## Form **990**

Department of the Treasury

Internal Revenue Service

# **Return of Organization Exempt From Income Tax**

OMB No. 1545-0047

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except black lung benefit trust or private foundation)

► The organization may have to use a copy of this return to satisfy state reporting requirements.

Open to Public Inspection

A F	or th	e 201	1 calendar year, or tax year begir	nning 07/01, <b>2011</b>	, and ending	<u>g</u>		06	5/30, <b>20</b> 12			
В.			C Name of organization			D	Employer ide	entific	cation number			
ВС	heck if ap	oplicable:	MERCY MEDICAL CENTER				52-0593	165	8			
	Addre		Doing Business As									
		change	Number and street (or P.O. box if mail is	not delivered to street address)	Room/suite	Е	Telephone nu	ımbe	r			
	Initial	return	301 ST. PAUL PLACE			( -	410) 332	2-9	000			
	Term	inated	City or town, state or country, and ZIP + 4	+								
	Amer		BALTIMORE, MD 21202			G	Gross receipt	s \$	420,076	5,773.		
	Appli	cation	F Name and address of principal officer:	THOMAS MULLEN		H(	a) Is this a grou	p retu	rn for Yes	X No		
	pend	ing	301 ST PAUL PLACE BAI	TIMORE, MD 21202		н	affiliates? b) Are all affiliat	es inc	cluded? Yes	No		
ī	Tax-ex	empt sta	'	) <b>(</b> insert no.) 4947(a)(1)	or 527		•		t. (see instructions)			
			WWW.MDMERCY.COM	()			c) Group exemp	otion n	umber -			
K	Form	of organ	sization: X Corporation Trust	Association Other	L Year of				of legal domicile	· MD		
	rt I		mmary	, iooooiaaaa.	12 . 50. 5.			Otato		<u> </u>		
	1		describe the organization's mission o	r most significant activities:								
	•		JNDED IN A VISION OF GO		AT.T. PEOP	T.E. WE	Z ARE					
Se			MITTED TO PROVIDING HEA									
nar			ECONOMIC AND SOCIAL CO									
Activities & Governance	2		this box if the organization d									
õ	3		er of voting members of the governing	·			1	3		6.		
စ္တ	4		er of independent voting members of t					4		<u>;</u>		
ij	5		number of individuals employed in cale					5	-	3,615.		
妄	-			· ·				6		151.		
⋖	6		number of volunteers (estimate if neces					7a	698	3,558.		
			unrelated business revenue from Part V							3,577.		
	D	ivet ur	nrelated business taxable income from	Form 990-1, line 34			rior Year	7b	Current \			
							2,148,48	) 5	11,319			
ne	8		butions and grants (Part VIII, line 1h)				1,499,54		391,810			
Revenue	9		am service revenue (Part VIII, line 2g)				1,780,74			7,000.		
Re	10		ment income (Part VIII, column (A), line									
	11		revenue (Part VIII, column (A), lines 5,		T T		2,493,86	$\overline{}$	14,155			
	12		revenue - add lines 8 through 11 (must			413	3,922,64	0.	418,574	6,622.		
	13		s and similar amounts paid (Part IX, colu					0				
	14		its paid to or for members (Part IX, colu			170		٧	101 424	- 004		
ses	15	Salari	es, other compensation, employee bene	efits (Part IX, column (A), lines 5-10)		1/5	9,590,53	55.	191,436	994.		
Expenses	16a	Profes	ssional fundraising fees (Part IX, column	ı (A), line 11e)				U				
Α×			fundraising expenses (Part IX, column (			011			000 000			
			expenses (Part IX, column (A), lines 11				L,635,63					
			expenses. Add lines 13-17 (must equal				L,226,17	_	401,330			
. "	19	Reven	nue less expenses. Subtract line 18 from	n line 12			2,696,47	_	17,244			
Net Assets or Fund Balances							g of Current Y		End of Ye			
sset	20		assets (Part X, line 16)				479,82		824,502			
ag A	21		liabilities (Part X, line 26)				0,093,89	_	562,696			
		Net as	ssets or fund balances. Subtract line 21	from line 20		275	,385,92	9.	261,806	5,362.		
Pa	rt II	Sig	gnature Block									
			f perjury, I declare that I have examined this rolete. Declaration of preparer (other than office					nowle	edge and belief, it	is true,		
	icot, ai		blote. Decidiation of preparer (other than one	ior) is based on an information of which pr	cparci rias ariy	Kilowicago						
C:~	_											
Sig			Signature of officer				Date					
He	re											
			Type or print name and title									
De!		Print/	Type preparer's name	Preparer's signature	Date		Check	if F	PTIN			
Paid		TIN	A C ECKLOFF		04/04	/2013	self-employe		P01074	058		
	parer Only	Firm's	name > COHEN, RUTHERFOR	RD + KNIGHT, PC		Fir	Firm's EIN ▶ 52-1202280					
		Firm's	address > 6903 ROCKLEDGE DRIVE, S	UITE 500 BETHESDA, MD 20817-180	0	Ph	one no.	301	-828-1008	8		
May	the I	RS dis	cuss this return with the preparer show	n above? (see instructions)					X Voc	No		

Form 990 (2011)
Page 2
Part III Statement of Program Service Accomplishments

	Check if Schedule O	contains a response to any	question in this Part III		
1	Briefly describe the organizati ATTACHMENT 1	on's mission:			
2	Did the organization undertal prior Form 990 or 990-EZ?				
3	If "Yes," describe these new s  Did the organization cease	ervices on Schedule O. conducting, or make sigr	nificant changes in how	it conducts, any prog	ram
	If "Yes," describe these chang	es on Schedule O			Yes X No
4	Describe the organization's expenses. Section 501(c)(3) grants and allocations to othe	program service accomplisl and 501(c)(4) organizatior	ns and section 4947(a)(	1) trusts are required to	
4a	(Code:) (Expens			o_) (Revenue \$	391,810,086.
4b	(Code:) (Expense	es \$includir	ng grants of \$	) (Revenue \$	_)
	(Code: ) (Expens	es\$ includir	ng grants of \$	) (Revenue \$	)
			g g o. 4	,(、・・・・・・・・・・・・・・・・・・・・・・・・・・・・・・・	,
	Other program ' 'D	ovih o in Cok - dud - C \			
4 d	Other program services (Des (Expenses \$	cribe in Schedule O.) including grants of \$	) (Revenue \$	١	
4e	Total program service expen			J	

JSA 1E1020 1.000 **Checklist of Required Schedules** 

Form 990 (2011)

Part IV

Page 3

			Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes,"			
	complete Schedule A	1	X	
2	Is the organization required to complete Schedule B, Schedule of Contributors (see instructions)?	2	X	
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to			
	candidates for public office? If "Yes," complete Schedule C, Part I	3		X
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h)			
	election in effect during the tax year? If "Yes," complete Schedule C, Part II	4		X
5	Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues,			
	assessments, or similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C,	_		
	Part III	5		
6	Did the organization maintain any donor advised funds or any similar funds or accounts for which donors			
	have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If	_		Х
_	"Yes," complete Schedule D, Part I	6		Λ
7	Did the organization receive or hold a conservation easement, including easements to preserve open space,	7		Х
	the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II			- 71
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes,"	8		Х
9	complete Schedule D, Part III	-		
Э	X; or provide credit counseling, debt management, credit repair, or debt negotiation services? <i>If</i> "Yes,"			
	complete Schedule D, Part IV	9		Х
10	Did the organization, directly or through a related organization, hold assets in temporarily restricted			
. •	endowments, permanent endowments, or quasi-endowments? If "Yes," complete Schedule D, Part V	10	Х	
11	If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI,			
• •	VII, VIII, IX, or X as applicable.			
а	Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete			
	Schedule D, Part VI	11a	Х	
b	Did the organization report an amount for investments—other securities in Part X, line 12 that is 5% or more			
	of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII	11b	X	
С	Did the organization report an amount for investments-program related in Part X, line 13 that is 5% or more			
	of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII	11c		X
d	Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets			
	reported in Part X, line 16? If "Yes," complete Schedule D, Part IX	11d	X	
	Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X	11e	Х	
f	Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses		.,	
	the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X	11f	Х	
12 a	Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes,"	40.		Х
	complete Schedule D, Parts XI, XII, and XIII	12a		
D	Was the organization included in consolidated, independent audited financial statements for the tax year? If "Yes," and if	12b	Х	
13	the organization answered "No" to line 12a, then completing Schedule D, Parts XI, XII, and XIII is optional	13		X
	Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E	14a		X
	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking,			
	fundraising, business, investment, and program service activities outside the United States, or aggregate			
	foreign investments valued at \$100,000 or more? If "Yes," complete Schedule F, Parts I and IV	14b	Х	
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or assistance to any			
	organization or entity located outside the United States? If "Yes," complete Schedule F, Parts II and IV	15		X
16	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or assistance			
	to individuals located outside the United States? If "Yes," complete Schedule F, Parts III and IV	16		X
17	Did the organization report a total of more than \$15,000 of expenses for professional fundraising services		Ţ	
	on Part IX, column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I (see instructions)	17		X
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on			
	Part VIII, lines 1c and 8a? If "Yes," complete Schedule G, Part II	18		X
19	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a?			
_	If "Yes," complete Schedule G, Part III	19	17	X
	Did the organization operate one or more hospital facilities? <i>If</i> "Yes," <i>complete Schedule H</i>	20a	X	
b	If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?	20b	X	

Form 990 (2011)

Page 4

#### Checklist of Required Schedules (continued) Part IV Yes No 21 Did the organization report more than \$5,000 of grants and other assistance to any government or organization Χ 21 in the United States on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II 22 Did the organization report more than \$5,000 of grants and other assistance to individuals in the United States on Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III Χ 22 23 Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated Χ employees? If "Yes," complete Schedule J 23 24a Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b Χ 24a Χ 24b b Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception? . . . . . . Did the organization maintain an escrow account other than a refunding escrow at any time during the year Χ 24c to defease any tax-exempt bonds? d Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?..... Χ 25 a Section 501(c)(3) and 501(c)(4) organizations. Did the organization engage in an excess benefit transaction Χ with a disqualified person during the year? If "Yes," complete Schedule L, Part I 25a Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? Χ 25b Was a loan to or by a current or former officer, director, trustee, key employee, highly compensated employee, or 26 Χ disqualified person outstanding as of the end of the organization's tax year? If "Yes," complete Schedule L, Part II. 27 Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled Χ 27 Was the organization a party to a business transaction with one of the following parties (see Schedule L, 28 Part IV instructions for applicable filing thresholds, conditions, and exceptions): Χ a A current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV...... 28a A family member of a current or former officer, director, trustee, or key employee? If "Yes," complete Χ 28b c An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) Χ 28c was an officer, director, trustee, or direct or indirect owner? If "Yes," complete Schedule L, Part IV . . . . . . . . . . . Χ 29 Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M 29 Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified 30 Χ 30 Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, 31 Χ 31 32 Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," 32 Χ Did the organization own 100% of an entity disregarded as separate from the organization under Regulations 33 Χ 33 Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Parts II, III, Χ IV, and V, line 1 34 35 a Did the organization have a controlled entity within the meaning of section 512(b)(13)? Χ b Did the organization receive any payment from or engage in any transaction with a controlled entity within the Χ meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2 35b Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable 36 related organization? If "Yes," complete Schedule R, Part V, line 2 Χ 36 37 Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Χ 37 38 Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11 and Χ

Page 5 Form 990 (2011)

Par	Check if Schedule O contains a response to any question in this Part V	_	_	
	Officers in deficultie of contains a response to any question in this rate visit in the rate visit in		Yes	No
1a	Enter the number reported in Box 3 of Form 1096. Enter -0- if not applicable			
	Enter the number of Forms W-2G included in line 1a. Enter -0- if not applicable.			
	Did the organization comply with backup withholding rules for reportable payments to vendors and			
	reportable gaming (gambling) winnings to prize winners?	1 c	X	
2a	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax			
	Statements, filed for the calendar year ending with or within the year covered by this return . 2a 3,615			
b	If at least one is reported on line 2a, did the organization file all required federal employment tax returns?	2b	X	
	Note. If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions)			
	Did the organization have unrelated business gross income of \$1,000 or more during the year?	3a	X	
	If "Yes," has it filed a Form 990-T for this year? If "No," provide an explanation in Schedule O	3b	Х	
4a	At any time during the calendar year, did the organization have an interest in, or a signature or other authority			
	over, a financial account in a foreign country (such as a bank account, securities account, or other financial	4	X	
	account)?	4a	Λ	
b	See instructions for filing requirements for Form TD F 90-22.1, Report of Foreign Bank and Financial Accounts.			
52	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?	5a		Х
	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?	5b		X
	If "Yes" to line 5a or 5b, did the organization file Form 8886-T?	5c		
	Does the organization have annual gross receipts that are normally greater than \$100,000, and did the			
-	organization solicit any contributions that were not tax deductible?	6a		X
b	If "Yes," did the organization include with every solicitation an express statement that such contributions or			
	gifts were not tax deductible?	6b		
7	Organizations that may receive deductible contributions under section 170(c).			
а	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods			
	and services provided to the payor?	7a		Х
	If "Yes," did the organization notify the donor of the value of the goods or services provided?	7b		
С	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was	_		٠,,
	required to file Form 8282?	7c		Х
	If "Yes," indicate the number of Forms 8282 filed during the year	7.		Х
	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?	7e		X
	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract? If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required?	7f 7g	Х	25
_	If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C?	7 h		
3	Sponsoring organizations maintaining donor advised funds and section 509(a)(3) supporting			
,	organizations. Did the supporting organization, or a donor advised fund maintained by a sponsoring			
	organization, have excess business holdings at any time during the year?	8		
9	Sponsoring organizations maintaining donor advised funds.			
	Did the organization make any taxable distributions under section 4966?	9a		
	Did the organization make a distribution to a donor, donor advisor, or related person?	9b		
0	Section 501(c)(7) organizations. Enter:			
а	Initiation fees and capital contributions included on Part VIII, line 12			
b	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities 10b	_		
1	Section 501(c)(12) organizations. Enter:			
	Gross income from members or shareholders 11a	-		
b	Gross income from other sources (Do not net amounts due or paid to other sources			
	against amounts due or received from them.)	425		
	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?  If "Yos " onter the amount of tax-exempt interest received or accrued during the year.	12a		
_	If "Yes," enter the amount of tax-exempt interest received or accrued during the year  Section 501(c)(29) qualified perpendit health insurance issuers.	-		
3 a	Section 501(c)(29) qualified nonprofit health insurance issuers.  Is the organization licensed to issue qualified health plans in more than one state?	13a		
а	Note. See the instructions for additional information the organization must report on Schedule O.	. 54		
b	Enter the amount of reserves the organization is required to maintain by the states in which			
~	the organization is licensed to issue qualified health plans			
С	Enter the amount of reserves on hand			
	Did the organization receive any payments for indoor tanning services during the tax year?	14a		Х
b	If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation in Schedule O	14b		
JSA 40 1.0	00	Form	990	(201

Part VI Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, and for a "No" response to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O See instructions

O. See instructions.	-	_	
Check if Schedule O contains a response to any question in this Part VI		 	X

Sect	ion A. Governing Body and Management			
			Yes	No
1a	Enter the number of voting members of the governing body at the end of the tax year. If there are	3		
	material differences in voting rights among members of the governing body, or if the governing body			
	delegated broad authority to an executive committee or similar committee, explain in Schedule O.			
b	Enter the number of voting members included in line 1a, above, who are independent Lab	-		
2	Did any officer, director, trustee, or key employee have a family relationship or a business relationship with			
	any other officer, director, trustee, or key employee?	2		X
3	Did the organization delegate control over management duties customarily performed by or under the direct			
	supervision of officers, directors, or trustees, or key employees to a management company or other person?	3		X
4	Did the organization make any significant changes to its governing documents since the prior Form 990 was filed?	4		X
5	Did the organization become aware during the year of a significant diversion of the organization's assets?	5		Х
6	Did the organization have members or stockholders?	6	X	
7a	Did the organization have members, stockholders, or other persons who had the power to elect or appoint		.,	
	one or more members of the governing body?	7a	X	
b	Are any governance decisions of the organization reserved to (or subject to approval by) members,		v	
	stockholders, or persons other than the governing body?	7b	X	
8	Did the organization contemporaneously document the meetings held or written actions undertaken during			
	the year by the following:		v	
а	The governing body?	8a	X	
b	Each committee with authority to act on behalf of the governing body?	8b		
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? <i>If "Yes," provide the names and addresses in Schedule O</i>			Х
Secti	on B. Policies (This Section B requests information about policies not required by the Internal Revenue	9 Code	)	
<b>500ti</b>	on b. 1 dides (This decitor b requests information about policies not required by the informal revenue	Oodo	·/ Yes	No
100	Did the organization have local chapters, branches, or affiliates?	10a		X
	If "Yes," did the organization have written policies and procedures governing the activities of such chapters,	104		
b	affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes?	10b		
112	Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?	11a	X	
	Describe in Schedule O the process, if any, used by the organization to review this Form 990.			
12a	Did the organization have a written conflict of interest policy? If "No," go to line 13	12a	Χ	
b				
-	rise to conflicts?	12b	Χ	
С	Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes,"			
	describe in Schedule O how this was done	12c	X	
13	Did the organization have a written whistleblower policy?	13	X	
14	Did the organization have a written document retention and destruction policy?	14	X	
15	Did the process for determining compensation of the following persons include a review and approval by			
	independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision?			
а	The organization's CEO, Executive Director, or top management official	15a		X
b	Other officers or key employees of the organization	15b	Х	
	If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions.)			
16a	Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement			
	with a taxable entity during the year?	16a		X
b	If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its			
	participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the			
Soot	organization's exempt status with respect to such arrangements?	16b		
17	List the states with which a copy of this Form 990 is required to be filed MD.			
18	Section 6104 requires an organization to make its Forms 1023 (or 1024 if applicable), 990, and 990-T (Section savailable for public inspection. Indicate how you made these available. Check all that apply.	001(C)(	3)5 0	niy)
	Own website Another's website X Upon request			
10		f into	oct -	oliov
19	Describe in Schedule O whether (and if so, how), the organization made its governing documents, conflict of and financial statements available to the public during the tax year.	ıı ıııtel	esi p	oncy,
20	State the name, physical address, and telephone number of the person who possesses the books and records of t	he		
_ 0	Organization: ▶ John Topper 301 st. PAUL PLACE BALTIMORE, MD 21202 410-332-9313	10		

# Form 990 (2011) Part VII

# Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

#### Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.

- List all of the organization's **current** officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.
  - List all of the organization's current key employees, if any. See instructions for definition of "key employee."
- List the organization's five **current** highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations.
- List all of the organization's **former** officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.
- List all of the organization's **former directors or trustees** that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations.

List persons in the following order: individual trustees or directors; institutional trustees; officers; key employees; highest compensated employees; and former such persons.

Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee.

Name and Title	Average hours per week (describe hours for	box,	unles	neck ss pe	ition more rson	e than o is both or/trust	an	(D)  Reportable compensation from the organization	Reportable compensation from related organizations (W-2/1099-MISC)	(F) Estimated amount of other compensation from the
ATTACHMENT 3	related organizations in Schedule O)	Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former	(W-2/1099-MISC)		organization and related organizations
(1) THOMAS MULLEN										
CHAIR, EX OFFICIO	15.00	X		Х				0	1,561,138.	33,032.
(2) SAMUEL MOSKOWITZ EXEC VP/VICE CHAIR	24 00	3,7		37				002 020		21 242
(3) SCOTT SPIER MD	34.00	X		Х				883,938.	0	31,243.
SECRETARY	33.50	Х		Х				677,245.	0	32,540.
(4) JOHN TOPPER	33.30	21		21				0777243.		32,340.
SR VP & CFO/TREASURER	15.00	Х		Х				0	710,290.	29,589.
(5) SUSAN FINLAYSON										<u> </u>
SR VP/DIRECTOR	38.00	X						636,531.	0	18,666.
(6) TOM MALIA										
DIRECTOR	40.00	Х						0	0	C
(7) MICHAEL MULLANE	DDC 25 00	v						427 611	0	22 107
SR VICE PRESIDENT CLINICAL F (8) JUDITH WEILAND	2RG 25.00	X						437,611.	0	22,107
SR. VICE PRESIDENT	15.00				Х			572,182.	0	23,687.
(9) ROBERT EDWARDS								,		<u> </u>
SENIOR VP	10.00					Х		547,861.	0	31,871.
(10) WILMA A S ROWE MD										
PRESIDENT MEDICAL STAFF	39.50					X		705,679.	0	28,873.
(11) GARY MICHAEL										
SENIOR VP MARKETING/PLANNING	37.00				L_	Х		420,027.	0	31,325.
(12) JUSTIN DEIBEL										
VP CLINICAL ECONOMICS	40.00					Х		391,416.	0	22,458.
(13) KATHLEEN YOUNGBAR										
SR VP & CHIEF INFO OFFICER	35.00					Х		383,187.	0	24,874.
(14)										

Form **990** (2011)

Form 990 (2011) Page **8** 

Part VII Section A. Officers, Directors, Tru	ıstees, Ke	y En	plo	ye	es,	and F	ligl	hest Compensat	ed Emplo	yees (c	continued)	
(A) Name and title	(B) Average hours per week (describe	box,	unle:	Pos heck ss pe	erson	e than o	an ee)	(D)  Reportable compensation from the	(E) Reporta compensati relate organiza	on from	from amount other compensa	
	hours for related organizations in Schedule O)	Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former	organization (W-2/1099-MISC)	(W-2/1099		the zation lated ations	
1b Sub-total c Total from continuation sheets to Part VII, S	_						<b>&gt; &gt;</b>	5,655,677. 0 5,655,677.	2,271	0		0,265.
d Total (add lines 1b and 1c)	limited to t		liste				o re			·	330	7,200.
Did the organization list any former offic employee on line 1a? If "Yes," complete Schedu											3	es No
4 For any individual listed on line 1a, is the sorganization and related organizations greindividual	eater than	\$15	0,0	00?	P If	"Yes	5," (	complete Schedu	le J for	such	4	Х
5 Did any person listed on line 1a receive or for services rendered to the organization? If "Yo											5	Х
Section B. Independent Contractors												
<ol> <li>Complete this table for your five highest com- compensation from the organization. Report of year.</li> </ol>	•	•								•		
(A) Name and business add	lress							<b>(B)</b> Description of se	rvices	C	(C) Compensati	on
ATTACHMENT 4												
2 Total number of independent contractors (ir more than \$100,000 in compensation from th				nite		thos	e li	sted above) who	received			

Form 990 (2011) MERCY MEDICAL CENTER 52-0591658 Page **9** 

FOIIII				0112 02111211			32 0331	Page 3
Par	t VII	Statement of Reve	nue		(A) Total revenue	(B) Related or exempt function revenue	(C) Unrelated business revenue	(D) Revenue excluded from tax under sections 512, 513, or 514
ts	1a	Federated campaigns	1a					
Contributions, Gifts, Grants and Other Similar Amounts								
Ğ,Ğ	b	Membership dues						
ifts ar A	C	Fundraising events		6 904 267				
a,e	d	Related organizations		6,894,267.				
Sir	е	Government grants (contribu	itions) 1e	36,178.				
uti her	f	All other contributions, gifts, gran	its,					
호		and similar amounts not included	dabove . 1f	4,389,074.				
ng p	g	Noncash contributions included	in lines 1a-1f: \$	2,513,833.				
	h	Total. Add lines 1a-1f		<u> </u>	11,319,519.			
Program Service Revenue				Business Code				
š	2a	PATIENT REVENUE			386,239,214.	386,239,214.		
a a	b	PEDIATRIC REVENUE			718,695.	718,695.		
/ice	٠	MEDICARE/MEDICAID EHR INC	ENTIVE PROGRAM		4,852,177.	4,852,177.		
è	d							
8	a							
Jrai	e							
ľ	f	All other program service rev			201 010 006			
	g	Total. Add lines 2a-2f			391,810,086.			
	3	Investment income (includin	g dividends, inter	est, and				
		other similar amounts)A	TIACHMENT	.3 ▶	1,281,584.			1,281,584.
	4	Income from investment of t	ax-exempt bond p	oroceeds >	0			
	5	Royalties		<u> </u>	0			
			(i) Real	(ii) Personal				
	6a	Gross rents	1,570,528.					
	b	Less: rental expenses	1,502,031.					
	c	Rental income or (loss)	68,497.					
	d	Net rental income or (loss)		<b>.</b>	68,497.	164,294.	-95,797.	
	_	Tect remai meeme or (1888)	(i) Securities	(ii) Other		, ,		
	7a			8,255.				
		assets other than inventory		0,255.				
	b	Less: cost or other basis		100				
		and sales expenses		120.				
	С	Gain or (loss)		8,135.				
	d	Net gain or (loss)		. <u> </u>	8,135.			8,135.
ne	8a	Gross income from fundra	ising					
eu		events (not including \$						
ě		of contributions reported on	line 1c).					
Ř		See Part IV, line 18	a					
Other Revenue	b	Less: direct expenses						
₹	C	Net income or (loss) from fu			0			
U		Gross income from gaming a	_					
	эа	See Part IV, line 19						
	b	Less: direct expenses			0			
	С	Net income or (loss) from ga	-	. <u> </u>	0			
	10a	Gross sales of inventoreturns and allowances						
	b	Less: cost of goods sold						
	С	Net income or (loss) from sa			0			
		Miscellaneous Reven	iue	Business Code				
	11a	MANAGEMENT FEE		561000	6,864,295.	6,676,389.	187,906.	
	b	TELEVISION SERVICE			2,366.	2,366.		
		CAFETERIA REVENUE			2,484,762.	2,484,762.		
	ر ا	All other revenue		812930	4,735,378.	4,128,929.	606,449.	
	d				14,086,801.	, ===, ===,		
	е 12	Total Add lines 11a-11d -				405,266,826.	698,558.	1 200 710
	14	Total revenue. See instruction	, , , , , , , , , , , , , , , , , , ,	<u> </u>	418,574,622.	403,200,020.	090,008.	1,289,719.

Form 990 (2011) MERCY MEDICAL CENTER 52-0591658 Page **10** 

#### Part IX Statement of Functional Expenses

Section 501(c)(3) and 501(c)(4) organizations must complete all columns. All other organizations must complete column (A) but are not required to complete columns (B), (C), and (D).

	Check if Schedule O contains a response to any question in this Part IX												
	not include amounts reported on lines 6b, , 8b, 9b, and 10b of Part VIII.	(A) Total expenses	<b>(B)</b> Program service expenses	(C) Management and general expenses	<b>(D)</b> Fundraising expenses								
1	Grants and other assistance to governments and												
	organizations in the United States. See Part IV, line 21	0											
2	Grants and other assistance to individuals in												
	the United States. See Part IV, line 22	0											
3	Grants and other assistance to governments,												
	organizations, and individuals outside the												
	United States. See Part IV, lines 15 and 16	0											
4	Benefits paid to or for members	0											
5	Compensation of current officers, directors,												
	trustees, and key employees	0											
6	Compensation not included above, to disqualified												
	persons (as defined under section 4958(f)(1)) and												
	persons described in section 4958(c)(3)(B)	0											
7	Other salaries and wages	159,229,645.	115,449,444.	43,780,201.									
8	Pension plan accruals and contributions (include section												
	401(k) and 403(b) employer contributions)	4,682,054.	3,591,135.	1,090,919.									
9	Other employee benefits	16,268,186.	12,477,698.	3,790,488.									
10	Payroll taxes	11,257,109.	8,634,203.	2,622,906.									
11	Fees for services (non-employees):												
а	Management	1,494,816.		1,494,816.									
	Legal	1,120,389.	19,811.	1,100,578.									
С	Accounting	484,427.	188,325.	296,102.									
d	Lobbying	0											
е	Professional fundraising services. See Part IV, line 17	0											
f	Investment management fees	300,604.		300,604.									
g	Other	26,101,055.	18,361,363.	7,739,692.									
12	Advertising and promotion	2,339,430.	2,333,223.	6,207.									
13	Office expenses	91,483,893.	86,268,526.	5,215,367.									
14	Information technology	1,010,400.	1,010,400.										
15	Royalties	0	2 225 226	600 050									
16	Occupancy	9,917,399.	9,295,326.	622,073.									
17	Travel	401,503.	270,294.	131,209.									
18	Payments of travel or entertainment expenses												
	for any federal, state, or local public officials	345 303	04 220	250 041									
19	Conferences, conventions, and meetings	345,280.	94,339.	250,941.									
20	Interest	19,189,704.	19,189,704.										
21	Payments to affiliates	31,641,012.	6,711,751.	24,929,261.									
22	Depreciation, depletion, and amortization	6,732,836.	5,590,710.	1,142,126.									
23	Insurance	0,732,030.	3,390,710.	1,142,120.									
24	Other expenses. Itemize expenses not covered												
	above (List miscellaneous expenses in line 24e. If line 24e amount exceeds 10% of line 25, column												
	(A) amount, list line 24e expenses on Schedule O.)												
-	REPAIRS AND MAINT	9,590,852.	8,227,959.	1,362,893.									
	PERSONAL PROPERTY TAXES	4,687.	0,22,,303,	4,687.									
-	OTUED	4,749,835.	3,343,543.	1,406,292.									
-	DONATIONS	121,254.	121,254.	_,,,									
-	All other expenses	2,863,916.	===,===	2,863,916.									
	Total functional expenses. Add lines 1 through 24e	401,330,286.	301,179,008.	100,151,278.									
	Joint costs. Complete this line only if the	. , ,	, ,	,,-									
	organization reported in column (B) joint costs												
	from a combined educational campaign and fundraising solicitation. Check here  if												
	following SOP 98-2 (ASC 958-720)	o											

JSA 1E1052 1.000

Form **990** (2011)

Form 990 (2011) Page **11** 

Pa	rt X	Balance Sheet			
			(A) Beginning of year		(B) End of year
	1	Cash - non-interest-bearing	68,806,766.	1	70,025,666.
	2	Savings and temporary cash investments	0	2	2,217,827.
	3	Pledges and grants receivable, net	0	3	0
	4	Accounts receivable, net	19,105,826.	4	17,054,485.
	5	Receivables from current and former officers, directors, trustees, key			
		employees, and highest compensated employees. Complete Part II of			
		Schedule L	0	5	0
	6	Receivables from other disqualified persons (as defined under section 4958(f)(1)), persons described in section 4958(c)(3)(B), and contributing			
Assets		employers and sponsoring organizations of section 501(c)(9) voluntary			
		employees' beneficiary organizations (see instructions)	0	6	0
	7	Notes and loans receivable, net	474,045.		46,164.
	8	Inventories for sale or use Prepaid expenses and deferred charges ATCH. 7.	6,739,569.	_	6,985,508.
	9		3,449,102.	9	4,367,030.
	10a	Land, buildings, and equipment: cost or			
	_	other basis. Complete Part VI of Schedule D 10a 762,207,750.	E10 E10 200		E01 C04 C14
		Less: accumulated depreciation 10b 240,513,136.	512,510,322. 34,283,252.		521,694,614.
	11	Investments - publicly traded securities ATCH 8	111,719,734.		33,062,493. 109,341,464.
	12	Investments - other securities. See Part IV, line 11	111,/19,/34.		109,341,464.
	13	Investments - program-related. See Part IV, line 11	0	13 14	0
	14 15	Intangible assets Other coasts See Part IV line 11	58,391,207.		59,707,394.
	16	Other assets. See Part IV, line 11  Total assets. Add lines 1 through 15 (must equal line 34)	815,479,823.		824,502,645.
_	17	Accounts payable and accrued expenses	55,267,656.		57,526,162.
	18	Grants payable	0	18	0
	19	Deferred revenue	0	19	0
	20	Tax-exempt bond liabilities	441,277,062.	_	439,456,793.
Ś	21	Escrow or custodial account liability. Complete Part IV of Schedule D	0	21	0
Liabilities	22	Payables to current and former officers, directors, trustees, key			
abil		employees, highest compensated employees, and disqualified persons.			
Ë		Complete Part II of Schedule L	0	22	0
	23	Secured mortgages and notes payable to unrelated third parties	0	23	0
	24	Unsecured notes and loans payable to unrelated third parties	0	24	0
	25	Other liabilities (including federal income tax, payables to related third			
		parties, and other liabilities not included on lines 17-24). Complete Part X			
		of Schedule D	43,549,176.		65,713,328.
_	26	Total liabilities. Add lines 17 through 25	540,093,894.	26	562,696,283.
Fund Balances		Organizations that follow SFAS 117, check here ▶ X and complete lines 27 through 29, and lines 33 and 34.			
anc	27	Unrestricted net assets	245,850,569.		237,087,341.
Bal	28	Temporarily restricted net assets	28,411,930.	28	23,595,591.
pu	29	Permanently restricted net assets	1,123,430.	29	1,123,430.
or Fu		Organizations that do not follow SFAS 117, check here ▶ and complete lines 30 through 34.			
ts	30	Capital stock or trust principal, or current funds		30	
Net Assets or	31	Paid-in or capital surplus, or land, building, or equipment fund		31	
t A	32	Retained earnings, endowment, accumulated income, or other funds		32	
Re	33	Total net assets or fund balances	275,385,929.	33	261,806,362.
	34	Total liabilities and net assets/fund balances	815,479,823.	34	824,502,645.

Form **990** (2011)

Form 990 (2011) Page **12 Reconciliation of Net Assets** Part XI X 418,574,622. 1 401,330,286. 2 2 17,244,336. 3 3 275,385,929. 4 4 Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A)) . . . . . . . -30,823,903. 5 Net assets or fund balances at end of year. Combine lines 3, 4, and 5 (must equal Part X, line 33, 261,806,362. Part XII **Financial Statements and Reporting** No Accounting method used to prepare the Form 990: Cash X Accrual Other If the organization changed its method of accounting from a prior year or checked "Other," explain in Schedule O. 2a Were the organization's financial statements compiled or reviewed by an independent accountant? 2a Χ Were the organization's financial statements audited by an independent accountant? Χ 2b If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight Χ of the audit, review, or compilation of its financial statements and selection of an independent accountant? 2c If the organization changed either its oversight process or selection process during the tax year, explain in Schedule O. If "Yes" to line 2a or 2b, check a box below to indicate whether the financial statements for the year were issued on a separate basis, consolidated basis, or both: Both consolidated and separate basis Separate basis X Consolidated basis 3a As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Single Audit Act and OMB Circular A-133?

If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the 3 a Χ

required audit or audits, explain why in Schedule O and describe any steps taken to undergo such audits

Χ Form **990** (2011)

3b

#### **SCHEDULE A** (Form 990 or 990-EZ)

# **Public Charity Status and Public Support**

Complete if the organization is a section 501(c)(3) organization or a section ► Attach to Form 990 or Form 990-EZ. ► See separate instructions.

4947(a)(1) nonexempt charitable trust.

OMB No. 1545-0047 Open to Public Inspection

Department of the Treasury Internal Revenue Service

Employer identification number Name of the organization

ME	RCY	MEDICAL CENTE	lR .							52	-059	1658	
Pa	rt I	Reason for Pub	lic Charity Statu	s (All organizations mu	ıst con	nplete	this pa	art.) Se	e instr	uctions			
The	orga	anization is not a priv	ate foundation be	cause it is: (For lines 1 th	rough	11, che	eck only	one bo	x.)				
1		A church, conventi	on of churches, or	association of churches	describ	ed in s	section	170(b)(	(1)(A)(i)	).			
2		A school described	d in section 170(b)	(1)(A)(ii). (Attach Schedul	le E.)								
3	X	1		service organization descr		sectio	n 170(b	)(1)(A)	(iii).				
4		1	•	erated in conjunction w			-			n 170(b	)(1)( <i>A</i>	۸)(iii). E	nter the
		hospital's name, cit	- :	•		•				•	,,,,	,,	
5		1		nefit of a college or univ	ersity	owned	d or ope	erated b	by a go	vernme	ntal u	nit desc	cribed in
		section 170(b)(1)(		<del>-</del>	,		•		, ,				
6		1 ' ' ' ' '	, , , , ,	or governmental unit des	cribed	in sect	tion 170	)(b)(1)(	A)(v).				
7		1	-	es a substantial part of it						nit or fro	m the	e genera	al public
		described in <b>sectio</b>					J					Ü	·
8		1		on 170(b)(1)(A)(vi). (Con	nplete F	Part II.)							
9		1		es: (1) more than 331/3%	•			contrib	outions,	membe	ership	fees, ar	nd gross
		-	-	s exempt functions - sub									_
		support from gros	s investment inco	ome and unrelated busi	ness t	axable	incom	e (less	sectio	n 511	tax) f	rom bus	sinesses
		acquired by the org	ganization after Jur	ne 30, 1975. See <b>section</b>	509(a	)(2). (C	Complet	e Part I	II.)				
10		An organization org	ganized and opera	ted exclusively to test for	public	safety.	See se	ction 5	09(a)(4	٠).			
11		An organization o	rganized and ope	rated exclusively for the	bene	fit of,	to perf	orm th	e funct	ions of	or t	o carry	out the
		purposes of one o	r more publicly su	upported organizations de	escribe	d in s	ection 5	509(a)(	1) or se	ection 5	09(a)	(2). See	section
		509(a)(3). Check th	he box that describ	es the type of supporting	organ	ization	and co	mplete	lines 1	1e throu	igh 1	lh.	
		<b>a</b> Type I	<b>b</b> Type	II c Type	III - Fu	unction	nally inte	grated		d	Тур	e III - Otl	her
е		By checking this	box, I certify that	the organization is not	contr	olled	directly	or ind	irectly	by one	or m	ore dis	qualified
		persons other than	n foundation mana	igers and other than one	or mo	re pub	olicly su	pported	d organ	izations	desc	ribed in	section
		509(a)(1) or sectio	n 509(a)(2).										
f		If the organization	received a writte	en determination from th	e IRS	that it	is a T	ype I, 1	Гуре II,	or Type	e III s	upportir	ng
		organization, check	this box										. 🔲
g	J	Since August 17, 2	2006, has the orga	nization accepted any gif	t or co	ntributi	ion from	n any of	f the				
		following persons?										_	
		(i) A person who	directly or indire	ectly controls, either alor	ne or t	ogethe	er with	persor	ns desc	ribed in	(ii)		Yes No
		and (iii) below,	, the governing bo	dy of the supported orgar	nization	?						11g(i)	
		(ii) A family meml	ber of a person de	scribed in (i) above?								11g(ii)	
		(iii) A 35% control	led entity of a pers	son described in (i) or (ii) a	bove?							11g(iii)	
h	1	Provide the following	ng information abo	out the supported organiz	ation(s)	).							
	(i) N	Name of supported	(ii) EIN	(iii) Type of organization		Is the	, , ,	ou notify		ls the	(v	<b>ii)</b> Amoui	
		organization		(described on lines 1-9 above or IRC section	col. (i)	zation in listed in		anization I. (i) of		zation in organized		suppor	ι
				(see instructions))		overning ment?		upport?		Ŭ.S.?			
					Yes	No	Yes	No	Yes	No			
(A)													
(,,													
(B)													
(C)													
(D)													
(E)													
Tota	al												

For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

Schedule A (Form 990 or 990-EZ) 2011

Schedule A (Form 990 or 990-EZ) 2011 Page 2 Part II

Par	Support Schedule for Or (Complete only if you check Part III. If the organization f	ked the box o	n line 5, 7, or	8 of Part I or if	the organizat	ion failed to qu	
Sec	tion A. Public Support						
	ndar year (or fiscal year beginning in)	(a) 2007	<b>(b)</b> 2008	(c) 2009	(d) 2010	<b>(e)</b> 2011	(f) Total
1	Gifts, grants, contributions, and membership fees received. (Do not include any "unusual grants.")						
2	Tax revenues levied for the organization's benefit and either paid to or expended on its behalf						
3	The value of services or facilities furnished by a governmental unit to the organization without charge						
4	Total. Add lines 1 through 3						
5	The portion of total contributions by each person (other than a governmental unit or publicly supported organization) included on line 1 that exceeds 2% of the amount shown on line 11, column (f)						
6	Public support. Subtract line 5 from line 4.						
	tion B. Total Support			1		1	
Cale	ndar year (or fiscal year beginning in)	(a) 2007	<b>(b)</b> 2008	(c) 2009	(d) 2010	(e) 2011	(f) Total
7 8	Amounts from line 4 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources						
9	Net income from unrelated business activities, whether or not the business is regularly carried on						
10	Other income. Do not include gain or loss from the sale of capital assets (Explain in Part IV.)						
11	Total support. Add lines 7 through 10						
12	Gross receipts from related activities, etc. (	see instructions)				12	
13	First five years. If the Form 990 is f organization, check this box and stop here						
	tion C. Computation of Public Sup	•					
14	Public support percentage for 2011 (li	ne 6, column (f	i) divided by line	: 11, column (f))		14	%
15	Public support percentage from 2010						<u>%</u>
16a	331/3% support test - 2011. If the o	_					
L	this box and <b>stop here.</b> The organization qualifies as a publicly supported organization						
D	check this box and <b>stop here.</b> The org						
170	10%-facts-and-circumstances test - 2						
1 / a	10% or more, and if the organization		-				
	Part IV how the organization meets					-	•
	organization			•	•		
h	10%-facts-and-circumstances test -						
	15 is 10% or more, and if the organization		•				
	Explain in Part IV how the organizati						-
	supported organization				•	•	
18	Private foundation. If the organization						
	instructions						

Schedule A (Form 990 or 990-EZ) 2011 Page 3

Support Schedule for Organizations Described in Section 509(a)(2)
(Complete only if you checked the box on line 9 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.)

Sec	tion A. Public Support						
Cale	ndar year (or fiscal year beginning in) 🕨	(a) 2007	<b>(b)</b> 2008	(c) 2009	(d) 2010	<b>(e)</b> 2011	(f) Total
1	Gifts, grants, contributions, and membership fees						
	received. (Do not include any "unusual grants.")						
2	Gross receipts from admissions, merchandise						
	sold or services performed, or facilities						
	furnished in any activity that is related to the						
	organization's tax-exempt purpose						
3	Gross receipts from activities that are not an						
	unrelated trade or business under section 513						
4	Tax revenues levied for the						
	organization's benefit and either paid						
	to or expended on its behalf						
5	The value of services or facilities						
	furnished by a governmental unit to the						
	organization without charge						
6	Total. Add lines 1 through 5						
7a	Amounts included on lines 1, 2, and 3						
	received from disqualified persons						
b	Amounts included on lines 2 and 3						
	received from other than disqualified						
	persons that exceed the greater of \$5,000 or 1% of the amount on line 13 for the year						
•	Add lines 7a and 7b						
8	Public support (Subtract line 7c from						
	line 6.)						
Sec	tion B. Total Support		I				
	ndar year (or fiscal year beginning in)	(a) 2007	<b>(b)</b> 2008	(c) 2009	(d) 2010	(e) 2011	(f) Total
9	Amounts from line 6						
	Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources.						
b	Unrelated business taxable income (less						
	section 511 taxes) from businesses						
	acquired after June 30, 1975						
С	Add lines 10a and 10b						
11	Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on						
12	Other income. Do not include gain or loss from the sale of capital assets (Explain in Part IV.)						
13	Total support. (Add lines 9, 10c, 11,						
. •	and 12.)						
14	First five years. If the Form 990 is for	the organization	n's first, second	third, fourth, or	fifth tax vear a	s a section 501	(c)(3)
	organization, check this box and <b>stop here</b>	ŭ			•		` ` `
Sec	tion C. Computation of Public Sup						
15	Public support percentage for 2011 (line 8	•		mn (f))		15	%
16	Public support percentage from 2010 Sche					16	<u> </u>
	tion D. Computation of Investmen					1 - 4	
17	Investment income percentage for 2011 (lii			13. column (f))		17	%
18	Investment income percentage for 2011 (iii					18	
	331/3% support tests - 2011. If the org						
. Ja	17 is not more than 331/3%, check th						
h	331/3% support tests - 2010. If the orga			•	• •		
b	line 18 is not more than 331/3%, check						
20	Private foundation. If the organization			-			. —
-				,			

Schedule A (Form 990 or 990-EZ) 2011

Page 4

Part IV Supplemental Information. Complete this part to provide the explanations required by Part II, line 10; Part II, line 17a or 17b; and Part III, line 12. Also complete this part for any additional information. (See

#### Schedule B

(Form 990, 990-EZ, or 990-PF)

Department of the Treasury Internal Revenue Service

#### **Schedule of Contributors**

▶ Attach to Form 990, Form 990-EZ, or Form 990-PF.

OMB No. 1545-0047

2011

Employer identification number

Schedule B (Form 990, 990-EZ, or 990-PF) (2011)

MERCY MEDICAL CENTER		52-0591658				
Organization type (check one):						
Filers of:	Section:					
Form 990 or 990-EZ	$X$ 501(c)( $^3$ ) (enter number) organization					
	4947(a)(1) nonexempt charitable trust <b>not</b> treated as a private fou	ndation				
	527 political organization					
Form 990-PF	501(c)(3) exempt private foundation					
	4947(a)(1) nonexempt charitable trust treated as a private foundate	ion				
	501(c)(3) taxable private foundation					
General Rule	(8), or (10) organization can check boxes for both the General Rule and a S					
property) from any or	ne contributor. Complete Parts I and II.					
Special Rules						
under sections 509(a	3) organization filing Form 990 or 990-EZ that met the 33 1/3 % support to 1/1) and 170(b)(1)(A)(vi) and received from any one contributor, during the 2000 or (2) 2% of the amount on (i) Form 990, Part VIII, line 1h, or (ii) Form II.	e year, a contribution of				
during the year, total	For a section 501(c)(7), (8), or (10) organization filing Form 990 or 990-EZ that received from any one contributor, during the year, total contributions of more than \$1,000 for use <i>exclusively</i> for religious, charitable, scientific, literary, or educational purposes, or the prevention of cruelty to children or animals. Complete Parts I, II, and III.					
For a section 501(c)(7), (8), or (10) organization filing Form 990 or 990-EZ that received from any one contributor, during the year, contributions for use <i>exclusively</i> for religious, charitable, etc., purposes, but these contributions did not total to more than \$1,000. If this box is checked, enter here the total contributions that were received during the year for an <i>exclusively</i> religious, charitable, etc., purpose. Do not complete any of the parts unless the <b>General Rule</b> applies to this organization because it received nonexclusively religious, charitable, etc., contributions of \$5,000 or more during the year						
990-EZ, or 990-PF), but it <b>must</b>	not covered by the General Rule and/or the Special Rules does not file So answer "No" on Part IV, line 2, of its Form 990; or check the box on line F F, to certify that it does not meet the filing requirements of Schedule B (For	of its Form 990-EZ or on				

For Paperwork Reduction Act Notice, see the Instructions for Form 990, 990-EZ, or 990-PF.

Name of organization MERCY MEDICAL CENTER

Employer identification number 52-0591658

Part I	Part I Contributors (see instructions). Use duplicate copies of Part I if additional space is needed.							
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution					
1_	MERCY HEALTH FOUNDATION  301 ST. PAUL PLACE  BALTIMORE, MD 21202	\$6,894,267.	Person X Payroll Noncash  (Complete Part II if there is a noncash contribution.)					
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution					
2_	DEPARTMENT OF HEALTH AND HUMAN SERVICES 6820 DEERPATH ROAD ELKRIDGE, MD 21075	\$36,178.	Person X Payroll Noncash  (Complete Part II if there is a noncash contribution.)					
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution					
3 _	HEALTHCARE FOR THE HOMELESS  421 FALLS WAY  BALTIMORE, MD 21202	\$1,219,875.	Person X Payroll Noncash  (Complete Part II if there is a noncash contribution.)					
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution					
4 _	SEXUAL ASSAULT RESPONSE ENHANCE PROJECT  300 E JOPPA ROAD SUITE 1105  TOWSON, MD 21286-3016	\$26,047.	Person X Payroll Noncash  (Complete Part II if there is a noncash contribution.)					
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution					
_ 5 _	CHARLES C EDWARDS II MD  1826 CIRCLE RD  RUXTON, MD 21204	\$2,513,833.	Person X Payroll X Noncash X  (Complete Part II if there is a noncash contribution.)					
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution					
6_	SUPPORTIVE HOUSING PROGRAM  1966 GREENSPRING DR STE 200  TIMONIUM, MD 21093	\$360,624.	Person Payroll Noncash  (Complete Part II if there is					

a noncash contribution.)

Employer identification number 52-0591658

(a)	(b)	(c)	(d)
Νο.	Name, address, and ZIP + 4	Total contributions	Type of contribution
_ 7_	NATIONAL INSTITUTE OF HEALTH 6120 EXECUTIVE BLVD STE 243	 \$47,535.	I TOTICUSII
	ROCKVILLE, MD 20892-7150		(Complete Part II if there is a noncash contribution.)
			,
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
140.	Name, address, and En + 4	Total contributions	Type of contribution
8 _	DOMESTIC DATING VIOLENCE INITIATIVE  300 E JOPPA RD SUITE 1105	 \$20,140.	Person X Payroll Noncash
	TOWSON, MD 21286-3016		(Complete Part II if there is a noncash contribution.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
9 _	FORENSIC NURSE EXAMINER		Person X
	300 E JOPPA RD SUITE 1105	\$32,072.	Payroll Noncash
	TOWSON, MD 21286-3016		(Complete Part II if there is

	<del>'</del>		a noncash contribution.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
_ 10 _	ADVOCACY SUPPORT AND EXPANSION PROJECT  300 E JOPPA RD SUITE 1105  TOWSON, MD 21286-3016	\$33,554.	Person X Payroll Noncash  (Complete Part II if there is a noncash contribution.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
_ 11 _	SUPPORTIVE HOUSING PROGRAM  417 E FAYETTE ST  BALTIMORE, MD 21202	\$89,869.	Person X Payroll Noncash  (Complete Part II if there is a noncash contribution.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
_ 12 _	IPV FORENSIC EXAMINATION KITS		Person X
	300 E JOPPA RD SUITE 1105	\$14,525.	Payroll Noncash
	TOWSON, MD 21286-3016		(Complete Part II if there is a noncash contribution.)

a noncash contribution.)

Name of organization MERCY MEDICAL CENTER

Employer identification number 52-0591658

Part I	Part I Contributors (see instructions). Use duplicate copies of Part I if additional space is needed.						
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution				
_ 13 _	MARYLAND HOSPITAL ASSOCIATION  6820 DEERPATH ROAD  ELKRIDGE, MD 21075	\$ <u>30,000</u> .	Person X Payroll Noncash  (Complete Part II if there is a noncash contribution.)				
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution				
		\$	Person Payroll Noncash (Complete Part II if there is a noncash contribution.)				
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution				
		\$	Person Payroll Noncash (Complete Part II if there is a noncash contribution.)				
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution				
		\$	Person Payroll Noncash (Complete Part II if there is a noncash contribution.)				
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution				
		\$	Person Payroll Noncash (Complete Part II if there is a noncash contribution.)				
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution				
		\$	Person Payroll Noncash (Complete Part II if there is a noncash contribution.)				

Name of organization MERCY MEDICAL CENTER

Employer identification number 52-0591658

Part II Noncash Property (see instructions). Use duplicate copies of Part II if additional space is needed. (a) No. (c) (b) (d) from FMV (or estimate) Description of noncash property given Date received Part I (see instructions) INTELLECTUAL PROPERTY 5 2,513,833. (a) No. (c) (d) (b) from FMV (or estimate) Description of noncash property given Date received Part I (see instructions) (a) No. (c) (b) (d) from FMV (or estimate) Description of noncash property given Date received Part I (see instructions) (a) No. (c) (d) (b) from FMV (or estimate) Description of noncash property given Date received Part I (see instructions) (a) No. (c) (d) (b) from FMV (or estimate) Description of noncash property given Date received Part I (see instructions) \$\_ (a) No. (c) (b) (d) from FMV (or estimate) Description of noncash property given Date received Part I (see instructions)

Employer identification number 52-0591658

Part III Exclusively religious, charitable, etc., individual contributions to section 501(c)(7), (8), or (10) organizations that total more than \$1,000 for the year. Complete columns (a) through (e) and the following line entry.

For organizations completing Part III, enter the total of *exclusively* religious, charitable, etc., contributions of **\$1,000** or less for the year. (Enter this information once. See instructions.) ▶\$

l	Jse duplicate copies of Part III if addition	onal space is neede	d.		
(a) No. from Part I	(b) Purpose of gift	(c) Use	of gift	(d) Description of how gift is held	
		(e) Trans	fer of gift		
	Transferee's name, address, ar	nd ZIP + 4	Relatio	nship of transferor to transferee	
(a) No. from Part I	(b) Purpose of gift	(c) Use	of gift	(d) Description of how gift is held	
			_		
		(e) Trans	fer of gift		
	Transferee's name, address, ar	nd 7IP ± 4	Relationship of transferor to transferee		
-	Transferee 3 fiame, address, ar	IU 211 T T	Kelatic	manip of transferor to transferee	
(a) No.				T	
(a) No. from Part I	(b) Purpose of gift	(c) Use	of gift	(d) Description of how gift is held	
		(e) Trans	fer of gift		
	Transferee's name, address, ar	nd ZIP + 4	Relatio	onship of transferor to transferee	
-	, , , , , , , , , , , , , , , , , , , ,			<u>, , , , , , , , , , , , , , , , , , , </u>	
(a) No.					
(a) No. from Part I	(b) Purpose of gift	(c) Use	of gift	(d) Description of how gift is held	
			_		
-		(e) Trans	fer of gift	1	
	Transferee's name, address, ar	nd ZIP + 4	Relatio	enship of transferor to transferee	

# SCHEDULE D (Form 990)

### **Supplemental Financial Statements**

2011

OMB No. 1545-0047

► Complete if the organization answered "Yes," to Form 990,

Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b.

► Attach to Form 990. ► See separate instructions.

Open to Public Inspection

Department of the Treasury Internal Revenue Service

Name of the organization

Employer identification number

52-0591658

ME	RCY MEDICAL CENTER	52-0591658
Pa	Organizations Maintaining Donor Advised Funds or Other Similar Funds or organization answered "Yes" to Form 990, Part IV, line 6.	r Accounts. Complete if the
	(a) Donor advised funds	(b) Funds and other accounts
1	Total number at end of year	.,
2	Aggregate contributions to (during year)	
3		
4 5	Aggregate value at end of year	a depar advised
5	funds are the organization's property, subject to the organization's exclusive legal control?.	
6	Did the organization inform all grantees, donors, and donor advisors in writing that grant fur	
6	only for charitable purposes and not for the benefit of the donor or donor advisor, or for an	
Da	conferring impermissible private benefit?	Form 990 Part IV line 7
1 (1	Purpose(s) of conservation easements held by the organization (check all that apply).	om 990, Fait IV, line 7.
•		of an historically important land area
		of a certified historic structure
	Preservation of open space	or a certified historic structure
2	Complete lines 2a through 2d if the organization held a qualified conservation contribution is	n the form of a conservation
_	easement on the last day of the tax year.	in the form of a conservation
		Held at the End of the Tax Year
а	Total number of conservation easements	2a
b	Total acreage restricted by conservation easements	
c	Number of conservation easements on a certified historic structure included in (a)	
d	Number of conservation easements included in (c) acquired after 8/17/06, and not on a	
u	historic structure listed in the National Register	2 d
3	Number of conservation easements modified, transferred, released, extinguished, or termin	
•	tax year	nated by the organization during the
4	Number of states where property subject to conservation easement is located ▶	
5	Does the organization have a written policy regarding the periodic monitoring, inspection, h	
•	violations, and enforcement of the conservation easements it holds?	-
6	Staff and volunteer hours devoted to monitoring, inspecting, and enforcing conservation ea	
-	<b>&gt;</b>	
7	Amount of expenses incurred in monitoring, inspecting, and enforcing conservation easeme	ents during the year
	►\$	<b>3 ,</b>
8	Does each conservation easement reported on line 2(d) above satisfy the requirements of s	ection 170(h)(4)(B)
	(i) and section 170(h)(4)(B)(ii)?	` ' ' ' '
9	In Part XIV, describe how the organization reports conservation easements in its revenue ar	nd expense statement, and
	balance sheet, and include, if applicable, the text of the footnote to the organization's finance	
	organization's accounting for conservation easements.	
Pa	organizations Maintaining Collections of Art, Historical Treasures, or Other Complete if the organization answered "Yes" to Form 990, Part IV, line 8.	er Similar Assets.
1a	If the organization elected, as permitted under SFAS 116 (ASC 958), not to report in its works of art, historical treasures, or other similar assets held for public exhibition, edupublic service, provide, in Part XIV, the text of the footnote to its financial statements that de	revenue statement and balance shee ucation, or research in furtherance of escribes these items.
b	If the organization elected, as permitted under SFAS 116 (ASC 958), to report in its	
	works of art, historical treasures, or other similar assets held for public exhibition, edu	
	public service, provide the following amounts relating to these items:	
	(i) Revenues included in Form 990, Part VIII, line 1	
	(ii) Assets included in Form 990, Part X	
2	If the organization received or held works of art, historical treasures, or other similar	• .
	following amounts required to be reported under SFAS 116 (ASC 958) relating to these item	
a	Revenues included in Form 990, Part VIII, line 1	•••••••••••••••••••••••••••••••••••••
h	Assets included in Form 990 Part X	<b>P</b>

<u>Schedule D</u> (Form 990) 2011 Page **2** 

Par	t III Organizations Maintainir	ng Collections of	Art, Hist	orical Tre	easures	, or (	Other S	Similar Assets	s (contii	nued)	
3	Using the organization's acquisition collection items (check all that apply		ther reco	ords, checl	k any of	f the	followi	ng that are a s	significa	nt use	of its
а	Public exhibition		d	Loa	n or exc	chang	je progr	ams			
b	Scholarly research		e	Oth							
С	Preservation for future ger	nerations									
4	Provide a description of the organ		and exp	lain how t	thev fur	ther t	the ora	anization's exer	mpt pur	ose in	Part
-	XIV.						3				
5	During the year, did the organization	n solicit or receive d	onations	of art hist	orical tre	-asur	es or o	ther similar			
·	assets to be sold to raise funds rath									es	No
Dar	t IV Escrow and Custodial Ar										140
ı aı	line 9, or reported an am				iization	anov	worda	100 101 01111	550, 1 (	ait i v ,	
			, , , , ,								
1a	Is the organization an agent, trustee	custodian or other	intermed	liary for co	ntributio	ons o	r other	assets not			
	included on Form 990, Part X?								□ v	es	No
h	If "Yes," explain the arrangement in								ш.		110
	ii 163, explain the arrangement in	Tall All and comple	ctc the ro	mowning tax	Sic.			Amoun	t		
•	Beginning balance				-	10		71110011			
	Additions during the year					1d					
u	Distributions during the year										
t e	Ending balance										
	Did the organization include an amo									es	No
	If "Yes," explain the arrangement in		ait A, iii k	321!					r	es _	NO
			ization a	noworod	"Voo" to	. For	m 000	Dort IV line 1	10		
Par	Endowment Funds. Com	(a) Current year		ior year	(c) Two			(d) Three years bad		our years	- hack
1 2	Beginning of year balance	1,123,000.		23 <b>,</b> 000.			000.	1,123,00		our years	back
	Contributions	1,123,000.	Τ, Ι.	23,000.	1,1	123,	000.	1,123,00	0.		
	Net investment earnings, gains,										
C	and losses										
4	Grants or scholarships										
	Other expenditures for facilities										
е	and programs										
	Administrative expenses										
		1 122 000	1 1/	22 000	1 1	122	000	1,123,00	0		
-	End of year balance	1,123,000.		23,000.			000.	1,123,00	0.		
2	Provide the estimated percentage of	•		e (line 1g,	column	(a)) r	neid as:				
	Board designated or quasi-endowm		_%								
	Permanent endowment ► 100.0										
C	Temporarily restricted endowment		200/								
2.0	The percentages in lines 2a, 2b, and			4:414				-4			
sa	Are there endowment funds not in t	ne possession of th	ie organiz	ation that	are neic	a and	admini	stered for the		74	
	organization by:								2-	Yes	
	(i) unrelated organizations								3a		X
	(ii) related organizations									ii) X	
_	If "Yes" to 3a(ii), are the related orga								. 31	X	
4	Describe in Part XIV the intended us										
Par	•	•									
	Description of property	(a) Cost or (invest			or other bas other)	sis	(c) Accu		<b>(d)</b> Boo	k value	
4 -	Lond	,		`		1	achie	OIGHOIT		067	701
	Land				067,79		00 04	4 307		067,	
	Buildings			525,	/43,55	22 · T	08,04	4,387.	41/	701,	208.
	Leasehold improvements			100	120 22	) =   1	20 40	0 740		CE 1	176
	Equipment						32,46	8,749.		651,	
	Other		200 5		274,13					274,	
ıota	I. Add lines 1a through 1e. (Column	(a) must equal Form	1 990. Par	τ Χ. columi	า (B), line	e 10(d	C).)	▶	5Z1,	694,	ю14.

Schedule D (Form 990) 2011			Page 3
Part VII Investments - Other Securities. See For	m 990, Part X, line	e 12.	
(a) Description of security or category (including name of security)	(b) Book value	(c) Method of valua Cost or end-of-year mar	
(1) Financial derivatives			
(2) Closely-held equity interests			
(3) Other			
(A) RESTRICTED INVESTMENTS	95,267,099.	FMV	
(B) RESTRICTED CASH	14,074,365.	FMV	
(C)			
(D)			
(E)			
(F)			
(G)			
(H)			
(1)			
Total. (Column (b) must equal Form 990, Part X, col. (B) line 12.)	109,341,464.		
Part VIII Investments - Program Related. See For	rm 990, Part X, line	e 13.	
(a) Description of investment type	(b) Book value	<b>(c)</b> Method of valua Cost or end-of-year mar	
(1)			
(2)			
(3)			
(4)			
<u>(5)</u> (6)			
(7)			
(8)			
(9)			
(10)			
Total. (Column (b) must equal Form 990, Part X, col. (B) line 13.)			
Part IX Other Assets. See Form 990, Part X, line	15		
· · · · · · · · · · · · · · · · · · ·	escription		(b) Book value
(1) INTEREST IN MERCY HEALTH FOUND			23,597,687
(2) DUE FROM RELATED ENTITIES			20,746,087
(3) OTHER RECEIVABLES			2,450,059
(4) DEPOSITS			733,200
(5) DEFERRED FINANCING COSTS			2,668,588
(6) OTHER CURRENT ASSETS			302,645
(7) OTHER ASSETS			226,189
(8) INVEST UNCONSOLID SUBS			868,380
(9) DEFERRED COMP PLAN ASSETS			6,224,962
(10) CARDINAL SHEHAN SEC DEPOSIT			1,889,597
Total. (Column (b) must equal Form 990, Part X, col. (B) line 15.)			59,707,394
Part X Other Liabilities. See Form 990, Part X, I			
1. (a) Description of liability	(b) Book value		
(1) Federal income taxes			
(2) CONSTRUCTION RETAINAGE	1,802,2		
(3) POST RETIREMENT OBLIGATION	7,508,5		
(4) DEFERRED COMPENSATION	6,224,9		
(5) MERRILL LYNCH SWAP	42,340,1		
(6) MALPRACTICE TAIL LIABILITY	327,5		
(7) CARDINAL DEPOSIT	1,825,3		
(8) RETIREMENT ANNUITY PLAN OBLIGA	4,684,5		
(9) ESTIMATED TAIL LIAB GIC	1,000,0	000.	
(10)			
(11)			
Total. (Column (b) must equal Form 990, Part X, col. (B) line 25.)	<b>▶</b> 65,713,3	328.	

2. FIN 48 (ASC 740) Footnote. In Part XIV, provide the text of the footnote to the organization's financial statements that reports the organization's liability for uncertain tax positions under FIN 48 (ASC 740).

Schedul	e D (Form 990) 2011	Page <b>4</b>
Part 2	Reconciliation of Change in Net Assets from Form 990 to Audited Financial Statemer	nts
1	Total revenue (Form 990, Part VIII, column (A), line 12)	
2	Total expenses (Form 990, Part IX, column (A), line 25)	
3	Excess or (deficit) for the year. Subtract line 2 from line 1	
4	Net unrealized gains (losses) on investments	
5	Donated services and use of facilities 5	
6	Investment expenses 6	
7	· · · · · · · · · · · · · · · · · · ·	
8		
9	Other (Describe in Part XIV.)  Total adjustments (net). Add lines 4 through 8  9	
10	Excess or (deficit) for the year per audited financial statements. Combine lines 3 and 9	
Part		<u> </u>
	<del>-</del>	
1	Total revenue, gains, and other support per audited financial statements	1
2	Amounts included on line 1 but not on Form 990, Part VIII, line 12:	
-	Net unrealized gains on investments 2a	
b	Donated services and use of facilities 2b	
С	Recoveries of prior year grants 2c	
d	Other (Describe in Part XIV.)	
е	Add lines 2a through 2d	2e
3	Subtract line 2e from line 1	3
4	Amounts included on Form 990, Part VIII, line 12, but not on line 1:	
а	Investment expenses not included on Form 990, Part VIII, line 7b	
b	Other (Describe in Part XIV.)	
С	Add lines 4a and 4b	4c
5	Total revenue. Add lines 3 and 4c. (This must equal Form 990, Part I, line 12.)	5
Part 2	Reconciliation of Expenses per Audited Financial Statements With Expenses per Retu	ırn
1	Total expenses and losses per audited financial statements	1
2	Amounts included on line 1 but not on Form 990, Part IX, line 25:	
а	Donated services and use of facilities 2a	
b	Prior year adjustments 2b	
С	Other losses 2c	
d	Other (Describe in Part XIV.)	
е	Add lines 2a through 2d	2e
3	Subtract line 2e from line 1	3
4	Amounts included on Form 990, Part IX, line 25, but not on line 1:	
а	Investment expenses not included on Form 990, Part VIII, line 7b	
	Other (Describe in Part XIV.)	
•	Add lines 42 and 4h	4c
5	Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, line 18.)	5
	XIV Supplemental Information	
	ete this part to provide the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and 4; Part I	V, lines 1b and 2b;
Part V,	line 4; Part X, line 2; Part XI, line 8; Part XII, lines 2d and 4b; and Part XIII, lines 2d and 4b. Also complete	
any ad	ditional information.	
SEE	PAGE 5	

ENDOWMENT FUNDS

SCHEDULE D, PART V, LINE 4

ONE MILLION OF THE ENDOWMENT IS ADMINISTERED AND HELD BY MERCY HEALTH

FOUNDATION A RELATED ENTITY OF MERCY MEDICAL CENTER. THE PURPOSE OF THE

ENDOWMENT IS TO SUPPORT THE HEALTHCARE MINISTRY OF THE SISTERS OF MERCY

AT MERCY MEDICAL CENTER AND STELLA MARIS.

FIN 48 DISCLOSURE

SCHEDULE D, PART X, LINE 2

MHS, MMC, SMI, MFC, SPPS, MHF AND MSS ARE NOT-FOR-PROFIT ORGANIZATIONS

EXEMPT FROM FEDERAL INCOME TAXES UNDER SECTION 501(C)(3) OF THE INTERNAL

REVENUE CODE, AND ARE THEREFORE NOT SUBJECT TO FEDERAL INCOME TAX UNDER

CURRENT INCOME TAX REGULATIONS. MHS SUBSIDIARIES OTHERWISE EXEMPT FROM

FEDERAL AND STATE TAXATION ARE NONETHELESS SUBJECT TO TAXATION AT

CORPORATE TAX AT BOTH THE FEDERAL AND STATE LEVEL ON THEIR UNRELATED

BUSINESS INCOME. CURRENT ACCOUNTING STANDARDS DEFINE THE THRESHOLD FOR

RECOGNIZING UNCERTAIN INCOME TAX RETURN POSITIONS IN THE FINANCIAL

STATEMENTS AS "MORE LIKELY THAN NOT" THAT THE POSITION IS SUSTAINABLE,

BASED ON ITS TECHNICAL MERITS, AND ALSO PROVIDE GUIDANCE ON THE

MEASUREMENT, CLASSIFICATION, AND DISCLOSURE OF TAX RETURN POSITIONS IN

THE FINANCIAL STATEMENTS. MANAGEMENT BELIEVES THERE IS NO IMPACT ON MHS'S

ACCOMPANYING CONSOLIDATED FINANCIAL STATEMENTS RELATED TO UNCERTAIN

INCOME TAX POSITIONS.

Page 5

#### SCHEDULE F (Form 990)

#### **Statement of Activities Outside the United States**

► Complete if the organization answered "Yes" to Form 990, Part IV, line 14b, 15, or 16.

► Attach to Form 990. ► See separate instructions.

OMB No. 1545-0047

2011

Open to Public Inspection

Department of the Treasury Internal Revenue Service

Name of the organization

MERCY MEDICAL CENTER

Employer identification number

52-0591658

Par	General Information of Form 990, Part IV, line 14		Outside the U	Inited States. Complete	if the organization answe	ered "Yes" to
1	For grantmakers. Does the orga assistance, the grantees' eligibili	ty for the grant	ts or assistance	e, and the selection criteri	a used to award the	
	grants or assistance?					Yes No
2	For grantmakers. Describe in assistance outside the United Sta	ates.			-	and other
	Activities per Region. (The follow  (a) Region	ving Part I, line (b) Number of	3 table can be (c) Number of	duplicated if additional sp (d) Activities conducted in	(e) If activity listed in (d) is	(f) Total
	(u) regen	offices in the region	employees, agents, and independent contractors in region	region (by type) (e.g., fundraising, program services, investments, grants to recipients located in the region)	a program service, describe specific type of service(s) in region	expenditures for and investments in region
(1)	CENTRAL AMERICA/CARIRDEAN			TNIVECOMENO		14 904 720
_(1)	CENTRAL AMERICA/CARIBBEAN			INVESTMENTS		14,894,739.
_(2)						
(3)						
_(4)						
(5)						
(6)						
(7)						
(8)						
(9)						
(10)						
(11)						
(12)						
(13)						
<u>(14)</u>						
<u>(15)</u>						
<u>(16)</u>						
(17)						
3 a	Sub-total					14,894,739.
b						
С	sheets to Part I  Totals (add lines 3a and 3b)					14,894,739.

MERCY MEDICAL CENTER 52-0591658

Schedule F (Form 990) 2011

Page 2

Part II Grants and Other Assistance to Organizations or Entities Outside the United States. Complete if the organization answered "Yes" to Form 990

1	(a) Name of organization	(b) IRS code section and EIN (if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method valuation (book, FMV appraisal, other)
1)									
2)									
3)									
4)									
5)									
6)									
7)									
8)									
9)									
10)									
11)									
12)									
13)									
14)									
15)									
16)									

MERCY MEDICAL CENTER

Schedule F (Form 990) 2011

Part III

Page 3

Part III can be duplicated if ad				<u> </u>			(h) Method of
(a) Type of grant or assistance	(b) Region	(c) Number of recipients	(d) Amount of cash grant	(e) Manner of cash disbursement	(f) Amount of non-cash assistance	(g) Description of non-cash assistance	(h) Method of valuation (book, FMV, appraisal, other)
_(1)							
_(2)							
_(3)							
(4)							
_ (5)							
_ (6)							
(7)							
(8)							
(9)							
(10)							
(11)							
(12)							
(13)							
(14)							
(15)							
(16)							
<u>(17)</u>							
(18)							

Grants and Other Assistance to Individuals Outside the United States. Complete if the organization answered "Yes" to Form 990, Part IV, line 16.

MERCY MEDICAL CENTER 52-0591658

Schedule F (Form 990) 2011
Page 4
Part IV Foreign Forms

Part	roreign Forms		
1	Was the organization a U.S. transferor of property to a foreign corporation during the tax year? If "Yes," the organization may be required to file Form 926, Return by a U.S. Transferor of Property to a Foreign Corporation (see Instructions for Form 926)	X Yes	No No
2	Did the organization have an interest in a foreign trust during the tax year? If "Yes," the organization may be required to file Form 3520, Annual Return to Report Transactions with Foreign Trusts and Receipt of Certain Foreign Gifts, and/or Form 3520-A, Annual Information Return of Foreign Trust With a U.S. Owner (see Instructions for Forms 3520 and 3520-A)	Yes	X No
3	Did the organization have an ownership interest in a foreign corporation during the tax year? If "Yes," the organization may be required to file Form 5471, Information Return of U.S. Persons With Respect To Certain Foreign Corporations. (see Instructions for Form 5471)	X Yes	☐ No
4	Was the organization a direct or indirect shareholder of a passive foreign investment company or a qualified electing fund during the tax year? If "Yes," the organization may be required to file Form 8621, Information Return by a Shareholder of a Passive Foreign Investment Company or Qualified Electing Fund. (see Instructions for Form 8621)	X Yes	No
5	Did the organization have an ownership interest in a foreign partnership during the tax year? If "Yes," the organization may be required to file Form 8865, Return of U.S. Persons With Respect To Certain Foreign Partnerships. (see Instructions for Form 8865)	Yes	X No
6	Did the organization have any operations in or related to any boycotting countries during the tax year? If "Yes," the organization may be required to file Form 5713, International Boycott Report (see Instructions for Form 5713)	Yes	X No

Schedule F (Form 990) 2011

MERCY MEDICAL CENTER 52-0591658

Schedule F (Form 990) 2011 Page 5

### Part V Suppler

Supplemental Information

Complete this part to provide the information required by Part I, line 2 (monitoring of funds); Part I, line 3, column (f) (accounting method; amounts of investments vs. expenditures per region); Part II, line 1 (accounting method); Part III (accounting method); and Part III, column (c) (estimated number of recipients), as applicable. Also complete this part to provide any additional information (see instructions).

PART I, LINE 3

THE AMOUNT INDICATED AS FOREIGN INVESTMENTS IN PART I WAS MERCY MEDICAL CENTER'S OWNERSHIP INTEREST IN GREENLEAF INSURANCE COMPANY, LTD ("GREENLEAF"), A CAYMAN ISLAND CORPORATION. GREENLEAF IS A WHOLLY-OWNED SUBSIDIARY OF MERCY MEDICAL CENTER THAT PROVIDES DIRECT COVERAGE FOR PROFESSIONAL, MALPRACTICE, AND COMPREHENSIVE GENERAL LIABILITY FOR MERCY MEDICAL CENTER AND ITS ASSOCIATED HEALTH CARE FACILITIES. AS OF THE END OF THE 2011 TAX YEAR, THE VALUE OF MERCY MEDICAL CENTER'S OWNERSHIP IN GREENLEAF WAS \$14,894,739.

#### SCHEDULE H (Form 990)

#### **Hospitals**

Complete if the organization answered "Yes" to Form 990, Part IV, question 20.
 ► Attach to Form 990.
 ► See separate instructions.

OMB No. 1545-0047

2011

Open to Public Inspection

Department of the Treasury Internal Revenue Service Name of the organization

Employer identification number

	··· -·· -·· -·· -·· ··· ··· ·· ·· ·· ··	
MERCY	MEDICAL CENTER	52-0591658
Part I	Financial Assistance and Certain Other Community Benefits at Cost	
		\

								Yes	No
1a	Did the organization have	ve a financ	ial assistan	nce policy during the tax	year? If "No," skip to qu	estion 6a	1a	Х	
	If "Yes," was it a written			· · · ·			1b	X	
2				ilities, indicate which of ospital facilities during the		escribes application of			
	Applied uniformly	•		• • • • • • • • • • • • • • • • • • • •	ed uniformly to most ho	spital facilities			
	Generally tailored		•						
3	Answer the following the organization's patier			l assistance eligibility cr	iteria that applied to	the largest number of			
а	<u> </u>							37	
	"Yes," indicate which of the	3.7	vas the FPG t	family income limit for eligib			3a	X	
b	Did the organization u	se FPG to	determine	e eligibility for providing	discounted care? If	"Yes," indicate which			
				or eligibility for discounte	.1		3b	Х	
	200% 250	0%	300%	350% X 400%	6 Other	%			
С	If the organization did	not use F	PG to dete	ermine eligibility, descri	be in Part VI the inco	me based criteria for			
	0 0 ,			I care. Include in the decome, to determine eligib	•	•			
4	Did the organization's	financial a	ssistance p	olicy that applied to the	e largest number of i	ts patients during the			
				the "medically indigent"			4	Х	
5a	Did the organization budge						5a	X	
	If "Yes," did the organiz						5b	X	
	If "Yes" to line 5b, as				=				
			_	for free or discounted ca	<del>-</del>		5c		X
6a	Did the organization pre	epare a coi	mmunity be	enefit report during the tax	x year?		6a	Х	
b	If "Yes," did the organiz	ation make	e it available	e to the public?			6b	Х	
	Complete the following	g table us	ing the wo	orksheets provided in th	ne Schedule H instruc	ctions. Do not submit			
	these worksheets with t								
7_	Financial Assistance an	d Certain (			(a) Discoulant attacking	(a) National and the control of the	15	. D	
	inancial Assistance and eans-Tested Government Programs	activities or programs (optional)	served (optional)	(c) Total community benefit expense	(d) Direct offsetting revenue	(e) Net community benefit expense	•	Percent of total expense	al
а	Financial Assistance at cost					11 11 150		_	٥.
	(from Worksheet 1)			11,444,452.		11,444,452.		2	.85
b	Medicaid (from Worksheet 3,								
С	column a)								
d	Worksheet 3, column b)  Total Financial Assistance and Means-Tested Government								
	Programs			11,444,452.		11,444,452.		2	.85
	Other Benefits								
е	Community health improvement services and community benefit operations (from Worksheet 4)			6,343,204.		6,343,204.		1	.58
f	Health professions education								
	(from Worksheet 5)			13,167,834.		13,167,834.		3	.28
g	Subsidized health services (from			10,259,076.		10,259,076.		2	.56
	Worksheet 6)			262,068.		262,068.			.07
h	Research (from Worksheet 7)			202,000.		202,000.			• 0 /
i	Cash and in-kind contributions for community benefit (from Worksheet 8)			1,819,900.		1,819,900.			.45
j	Total. Other Benefits			31,852,082.		31,852,082.			.94
k	Total. Add lines 7d and 7j.			43,296,534.		43,296,534.		10	.79

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule H (Form 990) 2011

 Schedule H (Form 990) 2011
 Page 2

Part II

Community Building Activities Complete this table if the organization conducted any community building activities during the tax year, and describe in Part VI how its community building activities promoted the health of the communities it serves.

		(a) Number of activities or programs (optional)	(b) Persons served (optional)	(c) Total community building expense	(d) Direct offsetting revenue	(e) Net community building expense	(f) Percent of total expense
_	Physical improvements and housing	(Optional)		930,696.		930,696.	.23
	Economic development						
_	Community support			31,434.		31,434.	.01
_	Environmental improvements						
-5	Leadership development and						
	training for community members			221,474.		221,474.	.06
6	Coalition building						
7	Community health improvement						
	advocacy			359,663.		359,663.	.09
8	Workforce development						
9	Other						
10	Total			1,543,267.		1,543,267.	.39

Part III Bad Debt, Medicare, & Collection Practices

	Ion A. Bad Debt Expense		Yes	No
	Did the organization report bad debt expense in accordance with Healthcare Financial Management Association Statement No. 15?	1		X
	Enter the amount of the organization's bad debt expense			
	Enter the estimated amount of the organization's bad debt expense attributable to			
	patients eligible under the organization's financial assistance policy			
	Provide in Part VI the text of the footnote to the organization's financial statements that describes bad debt			
	expense. In addition, describe the costing methodology used in determining the amounts reported on lines 2			
	and 3, and rationale for including a portion of bad debt amounts as community benefit.			
Secti	ion B. Medicare			
5	Enter total revenue received from Medicare (including DSH and IME)			
	Enter Medicare allowable costs of care relating to payments on line 5 6 98,871,947.			
	Subtract line 6 from line 5. This is the surplus (or shortfall)			
	Describe in Part VI the extent to which any shortfall reported in line 7 should be treated as community benefit.			
	Also describe in Part VI the costing methodology or source used to determine the amount reported on line 6.			
	Check the box that describes the method used:			
	Cost accounting system Cost to charge ratio X Other			
Secti	ion C. Collection Practices			
9a	Did the organization have a written debt collection policy during the tax year?	9a	X	
b	If "Yes," did the organization's collection policy that applied to the largest number of its patients during the tax year contain provisions on the			
	collection practices to be followed for patients who are known to qualify for financial assistance? Describe in Part VI	9b	X	

Part IV Management Companies and Joint Ventures (see instructions)

(a) Name of entity	<b>(b)</b> Description of primary activity of entity	(c) Organization's profit % or stock ownership %	(d) Officers, directors, trustees, or key employees' profit % or stock ownership %	(e) Physicians' profit % or stock ownership %
1				
2				
3				
4				
5				
6				
7				
8				
9				
10				
11				
12				
13				

Schedule H (Form 990) 2011 Page **3** 

Part V Facility Information									
Section A. Hospital Facilities		0	0	1	0	70	П	ш	
(list in order of size, from largest to smallest)	Licensed hospital	eneral I	Children'	eaching	Critical a	Research facility	ER-24 hours	ER-other	
How many hospital facilities did the organization operate during the tax year?1	hospital	General medical & surgical	Children's hospital	Teaching hospital	Critical access hospital	n facility	urs		
Name and address		ical							Oth or (deceribe)
1 MERCY MEDICAL CENTER									Other (describe)
301 ST PAUL PLACE	-								
BALTIMORE MD 21202	X	х		Х			Х		
2	23	21		21			21		
3									
4									
5									
6									
7									
	1								
8									
9									
10									
10	-								
11									
12									
13									
14									
	-								
15									
	-								
16									
	-								
	1			1	i .	ı		1	İ

Schedule H (Form 990) 2011

#### Part V Facility Information (continued)

#### Section B. Facility Policies and Practices

(Complete a separate Section B for each of the hospital facilities listed in Part V, Section A)

TER	ł
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			Yes	No
Com	munity Health Needs Assessment (Lines 1 through 7 are optional for tax year 2011)			
1	During the tax year or any prior tax year, did the hospital facility conduct a community health needs			
	assessment (Needs Assessment)? If "No," skip to line 8	1		
	If "Yes," indicate what the Needs Assessment describes (check all that apply):			
а	A definition of the community served by the hospital facility			
b	Demographics of the community			
С	Existing health care facilities and resources within the community that are available to respond to the			
	health needs of the community			
d	How data was obtained			
е	The health needs of the community			
f	Primary and chronic disease needs and other health issues of uninsured persons, low-income persons,			
	and minority groups			
g	The process for identifying and prioritizing community health needs and services to meet the			
	community health needs			
h	The process for consulting with persons representing the community's interests			
i	Information gaps that limit the hospital facility's ability to assess the community's health needs			
j	Other (describe in Part VI)			
2	Indicate the tax year the hospital facility last conducted a Needs Assessment: 20			
3	In conducting its most recent Needs Assessment, did the hospital facility take into account input from			
	persons who represent the community served by the hospital facility? If "Yes," describe in Part VI how the			
	hospital facility took into account input from persons who represent the community, and identify the persons			
	the hospital facility consulted	3		
4	Was the hospital facility's Needs Assessment conducted with one or more other hospital facilities? If "Yes,"			
_	list the other hospital facilities in Part VI	4		
5	Did the hospital facility make its Needs Assessment widely available to the public?	5		
_	If "Yes," indicate how the Needs Assessment was made widely available (check all that apply):			
a	Hospital facility's website			
b	Available upon request from the hospital facility			
C	Other (describe in Part VI)			
6	If the hospital facility addressed needs identified in its most recently conducted Needs Assessment, indicate			
_	how (check all that apply):  Adoption of an implementation strategy to address the health needs of the hospital facility's community			
a	Execution of the implementation strategy			
b	Participation in the development of a community-wide community benefit plan			
C C	Participation in the development of a community-wide community benefit plan			
a	Inclusion of a community benefit section in operational plans			
e f	Adoption of a budget for provision of services that address the needs identified in the Needs Assessment			
	Prioritization of health needs in its community			
g h	Prioritization of services that the hospital facility will undertake to meet health needs in its community			
ï	Other (describe in Part VI)			
7	Did the hospital facility address all of the needs identified in its most recently conducted Needs Assessment? If "No," explain			
•	in Part VI which needs it has not addressed and the reasons why it has not addressed such needs	7		
Finan	icial Assistance Policy			
	Did the hospital facility have in place during the tax year a written financial assistance policy that:			
8	Explained eligibility criteria for financial assistance, and whether such assistance includes free or discounted			
-	care?	8	Х	
9	Used federal poverty guidelines (FPG) to determine eligibility for providing free care?	9	X	
9	Used federal poverty guidelines (FPG) to determine eligibility for providing <i>free</i> care?  If "Yes," indicate the FPG family income limit for eligibility for free care: 2 0 0 %	9	Х	

Page 4

Schedule H (Form 990) 2011 Page **5** 

Pa	rt \	/	Facility Information (continued) MERCY MEDICAL CENTER				
			,		Yes	No	
10	ı	Jsed F	FPG to determine eligibility for providing discounted care?	10	Х		
			," indicate the FPG family income limit for eligibility for discounted care: $^4$ 0 0 $^{\circ}_{\%}$				
		If "No," explain in Part VI the criteria the hospital facility used.					
11		Explained the basis for calculating amounts charged to patients?					
		-	" indicate the factors used in determining such amounts (check all that apply):	11			
	а	X	Income level				
	b	X	Asset level				
	C	X	Medical indigency				
	d	X	Insurance status				
	е		Uninsured discount				
	f		Medicaid/Medicare				
	g	X	State regulation				
	h		Other (describe in Part VI)				
12		 Explair	ned the method for applying for financial assistance?	12	Х		
13		-	ed measures to publicize the policy within the community served by the hospital facility?	13	Х		
			," indicate how the hospital facility publicized the policy (check all that apply):				
	а	X	The policy was posted on the hospital facility's website				
	b		The policy was attached to billing invoices				
	С	X	The policy was posted in the hospital facility's emergency rooms or waiting rooms				
	d	X	The policy was posted in the hospital facility's admissions offices				
	е	X	The policy was provided, in writing, to patients on admission to the hospital facility				
1	f	X	The policy was available on request				
	g		Other (describe in Part VI)				
		and 0	Collections				
14			e hospital facility have in place during the tax year a separate billing and collections policy, or a written				
			al assistance policy (FAP) that explained actions the hospital facility may take upon non-payment?	14	Χ		
15			all of the following actions against an individual that were permitted under the hospital facility's				
	-	oolicie	s during the tax year before making reasonable efforts to determine the patient's eligibility under the				
	f	acility	s FAP:				
;	a		Reporting to credit agency				
	b		Lawsuits				
	С		Liens on residences				
	d		Body attachments				
	е		Other similar actions (describe in Part VI)				
16	ı	Did the	e hospital facility or an authorized third party perform any of the following actions during the tax year				
			making reasonable efforts to determine the patient's eligibility under the facility's FAP?	16		X	
	ı	f "Yes	" check all actions in which the hospital facility or a third party engaged:				
;	а		Reporting to credit agency				
	b		Lawsuits				
(	С		Liens on residences				
•	d		Body attachments				
,	е		Other similar actions (describe in Part VI)				
17			e which efforts the hospital facility made before initiating any of the actions checked in line 16 (check				
			apply):				
	a	X	Notified patients of the financial assistance policy on admission				
	b	X	Notified patients of the financial assistance policy prior to discharge				
(	С	X	Notified patients of the financial assistance policy in communications with the patients regarding the				
		v	patients' bills				
(	d	X	Documented its determination of whether patients were eligible for financial assistance under the				
			hospital facility's financial assistance policy				
	е		Other (describe in Part VI)				

Schedule H (Form 990) 2011

MERCY MEDICAL CENTER 52-0591658

Schedule H (Form 990) 2011 Page **6** 

Part V Facility Information (continued) MERCY MEDICAL CENTER						
Polic	cy Relating to Emergency Medical Care					
			Yes	No		
18	Did the hospital facility have in place during the tax year a written policy relating to emergency medical care that requires the hospital facility to provide, without discrimination, care for emergency medical conditions to individuals regardless of their eligibility under the hospital facility's financial assistance policy?	18	Х			
a b c	The hospital facility did not provide care for any emergency medical conditions The hospital facility's policy was not in writing The hospital facility limited who was eligible to receive care for emergency medical conditions (describe in Part VI)  X Other (describe in Part VI)					
Indiv	riduals Eligible for Financial Assistance					
19 a	Indicate how the hospital facility determined, during the tax year, the maximum amounts that can be charged to FAP-eligible individuals for emergency or other medically necessary care.  The hospital facility used its lowest negotiated commercial insurance rate when calculating the					
b c d	maximum amounts that can be charged  The hospital facility used the average of its three lowest negotiated commercial insurance rates when calculating the maximum amounts that can be charged  The hospital facility used the Medicare rates when calculating the maximum amounts that can be charged  Other (describe in Part VI)					
20	Did the hospital facility charge any of its patients who were eligible for assistance under the hospital facility's financial assistance policy, and to whom the hospital facility provided emergency or other medically necessary services, more than the amounts generally billed to individuals who had insurance covering such care?	20		Х		
21	Did the hospital facility charge any of its FAP-eligible patients an amount equal to the gross charge for any service provided to that patient?	21		х		

Schedule H (Form 990) 2011

Schedule H (Form 990) 2011 Part V Facility Information (continued)

# Section C. Other Health Care Facilities That Are Not Licensed, Registered, or Similarly Recognized as a Hospital **Facility**

(list in order of size, from largest to smallest)

How many non-ho	spital health care faciliti	es did the organization op	perate during the tax year	?

Name and address	Type of Facility (describe)
1	
2	
3	
4	
5	
6	
7	
8	
9	
10	

Schedule H (Form 990) 2011

## Part VI Supplemental Information

Complete this part to provide the following information.

- 1 Required descriptions. Provide the descriptions required for Part I, lines 3c, 6a, and 7; Part II; Part III, lines 4, 8, and 9b; and Part V, Section B, lines 1j, 3, 4, 5c, 6i, 7, 9, 10, 11h, 13g, 15e, 16e, 17e, 18d, 19d, 20, and 21.
- 2 Needs assessment. Describe how the organization assesses the health care needs of the communities it serves, in addition to any needs assessments reported in Part V, Section B.
- **3 Patient education of eligibility for assistance.** Describe how the organization informs and educates patients and persons who may be billed for patient care about their eligibility for assistance under federal, state, or local government programs or under the organization's financial assistance policy.
- **4 Community information.** Describe the community the organization serves, taking into account the geographic area and demographic constituents it serves.
- 5 Promotion of community health. Provide any other information important to describing how the organization's hospitals facilities or other health care facilities further its exempt purpose by promoting the health of the community (e.g., open medical staff, community board, use of surplus funds, etc.).
- **6** Affiliated health care system. If the organization is part of an affiliated health care system, describe the respective roles of the organization and its affiliates in promoting the health of the communities served.
- 7 State filing of community benefit report. If applicable, identify all states with which the organization, or a related organization, files a community benefit report.

MARYLAND HOSPITAL ASSOCIATION UNIFIED MARYLAND HOSPITAL RESPONSES
PART I, LINES 7A, 7B AND 7F

7A. CHARITY CARE AT COST AND 7F. HEALTH PROFESSIONS EDUCATION ARE EXPLAINED IN THE FOLLOWING:

MARYLAND'S REGULATORY SYSTEM CREATES A UNIQUE PROCESS FOR HOSPITAL

PAYMENT THAT DIFFERS FROM THE REST OF THE NATION. THE HEALTH SERVICES

COST REVIEW COMMISSION, (HSCRC) DETERMINES PAYMENT THROUGH A RATE SETTING

PROCESS ALL PAYORS, INCLUDING GOVERNMENTAL PAYORS, PAY THE SAME AMOUNT

FOR THE SAME SERVICES DELIVERED AT THE SAME HOSPITAL. MARYLAND'S UNIQUE

ALL PAYOR SYSTEM INCLUDES A METHOD FOR REFERENCING UNCOMPENSATED CARE IN

EACH PAYORS' RATES, WHICH DOES NOT ENABLE MARYLAND HOSPITALS TO BREAKOUT

ANY OFFSETTING REVENUE RELATED TO UNCOMPENSATED CARE.

7B. UNREIMBURSED MEDICAID IS EXPLAINED IN THE FOLLOWING:

MARYLAND'S REGULATORY SYSTEM CREATES A UNIQUE PROCESS FOR HOSPITAL PAYMENT THAT DIFFERS FROM THE REST OF THE NATION. THE HEALTH SERVICES

Schedule H (Form 990) 2011

## Part VI Supplemental Information

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- 1 Required descriptions. Provide the descriptions required for Part I, lines 3c, 6a, and 7; Part II; Part III, lines 4, 8, and 9b; and Part V, Section B, lines 1j, 3, 4, 5c, 6i, 7, 9, 10, 11h, 13g, 15e, 16e, 17e, 18d, 19d, 20, and 21.
- 2 Needs assessment. Describe how the organization assesses the health care needs of the communities it serves, in addition to any needs assessments reported in Part V, Section B.
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- **6** Affiliated health care system. If the organization is part of an affiliated health care system, describe the respective roles of the organization and its affiliates in promoting the health of the communities served.
- 7 State filling of community benefit report. If applicable, identify all states with which the organization, or a related organization, files a community benefit report.

COST REVIEW COMMISSION, (HSCRC) DETERMINES PAYMENT THROUGH A RATE SETTING PROCESS ALL PAYORS, INCLUDING GOVERNMENTAL PAYORS, PAY THE SAME AMOUNT FOR THE SAME SERVICES DELIVERED AT THE SAME HOSPITAL. MARYLAND'S UNIQUE ALL PAYOR SYSTEM INCLUDES A METHOD FOR REFERENCING UNCOMPENSATED CARE IN EACH PAYORS' RATES, WHICH DOES NOT ENABLE MARYLAND HOSPITALS TO BREAKOUT ANY DIRECTED OFFSETTING REVENUE RELATED TO UNCOMPENSATED CARE. COMMUNITY BENEFIT EXPENSES ARE EQUAL TO MEDICAID REVENUES IN MARYLAND, AS SUCH, THE NET EFFECT IS ZERO. THE EXCEPTION TO THIS IS THE IMPACT ON THE HOSPITAL OF ITS SHARE OF THE MEDICAID ASSESSMENT. IN RECENT YEARS, THE STATE OF MARYLAND HAS CLOSED FISCAL GAPS IN THE STATE MEDICAID BUDGET BY ASSESSING HOSPITALS THROUGH THE RATE SETTING SYSTEM.

PART I, LINE 3C

MERCY MEDICAL CENTER PROVIDES EMERGENCY AND OTHER MEDICALLY NECESSARY

CARE TO PATIENTS THAT QUALIFY FOR FINANCIAL ASSISTANCE AT NO CHARGE OR AT

REDUCED-COSTBASED ON A SLIDING SCALE FOR INCOME (UP TO APPROXIMATELY 400%

OF THE FEDERAL POVERTY GUIDELINES) AND TAKING INTO ACCOUNT OTHER

Schedule H (Form 990) 2011

### Part VI Supplemental Information

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CONSIDERATIONS, AS DESCRIBED BELOW.

IN ORDER TO QUALIFY FOR FINANCIAL ASSISTANCE UNDER MERCY MEDICAL CENTER'S FINANCIAL ASSISTANCE POLICY, A PATIENT MUST BE A U.S.

CITIZEN OR PERMANENT LEGAL RESIDENT WHO QUALIFIES UNDER AT LEAST ONE OF THE FOLLOWING CONDITIONS:

- 1. A PATIENT WITH FAMILY INCOME AT OR BELOW 200% OF THE FEDERAL POVERTY LEVEL, WITH LESS THAN \$10,000 IN HOUSEHOLD MONETARY ASSETS QUALIFIES FOR FULL FINANCIAL ASSISTANCE IN THE FORM OF FREE MEDICALLY NECESSARY CARE.
- 2. A PATIENT NOT OTHERWISE ELIGIBLE FOR MEDICAID OR CHIP WHO IS A
  BENEFICIARY/RECIPIENT OF A MEANS-TESTED SOCIAL SERVICES PROGRAM,
  INCLUDING BUT NOT NECESSARILY LIMITED TO THE FOLLOWING PROGRAMS, IS
  DEEMED ELIGIBLE FOR FINANCIAL ASSISTANCE IN THE FORM OF FREE MEDICALLY
  NECESSARY CARE, PROVIDED THAT THE PATIENT SUBMITS PROOF OF ENROLLMENT
  WITHIN 30 DAYS UNLESS THE PATIENT OR THE PATIENT'S REPRESENTATIVE
  REQUESTS AN ADDITIONAL 30 DAYS:

Schedule H (Form 990) 2011

### Part VI Supplemental Information

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- A) HOUSEHOLDS WITH CHILDREN IN THE FREE OR REDUCED LUNCH PROGRAM
- B) SUPPLEMENTAL NUTRITIONAL ASSISTANCE PROGRAM (SNAP)
- C) LOW-INCOME-HOUSEHOLD ENERGY ASSISTANCE PROGRAM
- D) PRIMARY ADULT CARE PROGRAM (PAC), UNTIL SUCH TIME AS INPATIENT BENEFITS ARE ADDED TO THE PAC BENEFIT PACKAGE
- E) WOMEN, INFANTS, AND CHILDREN (WIC)
- 3. A PATIENT WITH FAMILY INCOME AT OR BELOW 400% OF FEDERAL POVERTY
  LEVEL, WITH LESS THAN \$10,000 IN HOUSEHOLD MONETARY ASSETS QUALIFIES FOR
  PARTIAL FINANCIAL ASSISTANCE IN THE FORM OF REDUCED-COST MEDICALLY
  NECESSARY CARE. THE AMOUNT OF FINANCIAL ASSISTANCE IN THIS CASE IS BASED
  ON A SLIDING SCALE OF INCOME AND SHOWN IN THE ATTACHED TABLE AND OTHER
  FACTORS.

Schedule H (Form 990) 2011

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- 4. A PATIENT WITH: (I) FAMILY INCOME AT OR BELOW 500% OF FEDERAL POVERTY LEVEL; (II) WITH MEDICAL DEBT INCURRED WITHIN THE 12 MONTH PERIOD PRIOR TO APPLICATION THAT EXCEEDS 25% OF FAMILY INCOME FOR THE SAME PERIOD; AND(III) WITH LESS THAN \$10,000 IN HOUSEHOLD MONETARY ASSETS WILL QUALIFY FOR PARTIAL FINANCIAL ASSISTANCE IN THE FORM OF REDUCED-COST MEDICALLY NECESSARY CARE. THE AMOUNT OF FINANCIAL ASSISTANCE IN THIS CASE IS BASED ON A SLIDING SCALE OF INCOME, AMOUNT OF MEDICAL DEBT, AND OTHER FACTORS.
- A) AN ELIGIBLE PATIENT OR ANY IMMEDIATE FAMILY MEMBER OF THE PATIENT LIVING IN THE SAME HOUSEHOLD SHALL REMAIN ELIGIBLE FOR REDUCED-COST MEDICALLY NECESSARY CARE WHEN SEEKING SUBSEQUENT CARE AT MERCY MEDICAL CENTER DURING THE 12-MONTH PERIOD BEGINNING ON THE DATE ON WHICH THE REDUCED-COST MEDICALLY NECESSARY CARE WAS INITIALLY RECEIVED.
- B) TO AVOID AN UNNECESSARY DUPLICATION OF MERCY MEDICAL CENTER'S

  DETERMINATIONS OF ELIGIBILITY FOR FINANCIAL ASSISTANCE, A PATIENT

  ELIGIBLE FOR CARE UNDER PARAGRAPH 4.A SHALL INFORM THE HOSPTIAL OF HIS OR

Schedule H (Form 990) 2011

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HER ELIGIBILITY FOR THE REDUCED-COST MEDICALLY NECESSARY CARE.

- 5. AN UNINSURED PATIENT WITH FAMILY INCOME BETWEEN 200% AND 500% OF FEDERAL POVERTY LEVEL WHO REQUESTS ASSISTANCE QUALIFIES FOR A PAYMENT PLAN.
- 6. A HOMELESS PATIENT QUALIFIES FOR FINANCIAL ASSISTANCE.
- 7. A DECEASED PATIENT, WITH NO PERSON DESIGNATED AS DIRECTOR OF FINANCIAL AFFAIRS, OR NO ESTATE NUMBER ON FILE AT THE APPICABLE REGISTRARS OF WILLS DEPARTMENT, QUALIFIES FOR FINANCIAL ASSISTANCE.
- 8. A MEDICAID PATIENT WHO HAS A REMAINING BALANCE AFTER RECEIVING MEDICAL ASSISTANCE QUALIFIES FOR FINANCIAL ASSISTANCE.
- 9. MERCY MEDICAL CENTER MAY ELECT TO GRANT PRESUMPTIVE CHARITY CARE TO
  PATIENTS BASED ON INFORMATION GATHERED DURING A DEBT COLLECTION PROCESS.
  FACTORS INCLUDE PROPENSITY TO PAY SCORING, ELIGIBILITY AND PARTICIPATION

Schedule H (Form 990) 2011

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IN OTHER FEDERAL PROGRAMS, AND OTHER RELEVENT INFORMATION.

- 10. A PATIENT WHO DOES NOT QUALIFY UNDER THE PRECEDING CATEGORIES MAY
  STILL APPLY FOR FINANCIAL ASSISTANCE, AND MERCY MEDICAL CENTER WILL
  REVIEW THE APPLICATION AND MAKE A DETERMINATION ON A CASE-BY-CASE BASIS
  AS TO ELIGIBILITY FOR FINANCIAL ASSISTANCE. FACTORS THAT WILL BE
  CONSIDERED INCLUDE:
- A) FIXED INCOME SUCH AS SOCIAL SECURITY, RETIREMENT OR DISABILITY WITH NO ADDITIONAL INCOME SOURCES AVAILABLE
- B) MEDICAL EXPENSES AND/OR
- C) EXPENSES RELATED TO NECESSITIES OF LIFE COMPARED TO INCOME.

FOR ALL PURPOSES OF THE FINANCIAL ASSISTANCE POLICY, "HOUSEHOLD MONETARY
ASSETS" MEANS ASSETS THAT ARE CONVERTIBLE TO CASH. IN DETERMINING A
PATIENT'S MONETARY ASSETS FOR PURPOSES OF MAKING AN ELIGIBILITY

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DETERMINATION UNDER THIS FINANCIAL ASSISTANCE POLICY, THE FOLLOWING

ASSETS ARE EXCLUDED; (1) THE FIRST \$10,000 OF MONETARY ASSETS; (2) EQUITY

OF \$150,000 IN A PRIMARY RESIDENCE; AND (3) RETIREMENT ASSETS TO WHICH

THE IRS HAS GRANTED PREFERENTIAL TAX TREATMENT AS A RETIREMENT ACCOUNT,

INCLUDING BUT NOT LIMITED TO, QUALIFIED AND NONQUALIFIED DEFERRED

COMPENSATION PLANS.

PART I, LINE 6A

COMMUNITY BENEFIT REPORT IS MADE AVAILABLE ON ANOTHER'S WEBSITE,

SPECIFICALLY THE WEBSITE FOR THE MARYLAND HSCRC. MERCY MEDICAL CENTER

PREPARES ITS COMMUNITY BENEFIT REPORT ANNUALLY AND ITS MADE AVAILABLE TO

THE PUBLIC.

PART I, LINE 7G

THERE ARE NO COSTS REPORTED THAT ARE ATTRIBUTABLE TO A PHYSICIAN CLINIC.

Schedule H (Form 990) 2011

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PART I, LINE 7

THE COSTING METHODOLOGY USED TO CALCULATE AMOUNTS REPORTED IN LINE 7 WAS A COST-TO-CHARGE RATIO DERIVED FROM WORKSHEET 2, RATIO OF PATIENT CARE COST-TO-CHARGES.

PART III, LINE 4

THE AMOUNT REPORTED AS BAD DEBT EXPENSE ON PART III, LINE 2 WAS

DETERMINED USING ACTUAL BAD DEBT WRITE-OFFS LESS RECOVERIES RECEIVED

DURING THE YEAR AND AN ADJUSTMENT TO THE BALANCE SHEET RESERVE. WRITE

OFFS WERE AT CHARGE LEVEL.

THE ORGANIZATION HAS NOT ESTIMATED ANY AMOUNT OF BAD DEBT EXPENSE

ATTRIBUTABLE TO PATIENTS ELIGIBLE UNDER THE ORGANIZATION'S FINANCIAL

ASSISTANCE POLICY.

THE FOLLOWING IS A SUMMARY OF THE TEXT OF THE FOOTNOTE TO THE
ORGANIZATION'S FINANCIAL STATEMENTS THAT DESCRIBE THE ORGANIZATION'S BAD
DEBT EXPENSE. THE ACTUAL TEXT OF THE FOOTNOTE HAS NOT BEEN USED BECAUSE

Schedule H (Form 990) 2011

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THE ORGANIZATION IS A MEMBER OF A GROUP WITH CONSOLIDATED FINANCIAL STATEMENTS:

NET PATIENT SERVICE REVENUES AND ALLOWANCES

NET PATIENT SERVICE REVENUES ARE REPORTED AT THE ESTIMATED NET REALIZABLE
AMOUNTS FROM PATIENTS, THIRD-PARTY PAYERS, AND OTHERS FOR SERVICES
RENDERED. THE ORGANIZATION'S CHARGES ARE BASED ON RATES ESTABLISHED BY
THE STATE OF MARYLAND HEALTH SERVICES COST REVIEW COMMISSION;
ACCORDINGLY, REVENUE REFLECTS ACTUAL CHARGES TO PATIENTS BASED ON RATES
IN EFFECT DURING THE PERIOD IN WHICH THE SERVICES ARE RENDERED.

CONTRACTUAL ADJUSTMENTS REPRESENT THE DIFFERENCE BETWEEN AMOUNTS BILLED

AS PATIENT SERVICE REVENUE AND AMOUNTS ALLOWED BY THIRD-PARTY PAYERS, AND

ARE ACCRUED IN THE PERIOD IN WHICH THE RELATED

SERVICES ARE RENDERED.

THE PROVISION FOR BAD DEBTS IS BASED UPON MANAGEMENT'S ASSESSMENT OF
HISTORICAL AND EXPECTED NET COLLECTIONS. THIS ESTIMATE CONSIDERS BUSINESS

Schedule H (Form 990) 2011

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AND GENERAL ECONOMIC CONDITIONS, TRENDS IN HEALTHCARE

COVERAGE AND OTHER COLLECTION INDICATORS. THROUGHOUT THE YEAR, MANAGEMENT ASSESSES THE ADEQUACY OF THE ALLOWANCE FOR UNCOLLECTIBLE ACCOUNTS BASED UPON ITS REVIEW OF ACCOUNTS RECEIVABLE AND COLLECTIONS

TO DATE. OTHER FACTORS, SUCH AS PAYER MIX, ACCOUNT AGING, APPROVED DISCOUNTS, DENIAL RATES, AND PAYMENT CYCLES ARE CONSIDERED WHEN ESTIMATING THE ALLOWANCES. THE RESULTS OF THESE ASSESSMENTS ARE USED TO DETERMINE THE PROVISION FOR BAD DEBTS AND TO ESTIMATE AN APPROPRIATE ALLOWANCE FOR UNCOLLECTIBLE ACCOUNTS. THE ORGANIZATION FOLLOWS ESTABLISHED GUIDELINES FOR PLACING ITS SELF-PAY PATIENT ACCOUNTS WITH AN OUTSIDE COLLECTION AGENCY. AFTER COLLECTION EFFORTS ARE EXHAUSTED, THE UNCOLLECTED BALANCES ARE RETURNED TO BE WRITTEN OFF TO BAD DEBTS. THE ORGANIZATION DOES NOT MAINTAIN A MATERIAL ALLOWANCE FOR UNCOLLECTIBLE ACCOUNTS FROM THIRD-PARTY PAYERS, NOR DID IT HAVE SIGNIFICANT WRITE OFFS FROM THIRD-PARTY PAYERS.

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PART III, LINE 8

THE COSTING SOURCE IS THE MEDICARE COST REPORT AND THE METHODOLOGY IS MEDICARE ALLOWABLE COST TO MEDICARE REVENUES RECEIVED.

PART III, LINE 9B

ONCE THE COLLECTION PROCESS HAS BEGUN, THE ORGANIZATION CONTINUES TO MONITOR WHETHER THE PATIENT QUALIFIES FOR CHARITY CARE UNDER THE FINANCIAL ASSISTANCE POLICY. IF THE ORGANIZATION DETERMINES THAT A PATIENT QUALIFIES FOR FINANCIAL ASSISTANCE, INCLUDING ONCE THE COLLECTION PROCESS HAS BEGUN, THE ORGANIZATION WILL APPROVE THE PATIENT FOR CHARITY CARE. ONCE CHARITY CARE HAS BEEN APPROVED, THERE IS NO FURTHER ATTEMPT MADE BY THE ORGANIZATION TO COLLECT. COLLECTION EFFORTS WILL BE STOPPED AT ANY TIME DURING THE COLLECTION PROCESS IF THE PATIENT QUALIFIES FOR CHARITY CARE UNDER THE FINANCIAL ASSISTANCE POLICY. FURTHERMORE, IF A PATIENT'S FINANCIAL SITUATION CHANGES AT ANY POINT DURING THE COLLECTION PROCESS, THE PATIENT MAY QUALIFY FOR FINANCIAL ASSISTANCE AT SUCH POINT. PATIENTS DETERMINED TO BE ELIGIBLE FOR FINANCIAL ASSISTANCE SUBSEQUENT TO THE DATE OF SERVICE MAY BE ELIGIBLE FOR A REFUND OF PAYMENTS MADE IF IT

Schedule H (Form 990) 2011

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- 7 State filing of community benefit report. If applicable, identify all states with which the organization, or a related organization, files a community benefit report.

IS DETERMINED THAT THE PATIENT WAS ELIGIBLE FOR A REFUND OF PAYMENTS MADE

IF IT IS DETERMINED THAT THE PATIENT WAS ELIGIBLE FOR FINANCIAL

ASSISTANCE AT THE TIME OF SERVICE.

PART V

MERCY MEDICAL CENTER (MMC) IS A LICENCED HOSPITAL. MMC PROVIDES

INPATIENT, OUTPATIENT AND EMERGENCY CARE SERVICES PRIMARILY FOR THE

CITIZENS OF THE BALTIMORE METROPOLITAN AREA.

PART V, QUESTION 11

MERCY MEDICAL CENTER PROVIDES EMERGENCY AND OTHER MEDICALLY NECESSARY

CARE TO PATIENTS THAT QUALIFY FOR FINANCIAL ASSISTANCE AT NO CHARGE OR AT

REDUCED-COSTBASED ON A SLIDING SCALE FOR INCOME (UP TO APPROXIMATELY 400%

OF THE FEDERAL POVERTY GUIDELINES) AND TAKING INTO ACCOUNT OTHER

CONSIDERATIONS, AS DESCRIBED BELOW.

IN ORDER TO QUALIFY FOR FINANCIAL ASSISTANCE UNDER MERCY MEDICAL CENTER'S FINANCIAL ASSISTANCE POLICY, , A PATIENT MUST BE A U.S.

Schedule H (Form 990) 2011

Schedule H (Form 990) 2011 Page **8** 

## Part VI Supplemental Information

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CITIZEN OR PERMANENT LEGAL RESIDENT WHO QUALIFIES UNDER AT LEAST ONE OF THE FOLLOWING CONDITIONS:

- 1. A PATIENT WITH FAMILY INCOME AT OR BELOW 200% OF THE FEDERAL POVERTY LEVEL, WITH LESS THAN \$10,000 IN HOUSEHOLD MONETARY ASSETS QUALIFIES FOR FULL FINANCIAL ASSISTANCE IN THE FORM OF FREE MEDICALLY NECESSARY CARE.
- 2. A PATIENT NOT OTHERWISE ELIGIBLE FOR MEDICAID OR CHIP WHO IS A BENEFICIARY/RECIPIENT OF A MEANS-TESTED SOCIAL SERVICES PROGRAM, INCLUDING BUT NOT NECESSARILY LIMITED TO THE FOLLOWING PROGRAMS, IS DEEMED ELIGIBLE FOR FINANCIAL ASSISTANCE IN THE FORM OF FREE MEDICALLY NECESSARY CARE, PROVIDED THAT THE PATIENT SUBMITS PROOF OF ENROLLMENT WITHIN 30 DAYS UNLESS THE PATIENT OR THE PATIENT'S REPRESENTATIVE REQUESTS AN ADDITIONAL 30 DAYS:
- A) HOUSEHOLDS WITH CHILDREN IN THE FREE OR REDUCED LUNCH PROGRAM
- B) SUPPLEMENTAL NUTRITIONAL ASSISTANCE PROGRAM (SNAP)

Schedule H (Form 990) 2011

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- 7 State filing of community benefit report. If applicable, identify all states with which the organization, or a related organization, files a community benefit report.
- C) LOW-INCOME-HOUSEHOLD ENERGY ASSISTANCE PROGRAM
- D) PRIMARY ADULT CARE PROGRAM (PAC), UNTIL SUCH TIME AS INPATIENT BENEFITS ARE ADDED TO THE PAC BENEFIT PACKAGE
- E) WOMEN, INFANTS, AND CHILDREN (WIC)
- 3. A PATIENT WITH FAMILY INCOME AT OR BELOW 400% OF FEDERAL POVERTY LEVEL, WITH LESS THAN \$10,000 IN HOUSEHOLD MONETARY ASSETS QUALIFIES FOR PARTIAL FINANCIAL ASSISTANCE IN THE FORM OF REDUCED-COST MEDICALLY NECESSARY CARE. THE AMOUNT OF FINANCIAL ASSISTANCE IN THIS CASE IS BASED ON A SLIDING SCALE OF INCOME AND SHOWN IN THE ATTACHED TABLE AND OTHER FACTORS.
- 4. A PATIENT WITH: (I) FAMILY INCOME AT OR BELOW 500% OF FEDERAL POVERTY

  LEVEL; (II) WITH MEDICAL DEBT INCURRED WITHIN THE 12 MONTH PERIOD PRIOR

  TO APPLICATION THAT EXCEEDS 25% OF FAMILY INCOME FOR THE SAME PERIOD; AND

Schedule H (Form 990) 2011

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- (III) WITH LESS THAN \$10,000 IN HOUSEHOLD MONETARY ASSETS WILL QUALIFY

  FOR PARTIAL FINANCIAL ASSISTANCE IN THE FORM OF REDUCED-COST MEDICALLY

  NECESSARY CARE. THE AMOUNT OF FINANCIAL ASSISTANCE IN THIS CASE IS BASED

  ON A SLIDING SCALE OF INCOME, AMOUNT OF MEDICAL DEBT, AND OTHER FACTORS.
- A) AN ELIGIBLE PATIENT OR ANY IMMEDIATE FAMILY MEMBER OF THE PATIENT LIVING IN THE SAME HOUSEHOLD SHALL REMAIN ELIGIBLE FOR REDUCED-COST MEDICALLY NECESSARY CARE WHEN SEEKING SUBSEQUENT CARE AT MERCY MEDICAL CENTER DURING THE 12-MONTH PERIOD BEGINNING ON THE DATE ON WHICH THE REDUCED-COST MEDICALLY NECESSARY CARE WAS INITIALLY RECEIVED.
- B) TO AVOID AN UNNECESSARY DUPLICATION OF MERCY MEDICAL CENTER'S

  DETERMINATIONS OF ELIGIBILITY FOR FINANCIAL ASSISTANCE, A PATIENT

  ELIGIBLE FOR CARE UNDER PARAGRAPH 4.A SHALL INFORM THE HOSPTIAL OF HIS OR

  HER ELIGIBILITY FOR THE REDUCED-COST MEDICALLY NECESSARY CARE.
- 5. AN UNINSURED PATIENT WITH FAMILY INCOME BETWEEN 200% AND 500% OF FEDERAL POVERTY LEVEL WHO REQUESTS ASSISTANCE QUALIFIES FOR A PAYMENT

Schedule H (Form 990) 2011

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PLAN.

- 6. A HOMELESS PATIENT QUALIFIES FOR FINANCIAL ASSISTANCE.
- 7. A DECEASED PATIENT, WITH NO PERSON DESIGNATED AS DIRECTOR OF FINANCIAL AFFAIRS, OR NO ESTATE NUMBER ON FILE AT THE APPICABLE REGISTRARS OF WILLS DEPARTMENT, QUALIFIES FOR FINANCIAL ASSISTANCE.
- 8. A MEDICAID PATIENT WHO HAS A REMAINING BALANCE AFTER MEDICAL ASSISTANCE QUALIFIES FOR FINANCIAL ASSISTANCE.
- 9. MERCY MEDICAL CENTER MAY ELECT TO GRANT PRESUMPTIVE CHARITY CARE TO PATIENTS BASED ON INFORMATION GATHERED DURING A DEBT COLLECTION PROCESS. FACTORS INCLUDE PROPENSITY TO PAY SCORING, ELIGIBILITY AND PARTICIPATION IN OTHER FEDERAL PROGRAMS, AND OTHER RELEVENT INFORMATION.
- 10. A PATIENT WHO DOES NOT QUALIFY UNDER THE PRECEDING CATEGORIES MAY STILL APPLY FOR FINANCIAL ASSISTANCE, AND MERCY MEDICAL CENTER WILL

Schedule H (Form 990) 2011

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REVIEW THE APPLICATION AND MAKE A DETERMINATION ON A CASE-BY-CASE BASIS

AS TO ELIGIBILITY FOR FINANCIAL ASSISTANCE. FACTORS THAT WILL BE

CONSIDERED INCLUDE:

- A) FIXED INCOME SUCH AS SOCIAL SECURITY, RETIREMENT OR DISABILITY WITH NO ADDITIONAL INCOME SOURCES AVAILABLE
- B) MEDICAL EXPENSES AND/OR
- C) EXPENSES RELATED TO NECESSITIES OF LIFE COMPARED TO INCOME.

FOR ALL PURPOSES OF THE FINANCIAL ASSISTANCE POLICY, "HOUSEHOLD MONETARY ASSETS" MEANS ASSETS THAT ARE CONVERTIBLE TO CASH. IN DETERMINING A PATIENT'S MONETARY ASSETS FOR PURPOSES OF MAKING AN ELIGIBILITY DETERMINATION UNDER THIS FINANCIAL ASSISTANCE POLICY, THE FOLLOWING ASSETS ARE EXCLUDED; (1) THE FIRST \$10,000 OF MONETARY ASSETS; (2) EQUITY OF \$150,000 IN A PRIMARY RESIDENCE; AND (3) RETIREMENT ASSETS TO WHICH THE IRS HAS GRANTED PREFERENTIAL TAX TREATMENT AS A RETIREMENT ACCOUNT,

Schedule H (Form 990) 2011

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INCLUDING BUT NOT LIMITED TO, QUALIFIED AND NONQUALIFIED DEFERRED COMPENSATION PLANS.

PART V, QUESTION 19

THE HOSPITAL FACILITY PROVIDES A DISCOUNT OF AT LEAST 10% OFF OF GROSS CHARGES FOR THE PROVISION OF EMERGENCY AND OTHER MEDICALLY NECESSARY CARE TO ANY INDIVIDUAL THAT IS ELIGIBLE FOR FINANCIAL ASSISTANCE UNDER THE HOSPITAL FACILITY'S FINANCIAL ASSISTANCE POLICY. PURSUANT TO THE HEALTH SERVICES COST REVIEW COMMISSION (HSCRC) ALL-PAYOR SYSTEM FOR HOSPITALS IN THE STATE OF MARYLAND, THE GREATEST DISCOUNT OFF OF GROSS CHARGES FOR THE PROVISION OF EMERGENCY AND OTHER MEDICALLY NECESSARY CARE PERMITTED TO ANY COMMERCIAL INSURER OR MEDICARE IS ONLY 6%. AS A RESULT, THE HOSPITAL FACILITY WAS ABLE TO DETERMINE THAT THE MAXIMUM AMOUNT CHARGED TO INDIVIDUALS THAT WERE ELIGIBLE FOR FINANCIAL ASSISTANCE UNDER THE HOSPITAL FACILITY'S FINANCIAL ASSISTANCE POLICY WAS NOT GREATER THAN THE AMOUNT GENERALLY BILLED TO INDIVIDUALS WHO HAVE INSURANCE COVERING SUCH CARE.

Schedule H (Form 990) 2011

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PART V, QUESTION 21

THE HOSPITAL DOES NOT CHARGE ANY INDIVIDUALS THAT ARE ELIGIBLE FOR

FINANCIAL ASSISTANCE AN AMOUNT EQUAL TO THE GROSS CHARGE FOR ANY SERVICE.

THE HOSPITAL USES THE CHARGEMASTER RATES FOR A SERVICE AS A STARTING

POINT AGAINST WHICH REDUCTIONS ARE APPLIED TO DETERMINE THE AMOUNT

ACTUALLY BILLED TO PATIENTS ELIGIBLE UNDER THE FINANCIAL ASSISTANCE

POLICY.

NEEDS ASSESSMENT

PART VI, QUESTION 2

MERCY MEDICAL CENTER EMPLOYED A MULTI-PRONGED APPROACH IN IDENTIFYING COMMUNITY NEEDS. THESE APPROACHES ARE AS FOLLOWS:

1. ACCESSING EXISTING DATA SOURCES ON HEALTH CARE STATUS IN PRIMARY

SERVICE AREA(PSA) AS PREVIOUSLY REFERENCED, "BALTIMORE CITY'S HEALTH

STATUS REPORT: 2010" WAS THE MAIN STATISTICAL DOCUMENT THAT PROVIDED THE

HOSPITAL WITH KEY DATA ON THE MOST CRITICAL HEALTH CARE CONDITIONS

Schedule H (Form 990) 2011

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AFFECTING THE POPULATION.

ACCESSED AND REVIEWED OTHER STATE OF MARYLAND HEALTH CARE DATA BASES
RELATED TO HEALTH CARE NEEDS OF COMMUNITIES THAT MERCY MEDICAL CENTER
SERVES IN ITS PSA.

PUBLICATIONS AND DATA AVAILABLE FROM ORGANIZATIONS IN WHICH MERCY MEDICAL CENTER PHYSICIAN AND ADMINISTRATIVE LEADERSHIP ARE ACTIVE PARTICIPANTS AND MEMBERS SUCH AS B'MORE FOR HEALTHY BABIES, JOURNEY HOME, FAMILY CRISIS CENTER OF BALTIMORE, AND BALTIMORE HOMELESS SERVICES, AMOUNG OTHERS.

2. PARTNERSHIPS, WORKGROUPS, AND MEMBERSHIP IN ORGANIZATIONS THROUGH THE WORKGROUPS AND PARTNERSHIPS THAT HAVE BEEN ESTABLISHED WITH KEY

ORGANIZATIONS SUCH AS HEALTH CARE FOR THE HOMELESS, BALTIMORE HOMELESS

SERVICES, THE WEINBERG HOUSING AND RESOURCE CENTER, MAYOR'S OFFICE ON

EMEGENCY MANAGEMENT, SEX AND FAMILY CRIMES DIVISION OF THE BALTIMORE CITY

POLICE DEPARTMENT, TURN AROUND HOUSE OF RUTH, FAMILY CRISIS CENTER OF

Schedule H (Form 990) 2011

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BALTIMORE, DOMESTIC VIOLENCE COORDINATING COUNCIL, B'MORE FOR HEALTHY
BABIES AND FAMILY HEALTH CENTERS OF BALTIMORE, THE HOSPITAL RECEIVED
SIGNIFICANT INPUT AND FEEDBACK ON THE HEALTH CARE NEEDS OF ITS IMMEDIATE
SURROUNDING NEIGHBORHOODS AND COMMUNITIES. THIS WAS ACHIEVED THROUGH
REGULAR MEETINGS AND DISCUSSIONS THROUGHOUT FY11.

THROUGH PARTICIPATION OF THE HOSPITAL'S EXECUTIVE LEADERSHIP TEAM IN BUSINESS FORUMS SUCH AS THE DOWNTOWN PARTNERSHIP AND MEMBERSHIP IN OTHER ORGANIZATIONS, SIGNIFICANT FEEDBACK AND INFORMATION ON HEALTH CARE NEEDS AND GAPS WAS ALSO GATHERED.

3. MERCY HEALTH SERVICES MISSION AND COPORATE ETHICS COMMITTEE THE MISSION AND COPORATE ETHICS COMMITTEE OF THE BOARD OF TRUSTEES MEETS REGULARLY TO REVIEW AND COORDINATE ISSUES RELATED TO MISSION INTEGRATION AND COORDINATION. THIS BOARD COMMITTEE IS INFORMED AND CLEARLY UNDERSTANDS THE SCOPE AND DEPTH OF THE HOSPITAL'S COMMUNITY BENEFIT AND INITIATIVES.

Schedule H (Form 990) 2011

Schedule H (Form 990) 2011 Page **8** 

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IN SUMMARY, THROUGH A QUANTITATIVE ASSESSMENT OF NEEDS BASED ON REVIEW OF CURRENT DATA SOURCES AND ACTIVE PARTICIPANTS IN SEVERAL COMMUNITY BASED ORGANIZATIONS, MERCY MEDICAL CENTER WAS ABLE TO DETERMINE AND PRIORITIZE ITS COMMUNITY NEED FOCUS.

PLANNING IS UNDERWAY TO PERFORM A FORMAL COMMUNITY NEEDS ASSESSMENT BY JUNE 30, 2013.

PATIENT EDUCATION OF ELIGIBILITY FOR ASSISTANCE

PART VI, QUESTION 3

MERCY ATTEMPTS TO BE VERY PROACTIVE IN COMMUNICATING ITS FINANCIAL ASSISTANCE POLICY AND FINANCIAL ASSISTANCE CONTACT INFORMATION TO PATIENTS. THE FINANCIAL ASSISTANCE POLICY AND FINANCIAL ASSISTANCE CONTACT INFORMATION ISPOSTED IN ALL ADMISSIONS AREAS, INCLUDING THE EMERGENCY ROOM. SUCH NOTICE IS POSTED IN ENGLISH, SPANISH AND/OR ANY OTHER LANGUAGE THAT WILL BE UNDERSTANDABLE TO TARGET POPULATIONS OF PATIENTS UTILIZING HOSPITAL SERVICES.

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A COPY OF THE POLICY AND FINANCIAL ASSISTANCE CONTACT INFORMATION IS

PROVIDED TO PATIENTS OR THEIR FAMILIES DURING THE PRE-ADMISSION,

PRE-SURGERY AND ADMISSIONS PROCESS. ADDITIONALLY, A COPY OF THE POLICY

AND FINANCIAL ASSISTANCE CONTACT INFORMATION IS PROVIDED TO PATIENTS OR

THEIR FAMILIES UPON DISCHARGE.

MERCY UTILIZES A THIRD PARTY, AS WELL AS IN-HOUSE FINANCIAL COUNSELING
STAFF, TO CONTACT AND SUPPORT PATIENTS IN UNDERSTANDING AND COMPLETING
THE FINANCIAL ASSISTANCE REQUIREMENTS. THEY ALSO DISCUSS WITH PATIENTS OR
THEIR FAMILIES THE AVAILABILITY OF VARIOUS GOVERNMENT BENEFITS AND ASSIST
PATIENTS WITH UNDERSTANDING THE QUALIFICATIONS FOR SUCH PROGRAMS.

EVEN AFTER THE PATIENT IS DISCHARGED, EACH BILLING STATEMENT CONTAINS AN OVERVIEW OF MERCY'S FINANCIAL ASSISTANCE POLICY, A PATIENT'S RIGHTS AND OBILGATIONS, AND CONTACT NUMBERS FOR FINANCIAL ASSISTANCE, FINANCIAL COUNSELING, AND MARYLAND MEDICAID. FOLLOW-UP PHONE CALLS BY HOSPITAL BILLING/COLLECTION STAFF MADE TO PATIENTS WITH UNPAID BALANCES ALSO STRESS THE AVAILABILITY OF FINANICAL ASSISTANCE AND CHARITY CARE

Schedule H (Form 990) 2011

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AVAILIBILITY.

MERCY MEDICAL CENTER WILL MAKE AN EFFORT TO PROVIDE THE FINANCIAL

ASSISTANCE APPLICATION, POLICIES, PROCEDURES AND INFORMATION IN ENGLISH,

SPANISH, AND/OR ANY OTHER LANGUAGE THAT WILL BE UNDERSTANDABLE TO TARGET

POPULATIONS OF PATIENTS UTILIZING HOSPITAL SERVICES.

MERCY MEDICAL CENTER PROVIDES AND PROMOTES HEALTH SERVICES FOR THE PEOPLE OF BALTIMORE OF EVERY CREED, RACE, ECONOMIC, AND SOCIAL CONDITION. IN THE SPIRIT OF THE SISTERS OF MERCY WHO ARE ITS SPONSORS, MERCY CONTINUES TO HAVE A SPECIAL COMMITMENT TO THE UNDERSERVED AND THE UNINSURED.

COMMUNITY INFORMATION

PART VI, QUESTION 4

LOCATED IN THE HEART OF DOWNTOWN BALTIMORE, MERCY MEDICAL CENTER DRAWS

PATIENTS FROM THE GREATER BALTIMORE METROPOLITAN AREA FOR ITS

LONGSTANDING TRADITION OF COMPASSIONATE CARE, COMMITMENT TO QUALITY AND

Schedule H (Form 990) 2011

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PATIENT SAFETY, AS WELL AS ITS PRIMARY CARE AND SPECIALIST PHYSICIANS.

MERCY MEDICAL CENTER'S PRIMARY SERVICE AREA WHICH COMPRISES 17 ZIP CODES

IN BALTIMORE CITY, ACCOUNTS FOR 60% OF ITS TOTAL ADMISSIONS. KEY

DEMOGRAPHIC CHARACTERISTICS OF THE PSA ARE AS FOLLOWS:

### POPULATION

- 1. THE PSA 2010 POPULATION IS 616,802
- 2. PSA POPULATION GROWTH IS PROJECTED TO REMAIN FLAT TO

2014. THIS IS IN CONTRAST TO A 3.1% PROJECTED GROWTH FOR THE STATE

OF MARYLAND.

3. SINCE 1990, THE DISTRIBUTION OF BALTIMORE CITY RESIDENTS HAS SHIFTED

TOWARDS OLDER AGE GROUPS WITH A 6% INCREASE IN THE 40 YEARS AND OLDER

POPULATION. THIS TREND OF AN INCREASING OLDER POPULATION GROWTH IS

EXPECTED THROUGH 2020.

ETHNICITY AND AGE

1. 64% BLACK; 30% CAUCASIAN IN PSA. BALTIMORE CITY'S BLACK POPULATION HAS

INCREASED BY 5% SINCE 1990.

Schedule H (Form 990) 2011

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- 2. APPROXIMATELY 62% OF PATIENTS SERVED BY MERCY MEDICAL CENTER ARE MEMBERS OF A RACIAL OR ETHNIC MINORITIES; 65% ARE WOMEN AND 53% ARE MEDICAID AND/OR MEDICARE BENEFICIARIES.
- 3. 12% OF THE POPULATION IS 65 YEARS IN AGE AND OLDER.

### INCOME

- 1. PSA MEDIAN HOUSEHOLD INCOME \$39,113
- 2. 40% OF BALTIMORE CITY HOUSEHOLDS REPORTED AN INCOME OF LESS THAN \$30,000. THIS IS ONLY 50% OF THE STATEWIDE MEDIAN INCOME OF \$70,017
- 3. THREE TIMES AS MANY FAMILIES LIVING IN BALTIMORE CITY HAD INCOME THAT WAS BELOW THE POVERTY LEVEL COMPARED TO ALL FAMILIES IN MARYLAND.

OF NOTE, THE MAJOR COMMUNITY BENEFIT PROGRAMS THAT ARE IDENTIFIED IN

PART VI, QUESTION 5 "PROMOTION OF COMMUNITY HEALTH" DIRECTLY ADDRESS KEY

HEALTH CARE NEEDS OF THE POPULATION IN MERCY MEDICAL CENTER'S PSA.

KEY FINDINGS FORM THE "BALTIMORE CITY HEALTH STATUS REPORT 2010"

BALTIMORE CITY VS. STATE OF MARYLAND ON KEY HEALTH OUTCOME MEASURES

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- 1. OVERALL MORTALITY RATE: BALTIMORE IS 32% HIGHER
- 2. LIFE EXPECTANCY: BALTIMORE IS 7% LOWER
- 3. INFANT MORTALITY: BALTIMORE IS 64% HIGHER
- 4. LOW BIRTH WEIGHT: BALTIMORE IS 68% HIGHER

AS SHOWN BY THESE SELECT INDICATORS, THERE IS A SIGNIFICANT HEALTH STATUS DISPARITY BETWEEN BALTIMORE CITY'S RESIDENTS AND THE REST OF THE STATE OF MARYLAND.

DUE TO ITS LOCATION IN CENTER CITY, MERCY MEDICAL CENTER CARES FOR MANY
OF THE AT-RISK, LOW INCOME POPULATION IN THE COMMUNITIES THAT IMMEDIATELY
SURROUND THE HOSPITAL. THIS IS BEST EVIDENCED BY THE LARGE PERCENTAGE OF
EMERGENCY ROOM VISITS BY THE MEDICAID, UNINSURED, AND MEDICARE PATIENTS.

MERCY MEDICAL CENTER'S COMMUNITY BENEFIT SERVICE AREA (CBSA) IS DEFINED BY 15 OF THE 17 PSA ZIP CODES. THESE ZIP CODES WERE IDENTIFIED AND DETERMINED BASED ON EMERGENCY DEPARTMENT (ED) VISITS DURING FY11. KEY DEMOGRAPHIC CHARACTERISTICS OF THE CBSA ARE AS FOLLOWS:

Schedule H (Form 990) 2011

Schedule H (Form 990) 2011 Page **8** 

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- 1. THE CBSA POPULATION IS 487,000
- 2. 53% FEMALE AND 47% MALE
- 3. 71% BLACK OR AFRICAN AMERICAN; 24% WHITE; 5% ALL OTHER
- 4. MEDIAN HOUSEHOLD INCOME \$37,395
- 5. PERCENTAGE OF HOUSEHOLDS WITH INCOME BELOW FEDERAL POVERTY

GUIDELINES 15.2%

- 6. ESTIMATE PERCENTAGE OF UNINSURED PEOPLE 19%
- 7. PERCENTAGE OF MEDICAID RECIPIENTS 38%

MEDICAID COVERED AND UNINSURED PATIENTS ACCOUNTED FOR MORE THAN 66% OF THE FY12 EMERGENCY ROOM VISITS. THERE ARE A COUPLE NOTABLE REASONS FOR SUCH A HIGH MEDICAID AND UNINSURED PATIENT POPULATION VISITING THE EMERGENCY ROOM:

1. BALTIMORE CITY'S LARGEST HOMELESS SHELTER AT GUILFORD AVENUE IS WITHIN THREE BLOCKS OF THE HOSPITAL

Schedule H (Form 990) 2011

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- 2. MERCY MEDICAL CENTER PROVIDES ALL OF THE MEDICAL STAFF (PHYSICIANS AND NURSING PERSONNEL) FOR HEALTHCARE FOR THE HOMELESS (HCH), A FEDERALLY QUALIFIED HEALTH CENTER, WHICH DELIVERS OUTPATIENT CARE TO A LARGE NUMBER OF HOMELESS PERSONS IN BALTIMORE CITY. THE HCH CLINIC IS LOCATED THREE BLOCKS FROM THE HOSPITAL.

PROMOTION OF COMMUNITY HEALTH

PART VI, QUESTION 5

MERCY SUPPORTIVE HOUSING PROGRAM

THE SUPPORTIVE HOUSING PROGRAM AT MERCY MEDICAL CENTER HAS A STAFF OF EIGHT EXPERIENCED HUMAN SERVICES PERSONNEL WHO WORK IN CONJUNCTION WITH OTHER HOMELESS AND HUMAN SERVICES PROVIDERS TO COORDINATE SERVICES FOR HOMELESS FAMILIES AND FAMILIES AT RISK FOR HOMELESSNESS. THE PROGRAM'S GOAL IS TO HOUSE HOMELSS FAMILIES AND TO PROVIDE SUPPORTIVE SERVICES FOR A DEFINED PERIOD TO PREVENT A RETURN TO HOMELESSNESS. IN FY 2011, THE SUPPORTIVE HOUSING PROGRAM AT MERCY PROVIDED A COMPREHENSIVE RANGE OF COUNSELING SERVICES AND COMMUNITY RESOURCE LINKAGES TO 157 CLIENTS. THESE SERVICES INCURRED DIRECT COSTS OF \$468,986 DURING FY2012, OR ABOUT \$3,000

Schedule H (Form 990) 2011

Schedule H (Form 990) 2011 Page **8** 

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PER CLIENT.

MERCY FAMILY VIOLENCE RESPONSE PROGRAM

THE MERCY FAMILY VIOLENCE RESPONSE PROGRAM WAS DEVELOPED BY A MULTIDISCIPLINARY STAFF TASK FORCE AT MERCY MEDICAL CENTER TO PROVIDE CRISIS INTERVENTION AND SAFETY PLANNING FOR VICTIMS OF FAMILY VIOLENCE (DOMESTIC VIOLENCE, CHILD ABUSE, ELDER AND VULNERABLE ADULT ABUSE) AND SEXUAL ASSAULT WHO COME TO MERCY MEDICAL CENTER AND ITS PHYSICIANS FOR TREATMENT.

THIS PROGRAM IMPROVES BALTIMORE'S COORDINATED COMMUNITY RESPONSE TO VICTIMS OF VIOLENCE, AND CREATES AN ALERT WORKFORCE AT MERCY MEDICAL CENTER, SKILLED AT IDENTIFYING AND RESPONDING TO VICTIMS OF FAMILY VIOLENCE.

DUE TO ITS LOCATION WITHIN THREE BLOCKS OF THE CITY'S LARGEST HOMELESS

SHELTER AT GUILFORD AVENUE AND CLOSE PROXIMITY TO HCH, MERCY MEDICAL

CENTER'S ER RECEIVES MANY VISITS FORM HOMELESS PERSONS. WITH DECADES OF

Schedule H (Form 990) 2011

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EXPERIENCE IN PROVIDING EMERGENT AND URGENT CARE TO POOR AND HOMELESS

POPULATIONS, THE HOSPITAL HAS ESTABLISHED KEY SERVICES FOR THE MEDICALLY

UNDERSERVED INCLUDING THE FOLLOWING:

A FULL TIME SOCIAL WORKER IS A PART OF THE ER TEAM TO COORDINATE CARE AND OTHER SERVICES FOR HOMELESS PATIENTS WHO ARRIVE AT THE ER.

ER PHYSICIANS AND NURSES MAKE VISITS TO BALTIMORE CITY SHELTERS TO PROVIDE THE FOLLOWING SERVICES:

- 1. ADMINISTRATION OF FLU VACCINATIONS TO RESIDENTS
- 2. PRESENTATIONS ON PARASITES AND INFECTIOUS DISEASE
- 3. INFECTIOUS DISEASE PREVENTION

THE FORENSIC NURSE EXAMINER PROGRAM (FNE) IS HOUSED AT THE HOSPITAL'S ER AND PROVIDES 24/7 CARE TO PATIENTS WHO ARE VICTIMS OF SEXUAL, DOMESTIC, CHILD, ELDER AND INSTITUTIONAL VIOLENCE. FORENSIC NURSES PROVIDE COMPREHENSIVE FORENSIC MEDICAL INTERVIEWS, MEDICAL ASSESSMENTS, AND EVIDENCE COLLECTION, AND ASSURE CRISIS INTERVENTION TO AN EVER INCREASING

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VOLUME OF UNDERSERVED PATIENTS.

DURING FY 2012, THE FNE PROGRAM CONDUCTED 535 EXAMINATIONS AND IS THE DESIGNATED SITE FOR PATIENTS IN BALTIMORE CITY.

LOW BIRTH WEIGHT PROGRAM - DEPARTMENT OF OBSTETRICS

MERCY MEDICAL CENTER DELIVERED MORE BABIES, 2,877, THAN ANY OTHER
HOSPITAL IN BALTIMORE CITY IN FY 2012. OF THESE BABIES, 10.6% WERE OF LOW
BIRTH WEIGHT AND 13.7% WERE PREMATURE. LOW BIRTH WEIGHT AND PREMATURITY
ARE INTERTWINED AND CORRELATED. AS CITED IN QUESTION #2, LOW BIRTH WEIGHT

IS A KEY HEALTH STATUS INDICATOR THAT IS MEASURED AND TRACKED BY THE

BALTIMORE CITY DEPARTMENT OF HEALTH THAT MUST BE DECREASED IN INCIDENCE.

THE HOSPITAL HAS TAKEN A LEADERSHIP ROLE THROUGH ITS ACTIVE PARTICIPATION IN "B'MORE FOR HEALTHY BABIES", A LONG TERM INITIATIVE LED BY THE MAYOR'S OFFICE AND MANAGED BY THE BALTIMORE CITY HEALTH DEPARTMENT TO REDUCE THE INCIDENTS OF LOW BIRTH WEIGHT. DR. ROBERT ATLAS, CHAIRMAN OF MERCY MEDICAL CENTER'S DEPARTMENT OF OBSTETRICS AND GYNECOLOGY, HAS A

Schedule H (Form 990) 2011

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LEADERSHIP ROLE WITHIN THIS WORKGROUP. THE GOALS OF "B'MORE FOR HEALTHY BABIES" ARE REDUCTION IN THE FOLLOWING:

- 1. RATE OF PRE-TERM BIRTHS BY AT LEAST 10%
- 2. RATE OF LOW BIRTH WEIGHT INFANTS BY AT LEAST 10%
- 3. THE NUMBER OF DEATHS FROM UNSAFE SLEEP BY AT LEAST 10%

OF NOTE, 63% OF THE PATIENTS WHO DELIVERED BABIES AT MERCY MEDICAL CENTER WERE EITHER MEDICAID BENEFICIARIES OR UNINSURED/SELF PAY. THIS POPULATION IS ESPECIALLY LINKED WITH LOW BIRTH RATE AND PREMATURITY DUE TO POVERTY THAT CLOSELY RELATES TO UNHEALTHY LIFESTYLES, PARTICULARLY, POOR NUTRITION AND INADEQUATE PRENATAL CARE.

IN ORDER TO ENSURE 24/7 COVERAGE FOR ITS OBSTERICAL PATIENTS, REGARDLESS OF THEIR ABLILITY TO PAY, MERCY MEDICAL CENTER PROVIDED \$1,391,772 IN PHYSICIAN SUBSIDY FOR THIS SPECIALTY.

DETERMINING THE NEEDS IN THE COMMUNITY TO BE ADDRESSED

SINCE THE INCEPTION OF COMMUNITY BENEFIT REPORTING TO THE HSCRC, MERCY

Schedule H (Form 990) 2011

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MEDICAL CENTER HAS CONSISTENTLY RANKED AMONG THE TOP QUARTILE OF HOSPITALS IN THE STATE OF MARYLAND IN TERMS OF THE PERCENTAGE OF OPERATING EXPENSE DEVOTED TO COMMUNITY NEEDS PROGRAMS.

ACCESS TO CARE FOR AT-RISK, UNDERSERVED POPULATIONS HAS LONG BEEN A
CORNERSTONE MISSION FOR MERCY MEDICAL CENTER. MAJOR PROGRAMS TO SERVE
THIS NEED INCLUDE OUR FUNDING OF DIRECT PHYSICIAN CHARITY CARE ACROSS ALL
SPECIALTIES AND THE PHARMACY CHARITY FUND TO PATIENTS WHO ARE UNINSURED
AND UNABLE TO PAY. IN ADDITION, THE FAMILY HEALTH CENTERS OF
BALTIMORE (FCHB) IS A FEDERALLY QUALIFIED HEALTH CENTER (FQHC), WHICH
RECEIVES SIGNIFICANT FINANCIAL SUPPORT FROM THE HOSPITAL. FCHB, WITH A
CLINIC LOCATED ADJACENT TO THE MERCY CAMPUS, LARGELY SERVES THE MEDICAID
AND UNINSURED POPULATIONS IN SURROUNDING COMMUNITIES.

BASED UPON THE NEEDS ASSESSMENT, MERCY MEDICAL CENTER IDENTIFIED THREE KEY AREAS OF FOCUS FOR "MISSION DRIVEN HEALTH SERVICES" IN FY 2012: THEY ARE AS FOLLOWS:

Schedule H (Form 990) 2011

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HOMELESSNESS: THE NEED TO RESPOND TO AND ACTIVELY SUPPORT THE MEDICAL PROFESSIONAL NEEDS OF ORGANIZATIONS THAT SERVE THE HOMELESS POPULATION OF BALTIMORE.

EMERGENCY SERVICES: AS PROVIDED THROUGH THE EMERGENCY DEPARTMENT, GIVEN THE LARGE PERCENTAGE OF POOR AND UNINSURED PATIENTS WHO ACCESS THIS SERVICE.

LOW BIRTH WEIGHT: MERCY MEDICAL CENTER DELIVERS MORE BABIES TO WOMEN AT OR BELOW THE POVERTY LINE THAN ANY OTHER HOSPITAL IN BALTIMORE. A SIGNIFICANT PERCENTAGE (>10%) OF THESE BIRTHS ARE PREMATURE AND OF LOW BIRTH WEIGHT.

ALL OF THESE PROGRAMS ARE INTERTWINED AS THEY SHARE A COMMON THREAD IN THAT THE UNDERSERVED AND POOR POPULATIONS OF BALTIMORE ARE THE PRIMARY RECIPIENTS OF MEDICAL SERVICES PROVIDED BY MERCY MEDICAL CENTER ON AND OFF ITS CAMPUS.

Schedule H (Form 990) 2011

Schedule H (Form 990) 2011 Page **8** 

#### Part VI Supplemental Information

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- 2 Needs assessment. Describe how the organization assesses the health care needs of the communities it serves, in addition to any needs assessments reported in Part V, Section B.
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#### HOMELESSNESS

THE NUMBER OF PEOPLE EXPERIENCING HOMELESSNESS HAS GROWN STEADILY OVER
THE PAST 20 YEARS IN BALTIMORE AND THROUGHOUT THE ENTIRE NATION. THIS
NUMBER IS EXPECTED TO CONTINUE TO RISE GIVEN THE DETERIORATING ECONOMIC
CONDITIONS LOCALLY AND NATIONALLY THAT CAUSE HIGH UNEMPLOYMENT, LOSS OF
HOMES, REDUCED FEDERAL ASSISTANCE TO MEDICAID AND OTHER SAFETY NET
PROGRAMS. BALTIMORE'S HOMELESS POPULATION EXTENDS GREATLY BEYOND THOSE
WHO CAN FIND BEDS IN CITY AND OTHER NONPROFIT RUN SHELTERS. MERCY MEDICAL
CENTER IS DIRECTLY INVOLVED IN THE PROVISION OF MEDICAL SERVICES TO THE
HOMELESS POPULATION THROUGH THREE AREAS.

HEALTH CARE FOR THE HOMELESS

HEALTH CARE FOR THE HOMELESS (HCH) WAS ESTABLISHED IN 1985 AND PROVIDES ADULT, PEDIATRIC, AND GERIATRIC MEDICAL CARE, DENTAL CARE, MENTAL HEALTH, HIV SERVICES, SOCIAL WORK AND CASE MANAGEMENT, ADDICTION TREATMENT, OUTREACH, PRISON RE-ENTRY, SUPPORTIVE HOUSING, AND ACCESS TO EDUCATION AND EMPLOYMENT.

Schedule H (Form 990) 2011

#### Part VI Supplemental Information

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IN CALENDAR YEAR 2011, HCH HAD 17,203 ADULT VISITS AND 1,956 PEDIATRIC VISITS, A 15% AND 36% INCREASE FROM THE PRIOR YEAR, RESPECTIVELY.

SINCE ITS INCEPTION IN 1985 (A 28-YEAR PARTNERSHIP), MERCY MEDICAL CENTER HAS DIRECTLY EMPLOYED AND PROVIDED ALL OF THE PHYSICIAN AND NURSING STAFF TO HCH FOR MEDICAL SERVICES. WHILE THE HOSPITAL IS REIMBURSED FOR THE DIRECT COSTS OF ITS EMPLOYED CLINICIANS BY HCH, INDIRECT AND OTHER NON COMPENSATED COSTS CONTRIBUTED TO HCH WERE \$1,056,414 IN FY 2012.

THE HOSPITAL EMPLOYS AND PROVIDES FOUR PRIMARY CARE PHYSICIANS, TWO NURSE PRACTITIONERS, ONE PHYSICIAN ASSISTANT, AND THREE REGISTERED NURSES TO WORK AT HCH.

MERCY MEDICAL CENTER, THROUGH ITS SOLE MEMBER, MHS, IS GOVERNED BY A

COMMUNITY BOARD COMPRISED OF CIVIC LEADERS WHO ARE COMMITTED TO AND

REPRESENT THE HEALTHCARE NEEDS OF THE COMMUNITY. MERCY MEDICAL CENTER

EXTENDS MEDICAL STAFF PRIVILEGES TO ALL QUALIFIED PHYSICIANS FOR ALL OF

Schedule H (Form 990) 2011

#### Part VI Supplemental Information

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ITS DEPARTMENTS. ALL FINANCIAL SURPLUSES MERCY MEDICAL CENTER GENERATES ARE USED EXCLUSIVELY TO FURTHER THE MISSION OF THE ORGANIZATION.

COMMUNITY BOARD COMPRISED OF CIVIC LEADERS WHO ARE COMMITTED TO AND REPRESENT THE HEALTHCARE NEEDS OF THE COMMUNITY. MERCY MEDICAL CENTER EXTENDS MEDICAL STAFF PRIVILEGES TO ALL QUALIFIED PHYSICIANS FOR ALL OF ITS DEPARTMENTS. ALL FINANCIAL SURPLUSES MERCY MEDICAL CENTER GENERATES ARE USED EXCLUSIVELY TO FURTHER THE MISSION OF THE ORGANIZATION

AFFILIATED HEALTH CARE SYSTEM

PART VI, QUESTION 6

MERCY MEDICAL CENTER IS A PART OF AN AFFILIATED HEALTH CARE SYSTEM, WHICH INCLUDES A NUMBER OF ORGANIZATIONS THAT ARE UNDER THE COMMON GOVERNANCE OF MERCY HEALTH SERVICES. THESE AFFILIATED ORGANIZATIONS WORK TOGETHER TO PROVIDE A RANGE OF HEALTHCARE SERVICES TO THEIR COMMUNITIES. AMONG MERCY MEDICAL CENTER'S AFFILIATES ARE SAINT PAUL PLACE SPECIALISTS, INC. ("SPPS"), MARYLAND FAMILY CARE, INC. ("MFC"), AND STELLA MARIS, INC. ("SM"). SPPS PROVIDES SPECIALITY PHYSICIAN SERVICES TO PATIENTS OF MERCY MEDICAL CENTER'S INPATIENT SERVICES AND OUTPATIENT CLINICS AND TO OTHER

Schedule H (Form 990) 2011

#### Part VI Supplemental Information

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MEMBERS OF THE COMMUNITY THROUGHOUT CENTRAL MARYLAND AND BEYOND. DURING THE 2011 TAX YEAR, SPPS PROVIDED SEVERAL COMMUNITY BENEFIT ACTIVITIES.

FIRST, SPPS PROVIDED \$2,038,702 OF CHARITY CARE TO PATIENTS SEEN BY SPPS PHYSICIANS. SECOND, SPPS INCURRED DIRECT UNREIMBURSED COSTS OF \$2,018,779 AS A RESULT OF PROVIDING PHYSICIAN SERVICES TO PATIENTS IN THE EMERGENCY DEPARTMENT OF MERCY MEDICAL CENTER.

SM OWNS AND OPERATES A NURSING HOME, A RESIDENTIAL AND HOME HOSPICE SERVICE AND A HOME HEALTH AGENCY. DURING THE 2011 TAX YEAR, SM PROVIDED \$566,000 OF CHARITY CARE TO ITS PATIENTS.

MFC PROVIDES PRIMARY CARE SERVICES ON THE CAMPUS OF MERCY MEDICAL CENTER,
THROUGHOUT BALTIMORE CITY, AND IN ANNE ARUNDEL AND BALTIMORE COUNTIES.

ADDITIONALLY, MFC EMPLOYS A NUMBER OF PHYSICIANS TO SERVE AS
HOSPITALISTS, WHO CARE FOR PATIENTS ADMITTED TO MERCY MEDICAL CENTER.

ALSO, MFC EMPLOYS NURSE PRACTITIONERS THAT PROVIDE SERVICES TO UNINSURED
PATIENTS IN MERCY'S NURSERY AND CHILDREN'S HEALTH OUTREACH PROGRAM. THE
COST OF THE HOSPITALIST PROGRAM AND THE NURSE PRACTITIONER PROGRAM IS

Schedule H (Form 990) 2011

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\$2,702,909 AND 12.20% OF THE PATIENTS SERVED IN THESE PROGRAMS ARE UNINSURED. MFC HAS AN AFFILIATION AGREEMENT WITH THE FAMILY HEALTH CENTERS OF BALTIMORE, INC., PURSUANT TO WHICH MFC ARRANGES FOR PHYSICIAN STAFFING FOR FHCB'S DOWNTOWN CLINIC. FHCB IS A FEDERALLY QUALIFIED HEALTH CENTER. DURING THE 2011 TAX YEAR, MFC PROVIDED \$85,310 OF CHARITY CARE TO PATIENTS SEEN BY MFC PHYSICIANS.

IN ADDITION TO THE FOREGOING, THE AFFILIATED HEALTH CARE SYSTEM

PARTICIPATES IN A NUMBER OF PARTNERSHIPS/WORK GROUPS, INCLUDING THE

FOLLOWING:

GROUP NAME: HEALTH CARE FOR THE HOMELESS

PURPOSE AND MMC PARTICIPATION: HCH PROVIDES HEALTH-RELATED SERVICES TO REDUCE THE INCIDENCE AND BURDENS OF HOMELESSNESS. ITS HEADQUARTERS/CLINIC IS LOCATED THREE BLOCKS FROM MERCY. CATHERINE KELLY, DIRECTOR OF COMMUNITY OUTREACH AT MERCY, SERVES ON THE HCH BOARD OF DIRECTORS.

GROUP NAME: BALTIMORE HOMELESS SERVICES

Schedule H (Form 990) 2011

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PURPOSE AND MMC PARTICIPATION: A PROGRAM WITHIN THE MAYOR'S OFFICE OF
HUMAN SERVICES RESPONSIBLE FOR MANAGING THE CONTINUUM OF CARE OF PROVIDED
TO THE CITY'S HOMELESS POPULATION. MERCY SUPPORTIVE HOUSING PROGRAM
PROVIDES HOUSING COUNSELING AND CASE MANAGEMENT FOR HOMELESS FAMILIES
UNDER GRANTS FROM THIS AGENCY.

GROUP NAME: THE WEINBERG HOUSING AND RESOURCE CENTER

PURPOSE AND MMC PARTICIPATION: BALTIMORE CITY'S FACILITY PROVIDING 274

EMERGENCY SHELTER BEDS AND 25 BEDS FOR THE MEDICALLY FRAGILE AS WELL AS

PROGRAMS AND SERVICES FOR THE HOMELESS. MERCY EMPLOYEES ASSIST WITH THE

PROGRAM.

GROUP NAME: MAYOR'S OFFICE ON EMERGENCY MANAGEMENT

PURPOSE AND MMC PARTICIPATION: MERCY SERVES ON THE EMERGENCY PREPAREDNESS

TASK FORCE FOR BALTIMORE CITY.

GROUP NAME: SEX AND FAMILY CRIMES DIVISION OF THE BALTIMORE CITY POLICE
DEPARTMENT PURPOSE AND MMC PARTICIPATION: MERCY'S FORENSIC NURSE EXAMINER

Schedule H (Form 990) 2011

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PROGRAM WORKS COLLABORATIVELY WITH THE BALTIMORE CITY POLICE DEPARTMENT.

MERCY PROVIDES THE FORENSIC NURSE EXAMINER PROGRAM IN THE METROPOLITAN

GROUP NAME: TURN AROUND, HOUSE OF RUTH

PURPOSE AND MMC PARTICIPATION: MERCY'S FAMILY VIOLENCE RESPONSE PROGRAM

WORKS WITH TURN AROUND, HOUSE OF RUTH, AND OTHER ORGANIZATIONS. MERCY

ALSO IS TAKING A LEADERSHIP ROLE IN ESTABLISHING HOSPITAL-BASED FAMILY

VIOLENCE RESPONSE PROGRAMS AT OTHER MARYLAND HOSPITALS.

GROUP NAME: FAMILY CRISIS CENTER OF BALTIMORE (FCCB)

PURPOSE AND MMC PARTICIPATION: FCCB IS A MAJOR REFERRAL PARTNER TO MERCY'

FORENSIC NURSE EXAMINER AND SUPPORTIVE HOUSING PROGRAMS.

GROUP NAME: DOMESTIC VIOLENCE COORDINATING COUNCIL

PURPOSE AND MMC PARTICIPATION: COLLEEN MOORE, COORDINATOR OF MERCY'S

FAMILY VIOLENCE RESPONSE PROGRAM, SERVES ON THE ORGANIZATION'S STEERING

COMMITTEE.

AREA.

Schedule H (Form 990) 2011

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GROUP NAME: B'MORE FOR HEALTHY BABIES (BHB)

PURPOSE AND MMC PARTICIPATION: BHB IS A COALITION OF PHYSICIANS AMOUNG
BALTIMORE CITY'S MAJOR HOSPITALS THAT ADDRESSES WAYS TO REDUCE INFANT
MORTALITY, PREMATURITY AND LOW BIRTH WEIGHT. ROBERT ATLAS, M.D., CHAIRMAN
OF THE DEPARTMENT OF OBSTETRICS AND GYNECOLOGY AT MERCY AND A RECOGNIZED
EXPERT IN AT-RISK PREGNANCY IS A LEADER WITHIN BHB.

GROUP NAME: FAMILY HEALTH CENTERS OF BALTIMORE (FCHB)

PURPOSE AND MMC PARTICIPATION: SAMUEL MOSKOWITZ, MERCY'S EXECUTIVE VICE

PRESIDENT AND CHIEF OPERATING OFFICER SERVES ON THE BOARD OF DIRECTORS OF

FCHB, A FEDERALLY QUALIFIED HEALTH CENTER THAT SERVES CENTRAL AND SOUTH

BALTIMORE CITY.

Schedule H (Form 990) 2011

# SCHEDULE J (Form 990)

**Compensation Information** 

For certain Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

► Complete if the organization answered "Yes" to Form 990, Part IV, line 23.

► Attach to Form 990. ► See separate instructions.

OMB No. 1545-0047

2011

Open to Public

Inspection

Internal Revenue Service
Name of the organization

MERCY MEDICAL CENTER

Department of the Treasury

Employer identification number 52-0591658

Part	Questions Regarding Compensation			
			Yes	No
1a	Check the appropriate box(es) if the organization provided any of the following to or for a person listed in Form			
	990, Part VII, Section A, line 1a. Complete Part III to provide any relevant information regarding these items.			
	First-class or charter travel  Housing allowance or residence for personal use			
	Travel for companions Payments for business use of personal residence			
	Tax indemnification and gross-up payments Health or social club dues or initiation fees			
	Discretionary spending account  Personal services (e.g., maid, chauffeur, chef)			
b	If any of the boxes on line 1a are checked, did the organization follow a written policy regarding payment			
	or reimbursement or provision of all of the expenses described above? If "No," complete Part III to	1 b		
2	explain	10		
	directors, trustees, and the CEO/Executive Director, regarding the items checked in line 1a?	2		
	directors, trustees, and the OLO/Executive Director, regarding the items checked in line 1a:			
3	Indicate which, if any, of the following the filing organization used to establish the compensation of the			
	organization's CEO/Executive Director. Check all that apply. Do not check any boxes for methods used by a			
	related organization to establish compensation of the CEO/Executive Director. Explain in Part III.			
	Compensation committee Written employment contract			
	Independent compensation consultant Compensation survey or study			
	Form 990 of other organizations  Approval by the board or compensation committee			
4				
4	During the year, did any person listed in Form 990, Part VII, Section A, line 1a, with respect to the filing organization or a related organization:			
а	Receive a severance payment or change-of-control payment?	4a		X
b	Participate in, or receive payment from, a supplemental nonqualified retirement plan?	4b		X
С	Participate in, or receive payment from, an equity-based compensation arrangement?	4 c		X
	If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III.			
_	Only section 501(c)(3) and 501(c)(4) organizations must complete lines 5-9.			
5	For persons listed in Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any			
	compensation contingent on the revenues of:	_		v
a	The organization?	5a		X
D	Any related organization?	5b		Λ
6	If "Yes" to line 5a or 5b, describe in Part III.  For persons listed in Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any			
6	compensation contingent on the net earnings of:			
•		6a		Х
a h	•	6b		X
b	Any related organization?  If "Yes" to line 6a or 6b, describe in Part III.	0.5		
7	For persons listed in Form 990, Part VII, Section A, line 1a, did the organization provide any non-fixed			
•	payments not described in lines 5 and 6? If "Yes," describe in Part III	7	Х	
8	Were any amounts reported in Form 990, Part VII, paid or accrued pursuant to a contract that was subject			
•	to the initial contract exception described in Regulations section 53.4958-4(a)(3)? If "Yes," describe			
	in Part III	8		Х
9	If "Yes" to line 8, did the organization also follow the rebuttable presumption procedure described in			
-	Pagulations section 53 4958-6(c)?	۱ ۵		

Schedule J (Form 990) 2011 Page 2

#### Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported in Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii). Do not list any individuals that are not listed on Form 990, Part VII.

Note. The sum of columns (B)(i)-(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual.

(A) Nigge		(B) Breakdown	of W-2 and/or 1099-MIS	C compensation	(C) Retirement and	(D) Nontaxable	(E) Total of columns	(F) Compensation
(A) Name		(i) Base compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation	other deferred compensation	benefits	(B)(i)-(D)	reported as deferred in prior Form 990
	(i)	0	C	O	0	0	C	0
1 THOMAS MULLEN	(ii)	767 <b>,</b> 308.	270,000.	523,830.	11,025.	22,007.	1,594,170.	0
	(i)	477,522.	113,040.	293,376.	7,350.	23,893.	915,181.	0
2 SAMUEL MOSKOWITZ	(ii)	0	C	0	d	0	C	0
	(i)	385,262.	91,200.	200,783.	11,025.	21,515.	709,785.	0
3 SCOTT SPIER MD	(ii)	0	C	0	Q	0	0	0
	(i)	0	C	0	q	0	C	0
4 JOHN TOPPER	(ii)	386,538.	90,000.	·	9,187.	20,402.	739,879.	0
	(i)	323,292.	56,880.	256,359.	7,350.	11,316.	655 <b>,</b> 197.	0
5 SUSAN FINLAYSON	(ii)	0	C	0	0	0	C	0
	(i)	306,923.	54,000.	186,938.	11,025.	20,846.	579 <b>,</b> 732.	0
6 ROBERT EDWARDS	(ii)	0	C	0	0	0	C	0
	(i)	482,210.	223,469.	<u> </u> o	7,350.	21,523.	734 <b>,</b> 552.	0
7 WILMA A S ROWE MD	(ii)	0	C	O	0	0	C	0
	(i)	235,308.	41,400.	143,319.	10,569.	20 <b>,</b> 756.	451 <b>,</b> 352.	0
8 GARY MICHAEL	(ii)	0	С	C	0	0	C	0
	(i)	306,923.	54,000.	76 <b>,</b> 688.	10,100.	12,007.	459,718.	0
9 MICHAEL MULLANE	(ii)	0	C	0	0	0	C	0
	(i)	233,846.	44,550.	113,020.	7,015.	15,443.	413,874.	0
10 JUSTIN DEIBEL	(ii)	0	C	0	0	0	C	0
	(i)	229,615.	40,500.	113,072.	13,751.	11,123.	408,061.	0
11 KATHLEEN YOUNGBAR	(ii)	0	C	0	0	0	C	0
	(i)	306,923.	54,000.	211,259.	10,100.	13,587.	595 <b>,</b> 869.	0
12 JUDITH WEILAND	(ii)	0	С	0	0	0	C	0
	(i)							
13	(ii)							
	(i)							
14	(ii)							
	(i)		 					
15	(ii)							
	(i)		 					
16	(ii)							

Schedule J (Form 990) 2011

#### Part III Supplemental Information

Complete this part to provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information.

NON-FIXED PAYMENTS

SCH J LINE 7

THE COMPENSATION COMMITTEE APPROVES NON-FIXED PAYMENTS FOR MANAGEMENT BASED ON THE DEGREE OF MEETING CORPORATE PRIORITIES ESTABLISHED BY THE BOARD OF TRUSTEES. THE CORPORATE OBJECTIVES ARE DESIGNED TO ADVANCE THE ORGANIZATION IN THE AREAS OF QUALITY CARE, PATIENT SAFETY, PATIENT SATISFACTION, BUSINESS DEVELOPMENT AND FINANCIAL STRENGTH.

CEO'S COMPENSATION

SCHEDULE J, LINES 1 - 3

THE ORGANIZATION RELIED ON A RELATED ORGANIZATION AND THAT RELATED ORGANIZATION USED THE FOLLOWING METHODS TO ESTABLISH THE TOP MANAGEMENT OFFICIAL COMPENSATION:

- 1) COMPENSATION COMMITTEE
- 2) INDEPENDENT COMPENSATION CONSULTANT

Schedule J (Form 990) 2011

Schedule J (Form 990) 2011

#### Part | Supplemental Information

Complete this part to provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information.

- 3) COMPENSATION SURVEY OR STUDY
- 4) APPROVAL BY THE BOARD OR COMPENSATION COMMITTEE

OTHER REPORTABLE COMPENSATION

SCHEDULE J, PART II, COLUMN B(III)

THE COMPENSATION COMMITTEE OF THE BOARD MAINTAINS A TENURE-BASED PLAN
THAT VESTS AFTER 10 YEARS OF SERVICE AND THAT PAYS ELIGIBLE EXECUTIVES
BETWEEN 10% AND 15% OF BASE PAY. THIS PLAN IS INTENDED TO SUPPLEMENT THE
EXECUTIVE'S RETIREMENT BENEFITS GIVEN LAWS THAT RESTRICT THE ABILITY OF
THE HOSPITAL TO PROVIDE TO EXECUTIVES, AND THE EXECUTIVES TO SAVE,
TAX-QUALIFIED BENEFITS ON THE SAME TERMS AS NON-EXECUTIVE EMPLOYEES.

THE COMPENSATION COMMITTEE ALSO MADE PAYMENTS DURING THE YEAR TO

EXECUTIVES IN RESPECT OF SERVICES IN THE PRIOR THREE YEARS DURING THE

PENDENCY OF CERTAIN SIGNIFICANT ORGANIZATIONAL INITIATIVES (E.G.,

BUILDING PROGRAMS, CAPITAL CAMPAIGNS, ETC.). THE COMMITTEE HAD INTENDED

TO MAKE THESE PAYMENTS IF THE INITIATIVES WERE SUCCESSFUL; AND UPON

SUCCESSFUL COMPLETION OF THESE INITIATIVES, THESE PAYMENTS WERE MADE.

Schedule J (Form 990) 2011 Page 3

#### Part | Supplemental Information

Complete this part to provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information.

AS WITH ALL EXECUTIVE COMPENSATION PROGRAMS, THE COMPENSATION COMMITTEE RECEIVED GUIDANCE FROM PROFESSIONAL COMPENSATION CONSULTANTS THAT THESE ARRANGEMENTS IN THEMSELVES AND TOTAL COMPENSATION WERE IN ACCORDANCE WITH MARKET NORMS.

#### SCHEDULE K (Form 990)

### **Supplemental Information on Tax-Exempt Bonds**

► Complete if the organization answered "Yes" to Form 990, Part IV, line 24a. Provide descriptions, explanations, and any additional information in Part VI.

► Attach to Form 990.

► See separate instructions.

OMB No. 1545-0047
2011
Open to Public Inspection

Department of the Treasury
Internal Revenue Service
Name of the organization

MERCY MEDICAL CENTER

Employer identification number 52 = 0.5.01.65.8

Part I Bond Issues	<u> </u>												
(a) Issuer name	(b) Issuer EIN	(c) CUSIP #	(d) Date issued	d (e) Issue price (f) Desc			escription of pu	rpose	<b>(g)</b> De	feased	(h) C behal issu	f of	(i) Poole financin
									Yes	No	Yes	No	Yes 1
A MARYLAND HEALTH & HIGHER EDUCATIONAL FAC AUTHORITY	52-0936091	574217XX8	08/03/2006	35,	000,000.	2006 REPLAC	2006 REPLACEMENT GARAGE			х		х	
B MARYLAND HEALTH & HIGHER EDUCATIONAL FAC AUTHORITY	52-0936091	574217L29	11/08/2007	154,	956,168.	2007 A REPL	007 A REPLACEMENT TOWER			Х		Х	
C MARYLAND HEALTH & HIGHER EDUCATIONAL FAC AUTHORITY	52-0936091	574217L45	11/08/2007	150,	000,000.	2007 B C D	007 B C D REPLACEMENT TOWER					х	:
D MARYLAND HEALTH & HIGHER EDUCATIONAL FAC AUTHORITY	52-0936091	5742174 <b>Z</b> 5	12/16/2009	30,	000,000.	2009 PARTIA	L CONVERSIO	N 2008 BONDS		х		х	:
Part II Proceeds													
				Α			В	С				D	
1 Amount of bonds retired				1,68	85,000.	. 3,8	80,000.	100,00	0,00	00.		17	5,000
2 Amount of bonds legally defeased			<b>I</b>	25 01	EO 06E	170 1	76 100	155 00	7 70	2.4	2.0		0 000
3 Total proceeds of issue				35,9	52 <b>,</b> 865.		76,129.	155,26	1, /	34.	30	, 00	0,000
4 Gross proceeds in reserve funds				1 4	00 222		04,000.	10.40		7.4			
5 Capitalized interest from proceeds			<b>I</b>	1,4	92,333.		13,677.	10,48	9,6	/4.			
6 Proceeds in refunding escrows				2.	20 107		312,500.	0.0					
7 Issuance costs from proceeds				3.	30,107.	. 1,5	08,050.		8,99				
8 Credit enhancement from proceeds								49	6,78	33.			
9 Working capital expenditures from proceeds				24 17	20 405	100	140 000	142.00	0 1				
10 Capital expenditures from proceeds				34,1.	30,425.	. 128,7	42,923.	143,88	0,16	1.	2.0		0 000
11 Other spent proceeds											30	,00	0,000
12 Other unspent proceeds				0000		001	•	0010					
13 Year of substantial completion				2008	-	201	1	2010				8008	
				Yes	No X	Yes	No	Yes	No X		Yes	•	No
14 Were the bonds issued as part of a current refunding					X	^A	v						v
15 Were the bonds issued as part of an advance refund				v	Λ	77	X	37	X		37		X
16 Has the final allocation of proceeds been made?				X		X		X X			X		
17 Does the organization maintain adequate books and records to su	pport the final alloca	ation of proceeds	?	Λ		Λ		Λ					
Part III Private Business Use				Δ	\		В	С				D	
4 Mes the constitution and the first continue to		- I O		Yes	No	Yes	No	Yes	No		Yes	∪ _	No
1 Was the organization a partner in a partnership, or property financed by tax-exempt bonds?				1 62	X	res	X	res	X	<u> </u>	res		X
Are there any lease arrangements that may result in priva				Х	23	X	23	X	21		Х		- 22
Are there any lease arrangements that may result in priva	re pasiliess ase 0	n bonu-illiance	a property:	41				23			71		

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule K (Form 990) 2011

#### SCHEDULE K (Form 990)

### **Supplemental Information on Tax-Exempt Bonds**

► Complete if the organization answered "Yes" to Form 990, Part IV, line 24a. Provide descriptions, explanations, and any additional information in Part VI.

► Attach to Form 990.

► See separate instructions.

OMB No. 1545-0047
2011
Open to Public
Inspection

Department of the Treasury
Internal Revenue Service
Name of the organization

MERCY MEDICAL CENTER

Employer identification number 52-0591658

Part I Bond Issues						1					(h) (	)n	(i) Po	oled
(a) Issuer name	(b) Issuer EIN	(c) CUSIP #	(d) Date issued	(e) Iss	sue price	(f) D	escription of pu	rpose	(g) Def	feased	beha issu	If of	finan	
									Yes	No	Yes	No	Yes	No
A MARYLAND HEALTH & HIGHER EDUCATIONAL FAC AUTHORITY	52-0936091	5742176K6	04/01/2010	30,	,000,000.	2010 PARTIA	L CONVERSIO	N 2007 BONDS		х		х		х
B	50.000000	574040345	00/44/0044				2011 BONDS REFUNDING 2007 B AND C							
B MARYLAND HEALTH & HIGHER EDUCATIONAL FAC AUTHORITY	52-0936091	574218AM5	02/11/2011	39,	,889,140.	2011 BONDS REFUNDING 2007 B AND C				Х		Х		Х
C MARYLAND HEALTH & HIGHER EDUCATIONAL FAC AUTHORITY	52-0936091		06/09/2011	34,	,890,000.	2011 B BOND	2011 B BONDS REFUNDING 2007 B AND					х		х
D	50.000000				707 440									
D MARYLAND HEALTH & HIGHER EDUCATIONAL FAC AUTHORITY  Part   Proceeds	52-0936091	574218EZ2	04/02/2012	51,	, /3/, 448.	2012 BONDS	KEFUNDING 2	OOI BONDS						
Taren Proceeds					A		В	С				D		
1 Amount of bonds retired														
2 Amount of bonds legally defeased														
3 Total proceeds of issue				30,0	00,000	39,8	389,140.	34,89	0,00	0.0	5:	1,73	7,4	48.
4 Gross proceeds in reserve funds						4,0	008,000.				į	5,47	7,8	26.
5 Capitalized interest from proceeds														
6 Proceeds in refunding escrows														
7 Issuance costs from proceeds							789,808.					85	1,8	60.
8 Credit enhancement from proceeds														
9 Working capital expenditures from proceeds														
10 Capital expenditures from proceeds														
11 Other spent proceeds			<b>I</b>	30,0	00,000	35,1	L10,419.	34,89	0,00	0.0	50	o,37	6,8	25.
12 Other unspent proceeds														
13 Year of substantial completion				201	0	201	.0	2010			2	2003		
				Yes	No	Yes	No	Yes	No		Yes	3	N	)
14 Were the bonds issued as part of a current refunding	g issue?			X		X		X			X			
15 Were the bonds issued as part of an advance refund					X		X		X				X	
16 Has the final allocation of proceeds been made?				X		X		X			X			
17 Does the organization maintain adequate books and records to su	pport the final alloca	tion of proceeds	?	X		X		X			X			
Part III Private Business Use							_							
					A		В	С				D		
1 Was the organization a partner in a partnership, or	a member of a	n LLC, which		Yes	No	Yes	No	Yes	No		Yes	_	No	
property financed by tax-exempt bonds?				37	X	17	X	17	Х					
2 Are there any lease arrangements that may result in priva	te business use o	f bond-finance	ed property?	X		X		X						

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule K (Form 990) 2011

Sche	dule K (Form 990) 2011								Page 2
Pa	rt III Private Business Use (Continued) TA	X-EXEME	T BONDS	I					
			Α		В		С		D
3a	Are there any management or service contracts that may result in private business	Yes	No	Yes	No	Yes	No	Yes	No
	use of bond-financed property?	X		X		X		X	
b	If "Yes" to line 3a, does the organization routinely engage bond counsel or other outside counsel to review any management or service contracts relating to the financed property?	Х		Х		Х		Х	
С	Are there any research agreements that may result in private business use of bond-financed property?		Х		Х		X		X
d	If "Yes" to line 3c, does the organization routinely engage bond counsel or other outside counsel to review any research agreements relating to the financed property?								
4	Enter the percentage of financed property used in a private business use by entities other than a section 501(c)(3) organization or a state or local government		%		%		%		.5000 %
5	Enter the percentage of financed property used in a private business use as a result of unrelated trade or business activity carried on by your organization, another section 501(c)(3) organization, or a state or local government		%		%		%		.1000 %
6	Total of lines 4 and 5		%		%		%		.6000 %
7	Has the organization adopted management practices and procedures to ensure the post-issuance compliance of its tax-exempt bond liabilities?	Х		Х		Х			
Pai	rt IV Arbitrage								
ıaı	7 ii bii ago		Α		В		С		D
4	Has a Form 8038-T, Arbitrage Rebate, Yield Reduction and Penalty in Lieu of	Yes	No	Yes	No	Yes	No	Yes	No
•	Arbitrage Rebate, been filed with respect to the bond issue?		X		X		X		X
2	Is the bond issue a variable rate issue?		Х		Х	X			Х
3a	Has the organization or the governmental issuer entered into a qualified hedge with respect to the bond issue?		Х	Х		Х			Х
b	Name of provider		1	MERRILL LY	NCH 1	MERRILL LY	NCH		
	Term of hedge				30.000		35.000		
	Was the hedge superintegrated?								
	Was the hedge terminated?								
	Were gross proceeds invested in a guaranteed investment contract (GIC)?		X	Х		Х			Х
b	Name of provider			E FUNDING		GE FUNDING			
_	Tarre of CIO			·	4 250		2 000		· · · · · · · · · · · · · · · · · · ·

Part V	Procedures	To	Undertake	Corrective	Action

Check the box if the organization established written procedures to ensure that violations of federal tax requirements are timely identified and corrected through the voluntary closing agreement program if self-remediation is not available under applicable regulations

Χ

Χ

Χ

Χ

Χ

Χ

Χ

Χ

Part VI Supplemental Information. Complete this part to provide additional information for responses to questions on Schedule K (see instructions).

BOND ISSUES A, B, C

THE AMOUNT IN PART II, LINE 3 "TOTAL PROCEED" IS NOT EQUAL TO THE AMOUNT

**d** Was the regulatory safe harbor for establishing the fair market value of the GIC satisfied?

5 Were any gross proceeds invested beyond an available temporary period? . . . . . .

JSA 1E1296 1.000 Χ

Χ

Schedule K (Form 990) 2011

Part III Private Business Use (Continued)	TAX-EXEM	T BONDS	I					
		Α		В	(	С	ı	D
3a Are there any management or service contracts that may result in private busine	SS Yes	No	Yes	No	Yes	No	Yes	No
use of bond-financed property?								
b If "Yes" to line 3a, does the organization routinely engage bond counsel or other outside coun to review any management or service contracts relating to the financed property?								
c Are there any research agreements that may result in private business use of bor financed property?								
d If "Yes" to line 3c, does the organization routinely engage bond counsel or oth outside counsel to review any research agreements relating to the financed property?	er							
4 Enter the percentage of financed property used in a private business use by entition other than a section 501(c)(3) organization or a state or local government		%		%		%		%
5 Enter the percentage of financed property used in a private business use as result of unrelated trade or business activity carried on by your organization another section 501(c)(3) organization, or a state or local government	on,	%		%		%		%
6 Total of lines 4 and 5		%		%		%		%
7 Has the organization adopted management practices and procedures to ensure the post-issuance compliance of its tax-exempt bond liabilities?								
Part IV Arbitrage								
		Α		В	•	С		<u> </u>
1 Has a Form 8038-T, Arbitrage Rebate, Yield Reduction and Penalty in Lieu Arbitrage Rebate, been filed with respect to the bond issue?	of Yes	No	Yes	No	Yes	No	Yes	No
2 Is the bond issue a variable rate issue?								
3a Has the organization or the governmental issuer entered into a qualified hedge w respect to the bond issue?	th							
<b>b</b> Name of provider								
c Term of hedge								
d Was the hedge superintegrated?								
e Was the hedge terminated?								
4a Were gross proceeds invested in a guaranteed investment contract (GIC)?								
b Name of provider								
c Term of GIC								
d Was the regulatory safe harbor for establishing the fair market value of the GIC satisfie								
5 Were any gross proceeds invested beyond an available temporary period?								
6 Did the bond issue qualify for an exception to rebate?								
Part V Procedures To Undertake Corrective Action								
Check the box if the organization established written procedures to ensure that violations							the volunta	ary
closing agreement program if self-remediation is not available under applicable regulations		<u> </u>		<u> </u>	<u> </u>		Yes	No
Part VI Supplemental Information. Complete this part to provide additional in	formation for	responses	to questi	ions on Sch	nedule K	(see instrud	ctions).	
IN PART I, COLUMN E "ISSUE PRICE". THE TOTAL PROCEEDS" FOR	THE BOND							
ISSUANCE INCLUDES INVESTMENT EARNINGS ON THE PROCEEDS			· · · · · · · · · · · · · · · · · · ·					

Schedule K (Form 990) 2011

Part	Private Business Use (Continued)	TAX-EXEM	PT BONDS	I						
			Α		В		С	D		
	Are there any management or service contracts that may result in private business		No	Yes	No	Yes	No	Yes	No	
	use of bond-financed property?					-				
	If "Yes" to line 3a, does the organization routinely engage bond counsel or other outside counse to review any management or service contracts relating to the financed property?									
	Are there any research agreements that may result in private business use of bond financed property?									
d	If "Yes" to line 3c, does the organization routinely engage bond counsel or othe outside counsel to review any research agreements relating to the financed property?	er								
	Enter the percentage of financed property used in a private business use by entitie other than a section 501(c)(3) organization or a state or local government		%		%		%		%	
	Enter the percentage of financed property used in a private business use as result of unrelated trade or business activity carried on by your organization another section 501(c)(3) organization, or a state or local government	٦,	%		%		%		%	
6	Total of lines 4 and 5		%		%		%		%	
7	Has the organization adopted management practices and procedures to ensure the post-issuance compliance of its tax-exempt bond liabilities?									
Part	V Arbitrage									
			A		В	,	С		D	
	Has a Form 8038-T, Arbitrage Rebate, Yield Reduction and Penalty in Lieu of Arbitrage Rebate, been filed with respect to the bond issue?		No	Yes	No	Yes	No	Yes	No	
2	Is the bond issue a variable rate issue?									
	Has the organization or the governmental issuer entered into a qualified hedge with respect to the bond issue?									
b	Name of provider									
С	Term of hedge									
d	Was the hedge superintegrated?									
е	Was the hedge terminated?									
4a	Were gross proceeds invested in a guaranteed investment contract (GIC)?									
b	Name of provider									
C	Term of GIC									
d	Was the regulatory safe harbor for establishing the fair market value of the GIC satisfied	l?								
5	Were any gross proceeds invested beyond an available temporary period?									
_6	Did the bond issue qualify for an exception to rebate?									
Part										
Chec	k the box if the organization established written procedures to ensure that violations of	federal tax	requirement	s are timel	y identified	and corre	cted through	the volunta	ary	
closin	ng agreement program if self-remediation is not available under applicable regulations							Yes	No	
Part								ctions).		

MERCY MEDICAL CENTER 52-0591658 Schedule K (Form 990) 2011 Page 2 TAX-EXEMPT BONDS I Part III Private Business Use (Continued) С D Yes Yes Νo Yes Νo Νo Yes Νo 3a Are there any management or service contracts that may result in private business use of bond-financed property? b If "Yes" to line 3a, does the organization routinely engage bond counsel or other outside counsel to review any management or service contracts relating to the financed property? c Are there any research agreements that may result in private business use of bondfinanced property? d If "Yes" to line 3c, does the organization routinely engage bond counsel or other outside counsel to review any research agreements relating to the financed property? Enter the percentage of financed property used in a private business use by entities other than a section 501(c)(3) organization or a state or local government ▶ % % % Enter the percentage of financed property used in a private business use as a result of unrelated trade or business activity carried on by your organization. another section 501(c)(3) organization, or a state or local government Total of lines 4 and 5 % Has the organization adopted management practices and procedures to ensure the post-issuance compliance of its tax-exempt bond liabilities? **Arbitrage** Part IV D Has a Form 8038-T, Arbitrage Rebate, Yield Reduction and Penalty in Lieu of Yes Nο Yes Nο Yes Nο Yes Nο Arbitrage Rebate, been filed with respect to the bond issue? 3a Has the organization or the governmental issuer entered into a qualified hedge with c Term of hedge **d** Was the hedge superintegrated?................ 4a Were gross proceeds invested in a guaranteed investment contract (GIC)? . . . . . . . **d** Was the regulatory safe harbor for establishing the fair market value of the GIC satisfied? 5 Were any gross proceeds invested beyond an available temporary period? . . . . . . . 

Part V	Procedures To Undertake Corrective Action
	i i ocedares i o orideriare con ective Action

Check the box if the organization established written procedures to ensure that violations of federal tax requirements are timely identified and corrected through the voluntary closing agreement program if self-remediation is not available under applicable regulations

Part VI Supplemental Information. Complete this part to provide additional information for responses to questions on Schedule K (see instructions).

BOND D AND PART II

THE ISSUANCE COSTS FOR THESE BOND ISSUANCES WERE NOT PAID OUT OF THE

<u>Schedule K</u> (Form 990) 2011

Part III	Private Business Use (Continued)	TAX-EXEM	PT BONDS	I						
			Α		В		С	D		
	e there any management or service contracts that may result in private business		No	Yes	No	Yes	No	Yes	No	
	e of bond-financed property?									
	Yes" to line 3a, does the organization routinely engage bond counsel or other outside counse review any management or service contracts relating to the financed property?									
	e there any research agreements that may result in private business use of bond anced property?									
d If	"Yes" to line 3c, does the organization routinely engage bond counsel or othe tside counsel to review any research agreements relating to the financed property?.	r								
	ter the percentage of financed property used in a private business use by entities her than a section 501(c)(3) organization or a state or local government		%		%		%		%	
res	ter the percentage of financed property used in a private business use as a sult of unrelated trade or business activity carried on by your organization other section 501(c)(3) organization, or a state or local government	,	%		%		%		%	
<b>6</b> To	tal of lines 4 and 5		%		%		%		%	
7 Ha	s the organization adopted management practices and procedures to sure the post-issuance compliance of its tax-exempt bond liabilities?									
Part IV	Arbitrage				_					
			Α		В		С		D	
1 Ha Arl	s a Form 8038-T, Arbitrage Rebate, Yield Reduction and Penalty in Lieu obitrage Rebate, been filed with respect to the bond issue?	f Yes	No	Yes	No	Yes	No	Yes	No	
<b>2</b> Is	the bond issue a variable rate issue?									
	s the organization or the governmental issuer entered into a qualified hedge with spect to the bond issue?									
	me of provider		•		'					
	rm of hedge	<b>I</b>								
	as the hedge superintegrated?									
	as the hedge terminated?									
	ere gross proceeds invested in a guaranteed investment contract (GIC)?									
	me of provider									
	rm of GIC									
	as the regulatory safe harbor for establishing the fair market value of the GIC satisfied									
	ere any gross proceeds invested beyond an available temporary period?									
<b>6</b> Dic	d the bond issue qualify for an exception to rebate?									
Part V										
	he box if the organization established written procedures to ensure that violations of								ary	
	agreement program if self-remediation is not available under applicable regulations							Yes	No	
Part V				to questi	ons on Sch	nedule K	(see instrud	ctions).		
	EDS FROM THE BOND ISSUANCES. RATHER, THE ISSUANCE COSTS	WERE PA	ID							
OUT O	F REGULAR OPERATING FUNDS OF THE ORGANIZATION.								_	

52-0591658 MERCY MEDICAL CENTER

Page 2 Schedule K (Form 990) 2011

Pai	Private Business Use (Continued) TAX	K-EXEMP	T BONDS	II					
	· · · · · ·		A		В		С	I	)
3a	Are there any management or service contracts that may result in private business use of bond-financed property?	Yes X	No	Yes X	No	Yes X	No	Yes	No
b	If "Yes" to line 3a, does the organization routinely engage bond counsel or other outside counsel to review any management or service contracts relating to the financed property?	Х		Х		Х			
С	Are there any research agreements that may result in private business use of bond-financed property?		х		Х		Х		
d	If "Yes" to line 3c, does the organization routinely engage bond counsel or other outside counsel to review any research agreements relating to the financed property?								
4	Enter the percentage of financed property used in a private business use by entities other than a section 501(c)(3) organization or a state or local government		%		%		%		%
5	Enter the percentage of financed property used in a private business use as a result of unrelated trade or business activity carried on by your organization, another section 501(c)(3) organization, or a state or local government		%		%		%		%
6	Total of lines 4 and 5		%		%		%		%
7	Has the organization adopted management practices and procedures to ensure the post-issuance compliance of its tax-exempt bond liabilities?	Х		Х		Х			
Pai	t IV Arbitrage				_ 1		_		
	-		Α		В		С		<b>)</b>
1	Has a Form 8038-T, Arbitrage Rebate, Yield Reduction and Penalty in Lieu of Arbitrage Rebate, been filed with respect to the bond issue?	Yes	No X	Yes	No X	Yes	No X	Yes	No X
2	Is the bond issue a variable rate issue?		X		X	X			X
3a	Has the organization or the governmental issuer entered into a qualified hedge with respect to the bond issue?		X		X		X		X
b	Name of provider								
С	Term of hedge								
	Was the hedge superintegrated?								
	Were gross proceeds invested in a guaranteed investment contract (GIC)?		Х		Х		Х		X
	Name of provider								
	Term of GIC								
	Was the regulatory safe harbor for establishing the fair market value of the GIC satisfied?								
5	Were any gross proceeds invested beyond an available temporary period?		Х		X		Х		Х
6	Did the bond issue qualify for an exception to rebate?	Х			X	X			X
	The tire bond issue quality for all exception to repate: 1.1.1.1.1.1.1.1.1.1.1.1.1.1.1.1.1.1.1.				<u> </u>				
Par	t V Procedures To Undertake Corrective Action								
	ck the box if the organization established written procedures to ensure that violations of fed							the volunta	ary
	ng agreement program if self-remediation is not available under applicable regulations				<u> </u>		<u> </u>		X No
Pai	t VI Supplemental Information. Complete this part to provide additional inform	ation for	responses	to questi	ons on Sch	nedule K	(see instruc	tions).	

PART II, BOND D

THE TOTAL PROCEEDS OF THE ISSUE ARE LESS THAN THE GROSS PROCEEDS IN

MERCY MEDICAL CENTER 52-0591658 Schedule K (Form 990) 2011 Page 2 TAX-EXEMPT BONDS II Part III Private Business Use (Continued) С Α D Yes Νo Yes Νo Yes Νo Yes Νo 3a Are there any management or service contracts that may result in private business use of bond-financed property? b If "Yes" to line 3a, does the organization routinely engage bond counsel or other outside counsel to review any management or service contracts relating to the financed property? c Are there any research agreements that may result in private business use of bondfinanced property? d If "Yes" to line 3c, does the organization routinely engage bond counsel or other outside counsel to review any research agreements relating to the financed property? Enter the percentage of financed property used in a private business use by entities other than a section 501(c)(3) organization or a state or local government % % % Enter the percentage of financed property used in a private business use as a result of unrelated trade or business activity carried on by your organization. another section 501(c)(3) organization, or a state or local government % Total of lines 4 and 5 % % Has the organization adopted management practices and procedures to ensure the post-issuance compliance of its tax-exempt bond liabilities? Part IV **Arbitrage** 

		Α			В	С		I	D
1	Has a Form 8038-T, Arbitrage Rebate, Yield Reduction and Penalty in Lieu of Arbitrage Rebate, been filed with respect to the bond issue?	Yes	No	Yes	No	Yes	No	Yes	No
2	Is the bond issue a variable rate issue?								
3a	Has the organization or the governmental issuer entered into a qualified hedge with respect to the bond issue?								
b	Name of provider								
	Term of hedge								
d	Was the hedge superintegrated?								
	Was the hedge terminated?								
	Were gross proceeds invested in a guaranteed investment contract (GIC)?								
b	Name of provider								
	Term of GIC								
d	Was the regulatory safe harbor for establishing the fair market value of the GIC satisfied?								
5	Were any gross proceeds invested beyond an available temporary period?								
6	Did the bond issue qualify for an exception to rebate?	_							

Part V	Procedures To Undertake Corrective Ac	tion
Part V	Procedures to officertake corrective Ac	uon

Check the box if the organization established written procedures to ensure that violations of federal tax requirements are timely identified and corrected through the voluntary closing agreement program if self-remediation is not available under applicable regulations

Part VI Supplemental Information. Complete this part to provide additional information for responses to questions on Schedule K (see instructions).

RESERVE FUNDS AND OTHER SPENT PROCEEDS FOR THE BOND ISSUANCE BECAUSE

FUNDS PLEDGED TO THE SERIES 2001 BONDS, WHICH WERE REFUNDED BY THIS BOND

Schedule K (Form 990) 2011

Part III Private Business Use (Continued)	TAX-EXI	MPT BON	DS II						
		Α		В		С		D	
3a Are there any management or service contracts that may result in private bus	siness Yes	No	Yes	No	Yes	No	Yes	No	
use of bond-financed property?									
<b>b</b> If "Yes" to line 3a, does the organization routinely engage bond counsel or other outside of to review any management or service contracts relating to the financed property?	ounsel								
c Are there any research agreements that may result in private business use of financed property?	bond-								
d If "Yes" to line 3c, does the organization routinely engage bond counsel or outside counsel to review any research agreements relating to the financed proper	other								
Enter the percentage of financed property used in a private business use by entitie other than a section 501(c)(3) organization or a state or local government			%	%		%		%	
5 Enter the percentage of financed property used in a private business use result of unrelated trade or business activity carried on by your organizanother section 501(c)(3) organization, or a state or local government	ation,	%		%		%		,	
6 Total of lines 4 and 5			%	%		%		%	
7 Has the organization adopted management practices and procedures to ensure the post-issuance compliance of its tax-exempt bond liabilities?									
Part IV Arbitrage									
		Α		В	С		D		
1 Has a Form 8038-T, Arbitrage Rebate, Yield Reduction and Penalty in Li Arbitrage Rebate, been filed with respect to the bond issue?	eu of Yes	No	Yes	No	Yes	No	Yes	No	
2 Is the bond issue a variable rate issue?									
3a Has the organization or the governmental issuer entered into a qualified hedge respect to the bond issue?									
<b>b</b> Name of provider									
c Term of hedge									
d Was the hedge superintegrated?									
e Was the hedge terminated?									
4a Were gross proceeds invested in a guaranteed investment contract (GIC)?									
b Name of provider									
c Term of GIC									
d Was the regulatory safe harbor for establishing the fair market value of the GIC sat									
5 Were any gross proceeds invested beyond an available temporary period?									
6 Did the bond issue qualify for an exception to rebate?									
Part V Procedures To Undertake Corrective Action  Check the box if the organization established written procedures to ensure that violatio	ns of federal t	ax requirem	ents are tir	nely identified	and corre	cted through		ary	
closing agreement program if self-remediation is not available under applicable regulation	ons	<u> </u>	<u> </u>				Yes	No	
Part VI Supplemental Information. Complete this part to provide additional	I information	tor respon	ses to que	stions on Scl	hedule K	(see instruc	ctions).		
ISSUANCE, WERE TRANSFERRED (AS PART OF THE BOND ISSUANCE)	INTO THE	DEBT							
SERVICE RESERVE FUND HELD FOR THIS BOND ISSUANCE.									

## SCHEDULE M (Form 990)

#### **Noncash Contributions**

OMB No. 1545-0047

2011

Open To Public
Inspection

Department of the Treasury Internal Revenue Service

Name of the organization

► Complete if the organizations answered "Yes" on Form 990, Part IV, lines 29 or 30.

► Attach to Form 990.

Employer identification number

52-0591658 MERCY MEDICAL CENTER Types of Property (c) (a) (d) (b) Noncash contribution Check if Number of contributions or Method of determining amounts reported on applicable items contributed noncash contribution amounts Form 990, Part VIII, line 1g Art - Works of art Art - Historical treasures 2 3 Art - Fractional interests Books and publications 4 5 Clothing and household goods..... Cars and other vehicles 7 Boats and planes Х 1. 2,513,833. 8 Intellectual property Securities - Publicly traded q Securities - Closely held stock 10 Securities - Partnership, LLC, 11 12 Securities - Miscellaneous Qualified conservation contribution - Historic structures Qualified conservation contribution - Other Real estate - Residential Real estate - Commercial 16 17 Real estate - Other 18 Collectibles Food inventory . . . . . . . . . . 19 20 Drugs and medical supplies 21 22 Historical artifacts Scientific specimens 23 24 Archeological artifacts 25 Other ►(\_\_\_\_\_) 26 Other ►(\_\_\_\_\_) 27 Other ►(\_\_\_\_\_) 28 29 Number of Forms 8283 received by the organization during the tax year for contributions for which the organization completed Form 8283, Part IV, Donee Acknowledgement . . . . . . . Yes No 30a During the year, did the organization receive by contribution any property reported in Part I, lines 1-28 that it must hold for at least three years from the date of the initial contribution, and which is not required to be used for exempt purposes for the entire holding period? 30a Χ **b** If "Yes," describe the arrangement in Part II. Does the organization have a gift acceptance policy that requires the review of any non-standard Χ contributions? 31 32a Does the organization hire or use third parties or related organizations to solicit, process, or sell noncash Χ contributions? 32a **b** If "Yes," describe in Part II. If the organization did not report an amount in column (c) for a type of property for which column (a) is checked,

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule M (Form 990) (2011)

describe in Part II.

Schedule M (Form 990) (2011) Page **2** 

Supplemental Information. Complete this part to provide the information required by Part I, lines 30b, 32b, and 33. Also complete this part for any additional information.

Schedule M (Form 990) (2011)

#### **SCHEDULE O**

(Form 990 or 990-EZ)

### Supplemental Information to Form 990 or 990-EZ

Form 990 or 990-EZ or to provide any additional information.

► Attach to Form 990 or 990-EZ.

Complete to provide information for responses to specific questions on

**Open to Public** Inspection

OMB No. 1545-0047

Department of the Treasury Internal Revenue Service

Name of the organization

MERCY MEDICAL CENTER

Employer identification number 52-0591658

DESCRIPTION OF 990 REVIEW PROCESS

PART VI, LINE 11

MERCY HEALTH SERVICES, INC. ("MHS"), THE SOLE PARENT OF THE CORPORATION, HAS A POLICY WHICH REQUIRES THE CORPORATION'S 990 TO BE MADE AVAILABLE FOR REVIEW BY THE MHS BOARD AND/OR THE MHS BOARD EXECUTIVE COMMITTEE AT ITS MARCH 20, 2013 MEETING, MHS BOARD EXECUTIVE PRIOR TO ITS FILING. COMMITTEE MEMBERS RECEIVED A COPY OF THE CORPORATION'S DRAFT FORM 990. THE MHS CFO PROVIDED A POWER POINT PRESENTATION REGARDING THE DRAFT AND THERE WAS AN OPPORTUNITY FOR QUESTIONS AND DISCUSSION. FOLLOWING FURTHER REVISION OF THE DRAFT 990 AND PRIOR TO ITS FILING, IT WAS MADE AVAILABLE IN FINAL FORM TO ALL MEMBERS OF THE MHS BOARD AND THE CORPORATION'S BOARD FOR THEIR REVIEW. ANY ADDITIONAL COMMENTS/QUESTIONS FROM BOARD MEMBERS ARE RESPONDED TO PRIOR TO FILING THE FORM 990.

CONFLICTS OF INTEREST MONITORING AND ENFORCEMENT

PART VI, LINE 12C

MHS HAS A WRITTEN CONFLICT OF INTEREST POLICY THAT COVERS MHS AND ALL OF ITS DIRECT AND INDIRECT SUBSIDIARIES. THE INDIVIDUALS COVERED UNDER THE POLICY INCLUDE ALL TRUSTEES, DIRECTORS, OFFICERS (INCLUDING ALL SENIOR AND EXECUTIVE VICE PRESIDENTS) AND MEMBERS OF ANY COMMITTEE WITH BOARD-DELEGATED POWERS. UNDER THE POLICY, EACH SUCH PERSON IS REQUIRED TO COMPLETE AN ANNUAL DISCLOSURE FORM REGARDING BUSINESS RELATIONSHIPS THAT HE OR SHE, OR ANY FAMILY MEMBER, HAS WITH ANY OTHER ORGANIZATION THAT DOES BUSINESS WITH MHS OR ITS SUBSIDIARIES AND RELATIONSHIPS BETWEEN AND

AMONG OFFICERS, TRUSTEES AND DIRECTORS. THE COMPLETED DISCLOSURE FORMS ARE REVIEWED BY THE MHS BOARD CHAIR AND BY THE MHS CEO OR A DESIGNEE. IN ADDITION TO THE ANNUAL DISCLOSURE, ANY PERSON WHO IS COVERED BY THE CONFLICT OF INTEREST POLICY HAS AN ONGOING OBLIGATION TO DISCLOSE THE EXISTENCE OF ANY ACTUAL OR POTENTIAL CONFLICT TO THE BOAURD OR THE BOARD COMMITTEE IN WHICH THE MATTER ARISES. FOLLOWING THE DISCLOSURE, THE PERSON MAY MAKE A PRESENTATION, BUT MUST THEN LEAVE THE MEETING AND THE OTHER MEMBERS OF THE BOARD OR COMMITTEE SHALL DETERMINE WHETHER A CONFLICT EXISTS. UNDER THE POLICY, A CONFLICT OF INTEREST EXISTS WHEN AN INDIVIDUAL'S OWN PERSONAL INTERST WOULD, OR MAY, INTERFERE WITH HIS OR HER IMPARTIALITY REGARDING THE MATTER. IF A CONFLICT EXISTS, THE PERSON MAY NOT BY PRESENT DURING DELIBERATIONS ON THE MATTER OR VOTE ON IT. THE BOARD OR COMMITTEE, AFTER CONDUCTING SUCH ADDITIONAL DUE DILIGENCE AS IT DETERMINES IS APPROPRIATE, SHALL MAKE A DECISION ON THE MATTER BASED UPON WHETHER THE PARTICULAR PROPOSAL IS FAIR, REASONABLE AND IN THE BEST INTEREST OF THE ORGANIZATION.

PROCESS OF DETERMINING COMPENSATION

PART VI, LINE 15

THE ORGANIZATION'S BOARD HAS ADOPTED A COMPENSATION POLICY (THE "POLICY") FOR COVERED INDIVIDUALS. PURSUANT TO THE POLICY, A COMPENSATION COMMITTEE OF INDEPENDENT DIRECTORS OF THE BOARD OF THE ORGANIZATION'S PARENT CORPORATION WAS ESTABLISHED TO REVIEW THE COMPENSATION OF ALL EMPLOYEES SPECIFIED AS HAVING A SUBSTANTIAL INFLUENCE OVER THE ORGANIZATION AND WHO RECEIVE REMUNERATION FROM THE ORGANIZATION. THE COMPENSATION COMMITTEE IS ADVISED BY AN INDEPENDENT COMPENSATION

Employer identification number 52-0591658

CONSULTANT, WHICH OPINES TO THE COMPENSATION COMMITTEE THAT THE LEVEL OF COMPENSATION PAID AND THE PROCESS BY WHICH COMPENSATION IS ESTABLISHED MEET APPLICABLE IRS REASONABLENESS AND "SAFE HARBOR" STANDARDS. THE OUTSIDE COMPENSATION CONSULTANT PROVIDES DATA OF COMPENSATION PROVIDED AT SIMILAR ORGANIZATIONS TO ENSURE THAT THE ORGANIZATION DOES NOT COMPENSATE IN EXCESS OF MARKET NORMS. MERCY HEALTH SERVICES, INC. (THE CORPORATION'S SOLE MEMBER) HAS A WRITTEN POLICY REGARDING THE REVIEW OF PHYSICIAN COMPENSATION TITLED "AMENDED AND RESTATED PHYSICIAN COMPENSATION REVIEW." THE POLICY APPLIES TO ALL MHS SUBSIDIARIES, INCLUDING THE CORPORATION, AND IT SETS OUT THE PROCESS AND PROCEDURES FOR ENSURING THAT PHYSICIAN COMPENSATION IS APPROPRIATELY REVIEWED AND DETERMINED TO BE CONSISTENT WITH FAIR MARKET VALUE. UNDER THE POLICY THE REVIEW AND DETERMINATION MUST BE DOCUMENTED IN WRITING. THE POLICY ADDRESSES INTERNAL REVIEWS THROUGH BENCHMARKING OF PHYSICIAN COMPENSATION AGAINST NATIONALLY RECOGNIZED COMPENSATION SURVEY DATA, THE USE OF INDEPENDENT COMPENSATION CONSULTANTS AND REVIEW BY THE MHS BOARD COMPENSATION COMMITTEE. THE POLICY FURTHER REQUIRES THAT ALL COMPENSATION REVIEWS BE PERFORMED IN ACCORDANCE WITH THE MHS CONFLICT OF INTEREST POLICY.

#### DOCUMENT AVAILABILITY

PART VI, LINE 19

THE GOVERNING DOCUMENTS OF THE ORGANIZATION, ITS CONFLICTS OF INTEREST POLICY, AND ITS FINANCIAL STATEMENTS ARE AVAILABLE FROM THE ORGANIZATION UPON REQUEST.

AUDITS

PART XI, QUSTIONS 2 AND 3

MERCY HEALTH SYSTEM, INC. AND ITS SUBSIDIARES INCLUDING THE ORGANIZATION FILING THIS FORM 990, UNDERGO A CONSOLIDATED AUDIT OF THEIR FINANCIAL STATEMENT THAT COMPLIES WITH SINGLE AUDIT ACT/OMB CIRCULAR A-133 REQUIREMENTS DUE TO THE EXPENDITURE OF FEDERAL AWARDS. THE ACCOUNTING FIRM OF COHEN, RUTHERFORD + KNIGHT P.C. HAS ISSUED AN UNQUALIFIED OPINION REGARDING THE CONSOLIDATED FINANCIAL STATEMENTS IN CONFORMANCE WITH GENERALLY ACCEPTED AUDIT STANDARDS AND THE SINGLE AUDIT ACT/OMB CIRCULAR A-133 REQUIREMENTS FOR THE FISCAL YEAR THAT CORRESPONDS TO THE TAX REPORTING YEAR GOVERNED BY THIS FORM 990.

PART VI, LINE 1B

MERCY HEALTH SERVICES, INC. ("MHS"), A 501(C)(3) CORPORATION, IS THE SOLE MEMBER OF MERCY MEDICAL CENTER, INC. ("MMC"). MHS IS GOVERNED BY A 28-PERSON BOARD OF TRUSTEES, OF WHOM 22 ARE INDEPENDENT BOARD MEMBERS. THE BOARD OF DIRECTORS OF MMC IS CURRENTLY MADE OF 6 DIRECTORS. THE PRESIDENT OF MHS SERVES AS AN EX OFFICIO MEMBER OF MMC'S BOARD AND THE BALANCE OF THE MMC BOARD MEMBERS ARE ELECTED BY, AND SUBJECT TO REMOVAL BY, THE BOARD OF TRUSTEES OF MHS. ONE OF THE MEMBERS OF THE MFC BOARD IS INDEPENDENT. SEVEN OF THE BOARD MEMBERS ARE COMPENSATED AS EMPLOYEES EITHER OF MFC OR A RELATED ORGANIZATION LISTED IN SCHEDULE R, PART II.

PART VI, LINE 6

MHS IS THE SOLE MEMBER OF MMC.

Employer identification number 52-0591658

PART VI, LINE 7A

THE PRESIDENT OF MHS SERVES AS AN EX OFFICIO VOTING MEMBER OF THE BOARD OF DIRECTORS OF MMC. AS THE MEMBER OF MMC, THE BOARD OF TRUSTEES OF MHS ELECTS ALL OF THE OTHER MEMBERS OF THE BOARD OF MMC. ALL OF THE MEMBERS OF THE MMC BOARD SERVE AT THE PLEASURE OF THE BOARD OF TRUSTEES OF MHS AND ARE SUBJECT TO REMOVAL BY THE MHS BOARD.

PART VI, LINE 7B

THE BOARD OF TRUSTEES OF MHS EXERCISES AUTHORITY OVER MMC THROUGH ITS RIGHT TO APPOINT AND REMOVE MMC BOARD MEMBERS. IN ADDITION, MHS, AS THE MEMBER, IS RESPONSIBLE FOR THE FOLLOWING ACTIONS: A) TO APPOINT MEMBERS TO MMC'S BOARD OF DIRECTORS; B) TO REVIEW AND APPROVE OR DISAPPROVE THE STRATEGIC PLAN, ANNUAL BUDGET AND THE ANNUAL OPERATING GOALS AND OBJECTIVES OF MMC AS RECOMMENDED TO MHS BY MMC'S BOARD OF DIRECTORS; C) TO EVALUATE THE PERFORMANCE OF MMC'S BOARD OF DIRECTORS, OFFICERS, AND OPERATING MANAGEMENT; D) TO REMOVE BOARD MEMBERS OF MMC IN ITS DISCRETION AT ANY TIME; E) TO APPROVE THE MISSION AND VISION THAT GOVERN MMC'S OPERATIONS; F) TO HAVE ULTIMATE RESPONSIBILITY FOR MMC'S QUALITY ASSURANCE, PERFORMANCE IMPROVEMENT, UTILIZATION REVIEW AND RISK MANAGEMENT; AND G) TO APPOINT, REAPPOINT AND TAKE ANY CORRECTIVE ACTION RELATED TO THE MEDICAL STAFF OF MMC (THE "MEDICAL STAFF") IN ACCORDANCE WITH THE MEDICAL STAFF BYLAWS OF MMC. THE FOLLOWING ACTIONS REQUIRE THE APPROVAL OF AND AFFIRMATIVE CORPORATE ACTION BY MHS: A) ANY DISPOSITION OF ALL OR SUBSTANTIALLY ALL OF MMC'S ASSETS, DISSOLUTION, LIQUIDATION, WINDING UP OR ABANDONMENT OF MMC; B) ANY AMENDMENT OF THE ARTICLES OF INCORPORATION OR BYLAWS OF MMC OR OF THE MEDICAL STAFF BYLAWS OF MMC; C)

Employer identification number 52-0591658

Page 2

ANY BORROWING OR LENDING BY MMC OR THE ISSUANCE OF ANY GUARANTEE BY MMC IN AN AMOUNT IN EXCESS OF AN AMOUNT SPECIFIED BY MHS FROM TIME TO TIME; D) ANY MERGER, CONSOLIDATION OR INSTITUTIONAL AFFILIATION WITH ANY OTHER CORPORATION OR OTHER ENTITY; AND E) THE PURCHASE OR SALE OF ASSETS FOR AN AMOUNT IN EXCESS OF AN AMOUNT SPECIFIED FROM TIME TO TIME BY MHS. ULTIMATELY, THE CORPORATION IS CONTROLLED BY MHS'S 28-PERSON COMMUNITY BOARD, WHICH INCLUDES 22 INDEPENDENT DIRECTORS AS NOTED ABOVE.

OTHER CHANGES TO NET ASSETS

PART XI, LINE 5

UNREALIZED LOSS \$(2,408,267)

CONTRIBUTIONS (7,559,288)

NET ASSETS RELEASED 375,130

CHANGES TO POST RETIREMENT

PLAN OBLIGATION (1,680,214)

UNREALIZED LOSS INTEREST

RATE SWAP (19,551,264)

\$(30,823,903) TOTAL

ATTACHMENT 1

#### FORM 990, PART III, LINE 1 - ORGANIZATION'S MISSION

MERCY IS DEDICATED TO CARRYING FORWARD THE 136 - YEAR TRADITION OF THE SISTER'S HEALING MINISTRY IN BALTIMORE. GROUNDED IN A VISION OF GOD'S HEALING LOVE FOR ALL PEOPLE, WE ARE COMMITTED TO PROVIDING HEALTHCARE FOR PERSONS OF EVERY CREED, COLOR, AND ECONOMIC AND SOCIAL CONDITION IN BALTIMORE CITY, CENTRAL MARYLAND AND BEYOND. IN THE TRADITION OF CATHOLIC HEALTHCARE AND OF THE SISTERS OF MERCY, WE

Employer identification number 52-0591658

Page 2

ATTACHMENT 1 (CONT'D)

#### FORM 990, PART III, LINE 1 - ORGANIZATION'S MISSION

CONTINUE OUR SPECIAL COMMITMENT TO POOR AND UNDERSERVED PERSONS.

MERCY IS DRIVEN BY ITS MISSION TO SERVE AND WILL REMAIN STEADFAST IN

ITS COMMITMENT TO UPHOLD ITS HIGHEST STANDARDS FOR CARE, ITS

COMMITMENT OT THE POOR AND ITS COMMITMENT OT BALTIMORE. WE ARE HERE

TO PROVIDE EXCELLENT HEALTHCARE, WITH COMPASSION AND RESPECT, TO ALL

WHO COME TO US FOR HELP.

ATTACHMENT 2

#### FORM 990, PART III - PROGRAM SERVICE, LINE 4A

TO PROVIDE HEALTHCARE TO PATIENTS WITHOUT REGARD TO ABILITY TO

PAY. MERCY STRIVES TO PROVIDE EXCELLENT CLINICAL SERVICES ACROSS

THE LIFE SPAN WITHIN A COMMUNITY OF COMPASSIONATE CARE. MERCY

MEDICAL CENTER (MMC) HAS 226 LICENSED BEDS AND HAD 16,584

INPATIENT ADMISSIONS FOR THE FISCAL YEAR ENDING JUNE 30,2012.

MERCY MEDICAL CENTER'S PRIMARY SERVICE AREA (PSA) WHICH COMPRISES

17 ZIP CODES IN BALTIMORE CITY, ACCOUNTS FOR ALMOST 60% OF ITS

TOTAL ADMISSIONS. THE KEY DEMOGRAPHIC CHARACTERISTICS OF THE PSA

ARE AS FOLLOWS:

- 64% OF THE POPULATION IS BLACK
- 62% OF PATIENTS SERVED BY MMC ARE MEMBERS OF A RACIAL OR ETHNIC
- MINORITY
- 65% ARE WOMEN
- 53% ARE MEDICAID AND/OR MEDICARE BENEFICIARIES
- 12% OF THE POPULATION IS 65 YEAR IN AGE AND OLDER
- THE MEDIAN HOUSEHOLD INCOME OF THE POPULATION IS \$39,113

Employer identification number 52-0591658

ATTACHMENT 2 (CONT'D)

40% OF BALTIMORE CITY HOUSEHOLDS REPORTED A INCOME OF LESS THAN \$30,000

THREE TIMES AS MANY FAMILIES LIVING IN BALTIMORE CITY HAD INCOME THAT WAS BELOW THE POVERTY LEVEL COMPARED TO ALL FAMILES IN MARYLAND.

WITHIN THE HOSPITAL'S 17 ZIP CODES THAT COMPRISE THE PSA 35% OF FAMILIES LIVE BELOW THE FEDERAL POVERTY LEVEL DEFINITION. DUE TO ITS LOCATION IN CENTER CITY, MMC CARES FOR MANY OF THE AT-RISK, LOW INCOME POPULATION IN THE COMMUNITIES THAT IMMEDIATELY SURROUND THE HOSPITAL. THIS IS BEST EVIDENCED BY THE LARGE PERCENTAGE OF EMERGENCY ROOM VISITS BY MEDICAID, UNINSURED, AND MEDICARE PATIENTS. MEDICAID COVERED AND UNISURED PATIENTS ACCOUNTED FOR MORE THAN 66% OF FY2012 EMERGENCY ROOM VISITS. IN FY 2012, THE SUPPORTIVE HOUSING PROGRAM PROVIDED A COMPREHENSIVE RANGE COUSELING SERVICES AND COMMUNITY RESOURCE LINKAGES TO 157 CLIENTS. THESE SERVICES INCURRED A DIRECT COSTS OF \$468,986 DURING FY 2012, OR ABOUT \$3,000 PER CLIENT. MMC DELIVERED MORE BABIES, 2,877, THAN ANY OTHER HOSPITAL IN BALTIMORE CITY IN FY 2012. OF THESE BABIES, 10.6% WERE OF LOW BIRTH WEIGHT AND 13.7% WERE PREMATURE. 63% OF THE PATIENTS WHO DELIVERED BABIES AT MMC WERE EITHER MEDICAID BENEFICIARIES OR UNISURED/SELF PAY. THIS POPULATION IS ESPECIALLY LINKED WITH LOW BIRTH WEIGHT AND PREMATURITY DUE TO POVERTY THAT CLOSELY RELATED TO UNHEALTHY LIFESTYLES, PARTICULARLY, POOR NUTRITITION AND INADEQUATE PRENATAL CARE.

Schedule O (Form 990 or 990-EZ) 2011

Name of the organization
MERCY MEDICAL CENTER

Employer identification number
52-0591658

ATTACHMENT 3

Page 2

#### FORM 990, PART VII, COLUMN B - ESTIMATED AVERAGE PER WEEK

NAME AND TITLE	HOURS DEVOTED	FOR	RELATED	ORGANIZATION
THOMAS MULLEN				
CHAIR, EX OFFICIO	25.00			
SAMUEL MOSKOWITZ				
EXEC VP/VICE CHAIR	6.00			
SCOTT SPIER MD				
SECRETARY	6.50			
JOHN TOPPER				
SR VP & CFO/TREASURER	25.00			
SUSAN FINLAYSON				
SR VP/DIRECTOR	2.00			
TOM MALIA				
DIRECTOR	0			
MICHAEL MULLANE				
SR VICE PRESIDENT CLINICAL PRG	15.00			
JUDITH WEILAND				
SR. VICE PRESIDENT	0			
ROBERT EDWARDS				
SENIOR VP	30.00			
WILMA A S ROWE MD				
PRESIDENT MEDICAL STAFF	.50			
GARY MICHAEL				
SENIOR VP MARKETING/PLANNING	3.00			
JUSTIN DEIBEL				
VP CLINICAL ECONOMICS	0			
KATHLEEN YOUNGBAR				
SR VP & CHIEF INFO OFFICER	5.00			

#### ATTACHMENT 4

#### 990, PART VII- COMPENSATION OF THE FIVE HIGHEST PAID IND. CONTRACTORS

NAME AND ADDRESS	DESCRIPTION OF SERVICES	COMPENSATION
WHITING TURNER PO BOX 17596 BALTIMORE, MD 21297	CONSTRUCTION	28,056,639.
CURA HOSPITALITY PO BOX 827276 PHILADELPHIA, PA 19182	FOOD SERVICES	4,123,584.
RADAMERICA II LLC 9105 FRANKLIN SQUARE DR BALTIMORE, MD 21237	MEDICAL SERVICES	2,830,378.

Schedule O (Form 990 or 990-EZ) 2011

Employer identification number Name of the organization MERCY MEDICAL CENTER 52-0591658

ATTACHMENT 4 (CONT'D)

Page 2

990, PART VII- COMPENSATION OF THE FIVE HIGHEST PAID IND. CONTRACTORS

NAME AND ADDRESS COMPENSATION DESCRIPTION OF SERVICES

UNIVERSITY OF MARYLAND MEDICAL SYSTEMS MEDICAL SERVICES 3,631,828. 22 SOUTH GREENE ST

BALTIMORE, MD 21201

MERCY ANESTHESIOLOGY ASSOC PA MEDICAL SERVICES 2,092,444.

341 N CALVERT STREET BALTIMORE, MD 21202

> TOTAL COMPENSATION 40,734,873.

> > ATTACHMENT 5

FORM 990, PART VIII - INVESTMENT INCOME

(A) (B) (C) (D) TOTAL RELATED OR UNRELATED EXCLUDED

DESCRIPTION REVENUE EXEMPT REVENUE BUSINESS REV. REVENUE

INTEREST INCOME 772,230. 772,230.

INVESTMENT INCOME 509,354. 509,354.

> 1,281,584. 1,281,584. TOTALS

> > ATTACHMENT 6

FORM 990, PART X - NOTES AND LOANS RECEIVABLE

BORROWER: ERICA NICHELSON DO ORIGINAL AMOUNT: 43,166.

DATE OF NOTE: 12/01/2007

PRACTICE DEVELOPMENT PURPOSE OF LOAN:

BEGINNING BALANCE DUE ..... 11,817.

ENDING BALANCE DUE .....

BORROWER: MARK KIM MD

ORIGINAL AMOUNT: 40,000.

DATE OF NOTE: 08/01/2008 Name of the organization
MERCY MEDICAL CENTER

52-0591658

ATTACHMENT 6 (CONT'D)

PURPOSE OF LOAN:

PRACTICE DEVELOPMENT

BEGINNING BALANCE DUE

18,437.
ENDING BALANCE DUE

10,012.

BORROWER: METROPOLITAN OBGYN ASSOCIATES

ORIGINAL AMOUNT: 100,000.

DATE OF NOTE: 10/15/2008

PURPOSE OF LOAN: PRACTICE DEVELOPMENT

Employer identification number Name of the organization

MERCY MEDICAL CENTER 52-0591658

BORROWER: TERESA HOFFMAN

ORIGINAL AMOUNT: 60,022.

DATE OF NOTE: 11/01/2008 PRACTICE DEVELOPMENT LOAN PURPOSE OF LOAN:

BEGINNING BALANCE DUE ..... 25,011.

ENDING BALANCE DUE ..... 15,007.

BORROWER: TERESA HOFFMAN ORIGINAL AMOUNT: 30,000.

DATE OF NOTE: 06/07/2010

PURPOSE OF LOAN: PRACTICE DEVELOPMENT LOAN

BEGINNING BALANCE DUE ..... 23,732.

ENDING BALANCE DUE ..... 17,864.

ATTACHMENT 6 (CONT'D)

Employer identification number Name of the organization 52-0591658 MERCY MEDICAL CENTER ATTACHMENT 6 (CONT'D) BORROWER: DR FARRIOR DATE OF NOTE: 12/10/2009 PURPOSE OF LOAN: PRACTICE DEVELOPEMNT LOAN BEGINNING BALANCE DUE ..... 1. ENDING BALANCE DUE ..... 1. DR HOPKINS LUNA BORROWER: DATE OF NOTE: 12/10/2009 BEGINNING BALANCE DUE ..... 9,874.

ENDING BALANCE DUE .....

2,808.

Schedule O (Form 990 or 990-EZ) 2011 Page **2** 

**Employer identification number** Name of the organization MERCY MEDICAL CENTER 52-0591658 ATTACHMENT 6 (CONT'D) **BORROWER:** HATEM ABDO BEGINNING BALANCE DUE ..... 190,111. ENDING BALANCE DUE ..... DR HOPKINS LUNA BORROWER: BEGINNING BALANCE DUE ..... 168,395. ENDING BALANCE DUE ..... TOTAL BEGINNING NOTES AND LOANS RECEIVABLE 474,045. TOTAL ENDING NOTES AND LOANS RECEIVABLES 46,164. ATTACHMENT 7 FORM 990, PART X - PREPAID EXPENSES AND DEFERRED CHARGES **ENDING** DESCRIPTION BOOK VALUE 4,367,030. PREPAID EXPENSES 4,367,030. TOTALS ATTACHMENT 8 FORM 990, PART X - INVESTMENTS - PUBLICLY TRADED SECURITIES ENDING COST DESCRIPTION BOOK VALUE OR FMV FUNDS HELD BY TRUSTEE 33,062,493. FMV 33,062,493. TOTALS

## SCHEDULE R (Form 990)

### **Related Organizations and Unrelated Partnerships**

OMB No. 1545-0047

Department of the Treasury Internal Revenue Service lacktriangle Complete if the organization answered "Yes" to Form 990, Part IV, line 33, 34, 35, 36, or 37.

 Open to Public Inspection

Name of the organization

MERCY MEDICAL CENTER

52-0591658

#### 

Part II Identification of Related Tax-Exempt Organizations (Complete if the organization answered "Yes" to Form 990, Part IV, line 34 because it had one or more related tax-exempt organizations during the tax year.)

(a) Name, address, and EIN of rela	<b>(b)</b> Primary activity	(c) Legal domicile (state or foreign country)	(d) Exempt Code section	(e) Public charity status (if section 501(c)(3))	(f) Direct controlling entity	Section 8	<b>g)</b> 512(b)(13) rolled tity?	
							Yes	No
(1) MERCY HEALTH SERVICES INC	52-2173382							
301 ST PAUL PLACE	BALTIMORE, MD 21202	SUPPORT	MD	501(C)(3)	509(A)(3)	N/A		X
(2) MERCY HEALTH FOUNDATION INC	52-2173656							
301 ST PAUL PLACE	BALTIMORE, MD 21202	FOUNDATION	MD	501(C)(3)	170(B)(1)VI	MERCY HEALTH	ı X	
(3) SAINT PAUL PLACE SPECIALISTS INC	52-1495113							
301 ST PAUL PLACE	BALTIMORE, MD 21202	SPEC CARE	MD	501(C)(3)	170(B)1 III	MERCY HEALTH	ı X	
(4) MARYLAND FAMILY CARE INC	52-2046586							
301 ST PAUL PLACE	BALTIMORE, MD 21202	PRIMARY CARE	MD	501(C)(3)	170(B)1 III	MERCY HEALTH	X	
(5) STELLA MARIS INC	52-1419602							
2300 DULANEY VALLEY	TIMONIUM, MD 21093	NURSING FACLT	MD	501(C)(3)	509(A)(2)	MERCY HEALTH	ı X	
(6) MERCY TRANSITIONAL CARE SERVICES INC	52-1968440							
301 ST PAUL PLACE	BALTIMORE, MD 21202	SKILLED NURSE	MD	501(C)(3)	509(A)(2)	MERCY MEDICA	Х	
(7)								

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule R (Form 990) 2011

Schedule R (Form 990) 2011 Page 2

	(a) Name, address, and EIN of related organization	<b>(b)</b> Primary activity	(c) Legal domicile (state or foreign country)	(d) Direct controlling entity	(e) Predominant income (related, unrelated, excluded from tax under sections 512-514)	(f) Share of total income	(g) Share of end-of-year assets	Disprop	h) contionate ations?	(i) Code V-UBI amount in box 20 of Schedule K-1 (Form 1065)	Gene mana part	aging ner?	(k) Percentage ownership
								Yes	No	, ,	Yes	No	,
<u>(1)</u>													
(2)													
(3)													
(4)													
(5)													
(6)													
<u>(7)</u>													

line 34 because it had one or more related organizations treated as a corporation or trust during the tax year.)

(a) Name, address, and EIN of related organization	<b>(b)</b> Primary activity	(c) Legal domicile (state or foreign country)	(d) Direct controlling entity	(e) Type of entity (C corp, S corp, or trust)	(f) Share of total income	(g) Share of end-of-year assets	(h) Percentage ownership
(1) GREENLEAF INSURANCE CO LTD 52-0591658							
PO BOX 1363 KY1-1108 GRAND CAYMAN, CAYMAN ISLANDS CJ	INSURANCE	CJ	MERCY MEDICAL	LTD			100.0000
(2) VASCULAR SPECIALTY SERVICES INC 52-1995474							
341 N CALVERT ST. STE 200 BALTIMORE, MD 21202	MEDICAL PRACTICE	MD	MHS	C CORP			
<u>(3)</u>							
<u>(4)</u>							
<u>(5)</u>							
<u>(6)</u>							
<u>(7)</u>							

 Schedule R (Form 990) 2011
 Page 3

Pa	Transactions With Related Organizations (Complete if the organization answered "Y	es" to Form 990, Pa	rt IV, line 34, 35, 35a, or	36.)			
Not	e. Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule.					Yes	No
1	During the tax year, did the organization engage in any of the following transactions with one or more r	elated organizations list	ed in Parts II–IV?				
а	Receipt of (i) interest (ii) annuities (iii) royalties or (iv) rent from a controlled entity	•			1a		Х
b	Gift, grant, or capital contribution to related organization(s)				1b		X
С	Gift, grant, or capital contribution from related organization(s)				1c		Х
d	Loans or loan guarantees to or for related organization(s)				1d		Х
e	Loans or loan guarantees by related organization(s).				1e		X
•	20a.10 6. 10a.11 guaran 1000 2) 10a.10a 6.1ga.112a.10.11(0)				. •		
f	Sale of assets to related organization(s)				1f		Х
g	Purchase of assets from related organization(s)				1g	Х	
h	Exchange of assets with related organization(s)				1h		Х
i	Lease of facilities, equipment, or other assets to related organization(s)				1i		X
-							
i	Lease of facilities, equipment, or other assets from related organization(s)				1j		Х
k	Performance of services or membership or fundraising solicitations for related organization(s)				1 k		X
i	Performance of services or membership or fundraising solicitations by related organization(s)				11		X
m	Sharing of facilities, equipment, mailing lists, or other assets with related organization(s)				1 m	Х	
n	Sharing of paid employees with related organization(s)				1n	Х	_
	3 · para surpre) see						
0	Reimbursement paid to related organization(s) for expenses				10		X
р	Reimbursement paid by related organization(s) for expenses				1p		X
•							
q	Other transfer of cash or property to related organization(s)				1q	Х	Ξ
r	Other transfer of cash or property from related organization(s)				1r	Х	
2	If the answer to any of the above is "Yes," see the instructions for information on who must complete the						_
	(a)	(b)	(c)		(d)		
	Name of other organization	Transaction type (a–r)	Amount involved	Method	of dete		ļ
		type (a=1)		aiiio	unt mivo	iveu	
(1)	MERCY TRANSITIONAL CARE SERVICES	Q	3,482,097.	FMV			
(2)	MERCY TRANSITIONAL CARE SERVICES	R	1,199,866.	FMV			
(3)	MERCY TRANSITIONAL CARE SERVICES	M	7,297.	FMV			
(4)	MERCY TRANSITIONAL CARE SERVICES	N	1,720,815.	FMV			
(5)	MERCY TRANSITIONAL CARE SERVICES	Н	609,582.	FMV			_

R

Schedule R (Form 990) 2011

FMV

1,460.

MERCY TRANSITIONAL CARE SERVICES

Schedule R (Form 990) 2011

Ochiec	ute K (1 0111 330) 2011					i age
Pa	rt V Transactions With Related Organizations (Complete if the organization answered "Y	es" to Form 990, Pa	rt IV, line 34, 35, 35a, or	36.)		
No	e. Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule.				Y	es No
1	During the tax year, did the organization engage in any of the following transactions with one or more r	elated organizations list	ted in Parts II–IV?			
а	Receipt of (i) interest (ii) annuities (iii) royalties or (iv) rent from a controlled entity				1a	
b	Gift, grant, or capital contribution to related organization(s)				1b	
C	Gift, grant, or capital contribution from related organization(s)				1c	
	Leans or lean guarantees to or for related organization(s)				1d	
d	Loans or loan guarantees to or for related organization(s)					
е	Loans or loan guarantees by related organization(s)				1e	
f	Sale of assets to related organization(s)				1f	
g	Purchase of assets from related organization(s)				1g	
h	Exchange of assets with related organization(s)				1h	
i	Lease of facilities, equipment, or other assets to related organization(s)				1i	
i	Lease of facilities, equipment, or other assets from related organization(s)				1j	
, k	Performance of services or membership or fundraising solicitations for related organization(s)				1k	
ï	Performance of services or membership or fundraising solicitations by related organization(s)				11	
·	Sharing of facilities, equipment, mailing lists, or other assets with related organization(s)					
	Charing of racid complexes with related experiencial				1 m	
n	Sharing of paid employees with related organization(s)				1n	
					_	
0	Reimbursement paid to related organization(s) for expenses				10	
р	Reimbursement paid by related organization(s) for expenses				1p	
q	Other transfer of cash or property to related organization(s)				1q	
r	Other transfer of cash or property from related organization(s)				1r	
2	If the answer to any of the above is "Yes," see the instructions for information on who must complete the	his line, including cove	red relationships and transa	ction thres	holds.	
	(a)  Name of other organization	(b) Transaction type (a-r)	<b>(c)</b> Amount involved	Method o amou	(d) of detern nt involve	
(1)	STELLA MARIS INC	R	405,561.	FMV		
(2)	STELLA MARIS INC	N	483,368.	FMV		
(3)	STELLA MARIS INC	Н	47,231.	FMV		
(4)	STELLA MARIS INC	M	2,721,096.	FMV		
<u>(5)</u>	STELLA MARIS INC	0	683,086.	FMV		

Q

FMV

41,355.

STELLA MARIS INC

3

Sched	ule R (Form 990) 2011					Page	Э.
Pa	rt V Transactions With Related Organizations (Complete if the organization answered "Y	es" to Form 990, Pa	rt IV, line 34, 35, 35a, or	36.)			
Not	e. Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule.				Y	es N	10
1	During the tax year, did the organization engage in any of the following transactions with one or more r	elated organizations list	ted in Parts II–IV?				Ī
а	Receipt of (i) interest (ii) annuities (iii) royalties or (iv) rent from a controlled entity				1a		Τ
b	Gift, grant, or capital contribution to related organization(s)				1b		_
C	Gift, grant, or capital contribution from related organization(s)				1c		_
d	Gift, grant, or capital contribution from related organization(s)			· · · · ·	1d		_
_	Loans or loan guarantees to or for related organization(s)			· · · · ·			_
е	Loans or loan guarantees by related organization(s)				1e		
f	Sale of assets to related organization(s)				1f		_
g	Purchase of assets from related organization(s)				1g		_
h	Exchange of assets with related organization(s)			📙	1h		_
i	Lease of facilities, equipment, or other assets to related organization(s)			L	1i		_
j	Lease of facilities, equipment, or other assets from related organization(s)				1j		
k	Performance of services or membership or fundraising solicitations for related organization(s)				1k		
1	Performance of services or membership or fundraising solicitations by related organization(s)				11		
m					1 m		_
	Sharing of paid employees with related organization(s)				1n		_
••	Chairing of paid offipioyoco with foldiod organization(o),				•••		
_	Paimburgament paid to related arganization(s) for expanses				10		
0	Reimbursement paid to related organization(s) for expenses				10		_
р	Reimbursement paid by related organization(s) for expenses				1p		
q	Other transfer of cash or property to related organization(s)				1q		_
<u>r</u>	Other transfer of cash or property from related organization(s)				1r		_
2	If the answer to any of the above is "Yes," see the instructions for information on who must complete the		· · · · · · · · · · · · · · · · · · ·	I			_
	(a) Name of other organization	(b) Transaction	(c) Amount involved	Method of	(d) f.determ	ninina	
	Name of other organization	type (a-r)	Amount involved		t involve		
		· · · ·					
<b>(1)</b>	SAINT PAUL PLACE SPECIALISTS INC	R	10,277,137.	FMV			
(2)	SAINT PAUL PLACE SPECIALISTS INC	M	23,926,747.	FMV			
	CLIVE DAVI DIAGE ORGANIZAMO INC	1	10 605 060				

(1)	SAINT PAUL PLACE SPECIALISTS INC	R	10,277,137.	FMV
(2)	SAINT PAUL PLACE SPECIALISTS INC	M	23,926,747.	FMV
(3)	SAINT PAUL PLACE SPECIALISTS INC	N	18,635,263.	FMV
(4)	SAINT PAUL PLACE SPECIALISTS INC	G	58,780.	FMV
(5)	SAINT PAUL PLACE SPECIALISTS INC	P	2,506,390.	FMV
(6)	SAINT PAUL PLACE SPECIALISTS INC	I	648,251.	FMV

Schedule R (Form 990) 2011 Page 3

Pa	Transactions With Related Organizations (Complete if the organization answered "Y	es" to Form 990, Pa	rt IV, line 34, 35, 35a, or 3	36.)		
Not	e. Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule.				Ye	s No
1	During the tax year, did the organization engage in any of the following transactions with one or more r					
а	Receipt of (i) interest (ii) annuities (iii) royalties or (iv) rent from a controlled entity			1	la	
b	Gift, grant, or capital contribution to related organization(s)			1	lb	
С	Gift, grant, or capital contribution from related organization(s)			1	1 c	
d	Loans or loan guarantees to or for related organization(s)			1	ld	
е	Loans or loan guarantees by related organization(s).			1	le	
f	Sale of assets to related organization(s)				1 f	
g	Purchase of assets from related organization(s)			1	l g	
h	Exchange of assets with related organization(s)			💵	l h	
i	Lease of facilities, equipment, or other assets to related organization(s)			<u>L</u>	1i	
j	Lease of facilities, equipment, or other assets from related organization(s)			<u> </u> <i>'</i>	1 j	
k	Performance of services or membership or fundraising solicitations for related organization(s)			1	l k	
ı	Performance of services or membership or fundraising solicitations by related organization(s)			🗠	11	
m	Sharing of facilities, equipment, mailing lists, or other assets with related organization(s)			<u>1</u>	m	
n	Sharing of paid employees with related organization(s)			1	l n	
	Delaharan and a cities and to describe the described in the second					
0	Reimbursement paid to related organization(s) for expenses			1	lo	
р	Reimbursement paid by related organization(s) for expenses			🖺	l p	
q	Other transfer of cash or property to related organization(s)			1	lq	
<u>r</u>	Other transfer of cash or property from related organization(s)				1 r	
2	If the answer to any of the above is "Yes," see the instructions for information on who must complete t		·			
	(a) Name of other organization	(b) Transaction	(c) Amount involved	Method of	<b>d)</b> determi	nina
	Traine of Otto organization	type (a-r)	,a.	amount		-
(4)	SAINT PAUL PLACE SPECIALISTS INC		1,687,935.	FMV		
<u>(1)</u>	SAINT FAUL FLACE SPECIALISTS INC	Q	1,007,933.	FMV		
(2)	VASCULAR SERVICES	R	732,348.	FMV		
<del>\-</del> /	-		. , , , , , , ,			
(3)	VASCULAR SERVICES	М	667,498.	FMV		
_						
(4)	VASCULAR SERVICES	N	903,009.	FMV		
(5)	VASCULAR SERVICES	P	195,048.	FMV		
(3)	711000 LIN 0 LIN 1 0 LO	-	155,540.	2114		

Q

FMV

69,696.

VASCULAR SERVICES

Schedule R (Form 990) 2011 Page 3

Sched	uie k (Form 990) 2011					Page
Pa	Transactions With Related Organizations (Complete if the organization answered "Y	es" to Form 990, Pa	rt IV, line 34, 35, 35a, or	36.)		
Not	e. Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule.				Yes	No
1	During the tax year, did the organization engage in any of the following transactions with one or more re	elated organizations lis	ted in Parts II–IV?			
a	Receipt of (i) interest (ii) annuities (iii) royalties or (iv) rent from a controlled entity				1a	
h	Gift grant or conital contribution to related organization(s)				1b	
D	Gift, grant, or capital contribution to related organization(s)				-	
С	Gift, grant, or capital contribution from related organization(s)				1c	
d	Loans or loan guarantees to or for related organization(s)				1d	
е	Loans or loan guarantees by related organization(s).				1e	
f	Sale of assets to related organization(s)				1f	
g	Purchase of assets from related organization(s)				1g	
h	Exchange of assets with related organization(s)				1h	
i	Lease of facilities, equipment, or other assets to related organization(s)				1i	
i	Lease of facilities, equipment, or other assets from related organization(s)				1j	
k	Performance of services or membership or fundraising solicitations for related organization(s)				1k	
ï	Performance of services or membership or fundraising solicitations by related organization(s)				11	
ı m	Sharing of facilities, equipment, mailing lists, or other assets with related organization(s)				1 m	
"	Sharing of racinities, equipment, maining lists, or other assets with related organization(s)					
n	Sharing of paid employees with related organization(s)				1n	
0	Reimbursement paid to related organization(s) for expenses				10	
р	Reimbursement paid by related organization(s) for expenses				1p	
q	Other transfer of cash or property to related organization(s)				1q	
_ r	Other transfer of cash or property from related organization(s)				1r	
2	If the answer to any of the above is "Yes," see the instructions for information on who must complete the	his line, including cove	red relationships and transa	ction thres	holds.	
	(a)	(b)	(c)		(d)	
	Name of other organization	Transaction type (a-r)	Amount involved		of determini Int involved	ng
		3/F = ( · /				
(1)	MARYLAND FAMILY CARE	R	888,304.	FMV		
(2)	MARYLAND FAMILY CARE	M	15,376,694.	FMV		
<del>\-/</del>	<u> </u>		.,,			
(3)	MARYLAND FAMILY CARE	N	9,263,518.	FMV		
(3)	THE THE THE THE TENT OF THE TE	21	3,203,310.			
(4)	MADVIAND FAMILY CADE	G	515,936.	FMV		
<u>(4)</u>	MARYLAND FAMILY CARE	J G	313,936.	E IM A		
	MADVIAND BAMILY CADE		394 620	FMV		
151	MARYIAND FAMILY CARE	P	1 194 - 62()	I HIVIV		

Ι

Schedule R (Form 990) 2011

FMV

1,236,475.

MARYLAND FAMILY CARE

Schedule R (Form 990) 2011

Pa	Transactions With Related Organizations (Complete if the organization answered "Young to be a second or the organization answered "Young to be a second or the organization answered or the organization and the	es" to Form 990, Pa	rt IV, line 34, 35, 35a, or 3	36.)			
Not	e. Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule.					Yes	No
1	During the tax year, did the organization engage in any of the following transactions with one or more re-						
а	Receipt of (i) interest (ii) annuities (iii) royalties or (iv) rent from a controlled entity				1a		
b	Gift, grant, or capital contribution to related organization(s)				1b		
С	Gift, grant, or capital contribution from related organization(s)				1 c		
d	Loans or loan guarantees to or for related organization(s)				1d		
е	Loans or loan guarantees by related organization(s)				1e		
f	Sale of assets to related organization(s)				1f		
g	Purchase of assets from related organization(s)				1g		
h	Exchange of assets with related organization(s)				1h		
i	Lease of facilities, equipment, or other assets to related organization(s)				1i		
j	Lease of facilities, equipment, or other assets from related organization(s)				1j		
k	Performance of services or membership or fundraising solicitations for related organization(s)				1k		
ı	Performance of services or membership or fundraising solicitations by related organization(s)				11		
m	Sharing of facilities, equipment, mailing lists, or other assets with related organization(s)				1 m		
n	Sharing of paid employees with related organization(s)				1n		
0	Reimbursement paid to related organization(s) for expenses				10		
р	Reimbursement paid by related organization(s) for expenses				1p		
q	Other transfer of cash or property to related organization(s)				1q		
r	Other transfer of cash or property from related organization(s)				1r		
2	If the answer to any of the above is "Yes," see the instructions for information on who must complete the	nis line, including cove	red relationships and transa	ction thres	sholds.		
	(a)	(b) Transaction	(c) Amount involved	Mathad	(d)		_
	Name of other organization	type (a-r)	Amount involved	Method amoi	ot aeter unt invol		j
		,, , ,					
<b>(1)</b>	MERCY HEALTH FOUNDATION	R	1,304,665.	FMV			
(2)	MERCY HEALTH FOUNDATION	N	1,000,014.	FMV			
(3)	MERCY HEALTH FOUNDATION	M	512,607.	FMV			
(4)	MERCY HEALTH SERVICES	Q	222,103.	FMV			
<u>(5)</u>	MERCY HEALTH SERVICES	N	1,277,754.	FMV			

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Schedule R (Form 990) 2011

FMV

3,870,200.

MERCY HEALTH SERVICES

MERCY MEDICAL CENTER 52-0591658

Schedule R (Form 990) 2011

#### Part VI Unrelated Organizations Taxable as a Partnership (Complete if the organization answered "Yes" on Form 990, Part IV, line 37.)

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships.

(a) Name, address, and EIN of entity	<b>(b)</b> Primary activity	(c) Legal domicile (state or foreign country)	(d) Predominant income (related, unrelated, excluded from tax under	section 501(c)(3)		Are all partners section		(f) Share of total income	(g) Share of end-of-year assets	(h) Disproportionate allocations?		Disproportionate Code V-UBI		i) eral or aging ner?	(k) Percentage ownership
			section 512-514)	Yes	No			Yes	No	(1 01111 1000)	Yes	No			
(1)															
<u>(2)</u>															
<u>(3)</u>															
<u>(4)</u>															
<u>(5)</u>															
<u>(6)</u>															
<u>(7)</u>															
(8)															
<u>(9)</u>															
(10)															
(11)															
(12)															
(13)															
(14)															
(15)															
(16)															
				1	L					l .					

Schedule R (Form 990) 2011 Page **5** 

#### Part VII Supplemental Information

Complete this part to provide additional information for responses to questions on Schedule R (see instructions).

## **RENT AND ROYALTY INCOME**

Taxpayer's Name MERCY MEDICAL CE	INTER								ving Number 91658
DESCRIPTION OF PROPERTY RENTAL PROPERTIE	S								
Yes No Did you ad	ctively participate in th	e operation	of the ac	tivity d	luring the tax year?				
TYPE OF PROPERTY:									
REAL RENTAL INCO	OME					1,57	0,52	8.	
OTHER INCOME:									
								1	570 <b>5</b> 20
TOTAL GROSS INCOME OTHER EXPENSES:								1	,570,528.
SEE ATTACHMENT									
					672	628.			
DEPRECIATION (SHOWN BELOW)					· ·	020.			
LESS: Beneficiary's Portion AMORTIZATION									
LESS: Beneficiary's Portion .									
DEPLETION					• •				
LESS: Beneficiary's Portion									
TOTAL EXPENSES								1	,502,031.
TOTAL RENT OR ROYALTY INCOME									68,497.
Less Amount to									
Rent or Royalty						· · · · ·			
Depreciation									
Depletion									
Investment Interest Expense									
Other Expenses								<del></del>	
Net Income (Loss) to Others  Net Rent or Royalty Income (Loss)								•	68,497.
Deductible Rental Loss (if Applicable									00,157
SCHEDULE FOR DEPRECIAT	ION CLAIMED								
						( ) =			
(a) Description of property	(b) Cost or	(c) Date	(d) ACRS	(e) Bus.	(f) Basis for	(g) Depreciation in	(h)	(i) Life or	(j) Depreciation
	unadjusted basis	acquired	des.	%	depreciation	prior years	Method	rate	for this year
SEE ATTACHMENT									
Totals									

#### SUPPLEMENT TO RENT AND ROYALTY SCHEDULE

OTHER DEDUCTIONS

REPAIRS RENT LANDSCAPING 13,984. 811,349. 3,070. 828,403.

### RENT AND ROYALTY SUMMARY

PROPERTY	TOTAL INCOME	DEPLETION/ DEPRECIATION	OTHER EXPENSES	ALLOWABLE NET <u>INCOME</u>
RENTAL PROPERTIES	1,570,528.	673,628.	828,403.	68,497.
TOTALS	1,570,528.	673,628.	828,403.	68,497.

# 4797

Sales of Business Property

(Also Involuntary Conversions and Recapture Amounts

OMB No. 1545-0184

		U	nder Sections	s 179 and 28	0F(b)(2))			
	ent of the Treasury Revenue Service (99)	► Attach	to your tax retur	n. ▶ See	separate instru	ctions.		Attachment Sequence No. <b>27</b>
ame(s	s) shown on return						Identifyin	g number
1ERC	CY MEDICAL C	ENTER					52-0	591658
		ceeds from sales or exchang that you are including on line			` '	•	1	
Part	Sales or Ex	changes of Property Us alty or Theft - Most Pro	ed in a Trade o	r Business an	d Involuntary C	onversio		m Other
2	(a) Description of property	(b) Date acquired (mo., day, yr.)	(c) Date sold (mo., day, yr.)	(d) Gross sales price	(e) Depreciation allowed or allowable since acquisition	(f) Cost or basis, p improveme expense of	lus nts and	(g) Gain or (loss) Subtract (f) from the sum of (d) and (e)
<b>3</b> G	ain, if any, from For	m 4684, line 39					3	
<b>4</b> S	ection 1231 gain fro	om installment sales from For	m 6252, line 26 or 3	7			4	
		(loss) from like-kind exchange					5	
6 G	ain if any from line	e 32 from other than casualty	or theft				6	

	Partnerships (except electing large partnerships) and S corporations. Report the gain or (loss) following the instructions for Form 1065, Schedule K, line 10, or Form 1120S, Schedule K, line 9. Skip lines 8, 9, 11, and 12 below.	
	Individuals, partners, S corporation shareholders, and all others. If line 7 is zero or a loss, enter the amount from line 7 on line 11 below and skip lines 8 and 9. If line 7 is a gain and you did not have any prior year section 1231 losses, or they were recaptured in an earlier year, enter the gain from line 7 as a long-term capital gain on the Schedule D filed with your return and skip lines 8, 9, 11, and 12 below.	
8	Nonrecaptured net section 1231 losses from prior years (see instructions)	-

7 Combine lines 2 through 6. Enter the gain or (loss) here and on the appropriate line as follows:

9 Subtract line 8 from line 7. If zero or less, enter -0-. If line 9 is zero, enter the gain from line 7 on line 12 below. If line 9 is more than zero, enter the amount from line 8 on line 12 below and enter the gain from line 9 as a long-term 

b Redetermine the gain or (loss) on line 17 excluding the loss, if any, on line 18a. Enter here and on Form 1040, line 14

#### Part II Ordinary Gains and Losses (see instructions) 10 Ordinary gains and losses not included on lines 11 through 16 (include property held 1 year or less): 8,135. ATTACHMENT 1 Loss, if any, from line 7 11 11 Gain, if any, from line 7 or amount from line 8, if applicable Gain, if any, from line 31 13 Net gain or (loss) from Form 4684, lines 31 and 38a 14 Ordinary gain from installment sales from Form 6252, line 25 or 36 15 Ordinary gain or (loss) from like-kind exchanges from Form 8824 16 8,135. 17 Combine lines 10 through 16 17 For all except individual returns, enter the amount from line 17 on the appropriate line of your return and skip lines a and b below. For individual returns, complete lines a and b below: a If the loss on line 11 includes a loss from Form 4684, line 35, column (b)(ii), enter that part of the loss here. Enter the part of the loss from income-producing property on Schedule A (Form 1040), line 28, and the part of the loss from property used as an employee on Schedule A (Form 1040), line 23. Identify as from "Form 4797, line 18a." See instructions 18a

For Paperwork Reduction Act Notice, see separate instructions.

Form 4797 (2011)

8

18b

Form 4797 (2011) 52-0591658 Page **2** 

19	(a) Description of section 1245, 1250, 1252, 1254,	or 12	55 property:		(b) Date a (mo., da	cquired ıy, yr.)	(c) Date sold (mo., day, yr.)
Α							
В							
С							
D							
			Property A	Property B	Prope	rtv C	Property D
	These columns relate to the properties on lines 19A through 198	p. ►	Froperty A	Property B	гторе	ty C	Property D
20	Gross sales price (Note: See line 1 before completing.)	20					
21	Cost or other basis plus expense of sale	21					
22	Depreciation (or depletion) allowed or allowable	22					
23	Adjusted basis. Subtract line 22 from line 21	23					
24	Total gain. Subtract line 23 from line 20	24					
25	If section 1245 property:						
а	Depreciation allowed or allowable from line 22	25a					
	Enter the smaller of line 24 or 25a	25b					
26	If section 1250 property: If straight line depreciation was used, enter -0- on line 26g, except for a corporation subject						
	to section 291.						
а	Additional depreciation after 1975 (see instructions)	26a					
b	Applicable percentage multiplied by the <b>smaller</b> of						
	line 24 or line 26a (see instructions)	26b					
С	Subtract line 26a from line 24. If residential rental property						
	$\ensuremath{\text{or}}$ line 24 is not more than line 26a, skip lines 26d and 26e $\ensuremath{\text{\_a}}$	26c					
d	Additional depreciation after 1969 and before 1976	26d					
	Enter the smaller of line 26c or 26d	26e					
f	Section 291 amount (corporations only)	26f					
g	Add lines 26b, 26e, and 26f	26g					
27	<b>If section 1252 property:</b> Skip this section if you did not dispose of farmland or if this form is being completed for a partnership (other than an electing large partnership).						
а	Soil, water, and land clearing expenses	27a					
b	Line 27a multiplied by applicable percentage (see instructions)	27b					
С	Enter the smaller of line 24 or 27b	27c					
а	If section 1254 property: Intangible drilling and development costs, expenditures for development of mines and other natural deposits, mining exploration costs, and depletion (see instructions)	28a					
b	Enter the smaller of line 24 or 28a	28b					
29	If section 1255 property:						
а	Applicable percentage of payments excluded from						
	income under section 126 (see instructions)	29a					
	Enter the smaller of line 24 or 29a (see instructions)		•				
Su	mmary of Part III Gains. Complete proper	ty cc	olumns A through	D through line	29b before go	ing to li	ne 30.
	Total gains for all properties. Add property columns						
	Add property columns A through D, lines 25b, 26g, 2					31	
32	Subtract line 31 from line 30. Enter the portion from						
_	other than casualty or theft on Form 4797, line 6				<u> </u>	32	
Pa	rt IV Recapture Amounts Under Section (see instructions)	ons	179 and 280F(b)(	2) When Busin	ess Use Dro	os to 50º	% or Less
					(a) Sec		(b) Section
				٦	179	<u>,                                    </u>	280F(b)(2)
	Section 179 expense deduction or depreciation allow				33		
	Recomputed depreciation (see instructions)				34		
<u>35</u>	Recapture amount. Subtract line 34 from line 33. Se	ee the	instructions for where	to report	35		

	Date	Date	Gross Sales	Depreciation Allowed	Cost or Other	Gain or (Loss)
Description	Acquired	Sold	Price	or Allowable	Basis	for entire year
Description SALE OF FIXED ASSETS			Price 8,255	•	120.	for entire year 8,135.
			·			•
Totals						8,135.

Form	990-T	-	ot Organization Business In				6033(e))	OMB No. 1545-0687
	tment of the Treasury		For calendar year 2011 or other tax ye ending 06/30, 20 12			01, 2011, and	-	Open to Public Inspection for
A	Check box if				ne changed and see instructions			501(c)(3) Organizations Only oyer identification number
	address changed						(Emplo	byees' trust, see instructions.)
ВЕхе	empt under section		MERCY MEDICAL CENTE	R				
X	501(C)(3)	Print or	Number, street, and room or suite no. I	f a P.O.	box, see instructions.			591658
	408(e) 220(e)	Туре	201 00 0000 0000					ated business activity codes nstructions.)
	408A530(a)		301 ST. PAUL PLACE City or town, state, and ZIP code					
C Po	529(a) ok value of all assets		BALTIMORE, MD 21202				5311	20 561000
	end of year	E Grou	•				3311	20 301000
82	24.502.645.		up exemption number (See instructick organization type   X   501			truet	401(a)	trust Other trust
	<u> </u>		rimary unrelated business activity.		ATTACHM		] 401(a)	tiust Other tiust
		•	corporation a subsidiary in an affili					▶ X Yes No
	•		identifying number of the parent co	•		• .		
	ne books are in care		JOHN TOPPER				10-332	2-9313
Par	t I Unrelated T	rade o	or Business Income		(A) Income	(B) Expen	ses	(C) Net
1 a	Gross receipts or sa	ales	794,355.					
b	Less returns and allowand		<b>c</b> Balance ▶	1 c	794,355.			
2	Cost of goods sold	l (Schedi	ule A, line 7)	2				
3	•		2 from line 1c	3	794,355.			794,355.
4a			ttach Schedule D)	4a				
b	Net gain (loss) (Forr	m 4797,	Part II, line 17) (attach Form 4797)	4b				
С	•		rusts	4 c				
5			os and S corporations (attach statement)	5	26 267	1.2	0.064	05 707
6				6	36,267.	13	2,064	-95,797.
7			come (Schedule E)	7				
8		•	es, and rents from controlled	8				
9			ection 501(c)(7), (9), or (17)	-				
J				9				
10			ncome (Schedule I)	10				
11			lule J)	11				
12			tions; attach schedule.)	12				
13			ough 12	13	830,622.		2,064	
Pai	t   Deduction	s Not	<b>Taken Elsewhere</b> (See instr	uctio	ns for limitations on d	eductions.) (E	Except f	for contributions,
			be directly connected with t					
14			directors, and trustees (Schedule K)					100.00
15								183,866.
16								
17								
18 19								
20			See instructions for limitation rules.)					
21			4562)				20	
22			on Schedule A and elsewhere on re				22b	
23					·			
24			compensation plans					
25			5					
26			Schedule I)					
27	Excess readership	costs (S	chedule J)				27	
28			chedule)					973,269.
29			s 14 through 28					1,157,135.
30			e income before net operating loss					-458,577.
31			on (limited to the amount on line 30					_450 577
32			e income before specific deduction		<del>-</del>			-458,577. 1,000.
33 34			ally \$1,000, but see line 33 instructe income. Subtract line 33 from line.				33	1,000.
J. <del>4</del>			· line 32		o o	•	34	-458,577.

JSA For Paperwork Reduction Act Notice, see instructions. 1E1610 2.000

Form **990-T** (2011)

Form 990-T (2011) MERCY MEDICAL CENTER 52-0591658 Page **2** 

	4.00	T- 0 1-1:							
Par		Tax Computation							
35	•	ations Taxable as	•		•	tation. Controlled	group		
		s (sections 1561 and 15	,				,		
а	(1) \$	our share of the \$50,0	000, \$25,000, and \$ (2) \$	\$9,925,000 1 	(3)	ickets (in that order	r):		
		venination's share of (4)				<u> </u>			
D	Eurei oi	ganization's share of: (1) tional 3% tax (not more t	than \$100,000	ot more than s	\$11,750)	• \$			
С		tax on the amount on lin					<b>▶</b> 35c		
36	Trusts					ation. Income to			
		ount on line 34 from:			•	41)			
37		x. See instructions	<del></del>				▶ 37		
38									
39		dd lines 37 and 38 to line							
Par		Tax and Payment							
40 a		tax credit (corporations		usts attach Fo	rm 1116)	40a			
b	_	redits (see instructions)				40b			
С		business credit. Attach				40c			
d	Credit fo	or prior year minimum ta	ax (attach Form 8801 o	or 8827)		40d			
е		edits. Add lines 40a thro					40e		
41		t line 40e from line 39	<u></u>	. <u></u>	<u></u>	. <u></u>			
42	Other tax	es. Check if from: Form	m 4255 Form 861	1 Form 8	8697 Form 8866	Other (attach so	chedule) 42		
43	Total ta	x. Add lines 41 and 42					43		
44a	Paymen	ts: A 2010 overpayment	t credited to 2011			44a			
b	2011 es	timated tax payments .				44b			
С	Tax dep	osited with Form 8868				44c			
d	Foreign	organizations: Tax paid	or withheld at source (	see instruction	ns)	44d			
е	Backup	withholding (see instruct	tions)			44e			
f		or small employer health	insurance premiums	(Attach Form	8941)	44f			
g	Other ci	redits and payments:	Form 2	2439					
		orm 4136							
45	-	<b>syments.</b> Add lines 44a t							
46		ed tax penalty (see instru							
47	Tax due	. If line 45 is less than the	he total of lines 43 an	id 46, enter an	nount owed				
48		ment. If line 45 is larger			enter amount overpa				
49		amount of line 48 you want:			and Other Info		nded > 49		
Par		Statements Rega				,	,		
1	•	ime during the 2011 cal	•	-		-			Yes No
		(bank, securities, or othe d Financial Accounts. If \			•				x
2		he tax year, did the orga		-		tor of or transferor t	o a foreign true		X
2		ee instructions for other f				tor or, or transferor to	o, a roreigir ilu.	»: · · · ·	21
3	,	e amount of tax-exempt	J	,					
		A - Cost of Goods							
1		y at beginning of year	1	100 01 1111011	T .	end of year	6		
2	Purchase					oods sold. Subtrac			
3		labor	3			5. Enter here a			
4 a		al section 263A costs							
	(attach	schedule)	4a			es of section 26		espect to	Yes No
b		osts (attach schedule)	4b		property pro	oduced or acquir	ed for resa	le) apply	
5		dd lines 1 through 4b	5			ation?		, ,,,	X
	Under	penalties of perjury, I declare	that I have examined this	return, including	g accompanying schedule	s and statements, and to	the best of my k	nowledge and b	elief, it is true
Sign	Correct	t, and complete. Declaration of pr	reparer (other than taxpayer)	is based on all int	formation of which prepare	er nas any knowledge.	May the	IRS discuss	thic return
Her								preparer sh	
	Signa	ature of officer		Date	Title		(see instruc	ctions)? X Ye	es No
D-: '		Print/Type preparer's name	e	Preparer's si	gnature	Date	Check	if PTIN	
Paid		TINA C ECKLOFF				04/04/201		d P010	74058
	arer Only		N, RUTHERFORD				Firm's EIN ▶		
	Jiny	Firm's address ▶ 6903	ROCKLEDGE DE	RIVE, SU	ITE 500		Phone no.	301-82	8-1008

BETHESDA, MD 20817-1800

Form **990-T** (2011)

Form 990-T (2011) Page **3** 

Schedule C - Rent Income (see instructions)	(From Real Pr	operty a	nd Personal Prope	erty	Leased W	ith Real Prope	rty)		
1. Description of property									
(1) MEDI SPA									
(2)									
(3)									
(4)									
	2. Rent receiv	ed or accru	ed						
(a) From personal property (if the property is more than 50%)		percenta	rom real and personal propage of rent for personal proper if the rent is based on pro	perty	exceeds		(a) and 2(b)	nected with the income ) (attach schedule) 4	
(1)					36,267.			132,064	
(2)									
(3)									
(4)									
Total		Total			36,267.				
(c) Total income. Add totals of co	olumns 2(a) and 2(b	). Enter				(b) Total deduction Enter here and or			
here and on page 1, Part I, line 6,	` ,	,			36,267.	Part I, line 6, colu		132,064	
Schedule E - Unrelated De			ee instructions)				( )	· · · · · · · · · · · · · · · · · · ·	
		(0.0	,		3. Ded	uctions directly conn		or allocable to	
1. Description of del	1. Description of debt-financed property  2. Gross income from or allocable to debt-financed property					debt-financed line depreciation schedule)	(b) Other deductions (attach schedule)		
(1)									
(2)									
(3)									
(4)									
Amount of average     acquisition debt on or     allocable to debt-financed     property (attach schedule)	5. Average adjust of or allocab debt-financed p (attach scheo	le to roperty	6. Column 4 divided by column 5			come reportable 2 x column 6)		llocable deductions n 6 x total of columns 3(a) and 3(b))	
(1)				%					
(2)				%					
(3)				%					
(4)				%					
Totals Total dividends-received deducti Schedule F - Interest, Ann	ons included in coluities, Royaltie	lumn 8	ents From Control	<b>.</b>	Part I, line	and on page 1, 7, column (A).	Part I,	ere and on page 1, line 7, column (B).	
,			kempt Controlled Org			,	,		
Name of controlled organization	2. Employer identification num		3. Net unrelated income (loss) (see instructions)	<b>4.</b> To	otal of specified yments made	5. Part of column included in the corganization's grown	ontrolling	6. Deductions directly connected with income in column 5	
(1)									
(2)									
(3)									
(4)									
Nonexempt Controlled Organ	izations								
7. Taxable Income	8. Net unrelated (loss) (see instr		9. Total of specifie payments made	d	includ	rt of column 9 that is ed in the controlling ation's gross income	cor	Deductions directly     nected with income in     column 10	
(1)									
(2)									
(3)									
(4)									
					Enter	columns 5 and 10. here and on page 1, , line 8, column (A).	En	dd columns 6 and 11. ter here and on page 1, irt I, line 8, column (B).	
Totals			<u> </u>	<u> )</u>	<b>&gt;</b>				

Schedule G - Investment In	come of a Sec	tion 501(c)	(7), (	9), or (17) Orga	nizat	<b>ion</b> (see inst	ructions)		
1. Description of income	2. Amount of	income		3. Deductions directly connected (attach schedule)			t-asides schedule)		5. Total deductions and set-asides (col. 3 plus col. 4)
(1)									
(2)									
(3)									
(4)									
	Enter here and Part I, line 9, co								Enter here and on page 1, Part I, line 9, column (B).
Totals									
Schedule I - Exploited Exe	empt Activity In	come, Othe	r Tha	n Advertising In	com	<b>e</b> (see instru	ctions)		
Description of exploited activity	2. Gross unrelated business income from trade or business	3. Expense directly connected v production unrelated business inco	vith of	4. Net income (loss) from unrelated trade or business (column 2 minus column 3). If a gain, compute cols. 5 through 7.	5. Gross income from activity that is not unrelated business income		<b>6.</b> Exp attribut colur	table to	7. Excess exempt expenses (column 6 minus column 5, but not more than column 4).
(1)									
(2)									
(3)									
(4)									
	Enter here and on page 1, Part I, line 10, col. (A).	Enter here and page 1, Part line 10, col. (	t I,						Enter here and on page 1, Part II, line 26.
Totals									
Schedule J - Advertising In	<u> </u>								
Part I Income From Per	iodicals Report	ed on a Co	nsoli	dated Basis			I		
1. Name of periodical	2. Gross advertising income	3. Direct advertising of		4. Advertising gain or (loss) (col. 2 minus col. 3). If a gain, compute cols. 5 through 7.	5.	Circulation income	6. Readership costs		7. Excess readership costs (column 6 minus column 5, but not more than column 4).
(1)									
(2)									
(3) (4)									
Part II Income From Per 2 through 7 on a I	riodicals Reportine-by-line basis	rted on a S	Sepai	rate Basis (For	each	periodical	listed in	n Part	II, fill in columns
1. Name of periodical	2. Gross advertising income	3. Direct advertising co		4. Advertising gain or (loss) (col. 2 minus col. 3). If a gain, compute cols. 5 through 7.	5.	. Circulation income	6. Read	dership sts	7. Excess readership costs (column 6 minus column 5, but not more than column 4).
(1)									
(2)									
(3)									
(4)									
(5) Totals from Part I	Enter here and on page 1, Part I, line 11, col. (A).	Enter here an page 1, Par line 11, col.	t I						Enter here and on page 1, Part II, line 27.
Totals, Part II (lines 1-5)									
Schedule K - Compensatio	n of Officers, D	irectors, ar	nd Tru	ustees (see instru	uction	s)			
1. Name			:	2. Title		3. Percent of time devoted to business			nsation attributable to elated business
(1)							%		
(2)							%		
(3)							%		
(4)							%		
Total. Enter here and on page 1, P	art II line 14						/0		
Total. Enter here and on page 1, P	art II, III IU 14				<u> </u>	<del></del>			- 000 T

#### ATTACHMENT 1

## ORGANIZATION'S PRIMARY UNRELATED BUSINESS ACTIVITY.

LEASE REAL ESTATE PROPERTY, PROVIDE MANAGEMENT SERVICES TO TAXABLE AFFILIATES, PROVIDE LAB SERVICES TO NON-HOSPITAL PATIENTS, PROVIDE ANSWERING SERVICE, PROVIDE PARKING TO NON-HOSPITAL PATRONS

## ATTACHMENT 2

## NAME AND FEIN OF PARENT CORPORATION

MERCY HEALTH SERVICES, INC. 52-2173382

ATTACHMENT 3

FORM 990T - PART II - LINE 28 - TOTAL OTHER DEDUCTIONS

OTHER PARKING 9,677. 963,592.

PART II - LINE 28 - OTHER DEDUCTIONS

973,269.

SCHEDULE C - RENT INCOME DEDUCTIONS	
	ATTACHMENT 4
MEDI SPA	
RENTAL EXPENSES	132,064.
TOTAL	132,064.