Electronic Filing Page 1 of 1

Cumulativ	Cumulative e-File History 2011									
	FED									
Locator:	4235CV									
Taxpayer Name:	UNIVERSITY SPECIALTY HOSPITAL									
Return Type:	990, 990 & 990T (Corp)									
Submitted Date:	05/14/2013 12:06:07									
Acknowledgement Date:	05/14/2013 12:31:09									
Status:	Accepted									
Submission ID:	23695320131345000016									

Form 8879-EO

IRS e-file Signature Authorization for an Exempt Organization

OMB No. 1545-1878

	For calendar year 2011, or fiscal year beginning $07/01$, 2011, and ending $06/30$	70	
Department of the Treasury	▶ Do not send to the IRS. Keep for your records.	_ , 20 12 _	6YA -
Internal Revenue Service Name of exempt organization	See instructions of the t		<u> 4</u> U
		Employer Ident	ification number
Name and title of officer	PECIALTY HOSPITAL	52-088	
	GER, SVP AND CFO	***************************************	
Part Type of Re	eturn and Return Information (Whole Dollars Only)	~~~~	
	eturn for which you are all all a second for which you are a second for the second for you are a second		
on the applicable line b	eturn for which you are using this Form 8879-E0 and enter the applicable amount a, 2a, 3a, 4a, or 5a, below, and the amount on that line for the return being file 4b, or 5b, whichever is applicable, blank (do not enter -0-). But, if you entered elow. Do not complete more than 1 line in Part I. EXERCISE 1. Total revenue, if any (Form 990, Part VIII, column (A), line 12)	ed with this fo -0- on the re	rm was blank, the turn, then enter 4
2a Form 990-EZ check 3a Form 1120-POL ch	eck here b Total tax (Form 1120-POL line 22)	2b	40237268
4a Form 990-PF check			***************************************
5a Form 8868 check I	b Balance Due (Form 8868, Part I, line 3c or Part II, line 8c)	5b	
Part Declaration	and Signature Authorization of Officer	. , , , , , , , , , , , , , , , , , , ,	
Under consisting of a six	iry, I declare that I am an officer of the above organization and that I have examination of the companying schedules and statement that I have examinated in the companying schedules and statement that I have examinated in the companying schedules and statement that I have examinated in the companying schedules and statement that I have examinated in the companying schedules and statement that I have examinated in the companying schedules and statement that I have examinated in the companying schedules and statement that I have examinated in the companying schedules and statement that I have examinated in the companying schedules and statement that I have examinated in the companying schedules and statement that I have examinated in the companying schedules and statement that I have examinated in the companying schedules and statement that I have examinated in the companying schedules and statement that I have examinated in the companying schedules and statement that I have examinated in the companying schedules and statement that I have examinated in the companying schedules and statement that I have examinated in the companying schedules and statement that I have examinated in the companying schedules and schedules are schedules are schedules and schedules are schedules and schedules are schedules are schedules are schedules and schedules are schedul	N	
organization's electronic to send the organization to send the organization the transmission, (b) the authorize the U.S. Treasifinancial institution accoreturn, and the financial Agent at 1-888-353-453 involved in the processing resolve issues related to	ctronic return and accompanying schedules and statements and to the best of momplete. I further declare that the amount in Part I above is the amount shown or return. I consent to allow my intermediate service provider, transmitter, or electors return to the IRS and to receive from the IRS (a) an acknowledgement of receive reason for any delay in processing the return or refund, and (c) the date of any notificated in the tax preparation software for payment of the organization's feight indicated in the tax preparation software for payment of the organization's feight institution to debit the entry to this account. To revoke a payment, I must contact 7 no later than 2 business days prior to the payment (settlement) date. I also author the payment. I have selected a personal identification number (PIN) as my signal applicable, the organization's consent to electronic funds withdrawal.	in the copy of the tronic return or pet or reason frefund. If applic (direct debit) and deral taxes out the U.S. Treatthorize the final taxes of taxes	ne riginator (ERO) or rejection of cable, I entry to the wed on this ascury Financial
Officer's PIN: check one	ANT THORNTON LLP		
	EROfirm name to enter my PIN	2 7 7 e numbers, but nter all zeros	as my signature
ERO to enter my	on's tax year 2011 electronically filed return. If I have indicated within this return state agency(ies) regulating charities as part of the IRS Fed/State program, I all PIN on the return's disclosure consent screen.	that a copy o lso authorize th	ne aforementioned
the IRS Fed/Stat	he organization, I will enter my PIN as my signature on the organization's tax yea d within this return that a copy of the return is being filed with a state agency(les e program, I will enter my PIN on the return's disclosure consent screen.	ar 2011 electr) regulating cl	onically filed return parities as part of
Officer's signature > (Le.) Part III Certification	(XXI) DE ASIAMEN -1	. m . l	
Part III Certification	and Authentication Date ▶ 5/1	<u>3//3</u>	
	our six-digit electronic filing identification		
number (EFIN) followed b	* * * * * * * * * * * * * * * * *	0/5/0/0	Talalala
	the state of the s	9 5 3 3	
mormation for Authorized	meric entry is my PIN, which is my signature on the 2011 electronically filed retuing that I am submitting this return in accordance with the requirements of Pub. 41 0 IRS e-file Providers for Business Returns.	no not enter all z Irn for the org 63, Modernize	eros anization ed e-File (MeF)
RO's signature >	Date ▶	5/13/13	\$
	ERO Must Retain This Form - See Instructions		-
or Paperwork Reduction	Do Not Submit This Form To the IRS Unless Requested To Do Son Act Notice, see back of form.		
	· Not House, See back of form,	From	8879-FO (2014)

JSA

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Form **990**

Department of the Treasury

Internal Revenue Service

Return of Organization Exempt From Income Tax

OMB No. 1545-0047

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except black lung benefit trust or private foundation)

▶ The organization may have to use a copy of this return to satisfy state reporting requirements.

Open to Public Inspection

AF	or th	e 201	1 calendar year, or tax year beginning 07/01	, 2011, and endin	<u>ıg</u>	06	/30, 20	12	
R o	neck if a		C Name of organization			D Employer identific	ation number	er	
	_ `		UNIVERSITY SPECIALTY HOSPITAL						
	Addre	ess je	Doing Business As			52-088291			
	Name	change	Number and street (or P.O. box if mail is not delivered to street address)	Room/suite		E Telephone number			
	Initial	return	611 SOUTH CHARLES STREET			(410) 547-8	500		
	Term	inated	City or town, state or country, and ZIP + 4						
	Amer returi		BALTIMORE, MD 21230			G Gross receipts \$	40,3	398,	290.
	Appli pend	cation	F Name and address of principal officer: JAMES WARNER			H(a) Is this a group return affiliates?	rn for \	Yes [X No
			611 SOUTH CHARLES STREET 21230 BALTIMO	RE MD		H(b) Are all affiliates incl	uded?	Yes	No
I	Tax-ex	empt sta	atus: X 501(c)(3) 501(c)() ◀ (insert no.) 494	17(a)(1) or 52	7	If "No," attach a list	. (see instruction	ns)	
J	Websi	te: 🕨	WWW.SPECIALTYHOSPITAL.ORG			H(c) Group exemption n	umber 🕨		
K	Form	of organ	nization: X Corporation Trust Association Other	L Year o	f formation	on: 1968 M State	of legal dom	icile:	MD
Pa	rt I	Sur	mmary						
	1		describe the organization's mission or most significant activities:						
Ф		THE	HOSPITAL PROVIDES SPECIALIZED CARE SERV	ICES TO PATI	ENTS	WHO ARE			
anc		CRIT	FICALLY ILL, HAVE MULTIPLE COMPLICATIONS	AND/OR FAII	LURES	THAT			
ern		REQU	JIRE CONTINUED HOSPITALIZATION BEYOND TH	E ACUTE CARE	SET	TING.			
Governance	2	Check	this box 🕨 🔙 if the organization discontinued its operations or	disposed of more that	an 25%	of its net assets.			
જ	3	Numb	er of voting members of the governing body (Part VI, line 1a)			3			8.
ies	4	Numb	er of independent voting members of the governing body (Part VI, lir	ne 1b)		4			0
Activities &	5	Total r	number of individuals employed in calendar year 2011 (Part V, line 2	a)		5			532.
Act	6	Total r	number of volunteers (estimate if necessary)			6			3.
	7 a	Total (gross unrelated business revenue from Part VIII, column (C), line 12			7a			0
			nrelated business taxable income from Form 990-T, line 34						0
						Prior Year	Curre	nt Ye	ar
Φ	8	Contri	ibutions and grants (Part VIII, line 1h)	1		0			0
ž	9	Progra	am service revenue (Part VIII line 2d)	COPY FOR		52,511,728.	39,9	28,	964.
Revenue	10	Invest	ment income (Part VIII, column (A), lines 3, 4, and 7d)	BLIC INSPECTION		2,135,277.		27,	958.
œ	11		revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e)			326,431.	2	280,	346.
	12		revenue - add lines 8 through 11 (must equal Part VIII, column (A), lir			54,973,436.	40,2	237,	268.
	13		s and similar amounts paid (Part IX, column (A), lines 1-3)			0			0
	14	Benef	its paid to or for members (Part IX, column (A), line 4)			0			
s	15	Salari	es, other compensation, employee benefits (Part IX, column (A), lines	5-10)		27,605,915.	24,7	732,	381.
Expenses			ssional fundraising fees (Part IX, column (A), line 11e)			0			
- do			fundraising expenses (Part IX, column (D), line 25) ▶	0					
û			expenses (Part IX, column (A), lines 11a-11d, 11f-24f)			30,588,392.	26,5	78,	391.
			expenses. Add lines 13-17 (must equal Part IX, column (A), line 25)			58,194,307.			772.
			nue less expenses. Subtract line 18 from line 12			-3,220,871.	-11,0		
or					_	ing of Current Year		of Yea	
ets	20	Total a	assets (Part X, line 16)			35,251,353.	14,0	27,	990.
Ass	21		liabilities (Part X, line 26)			30,049,506.			190.
Net Assets or Fund Balances	22		ssets or fund balances. Subtract line 21 from line 20.			5,201,847.	-19,9		
	rt II		gnature Block		1			,	
Und	ler per	nalties of	f perjury, I declare that I have examined this return, including accompanying so				dge and beli	ef, it is	true,
cor	ect, a	nd comp	plete. Declaration of preparer (other than officer) is based on all information of	which preparer has any	knowled	lge.			
S	ign								
	ere		Signature of officer			Date			
			Type or print name and title						
			Type preparer's name Preparer's signature	Date		Check if	PTIN		
Paid	l					self- employed	7 P005	3231	5.5
	oarer	Firms'-	Sname GRANT THORNTON LLP				6055558		
Use	Only		, mano	DA 10102			-561-42		
May	the I		address 2001 MARKET STREET, SUITE 3100 PHILADELPHIA, cuss this return with the preparer shown above? (see instructions)	17 1910)		210	X Vos		No

For Paperwork Reduction Act Notice, see the separate instructions.

Form **990** (2010)

Form 990 (2011) Page 2 **Statement of Program Service Accomplishments** Part III Check if Schedule O contains a response to any question in this Part III Briefly describe the organization's mission: THE HOSPITAL PROVIDES SPECIALIZED CARE SERVICES TO PATIENTS WHO ARE CRITICALLY ILL, HAVE MULTIPLE COMPLICATIONS AND/OR FAILURES THAT REQUIRE CONTINUED HOSPITALIZATION BEYOND THE ACUTE CARE SETTING. 2 Did the organization undertake any significant program services during the year which were not listed on the prior Form 990 or 990-EZ? Yes X No If "Yes," describe these new services on Schedule O. 3 Did the organization cease conducting, or make significant changes in how it conducts, any program services? If "Yes," describe these changes on Schedule O. 4 Describe the organization's program service accomplishments for each of its three largest program services, as measured by expenses. Section 501(c)(3) and 501(c)(4) organizations and section 4947(a)(1) trusts are required to report the amount of grants and allocations to others, the total expenses, and revenue, if any, for each program service reported. 4a (Code:) (Expenses \$ 41,591,737, including grants of \$) (Revenue \$ 39,928,964.) THE HOSPITAL PROVIDES REHABILITATIVE AND CHRONIC MEDICAL AND NURSING SERVICES ON AN INPATIENT AND OUTPATIENT BASIS, TOGETHER WITH THE APPROPRIATE ANCILLIARY SERVICES. THESE SERVICES INCLUDE CARE WHICH MANY FACILITIES PREFER NOT TO PROVIDE. MISSION OF THE HOSPITAL IS TO PROVIDE THE BEST QUALITY OF CARE FOR THOSE MEDICALLY COMPLEX LONGER STAY PATIENTS. HAS PROVIDED THE FACILITY A DISPROPORTIONATE SHARE OF MEDICAID PATIENTS WHO ARE THE INDIGENT CITIZENS OF THE STATE OF MARYLAND. ALSO, FOR ANY NON-MEDICAID/MEDICARE PATIENT THE HOSPITAL IS COMMITTED TO PROVIDE CARE WHERE POSSIBLE. 4b (Code:) (Expenses \$ including grants of \$) (Revenue \$ 4c (Code:) (Expenses \$ including grants of \$) (Revenue \$ **4d** Other program services (Describe in Schedule O.) including grants of \$) (Revenue \$ 41,591,737. 4e Total program service expenses ▶

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Checklist of Required Schedules Part IV Yes No Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes," Х 1 Х Is the organization required to complete Schedule B, Schedule of Contributors (see instructions)? 2 2 Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to Χ 3 Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) Х 4 Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C. 6 Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If Х 6 Did the organization receive or hold a conservation easement, including easements to preserve open space, Χ the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," Х Did the organization report an amount in Part X, line 21; serve as a custodian for amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or debt negotiation services? If "Yes," Χ 9 Did the organization, directly or through a related organization, hold assets in temporarily restricted Х endowments, permanent endowments, or quasi-endowments? If "Yes," complete Schedule D, Part V If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VIII, IX, or X as applicable. a Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Х Schedule D, Part VI 11a b Did the organization report an amount for investments—other securities in Part X, line 12 that is 5% or more Х of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII 11b c Did the organization report an amount for investments-program related in Part X, line 13 that is 5% or more Х of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII d Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets Х reported in Part X, line 16? If "Yes," complete Schedule D, Part IX 11d 11e e Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X f Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses Х 11f the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X 12a Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," Χ b Was the organization included in consolidated, independent audited financial statements for the tax year? If "Yes," and if Х 12b Х 13 13 Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E Х 14a Did the organization maintain an office, employees, or agents outside of the United States?.......... b Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, investment, and program service activities outside the United States, or aggregate Χ foreign investments valued at \$100,000 or more? If "Yes," complete Schedule F, Parts I and IV Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or assistance to any Х organization or entity located outside the United States? If "Yes," complete Schedule F, Parts II and IV 16 Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or assistance Χ 16 Did the organization report a total of more than \$15,000 of expenses for professional fundraising services Х on Part IX, column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I (see instructions) 17 Did the organization report more than \$15,000 total of fundraising event gross income and contributions on X Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? Х Х 20 a Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H 20a b If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return? Х

Page 4 Form 990 (2011)

Part	V Checklist of Required Schedules (continued)			
			Yes	No
21	Did the organization report more than \$5,000 of grants and other assistance to any government or organization			
	in the United States on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II	21		X
22	Did the organization report more than \$5,000 of grants and other assistance to individuals in the United States			
	on Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22		X
23	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the			
	organization's current and former officers, directors, trustees, key employees, and highest compensated			
	employees? If "Yes," complete Schedule J	23	X	
24 a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than			
	\$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b			
	through 24d and complete Schedule K. If "No," go to line 25	24a		X
b	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		
С	Did the organization maintain an escrow account other than a refunding escrow at any time during the year			
	to defease any tax-exempt bonds?	24c		
d	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		
25 a	Section 501(c)(3) and 501(c)(4) organizations. Did the organization engage in an excess benefit transaction			
	with a disqualified person during the year? If "Yes," complete Schedule L, Part I	25a		X
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior			
	year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ?			
	If "Yes," complete Schedule L, Part I	25b		X
26	Was a loan to or by a current or former officer, director, trustee, key employee, highly compensated employee, or			
	disqualified person outstanding as of the end of the organization's tax year? If "Yes," complete Schedule L, Part II	26		X
27	Did the organization provide a grant or other assistance to an officer, director, trustee, key employee,			
	substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled			
	entity or family member of any of these persons? If "Yes," complete Schedule L, Part III	27		X
28	Was the organization a party to a business transaction with one of the following parties (see Schedule L,			
	Part IV instructions for applicable filing thresholds, conditions, and exceptions):			
а	A current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28a		X
b	A family member of a current or former officer, director, trustee, or key employee? If "Yes," complete			
	Schedule L, Part IV	28b		X
С	An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof)			
	was an officer, director, trustee, or direct or indirect owner? If "Yes," complete Schedule L, Part IV	28c		X
29	Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M	29		X
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified			
	conservation contributions? If "Yes," complete Schedule M	30		X
31	Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N,			
	Part I	31		X
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes,"			
	complete Schedule N, Part II	32		X
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations			
	sections 301.7701-2 and 301.7701-3? If "Yes," complete Schedule R, Part I	33		X
34	Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Parts II, III,			
	IV, and V, line 1	34	Х	
35 a	Did the organization have a controlled entity within the meaning of section 512(b)(13)?	35a		X
b	Did the organization receive any payment from or engage in any transaction with a controlled entity within the			.,
	meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2	35b		X
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable			
	related organization? If "Yes," complete Schedule R, Part V, line 2	36		X
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization			
	and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R,			
	Part VI	37		X
38	Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11 and			
	19? Note. All Form 990 filers are required to complete Schedule O	38	X	

Form **990** (2011)

Form 990 (2011) Page **5**

Part V Statements Regarding Other IRS Filings and Tax Compliance Check if Schedule O contains a response to any question in this Part V................ 44 1a Enter the number reported in Box 3 of Form 1096. Enter -0- if not applicable 1a 0 b Enter the number of Forms W-2G included in line 1a. Enter -0- if not applicable ________1b c Did the organization comply with backup withholding rules for reportable payments to vendors and Х reportable gaming (gambling) winnings to prize winners? 2a Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements, filed for the calendar year ending with or within the year covered by this return . 2a Х b If at least one is reported on line 2a, did the organization file all required federal employment tax returns? Note. If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions) Х 3a Did the organization have unrelated business gross income of \$1,000 or more during the year? 3b b If "Yes," has it filed a Form 990-T for this year? If "No," provide an explanation in Schedule O 4a At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a financial account in a foreign country (such as a bank account, securities account, or other financial Х account)? **b** If "Yes," enter the name of the foreign country: ▶ __ See instructions for filing requirements for Form TD F 90-22.1, Report of Foreign Bank and Financial Accounts. Х 5a Was the organization a party to a prohibited tax shelter transaction at any time during the tax year? Χ 5b b Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction? c If "Yes" to line 5a or 5b, did the organization file Form 8886-T? 6a Does the organization have annual gross receipts that are normally greater than \$100,000, and did the Χ organization solicit any contributions that were not tax deductible? b If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible? Organizations that may receive deductible contributions under section 170(c). a Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods Χ and services provided to the payor? 7 a b If "Yes," did the organization notify the donor of the value of the goods or services provided? c Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was Х 7 c Χ e Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract? 7 e X f Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract? 7f g If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required? 7g h If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C? 7h Sponsoring organizations maintaining donor advised funds and section 509(a)(3) supporting organizations. Did the supporting organization, or a donor advised fund maintained by a sponsoring organization, have excess business holdings at any time during the year? Sponsoring organizations maintaining donor advised funds. a Did the organization make any taxable distributions under section 4966? b Did the organization make a distribution to a donor, donor advisor, or related person? Section 501(c)(7) organizations. Enter: b Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities 10b 11 Section 501(c)(12) organizations. Enter: a Gross income from members or shareholders b Gross income from other sources (Do not net amounts due or paid to other sources 12a 12a Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041? b If "Yes," enter the amount of tax-exempt interest received or accrued during the year 12b Section 501(c)(29) qualified nonprofit health insurance issuers. a Is the organization licensed to issue qualified health plans in more than one state? Note. See the instructions for additional information the organization must report on Schedule O. b Enter the amount of reserves the organization is required to maintain by the states in which the organization is licensed to issue qualified health plans c Enter the amount of reserves on hand _______13c Х 14a Did the organization receive any payments for indoor tanning services during the tax year?

JSA 1E1040 1.000 14b

b If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation in Schedule O

Part VI Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, and for a "No" response to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions.

x Check if Schedule O contains a response to any question in this Part VI

Soci	ion A. Governing Body and Management			Λ.
Seci	ion A. Governing Body and Management		Yes	No
_	40 5	2	res	NO
1a	Enter the number of voting members of the governing body at the end of the tax year. If there are	1		
	material differences in voting rights among members of the governing body, or if the governing body			
	delegated broad authority to an executive committee or similar committee, explain in Schedule O.			
b	Enter the number of voting members included in line 1a, above, who are independent 1b	4		
2	Did any officer, director, trustee, or key employee have a family relationship or a business relationship with			.,
	any other officer, director, trustee, or key employee?	2		X
3	Did the organization delegate control over management duties customarily performed by or under the direct			
	supervision of officers, directors, or trustees, or key employees to a management company or other person?	3		X
4	Did the organization make any significant changes to its governing documents since the prior Form 990 was filed?	4		X
5	Did the organization become aware during the year of a significant diversion of the organization's assets?	5		X
6	Did the organization have members or stockholders?	6	Х	
7a	Did the organization have members, stockholders, or other persons who had the power to elect or appoint			
	one or more members of the governing body?	7a	X	
b	Are any governance decisions of the organization reserved to (or subject to approval by) members,			
	stockholders, or persons other than the governing body?	7b	X	
8	Did the organization contemporaneously document the meetings held or written actions undertaken during			
•	the year by the following:			
а	The governing body?	8a	Х	
b	Each committee with authority to act on behalf of the governing body?		Х	
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at	0.0		
9	the organization's mailing address? If "Yes," provide the names and addresses in Schedule O	9		Х
Secti	on B. Policies (This Section B requests information about policies not required by the Internal Revenue)	
	on Dr. Choloc (Thic Cooker Droqueste information about penalee flot required by the internal revenue	-	Yes	No
10-	Did the armanization have lead chanters branches as affiliates?	10a		X
	Did the organization have local chapters, branches, or affiliates?	IVa		
D	If "Yes," did the organization have written policies and procedures governing the activities of such chapters,	10b		
	affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes?		Х	
_	Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?	11a	21	
b	Describe in Schedule O the process, if any, used by the organization to review this Form 990.		Х	
12a	Did the organization have a written conflict of interest policy? If "No," go to line 13	12a	Λ	
b	Were officers, directors, or trustees, and key employees required to disclose annually interests that could give		v	
	rise to conflicts?	12b	X	
С	Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes,"		v	
	describe in Schedule O how this was done	12c	X	
13	Did the organization have a written whistleblower policy?	13	Х	
14	Did the organization have a written document retention and destruction policy?	14	Х	
15	Did the process for determining compensation of the following persons include a review and approval by			
	independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision?			
а	The organization's CEO, Executive Director, or top management official	15a	X	
b	Other officers or key employees of the organization	15b	Х	
	If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions.)			
16a	Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement			
	with a taxable entity during the year?	16a		X
b	If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its			
	participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the			
	organization's exempt status with respect to such arrangements?	16b		
Sect	ion C. Disclosure			<u> </u>
17	List the states with which a copy of this Form 990 is required to be filed ▶_MD,			
18	Section 6104 requires an organization to make its Forms 1023 (or 1024 if applicable), 990, and 990-T (Section 5			nlv)
10	available for public inspection. Indicate how you made these available. Check all that apply.	001(0)((3)3 0	1 11 y <i>)</i>
	Own website Another's website X Upon request			
40		f into		olio:
19	Describe in Schedule O whether (and if so, how), the organization made its governing documents, conflict o	ıntei	est p	oncy,
	and financial statements available to the public during the tax year.	L_		
20	State the name, physical address, and telephone number of the person who possesses the books and records of the person who possesses the books and records of the person who possesses the books and records of the person who possesses the books and records of the person who possesses the books and records of the person who possesses the books and records of the person who possesses the books and records of the person who possesses the books and records of the person who possesses the books and records of the person who possesses the books and records of the person who possesses the books and records of the person who possesses the books and records of the person who possesses the books and records of the person who possesses the books and records of the person who possesses the books and records of the person who possesses the books and records of the person who possesses the books and records of the person who p	ne		
JSA	Organization: ▶s. michelle Lee 250 w. PRATT STREET, 14TH FL BALTIMORE, MD 21201 410-328-1376	Голо	990	(2011)

Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Part VII **Independent Contractors**

Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees Section A.

- 1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.
- List all of the organization's **current** officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.
 - List all of the organization's current key employees, if any. See instructions for definition of "key employee."
- List the organization's five current highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations.
- List all of the organization's former officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.
- · List all of the organization's former directors or trustees that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations.

List persons in the following order: individual trustees or directors; institutional trustees; officers; key employees; highest compensated employees; and former such persons.

Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee.

(A)	(B)			(C	C)			(D)	(E)	(F)
Name and Title	Average		Position		Reportable	Reportable	Estimated			
	hours per	(do r	not ch	eck	more	e than c	ne	compensation	compensation from	amount of
	week (describe					is both		from the	related organizations	other compensation
	hours for	office	er and		irect	or/trust	ee)	organization	(W-2/1099-MISC)	from the
	related organizations	Ind or c	Inst	Officer	Key	Hig	Former	(W-2/1099-MISC)		organization
	in Schedule O)	ividu	l ituti	cer	em	hest	mer			and related organizations
		Individual trustee or director	Institutional trustee		Key employee	ee				3
		uste	trug		ee	nper				
ATTACHMENT 1		Ф	tee			Highest compensated employee				
			H			ä				
(1) JEFFREY A RIVEST										
DIRECTOR	1.00	Х						0	1,199,383.	17,708.
(2) ALISON G BROWN										
DIRECTOR	1.00	Х						0	563,628.	19,120.
(3) LISA ROWEN										
DIRECTOR	1.00	Х						0	518,911.	57,480.
(4) REVEREND JOHN SABATELLI										
LIAISON	40.00	X						54,276.	0	500.
(5) INGRID CONNERNEY										
DIRECTOR	1.00	X						0	193,669.	8,199.
(6) KEITH PERSINGER										
CFO & DIRECTOR	10.00	X		Х				0	634,449.	14,596.
(7) JONATHAN GOTTLIEB										
DIRECTOR	1.00	Х						0	716,002.	77,602.
(8) SEBLU ZERA YOHANNES										
DOCTOR & DIRECTOR	40.00	Х						186,977.	0	8,726.
(9) JAMES WARNER	4.0.00									44 506
VP & CEO	40.00		\vdash	Х				243,300.	0	11,586.
(10) JOYCE A SMITH	40.00				.,			162 071		0 007
VP & CNO	40.00				Х			163,271.	0	8,087.
(11) TRUDY HALL	40.00				,,			076 111		20 602
VP-CMO	40.00		\vdash		Х			276,111.	0	28,602.
(12) CARLA JONES	40.00					v		120 705		E E 2 2
STAFF COORDINATOR	40.00		\vdash	-		Х		120,785.	0	5,523.
(13) ERDA YOUNG DIR OF QUALITY OUTCOMES	40.00					x		123,797.	0	9,872.
(14) LYDIA PETTIE	40.00		\vdash			^		123,191.	0	9,072.
WOUND SERVICE MANAGER	40.00					x		101,144.	0	7,229.
- HOURD DERVICE PRANAGER	30.00					- 22		101,133.	1	7,229.

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Part VII Section A. Officers, Directors, Tru	ıstees, Ke	y En	ıplo	ye	es,	and I	lig	hest Compensat	ed Emplo	yees (c	continued)	
(A) Name and title	(B) Average hours per week (describe hours for	box,	unles	Pos neck ss pe	rson lirect	e than cois both	an ee)	(D) Reportable compensation from the	(E) Reporta compensati relate organiza	on from ed tions	(F) Estimate amount other compense from th	of ation
	related organizations in Schedule O)	Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former	organization (W-2/1099-MISC)	(W-2/1099	-MISC)	organizat and relat organizati	tion ed
15) JOAN MCWILLIAMS												
SHIFT COORDINATOR	40.00					Х		100,895.		0	6,	690.
16) YELENA GERASHCHENKO												
PA - C	40.00					Х		100,748.		0	5,	256.
1b Sub-total c Total from continuation sheets to Part VII, S	ection A						>	1,269,661. 201,643.		,042. 0		830. 946.
d Total (add lines 1b and 1c)							>	1,471,304.	3,826	,042.	286,	776.
2 Total number of individuals (including but not reportable compensation from the organization		hose		d al	bove	e) who	o re	ceived more than	\$100,000	of		
											Yes	No
3 Did the organization list any former office employee on line 1a? If "Yes," complete Schedu											3	Х
4 For any individual listed on line 1a, is the organization and related organizations gre												
individual											4 X	
5 Did any person listed on line 1a receive or for services rendered to the organization? If "You											5	Х
Section B. Independent Contractors												
1 Complete this table for your five highest com- compensation from the organization. Report of year.												
(A) Name and business add	Iress							(B) Description of se	ervices	C	(C) Compensation	 1
ATTACHMENT 2												
2 Total number of independent contractors (in	ncludina hi	ut no	t lim	nite	d tr	thos	se li	isted above) who	received			
more than \$100,000 in compensation from th							11	20010) WIIO				

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Pai	t VII	Statement of Revenue					
				(A) Total revenue	(B) Related or exempt function revenue	(C) Unrelated business revenue	(D) Revenue excluded from tax under sections 512, 513, or 514
Contributions, Gifts, Grants and Other Similar Amounts	1a b c d e f	Membership dues	a b c d e f				
	h	Total. Add lines 1a-1f		0			
evenue	2 a	PATIENT SERVICE REVENUE	Business Code 900099	39,928,964.	39,928,964.		
Program Service Revenue	b d		_				
Progran	e f g	All other program service revenue Total. Add lines 2a-2f		39,928,964.			
	3	Investment income (including dividends,					
		other similar amounts)		22,840.			22,840.
	4	Income from investment of tax-exempt bo		0			
	5	Royalties		0			
		(i) Real	(ii) Personal				
	6a	Gross rents					
	b	Less: rental expenses					
	C d	Rental income or (loss) Net rental income or (loss)		0			
	u	(i) Securiti		Ü			
	7 a	Gross amount from sales of assets other than inventory	140.				
	b	Less: cost or other basis					
	_ ~	and sales expenses 161,	022.				
	С		118.				
	d	Net gain or (loss)	▶	5,118.			5,118.
ne	8a	Gross income from fundraising					
Other Revenue		events (not including \$					
Şe.		of contributions reported on line 1c).					
F		See Part IV, line 18					
Ě	b	Less: direct expenses Net income or (loss) from fundraising ever		0			
O		Gross income from gaming activities. See Part IV, line 19					
	b	Less: direct expenses					
	С	Net income or (loss) from gaming activitie		0			
	10a	Gross sales of inventory, less returns and allowances	a				
	b	Less: cost of goods sold					
	С	Net income or (loss) from sales of inventor Miscellaneous Revenue	y ▶ Business Code	0			
				000.05			222.25
	11a	CAFE & VENDING OTHER MISCELLANEOUS REVENUE	722210	233,060.			233,060
	b	·-	300033	47,286.			47,286
	c d	All other revenue	_				
	e e	Total. Add lines 11a-11d		280,346.			
	12	Total revenue. See instructions		40,237,268.	39,928,964.		308,304

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JSA 1E1051 1.000

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Part IX Statement of Functional Expenses

Section 501(c)(3) and 501(c)(4) organizations must complete all columns. All other organizations must complete column (A) but are not required to complete columns (B), (C), and (D).

109	Check if Schedule O contains a resp	onse to any guestion in	this Part IX		
Do	not include amounts reported on lines 6b,		(B)	(C)	(D)
	, 8b, 9b, and 10b of Part VIII.	(A) Total expenses	Program service expenses	Management and general expenses	Fundraising expenses
1			5. p 5. 1 5 5	general expanses	
-	organizations in the United States. See Part IV, line 21	0			
2	Grants and other assistance to individuals in				
	the United States. See Part IV, line 22	0			
3	Grants and other assistance to governments,				
	organizations, and individuals outside the				
	United States. See Part IV, lines 15 and 16	0			
4	Benefits paid to or for members	0			
5	Compensation of current officers, directors,	1 117 601	120 200	670 221	
	trustees, and key employees	1,117,601.	439,380.	678,221.	
6	Compensation not included above, to disqualified				
	persons (as defined under section 4958(f)(1)) and				
_	persons described in section 4958(c)(3)(B)	18,551,038.	16,623,835.	1 927 203	
7	Other salaries and wages	10,331,030.	10,023,033.	1,927,203.	
8	Pension plan accruals and contributions (include section	560,812.	502,551.	58,261.	
_	401(k) and 403(b) employer contributions)	3,295,517.	2,953,157.	342,360.	
9	Other employee benefits	1,207,413.	1,081,979.	125,434.	
10	Payroll taxes	1,20,,110.	1,001,019.	120,101.	
11	, ,	0			
	Management	4,500.		4,500.	
	Legal	0		1,000.	
	Accounting	4,801.		4,801.	
		0		1,0011	
	Professional fundraising services. See Part IV, line 17 Investment management fees	0			
	Other	299,659.		299,659.	
12	Advertising and promotion	22,711.	1,030.	21,681.	
13	Office expenses	91,259.	86,764.	4,495.	
14	Information technology	1,400,670.	1,190,570.	210,100.	
15	Royalties	0			
16	Occupancy	0			
17	Travel	2,777.	2,578.	199.	
18	Payments of travel or entertainment expenses				
	for any federal, state, or local public officials	0			
19	Conferences, conventions, and meetings	133,470.	13,334.	120,136.	
20	Interest	850,317.	671,965.	178,352.	
21	Payments to affiliates	0			
22	Depreciation, depletion, and amortization	2,604,265.	2,058,028.	546,237.	
23	Insurance	364,802.	315,162.	49,640.	
24	Other expenses. Itemize expenses not covered				
	above (List miscellaneous expenses in line 24e. If				
	line 24e amount exceeds 10% of line 25, column				
	(A) amount, list line 24e expenses on Schedule O.)	2 525 222	7.650.010	1 055 000	
_	PURCHASED SERVICES & UTILITI	9,507,892.	7,652,010.	1,855,882.	
	BAD DEBT	971,461.	971,461.		
	SUPPLIES MEDICAL FEES	4,237,732.	4,237,732.		
	MEDICAL FEES	2,790,201.	2,790,201.	2 201 074	
	All other expenses	3,291,874.	A1 E01 727	3,291,874.	
	Total functional expenses. Add lines 1 through 24e Joint costs. Complete this line only if the	51,310,772.	41,591,737.	9,719,035.	
20	organization reported in column (B) joint costs				
	from a combined educational campaign and				
	fundraising solicitation. Check here ► if following SOP 98-2 (ASC 958-720)	0			
JSA	10110Willing 0.01 00-2 (A.0.0 300-120)	U			Farm 990 (2011)

JSA 1E1052 1.000

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Page II			Ralance Shoot					
(B)	$\overline{}$	(A)	Balance Sheet	Part				
End of year		Beginning of year						
411,502.	1	2,947,429.	Cash - non-interest-bearing					
0	2	0	Savings and temporary cash investments					
0	3	0	Pledges and grants receivable, net					
7,185,540.	4	5,605,967.	4 Accounts receivable, net					
			Receivables from current and former officers, directors, trustees, key					
			employees, and highest compensated employees. Complete Part II of					
0	5	0	Schedule L					
			Receivables from other disqualified persons (as defined under section 4958(f)(1)), persons described in section 4958(c)(3)(B), and contributing					
			employers and sponsoring organizations of section 501(c)(9) voluntary					
0	6	0	employees' beneficiary organizations (see instructions)	S				
0	7	0	Notes and loans receivable, net	Assets				
593,668.	8	616,346.	Inventories for sale or use	As				
0	9	24,129.	Prepaid expenses and deferred charges					
			Land, buildings, and equipment: cost or	1				
- 100 - 500		22 224 552	other basis. Complete Part VI of Schedule D 10a 27,325,951.					
5,193,599.		20,024,770.	Less: accumulated depreciation					
0	11		Investments - publicly traded securities	1				
0	12		Investments - other securities. See Part IV, line 11	1				
0	13		Investments - program-related. See Part IV, line 11	1				
0	14		Intangible assets					
643,681.		730,074.	Other assets. See Part IV, line 11					
.4,027,990. 8,930,089.	16		Total assets. Add lines 1 through 15 (must equal line 34)	_ 1				
0,930,089.	17 18		Accounts payable and accrued expenses					
0	19		18 Grants payable 19 Deferred revenue					
0	20		Tax exempt hand liabilities	2				
0	21							
	1 1		Payables to current and former officers, directors, trustees, key	Liabilities				
			employees, highest compensated employees, and disqualified persons.	iig 1				
0	22	o	Complete Part II of Schedule L	펻				
0	23		Secured mortgages and notes payable to unrelated third parties	2				
0	24		Unsecured notes and loans payable to unrelated third parties					
			Other liabilities (including federal income tax, payables to related third	2				
			parties, and other liabilities not included on lines 17-24). Complete Part X					
25,094,101.	25	23,793,553.	of Schedule D					
84,024,190.	26	30,049,506.	Total liabilities. Add lines 17 through 25	2				
			Organizations that follow SFAS 117, check here ▶ X and complete lines 27 through 29, and lines 33 and 34.	Se				
20,518,093.	27	4,794,514.	Unrestricted net assets	Sugar 2				
521,893.	28		Temporarily restricted net assets	Sala				
0	29		Permanently restricted net assets	<u> </u>				
			Organizations that do not follow SFAS 117, check here ▶ and complete lines 30 through 34.	or Fund Balances				
	30		Capital stock or trust principal, or current funds	ts				
			Paid-in or capital surplus, or land, building, or equipment fund	se				
	32			¥ 3				
9,996,200.	33	5,201,847.	Total net assets or fund balances	Net				
4,027,990.	34		Total liabilities and net assets/fund balances.	- 3				
	31 32 33	5,201,847.	Paid-in or capital surplus, or land, building, or equipment fund Retained earnings, endowment, accumulated income, or other funds Total net assets or fund balances	Net Asse				

Form **990** (2011)

Page **12** Form 990 (2011) **Reconciliation of Net Assets** Part XI X Check if Schedule O contains a response to any question in this Part XI............... 40,237,268. 1 51,310,772. 2 2 -11,073,504. 3 3 5,201,847. 4 4 Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A)) -14,124,543. 5 Net assets or fund balances at end of year. Combine lines 3, 4, and 5 (must equal Part X, line 33, -19,996,200. Part XII Financial Statements and Reporting No Accounting method used to prepare the Form 990: Cash X Accrual Other If the organization changed its method of accounting from a prior year or checked "Other," explain in Schedule O. 2a Were the organization's financial statements compiled or reviewed by an independent accountant? 2a Х b Were the organization's financial statements audited by an independent accountant? X 2b If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight Х of the audit, review, or compilation of its financial statements and selection of an independent accountant? 2c If the organization changed either its oversight process or selection process during the tax year, explain in Schedule O. d If "Yes" to line 2a or 2b, check a box below to indicate whether the financial statements for the year were issued on a separate basis, consolidated basis, or both: Both consolidated and separate basis X Consolidated basis Separate basis 3a As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Single Audit Act and OMB Circular A-133?

If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the 3a required audit or audits, explain why in Schedule O and describe any steps taken to undergo such audits 3b

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SCHEDULE A (Form 990 or 990-EZ)

Public Charity Status and Public Support

OMB No. 1545-0047 Open to Public

Department of the Treasury Internal Revenue Service

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust. ► Attach to Form 990 or Form 990-EZ. ► See separate instructions.

Inspection

Employer identification number Name of the organization UNIVERSITY SPECIALTY HOSPITAL 52-0882914

Part		Reason for Pub	lic Charity Status	s (All organizations mu	ıst con	nplete	this pa	art.) Se	e instr	uctions				
The o	rga	nization is not a priv	ate foundation bed	cause it is: (For lines 1 th	rough	11, che	ck only	one bo	x.)					
1		A church, convention	on of churches, or	association of churches	describ	ed in s	ection	170(b)	(1)(A)(i)	١.				
2		A school described	l in section 170(b)	(1)(A)(ii). (Attach Schedul	le E.)									
3	X	A hospital or a coo	perative hospital s	ervice organization descr	ibed in	sectio	n 170(k)(1)(A)	(iii).					
4		A medical researc	h organization op	erated in conjunction wi	ith a h	ospita	l descr	ibed in	sectio	n 170(b)(1)(<i>i</i>	A)(iii).	Enter	the
		hospital's name, cit		,		•				•	, , , ,	,, ,		
5		•		nefit of a college or univ	ersity	owned	or ope	erated I	by a go	vernme	ntal ເ	unit des	scribe	d in
_		section 170(b)(1)(-	,		•		, ,					
6				or governmental unit des	cribed	in sect	ion 170)(b)(1)(A)(v).					
7			•	es a substantial part of it						nit or fro	om th	e aene	ral pu	Jblic
- L		described in section	-	· ·			3					3	P	
8				on 170(b)(1)(A)(vi). (Com	nolete F	Part II)								
9				es: (1) more than 331/3%	-			contrib	outions.	membe	ershir	fees.	and d	ross
- L		=	-								-		_	
	receipts from activities related to its exempt functions - subject to certain exceptions, and (2) no more than 331/3% of its support from gross investment income and unrelated business taxable income (less section 511 tax) from businesses													
				ne 30, 1975. See section				-			,			
10		-		ted exclusively to test for						١).				
11		-		rated exclusively for the	-	-				-	. or t	o carr	v out	the
L		•	•	ipported organizations de			•						•	
				es the type of supporting										
		a Type I	b Type	· — — •	_		ally inte			d	–ĭ	e III - C	ther	
е				the organization is not			-	_		bv one				ified
		-	-	gers and other than one			-		_	-				
		509(a)(1) or section		9			. ,							
f		` ' ' '	` ' ' '	n determination from th	e IRS	that it	is a T	vpe I.	Γvpe II.	or Type	e III s	roggue	tina	
		organization, check	Alete le ess					-	,	,,			Ŭ	
g				nization accepted any gif	t or co	ntributi	on fron	anv o	f the				'	
5		following persons?	,	, , , , , , , , , , , , , , , , , , , ,				- , -						
			directly or indire	ectly controls, either alor	ne or t	oaethe	er with	persor	s desc	ribed in	(ii)		Yes	No
				dy of the supported organ								11g(i)		
				scribed in (i) above?								11g(ii)		
				on described in (i) or (ii) a								11g(iii)		
h				ut the supported organization										
(i) N	ame of supported	(ii) EIN	(iii) Type of organization	1	ls the	(v) Did v	ou notify	(vi)	Is the	(vii) Amo	unt of	
•	,	organization		(described on lines 1-9	organiz	zation in listed in	the org	anization	organiz	zation in	,	supp	ort	
				above or IRC section (see instructions))	your go	overning		l. (i) of upport?		rganized U.S.?				
				(0000)	Yes	ment? No	Yes	No	Yes	No				
(A)														
(B)														
(C)														
(C)														
(D)														
(E)														
Total														

For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

Schedule A (Form 990 or 990-EZ) 2011

Schedule A (Form 990 or 990-EZ) 2011 Page 2 Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi)

	(Complete only if you check Part III. If the organization fa						ualify under
Sec	tion A. Public Support					,	
	ndar year (or fiscal year beginning in)	(a) 2007	(b) 2008	(c) 2009	(d) 2010	(e) 2011	(f) Total
1	Gifts, grants, contributions, and membership fees received. (Do not include any "unusual grants.")						
2	Tax revenues levied for the organization's benefit and either paid to or expended on its behalf						
3	The value of services or facilities furnished by a governmental unit to the organization without charge						
4	Total. Add lines 1 through 3						
5	The portion of total contributions by each person (other than a governmental unit or publicly supported organization) included on line 1 that exceeds 2% of the amount shown on line 11, column (f).						
6	Public support. Subtract line 5 from line 4.						
	tion B. Total Support						
Cale	ndar year (or fiscal year beginning in)	(a) 2007	(b) 2008	(c) 2009	(d) 2010	(e) 2011	(f) Total
7	Amounts from line 4						
8	Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources						
9	Net income from unrelated business activities, whether or not the business is regularly carried on						
10	Other income. Do not include gain or loss from the sale of capital assets (Explain in Part IV.)						
11	Total support. Add lines 7 through 10						
12	Gross receipts from related activities, etc. (se	ee instructions)				12	
13	First five years. If the Form 990 is fo organization, check this box and stop here						
	tion C. Computation of Public Supp						
14	Public support percentage for 2011 (lin	e 6, column (f) divided by line	e 11, column (f))		14	%
15	Public support percentage from 2010 S						%
16a	331/3% support test - 2011. If the or	ganization did	not check the	box on line 13	, and line 14 is	331/3% or mo	re, check
	this box and stop here. The organization	n qualifies as	a publicly suppo	rted organizatio	n		▶□
b	331/3% support test - 2010. If the or	ganization di	d not check a b	oox on line 13	or 16a, and line	e 15 is 331/3%	or more,
	check this box and stop here. The orga	nization qualif	ies as a publicly	supported orga	inization		▶□
17a	10%-facts-and-circumstances test - 2	011. If the or	ganization did r	not check a box	on line 13, 16	a, or 16b, and	line 14 is
	10% or more, and if the organization	meets the "fa	acts-and-circums	stances" test, ch	neck this box a	nd stop here . I	Explain in
	Part IV how the organization meets the	ne "facts-and-	circumstances"	test. The organi	zation qualifies	as a publicly s	supported
	organization						▶ 🔲
b	10%-facts-and-circumstances test - 2						, and line
	15 is 10% or more, and if the orga	nization meet	s the "facts-ar	d-circumstances	" test, check t	his box and st	op here.
	Explain in Part IV how the organizatio						-
	supported organization						▶∟
18	Private foundation. If the organization						e

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Support Schedule for Organizations Described in Section 509(a)(2)

(Complete only if you checked the box on line 9 of Part I or if the organization failed to qualify under Part II.

If the organization fails to qualify under the tests listed below, please complete Part II.)

Sec	tion A. Public Support	amy arraics are		, p. ca.co		,	
	ndar year (or fiscal year beginning in)	(a) 2007	(b) 2008	(c) 2009	(d) 2010	(e) 2011	(f) Total
1	Gifts, grants, contributions, and membership fees						
-	received. (Do not include any "unusual grants.")						
2	Gross receipts from admissions, merchandise						
_	sold or services performed, or facilities						
	furnished in any activity that is related to the						
	organization's tax-exempt purpose						
3	Gross receipts from activities that are not an						
•	unrelated trade or business under section 513						
4	Tax revenues levied for the						
•	organization's benefit and either paid						
	to or expended on its behalf						
5	The value of services or facilities						
•	furnished by a governmental unit to the						
	organization without charge						
6	Total. Add lines 1 through 5						
	Amounts included on lines 1, 2, and 3						
. u	received from disqualified persons						
b	Amounts included on lines 2 and 3						
	received from other than disqualified						
	persons that exceed the greater of \$5,000 or 1% of the amount on line 13 for the year						
c	Add lines 7a and 7b						
8	Public support (Subtract line 7c from						
	line 6.)						
Sec	tion B. Total Support		•	•		•	
Cale	ndar year (or fiscal year beginning in)	(a) 2007	(b) 2008	(c) 2009	(d) 2010	(e) 2011	(f) Total
9	Amounts from line 6						
10a	Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources						
b	Unrelated business taxable income (less						
	section 511 taxes) from businesses						
	acquired after June 30, 1975						
С	Add lines 10a and 10b						
11	Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on						
12	Other income. Do not include gain or loss from the sale of capital assets						
13	(Explain in Part IV.) Total support. (Add lines 9, 10c, 11,						
13	and 12.)						
14	First five years. If the Form 990 is for	the organization	n's first second	third fourth or	fifth tay vear	as a section 501	(c)(3)
	organization, check this box and stop here .	•			•		```
Sec	tion C. Computation of Public Sup						
15	Public support percentage for 2011 (line 8,	•		mn (f))		15	%
16	Public support percentage from 2010 Scheo					16	%
	tion D. Computation of Investmen					1 1	,,,
17	Investment income percentage for 2011 (lin			13, column (f))		17	%
18	Investment income percentage from 2010 S	,				18	%
	331/3% support tests - 2011. If the org						
u	17 is not more than 331/3%, check this						
b	331/3% support tests - 2010. If the organ	nization did not	check a box on	line 14 or line 19	a, and line 16 i	s more than 331/	3 %, and
20	line 18 is not more than 331/3%, check Private foundation. If the organization of						
	are realisation in the organization t		~ DON OIL IIIIC	,	., oncon uno bi	unu 000 mot	

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Part IV Supplemental Information. Complete this part to provide the explanations required by Part II, line 10; Part II, line 17a or 17b; and Part III, line 12. Also complete this part for any additional information. (See

Schedule A (Form 990 or 990-EZ) 2011

SCHEDULE C (Form 990 or 990-EZ)

Political Campaign and Lobbying Activities

For Organizations Exempt From Income Tax Under section 501(c) and section 527

► Attach to Form 990 or Form 990-EZ. ► Complete if the organization is described below.

OMB No. 1545-0047

Internal Revenue Service	► See separate instru	uctions. Inspection
If the organization answ	ered "Yes" to Form 990, Part IV, line 3, or Form 990-EZ,	Part V, line 46 (Political Campaign Activities), then
 Section 501(c)(3) or 	ganizations: Complete Parts I-A and B. Do not complete Part	I-C.
 Section 501(c) (other 	r than section 501(c)(3)) organizations: Complete Parts I-A	and C below. Do not complete Part I-B.
 Section 527 organiza 	ations: Complete Part I-A only.	
If the organization answ	ered "Yes" to Form 990, Part IV, line 4, or Form 990-EZ,	Part VI, line 47 (Lobbying Activities), then
 Section 501(c)(3) or 	ganizations that have filed Form 5768 (election under sec	tion 501(h)): Complete Part II-A. Do not complete Part II-B.
 Section 501(c)(3) or 	ganizations that have NOT filed Form 5768 (election unde	er section 501(h)): Complete Part II-B. Do not complete Part II-A.
If the organization answ	ered "Yes" to Form 990, Part IV, line 5 (Proxy Tax) or Fo	orm 990-EZ, Part V, line 35c (Proxy Tax), then
 Section 501(c)(4), (5), or (6) organizations: Complete Part III.	
Name of organization		Employer identification number
UNIVERSITY SPEC	IALTY HOSPITAL	52-0882914
Part I-A Complet	e if the organization is exempt under section	n 501(c) or is a section 527 organization.
 Provide a descrip 	tion of the organization's direct and indirect political	campaign activities in Part IV.
2 Political expenditu	ıres	. \$
Part I-B Complet	e if the organization is exempt under section	501(c)(3).
1 Enter the amount	of any excise tax incurred by the organization unde	r section 4955

No
No
No
filing
enter

as a separate segregated fund or a political action committee (PAC). If additional space is needed, provide information in Part IV.

(a) Name	(b) Address	(c) EIN	(d) Amount paid from filing organization's funds. If none, enter -0	(e) Amount of political contributions received and promptly and directly delivered to a separate political organization. If none, enter -0
(1)				
(2)				
(3)				
(4)				
(5)				
(6)				

For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

Schedule C (Form 990 or 990-EZ) 2011

JSA 1E1264 1.000

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Sch	nedule C (Form 990 or 990-EZ) 2011	ONIVER	SITY SPI	ECIALTY HOSPI	IAL	52-1	0882914 Page 2
Ρ	art II-A Complete if the constitution section 501(h)).	organizati	on is exen	npt under section	n 501(c)(3) and	filed Form 5768 (ele	ection under
Α	Check ▶ if the filing or	ganization	belongs to	an affiliated grou	p (and list in Pa	rt IV each affiliated g	group member's
	name, address	s, EIN, exp	enses, and	share of excess le	obbying expend	litures).	
В	Check ▶ if the filing or	ganization	checked b	oox A and "limited	control" provision	ons apply.	
	Lim	its on Lobb	ying Expen	ditures		(a) Filing	(b) Affiliated
	(The term "expen	ditures" m	eans amou	nts paid or incurred	.)	organization's totals	group totals
1 a	 Total lobbying expenditures t 	o influence	public opini	on (grass roots lobb	oying)		
	 Total lobbying expenditures t 						
	: Total lobbying expenditures (
	Other exempt purpose exper						
е	 Total exempt purpose expen 						
f	Lobbying nontaxable amount	. Enter the	amount fror	m the following table	e in both		
	columns.						
	If the amount on line 1e, column	(a) or (b) is:	The lobbying	g nontaxable amount	is:		
	Not over \$500,000		20% of the	amount on line 1e.			
	Over \$500,000 but not over \$1,0	000,000		us 15% of the excess			
	Over \$1,000,000 but not over \$7	1,500,000		us 10% of the excess			
	Over \$1,500,000 but not over \$2	17,000,000		us 5% of the excess of	over \$1,500,000.		
	Over \$17,000,000		\$1,000,000				
_	Grassroots nontaxable amou				_		
h	Subtract line 1g from line 1a.						
i	Subtract line 1f from line 1c.						
j	If there is an amount other th				-		
	reporting section 4911 tax fo	r this year?					Yes No
		zations that lumns belo	t made a se ow. See the	instructions for lin	on do not have to les 2a through 2		ive
		Lobi	oying Expe	nditures During 4-Y	ear Averaging Pe	eriod	
	Calendar year (or fiscal year beginning in)	(a) 2	2008	(b) 2009	(c) 2010	(d) 2011	(e) Total
2 a	Lobbying nontaxable amount						
b	Lobbying ceiling amount (150% of line 2a, column (e))						
С	Total lobbying expenditures						
d	Grassroots nontaxable amount						
е	Grassroots ceiling amount (150% of line 2d, column (e))						
f	Grassroots lobbying expenditures						

Schedule C (Form 990 or 990-EZ) 2011

JSA 1E1265 1.000

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Par	Complete if the organization is exempt under section 501(c)(3) and has NOT (election under section 501(h)).	Γ filed	d For	m 57	68			
	each "Yes" response to lines 1a through 1i below, provide in Part IV a detailed description	(a	(a)			(b)		
	e lobbying activity.	Yes	No		Amo	ount		
1	During the year, did the filing organization attempt to influence foreign, national, state or local							
	legislation, including any attempt to influence public opinion on a legislative matter or							
	referendum, through the use of:		v					
a	Volunteers? Paid staff or management (include compensation in expenses reported on lines 1c through 1i)?		X					
b C	<u> </u>		X					
d	Media advertisements? Mailings to members, legislators, or the public?		X					
e	Mailings to members, legislators, or the public? Publications, or published or broadcast statements?		X					
f	Grants to other organizations for lobbying purposes?		Х					
g	Direct contact with legislators, their staffs, government officials, or a legislative body?		X					
h	Rallies, demonstrations, seminars, conventions, speeches, lectures, or any similar means?		Х					
i	Other activities?	Х					,801	
j	Total. Add lines 1c through 1i					4	,801	
2 a	Did the activities in line 1 cause the organization to be not described in section 501(c)(3)?		Х					
b	If "Yes," enter the amount of any tax incurred under section 4912							
Ç	If "Yes," enter the amount of any tax incurred by organization managers under section 4912 If the filing organization incurred a section 4912 tax, did it file Form 4720 for this year?							
d Par	t III-A Complete if the organization is exempt under section 501(c)(4), section 501((c)(5)	or s	ectio				
ı u	501(c)(6).	(0)(0)	, OI S	CCIIO	••			
						Yes	No	
1	Were substantially all (90% or more) dues received nondeductible by members?				1			
2	Did the organization make only in-house lobbying expenditures of \$2,000 or less?				2			
3	Did the organization agree to carry over lobbying and political expenditures from the prior year?					\perp	<u> </u>	
Pai	t III-B Complete if the organization is exempt under section 501(c)(4), section 501(
	501(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answered "No" (answered "Yes.") Pai	τ III-A	., iine	3, IS		
1	Dues, assessments and similar amounts from members			1				
2	Section 162(e) nondeductible lobbying and political expenditures (do not include amou political expenses for which the section 527(f) tax was paid).		of					
а	Current year			2a				
b	Carryover from last year			2b				
C	Total			2 c				
3 4	If notices were sent and the amount on line 2c exceeds the amount on line 3, what portion	of th		3				
7	excess does the organization agree to carryover to the reasonable estimate of nondeductible lo							
	· · · · · · · · · · · · · · · · · · ·	-	•	4				
5	and political expenditure next year? Taxable amount of lobbying and political expenditures (see instructions)	 		5				
Par	t IV Supplemental Information							
	plete this part to provide the descriptions required for Part I-A, line 1; Part I-B, line 4; Part I-C, line so, complete this part for any additional information.		rt II-A	; and	Part II-	B, line	•	
SEI	PAGE 4							

Schedule C (Form 990 or 990-EZ) 2011

Schedule C (Form 990 or 990-EZ) 2011 Page **4**

Part IV Supplemental Information (continued)

OTHER ACTIVITIES

SCHEDULE C, PART II-B, LINE 1I

THE ORGANIZATION DOES NOT ENGAGE IN ANY DIRECT LOBBYING ACTIVITIES. THE ORGANIZATION PAYS MEMBERSHIP DUES TO THE MARYLAND HOSPITAL ASSOCIATION (MHA) AND THE AMERICAN HOSPITAL ASSOCIATION (AHA). MHA AND AHA ENGAGE IN MANY SUPPORT ACTIVITIES INCLUDING LOBBYING AND ADVOCATING FOR THEIR MEMBER HOSPITALS. THE MHA AND AHAH REPORTED THE 7.35% AND 24.6% OF MEMBER DUES WERE USED FOR LOBBYING PURPOSES AND AS SUCH, THE ORGANIZATION HAS REPORTED THIS AMOUNT ON SCHEDULE C PART IV AS LOBBYING ACTIVITIES.

Schedule C (Form 990 or 990-EZ) 2011

SCHEDULE D (Form 990)

Supplemental Financial Statements

OMB No. 1545-0047

► Complete if the organization answered "Yes," to Form 990, Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b.

► Attach to Form 990. ► See separate instructions.

Open to Public Inspection

Department of the Treasury Internal Revenue Service

Employer identification number

	VERSITY SPECIALTY HOSPITAL		52-0882914
Par		sed Funds or Other Similar Funds or A	I .
ı uı	organization answered "Yes" to Form 9		decounts. Complete il tile
		(a) Donor advised funds	(b) Funds and other accounts
1	Total number at end of year		
2	Aggregate contributions to (during year)		
3	Aggregate grants from (during year)		
4	Aggregate value at end of year.		
5	Did the organization inform all donors and donor a	advisors in writing that the assets held in d	onor advised
•	funds are the organization's property, subject to the	-	
6	Did the organization inform all grantees, donors, an	•	
•	only for charitable purposes and not for the benefit		
	conferring impermissible private benefit?		
Par		the organization answered "Yes" to For	m 990. Part IV. line 7.
1	Purpose(s) of conservation easements held by the		
	Preservation of land for public use (e.g., recre		an historically important land area
	Protection of natural habitat	·	a certified historic structure
	Preservation of open space		
2	Complete lines 2a through 2d if the organization he	eld a qualified conservation contribution in the	ne form of a conservation
	easement on the last day of the tax year.	_	
			Held at the End of the Tax Year
а	Total number of conservation easements		2a
b	Total acreage restricted by conservation easements	;	2 b
С	Number of conservation easements on a certified I	historic structure included in (a)	2 c
d	Number of conservation easements included in (c)	acquired after 8/17/06, and not on a	
	historic structure listed in the National Register		2 d
3	Number of conservation easements modified, trans	sferred, released, extinguished, or terminat	ed by the organization during the
	tax year		
4	Number of states where property subject to conse		
5	Does the organization have a written policy regarding		
_	violations, and enforcement of the conservation ea		
6	Staff and volunteer hours devoted to monitoring, in	specting, and enforcing conservation easer	ments during the year
_	>		
7	Amount of expenses incurred in monitoring, inspec	ting, and enforcing conservation easements	s during the year
•	> \$	O(d) - h	i 470/b)/4)/D)
8	Does each conservation easement reported on line	` '	` ` ` ` `
0	(i) and section 170(h)(4)(B)(ii)? In Part XIV, describe how the organization reports	conservation accoments in its revenue and	Yes No
9	balance sheet, and include, if applicable, the text of		
	organization's accounting for conservation easeme	<u> </u>	statements that describes the
Par			Similar Assets.
	Complete if the organization answered		
1a	If the organization elected, as permitted under SF	FAS 116 (ASC 958) not to report in its re	venue statement and halance sheet
ıa	works of art, historical treasures, or other similar	ır assets held for public exhibition, educa	ition, or research in furtherance of
	public service, provide, in Part XIV, the text of the fo	potnote to its financial statements that descr	ribes these items.
b	If the organization elected, as permitted under S		
	works of art, historical treasures, or other similar public service, provide the following amounts relati		ition, or research in furtherance of
	(i) Revenues included in Form 990, Part VIII, line 1		⊳ \$
	(ii) Assets included in Form 990, Part X		
2	If the organization received or held works of ar		
_	following amounts required to be reported under S		<u> </u>

► \$ Schedule D (Form 990) 2011

▶\$_____

Par	t III Organizations Maintaini	ing Collections of	Art, His	torical Tre	asures	, or O	ther Similar A	ssets (co	ntinued)	
3	Using the organization's acquisition collection items (check all that app		other rec	ords, checl	c any of	the fo	ollowing that a	re a signifi	cant use	of its
а	Public exhibition		d	Loa	n or exc	hange	programs			
b	Scholarly research		е	Oth	er					
С	Preservation for future ge	enerations	-							
4	Provide a description of the organ	nization's collection	s and ex	plain how t	hey furt	ther th	e organization's	s exempt p	ourpose	in Part
	XIV.									
5	During the year, did the organization	on solicit or receive	donations	of art, hist	orical tre	easures	s, or other simila	ar		
	assets to be sold to raise funds rath	ner than to be maint	ained as	part of the	organiza	tion's c	collection?		Yes	No
Par	t IV Escrow and Custodial A line 9, or reported an an				nization	answe	ered "Yes" to I	-orm 990,	Part IV	,
1a	Is the organization an agent, truste			-					1 [
	included on Form 990, Part X?								Yes	No
b	If "Yes," explain the arrangement in	n Part XIV and comp	lete the f	ollowing tal	ole:					
							Aı	mount		
С	Beginning balance									
d	Additions during the year									
е	Distributions during the year									
f	Ending balance									
	Did the organization include an am		Part X, lir	ne 21?					Yes	No
	If "Yes," explain the arrangement in									
Par	t V Endowment Funds. Con									
		(a) Current year	(b) P	rior year	(c) Two	years b	pack (d) Three ye	ears back (e) Four yea	ars back
1a	Beginning of year balance									
b	Contributions									
С	Net investment earnings, gains,									
	and losses									
a	Grants or scholarships									
е	Other expenditures for facilities .									
	and programs									
T	Administrative expenses									
g	End of year balance		L							
2	Provide the estimated percentage	-		ice (line 1g,	column	(a)) he	eld as:			
_	Board designated or quasi-endown		_%							
	Permanent endowment									
С	Temporarily restricted endowment		/							
٠.	The percentages in lines 2a, 2b, ar									
3 a	Are there endowment funds not in	the possession of t	he organi	ization that	are held	l and a	administered for	the		
	organization by:							Γ	Ye	s No
	(i) unrelated organizations							L	3a(i)	
L	(ii) related organizations								3a(ii)	+
_	If "Yes" to 3a(ii), are the related org	•	•					[3b	
4	Describe in Part XIV the intended u									
Par	t VI Land, Buildings, and Equ									
	Description of property		r other basis stment)	(0	or other bas ther)	`	c) Accumulated depreciation	(d) E	Book value	
	Land				15,18					,184.
	Buildings				49,50		3,616,833.		2,332	<u>,670.</u>
С	Leasehold improvements				221,05		221,051.			
d	Equipment			10,1	L90,00		8,245,171.		1,944	,838.
е	Other				50,20	4.	49,297.			907.
Tota	L Add lines 1a through 1e (Column	(d) must equal For	n 990 Pa	rt X column	(R) line	10(c))		5,193	.599.

Schedule D (Form 990) 2011

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Part VII Investments - Other Securities. See Fo	orm 990, Part X, line	e 12.	
(a) Description of security or category (including name of security)	(b) Book value	(c) Method of valuat Cost or end-of-year mark	ion: et value
(1) Financial derivatives			
(2) Closely-held equity interests			
(3) Other			
(A)			
(B)			
(C)			
(D)			
(E)			
(F)			
(G)			
(H)			
(I)			
Total. (Column (b) must equal Form 990, Part X, col. (B) line 12.) Part VIII Investments - Program Related. See Fo	orm 000 Part V line	0.13	
(a) Description of investment type	(b) Book value	(c) Method of valuat	ion:
	(b) BOOK Value	Cost or end-of-year mark	
(1)			
(2)			
(3)			
(4)			
<u>(5)</u> (6)			
(7)			
(8)			
(9)			
(10)			
Total. (Column (b) must equal Form 990, Part X, col. (B) line 13.)			
Part IX Other Assets. See Form 990, Part X, lir	ne 15.		
	Description		(b) Book value
(1)			
(2)			
(3)			
(4)			
(5)			
(6)			
(7)			
(8)			
(9)			
(10)			
Total. (Column (b) must equal Form 990, Part X, col. (B) line 15.) Part X Other Liabilities. See Form 990, Part X,			
1. (a) Description of liability	(b) Book value	e	
(1) Federal income taxes	(a) Doon raid		
(2) 3RD PARTY ADVANCES	4,583,9	942.	
(3) OTHER CURRENT LIABILITIES	2,550,8		
(4) DUE TO AFFILIATES	17,780,8	392.	
(5) CAPITAL LEASE LIABILITY	178,4	458.	
(6)			
(7)			
(8)			
(9)			
(10)			
(11)			
Total. (Column (b) must equal Form 990, Part X, col. (B) line 25.)	≥ 25,094,1	101.	

2. FIN 48 (ASC 740) Footnote. In Part XIV, provide the text of the footnote to the organization's financial statements that reports the organization's liability for uncertain tax positions under FIN 48 (ASC 740).

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Part 2	Reconciliation of Change in Net Assets from Form 990 to Audited Financial Statement	ents
1	Total revenue (Form 990, Part VIII, column (A), line 12)	1
2		2
3		3
4	Net unrealized gains (losses) on investments	4
5	Donated services and use of facilities	5
6	Investment expenses	6
7	Prior period adjustments	7
8	Other (Describe in Part XIV.)	8
9		9
10		10
	Reconciliation of Revenue per Audited Financial Statements With Revenue per Retu	
1	Total revenue, gains, and other support per audited financial statements	
2	Amounts included on line 1 but not on Form 990, Part VIII, line 12:	•
	Net unrealized gains on investments	
b	Donated services and use of facilities 2b	
	Recoveries of prior year grants 2c	
d	Other (Describe in Part XIV.)	
	Add lines 2a through 2d	2e
3	Subtract line 2e from line 1	3
4	Amounts included on Form 990, Part VIII, line 12, but not on line 1:	
	Investment expenses not included on Form 990, Part VIII, line 7b	
	Other (Describe in Part XIV.)	
5	Add lines 4a and 4b Total revenue. Add lines 3 and 4c . (This must equal Form 990, Part I, line 12.)	
	Reconciliation of Expenses per Audited Financial Statements With Expenses per Re	
1	Total expenses and losses per audited financial statements	
2	Amounts included on line 1 but not on Form 990, Part IX, line 25:	•
a	Donated services and use of facilities 2a	
	Drien year adjustments	
	Other legge	
d	Other losses Other (Describe in Part XIV.) Add lines 25 through 2d	
		2e
3	Subtract line 2e from line 1	3
4	Amounts included on Form 990, Part IX, line 25, but not on line 1:	
	Investment expenses not included on Form 990, Part VIII, line 7b	
	Others (Departies in Part VIV.)	
	Add lines 4a and 4b	4c
5	Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, line 18.)	5
Part)	XIV Supplemental Information	· · · · ·
Compl Part V,	ete this part to provide the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and 4; Part line 4; Part X, line 2; Part XI, line 8; Part XII, lines 2d and 4b; and Part XIII, lines 2d and 4b. Also compleditional information.	
SEE	PAGE 5	

Page 5

Part XIV Supplemental Information (continued)

SCHEDULE D, PART X, LINE 2

FIN 48 FOOTNOTE PER AUDIT REPORT

THE ORGANIZATION IS A SUBSIDIARY OF THE UNIVERSITY OF MARYLAND MEDICAL SYSTEM CORPORATION (THE CORPORATION). THE CORPORATION ADOPTED THE PROVISIONS OF ASC 740, ACCOUNTING FOR UNCERTAINTY IN THE INCOME TAXES (FIN 48) ON JULY 1, 2007. THE FOOTNOTE RELATED TO ASC 740 IN THE CORPORATION'S AUDITED FINANCIAL STATEMENTS IS AS FOLLOWS:

THE CORPORATION FOLLOWS A THRESHOLD OF MORE-LIKELY-THAN-NOT FOR RECOGNITION AND DERECOGNITION OF TAX POSITIONS TAKEN OR EXPECTED TO BE TAKEN IN A TAX RETURN. MANAGEMENT DOES NOT BELIEVE THAT THERE ARE ANY UNRECOGNIZED TAX BENEFITS THAT SHOULD BE RECOGNIZED.

Schedule D (Form 990) 2011

SCHEDULE H (Form 990)

Hospitals

OMB No. 1545-0047

2011

Open to Public Inspection

Department of the Treasury Internal Revenue Service

Complete if the organization answered "Yes" to Form 990, Part IV, question 20.
 ► Attach to Form 990.
 ► See separate instructions.

Name of the organization
UNIVERSITY SPECIALTY HOSPITAL
52-0882914

Par	f Financial Assis	tance and	l Certain O	ther Community Bene	efits at Cost	•			
				<u> </u>				Yes	No
1 a	Did the organization have	ve a financ	ial assistand	re nolicy during the tax y	rear? If "No " skin to gu	estion 6a	1a	Х	
b	If "Yes," was it a written						1b	Х	
2	If the organization had								
-	-		•	spital facilities during the	-	cochoco application of			
	Applied uniformly				d uniformly to most ho	senital facilities			
	Generally tailored			• •	a dimoning to most no	ospital facilities			
3	Answer the following b		•		iteria that annlied to	the largest number of			
3	the organization's patier			assistance enginity on	iteria triat applied to	the largest humber of			
_	Did the organization u	_	-	uidolinos (EDC) to doto	rmino oligibility for r	vroviding from coro? If			
а	<u> </u>		•	amily income limit for eligibi		•	3a	х	
	100%	3.7	200%	Other			Ja		
_		,,,			= ::	"Vaa " indiaata which			
b	Did the organization u			r eligibility for discounted		res, indicate which	3b	х	
					- FA	0.0000 %	30		
	200% 250		300%	350%					
С	If the organization did			9 ,					
				care. Include in the de ome, to determine eligib	-	•			
					•				
4	Did the organization's			the "medically indigent"?			4	Х	
_							4	X	
5a	Did the organization budge			•			5a	X	
b	If "Yes," did the organiz			•	_		5b		
С	If "Yes" to line 5b, as		•		•	•	l <u>.</u> .		x
	•		•	for free or discounted car			5c	Х	
	Did the organization pre		-		-		6a	X	-
b	If "Yes," did the organiz			•			6b	^	
				ksheets provided in th	e Schedule H instru	ctions. Do not submit			
	these worksheets with t								
7	Financial Assistance an inancial Assistance and	(a) Number of		(c) Total community	(d) Direct offsetting	(e) Net community	(1) Perc	ent
	ans-Tested Government	activities or programs	served (optional)	benefit expense	revenue	benefit expense	•	of total	al
	Programs	(optional)	(optional)				'	expens	
а	Financial Assistance at cost			2 420 217		2 420 217		6	.67
	(from Worksheet 1)			3,420,217.		3,420,217.		0	.07
b	Medicaid (from Worksheet 3,								
_	column a)								
С	Costs of other means-tested government programs (from								
d	Worksheet 3, column b) Total Financial Assistance and								
u	Means-Tested Government			2 400 017		2 400 017		_	
	Programs			3,420,217.		3,420,217.		0	.67
_	Other Benefits								
е	Community health improvement services and community benefit			07.000		07.000			17
	operations (from Worksheet 4)			87,098.		87,098.			.17
f	Health professions education			110 700		112 700			00
	(from Worksheet 5)			113,782.		113,782.			.22
g	Subsidized health services (from								
	Worksheet 6)								
h	Research (from Worksheet 7)								
i	Cash and in-kind contributions								
	for community benefit (from Worksheet 8)								
j	Total. Other Benefits			200,880.		200,880.			.39
k	Total. Add lines 7d and 7j			3,621,097.		3,621,097.		7	.06

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule H (Form 990) 2011

Part II

Community Building Activities Complete this table if the organization conducted any community building activities during the tax year, and describe in Part VI how its community building activities promoted the health of the communities it serves.

	(a) Number of activities or programs (optional)	(b) Persons served (optional)	(c) Total community building expense	(d) Direct offsetting revenue	(e) Net community building expense	(f) Percent of total expense
Physical improvements and housing						
2 Economic development						
3 Community support						
4 Environmental improvements						
5 Leadership development and						
training for community members						
6 Coalition building						
7 Community health improvement						
advocacy						
8 Workforce development				·		
9 Other			145.		145.	
10 Total			145.		145.	

Part III Bad Debt, Medicare, & Collection Practices

sec	tion A. Bad Debt Expense		Yes	No
1	Did the organization report bad debt expense in accordance with Healthcare Financial Management Association Statement No. 15?	1	Х	
2	Enter the amount of the organization's bad debt expense			
	Enter the estimated amount of the organization's bad debt expense attributable to			
	patients eligible under the organization's financial assistance policy 3			
4	Provide in Part VI the text of the footnote to the organization's financial statements that describes bad debt			
	expense. In addition, describe the costing methodology used in determining the amounts reported on lines 2			
	and 3, and rationale for including a portion of bad debt amounts as community benefit.			
Sec	tion B. Medicare			
5	Enter total revenue received from Medicare (including DSH and IME)			
6	Enter Medicare allowable costs of care relating to payments on line 5			
	Subtract line 6 from line 5. This is the surplus (or shortfall) 7 -1,552,976.			
	Describe in Part VI the extent to which any shortfall reported in line 7 should be treated as community benefit.			
	Also describe in Part VI the costing methodology or source used to determine the amount reported on line 6.			
	Check the box that describes the method used:			
	Cost accounting system X Cost to charge ratio Other			
Sec	tion C. Collection Practices			
9 a	Did the organization have a written debt collection policy during the tax year?	9a	X	
b	If "Yes," did the organization's collection policy that applied to the largest number of its patients during the tax year contain provisions on the			
	collection practices to be followed for natients who are known to qualify for financial assistance? Describe in Part VI	9h	Х	

Part IV Management Companies and Joint Ventures (see instructions)

	(a) Name of entity	(b) Description of primary activity of entity	(c) Organization's profit % or stock ownership %	(d) Officers, directors, trustees, or key employees' profit % or stock ownership %	(e) Physicians' profit % or stock ownership %
1					
2					
3					
4					
5					
6					
7					
8					
9					
10					
11					
12					
13					

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Page 3 Schedule H (Form 990) 2011

Part V Facility Information									-
Section A. Hospital Facilities	_				_	_			
(list in order of size, from largest to smallest)	Licensed hospital	General medical & surgical	Children's hospital	Teaching hospital	Critical access hospital	Research facility	ER-24 hours	ER-other	
How many hospital facilities did the organization operate	spita	dica	ospi	ospit	l ss	Cility	0,		
during the tax year?1	<u> </u>	l & s	tal	<u>a</u>	lospi				
during the tax year:		urgi			<u> </u>				
Name and address		cal							Other (describe)
1 UNIVERSITY SPECIALTY HOSPITAL									,
601 SOUTH CHARLES STREET									
BALTIMORE MD 21230	Х								
2									
3									
4									
5	-								
6									
7									
_ ·	1								
8									
	1								
	1								
9									
10									
11									
	_								
40									
12									
13									
13									
14									
	-								
15									
	1								
	L								
16									

Part V Facility Information (continued)

Section B. Facility Policies and Practices

(Complete a separate Section B for each of the hospital facilities listed in Part V, Section A)

UNIVERSITY SPECIALTY HOSPITAL

Comi	munity Health Needs Assessment (Lines 1 through 7 are optional for tax year 2011)		Yes	No
1	During the tax year or any prior tax year, did the hospital facility conduct a community health needs			
•	assessment (Needs Assessment)? If "No," skip to line 8	1		
	If "Yes," indicate what the Needs Assessment describes (check all that apply):	-		
а	A definition of the community served by the hospital facility			
b	Demographics of the community			
c	Existing health care facilities and resources within the community that are available to respond to the			
_	health needs of the community			
d	How data was obtained			
е	The health needs of the community			
f	Primary and chronic disease needs and other health issues of uninsured persons, low-income persons,			
	and minority groups			
g	The process for identifying and prioritizing community health needs and services to meet the			
	community health needs			
h	The process for consulting with persons representing the community's interests			
i	Information gaps that limit the hospital facility's ability to assess the community's health needs			
j	Other (describe in Part VI)			
2	Indicate the tax year the hospital facility last conducted a Needs Assessment: 20			
3	In conducting its most recent Needs Assessment, did the hospital facility take into account input from			
	persons who represent the community served by the hospital facility? If "Yes," describe in Part VI how the			
	hospital facility took into account input from persons who represent the community, and identify the persons	_		
	the hospital facility consulted	3		
4	Was the hospital facility's Needs Assessment conducted with one or more other hospital facilities? If "Yes,"			
_	list the other hospital facilities in Part VI	4		
5	Did the hospital facility make its Needs Assessment widely available to the public?	5		
_	If "Yes," indicate how the Needs Assessment was made widely available (check all that apply):			
a b	Hospital facility's website Available upon request from the hospital facility			
C	Other (describe in Part VI)			
6	If the hospital facility addressed needs identified in its most recently conducted Needs Assessment, indicate			
Ū	how (check all that apply):			
а	Adoption of an implementation strategy to address the health needs of the hospital facility's community			
b	Execution of the implementation strategy			
c	Participation in the development of a community-wide community benefit plan			
d	Participation in the execution of a community-wide community benefit plan			
е	Inclusion of a community benefit section in operational plans			
f	Adoption of a budget for provision of services that address the needs identified in the Needs Assessment			
g	Prioritization of health needs in its community			
h	Prioritization of services that the hospital facility will undertake to meet health needs in its community			
i	Other (describe in Part VI)			
7	Did the hospital facility address all of the needs identified in its most recently conducted Needs Assessment? If "No," explain			
	in Part VI which needs it has not addressed and the reasons why it has not addressed such needs	7		
Finan	icial Assistance Policy			
	Did the hospital facility have in place during the tax year a written financial assistance policy that:			
8	Explained eligibility criteria for financial assistance, and whether such assistance includes free or discounted			
	care?	8	Х	
9	Used federal poverty guidelines (FPG) to determine eligibility for providing free care?	9	Х	
	If "Yes," indicate the FPG family income limit for eligibility for free care: 2 0 0 %			
	If "No," explain in Part VI the criteria the hospital facility used.			

	<u> </u>	Facility Information (continued) UNIVERSITY SPECIALTY HOSPITAL			aye o		
Part	V	Facility Information (continued) UNIVERSITY SPECIALTY HOSPITAL		V	N -		
40		FDO to determine elimibility for providing discounted care?	40	Yes	No		
10	Used	FPG to determine eligibility for providing <i>discounted</i> care? es," indicate the FPG family income limit for eligibility for discounted care: 5 0 0 %	10	Λ			
	If "No," explain in Part VI the criteria the hospital facility used.						
11		ained the basis for calculating amounts charged to patients?	11	Х			
		es," indicate the factors used in determining such amounts (check all that apply):					
а	X	Income level					
b	X	Asset level					
С	X	Medical indigency					
d	X	Insurance status					
е	X	Uninsured discount					
f	X	Medicaid/Medicare					
g	X	State regulation					
h		Other (describe in Part VI)					
12		ained the method for applying for financial assistance?	12	Х			
13		ded measures to publicize the policy within the community served by the hospital facility?	13	Х			
	If "Ye	es," indicate how the hospital facility publicized the policy (check all that apply):					
а		The policy was posted on the hospital facility's website					
b		The policy was attached to billing invoices					
С	X	The policy was posted in the hospital facility's emergency rooms or waiting rooms					
d	X	The policy was posted in the hospital facility's admissions offices					
е	X	The policy was provided, in writing, to patients on admission to the hospital facility					
f	X	The policy was available on request					
g		Other (describe in Part VI)					
Billir		Collections					
14		he hospital facility have in place during the tax year a separate billing and collections policy, or a written		.,			
		cial assistance policy (FAP) that explained actions the hospital facility may take upon non-payment?	14	Х			
15		k all of the following actions against an individual that were permitted under the hospital facility's					
		es during the tax year before making reasonable efforts to determine the patient's eligibility under the					
_	Tacili	ry's FAP:					
a	X	Reporting to credit agency					
b		Lawsuits					
C	\vdash	Liens on residences					
d	\vdash	Body attachments Other similar actions (describe in Part VII)					
e	D:4 t	Other similar actions (describe in Part VI)					
16		he hospital facility or an authorized third party perform any of the following actions during the tax year re making reasonable efforts to determine the patient's eligibility under the facility's FAP?	16	х			
		e making reasonable enous to determine the patient's engibility under the facility's FAP?	10	Λ			
_		Reporting to credit agency					
a	X	Lawsuits					
b C		Liens on residences					
d		Body attachments					
e e	\vdash	Other similar actions (describe in Part VI)					
17	Indic	ate which efforts the hospital facility made before initiating any of the actions checked in line 16 (check					
.,		at apply):					
а	X	Notified patients of the financial assistance policy on admission					
a b	X	Notified patients of the financial assistance policy prior to discharge					
C		Notified patients of the financial assistance policy in communications with the patients regarding the					
C		patients' bills					
d	X	Documented its determination of whether patients were eligible for financial assistance under the					
u		hospital facility's financial assistance policy					
е		Other (describe in Part VI)					
		(

Schedule H (Form 990) 2011

Part	V Facility Information (continued) UNIVERSITY SPECIALTY HOSPITAL			
Polic	cy Relating to Emergency Medical Care			
			Yes	No
18	Did the hospital facility have in place during the tax year a written policy relating to emergency medical care that requires the hospital facility to provide, without discrimination, care for emergency medical conditions to individuals regardless of their eligibility under the hospital facility's financial assistance policy?	18		х
a b c	The hospital facility did not provide care for any emergency medical conditions The hospital facility's policy was not in writing The hospital facility limited who was eligible to receive care for emergency medical conditions (describe in Part VI) Other (describe in Part VI)			
	iduals Eligible for Financial Assistance			
19 a b	Indicate how the hospital facility determined, during the tax year, the maximum amounts that can be charged to FAP-eligible individuals for emergency or other medically necessary care. The hospital facility used its lowest negotiated commercial insurance rate when calculating the maximum amounts that can be charged The hospital facility used the average of its three lowest negotiated commercial insurance rates when calculating the maximum amounts that can be charged The hospital facility used the Medicare rates when calculating the maximum amounts that can be charged			
d	X Other (describe in Part VI)			
20	Did the hospital facility charge any of its patients who were eligible for assistance under the hospital facility's financial assistance policy, and to whom the hospital facility provided emergency or other medically necessary services, more than the amounts generally billed to individuals who had insurance covering such care?	20		х
21	Did the hospital facility charge any of its FAP-eligible patients an amount equal to the gross charge for any service provided to that patient?	21	х	

Schedule H (Form 990) 2011

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Part V Facility Information (continued)

Section C. Other Health Care Facilities That Are Not Licensed, Registered, or Similarly Recognized as a Hospital Facility

(list in order of size, from largest to smallest)

How many nor	n-hospital health	care facilities did th	e organization of	perate during the	e tax year?	

Name and address	Type of Facility (describe)
1	
2	
3	
4	
5	
6	
_ 7	
8	
9	
10	
IV	

Schedule H (Form 990) 2011

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Part VI Supplemental Information

Complete this part to provide the following information.

- 1 Required descriptions. Provide the descriptions required for Part I, lines 3c, 6a, and 7; Part II; Part III, lines 4, 8, and 9b; and Part V, Section B, lines 1j, 3, 4, 5c, 6i, 7, 9, 10, 11h, 13g, 15e, 16e, 17e, 18d, 19d, 20, and 21.
- 2 Needs assessment. Describe how the organization assesses the health care needs of the communities it serves, in addition to any needs assessments reported in Part V, Section B.
- **3 Patient education of eligibility for assistance.** Describe how the organization informs and educates patients and persons who may be billed for patient care about their eligibility for assistance under federal, state, or local government programs or under the organization's financial assistance policy.
- **4 Community information.** Describe the community the organization serves, taking into account the geographic area and demographic constituents it serves.
- 5 Promotion of community health. Provide any other information important to describing how the organization's hospitals facilities or other health care facilities further its exempt purpose by promoting the health of the community (e.g., open medical staff, community board, use of surplus funds, etc.).
- **6** Affiliated health care system. If the organization is part of an affiliated health care system, describe the respective roles of the organization and its affiliates in promoting the health of the communities served.
- **7 State filing of community benefit report.** If applicable, identify all states with which the organization, or a related organization, files a community benefit report.

RELATED ORGANIZATION REPORT

SCHEDULE H, PART I, LINE 6A

USH IS NOT REQUIRED TO FILE A COMMUNITY BENEFIT REPORT WITH THE STATE OF MARYLAND'S HEALTH SERVICES COST REVIEW COMMISSION. THAT REQUIREMENT ONLY APPLIES TO ACUTE CARE HOSPITALS. USH DOES, HOWEVER, PREPARE SUCH A REPORT FOR INTERNAL USE AND REVIEW. USH IS INCLUDED IN THE UNIVERSITY OF MARYLAND MEDICAL SYSTEM'S PUBLIC COMMUNITY BENEFIT PUBLICATION ("MAKING A DIFFERENCE IN OUR COMMUNITY, BALTIMORE AND BEYOND").

COSTING METHODOLOGY

SCHEDULE H, PART I, LINE 7

SCHEDULE H, LINE 7A, COLUMN (D) - MARYLAND'S REGULATORY SYSTEM CREATES A UNIQUE PROCESS FOR HOSPITAL PAYMENT THAT DIFFERS FROM THE REST OF THE NATION. THE HEALTH SERVICES COST REVIEW COMMISSION, (HSCRC) DETERMINES PAYMENT THROUGH A RATE SETTING PROCESS AND ALL PAYORS, INCLUDING GOVERNMENTAL PAYORS, PAY THE SAME AMOUNT FOR THE SAME SERVICES DELIVERED AT THE SAME HOSPITAL. MARYLAND'S UNIQUE ALL PAYOR SYSTEM INCLUDES A METHOD FOR REFERENCING UNCOMPENSATED CARE IN EACH PAYORS' RATES, WHICH

ISA Schedule H (Form 990) 2011

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Part VI Supplemental Information

Complete this part to provide the following information.

1 Required descriptions. Provide the descriptions required for Part I, lines 3c, 6a, and 7; Part II; Part III, lines 4, 8, and 9b; and Part V, Section B, lines 1j, 3, 4, 5c, 6i, 7, 9, 10, 11h, 13g, 15e, 16e, 17e, 18d, 19d, 20, and 21.

- 2 Needs assessment. Describe how the organization assesses the health care needs of the communities it serves, in addition to any needs assessments reported in Part V, Section B.
- **3 Patient education of eligibility for assistance.** Describe how the organization informs and educates patients and persons who may be billed for patient care about their eligibility for assistance under federal, state, or local government programs or under the organization's financial assistance policy.
- **4 Community information.** Describe the community the organization serves, taking into account the geographic area and demographic constituents it serves.
- 5 Promotion of community health. Provide any other information important to describing how the organization's hospitals facilities or other health care facilities further its exempt purpose by promoting the health of the community (e.g., open medical staff, community board, use of surplus funds, etc.).
- **6** Affiliated health care system. If the organization is part of an affiliated health care system, describe the respective roles of the organization and its affiliates in promoting the health of the communities served.
- **7 State filing of community benefit report.** If applicable, identify all states with which the organization, or a related organization, files a community benefit report.

DOES NOT ENABLE MARYLAND HOSPITALS TO BREAKOUT ANY OFFSETTING REVENUE RELATED TO UNCOMPENSATED CARE.

SCHEDULE H, LINE 7B, COLUMNS (C) THROUGH (F) - MARYLAND'S REGULATORY

SYSTEM CREATES A UNIQUE PROCESS FOR HOSPITAL PAYMENT THAT DIFFERS FROM

THE REST OF THE NATION. THE HEALTH SERVICES COST REVIEW COMMISSION,

(HSCRC) DETERMINES PAYMENT THROUGH A RATE SETTING PROCESS AND ALL PAYORS,

INCLUDING GOVERNMENTAL PAYORS, PAY THE SAME AMOUNT FOR THE SAME SERVICES

DELIVERED AT THE SAME HOSPITAL. MARYLAND'S UNIQUE ALL PAYOR SYSTEM

INCLUDES A METHOD FOR REFERENCING UNCOMPENSATED CARE IN EACH PAYORS'

RATES, WHICH DOES NOT ENABLE MARYLAND HOSPITALS TO BREAKOUT ANY

OFFSETTING REVENUE RELATED TO UNCOMPENSATED CARE. COMMUNITY BENEFIT

EXPENSES ARE EQUAL TO MEDICAID REVENUES IN MARYLAND, AS SUCH, THE NET

EFFECT IS ZERO. ADDITIONALLY, NET REVENUES FOR MEDICAID SHOULD REFLECT

THE FULL IMPACT ON THE HOSPITAL OF ITS SHARE OF THE MEDICAID ASSESSMENT.

SCHEDULE H, LINE 7F COLUMN (C) - MARYLAND'S REGULATORY SYSTEM CREATES A

Schedule H (Form 990) 2011

JSA

Part VI Supplemental Information

Complete this part to provide the following information.

1 Required descriptions. Provide the descriptions required for Part I, lines 3c, 6a, and 7; Part II; Part III, lines 4, 8, and 9b; and Part V, Section B, lines 1j, 3, 4, 5c, 6i, 7, 9, 10, 11h, 13g, 15e, 16e, 17e, 18d, 19d, 20, and 21.

- 2 Needs assessment. Describe how the organization assesses the health care needs of the communities it serves, in addition to any needs assessments reported in Part V, Section B.
- **3 Patient education of eligibility for assistance.** Describe how the organization informs and educates patients and persons who may be billed for patient care about their eligibility for assistance under federal, state, or local government programs or under the organization's financial assistance policy.
- **4 Community information.** Describe the community the organization serves, taking into account the geographic area and demographic constituents it serves.
- 5 Promotion of community health. Provide any other information important to describing how the organization's hospitals facilities or other health care facilities further its exempt purpose by promoting the health of the community (e.g., open medical staff, community board, use of surplus funds, etc.).
- **6** Affiliated health care system. If the organization is part of an affiliated health care system, describe the respective roles of the organization and its affiliates in promoting the health of the communities served.
- **7 State filing of community benefit report.** If applicable, identify all states with which the organization, or a related organization, files a community benefit report.

UNIQUE PROCESS FOR HOSPITAL PAYMENT THAT DIFFERS FROM THE REST OF THE NATION. THE HEALTH SERVICES COST REVIEW COMMISSION, (HSCRC) DETERMINES PAYMENT THROUGH A RATE SETTING PROCESS AND ALL PAYORS, INCLUDING GOVERNMENTAL PAYORS, PAY THE SAME AMOUNT FOR THE SAME SERVICES DELIVERED MARYLAND'S UNIQUE ALL PAYOR SYSTEM INCLUDES A AT THE SAME HOSPITAL. METHOD FOR REFERENCING UNCOMPENSATED CARE IN EACH PAYORS' RATES, WHICH DOES NOT ENABLE MARYLAND HOSPITALS TO BREAKOUT ANY OFFSETTING REVENUE RELATED TO UNCOMPENSATED CARE. SCHEDULE H, LINE 7F COLUMN (D) -MARYLAND'S REGULATORY SYSTEM CREATES A UNIQUE PROCESS FOR HOSPITAL PAYMENT THAT DIFFERS FROM THE REST OF THE NATION. THE HEALTH SERVICES COST REVIEW COMMISSION, (HSCRC) DETERMINES PAYMENT THROUGH A RATE SETTING PROCESS AND ALL PAYORS, INCLUDING GOVERNMENTAL PAYORS, PAY THE SAME AMOUNT FOR THE SAME SERVICES DELIVERED AT THE SAME HOSPITAL. UNIQUE ALL PAYOR SYSTEM INCLUDES A METHOD FOR REFERENCING UNCOMPENSATED CARE IN EACH PAYORS' RATES, WHICH DOES NOT ENABLE MARYLAND HOSPITALS TO BREAKOUT ANY OFFSETTING REVENUE RELATED TO UNCOMPENSATED CARE.

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Part VI Supplemental Information

Complete this part to provide the following information.

- 1 Required descriptions. Provide the descriptions required for Part I, lines 3c, 6a, and 7; Part II; Part III, lines 4, 8, and 9b; and Part V, Section B, lines 1j, 3, 4, 5c, 6i, 7, 9, 10, 11h, 13g, 15e, 16e, 17e, 18d, 19d, 20, and 21.
- 2 Needs assessment. Describe how the organization assesses the health care needs of the communities it serves, in addition to any needs assessments reported in Part V, Section B.
- **3 Patient education of eligibility for assistance.** Describe how the organization informs and educates patients and persons who may be billed for patient care about their eligibility for assistance under federal, state, or local government programs or under the organization's financial assistance policy.
- **4 Community information.** Describe the community the organization serves, taking into account the geographic area and demographic constituents it serves.
- 5 Promotion of community health. Provide any other information important to describing how the organization's hospitals facilities or other health care facilities further its exempt purpose by promoting the health of the community (e.g., open medical staff, community board, use of surplus funds, etc.).
- **6** Affiliated health care system. If the organization is part of an affiliated health care system, describe the respective roles of the organization and its affiliates in promoting the health of the communities served.
- **7 State filing of community benefit report.** If applicable, identify all states with which the organization, or a related organization, files a community benefit report.

BAD DEBT EXPENSE

JSA

SCHEDULE H, PART III, LINE 4

PART III, LINE 3: THE ORGANIZATION DOES NOT CODE CHARITY CARE AND BAD

DEBT EXPENSE INTO THE SAME GENERAL LEDGER ACCOUNT. CHARITY CARE IS

BOOKED TO A SEPARATE ACCOUNT AND IS CLASSIFIED AS A "DEDUCTION FROM

REVENUE." AS SUCH IT IS NETTED AGAINST TOTAL PATIENT REVENUE IN ARRIVING

AT NET PATIENT REVENUE ON THE ENTITY'S INCOME STATEMENTS. BAD DEBT

EXPENSE IS BOOKED TO A SEPARATE ACCOUNT ON THE GENERAL LEDGER AND DOES

NOT INCLUDE ANY OTHER UNCOMPENSATED CARE AMOUNTS.

PART III, LINE 4: THE PROVISION FOR BAD DEBTS IS BASED UPON MANAGEMENT'S ASSESSMENT OF HISTORICAL AND EXPECTED NET COLLECTIONS CONSIDERING HISTORICAL BUSINESS AND ECONOMIC CONDITIONS, TRENDS IN HEALTH CARE COVERAGE, AND OTHER COLLECTION INDICATORS. PERIODICALLY THROUGHOUT THE YEAR, MANAGEMENT ASSESSES THE ADEQUACY OF THE ALLOWANCE FOR UNCOLLECTIBLE ACCOUNTS BASED UPON HISTORICAL WRITE OFF EXPERIENCE BY PAYOR CATEGORY. THE RESULTS OF THIS REVIEW ARE THEN USED TO MAKE MODIFICATIONS TO THE PROVISION FOR BAD DEBTS AND TO ESTABLISH AN ALLOWANCE FOR UNCOLLECTIBLE

Schedule H (Form 990) 2011

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Part VI Supplemental Information

Complete this part to provide the following information.

- 1 Required descriptions. Provide the descriptions required for Part I, lines 3c, 6a, and 7; Part II; Part III, lines 4, 8, and 9b; and Part V, Section B, lines 1j, 3, 4, 5c, 6i, 7, 9, 10, 11h, 13g, 15e, 16e, 17e, 18d, 19d, 20, and 21.
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RECEIVABLES. AFTER COLLECTION OF AMOUNTS DUE FROM INSURERS, THE

CORPORATION FOLLOWS INTERNAL GUIDELINES FOR PLACING CERTAIN PAST DUE

BALANCES WITH COLLECTION AGENCIES.

MEDICARE COST REPORT

SCHEDULE H, PART III, LINE 8

IN MARYLAND, THE HEALTH SERVICES COST REVIEW COMMISSION (HSCRC) STARTED SETTING HOSPITAL RATES IN 1974. AT THAT TIME, THE HSCRC APPROVED RATES APPLIED ONLY TO COMMERCIAL INSURERS. IN 1977, THE HSCRC NEGOTIATED A WAIVER FROM MEDICARE HOSPITAL PAYMENT RULES FOR MARYLAND HOSPITALS TO BRING THE FEDERAL MEDICARE PAYMENTS UNDER HSCRC CONTROL. MEDICARE REIMBURSES MARYLAND HOSPITALS ACCORDING TO RATES ESTABLISHED BY THE HSCRC AS LONG AS THE STATE CONTINUES TO MEET A TWO-PART TEST. THIS TWO-PART WAIVER TEST ALLOWS MEDICARE TO PARTICIPATE IN THE MARYLAND SYSTEM AS LONG AS TWO CONDITIONS ARE MET.

- ALL OTHER PAYERS PARTICIPATING IN THE SYSTEM PAY HSCRC SET RATES AND
- THE RATE OF GROWTH IN MEDICARE PAYMENTS TO MARYLAND HOSPITALS FROM

1981 TO THE PRESENT IS NOT GREATER THAN THE RATE OF GROWTH IN MEDICARE

Schedule H (Form 990) 2011

Part VI Supplemental Information

Complete this part to provide the following information.

1 Required descriptions. Provide the descriptions required for Part I, lines 3c, 6a, and 7; Part II; Part III, lines 4, 8, and 9b; and Part V, Section B, lines 1j, 3, 4, 5c, 6i, 7, 9, 10, 11h, 13g, 15e, 16e, 17e, 18d, 19d, 20, and 21.

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PAYMENTS TO HOSPITALS NATIONALLY OVER THE SAME TIME FRAME.

COLLECTION PRACTICES

SCHEDULE H, PART III, LINE 9B

FINANCIAL ASSISTANCE APPLICATION PROCESS.

THE ORGANIZATION EXPECTS PAYMENT AT THE TIME THE SERVICE IS PROVIDED. OUR POLICY IS TO COMPLY WITH ALL STATE AND FEDERAL LAW AND THIRD PARTY REGULATIONS AND TO PERFORM ALL CREDIT AND COLLECTION FUNCTIONS IN A DIGNIFIED AND RESPECTFUL MANNER. EMERGENCY SERVICES WILL BE PROVIDED TO ALL PATIENTS REGARDLESS OF ABILITY TO PAY. FINANCIAL ASSISTANCE IS AVAILABLE FOR PATIENTS BASED ON FINANCIAL NEED AS DEFINED IN THE FINANCIAL ASSISTANCE POLICY. THE ORGANIZATION DOES NOT DISCRIMINATE ON THE BASIS OF AGE, RACE, CREED, SEX OR ABILITY TO PAY. PATIENTS WHO ARE UNABLE TO PAY MAY REQUEST A FINANCIAL ASSISTANCE APPLICATION AT ANY TIME PRIOR TO SERVICE OR DURING THE BILLING AND COLLECTION PROCESS. THE ORGANIZATION MAY REQUEST THE PATIENT TO APPLY FOR MEDICAL ASSISTANCE PRIOR TO APPLYING FOR FINANCIAL ASSISTANCE. THE ACCOUNT WILL NOT BE FORWARDED FOR COLLECTION DURING THE MEDICAL ASSISTANCE APPLICATION PROCESS OR THE

ISA Schedule H (Form 990) 2011

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Part VI Supplemental Information

Complete this part to provide the following information.

- 1 Required descriptions. Provide the descriptions required for Part I, lines 3c, 6a, and 7; Part II; Part III, lines 4, 8, and 9b; and Part V, Section B, lines 1j, 3, 4, 5c, 6i, 7, 9, 10, 11h, 13g, 15e, 16e, 17e, 18d, 19d, 20, and 21.
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UNIVERSITY SPECIALTY HOSPITAL 1

SCHEDULE H, PART V, SECTION B

LINE 19D - ALL PATIENTS ARE CHARGED THE STATE REGULATED RATES, REGARDLESS OF THEIR ABILITY TO PAY.

LINE 21 - DUE TO STATE REGULATIONS, CHARGES ARE NOT REDUCED FOR ANY
PAYER, INCLDUING COMMERCIAL INSURANCE, GOVERNMENT PAYERS, OR UNINSURED
PATIENTS. ALL CHARGES ARE GROSS CHARGES.

COMMUNITY HEALTH CARE NEEDS ASSESSMENT

SCHEDULE H, PART VI, LINE 2

UNIVERSITY SPECIALTY HOSPITAL IN PARTNERSHIP WITH THE UNIVERSITY OF
MARYLAND MEDICAL SYSTEM USES A VARIETY OF RESOURCES TO IDENTIFY COMMUNITY
HEALTH NEEDS. FOR THE PURPOSES OF THE FY 11 REPORT, THE 2010 BALTIMORE
CITY HEALTH DISPARITIES REPORT CARD WAS REVIEWED TO DESIGN THE STRATEGIC
COMMUNITY BENEFIT PLAN FOR THE HOSPITAL. IN ADDITION, ONE PREVALENT
SOURCE OF INFORMATION FOR BALTIMORE CITY WAS THE 2008 BALTIMORE CITY
HEALTH STATUS REPORT, WHICH IS PRODUCED BY THE BALTIMORE CITY HEALTH

Schedule H (Form 990) 2011

513485

Part VI Supplemental Information

Complete this part to provide the following information.

1 Required descriptions. Provide the descriptions required for Part I, lines 3c, 6a, and 7; Part II; Part III, lines 4, 8, and 9b; and Part V, Section B, lines 1j, 3, 4, 5c, 6i, 7, 9, 10, 11h, 13g, 15e, 16e, 17e, 18d, 19d, 20, and 21.

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DEPARTMENT. ADDITIONAL REPORTS, DATA, ALERTS, PUBLIC HEALTH TRENDS REVIEW IN WHICH THE CENTERS FOR DISEASE CONTROL, US DEPT OF HEALTH AND HUMAN SERVICES, AND LOCAL AGENCIES ALSO STANDS AS PRIMARY SOURCES OF INFORMATION IN ORDER TO IDENTIFY NEEDS. UNIVERSITY SPECIALTY HOSPITAL IN PARTNERSHIP WITH THE UNIVERSITY OF MARYLAND MEDICAL SYSTEM, CONSULTED WITH BALTIMORE CITY HEALTH DEPARTMENT, REPRESENTATIVES FROM BALTIMORE AREA FAITH-BASED GROUPS AND COMMUNITY BASED ORGANIZATIONS IN SEEKING INFORMATION ABOUT COMMUNITY HEALTH NEEDS.

ELIGIBILITY EDUCATION

SCHEDULE H, PART VI, LINE 3

USH FINANCIAL CLEARANCE PROGRAM POLICY IS A CLEAR, COMPREHENSIVE POLICY
ESTABLISHED TO ASSESS THE NEEDS OF PARTICULAR PATIENTS THAT HAVE INDICATED
A POSSIBLE FINANCIAL HARDSHIP IN OBTAINING AID WHEN IT IS BEYOND THEIR
FINANCIAL ABILITY TO PAY FOR SERVICES RENDERED. USH MAKES EVERY EFFORT TO
MAKE FINANCIAL ASSISTANCE INFORMATION AVAILABLE TO OUR PATIENTS INCLUDING,
BUT NOT LIMITED TO SIGNAGE IN MAIN ADMITTING AREAS OF THE HOSPITAL AND
BROCHURES EXPLAINING FINANCIAL ASSISTANCE ARE MADE AVAILABLE IN ALL

JSA Schedule H (Form 990) 2011

Part VI Supplemental Information

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- 1 Required descriptions. Provide the descriptions required for Part I, lines 3c, 6a, and 7; Part II; Part III, lines 4, 8, and 9b; and Part V, Section B, lines 1j, 3, 4, 5c, 6i, 7, 9, 10, 11h, 13g, 15e, 16e, 17e, 18d, 19d, 20, and 21.
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PATIENT CARE AREAS.

DESCRIPTION OF COMMUNITY SERVED

SCHEDULE H, PART VI, LINE 4

IN FY 11, 40% OF USH PATIENTS RESIDED IN BALTIMORE CITY. THE DEMOGRAPHICS FOR USH PATIENTS IN FY11 INCLUDED 50% AFRICAN AMERICAN, 41% CAUCASIAN, 1.8% HISPANIC; OTHER ETHNICITIES INCLUDED ASIAN AND AMERICAN INDIAN.

FIFTY- NINE PERCENT OF PATIENTS AT USH IN FY 11 WERE MALE AND FORTY-ONE PERCENT WERE FEMALE. FORTY-SIX PERCENT OF PATIENTS IN FY 11 WERE MEDICAID RECIPIENTS. PATIENT AGE RANGES OF 36-55 YEARS REPRESENTED 38.5% OF THE

PROMOTING THE HEALTH OF THE COMMUNITY

SCHEDULE H, PART VI, LINE 5

PATIENT POPULATION IN FY 11.

UMMS CREATED THE UNIVERSITY OF MARYLAND COMMUNITY OUTREACH AND ADVOCACY

TEAM THAT MEETS BI-MONTHLY TO ADDRESS THE HEALTH CARE NEEDS OF THE WEST

BALTIMORE COMMUNITY. THREE ANNUAL UMMS OUTREACH ACTIVITIES INCLUDES, FALL

BACK INTO GOOD HEALTH, TAKE A LOVED ONE TO THE DOCTOR DAY AND THE HEALTHY,

Schedule H (Form 990) 2011

Part VI Supplemental Information

Complete this part to provide the following information.

1 Required descriptions. Provide the descriptions required for Part I, lines 3c, 6a, and 7; Part II; Part III, lines 4, 8, and 9b; and Part V, Section B, lines 1j, 3, 4, 5c, 6i, 7, 9, 10, 11h, 13g, 15e, 16e, 17e, 18d, 19d, 20, and 21.

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WEALTHY, WISE AND BEAUTIFUL WOMEN'S CONFERENCE IN PARTNERSHIP WITH HEART AND SOUL MAGAZINE. USH PARTICIPATION IS ACTIVE ON THE UNIVERSITY OF MARYLAND COMMUNITY OUTREACH AND ADVOCACY TEAM.

AFFILIATED HEALTH CARE SYSTEM ROLES

SCHEDULE H, PART VI, LINE 6

USH IS A PART OF THE UNIVERSITY OF MARYLAND MEDICAL SYSTEM (UMMS) AND PARTICIPATES ON THE UMMS COMMUNITY HEALTH OUTREACH AND ADVOCACY TEAM. UMMS CREATED THE UNIVERSITY OF MARYLAND COMMUNITY HEALTH OUTREACH AND ADVOCACY TEAM TO ADDRESS THE HEALTH CARE NEEDS OF THE WEST BALTIMORE COMMUNITY. THE GROUP IS COMPRISED OF COMMUNITY OUTREACH MANAGEMENT AND STAFF, SOCIAL WORKERS, DIRECTORS, VICE PRESIDENTS, AND PHYSICIANS FROM UMMS SYSTEM HOSPITALS. THE GROUP DETERMINES WHAT NEEDS ARE ADDRESSED AS WELL AS COMMUNITY INVOLVEMENT AND ACTIVITIES EACH YEAR. UMMC PARTICIPATES IN THIS ADVOCACY TEAM AND REPRESENTATIVES IN ADDITION TO THE IDENTIFIED UMMS PRIORITIES, USH SENIOR LEADERS AND COMMUNITY OUTREACH STAFF MEET TO DETERMINE ANNUAL GOALS AND ACTIVITIES. USH IN PARTNERSHIP WITH UMMS, WAS A MAJOR PARTICIPANT AND SPONSOR IN MAJOR ANNUAL OUTREACH EFFORTS.

Schedule H (Form 990) 2011

Part VI Supplemental Information

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COMMUNITY BENEFIT REPORT STATE FILINGS

SCHEDULE H, PART VI, LINE 7

USH IS NOT REQUIRED TO FILE A COMMUNITY BENEFIT REPORT WITH THE STATE OF

MARYLAND'S HEALTH SERVICES COST REVIEW COMMISSION. THAT REQUIREMENT ONLY

APPLIES TO ACUTE CARE HOSPITALS. USH DOES, HOWEVER, PREPARE SUCH A

REPORT FOR INTERNAL USE AND REVIEW.

JSA Schedule H (Form 990) 2011

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SCHEDULE J (Form 990)

Compensation Information

For certain Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

► Complete if the organization answered "Yes" to Form 990, Part IV, line 23.

► Attach to Form 990. ► See separate instructions.

OMB No. 1545-0047

2011

Open to Public Inspection

Internal Revenue Service

Name of the organization

UNIVERSITY SPECIALTY HOSPITAL

Part I Questions Regarding Compensation

Department of the Treasury

Employer identification number

52-0882914

			Yes	No
1a	Check the appropriate box(es) if the organization provided any of the following to or for a person listed in Form			
	990, Part VII, Section A, line 1a. Complete Part III to provide any relevant information regarding these items.			
	First-class or charter travel Housing allowance or residence for personal use			
	Travel for companions Payments for business use of personal residence			
	Tax indemnification and gross-up payments X Health or social club dues or initiation fees			
	Discretionary spending account Personal services (e.g., maid, chauffeur, chef)			
b	If any of the boxes on line 1a are checked, did the organization follow a written policy regarding payment or reimbursement or provision of all of the expenses described above? If "No," complete Part III to			
	explain	1b	Х	
2	explain			
	directors, trustees, and the CEO/Executive Director, regarding the items checked in line 1a?	2	X	
3	Indicate which, if any, of the following the filing organization used to establish the compensation of the			
	organization's CEO/Executive Director. Check all that apply. Do not check any boxes for methods used by a			
	related organization to establish compensation of the CEO/Executive Director. Explain in Part III.			
	X Compensation committee Written employment contract			
	X Independent compensation consultant X Compensation survey or study			
	Form 990 of other organizations X Approval by the board or compensation committee			
	During the year did any narrow listed in Form 200 Part VIII. Coation A. line 10, with respect to the filing			
4	During the year, did any person listed in Form 990, Part VII, Section A, line 1a, with respect to the filing organization or a related organization:			
а	Receive a severance payment or change-of-control payment?	4a		Х
b	Participate in, or receive payment from, a supplemental nonqualified retirement plan?	4b	Х	
С	Participate in, or receive payment from, an equity-based compensation arrangement?	4c		Х
	If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III.			
	Only section 501(c)(3) and 501(c)(4) organizations must complete lines 5-9.			
5	For persons listed in Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any			
	compensation contingent on the revenues of:			
а	The organization?	5a		Х
b	Any related organization?	5b		Х
	If "Yes" to line 5a or 5b, describe in Part III.			
6	For persons listed in Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any			
	compensation contingent on the net earnings of:			
а	The organization?	6a		Х
b	Any related organization?	6b		X
	If "Yes" to line 6a or 6b, describe in Part III.			
7	For persons listed in Form 990, Part VII, Section A, line 1a, did the organization provide any non-fixed			
	payments not described in lines 5 and 6? If "Yes," describe in Part III	7		X
8	Were any amounts reported in Form 990, Part VII, paid or accrued pursuant to a contract that was subject			
	to the initial contract exception described in Regulations section 53.4958-4(a)(3)? If "Yes," describe			
	in Part III	8		Х
9	If "Yes" to line 8, did the organization also follow the rebuttable presumption procedure described in			
	Regulations section 53.4958-6(c)?	9		

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule J (Form 990) 2011

UNIVERSITY SPECIALTY HOSPITAL 52-0882914

Schedule J (Form 990) 2011 Page 2

Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported in Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii). Do not list any individuals that are not listed on Form 990, Part VII.

Note. The sum of columns (B)(i)-(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual.

		(B) Breakdown	of W-2 and/or 1099-MISO	C compensation	(C) Retirement and	(D) Nontaxable	(E) Total of columns	(F) Compensation
(A) Name		(i) Base compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation	other deferred compensation	benefits	(B)(i)-(D)	reported as deferred in prior Form 990
	(i)	C	0	0	O	0	(0
1 JEFFREY A RIVEST	(ii)	689,045.	381,237.	129,101.	9,800.	7,908.	1,217,091.	0
	(i)	C	0	0	0	0	(0
2 ALISON G BROWN	(ii)	339,147.	161,040.	63,441.	9,800.	9,320.	582,748.	0
	(i)	0	0	0	Q q	0	(0
3 LISA ROWEN	(ii)	337,675.	164,939.	16,297.	48,165.	9,315.	576,391.	. 0
	(i)	0	0	0	<u> </u>	0	(0
4 INGRID CONNERNEY	(ii)	160,395.	32,854.	420.	6,818.	1,381.	201,868.	. 0
	(i)	C)0	0	Q	0	(0
5 KEITH PERSINGER	(ii)	395,719.	186,725.	52,005.	9,800.	4,796.	649,045.	0
	(i))) +	0	0	0	(0
6 JONATHAN GOTTLIEB	(ii)	489,792.		5,732.	69,391.	8,211.	793,604.	0
	(i)	186,020.	250.	707.	7,471.	1,255.	195,703.	0
7 SEBLU ZERA YOHANNES	(ii)	124 225	0	11 505	0	0	(0
	(i)	184,285.	44,280.	14,735.	7,466.	4,120.	254,886.	0
8 JAMES WARNER	(ii)	124 217	10.556	10.500	4 222	2 142	171 250	0
	(i)	134,017.	18,656.	10,598.	4,938.	3,149.	171,358.	<u></u>
9 JOYCE A SMITH	(ii)	040.016	24 517	770	06 400	0 110	204 712	0
mpp.v	(i)	240,816.	34,517.	778.	26,490.	2,112.	304,713.	<u></u>
10 TRUDY HALL	(ii)		J	0	9	U	· ·	0
	(i)							
11	(ii)							
	(i)							
12	(ii)							
40	(i)		 					
13	(ii)							
1.4	(i) (ii)		 		+			
14	(i)							
15	(ii)		 					
10	(i)							
16	(ii)		 					
_10	(")							<u> </u>

UNIVERSITY SPECIALTY HOSPITAL 52-0882914

Schedule J (Form 990) 2011 Page 3

Part | Supplemental Information

Complete this part to provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information.

HEALTH OR SOCIAL CLUB DUES OR INITIATION FEES

SCHEDULE J, PART I, LINE 1A

UMMS EXECUTIVES RECEIVE A BENEFIT PACKAGE WIHICH MAY BE USED TOWARDS

HEALTH CLUB DUES OR OTHER HEALTH MAINTENANCE PROGRAMS. SUCH BENEFITS ARE

CAPPED AT \$7,000, \$5,000 OR \$3,000 DEPENDING ON JOB TITLE AS DESCRIBED IN

THE PROGRAM DOCUMENTS.

SUPPLEMENTAL NONQUALIFIED RETIREMENT PLAN

SCHEDULE J, PART I, LINE 4B

DURING THE FISCAL YEAR END JUNE 30, 2012, CERTAIN OFFICERS AND KEY
EMPLOYEES PARTICIPATED IN THE UNIVERSITY OF MARYLAND MEDICAL SYSTEM

(UMMS) SUPPLEMENTAL NONQUALIFIED PLAN. THE INDIVIDUALS, LISTED BELOW

HAVE NOT VESTED IN THE PLAN THEREFORE THE ACCRUED CONTRIBUTION TO THE

PLAN FOR THE FISCAL YEAR IS REPORTED ON SCHEDULE J PART II COLUMN (C),

RETIREMENT AND OTHER DEFERRED COMPENSATION:

TRUDY HALL

LISA ROWEN

JONATHAN GOTTLIEB

Schedule J (Form 990) 2011

UNIVERSITY SPECIALTY HOSPITAL 52-0882914

Schedule J (Form 990) 2011

Part III Supplemental Information

Complete this part to provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information.

DURING THE FISCAL YEAR END JUNE 30, 2012, CERTAIN OFFICERS AND KEY
EMPLOYEES PARTICIPATED IN THE UNIVERSITY OF MARYLAND MEDICAL SYSTEM

(UMMS) SUPPLEMENTAL NONQUALIFIED PLAN. THE OFFICERS AND KEY EMPLOYEES
LISTED BELOW HAVE VESTED IN THE PLAN IN A PRIOR YEAR, THEREFORE THE

CONTRIBUTION TO THE PLAN FOR THE FISCAL YEAR IS REPORTED AS TAXABLE

COMPENSATION AND REPORTED ON SCHEDULE J, PART II, COLUMN (BIII), OTHER

REPORTABLE COMPENSATION:

JOYCE SMITH

JAMES WARNER

ALISON BROWN

KEITH PERSINGER

JEFFREY RIVEST

SCHEDULE O

(Form 990 or 990-EZ)

Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information.

▶ Attach to Form 990 or 990-EZ.

OMB No. 1545-0047

2011

Open to Public Inspection

Department of the Treasury Internal Revenue Service Name of the organization

UNIVERSITY SPECIALTY HOSPITAL

Employer identification number 52-0882914

MEMBERS OR STOCKHOLDERS

FORM 990, PART VI, LINE 6

UNIVERSITY OF MARYLAND MEDICAL SYSTEM CORPORATION (UMMS) IS THE SOLE

MEMBER OF UNIVERSITY SPECIALITY HOSPITAL (USH). UMMS MAY ELECT ONE OR MORE

BOARD MEMBERS OF THE GOVERNING BODY AND ALL DECISIONS OF THE GOVERNING

BODY MUST BE APPROVED BY UMMS.

MEMBERS OR STOCKHOLDERS WHO MAY ELECT

FORM 990, PART VI, LINE 7A

UNIVERSITY OF MARYLAND MEDICAL SYSTEM CORPORATION (UMMS) IS THE SOLE

MEMBER OF UNIVERSITY SPECIALITY HOSPITAL (USH). UMMS MAY ELECT ONE OR MORE

BOARD MEMBERS OF THE GOVERNING BODY AND ALL DECISIONS OF THE GOVERNING

BODY MUST BE APPROVED BY UMMS.

DECISIONS SUBJECT TO APPROVAL

FORM 990, PART VI, LINE 7B

UNIVERSITY OF MARYLAND MEDICAL SYSTEM CORPORATION (UMMS) IS THE SOLE

MEMBER OF UNIVERSITY SPECIALITY HOSPITAL (USH). UMMS MAY ELECT ONE OR MORE

BOARD MEMBERS OF THE GOVERNING BODY AND ALL DECISIONS OF THE GOVERNING

BODY MUST BE APPROVED BY UMMS.

FORM 990 REVIEW PROCESS

FORM 990, PART VI, LINE 11B

THE IRS FORM 990 IS PREPARED AND REVIEWED BY THE ACCOUNTING FIRM OF GRANT

52-0882914

THORNTON. ACCOUNTING PERSONNEL IN FINANCE SHARED SERVICES AT THE UNIVERSITY OF MARYLAND MEDICAL SYSTEM GATHER THE INFORMATION NEEDED TO COMPLETE THE RETURN AND INPUT THE DATA INTO THE TAX ORGANIZER. WHEN ALL DATA HAS BEEN ENTERED, THE INFORMATION IS SUBMITTED TO GRANT THORNTON FOR IMPORTATION INTO THEIR TAX SOFTWARE. AT THIS POINT, GRANT THORNTON STAFF MEMBERS REVIEW THE DATA, ASK FOR ADDITIONAL INFORMATION IF NEEDED AND PREPARE THE TAX RETURN. EACH RETURN IS REVIEWED AT SEVERAL LEVELS AT GRANT THORNTON INCLUDING THE TAX PARTNER. AFTER THEIR REVIEW PROCESS, A DRAFT RETURN IS SENT TO THE ACCOUNTING STAFF AT UMMS FOR AN IN-HOUSE REVIEW UPON COMPLETION OF THE IN-HOUSE REVIEW, GRANT THORNTON IS INSTRUCTED TO MAKE ANY NECESSARY CHANGES AND TO PREPARE THE FINAL TAX RETURN. THE FINAL RETURN UNDERGOES ANOTHER REVIEW BY THE ACCOUNTING STAFF AT FINANCE SHARED SERVICES AND IS ALSO REVIEWED BY THE ACCOUNTING MANAGER, THE DIRECTOR OF FINANCIAL REPORTING, THE VICE PRESIDENT OF FINANCE AND THE CFO, WHO SIGNS THE RETURN. PRIOR TO FILING THE IRS FORM 990, THE ORGANIZATION'S BOARD CHAIRMAN, TREASURER, AUDIT COMMITTEE CHAIRMAN, EXECUTIVE COMMITTEE CHAIRMAN OR OTHER MEMBER OF THE BOARD WITH SIMILAR AUTHORITY WILL REVIEW THE IRS FORM 990. AT THE DISCRETION OF THE REVIEWING BOARD MEMBER, SUCH MEMBER WILL BRING ANY ISSUES OR QUESTIONS RELATED TO THE COMPLETED IRS FORM 990 TO THE ATTENTION OF THE BOARD. NOTWITHSTANDING THE ABOVE, A BOARD RESOLUTION IS NOT REQUIRED FOR THE FILING OF THE ORGANIZATION'S IRS FORM 990. EACH BOARD MEMBER IS PROVIDED WITH A COPY OF THE FINAL IRS FORM 990 BEFORE FILING.

CONFLICT OF INTEREST POLICY MONITORING & ENFORCEMENT

513485

FORM 990, PART VI, LINE 12C

THE ORGANIZATION'S OFFICERS, DIRECTORS, EMPLOYEES AND MEDICAL STAFF MEMBERS, AS APPLICABLE, SHALL DISCLOSE CONFLICTS OF INTEREST OR POTENTIAL CONFLICTS OF INTEREST BETWEEN THEIR PERSONAL INTERESTS AND THE INTERESTS OF THE ORGANIZATION, OR ANY ENTITY CONTROLLED BY OR OWNED IN SUBSTANTIAL PART BY THE ORGANIZATION. A QUESTIONNAIRE WHICH DISCLOSES POTENTIAL CONFLICTS OF INTEREST IS DISTRIBUTED ANNUALLY TO ALL OFFICERS, DIRECTORS AND KEY EMPLOYEES. THE GENERAL COUNSEL OF THE UNIVERSITY OF MARYLAND MEDICAL SYSTEM CORPORATION (UMMSC) REVIEWS THE RESPONSES FOR UMMSC, UNIVERSITY SPECIALTY HOSPITAL AND JAMES LAWRENCE KERNAN HOSPITAL. THE CEO OR CFO OF EACH OF THE OTHER ENTITIES IN THE UNIVERSITY OF MARYLAND MEDICAL SYSTEM REVIEWS THE RESPONSES FOR THOSE ENTITIES. THE GENERAL COUNSEL, IN CONSULTATION WITH THE AUDIT COMMITTEE, IF NECESSARY, WOULD DETERMINE IF A CONFLICT OF INTEREST EXISTED FOR UMMSC, UNIVERSITY SPECIALTY HOSPITAL AND JAMES LAWRENCE KERNAN HOSPITAL. WITH RESPECT TO THE OTHER ENTITIES IN THE UNIVERSITY OF MARYLAND MEDICAL SYSTEM, THE GENERAL COUNSEL MAY BE CALLED FOR CONSULT. IF SO, THE GENERAL COUNSEL MAY CONSULT THE AUDIT COMMITTEE, IF NECESSARY. WHENEVER A CONFLICT OR POTENTIAL CONFLICT OF INTEREST EXISTS, THE NATURE OF THE CONFLICT OR POTENTIAL CONFLICT OF INTEREST MUST BE DISCLOSED IN WRITING TO THE ORGANIZATION'S BOARD, BOARD COMMITTEE, AN OFFICER OF THE ORGANIZATION OR OTHER APPROPRIATE EXECUTIVE. SUCH INDIVIDUAL HAVING A POTENTIAL CONFLICT OF INTEREST SHALL PLAY NO ROLE ON BEHALF OF THE ORGANIZATION, OR ANY ORGANIZATION CONTROLLED OR SUBSTANTIALLY OWNED, IN ANY TRANSACTION IN WHICH A CONFLICT EXISTS. ALL INVITATIONS FOR BIDS, PROPOSALS OR SOLICITATIONS FOR OFFERS INCLUDE THE FOLLOWING PROVISION: ANY VENDOR, SUPPLIER OR CONTRACTOR MUST DISCLOSE ANY

ACTUAL OR POTENTIAL TRANSACTION WITH ANY ORGANIZATION OFFICER, DIRECTOR,
EMPLOYEE OR MEMBER OF THE MEDICAL STAFF, INCLUDING FAMILY MEMBERS WITHIN
FIVE DAYS OF THE TRANSACTION. FAILURE TO COMPLY WITH THIS PROVISION IS A
MATERIAL BREACH OF AGREEMENT. IN ADDITION, A BOARD DISCLOSURE REPORT IS
FILED WITH THE MARYLAND HEALTH SERVICES COST REVIEW COMMISSION ON AN
ANNUAL BASIS SHOWING ANY BUSINESS TRANSACTIONS BETWEEN THE BOARD MEMBERS
AND THE ORGANIZATION.

PROCESS FOR DETERMINING COMPENSATION

FORM 990, PART VI, LINE 15A

THE ORGANIZATION DETERMINES THE EXECUTIVE COMPENSATION PAID TO ITS

EXECUTIVES IN THE FOLLOWING MANNER PRESCRIBED IN THE IRS

REGULATIONS: EXECUTIVE COMPENSATION PACKAGES ARE DETERMINED BY A

COMMITTEE OF THE BOARD THAT IS COMPOSED ENTIRELY OF BOARD MEMBERS WHO HAVE

NO CONFLICT OF INTEREST. THE COMMITTEE ACQUIRES CREDIBLE COMPARABILITY

MARKET DATA CONCERNING THE COMPENSATION PACKAGES OF SIMILARLY SITUATED

EXECUTIVES. THE COMMITTEE CAREFULLY REVIEWS THAT DATA, THE EXECUTIVE'S

PERFORMANCE AND THE PROPOSED COMPENSATION PACKAGES DURING THE DECISION

MAKING PROCESS. THE COMMITTEE MEMORIALIZES ITS DELIBERATIONS IN DETAILED

MINUTES REVIEWED AND ADOPTED AT THE NEXT-FOLLOWING MEETING. THE COMMITTEE

SEEKS AN OPINION OF COUNSEL THAT IT HAS MET THE REQUIREMENTS OF THE IRS

INTERMEDIATE SANCTIONS REGULATIONS. THIS PROCESS IS USED TO DETERMINE THE

COMPENSATION PACKAGES FOR ALL MANAGEMENT EMPLOYEES FROM THE VICE PRESIDENT

LEVEL AND UP.

PROCESS FOR DETERMINING COMPENSATION

FORM 990, PART VI, LINE 15B

THE ORGANIZATION DETERMINES THE EXECUTIVE COMPENSATION PAID TO ITS EXECUTIVES IN THE FOLLOWING MANNER PRESCRIBED IN THE IRS REGULATIONS: EXECUTIVE COMPENSATION PACKAGES ARE DETERMINED BY A COMMITTEE OF THE BOARD THAT IS COMPOSED ENTIRELY OF BOARD MEMBERS WHO HAVE NO CONFLICT OF INTEREST. THE COMMITTEE ACQUIRES CREDIBLE COMPARABILITY MARKET DATA CONCERNING THE COMPENSATION PACKAGES OF SIMILARLY SITUATED EXECUTIVES. THE COMMITTEE CAREFULLY REVIEWS THAT DATA, THE EXECUTIVE'S PERFORMANCE AND THE PROPOSED COMPENSATION PACKAGES DURING THE DECISION MAKING PROCESS. THE COMMITTEE MEMORIALIZES ITS DELIBERATIONS IN DETAILED MINUTES REVIEWED AND ADOPTED AT THE NEXT-FOLLOWING MEETING. THE COMMITTEE SEEKS AN OPINION OF COUNSEL THAT IT HAS MET THE REQUIREMENTS OF THE IRS INTERMEDIATE SANCTIONS REGULATIONS. THIS PROCESS IS USED TO DETERMINE THE COMPENSATION PACKAGES FOR ALL MANAGEMENT EMPLOYEES FROM THE VICE PRESIDENT LEVEL AND UP.

HOW DOCUMENTS ARE MADE AVAILABLE TO THE PUBLIC

FORM 990, PART VI, LINE 19

IN GENERAL, FINANCIAL AND TAX INFORMATION RELATING TO THE ORGANIZATION IS
DEEMED PROPRIETARY AND NOT SUBJECT TO DISCLOSURE UPON REQUEST. HOWEVER,
SPECIFIC PROVISIONS OF FEDERAL AND STATE LAW REQUIRE THE ORGANIZATION TO
DISCLOSE CERTAIN LIMITED FINANCIAL AND TAX DATA UPON A SPECIFIC REQUEST
FOR THAT INFORMATION. REQUESTS FOR FORM 990 AND FORM 1023: A REQUESTOR
SEEKING TO REVIEW AND/OR OBTAIN A COPY OF THE ORGANIZATION'S IRS FORM 990
OR FORM 1023 AS FILED WITH THE INTERNAL REVENUE SERVICE, INCLUDING ALL
SCHEDULES AND ATTACHMENTS, MAY APPEAR IN PERSON OR SUBMIT A WRITTEN

Employer identification number 52-0882914

REQUEST. THE MOST RECENT THREE YEARS OF IRS FORM 990 MAY BE REQUESTED. IF THE REQUESTER APPEARS IN PERSON, THE INDIVIDUAL IS DIRECTED TO THE OFFICE OF THE CHIEF FINANCIAL OFFICER FOR THE ORGANIZATION AND THE FORM 990 AND/OR FORM 1023 ARE MADE AVAILABLE FOR INSPECTION. INDIVIDUAL IS PERMITTED TO REVIEW THE RETURN, TAKE NOTES AND REQUEST A COPY. IF REQUESTED, A COPY IS PROVIDED ON THE SAME DAY. A NOMINAL FEE IS CHARGED FOR MAKING THE COPIES. THE ORGANIZATION MAY HAVE AN EMPLOYEE PRESENT DURING THE PUBLIC INSPECTION OF THE DOCUMENT. WRITTEN REQUESTS FOR AN ENTITY'S FORM 990 OR FORM 1023 ARE DIRECTED IMMEDIATELY TO THE OFFICE OF THE CHIEF FINANCIAL OFFICER FOR THE ORGANIZATION. THE REQUESTED COPIES ARE MAILED WITHIN 30 DAYS OF THE REQUEST. REPRODUCTION FEES AND MAILING COSTS ARE CHARGED TO THE REQUESTOR. CONFLICT OF INTEREST POLICY AND GOVERNING DOCUMENTS: IF THE GOVERNING DOCUMENTS AND CONFLICT OF INTEREST POLICY OF OUR ORGANIZATION ARE SUBJECT TO THE FEDERAL PUBLIC DISCLOSURE RULES (OR STATE PUBLIC DISCLOSURE RULES), THESE DOCUMENTS WILL BE MADE PUBLICLY AVAILABLE AS APPLICABLE LAW MAY REQUIRE. OTHERWISE, THE GOVERNING DOCUMENTS AND CONFLICT OF INTEREST POLICY WILL BE PROVIDED TO THE PUBLIC AT THE DISCRETION OF MANAGEMENT.

OTHER CHANGES IN NET ASSETS

FORM 990, PART XI, LINE 5

CHANGE IN ECONOMIC INTEREST OF UMMS FOUNDATION 114,560

CHANGE IN FAIR MARKET VALUE OF INVESTMENTS (410,881)

FACILITY CLOSURE - ASSET IMPAIRMENT (13,822,222)

TOTAL (14,124,543)

Schedule O (Form 990 or 990-EZ) 2011 Page **2**

Name of the organization
UNIVERSITY SPECIALTY HOSPITAL

52-0882914

HOURS ON RELATED ENTITIES

PART VII, SECTION A, COLUMN (B)

THE UNIVERSITY OF MARYLAND MEDICAL SYSTEM (UMMS) IS A MULTI-ENTITY HEALTH CARE SYSTEM THAT INCLUDES 9 ACUTE CARE HOSPITALS, 3 ACUTE CARE HOSPITALS OWNED IN JOINT VENTURE ARRANGEMENTS AND VARIOUS SUPPORTING ENTITIES. A NUMBER OF INDIVIDUALS PROVIDE SERVICES TO VARIOUS ENTITIES WITHIN THE SYSTEM. IN GENERAL, THE OFFICERS AND KEY EMPLOYEES OF UMMS AVERAGE IN EXCESS OF 40 HOURS PER WEEK SERVING THE DIFFERENT ENTITIES THAT COMPRISE UMMS.

ATTACHMENT 1

FORM 990, PART VII, COLUMN B - ESTIMATED AVERAGE PER WEEK

NAME AND TITLE	HOURS DEVOTED FOR RELATED ORGANIZA	ATION
JEFFREY A RIVEST		
DIRECTOR	40.00	
ALISON G BROWN		
DIRECTOR	40.00	
LISA ROWEN		
DIRECTOR	40.00	
INGRID CONNERNEY		
DIRECTOR	40.00	
KEITH PERSINGER		
CFO & DIRECTOR	40.00	
JONATHAN GOTTLIEB		
DIRECTOR	40.00	

ATTACHMENT 2

990, PART VII- COMPENSATION OF THE FIVE HIGHEST PAID IND. CONTRACTORS

NAME AND ADDRESS	DESCRIPTION OF SERVICES	COMPENSATION
HOSPITALIST MEDICINE PHYSICIANS OF MD 4535 DRESSLER ROAD NW CANTON, OH 44718	PHYSICIAN SERVICES	2,085,857.
SLEEP SERVICES OF AMERICA INC PO BOX 198320	SLEEP STUDY SERVICES	1,130,993.

Schedule O (Form 990 or 990-EZ) 2011

Name of the organization UNIVERSITY SPECIALTY HOSPITAL Employer identification number 52-0882914

ATTACHMENT 2 (CONT'D)

5,214,770.

990, PART VII- COMPENSATION OF THE FIVE HIGHEST PAID IND. CONTRACTORS

TOTAL COMPENSATION

NAME AND ADDRESS	DESCRIPTION OF SERVICES	COMPENSATION
ATLANTA, GA 30384		
INDEPENDENT DIALYSIS FOUNDATION 840 HOLLINS ST BALTIMORE, MD 21201	DIALYSIS SERVICES	816,600.
ON ASSIGNMENT STAFFING SERVICES INC FILE 54318 LOS ANGELES, CA 90074-4318	TEMPORARY STAFFING	637,060.
TRANSCARE 1125 DESOTO ROAD BALTIMORE, MD 21223	PATIENT TRANSPORT	544,260.

SCHEDULE R (Form 990)

Related Organizations and Unrelated Partnerships

OMB No. 1545-0047

Open to Public

Inspection

Department of the Treasury Internal Revenue Service ▶ Complete if the organization answered "Yes" to Form 990, Part IV, line 33, 34, 35, 36, or 37.

► Attach to Form 990.

See separate instructions.

Name of the organization

UNIVERSITY SPECIALTY HOSPITAL

Employer identification number 52-0882914

Part I	Identification of Disregarded Entities (Complete if the organization	n answered "Yes" to	o Form 990, Part	IV, line 33.)		
	(a) Name, address, and EIN of disregarded entity	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Total income	(e) End-of-year assets	(f) Direct controlling entity
_(1)						
(2)						
<u>(3)</u>						
<u>(4)</u>						
<u>(5)</u>						
<u>(6)</u>						

Part II Identification of Related Tax-Exempt Organizations (Complete if the organization answered "Yes" to Form 990, Part IV, line 34 because it had one or more related tax-exempt organizations during the tax year.)

(a) Name, address, and EIN of related org	anization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Exempt Code section	(e) Public charity status (if section 501(c)(3))	(f) Direct controlling entity	Section 8	(g) 512(b)(13) trolled tity?
							Yes	No
(1) BALTIMORE WASHINGTON EMERGENCY PHYS, INC	52-1756326							
	BURNIE, MD 21061	HEALTH CARE	MD	501(C)(3)	11A	BWMS		X
(2) BALTIMORE WASHINGTON HEALTHCARE SERVICES	52-1830243							
301 HOSPITAL DRIVE GLER	BURNIE, MD 21061	HEALTH CARE	MD	501(C)(3)	11A	BWMS		Х
(3) BALTIMORE WASHINGTON MEDICAL CENTER, INC.	52-0689917							
301 HOSPITAL DRIVE GLEN	BURNIE, MD 21061	HEALTH CARE	MD	501(C)(3)	03	BWMS		Х
(4) BALTIMORE WASHINGTON MEDICAL SYSTEM, INC.	52-1830242							
301 HOSPITAL DRIVE GLEN	BURNIE, MD 21061	HEALTH CARE	MD	501(C)(3)	11A	UMMS		X
(5) BW MEDICAL CENTER FOUNDATION, INC.	52-1813656							
301 HOSPITAL DRIVE GLEN	BURNIE, MD 21061	HEALTH CARE	MD	501(C)(3)	11C	BWMS		X
(6) NORTH ARUNDEL DEVELOPMENT CORPORATION	52-1318404							
	BURNIE, MD 21061	REAL ESTATE	MD	501(C)(2)		NCC		Х
(7) NORTH COUNTY CORPORATION	52-1591355							
301 HOSPITAL DRIVE GLEN	BURNIE, MD 21061	REAL ESTATE	MD	501(C)(2)		BWMS		X

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule R (Form 990) 2011

JSA

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SCHEDULE R (Form 990)

Related Organizations and Unrelated Partnerships

OMB No. 1545-0047

Department of the Treasury Internal Revenue Service Name of the organization ▶ Complete if the organization answered "Yes" to Form 990, Part IV, line 33, 34, 35, 36, or 37.

► Attach to Form 990.

See separate instructions.

Open to Public Inspection

UNIVERSITY SPECIALTY HOSPITAL

Employer identification number 52-0882914

Part I	Identification of Disregarded Entities (Complete if the organization	n answered "Yes" t	o Form 990, Part	IV, line 33.)		
	(a) Name, address, and EIN of disregarded entity	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Total income	(e) End-of-year assets	(f) Direct controlling entity
_(1)						
<u>(2)</u>						
<u>(3)</u>						
_(4)						
<u>(5)</u>						
<u>(6)</u>						

Identification of Related Tax-Exempt Organizations (Complete if the organization answered "Yes" to Form 990, Part IV, line 34 because it had Part II one or more related tax-exempt organizations during the tax year.)

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Exempt Code section	(e) Public charity status (if section 501(c)(3))	(f) Direct controlling entity	Section 8	(g) 512(b)(13) crolled tity?
						Yes	No
(1) CHESTER RIVER HEALTH FOUNDATION, INC. 52-1338861							
100 BROWN STREET CHESTERTOWN, MD 21620	FUNDRAISING	MD	501(C)(3)	07	CRHS		X
(2) CHESTER RIVER HEALTH SYSTEM, INC. 52-2046500							
100 BROWN STREET CHESTERTOWN, MD 21620	HEALTH CARE	MD	501(C)(3)	11A	UMMS		X
(3) CHESTER RIVER HOSPITAL CENTER, INC. 52-0679694							
100 BROWN STREET CHESTERTOWN, MD 21620	HEALTH CARE	MD	501(C)(3)	03	CRHS		Х
(4) CHESTER RIVER MANOR, INC. 52-6070333							
200 MORGNEC ROAD CHESTERTOWN, MD 21620	HEALTH CARE	MD	501(C)(3)	09	CRHS		X
(5) MARYLAND GENERAL CLINICAL PRACTICE GROUP 52-1566211							
827 LINDEN AVE BALTIMORE, MD 21201	HEALTH CARE	MD	501(C)(3)	11B	MGHS		X
(6) MARYLAND GENERAL COMM HEALTH FOUNDATION 52-2147532							
827 LINDEN AVE BALTIMORE, MD 21201	FUNDRAISING	MD	501(C)(3)	11C	MGHS		х
(7) MARYLAND GENERAL HEALTH SYSTEMS, INC. 52-1175337							
827 LINDEN AVE BALTIMORE, MD 21201	HEALTH CARE	MD	501(C)(3)	11B	UMMS		Х

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For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule R (Form 990) 2011

JSA

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SCHEDULE R (Form 990)

Related Organizations and Unrelated Partnerships

OMB No. 1545-0047

2011

Open to Public

Inspection

Department of the Treasury Internal Revenue Service ▶ Complete if the organization answered "Yes" to Form 990, Part IV, line 33, 34, 35, 36, or 37.

► Attach to Form 990.

► See separate instructions.

Name of the organization

UNIVERSITY SPECIALTY HOSPITAL

Employer identification number 52-0882914

Part I	Identification of Disregarded Entities (Complete if the organization	n answered "Yes" to	o Form 990, Part	IV, line 33.)		
	(a) Name, address, and EIN of disregarded entity	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Total income	(e) End-of-year assets	(f) Direct controlling entity
_(1)						
(2)						
(3)						
<u>(4)</u>						
(5)						
<u>(6)</u>						

Part II Identification of Related Tax-Exempt Organizations (Complete if the organization answered "Yes" to Form 990, Part IV, line 34 because it had one or more related tax-exempt organizations during the tax year.)

(a) Name, address, and EIN of rela	ted organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Exempt Code section	(e) Public charity status (if section 501(c)(3))	(f) Direct controlling entity	Section s	g) 512(b)(13) rolled tity?
							Yes	No
(1) MARYLAND GENERAL HOSPITAL, INC.	52-0591667							
827 LINDEN AVE	BALTIMORE, MD 21201	HEALTH CARE	MD	501(C)(3)	03	MGHS		Х
(2) CARE HEALTH SERVICES, INC.	52-1510269							
219 SOUTH WASHINGTON STREET	EASTON, MD 21601	HEALTH CARE	MD	501(C)(3)	09	SHS		Х
(3) DORCHESTER GENERAL HOSPITAL FOUNDATI	ON 52-1703242							
219 SOUTH WASHINGTON STREET	EASTON, MD 21601	FUNDRAISING	MD	501(C)(3)	11D	SHS		Х
(4) MEMORIAL HOSPITAL FOUNDATION, INC.	52-1282080							
219 SOUTH WASHINGTON STREET	EASTON, MD 21601	FUNDRAISING	MD	501(C)(3)	11A	SHS		X
(5) SHORE CLINICAL FOUNDATION, INC.	52-1874111							
219 SOUTH WASHINGTON STREET	EASTON, MD 21601	HEALTH CARE	MD	501(C)(3)	03	SHS		х
(6) SHORE HEALTH SYSTEM, INC.	52-0610538							
219 SOUTH WASHINGTON STREET	EASTON, MD 21601	HEALTH CARE	MD	501(C)(3)	03	UMMSC		х
(7) JAMES LAWRENCE KERNAN HOSP ENDOW FD	23-7360743							
2200 KERNAN DRIVE	BALTIMORE, MD 21207	FUNDRAISING	MD	501(C)(3)	11B	UMMSC		Х

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For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule R (Form 990) 2011

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SCHEDULE R (Form 990)

Related Organizations and Unrelated Partnerships

OMB No. 1545-0047

Department of the Treasury
Internal Revenue Service

Name of the organization

▶ Complete if the organization answered "Yes" to Form 990, Part IV, line 33, 34, 35, 36, or 37.

► Attach to Form 990.

► See separate instructions.

Open to Public
Inspection

UNIVERSITY SPECIALTY HOSPITAL

Employer identification number 52-0882914

(a)	d anditu	(b)	(c) Legal domicile (state	(d) Total income	(e) End-of-year assets	(f) Direct controlling
Name, address, and EIN of disregarde	denuty	Primary activity	or foreign country)	Total income	Lilu-oi-year assets	entity
(1)						
(2)						
3)						
(4)						
(5)						
6)						

Part II Identification of Related Tax-Exempt Organizations (Complete if the organization answered "Yes" to Form 990, Part IV, line 34 because it had one or more related tax-exempt organizations during the tax year.)

(a) Name, address, and EIN of rela	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Exempt Code section	(e) Public charity status (if section 501(c)(3))	(f) Direct controlling entity	Section s	(g) 512(b)(13) trolled tity?		
								Yes	No
(1) JAMES LAWRENCE KERNAN HOSPITAL, INC.		52-0591639							
2200 KERNAN DRIVE			HEALTH CARE	MD	501(C)(3)	03	UMMSC		X
(2) SHIPLEY'S CHOICE MEDICAL PARK, INC.		04-3643849							
22 SOUTH GREENE STREET	BALTIMORE,	MD 21201	REAL ESTATE	MD	501(C)(2)		UMMSC		Х
(3) UMMS FOUNDATION, INC.		52-2238893							
22 SOUTH GREENE STREET			FUNDRAISING	MD	501(C)(3)	11A	UMMSC		Х
(4) UNIVERSITY OF MD MEDICAL SYSTEM CORP	•	52-1362793							
22 SOUTH GREENE STREET	BALTIMORE,	MD 21201	HEALTH CARE	MD	501(C)(3)	03	UMMSC		Х
(5) CIVISTA HEALTH, INC.		52-2155576							
PO BOX 1070	LA PLATA,		HEALTHCARE	MD	501(C)(3)	11C	UMMSC		Х
(6) CIVISTA MEDICAL CENTER, INC.		52-0445374							
PO BOX 1070	LA PLATA,	MD 20646	HEALTHCARE	MD	501(C)(3)	03	CIVHS		Х
(7) CIVISTA HEALTH FOUNDATION, INC.		52-1414564							
	LA PLATA,		FUNDRAISING	MD	501(C)(3)	11A	CIVHS		Х

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule R (Form 990) 2011

JSA

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SCHEDULE R (Form 990)

Related Organizations and Unrelated Partnerships

OMB No. 1545-0047 Open to Public

Inspection

Department of the Treasury Internal Revenue Service

Part I

▶ Complete if the organization answered "Yes" to Form 990, Part IV, line 33, 34, 35, 36, or 37.

► Attach to Form 990.

Identification of Disregarded Entities (Complete if the organization answered "Yes" to Form 990, Part IV, line 33.)

► See separate instructions.

Employer identification number Name of the organization 52-0882914 UNIVERSITY SPECIALTY HOSPITAL

(a) Name, address, and EIN of disregarded entity		Р	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Total income	(e) End-of-year assets	(f) Direct co ent	ntrolling
_(1)								
Part II Identification of Related Tax-Exempt Organizations one or more related tax-exempt organizations during	(Complete if the tax year.)	the o	rganization ans	wered "Yes" to F	orm 990, Part IV	, line 34 because	e it had	
(a) Name, address, and EIN of related organization	(b) Primary activ	ty (c) Legal domicile (sta			(e) Public charity status (if section 501(c)(3))	(f) Direct controlling entity	cont	g) 512(b)(13) rolled tity?
CANADA HANADA ANATANA ANA							Yes	No
(1) CIVISTA HEALTH AUXILIARY, INC. 52-1131193 PO BOX 1070 LA PLATA, MD 20646	 FUNDRAISI	NG	MD	501(C)(3)	11A	CIVHS		x
	-							
_(5)								
					L	<u> </u>		

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

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Part III Identification of Related Organizations Taxable as a Partnership (Complete if the organization answered "Yes" to Form 990, Part IV, line 34 because it had one or more related organizations treated as a partnership during the tax year.)

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Direct controlling entity	(e) Predominant income (related, unrelated, excluded from tax under sections 512-514)	(f) Share of total income	(g) Share of end-of-year assets	(h) Dispropor	rtionate	(i) Code V-UBI amount in box 20 of Schedule K-1 (Form 1065)	Gene mana parti	eral or aging	(k) Percentage ownership
							Yes	No		Yes	No	
(1) ARUNDEL PHYSICIANS ASSOCIATES,												
301 HOSPITAL DRIVE	HEALTH CARE	MD	N/A	N/A								
(2) CENTRAL MARYLAND RADIOLOGY ONC												
10710 CHARTER DRIVE	HEALTH CARE	MD	N/A	N/A								
(3) INNOVATIVE HEALTH, LLC 52-1997												
29165 CANVASBACK DRIVE, SUITE	BILLING	MD	N/A	N/A								
(4) BALTIMORE WASHINGTON IMAGING,												
301 HOSPITAL DRIVE	HEALTH CARE	MD	N/A	N/A								
(5) NORTH ARUNDEL SENIOR LIVING, L												
301 HOSPITAL DRIVE	HEALTH CARE	MD	N/A	N/A								
(6) NAH/SUNRISE OF SEVERNA PARK, L												
301 HOSPITAL DRIVE	HEALTH CARE	MD	N/A	N/A								
(7) SHIPLEY'S IMAGING CENTER, LLC												
22 SOUTH GREENE STREET	HEALTH CARE	MD	N/A	N/A								

Part IV Identification of Related Organizations Taxable as a Corporation or Trust (Complete if the organization answered "Yes" to Form 990, Part IV, line 34 because it had one or more related organizations treated as a corporation or trust during the tax year.)

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Direct controlling entity	(e) Type of entity (C corp, S corp, or trust)	(f) Share of total income	(g) Share of end-of-year assets	(h) Percentage ownership
(1) ARUNDEL PHYSICIANS ASSOCIATES, INC. 52-1992649							
301 HOSPITAL DRIVE GLEN BURNIE, MD 21061	HEALTH CARE	MD	N/A	C CORP			
(2) BALTIMORE WASHINGTON HEALTH ENTERPRISES 52-1936656							
301 HOSPITAL DRIVE GLEN BURNIE, MD 21061	HEALTH CARE	MD	N/A	C CORP			
(3) BW PROFESSIONAL SERVICES, INC. 52-1655640							
301 HOSPITAL DRIVE GLEN BURNIE, MD 21061	HEALTH CARE	MD	N/A	C CORP			
(4) COUNCIL OF UNIT OWNERS OF MD GEN PC 52-1891126							
827 LINDEN AVENUE BALTIMORE, MD 21201	REAL ESTATE	MD	N/A	C CORP			
(5) SHORE HEALTH ENTERPRISES, INC. 52-1363201							
219 SOUTH WASHINGTON STREET EASTON, MD 21601	REAL ESTATE	MD	N/A	C CORP			
(6) UNIVERSITY LITHOTRIPTER, INC. 52-145102							
22 SOUTH GREENE STREET BALTIMORE, MD 21201	HEALTH CARE	MD	N/A	C CORP			
(7) UMMS SELF INSURANCE TRUST 52-6315433							
22 SOUTH GREENE STREET BALTIMORE, MD 21201	INSURANCE	MD	N/A	TRUST			

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Part III Identification of Relate because it had one or r	ed Organizations more related orga	Taxable nizations	as a Partnersh s treated as a pa	lip (Complete if the artnership during the	organization a tax year.)	answered "Yes"	to F	orm	990, Part IV, I	ine 3	34	
(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Direct controlling entity	(e) Predominant income (related, unrelated, excluded from tax under sections 512-514)	(f) Share of total income	(g) Share of end-of-year assets		h) portionate ations?	(i) Code V-UBI amount in box 20 of Schedule K-1 (Form 1065)	Gene mana part	aging	(k) Percentage ownership
		, ,		,			Yes	No		Yes	No	
(1) UNIVERSITYCARE, LLC 52-1914892												
22 SOUTH GREENE STREET	HEALTH CARE	MD	N/A	N/A								
(2)												
(3)												
(4)												
(5)												
(6)												

Part IV Identification of Related Organizations Taxable as a Corporation or Trust (Complete if the organization answered "Yes" to Form 990, Part IV, line 34 because it had one or more related organizations treated as a corporation or trust during the tax year.)

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Direct controlling entity	(e) Type of entity (C corp, S corp, or trust)	(f) Share of total income	(g) Share of end-of-year assets	(h) Percentage ownership
(1) TERRAPIN INSURANCE COMPANY 98-0129232							
P.O. BOX 1109 KY1-1102 GRAND CAYMAN, CJ	INSURANCE	CJ	N/A	C CORP			
(2) NA EXECUTIVE BUILDING CONDO ASSN, INC.							
301 HOSPITAL DRIVE GLEN BURNIE, MD 21061	REAL ESTATE	MD	N/A	C CORP			
(3) CIVISTA CARE PARTNERS, INC. 52-2176314							
701 E. CHARLES STREET LA PLATA, MD 20646	HEALTHCARE	MD	N/A	C CORP			
<u>(4)</u>							
(5)							
<u>(6)</u>							
<u>(7)</u>							

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Pa	rt V Transactions With Related Organizations (Complete if the organization answered "Y	es" to Form 990, Pa	rt IV, line 34, 35, 35a, or	36.)			
No	e. Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule.					Yes	No
1	During the tax year, did the organization engage in any of the following transactions with one or more r	elated organizations list	ed in Parts II–IV?				
а	Receipt of (i) interest (ii) annuities (iii) royalties or (iv) rent from a controlled entity				1a		Х
b	Gift, grant, or capital contribution to related organization(s)				1b		X
С	Gift, grant, or capital contribution from related organization(s)				1c		X
d	Loans or loan guarantees to or for related organization(s)				1d		X
е	Loans or loan guarantees by related organization(s)				1e		X
f	Sale of assets to related organization(s)				1f		X
a	Purchase of assets from related organization(s)				1g		Х
•	Exchange of assets with related organization(s)				1h		X
i	Lease of facilities, equipment, or other assets to related organization(s)				1i	Х	
j	Lease of facilities, equipment, or other assets from related organization(s)				1j		X
k	Performance of services or membership or fundraising solicitations for related organization(s)				1k	X	
I	Performance of services or membership or fundraising solicitations by related organization(s)				11		Х
m	Sharing of facilities, equipment, mailing lists, or other assets with related organization(s)				1 m		Х
n	Sharing of paid employees with related organization(s)				1n		X
	Delivebrane and a siddle metal decomposition (a) for a surrous				4	X	
0	Reimbursement paid to related organization(s) for expenses				10	A	
р	Reimbursement paid by related organization(s) for expenses				1p		Х
							Х
	Other transfer of cash or property to related organization(s)				1q		
r	Other transfer of cash or property from related organization(s)				1r		Х
2	If the answer to any of the above is "Yes," see the instructions for information on who must complete t		'	action thres		S	
	(a) Name of other organization	(b) Transaction type (a-r)	(c) Amount involved	Method amou	(d) of dete unt inv		ng
(1)							
(2)							
(3)							
(4)							
(5)							
6)							

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Part VI Unrelated Organizations Taxable as a Partnership (Complete if the organization answered "Yes" on Form 990, Part IV, line 37.)

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships.

	(a) Name, address, and EIN of entity	country) u		(d) Predominant income (related, unrelated, excluded from tax under	Are all sec 501	partners etion (c)(3) eations?	(f) Share of total income	Share of total income Share of end-of-year assets		h) portionate ations?	(i) Code V-UBI amount in box 20 of Schedule K-1 (Form 1065)	(j) General or managing partner?		(k) Percentage ownership
				section 512-514)		No			Yes	No	(FOIII 1005)	Yes	No	
(1)														
(2)														
(3)														
<u>(4)</u>														
(5)														
<u>(6)</u>														
<u>(7)</u>														
<u>(8)</u>														
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(11)														
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Part VII Supplemental Information

Complete this part to provide additional information for responses to questions on Schedule R (see instructions).

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