PUBLIC INSPECTION COPY

Return of Organization Exempt From Income Tax

OMB No. 1545-0047

Department of the Treasury Internal Revenue Service

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except black lung benefit trust or private foundation) ▶ The organization may have to use a copy of this return to satisfy state reporting requirements.

A F	or th	e 201	1 cale	ndar year, or ta	x year begi	nning	07/01 ,201 1	l, and endi	ng .	<u> </u>	06/30	, 20 ₁₂			
_			C Nam	ie of organization						D Employer iden					
Всн	neck if ap	plicable:	PE	NINSULA REG	SIONAL ME	DICAL CENTER									
	Addre		Doin	g Business As						52-05916	528				
	7	change	Num	ber and street (or P	.O. box if mail is	not delivered to street ad	dress)	Room/suite		E Telephone nur	nber				
	Initial	return	10	0 EAST CARR	OLL STRE	ET				(410) 546-6400					
	Termi	nated	City	or town, state or cou	ntry, and ZIP +	4									
	Amen		SA	LISBURY, MD	21801					G Gross receipts	\$ 4	70,888,	,938.		
	Applic	ation	F Na	ame and address	of principal of	ficer: MARGARET N	IALEPPA, C	EO.		H(a) Is this a group	return for	Yes	X No		
	_ pendi	''9				ET SALISBURY,				affiliates? H(b) Are all affiliate	s included?	Yes	No		
	Tax-ex	empt st	atus:	X 501(c)(3)	501(c) () ◀ (insert no.)	4947(a)(1)	or 52	27	If "No," attach	a list. (see	instructions)			
J	Websi	te: ►	WWW.	PENINSULA.		, , , , , ,				H(c) Group exempti	ion number	•			
K	Form (of organ	ization:	X Corporation	Trust	Association Othe	r >	L Year o	of format	ion: 1897 M s			MD		
	rt I		mmary			l l				l .		,			
					n'e mission (or most significant activ	ities.								
	•					COMMUNITIES W									
nce															
rna															
Governance	2	Check	this b	ox ▶ if the	organization (discontinued its opera	tions or dispos	ed of more th	 nan 25%	of its net assets.					
ق ھ					-	body (Part VI, line 1a				1	3		16.		
	4	Numb	er of ir	idependent voting	members of	the governing body (P	art VI. line 1b)				4		15.		
Viti						endar year 2011 (Part					5	3	,242.		
Activities	6			r of volunteers (es							6		203.		
`						Part VIII, column (C),	line 12				'a	1,172,	743.		
				d business taxable		7									
			0.0.0		 				Ī	Prior Year		Current Ye	ear		
	8	Contri	butions	s and grants (Part	VIII. line 1h)				, 🗀	173,096	5.	212	,650.		
nue		Progra	am ser	vice revenue (Part	VIII line 2a)		000	Y FOR	3	82,714,431	_	80,732,			
Revenue	10	Invest	ment i	ncome (Part VIII. (column (A). lin	es 3, 4, and 7d)	PUBLIC IN	ISPECTION	I — —	13,455,158		7,636,			
Ř						, 6d, 8c, 9c, 10c, and	110)		' -	945,351	_		,844.		
						it equal Part VIII, colum			3	97,288,036		89,456,			
	13					lumn (A), lines 1-3)				,,	0	, , , ,			
	14			I to or for member		ımn (A) line 4)	 				0				
s				er compensation,		74,993,931	. 1	82,271,	,785.						
JSe						n (A), line 11e)					0				
Expenses	b	Total	fundrai	sing expenses (Pa	rt IX. column	(D), line 25) ▶	476,66	3.							
ω				ses (Part IX, colun					1	.92,962,626	5. 1	93,157,	.852.		
						l Part IX, column (A), I	ine 25)			67,956,557		75,429,			
						m line 12				29,331,479		14,026,			
s o				•					Begin	ning of Current Ye	ar	End of Yea	ar		
Assets or d Balances	20	Total	assets	(Part X, line 16)					4	92,408,066	5. 5	07,967,	,270.		
Ass	21			es (Part X, line 26)					1	.83,373,272	2. 1	96,739,	,340.		
E E	22					1 from line 20			3	09,034,794	1. 3	11,227,	,930.		
Pa	rt II	Sig	gnatur	e Block							'				
Und	ler per	alties o	f perjury	, I declare that I have	e examined this	return, including accomp	anying schedules	and statemen	its, and to	the best of my kno	owledge a	and belief, it is	s true,		
COII	ect, ai	Т	Diete. De	ciaration of preparer	(other than one	cer) is based on all illion	nation of which p	Teparer rias ari	iy kilowle	uge.					
Si	ign														
Н	ere		Signatu	re of officer						Date					
			Type or	print name and title											
		Print/	Type pr	eparer's name		Preparer's signature	2 .	Date		Check if	P	TIN			
Paid			Emily	A Stancil		Emily a.	Stance	05/0	5/2013	self- employed		001156	50		
	oarer	Firm's	name		' & YOUNG	U.S. LLP				EIN ▶ 3	4-656				
use	Only		addres			UITE 800 GREENVILLE	E, SC 29601					2-5740			
May	the I					vn above? (see instruct							X No		

Form **990** (2010)

Form 990 (2011) Page 2 Statement of Program Service Accomplishments Part III Briefly describe the organization's mission: IMPROVE THE HEALTH OF THE COMMUNITIES WE SERVE 2 Did the organization undertake any significant program services during the year which were not listed on the prior Form 990 or 990-EZ? Yes X No If "Yes," describe these new services on Schedule O. 3 Did the organization cease conducting, or make significant changes in how it conducts, any program If "Yes," describe these changes on Schedule O. 4 Describe the organization's program service accomplishments for each of its three largest program services, as measured by expenses. Section 501(c)(3) and 501(c)(4) organizations and section 4947(a)(1) trusts are required to report the amount of grants and allocations to others, the total expenses, and revenue, if any, for each program service reported. (Expenses \$ 339,657,325. including grants of \$) (Revenue \$ 380,732,888.) 4a (Code: ATTACHMENT 1 4b (Code:) (Expenses \$ including grants of \$) (Revenue \$ 4c (Code:) (Expenses \$ including grants of \$) (Revenue \$ 4d Other program services (Describe in Schedule O.) (Expenses \$ including grants of \$) (Revenue \$ 4e Total program service expenses ▶ 339,657,325.

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Part	Checklist of Required Schedules		V	N1 -
			Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes,"		3.7	
	complete Schedule A	1	X	
2	Is the organization required to complete Schedule B, Schedule of Contributors (see instructions)?	2	X	
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to			
	candidates for public office? If "Yes," complete Schedule C, Part I	3		X
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h)			
	election in effect during the tax year? If "Yes," complete Schedule C, Part II	4	X	
5	Is the organization a section $501(c)(4)$, $501(c)(5)$, or $501(c)(6)$ organization that receives membership dues,			
	assessments, or similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C,			
	Part III	5		X
6	Did the organization maintain any donor advised funds or any similar funds or accounts for which donors			
	have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If			
	"Yes," complete Schedule D, Part I	6		X
7	Did the organization receive or hold a conservation easement, including easements to preserve open space,	_		37
_	the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II	7		X
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? <i>If</i> "Yes,"			37
_	complete Schedule D, Part III	8		X
9	Did the organization report an amount in Part X, line 21; serve as a custodian for amounts not listed in Part			
	X; or provide credit counseling, debt management, credit repair, or debt negotiation services? If "Yes,"			3.5
	complete Schedule D, Part IV	9		X
10	Did the organization, directly or through a related organization, hold assets in temporarily restricted	4.0	37	
	endowments, permanent endowments, or quasi-endowments? If "Yes," complete Schedule D, Part V	10	X	
11	If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI,			
_	VII, VIII, IX, or X as applicable.			
а	Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete	110	x	
L	Schedule D, Part VI Did the organization report an amount for investments—other securities in Part X, line 12 that is 5% or more	11a	Λ	
D	of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII	11b		Х
•	Did the organization report an amount for investments-program related in Part X, line 13 that is 5% or more	110		21
C	of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII.	11c		Х
Ч	Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets			
u	reported in Part X, line 16? If "Yes," complete Schedule D, Part IX	11d	Х	
_	Did the organization report an amount for other liabilities in Part X, line 25? <i>If</i> "Yes," <i>complete Schedule D, Part X</i>	11e	Х	
	Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses			
•	the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X	11f		Х
12a	Did the organization obtain separate, independent audited financial statements for the tax year? <i>If</i> "Yes,"			
	complete Schedule D, Parts XI, XII, and XIII	12a	Х	
b	Was the organization included in consolidated, independent audited financial statements for the tax year? If "Yes," and if			
	the organization answered "No" to line 12a, then completing Schedule D, Parts XI, XII, and XIII is optional	12b	Х	
13	Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E	13		Х
14a	Did the organization maintain an office, employees, or agents outside of the United States?	14a		Х
b	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking,			
	fundraising, business, investment, and program service activities outside the United States, or aggregate			
	foreign investments valued at \$100,000 or more? If "Yes," complete Schedule F, Parts I and IV	14b		X
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or assistance to any			
	organization or entity located outside the United States? If "Yes," complete Schedule F, Parts II and IV	15		X
16	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or assistance			
	to individuals located outside the United States? If "Yes," complete Schedule F, Parts III and IV	16		X
17	Did the organization report a total of more than \$15,000 of expenses for professional fundraising services			
	on Part IX, column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I (see instructions)	17		X
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on			
	Part VIII, lines 1c and 8a? If "Yes," complete Schedule G, Part II	18		X
19	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a?	,		7.7
00 -	If "Yes," complete Schedule G, Part III	19	Х	X
	Did the organization operate one or more hospital facilities? <i>If</i> "Yes," <i>complete Schedule H</i>	20a 20b	X	
<u> </u>	in 165 to line 266, and the organization attach a copy of its addited infancial statements to this feturit!	200	22	

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Part IV **Checklist of Required Schedules** (continued) No 21 Did the organization report more than \$5,000 of grants and other assistance to any government or organization 21 Χ in the United States on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II 22 Did the organization report more than \$5,000 of grants and other assistance to individuals in the United States Χ 22 on Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the 23 organization's current and former officers, directors, trustees, key employees, and highest compensated Χ employees? If "Yes," complete Schedule J 24 a Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b 24a Χ X 24b **b** Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?..... Did the organization maintain an escrow account other than a refunding escrow at any time during the vear Х d Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?..... Χ 25 a Section 501(c)(3) and 501(c)(4) organizations. Did the organization engage in an excess benefit transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I Χ b Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? 25b If "Yes," complete Schedule L, Part I Χ 26 Was a loan to or by a current or former officer, director, trustee, key employee, highly compensated employee, or Χ disqualified person outstanding as of the end of the organization's tax year? If "Yes," complete Schedule L, Part II, Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, 27 substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled Χ 27 Was the organization a party to a business transaction with one of the following parties (see Schedule L, 28 Part IV instructions for applicable filing thresholds, conditions, and exceptions): Χ a A current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV...... b A family member of a current or former officer, director, trustee, or key employee? If "Yes," complete Χ An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) Χ was an officer, director, trustee, or direct or indirect owner? If "Yes," complete Schedule L, Part IV 28c Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M Χ 29 30 Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified Χ Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, 31 Χ Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," 32 Χ 33 Did the organization own 100% of an entity disregarded as separate from the organization under Regulations Χ 34 Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Parts II, III, X 35 a Did the organization have a controlled entity within the meaning of section 512(b)(13)? Χ b Did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2 35b Χ 36 Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization? If "Yes," complete Schedule R, Part V, line 2 36 Χ 37 Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Χ 38 Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11 and

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Form 990 (2011) Statements Regarding Other IRS Filings and Tax Compliance Part V Check if Schedule O contains a response to any question in this Part V.............. 1a Enter the number reported in Box 3 of Form 1096. Enter -0- if not applicable 226 1a b Enter the number of Forms W-2G included in line 1a. Enter -0- if not applicable _______1b 0 c Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming (gambling) winnings to prize winners? 2a Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements, filed for the calendar year ending with or within the year covered by this return . 2a b If at least one is reported on line 2a, did the organization file all required federal employment tax returns? 2b Χ Note. If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions) 3a Did the organization have unrelated business gross income of \$1,000 or more during the year? Χ Χ **b** If "Yes," has it filed a Form 990-T for this year? If "No," provide an explanation in Schedule O 4a At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a financial account in a foreign country (such as a bank account, securities account, or other financial Χ **b** If "Yes," enter the name of the foreign country: ▶ _____ See instructions for filing requirements for Form TD F 90-22.1, Report of Foreign Bank and Financial Accounts. Х 5a Was the organization a party to a prohibited tax shelter transaction at any time during the tax year? 5a Χ b Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction? c If "Yes" to line 5a or 5b, did the organization file Form 8886-T? 6a Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit any contributions that were not tax deductible? Χ b If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible? 7 Organizations that may receive deductible contributions under section 170(c). a Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods Χ 7a and services provided to the payor? b If "Yes," did the organization notify the donor of the value of the goods or services provided? c Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was 7с X Χ 7e e Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract? Χ f Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract? 7<u>g</u> g If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required? h If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C? Sponsoring organizations maintaining donor advised funds and section 509(a)(3) supporting organizations. Did the supporting organization, or a donor advised fund maintained by a sponsoring organization, have excess business holdings at any time during the year? 9 Sponsoring organizations maintaining donor advised funds. a Did the organization make any taxable distributions under section 4966? **b** Did the organization make a distribution to a donor, donor advisor, or related person? Section 501(c)(7) organizations. Enter: 10a a Initiation fees and capital contributions included on Part VIII, line 12 b Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities 10b Section 501(c)(12) organizations. Enter: a Gross income from members or shareholders b Gross income from other sources (Do not net amounts due or paid to other sources 12a Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041? b If "Yes," enter the amount of tax-exempt interest received or accrued during the year 12b Section 501(c)(29) qualified nonprofit health insurance issuers. a Is the organization licensed to issue qualified health plans in more than one state? 13a Note. See the instructions for additional information the organization must report on Schedule O. b Enter the amount of reserves the organization is required to maintain by the states in which the organization is licensed to issue qualified health plans c Enter the amount of reserves on hand

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14a Did the organization receive any payments for indoor tanning services during the tax year?

b If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation in Schedule O

Form 990 (2011) PENINSULA REGIONAL MEDICAL CENTER 52-0591628 Page 6 Part VI Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below. and for a "No" response to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions. Check if Schedule O contains a response to any question in this Part VI............................. Χ Section A. Governing Body and Management Nο 1a 16 1a Enter the number of voting members of the governing body at the end of the tax year. If there are material differences in voting rights among members of the governing body, or if the governing body delegated broad authority to an executive committee or similar committee, explain in Schedule O. 15 Enter the number of voting members included in line 1a, above, who are independent 2 Did any officer, director, trustee, or key employee have a family relationship or a business relationship with Х 2 Did the organization delegate control over management duties customarily performed by or under the direct 3 3 supervision of officers, directors, or trustees, or key employees to a management company or other person? . . . 4 4 Did the organization make any significant changes to its governing documents since the prior Form 990 was filed? 5 Did the organization become aware during the year of a significant diversion of the organization's assets?.... 5 6 Χ 6 7a Did the organization have members, stockholders, or other persons who had the power to elect or appoint Χ 7a Are any governance decisions of the organization reserved to (or subject to approval by) members, Χ 7b Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following: X 8a The governing body?..... Χ Each committee with authority to act on behalf of the governing body? 8b Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? If "Yes," provide the names and addresses in Schedule O Section B. Policies (This Section B requests information about policies not required by the Internal Revenue Code.) Nο Χ 10a **10a** Did the organization have local chapters, branches, or affiliates? **b** If "Yes," did the organization have written policies and procedures governing the activities of such chapters, 10b affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes? X 11a Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form? . . **b** Describe in Schedule O the process, if any, used by the organization to review this Form 990. Χ 12a 12a Did the organization have a written conflict of interest policy? If "No," go to line 13 Were officers, directors, or trustees, and key employees required to disclose annually interests that could give Χ c Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," 12c Χ describe in Schedule O how this was done

Х 13 13 Χ 14 14 Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision? Х 15a The organization's CEO, Executive Director, or top management official Χ 15b Other officers or key employees of the organization If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions.) 16a Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year? 16a Χ b If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the

Section C. Disclosure

JSA

17 List the states with which a copy of this Form 990 is required to be filed \triangleright CA, MD, NC,

Section 6104 requires an organization to make its Forms 1023 (or 1024 if applicable), 990, and 990-T (Section 501(c)(3)s only) available for public inspection. Indicate how you made these available. Check all that apply.

Own website | Another's website | X | Upon request

organization's exempt status with respect to such arrangements?

Describe in Schedule O whether (and if so, how), the organization made its governing documents, conflict of interest policy, and financial statements available to the public during the tax year.

20 State the name, physical address, and telephone number of the person who possesses the books and records of the

organization: ▶_{JIM GREGORY 100 EAST CARROLL} ST SALISBURY, MD 21801 410-912-4979

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Part VII

Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

- 1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.
- List all of the organization's **current** officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.
 - List all of the organization's current key employees, if any. See instructions for definition of "key employee."
- List the organization's five **current** highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations.
- List all of the organization's **former** officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.
- List all of the organization's **former directors or trustees** that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations.

List persons in the following order: individual trustees or directors; institutional trustees; officers; key employees; highest compensated employees; and former such persons.

Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee.

(A) Name and Title	(B) Average hours per week (describe hours for	rage Position s per (do not check more the box, unless person is lofficer and a director/						(D) Reportable compensation from the organization	(E) Reportable compensation from related organizations (W-2/1099-MISC)	(F) Estimated amount of other compensation from the
	related organizations in Schedule O)	Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former	(W-2/1099-MISC)	,	organization and related organizations
(1) JEFFREY F TURNER BOARD MEMBER (7/11-10/11)	1.00	X						0	0	0
(2) FAROUK A SULTANI MD BOARD MEMBER	1.00	Х						0	0	0
(3) MARGARET NALEPPA PRESIDENT/CEO	40.00	Х		Х				741,950.	0	48,904.
(4) MARTIN NEAT CHAIRMAN	10.00	Х		Х				22,911.	0	0
(5) HERBERT J GEARY III BOARD MEMBER	1.00	Х						0	0	0
(6) MICHAEL E CROUCH MD BOARD MEMBER	1.00	Х						0	0	0
(7) MURRAY K. HOY BOARD MEMBER	1.00	Х						7,968.	0	0
(8) CHRISTJON J HUDDLESTON MD BOARD MEMBER	1.00	Х						0	0	0
(9) HUGH MCLAUGHLIN BOARD MEMBER	1.00	Х						0	0	0
(10) RENE DESMARAIS MD BOARD MEMBER (7/11-12/11)	1.00	Х						0	0	0
	1.00	Х						0	0	0
(12) MARION KEENAN BOARD MEMBER	1.00	Х						0	0	0
(13) DEBORAH ABBOTT BOARD MEMBER (10/11-6/12)	1.00	Х						0	0	0
(14) THOMAS COATES BOARD MEMBER (10/11-6/12)	1.00	Х						0	0	0

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Pa	art VII Section A. Officers, Directors, Tru	ıstees, Ke	y En	nplo	ye	es,	and F	ligl	hest Compensat	ed Employees (c	ontinue	ed)	
	(A) Name and title	(B) Average hours per week (describe hours for	box,	unles er and	Pos neck ss pe	rson Iirect	e than o is both or/trusto	an ee)	(D) Reportable compensation from the organization	(E) Reportable compensation from related organizations (W-2/1099-MISC)	an com	(F) stimated nount of other pensation om the	f
		related organizations in Schedule O)	Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former	(W-2/1099-MISC)	(11 27 1333 111169)	and	anizatio d related anization	d
15) EDWARD W URBAN												
1.0	SECRETARY	1.00	X		Х				0	0			0
<u> </u>) WILLIAM R MCCAIN	1 00	3.7		3.7								0
17	VICE-CHAIRMAN	1.00	X		Х				0	U			0
17		1 00	37		3.7								0
10	TREASURER	1.00	X		X				0	U			0
T.8	THOMAS RICCIO MD	1 00	77										0
10	BOARD MEMBER (1/12-6/12) LURA LUNSFORD	1.00	X						U	U			0
19		40 00			v				252 107			1E E	. 6 0
20	VP OF OPERATIONS	40.00			X				353,197.	U		45,5	,60.
20	BRUCE I RITCHIE	40 00			v				407 201			60 0) 1 E
21	CFO) JUSTINIAN NGAIZA MD	40.00			X				407,391.	0		69,0	745.
21	PHYSICIAN	40.00					x		557,898.			28,3	2 Q ∕1
22) PAUL ZORSKY MD	40.00					Δ.		337,030.	0		20,2	,01.
	PHYSICIAN	40.00					x		577,043.			22,9	162
23) GAYATRI SONTI	10.00					21		377,013.	0		22,2	
	PHYSICIAN	40.00					X		600,918.	0		17,4	139
24) ANDY PIERRE MD	10.00							000/5101				
===	PHYSICIAN	40.00					x		694,672.	0		33,3	332.
25) JACEK MALIK. M.D.	10.00							031,0121			00,0	
===	PHYSICIAN	40.00					x		698,369.	0		31,1	50.
	Sub-total							_	772,829.	0		48,9	
	Total from continuation sheets to Part VII, S	ection A			•	• •			4,578,217.	0		47,8	
	I Total (add lines 1b and 1c)							•	5,351,046.	0		96,7	
	Total number of individuals (including but not							re		\$100,000 of			
	reportable compensation from the organization		144				,						
												Yes	No
3	Did the organization list any former office employee on line 1a? If "Yes," complete Schedu										3	Х	
4	For any individual listed on line 1a, is the sorganization and related organizations great												
	individual										4	Х	
5	Did any person listed on line 1a receive or for services rendered to the organization? If "Ye	accrue co	mpen	satio	on 1	fron	n any	un	related organization	on or individual	5		X

Section B. Independent Contractors

1 Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization. Report compensation for the calendar year ending with or within the organization's tax year.

(A) Name and business address	(B) Description of services	(C) Compensation
ATTACHMENT 2		

2 Total number of independent contractors (including but not limited to those listed above) who received more than \$100,000 in compensation from the organization ► 59

Form **990** (2011)

Part VII	,	ustees, Ke	y En	plo	ye	es,	and F	lig	hest Compensat	ed Emplo	yees (c	ontinue		Page 8
	(A) Name and title	(B) Average hours per week (describe	box,	unles	Pos heck ss pe	rson	e than o is both or/truste	an	(D) Reportable compensation from the	(E) Reporta compensati relate organiza	ion from ed	am	(F) timated ount of other pensatio	f
		hours for related organizations in Schedule O)	Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former	organization (W-2/1099-MISC)	(W-2/1099		orga and	om the anization I related nization	b
	LAN NEWBERRY							3.7	600 700		0			
FOR	MER PRESIDENT/CEO	0						X	688,729.		0			0
		_												
		_												
		_												
		_												
		_												
		_												
c Total	otal from continuation sheets to Part VII, S (add lines 1b and 1c)	ection A						> > >						
2 Total	number of individuals (including but not table compensation from the organizatio	limited to t		liste				o re	eceived more than	\$100,000	of			
	he organization list any former office												Yes	No
	byee on line 1a? If "Yes," complete Sched ny individual listed on line 1a, is the											3	X	
organization and related organizations greater than \$1					00?) If	"Yes	,"	complete Schedu	le J for	such	4	X	
	ny person listed on line 1a receive or rvices rendered to the organization? If "Y											5		X
	3. Independent Contractors													
	plete this table for your five highest comensation from the organization. Report of													
	(A) Name and business add	dress							(B) Description of se	ervices	C	(C) Compens	ation	

(A) Name and business address	(B) Description of services	(C) Compensation

2 Total number of independent contractors (including but not limited to those listed above) who received more than \$100,000 in compensation from the organization ►

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Page 9

Par	't VII	Statement of Revenue					
				(A) Total revenue	(B) Related or exempt function revenue	(C) Unrelated business revenue	(D) Revenue excluded from tax under sections 512, 513, or 514
<u>8 8</u>	10	Federated campaigns					
ran	1 a	1 odoratou campaigno I I I I I I I I					
وَ ق	b						
ifts ar A	C	Fundraising events	1.40.046				
S, E, G	d	Related organizations	149,246.				
Sig	е	Government grants (contributions) 1e	42,857.				
buti	f	All other contributions, gifts, grants,					
Ē		and similar amounts not included above . 1f	20,547.				
Contributions, Gifts, Grants and Other Similar Amounts	g	Noncash contributions included in lines 1a-1f: \$					
	h	Total. Add lines 1a-1f		212,650.			
ň			Business Code				
ě	2a	NET PATIENT SERVICES	900099	379,600,682.	378,643,996.	956,686.	
ë Se	b	PURCHASING PARTNERSHIP INC FROM MEMBERS	900099	1,157,532.	1,157,532.		
Program Service Revenue	С	MARYLAND ECARE PARTNERSHIP INCOME	900099	-25,326.	-25,326.		
Se	d						
аш	е						
ogı	f	All other program service revenue					
<u> </u>	g	Total. Add lines 2a-2f	<u> ▶</u>	380,732,888.			
	3	Investment income (including dividends, inter	est, and				
		other similar amounts)		5,501,205.			5,501,205
	4	Income from investment of tax-exempt bond p	oroceeds ►	0			
	5	Royalties	<u> ▶</u>	0			
		(i) Real	(ii) Personal				
	6a	Gross rents					
	b	Less: rental expenses 179,333.					
	С	Rental income or (loss)					
	d	Net rental income or (loss).		-56,815.			-56,815
	7a	Gross amount from sales of (i) Securities	(ii) Other				
		assets other than inventory 83,376,324.	12,694.				
	b	Less: cost or other basis					
		and sales expenses 81,197,898.	55,341.				
	С	Gain or (loss)	-42,647.				
	d	Net gain or (loss)	>	2,135,779.			2,135,779
<u>e</u>	8a	Gross income from fundraising					
Other Revenu		events (not including \$					
ě		of contributions reported on line 1c).					
22		See Part IV, line 18 a					
he	b	Less: direct expenses b					
ŏ	С	Net income or (loss) from fundraising events	<u> </u>	0			
	9a	Gross income from gaming activities.					
		See Part IV, line 19 a					
	b	Less: direct expenses b					
	С	Net income or (loss) from gaming activities.	<u> ▶</u>	0			
	10a						
		returns and allowances a					
	b	Less: cost of goods sold b					
	С	Net income or (loss) from sales of inventory.		0			
		Miscellaneous Revenue	Business Code				
	11a	CAFETERIA	722210	705,123.			705,123
	b	PARTNERSHIP INCOME	900099	16,057.		16,057.	
	С	MANAGEMENT FEES	561000	200,000.		200,000.	
	d	All other revenue	900099	9,479.			9,479
	е	Total. Add lines 11a-11d		930,659.			
	12	Total revenue. See instructions	<u> </u>	389,456,366.	379,776,202.	1,172,743.	8,294,771

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JSA 1E1051 1.000

52-0591628

Part IX Statement of Functional Expenses

Section 501(c)(3) and 501(c)(4) organizations must complete all columns. All other organizations must complete column (A) but are not required to complete columns (B), (C), and (D).

Check if Schedule O contains a response to any question in this Part IX (B) Program service (D) Fundraising Do not include amounts reported on lines 6b, (A) Total expenses Management and 7b. 8b. 9b. and 10b of Part VIII. expenses general expenses expenses Grants and other assistance to governments and organizations in the United States. See Part IV, line 21 0 Grants and other assistance to individuals in 0 the United States. See Part IV, line 22 Grants and other assistance to governments, organizations, and individuals outside the United States. See Part IV, lines 15 and 16 n Benefits paid to or for members 0 Compensation of current officers, directors, 1,782,643. 1,614,106. 164,667. 3,870. trustees, and key employees Compensation not included above, to disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B) 292,558. 264,899 27,024 635. 144,174,017. 130,543,351. 13,317,684. 312,982. 7 Other salaries and wages Pension plan accruals and contributions (include section 5,460,128. 4,943,910. 504,365 11,853. 401(k) and 403(b) employer contributions) 20,572,478. 18,625,517. 1,902,256. 44,705. 9,989,961. 9,156,042. 814,356. 19,563. 10 Fees for services (non-employees): a Management 549,485. 981. 548,504. 182,776. 182,776. 28,836. 28,836. e Professional fundraising services. See Part IV, line 17 1,111,235. 1,111,235. f Investment management fees Advertising and promotion 12 102,395,853. 100,090,204. 2,248,983. 56,666. 13 778,303. 769,605. 8,698. 14 Information technology 15 Royalties 4,820,033. 4,820,033. 16 Occupancy 175,654. 7,664. 560,640. 377,322. 17 Payments of travel or entertainment expenses 18 for any federal, state, or local public officials 80,300. 80,300. Conferences, conventions, and meetings 19 6,212,928. 6,212,928. 21 Payments to affiliates 21,715,233. 21,669,139. 46,094 Depreciation, depletion, and amortization 22 4,079,547. 750,087. 3,329,460. 23 Insurance Other expenses. Itemize expenses not covered above (List miscellaneous expenses in line 24e. If line 24e amount exceeds 10% of line 25, column (A) amount, list line 24e expenses on Schedule O.) a PROFESSIONAL FEES _____ 33,484,700. 22,920,946. 10,545,551. 18,203. b BAD DEBTS 16,616,061. 16,616,061. 541,922. 522. c DUES 173,058. 368,342. d ______ e All other expenses _____ 375,429,637. 339,657,325. 35,295,649 476,663. 25 Total functional expenses. Add lines 1 through 24e Joint costs. Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation. Check here following SOP 98-2 (ASC 958-720)

1E1052 1.000

Form **990** (2011)

Form 990 (2011) Page **11**

	rt X	Balance Sheet				
				(A) Beginning of year		(B) End of year
	1	Cash - non-interest-bearing		150,629.	1	272,321.
	2	Savings and temporary cash investments		25,487,082.	2	24,436,989.
	3	Pledges and grants receivable, net		0	3	0
	4	Accounts receivable, net		35,831,829.	4	39,259,952.
	5	Receivables from current and former officers,	directors, trustees, key			
		employees, and highest compensated employee	es. Complete Part II of			
	6	Schedule L Receivables from other disqualified persons (a 4958(f)(1)), persons described in section 4958(employers and sponsoring organizations of section 4958(f) (a) (b) (c) (c) (c) (c) (c) (c) (c) (c) (c) (c	c)(3)(B), and contributing ction 501(c)(9) voluntary	0	5 6	0
ts	7	employees' beneficiary organizations (see instruct	ions)	0	7	0
Assets	7	Notes and loans receivable, net		7,612,015.	8	7,526,666.
ä	8 9	Inventories for sale or use Prepaid expenses and deferred charges		4,722,221.	9	5,696,943.
	_	Land, buildings, and equipment: cost or		4,722,221.	9	3,000,043.
	IUa	other basis. Complete Part VI of Schedule D				
	h	Less: accumulated depreciation		206,153,752.	100	200,234,617.
	11	Investments - publicly traded securities		141,953,184.	11	160,583,035.
	12	Investments - other securities. See Part IV, line 11		0	12	0
	13	Investments - program-related. See Part IV, line 11		0	13	0
	14	Intangible assets	I I	0	14	0
	15	Other assets. See Part IV, line 11		70,497,354.	15	69,956,747.
	16	Total assets. Add lines 1 through 15 (must equal		492,408,066.	16	507,967,270.
	17	Accounts payable and accrued expenses	13,928,109.	17	19,292,791.	
	18	Grants payable	0	18	0	
	19	Deferred revenue	0	19	0	
	20	Tax-exempt bond liabilities		134,315,588.	20	131,216,694.
S	21	Escrow or custodial account liability. Complete	Part IV of Schedule D	0	21	0
Liabilities	22	Payables to current and former officers,	directors, trustees, key			
abi		employees, highest compensated employees, a	and disqualified persons.			
=		Complete Part II of Schedule L		0	22	0
	23	Secured mortgages and notes payable to unrelate	ed third parties	0	23	0
	24	Unsecured notes and loans payable to unrelated	third parties	60,000.	24	45,000.
	25	Other liabilities (including federal income tax, pay-	ables to related third			
		parties, and other liabilities not included on lines	17-24). Complete Part X			
		of Schedule D		35,069,575.	25	46,184,855.
	26	Total liabilities. Add lines 17 through 25		183,373,272.	26	196,739,340.
Fund Balances		Organizations that follow SFAS 117, check here lines 27 through 29, and lines 33 and 34.	and complete			
auc	27	Unrestricted net assets		286,634,592.	27	287,902,813.
Bal	28	Temporarily restricted net assets		14,335,033.	28	15,254,167.
p	29	Permanently restricted net assets		8,065,169.	29	8,070,950.
or Fu		Organizations that do not follow SFAS 117, che complete lines 30 through 34.	ck here ▶ and			
ţs	30	Capital stock or trust principal, or current funds .			30	
Assets	31	Paid-in or capital surplus, or land, building, or equ	ipment fund		31	
	32	Retained earnings, endowment, accumulated inco	ome, or other funds		32	
Net	33	Total net assets or fund balances		309,034,794.	33	311,227,930.
	34	Total liabilities and net assets/fund balances		492,408,066.	34	507,967,270.

Form **990** (2011)

JSA 1E1053 1.000

Form 990 (2011) Page **12 Reconciliation of Net Assets** Part XI Check if Schedule O contains a response to any question in this Part XI.......... 389,456,366. 1 1 375,429,637. 2 2 14,026,729. 3 3 309,034,794. 4 4 Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A)). -11,833,593. 5 5 6 Net assets or fund balances at end of year. Combine lines 3, 4, and 5 (must equal Part X, line 33, 311,227,930. Part XII **Financial Statements and Reporting** No X Accrual Accounting method used to prepare the Form 990: Cash Other If the organization changed its method of accounting from a prior year or checked "Other," explain in Schedule O. 2a Were the organization's financial statements compiled or reviewed by an independent accountant? 2a Χ **b** Were the organization's financial statements audited by an independent accountant? 2b Х c If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the audit, review, or compilation of its financial statements and selection of an independent accountant? 2c Χ If the organization changed either its oversight process or selection process during the tax year, explain in Schedule O. d If "Yes" to line 2a or 2b, check a box below to indicate whether the financial statements for the year were issued on a separate basis, consolidated basis, or both: X Both consolidated and separate basis Separate basis Consolidated basis 3a As a result of a federal award, was the organization required to undergo an audit or audits as set forth in

the Single Audit Act and OMB Circular A-133?

If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the

required audit or audits, explain why in Schedule O and describe any steps taken to undergo such audits

Form **990** (2011)

Χ

3a

3b

SCHEDULE A (Form 990 or 990-EZ)

Public Charity Status and Public Support

OMB No. 1545-0047
2011
Open to Public

Department of the Treasury Internal Revenue Service Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

► Attach to Form 990 or Form 990-EZ. ► See separate instructions.

Inspection

Name of the organization

PENINSULA REGIONAL MEDICAL CENTER

52-0591628

Part	Reason for Pub	lic Charity Statu	s (All organizations mu	ist con	nplete	this pa	art.) Se	e instru	uctions			
The o	rganization is not a priv	vate foundation be	cause it is: (For lines 1 th	rough	11, che	eck only	one bo	x.)				
1	A church, conventi	on of churches, or	association of churches	describ	ed in s	ection	170(b)(1)(A)(i)				
2	A school described	d in section 170(b)	(1)(A)(ii). (Attach Schedul	e E.)								
3			service organization descri		sectio	n 170(b)(1)(A)	(iii).				
4	•		erated in conjunction wi			-			n 170(b)(1)(A)(iii). F	nter the	
	hospital's name, ci	= :			- Г					/(·/(· /(··/· –		
5			nefit of a college or univ	ersity	owner	d or one	rated b		vernme	ntal unit desc	rihed in	
5 _			-	Croity	OWITCO	or ope	natea t	y a go	verriirie	intai aint acst	indea in	
٦ ٦	section 170(b)(1)(arib a d	in4	.:a. 470	VF\/4\/	A \ / \				
6		•	or governmental unit des						., .			
7 _		=	es a substantial part of it	s supp	ort fro	om a go	vernme	entai un	it or fro	om the genera	al public	
_			. (Complete Part II.)									
8			on 170(b)(1)(A)(vi). (Com									
9	An organization th	at normally receive	es: (1) more than 331/3%	of its	suppo	ort from	contrib	outions,	membe	ership fees, ar	nd gross	
	receipts from activities related to its exempt functions - subject to certain exceptions, and (2) no more than 331/3% of its											
	support from gross investment income and unrelated business taxable income (less section 511 tax) from businesses											
	acquired by the org	ganization after Jur	ne 30, 1975. See section	509(a)(2). (C	Complet	e Part I	II.)				
10 [An organization or	ganized and opera	ted exclusively to test for	public	safety.	See se	ction 5	09(a)(4).			
11 「	An organization o	rganized and ope	rated exclusively for the	bene	fit of,	to perf	orm th	e funct	ions of	or to carry	out the	
_		-	upported organizations de			-				-		
			es the type of supporting					-				
	a Type I	b Type		_		ally inte	-			Type III - Otl	ner	
е			the organization is not			-	-	irectly I				
C		=	igers and other than one			-		-	-		-	
	509(a)(1) or sectio		igers and other than one	01 1110	ie put	niciy su	pportec	a Organi	120110113	described in	3661101	
	` '\ '	` ' ' '	n datarmination from th	• IDC	that :t	io o T	ma I T	Tuna II	or T. 100	. III aummantin	.~	
f	_		en determination from th	e iks	ınaı n	is a i	ype i, i	ype II,	от туре	e iii supportii	ig	
	organization, check										. Ш	
g			nization accepted any gift	t or co	ntributi	on from	n any of	the				
	following persons?									_		
			ectly controls, either alor			er with	person	s desc	ribed in	(ii)	Yes No	
	and (iii) below	, the governing boo	dy of the supported organ	ization	?					11g(i)		
	(ii) A family mem	ber of a person de	scribed in (i) above?							11g(ii)		
	(iii) A 35% control	lled entity of a pers	son described in (i) or (ii) a	bove?						11g(iii)		
h	Provide the followi	ng information abo	out the supported organiza	ation(s)).							
(i) Name of supported	(ii) EIN	(iii) Type of organization	(iv)	Is the	(v) Did y	ou notify	(vi)	s the	(vii) Amoui	nt of	
	organization		(described on lines 1-9		zation in listed in		anization	organiz		suppor	t	
			above or IRC section (see instructions))	your g	overning ment?		. (i) of upport?		rganized U.S.?			
			,,,	Yes	No	Yes	No	Yes	No			
(A)												
(B)												
(C)												
. ,												
(D)												
,												
(E)												
- ,												
				1	1							

For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

Schedule A (Form 990 or 990-EZ) 2011

Schedule A (Form 990 or 990-EZ) 2011 Page 2

Part II Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi) (Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.) Section A. Public Support (a) 2007 **(b)** 2008 (d) 2010 (c) 2009(e) 2011 (f) Total Calendar year (or fiscal year beginning in) grants, contributions, membership fees received. (Do not include any "unusual grants.") Tax revenues levied for the organization's benefit and either paid to or expended on its behalf The value of services or facilities furnished by a governmental unit to the organization without charge Total. Add lines 1 through 3 The portion of total contributions by each person (other than governmental unit or publicly supported organization) included on line 1 that exceeds 2% of the amount shown on line 11, column (f) Public support. Subtract line 5 from line 4. Section B. Total Support (a) 2007 (b) 2008 (c) 2009 (d) 2010 (e) 2011 (f) Total Calendar year (or fiscal year beginning in) Amounts from line 4 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Net income from unrelated business activities, whether or not the business 10 Other income. Do not include gain or loss from the sale of capital assets (Explain in Part IV.) 11 Total support. Add lines 7 through 10 . . 12 First five years. If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a section 501(c)(3) organization, check this box and stop here Section C. Computation of Public Support Percentage % Public support percentage for 2011 (line 6, column (f) divided by line 11, column (f)) % 16a 331/3% support test - 2011. If the organization did not check the box on line 13, and line 14 is 331/3% or more, check this box and **stop here**. The organization qualifies as a publicly supported organization b 331/3% support test - 2010. If the organization did not check a box on line 13 or 16a, and line 15 is 331/3% or more, 17a 10%-facts-and-circumstances test - 2011. If the organization did not check a box on line 13, 16a, or 16b, and line 14 is 10% or more, and if the organization meets the "facts-and-circumstances" test, check this box and stop here. Explain in Part IV how the organization meets the "facts-and-circumstances" test. The organization qualifies as a publicly supported b 10%-facts-and-circumstances test - 2010. If the organization did not check a box on line 13, 16a, 16b, or 17a, and line 15 is 10% or more, and if the organization meets the "facts-and-circumstances" test, check this box and stop here. Explain in Part IV how the organization meets the "facts-and-circumstances" test. The organization qualifies as a publicly Private foundation. If the organization did not check a box on line 13, 16a, 16b, 17a, or 17b, check this box and see

Schedule A (Form 990 or 990-EZ) 2011

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Schedule A (Form 990 or 990-EZ) 2011 Page **3**

Part III Support Schedule for Organizations Described in Section 509(a)(2)

(Complete only if you checked the box on line 9 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.)

				· · ·	<u>·</u>		
Sec	tion A. Public Support		I	T	T	1	
Caler	ndar year (or fiscal year beginning in) 🕨	(a) 2007	(b) 2008	(c) 2009	(d) 2010	(e) 2011	(f) Total
1	Gifts, grants, contributions, and membership fees						
	received. (Do not include any "unusual grants.")						
2	Gross receipts from admissions, merchandise						
	sold or services performed, or facilities						
	furnished in any activity that is related to the						
	organization's tax-exempt purpose						
3	Gross receipts from activities that are not an						
	unrelated trade or business under section 513						
4	Tax revenues levied for the						
	organization's benefit and either paid						
	to or expended on its behalf						
5	The value of services or facilities						
•	furnished by a governmental unit to the						
	organization without charge						
6	Total. Add lines 1 through 5						
	Amounts included on lines 1, 2, and 3						
ıa	received from disqualified persons						
b	Amounts included on lines 2 and 3						
	received from other than disqualified						
	persons that exceed the greater of \$5,000						
	or 1% of the amount on line 13 for the year						
	Add lines 7a and 7b						
8	Public support (Subtract line 7c from						
<u></u>	line 6.)						
	tion B. Total Support	(-) 2007	(h) 2000	(=) 2000	(4) 2010	(=) 2011	(f) Total
_	ndar year (or fiscal year beginning in)	(a) 2007	(b) 2008	(c) 2009	(d) 2010	(e) 2011	(f) Total
9	Amounts from line 6						
ıva	payments received on securities loans,						
	rents, royalties and income from similar						
	sources						
b	Unrelated business taxable income (less						
	section 511 taxes) from businesses						
	acquired after June 30, 1975						
С	Add lines 10a and 10b						
11	Net income from unrelated business						
	activities not included in line 10b,						
	whether or not the business is regularly carried on						
12	Other income. Do not include gain or						
	loss from the sale of capital assets						
	(Explain in Part IV.)						
13	Total support. (Add lines 9, 10c, 11,						
	and 12.)						
14	First five years. If the Form 990 is for	the organization	n's first, second.	third, fourth, or	fifth tax vear a	s a section 5010	c)(3)
	organization, check this box and stop here.	•			•		
Sec	tion C. Computation of Public Sup						
15	Public support percentage for 2011 (line 8,			mn (f))		15	%
16	Public support percentage from 2010 Sche					16	%
	tion D. Computation of Investmen					1 . 🗸	70
<u> 17</u>	Investment income percentage for 2011 (lir			13 column (f))		17	%
18	Investment income percentage from 2010 S					18	
туа	331/3% support tests - 2011. If the org						. \square
	17 is not more than 331/3%, check thi		_				
b	331/3% support tests - 2010. If the orga						
	line 18 is not more than 331/3 %, check		•	•	. ,		H-1
20	Private foundation. If the organization of	aid not check	a box on line	14, 19a, or 19b), check this bo	ox and see instr	uctions -

JSA 1E1221 1.000 Schedule A (Form 990 or 990-EZ) 2011 Page 4

Part IV Supplemental Information. Complete this part to provide the explanations required by Part II, line 10; Part II, line 17a or 17b; and Part III, line 12. Also complete this part for any additional information. (See

Schedule A (Form 990 or 990-EZ) 2011

Schedule B (Form 990, 990-EZ, or 990-PF) Department of the Treasury

Internal Revenue Service

Schedule of Contributors

► Attach to Form 990, Form 990-EZ, or Form 990-PF.

OMB No. 1545-0047

2011

Employer identification number Name of the organization PENINSULA REGIONAL MEDICAL CENTER 52-0591628 Organization type (check one): Filers of: Section: Х Form 990 or 990-EZ 501(c)(3) (enter number) organization 4947(a)(1) nonexempt charitable trust not treated as a private foundation 527 political organization Form 990-PF 501(c)(3) exempt private foundation 4947(a)(1) nonexempt charitable trust treated as a private foundation 501(c)(3) taxable private foundation Check if your organization is covered by the General Rule or a Special Rule. Note. Only a section 501(c)(7), (8), or (10) organization can check boxes for both the General Rule and a Special Rule. See instructions. **General Rule** [X] For an organization filing Form 990, 990-EZ, or 990-PF that received, during the year, \$5,000 or more (in money or property) from any one contributor. Complete Parts I and II. **Special Rules** For a section 501(c)(3) organization filing Form 990 or 990-EZ that met the 33 1/3 % support test of the regulations under sections 509(a)(1) and 170(b)(1)(A)(vi) and received from any one contributor, during the year, a contribution of the greater of (1) \$5,000 or (2) 2% of the amount on (i) Form 990, Part VIII, line 1h, or (ii) Form 990-EZ, line 1. Complete Parts I and II. For a section 501(c)(7), (8), or (10) organization filing Form 990 or 990-EZ that received from any one contributor, during the year, total contributions of more than \$1,000 for use exclusively for religious, charitable, scientific, literary, or educational purposes, or the prevention of cruelty to children or animals. Complete Parts I, II, and III. For a section 501(c)(7), (8), or (10) organization filing Form 990 or 990-EZ that received from any one contributor, during the year, contributions for use exclusively for religious, charitable, etc., purposes, but these contributions did not total to more than \$1,000. If this box is checked, enter here the total contributions that were received during the year for an exclusively religious, charitable, etc., purpose. Do not complete any of the parts unless the General Rule applies to this organization because it received nonexclusively religious, charitable, etc., contributions of \$5,000 or Caution. An organization that is not covered by the General Rule and/or the Special Rules does not file Schedule B (Form 990, 990-EZ, or 990-PF), but it must answer "No" on Part IV, line 2, of its Form 990; or check the box on line H of its Form 990-EZ or on

For Paperwork Reduction Act Notice, see the Instructions for Form 990, 990-EZ, or 990-PF.

Schedule B (Form 990, 990-EZ, or 990-PF) (2011)

KL4693 7266 60011493 PAGE 19

Part I, line 2, of its Form 990-PF, to certify that it does not meet the filing requirements of Schedule B (Form 990, 990-EZ, or 990-PF).

Name of organization PENINSULA REGIONAL MEDICAL CENTER

Employer identification number 52-0591628

Part I	Contributors ((see instructions)	. Use duplicate co	pies of Part I if additional	space is needed.
--------	----------------	--------------------	--------------------	------------------------------	------------------

(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
1_		\$149,246.	Person X Payroll Noncash (Complete Part II if there is a noncash contribution.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
2 _		\$20,547.	Person X Payroll Noncash (Complete Part II if there is a noncash contribution.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
3_		\$42,857.	Person Payroll Noncash (Complete Part II if there is a noncash contribution.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
		Total contributions	Person Payroll Noncash (Complete Part II if there is
No.	Name, address, and ZIP + 4	\$	Person Payroll Noncash (Complete Part II if there is a noncash contribution.)
No.	Name, address, and ZIP + 4	\$ (c) Total contributions	Person Payroll Noncash (Complete Part II if there is a noncash contribution.) (d) Type of contribution Person Payroll Noncash (Complete Part II if there is

Name of organization PENINSULA REGIONAL MEDICAL CENTER

Employer identification number 52-0591628

Part II	Noncash Propert	v (see instructions)) Use duplicate co	pies of Part II if additiona	I space is needed
	110110aoii i opoit	y (occ monachono	,. Occ aapiicate co	ploo of i are if if additione	i opaco io ricoaca.

(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (see instructions)	(d) Date received
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (see instructions)	(d) Date received
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (see instructions)	(d) Date received
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (see instructions)	(d) Date received
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (see instructions)	(d) Date received
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (see instructions)	(d) Date received

PAGE 21

Name of organization PENINSULA REGIONAL MEDICAL CENTER **Employer identification number** 52-0591628 Part III Exclusively religious, charitable, etc., individual contributions to section 501(c)(7), (8), or (10) organizations that total more than \$1,000 for the year. Complete columns (a) through (e) and the following line entry. For organizations completing Part III, enter the total of exclusively religious, charitable, etc., contributions of \$1,000 or less for the year. (Enter this information once. See instructions.) > \$ Use duplicate copies of Part III if additional space is needed. (a) No. from (b) Purpose of gift (c) Use of gift (d) Description of how gift is held Part I (e) Transfer of gift Transferee's name, address, and ZIP + 4 Relationship of transferor to transferee (a) No. from (b) Purpose of gift (c) Use of gift (d) Description of how gift is held Part I (e) Transfer of gift Transferee's name, address, and ZIP + 4 Relationship of transferor to transferee (a) No. from (b) Purpose of gift (c) Use of gift (d) Description of how gift is held Part I (e) Transfer of gift Transferee's name, address, and ZIP + 4 Relationship of transferor to transferee (a) No. (b) Purpose of gift (c) Use of gift (d) Description of how gift is held from Part I (e) Transfer of gift Transferee's name, address, and ZIP + 4 Relationship of transferor to transferee

Schedule B (Form 990, 990-EZ, or 990-PF) (2011)

SCHEDULE C (Form 990 or 990-EZ)

Political Campaign and Lobbying Activities

For Organizations Exempt From Income Tax Under section 501(c) and section 527

OMB No. 1545-0047

2011

Open to Public Inspection

Department of the Treasury Internal Revenue Service

► See separate instructions.

f the organization answered	"Yes" to Form 990	Part IV, line 3, or	Form 990-EZ, Part V, li	ne 46 (Political Cam	paign Activities), then

- Section 501(c)(3) organizations: Complete Parts I-A and B. Do not complete Part I-C.
- Section 501(c) (other than section 501(c)(3)) organizations: Complete Parts I-A and C below. Do not complete Part I-B.
- Section 527 organizations: Complete Part I-A only.

If the organization answered "Yes" to Form 990, Part IV, line 4, or Form 990-EZ, Part VI, line 47 (Lobbying Activities), then

- Section 501(c)(3) organizations that have filed Form 5768 (election under section 501(h)): Complete Part II-A. Do not complete Part II-B.
- Section 501(c)(3) organizations that have NOT filed Form 5768 (election under section 501(h)): Complete Part II-B. Do not complete Part II-A.

If the organization answered "Yes" to Form 990, Part IV, line 5 (Proxy Tax) or Form 990-EZ, Part V, line 35c (Proxy Tax), then

•	Section 501(c)(4), (5), or (6) org	ganizations: Complete Part III.	x) or 1 orni 330-L2, 1 a	it v, iiile 550 (i 10xy 1ax), ti	ileli
	e of organization	•		Employer identi	ification number
PEN	NINSULA REGIONAL MED	ICAL CENTER		52-05	91628
Pa	rt I-A Complete if the o	organization is exempt under s	section 501(c) or i	s a section 527 orgai	nization.
1	-	organization's direct and indirect p			
2	·		. •		
3					
Pai	rt I-B Complete if the o	rganization is exempt under s	ection 501(c)(3).		
1	Enter the amount of any exc	cise tax incurred by the organization	n under section 495	5▶\$	
2		cise tax incurred by organization m			
3	If the organization incurred	a section 4955 tax, did it file Form	4720 for this year?		Yes No
	Was a correction made?				
$\overline{}$	o If "Yes," describe in Part IV. rt I-C Complete if the compl	organization is exempt under s	section 501(c), ex	cept section 501(c)(3	3).
1		expended by the filing organization			<i>.</i>
•				•	
2		ng organization's funds contributed			
		es			
3	Total exempt function expe	enditures. Add lines 1 and 2. En	ter here and on Fo	orm 1120-POL.	
				· ·	
4		e Form 1120-POL for this year?			Yes No
5		and employer identification numb			
	organization made payment	ts. For each organization listed, en	ter the amount pai	d from the filing organi	zation's funds. Also enter
		tributions received that were prom			
	as a separate segregated fu	nd or a political action committee	(PAC). If additional s	space is needed, provide	e information in Part IV.
	(a) Name	(b) Address	(c) EIN	(d) Amount paid from filing organization's	(e) Amount of political contributions received and
				funds. If none, enter -0	promptly and directly delivered to a separate political organization. If none, enter -0
(1)					
(2)					
(3)					
(4)					
(5)					
(6)					

For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

Schedule C (Form 990 or 990-EZ) 2011

Schedule C (Form 990 or 990-EZ) 2011	PENINS	ULA REGI	ONAL MEDICAL	CENTER	52-0	591628	Page 2
section 501(h)).			•		filed Form 5768 (ele		
name, address	s, EIN, expe	enses, and	share of excess lo	bbying expend		roup memb	er's
	•		oox A and "limited	control" provision	ons apply.	ı	
	its on Lobb				(a) Filing	(b) Affili	
			nts paid or incurred.	-	organization's totals	group to	tals
1 a Total lobbying expenditures t							
b Total lobbying expenditures t							
c Total lobbying expenditures (
d Other exempt purpose exper							
e Total exempt purpose expen			·				
f Lobbying nontaxable amount	. Enter the	amount fror	n the following table	in both			
columns.							
If the amount on line 1e, column	n (a) or (b) is:		•	s:			
Not over \$500,000			amount on line 1e.				
Over \$500,000 but not over \$1,0		•	us 15% of the excess				
Over \$1,000,000 but not over \$			us 10% of the excess				
Over \$1,500,000 but not over \$	17,000,000		us 5% of the excess o	ver \$1,500,000.			
Over \$17,000,000		\$1,000,000					
g Grassroots nontaxable amou	ınt (enter 25	% of line 1f)					
h Subtract line 1g from line 1a	. If zero or le	ss, enter -0					
i Subtract line 1f from line 1c.		•					
j If there is an amount other th			•	J			
reporting section 4911 tax fo	r this year?					Yes	No
(Some organia co	zations that	made a se	aging Period Under ction 501(h) electio instructions for lin	n do not have to	complete all of the fi on page 4.)	ve	
	Lobi	ying Expe	nditures During 4-Yo	ear Averaging Pe	riod	ı	
Calendar year (or fiscal year beginning in)	(a) 2	008	(b) 2009	(c) 2010	(d) 2011	(e) To	tal
2 a Lobbying nontaxable amount							
b Lobbying ceiling amount (150% of line 2a, column (e))							
c Total lobbying expenditures							
d Grassroots nontaxable amount							

Schedule C (Form 990 or 990-EZ) 2011

JSA 1E1265 1.000

e Grassroots ceiling amount (150% of line 2d, column (e)) f Grassroots lobbying expenditures

Schedule C (Form 990 or 990-EZ) 2011 Page **3**

Pa	Complete if the organization is exempt under section 501(c)(3) and has NO (election under section 501(h)).	T file	d For	m 57	68		
Eor	each "Voo" reaponed to lines to through ti helpy, provide in Part IV a detailed description	(a	a)		(b)	
	each "Yes" response to lines 1a through 1i below, provide in Part IV a detailed description ne lobbying activity.	Yes	No		Amo	unt	
1	During the year, did the filing organization attempt to influence foreign, national, state or local						
	legislation, including any attempt to influence public opinion on a legislative matter or referendum, through the use of:						
а	Volunteers?		Х				
b	Paid staff or management (include compensation in expenses reported on lines 1c through 1i)?		Х				
С	Media advertisements?		Х				
d	Mailings to members, legislators, or the public?		X				
e	Publications, or published or broadcast statements?		X				
f g	Grants to other organizations for lobbying purposes? Direct contact with legislators, their staffs, government officials, or a legislative body?		X				
9 h	Rallies, demonstrations, seminars, conventions, speeches, lectures, or any similar means?		X				
i	Other activities?	Х				28	,836
j	Total. Add lines 1c through 1i						,836
2 a	Did the activities in line 1 cause the organization to be not described in section 501(c)(3)?		Х				
b	If "Yes," enter the amount of any tax incurred under section 4912						
С	If "Yes," enter the amount of any tax incurred by organization managers under section 4912						
d	If the filing organization incurred a section 4912 tax, did it file Form 4720 for this year?						
Pa	rt III-A Complete if the organization is exempt under section 501(c)(4), section 501	(c)(5)	, or s	ectio	n		
	501(c)(6).					V	
1	Were substantially all (90% or more) dues received nondeductible by members?				1	Yes	No
2	Did the organization make only in-house lobbying expenditures of \$2,000 or less?				2		
3	Did the organization agree to carry over lobbying and political expenditures from the prior year?				3		
Pa	rt III-B Complete if the organization is exempt under section 501(c)(4), section 501						
	501(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answered "No" answered "Yes."					3, is	
1	Dues, assessments and similar amounts from members			1			
2	Section 162(e) nondeductible lobbying and political expenditures (do not include amou political expenses for which the section 527(f) tax was paid).						
а	Current year			2a			
b	Carryover from last year			2b			
С	Total			2c			
3	Aggregate amount reported in section 6033(e)(1)(A) notices of nondeductible section 102(e) dut			3			
4	If notices were sent and the amount on line 2c exceeds the amount on line 3, what portion						
	excess does the organization agree to carryover to the reasonable estimate of nondeductible loand political expenditure next year?	DODYII	ıg	4			
5	Taxable amount of lobbying and political expenditures (see instructions)			5			
	rt IV Supplemental Information						
	pplete this part to provide the descriptions required for Part I-A, line 1; Part I-B, line 4; Part I-C, line	E: Do	rt II A	· and	Dort II	D line	
	Iso, complete this part for any additional information.	Э, га	II (II-A	, and i	ait II-	b, iiiie	,
SE	E PAGE 4						

Schedule C (Form 990 or 990-EZ) 2011

JSA 1E1266 1.000 Schedule C (Form 990 or 990-EZ) 2011 Page **4**

Part IV Supplemental Information (continued)

OTHER ACTIVITIES

PART II-B, LINE 1I

PENINSULA REGIONAL MEDICAL CENTER PAYS DUES TO ORGANIZATIONS THAT LOBBY FEDERAL AND STATE LEGISLATORS ON BEHALF OF HOSPITALS AND HEALTH SYSTEMS. THE PORTION OF DUES PAID TO THE AMERICAN HOSPITAL ASSOCIATION AND THE MARYLAND HOSPITAL ASSOCIATION ATTRIBUTABLE TO LOBBYING DURING FY 2012 TOTALED \$28,836.

Schedule C (Form 990 or 990-EZ) 2011

SCHEDULE D (Form 990)

Supplemental Financial Statements

20**11**

OMB No. 1545-0047

Department of the Treasury
Internal Revenue Service
Name of the organization

► Complete if the organization answered "Yes," to Form 990, Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b.

► Attach to Form 990. ► See separate instructions.

Open to Public Inspection

Employer identification number

PEN	INSULA REGIONAL MEDICAL CENTER		52-0591628
Pa		vised Funds or Other Similar Funds of	
ıa	organization answered "Yes" to Form		Accounts. Complete if the
	organization anowered free to remi	(a) Donor advised funds	(b) Funds and other accounts
		(a) Bollot advised fullus	(b) i unus and other accounts
1	Total number at end of year		
2	Aggregate contributions to (during year)		
3	Aggregate grants from (during year)		
4	Aggregate value at end of year		
5	Did the organization inform all donors and donor	advisors in writing that the assets held in	donor advised
	funds are the organization's property, subject to the	ne organization's exclusive legal control? .	Yes No
6	Did the organization inform all grantees, donors, a	ind donor advisors in writing that grant fun	ds can be used
	only for charitable purposes and not for the benefit	fit of the donor or donor advisor, or for any	y other purpose
	conferring impermissible private benefit?		Yes No_
Pa	conferring impermissible private benefit? t II Conservation Easements. Complete i	f the organization answered "Yes" to F	orm 990, Part IV, line 7.
1	Purpose(s) of conservation easements held by th		
	Preservation of land for public use (e.g., rec	reation or education) Preservation (of an historically important land area
	Protection of natural habitat	·	of a certified historic structure
	Preservation of open space		
2	Complete lines 2a through 2d if the organization h	neld a qualified conservation contribution in	the form of a conservation
_	easement on the last day of the tax year.	.o.u u quamou oonoon aanon oona aanon a	
	,		Held at the End of the Tax Year
а	Total number of conservation easements		2a
b	Total acreage restricted by conservation easemen		
C	Number of conservation easements on a certified		
d	Number of conservation easements included in (c		20
u	•		2d
2	historic structure listed in the National Register.		
3	Number of conservation easements modified, tra	nsterred, released, extinguished, or termin	lated by the organization during the
	tax year >		
4	Number of states where property subject to cons		
5	Does the organization have a written policy regard	= - :	-
_	violations, and enforcement of the conservation e		
6	Staff and volunteer hours devoted to monitoring,	inspecting, and enforcing conservation eas	sements during the year
_	>		
7	Amount of expenses incurred in monitoring, inspe	cting, and enforcing conservation easeme	ents during the year
	▶ \$		
8	Does each conservation easement reported on lin	ne 2(d) above satisfy the requirements of so	ection 170(h)(4)(B)
9	In Part XIV, describe how the organization reports		•
	balance sheet, and include, if applicable, the text		cial statements that describes the
	organization's accounting for conservation easem		
Pa	t III Organizations Maintaining Collection		er Similar Assets.
	Complete if the organization answered	a "Yes" to Form 990, Part IV, line 8.	
1a	If the organization elected, as permitted under S works of art, historical treasures, or other simi	FAS 116 (ASC 958), not to report in its	revenue statement and balance sheet
	public service, provide, in Part XIV, the text of the	iar assets neid for public exhibition, edu footnote to its financial statements that de	ication, or research in furtherance of scribes these items
b	If the organization elected, as permitted under		
	works of art, historical treasures, or other simi	lar assets held for public exhibition, edu	ication, or research in furtherance of
	public service, provide the following amounts rela		,
	(i) Revenues included in Form 990, Part VIII, line	1	▶\$
	(ii) Assets included in Form 990, Part X		
2	If the organization received or held works of a		
٠	following amounts required to be reported under		9 .
а	Revenues included in Form 990, Part VIII, line 1		
b	Assets included in Form 990, Part X		

60011493

Par	t III Organizations Maintaining Coll	ections of Art	t, Historic	al Trea	sures,	, or C	Other S	Similar A	ssets (d	continu	ed)	
3	Using the organization's acquisition, access collection items (check all that apply):	ssion, and othe	er records,	check	any of	the	followir	ng that ar	e a sigr	nificant	use c	of its
а	Public exhibition		d	Loan	or exc	hang	e progra	ams				
b	Scholarly research		е 🗌	Othe	r							
С	Preservation for future generations	S										
4	Provide a description of the organization's XIV.	s collections ar	nd explain	how th	ey furt	her t	he orga	anization's	exemp	t purpo	se in	Part
5	During the year, did the organization solicit	or receive dona	ations of ar	t. histoi	rical tre	asure	es. or of	her simila	ır			
-	assets to be sold to raise funds rather than								_	Yes		No
Par		nents. Comp	lete if the	organi								
	Is the organization an agent, trustee, custod included on Form 990, Part X?								_	Yes		No
-					Г			Ar	nount			
С	Beginning balance					1 c						
	Additions during the year											
۰ و	Distributions during the year											
f	Ending balance				_							
2a	Did the organization include an amount on				_					Yes		No
	If "Yes," explain the arrangement in Part XIV		. , <u>.</u>									
Par			ation answ	ered "\	Yes" to	Forr	m 990	Part IV	line 10			
ı aı		urrent year	(b) Prior yea		(c) Two			(d) Three ye		(e) Fou	r vears	back
1a			28,295,9		25,2			29,317		(-,	,	
b		12,685.	105,5				365.		,900.			
С	Net investment earnings, gains,					,-			7			
		301,060.	6,047,6	598.	3.0	74.4	187.	-4,000	.545.			
d	Grants or scholarships	301,000.	0,01,,0			, .		-,,,,,	, , , , , ,			
	Other expenditures for facilities											
_	and programs											
f		271,030.	257,8	305	2	17.1	196.	195	,689.			
g	•		34,191,3		28,2		I .	25,231				
2	Provide the estimated percentage of the cu							23 / 23 1	,015.			
a	Board designated or quasi-endowment	•	•	ic ig, c	,oidiiii ((α)) ΙΙ	cia as.					
b	Permanent endowment ► .1530 %											
c	Temporarily restricted endowment ► 49											
	The percentages in lines 2a, 2b, and 2c sho		%									
3a	Are there endowment funds not in the poss			n that a	re held	and	adminis	tered for t	·he			
-	organization by:		organization	i mat a	i o i i o i o	una	aarriiin	ncrea for t		ſ	Yes	No
	(i) unrelated organizations									3a(i)		X
	(ii) related organizations									3a(ii)		X
b	If "Yes" to 3a(ii), are the related organization									3b		
4	Describe in Part XIV the intended uses of the									0.0		
Par												
ı aı	Description of property	(a) Cost or othe		-			(c) Accu	mulate d		d) Dooleye	lua	
		(investmen		(oth			depred	I .	,,	d) Book va		
1a	Land				36,389	_	-0.05	2 252		10,6		
b	Buildings		1	.99,04	16,36	ρ. <u>:</u>	58,82	3,259.		140,2	23,1	07.
c d	Leasehold improvements Equipment		2	21,87	77,620	6.18	80,78	1,833.		41,0	95,7	93.
e	Other				57,28			7,954.			79,3	
_	I. Add lines 1a through 1e. (Column (d) mus	t equal Form 99	90, Part X, o							200,2		

Schedule D (Form 990) 2011

Part VII	Investments - Other Securities. See Fo	orm 990, Part X, lin	e 12.	
	(a) Description of security or category (including name of security)	(b) Book value	(c) Metho	od of valuation: nf-year market value
(1) Financi	al derivatives			
	-held equity interests			
(A)				
(B)				
(C)				
(D)				
(E)				
(F)				
(G)				
(H)				
<u>(l)</u>				
	nn (b) must equal Form 990, Part X, col. (B) line 12.)			
Part VIII	Investments - Program Related. See F		e 13.	
	(a) Description of investment type	(b) Book value		od of valuation: of-year market value
(1)				
(2)				
(3)				
(4)				
(5)				
(6)				
(7)				
(8)				
(9)				
(10)				
	nn (b) must equal Form 990, Part X, col. (B) line 13.)			
Part IX	Other Assets. See Form 990, Part X, li			
	• • • • • • • • • • • • • • • • • • • •	Description		(b) Book value
	STMENT IN PARTNERSHIP			950,793
	ORTIZED FINANCING COSTS			2,352,419
	R ASSETS			3,104,051
	' SERVICE RESERVE FUND			9,311,461
	R RESTRICTED FUND			24,488,500
	-INSURANCE FUND			13,003,852
	D DESIGNATED INVESTMENTS			16,745,671
(8)				
(9)				
(10)				
	nn (b) must equal Form 990, Part X, col. (B) line 15.)			 ▶ 69,956,747.
Part X	Other Liabilities. See Form 990, Part X	·		
1.	(a) Description of liability	(b) Book valu	<u>e </u>	
	ral income taxes	0.057	266	
	NCES FROM THIRD PARTY PAYORS	9,957,		
	UED SELF INSURANCE LIABILITIES	11,069,		
	R LIABILITIES	2,539,		
	COMP. RELATED PAYROLL TAX	13,505,		
	ION FUNDING LIABILITY	9,112,	464.	
(7)				
(8)				
(9)				
(10)				
(11)	4) 45 000 5 24 5 7 7	10.00) F F	
ı otal. (Colui	mn (b) must equal Form 990, Part X, col. (B) line 25.)	▶ 46,184,	555.	

2. FIN 48 (ASC 740) Footnote. In Part XIV, provide the text of the footnote to the organization's financial statements that reports the organization's liability for uncertain tax positions under FIN 48 (ASC 740).

JSA 1E1270 1.000

Schedule D (Form 990) 2011

Part	XI Reconciliation of Change in Net Assets from Form 990 to Audited Financial Stater	nant		
1	T. (1 000 B () () () () () () () () () (1	<u></u>	389,456,366.
2	Total revenue (Form 990, Part VIII, column (A), line 12) Total expenses (Form 990, Part IX, column (A), line 25)	2		375,429,637.
3	Excess or (deficit) for the year. Subtract line 2 from line 1	3		14,026,729.
4	Net unrealized gains (losses) on investments	4		-868,468.
5	Donated services and use of facilities	5		
6	Investment expenses	6		
7	Prior period adjustments	7		
8	Other (Describe in Part XIV.)	8		-10,965,125.
9	Total adjustments (net). Add lines 4 through 8	9		-11,833,593.
10	Excess or (deficit) for the year per audited financial statements. Combine lines 3 and 9	10		2,193,136.
Part	XII Reconciliation of Revenue per Audited Financial Statements With Revenue per Re			
1	Total revenue, gains, and other support per audited financial statements		1	389,954,664.
2	Amounts included on line 1 but not on Form 990, Part VIII, line 12:			
а	Net unrealized gains on investments 2a	58.		
b	Donated services and use of facilities 2b			
С	Recoveries of prior year grants 2c 2c			
d	Other (Describe in Part XIV.) 2 d 2,614,55			
е	Add lines 2a through 2d	L	2e	1,746,090.
3	Subtract line 2e from line 1	📙	3	388,208,574.
4	Amounts included on Form 990, Part VIII, line 12, but not on line 1:			
а	Investment expenses not included on Form 990, Part VIII, line 7b 4a 1,111,23	_		
b	Other (Describe in Part XIV.) 4b 136,55	57.		
	Add lines 4a and 4b	⊦	4c	1,247,792.
5	Total revenue. Add lines 3 and 4c. (This must equal Form 990, Part I, line 12.)		5	389,456,366.
	XIII Reconciliation of Expenses per Audited Financial Statements With Expenses per R			274 161 160
1	Total expenses and losses per audited financial statements	⊦	1	374,161,168.
2	Amounts included on line 1 but not on Form 990, Part IX, line 25: Donated services and use of facilities 2a			
a b		-		
C	Other legge	\dashv		
d		3 3		
e	Add lines 2a through 2d	33.	2e	179,333.
3	Subtract line 2e from line 1	• • -	3	373,981,835.
4	Amounts included on Form 990, Part IX, line 25, but not on line 1:	• •		
а	Investment expenses not included on Form 990, Part VIII, line 7b 4a 1,111,23	35.		
b	Other (Describe in Part XIV.) 4b 336,56	57.		
С	Add lines 4a and 4b		4c	1,447,802.
5	Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, line 18.)		5	375,429,637.
Part	XIV Supplemental Information			
Part V	lete this part to provide the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and 4; Part III, line 2; Part XI, line 8; Part XII, lines 2d and 4b; and Part XIII, lines 2d and 4b. Also completitional information.	art IV olete	, lines this p	s 1b and 2b; part to provide
SEE	PAGE 5			

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Part XIV Supplemental Information (continued)

INTENDED USE OF ENDOWMENT FUNDS

PART V, LINE 4

THE ORGANIZATION'S ENDOWMENT FUNDS ARE USED FOR CAPITAL, PATIENT SERVICES OR EDUCATIONAL PURPOSES.

FIN 48 FOOTNOTE

PART X, LINE 2

THE ORGANIZATION DID NOT HAVE ANY UNCERTAIN TAX POSITIONS THAT WERE MATERIAL TO THE FINANCIAL STATEMENTS. ACCORDINGLY, THE ORGANIZATION DID NOT INCLUDE A FIN 48 FOOTNOTE IN ITS AUDITED FINANCIAL STATEMENTS.

RECONCILIATION

PARTS XI - XIII

PART XI, LINE 8 -

PENSION ADJUSTMENT - FAS 158	\$(14,092,708)
INVESTMENT INCOME SWAP	2,131,445
CHANGE IN EQUITY INTEREST OF FOUNDATION	931,783
CAPITAL CAMPAIGN TRANSFERS FROM FOUNDATION	332
U/R NET ASSETS RELEASED FROM RESTRICTION	40,325
ENDOWMENT DONATIONS	(12,685)
NET ASSETS RELEASED FROM RESTRICTION	(267,401)
PARTNERSHIP K-1 INCOME ON RETURN NOT ON BOOKS	303,790
ROUNDING	(6)
TOTAL	\$(10,965,125)

Schedule D (Form 990) 2011

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Page 5

PART XII, LINE 2D -	
RENT EXPENSE NETTED AGAINST REVENUE	\$ 179,333
PARTNERSHIP K-1 BOOK TO TAX	303,790
BASIS SWAP INCOME	\$2,131,435
	\$2,614,558
	=======
PART XII - LINE 4B -	
FOUNDATION CONTRIBUTIONS	\$136,557
	======
PART XIII - LINE 2D -	
RENT EXPENSE NETTED AGAINST REVENUE	\$179,333
	======
PART XIII - LINE 4B -	
OTHER EXPENSES ON PREMIER K-1	\$ 10
FOUNDATION CONTRIBUTIONS	136,557
MANAGEMENT FEES RECLASSED FROM EXPENSES	200,000
	\$336,567
	======

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SCHEDULE H (Form 990)

Hospitals

Complete if the organization answered "Yes" to Form 990, Part IV, question 20.
 ► Attach to Form 990.
 ► See separate instructions.

OMB No. 1545-0047

2011

Open to Public Inspection

Department of the Treasury Internal Revenue Service Name of the organization

Employer identification number

PEN	INSULA REGIONAL N	MEDICAL (CENTER			52-0591628			
Par	t Financial Assis	tance and	Certain Of	ther Community Ben	efits at Cost				
								Yes	No
1a	Did the organization ha	ve a financi	al assistanc	e policy during the tax v	/ear? If "No." skip to que	stion 6a	1a	Х	
	If "Yes," was it a writter			· · · · · · · · · · · · · · · · · · ·			1b	Х	
2	If the organization had								
	the financial assistance	policy to its	various hos	spital facilities during the	e tax year.				
	X Applied uniformly	to all hospit	tal facilities	L Applie	d uniformly to most ho	spital facilities			
	Generally tailored	to individua	al hospital fa	acilities					
3	Answer the following I the organization's patie			assistance eligibility cr	iteria that applied to t	he largest number of			
а	Did the organization u								
	"Yes," indicate which of the						3a	X	
			200%	Other					
b	Did the organization u							X	
	of the following was the						3b	_	
			300%	350% 400%					
С	If the organization did determining eligibility f								
	asset test or other thres				•	-			
4	Did the organization's				•				
4	tax year provide for free						4	Х	
5a	Did the organization budge						5a	Х	
b	If "Yes," did the organiz						5b	Х	
С	If "Yes" to line 5b, a			·	_				
	discounted care to a pa		•		_	•	5с		Х
6a	Did the organization pre	epare a con	nmunity ben	efit report during the tax	k year?		6a	Х	
b	If "Yes," did the organiz	zation make	it available	to the public?			6b	Х	
	Complete the following			ksheets provided in th	ne Schedule H instruc	tions. Do not submit			
	these worksheets with			" 5 5" . 6 .					
7	Financial Assistance ar inancial Assistance and	nd Certain C		(c) Total community	(d) Direct offsetting	(e) Net community	/4) Perc	ent
	eans-Tested Government Programs	activities or programs (optional)	served (optional)	benefit expense	revenue	benefit expense	,	of total	al
а	Financial Assistance at cost			15 212 100		15,312,109.		1	.27
_	(from Worksheet 1)			15,312,109.		15,312,109.		4	. 4 /
b	Medicaid (from Worksheet 3,								
С	column a) Costs of other means-tested government programs (from Worksheet 3, column b)								
d	Total Financial Assistance and								
	Means-Tested Government Programs			15,312,109.		15,312,109.		4	.27
	Other Benefits					· ·			
е	Community health improvement								
	services and community benefit operations (from Worksheet 4)		52872	1,692,659.	316,904.	1,375,755.			.38
f	Health professions education								
-	(from Worksheet 5)		1466	804,863.	43,028.	761,835.			.21
g	Subsidized health services (from								
-	Worksheet 6)		27258	9,414,847.	3,237,036.	6,177,811.		1	.72
h	Research (from Worksheet 7)			3,973.		3,973.			
i	Cash and in-kind contributions for community benefit (from Worksheet 8)		5258	145,303.	420.	144,883.			.04
i	Total. Other Benefits		86854	12,061,645.	3,597,388.	8,464,257.		2	.35
k	Total. Add lines 7d and 7j		86854	27,373,754.	3,597,388.	23,776,366.		6	.62

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

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Community Building Activities Complete this table if the organization conducted any community building activities during the tax year, and describe in Part VI how its community building activities promoted the health of the communities it serves.

	(a) Number of activities or programs (optional)	(b) Persons served (optional)	(c) Total community building expense	(d) Direct offsetting revenue	(e) Net community building expense	(f) Percent of total expense
1 Physical improvements and housing						
2 Economic development			910.		910.	
3 Community support			11,776.		11,776.	
4 Environmental improvements			143,802.		143,802.	.04
5 Leadership development and						
training for community members						
6 Coalition building			17,506.		17,506.	
7 Community health improvement						
advocacy						
8 Workforce development			2,028.		2,028.	
9 Other						
10 Total			176,022.		176,022.	.04

Part III Bad Debt, Medicare, & Collection Practices

Section A. Bad Debt Expense							
1 Did the organization report bad debt expense in accordance with Healthcare Financial Management Association Statement No. 15?							
2	Enter the amount of the organization's bad debt expense						
3	Enter the estimated amount of the organization's bad debt expense attributable to						
	patients eligible under the organization's financial assistance policy						
4	Provide in Part VI the text of the footnote to the organization's financial statements that describes bad debt						
	expense. In addition, describe the costing methodology used in determining the amounts reported on lines 2						
	and 3, and rationale for including a portion of bad debt amounts as community benefit.						
Sec	tion B. Medicare						
5	Enter total revenue received from Medicare (including DSH and IME)						
6 Enter Medicare allowable costs of care relating to payments on line 5							
7 Subtract line 6 from line 5. This is the surplus (or shortfall)							
8 Describe in Part VI the extent to which any shortfall reported in line 7 should be treated as community benefit.							
Also describe in Part VI the costing methodology or source used to determine the amount reported on line 6.							
	Check the box that describes the method used:						
	Cost accounting system X Cost to charge ratio U Other						
Sec	tion C. Collection Practices						
9a Did the organization have a written debt collection policy during the tax year?							
b	If "Yes," did the organization's collection policy that applied to the largest number of its patients during the tax year contain provisions on the						
	collection practices to be followed for patients who are known to qualify for financial assistance? Describe in Part VI	9b	X				

Management Companies and Joint Ventures (see instructions) Part IV (c) Organization's profit % or stock (e) Physicians' (b) Description of primary (d) Officers, directors, (a) Name of entity trustees, or key profit % or stock activity of entity ownership % employees' profit % ownership % or stock ownership % 2 3 4 5 6 7 8 9 10 11 12 13

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Part V Facility Information									
Section A. Hospital Facilities		G	C		0	Z)	Е	т	
(list in order of size, from largest to smallest)	Licensed hospital	eneralm	Children's hospital	Teaching hospital	ritical acc	Research facility	ER-24 hours	ER-other	
How many hospital facilities did the organization operate during the tax year? $\underline{}$	ospital	General medical & surgical	hospital	nospital	Critical access hospital	facility	rs		
		gical			_				
Name and address 1 PENINSULA REGIONAL MEDICAL CENTER									Other (describe)
100 E CARROLL STREET									
SALISBURY MD 21801-5493	X	Х					Х		
2									
3									
4									
5									
6									
7									
8									
9									
10									
10									
11									
12									
13									
10									
14									
15									
16									
16									

Schedule H (Form 990) 2011

Part V Facility Information (continued)

Section B. Facility Policies and Practices

(Complete a separate Section B for each of the hospital facilities listed in Part V, Section A)

Name of Hospital Facility: PENINSULA REGIONAL MEDICAL CENTER

Name	of nospital Facility. The Property Region and Property Christian Control of the Property Christian Christi			
Line N	lumber of Hospital Facility (from Schedule H, Part V, Section A):			
•	The Mark No. 1. According to Mineral Market 7 and antique Contact of Contact		Yes	No
	munity Health Needs Assessment (Lines 1 through 7 are optional for tax year 2011)			
1	During the tax year or any prior tax year, did the hospital facility conduct a community health needs	1	Х	
	assessment (Needs Assessment)? If "No," skip to line 8		Λ	
_	If "Yes," indicate what the Needs Assessment describes (check all that apply): X A definition of the community served by the hospital facility			
a	X A definition of the community served by the hospital facility Demographics of the community			
b				
С	Existing health care facilities and resources within the community that are available to respond to the health needs of the community			
d	X How data was obtained			
e	X The health needs of the community			
f	X Primary and chronic disease needs and other health issues of uninsured persons, low-income persons,			
•	and minority groups			
g	The process for identifying and prioritizing community health needs and services to meet the			
9	community health needs			
h	X The process for consulting with persons representing the community's interests			
i	Information gaps that limit the hospital facility's ability to assess the community's health needs			
j	Other (describe in Part VI)			
2	Indicate the tax year the hospital facility last conducted a Needs Assessment: 20 _0 _8			
3	In conducting its most recent Needs Assessment, did the hospital facility take into account input from			
	persons who represent the community served by the hospital facility? If "Yes," describe in Part VI how the			
	hospital facility took into account input from persons who represent the community, and identify the persons			
	the hospital facility consulted	3	Х	
4	Was the hospital facility's Needs Assessment conducted with one or more other hospital facilities? If "Yes,"			
	list the other hospital facilities in Part VI	4	Х	
5	Did the hospital facility make its Needs Assessment widely available to the public?	5	Х	
	If "Yes," indicate how the Needs Assessment was made widely available (check all that apply):			
а	Hospital facility's website			
b	Available upon request from the hospital facility			
С	X Other (describe in Part VI)			
6	If the hospital facility addressed needs identified in its most recently conducted Needs Assessment, indicate			
	how (check all that apply):			
а	Adoption of an implementation strategy to address the health needs of the hospital facility's community			
b	X Execution of the implementation strategy			
C	X Participation in the development of a community-wide community benefit plan			
d	X Participation in the execution of a community-wide community benefit plan			
e	X Inclusion of a community benefit section in operational plans			
f	X Adoption of a budget for provision of services that address the needs identified in the Needs Assessment			
g	X Prioritization of health needs in its community			
h :	X Prioritization of services that the hospital facility will undertake to meet health needs in its community X Other (describe in Part VI)			
i	X Other (describe in Part VI) Did the hospital facility address all of the needs identified in its most recently conducted Needs Assessment? If "No," explain			
7	in Part VI which needs it has not addressed and the reasons why it has not addressed such needs	7	Х	
Finar	ncial Assistance Policy		21	
ui	Did the hospital facility have in place during the tax year a written financial assistance policy that:			
8	Explained eligibility criteria for financial assistance, and whether such assistance includes free or discounted			
J	care?	8	Х	
9	Used federal poverty guidelines (FPG) to determine eligibility for providing free care?	9	X	
-	If "Yes," indicate the FPG family income limit for eligibility for free care: $\frac{2}{0}$ $\frac{0}{0}$ %			
	If "No," explain in Part VI the criteria the hospital facility used.			

D1	1/	Facility Information (continued) DENTIFY A DECLOSAL MEDICAL CONTERN			-9
Part	V	Facility Information (continued) PENINSULA REGIONAL MEDICAL CENTER		V	
				Yes	No
10	Usea	FPG to determine eligibility for providing discounted care?	10	X	
		s," indicate the FPG family income limit for eligibility for discounted care: 3 0 0 %			
		" explain in Part VI the criteria the hospital facility used.	4.4	37	
11		ned the basis for calculating amounts charged to patients?	11	X	
		s," indicate the factors used in determining such amounts (check all that apply):			
a	X	Income level			
b	X	Asset level			
C	X	Medical indigency			
d		Insurance status			
e	v	Uninsured discount			
f	X	Medicaid/Medicare			
g	X	State regulation Other (describe in Port VI)			
h		Other (describe in Part VI)	40	77	
12	Explai	ned the method for applying for financial assistance?	12	X	
13		ed measures to publicize the policy within the community served by the hospital facility?	13	X	
		s," indicate how the hospital facility publicized the policy (check all that apply):			
a	X	The policy was posted on the hospital facility's website			
b	X	The policy was attached to billing invoices			
C	X	The policy was posted in the hospital facility's emergency rooms or waiting rooms			
d	X	The policy was posted in the hospital facility's admissions offices			
е	X	The policy was provided, in writing, to patients on admission to the hospital facility			
f	X	The policy was available on request			
g	X	Other (describe in Part VI)			
Billin		Collections			
14		e hospital facility have in place during the tax year a separate billing and collections policy, or a written			
		ial assistance policy (FAP) that explained actions the hospital facility may take upon non-payment?	14	Х	
15		all of the following actions against an individual that were permitted under the hospital facility's			
	•	es during the tax year before making reasonable efforts to determine the patient's eligibility under the			
	facility	's FAP:			
а		Reporting to credit agency			
b		Lawsuits			
С		Liens on residences			
d		Body attachments			
е		Other similar actions (describe in Part VI)			
16		e hospital facility or an authorized third party perform any of the following actions during the tax year	. .		_
		e making reasonable efforts to determine the patient's eligibility under the facility's FAP?	16		X
	It "Yes	s," check all actions in which the hospital facility or a third party engaged:			
а		Reporting to credit agency			
b	\square	Lawsuits			
С		Liens on residences			
d	\square	Body attachments			
е		Other similar actions (describe in Part VI)			
17		te which efforts the hospital facility made before initiating any of the actions checked in line 16 (check			
		t apply):			
а	X	Notified patients of the financial assistance policy on admission			
b		Notified patients of the financial assistance policy prior to discharge			
С	X	Notified patients of the financial assistance policy in communications with the patients regarding the			
		patients' bills			
d	X	Documented its determination of whether patients were eligible for financial assistance under the			
		hospital facility's financial assistance policy			
е		Other (describe in Part VI)			

Schedule H (Form 990) 2011

Part	V Facility Information (continued) PENINSULA REGIONAL MEDICAL CENTER			
Polic	y Relating to Emergency Medical Care			
			Yes	No
18	Did the hospital facility have in place during the tax year a written policy relating to emergency medical care that requires the hospital facility to provide, without discrimination, care for emergency medical conditions to individuals regardless of their eligibility under the hospital facility's financial assistance policy?	18	Х	
	If "No," indicate why:			
a b c	The hospital facility did not provide care for any emergency medical conditions The hospital facility's policy was not in writing The hospital facility limited who was eligible to receive care for emergency medical conditions (describe in Part VI)			
d Indiv	Other (describe in Part VI) iduals Eligible for Financial Assistance			
19 a b	Indicate how the hospital facility determined, during the tax year, the maximum amounts that can be charged to FAP-eligible individuals for emergency or other medically necessary care. The hospital facility used its lowest negotiated commercial insurance rate when calculating the maximum amounts that can be charged The hospital facility used the average of its three lowest negotiated commercial insurance rates when			
c	calculating the maximum amounts that can be charged The hospital facility used the Medicare rates when calculating the maximum amounts that can be charged Other (describe in Part VI)			
20	Did the hospital facility charge any of its patients who were eligible for assistance under the hospital facility's financial assistance policy, and to whom the hospital facility provided emergency or other medically necessary services, more than the amounts generally billed to individuals who had insurance covering such care?	20		х
	If "Yes," explain in Part VI.			
21	Did the hospital facility charge any of its FAP-eligible patients an amount equal to the gross charge for any service provided to that patient?	21	Х	

Schedule H (Form 990) 2011

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Part V Facilit	y Information	(continued)
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Section C. Other Health Care Facilities That Are Not Licensed, Registered, or Similarly Recognized as a Hospital Facility

(list in order of size, from largest to smallest)

How many non-hospital health care facilities did the orga	anization operate during the tax year?
Name and address	Type of Facility (describe)
1	
2	
3	
4	
5	
6	
7	
8	
9	
10	

Schedule H (Form 990) 2011

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Part VI Supplemental Information

Complete this part to provide the following information.

1 Required descriptions. Provide the descriptions required for Part I, lines 3c, 6a, and 7; Part II; Part III, lines 4, 8, and 9b; and Part V, Section B, lines 1j, 3, 4, 5c, 6i, 7, 9, 10, 11h, 13g, 15e, 16e, 17e, 18d, 19d, 20, and 21.

- 2 Needs assessment. Describe how the organization assesses the health care needs of the communities it serves, in addition to any needs assessments reported in Part V, Section B.
- **3 Patient education of eligibility for assistance.** Describe how the organization informs and educates patients and persons who may be billed for patient care about their eligibility for assistance under federal, state, or local government programs or under the organization's financial assistance policy.
- **4 Community information.** Describe the community the organization serves, taking into account the geographic area and demographic constituents it serves.
- 5 Promotion of community health. Provide any other information important to describing how the organization's hospitals facilities or other health care facilities further its exempt purpose by promoting the health of the community (e.g., open medical staff, community board, use of surplus funds, etc.).
- **6** Affiliated health care system. If the organization is part of an affiliated health care system, describe the respective roles of the organization and its affiliates in promoting the health of the communities served.
- **7 State filing of community benefit report.** If applicable, identify all states with which the organization, or a related organization, files a community benefit report.

SUPPLEMENTAL INFORMATION

PART I, LINE 3C

N/A

PART I, LINE 6A

PENINSULA REGIONAL MEDICAL CENTER FILES ANNUALLY A COMMUNITY BENEFIT
REPORT WITH THE STATE OF MARYLAND. THE REPORT IS FILED WITH THE HSCRC
(HEALTH SERVICES COST REVIEW COMMISSION).

PART I, LINE 7:

LINE 7, COLUMN (F) - THE AMOUNT OF BAD DEBT EXPENSE EXCLUDED FROM THE DENOMINATOR IN THE COLUMN (F) PERCENTAGES IS \$16,616,061.

LINE 7B COLUMN (C) & (F)- MARYLAND'S REGULATORY SYSTEM CREATES A UNIQUE PROCESS FOR HOSPITAL PAYMENT THAT DIFFERS FROM THE REST OF THE NATION.

THE HEALTH SERVICES COST REVIEW COMMISSION, (HSCRC) DETERMINES PAYMENT THROUGH A RATE-SETTING PROCESS AND ALL PAYORS, INCLUDING GOVERNMENTAL

Part VI Supplemental Information

Complete this part to provide the following information.

1 Required descriptions. Provide the descriptions required for Part I, lines 3c, 6a, and 7; Part II; Part III, lines 4, 8, and 9b; and Part V, Section B, lines 1j, 3, 4, 5c, 6i, 7, 9, 10, 11h, 13g, 15e, 16e, 17e, 18d, 19d, 20, and 21.

- 2 Needs assessment. Describe how the organization assesses the health care needs of the communities it serves, in addition to any needs assessments reported in Part V, Section B.
- **3 Patient education of eligibility for assistance.** Describe how the organization informs and educates patients and persons who may be billed for patient care about their eligibility for assistance under federal, state, or local government programs or under the organization's financial assistance policy.
- **4 Community information.** Describe the community the organization serves, taking into account the geographic area and demographic constituents it serves.
- 5 Promotion of community health. Provide any other information important to describing how the organization's hospitals facilities or other health care facilities further its exempt purpose by promoting the health of the community (e.g., open medical staff, community board, use of surplus funds, etc.).
- **6** Affiliated health care system. If the organization is part of an affiliated health care system, describe the respective roles of the organization and its affiliates in promoting the health of the communities served.
- **7 State filing of community benefit report.** If applicable, identify all states with which the organization, or a related organization, files a community benefit report.

PAYORS, PAY THE SAME AMOUNT FOR THE SAME SERVICES DELIVERED AT THE SAME HOSPITAL. MARYLAND'S UNIQUE ALL-PAYOR SYSTEM INCLUDES A METHOD FOR REFERENCING UNCOMPENSATED CARE IN EACH PAYORS' RATES, WHICH DOES NOT ENABLE MARYLAND HOSPITALS TO BREAKOUT ANY DIRECTED OFFSETTING REVENUE RELATED TO UNCOMPENSATED CARE. COMMUNITY BENEFIT EXPENSES ARE EQUAL TO MEDICAID REVENUES IN MARYLAND, AS SUCH, THE NET EFFECT IS ZERO. THE EXCEPTION TO THIS IS THE IMPACT ON THE HOSPITAL OF ITS SHARE OF THE MEDICAID ASSESSMENT. IN RECENT YEARS, THE STATE OF MARYLAND HAS CLOSED FISCAL GAPS IN THE STATE MEDICAID BUDGET BY ASSESSING HOSPITALS THROUGH THE RATE-SETTING SYSTEM.

THE COST METHODOLOGY FOR CHARITY CARE AND CERTAIN OTHER COMMUNITY

BENEFITS IS THE COST-TO-CHARGE RATIO USED FOR THE CHARITY CARE PROGRAMS

AND DIRECT COST METHOD FOR THE OTHER BENEFITS/PROGRAMS.

PART III, LINE 4

THE HOSPITAL PROVIDES SERVICES TO PATIENTS IN THE EASTERN SHORE AREA OF MARYLAND, DELAWARE AND VIRGINIA, THE MAJORITY OF WHOM ARE COVERED BY

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Part VI Supplemental Information

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1 Required descriptions. Provide the descriptions required for Part I, lines 3c, 6a, and 7; Part II; Part III, lines 4, 8, and 9b; and Part V, Section B, lines 1j, 3, 4, 5c, 6i, 7, 9, 10, 11h, 13g, 15e, 16e, 17e, 18d, 19d, 20, and 21.

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THIRD-PARTY HEALTH INSURANCE. THE HOSPITAL BILLS THE INSURER DIRECTLY FOR SERVICES PROVIDED.

INSURANCE COVERAGE AND FINANCIAL INFORMATION IS OBTAINED FROM PATIENTS

UPON ADMISSION WHEN AVAILABLE. THE HOSPITAL'S POLICY IS TO PERFORM

IN-HOUSE COLLECTION PROCEDURES FOR APPROXIMATELY 85 DAYS. A DETERMINATION

IS MADE AT THAT TIME AS TO WHAT ADDITIONAL COLLECTION EFFORTS TO PURSUE.

A PROVISION FOR UNCOLLECTIBLE ACCOUNTS IS RECORDED FOR AMOUNTS NOT YET

WRITTEN OFF, WHICH ARE EXPECTED TO BECOME UNCOLLECTIBLE.

DISCOUNTS RANGING FROM 2% TO 6% OF CHARGES ARE GIVEN TO MEDICARE,

MEDICAID AND CERTAIN APPROVED COMMERCIAL HEALTH INSURANCE AND HEALTH

MAINTENANCE ORGANIZATION PROGRAMS FOR REGULATED SERVICES. DISCOUNTS IN

VARYING PERCENTAGES ARE GIVEN FOR CERTAIN UNREGULATED SERVICES. THESE

MAJOR PAYORS ROUTINELY REVIEW PATIENT BILLINGS AND DENY PAYMENT FOR

CERTAIN CHARGES AS MEDICALLY UNNECESSARY OR AS PERFORMED WITHOUT

APPROPRIATE PREAUTHORIZATION. DISCOUNTS AND DENIALS ARE RECORDED AS

REDUCTIONS OF NET PATIENT SERVICE REVENUE. ACCOUNTS RECEIVABLE FROM THESE

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THIRD-PARTY PAYORS HAVE BEEN ADJUSTED TO REFLECT THE DIFFERENCE BETWEEN CHARGES AND THE ESTIMATED REIMBURSABLE AMOUNTS. APPROXIMATELY 37% AND 33%, RESPECTIVELY, OF ACCOUNTS RECEIVABLE WERE DUE FROM THE MEDICARE PROGRAM AS OF JUNE 30, 2012 AND 2011, RESPECTIVELY.

LAWS AND REGULATIONS GOVERNING MEDICARE AND MEDICAID PROGRAMS ARE COMPLEX AND SUBJECT TO INTERPRETATION. THE HOSPITAL BELIEVES THAT IT IS IN COMPLIANCE WITH ALL APPLICABLE LAWS AND REGULATIONS AND IS NOT AWARE OF ANY PENDING OR THREATENED INVESTIGATIONS INVOLVING ALLEGATIONS OF POTENTIAL WRONGDOING THAT WOULD HAVE A MATERIAL EFFECT ON THE FINANCIAL STATEMENTS. COMPLIANCE WITH SUCH LAWS AND REGULATIONS CAN BE SUBJECT TO FUTURE GOVERNMENT REVIEW AND INTERPRETATION AS WELL AS SIGNIFICANT REGULATORY ACTION INCLUDING FINES, PENALTIES AND EXCLUSION FROM MEDICARE AND MEDICAID PROGRAMS.

BAD DEBT METHODOLOGY - PENINSULA REGIONAL MEDICAL CENTER IS A TAX-EXEMPT NOT-FOR-PROFIT HOSPITAL THAT PROVIDES QUALITY MEDICAL SERVICES TO PATIENTS REGARDLESS OF THEIR ABILITY TO PAY. BY PROVIDING MEDICAL

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SERVICES TO ALL COMMUNITY MEMBERS REGARDLESS OF THEIR ABILITY TO PAY, THE HOSPITAL'S BAD DEBT EXPENSE QUALIFIES AS A COMMUNITY BENEFIT. THE BAD DEBT EXPENSE CALCULATED ON LINE 2 WAS CALCULATED USING THE PATIENT CARE COST TO CHARGES METHODOLOGY

PART III, LINE 8

MEDICARE ALLOWABLE COSTS WERE CALCULATED USING A COST TO CHARGE RATIO.

PENINSULA REGIONAL MEDICAL CENTER PROVIDES QUALITY MEDICAL SERVICES TO

ALL PATIENTS REGARDLESS OF WHAT INSURANCE THEY HAVE. APPROXIMATELY, 48.2%

OF THE MEDICAL CENTER'S REVENUE IS ATTRIBUTABLE TO MEDICARE PATIENTS

DURING THE YEAR ENDED JUNE 30, 2012.

PART III, LINE 9B

COLLECTION POLICIES ARE THE SAME FOR ALL PATIENTS. IF A PATIENT NOTIFIES

THE MEDICAL CENTER ABOUT THEIR INABILITY TO PAY, THE MEDICAL CENTER WILL

SEND THEM THE CHARITY CARE AND FINANCIAL ASSISTANCE FORMS TO FILL OUT.

ONCE THE FORMS ARE COMPLETE AND RETURNED TO THE MEDICAL CENTER AND THE

PATIENT QUALIFIES FOR FINANCIAL ASSISTANCE, THEN THE PATIENT'S ACCOUNT

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WILL BE REMOVED FROM COLLECTIONS AND THE ACCOUNT WILL BE WRITTEN OFF.

PART V, LINE 13G

PENINSULA REGIONAL MEDICAL CENTER PUBLISHES ANNUALLY AN ADVERTISEMENT IN THE LOCAL NEWSPAPER ANNOUNCING THE AVAILABILITY OF FREE OR REDUCED COST CARE.

PART V, LINE 19D

PENINSULA REGIONAL MEDICAL CENTER IS A MARYLAND HOSPITAL. AS SUCH

PATIENTS AND ALL INSURANCE COMPANIES, INCLUDING MEDICARE & MEDICAID, PAY

THE SAME RATE. THIS RATE IS DETERMINED BY THE STATE AGENCY, THE MARYLAND

HEALTH SERVICES COST REVIEW COMMISSION.

PART V, LINE 21

PENINSULA REGIONAL MEDICAL CENTER IS A MARYLAND HOSPITAL. AS SUCH,

PATIENTS AND ALL INSURANCE COMPANIES INCLUDING MEDICARE & MEDICAID PAY

THE GROSS CHARGE.

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PART VI, LINE 2

PENINSULA REGIONAL MEDICAL CENTER IN COOPERATION WITH THE WICOMICO,
WORCESTER AND SOMERSET COUNTIES, HEALTH DEPARTMENTS, THE ATLANTIC GENERAL
HOSPITAL AND THE EDWARD W. MCCREADY MEMORIAL HOSPITAL, HAS BEEN
CONDUCTING COMMUNITY HEALTH SURVEYS OF THE TRI-COUNTY AREA SINCE 1995.
THESE SURVEYS, ADMINISTERED BY PROFESSIONAL RESEARCH CONSULTANTS (PRC) OF
OMAHA, NEBRASKA WERE ADMINISTERED IN 1995, 2000, 2004 AND 2009. IN
ADDITION TO THESE ADULT SURVEYS, A SEPARATE ADOLESCENT SURVEY WAS
CONDUCTED IN 2000, 2005, AND 2010.

RESULTS OF THESE SURVEYS ARE USED BY THE PARTICIPANTS TO ASSESS

COMMUNITY HEALTH NEEDS AND PLAN FUTURE SERVICES. OF PARTICULAR NOTE WAS

THE DEVELOPMENT OF THE TRI-COUNTY DIABETES ALLIANCE, WHICH IS A

COOPERATIVE VENTURE BETWEEN ALL THE PARTNERS AND COMMUNITY AGENCIES TO

REDUCE THE INCIDENCES OF DIABETES IN THE TRI-COUNTY AREA. OTHER OUTCOMES

RESULTING FROM THE SURVEY FINDINGS INCLUDE SMOKING CESSATION PROGRAMS,

OTHER EARLY DETECTION AND SCREENING PROGRAMS FOR HEART AND CANCER, AS

WELL AS HEALTH PROMOTION AND EDUCATION WITH A FOCUS ON PREVENTION.

THE PRC COMMUNITY HEALTH ASSESSMENT IS A SYSTEMATIC,

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DATA-DRIVEN APPROACH TO DETERMINING THE HEALTH STATUS, BEHAVIORS AND NEEDS OF OUR COMMUNITY RESIDENTS. SURVEY RESULTS ARE SHARED WITH THE COMMUNITY AND ARE POSTED TO THE PARTICIPANTS WEBSITES. THIS COMMUNITY HEALTH ASSESSMENT SERVES AS A TOOL TOWARDS REACHING THE FOLLOWING THREE GOALS:

- 1. TO IMPROVE RESIDENTS' HEALTH STATUS, INCREASE THEIR LIFE SPANS, AND ELEVATE THEIR OVERALL QUALITY OF LIFE.
- 2. REDUCE THE HEALTH DISPARITIES AMONG RESIDENTS BY GATHERING
 DEMOGRAPHIC INFORMATION ALONG WITH HEALTH STATUS AND BEHAVIOR DATA.
- 3. TO INCREASE ACCESSIBILITY TO PREVENTIVE SERVICES FOR ALL COMMUNITY RESIDENTS.

PART VI, LINE 3

PENINSULA REGIONAL MEDICAL CENTER MAKES AVAILABLE TO ALL PATIENTS THE HIGHEST QUALITY OF MEDICAL CARE POSSIBLE WITHIN THE RESOURCES AVAILABLE. IF A PATIENT IS UNABLE TO PAY DUE TO FINANCIAL RESOURCES, ALL EFFORTS WILL BE MADE TO HELP THE PATIENT OBTAIN ASSISTANCE THROUGH APPROPRIATE AGENCIES, OR, IF HELP IS NOT AVAILABLE, TO PROVIDE CARE AT REDUCED OR

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ZERO COST. ONE OF PENINSULA REGIONAL'S OVERALL GUIDING PRINCIPLES IS THAT CONCERN OVER A HOSPITAL BILL SHOULD NEVER PREVENT ANY INDIVIDUAL FROM RECEIVING EMERGENCY HEALTH SERVICES THE MEDICAL CENTER WILL COMMUNICATE THIS MESSAGE CLEARLY TO PROSPECTIVE PATIENTS AND TO LOCAL COMMUNITY SERVICE AGENCIES AND MAKE IT CLEAR THAT EMERGENCY SERVICES WILL BE PROVIDED WITHOUT REGARD TO ABILITY TO PAY. THE MEDICAL CENTER WILL ENSURE THAT AN EMERGENCY ADMISSION OR TREATMENT IS NOT DELAYED OR DENIED PENDING DETERMINATION OF COVERAGE OR REQUIREMENT FOR PREPAYMENT OR DEPOSIT. THE MEDICAL CENTER WILL POST ADEQUATE NOTICE OF THE AVAILABILITY OF MEDICAL SERVICES, AND THE GENERAL OBLIGATION OF THE HOSPITAL TO PROVIDE CHARITY CARE. PENINSULA REGIONAL'S "FINANCIAL ASSISTANCE POLICY" INCLUDES THE REQUIRED LANGUAGE OF DETERMINATION OF PROBABLE ELIGIBILITY WITHIN TWO BUSINESS DAYS. ON PAGE 2, THE "FINANCIAL ASSISTANCE POLICY" STATES THAT UPON RECEIPT OF THE FINANCIAL ASSISTANCE REQUEST, THE REPRESENTATIVE WILL REVIEW INCOME AND ALL DOCUMENTATION. THE PATTENT MUST BE NOTIFIED WITHIN TWO BUSINESS DAYS OF THEIR PROBABLE ELIGIBILITY. IN ACCORDANCE WITH SECTION 1, 2 AND 3, PENINSULA REGIONAL PROVIDES PUBLIC NOTICE AND INFORMATION REGARDING ITS CHARITY CARE POLICY IN DELMARVA'S

Supplemental Information Part VI

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LARGEST PAPER "THE DAILY TIMES", POSTED SIGNS IN THE ADMISSION, BUSINESS OFFICE EMERGENCY ROOM AND OTHER MAJOR SERVICE AREAS OF THE MEDICAL CENTER; ADDITIONALLY INDIVIDUAL NOTICE IS PROVIDED TO EACH PERSON WHO SEEKS SERVICES IN THE MEDICAL CENTER AT THE TIME OF PRE-ADMISSION OR ADMISSION.

PART VI, LINE 4

PENINSULA REGIONAL IS LOCATED IN SALISBURY, MARYLAND . THE HOSPITAL'S SERVICE AREA IS PREDOMINATELY RURAL AND COVERS 6 COUNTIES LOCATED IN THREE DIFFERENT STATES: MARYLAND, DELAWARE AND VIRGINIA. UNIQUE HEALTHCARE CHARACTERISTICS OF THESE COUNTIES INCLUDE A HIGH PREVALENCE OF DIABETES WHICH IS APPROXIMATELY TWICE THAT OF THE STATE OF THERE IS A HIGHER INCIDENCE OF SKIN CANCER AND THE INCIDENCE MARYLAND. RATE FOR HEART DISEASE IS STATISTICALLY SIGNIFICANTLY HIGHER THAN IN ADDITION, THE MEDIAN INCOME IS LOWER THAN THAT OF MARYLAND MARYLAND. AND EDUCATIONAL ATTAINMENT LAGS BEHIND THE STATES AVERAGE. THE MEDICAL CENTER'S PRIMARY SERVICE AREA IS COMPRISED OF THE MAJORITY OF ZIP CODES IN WICOMICO, WORCESTER, AND SOMERSET COUNTIES. AS OF JUNE 30, 2012 THESE

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COUNTIES CONTRIBUTED APPROXIMATELY 76 PERCENT OF PENINSULA REGIONAL'S TOTAL DISCHARGES. THE MEDICAL CENTER ALSO SERVICES DORCHESTER COUNTY, MARYLAND, THE SOUTHERN PORTION OF SUSSEX COUNTY, DELAWARE AND THE NORTHERN PORTION OF ACCOMACK COUNTY, VIRGINIA. THESE COUNTIES COMPRISED AN ADDITIONAL 21 PERCENT OF THE MEDICAL CENTER'S TOTAL DISCHARGES DURING THE SAME TIME PERIOD.

PATIENTS DISCHARGED FROM THE FOLLOWING GEOGRAPHICAL AREAS:

AREA	2012	DISCHARGES	%
WICOMICO		10,810	50.8%
WORCESTER		3,243	15.2%
SOMERSET		2,168	10.2%
DORCHESTER,			
TALBOT, CA	AROLIN	E 592	2.8%
DELAWARE		2,486	11.7%
VIRGINIA		1,434	6.7%

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ALL OTHERS	540	2.5%
TOTAL	21,273	100.0%

SOURCE: PENINSULA REGIONAL MEDICAL CENTER, FINANCIAL AND STATISTICAL REPORT, JUNE 30, 2012.

BETWEEN 2009 AND 2014, THE MEDICAL CENTER'S PRIMARY SERVICE AREA

(WICOMICO, WORCESTER AND SOMERSET COUNTIES, MARYLAND) IS EXPECTED TO GROW

5.3 PERCENT OR SLIGHTLY MORE THAN 1 PERCENT PER YEAR. MUCH OF THIS

GROWTH WILL BE EXPERIENCED IN WICOMICO COUNTY AT A RATE OF 6.8 PERCENT

FOLLOWED BY WORCESTER COUNTY AT 3.4 PERCENT AND SOMERSET COUNTY AT 3.3

PERCENT. IN THE MEDICAL CENTER'S SECONDARY SERVICE AREA (DORCHESTER

COUNTY, MARYLAND, SUSSEX COUNTY, DELAWARE, AND ACCOMACK COUNTY, VIRGINIA)

THE POPULATION IS EXPECTED TO GROW 8 PERCENT OR 1.6 PERCENT PER YEAR OVER

THE SAME TIME PERIOD. MOST OF THIS GROWTH (10.2 PERCENT) IS EXPECTED TO

OCCUR IN SUSSEX COUNTY, DELAWARE.

Supplemental Information Part VI

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PART VI, LINE 5

PENINSULA REGIONAL MEDICAL CENTER IS COMMITTED TO THE HEALTH OF THE RURAL COMMUNITIES IT SERVES. IN FY 2012, THE HOSPITAL'S CHARITY CARE INCREASED 18.6% (\$15,662,292 TO \$18,575,221) FROM THE PREVIOUS YEAR. IN ADDITION, COMBINED CHARITY AND BAD DEBT FOR FY 2012 WAS \$35,191,282.

THE HEALTH OF THE COMMUNITY IS THE HOSPITAL'S MISSION PROVIDING QUALITY HEALTHCARE AND EASE OF ACCESS FOR A RURAL POPULATION. TO THAT END , THE HOSPITAL HAS ESTABLISHED 9 PRIMARY CARE PHYSICIAN SATELLITE OFFICES LOCATED STRATEGICALLY THROUGHOUT THE SERVICE AREA. THESE SATELLITE LOCATIONS ADDRESS THE SPECIFIC DISEASES THAT ARE INDIGENT TO THESE RURAL AREAS. BASED ON THE INFORMATION GATHERED THROUGH THE MOST RECENT COMMUNITY HEALTH ASSESSMENT AND THE GUIDELINES SET FORTH IN HEALTHY PEOPLE 2010, THE FOLLOWING "HEALTH PRIORITIES" REPRESENT A SIGNIFICANT OPPORTUNITY FOR HEALTH IMPROVEMENT WHICH ARE BEING ADDRESSED BY THE HOSPITAL, PHYSICIAN SATELLITE OFFICES AND THE COUNTY HEALTH DEPARTMENTS:

Part VI Supplemental Information

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- 2 Needs assessment. Describe how the organization assesses the health care needs of the communities it serves, in addition to any needs assessments reported in Part V, Section B.
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- 7 State filing of community benefit report. If applicable, identify all states with which the organization, or a related organization, files a community benefit report.
- DIABETES (AS A RESULT OF THE COMMUNITY HEALTH ASSESSMENT SURVEY, A
 TRI-COUNTY DIABETES ALLIANCE WAS ESTABLISHED TO HELP EDUCATE, CREATE
 AWARENESS, AND IMPROVE THE HEALTH OF PEOPLE WITH DIABETES AND THOSE AT
 RISK FOR DEVELOPING DIABETES) WWW.TRIDIABETES.ORG
- HEART DISEASE & STROKE
- NUTRITION
- ACCESS TO HEALTH CARE SERVICES

IN ADDITION TO THESE AREAS, THERE ARE MULTIPLE OTHER PRIORITIES AND CONTRIBUTING FACTORS THAT EACH PARTNER ASSESSED IN CONJUNCTION WITH THIS SURVEY. IN IDENTIFYING PRIORITIES FOR COMMUNITY ACTION AND DESIGNING STRATEGIES FOR IMPLEMENTATION, A NUMBER OF CRITERIA WERE APPLIED TO THE CONSIDERATION PROCESS, INCLUDING:

IMPACT: THE DEGREE TO WHICH THE ISSUE AFFECTS OR EXACERBATES

OTHER QUALITY OF LIFE AND HEALTH-RELATED ISSUES.

MAGNITUDE: THE NUMBER OF PERSONS AFFECTED, ALSO TAKING INTO

ACCOUNT VARIANCE FROM BENCHMARK DATA AND YEAR 2010 TARGETS.

Part VI Supplemental Information

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SERIOUSNESS: THE DEGREE TO WHICH THE PROBLEM LEADS TO DEATH,

DISABILITY OR IMPAIRS ONE'S QUALITY OF LIFE.

FEASIBILITY: THE ABILITY OF ORGANIZATIONS TO REASONABLY IMPACT THE

ISSUE, GIVEN AVAILABLE RESOURCES.

CONSEQUENCES OF INACTION:

THE RISK OF EXACERBATING THE PROBLEM BY NOT ADDRESSING

AT THE EARLIEST OPPORTUNITY.

EACH PARTNER WAS RESPONSIBLE FOR ENGAGING IN ACTIVITIES SPECIFIC TO THE GEOGRAPHY WITHIN WHICH THEY OPERATE. EACH PARTNER USED THE RESULTS OF THE SURVEY TO PLAN SCREENINGS AND/OR INTERVENTIONS TAILORED TO THE NEEDS OF THEIR POPULATION. PARTNERS SHARED PLANS AND COLLABORATED WHERE POSSIBLE.

IN ADDITION TO THE PROGRAMS ALREADY PRESENTED, A NUMBER OF OTHER

INITIATIVES FROM THE COMMUNITY HEALTH SURVEY HAVE BEEN STARTED INCLUDING:

- UNDER THE PRIORITY AREA OF ACCESS TO CARE, ACCESS TO DENTAL

Supplemental Information Part VI

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SERVICES - PARTICULARLY FOR CHILDREN WAS IDENTIFIED. AS A RESULT, GRANTS AND GIFTS WERE RECEIVED TO EXPAND DENTAL PROGRAMS AT THE LOCAL HEALTH DEPARTMENT.

- FOR HEART DISEASE, A STATE GRANT SUPPLIED THE MONEY TO DO WORK SITE WELLNESS PROGRAMS INCLUDING SCREENINGS.
- FOR CANCER, MONEY FROM THE CIGARETTE RESTITUTION FUND WAS USED TO PROVIDE COLORECTAL SCREENINGS INCLUDING PREVENTION, EDUCATION, DIAGNOSIS AND TREATMENT. ADDITIONALLY, FUNDS WERE OBTAINED FROM A GRANT TO PROVIDE MAMMOGRAMS FOR LOW INCOME WOMEN.
- IN TERMS OF OBESITY, A THREE YEAR FEDERAL GRANT PROVIDED FUNDS TARGETED AT AFRICAN-AMERICAN FAMILIES TO PARTICIPATE IN A PROGRAM TO MAKE LIFESTYLE CHANGES, QUIT SMOKING, CONTROL THEIR BLOOD PRESSURE, EXERCISE (THROUGH A WALKING PROGRAM) AND MEETINGS WITH A NUTRITIONIST TO MODIFY THEIR EATING BEHAVIOR.
- FOR SUBSTANCE ABUSE, A NEW SUBOXONE (A HEROIN ALTERNATIVE) CLINIC WAS ESTABLISHED WITH GREAT SUCCESS. THIS IS THE ONLY SUCH CLINIC ON THE EASTERN SHORE.
- AND FINALLY, FOR MENTAL HEALTH CARE, A NEW CLINIC WHICH IS

Part VI Supplemental Information

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CO-LOCATED IN A PRIMARY CARE SITE EXPANDS CARE FOR MENTAL HEALTH PATIENTS WITHOUT THE STIGMA OF BEING SEEN IN A MENTAL HEALTH CLINIC.

COMMUNITY FLU SHOTS

THE MISSION OF THE MEDICAL CENTER IS TO "IMPROVE THE HEALTH OF THE COMMUNITIES WE SERVE." IN FISCAL YEAR 2012, THE MEDICAL CENTER PROVIDED 780 FLU SHOTS (BELOW COST, WE DID ASK FOR A DONATION) THROUGH A THREE DAY DRIVE-THRU FLU CAMPAIGN. THE AMOUNT OF COMMUNITY BENEFIT PROVIDED WAS \$6,865.

PENINSULA PARTNERS

PENINSULA PARTNERS IS DESIGNED FOR INDIVIDUALS 55 AND OLDER AND IS A SPECIAL PROGRAM PROVIDED AS A SERVICE TO OUR COMMUNITY ABSOLUTELY FREE. PENINSULA PARTNERS MEMBERS WILL LEARN TIPS ON HEALTHY LIVING, ATTEND SEMINARS AND PARTICIPATE IN HEALTH SCREENINGS. THIS PROGRAM PROVIDES:

- MONTHLY LIFESTYLE NEWSLETTER FEATURING HEALTHY TIPS, IN DEPTH HEALTH ARTICLES, ETC.
- SAFE DRIVING CLASSES

Part VI Supplemental Information

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- HEALTH SCREENINGS
- SOCIAL EVENTS
- INPATIENT VISITS
- SAFETY CLASSES
- SEMINARS ON VARIOUS HEALTH TOPICS

IN FY2012, PENINSULA PARTNERS HAD 6,405 ENCOUNTERS.

WAGNER WELLNESS VAN

PENINSULA REGIONAL'S WAGNER WELLNESS VAN DELIVERS HEALTH CARE ASSESSMENTS AND EDUCATION TO RURAL LOCATIONS WITHIN THE HOSPITALS SERVICE AREA. THE VAN HAS MULTIPLE USES AND MANY VENUES. IT IS ON SITE AT LOCAL COMMUNITY OUTDOOR FESTIVALS WITH STAFF PROVIDING THE FOLLOWING SCREENINGS: BLOOD PRESSURE, PULSE OXIMETRY, BODY FAT ANALYSIS, GRIP STRENGTH, AND VISION. DURING FY2012 WE SCREENED 1,200 MEMBERS OF THE COMMUNITY WITH VARIED "AT RISK" LEVELS AT OVER FORTY LOCATIONS. (THIS ONLY REPRESENTS OUR VAN PRESENCE AT MAJOR COMMUNITY INITIATIVES, AND DOES NOT REPRESENT THE MULTITUDE OF COMMUNITY APPEARANCES MADE BY OTHER MEDICAL CENTER DEPARTMENTS AT HEALTH FAIRS ON THE DELMARVA PENINSULA.)

Part VI Supplemental Information

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IN OCTOBER 2008, IN AN EFFORT TO EXPAND OUR MOBILE SERVICE TO THE AT-RISK AND UNDERSERVED POPULATIONS, PENINSULA REGIONAL MEDICAL CENTER FORMED A PARTNERSHIP WITH THE WICOMICO HEALTH DEPARTMENT TO OFFER DIABETES, STROKE AND HYPERTENSION EDUCATION AND SCREENINGS TO THESE POPULATIONS (SITES RECOMMENDED BY THE HEALTH DEPARTMENT). THIS PROGRAM CONTINUES TODAY.

OTHER INITIATIVES

THE HOSPITAL AND ITS EMPLOYEES ALSO PARTICIPATE ON AN ANNUAL BASIS IN MANY CHARITABLE CAUSES THAT PROMOTE A HEALTHY LIFESTYLE AND OVERALL WELL -BEING OF THOSE IN THE COMMUNITY. IN FY2012, HOSPITAL EMPLOYEES CONTRIBUTED OVER \$166,000 TO THE UNITED WAY CAMPAIGN, IN ADDITION TO HAVING EMPLOYEES WALK AND PARTICIPATE IN THE MARCH OF DIMES, HOSPITAL EMPLOYEES AND PHYSICIANS ALSO PARTICIPATED IN THE 2011 WICOMICO COUNTY RELAY FOR LIFE. THIS CANCER SURVIVOR'S RECEPTION HOSTED OVER 600 CANCER SURVIVORS AND BRINGS HOPE TO THOSE SUFFERING. EVERY YEAR HOSPITAL EMPLOYEES ARE ENGAGED IN COMMUNITY OUTREACH WHICH ARE VOLUNTEER TYPE SERVICES PROVIDED "OUTSIDE THE REALM OF NORMAL HOSPITAL PATIENT CARE."

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THE HOSPITAL ENCOURAGES VOLUNTEERISM IN THE FOLLOWING AREAS:

- HEALTH SCREENINGS
- HEALTH EDUCATION
- SUPPORT GROUPS
- PROGRAM SUPPORT
- RESEARCH
- FINANCIAL CONTRIBUTIONS

IN FY2012, 83,734 HOURS WERE GIVEN BY EMPLOYEES. AS AN EXAMPLE, THE HOSPITAL IS A COMMUNITY PARTNER WITH "THE WELLNESS COMMUNITY OF DELMARVA." THIS IS A NON-PROFIT ORGANIZATION DEDICATED TO PROVIDING FREE EMOTIONAL SUPPORT, EDUCATION AND HOPE FOR PEOPLE AFFECTED BY CANCER AND THEIR LOVED ONES. THE HOSPITAL'S EMPLOYEES VOLUNTARILY GIVE OF THEIR TIME AND TALENTS TO SUPPORT THIS TERRIFIC PROGRAM.

THE HOSPITAL ALSO PARTICIPATES IN THE "HEALTHIEST MARYLAND" INITIATIVE A
RECENT PROGRAM LAUNCHED BY LT. GOVERNOR BROWN, THE ADMINISTRATION AND
SECRETARY COLMERS. THIS IS A STATEWIDE MOVEMENT TO CREATE A CULTURE OF

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WELLNESS - AN ENVIRONMENT WHERE THE HEALTHIEST CHOICE IS EASY. MARYLAND RURAL HEALTHCARE ASSOCIATION IS ANOTHER AGENCY THAT PROMOTES THE DELIVERY OF RURAL HEALTH CARE, THEIR MISSION STATEMENT IS TO: ENHANCE THE HEALTH AND WELL BEING OF RURAL POPULATIONS IN MARYLAND THROUGH LEADERSHIP, EDUCATION, ADVOCACY AND COLLABORATION. THE HOSPITAL IS REPRESENTED ON THIS COMMITTEE AND IS COMMITTED TO FINDING SOLUTIONS TO PROVIDING THE MOST EFFICIENT AND EFFECTIVE HEALTHCARE DELIVERY TO AN UNDERSERVED RURAL POPULATION.

THERE EXIST GEOGRAPHIC POCKETS IN PENINSULA REGIONAL'S SERVICE AREA WHICH ARE FEDERALLY LISTED AS BEING UNDERSERVED BY HEALTHCARE PROVIDERS. IN AN EFFORT TO ADDRESS THE RURAL POPULATIONS NEED FOR PROVIDERS, THE HOSPITAL HAS PARTNERED IN DEVELOPING HEALTHCARE PROGRAMS WITH LOCAL COLLEGES AND UNIVERSITIES. FOR EXAMPLE, THE HOSPITAL HAS COLLABORATED WITH UMES (UNIVERSITY OF MARYLAND EASTERN SHORE) AND HAS MADE A 5 YEAR \$250,000 DOLLAR INVESTMENT IN THEIR PHYSICIAN ASSISTANT PROGRAM. THIS INVESTMENT WILL EXPAND THE HEALTHCARE EDUCATIONAL OPPORTUNITIES, AND IN THE FUTURE PROVIDE HEALTH CARE PROFESSIONALS AVAILABLE TO CARE FOR RESIDENTS IN OUR

Schedule H (Form 990) 2011

KL4693 7266 60011493 PAGE 60

Part VI Supplemental Information

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REGION. THERE CONTINUES TO BE ONGOING COLLABORATIONS WITH WOR-WIC COMMUNITY COLLEGE AND SALISBURY UNIVERSITY TO FURTHER DEVELOP HEALTHCARE PROGRAMS AND PROVIDERS TO MEET THE CHALLENGES OF 21ST CENTURY HEALTHCARE.

THE MAJORITY OF THE HOSPITAL'S GOVERNING BODY IS COMPRISED OF PERSONS WHO RESIDE IN THE ORGANIZATION'S PRIMARY SERVICE AREA AND WHO ARE NOT EMPLOYEES OR CONTRACTORS OF THE HOSPITAL. IT IS COMPRISED OF PHYSICIANS, BUSINESS OWNERS, ATTORNEYS, ACCOUNTANTS AND OTHER CONCERNED CITIZENS OF THE COMMUNITY.

THE HOSPITAL EXTENDS MEDICAL STAFF PRIVILEGES TO ALL QUALIFIED PHYSICIANS IN ITS COMMUNITY FOR ALL OF ITS DEPARTMENTS.

PART VI, LINE 6

THE HOSPITAL IS PART OF AN AFFILIATED HEALTH CARE SYSTEM (THE SYSTEM).

PENINSULA REGIONAL HEALTH SYSTEM IS THE NOT FOR PROFIT PARENT COMPANY OF

THE SYSTEM WHICH WAS ESTABLISHED TO MANAGED THE INTEGRATED HEALTH CARE

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SERVICES OF THE COMMUNITY. THE AFFILIATES OF THE SYSTEM INCLUDE:

PENINSULA REGIONAL MEDICAL CENTER, A NOT FOR PROFIT HOSPITAL FORMED TO

IMPROVE THE HEALTH CARE OF THE COMMUNITY BY PROVIDING EXCEPTIONAL,

QUALITY PRIMARY, SECONDARY AND SELECTED TERTIARY HEALTH CARE SERVICES TO

PATIENTS IN A COMPETENT AND COMPASSIONATE MANNER; PENINSULA REGIONAL

MEDICAL CENTER FOUNDATION, A NOT FOR PROFIT ORGANIZATION FORMED TO RAISE

FUNDS FOR THE HOSPITAL; PENINSULA HEALTH VENTURES, INC., A FOR-PROFIT

CORPORATION, WHICH INVESTS IN VARIOUS JOINT VENTURES THAT PROVIDE HEALTH

CARE SERVICES AND PRITC, INC., A FOR-PROFIT CORPORATION, INVESTING IN A

LONG-TERM CARE FACILITY WHICH PROVIDES HEALTH CARE TO THE ELDERLY. IN

ADDITION TO THE COMMUNITY BENEFITS ALREADY PROVIDED BY THE SYSTEM, IT

ALSO EVALUATES OTHER NEEDS OF THE COMMUNITY AS THEY ARISE AND WILL

PARTICIPATE IN COMMUNITY BENEFIT PROGRAMS AS NEEDED.

PART VI, LINE 7

STATE(S) WITH WHICH THE ORGANIZATION FILES A COMMUNITY BENEFIT REPORT:

MARYLAND

Schedule H (Form 990) 2011

JSA 1E1327 2.000

KL4693 7266

SCHEDULE J (Form 990)

Compensation Information

For certain Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

▶ Complete if the organization answered "Yes" to Form 990, Part IV, line 23.

► Attach to Form 990. ► See separate instructions.

OMB No. 1545-0047 Open to Public Inspection

Department of the Treasury Internal Revenue Service Name of the organization

PENINSULA REGIONAL MEDICAL CENTER

Employer identification number

52-0591628

Part	Questions Regarding Compensation				
			Yes	No	
1a	Check the appropriate box(es) if the organization provided any of the following to or for a person listed in Form				
	990, Part VII, Section A, line 1a. Complete Part III to provide any relevant information regarding these items.				
	First-class or charter travel Housing allowance or residence for personal use				
	X Travel for companions Payments for business use of personal residence				
	Tax indemnification and gross-up payments				
	Discretionary spending account Personal services (e.g., maid, chauffeur, chef)				
b	If any of the boxes on line 1a are checked, did the organization follow a written policy regarding payment				
b	or reimbursement or provision of all of the expenses described above? If "No," complete Part III to				
	explain	1b	X		
2					
	directors, trustees, and the CEO/Executive Director, regarding the items checked in line 1a?	2	Х		
•	Indicate which it was after fall with the filling and the filling and the satelytic because and the satelytic because of the				
3	Indicate which, if any, of the following the filing organization used to establish the compensation of the				
	organization's CEO/Executive Director. Check all that apply. Do not check any boxes for methods used by a				
	related organization to establish compensation of the CEO/Executive Director. Explain in Part III.				
	X Compensation committee X Written employment contract				
	X Independent compensation consultant X Compensation survey or study				
	X Form 990 of other organizations X Approval by the board or compensation committee				
4	During the year, did any person listed in Form 990, Part VII, Section A, line 1a, with respect to the filing organization or a related organization:				
_	organization or a related organization:	40		Х	
a b	Receive a severance payment or change-of-control payment? Participate in, or receive payment from, a supplemental nonqualified retirement plan?	4a 4b	X	Λ	
C	Participate in, or receive payment from, a supplemental nonqualified retirement plan? Participate in, or receive payment from, an equity-based compensation arrangement?	4c		Х	
C	If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III.	40		21	
	in res to any or lines 4a-c, list the persons and provide the applicable amounts for each item in rait in.				
	Only section 501(c)(3) and 501(c)(4) organizations must complete lines 5-9.				
5	For persons listed in Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any				
·	compensation contingent on the revenues of:				
а	The organization?	5a		Х	
b	Any related organization?	5b		Х	
	If "Yes" to line 5a or 5b, describe in Part III.				
6	For persons listed in Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any				
	compensation contingent on the net earnings of:				
а	The organization?	6a	Х		
b	Any related organization?	6b	Х		
	If "Yes" to line 6a or 6b, describe in Part III.				
7	For persons listed in Form 990, Part VII, Section A, line 1a, did the organization provide any non-fixed				
	payments not described in lines 5 and 6? If "Yes," describe in Part III	7	Х		
8	Were any amounts reported in Form 990, Part VII, paid or accrued pursuant to a contract that was subject				
	to the initial contract exception described in Regulations section 53.4958-4(a)(3)? If "Yes," describe				
	in Part III	8		Х	
9	If "Yes" to line 8, did the organization also follow the rebuttable presumption procedure described in				
	Regulations section 53.4958-6(c)?	9			

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule J (Form 990) 2011

KL4693 7266 60011493 PAGE 63 PENINSULA REGIONAL MEDICAL CENTER 52-0591628

Schedule J (Form 990) 2011 Page 2

Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported in Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii). Do not list any individuals that are not listed on Form 990, Part VII.

Note. The sum of columns (B)(i)-(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual.

(A) Name		(B) Breakdown of W-2 and/or 1099-MISC compensation			(C) Retirement and	(D) Nontaxable	(E) Total of columns	(F) Compensation
		(i) Base compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation	other deferred compensation	benefits	(B)(i)-(D)	reported as deferred in prior Form 990
	(i)	566,819.	160,411.	14,720.	35,172.	13,732.	790,854.	0
1 MARGARET NALEPPA	(ii)	0	C	0	d	0	(0
	(i)	290,065.	59,234.	3,898.	33,215.	12,345.	398,757.	0
2 LURA LUNSFORD	(ii)	0	C	0	0	0	(0
	(i)	334,335.	69,158.	3,898.	48,254.	20,791.	476,436.	0
3 BRUCE I RITCHIE	(ii)	0	C	0	0	0	(0
	(i)	688,729.	0	0	d	0	688,729.	0
4 R ALAN NEWBERRY	(ii)	0	C	0	0	0	(0
	(i)	556,680.	0	1,218.	13,504.	14,880.	586,282.	0
5 JUSTINIAN NGAIZA MD	(ii)	0	С	0	0	0	C	0
	(i)	575,825.	O	1,218.	9,601.	13,361.	600,005.	0
6 PAUL ZORSKY MD	(ii)	0	С	0	0	0	C	0
	(i)	599,700.	0	1,218.	10,018.	7,421.	618,357.	0
7 GAYATRI SONTI	(ii)	0	С	0	0	0	(0
	(i)	643,454.	50,000.	1,218.	15,733.	17,599.	728,004.	0
8 ANDY PIERRE MD	(ii)	0	0	0	0	0	(0
	(i)	647,151.	50,000.	1,218.	18,183.	12,967.	729,519.	0
9 JACEK MALIK. M.D.	(ii)	0	C	0	U	0	(0
	(i)							
10	(ii)							
	(i)							
11	(ii)							
	(i)							
12	(ii)							
	(i)							
13	(ii)							
44	(i)							
14	(ii)							
4.5	(i) (ii)							
15	(i)							
16	(ii)							
16	(11)				L			<u> </u>

PENINSULA REGIONAL MEDICAL CENTER 52-0591628

Schedule J (Form 990) 2011

Part | Supplemental Information

Complete this part to provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information.

SUPPLEMENTAL COMPENSATION INFORMATION

PART I, LINE 4B

MARGARET NALEPPA IS A PARTICIPANT IN THE 457F NON QUALIFIED PLAN.

PART I, LINES 6A AND 6B

OFFICERS AND KEY EMPLOYEES OF PENINSULA REGIONAL MEDICAL CENTER ARE PAID COMPENSATION DETERMINED BY THE NET EARNINGS ACTIVITY OF THE MEDICAL CENTER AND PENINSULA REGIONAL HEALTH SYSTEM. DURING CALENDAR YEAR 2011 THE FOLLOWING BONUSES WERE PAID BASED ON EARNINGS: MARGARET NALEPPA \$160,411, LURA LUNSFORD \$59,234 AND BRUCE RITCHIE \$69,158.

PART I, LINE 7

DURING CALENDAR YEAR 2011, ANDY PIERRE, M.D. AND JACEK MALIK, M.D. EACH RECEIVED A \$50,000 SIGN-ON BONUS.

SCHEDULE K (Form 990)

Supplemental Information on Tax-Exempt Bonds

▶ Complete if the organization answered "Yes" to Form 990, Part IV, line 24a. Provide descriptions, explanations, and any additional information in Part VI.

OMB No. 1545-0047 Open to Public Inspection

Department of the Treasury Internal Revenue Service

► Attach to Form 990.

► See separate instructions.

Name of the organization **Employer identification number** PENINSULA REGIONAL MEDICAL CENTER 52-0591628 **Bond Issues** (i) Pooled (h) On (a) Issuer name (b) Issuer EIN (c) CUSIP# (d) Date issued (e) Issue price (f) Description of purpose (q) Defeased behalf of financing issuer Yes Nο Yes Nο Yes No A MARYLAND HEALTH & HIGHER EDUCATION FACILITY 574217WT8 52-0936091 02/09/2006 146,668,251. SEE PART VI Х Х В C **Proceeds** R C D Α 154,822,905. 154,822,905. 11,127,422. 6 Proceeds in refunding escrows..... 1,167,501. 9 Working capital expenditures from proceeds 100,184,165. 2009 No Yes Yes No Yes Yes No No Χ Χ 15 Were the bonds issued as part of an advance refunding issue?.......... Χ Χ 17 Does the organization maintain adequate books and records to support the final allocation of proceeds? Part | Private Business Use В С D Α Yes Yes 1 Was the organization a partner in a partnership, or a member of an LLC, which owned Yes No No No Yes No property financed by tax-exempt bonds? Х 2 Are there any lease arrangements that may result in private business use of bond-financed property? Χ

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule K (Form 990) 2011

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KL4693 7266 60011493 PAGE 66

Part III Private Business Use (Continued)	MARYLAND	HEALTH &	HIGHER	EDUCATI	ON FACI	LITY		
		Α		В		С	I)
3a Are there any management or service contracts that may result in private business use of bond-financed property?		No	Yes	No	Yes	No	Yes	No
b If "Yes" to line 3a, does the organization routinely engage bond counsel or other outside couns to review any management or service contracts relating to the financed property?	el	Х						
c Are there any research agreements that may result in private business use of bon- financed property?								
d If "Yes" to line 3c, does the organization routinely engage bond counsel or othe outside counsel to review any research agreements relating to the financed property?	er							
4 Enter the percentage of financed property used in a private business use by entitied other than a section 501(c)(3) organization or a state or local government		.8700 %		%		%		%
5 Enter the percentage of financed property used in a private business use as result of unrelated trade or business activity carried on by your organization another section 501(c)(3) organization, or a state or local government	n,	.1200 %		%		%		%
6 Total of lines 4 and 5		.9900 %		%		%		
7 Has the organization adopted management practices and procedures to ensure the post-issuance compliance of its tax-exempt bond liabilities?								
Part IV Arbitrage								
		Α		В	(С	I)
1 Has a Form 8038-T, Arbitrage Rebate, Yield Reduction and Penalty in Lieu Arbitrage Rebate, been filed with respect to the bond issue?	of Yes	No X	Yes	No	Yes	No	Yes	No
2 Is the bond issue a variable rate issue?		X						
3a Has the organization or the governmental issuer entered into a qualified hedge with respect to the bond issue?	th X							
b Name of provider		ANLEY						
c Term of hedge		20.400						
d Was the hedge superintegrated?		X						
e Was the hedge terminated?		X						
4a Were gross proceeds invested in a guaranteed investment contract (GIC)?		X						
b Name of provider								
c Term of GIC								
d Was the regulatory safe harbor for establishing the fair market value of the GIC satisfied	d?							
5 Were any gross proceeds invested beyond an available temporary period?		X						
6 Did the bond issue qualify for an exception to rebate?	X							
Part V Procedures To Undertake Corrective Action Check the box if the organization established written procedures to ensure that violations of closing agreement program if self-remediation is not available under applicable regulations. Part VI Supplemental Information. Complete this part to provide additional information.		<u> </u>		·		[Yes	ary X No

SCHEDULE K, PART I, COLUMN F

THE PROCEEDS OF THE ISSUE, AFTER PAYMENT OF FINANCING COSTS, WERE USED

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Schedule K (Form 990) 2011

KL4693 7266 60011493

Pa	rt III Private Business Use (Continued)	MARYLAND	HEALTH &	HIGHER	EDUCATI	ON FACI	LITY		
			Α		В		С	ı	
3a	Are there any management or service contracts that may result in private business use of bond-financed property?		No	Yes	No	Yes	No	Yes	No
b	If "Yes" to line 3a, does the organization routinely engage bond counsel or other outside couns to review any management or service contracts relating to the financed property?	el							
С	Are there any research agreements that may result in private business use of bondinanced property?								
d	If "Yes" to line 3c, does the organization routinely engage bond counsel or othe outside counsel to review any research agreements relating to the financed property?	er							
4	Enter the percentage of financed property used in a private business use by entitied other than a section 501(c)(3) organization or a state or local government		%		%		%		%
5	Enter the percentage of financed property used in a private business use as result of unrelated trade or business activity carried on by your organizatio another section 501(c)(3) organization, or a state or local government	n,	%		%		%		%
6	Total of lines 4 and 5		%		%		%		%
7	Has the organization adopted management practices and procedures to ensure the post-issuance compliance of its tax-exempt bond liabilities?								
Pa	rt IV Arbitrage			I					
			A		В		С		<u> </u>
1	Has a Form 8038-T, Arbitrage Rebate, Yield Reduction and Penalty in Lieu of Arbitrage Rebate, been filed with respect to the bond issue?	of Yes	No	Yes	No	Yes	No	Yes	No
2	Is the bond issue a variable rate issue?	-							
3a	Has the organization or the governmental issuer entered into a qualified hedge wit respect to the bond issue?								
b	Name of provider						•		
	Term of hedge								
	Was the hedge superintegrated?								
	Was the hedge terminated?								
	Were gross proceeds invested in a guaranteed investment contract (GIC)?								
b	Name of provider								
c	Term of GIC								
d	Was the regulatory safe harbor for establishing the fair market value of the GIC satisfied	1?							
5	Were any gross proceeds invested beyond an available temporary period?								
6	Did the bond issue qualify for an exception to rebate?	ī							
Pa									
Che	ck the box if the organization established written procedures to ensure that violations or ing agreement program if self-remediation is not available under applicable regulations	f federal tax	requirement	s are time	ly identified	and corre	cted through	the volunta	ary No
Pa	rt VI Supplemental Information. Complete this part to provide additional inf	ormation fo	r responses	s to questi	ons on Sch	nedule K	(see instruc		
	IMARILY (I) TO FINANCE AND REFINANCE A PORTION OF THE COSTS			, to quodi	5.15 511 56I	.Saaro it	, coo monde		
	USTRUCTION, RENOVATION, ACQUISITION AND EQUIPPING OF HEALTH								

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Schedule K (Form 990) 2011

KL4693 7266 60011493

Pa	rt III Private Business Use (Continued)	MARYLAND	HEALTH &	HIGHER	EDUCATI	ON FACI	LITY		
			Α		В		С	ı)
3a	Are there any management or service contracts that may result in private business use of bond-financed property?		No	Yes	No	Yes	No	Yes	No
b	If "Yes" to line 3a, does the organization routinely engage bond counsel or other outside couns to review any management or service contracts relating to the financed property?	el							
С	Are there any research agreements that may result in private business use of bondinanced property?	d-							
d	If "Yes" to line 3c, does the organization routinely engage bond counsel or othe outside counsel to review any research agreements relating to the financed property?	er							
4	Enter the percentage of financed property used in a private business use by entitied other than a section 501(c)(3) organization or a state or local government		%		%		%		%
5	Enter the percentage of financed property used in a private business use as result of unrelated trade or business activity carried on by your organizatio another section 501(c)(3) organization, or a state or local government	n,	%		%		%		%
6	Total of lines 4 and 5		%		%		%		%
7	Has the organization adopted management practices and procedures to ensure the post-issuance compliance of its tax-exempt bond liabilities?								
Pa	rt IV Arbitrage			ı	_ 1				
			A		В		С)
1	Has a Form 8038-T, Arbitrage Rebate, Yield Reduction and Penalty in Lieu of Arbitrage Rebate, been filed with respect to the bond issue?	of Yes	No	Yes	No	Yes	No	Yes	No
2	Is the bond issue a variable rate issue?								
3a	Has the organization or the governmental issuer entered into a qualified hedge wit respect to the bond issue?								
b	Name of provider						•		
	Term of hedge								
	Was the hedge superintegrated?								
	Was the hedge terminated?								
	Were gross proceeds invested in a guaranteed investment contract (GIC)?								
	Name of provider								
	Term of GIC								
	Was the regulatory safe harbor for establishing the fair market value of the GIC satisfied								
5	Were any gross proceeds invested beyond an available temporary period?								
6	Did the bond issue qualify for an exception to rebate?								
	The site series access quantity for an exception to resource 1.1.1.1.1.1.1.1.1.1.1.1.1.1.1.1.1.1.1.	-							
Pa	rt V Procedures To Undertake Corrective Action								
Che	ck the box if the organization established written procedures to ensure that violations or ing agreement program if self-remediation is not available under applicable regulations	f federal tax	requirement	s are time	ly identified	and corre	cted through	the volunta	ary No
Pa	rt VI Supplemental Information. Complete this part to provide additional inf	ormation fo	r responses	to questi	ons on Sch	nedule K	(see instruc		
	CILITIES; (II) TO REFUND OUTSTANDING 1993 BONDS (ISSUED 10/2		22,2000	40.000			,		
	II) TO PAY A PORTION OF THE INTEREST ACCRUING ON THE SERIES		DS						

JSA 1E1296 1.000 Schedule K (Form 990) 2011 KL4693 7266 60011493

Pa	Private Business Use (Continued)	MARYLAND	HEALTH &	HIGHER	R EDUCATI	ON FACI	LITY		
			Α		В		С	ı	
3a	Are there any management or service contracts that may result in private business use of bond-financed property?		No	Yes	No	Yes	No	Yes	No
b	If "Yes" to line 3a, does the organization routinely engage bond counsel or other outside couns to review any management or service contracts relating to the financed property?	el							
С	Are there any research agreements that may result in private business use of bone financed property?	-t							
d	If "Yes" to line 3c, does the organization routinely engage bond counsel or othe outside counsel to review any research agreements relating to the financed property?	er							
4	Enter the percentage of financed property used in a private business use by entities other than a section $501(c)(3)$ organization or a state or local government		%		%		%		%
5	Enter the percentage of financed property used in a private business use as result of unrelated trade or business activity carried on by your organization another section 501(c)(3) organization, or a state or local government	n,	%		%		%		%
6	Total of lines 4 and 5		%		%		%		%
7	Has the organization adopted management practices and procedures to ensure the post-issuance compliance of its tax-exempt bond liabilities?								
Pai	rt IV Arbitrage			I					
			Α		В		С	•	<u> </u>
1	Has a Form 8038-T, Arbitrage Rebate, Yield Reduction and Penalty in Lieu of Arbitrage Rebate, been filed with respect to the bond issue?	of Yes	No	Yes	No	Yes	No	Yes	No
2	Is the bond issue a variable rate issue?								
3a	Has the organization or the governmental issuer entered into a qualified hedge wit respect to the bond issue?								
b	Name of provider								
	Term of hedge								
	Was the hedge superintegrated?								
	Was the hedge terminated?								
	Were gross proceeds invested in a guaranteed investment contract (GIC)?								
b	Name of provider								
	Term of GIC								
	Was the regulatory safe harbor for establishing the fair market value of the GIC satisfied								
5	Were any gross proceeds invested beyond an available temporary period?								
6	Did the bond issue qualify for an exception to rebate?								
		·							
Pai	t V Procedures To Undertake Corrective Action								
Che clos	ck the box if the organization established written procedures to ensure that violations o ing agreement program if self-remediation is not available under applicable regulations	f federal tax	requirement	s are time	ly identified	and corre	cted through	the volunta	ary No
Pai	Supplemental Information. Complete this part to provide additional inf	ormation fo	r responses	s to quest	ions on Sch	nedule K	(see instruc		
	R A PERIOD TO EXTEND TO JANUARY 1, 2009; AND (IV) TO PAY THE			1			,		
	INTERPARTY A TERMINATION PAYMENT OF \$1.575 IN CONNECTION WIT		ZRD						

JSA 1E1296 1.000

Schedule K (Form 990) 2011 PAGE 70 KL4693 7266 60011493

Pa	Private Business Use (Continued)	MARYLAND	HEALTH &	HIGHER	EDUCATI	ON FACI	LITY		
			Α		В		С	ı)
3a	Are there any management or service contracts that may result in private business use of bond-financed property?		No	Yes	No	Yes	No	Yes	No
b	If "Yes" to line 3a, does the organization routinely engage bond counsel or other outside couns to review any management or service contracts relating to the financed property?	el							
С	Are there any research agreements that may result in private business use of bone financed property?	d-							
d	If "Yes" to line 3c, does the organization routinely engage bond counsel or othe outside counsel to review any research agreements relating to the financed property?	er							
4	Enter the percentage of financed property used in a private business use by entitied other than a section 501(c)(3) organization or a state or local government		%		%		%		%
5	Enter the percentage of financed property used in a private business use as result of unrelated trade or business activity carried on by your organization another section 501(c)(3) organization, or a state or local government	n,	%		%		%		%
6	Total of lines 4 and 5		%		%		%		%
7	Has the organization adopted management practices and procedures to ensure the post-issuance compliance of its tax-exempt bond liabilities?								
Pai	rt IV Arbitrage			T					
			A		В		С	•)
1	Has a Form 8038-T, Arbitrage Rebate, Yield Reduction and Penalty in Lieu of Arbitrage Rebate, been filed with respect to the bond issue?	of Yes	No	Yes	No	Yes	No	Yes	No
2	Is the bond issue a variable rate issue?								
3a	Has the organization or the governmental issuer entered into a qualified hedge wit respect to the bond issue?								
b	Name of provider								
	Term of hedge								
	Was the hedge superintegrated?								
	Was the hedge terminated?								
	Were gross proceeds invested in a guaranteed investment contract (GIC)?								
	Name of provider								
	Term of GIC								
d	Was the regulatory safe harbor for establishing the fair market value of the GIC satisfied	! ?							
5	Were any gross proceeds invested beyond an available temporary period?								
6	Did the bond issue qualify for an exception to rebate?								
Pai									
Che clos	ck the box if the organization established written procedures to ensure that violations o ing agreement program if self-remediation is not available under applicable regulations	f federal tax	requirement	s are time	ly identified	and corre	cted through	the volunta	ary No
Pai	Tt VI Supplemental Information. Complete this part to provide additional inf	ormation fo	r responses	s to quest	ons on Sch	nedule K	(see instrud	ctions).	
STA	ARTING INTEREST RATE EXCHANGE AGREEMENT ENTERED INTO ON AUGU	JST 9, 20	05						
ANI	O LINWOIND ON JANUARY 24 2006								

JSA 1E1296 1.000

Part III Private Business Use (Continued)	MARYLAND	HEALTH 8	HIGHER	EDUCATI	ON FACI	LITY			
		A		В		С		D	
3a Are there any management or service contracts that may result in private busing	ness Yes	No	Yes	No	Yes	No	Yes	No	
use of bond-financed property?									
b If "Yes" to line 3a, does the organization routinely engage bond counsel or other outside cou									
to review any management or service contracts relating to the financed property?									
c Are there any research agreements that may result in private business use of b									
financed property?									
d If "Yes" to line 3c, does the organization routinely engage bond counsel or c	ther								
outside counsel to review any research agreements relating to the financed property									
4 Enter the percentage of financed property used in a private business use by ent									
other than a section 501(c)(3) organization or a state or local government	▶	%		%		%		<u>%</u>	
5 Enter the percentage of financed property used in a private business use a									
result of unrelated trade or business activity carried on by your organiza									
another section 501(c)(3) organization, or a state or local government		% %							
6 Total of lines 4 and 5		% %		%		%			
7 Has the organization adopted management practices and procedures to									
ensure the post-issuance compliance of its tax-exempt bond liabilities?									
D. M. Aulitus as									
Part IV Arbitrage		АВ			С		D		
		Α				-			
1 Has a Form 8038-T, Arbitrage Rebate, Yield Reduction and Penalty in Lieu Arbitrage Rebate, been filed with respect to the bond issue?	u of Yes	No	Yes	No	Yes	No	Yes	No	
2 Is the bond issue a variable rate issue?									
3a Has the organization or the governmental issuer entered into a qualified hedge respect to the bond issue?	with								
b Name of provider									
c Term of hedge									
d Was the hedge superintegrated?									
e Was the hedge terminated?									
4a Were gross proceeds invested in a guaranteed investment contract (GIC)?									
b Name of provider									
c Term of GIC									
d Was the regulatory safe harbor for establishing the fair market value of the GIC satis	fied?								
5 Were any gross proceeds invested beyond an available temporary period?									
6 Did the bond issue qualify for an exception to rebate?									
Part V Procedures To Undertake Corrective Action									
Check the box if the organization established written procedures to ensure that violations		requirement	s are time	ly identified	and corre	cted throug <u>h</u>	the volunte	ary	
closing agreement program if self-remediation is not available under applicable regulation							Yes	No	
Part VI Supplemental Information. Complete this part to provide additional	information fo	r responses	s to questi	ons on Scl	nedule K	(see instruc	tions).		
SCHEDULE K, PART II, LINE 10									
OF THE AMOUNT REPORTED ON DART IT. I.INF 10 \$12 281 895 TG C	יא הדידאד דיקייה								

OF THE AMOUNT REPORTED ON PART II, LINE 10, \$12,281,895 IS CAPITALIZ

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	dule K (1 0111 990) 2011								i age z	
Pa	T Private Business Use (Continued)	MARYLAND HEALTH & HIGHER EDUCATION FACILITY								
			Α		В		С		D	
3a	Are there any management or service contracts that may result in private business use of bond-financed property?		No	Yes	No	Yes	No	Yes	No	
b	If "Yes" to line 3a, does the organization routinely engage bond counsel or other outside couns to review any management or service contracts relating to the financed property?	el								
С	Are there any research agreements that may result in private business use of bon- financed property?	d-								
d	If "Yes" to line 3c, does the organization routinely engage bond counsel or othe outside counsel to review any research agreements relating to the financed property?	er								
4	Enter the percentage of financed property used in a private business use by entitle other than a section 501(c)(3) organization or a state or local government	es . ►	%		%		%		%	
5	Enter the percentage of financed property used in a private business use as result of unrelated trade or business activity carried on by your organizatio another section 501(c)(3) organization, or a state or local government	n, . ▶	%		%		%		%	
6	Total of lines 4 and 5		%		%		%		%	
7	Has the organization adopted management practices and procedures to ensure the post-issuance compliance of its tax-exempt bond liabilities?									
Da	rt IV Arbitrage									
га	Aibitage		Α		В		С		D	
1	Has a Form 8038-T, Arbitrage Rebate, Yield Reduction and Penalty in Lieu Arbitrage Rebate, been filed with respect to the bond issue?	of Yes	No	Yes	No	Yes	No	Yes	No	
2	Is the bond issue a variable rate issue?									
	Has the organization or the governmental issuer entered into a qualified hedge with respect to the bond issue?	:h								
b	Name of provider		'				•			
	Term of hedge									
	Was the hedge superintegrated?									
	Was the hedge terminated?									
	Were gross proceeds invested in a guaranteed investment contract (GIC)?									
b	Name of provider									
	Term of GIC									
	Was the regulatory safe harbor for establishing the fair market value of the GIC satisfied									
	Were any gross proceeds invested beyond an available temporary period?									
6	Did the bond issue qualify for an exception to rebate?									
Pa										
	ck the box if the organization established written procedures to ensure that violations or ing agreement program if self-remediation is not available under applicable regulations							the volunta	nry No	
Pa	rt VI Supplemental Information. Complete this part to provide additional inf	ormation fo	r responses	to questi	ons on Sch	iedule K	(see instruc			
TN.	TEREST.									

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SCHEDULE L (Form 990 or 990-EZ)

Transactions With Interested Persons

► Complete if the organization answered "Yes" on Form 990, Part IV, line 25a, 25b, 26, 27, 28a, 28b, or 28c, or Form 990-EZ, Part V, line 38a or 40b.

OMB No. 1545-0047

2011

Open To Public Inspection

Department of the Treasury Internal Revenue Service

► Attach to Form 990 or Form 990-EZ. ► See separate instructions.

Employer identification number Name of the organization PENINSULA REGIONAL MEDICAL CENTER 52-0591628 Part I Excess Benefit Transactions (section 501(c)(3) and section 501(c)(4) organizations only). Complete if the organization answered "Yes" on Form 990, Part IV, line 25a or 25b, or Form 990-EZ, Part V, line 40b. (c) Corrected? 1 (a) Name of disqualified person (b) Description of transaction Yes No (1) (2) (3) (4)(5) (6)2 Enter the amount of tax imposed on the organization managers or disqualified persons during the year Enter the amount of tax, if any, on line 2, above, reimbursed by the organization Part II Loans to and/or From Interested Persons. Complete if the organization answered "Yes" on Form 990, Part IV, line 26, or Form 990-EZ, Part V, line 38a. (a) Name of interested person and purpose (c) Original (d) Balance due (e) In default? (f) Approved (g) Written (b) Loan to or from principal amount by board or agreement? committee? Yes То From Yes Νo Nο Yes Νo (1) (2) (3) (4)(5)(6)(7) (8) (9)(10)Total **Grants or Assistance Benefiting Interested Persons.** Part III Complete if the organization answered "Yes" on Form 990, Part IV, line 27. (a) Name of interested person (c) Amount and type of assistance (b) Relationship between interested person and the organization (1) (2)(3) (4) (5)(6) (7) (8)

For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

Schedule L (Form 990 or 990-EZ) 2011

(9) (10) Schedule L (Form 990 or 990-EZ) 2011

Part IV Business Transactions Involving Interested Persons.

Complete if the organization answered "Yes" on Form 990, Part IV, line 28a, 28b, or 28c.

(a) Name of interested person	(b) Relationship between interested person and the organization	(c) Amount of transaction	(d) Description of transaction	(e) Sharing of organization's revenues?		
				Yes	No	
(1) PENINSULA CARDIOLOGY ASSOCIATES	SEE PART V	159,994.	RENTAL FEES		Х	
(2)						
(3)						
(4)						
(5)						
(6)						
(7)						
(8)						
(9)						
(10)						

Part V Supplemental Information

Complete this part to provide additional information for responses to questions on Schedule L (see instructions).

SCHEDULE L, PART IV

RENE DESMARIAS, M.D., A TRUSTEE OF THE MEDICAL CENTER, IS A MORE THAN 5%

OWNER OF PENINSULA CARDIOLOGY ASSOCIATES.

KL4693 7266

SCHEDULE 0

(Form 990 or 990-EZ)

Supplemental Information to Form 990 or 990-EZ

OMB No. 1545-0047

2011

Open to Public Inspection

Department of the Treasury Internal Revenue Service Name of the organization Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information.

▶ Attach to Form 990 or 990-EZ.

PENINSULA REGIONAL MEDICAL CENTER

Employer identification number 52-0591628

FORM 990, PART VI, SECTION A, LINE 2

BUSINESS RELATIONSHIPS

MARGARET NALEPPA, MARTIN NEAT, AND HUGH MCLAUGHLIN ARE MEMBERS OF THE BOARD OF DIRECTORS OF PENINSULA HEALTH VENTURES, A WHOLLY-OWNED TAXABLE

FORM 990, PART VI, SECTION A, LINE 6

SUBSIDIARY OF PENINSULA REGIONAL HEALTH SYSTEM.

MEMBERS OF THE ORGANIZATION

PENINSULA REGIONAL HEALTH SYSTEM IS THE SOLE CORPORATE MEMBER OF THE MEDICAL CENTER.

FORM 990, PART VI, SECTION A, LINE 7A

MEMBER'S ABILITY TO ELECT MEMBERS OF THE GOVERNING BODY

IN ITS CAPACITY AS THE SOLE CORPORATE MEMBER OF THE MEDICAL CENTER,

PENINSULA REGIONAL HEALTH SYSTEM HAS THE ABILITY TO ELECT MEMBERS OF THE

MEDICAL CENTER'S GOVERNING BODY.

FORM 990, PART VI, SECTION A, LINE 7B

DECISIONS SUBJECT TO APPROVAL BY MEMBERS

AS THE SOLE CORPORATE MEMBER, PENINSULA REGIONAL HEALTH SYSTEM HAS THE

ABILITY TO APPROVE MAJOR EXPENDITURES AND LONG TERM BORROWINGS OF THE

MEDICAL CENTER.

FORM 990, PART VI, SECTION B, LINE 11B

REVIEW PROCESS OF FORM 990

OVERSIGHT OF THE COMPLETION OF THE ORGANIZATION'S FORM 990 HAS BEEN

DELEGATED TO THE CHIEF FINANCIAL OFFICER OF PENINSULA REGIONAL MEDICAL

CENTER BY THE PRESIDENT OF THE ORGANIZATION. ONCE THE FORM 990 AND ALL

SCHEDULES HAVE BEEN PREPARED BY THE ORGANIZATION'S INDEPENDENT TAX

SERVICES PROVIDER, THEY ARE REVIEWED BY THE PRESIDENT PRIOR TO FILING.

FORM 990, PART VI, SECTION B, LINE 12C

MONITORING AND ENFORCEMENT OF CONFLICT OF INTEREST POLICY

THE BOARD OF TRUSTEES ARE REQUIRED TO DISCLOSE ANNUALLY, IN WRITING, ANY

AND ALL INTERESTS WHICH THEY OR ANY IMMEDIATE MEMBER OF THEIR FAMILY MAY

HAVE IN ANY BUSINESS ENTITY WHICH HAS OR SEEKS A CONTRACTUAL OR

COMPETITIVE RELATIONSHIP WITH THE ORGANIZATION. THE BOARD HAS THE

AUTHORITY TO DETERMINE IF A VIOLATION HAS OCCURRED AND WHETHER ANY

INTEREST WHICH SHOULD BE DISCLOSED SHOULD DISQUALIFY A DIRECTOR FROM

PARTICIPATING IN ANY SPECIFIC BOARD DISCUSSION OR BOARD MEMBERSHIP.

FORM 990, PART VI SECTION B, LINES 15A & 15B

PROCESS USED TO DETERMINE COMPENSATION

THE ORGANIZATION USES A COMPENSATION COMMITTEE TO DETERMINE THE

COMPENSATION OF THE CEO/EXECUTIVE DIRECTOR AND OTHER KEY EMPLOYEES. THE

CEO OF THE ORGANIZATION HAS A WRITTEN EMPLOYMENT CONTRACT. THE

COMPENSATION COMMITTEE USES AN INDEPENDENT CONSULTANT, COMPENSATION

SURVEYS AND OTHER ORGANIZATION'S FORM 990 IN THE DETERMINATION PROCESS.

FORM 990, PART VI, SECTION C, LINE 19

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AVAILABILITY OF DOCUMENTS, POLICIES & FINANCIAL STATEMENTS TO THE PUBLIC THE ORGANIZATION'S GOVERNING DOCUMENTS, CONFLICT OF INTEREST POLICY AND FINANCIAL STATEMENTS ARE AVAILABLE TO THE PUBLIC UPON REQUEST TO THE PUBLIC INFORMATION OFFICE OF PENINSULA REGIONAL MEDICAL CENTER AT 100 EAST CARROLL STREET, SALISBURY, MD 21801.

FORM 990, PART VII, SECTION A, COLUMN (B)

AVERAGE HOURS PER WEEK DEVOTED TO RELATED ORGANIZATIONS

MURRAY K. HOY

PENINSULA REGIONAL MEDICAL CENTER FOUNDATION - 1 HR/WK

PENINSULA REGIONAL HEALTH SYSTEM - 1 HR/WK

MARTIN NEAT

PENINSULA REGIONAL HEALTH SYSTEM - 1HR/WK

PENINSULA HEALTH VENTURES - 1 HR/WK

EDWARD URBAN

PENINSULA REGIONAL HEALTH SYSTEM - 1 HR/WK

WILLIAM MCCAIN

PENINSULA REGIONAL HEALTH SYSTEM - 1 HR/WK

MICHAEL CROUCH, M.D.

PENINSULA REGIONAL HEALTH SYSTEM - 1 HR/WK

DEBORAH ABBOTT

Schedule O (Form 990 or 990-EZ) 2011

JSA 1E1228 2.000

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Name of the organization

PENINSULA REGIONAL MEDICAL CENTER

52-0591628

PENINSULA REGIONAL HEALTH SYSTEM - 1 HR/WK

PENINSULA REGIONAL MEDICAL CENTER FOUNDATION - 1 HR/WK

HERBERT J. GEARY III

PENINSULA REGIONAL HEALTH SYSTEM - 1 HR/WK

CHRISTJON J. HUDDLESTON, M.D.

PENINSULA REGIONAL HEALTH SYSTEM - 1 HR/WK

MARION KEENAN

PENINSULA REGIONAL HEALTH SYSTEM - 1 HR/WK

HUGH MCLAUGHLIN

PENINSULA REGIONAL HEALTH SYSTEM - 1 HR/WK

PENINSULA HEALTH VENTURES - 1 HR/WK

MONTY SAYLOR

PENINSULA REGIONAL HEALTH SYSTEM - 1 HR/WK

THOMAS COATES

PENINSULA REGIONAL HEALTH SYSTEM - 1 HR/WK

MARGARET NALEPPA

PENINSULA REGIONAL HEALTH SYSTEM - 10 HRS/WK

PENINSULA HEALTH VENTURES - 1 HR/WK

JSA 1E1228 2.000

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Name of the organization

PENINSULA REGIONAL MEDICAL CENTER

52-0591628

FORM 990, PART XI, LINE 5	
OTHER CHANGES IN NET ASSETS OR FUND BALANCE	
PENSION ADJUSTMENT - FAS 158	\$(14,092,708)
UNREALIZED LOSS ON INVESTMENTS	(868,468)
INVESTMENT INCOME SWAP	2,131,445
CHANGE IN EQUITY INTEREST OF FOUNDATION	931,783
CAPITAL CAMPAIGN TRANSFERS FROM FOUNDATION	332
U/R NET ASSETS RELEASED FROM RESTRICTION	40,325
ENDOWMENT DONATIONS	(12,685)
NET ASSETS RELEASED FROM RESTRICTION	(267,401)
PARTNERSHIP K-1 INCOME ON RETURN NOT ON BOOKS	303,790
ROUNDING	(6)
NET CHANGE IN FUND BALANCE	\$(11,833,593)
	=========

ATTACHMENT 1

FORM 990, PART III - PROGRAM SERVICE, LINE 4A

PENINSULA REGIONAL MEDICAL CENTER IS A NOT-FOR-PROFIT 501 (C)(3)

NON-STOCK CORPORATION FOUNDED IN 1897 TO SERVE THE HEALTH CARE

NEEDS OF THE COMMUNITY. THE HOSPITAL'S PRIMARY PURPOSE IS TO

PROVIDE THE HIGHEST PRIMARY, SECONDARY, AND SELECTED TERTIARY

HEALTH CARE SERVICES TO RESIDENTS OF AND VISITORS TO THE

MID-DELMARVA PENINSULA IN A COMPETENT, COMPASSIONATE, AND

KL4693 7266

ATTACHMENT 1 (CONT'D)

COST-EFFECTIVE MANNER DESIGNED TO ELICIT A HIGH DEGREE OF CUSTOMER SATISFACTION. THE HOSPITAL'S MISSION IS TO IMPROVE THE HEALTH OF THE COMMUNITIES WE SERVE BY PROVIDING QUALITY MEDICAL CARE REGARDLESS OF RACE, CREED, SEX, NATIONAL ORIGIN, HANDICAP, OR AGE. IF A PATIENT IS UNABLE TO PAY DUE TO FINANCIAL RESOURCES, EFFORTS WILL BE TAKEN TO ASSURE CARE AT AN AFFORDABLE COST, OR OBTAINED ASSISTANCE THROUGH APPROPRIATE AGENCIES ON THE PATIENT'S BEHALF. EMERGENCY SERVICES CARE WILL BE PROVIDED TO EVERYONE REGARDLESS OF ABILITY TO PAY.

PENINSULA REGIONAL MEDICAL CENTER SERVED OVER 21,000 INPATIENTS

AND PROVIDED MORE THAN 500,000 OUTPATIENT SERVICES DURING FISCAL

2012. FOOD SERVICE PROVIDED MORE THAN 475,000 MEALS TO PATIENTS

AND EMPLOYEES.

ALTHOUGH REIMBURSEMENT FOR SERVICES RENDERED IS CRITICAL TO THE

OPERATION AND STABILITY OF PENINSULA REGIONAL MEDICAL CENTER, IT

IS RECOGNIZED THAT NOT ALL INDIVIDUALS POSSESS THE ABILITY TO PAY

FOR ESSENTIAL MEDICAL SERVICES. THE HOSPITAL, IN KEEPING WITH THE

COMMITMENT TO SERVE ALL MEMBERS OF THE COMMUNITY, DURING FISCAL

2012 PROVIDED:

CHARITY AND OTHER ALLOWANCES TOTALING \$54,387,811

DISCOUNTS TO THIRD PARTY PAYORS INCLUDING

GOVERNMENT PROGRAMS SUCH AS MEDICARE

Name of the organization

PENINSULA REGIONAL MEDICAL CENTER

52-0591628

ATTACHMENT 1 (CONT'D)

AND MEDICAID \$44,354,270

WRITE-OFF OF UNCOLLECTIBLE ACCOUNTS \$16,616,061

THE TOTAL UNREIMBURSED VALUE OF PROVIDING CARE

TO THESE PATIENTS IS \$115,358,142

ALSO PROVIDED ARE MANY WELLNESS PROGRAMS, COMMUNITY EDUCATION AND FREE PROGRAMS OFFERED THROUGHOUT THE YEAR BASED UPON ACTIVITIES

AND SERVICES THAT PENINSULA REGIONAL MEDICAL CENTER BELIEVES WILL

SERVE A BONA FIDE COMMUNITY HEALTH NEED. SOME OF THE PROGRAMS ARE

AS FOLLOWS:

A VARIETY OF BROCHURES ARE DISPLAYED IN ALL HOSPITAL WAITING AREAS
TO EDUCATE MEMBERS OF THE COMMUNITY REGARDING PROGRAMS AND
SERVICES.

PARTICIPATION IN HEALTH FAIRS DURING FY 2012 IN ORDER TO FOSTER HEALTH EDUCATION IN THE COMMUNITY.

BEING CALLED UPON TO SPEAK BEFORE COMMUNITY ORGANIZATIONS ON A VARIETY OF HEALTHCARE TOPICS. WE PROVIDE CHILDBIRTH PREPARATION CLASSES, EXERCISE CLASSES FOR PRENATAL AND POSTPARTUM WOMEN AND CPR CLASSES.

WE PROVIDE ASSISTANCE TO EDUCATORS THROUGH OUR WORK WITH STUDENT

KL4693 7266

Name of the organization Employer identification number
PENINSULA REGIONAL MEDICAL CENTER 52-0591628

ATTACHMENT 1 (CONT'D)

NURSES, RADIOLOGY, RESPIRATORY AND LABORATORY TECHNICIANS.

DURING FY 2012, PENINSULA REGIONAL MEDICAL CENTER VOLUNTEERS

CONTRIBUTED OVER 45,500 HOURS TOWARD THE COMMON PURPOSE OF

SERVICING THE HEALTH CARE OF THE COMMUNITY.

PROGRAM ACTIVITY

DURING FY 2012, PENINSULA REGIONAL MEDICAL CENTER PERFORMED OVER
275 COMMUNITY OUTREACH ACTIVITIES. SPECIFIC EXAMPLES OF EDUCATION
AND OUTREACH PROGRAMS, SUPPORT GROUPS, COMMUNITY HEALTH
SCREENINGS, AND FITNESS AND WELLNESS ACTIVITIES SUPPORTED BY
PENINSULA REGIONAL MEDICAL CENTER ARE AS FOLLOWS:

COMMUNITY EDUCATIONAL AND OUTREACH PROGRAMS:

- LABOR & DELIVERY TOURS (EXCLUSIVE OF CHILDBIRTH CLASS TOURS)
- CPR
- CHILDBIRTH PREPARATION CLASSES
- REFRESHER COURSE CHILDBIRTH
- SIBLING CLASSES
- INFANT CARE CLASSES
- GRANDPARENT CLASSES
- SAFE SITTER PROGRAM
- WOMEN'S HEALTH EDUCATION

Name of the organization Employer identification number
PENINSULA REGIONAL MEDICAL CENTER 52-0591628

ATTACHMENT 1 (CONT'D)

SUPPORT GROUPS:

- DIABETES SUPPORT GROUPS
- STROKE SUPPORT GROUP
- HEAD AND NECK CANCER SUPPORT GROUP

EVENTS:

COMMUNITY SCREENINGS:

- HEIGHT/WEIGHT, BLOOD PRESSURE
- SKIN CANCER SCREENINGS
- ORAL, HEAD AND NECK CANCER SCREENINGS
- HEARING SCREENINGS
- FLU CLINIC

EDUCATIONAL EXHIBITS:

- DIABETES EDUCATION
- TRAUMA
- WOMEN'S HEALTH
- SAFE SITTER
- RELAY FOR LIFE

BENEFITS:

- MARCH OF DIMES WALK AMERICA
- UNITED WAY

Name of the organization	Employer identification number
PENINSULA REGIONAL MEDICAL CENTER	52-0591628

ATTACHMENT 1 (CONT'D)

- WOMEN SUPPORTING WOMEN

FITNESS/EXERCISE PROGRAMMING:

- CARDIAC REHABILITATION
- INDOOR CYCLING AND WEIGHTS
- WOMEN AND WEIGHT TRAINING

ATTACHMENT 2

990, PART VII- COMPENSATION	OF	THE	FIVE	HIGHEST	PAID	IND.	CONTRACTORS	
-----------------------------	----	-----	------	---------	------	------	-------------	--

NAME AND ADDRESS	DESCRIPTION OF SERVICES	COMPENSATION
HORIZON CSA 265 PIT ROAD MOORESVILLE, NC 28115	BIOMEDICAL SERVICES	4,993,909.
SHERIDAN ANESTHESIA OF MD P.O. BOX 452197 SUNRISE, FL 33323-2197	ANESTHESIA SERVICES	2,146,332.
MAYO MEDICAL LABORATORIES P.O. BOX 9146 MINNEAPOLIS, MN 55480-9146	MEDICAL SERVICES	1,449,422.
SLEEP WAVES INC 873 E BALTIMORE PIKE STE 345 KENNETT SQUARE, PA 19348	MEDICAL SERVICES	1,300,000.
SPECIALITY CARE CARDIOVASCULAR RESOURCES DEPT 1614, P.O. BOX 1614 BIRMINGHAM, AL 35246-1614	MEDICAL SERVICES	1,094,750.
TOTAL COMPENSATION		10,984,413.

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SCHEDULE R (Form 990)

Related Organizations and Unrelated Partnerships

OMB No. 1545-0047

Department of the Treasury Internal Revenue Service

PENINSULA REGIONAL MEDICAL CENTER

▶ Complete if the organization answered "Yes" to Form 990, Part IV, line 33, 34, 35, 36, or 37.

Open to Public Inspection

Attach to Form 990. See separate instructions. Name of the organization

Employer identification number 52-0591628

Part I Identification of Disregarded Entities (Complete if the organization answered "Yes" to Form 990, Part IV, line 33.)

(a) Name, address, and EIN of disregarded entity	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Total income	(e) End-of-year assets	(f) Direct controlling entity
(1)					
_(2)					
_(3)					
_(4)					
_(5)					
_(6)					

Identification of Related Tax-Exempt Organizations (Complete if the organization answered "Yes" to Form 990, Part IV, line 34 because it had one or more related tax-exempt organizations during the tax year.) Part II

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Exempt Code section	(e) Public charity status (if section 501(c)(3))	(f) Direct controlling entity	Section 5	g) 512(b)(13) rolled tity?
						Yes	No
(1) PENINSULA REGIONAL MED CTR FOUNDATION 52-1851935							
100 EAST CARROLL ST. SALISBURY, MD 21801	FUNDRAISING	MD	501(C)(3)	11 TYPE I	PRHS		X
(2) PENINSULA REGIONAL HEALTH SYSTEM (PRHS) 52-2132761							
100 EAST CARROLL ST. SALISBURY, MD 21801	PARENT	MD	501(C)(3)	11 TYPE II	N/A		X
(3) PENINSULA GENERAL HOSPITAL INS. TRUST 52-6321234							
100 EAST CARROLL ST. SALISBURY, MD 21801	INSURANCE	MD	501(C)(3)	11 TYPE III	PRHS	X	
(4)							
_(5)							
<u></u>							
_(7)							

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

tion		domicile (state or foreign country)	entity	income (related, unrelated, excluded from tax under sections 512-514)	Share of total income	Share of end-of-year assets		oortionate ations?	Code V-UBI amount in box 20 of Schedule K-1 (Form 1065)	Genera manag partne	ng ownersh
							Yes	No	(* 5 *555)	Yes I	lo
52-2251436											
SALISBURY, MD	HEALTHCARE	MD	PHV								
	52-2251436	SALISBURY,MD HEALTHCARE	SALISBURY,MD HEALTHCARE MD	52-2251436 SALISBURY,MD HEALTHCARE MD PHV	52-2251436 SALISBURY,MD HEALTHCARE MD PHV	52-2251436	52-2251436 SALISBURY,MD HEALTHCARE MD PHV	Yes 52-2251436 SALISBURY,MD HEALTHCARE MD PHV	Yes No 52-2251436 SALISBURY, MD HEALTHCARE MD PHV	Yes No 52-2251436 SALISBURY,MD HEALTHCARE MD PHV	Yes No Yes No Section 1

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Direct controlling entity	(e) Type of entity (C corp, S corp, or trust)	(f) Share of total income	(g) Share of end-of-year assets	(h) Percentage ownership
(1) PENINSULA HEALTH VENTURES (PHV)52-2250012							
100 EAST CARROLL ST. SALISBURY SALISBURY, MD 21801	P'SHIP INV	MD	PRHS	C CORP			
(2) PRLTC INC. 52-2190588							
100 EAST CARROLL ST. SALISBURY, MD 21801	LONG TERM CARE	MD	PHV	C CORP			
_(3)							
(4)							
<u>(5)</u>							
<u>(6)</u>							
<u>(7)</u>							

Schedule R (Form 990) 2011

Part V	Transactions With Related Organizations (Complete if the organization answered "Yes" to Form 990, Part IV, line 34, 35, 35a, or 36.)	

Not	te. Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule.	,	Yes	No
1	During the tax year, did the organization engage in any of the following transactions with one or more related organizations listed in Parts II–IV?			
а		1a		X
b	Gift, grant, or capital contribution to related organization(s)	1b		X
С	Gift, grant, or capital contribution from related organization(s)	1 c		X
d	Loans or loan guarantees to or for related organization(s)	1 d		Х
е		1 e		X
f	• • • • • • • • • • • • • • • • • • • •	1f	\rightarrow	X
g	Purchase of assets from related organization(s)	1 g		X
h	Exchange of assets with related organization(s)	1h		X
i		1i		_X
j		1j		X
k		1k	Х	
I	Performance of services or membership or fundraising solicitations by related organization(s)	11	Х	
m	Sharing of facilities, equipment, mailing lists, or other assets with related organization(s)	1 m	Х	
n		1n	Х	_
0	· · · · · · · · · · · · · · · · · · ·	10	\rightarrow	Х
р	Reimbursement paid by related organization(s) for expenses	1 p	_X	_
q		1q		X
r	Other transfer of cash or property from related organization(s)	1r	Х	

If the answer to any of the above is "Yes," see the instructions for information on who must complete this line, including covered relationships and transaction thresholds.

(a) Name of other organization	(b) Transaction type (a–r)	(c) Amount involved	(d) Method of determining amount involved
(1) PENINSULA REGIONAL MEDICAL CENTER FOUNDATION	L, R	189,567.	FMV
(2) PENINSULA REGIONAL MEDICAL CENTER FOUNDATION	M, N, P	418,908.	FMV
(3) PENINSULA HEALTH VENTURES	K	200,000.	FMV
(4)			
(5)			
(6)			

Schedule R (Form 990) 2011

Part VI Unrelated Organizations Taxable as a Partnership (Complete if the organization answered "Yes" on Form 990, Part IV, line 37.)

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships.

(a) Name, address, and EIN of entity	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Predominant income (related, unrelated, excluded from tax under	Are all sec	e) partners ction (c)(3) zations?	(f) Share of total income	(g) Share of end-of-year assets	Disprop	h) portionate ations?	(i) Code V-UBI amount in box 20 of Schedule K-1 (Form 1065)	Gene man	eral or aging ner?	(k) Percentage ownership
			section 512-514)	Yes	No			Yes	No	(1 0 1000)	Yes	No	
(1)													
(2)													
<u>(3)</u>													
<u>(4)</u>													
<u>(5)</u>													
<u>(6)</u>													
<u>(7)</u>													
<u>(8)</u>													
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(10)													
(11)													
(12)													
(13)													
(14)													
(15)													
(16)													

Schedule R (Form 990) 2011

Page 4

1E1310 1.000

KL4693 7266 60011493 PAGE 89 Schedule R (Form 990) 2011 Page **5**

Part VII Supplemental Information

Complete this part to provide additional information for responses to questions on Schedule R (see instructions).

FINANCIAL STATEMENTS AND SUPPLEMENTARY INFORMATION

Peninsula Regional Medical Center Years Ended June 30, 2012 and 2011 With Reports of Independent Auditors

FINANCIAL STATEMENTS

Peninsula Regional Medical Center Years Ended June 30, 2012 and 2011 With Report of Independent Auditors

Financial Statements and Supplementary Information

Years Ended June 30, 2012 and 2011

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Financial Statements

Years Ended June 30, 2012 and 2011

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Report of Independent Auditors

Board of Trustees Peninsula Regional Medical Center

We have audited the accompanying balance sheets of Peninsula Regional Medical Center (the Hospital) as of June 30, 2012 and 2011, and the related statements of operations and changes in net assets, and cash flows for the years then ended. These financial statements are the responsibility of the Hospital's management. Our responsibility is to express an opinion on these financial statements based on our audits.

We conducted our audits in accordance with auditing standards generally accepted in the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. We were not engaged to perform an audit of the Hospital's internal control over financial reporting. Our audits included consideration of internal control over financial reporting as a basis for designing audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Hospital's internal control over financial reporting. Accordingly, we express no such opinion. An audit also includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements, assessing the accounting principles used and significant estimates made by management, and evaluating the overall financial statement presentation. We believe that our audits provide a reasonable basis for our opinion.

In our opinion, the financial statements referred to above present fairly, in all material respects, the financial position of Peninsula Regional Medical Center at June 30, 2012 and 2011, and the results of its operations and changes in its net assets and its cash flows for the years then ended in conformity with U.S. generally accepted accounting principles.

September 21, 2012

Balance Sheets (In Thousands)

	June 30				
		2012		2011	
Assets					
Current assets:					
Cash and cash equivalents	\$	24,709	\$	25,638	
Short-term investments		8,503		5,836	
Accounts receivable, less allowance for uncollectible					
accounts (2012 – \$7,292; 2011 – \$7,072)		39,081		35,572	
Inventories and other		13,928		13,119	
Total current assets		86,221		80,165	
Long-term investments		152,080		136,117	
Board-designated investments		16,745		16,420	
Assets limited as to use:					
Debt service reserve fund		9,311		9,349	
Donor-restricted fund		24,489		23,607	
Self-insurance fund		12,479		14,459	
		46,279		47,415	
Property and equipment, net		200,235		206,154	
Unamortized financing costs, net of accumulated					
amortization (2012 – \$569; 2011 – \$471)		2,352		2,450	
Other assets		4,055		3,687	
Total assets	\$	507,967	\$	492,408	

	June 30				
		2012		2011	
Liabilities and net assets					
Current liabilities:					
Current portion of long-term debt	\$	2,930	\$	2,810	
Current portion of accrued self-insured liabilities		1,895		1,895	
Accounts payable and accrued liabilities		32,798		26,507	
Advances from third-party payors		9,958		8,461	
Total current liabilities		47,581		39,673	
Long-term debt, net		128,332		131,566	
Other liabilities		20,826		12,134	
Total liabilities		196,739		183,373	
Net assets:					
Unrestricted		287,903		286,635	
Temporarily restricted		15,254		14,335	
Permanently restricted		8,071		8,065	
Total net assets		311,228		309,035	
Total liabilities and net assets	\$	507,967	\$	492,408	

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See accompanying notes.

Statements of Operations and Changes in Net Assets (In Thousands)

	Year Ended June 30			
		2012		2011
Unrestricted revenue and other support:				
Net patient service revenue	\$	378,035	\$	380,052
Other operating revenue		2,360		2,357
Total unrestricted revenue and other support		380,395		382,409
Operating expenses:				
Salaries and wages		146,085		138,742
Supplies and other expenses		147,182		146,120
Employee benefits		36,207		36,169
Depreciation		21,812		21,829
Bad debts		16,616		17,411
Interest		6,259		6,591
Total operating expenses		374,161		366,862
Income from operations		6,234		15,547
Nonoperating income:				
Investment income		6,974		12,164
Basis swap income		2,629		3,128
		9,603		15,292
Excess of unrestricted revenue and other				
support over expenses		15,837		30,839

(continued)

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Statements of Operations and Changes in Net Assets (continued) (In Thousands)

		Year Ended June 30				
		2012	2011			
Unrestricted net assets:			_			
Excess of unrestricted revenue and other						
support over expenses	\$	15,837 \$	30,839			
Net assets released from restrictions		40	1,200			
Unrealized (loss) gains on investments		(516)	13,006			
Pension adjustment		(14,093)	10,216			
Increase in unrestricted net assets		1,268	55,261			
Temporarily restricted net assets:						
Change in equity interest in the Foundation		931	1,141			
Donations		43	_			
Net realized gains on investments		563	1,222			
Unrealized (loss) gains on investments		(351)	1,613			
Net assets released from restrictions		(267)	(1,521)			
Increase in temporarily restricted net assets		919	2,455			
Permanently restricted net assets:						
Donations		_	5			
Net realized gains on investments		7	4			
Unrealized (loss) gain on investments		(1)	5			
Increase in permanently restricted net assets		6	14			
Increase in net assets		2,193	57,730			
Net assets at beginning of year		309,035	251,305			
Net assets at end of year	<u>\$</u>	311,228 \$	309,035			

See accompanying notes.

Statements of Cash Flows (In Thousands)

	Year Ended June 30		
		2012	2011
Operating activities			
Change in net assets	\$	2,193 \$	57,730
Adjustments to reconcile change in net assets to net cash			
provided by operating activities:			
Depreciation of property and equipment		21,812	21,829
Amortization of original issue premium		(304)	(299)
Amortization of intangible assets		98	98
Loss (gain) on sale of property and equipment		43	(32)
Net unrealized loss (gains) on investments		631	(13,021)
Net realized gains on investments		(4,529)	(7,478)
Non-cash change in donor-restricted fund		(665)	(2,038)
Proceeds from restricted contributions and realized			
losses on restricted investments		570	1,226
Changes in operating assets and liabilities:			
Accounts receivable		(3,509)	(90)
Inventories and other assets		(1,177)	(2,718)
Accounts payable and accrued liabilities		6,292	532
Accrued self-insured and other liabilities		8,692	(14,247)
Advances from third-party payors		1,497	303
Net cash provided by operating activities		31,644	41,795
Investing activities			
Purchase of investments		(96,050)	(99,550)
Proceeds from sales of investments		80,991	79,990
Purchases of property and equipment		(15,935)	(15,286)
Change in assets limited as to use		1,801	(2,660)
Net cash used in investing activities		(29,193)	(37,506)
Financing activities			
Proceeds from restricted contributions and realized			
losses on restricted investments		(570)	(1,226)
Repayments of long-term debt		(2,810)	(2,720)
Net cash used in financing activities		(3,380)	(3,946)
Net (decrease) increase in cash and cash equivalents		(929)	343
Cash and cash equivalents at beginning of year		25,638	25,295
Cash and cash equivalents at end of year	\$	24,709 \$	25,638

See accompanying notes.

Notes to Financial Statements (In Thousands)

June 30, 2012

1. Organization and Mission

Peninsula Regional Medical Center (the Hospital) is a not-for-profit, nonstock corporation founded in 1897 to serve the health care needs of its region. Primary service areas include the Maryland counties of Wicomico, Somerset and Worcester, south Delaware and the northern Eastern Shore of Virginia. The Hospital's mission is to improve the health care of the community by providing exceptional quality primary, secondary and selected tertiary health care services to patients in a competent and compassionate manner, designed to elicit a high degree of customer satisfaction. The Hospital provides services regardless of race, creed, sex, national origin, handicap or age.

The Hospital is a wholly owned subsidiary of Peninsula Regional Health System, Inc. (the Health System) which serves as the parent company to the Hospital, Peninsula Regional Medical Center Foundation, Inc. (the Foundation) and Peninsula Health Ventures, Inc. (Health Ventures). The Health System is a not-for-profit Maryland membership corporation established to manage the integrated delivery of health care services to the community. The Health System is the sole corporate member of the Hospital, the Foundation and Health Ventures. In its capacity as sole member of these entities, the Health System will appoint trustees, approve major expenditures and approve long-term borrowings.

2. Significant Accounting Policies

Use of Estimates

The preparation of financial statements in conformity with accounting principles generally accepted in the United States requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the reporting period. Actual amounts could differ from those estimates.

Reclassifications

Certain amounts from the prior year financial statements have been reclassified in order to conform to the current year presentation.

Notes to Financial Statements (continued)
(In Thousands)

2. Significant Accounting Policies (continued)

Fair Value of Financial Instruments

The carrying amounts of financial instruments, including cash and cash equivalents, accounts receivable, accounts payable, and advances from third-party payors, approximate fair value given the short-term nature of these financial instruments.

Cash and Cash Equivalents

Cash and cash equivalents include surplus operating funds invested in money market funds and highly liquid corporate, U.S. government and agency obligations, all with maturities of less than three months when purchased.

Investments and Investment Income

Investments are carried at fair value. All such investments are considered available for sale and are classified as current or noncurrent assets based on management's intention as to use. Short-term investments represent investments with contractual maturities within one year and current investments in money market funds which have been designated for long-term investment purposes. Assets limited as to use by donor restriction are recorded at fair value at the date of donation and changes in fair value are recognized in the period in which the change occurs. Investment income from all unrestricted investments is reported as nonoperating income. Investment income on investments of restricted assets is added to or deducted from the appropriate restricted net assets when restricted as to use by the donor.

The value of securities sold is based on the specific identification method.

The Hospital periodically evaluates whether any declines in the fair value of investments are other-than-temporary. This evaluation consists of a review of several factors, including but not limited to: length of time and extent that a security has been in an unrealized loss position; the existence of an event that would impair the issuer's future earnings potential; the near-term prospects for recovery of the market value of a security; and the intent and ability of the Hospital to hold the security until the market value recovers. Realized gains or losses are included in nonoperating (expense) income in the accompanying statements of operations. Declines in fair value below cost that are deemed to be other-than-temporary would be recorded as realized losses within nonoperating (expense) income. Based on its evaluation, the Hospital has recorded no other-than-temporary impairments for the years ended June 30, 2012 and 2011.

Notes to Financial Statements (continued)
(In Thousands)

2. Significant Accounting Policies (continued)

Derivative Instruments

The Hospital entered into a forward-starting interest rate exchange agreement on August 9, 2005 with Morgan Stanley Capital Services Inc. (the Counterparty) to reduce the risk of changing interest rates with a notional amount of \$137,845. Under the agreement, the Hospital paid a fixed rate of approximately 3.5% and received a variable rate of 68% of three-month London Interbank Offered Rate (LIBOR). The Hospital unwound the agreement on January 24, 2006 and paid the Counterparty a termination payment of \$1,575 on February 9, 2006 from proceeds of the 2006 Bond issue. The termination payment of \$1,575 has been recognized as unamortized financing costs and is being amortized over the life of the 2006 Bond issue using the straight-line method, which approximates the effective interest method.

On January 26, 2006, the Hospital amended the August 9, 2005 agreement with the Counterparty and entered into an interest rate swap (the Basis Swap) on a notional amount of \$142,910 under which the Hospital will pay the Counterparty floating rate payments based upon the Securities Industry and Financial Markets Association (SIFMA) Municipal Swap Index and will receive floating rate payments based upon 68% of three-month LIBOR, plus a fixed spread of 0.523%. Under Accounting Standards Codification (ASC) No. 815, *Derivatives and Hedging*, the Hospital has recognized its derivative instruments in the balance sheets at fair value. As these derivative instruments are not designated as hedges, the changes in fair value have been recognized in the accompanying statements of operations and changes in net assets as mark-to-market adjustments, included within basis swap income.

The fair market value of the swap agreement is included in other liabilities or other assets in the accompanying balance sheets. The fair market value calculation includes a credit valuation adjustment (CVA) as required by ASC 820, *Fair Value Measurements and Disclosures*. At June 30, 2012, the valuation of the interest rate swap asset was decreased by \$13 when applying the CVA. At June 30, 2011, the valuation of the interest rate swap agreement liability position was reduced by \$447 when applying the CVA. The change in the fair market value of the swap agreement is recorded in the performance indicator, as the swaps are not designated as an effective hedge.

Credit exposure associated with non-performance by the counterparty to the derivative instrument is generally limited to the uncollateralized fair value of the asset related to instruments recognized in the balance sheets.

Notes to Financial Statements (continued)
(In Thousands)

2. Significant Accounting Policies (continued)

The Hospital's derivative agreement does not contain any credit support provisions that require it to post collateral if there are declines in the derivative value or its credit rating.

At June 30, 2012, the value of this instrument was a \$2,068 asset position, recorded in other assets. At June 30, 2011, the value of this instrument was a \$357 asset position, recorded in other assets.

Accounts Receivable and Contractual Allowances

The Hospital provides services to patients in the Eastern Shore area of Maryland, Delaware and Virginia, the majority of whom are covered by third-party health insurance. The Hospital bills the insurer directly for services provided.

Insurance coverage and financial information is obtained from patients upon admission when available. The Hospital's policy is to perform in-house collection procedures for approximately 85 days. A determination is made at that time as to what additional collection efforts to pursue. A provision for uncollectible accounts is recorded for amounts not yet written off, which are expected to become uncollectible.

Discounts ranging from 2% to 6% of charges are given to Medicare, Medicaid and certain approved commercial health insurance and health maintenance organization programs for regulated services. Discounts in varying percentages are given for certain unregulated services. These major payors routinely review patient billings and deny payment for certain charges as medically unnecessary or as performed without appropriate preauthorization. Discounts and denials are recorded as reductions of net patient service revenue. Accounts receivable from these third-party payors have been adjusted to reflect the difference between charges and the estimated reimbursable amounts.

Approximately 37% and 33%, respectively, of accounts receivable were due from the Medicare program as of June 30, 2012 and 2011, respectively.

The Medicare and Medicaid reimbursement programs represent a substantial portion of the Hospital's revenues. The Hospital's operations are subject to numerous laws and regulations of federal, state and local governments. These laws and regulations include, but are not necessarily limited to, matters such as licensure, accreditation, government health care program participation requirements, reimbursement for patient services and Medicare and Medicaid fraud and abuse.

Notes to Financial Statements (continued)
(In Thousands)

2. Significant Accounting Policies (continued)

Over the past several years, government activity has increased with respect to investigations and allegations concerning possible violations of fraud and abuse statutes and regulations by health care providers. Violations of these laws and regulations could result in expulsion from government health care programs, together with the imposition of fines and penalties, as well as repayments for patient services previously billed. Compliance with fraud and abuse standards and other government regulations can be subject to future government review and interpretation. Also, future changes in federal and state reimbursement funding mechanisms and related government budgeting constraints could have an adverse effect on the Hospital.

Inventories and Other

Inventories and other primarily includes inventories of supplies and prepaid expenses. Inventories of supplies are carried at lower of cost or market, using the first-in, first-out method.

Other Assets

Other assets primarily include an investment in a limited partnership. This investment is accounted for under the equity method of accounting.

Assets Limited as to Use

Assets limited as to use primarily includes assets held by trustees under indenture agreements, assets held by trustees under irrevocable self-insurance trust agreements and assets whose use has been limited by the donor of the underlying funds. Assets limited as to use also includes the Hospital's beneficial interest in the Foundation's temporarily restricted net assets. Amounts required to meet current liabilities of the Hospital have been classified in the balance sheets as current assets.

Board-Designated Investments

Board-designated investments include assets set aside by the Board of Trustees for future capital improvements and expansion. The Board of Trustees retains control of these assets and may, at its discretion, subsequently use them for other purposes.

Notes to Financial Statements (continued)
(In Thousands)

2. Significant Accounting Policies (continued)

Property and Equipment

Property and equipment acquisitions are recorded at cost. Depreciation is provided over the estimated useful life of each class of depreciable asset and is computed using the straight-line method. Interest cost incurred on borrowed funds during the period of construction of capital assets is capitalized as a component of the cost of acquiring those assets.

Gifts of cash or other assets that must be used to acquire long-lived assets are reported as restricted donations. Absent explicit donor stipulations about how long those assets must be maintained, expirations of donor restrictions are reported when the donated or acquired long-lived assets are placed in service.

Unamortized Financing Costs

Financing costs incurred in issuing the Maryland Health and Higher Educational Facilities Authority Project and Refunding Revenue Bonds have been capitalized and are being amortized using the straight-line method over the life of the bonds, which approximates the effective interest method. The amount amortized is recorded as an operating expense.

Estimated Self-Insurance Liabilities and Workers' Compensation

The provision for estimated professional liability claims, general liability claims and workers' compensation claims includes estimates of the ultimate costs for both reported claims and claims incurred but not reported.

Pension Benefits

Pension benefits are recorded in accordance with ASC No. 715, *Compensation – Retirement Benefits*, which requires the recognition of the funded status of pension plans within the accompanying balance sheets. As of June 30, 2012 and 2011, the funded status of the pension plan has been recorded within other long-term liabilities and other long-term assets, respectively.

Temporarily and Permanently Restricted Net Assets

Temporarily restricted net assets are those whose use by the Hospital has been limited by donors to a specific time period or purpose. Temporarily restricted net assets are to be used for capital purposes and other health care services.

Notes to Financial Statements (continued) (In Thousands)

2. Significant Accounting Policies (continued)

Permanently restricted net assets have been restricted by donors to be maintained by the Hospital in perpetuity.

Net Patient Service Revenue

Net patient service revenue is reported at the estimated realizable amounts from patients, third-party payors and others for services rendered. During 2012 and 2011, approximately 48% and 49% of net patient service revenue was received under the Medicare program, 14% and 13% from CareFirst Blue Cross Blue Shield, 30% and 30% from contracts with other third parties, and 8% and 8% from other sources, respectively.

The following table sets forth the detail of net patient service revenue:

	Year Ended June 30					
	2012			2011		
Gross patient service revenue	\$	476,777	\$	457,035		
Revenue deductions:						
Charity care		18,575		15,662		
Contractual and other allowances		80,167		61,321		
Net patient service revenue	\$	378,035	\$	380,052		

The Hospital employs physicians in several hospital-based specialties. The Hospital bills for the services provided by these physicians. Net physician revenue is recognized when the services are provided and recorded at the estimated net realizable amount based on the contractual arrangements with third-party payors and the expected payments from the third-party payors and the patients. The difference between the billed charges and the estimated net realizable amounts are recorded as a reduction in physician revenue when the services are provided. At June 30, 2012 and 2011, approximately \$1,834 and \$1,372, respectively, of net physician accounts receivable are included in accounts receivable in the accompanying balance sheets.

Notes to Financial Statements (continued)
(In Thousands)

2. Significant Accounting Policies (continued)

Charity Care

The Hospital provided care to patients who met certain criteria under its charity care policy, without charge or at amounts less than its approved rates. Because the Hospital did not pursue collection of amounts determined to qualify as charity care, they are not reported as revenue. The amounts written off as charity care for 2012 and 2011 were \$14,577 and \$12,572, respectively. These amounts represent direct and indirect charity care costs, which are calculated using the Hospital's cost to charge ratio. The state of Maryland rate system includes components within the rates to partially compensate hospitals for uncompensated care.

Donor-Restricted Gifts

Unconditional promises to give cash and other assets to the Hospital are reported at fair value at the date the promise is received. Conditional promises to give and indications of intentions to give are reported at fair value at the date the gift is received. The gifts are reported as either temporarily or permanently restricted donations if they are received with donor stipulations that limit the use of the donated assets. When a donor restriction expires, that is, when a stipulated time restriction ends or the purpose of the restriction is accomplished, temporarily restricted net assets are reclassified as unrestricted net assets and reported in the statements of operations and changes in net assets as net assets released from restrictions. Donor-restricted contributions whose restrictions are met within the same year as received are reported as unrestricted contributions in the accompanying financial statements.

Investment Income

Investment income primarily includes income from short-term and long-term investments, board-designated investments and investments within assets limited as to use. In addition, investment income is also recorded for certain equity method investments that are included within other assets.

Notes to Financial Statements (continued)
(In Thousands)

2. Significant Accounting Policies (continued)

The components of investment income are as follows:

	Year Ended June 30				
		2012		2011	
Interest and dividend income	\$	3,694	\$	3,356	
Realized gains, net		1,803		7,478	
Income earned on equity method investments		1,456		1,316	
Other		21		14	
Total	\$	6,974	\$	12,164	

Income Taxes

The Hospital is a not-for-profit corporation as described in Section 501(c)(3) of the Internal Revenue Code and is exempt from federal income taxes on related income pursuant to Section 501(a) of the Code.

Performance Indicator

The performance indicator for the Hospital is excess of unrestricted revenue and other support over expenses, which includes all changes in unrestricted net assets except for changes in unrealized gains and losses on investments, pension adjustments in accordance with ASC No. 958-715 – *Not for Profit Entities* – *Compensation* – *Retirement Benefits* and net assets released from restrictions for property acquisitions.

Recent Accounting Pronouncements

In January 2010, the Financial Accounting Standards Board (FASB) issued Accounting Standards Update, (ASU), No. 2010-24, (ASU 2010-24). ASU 2010-24 clarifies that a health care entity should not net insurance recoveries against a related claim liability. Additionally, the amount of the claim liability should be determined without consideration of insurance recoveries. The adoption of this guidance did not have an impact on the Hospital's financial statements.

Notes to Financial Statements (continued)
(In Thousands)

2. Significant Accounting Policies (continued)

In August 2010, the FASB issued ASU 2010-23 which provided guidance on measuring charity care for disclosure purposes. This guidance requires that cost be used as the measurement basis for charity care disclosure purposes and that cost be identified as the direct and indirect costs of providing charity care. Disclosure requirements include the method used to identify or determine such costs. The adoption of this guidance did not have an effect on the amounts recorded in the financial statements, however it did change the charity care disclosure.

In July 2011, the FASB issued ASU 2011-07 which provided guidance on the presentation and disclosure of patient service revenue, provisions for bad debts, and the allowance for doubtful accounts for certain health care entities. This guidance changes the presentation of the statement of operations by reclassifying the provision for bad debts associated with patient service revenue from an operating expense to a deduction from patient service revenue (net of contractual allowances and discounts). Additionally, the guidance requires enhanced disclosures about the policies for recognizing revenue and assessing bad debts, as well as qualitative and quantitative information about changes in the allowance for doubtful accounts. This guidance is effective for the Hospital for the fiscal year ending June 30, 2013. The Hospital is currently evaluating the impact of this guidance.

3. Property and Equipment

A summary of property and equipment follows:

	Estimated	Jun	e 30)
	Useful Lives	2012		2011
Land	_	\$ 10,636	\$	10,492
Land improvements	20	13,856		13,695
Buildings and improvements	15 - 40	188,061		184,304
Fixed equipment	20	32,235		32,235
Movable equipment	7 - 10	189,644		191,851
		434,432		432,577
Less accumulated depreciation	_	(245,183)		(233,750)
		189,249		198,827
Construction in progress	_	10,986		7,327
Property and equipment, net	=	\$ 200,235	\$	206,154

Notes to Financial Statements (continued) (In Thousands)

3. Property and Equipment (continued)

As of June 30, 2012, the Hospital was committed to building and equipment purchases totaling approximately \$2,983.

4. Other Liabilities

The components of other liabilities are as follows:

	June 30						
	2012			2011			
Long-term benefit obligation	\$	9,112	\$	-			
Self insurance obligations		11,156		11,695			
Other		558		439			
Total	\$	20,826	\$	12,134			

Notes to Financial Statements (continued) (In Thousands)

5. Long-Term Debt

Long-term debt consists of the following:

	June 30				
		2012		2011	
Maryland Health and Higher Educational Facilities					
Authority Revenue Bonds Series 2006:					
Serial bonds with interest rates ranging from 3.50% to					
5.00% and effective rates ranging from 3.49% to					
4.67% due in various annual amounts on July 1 of		22 7 4 7			
each year from 2007 through 2021 and 2027	\$	33,765	\$	36,560	
5.00% term bonds with effective rate of 4.44% due		24.625		04.605	
July 1, 2026		24,635		24,635	
5.00% term bonds with effective rate of 4.63% due		<i>(</i> 0 <i>5</i> 0 <i>5</i>		60.505	
July 1, 2036		69,505		69,505	
Property acquisition note: 5.50% due March 1 of each year from 2007 to 2015		45		60	
5.50% due March 1 of each year from 2007 to 2015		127,950			
Less:		147,950		130,760	
Current portion of Maryland Health and Higher					
Educational Facilities Authority Series 2006 serial					
bonds		2,915		2,795	
Property acquisition note		15		15	
Troporty adjustment note		125,020		127,950	
Original issue premium		3,312		3,616	
Long-term debt, less current portion	\$	128,332	\$	131,566	
Zono trim crot, ross variont portion	Ψ		Ψ	101,000	

On February 9, 2006, the Maryland Health and Higher Educational Facilities Authority (MHHEFA) authorized the issuance of \$142,910 aggregate principal amount of Revenue Bonds (Series 2006 Bonds) at a premium of \$5,333. The proceeds of the issue, after payment of financing costs, were used primarily (i) to finance and refinance a portion of the costs of construction, renovation, acquisition and equipping of the 2006 Project; (ii) to refund outstanding 1993 bonds; (iii) to pay a portion of the interest accruing on the Series 2006 Bonds for a period to extend to January 1, 2009; and (iv) to pay the Counterparty a termination payment of \$1,575 in connection with a forward starting interest rate exchange agreement entered into on August 9, 2005 and unwound on January 24, 2006.

Notes to Financial Statements (continued)
(In Thousands)

5. Long-Term Debt (continued)

Under the terms of the 2006 project and refunding revenue bonds, the Hospital is required to maintain certain deposits with a trustee. Such deposits are included within assets limited as to use. The revenue note indenture also places limits on the incurrence of additional borrowings and requires that the Hospital satisfy certain measures of financial performance as long as the notes are outstanding.

The Hospital is required to make semiannual payments to the trustee sufficient to meet the annual debt service requirements of the refunding bond issue for the succeeding year. Annual sinking fund installments for the term bonds range from \$3,690 on July 1, 2027 to \$8,820 at maturity. The premium on the Series 2006 Bonds is being amortized over the life of the bonds using the effective interest method.

As security for the debt service requirements of the Series 2006 Bonds, MHHEFA has a first lien and claim on all receipts of the Hospital. The terms of the indenture agreement restrict the Hospital's ability to create additional indebtedness and its use of the facilities, and require the Hospital to maintain stipulated insurance coverage and a rate structure in each year sufficient to meet certain rate covenant requirements.

On March 1, 2006, the Hospital entered into a promissory note for the acquisition of property in the amount of \$135 (\$45 outstanding at June 30, 2012). The interest rate is 5.50% with principal and interest due annually through 2015.

On October 30, 2001, Delmarva Surgery Center, LLC (the Company), a 55%-owned subsidiary of Health Ventures, entered into variable rate loan agreements with M&T Bank in the amount of \$4,500 (\$0 outstanding at June 30, 2012) with monthly payments in various amounts through May 2012 to build and equip an ambulatory surgery center. Health Ventures guaranteed the M&T Bank Loan limited to its pro rata interest. In addition, the Hospital entered into an agreement M&T Bank to guarantee with Health Ventures' commitment for this loan. However, it has not guaranteed any portion of the BB&T Bank loan.

Notes to Financial Statements (continued) (In Thousands)

5. Long-Term Debt (continued)

Scheduled principal repayments on long-term debt for the years ending June 30 are as follows:

2013	\$ 2,930
2014	3,055
2015	3,185
2016	3,330
2017	3,495
2018 and thereafter	111,955
	\$ 127,950

Fair values of long-term debt are estimated using discounted cash flow analyses, based on current incremental borrowing rates for similar types of borrowing arrangements.

The fair market value of the Hospital's long-term debt outstanding as of June 30, 2012 and 2011 was \$136,177 and \$130,631, respectively.

Total interest paid for fiscal years 2012 and 2011 was \$6,213 and \$6,544, respectively.

6. Temporarily and Permanently Restricted Net Assets

Temporarily restricted net assets are available for the following purposes:

	June 30				
		2012		2011	
Health care services:					
Capital purposes	\$	10,384	\$	10,310	
Patient services		3,973		3,295	
Educational purposes		897		730	
	\$	15,254	\$	14,335	

Notes to Financial Statements (continued) (In Thousands)

6. Temporarily and Permanently Restricted Net Assets (continued)

Permanently restricted net assets are restricted to:

	June 30				
		2012		2011	
Investments to be held in perpetuity, the income from which is expendable to support health care services	\$	8,071	\$	8,065	

The Foundation initiated a major fundraising campaign for capital funds during fiscal year 2005 to support the Hospital's capital plans that include expansion and modernization of facilities. The Foundation has raised approximately \$14,643 as of June 30, 2012, which includes net pledges receivable present valued at approximately \$1,742. There were two large donations that represent approximately 46% and 34%, respectively, of the net pledges receivable at year-end. The Foundation expects to receive payment on the majority of the pledges by 2014 and all payments by 2025. Additionally, during 2011, the Foundation launched a fundraising campaign to support the Operating Room expansion. This campaign has raised \$1,451 as of June 30, 2012 which includes net pledges receivable present valued at \$579. Pledges receivable are included in assets limited to in use in the accompanying balance sheets.

Scheduled payments on pledges receivable for the years ending June 30 are as follows:

2013	\$ 819
2014 - 2017	755
2018 and thereafter	655
	2,229
Less:	
Impact of discounting of pledges receivable to net present value	(220)
Allowance for uncollectible pledges	(267)
Net pledges receivable, capital campaign	1,742
Other pledges receivable (includes OR net receivable of \$579)	584
Total pledges receivable	\$ 2,326

Notes to Financial Statements (continued)
(In Thousands)

7. Functional Expenses

The Hospital considers health care services and management and general to be its primary functional categories for purposes of expense classification. Depreciation and interest costs are included in health care services. The Hospital's operating expenses by functional classification are as follows:

	Year Ended June 30				
	 2012		2011		
Health care services Management and general	\$ 339,231 34,930	\$	335,768 31,094		
	\$ 374,161	\$	366,862		

8. Estimated Self-Insured Liability Claims and Workers' Compensation

The Hospital is self-insured for professional liability claims up to an annual limit of \$2,000 per claim and \$8,000 in aggregate. The Hospital carries an excess liability insurance policy for claims above these limits. There are known claims and incidents that may result in the assertion of additional claims, as well as claims from unknown incidents that may be asserted arising from services provided to patients. The Hospital has employed independent actuaries to estimate the ultimate costs, if any, of the settlement of such claims. The accrued self-insured professional liability losses have been discounted at 2% and 4% respectively, and in management's opinion provide an adequate reserve for loss contingencies. As of June 30, 2012 and 2011, respectively, \$10,220 and \$10,953 have been reserved for professional liability loss contingencies.

The Hospital established a trust for the purpose of setting aside assets based on actuarial funding recommendations. Under the trust agreement, the trust assets can only be used for payment of malpractice losses, related expenses and the cost of administering the trust. The assets of the trust are reported in assets limited as to use; income from trust assets, administrative costs and the Hospital's annual estimate of malpractice losses are reported in the statements of operations and changes in net assets.

The Hospital is self-insured for general liability claims beginning March 1, 2004 up to an annual limit of \$1,000 per claim and \$3,000 in aggregate. The Hospital carries an excess liability insurance policy for claims above these limits.

Notes to Financial Statements (continued) (In Thousands)

8. Estimated Self-Insured Liability Claims and Workers' Compensation (continued)

The Hospital is also self-insured for workers' compensation up to an annual limit of \$400 per occurrence. The Hospital carries an excess liability insurance policy for workers' compensation claims above this limit. As of June 30, 2012 and 2011, respectively, \$2,786 and \$2,592 have been reserved for workers' compensation loss contingencies.

9. Investments

The following methods and assumptions were used by the Hospital in estimating the fair value of its financial instruments:

Fair values of all investments, including short-term investments, long-term investments, board-designated investments, and assets limited to use are based on quoted market prices and/or prices obtained from a third party using other market data for the same or comparable instruments and transactions in establishing the prices. Assets limited as to use also include the beneficial interest in the Foundation's temporarily restricted net assets which primarily consist of pledges receivable. Certain long-term pledges receivable have been discounted.

Fair value of investments and certain assets limited as to use held by the Hospital is summarized as follows:

	June 30				
		2012		2011	
Investments:					
Cash and cash equivalents	\$	15,068	\$	14,368	
U.S. treasury securities		22,360		20,118	
Corporate bonds		45,607		37,067	
Equity securities		114,965		111,410	
Government sponsored mortgage-backed securities		22,479		19,013	
Other (including pledges receivable held at the					
Foundation)		5,721		4,169	
Total	\$	226,200	\$	206,145	

Notes to Financial Statements (continued)
(In Thousands)

9. Investments (continued)

ASC No. 320, *Investments – Debt and Equity Securities*, provides guidance on the recognition and presentation of other-than-temporary impairments. In addition, additional disclosures are required related to other-than-temporary impairments. Under this revised guidance, if a debt security is in an unrealized loss position and the Hospital has the intent to sell the debt security, or it is more likely than not that the Hospital will have to sell the debt security before recovery of its amortized cost basis, the decline in value is deemed to be other-than-temporary and is recorded to other-than-temporary impairment losses recognized in the performance indicator in the statements of operations. For impaired debt securities that the Hospital does not intend to sell or it is more likely than not that the Hospital will not have to sell such securities, but the Hospital expects that it will not fully recover the amortized cost basis, the credit component of the other-than-temporary impairment is recognized in other-than-temporary impairment losses recognized in the performance indicator in the statements of operations and the non-credit component of the other-than-temporary impairment is recognized as a change in unrestricted net assets.

The credit component of an other-than-temporary impairment is determined by comparing the net present value of projected future cash flows with the amortized cost basis of the debt security. The net present value is calculated by discounting the best estimate of projected future cash flows at the effective interest rate implicit in the debt security at the date of acquisition. Cash flow estimates are driven by assumptions regarding probability of default, including changes in credit ratings, and estimates regarding timing and amount of recoveries associated with a default. Furthermore, unrealized losses entirely caused by non-credit-related factors related to debt securities for which the Hospital expects to fully recover the amortized cost basis continue to be recognized as an unrealized loss on investments within the changes in unrestricted net assets.

Notes to Financial Statements (continued) (In Thousands)

9. Investments (continued)

The following table shows the gross unrealized losses and fair value of the Hospital's investments with unrealized losses that are not deemed to be other than temporarily impaired, aggregated by investment category and length of time that individual securities have been in a continuous unrealized loss position at June 30, 2012 and 2011:

	Fair Value < 1 year				Fair Value > 1 year		Unrealized Losses > 1 year		Total Unrealized Losses	
June 30, 2012										
U.S. Treasury	\$ 10,471	\$	100	\$	_	\$	_	\$	100	
Government										
sponsored										
mortgage-backed										
securities	5,838		55		_		_		55	
Corporate debt										
securities	2,807		40		_		_		40	
Equity securities	 20,775		1,518		31		2		1,520	
Total investments	\$ 39,891	\$	1,713	\$	31	\$	2	\$	1,715	
June 30, 2011										
Government										
sponsored										
mortgage-backed										
securities	\$ 10,647	\$	111	\$	_	\$	_	\$	111	
Corporate debt										
securities	6,429		86		_		_		86	
Equity securities	 14,395		922		1,260		146		1,068	
Total investments	\$ 31,471	\$	1,119	\$	1,260	\$	146	\$	1,265	

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Notes to Financial Statements (continued) (In Thousands)

10. Fair Value Measurements

ASC No. 820, Fair Value Measurements and Disclosures, establishes a framework for measuring fair value. That framework provides a fair value hierarchy that prioritizes the inputs to valuation techniques used to measure fair value. The hierarchy gives the highest priority to unadjusted quoted prices in active markets for identical assets or liabilities (Level 1 measurements) and the lowest priority to unobservable inputs (Level 3 measurements). The three levels of the fair value hierarchy under ASC No. 820 are described below:

- Level 1 Inputs to the valuation methodology are unadjusted quoted prices for identical assets or liabilities in active markets that the Hospital has the ability to access.
- Level 2 Inputs to the valuation methodology include:
 - Quoted prices for similar assets or liabilities in active markets;
 - Quoted prices for identical or similar assets or liabilities in inactive markets;
 - Inputs other than quoted prices that are observable for the asset or liability; and
 - Inputs that are derived principally from or corroborated by observable market data by correlation or other means.
- Level 3 Inputs to the valuation methodology are unobservable and significant to the fair value measurement.

If the asset or liability has a specified (contractual) term, the Level 2 input must be observable for substantially the full term of the asset or liability.

The asset's or liability's fair value measurement level within the fair value hierarchy is based on the lowest level of any input that is significant to the fair value measurement. Valuation techniques used need to maximize the use of observable inputs and minimize the use of unobservable inputs.

Notes to Financial Statements (continued) (In Thousands)

10. Fair Value Measurements (continued)

The methods described above may produce a fair value calculation that may not be indicative of net realizable value or reflective of future fair values. Furthermore, while the Hospital believes its valuation methods are appropriate and consistent with other market participants, the use of different methodologies or assumptions to determine the fair value of certain financial instruments could result in a different fair value measurement at the reporting date.

The following table presents the Hospital's assets and liabilities measured at fair value, aggregated by level in the fair value hierarchy within which those measurements fall:

	Assets at Fair Value as of June 30, 2012								
		Level 1		Level 2		Level 3		Total	
Assets									
Cash and cash equivalents	\$	15,068	\$	_	\$	_	\$	15,068	
U.S. treasury securities		22,360		_		_		22,360	
Corporate debt securities		_		45,607		_		45,607	
Mortgage-backed securities		_		22,479		_		22,479	
Publically traded equity									
securities		114,965		_		_		114,965	
Other		928		2,467		2,326		5,721	
Total assets	\$	153,321	\$	70,553	\$	2,326	\$	226,200	

	 Assets at Fair Value as of June 30, 2011									
	 Level 1		Level 2		Level 3	Total				
Assets										
Cash and cash equivalents	\$ 14,368	\$	_	\$	_	\$	14,368			
U.S. treasury securities	20,118		_		_		20,118			
Corporate debt securities	_		37,067		_		37,067			
Mortgage-backed securities	_		19,013		_		19,013			
Publically traded equity										
securities	111,010		400		_		111,410			
Other	873		357		2,939		4,169			
Total assets	\$ 146,369	\$	56,837	\$	2,939	\$	206,145			

Notes to Financial Statements (continued)
(In Thousands)

10. Fair Value Measurements (continued)

The fair values of securities are determined by third-party service providers utilizing various methods dependent upon the specific type of investment. Where quoted prices are available in an active market, securities are classified within Level 1 of the valuation hierarchy. Where significant inputs, including benchmark yields, broker-dealer quotes, issuer spreads, bids, offers, the LIBOR curve and measures of volatility, are used by these third-party dealers or independent pricing services to determine fair values, the securities are classified within Level 2.

Long-term pledges receivable, which are measured at fair value on a non-recurring basis, are discounted to net present value upon receipt using an appropriate risk-free discount rate based on the term of the receivable. Pledges receivable are recorded net of an allowance for uncollectible pledges. The following table provides a reconciliation of the beginning and ending balances of pledges receivable at fair value that used significant unobservable inputs (Level 3):

	Year Ended J 2012	June 30 2011
Pledges receivable		
Balance at July 1	\$ 2,939 \$	3,187
New pledges	275	482
Collections on pledges	(815)	(667)
Write-off of pledges	(197)	(133)
Changes in reserves	124	70
Balance at June 30	\$ 2,326 \$	2,939

11. Pension Plan

The Hospital has a cash balance-type defined benefit pension plan covering substantially all of its employees. The Plan benefits are based on years of service and the employees' compensation during the last five years of covered employment. The Hospital's funding policy is to make sufficient contributions to the Plan to comply with the minimum funding provisions of the Employee Retirement Income Security Act. Contributions are intended to provide not only for benefits attributed to service to date but also for those expected to be earned in the future.

The Peninsula Regional Medical Center PensionPlus Plan (the Plan) provides annual allocations to a participant's hypothetical account. When a participant retires, the participant has the choice to receive a lump-sum distribution equal to the value of the hypothetical account or to receive an annuity based on the value of the hypothetical account.

Notes to Financial Statements (continued)
(In Thousands)

11. Pension Plan (continued)

Prior to January 1, 2009, the Plan provided three different allocations: (i) a service-related allocation, (ii) an age-related allocation and (iii) a matching allocation. Both the service-related allocation and the age-related allocation were determined by multiplying a participant's annual compensation by a certain percentage. The matching allocation operated to provide an annual allocation in the Plan based on the participant's contribution to the Hospital's 403(b) Plan.

The IRS issued new regulations that were effective as of January 1, 2009. The new regulations prohibited a pension plan from providing a matching allocation based on a participant's contributions to a different plan. The Plan provided a matching allocation based on a participant's contribution to a 403(b) Plan. In order to comply with the new tax law requirements, the Plan was amended effective as of December 31, 2008, to eliminate future matching allocations in the Plan. At the same time, the Hospital adopted a 403(b) plan effective as of January 1, 2009 and provided a replacement matching contribution in the 403(b) plan.

The assets of the Plan are available to pay the benefits of eligible employees of all participating entities. The Plan had an unfunded liability of \$9,112 and a prepaid asset of \$2,016 as of June 30, 2012 and 2011, respectively.

Notes to Financial Statements (continued) (In Thousands)

11. Pension Plan (continued)

The following provides a reconciliation of the changes in fair value of the Plan's assets and projected benefit obligations, and the Plan's funded status:

	2012	2011		
Accumulated benefit obligation	\$ 94,241	\$	79,466	
Projected benefit obligation, beginning of year	\$ 85,231	\$	80,834	
Service cost Interest cost	3,926 5,024		3,825 4,444	
Actuarial loss (gain)	11,094		(1,133)	
Benefits paid Projected benefit obligation, and of year	 (3,634)		(2,739)	
Projected benefit obligation, end of year	101,641		85,231	
Fair value of plan assets, beginning of year	87,247		66,224	
Actual gain on plan assets	1,816		12,762	
Employer contributions	7,100		11,000	
Benefits paid Fair value of plan assets, end of year	(3,634) 92,529		(2,739) 87,247	
Fair value of plan assets (less than)/ greater than projected				
benefit obligation	(9,112)		2,016	
(Accrued)/prepaid pension cost recorded in the balance sheets	\$ (9,112)	\$	2,016	

Components of net periodic benefit cost are as follows:

	Year Ended June 30						
		2012		2011			
Service cost	\$	3,926	\$	3,825			
Interest cost		5,025		4,444			
Expected return on plan assets		(6,796)		(6,214)			
Amortization of prior service credit		(126)		(126)			
Recognized net actuarial loss		2,106		2,661			
Net periodic benefit cost	\$	4,135	\$	4,590			

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Notes to Financial Statements (continued) (In Thousands)

11. Pension Plan (continued)

Net amount recognized in unrestricted net assets that have not been recognized in net periodic benefit cost are as follows:

	 2012	2011		
Net actuarial loss	\$ 44,308	\$ 30,341		
Prior service credit	 (566)	(692)		
Total recognized in unrestricted net assets	\$ 43,742	\$ 29,649		

The estimated net actuarial loss and prior service credit for the Plan that will be amortized from unrestricted net assets into net periodic benefit cost over the next fiscal year are \$3,343 and (\$126), respectively.

Weighted average assumptions used to determine projected benefit obligations and net periodic benefit costs at June 30 were as follows:

	2012	2011
Projected benefit obligation		
Discount rate	4.00%	6.00%
Rates of increase in compensation levels	3.70	3.70
	2012	2011
Net periodic benefit cost		
Discount rate	6.00%	5.60%
Rates of increase in compensation levels	3.70	5.00
Expected long-term rate of return on assets	7.50	7.75

Notes to Financial Statements (continued) (In Thousands)

11. Pension Plan (continued)

The defined benefit pension plan asset allocation as of the measurement date (June 30) and the target asset allocation, presented as a percentage of total plan assets, were as follows:

			Target
	2012	2011	Allocation
Debt securities	33%	30%	25% –40%
Equity securities	64	65	45% -75%
Cash and cash equivalents	3	5	1% -10%
Total	100%	100%	

The Hospital's defined benefit plan invests in a diversified mix of traditional asset classes. Investments in U.S. equity securities and fixed income securities are made to maximize long-term results while recognizing the need for adequate liquidity to meet ongoing benefit and administrative obligations. Risk tolerance of unexpected investment and actuarial outcomes is continually evaluated by understanding the pension plan's liability characteristics. This is performed through forecasting and assessing ranges of investment outcomes over short- and long-term horizons, and by assessing the Hospital's financial condition and its future potential obligations from both the pension and general operational requirements. Complementary investment styles, such as growth and value equity investing techniques, are utilized by the Hospital's investment advisors to further improve portfolio and operational risk characteristics. Equity investments, both active and passively managed, are used primarily to increase overall plan returns. Fixed income investments provide diversification benefits and liability hedging attributes that are desirable, especially in falling interest rate environments.

Asset allocations and investment performance are formally reviewed at regularly scheduled meetings of the Hospital's Financial Resources Committee.

The overall rate of expected return on assets assumption was based on historical returns, with adjustments made to reflect expectations of future returns. The extent to which the future expectations were recognized included the target rates of return for the future, which have not historically changed.

Notes to Financial Statements (continued) (In Thousands)

11. Pension Plan (continued)

The fair value of the Hospital's pension plan assets as of June 30, 2012 and June 30, 2011, by asset category (see Note 10, *Fair Value Measurements*, for a description of the asset categories) are as follows:

June 30, 2012		Level 1		Level 2		Level 3		Total
Assets								
Investments at fair value:								
Cash and cash equivalents	\$	3,114	\$	_	\$	_	\$	3,114
U.S. Treasuries		7,499		_		_		7,499
Government sponsored mortgage-								
backed securities		_		5,102		_		5,102
Corporate debt securities		_		24,251		_		24,251
Publically traded equity securities		52,155		_		_		52,155
Other		408						408
Total investments	\$	63,176	\$	29,353	\$		\$	92,529
								_
June 30, 2011	·	Level 1		Level 2		Level 3		Total
June 30, 2011 Assets		Level 1		Level 2	•	Level 3	•	Total
,		Level 1	•	Level 2	_	Level 3	•	<u>Total</u>
Assets	\$	Level 1 864	\$	Level 2	\$	Level 3	\$	Total 864
Assets Investments at fair value:	\$		\$	Level 2	\$	Level 3	\$	
Assets Investments at fair value: Cash and cash equivalents	\$	864	\$	Level 2	\$	Level 3	\$	864
Assets Investments at fair value: Cash and cash equivalents U.S. Treasuries	\$	864	\$	Level 2 4,792	\$	Level 3	\$	864
Assets Investments at fair value: Cash and cash equivalents U.S. Treasuries Government sponsored mortgage-	\$	864	\$	- -	\$	Level 3	\$	864 5,396
Assets Investments at fair value: Cash and cash equivalents U.S. Treasuries Government sponsored mortgage-backed securities	\$	864	\$	- - 4,792	\$	Level 3	\$	864 5,396 4,792
Assets Investments at fair value: Cash and cash equivalents U.S. Treasuries Government sponsored mortgage-backed securities Corporate debt securities	\$	864 5,396 –	\$	- - 4,792	\$	Level 3	\$	864 5,396 4,792 15,461
Assets Investments at fair value: Cash and cash equivalents U.S. Treasuries Government sponsored mortgage-backed securities Corporate debt securities Money market funds	\$	864 5,396 - - 4,269	\$	- 4,792 15,461	\$	Level 3	\$	864 5,396 4,792 15,461 4,269

The following methods and assumptions were used to estimate fair value of each class of financial instrument:

U.S. Treasuries: the fair value is determined by an active price for an identical security in an observable market.

Notes to Financial Statements (continued) (In Thousands)

11. Pension Plan (continued)

Corporate debt securities and government sponsored mortgage-backed securities: the fair value is estimated using quoted prices for similar assets in active markets or quoted prices for identical or similar assets in non-active markets (few transactions, limited information, non-current prices, and high variability over time).

Money market funds: the carrying value of these money market funds approximates fair value as the maturities are less than three months.

Publically traded equity securities: the fair value is determined by market quotes for an identical security in an observable market.

The methods described above may produce a fair value calculation that may not be indicative of net realizable value or reflective of future fair values. Furthermore, while the Hospital believes its valuation methods are appropriate and consistent with other market participants, the use of different methodologies or assumptions to determine the fair value of certain financial instruments could result in a different fair value measurement at the reporting date.

Cash Flows

The following benefit payments, which reflect expected future service, as appropriate, are expected to be paid as follows for the years ending June 30:

2013	\$ 8,405
2014	8,565
2015	8,610
2016	8,411
2017	8,050
2018 - 2022	40,064

The Hospital intends to make voluntary contributions to the defined benefit pension plan of \$6 million through June 30, 2013. This funding level exceeds any regulatory requirements for 2012.

Notes to Financial Statements (continued)
(In Thousands)

12. Commitments and Contingencies

Agreement with the Office of Inspector General

The Hospital received several subpoenas from the Office of Inspector General of the U.S. Department of Health and Human Services ("OIG"), requiring the production of certain documents related to claims for physician health care services provided by a former Medical Staff Member. These subpoenas were issued in connection with a civil investigation being conducted by the U.S. Attorney's Office for the District of Maryland. In January 2011, the Hospital reached a tentative "Agreement in Principle", which was ultimately approved by the U.S. Department of Justice, the OIG, the Office of Personnel Management (OPM), and the state of Maryland in August 2011, to resolve all remaining potential civil claims arising out of the Hospital's medical services to patients of the physician. The Hospital reached this agreement without admitting liability in order to avoid the expense and uncertainty of litigation and to allow the Hospital to move forward. In this regard and consistent with the settlement, an amount of \$1.8 million was paid in June 2011 and recorded as an other expense in the accompanying 2011 statement of operations and changes in net assets. The settlement also includes a five year Corporate Integrity Agreement that will require the Hospital to establish and/or enhance various compliance processes and also have several independent peer review reports completed on an annual basis.

Other

The Hospital has been named as a defendant in various lawsuits arising from the performance of its normal activities. In the opinion of the Hospital's management, after discussion with legal counsel, the amount, if any, of the Hospital's ultimate liability under these lawsuits will not have a material adverse effect on the financial position of the Hospital.

A portion of the Hospital's revenues is received from health maintenance organizations and other managed care payors. Managed care payors generally use case management activities to control utilization. These payors also have the ability to select providers offering the most cost-effective care. Management does not believe that the organization has undue exposure to any one managed care payor.

The Hospital's revenues may be subject to adjustment as a result of examination by government agencies or contractors based upon differing interpretation of government regulations, medical diagnosis, charge coding, medical necessity, or other contract terms. The resolution of these matters, if any, often is not finalized until subsequent to the period during which the services

Notes to Financial Statements (continued)
(In Thousands)

12. Commitments and Contingencies (continued)

were rendered. Section 302 of the Tax Relief and Health Care Act of 2006 authorized a permanent program involving the use of third-party recovery audit contractors (RACs) to identify Medicare overpayments and underpayments made to providers. We have established protocols to respond to RAC requests and payment denials. Payment recoveries resulting from RAC reviews are appealable through administrative and judicial processes, and we intend to pursue the reversal of adverse determinations where appropriate. In addition to overpayments that are not reversed on appeal, we will incur additional costs to respond to requests for records and pursue the reversal of payment denials. As of June 30, 2012, the Hospital has recorded an estimated reserve regarding the Medicare overpayments. In the opinion of the Hospital's management, the ultimate settlement of this matter will not have a material adverse effect on the financial position of the Hospital.

As part of a national investigation, the Hospital is working on a data request by the Department of Justice (DOJ) regarding the Medicare programs coverage guidelines for the implantation of implantable cardioverter defibrillators (ICD's). As of June 30, 2012, no case or demand for payment has been initiated by DOJ or Centers for Medicare and Medicaid Services (CMS).

On June 22, 2012, the Hospital filed a self disclosure to CMS, reporting technical violations of the self referral regulations (referred to as Stark). As of June 30, 2012, the Hospital does not believe the settlement of this issue will have a material adverse effect on the entity's financial statements.

13. Maryland Health Services Cost Review Commission

Certain Hospital charges are subject to review and approval by the Maryland Health Services Cost Review Commission (the Commission). Hospital management has filed the required forms with the Commission and believes the Hospital to be in compliance with Commission requirements.

The current rate of reimbursement for principally all inpatient services and certain other services to patients under the Medicare and Medicaid programs is based on an agreement between the Centers for Medicare and Medicaid Services and the Commission. This agreement is based upon a waiver from Medicare prospective payment system reimbursement principles granted to the State of Maryland under Section 1814(b) of the Social Security Act and will continue as long as the rate of increase for costs per hospital inpatient admission in Maryland is below the national average. Management expects this agreement will remain in effect at least through June 30, 2013.

Notes to Financial Statements (continued)
(In Thousands)

13. Maryland Health Services Cost Review Commission (continued)

The Commission and the Hospital entered into an agreement that is based on a rate methodology for those hospital service centers that provide inpatient services. Under this methodology, a target average charge per case is established for the Hospital based on past actual charges and case mix indices. The actual average charge per episode is compared with the target average charge per episode, and to the extent that the actual average exceeds or is less than the target, the difference adjusted for applicable penalties will reduce or increase the approved target for future rate years. For the year ended June 30, 2012, the Hospital was in compliance with its average charge per case target.

The Commission's rate-setting methodology for hospital service centers that provide both inpatient and outpatient services or only outpatient services consists of establishing an acceptable unit rate for defined inpatient and outpatient service centers within the hospital. The actual average unit charge for each service center is compared to the approved rate monthly and annually. Overcharges and undercharges due to either patient volume or price variances, adjusted for penalties where applicable, are applied to decrease (in the case of overcharges) or increase (in the case of undercharges) future approved rates on an annual basis.

The timing of the Commission's rate adjustments for the Hospital could result in an increase or reduction in rates due to the variances and penalties described above in a year subsequent to the year in which such items occur, and there is at least a possibility that the amounts may be material. The Hospital's policy is to record revenue based on actual charges for services to patients in the year in which the services are performed. The Hospital recognizes unbilled revenue for in-house patients.

14. Subsequent Events

The Hospital has evaluated subsequent events through September 21, 2012, the date the financial statements were issued.

Supplementary Information

Report of Independent Auditors on Supplementary Information

Board of Trustees Peninsula Regional Medical Center

Our audit was conducted for the purpose of forming an opinion on the June 30, 2012 financial statements taken as a whole. The June 30, 2012 supplementary information is presented for purposes of additional analysis and is not a required part of the financial statements. Such information is the responsibility of management and was derived from and relates directly to the underlying accounting and other records used to prepare the financial statements. The information has been subjected to the auditing procedures applied in the audit of the financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the financial statements or to the financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States. In our opinion, the information is fairly stated in all material respects in relation to the financial statements as a whole.

September 21, 2012

Summary of Operations

(In Thousands)

	Year Ended June 30								
		2012		2011		2010		2009	2008
Gross patient revenue	\$	476,777	\$	457,035	\$	426,582	\$	418,478	\$ 399,948
Deductions from revenue		98,742		76,983		58,173		50,440	45,406
Net patient service revenue		378,035		380,052		368,409		368,038	354,542
Other operating revenue		2,360		2,357		2,059		1,976	1,080
		380,395		382,409		370,468		370,014	355,622
Operating expenses		374,161		366,862		363,438		357,978	327,422
Income from operations		6,234		15,547		7,030		12,036	28,200
Nonoperating income (expense):									
Nonoperating income (expense)		6,974		12,164		10,304		(14,533)	12,033
Basis swap income (loss)		2,629		3,128		1,753		(3,344)	(1,927)
-	' <u>-</u>	9,603		15,292		12,057		(17,877)	10,106
Excess (deficit) of unrestricted revenue and other		•							
support over expenses	\$	15,837	\$	30,839	\$	19,087	\$	(5,841)	\$ 38,306

Gross Patient Revenue

(In Thousands)

		ne 30 2011		
Total gross patient revenue:		2012		
Routine care:				
Daily hospital care	\$	102,899	\$	115,624
Daily hospital care – nursery		6,129		6,550
Emergency services		22,241		21,364
Admissions charge		2,962		3,393
		134,231		146,931
Professional services:				
Pathology and clinical laboratory		33,858		32,298
Operating room		33,258		30,546
Pharmacy		55,219		50,150
Radiology:				
Diagnostic		5,454		4,738
Nuclear medicine		2,536		2,293
Special procedures		3,966		3,013
Ultrasound lab		3,497		3,077
C/T scanning and magnetic resonance imaging		7,999		7,596
Vascular lab		4,354		3,492
Radiation oncology		14,595		14,085
Medical oncology		6,463		6,232
Respiratory care and pulmonary function		9,545		9,811
Blood bank		1,860		1,959
Medical and surgical supplies		58,702		57,004
Delivery service		7,091		6,536
Anesthesiology		2,862		3,257
Electrocardiogram		516		429
Cardiac laboratory		14,500		12,652
Intravenous solutions		600		688
Lithotripsy		57		44
Physical, speech and occupational therapy		4,929		4,724
Neurological diagnostics		3,927		1,974
Cardiac rehabilitation		1,290		1,391
Family practice, clinic and diagnostic centers		18,396		17,650
Specialty practices		29,793		19,627
Transitional care		8,009		7,621
Recovery care		6,174		6,756
Observation service		3,096		461
		342,546		310,104
Gross patient revenue	\$	476,777	\$	457,035

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Operating Expenses (In Thousands)

	Year Ended June 30				Increase		
		2012		2011	(Decrease)		
Nursing services	\$	97,092	\$	94,459	\$	2,633	
Buildings and grounds		14,071		14,545		(474)	
Laboratory		13,766		13,844		(78)	
Materials management		6,330		7,184		(854)	
Administration		26,227		26,020		207	
Food services		3,996		4,066		(70)	
Financial affairs and information systems		18,118		17,571		547	
Respiratory services		5,137		5,325		(188)	
Pharmacy		35,343		32,924		2,419	
Radiology		14,318		14,369		(51)	
Radiation oncology		5,002		4,706		296	
Medical oncology		6,952		6,338		614	
Physician services		6,552		7,518		(966)	
Electrocardiology, neurological diagnostic, cardiac							
catheterization laboratory, family practice,							
lithotripsy, diagnostic and breast care centers		40,302		35,971		4,331	
Physical, speech and occupational therapy		3,111		3,101		10	
Admitting and registration		2,485		2,318		167	
Education and training		1,396		1,258		138	
Transitional care		2,276		2,241		35	
Employee benefits, child care (exclusive of FICA)		27,000		27,274		(274)	
Bad debts		16,616		17,411		(795)	
Depreciation		21,812		21,829		(17)	
Interest		6,213		6,544		(331)	
Amortization of financing costs and deferred							
charge for retirement of debt		46		46			
	\$	374,161	\$	366,862	\$	7,299	

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