#### **Return of Organization Exempt From Income Tax**

OMB No. 1545-0047

Department of the Treasury

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except black lung benefit trust or private foundation)

_		enue service The organization may have to use a copy or this return to sat			inspection
A F	or th	ne 2012 calendar year, or tax year beginning 07/01, 2012, and	ending		/30 <b>,20</b> <sub>13</sub>
R o		C Name of organization		D Employer identific	cation number
_	_	PENINSULA REGIONAL MEDICAL CENTER			
	Addr chan	ess ge Doing Business As		52-0591628	3
	Name	e change Number and street (or P.O. box if mail is not delivered to street address) Room/s	suite	E Telephone number	r
	Initia	return 100 EAST CARROLL STREET		(410) 546-6	400
	Term	City or town, state or country, and ZIP + 4			
	Amei			<b>G</b> Gross receipts \$	515,717,351.
		F Name and address of principal officer: MARCARET NATERRA CEO		H(a) Is this a group retu	<u></u>
	_ pend	100 EAST CARROLL STREET SALISBURY, MD 21801		affiliates? <b>H(b)</b> Are all affiliates inc	
$\overline{}$	Тах-ех	xempt status: X   501(c)(3)   501(c) ( )   <b>4</b> (insert no.)   4947(a)(1) or	527	If "No," attach a list	
_		ite: ► WWW.PENINSULA.ORG	321	1	
		·	Voor of formo	H(c) Group exemption n tion: 1897 M State	· · · · · · · · · · · · · · · · · · ·
			Teal Of IOIIIIa	tion. 1097 W State	or regar domicile. MD
Fe	rt I	Summary			
	1	Briefly describe the organization's mission or most significant activities:			
9		IMPROVE THE HEALTH OF THE COMMUNITIES WE SERVE.			
ă					
Governance					
6	2	Check this box ▶ ☐ if the organization discontinued its operations or disposed of mo	ore than 25%	of its net assets.	
⋖ర	3	Number of voting members of the governing body (Part VI, line 1a)			16.
Activities	4	Number of independent voting members of the governing body (Part VI, line 1b)			14.
Ξ	5	Total number of individuals employed in calendar year 2012 (Part V, line 2a)		5	3,340.
Act	6	Total number of volunteers (estimate if necessary)		_	189.
	7a	Total gross unrelated business revenue from Part VIII, column (C), line 12		7a	852,051.
	b	Net unrelated business taxable income from Form 990-T, line 34		7b	C
				Prior Year	Current Year
d)	8	Contributions and grants (Part VIII, line 1h)	$\neg$	212,650.	593,132.
Revenue	9	Program service revenue (Part VIII line 2a)		380,732,888.	382,051,695.
eve	10	Investment income (Part VIII, column (A), lines 3, 4, and 7d)  PUBLIC INSPECT	ION	7,636,984.	13,735,595.
Ř	11	Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e)		873,844.	858,548.
	12	Total revenue - add lines 8 through 11 (must equal Part VIII, column (A), line 12)		389,456,366.	397,238,970.
	13	County and similar arranged (Dart IV salaras (A) lines 4.0)		0	057,230,570
	14	Denefits poid to ou for members (Dout IV polymen (A) line 4)		0	
	4.5	Salaries, other compensation, employee benefits (Part IX, column (A), lines 5-10)		182,271,785.	189,253,691.
Expenses	16 -			0	107,233,071.
oen	io a	Professional fundraising fees (Part IX, column (A), line 11e)		U	
X	4.7	Total fundraising expenses (Part IX, column (D), line 25)   526,563.		102 157 050	107 070 215
		Other expenses (Part IX, column (A), lines 11a-11d, 11f-24f)		193,157,852.	197,278,315.
	18	Total expenses. Add lines 13-17 (must equal Part IX, column (A), line 25)		375,429,637.	386,532,006.
_ v	19	Revenue less expenses. Subtract line 18 from line 12		14,026,729.	10,706,964.
Net Assets or Fund Balances				nning of Current Year	End of Year
sse	20	Total assets (Part X, line 16)		507,967,270.	525,513,661.
ag A	21	Total liabilities (Part X, line 26)		196,739,340.	187,252,460.
		Net assets or fund balances. Subtract line 21 from line 20.		311,227,930.	338,261,201.
	rt II	Signature Block			
Und	der pei rect. a	nalties of perjury, I declare that I have examined this return, including accompanying schedules and stat nd complete. Declaration of preparer (other than officer) is based on all information of which preparer h	tements, and t nas anv knowle	o the best of my knowle edae.	edge and belief, it is true,
			•		
	ign				
Н	ere	Signature of officer		Date	
		Type or print name and title			
	_	Print/Type preparer's name Preparer's signature Dat	е	Check if	PTIN
Paid		E-FILED		self- employed <b>&gt;</b>	P00870950
	parer	Firm's name   ERNST & YOUNG U.S. LLP			6565596
Use	Only	Firm's address ONE COMMERCE SQUARE, SUITE 700 PHILADELPHIA, PA 19103			-448-5000
May	the I	RS discuss this return with the preparer shown above? (see instructions)			Yes X No

For Paperwork Reduction Act Notice, see the separate instructions.

Form **990** (2012)

PENINSULA REGIONAL MEDICAL CENTER Form 990 (2012) Page 2 Part III **Statement of Program Service Accomplishments** Briefly describe the organization's mission: IMPROVE THE HEALTH OF THE COMMUNITIES WE SERVE 2 Did the organization undertake any significant program services during the year which were not listed on the prior Form 990 or 990-EZ? Yes X No If "Yes," describe these new services on Schedule O. 3 Did the organization cease conducting, or make significant changes in how it conducts, any program If "Yes," describe these changes on Schedule O. 4 Describe the organization's program service accomplishments for each of its three largest program services, as measured by expenses. Section 501(c)(3) and 501(c)(4) organizations are required to report the amount of grants and allocations to others, the total expenses, and revenue, if any, for each program service reported. ) (Expenses \$ 347,709,540. including grants of \$ 0 ) (Revenue \$4a (Code: 381,437,104. ATTACHMENT 1 **4b** (Code: including grants of \$ 4c (Code: ) (Expenses \$ including grants of \$ ) (Revenue \$ 4d Other program services (Describe in Schedule O.) (Expenses \$ including grants of \$ ) (Revenue \$

4e Total program service expenses ▶ 347,709,540.

JSA 2E1020 2.000 Form **990** (2012) KL4693 7266 V 12-7.12 60011493 PAGE 3 PENINSULA REGIONAL MEDICAL CENTER

Form 990 (2012)
Part IV Chacklist of Paguired Schodules

Part	IV Checklist of Required Schedules			
			Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes,"			
	complete Schedule A	1	X	
2	Is the organization required to complete Schedule B, Schedule of Contributors (see instructions)?	2	X	
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to			
	candidates for public office? If "Yes," complete Schedule C, Part I	3		X
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h)			
	election in effect during the tax year? If "Yes," complete Schedule C, Part II	4	X	
5	Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues,			
	assessments, or similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C,			
	Part III	5		X
6	Did the organization maintain any donor advised funds or any similar funds or accounts for which donors			
	have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If			
	"Yes," complete Schedule D, Part I	6		X
7	Did the organization receive or hold a conservation easement, including easements to preserve open space,			
	the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II	7		X
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes,"	_		
_	complete Schedule D, Part III	8		X
9	Did the organization report an amount in Part X, line 21, for escrow or custodial account liability; serve as a			
	custodian for amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or			v
40	debt negotiation services? If "Yes," complete Schedule D, Part IV	9		X
10	Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments, permanent endowments, or quasi-endowments? If "Yes," complete Schedule D, Part V	10	х	
11	If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI,	10	21	
11	VII, VIII, IX, or X as applicable.			
а	Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes,"			
а	complete Schedule D, Part VI	11a	Х	
b	Did the organization report an amount for investments-other securities in Part X, line 12 that is 5% or more			
~	of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII	11b		Х
С	Did the organization report an amount for investments-program related in Part X, line 13 that is 5% or more			
	of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII	11c		X
d	Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets			
	reported in Part X, line 16? If "Yes," complete Schedule D, Part IX	11d	Х	
е	Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X	11e	Х	
f	Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses			
	the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X	11f		X
12 a	Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes,"			
	complete Schedule D, Parts XI and XII	12a	X	
b	Was the organization included in consolidated, independent audited financial statements for the tax year? If "Yes," and if			
	the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional	12b	X	
13	Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E	13	37	X
	Did the organization maintain an office, employees, or agents outside of the United States?	14a	X	
D	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking,			
	fundraising, business, investment, and program service activities outside the United States, or aggregate	14b	Х	
4.5	foreign investments valued at \$100,000 or more? If "Yes," complete Schedule F, Parts I and IV	140	Λ	
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or assistance to any organization or entity located outside the United States? If "Yes," complete Schedule F, Parts II and IV	15		Х
16	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or assistance	13		
16	to individuals located outside the United States? If "Yes," complete Schedule F, Parts III and IV	16		Х
17	Did the organization report a total of more than \$15,000 of expenses for professional fundraising services	10		
• • •	on Part IX, column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I (see instructions)	17		Х
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on	<u> </u>		
.0	Part VIII, lines 1c and 8a? If "Yes," complete Schedule G, Part II	18		Х
19	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a?			
	If "Yes," complete Schedule G, Part III	19		Х
20 a	Did the organization operate one or more hospital facilities? <i>If "Yes," complete Schedule H</i>	20a	Х	
	If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?	20b	Х	
		Form	aan	(2012)

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Form 990 (2012) Page 4 Part IV **Checklist of Required Schedules** (continued) No Did the organization report more than \$5,000 of grants and other assistance to any government or organization 21 Χ in the United States on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II 22 Did the organization report more than \$5,000 of grants and other assistance to individuals in the United States Χ 22 Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the 23 organization's current and former officers, directors, trustees, key employees, and highest compensated Χ 24 a Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b 24a Χ Χ 24b **b** Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?..... Did the organization maintain an escrow account other than a refunding escrow at any time during the year Х d Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?..... Χ 25 a Section 501(c)(3) and 501(c)(4) organizations. Did the organization engage in an excess benefit transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I Χ 25a b Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? 25b If "Yes," complete Schedule L, Part I Χ 26 Was a loan to or by a current or former officer, director, trustee, key employee, highly compensated employee, or Χ disqualified person outstanding as of the end of the organization's tax year? If "Yes," complete Schedule L, Part II, Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, 27 substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled Χ 27 28 Was the organization a party to a business transaction with one of the following parties (see Schedule L,

Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M 29 30 Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified Χ Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, 31 Χ Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," 32 Χ 33 Did the organization own 100% of an entity disregarded as separate from the organization under Regulations Χ 34 Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III, X 35 a Did the organization have a controlled entity within the meaning of section 512(b)(13)? Χ

a A current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV......

A family member of a current or former officer, director, trustee, or key employee? If "Yes," complete

An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof)

was an officer, director, trustee, or direct or indirect owner? If "Yes," complete Schedule L, Part IV . . . . . . . .

b If "Yes" to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2

Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable

related organization? If "Yes," complete Schedule R, Part V, line 2

Did the organization conduct more than 5% of its activities through an entity that is not a related organization

Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and

and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R,

Part IV instructions for applicable filing thresholds, conditions, and exceptions):

Form 990 (2012)

Χ

Χ

Χ

Χ

Χ

Χ

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Page 5 Statements Regarding Other IRS Filings and Tax Compliance Part V Check if Schedule O contains a response to any question in this Part V............... 235 1a Enter the number reported in Box 3 of Form 1096. Enter -0- if not applicable 1a b Enter the number of Forms W-2G included in line 1a. Enter -0- if not applicable \_\_\_\_\_\_\_\_1b 0 c Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming (gambling) winnings to prize winners? 2a Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements, filed for the calendar year ending with or within the year covered by this return . 2a b If at least one is reported on line 2a, did the organization file all required federal employment tax returns? 2b Х Note. If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions) 3a Did the organization have unrelated business gross income of \$1,000 or more during the year? Χ b If "Yes," has it filed a Form 990-T for this year? If "No," provide an explanation in Schedule O Χ 4a At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a financial account in a foreign country (such as a bank account, securities account, or other financial X  $\textbf{b} \;\; \text{If "Yes,"}$  enter the name of the foreign country:  $\blacktriangleright \; \text{CAYMAN} \;\; \text{ISLANDS}$ See instructions for filing requirements for Form TD F 90-22.1, Report of Foreign Bank and Financial Accounts. Х 5a Was the organization a party to a prohibited tax shelter transaction at any time during the tax year? 5a Χ b Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction? c If "Yes" to line 5a or 5b, did the organization file Form 8886-T? 6a Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit any contributions that were not tax deductible as charitable contributions? Χ b If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible? 7 Organizations that may receive deductible contributions under section 170(c). a Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods Χ and services provided to the payor? 7a b If "Yes," did the organization notify the donor of the value of the goods or services provided? c Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was 7с X Χ 7e e Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract? Χ f Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract? 7g g If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required? h If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C? Sponsoring organizations maintaining donor advised funds and section 509(a)(3) supporting organizations. Did the supporting organization, or a donor advised fund maintained by a sponsoring organization, have excess business holdings at any time during the year? 9 Sponsoring organizations maintaining donor advised funds. a Did the organization make any taxable distributions under section 4966? **b** Did the organization make a distribution to a donor, donor advisor, or related person? Section 501(c)(7) organizations. Enter: 10a a Initiation fees and capital contributions included on Part VIII, line 12 b Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities . . . . . 10b Section 501(c)(12) organizations. Enter: a Gross income from members or shareholders b Gross income from other sources (Do not net amounts due or paid to other sources 12a Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041? b If "Yes," enter the amount of tax-exempt interest received or accrued during the year 12b Section 501(c)(29) qualified nonprofit health insurance issuers. a Is the organization licensed to issue qualified health plans in more than one state? 13a Note. See the instructions for additional information the organization must report on Schedule O. b Enter the amount of reserves the organization is required to maintain by the states in which the organization is licensed to issue qualified health plans c Enter the amount of reserves on hand 14a Did the organization receive any payments for indoor tanning services during the tax year? Χ b If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation in Schedule O

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Part	Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, response to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See in			"No"
	Check if Schedule O contains a response to any question in this Part VI			X
Sect	tion A. Governing Body and Management			
			Yes	No
1a	Enter the number of voting members of the governing body at the end of the tax year			
	If there are material differences in voting rights among members of the governing body, or if the governing			
	body delegated broad authority to an executive committee or similar committee, explain in Schedule O.			
b	Enter the number of voting members included in line 1a, above, who are independent 1b			
2	Did any officer, director, trustee, or key employee have a family relationship or a business relationship with			
	any other officer, director, trustee, or key employee?	2	Х	
3	Did the organization delegate control over management duties customarily performed by or under the direct			
	supervision of officers, directors, or trustees, or key employees to a management company or other person?	3		Х
4	Did the organization make any significant changes to its governing documents since the prior Form 990 was filed?	4		X
5	Did the organization become aware during the year of a significant diversion of the organization's assets?	5		X
6	Did the organization have members or stockholders?	6	Х	
7a	Did the organization have members, stockholders, or other persons who had the power to elect or appoint			
	one or more members of the governing body?	7a	X	
b	Are any governance decisions of the organization reserved to (or subject to approval by) members,			
	stockholders, or persons other than the governing body?	7b	X	
8	Did the organization contemporaneously document the meetings held or written actions undertaken during			
	the year by the following:			
а	The governing body?	8a	X	
b	Each committee with authority to act on behalf of the governing body?	8b	X	
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at			
	the organization's mailing address? If "Yes," provide the names and addresses in Schedule O	9		X
Secti	on B. Policies (This Section B requests information about policies not required by the Internal Revenue	Code	,	
			Yes	No
	Did the organization have local chapters, branches, or affiliates?	10a		X
b	If "Yes," did the organization have written policies and procedures governing the activities of such chapters,			
	affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes?	10b		7.7
11a	Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?	11a		X
b	3		37	
12a	Did the organization have a written conflict of interest policy? If "No," go to line 13	12a	X	
b	Were officers, directors, or trustees, and key employees required to disclose annually interests that could give		3.5	
	rise to conflicts?	12b	X	
С	Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes,"		3.5	
	describe in Schedule O how this was done	12c	X	
13	Did the organization have a written whistleblower policy?	13		
14	Did the organization have a written document retention and destruction policy?	14	Х	
15	Did the process for determining compensation of the following persons include a review and approval by			
	independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision?	45-	Х	
a	The organization's CEO, Executive Director, or top management official	15a	X	
b	Other officers or key employees of the organization	15b		
40.	If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions).			
16a	Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement	160	Х	
	with a taxable entity during the year?	16a	- 21	
D	participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the			
	organization's exempt status with respect to such arrangements?	16h	Х	
Sect	ion C. Disclosure	100		
	List the states with which a copy of this Form 990 is required to be filed ▶ CA, MD, NC,			
17 10	Section 6104 requires an organization to make its Forms 1023 (or 1024 if applicable), 990, and 990-T (Section 5	 :01/c\/	3/5 0	
18	available for public inspection. Indicate how you made these available. Check all that apply.	io i (C)(	3/5 0	ı 119 <i>)</i>
	Own website Another's website X Upon request Other (explain in Schedule O)			
10	Describe in Schedule O whether (and if so, how), the organization made its governing documents, conflict or	f into	oct r	oliov
19	and financial statements available to the public during the tax year.	ı ınıtel	coi þ	oncy,
20	State the name, physical address, and telephone number of the person who possesses the books and records of the	ne		
20	Organization: ▶JIM GREGORY 100 EAST CARROLL ST SALISBURY, MD 21801 410-912-4979			
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## Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Check if Schedule O contains a response to any question in this Part VII ......

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

- 1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.
- List all of the organization's **current** officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.
  - List all of the organization's current key employees, if any. See instructions for definition of "key employees."
- List the organization's five **current** highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations.
- List all of the organization's **former** officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.
- List all of the organization's **former directors or trustees** that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations.

List persons in the following order: individual trustees or directors; institutional trustees; officers; key employees; highest compensated employees; and former such persons.

☐ Check this box if neither the organization nor	any related	l organization compensate	ed any current offic	er, director, or trus	stee.

(A) Name and Title	(B) Average hours per	,		Pos neck		e than o		(D) Reportable compensation	(E) Reportable compensation from	<b>(F)</b> Estimated amount of
	Week (list any hours for related organizations below dotted line)	offic Individual trustee or director	Institutional trustee	a Officer	Key employee	Highest compensated employee	τ	from the organization (W-2/1099-MISC)	related organizations (W-2/1099-MISC)	other compensation from the organization and related organizations
(1) FAROUK A SULTANI, M.D.	1.00									
BOARD MEMBER	0	Х						C	0	(
(2) MARGARET NALEPPA	40.00									
PRESIDENT/CEO	11.00	Х		Х				873,885.	0	54,424.
(3) MARTIN NEAT	10.00									
CHAIRMAN	2.00	Х		Х				31,902.	0	(
(4) HERBERT J. GEARY, III	1.00									
BOARD MEMBER	1.00	Х						C	0	(
(5) MICHAEL E. CROUCH, M.D.	1.00									
BOARD MEMBER	1.00	Х						C	0	(
(6) MURRAY K. HOY	1.00									
BOARD MEMBER	1.00	Х						C	0	(
(7) CHRISTJON J. HUDDLESTON, M.D.	1.00									
BOARD MEMBER	1.00	Х						C	0	(
(8) HUGH MCLAUGHLIN	1.00									
BOARD MEMBER (07/12-10/12)	1.00	Х						C	0	(
(9) CYNTHIA HOLLOWAY	1.00									
BOARD MEMBER	2.00	X						C	0	(
(10) MARION KEENAN	1.00									
BOARD MEMBER	1.00	X						C	0	(
(11) DEBBIE ABBOTT	1.00									
BOARD MEMBER	1.00	X						C	0	(
(12) THOMAS COATES	1.00									
BOARD MEMBER	1.00	X						С	0	(
(13) EDWARD W. URBAN	1.00									
SECRETARY	1.00	X		X				С	0	
(14) WILLIAM R. MCCAIN	1.00									
VICE-CHAIRMAN	1.00	Х		Х				C	0	

Form **990** (2012)

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PENINSULA REGIONAL MEDICAL CENTER 52-0591628 Form 990 (2012) Page 8 Part VII Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees (continued) (A) (C) (D) (B) Name and title Position Reportable Reportable Estimated Average (do not check more than one amount of hours per compensation compensation from week (list any box, unless person is both an other from related officer and a director/trustee) compensation hours for the organizations Individual trustee or director Highest compensated employee related Institutional trustee from the organization (W-2/1099-MISC) organization organizations employee (W-2/1099-MISC) and related below dotted organizations 1.00 15) MONTY SAYLER TREASURER 1.00 Χ THOMAS RICCIO, M.D. 1.00 16) 1.00 BOARD MEMBER Χ 0 0 17) RYAN MCLAUGHLIN 1.00 BOARD MEMBER (10/12-06/13) 1.00 Х 0 0 18) LURA LUNSFORD 40.00 VP OF OPERATIONS 0 Х 409,640. 0 47,057. BRUCE I. RITCHIE 40.00 CFO 0 X 449,622 0 71,161. GAYATRI SONTI, D.O. 40.00 PHYSICIAN 0 645,248. 0 17,517. X ANDY PIERRE, M.D. PHYSICIAN 0 X 744,828 0 34,418. 22) JACEK MALIK, M.D. 40.00 PHYSICIAN 0 X 723,369. 0 32,097. 23) DANIEL DANIELS, M.D. 40.00 PHYSICIAN 0 Χ 656,806. 0 23,247. HALIM CHARBEL, M.D. 40.00 24) PHYSICIAN 0 Χ 694,987 11,729. 905,787. 0 54,424. 0 4,324,500. 237,226. c Total from continuation sheets to Part VII, Section A 5,230,287. 291,650. d Total (add lines 1b and 1c) . . . . . . . . . . . . . . . . ▶ Total number of individuals (including but not limited to those listed above) who received more than \$100,000 of reportable compensation from the organization > 179 Yes No 3 Did the organization list any former officer, director, or trustee, key employee, or highest compensated employee on line 1a? If "Yes," complete Schedule J for such individual Χ 3 For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than \$150,000? If "Yes," complete Schedule J for such 4 5 Did any person listed on line 1a receive or accrue compensation from any unrelated organization or individual for services rendered to the organization? If "Yes," complete Schedule J for such person Χ

#### Section B. Independent Contractors

JSA 2E1055 3.000

1 Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization. Report compensation for the calendar year ending with or within the organization's tax year.

(A) Name and business address	(B) Description of services	(C) Compensation
ATTACHMENT 2		

2 Total number of independent contractors (including but not limited to those listed above) who received more than \$100,000 in compensation from the organization ► 56

Form **990** (2012)

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PENINSULA REGIONAL MEDICAL CENTER

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Part VIII Statement of Revenue

		Check if Schedule O co	ntains a respor	nse to any quest	tion in this Part VIII			
					(A) Total revenue	(B) Related or exempt function revenue	(C) Unrelated business revenue	(D) Revenue excluded from tax under sections 512, 513, or 514
Contributions, Gifts, Grants and Other Similar Amounts	1a b c	Federated campaigns Membership dues Fundraising events Related organizations Government grants (contributi	1b 1c 1d	325,700.				
Contribution Ind Other S	e f g	All other contributions, gifts, grants and similar amounts not included a Noncash contributions included in	s, above . 1f	267,432.				
	h	Total. Add lines 1a-1f		<u></u>	593,132.			
Jue				Business Code				
š	2a	NET PATIENT SERVICES		621500	380,759,844.	380,145,253.	614,591.	
æ	b	PURCHASING PARTNERSHIP INC	: FROM MEMBERS	900099	1,280,627.	1,280,627.		
Service	c d	MARYLAND ECARE PARTNERSHIP		900099	11,224.	11,224.		
Program Service Revenue	e f	All other program service reve	enue					
P	g	Total. Add lines 2a-2f		▶	382,051,695.			
	3	Investment income (including other similar amounts)	dividends, intere	est, and	5,148,443.			5,148,443.
ш	4	Income from investment of ta		_				
	5	Royalties	(i) Real	(ii) Personal	0			
	6a	Gross rents	81,886.					
	b	Less: rental expenses	149,134.					
	С	Rental income or (loss)	-67,248.					
	d	Net rental income or (loss)		▶	-67,248.			-67,248.
	7a	Gross amount from sales of assets other than inventory	(i) Securities	(ii) Other				
	b	Less: cost or other basis and sales expenses	118,324,412.	4,835.				
		Gain or (loss)		192,830.				
	c d	Net gain or (loss)			8,587,152.			8,587,152.
ne	8a	Gross income from fundrais	sing		0,301,132.			0,307,132.
Other Revenue		events (not including \$ of contributions reported on lines See Part IV, line 18	ne 1c).					
e		Less: direct expenses						
ţ	b	Net income or (loss) from fund			0			
0	9a	Gross income from gaming ac	ctivities.		0			
		See Part IV, line 19						
	b	Less: direct expenses						
	С	Net income or (loss) from gan	ning activities		0			
	10a	Gross sales of inventor returns and allowances	•					
	b c	Less: cost of goods sold  Net income or (loss) from sale	es of inventory	▶	0			
		Miscellaneous Revenu	ie	Business Code				
	11a	CAFETERIA		722513	675,928.			675,928.
	b	PARTNERSHIP INCOME		900099	37,460.		37,460.	
	c	MANAGEMENT FEES		561000	200,000.		200,000.	
	d	All other revenue		900099	12,408.			12,408.
	e	Total Add lines 11a-11d			925,796.			
	12	Total revenue. See instruction	15		397,238,970.	381,437,104.	852,051.	14,356,683.

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#### PENINSULA REGIONAL MEDICAL CENTER

Part IX Statement of Functional Expenses

Section 501(c)(3) and 501(c)(4) organizations must complete all columns. All other organizations must complete column (A). Check if Schedule O contains a response to any question in this Part IX (B) Program service (C) Management and (A) Total expenses Do not include amounts reported on lines 6b, 7b, Fundraising 8b, 9b, and 10b of Part VIII. expenses general expenses expenses Grants and other assistance to governments and 0 organizations in the United States. See Part IV, line 21 Grants and other assistance to individuals in 0 the United States. See Part IV, line 22 Grants and other assistance to governments, organizations, and individuals outside the United States. See Part IV, lines 15 and 16 0 Benefits paid to or for members Compensation of current officers, directors, trustees, and key employees 2,361,076. 2,124,353. 231,461 5,262. Compensation not included above, to disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B) Other salaries and wages 147,066,587. 132,321,447. 14,417,341. 327,799. Pension plan accruals and contributions (include section 6,477,727. 5,828,259. 635,030 14,438. 401(k) and 403(b) employer contributions) 23,249,992 20,914,519 2,283,553 51,920. 10,098,309. 9,205,144. 874,018. 19,147. Fees for services (non-employees): a Management 421,986. 811 421,175 185,604 185,604. 30,001. 30,001. e Professional fundraising services. See Part IV, line 17 f Investment management fees 1,304,061. 1,304,061 Other. (If line 11g amount exceeds 10% of line 25, column (A) amount, list line 11g expenses on Schedule O.) 12 Advertising and promotion 102,993,319. 100,802,937. 2,112,170 78,212. 13 Office expenses 828,476 820,052. 8,424 14 Information technology 15 Royalties 3,627,594. 3,627,594 16 Occupancy 193,396. 9,217. 625,088. 422,475. 17 Travel 18 Payments of travel or entertainment expenses for any federal, state, or local public officials 74,613 74,613. Conferences, conventions, and meetings 19 6,104,915. 6,104,915. 20 Interest 21 Payments to affiliates 21,931,613. 21,885,519. 46,094 22 Depreciation, depletion, and amortization 4,253,575. 814,659. 3,438,916. 23 Insurance Other expenses. Itemize expenses not covered above (List miscellaneous expenses in line 24e. If line 24e amount exceeds 10% of line 25, column (A) amount, list line 24e expenses on Schedule O.) a PROFESSIONAL FEES 38,772,109. 26,969,592. 11,782,722. 19,795. b BAD DEBTS 15,598,456. 15,598,456. 164,194. 773. c DUES 526,905. 361,938. d \_\_\_\_\_ e All other expenses \_\_\_\_\_\_ 386,532,006 347,709,540 38,295,903 526,563. Total functional expenses. Add lines 1 through 24e Joint costs. Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation. Check here

2E1052 1.000

following SOP 98-2 (ASC 958-720)

Form 990 (2012)

PENINSULA REGIONAL MEDICAL CENTER 52-0591628

Form 990 (2012) Page 11
Part X Balance Sheet

	n 990 (	Balance Sheet		Page 11
Pa	art X	Check if Schedule O contains a response to any question in this Pa	ort Y	
		Check is Schedule O Contains a response to any question in this real	(A) Beginning of year	(B) End of year
	1	Cash - non-interest-bearing	070 201 4	653,349.
	2	Savings and temporary cash investments		18,467,868.
	3	Pledges and grants receivable, net	0 3	0
	4	Accounts receivable, net	39,259,952. <b>4</b>	36,976,172.
	5	Loans and other receivables from current and former officers, directors,		
		trustees, key employees, and highest compensated employees.		
		Complete Port II of Cohedule I	0 5	0
	6	Loans and other receivables from other disqualified persons (as defined under section 4958(f)(1)), persons described in section 4958(c)(3)(B), and contributing employers and sponsoring organizations of section 501(c)(9) voluntary employees' beneficiary organizations (see instructions). Complete Part II of Schedule L		0
ets	7	Notes and loans receivable, net	0 7	0
Assets	8	Inventories for sale or use	7,526,666. <b>8</b>	7,148,121.
	9	Prepaid expenses and deferred charges	5,696,943. <b>9</b>	5,596,743.
	10 a	Land, buildings, and equipment: cost or		
		other basis. Complete Part VI of Schedule D 10a 474,495,637.	_	
	b	Less: accumulated depreciation		207,842,491.
	11	Investments - publicly traded securities		176,347,198.
	12	Investments - other securities. See Part IV, line 11		0
	13	Investments - program-related. See Part IV, line 11		0
	14	Intangible assets	0 14	0
	15	Other assets. See Part IV, line 11		72,481,719.
_	16	Total assets. Add lines 1 through 15 (must equal line 34)		525,513,661.
	17	Accounts payable and accrued expenses	19,292,791. 17	20,131,916.
	18	Grants payable	0 18	0
	19	Deferred revenue		0
	20	Tax-exempt bond liabilities	131,216,694. 20	128,009,466.
Liabilities	21	Escrow or custodial account liability. Complete Part IV of Schedule D		0
ij	22	Loans and other payables to current and former officers, directors, trustees, key employees, highest compensated employees, and		
Lia		disqualified persons. Complete Part II of Schedule L		0
	23	Secured mortgages and notes payable to unrelated third parties		0
	24	Unsecured notes and loans payable to unrelated third parties	45,000. 24	30,000.
	25	Other liabilities (including federal income tax, payables to related third		30,000.
		parties, and other liabilities not included on lines 17-24). Complete Part X		
		of Schedule D		39,081,078.
	26	Total liabilities. Add lines 17 through 25		187,252,460.
es		Organizations that follow SFAS 117 (ASC 958), check here   X  and complete lines 27 through 29, and lines 33 and 34.		
ă L	27	Unrestricted net assets	287,902,813. <b>27</b>	312,179,653.
Fund Balances	28	Temporarily restricted net assets		17,998,482.
둳	29	Permanently restricted net assets	8,070,950. <b>29</b>	8,083,066.
or Fur		Organizations that do not follow SFAS 117 (ASC 958), check here and complete lines 30 through 34.		
ţ	30	Capital stock or trust principal, or current funds	30	
sse	31	Paid-in or capital surplus, or land, building, or equipment fund	31	
Net Assets	32	Retained earnings, endowment, accumulated income, or other funds	32	
Ne	33	Total net assets or fund balances	311,227,930. <b>33</b>	338,261,201.
	34	Total liabilities and net assets/fund balances	507,967,270. 34	525,513,661.

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PENINSULA REGIONAL MEDICAL CENTER

	(== :=)					9
Part					_	
	Check if Schedule O contains a response to any question in this Part XI				Х	
1	Total revenue (must equal Part VIII, column (A), line 12)	1_		397,2		
2	Total expenses (must equal Part IX, column (A), line 25)	2	- :	386,5		
3	Revenue less expenses. Subtract line 2 from line 1	3		10,7		
4	Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A))	4	- :	311,2		
5	Net unrealized gains (losses) on investments	5		9,2	59,5	719.
6	Donated services and use of facilities	6				0
7	Investment expenses	7				0
8	Prior period adjustments	8				0
9	Other changes in net assets or fund balances (explain in Schedule O)	9		7,0	66,5	588.
10	Net assets or fund balances at end of year. Combine lines 3 through 9 (must equal Part X, line					
	33, column (B))	10		338,2	61,2	201.
Part						
	Check if Schedule O contains a response to any question in this Part XII				Ш	1
					Yes	No
1	Accounting method used to prepare the Form 990: CashX Accrual Other					
	If the organization changed its method of accounting from a prior year or checked "Other," e	xplaii	n in			
	Schedule O.					
2a	Were the organization's financial statements compiled or reviewed by an independent accountant?			2a		X
	If "Yes," check a box below to indicate whether the financial statements for the year were con-	piled	d or			
	reviewed on a separate basis, consolidated basis, or both:					
	Separate basis Consolidated basis Both consolidated and separate basis					
b	Were the organization's financial statements audited by an independent accountant?			2b	Х	
	If "Yes," check a box below to indicate whether the financial statements for the year were audi	ted c	n a			
	separate basis, consolidated basis, or both:					
	Separate basis Consolidated basis X Both consolidated and separate basis					
С	If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for over-	sight				
	of the audit, review, or compilation of its financial statements and selection of an independent accou	ntant	?	2c	X	
	If the organization changed either its oversight process or selection process during the tax year, e	xplai	n in			
	Schedule O.					
3a	As a result of a federal award, was the organization required to undergo an audit or audits as se	t fort	h in			
	the Single Audit Act and OMB Circular A-133?			3a		Х
b	If "Yes," did the organization undergo the required audit or audits? If the organization did not und	ergo	the			
	required audit or audits, explain why in Schedule O and describe any steps taken to undergo such au			3b		

Form **990** (2012)

#### SCHEDULE A (Form 990 or 990-EZ)

### **Public Charity Status and Public Support**

OMB No. 1545-0047

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

Open to Public

Department of the Treasury

► Attach to Form 990 or Form 990-EZ. ► See separate instructions.

	vertue Service	,		·							·		
	he organization							Emplo		tification			
	ULA REGIONAL N					41.1		<u> </u>		-05916	528		
Part I			s (All organizations mu						uctions	•			
	•		cause it is: (For lines 1 th	_		-		-					
1			association of churches		ed in s	ection	170(b)(	1)(A)(i)	-				
2			(1)(A)(ii). (Attach Schedul										
3 X	•		ervice organization descri			-							
4	A medical researc	h organization op	erated in conjunction wi	th a h	ospita	l descri	ibed in	sectio	n 170(k	)(1)(A)(	iii). Ent	er the	
	hospital's name, cit	r, and state:erated for the benefit of a college or university owned or operated by a governmental unit described in											
5	- :		<del>-</del>	ersity	owned	l or ope	erated b	y a go	vernme	ntal uni	t descril	bed in	
	section 170(b)(1)(/	, , , , , ,	•										
6		_	or governmental unit des										
7	An organization that	at normally receive	es a substantial part of it	s supp	ort fro	m a go	vernme	ental un	it or fro	m the	general	public	
	described in section	n 170(b)(1)(A)(vi).	(Complete Part II.)										
8	A community trust	described in <b>section</b>	on 170(b)(1)(A)(vi). (Com	iplete F	Part II.)								
9	_	-	es: (1) more than 331/3%							-		-	
	•		exempt functions - sub					. ,					
			ome and unrelated busi				•		n 511	tax) fro	m busir	nesses	
	acquired by the org	ganization after Jur	ne 30, 1975. See <b>section</b>	509(a	<b>)(2)</b> . (0	Complet	e Part I	II.)					
10	•	•	ted exclusively to test for	•	•				•				
11	=	-	rated exclusively for the			-					-		
	•		ipported organizations de					-				ection	
	<b>509(a)(3).</b> Check th		es the type of supporting	_				lines 1	1e throu	ıgh 11h			
	a Type I	<b>b</b> Type II	c Type III-Function	•	•						lly integr		
e	-	=	the organization is not			-		-	-		-		
	persons other than	foundation mana	gers and other than one	or mo	re pub	licly su	pportec	l organ	izations	descri	bed in s	ection	
	509(a)(1) or section												
f	If the organization	received a writte	n determination from th	e IRS	that it	is a Ty	∕pe I, T	ype II,	or Typ	e III su <sub>l</sub>	porting		
	organization, check												
g	Since August 17, 2	006, has the organ	nization accepted any gift	t or co	ntributi	on from	any of	the					
	following persons?												
	(i) A person who	directly or indire	ectly controls, either alor	ne or t	ogethe	er with	person	s desc	ribed in	(ii)	Ye	s No	
			dy of the supported organ	ization	?					🗀	11g(i)		
	(ii) A family memb	per of a person des	scribed in (i) above?							🗠	1g(ii)		
	(iii) A 35% control	led entity of a pers	on described in (i) or (ii) a	bove?						1	1g(iii)		
h	Provide the following	ng information abo	ut the supported organiza	ation(s)									
	ame of supported	(ii) EIN	(iii) Type of organization		ls the zation in	<b>(v)</b> Did y			s the	(vii) Am	ount of mo	onetary	
	organization		(described on lines 1-9 above or IRC section	col. (i)	listed in	the orga			zation in rganized		support		
			(see instructions))	your go	overning ment?	your su			Ŭ.S.?				
				Yes	No	Yes	No	Yes	No				
(A)													
(B)													
(C)													
(D)													
(D)													
(E)													

For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

Schedule A (Form 990 or 990-EZ) 2012

PENINSULA REGIONAL MEDICAL CENTER 52-0591628

Schedule A (Form 990 or 990-EZ) 2012 Page **2** 

Par	Support Schedule for Org (Complete only if you check Part III. If the organization f	ed the box o	n line 5, 7, or	8 of Part I or if	the organiza	tion failed to qu	
Sec	tion A. Public Support						
	ndar year (or fiscal year beginning in)	(a) 2008	<b>(b)</b> 2009	(c) 2010	(d) 2011	<b>(e)</b> 2012	(f) Total
1	Gifts, grants, contributions, and membership fees received. (Do not include any "unusual grants.")						
2	Tax revenues levied for the organization's benefit and either paid to or expended on its behalf						
3	The value of services or facilities furnished by a governmental unit to the organization without charge						
4	Total. Add lines 1 through 3						
5	The portion of total contributions by each person (other than a governmental unit or publicly supported organization) included on line 1 that exceeds 2% of the amount shown on line 11, column (f)						
6	Public support. Subtract line 5 from line 4.						
Sec	tion B. Total Support						
Cale	ndar year (or fiscal year beginning in)	(a) 2008	<b>(b)</b> 2009	(c) 2010	(d) 2011	(e) 2012	(f) Total
7	Amounts from line 4						
8	Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources						
9	Net income from unrelated business activities, whether or not the business is regularly carried on						
10	Other income. Do not include gain or loss from the sale of capital assets (Explain in Part IV.)						
11	Total support. Add lines 7 through 10						
12	Gross receipts from related activities, etc. (s	ee instructions)				12	
13	First five years. If the Form 990 is f						
	organization, check this box and stop here						▶ 🔼
Sec	tion C. Computation of Public Sup					T T	
14	Public support percentage for 2012 (li	•					<u>%</u>
15	Public support percentage from 2011						<u>%</u>
16a	331/3% support test - 2012. If the o						
	this box and <b>stop here.</b> The organization	•		•			
b	331/3% support test - 2011. If the c	_					
47-	check this box and <b>stop here</b> . The organization						
1 <i>1</i> a	<b>10%-facts-and-circumstances test - 2</b> 10% or more, and if the organization Part IV how the organization meets t	meets the "fa	cts-and-circums	stances" test, ch	neck this box a	and <b>stop here.</b> I	Explain in
	organization						▶∟
b	10%-facts-and-circumstances test - 2 15 is 10% or more, and if the orga	2011. If the or	ganization did r	not check a box	on line 13, 16	6a, 16b, or 17a	
	Explain in Part IV how the organizati						-
	supported organization						
18	<b>Private foundation.</b> If the organization instructions	did not check	a box on line 13	3, 16a, 16b, 17a	ı, or 17b, check	this box and se	е

Schedule A (Form 990 or 990-EZ) 2012

JSA

Page 3 Schedule A (Form 990 or 990-EZ) 2012

PENINSULA REGIONAL MEDICAL CENTER

#### Part III

Support Schedule for Organizations Described in Section 509(a)(2)
(Complete only if you checked the box on line 9 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.)

Sec	tion A Public Support		2 13010 110100 101	5.5 II, p.0000 0		,	
	tion A. Public Support	(a) 2008	<b>(b)</b> 2009	(c) 2010	(d) 2011	(e) 2012	(f) Total
	ndar year (or fiscal year beginning in)  Gifts, grants, contributions, and membership fees	(4) 2000	(3) 2003	(0) 2010	(4) 2011	(6) 2012	(i) Total
1							
2	received. (Do not include any "unusual grants.")  Gross receipts from admissions, merchandise						
-	sold or services performed, or facilities						
	furnished in any activity that is related to the						
	organization's tax-exempt purpose						
3	Gross receipts from activities that are not an						
3	unrelated trade or business under section 513						
4	Tax revenues levied for the						
7	organization's benefit and either paid						
	to or expended on its behalf						
5	The value of services or facilities						
·	furnished by a governmental unit to the						
	organization without charge						
6	Total. Add lines 1 through 5						
	Amounts included on lines 1, 2, and 3		1				1
. u	received from disqualified persons						
b	Amounts included on lines 2 and 3						
	received from other than disqualified						
	persons that exceed the greater of \$5,000 or 1% of the amount on line 13 for the year						
r	Add lines 7a and 7b	,					
8	Public support (Subtract line 7c from						
	line 6.)						
Sec	tion B. Total Support				•		
	ndar year (or fiscal year beginning in)	(a) 2008	<b>(b)</b> 2009	(c) 2010	(d) 2011	<b>(e)</b> 2012	(f) Total
9	Amounts from line 6						
10 a	Gross income from interest, dividends,						
	payments received on securities loans, rents, royalties and income from similar						
	sources						
b	Unrelated business taxable income (less						
	section 511 taxes) from businesses						
	acquired after June 30, 1975						
С	Add lines 10a and 10b						
11	Net income from unrelated business						
	activities not included in line 10b,						
	whether or not the business is regularly carried on				<u>                                     </u>		<u> </u>
12	Other income. Do not include gain or						
_	loss from the sale of capital assets						
	(Explain in Part IV.)						
13	Total support. (Add lines 9, 10c, 11,						
	and 12.)						
14	First five years. If the Form 990 is for	the organizatio	n's first, second,	third, fourth, or	fifth tax year	as a section 501	(c)(3)
	organization, check this box and stop here		<u> </u>		<u> </u>		▶ 🗀
Sec	tion C. Computation of Public Sup						
15	Public support percentage for 2012 (line 8,	column (f) divid	ed by line 13, colu	mn (f))		15	%
16	Public support percentage from 2011 Sche					16	%
Sec	tion D. Computation of Investmer	it Income Per	rcentage				
17	Investment income percentage for 2012 (lin					17	%
18	Investment income percentage from 2011	Schedule A, Part	III, line 17			18	%
19 a	331/3% support tests - 2012. If the org					re than 331/3 %,	and line
	17 is not more than 331/3%, check this	s box and <b>sto</b>	<b>p here.</b> The org	anization qualifie	s as a publicly	supported organ	ization 🕨 🗌
b	331/3% support tests - 2011. If the orga	nization did not	check a box on	line 14 or line 19	9a, and line 16 i	s more than 331/	3 %, and
	line 18 is not more than 331/3 %, check	this box and s	top here. The or	ganization qualifi	es as a publicly	supported organ	ization 🕨 🔃
20	Private foundation If the organization	did not check	a hox on line	14 19a or 19h	check this h	ny and see inst	ructions -

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#### PUBLIC INSPECTION COPY

PENINSULA REGIONAL MEDICAL CENTER

Schedule A (Form 990 or 990-EZ) 2012 Page 4

Part IV Supplemental Information. Complete this part to provide the explanations required by Part II, line 10; Part II, line 17a or 17b; and Part III, line 12. Also complete this part for any additional information. (See

Schedule A (Form 990 or 990-EZ) 2012

52-0591628

#### Schedule B (Form 990, 990-EZ, or 990-PF) Department of the Treasury

#### **Schedule of Contributors**

▶ Attach to Form 990, Form 990-EZ, or Form 990-PF.

OMB No. 1545-0047

**2012** 

Internal Revenue Service **Employer identification number** Name of the organization PENINSULA REGIONAL MEDICAL CENTER 52-0591628 Organization type (check one): Filers of: Section: X Form 990 or 990-EZ 501(c)(3) (enter number) organization 4947(a)(1) nonexempt charitable trust not treated as a private foundation 527 political organization Form 990-PF 501(c)(3) exempt private foundation 4947(a)(1) nonexempt charitable trust treated as a private foundation 501(c)(3) taxable private foundation Check if your organization is covered by the General Rule or a Special Rule. Note. Only a section 501(c)(7), (8), or (10) organization can check boxes for both the General Rule and a Special Rule. See instructions. **General Rule** For an organization filing Form 990, 990-EZ, or 990-PF that received, during the year, \$5,000 or more (in money or property) from any one contributor. Complete Parts I and II. **Special Rules** For a section 501(c)(3) organization filing Form 990 or 990-EZ that met the 33 1/3 % support test of the regulations under sections 509(a)(1) and 170(b)(1)(A)(vi) and received from any one contributor, during the year, a contribution of the greater of (1) \$5,000 or (2) 2% of the amount on (i) Form 990, Part VIII, line 1h, or (ii) Form 990-EZ, line 1. Complete Parts I and II. For a section 501(c)(7), (8), or (10) organization filing Form 990 or 990-EZ that received from any one contributor, during the year, total contributions of more than \$1,000 for use exclusively for religious, charitable, scientific, literary, or educational purposes, or the prevention of cruelty to children or animals. Complete Parts I, II, and III. For a section 501(c)(7), (8), or (10) organization filing Form 990 or 990-EZ that received from any one contributor, during the year, contributions for use exclusively for religious, charitable, etc., purposes, but these contributions did not total to more than \$1,000. If this box is checked, enter here the total contributions that were received during the year for an exclusively religious, charitable, etc., purpose. Do not complete any of the parts unless the General Rule applies to this organization because it received nonexclusively religious, charitable, etc., contributions of \$5,000 or Caution. An organization that is not covered by the General Rule and/or the Special Rules does not file Schedule B (Form 990, 990-EZ, or 990-PF), but it must answer "No" on Part IV, line 2 of its Form 990; or check the box on line H of its Form 990-EZ or on

For Paperwork Reduction Act Notice, see the Instructions for Form 990, 990-EZ, or 990-PF.

Schedule B (Form 990, 990-EZ, or 990-PF) (2012)

Part I, line 2 of its Form 990-PF, to certify that it does not meet the filing requirements of Schedule B (Form 990, 990-EZ, or 990-PF).

Schedule B (Form 990, 990-EZ, or 990-PF) (2012)

Name of organization PENINSULA REGIONAL MEDICAL CENTER

Page 2

Employer identification number

			52-0591628
Part I Contri	butors (see instructions). Use duplicate copies	of Part I if additional space is need	ded.
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
1_		\$325,700.	Person Payroll Noncash  (Complete Part II if there is a noncash contribution.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
2		\$17,432.	Person Payroll Noncash  (Complete Part II if there is a noncash contribution.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
3		\$250,000.	Person Payroll Noncash  (Complete Part II if there is a noncash contribution.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
		\$	Person Payroll Noncash  (Complete Part II if there is a noncash contribution.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
		\$	Person Payroll Noncash (Complete Part II if there is a noncash contribution.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
		\$ \$	Person Payroll Noncash  (Complete Part II if there is a noncash contribution.)

Page 3

Name of organization PENINSULA REGIONAL MEDICAL CENTER

Employer identification number

52-0591628

Part II N	<b>loncash Property</b> (see instructions). Use duplicate copies of	r Part II ir additional space is ne	eded.
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (see instructions)	(d) Date received
		   \$	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (see instructions)	(d) Date received
		   \$	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (see instructions)	(d) Date received
		   \$	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (see instructions)	(d) Date received
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (see instructions)	(d) Date received
		       \$	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (see instructions)	(d) Date received
		   \$	

Name of organization PENINSULA REGIONAL MEDICAL CENTER

Page 4

Employer identification number

52-0591628

Part III	<i>Exclusively</i> religious, charitable, etc., that total more than \$1,000 for the y	, <b>individual contribu</b> <b>ear.</b> Complete colur	<b>itions to section 5</b> mns <b>(a)</b> through <b>(e</b>	01(c)(7), (8), or (10) organizations ) and the following line entry.		
ı	For organizations completing Part III, econtributions of <b>\$1,000 or less</b> for the	enter the total of exc	lusively religious, o	haritable, etc.,		
	Use duplicate copies of Part III if addition	onal space is neede	d.			
(a) No. from Part I	(b) Purpose of gift	(c) Use	of gift	(d) Description of how gift is held		
		(e) Transf	er of gift			
	Transferee's name, address, ar	nd ZIP + 4	Relatio	nship of transferor to transferee		
(a) No. from Part I	(b) Purpose of gift	(c) Use	of gift	(d) Description of how gift is held		
		(e) Transf	er of gift	L		
	Transferee's name, address, ar	nd ZIP + 4	Relationship of transferor to transferee			
(a) No.						
from Part I	(b) Purpose of gift	(c) Use	of gift	(d) Description of how gift is held		
		(e) Transf	er of gift			
	Transferee's name, address, ar	nd ZIP + 4	Relatio	nship of transferor to transferee		
(a) No. from Part I	(b) Purpose of gift	(c) Use	of gift	(d) Description of how gift is held		
		(e) Transt	er of gift			
	<b>.</b>					
	Transferee's name, address, ar	na ZIP + 4	Relatio	nship of transferor to transferee		
	•		•			

#### PUBLIC INSPECTION COPY

#### SCHEDULE C (Form 990 or 990-EZ)

#### **Political Campaign and Lobbying Activities**

For Organizations Exempt From Income Tax Under section 501(c) and section 527

OMB No. 1545-0047

2012

Open to Public Inspection

Department of the Treasury Internal Revenue Service

► See separate instructions.

If the organization answered "Yes," to Form 990, Part IV, line 3, or Form 990-EZ, Part V, line 46 (Political Campaign Activities), then

- Section 501(c)(3) organizations: Complete Parts I-A and B. Do not complete Part I-C.
- Section 501(c) (other than section 501(c)(3)) organizations: Complete Parts I-A and C below. Do not complete Part I-B.
- Section 527 organizations: Complete Part I-A only.

If the organization answered "Yes," to Form 990, Part IV, line 4, or Form 990-EZ, Part VI, line 47 (Lobbying Activities), then

- Section 501(c)(3) organizations that have filed Form 5768 (election under section 501(h)): Complete Part II-A. Do not complete Part II-B.
- Section 501(c)(3) organizations that have NOT filed Form 5768 (election under section 501(h)): Complete Part II-B. Do not complete Part II-A.

If the organization answered "Yes," to Form 990, Part IV, line 5 (Proxy Tax) or Form 990-EZ, Part V, line 35c (Proxy Tax), then

•	Section 501	(c)(4).	(5). o	or (6) organizations: (	Complete Part III.
---	-------------	---------	--------	-------------------------	--------------------

Name of organization			Employ	yer identification n	number
PENINSULA REGIONAL MEI	DICAL CENTER			52-0591628	
Part I-A Complete if the	organization is exempt under s	section 501(c) or is	s a section 527	organization	n
1 Provide a description of the	e organization's direct and indirect p	olitical campaign ac	tivities in Part IV.		
2 Political expenditures			▶ \$	\$	
3 Volunteer hours					
		(' 504/ \/0\			
	organization is exempt under s			<u> </u>	
	xcise tax incurred by the organizatio				
	xcise tax incurred by organization m				<u> </u>
	l a section 4955 tax, did it file Form				Yes No
<b>b</b> If "Yes," describe in Part IV.					☐ Yes ☐ No
Part I-C Complete if the	organization is exempt under	section 501(c), ex	cept section 50	)1(c)(3).	
	expended by the filing organization				
				\$	
2 Enter the amount of the fi	ing organization's funds contributed	to other organization	ons for section		
527 exempt function activi	ties		▶ :	\$	
	penditures. Add lines 1 and 2. En			•	
				\$	
	ile Form 1120-POL for this year?				Yes No
	s and employer identification numb				
	nts. For each organization listed, en ntributions received that were prom				
	und or a political action committee				
		· ,			
(a) Name	(b) Address	(c) EIN	(d) Amount paid filing organiza		mount of political utions received and
			funds. If none, er	nter -0 prom	nptly and directly
					ered to a separate cal organization. If
					one, enter -0
(1)					
(2)					
(3)	ļ				
(4)					
(5)	<u> </u>				
(6)					
(6)					
	1		1	<del></del>	

For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

Schedule C (Form 990 or 990-EZ) 2012

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Sche	edule C (Form 990 or 990-EZ) 2012	PENTNS	OLA REGI	ONAL MEDICAL (	JENTER	52=0	591628 Page <b>Z</b>
Pa	ort II-A Complete if the org section 501(h)).			•		`	
	name, address, E	IN, exp	enses, and	I share of excess lo	bbying expend		roup member's
В_				oox A and "limited	control provision	ons apply.	
			ying Expen			(a) Filing	(b) Affiliated
	(The term "expendit	ures" m	eans amou	nts paid or incurred.	)	organization's totals	group totals
1 a	Total lobbying expenditures to	influenc	e public opi	inion (grass roots lol	obying)		
b	Total lobbying expenditures to	influenc	e a legislati	ive body (direct lobb	ying)		
С							
d							
е							
f							
•	columns.	. Linter t	ne amount	moni the following	table iii botii		
	If the amount on line 1e, column (a	) or (b) is:			s:		
	Not over \$500,000			amount on line 1e.			
	Over \$500,000 but not over \$1,000	,		us 15% of the excess			
	Over \$1,000,000 but not over \$1,50			us 10% of the excess			
	Over \$1,500,000 but not over \$17,0	000,000	\$225,000 pl	us 5% of the excess o	ver \$1,500,000.		
	Over \$17,000,000		\$1,000,000				
g	Grassroots nontaxable amour	nt (enter	25% of line '	1f)			
h	Subtract line 1g from line 1a.	If zero or	less, enter -	-0-			
i	Subtract line 1f from line 1c. I	f zero or	less, enter -	0-			
j	If there is an amount other	than zer	o on either	line 1h or line 1i,	did the organiza	ation file Form 4720	
	reporting section 4911 tax for	this year	?				Yes No
	(Some organizat	ions that nns belo	I-Year Aver made a se w. See the	raging Period Under ection 501(h) electio instructions for lin	Section 501(h) n do not have to es 2a through 2f	o complete all of the fiver on page 4.)	/e
		Lobb	ying Exper	nditures During 4-Ye	ear Averaging Per	riod	1
	Calendar year (or fiscal year beginning in)	(a)	2009	<b>(b)</b> 2010	<b>(c)</b> 2011	<b>(d)</b> 2012	(e) Total
2 a	Lobbying nontaxable amount						
b	Lobbying ceiling amount (150% of line 2a, column (e))						
С	Total lobbying expenditures						
d	Grassroots nontaxable amount						
е	Grassroots ceiling amount (150% of line 2d, column (e))						
f	Grassroots lobbying expenditures						

Schedule C (Form 990 or 990-EZ) 2012

KL4693 7266 V 12-7.1260011493 PAGE 23

Schedule C (Form 990 or 990-EZ) 2012

PENINSULA REGIONAL MEDICAL CENTER

(election under section 501(h)).	(a	1)		(b)	
For each "Yes," response to lines 1a through 1i below, provide in Part IV a detailed description of the lobbying activity.	Yes	No		Amoun	t
1 During the year, did the filing organization attempt to influence foreign, national, state or local					
legislation, including any attempt to influence public opinion on a legislative matter or					
referendum, through the use of:					
<ul><li>a Volunteers?</li><li>b Paid staff or management (include compensation in expenses reported on lines 1c through 1i)?</li></ul>		X			
·		X			
<ul><li>c Media advertisements?</li><li>d Mailings to members, legislators, or the public?</li></ul>		X			
		X			
Country to other appropriations for labeling accounts		X			
grants to other organizations for lobbying purposes?  g Direct contact with legislators, their staffs, government officials, or a legislative body?		X			
h Rallies, demonstrations, seminars, conventions, speeches, lectures, or any similar means?		X			
t Other and the stand	Х	21			30,00
j Total. Add lines 1c through 1i					30,00
2 a Did the activities in line 1 cause the organization to be not described in section 501(c)(3)?		x			,
b If "Yes," enter the amount of any tax incurred under section 4912					
c If "Yes," enter the amount of any tax incurred by organization managers under section 4912					
d If the filing organization incurred a section 4912 tax, did it file Form 4720 for this year?					
Part III-A Complete if the organization is exempt under section 501(c)(4), section 501	(c)(5)	, or s	ectior	1	
501(c)(6).	. , ,	•			
				Y	es N
1 Were substantially all (90% or more) dues received nondeductible by members?				1	
2 Did the organization make only in-house lobbying expenditures of \$2,000 or less?				_	
				2	
3 Did the organization agree to carry over lobbying and political expenditures from the prior year?				3	
3 Did the organization agree to carry over lobbying and political expenditures from the prior year? Part III-B Complete if the organization is exempt under section 501(c)(4), section 501 501(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answered "No," answered "Yes."	(c)(5) OR (I	, or so b) Pai	ectior rt III-A	3	is
<ul> <li>Did the organization agree to carry over lobbying and political expenditures from the prior year?</li> <li>Part III-B Complete if the organization is exempt under section 501(c)(4), section 501 501(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answered "No," answered "Yes."</li> <li>Dues, assessments and similar amounts from members</li> </ul>	(c)(5) OR (I	, or so	ectior	3	is
Did the organization agree to carry over lobbying and political expenditures from the prior year?  Part III-B Complete if the organization is exempt under section 501(c)(4), section 501 501(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answered "No," answered "Yes."  Dues, assessments and similar amounts from members Section 162(e) nondeductible lobbying and political expenditures (do not include amount political expenses for which the section 527(f) tax was paid).	(c)(5) OR (I	, or so	ectior rt III-A	3	is
Did the organization agree to carry over lobbying and political expenditures from the prior year?  Part III-B Complete if the organization is exempt under section 501(c)(4), section 501 501(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answered "No," answered "Yes."  Dues, assessments and similar amounts from members Section 162(e) nondeductible lobbying and political expenditures (do not include amou political expenses for which the section 527(f) tax was paid).  a Current year	(c)(5) OR (I unts	, or sob) Par	ectior rt III-A	3	is
Did the organization agree to carry over lobbying and political expenditures from the prior year?  Part III-B Complete if the organization is exempt under section 501(c)(4), section 501 501(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answered "No," answered "Yes."  Dues, assessments and similar amounts from members  Section 162(e) nondeductible lobbying and political expenditures (do not include amount political expenses for which the section 527(f) tax was paid).  Current year  Carryover from last year	(c)(5) OR (I unts	, or sob) Par	ectior rt III-A	3	is
Did the organization agree to carry over lobbying and political expenditures from the prior year?  Part III-B Complete if the organization is exempt under section 501(c)(4), section 501 501(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answered "No," answered "Yes."  Dues, assessments and similar amounts from members  Section 162(e) nondeductible lobbying and political expenditures (do not include amount political expenses for which the section 527(f) tax was paid).  Current year  Carryover from last year  Total	(c)(5) OR (I	or sob) Par	ectior t III-A	3	is
Did the organization agree to carry over lobbying and political expenditures from the prior year?  Part III-B Complete if the organization is exempt under section 501(c)(4), section 501 501(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answered "No," answered "Yes."  Dues, assessments and similar amounts from members Section 162(e) nondeductible lobbying and political expenditures (do not include amou political expenses for which the section 527(f) tax was paid).  a Current year b Carryover from last year c Total  Aggregate amount reported in section 6033(e)(1)(A) notices of nondeductible section 162(e) due	(c)(5) OR (I unts	or seb) Par	ectior rt III-A	3	is
Did the organization agree to carry over lobbying and political expenditures from the prior year?  Part III-B Complete if the organization is exempt under section 501(c)(4), section 501 501(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answered "No," answered "Yes."  Dues, assessments and similar amounts from members  Section 162(e) nondeductible lobbying and political expenditures (do not include amount political expenses for which the section 527(f) tax was paid).  Current year  Carryover from last year  Total  Aggregate amount reported in section 6033(e)(1)(A) notices of nondeductible section 162(e) due of the following and political expenses for the section 162(e) due of the following and political expenditures (do not include amount political expenses for which the section 527(f) tax was paid).	(c)(5) OR (I unts of	, or seb) Par	ectior t III-A	3	is
Did the organization agree to carry over lobbying and political expenditures from the prior year?  Part III-B Complete if the organization is exempt under section 501(c)(4), section 501 501(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answered "No," answered "Yes."  Dues, assessments and similar amounts from members  Section 162(e) nondeductible lobbying and political expenditures (do not include amount political expenses for which the section 527(f) tax was paid).  Current year  Carryover from last year  Total  Aggregate amount reported in section 6033(e)(1)(A) notices of nondeductible section 162(e) due of the include amount on line 2c exceeds the amount on line 3, what portion excess does the organization agree to carryover to the reasonable estimate of nondeductible locations.	(c)(5) OR (I unts of	, or seb) Par	ectior rt III-A	3	is
Did the organization agree to carry over lobbying and political expenditures from the prior year?  Part III-B Complete if the organization is exempt under section 501(c)(4), section 501 501(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answered "No," answered "Yes."  1 Dues, assessments and similar amounts from members 2 Section 162(e) nondeductible lobbying and political expenditures (do not include amount political expenses for which the section 527(f) tax was paid).  a Current year b Carryover from last year c Total  Aggregate amount reported in section 6033(e)(1)(A) notices of nondeductible section 162(e) due of the include amount on line 2c exceeds the amount on line 3, what portion excess does the organization agree to carryover to the reasonable estimate of nondeductible for and political expenditure next year?	(c)(5) OR (I unts of es of thobbyin	or sob) Par	ectior rt III-A	3	is
Part III-B Complete if the organization is exempt under section 501(c)(4), section 501 501(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answered "No," answered "Yes."  Dues, assessments and similar amounts from members  Section 162(e) nondeductible lobbying and political expenditures (do not include amount political expenses for which the section 527(f) tax was paid).  Current year  Carryover from last year  Total  Aggregate amount reported in section 6033(e)(1)(A) notices of nondeductible section 162(e) due of the following in the section 162 expenditure of the mount on line 3, what portion excess does the organization agree to carryover to the reasonable estimate of nondeductible loand political expenditure next year?  Taxable amount of lobbying and political expenditures (see instructions)	(c)(5) OR (I unts of es of thobbyin	or sob) Par	ectior rt III-A	3	is
Did the organization agree to carry over lobbying and political expenditures from the prior year?  Part III-B Complete if the organization is exempt under section 501(c)(4), section 501 501(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answered "No," answered "Yes."  Dues, assessments and similar amounts from members  Section 162(e) nondeductible lobbying and political expenditures (do not include amount political expenses for which the section 527(f) tax was paid).  Current year  Carryover from last year  Total  Aggregate amount reported in section 6033(e)(1)(A) notices of nondeductible section 162(e) dueded and political expenditure next year?  Taxable amount of lobbying and political expenditures (see instructions)  Part IV Supplemental Information	(c)(5) OR (I unts of	, or so	ection ft III-A	, line 3,	
Did the organization agree to carry over lobbying and political expenditures from the prior year?  Part III-B  Complete if the organization is exempt under section 501(c)(4), section 501  501(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answered "No,"  answered "Yes."  Dues, assessments and similar amounts from members  Section 162(e) nondeductible lobbying and political expenditures (do not include amount political expenses for which the section 527(f) tax was paid).  Current year  Carryover from last year  Total  Aggregate amount reported in section 6033(e)(1)(A) notices of nondeductible section 162(e) dueded and political expenditure next year?  Taxable amount of lobbying and political expenditures (see instructions)  Part IV  Supplemental Information  Complete this part to provide the descriptions required for Part I-A, line 1; Part I-B, line 4; Part I-C, line	(c)(5) OR (I unts of	, or so	ection ft III-A	, line 3,	
Did the organization agree to carry over lobbying and political expenditures from the prior year?  Part III-B Complete if the organization is exempt under section 501(c)(4), section 501 501(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answered "No," answered "Yes."  Dues, assessments and similar amounts from members  Section 162(e) nondeductible lobbying and political expenditures (do not include amount political expenses for which the section 527(f) tax was paid).  Current year  Carryover from last year  Total  Aggregate amount reported in section 6033(e)(1)(A) notices of nondeductible section 162(e) dueded and political expenditure next year?  Taxable amount of lobbying and political expenditures (see instructions)  Part IV Supplemental Information  Complete this part to provide the descriptions required for Part I-A, line 1; Part I-B, line 4; Part I-C, line	(c)(5) OR (I unts of	, or so	ection ft III-A	, line 3,	
Did the organization agree to carry over lobbying and political expenditures from the prior year?  Part III-B Complete if the organization is exempt under section 501(c)(4), section 501 501(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answered "No," answered "Yes."  Dues, assessments and similar amounts from members  Section 162(e) nondeductible lobbying and political expenditures (do not include amount political expenses for which the section 527(f) tax was paid).  Current year  Carryover from last year  Total  Aggregate amount reported in section 6033(e)(1)(A) notices of nondeductible section 162(e) dueled If notices were sent and the amount on line 2c exceeds the amount on line 3, what portion excess does the organization agree to carryover to the reasonable estimate of nondeductible leand political expenditure next year?  Taxable amount of lobbying and political expenditures (see instructions)  Part IV Supplemental Information  Complete this part to provide the descriptions required for Part I-A, line 1; Part I-B, line 4; Part I-C, line list); Part II-A, line 2; and Part II-B, line 1. Also, complete this part for any additional information.	(c)(5) OR (I unts of	, or so	ection ft III-A	, line 3,	
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Schedule C (Form 990 or 990-EZ) 2012

PENINSULA REGIONAL MEDICAL CENTER

Schedule C (Form 990 or 990-EZ) 2012 Page **4** 

#### Part IV Supplemental Information (continued)

OTHER ACTIVITIES

TOTALED \$30,001.

PART II-B, LINE 1I

PENINSULA REGIONAL MEDICAL CENTER PAYS DUES TO ORGANIZATIONS THAT LOBBY
FEDERAL AND STATE LEGISLATORS ON BEHALF OF HOSPITALS AND HEALTH SYSTEMS.
THE PORTION OF DUES PAID TO THE AMERICAN HOSPITAL ASSOCIATION AND THE
MARYLAND HOSPITAL ASSOCIATION ATTRIBUTABLE TO LOBBYING DURING FY 2013

Schedule C (Form 990 or 990-EZ) 2012

## SCHEDULE D (Form 990)

# Supplemental Financial Statements ► Complete if the organization answered "Yes," to Form 990,

OMB No. 1545-0047

Department of the Treasury
Internal Revenue Service

Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b.

► Attach to Form 990. ► See separate instructions.

Open to Public Inspection

Nam	ne of the organization	·	Employer identification number
PEI	NINSULA REGIONAL MEDICAL CENTER		52-0591628
Pa	organizations Maintaining Donor Advised Funds or Other Similar Fundamental Organization answered "Yes" to Form 990, Part IV, line 6.	nds or A	Accounts. Complete if the
	(a) Donor advised funds		(b) Funds and other accounts
4			(,,
1	Total number at end of year		
2			
4	Aggregate grants from (during year)		
5	Did the organization inform all donors and donor advisors in writing that the assets h	hold in a	donor advised
	funds are the organization's property, subject to the organization's exclusive legal cont	rol?	Yes No
6	Did the organization inform all grantees, donors, and donor advisors in writing that grantees and grantees are for the plantage of the donor or donor advisors are		
	only for charitable purposes and not for the benefit of the donor or donor advisor, or the section is a provincial to provide the province of the donor or donor advisor, or the section of the donor or donor advisor, or the section of the donor or donor advisor, or the section of the donor or donor advisor, or the section of the donor or donor advisor, or the section of the donor or donor advisor, or the section of the donor or donor advisor, or the section of the donor or donor advisor, or the section of the donor or donor advisor, or the section of the donor or donor advisor, or the section of the donor or donor advisor, or the section of the donor or donor advisor, or the section of the donor or donor advisor, or the section of the donor or donor advisor, or the section of the donor or donor advisor.	-	
Do	conferring impermissible private benefit?	o" to Fo	rm 000 Port IV line 7
1	Int II Conservation Easements. Complete if the organization answered "Yes Purpose(s) of conservation easements held by the organization (check all that apply).	5 10 70	ini 990, Part IV, line 7.
•			
			an historically important land area
		ation of	a certified historic structure
_	Preservation of open space		
2	Complete lines 2a through 2d if the organization held a qualified conservation contribu	ution in t	the form of a conservation
	easement on the last day of the tax year.		Held at the End of the Tax Year
	<del></del>		
а	Total number of conservation easements	I	2a
b	Total acreage restricted by conservation easements		2b
С	Number of conservation easements on a certified historic structure included in (a)		2c
d	Number of conservation easements included in (c) acquired after 8/17/06, and not on		
	historic structure listed in the National Register		2d
3	Number of conservation easements modified, transferred, released, extinguished, or tax year ▶	termina	ted by the organization during the
4	Number of states where property subject to conservation easement is located ▶		
5	Does the organization have a written policy regarding the periodic monitoring, inspect		
•	violations, and enforcement of the conservation easements it holds?		
6	Staff and volunteer hours devoted to monitoring, inspecting, and enforcing conservati		
•		011 0000	monto during the year
7	Amount of expenses incurred in monitoring, inspecting, and enforcing conservation ea	asement	ts during the year
•	►\$	4001110111	to during the your
8	Does each conservation easement reported on line 2(d) above satisfy the requiremen	its of sec	tion 170(h)(4)(B)
•	(i) and section 170(h)(4)(B)(ii)?		
9	In Part XIII, describe how the organization reports conservation easements in its rever	nue and	expense statement and
•	balance sheet, and include, if applicable, the text of the footnote to the organization's		•
	organization's accounting for conservation easements.		
Pa	Organizations Maintaining Collections of Art, Historical Treasures, or Complete if the organization answered "Yes" to Form 990, Part IV, line	Other	Similar Assets.
1a	If the organization elected, as permitted under SFAS 116 (ASC 958), not to report works of art, historical treasures, or other similar assets held for public exhibition public service, provide, in Part XIII, the text of the footnote to its financial statements the	in its re n, educ hat desc	evenue statement and balance sheet ation, or research in furtherance of ribes these items.
b	If the organization elected, as permitted under SFAS 116 (ASC 958), to report in works of art, historical treasures, or other similar assets held for public exhibition public service, provide the following amounts relating to these items:		
	(i) Revenues included in Form 990, Part VIII, line 1		<b></b> ▶\$
	(ii) Assets included in Form 990, Part X		
2	If the organization received or held works of art, historical treasures, or other si		
-	following amounts required to be reported under SFAS 116 (ASC 958) relating to thes		<u> </u>
а	Revenues included in Form 990, Part VIII, line 1		
b	Assets included in Form 990, Part X	 	<b>&gt;</b> \$

Schedule D (Form 990) 2012

PENINSULA REGIONAL MEDICAL CENTER 52-0591628

Page 2 Schedule D (Form 990) 2012 Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets (continued) Part III Using the organization's acquisition, accession, and other records, check any of the following that are a significant use of its collection items (check all that apply): Public exhibition Loan or exchange programs а b Scholarly research Preservation for future generations Provide a description of the organization's collections and explain how they further the organization's exempt purpose in Part During the year, did the organization solicit or receive donations of art, historical treasures, or other similar assets to be sold to raise funds rather than to be maintained as part of the organization's collection? . . . . . . Escrow and Custodial Arrangements. Complete if the organization answered "Yes" to Form 990, Part IV, Part IV line 9, or reported an amount on Form 990, Part X, line 21. 1a Is the organization an agent, trustee, custodian or other intermediary for contributions or other assets not included on Form 990, Part X? **b** If "Yes," explain the arrangement in Part XIII and complete the following table: Amount 2a Did the organization include an amount on Form 990, Part X, line 21? No **b** If "Yes," explain the arrangement in Part XIII. Check here if the explanation has been provided in Part XIII..... Part V Endowment Funds. Complete if the organization answered "Yes" to Form 990, Part IV, line 10. (e) Four years back (a) Current year (b) Prior year (c) Two years back (d) Three years back 1a Beginning of year balance 29,317, 177. 34,734,107. 34,191,392. 28,295,999. 25,231,843. **b** Contributions 6,448. 12,685. 105,500. 206,865. 110,900. c Net investment earnings, gains, 4,624,939. 801,060. 6,047,698. 3,074,487. -4,000,545. d Grants or scholarships . . . . . e Other expenditures for facilities f Administrative expenses 311,066. 271,030. 257,805. 217,196. 195,689. 34,734,107. 28,295,999. **g** End of year balance 39,054,428. 34,191,392. 25,231,843. 2 Provide the estimated percentage of the current year end balance (line 1g, column (a)) held as: a Board designated or quasi-endowment ► 50.8200 % **b** Permanent endowment ► .1500 % Temporarily restricted endowment ▶ 49.0300 % The percentages in lines 2a, 2b, and 2c should equal 100%. 3a Are there endowment funds not in the possession of the organization that are held and administered for the organization by: Yes No 3a(i) Χ 3a(ii) Χ Describe in Part XIII the intended uses of the organization's endowment funds. Part VI Land, Buildings, and Equipment. See Form 990, Part X, line 10. Description of property (a) Cost or other basis (b) Cost or other basis (d) Book value (c) Accumulated (investment) depreciation 1a Land............... 10,636,389 10,636,389. **b** Buildings 212,172,686. 65,864,236 146,308,450. c Leasehold improvements d Equipment 237,829,280. 194,654,153. 43,175,127. 7,722,525. e Other 13,857,282. 6,134,757 Total. Add lines 1a through 1e. (Column (d) must equal Form 990, Part X, column (B), line 10(c).). . . . . . ▶ 207,842,491.

Schedule D (Form 990) 2012

JSA 2E1269 1.000 Schedule D (Form 990) 2012

PENINSULA REGIONAL MEDICAL CENTER 52-0591628

Page 3

Investments - Other Securities. See Form 990, Part X, line 12. Part VII (a) Description of security or category (c) Method of valuation: (b) Book value (including name of security) Cost or end-of-year market value (1) Financial derivatives (2) Closely-held equity interests (B) (C) (D) (E) (F) (G) (H) (I) Total. (Column (b) must equal Form 990, Part X, col. (B) line 12.) Investments - Program Related. See Form 990, Part X, line 13. (a) Description of investment type (b) Book value (c) Method of valuation: Cost or end-of-year market value (1)(2)(3)(4)(5)(6)(7)(8)(9)(10)Total. (Column (b) must equal Form 990, Part X, col. (B) line 13.) Other Assets. See Form 990, Part X, line 15. (a) Description (b) Book value (1) INVESTMENT IN PARTNERSHIP 980,843. (2) UNAMORTIZED FINANCING COSTS 2,254,401. 1,336,251. (3) OTHER ASSETS 9,245,095. (4) DEBT SERVICE RESERVE FUND (5) DONOR RESTRICTED FUND 26,044,932. (6) SELF-INSURANCE FUND 13,679,243. (7) BOARD DESIGNATED INVESTMENTS 18,940,954. (8)(9)(10)Total. (Column (b) must equal Form 990, Part X, col. (B) line 15.). 72,481,719 Part X Other Liabilities. See Form 990, Part X, line 25. (a) Description of liability (b) Book value (1) Federal income taxes (2) ADVANCES FROM THIRD PARTY PAYORS 8,054,490 (3) ACCRUED SELF INSURANCE LIABILITY 11,020,099. (4) OTHER LIABILITIES 2,735,262. (5) EMP. COMP. RELATED PAYROLL TAX 14,285,955. (6) PENSION FUNDING LIABILITY 2,985,272 (7)(8)(9)(10)39,081,078. Total. (Column (b) must equal Form 990, Part X, col. (B) line 25.) 2. FIN 48 (ASC 740) Footnote. In Part XIII, provide the text of the footnote to the organization's financial statements that reports the organization's liability for uncertain tax positions under FIN 48 (ASC 740). Check here if the text of the footnote has been provided in Part XIII

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PENINSULA REGIONAL MEDICAL CENTER

	e D (Form 990) 2012		Page <b>4</b>
Part	XI Reconciliation of Revenue per Audited Financial Statements With Revenue per Return	n	
1	Total revenue, gains, and other support per audited financial statements	1	390,442,999.
2	Amounts included on line 1 but not on Form 990, Part VIII, line 12:		
а	Net unrealized gains on investments 2a 9,259,719.		
b	Donated services and use of facilities 2b		
С	Recoveries of prior year grants 2c		
d	Other (Describe in Part XIII.)  2d -15,557,109.		
e	Add lines 2a through 2d	2e	-6,297,390.
3	Subtract line 2e from line 1	3	396,740,389.
4	Amounts included on Form 990, Part VIII, line 12, but not on line 1:		370,710,307.
a			
b	Other (Describe in Part XIII.)  4b -805,480.		400 501
_ C	Add lines 4a and 4b	4c	498,581.
5	Total revenue. Add lines 3 and 4c. (This must equal Form 990, Part I, line 12.)	5	397,238,970.
Part		ırn	
1	Total expenses and losses per audited financial statements	1	369,259,350.
2	Amounts included on line 1 but not on Form 990, Part IX, line 25:		
а	Donated services and use of facilities 2a		
b	Prior year adjustments 2b		
С	Other losses 2c		
d	Other (Describe in Part XIII.) 2d 149,134.		
е	Add lines 2a through 2d	2e	149,134.
3	Subtract line 2e from line 1	3	369,110,216.
4	Amounts included on Form 990, Part IX, line 25, but not on line 1:		
а	Investment expenses not included on Form 990, Part VIII, line 7b 4a 1,304,061.		
b	Other (Describe in Part XIII.)  4b 16,117,729.		
С	Add lines 4a and 4b	4c	17,421,790.
5	Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, line 18.)	5	386,532,006.
Part		<u> </u>	300/332/000.
	ete this part to provide the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and 4; Part I	/ line	s 1h and 2h·
	line 4; Part X, line 2; Part XI, lines 2d and 4b; and Part XII, lines 2d and 4b. Also complete this part to pro		
inform	ation.		•
C F	E DACE E		
5	E PAGE 5		

Schedule D (Form 990) 2012

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Page 5

ochedule D (Folili 990) 2012

Part XIII Supplemental Information (continued)

INTENDED USE OF ENDOWMENT FUNDS

PART V, LINE 4

THE ORGANIZATION'S ENDOWMENT FUNDS ARE USED FOR CAPITAL, PATIENT SERVICES

OR EDUCATIONAL PURPOSES.

FIN 48 FOOTNOTE

PART X, LINE 2

THE ORGANIZATION DID NOT HAVE ANY UNCERTAIN TAX POSITIONS THAT WERE

MATERIAL TO THE FINANCIAL STATEMENTS. ACCORDINGLY, THE ORGANIZATION DID

NOT INCLUDE A FIN 48 FOOTNOTE IN ITS AUDITED FINANCIAL STATEMENTS.

OTHER RECONCILING ITEMS FORM 990 TO FINANCIAL STATEMENTS

FORM 990, SCHEDULE D, PART XI, LINE 1D

RENT	EXPENSE	NETTED	AGAINST	RENT	REVENUE	\$	149	9,134	
------	---------	--------	---------	------	---------	----	-----	-------	--

PARTNERSHIP K-1 BOOK TO TAX (107,787)

BAD DEBT EXPENSE \$(15,598,456)

-----

TOTAL \$(15,557,109)

FORM 990, SCHEDULE D, PART XI, LINE 4B

INVESTMENT INCOME SWAP \$(1,135,977)

NET ASSETS RELEASED FROM RESTRICTION 319,252

PARTNERSHIP INCOME 11,224

OTHER EXPENSES ON PREMIER K- 1

ROUNDING 1

\_\_\_\_\_

Schedule D (Form 990) 2012

KL4693 7266

Page 5

Part XIII Supplemental Information (continued)

TOTAL	\$ (805,480)
FORM 990, SCHEDULE D, PART XII, LINE 2D	
RENT EXPENSE NETTED AGAINST REVENUE	\$ 149,134
FORM 990, SCHEDULE D, PART XII, LINE 4B	
BAD DEBT EXPENSE	\$15,598,456
FOUNDATION CONTRIBUTIONS	319,252
MANAGEMENT FEES RECLASSED FROM EXPENSE	200,000
OTHER EXPENSES ON PREMIER K-1	20
ROUNDING	1
TOTAL	\$16,117,729

#### PUBLIC INSPECTION COPY

#### SCHEDULE F (Form 990)

#### **Statement of Activities Outside the United States**

► Complete if the organization answered "Yes" to Form 990, Part IV, line 14b, 15, or 16.

2012
Open to Public Inspection

OMB No. 1545-0047

Department of the Treasury Internal Revenue Service Name of the organization ► Attach to Form 990. ► See separate instructions.

Name of the organization

PENINSULA REGIONAL MEDICAL CENTER

Part I General Information on Activities Outside the United States. Complete if the organization answered "Yes" to

	Form 990, Part IV, line 14	4b.			<b>5</b>	
1	For grantmakers. Does the orga		ain records to s	substantiate the amount of	f its grants and other	
	assistance, the grantees' eligibili				a used to award the	
	grants or assistance?					Yes No
2	For grantmakers. Describe in	Dart \/ the er	aanization's n	rocodurae for manitaring	the use of its grants	and other
2	assistance outside the United Sta		yanızanons pi	ocedures for monitoring	the use of its grafits a	and Other
	assistance entoide the entou of					
3	Activities per Region. (The follow		3 table can be	e duplicated if additional sp	pace is needed.)	
	(a) Region	(b) Number of offices in the region	(c) Number of employees, agents, and independent contractors in region	(d) Activities conducted in region (by type) (e.g., fundraising, program services, investments, grants to recipients located in the region)	(e) If activity listed in (d) is a program service, describe specific type of service(s) in region	(f) Total expenditures for and investments in region
(1)	CENTRAL AMERICA/CARIBBEAN	1.	1.	INVESTMENTS		100,000.
(2)						
(2)						
(3)						
14						
(4)						
(5)						
(6)						
(0)						
(7)						
<b>(0</b> \						
(8)						
(9)						
/4 <b>^</b> \						
(10)						
(11)						
(12)						
(13)						
(14)						
(15)						
( )						
(16)						
/4 <b>7</b> \						
(17 <u>)</u> 3a		1.	1.			100 000
за b		1.	1.			100,000.
	sheets to Part I					
С	Totals (add lines 3a and 3b)	1	1			100.000.

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule F (Form 990) 2012

PENINSULA REGIONAL MEDICAL CENTER 52-0591628

Page 2 Schedule F (Form 990) 2012

1	(a) Name of organization	(b) IRS code section and EIN (if applicable)	(c) Region	(d) Purpose of grant	<b>(e)</b> Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
(1)									
(2)									
(3)									
(4)									
(5)									
(6)									
(7)									
(8)									
(9)									
(10)									
(11)									
(12)									
(13)									
(14)									
(15)									
(16)									
<b>2</b> En	ter total number of recipient the IRS, or for which the grar ter total number of other orga	ntee or counsel has provide	d a section 501(c)(3)	equivalency letter	r		<b>&gt;</b>		

Schedule F (Form 990) 2012

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V 12-7.12 PAGE 33 KL4693 7266 60011493

PENINSULA REGIONAL MEDICAL CENTER 52-0591628

Schedule F (Form 990) 2012

#### Grants and Other Assistance to Individuals Outside the United States. Complete if the organization answered "Yes" to Form 990, Part IV, line 16. Part III Part III can be duplicated if additional space is needed. (h) Method of valuation (e) Manner of (f) Amount of (g) Description (a) Type of grant or assistance (b) Region (c) Number of (d) Amount of of non-cash cash non-cash disbursement recipients cash grant assistance assistance (book, FMV. appraisal, other) (1) (2) (3) (4) (5) (6) (7) (8) (9) (10)(11) (12)(13)(14)(15)(16)(17)(18)

Schedule F (Form 990) 2012

PENINSULA REGIONAL MEDICAL CENTER Schedule F (Form 990) 2012 Page 4

Part	roreign Forms				
1	Was the organization a U.S. transferor of property to a foreign corporation during the tax year? If "Yes," the organization may be required to file Form 926, Return by a U.S. Transferor of Property to a Foreign Corporation (see Instructions for Form 926)	X	Yes		No
2	Did the organization have an interest in a foreign trust during the tax year? If "Yes," the organization may be required to file Form 3520, Annual Return to Report Transactions with Foreign Trusts and Receipt of Certain Foreign Gifts, and/or Form 3520-A, Annual Information Return of Foreign Trust With a U.S. Owner (see Instructions for Forms 3520 and 3520-A)		Yes	X	No
3	Did the organization have an ownership interest in a foreign corporation during the tax year? If "Yes," the organization may be required to file Form 5471, Information Return of U.S. Persons With Respect To Certain Foreign Corporations. (see Instructions for Form 5471)	X	Yes		No
4	Was the organization a direct or indirect shareholder of a passive foreign investment company or a qualified electing fund during the tax year? If "Yes," the organization may be required to file Form 8621, Information Return by a Shareholder of a Passive Foreign Investment Company or Qualified Electing Fund. (see Instructions for Form 8621)		Yes	X	No
5	Did the organization have an ownership interest in a foreign partnership during the tax year? If "Yes," the organization may be required to file Form 8865, Return of U.S. Persons With Respect To Certain Foreign Partnerships. (see Instructions for Form 8865)		Yes	X	No
6	Did the organization have any operations in or related to any boycotting countries during the tax year? If "Yes," the organization may be required to file Form 5713, International Boycott Report (see Instructions for Form 5713)		Yes	X	No

Schedule F (Form 990) 2012

JSA

PENINSULA REGIONAL MEDICAL CENTER

Schedule F (Form 990) 2012 Page 5

Part V **Supplemental Information** 

Complete this part to provide the information required by Part I, line 2 (monitoring of funds); Part I, line 3, column (f) (accounting method; amounts of investments vs. expenditures per region); Part II, line 1 (accounting method); Part III (accounting method); and Part III, column (c) (estimated number of recipients), as applicable. Also complete this part to provide any additional information (see instructions).

52-0591628

ACTIVITIES PER REGION

SCHEDULE F, PART I, LINE 3, COLUMN F

THE AMOUNTS IN COLUMN F WERE DETERMINED USING AN ACCRUAL METHOD OF

ACCOUNTING. THE ENTIRE \$100,000 REPRESENTS A CAPITVE DISCLOSURE

INVESTMENT.

Schedule F (Form 990) 2012 JSA

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#### PUBLIC INSPECTION COPY

#### SCHEDULE H (Form 990)

#### **Hospitals**

Complete if the organization answered "Yes" to Form 990, Part IV, question 20.
 Attach to Form 990.
 See separate instructions.

2012
Open to Public Inspection

OMB No. 1545-0047

Department of the Treasury Internal Revenue Service Name of the organization

Inspe

PENINSULA REGIONAL MEDICAL CENTER 52-0591628 Financial Assistance and Certain Other Community Benefits at Cost Part I Yes No Χ 1a Did the organization have a financial assistance policy during the tax year? If "No," skip to question 6a . . . . . . 1a Χ 1b **b** If "Yes," was it a written policy?........ If the organization had multiple hospital facilities, indicate which of the following best describes application of the financial assistance policy to its various hospital facilities during the tax year. Applied uniformly to all hospital facilities Applied uniformly to most hospital facilities Generally tailored to individual hospital facilities Answer the following based on the financial assistance eligibility criteria that applied to the largest number of the organization's patients during the tax year. a Did the organization use Federal Poverty Guidelines (FPG) as a factor in determining eligibility for providing 3a | X free care? If "Yes," indicate which of the following was the FPG family income limit for eligibility for free care: X 200% 150% Other Did the organization use FPG as a factor in determining eligibility for providing discounted care? If "Yes," indicate which of the following was the family income limit for eligibility for discounted care: Χ 3b X 300% 350% 400% Other \_ c If the organization used factors other than FPG in determining eligibility, describe in Part VI the income based criteria for determining eligibility for free or discounted care. Include in the description whether the organization used an asset test or other threshold, regardless of income, as a factor in determining eligibility for free or discounted care. Did the organization's financial assistance policy that applied to the largest number of its patients during the tax year provide for free or discounted care to the "medically indigent"? Х Χ 5a 5a Did the organization budget amounts for free or discounted care provided under its financial assistance policy during the tax year? Χ 5b c If "Yes" to line 5b, as a result of budget considerations, was the organization unable to provide free or Χ 5c X 6a Χ 6b Complete the following table using the worksheets provided in the Schedule H instructions. Do not submit these worksheets with the Schedule H. Financial Assistance and Certain Other Community Benefits at Cost (a) Number of activities or (b) Persons (f) Percent (c) Total community benefit expense (d) Direct offsetting (e) Net community **Financial Assistance and** revenue benefit expense of total Means-Tested Government (optional) expense Programs a Financial Assistance at cost 17,773,383. 17,773,383. 4.79 (from Worksheet 1) Medicaid (from Worksheet 3, column a) Costs of other means-tested government programs (from Worksheet 3, column b) Total Financial Assistance and Means-Tested Government 17,773,383. 17,773,383. 4.79 Programs Other Benefits Community health improvement services and community benefit 54480 309,730. .50 2,167,321. 1,857,591. operations (from Worksheet 4) Health professions education 745 1,156,587. 36,583. 1,120,004. .30 (from Worksheet 5) Subsidized health services (from 82743 33,971,388. 15,318,907 18,652,481. 5.03 Worksheet 6) 3,973. 3,973. Research (from Worksheet 7) Cash and in-kind contributions for community benefit (from 10127 199,924. 199,924. .05 Worksheet 8) 148095 37,499,193 15,665,220 21,833,973. 5.88 Total. Other Benefits 148095 10.67 55,272,576. 15,665,220. 39,607,356. Total. Add lines 7d and 7j.

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Schedule H (Form 990) 2012 Page 2

Community Building Activities Complete this table if the organization conducted any community building activities during the tax year, and describe in Part VI how its community building activities promoted the health of the communities it serves.

nealth of the	Communic	ies it sei ve						
	(a) Number of activities or programs (optional)	(b) Persons served (optional)	(c) Total community building expense	(d) Direct offsetting revenue	(e) Net community building expense		Perce otal expe	
Physical improvements and housing								
2 Economic development			601.		601			
3 Community support			13,891.		13,891.			
4 Environmental improvements			151,231.		151,231.			.04
5 Leadership development and								
training for community members								
6 Coalition building			74,888.		74,888			.02
7 Community health improvement								
advocacy								
8 Workforce development			2,600.		2,600			
9 Other			·		<u> </u>			
10 Total			243,211.		243,211.			.06
Part III Bad Debt, Me	edicare. &	Collection			•			
Section A. Bad Debt Expens							Yes	No
1 Did the organization rep	oort bad de							
Statement No. 15?						1	X	
2 Enter the amount of t	he organiza	ation's bad	debt expense. Explain	in Part VI the				
methodology used by th	ie organizat	ion to estim	nate this amount	2	15,598,456.			
3 Enter the estimated an	nount of the	e organizat	tion's bad debt expense	attributable to				
patients eligible under t	he organiza	ation's finan	icial assistance policy. E	xplain in Part VI				
the methodology used	by the orga	nization to	estimate this amount ar	nd the rationale,				
if any, for including this	portion of b	ad debt as	community benefit.					
4 Provide in Part VI the					describes bad debt			
			tnote is contained in the					
Section B. Medicare								
5 Enter total revenue rece	eived from N	Medicare (ir	ncluding DSH and IME)	5	228,454,237.			
6 Enter Medicare allowab					216,504,566.			
7 Subtract line 6 from line					11,949,671.			
8 Describe in Part VI th					ated as community			
			methodology or source		- 1			
on line 6. Check the box		_	= -					
Cost accounting s	vetem	X Cost to	o charge ratio	ther				
Section C. Collection Practi	ces	005110	o charge ratio — C	VIII CI				
9a Did the organization have		debt collec	ction policy during the tax	vear?		9a	Х	
<b>b</b> If "Yes," did the organization's			, , ,	,	contain provisions on the			
			vn to qualify for financial assista		-	9b	X	
			int Ventures (owned 10% or					
(a) Name of entity			Description of primary	(c) Organization's			) Physic	
(a) rains or simily		( )	activity of entity	profit % or stock ownership %	trustees, or key employees' profit % or stock ownership %	pro	ofit % or wnersh	r stock
1					·	1		
2						$\top$		
3						+		
4						+		
5						+		
6						+		
7						+		
8						+-		
						+		
9						+		
IV	1				I			

Schedule H (Form 990) 2012

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Schedule H (Form 990) 2012 Page **3** 

Part V Facility Information										
Section A. Hospital Facilities	_	0		_		70	m	Е		
·	icer	èen	¥	eac	l iti	ese	R-2			
	Sec	eral	dren	hing	<u>a</u>	earc	4 h	ER-other		
(list in order of size, from largest to smallest - see instructions)	ho	me	s h	g hc	ССЕ	h fa	ER-24 hours	·		
How many hospital facilities did the organization energts	Licensed hospital	General medical & surgical	Children's hospital	Teaching hospital	Critical access hospital	Research facility	"			
How many hospital facilities did the organization operate	<u>a</u>	<u>∞</u>	<u>a</u>	<u>a</u>	JS OL					
during the tax year?1		surc			ital					Facility
		jical								reporting
Name, address, and primary website address									Other (describe)	group
1 PENINSULA REGIONAL MEDICAL CENTER	-									
100 E CARROLL ST	1									
SALISBURY MD 21801-5493										
	Х	Х					X			
2										
3										
	1									
	1									
4										
	1									
	1									
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5	-									
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12										
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	1									
	1									

Schedule H (Form 990) 2012 Page 4

#### Facility Information (continued) Part V

Section B. Facility Policies and Practices

(Complete a separate Section B for each of the hospital facilities or facility reporting groups listed in Part V, Section A)

Name of hospital facility or facility reporting group  $\underline{ \text{PENINSULA} \ \text{REGIONAL} \ \text{MEDICAL} \ \text{CENTER} }$ 

For si	ngle facility filers only: line number of hospital facility (from Schedule H, Part V, Section A) $\_1$			1
			Yes	No
	nunity Health Needs Assessment (Lines 1 through 8c are optional for tax years beginning on or before March 23, 2012)			
1	During the tax year or either of the two immediately preceding tax years, did the hospital facility conduct a		. v	
	community health needs assessment (CHNA)? If "No," skip to line 9	1	X	
	If "Yes," indicate what the CHNA report describes (check all that apply):			
a	X A definition of the community served by the hospital facility Demographics of the community			
b				
С	Existing health care facilities and resources within the community that are available to respond to the			
ام	health needs of the community  X How data was obtained			
d	X The health needs of the community			
e f	X Primary and chronic disease needs and other health issues of uninsured persons, low-income persons,			
'	and minority groups			
a	The process for identifying and prioritizing community health needs and services to meet the			
g	community health needs			
h	X The process for consulting with persons representing the community's interests			
i	Information gaps that limit the hospital facility's ability to assess the community's health needs			
j	Other (describe in Part VI)			
2	Indicate the tax year the hospital facility last conducted a CHNA:  20 1 3			
3	In conducting its most recent CHNA, did the hospital facility take into account input from representatives of			
_	the community served by the hospital facility, including those with special knowledge of or expertise in public			
	health? If "Yes," describe in Part VI how the hospital facility took into account input from persons who			
	represent the community, and identify the persons the hospital facility consulted	3	X	
4	Was the hospital facility's CHNA conducted with one or more other hospital facilities? If "Yes," list the other			
	hospital facilities in Part VI	4		Х
5	Did the hospital facility make its CHNA report widely available to the public?	5	X	
	If "Yes," indicate how the CHNA report was made widely available (check all that apply):			
а	X   Hospital facility's website			
b	Available upon request from the hospital facility			
С	X Other (describe in Part VI)			
6	If the hospital facility addressed needs identified in its most recently conducted CHNA, indicate how (check			
	all that apply to date):			
а	X Adoption of an implementation strategy that addresses each of the community health needs identified			
	through the CHNA			
b	X Execution of the implementation strategy			
C	X Participation in the development of a community-wide plan			
d	X Participation in the execution of a community-wide plan			
e	X Inclusion of a community benefit section in operational plans			
f	X Adoption of a budget for provision of services that address the needs identified in the CHNA			
g	X   Prioritization of health needs in its community   X   Prioritization of services that the hospital facility will undertake to meet health needs in its community			
h :	The management of the management and the management			
i 7	Under (describe in Part VI)  Did the hospital facility address all of the needs identified in its most recently conducted CHNA? If "No,"			
,	explain in Part VI which needs it has not addressed and the reasons why it has not addressed such needs	7		Х
8 a	Did the organization incur an excise tax under section 4959 for the hospital facility's failure to conduct a	<b>–</b>		25
υa	CHNA as required by section 501(r)(3)?	8a		Х
b	If "Yes" to line 8a, did the organization file Form 4720 to report the section 4959 excise tax?	8b		
C	If "Yes" to line 8b, what is the total amount of section 4959 excise tax the organization reported on Form			
•	4720 for all of its hospital facilities? \$			
	· · · · · · · · · · · · · · · · · · ·			

Schedule H (Form 990) 2012 Page **5** 

Part	V Facility Information (continued)			
Finar	cial Assistance Policy PENINSULA REGIONAL MEDICAL CENTER		Yes	No
	Did the hospital facility have in place during the tax year a written financial assistance policy that:			
9	Explained eligibility criteria for financial assistance, and whether such assistance includes free or discounted			
	care?	9	Х	
10	Used federal poverty guidelines (FPG) to determine eligibility for providing free care?	10	Х	
	If "Yes," indicate the FPG family income limit for eligibility for free care: $\frac{2}{2} \cdot \frac{0}{0} \cdot \frac{0}{0}$ %			
	If "No," explain in Part VI the criteria the hospital facility used.			
11	Used FPG to determine eligibility for providing discounted care?	11	Х	
	If "Yes," indicate the FPG family income limit for eligibility for discounted care: $\frac{3}{2}$ $\frac{0}{2}$ %			
	If "No," explain in Part VI the criteria the hospital facility used.			
12	Explained the basis for calculating amounts charged to patients?	12	X	
	If "Yes," indicate the factors used in determining such amounts (check all that apply):			
a	X Income level			
b	X Asset level X Medical indigency			
C				
d	Insurance status Uninsured discount			
e f	X Medicaid/Medicare			
=	X State regulation			
g h	Other (describe in Part VI)			
13	Explained the method for applying for financial assistance?	13	Х	
14	Included measures to publicize the policy within the community served by the hospital facility?	14	Х	
• •	If "Yes," indicate how the hospital facility publicized the policy (check all that apply):			
а	X The policy was posted on the hospital facility's website			
b	X The policy was attached to billing invoices			
С	X The policy was posted in the hospital facility's emergency rooms or waiting rooms			
d	X The policy was posted in the hospital facility's admissions offices			
е	The policy was provided, in writing, to patients on admission to the hospital facility			
f	X The policy was available on request			
g	X Other (describe in Part VI)			
Billir	ng and Collections			1
15	Did the hospital facility have in place during the tax year a separate billing and collections policy, or a written financial assistance policy (FAP) that explained actions the hospital facility may take upon non-payment?	15	Х	
16	Check all of the following actions against an individual that were permitted under the hospital facility's			
	policies during the tax year before making reasonable efforts to determine the patient's eligibility under the			
	facility's FAP:			
a	Reporting to credit agency			
b	Lawsuits			
C C	Liens on residences			
d e	Body attachments Other similar actions (describe in Part VI)			
	Did the hospital facility or an authorized third party perform any of the following actions during the tax year			
17	before making reasonable efforts to determine the patient's eligibility under the facility's FAP?	17		х
	If "Yes," check all actions in which the hospital facility or a third party engaged:			
а	Reporting to credit agency			
b	Lawsuits			
С	Liens on residences			
d	Body attachments			
е	Other similar actions (describe in Part VI)			

Schedule H (Form 990) 2012

JSA

Sched	ile H (Form 990) 2012		Р	age 6
Part	V Facility Information (continued) PENINSULA REGIONAL MEDICAL CENTER			
18	ndicate which efforts the hospital facility made before initiating any of the actions listed in line 17 (check all that ap	ply):		
а	X Notified individuals of the financial assistance policy on admission			
b	Notified individuals of the financial assistance policy prior to discharge			
С	Notified individuals of the financial assistance policy in communications with the patients regarding the pa	tients'	bills	
d	Documented its determination of whether patients were eligible for financial assistance under the hospital	facility	/ˈs	
	financial assistance policy			
е	Other (describe in Part VI)			
Poli	cy Relating to Emergency Medical Care			
			Yes	No
19	Did the hospital facility have in place during the tax year a written policy relating to emergency medical care			
	that requires the hospital facility to provide, without discrimination, care for emergency medical conditions to	- 1		
	individuals regardless of their eligibility under the hospital facility's financial assistance policy?	19	X	
	If "No," indicate why:			
а	The hospital facility did not provide care for any emergency medical conditions			
b	The hospital facility's policy was not in writing			
С	The hospital facility limited who was eligible to receive care for emergency medical conditions (describe			
	in Part VI)			
d	Other (describe in Part VI)			
	nges to Individuals Eligible for Assistance under the FAP (FAP-Eligible Individuals)			1
20	Indicate how the hospital facility determined, during the tax year, the maximum amounts that can be charged			
	to FAP-eligible individuals for emergency or other medically necessary care.			
а	The hospital facility used its lowest negotiated commercial insurance rate when calculating the			
	maximum amounts that can be charged			
b	The hospital facility used the average of its three lowest negotiated commercial insurance rates when calculating the maximum amounts that can be charged			
С	The hospital facility used the Medicare rates when calculating the maximum amounts that can be			
	charged			
d	Other (describe in Part VI)			
21	During the tax year, did the hospital facility charge any of its FAP- eligible individuals, to whom the hospital			
	facility provided emergency or other medically necessary services, more than the amounts generally billed to			
	individuals who had insurance covering such care?	20		X
	If "Yes," explain in Part VI.			
22	During the tax year, did the hospital facility charge any FAP-eligible individual an amount equal to the gross			1,7
	charge for any service provided to that individual?	21		X
	If "Yes," explain in Part VI.			

Schedule H (Form 990) 2012

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Schedule H (Form 990) 2012 Page **7** 

PENINSULA REGIONAL MEDICAL CENTER

# Part V Facility Information (continued)

# Section C. Other Health Care Facilities That Are Not Licensed, Registered, or Similarly Recognized as a Hospital Facility

(list in order of size, from largest to smallest)

ame and address	Type of Facility (describe
1	
2	
3	
4	
5	
6	
7	
8	
0	
9	
0	

Schedule H (Form 990) 2012

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Schedule H (Form 990) 2012 Page **8** 

## Part VI Supplemental Information

Complete this part to provide the following information.

- 1 Required descriptions. Provide the descriptions required for Part I, lines 3c, 6a, and 7; Part II; Part III, lines 4, 8, and 9b; Part V, Section A; and Part V, Section B, lines 1j, 3, 4, 5c, 6i, 7, 10, 11, 12h, 14g, 16e, 17e, 18e, 19c, 19d, 20d, 21, and 22.
- 2 Needs assessment. Describe how the organization assesses the health care needs of the communities it serves, in addition to any needs assessments reported in Part V, Section B.
- 3 Patient education of eligibility for assistance. Describe how the organization informs and educates patients and persons who may be billed for patient care about their eligibility for assistance under federal, state, or local government programs or under the organization's financial assistance policy.
- **4 Community information.** Describe the community the organization serves, taking into account the geographic area and demographic constituents it serves.
- 5 Promotion of community health. Provide any other information important to describing how the organization's hospitals facilities or other health care facilities further its exempt purpose by promoting the health of the community (e.g., open medical staff, community board, use of surplus funds, etc.).
- **6** Affiliated health care system. If the organization is part of an affiliated health care system, describe the respective roles of the organization and its affiliates in promoting the health of the communities served.
- 7 State filing of community benefit report. If applicable, identify all states with which the organization, or a related organization, files a community benefit report.
- 8 Facility reporting group(s). If applicable, for each hospital facility in a facility reporting group provide the descriptions required for Part V, Section B, lines 1j, 3, 4, 5c, 6i, 7, 10, 11, 12h, 14g, 16e, 17e, 18e, 19c, 20d, 21, and 22.

PART I, LINE 3C

N/A

PART I, LINE 6A

PENINSULA REGIONAL MEDICAL CENTER FILES ANNUALLY A COMMUNITY BENEFIT
REPORT WITH THE STATE OF MARYLAND. THE REPORT IS FILED WITH THE HSCRC
(HEALTH SERVICES COST REVIEW COMMISSION).

PART I, LINE 7:

PART I, LINE 7, COLUMN (F) - THE AMOUNT OF BAD DEBT EXPENSE EXCLUDED FROM

THE DENOMINATOR IN THE COLUMN (F) PERCENTAGES IS \$15,598,456.

LINE 7B COLUMN (C) & (F)- MARYLAND'S REGULATORY SYSTEM CREATES A UNIQUE

PROCESS FOR HOSPITAL PAYMENT THAT DIFFERS FROM THE REST OF THE NATION.

THE HEALTH SERVICES COST REVIEW COMMISSION, (HSCRC) DETERMINES PAYMENT

THROUGH A RATE-SETTING PROCESS AND ALL PAYORS, INCLUDING GOVERNMENTAL

Schedule H (Form 990) 2012

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PENINSULA REGIONAL MEDICAL CENTER

Schedule H (Form 990) 2012 Page 8

#### **Supplemental Information** Part VI

Complete this part to provide the following information.

- 1 Required descriptions. Provide the descriptions required for Part I, lines 3c, 6a, and 7; Part II, Part III, lines 4, 8, and 9b; Part V, Section A; and Part V, Section B, lines 1j, 3, 4, 5c, 6i, 7, 10, 11, 12h, 14g, 16e, 17e, 18e, 19c, 19d, 20d, 21, and 22.
- 2 Needs assessment. Describe how the organization assesses the health care needs of the communities it serves, in addition to any needs assessments reported in Part V, Section B.
- 3 Patient education of eligibility for assistance. Describe how the organization informs and educates patients and persons who may be billed for patient care about their eligibility for assistance under federal, state, or local government programs or under the organization's financial assistance policy.
- 4 Community information. Describe the community the organization serves, taking into account the geographic area and demographic constituents it serves.
- 5 Promotion of community health. Provide any other information important to describing how the organization's hospitals facilities or other health care facilities further its exempt purpose by promoting the health of the community (e.g., open medical staff, community board, use of surplus funds, etc.).
- 6 Affiliated health care system. If the organization is part of an affiliated health care system, describe the respective roles of the organization and its affiliates in promoting the health of the communities served.
- 7 State filing of community benefit report. If applicable, identify all states with which the organization, or a related organization, files a community benefit report.
- 8 Facility reporting group(s). If applicable, for each hospital facility in a facility reporting group provide the descriptions required for Part V, Section B, lines 1j, 3, 4, 5c, 6i, 7, 10, 11, 12h, 14g, 16e, 17e, 18e, 19c, 20d, 21, and 22.

PAYORS, PAY THE SAME AMOUNT FOR THE SAME SERVICES DELIVERED AT THE SAME HOSPITAL. MARYLAND'S UNIQUE ALL-PAYOR SYSTEM INCLUDES A METHOD FOR REFERENCING UNCOMPENSATED CARE IN EACH PAYORS' RATES, WHICH DOES NOT ENABLE MARYLAND HOSPITALS TO BREAKOUT ANY DIRECTED OFFSETTING REVENUE RELATED TO UNCOMPENSATED CARE. COMMUNITY BENEFIT EXPENSES ARE EQUAL TO MEDICAID REVENUES IN MARYLAND, AS SUCH, THE NET EFFECT IS ZERO. THE EXCEPTION TO THIS IS THE IMPACT ON THE HOSPITAL OF ITS SHARE OF THE MEDICAID ASSESSMENT. IN RECENT YEARS, THE STATE OF MARYLAND HAS CLOSED FISCAL GAPS IN THE STATE MEDICAID BUDGET BY ASSESSING HOSPITALS THROUGH THE RATE-SETTING SYSTEM.

THE COST METHODOLOGY FOR CHARITY CARE AND CERTAIN OTHER COMMUNITY BENEFITS IS THE COST-TO-CHARGE RATIO USED FOR THE CHARITY CARE PROGRAMS AND DIRECT COST METHOD FOR THE OTHER BENEFITS/PROGRAMS.

PART III, LINE 4

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Schedule H (Form 990) 2012

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# Part VI Supplemental Information

Complete this part to provide the following information.

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THE HOSPITAL PROVIDES SERVICES TO PATIENTS IN THE EASTERN SHORE AREA OF MARYLAND, DELAWARE AND VIRGINIA, THE MAJORITY OF WHOM ARE COVERED BY THIRD-PARTY HEALTH INSURANCE. THE HOSPITAL BILLS THE INSURER DIRECTLY FOR SERVICES PROVIDED. INSURANCE COVERAGE AND FINANCIAL INFORMATION IS OBTAINED FROM PATIENTS UPON ADMISSION WHEN AVAILABLE. THE HOSPITAL'S POLICY IS TO PERFORM IN-HOUSE COLLECTION PROCEDURES FOR APPROXIMATELY 85 DAYS. A DETERMINATION IS MADE AT THAT TIME AS TO WHAT ADDITIONAL COLLECTION EFFORTS TO PURSUE. A PROVISION FOR UNCOLLECTIBLE ACCOUNTS IS RECORDED FOR AMOUNTS NOT YET WRITTEN OFF, WHICH ARE EXPECTED TO BECOME UNCOLLECTIBLE.

DISCOUNTS RANGING FROM 2% TO 6% OF CHARGES ARE GIVEN TO MEDICARE,

MEDICAID AND CERTAIN APPROVED COMMERCIAL HEALTH INSURANCE AND HEALTH

MAINTENANCE ORGANIZATION PROGRAMS FOR REGULATED SERVICES. DISCOUNTS IN

VARYING PERCENTAGES ARE GIVEN FOR CERTAIN UNREGULATED SERVICES. THESE

MAJOR PAYORS ROUTINELY REVIEW PATIENT BILLINGS AND DENY PAYMENT FOR

CERTAIN CHARGES AS MEDICALLY UNNECESSARY OR AS PERFORMED WITHOUT

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APPROPRIATE PREAUTHORIZATION. DISCOUNTS AND DENIALS ARE RECORDED AS

REDUCTIONS OF NET PATIENT SERVICE REVENUE. ACCOUNTS RECEIVABLE FROM THESE

THIRD-PARTY PAYORS HAVE BEEN ADJUSTED TO REFLECT THE DIFFERENCE BETWEEN

CHARGES AND THE ESTIMATED REIMBURSABLE AMOUNTS.

APPROXIMATELY 38% AND 37%, RESPECTIVELY, OF ACCOUNTS RECEIVABLE WERE DUE FROM THE MEDICARE PROGRAM AS OF JUNE 30, 2013 AND 2012, RESPECTIVELY.

THE MEDICARE AND MEDICAID REIMBURSEMENT PROGRAMS REPRESENT A SUBSTANTIAL PORTION OF THE HOSPITAL'S REVENUES. THE HOSPITAL'S OPERATIONS ARE SUBJECT TO NUMEROUS LAWS AND REGULATIONS OF FEDERAL, STATE AND LOCAL GOVERNMENTS. THESE LAWS AND REGULATIONS INCLUDE, BUT ARE NOT NECESSARILY LIMITED TO, MATTERS SUCH AS LICENSURE, ACCREDITATION, GOVERNMENT HEALTH CARE PROGRAM PARTICIPATION REQUIREMENTS, REIMBURSEMENT FOR PATIENT SERVICES AND MEDICARE AND MEDICAID FRAUD AND ABUSE.

BAD DEBT METHODOLOGY - PENINSULA REGIONAL MEDICAL CENTER IS A TAX-EXEMPT

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NOT-FOR-PROFIT HOSPITAL THAT PROVIDES QUALITY MEDICAL SERVICES TO

PATIENTS REGARDLESS OF THEIR ABILITY TO PAY. BY PROVIDING MEDICAL

SERVICES TO ALL COMMUNITY MEMBERS REGARDLESS OF THEIR ABILITY TO PAY, THE

HOSPITAL'S BAD DEBT EXPENSE QUALIFIES AS A COMMUNITY BENEFIT. THE BAD

DEBT EXPENSE CALCULATED ON LINE 2 WAS CALCULATED USING THE PATIENT CARE

COST TO CHARGES METHODOLOGY.

PART III, LINE 8

MEDICARE ALLOWABLE COSTS WERE CALCULATED USING A COST TO CHARGE RATIO.

PENINSULA REGIONAL MEDICAL CENTER PROVIDES QUALITY MEDICAL SERVICES TO

ALL PATIENTS REGARDLESS OF WHAT INSURANCE THEY HAVE. APPROXIMATELY, 38%

OF THE MEDICAL CENTER'S REVENUE IS ATTRIBUTABLE TO MEDICARE PATIENTS

DURING THE YEAR ENDED JUNE 30, 2013.

PART III, LINE 9B

COLLECTION POLICIES ARE THE SAME FOR ALL PATIENTS. IF A PATIENT NOTIFIES

THE MEDICAL CENTER ABOUT THEIR INABILITY TO PAY, THE MEDICAL CENTER WILL

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PENINSULA REGIONAL MEDICAL CENTER

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SEND THEM THE CHARITY CARE AND FINANCIAL ASSISTANCE FORMS TO FILL OUT.

ONCE THE FORMS ARE COMPLETE AND RETURNED TO THE MEDICAL CENTER AND THE

PATIENT QUALIFIES FOR FINANCIAL ASSISTANCE, THEN THE PATIENT'S ACCOUNT

WILL BE REMOVED FROM COLLECTIONS AND THE ACCOUNT WILL BE WRITTEN OFF.

PART V, LINE 13G PENINSULA REGIONAL MEDICAL CENTER PUBLISHES ANNUALLY AN

ADVERTISEMENT IN THE LOCAL NEWSPAPER ANNOUNCING THE AVAILABILITY OF FREE

OR REDUCED COST CARE.

PART V, LINE 20D

PENINSULA REGIONAL MEDICAL CENTER IS A MARYLAND HOSPITAL.

PATIENTS AND ALL INSURANCE COMPANIES, INCLUDING MEDICARE & MEDICAID, PAY

THIS RATE IS DETERMINED BY THE STATE AGENCY, THE MARYLAND THE SAME RATE.

HEALTH SERVICES COST REVIEW COMMISSION.

PART VI, LINE 2

PENINSULA REGIONAL MEDICAL CENTER IN COOPERATION WITH THE WICOMICO,

WORCESTER AND SOMERSET COUNTIES, HEALTH DEPARTMENTS, THE ATLANTIC GENERAL

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PENINSULA REGIONAL MEDICAL CENTER

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HOSPITAL AND THE EDWARD W. MCCREADY MEMORIAL HOSPITAL, HAS BEEN

CONDUCTING COMMUNITY HEALTH SURVEYS OF THE TRI-COUNTY AREA SINCE 1995.

THESE SURVEYS, ADMINISTERED BY PROFESSIONAL RESEARCH CONSULTANTS (PRC) OF

OMAHA, NEBRASKA WERE ADMINISTERED IN 1995, 2000, 2004 AND 2009. IN

ADDITION TO THESE ADULT SURVEYS, A SEPARATE ADOLESCENT SURVEY WAS

CONDUCTED IN 2000, 2005, AND 2010.

RESULTS OF THESE SURVEYS ARE USED BY THE PARTICIPANTS TO ASSESS COMMUNITY HEALTH NEEDS AND PLAN FUTURE SERVICES. OF PARTICULAR NOTE WAS THE DEVELOPMENT OF THE TRI-COUNTY DIABETES ALLIANCE, WHICH IS A COOPERATIVE VENTURE BETWEEN ALL THE PARTNERS AND COMMUNITY AGENCIES TO REDUCE THE INCIDENCES OF DIABETES IN THE TRI-COUNTY AREA. OTHER OUTCOMES RESULTING FROM THE SURVEY FINDINGS INCLUDE SMOKING CESSATION PROGRAMS, OTHER EARLY DETECTION AND SCREENING PROGRAMS FOR HEART AND CANCER, AS WELL AS HEALTH PROMOTION AND EDUCATION WITH A FOCUS ON PREVENTION.

THE PRC COMMUNITY HEALTH ASSESSMENT IS A SYSTEMATIC, DATA-DRIVEN APPROACH

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TO DETERMINING THE HEALTH STATUS, BEHAVIORS AND NEEDS OF OUR COMMUNITY RESIDENTS. SURVEY RESULTS ARE SHARED WITH THE COMMUNITY AND ARE POSTED TO THE PARTICIPANTS WEBSITES. THIS COMMUNITY HEALTH ASSESSMENT SERVES AS A TOOL TOWARDS REACHING THE FOLLOWING THREE GOALS:

- 1. TO IMPROVE RESIDENTS' HEALTH STATUS, INCREASE THEIR LIFE SPANS, AND ELEVATE THEIR OVERALL QUALITY OF LIFE.
- 2. REDUCE THE HEALTH DISPARITIES AMONG RESIDENTS BY GATHERING
  DEMOGRAPHIC INFORMATION ALONG WITH HEALTH STATUS AND BEHAVIOR DATA.
- 3. TO INCREASE ACCESSIBILITY TO PREVENTIVE SERVICES FOR ALL COMMUNITY RESIDENTS.

PART VI, LINE 3

PENINSULA REGIONAL MEDICAL CENTER MAKES AVAILABLE TO ALL PATIENTS THE HIGHEST QUALITY OF MEDICAL CARE POSSIBLE WITHIN THE RESOURCES AVAILABLE. IF A PATIENT IS UNABLE TO PAY DUE TO FINANCIAL RESOURCES, ALL EFFORTS WILL BE MADE TO HELP THE PATIENT OBTAIN ASSISTANCE THROUGH APPROPRIATE AGENCIES, OR, IF HELP IS NOT AVAILABLE, TO PROVIDE CARE AT REDUCED OR

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PENINSULA REGIONAL MEDICAL CENTER

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ZERO COST. ONE OF PENINSULA REGIONAL'S OVERALL GUIDING PRINCIPLES IS THAT CONCERN OVER A HOSPITAL BILL SHOULD NEVER PREVENT ANY INDIVIDUAL FROM RECEIVING EMERGENCY HEALTH SERVICES THE MEDICAL CENTER WILL COMMUNICATE THIS MESSAGE CLEARLY TO PROSPECTIVE PATIENTS AND TO LOCAL COMMUNITY SERVICE AGENCIES AND MAKE IT CLEAR THAT EMERGENCY SERVICES WILL BE PROVIDED WITHOUT REGARD TO ABILITY TO PAY. THE MEDICAL CENTER WILL ENSURE THAT AN EMERGENCY ADMISSION OR TREATMENT IS NOT DELAYED OR DENIED PENDING DETERMINATION OF COVERAGE OR REQUIREMENT FOR PREPAYMENT OR DEPOSIT. THE MEDICAL CENTER WILL POST ADEQUATE NOTICE OF THE AVAILABILITY OF MEDICAL SERVICES, AND THE GENERAL OBLIGATION OF THE HOSPITAL TO PROVIDE CHARITY CARE. PENINSULA REGIONAL'S "FINANCIAL ASSISTANCE POLICY" INCLUDES THE REQUIRED LANGUAGE OF DETERMINATION OF PROBABLE ELIGIBILITY WITHIN TWO BUSINESS DAYS. ON PAGE 2, THE "FINANCIAL ASSISTANCE POLICY" STATES THAT UPON RECEIPT OF THE FINANCIAL ASSISTANCE REQUEST, THE REPRESENTATIVE WILL REVIEW INCOME AND ALL DOCUMENTATION. THE PATIENT MUST BE NOTIFIED WITHIN TWO BUSINESS DAYS OF THEIR PROBABLE ELIGIBILITY. IN ACCORDANCE WITH SECTION 1, 2 AND 3, PENINSULA REGIONAL PROVIDES PUBLIC

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NOTICE AND INFORMATION REGARDING ITS CHARITY CARE POLICY IN DELMARVA'S LARGEST PAPER "THE DAILY TIMES", POSTED SIGNS IN THE ADMISSION, BUSINESS OFFICE EMERGENCY ROOM AND OTHER MAJOR SERVICE AREAS OF THE MEDICAL CENTER; ADDITIONALLY INDIVIDUAL NOTICE IS PROVIDED TO EACH PERSON WHO SEEKS SERVICES IN THE MEDICAL CENTER AT THE TIME OF PRE-ADMISSION OR ADMISSION. PART VI, LINE 4 PENINSULA REGIONAL IS LOCATED IN SALISBURY, MARYLAND . THE HOSPITAL'S SERVICE AREA IS PREDOMINATELY RURAL AND COVERS 6 COUNTIES LOCATED IN THREE DIFFERENT STATES: MARYLAND, DELAWARE AND SOME OF THE UNIQUE HEALTHCARE CHARACTERISTICS OF THESE VTRGTNTA. COUNTIES INCLUDE A HIGH PREVALENCE OF DIABETES WHICH IS APPROXIMATELY TWICE THAT OF THE STATE OF MARYLAND. THERE IS A HIGHER INCIDENCE OF SKIN CANCER AND THE INCIDENCE RATE FOR HEART DISEASE IS STATISTICALLY SIGNIFICANTLY HIGHER THAN MARYLAND. IN ADDITION, THE MEDIAN INCOME IS LOWER THAN THAT OF MARYLAND AND EDUCATIONAL ATTAINMENT LAGS BEHIND THE STATES AVERAGE. THE MEDICAL CENTER'S PRIMARY SERVICE AREA IS COMPRISED OF THE MAJORITY OF ZIP CODES IN WICOMICO, WORCESTER, AND SOMERSET COUNTIES. AS OF JUNE 30, 2013 THESE COUNTIES CONTRIBUTED APPROXIMATELY 77 PERCENT

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OF PENINSULA REGIONAL'S TOTAL DISCHARGES. THE MEDICAL CENTER ALSO

SERVICES DORCHESTER COUNTY, MARYLAND, THE SOUTHERN PORTION OF SUSSEX

COUNTY, DELAWARE AND THE NORTHERN PORTION OF ACCOMACK COUNTY, VIRGINIA.

THESE COUNTIES COMPRISED AN ADDITIONAL 21 PERCENT OF THE MEDICAL CENTER'S

TOTAL DISCHARGES DURING THE SAME TIME PERIOD.

PATIENTS DISCHARGED FROM THE FOLLOWING GEOGRAPHICAL AREAS:

AREA	2013 DISCHARGES	%
WICOMICO	9,794	49.3%
WORCESTER	3,338	16.8%
SOMERSET	2,135	10.7%
DORCHESTER, TALBOT, CAROLINE	618	3.1%
DELAWARE	2,317	11.7%
VIRGINIA	1,250	6.3%
ALL OTHERS	431	2.1%

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TOTAL 19,883 100.0%

SOURCE: PENINSULA REGIONAL MEDICAL CENTER, FINANCIAL AND STATISTICAL REPORT, JUNE 30, 2013. BETWEEN 2009 AND 2014, THE MEDICAL CENTER'S PRIMARY SERVICE AREA (WICOMICO, WORCESTER AND SOMERSET COUNTIES, MARYLAND) IS EXPECTED TO GROW 5.3 PERCENT OR SLIGHTLY MORE THAN 1 PERCENT PER YEAR. MUCH OF THIS GROWTH WILL BE EXPERIENCED IN WICOMICO COUNTY AT A RATE OF 6.8 PERCENT FOLLOWED BY WORCESTER COUNTY AT 3.4 PERCENT AND SOMERSET COUNTY AT 3.3 PERCENT. IN THE MEDICAL CENTER'S SECONDARY SERVICE AREA (DORCHESTER COUNTY, MARYLAND, SUSSEX COUNTY, DELAWARE, AND ACCOMACK COUNTY, VIRGINIA) THE POPULATION IS EXPECTED TO GROW 8 PERCENT OR 1.6 PERCENT PER YEAR OVER THE SAME TIME PERIOD. MOST OF THIS GROWTH (10.2 PERCENT) IS EXPECTED TO OCCUR IN SUSSEX COUNTY, DELAWARE.

PART VI, LINE 5

PENINSULA REGIONAL MEDICAL CENTER IS COMMITTED TO THE HEALTH OF THE RURAL

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52-0591628

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## Part VI Supplemental Information

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COMMUNITIES IT SERVES. IN FY 2013, THE HOSPITAL'S CHARITY CARE INCREASED 19.3% (\$18,575,221 TO \$22,153,022) FROM THE PREVIOUS YEAR. IN ADDITION, COMBINED CHARITY AND BAD DEBT FOR FY 2013 WAS \$15,598,456.

THE HEALTH OF THE COMMUNITY IS THE HOSPITAL'S MISSION PROVIDING QUALITY HEALTHCARE AND EASE OF ACCESS FOR A RURAL POPULATION. TO THAT END, THE HOSPITAL HAS ESTABLISHED 9 PRIMARY CARE PHYSICIAN SATELLITE OFFICES LOCATED STRATEGICALLY THROUGHOUT THE SERVICE AREA. THESE SATELLITE LOCATIONS ADDRESS THE SPECIFIC DISEASES THAT ARE INDIGENT TO THESE RURAL AREAS. BASED ON THE INFORMATION GATHERED THROUGH THE MOST RECENT COMMUNITY HEALTH ASSESSMENT AND THE GUIDELINES SET FORTH IN HEALTHY PEOPLE 2010, THE FOLLOWING "HEALTH PRIORITIES" REPRESENT A SIGNIFICANT OPPORTUNITY FOR HEALTH IMPROVEMENT WHICH ARE BEING ADDRESSED BY THE HOSPITAL, PHYSICIAN SATELLITE OFFICES AND THE COUNTY HEALTH DEPARTMENTS:

- DIABETES (AS A RESULT OF THE COMMUNITY HEALTH ASSESSMENT SURVEY, A

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PENINSULA REGIONAL MEDICAL CENTER

Schedule H (Form 990) 2012 Page 8

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TRI-COUNTY DIABETES ALLIANCE WAS ESTABLISHED TO HELP EDUCATE, CREATE

AWARENESS, AND IMPROVE THE HEALTH OF PEOPLE WITH DIABETES AND THOSE AT

RISK FOR DEVELOPING DIABETES) WWW.TRIDIABETES.ORG

- HEART DISEASE & STROKE
- NUTRITION
- ACCESS TO HEALTH CARE SERVICES

IN ADDITION TO THESE AREAS, THERE ARE MULTIPLE OTHER PRIORITIES AND CONTRIBUTING FACTORS THAT EACH PARTNER ASSESSED IN CONJUNCTION WITH THIS SURVEY. IN IDENTIFYING PRIORITIES FOR COMMUNITY ACTION AND DESIGNING STRATEGIES FOR IMPLEMENTATION, A NUMBER OF CRITERIA WERE APPLIED TO THE CONSIDERATION PROCESS, INCLUDING:

- IMPACT: THE DEGREE TO WHICH THE ISSUE AFFECTS OR EXACERBATES OTHER QUALITY OF LIFE AND HEALTH-RELATED ISSUES.
- MAGNITUDE: THE NUMBER OF PERSONS AFFECTED, ALSO TAKING INTO ACCOUNT VARIANCE FROM BENCHMARK DATA AND YEAR 2010 TARGETS.

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# Part VI Supplemental Information

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- SERIOUSNESS: THE DEGREE TO WHICH THE PROBLEM LEADS TO DEATH,

DISABILITY OR IMPAIRS ONE'S QUALITY OF LIFE.

- FEASIBILITY: THE ABILITY OF ORGANIZATIONS TO REASONABLY IMPACT THE ISSUE, GIVEN AVAILABLE RESOURCES.
- CONSEQUENCES OF INACTION: THE RISK OF EXACERBATING THE PROBLEM BY NOT ADDRESSING AT THE EARLIEST OPPORTUNITY.

EACH PARTNER WAS RESPONSIBLE FOR ENGAGING IN ACTIVITIES SPECIFIC TO THE GEOGRAPHY WITHIN WHICH THEY OPERATE. EACH PARTNER USED THE RESULTS OF THE SURVEY TO PLAN SCREENINGS AND/OR INTERVENTIONS TAILORED TO THE NEEDS OF THEIR POPULATION. PARTNERS SHARED PLANS AND COLLABORATED WHERE POSSIBLE.

IN ADDITION TO THE PROGRAMS ALREADY PRESENTED, A NUMBER OF OTHER
INITIATIVES FROM THE COMMUNITY HEALTH SURVEY HAVE BEEN STARTED INCLUDING:

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- UNDER THE PRIORITY AREA OF ACCESS TO CARE, ACCESS TO DENTAL

#### SERVICES

- PARTICULARLY FOR CHILDREN WAS IDENTIFIED. AS A RESULT, GRANTS AND GIFTS WERE RECEIVED TO EXPAND DENTAL PROGRAMS AT THE LOCAL HEALTH DEPARTMENT.
- FOR HEART DISEASE, A STATE GRANT SUPPLIED THE MONEY TO DO WORK SITE WELLNESS PROGRAMS INCLUDING SCREENINGS.
- FOR CANCER, MONEY FROM THE CIGARETTE RESTITUTION FUND WAS USED TO PROVIDE COLORECTAL SCREENINGS INCLUDING PREVENTION, EDUCATION, DIAGNOSIS AND TREATMENT. ADDITIONALLY, FUNDS WERE OBTAINED FROM A GRANT TO PROVIDE MAMMOGRAMS FOR LOW INCOME WOMEN.
- IN TERMS OF OBESITY, A THREE YEAR FEDERAL GRANT PROVIDED FUNDS

  TARGETED AT AFRICAN-AMERICAN FAMILIES TO PARTICIPATE IN A PROGRAM TO MAKE

  LIFESTYLE CHANGES, QUIT SMOKING, CONTROL THEIR BLOOD PRESSURE, EXERCISE

  (THROUGH A WALKING PROGRAM) AND MEETINGS WITH A NUTRITIONIST TO MODIFY

  THEIR EATING BEHAVIOR.
- FOR SUBSTANCE ABUSE, A NEW SUBOXONE (A HEROIN ALTERNATIVE) CLINIC WAS ESTABLISHED WITH GREAT SUCCESS. THIS IS THE ONLY SUCH CLINIC ON THE

Schedule H (Form 990) 2012

Page 8

PENINSULA REGIONAL MEDICAL CENTER

Schedule H (Form 990) 2012 Page 8

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EASTERN SHORE.

- AND FINALLY, FOR MENTAL HEALTH CARE, A NEW CLINIC WHICH IS

CO-LOCATED IN A PRIMARY CARE SITE EXPANDS CARE FOR MENTAL HEALTH PATIENTS

WITHOUT THE STIGMA OF BEING SEEN IN A MENTAL HEALTH CLINIC.

#### COMMUNITY FLU SHOTS

THE MISSION OF THE MEDICAL CENTER IS TO "IMPROVE THE HEALTH OF THE COMMUNITIES WE SERVE." IN FISCAL YEAR 2013, THE MEDICAL CENTER PROVIDED 5,156 FLU SHOTS (BELOW COST, WE DID ASK FOR A DONATION) THROUGH A THREE DAY DRIVE-THRU FLU CAMPAIGN. THE AMOUNT OF COMMUNITY BENEFIT PROVIDED WAS \$10,648.

#### PENINSULA PARTNERS

PENINSULA PARTNERS IS DESIGNED FOR INDIVIDUALS 55 AND OLDER AND IS A

SPECIAL PROGRAM PROVIDED AS A SERVICE TO OUR COMMUNITY ABSOLUTELY FREE.

PENINSULA PARTNERS MEMBERS WILL LEARN TIPS ON HEALTHY LIVING, ATTEND

SEMINARS AND PARTICIPATE IN HEALTH SCREENINGS. THIS PROGRAM PROVIDES:

PENINSULA REGIONAL MEDICAL CENTER

Schedule H (Form 990) 2012 Page 8

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- MONTHLY LIFESTYLE NEWSLETTER FEATURING HEALTHY TIPS, IN DEPTH HEALTH ARTICLES, ETC.
- SAFE DRIVING CLASSES
- HEALTH SCREENINGS
- SOCIAL EVENTS
- INPATIENT VISITS
- SAFETY CLASSES
- SEMINARS ON VARIOUS HEALTH TOPICS

#### WAGNER WELLNESS VAN

PENINSULA REGIONAL'S WAGNER WELLNESS VAN DELIVERS HEALTH CARE ASSESSMENTS AND EDUCATION TO RURAL LOCATIONS WITHIN THE HOSPITALS SERVICE AREA. VAN HAS MULTIPLE USES AND MANY VENUES. IT IS ON SITE AT LOCAL COMMUNITY OUTDOOR FESTIVALS WITH STAFF PROVIDING THE FOLLOWING SCREENINGS: BLOOD PRESSURE, PULSE OXIMETRY, BODY FAT ANALYSIS, GRIP STRENGTH, AND VISION.

Schedule H (Form 990) 2012 Page **8** 

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DURING FY2013 WE SCREENED 3,526 MEMBERS OF THE COMMUNITY WITH VARIED "AT RISK" LEVELS AT OVER FORTY LOCATIONS. (THIS ONLY REPRESENTS OUR VAN PRESENCE AT MAJOR COMMUNITY INITIATIVES, AND DOES NOT REPRESENT THE MULTITUDE OF COMMUNITY APPEARANCES MADE BY OTHER MEDICAL CENTER DEPARTMENTS AT HEALTH FAIRS ON THE DELMARVA PENINSULA.)

IN OCTOBER 2008, IN AN EFFORT TO EXPAND OUR MOBILE SERVICE TO THE AT-RISK AND UNDERSERVED POPULATIONS, PENINSULA REGIONAL MEDICAL CENTER FORMED A PARTNERSHIP WITH THE WICOMICO HEALTH DEPARTMENT TO OFFER DIABETES, STROKE AND HYPERTENSION EDUCATION AND SCREENINGS TO THESE POPULATIONS (SITES RECOMMENDED BY THE HEALTH DEPARTMENT). THIS PROGRAM CONTINUES TODAY.

#### OTHER INITIATIVES

THE HOSPITAL AND ITS EMPLOYEES ALSO PARTICIPATE ON AN ANNUAL BASIS IN MANY CHARITABLE CAUSES THAT PROMOTE A HEALTHY LIFESTYLE AND OVERALL WELL-BEING OF THOSE IN THE COMMUNITY. IN FY2013, HOSPITAL EMPLOYEES CONTRIBUTED OVER \$106,000 TO THE UNITED WAY CAMPAIGN, IN ADDITION TO

Page 8

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HAVING EMPLOYEES WALK AND PARTICIPATE IN THE MARCH OF DIMES, HOSPITAL

EMPLOYEES AND PHYSICIANS ALSO PARTICIPATED IN THE 2011 WICOMICO COUNTY

RELAY FOR LIFE. THIS CANCER SURVIVOR'S RECEPTION HOSTED OVER 600 CANCER

SURVIVORS AND BRINGS HOPE TO THOSE SUFFERING. EVERY YEAR HOSPITAL

EMPLOYEES ARE ENGAGED IN COMMUNITY OUTREACH WHICH ARE VOLUNTEER TYPE

SERVICES PROVIDED "OUTSIDE THE REALM OF NORMAL HOSPITAL PATIENT CARE."

THE HOSPITAL ENCOURAGES VOLUNTEERISM IN THE FOLLOWING AREAS:

- HEALTH SCREENINGS
- HEALTH EDUCATION
- SUPPORT GROUPS
- PROGRAM SUPPORT
- RESEARCH
- FINANCIAL CONTRIBUTIONS

IN FY2013, 279,633 HOURS WERE GIVEN BY EMPLOYEES. AS AN EXAMPLE, THE

HOSPITAL IS A COMMUNITY PARTNER WITH "THE WELLNESS COMMUNITY OF

Schedule H (Form 990) 2012 Page 8

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DELMARVA." THIS IS A NON-PROFIT ORGANIZATION DEDICATED TO PROVIDING FREE EMOTIONAL SUPPORT, EDUCATION AND HOPE FOR PEOPLE AFFECTED BY CANCER AND THEIR LOVED ONES. THE HOSPITAL'S EMPLOYEES VOLUNTARILY GIVE OF THEIR TIME AND TALENTS TO SUPPORT THIS TERRIFIC PROGRAM.

THE HOSPITAL ALSO PARTICIPATES IN THE "HEALTHIEST MARYLAND" INITIATIVE A RECENT PROGRAM LAUNCHED BY LT. GOVERNOR BROWN, THE ADMINISTRATION AND SECRETARY COLMERS. THIS IS A STATEWIDE MOVEMENT TO CREATE A CULTURE OF WELLNESS - AN ENVIRONMENT WHERE THE HEALTHIEST CHOICE IS EASY. MARYLAND RURAL HEALTHCARE ASSOCIATION IS ANOTHER AGENCY THAT PROMOTES THE DELIVERY OF RURAL HEALTH CARE, THEIR MISSION STATEMENT IS TO: ENHANCE THE HEALTH AND WELL BEING OF RURAL POPULATIONS IN MARYLAND THROUGH LEADERSHIP, EDUCATION, ADVOCACY AND COLLABORATION. THE HOSPITAL IS REPRESENTED ON THIS COMMITTEE AND IS COMMITTED TO FINDING SOLUTIONS TO PROVIDING THE MOST EFFICIENT AND EFFECTIVE HEALTHCARE DELIVERY TO AN UNDERSERVED RURAL POPULATION.

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THERE EXIST GEOGRAPHIC POCKETS IN PENINSULA REGIONAL'S SERVICE AREA WHICH ARE FEDERALLY LISTED AS BEING UNDERSERVED BY HEALTHCARE PROVIDERS. IN AN EFFORT TO ADDRESS THE RURAL POPULATIONS NEED FOR PROVIDERS, THE HOSPITAL HAS PARTNERED IN DEVELOPING HEALTHCARE PROGRAMS WITH LOCAL COLLEGES AND UNIVERSITIES. FOR EXAMPLE, THE HOSPITAL HAS COLLABORATED WITH UMES (UNIVERSITY OF MARYLAND EASTERN SHORE) AND HAS MADE A 5 YEAR \$250,000 DOLLAR INVESTMENT IN THEIR PHYSICIAN ASSISTANT PROGRAM. THIS INVESTMENT WILL EXPAND THE HEALTHCARE EDUCATIONAL OPPORTUNITIES, AND IN THE FUTURE PROVIDE HEALTH CARE PROFESSIONALS AVAILABLE TO CARE FOR RESIDENTS IN OUR REGION. THERE CONTINUES TO BE ONGOING COLLABORATIONS WITH WOR-WIC COMMUNITY COLLEGE AND SALISBURY UNIVERSITY TO FURTHER DEVELOP HEALTHCARE.

PART VI, LINE 6

PENINSULA REGIONAL MEDICAL CENTER IS PART OF THE PENINSULA REGIONAL HEALTH SYSTEM. THE SYSTEM INCLUDES A FOUNDATION AND FOR-PROFIT ENTITIES

#### PUBLIC INSPECTION COP

PENINSULA REGIONAL MEDICAL CENTER

Schedule H (Form 990) 2012 Page 8

## Part VI Supplemental Information

Complete this part to provide the following information.

- 1 Required descriptions. Provide the descriptions required for Part I, lines 3c, 6a, and 7; Part II; Part III, lines 4, 8, and 9b; Part V, Section A; and Part V, Section B, lines 1j, 3, 4, 5c, 6i, 7, 10, 11, 12h, 14g, 16e, 17e, 18e, 19c, 19d, 20d, 21, and 22.
- 2 Needs assessment. Describe how the organization assesses the health care needs of the communities it serves, in addition to any needs assessments reported in Part V, Section B.
- **3 Patient education of eligibility for assistance.** Describe how the organization informs and educates patients and persons who may be billed for patient care about their eligibility for assistance under federal, state, or local government programs or under the organization's financial assistance policy.
- **4 Community information.** Describe the community the organization serves, taking into account the geographic area and demographic constituents it serves.
- 5 Promotion of community health. Provide any other information important to describing how the organization's hospitals facilities or other health care facilities further its exempt purpose by promoting the health of the community (e.g., open medical staff, community board, use of surplus funds, etc.).
- 6 Affiliated health care system. If the organization is part of an affiliated health care system, describe the respective roles of the organization and its affiliates in promoting the health of the communities served.
- **7 State filing of community benefit report.** If applicable, identify all states with which the organization, or a related organization, files a community benefit report.
- 8 Facility reporting group(s). If applicable, for each hospital facility in a facility reporting group provide the descriptions required for Part V, Section B, lines 1j, 3, 4, 5c, 6i, 7, 10, 11, 12h, 14g, 16e, 17e, 18e, 19c, 20d, 21, and 22.

WITH INTERESTS IN VARIOUS HEALTH CARE JOINT VENTURES. IN ADDITION TO THE

COMMUNITY BENEFITS PROVIDED BY THE MEDICAL CENTER, THE HEALTH SYSTEM

EVALUATES THE NEEDS OF THE COMMUNITY AND WILL PARTICIPATE IN COMMUNITY

BENEFIT PROGRAMS AS NEEDED.

PART VI, LINE 7

STATE(S) WITH WHICH THE ORGANIZATION FILES A COMMUNITY BENEFIT REPORT

MARYLAND

Schedule H (Form 990) 2012

2E1327 2.000 V 12-7.12 60011493 PAGE 66

# **SCHEDULE J** (Form 990)

Compensation Information

For certain Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

▶ Complete if the organization answered "Yes" to Form 990,

Part IV, line 23.

Open to Public Inspection

OMB No. 1545-0047

Department of the Treasury Internal Revenue Service Name of the organization

► Attach to Form 990. ► See separate instructions.

Employer identification number PENINSULA REGIONAL MEDICAL CENTER 52-0591628

Part	Questions Regarding Compensation			
			Yes	No
1a	Check the appropriate box(es) if the organization provided any of the following to or for a person listed in Form			
	990, Part VII, Section A, line 1a. Complete Part III to provide any relevant information regarding these items.			
	First-class or charter travel Housing allowance or residence for personal use			
	X Travel for companions Payments for business use of personal residence			
	Tax indemnification and gross-up payments X Health or social club dues or initiation fees			
	Discretionary spending account Personal services (e.g., maid, chauffeur, chef)			
_				
b	If any of the boxes on line 1a are checked, did the organization follow a written policy regarding payment or reimbursement or provision of all of the expenses described above? If "No," complete Part III to			
	explain	1b	X	
2	Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all officers,			
	directors, trustees, and the CEO/Executive Director, regarding the items checked in line 1a?	2	X	
3	Indicate which, if any, of the following the filing organization used to establish the compensation of the			
	organization's CEO/Executive Director. Check all that apply. Do not check any boxes for methods used by a			
	related organization to establish compensation of the CEO/Executive Director, but explain in Part III.			
	X Compensation committee X Written employment contract			
	X   Independent compensation consultant   X   Compensation survey or study			
	X Form 990 of other organizations X Approval by the board or compensation committee			
4	During the year, did any person listed in Form 990, Part VII, Section A, line 1a, with respect to the filing			
-	organization or a related organization:			
а	Receive a severance payment or change-of-control payment?	4a		X
b	Participate in, or receive payment from, a supplemental nonqualified retirement plan?	4b	Х	
С	Participate in, or receive payment from, an equity-based compensation arrangement?	4c		X
	If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III.			
	Only section 501(c)(3) and 501(c)(4) organizations must complete lines 5-9.			
5	For persons listed in Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any			
	compensation contingent on the revenues of:			
а	The organization?	5a		X
b	Any related organization?	5b		X
	If "Yes" to line 5a or 5b, describe in Part III.			
6	For persons listed in Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any			
	compensation contingent on the net earnings of:			
а	The organization?	6a	X	
b	Any related organization?	6b	X	
	If "Yes" to line 6a or 6b, describe in Part III.			
7	For persons listed in Form 990, Part VII, Section A, line 1a, did the organization provide any non-fixed			
	payments not described in lines 5 and 6? If "Yes," describe in Part III	7	X	
8	Were any amounts reported in Form 990, Part VII, paid or accrued pursuant to a contract that was subject			
	to the initial contract exception described in Regulations section 53.4958-4(a)(3)? If "Yes," describe			
	in Part III	8		X
9	If "Yes" to line 8, did the organization also follow the rebuttable presumption procedure described in			
	Regulations section 53.4958-6(c)?	9		

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule J (Form 990) 2012

# Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported in Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii). Do not list any individuals that are not listed on Form 990, Part VII.

Note. The sum of columns (B)(i)-(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual.

		<b>(B)</b> Breakdown	of W-2 and/or 1099-MIS	C compensation	(C) Retirement and	(D) Nontaxable	(E) Total of columns	(F) Compensation
(A) Name and Title		(i) Base compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation	other deferred compensation	benefits	(B)(i)-(D)	reported as deferred in prior Form 990
MARGARET NALEPPA	(i)	654,318.	199,237.	20,330.	40,472.	13,952.	928,309.	0
1 PRESIDENT/CEO	(ii)	0	(	0	d	0	0	0
LURA LUNSFORD	(i)	316,585.	88,407.	4,648.	34,537.	12,520.	456,697.	0
2 VP OF OPERATIONS	(ii)	0	(	0	0	0	0	0
BRUCE I. RITCHIE	(i)	364,535.	80,439.	4,648.	50,290.	20,871.	520,783.	0
3 CFO	(ii)	0	(	0	0	0	0	0
GAYATRI SONTI, D.O.	(i)	578,032.	65,998.	1,218.	10,586.	6,931.	662,765.	0
4 PHYSICIAN	(ii)	0	(	0	0	0	0	0
ANDY PIERRE, M.D.	(i)	643,610.	75,000.	26,218.	16,630.	17,788.	779,246.	0
5 PHYSICIAN	(ii)	0	(	0	0	0	0	0
JACEK MALIK, M.D.	(i)	647,151.	75,000.	1,218.	19,130.	12,967.	755,466.	0
6 PHYSICIAN	(ii)	0	(	0	0	0	0	0
DANIEL DANIELS, M.D.	(i)	438,247.	191,957.	26,602.	12,735.	10,512.	680,053.	0
7 PHYSICIAN	(ii)	0	(	0	0	0	0	0
HALIM CHARBEL, M.D.	(i)	440,594.	253,175.	1,218.	10,930.	799.	706,716.	0
8 PHYSICIAN	(ii)	0	(	0	0	0	0	0
	(i)							
9	(ii)							
	(i)							
10	(ii)							
	(i)							
11	(ii)							
	(i)							
12	(ii)							
	(i)							
13	(ii)							
	(i)		 					
14	(ii)							
	(i)		 					
15	(ii)							
	(i)							
16	(ii)							

Schedule J (Form 990) 2012

JSA 2E1291 1.000

Schedule J (Form 990) 2012

# Part III Supplemental Information

Complete this part to provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information.

SUPPLEMENTAL COMPENSATION INFORMATION

PART I, LINE 4B

MARGARET NALEPPA IS A PARTICIPANT IN THE 457F NON QUALIFIED PLAN.

PART I, LINE 6A AND 6B

OFFICERS AND KEY EMPLOYEES OF PENINSULA REGIONAL MEDICAL CENTER ARE PAID

COMPENSATION DETERMINED BY THE NET EARNINGS ACTIVITY OF THE MEDICAL

CENTER AND PENINSULA REGIONAL HEALTH SYSTEM. DURING CALENDAR YEAR 2013

THE FOLLOWING BONUSES WERE PAID BASED ON EARNINGS: MARGARET NALEPPA

\$199,237, LURA LUNSFORD \$88,407 AND BRUCE RITCHIE \$80,439.

PART I, LINE 7

DURING CALENDAR YEAR 2012, THE FOLLOWING BONUSES WERE PAID BASED ON

PRODUCTIVITY:

GAYATRI SONTI, D.O. \$ 65,998

ANDY PIERRE, M.D. \$ 75,000

JACEK MALIK, M.D. \$ 75,000

DANIEL DANIELS, M.D. \$191,957

KL4693 7266

Schedule J (Form 990) 2012

# Part | Supplemental Information

Complete this part to provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information.

HALIM CHARBEL, M.D. \$253,175

Schedule J (Form 990) 2012

JSA 2E1505 1.000

#### PUBLIC INSPECTION COPY

MARYLAND HEALTH & HIGHER EDUCATION FACILITY

# **SCHEDULE K** (Form 990)

# **Supplemental Information on Tax-Exempt Bonds**

▶ Complete if the organization answered "Yes" to Form 990, Part IV, line 24a. Provide descriptions, explanations, and any additional information in Part VI.

Open to Public Inspection

OMB No. 1545-0047

Department of the Treasury Internal Revenue Service

► Attach to Form 990.

► See separate instructions.

Name of the organization **Employer identification number** PENINSULA REGIONAL MEDICAL CENTER 52-0591628 **Bond Issues** (i) Pooled (h) On (a) Issuer name (b) Issuer EIN (c) CUSIP # (d) Date issued (e) Issue price (f) Description of purpose (q) Defeased behalf of financing issuer Yes Nο Yes Nο Yes No A MARYLAND HEALTH & HIGHER EDUCATION FACILITY 574217WT8 52-0936091 02/09/2006 146,668,251. SEE PART VI В С D **Proceeds** R C D Α 154,822,905. 154,822,905. 11,127,422. 6 Proceeds in refunding escrows................... 1,167,501. 100,184,165. 2009 Yes No Yes No Yes No Yes No X 15 Were the bonds issued as part of an advance refunding issue? Χ Х 17 Does the organization maintain adequate books and records to support the final allocation of proceeds? Part | Private Business Use В С D Α Yes Yes 1 Was the organization a partner in a partnership, or a member of an LLC, Yes No No No Yes No which owned property financed by tax-exempt bonds? Х 2 Are there any lease arrangements that may result in private business use of bond-financed property? X

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For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule K (Form 990) 2012

2F1295 1KJ 4693 7266

Private Business Use (Continued) MARYLAND HEALTH & HIGHER EDUCATION FACILITY Part III В D Yes No Yes Nο Yes Nο Yes No 3a Are there any management or service contracts that may result in private business b If "Yes" to line 3a, does the organization routinely engage bond counsel or other outside counsel to review any management or service contracts relating to the financed property? X c Are there any research agreements that may result in private business use of bondfinanced property? Χ d If "Yes" to line 3c, does the organization routinely engage bond counsel or other outside counsel to review any research agreements relating to the financed property? Х 4 Enter the percentage of financed property used in a private business use by entities other than a section 501(c)(3) organization or a state or local government .9000 % % % 5 Enter the percentage of financed property used in a private business use as a result of unrelated trade or business activity carried on by your organization, another section 501(c)(3) organization, or a state or local government . . . . . . . . ▶ .2300 % % 1.1300 % % Does the bond issue meet the private security or payment test? Х 8a Has there been a sale or disposition of any of the bond-financed property to a nongovern-Χ mental person other than a 501(c)(3) organization since the bonds were issued?.... b If "Yes" to line 8a, enter the percentage of bond-financed property sold or disposed c If "Yes" to line 8a, was any remedial action taken pursuant to Regulations sections Has the organization established written procedures to ensure that all nonqualified bonds of the issue are remediated in accordance with the requirements under Regulations sections 1.141-12 and 1.145-2? Arbitrage Part IV Α В С D Yes No Yes Nο Yes No Yes No Χ Has the issuer filed Form 8038-T? If "No" to line 1, did the following apply?............. X a Rebate not due yet?..... **b** Exception to rebate? X If you checked "No rebate due" in line 2c, provide in Part VI the date the rebate 3 Is the bond issue a variable rate issue? 4a Has the organization or the governmental issuer entered into a qualified hedge with respect to the bond issue? MORGAN STANLEY 20.400 c Term of hedge...... d Was the hedge superintegrated?........... Х e Was the hedge terminated?.....

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Schedule K (Form 990) 2012

Page 2

Schedule K (Form 990) 2012 Page 3 Arbitrage (Continued) Part IV D Yes No Yes No Yes No Yes No X 5a Were gross proceeds invested in a guaranteed investment contract (GIC)? **b** Name of provider **d** Was the regulatory safe harbor for establishing the fair market value of the GIC satisfied? 6 Were any gross proceeds invested beyond an available temporary period? . . . . . . . Х Has the organization established written procedures to monitor the requirements of section 148? Χ **Procedures To Undertake Corrective Action** Part V Α В С D Has the organization established written procedures to ensure that violations of federal Yes No Yes No Yes No Yes No tax requirements are timely identified and corrected through the voluntary closing agreement program if self-remediation is not available under applicable regulations? Χ Supplemental Information. Complete this part to provide additional information for responses to questions on Schedule K (see instructions). Part VI

JSA 2E1328 1.000

52-0591628

Schedule K (Form 990) 2012 Page 4

Part VI Supplemental Information. Complete this part to provide additional information for responses to questions on Schedule K (see instructions) (Continued)

SCHEDULE K, PART I, COLUMN F

THE PROCEEDS OF THE ISSUE, AFTER PAYMENT OF FINANCING COSTS, WERE USED

PRIMARILY (I) TO FINANCE AND REFINANCE A PORTION OF THE COSTS OF

CONSTRUCTION, RENOVATION, ACQUISITION AND EQUIPPING OF HEALTHCARE

FACILITIES; (II) TO REFUND OUTSTANDING 1993 BONDS (ISSUED 10/28/93);

(III) TO PAY A PORTION OF THE INTEREST ACCRUING ON THE SERIES 2006 BONDS

FOR A PERIOD TO EXTEND TO JANUARY 1, 2009; AND (IV) TO PAY THE

COUNTERPARTY A TERMINATION PAYMENT OF \$1,575 IN CONNECTION WITH A FORWARD

STARTING INTEREST RATE EXCHANGE AGREEMENT ENTERED INTO ON AUGUST 9, 2005

AND UNWOUND ON JANUARY 24, 2006.

SCHEDULE K, PART II, LINE 10

OF THE AMOUNT REPORTED ON PART II, LINE 10, NONE IS CAPITALIZED INTEREST.

SCHEDULE K, PART IV, LINE 2C

THE REBATE COMPUTATION WAS PERFORMED ON AUGUST 2010.

JSA

### SCHEDULE L (Form 990 or 990-EZ)

# **Transactions With Interested Persons**

► Complete if the organization answered
"Yes" on Form 990, Part IV, line 25a, 25b, 26, 27, 28a, 28b, or 28c,
or Form 990-EZ, Part V, line 38a or 40b.

OMB No. 1545-0047

2012

Open To Public Inspection

Department of the Treasury Internal Revenue Service

► Attach to Form 990 or Form 990-EZ. ► See separate instructions.

Name of the organization Employer identification number
PENINSULA REGIONAL MEDICAL CENTER 52-0591628

1	(a) Name of disqualified	ame of disqualified person  (b) Relationship between disqualified person and organization			(c) Description of transaction				<u> </u>	Corrected			
(1)					u organ	nzation						Ye	es No
(1)													+
(3)													+
(4)													
(5)													
(6)													
2	Enter the amount of ta	x incurred by	the organiz	ation i	manac	ners or disqualified	nersons during the	vear					
-	under section 4958		•			•		•		- \$			
3	Enter the amount of ta												
3	Enter the amount of ta	ix, ii ariy, ori i	irie z, above	, reiiii	ibui se	u by the organization	'		–	Ψ_			
	organization ran		unt on Form	000			ne 38a or Form 99	o, . a	,	,			
(a) N	organization repo		(c) Purpose of loan	(d) Loa			(f) Balance due	( <b>g)</b> In (		<b>(h)</b> Ap	proved ard or nittee?	(i) W agreer	ritten ment?
(a) N		orted an amo	(c) Purpose of	(d) Loa	Part X	(e) Original		<u> </u>		<b>(h)</b> Ap	ard or		
(1)		orted an amo	(c) Purpose of	(d) Loa fron organi	Part X an to or n the ization?	(e) Original		<b>(g)</b> In (	default?	(h) Ap	ard or nittee?	agreer	ment?
(1)		orted an amo	(c) Purpose of	(d) Loa fron organi	Part X an to or n the ization?	(e) Original		<b>(g)</b> In (	default?	(h) Ap	ard or nittee?	agreer	ment?
(1) (2) (3)		orted an amo	(c) Purpose of	(d) Loa fron organi	Part X an to or n the ization?	(e) Original		<b>(g)</b> In (	default?	(h) Ap	ard or nittee?	agreer	ment?
(1) (2) (3) (4)		orted an amo	(c) Purpose of	(d) Loa fron organi	Part X an to or n the ization?	(e) Original		<b>(g)</b> In (	default?	(h) Ap	ard or nittee?	agreer	ment?
(1) (2) (3) (4) (5)		orted an amo	(c) Purpose of	(d) Loa fron organi	Part X an to or n the ization?	(e) Original		<b>(g)</b> In (	default?	(h) Ap	ard or nittee?	agreer	ment?
(1) (2) (3) (4) (5) (6)		orted an amo	(c) Purpose of	(d) Loa fron organi	Part X an to or n the ization?	(e) Original		<b>(g)</b> In (	default?	(h) Ap	ard or nittee?	agreer	ment?
(1) (2) (3) (4) (5) (6) (7)		orted an amo	(c) Purpose of	(d) Loa fron organi	Part X an to or n the ization?	(e) Original		<b>(g)</b> In (	default?	(h) Ap	ard or nittee?	agreer	ment?
(1) (2) (3) (4) (5) (6) (7) (8)		orted an amo	(c) Purpose of	(d) Loa fron organi	Part X an to or n the ization?	(e) Original		<b>(g)</b> In (	default?	(h) Ap	ard or nittee?	agreer	ment?
(1) (2) (3) (4) (5) (6) (7) (8) (9)		orted an amo	(c) Purpose of	(d) Loa fron organi	Part X an to or n the ization?	(e) Original		<b>(g)</b> In (	default?	(h) Ap	ard or nittee?	agreer	ment?
(1) (2) (3) (4) (5) (6) (7) (8)	lame of interested person	(b) Relationship with organization	(c) Purpose of loan	(d) Loc fron organi	an to or n the ization?	(e) Original principal amount		<b>(g)</b> In (	default?	(h) Ap	ard or nittee?	agreer	ment?

(a) Name of interested person	(b) Relationship between interested person and the organization	(c) Amount of assistance	(d) Type of assistance	(e) Purpose of assistance
(1)				
(2)				
(3)				
(4)				
(5)				
(6)				
(7)				
(8)				
(9)				
(10)				

For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

Schedule L (Form 990 or 990-EZ) 2012

Schedule L (Form 990 or 990-EZ) 2012

## Part IV Business Transactions Involving Interested Persons.

Complete if the organization answered "Yes" on Form 990, Part IV, line 28a, 28b, or 28c.

(a) Name of interested person	(b) Relationship between interested person and the organization	(c) Amount of transaction	(d) Description of transaction	(e) Sha	
				Yes	No
(1) THOMAS RICCIO, M.D.	TRUSTEE	99,225.	SEE PART V		Х
(2) CHRISTJON HUDDLESTON, M.D.	TRUSTEE	42,825.	SEE PART V		Х
(3) MARTIN NEAT	OFFICER	31,902.	SEE PART V		Х
(4) MURRAY HOY, ED.D.	TRUSTEE	165,461.	SEE PART V		Х
(5)					
(6)					
(7)					
(8)					
(9)					
(10)					

#### Part V Supplemental Information

Complete this part to provide additional information for responses to questions on Schedule L (see instructions).

DESCRIPTION OF TRANSACTIONS WITH INTERESTED PERSONS

SCHEDULE L, PART IV, COLUMN D

THOMAS RICCIO, M.D. IS PRESIDENT OF THE MEDICAL STAFF. TRANSACTIONS ARE STIPENDS FOR OFFICERS AND DEPARTMENT CHIEFS.

CHRISTJON HUDDLESTON M.D. IS THE PRMC HEALTH PLAN MEDICAL DIRECTOR,

DIABETES DISEASE MANAGEMENT MEDICAL DIRECTOR, AND PATIENT CENTERED HOME

MEDICAL DIRECTOR. TRANSACTIONS ARE FOR DIRECTORSHIP PAYMENTS AND

ADMINISTRATION FOR THE EMPLOYEE HEALTH PLAN.

MARTY NEAT TRANSACTIONS ARE FOR COMPENSATION AND EXPENSE REIMBURSEMENT FOR THE BOARD CHAIRMAN.

MURRAY HOY IS PRESIDENT OF WOR-WIC COMMUNITY COLLEGE. TRANSACTIONS ARE PAYMENTS FOR TUITION AND FEES TO THE COLLEGE.

### SCHEDULE O (Form 990 or 990-EZ)

# Supplemental Information to Form 990 or 990-EZ

OMB No. 1545-0047

2012

Open to Public

Department of the Treasury Internal Revenue Service Name of the organization Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information.

▶ Attach to Form 990 or 990-EZ.

Inspection
Employer identification number

PENINSULA REGIONAL MEDICAL CENTER

52-0591628

FORM 990, PART VI, SECTION A, LINE 2

BUSINESS RELATIONSHIPS

MARGARET NALEPPA, MARTIN NEAT, AND HUGH MCLAUGHLIN ARE MEMBERS OF THE BOARD OF DIRECTORS OF PENINSULA HEALTH VENTURES, A WHOLLY-OWNED TAXABLE

SUBSIDIARY OF PENINSULA REGIONAL HEALTH SYSTEM.

FORM 990, PART VI, SECTION A, LINE 6

MEMBERS OF THE ORGANIZATION

PENINSULA REGIONAL HEALTH SYSTEM IS THE SOLE CORPORATE MEMBER OF THE MEDICAL CENTER.

FORM 990, PART VI, SECTION A, LINE 7A

MEMBER'S ABILITY TO ELECT MEMBERS OF THE GOVERNING BODY

IN ITS CAPACITY AS THE SOLE CORPORATE MEMBER OF THE MEDICAL CENTER,

PENINSULA REGIONAL HEALTH SYSTEM HAS THE ABILITY TO ELECT MEMBERS OF THE

MEDICAL CENTER'S GOVERNING BODY.

FORM 990, PART VI, SECTION A, LINE 7B

DECISIONS SUBJECT TO APPROVAL BY MEMBERS

AS THE SOLE CORPORATE MEMBER, PENINSULA REGIONAL HEALTH SYSTEM HAS THE

ABILITY TO APPROVE MAJOR EXPENDITURES AND LONG TERM BORROWINGS OF THE

MEDICAL CENTER.

FORM 990, PART VI, SECTION B, LINE 11B

Schedule O (Form 990 or 990-EZ) 2012 Page **2** 

Name of the organization

PENINSULA REGIONAL MEDICAL CENTER

52-0591628

REVIEW PROCESS OF FORM 990

OVERSIGHT OF THE COMPLETION OF THE ORGANIZATION'S FORM 990 HAS BEEN DELEGATED TO THE CHIEF FINANCIAL OFFICER OF PENINSULA REGIONAL MEDICAL CENTER BY THE PRESIDENT OF THE ORGANIZATION. ONCE THE FORM 990 AND ALL SCHEDULES HAVE BEEN PREPARED BY THE ORGANIZATION'S INDEPENDENT TAX SERVICES PROVIDER, THEY ARE REVIEWED BY THE EXECUTIVE COMMITTEE OF THE BOARD PRIOR TO FILING.

FORM 990, PART VI, SECTION B, LINE 12C

MONITORING AND ENFORCEMENT OF CONFLICT OF INTEREST POLICY

THE BOARD OF TRUSTEES ARE REQUIRED TO DISCLOSE ANNUALLY, IN WRITING, ANY
AND ALL INTERESTS WHICH THEY OR ANY IMMEDIATE MEMBER OF THEIR FAMILY MAY
HAVE IN ANY BUSINESS ENTITY WHICH HAS OR SEEKS A CONTRACTUAL OR

COMPETITIVE RELATIONSHIP WITH THE ORGANIZATION. THE BOARD HAS THE

AUTHORITY TO DETERMINE IF A VIOLATION HAS OCCURRED AND WHETHER ANY
INTEREST WHICH SHOULD BE DISCLOSED SHOULD DISQUALIFY A DIRECTOR FROM

PARTICIPATING IN ANY SPECIFIC BOARD DISCUSSION OR BOARD MEMBERSHIP.

WRITTEN POLICIES

THE ORGANIZATION HAS WRITTEN CONFLICT OF INTEREST, WHISTLEBLOWER,

DOCUMENT RETENTION & DESTRUCTION AND JOINT VENTURE POLICIES WITH WHICH IT

COMPLIES. HOWEVER, THE POLICIES HAD BEEN FORMALLY ADOPTED BY THE

HOSPITAL BOARD OR A COMMITTEE OF THE BOARD AS OF JUNE 30, 2013.

FORM 990, PART VI SECTION B, LINE 15A & 15B

FORM 990, PART VI, SECTION B, LINES 12A, 13, 14 & 16B

KL4693 7266

Schedule O (Form 990 or 990-EZ) 2012 Page 2

Name of the organization	Employer identification number
PENINSULA REGIONAL MEDICAL CENTER	52-0591628

PROCESS USED TO DETERMINE COMPENSATION

THE ORGANIZATION USES A COMPENSATION COMMITTEE TO DETERMINE THE

COMPENSATION OF THE CEO/EXECUTIVE DIRECTOR AND OTHER KEY EMPLOYEES. THE

CEO OF THE ORGANIZATION HAS A WRITTEN EMPLOYMENT CONTRACT. THE

COMPENSATION COMMITTEE USES AN INDEPENDENT CONSULTANT, COMPENSATION

SURVEYS AND OTHER ORGANIZATION'S FORM 990 IN THE DETERMINATION PROCESS.

FORM 990, PART VI, SECTION C, LINE 19

AVAILABILITY OF DOCUMENTS, POLICIES & FINANCIAL STATEMENTS TO THE PUBLIC THE ORGANIZATION'S GOVERNING DOCUMENTS, CONFLICT OF INTEREST POLICY AND FINANCIAL STATEMENTS ARE AVAILABLE TO THE PUBLIC UPON REQUEST TO THE PUBLIC INFORMATION OFFICE OF PENINSULA REGIONAL MEDICAL CENTER AT 100 EAST CARROLL STREET, SALISBURY, MD 21801.

FORM 990, PART XI, LINE 9

OTHER CHANGES IN NET ASSETS OR FUND BALANCE

PENSION ADJUSTMENT - FAS 158	\$ 5,143,324
INVESTMENT INCOME SWAP	1,148,701
CHANGE IN EQUITY INTEREST OF FOUNDATION	836,688
CAPITAL CAMPAIGN TRANSFERS FROM FOUNDATION	(205,296)
U/R NET ASSETS RELEASED FROM RESTRICTION	68,939
ENDOWMENT DONATIONS	(6,448)
NET ASSETS RELEASED FROM RESTRICTION	199,690
PARTNERSHIP K-1 INCOME ON BOOKS NOT ON TAX RETURN	(119,011)
ROUNDING	1

Schedule O (Form 990 or 990-EZ) 2012

Schedule O (Form 990 or 990-EZ) 2012 Page **2** 

Name of the organization

PENINSULA REGIONAL MEDICAL CENTER

52-0591628

\$ 7,066,588

=========

ATTACHMENT 1

FORM 990, PART III - PROGRAM SERVICE, LINE 4A

PENINSULA REGIONAL MEDICAL CENTER IS A NOT-FOR-PROFIT 501 (C)(3)

NON-STOCK CORPORATION FOUNDED IN 1897 TO SERVE THE HEALTH CARE

NEEDS OF THE COMMUNITY. THE HOSPITAL'S PRIMARY PURPOSE IS TO

PROVIDE THE HIGHEST PRIMARY, SECONDARY, AND SELECTED TERTIARY

HEALTH CARE SERVICES TO RESIDENTS OF AND VISITORS TO THE

MID-DELMARVA PENINSULA IN A COMPETENT, COMPASSIONATE, AND

COST-EFFECTIVE MANNER DESIGNED TO ELICIT A HIGH DEGREE OF CUSTOMER

SATISFACTION. THE HOSPITAL'S MISSION IS TO IMPROVE THE HEALTH OF

THE COMMUNITIES WE SERVE BY PROVIDING QUALITY MEDICAL CARE

REGARDLESS OF RACE, CREED, SEX, NATIONAL ORIGIN, HANDICAP, OR AGE.

IF A PATIENT IS UNABLE TO PAY DUE TO FINANCIAL RESOURCES, EFFORTS

WILL BE TAKEN TO ASSURE CARE AT AN AFFORDABLE COST, OR OBTAINED

ASSISTANCE THROUGH APPROPRIATE AGENCIES ON THE PATIENT'S BEHALF.

EMERGENCY SERVICES CARE WILL BE PROVIDED TO EVERYONE REGARDLESS OF

ABILITY TO PAY.

PENINSULA REGIONAL MEDICAL CENTER SERVED OVER 19,000

INPATIENTS AND PROVIDED MORE THAN 500,000 OUTPATIENT SERVICES

DURING FISCAL 2013. FOOD SERVICE PROVIDED MORE THAN 450,000 MEALS

TO PATIENTS AND EMPLOYEES.

ALTHOUGH REIMBURSEMENT FOR SERVICES RENDERED IS CRITICAL TO

KL4693 7266

Schedule O (Form 990 or 990-EZ) 2012

Name of the organization

PENINSULA REGIONAL MEDICAL CENTER

52-0591628

ATTACHMENT 1 (CONT'D)

THE OPERATION AND STABILITY OF PENINSULA REGIONAL MEDICAL CENTER,

IT IS RECOGNIZED THAT NOT ALL INDIVIDUALS POSSESS THE ABILITY TO

PAY FOR ESSENTIAL MEDICAL SERVICES. THE HOSPITAL, IN KEEPING WITH

THE COMMITMENT TO SERVE ALL MEMBERS OF THE COMMUNITY, DURING

FISCAL 2013 PROVIDED:

CHARITY AND OTHER ALLOWANCES TOTALING \$56,792,433

DISCOUNTS TO THIRD PARTY PAYORS INCLUDING

GOVERNMENT PROGRAMS SUCH AS MEDICARE

AND MEDICAID \$46,015,032

WRITE-OFF OF UNCOLLECTIBLE ACCOUNTS \$15,598,456

THE TOTAL UNREIMBURSED VALUE OF PROVIDING CARE

TO THESE PATIENTS IS \$118,405,921

ALSO PROVIDED ARE MANY WELLNESS PROGRAMS, COMMUNITY EDUCATION

AND FREE PROGRAMS OFFERED THROUGHOUT THE YEAR BASED UPON

ACTIVITIES AND SERVICES THAT PENINSULA REGIONAL MEDICAL CENTER

BELIEVES WILL SERVE A BONA FIDE COMMUNITY HEALTH NEED. SOME OF

THE PROGRAMS ARE AS FOLLOWS:

A VARIETY OF BROCHURES ARE DISPLAYED IN ALL HOSPITAL WAITING AREAS
TO EDUCATE MEMBERS OF THE COMMUNITY REGARDING PROGRAMS AND
SERVICES.

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Schedule O (Form 990 or 990-EZ) 2012 Page 2

Name of the organization

PENINSULA REGIONAL MEDICAL CENTER

52-0591628

ATTACHMENT 1 (CONT'D)

PARTICIPATION IN HEALTH FAIRS DURING FY 2013 IN ORDER TO FOSTER HEALTH EDUCATION IN THE COMMUNITY.

BEING CALLED UPON TO SPEAK BEFORE COMMUNITY ORGANIZATIONS ON A VARIETY OF HEALTHCARE TOPICS. WE PROVIDE CHILDBIRTH PREPARATION CLASSES, EXERCISE CLASSES FOR PRENATAL AND POSTPARTUM WOMEN AND CPR CLASSES.

WE PROVIDE ASSISTANCE TO EDUCATORS THROUGH OUR WORK WITH STUDENT NURSES, RADIOLOGY, RESPIRATORY AND LABORATORY TECHNICIANS.

DURING FY 2013, PENINSULA REGIONAL MEDICAL CENTER VOLUNTEERS

CONTRIBUTED OVER 43,500 HOURS TOWARD THE COMMON PURPOSE OF

SERVICING THE HEALTH CARE OF THE COMMUNITY.

PROGRAM ACTIVITY

DURING FY 2013, PENINSULA REGIONAL MEDICAL CENTER PERFORMED OVER
550 COMMUNITY OUTREACH ACTIVITIES. SPECIFIC EXAMPLES OF EDUCATION
AND OUTREACH PROGRAMS, SUPPORT GROUPS, COMMUNITY HEALTH
SCREENINGS, AND FITNESS AND WELLNESS ACTIVITIES SUPPORTED BY
PENINSULA REGIONAL MEDICAL CENTER ARE AS FOLLOWS:

COMMUNITY EDUCATIONAL AND OUTREACH PROGRAMS:

Schedule O (Form 990 or 990-EZ) 2012 Page **2** 

Name of the organization

PENINSULA REGIONAL MEDICAL CENTER

52-0591628

ATTACHMENT 1 (CONT'D)

LABOR & DELIVERY TOURS (EXCLUSIVE OF

CHILDBIRTH CLASS TOURS)

CPR

CHILDBIRTH PREPARATION CLASSES

REFRESHER COURSE - CHILDBIRTH

SIBLING CLASSES

INFANT CARE CLASSES

GRANDPARENT CLASSES

SAFE SITTER PROGRAM

WOMEN'S HEALTH EDUCATION

### SUPPORT GROUPS:

DIABETES SUPPORT GROUPS

STROKE SUPPORT GROUP

HEAD AND NECK CANCER SUPPORT GROUP

#### **EVENTS:**

# COMMUNITY SCREENINGS:

HEIGHT/WEIGHT, BLOOD PRESSURE

SKIN CANCER SCREENINGS

ORAL, HEAD AND NECK CANCER SCREENINGS

HEARING SCREENINGS

Schedule O (Form 990 or 990-EZ) 2012 Page **2** 

Name of the organization

PENINSULA REGIONAL MEDICAL CENTER

52-0591628

ATTACHMENT 1 (CONT'D)

FLU CLINIC

EDUCATIONAL EXHIBITS TO PROMOTE HEALTHY LIFESTYLES

#### BENEFITS:

MARCH OF DIMES WALK AMERICA

UNITED WAY

#### FITNESS/EXERCISE PROGRAMMING:

CARDIAC REHABILITATION

INDOOR CYCLING AND WEIGHTS

ATTACHMENT 2

# 990, PART VII- COMPENSATION OF THE FIVE HIGHEST PAID IND. CONTRACTORS

NAME AND ADDRESS	DESCRIPTION OF SERVICES	COMPENSATION
HORIZON CSA 265 PIT ROAD MOORESVILLE, NC 28115	BIOMEDICAL SERVICES	5,280,184.
SHERIDAN ANESTHESIA OF MD P.O. BOX 452197 SUNRISE, FL 33323-2197	ANESTHESIA SERVICES	2,038,609.
SLEEP WAVES, INC 873 E BALTIMORE PIKE STE 345 KENNETT SQUARE, PA 19348	MEDICAL SERVICES	1,850,000.
ASSOCIATES IN RADIATION MED 4901 TELSA DR. STE A BOWIE, MD 20715	MEDICAL SERVICES	1,346,476.
MAYO COLLABORATIVE SERVICES P.O. BOX 9146	MEDICAL SERVICES	1,322,159.

Schedule O (Form 990 or 990-EZ) 2012

Schedule O (Form 990 or 990-EZ) 2012 Page **2** 

Name of the organization

PENINSULA REGIONAL MEDICAL CENTER

52-0591628

ATTACHMENT 2 (CONT'D)

990, PART VII- COMPENSATION OF THE FIVE HIGHEST PAID IND. CONTRACTORS

NAME AND ADDRESS DESCRIPTION OF SERVICES COMPENSATION

MINNEAPOLIS, MN 55480-9146

Schedule O (Form 990 or 990-EZ) 2012

JSA 2E1228 1.000 PENINSULA REGIONAL MEDICAL CENTER

52-0591628

#### SCHEDULE R (Form 990)

# **Related Organizations and Unrelated Partnerships**

OMB No. 1545-0047
2012

Department of the Treasury Internal Revenue Service

Part I

► Complete if the organization answered "Yes" to Form 990, Part IV, line 33, 34, 35, 36, or 37.

Attach to Form 990.

Identification of Disregarded Entities (Complete if the organization answered "Yes" to Form 990, Part IV, line 33.)

See separate instructions.

Open to	Public
Inspec	ction

Name of the organization

PENINSULA REGIONAL MEDICAL CENTER

52-0591628

Name, address, and EIN (if applicable) of disregarded entity		Primary activity L	_egal domicile (state or foreign country)	Total income	End-of-year assets	Direct cor enti	
_(1)							
<u>(3)</u>							
_(4)							
<u></u>							
Part II Identification of Related Tax-Exempt Organizations one or more related tax-exempt organizations during t	(Complete if the che tax year.)	organization answ	ered "Yes" to Fo	orm 990, Part IV,	line 34 because	it had	
(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Exempt Code section	(e) Public charity status (if section 501(c)(3))	(f) Direct controlling entity	conti	g) 512(b)(13) rolled ity?
						Yes	No
(1) PENINSULA REGIONAL MED CTR FOUNDATION 52-1851935 100 EAST CARROLL ST. SALISBURY, MD 21801	FUNDRAISING	MD	501(C)(3)	11 TYPE I	PRHS		No X
100 EAST CARROLL ST. SALISBURY, MD 21801	FUNDRAISING	MD MD	501(C)(3) 501(C)(3)	11 TYPE I	PRHS N/A		
100 EAST CARROLL ST. SALISBURY, MD 21801  (2) PENINSULA REGIONAL HEALTH SYSTEM (PRHS) 52-2132761  100 EAST CARROLL ST. SALISBURY, MD 21801					N/A		X
(2) PENINSULA REGIONAL HEALTH SYSTEM (PRHS) 52-2132761 100 EAST CARROLL ST. SALISBURY, MD 21801	PARENT	MD	501(C)(3)	11 TYPE II	N/A	Yes	X
100 EAST CARROLL ST. SALISBURY, MD 21801  (2) PENINSULA REGIONAL HEALTH SYSTEM (PRHS) 52-2132761  100 EAST CARROLL ST. SALISBURY, MD 21801  (3) PENINSULA GENERAL HOSPITAL INS. TRUST 52-6321234  100 EAST CARROLL ST. SALISBURY, MD 21801	PARENT	MD	501(C)(3)	11 TYPE II	N/A	Yes	X
100 EAST CARROLL ST. SALISBURY, MD 21801  (2) PENINSULA REGIONAL HEALTH SYSTEM (PRHS) 52-2132761  100 EAST CARROLL ST. SALISBURY, MD 21801  (3) PENINSULA GENERAL HOSPITAL INS. TRUST 52-6321234  100 EAST CARROLL ST. SALISBURY, MD 21801  (4)	PARENT	MD	501(C)(3)	11 TYPE II	N/A	Yes	X

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule R (Form 990) 2012

JSA

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Schedule R	R (Form 990) 2012	Page 2
Part III	Identification of Related Organizations Taxable as a Partnership (Complete if the organization answered "Yes" to Form 990, Part IV, line 34	

because it had one or r	more related orga	nizations	s treated as a pa	artnership during the	tax year.)							
(a) Name, address, and EIN of related organization	<b>(b)</b> Primary activity	(c) Legal domicile (state or foreign country)	(d) Direct controlling entity	(e) Predominant income (related, unrelated, excluded from tax under sections 512-514)	(f) Share of total income	(g) Share of end-of- year assets	Disprop alloca		(i) Code V-UBI amount in box 20 of Schedule K-1 (Form 1065)	mana part	eral or aging ner?	(k) Percentage ownership
		• • • • • • • • • • • • • • • • • • • •					Yes	No		Yes	No	
(1) DELMARVA SURG CTR 52-2251436												
641 S. SALISBURY, SALISBURY, MD	HEALTHCARE	MD	PHV									
(2)												
(3)												
(4)												
(5)												
(6)												
(7)												

Identification of Related Organizations Taxable as a Corporation or Trust (Complete if the organization answered "Yes" to Form 990, Part IV, line 34 because it had one or more related organizations treated as a corporation or trust during the tax year.) Part IV

(a) Name, address, and EIN of related organization	<b>(b)</b> Primary activity	(c) Legal domicile (state or foreigr country)		(e) Type of entity (C corp, S corp, or trust)	(f) Share of total income	(g) Share of end-of-year assets	(h) Percen- tage ownership	(i) Sect 512(b) contro entit
								Yes
(1) PENINSULA HEALTH VENTURES (PHV) 52-2250012								
100 EAST CARROLL ST. SALISBURY SALISBURY, MD 21801	P'SHIP INV	MD	PRHS	C CORP				Х
(2) PRLTC INC. 52-2190588								
100 EAST CARROLL ST. SALISBURY, MD 21801	LONG TERM CAR	MD	PHV	C CORP				Х
(3)								
(4)								
<u>(5)</u>								
<u>(6)</u>								
<u>(7)</u>								

Schedule R (Form 990) 2012

Part III

52-0591628 Page 3

Pa	rt V Transactions With Related Organizations (Complete if the organization answered "Yo	es" to Form 990, Pa	rt IV, line 34, 35b, or 36.)				
No	e. Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule.			_		Yes	No
1	During the tax year, did the organization engage in any of the following transactions with one or more re-						
а	Receipt of (i) interest (ii) annuities (iii) royalties or (iv) rent from a controlled entity				1a		Х
b	Gift, grant, or capital contribution to related organization(s)				1b		Х
С	Gift, grant, or capital contribution from related organization(s)				1c		Х
d	Loans or loan guarantees to or for related organization(s)				1d		Х
е	Loans or loan guarantees by related organization(s)				1e		X
f	Dividends from related organization(s)				1f		Х
g	Sale of assets to related organization(s)			L	1g		Х
h	Purchase of assets from related organization(s)				1h		Х
i	Exchange of assets with related organization(s)			L	1i		Х
j	Lease of facilities, equipment, or other assets to related organization(s)				1j		X
k	Lease of facilities, equipment, or other assets from related organization(s)				1k		X
I	Performance of services or membership or fundraising solicitations for related organization(s)				11	Х	
m	Performance of services or membership or fundraising solicitations by related organization(s)				1m	Х	
n	Sharing of facilities, equipment, mailing lists, or other assets with related organization(s)				1n	Х	
0	Sharing of paid employees with related organization(s)				10	Х	
р	Reimbursement paid to related organization(s) for expenses				1p		Х
q	Reimbursement paid by related organization(s) for expenses				1q	Х	
r	Other transfer of cash or property to related organization(s)				1r		X
s	Other transfer of cash or property from related organization(s)				1s	Х	
2	If the answer to any of the above is "Yes," see the instructions for information on who must complete the	· •					
	(a)  Name of other organization	(b) Transaction type (a-s)	(c) Amount involved	Method of amoun			g
<u>(1)</u>	PENINSULA REGIONAL MEDICAL CENTER FOUNDATION	N, O, Q	458,913.	FMV			
(2)	PENINSULA REGIONAL MEDICAL CENTER FOUNDATION	M, S	394,639.	FMV			

L PENINSULA HEALTH VENTURES 200,000. FMV (4) (5)

(6) Schedule R (Form 990) 2012 JSA

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Schedule R (Form 990) 2012

52-0591628

Schedule R (Form 990) 2012

# Part VI Unrelated Organizations Taxable as a Partnership (Complete if the organization answered "Yes" on Form 990, Part IV, line 37.)

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships.

(a) Name, address, and EIN of entity	<b>(b)</b> Primary activity	(c) Legal domicile (state or foreign country)	(d) Predominant income (related, unrelated, excluded from tax under section 512-514)	(e) Are all partners section 501(c)(3) organizations?		(f) Share of total income	(g) Share of end-of-year assets	(h) Disproportionate allocations?		(i) Code V-UBI amount in box 20 of Schedule K-1 (Form 1065)	(j) General or managing partner?		(k) Percentage ownership
				Yes	No			Yes	No	()	Yes	No	
(1)													
(2)													
(3)													
(4)													
(5)													
<u>(6)</u>													
(7)													
(8)													
(9)													
(10)													
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(14)													
(15)													
(16)													

Schedule R (Form 990) 2012

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PENINSULA REGIONAL MEDICAL CENTER

Schedule R (Form 990) 2012 Page **5** 

# Part VII Supplemental Information

Complete this part to provide additional information for responses to questions on Schedule R (see instructions).

Schedule R (Form 990) 2012

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