Return of Organization Exempt From Income Tax

OMB No. 1545-0047

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except black lung benefit trust or private foundation)

Open to Public

Department of the Treasury
Internal Revenue Service

▶ The organization may have to use a copy of this return to satisfy state reporting requirements.

		U11 calendar year, or tax year beginning 07/01, 2011, and endir		06/30, 20 12
В	Check if applica	C Name of organization		entification number
	Address	JAMES LAWRENCE KERNAN HOSPITAL, INC.	52-059	1639
37	change	Doing Business As		
X		Toolii saite	E Telephone n	umber
-	Initial retur		(410) 44	8-2500
_	Terminated	, , , , , , , , , , , , , , , , , , , ,		
	Amended return	BALTIMORE, MD 21207	G Gross receip	ots \$ 119,096,
	Application pending	MICHAEL JABLONOVER	H(a) Is this a gro	
		2200 KERNAN DRIVE BALTIMORE, MD 21207	affiliates? H(b) Are all affilia	
_	Tax-exemp	1 001(0)(0) 001(0)(1) 4947(a)(1) or 52		ch a list. (see instructions)
J	Website:	N/A	H(c) Group exem	
THE REAL PROPERTY.	Form of or	ganization: X Corporation Trust Association Other ▶ L Year of	formation: 1895 M	
Pa	The state of the s	Summary		The second secon
	1 Bri	efly describe the organization's mission or most significant activities:		
е	JA	MES L KERNAN HOSPITAL DELIVERS INNOVATIVE,		
anc	HI	GH-QUALITY, AND COST EFFECTIVE REHABILITATION AND		
ern	SU	RGICAL SERVICES TO THE COMMUNITY AND REGION.		
300	2 Ch	eck this box if the organization discontinued its operations or disposed of more than	n 25% of its not asset	
8	3 Nui	nber of voting members of the governing body (Part VI, line 1a)	11 25 % Of its fiet assets	
Activities & Governance	- INUI	indef of independent voting members of the governing body (Part VI line 1h)		3
ivit	5 Tot	al number of individuals employed in calendar year 2011 (Part V, line 2a)		4
Act	6 Tot	al number of volunteers (estimate if necessary)		5
	7a Tot	al unrelated business revenue from Part VIII, column (C), line 12		6
	b Net	unrelated business taxable income from Form 990-T, line 34		7a
		The second transfer from Form 330-1, line 34		
(I)	8 Cor	tributions and grants (Part VIII, line 1h)	Prior Year	Current Yea
nue	9 Pro	gram service revenue (Part VIII, line 2g)	750,00	
Revenue	10 Inve	stment income (Part VIII, column (A), lines 3, 4, and 7d)	95,418,59	
X.	11 Oth	er revenue (Part VIII, column (A), lines 5, 4, and 70)	1,917,34	
	12 Tota	er revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e)	2,627,59	
	13 Gra	If revenue - add lines 8 through 11 (must equal Part VIII, column (A), line 12)	100,713,53	8. 114,080,
	14 Ben	nts and similar amounts paid (Part IX, column (A), lines 1-3)		0
S	15 Sala	efits paid to or for members (Part IX, column (A), line 4) ries, other compensation, employee benefits (Part IX, column (A), lines 5-10)	45 542 05	0
	16a Prot	essional fundraising fees /Part IX, column (A), lines 5-10).	45,543,25	4. 50,603,
cbei	b Tota	essional fundraising fees (Part IX, column (A), line 11e)		0
ω̂	17 Oth	I fundraising expenses (Part IX, column (D), line 25)		
	18 Tota	er expenses (Part IX, column (A), lines 11a-11d, 11f-24e)	51,157,77	
- 1	19 Rev	I expenses. Add lines 13-17 (must equal Part IX, column (A), line 25)	96,701,02	
es	13 Kev	enue less expenses. Subtract line 18 from line 12	4,012,50	9. 9,681,
anc	20 Tota21 Tota22 Net	assets (Part X, line 16)	Beginning of Current Ye	The second secon
Bal	24 Tota	Lishilitia (Part X, line 16)	115,213,24	6. 119,918,
pun	22 1018	liabilities (Part X, line 26)	28,230,60	
L		assets or fund balances. Subtract line 21 from line 20.	86,982,64	5. 91,911,7
		ignature Block		
orre	ect, and cor	of perjury, Laterdare that I have examined this return, including accompanying schedules and statements, plete. Declaration of preparer other than officer) is based on all information of which preparer has any kind.	and to the best of my kn	owledge and belief, it is t
		Manual Control of Which preparer has any k	nowledge.	10/10
igr		Signature of officer	5/1	13/10
er		Allian King of Di	Date	
		Type or print name and title		
	Prin			
aid		Date	Check	f PTIN
epa	arer	ANK GIARDINI . July 8 5/8/20)13 self-employed	P00532355
se (July -	sname > GRANT THORNTON LLP	Firm's EIN ▶ 3	6-6055558
	Firm	s address > 2001 MARKET STREET, SUITE 3100 PHILADELPHIA, PA 19103 scuss this return with the preparer shown above? (see instructions)		15-561-4200
3V 4	ine ins ai	ocuss this return with the preparer shown above? (see instructions)		1
ay t	DD 0 K	Reduction Act Notice, see the separate instructions.		X Yes

Form 990 (2011)				Page
	ment of Program Service A if Schedule O contains a re	accomplishments esponse to any question in this Part III	1	
	e the organization's mission			
		VERS INNOVATIVE, HIGH-QU		
EFFECTIVE REGION.	REHABILITATION AND	SURGICAL SERVICES TO TH	E COMMUNITY AND	
MOION.				
prior Form 99		icant program services during the year		Yes X N
3 Did the orga services?	nization cease conducting	or make significant changes in		Yes X No
4 Describe the expenses. Se	ction 501(c)(3) and 501(c)	ule O. vice accomplishments for each of (4) organizations and section 4947 expenses, and revenue, if any, for each	7(a)(1) trusts are required to re	
1a (Code:		795,171. including grants of \$		06,262,183.)
		PERATES A MEDICAL SURGICA		
		132 LICENSED BEDS. THE LIENTS WHO ARE UNABLE TO	HOSPITAL PAY. SUCH	
		D ON INFORMATION OBTAINE		
		YSIS. BECAUSE THE HOSPI		
		DETERMINED AS CHARITY C		
		D ON ESTABLISHED RATES.	THE HOSPITAL	
		CHARITY CARE AT COST WA		
		DELIVERS INNOVATIVE HIGH	**	
EFFECTIVE	SURGICAL AND REHAL	BILITATION SERVICES TO IT	S COMMUNITY.	
b (Code:) (Expenses \$	including grants of \$) (Revenue \$)
c (Code:) (Expenses \$	including grants of \$) (Revenue \$)
Id Other program	n services (Describe in Sche	dule O)		
(Expenses \$	including gra	-	e \$)	
te Total progran	n service expenses ►	83,795,171.		
SA 20 1.000				Form 990 (201
4240CV	700P	V 11-6.5	523418	

Form 990 (2011) Page 3

Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes," complete Schedule A	Part	IV Checklist of Required Schedules			
complete Schedule A 1				Yes	No
complete Schedule A 1	1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes."			
2 Is the organization required to complete Schedule B. Schedule of Contributors (see instructions)? 3 Did the organization required to complete Schedule C. Part I. 4 Section 501(c)(3) organizations pilo of the organization engage in incident or indirect political campaign activities on behalf of or in opposition to candidates for public office? If "Yes," complete Schedule C. Part II. 5 Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or similar amounts as defined in Revenue Procedure 98-19" If "Yes," coreplete Schedule C. Part III. 6 Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D. Part II. 7 Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas, or historic structures? If "Yes," complete Schedule D. Part III. 9 Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete Schedule D. Part III. 10 Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete Schedule D. Part III. 10 Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete Schedule D. Part IV. 11 Did the organization incomport an amount in Part X. line 21: serve as a custodian for amounts not listed in Part X. or provide credit courseling, debt management, credit repair, or debt negotiation services? If "Yes," complete Schedule D. Part V. 12 Did the organization directly or through a related organization, hold assets in temporarily restricted endowments, permanent endowments, or quasi-endowments? If "Yes," complete Schedule D. Part V. 13 Did the organization report an amount for investments—other s	-		1	Х	
3 Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public officer if "Yes," complete Schedule C, Part I. 4 Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(n), election in effect during the tax year? If "Yes," complete Schedule C, Part II. 5 Is the organization and ascino 501(c)(4), 501(c)(6), or 501(c)(6) organization that receives membership dues, assessments, or similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C, Part III. 6 Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to provide advise on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I. 7 Did the organization maintain acleicotions of works of art, historical treasures, or other similar assets? If "Yes," complete Schedule D, Part II. 8 Did the organization report an amount in Part X, line 21; serve as a custodian for amounts not listed in Part X, or provide credit counseling, debt management, credit repair, or debt negotiation services? If "Yes," omplete Schedule D, Part IV. 10 Did the organization report an amount for Investments—other securities in Part X, line 10? If "Yes," complete Schedule D, Part V. 10 Did the organization report an amount for linvestments—other securities in Part X, line 10? If "Yes," complete Schedule D, Part VI, VII, VIII, III, X, or X as applicable. 10 Did the organization report an amount for investments—other securities in Part X, line 10? If "Yes," complete Schedule D, Part VI, VII, VIII, VIII, VII, VIII, VII, V	2	·	2	Х	
acandidates for public office? If "Yes," complete Schedule C, Part I. Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year? If "Yes," complete Schedule C, Part II. Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or similar amounts as defined in Revenue Procedure 88-19? If "Yes," complete Schedule C, Part III. Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I. Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part III. Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete Schedule D, Part III. Did the organization report an amount in Part X, line 21; serve as a custodian for amounts not listed in Part X or provide credit counseling, debt management, credit repair, or debt negotiation services? If "Yes," complete Schedule D, Part V V. Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments, permanent endowments, or quasi-endowments? If "Yes," complete Schedule D, Part V V. VII, VIII, VII, VII, VII, VII, VII, VI	3				
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Part III Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I . Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part III . Did the organization report an amount in Part X, line 21; serve as a custodian for amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or debt negotiation services? If "Yes," complete Schedule D, Part IV . Did the organization report an amount for investment, credit repair, or debt negotiation services? If "Yes," complete Schedule D, Part V . 10 Did the organization's answer to any of the following questions is "Yes," then complete Schedule D, Part V . 11 If the organization report an amount for linvestments—other securities in Part X, line 10? If "Yes," complete Schedule D, Part V . 12 Did the organization report an amount for investments—other securities in Part X, line 10? If "Yes," complete Schedule D, Part V . 13 Did the organization report an amount for investments—other securities in Part X, line 12 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII . 14 Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII . 15 Did the organization separate in consolidated financial statements for the tax year? If "Yes," complete Schedule D, Part X X III A	5	Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues,			
6 Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D. Part II		assessments, or similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C,			
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"Yes," complete Schedule D, Part I	6				
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8 Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete Schedule D, Part III 9 Did the organization report an amount in Part X, line 21; serve as a custodian for amounts not listed in Part X, or provide credit counseling, debt management, credit repair, or debt negotiation services? If "Yes," complete Schedule D, Part V 10 Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments, permanent endowments, or quasi-endowments? If "Yes," complete Schedule D, Part V 11 If the organization report any of the following questions is "Yes," then complete Schedule D, Part V 11 If the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D, Part VII 12 Did the organization report an amount for investments—other securities in Part X, line 12 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII 13 Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII 14 Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII 15 Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII 20 Did the organization organization separate or consolidated financial statements for the tax year? If "Yes," and III X 16 Did the organization organization separate or consolidated financial statements for the tax year? If "Yes," and III X 17 Did the organization and organiz	7		_		v
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9 Did the organization report an amount in Part X, line 21; serve as a custodian for amounts not listed in Part X, or provide credit counseiling, debt management, credit repair, or debt negotiation services? If "Yes," complete Schedule D, Part V	8				х
x; or provide credit counseling, debt management, credit repair, or debt negotiation services? If "Yes," omplete Schedule D, Part V 10 10 Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments, permanent endowments, or quasi-endowments? If "Yes," complete Schedule D, Part V 11 11 If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Part V 11, VII, VIII, IX, or X as applicable. a Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D, Part V 11 b Did the organization report an amount for investments—other securities in Part X, line 12 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part V 11 c Did the organization report an amount for investments-program related in Part X, line 13 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part V 11 d Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part V 11 c Did the organization report an amount for other liabilities in Part X, line 15 that is 5% or more of its total assets the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization or bath year under the special part X, line 16 that X 11 21 Did the organization batian separate, independent audited financial statements for the tax year If "Yes," and If the organization asswered "No" to line 12a, then completing Schedule D, Part X X, II, and XIII so that the organization asswered "No" to line 12a, then completing Schedule D, Part S II, XII, and XIII so that the organization report to Part IX, column (A), line 3, more than \$10,000 from grantmaking, fundraising, business, investment, and program service activities outside the United States? If "Yes," c	•		0		Λ
complete Schedule D, Part W. 10 Did the organization directly or through a related organization, hold assets in temporarily restricted endowments, permanent endowments, or quasi-endowments? If "Yes," complete Schedule D, Part V. 11 If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VIII, IX, or X as applicable. 12 Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D, Part VIII. 13 Did the organization report an amount for investments—other securities in Part X, line 12 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII. 14 Did the organization report an amount for investments-program related in Part X, line 13 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII. 15 Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part XIII. 16 Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X X. 17 Did the organization is separate or consolidated financial statements for the tax year include a footnote that addresses the organization is separate or consolidated financial statements for the tax year? If "Yes," complete Schedule D, Part X X. 18 Did the organization included in consolidated, independent audited financial statements for the tax year? If "Yes," and if the organization assets of line 12s, then completing Schedule D, Parts X, XII, and XIII is optional. 19 Did the organization maintain an office, employees, or agents outside of the United States? 10 Did the organization maintain an office, employees, or agents outside of the United States, or aggregate foreign investments valued at \$100,000 or more? If "Yes," complete Schedule F, Parts I and IV. 19 Did the organization report	9				
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e Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X f Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X	d	•			
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12a Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete Schedule D, Parts XI, XII, and XIII	Ť	· · · · · · · · · · · · · · · · · · ·	445	v	
b Was the organization included in consolidated, independent audited financial statements for the tax year? If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI, XII, and XIII is optional	40-		111	Λ	
b Was the organization included in consolidated, independent audited financial statements for the tax year? If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI, XII, and XIII is optional	12 a		122		х
the organization answered "No" to line 12a, then completing Schedule D, Parts XI, XII, and XIII is optional	h		14a		
13 Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E	b		12b	х	
14a Did the organization maintain an office, employees, or agents outside of the United States?	13				Х
b Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000 or more? If "Yes," complete Schedule F, Parts I and IV			14a		Х
fundraising, business, investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000 or more? If "Yes," complete Schedule F, Parts I and IV					
Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or assistance to any organization or entity located outside the United States? If "Yes," complete Schedule F, Parts II and IV		fundraising, business, investment, and program service activities outside the United States, or aggregate			
organization or entity located outside the United States? If "Yes," complete Schedule F, Parts II and IV		foreign investments valued at \$100,000 or more? If "Yes," complete Schedule F, Parts I and IV	14b		X
Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or assistance to individuals located outside the United States? If "Yes," complete Schedule F, Parts III and IV	15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or assistance to any			
to individuals located outside the United States? If "Yes," complete Schedule F, Parts III and IV		organization or entity located outside the United States? If "Yes," complete Schedule F, Parts II and IV	15		X
17 Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I (see instructions)	16				
on Part IX, column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I (see instructions)			16		Х
Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? If "Yes," complete Schedule G, Part II	17		_		17
Part VIII, lines 1c and 8a? If "Yes," complete Schedule G, Part II			17		X
19 Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes," complete Schedule G, Part III	18		4.0		х
If "Yes," complete Schedule G, Part III	40		Ίδ		^
20 a Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H	19		10		Х
204 - 1 3 - 1 4 -	20 ~			х	23
				X	

Form 990 (2011)

Page **4**

Checklist of Required Schedules (continued) Part IV Yes No 21 Did the organization report more than \$5,000 of grants and other assistance to any government or organization Х 21 in the United States on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II 22 Did the organization report more than \$5,000 of grants and other assistance to individuals in the United States Χ on Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III 22 23 Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated Х employees? If "Yes," complete Schedule J 23 24a Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b Х 24a b Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception? Did the organization maintain an escrow account other than a refunding escrow at any time during the year 24c to defease any tax-exempt bonds? d Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year? 25 a Section 501(c)(3) and 501(c)(4) organizations. Did the organization engage in an excess benefit transaction Χ with a disqualified person during the year? If "Yes," complete Schedule L, Part I 25a b Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? Х 25b Was a loan to or by a current or former officer, director, trustee, key employee, highly compensated employee, or 26 Х disqualified person outstanding as of the end of the organization's tax year? If "Yes," complete Schedule L, Part II. 27 Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled Х entity or family member of any of these persons? If "Yes," complete Schedule L, Part III 27 Was the organization a party to a business transaction with one of the following parties (see Schedule L. 28 Part IV instructions for applicable filing thresholds, conditions, and exceptions): Χ a A current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV 28a A family member of a current or former officer, director, trustee, or key employee? If "Yes," complete 28b Χ c An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) Χ 28c was an officer, director, trustee, or direct or indirect owner? If "Yes," complete Schedule L, Part IV Х 29 Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified 30 Χ Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, 31 Χ 32 Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," 32 Χ Did the organization own 100% of an entity disregarded as separate from the organization under Regulations 33 Х 33 Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Parts II, III, Х IV, and V, line 1 34 35 a Did the organization have a controlled entity within the meaning of section 512(b)(13)? Х b Did the organization receive any payment from or engage in any transaction with a controlled entity within the Х meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2 35b Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable 36 Х related organization? If "Yes," complete Schedule R, Part V, line 2 36 37 Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Χ 37 38 Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11 and Х

Page 5

Form 990 (2011) _____

Par	Statements Regarding Other IRS Filings and Tax Compliance Check if Schedule O contains a response to any question in this Part V			
	Check is conceded a contained a recipence to any quotient in the rest virial rational rational and contained a recipence to any quotient in the rest virial rational		Yes	No
1a	Enter the number reported in Box 3 of Form 1096. Enter -0- if not applicable			
	Enter the number of Forms W-2G included in line 1a. Enter -0- if not applicable 1b 0			
	Did the organization comply with backup withholding rules for reportable payments to vendors and			
	reportable gaming (gambling) winnings to prize winners?	1 c	Х	
2a	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax			
	Statements, filed for the calendar year ending with or within the year covered by this return . 2a 767			
b	If at least one is reported on line 2a, did the organization file all required federal employment tax returns?	2b	Х	
	Note. If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions)			
	Did the organization have unrelated business gross income of \$1,000 or more during the year?	3a		Х
	If "Yes," has it filed a Form 990-T for this year? If "No," provide an explanation in Schedule O	3b		
4a	At any time during the calendar year, did the organization have an interest in, or a signature or other authority			
	over, a financial account in a foreign country (such as a bank account, securities account, or other financial			v
	account)?	4a		X
b	If "Yes," enter the name of the foreign country: ►			
F -	See instructions for filing requirements for Form TD F 90-22.1, Report of Foreign Bank and Financial Accounts.	5a		Х
	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year? Did any taxable party polify the organization that it was or is a party to a prohibited tax shelter transaction?	5a 5b		X
	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction? If "Yes" to line 5a or 5b, did the organization file Form 8886-T?	5c		
	Does the organization have annual gross receipts that are normally greater than \$100,000, and did the	00		
va	organization solicit any contributions that were not tax deductible?	6a		Х
b	If "Yes," did the organization include with every solicitation an express statement that such contributions or			
	gifts were not tax deductible?	6b		
7	Organizations that may receive deductible contributions under section 170(c).			
а	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods			
	and services provided to the payor?	7a		Х
b	If "Yes," did the organization notify the donor of the value of the goods or services provided?	7b		
С	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was			
	required to file Form 8282?	7c		Х
	If "Yes," indicate the number of Forms 8282 filed during the year			37
	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?	7e		X
	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?	7f		X
_	If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required?	7g 7h		
_	If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C?	/ 11		
8	Sponsoring organizations maintaining donor advised funds and section 509(a)(3) supporting organizations. Did the supporting organization, or a donor advised fund maintained by a sponsoring			
	organization, have excess business holdings at any time during the year?	8		
9	Sponsoring organizations maintaining donor advised funds.			
	Did the organization make any taxable distributions under section 4966?	9a		
	Did the organization make a distribution to a donor, donor advisor, or related person?	9b		
10	Section 501(c)(7) organizations. Enter:			
	Initiation fees and capital contributions included on Part VIII, line 12			
	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities			
11	Section 501(c)(12) organizations. Enter:			
	Gross income from members or shareholders			
b	Gross income from other sources (Do not net amounts due or paid to other sources			
120	against amounts due or received from them.)	12a		
	If "Yes," enter the amount of tax-exempt interest received or accrued during the year 12b	124		
	Section 501(c)(29) qualified nonprofit health insurance issuers.			
	Is the organization licensed to issue qualified health plans in more than one state?	13a		
а	Note. See the instructions for additional information the organization must report on Schedule O.			
b	Enter the amount of reserves the organization is required to maintain by the states in which			
	the organization is licensed to issue qualified health plans			
С	Enter the amount of reserves on hand			
	Did the organization receive any payments for indoor tanning services during the tax year?	14a		Х
	If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation in Schedule O	14b		

JSA 1E1040 1.000 Part VI Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, and for a

T G	"No" response to line 8a, 8b, or 10b below, describe the circumstances, processes, or change O. See instructions.	es in	Sch	edule
	Check if Schedule O contains a response to any question in this Part VI			Х
Sect	ion A. Governing Body and Management			
			Yes	No
10	Enter the number of voting members of the governing body at the end of the tax year. If there are 1a	2		
ıa	material differences in voting rights among members of the governing body, or if the governing body			
h	delegated broad authority to an executive committee or similar committee, explain in Schedule O. Enter the number of voting members included in line 1a, above, who are independent			
b	Enter the number of voting members included in line 14, above, who are independent 11111			
2	Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other officer, director, trustee, or key employee?	2		Х
•	Did the organization delegate control over management duties customarily performed by or under the direct			
3		3		Х
4	supervision of officers, directors, or trustees, or key employees to a management company or other person? Did the organization make any significant changes to its governing documents since the prior Form 990 was filed?	4		Х
4	Did the organization become aware during the year of a significant diversion of the organization's assets?	5		Х
5		6	Х	
6	Did the organization have members or stockholders?			
7a		7a	Х	
h	one or more members of the governing body?	, u		
b	stockholders, or persons other than the governing body?	7b	Х	
8	Did the organization contemporaneously document the meetings held or written actions undertaken during			
0	the year by the following:			
•	The governing body?	8a	Х	
a b	Each committee with authority to act on behalf of the governing body?	8b	Х	
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at			
·	the organization's mailing address? If "Yes," provide the names and addresses in Schedule O	9		Х
Secti	on B. Policies (This Section B requests information about policies not required by the Internal Revenue	Code	.)	
			Yes	No
10a	Did the organization have local chapters, branches, or affiliates?	10a		Х
b	If "Yes," did the organization have written policies and procedures governing the activities of such chapters,			
	affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes?	10b		
11a	Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?	11a	X	
b	Describe in Schedule O the process, if any, used by the organization to review this Form 990.			
12a	Did the organization have a written conflict of interest policy? If "No," go to line 13	12a	X	
b	Were officers, directors, or trustees, and key employees required to disclose annually interests that could give			
	rise to conflicts?	12b	Х	
С	Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes,"			
	describe in Schedule O how this was done	12c	X	
13	Did the organization have a written whistleblower policy?	13	X	
14	Did the organization have a written document retention and destruction policy?	14	Х	
15	Did the process for determining compensation of the following persons include a review and approval by			
	independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision?			
а	The organization's CEO, Executive Director, or top management official	15a	X	
b	Other officers or key employees of the organization	15b	X	
	If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions.)			
16a	Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement			.,,
	with a taxable entity during the year?	16a		Х
b	If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its			
	participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the			
Soci	organization's exempt status with respect to such arrangements?	16b		
	ion C. Disclosure			
17	List the states with which a copy of this Form 990 is required to be filed ▶ MDr			
18	Section 6104 requires an organization to make its Forms 1023 (or 1024 if applicable), 990, and 990-T (Section 5 available for public inspection. Indicate how you made these available. Check all that apply.	ou1(C)(s)s o	rlly)
	Own website Another's website X Upon request			
40		f inte	.004	olie::
19	Describe in Schedule O whether (and if so, how), the organization made its governing documents, conflict of and financial statements available to the public during the tax year.	ıntei	est p	юпсу,

20 State the name, physical address, and telephone number of the person who possesses the books and records of the organization: ▶s. MICHELLE LEE 250 W. PRATT STREET, 14TH FLOOR BALTIMORE, MD 21201 410-328-1376 JSA

Part VII

Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and **Independent Contractors**

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

- 1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.
- List all of the organization's **current** officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.
 - List all of the organization's current key employees, if any. See instructions for definition of "key employee."
- List the organization's five current highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations.
- List all of the organization's former officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.
- · List all of the organization's former directors or trustees that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations.

List persons in the following order: individual trustees or directors; institutional trustees; officers; key employees; highest compensated employees; and former such persons.

Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee.

(A) Name and Title	(B) Average hours per week (describe hours for	box,	not che unless	s pei	ition more	e than o is both or/trust	an	(D) Reportable compensation from the organization	(E) Reportable compensation from related organizations (W-2/1099-MISC)	(F) Estimated amount of other compensation from the
ATTACHMENT 1	related organizations in Schedule O)	Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former	(W-2/1099-MISC)	(* 2	organization and related organizations
(1) ROBERT A CHRENCIK										
TREASURER	1.00	Х		Х				0	2,073,638.	213,732.
(2) ALAN LEVITT										
DIRECTOR	1.00	Х	\vdash					0	0	0
(3) ANTHONY T HAWKINS DIRECTOR	1.00	X						l o	o	0
(4) DAVIS VR SHERMAN	1.00	Λ							0	0
CHAIRMAN	1.00	х						l o	o	0
(5) ANTHONY F. LEHMAN	1.00	- 25	\vdash							
DIRECTOR	1.00	Х							0	0
(6) JOHN T. HARRISON										
DIRECTOR	1.00	Х						0	0	0
(7) JOHN T CHAY										
DIRECTOR	1.00	X						0	0	0
(8) OLIVER S TRAVERS, JR.										
DIRECTOR	1.00	X						0	0	0
(9) THOMAS M. SCALEA										
DIRECTOR	1.00	Х						0	0	0
(10) VINCENT D. PELLEGRINI, JR										
DIRECTOR	1.00	Х	\vdash					О	0	0
(11) WILLIAM F PECK	1 00	.,								•
DIRECTOR	1.00	Х						О	0	0
(12) LISA A. GLADDEN	1.00	Х						0	0	0
DIRECTOR (13) MICHAEL R JABLONOVER	1.00	Λ							0	
CEO	40.00			x				402,447.	0	18,047.
(14) W W AUGUSTIN III	10.00		\vdash					102/33/6		20,037.
CFO	40.00			х				250,804.	0	15,380.
JSA	1	1								Form 990 (2011)

Form 990 (2011) Page **8**

Part VII Section A. Officers, Directors, Tru	ıstees, Ke	y Em	ıplo	yee	s, a	and H	ligl	hest Compensat	ed Employ	ees (co	ontinued)	1 age 0
(A)	(B)			(C	-			(D)	(E)		(F)	
Name and title	Average hours per week	,	not ch		more	than or s both a		Reportable compensation from	Reportal compensation related	n from	Estima amoun othe	t of
	(describe hours for related organizations in Schedule O)	office of Individual trustee or director	a Institutional trustee			Highest compensated employee	e) Former	the organization (W-2/1099-MISC)	organizati (W-2/1099-		compens from t organiza and rela organiza	he ation ated
15) JUANITA ROBBINS	40.00				х			263,978.		0	26	,154.
16) VALERIE SUMMERLIN VP CNO	40.00				X			209,985.		0		,269.
17) CHRISTINE MARTIN VP OF HR	40.00				X			148,613.		0		,646.
18) JOHN STRAUMANIS SVP - CMO	40.00				X			242,061.		0		,040.
19) DAVID P. SWIFT VP OF HR	16.00				х			0	203,	888.		,565.
20) NORBERT ROBINSON DIR - PHARMACY	40.00					х		163,331.		0	15	,394.
21) THOMAS MERKLE HOSPITALIST	40.00					х		152,258.		0	10	,112.
22) LORI PATRIA MANAGER - AMBULATORY	40.00					х		140,185.		0	14	,331.
23) HEMA PATEL HOSPITALIST 24) MARY RICE	40.00					х		228,406.		0	19	<u>,933.</u>
DIRECTOR - SURGICAL SERV.	40.00					х		137,448.		0	10	,267.
4.0.1.4.1								653,251.	2 073	638	247	,159.
1b Sub-total c Total from continuation sheets to Part VII, S							>	1,686,265.	203,	888.	168	,733. ,892.
d Total (add lines 1b and 1c)	limited to tl		liste	d ab	ove) who	re	2,339,516.			415	,092.
3 Did the organization list any former office				stee	- k	ev e	mn	lovee or highes:	t compens	ated	Ye	s No
employee on line 1a? If "Yes," complete Schede	ule J for suc	ch ind	ividu	ıal .							3	Х
4 For any individual listed on line 1a, is the organization and related organizations graindividual	eater than	\$15	0,00	00?	If	"Yes,	," (complete Schedu	le J for s	such	4 X	
5 Did any person listed on line 1a receive or for services rendered to the organization? If "Ye	accrue coi	mpen	satio	on fr	rom	any	uni	related organization	on or indivi	dual	5	Х
Section B. Independent Contractors 1 Complete this table for your five highest com	pensated in	ndepe	ende	nt c	ont	ractor	rs t	hat received more	than \$100	.000 o	f	
compensation from the organization. Report of year.												
(A)								(B)			(C)	

(A)
Name and business address

ATTACHMENT 2

(B)
Description of services

Compensation

Total number of independent contractors (including but not limited to those listed above) who received more than \$100,000 in compensation from the organization ► 33

Pai	rt VII	Statement of Revenue					
				(A) Total revenue	(B) Related or exempt function revenue	(C) Unrelated business revenue	(D) Revenue excluded from tax under sections 512, 513, or 514
Contributions, Gifts, Grants and Other Similar Amounts	1a b c d e f	Federated campaigns 1a Membership dues 1b Fundraising events 1c Related organizations 1d Government grants (contributions) . 1e All other contributions, gifts, grants,	4,384,000. 750,000.				
ğ		and similar amounts not included above . 1f					
Sor	g	Noncash contributions included in lines 1a-1f: \$					
	h	Total. Add lines 1a-1f		5,134,000.			
nue			Business Code				
Seve	2a	PATIENT SERVICE REVENUE	900099	106,262,183.	106,262,183.		
E	b						
Ξ	С						
Š	d						
Iau	е						-
Program Service Revenue	f	All other program service revenue		106.060.103			
	g	Total. Add lines 2a-2f		106,262,183.			
	3	Investment income (including dividends, interother similar amounts). ATTACHMENT	est, and 3	265,970.			265,970.
	١.			0			203,370.
	4	Income from investment of tax-exempt bond p Royalties		0			-
	5	(i) Real	(ii) Personal	J			
	6.0	Cross rents					
	6a	Gross rents					
	b	Less: rental expenses					
	d	Net rental income or (loss)		0			
		(i) Securities	(ii) Other				
	7a	Gross amount from sales of assets other than inventory 5,175,307.	159,705.				
	b	Less: cost or other basis					
		and sales expenses 5,015,602.					
	C	Gain or (loss)	159,705.				
	d	Net gain or (loss)		159,705.			159,705.
ne	8a	Gross income from fundraising					
Æ		events (not including \$					
Re		of contributions reported on line 1c).					
<u>-</u>		See Part IV, line 18 a					
Other Revenu	b	Less: direct expenses b Net income or (loss) from fundraising events		0			
O		Gross income from gaming activities.		-			
	Ja	See Part IV, line 19 a					
	b	Less: direct expenses b					
	C	Net income or (loss) from gaming activities		0			
	10a	Gross sales of inventory, less					
		returns and allowances a					
	b	Less: cost of goods sold b					
	1	Net income or (loss) from sales of inventory		0			
		Miscellaneous Revenue	Business Code				
	11a		722210	345,996.	345,996.		
	b	MISC	900099	120,308.	120,308.		
	С	OUTPATIENT PHARMACY	446110	1,495,980.	1,495,980.		
	d	All other revenue		296,266.	296,266.		
	е	Total. Add lines 11a-11d	▶	2,258,550.			
	12	Total revenue. See instructions		114,080,408.	108,520,733.		425,675.

Page **10**

Part IX Statement of Functional Expenses

Section 501(c)(3) and 501(c)(4) organizations must complete all columns. All other organizations must complete column (A) but are not required to complete columns (B), (C), and (D).

Check if Schedule O contains a response to any question in this Part IX (A) Total expenses (C) Do not include amounts reported on lines 6b, Fundraising Program service Managèment and 7b, 8b, 9b, and 10b of Part VIII. expenses general expenses expenses Grants and other assistance to governments and organizations in the United States, See Part IV, line 21 Grants and other assistance to individuals in the United States. See Part IV, line 22 0 Grants and other assistance to governments, organizations, and individuals outside the 0 United States. See Part IV, lines 15 and 16 0 Benefits paid to or for members Compensation of current officers, directors, 1,517,888. 452,046. 1,065,842. trustees, and key employees Compensation not included above, to disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B) 39,739,241. 31,670,038. 8,069,203. Other salaries and wages Pension plan accruals and contributions (include section 1,539,178. 1,160,239. 378,939. 401(k) and 403(b) employer contributions) 5,073,939. 3,824,756. 1,249,183. 2,733,524. 2,060,542. 672,982. 10 Fees for services (non-employees): a Management 362,062. 362,062. **b** Legal 48,464. 48,464. 6,282. 6,282. e Professional fundraising services. See Part IV, line 17 f Investment management fees 2,214,340. 2,214,340. g Other 105,415. 89,603. 15,812. 12 Advertising and promotion 212,024 105,657. 106,367. 13 2,283,399. 1,940,889. 342,510. 14 Information technology Royalties 1,570,702. 1,186,149. 384,553. 16 Occupancy 19,884. 42,904 23,020. Payments of travel or entertainment expenses for any federal, state, or local public officials 303,783. 63,960. 239,823. Conferences, conventions, and meetings 19 484,515 331,747. 152,768. 20 Payments to affiliates 21 3,201,914. 2,413,616. 788,298. Depreciation, depletion, and amortization 1,682,304 1,575,828. 106,476. Insurance 23 Other expenses. Itemize expenses not covered above (List miscellaneous expenses in line 24e. If line 24e amount exceeds 10% of line 25, column (A) amount, list line 24e expenses on Schedule O.) a PURCHASED SERVICES 11,688,439. 7,929,406. 3,759,033. b PHYSICIAN FEE 7,994,029. 7,994,029. c BAD DEBTS 5,574,442. 5,574,442. d SUPPLIES 16,020,562. 15,399,204. 621,358. e All other expenses ______ 104,399,350. 83,795,171. 20,604,179. 25 Total functional expenses. Add lines 1 through 24e 26 Joint costs. Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation. Check here following SOP 98-2 (ASC 958-720)

JSA 1E1052 1.000

Form 990 (2011) Page **11**

_		Polonos Chost		Page 11
Pá	rt X	Balance Sheet	(A)	(B)
			Beginning of year	End of year
	1	Cash - non-interest-bearing	14,415,558. 1	5,008,790.
	2	Savings and temporary cash investments	0 2	0
	3	Pledges and grants receivable, net	0 3	0
	4	Accounts receivable, net		16,171,837.
	5	Receivables from current and former officers, directors, trustees, key		
		employees, and highest compensated employees. Complete Part II of		
		Schedule L	0 5	0
	6	Receivables from other disqualified persons (as defined under section 4958(f)(1)), persons described in section 4958(c)(3)(B), and contributing		
		employers and sponsoring organizations of section 501(c)(9) voluntary		
S		employees' beneficiary organizations (see instructions)	0 6	0
Assets	7	Notes and loans receivable, net	0 7	0
As	8	Inventories for sale or use	990,335.8	997,619.
	9	Prepaid expenses and deferred charges	105,000. 9	16,184.
	10a	Land, buildings, and equipment: cost or		
		other basis. Complete Part VI of Schedule D 10a 88,865,858.		40 111 205
		Less: accumulated depreciation 10b 46,754,553.	2 465 452	42,111,305.
	11	Investments - publicly traded securities		7,669,231. 5,342,000.
	12	Investments - other securities. See Part IV, line 11		5,342,000.
	13	Investments - program-related. See Part IV, line 11		0
	14	Intangible assets		42,601,741.
	15 16	Other assets. See Part IV, line 11		119,918,707.
_	17	Total assets. Add lines 1 through 15 (must equal line 34)		10,583,958.
	18	Grants payable		0
	19	Deferred revenue		0
	20	Tax-exempt bond liabilities		0
S	21	Escrow or custodial account liability. Complete Part IV of Schedule D	0 21	0
Liabilities	22	Payables to current and former officers, directors, trustees, key		
ig		employees, highest compensated employees, and disqualified persons.		
Ë		Complete Part II of Schedule L	0 22	0
	23	Secured mortgages and notes payable to unrelated third parties	0 23	0
	24	Unsecured notes and loans payable to unrelated third parties		0
	25	Other liabilities (including federal income tax, payables to related third		
		parties, and other liabilities not included on lines 17-24). Complete Part X		
		of Schedule D	18,226,097. 25	17,422,968.
	26	Total liabilities. Add lines 17 through 25	28,230,601. 26	28,006,926.
es		Organizations that follow SFAS 117, check here ► X and complete lines 27 through 29, and lines 33 and 34.		
auc	27	Unrestricted net assets	51,867,399. 27	60,991,790.
Bal	28	Temporarily restricted net assets	35,115,246. 28	30,919,991.
Fund Balances	29	Permanently restricted net assets	0 29	0
or Fu		Organizations that do not follow SFAS 117, check here ▶ and complete lines 30 through 34.		
	30	Capital stock or trust principal, or current funds	30	
sse	31	Paid-in or capital surplus, or land, building, or equipment fund	31	
Net Assets	32	Retained earnings, endowment, accumulated income, or other funds		
Net	33	Total net assets or fund balances	86,982,645. 33	91,911,781.
	34	Total liabilities and net assets/fund balances	115,213,246. 34	119,918,707.
				Form 990 (2011)

Page **12** Form 990 (2011) **Reconciliation of Net Assets** Part XI X 114,080,408. 1 104,399,350. 2 2 9,681,058. 3 3 86,982,645. 4 4 Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A)) -4,751,922. 5 Net assets or fund balances at end of year. Combine lines 3, 4, and 5 (must equal Part X, line 33, 91,911,781. Part XII Financial Statements and Reporting No Accounting method used to prepare the Form 990: Cash X Accrual Other If the organization changed its method of accounting from a prior year or checked "Other," explain in Schedule O. 2a Were the organization's financial statements compiled or reviewed by an independent accountant? 2a Х b Were the organization's financial statements audited by an independent accountant? X 2b If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight Х of the audit, review, or compilation of its financial statements and selection of an independent accountant? 2c If the organization changed either its oversight process or selection process during the tax year, explain in Schedule O. d If "Yes" to line 2a or 2b, check a box below to indicate whether the financial statements for the year were issued on a separate basis, consolidated basis, or both: Both consolidated and separate basis X Consolidated basis Separate basis 3a As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Single Audit Act and OMB Circular A-133?

If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the 3a required audit or audits, explain why in Schedule O and describe any steps taken to undergo such audits 3b

SCHEDULE A (Form 990 or 990-EZ)

Public Charity Status and Public Support

OMB No. 1545-0047 Open to Public

Department of the Treasury Internal Revenue Service

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

Inspection

Name of the organization

► Attach to Form 990 or Form 990-EZ. ► See separate instructions. Employer identification number 52-0501630

JAME	S LAWRENCE KERN	IAN HOSPITAL,	INC.						52-	-059	91639		
Part I	Reason for Pub	lic Charity Status	s (All organizations mu	ist con	nplete	this pa	art.) Se	e instr	uctions				
The or	ganization is not a priv	ate foundation bed	cause it is: (For lines 1 th	rough	11, che	eck only	one bo	x.)					
1	A church, conventi	on of churches, or	association of churches	describ	ed in s	ection	170(b)	(1)(A)(i)	١.				
2	A school described	in section 170(b)	(1)(A)(ii). (Attach Schedul	e E.)									
3 2	A hospital or a coo	perative hospital s	ervice organization descr	ibed in	sectio	n 170(l	o)(1)(A)	(iii).					
4	A medical researc	ch organization op	erated in conjunction wi	ith a h	ospita	I descr	ibed in	sectio	n 170(b)(1)(A)(iii).	Enter	the
	hospital's name, cit	ty, and state:											
5	An organization or	perated for the be	nefit of a college or univ	ersity	owned	or op	erated I	by a go	vernme	ntalı	unit de	scribe	ed in
	section 170(b)(1)(A)(iv). (Complete F	Part II.)										
6	A federal, state, or	local government	or governmental unit des	cribed	in sect	ion 170	O(b)(1)(A)(v).					
7	An organization th	at normally receive	es a substantial part of it	s supp	ort fro	m a go	vernme	ental ur	nit or fro	m th	ne gene	ral p	ublic
_	_ described in section	on 170(b)(1)(A)(vi).	. (Complete Part II.)										
8	A community trust	described in section	on 170(b)(1)(A)(vi). (Com	iplete F	Part II.)								
9	An organization th	at normally receive	es: (1) more than 331/3%	of its	suppo	rt from	contrib	outions,	membe	ership	o fees,	and g	ross
	receipts from activ	ities related to its	exempt functions - sub	ject to	certai	n exce	ptions,	and (2)	no mo	re th	an 331	/3% C	of its
	support from gros	ss investment inco	ome and unrelated busi	ness t	axable	incom	e (less	sectio	n 511	tax)	from b	usine	sses
_			ne 30, 1975. See section			-		-					
10	_ `	•	ted exclusively to test for	•	•				•				
11 _		•	rated exclusively for the									•	
		•	ipported organizations de				. , .	,			,	e sec	ction
			es the type of supporting	_			-			¬ī			
	a Type I	b Type				-	_		_ d		oe III - C		
e		=	the organization is not			-		_	-			-	
	=		gers and other than one	or mo	re pub	oliciy su	ipported	a organ	izations	aes	cribea	ın se	ction
	509(a)(1) or section	` ' ' '		- 100	111 :1	: T	1 7	France II	T	- 111		4:	
f			n determination from th					rype II,	or Type	3 111 3	suppor	ling	
	Cinca August 17	CUIIS DOX	nization accepted any gif		ntribti	on from		f the				!	
g	-	=	mzation accepted any gir	l OI COI	ıııııbutı	OII II OII	i ally o	ıııe					
	following persons?		ectly controls, either alor	na or t	oaethe	ar with	nercor	ne daec	rihed in	(ii)		Yes	No
		=	dy of the supported organ		-		-				11g(i)	_	
			scribed in (i) above?								11g(ii)		
			son described in (i) or (ii) a								11g(iii)		
h	• •		out the supported organization										
	Name of supported	(ii) EIN	(iii) Type of organization	T	ls the	(v) Did	you notify	(vi)	Is the	(vii) Amo	unt of	
()	organization		(described on lines 1-9	organi	zation in listed in	the org	anization	organi	zation in	,	supp		
			above or IRC section (see instructions))	your go	overning ment?		l. (i) of upport?	1 . ".:	rganized U.S.?				
				Yes	No	Yes	No	Yes	No				
/ A \												-	
(A)													
(B)													
(6)													
(C)													
(D)													
(E)													
Total													
	namuark Baduation Act I	Notice are the leaster	estions for						la aduula A	/F			2044

For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

Schedule A (Form 990 or 990-EZ) 2011 Page 2

Conce	2410 // (1 01111 000 01 000 EZ) Z011						1 age =
Par	Support Schedule for Or (Complete only if you check Part III. If the organization f	ked the box or	n line 5, 7, or 8	3 of Part I or if	the organizat	ion failed to qu	
Sec	tion A. Public Support	<u> </u>		<u> </u>		,	
	ndar year (or fiscal year beginning in)	(a) 2007	(b) 2008	(c) 2009	(d) 2010	(e) 2011	(f) Total
1	Gifts, grants, contributions, and membership fees received. (Do not include any "unusual grants.")						
2	Tax revenues levied for the organization's benefit and either paid to or expended on its behalf						
3	The value of services or facilities furnished by a governmental unit to the organization without charge						
4	Total. Add lines 1 through 3						
5	The portion of total contributions by each person (other than a governmental unit or publicly supported organization) included on line 1 that exceeds 2% of the amount shown on line 11, column (f)						
6	Public support. Subtract line 5 from line 4.						
	tion B. Total Support	(-) 2007	(h) 0000	(-) 2000	(4) 0040	(-) 0044	(O Tatal
Cale	ndar year (or fiscal year beginning in)	(a) 2007	(b) 2008	(c) 2009	(d) 2010	(e) 2011	(f) Total
7 8	Amounts from line 4 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources						
9	Net income from unrelated business activities, whether or not the business is regularly carried on						
10	Other income. Do not include gain or loss from the sale of capital assets (Explain in Part IV.)						
11	Total support. Add lines 7 through 10						
12	Gross receipts from related activities, etc. (•				12	
13	First five years. If the Form 990 is f						
Sac	organization, check this box and stop here tion C. Computation of Public Sup					<u> </u>	
14	Public support percentage for 2011 (li	•	•	11 column (f))		14	%
15	Public support percentage from 2010						//
	33 1/3% support test - 2011 . If the co						
	this box and stop here . The organizati						
b	331/3% support test - 2010. If the	•		-			
	check this box and stop here. The org	anization qualifi	es as a publicly	supported orga	nization		▶ 🔲
17a	10%-facts-and-circumstances test -	_					
	10% or more, and if the organization					-	•
	Part IV how the organization meets			=		· · · · · ·	
	organization						
b	10%-facts-and-circumstances test - 1						
	15 is 10% or more, and if the organization is Port IV have the aggregated						-
	Explain in Part IV how the organization supported organization.				-		
18	Private foundation. If the organization						

Schedule A (Form 990 or 990-EZ) 2011

Schedule A (Form 990 or 990-EZ) 2011 Page 3

Part III

Support Schedule for Organizations Described in Section 509(a)(2)

(Complete only if you checked the box on line 9 of Part I or if the organization failed to qualify under Part II.

If the organization fails to qualify under the tests listed below, please complete Part II.)

Sec	tion A. Public Support				<u> </u>	,	
	ndar year (or fiscal year beginning in)	(a) 2007	(b) 2008	(c) 2009	(d) 2010	(e) 2011	(f) Total
1	Gifts, grants, contributions, and membership fees						
	received. (Do not include any "unusual grants.")						
2	Gross receipts from admissions, merchandise						
	sold or services performed, or facilities						
	furnished in any activity that is related to the						
	organization's tax-exempt purpose						
3	Gross receipts from activities that are not an						
	unrelated trade or business under section 513						
4	Tax revenues levied for the						
	organization's benefit and either paid						
	to or expended on its behalf						
5	The value of services or facilities						
	furnished by a governmental unit to the						
	organization without charge						
6	Total. Add lines 1 through 5						
	Amounts included on lines 1, 2, and 3						
	received from disqualified persons						
b	Amounts included on lines 2 and 3						
	received from other than disqualified						
	persons that exceed the greater of \$5,000 or 1% of the amount on line 13 for the year						
c	Add lines 7a and 7b						
8	Public support (Subtract line 7c from						
	line 6.)						
Sec	tion B. Total Support		•	•		•	•
	ndar year (or fiscal year beginning in)	(a) 2007	(b) 2008	(c) 2009	(d) 2010	(e) 2011	(f) Total
9	Amounts from line 6						
10a	Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources						
b	Unrelated business taxable income (less						
	section 511 taxes) from businesses						
	acquired after June 30, 1975						
С	Add lines 10a and 10b						
11	Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on						
12	Other income. Do not include gain or						
	loss from the sale of capital assets						
	(Explain in Part IV.)						
13	Total support. (Add lines 9, 10c, 11,						
	and 12.)						
14	First five years. If the Form 990 is for	the organization	n's first, second,	third, fourth, or	fifth tax year a	as a section 501	(c)(3)
	organization, check this box and stop here						▶
Sec	tion C. Computation of Public Sup	•					
15	Public support percentage for 2011 (line 8,	column (f) divide	ed by line 13, colu	mn (f))		15	%
16	Public support percentage from 2010 Sche					16	%
Sec	tion D. Computation of Investmer	it Income Per	centage				
17	Investment income percentage for 2011 (lin	ne 10c, column (f) divided by line	13, column (f))		17	%
18	Investment income percentage from 2010	Schedule A, Part	III, line 17			18	%
19a	331/3% support tests - 2011. If the org					re than 331/3%,	and line
	17 is not more than 331/3%, check this	s box and sto	p here . The org	anization qualifie	s as a publicly	supported organ	ization 🕨 🔃
b	331/3% support tests - 2010. If the orga	nization did not	check a box on	line 14 or line 19	9a, and line 16 i	s more than 331/	3 %, and
	line 18 is not more than 331/3 %, check	this box and s	top here. The or	ganization qualifi	es as a publicly	supported organ	ization 🕨 🗌
20	Private foundation. If the organization	did not check	a box on line	14, 19a, or 19b	, check this be	ox and see instr	ructions ►

Schedule A (Form 990 or 990-EZ) 2011

Page 4

Part IV Supplemental Information. Complete this part to provide the explanations required by Part II, line 10; Part II, line 17a or 17b; and Part III, line 12. Also complete this part for any additional information. (See

Schedule A (Form 990 or 990-EZ) 2011

Schedule B

(Form 990, 990-EZ, or 990-PF)

Department of the Treasury Internal Revenue Service Name of the organization

Schedule of Contributors

▶ Attach to Form 990, Form 990-EZ, or Form 990-PF.

OMB No. 1545-0047

Employer identification number

JAMES LAWRENCE KERNAN HOSPITAL, INC. 52-0591639								
Organization type (check one):								
Filers of:	Section:							
Form 990 or 990-EZ	X 501(c)(3) (enter number) organization							
	4947(a)(1) nonexempt charitable trust not treated as a private foundation							
	527 political organization							
Form 990-PF	501(c)(3) exempt private foundation							
	4947(a)(1) nonexempt charitable trust treated as a private foundat	ion						
	501(c)(3) taxable private foundation							
	vered by the General Rule or a Special Rule . (8), or (10) organization can check boxes for both the General Rule and a S	Special Rule. See						
General Rule								
	ing Form 990, 990-EZ, or 990-PF that received, during the year, \$5,000 or econtributor. Complete Parts I and II.	or more (in money or						
Special Rules								
under sections 509(a)	For a section 501(c)(3) organization filing Form 990 or 990-EZ that met the 33 1/3 % support test of the regulations under sections 509(a)(1) and 170(b)(1)(A)(vi) and received from any one contributor, during the year, a contribution of the greater of (1) \$5,000 or (2) 2% of the amount on (i) Form 990, Part VIII, line 1h, or (ii) Form 990-EZ, line 1. Complete Parts I and II.							
For a section 501(c)(7), (8), or (10) organization filing Form 990 or 990-EZ that received from any one contributor, during the year, total contributions of more than \$1,000 for use exclusively for religious, charitable, scientific, literary, or educational purposes, or the prevention of cruelty to children or animals. Complete Parts I, II, and III.								
For a section 501(c)(7), (8), or (10) organization filing Form 990 or 990-EZ that received from any one contributor, during the year, contributions for use <i>exclusively</i> for religious, charitable, etc., purposes, but these contributions did not total to more than \$1,000. If this box is checked, enter here the total contributions that were received during the year for an <i>exclusively</i> religious, charitable, etc., purpose. Do not complete any of the parts unless the General Rule applies to this organization because it received nonexclusively religious, charitable, etc., contributions of \$5,000 or more during the year								
990-EZ, or 990-PF), but it must a	not covered by the General Rule and/or the Special Rules does not file So answer "No" on Part IV, line 2, of its Form 990; or check the box on line F , to certify that it does not meet the filing requirements of Schedule B (For	l of its Form 990-EZ or on						

For Paperwork Reduction Act Notice, see the Instructions for Form 990, 990-EZ, or 990-PF.

Schedule B (Form 990, 990-EZ, or 990-PF) (2011)

Name of organization JAMES LAWRENCE KERNAN HOSPITAL, INC.

Employer identification number 52-0591639

(2)	/h\	(0)	(4)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
1_		 \$\$0,000.	Person X Payroll Noncash (Complete Part II if there is a noncash contribution.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
2		\$4,384,000.	Person Payroll Noncash (Complete Part II if there is a noncash contribution.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
		\$	Person Payroll Noncash (Complete Part II if there is a noncash contribution.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
		\$ \$	Person Payroll Noncash (Complete Part II if there is a noncash contribution.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
		\$	Person Payroll Noncash (Complete Part II if there is a noncash contribution.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
		 \$	Person Payroll Noncash (Complete Part II if there is a noncash contribution.)

Name of organization JAMES LAWRENCE KERNAN HOSPITAL, INC.

Employer identification number 52-0591639

Part II	Noncash Property (see instructions). Use duplicate copies	of Part II if additional space is ne	eded.
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (see instructions)	(d) Date received
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (see instructions)	(d) Date received
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (see instructions)	(d) Date received
		 \$	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (see instructions)	(d) Date received
		 \$	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (see instructions)	(d) Date received
		 \$	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (see instructions)	(d) Date received

Name of organization JAMES LAWRENCE KERNAN HOSPITAL, INC.

Employer identification number 52-0591639

		I .
Part III	Exclusively religious, charitable, etc., individual contributions to section 501(c	(7), (8), or (10) organizations
	that total more than \$1,000 for the year. Complete columns (a) through (e) and	the following line entry.

For organizations completing Part III, enter the total of *exclusively* religious, charitable, etc., contributions of \$1,000 or less for the year. (Enter this information once. See instructions.) ▶\$

	duplicate copies of Part III if addition	nal space is neede	d.	,
(a) No. from Part I	(b) Purpose of gift	(c) Use	of gift	(d) Description of how gift is held
_				
		(e) Transf	er of gift	
	Transferee's name, address, and	ZIP + 4	Relatio	enship of transferor to transferee
-				
(a) No. from Part I	(b) Purpose of gift	(c) Use	of gift	(d) Description of how gift is held
-				
		(a) Transf	ion of wift	
		(e) Transf	er or gift	
	Transferee's name, address, and	ZIP + 4	Relatio	nship of transferor to transferee
-				
(a) No.				T
(a) No. from Part I	(b) Purpose of gift	(c) Use	of gift	(d) Description of how gift is held
-				
_				
		(e) Transf	er of gift	
	Transferee's name, address, and	ZIP + 4	Relatio	nship of transferor to transferee
-				
-				
(a) No				
(a) No. from Part I	(b) Purpose of gift	(c) Use	of gift	(d) Description of how gift is held
		(e) Transt	er of gift	
			3 ·	
	Transferee's name, address, and	ZIP + 4	Relatio	nship of transferor to transferee
-				
			ĺ	

SCHEDULE C (Form 990 or 990-EZ)

Political Campaign and Lobbying Activities

For Organizations Exempt From Income Tax Under section 501(c) and section 527

► Complete if the organization is described below. ► Attach to Form 990 or Form 990-EZ.

OMB No. 1545-0047

2011

Open to Public Inspection

Department of the Treasury Internal Revenue Service

► See separate instructions.

f the	e organization answered "Yes" to Form 990, Part IV, line 3, or Form 990-EZ, Part V, line 46 (Political Campaign Activities), then
•	Section 501(c)(3) organizations: Complete Parts I-A and B. Do not complete Part I-C.
•	Section 501(c) (other than section 501(c)(3)) organizations: Complete Parts I-A and C below. Do not complete Part I-B.
•	Section 527 organizations: Complete Part I-A only.
f the	e organization answered "Yes" to Form 990, Part IV, line 4, or Form 990-EZ, Part VI, line 47 (Lobbying Activities), then
•	Section 501(c)(3) organizations that have filed Form 5768 (election under section 501(h)): Complete Part II-A. Do not complete Part II-B.

• Section 501(c)(3) organizations that have NOT filed Form 5768 (election under section 501(h)): Complete Part II-B. Do not complete Part II-A.

If the organization answered "Yes" to Form 990, Part IV, line 5 (Proxy Tax) or Form 990-EZ, Part V, line 35c (Proxy Tax), then

 Section 501(c)(4), (5), or (6) organizations: Complete Part III. Name of organization Employer identification number JAMES LAWRENCE KERNAN HOSPITAL, INC. 52-0591639 Part I-A Complete if the organization is exempt under section 501(c) or is a section 527 organization. Provide a description of the organization's direct and indirect political campaign activities in Part IV. Political expenditures

\$\blacktriangleright{\psi}\$ Complete if the organization is exempt under section 501(c)(3). If the organization incurred a section 4955 tax, did it file Form 4720 for this year? Yes Nο Yes No b If "Yes," describe in Part IV. Complete if the organization is exempt under section 501(c), except section 501(c)(3). Enter the amount directly expended by the filing organization for section 527 exempt function activities Enter the amount of the filing organization's funds contributed to other organizations for section 527 exempt function activities ▶ \$ Total exempt function expenditures. Add lines 1 and 2. Enter here and on Form 1120-POL, line 17b Did the filing organization file Form 1120-POL for this year? Yes Enter the names, addresses and employer identification number (EIN) of all section 527 political organizations to which the filing organization made payments. For each organization listed, enter the amount paid from the filing organization's funds. Also enter the amount of political contributions received that were promptly and directly delivered to a separate political organization, such as a separate segregated fund or a political action committee (PAC). If additional space is needed, provide information in Part IV. (e) Amount of political (a) Name (b) Address (c) EIN (d) Amount paid from filing organization's contributions received and promptly and directly funds. If none, enter -0-. delivered to a separate political organization. If none, enter -0-. (1) (2) (3) (4)

For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

Schedule C (Form 990 or 990-EZ) 2011

(5)

(6)

Sch	nedule C (Form 990 or 990-EZ) 2011	JAMES	LAWRENC	E KERNAN HOSP	ITAL, INC.	52-	0591639	Page 2
P	art II-A Complete if the of section 501(h)).	organizati	on is exen	npt under sectio	n 501(c)(3) and	filed Form 5768 (ele	ection under	
Α	Check ▶ if the filing or	ganization	belongs to	o an affiliated grou	ιρ (and list in Pa	art IV each affiliated o	group membe	er's
	name, address	s, EIN, exp	enses, and	share of excess l	obbying expend	ditures).		
В	Check ▶ if the filing or	ganization	checked I	box A and "limited	control" provisi	ons apply.		
	Lim	its on Lobb	ying Expen	ditures		(a) Filing	(b) Affiliat	ted
	(The term "expen	nditures" m	eans amou	nts paid or incurred	l.)	organization's totals	group total	
 1 a	Total lobbying expenditures t	to influence	public opini	ion (grass roots lob	bying)			
	Total lobbying expenditures t							
С								
d	Other exempt purpose exper							
е	-							
f	Lobbying nontaxable amount							
	columns.			•				
	If the amount on line 1e, column	n (a) or (b) is:	The lobbyir	ng nontaxable amount	is:			
	Not over \$500,000		20% of the	amount on line 1e.				
	Over \$500,000 but not over \$1,0	000,000	\$100,000 pl	lus 15% of the excess	over \$500,000.			
	Over \$1,000,000 but not over \$2	1,500,000	\$175,000 pl	lus 10% of the excess	over \$1,000,000.			
Over \$1,500,000 but not over \$17,000,000			\$225,000 pl	lus 5% of the excess	over \$1,500,000.			
	Over \$17,000,000		\$1,000,000					
g	Grassroots nontaxable amou	unt (enter 25	% of line 1f)				
h	Subtract line 1g from line 1a.	. If zero or le	ss, enter -0		[
i								
j	If there is an amount other th	nan zero on	either line	1h or line 1i, did the	organization file	Form 4720		
	reporting section 4911 tax fo						Yes	No
		zations that olumns belo	made a seew. See the	instructions for li	on do not have t nes 2a through 2	o complete all of the fi f on page 4.)	ive	
		Lobi	bying Expe	nditures During 4-\	ear Averaging Po	eriod		
	Calendar year (or fiscal year beginning in)	(a) 2	8008	(b) 2009	(c) 2010	(d) 2011	(e) Tota	ıl
2 a	Lobbying nontaxable amount							
b	Lobbying ceiling amount (150% of line 2a, column (e))							
С	Total lobbying expenditures							
d	Grassroots nontaxable amount							
е	Grassroots ceiling amount							

Schedule C (Form 990 or 990-EZ) 2011

f Grassroots lobbying expenditures

Page 3

Pa	complete if the organization is exempt under section 501(c)(3) and has (election under section 501(h)).	NOT file	d For	m 570	68		
For	each "Yes" response to lines 1a through 1i below, provide in Part IV a detailed description	(a)		(b)	
	the lobbying activity.	Yes	No		Amo	unt	
1	During the year, did the filing organization attempt to influence foreign, national, state or loc						
	legislation, including any attempt to influence public opinion on a legislative matter	or					
•	referendum, through the use of: Volunteers?		X				
a b	Paid staff or management (include compensation in expenses reported on lines 1c through 1	1)2	X				
C	Media advertisements?		X				
d	Mailings to members, legislators, or the public?		X				
е	Publications, or published or broadcast statements?		Х				
f	Grants to other organizations for lobbying purposes?		Х				
g	Direct contact with legislators, their staffs, government officials, or a legislative body?		X				
h	Rallies, demonstrations, seminars, conventions, speeches, lectures, or any similar means?		Х				
i	Other activities?	X					282
j	Total. Add lines 1c through 1i					6	,282
2 a	Did the activities in line 1 cause the organization to be not described in section 501(c)(3)?		X				
b c	If "Yes," enter the amount of any tax incurred under section 4912 If "Yes," enter the amount of any tax incurred by organization managers under section 4912						
d	If the filing organization incurred a section 4912 tax, did it file Form 4720 for this year?						
	irt III-A Complete if the organization is exempt under section 501(c)(4), section		or s	ectio	n		
	501(c)(6).	001(0)(0)	,, 0. 0	COLIO	•		
						Yes	No
1	Were substantially all (90% or more) dues received nondeductible by members?				1		
2	Did the organization make only in-house lobbying expenditures of \$2,000 or less?				2		
3	Did the organization agree to carry over lobbying and political expenditures from the prior year						
Pa	irt III-B Complete if the organization is exempt under section 501(c)(4), section						
	501(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answered "N answered "Yes."	o" OR (I	o) Pai	rt III-A	, iine	3, IS	
1	Dues, assessments and similar amounts from members			1			
2	Section 162(e) nondeductible lobbying and political expenditures (do not include a						
-	political expenses for which the section 527(f) tax was paid).	inounto	٠.				
а	Current year			2a			
b	Carryover from last year			2b			
С	Total			2 c			
3	Aggregate amount reported in section 6033(e)(1)(A) notices of nondeductible section 162(e)	dues		3			
4	If notices were sent and the amount on line 2c exceeds the amount on line 3, what po	rtion of tl	ne				
	excess does the organization agree to carryover to the reasonable estimate of nondeductib	le lobbyi	ng				
_	and political expenditure next year?			4			
5	Taxable amount of lobbying and political expenditures (see instructions)		<u> </u>	5			
Pa	rt IV Supplemental Information						
	mplete this part to provide the descriptions required for Part I-A, line 1; Part I-B, line 4; Part I-C,	line 5; Pa	art II-A	; and I	Part II-I	3, line	
1. A	Also, complete this part for any additional information.						
SE	E PAGE 4						
					_	_	

Schedule C (Form 990 or 990-EZ) 2011 Page **4**

Part IV Supplemental Information (continued)

OTHER ACTIVITIES

SCHEDULE C, PART II-B, LINE 1I

THE ORGANIZATION DOES NOT ENGAGE IN ANY DIRECT LOBBYING ACTIVITIES. THE ORGANIZATION PAYS MEMBERSHIP DUES TO THE MARYLAND HOSPITAL ASSOCIATION (MHA) AND THE AMERICAN HOSPITAL ASSOCIATION (AHA). MHA AND AHA ENGAGE IN MANY SUPPORT ACTIVITIES INCLUDING LOBBYING AND ADVOCATING FOR THEIR MEMBER HOSPITALS. THE MHA AND AHA REPORTED THAT 7.35% AND 24.60% OF MEMBER DUES WERE USED FOR LOBBYING PURPOSES AND AS SUCH, THE ORGANIZATION HAS REPORTED THIS AMOUNT ON SCHEDULE C PART IV AS LOBBYING ACTIVITIES.

SCHEDULE D (Form 990)

Supplemental Financial Statements

OMB No. 1545-0047

► Complete if the organization answered "Yes," to Form 990, Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b. Open to Public ► Attach to Form 990. ► See separate instructions. Inspection

Department of the Treasury Internal Revenue Service Name of the organization

Employer identification number

Part I	S LAWRENCE KERNAN HOSPITAL, INC.	52-0591639
	Organizations Maintaining Donor Advised Funds or Other Similar Funds or	Accounts. Complete if the
	organization answered "Yes" to Form 990, Part IV, line 6.	·
	(a) Donor advised funds	(b) Funds and other accounts
1 To	otal number at end of year	
	ggregate contributions to (during year)	
	ggregate grants from (during year)	
	ggregate value at end of year	
	id the organization inform all donors and donor advisors in writing that the assets held in	donor advised
	nds are the organization's property, subject to the organization's exclusive legal control?	
	id the organization inform all grantees, donors, and donor advisors in writing that grant func	
	nly for charitable purposes and not for the benefit of the donor or donor advisor, or for any	
	onferring impermissible private benefit?	
Part II		orm 990 Part IV line 7
	urpose(s) of conservation easements held by the organization (check all that apply).	om ood, raitiv, inc r.
		of an historically important land area
		of an historically important land area of a certified historic structure
	Preservation of open space	a certified historic structure
2 C	reservation of open space omplete lines 2a through 2d if the organization held a qualified conservation contribution in	the form of a conservation
	asement on the last day of the tax year.	the form of a conservation
		Held at the End of the Tax Year
a To	otal number of conservation easements	2a
	otal acreage restricted by conservation easements	2b
	umber of conservation easements on a certified historic structure included in (a)	2c
	umber of conservation easements included in (c) acquired after 8/17/06, and not on a	
	storic structure listed in the National Register	2 d
	umber of conservation easements modified, transferred, released, extinguished, or termina	
3 N	umber of conservation easements modified, transferred, released, extinguished, or terminax vear ►	
3 No	x year ▶	ated by the organization during the
3 Nota 4 No	x year ▶ umber of states where property subject to conservation easement is located ▶	ated by the organization during the
3 Note to ta 4 Note 5 Decided as 1 Note 1 Note 1 Note 1 Note 2 No	x year ▶ umber of states where property subject to conservation easement is located ▶ oes the organization have a written policy regarding the periodic monitoring, inspection, ha	ated by the organization during the inding of
3 Notes to the second of the s	x year ▶	ated by the organization during the
3 Notes to the second of the s	x year ▶ umber of states where property subject to conservation easement is located ▶ oes the organization have a written policy regarding the periodic monitoring, inspection, ha olations, and enforcement of the conservation easements it holds?	ated by the organization during the
3 Ni ta 4 Ni 5 Di vie 6 Si	x year ▶umber of states where property subject to conservation easement is located ▶oes the organization have a written policy regarding the periodic monitoring, inspection, had olations, and enforcement of the conservation easements it holds?	ated by the organization during the
3 Ni ta 4 Ni 5 Di 5 Vii 6 Si 7 Ai	x year ▶ umber of states where property subject to conservation easement is located ▶ oes the organization have a written policy regarding the periodic monitoring, inspection, ha olations, and enforcement of the conservation easements it holds?	ated by the organization during the
3 Ni ta 4 Ni 5 Di vii 6 Si 5 7 Ai	x year ▶ umber of states where property subject to conservation easement is located ▶ oes the organization have a written policy regarding the periodic monitoring, inspection, ha olations, and enforcement of the conservation easements it holds? taff and volunteer hours devoted to monitoring, inspecting, and enforcing conservation ease	ated by the organization during the
3 Ni ta 4 Ni 5 Di vii 6 Si 7 Ai 8 Di 8	x year ▶ umber of states where property subject to conservation easement is located ▶ oes the organization have a written policy regarding the periodic monitoring, inspection, ha olations, and enforcement of the conservation easements it holds? taff and volunteer hours devoted to monitoring, inspecting, and enforcing conservation ease mount of expenses incurred in monitoring, inspecting, and enforcing conservation easemer \$ oes each conservation easement reported on line 2(d) above satisfy the requirements of se	ated by the organization during the indling of indling of interpolation Yes No ements during the year action 170(h)(4)(B)
3 Ni ta 4 Ni 5 Di vii 6 Si 7 Ai 8 Di (i)	x year ▶ umber of states where property subject to conservation easement is located ▶ oes the organization have a written policy regarding the periodic monitoring, inspection, ha olations, and enforcement of the conservation easements it holds?	ated by the organization during the Indling of Indline of Indling of Indline of Indline of Indline of Indline of Indline of Indling of Indline
3 Ni ta 4 Ni 5 Di 6 Si 7 Ai 8 Di (i) 9 In	x year ▶ umber of states where property subject to conservation easement is located ▶ oes the organization have a written policy regarding the periodic monitoring, inspection, ha olations, and enforcement of the conservation easements it holds? taff and volunteer hours devoted to monitoring, inspecting, and enforcing conservation ease mount of expenses incurred in monitoring, inspecting, and enforcing conservation easemer \$ oes each conservation easement reported on line 2(d) above satisfy the requirements of se and section 170(h)(4)(B)(ii)?	ated by the organization during the Indling of Indline
3 Ni ta 4 Ni 5 Di 6 Si 6 Ni 7 Ai 8 Di (i) 9 In	x year ▶ umber of states where property subject to conservation easement is located ▶ oes the organization have a written policy regarding the periodic monitoring, inspection, ha olations, and enforcement of the conservation easements it holds? taff and volunteer hours devoted to monitoring, inspecting, and enforcing conservation ease mount of expenses incurred in monitoring, inspecting, and enforcing conservation easement \$ oes each conservation easement reported on line 2(d) above satisfy the requirements of se and section 170(h)(4)(B)(ii)? Part XIV, describe how the organization reports conservation easements in its revenue and alance sheet, and include, if applicable, the text of the footnote to the organization's financinganization's accounting for conservation easements.	ated by the organization during the Indling of Indline of Indling of Indline
3 Ni ta 4 Ni 5 Di 6 Si 6 Ni 7 Ai 8 Di (i) 9 In	wyear ▶ umber of states where property subject to conservation easement is located ▶ oes the organization have a written policy regarding the periodic monitoring, inspection, ha olations, and enforcement of the conservation easements it holds? taff and volunteer hours devoted to monitoring, inspecting, and enforcing conservation ease mount of expenses incurred in monitoring, inspecting, and enforcing conservation easement \$ oes each conservation easement reported on line 2(d) above satisfy the requirements of se and section 170(h)(4)(B)(ii)? Part XIV, describe how the organization reports conservation easements in its revenue and alance sheet, and include, if applicable, the text of the footnote to the organization's financi reganization's accounting for conservation easements. Organizations Maintaining Collections of Art, Historical Treasures, or Other	ated by the organization during the Indling of Indline of Indling of Indline
3 Ni ta 4 Ni 5 Di vii 6 Si 7 Ai 8 Di 8 Di 9 In ba or Part I	wyear ▶ umber of states where property subject to conservation easement is located ▶ oes the organization have a written policy regarding the periodic monitoring, inspection, ha olations, and enforcement of the conservation easements it holds? taff and volunteer hours devoted to monitoring, inspecting, and enforcing conservation ease mount of expenses incurred in monitoring, inspecting, and enforcing conservation easement \$ oes each conservation easement reported on line 2(d) above satisfy the requirements of se and section 170(h)(4)(B)(ii)? Part XIV, describe how the organization reports conservation easements in its revenue and alance sheet, and include, if applicable, the text of the footnote to the organization's financi ganization's accounting for conservation easements. Organizations Maintaining Collections of Art, Historical Treasures, or Other Complete if the organization answered "Yes" to Form 990, Part IV, line 8.	ated by the organization during the Indling of Indline of Indling of Indling of Indline of Indline of Indline of Indline of Indline of Indling of Indline
3 Ni ta 4 Ni 5 Di vii 6 Si 7 Ai 8 Di 8 Di 9 In ba or Part I	wyear ▶ umber of states where property subject to conservation easement is located ▶ oes the organization have a written policy regarding the periodic monitoring, inspection, ha olations, and enforcement of the conservation easements it holds? taff and volunteer hours devoted to monitoring, inspecting, and enforcing conservation ease mount of expenses incurred in monitoring, inspecting, and enforcing conservation easement \$ oes each conservation easement reported on line 2(d) above satisfy the requirements of se and section 170(h)(4)(B)(ii)? Part XIV, describe how the organization reports conservation easements in its revenue and alance sheet, and include, if applicable, the text of the footnote to the organization's financi ganization's accounting for conservation easements. Organizations Maintaining Collections of Art, Historical Treasures, or Other Complete if the organization answered "Yes" to Form 990, Part IV, line 8.	ated by the organization during the Indling of Indline of Indling of Indling of Indline of Indline of Indline of Indline of Indline of Indling of Indline
3 Ni ta 4 Ni 5 Di 6 Si 6 Si 7 Ai 8 Di 8 Di 9 In ba or Part I	wyear ▶ umber of states where property subject to conservation easement is located ▶ oes the organization have a written policy regarding the periodic monitoring, inspection, ha olations, and enforcement of the conservation easements it holds? taff and volunteer hours devoted to monitoring, inspecting, and enforcing conservation easement of expenses incurred in monitoring, inspecting, and enforcing conservation easements oes each conservation easement reported on line 2(d) above satisfy the requirements of se and section 170(h)(4)(B)(ii)? Part XIV, describe how the organization reports conservation easements in its revenue and alance sheet, and include, if applicable, the text of the footnote to the organization's financi ganization's accounting for conservation easements. Organizations Maintaining Collections of Art, Historical Treasures, or Other Complete if the organization answered "Yes" to Form 990, Part IV, line 8. the organization elected, as permitted under SFAS 116 (ASC 958), not to report in its reverse of art, historical treasures, or other similar assets held for public exhibition, educ	ated by the organization during the Indiing of Indiing of Indiing the year Ints during
3 Ni ta 4 Ni 5 Di 6 Si 6 Si 7 Ai 8 Di 8 Di 9 In ba or Part I	wyear ▶ umber of states where property subject to conservation easement is located ▶ oes the organization have a written policy regarding the periodic monitoring, inspection, ha olations, and enforcement of the conservation easements it holds? taff and volunteer hours devoted to monitoring, inspecting, and enforcing conservation ease mount of expenses incurred in monitoring, inspecting, and enforcing conservation easements s oes each conservation easement reported on line 2(d) above satisfy the requirements of se and section 170(h)(4)(B)(ii)? Part XIV, describe how the organization reports conservation easements in its revenue and alance sheet, and include, if applicable, the text of the footnote to the organization's financial ganization's accounting for conservation easements. Organizations Maintaining Collections of Art, Historical Treasures, or Other Complete if the organization answered "Yes" to Form 990, Part IV, line 8. the organization elected, as permitted under SFAS 116 (ASC 958), not to report in its revenue of art, historical treasures, or other similar assets held for public exhibition, educablic service, provide, in Part XIV, the text of the footnote to its financial statements that des	ated by the organization during the indling of indling of interest during the year ints durin
3 Ni ta 4 Ni 5 Di 6 Si 6 Si 7 Ai 8 Di 8 Di 9 In ba or Part I 1a If wo	wyear ▶ umber of states where property subject to conservation easement is located ▶ oes the organization have a written policy regarding the periodic monitoring, inspection, had plations, and enforcement of the conservation easements it holds?	ated by the organization during the Indling of Indline of Indling of Indline
3 Ni ta 4 Ni 5 Di 6 Si 6 Si 7 Ai 8 Di 8 Di 9 In ba or Part I 1a If wo	wyear ▶ umber of states where property subject to conservation easement is located ▶ oes the organization have a written policy regarding the periodic monitoring, inspection, had olations, and enforcement of the conservation easements it holds? taff and volunteer hours devoted to monitoring, inspecting, and enforcing conservation easement of expenses incurred in monitoring, inspecting, and enforcing conservation easements □ □ □ □ □ □ □ □ □ □ □ □ □ □ □ □ □ □ □	ated by the organization during the inding of inding of interest during the year ints during
3 Ni ta 4 Ni 5 Di 6 Si 6 Si 7 Ai 8 Di 8 Di 9 In ba or Part I 1a If wo pu pu (i)	umber of states where property subject to conservation easement is located umber of states where property subject to conservation easement is located oes the organization have a written policy regarding the periodic monitoring, inspection, had olations, and enforcement of the conservation easements it holds? taff and volunteer hours devoted to monitoring, inspecting, and enforcing conservation easement of expenses incurred in monitoring, inspecting, and enforcing conservation easements coes each conservation easement reported on line 2(d) above satisfy the requirements of section 170(h)(4)(B)(ii)? Part XIV, describe how the organization reports conservation easements in its revenue and elance sheet, and include, if applicable, the text of the footnote to the organization's financing granization's accounting for conservation easements. Organizations Maintaining Collections of Art, Historical Treasures, or Other Complete if the organization answered "Yes" to Form 990, Part IV, line 8. The organization elected, as permitted under SFAS 116 (ASC 958), not to report in its reporks of art, historical treasures, or other similar assets held for public exhibition, education and the properties of art, historical treasures, or other similar assets held for public exhibition, education and the properties of art, historical treasures, or other similar assets held for public exhibition, education elected, as permitted under SFAS 116 (ASC 958), to report in its reports of art, historical treasures, or other similar assets held for public exhibition, education elected, as permitted under SFAS 116 (ASC 958), to report in its reports of art, historical treasures, or other similar assets held for public exhibition, education elected, as permitted under SFAS 116 (ASC 958), to report in its reports of art, historical treasures, or other similar assets held for public exhibition, education elected, as permitted under SFAS 116 (ASC 958), to report in its reports of art, historical treasures, or other similar assets held for pu	ated by the organization during the Indling of Indling of Interest and part of the second second in the second in the second expense statement, and it is a statements that describes the revenue statement and balance sheet cation, or research in furtherance of second in the second
3 Ni ta 4 Ni 5 Di 6 Si 6 Si 7 Ai 8 Di 8 Di 9 In ba or Part I 1a If wo po po (i) (i) (ii)	wyear ▶ umber of states where property subject to conservation easement is located ▶ oes the organization have a written policy regarding the periodic monitoring, inspection, ha olations, and enforcement of the conservation easements it holds? taff and volunteer hours devoted to monitoring, inspecting, and enforcing conservation ease mount of expenses incurred in monitoring, inspecting, and enforcing conservation easements □ = oes each conservation easement reported on line 2(d) above satisfy the requirements of se and section 170(h)(4)(B)(ii)? Part XIV, describe how the organization reports conservation easements in its revenue and alance sheet, and include, if applicable, the text of the footnote to the organization's financial ganization's accounting for conservation easements. ■ Organizations Maintaining Collections of Art, Historical Treasures, or Other Complete if the organization answered "Yes" to Form 990, Part IV, line 8. the organization elected, as permitted under SFAS 116 (ASC 958), not to report in its reports of art, historical treasures, or other similar assets held for public exhibition, educablic service, provide, in Part XIV, the text of the footnote to its financial statements that des the organization elected, as permitted under SFAS 116 (ASC 958), to report in its reports of art, historical treasures, or other similar assets held for public exhibition, educablic service, provide the following amounts relating to these items: Revenues included in Form 990, Part VIII, line 1 Assets included in Form 990, Part XIII, line 1	ated by the organization during the and by the organization during the and by the organization during the and by the organization during the year and the statement of the organization of
3 Ni ta 4 Ni 5 Di 6 Si 6 Si 7 Ai 8 Di 8 Di 9 In ba or Part I 1a If wo pi (i) (ii) 2 If	umber of states where property subject to conservation easement is located coes the organization have a written policy regarding the periodic monitoring, inspection, has olations, and enforcement of the conservation easements it holds? taff and volunteer hours devoted to monitoring, inspecting, and enforcing conservation easements of expenses incurred in monitoring, inspecting, and enforcing conservation easements mount of expenses incurred in monitoring, inspecting, and enforcing conservation easements see each conservation easement reported on line 2(d) above satisfy the requirements of see and section 170(h)(4)(B)(ii)? Part XIV, describe how the organization reports conservation easements in its revenue and alance sheet, and include, if applicable, the text of the footnote to the organization's financing ganization's accounting for conservation easements. Organizations Maintaining Collections of Art, Historical Treasures, or Other Complete if the organization answered "Yes" to Form 990, Part IV, line 8. the organization elected, as permitted under SFAS 116 (ASC 958), not to report in its reports of art, historical treasures, or other similar assets held for public exhibition, educablic service, provide, in Part XIV, the text of the footnote to its financial statements that destruction and the provided in Form 990, Part VIII, line 1 Assets included in Form 990, Part VIII, line 1 Assets included in Form 990, Part VIII, line 1 Assets included in Form 990, Part VIII, line 1 Assets included or other similar assets, or other similar assets included in Form 990, Part VIII, line 1	ated by the organization during the indian of indian of indiang the year ints during the year
3 Ni ta 4 Ni 5 Di 6 Si 6 Si 7 Ai 8 Di 8 Di 9 In ba or Part I 1a If wo po (i) (ii) 2 If fo	wyear ▶ umber of states where property subject to conservation easement is located ▶ oes the organization have a written policy regarding the periodic monitoring, inspection, ha olations, and enforcement of the conservation easements it holds? taff and volunteer hours devoted to monitoring, inspecting, and enforcing conservation ease mount of expenses incurred in monitoring, inspecting, and enforcing conservation easements □ = oes each conservation easement reported on line 2(d) above satisfy the requirements of se and section 170(h)(4)(B)(ii)? Part XIV, describe how the organization reports conservation easements in its revenue and alance sheet, and include, if applicable, the text of the footnote to the organization's financial ganization's accounting for conservation easements. ■ Organizations Maintaining Collections of Art, Historical Treasures, or Other Complete if the organization answered "Yes" to Form 990, Part IV, line 8. the organization elected, as permitted under SFAS 116 (ASC 958), not to report in its reports of art, historical treasures, or other similar assets held for public exhibition, educablic service, provide, in Part XIV, the text of the footnote to its financial statements that des the organization elected, as permitted under SFAS 116 (ASC 958), to report in its reports of art, historical treasures, or other similar assets held for public exhibition, educablic service, provide the following amounts relating to these items: Revenues included in Form 990, Part VIII, line 1 Assets included in Form 990, Part XIII, line 1	ated by the organization during the and and and and and are sheet cation, or research in furtherance of cati

Page 2

Par	t III Organizations Maintaining (Collections of	Art, Hist	orical Tre	easures	s, or	Other	Similar Asse	ts (contin	ued)	
3	Using the organization's acquisition, a collection items (check all that apply):	accession, and	other reco	ords, chec	k any o	f the	follow	ing that are a	significan	use	of its
а	Public exhibition		d	Loa	an or ex	chan	ge prog	rams			
b	Scholarly research		е	Oth	ner						
С	Preservation for future genera	itions									
4	Provide a description of the organizat	ion's collections	s and exp	lain how	they fur	ther	the org	anization's ex	empt purp	ose in	Part
	XIV.		·		,						
5	During the year, did the organization so	olicit or receive of	donations	of art. hist	orical tr	easui	res. or o	other similar			
	assets to be sold to raise funds rather th								. Ye	s \lceil	No
Par	Escrow and Custodial Arrar line 9, or reported an amount	ngements. Co	mplete if	the organ							
1a	Is the organization an agent, trustee, cu			-							¬
	included on Form 990, Part X?								Ye	s	No
b	If "Yes," explain the arrangement in Par	t XIV and comp	lete the fo	ollowing tal	bie:						
								Amou	ınt		
С	Beginning balance										
d	Additions during the year										
е	Distributions during the year										
f	Ending balance					$\overline{}$					1
	8		Part X, line	e 21?					Ye	s	No
_	If "Yes," explain the arrangement in Par										
Par	t V Endowment Funds. Comple										
		a) Current year	(b) Pr	ior year	(c) Tw	o year	s back	(d) Three years b	pack (e) Fo	ur years	s back
1a	Beginning of year balance										
b	Contributions										
С	Net investment earnings, gains,										
	and losses										
d	Grants or scholarships										
е	Other expenditures for facilities .										
	and programs										
f	Administrative expenses										
g	End of year balance										
2	Provide the estimated percentage of th	e current year e	end baland	ce (line 1g	, column	(a))	held as:				
а	Board designated or quasi-endowment	>	%								
b	Permanent endowment ▶	%									
С	Temporarily restricted endowment ▶	_ %									
	The percentages in lines 2a, 2b, and 2c	should equal 1	00%.								
3a	Are there endowment funds not in the	possession of tl	he organiz	zation that	are held	d and	d admin	istered for the			
	organization by:									Yes	No
	(i) unrelated organizations								3a(i)	
	(ii) related organizations								3a(i)	
b	If "Yes" to 3a(ii), are the related organiz	ations listed as	required o	n Schedul	e R? .				3b		
4	Describe in Part XIV the intended uses	of the organizat	tion's end	owment fu	nds.						
Par	t VI Land, Buildings, and Equipn	nent. See Fori	m 990, P	art X, line	10.						
	Description of property	(a) Cost or	other basis stment)	(b) Cost	or other ba other)	isis		umulated eciation	(d) Book		
1a	Land				697,9	64.				697,	964.
b	Buildings			47,	096,28	80.	22,8	71,653.			627.
С	Leasehold improvements				-						
d	Equipment			30,	413,92	27.	23,4	36,230.	6,	977,	697.
e	Other				657,68			46,670.			017.
Tota	L Add lines 1a through 1e (Column (d)		n 990 Par								305.

Schedule D (Form 990) 2011		Page	e 3
Part VII Investments - Other Securities. See Form	n 990, Part X, line	12.	
(a) Description of security or category (including name of security)	(b) Book value	(c) Method of valuation: Cost or end-of-year market value	
(1) Financial derivatives			
(2) Closely-held equity interests			
(3) Other			
(A)			
(B)			
(C)			
(D)			
(E)			
(F)			
(G)			
(H)			
(1)			
Total. (Column (b) must equal Form 990, Part X, col. (B) line 12.)	. 000 D - () (I'	40	
Part VIII Investments - Program Related. See Form			
(a) Description of investment type	(b) Book value	(c) Method of valuation: Cost or end-of-year market value	
(1) (2)			
(3)			
(4)			_
(5)			
(6)			
(7)			
(8)			_
(9)			
(10)			
Total. (Column (b) must equal Form 990, Part X, col. (B) line 13.)			
Part IX Other Assets. See Form 990, Part X, line	15.		_
(a) Des	scription	(b) Book value	
(1) DUE FROM AFFILIATES		3,283,74	
(2) ECONOMIC INT IN KERNAN ENDOW		29,001,57	
(3) ECONOMIC INT IN UMMS FDN		1,785,62	
(4) OTHER A/R		473,79	
(5) ASSETS WHOSE USE IS LIMITED		8,057,00	0
(6)			
(7)			
(8)			
(9)			
(10)		10 601 74	. 1
Total. (Column (b) must equal Form 990, Part X, col. (B) line 15.)			<u>ι</u> Τ
Part X Other Liabilities. See Form 990, Part X, lin			
1. (a) Description of liability	(b) Book value	-	
(1) Federal income taxes (2) DUE TO THIRD PARTY	3,937,22	24	
(3) PATIENT A/R CEDIT BALANCES	674,92		
(4) FIN 47 ACCRUAL	440,50		
(5) DUE TO AFFILIATES	12,319,34		
(6) OTHER LIABILITIES	50,93		
(7)			
(8)			
(9)			
(10)			
(11)			
Total. (Column (b) must equal Form 990, Part X, col. (B) line 25.)	17,422,96	68.	

2. FIN 48 (ASC 740) Footnote. In Part XIV, provide the text of the footnote to the organization's financial statements that reports the organization's liability for uncertain tax positions under FIN 48 (ASC 740).

Schedule D (Form 990) 2011

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Page 4 Schedule D (Form 990) 2011

Dort	Decomposition of Change in Net Access from Form 900 to Audited Financial Statemen	r age -r
Part		
1		1
2		2
3	· · · · · · · · · · · · · · · · · · ·	3
4		4
5		5
6		6
7		7
8	· · · · · · · · · · · · · · · · · · ·	8
9		9
10	Excess or (deficit) for the year per audited financial statements. Combine lines 3 and 9 1	
Part		
1	Total revenue, gains, and other support per audited financial statements	1
2	Amounts included on line 1 but not on Form 990, Part VIII, line 12:	
а	Net unrealized gains on investments 2a	
b	Donated services and use of facilities 2b	
С	Recoveries of prior year grants 2c	_
d	Other (Describe in Part XIV.)	_
е	Add lines 2a through 2d	2e
3	Subtract line 2e from line 1	3
4	Amounts included on Form 990, Part VIII, line 12, but not on line 1:	
а	Investment expenses not included on Form 990, Part VIII, line 7b	
b	Other (Describe in Part XIV.)	_
	Add lines 4a and 4b	
_ 5	Total revenue. Add lines 3 and 4c. (This must equal Form 990, Part I, line 12.)	
	XIII Reconciliation of Expenses per Audited Financial Statements With Expenses per Ret	
1	Total expenses and losses per audited financial statements	1
2	Amounts included on line 1 but not on Form 990, Part IX, line 25:	
a	Donated services and use of facilities 2a	
b	Prior year adjustments 2b	-
C	Other losses 2c	_
d	Other (Describe in Part XIV.)	
е	Add lines 2a through 2d	2e
3	Subtract line 2e from line 1	3
4	Amounts included on Form 990, Part IX, line 25, but not on line 1:	
a	Investment expenses not included on Form 990, Part VIII, line 7b	_
	Other (Describe in Part XIV.)	
_	Add lines 4a and 4b	4c
_51	Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, line 18.)	5
	XIV Supplemental Information	IV lines the and Ohi
Part V	lete this part to provide the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and 4; Part, line 4; Part X, line 2; Part XI, line 8; Part XII, lines 2d and 4b; and Part XIII, lines 2d and 4b. Also complet Iditional information.	
SCHE	DULE D, PART X, LINE 2	
FIN	48 FOOTNOTE PER AUDIT REPORT	

Part XIV Supplemental Information (continued)

Schedule D (Form 990) 2011

SCHEDULE H (Form 990)

Hospitals

► Attach to Form 990. ► See separate instructions.

▶ Complete if the organization answered "Yes" to Form 990, Part IV, question 20.

OMB No. 1545-0047 Open to Public Inspection

Department of the Treasury Internal Revenue Service Name of the organization

Employer identification number

JAMES LAWRENCE KERNAN HOSPITAL, INC. 52-0591639

Par	t Financial Assis	tance and	Certain C	Other Community Ben	efits at Cost				
	_			,				Yes	No
1 2	Did the organization ha	va a finano	ial accieton	ce noticy during the tax s	/ear? If "No " ekin to au	estion 6a	1a	X	
	-						1b	Х	
b				ilities, indicate which of					
2	<u> </u>		•	spital facilities during the	e tax year.				
	Applied uniformly	to all hosp	ital facilities	Applie Applie	d uniformly to most ho	spital facilities			
	Generally tailored	to individu	al hospital f	acilities					
3	Answer the following the organization's patien			I assistance eligibility cr	iteria that applied to	the largest number of			
а	Did the organization u	ise Federal	Poverty G	Guidelines (FPG) to dete	ermine eligibility for p	roviding free care? If			
	"Yes," indicate which of the		vas the FPG f	amily income limit for eligib	ility for free care:		3a	X	
	100%								
b	Did the organization u					"Yes," indicate which			
	of the following was the family income limit for eligibility for discounted care: 200% 250% 300% 350% 400% X Other 500.0000 %							Х	
c	If the organization did					me based criteria for			
Ū	•			care. Include in the de					
				ome, to determine eligib					
4	Did the organization's	financial a	ssistance p	olicy that applied to the	e largest number of i	ts patients during the			
				the "medically indigent"			4	Х	
5a	Did the organization budge						5a	X	
b	If "Yes," did the organiz			·			5b		Х
c	If "Yes" to line 5b, as			•	•				
·			•		•	•	5c		
62	alcoording of a patient with was onglobe for most of alcoordings.						6a	Х	
	If "Yes," did the organiz	-	-		-		6b	Х	
D				rksheets provided in th					
	these worksheets with t	-	_	rkaneeta provided iii ti	ie ochedule it ilistrut	ctions. Do not submit			
7	Financial Assistance an			nunity Benefits at Cost					
	inancial Assistance and	(a) Number of activities or	(b) Persons	(c) Total community	(d) Direct offsetting	(e) Net community		(f) Percent	
	ans-Tested Government Programs	programs (optional)	served (optional)	benefit expense	revenue	`benefit expense `		of tota expens	
а	Financial Assistance at cost			2,340,766.		2,340,766.		2	.24
	(from Worksheet 1)			2/340/100.		2/340/700.			. 2 1
b	Medicaid (from Worksheet 3,								
С	column a) Costs of other means-tested government programs (from Worksheet 3, column b)								
d	Total Financial Assistance and								
	Means-Tested Government Programs			2,340,766.		2,340,766.		2	.24
	Other Benefits			, ,		, , , , , , , ,			
е	Community health improvement								
	services and community benefit			127,169.		127,169.			.12
f	operations (from Worksheet 4) Health professions education					·	1		
٠	(from Worksheet 5)			7,237,593.		7,237,593.		6	.93
g	Subsidized health services (from								
ŭ	Worksheet 6)			229,596.		229,596.			.22
h	Research (from Worksheet 7)								
i	Cash and in-kind contributions							_	_
	for community benefit (from Worksheet 8)			83,779.		83,779.			.08
i	Total. Other Benefits			7,678,137.		7,678,137.			.35
ķ	Total. Add lines 7d and 7i			10,018,903.		10,018,903.		9	.59

 Schedule H (Form 990) 2011
 Page 2

Part II

Community Building Activities Complete this table if the organization conducted any community building activities during the tax year, and describe in Part VI how its community building activities promoted the health of the communities it serves.

	(a) Number of activities or programs (optional)	(b) Persons served (optional)	(c) Total community building expense	(d) Direct offsetting revenue	(e) Net community building expense	(f) Percent of total expense
1 Physical improvements and housing						
2 Economic development			6,048.		6,048.	.01
3 Community support						
4 Environmental improvements						
5 Leadership development and						
training for community members						
6 Coalition building			1,440.		1,440.	
7 Community health improvement						
advocacy						
8 Workforce development						
9 Other						
10 Total			7,488.		7,488.	.01

Part III Bad Debt, Medicare, & Collection Practices

Sec	tion A. Bad Debt Expense		Yes	No
1	Did the organization report bad debt expense in accordance with Healthcare Financial Management Association Statement No. 15?	1	х	
2	Enter the amount of the organization's bad debt expense			
3	Enter the estimated amount of the organization's bad debt expense attributable to			
	patients eligible under the organization's financial assistance policy			
4	Provide in Part VI the text of the footnote to the organization's financial statements that describes bad debt			
	expense. In addition, describe the costing methodology used in determining the amounts reported on lines 2			
	and 3, and rationale for including a portion of bad debt amounts as community benefit.			
Sec	tion B. Medicare			
5	Enter total revenue received from Medicare (including DSH and IME)			
6	Enter Medicare allowable costs of care relating to payments on line 5			
7	_ 1 501 574			
8				
	Also describe in Part VI the costing methodology or source used to determine the amount reported on line 6.			
	Check the box that describes the method used:			
	Cost accounting system X Cost to charge ratio Other			
Sec	tion C. Collection Practices			
9 a	Did the organization have a written debt collection policy during the tax year?	9a	X	
b If "Yes," did the organization's collection policy that applied to the largest number of its patients during the tax year contain provisions on the				
	collection practices to be followed for patients who are known to qualify for financial assistance? Describe in Part VI	9b	Х	
В	Management Companies and Joint Ventures (see instructions)			

Part IV Management Companies and Joint Ventures (see instructions)

(a) Nar	me of entity	(b) Description of primary activity of entity	(c) Organization's profit % or stock ownership %	(d) Officers, directors, trustees, or key employees' profit % or stock ownership %	(e) Physicians' profit % or stock ownership %
1					
2					
3					
4					
5					
6					
7					
8					
9					
10					
11					
12					
13					

Schedule H (Form 990) 2011 Page **3**

Part V Facility Information									
Section A. Hospital Facilities	_	0	C	T	C	70	ш	Ш	
(list in order of size, from largest to smallest)	Licensed hospital	General medical & surgical	Children's hospital	Teaching hospital	Critical access hospital	Research facility	ER-24 hours	ER-other	
How many hospital facilities did the organization operate	ospit	edica	nospi	ospit	ess h	acility	ν		
during the tax year?1	<u> </u>	& &	tal	<u>a</u>	nospi				
		urgic			tal				
Name and address		<u>a</u>							Other (describe)
1 JAMES LAWRENCE KERNAN HOSPITAL									REHABILIATION
2200 KERNAN DRIVE									
BALTIMORE MD 21207	Х	Х							
2	-								
	1								
3									
	1								
_ 4									
5	-								
	1								
6									
	1								
7									
8	-								
	1								
9									
	1								
10									
11	1								
	1								
12									
	1								
13									
14	-								
15									
	1								
16	1								
	-								
	1	ı				I	ı	I	1

Schedule H (Form 990) 2011 Page 4

Part V Facility Information (continued)

Section B. Facility Policies and Practices

(Complete a separate Section B for each of the hospital facilities listed in Part V, Section A)

enital Facility, JAMES LAWRENCE KERNAN HOSPITAL

omi	nunity Health Needs Assessment (Lines 1 through 7 are optional for tax year 2011)		Yes	No
1	During the tax year or any prior tax year, did the hospital facility conduct a community health needs			
	assessment (Needs Assessment)? If "No," skip to line 8	1		
	If "Yes," indicate what the Needs Assessment describes (check all that apply):			
а	A definition of the community served by the hospital facility			
b	Demographics of the community			
С	Existing health care facilities and resources within the community that are available to respond to the			
	health needs of the community			
d	How data was obtained			
е	The health needs of the community			
f	Primary and chronic disease needs and other health issues of uninsured persons, low-income persons,			
	and minority groups			
g	The process for identifying and prioritizing community health needs and services to meet the			
•	community health needs			
h	The process for consulting with persons representing the community's interests			
i	Information gaps that limit the hospital facility's ability to assess the community's health needs			
j	Other (describe in Part VI)			
2	Indicate the tax year the hospital facility last conducted a Needs Assessment: 20			
3	In conducting its most recent Needs Assessment, did the hospital facility take into account input from			
	persons who represent the community served by the hospital facility? If "Yes," describe in Part VI how the			
	hospital facility took into account input from persons who represent the community, and identify the persons			
the hospital facility consulted				
4	Was the hospital facility's Needs Assessment conducted with one or more other hospital facilities? If "Yes,"			
	list the other hospital facilities in Part VI			
5	Did the hospital facility make its Needs Assessment widely available to the public?	5		
	If "Yes," indicate how the Needs Assessment was made widely available (check all that apply):			
а	Hospital facility's website			
b	Available upon request from the hospital facility			
С	Other (describe in Part VI)			
6	If the hospital facility addressed needs identified in its most recently conducted Needs Assessment, indicate			
	how (check all that apply):			
а	Adoption of an implementation strategy to address the health needs of the hospital facility's community			
b	Execution of the implementation strategy			
С	Participation in the development of a community-wide community benefit plan			
d	Participation in the execution of a community-wide community benefit plan			
е	Inclusion of a community benefit section in operational plans			
f	Adoption of a budget for provision of services that address the needs identified in the Needs Assessment			
g	Prioritization of health needs in its community			
h	Prioritization of services that the hospital facility will undertake to meet health needs in its community			
i	Other (describe in Part VI)			
7	Did the hospital facility address all of the needs identified in its most recently conducted Needs Assessment? If "No," explain			
	in Part VI which needs it has not addressed and the reasons why it has not addressed such needs	7		
inan	cial Assistance Policy			
	Did the hospital facility have in place during the tax year a written financial assistance policy that:			
8	Explained eligibility criteria for financial assistance, and whether such assistance includes free or discounted		_	
	care?	8	Х	
			1 37	i
9	Used federal poverty guidelines (FPG) to determine eligibility for providing <i>free</i> care? If "Yes," indicate the FPG family income limit for eligibility for free care: 2 0 0 %	9	X	

ched	ule F	H (Forn	n 990) 2011		F	Page 5	
Par	t V		Facility Information (continued) JAMES LAWRENCE KERNAN HOSPITAL				
					Yes	No	
10	U	sed F	FPG to determine eligibility for providing discounted care?	10	Х		
	lf	"Yes	", indicate the FPG family income limit for eligibility for discounted care: $\frac{5}{2}$, $\frac{0}{2}$,				
	lf	"No,	explain in Part VI the criteria the hospital facility used.				
11	· · · · · · · · · · · · · · · · · · ·						
	lf	"Yes	," indicate the factors used in determining such amounts (check all that apply):				
a	ı	X	Income level				
k)	X	Asset level				
c	;	X	Medical indigency				
C	i	X	Insurance status				
e	•	X	Uninsured discount				
f		X	Medicaid/Medicare				
ç	,	X	State regulation				
r			Other (describe in Part VI)				
12			ned the method for applying for financial assistance?	12	Х		
13			ed measures to publicize the policy within the community served by the hospital facility?	13	Х		
	If	"Yes	" indicate how the hospital facility publicized the policy (check all that apply):				
a	۱	_	The policy was posted on the hospital facility's website				
k)		The policy was attached to billing invoices				
C	;	X	The policy was posted in the hospital facility's emergency rooms or waiting rooms				
C	i	X	The policy was posted in the hospital facility's admissions offices				
e	-	X	The policy was provided, in writing, to patients on admission to the hospital facility				
f		X	The policy was available on request				
ç			Other (describe in Part VI)				
Billi			Collections				
14			e hospital facility have in place during the tax year a separate billing and collections policy, or a written		.,		
			al assistance policy (FAP) that explained actions the hospital facility may take upon non-payment?	14	Х		
15			all of the following actions against an individual that were permitted under the hospital facility's				
	-		s during the tax year before making reasonable efforts to determine the patient's eligibility under the				
_	Г	CILITY	s FAP:				
a	- 1	X	Reporting to credit agency				
t .	-	^	Lawsuits				
	. 1	_	Liens on residences				
0	-	_	Body attachments Other similar actions (describe in Part VI)				
16		id_th/					
16			e hospital facility or an authorized third party perform any of the following actions during the tax year making reasonable efforts to determine the patient's eligibility under the facility's FAP?	16	х		
			" check all actions in which the hospital facility or a third party engaged:	10			
a	Г		Reporting to credit agency				
k	-	х	Lawsuits				
	F		Liens on residences				
ď	_ -	\dashv	Body attachments				
6	- 1		Other similar actions (describe in Part VI)				
17		 idicat	e which efforts the hospital facility made before initiating any of the actions checked in line 16 (check				
• •			apply):				
a		X	Notified patients of the financial assistance policy on admission				
k	F	X	Notified patients of the financial assistance policy prior to discharge				
	F	Х	Notified patients of the financial assistance policy in communications with the patients regarding the				
Ì	· L		patients' bills				
c	ı	Х	Documented its determination of whether patients were eligible for financial assistance under the				
	_		hospital facility's financial assistance policy				
e	, [Other (describe in Part VI)				

Schedule H (Form 990) 2011

Schedule H (Form 990) 2011 Page 6

Part	V Facility Information (continued) JAMES LAWRENCE KERNAN HOSPITAL			
Polic	ry Relating to Emergency Medical Care			
			Yes	No
18	Did the hospital facility have in place during the tax year a written policy relating to emergency medical care that requires the hospital facility to provide, without discrimination, care for emergency medical conditions to individuals regardless of their eligibility under the hospital facility's financial assistance policy?	18		х
a b c	The hospital facility did not provide care for any emergency medical conditions The hospital facility's policy was not in writing The hospital facility limited who was eligible to receive care for emergency medical conditions (describe in Part VI) Other (describe in Part VI)			
	iduals Eligible for Financial Assistance			
19 a b c	Indicate how the hospital facility determined, during the tax year, the maximum amounts that can be charged to FAP-eligible individuals for emergency or other medically necessary care. The hospital facility used its lowest negotiated commercial insurance rate when calculating the maximum amounts that can be charged The hospital facility used the average of its three lowest negotiated commercial insurance rates when calculating the maximum amounts that can be charged The hospital facility used the Medicare rates when calculating the maximum amounts that can be charged Other (describe in Part VI)			
20	Did the hospital facility charge any of its patients who were eligible for assistance under the hospital facility's financial assistance policy, and to whom the hospital facility provided emergency or other medically necessary services, more than the amounts generally billed to individuals who had insurance covering such care?	20		х
21	Did the hospital facility charge any of its FAP-eligible patients an amount equal to the gross charge for any service provided to that patient?	21	х	

Schedule H (Form 990) 2011

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Schedule H (Form 990) 2011 Page 7

Part V Facility Information (continued)

Section C. Other Health Care Facilities That Are Not Licensed, Registered, or Similarly Recognized as a Hospital **Facility**

(list in order of size, from largest to smallest)

How many non-hospital health of	are facilities did the organization	n operate during the tax year?	

Name and address	Type of Facility (describe)
1	
2	
3	
4	
•	
5	
6	
_ 7	
8	
9	
40	
10	

Schedule H (Form 990) 2011

Part VI Supplemental Information

Complete this part to provide the following information.

- 1 Required descriptions. Provide the descriptions required for Part I, lines 3c, 6a, and 7; Part II; Part III, lines 4, 8, and 9b; and Part V, Section B, lines 1j, 3, 4, 5c, 6i, 7, 9, 10, 11h, 13g, 15e, 16e, 17e, 18d, 19d, 20, and 21.
- 2 Needs assessment. Describe how the organization assesses the health care needs of the communities it serves, in addition to any needs assessments reported in Part V, Section B.
- **3 Patient education of eligibility for assistance.** Describe how the organization informs and educates patients and persons who may be billed for patient care about their eligibility for assistance under federal, state, or local government programs or under the organization's financial assistance policy.
- **4 Community information.** Describe the community the organization serves, taking into account the geographic area and demographic constituents it serves.
- 5 Promotion of community health. Provide any other information important to describing how the organization's hospitals facilities or other health care facilities further its exempt purpose by promoting the health of the community (e.g., open medical staff, community board, use of surplus funds, etc.).
- **6** Affiliated health care system. If the organization is part of an affiliated health care system, describe the respective roles of the organization and its affiliates in promoting the health of the communities served.
- 7 State filing of community benefit report. If applicable, identify all states with which the organization, or a related organization, files a community benefit report.

RELATED ORGANIZATION REPORT

SCHEDULE H, PART I, LINE 6A

AN ANNUAL COMMUNITY BENEFIT REPORT IS PREPARED FOR EACH FISCAL YEAR
ENDING JUNE 30. THIS REPORT IS SUBMITTED TO THE HEALTH SERVICES COST
REVIEW COMMISSION (HSCRC), A STATE REGULATORY AGENCY, BY DECEMBER 15 OF
EACH YEAR. IN ADDITION, THE ANNUAL COMMUNITY BENEFIT REPORT IS AVAILABLE

COSTING METHODOLOGY

SCHEDULE H, PART I, LINE 7

SCHEDULE H, LINE 7A, COLUMN (D)

UPON REQUEST AT THE ENTITY'S CORPORATE OFFICES.

MARYLAND'S REGULATORY SYSTEM CREATES A UNIQUE PROCESS FOR HOSPITAL

PAYMENT THAT DIFFERS FROM THE REST OF THE NATION. THE HEALTH SERVICES

COST REVIEW COMMISSION, (HSCRC) DETERMINES PAYMENT THROUGH A RATE SETTING

PROCESS AND ALL PAYORS, INCLUDING GOVERNMENTAL PAYORS, PAY THE SAME

AMOUNT FOR THE SAME SERVICES DELIVERED AT THE SAME HOSPITAL. MARYLAND'S

UNIQUE ALL PAYOR SYSTEM INCLUDES A METHOD FOR REFERENCING UNCOMPENSATED

Part VI Supplemental Information

Complete this part to provide the following information.

- 1 Required descriptions. Provide the descriptions required for Part I, lines 3c, 6a, and 7; Part II; Part III, lines 4, 8, and 9b; and Part V, Section B, lines 1j, 3, 4, 5c, 6i, 7, 9, 10, 11h, 13g, 15e, 16e, 17e, 18d, 19d, 20, and 21.
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- **7 State filing of community benefit report.** If applicable, identify all states with which the organization, or a related organization, files a community benefit report.

CARE IN EACH PAYORS' RATES, WHICH DOES NOT ENABLE MARYLAND HOSPITALS TO BREAKOUT ANY OFFSETTING REVENUE RELATED TO UNCOMPENSATED CARE.

SCHEDULE H, LINE 7B, COLUMNS (C) THROUGH (F)

MARYLAND'S REGULATORY SYSTEM CREATES A UNIQUE PROCESS FOR HOSPITAL

PAYMENT THAT DIFFERS FROM THE REST OF THE NATION. THE HEALTH SERVICES

COST REVIEW COMMISSION, (HSCRC) DETERMINES PAYMENT THROUGH A RATE SETTING

PROCESS AND ALL PAYORS, INCLUDING GOVERNMENTAL PAYORS, PAY THE SAME

AMOUNT FOR THE SAME SERVICES DELIVERED AT THE SAME HOSPITAL. MARYLAND'S

UNIQUE ALL PAYOR SYSTEM INCLUDES A METHOD FOR REFERENCING UNCOMPENSATED

CARE IN EACH PAYORS' RATES, WHICH DOES NOT ENABLE MARYLAND HOSPITALS TO

BREAKOUT ANY OFFSETTING REVENUE RELATED TO UNCOMPENSATED CARE. COMMUNITY

BENEFIT EXPENSES ARE EQUAL TO MEDICAID REVENUES IN MARYLAND, AS SUCH, THE

NET EFFECT IS ZERO. ADDITIONALLY, NET REVENUES FOR MEDICAID SHOULD

REFLECT THE FULL IMPACT ON THE HOSPITAL OF ITS SHARE OF THE MEDICAID

ASSESSMENT.

Page 8

Schedule H (Form 990) 2011

Supplemental Information Part VI

Complete this part to provide the following information.

- 1 Required descriptions. Provide the descriptions required for Part I, lines 3c, 6a, and 7; Part II, lines 4, 8, and 9b; and Part V, Section B, lines 1j, 3, 4, 5c, 6i, 7, 9, 10, 11h, 13g, 15e, 16e, 17e, 18d, 19d, 20, and 21.
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- 7 State filing of community benefit report. If applicable, identify all states with which the organization, or a related organization, files a community benefit report.

SCHEDULE H, LINE 7F COLUMN (C)

MARYLAND'S REGULATORY SYSTEM CREATES A UNIQUE PROCESS FOR HOSPITAL PAYMENT THAT DIFFERS FROM THE REST OF THE NATION. THE HEALTH SERVICES COST REVIEW COMMISSION, (HSCRC) DETERMINES PAYMENT THROUGH A RATE SETTING PROCESS AND ALL PAYORS, INCLUDING GOVERNMENTAL PAYORS, PAY THE SAME AMOUNT FOR THE SAME SERVICES DELIVERED AT THE SAME HOSPITAL. MARYLAND'S UNIQUE ALL PAYOR SYSTEM INCLUDES A METHOD FOR REFERENCING UNCOMPENSATED CARE IN EACH PAYORS' RATES, WHICH DOES NOT ENABLE MARYLAND HOSPITALS TO BREAKOUT ANY OFFSETTING REVENUE RELATED TO UNCOMPENSATED CARE.

SCHEDULE H, LINE 7F COLUMN (D)

MARYLAND'S REGULATORY SYSTEM CREATES A UNIQUE PROCESS FOR HOSPITAL PAYMENT THAT DIFFERS FROM THE REST OF THE NATION. THE HEALTH SERVICES COST REVIEW COMMISSION, (HSCRC) DETERMINES PAYMENT THROUGH A RATE SETTING PROCESS AND ALL PAYORS, INCLUDING GOVERNMENTAL PAYORS, PAY THE SAME

Part VI Supplemental Information

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AMOUNT FOR THE SAME SERVICES DELIVERED AT THE SAME HOSPITAL. MARYLAND'S UNIQUE ALL PAYOR SYSTEM INCLUDES A METHOD FOR REFERENCING UNCOMPENSATED CARE IN EACH PAYORS' RATES, WHICH DOES NOT ENABLE MARYLAND HOSPITALS TO BREAKOUT ANY OFFSETTING REVENUE RELATED TO UNCOMPENSATED CARE.

COMMUNITY BUILDING ACTIVITIES

SCHEDULE H, PART II

THE JAMES LAWRENCE KERNAN HOSPITAL PROVIDES HEALTH INFORMATION AND SCREENINGS/EVENTS AS PART OF ITS COMMUNITY HEALTH OUTREACH AND ADVOCACY WORK. THE HOSPITAL HAS A STAFF PERSON WHO IS RESPONSIBLE FOR COORDINATING AND IMPLEMENTING EVENTS AND PARTICIPATION WITH THE UNIVERSITY OF MARYLAND MEDICAL SYSTEM TEAM EVENTS.

THE FOLLOWING ARE THE INITIATIVES KERNAN HAS UNDERTAKEN TO MEET THE MAJOR HEALTH NEEDS PERTINENT TO KERNAN'S SPECIALTY PATIENT POPULATION AND IDENTIFIED IN HEALTHY BALTIMORE 2015, MARYLAND'S STATE HEALTH IMPROVEMENT PLAN (SHIP) AND IN THE UMMS MARKET RESEARCH SURVEY. THESE INITIATIVES HAVE ALSO BEEN IDENTIFIED IN KERNAN'S 2012 COMMUNITY HEALTH NEEDS

JSA Schedule H (Form 990) 2011

4240CV 700P V 11-6.5 523418

Part VI Supplemental Information

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ASSESSMENT AND HELP TO PROMOTE THE HEALTH OF THE COMMUNITY THAT IT

SERVES. KERNAN STAFF COORDINATED AND PARTICIPATED IN THE FOLLOWING

INITIATIVES THAT HELP PROMOTE THE HEALTH OF ITS COMMUNITY:

- * CHRONIC DISEASE: HEART DISEASE- REDUCE DEATHS FROM HEART DISEASE.
- O INITIATIVE 1 ADAPTED SPORTS FESTIVAL WAS CREATED TO HELP DISABLED

ADULTS FIGHT OBESITY AND HEART DISEASE, DIABETES

* CHRONIC DISEASE: OBESITY - REDUCE THE PROPORTION OF CHILDREN AND

ADOLESCENTS WHO ARE CONSIDERED OBESE

O INITIATIVE 2 - PROMOTING PHYSICAL ACTIVITY IN HIGH SCHOOLS THROUGH

SPORTS

- * HEALTHCARE ACCESS REDUCE THE PROPORTION OF INDIVIDUALS WHO ARE UNABLE
- TO AFFORD TO SEE A DOCTOR
- O INITIATIVE 3 SUPPORT GROUPS/PATIENT EDUCATION
- * CHRONIC DISEASE REDUCE DEATHS FROM HEART DISEASE.
- O INITIATIVE 4 TAKE A LOVED ONE TO THE DOCTOR DAY TARGETS OBESITY,

DIABETES, HIGH BLOOD PRESSURE AND CARDIAC ISSUES.

* HEALTHCARE ACCESS - INCREASE THE PROPORTION OF CHILDREN AND ADOLESCENTS

WHO RECEIVE DENTAL CARE

Part VI Supplemental Information

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- **7 State filing of community benefit report.** If applicable, identify all states with which the organization, or a related organization, files a community benefit report.
- O INITIATIVE 5 DENTAL CARE FOR THOSE IN NEED

BAD DEBT EXPENSE

SCHEDULE H, PART III, LINE 3 AND LINE 4

PART III, LINE 3:

THE ORGANIZATION DOES NOT CODE CHARITY CARE AND BAD DEBT EXPENSE INTO THE SAME GENERAL LEDGER ACCOUNT. CHARITY CARE IS BOOKED TO A SEPARATE ACCOUNT AND IS CLASSIFIED AS A "DEDUCTION FROM REVENUE." AS SUCH IT IS NETTED AGAINST TOTAL PATIENT REVENUE IN ARRIVING AT NET PATIENT REVENUE ON THE ENTITY'S INCOME STATEMENTS.

BAD DEBT EXPENSE IS BOOKED TO A SEPARATE ACCOUNT ON THE GENERAL LEDGER AND DOES NOT INCLUDE ANY OTHER UNCOMPENSATED CARE AMOUNTS.

PART III, LINE 4:

THE PROVISION FOR BAD DEBTS IS BASED UPON MANAGEMENT'S ASSESSMENT OF
HISTORICAL AND EXPECTED NET COLLECTIONS CONSIDERING HISTORICAL BUSINESS

JSA Schedule H (Form 990) 2011

4240CV 700P V 11-6.5 523418

Part VI Supplemental Information

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- **6** Affiliated health care system. If the organization is part of an affiliated health care system, describe the respective roles of the organization and its affiliates in promoting the health of the communities served.
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AND ECONOMIC CONDITIONS, TRENDS IN HEALTH CARE COVERAGE, AND OTHER COLLECTION INDICATORS. PERIODICALLY THROUGHOUT THE YEAR, MANAGEMENT ASSESSES THE ADEQUACY OF THE ALLOWANCE FOR UNCOLLECTIBLE ACCOUNTS BASED UPON HISTORICAL WRITE OFF EXPERIENCE BY PAYOR CATEGORY. THE RESULTS OF THIS REVIEW ARE THEN USED TO MAKE MODIFICATIONS TO THE PROVISION FOR BAD DEBTS AND TO ESTABLISH AN ALLOWANCE FOR UNCOLLECTIBLE RECEIVABLES. AFTER COLLECTION OF AMOUNTS DUE FROM INSURERS, THE CORPORATION FOLLOWS INTERNAL GUIDELINES FOR PLACING CERTAIN PAST DUE BALANCES WITH COLLECTION AGENCIES.

MEDICARE COST REPORT

SCHEDULE H, PART III, LINE 8

IN MARYLAND, THE HEALTH SERVICES COST REVIEW COMMISSION (HSCRC) STARTED SETTING HOSPITAL RATES IN 1974. AT THAT TIME, THE HSCRC APPROVED RATES APPLIED ONLY TO COMMERCIAL INSURERS. IN 1977, THE HSCRC NEGOTIATED A WAIVER FROM MEDICARE HOSPITAL PAYMENT RULES FOR MARYLAND HOSPITALS TO BRING THE FEDERAL MEDICARE PAYMENTS UNDER HSCRC CONTROL.

JSA Schedule H (Form 990) 2011

4240CV 700P V 11-6.5 523418

Part VI Supplemental Information

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- **7 State filing of community benefit report.** If applicable, identify all states with which the organization, or a related organization, files a community benefit report.

MEDICARE REIMBURSES MARYLAND HOSPITALS ACCORDING TO RATES ESTABLISHED BY
THE HSCRC AS LONG AS THE STATE CONTINUES TO MEET A TWO-PART TEST. THIS
TWO-PART WAIVER TEST ALLOWS MEDICARE TO PARTICIPATE IN THE MARYLAND
SYSTEM AS LONG AS TWO CONDITIONS ARE MET.

- ALL OTHER PAYERS PARTICIPATING IN THE SYSTEM PAY HSCRC SET
- THE RATE OF GROWTH IN MEDICARE PAYMENTS TO MARYLAND HOSPITALS

 FROM 1981 TO THE PRESENT IS NOT GREATER THAN THE RATE OF GROWTH IN

 MEDICARE PAYMENTS TO HOSPITALS NATIONALLY OVER THE SAME TIME FRAME.

COLLECTION PRACTICES

SCHEDULE H, PART III, LINE 9B

THE ORGANIZATION EXPECTS PAYMENT AT THE TIME THE SERVICE IS PROVIDED. OUR POLICY IS TO COMPLY WITH ALL STATE AND FEDERAL LAW AND THIRD PARTY REGULATIONS AND TO PERFORM ALL CREDIT AND COLLECTION FUNCTIONS IN A DIGNIFIED AND RESPECTFUL MANNER. FINANCIAL ASSISTANCE IS AVAILABLE FOR PATIENTS BASED ON FINANCIAL NEED AS DEFINED IN THE FINANCIAL ASSISTANCE

Page 8

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- **7 State filing of community benefit report.** If applicable, identify all states with which the organization, or a related organization, files a community benefit report.

POLICY. THE ORGANIZATION DOES NOT DISCRIMINATE ON THE BASIS OF AGE, RACE, CREED, SEX OR ABILITY TO PAY.

PATIENTS WHO ARE UNABLE TO PAY MAY REQUEST A FINANCIAL ASSISTANCE

APPLICATION AT ANY TIME PRIOR TO SERVICE OR DURING THE BILLING AND

COLLECTION PROCESS. THE ORGANIZATION MAY REQUEST THE PATIENT TO APPLY

FOR MEDICAL ASSISTANCE PRIOR TO APPLYING FOR FINANCIAL ASSISTANCE. THE

ACCOUNT WILL NOT BE FORWARDED FOR COLLECTION DURING THE MEDICAL

ASSISTANCE APPLICATION PROCESS OR THE FINANCIAL ASSISTANCE APPLICATION

PROCESS.

COMMUNITY HEALTH CARE NEEDS ASSESSMENT

SCHEDULE H, PART VI, LINE 2

THE JAMES LAWRENCE KERNAN HOSPITAL COMPLETED ITS COMMUNITY HEALTH NEEDS
ASSESSMENT IN JUNE 2012 AND USED PROCESSES ALREADY IN PLACE, AS WELL AS
CONSULTS WITH HEALTHCARE AND COMMUNITY EXPERTS TO IDENTIFY THE HEALTH
NEEDS OF THE HOSPITAL'S COMMUNITY.

KERNAN USED PRIMARY AND SECONDARY SOURCES OF DATA AS WELL AS QUANTITATIVE

Part VI Supplemental Information

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AND QUALITATIVE DATA AND CONSULTED WITH NUMEROUS INDIVIDUALS AND ORGANIZATIONS DURING THE COMMUNITY HEALTH NEEDS ASSESSMENT DEVELOPMENT PROCESS. IN ADDITION TO WORKING WITH THE NEIGHBORHOOD COALITION OF THE BALTIMORE CITY HEALTH DEPARTMENT, REPRESENTATIVES FROM THE FOLLOWING ORGANIZATIONS TOOK PART IN A COMMUNITY NEEDS ASSESSMENT DISCUSSION WITH MEMBERS OF THE UNIVERSITY OF MARYLAND MEDICAL SYSTEM COMMUNITY HEALTH OUTREACH AND ADVOCACY GROUP (OF WHICH THE JAMES LAWRENCE KERNAN HOSPITAL IS A PARTICIPANT, AS WELL AS OTHER WEST BALTIMORE CITY HOSPITALS IN THE UMMS INCLUDING UNIVERSITY OF MARYLAND MEDICAL CENTER, MARYLAND GENERAL HOSPITAL AND MT. WASHINGTON PEDIATRIC HOSPITAL) TO DISCUSS NEEDS OF THE WEST BALTIMORE COMMUNITIES. ORGANIZATIONS CONSULTED INCLUDED:

- * AMERICAN HEART ASSOCIATION
- * AMERICAN DIABETES ASSOCIATION
- * AMERICAN ASTHMA ASSOCIATION
- * AMERICAN CANCER SOCIETY
- * AMERICAN RED CROSS
- * BRAIN INJURY ASSOCIATION OF MARYLAND

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- * BALTIMORE ADAPTED RECREATION AND SPORTS
- * US AGAINST MS
- * COALITION TO END CHILDHOOD LEAD POISONING
- * DONATE LIFE
- * B'MORE HEALTHY BABIES
- * BALTIMORE HEALTHY START, INC.
- * BALTIMORE CITY HEAD START PROGRAM
- * SISTERS TOGETHER AND REACHING (HIV/AIDS)
- * BALTIMORE CITY FIRE DEPARTMENT
- * BALTIMORE CITY POLICE DEPARTMENT
- * BALTIMORE CITY HEALTH DEPARTMENT'S 2011 NEIGHBORHOOD PROFILES
- * HEALTHY PEOPLE 2020
- * MARYLAND DHMH'S STATE HEALTH IMPROVEMENT PLAN (SHIP)
- * SOCIAL DETERMINANTS OF HEALTH (SDOH) NEEDS

LEADERS FROM THE ABOVE ORGANIZATIONS EXPRESSED THROUGH ROUNDTABLE

DISCUSSION, AREAS THAT THEY FELT ARE IMPORTANT TO THE COMMUNITY, AND

NEEDED TO BE ADDRESSED. UMMS OUTREACH TEAM MEMBERS TOOK NOTE OF THOSE

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ITEMS AND A DISCUSSION FOLLOWED TO ADDRESS WHAT COULD OCCUR WITHIN THE SCOPE OF THE HEALTHCARE. ADDITIONALLY COMMUNITY LEADERS FROM THE SURROUNDING BALTIMORE CITY NEIGHBORHOODS TO KERNAN HOSPITAL (BEECHFIELD/TEN HILLS/WEST HILLS/EDMONSON VILLAGE/FOREST PARK/WALBROOK) ATTENDED MEETINGS CONDUCTED BY THE BALTIMORE CITY HEALTH DEPARTMENT AS A PART OF ITS HEALTHY BALTIMORE 2015 STUDY. THESE COMMUNITY MEMBERS DISCUSSED THEIR IDEAS OF WHAT WERE ISSUES WITHIN THE COMMUNITY. A SURVEY WAS ALSO TAKEN TO GAIN INPUT AS TO WHAT NEEDS THE COMMUNITY FELT WERE IMPORTANT. ADDITIONALLY DATA WAS OBTAINED FROM HEALTHY PEOPLE 2020, THE MARYLAND DHMH'S STATE HEALTH IMPROVEMENT PLAN (SHIP), BALTIMORE CITY HEALTH DEPARTMENT'S 2011 NEIGHBORHOOD PROFILES AND HEALTHY BALTIMORE 2015 AND INCLUDED TO PROVIDE NATIONAL AND LOCAL CONTEXT, DATA, AS WELL AS DIRECTION FOR THE ASSESSMENT.

ELIGIBILITY EDUCATION

Part VI Supplemental Information

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SCHEDULE H, PART VI, LINE 3

FINANCIAL ASSISTANCE POLICY (FAP) OF THE JAMES LAWRENCE KERNAN HOSPITAL.

KERNAN ORTHOPAEDICS AND REHABILITATION HOSPITAL, AS A PART OF THE

UNIVERSITY OF MARYLAND MEDICAL SYSTEM, PROVIDES HEALTHCARE SERVICES TO

THOSE IN NEED REGARDLESS OF AN INDIVIDUAL'S ABILITY TO PAY. CARE MAY BE

PROVIDED WITHOUT CHARGE, OR AT A REDUCED CHARGE, TO THOSE WHO DO NOT HAVE

INSURANCE, MEDICARE/MEDICAL ASSISTANCE COVERAGE, AND ARE WITHOUT THE

MEANS TO PAY. AN INDIVIDUAL'S ELIGIBILITY TO RECEIVE CARE WITHOUT

CHARGE, AT A REDUCED CHARGE, OR TO PAY FOR THEIR CARE OVER TIME IS

DETERMINED ON A CASE BY CASE BASIS.

WITHIN TWO DAYS FOLLOWING A PATIENT'S REQUEST FOR FINANCIAL ASSISTANCE

SERVICES, APPLICATION FOR MEDICAL ASSISTANCE, OR BOTH, THE HOSPITAL MAKES

A DETERMINATION OF PROBABLE ELIGIBILITY.

A LARGE PERCENTAGE OF KERNAN'S PATIENTS ARE TRANSFERRED FROM THE SHOCK

TRAUMA CENTER OR THE UNIVERSITY OF MARYLAND HOSPITAL. THOSE WHO DO NOT

HAVE THE ABILITY TO PAY ARE NEVER TURNED AWAY AND ARE HELPED TO FIND

RESOURCES TO COVER THE COSTS OF THEIR HOSPITAL STAY AND MEDICATIONS WITH

THE ASSISTANCE OF KERNAN'S CASE MANAGERS. FOR PATIENTS WHO REQUIRE

Part VI Supplemental Information

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FINANCIAL ASSISTANCE, KERNAN HOSPITAL HAS ENDOWMENT FUNDS AVAILABLE TO

ASSIST PEOPLE WITHOUT RESOURCES WHO MAY NEED MEDICAL SUPPLIES OR

MEDICATIONS. THIS ASSISTANCE IS AVAILABLE UPON REQUEST AND IS REVIEWED

ON A CASE-BY-CASE BASIS.

INFORMATION REGARDING THE FINANCIAL ASSISTANCE POLICY AT KERNAN IS POSTED WITHIN THE HOSPITAL IN CLINIC AREAS AND BUSINESS AREAS WHERE ELIGIBLE PATIENTS ARE LIKELY TO BE PRESENT. PATIENTS ALSO RECEIVE INDIVIDUALIZED HELP IN OBTAINING SERVICES AND CARE SHOULD THEY NOT HAVE THE ABILITY TO PAY. INFORMATION REGARDING KERNAN'S FINANCIAL ASSISTANCE POLICY IS PROVIDED AT THE TIME OF PREADMISSION OR ADMISSION TO EACH PERSON WHO SEEKS SERVICES AT THE HOSPITAL. KERNAN HOSPITAL MAKES EVERY EFFORT TO ENSURE THAT INFORMATION IS PROVIDED IN LANGUAGES THAT IS UNDERSTOOD BY THE TARGET POPULATION OF PATIENTS UTILIZING HOSPITAL SERVICES.

KERNAN MAKES EVERY EFFORT TO MAKE FINANCIAL ASSISTANCE INFORMATION AVAILABLE TO OUR PATIENTS INCLUDING, BUT NOT LIMITED TO:

- * SIGNAGE IN MAIN ADMITTING AREAS OF THE HOSPITAL ARE POSTED IN ENGLISH AND SPANISH
- * INFORMATION SHEETS EXPLAINING FINANCIAL ASSISTANCE ARE MADE AVAILABLE

Supplemental Information Part VI

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IN ALL PATIENT CARE AREAS IN ENGLISH AND SPANISH.

INFORMATION SHEETS ARE PROVIDED TO ALL PATIENTS AT THE TIME OF ADMISSION, EXPLAINING THE PROCESS FOR PAYMENT. IF PAYMENT CANNOT BE MADE, OPTIONS ARE EXPLAINED TO THE PATIENT.

A COPY OF THE INFORMATION PROVIDED TO THOSE WHO MAKE THE REQUEST FOR THE SERVICE FOLLOWS.

MARYLAND HOSPITAL PATIENT INFORMATION SHEET

HOSPITAL FINANCIAL ASSISTANCE POLICY

SERVICES TO THOSE IN NEED REGARDLESS OF AN INDIVIDUAL'S ABILITY TO PAY.

KERNAN ORTHOPAEDICS AND REHABILITATION HOSPITAL PROVIDES HEALTHCARE

CARE MAY BE PROVIDED WITHOUT CHARGE, OR AT A REDUCED CHARGE TO THOSE WHO

DO NOT HAVE INSURANCE, MEDICARE/MEDICAL ASSISTANCE COVERAGE, AND ARE

WITHOUT THE MEANS TO PAY. ELIGIBILITY TO RECEIVE CARE WITHOUT CHARGE, AT

A REDUCED CHARGE, OR TO PAY FOR THEIR CARE OVER TIME IS DETERMINED ON A

CASE BY CASE BASIS. IF YOU ARE UNABLE TO PAY FOR MEDICAL CARE, YOU MAY

QUALIFY FOR FREE OR REDUCED COST MEDICALLY NECESSARY CARE IF YOU HAVE NO

OTHER INSURANCE OPTIONS OR SOURCES OF PAYMENT INCLUDING MEDICAL

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ASSISTANCE, LITIGATION OR THIRD-PARTY LIABILITY.

COST-CARE UP TO 300% OF THE FEDERAL POVERTY LEVEL.

KERNAN ORTHOPAEDICS AND REHABILITATION HOSPITAL MEETS OR EXCEEDS THE LEGAL REQUIREMENTS BY PROVIDING FINANCIAL ASSISTANCE TO THOSE INDIVIDUALS IN HOUSEHOLDS BELOW 200% OF THE FEDERAL POVERTY LEVEL AND REDUCED

PATIENTS' RIGHTS

KERNAN ORTHOPAEDICS AND REHABILITATION HOSPITAL WILL WORK WITH THEIR UNINSURED PATIENTS TO GAIN AN UNDERSTANDING OF EACH PATIENT'S FINANCIAL RESOURCES.

- * THEY WILL PROVIDE ASSISTANCE WITH ENROLLMENT IN PUBLICLY-FUNDED
 ENTITLEMENT PROGRAMS (E.G. MEDICAL ASSISTANCE) OR OTHER CONSIDERATIONS OF
 FUNDING THAT MAY BE AVAILABLE FROM OTHER CHARITABLE ORGANIZATIONS.
- * IF YOU DO NOT QUALIFY FOR MEDICAL ASSISTANCE, OR FINANCIAL ASSISTANCE,
 YOU MAY BE ELIGIBLE FOR AN EXTENDED PAYMENT PLAN FOR YOUR HOSPITAL
 MEDICAL BILLS.
- * IF YOU BELIEVE YOU HAVE WRONGFULLY REFERRED TO A COLLECTION AGENCY, YOU HAVE THE RIGHT TO CONTACT THE HOSPITAL TO REQUEST ASSISTANCE. (SEE CONTACT INFORMATION BELOW).

Page 8

Schedule H (Form 990) 2011

Supplemental Information Part VI

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PATIENTS' OBLIGATIONS

KERNAN ORTHOPAEDICS AND REHABILITATION HOSPITAL BELIEVES THAT ITS

PATIENTS HAVE PERSONAL RESPONSIBILITIES RELATED TO THE FINANCIAL ASPECTS

OF THEIR HEALTHCARE NEEDS. OUR PATIENTS ARE EXPECTED TO:

* COOPERATE AT ALL TIMES BY PROVIDING COMPLETE AND ACCURATE INSURANCE &

FINANCIAL INFORMATION.

* PROVIDE REQUESTED DATA TO COMPLETE MEDICAL ASSISTANCE APPLICATIONS IN A

TIMELY MANNER.

- * MAINTAIN COMPLIANCE WITH ESTABLISHED PAYMENT PLAN TERMS.
- * NOTIFY US TIMELY AT THE NUMBER LISTED BELOW OF ANY CHANGES IN

CIRCUMSTANCES.

CONTACTS:

CALL 410-821-4140 OR TOLL FREE 1-877-632-4909 WITH QUESTIONS CONCERNING:

- * YOUR HOSPITAL BILL
- * YOUR RIGHTS AND OBLIGATIONS WITH REGARDS TO YOUR HOSPITAL BILL
- * HOW TO APPLY FOR MARYLAND MEDICAL ASSISTANCE

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- * HOW TO APPLY FOR FREE OR REDUCED COST CARE

FOR INFORMATION ABOUT MARYLAND MEDICAL ASSISTANCE

CONTACT YOUR LOCAL DEPARTMENT OF SOCIAL SERVICES: 1-800-332-6347 TTY

1-800-925-4434

OR VISIT: WWW.DHR.STATE.MD.US

PHYSICIAN CHARGES ARE NOT INCLUDED IN HOSPITALS BILLS AND ARE BILLED

SEPARATELY

DESCRIPTION OF COMMUNITY SERVED

SCHEDULE H, PART VI, LINE 4

THE JAMES LAWRENCE KERNAN HOSPITAL SERVES A DIVERSE COMMUNITY, BOTH IN

TERMS OF DIAGNOSIS, AS WELL AS LOCATION. AS A REHAB SPECIALTY HOSPITAL,

ADULT PATIENTS ARE TREATED FOR A VARIETY OF MUSCULOSKELETAL ISSUES SUCH

AS TOTAL JOINT REPLACEMENT AND SPORTS MEDICINE, AND REHABILITATION ISSUES

SUCH AS BRAIN INJURY, SPINAL CORD INJURY, STROKE, AND PAIN MANAGEMENT.

THESE PATIENTS PRIMARILY COME FROM ANNE ARUNDEL, BALTIMORE AND HOWARD

COUNTIES, AND BALTIMORE CITY.

Supplemental Information Part VI

Complete this part to provide the following information.

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- 7 State filing of community benefit report. If applicable, identify all states with which the organization, or a related organization, files a community benefit report.

THE JAMES LAWRENCE KERNAN HOSPITAL IS THE LARGEST INPATIENT REHABILITATION SPECIALTY HOSPITAL LOCATED IN MARYLAND. KNOWN ALSO AS KERNAN ORTHOPAEDICS AND REHABILITATION, THE HOSPITAL IS BALTIMORE'S ORIGINAL ORTHOPAEDIC AND REHABILITATION HOSPITAL AND IS A COMMITTED PROVIDER OF A FULL ARRAY OF REHABILITATION PROGRAMS AND SPECIALTY SURGERY--PRIMARILY ORTHOPAEDICS. A MEMBER OF THE UNIVERSITY OF MARYLAND MEDICAL SYSTEM (UMMS) AND AFFILIATED WITH THE UNIVERSITY OF MARYLAND SCHOOL OF MEDICINE, THE HOSPITAL HAS BEEN SERVING PATIENTS WHO ARE RESIDENTS OF THE STATE OF MARYLAND AND THE SURROUNDING BALTIMORE METROPOLITAN AREA FOR OVER 115 YEARS.

LOCATED IN THE FOREST PARK/GWYNNS FALLS COMMUNITY IN SOUTHWEST BALTIMORE CITY, AND THE GWYNN OAK/WOODLAWN AREA IN WESTERN BALTIMORE COUNTY, KERNAN IS ACCESSIBLE TO PATIENTS RESIDING IN BALTIMORE CITY, ANNE ARUNDEL, BALTIMORE, AND HOWARD COUNTIES, AND WESTERN MARYLAND.

APPROXIMATELY 15 PERCENT OF KERNAN'S PATIENTS ARE ADMITTED TO THE HOSPITAL FOR ELECTIVE ORTHOPAEDIC SURGICAL PROCEDURES. PATIENTS REQUIRING

Supplemental Information Part VI

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REHABILITATIVE CARE COMPRISE THE OTHER 85 PERCENT OF ADMISSIONS AND ARE PATIENTS WHO ARE TRANSFERRED TO KERNAN FROM ACUTE CARE HOSPITALS THAT ARE LOCATED THROUGHOUT THE STATE OF MARYLAND. DURING FY 2012, NEARLY 34 PERCENT OF BALTIMORE CITY PATIENTS REQUIRING REHABILITATIVE CARE WERE STATEWIDE, APPROXIMATELY 24 PERCENT -NEARLY TREATED AT KERNAN HOSPITAL. ONE-QUARTER --OF THOSE NEEDING POST-ACUTE REHABILITATION WERE CARED FOR AS THE LARGEST PROVIDER OF ACUTE SPINAL CORD INJURY AT KERNAN. REHABILITATION IN THE STATE OF MARYLAND, KERNAN TREATED APPROXIMATELY 40 PERCENT OF CENTRAL MARYLAND'S SPINAL CORD INJURY PATIENTS, AND 32 PERCENT OF SPINAL CORD INJURY PATIENTS STATEWIDE. THE LARGEST PROVIDER OF ACUTE TRAUMATIC BRAIN INJURY REHABILITATION IN THE STATE OF MARYLAND, KERNAN TREATED 89 PERCENT OF THOSE PATIENT IN CENTRAL MARYLAND, AND 46 PERCENT STATEWIDE. THE FOLLOWING IS A DESCRIPTION OF THE AREAS WHICH PROVIDE THE MAJORITY OF PATIENTS.

BALTIMORE CITY

ACCORDING TO THE 2010 U.S. CENSUS, THE LATEST DATA AVAILABLE, THERE WERE 620,961 PEOPLE RESIDING IN BALTIMORE, A DECREASE OF 4.6% SINCE 2000.

Supplemental Information Part VI

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ACCORDING TO THE 2010 U.S. CENSUS, 28.0% OF THE POPULATION WAS NON-HISPANIC WHITE, 63.3% NON-HISPANIC BLACK OR AFRICAN AMERICAN, 0.3% NON-HISPANIC AMERICAN INDIAN AND ALASKA NATIVE, 2.3% NON-HISPANIC ASIAN, 0.2% FROM SOME OTHER RACE (NON-HISPANIC) AND 1.7% OF TWO OR MORE RACES (NON-HISPANIC). 4.2% OF BALTIMORE'S POPULATION WAS OF HISPANIC, LATINO, OR SPANISH ORIGIN. IN THE 1990S, THE US CENSUS REPORTED THAT BALTIMORE RANKED AS ONE OF THE LARGEST POPULATION LOSERS ALONGSIDE DETROIT AND WASHINGTON D.C., LOSING OVER 84,000 RESIDENTS BETWEEN 1990 AND 2000. THE SAME REPORT ALSO ESTIMATED THESE PEOPLE LIVED IN A TOTAL OF 294,579 HOUSING UNITS. AGE RANGES WERE 22.4% UNDER 18 YEARS OLD, 11.8% AT AGE 65 OR OLDER, AND 65.8% FROM 18 TO 64 YEARS OLD. THE CITY'S ESTIMATED 2009 POPULATION OF 637,418 WAS 53.4% FEMALE. A STATISTICAL ABSTRACT PREPARED BY THE U.S. CENSUS BUREAU ESTIMATED THE MEDIAN INCOME FOR A HOUSEHOLD IN THE CITY DURING 2009 AT \$38,458, WITH 20.9% OF THE POPULATION BELOW THE POVERTY LINE.

BALTIMORE COUNTY

A PART OF THE BALTIMORE-WASHINGTON METROPOLITAN AREA, BALTIMORE COUNTY IS LOCATED IN THE NORTHERN PART OF THE STATE OF MARYLAND. IN 2010, THE

Part VI Supplemental Information

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COUNTY'S POPULATION WAS 805,029. COMPRISED OF APPROXIMATELY 598 SQUARE MILES, BALTIMORE COUNTY DOES NOT HAVE ANY INCORPORATED CITIES OR TOWNS AND IS DIVIDED INTO COUNCILMANIC DISTRICTS. KERNAN IS LOCATED ON THE SOUTHWESTERN BORDER OF DISTRICT 4 (RANDALLSTOWN/WOODLAWN/SECURITY) OF THE COUNTY AND BALTIMORE CITY.

WHITE PERSONS COMPRISED 64.6 PERCENT OF THE POPULATION, WITH BLACK
PERSONS ACCOUNTING FOR 26.1 PERCENT OF THE COUNTY'S POPULATION. AMERICAN
INDIAN AND ALASKA NATIVE PERSONS MADE UP 0.33 PERCENT OF THE POPULATION,
ASIAN POPULATION COMPRISED 4.99 PERCENT, WITH NATIVE HAWAIIAN AND OTHER
PACIFIC ISLANDER AT ZERO PERCENT. PERSONS REPORTING TWO OR MORE RACES
MADE UP 2.4 PERCENT OF BALTIMORE COUNTY'S POPULATION, PERSONS OF HISPANIC
OR LATINO ORIGIN, TOTALED 4.2 PERCENT. THE PERCENT OF WHITE PERSONS, NOT
HISPANIC WAS 62.7 PERCENT.

THERE WERE 299,877 HOUSEHOLDS OUT OF WHICH 30.20% HAD CHILDREN UNDER THE AGE OF 18 LIVING WITH THEM, 49.40% WERE MARRIED COUPLES LIVING TOGETHER, 12.80% HAD A FEMALE HOUSEHOLDER WITH NO HUSBAND PRESENT, AND 33.80% WERE NON-FAMILIES. 27.30% OF ALL HOUSEHOLDS WERE MADE UP OF INDIVIDUALS AND 10.10% HAD SOMEONE LIVING ALONE WHO WAS 65 YEARS OF AGE OR OLDER. THE

Schedule H (Form 990) 2011

523418

Part VI Supplemental Information

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AVERAGE HOUSEHOLD SIZE WAS 2.46 AND THE AVERAGE FAMILY SIZE WAS 3.00.

IN THE COUNTY THE POPULATION WAS SPREAD OUT WITH 23.60% UNDER THE AGE OF 18, 8.50% FROM 18 TO 24, 29.80% FROM 25 TO 44, 23.40% FROM 45 TO 64, AND 14.60% WHO WERE 65 YEARS OF AGE OR OLDER. THE MEDIAN AGE WAS 38 YEARS.

FOR EVERY 100 FEMALES THERE WERE 90.00 MALES. FOR EVERY 100 FEMALES AGE 18 AND OVER, THERE WERE 86.00 MALES. THE MEDIAN INCOME FOR A HOUSEHOLD IN THE COUNTY WAS \$50,667, AND THE MEDIAN INCOME FOR A FAMILY WAS \$59,998.

MALES HAD A MEDIAN INCOME OF \$41,048 VERSUS \$31,426 FOR FEMALES. THE PER CAPITA INCOME FOR THE COUNTY WAS \$26,167. ABOUT 4.50% OF FAMILIES AND 6.50% OF THE POPULATION WERE BELOW THE POVERTY LINE, INCLUDING 7.20% OF THOSE UNDER AGE 18 AND 6.50% OF THOSE AGED 65 OR OVER.

HOWARD COUNTY

HOWARD COUNTY IS LOCATED IN THE CENTRAL PART OF THE MARYLAND, BETWEEN BALTIMORE AND WASHINGTON, D.C. IT IS CONSIDERED PART OF THE BALTIMORE-WASHINGTON METROPOLITAN AREA. IN 2010, ITS POPULATION WAS 287,085. ITS COUNTY SEAT IS ELLICOTT CITY. THE CENTER OF POPULATION OF MARYLAND IS LOCATED ON THE COUNTY LINE BETWEEN HOWARD COUNTY AND ANNE ARUNDEL COUNTY, IN THE UNINCORPORATED TOWN OF JESSUP. HOWARD COUNTY IS

Part VI Supplemental Information

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FREQUENTLY CITED FOR ITS AFFLUENCE, QUALITY OF LIFE, AND EXCELLENT SCHOOLS. FOR 2011, IT WAS RANKED THE FIFTH WEALTHIEST COUNTY BY MEDIAN HOUSEHOLD INCOME IN THE UNITED STATES BY THE U.S. CENSUS BUREAU. MANY OF THE MOST AFFLUENT COMMUNITIES IN THE BALTIMORE-WASHINGTON METROPOLITAN AREA, SUCH AS CLARKSVILLE, GLENELG, GLENWOOD AND WEST FRIENDSHIP, ARE LOCATED ALONG THE ROUTE 32 CORRIDOR IN HOWARD COUNTY. THE MAIN POPULATION CENTER OF COLUMBIA/ELLICOTT CITY WAS NAMED 2ND AMONG MONEY MAGAZINE'S 2010 SURVEY OF "AMERICA'S BEST PLACES TO LIVE." HOWARD COUNTY'S SCHOOLS FREQUENTLY RANK FIRST IN MARYLAND AS MEASURED BY STANDARDIZED TEST SCORES AND GRADUATION RATES.

ACCORDING TO THE 2010 U.S. CENSUS, THE LATEST DATA AVAILABLE, WHITE
PERSONS COMPRISED 62.2 PERCENT OF THE POPULATION OF HOWARD COUNTY. BLACK
PERSONS MADE UP 17.5 PERCENT. ASIAN PERSON WERE 14.4 PERCENT OF THE
POPULATION, AND AMERICAN INDIAN OR ALASKA NATIVES WERE 0.3 PERCENT OF THE
POPULATION, PERSONS REPORTING TWO OR MORE RACES COMPRISED 3.6 PERCENT OF
THE COUNTY'S POPULATION, AND PERSONS OF HISPANIC OR LATINO ORIGIN TOTALED
5.8 PERCENT OF THE POPULATION. THERE WERE NO REPORTED NATIVE HAWAIIAN OR
PACIFIC ISLANDERS. MEDIAN HOUSEHOLD INCOME WAS REPORTED AT \$101,417; THE

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NUMBER OF PEOPLE LIVING BELOW THE POVERTY LEVEL WAS 4.5 PERCENT.

ANNE ARUNDEL COUNTY

ANNE ARUNDEL COUNTY IS LOCATED IN THE STATE OF MARYLAND. IN 2010 POPULATION WAS 537,656. THE COUNTY FORMS PART OF THE BALTIMORE-WASHINGTON METROPOLITAN AREA. THE FOLLOWING INFORMATION PROVIDES DEMOGRAPHIC DATA PERTAINING TO ANNE ARUNDEL COUNTY.

WHITE PERSONS COMPRISED 75.4 PERCENT OF THE COUNTY'S POPULATION, ACCORDING TO THE 2010 U.S. CENSUS. BLACK PERSONS TOTALED 15.5 PERCENT. AMERICAN INDIAN AND ALASKA NATIVES MADE UP 0.3 PERCENT OF THE COUNTY'S POPULATION, WHILE ASIAN PERSONS TOTALED 3.4 PERCENT, NATIVE HAWAIIAN AND OTHER PACIFIC ISLANDERS MADE UP 0.1 PERCENT. THOSE REPORTING TWO OR MORE RACES TOTALED 2.89 PERCENT AND THOSE REPORTING HISPANIC OR LATINO ORIGIN MADE UP 6.1 PERCENT OF THE POPULATION. MEDIAN HOUSEHOLD INCOME OF ANNE ARUNDEL COUNTY RESIDENTS WAS REPORTED AT \$79,843. PERSONS LIVING BELOW THE POVERTY LEVEL WERE 6.8 PERCENT.

Schedule H (Form 990) 2011

4240CV 700P

Part VI Supplemental Information

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PROMOTING THE HEALTH OF THE COMMUNITY

SCHEDULE H, PART VI, LINE 5

KERNAN, IN PARTNERSHIP WITH UMMS, IS A MAJOR PARTICIPANT AND SPONSOR IN MAJOR ANNUAL OUTREACH EFFORTS, AND SEES FIRSTHAND THE NEEDS OF ITS

PATIENT COMMUNITY. IN ADDITION TO KERNAN'S PARTICIPATION IN UMMS EVENTS, ADDITIONAL COMMUNITY OUTREACH INITIATIVES, INVOLVING PARTNERSHIPS WITH BOTH LOCAL EDUCATION AND COMMUNITY GROUPS, AS WELL AS ORGANIZATIONS WITH SPECIFIC TIES TO THE DISABLED COMMUNITY, AND THE DISABILITIES TREATED AT

COMMUNITY GROUPS

KERNAN OCCUR.

FRANKLINTOWN COMMUNITY ASSOCIATION

GREATER CATONSVILLE CHAMBER OF COMMERCE

THESE GROUPS INCLUDE:

SECURITY-WOODLAWN BUSINESS ASSOCIATION

GWYNNS FALLS TRAIL COUNCIL

DICKEYVILLE COMMUNITY ASSOCIATION

BALTIMORE METRO REDLINE

BALTIMORE COUNTY DEPARTMENT OF AGING

Page 8

Schedule H (Form 990) 2011

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SCHOOLS

BALTIMORE CITY SCHOOLS

BALTIMORE COUNTY SCHOOLS

HOWARD COUNTY SCHOOLS

CORPORATE/NON-PROFIT GROUPS

BALTIMORE MUNICIPAL GOLF CORPORATION

BALTIMORE CITY DEPARTMENT OF PARKS & RECREATION - THERAPEUTIC DIV.

HOWARD COUNTY YOUTH PROGRAMS

THE BRAIN INJURY ASSOCIATION OF MARYLAND

ARTHRITIS FOUNDATION OF MARYLAND

BALTIMORE ADAPTIVE RECREATION AND SPORTS (BARS)

MULTIPLE SCLEROSIS SOCIETY OF MARYLAND

MARYLAND AMPUTEE ASSOCIATION

TKF FOUNDATION

BALTIMORE COUNTY DEPARTMENT OF AGING

AMERICAN RED CROSS

UNITED WAY OF CENTRAL MARYLAND

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KERNAN ALSO DONATES TIME AND FUNDS TO SOME OF THESE ORGANIZATIONS, AS WELL AS OPENS ITS FACILITIES FOR THESE ORGANIZATIONS TO USE FOR VARIOUS MEETINGS, EVENTS, ETC.

AFFILIATED HEALTH CARE SYSTEM ROLES

SCHEDULE H, PART VI, LINE 6

THE JAMES LAWRENCE KERNAN HOSPITAL IS A PART OF THE UNIVERSITY OF MARYLAND MEDICAL SYSTEM (UMMS) AND PARTICIPATES ON THE UMMS COMMUNITY HEALTH OUTREACH AND ADVOCACY TEAM. UMMS CREATED THE UNIVERSITY OF MARYLAND COMMUNITY HEALTH OUTREACH AND ADVOCACY TEAM TO ADDRESS THE HEALTH CARE NEEDS OF THE WEST BALTIMORE COMMUNITY. COMPRISED OF COMMUNITY OUTREACH MANAGEMENT AND STAFF, SOCIAL WORKERS, DIRECTORS, VICE PRESIDENTS, AND PHYSICIANS FROM UMMS SYSTEM HOSPITALS. THE GROUP DETERMINES WHAT NEEDS ARE ADDRESSED AS WELL AS COMMUNITY INVOLVEMENT AND ACTIVITIES EACH YEAR. UMMC PARTICIPATES IN THIS ADVOCACY TEAM AND REPRESENTATIVES IN ADDITION TO THE IDENTIFIED UMMS PRIORITIES,

Schedule H (Form 990) 2011

KERNAN SENIOR LEADERS AND COMMUNITY OUTREACH STAFF MEET TO DETERMINE

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ANNUAL GOALS AND ACTIVITIES. KERNAN, IN PARTNERSHIP WITH UMMS, WAS A

MAJOR PARTICIPANT AND SPONSOR IN MAJOR ANNUAL OUTREACH EFFORTS.

JSA Schedule H (Form 990) 2011

4240CV 700P V 11-6.5 523418

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Complete this part to provide the following information.

- 1 Required descriptions. Provide the descriptions required for Part I, lines 3c, 6a, and 7; Part II; Part III, lines 4, 8, and 9b; and Part V, Section B, lines 1j, 3, 4, 5c, 6i, 7, 9, 10, 11h, 13g, 15e, 16e, 17e, 18d, 19d, 20, and 21.
- 2 Needs assessment. Describe how the organization assesses the health care needs of the communities it serves, in addition to any needs assessments reported in Part V, Section B.
- **3 Patient education of eligibility for assistance.** Describe how the organization informs and educates patients and persons who may be billed for patient care about their eligibility for assistance under federal, state, or local government programs or under the organization's financial assistance policy.
- **4 Community information.** Describe the community the organization serves, taking into account the geographic area and demographic constituents it serves.
- **5 Promotion of community health.** Provide any other information important to describing how the organization's hospitals facilities or other health care facilities further its exempt purpose by promoting the health of the community (e.g., open medical staff, community board, use of surplus funds, etc.).
- **6** Affiliated health care system. If the organization is part of an affiliated health care system, describe the respective roles of the organization and its affiliates in promoting the health of the communities served.
- **7 State filing of community benefit report.** If applicable, identify all states with which the organization, or a related organization, files a community benefit report.

STATE FILING OF COMMUNITY BENEFIT REPORT

MD,

Schedule H (Form 990) 2011

4240CV 700P V 11-6.5 523418

SCHEDULE J (Form 990)

Compensation Information

For certain Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

► Complete if the organization answered "Yes" to Form 990, Part IV, line 23.

► Attach to Form 990. ► See separate instructions.

OMB No. 1545-0047

2011

Open to Public

Inspection

Name of the organization

JAMES LAWRENCE KERNAN HOSPITAL, INC.

Department of the Treasury

Internal Revenue Service

Employer identification number 52-0591639

Part	Questions Regarding Compensation								
			Yes	No					
1a	Check the appropriate box(es) if the organization provided any of the following to or for a person listed in Form								
	990, Part VII, Section A, line 1a. Complete Part III to provide any relevant information regarding these items.								
	First-class or charter travel Housing allowance or residence for personal use								
	Travel for companions Payments for business use of personal residence								
	Tax indemnification and gross-up payments X Health or social club dues or initiation fees								
	Discretionary spending account Personal services (e.g., maid, chauffeur, chef)								
h	If any of the boxes on line 1a are checked, did the organization follow a written policy regarding payment								
-	or reimbursement or provision of all of the expenses described above? If "No," complete Part III to		Х						
2	explain	1b	^						
2	directors, trustees, and the CEO/Executive Director, regarding the items checked in line 1a?	2	x						
	directors, trustees, and the CEO/Executive Director, regarding the items checked in line has								
3	Indicate which, if any, of the following the filing organization used to establish the compensation of the								
	organization's CEO/Executive Director. Check all that apply. Do not check any boxes for methods used by a								
	related organization to establish compensation of the CEO/Executive Director. Explain in Part III.								
	X Compensation committee Written employment contract								
	X Independent compensation consultant X Compensation survey or study								
	Form 990 of other organizations X Approval by the board or compensation committee								
4	During the year, did any person listed in Form 990, Part VII, Section A, line 1a, with respect to the filing organization or a related organization:								
а	Receive a severance payment or change-of-control payment?	4a		Х					
b	Participate in, or receive payment from, a supplemental nonqualified retirement plan?	4b	Х						
С	Participate in, or receive payment from, an equity-based compensation arrangement?	4c		Х					
	If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III.								
_	Only section 501(c)(3) and 501(c)(4) organizations must complete lines 5-9.								
5	For persons listed in Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any								
	compensation contingent on the revenues of:			Х					
a	The organization?	5a		X					
b	Any related organization? If "Yes" to line 5a or 5b, describe in Part III.	5b		^					
6	For persons listed in Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any								
0	compensation contingent on the net earnings of:								
а	·	6a		х					
	The organization? Any related organization?	6b		X					
D	If "Yes" to line 6a or 6b, describe in Part III.	0.5							
7	For persons listed in Form 990, Part VII, Section A, line 1a, did the organization provide any non-fixed								
-	payments not described in lines 5 and 6? If "Yes," describe in Part III	7	х						
8	Were any amounts reported in Form 990, Part VII, paid or accrued pursuant to a contract that was subject								
_	to the initial contract exception described in Regulations section 53.4958-4(a)(3)? If "Yes," describe								
	in Part III	8		Х					
9	If "Yes" to line 8, did the organization also follow the rebuttable presumption procedure described in								
	Regulations section 53 4958-6(c)?	9							

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported in Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii). Do not list any individuals that are not listed on Form 990, Part VII.

Note. The sum of columns (B)(i)-(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual.

		(B) Breakdown	of W-2 and/or 1099-MIS	C compensation	(C) Retirement and	(D) Nontaxable	(E) Total of columns	(F) Compensation	
(A) Name		(i) Base compensation (ii) Bonus & incentive compensation reportable compensation		reportable	other deferred compensation	benefits	(B)(i)-(D)	reported as deferred in prior Form 990	
	(i)	0	C	0	0	d	C	0	
1 ROBERT A CHRENCIK	(ii)	1,124,953.	937,125.	11,560.	204,107.	9,625.	2,287,370.	0	
	(i)	276,304.	80,334.	45,809.	9,800.	8,247.	420,494.	0	
2 MICHAEL R JABLONOVER	(ii)	0	C	0	d	d	C	0	
	(i)	219,773.	43,050.	1,155.	24,175.	1,979.	290,132.	0	
3 JUANITA ROBBINS	(ii)	0	0	0	o d	0	C	0	
	(i)	192,918.	39,496.	18,390.	7,954.	7,426.	266,184.	0	
4 W W AUGUSTIN III	(ii)	0	C	0	q	q	C	0	
	(i)	157,742.	29,057.	23,186.	6,532.	1,737.	218,254.	0	
5 VALERIE SUMMERLIN	(ii)	0	C	0	Q	q	C	0	
	(i)	139,060.	24,158.	113.	7,191.	8,203.	178,725.	0	
6 NORBERT ROBINSON	(ii)	0	C	0	q	0	C	0	
	(i)	119,840.	14,203.	14,570.	4,998.	5,648.	159,259.	0	
7 CHRISTINE MARTIN	(ii)	0	C	0	Q	0	C	0	
	(i)	222,866.	11,250.	7,945.	25,038.	9,024.	276,123.	0	
8 JOHN STRAUMANIS	(ii)	0	C	0	q	0	C	0	
	(i)	152,157.		101.	3,300.	6,812.	162 , 370.	0	
9 THOMAS MERKLE	(ii)	0	C	0	q	0		0	
	(i)	118,223.	21,874.	88.	6,149.	8,182.	154,516.	0	
10 LORI PATRIA	(ii)	0	C	0	0	0	С	0	
	(i)	224,302.	C	4,104.	11,647.	8,286.	248,339.	0	
11 HEMA PATEL	(ii)	0	C	0	q	0	C	0	
	(i)	0	(0	0	0	C	0	
12 DAVID P. SWIFT	(ii)	162,681.	40,363.	844.	17,966.	1,599.	223,453.	0	
	(i)								
_13	(ii)								
	(i)								
14	(ii)								
	(i)			ļ					
15	(ii)								
	(i)								
16	(ii)								

Part || Supplemental Information

Complete this part to provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information.

HEALTH OR SOCIAL CLUB DUES OR INITIATION FEES

SCHEDULE J, PART I, LINE 1A

UMMS EXECUTIVES RECEIVE A BENEFIT PACKAGE WIHICH MAY BE USED TOWARDS

HEALTH CLUB DUES OR OTHER HEALTH MAINTENANCE PROGRAMS. SUCH BENEFITS ARE

CAPPED AT \$7,000, \$5,000 OR \$3,000 DEPENDING ON JOB TITLE AS DESCRIBED IN

THE PROGRAM DOCUMENTS.

Part | Supplemental Information

Complete this part to provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information.

SEE BELOW

SUPPLEMENTAL NONQUALIFIED RETIREMENT PLAN

SCHEDULE J, PART I, LINE 4B

DURING THE FISCAL YEAR ENDED JUNE 30, 2012, CERTAIN OFFICERS AND KEY

EMPLOYEES PARTICIPATED IN THE UNIVERSITY OF MARYLAND MEDICAL SYSTEM

(UMMS) SUPPLEMENTAL NONQUALIFIED RETIREMENT PLAN. THE INDIVIDUALS LISTED

BELOW HAVE NOT VESTED IN THE PLAN THEREFORE THE ACCRUED CONTRIBUTION TO

THE PLAN FOR THE FISCAL YEAR IS REPORTED ON

SCHEDULE J, PART II, COLUMN C, RETIREMENT AND OTHER DEFERRED

COMPENSATION: ROBERT A. CHRENCIK, JUANITA D. ROBBINS, JOHN STRAUMANIS &

DAVID P. SWIFT.

DURING THE FISCAL YEAR, ENDED JUNE 30, 2012, CERTAIN OFFICERS AND KEY

EMPLOYEES PARTICIPATED IN THE UNIVERSITY OF MARYLAND MEDICAL SYSTEM

(UMMS) SUPPLEMENTAL NONQUALIFIED RETIREMENT PLAN. THE INDIVIDUALS LISTED

BELOW HAVE VESTED IN THE PLAN IN A PRIOR YEAR, THEREFORE THE

CONTRIBUTIONS TO THE PLAN FOR THE FISCAL YEAR ARE REPORTED AS TAXABLE

COMPENSATION AND REPORTED ON SCHEDULE J, PART II, LINE B(III), OTHER

Part III Supplemental Information

Complete this part to provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information.

REPORTABLE COMPENSATION: MICHAEL R. JABLONOVER, W.W. AUGUSTIN III,

VALERIE M. SUMMERLIN & CRISTINE E. MARTIN.

NON FIXED COMPENSATION

SCHEDULE J, PART I, LINE 7

BONUSES PAID ARE BASED ON A NUMBER OF VARIABLES INCLUDING BUT NOT LIMITED

TO INDIVIDUAL GOAL ACHIEVEMENTS AS WELL AS ORGANIZATION OPERATION

ACHIEVEMENTS. THE FINAL DETERMINATION OF THE BONUS AMOUNT IS DETERMINED

AND APPROVED BY THE BOARD AS PART OF THE OVERALL COMPENSATION REVIEW OF

THE OFFICERS AND KEY EMPLOYEES.

SCHEDULE O

(Form 990 or 990-EZ)

Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information.

Attach to Form 990 or 990-EZ.

OMB No. 1545-0047

2011

Open to Public Inspection

Department of the Treasury Internal Revenue Service

Name of the organization

JAMES LAWRENCE KERNAN HOSPITAL, INC.

Employer identification number 52-0591639

MEMBERS OR STOCKHOLDERS

FORM 990, PART VI, LINE 6

UNIVERSITY OF MARYLAND MEDICAL SYSTEM CORPORATION (UMMS) IS THE SOLE

MEMBER OF JAMES LAWRENCE KERNAN HOSPITAL (JLK). UMMS MAY ELECT ONE OR MORE

BOARD MEMBERS OF THE GOVERNING BODY AND ALL DECISIONS OF THE GOVERNING

BODY MUST BE APPROVED BY UMMS.

FORM 990 REVIEW PROCESS

FORM 990, PART VI, LINE 11B

THE IRS FORM 990 IS PREPARED AND REVIEWED BY THE ACCOUNTING FIRM OF GRANT THORNTON. ACCOUNTING PERSONNEL IN FINANCE SHARED SERVICES AT THE UNIVERSITY OF MARYLAND MEDICAL SYSTEM GATHER THE INFORMATION NEEDED TO COMPLETE THE RETURN AND INPUT THE DATA INTO THE GRANT THORNTON TAX WHEN ALL DATA HAS BEEN ENTERED, THE INFORMATION IS SUBMITTED ORGANIZER. TO GRANT THORNTON FOR IMPORTATION INTO THEIR TAX SOFTWARE. AT THIS POINT, GRANT THORNTON STAFF MEMBERS REVIEW THE DATA, ASK FOR ADDITIONAL INFORMATION IF NEEDED AND PREPARE THE TAX RETURN. EACH RETURN IS REVIEWED AT SEVERAL LEVELS AT GRANT THORNTON INCLUDING THE TAX PARTNER. AFTER THEIR REVIEW PROCESS, A DRAFT RETURN IS SENT TO THE ACCOUNTING STAFF AT UMMS FOR AN IN-HOUSE REVIEW. UPON COMPLETION OF THE IN-HOUSE REVIEW, GRANT THORNTON IS INSTRUCTED TO MAKE ANY NECESSARY CHANGES AND TO PREPARE THE FINAL RETURN UNDERGOES ANOTHER REVIEW BY THE THE FINAL TAX RETURN. ACCOUNTING STAFF AT FINANCE SHARED SERVICES AND IS ALSO REVIEWED BY THE ACCOUNTING MANAGER, THE DIRECTOR OF FINANCIAL REPORTING, THE VICE

PRESIDENT OF FINANCE AND THE CFO, WHO SIGNS THE RETURN. PRIOR TO FILING THE IRS FORM 990, THE ORGANIZATION'S BOARD CHAIRMAN, TREASURER, AUDIT COMMITTEE CHAIRMAN, EXECUTIVE COMMITTEE CHAIRMAN OR OTHER MEMBER OF THE BOARD WITH SIMILAR AUTHORITY WILL REVIEW THE IRS FORM 990. AT THE DISCRETION OF THE REVIEWING BOARD MEMBER, SUCH MEMBER WILL BRING ANY ISSUES OR QUESTIONS RELATED TO THE COMPLETED IRS FORM 990 TO THE ATTENTION OF THE BOARD. NOTWITHSTANDING THE ABOVE, A BOARD RESOLUTION IS NOT REQUIRED FOR THE FILING OF THE ORGANIZATION'S IRS FORM 990. EACH BOARD MEMBER IS PROVIDED WITH A COPY OF THE FINAL IRS FORM 990 BEFORE FILING.

CONFLICT OF INTEREST POLICY MONITORING & ENFORCEMENT

FORM 990, PART VI, LINE 12C

THE ORGANIZATION'S OFFICERS, DIRECTORS, EMPLOYEES AND MEDICAL STAFF
MEMBERS, AS APPLICABLE, SHALL DISCLOSE CONFLICTS OF INTEREST OR POTENTIAL
CONFLICTS OF INTEREST BETWEEN THEIR PERSONAL INTERESTS AND THE INTERESTS
OF THE ORGANIZATION, OR ANY ENTITY CONTROLLED BY OR OWNED IN SUBSTANTIAL
PART BY THE ORGANIZATION. A QUESTIONNAIRE WHICH DISCLOSES POTENTIAL
CONFLICTS OF INTEREST IS DISTRIBUTED ANNUALLY TO ALL OFFICERS, DIRECTORS
AND KEY EMPLOYEES. THE GENERAL COUNSEL OF THE UNIVERSITY OF MARYLAND
MEDICAL SYSTEM CORPORATION (UMMSC) REVIEWS THE RESPONSES FOR UMMSC,
UNIVERSITY SPECIALTY HOSPITAL AND JAMES LAWRENCE KERNAN HOSPITAL. THE CEO
OR CFO OF EACH OF THE OTHER ENTITIES IN THE UNIVERSITY OF MARYLAND MEDICAL
SYSTEM REVIEWS THE RESPONSES FOR THOSE ENTITIES. THE GENERAL COUNSEL,
IN CONSULTATION WITH THE AUDIT COMMITTEE, IF NECESSARY, WOULD DETERMINE IF
A CONFLICT OF INTEREST EXISTED FOR UMMSC, UNIVERSITY SPECIALTY HOSPITAL
AND JAMES LAWRENCE KERNAN HOSPITAL. WITH RESPECT TO THE OTHER ENTITIES IN

52-0591639

THE UNIVERSITY OF MARYLAND MEDICAL SYSTEM, THE GENERAL COUNSEL MAY BE CALLED FOR CONSULT. IF SO, THE GENERAL COUNSEL MAY CONSULT THE AUDIT COMMITTEE, IF NECESSARY. WHENEVER A CONFLICT OR POTENTIAL CONFLICT OF INTEREST EXISTS, THE NATURE OF THE CONFLICT OR POTENTIAL CONFLICT OF INTEREST MUST BE DISCLOSED IN WRITING TO THE ORGANIZATION'S BOARD, BOARD COMMITTEE, AN OFFICER OF THE ORGANIZATION OR OTHER APPROPRIATE EXECUTIVE. SUCH INDIVIDUAL HAVING A POTENTIAL CONFLICT OF INTEREST SHALL PLAY NO ROLE ON BEHALF OF THE ORGANIZATION, OR ANY ORGANIZATION CONTROLLED OR SUBSTANTIALLY OWNED, IN ANY TRANSACTION IN WHICH A CONFLICT EXISTS. ALL INVITATIONS FOR BIDS, PROPOSALS OR SOLICITATIONS FOR OFFERS INCLUDE THE FOLLOWING PROVISION: ANY VENDOR, SUPPLIER OR CONTRACTOR MUST DISCLOSE ANY ACTUAL OR POTENTIAL TRANSACTION WITH ANY ORGANIZATION OFFICER, DIRECTOR, EMPLOYEE OR MEMBER OF THE MEDICAL STAFF, INCLUDING FAMILY MEMBERS WITHIN FIVE DAYS OF THE TRANSACTION. FAILURE TO COMPLY WITH THIS PROVISION IS A MATERIAL BREACH OF AGREEMENT. IN ADDITION, A BOARD DISCLOSURE REPORT IS FILED WITH THE MARYLAND HEALTH SERVICES COST REVIEW COMMISSION ON AN ANNUAL BASIS SHOWING ANY BUSINESS TRANSACTIONS BETWEEN THE BOARD MEMBERS AND THE ORGANIZATION.

PROCESS FOR DETERMINING COMPENSATION

FORM 990, PART VI, LINE 15A

THE ORGANIZATION DETERMINES THE EXECUTIVE COMPENSATION PAID TO ITS EXECUTIVES IN THE FOLLOWING MANNER PRESCRIBED IN THE IRS REGULATIONS: EXECUTIVE COMPENSATION PACKAGES ARE DETERMINED BY A COMMITTEE OF THE BOARD THAT IS COMPOSED ENTIRELY OF BOARD MEMBERS WHO HAVE NO CONFLICT OF INTEREST. THE COMMITTEE ACQUIRES CREDIBLE COMPARABILITY

MARKET DATA CONCERNING THE COMPENSATION PACKAGES OF SIMILARLY SITUATED EXECUTIVES. THE COMMITTEE CAREFULLY REVIEWS THAT DATA, THE EXECUTIVE'S PERFORMANCE AND THE PROPOSED COMPENSATION PACKAGES DURING THE DECISION MAKING PROCESS. THE COMMITTEE MEMORIALIZES ITS DELIBERATIONS IN DETAILED MINUTES REVIEWED AND ADOPTED AT THE NEXT-FOLLOWING MEETING. THE COMMITTEE SEEKS AN OPINION OF COUNSEL THAT IT HAS MET THE REQUIREMENTS OF THE IRS INTERMEDIATE SANCTIONS REGULATIONS. THIS PROCESS IS USED TO DETERMINE THE COMPENSATION PACKAGES FOR ALL MANAGEMENT EMPLOYEES FROM THE VICE PRESIDENT LEVEL AND UP.

PROCESS FOR DETERMINING COMPENSATION

FORM 990, PART VI, LINE 15B

THE ORGANIZATION DETERMINES THE EXECUTIVE COMPENSATION PAID TO ITS EXECUTIVES IN THE FOLLOWING MANNER PRESCRIBED IN THE IRS REGULATIONS: EXECUTIVE COMPENSATION PACKAGES ARE DETERMINED BY A COMMITTEE OF THE BOARD THAT IS COMPOSED ENTIRELY OF BOARD MEMBERS WHO HAVE NO CONFLICT OF INTEREST. THE COMMITTEE ACQUIRES CREDIBLE COMPARABILITY MARKET DATA CONCERNING THE COMPENSATION PACKAGES OF SIMILARLY SITUATED EXECUTIVES. THE COMMITTEE CAREFULLY REVIEWS THAT DATA, THE EXECUTIVE'S PERFORMANCE AND THE PROPOSED COMPENSATION PACKAGES DURING THE DECISION MAKING PROCESS. THE COMMITTEE MEMORIALIZES ITS DELIBERATIONS IN DETAILED MINUTES REVIEWED AND ADOPTED AT THE NEXT-FOLLOWING MEETING. THE COMMITTEE SEEKS AN OPINION OF COUNSEL THAT IT HAS MET THE REQUIREMENTS OF THE IRS INTERMEDIATE SANCTIONS REGULATIONS. THIS PROCESS IS USED TO DETERMINE THE COMPENSATION PACKAGES FOR ALL MANAGEMENT EMPLOYEES FROM THE VICE PRESIDENT LEVEL AND UP.

Employer identification number 52-0591639

HOW DOCUMENTS ARE MADE AVAILABLE TO THE PUBLIC

FORM 990, PART VI, LINE 19

IN GENERAL, FINANCIAL AND TAX INFORMATION RELATING TO THE ORGANIZATION IS DEEMED PROPRIETARY AND NOT SUBJECT TO DISCLOSURE UPON REQUEST. HOWEVER, SPECIFIC PROVISIONS OF FEDERAL AND STATE LAW REQUIRE THE ORGANIZATION TO DISCLOSE CERTAIN LIMITED FINANCIAL AND TAX DATA UPON A SPECIFIC REQUEST FOR THAT INFORMATION. REQUESTS FOR FORM 990 AND FORM 1023: A REQUESTOR SEEKING TO REVIEW AND/OR OBTAIN A COPY OF THE ORGANIZATION'S IRS FORM 990 OR FORM 1023 AS FILED WITH THE INTERNAL REVENUE SERVICE, INCLUDING ALL SCHEDULES AND ATTACHMENTS, MAY APPEAR IN PERSON OR SUBMIT A WRITTEN REOUEST. THE MOST RECENT THREE YEARS OF IRS FORM 990 MAY BE REQUESTED. IF THE REQUESTER APPEARS IN PERSON, THE INDIVIDUAL IS DIRECTED TO THE OFFICE OF THE CHIEF FINANCIAL OFFICER FOR THE ORGANIZATION AND THE FORM 990 AND/OR FORM 1023 ARE MADE AVAILABLE FOR INSPECTION. INDIVIDUAL IS PERMITTED TO REVIEW THE RETURN, TAKE NOTES AND REQUEST A COPY. IF REQUESTED, A COPY IS PROVIDED ON THE SAME DAY. A NOMINAL FEE IS CHARGED FOR MAKING THE COPIES. THE ORGANIZATION MAY HAVE AN EMPLOYEE PRESENT DURING THE PUBLIC INSPECTION OF THE DOCUMENT. WRITTEN REQUESTS FOR AN ENTITY'S FORM 990 OR FORM 1023 ARE DIRECTED IMMEDIATELY TO THE OFFICE OF THE CHIEF FINANCIAL OFFICER FOR THE ORGANIZATION. THE REQUESTED COPIES ARE MAILED WITHIN 30 DAYS OF THE REQUEST. REPRODUCTION FEES AND MAILING COSTS ARE CHARGED TO THE REQUESTOR. CONFLICT OF INTEREST POLICY AND GOVERNING DOCUMENTS: IF THE GOVERNING DOCUMENTS AND CONFLICT OF INTEREST POLICY OF OUR ORGANIZATION ARE SUBJECT TO THE FEDERAL PUBLIC DISCLOSURE RULES (OR STATE PUBLIC DISCLOSURE RULES), THESE DOCUMENTS WILL BE MADE PUBLICLY AVAILABLE AS APPLICABLE LAW MAY REQUIRE. OTHERWISE, THE

52-0591639

GOVERNING DOCUMENTS AND CONFLICT OF INTEREST POLICY WILL BE PROVIDED TO THE PUBLIC AT THE DISCRETION OF MANAGEMENT.

TAX EXEMPT BOND ISSUE

PART IV, LINE 24A

PURSUANT TO A MASTER LOAN AGREEMENT DATED JUNE 20, 1991 (THE "MASTER LOAN AGREEMENT"), AS AMENDED, THE UNIVERSITY OF MARYLAND MEDICAL SYSTEM CORPORATION (THE "CORPORATION") AND SEVERAL OF ITS SUBSIDIARIES HAVE ISSUED DEBT THROUGH THE MARYLAND HEALTH AND HIGHER EDUCATION FACILITY AUTHORITY (THE "AUTHORITY"). AS SECURITY FOR THE PERFORMANCE OF THE BOND OBLIGATION UNDER THE MASTER LOAN AGREEMENT, THE AUTHORITY MAINTAINS A SECURITY INTEREST IN THE REVENUE OF THE OBLIGORS. THE MASTER LOAN AGREEMENT CONTAINS CERTAIN RESTRICTIVE COVENANTS. THESE COVENANTS REQUIRE THAT RATES AND CHARGES BE SET AT CERTAIN LEVELS, LIMIT INCURRENCE OF ADDITIONAL DEBT, REQUIRE COMPLIANCE WITH CERTAIN OPERATING RATIOS AND RESTRICT THE DISPOSITION OF ASSETS. THE OBLIGATED GROUP UNDER THE MASTER LOAN AGREEMENT INCLUDES THE CORPORATION, UNIVERSITY SPECIALTY HOSPITAL, INC., THE JAMES LAWRENCE KERNAN HOSPITAL, INC., MARYLAND GENERAL HOSPITAL, INC., BALTIMORE WASHINGTON MEDICAL CENTER, INC., SHORE HEALTH SYSTEM, INC., CHESTER RIVER HEALTH SYSTEM, INC. AND THE UNIVERSITY OF MARYLAND MEDICAL SYSTEM FOUNDATION, INC. EACH MEMBER OF THE OBLIGATED GROUP IS JOINTLY AND SEVERALLY LIABLE FOR THE REPAYMENT OF THE OBLIGATIONS UNDER THE MASTER LOAN AGREEMENT OF THE CORPORATION'S \$974,450,000 OF OUTSTANDING AUTHORITY BONDS ON JUNE 30, 2012. ALL OF THE BONDS WERE ISSUED IN THE NAME OF THE UNIVERSITY OF MARYLAND MEDICAL SYSTEM CORPORATION AND ARE REPORTED ON SCHEDULE K OF ITS FORM 990.

Schedule O (Form 990 or 990-EZ) 2011

Name of the organization

JAMES LAWRENCE KERNAN HOSPITAL, INC.

Employer identification number 52-0591639

Page 2

HOURS ON RELATED ENTITIES

PART VII, SECTION A, COLUMN (B)

THE UNIVERSITY OF MARYLAND MEDICAL SYSTEM (UMMS) IS A MULTI-ENTITY HEALTH CARE SYSTEM THAT INCLUDES 9 ACUTE CARE HOSPITALS, 3 ACUTE CARE HOSPITALS OWNED IN JOINT VENTURE ARRANGEMENTS AND VARIOUS SUPPORTING ENTITIES. A NUMBER OF INDIVIDUALS PROVIDE SERVICES TO VARIOUS ENTITIES WITHIN THE SYSTEM. IN GENERAL, THE OFFICERS AND KEY EMPLOYEES OF UMMS AVERAGE IN EXCESS OF 40 HOURS PER WEEK SERVING THE DIFFERENT ENTITIES THAT COMPRISE UMMS.

RECONCILIATION OF NET ASSETS

FORM 990, PART XI, LINE 5

CHANGE IN UMMS FOUNDATION \$ 157,263

CHANGE IN JAMES L. KERNAN FOUNDATION (4,352,520)

CHANGE IN FAIR MARKET VALUE OF INVESTMENTS (556,665)

TOTAL OTHER CHANGES IN NET ASSETS \$(4,751,922)

ATTACHMENT 1

FORM 990, PART VII, COLUMN B - ESTIMATED AVERAGE PER WEEK

NAME AND TITLE HOURS DEVOTED FOR RELATED ORGANIZATION

ROBERT A CHRENCIK

TREASURER 50.00

DAVID P. SWIFT

VP OF HR 24.00

Name of the organization	Employer identification number
JAMES LAWRENCE KERNAN HOSPITAL, INC.	52-0591639
	ATTACHMENT 2

990, PART VII- COMPENSATION OF THE FIVE HIGHEST PAID IND. CONTRACTORS

NAME AND ADDRESS	DESCRIPTION OF SERVICES	COMPENSATION
WHITING TURNER CONTRACTING PO BOX 17596 BALTIMORE, MD 21297	CONSTRUCTION	2,056,418.
PHYSICIAN MANAGEMENT LTD 3 BETHESDA METRO SUITE 630 BETHESDA, MD 20814	PHYSICIAN SERVICES	1,006,341.
ARAMARK HEALTHCARE FOOD LOCKBOX 25271 NETWORK PLACE CHICAGE, IL 60673-1252	FOOD SERVICES	926,109.
ARAMARK CORPORATION PO BOX 651009 CHARLOTTE, NC 28265	ENVIRONMENTAL SVC	776,032.
MARYLAND MECHANICAL SYSTEM 300 SOUTH HAVEN STREET BALTIMORE, MD 21224	MAINTENANCE SERVICES	584,589.
TOTAL CON	MPENSATION	5,349,489.

ATTACHMENT 3

FORM 990, PART VIII - INVESTMENT I	NCOME			
	(A)	(B)	(C)	(D)
	TOTAL	RELATED OR	UNRELATED	EXCLUDED
DESCRIPTION	REVENUE	EXEMPT REVENUE	BUSINESS REV.	REVENUE
INVESTMENT INOCME	265,97	0.		265,970.
TOTALS	265,97	0.	<u> </u>	265,970.

Related Organizations and Unrelated Partnerships

OMB No. 1545-0047

Internal Revenue Service

Name of the organization

▶ Complete if the organization answered "Yes" to Form 990, Part IV, line 33, 34, 35, 36, or 37.

► Attach to Form 990.

► See separate instructions.

Open to Public Inspection

Employer identification number

JAMES LAWRENCE KERNAN HOSPITAL, INC.

52-0591639

Part I Identification of Disregarded Entities (Complete if the organization answered "Yes" to Form 990, Part IV, line 33.)

(a) Name, address, and EIN of disregarded entity	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Total income	(e) End-of-year assets	(f) Direct controlling entity
(1) SHIPLEY'S PHYSICAL THERAPY CENTER, LLC 52-2061788 2200 KERNAN DRIVE BALTIMORE, MD 21207	HEALTHCARE	MD	989,000.	63,000.	JLK HOSPITAL
(2)					
_(3)					
_(5)					
<u>(6)</u>					

Part II Identification of Related Tax-Exempt Organizations (Complete if the organization answered "Yes" to Form 990, Part IV, line 34 because it had one or more related tax-exempt organizations during the tax year.)

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Exempt Code section	(e) Public charity status (if section 501(c)(3))	(f) Direct controlling entity	Section 5	g) 512(b)(13) rolled tity?
						Yes	No
(1) BALTIMORE WASHINGTON EMERGENCY PHYS, INC 52-1756	326						
301 HOSPITAL DRIVE GLEN BURNIE, MD 21061	HEALTH CARE	MD	501 (C) (3)	11A	BWMS		Х
(2) BALTIMORE WASHINGTON HEALTHCARE SERVICES 52-1830	243						
301 HOSPITAL DRIVE GLEN BURNIE, MD 21061	HEALTH CARE	MD	501(C)(3)	11A	BWMS		х
(3) BALTIMORE WASHINGTON MEDICAL CENTER, INC 52-0689	917						
301 HOSPITAL DRIVE GLEN BURNIE, MD 21061	HEALTH CARE	MD	501 (C) (3)	03	BWMS		Х
(4) BALTIMORE WASHINGTON MEDICAL SYSTEM, INC 52-1830	242						
301 HOSPITAL DRIVE GLEN BURNIE, MD 21061	HEALTH CARE	MD	501(C)(3)	11A	UMMS		X
(5) BW MEDICAL CENTER FOUNDATION, INC. 52-1813	656						
301 HOSPITAL DRIVE GLEN BURNIE, MD 21061	HEALTH CARE	MD	501(C)(3)	11C	BWMS		Х
(6) NORTH ARUNDEL DEVELOPMENT CORPORATION 52-1318	404						
301 HOSPITAL DRIVE GLEN BURNIE, MD 21061	REAL ESTATE	MD	501(C)(2)	N/A	NCC		х
(7) NORTH COUNTY CORPORATION 52-1591:	355						
301 HOSPITAL DRIVE GLEN BURNIE, MD 21061	REAL ESTATE	MD	501(C)(2)	N/A	BWMS		Х

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Related Organizations and Unrelated Partnerships

OMB No. 1545-0047

Department of the Treasury
Internal Revenue Service

Name of the organization

lacktriangle Complete if the organization answered "Yes" to Form 990, Part IV, line 33, 34, 35, 36, or 37.

► Attach to Form 990.

See separate instructions.

Open to Public Inspection

JAMES LAWRENCE KERNAN HOSPITAL, INC.

Employer identification number 52-0591639

Part II Identification of Related Tax-Exempt Organizations (Complete if the organization answered "Yes" to Form 990, Part IV, line 34 because it had one or more related tax-exempt organizations during the tax year.)

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Exempt Code section	(e) Public charity status (if section 501(c)(3))	(f) Direct controlling entity	Section 8	(g) 512(b)(13) trolled tity?
						Yes	No
(1) CHESTER RIVER HEALTH FOUNDATION, INC. 52-1338861							
100 BROWN STREET CHESTERTOWN, MD 21620	FUNDRAISING	MD	501(C)(3)	07	CRHS		X
(2) CHESTER RIVER HEALTH SYSTEM, INC. 52-2046500							
100 BROWN STREET CHESTERTOWN, MD 21620	HEALTH CARE	MD	501(C)(3)	11A	UMMS		Х
(3) CHESTER RIVER HOSPITAL CENTER, INC. 52-0679694							
100 BROWN STREET CHESTERTOWN, MD 21620	HEALTH CARE	MD	501(C)(3)	03	CRHS		X
(4) CHESTER RIVER MANOR, INC. 52-6070333							
200 MORGNEC ROAD CHESTERTOWN, MD 21620	HEALTH CARE	MD	501(C)(3)	09	CRHS		X
(5) MARYLAND GENERAL CLINICAL PRACTICE GROUP 52-1566211							
827 LINDEN AVE BALTIMORE, MD 21201	HEALTH CARE	MD	501(C)(3)	11B	MGHS		Х
(6) MARYLAND GENERAL COMM HEALTH FOUNDATION 52-2147532							
827 LINDEN AVE BALTIMORE, MD 21201	FUNDRAISING	MD	501(C)(3)	11C	MGHS		Х
(7) MARYLAND GENERAL HEALTH SYSTEMS, INC. 52-1175337							
827 LINDEN AVE BALTIMORE, MD 21201	HEALTH CARE	MD	501 (C) (3)	11B	UMMS		X

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Related Organizations and Unrelated Partnerships

OMB No. 1545-0047

Department of the Treasury
Internal Revenue Service

Name of the organization

lacktriangle Complete if the organization answered "Yes" to Form 990, Part IV, line 33, 34, 35, 36, or 37.

Attach to Form 990.

► See separate instructions.

Inspection
Employer identification number

Open to Public

JAMES LAWRENCE KERNAN HOSPITAL, INC.

52-0591639

Part II Identification of Related Tax-Exempt Organizations (Complete if the organization answered "Yes" to Form 990, Part IV, line 34 because it had one or more related tax-exempt organizations during the tax year.)

(a) Name, address, and EIN of re	ated organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Exempt Code section	(e) Public charity status (if section 501(c)(3))	(f) Direct controlling entity	Section s	(g) 512(b)(13) trolled tity?
							Yes	No
(1) MARYLAND GENERAL HOSPITAL, INC.	52-0591667							
827 LINDEN AVE	BALTIMORE, MD 21201	HEALTH CARE	MD	501(C)(3)	03	MGHS		X
(2) CARE HEALTH SERVICES, INC.	52-1510269							
219 SOUTH WASHINGTON STREET	EASTON, MD 21601	HEALTH CARE	MD	501(C)(3)	09	SHS		Х
(3) DORCHESTER GENERAL HOSPITAL FOUNDAT	ion 52-1703242							
219 SOUTH WASHINGTON STREET	EASTON, MD 21601	FUNDRAISING	MD	501(C)(3)	11D	SHS		Х
(4) MEMORIAL HOSPITAL FOUNDATION, INC.	52-1282080							
219 SOUTH WASHINGTON STREET	EASTON, MD 21601	FUNDRAISING	MD	501(C)(3)	11A	SHS		Х
(5) SHORE CLINICAL FOUNDATION, INC.	52-1874111							
219 SOUTH WASHINGTON STREET	EASTON, MD 21601	HEALTH CARE	MD	501(C)(3)	03	SHS		Х
(6) SHORE HEALTH SYSTEM, INC.	52-0610538							
219 SOUTH WASHINGTON STREET	EASTON, MD 21601	HEALTH CARE	MD	501(C)(3)	03	UMMSC		Х
(7) UNIVERSITY SPECIALTY HOSPITAL	52-0882914							
611 SOUTH CHARLES STREET	BALTIMORE, MD 21230	HEALTH CARE	MD	501 (C) (3)	03	UMMSC		X

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Related Organizations and Unrelated Partnerships

OMB No. 1545-0047

Department of the Treasury Internal Revenue Service ▶ Complete if the organization answered "Yes" to Form 990, Part IV, line 33, 34, 35, 36, or 37.

► Attach to Form 990.

► See separate instructions.

Open to Public Inspection

Name of the organization

JAMES LAWRENCE KERNAN HOSPITAL, INC.

Employer identification number
52-0591639

Part II Identification of Related Tax-Exempt Organizations (Complete if the organization answered "Yes" to Form 990, Part IV, line 34 because it had one or more related tax-exempt organizations during the tax year.)

(a) Name, address, and EIN of related organization			(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Exempt Code section	(e) Public charity status (if section 501(c)(3))	(f) Direct controlling entity	Section 5	g) 512(b)(13) rolled tity?
								Yes	No
(1) JAMES LAWRENCE KERNAN HOSP ENDOW FND) 2	23-7360743							
2200 KERNAN DRIVE	BALTIMORE, I	MD 21207	FUNDRAISING	MD	501(C)(3)	11B	JLK HOSPITAL	Х	
(2) SHIPLEY'S CHOICE MEDICAL PARK, INC.	(04-3643849							
22 SOUTH GREENE STREET	BALTIMORE,	MD 21201	REAL ESTATE	MD	501(C)(2)	N/A	UMMSC		х
(3) UMMS FOUNDATION, INC.	į	52-2238893							
22 SOUTH GREENE STREET	BALTIMORE,	MD 21201	FUNDRAISING	MD	501(C)(3)	11A	UMMSC		Х
(4) UNIVERSITY OF MD MEDICAL SYSTEM CORP	, [52-1362793							
22 SOUTH GREENE STREET	BALTIMORE, I	MD 21201	HEALTH CARE	MD	501(C)(3)	03	N/A		X
(5) CIVISTA HEALTH, INC.	į	52-2155576							
PO BOX 1070	LA PLATA, M	D 20646	HEALTHCARE	MD	501(C)(3)	11C	UMMSC		X
(6) CIVISTA MEDICAL CENTER, INC.	į	52-0445374							
PO BOX 1070	LA PLATA, M	D 20646	HEALTHCARE	MD	501(C)(3)	03	CIVHS		х
(7) CIVISTA HEALTH FOUNDATION, INC.	į	52-1414564							
PO BOX 1070	LA PLATA, M	D 20646	FUNDRAISING	MD	501(C)(3)	11A	CIVHS		Х

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Related Organizations and Unrelated Partnerships

OMB No. 1545-0047

Department of the Treasury
Internal Revenue Service

▶ Complete if the organization answered "Yes" to Form 990, Part IV, line 33, 34, 35, 36, or 37.

► Attach to Form 990.

See separate instructions.

Open to Public Inspection

Name of the	organization						Employer id	entification	number
JAMES :	LAWRENCE KERNAN HOSPITAL, INC.						52-059	1639	
Part I	Identification of Disregarded Entities (Complete if	the organizatio	n ans	wered "Yes" to	Form 990, Part	IV, line 33.)			
	(a) Name, address, and EIN of disregarded entity		Р	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Total income	(e) End-of-year assets	(f) Direct cor enti	ntrolling
_(1)								1	
_(2)									
_(3)									
_(4)									
_(5)									
<u>(6)</u>									
Part II	Identification of Related Tax-Exempt Organizations one or more related tax-exempt organizations during	(Complete if the tax year.)	the o	rganization ans	wered "Yes" to F	Form 990, Part IV	, line 34 because	e it had	
	(a) Name, address, and EIN of related organization	(b) Primary activit	ty	(c) Legal domicile (state or foreign country)	· ·	(e) Public charity status (if section 501(c)(3))	(f) Direct controlling entity	Section 5	g) 512(b)(13) rolled tity?
								Yes	No
_(1) CIVIS	TA HEALTH AUXILIARY, INC. 52-1131193 X 1070 LA PLATA, MD 20646	 FUNDRAISIN	1G	MD	501(C)(3)	11A	CIVHS		х
<u>(2)</u>									
<u>(3)</u>									

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule R (Form 990) 2011 Page 2

Part III Identification of Related Organizations Taxable as a Partnership (Complete if the organization answered "Yes" to Form 990, Part IV, line 34 because it had one or more related organizations treated as a partnership during the tax year.)

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Direct controlling entity	(e) Predominant income (related, unrelated, excluded from tax under sections 512-514)	(f) Share of total income	(g) Share of end-of-year assets	(h) Dispropor	rtionate	(i) Code V-UBI amount in box 20 of Schedule K-1 (Form 1065)	Gene mana part	aging	(k) Percentage ownership
							Yes	No		Yes	No	
(1) ARUNDEL PHYSICIANS ASSOCIATES,												
301 HOSPITAL DRIVE	HEALTH CARE	MD	N/A	N/A								
(2) CENTRAL MARYLAND RADIOLOGY ONC												
10710 CHARTER DRIVE	HEALTH CARE	MD	N/A	N/A								
(3) INNOVATIVE HEALTH, LLC 52-1997												
29165 CANVASBACK DRIVE, SUITE	BILLING	MD	N/A	N/A								
(4) BALTIMORE WASHINGTON IMAGING,												_
301 HOSPITAL DRIVE	HEALTH CARE	MD	N/A	N/A								
(5) NORTH ARUNDEL SENIOR LIVING, L												
301 HOSPITAL DRIVE	HEALTH CARE	MD	N/A	N/A								
(6) NAH/SUNRISE OF SEVERNA PARK, L												
301 HOSPITAL DRIVE	HEALTH CARE	MD	N/A	N/A								
(7) SHIPLEY'S IMAGING CENTER, LLC												
22 SOUTH GREENE STREET	HEALTH CARE	MD	N/A	N/A								

Part IV Identification of Related Organizations Taxable as a Corporation or Trust (Complete if the organization answered "Yes" to Form 990, Part IV, line 34 because it had one or more related organizations treated as a corporation or trust during the tax year.)

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Direct controlling entity	(e) Type of entity (C corp, S corp, or trust)	(f) Share of total income	(g) Share of end-of-year assets	(h) Percentage ownership
(1) ARUNDEL PHYSICIANS ASSOCIATES, INC. 52-199264	9						
301 HOSPITAL DRIVE GLEN BURNIE, MD 21061	HEALTH CARE	MD	N/A	C CORP			
(2) BALTIMORE WASHINGTON HEALTH ENTERPRISES 52-193665	6						
301 HOSPITAL DRIVE GLEN BURNIE, MD 21061	HEALTH CARE	MD	N/A	C CORP			
(3) BW PROFESSIONAL SERVICES, INC. 52-165564	0						
301 HOSPITAL DRIVE GLEN BURNIE, MD 21061	HEALTH CARE	MD	N/A	C CORP			
(4) COUNCIL OF UNIT OWNERS OF MD GEN PC 52-189112	6						
827 LINDEN AVENUE BALTIMORE, MD 21201	REAL ESTATE	MD	N/A	C CORP			
(5) SHORE HEALTH ENTERPRISES, INC. 52-136320	1						
219 SOUTH WASHINGTON STREET EASTON, MD 21601	REAL ESTATE	MD	N/A	C CORP			
(6) UNIVERSITY LITHOTRIPTER, INC. 52-145102	1						
22 SOUTH GREENE STREET BALTIMORE, MD 21201	HEALTH CARE	MD	N/A	C CORP			
(7) UMMS SELF INSURANCE TRUST 52-631543	3						
22 SOUTH GREENE STREET BALTIMORE, MD 21201	INSURANCE	MD	N/A	TRUST			

Schedule R (Form 990) 2011												Page 2
	Related Organizations e or more related orga					answered "Yes'	' to F	orm	990, Part IV,	line 3	34	
(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Direct controlling entity	(e) Predominant income (related, unrelated, excluded from tax under sections 512-514)	(f) Share of total income	(g) Share of end-of-year assets	Dispro	(h) oportionate cations?	(i) Code V-UBI amount in box 2 of Schedule K-1 (Form 1065)	Gen 0 man	(j) eral or laging tner?	(k) Percentage ownership
				,			Yes	No	(*	Yes	No	
(1) UNIVERSITYCARE, LLC 52-19	14892 HEALTH CARE	MD	N/A	N/A								
(2)												
<u>(3)</u>												
<u>(5)</u>												
<u>(6)</u>												
<u>(7)</u>												
	Related Organizations had one or more rela						red "	Yes"	to Form 990	, Parl	t IV,	1
Name, address, and	(a) EIN of related organization		(b) Primary activity	(c) Legal domicile (state or	(d) Direct controlling entity	(e) Type of entity (C corp, S corp,		(f) are of tincome		(g) nare of year ass	sets	(h) Percentage ownership

foreign country) or trust) (1) TERRAPIN INSURANCE COMPANY 98-0129232 P.O. BOX 1109 KY1-1102 GRAND CAYMAN, CJ INSURANCE N/A C CORP CJ (2) NA EXECUTIVE BUILDING CONDO ASSN, INC. 301 HOSPITAL DRIVE GLEN BURNIE, MD 21061 REAL ESTATE N/A C CORP MD (3) CIVISTA CARE PARTNERS 52-2176314 701 E. CHARLES STREET LA PLATA, MD 20646 HEALTH CARE N/A C CORP

Schedule R (Form 990) 2011

Pa	rt V Transactions With Related Organizations (Complete if the organization answered "Y	es" to Form 990, Pa	rt IV, line 34, 35, 35a, or 3	36.)			
No	te. Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule.					Yes	No
1	During the tax year, did the organization engage in any of the following transactions with one or more re-						
а	Receipt of (i) interest (ii) annuities (iii) royalties or (iv) rent from a controlled entity				1a		X
b	Gift, grant, or capital contribution to related organization(s)				1b		Х
С	Gift, grant, or capital contribution from related organization(s)				1c	Х	
d	Loans or loan guarantees to or for related organization(s)				1d		Х
е	Loans or loan guarantees by related organization(s)				1e		Х
f	Sale of assets to related organization(s)				1f		Х
g	Purchase of assets from related organization(s)				1g		X
h	Exchange of assets with related organization(s)				1h		X
i	Lease of facilities, equipment, or other assets to related organization(s)				1i		Х
					4.		Х
J	Lease of facilities, equipment, or other assets from related organization(s)				1 <u>j</u>		^ X
k	Performance of services or membership or fundraising solicitations for related organization(s)				1k		^ X
I	Performance of services or membership or fundraising solicitations by related organization(s)				11		X
m					1 m		X
n	Sharing of paid employees with related organization(s)				1n		X
0	Reimbursement paid to related organization(s) for expenses				10		Х
р	Reimbursement paid by related organization(s) for expenses				1р		Х
q	Other transfer of cash or property to related organization(s)				1q		X
r	Other transfer of cash or property from related organization(s)				1r		X
2	If the answer to any of the above is "Yes," see the instructions for information on who must complete the				holds	S.	
	(a)	(b)	(c)		(d)		
	Name of other organization	Transaction type (a–r)	Amount involved	Method (amou	of dete int invo		g
(1)	JAMES L KERNAN HOSP ENDOWMENT FUND INC	С	4,424,424.	FMV			
(2)							
(3)							
(4)							
(*)							
(5)							
(6)							

Schedule R (Form 990) 2011 Page 4

Part VI Unrelated Organizations Taxable as a Partnership (Complete if the organization answered "Yes" on Form 990, Part IV, line 37.)

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships.

	(a) Name, address, and EIN of entity	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Predominant income (related, unrelated, excluded from tax under	(e) Are all partners section 501(c)(3) organizations?		total income	(g) Share of end-of-year assets	(h) Disproportionate allocations?		(i) Code V-UBI amount in box 20 of Schedule K-1 (Form 1065)	(j) General or managing partner?		(k) Percentage ownership
				section 512-514)		No			Yes	No	(FOIII 1005)	Yes	No	
(1)														
(2)														
(3)														
<u>(4)</u>														
(5)														
<u>(6)</u>														
<u>(7)</u>														
<u>(8)</u>														
<u>(9)</u>														
<u>(10)</u>														
(11)														
(12)														
<u>(13)</u>														
(14)														
(15)														
<u>(16)</u>														
												L		

Schedule R (Form 990) 2011 Page 5

Supplemental Information Part VII

Complete this part to provide additional information for responses to questions on Schedule R (see instructions).