Form 8453-EO

Exempt Organization Declaration and Signature for Electronic Filing

For calendar year 2011, or tax year beginning 0.07/0.1, 2011, and ending 0.06/3.0, 20 1.2

2011

OMB No. 1545-1879

For use with Forms 990, 990-EZ, 990-PF, 1120-POL, and 8868 Department of the Treasury ► See instructions on back. Internal Revenue Service Employer identification number Name of exempt organization FREDERICK MEMORIAL HOSPITAL, INC 52-0591612 Type of Return and Return Information (Whole Dollars Only) Part I Check the box for the type of return being filed with Form 8453-EO and enter the applicable amount, if any, from the return. If you check the box on line 1a, 2a, 3a, 4a, or 5a below and the amount on that line of the return being filed with this form was blank, then leave line 1b, 2b, 3b, 4b, or 5b, whichever is applicable, blank (do not enter -0-). If you entered -0- on the return, then enter -0- on the applicable line below. Do not complete more than one line in Part I. 1a Form 990 check here ▶ X b Total revenue, if any (Form 990, Part VIII, column (A), line 12)... 1b 356545098. 2a Form 990-EZ check here b L b Total revenue, if any (Form 990-EZ, line 9) 2b b Total tax (Form 1120-POL, line 22) 3b 3a Form 1120-POL check here ▶ b Tax based on investment income (Form 990-PF, Part VI, line 5) 4b 4a Form 990-PF check here ▶ b Balance due (Form 8868, Part I, line 3c or Part II, line 8c) 5b 5a Form 8868 check here ▶ Part II Declaration of Officer I authorize the U.S. Treasury and its designated Financial Agent to initiate an Automated Clearing House (ACH) electronic funds withdrawal (direct debit) entry to the financial institution account indicated in the tax preparation software for payment of the organization's federal taxes owed on this return, and the financial institution to debit the entry to this account. To revoke a payment, I must contact the U.S. Treasury Financial Agent at 1-888-353-4537 no later than 2 business days prior to the payment (settlement) date. I also authorize the financial institutions involved in the processing of the electronic payment of taxes to receive confidential information necessary to answer inquiries and resolve issues related to the payment. If a copy of this return is being filed with a state agency(ies) regulating charities as part of the IRS Fed/State program, I certify that I executed the electronic disclosure consent contained within this return allowing disclosure by the IRS of this Form 990/990-EZ/990-PF (as specifically identified in Part I above) to the selected state agency(ies). Under penalties of perjury, I declare that I am an officer of the above named organization and that I have examined a copy of the organization's 2011 electronic return and accompanying schedules and statements, and to the best of my knowledge and belief, they are true, correct, and complete. I further declare that the amount in Part I above is the amount shown on the copy of the organization's electronic return. I consent to allow my intermediate service provider, transmitter, or electronic return originator (ERO) to send the organization's return to the IRS and to receive from the IRS (a) an acknowledgement of receipt or reason for rejection of the transmission, (b) the reason for any delay in processing the return or refund, and (c) the date of any refund. Sign | 5-15.13 | CFU | Title Here Signature of officer Part III Declaration of Electronic Return Originator (ERO) and Paid Preparer (see instructions) I declare that I have reviewed the above organization's return and that the entries on Form 8453-EO are complete and correct to the best of my knowledge. If I am only a collector, I am not responsible for reviewing the return and only declare that this form accurately reflects the data on the return. The organization officer will have signed this form before I submit the return. I will give the officer a copy of all forms and information to be filed with the IRS, and have followed all other requirements in Pub. 4163, Modernized e-File (MeF) Information for Authorized IRS e-file Providers for Business Returns. If I am also the Paid Preparer, under penalties of perjury I declare that I have examined the above organization's return and accompanying schedules and statements, and to the best of my knowledge and belief, they are true, correct, and complete. This Paid Preparer declaration is based on all information of which I have any knowledge. ERO's SSN or PTIN Check if ERO's 05/14/2013 also paid self-ERO's P00968722 signature preparer employed Use ERNST & YOUNG U.S. LLPEIN 34-6565596 Firm's name (or Only yours if self-employed), address, and ZIP code 155 NORTH WACKER DRIVE Phone no. 312-879-2000 CHICAGO IL 60606 Under penalties of perjury, I declare that I have examined the above return and accompanying schedules and statements, and to the best of my knowledge and belief, they are true, correct, and complete. Declaration of preparer is based on all information of which the preparer has any knowledge. Print/Type preparer's name Preparer's signature PTIN Check Paid self-employed

For Privacy Act and Paperwork Reduction Act Notice, see back of form.

Form 8453-EO (2011)

Firm's EIN 🕨

Phone no.

1E1675 1.000

Preparer

Use Only

Firm's name

Firm's address

Form **991**

Return of Organization Exempt From Income Tax

OMB No. 1545-0047

Open to Public Inspection

Department of the Treasury

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except black lung benefit trust or private foundation)

The organization may have to use a copy of this return to satisfy state reporting requirements. Internal Revenue Service A For the 2011 calendar year, or tax year beginning 07/01, 2011, and ending 06/30, 20 12 D Employer identification number C Name of organization B Check if applicable: FREDERICK MEMORIAL HOSPITAL, INC. 52-0591612 Doing Business As Number and street (or P.O. box if mail is not delivered to street address) E Telephone number Room/suite Name change 400 WEST SEVENTH STREET (240) 566 - 3300Initial return City or town, state or country, and ZIP + 4 Amended FREDERICK, MD 21701 G Gross receipts \$ 398,441,099. return Application pending H(a) Is this a group return for F Name and address of principal officer: THOMAS A. KLEINHANZL Yes Nο Χ 400 WEST 7TH STREET FREDERICK, MD H(b) Are all affiliates included? Yes No If "No," attach a list. (see instructions) Tax-exempt status: X 501(c)(3) 501(c) (4947(a)(1) or (insert no.) Website: ► WWW.FMH.ORG H(c) Group exemption number Form of organization: | X | Corporation L Year of formation: 1897 M State of legal domicile: Association Other > MD Summary Part I 1 Briefly describe the organization's mission or most significant activities: TO CONTRIBUTE TO THE HEALTH AND WELL-BEING OF AREA RESIDENTS BY Activities & Governance PROVIDING QUALITY HEALTHCARE IN A CARING, COST EFFICIENT, SAFE AND CONVENIENT MANNER. 2 Check this box if the organization discontinued its operations or disposed of more than 25% of its net assets. Number of voting members of the governing body (Part VI, line 1a) 18 4 13. Number of independent voting members of the governing body (Part VI, line 1b) Total number of individuals employed in calendar year 2011 (Part V, line 2a) 3,233. 6 Total number of volunteers (estimate if necessary) 790. 6 7a Total unrelated business revenue from Part VIII, column (C), line 12 7a 9,843. **b** Net unrelated business taxable income from Form 990-T, line 34 **Current Year** 1,975,386. 1,544,404. Contributions and grants (Part VIII, line 1h) Program service revenue (Part VIII, line 2g) 340,072,234 349,642,033. 9 Investment income (Part VIII, column (A), lines 3, 4, and 7d) 7,459,520. 10 5,813,060. Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e) -876,778. -454,399. 11 356,545,098. 348,630,362. Total revenue - add lines 8 through 11 (must equal Part VIII, column (A), line 12) 100,000. 100,000. Grants and similar amounts paid (Part IX, column (A), lines 1-3) 13 Benefits paid to or for members (Part IX, column (A), line 4) 14 15 Salaries, other compensation, employee benefits (Part IX, column (A), lines 5-10) 167,577,086. 178,059,458. 16a Professional fundraising fees (Part IX, column (A), line 11e) Total fundraising expenses (Part IX, column (D), line 25) \blacktriangleright _ _ _ _ 760 , 292 . Other expenses (Part IX, column (A), lines 11a-11d, 11f-24e) 164,986,730. 171,529,894. 17 349,689,352. Total expenses. Add lines 13-17 (must equal Part IX, column (A), line 25) 332,663,816. 19 Revenue less expenses. Subtract line 18 from line 12 15,966,546. 6,855,746. o s **Beginning of Current Year End of Year** 20 406,175,936. 415,327,620. Total assets (Part X, line 16) Total liabilities (Part X, line 26) 253,045,947. 228,526,672. 21 177,649,264. 162,281,673. Net assets or fund balances. Subtract line 21 from line 20. Signature Block Under penalties of perjury, I declare that I have examined this return, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, and complete. Declaration of preparer (other than officer) is based on all information of which preparer has any knowledge. Sign Signature of officer Here Type or print name and title Print/Type preparer's name Preparer's signature Date Check Paid self-employed P00968722 Preparer 34-6565596 Firm's name > ERNST & YOUNG U.S. LLP Firm's EIN ▶ Use Only Firm's address ▶ 155 NORTH WACKER DRIVE CHICAGO, 312-879-2000 Phone no

For Paperwork Reduction Act Notice, see the separate instructions.

May the IRS discuss this return with the preparer shown above? (see instructions)

Form 990 (2011)

X Yes

Νo

FREDERICK MEMORIAL HOSPITAL, INC. 52-0591612 Form 990 (2011) Page 2 Statement of Program Service Accomplishments Part III Briefly describe the organization's mission: SEE SCHEDULE O. 2 Did the organization undertake any significant program services during the year which were not listed on the prior Form 990 or 990-EZ? If "Yes," describe these new services on Schedule O. 3 Did the organization cease conducting, or make significant changes in how it conducts, any program If "Yes," describe these changes on Schedule O. 4 Describe the organization's program service accomplishments for each of its three largest program services, as measured by expenses. Section 501(c)(3) and 501(c)(4) organizations and section 4947(a)(1) trusts are required to report the amount of grants and allocations to others, the total expenses, and revenue, if any, for each program service reported. 40,119,017. including grants of \$ 100,000.) (Revenue \$ 4a (Code:) (Expenses \$ 62,184,089. ATTACHMENT 1 20,819,263. including grants of \$ **4b** (Code:) (Expenses \$ 28,512,457. ATTACHMENT 2) (Revenue \$) (Expenses \$ 36,101,543. including grants of \$ _ PMH'S PERIOPERATIVE SERVICES PROVIDED HIGH QUALITY CARE TO 13,800 SURGICAL AND ENDOSCOPY PATIENTS IN FISCAL YEAR 2012. PROCEDURES WERE PERFORMED IN OUR STATE OF THE ART FACILITY WHICH INCLUDES A DEDICATED IMAGING ROOM FOR VASCULAR AND OTHER PROCEDURES. OUR TOTAL JOINT REPLACEMENT PATIENTS PARTICIPATE IN A PROGRAM DEEMED AS A CENTER OF EXCELLENCE. IN FY2012 WE PERFORMED THORACIC AND GYN

DEDICATED IMAGING ROOM FOR VASCULAR AND OTHER PROCEDURES. OUR
TOTAL JOINT REPLACEMENT PATIENTS PARTICIPATE IN A PROGRAM DEEMED
AS A CENTER OF EXCELLENCE. IN FY2012 WE PERFORMED THORACIC AND GYN
ROBOTICS CASES AS OUR ROBOTICS PROGRAM BEGAN. WE HAVE PARTICIPATED
IN THE SCIP QUALITY IMPROVEMENT PROJECT FOR CONTINUAL IMPROVEMENTS
IN CARE FOLLOWING EVIDENCE BASED MEDICINE.

 $\textbf{4d} \ \ \text{Other program services (Describe in Schedule O.)}$

(Expenses \$ $_{214,145,953}$ including grants of \$) (Revenue \$ $_{208,466,686}$.

4e Total program service expenses ▶ 311,185,776.

JSA 1E1020 1.000 Form 990 (2011)
Page 3

Part	Checklist of Required Schedules		V	N1 -
			Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes,"		3.7	
	complete Schedule A	1	X	
2	Is the organization required to complete Schedule B, Schedule of Contributors (see instructions)?	2	X	
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to			
	candidates for public office? If "Yes," complete Schedule C, Part I	3		X
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h)			
	election in effect during the tax year? If "Yes," complete Schedule C, Part II	4	X	
5	Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues,			
	assessments, or similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C,			
	Part III	5		X
6	Did the organization maintain any donor advised funds or any similar funds or accounts for which donors			
	have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If			
	"Yes," complete Schedule D, Part I	6		X
7	Did the organization receive or hold a conservation easement, including easements to preserve open space,			
_	the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II	7		X
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes,"			37
_	complete Schedule D, Part III	8		X
9	Did the organization report an amount in Part X, line 21; serve as a custodian for amounts not listed in Part			
	X; or provide credit counseling, debt management, credit repair, or debt negotiation services? If "Yes,"			3.5
	complete Schedule D, Part IV	9		X
10	Did the organization, directly or through a related organization, hold assets in temporarily restricted	4.0	37	
	endowments, permanent endowments, or quasi-endowments? If "Yes," complete Schedule D, Part V	10	X	
11	If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI,			
	VII, VIII, IX, or X as applicable.			
а	Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete	110	x	
L	Schedule D, Part VI	11a	Λ	
D	Did the organization report an amount for investments—other securities in Part X, line 12 that is 5% or more of its total assets reported in Part X, line 16? <i>If</i> "Yes," complete Schedule D, Part VII	11b		Х
•	Did the organization report an amount for investments-program related in Part X, line 13 that is 5% or more	110		21
C	of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII.	11c	X	
ч	Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets	110		
u	reported in Part X, line 16? If "Yes," complete Schedule D, Part IX	11d		Х
۵	Did the organization report an amount for other liabilities in Part X, line 25? <i>If</i> "Yes," <i>complete Schedule D, Part X</i>	11e	Х	
	Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses			
•	the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X	11f		Х
12a	Did the organization obtain separate, independent audited financial statements for the tax year? <i>If</i> "Yes."			
	complete Schedule D, Parts XI, XII, and XIII	12a		Х
b	Was the organization included in consolidated, independent audited financial statements for the tax year? If "Yes," and if			
	the organization answered "No" to line 12a, then completing Schedule D, Parts XI, XII, and XIII is optional	12b	Х	
13	Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E	13		Х
14a	Did the organization maintain an office, employees, or agents outside of the United States?	14a		Х
b	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking,			
	fundraising, business, investment, and program service activities outside the United States, or aggregate			
	foreign investments valued at \$100,000 or more? If "Yes," complete Schedule F, Parts I and IV	14b	Х	
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or assistance to any			
	organization or entity located outside the United States? If "Yes," complete Schedule F, Parts II and IV	15		X
16	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or assistance			
	to individuals located outside the United States? If "Yes," complete Schedule F, Parts III and IV	16		X
17	Did the organization report a total of more than \$15,000 of expenses for professional fundraising services			
	on Part IX, column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I (see instructions)	17		Х
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on			
	Part VIII, lines 1c and 8a? If "Yes," complete Schedule G, Part II	18		Х
19	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a?			
_	If "Yes," complete Schedule G, Part III	19		X
	Did the organization operate one or more hospital facilities? <i>If</i> "Yes," <i>complete Schedule H</i>		X	
b	If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?	20b	X	

Form 990 (2011) Page 4

Part	Checklist of Required Schedules (continued)			
			Yes	No
21	Did the organization report more than \$5,000 of grants and other assistance to any government or organization			
	in the United States on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II	21	Х	
22	Did the organization report more than \$5,000 of grants and other assistance to individuals in the United States			
	on Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22		X
23	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the			
	organization's current and former officers, directors, trustees, key employees, and highest compensated			
	employees? If "Yes," complete Schedule J	23	Х	
24 a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than			
u	\$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b			
	through 24d and complete Schedule K. If "No," go to line 25	24a	Х	
h	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		X
C	Did the organization maintain an escrow account other than a refunding escrow at any time during the year			
·	to defease any tax-exempt bonds?	24c		Х
٨	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		X
	Section 501(c)(3) and 501(c)(4) organizations. Did the organization engage in an excess benefit transaction	244		
23 a	with a disqualified person during the year? If "Yes," complete Schedule L, Part I	25a		Х
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior			
D				
	year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ?	256		Х
0.0	If "Yes," complete Schedule L, Part I	25b		
26	Was a loan to or by a current or former officer, director, trustee, key employee, highly compensated employee, or	26	Х	
	disqualified person outstanding as of the end of the organization's tax year? If "Yes," complete Schedule L, Part II.	26		
27	Did the organization provide a grant or other assistance to an officer, director, trustee, key employee,			
	substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled			v
	entity or family member of any of these persons? If "Yes," complete Schedule L, Part III	27		X
28	Was the organization a party to a business transaction with one of the following parties (see Schedule L,			
	Part IV instructions for applicable filing thresholds, conditions, and exceptions):			
	A current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28a		X
b	A family member of a current or former officer, director, trustee, or key employee? If "Yes," complete			
	Schedule L, Part IV	28b		X
С	An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof)			
	was an officer, director, trustee, or direct or indirect owner? If "Yes," complete Schedule L, Part IV	28c		X
29	Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M	29	X	
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified			
	conservation contributions? If "Yes," complete Schedule M	30		X
31	Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N,			
	Part I	31		X
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes,"			
	complete Schedule N, Part II	32		X
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations			
	sections 301.7701-2 and 301.7701-3? If "Yes," complete Schedule R, Part I	33	X	
34	Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Parts II, III,			
	IV, and V, line 1	34	X	
35 a	Did the organization have a controlled entity within the meaning of section 512(b)(13)?	35a	X	
b	Did the organization receive any payment from or engage in any transaction with a controlled entity within the			
	meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2	35b	X	
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable			
	related organization? If "Yes," complete Schedule R, Part V, line 2	36		X
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization			
	and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R,			
	Part VI	37		Х
38	Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11 and			
	19? Note. All Form 990 filers are required to complete Schedule O	38	Х	

Form 990 (2011) Page **5**

Par	Statements Regarding Other IRS Filings and Tax Compliance Check if Schedule O contains a response to any question in this Part V			
	,		Yes	No
1a	Enter the number reported in Box 3 of Form 1096. Enter -0- if not applicable			
	Enter the number of Forms W-2G included in line 1a. Enter -0- if not applicable 1b 0			
	Did the organization comply with backup withholding rules for reportable payments to vendors and			
	reportable gaming (gambling) winnings to prize winners?	1 c	X	
2a	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax			
	Statements, filed for the calendar year ending with or within the year covered by this return _ 2a 3,233			
b	If at least one is reported on line 2a, did the organization file all required federal employment tax returns?	2b	X	
	Note. If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions)			
	Did the organization have unrelated business gross income of \$1,000 or more during the year?	3a	X	
	If "Yes," has it filed a Form 990-T for this year? If "No," provide an explanation in Schedule O	3b	X	
4a	At any time during the calendar year, did the organization have an interest in, or a signature or other authority			
	over, a financial account in a foreign country (such as a bank account, securities account, or other financial			3.7
_	account)?	4a		X
b	If "Yes," enter the name of the foreign country: ►			
-	See instructions for filing requirements for Form TD F 90-22.1, Report of Foreign Bank and Financial Accounts.	5a		Х
	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year? Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?	5a 5b		X
	If "Yes" to line 5a or 5b, did the organization file Form 8886-T?	5c		21
	Does the organization have annual gross receipts that are normally greater than \$100,000, and did the	30		
va	organization solicit any contributions that were not tax deductible?	6a		Х
b	If "Yes," did the organization include with every solicitation an express statement that such contributions or			
~	gifts were not tax deductible?	6b		
7	Organizations that may receive deductible contributions under section 170(c).			
а	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods			
	and services provided to the payor?	7a		X
b	If "Yes," did the organization notify the donor of the value of the goods or services provided?	7b		
С	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was			
	required to file Form 8282?	7c		Х
d	If "Yes," indicate the number of Forms 8282 filed during the year			
е	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?	7e		X
f	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?	7f		X
_	If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required?	7g		
h	If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C?	7h		
8	Sponsoring organizations maintaining donor advised funds and section 509(a)(3) supporting			
	organizations. Did the supporting organization, or a donor advised fund maintained by a sponsoring			
•	organization, have excess business holdings at any time during the year?	8		
	Sponsoring organizations maintaining donor advised funds. Did the organization make any taxable distributions under section 4966?	9a		
	Did the organization make a distribution to a donor, donor advisor, or related person?	9b		
	Section 501(c)(7) organizations. Enter:			
	Initiation fees and capital contributions included on Part VIII, line 12			
	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities 10b			
	Section 501(c)(12) organizations. Enter:			
	Gross income from members or shareholders 11a			
b	Gross income from other sources (Do not net amounts due or paid to other sources			
	against amounts due or received from them.)			
	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?	12a		
	If "Yes," enter the amount of tax-exempt interest received or accrued during the year			
	Section 501(c)(29) qualified nonprofit health insurance issuers.			
а	Is the organization licensed to issue qualified health plans in more than one state?	13a		
	Note. See the instructions for additional information the organization must report on Schedule O.			
b	Enter the amount of reserves the organization is required to maintain by the states in which			
	the organization is licensed to issue qualified health plans 13b			
	Enter the amount of reserves on hand	44-		v
	Did the organization receive any payments for indoor tanning services during the tax year? If "Yes " has it filed a Form 730 to report these payments? If "No " provide an explanation in Schedule O	14a 14b		X
a	If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation in Schedule O	14D		

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Page 6

Part	VI Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b b "No" response to line 8a, 8b, or 10b below, describe the circumstances, processes, or chang O. See instructions.			
	Check if Schedule O contains a response to any question in this Part VI			X
Sect	tion A. Governing Body and Management			
	<u> </u>		Yes	No
1a	Enter the number of voting members of the governing body at the end of the tax year. If there are 1a 18	8		
	material differences in voting rights among members of the governing body, or if the governing body			
	delegated broad authority to an executive committee or similar committee, explain in Schedule O.			
b	Enter the number of voting members included in line 1a, above, who are independent 1b 13			
2	Did any officer, director, trustee, or key employee have a family relationship or a business relationship with			
-	any other officer, director, trustee, or key employee?	2	Х	
3	Did the organization delegate control over management duties customarily performed by or under the direct			
•	supervision of officers, directors, or trustees, or key employees to a management company or other person?	3		X
4	Did the organization make any significant changes to its governing documents since the prior Form 990 was filed?	4		Х
5	Did the organization become aware during the year of a significant diversion of the organization's assets?	5		Х
6	Did the organization have members or stockholders?	6	Х	
7a	Did the organization have members, stockholders, or other persons who had the power to elect or appoint			
	one or more members of the governing body?	7a	Х	
b	Are any governance decisions of the organization reserved to (or subject to approval by) members,			
-	stockholders, or persons other than the governing body?	7b	X	
8	Did the organization contemporaneously document the meetings held or written actions undertaken during			
	the year by the following:			
а	The governing body?	8a	X	
b	Each committee with authority to act on behalf of the governing body?	8b	Х	
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at			
	the organization's mailing address? If "Yes," provide the names and addresses in Schedule O	9		Х
Secti	ion B. Policies (This Section B requests information about policies not required by the Internal Revenue	Code	.)	
			Yes	No
10a	Did the organization have local chapters, branches, or affiliates?	10a	X	
b	If "Yes," did the organization have written policies and procedures governing the activities of such chapters,			
	affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes?	10b		X
11a	Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?	11a	X	
b	Describe in Schedule O the process, if any, used by the organization to review this Form 990.			
12a	Did the organization have a written conflict of interest policy? If "No," go to line 13	12a	X	-
b	Were officers, directors, or trustees, and key employees required to disclose annually interests that could give			
	rise to conflicts?	12b	X	
С	Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes,"			
	describe in Schedule O how this was done	12c	X	<u> </u>
13	Did the organization have a written whistleblower policy?	13	X	<u> </u>
14	Did the organization have a written document retention and destruction policy?	14	X	
15	Did the process for determining compensation of the following persons include a review and approval by			
	independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision?			
а	The organization's CEO, Executive Director, or top management official	15a	X	
b	Other officers or key employees of the organization	15b	X	
	If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions.)			
16a	Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement			
	with a taxable entity during the year?	16a	X	
b	If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its			
	participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the			
Soot	organization's exempt status with respect to such arrangements?	16b		X
	ion C. Disclosure			
17	List the states with which a copy of this Form 990 is required to be filed \(\bigstyle \bigstyl			
18	Section 6104 requires an organization to make its Forms 1023 (or 1024 if applicable), 990, and 990-T (Section 5	oU1(c)(3)s o	nıy)
	available for public inspection. Indicate how you made these available. Check all that apply. Own website Another's website Upon request			
40		4 (m) -		الم
19	Describe in Schedule O whether (and if so, how), the organization made its governing documents, conflict of and financial statements available to the public during the tax year.	ı ırıtel	est p	лопсу,
	and interioral oldiornonic available to the public during the tax year.			

State the name, physical address, and telephone number of the person who possesses the books and records of the

20

organization: ►MICHELLE MAHAN 400 WEST 7TH STREET FREDERICK, MD 21701 240-566-3300

Form **990** (2011)

JSA

Page 7

Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and **Independent Contractors**

Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees Section A.

- 1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.
- List all of the organization's current officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.
 - List all of the organization's current key employees, if any. See instructions for definition of "key employee."
- List the organization's five current highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations.
- List all of the organization's former officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.
- List all of the organization's former directors or trustees that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations.

List persons in the following order: individual trustees or directors; institutional trustees; officers; key employees; highest compensated employees; and former such persons.

Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee.

(A) Name and Title	(B) Average hours per week (describe hours for	box,	not ch unless	s per	tion more	e than c is both or/trust	an	(D) Reportable compensation from the organization	(E) Reportable compensation from related organizations (W-2/1099-MISC)	(F) Estimated amount of other compensation from the
	related organizations in Schedule O)		Institutional trustee	Officer	Key employee	Highest compensated employee	Former	(W-2/1099-MISC)	(W-2/1099-WI3C)	organization and related organizations
(1) THOMAS A. KLEINHANZL										
PRESIDENT AND CEO	40.00	X		Х				700,823.	0	155,432.
(2) NEIL WARAVDEKAR, MD										
CHIEF OF STAFF	10.00	X		Х				42,319.	0	0
(3) RAVI YALAMANCHILI										
VICE CHIEF OF STAFF	6.00	X		Х				66,499.	0	(
(4) ADRIANE WODEY										
CHAIRMAN	6.00	X		Х				C	0	C
(5) ANNE HERBERT ROLLINS										
VICE CHAIRMAN	6.00	Х		Х				C	0	C
(6) E. JAMES REINSCH										
SECRETARY AND TREASURER	2.00	Х		Х				C	0	(
(7) MARVIN AUSHERMAN										
DIRECTOR	2.00	X						C	0	(
(8) JAMES R. DIXON										
DIRECTOR (END 10/1/11)	2.00	X						C	0	(
(9) GREGORY P. DORMITZER										
DIRECTOR	2.00	X						C	0	(
(10) BERNARD GOUIN										
DIRECTOR	2.00	X						C	0	(
(11) THEODORE LUCK				T						
DIRECTOR	2.00	X						C	0	(
(12) J. FREDERICK MANNING				1						
DIRECTOR	2.00	X		_				С	0	(
_(13) JOANN RAMSBURG DIRECTOR	2.00	Х						C	0	(
(14) ADRIANA ROA, BSN										
DIRECTOR	2.00	X						(0	(

Form **990** (2011)

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Form 990 (2011) Page 8

Part VII Section A. Officers, Directors, Tru	ıstees, Ke	y En	plo	yee	es,	and F	lig	hest Compensat	ed Employees (d	ontinued)
(A) Name and title	(B) Average hours per week (describe hours for	box,	unles er and	ss pe d a d	ition more rson lirect	e than o is both or/trust	an ee)	(D) Reportable compensation from the	(E) Reportable compensation from related organizations	(F) Estimated amount of other compensation from the
	related organizations in Schedule O)	Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former	organization (W-2/1099-MISC)	(W-2/1099-MISC)	organization and related organizations
15) REV. ROGER W. WILMER, JR.	2 00	3,7								0
DIRECTOR	2.00	X						0	U	0
16) GERALD WINNAN, MD DIRECTOR	2.00	X						0		0
17) SHAWN WOLF	2.00	Λ							0	0
DIRECTOR	2.00	X							0	0
18) SAEED ZAIDI MD	2.00	21							0	0
PAST CHIEF OF STAFF	2.00	X						1,000.	0	0
19) P. GREGORY RAUSCH, MD	2.00	25						1,000.		
CHAIR, FMH DEVLOPMENT COUNCIL	6.00	X						12,883.	0	0
20) GREG POWELL, PH.D										
PAST CHAIRMAN OF THE BOARD	8.00	X						0	0	0
21) JOHN MOLESWORTH, DO										
PAST CHIEF OF STAFF	10.00	Х						38,997.	0	0
22) MICHELLE MAHAN										
SR VP AND CFO	40.00			Х				375,640.	0	64,944.
23) JOHN VERBUS										
SR VP AND COO	40.00			Х				372,760.	0	39,123.
24) MANUEL A CASIANO										
VP MEDICAL STAFF	40.00				Х			337,731.	0	68,322.
25) KENNETH R COFFEY II	40.00				٠,			106 000		20 601
VP CHIEF DEVELOPMENT OFFICER	40.00				X			186,802.	0	28,691.
1b Sub-total								809,641.	0	155,432.
c Total from continuation sheets to Part VII, S								5,072,352.	0	563,180.
d Total (add lines 1b and 1c)								5,881,993.	\$100,000 of	718,612.
reportable compensation from the organization		141		u ai	JOV	e) who) 16	eceived more than	\$ 100,000 01	
										Yes No
3 Did the organization list any former office employee on line 1a? If "Yes," complete Schedu										3 X
4 For any individual listed on line 1a, is the organization and related organizations graindividual	eater than	\$15	0,0	00?	. If	"Yes	,"	complete Schedu	le J for such	4 X
5 Did any person listed on line 1a receive or for services rendered to the organization? If "Y	accrue co	mpen	satio	on f	fron	n any	un	related organization	on or individual	5 X

Section B. Independent Contractors

Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization. Report compensation for the calendar year ending with or within the organization's tax

(A) Name and business address	(B) Description of services	(C) Compensation
ATTACHMENT 3		

2 Total number of independent contractors (including but not limited to those listed above) who received more than \$100,000 in compensation from the organization ▶ 23

Form 990 (2011) Page 6

Part VII Section A. Officers, Directors, Tr	ustees, Ke	y En	plo	yee	s, a	and I	ligl	hest Compensat	ed Employees (c	ontinue	ed)	
(A) Name and title	(B) Average hours per week (describe hours for related organizations in Schedule O)	box,	unles	s pers	ion nore	n oth has bor/trust eis bor/employee	an	Reportable compensation from the organization (W-2/1099-MISC)	(E) Reportable compensation from related organizations (W-2/1099-MISC)	com fr org and	(F) stimated nount of other pensatio om the anizatio d related anization	f on n d
26) HANNAH R. JACOBS								1.40.000			0 1	
VP FINANCE	40.00			-	Х			149,903.	0		8,1	15.
27) ROSE A. LABRIOLA SR VP PATIENT CARE	40.00				Х			272,122.	0		25,4	10.
28) TERRY P. O'MALLEY VP HUMAN RESOURCES	40.00				Х			199,161.	0		40,8	867.
29) DAVID QUIKE VP CHIEF INFORMATION OFFICER	40.00				Х			247,732.	0		41,3	98.
30) CRAIG F. ROSENDALE VP ANCILLARY SERVICES	40.00				Х			187,752.	0		26,9	13.
31) DONALD R. SCHILLING VP AMBULATORY SERVICES	40.00				Х			192,473.	0		22,6	529.
32) LUCY A. SHAMASH VP SRVC LINE DEV & OPS	40.00				Х			230,036.	0		16,7	'22.
33) JENNIFER G. TEETER AVP PAYOR CONTRACTING	40.00				Х			157,935.	0		20,7	74.
34) JIM R. WILLIAMS VP BUS DEV AND PROF SRVCS	40.00				Х			194,547.	0		27,2	17.
35) JARED R BERKOWITZ PHYSICIAN	40.00					Х		355,730.	0		19,7	'82.
36) PAUL N CHOMIAK PHYSICIAN	40.00					X		438,131.	0		24,6	524.
1b Sub-total c Total from continuation sheets to Part VII, 3 d Total (add lines 1b and 1c) Total number of individuals (including but not reportable compensation from the organization)	t limited to t		liste		ove	e) who	> > >	eceived more than	\$100,000 of			
3 Did the organization list any former offi employee on line 1a? If "Yes," complete Sched										3	Yes	No X
For any individual listed on line 1a, is the organization and related organizations gindividual	sum of represents	oortab \$15	le c	omp 00?	en: If	satior <i>"Ye</i> s	n aı s,"	nd other compens complete Schedu	sation from the le J for such	4	Х	21
5 Did any person listed on line 1a receive of for services rendered to the organization? If "	r accrue co	mpen	satio	on fr	om	any	un	related organization	on or individual	5		Х
Section B. Independent Contractors	, ,									-		

1 Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization. Report compensation for the calendar year ending with or within the organization's tax year.

(A) Name and business address	(B) Description of services	(C) Compensation

² Total number of independent contractors (including but not limited to those listed above) who received more than \$100,000 in compensation from the organization ▶

Form 990 (2011)

Part VII Section A. Officers, Directors, Tru		y⊏m	ibic			and F	ug			(contini		
(A) Name and title	(B) Average hours per week (describe	verage Position ours per (do not check more than week box, unless person is bot officer and a director/tru					n an stee)	(D) Reportable compensation from the	(E) Reportable compensation from related organizations	n co	(F) Estimate amount of other mpensal	of tion
	hours for related organizations in Schedule O)	Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former	organization (W-2/1099-MISC)	(W-2/1099-MISC	o a	from the rganizati nd relate ganizatio	on ed
37) ELHAMY D. ESKANDER PHYSICIAN	40.00					Х		382,593.		0	33,	609
88) BRIAN M. O'CONNOR PHYSICIAN	40.00					Х		383,987.		0	33,	976
9) BRIAN T. TULLY PHYSICIAN	40.00					Х		354,437.		0	20,	064
1b Sub-total c Total from continuation sheets to Part VII, S d Total (add lines 1b and 1c) Total number of individuals (including but not	ection A		· ·		· ·		>	posited more than	\$100,000 of			
reportable compensation from the organization		141		u ai	DOV	e) wiic) IE	eceived more than	\$ 100,000 of		Vaa	T NI
3 Did the organization list any former office employee on line 1a? If "Yes," complete Schedu										3	Yes	X
4 For any individual listed on line 1a, is the organization and related organizations graindividual	eater than	\$15	50,0	00?	i If	"Yes	,"			4	X	
5 Did any person listed on line 1a receive or for services rendered to the organization? If "Ye										5		Х
Section B. Independent Contractors												
 Complete this table for your five highest com- compensation from the organization. Report of year. 											x	
(A) Name and business add	Irooo							(B)	am door	(Compe		

(A) Name and business address	(B) Description of services	(C) Compensation

2 Total number of independent contractors (including but not limited to those listed above) who received more than \$100,000 in compensation from the organization ►

Page 9

Pa	rt VII	Statement of Reve	nue		(A) Total revenue	(B) Related or exempt function revenue	(C) Unrelated business revenue	(D) Revenue excluded from tax under sections 512, 513, or 514
Contributions, Gifts, Grants and Other Similar Amounts	1a b c d e	Federated campaigns Membership dues Fundraising events Related organizations Government grants (contributions, gifts, grant and similar amounts not included	1b 1c 1d titions) 1e	1,544,404.		iovalue		312, 313, 31314
Sont	g	Noncash contributions included i		26,592.				
	h	Total. Add lines 1a-1f			1,544,404.			
Program Service Revenue				Business Code	1.50.000.000	1.50.000.000		
Rev	2a	INPATIENT REVENUE		624100	168,299,302.	168,299,302.		
<u>ic</u>	b	OUTPATIENT REVENUE		561000	173,056,704. 460,187.	173,056,704.		
er	C	TRANSCRIPTION SERVICES GROUP PURCHASING (PREMIER	\	525990	778,773.	460,187. 768,930.	9,843.	
E	d	HITECH AND MEDICAL HOME R		621610	4,818,644.	4,818,644.	9,043.	
gra	e	All other program service rev			2,228,423.	2,228,423.		
Pro	f g	Total. Add lines 2a-2f			349,642,033.	2,220,423.		
	3 4 5	Investment income (includin other similar amounts). Income from investment of t Royalties	ax-exempt bond	proceeds •	3,632,188.			3,632,188.
	•	rtoyamoo	(i) Real	(ii) Personal				
	6a	Gross rents	572,964					
	b	Less: rental expenses						
	c	Rental income or (loss)	572,964					
	d	Net rental income or (loss).		<u> </u>	572,964.			572,964.
	7a	Gross amount from sales of	(i) Securities	(ii) Other				
	b	assets other than inventory Less: cost or other basis	44,020,960.	55,913.				
		and sales expenses	41,773,753.	122,248.				
	С	Gain or (loss)	2,247,207	66,335.				
	d	Net gain or (loss)			2,180,872.			2,180,872.
Other Revenue	8a	Gross income from fundra events (not including \$ of contributions reported on See Part IV, line 18	line 1c).					
hei	b	Less: direct expenses	b					
ŏ	С	Net income or (loss) from fur	ndraising events	. <u></u>	0			
	9a	Gross income from gaming a See Part IV, line 19						
	b	Less: direct expenses						
	C	Net income or (loss) from ga	_		0			
	10a	Gross sales of inventor returns and allowances	a					
	b	Less: cost of goods sold						
		Net income or (loss) from sal Miscellaneous Reven		Business Code	0			
	11a			722210	1,257,794.			1,257,794.
	b	MT. AIRY JOINT VENTURE MA		541610	302,669.			302,669.
	С	REALIZED LOSSES ON INTERE		900099	-2,587,826.			-2,587,826.
	d	All other revenue Total. Add lines 11a-11d			_1 027 262			
	12	Total revenue. See instruction			-1,027,363. 356,545,098.	349,632,190.	9,843.	5,358,661.
		. J.a C. Jiidoi Coo iiidii dollo			,,0,0.		2,013.	

Form 990 (2011)

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97970M K182 PAGE 12

Part IX Statement of Functional Expenses

Section 501(c)(3) and 501(c)(4) organizations must complete all columns. All other organizations must complete column (A) but are not required to complete columns (B), (C), and (D).

requ	required to complete columns (B), (C), and (D). Check if Schedule O contains a response to any question in this Part IX										
			(B)	(C)	(D)						
	not include amounts reported on lines 6b, ,8b, 9b, and 10b of Part VIII.	(A) Total expenses	Program service expenses	Management and general expenses	Fundraising expenses						
1	Grants and other assistance to governments and	100 000	100 000								
	organizations in the United States. See Part IV, line 21	100,000.	100,000.								
2	Grants and other assistance to individuals in the United States. See Part IV, line 22	0									
3	Grants and other assistance to governments,										
	organizations, and individuals outside the										
	United States. See Part IV, lines 15 and 16	0									
4	Benefits paid to or for members	0									
5	Compensation of current officers, directors, trustees, and key employees	5,642,767.		5,642,767.							
6	Compensation not included above, to disqualified										
	persons (as defined under section 4958(f)(1)) and										
	persons described in section 4958(c)(3)(B)	0									
7	Other salaries and wages	135,501,022.	125,137,898.	10,060,358.	302,766.						
8	Pension plan accruals and contributions (include section										
	401(k) and 403(b) employer contributions)	7,014,470.	6,486,956.	521,513.	6,001.						
9	Other employee benefits	20,089,058.	18,507,510.	1,514,512.	67,036.						
10	Payroll taxes	9,812,141.	9,074,231.	729,515.	8,395.						
11	Fees for services (non-employees):										
а	Management	12,841,423.	11,612,907.	1,220,516.	8,000.						
b	Legal	811,300.	200.	810,200.	900.						
	Accounting	312,280.		312,280.							
d	Lobbying	0									
е	Professional fundraising services. See Part IV, line 17	0									
	Investment management fees	399,680.	24 224 772	399,680.							
g	Other	36,944,735.	31,826,779.	5,055,581.	62,375.						
12	Advertising and promotion	931,776.	27,152.	742,351.	162,273.						
13	Office expenses	5,306,668.	4,620,298.	575,751.	110,619.						
14	Information technology	3,292,475.	3,292,475.								
15	Royalties		2 602 515	624 656							
16	Occupancy	4,317,171.	3,682,515.	634,656.	399.						
17	Travel	121,423.	74,430.	40,390.	399.						
18	Payments of travel or entertainment expenses for any federal, state, or local public officials	0									
19	Conferences, conventions, and meetings	283,324.	173,685.	108,709.	930.						
20	Interest	4,569,501.	4,281,644.	278,719.	9,138.						
21	Payments to affiliates	0									
22	Depreciation, depletion, and amortization	19,949,560.	16,003,920.	3,933,990.	11,650.						
23	Insurance	5,136,180.	361,055.	4,775,125.							
24	Other expenses. Itemize expenses not covered										
	above (List miscellaneous expenses in line 24e. If										
	line 24e amount exceeds 10% of line 25, column										
	(A) amount, list line 24e expenses on Schedule O.)	60 451 540	60 001 461	200 451	0.010						
	SUPPLIES AND COGS	62,471,742.	62,081,461.	380,471.	9,810.						
b	BAD DEBT EXPENSE	13,840,654.	13,840,654.								
С											
d											
	All other expenses	240 600 250	211 105 776	27 742 004	760 202						
25 26	Total functional expenses. Add lines 1 through 24e Joint costs. Complete this line only if the	349,689,352.	311,185,776.	37,743,284.	760,292.						
	organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation. Check here if										
ICA	following SOP 98-2 (ASC 958-720)	0									

JSA 1E1052 1.000

Form **990** (2011)

97970M K182 PAGE 13

Form 990 (2011) Page **11**

Pa	rt X	Balance Sheet					
					(A) Beginning of year		(B) End of year
	1	Cash - non-interest-bearing			0	1	0
	2	Savings and temporary cash investments			25,713,868.	2	29,890,405.
	3	Pledges and grants receivable, net			3,277,527.	3	3,136,826.
	4	Accounts receivable, net			45,891,896.	4	50,427,786.
	5	Receivables from current and former officers,	dire	ctors, trustees, key			
		employees, and highest compensated employe	es. (Complete Part II of			
	6	Schedule L Receivables from other disqualified persons (a 4958(f)(1)), persons described in section 4958(employers and sponsoring organizations of see employees' beneficiary organizations (see instructions)	135,316.		81,190.		
ets	7	Notes and loans receivable, net	,		0	7	0
Assets	8	Inventories for sale or use			4,355,878.	8	4,648,660.
	9	Prepaid expenses and deferred charges			2,357,935.	9	2,430,944.
	10a	Land, buildings, and equipment: cost or					
		other basis. Complete Part VI of Schedule D	10a	392,792,936.			
	b	Less: accumulated depreciation	174,734,246.	10c	189,037,601.		
	11	Investments - publicly traded securities	107,206,670.	11	99,649,453.		
	12	Investments - other securities. See Part IV, line 11	0	12	0		
	13	Investments - program-related. See Part IV, line 11	36,930,641.	13	28,573,661.		
	14	Intangible assets	0	14	0		
	15	Other assets. See Part IV, line 11			5,571,959.	15	7,451,094.
	16	Total assets. Add lines 1 through 15 (must equal			406,175,936.	16	415,327,620.
	17	Accounts payable and accrued expenses			35,316,086.	17	41,374,475.
	18	Grants payable			0	18	0
	19	Deferred revenue			0	19	0
	20	Tax-exempt bond liabilities			138,926,650.	20	137,149,099.
es	21	Escrow or custodial account liability. Complete	Par	t IV of Schedule D	0	21	0
≣	22	Payables to current and former officers,	direct	ors, trustees, key			
Liabilities		employees, highest compensated employees, a					
_		Complete Part II of Schedule L				22	0
	23	Secured mortgages and notes payable to unrelate			372,575.	23	278,511.
	24	Unsecured notes and loans payable to unrelated			0	24	0
	25	Other liabilities (including federal income tax, pays					
		parties, and other liabilities not included on lines 1					
		of Schedule D			53,911,361.	25	74,243,862.
_	26	Total liabilities. Add lines 17 through 25			228,526,672.	26	253,045,947.
ses		Organizations that follow SFAS 117, check here lines 27 through 29, and lines 33 and 34.	▶ [X and complete			
au	27	Unrestricted net assets			171,475,327.	27	156,164,358.
Bal	28	Temporarily restricted net assets			5,197,760.	28	5,141,138.
pq	29	Permanently restricted net assets			976,177.	29	976,177.
or Fund Balances		Organizations that do not follow SFAS 117, che complete lines 30 through 34.	ck he	re ▶ and			
ţ	30	Capital stock or trust principal, or current funds .				30	
SSe	31	Paid-in or capital surplus, or land, building, or equ	iipmei	nt fund		31	
Net Assets	32	Retained earnings, endowment, accumulated inco	ome,	or other funds		32	
Se	33	Total net assets or fund balances			177,649,264.	33	162,281,673.
	34	Total liabilities and net assets/fund balances	<u> </u>		406,175,936.	34	415,327,620.
							F 000 (2244)

Form **990** (2011)

1E1053 1.000

97970M K182 PAGE 14 Form 990 (2011) Page **12**

Pa	Reconciliation of Net Assets Check if Schedule O contains a response to any question in this Part XI			X	
1	Total revenue (must equal Part VIII, column (A), line 12)	1	356,5	45,0	098.
2		2	349,6	89,3	352.
3		3	6,8	55,7	746.
4		4	177,6	49,2	264.
5	Other changes in net assets or fund balances (explain in Schedule O)	5	-22,2	23,3	337.
6	Net assets or fund balances at end of year. Combine lines 3, 4, and 5 (must equal Part X, line 33,				
		6			
			162,2	81,6	573.
Pa	rt XII Financial Statements and Reporting				
	Check if Schedule O contains a response to any question in this Part XII				
				Yes	No
1	Accounting method used to prepare the Form 990:				
	If the organization changed its method of accounting from a prior year or checked "Other," exp	lain in			
	Schedule O.				
2a	Were the organization's financial statements compiled or reviewed by an independent accountant?		2a		X
b	Were the organization's financial statements audited by an independent accountant?		2b	Х	
С	If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for over				
	of the audit, review, or compilation of its financial statements and selection of an independent accountant?		2c	Х	
	If the organization changed either its oversight process or selection process during the tax year, exp	olain in			
	Schedule O.				
d	If "Yes" to line 2a or 2b, check a box below to indicate whether the financial statements for the yea	r were			
	issued on a separate basis, consolidated basis, or both:				
	Separate basis X Consolidated basis Both consolidated and separate basis				
3a	As a result of a federal award, was the organization required to undergo an audit or audits as set for	orth in			
	the Single Audit Act and OMB Circular A-133?		3a		X
b	If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo	go the			
	required audit or audits, explain why in Schedule O and describe any steps taken to undergo such audits		3b		

Form **990** (2011)

97970M K182 PAGE 15

SCHEDULE A (Form 990 or 990-EZ)

Public Charity Status and Public Support

OMB No. 1545-0047

Department of the Treasury Internal Revenue Service

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

► Attach to Form 990 or Form 990-EZ. ► See separate instructions.

Open to Public Inspection

		ne organization							Emplo	-		on numbe	r
		ICK MEMORIAL F									-059	1612	
Pa				s (All organizations mu		•	•			uctions			
The	orga	•		cause it is: (For lines 1 the	_		-		-				
1				association of churches of		ed in s	ection	170(b)(1)(A)(i)				
2	Щ		cribed in section 170(b)(1)(A)(ii). (Attach Schedule E.)										
3	X	•	•	ervice organization descri			•						
4		A medical researc	h organization op	erated in conjunction wi	th a h	ospita	I descr	ibed in	sectio	n 170(b)(1)(<i>A</i>	A)(iii). Er	nter the
		hospital's name, cit											
5		An organization op	erated for the be	nefit of a college or univer	ersity	owned	l or ope	erated I	oy a go	vernme	ntal u	nit desc	ribed in
		section 170(b)(1)(A		•									
6	Щ		•	or governmental unit des									
7		•	•	es a substantial part of its	s supp	ort fro	m a go	vernme	ental un	it or fro	om the	e genera	l public
		described in section 170(b)(1)(A)(vi). (Complete Part II.)											
8	Щ	-		on 170(b)(1)(A)(vi). (Com	•								
9		-	-	es: (1) more than 331/3%							-		-
		•		exempt functions - subj			-						
		support from gross investment income and unrelated business taxable income (less section 511 tax) from businesses											
				ne 30, 1975. See section	-		-		-				
10	Щ			ted exclusively to test for									
11		_	-	rated exclusively for the			-					-	
				ipported organizations de									section
				es the type of supporting					lines 1	le throu	_		
		a Type I	b Type				ally inte	•		a		e III - Oth	
е			-	the organization is not			-		-	-			
		•		gers and other than one	or mo	re pub	niciy su	pported	a organ	izations	aesc	cribea in	section
		509(a)(1) or section			- 100	414 :4	: T		5. mag = 11	T			_
f		=		n determination from the	e IKS	that it	is a i	ype i, i	ype II,	or Type	e III s	upporting	g
		organization, check							41				. 🗀
g		=	006, has the organ	nization accepted any gift	or co	ntributi	on from	any oi	tne				
		following persons?	مانام مانام مانام	atly controls sither slav		- a - 4 b -	مادانین سی			ما اممانت	/::\	[v	es No
			-	ectly controls, either along		-	ei willi	persor	is desc	nbea m	(11)	$\overline{}$	- 110
		(ii) A family memb		dy of the supported organ	ızalıdı	٠						11g(i) 11g(ii)	
		• •	•	on described in (i) or (ii) al	hovo?							11g(iii)	
h				ut the supported organiza								119(11)	
h		ame of supported	(ii) EIN	(iii) Type of organization			(v) Did v	ou notify	6.63.1	lo tho	6	rii) Amoun	t of
		organization	(11) = 114	(described on lines 1-9	organi	Is the zation in		anization		ls the zation in	۷)	support	
		-		above or IRC section (see instructions))	your g	listed in overning	in col			rganized U.S.?			
				(see ilistructions))	Yes	No	Yes	No No	Yes	No			
							103	110	103	113			
(A)													
(B)													
(C)													
(D)													
(E)													
(E)													
Tota		work Reduction Act N	Notice see the Instru	ctions for					9.0	hadula ^	(Form	990 or 990	-E7) 2014
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Form 990 or 990-EZ.

1E1210 1.000 97970M K182 PAGE 16 Schedule A (Form 990 or 990-EZ) 2011 Page 2

Part II Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi) (Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.) Section A. Public Support (a) 2007 **(b)** 2008 (d) 2010 (c) 2009 (e) 2011 (f) Total Calendar year (or fiscal year beginning in) grants, contributions, membership fees received. (Do not include any "unusual grants.") Tax revenues levied for the organization's benefit and either paid to or expended on its behalf The value of services or facilities furnished by a governmental unit to the organization without charge Total. Add lines 1 through 3 The portion of total contributions by each person (other than governmental unit or publicly supported organization) included on line 1 that exceeds 2% of the amount shown on line 11, column (f) Public support. Subtract line 5 from line 4. Section B. Total Support (a) 2007 (b) 2008 (c) 2009 (d) 2010 (e) 2011 (f) Total Calendar year (or fiscal year beginning in) Amounts from line 4 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Net income from unrelated business activities, whether or not the business is regularly carried on 10 Other income. Do not include gain or loss from the sale of capital assets (Explain in Part IV.) 11 Total support. Add lines 7 through 10 . . 12 First five years. If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a section 501(c)(3) organization, check this box and stop here Section C. Computation of Public Support Percentage Public support percentage for 2011 (line 6, column (f) divided by line 11, column (f)) % % 16a 331/3% support test - 2011. If the organization did not check the box on line 13, and line 14 is 331/3% or more, check b 331/3% support test - 2010. If the organization did not check a box on line 13 or 16a, and line 15 is 331/3% or more, 17a 10%-facts-and-circumstances test - 2011. If the organization did not check a box on line 13, 16a, or 16b, and line 14 is 10% or more, and if the organization meets the "facts-and-circumstances" test, check this box and stop here. Explain in Part IV how the organization meets the "facts-and-circumstances" test. The organization qualifies as a publicly supported b 10%-facts-and-circumstances test - 2010. If the organization did not check a box on line 13, 16a, 16b, or 17a, and line 15 is 10% or more, and if the organization meets the "facts-and-circumstances" test, check this box and stop here. Explain in Part IV how the organization meets the "facts-and-circumstances" test. The organization qualifies as a publicly Private foundation. If the organization did not check a box on line 13, 16a, 16b, 17a, or 17b, check this box and see

Schedule A (Form 990 or 990-EZ) 2011

Schedule A (Form 990 or 990-EZ) 2011 Page **3**

Part III Support Schedule for Organizations Described in Section 509(a)(2)

(Complete only if you checked the box on line 9 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.)

Calendar year (or fiscal year beginning in) (a) 2007 (b) 2008 (c) 2009 (d) 2010 (e) 2011 9 Amounts from line 6								
1 Gifts, grants, contributions, and membership fees no covered. (Op not include any functual grants). 2 Giness treespit from antissions, membershape sold or services performed, or facilities furnished in any activity that is relieded to the organization's tax-exempt purpose. 3 Giness treespit from activities that are not an unrelead trate or business under section 513. 4 Tax revenues levied of for the organization's benefit and either paid to or expended on its behalf. 5 The value of services or facilities furnished by a governmental unit to the organization without charge. 6 Total Add lines 1 through 5. 7 Ta A monutis included on lines 1, 2, and 3 received from disqualified persons. b Annouras included on lines 2, and 3 received from disqualified persons. b Annouras included on lines 2, and 3 received from disqualified persons. b Annouras included on lines 1, 2, and 3 received from disqualified persons in the second the greater of 15,000 or 1% of the amount on line 13 for the year c Add lines 7 and 37 to 1. 8 Public support (Subtract line 7 of from line 6.) 9 Annouras from line 6. 10 Special from line 6. 10 Special from line 6. 11 Total Support (Subtract line 7 of from line 6.) 12 Other income. Do not include gain or loss from the saie of capital sesses section 511 taxes) from businesses accurred affect June 30, 1975. 13 Total support (Add lines 9, 10c, 11, and 12.) 14 First five years. If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a section 50 to organization, check his box and stop here. 5 Public support percensage from 2010 Schedule A, Part III, line 15. 15 Public support percensage from 2010 Schedule A, Part III, line 17. 18 Public support percensage from 2010 Schedule A, Part III, line 17. 19 3 33173% support percensage from 2010 Schedule A, Part III, line 15. 16 Section D. Computation of Public Support Percentage 17 investment income percentage from 2010 Schedule A, Part III, line 15. 18 line 18 is not more than 33173%, check this box and				42000	() 0000	(1) 0040	() 0044	(O.T.)
received. (Const include any vinusual grants.) 2 Cross receipts from admissions, merchandise sold or sentioss performed or facilities furnished in any activity that is relieved to the organization's tearement purpose. 3 Gross receipts from admissions, merchandise sold or sentions performed on facilities furnished in any activity that is relieved to the organization's tearement purpose. 4 Tax revenues levied for the organization's benefit and either paid to or expended on its behalf. 5 The value of services or facilities furnished by a governmental unit to the organization without charge. 6 Total. Add lines 1 through 5. 7a Amounts included on lines 1, 2, and 3 received from disqualified persons			(a) 2007	(b) 2008	(c) 2009	(d) 2010	(e) 2011	(f) Total
2 Goss receipts from admissions, merchandies sold or services performed, or facilities furnished in any activity that is reliated to the organization's tax-eventy purpose 3 Goss receipts from activities that are not an unrelead trade or business under section 513. 4 Tax revenues leviced for the organization's benefit and either paid to or expended on its behalf to or expended on its organization without charge 6 Total. Add lines 1 through 5 7 A Amounts included on lines 1, 2, and 3 received from disputabled persons b Anounts included on lines 2 and 3 received from other than disputabled persons that exceed the greater of \$6,000 control of the persons that exceed the greater of \$6,000 control of the persons that exceed the greater of \$6,000 control of the persons that exceed the greater of \$6,000 control of the persons that exceed the greater of \$6,000 control of the persons that exceed the greater of \$6,000 control of the persons that exceed the greater of \$6,000 control of the persons that exceed the greater of \$6,000 control of the persons that exceed the greater of \$6,000 control of the persons that exceed the greater of \$6,000 control of the persons that exceed the greater of \$6,000 control of the persons that exceed the greater of \$6,000 control of the greater of \$6,000 control of the persons that exceed the greater of \$6,000 control of \$6,000 con		,						
sold or services performed, or facilities furnished in any activity that is related to the organizations trace-empt purpose. 3. Gines receipts from activities that are not an unrelated trace because the control of the organizations benefit and either paid to or expended on its behalf and either paid to or expended on its behalf until to the organization without charge. 5. The value of services or facilities furnished by a governmental unit to the organization without charge. 6. Total Add lines 1 through 5. 7. A Amounts included on lines 1, 2, and 3. received from disqualified persons		· · · · · · · · · · · · · · · · · · ·						
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20 Private foundation. If the organization did not check a box on line 14, 19a, or 19b, check this box and see inst		•		•	•			

JSA 1E1221 1.000 Schedule A (Form 990 or 990-EZ) 2011

Schedule A (Form 990 or 990-EZ) 2011 Page 4

Part IV Supplemental Information. Complete this part to provide the explanations required by Part II, line 10; Part II, line 17a or 17b; and Part III, line 12. Also complete this part for any additional information. (See

Schedule A (Form 990 or 990-EZ) 2011

SCHEDULE C (Form 990 or 990-EZ)

Political Campaign and Lobbying Activities

For Organizations Exempt From Income Tax Under section 501(c) and section 527

OMB No. 1545-0047

2011

Open to Public Inspection

Employer identification number

Department of the Treasury Internal Revenue Service

Name of organization

➤ See separate instructions.

the organization answered "Yes" to Form 990	, Part IV, line 3, or Form 990-EZ,	Z, Part V, line 46 (Political Campaign Activities), ther
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- Section 501(c)(3) organizations: Complete Parts I-A and B. Do not complete Part I-C.
- Section 501(c) (other than section 501(c)(3)) organizations: Complete Parts I-A and C below. Do not complete Part I-B.
- Section 527 organizations: Complete Part I-A only.

If the organization answered "Yes" to Form 990, Part IV, line 4, or Form 990-EZ, Part VI, line 47 (Lobbying Activities), then

- Section 501(c)(3) organizations that have filed Form 5768 (election under section 501(h)): Complete Part II-A. Do not complete Part II-B.
- Section 501(c)(3) organizations that have NOT filed Form 5768 (election under section 501(h)): Complete Part II-B. Do not complete Part II-A.

If the organization answered "Yes" to Form 990, Part IV, line 5 (Proxy Tax) or Form 990-EZ, Part V, line 35c (Proxy Tax), then

Section 501(c)(4), (5), or (6) organizations: Complete Part III.

FRE	DERICK MEMORIAL HOSE	PITAL, INC.		52-05	91612					
Pai	rt I-A Complete if the o	rganization is exempt under s	section 501(c) or i	s a section 527 organ	ization.					
1		organization's direct and indirect p								
2										
3	Volunteer hours									
Par		rganization is exempt under s								
1		cise tax incurred by the organizatio								
2		cise tax incurred by organization m								
3		a section 4955 tax, did it file Form								
b	If "Yes," describe in Part IV.									
Par		rganization is exempt under			<u>). </u>					
1		expended by the filing organization		•						
_	activities			▶ \$						
2	Enter the amount of the filing organization's funds contributed to other organizations for section 527 exempt function activities									
•	Tatal exampt function activities	es enditures. Add lines 1 and 2. En		→ →						
3		enditures. Add illies 1 and 2. En								
4	Did the filing organization file	e Form 1120-POL for this year?			Yes No					
5		and employer identification numb								
•		s. For each organization listed, en								
	the amount of political cont	tributions received that were prom	ptly and directly de	livered to a separate po	olitical organization, such					
	as a separate segregated fur	nd or a political action committee	(PAC). If additional s	space is needed, provide	information in Part IV.					
	(a) Name	(b) Address	(c) EIN	(d) Amount paid from	(e) Amount of political					
				filing organization's funds. If none, enter -0	contributions received and promptly and directly					
				runus. Il none, enter -o	delivered to a separate					
					political organization. If none, enter -0					
					Hone, enter o .					
(1)										
(2)										
(2)										
(3)										
(4)										
(5)										
(6)										

For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

Schedule C (Form 990 or 990-EZ) 2011

97970M K182 PAGE 29

Sch	edule C (Form 990 or 990-EZ) 2011 FREDER	ICK MEMORIAL HOSPITAL, INC.	52-0	591612 Page 2
Pa	Complete if the organizati section 501(h)).	on is exempt under section 501(c)(3) and	filed Form 5768 (ele	ction under
A	Check ▶ if the filing organization	belongs to an affiliated group (and list in Pa	art IV each affiliated g	roup member's
	name, address, EIN, exp	enses, and share of excess lobbying expend	ditures).	
В	Check ▶ if the filing organization	checked box A and "limited control" provisi	ons apply.	
		oying Expenditures eans amounts paid or incurred.)	(a) Filing organization's totals	(b) Affiliated group totals
1 a	Total lobbying expenditures to influence	public opinion (grass roots lobbying)		
b	Total lobbying expenditures to influence			
С	Total lobbying expenditures (add lines 1			
d				
е	Total exempt purpose expenditures (add	d lines 1c and 1d)		
f	Lobbying nontaxable amount. Enter the	amount from the following table in both		
	columns.			
	If the amount on line 1e, column (a) or (b) is:	The lobbying nontaxable amount is:		
	Not over \$500,000	20% of the amount on line 1e.		
	Over \$500,000 but not over \$1,000,000	\$100,000 plus 15% of the excess over \$500,000.		
	Over \$1,000,000 but not over \$1,500,000	\$175,000 plus 10% of the excess over \$1,000,000.		
	Over \$1,500,000 but not over \$17,000,000	\$225,000 plus 5% of the excess over \$1,500,000.		
	Over \$17,000,000	\$1,000,000.		
g	Grassroots nontaxable amount (enter 25	5% of line 1f)		
h	Subtract line 1g from line 1a. If zero or le	ess, enter -0-		
i	Subtract line 1f from line 1c. If zero or le			
j	If there is an amount other than zero on	either line 1h or line 1i, did the organization file	Form 4720	
	reporting section 4911 tax for this year?			Yes No

4-Year Averaging Period Under Section 501(h) (Some organizations that made a section 501(h) election do not have to complete all of the five

columns below. See the instructions for lines 2a through 2f on page 4.)

Lobbying Expenditures During 4-Year Averaging Period										
Calendar year (or fiscal year beginning in)	(a) 2008	(b) 2009	(c) 2010	(d) 2011	(e) Total					
2 a Lobbying nontaxable amount										
b Lobbying ceiling amount (150% of line 2a, column (e))										
c Total lobbying expenditures										
d Grassroots nontaxable amount										
e Grassroots ceiling amount (150% of line 2d, column (e))										
f Grassroots lobbying expenditures										

Schedule C (Form 990 or 990-EZ) 2011

JSA 1E1265 1.000

97970M K182 PAGE 30

Sche	edule C (Form 990 or 990-EZ) 2011			F	Page 3
Pa	rt II-B Complete if the organization is exempt under section 501(c)(3) and has NO (election under section 501(h)).	T filed	d Forn	n 5768	
For	each "Yes" response to lines 1a through 1i below, provide in Part IV a detailed description	(a	1)	(b)	
	he lobbying activity.	Yes	No	Amount	
1 a	During the year, did the filing organization attempt to influence foreign, national, state or local legislation, including any attempt to influence public opinion on a legislative matter or referendum, through the use of: Volunteers?				
b	Paid staff or management (include compensation in expenses reported on lines 1c through 1i)?		37		
c d	Media advertisements? Mailings to members, legislators, or the public?		X		
e	Publications or published or broadcast statements?		X		
f	Grants to other organizations for lobbying purposes?		Х		
g	Direct contact with legislators, their staffs, government officials, or a legislative body?		Х		
h	Rallies, demonstrations, seminars, conventions, speeches, lectures, or any similar means?		Х		
i	Other activities?	X			,666
j	Total. Add lines 1c through 1i			24	,666
2 a	Did the activities in line 1 cause the organization to be not described in section 501(c)(3)?		X		
b c	If "Yes," enter the amount of any tax incurred under section 4912 If "Yes," enter the amount of any tax incurred by organization managers under section 4912				
d	If the filing organization incurred a section 4912 tax, did it file Form 4720 for this year?				
Pa	rt III-A Complete if the organization is exempt under section 501(c)(4), section 501 501(c)(6).	(c)(5)	, or se	ection	
1 2 3 Pa	Were substantially all (90% or more) dues received nondeductible by members? Did the organization make only in-house lobbying expenditures of \$2,000 or less? Did the organization agree to carry over lobbying and political expenditures from the prior year? III-B Complete if the organization is exempt under section 501(c)(4), section 501 501(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answered "No" answered "Yes." Dues, assessments and similar amounts from members	(c)(5) OR (b	, or se	ection	No
2	Section 162(e) nondeductible lobbying and political expenditures (do not include amor political expenses for which the section 527(f) tax was paid).		of		
а	Current year		🗀	2a	
b	Carryover from last year		–	2b	
C	Total			2c	
3 4	Aggregate amount reported in section 6033(e)(1)(A) notices of nondeductible section 162(e) du If notices were sent and the amount on line 2c exceeds the amount on line 3, what portion			3	
7	excess does the organization agree to carryover to the reasonable estimate of nondeductible I	obbyir	ıg	4	
5	Taxable amount of lobbying and political expenditures (see instructions)		: : <u> </u>	5	
Pa	rt IV Supplemental Information			,	
	nplete this part to provide the descriptions required for Part I-A, line 1; Part I-B, line 4; Part I-C, line Iso, complete this part for any additional information.	5; Pa	rt II-A;	and Part II-B, line	
DE	SCRIPTION OF LOBBYING ACTIVITIES				
SC	HEDULE C PART II-B LINE 1I				
TH	E EXPENSE OF \$24,666 IS A PORTION OF DUES PAID TO THE AMERICAN HOS	PITAI			
AS	SOCIATION, MARYLAND HOSPITAL ASSOCIATION, NATIONAL ASSOCIATION FOR	HOME	<u> </u>		

Schedule C (Form 990 or 990-EZ) 2011

CARE, AND NATIONAL HOSPICE AND PALLIATIVE CARE ORGANIZATION.

Schedule C (Form 990 or 990-EZ) 2011

Part IV Supplemental Information (continued)

Schedule C (Form 990 or 990-EZ) 2011

SCHEDULE D (Form 990)

Supplemental Financial Statements

Open to Public

OMB No. 1545-0047

Department of the Treasury Internal Revenue Service Name of the organization

► Complete if the organization answered "Yes," to Form 990, Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b. ► Attach to Form 990. ► See separate instructions.

Inspection

Employer identification number

FRI	EDERICK MEMORIAL HOSPITAL, INC.	52-0591612
Pa	Organizations Maintaining Donor Advised Funds or Other Similar Funds or Other Similar Funds or Other Similar Funds or Other Similar Funds or Advised Funds or Other Similar Funds or Advised Funds or Other Similar Funds or Other Funds or	Accounts. Complete if the
	(a) Donor advised funds	(b) Funds and other accounts
1	Total number at end of year	
2	Aggregate contributions to (during year)	
3	Aggregate grants from (during year)	
4	Aggregate value at end of year.	
5	Did the organization inform all donors and donor advisors in writing that the assets held in c	donor advised
	funds are the organization's property, subject to the organization's exclusive legal control?	
6	Did the organization inform all grantees, donors, and donor advisors in writing that grant funds	
	only for charitable purposes and not for the benefit of the donor or donor advisor, or for any o	
	conferring impermissible private benefit?	Yes No
Pa	rt II Conservation Easements. Complete if the organization answered "Yes" to For	
1	Purpose(s) of conservation easements held by the organization (check all that apply).	
	Preservation of land for public use (e.g., recreation or education) Preservation of	an historically important land area
		a certified historic structure
	Preservation of open space	
2	Complete lines 2a through 2d if the organization held a qualified conservation contribution in t	he form of a conservation
	easement on the last day of the tax year.	
		Held at the End of the Tax Year
а	Total number of conservation easements	2a
b	Total acreage restricted by conservation easements	2b
С	Number of conservation easements on a certified historic structure included in (a)	2c
d	Number of conservation easements included in (c) acquired after 8/17/06, and not on a	
	_	2d
3	Number of conservation easements modified, transferred, released, extinguished, or terminate	ted by the organization during the
	tax year	
4	Number of states where property subject to conservation easement is located ▶	
5	Does the organization have a written policy regarding the periodic monitoring, inspection, han	-
	violations, and enforcement of the conservation easements it holds?	
6	Staff and volunteer hours devoted to monitoring, inspecting, and enforcing conservation ease	ments during the year
	>	
7	Amount of expenses incurred in monitoring, inspecting, and enforcing conservation easement	s during the year
	\$	
8	Does each conservation easement reported on line 2(d) above satisfy the requirements of sec	
_	(i) and section 170(h)(4)(B)(ii)?	Yes No
9	In Part XIV, describe how the organization reports conservation easements in its revenue and	
	balance sheet, and include, if applicable, the text of the footnote to the organization's financial organization's accounting for conservation easements.	ii statements that describes the
Pa	rt III Organizations Maintaining Collections of Art, Historical Treasures, or Other	Similar Assets
ıa	Complete if the organization answered "Yes" to Form 990, Part IV, line 8.	Olimai Assots.
1a	If the organization elected, as permitted under SFAS 116 (ASC 958), not to report in its re-	evenue statement and balance sheet
	If the organization elected, as permitted under SFAS 116 (ASC 958), not to report in its reworks of art, historical treasures, or other similar assets held for public exhibition, education public service, provide, in Part XIV, the text of the footnote to its financial statements that described in the control of the control of the footnote to its financial statements.	ribes these items.
b	If the organization elected, as permitted under SFAS 116 (ASC 958), to report in its revieworks of art, historical treasures, or other similar assets held for public exhibition, education public service, provide the following amounts relating to these items:	ation, or research in furtherance of
	(i) Revenues included in Form 990, Part VIII, line 1	
	(ii) Assets included in Form 990, Part X	> \$
2	If the organization received or held works of art, historical treasures, or other similar as	
	following amounts required to be reported under SFAS 116 (ASC 958) relating to these items:	
а	Revenues included in Form 990, Part VIII, line 1	 ▶ \$
b	Assets included in Form 990, Part X	▶ \$

Schedule D (Form 990) 2011 Page **2**

Par	rt III Organizations Maintaining Co	llections of	Art, Hist	orical Tre	asures	s, or (Other	Similar As	sets (d	continue	d)	
3	Using the organization's acquisition, acc	ession, and o	other reco	ords, check	c any o	f the	follow	ing that are	e a sigr	nificant u	se of	fits
	collection items (check all that apply):			- .								
а	Public exhibition		d _		n or ex							
b	Scholarly research		е	Oth	er 							
C	Preservation for future generation		and aum	امام اماسا	hav fum	460" 4	.6				. : 1	Dowt
4	Provide a description of the organization XIV.	is collections	апа ехр	iain now i	ney rur	mer i	the org	janizations	exemp	purpose	e in i	Part
5	During the year, did the organization solid	eit or receive o	Ionations	of art hiet	orical tra	22CUr	as ord	othar cimila	r			
3	assets to be sold to raise funds rather tha								_	Yes		No
Par	t IV Escrow and Custodial Arrange										$\sqrt{}$	110
· a	line 9, or reported an amount				nzation	ano	worda	100 101	01111 00	o, r arc i	٠,	
	· · · · · · · · · · · · · · · · · · ·											
1a	Is the organization an agent, trustee, cust	odian or othe	rintermed	liary for co	ntributio	ons o	r other	assets not				
	included on Form 990, Part X?								[Yes		No
b	If "Yes," explain the arrangement in Part X	(IV and compl	ete the fo	llowing tab	ole:							
								Am	ount			
С	Beginning balance					1 c						
d	Additions during the year					1d						
е	Distributions during the year					1e						
f	Ending balance									1		
2a	Did the organization include an amount o		Part X, line	21?					L	Yes		No
	If "Yes," explain the arrangement in Part X		i-ation a		\/ 4	. Г		N Dowt IV / I	in n 10			
Par		Current year			(c) Two), Part IV, I (d) Three yea		(e) Four	rooro h	
1a	Beginning of year balance	976,177.		or year 76,177.			177.		,177.	(e) Four	ears t	Dack
b	Contributions	270,177.		70,177.	_	,,,,,	177.	710	, _ , , ,			
c	Net investment earnings, gains,											
	and losses											
d	Grants or scholarships											
е	Other expenditures for facilities											
	and programs											
f	Administrative expenses											
g	End of year balance	976,177.	97	76,177.	9	76,	177.	976	,177.			
2	Provide the estimated percentage of the			e (line 1g,	column	(a)) h	neld as:					
а	Board designated or quasi-endowment		_%									
b	Permanent endowment ▶	%										
С	Temporarily restricted endowment ▶_10											
0 -	The percentages in lines 2a, 2b, and 2c s											
3a	Are there endowment funds not in the po	ssession of tr	ne organiz	ation that	are held	d and	admin	istered for ti	ne	[v	7	NI -
	organization by:									3a(i)	'es	No
	(i) unrelated organizations (ii) related organizations									3a(ii)	-	$\frac{x}{x}$
b	If "Yes" to 3a(ii), are the related organizati									3b		
4	Describe in Part XIV the intended uses of		-							0.5		
Par												
	Description of property	(a) Cost or		(b) Cost of		sis	(c) Acc	umulated	(c	i) Book valu	ıe.	
	, , ,	(invest		, · ·	ther)			eciation	,	,		
1a	Land			2,4	121,74	15.				2,42	1,74	45.
b	Buildings			173,5	84,49	7.	57,20	03,764.		116,38	0,73	33.
С	Leasehold improvements			18,7	776,13			00,767.		4,57	5,3	70.
d	Equipment			_	04,57	-	32,35	50,804.		52,15	3,7	71.
<u>e</u>	Other				05,98					13,50		
Tota	II. Add lines 1a through 1e. (Column (d) m	ust equal Forn	n 990, Par	t X, columr	n (B), lin	e 10(d	c).)	▶		189,03	7,60	01.

97970M K182 PAGE 34

Schedule D (Form 990) 2011 Page 3

(a) Description of Security or Catagory (Cost value Cost or end-of-year market value (1) Financial derivatives	Part VII Investments	s - Other Securities. See Fo	orm 990, Part X, line 1	12.	Ü
(2) Closely-held equity interests			(b) Book value		
(2) Closely-held equity interests	(1) Financial derivatives				
(A) (B) (C) (C) (C) (C) (D) (E) (F) (G) (H) (D) (G) (G) (H) (D) (G) (G) (H) (G) (G) (H) (G) (G) (H) (G) (G) (H) (G) (G) (G) (G) (G) (G) (G) (G) (G) (G					
(G) (C) (D) (D) (E) (F) (F) (G) (F) (F) (G) (F) (F) (F) (F) (F) (F) (F) (F) (F) (F	(3) Other				
(C) (D) (E) (D) (E) (F) (F) (F) (F) (F) (F) (F) (F) (F) (F					
(E) (E) (F) (G) (H) (D) (D) (D) (E) (E) (F) (E) (F) (F) (F) (F) (F) (F) (F) (F) (F) (F					
(©) (F) (E) (F) (F) (F) (F) (F) (F) (F) (F) (F) (F					
(F) (G) (F) (F) (F) (F) (F) (F) (F) (F) (F) (F					
(S) (F) (B) (B) (B) (B) (B) (B) (B) (B) (B) (B					
(#) (#) (#) (#) (#) (#) (#) (#) (#) (#)					
Total (Column (b) must equal Form 990, Part X, cot. (B) line 12.)					
Total (Column (b) must equal Form 990, Part X, col. (B) ine 12.)					
(a) Description of investment type (b) Book value (c) Method of valuation: Cost or end-of-year market value (1) ASSETS LIMITED AS TO USE 11,097,224. FMV (2) INVESTMENTS IN SUBSIDIARIES 17,476,437. FMV (3) (4) (5) (6) (7) (8) (9) (10) Total: (Column (b) must equal Form 990, Part X, cot. (B) line 13) (4) (5) (6) (7) (8) (9) (10) (10) (2) (3) (4) (5) (6) (7) (8) (9) (10) (10) (10) (2) (3) (4) (5) (6) (7) (8) (9) (10) (10) (10) (2) (3) (4) (5) (6) (7) (8) (9) (10) (10) (10) (2) (3) (4) (5) (6) (7) (8) (9) (10) (10) (10) (10) (10) (10) (10) (10		rm 990, Part X, col. (B) line 12.)			
(1) ASSETS LIMITED AS TO USE 11,097,224. FMV (2) INVESTMENTS IN SUBSIDIARIES 17,476,437. FMV (3) (4) (5) (6) (7) (7) (8) (9) (10) must equal Form 990. Part X, cot. (8) line 13.) ▶ 28,573,661. Part IX Other Assets. See Form 990, Part X, line 15. (a) Description (b) Book value (1) (2) (3) (4) (5) (6) (6) (7) (8) (9) (9) (10) (10) (10) (10) (10) (10) (10) (10			orm 990, Part X, line	13.	
(2) INVESTMENTS IN SUBSIDIARIES 17,476,437. FMV (3) (4) (5) (6) (7) (7) (8) (9) (10) (10) (10) (10) (10) (10) (10) (10	(a) Description	of investment type	(b) Book value		
(3) (4) (5) (6) (7) (8) (9) (10) Total. (Column (b) must equal Form 990. Part X, col. (B) line 13.) ▶ 28, 573, 661. Part IX Other Assets. See Form 990, Part X, line 15. (a) Description (b) Book value (1) (2) (3) (4) (5) (6) (7) (8) (9) (10) (10) (10) (11) (2) (2) (3) (44) (5) (5) (6) (77) (8) (9) (10) (10) (11) (12) (2) (3) (4) (4) (5) (5) (6) (7) (8) (9) (10) (10) (11) (11) (12) (13) (14) (15) (15) (16) (17) (18) (19) (10) (10) (10) (10) (10) (10) (11) (10) (11)	(1) ASSETS LIMITED	AS TO USE		FMV	
(4) (5) (6) (7) (8) (9) (10) Total, (Column (b) must equal Form 990, Part X, col. (B) line 13.) ▶ 28,573,661. Part IX Other Assets. See Form 990, Part X, line 15. (a) Description (b) Book value (1) (2) (3) (4) (5) (6) (7) (8) (9) (10) Total, (Column (b) must equal Form 990, Part X, col. (B) line 15.) Part X Other Liabilities. See Form 990, Part X, line 25. 1. (a) Description of liability (b) Book value (1) Federal income taxes (2) ADVANCES FROM THIRD PARTIES 10,065,289. (3) INTEREST RATE SWAP CONTRACT 16,512,477. (4) PENSION LIABILITY 26,368,362. (5) MALPRACTICE INSURANCE LIABILITY 7,510,975. (6) CAPITAL LEASE OBLIGATIONS 7,416,649. (7) OTHER LIABILITIES 6,370,110. (8) (9) (10) (11)		SUBSIDIARIES	17,476,437.	FMV	
(5) (6) (7) (8) (9) (10) Total. (Column (b) must equal Form 990, Part X, col. (B) line 13)					
(6) (7) (8) (9) (10) Total. (Column (b) must equal Form 990, Part X, cot. (β) line 13.) ▶ 28, 573, 661. Part IX Other Assets. See Form 990, Part X, line 15. (a) Description (b) Book value (1) (2) (3) (4) (5) (6) (6) (7) (8) (9) (10) Total. (Column (b) must equal Form 990, Part X, cot. (β) line 15.) Part X Other Liabilities. See Form 990, Part X, line 25. 1. (a) Description (b) must equal Form 990, Part X, cot. (β) line 15.) Part X Other Liabilities. See Form 990, Part X, line 25. 1. (a) Description (b) must equal Form 990, Part X, line 25. (1) Federal income taxes (2) ADVANCES FROM THIRD PARTIES 10,065, 289. (3) INTEREST RATE SWAP CONTRACT 16,512,477. (4) PENSION LIABILITY 26,368,362. (5) MALPRACTICE INSURANCE LIABILITY 7,510,975. (6) CAPITAL LEASE OBLIGATIONS 7,416,649. (7) OTHER LIABILITIES 6,370,110. (8) (9) (10)					
(7) (8) (9) (10) Total. (Column (b) must equal Form 990, Part X, col. (B) line 13.) ▶ 28, 573, 661. Part IX Other Assets. See Form 990, Part X, line 15. (a) Description (b) Book value (1) (2) (3) (4) (5) (6) (7) (8) (9) (10) Total. (Column (b) must equal Form 990, Part X, col. (B) line 15.)					
(8) (9) (10) Total. (Column (b) must equal Form 990, Part X, col. (B) line 13.) ▶ 28, 573, 661. Part IX Other Assets. See Form 990, Part X, line 15. (a) Description (b) Book value (1) (2) (3) (4) (5) (6) (7) (8) (9) (10) Total. (Column (b) must equal Form 990, Part X, col. (B) line 15.)					
(9) (10) (10) Total, (Column (b) must equal Form 990, Part X, col. (B) line 13.) ▶ 28,573,661. Part IX Other Assets. See Form 990, Part X, line 15. (a) Description (b) Book value (1) (2) (3) (4) (5) (6) (7) (8) (9) (10) Total, (Column (b) must equal Form 990, Part X, col. (B) line 15.) Part X Other Liabilities. See Form 990, Part X, line 25. 1. (a) Description of liability (b) Book value (1) Federal income taxes (2) ADVANCES FROM THIRD PARTIES 10,065,289. (3) INTEREST RATE SWAP CONTRACT 16,512,477. (4) PENSION LIABILITY 26,368,362. (5) MALPRACTICE INSURANCE LIABILITY 7,510,975. (6) CAPITAL LEASE OBLIGATIONS 7,416,649. (7) OTHER LIABILITIES 6,370,110. (8) (9) (10) (11)		-			
Total. (Column (b) must equal Form 990, Part X, col. (B) line 13.)					
Total. (Column (b) must equal Form 990, Part X, col. (B) line 13.) ▶ 28,573,661. California Column (b) must equal Form 990, Part X, line 15.					
(a) Description (b) Book value (1) (2) (3) (4) (5) (6) (7) (8) (9) (10) Total. (Column (b) must equal Form 990, Part X, col. (B) line 15.) Part X Other Liabilities. See Form 990, Part X, line 25. 1. (a) Description of liability (b) Book value (1) Federal income taxes (2) ADVANCES FROM THIRD PARTIES 10,065,289. (3) INTEREST RATE SWAP CONTRACT 16,512,477. (4) PENSION LIABILITY 26,368,362. (5) MALPRACTICE INSURANCE LIABILITY 7,510,975. (6) CAPITAL LEASE OBLIGATIONS 7,416,649. (7) OTHER LIABILITIES 6,370,110. (8) (9) (10) (11)		rm 990, Part X, col. (B) line 13.)	28,573,661.		
(1) (2) (3) (4) (5) (6) (7) (8) (9) (10) Total. (Column (b) must equal Form 990, Part X, cot. (B) line 15.) Part X Other Liabilities. See Form 990, Part X, line 25. 1. (a) Description of liability (b) Book value (1) Federal income taxes (2) ADVANCES FROM THIRD PARTIES 10,065,289. (3) INTEREST RATE SWAP CONTRACT 16,512,477. (4) PENSION LIABILITY 26,368,362. (5) MALPRACTICE INSURANCE LIABILITY 7,510,975. (6) CAPITAL LEASE OBLIGATIONS 7,416,649. (7) OTHER LIABILITIES 6,370,110. (8) (9) (10)	Part IX Other Asset	s. See Form 990, Part X, lin	ne 15.		
(2) (3) (4) (5) (6) (7) (8) (9) (10) Total. (Column (b) must equal Form 990, Part X, col. (B) line 15.) . ▶ Part X Other Liabilities. See Form 990, Part X, line 25. 1. (a) Description of liability (b) Book value (1) Federal income taxes (2) ADVANCES FROM THIRD PARTIES 10,065,289. (3) INTEREST RATE SWAP CONTRACT 16,512,477. (4) PENSION LIABILITY 26,368,362. (5) MALPRACTICE INSURANCE LIABILITY 7,510,975. (6) CAPITAL LEASE OBLIGATIONS 7,416,649. (7) OTHER LIABILITIES 6,370,110. (8) (9) (10) (11)		(a) [Description		(b) Book value
(3) (4) (5) (6) (7) (8) (9) (10) Total. (Column (b) must equal Form 990, Part X, col. (B) line 15.). Part X Other Liabilities. See Form 990, Part X, line 25. 1. (a) Description of liability (b) Book value (1) Federal income taxes (2) ADVANCES FROM THIRD PARTIES 10,065,289. (3) INTEREST RATE SWAP CONTRACT 16,512,477. (4) PENSION LIABILITY 26,368,362. (5) MALPRACTICE INSURANCE LIABILITY 7,510,975. (6) CAPITAL LEASE OBLIGATIONS 7,416,649. (7) OTHER LIABILITIES 6,370,110. (8) (9) (10) (11)					
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(7) (8) (9) (10) Total. (Column (b) must equal Form 990, Part X, col. (B) line 15.)▶ Part X Other Liabilities. See Form 990, Part X, line 25. 1. (a) Description of liability (b) Book value (1) Federal income taxes (2) ADVANCES FROM THIRD PARTIES 10,065,289. (3) INTEREST RATE SWAP CONTRACT 16,512,477. (4) PENSION LIABILITY 26,368,362. (5) MALPRACTICE INSURANCE LIABILITY 7,510,975. (6) CAPITAL LEASE OBLIGATIONS 7,416,649. (7) OTHER LIABILITIES 6,370,110. (8) (9) (10) (11)					
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Part X Other Liabilities. See Form 990, Part X, line 25. 1. (a) Description of liability (b) Book value (1) Federal income taxes (2) ADVANCES FROM THIRD PARTIES 10,065,289. (3) INTEREST RATE SWAP CONTRACT 16,512,477. (4) PENSION LIABILITY 26,368,362. (5) MALPRACTICE INSURANCE LIABILITY 7,510,975. (6) CAPITAL LEASE OBLIGATIONS 7,416,649. (7) OTHER LIABILITIES 6,370,110. (8) (9) (10) (10) (11) (11)					
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(1) Federal income taxes (2) ADVANCES FROM THIRD PARTIES (3) INTEREST RATE SWAP CONTRACT (4) PENSION LIABILITY (5) MALPRACTICE INSURANCE LIABILITY (6) CAPITAL LEASE OBLIGATIONS (7) OTHER LIABILITIES (8) (9) (10) (11)	Part X Other Liabili	ties. See Form 990, Part X,	line 25.		
(2) ADVANCES FROM THIRD PARTIES 10,065,289. (3) INTEREST RATE SWAP CONTRACT 16,512,477. (4) PENSION LIABILITY 26,368,362. (5) MALPRACTICE INSURANCE LIABILITY 7,510,975. (6) CAPITAL LEASE OBLIGATIONS 7,416,649. (7) OTHER LIABILITIES 6,370,110. (8) (9) (10) (11)	1. (a) Descri	ption of liability	(b) Book value		
(3) INTEREST RATE SWAP CONTRACT (4) PENSION LIABILITY (5) MALPRACTICE INSURANCE LIABILITY (6) CAPITAL LEASE OBLIGATIONS (7) OTHER LIABILITIES (8) (9) (10) (11)				_	
(4) PENSION LIABILITY 26,368,362. (5) MALPRACTICE INSURANCE LIABILITY 7,510,975. (6) CAPITAL LEASE OBLIGATIONS 7,416,649. (7) OTHER LIABILITIES 6,370,110. (8) (9) (10) (11)					
(5) MALPRACTICE INSURANCE LIABILITY 7,510,975. (6) CAPITAL LEASE OBLIGATIONS 7,416,649. (7) OTHER LIABILITIES 6,370,110. (8) (9) (10) (11)					
(6) CAPITAL LEASE OBLIGATIONS 7,416,649. (7) OTHER LIABILITIES 6,370,110. (8) (9) (10) (11)					
(7) OTHER LIABILITIES 6,370,110. (8) (9) (10) (11)					
(8) (9) (10) (11)					
(9) (10) (11)			0,0.0,11		
(10) (11)					
(11)					
Total. (Column (b) must equal Form 990, Part X, col. (B) line 25.) ▶ 74, 243, 862.					
	Total. (Column (b) must equal	Form 990, Part X, col. (B) line 25.)	▶ 74,243,86	2.	

2. FIN 48 (ASC 740) Footnote. In Part XIV, provide the text of the footnote to the organization's financial statements that reports the organization's liability for uncertain tax positions under FIN 48 (ASC 740).

JSA 1E1270 1.000

Scheau	e D (Form 990) 2011	Page 4
Part		nts
1	Total revenue (Form 990, Part VIII, column (A), line 12)	
2	Total expenses (Form 990, Part IX, column (A), line 25)	
3	Excess or (deficit) for the year. Subtract line 2 from line 1	
4	Net unrealized gains (losses) on investments	
5	Donated services and use of facilities 5	
6	Investment expenses 6	
7	Prior period adjustments 7	
8	Other (Describe in Part XIV.)	
9	Total adjustments (net). Add lines 4 through 8	
10	Excess or (deficit) for the year per audited financial statements. Combine lines 3 and 9)
Part		n
1	Total revenue, gains, and other support per audited financial statements	1
2	Amounts included on line 1 but not on Form 990, Part VIII, line 12:	
а	Net unrealized gains on investments 2a	
b	Donated services and use of facilities 2b	
С	Recoveries of prior year grants 2c	
d	Other (Describe in Part XIV.)	
e	Add lines 2a through 2d	2e
3	Subtract line 2e from line 1	3
4	Amounts included on Form 990, Part VIII, line 12, but not on line 1:	
·	Investment expenses not included on Form 990, Part VIII, line 7b	
b	Other (Describe in Part XIV.) 4b	
C	Add the Annual At	4c
5	Total revenue. Add lines 3 and 4c . (This must equal Form 990, Part I, line 12.)	5
	XIII Reconciliation of Expenses per Audited Financial Statements With Expenses per Retu	
Taru 1	Total expenses and losses per audited financial statements	1
2	Amounts included on line 1 but not on Form 990, Part IX, line 25:	1
	D () () () () () () () () () (
a	Drier year adjustments	
b		
C	Other losses Other (Peopline in Port VIV)	-
d	Other (Describe in Part XIV.)	
e	Add lines 2a through 2d	2e
3	Subtract line 2e from line 1	3
4	Amounts included on Form 990, Part IX, line 25, but not on line 1:	
a	Investment expenses not included on Form 990, Part VIII, line 7b	
b	Other (Describe in Part XIV.)	
	Add lines 4a and 4b Total expenses. Add lines 3 and 4c . (This must equal Form 990, Part I, line 18.)	4c
_5		5
	XIV Supplemental Information	
Part V	lete this part to provide the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and 4; Part I', line 4; Part X, line 2; Part XI, line 8; Part XII, lines 2d and 4b; and Part XIII, lines 2d and 4b. Also complete Iditional information.	v, lines 1b and 2b; e this part to provide
SEE	PAGE 5	

Part XIV Supplemental Information (continued)

INTENDED USE OF ENDOWMENT FUNDS

FORM 990, SCHEDULE D, PART V, LINE 4

ENDOWMENT FUNDS ARE USED FOR HEALTH CARE SERVICES.

ASC 740 FOOTNOTE DISCLOSURE

FORM 990, SCHEDULE D, PART X, LINE 2

THERE WAS NO ASC 740 FOOTNOTE IN THE AUDITED FINANCIAL STATEMENTS BECAUSE

THERE WERE NO MATERIAL UNCERTAIN TAX POSITIONS AS OF JUNE 30, 2012.

97970M K182 PAGE 37

SCHEDULE F (Form 990)

Statement of Activities Outside the United States

► Complete if the organization answered "Yes" to Form 990, Part IV, line 14b, 15, or 16.

► Attach to Form 990. ► See separate instructions.

OMB No. 1545-0047 **Open to Public** Inspection

Department of the Treasury Internal Revenue Service Name of the organization

Employer identification number

FREI	DERICK MEMORIAL HOSPITA	AL, INC.			52-0591612	2
Part	General Information of Form 990, Part IV, line 14		Outside the l	Jnited States. Complete	if the organization answe	ered "Yes" to
1	For grantmakers. Does the orga	nization mainta	in records to s	substantiate the amount of	f its grants and other	
	assistance, the grantees' eligibili	ty for the grant	s or assistance	e, and the selection criteri	a used to award the	
	grants or assistance?				[Yes No
	For grantmakers. Describe in assistance outside the United Sta		ganization's pi	ocedures for monitoring	the use of its grants a	and other
	assistance outside the officed Sta	ales.				
3	Activities per Region. (The follow	ving Part I line	3 table can be	duplicated if additional sc	pace is needed)	
	(a) Region	(b) Number of	(c) Number of	(d) Activities conducted in	(e) If activity listed in (d) is	(f) Total
	(7)	offices in the	employees,	region (by type) (e.g.,	a program service,	expenditures for
		region	agents, and independent	fundraising, program services, investments,	describe specific type of service(s) in region	and investments in region
			contractors	grants to recipients		
			in region	located in the region)		
(1)	CENTRAL AMERICA/CARIBBEAN	1.		INVESTMENTS		6,574,661.
(2)	CENTRAL AMERICA/CARIBBEAN	1.		PROGRAM SERVICES	SELF-INSURANCE	2,347,614.
(3)						
(4)						
(5)						
(6)						
(7)						
(8)						
(-,						
(9)						
(-,						
(10)						
(10)						
(11)						
(11)						
(12)						
(12)						
(13)						
(13)						
(14)						
(17)						
/4E\						
(15)						
(40)						
(16)						
(17)						
3a	Sub-total	2.				8,922,275.
b	Total from continuation					
	sheets to Part I					
С	Totals (add lines 3a and 3b)	2.				8,922,275.

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

1	(a) Name of organization	(b) IRS code section and EIN (if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV appraisal, other)
(1)									
(2)									
(3)									
4)									
5)									
(6)									
7)									
8)									
9)									
10)									
11)									
12)									
13)									
14)									
15)									
(16)									

52-0591612

Schedule F (Form 990) 2011 Page

Part III Grants and Other Assistance to Individuals Outside the United States. Complete if the organization answered "Yes" to Form 990, Part IV, line 16. Part III can be duplicated if additional space is needed.

(a) Type of grant or assistance	(b) Region	(c) Number of recipients	(d) Amount of cash grant	(e) Manner of cash disbursement	(f) Amount of non-cash assistance	(g) Description of non-cash assistance	(h) Method of valuation (book, FMV, appraisal, other)
_(1)							
(2)							
(3)							
(4)							
_(5)							
(6)							
(7)							
(8)							
(9)							
(10)							
(11)							
(12)							
(13)							
(14)							
(15)							
(16)							
(17)							
(18)							

Schedule F (Form 990) 2011
Part IV Foreign Forms

I ait	1 ordigit 1 ortilis				
1	Was the organization a U.S. transferor of property to a foreign corporation during the tax year? If "Yes," the organization may be required to file Form 926, Return by a U.S. Transferor of Property to a Foreign Corporation (see Instructions for Form 926)	X	Yes		No
2	Did the organization have an interest in a foreign trust during the tax year? If "Yes," the organization may be required to file Form 3520, Annual Return to Report Transactions with Foreign Trusts and Receipt of Certain Foreign Gifts, and/or Form 3520-A, Annual Information Return of Foreign Trust With a U.S. Owner (see Instructions for Forms 3520 and 3520-A)		Yes	X	No
3	Did the organization have an ownership interest in a foreign corporation during the tax year? If "Yes," the organization may be required to file Form 5471, Information Return of U.S. Persons With Respect To Certain Foreign Corporations. (see Instructions for Form 5471)	X	Yes		No
4	Was the organization a direct or indirect shareholder of a passive foreign investment company or a qualified electing fund during the tax year? If "Yes," the organization may be required to file Form 8621, Information Return by a Shareholder of a Passive Foreign Investment Company or Qualified Electing Fund. (see Instructions for Form 8621)		Yes	X	No
5	Did the organization have an ownership interest in a foreign partnership during the tax year? If "Yes," the organization may be required to file Form 8865, Return of U.S. Persons With Respect To Certain Foreign Partnerships. (see Instructions for Form 8865)		Yes	X	No
6	Did the organization have any operations in or related to any boycotting countries during the tax year? If "Yes," the organization may be required to file Form 5713, International Boycott Report (see Instructions for Form 5713)		Yes	X	No

Schedule F (Form 990) 2011 Page **5**

Part V Supple

Supplemental Information
Complete this part to provide the information required by Part I, line 2 (monitoring of funds); Part I, line 3, column (f) (accounting method; amounts of investments vs. expenditures per region); Part II, line 1 (accounting method); Part III (accounting method); and Part III, column (c) (estimated number of recipients), as applicable. Also complete this part to provide any additional information (see instructions).

SCHEDULE H (Form 990)

Hospitals

Complete if the organization answered "Yes" to Form 990, Part IV, question 20.
 ► Attach to Form 990.
 ► See separate instructions.

OMB No. 1545-0047

2011

Open to Public Inspection

Department of the Treasury Internal Revenue Service Name of the organization

Employer identification number

FREDERICK MEMORIAL HOSPITAL, INC. 52-0591612

Part Financial Assistance and Certain Other Community Benefits at Cost

1 (4)								V	NI.
								Yes	No
1 a	Did the organization have	ve a financi	al assistan	ce policy during the tax y	ear? If "No," skip to que:	stion 6a	1a	Х	<u> </u>
b	•						1b	Х	
2				ilities, indicate which of		scribes application of			
		policy to its	various ho	spital facilities during the	e tax year.				
	Applied uniformly	to all hospi	tal facilities	Applie	d uniformly to most hos	pital facilities			
	Generally tailored	to individua	al hospital f	acilities					
3				I assistance eligibility cri	iteria that applied to th	ne largest number of			
	the organization's patier	nts during t	he tax year						
а	Did the organization u	se Federal	Poverty C	Guidelines (FPG) to dete	rmine eligibility for pro	oviding free care? If			
	"Yes," indicate which of the	e follow <u>ing</u> w	as the FPG_f	amily income limit for eligibi	ility for free care:		3a	Х	
	100% 150	0% X	200%	Other	_ %				
b	Did the organization u	se FPG to	determine	e eligibility for providing	discounted care? If "	Yes." indicate which			
				or eligibility for discounted			3b	Х	
	200% 250		300%	350% 400%					
С				ermine eligibility, describ					
·				care. Include in the de					
				ome, to determine eligib	· ·	•			
4				olicy that applied to the	•				
•				the "medically indigent"?			4	Х	
E 0				scounted care provided und			5a	Х	
5a	•			•	•		5b	Х	
b				tance expenses exceed th	•		30		
С	If "Yes" to line 5b, as		_		_	•	E .		X
_	•		•	for free or discounted ca			5c 6a	Х	
	Did the organization pre	-	-	· · · · · · · · · · · · · · · · · · ·	-			X	
b	If "Yes," did the organiz						6b	Λ	
				rksheets provided in th	ie Schedule H instruct	ions. Do not submit			
7	these worksheets with t Financial Assistance an			nunity Panafita at Coat					
	inancial Assistance and	(a) Number of		(c) Total community	(d) Direct offsetting	(e) Net community	(f) Perc	ent
	eans-Tested Government	activities or programs	served (optional)	benefit expense	revenue	benefit expense	•	of total	al
	Programs	(optional)	(optional)					охропс	
а	Financial Assistance at cost			6 000 711		6 000 711		2	06
	(from Worksheet 1)			6,928,711.		6,928,711.			.06
b	Medicaid (from Worksheet 3,			21 100 066	01 065 030	0 154 205		0	п о
	column a)			31,120,266.	21,965,939.	9,154,327.		2	<u>.73</u>
С	Costs of other means-tested government programs (from								
	Worksheet 3, column b)								
d	Total Financial Assistance and Means-Tested Government								
	Programs			38,048,977.	21,965,939.	16,083,038.		4	.79
	Other Benefits								
е	Community health improvement services and community benefit								
	operations (from Worksheet 4)			2,464,195.	871,460.	1,592,735.			.47
f	Health professions education								
	(from Worksheet 5)			115,495.		115,495.			.03
q	Subsidized health services (from								
9	Worksheet 6)			15,424,981.	1,968,152.	13,456,829.		4	.01
						13/130/023.			
h	Research (from Worksheet 7)					13,130,023.			
h i	Research (from Worksheet 7)					13/130/023.			
h i	Cash and in-kind contributions for community benefit (from			174,700.		174,700.			.05
h i	Cash and in-kind contributions			174,700. 18,179,371.	2,839,612.			4	.05

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule H (Form 990) 2011 Page 2

Part II	Community Building Activities Complete this table if the organization conducted any community building
	activities during the tax year, and describe in Part VI how its community building activities promoted the
	health of the communities it serves

	(a) Number of activities or programs (optional)	(b) Persons served (optional)	(c) Total community building expense	(d) Direct offsetting revenue	(e) Net community building expense	(f) Percent of total expense
1 Physical improvements and housing						
2 Economic development						
3 Community support						
4 Environmental improvements						
5 Leadership development and						
training for community members						
6 Coalition building						
7 Community health improvement						
advocacy						
8 Workforce development						
9 Other						
10 Total						

Part III **Bad Debt, Medicare, & Collection Practices**

Sec	ction A. Bad Debt Expense		Yes	No
1	Did the organization report bad debt expense in accordance with Healthcare Financial Management Association Statement No. 15?	1		х
2				
3	Enter the estimated amount of the organization's bad debt expense attributable to	1		
	patients eligible under the organization's financial assistance policy 3 1,384,065.			
4	Provide in Part VI the text of the footnote to the organization's financial statements that describes bad debt			
	expense. In addition, describe the costing methodology used in determining the amounts reported on lines 2			
	and 3, and rationale for including a portion of bad debt amounts as community benefit.			
Sec	etion B. Medicare			
5	Enter total revenue received from Medicare (including DSH and IME)			
6	Enter Medicare allowable costs of care relating to payments on line 5 6 112,121,288.			
7	Subtract line 6 from line 5. This is the surplus (or shortfall)			
8	Describe in Part VI the extent to which any shortfall reported in line 7 should be treated as community benefit.			
	Also describe in Part VI the costing methodology or source used to determine the amount reported on line 6.			
	Check the box that describes the method used:			
	Cost accounting system X Cost to charge ratio Other			
Sec	etion C. Collection Practices			
9 a	Did the organization have a written debt collection policy during the tax year?	9a	X	
b	If "Yes," did the organization's collection policy that applied to the largest number of its patients during the tax year contain provisions on the			
	collection practices to be followed for nations who are known to qualify for financial assistance? Describe in Part VI	ah	x	

Part IV Management Companies and Joint	t Ventures (see instructions)
--	-------------------------------

Part IV Wanagement Compan	ies and Joint Ventures (see instruct	ons)		
(a) Name of entity	(b) Description of primary activity of entity	(c) Organization's profit % or stock ownership %	(d) Officers, directors, trustees, or key employees' profit % or stock ownership %	(e) Physicians' profit % or stock ownership %
1				
2				
3				
4				
5				
6				
7				
8				
9				
10				
11				
12				
13				

Schedule H (Form 990) 2011 Page 3

Part V Facility Information									
Section A. Hospital Facilities		0	0	-i	0	R	Е	т	
(list in order of size, from largest to smallest)	Licensed hospital	eneral me	Children's hospital	Teaching hospital	ritical acce	Research facility	ER-24 hours	ER-other	
How many hospital facilities did the organization operate during the tax year?1	ospital	General medical & surgical	ospital	ospital	Critical access hospital	acility	S		
		gical			_				
Name and address 1 FREDERICK MEMORIAL HOSPITAL									Other (describe)
400 WEST SEVENTH STREET	1								
FREDERICK MD 21701	X	Х					Х		
2									
	1								
3									
4	-								
	-								
5									
3	-								
	-								
6									
	1								
7									
8									
	-								
0									
9	-								
10									
	1								
11									
12									
	-								
13									
13	-								
	-								
14									
	1								
	L								
15									
16	1								
	-								
	1								

Facility Information (continued) Part V

Section B. Facility Policies and Practices

(Complete a separate Section B for each of the hospital facilities listed in Part V, Section A)

|--|

			Yes	No
Com	munity Health Needs Assessment (Lines 1 through 7 are optional for tax year 2011)			
1	During the tax year or any prior tax year, did the hospital facility conduct a community health needs			
	assessment (Needs Assessment)? If "No," skip to line 8	1		
	If "Yes," indicate what the Needs Assessment describes (check all that apply):			
а	A definition of the community served by the hospital facility			
b	Demographics of the community			
С	Existing health care facilities and resources within the community that are available to respond to the			
_	health needs of the community			
d	How data was obtained			
e	The health needs of the community			
f	Primary and chronic disease needs and other health issues of uninsured persons, low-income persons,			
	and minority groups			
g	The process for identifying and prioritizing community health needs and services to meet the community health needs			
h	The process for consulting with persons representing the community's interests			
i	Information gaps that limit the hospital facility's ability to assess the community's health needs			
j	Other (describe in Part VI)			
2	Indicate the tax year the hospital facility last conducted a Needs Assessment: 20			
3	In conducting its most recent Needs Assessment, did the hospital facility take into account input from			
-	persons who represent the community served by the hospital facility? If "Yes," describe in Part VI how the			
	hospital facility took into account input from persons who represent the community, and identify the persons			
	the hospital facility consulted	3		
4	Was the hospital facility's Needs Assessment conducted with one or more other hospital facilities? If "Yes,"			
	list the other hospital facilities in Part VI	4		
5	Did the hospital facility make its Needs Assessment widely available to the public?	5		
	If "Yes," indicate how the Needs Assessment was made widely available (check all that apply):			
а	Hospital facility's website			
b	Available upon request from the hospital facility			
С	Other (describe in Part VI)			
6	If the hospital facility addressed needs identified in its most recently conducted Needs Assessment, indicate			
	how (check all that apply):			
а	Adoption of an implementation strategy to address the health needs of the hospital facility's community			
b	Execution of the implementation strategy			
C	Participation in the development of a community-wide community benefit plan			
d	Participation in the execution of a community-wide community benefit plan			
e	Inclusion of a community benefit section in operational plans			
f	Adoption of a budget for provision of services that address the needs identified in the Needs Assessment Prioritization of health needs in its community			
g h	Prioritization of health needs in its community Prioritization of services that the hospital facility will undertake to meet health needs in its community			
i	Other (describe in Part VI)			
7	Did the hospital facility address all of the needs identified in its most recently conducted Needs Assessment? If "No," explain			
•	in Part VI which needs it has not addressed and the reasons why it has not addressed such needs	7		
Finan	icial Assistance Policy			
	Did the hospital facility have in place during the tax year a written financial assistance policy that:			
8	Explained eligibility criteria for financial assistance, and whether such assistance includes free or discounted			
-	care?	8	Х	
9	Used federal poverty guidelines (FPG) to determine eligibility for providing <i>free</i> care?	9	Х	
	If "Yes," indicate the FPG family income limit for eligibility for free care: 2 0 0 %	_		
	If "No," explain in Part VI the criteria the hospital facility used.			

52-0591612

Schedule H (Form 990) 2011 Page **5**

Part	V	Facility Information (continued) FREDERICK MEMORIAL HOSPITAL			
I ait		Tuesday Information (continuou)		Yes	No
10	Llsed	FPG to determine eligibility for providing discounted care?	10	X	
10	If "Voc	s," indicate the FPG family income limit for eligibility for discounted care: 3 0 0 %	10	21	
		" explain in Part VI the criteria the hospital facility used.	4.4	37	
11	•	ned the basis for calculating amounts charged to patients?	11	Х	
		s," indicate the factors used in determining such amounts (check all that apply):			
а	X	Income level			
b	X	Asset level			
С	X	Medical indigency			
d		Insurance status			
е		Uninsured discount			
f		Medicaid/Medicare			
g	X	State regulation			
h		Other (describe in Part VI)			
12	Explai	ned the method for applying for financial assistance?	12	X	
13	-	ed measures to publicize the policy within the community served by the hospital facility?	13	Х	
		s," indicate how the hospital facility publicized the policy (check all that apply):			
а	X	The policy was posted on the hospital facility's website			
b	X	The policy was attached to billing invoices			
C	X	The policy was posted in the hospital facility's emergency rooms or waiting rooms			
d	X	The policy was posted in the hospital facility's admissions offices			
	X				
e	X	The policy was provided, in writing, to patients on admission to the hospital facility			
f		The policy was available on request			
g		Other (describe in Part VI)			
Billin		Collections			1
14		e hospital facility have in place during the tax year a separate billing and collections policy, or a written	ا ا		
		ial assistance policy (FAP) that explained actions the hospital facility may take upon non-payment?	14	X	
15		all of the following actions against an individual that were permitted under the hospital facility's			
	-	s during the tax year before making reasonable efforts to determine the patient's eligibility under the			
	facility	's FAP:			
а		Reporting to credit agency			
b		Lawsuits			
С		Liens on residences			
d		Body attachments			
е		Other similar actions (describe in Part VI)			
16	Did th	e hospital facility or an authorized third party perform any of the following actions during the tax year			
	before	making reasonable efforts to determine the patient's eligibility under the facility's FAP?	16		Х
		s," check all actions in which the hospital facility or a third party engaged:			
а		Reporting to credit agency			
b		Lawsuits			
C		Liens on residences			
d		Body attachments			
		Other similar actions (describe in Part VI)			
e 17	Indian				
17		te which efforts the hospital facility made before initiating any of the actions checked in line 16 (check			
	all tha	t apply):			
a	\vdash	Notified patients of the financial assistance policy on admission			
b	\vdash	Notified patients of the financial assistance policy prior to discharge			
С		Notified patients of the financial assistance policy in communications with the patients regarding the			
		patients' bills			
d		Documented its determination of whether patients were eligible for financial assistance under the			
		hospital facility's financial assistance policy			
е		Other (describe in Part VI)			

Schedule H (Form 990) 2011

97970M K182 PAGE 47

Part	Facility Information (continued) FREDERICK MEMORIAL HOSPITAL			
Polic	y Relating to Emergency Medical Care			
			Yes	No
18	Did the hospital facility have in place during the tax year a written policy relating to emergency medical care that requires the hospital facility to provide, without discrimination, care for emergency medical conditions to			
	individuals regardless of their eligibility under the hospital facility's financial assistance policy?	18	Х	
	If "No," indicate why:			
а	The hospital facility did not provide care for any emergency medical conditions			
b	The hospital facility's policy was not in writing			
c	The hospital facility limited who was eligible to receive care for emergency medical conditions (describe			
·	in Part VI)			
d	Other (describe in Part VI)			
Indiv	iduals Eligible for Financial Assistance			
19	Indicate how the hospital facility determined, during the tax year, the maximum amounts that can be charged			
	to FAP-eligible individuals for emergency or other medically necessary care.			
а	The hospital facility used its lowest negotiated commercial insurance rate when calculating the maximum amounts that can be charged			
b	The hospital facility used the average of its three lowest negotiated commercial insurance rates when calculating the maximum amounts that can be charged			
С	The hospital facility used the Medicare rates when calculating the maximum amounts that can be charged			
d	X Other (describe in Part VI)			
20	Did the hospital facility charge any of its patients who were eligible for assistance under the hospital facility's financial assistance policy, and to whom the hospital facility provided emergency or other medically necessary services, more than the amounts generally billed to individuals who had insurance covering such			
	care?	20		X
	If "Yes," explain in Part VI.			
21	Did the hospital facility charge any of its FAP-eligible patients an amount equal to the gross charge for any service provided to that patient?	21		X

Schedule H (Form 990) 2011

1E1324 1.000 97970M K182 PAGE 48

Part V Facility Information (continued)

Section C. Other Health Care Facilities That Are Not Licensed, Registered, or Similarly Recognized as a Hospital Facility

(list in order of size, from largest to smallest)

How many non-hospital health care facilities did the organization operate during the tax year? ______17

Name and address	Type of Facility (describe)
1 FMH KLINE HOSPICE HOUSE	INPATIENT HOSPICE PATIENT
7000 KIMMEL ROAD	FACILITY
MT AIRY MD 21771	
2 MT AIRY HEALTH SERVICES	OUTPATIENT HLTH SRVC FACILITY
1502 SOUTH MAIN STREET	
MT AIRY MD 21771	
3 PARKVIEW MEDICAL GROUP	PHYSICIAN PRACTICE
1502 SOUTH MAIN STREET	
MT AIRY MD 21771	
4 PARKVIEW MEDICAL GROUP	PHYSICIAN PRACTICE
3000-D VENTRIE COURT	
MYERSVILLE MD 21773	
5 PARKVIEW MEDICAL GROUP	PHYSICIAN PRACTICE
1564 OPPOSSUMTOWN PIKE	
FREDERICK MD 21702	
6 FMH REGIONAL CANCER CARE THERAPY CENTER	OUTPATIENT CANCER TREATMENT
501 WEST SEVENTH STREET	CENTER
FREDERICK MD 21701	
7 FMH ROSE HILL	OUTPATIENT HLTH SRVC FACILITY
1562 OPPOSSUMTOWN PIKE	
FREDERICK MD 21701	
8 UNION BRIDGE FAMILY PRACTICE	PHYSICIAN PRACTICE
104 NORTH MAIN STREET	
UNION BRIDGE MD 21791	
9 FMH HOME MEDICAL EQUIPMENT AND SUPPLIES	DURABLE MEDICAL GOODS
605 EAST CHURCH STREET	ORGANIZATION
FREDERICK MD 21701	
10 FMH HOME HEALTH SERVICES	HOME HEALTH NURSING ORG
605 EAST CHURCH STREET, SUITE 2	
FREDERICK MD 21701	
	Sahadula H (Farm 000) 2014

Part V Facility Information (continued)

Section C. Other Health Care Facilities That Are Not Licensed, Registered, or Similarly Recognized as a Hospital Facility

(list in order of size, from largest to smallest)

How many non-hospital health care facilities did the organization operate during the tax year?

Name and address		Type of Facility (describe)
1 HOSPICE OF FREDERICK (COUNTY	HOSPICE CARE ORGANIZATION
PO BOX 1799, 516 TRAII	AVE.	
FREDERICK	MD 21702	
2 FMH ROSE HILL REHAB SI	RVICES	REHABILITATION CLINIC
1562 OPOSSUMTOWN PIKE		
FREDERICK	MD 21702	
3 FMH CRESTWOOD		OUTPATIENT HLTH SRVC FACILITY
7211 BANK COURT		
FREDERICK	MD 21703	
4 FMH WELLNESS CENTER		HEALTH SERVICE CENTER
5500 BUCKEYSTOWN PIKE		
FREDERICK	MD 21702	
5 FMH ECHO AND VASCULAR	LAB	HEALTH SERVICE CENTER
1560 OPPOSSUMTOWN PIKE	1	
FREDERICK	MD 21702	
6 FMH URBANA		OUTPATIENT HLTH SRVC FACILITY
3430 WORHTINGTON BLVD		
FREDERICK	MD 21704	
7 FMH IMMEDIATE CARE		WALK-IN CLINIC
850 OAK STREET		
FREDERICK	MD 21702	
8		
9		
10		

Part VI Supplemental Information

Complete this part to provide the following information.

- 1 Required descriptions. Provide the descriptions required for Part I, lines 3c, 6a, and 7; Part II; Part III, lines 4, 8, and 9b; and Part V, Section B, lines 1j, 3, 4, 5c, 6i, 7, 9, 10, 11h, 13g, 15e, 16e, 17e, 18d, 19d, 20, and 21.
- 2 Needs assessment. Describe how the organization assesses the health care needs of the communities it serves, in addition to any needs assessments reported in Part V, Section B.
- **3 Patient education of eligibility for assistance.** Describe how the organization informs and educates patients and persons who may be billed for patient care about their eligibility for assistance under federal, state, or local government programs or under the organization's financial assistance policy.
- **4 Community information.** Describe the community the organization serves, taking into account the geographic area and demographic constituents it serves.
- 5 Promotion of community health. Provide any other information important to describing how the organization's hospitals facilities or other health care facilities further its exempt purpose by promoting the health of the community (e.g., open medical staff, community board, use of surplus funds, etc.).
- **6** Affiliated health care system. If the organization is part of an affiliated health care system, describe the respective roles of the organization and its affiliates in promoting the health of the communities served.
- **7 State filing of community benefit report.** If applicable, identify all states with which the organization, or a related organization, files a community benefit report.

SUPPLEMENTAL INFORMATION

PART I, LINE 7B

FOR THE LAST 30 YEARS, MARYLAND HOSPITALS HAVE MET THEIR COMMUNITY
BENEFIT OBLIGATIONS IN A UNIQUE MANNER THAT BUILDS THE COSTS OF
UNCOMPENSATED CARE (CHARITY CARE AND PATIENT BAD DEBT) AND GRADUATE
MEDICAL EDUCATION INTO THE RATES THAT HOSPITALS ARE REIMBURSED BY ALL
PAYORS. THE SYSTEM IS BASED IN FEDERAL AND STATE LAW AND BENEFITS ALL
MARYLAND RESIDENTS, INCLUDING THOSE IN NEED OF FINANCIAL ASSISTANCE TO
PAY THEIR HOSPITAL BILLS.

MARYLAND IS THE ONLY STATE IN WHICH ALL PAYORS (GOVERNMENTALLY-INSURED, COMMERCIALLY-INSURED, OR SELF-PAY) ARE CHARGED THE SAME PRICE FOR SERVICES AT ANY GIVEN HOSPITAL.

UNDER THIS SYSTEM, MARYLAND HOSPITALS ARE REGULATED BY A STATE AGENCY
-THE HEALTH SERVICES COST REVIEW COMMISSION (HSCRC)-THAT IS REQUIRED TO:

-PUBLICLY DISCLOSE INFORMATION ON THE COST AND FINANCIAL POSITION OF

Part VI Supplemental Information

Complete this part to provide the following information.

- 1 Required descriptions. Provide the descriptions required for Part I, lines 3c, 6a, and 7; Part II; Part III, lines 4, 8, and 9b; and Part V, Section B, lines 1j, 3, 4, 5c, 6i, 7, 9, 10, 11h, 13g, 15e, 16e, 17e, 18d, 19d, 20, and 21.
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- **7 State filing of community benefit report.** If applicable, identify all states with which the organization, or a related organization, files a community benefit report.

HOSPITALS;

- -REVIEW AND APPROVE HOSPITAL RATES;
- -COLLECT INFORMATION DETAILING TRANSACTIONS BETWEEN HOSPITALS AND FIRMS

WITH WHICH THEIR TRUSTEES HAVE A FINANCIAL INTEREST; AND,

-MAINTAIN THE SOLVENCY OF EFFICIENT AND EFFECTIVE HOSPITALS.

SINCE 2000, THE RATE SETTING COMMISSION HAS HAD ITS OWN FRAMEWORK FOR REPORTING HOSPITALS' COMMUNITY BENEFITS AND ISSUING A REPORT ANNUALLY REGARDING HOSPITALS' COMMUNITY BENEFIT TOTALS. THAT REPORT IS AVAILABLE ON HTTP://www.hscrc.state.md.us/

BECAUSE OF THIS UNIQUE STRUCTURE MARYLAND HOSPITALS' COMMUNITY BENEFITS

NUMBERS WILL NOT COMPARE WITH THE REST OF THE NATION'S HOSPITALS.

HOWEVER, MARYLAND HOSPITALS MEET OR EXCEED THE COMMUNITY BENEFIT STANDARD

ESTABLISHED BY THE IRS IN 1969. ADDITIONAL DETAIL ILLUSTRATING THIS CAN

BE FOUND WITHIN THIS SCHEDULE H REPORT.

PART I, LINE 7, COLUMN (F)

Part VI Supplemental Information

Complete this part to provide the following information.

- 1 Required descriptions. Provide the descriptions required for Part I, lines 3c, 6a, and 7; Part II; Part III, lines 4, 8, and 9b; and Part V, Section B, lines 1j, 3, 4, 5c, 6i, 7, 9, 10, 11h, 13g, 15e, 16e, 17e, 18d, 19d, 20, and 21.
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- **7 State filing of community benefit report.** If applicable, identify all states with which the organization, or a related organization, files a community benefit report.

OUR TOTAL EXPENSE FROM FORM 990, PART IX, LINE 25, COLUMN (A) IS \$349,689,352. THE BAD DEBT EXPENSE INCLUDED IN THIS AMOUNT IS \$13,840,654. THIS LEFT A TOTAL EXPENSE OF \$335,848,698 FOR PURPOSES OF CALCULATING LINE 7, COLUMN (F).

PART I, LINE 7

AMOUNTS WERE CALCULATED USING THE COST-TO-CHARGE RATIO DERIVED FROM WORKSHEET 2.

PART III, LINE 4

THE AMOUNT INCLUDED IN PART III, LINE 2 IS THE AMOUNT OF CHARGES WRITTEN OFF OF PATIENT ACCOUNTS AFTER PURSUING PAYMENT AND OTHER ALTERNATIVES SUCH AS QUALIFYING THE PATIENT FOR CHARITY CARE OR FOR STATE AND FEDERAL GOVERNMENT PROGRAMS. THE CHARGES ARE REDUCED TO APPROXIMATE COST USING THE COST TO CHARGE RATIO COMPUTED IN SCHEDULE H, WORKSHEET 2. ANY ADJUSTMENTS OR PAYMENTS RECEIVED ON ACCOUNTS PREVIOUSLY WRITTEN OFF TO BAD DEBT HAVE THE IMPACT OF REDUCING THE REPORTED BAD DEBT COST. FMH ADOPTED FASB-ISSUED ASU 2011-07 WHICH PROVIDED GUIDANCE ON THE

Part VI Supplemental Information

Complete this part to provide the following information.

1 Required descriptions. Provide the descriptions required for Part I, lines 3c, 6a, and 7; Part II; Part III, lines 4, 8, and 9b; and Part V, Section B, lines 1j, 3, 4, 5c, 6i, 7, 9, 10, 11h, 13g, 15e, 16e, 17e, 18d, 19d, 20, and 21.

- 2 Needs assessment. Describe how the organization assesses the health care needs of the communities it serves, in addition to any needs assessments reported in Part V, Section B.
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- **6** Affiliated health care system. If the organization is part of an affiliated health care system, describe the respective roles of the organization and its affiliates in promoting the health of the communities served.
- **7 State filing of community benefit report.** If applicable, identify all states with which the organization, or a related organization, files a community benefit report.

PRESENTATION AND DISCLOSURE OF PATIENT SERVICE REVENUE, PROVISIONS FOR BAD DEBTS, AND THE ALLOWANCE FOR DOUBTFUL ACCOUNTS FOR CERTAIN HEALTH CARE ENTITIES EFFECTIVE FOR THE FISCAL YEAR ENDING JUNE 30, 2012.

THE HOSPITAL'S POLICY IS TO WRITE OFF ALL PATIENT ACCOUNTS THAT HAVE BEEN IDENTIFIED AS UNCOLLECTIBLE. AN ALLOWANCE FOR DOUBTFUL ACCOUNTS IS RECORDED FOR ACCOUNTS NOT YET WRITTEN OFF THAT ARE ANTICIPATED TO BECOME UNCOLLECTIBLE IN FUTURE PERIODS. INSURANCE COVERAGE AND CREDIT INFORMATION ARE OBTAINED FROM PATIENTS WHEN AVAILABLE. NO COLLATERAL IS OBTAINED FOR ACCOUNTS RECEIVABLE. ACCOUNTS RECEIVABLE FROM THIRD-PARTY PAYORS HAVE BEEN ADJUSTED TO REFLECT THE DIFFERENCE BETWEEN CHARGES AND THE ESTIMATED REIMBURSABLE AMOUNTS. RECOVERIES OF PREVIOUSLY WRITTEN OFF PATIENT RECEIVABLES ARE RECORDED WHEN RECEIVED.

PART III, LINE 8

97970M K182

AMOUNTS WERE CALCULATED USING THE COST-TO-CHARGE RATIO CALCULATED USING WORKSHEET 2.

Part VI Supplemental Information

Complete this part to provide the following information.

- 1 Required descriptions. Provide the descriptions required for Part I, lines 3c, 6a, and 7; Part II; Part III, lines 4, 8, and 9b; and Part V, Section B, lines 1j, 3, 4, 5c, 6i, 7, 9, 10, 11h, 13g, 15e, 16e, 17e, 18d, 19d, 20, and 21.
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- **7 State filing of community benefit report.** If applicable, identify all states with which the organization, or a related organization, files a community benefit report.

PART III, LINE 9B

PATIENTS WHO QUALIFY FOR CHARITY CARE OR FINANCIAL ASSISTANCE ARE

SPECIFICALLY EXCLUDED FROM THE COLLECTION PROCESS.

PART V, SEC B, LINE 19D

MARYLAND'S HSCRC DETERMINES RATES CHARGED.

NEEDS ASSESSMENT

IN 2011, THE COMMUNITY FOUNDATION OF FREDERICK COUNTY COMMISSIONED A FREDERICK COUNTY HUMAN NEEDS ASSESSMENT. ONE OF THE PRIORITY AREAS COVERED IN THE ASSESSMENT WAS THE COUNTY'S HEALTH NEEDS. THREE AREAS WERE IDENTIFIED IN THE ASSESSMENT AS REQUIRING SPECIAL ATTENTION:

- 1. AFFORDABLE HEALTH CARE
- 2. A "MEDICAL HOME" FOR LOW-INCOME FAMILIES AND INDIVIDUALS
- 3. THE NEED FOR AFFORDABLE MENTAL HEALTH SERVICES

LOCAL HEALTH IMPROVEMENT PRIORITY SETTING SUMMIT

FREDERICK MEMORIAL HOSPITAL PARTNERED WITH THE FREDERICK COUNTY HEALTH

Part VI Supplemental Information

Complete this part to provide the following information.

- 1 Required descriptions. Provide the descriptions required for Part I, lines 3c, 6a, and 7; Part II; Part III, lines 4, 8, and 9b; and Part V, Section B, lines 1j, 3, 4, 5c, 6i, 7, 9, 10, 11h, 13g, 15e, 16e, 17e, 18d, 19d, 20, and 21.
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- **6** Affiliated health care system. If the organization is part of an affiliated health care system, describe the respective roles of the organization and its affiliates in promoting the health of the communities served.
- **7 State filing of community benefit report.** If applicable, identify all states with which the organization, or a related organization, files a community benefit report.

DEPARTMENT AND THE FREDERICK COUNTY HEALTH CARE COALITION TO SPONSOR AND PARTICIPATE IN THE LOCAL HEALTH IMPROVEMENT PRIORITY (LHIP) SETTING SUMMIT. THE PURPOSE OF THE DAY-LONG SUMMIT WAS TO ESTABLISH THE PRIORITIES FOR HEALTH IMPROVEMENT IN FREDERICK COUNTY AND TO DEVELOP GOALS AND ACTION PLANS TO ACHIEVE IMPROVEMENT IN THOSE PRIORITY AREAS THROUGH COMMUNITY ENGAGEMENT.

THE FREDERICK HEALTH IMPROVEMENT PLAN SETS FREDERICK-SPECIFIC OBJECTIVES

FOR IMPROVING THE HEALTH OF FREDERICK COUNTY RESIDENTS. IN ADDITION, THE

LHIP PRESENTS ACTION STEPS FOR HOW TO ACHIEVE THESE OBJECTIVES. THE

PRIORITY AREAS INCLUDED IN THE DOCUMENT WERE CHOSEN BY THE OCTOBER 2011

FREDERICK COUNTY LOCAL HEALTH IMPROVEMENT PLAN (LHIP)

SUMMIT ATTENDEES. ATTENDEES THEN MET IN WORKGROUPS TO CLARIFY AND DEFINE

THE TOP 5 PRIORITIES FOR LOCAL HEALTH IMPROVEMENT. THOSE AREAS ARE:

- 1. MENTAL HEALTH
- 2. AFFORDABLE DENTAL CARE
- 3. WELLNESS & PREVENTION
- 4. HEALTH INEQUITIES AWARENESS

Supplemental Information Part VI

Complete this part to provide the following information.

- 1 Required descriptions. Provide the descriptions required for Part I, lines 3c, 6a, and 7; Part II; Part III, lines 4, 8, and 9b; and Part V, Section B, lines 1j, 3, 4, 5c, 6i, 7, 9, 10, 11h, 13g, 15e, 16e, 17e, 18d, 19d, 20, and 21.
- 2 Needs assessment. Describe how the organization assesses the health care needs of the communities it serves, in addition to any needs assessments reported in Part V, Section B.
- 3 Patient education of eligibility for assistance. Describe how the organization informs and educates patients and persons who may be billed for patient care about their eligibility for assistance under federal, state, or local government programs or under the organization's financial assistance policy.
- 4 Community information. Describe the community the organization serves, taking into account the geographic area and demographic constituents it serves.
- 5 Promotion of community health. Provide any other information important to describing how the organization's hospitals facilities or other health care facilities further its exempt purpose by promoting the health of the community (e.g., open medical staff, community board, use of surplus funds, etc.).
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- 7 State filing of community benefit report. If applicable, identify all states with which the organization, or a related organization, files a community benefit report.

ACCESS TO CARE

WHAT IS THE RELATIONSHIP OF THE LHIP TO HEALTHY PEOPLE 2020? HEALTHY PEOPLE 2020 PROVIDES SCIENCE-BASED, 10-YEAR NATIONAL OBJECTIVES FOR IMPROVING THE HEALTH OF ALL AMERICANS. FOR THREE DECADES, HEALTHY PEOPLE HAS ESTABLISHED BENCHMARKS AND MONITORED PROGRESS OVER TIME IN ORDER TO ENCOURAGE COLLABORATIONS ACROSS SECTORS; GUIDE INDIVIDUALS TOWARD MAKING INFORMED HEALTH DECISIONS; AND MEASURE THE IMPACT OF PREVENTION ACTIVITIES. THE FREDERICK COUNTY LOCAL HEALTH IMPROVEMENT PLAN FOCUSES ON A SMALL SUBSET OF THE CDC'S HEALTHY PEOPLE 2020 OBJECTIVES SO THAT (1) WE CAN FOCUS ON FACTORS THAT ARE MOST CRITICAL TO HEALTH EQUITY AND IMPROVING THE HEALTH OF ALL FREDERICK COUNTY RESIDENTS, (2) AND WE CAN MEASURE OUR SUCCESS AND IMPROVE OUR LEADERSHIP IF OUR PLANS AREN'T MEETING OUR GOALS.

FREDERICK REGIONAL HEALTH SYSTEM'S COMMUNITY BENEFITS PROGRAM THE FINDINGS OF THE SURVEY TOOLS DESCRIBED ABOVE COINCIDE REMARKABLY WELL WITH THE HEALTH SYSTEM'S INTERNAL DATA THAT CLEARLY INDICATES THAT RESOURCES NEED TO FOCUS UPON THE SAME 5 AREAS OF NEED IDENTIFIED BY THE

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LOCAL HEALTH IMPROVEMENT PLAN AND THE HUMAN NEEDS ASSESSMENT. THESE

DOCUMENTS AND OUR CLOSE WORKING RELATIONSHIP WITH THE FREDERICK COUNTY

HEALTH DEPARTMENT AND THE FREDERICK COUNTY HEALTH CARE COALITION WILL

HELP TO FOCUS THE HEALTH SYSTEM'S COMMUNITY BENEFITS PROGRAM MOVING

FORWARD. FMH WILL ALLOCATE RESOURCES TO ADDRESS MORE SPECIFICALLY THOSE

IDENTIFIED COMMUNITY NEEDS, WHILE CONTINUING TO PROVIDE EDUCATIONAL AND

SUPPORT PROGRAMS, EARLY DETECTION SCREENINGS AND WELLNESS CLASSES,

COUNSELING AND DEMONSTRATIONS TO A BROADER AUDIENCE IN OUR COMMUNITY.

FREDERICK MEMORIAL HOSPITAL POSTS ITS CHARITY CARE POLICY AND FINANCIAL ASSISTANCE CONTACT INFORMATION IN ADMISSION AREAS, THE FMH EMERGENCY DEPARTMENT, AND IN ALL OF OUR SATELLITE FACILITIES IN AREAS WHERE ELIGIBLE PATIENTS ARE LIKELY TO PRESENT. FMH PROVIDES A SUMMARY OF THE CHARITY CARE POLICY AND FINANCIAL ASSISTANCE CONTACT INFORMATION TO ALL PATIENTS AT THE TIME OF ADMISSION TO THE HOSPITAL. FMH ADMISSIONS PERSONNEL DISCUSS THE AVAILABILITY OF VARIOUS GOVERNMENT BENEFITS SUCH AS MEDICAID OR STATE PROGRAMS WITH PATIENTS AND/OR THEIR FAMILY MEMBERS, AND

PATIENT EDUCATION OF ELIGIBILITY FOR ASSISTANCE

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THEY ASSIST PATIENTS WITH QUALIFICATION FOR THE PROGRAMS.

FREDERICK MEMORIAL HOSPITAL INCREASED ITS EFFORTS TO PROVIDE FINANCIAL ASSISTANCE TO ITS PATIENTS THROUGH A VARIETY OF INITIATIVES. INCREASED ITS FINANCIAL ASSISTANCE FOR CATASTROPHIC SITUATIONS. PROGRAM, PATIENTS MAY RECEIVE FINANCIAL ASSISTANCE IF THEIR BILL IS 25% OR MORE OF THEIR ANNUAL INCOME. IN FY11 A FINANCIAL COUNSELOR MET WITH PATIENTS WHO HAD NO INSURANCE THE DAY AFTER ADMISSION TO EXPLAIN OUR FINANCIAL ASSISTANCE PROGRAM AND THE STATE'S MEDICAL ASSISTANCE PROGRAM. BECAUSE THE MEETING WITH THE PATIENT WAS EARLY IN THEIR STAY, THE PATIENT'S ACCUMULATED CHARGES TYPICALLY DID NOT REACH A CATASTROPHIC THEREFORE, WE HAD PATIENTS WHO LEFT THE HOSPITAL WITHOUT A DETAILED CATASTROPHIC FINANCIAL ASSISTANCE DISCUSSION AND WITHOUT A FINANCIAL ASSISTANCE APPLICATION. NOW, EVERY INPATIENT OR OUTPATIENT WHO ACCUMULATES \$10,000 OR MORE IN CHARGES WILL RECEIVE A SECOND VISIT FROM A FINANCIAL COUNSELOR ALONG WITH A FINANCIAL ASSISTANCE APPLICATION. ALSO. WE MAIL THESE PATIENTS ANOTHER FINANCIAL ASSISTANCE APPLICATION WITH A COVER LETTER STATING THAT DUE TO THE BALANCE OF THEIR BILL, THEY MAY QUALIFY FOR FINANCIAL ASSISTANCE.

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FREDERICK MEMORIAL HOSPITAL ATTEMPTS TO IDENTIFY AND NOTIFY ALL

PATIENTS ELIGIBLE FOR FINANCIAL ASSISTANCE. ALL PATIENTS ARE NOTIFIED AT

THE TIME OF REGISTRATION OF OUR FINANCIAL ASSISTANCE POLICY. DESPITE OUR

EFFORTS, WE ESTIMATE AS MUCH AS 10% OF OUR BAD DEBT EXPENSE COULD BE THE

RESULT OF A LACK OF INFORMATION ON PATIENTS THAT WOULD OTHERWISE QUALIFY

FOR ASSISTANCE IF THIS INFORMATION WAS AVAILABLE TO US. FREDERICK

MEMORIAL HOSPITAL CONTINUES TO LOOK FOR WAYS TO IMPROVE OUR CHARITY CARE

PROCESS TO ENSURE THAT ALL PATIENTS ELIGIBLE FOR CHARITY DO RECEIVE

CHARITY.

COMMUNITY INFORMATION

IN THE YEAR ENDED JUNE 30, 2012, FREDERICK MEMORIAL HOSPITAL ADMITTED 24,156 PATIENTS. THE FMH EMERGENCY DEPARTMENT TREATED MORE THAN 85,000 PATIENTS. 8.6% OF ALL COUNTY RESIDENTS LACK HEALTH INSURANCE AND 10.3% ARE MEDICAID RECIPIENTS. FMH DEFINES ITS PRIMARY SERVICE AREA AS FREDERICK COUNTY, MARYLAND, WHICH ACCOUNTED FOR APPROXIMATELY 73.2% OF FMH'S DISCHARGES IN FISCAL YEAR 2012. THE HOSPITAL IS THE ONLY HOSPITAL LOCATED IN ITS PRIMARY SERVICE AREA AND THE ONLY HOSPITAL WITHIN A

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25-MILE RADIUS OF THE CITY OF FREDERICK.

MT. AIRY

THE MOUNT AIRY AREA IS PREDOMINANTLY WHITE (90.7%), WITH SMALLER HISPANIC OR LATINO (4.7%), AFRICAN AMERICAN (2.4%) AND ASIAN (2.2%) POPULATIONS. THE MEDIAN AGE IS 36, WITH APPROXIMATELY 20% OF THE POPULATION IN EACH OF TWO RANGES: 5-14 AND 40-49 YEARS OF AGE. ABOUT 10% OF ALL RESIDENTS ARE AGE 62 OR OLDER. THE POPULATION IS 51.5% FEMALE AND 48.5% MALE. 79% OF MOUNT AIRY RESIDENTS LIVE IN FAMILY HOUSEHOLDS (A HOUSEHOLDER AND ONE OR MORE OTHER PEOPLE RELATED BY BIRTH, MARRIAGE, OR ADOPTION). 86.9% OF THE HOUSING UNITS ARE OWNER-OCCUPIED. THE POVERTY LEVEL IN MOUNT AIRY IS 5.3%, WELL BELOW THE STATE-WIDE RATE OF 12.0%. LIFE EXPECTANCY IS ABOVE THE STATE AVERAGE AT 80.1%. CANCER AND HEART DISEASE (INCLUDING STROKE) RATE HIGHEST IN TERMS OF CAUSES OF DEATH AND YEARS OF POTENTIAL LIFE LOST. ABOUT 5.0% OF THE RESIDENTS IN THIS AREA LIVE WITH CHRONIC HEART DISEASE, JUST 1.3% HAVE HAD A STROKE, AND 28.5% HAVE BEEN TOLD THEY HAVE HIGH BLOOD PRESSURE. 6.1% HAVE BEEN DIAGNOSED WITH SKIN CANCER AND ANOTHER 6.8% HAVE BEEN DIAGNOSED WITH SKIN CANCER.

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THURMONT

THURMONT'S POPULATION IS FAIRLY EVENLY DISTRIBUTED IN TERMS OF AGE, WITH THE LARGEST COHORT (18%) IN THE 40-49 AGE BRACKET. RESIDENTS ARE 95.8% WHITE, 2.4% HISPANIC OR LATINO, AND 1% AFRICAN AMERICAN. NEARLY 16% OF THURMONT'S POPULATION IS AGE 62 OR OLDER. SIMILARLY TO MOUNT AIRY, THE POPULATION IS 48.4% MALE AND 51.6% FEMALE. 72% OF THURMONT RESIDENTS LIVE IN FAMILY HOUSEHOLDS, WITH 74.7% OF HOUSING UNITS OCCUPIED BY THE PROPERTY OWNER. 7.2% OF RESIDENTS IN THE AREA EARN INCOME BELOW THE POVERTY LEVEL. AGAIN, CANCER AND HEART DISEASE (INCLUDING STROKE) RATE HIGHEST IN TERMS OF CAUSES OF DEATH AND YEARS OF POTENTIAL LIFE LOST. ABOUT 4.6% OF RESIDENTS IN THIS AREA SUFFER FROM CHRONIC HEART DISEASE, 4.1% HAVE HAD A STROKE, AND 24.7% HAVE BEEN TOLD THEY HAVE HIGH BLOOD PRESSURE. 6.8% HAVE BEEN DIAGNOSED WITH SKIN CANCER AND ANOTHER 8.1% HAVE BEEN DIAGNOSED WITH ANOTHER FORM OF CANCER.

FREDERICK CITY AND SUBURBS

FREDERICK CITY AND ITS IMMEDIATE SUBURBS ARE MORE RACIALLY DIVERSE THAN

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EITHER THURMONT OR MT. AIRY, WITH WHITE (61.2%), AFRICAN AMERICAN

(18.6%), HISPANIC OR LATINO (14.4%) AND ASIAN (5.8%) GROUPS ACCOUNTING
FOR THE LARGEST PERCENTAGES. RESIDENTS ARE EVENLY DISTRIBUTED IN TERMS OF
AGE, WITH THE LARGEST GROUP (17%) APPEARING IN THE 25-34 AGE BRACKET. THE
POPULATION IS 48.2% MALE AND 51.8% FEMALE.

JUST 60.5% OF THIS AREA'S RESIDENTS LIVE IN FAMILY HOUSEHOLDS, WITH A
RELATIVELY EVEN SPLIT BETWEEN OWNER-OCCUPIED (57.6%) AND RENTER-OCCUPIED

(42.4%) HOUSING. 12.1% OF RESIDENTS IN THIS AREA LIVE BELOW THE POVERTY
LEVEL, WHICH IS JUST ABOVE THE STATE AVERAGE OF 12.0%. AS IN THE OTHER
TWO AREAS DESCRIBED, CANCER AND HEART DISEASE (INCLUDING STROKE) RATE
HIGHEST IN TERMS OF CAUSES OF DEATH AND YEARS OF POTENTIAL LIFE LOST.

6.5% OF THE RESIDENTS IN THIS AREA LIVE WITH CHRONIC HEART DISEASE, 3.1%
HAVE SUFFERED A STROKE, 30.2% HAVE BEEN TOLD THEY HAVE HIGH BLOOD
PRESSURE. 4.0% REPORT BEING DIAGNOSED WITH SKIN CANCER AND ANOTHER 4.5%
HAVE BEEN DIAGNOSED WITH ANOTHER FORM OF CANCER.

PROMOTION OF COMMUNITY HEALTH

A MAJORITY OF THE SYSTEM'S GOVERNING BODY (13 OUT OF 18) ARE PERSONS WHO

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RESIDE IN THE HOSPITAL'S PRIMARY SERVICE AREA AND WHO ARE NEITHER

EMPLOYEES NOR INDEPENDENT CONTRACTORS OF THE SYSTEM, NOR FAMILY MEMBERS

THEREOF. THE SYSTEM EXTENDS MEDICAL STAFF PRIVILEGES TO ALL QUALIFIED

PHYSICIANS IN THE COMMUNITY. THE SYSTEM SPENT NEARLY \$30 MILLION DOLLARS

ON CAPITAL EXPENDITURES DURING FISCAL YEAR 2012, FOR UPGRADES TO PHYSICAL

PLANT, MEDICAL EQUIPMENT AND INFORMATION TECHNOLOGY INVESTMENTS.

FREE LAB & X-RAY:

FREDERICK MEMORIAL HOSPITAL HAS DONATED THOUSANDS OF INDIVIDUAL

LABORATORY AND RADIOLOGY SERVICES TO THE MISSION OF MERCY, THE FREDERICK

COUNTY COMMUNITY ACTION AGENCY, AND THE FREDERICK COUNTY HEALTH CARE

COALITION'S ACCESS TO CARE PROGRAM. THE DOLLAR TOTALS PER ORGANIZATION

ARE: MISSION OF MERCY = \$186,603; COMMUNITY ACTION AGENCY = \$240,483;

FCHCC ACCESS PROGRAM = \$47,009.

PROSTATE CANCER SCREENS:

THE PROSTATE CANCER SCREENING EVENT TOOK PLACE ON SEPTEMBER 22, 2012 AT THE FMH WELLNESS CENTER LOCATED IN THE FRANCIS SCOTT KEY MALL IN FREDERICK. DIGITAL RECTAL EXAMS (DRE), WERE PERFORMED ON 21 MEN BY FMH

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UROLOGISTS AND 20 MEN HAD THE PSA CHEMISTRY BLOOD TEST. THE COST FOR PROVIDING THE PROSTATE CANCER SCREEN WAS \$3,000.

PROSTATE CANCER SYMPOSIUM:

THE 5TH ANNUAL PROSTATE CANCER SYMPOSIUM WAS HELD ON SEPTEMBER 20, 2012

AT THE FMH REGIONAL CANCER THERAPY CENTER. SIXTY-FOUR (64) PARTICIPANTS

(40 MEN) LISTENED TO PRESENTATIONS FROM ONCOLOGISTS ABOUT THE NEW PSA

GUIDELINES, AND NEW TREATMENTS IN RADIATION THERAPY. THE COST OF

PROVIDING THE SYMPOSIUM WAS \$3,000.

BASED UPON THE 1 IN 6 MEN WILL BE DIAGNOSED WITH PROSTATE CANCER

GUIDELINE, THERE WERE 7 MEN IN THE AUDIENCE WHO COULD POTENTIALLY

CONTRACT PROSTATE CANCER. THE COST TO TREAT ONE MAN FOR PROSTATE CANCER

FOR A YEAR IS APPROXIMATELY \$55,000, SO WITH THE EDUCATION AND AWARENESS

GAINED FROM THE PROSTATE CANCER SYMPOSIUM THERE IS A COST SAVINGS

POTENTIAL OF \$385,000 PER YEAR.

COPD AWARENESS:

COPD SCREENING EVENT:

ON SEPTEMBER 30, 2011 THE PULMONARY OUTREACH PROGRAM PRESENTED A COPD SCREENING EVENT AT THE ELK'S LODGE IN FREDERICK, MARYLAND. TWENTY-FIV

Schedule H (Form 990) 2011

JSA

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(25) COMMUNITY MEMBERS PARTICIPATED IN THE COPD SCREEN THAT CONSISTED OF SPIROMETRY AND CARBON MONOXIDE SCREENINGS. COPD MANAGEMENT BROCHURES, TOBACCO CESSATION INFORMATION AND PULMONARY FUNCTION TECHNOLOGISTS AND RESPIRATORY THERAPISTS WERE PRESENT AT THE FUNCTION.

MANAGING COPD EDUCATION:

ON JANUARY 12, 2012 A MANAGING COPD EDUCATIONAL SEMINAR WAS HELD AT THE FMH WELLNESS CENTER IN THE FSK MALL. A PHYSICIAN SPEAKER PROVIDED EDUCATION ABOUT COPD TO 45 PARTICIPANTS. ASTHMA EDUCATORS AND RESPIRATORY THERAPISTS OFFERED PARTICIPANT PULSE OXIMETRY, SPIROMETRY SCREENINGS, CARBON MONOXIDE SCREENINGS, TOBACCO EDUCATION AND PULMONARY REHABILITATION INFORMATION.

COPING WITH COPD - IT'S NEVER TOO LATE

ON NOVEMBER 15, 2012 A WORKSHOP WAS PRESENTED AT THE AMERICAN LEGION IN FREDERICK. THE COMMUNITY WAS INVITED TO LEARN ABOUT COPD, WAYS TO MANAGE THE DISEASE AND HOW TO RETAIN AN ACTIVE LIFESTYLE. THE COMMUNITY OUTREACH PROGRAM PROVIDED TOBACCO EDUCATION, SPIROMETRY, AND PROPER MEDICATION DELIVERY TO 32 PARTICIPANTS. INFORMATION WAS PROVIDED ABOUT ALPH 1 ANTITRYPSIN DEFICIENCY AND A PHARMACIST WAS AVAILABLE FOR

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CONSULTATION.

CONTINUATION OF INITIATIVE - FMH PROVIDES ON-GOING HEALTH SCREENING

OPPORTUNITIES TARGETED TOWARD THE UNDERSERVED IN OUR COMMUNITY WHO WOULD

OTHERWISE NOT HAVE THE OPPORTUNITY TO AVAIL THEMSELVES OF THESE BASELINE

HEALTH EVALUATIONS.

COST OF PROVIDING BENEFIT - \$481,000

OTHER CHRONIC DISEASE SCREENINGS AND EDUCATIONAL EVENTS CONDUCTED BY FMH

FOR WHICH OUTCOMES ARE NOT REPORTED INCLUDE: DIABETES SCREENS; VASCULAR

SCREENS; BLOOD PRESSURE SCREENS, STROKE AWARENESS WORKSHOPS, FREDERICK

FAMILY OLYMPICS, WOMEN & HEART DISEASE SYMPOSIUM, THE FREDERICK NEWS POST

HEALTH FAIR, THE ELDER EXPO.

FMH LAUNCHED A SERIES OF BREAST CANCER COMMUNITY EDUCATION EVENTS AND

AWARENESS OPPORTUNITIES DESIGNED TO INFLUENCE A WOMAN'S DECISION TO

PRACTICE MONTHLY BREAST SELF EXAMINATIONS, BE EXAMINED YEARLY BY A HEALTH

CARE PROVIDER, HAVE A YEARLY MAMMOGRAM AS INDICATED BY SCREENING

PROTOCOLS.

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- 7 State filing of community benefit report. If applicable, identify all states with which the organization, or a related organization, files a community benefit report.

BREAST CANCER SYMPOSIUM - THE 8TH ANNUAL BREAST CANCER SYMPOSIUM

ATTRACTED 131 ATTENDEES. THE THEME FOR THIS FREE AND OPEN TO THE PUBLIC

EVENT WAS "CELEBRATING LIFE & EMBRACING CHANGES" PHYSICIAN SPEAKERS

DISCUSSED LIFE AFTER BREAST CANCER, INCLUDING EXPECTED CHALLENGES,

RECOMMENDED LIFESTYLE CHANGES AND HEALTHY LIVING STRATEGIES. FMH STAFF

MANNED THE REGISTRATION BOOTH AND HANDED OUT BREAST SELF EXAMINATION

"HOW-TO" CARDS THAT HANG IN THE SHOWER, AND OTHER BREAST CANCER EDUCATION

MATERIALS.

THE PATTI HURWITZ PINK RIBBON 5K RUN - 610 RUNNERS PARTICIPATED IN THIS
YEAR'S EVENT RAISING \$33,000 FOR THE PATTI HURWITZ BREAST CANCER FUND.

FMH STAFF MANNED THE REGISTRATION BOOTH AND HANDED OUT BREAST SELF

EXAMINATION "HOW-TO" CARDS THAT HANG IN THE SHOWER, AND OTHER BREAST

CANCER EDUCATION MATERIALS. THE EVENT WAS OPEN TO THE ENTIRE COMMUNITY

AND BOOTHS SET UP ALONG THE RUN ROUTE HANDED OUT EDUCATIONAL MATERIALS

AND "HOW-TO" CARDS TO APPROXIMATELY 800 RACE-WATCHERS.

THE HURWITZ BREAST CANCER FUND AT FREDERICK MEMORIAL HOSPITAL WAS

ESTABLISHED IN 1999 BY JEFF AND PATTY HURWITZ, AFTER PATTY'S DIAGNOSIS OF

BREAST CANCER. BELIEVING THAT EARLY DIAGNOSIS IS THE KEY TO SUCCESSFUL

Part VI Supplemental Information

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OUTCOMES, THE GOAL OF THE FUND HAS BEEN TO PROVIDE THE MOST INNOVATIVE

OPTIONS IN EARLY DETECTION AND TREATMENT OF BREAST CANCER.

HERE ARE JUST A FEW OF THE DIAGNOSTIC TOOLS PURCHASED AND SERVICES

PROVIDED THANKS TO THE HURWITZ BREAST CANCER FUND:

-A SPECIAL BREAST COIL WAS PURCHASED FOR USE WITH DIGITAL IMAGING OF THE

BREAST.

-TWO CAD MAMMOGRAPHY SYSTEMS HAVE BEEN PURCHASED TO ASSIST IN THE

DETECTION OF BREAST CANCER AT AN EARLIER STAGE; ALLOWING FOR MORE

SUCCESSFUL OUTCOMES.

-SUPPORTED A BREAST CANCER SYMPOSIUM AND OTHER GROUP EVENTS FOR

PATIENTS.

-CREATED A HEALING SPACE FOR PATIENTS AND FAMILIES AT THE WOMEN'S CENTER

FOR BREAST CARE AT FMH CRESTWOOD.

-PURCHASED A DEVICE THAT ENABLES THE SURGEON AND RADIOLOGIST TO EXAMINE

BIOPSY TISSUE IN THE OPERATING ROOM; THIS MAKES BIOPSIES EASIER ON THE

PATIENT AND RETURNS RESULTS MORE QUICKLY.

BRAS FOR A CAUSE - 13,000 BRAS WERE COLLECTED AND \$20,000 WAS RAISED FOR

THE WOMEN'S CENTER AT FMH CRESTWOOD. HUNDREDS OF WOMEN WERE GIVEN

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EDUCATIONAL HANDOUTS ABOUT HOW TO PROPERLY CONDUCT A BREAST SELF EXAMINATION.

THANKS TO THE INCREASED AWARENESS NOT ONLY AROUND THE ISSUE OF BREAST CANCER, BUT THE AVAILABILITY OF SAME-DAY MAMMOGRAPHY RESULTS AT THE FMH WOMEN'S CENTER AT CRESTWOOD MANY MORE WOMEN AVAILED THEMSELVES OF THE SERVICES.

THE ADDITION OF A PATIENT NAVIGATOR TO THE TEAM HAS REDUCED THE AMOUNT OF TIME BETWEEN A POSITIVE MAMMOGRAM FINDING AND DIAGNOSTIC STEREOTACTIC TUMOR BIOPSY. THE PATIENT NAVIGATOR MAKES ALL OF THE APPOINTMENTS FOR THE PATIENT AND EXPEDITES THE SCHEDULING PROCESS. OFTENTIMES THE BIOPSY CAN OCCUR ON THE SAME DAY AS THE MAMMOGRAPHY.

EVENTS, PROGRAMS AND SUPPORT GROUPS SPONSORED BY FMH, FOR WHICH OUTCOMES ARE NOT PRESENTED IN THIS REPORT INCLUDE: S.O.S. (SURVIVORS OFFERING SUPPORT/BREAST CANCER), CANCER ON CANVAS (EDUCATIONAL EVENT DISPLAYING ARTWORK CREATED BY CANCER PATIENTS), WOMEN'S HEALTH DAY (MAY 19TH).

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CAMP YESUCAN WAS HELD AT WHITTIER ELEMENTARY SCHOOL ON SATURDAY, MAY 12,

2012. THE GOAL OF THE CAMP WAS TO REMIND CHILDREN WITH ASTHMA THAT THEY

CAN SAFELY ENJOY SPORTS AND MANY OTHER OUTDOOR ACTIVITIES WITHOUT FEARING

THE ONSET OF AN ASTHMA ATTACK.

TWELVE (12) CHILDREN (THREE OF WHICH HAD (HAVE) NO HEALTH INSURANCE)

PARTICIPATED IN THE EVENT. STAFF CREATED A FRIENDLY, ENGAGING

ENVIRONMENT - AND, UNDER THE WATCHFUL SUPERVISION OF HIGHLY SKILLED

NURSES, RESPIRATORY THERAPISTS AND CERTIFIED ASTHMA EDUCATORS - THE

CAMPERS LEARNED HOW ASTHMA ATTACKS START AND HOW THEY CAN BE AVOIDED.

THEY WERE TAUGHT HOW TO TAKE THEIR MEDICATIONS APPROPRIATELY AND WHAT TO

DO TO MANAGE THE ONSET OF AN ATTACK.

IN FY 12, JULY 1, 2011 - JUNE 30, 2012, THE COST OF CARING FOR THE 12

CHILDREN WHO ATTENDED CAMP YESUCAN WAS \$13,586. SO FAR, IN FY 13, JULY

1, 2012 THROUGH NOVEMBER 8, 2012, THE CHILDREN WHO ATTENDED THE CAMP HAVE

LOGGED ONLY \$478 IN CARE EXPENSE. THIS PUTS THE CAMP EXPERIENCE ON TRACK

FOR DECREASING COST FOR CARING FOR PARTICIPANTS BY MORE THAN \$12,000.

CONTINUATION OF INITIATIVE - THE FMH PULMONARY COMMUNITY OUTREACH PROGRAM

WILL CONTINUE WITH CAMP YESUCAN AND THE OTHER PROGRAMS, EVENTS AND

Part VI Supplemental Information

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EDUCATIONAL OPPORTUNITIES TO INFORM THE COMMUNITY ABOUT PRACTICING GOOD

LUNG HEALTH AND CONTROLLING ENVIRONMENTAL TRIGGERS.

COST OF PROVIDING BENEFIT - \$23,303

OTHER SCREENING EVENTS CONDUCTED BY FMH FOR WHICH OUTCOMES ARE NOT

REPORTED INCLUDE:

ASTHMA 101 (EDUCATIONAL PROGRAM IN FREDERICK COUNTY PUBLIC SCHOOLS),

CONVOY OF HOPE, NATIONAL NIGHT OUT, IN THE STREETS FESTIVAL, ELDER EXPO,

FREDERICK NEWS POST HEALTH AND WELLNESS EXPO, FORT DETRICK HEALTH EXPO.

COUNSELING SERVICES

PROVIDES PROFESSIONAL OUTPATIENT THERAPY FOR INDIVIDUALS, COUPLES,

CHILDREN AND ADOLESCENTS, FAMILIES, AND GROUPS WITHOUT REGARD TO ABILITY

TO PAY. COUNSELING SERVICES ALSO ACTS AS A TRAINING PRACTICUM FOR

MASTER'S AND DOCTORATE LEVEL COUNSELING, PSYCHOLOGY, AND SOCIAL WORK

STUDENTS IN THEIR ADVANCE YEAR(S) OF GRADUATE LEVEL WORK.

BUILDING STRONG FAMILIES

PROVIDES FAMILIES WITH TOOLS AND SUPPORT TO BUILD A STRONG FOUNDATION FOR

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A HEALTHY FUTURE BY SUPPLYING DIRECT SUPPORT, EDUCATION AND RESOURCES TO

PARENTS AND CAREGIVERS, AND A SAFE AND NEUTRAL LOCATION FOR NON-CUSTODIAL

PARENTS TO SPEND TIME WITH THEIR CHILDREN.

EMPOWERING YOUTH

PROVIDES YOUTH WITH KNOWLEDGE ABOUT BULLYING, CHILD ABUSE, DRUG ABUSE,

SMOKING, HEALTHY EATING HABITS, AND INTERNET SAFETY IN A FUN, INTERACTIVE

AND CHALLENGING WAY. EMPOWERING YOUTH ALSO PROVIDES TRAINING AND

TECHNICAL ASSISTANCE TO SEVERAL AFTER SCHOOL PROGRAMS IN FREDERICK

COUNTY, AND OFFERS PRACTICAL INFORMATION TO PARENTS AND CAREGIVERS

THROUGH A SERIES OF EDUCATIONAL COURSES.

COURT APPOINTED SPECIAL ADVOCATES

IS PART OF A NATIONAL PROGRAM TO ENSURE THAT ABUSED AND NEGLECTED

CHILDREN HAVE A VOICE IN THE COURT SYSTEM. TRAINED VOLUNTEERS ADVOCATE

FOR THE BEST INTEREST OF CHILDREN.

FREDERICK COUNTY HOTLINE

PROVIDES INFORMATION AND REFERRALS, SUPPORT, AND CRISIS INTERVENTION 24

HOURS A DAY, 365 DAYS A YEAR. TRAINED AND CARING STAFF AND VOLUNTEERS

HANDLE MORE THAN 21,000 CALLS TO HOTLINE EACH YEAR.

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PUBLIC EDUCATION AND ADVOCACY

PROVIDES THE ANNUAL GUIDE TO MENTAL HEALTH AND COMMUNITY SUPPORT SERVICES
REFERRAL SOURCE, ON-SITE SPEAKER SERVICE, MENTAL HEALTH FIRST AID
TRAINING, LEGISLATIVE BREAKFAST, AND ONGOING COMMUNITY EDUCATION

AFFILIATED HEALTH CARE SYSTEM

ON JUNE 28, 2011 FREDERICK MEMORIAL HOSPITAL, INC. (FMH) BOARD OF
DIRECTORS APPROVED A CORPORATE RESTRUCTURING WHICH INCLUDED THE CREATION
OF A NON-PROFIT PARENT CORPORATION KNOWN AS FREDERICK REGIONAL HEALTH
SYSTEM (FRHS). ADDITIONALLY TWO NEW ENTITIES WERE ORGANIZED, MONOCACY
INSURANCE, LTD AND MONOCACY HEALTH PARTNERS, LLC, BOTH OF WHICH ARE 100%
CONTROLLED BY FRHS. MONOCACY INSURANCE, LTD IS A CAYMAN ISLANDS
DOMICILED SINGLE PARENT CAPTIVE ORGANIZED TO PROVIDE A FLEXIBLE RISK
FINANCING STRUCTURE TO MEET THE NEEDS OF FRHS. MONOCACY HEALTH PARTNERS,
LLC WILL SERVE AS A NON-PROFIT PHYSICIAN ENTERPRISE, PROVIDING
GOVERNANCE, MANAGEMENT AND SUPPORT FUNCTIONS FOR EMPLOYED PHYSICIANS.

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COMPLETION OF THIS RESTRUCTURING WILL OCCUR DURING FISCAL YEAR 2012. FRHS IS THE SOLE MEMBER OF FMH. AS SOLE MEMBER, FRHS SHALL EXERCISE ALL POWERS CONFERRED ON FMH BY THE FMH ARTICLES OF INCORPORATION, BYLAWS, AND THE LAWS OF THE STATE OF MARYLAND. FRHS SHALL ACT AS MEMBER THROUGH ITS BOARD OF DIRECTORS, EXECUTIVE COMMITTEE, OR SUCH OFFICER(S) DESIGNATED BY ITS BOARD OF DIRECTORS FROM TIME TO TIME.

ALL STATES WHICH ORGANIZATION FILES A COMMUNITY BENEFIT REPORT

MD

SCHEDULE I (Form 990)

Grants and Other Assistance to Organizations, Governments, and Individuals in the United States

OMB No. 1545-0047

2011
Open to Public

Inspection

Department of the Treasury Internal Revenue Service Complete if the organization answered "Yes" to Form 990, Part IV, line 21 or 22. ▶ Attach to Form 990.

Employer identification number Name of the organization FREDERICK MEMORIAL HOSPITAL, INC. 52-0591612 Part I General Information on Grants and Assistance 1 Does the organization maintain records to substantiate the amount of the grants or assistance, the grantees' eligibility for the grants or assistance, and 2 Describe in Part IV the organization's procedures for monitoring the use of grant funds in the United States. Part II Grants and Other Assistance to Governments and Organizations in the United States. Complete if the organization answered "Yes" to Form 990, Part IV, line 21, for any recipient that received more than \$5,000. Check this box if no one recipient received more than \$5,000. (d) Amount of cash (a) Name and address of organization (b) EIN (c) IRC section (e) Amount of non-(q) Description of (h) Purpose of grant (book, FMV, appraisal, other) or government if applicable non-cash assistance or assistance cash assistance (1) FREDERICK COMMUNITY COLLEGE SUPPORT OF ALLIED 7932 OPOSSUMTOWN PIKE FREDERICK, MD 21702 52-0743590 501(C)(3) HEALTH EDU PRGMS 100,000. CASH (10) (11) 2 Enter total number of section 501(c)(3) and government organizations listed in the line 1 table

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule I (Form 990) (2011)

Schedule I (Form 990) (2011)

Part III Grants and Other Assistance to Individuals in the United States. Complete if the organization answered "Yes" on Form 990, Part IV, line 22. Part III can be duplicated if additional space is needed.

(a) Type of grant or assistance	(b) Number of recipients	(c) Amount of cash grant	(d) Amount of non-cash assistance	(e) Method of valuation (book, FMV, appraisal, other)	(f) Description of non-cash assistance
l .					
;					

Part IV Supplemental Information. Complete this part to provide the information required in Part I, line 2, and any other additional information.

FORM 990, SCHEDULE I

DESCRIPTION OF ORGANIZATION'S PROCEDURES FOR MONITORING THE USE OF GRANTS

THE HOSPITAL PROVIDES FUNDING TO A LOCAL COMMUNITY COLLEGE (501(C)(3)) IN

AN EFFORT TO ENHANCE ITS ALLIED HEALTH PROGRAM. THROUGH THIS PROGRAM, A

FORMAL EDUCATION FORUM IS ESTABLISHED RESULTING IN FULLY ACCREDITED

PROGRAMS THAT MEET THE HOSPITAL'S NEEDS.

SCHEDULE J (Form 990)

Compensation Information

For certain Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

▶ Complete if the organization area 23

Part IV, line 23.

► Attach to Form 990. ► See separate instructions.

OMB No. 1545-0047 Open to Public

Department of the Treasury Internal Revenue Service Name of the organization

FREDERICK MEMORIAL HOSPITAL, INC.

Inspection Employer identification number

52-0591612

A Check the appropriate box(es) if the organization provided any of the following to or for a person listed in Form 990, Part VII, Section A, line 1a. Complete Part III to provide any relevant information regarding these items. First-class or charter travel	Part	Questions Regarding Compensation			
990, Part VII, Section A, line 1a. Complete Part III to provide any relevant information regarding these items. First-class or charter travel Travel for companions Tax indemnification and gross-up payments Discretionary spending account b If any of the boxes on line 1a are checked, did the organization follow a written policy regarding payment or reimbursement or provision of all of the expenses described above? If "No," complete Part III to explain 2 Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all officers, directors, trustees, and the CEO/Executive Director, regarding the items checked in line 1a? 2 Did the organization to establish compensation used to establish the compensation of the organization to establish compensation of the CEO/Executive Director. Check all that apply, Do not check any boxes for methods used by a related organization to establish compensation of the CEO/Executive Director. Explain in Part III. X				Yes	No
Travel for companions	1a				
Tax indemnification and gross-up payments Discretionary spending account Discretion follow a written policy compensation of the Discretion of the Eco/Executive Director, regarding the tems checked in line 1a? Did the organization contined to the filling organization on the net account of the CEO/Executive Director. Explain in Part III. Did Discretionary accounts of the CEO/Executive Director. Explain in Part III. Did Discretionary of the CEO/Executive Director. Explain in Part III. Did Discretionary of the CEO/Executive Director. Explain in Part III. Did Discretionary of the organization Discretionary of the text and part III. Discretionary of the organization Discretionary of the CEO/Executive Din		First-class or charter travel Housing allowance or residence for personal use			
Discretionary spending account		Travel for companions Payments for business use of personal residence			
b If any of the boxes on line 1a are checked, did the organization follow a written policy regarding payment or reimbursement or provision of all of the expenses described above? If "No," complete Part III to explain		Tax indemnification and gross-up payments			
or reimbursement or provision of all of the expenses described above? If "No," complete Part III to explain. 2 Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all officers, directors, trustees, and the CEO/Executive Director, regarding the items checked in line 1a? 3 Indicate which, if any, of the following the filing organization used to establish the compensation of the organization's CEO/Executive Director. Check all that apply. Do not check any boxes for methods used by a related organization to establish compensation of the CEO/Executive Director. Explain in Part III. X					
explain. 2 Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all officers, directors, trustees, and the CEO/Executive Director, regarding the items checked in line 1a? 3 Indicate which, if any, of the following the filing organization used to establish the compensation of the organization's CEO/Executive Director. Check all that apply. Do not check any boxes for methods used by a related organization to establish compensation of the CEO/Executive Director. Explain in Part III. X Compensation committee X Written employment contract X Compensation consultant X Compensation survey or study Approval by the board or compensation committee 4 During the year, did any person listed in Form 990, Part VII, Section A, line 1a, with respect to the filing organization or a related organization: a Receive a severance payment from, an equity-based compensation arrangement? 4a X b Participate in, or receive payment from, an equity-based compensation arrangement? 4c X f "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III. Only section 501(c)(3) and 501(c)(4) organizations must complete lines 5-9. 5 For persons listed in Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the revenues of: a The organization? 5a X b Any related organization? 5a X c For persons listed in Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the net earnings of: a The organization? 6a X f "Yes" to line 6a or 6b, describe in Part III. 7 X Were any amounts reported in Form 990, Part VII, section A, line 1a, did the organization provide any non-fixed payments not described in lines 5 and 6? If "Yes," describe in Part III. 7 X Were any amounts reported in	b	If any of the boxes on line 1a are checked, did the organization follow a written policy regarding payment or reimbursement or provision of all of the expenses described above? If "No " complete Part III to			
directors, trustees, and the CEO/Executive Director, regarding the items checked in line 1a? Indicate which, if any, of the following the filing organization used to establish the compensation of the organization's CEO/Executive Director. Check all that apply. Do not check any boxes for methods used by a related organization to establish compensation of the CEO/Executive Director. Explain in Part III. X Compensation committee X Written employment contract Independent compensation consultant X Compensation survey or study X Approval by the board or compensation committee 4 During the year, did any person listed in Form 990, Part VII, Section A, line 1a, with respect to the filing organization or a related organization: a Receive a severance payment from, an equity-based compensation arrangement? 4 Participate in, or receive payment from, an equity-based compensation arrangement? 4 Participate in, or receive payment from, an equity-based compensation arrangement? 4 Participate in, or receive payment from, an equity-based compensation arrangement? 5 Por persons listed in Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the revenues of: a The organization? 5 Pany related organization? 1 Pany related organization? 1 Pany related organization? 2 Pany related organization? 3 Pany related organization? 5 Pany resons listed in Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the net earnings of: a The organization? 5 Pany resons listed in Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the net earnings of: a The organization? 5 Pany related organization? 6 Pany relat		explain	1b	X	
3 Indicate which, if any, of the following the filing organization used to establish the compensation of the organization's CEO/Executive Director. Check all that apply. Do not check any boxes for methods used by a related organization to establish compensation of the CEO/Executive Director. Explain in Part III. X	2				
organization's CEO/Executive Director. Check all that apply. Do not check any boxes for methods used by a related organization to establish compensation of the CEO/Executive Director. Explain in Part III. X Compensation committee X Written employment contract X Independent compensation consultant X Compensation survey or study X Approval by the board or compensation committee A During the year, did any person listed in Form 990, Part VII, Section A, line 1a, with respect to the filling organization or a related organization: Receive a severance payment or change-of-control payment? 4a X		directors, trustees, and the CEO/Executive Director, regarding the items checked in line 1a?	2	Х	
a Receive a severance payment or change-of-control payment? b Participate in, or receive payment from, a supplemental nonqualified retirement plan? c Participate in, or receive payment from, an equity-based compensation arrangement? If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III. Only section 501(c)(3) and 501(c)(4) organizations must complete lines 5-9. For persons listed in Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the revenues of: a The organization? If "Yes" to line 5a or 5b, describe in Part III. For persons listed in Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the net earnings of: a The organization? b Any related organization? If "Yes" to line 6a or 6b, describe in Part III. For persons listed in Form 990, Part VII, Section A, line 1a, did the organization provide any non-fixed payments not described in lines 5 and 6? If "Yes," describe in Part III. Were any amounts reported in Form 990, Part VII, paid or accrued pursuant to a contract that was subject to the initial contract exception described in Regulations section 53.4958-4(a)(3)? If "Yes," describe in Part III. 8 Were any amounts reported in Form 990, Part VII, paid or accrued pursuant to a contract that was subject to the initial contract exception described in Regulations section 53.4958-4(a)(3)? If "Yes," describe in Part III. 8 If "Yes" to line 8, did the organization also follow the rebuttable presumption procedure described in	3	organization's CEO/Executive Director. Check all that apply. Do not check any boxes for methods used by a related organization to establish compensation of the CEO/Executive Director. Explain in Part III. X Compensation committee X Independent compensation consultant Form 990 of other organizations X Approval by the board or compensation committee			
a Receive a severance payment or change-of-control payment? b Participate in, or receive payment from, a supplemental nonqualified retirement plan? c Participate in, or receive payment from, an equity-based compensation arrangement? If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III. Only section 501(c)(3) and 501(c)(4) organizations must complete lines 5-9. For persons listed in Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the revenues of: a The organization? If "Yes" to line 5a or 5b, describe in Part III. For persons listed in Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the net earnings of: a The organization? b Any related organization? If "Yes" to line 6a or 6b, describe in Part III. For persons listed in Form 990, Part VII, Section A, line 1a, did the organization provide any non-fixed payments not described in lines 5 and 6? If "Yes," describe in Part III. Were any amounts reported in Form 990, Part VII, paid or accrued pursuant to a contract that was subject to the initial contract exception described in Regulations section 53.4958-4(a)(3)? If "Yes," describe in Part III. 8 Were any amounts reported in Form 990, Part VII, paid or accrued pursuant to a contract that was subject to the initial contract exception described in Regulations section 53.4958-4(a)(3)? If "Yes," describe in Part III. 8 If "Yes" to line 8, did the organization also follow the rebuttable presumption procedure described in	4	During the year, did any person listed in Form 990, Part VII, Section A, line 1a, with respect to the filing			
b Participate in, or receive payment from, a supplemental nonqualified retirement plan? c Participate in, or receive payment from, an equity-based compensation arrangement? If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III. Only section 501(c)(3) and 501(c)(4) organizations must complete lines 5-9. For persons listed in Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the revenues of: a The organization? f "Yes" to line 5a or 5b, describe in Part III. For persons listed in Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the net earnings of: a The organization? b Any related organization? f "Yes" to line 6a or 6b, describe in Part III. For persons listed in Form 990, Part VII, Section A, line 1a, did the organization provide any non-fixed payments not described in lines 5 and 6? If "Yes," describe in Part III. Were any amounts reported in Form 990, Part VII, paid or accrued pursuant to a contract that was subject to the initial contract exception described in Regulations section 53.4958-4(a)(3)? If "Yes," describe in Part III. 8 Were any amounts reported in Form 990, Part VII, paid or accrued pursuant to a contract that was subject to the initial contract exception described in Regulations section 53.4958-4(a)(3)? If "Yes," describe in Part III. 8 If "Yes" to line 8, did the organization also follow the rebuttable presumption procedure described in	_	organization or a related organization:	4.5		v
c Participate in, or receive payment from, an equity-based compensation arrangement? If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III. Only section 501(c)(3) and 501(c)(4) organizations must complete lines 5-9. For persons listed in Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the revenues of: a The organization? If "Yes" to line 5a or 5b, describe in Part III. For persons listed in Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the net earnings of: a The organization? b Any related organization? If "Yes" to line 6a or 6b, describe in Part III. For persons listed in Form 990, Part VII, Section A, line 1a, did the organization provide any non-fixed payments not described in lines 5 and 6? If "Yes," describe in Part III. Were any amounts reported in Form 990, Part VII, paid or accrued pursuant to a contract that was subject to the initial contract exception described in Regulations section 53.4958-4(a)(3)? If "Yes," describe in Part III. 8 Were any amounts reported in Form 990, Part VII, paid or accrued pursuant to a contract that was subject to the initial contract exception described in Regulations section 53.4958-4(a)(3)? If "Yes," describe in Part III. 8 If "Yes" to line 8, did the organization also follow the rebuttable presumption procedure described in		Receive a severance payment or change-or-control payment?		v	Λ
If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III. Only section 501(c)(3) and 501(c)(4) organizations must complete lines 5-9. For persons listed in Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the revenues of: a The organization? b Any related organization? ff "Yes" to line 5a or 5b, describe in Part III. For persons listed in Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the net earnings of: a The organization? b Any related organization? ff "Yes" to line 6a or 6b, describe in Part III. For persons listed in Form 990, Part VII, Section A, line 1a, did the organization provide any non-fixed payments not described in lines 5 and 6? If "Yes," describe in Part III. Were any amounts reported in Form 990, Part VII, paid or accrued pursuant to a contract that was subject to the initial contract exception described in Regulations section 53.4958-4(a)(3)? If "Yes," describe in Part III. In The organization pay or accrue any compensation pay or accr		Participate in, or receive payment from an equity based compensation errorgement?		Δ.	v
Only section 501(c)(3) and 501(c)(4) organizations must complete lines 5-9. 5 For persons listed in Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the revenues of: a The organization? b Any related organization? If "Yes" to line 5a or 5b, describe in Part III. For persons listed in Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the net earnings of: a The organization? b Any related organization? If "Yes" to line 6a or 6b, describe in Part III. For persons listed in Form 990, Part VII, Section A, line 1a, did the organization provide any non-fixed payments not described in lines 5 and 6? If "Yes," describe in Part III. 8 Were any amounts reported in Form 990, Part VII, paid or accrued pursuant to a contract that was subject to the initial contract exception described in Regulations section 53.4958-4(a)(3)? If "Yes," describe in Part III. 8 If "Yes" to line 8, did the organization also follow the rebuttable presumption procedure described in	C		40		Λ
For persons listed in Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the revenues of: a The organization? b Any related organization? If "Yes" to line 5a or 5b, describe in Part III. For persons listed in Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the net earnings of: a The organization? b Any related organization? If "Yes" to line 6a or 6b, describe in Part III. For persons listed in Form 990, Part VII, Section A, line 1a, did the organization provide any non-fixed payments not described in Form 990, Part VII, paid or accrued pursuant to a contract that was subject to the initial contract exception described in Regulations section 53.4958-4(a)(3)? If "Yes," describe in Part III. If "Yes" to line 8, did the organization also follow the rebuttable presumption procedure described in		if tes to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III.			
For persons listed in Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the revenues of: a The organization? b Any related organization? If "Yes" to line 5a or 5b, describe in Part III. For persons listed in Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the net earnings of: a The organization? b Any related organization? If "Yes" to line 6a or 6b, describe in Part III. For persons listed in Form 990, Part VII, Section A, line 1a, did the organization provide any non-fixed payments not described in Form 990, Part VII, paid or accrued pursuant to a contract that was subject to the initial contract exception described in Regulations section 53.4958-4(a)(3)? If "Yes," describe in Part III. If "Yes" to line 8, did the organization also follow the rebuttable presumption procedure described in		Only costion 504/a\/2\ and 504/a\/4\ averaginations must complete lines 5.0			
compensation contingent on the revenues of: a The organization? b Any related organization? If "Yes" to line 5a or 5b, describe in Part III. 6 For persons listed in Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the net earnings of: a The organization? b Any related organization? If "Yes" to line 6a or 6b, describe in Part III. 7 For persons listed in Form 990, Part VII, Section A, line 1a, did the organization provide any non-fixed payments not described in lines 5 and 6? If "Yes," describe in Part III. 8 Were any amounts reported in Form 990, Part VII, paid or accrued pursuant to a contract that was subject to the initial contract exception described in Regulations section 53.4958-4(a)(3)? If "Yes," describe in Part III. 8 If "Yes" to line 8, did the organization also follow the rebuttable presumption procedure described in	_				
The organization? b Any related organization? If "Yes" to line 5a or 5b, describe in Part III. 6 For persons listed in Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the net earnings of: a The organization? b Any related organization? If "Yes" to line 6a or 6b, describe in Part III. 7 For persons listed in Form 990, Part VII, Section A, line 1a, did the organization provide any non-fixed payments not described in lines 5 and 6? If "Yes," describe in Part III. 8 Were any amounts reported in Form 990, Part VII, paid or accrued pursuant to a contract that was subject to the initial contract exception described in Regulations section 53.4958-4(a)(3)? If "Yes," describe in Part III. 9 If "Yes" to line 8, did the organization also follow the rebuttable presumption procedure described in	3				
b Any related organization? If "Yes" to line 5a or 5b, describe in Part III. 6 For persons listed in Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the net earnings of: a The organization? b Any related organization? If "Yes" to line 6a or 6b, describe in Part III. 7 For persons listed in Form 990, Part VII, Section A, line 1a, did the organization provide any non-fixed payments not described in lines 5 and 6? If "Yes," describe in Part III. 8 Were any amounts reported in Form 990, Part VII, paid or accrued pursuant to a contract that was subject to the initial contract exception described in Regulations section 53.4958-4(a)(3)? If "Yes," describe in Part III. 9 If "Yes" to line 8, did the organization also follow the rebuttable presumption procedure described in	•		5.0		v
If "Yes" to line 5a or 5b, describe in Part III. 6 For persons listed in Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the net earnings of: a The organization? b Any related organization? If "Yes" to line 6a or 6b, describe in Part III. 7 For persons listed in Form 990, Part VII, Section A, line 1a, did the organization provide any non-fixed payments not described in lines 5 and 6? If "Yes," describe in Part III. 8 Were any amounts reported in Form 990, Part VII, paid or accrued pursuant to a contract that was subject to the initial contract exception described in Regulations section 53.4958-4(a)(3)? If "Yes," describe in Part III. 8 X 9 If "Yes" to line 8, did the organization also follow the rebuttable presumption procedure described in	_				
For persons listed in Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the net earnings of: a The organization? b Any related organization? If "Yes" to line 6a or 6b, describe in Part III. 7 For persons listed in Form 990, Part VII, Section A, line 1a, did the organization provide any non-fixed payments not described in lines 5 and 6? If "Yes," describe in Part III. 8 Were any amounts reported in Form 990, Part VII, paid or accrued pursuant to a contract that was subject to the initial contract exception described in Regulations section 53.4958-4(a)(3)? If "Yes," describe in Part III. 8 X 9 If "Yes" to line 8, did the organization also follow the rebuttable presumption procedure described in	b	If "Vas" to line 5a or 5h, describe in Part III	36		21
compensation contingent on the net earnings of: a The organization? b Any related organization? If "Yes" to line 6a or 6b, describe in Part III. 7 For persons listed in Form 990, Part VII, Section A, line 1a, did the organization provide any non-fixed payments not described in lines 5 and 6? If "Yes," describe in Part III. 8 Were any amounts reported in Form 990, Part VII, paid or accrued pursuant to a contract that was subject to the initial contract exception described in Regulations section 53.4958-4(a)(3)? If "Yes," describe in Part III. 9 If "Yes" to line 8, did the organization also follow the rebuttable presumption procedure described in	6				
a The organization? b Any related organization? If "Yes" to line 6a or 6b, describe in Part III. 7 For persons listed in Form 990, Part VII, Section A, line 1a, did the organization provide any non-fixed payments not described in lines 5 and 6? If "Yes," describe in Part III. 8 Were any amounts reported in Form 990, Part VII, paid or accrued pursuant to a contract that was subject to the initial contract exception described in Regulations section 53.4958-4(a)(3)? If "Yes," describe in Part III. 9 If "Yes" to line 8, did the organization also follow the rebuttable presumption procedure described in	U				
b Any related organization? If "Yes" to line 6a or 6b, describe in Part III. 7 For persons listed in Form 990, Part VII, Section A, line 1a, did the organization provide any non-fixed payments not described in lines 5 and 6? If "Yes," describe in Part III. 8 Were any amounts reported in Form 990, Part VII, paid or accrued pursuant to a contract that was subject to the initial contract exception described in Regulations section 53.4958-4(a)(3)? If "Yes," describe in Part III. 9 If "Yes" to line 8, did the organization also follow the rebuttable presumption procedure described in	•		62	v	
If "Yes" to line 6a or 6b, describe in Part III. 7 For persons listed in Form 990, Part VII, Section A, line 1a, did the organization provide any non-fixed payments not described in lines 5 and 6? If "Yes," describe in Part III. 8 Were any amounts reported in Form 990, Part VII, paid or accrued pursuant to a contract that was subject to the initial contract exception described in Regulations section 53.4958-4(a)(3)? If "Yes," describe in Part III. 9 If "Yes" to line 8, did the organization also follow the rebuttable presumption procedure described in	a h			- 21	x
For persons listed in Form 990, Part VII, Section A, line 1a, did the organization provide any non-fixed payments not described in lines 5 and 6? If "Yes," describe in Part III Were any amounts reported in Form 990, Part VII, paid or accrued pursuant to a contract that was subject to the initial contract exception described in Regulations section 53.4958-4(a)(3)? If "Yes," describe in Part III In It "Yes" to line 8, did the organization also follow the rebuttable presumption procedure described in	b	If "Vas" to line 6a or 6h, describe in Part III	OD		21
payments not described in lines 5 and 6? If "Yes," describe in Part III. 8 Were any amounts reported in Form 990, Part VII, paid or accrued pursuant to a contract that was subject to the initial contract exception described in Regulations section 53.4958-4(a)(3)? If "Yes," describe in Part III. 9 If "Yes" to line 8, did the organization also follow the rebuttable presumption procedure described in	7				
Were any amounts reported in Form 990, Part VII, paid or accrued pursuant to a contract that was subject to the initial contract exception described in Regulations section 53.4958-4(a)(3)? If "Yes," describe in Part III	•		7		x
to the initial contract exception described in Regulations section 53.4958-4(a)(3)? If "Yes," describe in Part III	8		–		21
in Part III	5				
9 If "Yes" to line 8, did the organization also follow the rebuttable presumption procedure described in		-	R		x
	9				
	•	Regulations section 53.4958-6(c)?	9		

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule J (Form 990) 2011

97970M K182 PAGE 78

Schedule J (Form 990) 2011

Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported in Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii). Do not list any individuals that are not listed on Form 990, Part VII.

Note. The sum of columns (B)(i)-(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual.

		(B) Breakdown	of W-2 and/or 1099-MIS	C compensation	(C) Retirement and	(D) Nontaxable	(E) Total of columns	(F) Compensation
(A) Name		(i) Base compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation	other deferred compensation	benefits	(B)(i)-(D)	reported as deferred in prior Form 990
	(i)	538,976.	158,508.	3,339.	140,143.	15,289.	856,255.	0
1 THOMAS A. KLEINHANZL	(ii)	0	(0	0	0	(0
	(i)	301,303.	34,106.	2,322.	53,297.	15,025.	406,053.	0
2 MANUEL A CASIANO	(ii)	O	C	0	0	0	C	0
	(i)	166,646.	17,834.	2,322.	14,033.	14,658.	215,493.	0
3 KENNETH R COFFEY II	(ii)	O	C	0	0	0	C	0
	(i)	149,797.		106.	6,968.	1,147.	158,018.	0
4 HANNAH R. JACOBS	(ii)	0	C	0	0	0	C	0
	(i)	247,013.	22,787.	2,322.	12,907.	12,503.	297,532.	0
5 ROSE A. LABRIOLA	(ii)	0	C	0	0	0	C	0
	(i)	306,947.	66,371.	2,322.	52,758.	12,186.	440,584.	0
6 MICHELLE MAHAN	(ii)	0	C	0	0	0	C	0
	(i)	175,134.	20,463.	3,564.	28,959.	11,908.	240,028.	0
7 TERRY P. O'MALLEY	(ii)	0	(0	0	0	(0
	(i)	222,503.	24,689.	540.	31,378.	10,020.	289,130.	0
8 DAVID QUIKE	(ii)	0	(0	0	0	(0
	(i)	166,508.	17,680.	3,564.	15,075.	11,838.	214,665.	0
9 CRAIG F. ROSENDALE	(ii)	150 100	15 500	0 200	10.760	11 065	015 100	0
DONALD D. GGUILLING	(i)	172,429.	17,722.	2,322.	10,762.	11,867.	215,102.	J0
10 DONALD R. SCHILLING	(ii)	104 576	24 650	010	4 000	11 012	246 750	0
IIGV A CIIAMACII	(i)	194,576.	34,650.	810.	4,809.	11,913.	246,758.	ļ <u>0</u>
11 LUCY A. SHAMASH	(ii)	139,821.	16,872.	1,242.	9,118.	11,656.	178,709.	0
12 JENNIFER G. TEETER	(i)		10,672.	<u>-</u> ',242.	9,110.		1/0,/09.	ļ
120ENNIFER G. IEEIER	(ii)	314,939.	55,499.	2,322.	31,436.	7,687.	411,883.	0
13 JOHN VERBUS	(i) (ii)		33,477.			7,007.		<u>0</u>
1300III VERDOD	(i)	173,541.	18,684.	2,322.	15,337.	11,880.	221,764.	0
14JIM R. WILLIAMS	(ii)		1	1				ļ
170211 111 112211110	(i)	355,514.		216.	5,638.	14,144.	375,512.	
15 JARED R BERKOWITZ	(ii)	0	†	} <u></u>			+	<u> </u>
10:	(i)	437,771.		360.	10,216.	14,408.	462,755.	0
16 PAUL N CHOMIAK	(ii)	0	(0	0	0	(0 0

Schedule J (Form 990) 2011

Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported in Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii). Do not list any individuals that are not listed on Form 990, Part VII.

Note. The sum of columns (B)(i)-(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual.

		(B) Breakdown	of W-2 and/or 1099-MIS	C compensation	(C) Retirement and	(D) Nontaxable	(E) Total of columns	(F) Compensation
(A) Name		(i) Base compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation	other deferred compensation	benefits	(B)(i)-(D)	reported as deferred in prior Form 990
	(i)	381,561.	(1,032.	19,201.	14,408.	416,202.	
1 ELHAMY D. ESKANDER	(ii)	0	(0	d	0	0	
	(i)	382,403.	(1,584.	19,568.	14,408.	417,963.	
2 BRIAN M. O'CONNOR	(ii)	0	(0	0	0	0	
	(i)	354,245.	(192.	5,656.	14,408.	374,501.	
3 BRIAN T. TULLY	(ii)	0	(0	0	0	0	
	(i)							
4	(ii)							
	(i)							
5	(ii)							
	(i)							
6	(ii)							
	(i)							
7	(ii)							
	(i)							
8	(ii)							
	(i)							
9	(ii)							
	(i)			 				
10	(ii)							
	(i)							
11	(ii)							
	(i)							
12	(ii)							
	(i)							
13	(ii)							
	(i)		<u> </u>	 				<u> </u>
14	(ii)							
4.5	(i)		<u> </u>	 				
15	(ii)							
4.0	(i) (ii)		<u> </u>	 				<u> </u>
16	(II)							adula I (Form 900) 201

Schedule J (Form 990) 2011

Part | Supplemental Information

Complete this part to provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information.

SUPPLEMENTAL COMPENSATION INFORMATION

SCHEDULE J, PART I, LINE 1

FREDERICK MEMORIAL HOSPITAL HOLDS TWO CORPORATE MEMBERSHIPS TO A LOCAL GOLF/COUNTRY CLUB THAT ARE USED BY THE CHIEF EXECUTIVE OFFICER AND THE CHIEF FUND DEVELOPMENT OFFICER OF THE HOSPITAL. WHILE THE MAJORITY OF THE FEES ASSOCIATED WITH THE CLUB DUES, ETC. IS BUSINESS RELATED, GENERAL PERSONAL USE EXPENSES ARE REIMBURSED BACK TO THE HOSPITAL BY THESE INDIVIDUALS AS NEEDED.

SCHEDULE J, PART I, LINE 4B

FREDERICK MEMORIAL HOSPITAL HAS ONE 457(F) NON-QUALIFIED DEFERRED

COMPENSATION PLAN FOR CERTAIN MEMBERS OF SENIOR MANAGEMENT. UNDER THE

PLAN, THEY MAY CONTRIBUTE AMOUNTS FROM THEIR COMPENSATION TO THE PLAN AND

MAY RECEIVE A DISCRETIONARY EMPLOYER CONTRIBUTION. EMPLOYEES ARE FULLY

VESTED IN ALL EMPLOYEE CONTRIBUTIONS TO THE PLAN. VESTING IN EMPLOYER

CONTRIBUTIONS OCCURS IN ACCORDANCE WITH THE UNDERLYING PLAN DOCUMENTS.

ALL ASSETS OF THE PLAN ARE HELD IN A SEPARATE TRUST. TOTAL HOSPITAL

CONTRIBUTIONS TO THIS PLAN WERE \$191,707 AND THERE WERE NO PAYMENTS FROM

THE PLAN DURING THE YEAR.

FREDERICK MEMORIAL HOSPITAL, INC. 52-0591612

Schedule J (Form 990) 2011

Part | Supplemental Information

Complete this part to provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information.

SCHEDULE J, PART I, LINE 6A

THE EXECUTIVE COMPENSATION PROGRAM IS DESIGNED TO CARRY OUT THE HEALTH SYSTEM MISSION, TO ACHIEVE THE CHARITABLE PURPOSE, TO ATTRACT, RETAIN, MOTIVATE AND REWARD EXECUTIVE MANAGEMENT, AND TO MAINTAIN A COMPETITIVE POSITION WITH PEER ORGANIZATIONS IN THE REGION. OVERSIGHT OF THE EXECUTIVE COMPENSATION PROGRAM IS PROVIDED BY THE EXECUTIVE COMPENSATION COMMITTEE OF THE BOARD, COMPOSED OF THE BOARD CHAIR, VICE CHAIR, IMMEDIATE PRECEDING CHAIR, CHAIR OF THE FINANCE COMMITTEE AND CHAIR OF THE GOVERNANCE COMMITTEE. ANNUALLY, THE COMMITTEE REVIEWS AND RECOMMENDS TO THE BOARD VARIABLE PAY GOALS FOR THE COMING YEAR, AND PAYMENT LEVELS BASED ON PERFORMANCE FOR THE CURRENT YEAR. THE EXECUTIVE COMPENSATION PHILOSOPHY OF THE BOARD PROVIDES FOR BASE COMPENSATION AT THE 50TH TO 60TH PERCENTILE WITH VARIABLE PAY DESIGNED TO PROVIDE A TARGET OPPORTUNITY FOR TOTAL COMPENSATION TO REACH THE 75TH PERCENTILE. VARIABLE PAY CRITERIA ARE CLINICAL QUALITY (33%), CUSTOMER SERVICE (11%), PEOPLE (11%), FINANCIAL VIABILITY (28%), AND GROWTH (17%). GOALS USING THE VARIABLE PAY CRITERIA ARE ESTABLISHED AT BOTH THE CORPORATE AND

FREDERICK MEMORIAL HOSPITAL, INC. 52-0591612

Schedule J (Form 990) 2011

Part | Supplemental Information

Complete this part to provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information.

INDIVIDUAL LEVEL. INDIVIDUAL PAYMENTS ARE BASED ON PERFORMANCE AGAINST

CORPORATE GOALS, INDIVIDUALS GOALS, AND DISCRETION OF THE BOARD.

SCHEDULE K (Form 990)

Supplemental Information on Tax-Exempt Bonds

► Complete if the organization answered "Yes" to Form 990, Part IV, line 24a. Provide descriptions, explanations, and any additional information in Part VI.

2011
Open to Public
Inspection

OMB No. 1545-0047

Department of the Treasury Internal Revenue Service

► Attach to Form 990.

► See separate instructions.

	e organization RICK MEMORIAL HOSPITAL, INC.											7 Identific 591612		mber
Part I	Bond Issues											77 1 0 1 2		
	(a) Issuer name	(b) Issuer EIN	(c) CUSIP #	(d) Date issued	(e) Iss	sue price	(f) De	escription of p	urpose	(g) Defease		(h) On behalf issuer	of fin	Pooled
										Yes	No	Yes	No Ye	es No
A MARYL	AND HEALTH & HIGHER EDUC FACILITIES AUTHORITY	52-0936091	574217Y25	07/09/200	3 72	,160,000.	SEE PART VI				х		х	х
В											<u> </u>	\sqcup		\perp
<u>C</u>											<u> </u>	\vdash	-	_
D														
Part II	Proceeds	I.	1		-									
						A		В	С				D	
1 Am	ount of bonds retired													
2 Am	ount of bonds legally defeased													
3 Tot	al proceeds of issue				72,1	60,000.								
4 Gro	oss proceeds in reserve funds													
5 Ca	pitalized interest from proceeds													
6 Pro	ceeds in refunding escrows													
7 Issu	uance costs from proceeds				9	75,844.	,							
8 Cre	edit enhancement from proceeds				1	66,621.								
9 Wo	rking capital expenditures from proceeds													
10 Ca	pital expenditures from proceeds													
11 Oth	ner spent proceeds				71,0	17,535.								
12 Oth	ner unspent proceeds													
13 Yea	ar of substantial completion				200	8								
					Yes	No	Yes	No	Yes	No)	Yes		No
14 We	re the bonds issued as part of a current refundir	ng issue?			X									
15 We	re the bonds issued as part of an advance refun	ding issue?				X								
16 Has	s the final allocation of proceeds been made?				X									
17 Doe	s the organization maintain adequate books and records to so	upport the final alloca	tion of proceeds	?	X									
Part III	Private Business Use													
						A		В	C	;			D	
	s the organization a partner in a partnership, or				Yes	No	Yes	No	Yes	No	,	Yes	1	No
	perty financed by tax-exempt bonds?					Х								
2 Are	there any lease arrangements that may result in priva-	ate business use of	f bond-finance	ed property?	X									

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule K (Form 990) 2011

Schedule K (Form 990) 2011 Page 2

3a Are there any management or service contracts that may result in private business use of bond-financed property? b If "Yes" to line 3a, does the organization routinely engage bond counsel or other outside counsel to review any management or service contracts relating to the financed property? c Are there any research agreements that may result in private business use of bond-financed property? d If "Yes" to line 3c, does the organization routinely engage bond counsel or other outside counsel to review any research agreements relating to the financed property? 4 Enter the percentage of financed property used in a private business use by entities other than a section 501(c)(3) organization or a state or local government. ▶ 5 Enter the percentage of financed property used in a private business use as a	Yes	No X	Yes	No	Yes	No	Yes	
use of bond-financed property? b If "Yes" to line 3a, does the organization routinely engage bond counsel or other outside counsel to review any management or service contracts relating to the financed property? c Are there any research agreements that may result in private business use of bond-financed property? d If "Yes" to line 3c, does the organization routinely engage bond counsel or other outside counsel to review any research agreements relating to the financed property? 4 Enter the percentage of financed property used in a private business use by entities other than a section 501(c)(3) organization or a state or local government	Yes		Yes	No	Yes	No	Yes	
 b If "Yes" to line 3a, does the organization routinely engage bond counsel or other outside counsel to review any management or service contracts relating to the financed property? c Are there any research agreements that may result in private business use of bond-financed property? d If "Yes" to line 3c, does the organization routinely engage bond counsel or other outside counsel to review any research agreements relating to the financed property? 4 Enter the percentage of financed property used in a private business use by entities other than a section 501(c)(3) organization or a state or local government 								No
c Are there any research agreements that may result in private business use of bond-financed property? d If "Yes" to line 3c, does the organization routinely engage bond counsel or other outside counsel to review any research agreements relating to the financed property? 4 Enter the percentage of financed property used in a private business use by entities other than a section 501(c)(3) organization or a state or local government								
 d If "Yes" to line 3c, does the organization routinely engage bond counsel or other outside counsel to review any research agreements relating to the financed property? 4 Enter the percentage of financed property used in a private business use by entities other than a section 501(c)(3) organization or a state or local government 		X						
other than a section 501(c)(3) organization or a state or local government ▶								
5 Enter the percentage of financed property used in a private business use as a		8000 %		%		%		9
result of unrelated trade or business activity carried on by your organization, another section 501(c)(3) organization, or a state or local government		%		%		%		9
 Total of lines 4 and 5 Has the organization adopted management practices and procedures to ensure the post-issuance compliance of its tax-exempt bond liabilities? 		.8000 % X		%		%		9,
Part IV Arbitrage								
Turitiv Turituge	<u> </u>	\ \		 3	C	;		<u> </u>
1 Has a Form 8038-T, Arbitrage Rebate, Yield Reduction and Penalty in Lieu of Arbitrage Rebate, been filed with respect to the bond issue?	Yes	No X	Yes	No	Yes	No	Yes	No
2 Is the bond issue a variable rate issue?	Х							
3a Has the organization or the governmental issuer entered into a qualified hedge with respect to the bond issue?	Х							
b Name of provider	AG STAM	FORD					'	
		3.804						
c Term of hedge		0.00-						
c Term of hedge		X						
d Was the hedge superintegrated?								
d Was the hedge superintegrated? e Was the hedge terminated?		Х						
d Was the hedge superintegrated?		X X						
d Was the hedge superintegrated? e Was the hedge terminated? 4a Were gross proceeds invested in a guaranteed investment contract (GIC)? b Name of provider		X X						
d Was the hedge superintegrated? e Was the hedge terminated? 4a Were gross proceeds invested in a guaranteed investment contract (GIC)?		X X						
d Was the hedge superintegrated? e Was the hedge terminated? 4a Were gross proceeds invested in a guaranteed investment contract (GIC)? b Name of provider c Term of GIC		X X						

Schedule K (Form 990) 2011

Schedule R (1 0111 990) 2011								rage z
Part III Private Business Use (Continued)	MARYLAN	D HEALTH	& HIGHER	EDUC FA	CILITIF	ES AUTHOR	YTI	
		Α		В		С	I	D
3a Are there any management or service contracts that may result in private busing use of bond-financed property?		No	Yes	No	Yes	No	Yes	No
b If "Yes" to line 3a, does the organization routinely engage bond counsel or other outside couto review any management or service contracts relating to the financed property?	ınsel							
c Are there any research agreements that may result in private business use of be financed property?	ond-							
d If "Yes" to line 3c, does the organization routinely engage bond counsel or o outside counsel to review any research agreements relating to the financed property	ther							
4 Enter the percentage of financed property used in a private business use by ent other than a section 501(c)(3) organization or a state or local government		9	6	%		%		%
5 Enter the percentage of financed property used in a private business use a result of unrelated trade or business activity carried on by your organiza another section 501(c)(3) organization, or a state or local government	tion,	9/	6	%		%		%
6 Total of lines 4 and 5		9	6	%		%		%
7 Has the organization adopted management practices and procedures to ensure the post-issuance compliance of its tax-exempt bond liabilities?								
Part IV Arbitrage								
		A		В		С	ا	<u> </u>
1 Has a Form 8038-T, Arbitrage Rebate, Yield Reduction and Penalty in Lieu Arbitrage Rebate, been filed with respect to the bond issue?	ı of Yes	No	Yes	No	Yes	No	Yes	No
2 Is the bond issue a variable rate issue?								
3a Has the organization or the governmental issuer entered into a qualified hedge respect to the bond issue?	with							
b Name of provider		'		•		•		
c Term of hedge								
d Was the hedge superintegrated?								
e Was the hedge terminated?								
4a Were gross proceeds invested in a guaranteed investment contract (GIC)?								
b Name of provider								
c Term of GIC								
d Was the regulatory safe harbor for establishing the fair market value of the GIC satisf								
 Were any gross proceeds invested beyond an available temporary period? 								
6 Did the bond issue qualify for an exception to rebate?								
		<u> </u>						
Part V Procedures To Undertake Corrective Action								
Check the box if the organization established written procedures to ensure that violations closing agreement program if self-remediation is not available under applicable regulation							the volunta	ary No
Part VI Supplemental Information. Complete this part to provide additional								
THE MHHEFA SERIES 2008 REVENUE BONDS, ISSUED ON JULY 9, 2008			94000	22 211 201		,		
REFUNDING OF THE SERIES 2006 BONDS, WHICH WERE ISSUED ON MAY								

Page 2 Schedule K (Form 990) 2011

Part III Private Business Use (Continued)	MARYLAND	HEALTH &	HIGHER	EDUC FA	CILITIE	ES AUTHOR	ITY	
		Α		В		С		D
3a Are there any management or service contracts that may result in private busing	ess Yes	No	Yes	No	Yes	No	Yes	No
use of bond-financed property?								
b If "Yes" to line 3a, does the organization routinely engage bond counsel or other outside cou	nsel							
to review any management or service contracts relating to the financed property?								
c Are there any research agreements that may result in private business use of bo								
financed property?								
d If "Yes" to line 3c, does the organization routinely engage bond counsel or o								
outside counsel to review any research agreements relating to the financed property								
4 Enter the percentage of financed property used in a private business use by ent		0/		0/		0/		0/
other than a section 501(c)(3) organization or a state or local government		%		%		%		%
5 Enter the percentage of financed property used in a private business use a								
result of unrelated trade or business activity carried on by your organizar another section 501(c)(3) organization, or a state or local government		%		%		%		%
6 Total of lines 4 and 5				%		%		
7 Has the organization adopted management practices and procedures to		70		70		70		70
ensure the post-issuance compliance of its tax-exempt bond liabilities?								
Part IV Arbitrage								
		A B				С	ı	D
1 Has a Form 8038-T, Arbitrage Rebate, Yield Reduction and Penalty in Lieu	ı of Yes	No	Yes	No	Yes	No	Yes	No
Arbitrage Rebate, been filed with respect to the bond issue?								
2 Is the bond issue a variable rate issue?								
3a Has the organization or the governmental issuer entered into a qualified hedge respect to the bond issue?	with							
b Name of provider		'		•				
c Term of hedge								
d Was the hedge superintegrated?								
e Was the hedge terminated?								
4a Were gross proceeds invested in a guaranteed investment contract (GIC)?								
b Name of provider								
c Term of GIC								
d Was the regulatory safe harbor for establishing the fair market value of the GIC satisf								
5 Were any gross proceeds invested beyond an available temporary period?								
6 Did the bond issue qualify for an exception to rebate?								
Dunandrina Ta Undantaka Cannastina Astian								
Part V Procedures To Undertake Corrective Action				L. Cala a CC a al		at a ditherancele	the contract	
Check the box if the organization established written procedures to ensure that violations closing agreement program if self-remediation is not available under applicable regulation								
Part VI Supplemental Information. Complete this part to provide additional							Yes L	No
Supplemental information. Complete this part to provide additional	inomialion 10	i responses	s to questi	0115 011 501	ieuule K	(266 1121110	/IIUI15).	
MANAGEMENT DRACTICES AND DROCEDIBES								

MANAGEMENT PRACTICES AND PROCEDURES

JSA
1E1296 1.000

Sche	edule K (Form 990) 2011									Page 2
Pa	rt III Private Business Use (Continued)	MARY	LAND	HEALTH 8	k HIGHER	R EDUC FA	CILITIE	ES AUTHOR	ITY	
				A		В		С	D)
3a	Are there any management or service contracts that may result in private businessuse of bond-financed property?		Yes	No	Yes	No	Yes	No	Yes	No
b	If "Yes" to line 3a, does the organization routinely engage bond counsel or other outside couns to review any management or service contracts relating to the financed property?	sel								
С	Are there any research agreements that may result in private business use of bon financed property?									
d	If "Yes" to line 3c, does the organization routinely engage bond counsel or oth outside counsel to review any research agreements relating to the financed property?	ner								
4	Enter the percentage of financed property used in a private business use by entition other than a section 501(c)(3) organization or a state or local government			%		%		%		%
5	Enter the percentage of financed property used in a private business use as result of unrelated trade or business activity carried on by your organization another section 501(c)(3) organization, or a state or local government	on, . ▶		%		%		%		%
6	Total of lines 4 and 5			%		%		%		%
7	Has the organization adopted management practices and procedures to ensure the post-issuance compliance of its tax-exempt bond liabilities?									
Б	Aultitus ers									
Pa	rt IV Arbitrage			Α		В		С	D	
1	Has a Form 8038-T, Arbitrage Rebate, Yield Reduction and Penalty in Lieu Arbitrage Rebate, been filed with respect to the bond issue?	of	Yes	No	Yes	No	Yes	No	Yes	No
2	Is the bond issue a variable rate issue?									
	Has the organization or the governmental issuer entered into a qualified hedge wi respect to the bond issue?	ith								
b	Name of provider			•		•				
	Term of hedge									
d	Was the hedge superintegrated?									
	Was the hedge terminated?									
	Were gross proceeds invested in a guaranteed investment contract (GIC)?									
	Name of provider									
	Term of GIC							1		
	Was the regulatory safe harbor for establishing the fair market value of the GIC satisfie									
5	Were any gross proceeds invested beyond an available temporary period?									
6	Did the bond issue qualify for an exception to rebate?									
Pa	rt V Procedures To Undertake Corrective Action									
	eck the box if the organization established written procedures to ensure that violations of	of fede	ral tax r	equiremen	ts are time	ly identified	and corre	cted through	the volunta	rv
	sing agreement program if self-remediation is not available under applicable regulations								Yes	No No
	rt VI Supplemental Information. Complete this part to provide additional int									INU
	HEDULE K, PART III, LINE 7	. 5a		. 50001100	o quooi	011 001		,555 11151141		
	E ORGANIZATION HAS POLICIES AND PROCEDURES IN PLACE TO ENSU	RE								

Schedule K (Form 990) 2011

Pa	rt III Private Business Use (Continued)	MARYLAND	HEALTH 8	HIGHER	R EDUC FA	CILITIE	ES AUTHOR	RITY	
			Α		В		С		D
3a	Are there any management or service contracts that may result in private busines use of bond-financed property?		No	Yes	No	Yes	No	Yes	No
b	If "Yes" to line 3a, does the organization routinely engage bond counsel or other outside couns to review any management or service contracts relating to the financed property?	el							
С	Are there any research agreements that may result in private business use of bond financed property?								
d	If "Yes" to line 3c, does the organization routinely engage bond counsel or othe outside counsel to review any research agreements relating to the financed property?	er							
4	Enter the percentage of financed property used in a private business use by entitie other than a section 501(c)(3) organization or a state or local government		%		%		%		%
5	Enter the percentage of financed property used in a private business use as result of unrelated trade or business activity carried on by your organization another section 501(c)(3) organization, or a state or local government	n,	%		%		%		%
6	Total of lines 4 and 5		%		%		%		%
7	Has the organization adopted management practices and procedures to ensure the post-issuance compliance of its tax-exempt bond liabilities?								
Pa	rt IV Arbitrage			T			•		
			A		В		С		<u> </u>
1	Has a Form 8038-T, Arbitrage Rebate, Yield Reduction and Penalty in Lieu of Arbitrage Rebate, been filed with respect to the bond issue?		No	Yes	No	Yes	No	Yes	No
2	Is the bond issue a variable rate issue?								
3a	Has the organization or the governmental issuer entered into a qualified hedge wit respect to the bond issue?								
b	Name of provider								
	Term of hedge								
	Was the hedge superintegrated?								
	Was the hedge terminated?								
	Were gross proceeds invested in a guaranteed investment contract (GIC)?								
	Name of provider		·						
	Term of GIC								
	Was the regulatory safe harbor for establishing the fair market value of the GIC satisfied								
5	Were any gross proceeds invested beyond an available temporary period?								
6	Did the bond issue qualify for an exception to rebate?								
		·							
Pa	rt V Procedures To Undertake Corrective Action								
	ck the box if the organization established written procedures to ensure that violations o ing agreement program if self-remediation is not available under applicable regulations							the volunta	ary No
Pa	rt VI Supplemental Information. Complete this part to provide additional inf	ormation fo	r responses	s to quest	ions on Sch	nedule K	(see instru		
	X-EXEMPT BOND POST ISSUANCE COMPLIANCE, BUT WRITTEN POLICIES						,	- · · - · · - / ·	
	ZATED AND EVALUATED AND WILL BE ADOPTED BY THE FMH BOARD PRI								

	rt III Private Business Use (Continued)	MADVI AND	HEALTH &	III CIIRE	D EDIIC EX	CTITTTI	יכ אווייוור ב	TTV	Page Z
Га	rt Private Business Use (Continued)	MAKILAND	A	LIGUER	B		C AUTHOR		
_	And there are a second as a second as a second at the terror and the second at the sec	es Yes	No	Yes	No	Yes	No	Yes	No
	Are there any management or service contracts that may result in private business use of bond-financed property?		NO	163	140		NO	163	140
b	If "Yes" to line 3a, does the organization routinely engage bond counsel or other outside couns to review any management or service contracts relating to the financed property?	sel 							
С	Are there any research agreements that may result in private business use of bon financed property?								
d	If "Yes" to line 3c, does the organization routinely engage bond counsel or oth outside counsel to review any research agreements relating to the financed property?	er							
4	Enter the percentage of financed property used in a private business use by entitied other than a section 501(c)(3) organization or a state or local government		%		%	6 %			%
5	Enter the percentage of financed property used in a private business use as result of unrelated trade or business activity carried on by your organization and the continuous property and the property of the	n,	%		%		%		%
6	another section 501(c)(3) organization, or a state or local government Total of lines 4 and 5				%		% %		
7	Has the organization adopted management practices and procedures to		76		70		70		70
	ensure the post-issuance compliance of its tax-exempt bond liabilities?								
Do	rt IV Arbitrage								
Га	rt IV Arbitrage		Α		В		С		
	Lies o Form 2000 T. Arbitrone Debete Vield Deduction and Depolity in Lieu	of Yes	No	Yes	No	Yes	No	Yes	No
1	Has a Form 8038-T, Arbitrage Rebate, Yield Reduction and Penalty in Lieu Arbitrage Rebate, been filed with respect to the bond issue?		NO	res	NO		NO	Tes	NO
_2	Is the bond issue a variable rate issue?								
3a	Has the organization or the governmental issuer entered into a qualified hedge wirespect to the bond issue?								
b	Name of provider								
	Term of hedge								
d	Was the hedge superintegrated?								
е	Was the hedge terminated?								
	Were gross proceeds invested in a guaranteed investment contract (GIC)?								
b	Name of provider								
С	Term of GIC								
	Was the regulatory safe harbor for establishing the fair market value of the GIC satisfie								
5	Were any gross proceeds invested beyond an available temporary period?								
6	Did the bond issue qualify for an exception to rebate?								
		·							
Pa	rt V Procedures To Undertake Corrective Action								
Che	eck the box if the organization established written procedures to ensure that violations cing agreement program if self-remediation is not available under applicable regulations							the volunta	ary No
	rt VI Supplemental Information. Complete this part to provide additional information.	ormation fo	r responses	to guest	ions on Sch	nedule K	(see instruc		
	, 2013.		,	,	-		,		

SCHEDULE L (Form 990 or 990-EZ)

Transactions With Interested Persons

► Complete if the organization answered "Yes" on Form 990, Part IV, line 25a, 25b, 26, 27, 28a, 28b, or 28c, or Form 990-EZ, Part V, line 38a or 40b.

OMB No. 1545-0047

2011

Open To Public Inspection

Department of the Treasury Internal Revenue Service

▶ Attach to Form 990 or Form 990-EZ. ▶ See separate instructions.

Name o	of the organization						Em	ployer	identifi	cation	numbe	er	
FREI	DERICK MEMORIAL HOSPITAL, INC							52	-059	1612	2		
Part	Excess Benefit Transactions (see Complete if the organization answere								Z, Pa	art V, I	ine 40)b.	
1	(a) Name of disqualified person				a	o) Descriptio	n of tran	saction	1				Corrected
	(a) Name of disqualified person							Jaction	'			Ye	s N
_(1)													_
(2)													_
(3)												_	+
(4)												-	+
(5)												+	+
<u>(6)</u> 2	Enter the amount of tax imposed on the o		otion		acro or dioqualifica	l naraana di	unio or Albo						
3 Part	under section 4958	above	, reim	nburse	d by the organization	n				* \$_			
	Complete if the organization answer	ed "Ye	es" or	n Form	n 990, Part IV, line 2	26, or Form	990-EZ	, Part	V, line	<u>38a.</u>			
	(a) Name of interested person and purpose			n to or from ganization?	(c) Original principal amount	(d) Baland	ce due	(e) In default? (f) Appr by boar commit		oard or	(g) Wi agreem		
			То	From				Yes	No	Yes	No	Yes	No
(1)	PAUL CHOMIAK SEE SCH L, PART V			Х	649,518.	81	,190.		Х		Х	Х	
(2)													
(3)													
(4)													
(5)											<u> </u>		
(6)											<u> </u>		
(7)													
(8)													
(9)													
(10) Total					▶\$	81	,190.						
Part	Complete if the organization answer	g Inter	este	d Pers	sons. n 990, Part IV, line 2	7.							
	(a) Name of interested person	(b)	Relati	ionship	between interested persor organization	n and the	(c)	Amoui	nt and	type c	of assis	stance	
(1)													
(2)													
(3)													
(4)													
(5)													
(6) (7)													
(8)													
(9)													

For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

Schedule L (Form 990 or 990-EZ) 2011

(10)

 Schedule L (Form 990 or 990-EZ) 2011
 Page 2

Part IV Business Transactions Involving Interested Persons.

Complete if the organization answered "Yes" on Form 990, Part IV, line 28a, 28b, or 28c.

(a) Name of interested p	person	(b) Relationship between interested person and the organization	(c) Amount of transaction	(d) Description of transaction	(e) Sh organi: rever	zation's
					Yes	No
(1)						
(2)						
(3)						
(4)						
(5)						
(6)						
(7)						
(8)						
(9)						
(10)						

Part V Supplemental Information

Complete this part to provide additional information for responses to questions on Schedule L (see instructions).

LOANS TO AND FROM INTERESTED PERSONS

SCHEDULE L, PART II

PURPOSE OF LOAN: PHYSICIAN RECRUITMENT AND INCOME GUARANTEE AGREEMENT.

SCHEDULE M (Form 990)

Noncash Contributions

► Complete if the organizations answered "Yes" on Form 990, Part IV, lines 29 or 30. ► Attach to Form 990.

OMB No. 1545-0047 Open To Public Inspection

Department of the Treasury Internal Revenue Service Name of the organization

Employer identification number

FRE	DERICK MEMORIAL HOSPITAL	, INC.			52-059161	.2		
Par	Types of Property			·				
		(a) Check if applicable	(b) Number of contributions or items contributed	(c) Noncash contributio amounts reported o Form 990, Part VIII, lin	n nonanh an			
1	Art - Works of art							
2	Art - Historical treasures							
3	Art - Fractional interests							
4	Books and publications							
5	Clothing and household							
	goods							
6	Cars and other vehicles							
7	Boats and planes							
8	Intellectual property							
9	Securities - Publicly traded	X	1.	26,59	92. FMV			
10	Securities - Closely held stock							
11	Securities - Partnership, LLC,							
	or trust interests							
12	Securities - Miscellaneous							
13	Qualified conservation							
	contribution - Historic							
	structures							
14	Qualified conservation							
	contribution - Other							
15	Real estate - Residential							
16	Real estate - Commercial							
17	Real estate - Other							
18	Collectibles							
19	Food inventory							
20	Drugs and medical supplies							
21	Taxidermy							
22	Historical artifacts							
23	Scientific specimens							
24	Archeological artifacts							
25 26	Other ►()							
20 27	Other ►()							
28	Other ►()							
29	Other ►() Number of Forms 8283 received	by the orac	nization during the tax ve	or for contributions f	or			
29	which the organization completed F		•					
	which the organization completed i	01111 0200,	r art iv, Donee Acknowledg	jennent			Yes	No
30 a	During the year, did the organizat	ion receive	by contribution any prope	erty reported in Part I	l, lines 1-28 that			
	it must hold for at least three yea							
	used for exempt purposes for the e	ntire holding	period?			30a		Х
b	If "Yes," describe the arrangement i							
31	Does the organization have a		tance policy that require	s the review of a	ny non-standard			
	contributions?	-			-	31	Х	
32 a	Does the organization hire or use	e third part	ies or related organization	s to solicit, process,	or sell noncash			
	contributions?					32a		Х
b	If "Yes," describe in Part II.	• • •						
33	If the organization did not report ar	n amount in	column (c) for a type of pro	perty for which colum	nn (a) is checked,			

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule M (Form 990) (2011)

describe in Part II.

Schedule M (Form 990) (2011) Page 2 **Supplemental Information.** Complete this part to provide the information required by Part I, lines 30b, 32b, and 33. Also complete this part for any additional information. Part II

Schedule M (Form 990) (2011) JSA

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SCHEDULE 0

(Form 990 or 990-EZ)

Supplemental Information to Form 990 or 990-EZ

OMB No. 1545-0047

2011

Open to Public Inspection

Department of the Treasury Internal Revenue Service Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information.

► Attach to Form 990 or 990-EZ.

Employer identification number

52-0591612

Name of the organization
FREDERICK MEMORIAL HOSPITAL, INC.

ORGANIZATION'S MISSION STATEMENT

FORM 990, PART III, LINE 1

THE MISSION OF FREDERICK MEMORIAL HOSPITAL, INC. IS TO CONTRIBUTE TO THE HEALTH AND WELL-BEING OF AREA RESIDENTS BY PROVIDING QUALITY HEALTHCARE IN A CARING, COST EFFICIENT, SAFE AND CONVENIENT MANNER THROUGH A COORDINATED PROGRAM OF PREVENTION, DIAGNOSIS AND TREATMENT, REHABILITATION, AND SUPPORT.

DESCRIPTION OF RELATIONSHIPS

FORM 990, PART VI, QUESTION 2

MARVIN AUSHERMAN, DIRECTOR OF FMH, INC. IS ENGAGED IN AN INDIRECT BUSINESS RELATIONSHIP WITH THOMAS KLEINHANZL, JOHN VERBUS, KENNETH COFFEY, JAMES REINSCH AND ANNE HERBERT ROLLINS.

FORM 990, PART VI, QUESTION 6

THE SOLE MEMBER OF THE ORGANIZATION IS FREDERICK REGIONAL HEALTH SYSTEM.

FORM 990, PART VI, QUESTION 7A

THE SOLE MEMBER, FREDERICK REGIONAL HEALTH SYSTEM, HAS THE POWER TO APPOINT THE PRESIDENT/CEO AND THE DIRECTORS OF FREDERICK MEMORIAL HOSPITAL.

FORM 990, PART VI, QUESTION 7B

THE SOLE MEMBER, FREDERICK REGIONAL HEALTH SYSTEM, MUST APPROVE THE

52-0591612

INCURRENCE OF DEBT IF SUCH DEBT EXCEEDS A CERTAIN AMOUNT TO BE DESIGNATED BY THE MEMBER, CAPITAL EXPENDITURES EXCEEDING A CERTAIN AMOUNT TO BE DESIGNATED BY THE MEMBER, THE DECISION TO DISSOLVE OR LIQUIDATE, THE CREATION OF A SUBSIDIARY, AND AMENDMENTS TO THE BYLAWS.

DESCRIBE THE PROCESS USED BY MANAGEMENT/GOVERNING BODY TO REVIEW 990

FORM 990, PART VI, QUESTION 11B

FORM 990 IS PREPARED IN CONJUNCTION WITH OUTSIDE TAX ACCOUNTANTS AND

REVIEWED BY UPPER MANAGEMENT PRIOR TO PROVIDING A COPY TO THE BOARD. A

COPY OF FORM 990 WILL BE PROVIDED TO ALL MEMBERS OF THE BOARD PRIOR TO

DESCRIPTION OF PROCESS TO MONITOR TRANSACTIONS FOR CONFLICTS OF INTEREST FORM 990, PART VI, QUESTION 12C

THE FREDERICK MEMORIAL HOSPITAL, INC. BOARD OF DIRECTORS IS COMMITTED TO MEETING ITS FIDUCIARY RESPONSIBILITIES AND MAINTAINING ITS DUTY OF LOYALTY TO THE HOSPITAL AND THE COMMUNITY IT SERVES. TO THIS END, THE BOARD WILL EXERCISE VIGILANCE IN IDENTIFYING ANY CONFLICTS OF INTEREST. THE BOARD WILL ALSO MAINTAIN TRANSPARENCY AND OBJECTIVITY IN MAKING DECISIONS ABOUT CONFLICTS OF INTEREST SO THAT THE ORGANIZATION'S MISSION IS ALWAYS THE FIRST PRIORITY. THE CHAIRPERSON (OR VICE CHAIRPERSON IF THE CHAIR IS INVOLVED) WILL NOTIFY ALL DIRECTORS OF A REPORTED CONFLICT OF INTEREST AND DECIDE WHETHER TO TAKE THE MATTER TO THE FULL BOARD TO DECIDE WHETHER A CONFLICT EXISTS AND, IF SO, WHAT ACTION TO TAKE, OR WILL REFER THE MATTER TO THE GOVERNANCE COMMITTEE FOR AN IN-DEPTH EXAMINATION,

97970M K182

Name of the organization FREDERICK MEMORIAL HOSPITAL, INC.

Employer identification number

52-0591612

SUMMARY, AND RECOMMENDATION PRIOR TO A FULL BOARD DISCUSSION AND DECISION. IF TIME IS OF THE ESSENCE, THE CHAIRPERSON OR VICE CHAIRPERSON WILL TAKE THE MATTER TO THE EXECUTIVE COMMITTEE FOR DISCUSSION AND A DECISION, AND WILL THEN NOTIFY THE FULL BOARD. WHERE A CONFLICT OF INTEREST HAS BEEN IDENTIFIED, THE BOARD MEMBER SHALL NOT VOTE OR BE PRESENT FOR THE DISCUSSION OR THE VOTE REGARDING THE TRANSACTION AT EITHER THE FULL BOARD, EXECUTIVE COMMITTEE, OR GOVERNANCE COMMITTEE MEETINGS, EXCEPT TO ANSWER QUESTIONS THAT MAY BE ASKED OF HIM OR HER. TO PREVENT ACTUAL OR PERCEIVED INFLUENCE ON THE BOARD'S DECISION, THE CONFLICTED MEMBER IS PROHIBITED, AFTER INITIAL DISCLOSURE, FROM DISCUSSING THE CONFLICT OF INTEREST EITHER FORMALLY OR INFORMALLY WITH FELLOW DIRECTORS OR WITH MEMBERS OF THE MANAGEMENT. THERE WILL BE AN ANNUAL REVIEW OF ALL BOARD MEMBERS' AND OFFICERS' TRANSACTIONS PREPARED BY THE ADMINISTRATION AND REVIEWED BY THE GOVERNANCE COMMITTEE AND THE FULL BOARD OF DIRECTORS. AT THAT TIME, ALL DIRECTORS WILL BE REMINDED OF THE IRS INTERMEDIATE SANCTIONS REGULATION THAT ESTABLISHES EXCISE TAXES AS A SANCTION AGAINST ADMINISTRATORS AND DIRECTORS OF TAX-EXEMPT ORGANIZATIONS WHO PARTICIPATE IN "EXCESS BENEFIT TRANSACTIONS" (E.G., UNREASONABLY HIGH EMPLOYMENT COMPENSATION OR BUSINESS DEALS). PRESIDENT AND CEO SHALL BE RESPONSIBLE FOR MONITORING TRANSACTIONS OR ARRANGEMENTS IN WHICH A DIRECTOR OR OFFICER MAY HAVE A CONFLICT OF INTEREST AND FOR ASSURING THAT THE DIRECTOR OR OFFICER SERVES THE ORGANIZATION'S BEST INTERESTS.

OFFICES & POSITIONS FOR WHICH PROCESS WAS USED, & YEAR PROCESS WAS BEGUN

FORM 990, PART VI, QUESTIONS 15A & 15B

THE EXECUTIVE COMPENSATION PROGRAM IS DESIGNED TO CARRY OUT THE HEALTH SYSTEM MISSION, TO ACHIEVE THE CHARITABLE PURPOSE, TO ATTRACT, RETAIN, MOTIVATE AND REWARD EXECUTIVE MANAGEMENT, AND TO MAINTAIN A COMPETITIVE POSITION WITH PEER ORGANIZATIONS IN THE REGION. OVERSIGHT OF THE EXECUTIVE COMPENSATION PROGRAM IS PROVIDED BY THE EXECUTIVE COMPENSATION COMMITTEE OF THE BOARD, COMPOSED OF THE BOARD CHAIRMAN, VICE CHAIRMAN, IMMEDIATE PRECEDING CHAIRMAN, CHAIRMAN OF THE FINANCE COMMITTEE AND THE CHAIRMAN OF THE GOVERNANCE COMMITTEE. THE EXECUTIVE COMPENSATION PHILOSOPHY OF THE BOARD PROVIDES FOR BASE COMPENSATION AT THE 50TH TO 60TH PERCENTILE OF OUR PEER GROUP. IN ADDITION TO THE BOARD'S COMPENSATION COMMITTEE, WE UTILIZED AN EXTERNAL INDEPENDENT CONSULTANT AND MARKET SURVEYS FOR ALL EXECUTIVE MANAGEMENT COMPENSATION. THE PRESIDENT AND CEO HAS A WRITTEN EMPLOYMENT CONTRACT.

WRITTEN POLICIES AND PROCEDURES FOR JOINT VENTURES

FORM 990, PART VI, QUESTION 16B

FREDERICK MEMORIAL HOSPITAL USES LEGAL COUNSEL WHEN EVALUATING ANY POTENTIAL JOINT VENTURES WITH FOR-PROFIT ENTITIES. IN ADDITION, TAX EXPOSURES RELATED TO THESE ENTITIES ARE CONSIDERED ANNUALLY IN THE PREPARATION OF THE FIN 48 MEMO REQUIRED AS PART OF THE AUDIT OF THE CONSOLIDATED FINANCIAL STATEMENTS. FMH IS IN THE PROCESS OF COMPILING A FORMAL POLICY IN THIS AREA AND WRITTEN POLICIES WILL BE ADOPTED PRIOR TO 6/30/13.

Name of the organization		Employer identification number
FREDERICK MEMORIAL HOSPITAL.	INC.	52-0591612

FORM 990, PART VI, QUESTION 19

GOVERNING DOCUMENTS AND THE CONFLICT OF INTEREST POLICY ARE AVAILABLE UPON REQUEST. FREDERICK MEMORIAL HOSPITAL, INC. CONSOLIDATED ANNUAL AUDITED FINANCIAL STATEMENTS ARE AVAILABLE AT WWW.FMH.ORG.

AVAIL OF GOV DOCS, CONFL. OF INTEREST POLICY & FIN STMTS TO GEN PUBLIC

OTHER CHANGES IN NET ASSETS OR FUND BALANCES

FORM 990, PART XI, LINE 5

PORT 990, TAKE AI, DINE 3	
UNREALIZED LOSS ON INVESTMENT SECURITIES AND EBURG	(\$4,038,143)
UNREALIZED LOSS ON INTEREST RATE SWAP	(\$6,797,708)
PENSION ADJUSTMENT	(\$10,303,587)
TRANSFER TO FMH FROM EMMITSBURG, NET	(\$1,227,876)
CHANGE IN TEMP RESTRICTED NET ASSETS	(\$56,622)
RELEASES FROM RESTRICTION	\$198,171
OTHER	\$2,428
TOTAL	(\$22,223,337)

AVERAGE HOURS WORKED FOR A RELATED ORGANIZATION

FORM 990, PART VII, SECTION A, COLUMN B

THE FOLLOWING INDIVIDUALS ALSO WORK FOR HOSPICE OF FREDERICK, INC., A RELATED ORGANIZATION.

THOMAS KLEINHANZL 1 HOUR

JOHN VERBUS 4 HOURS

MICHELLE MAHAN 1 HOUR

Name of the organization FREDERICK MEMORIAL HOSPITAL, INC.

Employer identification number 52-0591612

ATTACHMENT 1

FORM 990, PART III - PROGRAM SERVICE, LINE 4A

IN FY2012, FREDERICK MEMORIAL HOSPITAL'S INPATIENT MEDICAL-SURGICAL DEPARTMENTS PROVIDED QUALITY, PATIENT-CENTERED CARE, REGARDLESS OF ABILITY TO PAY, TO APPROXIMATELY 22,758 INPATIENTS AND OBSERVATION PATIENTS. MAJOR MEDICAL AND SURGICAL SERVICES INCLUDE CARDIOLOGY, CONGESTIVE HEART FAILURE, POST-CARDIAC CATHETERIZATION, CENTER FOR CHEST PAIN, HEMODIALYSIS, PERITONEAL DIALYSIS, NEUROLOGY, NEUROSURGERY, PULMONOLOGY, ONCOLOGY, ORTHOPEDICS, GENERAL MEDICINE AND SURGICAL CARE. INPATIENT CARE IS SUPPORTED BY A TEAM OF BOARD-CERTIFIED PHYSICIAN HOSPITALISTS. IN 2012 FMH OPENED A BRAND NEW 12-BED INPATIENT UNIT SPECIALIZING IN THE CARE OF PATIENTS REQUIRING MEDICAL AND SURGICAL ONCOLOGY, THORACIC SURGERY, AND INPATIENT HOSPICE CARE. THIS UNIT WAS DESIGNED WITH THE PATIENT AND FAMILY AT THE CENTER OF THOUGHT IN ALL PLANNING ACTIVITIES. THE FMH JOINT WORKS PROGRAM RECEIVED THE UNITEDHEALTH PREMIUM TOTAL JOINT REPLACEMENT SPECIALTY CENTER DESIGNATION IN RECOGNITION OF QUALITY CARE, SERVING APPROXIMATELY 2,150 PATIENTS IN 2012. IN ADDITION, FMH IS DESIGNATED AS A PRIMARY STROKE CENTER BY THE MARYLAND INSTITUTE OF EMERGENCY MEDICAL SERVICE SYSTEMS (MIEMSS) AND WE PURSUED AND ACHIEVED THE STROKE CENTER GOLD PERFORMANCE AWARD BY THE AMERICAN HEART ASSOCIATION IN 2012. IN ADDITION TO THE PROGRAM SERVICES EXPENSE LISTED HERE, FMH INCURRED \$37.7 MILLION OF GENERAL AND ADMINISTRATIVE EXPENSES IN MEETING THE HEALTH NEEDS OF OUR PRIMARY SERVICE AREA.

Name of the organization FREDERICK MEMORIAL HOSPITAL, INC.

Employer identification number 52-0591612

ATTACHMENT 2

FORM 990, PART III - PROGRAM SERVICE, LINE 4B

FMH'S ONCOLOGY PROGRAM PROVIDES INTEGRATED, MULTIDISCIPLINARY, PATIENT CENTERED CANCER CARE FOR PATIENTS WITH MALIGNANCIES, REGARDLESS OF ABILITY TO PAY. SERVICES INCLUDE MEDICAL ONCOLOGY CONSULTATIONS, CHEMOTHERAPY, RADIATION ONCOLOGY CONSULTATIONS AND TREATMENT, AND SURGICAL ONCOLOGY CONSULTATIONS AND TREATMENT. FMH OFFERS COORDINATED MULTIDISCIPLINARY CLINICS FOR PATIENTS WITH CANCERS OF THE LUNG, BREAST AND PROSTATE. INTEGRATED PALLIATIVE CARE AND HOSPICE SERVICES, BOTH INPATIENT AND OUTPATIENT ARE AVAILABLE FOR PATIENTS WITH ADVANCED MALIGNANCIES. SUPPORT SERVICES INCLUDE NUTRITION, PATIENT NAVIGATION AND SOCIAL WORK, AS WELL AS OTHER FORMS OF PSYCHOSOCIAL SUPPORT. FOR THOSE WITH ADDITIONAL FINANCIAL NEED, FINANCIAL COUNSELORS AND A PATIENT ASSISTANCE FUND ARE AVAILABLE. THE PROGRAM TREATS APPROXIMATELY 800 NEWLY DIAGNOSED CANCERS PER YEAR AND ALSO HAS A COMMUNITY OUTREACH PROGRAM THAT INCLUDES EDUCATION AND SCREENING. THIS PAST YEAR, EDUCATIONAL SEMINARS WERE HELD FOR THE COMMUNITY ON BREAST AND PROSTATE CANCER, AS WELL AS A COMMUNITY SCREENING EVENT FOR PROSTATE CANCER. THE PROGRAM IS ACCREDITED BY THE AMERICAN COLLEGE OF SURGEONS COMMISSION ON CANCER, AND IN 2013, RECEIVED AN AWARD OF EXCEPTIONAL ACHIEVEMENT FROM THE COMMISSION, MERITING COMMENDATION IN ALL 8 OF THE 8 ASSESSED COMPETENCIES.

ATTACHMENT 3

FREDERICK, MD 21703

Concadic 6 (1 01111 330 01 330 EZ) 2011			i ago
Name of the organization		Employer identif	fication number
FREDERICK MEMORIAL HOSPITAL, INC.		52-059	1612
	<u> </u>	ATTACHMENT	3 (CONT'D)
990, PART VII- COMPENSATION OF THE FIVE HIGHEST F	PAID IND. CONTRACTO	RS	
NAME AND ADDRESS	DESCRIPTION OF SE	RVICES	COMPENSATION
TX:TEAM REHAB INC 4625 EAST STOP 11 ROAD INDIANAPOLIS, IN 46237			7,390,414.
PRIME DOC OF FREDERICK PA PO BOX 7568 ASHEVILLE, NC 28802			2,133,254.
ALLIANCE RADIOSURGERY, LLC PO BOX 6600 NEWPORT BEACH, CA 92658			1,945,320.
SLEEPMED / DIGITRACE CARE SERVICES 200 CORPORATE PLACE PEABODY, MA 01960			1,051,980.
FIRST COLONIES ANESTHESIA ASSOCIATES 7490 NEW TECHNOLOGY WAY			1,051,094.

TOTAL COMPENSATION

13,572,062.

SCHEDULE R (Form 990)

Related Organizations and Unrelated Partnerships

OMB No. 1545-0047

Department of the Treasury Internal Revenue Service Complete if the organization answered "Yes" to Form 990, Part IV, line 33, 34, 35, 36, or 37.
 ► Attach to Form 990.
 ► See separate instructions.

4, 35, 36, or 37. Open to Public Inspection

Name of the organization

FREDERICK MEMORIAL HOSPITAL, INC.

Employer identification number 52-0591612

identification of disregarded Entities (Complete if the organization answered "Yes" to Form 990, Part IV, line 33.)										
(a) Name, address, and EIN of disregarded entit	/	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Total income	(e) End-of-year assets	(f) Direct controlling entity				
(1) EMMITSBURG PROPERTIES, LLC	52-1910823									
400 WEST SEVENTH STREET FREDERICK	, 21701	HOLDING INVTS	MD	105,439.	406,796.	N/A				
_(2)		_								
_(3)										
_(4)										
_(5)										

Part II Identification of Related Tax-Exempt Organizations (Complete if the organization answered "Yes" to Form 990, Part IV, line 34 because it had one or more related tax-exempt organizations during the tax year.)

(a) Name, address, and EIN of related organization					(e) Public charity status (if section 501(c)(3))	(f) Direct controlling entity	Section 5	g) 512(b)(13) rolled ity?
							Yes	No
(1) HOSPICE OF FREDERICK COUNTY, INC.	52-1164513							
400 WEST SEVENTH STREET	FREDERICK, 21701	HOSPICE CARE	MD	501(C)(3)	7	N/A	X	
(2) FREDERICK REGIONAL HEALTH SYSTEM	45-4133096							
400 WEST 7TH STREET	FREDERICK, 21701	HEALTH SYSTEM	MD	501(C)(3)	11B	N/A		X
(3) MONOCACY HEALTH PARTNERS, LLC	45-3007639							
400 WEST 7TH STREET	FREDERICK, 21701	PHYSICIAN ORG	MD	501(C)(3)	7	N/A		X
_(4)								
<u>_(6)</u>								
_(7)								

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule R (Form 990) 2011

Schedule R (Form 990) 2011

Part II	Identification of Relate because it had one or r	ed Organizations nore related orga	Taxable inizations	as a Partnersh treated as a pa	ip (Complete if the artnership during the	organization a tax year.)	nswered "Yes"	to F	orm	990, Part IV, I	ine 3	34									
	(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Direct controlling entity	(e) Predominant income (related, unrelated, excluded from tax under sections 512-514)	(f) Share of total income	(g) Share of end-of-year assets	(h) Disproportionate allocations?		Disproportiona		Disproportionate		Disproportionate		Disproportionate		(i) Code V-UBI amount in box 20 of Schedule K-1 (Form 1065)	Gene	(j) eral or aging tner?	(k) Percentage ownership
			Country)		000000000000000000000000000000000000000			Yes	No	(1 01111 1000)	Yes	No									
<u>(1)</u>																					
(2)																					
(3)																					
(4)																					
(5)																					
(6)																					
(7)																					

Part IV Identification of Related Organizations Taxable as a Corporation or Trust (Complete if the organization answered "Yes" to Form 990, Part IV, line 34 because it had one or more related organizations treated as a corporation or trust during the tax year.)

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Direct controlling entity	(e) Type of entity (C corp, S corp, or trust)	(f) Share of total income	(g) Share of end-of-year assets	(h) Percentage ownership
(1) FREDERICK HEALTH SERVICES CORPORATION 52-1851661 400 WEST SEVENTH STREET FREDERICK, 21701	MANAGEMENT CO.	MD	N/A	C CORP	868,572.	10,054,214.	100.0000
(2) FREDERICK SURGICAL SERVICES CORPORATION 52-1642334 400 WEST SEVENTH STREET FREDERICK, 21701	HOLDING COMPANY	MD	FHSC	C CORP	336,446.	1,964,454.	100.0000
(3) MONOCACY INSURANCE, LTD 98-1011570 PO BOX 1159 GRAND CAYMAN KY1-1102,	INSURANCE	MD	N/A	C CORP			
<u>(4)</u>							
<u>(5)</u>							
<u>(6)</u>							
(7)							

3

Sched	adule R (Form 990) 2011				Pa	age
Pa	art V Transactions With Related Organizations (Complete if the organization answered "Yes" to Form 990, Part IV, I	line 34, 35, 35a, or 3	36.)			
Not	ote. Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule.				Yes	No
1	During the tax year, did the organization engage in any of the following transactions with one or more related organizations listed in F	Parts II–IV?				
а	Receipt of (i) interest (ii) annuities (iii) royalties or (iv) rent from a controlled entity		[1a		X
b			[1b		X
С	Gift, grant, or capital contribution from related organization(s)			1 c		X
d	Loans or loan guarantees to or for related organization(s)			1d		Х
е				1e		_ X
f	Sale of assets to related organization(s)			1f		X
g			[1g		X
h	Exchange of assets with related organization(s)			1h		X
i	Lease of facilities, equipment, or other assets to related organization(s)			1i		X
i	Lease of facilities, equipment, or other assets from related organization(s)			1j		X
k	Performance of services or membership or fundraising solicitations for related organization(s)			1k		X
ï	Performance of services or membership or fundraising solicitations by related organization(s)			11		X
m				1 m		X
n	Sharing of paid employees with related organization(s)			1n	Х	
0				10	Х	
р	Reimbursement paid by related organization(s) for expenses			1p	X	
q				1q		X
r	Other transfer of cash or property from related organization(s)			1r		X
2	If the answer to any of the above is "Yes," see the instructions for information on who must complete this line, including covered re		ction thres		5.	
	(a) Name of other organization (b) Transaction type (a-r)	(c) Amount involved	Method o amoui			ıg
(1)	HOSPICE OF FREDERICK COUNTY, INC.	799,634.	FMV			

(a) Name of other organization	(b) Transaction type (a-r)	(c) Amount involved	(d) Method of determining amount involved
(1) HOSPICE OF FREDERICK COUNTY, INC.	N	799,634.	FMV
(2) FREDERICK HEALTH SERVICES CORPORATION	N	192,388.	FMV
(3)			
(4)			
<u>(5)</u>			
(6)			

Schedule R (Form 990) 2011

Schedule R (Form 990) 2011

Part VI Unrelated Organizations Taxable as a Partnership (Complete if the organization answered "Yes" on Form 990, Part IV, line 37.)

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships.

(a) Name, address, and EIN of entity	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Predominant income (related, unrelated, excluded from tax under	Are all sec	partners tion (c)(3) cations?	(f) Share of total income	(g) Share of end-of-year assets	Disprop	h) portionate ations?	(i) Code V-UBI amount in box 20 of Schedule K-1 (Form 1065)	Gene man	i) eral or aging ner?	(k) Percentage ownership
40			section 512-514)	Yes	No			Yes	No	(1 01111 1000)	Yes	No	
(1)													
(2)													
(3)													
(4)													
(5)													
<u>(6)</u>													
<u>(7)</u>													
<u>(8)</u>													
<u>(9)</u>													
(10)													
(11)													
(12)													
(13)													
(14)													
(15)													
(16)													

Schedule R (Form 990) 2011

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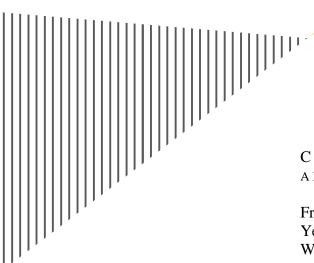
97970M K182

Schedule R (Form 990) 2011 Page 5

Part VII

Supplemental Information
Complete this part to provide additional information for responses to questions on Schedule R (see instructions).

Schedule R (Form 990) 2011



CONSOLIDATED FINANCIAL STATEMENTS AND SUPPLEMENTARY INFORMATION

Frederick Regional Health System, Inc. and Subsidiaries Years Ended June 30, 2012 and 2011 With Reports of Independent Auditors

Ernst & Young LLP



Consolidated Financial Statements and Supplementary Information

Years Ended June 30, 2012 and 2011

Contents

Report of Independent Auditors	1
Audited Consolidated Financial Statements	
Consolidated Balance Sheets	2
Consolidated Statements of Operations	
Consolidated Statements of Changes in Net Assets	
Consolidated Statements of Cash Flows	
Notes to Consolidated Financial Statements	7
Supplementary Information	
Report of Independent Auditors on Supplementary Information	45
Supplementary Consolidating Balance Sheet	
Supplementary Consolidating Statement of Operations and Changes in Net Assets	



Ernst & Young LLP 621 East Pratt Street Baltimore, MD 21202

Tel: + 1 410 539 7040 Fax: + 1 410 783 3832 www.ey.com

Report of Independent Auditors

The Board of Directors Frederick Regional Health System, Inc. and Subsidiaries

We have audited the accompanying consolidated balance sheets of Frederick Regional Health System, Inc. and Subsidiaries as of June 30, 2012 and 2011, and the related consolidated statements of operations and changes in net assets, and cash flows for the years then ended. These financial statements are the responsibility of Frederick Regional Health System, Inc. and Subsidiaries' (the Company's) management. Our responsibility is to express an opinion on these financial statements based on our audits.

We conducted our audits in accordance with auditing standards generally accepted in the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. We were not engaged to perform an audit of the Company's internal control over financial reporting. Our audits included consideration of internal control over financial reporting as a basis for designing audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Company's internal control over financial reporting. Accordingly, we express no such opinion. An audit also includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements, assessing the accounting principles used and significant estimates made by management, and evaluating the overall financial statement presentation. We believe that our audits provide a reasonable basis for our opinion.

In our opinion, the financial statements referred to above present fairly, in all material respects, the consolidated financial position of the Company at June 30, 2012 and 2011, and the consolidated results of their operations, changes in net assets, and cash flows for the years then ended in conformity with U.S. generally accepted accounting principles.

October 15, 2012

1209-1393173

Ernst + Young LLP

Consolidated Balance Sheets

(In Thousands)

	Ju	ne 30
	2012	2011
Assets		
Current assets:		
Cash and cash equivalents	\$ 32,216	\$ 27,295
Patient receivables, net	50,241	45,977
Other receivables	1,492	1,155
Inventory	4,649	4,356
Prepaid expenses	2,497	2,446
Assets limited as to use	3,796	3,702
Promises to give, net	570	613
Total current assets	95,461	85,544
Net property and equipment	194,864	180,833
Other assets:		
Assets limited as to use	7,383	14,003
Investments – donor restricted	2,977	2,896
Promises to give, net	2,567	2,665
Long-term investments	100,827	105,795
Other investments	3,092	3,423
Debt issuance costs, net	1,590	1,694
Other assets	3,425	177
Total other assets	121,861	130,653
Total assets	\$ 412,186	\$ 397,030

	June 30				
		2012		2011	
Liabilities and net assets					
Current liabilities:					
Current maturities of long-term debt and					
capital lease obligations	\$	4,119	\$	3,732	
Accounts payable		21,602		14,500	
Accrued expenses		20,629		21,553	
Advances from third-party payors		10,065		8,178	
Other current liabilities		2,983		2,987	
Total current liabilities		59,398		50,950	
Long-term liabilities, net of current portion: Long-term debt and capital lease obligations Interest rate swap contract Accrued pension expense Other long-term liabilities Total long-term liabilities, net of current portion Total liabilities		140,725 16,513 26,368 13,633 197,239 256,637		142,567 9,715 16,476 9,481 178,239 229,189	
Net assets:					
Unrestricted		149,432		161,667	
Temporarily restricted		5,141		5,198	
Permanently restricted		976		976	
Total net assets		155,549		167,841	
Total liabilities and net assets	\$	412,186	\$	397,030	

See accompanying notes.

1209-1393173

Consolidated Statements of Operations

(In Thousands)

	Jun	e 30	
	2012		2011
Unrestricted revenue and other support:			
Net patient service revenue	\$ 346,012	\$	341,584
Other operating revenues	12,419		9,831
Gifts, bequests, and contributions	3,049		2,294
Net assets released from restriction used for operations	 251		368
Total unrestricted revenue and other support	361,731		354,077
Operating expenses:			
Salaries and wages	147,029		140,080
Employee benefits	39,051		35,401
Professional fees	12,022		11,768
Cost of goods sold	52,711		49,869
Supplies	10,998		10,740
Contract services	35,022		32,708
Other	11,447		11,996
Utilities	4,406		4,541
Insurance	5,070		4,737
Depreciation and amortization	20,342		19,304
Interest	4,571		4,665
Provision for uncollectible accounts	13,851		13,801
Total operating expenses	356,520		339,610
Operating income	5,211		14,467
Other income (loss), net:			
(Loss) gain on sale of assets	(67)		5
Investment gain, net	5,824		3,893
Change in unrealized (losses) gains on trading securities, net	(4,016)		8,391
Realized and unrealized losses on interest rate swap contract, net	(9,386)		(1,068)
Other non-operating income, net	304		61
Total other (loss) income, net	(7,341)		11,282
Excess (deficit) of unrestricted revenue and other support	, , , ,		· · ·
over expenses	(2,130)		25,749
Other changes in unrestricted net assets:			
Pension adjustment	(10,303)		6,504
Released from restriction used to purchase capital	 198		256
(Decrease) increase in unrestricted net assets	\$ (12,235)	\$	32,509

See accompanying notes.

Consolidated Statements of Changes in Net Assets (In Thousands)

			1	Temporarily	Pe	rmanently	
	Un	restricted		Restricted	R	Restricted	Total
Net assets, June 30, 2010	\$	129,158	\$	4,683	\$	976	\$ 134,817
Excess of unrestricted revenue and other							
support over expenses		25,749		_		_	25,749
Pension adjustment		6,504		_		_	6,504
Released from restriction used to purchase capital		256		(256)		_	_
Assets released from restrictions		_		(368)		_	(368)
Restricted gifts, bequests and contributions		_		1,139		_	1,139
Changes in net assets		32,509		515		_	33,024
Net assets, June 30, 2011		161,667		5,198		976	167,841
Deficit of unrestricted revenue and other							
support over expenses		(2,130)		_		_	(2,130)
Pension adjustment		(10,303)		_		_	(10,303)
Released from restriction used to purchase capital		198		(198)		_	_
Assets released from restrictions		_		(251)		_	(251)
Restricted gifts, bequests and contributions		_		392		_	392
Changes in net assets		(12,235)		(57)		_	(12,292)
Net assets, June 30, 2012	\$	149,432	\$	5,141	\$	976	\$ 155,549

See accompanying notes.

1209-1393173 5

Consolidated Statements of Cash Flows

(In Thousands)

	Year Ended June 30 2012 2011			
Cash flows from operating activities	ф	(12.202)	22.024	
Change in net assets	\$	(12,292) \$	33,024	
Adjustments to reconcile change in net assets to net cash				
provided by (used in) operating activities:		20.242	10.204	
Depreciation of property and equipment		20,342	19,304	
Amortization of original issue discount and bond issue costs		201	204	
Equity in earnings of joint ventures		(331)	(384)	
(Gain) loss on sale of property and equipment		67	(5)	
Gain on sale of joint venture		_	(3,300)	
Investments in subsidiaries		_	(620)	
Change in unrealized (gains) losses on trading securities, net		4,016	(8,391)	
Proceeds from realized (gains) losses on investments-trading		(2,266)	(1,338)	
(Increase) decrease in investments-trading		3,137	(28,573)	
(Increase) decrease in assets limited as to use-trading net		6,595	(2,716)	
Proceeds from restricted contributions		(449)	(624)	
Change in pledges receivable		141	(165)	
Realized and unrealized (gains) losses in interest rate swap, net		9,386	1,068	
Change in operating assets and liabilities:				
Receivables, patient and other		(4,601)	(1,583)	
Other assets		(3,248)	143	
Inventories and other assets		318	413	
Accounts payable		7,102	(1,369)	
Accrued expenses		(924)	3,189	
Accrued pension expense		9,892	(5,940)	
Advances from third-party payors		1,887	130	
Other short-term liabilities		(4)	(60)	
Other long-term liabilities		4,152	2,876	
Net cash provided by (used in) operating activities		43,121	5,283	
Cash flows from investing activities				
(Increase) decrease in assets limited as to use, non-trading, net		(69)	(1,057)	
Realized gains (losses) on interest rate swap contract		(2,588)	(2,620)	
Purchases of property and equipment		(32,075)	(14,322)	
Net proceeds from sale of assets		(67)	2,445	
Net proceeds from sale of joint venture		_	4,000	
Other investing activities		_	300	
Net cash used in investing activities		(34,799)	(11,254)	
Cash flows from fundraising and financing activities				
Proceeds from restricted contributions		449	624	
Repayments of long-term debt		(3,850)	(2,163)	
Net cash (used in) provided by fundraising and financing activities		(3,401)	(1,539)	
Net increase (decrease) in cash and cash equivalents		4,921	(7,510)	
Cash and cash equivalents at the beginning of the year		27,295	34,805	
Cash and cash equivalents at the end of the period	\$	32,216 \$	27,295	
Supplemental disclosures		* ***	- -	
Net capital lease obligation	\$	2,298 \$	6,584	
Cash paid for interest		4,599 \$	4,655	

See accompanying notes.

Notes to Consolidated Financial Statements (Dollars in Thousands)

June 30, 2012

1. Organization and Mission

On June 28, 2011 the Frederick Memorial Hospital, Inc. (FMH) Board of Directors approved a corporate restructuring which included the creation of a non-profit 501(c)3 Parent Corporation known as Frederick Regional Health System, Inc. (the System). Additionally two other nonprofit entities were organized, Monocacy Insurance, LTD (MIL) and Monocacy Health Partners, LLC (MHP), both of which are 100% owned by the System. The reorganization was effective as of July 1, 2011 and had no impact on the comparability of the overall consolidated operating results. FMH is a wholly owned subsidiary of the System. MIL is a Cayman Islands domiciled single parent captive to provide a flexible risk financing structure to meet the needs of the System. MHP will serve as a physician enterprise, providing governance, management and support functions for employed physicians. Currently the employed physicians and related functions are part of FMH. The System is a not-for-profit Parent Corporation formed on June 23, 2011 to be exempt from income tax under Section 501(a) of the Internal Revenue Code (the Code) as an organization described in Section 501(c)(3) whereby only unrelated business income as defined by Section 512(a)(1) of the Code, is subject to federal income tax. The System has filed for, but not yet received a determination letter from the Internal Revenue Service (IRS) stating that they are exempt from federal income taxes under Section 501(c) of the Code.

FMH is a not-for-profit hospital, exempt from federal income tax under Section 501(a) of the Code as an organization described in Section 501(c)(3) whereby only unrelated business income as defined by Section 512(a)(1) of the Code, is subject to federal income tax. The Hospital is located in Frederick, Maryland, and provides health care services primarily to residents of Frederick County. FMH has received a determination letter from the IRS stating that they are exempt from federal income taxes under Section 501(c) of the Internal Revenue Code.

MIL is a Cayman Islands domiciled single parent captive incorporated on May 24, 2011 and holds an Unrestricted Class B insurance license issued under Section 7(2) of the Cayman Island Insurance Law. MIL directly provides primary medical professional liability and primary general liability coverage to the System.

MHP will serve as a physician enterprise, providing governance, management and support functions for employed physicians. MHP is a not-for-profit corporation, formed on June 23, 2011 to be exempt from income tax under Section 501(a) of the Code as an organization described in Section 501(c)(3) whereby only unrelated business income as defined by Section 512(a)(1) of the Code, is subject to federal income tax. MHP has filed for, but not yet received a determination letter for the Internal Revenue Service (IRS) stating that they are exempt from federal income taxes under Section 501(c) of the Internal Revenue Code. There were no operations related to MHP during 2012 or 2011.

1209-1393173

Notes to Consolidated Financial Statements (continued) (Dollars in Thousands)

1. Organization and Mission (continued)

Frederick Health Services Corporation (FHSC) is a Maryland for-profit corporation, all of the stock of which is owned by the System. FHSC is subject to federal and state income taxes. No provision for income taxes has been recorded for 2012 and 2011 as FHSC does not have taxable income or current tax liabilities.

2. Significant Accounting Policies

Principles of Consolidation

The accompanying financial statements include the accounts and transactions of the System and its wholly-owned subsidiaries; FMH, MIL, FHSC, and MHP.

FMH has two wholly-owned subsidiaries; Hospice of Frederick County, Inc. (HFC) and Emmitsburg Properties, LLC both of which have been consolidated with FMH into the System in the accompanying financial statements. HFC, an independent 501(c)(3) organization controlled by FMH, operates as a fundraising organization for the benefit of hospice services and operates the Kline Hospice House.

FHSC has three wholly-owned subsidiaries: Rosehill of Frederick, LLC and Corporate Occupational Health Solutions, LLC, which are for-profit limited liability companies, and Frederick Surgical Services Corporation, all of which have been consolidated with FHSC into the System in the accompanying financial statements.

The accompanying consolidated financial statements include the accounts of the System and its wholly-owned subsidiaries. All significant intercompany accounts and transactions have been eliminated in consolidation.

Donor-Restricted Gifts

Unconditional promises to give cash and other assets are reported at fair value at the date the promise is received. Conditional promises to give and indications of intentions to give are reported at fair value at the date the gift is received. The gifts are reported as either temporarily or permanently restricted support if they are received with donor stipulations that limit the use of the donated assets. When a donor restriction expires, that is, when a stipulated time restriction ends or purpose restriction is accomplished, temporarily restricted net assets are reclassified to

1209-1393173

Notes to Consolidated Financial Statements (continued) (Dollars in Thousands)

2. Significant Accounting Policies (continued)

unrestricted net assets if restricted for capital or reported in the statements of operations as net assets released from restrictions if restricted for operating purposes. Donations received with no restrictions and donor-restricted contributions whose restrictions are met within the same year as received are reported as unrestricted contributions in the accompanying consolidated statements of operations as other operating revenues.

Cash and Cash Equivalents

Cash and cash equivalents include investments in highly liquid debt instruments with an original maturity of three months or less. Those cash and money market funds which are classified as long-term investments are excluded from cash and cash equivalents.

Patient Receivables and Allowances

The System's policy is to write off all patient accounts that have been identified as uncollectible. An allowance for doubtful accounts is recorded for accounts not yet written off that are anticipated to become uncollectible in future periods. Insurance coverage and credit information are obtained from patients when available. No collateral is obtained for accounts receivable. Accounts receivable from third-party payors have been adjusted to reflect the difference between charges and the estimated reimbursable amounts. Recoveries of previously written off patient receivables are recorded when received.

Inventory

Inventory is stated at the lower of cost or market. Cost is determined using the first-in, first-out (FIFO) method.

Cost of Goods Sold

Cost of goods sold consists primarily of drugs, medical supplies, and surgical implants used in the care and treatment of patients.

Notes to Consolidated Financial Statements (continued)
(Dollars in Thousands)

2. Significant Accounting Policies (continued)

Investments and Assets Limited as to Use

The fair values of individual investments are based on quoted market prices of individual securities or investments or estimated amounts using quoted market prices of similar investments. Private equity investments are carried at cost and hedge funds are accounted for using the equity method. Realized and unrealized investment return from all unrestricted investments and assets limited as to use is included in the consolidated statements of operations as part of nonoperating gains and losses. Investment income (loss) on investments of temporarily and permanently restricted assets is added to or deducted from the appropriate restricted fund balance if the income is restricted. The cost of securities sold is based on the specific-identification method. Investments are classified as either current or noncurrent based on maturity dates and availability for current operations.

Substantially all of the System's investment portfolio (excluding certain assets limited as to use) is classified as trading, with unrealized gains and losses included in excess of unrestricted revenue and other support over expenses. Certain trusteed assets that are included in assets limited as to use are classified as other-than-trading. These assets primarily consist of debt reserve funds and funds held under trust arrangements related to unreleased bond proceeds.

Investment Risk and Uncertainties

The System invests in professionally managed portfolios that contain corporate bonds, United States Government obligations, municipal obligations, asset-backed securities, marketable equity securities, hedge funds, and money market funds. Such investments are exposed to various risks, such as interest rate, market, and credit. Due to the level of risk associated with such investments and the level of uncertainty related to changes in the value of such investments, it is at least reasonably possible that changes in risks in the near term would materially affect investment balances and the amounts reported in the financial statements.

Property and Equipment

Property and equipment is carried at historical cost. Items acquired by gift are recorded at fair value at the time of acquisition. Depreciation is recorded on the straight-line method over the estimated useful lives of the depreciable assets. Leasehold improvements are amortized using the straight-line method over the shorter of the lease term, or the estimated useful lives of the assets.

Notes to Consolidated Financial Statements (continued) (Dollars in Thousands)

2. Significant Accounting Policies (continued)

Valuation of Long-Lived Assets

The System accounts for the valuation of long-lived assets under *Accounting for the Impairment or Disposal of Long-Lived Assets*. This guidance requires that long-lived assets and certain identifiable intangible assets be reviewed for impairment whenever events or changes in circumstances indicate that the carrying amount of an asset may not be recoverable.

Recoverability of the long-lived asset is measured by a comparison of the carrying amount of the asset to future undiscounted net cash flows expected to be generated by the asset. If such assets are considered to be impaired, the impairment to be recognized is measured by the amount by which the carrying amount of the assets exceeds the estimated fair value of the assets. Assets to be disposed of are reportable at the lower of the carrying amount or fair value, less costs to sell.

Debt Issuance Costs

Debt issuance costs related to the Series 2002 and Series 2008 MHHEFA bonds and the equipment note payable are being amortized over the life of the debt using the effective interest method.

Patient Service Revenue and Allowances

The System has agreements with third-party payors that provide for payments to the System for patient services at amounts different from its established rates. Net patient service revenue is reported at the estimated net realizable amounts from patients, third-party payors, and others for services rendered, including estimated adjustments under reimbursement agreements with third-party payors. Estimated adjustments are accrued in the period the related services are rendered and adjusted in future periods as final settlements are determined.

The System's revenues may be subject to adjustment as a result of examination by government agencies or contractors, and as a result of differing interpretation of government regulations, medical diagnosis, charge coding, medical necessity, or other contract terms. The resolution of these matters, if any, often is not finalized until subsequent to the period during which the services were rendered.

Notes to Consolidated Financial Statements (continued) (Dollars in Thousands)

2. Significant Accounting Policies (continued)

Other Operating Revenue

The American Recovery and Reinvestment Act of 2009 provides for Medicare and Medicaid incentive payments for eligible hospitals and professionals that implement and achieve meaningful use of certified electronic health record (EHR) technology. For Medicare and Medicaid EHR incentive payments, the Hospital uses a grant accounting method to recognize the revenues. Under this accounting policy, EHR incentive payments are recognized as revenue when attestation that the EHR meaningful use criteria for the required period of time was demonstrated. Accordingly, the System recognized approximately \$4,000 of EHR revenues for the year ended June 30, 2012, comprised of \$1,200 of Medicaid revenues and \$2,800 of Medicare revenues.

These amounts are included in other operating revenue in the consolidated statements of operations. The System's attestation of compliance with the meaningful use criteria is subject to audit by the federal government or its designee. The recognition of revenues is based on management's best estimate. Any subsequent changes in the recognition of the revenue will impact the results of operations in the period in which they occur.

Performance Indicator

The performance indicator is the excess of unrestricted revenue and other support over expenses. Changes in unrestricted net assets, consistent with industry practice, includes pension adjustments and net assets released from restriction for capital purposes.

Fair Value of Financial Instruments

The carrying amounts reported on the consolidated balance sheets for cash and cash equivalents, receivables, accounts payable, accrued expenses, and advances from third-party payors approximate their fair values. The fair value of the System's notes receivable, revenue bond notes, and other long-term debt approximate the carrying amounts, based on loans with similar terms and average maturities.

Notes to Consolidated Financial Statements (continued) (Dollars in Thousands)

2. Significant Accounting Policies (continued)

Use of Estimates

The preparation of financial statements in conformity with accounting principles generally accepted in the United States requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements, and the reported amounts of revenues and expenses during the reporting period. Actual results could differ from those estimates.

Recent Accounting Pronouncements

In January 2010, the Financial Accounting Standards Board (FASB) issued Accounting Standards Update, (ASU), No. 2010-24, (ASU 2010-24). ASU 2010-24 clarifies that a health care entity should not net insurance recoveries against a related claim liability. Additionally, the amount of the claim liability should be determined without consideration of insurance recoveries. The adoption of this guidance had the impact of increasing Other Assets and increasing Other Long-term Liabilities by \$3,143 on the System's accompanying consolidated balance sheet at June 30, 2012. The adoption of this new standard had no impact on the statement of operations or net assets. Prior year financial statements have not been restated.

In August 2010, the FASB issued ASU 2010-23 which provided guidance on measuring charity care for disclosure purposes. This guidance requires that cost be used as the measurement basis for charity care disclosure purposes and that cost be identified as the direct and indirect costs of providing charity care. Disclosure requirements include the method used to identify or determine such costs. The adoption of this guidance did not have an effect on the amounts recorded in the financial statements; however it did change the charity care disclosure.

In July 2011, the FASB issued ASU 2011-07 which provided guidance on the presentation and disclosure of patient service revenue, provisions for bad debts, and the allowance for doubtful accounts for certain health care entities. This guidance changes the presentation of the statement of operations by reclassifying the provision for bad debts associated with patient service revenue from an operating expense to a deduction from patient service revenue (net of contractual allowances and discounts). Additionally, the guidance requires enhanced disclosures about the policies for recognizing revenue and assessing bad debts, as well as qualitative and quantitative information about changes in the allowance for doubtful accounts. This guidance is effective for the System for the fiscal year ending June 30, 2013. The System is currently evaluating the impact of this guidance.

Notes to Consolidated Financial Statements (continued) (Dollars in Thousands)

3. Patient Receivables and Patient Service Revenue

Patient receivables consist of the following at June 30:

	 2012	2011
Gross patient receivables Less estimated uncollectible accounts and	\$ 67,366 \$	64,121
contractual allowances	17,125	18,144
Net patient receivables	\$ 50,241 \$	45,977

Patient service revenue consists of the following for the years ended June 30, 2012 and 2011:

	 2012	2011
Inpatient charges	\$ 204,339	\$ 209,514
Outpatient charges	228,258	210,770
Gross charges	 432,597	420,284
Less allowances, contractual and other	 86,585	78,700
Net patient service revenue	\$ 346,012	\$ 341,584

The System provides care to patients who meet certain criteria under its charity care policy. The System charges at its established rates but waives all or a portion of reimbursement. Because the System does not pursue collection of amounts determined to qualify as charity care, these revenues are not reported as net patient service revenue. Using the cost to change ratio to approximate cost, charity care provided for the years ended June 30, 2012 and 2011, was \$7,000 and \$5,673 respectively. The State of Maryland rate system includes components within the rates to partially compensate hospitals for uncompensated care.

Notes to Consolidated Financial Statements (continued) (Dollars in Thousands)

4. Assets Limited as to Use

A summary of assets which are limited as to use substantially for debt service and self insurance at June 30 is as follows:

	 2012	2011
Current: Principal and interest due – bonds	\$ 3,715	\$ 3,702
Loss escrow account	 81	
	\$ 3,796	\$ 3,702
Noncurrent: Debt service reserve funds Self insurance trusts Deferred compensation trusts	\$ 6,514 - 869 7,383	\$ 6,474 6,984 545 14,003

The assets which are limited as to use consists of the following at June 30:

		2012	2011
Current:			_
Cash and money market accounts	\$	2,289	\$ 3,413
U.S. government obligations		1,507	289
	\$	3,796	\$ 3,702
Noncurrent:	<u></u>		
Cash and money market accounts	\$	281	\$ 837
U.S. government obligations		6,244	6,037
Corporate obligations		_	83
Equity securities		669	455
Mutual funds		189	6,591
	\$	7,383	\$ 14,003

The noncurrent assets limited as to use mutual funds are primarily invested in cash and short-duration debt securities.

Notes to Consolidated Financial Statements (continued) (Dollars in Thousands)

5. Promises to Give

Promises to give are discounted and are due as follows at June 30:

	-	2012	2011
Less than one year	\$	671 \$	721
One to five years		2,023	2,226
More than five years		1,453	1,542
		4,147	4,489
Less discounting and allowance for			
uncollectible promises		1,010	1,211
Total promises to give, net		3,137	3,278
Less current portion of promises to give, net		570	613
	\$	2,567 \$	2,665

Promises to give include \$876 related to charitable remainder trusts. This net amount represents the excess of the fair value of the related trust accounts over the net present value of the annuities to be paid out of the trust to the named beneficiaries over their estimated life expectancy.

6. Investments

Long-term investments represent unrestricted investments and unrestricted income earned on unrestricted, temporarily restricted, and permanently restricted investments.

Donor-restricted investments are designated by the donors for expenses relating to capital projects, replacement or improvement of existing assets, or to cover the cost of services rendered as charity care and other programs.

Notes to Consolidated Financial Statements (continued) (Dollars in Thousands)

6. Investments (continued)

Long-term and donor restricted investments consist of the following at June 30:

	2012				2011				
		Cost	Fa	ir Value		Cost	Fa	ir Value	
Cash and cash equivalents U.S. government obligations	\$	5,712 3,123	\$	5,680 3,207	\$	8,811 4,758	\$	8,807 4,768	
Corporate obligations Mortgage-backed securities		3,131 4,822		3,345 5,020		3,668 4,011		3,759 4,186	
Equity securities		29,498		30,628		30,429		34,026	
Private equity Mutual funds		1,161 42,332		1,554 42,022		38,768		40,799	
	\$	89,779	\$	91,456	\$	90,445	\$	96,345	

The hedge fund is accounted for under the equity method of accounting, which approximates fair value. The carrying value of the funds was \$12,741 and \$12,346 as of June 30, 2012 and 2011, respectively. Valuation of this equity investment is primarily based on financial data supplied by the underlying investee fund. The System has the ability to liquidate this investment on a quarterly basis. The System must provide notice of intent to redeem its shares 65 days prior to the redemption date. Ninety percent of the redemption value will be returned to the System within 45 days of the redemption date, with the balance payable 30 days after the receipt of the fund's annual audited financial statements. Value may be based on historical cost, appraisals, or other estimates that require varying degrees of judgment. The historic cost of these investments was \$11,500 as of both June 30, 2012 and 2011.

The private equity investments are shown at cost on the accompanying financial statements.

Notes to Consolidated Financial Statements (continued) (Dollars in Thousands)

6. Investments (continued)

Investments are allocated as follows at June 30:

	2012	2011
Investment allocation:		
Unrestricted long-term investments	\$ 100,827	\$ 105,795
Donor restricted investments	2,977	2,896
	\$ 103,804	\$ 108,691

Investment income, including income from short-term investments, for the years ended June 30 are as follows:

	 2012	2011
Unrestricted:		
Net realized gains	\$ 2,265	\$ 1,339
Interest and dividends, net of investment expense	3,228	2,170
Income from joint ventures	331	384
	\$ 5,824	\$ 3,893

Investment expense was \$417 and \$235 for the fiscal years ended June 30, 2012 and 2011, respectively.

Other investments consist of the following at June 30:

 Carrying Value				Income			
 2012		2011		2012		2011	
\$ 3,092	\$	2,735	\$	331	\$	384	
_		688		_		_	
\$ 3,092	\$	3,423	\$	331	\$	384	
\$	\$ 3,092 -	\$ 3,092 \$	\$ 3,092 \$ 2,735 - 688	2012 2011 \$ 3,092 \$ 2,735 \$ - 688	2012 2011 2012 \$ 3,092 \$ 2,735 \$ 331 - 688 -	2012 2011 2012 \$ 3,092 \$ 2,735 \$ 331 \$ - 688 -	

Notes to Consolidated Financial Statements (continued) (Dollars in Thousands)

6. Investments (continued)

Investments in joint ventures accounted for using the equity method, unless otherwise noted, at June 30 are as follows:

	Entity	Interest %		2012		2011
Colonial Regional Alliance	FMH	14.3%	\$	30	\$	30
Carroll Occupational Health, LLC	FHSC	25.0%	Ψ	11	Ψ	(21)
Comp Claim Management, LLC	FHSC	50.0%		3		3
Open MRI of Frederick, LLC	FHSC	50.0%		136		195
Glade Valley Nursing and						
Rehabilitation Center, Inc.	FMH	50.0%		69		69
Premier Purchasing Partners						
(cost method)	FMH	<1.0%		649		447
Mt. Airy Health Services, LLC	FMH	50.0%		398		434
Mt. Airy Plaza, LLC	FHSC	50.0%		(330)		(345)
Mt. Airy Surgical Center LLC	FHSC	50.0%		187		167
Frederick Surgical Center, LLC	FHSC	34.7%		1,939		1,756
			\$	3,092	\$	2,735

7. Fair Value Measurements

Assets and liabilities recorded at fair value in the consolidated balance sheets are categorized based upon the level of judgment associated with the inputs used to measure their fair value.

FASB guidance defines fair value as the price that would be received to sell an asset or paid to transfer a liability (i.e., the "exit price") in an orderly transaction between market participants at the measurement date, emphasizing that fair value is market-based measurement, not an entity-specific measurement. Therefore, a fair value measurement should be determined based on the assumptions that market participants would use in pricing the asset or liability. As a basis for considering market participant assumptions in fair value measurements, the FASB establishes a fair value hierarchy that distinguishes between market participant assumptions based on market data obtained from sources independent of the reporting entity (observable inputs that are classified within Level 1 and 2 of the hierarchy) and the reporting entity's own assumptions about market participant assumptions (unobservable inputs classified within Level 3 of the hierarchy). The Level inputs, as defined by FASB guidance for fair value measurements and disclosures, are as follows:

Notes to Consolidated Financial Statements (continued) (Dollars in Thousands)

7. Fair Value Measurements

- Level 1 Inputs utilize unadjusted quoted prices in active markets for identical assets or liabilities that the System has the ability to access at the measurement date.
- Level 2 Inputs are inputs other than quoted prices included in Level 1 that are observable for the assets or liabilities, either directly or indirectly. Level 2 inputs may include quoted prices for similar assets and liabilities in active markets, as well as inputs that are observable for the assets or liabilities (other than quoted prices), such as interest rates, foreign exchange rates, and yield curves that are observable at commonly quoted intervals.
- Level 3 Inputs are unobservable inputs for the assets or liabilities, which are typically based on an entity's own assumptions, as there is little, if any, related market activity.

The determination of the fair value level within which the entire fair value measurement falls is based on the lowest level input that is significant to the fair value measurement in its entirety. The System's assessment of the significance of a particular input to the fair value measurement in its entirety requires judgment, and considers factors specific to the assets or liabilities. The following tables present the System's assets and liabilities measured at fair value on a recurring basis, aggregated by the level in the fair value hierarchy within which those measurements fall, as of June 30, 2012 and June 30, 2011:

Notes to Consolidated Financial Statements (continued) (Dollars in Thousands)

7. Fair Value Measurements (continued)

			Fair Value Measurements at Reporting Date Using						
		· Value at e 30, 2012	N	Quoted Prices in Active Markets for Identical Assets (Level 1)	Si	ignificant Other bservable Inputs Level 2)	Š	Significant Other nobservable Inputs (Level 3)	
Assets	- Guin	200, 2012		(Level 1)		Level 2)		(Level 5)	
Cash and cash equivalents	\$	40,466	\$	40,466	\$	_	\$	_	
Equity securities		31,298		31,298		_		_	
U.S. government obligations		10,958		_		10,958		_	
Corporate and other bonds		3,345		_		3,345		_	
Mutual funds		42,211		42,211		_		_	
Mortgage-backed securities		5,020		_		5,020		_	
Private equity		1,554						1,554	
Contributions receivable		3,137		_		_		3,137	
Total assets	\$	137,989	\$	113,975	\$	19,323	\$	4,691	
Liabilities		,, , - , , ;				,			
Interest rate swap liability	\$	(16,513)	\$		\$	(16,513)		<u> </u>	
Total liabilities	\$	(16,513)	\$	_	\$	(16,513)	\$		

Notes to Consolidated Financial Statements (continued) (Dollars in Thousands)

7. Fair Value Measurements (continued)

		Fair Value Measurements at Reporting Date Using							
	r Value at e 30, 2011	N	Quoted Prices in Active Iarkets for Identical Assets (Level 1)	,	Significant Other Observable Inputs (Level 2)	;	Significant Other nobservable Inputs (Level 3)		
Assets									
Cash and cash equivalents	\$ 40,353	\$	40,353	\$	_	\$	_		
Equity securities	34,480		34,480		_		_		
U.S. government obligations	11,094		_		11,094		_		
Corporate and other bonds	3,843		_		3,843		_		
Mutual funds	47,390		47,390		_		_		
Mortgage-backed securities	4,186		_		4,186		_		
Private equity	_		_		_		_		
Contributions receivable	3,278		_		_		3,278		
Total assets	\$ 144,624	\$	122,223	\$	19,123	\$	3,278		
Liabilities									
Interest rate swap liability	\$ (9,715)	\$	_	\$	(9,715)	\$	_		
Total liabilities	\$ (9,715)	\$	_	\$	(9,715)	\$	_		

The fair value of the System's trading securities is determined by third-party service providers utilizing various methods dependent upon the specific type of investment. Where quoted prices are available in an active market, securities are classified within Level 1 of the valuation hierarchy. Where significant inputs, including benchmark yields, broker-dealer quotes, issuer spreads, bids, offers, the LIBOR curve, and measures of volatility, are used by these third-party dealers or independent pricing services to determine fair values the securities are classified within Level 2. Private equity investments are carried at cost. Hedge fund investments are carried under the equity method of accounting.

Notes to Consolidated Financial Statements (continued) (Dollars in Thousands)

7. Fair Value Measurements (continued)

Assets utilizing Level 1 inputs include exchange-traded equity securities and equity and fixed income mutual funds. Assets and liabilities utilizing Level 2 inputs include U.S. government securities, corporate bonds, mortgage-backed securities, and interest rate swaps. Assets utilizing Level 3 inputs are contributions receivable and private equity investments.

Interest Rate Swap

The System entered into an interest rate swap agreement in conjunction with the issuance of variable rate bonds. The swap contract is valued using models based on readily observable market parameters for all substantial terms of the contract. The fair market value of the swap agreement is included as interest rate swap contract in the accompanying balance sheets. The fair market value calculation, includes a credit valuation adjustment (CVA) as required of \$1,523 and \$918, reducing the interest rate swap agreement liability position on June 30, 2012 and 2011, respectively. The change in the fair market value of the swap agreement is included in excess (deficiency) of unrestricted revenue and other support over expenses, as the swap is not designated as an effective hedge.

Credit exposure associated with non-performance by the counterparty to the derivative instrument is generally limited to the uncollateralized fair value of the asset related to instruments recognized in the balance sheets.

Assets utilizing Level 3 inputs are contributions receivable and private equity investments. Contributions receivable are recorded net of allowance for uncollectible pledges and discounted to net present value. The present value of estimated future cash flows using a discount rate commensurate with the risks involved is an appropriate measure of fair value for unconditional promises to give cash and is considered Level 3. The private equity investments are carried at cost of \$1,161 on the accompanying financial statements.

Notes to Consolidated Financial Statements (continued) (Dollars in Thousands)

7. Fair Value Measurements (continued)

The following table provides a reconciliation of the beginning and ending balances of items measured at fair value on a recurring basis in the table above that used significant unobservable inputs (Level 3):

	tributions ceivable	Private Equity	Total
Balance at June 30, 2010	\$ 3,113 \$	_	\$ 3,113
Purchases, issuances and settlements	165	_	165
Balance at June 30, 2011	 3,278	_	3,278
Purchases, issuances and settlements	(141)	1,554	1,413
Balance at June 30, 2012	\$ 3,137 \$	1,554	\$ 4,691

8. Property and Equipment

Property and equipment consist of the following at June 30:

	Estimated		
	Useful Lives	2012	 2011
Land	- \$	3,765	\$ 3,765
Land improvements	8-20 years	1,249	1,249
Buildings	20 - 40 years	180,740	180,300
Fixed equipment	10-20 years	16,493	16,343
Movable equipment	3-20 years	168,213	148,265
Leasehold improvements	5-20 years	20,265	19,160
•		390,725	369,082
Less accumulated depreciation		209,150	190,138
		181,575	178,944
Construction in process, renovations, and			
deposits	_ <u></u>	13,289	1,889
	\$	194,864	\$ 180,833

Notes to Consolidated Financial Statements (continued) (Dollars in Thousands)

8. Property and Equipment (continued)

Construction-in-progress consists of the System's building renovations. As these projects are completed, the related assets are transferred out of construction-in-progress and into the appropriate asset category and are depreciated over the applicable useful lives.

The net book value of assets under capital lease arrangements totaled \$7,025 and \$6,669 as of June 30, 2012 and 2011, respectively. Depreciation expense related to assets under capital lease arrangements was \$1,880 and \$1,404 for the fiscal years ended June 30, 2012 and 2011, respectively.

9. Long-Term Debt

Long-term debt consists of the following as of June 30:

	 2012	2011
MHHEFA Series 2002 Bonds	\$ 66,196	\$ 66,983
MHHEFA Series 2008 Bonds	70,953	71,944
Note payable – Emmitsburg	279	373
Capital lease obligations	7,416	6,999
	 144,844	146,299
Less current maturities	 4,119	3,732
	\$ 140,725	\$ 142,567

Series 2008 MHHEFA Revenue Bonds

The Series 2008 MHHEFA Revenue Bonds are variable rate demand bonds and are net of original issue discounts of \$144 which are being amortized over the life of the bonds using the yield method. Accumulated amortization was \$37 at June 30, 2012. During the year ended June 30, 2012, the interest rate on these variable rate demand bonds has varied from 0.07% – 0.24%. Interest is payable monthly through July 1, 2035. The fair value of the Series 2008 MHHEFA Revenue Bonds is estimated based on the quoted market prices for the same or similar issues. As of June 30, 2012, the carrying value of the MHHEFA Series 2008 Bonds approximates fair value. Under the provisions of the bond agreement, the System has granted to the Authority a security interest in all receipts now owned and hereafter acquired. The Series 2008 Bonds are secured ratably with the Series 2002 Bonds.

Notes to Consolidated Financial Statements (continued) (Dollars in Thousands)

9. Long-Term Debt (continued)

In conjunction with the issuance of the Series 2008 Bonds, the System secured a three-year letter of credit with a bank covering the entire bond issue. The letter of credit was amended on September 21, 2012, with terms for tender advances of the greater of LIBOR +2.75% or 4.00% for the first 90 days, and the greater of LIBOR +3.25% or 4.00% for days 91-366. Tender advances are due beginning on the 367th day after initial draw and would be repaid over a 48-month period. The new termination date of the letter of credit is July 8, 2015.

There is no debt service reserve requirement associated with the Series 2008 Bonds.

The bond agreement contains certain financial covenants.

Series 2002 MHHEFA Revenue Bonds

In August 2002, the System obtained a loan of \$71,715 in MHHEFA Revenue Bonds, Frederick Memorial Hospital, Inc. Issue, Series 2002. The MHHEFA Series 2002 Bonds were issued to finance and refinance costs of construction, renovation, and equipping certain the System facilities. The Series 2002 Bonds are net of an original issue discount of \$2,361 which is being amortized over the life of the bonds using the yield method. Accumulated amortization was \$912 and \$824 at June 30, 2012 and 2011, respectively. The annual interest rate on the bond loan ranges between 3.25% and 5.125%. Interest is payable semiannually on each January 1 and July 1, through July 1, 2035.

The debt service reserve requirement for the Series 2002 Bonds is \$6,208.

Series 2002 Bonds maturing on or after July 1, 2012 are subject to redemption or purchase prior to maturity, beginning on July 1, 2012, at the option of the Authority at the principal amount of the Series 2002 Bonds to be redeemed plus accrued interest thereon to the date set for redemption.

Under the provisions of the bond agreement, the System has granted to the Authority a security interest in all receipts now owned and hereafter acquired. The Series 2002 Bonds are secured ratably with the 2008 Bonds. The fair value of the Series 2002 MHHEFA Revenue Bonds is estimated based on the quoted market prices for the same or similar issues. As of June 30, 2012, the fair value of the MHHEFA Series 2002 Bonds is estimated as \$67,645. The book value of the 2008 bonds approximates its fair value due to the variable interest rate on these bonds.

Notes to Consolidated Financial Statements (continued) (Dollars in Thousands)

9. Long-Term Debt (continued)

The bond agreement contains certain financial covenants.

Note Payable – Emmitsburg

In December 1994, the System acquired a 100% interest in Emmitsburg Properties. In accordance with the terms of the purchase agreement, the System executed two notes payable to the former owners aggregating \$1,219. The notes are payable in monthly installments of principal and interest of \$10, bear interest at 8%, and are due December 31, 2014.

Capital Lease Obligations

During the fiscal year ended June 30, 2012, the System entered into certain capital lease obligations to secure major medical diagnostic equipment. Future payments under these obligations are as follows:

Years ending June 30:	
2013	\$ 2,322
2014	2,225
2015	1,906
2016	1,179
2017	342
Total payments	7,974
Less interest payments	558
Total lease obligations, principal	7,416
Less current portion	2,066
Long-term obligations under capital leases	\$ 5,350

Notes to Consolidated Financial Statements (continued) (Dollars in Thousands)

9. Long-Term Debt (continued)

Debt service requirements on long-term debt and capital lease obligations, excluding the original issue discounts on the MHHEFA Bonds at June 30, 2012 and 2011, of \$1,556 and \$1,653, respectively, are as follows:

	Principal
Years ending June 30:	
2013	\$ 4,119
2014	4,206
2015	5,653
2016	5,074
2017	4,422
Thereafter	122,926
	\$ 146,400

10. Interest Rate Swap Contract

The System records their derivatives as assets or liabilities at fair value. A derivative is typically defined as an instrument, whose value is "derived" from an underlying instrument, index or rate, has a notional amount, requires little or no initial investment, and can be net settled. The System participates in an interest rate swap contract that is considered a derivative financial instrument.

In conjunction with the issuance of the Series 2008 Bonds, the System modified its interest rate swap contract with a third party to a notional amount of \$72,160 until July 1, 2010, at which point the notional amount amortizes over the term of the underlying Series 2008 Bonds, with a final maturity of July 1, 2035. The System is exposed to credit loss in the event of nonperformance by the counterparty to the interest rate swap contract. However, the System does not anticipate nonperformance by the counterparty. Under the swap contract, the System pays interest at a fixed rate of 3.804% and receives interest at a variable rate equal to 67% of the one-month London Interbank Offered Rate (LIBOR) (0.2432% as of June 30, 2012). The swap contract requires payments to be made or received monthly. The fair value of the swap contract was a liability of \$16,513 and \$9,715 at June 30, 2012 and 2011, respectively.

Notes to Consolidated Financial Statements (continued) (Dollars in Thousands)

10. Interest Rate Swap Contract (continued)

The System accrued net payments under its interest rate swap program of \$2,588 and \$2,620 during fiscal years 2012 and 2011, respectively. These amounts are included within realized and unrealized loss on interest rate swap contract, net in the consolidated statements of operations and investing activities in the statement of cash flows.

The interest rate swap contract is not designated as an effective cash flow hedge. The System's objectives of entering into the interest rate swap contract include limiting or hedging variable interest rate payments, to achieve lower overall borrowing costs than a comparable unhedged fixed rate borrowing, to alter the pattern of debt service payments, and to improve asset/liability matching. Changes in the fair value of the derivative financial instrument are recognized in the consolidated statements of as a component of other loss. The carrying value of the System's derivative financial instrument approximates fair value. The interest rate swap contract is valued using models based on readily observable market parameters for all substantial terms of the contract.

Credit exposure associated with non-performance by the counterparties to derivative instruments is generally limited to the uncollateralized fair value of the asset related to instruments recognized in the consolidated balance sheets. The System attempts to mitigate the risk of non-performance by selecting counterparties with high credit ratings and monitoring their creditworthiness.

Our derivative agreements do not contain any credit support provisions that require us to post collateral if there are declines in the derivative value or our credit rating.

		Fair Value			
Balance Sheet Location		2012		2011	
Asset derivatives					
Derivatives not designated as hedging instruments:					
Interest rate contracts	\$		\$		
Liability derivatives					
Long-term liabilities	\$	16,513	\$	9,715	
Total derivatives not designated as hedging instruments	\$	16,513	\$	9,715	

Notes to Consolidated Financial Statements (continued) (Dollars in Thousands)

10. Interest Rate Swap Contract (continued)

A summary of the effect of the non-hedging derivatives on the System's income statement for the year ended June 30, 2012, is as follows:

Type of Non-Hedging Derivatives	Income Statement Location of Loss Recognized	Derivative Loss Recognized		
Interest rate swap contract – realized losses Interest rate swap contract – unrealized losses Total		\$ (2,588) (6,798) \$ (9,386)		

A summary of the effect of the non-hedging derivatives on the System's income statement for the year ended June 30, 2011, is as follows:

Type of Non-Hedging Derivatives	Income Statement Location of Loss Recognized	Derivative Loss Recognized		
Interest rate swap contract – realized losses Interest rate swap contract – unrealized gains Total	Other loss Other income	\$ (2,620) 1,552 \$ (1,068)		

11. Employee Benefit Plans

The System has a trusteed, defined benefit pension plan that covers substantially all employees. The System's funding policy is to make a minimum annual contribution equal to net periodic pension cost for the Plan year as determined by its actuary. The System uses a measurement date of June 30 to determine plan assets and benefit obligations. Effective June 30, 2007, the System approved a curtailment of the Plan. The curtailment is such that participants will no longer accrue benefits under the Plan and no new participants will be accepted. Current participant

Notes to Consolidated Financial Statements (continued) (Dollars in Thousands)

11. Employee Benefit Plans (continued)

accounts will not receive any service credits beyond June 30, 2007; however, the System will make annual contributions to the plan in accordance with actuarially determined amounts to meet future accumulated benefit obligations under the frozen plan. Effective July 1, 2007, a modified defined contribution plan (403b) was implemented as described below.

Effective January 1, 2011 the Plan was amended, as required by SFAS No. 87, by changing the prior plan balance interest crediting rate from 8.5% to 4.5% resulting in a \$643 reduction to the projected benefit obligation at June 30, 2012.

The following provides a reconciliation of the changes in fair value of the Plan's assets and projected benefit obligations, and the Plan's funded status based on a June 30, 2012 and 2011, measurement date:

		2012		2011
	(In Thousands)			nds)
Accumulated benefit obligation	\$	84,407	\$	73,238
Change in projected benefit obligation:				
Projected benefit obligation at beginning of year	\$	73,238	\$	72,489
Service cost		354		374
Interest cost		4,047		3,939
Plan Amendment		_		(643)
Actuarial loss (gain)		8,587		(1,389)
Benefits paid		(1,819)		(1,532)
Projected benefit obligation at end of year		84,407		73,238
Change in plan assets:				
Fair value of plan assets at beginning of year		56,762		50,073
Actual return on plan assets		1,085		6,247
Employer contribution		2,011		1,974
Benefits paid		(1,819)		(1,532)
Fair value of plan assets at end of year		58,039		56,762
Funded status		(26,368)		(16,476)
Net amount recognized	\$	(26,368)	\$	(16,476)

Notes to Consolidated Financial Statements (continued) (Dollars in Thousands)

11. Employee Benefit Plans (continued)

Actuarial assumptions that decreased the projected benefit obligation as of June 30, 2012, included a decrease in the rate on conversion of cash balance to annuity from 4.5% to 3.5% and a decrease cash balance interest accumulation rate from 4.5% to 4.0%. The total impact of these assumption changes were to decrease the projected benefit obligation by approximately \$9,500. This was offset by an approximately \$18,000 increase in the projected benefit obligation due to a reduction in the discount rate.

Net amount recognized in unrestricted net assets that have not been recognized in net periodic benefit cost are as follows:

	June 30					
	2012			2011		
Net actuarial loss	\$,	\$	19,442		
Prior service cost		392		443		
Total recognized in unrestricted net assets	\$	30,188	\$	19,885		

The following table sets forth the weighted-average assumptions used to determine benefit obligations:

	June 30		
	2012	2011	
Discount rate Rate of compensation increase	4.2% N/A	5.60% N/A	

The following table sets forth the weighted-average assumptions used to determine net periodic benefit cost:

	Year Ended June 30		
	2012 201		
Discount rate	5.60%	5.50%	
Expected return on plan assets	7.00%	7.00%	
Rate of compensation increase	N/A	N/A	

Notes to Consolidated Financial Statements (continued) (Dollars in Thousands)

11. Employee Benefit Plans (continued)

Net periodic pension cost included the following components:

	 2012	2011	
Service cost	\$ 354	\$ 373	
Interest cost	4,047	3,939	
Expected return on plan assets	(3,989)	(3,550)	
Amortization of prior service cost	51	127	
Unrecognized net actuarial loss	1,137	1,649	
Net periodic pension cost	\$ 1,600	\$ 2,538	

The estimated net loss that is expected to be amortized from other changes in unrestricted net assets into net periodic benefit cost for the year ending June 30, 2013, is \$2,803.

The System determines the expected long-term rate of return on Plan assets by taking into consideration the historical returns of various asset classes and the types of investments the Plan is expected to hold.

The defined benefit pension plan asset allocation as of the measurement date presented as a percentage of total plan assets were as follows:

	2012	2011
Equity securities	23.4%	25.0%
Debt securities	58.2	55.9
Cash	1.8	2.1
Hedge funds	16.6	17.0
Total	100.0%	100.0%

The Plan assets are recorded at fair value and are categorized based upon the level of judgment associated with the inputs used to measure their fair value.

Notes to Consolidated Financial Statements (continued) (Dollars in Thousands)

11. Employee Benefit Plans (continued)

FASB guidance defines fair value as the price that would be received to sell an asset or paid to transfer a liability (i.e., the "exit price") in an orderly transaction between market participants at the measurement date, emphasizing that fair value is market-based measurement, not an entity-specific measurement. Therefore, a fair value measurement should be determined based on the assumptions that market participants would use in pricing the asset or liability. As a basis for considering market participant assumptions in fair value measurements, the FASB establishes a fair value hierarchy that distinguishes between market participant assumptions based on market data obtained from sources independent of the reporting entity (observable inputs that are classified within Level 1 and 2 of the hierarchy) and the reporting entity's own assumptions about market participant assumptions (unobservable inputs classified within Level 3 of the hierarchy). The Level inputs, as defined by FASB guidance for fair value measurements and disclosures, are as follows:

- Level 1 Inputs utilize unadjusted quoted prices in active markets for identical assets or liabilities that the System has the ability to access at the measurement date.
- Level 2 Inputs are inputs other than quoted prices included in Level 1 that are observable for the assets or liabilities, either directly or indirectly. Level 2 inputs may include quoted prices for similar assets and liabilities in active markets, as well as inputs that are observable for the assets or liabilities (other than quoted prices), such as interest rates, foreign exchange rates, and yield curves that are observable at commonly quoted intervals.
- Level 3 Inputs are unobservable inputs for the assets or liabilities, which are typically based on an entity's own assumptions, as there is little, if any, related market activity.

The determination of the fair value level within which the entire fair value measurement falls is based on the lowest level input that is significant to the fair value measurement in its entirety.

Notes to Consolidated Financial Statements (continued) (Dollars in Thousands)

11. Employee Benefit Plans (continued)

The System's assessment of the significance of a particular input to the fair value measurement in its entirety requires judgment, and considers factors specific to the assets or liabilities. The following tables present the Plan's assets and liabilities measured at fair value on a recurring basis, aggregated by the level in the fair value hierarchy within which those measurements fall, as of June 30, 2012 and 2011:

	Fair Value Measurements at								
	Reporting Date Using								
			Q	uoted Prices					
				in Active	Si	gnificant	\mathbf{S}	ignificant	
			N	Aarkets for		Other		Other	
				Identical	Ot	oservable	Un	observable	
	Fair	r Value at		Assets		Inputs		Inputs	
	Jun	e 30, 2012		(Level 1)	(]	Level 2)	((Level 3)	
Assets									
Cash and cash equivalents	\$	1,019	\$	1,019	\$	_	\$	_	
Equity securities		13,600		13,600		_		_	
Fixed income mutual funds		33,817		33,817		_		_	
Hedge funds		9,603		_		_		9,603	
Total assets	\$	58,039	\$	48,436	\$	_	\$	9,603	

			Fair Value Measurements at Reporting Date Using							
	Fair Value at June 30, 2011			noted Prices in Active Markets for Identical Assets (Level 1)	Significant Other Observable Inputs (Level 2)		Significant Other Unobservable Inputs (Level 3)			
Assets										
Cash and cash equivalents	\$	1,220	\$	1,220	\$	_	\$	_		
Equity securities		14,163		14,163		_		_		
Fixed income mutual funds		31,744		31,744		_		_		
Hedge funds		9,635		_		_		9,635		
Total assets	\$	56,762	\$	47,127	\$		\$	9,635		

Notes to Consolidated Financial Statements (continued) (Dollars in Thousands)

11. Employee Benefit Plans (continued)

The following table provides a reconciliation of the beginning and ending balances of items measured at fair value on a recurring basis in the table above that used significant unobservable inputs (Level 3):

	Hedge Funds			Total
Balance at June 30, 2010	\$	6,406	\$	6,406
Purchases, issuances and settlements	,	3,229	_	3,229
Balance at June 30, 2011		9,635		9,635
Purchases, issuances and settlements		(32)		(32)
Balance at June 30, 2012	\$	9,603	\$	9,603

The fair value of the Plan's trading securities is determined by third-party service providers utilizing various methods dependent upon the specific type of investment. Where quoted prices are available in an active market, securities are classified within Level 1 of the valuation hierarchy. Assets utilizing Level 1 inputs include exchange-traded equity securities and equity and fixed income mutual funds. Assets utilizing Level 3 inputs are hedge funds.

The hedge fund is accounted for at fair value which has been estimated using the net asset value per share of the fund as of June 30, 2012. The Plan has the ability to liquidate this investment on a quarterly basis. The Plan must provide notice of intent to redeem its shares 65 days prior to the redemption date. Ninety percent of the redemption value will be returned to the Plan within 45 days of the redemption date, with the balance payable 30 days after the receipt of the fund's annual audited financial statements.

Assets of the Plan are invested in a manner consistent with fiduciary standards of the Employees Retirement Income Security Act of 1974 (ERISA); namely, (a) the safeguards and diversity to which a prudent investor would adhere must be present, and (b) all transactions undertaken on behalf of the Plan must be for the sole interest of Plan participants and beneficiaries, to provide benefits in a prudent manner. Investment objectives of the Plan also include:

• Achieve an annualized total return that equals or exceeds the actuarial target

Notes to Consolidated Financial Statements (continued) (Dollars in Thousands)

11. Employee Benefit Plans (continued)

- Preserve the value of the Plan's assets
- Diversify assets sufficiently, and, in accordance with modern portfolio theory, avoid large specific risks (losses) and minimize the volatility of the portfolio
- Provide sufficient liquidity to plan benefit payment outflows and meet the Plan's requirements

The strategic target asset allocation for the Plan is 24% in equities, 59% in debt securities, and 17% in other investments.

The following benefit payments, which reflect expected future service, as appropriate, are expected to be paid:

2013	\$ 1,	993
2014	2,	207
2015	2,	411
2016	2,	623
2017	2,	870
2018 - 2022	18,	142

The System also has a tax-deferred annuity savings (403b) plan available to substantially all employees. In conjunction with the curtailment of the defined benefit pension plan, the System modified the 403b plan effective July 1, 2007. Under the terms of the modified plan, every eligible employee receives a base contribution of 2.5% of earnings. The System will match 50% – 70% on employee contributions up to 5% of employee earnings depending on years of service. In addition, certain employees are eligible for transition credits based on age and years of service to the System. The System's contribution for base matching and transition credits totaled \$5,249 and \$4,787 for fiscal years 2012 and 2011, respectively.

The System is partially self-insured against employee medical claims. Plan expenses include claims paid and a provision for claims incurred but not reported. As of June 30, 2012 and 2011, the System has recorded a liability for claims incurred but not reported of \$2,057 and \$1,600, respectively. The program has an annual aggregate stop loss provision of \$325 per employee.

Notes to Consolidated Financial Statements (continued) (Dollars in Thousands)

11. Employee Benefit Plans (continued)

In December 2005, the System adopted two non-qualified deferred compensation plans with an effective date of December 15, 2004, for certain members of executive management. Under the plans, participating employees may contribute amounts from their compensation to the plan and may receive a discretionary employer contribution. Employees are fully vested in all employee contributions to the plans. Vesting in employer contributions occurs in accordance with the underlying plan documents. All assets of the plans are held in separate trusts. Total contributions by the System to the plans were \$278 and \$220 for the years ended June 30, 2012 and 2011, respectively.

12. Concentration of Credit Risk

The System has funds on deposit with financial institutions in excess of amounts insured by the Federal Deposit Insurance Corporation. The System grants credit without collateral to its patients, most of who are local residents and are insured under third-party payor agreements. The mix of receivables from patients and third-party payors (in percentages) at June 30 was as follows:

	2012	2011
Medicare	26%	21%
Medicaid	14	10
Blue Cross	17	18
HMOs and PPOs	18	19
Commercial insurance and other third-party payors	6	6
Patients	19	26
	100%	100%

13. Functional Expenses

The System and its subsidiaries provide general health care services to residents within its geographic location. Expenses related to providing these services are as follows:

	 2012	2011
Health care services General and administrative	\$ 314,952 41,568	\$ 304,010 35,600
	\$ 356,520	\$ 339,610

Notes to Consolidated Financial Statements (continued) (Dollars in Thousands)

14. Temporarily and Permanently Restricted Net Assets

Temporarily restricted net assets are available for the following purposes or periods at June 30:

	2012			2011
Health care services:				
Buildings and equipment	\$	1,542	\$	1,849
Restricted by time only		2,677		2,470
Education programs		542		574
Indigent care and research		380		305
	\$	5,141	\$	5,198

Permanently restricted net assets consist of investments to be held in perpetuity, the income from which is expendable for:

	2012		2011
General health care services (reported as operating income) Specific health care services (reported as	\$	971	\$ 971
temporarily restricted income)		5	5
	\$	976	\$ 976

During 2012 and 2011, net assets were released from donor restrictions by incurring expenses or capital expenditures satisfying the restricted purposes in the amounts of \$449 and \$624, respectively.

15. Contingencies

The System has been named as a defendant in various legal proceedings arising from the performance of their normal activities. In the opinion of management, after consultation with legal counsel and after consideration of applicable insurance, the amount of the System's ultimate liability under all current legal proceedings will not have a material adverse effect on their consolidated financial position or results of operations.

Notes to Consolidated Financial Statements (continued) (Dollars in Thousands)

15. Contingencies (continued)

FMH was insured for professional liability under an occurrence based policy through June 30, 2005. Effective July 1, 2005, FMH established an irrevocable self-insurance trust to set aside funds to cover future professional liability claims. The initial funding to the trust was \$1,500. Total disbursements from the fund for a covered loss by one or more persons as a result of any one occurrence were not to exceed \$1,000 and \$3,000 in the aggregate in any one fiscal year. The funded balance of the trust was \$6,984 at June 30, 2011. Concurrently, FMH purchased excess "umbrella" coverage through a commercial carrier with a per-occurrence and aggregate limit of \$10,000 per policy period.

As of July 1, 2011, MIL, a single parent captive, was created to provide a flexible risk financing structure to meet the needs of the FRHS organization. MIL coverage limits are \$1,000 per incident and \$3,000 in the aggregate in any one fiscal year on a mature claims-made basis retroactive to July 1, 2005. Commercial general liability is covered under the captive program for \$1,000 per incident on a claims-made basis retroactive to July 1, 2005 as well.

As of June 30, 2012, MIL assumed the FMH Professional Liability and Comprehensive General Liability coverage previously included under the self-insurance trust for incidents occurring between July 1, 2005 and June 30, 2011 that were reported to FMH prior to June 30, 2011. The policy for this period provides limits of \$1,000 per medical incident with a \$3,000 annual aggregate limit. The FMH self-insurance trust was fully liquidated as of June 30, 2012.

There are known claims and incidents that could result in the assertion of additional claims, as well as claims from unknown incidents that could be asserted arising from services provided to patients. Effective July 1, 2011, the System adopted ASU 2010-23 which clarified that a health care entity should not net insurance recoveries against a related claim liability. The System maintains reserves including excess coverage, in the amount of \$10,159, and a related reinsurance receivable of \$3,143 at June 30, 2012. FMH maintained reserves in the amount of \$6,733 at June 30, 2011 to cover estimated costs incurred within the self-insured period. The System employs an independent actuary to estimate the ultimate settlement of such claims.

These reserves are recorded on an undiscounted basis at June 30, 2012 and 2011. In management's opinion, the amounts recorded provide an adequate reserve for loss contingencies. However, changes in circumstances affecting professional liability claims could cause these estimates to change by material amounts in the short term.

Notes to Consolidated Financial Statements (continued) (Dollars in Thousands)

16. Commitments

Operating Leases

The System and its subsidiaries lease facilities under various operating leases, the last of which expires in 2030. The System has various options to renew the leases. The System also leases equipment under various operating leases. Rent expense under all operating leases was \$4,128 and \$4,953 for 2012 and 2011, respectively. Future minimum payments under non-cancelable operating leases are as follows:

Years ending June 30:	
2013	\$ 2,729
2014	2,579
2015	2,497
2016	2,227
2017	1,792
Thereafter	22,370
	\$ 34,194

Workers' Compensation

The System is self-insured against worker's compensation claims, up to \$500 per occurrence, and has excess insurance coverage of \$1,000 per occurrence. Expenses include claims paid and a provision for claims incurred but not reported.

Supply Chain Management Agreement

The System has a master service agreement with a vendor to provide supply chain management functions. This agreement contains certain purchase volume commitments.

Letter of Credit

The System has a letter of credit issued by a lending institution in the amount of \$1,377. This letter of credit is renewed on an annual basis and is required by the State of Maryland as collateral for unemployment benefits.

1209-1393173 41

Notes to Consolidated Financial Statements (continued) (Dollars in Thousands)

17. Regulatory Environment

Medicare and Medicaid

The Medicare and Medicaid reimbursement programs represent a substantial portion of the System's revenues. The System's operations are subject to numerous laws and regulations of federal, state, and local governments. These laws and regulations include, but are not necessarily limited to, matters such as licensure, accreditation, government health care program participation requirements, reimbursement for patient services, and Medicare and Medicaid fraud and abuse.

Over the past several years, government activity has increased with respect to investigations and allegations concerning possible violations of fraud and abuse statutes and regulations by health care providers. Violations of these laws and regulations could result in expulsion from government health care programs, together with the imposition of fines and penalties, as well as repayments for patient services previously billed. Compliance with fraud and abuse standards and other government regulations can be subject to future government review and interpretation.

Also, future changes in federal and state reimbursement funding mechanisms and related government budgeting constraints could have an adverse effect on the System.

In 1983, Congress approved a Medicare prospective payment plan for most inpatient services as part of the Social Security Amendment Act of 1983. Hospitals in Maryland are currently exempt from these federal reimbursement regulations under a special waiver. The waiver currently in effect is subject to renewal based upon criteria defined in the federal law. Under these payment arrangements with Medicare, a retroactive adjustment could occur if certain performance standards are not attained by all hospitals on a statewide basis. The impact, if any, of any retroactive adjustment of the Medicare prospective payment system, should hospitals in Maryland become subject to such system, on future operations of the System, has not been determined.

1209-1393173 42

Notes to Consolidated Financial Statements (continued) (Dollars in Thousands)

17. Regulatory Environment (continued)

State of Maryland Health Services Cost Review Commission

Beginning in fiscal year 2011, the HSCRC adjusted its Charge Per Case policy and removed one-day stay (ODS) cases from the Hospital's case mix and charge per case revenue. ODS cases are now reimbursed on approved HSCRC charges rather than under the case mix adjusted CPC target.

Beginning in fiscal year 2012, the Hospital entered into a three-year agreement with the HSCRC to participate in the Admission Readmission Revenue (ARR) program. The ARR arrangement is a voluntary revenue constraint program to incentivize hospitals to coordinate care and reduce unnecessary readmissions. The ARR agreement imposes a case mix adjusted Charge per Episode (CPE) target to inpatient admissions and any subsequent readmission within 30 days of the discharge of the initial admission of the same patient. The CPE target is adjusted annually for inflation, case mix charges, and other factors.

Also beginning in fiscal year 2011, the Commission implemented the Charge Per Visit (CPV) methodology for certain outpatient services. Using fiscal year 2010 as the base period, the actual average 2011 CPV is compared with the base period target. Similar to the CPC target, the CPV target is adjusted annually for inflation, case mix changes, and other factors. The outpatient services that are excluded from the CPV methodology are reimbursed on approved HSCRC charges. In March 2012, the HSCRC suspended the outpatient CPV methodology retroactive to July 1, 2011. Until further notice, all outpatient services are reimbursed on approved HSCRC unit rate charge.

The timing of the HSCRC's rate adjustments in any given year could result in an increase or decrease in the succeeding year's rates due to the variances and penalties described above. The Hospital accrues revenue based on actual charges for services to patients in the year in which the services are performed.

The HSCRC established an uncompensated care fund whereby certain hospitals are required to contribute to the fund to help cover the costs associated with uncompensated care for all Maryland hospitals equitably. The Hospital's contribution to the fund was \$4,235 and \$4,004 for the years ended June 30, 2012 and 2011, respectively.

Notes to Consolidated Financial Statements (continued) (Dollars in Thousands)

17. Regulatory Environment (continued)

The Hospital's policy is to recognize revenue based on actual charges for services to patients in the year in which the services are performed. The Hospital's revenues may be subject to adjustment as a result of examination by government agencies or contractors, and as a result of differing interpretation of government regulations, medical diagnosis, charge coding, medical necessity, or other contract terms. The resolution of these matters, if any, often is not finalized until subsequent to the period during which the services were rendered

18. Subsequent Events

The System has evaluated subsequent events for the year ended June 30, 2012 through October 15, 2012, the date these financial statements were issued.

No other significant subsequent events were noted that would require recognition or disclosure at this time.

1209-1393173 44

Supplementary Information



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Report of Independent Auditors on Supplementary Information

The Board of Directors Frederick Regional Health System, Inc. and Subsidiaries

Our audit was conducted for the purpose of forming an opinion on the consolidated financial statements as a whole. The consolidating details appearing in conjunction with the consolidated financial statements are presented for purposes of additional analysis and are not a required part of the financial statements. Such information is the responsibility of management and was derived from and relates directly to the underlying accounting and other records used to prepare the financial statements. The information has been subjected to the auditing procedures applied in the audit of the financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the financial statements or to the financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States. In our opinion, the information is fairly stated in all material respects in relation to the financial statements as a whole.

October 15, 2012

1209-1393173 45

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Supplementary Consolidating Balance Sheets (In Thousands)

June 30, 2012

	Reg	derick gional ealth		rederick Iemorial	Monocacy		Monocacy Health	Frederick Health Services		
	Syste	m, Inc.	Ho	spital Inc.	Insurance LTI) P	Partners LLC	Corporation	Elimination	Consolidated
Assets										
Current assets:										
Cash and cash equivalents	\$	_	\$	30,254	\$ 101	\$	-	\$ 1,861	\$ -	\$ 32,216
Patient receivables, net		_		48,971	_		_	1,270	_	50,241
Other receivables		_		1,583	3,901		_	_	(3,992)	1,492
Inventory		_		4,649	_		_	_	_	4,649
Prepaid expenses		_		2,432	6		_	59	_	2,497
Assets limited as to use		_		3,715	81		_	_	_	3,796
Promises to give, net		_		570	_		_	_	_	570
Total current assets		_		92,174	4,089		_	3,190	(3,992)	95,461
Net property and equipment		-		189,945	_		_	4,919	_	194,864
Other assets:										
Assets limited as to use		_		7,383	_		_	_	_	7,383
Investments – donor restricted		_		2,977	_		_	_	_	2,977
Promises to give, net		_		2,567	_		_	_	_	2,567
Long-term investments		_		99,314	1,513		_	_	_	100,827
Other investments	1	71,864		17,477	_		_	1,945	(188,194)	3,092
Debt issuance costs, net		_		1,590	_		_	_	_	1,590
Other assets		_		5,861	1,150		_	_	(3,586)	3,425
Total other assets	1	71,864		137,169	2,663		_	1,945	(191,780)	121,861
Total assets	\$ 1	71,864	\$	419,288	\$ 6,752	\$	-	\$ 10,054	\$ (195,772)	\$ 412,186

Supplementary Consolidating Balance Sheets (continued) (In Thousands)

	Frederick Regional Health System, Inc.		Frederick Memorial Hospital Inc.		Monocacy Insurance LTD		Monocacy Health artners LLC	Frederick Health Services Corporation		Elimination	Consolidated	
Liabilities and net assets												
Current liabilities:												
Current maturities of long-term debt and												
capital lease obligations	\$	_	\$ 4,119	\$	_	\$	_	\$	_	\$ -	\$	4,119
Accounts payable		_	21,532		_		_	30	7	(237)		21,602
Accrued expenses		_	19,843		57		_	72	9	_		20,629
Advances from third-party payors		_	10,065		_		_		_	_		10,065
Other current liabilities		_	6,545		414		_	3,38	0	(7,356)		2,983
Total current liabilities		_	62,104		471		_	4,41	6	(7,593)		59,398
Long-term liabilities, net of current portion:												
Long-term debt and capital lease obligations		_	140,725		_		_		_	_		140,725
Interest rate swap contract		_	16,513		_		_		_	_		16,513
Accrued pension expense		_	26,368		_		_		_	_		26,368
Other long-term liabilities		_	7,472		6,161		_		_	_		13,633
Total long-term liabilities, net of current portion		_	191,078		6,161		_		_	_		197,239
Total liabilities		_	253,182		6,632		_	4,41	6	(7,593)		256,637
Net assets:												
Unrestricted	171,86	54	159,989		120		_	5,63	8	(188,179)		149,432
Temporarily restricted	1,0	_	5,141		_		_	2,00	_	_		5,141
Permanently restricted		_	976		_		_		_	_		976
Total net assets	171,86	54	166,106		120		_	5,63	8	(188,179)		155,549
Total liabilities and net assets	\$ 171,86		\$ 419,288	\$	6,752	\$	_	\$ 10,05		. , ,	\$	412,186

Supplementary Consolidating Statement of Operations and Changes in Net Assets (In Thousands)

Year Ended June 30, 2012

	Frederick Regional Health System, Inc.	Frederick Memorial Hospital Inc.	Monocacy Insurance LTD	Monocacy Health Partners LLC	Frederick Health Services Corporation	Elimination	Consolidated
Unrestricted revenue and other support:					_		
Net patient service revenue	\$ -	\$ 341,623	\$ -	\$ -	\$ 4,574	\$ (185)	346,012
Other operating revenues	_	10,152	2,236	_	4,657	(4,626)	12,419
Gifts, bequests, and contributions	_	3,049	_	_	_	_	3,049
Net assets released from restriction							
used for operations		251	_	_	_		251
Total unrestricted revenue and other support		355,075	2,236	_	9,231	(4,811)	361,731
Operating expenses:							
Salaries and wages	_	142,106	_	_	5,170	(247)	147,029
Employee benefits	_	38,059	_	_	1,029	(37)	39,051
Professional fees	_	11,859	140	_	50	(27)	12,022
Cost of goods sold	_	51,962	_	_	749	_	52,711
Supplies	_	11,080	_	_	_	(82)	10,998
Contract services	_	36,318	_	_	262	(1,558)	35,022
Other	_	11,135	75	_	861	(624)	11,447
Utilities	_	4,332	_	_	74	_	4,406
Insurance	_	5,136	2,054	_	116	(2,236)	5,070
Depreciation and amortization	_	20,024	_	_	318	_	20,342
Interest	_	4,571	_	_	107	(107)	4,571
Provision for uncollectible accounts		13,841	_	_	10	_	13,851
Total operating expenses	_	350,423	2,269	_	8,746	(4,918)	356,520
Operating income (loss), net		4,652	(33)	_	485	107	5,211

48

Supplementary Consolidating Statement of Operations and Changes in Net Assets (continued) (In Thousands)

	Frederick Regional Health System, Inc.		Frederick Memorial Hospital Inc.	Monocacy Insurance LTD	Monocacy Health Partners LLC	Frederick Health Services Corporation	Elimination	Consolidated	
Other income (loss)									
(Loss) on sale of assets	\$	_	\$ (67)	\$ -	\$ -	\$ -	\$ -	\$ (67)	
Investment gain (loss), net		_	5,548	_	_	383	(107)	5,824	
Change in unrealized (losses) gains on									
trading securities, net		_	(4,049)	33	_	_	_	(4,016)	
Realized and unrealized losses on									
interest rate swap contract, net		_	(9,386)	_	_	_	_	(9,386)	
Other non operating income, net		_	304					304	
Total other income (loss)		_	(7,650)	33	_	383	(107)	(7,341)	
Excess (deficit) of unrestricted revenue and									
other support over expenses		_	(2,998)	_	_	868	_	(2,130)	
Other changes in unrestricted net assets:									
Pension adjustment		_	(10,303)	_	_	_	_	(10,303)	
Released from restriction used to									
purchase capital		_	198	_	_	_	_	198	
Increase (decrease) in unrestricted net assets	\$	_	\$ (13,103)	\$ -	\$ –	\$ 868	\$ -	\$ (12,235)	

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