0 | d | 00 | С | (|
| LESLIE SIMMONS | (i) | 289,026. | 60,724. | 29 , 373. | 7 , 785. | 3,919. | 390,827. | (|
| 2 CHIEF OPERATING OFFICER | (ii) | 0 | 00 | 0 | d | 0 | C | (|
| KEVIN KELBLY | (i) | 283,992. | 67 , 426. | 29,249. | 11,908. | 5 , 338. | 397,913. | (|
| 3 SR VP FINANCE CFO | (ii) | 0 | 00 | 0 | d | 00 | C | (|
| JED ROSEN | (i) | 374 , 598. | 20,280. | 775. | 2,450. | 4,004. | 402,107. | (|
| 4 CHIEF MEDICAL INFO OFFICER | (ii) | 0 | 00 | 0 | d | 00 | C | (|
| M ELLEN FINNERTY MYERS | (i) | 188,873. | 47,786. | 11,670. | 6,674. | 1,123. | 256,126. | (|
| 5 CHIEF DEVELOPMENT OFFICER | (ii) | 0 | 00 | 0 | d | 00 | C | (|
| KEVIN SMOTHERS | (i) | 334,942. | 72 , 607. | 27,910. | 5 , 367. | 5 , 687. | 446,513. | (|
| 6 CHIEF MEDICAL OFFICER | (ii) | 0 | 00 | 0 | d | 00 | C | (|
| JOYCE ROMANS | (i) | 190,099. | 32,028. | 12,362. | 4,362. | 3,617. | 242,468. | (|
| 7 VICE PRESIDENT | (ii) | 0 | 00 | 0 | d | 00 | C | (|
| TRACEY ELLISON | (i) | 177 , 617. | 27 , 978. | 11,125. | 6 , 354. | 5,516. | 228,590. | (|
| 8 VICE PRESIDENT | (ii) | 0 | 0 | 00 | 0 | 0 | С | (|
| FLAVIO KRUTER | (i) | 788 , 319. | 284,436. | 1,734. | 16,802. | 6,037. | 1,097,328. | (|
| 9 PHYSICIAN | (ii) | 0 | 0 | 00 | 0 | 0 | С | (|
| JOHANNA DIMENTO | (i) | 339 , 997. | 0 | 7,374. | 2 , 585. | 602. | 350,558. | (|
| 10 PHYSICIAN | (ii) | 0 | 0 | 00 | 0 | 0 | С | (|
| DAVID SALINGER | (i) | 494 , 289. | 103,098. | 35,409. | 6 , 352. | 6 , 037. | 645 , 185. | (|
| 11 PHYSICIAN | (ii) | 0 | 0 | 00 | 0 | 0 | С | (|
| DEE HUBBARD | (i) | 248 , 774. | 21,990. | 774. | 3,632. | 5 , 535. | 280,705. | (|
| 12 PHYSICIAN | (ii) | 0 | 0 | 00 | 0 | 0 | С | (|
| STEPHANIE REID | (i) | 158 , 687. | 22 , 749. | 8,362. | 7,204. | 1,060. | 198,062. | (|
| 13 VICE PRESIDENT | (ii) | 0 | 0 | 00 | 0 | 0 | С | (|
| AMANDEEP SINGH | (i) | 258 , 246. | 17,901. | 182. | 3,680. | 5 , 687. | 285,696. | (|
| 14 PHYSICIAN | (ii) | 0 | 00 | 0 | d | 00 | C | (|
| DAVID LOUDER | (i) | 281,161. | 48,332. | 19,294. | 3,872. | 1,142. | 353,801. | (|
| 15 VICE PRESIDENT | (ii) | 00 | d | 0 | d | q | C | (|
| ROBERT WHITE | (i) | 156,820. | 22,186. | 8,906. | 12,052. | 2,078. | 202,042. | (|
| 16 VICE PRESIDENT | (ii) | d | d | 0 | d | 0 | C | (|

Schedule J (Form 990) 2012

Schedule J (Form 990) 2012

Page 2

Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported in Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii). Do not list any individuals that are not listed on Form 990, Part VII.

Note. The sum of columns (B)(i)-(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual.

| | | (B) Breakdown | of W-2 and/or 1099-MIS | C compensation | (C) Retirement and | (D) Nontaxable | (E) Total of columns | (F) Compensation |
|--------------------|------|--------------------------|--|---|-----------------------------|----------------|----------------------|---|
| (A) Name and Title | | (i) Base compensation | (ii) Bonus & incentive compensation | (iii) Other reportable compensation | other deferred compensation | benefits | (B)(i)-(D) | reported as deferred in prior Form 990 |
| CRIS COLEMAN | (i) | 166,429. | 23,666. | 8,420. | 8,602. | 5,947. | 213,064. | 0 |
| 1 VICE PRESIDENT | (ii) | 0 | (| 0 | 0 | 0 | C | 0 |
| BOB EDMONDSON | (i) | 97,393. | 70,000. | 5,164. | 1,346. | 2,468. | 176,371. | 0 |
| 2 VICE PRESIDENT | (ii) | 0 | (| 0 | d | C | C | 0 |
| | (i) | | | | | | | |
| 3 | (ii) | | | | | | | |
| | (i) | | | | | | | |
| 4 | (ii) | | | | | | | |
| | (i) | | | | | | | |
| 5 | (ii) | | | | | | | |
| | (i) | | | | | | | |
| 6 | (ii) | | | | | | | |
| | (i) | | | | | | | |
| 7 | (ii) | | | | | | | |
| | (i) | | | | | | | |
| 8 | (ii) | | | | | | | |
| | (i) | | | | | | | |
| 9 | (ii) | | | | | | | |
| | (i) | | | | | | | |
| 10 | (ii) | | | | | | | |
| | (i) | | | | | | | |
| <u></u> | (ii) | | | | | | | |
| | (i) | | | | | | | |
| 12 | (ii) | | | | | | | |
| | (i) | | | | | | | |
| 13 | (ii) | | | | | | | |
| | (i) | | | | | | | |
| 14 | (ii) | | | | | | | |
| | (i) | | | | | | | |
| 15 | (ii) | | | | | | | |
| | (i) | | | + | | | | |
| _16 | (ii) | | | | | | | |

Schedule J (Form 990) 2012

Schedule J (Form 990) 2012

Page 3

Part III Supplemental Information

Complete this part to provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information.

PART I LINE 1A

THE HOSPITAL HAS TAKEN THE POSITION THAT IT WILL INCLUDE IN TAXABLE $\hbox{W-}2$

WAGES FOR THE PRESIDENT AND CFO CERTAIN BUSINESS EXPENSES THAT THE IRS

MAY QUESTION AS NOT BEING TAX DEDUCTIBLE, SO LONG AS SUCH EXPENSES HAVE A

DIRECT CONNECTION TO THE PROMOTION OF THE HOSPITAL'S HEALTH CARE

SERVICES. FOR 2012, THESE EXPENSES WERE LESS THAN 3,000 IN AGGREGATE,

FOR THE PRESIDENT AND CFO. HEALTH OR SOCIAL CLUB DUES OR INITIATION FEES

FOR THE PRESIDENT WERE REIMBURSED BY THE HOSPITAL AND INCLUDED ON THE

PRESIDENT'S W-2. THE AMOUNT OF THE REIMBURSED FEES WAS CONSIDERED IN THE

PROCESS FOR DETERMINING THE PRESIDENT'S COMPENSATION.

NONQUALIFIED RETIREMENT PLAN

THE FOLLOWING EMPLOYEES PARTICIPATED IN THE ORGANIZATION'S 457(F)

DEFERRED COMPENSATION PLANS AND WERE PAID AND/OR CREDITED WITH THE

FOLLOWING AMOUNTS:

JOHN SERNULKA - 260,400

2006, 2010 AND 2012 BONDS

SCHEDULE K (Form 990)

Supplemental Information on Tax-Exempt Bonds

► Attach to Form 990.

Complete if the organization answered "Yes" to Form 990, Part IV, line 24a. Provide descriptions, explanations, and any additional information in Part VI.



Department of the Treasury Internal Revenue Service

Name of the organization

CARROLL HOSPITAL CENTER, INC.

| See | separate | instructions. | |
|-----|----------|---------------|--|
|-----|----------|---------------|--|

52-1452024

| Part I | Bond Issues | |
|--------|-------------|--|
| | | |

| (a) Issuer name | (b) Issuer EIN | (c) CUSIP # | (d) Date issued | (e) Issue price | (f) Description of purpose | (g) De | efeased | (h) (beha issu | lf of | (i) Poo financi | |
|---|----------------|-------------|-----------------|-----------------|------------------------------------|---------------|---------|-----------------------|-------|--------------------|----|
| | | | | | | Yes | No | Yes | No | Yes | No |
| A MARYLAND HEALTH AND HIGHER EDUCATION FAC AUTHORITY | 52-0936091 | 574217B53 | 12/07/2006 | 36,179,115. | HOSPITAL RENOVATIONS AND EQUIPMENT | | х | | х | | х |
| | | | | | | | | | | | |
| B MARYLAND HEALTH & HIGHER EDUCATIONAL FAC AUTHORITY | 52-0936091 | NONE | 06/30/2010 | 15,000,000. | HOSPITAL RENOVATIONS AND EQUIPMENT | | х | | х | | х |
| | | | | | | | | | | | |
| C MARYLAND HEALTH & HIGHER EDUCATIONAL FAC AUTHORITY | 52-0936091 | 574218HJ5 | 05/31/2012 | 93,596,537. | REFUND 2002 BONDS, FAC ACQ, RENOVA | | х | | х | | х |
| | | | | | | | | | | | |
| D | | | | | | | | | | | |

| D | |
|---------|----------|
| Part II | Proceeds |

| | / | 4 | | В | C | | D |) |
|---|---------------|------------------|---------------|------------------|---------------|------------------|-----|----|
| 1 Amount of bonds retired | | | 1,0 | 18,770. | 1,0 | 03,750. | | |
| 2 Amount of bonds legally defeased | | | | | | | | |
| 3 Total proceeds of issue | 38,9 | 13,827. | 15 , 0 | 00,000. | 93 , 5 | 96,537. | | |
| 4 Gross proceeds in reserve funds | 3,2 | 18,009. | | | | | | |
| 5 Capitalized interest from proceeds | | | | | | | | |
| 6 Proceeds in refunding escrows | | | | | | | | |
| 7 Issuance costs from proceeds | 6 | 83 , 750. | 2 | 55 , 500. | 1 | 00,764. | | |
| 8 Credit enhancement from proceeds | | | | | | | | |
| 9 Working capital expenditures from proceeds | | | | | | | | |
| 10 Capital expenditures from proceeds | 35 , 0 | 12,068. | 14 , 7 | 44,500. | - | 57 , 373. | | |
| 11 Other spent proceeds | | | | | - | 96,537. | | |
| 12 Other unspent proceeds | | | | | 3,4 | 41,863. | | |
| 13 Year of substantial completion | 200 | 9 | 201 | 0 | 201 | 2 | | |
| | Yes | No | Yes | No | Yes | No | Yes | No |
| 14 Were the bonds issued as part of a current refunding issue? | | Х | | Х | Х | | | |
| 15 Were the bonds issued as part of an advance refunding issue? | | Х | | Х | | Х | | |
| 16 Has the final allocation of proceeds been made? | Х | | Х | | | Х | | |
| 17 Does the organization maintain adequate books and records to support the final allocation of proceeds? | Х | | Х | | Х | | | |
| Part III Private Business Use | | | | | | | | |
| | - | 4 | | В | (|) | D |) |
| 1 Was the organization a partner in a partnership, or a member of an LLC, | Yes | No | Yes | No | Yes | No | Yes | No |
| which owned property financed by tax-exempt bonds? | | Х | | Х | | Х | | |
| 2 Are there any lease arrangements that may result in private business use of bond-financed property? | | Х | | Х | | Х | | |

CARROLL HOSPITAL CENTER, INC.

52-1452024

| Pa | t III Private Business Use (Continued) 20 | 06, 20 | 10 AND 20 | 12 BON | DS | | | | |
|----------|---|--------|-----------|--------|---------|------|---------|-----|----------|
| | | | Α | | В | | С | | D |
| 3a | Are there any management or service contracts that may result in private business | Yes | No | Yes | No | Yes | No | Yes | No |
| ou | use of bond-financed property? | Х | | Х | | Х | | | |
| b | If "Yes" to line 3a, does the organization routinely engage bond counsel or other outside counsel | | | | | | | | |
| | to review any management or service contracts relating to the financed property? | Х | | Х | | Х | | | |
| с | Are there any research agreements that may result in private business use of bond- | | | | | | | | |
| | financed property? | | X | | Х | Х | | | |
| d | If "Yes" to line 3c, does the organization routinely engage bond counsel or other | | | | | | | | |
| | outside counsel to review any research agreements relating to the financed property? | | | | | Х | | | |
| 4 | Enter the percentage of financed property used in a private business use by entities | | | | | | | | |
| | other than a section 501(c)(3) organization or a state or local government | | % | | % | | % | | 9 |
| 5 | Enter the percentage of financed property used in a private business use as a | | | | | | | | |
| | result of unrelated trade or business activity carried on by your organization, | | | | | | | | |
| | another section 501(c)(3) organization, or a state or local government | | L.0000 % | | .0000 % | | .0000 % | | 9 |
| 6 | Total of lines 4 and 5 | - | L.0000 % | 1 | .0000 % | 1 | .0000 % | | 9 |
| 7 | Does the bond issue meet the private security or payment test? | | X | | Х | | Х | | |
| 8a | Has there been a sale or disposition of any of the bond-financed property to a nongovern- | | | | | | | | |
| | mental person other than a 501(c)(3) organization since the bonds were issued? | | X | | X | | Х | | |
| b | If "Yes" to line 8a, enter the percentage of bond-financed property sold or disposed | | | | | | | | |
| | of | | % | | % | | % | | 1 |
| С | If "Yes" to line 8a, was any remedial action taken pursuant to Regulations sections | | | | | | | | |
| | 1.141-12 and 1.145-2? | | | | | | | | |
| 9 | Has the organization established written procedures to ensure that all nonqualified bonds of the issue are remediated in accordance with the requirements under | | | | | | | | |
| | Regulations sections 1.141-12 and 1.145-2? | | | | | 17 | | | |
| | | Х | | Х | | Х | | | <u> </u> |
| Pai | t IV Arbitrage | 1 | • | | | | с | | |
| | | Yes | A | N | B | Ma a | - | | D |
| 4 | Has the insular filed Form 8028 T2 | res | No X | Yes | No X | Yes | No X | Yes | No |
| <u>'</u> | Has the issuer filed Form 8038-T? If "No" to line 1, did the following apply? | | | | 21 | | 21 | | <u> </u> |
| | Poloto not due vet? | | X | X | | Х | | | 1 |
| | Rebate not due yet? | | X | 71 | X | 21 | X | | |
| | Exception to rebate? | X | | | X | | X | | |
| C | No rebate due? | Λ | | | Λ | | Λ | | |
| | | | | | | | | | |
| | computation was performed | | X | X | | Х | 1 | | <u> </u> |
| <u> </u> | Is the bond issue a variable rate issue? Has the organization or the governmental issuer entered into a qualified hedge with | | | Δ | | Δ | | | |
| 48 | respect to the bond issue? | | X | | X | | Х | | |
| | | 1 | 1 23 | | 1 21 | | 1 23 | | 1 |

b Name of provider ._____

CARROLL HOSPITAL CENTER, INC.

Schedule K (Form 990) 2012

| ne fair mark an availal written ective Ac | tment contract (GIC)? | | Yes | A No X | Yes | B No | Yes | C No | Yes | D No |
|--|---|--|--|---|---|--|--|--|--|--|
| ne fair mark an availal written ective Ac | ket value of the GIC satisfied | | | | + | | | | | |
| ne fair mark an availal written ective Ac | ket value of the GIC satisfied | | | 1 X | | X | | Х | | |
| ne fair mark an availa written ective Ac | ket value of the GIC satisfied able temporary period? | <u></u> | | | | | | 21 | | |
| ne fair mark an availal written ective Ac | ket value of the GIC satisfied able temporary period? | | | | | | | | | |
| an availal written ective Ac | able temporary period? | | | 1 | | 1 | | | | 1 |
| written ective Ac | | | | | | | | | | |
| ective Ac | procedures to mo | | | X | | X | | Х | | |
| ocedures | | | | | | | | | | |
| ocedures | | | Х | | Х | | Х | | | |
| | ction | | | | | | | | | |
| | | | | A | | В | (| 2 | | D |
| | s to ensure that violation | s of federal | Yes | No | Yes | No | Yes | No | Yes | No |
| | I through the voluntary c | | | | | | | | | |
| | ble under applicable regu | | Х | | X | | Х | | | |
| voloto th | his part to provide add | litional inform | | rosponsor | | ons on Sc | | soo instru | (ctions) | |
| piete tri | no part to provide add | | | response | 3 10 90031 | | | 300 11300 | 010113). | |
| | information. Complete tr | information. Complete this part to provide add | i mormation. Complete this part to provide additional inform | information. Complete this part to provide additional information for | information. Complete this part to provide additional information for responses | information. Complete this part to provide additional information for responses to quest | i mormation. Complete this part to provide additional information for responses to questions on Sc | information. Complete this part to provide additional information for responses to questions on Schedule K (| information. Complete this part to provide additional information for responses to questions on Schedule K (see instru | I Information. Complete this part to provide additional information for responses to questions on Schedule K (see instructions). |

52-1452024

Supplemental Information. Complete this part to provide additional information for responses to questions on Schedule K (see instructions) (Continued) Part VI

SUPPLEMENTAL INFORMATION

DIFFERENCES BETWEEN ISSUE PRICE REPORTED IN PART I, COLUMN E AND TOTAL

PROCEEDS REPORTED IN PART II, LINE 3 ARE ATTRIBUTABLE TO INVESTMENT

EARNINGS AND CHANGES IN AMOUNTS REQUIRED TO BE HELD IN RESERVE FUNDS.

PART IV, LINE 2C, COLUMN A

THE 2006 BOND REBATE COMPUTATION WAS PERFORMED ON 8/10/2011.

Page 4

(Form 990 or 990-EZ)

Transactions With Interested Persons

► Complete if the organization answered "Yes" on Form 990, Part IV, line 25a, 25b, 26, 27, 28a, 28b, or 28c, or Form 990-EZ, Part V, line 38a or 40b. ► Attach to Form 990 or Form 990-EZ. ► See separate instructions.

| 01010 110. 1040 0041 |
|------------------------------|
| 2012 |
| Open To Public Inspection |

OMB No. 1545-0047

Department of the Treasury Internal Revenue Service Name of the organization

CARROLL HOSPITAL CENTER, INC.

Employer identification number

Т

52-1452024

\$

| Part I | Excess Benefit Transactions (section 501(c)(3) and section 501(c)(4) organizations or | nly). |
|--------|---|-------|
| | | |

Complete if the organization answered "Yes" on Form 990, Part IV, line 25a or 25b, or Form 990-EZ, Part V, line 40b.

| 4 | (a) Nome of disqualified person | (b) Relationship between disqualified person | (a) Description of transaction | (d) Co | rrecte | ∋d? | | | |
|-----|---------------------------------|--|--------------------------------|---------------|--------|-----|--|--|--|
| - | (a) Name of disqualified person | and organization | (c) Description of transaction | Yes | N | 0 | | | |
| (1) | | | | | | | | | |
| (2) | | | | | | | | | |
| (3) | | | | | | | | | |
| (4) | | | | | | | | | |
| (5) | | | | | | | | | |
| (6) | | | | | | | | | |
| 2 | | | | | | | | | |
| | under section 4958 | | ▶ \$ | | | | | | |

3 Enter the amount of tax, if any, on line 2, above, reimbursed by the organization

Complete if the organization answered "Yes" on Form 990-EZ, Part V, line 38a or Form 990, Part IV, line 26; or if the organization reported an amount on Form 990, Part X, line 5, 6, or 22.

| (a) Name of interested person | (b) Relationship with organization | (c) Purpose of Ioan | fron | an to or n the ization? | (e) Original principal amount | (f) Balance due | (g) In (| default? | (h) Ap by bo comm | ard or | (i) W agreei | |
|-------------------------------|------------------------------------|-------------------------------|------|-------------------------------|--------------------------------------|-----------------|-----------------|----------|---------------------------------|--------|-----------------|----|
| | | | То | From | | | Yes | No | Yes | No | Yes | No |
| (1) | | | | | | | | | | | | |
| (2) | | | | | | | | | | | | |
| (3) | | | | | | | | | | | | |
| (4) | | | | | | | | | | | | |
| (5) | | | | | | | | | | | | |
| (6) | | | | | | | | | | | | |
| (7) | | | | | | | | | | | | |
| (8) | | | | | | | | | | | | |
| (9) | | | | | | | | | | | | |
| (10) | | | | | | | | | | | | |
| Total | | | | | ▶\$ | | | | | | | |

Part III

Grants or Assistance Benefiting Interested Persons.

Complete if the organization answered "Yes" on Form 990, Part IV, line 27.

| (a) Name of interested person | (b) Relationship between interested person and the organization | (c) Amount of assistance | (d) Type of assistance | (e) Purpose of assistance |
|-------------------------------|---|--------------------------|------------------------|---------------------------|
| (1) | | | | |
| (2) | | | | |
| (3) | | | | |
| (4) | | | | |
| (5) | | | | |
| (6) | | | | |
| (7) | | | | |
| (8) | | | | |
| (9) | | | | |
| (10) | | | | |

For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

Schedule L (Form 990 or 990-EZ) 2012

Schedule L (Form 990 or 990-EZ) 2012

Part IV Business Transactions Involving Interested Persons.

Complete if the organization answered "Yes" on Form 990, Part IV, line 28a, 28b, or 28c.

| (a) Nar | me of interested person | (b) Relationship between interested person and the organization | (c) Amount of transaction | (d) Description of transaction | organi | Sharing of nization's renues? | |
|------------------|-------------------------|--|---------------------------|--------------------------------|--------|-------------------------------------|--|
| | | | | | Yes | No | |
| (1) KATHLEEN PA | ALAIA | SISTER DIRECTOR | 67,715. | EMPLOYEE OF THE HOSPITAL | | х | |
| (2) HEATHER GRE | EEN | DAUGHTER OF AN OFFICER | 67,611. | EMPLOYEE OF THE HOSPITAL | | х | |
| (3) CHELSEA BEA | AUVAIS | DAUGHTER OF AN OFFICER | 61,338. | EMPLOYEE OF THE HOSPITAL | | х | |
| (4) ROBERT J BE | EAUVAIS | SON-IN-LAW OF AN OFFICER | 54,619. | EMPLOYEE OF THE HOSPITAL | | х | |
| (5) RANDY C GRE | EEN JR | SON-IN-LAW OF AN OFFICER | 82,218. | EMPLOYEE OF THE HOSPITAL | | х | |
| (6) HAROLD WALS | SH | MEMBER AT LARGE | 155,965. | EVAPCO PURCH EQUIP | | х | |
| (7) JOHN STEERS | 5 MD | BOARD MEMBER | 569,796. | INDEPENDENT CONTRACT W/ CHG | | х | |
| (8) JOHN STEERS | 5 MD | BOARD MEMBER | 83,820. | RENT OF SUITE | | x | |
| (9) JOHN STEERS | 5 MD | BOARD MEMBER | 11,700. | MEDICAL DIRECTOR FEES | | х | |
| (10) JOHN STEERS | 5 MD | BOARD MEMBER | 31,117. | ED ON CALL | | х | |

Part V Supplemental Information

Complete this part to provide additional information for responses to questions on Schedule L (see instructions).

| Part IV Business Transactions Invol Complete if the organization and | | IV, line 28a, 28b | , or 28c. | | |
|---|--|-------------------|--------------------------------|-----|-------------------------------|
| (a) Name of interested person | person (b) Relationship between interested person and the organization | | (d) Description of transaction | - | aring of zation's nues? |
| | | | | Yes | No |
| (1) AMANDA VETTER | DAUGHTER OF BOARD MEMBER | 55,068. | EMPLOYEE OF HOSPITAL/FOUND | | х |
| (2) | | | | | |
| (3) | | | | | |
| (4) | | | | | |
| (5) | | | | | |
| (6) | | | | | |
| (7) | | | | | |
| (8) | | | | | |
| (9) | | | | | |
| (10) | | | | | |

Complete this part to provide additional information for responses to questions on Schedule L (see instructions).

SCHEDULE O (Form 990 or 990-EZ)

Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information. ► Attach to Form 990 or 990-EZ.



Department of the Treasury Internal Revenue Service

Name of the organization CARROLL HOSPITAL CENTER, INC.

FAMILY OR BUSINESS RELATIONSHIP

PART VI, LINE 2

MIRIAM BECK AND JEFF WOTHERS HAVE A MOTHER-N-LAW/SON-N-LAW RELATIONSHIP.

DESCRIPTION OF REVIEW PROCESS

PART VI LINE 11

THE HOSPITAL'S FORM 990 IS REVIEWED IN DETAIL BETWEEN THE PREPARER, AN OUTSIDE ACCOUNTING FIRM, AND THE FINANCE DEPARTMENT OF THE HOSPITAL. A COPY OF THE DRAFT FORM 990 IS PRESENTED TO THE HOSPITAL'S RISK, AUDIT AND COMPLIANCE ("RAC") COMMITTEE, AT WHICH TIME RAC COMMITTEE MEMBERS MAY ASK ANY QUESTIONS OR PROVIDE COMMENTS REGARDING THE DRAFT FORM 990. PRIOR TO FILING THE FORM 990, THE HOSPITAL PROVIDES A COPY OF THE FORM 990 TO EACH MEMBER OF THE BOARD OF DIRECTORS FOR THEIR REVIEW, QUESTIONS, AND COMMENTS, WHICH FEEDBACK IS THEN INCORPORATED INTO THE FILED FORM 990.

CONFLICTS MONITORING AND ENFORCEMENT

PART VI LINE 12C

THE CONFLICT OF INTEREST POLICY APPLIES TO CARROLL HOSPITAL CENTER AND ITS DIRECT AND INDIRECT SUBSIDIARIES AND PARENT ORGANIZATION. REVIEW OF DISCLOSURE STATEMENTS/REPORT TO THE BOARD. THE CHIEF EXECUTIVE OFFICER OF THE HOSPITAL ORGANIZATION, THE GOVERNANCE COMMITTEE AND THE CORPORATE COMPLIANCE OFFICER SHALL REVIEW THE MATTERS DISCLOSED IN THE DISCLOSURE STATEMENTS AND SHALL SUBMIT TO THE HOSPITAL ORGANIZATION'S BOARD OF DIRECTORS AN ANNUAL SUMMARY OR SPREADSHEET OF THE DISCLOSURES

AND HIS OR HER RECOMMENDATION FOR THE RESOLUTION OF ANY CONFLICTS DISCLOSED. IN FORMULATING RECOMMENDATIONS, THE CHIEF EXECUTIVE OFFICER SHALL CONSULT WITH APPROPRIATE OFFICERS OF THE HOSPITAL ORGANIZATION AND COUNSEL AS NECESSARY. THE BOARD OF DIRECTORS OF THE HOSPITAL ORGANIZATION, ACTING IN THE BEST INTERESTS OF THE HOSPITAL ORGANIZATION, SHALL HAVE SOLE DISCRETION TO MAKE ALL FINAL DECISIONS REGARDING CONFLICTS OF INTEREST, OTHER THAN THOSE REGARDING GIFTS TO HOSPITAL ORGANIZATION EMPLOYEES WHICH SHALL BE RESOLVED BY THE APPROPRIATE SUPERVISORY EXECUTIVE. HOWEVER, NO PERSON SHALL BE INVOLVED IN CONSIDERING THE EXISTENCE OF AN ACTUAL OR POTENTIAL CONFLICT OF INTEREST, IN THE MANAGEMENT AND OVERSIGHT OF A CONFLICT RELATIONSHIP, OR IN THE DETERMINATION OF DISCIPLINE FOR VIOLATIONS OF THIS POLICY, IF THAT PERSON IS A PARTY OR POTENTIAL PARTY TO THAT CONFLICT. ALL FINAL DECISIONS REGARDING CONFLICTS OF INTEREST SHALL BE REFLECTED IN A REVISED ANNUAL SUMMARY OR SPREADSHEET OF CONFLICT DISCLOSURES WHICH WILL BE SHARED WITH EACH DIRECTOR. THE CHAIR AND VICE-CHAIR OF THE BOARD, AND ALL BOARD COMMITTEE CHAIRS, SHALL HAVE THIS REVISED SUMMARY OR SPREADSHEET AVAILABLE AT THE TIME OF ALL BOARD AND BOARD COMMITTEE MEETINGS IN CASE A MATTER INVOLVING A POTENTIAL CONFLICT ARISES. CONFLICT OF INTEREST RECUSAL PROCEDURE FOR BOARD MEETINGS WHENEVER A HOSPITAL ORGANIZATIONS' BOARD OR BOARD COMMITTEE IS TO CONSIDER A TRANSACTION OR AN ARRANGEMENT WITH ANOTHER ORGANIZATION, ENTITY OR INDIVIDUAL IN WHICH OR WITH WHOM A PERSON COVERED BY THIS POLICY HAS A RELATIONSHIP CREATING AN ACTUAL OR POTENTIAL CONFLICT OF INTEREST, THE FOLLOWING PROCEDURES SHALL BE EMPLOYED: Α. THE INTERESTED PERSON MUST FULLY DISCLOSE THE ACTUAL OR POTENTIAL CONFLICT OF INTEREST TO THE BOARD; B. THE INTERESTED PERSON SHOULD BE ASKED TO LEAVE THE MEETING DURING DISCUSSION OF THE POTENTIAL CONFLICT AND ANY RELATED VOTES, BUT THE INTERESTED PERSON MAY MAKE A STATEMENT OR ANSWER ANY QUESTIONS ON THE MATTER BEFORE DEPARTING THE MEETING; C.

IF APPROPRIATE, THE BOARD OR BOARD COMMITTEE MAY APPOINT A NON-INTERESTED PERSON OR COMMITTEE TO INVESTIGATE ALTERNATIVES TO THE PROPOSED TRANSACTION OR ARRANGEMENT; D. TO CONSIDER THE PROPOSED TRANSACTION OR ARRANGEMENT, THE BOARD MUST: 1. FIND, BY A MAJORITY VOTE OF DIRECTORS THEN IN OFFICE, NOT COUNTING THE INTERESTED PERSON, THAT THE PROPOSED TRANSACTION OR ARRANGEMENT IS IN THE HOSPITAL ORGANIZATION'S BEST INTEREST AND FOR THE HOSPITAL ORGANIZATION'S OWN BENEFIT, IT IS FAIR AND REASONABLE, AND THAT, AFTER REASONABLE INVESTIGATION, THE HOSPITAL ORGANIZATION CANNOT OBTAIN A MORE ADVANTAGEOUS TRANSACTION OR ARRANGEMENT USING REASONABLE EFFORTS; AND

2. VOTE ON THE TRANSACTION OR ARRANGEMENT, APPROVAL REQUIRING A MAJORITY VOTE OF DIRECTORS THEN IN OFFICE, NOT COUNTING THE INTERESTED PERSON. E. THE MINUTES SHOULD INCLUDE: (1) THE NAME OF THE PERSON DISCLOSING THE CONFLICT OF INTEREST AND A DESCRIPTION OF THE CONFLICT; (2) THE BOARD'S DETERMINATION OF WHETHER THERE IS A CONFLICT; (3) THE NAMES AND VOTES OF PERSONS PRESENT FOR THE DISCUSSIONS AND VOTES RELATING TO THE TRANSACTION OR ARRANGEMENT; AND (4) THE CONTENT OF THOSE DISCUSSIONS INCLUDING THE BOARD'S DETERMINATION OF WHETHER OR NOT THE TRANSACTION OR ARRANGEMENT IS IN THE HOSPITAL ORGANIZATION'S BEST INTEREST, FAIR AND REASONABLE, AND THE BEST REASONABLY AVAILABLE

Employer identification number 52-1452024

ALTERNATIVE ONGOING DUTY TO DISCLOSE ONE'S OWN OR OTHERS' CONFLICTS OF INTEREST. AS AN ACTUAL OR POTENTIAL CONFLICT OF INTEREST CAN ARISE AT ANY TIME, ANY ACTUAL OR POTENTIAL CONFLICT MUST BE DISCLOSED PROMPTLY IN WRITING BY USE OF A SUPPLEMENTAL DISCLOSURE STATEMENT, AS SOON AS ITS EXISTENCE IS OR SHOULD BE KNOWN. IF A PERSON IS IN DOUBT ABOUT A SITUATION, THE PERSON SHOULD CONSULT WITH THE CHIEF EXECUTIVE OFFICER, BOARD CHAIRMAN OR THE HOSPITAL ORGANIZATION'S COMPLIANCE OFFICER. PERSONS SHOULD ERR ON THE SIDE OF DISCLOSURE SO THAT A CONFLICT OF INTEREST ASSESSMENT CAN BE MADE. THE POTENTIAL CONFLICT WILL BE REFERRED TO THE GOVERNANCE COMMITTEE FOR REVIEW AND A RESPONSE WILL BE PROVIDED WITHIN 14 DAYS. NONCOMPLIANCE WITH THE POLICY: THE ORGANIZATION'S BOARD OF DIRECTORS RETAINS BROAD POWER AND SOLE DISCRETION UNDER THIS POLICY TO: (1) DETERMINE THE EXISTENCE OF ACTUAL OR POTENTIAL CONFLICTS OF INTEREST; (2) SUBJECT CONFLICT OF INTEREST RELATIONSHIPS TO APPROPRIATE OVERSIGHT, MANAGEMENT, CONDITIONS, RESTRICTIONS AND PROHIBITIONS; AND (3) IMPOSE APPROPRIATE SANCTIONS. A BREACH OF THIS POLICY CAN BECOME GROUNDS FOR DISCIPLINE, UP TO AND INCLUDING REMOVAL FROM OFFICE OR, FOR MANAGEMENT PERSONNEL, TERMINATION OF EMPLOYMENT. ΙT MAY ALSO RESULT IN CESSATION OF BUSINESS WITH A VENDOR AND IN LIABILITY GROUNDS FOR DISCIPLINE INCLUDE, BUT ARE NOT LIMITED TO: FOR DAMAGES.

WILLFUL FAILURE TO SIGN AND RETURN THE CONFLICT OF Α. INTEREST DISCLOSURE STATEMENT IN ACCORD WITH THIS POLICY; в. A MATERIAL MISSTATEMENT OR OMISSION IN THE DISCLOSURE STATEMENT;

WILLFUL FAILURE TO DISCLOSE AN ACTUAL OR POTENTIAL CONFLICT с. OF INTEREST AT ANY TIME IN ACCORD WITH THE REQUIREMENTS OF THIS POLICY;

D. WILLFUL PARTICIPATION IN A VOTE OR DECISION INVOLVING A TRANSACTION WHICH RAISES AN UNDISCLOSED CONFLICT OF INTEREST; OR E. WILLFUL DISCLOSURE OR USE OF CONFIDENTIAL INFORMATION REGARDING THE AFFAIRS, BUSINESS OR PLANS OF A HOSPITAL ORGANIZATION FOR ANY PURPOSE OTHER THAN IN FURTHERANCE OF THE AFFAIRS AND BEST INTERESTS OF THE HOSPITAL ORGANIZATION.

PROCESS FOR DETERMINING COMPENSATION

PART VI LINE 15

THE EXECUTIVE COMPENSATION COMMITTEE OF THE BOARD OF DIRECTORS OF CARROLL HOSPITAL CENTER, WHICH IS COMPRISED OF INDEPENDENT BOARD MEMBERS DETERMINED TO BE FREE OF ANY CONFLICT OF INTEREST, IS CHARGED WITH DETERMINING EXECUTIVE COMPENSATION AND ESTABLISHING PERFORMANCE CRITERIA ACCORDING TO AN APPROVED COMPENSATION PHILOSOPHY. THE COMMITTEE WORKS WITH AN INDEPENDENT EXECUTIVE COMPENSATION CONSULTING AND ADVISORY FIRM THAT PROVIDES MARKET SURVEY DATA CONCERNING COMPENSATION AND BENEFIT LEVELS FOR FUNCTIONALLY COMPARABLE HEALTHCARE EXECUTIVES IN SIMILAR HOSPITALS ACROSS THE REGION AND THE NATION BASED ON SEVERAL FACTORS INCLUDING SIZE, GEOGRAPHY, HOSPITAL TYPE AND COMPLEXITY. THE COMMITTEE REVIEWS AND APPROVES THE COMPENSATION OF THE SENIOR EXECUTIVES AND ENSURES THAT ALL FORMS OF EXECUTIVE COMPENSATION ARE REASONABLE, APPROPRIATE AND CONSISTENT WITH ITS COMPENSATION PHILOSOPHY.

CARROLL HOSPITAL CENTER HAS A WRITTEN POLICY REGARDING THE REVIEW OF PHYSICIAN COMPENSATION TO ENSURE THE PAYMENTS BETWEEN THE HOSPITAL AND THE PHYSICIAN ARE BOTH COMMERCIALLY REASONABLE AND NOT GREATER THAN FAIR MARKET VALUE FOR THE SERVICES RENDERED. THE POLICY APPLIES TO CARROLL HOSPITAL CENTER AND EACH OF ITS SUBSIDIARIES/AFFILIATES. PURSUANT TO THE POLICY, CARROLL HOSPITAL CENTER, IN ORDER TO ENSURE THE PAYMENTS TO PHYSICIANS ARE COMMERCIALLY REASONABLE AND CONSISTENT WITH FAIR MARKET VALUE, UNDERTAKES A NUMBER OF REVIEW ACTIVITIES, INCLUDING REVIEWING COMPENSATION INFORMATION FROM COMPENSATION SURVEYS AND RELIABLE DATA SUCH AS RECENT EARNINGS AND THIRD PARTY VALUATIONS.

DOCUMENT AVAILABILITY

PART VI, LINE 19

THE ORGANIZATION MAKES ITS GOVERNING DOCUMENTS, CONFLICT OF INTEREST POLICY AND FINANCIAL STATEMENTS AVAILABLE TO THE PUBLIC UPON REQUEST.

RECONCILIATION OF NET ASSETS

| PART XI, LINE 5 | |
|--------------------------|---------------|
| BOOK/TAX DIFFERENCE K-1 | \$(2,029,207) |
| TRANSFER OF NET ASSETS | (5,925,743) |
| MINIMUM PENSION LIAB | 8,343,093 |
| INVESTMENT IN FOUNDATION | 851,678 |
| INVESTMENT IN HOSPICE | 244,951 |
| | |
| TOTAL | \$1,484,772 |

RENTAL INCOME AND EXPENSES

RENT AND ROYALTY SUMMARY

CARROLL HOSPITAL CENTER (CHC) HAS A LEASE WITH AN UNRELATED THIRD PARTY

Page 2

| Schedule O (Form 990 or 990-EZ) 2012 | Pag |
|--------------------------------------|--------------------------------|
| Name of the organization | Employer identification number |
| CARROLL HOSPITAL CENTER, INC. | 52-1452024 |

FOR THE USE OF SPACE IN THE FISHER BUILDING. CHC SUBLEASES SPACE IN THE

FISHER BUILDING TO SUBTENANTS AT ITS LEASE COST.

FORM 990, PART III, LINE 1 - ORGANIZATION'S MISSION

OUR COMMUNITIES EXPECT AND DESERVE SUPERIOR MEDICAL TREATMENT, COMPASSIONATE CARE, AND EXPERT GUIDANCE IN MAINTAINING THEIR HEALTH AND WELL-BEING. AT CARROLL HOSPITAL CENTER, WE OFFER AN UNCOMPROMISING COMMITMENT TO THE HIGHEST QUALITY HEALTH CARE EXPERIENCE FOR PEOPLE IN ALL STAGES OF LIFE. WE ARE THE HEART OF HEALTH CARE IN OUR COMMUNITIES.

ATTACHMENT 2

ATTACHMENT 1

FORM 990, PART III - PROGRAM SERVICE, LINE 4A

CARROLL HOSPITAL CENTER, A 189 LICENSED BED ACUTE CARE FACILITY LOCATED IN WESTMINSTER, MARYLAND OFFERS THE LATEST IN MEDICAL TECHNOLOGY AND SERVICES, COMBINED WITH A STATE-OF-THE-ART FACILITY AND TOP-NOTCH, SKILLED MEDICAL PROFESSIONALS, CARING FOR PATIENTS WITH COMPASSION. CURRENTLY, THERE ARE MORE THAN 400 PHYSICIANS REPRESENTING 38 SPECIALTIES ON OUR MEDICAL STAFF IN ADDITION TO OVER 1,700 INDIVIDUALS EMPLOYED BY THE HOSPITAL - MAKING CHC THE SECOND LARGEST EMPLOYER IN CARROLL COUNTY. THE ORGANIZATION OPERATES AN ACUTE CARE HOSPITAL SERVING THE COMMUNITIES LOCATED IN CARROLL AND SURROUNDING COUNTIES AS WELL AS PARTS OF PENNSYLVANIA. IN ACCORDANCE WITH OUR TAX-EXEMPT FUNCTION THE ORGANIZATION OPERATES AN EMERGENCY ROOM OPEN TO ALL PERSONS REGARDLESS OF THEIR ABILITY TO PAY AND HAD 56,428 PATIENT VISITS LAST YEAR. THE CARROLL HOSPITAL CENTER, INC.

Page 2

ATTACHMENT 2 (CONT'D)

HOSPITAL PARTICIPATES IN MEDICARE AND MEDICAID PROGRAMS, HAS A GOVERNING BODY COMPRISED OF INDEPENDENT PERSONS REPRESENTATIVE OF THE COMMUNITY, ALL FINANCIAL SURPLUSES THE HOSPITAL GENERATES ARE USED EXCLUSIVELY TO FURTHER THE CHARITABLE PURPOSES OF THE ORGANIZATION AND ITS MEDICAL STAFF IS OPEN TO ALL QUALIFIED PHYSICIANS IN THE AREA. AS THE ONLY HOSPITAL IN CARROLL COUNTY, WE OFFER OUR COMMUNITY A FULL ARRAY OF SERVICES INCLUDING, EMERGENCY SERVICES, COMPREHENSIVE CANCER CARE, PEDIATRICS, MATERNITY, GERIATRICS, THE LATEST MINIMALLY INVASIVE SURGICAL PROCEDURES AND ADVANCED TOTAL AND PARTIAL JOINT REPLACEMENT PROCEDURES. IN THE YEAR ENDING JUNE 2012, CARROLL HOSPITAL CENTER RECORDED 14,889 INPATIENT ADMISSIONS AND OBSERVATION STAY CASES, 1,084 BIRTHS AND 8,034 SURGICAL PROCEDURES, ALL CONTRIBUTING TO A TOTAL OF 188,000 PATIENT ENCOUNTERS FOR THE PERIOD. IN LINE WITH OUR MISSION-"OUR COMMUNITIES EXPECT AND DESERVE SUPERIOR MEDICAL TREATMENT, COMPASSIONATE CARE, AND EXPERT GUIDANCE IN MAINTAINING THEIR HEALTH AND WELL-BEING. AT CARROLL HOSPITAL CENTER, WE OFFER AN UNCOMPROMISING COMMITMENT TO THE HIGHEST QUALITY HEALTH CARE EXPERIENCE FOR PEOPLE IN ALL STAGES OF LIFE. WE ARE THE HEART OF HEALTH CARE IN OUR COMMUNITIES." - THE HOSPITAL ALSO PROVIDES PLANNED COMMUNITY BENEFIT ACTIVITIES TO IMPROVE ACCESS TO HEALTH CARE AND IMPROVE THE OVERALL HEALTH OF OUR COMMUNITY. OUR MISSION IS PURSUED IN COLLABORATION WITH OUR RELATED ORGANIZATIONS: CARROLL COUNTY HEALTH SERVICES, CARROLL HOSPICE, THE PARTNERSHIP FOR A HEALTHIER CARROLL COUNTY (OUR COMMUNITY ADVOCACY ARM), AND

| Schedule O (Form 990 or 990-EZ) 2012 | Page 2 |
|--------------------------------------|--------------------------------|
| Name of the organization | Employer identification number |
| CARROLL HOSPITAL CENTER, INC. | 52-1452024 |
| | |
| | ATTACHMENT 2 (CONT'D) |
| | |

THE CARROLL HOSPITAL CENTER FOUNDATION (ALSO LISTED IN PART VI)

FOR MORE INFORMATION ON THESE SUBSIDIARIES, PLEASE SEE THEIR

INDIVIDUAL FORMS 990.

ATTACHMENT 3

990, PART VII- COMPENSATION OF THE FIVE HIGHEST PAID IND. CONTRACTORS

| NAME AND ADDRESS | DESCRIPTION OF SERVICES | COMPENSATION |
|--|-------------------------|--------------|
| CENTRAL MD REHABILITATION 4259 HARNEY RD TANEYTOWN, MD 21787 | PHYSICAL THERAPY | 2,977,174. |
| CARROLL COUNTY ANES ASSOCIATION PO BOX 75193 BALTIMORE, MD 21275 | ANESTHESIA SERVICES | 1,800,370. |
| CARROLL COUNTY RADIOLOGY 7253 AMBASSADOR RD BALTIMORE, MD 21244 | RADIOLOGY SERVICES | 708,890. |
| DIGITRACE CARE SERVICES 200 CORPORATE PLACE PEABODY, MA 01960 | NEUROLOGY SERVICES | 635,900. |
| BRENDA RAY CCS 674 LAKE SANTEE DR NORTH AUGUSTA, SC 29841 | CODING FOR BILLING | 785,590. |

| FORM 990, PART VIII - INVESTMENT INCOM | <u> </u> | | ATTACHMENT 4 | |
|--|-------------------------|-------------------------------------|-----------------------------------|----------------------------|
| DESCRIPTION | (A) TOTAL REVENUE | (B) RELATED OR EXEMPT REVENUE | (C) UNRELATED BUSINESS REV. | (D) EXCLUDED REVENUE |
| K-1 CARROLL COUNTY RADIOLOGY | 2,134,04 | 1. | | 2,134,041. |
| K-1 PREMIER PURCHASING | 415,13 | 2. | 12,042. | 403,090. |
| INVESTMENT INCOME | 785 , 93 | 0. | | 785,930. |

| Schedule O (Form 990 or 990-EZ) 2012 | | | | Page 2 |
|--|-----------------|-------------------|-------------------------|---------------|
| Name of the organization | | | Employer identification | |
| CARROLL HOSPITAL CENTER, INC. | | | 52-1452024 | 4 |
| | | | ATTACHMENT 4 | (CONT'D) |
| FORM 990, PART VIII - INVESTMENT INCOM | E | | | |
| | (A) | (B) | (C) | (D) |
| | (A) TOTAL | (B) RELATED OR | UNRELATED | EXCLUDED |
| DE CODITION ON | - | - | - | |
| DESCRIPTION | REVENUE | EXEMPT REVENUE | BUSINESS REV. | REVENUE |
| K-1 GREENSPRING GLOBAL | 89,51 | 9. | | 89,519. |
| | | | | , |
| K-1 CARROLL MEDICAL OFFICE ASSOCIATES | 264 , 66 | 1. | | 264,661. |
| V 1 MMC INCOME OPPODEUNITEV FUND | 45 06 | 7 | | 45 067 |
| K-1 WMS INCOME OPPORTUNITY FUND | 45,06 | / . | | 45,067. |
| K-1 CHESAPEAKE INVESTMENTS III | -15,70 | 5. | -102,639. | 86,934. |
| | | | | |
| K-1 COMP CLAIM MANAGEMENT | 3,47 | 6. | | 3,476. |
| K-1 VALSTONE | 58 | 7 | | 587. |
| | 50 | | | 507. |
| INTEREST DERIVATIVE INVESTMENT | 6,230,99 | 6. | | 6,230,996. |
| TOTALS | 9,953,70 | 4. | -90,597. | 10,044,301. |

ATTACHMENT 5

FORM 990, PART X - PREPAID EXPENSES AND DEFERRED CHARGES

| DESCRIPTION | ENDING BOOK VALUE |
|--------------------------|----------------------|
| PREPAID INSURANCE | 101,800. |
| PREPAID DUES | 178,117. |
| PREPAID SECURITY DEPOSIT | 272,000. |
| PREPAID SERVICE CONTRACT | 5,732,616. |
| PREPAID OTHER | 39,166. |
| TOTALS | 6,323,699. |

ATTACHMENT 6

| Schedule O (Form 990 or 990-EZ) 2012 | | Page | | | |
|---|--------------------------------|--------|--|--|--|
| Name of the organization | Employer identification number | | | | |
| CARROLL HOSPITAL CENTER, INC. | 52-1452024 | | | | |
| | ATTACHMENT 6 (CON | NT'D) | | | |
| FORM 990, PART X - INVESTMENTS - PUBLICLY TRADED SECURITIES | _ | | | | |
| | | | | | |
| | | | | | |
| | ENDING | COST | | | |
| DESCRIPTION | BOOK VALUE | OR FMV | | | |
| | | | | | |
| GOVT AND CORPORATE BONDS | 27,107,450. | FMV | | | |
| | | | | | |
| MUTUAL FUNDS IN EQUITY SEC | 22,858,445. | FMV | | | |
| | | | | | |
| TOTALS | 49,965,895. | | | | |
| | | | | | |
| | | | | | |
| | | | | | |
| | | | | | |
| | ATTACHMENT 7 | | | | |
| FORM 990, PART X - DEFERRED REVENUE | | | | | |
| | | | | | |
| | | | | | |
| | ENDING | | | | |
| DESCRIPTION | BOOK VALUE | | | | |
| | | | | | |
| DEF REV HOME CARE MEDICARE | 93,542 | • | | | |
| | | | | | |
| DEF REVENUE MOB | 450,000 | • | | | |
| | | | | | |
| DEF REV PROP MGMT | 103 | • | | | |
| | | | | | |
| TOTALS | 543,645 | • | | | |
| | - | | | | |

52-1452024

See separate instructions.

| SCHED | DULE R |
|-------|--------|
| (Form | 990) |

Related Organizations and Unrelated Partnerships

Complete if the organization answered "Yes" to Form 990, Part IV, line 33, 34, 35, 36, or 37.

Department of the Treasury Internal Revenue Service

Name of the organization

CARROLL HOSPITAL CENTER, INC.

Identification of Disregarded Entities (Complete if the organization answered "Yes" to Form 990, Part IV, line 33.) Part I

Attach to Form 990.

| (a) | (b) | (c) | (d) | (e) | (f) |
|--|------------------|--|-------------------|--------------------|------------------------------|
| Name, address, and EIN (if applicable) of disregarded entity | Primary activity | Legal domicile (state or foreign country) | Total income | End-of-year assets | Direct controlling entity |
| (1) CARROLL HOSPITAL CENTER MOB INVEST LLC 27-1528355 | | | | | |
| 200 MEMORIAL AVENUE WESTMINSTER, MD 21157 | INVESTMENTS | MD | 0 | 1,103,245. | CHC |
| (2) CARROLL REGIONAL CANCER CTR PHYSICIANS 45-2463175 | | | | | |
| 200 MEMORIAL AVE WESTMINSTER, MD 21157 | HEALTH CARE | MD | 574 , 641. | 1,227,838. | CHC |
| (3) | | | | | |
| | | | | | |
| (4) | | | | | |
| | | | | | |
| (5) | | | | | |
| | | | | | |
| (6) | | | | | |
| | | | | | |

Identification of Related Tax-Exempt Organizations (Complete if the organization answered "Yes" to Form 990, Part IV, line 34 because it had Part II one or more related tax-exempt organizations during the tax year.)

| (a) Name, address, and EIN of related organization | | (b) Primary activity | (c) Legal domicile (state or foreign country) | (d) Exempt Code section | (e) Public charity status (if section 501(c)(3)) | (f) Direct controlling entity | Section 5 | g) 512(b)(13) rolled tity? |
|---|-----------------------|--------------------------------|---|----------------------------|--|-------------------------------------|-----------|--|
| | | | | | | | Yes | No |
| (1) CARROLL COUNTY HEALTH SERVICES INC | 52-0691413 | | | | | | | |
| 200 MEMORIAL AVE | WESTMINSTER, MD 21157 | SUPPORT ORG | MD | 501(C)(3) | 509(A)(3) | N/A | | X |
| (2) CARROLL HOSPITAL CENTER FOUNDATION | INC 52-1115038 | | | | | | | |
| 200 MEMORIAL AVE | WESTMINSTER, MD 21157 | FOUNDATION | MD | 501(C)(3) | 503(A)(3) | СНС | X | |
| (3) CARROLL HOSPICE INC | 52-1565870 | | | | | | | |
| 292 STONER AVE | WESTMINSTER, MD 21157 | HOSPICE | MD | 501(C)(3) | 170(B)(1A) | СНС | Х | |
| (4) PARTNERSHIP FOR A HEALTHIER CARROLL | сту 52-2156892 | | | | | | | |
| 535 OLD WESTMINSTER PIKE | WESTMINSTER, MD 21157 | HEALTH SERVIC | MD | 501(C)(3) | 170B1(A)VI | N/A | Х | |
| (5) | | _ | | | | | | |
| _(6) | | - | | | | | | |
| _(7) | | _ | | | | | | |

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule R (Form 990) 2012



52-1452024

Schedule R (Form 990) 2012

Identification of Related Organizations Taxable as a Partnership (Complete if the organization answered "Yes" to Form 990, Part IV, line 34 Part III because it had one or more related organizations treated as a partnership during the tax year.) (a) (b) (c) (d) (e) Predominant (f) (g) (h) (i) (j) (k) Name, address, and EIN of Primary activity Legal Direct controlling Share of total Share of end-of-Code V-UBI General or Percentage Disproportionat income (related, related organization domicile entity income year assets amount in box 20 ownership managing allocations? unrelàted, (state or of Schedule K-1 partner? excluded from foreign (Form 1065) tax under sections 512-514) country) Yes No Yes No (1) CC RADIOLOGY LLC 52-2190849 7253 AMBASSADOR RD RADIOLOGY CARROLL HOSP CT 12,415,471. 20,848,900 Х 60.0000 MD (2) CARROLL CARE PHARMACIES LLC 20 95 CARROLL STREET SUITE 104 PHARMACY CC MED-SERVICES MD (3) CARROLL OCCUPATIONAL HEALTH LL 7001 CORPORATE CENTER CT OCCUPATIONAL MD CC MED-SERVICES (4) (5) (6) (7) Identification of Related Organizations Taxable as a Corporation or Trust (Complete if the organization answered "Yes" to Form 990, Part IV, Part IV line 34 because it had one or more related organizations treated as a corporation or trust during the tax year.) (c) (d) (e) (a) (b) (f) (g) (h) (i) Name, address, and EIN of related organization Direct controlling Type of entity Section Primary activity Share of total Share of Legal domicile Percen-512(b)(13) (state or foreign entity (C corp, S corp, or income end-of-year assets tage controlled country) trust) ownership entity? Yes No (1) CARROLL COUNTY MED SERVICES INC 52-1891102 200 MEMORIAL AVE WESTMINSTER, MD 21157 C CORP MEDICAL SERVI MD CCHS Х (2) CEN-MAR ASSURANCE CO 98-6011607 PO BOX 1085 KY1-1102 GRAND CAYMAN, CJ INSURANCE CHC C CORP 17,477,471. 2,923,445. 100.0000 х CJ (3) CARROLL HEALTH GROUP 27-1956453 200 MEMORIAL AVE WESTMINSTER, MD 21157 HEALTH CARE MD CC MED-SERVICES C CORP х (4) (5)

(6)

(7)

CARROLL HOSPITAL CENTER, INC.

52-1452024

Schedule R (Form 990) 2012

| Note. | Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule. | | | | ľ | Yes | N |
|---|---|--|---|---|---|--------------|-------------|
| | During the tax year, did the organization engage in any of the following transactions with c | | | | | | |
| a F | Receipt of (i) interest (ii) annuities (iii) royalties or (iv) rent from a controlled entity | | | | 1a | | |
| b (| Gift, grant, or capital contribution to related organization(s) | | | | 1b | | 2 |
| c (| Gift, grant, or capital contribution from related organization(s) | | | | 1c | X | |
| d L | Loans or loan guarantees to or for related organization(s) | | | | 1d | | 2 |
| e L | Loans or loan guarantees by related organization(s) | | | | 1e | | 2 |
| f | Dividends from related organization(s) | | | | 1f | | 2 |
| g S | Sale of assets to related organization(s) | | | | 1g | | 2 |
| h F | Purchase of assets from related organization(s) | | | | 1h | | |
| i E | Exchange of assets with related organization(s) | | | | 1i | | Σ |
| į L | Lease of facilities, equipment, or other assets to related organization(s) | | | | 1j | | Σ |
| c L | Lease of facilities, equipment, or other assets from related organization(s) | | | | 1k | | 2 |
| l F | Performance of services or membership or fundraising solicitations for related organization | (s) | | | 11 | X | |
| n F | Performance of services or membership or fundraising solicitations by related organization | (s) | | | 1m | X | |
| 1 8 | Sharing of facilities, equipment, mailing lists, or other assets with related organization(s) | | | | 1n | | |
| b 5 | Sharing of paid employees with related organization(s) | | | | 10 | X | |
| | | | | | | | 1 |
| | | | | | | | Σ |
| э F | Reimbursement paid to related organization(s) for expenses | | | | 1p | X | 2 |
| p F | | | | | 1p | X | 2 |
|) F 7 F | Reimbursement paid to related organization(s) for expenses | | | | 1p 1q | X | 2 |
| о F ק F • (| Reimbursement paid to related organization(s) for expenses Reimbursement paid by related organization(s) for expenses Other transfer of cash or property to related organization(s) | | | | 1p 1q 1r | | 2 |
| p F q F r (<u>s (</u> | Reimbursement paid to related organization(s) for expenses | · · · · · · · · · · · · · · · · · · · | · · · · · · · · · · · · · · · · · · · | · · · · · · · · · · · · · · · · · · · | 1p 1q 1r 1s | X X | <u>></u> |
| p F q F r (s (| Reimbursement paid to related organization(s) for expenses Reimbursement paid by related organization(s) for expenses Other transfer of cash or property to related organization(s) Other transfer of cash or property from related organization(s) If the answer to any of the above is "Yes," see the instructions for information on who musical | st complete this line, including | covered relationships and trans (c) | saction thre | 1p 1q 1r 1s esholds (d) | X X S. | X |
|) F F () ; () | Reimbursement paid to related organization(s) for expenses Reimbursement paid by related organization(s) for expenses Other transfer of cash or property to related organization(s) Other transfer of cash or property from related organization(s) If the answer to any of the above is "Yes," see the instructions for information on who mus | st complete this line, including | covered relationships and trans | saction thre | 1p 1q 1r 1s esholds (d) | X X S. | |
|) F] F ((5) ((| Reimbursement paid to related organization(s) for expenses | st complete this line, including (b) Transaction type (a-s) | covered relationships and trans (c) Amount involved | Saction thre Method amo | 1p 1q 1r 1s esholds (d) d of dete | X X S. | |
| D F A F - () - () - () | Reimbursement paid to related organization(s) for expenses Reimbursement paid by related organization(s) for expenses Other transfer of cash or property to related organization(s) Other transfer of cash or property from related organization(s) If the answer to any of the above is "Yes," see the instructions for information on who musical | st complete this line, including (b) Transaction | covered relationships and trans (c) | saction thre | 1p 1q 1r 1s esholds (d) d of dete | X X S. | |
| o F q F · (s (] | Reimbursement paid to related organization(s) for expenses | st complete this line, including (b) Transaction type (a-s) | covered relationships and trans (c) Amount involved | Saction thre Method amo | 1p 1q 1r 1s esholds (d) d of dete | X X S. | |
| p F q F r (s (] | Reimbursement paid to related organization(s) for expenses | st complete this line, including (b) Transaction type (a-s) C | covered relationships and trans (c) Amount involved 3, 679, 011. | Saction thre Method amo | 1p 1q 1r 1s esholds (d) d of dete | X X S. | |
| p F q F r (<u>s (</u>] | Reimbursement paid to related organization(s) for expenses | st complete this line, including (b) Transaction type (a-s) C Q | covered relationships and trans (c) Amount involved 3, 679, 011. 1, 377, 771. | saction thre Method amo FMV FMV | 1p 1q 1r 1s esholds (d) d of dete | X X S. | |
| p F q F s (i s (i) ;) | Reimbursement paid to related organization(s) for expenses | st complete this line, including (b) Transaction type (a-s) C Q | covered relationships and trans (c) Amount involved 3, 679, 011. 1, 377, 771. | saction thre Method amo FMV FMV | 1p 1q 1r 1s esholds (d) d of dete | X X S. | |
| p F q F r (s (| Reimbursement paid to related organization(s) for expenses | st complete this line, including (b) Transaction type (a-s) C Q | covered relationships and trans (c) Amount involved 3, 679, 011. 1, 377, 771. | saction thre Method amo FMV FMV | 1p 1q 1r 1s esholds (d) d of dete | X X S. | |

Part VI Unrelated Organizations Taxable as a Partnership (Complete if the organization answered "Yes" on Form 990, Part IV, line 37.)

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships.

| (b) Primary activity | (c) Legal domicile (state or foreign country) | (d) Predominant income (related, unrelated, excluded from tax under | sec 501 | ction (c)(3) | (f) Share of total income | (g) Share of end-of-year assets | Disprop | ortionate | (i) Code V-UBI amount in box 20 of Schedule K-1 (Form 1065) | Gen man | eral or aging | (k) Percentage ownership |
|--------------------------------|--|---|--|---|--|---|--|--|---|---|---|---|
| | | section 512-514) | Yes | No | | | Yes | No | (1 0111 1000) | Yes | No | L |
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| | Primary activity | Primary activity Legal domicile (state or foreign country) | Primary activity Legal domicile (state or foreign country) Predominant income (related, urrelated, excluded from tax under section 512-514) </td <td>Initial activity (state or foreign country) income (related, unrelated, excluded from trau under section 512-514) sec 501 (organic Yes </td> <td>Image addity (state or foreign country) income (related, unrelated, excluded from tax under section 512-514) section 512-514) section 512-514) </td> <td>Primary activity Legal domicile (state of foreign country) Predominant unrelated, excluded from tax under section 512-514) Are all partners sections (station of rogin) organizations? Share of total income <td>Image boundy (state or foreign country) income (related, excluded from tax under section 512-514) section 512-514) section 512-514) real income (related, excluded from tax under section 512-514) </td><td>Image density (state or foreign country) income (related, income (related, renot av under section 512-514) Section (related, regularizations?) Income (related, relation roome) Income (relation roome) Income (relation roome) Income (relation roome)</td><td>$\begin{array}{ c c c c c c c c c c c c c c c c c c c$</td><td>Indef for the property out in type of the property out in type out in t</td><td>$\begin{array}{ c c c c c } \hline \begin{tabular}{ c c } \hline \hline \begin{tabular}{ c c } \hline \begin{tabular}{ c c } \hline tabular$</td><td>$\begin{array}{ c c c c } \hline \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \$</td></td> | Initial activity (state or foreign country) income (related, unrelated, excluded from trau under section 512-514) sec 501 (organic Yes | Image addity (state or foreign country) income (related, unrelated, excluded from tax under section 512-514) section 512-514) section 512-514) | Primary activity Legal domicile (state of foreign country) Predominant unrelated, excluded from tax under section 512-514) Are all partners sections (station of rogin) organizations? Share of total income <td>Image boundy (state or foreign country) income (related, excluded from tax under section 512-514) section 512-514) section 512-514) real income (related, excluded from tax under section 512-514) </td> <td>Image density (state or foreign country) income (related, income (related, renot av under section 512-514) Section (related, regularizations?) Income (related, relation roome) Income (relation roome) Income (relation roome) Income (relation roome)</td> <td>$\begin{array}{ c c c c c c c c c c c c c c c c c c c$</td> <td>Indef for the property out in type of the property out in type out in t</td> <td>$\begin{array}{ c c c c c } \hline \begin{tabular}{ c c } \hline \hline \begin{tabular}{ c c } \hline \begin{tabular}{ c c } \hline tabular$</td> <td>$\begin{array}{ c c c c } \hline \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \$</td> | Image boundy (state or foreign country) income (related, excluded from tax under section 512-514) section 512-514) section 512-514) real income (related, excluded from tax under section 512-514) | Image density (state or foreign country) income (related, income (related, renot av under section 512-514) Section (related, regularizations?) Income (related, relation roome) Income (relation roome) Income (relation roome) Income (relation roome) | $\begin{array}{ c c c c c c c c c c c c c c c c c c c$ | Indef for the property out in type of the property out in type out in t | $ \begin{array}{ c c c c c } \hline \begin{tabular}{ c c } \hline \hline \begin{tabular}{ c c } \hline \begin{tabular}{ c c } \hline tabular$ | $ \begin{array}{ c c c c } \hline \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ $ |

Schedule R (Form 990) 2012

Page 5

| Schedule R | (Form 990) 2012 | |
|--------------|-----------------|--|
| 001104410 11 | (| |

| Part VII | Supplemental Information |
|----------|--|
| | Complete this part to provide additional information for responses to questions on Schedule R (see |
| | instructions). |

Identifying Number CARROLL HOSPITAL CENTER, INC. 52-1452024 DESCRIPTION OF PROPERTY

CARROLL CARE PHARMACY

Taxpayer's Name

| Yes No Did you ad | ctively participate in the | e operation of | of the ac | tivity c | luring the tax year? | | | | |
|---------------------------------------|----------------------------|----------------|-----------|----------|----------------------|------------------|--------|----------|------------------|
| TYPE OF PROPERTY: | | | | | | | | | |
| REAL RENTAL INCC | ME | | | | | 4 | 8,41 | 5. | |
| OTHER INCOME: | | | | | | | | | |
| | | | | | | | | | |
| | | | | | | | | | |
| TOTAL GROSS INCOME | | | | | | | | | 48,415. |
| OTHER EXPENSES: | | | | | | | | | • |
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| DEPRECIATION (SHOWN BELOW) | | | | | | | | _ | |
| LESS: Beneficiary's Portion | | | | • • • | • • | | | _ | |
| AMORTIZATION | | | | | | | | | |
| LESS: Beneficiary's Portion | | | | | | | | | |
| DEPLETION | | | | | | | | | |
| LESS: Beneficiary's Portion | | | | | | | | | |
| TOTAL EXPENSES | | | | | | | | | |
| TOTAL RENT OR ROYALTY INCOME | E (LOSS) | | | | | | | | 48,415. |
| Less Amount to | | | | | | | | | |
| Rent or Royalty | | | | | | | | | |
| Depreciation | | | | | | | | | |
| Depletion | | | | | | | | | |
| Investment Interest Expense | | | | | | | | | |
| Other Expenses | | | | | | | | | |
| Net Income (Loss) to Others | | | | | | | | • | |
| Net Rent or Royalty Income (Loss) | | | | | | | | - | 48,415. |
| Deductible Rental Loss (if Applicable | e) | | | | | | | | |
| SCHEDULE FOR DEPRECIAT | ION CLAIMED | | | | | | | | |
| | | | | | | | | | |
| | (b) Cost or | (c) Date | (d) | (e) | (f) Basis for | (g) Depreciation | (h) | (i) Life | (j) Depreciation |
| (a) Description of property | unadjusted basis | acquired | ACRS | Bus. | depreciation | in | Method | or | for this year |
| | | - | des. | % | | prior years | | rate | |
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Totals

Identifying Number CARROLL HOSPITAL CENTER, INC. 52-1452024 DESCRIPTION OF PROPERTY FISHER BUILDING No Did you actively participate in the operation of the activity during the tax year?

| TYPE OF PROPERTY: | | | | | | | | | |
|---|---------------------------------|----------------------|------|------|-------------------------------|------------------|---------------|----------|-----------------------------------|
| REAL RENTAL INCO | DME | | | | | 36 | 6,54 | 7. | |
| OTHER INCOME: | | | | | | | | | |
| | | | | | | | | | |
| | | | | | | | | | |
| TOTAL GROSS INCOME | | | | | | <u> </u> | | | 366,547. |
| OTHER EXPENSES: | | | | | | | | | |
| SEE ATTACHMENT | | | | | | | | | |
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| DEPRECIATION (SHOWN BELOW) | | | | | | | | | |
| LESS: Beneficiary's Portion | | | | | •• | | | | |
| AMORTIZATION | | | | | | | | | |
| • | | | | | •• | | | | |
| DEPLETION | | | | | •• | | | | |
| LESS: Beneficiary's Portion | | | | | | | | | 207 EC1 |
| TOTAL EXPENSES | | | | | | | | | <u>327,561.</u> 38,986. |
| TOTAL RENT OR ROYALTY INCOME | E (LOSS) | | | | | | | | 38,986. |
| Less Amount to | | | | | | | | | |
| Rent or Royalty | | | | | | •••• | | | |
| Depreciation | | | | | | •••• | | | |
| Depletion | | | | | | •••• | | | |
| Investment Interest Expense | | | | | | •••• | | | |
| • | | | | | | •••• | | | |
| Net Income (Loss) to Others | | | | | | | | • | 20 006 |
| Net Rent or Royalty Income (Loss) | | | | | | | | • | 38,986. |
| Deductible Rental Loss (if Applicable SCHEDULE FOR DEPRECIAT | | | | | <u></u> | <u></u> | | • | |
| SCHEDULE FOR DEFRECIAT | | | | | | | | | |
| | (1) D | () - (| (d) | (e) | | (g) Depreciation | | (i) Life | |
| (a) Description of property | (b) Cost or unadjusted basis | (c) Date acquired | ACRS | Bus. | (f) Basis for depreciation | in | (h) Method | or | (j) Depreciation for this year |
| | | acquireu | des. | % | depreciation | prior years | Method | rate | for this year |
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Totals

Taxpayer's Name

Yes

SUPPLEMENT TO RENT AND ROYALTY SCHEDULE

OTHER DEDUCTIONS OFFICE RENT

327,561. 327,561.

| Taxpayer's Name CARROLL HOSPITAL | CENTER, IN | c. | | | | | | | ng Number 2024 |
|--|---------------------------|-------------|--------------|-----------|----------------------|-------------------|---------|-----------|-------------------|
| DESCRIPTION OF PROPERTY SUBWAY | | | | | | | | | |
| Yes No Did you ad | ctively participate in th | e operation | of the ac | tivity d | luring the tax year? | | | | |
| TYPE OF PROPERTY: | | | | | | | | | |
| REAL RENTAL INCC | ME | | _ • • | | | 2 | 2,129 | • | |
| OTHER INCOME: | | | | | | | | | |
| | | | | | | | | _ | |
| | | | | | | | | - | 00 100 |
| | <u></u> | <u></u> | | | <u></u> | <u></u> | <u></u> | | 22,129. |
| OTHER EXPENSES: | | | | | | | | | |
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| DEPRECIATION (SHOWN BELOW) | | | | | | | | | |
| LESS: Beneficiary's Portion | | | | | | | | | |
| AMORTIZATION | | | | | | | | | |
| LESS: Beneficiary's Portion | | | | | • • | | | | |
| | | | | | •• | | | _ | |
| LESS: Beneficiary's Portion | | | | | | | | _ | |
| TOTAL EXPENSES | | | | | | | | | |
| TOTAL RENT OR ROYALTY INCOME | E (LOSS) | <u></u> | | | | | <u></u> | | 22,129. |
| Less Amount to | | | | | | | | | |
| Rent or Royalty | | | | | | | | _ | |
| Depreciation | | | | | | | | | |
| Depletion | | | | | | | | _ | |
| Investment Interest Expense | | | | | | | | _ | |
| Other Expenses | | | | | | | | | |
| Net Income (Loss) to Others | | | | | | | | | 22,129. |
| Net Rent or Royalty Income (Loss) Deductible Rental Loss (if Applicable | | | | | | | | | |
| SCHEDULE FOR DEPRECIAT | ON CLAIMED | | | | <u></u> | | | | |
| | | | | | | | | | |
| | (b) Cost or | (c) Date | (d) | (e) | (f) Basis for | (g) Depreciation | (h) 🖂 | Life | (j) Depreciation |
| (a) Description of property | unadjusted basis | acquired | ACRS des. | Bus. % | depreciation | in prior years | Method | or ate | for this year |
| | | | | ,,, | | prior years | | | |
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| Totals | | | | | | | | | |

2E7000 1.000

| Taxpayer's Name CARROLL HOSPITAL | CENTER, IN | IC. | | | | | | Identifyi -145 | ng Number 2024 |
|--|---------------------------|-------------|-------------|-----------|----------------------|-------------------|--------|-------------------|-------------------|
| DESCRIPTION OF PROPERTY OTHER | | | | | | | | | |
| Yes No Did you ac | ctively participate in th | e operation | of the ac | ctivity d | luring the tax year? | | | | |
| TYPE OF PROPERTY: | | | | | | | | | |
| REAL RENTAL INCC | ME | | | | | | 6,52 | 5. | |
| OTHER INCOME: | | | | | | | - | | |
| | | | | | | | | | |
| TOTAL GROSS INCOME OTHER EXPENSES: | <u> </u> | <u></u> | | | <u></u> | <u></u> | | •• | 6,525. |
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| DEPRECIATION (SHOWN BELOW) | | | | | | | | | |
| LESS: Beneficiary's Portion | | | | • • • | • • | | | | |
| AMORTIZATION | | | | | | | | | |
| LESS: Beneficiary's Portion | | | | | | | | | |
| DEPLETION | | | | | | | | | |
| LESS: Beneficiary's Portion | | | | | | | | | |
| TOTAL EXPENSES TOTAL RENT OR ROYALTY INCOME | | | | | | | | | 6,525. |
| Less Amount to | . (2000) | | | | | | | •• | |
| Rent or Royalty | | | | | | | | | |
| Depreciation | | | | | | | | | |
| Depletion | | | | | | | | | |
| Investment Interest Expense | | | | | | | | | |
| Other Expenses | | | | | | | | | |
| Net Income (Loss) to Others | | | | | | | | | |
| Net Rent or Royalty Income (Loss) | | | | | | | | • | 6,525. |
| Deductible Rental Loss (if Applicable | | | | | | | | | ., |
| SCHEDULE FOR DEPRECIAT | | | | | | | | | |
| | | | | | | | | | |
| (a) Description of property | (b) Cost or | (c) Date | (d) ACRS | (e) | (f) Basis for | (g) Depreciation | (h) | (i) Life | (j) Depreciation |
| (a) Description of property | unadjusted basis | acquired | des. | Bus. % | depreciation | in prior years | Method | or rate | for this year |
| | | | | | | F | | | |
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| Totals | | | | | | | | | |

2E7000 1.000

RENT AND ROYALTY SUMMARY

| PROPERTY | TOTAL INCOME | DEPLETION/ DEPRECIATION | OTHER EXPENSES | ALLOWABLE NET <u>INCOME</u> |
|--|--|----------------------------|-------------------|---|
| CARROLL CARE PHARMAC FISHER BUILDING SUBWAY OTHER | 48,415. 366,547. 22,129. 6,525. | | 327,561. | 48,415. 38,986. 22,129. 6,525. |
| TOTALS | 443,616. | | 327,561. | 116,055. |

Sales of Business Property

OMB No. 1545-0184

(Also Involuntary Conversions and Recapture Amounts Under Sections 179 and 280F(b)(2))

Attach to your tax return.

Attachment Sequence No. 27 ▶ Information about Form 4797 and its separate instructions is at www.irs.gov/form4797.

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Department of the Treasury

| Inter | nal Revenue Service | Information | on about Form | 4797 and its | separate instruct | tions is at www.ii | rs.gov/tori | m4797 | |
|-------|--|--|--|--|--|--|--|----------------|---|
| | ne(s) shown on return | <u> </u> | | | | | | | ng number |
| | RROLL HOSPITAL | | | | | | | 52- | 1452024 |
| 1 | Enter the gross proce | | - | | | ., | • | | |
| _ | substitute statement) t | | | | | | | | |
| Pa | | | | | | nd Involuntary C | | ns Fro | om Other |
| | Than Casual | ty or Thef | it - Most Prop | erty Held Mc | ore Than 1 Year | (see instruction | 1 [*] | | |
| 2 | (a) Description of property | | (b) Date acquired (mo., day, yr.) | (c) Date sold (mo., day, yr.) | (d) Gross sales price | (e) Depreciation allowed or allowable since acquisition | (f) Cost or basis, p improvemen expense c | lus nts and | (g) Gain or (loss) Subtract (f) from the sum of (d) and (e) |
| A | TTACHMENT 1 | | | | | | | | 28,345. |
| | | | | | | | | | |
| | | | | | | | | | |
| | | | | | | | | _ | |
| 3 | Gain, if any, from Form | n 4684, line 3 | 9 | | | | | 3 | |
| 4 | Section 1231 gain from | m installment | t sales from Form | n 6252, line 26 or | 37 | | | 4 | |
| 5 | Section 1231 gain or (| loss) from lik | ke-kind exchanges | from Form 8824 | 1 | | | 5 | |
| 6 | Gain, if any, from line | 32, from othe | er than casualty or | theft | | | | 6 | |
| 7 | Combine lines 2 throu | gh 6. Enter t | he gain or (loss) | here and on the a | appropriate line as fo | ollows: | | 7 | 28,345. |
| | Partnerships (except instructions for Form 1 | | | | | | | | |
| | Individuals, partners, line 7 on line 11 below losses, or they were r Schedule D filed with y | w and skip line ecaptured in | nes 8 and 9. If lir an earlier year, | ne 7 is a gain a enter the gain | nd you did not hav from line 7 as a l | e any prior year sec | tion 1231 | | |
| 8 | Nonrecaptured net see | ction 1231 lo | sses from prior ye | ars (see instructi | ons) | | | 8 | |
| 9 | Subtract line 8 from lir | ne 7. If zero c | or less, enter -0-, li | f line 9 is zero, e | enter the gain from | line 7 on line 12 be | low. If line | | |
| • | 9 is more than zero, e capital gain on the Sch | enter the amo | ount from line 8 | on line 12 belo | w and enter the ga | ain from line 9 as a | long-term | 9 | |
| Pa | art II Ordinary Gai | | | | | | | 3 | |
| 10 | Ordinary gains and los | | | / | ide property held 1 y | ear or less). | | | |
| 10 | Ordinary gains and los | | | anough to (more | | | | | |
| | | | | | | | | | |
| | | | | | | | | | |
| | | | | | | | | | |
| 11 | Loss, if any, from line 7 | , | 1 1 | | | | | 11 | () |
| 12 | | 7 or amount | from line 8. if appl | licable | | | | 12 | <u> </u> |
| | Gain, if any, from line 3 | | | | | | | 13 | |
| 14 | Net gain or (loss) from | n Form 4684, | lines 31 and 38a | | | | | 14 | |
| 15 | Ordinary gain from ins | stallment sale | es from Form 625 | 2, line 25 or 36 | | | | 15 | |
| 16 | Ordinary gain or (loss) | | | | | | | 16 | |
| 17 | Combine lines 10 thro | | | | | | | 17 | |
| 18 | For all except individua and b below. For indivi | al returns, en | ter the amount fr | om line 17 on th | ne appropriate line | of your return and s | skip lines a | | |
| a | If the loss on line 11 ir part of the loss from in property used as an | ncludes a loss ncome-produ employee or | s from Form 4684 ucing property on n Schedule A (F | , line 35, colum Schedule A (Fo form 1040), line | orm 1040), line 28, e 23. Identify as f | and the part of the from "Form 4797, | e loss from line 18a." | 18a | |
| t | See instructions Redetermine the gain of | or (loss) on liı | ne 17 excluding t | he loss, if any, o | n line 18a. Enter he | ere and on Form 104 | 40, line 14 | 18b | |

For Paperwork Reduction Act Notice, see separate instructions.

Form 4797 (2012)

| | [,] Und | ler Sections 124 | | | 452024 | Page |
|---|--|--|---|---|--|---|
| (see instructions) | | | o, 1200, 1202 | , | (b) Date acquired | (c) Date sold |
| Description of section 1245, 1250, 1252, 1254, 0 | or 125 | 5 property: | | | (mo., day, yr.) | (mo., day, yr.) |
| | | | | | | |
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| | | | | | | |
| | | Property A | Property B | | Property C | Property D |
| | | | | | | |
| 1 (1 6) | | | | | | |
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| | | | | - | | |
| sted basis. Subtract line 22 from line 21 | 23 | | | _ | | |
| I gain. Subtract line 23 from line 20 | 24 | | | | | |
| ction 1245 property: | | | | | | |
| | 25a | | | | | |
| er the smaller of line 24 or 25a | 25b | | | | | |
| ction 1250 property: If straight line depreciation was enter -0- on line 26g, except for a corporation subject ction 291 | | | | | | |
| | 26a | | | | | |
| · · · · · · · · · · · · · · · · · · · | | | | | | |
| | 26b | | | | | |
| ract line 26a from line 24. If residential rental property | | | | | | |
| e 24 is not more than line 26a, skip lines 26d and 26e | 26c | | | | | |
| tional depreciation after 1969 and before 1976. | 26d | | | | | |
| r the smaller of line 26c or 26d | 26e | | | | | |
| ion 291 amount (corporations only) | 26f | | | | | |
| lines 26b, 26e, and 26f | 26g | | | | | |
| ction 1252 property: Skip this section if you did not se of farmland or if this form is being completed for a ership (other than an electing large partnership). | | | | | | |
| U . | | | | | | |
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| | 270 | | | | | |
| gible drilling and development costs, expenditures levelopment of mines and other natural deposits, | 28a | | | | | |
| r the smaller of line 24 or 28a | 28b | | | | | |
| ction 1255 property: | | | | | | |
| icable percentage of payments excluded from | | | | | | |
| ma under agation 126 (aga instructions) | 202 | | | | | |
| me under section 126 (see instructions) | 29a | | | | | |
| | s sales price (Note: See line 1 before completing.) or other basis plus expense of sale eciation (or depletion) allowed or allowable sted basis. Subtract line 22 from line 21 I gain. Subtract line 23 from line 20 ction 1245 property: reciation allowed or allowable from line 22 r the smaller of line 24 or 25a ction 1250 property: If straight line depreciation was enter -0 on line 26g, except for a corporation subject ction 291. tional depreciation after 1975 (see instructions) icable percentage multiplied by the smaller of 24 or line 26a (see instructions) act line 26a from line 24. If residential rental property e 24 is not more than line 26a, skip lines 26d and 26e tional depreciation after 1969 and before 1976 or r the smaller of line 26c or 26d ion 291 amount (corporations only) lines 26b, 26e, and 26f ction 1252 property: Skip this section if you did not se of farmland or if this form is being completed for a ership (other than an electing large partnership). water, and land clearing expenses 27a multiplied by applicable percentage (see instructions) r the smaller of line 24 or 27b ction 1254 property: gible drilling and development costs, expenditures levelopment of mines and other natural deposits, g exploration costs, and depletion (see instructions) r the smaller of line 24 or 28a ction 1255 property: icable percentage of payments excluded from | eciation (or depletion) allowed or allowable22sted basis. Subtract line 22 from line 2123I gain. Subtract line 23 from line 2024ction 1245 property:25aeciation allowed or allowable from line 2225ar the smaller of line 24 or 25a25bstion 1250 property:If straight line depreciation was enter -0- on line 26g, except for a corporation subject ction 291.tional depreciation after 1975 (see instructions)26aicable percentage multiplied by the smaller of 24 or line 26a (see instructions)26bact line 26a from line 24. If residential rental property e 24 is not more than line 26a, skip lines 26d and 26e26ctional depreciation after 1969 and before 197626dicable percentage multiplied by the smaller of 24 or line 26a, skip lines 26d and 26e26cicon 291 amount (corporations only)26fition 1252 property:Skip this section if you did not se of farmland or if this form is being completed for a ership (other than an electing large partnership).27awater, and land clearing expenses27a27a multiplied by applicable percentage (see instructions)27b27a multiplied by applicable percentage (see instructions)28aievelopment of mines and other natural deposits, g exploration costs, and depletion (see instructions), gexploration costs, and depletion (se | columns relate to the properties on lines 19A through 19D. 20 s sales price (Note: See line 1 before completing.) 20 or other basis plus expense of sale 21 eciation (or depletion) allowed or allowable 22 sted basis. Subtract line 22 from line 21 23 I gain. Subtract line 23 from line 20 24 ction 1245 property: 25a eciation allowed or allowable from line 22 25b tion 1250 property: If straight line depreciation was enter -0 on line 26g, except for a corporation subject tion 291. 26a tional depreciation after 1975 (see instructions). 26a icable percentage multiplied by the smaller of 24 or 126a (see instructions). 26b act line 26a (see instructions). 26c tional depreciation after 1976 (see instructions). 26c tional depreciation after 1969 and before 1976 26d or the smaller of line 26c or 26d. 26e ion 291 amount (corporations only). 26f tional 252 property: Skip this section if you did not se of farmland or if this form is being completed for a ership (other than an electing large partnership). 27a varter, and land clearing expenses 27a 27a multiplied by applicable percentage (see instructions). 27a | columns relate to the properties on lines 19A through 19D. Image: Columns relate to the properties on lines 19A through 19D. s sales price (Note: See line 1 before completing.) 20 or other basis plus expense of sale | columns relate to the properties on lines 19A through 19D. > s sales price (Note: See line 1 before completing.) 20 or other basis plus expense of sale 21 eciation (or depletion) allowed or allowable 22 sted basis. Subtract line 22 from line 20 24 I gain. Subtract line 23 from line 20 24 ction 1245 property: 25a eciation allowed or allowable from line 22 25b the smaller of line 24 or 25a 25b tion 1250 property: If straight line depreciation was enter -0 on line 26g, except for a corporation subject tion 291. 26a tional depreciation after 1975 (see instructions), | columns relate to the properties on lines 19A through 19D. s asles price (Note: See line 1 before completing). 20 21 21 22 23 24 25a 25a 25b 26c 26c |

Form 4797 (2012)

CARROLL HOSPITAL CENTER, INC. Supplement to Form 4797 Part I Detail

| | Date | Date | Gross Sales | Depreciation Allowed | Cost or Other | Gain or (Loss) |
|--------------|----------|------|---------------|----------------------|---------------|-------------------------|
| Description | Acquired | Sold | Price | or Allowable | Basis | for entire year |
| FIXED ASSETS | | | Price 28,345. | , | | for entire year 28, 345 |
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