

Ernst & Young LLP 75 Beattie Place Suite 800 Greenville, South Carolina 29601 Main tel: +1 864 242 5740

Mr. Jim Gregory Peninsula Regional Medical Center 100 East Carroll Street Salisbury, Maryland 21801

Dear Jim:

Enclosed are copies of your income tax returns for the year ended June 30, 2010, for:

PENINSULA REGIONAL MEDICAL CENTER as follows...

2009 Form 8453-EO – Exempt Organization Declaration and Signature for Electronic Filing 2009 Form 990 – Return of Organization Exempt from Income Tax

The Form 990 has been e-filed with the Internal Revenue Service on your behalf. The enclosed taxpayer copy of the e-filed return on CD-ROM should be retained for your files.

A public disclosure copy is also enclosed. It should be retained at your principal place of business.

Should your returns be reviewed at some future time by the taxing authorities, you may be called upon to produce books, records, or other documents supporting items of tax significance. We recommend therefore that you retain and safeguard such material.

Prior to preparing your tax returns, we provided you with summaries, of transactions identified by the IRS as "Listed Transactions." We asked questions to determine if you had participated in such a transaction [or any other Reportable Transaction] requiring disclosure with the tax return(s). We have prepared your tax returns based on the information you provided in response to this questionnaire. If you indicated that you have not participated in any such transactions or you have not responded to our inquiries related to this request, your tax returns do not include any disclosure statement for these transactions. Otherwise, we have prepared your tax returns in accordance with the information you provided to us, and have attached the appropriate "Disclosure Statement(s) For Reportable Transaction" to your returns. If a copy of a Disclosure Statement For Reportable Transaction must also be filed with the Office of Tax Shelter Analysis, we have included an extra copy of that disclosure statement and filing instructions for it. E&Y will not be liable for any penalties resulting from your failure to provide us with accurate and timely information regarding such transactions or to timely file the required disclosure statements. **I ERNST & YOUNG** 

Mr. Jim Gregory

A
 A
 A
 A
 A
 A
 A
 A
 A
 A
 A
 A
 A
 A
 A
 A
 A
 A
 A
 A
 A
 A
 A
 A
 A
 A
 A
 A
 A
 A
 A
 A
 A
 A
 A
 A
 A
 A
 A
 A
 A
 A
 A
 A
 A
 A
 A
 A
 A
 A
 A
 A
 A
 A
 A
 A
 A
 A
 A
 A
 A
 A
 A
 A
 A
 A
 A
 A
 A
 A
 A
 A
 A
 A
 A
 A
 A
 A
 A
 A
 A
 A
 A
 A
 A
 A
 A
 A
 A
 A
 A
 A
 A
 A
 A
 A
 A
 A
 A
 A
 A
 A
 A
 A
 A
 A
 A
 A
 A
 A
 A
 A
 A
 A
 A
 A
 A
 A
 A
 A
 A
 A
 A
 A
 A
 A
 A
 A
 A
 A
 A
 A
 A
 A
 A
 A

Page 2

If you have any questions, please contact me at (864) 370-4424.

Sincerely,

Emily

Emily Stancil Tax Manager

Enclosures

Form 8453-EO	Exempt Organization Declaration and Signature	e for     ∣	OMB No. 1545-1879
Department of the Treasury Internal Revenue Service	Electronic Filing For calendar year 2009, or tax year beginning07/01, 2009, and ending06/3. For use with Forms 990, 990-EZ, 990-PF, 1120-POL, and 8868 See instructions on back.	0,20 10_	2009
Name of exempt organization		Employer ident	ification number
PENINSULA RE	GIONAL MEDICAL CENTER	52-059	1628
Part I Type of R	eturn and Return Information (Whole Dollars Only)		
was blank, then leave	ck here 🕨 📄 b Total revenue, if any (Form 990-EZ, line 9)	f you entered	I -0- on the return,
3a Form 1120-POL ( 4a Form 990-PF che 5a Form 8868 check	ck here b Tax based on investment income (Form 990-PF, Part VI, lin	e5) 4b	
4a Form 990-PF che 5a Form 8868 check Part II Declaration 6 I authorize the to the financi on this return.	ck here ► b Tax based on investment income (Form 990-PF, Part VI, lin here ► b Balance due (Form 8868, line 3c)	e 5) 4b	(direct debit) entry federal taxes owed act the U.S. Treasury
<ul> <li>4a Form 990-PF che</li> <li>5a Form 8868 check</li> <li>Part II Declaratic</li> <li>6 I authorize the to the financi on this return, Financial Ager institutions invinquiries and return Inquiries and return I a copy of to a secure definition of the secure definit</li></ul>	ck here ► b Tax based on investment income (Form 990-PF, Part VI, lin here ► b Balance due (Form 8868, line 3c)	e 5) 4b 5b organization's , I must conta date. I also a information formation for a formation formation for a formation for a formation for a formation for	(direct debit) entry federal taxes owed act the U.S. Treasury uthorize the financial necessary to answer rogram, I certify that
<ul> <li>4a Form 990-PF che</li> <li>5a Form 8868 check</li> <li>Part II Declaratic</li> <li>6 I authorize the to the financi on this return, Financial Ager institutions invinquiries and return of the copy of the secure of the</li></ul>	b Tax based on investment income (Form 990-PF, Part VI, lin here ► b Balance due (Form 8868, line 3c)	e 5) 4b 5b organization's , I must conta date. I also a information f S Fed/State pr ure by the I have examination y knowledge n the copy of n originator for relection	(direct debit) entry federal taxes owed act the U.S. Treasury uthorize the financial necessary to answer rogram, I certify that IRS of this Form ned a copy of the and belief, they are of the organization's CERO) to send the

I declare that I have reviewed the above organization's return and that the entries on Form 8453-EO are complete and correct to the best of my knowledge. If I am only a collector, I am not responsible for reviewing the return and only declare that this form accurately reflects the data on the return. The organization officer will have signed this form before I submit the return. I will give the officer a copy of all forms and information to be filed with the IRS, and have followed all other requirements in Pub. 4163, Modernized e-File (MeF) Information for Authorized IRS *e-file* Providers for Business Returns. If I am also the Paid Preparer, under penalties of perjury I declare that I have examined the above organization's return and accompanying schedules and statements, and to the best of my knowledge and belief, they are true, correct, and complete. This Paid Preparer declaration is based on all information of which I have any knowledge.

ERO's	ERO's End	ega. Stancil	Date 5 / 15 / 17	Check if also paid preparer	Check if self- employed	ERO's SSN or PTIN
Use	Firm's name (or	ERNST & YOUNG U.S.				EIN 34-6565596
Only	yours if self-employed),	75 BEATTIE PLACE, SUITE 800				
	address, and ZIP code	GREENVILLE			29601	Phone no. 864-242-5740
Under pena and belief, th	alties of perjury, 1 declare t ney are true, correct, and comp	hat I have examined the above r lete. Declaration of preparer is based	return and accompany on all information of wh	ing schedute lich the prepa	es and statements, rer has any knowled	and to the best of my knowledge ge.
			l Dat	e	f Check	Preparer's SSN or PTIN

Paid	Preparer's signature		Date	if self- employed		Preparer's SSN or P IIN
Preparer's	Firm's name (or				EIN	4
Use Only	yours if self-employed), address, and ZIP code	•				
					Phr	ne no

For Privacy Act and Paperwork Reduction Act Notice, see back of form.

Form	99	0
Form	<b>9</b> 9	U

## **Return of Organization Exempt From Income Tax**

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except black lung benefit trust or private foundation)



Department of the Treasury Internal Revenue Service

	The organization	may have t	o use a co	opy of this	return to	satisfy s	state	reporting	requirement
--	------------------	------------	------------	-------------	-----------	-----------	-------	-----------	-------------

A F	or th	ie 2009	caler	ndar yea	r, or tax	year begi	nning		07	7/01	, 2009, and	d enc	ling	-		6/30, <b>2</b>				
Вс		oplicable:	Please		of organiza	ation PENI	INSULA	REGIO	DNAL N	MEDI	CAL CEN	JTER		D Employ	yer identi	fication nu	mber			
	Addre		use IRS label or	Doing i	Business A									_	)59162					
	Name	e change	print or type.	Numbe	er and stree	et (or P.O. bo	ox if mail is	not delivere	ed to stree	et addre	ess)	R	oom/suite	E Telepho						
	Initial	l return	See		EAST C	CARROLL	STREE	ΣT						(410)	546-	6400				
	Term	inated	Specific Instruc-		town, state	e or country,	and ZIP +	4												
	Amer returr		tions.	SALIS	SBURY,	MD 213	801							G Gross r	eceipts \$	489	,241	<b>,</b> 479.		
	Appli pend	cation ing	FNa	ame and a	address o	of principal of	officer: M	IARGARI	ET NAI	LEPP	A, CEO			H(a) Is this a group return for Yes				XN		
			100	EAST (	CARROI	LL STRE	ET SAI	LISBUR	Y, MD	218	01			H(b) Are all		icluded?	Yes	N		
<u> </u>	Tax-e	xempt sta	tus:	X 501(	(c) (3)	<ul> <li>(inser</li> </ul>	t no.)	4947(a)	(1) or	5	527			lf "No,	" attach a li	st. (see instru	ctions)			
J	Webs	ite: 🕨 🛙	WWW.	PENINS	SULA.C	DRG								H(c) Group	exemption	number 🕨				
К	Form	of organiz	zation:	X Corp	ooration	Trust	Associ	iation	Other			L Yea	ar of forma	tion: 1897	M Stat	te of legal d	omicile:	MD		
Ра	rt I	Sun	nmary	/																
	1	Briefly	descri	be the ord	anization	n's mission o	or most si	ignificant a	activities:	:										
						OF THE														
nce																				
rna																				
Governance	2	Check	this bo	ox ►	if the c	organization	discontin	nued its op	perations	s or dis	posed of mo	ore th	an 25% o	of its net ass	ets.					
ഷ് പ	3	Numbe	er of vo	ting mem	bers of th	ne governin	g body (P	Part VI, line	e 1a)						3			16		
	4	Numbe	er of in	dependen	t voting n	nembers of	the gover	rning body	y (Part V			•••			4			14		
Activities	5	Total n	umber	of employ	yees (Pai	rt V, line 2a	)								5		3,2	226		
Acti	6					mate if nec												203		
	7a					revenue fro	• ·								7a	1	,331	,351.		
	b	-				income fron									7b			0		
								,						Prior Ye	ear	Cu	rrent Y	ear		
0	8	Contrib	outions	and gran	ts (Part V	/III, line 1h)		i							ear ,011.			<b>ear</b> ,220.		
enue	8 9			-											,011.		338			
evenue		Progra	m serv	vice reven	ue (Part V	VIII, line 2g	)							453	,011. ,208.	370	338 ,978	,220.		
Revenue	9	Progra Investn	m serv nent in	vice reven icome (Pa	ue (Part V irt VIII, co	VIII, line 2g	) nes 3, 4, ;	and 7d)			 	 		453 370,503 -16,693	,011. ,208.	370 10	338 ,978 ,994	,220. ,477.		
Revenue	9 10	Program Investn Other r	m serv nent in revenu	vice reven icome (Pa e (Part VI	ue (Part V irt VIII, co II, columr	VIII, line 2g) blumn (A), li n (A), lines (	) nes 3, 4, ; 5, 6d, 8c,	and 7d) 9c, 10c, a	and 11e)			· · ·		453 370,503 -16,693	,011. ,208. ,303. ,492.	370 10	338 ,978 ,994 ,994	,220. ,477. ,124.		
Revenue	9 10 11	Program Investn Other r Total re	m serv nent in revenu evenue	vice reven icome (Pa e (Part VI e - add line	ue (Part V Irt VIII, co II, columr es 8 throu	VIII, line 2g) blumn (A), li n (A), lines (	) nes 3, 4, ; 5, 6d, 8c, st equal P	and 7d) 9c, 10c, a Part VIII, co	and 11e) olumn (A		· · · · · · · · · · · · · · · · · · ·	· · ·		453 370,503 -16,693 769	,011. ,208. ,303. ,492.	370 10	338 ,978 ,994 ,994	,220. ,477. ,124. ,189.		
Revenue	9 10 11 12	Program Investn Other r Total re Grants	m serv nent in revenu evenue and si	vice reven icome (Pa e (Part VI e - add line imilar amo	ue (Part V art VIII, co II, columr es 8 throu punts paid	VIII, line 2g) blumn (A), li n (A), lines s ugh 11 (mus	) nes 3, 4, ; 5, 6d, 8c, st equal P :olumn (A	and 7d) 9c, 10c, a Part VIII, co ), lines 1-3	and 11e) olumn (A		· · · · · · · · · · · · · · · · · · ·	· · ·		453 370,503 -16,693 769	,011. ,208. ,303. ,492. ,408.	370 10 383	338 ,978 ,994 ,994	,220. ,477. ,124. ,189.		
	9 10 11 12 13	Program Investm Other r Total re Grants Benefit	m serv nent in evenue and si s paid	vice reven acome (Pa e (Part VI e - add line imilar amo to or for r	ue (Part V art VIII, co II, columr es 8 throu punts paio nembers	VIII, line 2g) olumn (A), li n (A), lines ugh 11 (mus d (Part IX, co (Part IX, co	) nes 3, 4, ; 5, 6d, 8c, st equal P column (A),	and 7d) 9c, 10c, a Part VIII, co ), lines 1-3 , line 4)	and 11e) olumn (A 3)	A), line	· · · · · · · · · · · · · · · · · · ·	· · · ·		453 370,503 -16,693 769	,011. ,208. ,303. ,492. ,408. 0.	370 10 383	338 978 994 961 272	,220. ,477. ,124. ,189. ,010. 0		
	9 10 11 12 13 14 15	Program Investm Other r Total re Grants Benefit Salarie	m serv nent in revenue and si and si s paid s, othe	vice reven acome (Pa e (Part VI e - add line imilar amo to or for r er comper	ue (Part V Irt VIII, co II, columr es 8 throu punts paid members isation, e	VIII, line 2g) olumn (A), li n (A), lines 4 ugh 11 (mus d (Part IX, co (Part IX, co mployee be	) 5, 6d, 8c, <u>st equal P</u> column (A), enefits (Pa	and 7d) 9c, 10c, a Part VIII, co ), lines 1-3 , line 4) art IX, colu	and 11e) olumn (A 3) umn (A),	A), line	12)	· · · · ·		453 370,503 -16,693 769 355,032	,011. ,208. ,303. ,492. ,408. 0.	370 10 383	338 978 994 961 272	,220. ,477. ,124. ,189. ,010. 0		
	9 10 11 12 13 14 15 16 a	Program Investn Other r Total re Grants Benefit Salarie Profess	m serv nent in revenue and si s paid s, othe sional	vice reven acome (Pa e (Part VI e - add line imilar amo to or for r er comper fundraisin	ue (Part V art VIII, co II, columr es 8 throu punts paid members isation, e g fees (P	VIII, line 2g) olumn (A), li n (A), lines 4 ugh 11 (mus d (Part IX, co (Part IX, co mployee be	) 5, 6d, 8c, <u>st equal F</u> olumn (A olumn (A), enefits (Pa mn (A), lir	and 7d) 9c, 10c, a Part VIII, co ), lines 1-3 , line 4) art IX, colu ne 11e)	and 11e) olumn (A 3) umn (A),	A), line	12) -10)	· · · · ·		453 370,503 -16,693 769 355,032	,011. ,208. ,303. ,492. ,408. 0. 0. ,709.	370 10 383	338 978 994 961 272	,220. ,477. ,124. ,189. ,010. 0 0 ,704.		
Expenses Revenue	9 10 11 12 13 14 15 16 a	Program Investm Other r Total re Grants Benefit Salarie Profess Total fu	m serv nent in revenue and si and si s paid s, othe sional undrais	vice reven acome (Pa e (Part VI e - add lind imilar amo to or for r er comper fundraisin sing exper	ue (Part V art VIII, co II, columr es 8 throu punts paid members insation, e g fees (P inses, Par	VIII, line 2g, olumn (A), lines ugh 11 (mus d (Part IX, cc (Part IX, cc mployee be Part IX, colu	) 5, 6d, 8c, <u>st equal F</u> column (A olumn (A), enefits (P <i>a</i> mn (A), lir n (D), line	and 7d) 9c, 10c, a Part VIII, co ), lines 1-3 , line 4) art IX, colu ne 11e) 25) ▶ _	and 11e) olumn (A 3) umn (A),	A), line lines 5	12) -10)	· · · · ·		453 370,503 -16,693 769 355,032	,011. ,208. ,303. ,492. ,408. 0. 0. ,709. 0.	370 10 383 173	338 ,978, ,994, 961 ,272,	,220. ,477. ,124. ,189. ,010. 0 0 ,704.		
	9 10 11 12 13 14 15 16 a	Program Investm Other r Total re Grants Benefit Salarie Profess Total fu Other e	m serv nent in evenue and si s paid s, othe sional undrais expens	vice reven locome (Pa e (Part VI e - add lind imilar amo to or for r er comper fundraisin sing exper ses (Part I	ue (Part V Irt VIII, co II, column es 8 throu- bunts paid nembers asation, e g fees (P nses, Par X, column	VIII, line 2g, blumn (A), lines ugh 11 (mus d (Part IX, co (Part IX, co mployee be eart IX, colum t IX, colum	) nes 3, 4, ; 5, 6d, 8c, st equal <u>P</u> column (A plumn (A), enefits (Pa mn (A), lirn n (D), line 11a-11d,	and 7d) 9c, 10c, a Part VIII, ca ), lines 1-3 , line 4) art IX, colu ne 11e) 25) ▶ 11f-24f)	and 11e) olumn (A 3) umn (A),	A), line	12) -10)	· · · · ·		453 370,503 -16,693 769 355,032 169,508	,011. ,208. ,303. ,492. ,408. 0. 0. ,709. 0.	370 10 383 173 173 190	338 ,978, ,994, 961, 272, ,677,	,220. ,477. ,124. ,189. ,010. 0 ,704. 0		
Expenses	9 10 11 12 13 14 15 16 a b 17	Program Investm Other r Total re Grants Benefit Salarie Profess Total fu Other e Total e	m servinent in revenue and si and si s paid s, othe sional undrais expens xpens	vice reven locome (Pa e (Part VI e - add lind imilar amo to or for r er comper fundraisin sing exper ses (Part I es. Add lir	ue (Part V II, column es 8 throu- bunts paid nembers asation, e g fees (P nses, Par X, column nes 13-17	VIII, line 2g) blumn (A), lines 4 ugh 11 (mus d (Part IX, cc (Part IX, cclum rant IX, colum t IX, colum n (A), lines 7 (must equ	) nes 3, 4, ; 5, 6d, 8c, st equal <u>P</u> column (A olumn (A), enefits (Pa mn (A), lirn n (D), line 11a-11d, al Part IX	and 7d) 9c, 10c, a Part VIII, ca ), lines 1-3 , line 4) art IX, colu ne 11e) 25) ▶ 11f-24f) , column (	and 11e) olumn (A 3) 	A), line lines 5 92,1 25)	12) -10)			453 370,503 -16,693 769 355,032 169,508 189,364	,011. ,208. ,303. ,492. ,408. 0. 0. ,709. 0. ,617. ,326.	370 10 383 173 173 190 364	338 ,978, 994, 961, 272, ,677, ,843, ,521,	,220. ,477. ,124. ,189. ,010. 0 ,704. 0 ,480.		
Expenses	9 10 11 12 13 14 15 16 a b 17 18	Program Investm Other r Total re Grants Benefit Salarie Profess Total fu Other e Total e	m servinent in revenue and si and si s paid s, othe sional undrais expens xpens	vice reven locome (Pa e (Part VI e - add lind imilar amo to or for r er comper fundraisin sing exper ses (Part I es. Add lir	ue (Part V II, column es 8 throu- bunts paid nembers asation, e g fees (P nses, Par X, column nes 13-17	VIII, line 2g) blumn (A), lines 4 ugh 11 (mus d (Part IX, cc (Part IX, cclum rart IX, colum t IX, colum n (A), lines 7 (must equ	) nes 3, 4, ; 5, 6d, 8c, st equal <u>P</u> column (A olumn (A), enefits (Pa mn (A), lirn n (D), line 11a-11d, al Part IX	and 7d) 9c, 10c, a Part VIII, ca ), lines 1-3 , line 4) art IX, colu ne 11e) 25) ▶ 11f-24f) , column (	and 11e) olumn (A 3) 	A), line lines 5 92,1 25)	12) -10) 32			453 370,503 -16,693 769 355,032 169,508 189,364 358,873	,011. ,208. ,303. ,492. ,408. 0. 0. ,709. 0. ,709. 0. ,617. ,326. ,918.	370 10 383 173 173 190 364 18	338 ,978, 994, 961, 272, ,677, ,843, ,521,	,220. ,477. ,124. ,189. ,010. 0 ,704. 0 ,704. 0 ,184. ,826.		
Expenses	9 10 11 12 13 14 15 16 a b 17 18	Program Investm Other r Total re Grants Benefit Salarie Profess Total fu Other e Total e. Revenu	m serv nent in revenue and si s paid s, othe sional undrais expens xpens ue less	vice reven acome (Pa e (Part VI e - add lind imilar amo to or for r er comper fundraisin sing exper ses (Part I es. Add lir s expense	ue (Part V int VIII, co II, column es 8 throu- bunts paid nembers insation, e g fees (P inses, Par X, column hes 13-17 s. Subtra	VIII, line 2g, olumn (A), lines 9 ugh 11 (mus d (Part IX, cc (Part IX, cc) mployee be Part IX, colum t IX, colum	) nes 3, 4, 5 5, 6d, 8c, st equal P column (A), onefits (Pa mn (A), lir n (D), line 11a-11d, al Part IX om line 12	and 7d) 9c, 10c, a Part VIII, cc ), lines 1-3 , line 4) art IX, colu- ne 11e) 25) ▶_ 11f-24f) , column ( 2	and 11e) olumn (A 3) 	A), line lines 5 92, 1 25)	12) -10) 32.			453 370,503 -16,693 769 355,032 169,508 189,364 358,873 -3,840	,011. ,208. ,303. ,492. ,408. 0. 0. ,709. 0. ,709. 0. ,517. ,326. ,918. of Year	370 10 383 173 173 190 364 18 En	338 ,978, 994, 961 ,272, ,677, ,677, ,843, ,521, ,750, d of Ye	,220. ,477. ,124. ,189. ,010. 0 ,704. 0 ,704. 0 ,184. ,826.		
Expenses	9 10 11 12 13 14 15 16 a b 17 18 19	Program Investm Other r Total re Grants Benefit Salarie Profess Total fu Other e Total e Revenu	m serv nent in revenue and si s paid s, othe sional undrais expens xpens ue less	vice reven acome (Pa e (Part VI e - add lind imilar amo to or for r er comper fundraisin sing exper ses (Part I es. Add lir s expense	ue (Part V rrt VIII, co II, column es 8 throu- punts paid nembers isation, e g fees (P ises, Par X, column hes 13-17 s. Subtra he 16)	VIII, line 2g, blumn (A), lines 1 ugh 11 (mus d (Part IX, cc (Part IX, cc) mployee be eart IX, colum t IX, colum t IX, colum t IX, colum t (A), lines 7 (must equ uct line 18 fr	) nes 3, 4, ; 5, 6d, 8c, st equal F column (A column (A), enefits (Pa mn (A), lir n (D), line 11a-11d, al Part IX om line 12	and 7d) 9c, 10c, a Part VIII, cd ), lines 1-3 , line 4) art IX, colu ne 11e) 25) ▶ 11f-24f) , column ( 2	and 11e) olumn (A 3) umn (A), (A), line 2	A), line lines 5 92, 1 25)	12) -10) 32			453 370,503 -16,693 769 355,032 169,508 189,364 358,873 -3,840 Beginning (	,011. ,208. ,303. ,492. ,408. 0. 0. ,709. 0. ,709. 0. ,326. ,918. of Year ,614.	370 10 383 173 173 190 364 18 En 451	338 ,978, ,994, 961 ,272, ,677, ,677, ,843, ,521, ,750, d of Ye ,108,	,220. ,477. ,124. ,189. ,010. 0 ,704. 0 ,704. 0 ,184. ,826. ear		
Expenses	9 10 11 12 13 14 15 16 a b 17 18 19 20	Program Investm Other r Total re Grants Benefit Salarie Profess Total fu Other e Total e Revenu Total a Total lia	m serv nent in evenue and si s paid s, othe sional undrais expense xpense ue less ssets ( abilitie	vice reven locome (Pa e (Part VI e - add line imilar amo to or for r er comper fundraisin sing exper ses (Part I es. Add line s expense (Part X, lir s (Part X, lir s (Part X,	ue (Part V rrt VIII, co II, column es 8 throu- bunts paid members isation, e g fees (P ises, Par X, column nes 13-17 s. Subtra ne 16) line 26)	VIII, line 2g, olumn (A), lines 9 ugh 11 (mus d (Part IX, cc (Part IX, cc) mployee be Part IX, colum t IX, colum	) nes 3, 4, ; 5, 6d, 8c, st equal F column (A) column (A), enefits (Pa mn (A), lir n (D), line 11a-11d, al Part IX om line 12	and 7d) 9c, 10c, a Part VIII, cd ), lines 1-3 , line 4) art IX, colu ne 11e) 25) ▶ _ 11f-24f) , column ( 2	and 11e) olumn (A 3) umn (A), 	A), line lines 5 92, 1 25)	12) -10) 32.			453 370,503 -16,693 769 355,032 169,508 189,364 358,873 -3,840 Beginning of 434,945	,011. ,208. ,303. ,492. ,408. 0. 0. ,709. 0. ,709. 0. ,517. ,326. ,918. of Year ,614. ,444.	370 10 383 173 173 190 364 18 <b>En</b> 451 199	338 ,978, ,994, 961, ,272, ,677, ,677, ,843, ,521, ,750, dofYe, ,108, ,802,	,220. ,477. ,124. ,189. ,010. 0 ,704. 0 ,704. 0 ,184. ,826. ear ,031.		
Net Assets or Fund Balances Expenses	9 10 11 12 13 14 15 16 a b 17 18 19 20 21	Program Investm Other r Total re Grants Benefit Salarie Profess Total fu Other e Total e Revenu Total a Total lia Net ass	m servinent in revenue and si s paid s, othe sional undrais expense xpense ue less ssets ( abilitie sets or	vice reven locome (Pa e (Part VI e - add line imilar amo to or for r er comper fundraisin sing exper ses (Part I es. Add line s expense (Part X, lir s (Part X, lir s (Part X,	ue (Part V rrt VIII, co II, column es 8 throu- bunts paid members isation, e g fees (P ises, Par X, column nes 13-17 s. Subtra ne 16) line 26)	VIII, line 2g, blumn (A), lines ugh 11 (mus d (Part IX, cc (Part IX, cc) mployee be eart IX, colum t IX, colum t IX, colum t IX, colum t (A), lines 7 (must equ cct line 18 fr	) nes 3, 4, ; 5, 6d, 8c, st equal F column (A) column (A), enefits (Pa mn (A), lir n (D), line 11a-11d, al Part IX om line 12	and 7d) 9c, 10c, a Part VIII, cd ), lines 1-3 , line 4) art IX, colu ne 11e) 25) ▶ _ 11f-24f) , column ( 2	and 11e) olumn (A 3) umn (A), 	A), line lines 5 92, 1 25)	12) -10) 32.			453 370,503 -16,693 769 355,032 169,508 189,364 358,873 -3,840 <b>Beginning</b> 434,945 207,629	,011. ,208. ,303. ,492. ,408. 0. 0. ,709. 0. ,709. 0. ,517. ,326. ,918. of Year ,614. ,444.	370 10 383 173 173 190 364 18 <b>En</b> 451 199	338 ,978, ,994, 961, ,272, ,677, ,677, ,843, ,521, ,750, dofYe, ,108, ,802,	,220. ,477. ,124. ,189. ,010. 0 ,704. 0 ,704. ,840. ,184. ,826. ear ,031. ,875.		
Net Assets or Fund Balances Expenses	9 10 11 12 13 14 15 16 a b 17 18 19 20 21 22	Program Investm Other r Total re Grants Benefit Salarie Profess Total fu Other e Total a: Revenu Total a: Total lia Net ass <b>Sig</b>	m servinent in revenue and si s paid s, othe sional undrais expense xpense ue less ssets i abilitie sets or natur	vice reven locome (Pa e (Part VI e - add lind imilar amo to or for r er comper fundraisin sing exper ses (Part I es. Add lin s expense (Part X, lin s (Part X, lin s (Part X, fund bala e Block es of peri	ue (Part V rrt VIII, co II, column es 8 throu- bunts paid members isation, e g fees (P nses, Par X, column hes 13-17 s. Subtra he 16) line 26) inces. Su urv. I decl	VIII, line 2g) blumn (A), lines 1 ugh 11 (mus d (Part IX, cc (Part IX, cc) mployee be eart IX, colum t	) nes 3, 4, 5 5, 6d, 8c, st equal P column (A column (A), enefits (Pa mn (A), lir n (D), line 11a-11d, al Part IX om line 12 21 from lir ave exami	and 7d) 9c, 10c, a Part VIII, cd ), lines 1-3 , line 4) art IX, colu- ne 11e) 25) ▶ 11f-24f) , column ( 2 ne 20	and 11e) olumn (A 3) .umn (A), 	A), line	12)			453 370,503 -16,693 769 355,032 169,508 189,364 358,873 -3,840 <b>Beginning of</b> 434,945 207,629 227,316	,011. ,208. ,303. ,492. ,408. 0. 0. ,709. 0. ,709. ,709. ,709. ,517. ,326. ,918. ,014. ,444. ,170.	370 10 383 173 173 190 364 18 <b>En</b> 451 199 251	338 ,978, ,994, 961 ,272, ,677, ,677, ,843, ,521, ,750, dof Ye ,802, ,305, f my kr	,220. ,477. ,124. ,189. ,010. 0 ,704. 0 ,704. ,826. ear ,031. ,875. ,156.		
The Assets or Expenses	9 10 11 12 13 14 15 16 a b 17 18 19 20 21 22 rt II	Program Investm Other r Total re Grants Benefit Salarie Profess Total fu Other e Total a: Revenu Total a: Total lia Net ass <b>Sig</b>	m servinent in revenue and si s paid s, othe sional undrais expense xpense ue less ssets i abilitie sets or natur	vice reven locome (Pa e (Part VI e - add lind imilar amo to or for r er comper fundraisin sing exper ses (Part I es. Add lin s expense (Part X, lin s (Part X, lin s (Part X, fund bala e Block es of peri	ue (Part V rrt VIII, co II, column es 8 throu- bunts paid members isation, e g fees (P nses, Par X, column hes 13-17 s. Subtra he 16) line 26) inces. Su urv. I decl	VIII, line 2g) blumn (A), lines 1 ugh 11 (mus d (Part IX, cc (Part IX, cc) mployee be eart IX, colum t	) nes 3, 4, 5 5, 6d, 8c, st equal P column (A column (A), enefits (Pa mn (A), lir n (D), line 11a-11d, al Part IX om line 12 21 from lir ave exami	and 7d) 9c, 10c, a Part VIII, cd ), lines 1-3 , line 4) art IX, colu- ne 11e) 25) ▶ 11f-24f) , column ( 2 ne 20	and 11e) olumn (A 3) .umn (A), 	A), line	12) -10) 32.			453 370,503 -16,693 769 355,032 169,508 189,364 358,873 -3,840 <b>Beginning of</b> 434,945 207,629 227,316	,011. ,208. ,303. ,492. ,408. 0. 0. ,709. 0. ,709. ,709. ,709. ,517. ,326. ,918. ,014. ,444. ,170.	370 10 383 173 173 190 364 18 <b>En</b> 451 199 251	338 ,978, ,994, 961 ,272, ,677, ,677, ,843, ,521, ,750, dof Ye ,802, ,305, f my kr	,220. ,477. ,124. ,189. ,010. 0 ,704. 0 ,704. ,826. ear ,031. ,875. ,156.		
S Fund Balances Expenses	9 10 11 12 13 14 15 16 a b 17 18 19 20 21 22	Program Investm Other r Total re Grants Benefit Salarie Profess Total fu Other e Total e Revenu Total a Total lia Net ass <b>Sig</b>	m servinent in evenue and si s paid s, othe sional undrais expense xpense ue less ssets of abilitie sets or <b>natur</b> penalti	vice reven locome (Pa e (Part VI e - add lind imilar amo to or for r er comper fundraisin sing exper ses (Part I es. Add lin s expense (Part X, lin s (Part X, lin s (Part X, fund bala e Block es of peri	ue (Part V rrt VIII, co II, column es 8 throu- punts paid nembers isation, e g fees (P nses, Par X, column nes 13-17 s. Subtra ne 16) line 26) ances. Su ury, I declo prect, and	VIII, line 2g) blumn (A), lines 1 ugh 11 (mus d (Part IX, cc (Part IX, cc) mployee be eart IX, colum t	) nes 3, 4, 5 5, 6d, 8c, st equal P column (A column (A), enefits (Pa mn (A), lir n (D), line 11a-11d, al Part IX om line 12 21 from lir ave exami	and 7d) 9c, 10c, a Part VIII, cd ), lines 1-3 , line 4) art IX, colu- ne 11e) 25) ▶ 11f-24f) , column ( 2 ne 20	and 11e) olumn (A 3) .umn (A), 	A), line	12)			453 370,503 -16,693 769 355,032 169,508 189,364 358,873 -3,840 <b>Beginning of</b> 434,945 207,629 227,316	,011. ,208. ,303. ,492. ,408. 0. ,709. 0. ,709. 0. ,709. ,326. ,918. of Year ,614. ,444. ,170.	370 10 383 173 173 190 364 18 <b>En</b> 451 199 251	338 ,978, ,994, 961 ,272, ,677, ,677, ,843, ,521, ,750, dof Ye ,802, ,305, f my kr	,220. ,477. ,124. ,189. ,010. 0 ,704. 0 ,704. ,826. ear ,031. ,875. ,156.		

Forr	n 990 (2009)			52-0591628	Page <b>2</b>
Pa	art III S	statement of Program Service Ac	complishments		
1	•	scribe the organization's mission			
	IMPROV	E THE HEALTH OF THE CO	MMUNITIES WE SERVE.		
2	Did the c	organization undertake any sign	ificant program services during the	year which were not listed	on
	the prior	Form 990 or 990-EZ?	· · · · · · · · · · · · · · · · · · ·		Yes X No
	If "Yes," d	escribe these new services on S	chedule O.		
3			or make significant changes in how i		
	If "Voc " d	escribe these changes on Scheo		•••••	Yes X No
4			its for each of the organization's three	e largest program services by e	expenses.
			ions and section 4947(a)(1) trusts ar		-
	allocation	s to others, the total expenses, a	and revenue, if any, for each program	service reported.	
4a			33,285. including grants of \$	) (Revenue \$	369,840,390.)
	ATTA	CHMENT 2			
4b	(Code:	) (Expenses \$	including grants of \$	) (Revenue \$	)
4c	(Code:	) (Expenses \$	including grants of \$	) (Revenue \$	)
	`	/ \		/	,
	0.45				
4d	-	gram services. (Describe in Sche	-	۱ <b>۵ ۴</b>	
40	(Expense		ants of \$ ) (Revenu 333, 133, 285.	ie	
	10101 010	914111 301 1100 0Aperi363 P	, 1, 20		Form <b>990</b> (2009)

Form 9	30 (2009) 52-0591628		F	Page 3
Part				
			Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes,"			
	complete Schedule A	1	Х	
2	Is the organization required to complete Schedule B, Schedule of Contributors?	2	Х	
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to			
	candidates for public office? If "Yes," complete Schedule C, Part I	3		Х
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities? If "Yes," complete			
	Schedule C, Part II	4	Х	
5	Sections 501(c)(4), 501(c)(5), and 501(c)(6) organizations. Is the organization subject to the section 6033(e)			
	notice and reporting requirement and proxy tax? If "Yes," complete Schedule C, Part III	5		
6	Did the organization maintain any donor advised funds or any similar funds or accounts where donors have			
	the right to provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes,"			
	complete Schedule D, Part I	6		Х
7	Did the organization receive or hold a conservation easement, including easements to preserve open space,			
	the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II	7		Х
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes,"			
	complete Schedule D, Part III	8		Х
9	Did the organization report an amount in Part X, line 21; serve as a custodian for amounts not listed in Part			
	X; or provide credit counseling, debt management, credit repair, or debt negotiation services? If "Yes,"			
	complete Schedule D, Part IV	9		Х
10	Did the organization, directly or through a related organization, hold assets in term, permanent, or			
	quasi-endowments? If" Yes, "complete Schedule D, Part V	10	Х	
11	Is the organization's answer to any of the following questions "Yes"? If so, complete Schedule D, Parts VI,			
	VII, VIII, IX, or X as applicable	11	Х	
•	Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete			
	Schedule D, Part VI.			
٠	Did the organization report an amount for investments-other-securities in Part X, line 12 that is 5% or more			
	of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII.			
٠	Did the organization report an amount for investments-program related in Part X, line 13 that is 5% or more			
	of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII.			
•	Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets			
	reported in Part X, line 16? If "Yes," complete Schedule D, Part IX.			
•	Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X.			
•	Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses			
	the organization's liability for uncertain tax positions under FIN 48? If "Yes," complete Schedule D, Part X.			
12	Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes,"			
	complete Schedule D, Parts XI, XII, and XIII.	12	Х	
12 A	Was the organization included in consolidated, independent audited financial statement for the tax year?			
	If "Yes," completing Schedule D, Parts XI, XII, and XIII is optional			
13	Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E.	13		Х
14 a	Did the organization maintain an office, employees, or agents outside of the United States?	14a		X
b	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising,			
	business, and program service activities outside the United States? If "Yes," complete Schedule F, Part I	14b		X
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or assistance to any			
	organization or entity located outside the United States? If "Yes," complete Schedule F, Part II.	15		X
16	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or assistance			
<i>.</i>	to individuals located outside the United States? If "Yes," complete Schedule F, Part III	16		X
17	Did the organization report a total of more than \$15,000 of expenses for professional fundraising services			
	on Part IX, column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I	17		Х
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on			
	Part VIII, lines 1c and 8a? If "Yes," complete Schedule G, Part II	18		X
19	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a?			
	If "Yes," complete Schedule G, Part III	19		Х
20	Did the organization operate one or more hospitals? If "Yes," complete Schedule H	20	Х	

Form 9	90 (2009) 52-0591628		I	Page <b>4</b>
Part				
			Yes	No
21	Did the organization report more than \$5,000 of grants and other assistance to governments and organizations			
	in the United States on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II.	21		Х
22	Did the organization report more than \$5,000 of grants and other assistance to individuals in the			
	United States on Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III.	22		Х
23	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the			
25	organization's current and former officers, directors, trustees, key employees, and highest compensated			
	employees? If "Yes, "complete Schedule J	23	Х	
24 a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than	20		
24 a	\$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer lines			
	24b through 24d and complete Schedule K. If "No," go to question 25	24a	Х	
h	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		X
b		240		
С	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defense any tax exempt hands?	24c		Х
لم	to defease any tax-exempt bonds? Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	240 24d		X
		24u		
25 a	Section 501(c)(3) and 501(c)(4) organizations. Did the organization engage in an excess benefit transaction	250		Х
	with a disqualified person during the year? If "Yes," complete Schedule L, Part I	25a		
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a			
	prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or	254		v
~~	990-EZ? If "Yes," complete Schedule L, Part I	25b		X
26	Was a loan to or by a current or former officer, director, trustee, key employee, highly compensated employee, or			v
	disqualified person outstanding as of the end of the organization's tax year? If "Yes," complete Schedule L, Part II	26		X
27	Did the organization provide a grant or other assistance to an officer, director, trustee, key employee,			
	substantial contributor, or a grant selection committee member, or to a person related to such an individual?			37
	If "Yes," complete Schedule L, Part III	27		X
28	Was the organization a party to a business transaction with one of the following parties (see Schedule L,			
	Part IV instructions for applicable filing thresholds, conditions, and exceptions):			37
а	A current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV.	28a		X
b	A family member of a current or former officer, director, trustee, or key employee? If "Yes," complete			3.7
	Schedule L, Part IV	28b		X
С	An entity of which a current or former officer, director, trustee, or key employee of the organization (or a			
	family member) was an officer, director, trustee, or direct or indirect owner? If "Yes," complete Schedule L,			
	Part IV	28c	X	
29	Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M	29		X
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified			
	conservation contributions? If "Yes," complete Schedule M	30		X
31	Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N,			
	Part I	31		X
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete			
	Schedule N, Part II	32		X
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations			
	sections 301.7701-2 and 301.7701-3? If "Yes," complete Schedule R, Part I	33		X
34	Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Parts II,			
	III, IV, and V, line 1	34	X	
35	Is any related organization a controlled entity within the meaning of section 512(b)(13)? If "Yes," complete			
	Schedule R, Part V, line 2	35	Х	
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related			
	organization? If "Yes," complete Schedule R, Part V, line 2	36		X
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization			
	and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R,			
	Part VI	37		X
38	Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11 and			
	19? Note. All Form 990 filers are required to complete Schedule O.	38	Х	

Form 9	<b>390 (2009)</b> 52-0591628		F	Page 5
Par	t V Statements Regarding Other IRS Filings and Tax Compliance			
			Yes	No
1a	Enter the number reported in Box 3 of Form 1096, Annual Summary and Transmittal of			
	U.S. Information Returns. Enter -0- if not applicable 1a 207			
b	Enter the number of Forms W-2G included in line 1a. Enter -0- if not applicable 1 1 1			
С	Did the organization comply with backup withholding rules for reportable payments to vendors and reportable			
	gaming (gambling) winnings to prize winners?	1c		
2a	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax			
	Statements, filed for the calendar year ending with or within the year covered by this return . 2a 3, 226			
b	If at least one is reported on line 2a, did the organization file all required federal employment tax returns?	2b	Х	
	Note. If the sum of lines 1a and 2a is greater than 250, you may be required to e-file this return. (see			
	instructions)			
3a	Did the organization have unrelated business gross income of \$1,000 or more during the year covered by			
	this return?	3a	Х	
	If "Yes," has it filed a Form 990-T for this year? If "No," provide an explanation in Schedule O	3b	X	
4a	At any time during the calendar year, did the organization have an interest in, or a signature or other authority			
	over, a financial account in a foreign country (such as a bank account, securities account, or other financial			
	account)?	4a		X
b	If "Yes," enter the name of the foreign country:			
	See the instructions for exceptions and filing requirements for Form TD F 90-22.1, Report of Foreign Bank			
_	and Financial Accounts.	-		37
	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?	5a		X
	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?	5b		X
С	If "Yes," to question 5a or 5b, did the organization file Form 8886-T, Disclosure by Tax-Exempt Entity Regarding	Fa		
6-	Prohibited Tax Shelter Transaction?	5c		
6a	Does the organization have annual gross receipts that are normally greater than \$100,000, and did the	6a		Х
h	organization solicit any contributions that were not tax deductible? If "Yes," did the organization include with every solicitation an express statement that such contributions or	oa		
D		6b		
7	gifts were not tax deductible? Organizations that may receive deductible contributions under section 170(c).	00		
	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods			
a	and services provided to the payor?	7a		Х
h	If "Yes," did the organization notify the donor of the value of the goods or services provided?	7b		
	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was			
Ū	required to file Form 8282?	7c		Х
d	If "Yes," indicate the number of Forms 8282 filed during the year			
	Did the organization, during the year, receive any funds, directly or indirectly, to pay premiums on a personal			
	benefit contract?	7e		Х
f	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?	7f		Х
g	For all contributions of qualified intellectual property, did the organization file Form 8899 as required?	7g		
h	For contributions of cars, boats, airplanes, and other vehicles, did the organization file a Form 1098-C as			
	required?	7h		
8	Sponsoring organizations maintaining donor advised funds and section 509(a)(3) supporting			
	organizations. Did the supporting organization, or a donor advised fund maintained by a sponsoring			
	organization, have excess business holdings at any time during the year?	8		
9	Sponsoring organizations maintaining donor advised funds.			
а	Did the organization make any taxable distributions under section 4966?	9a		
b	Did the organization make a distribution to a donor, donor advisor, or related person?	9b		
10	Section 501(c)(7) organizations. Enter:			
	Initiation fees and capital contributions included on Part VIII, line 12			
b	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities			
11	Section 501(c)(12) organizations. Enter:			
	Gross income from members or shareholders 11a			
b	Gross income from other sources (Do not net amounts due or paid to other sources against			
	amounts due or received from them.)	40		
	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?	12a		
þ	If "Yes," enter the amount of tax-exempt interest received or accrued during the year   12b			

Part VI Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, and for a "No" response to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions.

Section A. Governing	Body and	l Management
----------------------	----------	--------------

			Yes	No
1a	Enter the number of voting members of the governing body <b>1a</b> 16			
b	Enter the number of voting members that are independent 14			
2	Did any officer, director, trustee, or key employee have a family relationship or a business relationship with			
	any other officer, director, trustee, or key employee?	2		Х
3	Did the organization delegate control over management duties customarily performed by or under the direct			
	supervision of officers, directors or trustees, or key employees to a management company or other person?	3		Х
4	Did the organization make any significant changes to its organizational documents since the prior Form 990 was filed?	4		Х
5	Did the organization become aware during the year of a material diversion of the organization's assets?	5		Х
6	Does the organization have members or stockholders?	6	Х	
7a	Does the organization have members, stockholders, or other persons who may elect one or more members			
	of the governing body?	7a	Х	
b	Are any decisions of the governing body subject to approval by members, stockholders, or other persons?	7b	Х	
8	Did the organization contemporaneously document the meetings held or written actions undertaken during			
	the year by the following:			
а	The governing body?	8a	Х	
b	Each committee with authority to act on behalf of the governing body?	8b	Х	
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at			
	the organization's mailing address? If "Yes," provide the names and addresses in Schedule O	9a		Х
	tion B. Ballician (This Continue Diversion of a mention of a vision and a suited by the Internet			

**Section B. Policies** (*This Section B requests information about policies not required by the Internal Revenue Code.*)

			Yes	No
10 a	Does the organization have local chapters, branches, or affiliates?	10a		Х
b	If "Yes," does the organization have written policies and procedures governing the activities of such chapters,			
	affiliates, and branches to ensure their operations are consistent with those of the organization?	10b		
11	Has the organization provided a copy of this Form 990 to all members of its governing body before filing the			
	form?	11		Х
11A	Describe in Schedule O the process, if any, used by the organization to review this Form 990.			
12a	Does the organization have a written conflict of interest policy? If "No," go to line 13	12a	Х	
b	Are officers, directors or trustees, and key employees required to disclose annually interests that could give			
Ň	rise to conflicts?	12b	X	
с	Does the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes,"			
C	describe in Schedule O how this is done	12c	X	
13		13	X	
	Does the organization have a written whistleblower policy?		X	
14	Does the organization have a written document retention and destruction policy?	14		
15	Did the process for determining compensation of the following persons include a review and approval by			
	independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision?			
а	The organization's CEO, Executive Director, or top management official	15a	Х	
b	Other officers or key employees of the organization	15b	Х	
	If "Yes" to line 15a or 15b, describe the process in Schedule O. (See instructions.)			
16 a	Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement			
	with a taxable entity during the year?	16a	Х	
b	If "Yes," has the organization adopted a written policy or procedure requiring the organization to evaluate			
	its participation in joint venture arrangements under applicable federal tax law, and taken steps to safeguard			
	the organization's exempt status with respect to such arrangements?	16b	Х	
Sect	ion C. Disclosure			
17	List the states with which a copy of this Form 990 is required to be filed			
10	Solution 6104 requires an organization to make its Forms 1022 (or 1024 if applicable), 000, and 000 T ( $501(a)$ (2)s only	<u></u>		

Section 6104 requires an organization to make its Forms 1023 (or 1024 if applicable), 990, and 990-T (501(c)(3)s only) available for public inspection. Indicate how you make these available. Check all that apply.
 Own website Another's website X

**19** Describe in Schedule O whether (and if so, how), the organization makes its governing documents, conflict of interest policy, and financial statements available to the public.

20 State the name, physical address, and telephone number of the person who possesses the books and records of the organization: ► JIM\_GREGORY\_100\_EAST\_CARROLL\_ST\_SALSIBURY, MD\_21801\_\_\_\_\_\_

### Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

#### Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

**1a** Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year. Use Schedule J-2 if additional space is needed.

• List all of the organization's **current** officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.

List all of the organization's current key employees. See instructions for definition of "key employee."

• List the organization's five **current** highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations.

• List all of the organization's **former** officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.

• List all of the organization's **former directors or trustees** that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations.

List persons in the following order: individual trustees or directors; institutional trustees; officers; key employees; highest compensated employees; and former such persons.

Check this box if the organization did not compensate any current officer, director, or trustee.

(A) Name and Title	(B) Average	(C) Position (check all that apply)				hat ann	lv)	<b>(D)</b> Reportable	<b>(E)</b> Reportable	(F) Estimated
	hours per week	or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former	compensation from the organization (W-2/1099-MISC)	compensation from related organizations (W-2/1099-MISC)	amount of other compensation from the organization and related organizations
JEFFREY F. TURNER										
BOARD MEMBER	1.00	Х						0.	0.	0.
FAROUK A. SULTANI, M.D.										
BOARD CHAIRMAN (07/09-09/09)	10.00	Х		Х				7,500.	0.	0.
MARGARET NALEPPA										
PRESIDENT/CEO	40.00	Х		Х				633,893.	0.	54,595.
MARTIN NEAT										
VICE-CHAIRMAN	1.00	Х		Х				0.	0.	0.
HERBERT J. GEARY, III BOARD MEMBER	1.00	Х						0.	0.	. 0.
MICHAEL E. CROUCH, M.D.										
BOARD MEMBER	1.00	Х						0.	0.	0.
MURRAY HOY										
BOARD CHAIRMAN (10/09-06/10)	10.00	Х		Х				22,500.	0.	0.
CHRISTJON J. HUDDLESTON, M.D.										
BOARD MEMBER	1.00	Х						0.	0.	0.
HUGH MCLAUGHLIN										
BOARD MEMBER	1.00	Х						0.	0.	0.
RENE DESMARAIS, M.D.										
BOARD MEMBER (01/10 - 06/10 )	1.00	Х						0.	0.	0.
SUSAN ROBINSON										
BOARD MEMBER (04/10 - 06/10)	1.00	Х						0.	0.	0.
BRIAN SHOCKLEY										
BOARD MEMBER	1.00	Х						0.	0.	0.
MARION KEENAN										
BOARD MEMBER	1.00	Х						0.	0.	0.
CONWORTH DAYTON-JONES, M.D.										
BOARD MEMBER (07/09-12/09)	1.00	Х						0.	0.	0.
EDWARD W. URBAN										
SECRETARY	1.00	Х		Х				0.	0.	0.
WILLIAM R. MCCAIN										
TREASURER	1.00	Х		Х				0.	0.	0.

JSA

Form 990 (2009)								52-0591628					-age <b>8</b>
Part VII Section A. Officers, Directors, Tr	ustees, K	ey En	nplo	oye	es,	and	Hig	hest Compensa	ted Employe	:es(co	ontinue	;d)	
(A) Name and title	(B) Average	Posit	tion (c	•	C) k all t	that app	oly)	(D) Reportable	(E) Reportable		Es	(F) timated	d
	hours per week	Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former	compensation from the organization (W-2/1099-MISC)	compensatio from related organization: (W-2/1099-MIS	n I S	comp fro orga and	nount of other pensation om the anization d relate nization	ion on ed
MONTY SAYLOR	1 0 0												
BOARD MEMBER	1.00	Х						0.		0.			0
MARILYN BOOTH BOARD MEMBER (07/09 - 03/10)	1.00	х						0.		0.			0
BRUCE I. RITCHIE	-												
CFO	40.00			Х				359,079.		0.		63,	955.
LURA LUNSFORD VP OF OPERATIONS	40.00			Х				249,111.		0.		51,	490.
THOMAS LAWRENCE, M.D.													
VP OF MEDICAL AFFAIRS	40.00					Х		460,975.		Ο.		61,	086.
JAMES MARTIN, M.D. PHYSICIAN	40.00					x		539,021.		0.		21,	078.
JOSEPH GRASSO, M.D. PHYSICIAN	40.00					X		466,623.		0.			414.
JUSTINIAN NGAIZA, M.D.	10.00							100,023.				/	
PHYSICIAN	40.00					x		519,815.		ο.		29.	517.
PANPIT KLUG, M.D.	10,000							010,010.					
PHYSICIAN	40.00					x		688,511.		ο.		24.	794.
R. ALAN NEWBERRY												/	
FORMER PRESIDENT/CEO	40.00						Х	864,716.		0.		77,	750.
	-												
	-												
1b Total							►	4,811,744.		0.	4	413,6	679.
2 Total number of individuals (including but not lin reportable compensation from the organization		se liste		oov	e) v	vho re	ceiv	ved more than \$100	,000 in				
	-	120	<u> </u>									Yes	No
3 Did the organization list any former offic	er directo	or or	trus	stee	e	kev e	emp	lovee or highes	t compensate	d			
employee on line 1a? If "Yes," complete Sched											3	Х	
4 For any individual listed on line 1a, is the													
the organization and related organizations													
individual	0							'			4	Х	
5 Did any person listed on line 1a receive													
services rendered to the organization? If "Yes,"	"complete 🗧	Sched	lule J	l fo	r su	ich pe	rsor	1	<u></u>	-	5		Х
Section B. Independent Contractors													
<b>1</b> Complete this table for your five highest compensation from the organization.	compensat	ed ir	depe	end	lent	cont	tract	tors that received	d more than	\$100	),000	of	
(A) Name and business add	ress							(B) Description of ser	vices	C	(C) ompens		
ATTACHMENT 3								Decemption of cel					
				_	_		T						
2 Total number of independent contractors (ir more than \$100,000 in compensation from th	•			iteo		<b>o thos</b> 58	se li	isted above) who	received				
JSA											Form	990	(2009)

Form	990	(2009)

art V	VIII Statement of Revenue			52-0591628		Page
			(A) Total revenue	(B) Related or exempt function revenue	(C) Unrelated business revenue	(D) Revenue excluded from tax under sections 512, 513, or 514
<u>ب</u> 1	1a Federated campaigns	a				
n	b Membership dues	b				
and other similar amounts L	c Fundraising events	c				
lar	d Related organizations	d 321,717.				
	e Government grants (contributions)	e				
Jer 3	<b>f</b> All other contributions, gifts, grants,					
Ē		f 16,503.				
and	<ul><li>g Noncash contributions included in lines 1a-1f:</li><li>h Total. Add lines 1a-1f</li></ul>		220.020			
2	h Total. Add lines 1a-1f	Business Code	338,220.			
	2a NET PATIENT SERVICES		369,688,229.	368,565,749.	1,122,480.	
	2a <u>NET PATIENT SERVICES</u> b PARTNERSHIP INCOME		1,290,248.	1,290,248.	1,122,400.	
2	C		1/200/210.	1/200/210.		
	d					
	e					
<u></u>	f All other program service revenue					
2	g Total. Add lines 2a-2f		370,978,477.			
3						
	other similar amounts)	▶	4,581,474.			4,581,47
4			0.			
5			0.			
	(i) Real	(ii) Personal				
6	6a Gross Rents	760.				
	<b>b</b> Less: rental expenses 77,					
	c Rental income or (loss)					
	d Net rental income or (loss)		-5,345.			-5,34
7	7a Gross amount from sales of					
	assets other than inventory 112,280,	395. 24,619.				
	b Less: cost or other basis	00.750				
	and sales expenses <u>105,802,</u> c Gain or (loss) 6,477,					
	<b>c</b> Gain or (loss) <b>. . . . . . . . . .</b>		6,412,650.			6,412,65
1) 0			0,412,030.			0,412,05
n l	8a Gross income from fundraising events (not including \$					
2	of contributions reported on line 1c).					
2	See Part IV, line 18	a				
	<b>b</b> Less: direct expenses					
3	c Net income or (loss) from fundraising event		0.			
	9a Gross income from gaming activities.					
	See Part IV, line 19					
	<b>b</b> Less: direct expenses					
	c Net income or (loss) from gaming activities	· · · · · · · · · · · · · · · · · · ·	0.			
10	returns and allowances					
	<b>b</b> Less: cost of goods sold	, b				
$\vdash$	c Net income or (loss) from sales of inventory Miscellaneous Revenue	/ ■ Business Code	0.			
-						
11		900099	772,617.			772,61
	b MEDICAL RECORDS	900099	653.	_15 607	E0 071	65
	c PARNERSHIP REVENUE	_	43,264.	-15,607.	58,871.	
	<ul><li>d All other revenue</li><li>e Total. Add lines 11a-11d</li></ul>		966,534.		10,000.	
12			383,272,010.	369,840,390.	1,331,351.	11,762,049

### Part IX Statement of Functional Expenses

### Section 501(c)(3) and 501(c)(4) organizations must complete all columns.

All other organizations must complete column (A) but are not required to complete columns (B), (C), and (D).

	o not include amounts reported on lines 6b, b, 8b, 9b, and 10b of Part VIII.	(A) Total expenses	( <b>B)</b> Program service expenses	(C) Management and general expenses	<b>(D)</b> Fundraising expenses
1	Grants and other assistance to governments and				
	organizations in the U.S. See Part IV, line 21	NONE			
2	Grants and other assistance to individuals in				
	the U.S. See Part IV, line 22	0.			
3	Grants and other assistance to governments,				
	organizations, and individuals outside the				
	U.S. See Part IV, lines 15 and 16	0.			
4	Benefits paid to or for members	0.			
5	Compensation of current officers, directors,				
	trustees, and key employees	1,442,123.	1,313,023.	125,618.	3,482
6	Compensation not included above, to disqualified				
	persons (as defined under section 4958(f)(1)) and				
	persons described in section 4958(c)(3)(B)	942,466.	858,115.	82,089.	2,262
7	Other salaries and wages	134,970,098.	122,888,559.	11,756,399.	325,140
8	Pension plan contributions (include section 401(k)				
	and section 403(b) employer contributions)		5,775,871.	552,561.	15 <b>,</b> 282
9	Other employee benefits	20,432,544.	18,601,642.	1,781,629.	49,273
0	Payroll taxes	9,546,759.	8,808,694.	720,035.	18,030
1	Fees for services (non-employees):				
а	Management	Ο.			
	Legal	607,933.	2,008.	605,925.	
с	Accounting	149,900.		149,900.	
d	Lobbying	25,260.	25,260.		
	Professional fundraising services. See Part IV, line 17	0.			
	Investment management fees	797,039.		797,039.	
q	Other	0.			
2	Advertising and promotion	0.			
3	Office expenses	90,594,387.	89,958,167.	599,592.	36,628
4	Information technology	729,803.	720,665.	9,138.	
5	Royalties	0.			
6	Occupancy	4,775,442.	4,775,442.		
7	Travel	314,650.	221,181.	89,565.	3,904
8	Payments of travel or entertainment expenses				
Ū	for any federal, state, or local public officials	0.			
٩	Conferences, conventions, and meetings	66,406.	66,406.		
0	Interest	6,853,109.	6,853,109.		
1	Payments to affiliates	0.	, -,		
י 2	Depreciation, depletion, and amortization	20,820,902.	20,774,808.	46,094.	
23	Insurance	2,795,113.	300,141.	2,494,972.	
3 4	Other expenses. Itemize expenses not	, , •	• • • • •	, , , , ,	
•	covered above. (Expenses grouped together				
	and labeled miscellaneous may not exceed				
	5% of total expenses shown on line 25 below.)				
~	BAD DEBTS	17,976,987.	17,976,987.		
	EQUIP_RENTAL_AND_MAINTENANCE_	10,961,582.	9,464,639.	1,492,009.	4,934
	PROFESSIONAL_FEES	33,047,258.	23,670,409.	9,344,251.	32,598
	MISCELLNEOUS	327,709.	78,159.	248,951.	599
		521,105.	, , , , , , , , , , , , , , , , , , , ,	210,001.	
	All other expenses	364,521,184.	333,133,285.	30,895,767.	492,132
	Total functional expenses. Add lines 1 through 24f	JU4, JZ1, 104.	JJJ, 133, 200.		492,132
6	Joint Costs. Check here ► If following SOP 98-2. Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and				

		<b>(A)</b> Beginning of year	<b>(B)</b> End of year
1	Cash - non-interest-bearing	298,569. <b>1</b>	154,899.
2	Savings and temporary cash investments	17,114,706. 2	25,139,457
3	Pledges and grants receivable, net	3	
4	Accounts receivable, net	37,406,473. 4	35,817,855
5	Receivables from current and former officers, directors, trustees, key		
	employees, and highest compensated employees. Complete Part II of		
	Schedule L	5	
6	Receivables from other disqualified persons (as defined under section	-	
	4958(f)(1)) and persons described in section 4958(c)(3)(B). Complete		
	Part II of Schedule L	6	
7 ets	Notes and loans receivable, net	7	
Assets 8 2	Inventories for sale or use	6,590,441. 8	
< 0 9	Prepaid expenses and deferred charges	3,342,471. 9	
-	Land, buildings, and equipment: cost or <b>10a</b> 425,743,372.	<i></i>	1,000,100
loa	other basis. Complete Part VI of Schedule D		
h	Less: accumulated depreciation10b213,077,893.	215,838,468. 10	c 212,665,479
11	Investments - publicly traded securities	95,830,020. 11	
12	Investments - other securities. See Part IV, line 11	12	
13	Investments - program-related. See Part IV, line 11	13	-
14		13	
14	Intangible assets	58,524,466. 15	
16	Other assets. See Part IV, line 11	434,945,614. 16	
17	Total assets. Add lines 1 through 15 (must equal line 34)           Accounts payable and accrued expenses	17,843,703. 17	
18		18	
19	Grants payable	19	
20	Deferred revenue	140,226,545. 20	
	Tax-exempt bond liabilities Escrow or custodial account liability. Complete Part IV of Schedule D	21	
21 12 22	Payables to current and former officers, directors, trustees, key	21	
Liabilities 55 Liabilities		22	•
	persons. Complete Part II of Schedule L Secured mortgages and notes payable to unrelated third parties	22	
23 24		90,000. 24	
	Unsecured notes and loans payable to unrelated third parties	49,469,196. 25	
25	Other liabilities. Complete Part X of Schedule D	207,629,444. 26	
26	Total liabilities. Add lines 17 through 25         Organizations that follow SFAS 117, check here         X	207,029,444. 20	199,802,873
es	complete lines 27 through 29, and lines 33 and 34.		
27	Unrestricted net assets	206,944,044. 27	
28	Temporarily restricted net assets	12,337,825. <b>28</b>	
29	Permanently restricted net assets	8,034,301. <b>29</b>	8,050,788
Net Assets or Fund Balances 65 82 75 15 05 75 15 75 15 75 75 15 75	Organizations that do not follow SFAS 117, check here  and complete lines 30 through 34.		
റ ഗ 30	Capital stock or trust principal, or current funds	30	
5 31	Paid-in or capital surplus, or land, building, or equipment fund	31	
S¥ 32	Retained earnings, endowment, accumulated income, or other funds	32	
50 Set	Total net assets or fund balances	227,316,170. 33	
34	Total liabilities and net assets/fund balances	434,945,614. 34	
			Form <b>990</b> (2009

Forn	n 990 (2009)		Pa	ge <b>12</b>
Pa	rt XI Financial Statements and Reporting			
			Yes	No
1	Accounting method used to prepare the Form 990: Cash X Accrual Other			
	If the organization changed its method of accounting from a prior year or checked "Other," explain in			
	Schedule O.			
2a	Were the organization's financial statements compiled or reviewed by an independent accountant?	2a		Х
b	Were the organization's financial statements audited by an independent accountant?	2b	Х	
С	If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of			
	the audit, review, or compilation of its financial statements and selection of an independent accountant?	2c	Х	
	If the organization changed either its oversight process or selection process during the tax year, explain in			
	Schedule O.			
d	If "Yes" to line 2a or 2b, check a box below to indicate whether the financial statements for the year were			
	issued on a consolidated basis, separate basis, or both:			
	Separate basis Consolidated basis X Both consolidated and separate basis			
3a	As a result of a federal award, was the organization required to undergo an audit or audits as set forth in			
	the Single Audit Act and OMB Circular A-133?	3a		Х
b	If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the			
	required audit or audits, explain why in Schedule O and describe any steps taken to undergo such audits.	3b		

SCH	EDUL	E A	
(Form	990 o	r 990	-F7)

## **Public Charity Status and Public Support**

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

Open to Public Department of the Treasury Attach to Form 990 or Form 990-EZ. See separate instructions. Inspection Internal Revenue Service Employer identification number Name of the organization PENINSULA REGIONAL MEDICAL CENTER 52-0591628 Reason for Public Charity Status (All organizations must complete this part.) See instructions. Part I The organization is not a private foundation because it is: (For lines 1 through 11, check only one box.) 1 A church, convention of churches, or association of churches described in section 170(b)(1)(A)(i). A school described in section 170(b)(1)(A)(ii). (Attach Schedule E.) 2 Х A hospital or a cooperative hospital service organization described in section 170(b)(1)(A)(iii). 3 A medical research organization operated in conjunction with a hospital described in section 170(b)(1)(A)(iii). Enter the 4 hospital's name, city, and state: 5 An organization operated for the benefit of a college or university owned or operated by a governmental unit described in section 170(b)(1)(A)(iv). (Complete Part II.) A federal, state, or local government or governmental unit described in section 170(b)(1)(A)(v). 6 7 An organization that normally receives a substantial part of its support from a governmental unit or from the general public described in section 170(b)(1)(A)(vi). (Complete Part II.) 8 A community trust described in section 170(b)(1)(A)(vi). (Complete Part II.) 9 An organization that normally receives: (1) more than 33 1/3 % of its support from contributions, membership fees, and gross receipts from activities related to its exempt functions - subject to certain exceptions, and (2) no more than 33 1/3% of its support from gross investment income and unrelated business taxable income (less section 511 tax) from businesses acquired by the organization after June 30, 1975. See section 509(a)(2). (Complete Part III.) 10 An organization organized and operated exclusively to test for public safety. See section 509(a)(4). An organization organized and operated exclusively for the benefit of, to perform the functions of, or to carry out the 11 purposes of one or more publicly supported organizations described in section 509(a)(1) or section 509(a)(2). See section 509(a)(3). Check the box that describes the type of supporting organization and complete lines 11e through 11h. а Type I b Type II с Type III - Functionally integrated d Type III - Other By checking this box, I certify that the organization is not controlled directly or indirectly by one or more disgualified е persons other than foundation managers and other than one or more publicly supported organizations described in section 509(a)(1) or section 509(a)(2). f If the organization received a written determination from the IRS that it is a Type I, Type II, or Type III supporting organization, check this box Since August 17, 2006, has the organization accepted any gift or contribution from any of the g following persons? (i) A person who directly or indirectly controls, either alone or together with persons described in (ii) Yes No and (iii) below, the governing body of the supported organization? 11g(i) (ii) A family member of a person described in (i) above? 11g(ii) (iii) A 35% controlled entity of a person described in (i) or (ii) above? 11g(iii) Provide the following information about the supported organization(s). h (v) Did you notify (i) Name of supported (iii) Type of organization (vii) Amount of (ii) EIN (iv) Is the organization (vi) Is the organization (described on lines 1-9 in col. (i) listed in your the organization in organization in col. support above or IRC section col. (i) of your governing document? (i) organized in the (see instructions)) support? US? Yes No Yes No Yes No

Total

For Privacy Act and Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

Schedule A (Form 990 or 990-EZ) 2009

OMB No. 1545-0047

9

Schedule A	(Form 990 or 990-E	Z) 2009
Dout II	0	0

Par	(Complete only if you check	ganizations D ked the box or	<b>Described in S</b> n line 5, 7, or 8	Sections 170( 3 of Part I.)	b)(1)(A)(iv) a	nd 170(b)(1)(/	4)(vi)
Sec	tion A. Public Support						
Cale	endar year (or fiscal year beginning in)	<b>(a)</b> 2005	(b) 2006	(c) 2007	( <b>d</b> ) 2008	(e) 2009	(f) Total
1	Gifts, grants, contributions, and membership fees received. (Do not include any "unusual grants.")						
2	Tax revenues levied for the organization's benefit and either paid to or expended on its behalf						
3	The value of services or facilities furnished by a governmental unit to the organization without charge						
4	Total. Add lines 1 through 3						
5	The portion of total contributions by each						
	person (other than a governmental unit or						
	publicly supported organization) included						
	on line 1 that exceeds 2% of the amount						
	shown on line 11, column (f)						
6	Public support. Subtract line 5 from line 4.						
Sec	tion B. Total Support						
Cale	endar year (or fiscal year beginning in) 🕨	<b>(a)</b> 2005	<b>(b)</b> 2006	(c) 2007	( <b>d</b> ) 2008	(e) 2009	(f) Total
7	Amounts from line 4						
8	Gross income from interest, dividends,						
	payments received on securities loans, rents, royalties and income from similar sources						
9	Net income from unrelated business activities, whether or not the business is regularly carried on						
10	Other income. Do not include gain or loss from the sale of capital assets (Explain in Part IV.)						
11	Total support. Add lines 7 through 10						
12	Gross receipts from related activities, etc. (se	e instructions)				12	
13	First five years. If the Form 990 is f					ar as a section	501(c)(3)
	organization, check this box and stop here						
Sec	tion C. Computation of Public Sup	port Percenta	age				
14	Public support percentage for 2009 (line	e 6, column (f) d	ivided by line 11	, column (f))		14	%
15	Public support percentage from 2008 Se	chedule A, Part	II, line 14			15	%
16a	33 1/3 % support test - 2009. If the o	rganization did	not check the	box on line 13	, and line 14 is	33 1/3 % or mo	re, check
	this box and stop here. The organization	on qualifies as a	a publicly suppo	rted organizatio	n		▶□
b	33 1/3 % support test - 2008. If the c	organization did	I not check a b	ox on line 13	or 16a, and line	e 15 is 331/3 %	or more,
	check this box and stop here. The orga	anization qualifi	es as a publicly	supported orga	nization		▶□
17a	10%-facts-and-circumstances test - 2						
	or more, and if the organization me	eets the "facts	-and-circumstan	ces" test, che	ck this box an	d stop here. E	Explain in
	Part IV how the organization meets t	he "facts-and-c	ircumstances" t	est. The organi	ization qualifies	as a publicly s	supported
	organization			•			
b	10%-facts-and-circumstances test - 2						
	15 is 10% or more, and if the orga		-				
	Explain in Part IV how the organzatio						-
	supported organization				•		
18	<b>Private foundation.</b> If the organization						
	instructions						

Schedule A (Form 990 or 990-EZ) 2009

Par	t III Support Schedule for Organ (Complete only if you checked						
Sec	tion A. Public Support			,			
	alendar year (or fiscal year beginning in) <b>&gt;</b>	(a) 2005	<b>(b)</b> 2006	(c) 2007	(d) 2008	(e) 2009	(f) Total
1	Gifts, grants, contributions, and	. ,					
•	membership fees received. (Do not include						
	any "unusual grants.")						
2	Gross receipts from admissions, merchandise						
-	sold or services performed, or facilities						
	furnished in any activity that is related to the						
•	organization's tax-exempt purpose						
3	Gross receipts from activities that are not an						
_	unrelated trade or business under section 513						
4	Tax revenues levied for the organization's						
	benefit and either paid to or expended on						
	its behalf						
5	The value of services or facilities						
	furnished by a governmental unit to the						
	organization without charge						
6	Total. Add lines 1 through 5						
7 a	Amounts included on lines 1, 2, and 3						
	received from disqualified persons						
b	Amounts included on lines 2 and 3 received from other than disqualified						
	persons that exceed the greater of						
	\$5,000 or 1% of the amount on line 13 for the year						
c	Add lines 7a and 7b						
8	Public support (Subtract line 7c from						
	line 6.)						
Sec	tion B. Total Support		1			1	1
	alendar year (or fiscal year beginning in) 🕨	(a) 2005	<b>(b)</b> 2006	(c) 2007	(d) 2008	(e) 2009	(f) Total
9	Amounts from line 6						
	Gross income from interest, dividends,						
	payments received on securities loans,						
	rents, royalties and income from similar sources						
h	Unrelated business taxable income (less						
b	, , , , , , , , , , , , , , , , , , ,						
	section 511 taxes) from businesses						
	acquired after June 30, 1975						
c	Add lines 10a and 10b						
11	Net income from unrelated business activities not included in line 10b,						
	whether or not the business is regularly						
	carried on						
12	Other income. Do not include gain or						
	loss from the sale of capital assets						
	(Explain in Part IV.)						
13	Total support. (Add lines 9, 10c, 11,						
	and 12.)						
14	First five years. If the Form 990 is for	the organization	n's first, second,	third, fourth, o	r fifth tax year a	as a section 501	(c)(3)
	organization, check this box and stop here						►
Sec	tion C. Computation of Public Sup	port Percent	age				
15	Public support percentage for 2009 (line 8, co	olumn (f) divided	by line 13, column	(f))		15	%
16	Public support percentage from 2008 Schedu	ule A, Part III, line	15			16	%
Sec	tion D. Computation of Investmen						
17	Investment income percentage for 2009 (lir			, column (f))		17	%
18	Investment income percentage from 2008			, column (1))		18	%
	33 1/3 % support tests - 2009. If the or						
	17 is not more than 33 1/3 %, check th						
h	<b>33</b> 1/3 % support tests - 2008. If the orga		-				
U U							<b>N</b>

60011493

Part IV Supplemental Information. Complete this part to provide the explanation required by Part II, line 10; Part II, line 17a or 17b; or Part III, line 12. Provide any other additional information. See instructions

### **Schedule of Contributors**

► Attach to Form 990, 990-EZ, or 990-PF.

OMB No. 1545-0047

2009

Employer identification number

Name of the organization

PENINSULA REGIONAL MEDICAL CENTER

52-0591628

Organization	type	(check	one	):
organization	. <b>y</b> pc	(011001	0110,	

Filers of:	Section:
Form 990 or 990-EZ	X 501(c)( <sup>3</sup> ) (enter number) organization
	4947(a)(1) nonexempt charitable trust <b>not</b> treated as a private foundation
	527 political organization
Form 990-PF	501(c)(3) exempt private foundation
	4947(a)(1) nonexempt charitable trust treated as a private foundation
	501(c)(3) taxable private foundation

Check if your organization is covered by the **General Rule** or a **Special Rule**. **Note.** Only a section 501(c)(7), (8), or (10) organization can check boxes for both the General Rule and a Special Rule. See instructions.

### **General Rule**

For an organization filing Form 990, 990-EZ, or 990-PF that received, during the year, \$5,000 or more (in money or property) from any one contributor. Complete Parts I and II.

### **Special Rules**

For a section 501(c)(3) organization filing Form 990 or 990-EZ that met the 33 1/3 % support test of the regulations under sections 509(a)(1) and 170(b)(1)(A)(vi), and received from any one contributor, during the year, a contribution of the greater of **(1)** \$5,000 or **(2)** 2% of the amount on (i) Form 990, Part VIII, line 1h or (ii) Form 990-EZ, line 1. Complete Parts I and II.

For a section 501(c)(7), (8), or (10) organization filing Form 990 or 990-EZ that received from any one contributor, during the year, aggregate contributions of more than \$1,000 for use *exclusively* for religious, charitable, scientific, literary, or educational purposes, or the prevention of cruelty to children or animals. Complete Parts I, II, and III.

For a section 501(c)(7), (8), or (10) organization filing Form 990 or 990-EZ that received from any one contributor, during the year, contributions for use *exclusively* for religious, charitable, etc., purposes, but these contributions did not aggregate to more than \$1,000. If this box is checked, enter here the total contributions that were received during the year for an *exclusively* religious, charitable, etc., purpose. Do not complete any of the parts unless the **General Rule** applies to this organization because it received nonexclusively religious, charitable, etc., contributions of \$5,000 or more during the year **b** 

**Caution.** An organization that is not covered by the General Rule and/or the Special Rules does not file Schedule B (Form 990, 990-EZ, or 990-PF), but it **must** answer "No" on Part IV, line 2 of its Form 990, or check the box on line H of its Form 990-EZ, or on line 2 of its Form 990-PF, to certify that it does not meet the filing requirements of Schedule B (Form 990, 990-EZ, or 990-PF).

For Privacy Act and Paperwork Reduction Act Notice, see the Instructions for Form 990, 990-EZ, or 990-PF.

Schedule B (Form 990, 990-EZ, or 990-PF) (2009)

### Schedule B (Form 990, 990-EZ, or 990-PF) (2009)

Name of organization PENINSULA REGIONAL MEDICAL CENTER

#### Part I Contributors (see instructions) (a) (b) (C) (d) No. Name, address, and ZIP + 4 Aggregate contributions Type of contribution 1 PENINSULA REGIONAL MEDICAL CENTER FND Х Person Payroll 100 EAST CARROLL STREET 321,717. \$ Noncash (Complete Part II if there is SALISBURY, MD 21081 a noncash contribution.) (a) (b) (C) (d) Aggregate contributions Type of contribution No. Name, address, and ZIP + 4 Person Payroll \$ Noncash (Complete Part II if there is a noncash contribution.) (b) (d) (a) (C) No. Name, address, and ZIP + 4 Aggregate contributions Type of contribution Person Payroll \$ Noncash (Complete Part II if there is a noncash contribution.) (d) (a) (b) (C) No. Name, address, and ZIP + 4 Aggregate contributions Type of contribution Person Payroll \$ Noncash (Complete Part II if there is a noncash contribution.) (a) (b) (c) (d) Type of contribution No. Name, address, and ZIP + 4 Aggregate contributions Person Payroll \$ Noncash (Complete Part II if there is a noncash contribution.) (a) (b) (C) (d) No. Name, address, and ZIP + 4 Aggregate contributions Type of contribution Person Payroll \$ Noncash (Complete Part II if there is a noncash contribution.)

Schedule B (Form 990, 990-EZ, or 990-PF) (2009)

(Form 990 or 990-EZ) For Organizations Exempt From Income Tax Under section 501(c) and section 527							
	Complete if the organization is described below						
Department of the Treasury Internal Revenue Service	► Attach to Form 990 or Form 990	-EZ. ►See sepa	arate instructions	Open to Public Inspection			
<ul> <li>f the organization answered "Yes," to Form 990, Part IV, line 3, or Form 990-EZ, Part VI, line 46 (Political Campaign Activities), then</li> <li>Section 501(c)(3) organizations: Complete Parts I-A and B. Do not complete Part I-C.</li> <li>Section 501(c) (other than section 501(c)(3)) organizations: Complete Parts I-A and C below. Do not complete Part I-B.</li> <li>Section 527 organizations: Complete Part I-A only.</li> <li>f the organization answered "Yes," to Form 990, Part IV, line 4, or Form 990-EZ, Part VI, line 47 (Lobbying Activities), then</li> <li>Section 501(c)(3) organizations that have filed Form 5768 (election under section 501(h)): Complete Part II-A. Do not complete Part II-B.</li> <li>Section 501(c)(3) organizations that have NOT filed Form 5768 (election under section 501(h)): Complete Part II-B. Do not complete Part II-A.</li> <li>f the organization answered "Yes," to Form 990, Part IV, line 5 (Proxy Tax), then</li> <li>Section 501(c)(4), (5), or (6) organizations: Complete Part III.</li> <li>Name of organization</li> </ul>							
-	AL MEDICAL CENTER		52-0591				
	if the organization is exempt under	section 501(c) or i					
<ul><li>2 Political expenditur</li><li>3 Volunteer hours</li></ul>	on of the organization's direct and indirect po		▶ \$				
	if the organization is exempt under s		_				
<ol> <li>Enter the amount of</li> <li>If the organization if</li> <li>Was a correction m</li> <li>If "Yes," describe in</li> </ol>	<ul> <li>Enter the amount of any excise tax incurred by organization managers under section 4955</li> <li>If the organization incurred a section 4955 tax, did it file Form 4720 for this year?</li> <li>Was a correction made?</li> </ul>						
_	if the organization is exempt under						
<ul> <li>activities</li> <li>2 Enter the amount of 527 exempt function</li> <li>3 Total exempt function</li> <li>3 Total exempt function</li> <li>4 Did the filing organities</li> <li>5 Enter the names, a were made. For expolitical contribution</li> </ul>	527 exempt function activities       ► \$						
<b>(a)</b> Name	(b) Address	(c) EIN	(d) Amount paid from filing organization's C funds. If none, enter -0	(e) Amount of political ontributions received and promptly and directly delivered to a separate political organization. If none, enter -0			
		-					
		-					

**Political Campaign and Lobbying Activities** 

For Privacy Act and Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ. JSA 9E1264 2.000 Schedule C (Form 990 or 990-EZ) 2009

OMB No. 1545-0047

SCHEDULE C

Pa	art II-A Complete if the organization under section 501(h)).	on is exempt under section 501(c)(3) and f	iled Form 5768 (elect	ion
		belongs to an affiliated group. checked box A and "limited control" provision	ons apply.	
		bying Expenditures eans amounts paid or incurred.)	(a) Filing organization's totals	( <b>b)</b> Affiliated group totals
-	Total lobbying expenditures to influence			
b				
d		a and 1b)		
e	· · · · · ·	lines 1c and 1d)		
f	Lobbying nontaxable amount. Enter the			
	columns.	-		
	If the amount on line 1e, column (a) or (b) is:	The lobbying nontaxable amount is:		
	Not over \$500,000	20% of the amount on line 1e.		
	Over \$500,000 but not over \$1,000,000	\$100,000 plus 15% of the excess over \$500,000.		
	Over \$1,000,000 but not over \$1,500,000	\$175,000 plus 10% of the excess over \$1,000,000.		
	Over \$1,500,000 but not over \$17,000,000	\$225,000 plus 5% of the excess over \$1,500,000.		
	Over \$17,000,000	\$1,000,000.		
g	Grassroots nontaxable amount (enter 25	% of line 1f)		
h	Subtract line 1g from line 1a. If zero or le	ss, enter -0-		
i	Subtract line 1f from line 1c. If zero or les	s, enter -0-		
j	If these is an amount other than zero on	either line 1h or line 1i, did the organization file Fo	rm 4720 reporting	
	section 4911 tax for this year?			Yes

### 4-Year Averaging Period Under Section 501(h)

## (Some organizations that made a section 501(h) election do not have to complete all of the five columns below. See the instructions for lines 2a through 2f on page 4.)

### Lobbying Expenditures During 4-Year Averaging Period

	Ecosying Exper	laitai eo Bailing 4 16	al Averaging i enea		
Calendar year (or fiscal year beginning in)	<b>(a)</b> 2006	<b>(b)</b> 2007	<b>(c)</b> 2008	( <b>d</b> ) 2009	<b>(e)</b> Total
<b>2 a</b> Lobbying non-taxable amount					
<b>b</b> Lobbying ceiling amount (150% of line 2a, column (e))					
<b>c</b> Total lobbying expenditures					
d Grassroots nontaxable amount					
e Grassroots ceiling amount (150% of line 2d, column (e))					
f Grassroots lobbying expenditures					

Schedule C (Form 990 or 990-EZ) 2009

V 09-9.4

# Part II-B Complete if the organization is exempt under section 501(c)(3) and has NOT filed Form 5768 (election under section 501(h)).

		(8	ı)	(b)			
		Yes	No		Amour	t	
1	During the year, did the filing organization attempt to influence foreign, national, state or local legislation, including any attempt to influence public opinion on a legislative matter or						
а	referendum, through the use of: Volunteers?		Х				
a b	Paid staff or management (include compensation in expenses reported on lines 1c through 1i)?		X				
C	Media advertisements?		Х				
d	Mailings to members, legislators, or the public?		Х				
e	Publications, or published or broadcast statements? Grants to other organizations for lobbying purposes?		Х	<u> </u>			
f	Grants to other organizations for lobbying purposes? Direct contact with legislators, their staffs, government officials, or a legislative body?		X X				
g h	Rallies, demonstrations, seminars, conventions, speeches, lectures, or any similar means?		X				
i	Other activities? If "Yes," describe in Part IV	X				25,2	260
j	Total Add lines 1c through 1i					25,2	
2 a	Did the activities in line 1 cause the organization to be not described in section 501(c)(3)?		Х				
b	If "Yes," enter the amount of any tax incurred under section 4912			<u> </u>			
С	If "Yes," enter the amount of any tax incurred by organization managers under section 4912						
d	If the filing organization incurred a section 4912 tax, did it file Form 4720 for this year?						
Pa	rt III-A Complete if the organization is exempt under section 501(c)(4), section 501(c) 501(c)(6).	c)(5),	or se	ction			
	30 ((c)(d).					/es	No
1	Were substantially all (90% or more) dues received nondeductible by members?				1		
2	Did the organization make only in-house lobbying expenditures of \$2,000 or less?						
3	Did the organization agree to carryover lobbying and political expenditures from the prior year?	 		 	3		
Pa	rt III-B Complete if the organization is exempt under section 501(c)(4), section 501(c)						
	501(c)(6) if BOTH Part III-A, lines 1 and 2 are answered "No" OR if Part III-A, I	ine 3	is an	swere	ed		
	"Yes."						
1 2	Dues, assessments and similar amounts from members Section 162(e) nondeductible lobbying and political expenditures (do not include amounts of			1			
2	expenses for which the section 527(f) tax was paid).	pontic	aı				
а	Current year			2a			
b	Carryover from last year			2b			
С	Total			2c			
3	Aggregate amount reported in section 6033(e)(1)(A) notices of nondeductible section 162(e) due	-		3			
4	If notices were sent and the amount on line 2c exceeds the amount on line 3, what portion	of th	e				
	excess does the organization agree to carryover to the reasonable estimate of nondeductible le	obbyin	g				
5	and political expenditure next year? Taxable amount of lobbying and political expenditures (see instructions)			4 5			
5 Da	rt IV Supplemental Information			5			
Con Also	nplete this part to provide the descriptions required for Part I-A, line 1; Part I-B, line 4; Part I-C b, complete this part for any additional information.	, line	5; and	ว Part	II-B, line	e 1i.	
_		_	_	_		_	_

Supplemental Information (continued)

OTHER ACTIVITIES
PART_II-B, LINE 1L
PENINSULA REGIONAL MEDICAL CENTER PAYS DUES TO ORGANIZATIONS THAT LOBBY
FEDERAL AND STATE LEGISLATORS ON BEHALF OF HOSPITALS AND HEALTH SYSTEMS
THE PORTION OF DUES PAID TO THE AMERCIAN HOSPITAL ASSOCIATION
ATTRIBUTABLE TO LOBBYING WERE \$9,677 AND THE PORTION OF DUES TO THE
MARYLAND HOSPITAL ASSOCIATION WERE \$15,583

SCHEDULE D		Supplemental Financial Statements		OMB No. 1545-0047
(Fo	rm 990)	Complete if the organization answered "Yes," to Form 990	<b>,</b>	2009
		Part IV, line 6, 7, 8, 9, 10, 11, or 12.	',	Open to Public
	rtment of the Treasury nal Revenue Service	Attach to Form 990. See separate instructions.		Inspection
Name	e of the organization		Employer identifica	tion number
-		IAL MEDICAL CENTER	52-059162	
Pa		tions Maintaining Donor Advised Funds or Other Similar Funds o ization answered "Yes" to Form 990, Part IV, line 6.	r AccountsCom	olete if
		(a) Donor advised funds	(b) Funds and o	other accounts
1	Total number at er	nd of year		
2		utions to (during year)		
3	Aggregate grants f			
4 5	Aggregate value a	t end of year	advisod	
0	-		auviseu	Yes No
6	-	on inform all grantees, donors, and donor advisors in writing that grant funds c		
	-	table purposes and not for the benefit of the donor or donor advisor, or for any	/ other	
		impermissible private benefit?		
Par 1		tion Easements. Complete if the organization answered "Yes" to Fo servation easements held by the organization (check all that apply).	rm 990, Part IV, I	line 7.
			f an historically imp	ortant land area
			f a certified historic	
		of open space		
2		through 2d if the organization held a qualified conservation contribution in the	form of a conserva	tion
	easement on the la	ast day of the tax year.	Held at the	End of the Year
•	Total number of co	nservation easements	2a	
a b		ricted by conservation easements	2b	
c	-	vation easements on a certified historic structure included in (a)	2c	
d		vation easements included in (c) acquired after 8/17/06	2d	
3	Number of conserv	vation easements modified, transferred, released, extinguished, or terminated	by the organization	during
	the tax year ▶			
4 5		where property subject to conservation easement is located		
5	0	procement of the conservation easements it holds?	0	Yes No
6	-	r hours devoted to monitoring, inspecting, and enforcing conservation easeme		
	▶			
7	Amount of expense	es incurred in monitoring, inspecting, and enforcing conservation easements o	Juring the year	
~	►\$	vation easement reported on line 2(d) above satisfy the requirements of section		
8		170(h)(4)(B)(ii)?		Yes No
9		be how the organization reports conservation easements in its revenue and ex		
		include, if applicable, the text of the footnote to the organization's financial st	•	
		accounting for conservation easements.		
Pa	rt III Organizat Complete	tions Maintaining Collections of Art, Historical Treasures, or Othe if the organization answered "Yes" to Form 990, Part IV, line 8.	r Similar Assets	
1a	If the organization art, historical treat provide, in Part XI	n elected, as permitted under SFAS 116, not to report in its revenue st sures, or other similar assets held for public exhibition, education, or reso V, the text of the footnote to its financial statements that describes these ite	atement and bala earch in furtheranc	nce sheet works of e of public service,
b	If the organization historical treasure	n elected, as permitted under SFAS 116, to report in its revenue staten as, or other similar assets held for public exhibition, education, or researing amounts relating to these items:	nent and balance	sheet works of art,
		uded in Form 990, Part VIII, line 1	▶ \$	
		d in Form 990, Part X		
2		n received or held works of art, historical treasures, or other similar		
		required to be reported under SFAS116 relating to these items:		
a		d in Form 990, Part VIII, line 1		
b		Form 990, Part X	►\$	
For F	Privacy Act and Paper	work Reduction Act Notice, see the Instructions for Form 990.	Schedul	le D (Form 990) 2009

Scheo	lule D (Form 990) 2009			52	-05916	28			Р	age <b>2</b>
Par	t III Organizations Maintaini	ng Collections of	of Art, Histori	al Treasures	, or Oth	er Similar /	Assets(c	ontinue	d)	
3 b c 4 5	Using the organization's acquisition, collection items (check all that apply Public exhibition Scholarly research Preservation for future gen Provide a description of the organization Part XIV. During the year, did the organization assets to be sold to raise funds rather tiv Escrow and Custodial A	acces sion, and o ): erations tion's collections solici t or receive er than to be main	ther records, ch d e and explain how donations of ar atained as part o	eck any of the f Loan or exch Other w they further th t, historical treat f the organizatio	ollowing t nange pro e organiz sures, or on's collec	that are a sig ograms ation's exem other similar ction?	nificant us	e in		
T GI	IV, line 9, or reported an a						0111 000	o, i art		
	Is the organization an agent, trustee, included on Form 990, Part X? If "Yes," explain the arrangement in I						[ mount	Yes		] No
С	Beginning balance				1c					
d	Additions during the year			[	1d					
е	Distributions during the year				1e					
f	Ending balance				1f					
2a	Did the organization include an amount		Part X, line 213	'			• • • • L	Yes		No
	If "Yes," explain the arrangement in									
Par	t V Endowment Funds. Com							(-) =		
1a	Beginning of year balance	(a) Current Year	(b) Prior year	(c) Two yea	SDACK	(d) Three yea	ars back	(e) Four	years	Dack
b	Contributions	25,231,843.	29,317,17							
	Net investment earnings, gains,	206,865.	110,900	).						
Ū	and losses	2 074 407	1 000 54							
d	Grants or scholarships	3,074,487.	-4,000,54							
	Other expenditures for facilities									
	and programs									
f	Administrative expenses	217,196.	195,68	3						
g	End of year balance	28,295,999.	25,231,84							
2	Provide the estimated percentage of			L						
а	Board designated or quasi-endowme	ent ▶ 51.180	0 %							
b	Permanent endowment  .1	500 <b>%</b>								
	Term endowment ► 48.6700 9									
3a	Are there endowment funds not in th	e pos session of	the organizatior	that are held a	nd admin	istered for th	е	_		
	organization by:								/es	No
	(i) unrelated organizations							3a(i)		X
h	(ii) related organizations							3a(ii)		X
	If "Yes" to 3a(ii), are the related orga							3b		
4	Describe in Part XIV the intended us				V line 1	10				
Fai	t VI Investments - Land, Buil		-				(-)			
	Description of investment		or other basis estment)	(b) Cost or other basis (other)		ccumulated preciation	(d	l) Book valı	Je	
1a	Land			10,492,17				10,49		
b	Buildings			194,392,22	2. 45,	978,931.	1	48,41	3,29	91.
С	Leasehold improvements								-	
d	Equipment			210,232,50				47,60		
e	Other			10,626,47		470,096.		6,15		
Tota	I. Add lines 1a through 1e. (Column	(a) must equal For	m 990, Part X, o	column (B), line	1U(C).) 🔒	<u> •</u>	2	212,66	5 <b>,</b> 4′	19.

Schedule D (Form 990) 2009

Schedule D (Form 990) 2009		52-0591628	Page <b>3</b>
Part VII Investments - Other Securities. See Fe	orm 990, Part X, line	12.	
(a) Description of security or category (including name of security)	(b) Book value	(c) Method of valuation Cost or end-of-year market	
Financial derivatives			
Closely-held equity interests			
Other			
Total. (Column (b) must equal Form 990, Part X, col. (B) line 12.)			
Part VIII Investments - Program Related. See F	orm 990, Part X, line	e 13.	
(a) Description of investment type	(b) Book value	(c) Method of valuation	
		Cost or end-of-year market	value
Total. (Column (b) must equal Form 990, Part X, col. (B) line 13.) Part IX Other Assets. See Form 990, Part X, li	no 15		
	Description		(b) Book value
INVESTMENT IN PARTNERSHIPS	Description		826,988.
UNAMORTIZED FINANCING COSTS			2,548,454.
OTHER ASSETS			954,958.
DEBT SERVICE RESERVE FUND			9,375,536.
DONOR RESTRICTED FUND			19,936,903.
SELF-INSURANCE FUND			13,018,577.
BOARD DESIGNATED INVESTMENTS			13,474,686.
		<u> </u>	60,136,102.
Part X Other Liabilities. See Form 990, Part X	Í		
1. (a) Description of liability	(b) Amount		
Federal income taxes	0.155.000		
ADVANCES FROM 3RD PARTY PAYORS	8,157,600.		
ACCRUED SELF INSURANCE LIABITIES	8,676,470.		
OTHER LIABILITIES	4,989,423. 11,740,584.		
EMP. COMP. RELATED PAYROLL TAXES			
PENSION FUND LIABILITY	14,610,332.		
		· · · · · · · · · · · · · · · · · · ·	
Total. (Column (b) must equal Form 990, Part X, col. (B) line 25.)	48,174,409.		

2. FIN 48 Footnote. In Part XIV, provide the text of the footnote to the organization's financial statements that reports the organization's liability for uncertain tax positions under FIN 48.

Schedule	D (Form 990) 2009 52-0591628			Page <b>4</b>
Part 2	Reconciliation of Change in Net Assets from Form 990 to Audited Financial Statem	ent	s	
1	Total revenue (Form 990, Part VIII, column (A), line 12)	1		383,272,010.
2	Total expenses (Form 990, Part IX, column (A), line 25)	2		364,521,184.
3	Excess or (deficit) for the year. Subtract line 2 from line 1	3	1	18,750,826.
4	Net unrealized gains (losses) on investments	4		4,978,411.
5		5	+	
6		6		
7	Investment expenses Prior period adjustments	7	+	
8		8		259,749.
	Other (Describe in Part XIV.)	9		5,238,160.
9	Total adjustments (net). Add lines 4 through 8	-		
10	Excess or (deficit) for the year per audited financial statements. Combine lines 3 and 9	10		23,988,986.
Part		urn		200 550 616
1	Total revenue, gains, and other support per audited financial statements	•  -	1	388,552,616.
2	Amounts included on line 1 but not on Form 990, Part VIII, line 12:			
а	Net unrealized gains on investments 2a 4,978,41	1.		
b	Donated services and use of facilities 2b			
С	Recoveries of prior year grants 2c			
d	Other (Describe in Part XIV.)	1.		
е	Add lines 2a through 2d	. L	2e	4,918,220.
3	Subtract line 2e from line 1	- L	3	383,634,396.
4	Amounts included on Form 990, Part VIII, line 12, but not on line 1:			
а	Investment expenses not included on Form 990, Part VIII, line 7b 4a 797, 03	9.		
b	Other (Describe in Part XIV.)         4b         -1,159,42	5.		
с	Add lines 4a and 4b		4c	-362,386.
5	Total revenue. Add lines 3 and 4c. (This must equal Form 990, Part I, line 12.)		5	383,272,010.
Part	KIII Reconciliation of Expenses per Audited Financial Statements With Expenses per F		rn	<u> </u>
1	Total expenses and losses per audited financial statements		1	363,438,816.
2	Amounts included on line 1 but not on Form 990, Part IX, line 25:	• -		
a				
b				
c				
_		5		
d		5.	2.	77,105.
e		•  -	2e 3	363,361,711.
3	Subtract line 2e from line 1	-	3	<u> </u>
4	Amounts included on Form 990, Part IX, line 25, but not on line 1:			
	Investment expenses not included on Form 990, Part VIII, line 7b 4a 797, 03			
	Other (Describe in Part XIV.) 4b 362,43	4.		1 1 5 0 4 7 2
	Add lines 4a and 4b	•  -	4c	1,159,473.
5	Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, line 18.)		5	364,521,184.
Part	<b>KIV</b> Supplemental Information			
and 2b	ete this part to provide the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and 4; Part I ; Part V, line 4; Part X, line 2; Part XI, line 8; Part XII, lines 2d and 4b; and Part XIII, lines 2d and 4b. Also rt to provide any additional information.			
SEE	PAGE 5			
			Sche	dule D (Form 990) 2009

Part XIV Supplemental Information (continued)

Page 5

INTENDED USE OF ENDOWMENTS FUNDS

PART V, LINE 4

THE ORGANIZATION'S ENDOWMENT FUND CAN BE USED FOR CAPITAL, PATIENT

SERVICES OF EDUCATIONAL PURPOSES.

FIN 48 FOOTNOTE

PART X, LINE 2

THE ORGANIZATION DID NOT HAVE ANY UNCERTAIN TAX POSITIONS THAT WERE MATERIAL TO THE FINANCIAL STATEMENTS. ACCORDINGLY, THE ORGANIZATION DID NOT INCLUDE A FIN 48 FOOTNOTE IN ITS AUDITED FINANCIAL STATEMENTS.

PART XI, LINE 8 - OTHER

PENSION ADJUSTMENT - FAS 158	\$(1,619,960)
ENDOWMENT ADJUSTMENT	11,276
INVESTMENT INCOME SWAP	1,371,859
CHANGE IN EQUITY INTEREST OF FOUNDATION	1,016,778
NET ASSETS RELEASED FROM RESTRICTION	(382,908)
PARTNERSHIP K-1 VS BOOK INCOME	(137,296)
TOTAL	\$259 <b>,</b> 749

Schedule D (Form 990) 2009

## Part XIV Supplemental Information (continued)

Page 5
--------

PART XII, LINE 2D - OTHER	
RENTAL EXPENSE ON LINE 6B	\$77,105
PARTNERSHIP K-1 BOOK VS TAX	(137,296)
TOTAL	\$(60,191)
ART XII, LINE 4B - OTHER	
XPENSES ON PREMIER K-1	\$ 3
FOUNDATION CONTRIBUTIONS	212,431
NVESTMENT INCOME SWAP	(1,371,859)
OTAL	\$(1,159,425)
PART XIII, LINE 2D - OTHER	
RENTAL EXPENSE ON LINE 6B	\$77 <b>,</b> 105

TOTAL

\$77**,**105

## Part XIV Supplemental Information (continued)

PART XIII, LINE 4B - OTHER

EXPENSES ON PREMIER K-1	\$	3
FOUNDATION CONTRIBUTIONS	212,	,431
MGMT FEES RECLASSED FORM EXPENSES	150,	,000

TOTAL

\$362,434

SCH	IEDULE H			Hospita	als		OMB No	. 1545	5-004	7
(Fori	n 990)			•			എന	<b>n n</b>	n	
		Comp	lete if the orga	anization answered "Yes" t	to Form 990, Part IV, quest		Z		9	
Depar	tment of the Treasury			Attach to Form	990.		Open			lic
_	al Revenue Service			See separate instru	uctions.	<b>F</b> armelen and interactive a state	Inspe	ctio	n	
	of the organization		ORNERD			Employer identification				
-	INSULA REGION			nmunity Ponofito at (	Cont	52-0591628	5			
Par		e and Certain	Other Con	nmunity Benefits at (	2051			v	es	No
										NO
1a				.,	• • • • • • • • • • • • • •		1	a 2 b X	-	
b	If "Yes," is it a written	. ,				• • • • • • • • • • • •	•••			
2	charity care policy to	• •		ch of the following best deso	cribes application of the					
		nly to all hospitals			Applied uniformly to most	hospitals				
		red to individual ho	spitals			noopitalo				
3			•	ity criteria that applies to the	e largest number of the					
	organization's patient		, 0	,	Ū					
а	Does the organization	use Federal Pov	erty Guidelines	s (FPG) to determine eligibil	ity for providing free care	o low income				
	individuals? If "Yes,"	1 1 1	he following is	the family income limit for e	ligibility for free care:		3	a X	<	_
	L 100%	150% X	200%	Other	_ %					
b	-			for providing <i>discounted</i>		als? If "Yes,"		ьΧ	,	
				it for eligibility for discounte	V	•••••	3	b X	7	
-	L 200%		300% ∟	350% 400%		%				
С	-		-	gibility, describe in Part VI th Ide in the description wheth						
				determine eligibility for free	-					
4		-		ted care to the "medically in			. 4	Х	ζ	
5a	-			counted care provided under	-			a X	ζ	
b	If "Yes," did the organ	nization's charity ca	are expenses o	exceed the budgeted amour	nt?		5	b X	<	
с	If "Yes" to line 5b, as	a result of budget	considerations	s, was the organization unat	ole to provide free or discou	nted				
				ed care?				C .	7	X
6a				penefit report?						
b	-			public?		• • • • • • • • • • • •		b X	7	
	Complete the followin these worksheets with		worksheets pro	ovided in the Schedule H ins	structions. Do not submit					
7			r Communi	ty Benefits at Cost						
	Charity Care and	(a) Number of	(b) Persons	(c) Total community	(d) Direct offsetting	(e) Net community			erce	nt
Me	ans-Tested Governme Programs	ent programs (optional)	served (optional)	benefit expense	revenue	benefit expense			total pens	е
а	Charity care at cost (from									
	Worksheets 1 and 2) .			12,218,922.	0.	12,218,92	2.		3.	53
b	Unreimbursed Medicaid (from	n								
~	Worksheet 3, column a)									
C	Unreimbursed costs - other in tested government programs	s (from								
d	Worksheet 3, column b) Total Charity Care and	•••								
	Means-Tested Government Programs			12,218,922.	0.	12,218,92	2.		3.	53
	Other Benefits			, , , - ,		, , , , ,	-			
е	Community health improvem									
	services and community ben operations (from Worksheet		52846	1,422,608.	351,169.	1,071,43	9.			31
f	Health professions education									
	(from Worksheet 5)		1360	375,385.	0.	375,38	85.			11
g	Subsidized health services (	from								- ·
	Worksheet 6)		28402	9,400,963.	2,846,883.	6,554,08			1.	89
h	Research (from Worksheet 7	") • •		3,345.	0.	3,34	15.			
i	Cash and in-kind contribution community groups (from	ns to	3750	165,376.	0.	165,37	6			05
	Worksheet 8)		86358	11,367,677.	3,198,052.	8,169,62				36
j k	Total. Other Benefits • • • • • • • • • • • • • • • • • • •	•••	86358	23,586,599.	3,198,052.	20,388,54				89
	· · ·	rk Reduction Act No		structions for Form 990.	.,,		ule H (Fo	orm 99		

For Privacy Act and Paperwork Reduction Act Notice, see the Instructions for Form 990.

## Part II

building activi		1 1				
	(a) Number of activities or programs (optional)	(b) Persons served (optional)	(c) Total community building expense	(d) Direct offsetting revenue	(e) Net community building expense	(f) Percent of total expense
1 Physical improvements and housing						
2 Economic development			5,243.	Ο.	5,243.	
3 Community support			2,446.	Ο.	2,446.	
4 Environmental improvements						
5 Leadership development and						
training for community members						
6 Coalition building			50,290.	0.	50,290.	.01
7 Community health improvement						
advocacy			30,292.	Ο.	30,292.	.01
8 Workforce development			5,704.	Ο.	5,704.	
9 Other						
10 Total			93,975.	0.	93,975.	.02

### Section A. Bad Debt Expense

Sec	tion A. Bad Debt Expense	1	Yes	No
1	Does the organization report bad debt expense in accordance with Healthcare Financial Management Association Statement No. 15?	1	Х	
2	Enter the amount of the organization's bad debt expense (at cost)			
3	Enter the estimated amount of the organization's bad debt expense (at cost) attributable			
	to patients eligible under the organization's charity care policy 3			
4	Provide in Part VI the text of the footnote to the organization's financial statements that describes bad debt			
	expense. In addition, describe the costing methodology used in determining the amounts reported on lines			
	2 and 3, and rationale for including other bad debt amounts in community benefit.			
Sec	tion B. Medicare			
5	Enter total revenue received from Medicare (including DSH and IME)			
6	Enter Medicare allowable costs of care relating to payments on line 5			
7	Subtract line 6 from line 5. This is the surplus or (shortfall)			
8	Describe in Part VI the extent to which any shortfall reported in line 7 should be treated as community benefit.			
	Also describe in Part VI the costing methodology or source used to determine the amount reported on line 6.			
	Check the box that describes the method used:			
	Cost accounting system			
Sec	tion C. Collection Practices			
9a	Does the organization have a written debt collection policy?	9a	Х	
b	If "Yes," does the organization's collection policy contain provisions on the collection practices to be followed			
	for patients who are known to qualify for charity care or financial assistance? Describe in Part VI	9b	Х	
<b>D</b> -	Management Companies and Jaint Ventures			

### Part IV Management Companies and Joint Ventures

(a) Name of entity	<b>(b)</b> Description of primary activity of entity	(c) Organization's profit % or stock ownership %	(d) Officers, directors trustees, or key employees' profit % or stock ownership %	(e) Physicians' profit % or stock ownership %
1				
2				
3				
4				
5				
6				
7				
8				
9				
10				
11				
12				
13				
14				
JSA	•		Schedule -	(Form 990) 2009

### Schedule H (Form 990) 2009

Part V Facility Information					52	2-05	9162	8	Page 3
	_	_	_		-	_	_	_	
Name and address	Licensed hospital	General medical & surgical	Children's hospital	Teaching hospital	Critical access hospital	Research facility	ER-24 hours	ER-other	Other (Describe)
PENINSULA REGIONAL MEDICAL CENTER 100 E CARROLL STREET SALISBURY MD 21801-5493	X	Х					X		

Schedule H (Form 990) 2009

### Part VI Supplemental Information

Page 4

Complete this part to provide the following information.

- 1 Provide the description required for Part I, line 3c; Part I, line 6a; Part I, line 7g; Part I, line 7, column (f); Part I, line 7; Part III, line 4; Part III, line 8; Part III, line 9b, and Part V. See Instructions.
- 2 Needs assessment. Describe how the organization assesses the health care needs of the communities it serves.
- **3** Patient education of eligibility for assistance. Describe how the organization informs and educates patients and persons who may be billed for patient care about their eligibility for assistance under federal, state, or local government programs or under the organization's charity care policy.
- 4 Community information. Describe the community the organization serves, taking into account the geographic area and demographic constituents it serves.
- 5 Community building activities. Describe how the organization's community building activities, as reported in Part II, promote the health of the communities the organization serves.
- 6 Provide any other information important to describing how the organization's hospitals or other health care facilities further its exempt purpose by promoting the health of the community (e.g., open medical staff, community board, use of surplus funds, etc.).
- 7 If the organization is part of an affiliated health care system, describe the respective roles of the organization and its affiliates in promoting the health of the communities served.
- 8 If applicable, identify all states with which the organization, or a related organization, files a community benefit report.

PART I, LINE 3C:
NOT APPLICABLE
PART I, LINE 6A:
PENINSULA REGIONAL MEDICAL CENTER FILES ANNUALLY A COMMUNITY BENEFIT
REPORT WITH THE STATE OF MARYLAND. THE REPORT IS FILED WITH THE
HSCRC (HEALTH SERVICES COST REVIEW COMMISSION).
PART I, LINE 7, COLUMN F:
PART I, LINE 7, COLUMN F:
THE AMOUNT OF BAD DEBT EXPENSE EXCLUDED FROM THE DENOMINATORIN THE
THE AMOUNT OF BAD DEBT EXPENSE EXCLUDED FROM THE DENOMINATORIN THE
THE AMOUNT OF BAD DEBT EXPENSE EXCLUDED FROM THE DENOMINATORIN THE
THE AMOUNT OF BAD DEBT EXPENSE EXCLUDED FROM THE DENOMINATORIN THE COLUMN (F) PERCENTAGES IS \$17,976,987.
THE AMOUNT OF BAD DEBT EXPENSE EXCLUDED FROM THE DENOMINATORIN THE COLUMN (F) PERCENTAGES IS \$17,976,987. PART I, LINE 7:
THE AMOUNT OF BAD DEBT EXPENSE EXCLUDED FROM THE DENOMINATORIN THE COLUMN (F) PERCENTAGES IS \$17,976,987. PART I, LINE 7: LINE 7A COLUMN (C) & (D)- MARYLAND'S REGULATORY SYSTEM CREATES A

Schedule H (Form 990) 2009

Page 4

Complete this part to provide the following information.

- 1 Provide the description required for Part I, line 3c; Part I, line 6a; Part I, line 7g; Part I, line 7, column (f); Part I, line 7; Part III, line 4; Part III, line 8; Part III, line 9b, and Part V. See Instructions.
- 2 Needs assessment. Describe how the organization assesses the health care needs of the communities it serves.
- **3** Patient education of eligibility for assistance. Describe how the organization informs and educates patients and persons who may be billed for patient care about their eligibility for assistance under federal, state, or local government programs or under the organization's charity care policy.
- 4 Community information. Describe the community the organization serves, taking into account the geographic area and demographic constituents it serves.
- **5** Community building activities. Describe how the organization's community building activities, as reported in Part II, promote the health of the communities the organization serves.
- 6 Provide any other information important to describing how the organization's hospitals or other health care facilities further its exempt purpose by promoting the health of the community (e.g., open medical staff, community board, use of surplus funds, etc.).
- 7 If the organization is part of an affiliated health care system, describe the respective roles of the organization and its affiliates in promoting the health of the communities served.
- 8 If applicable, identify all states with which the organization, or a related organization, files a community benefit report.

INCLUDING GOVERNMENTAL PAYORS, PAY THE SAME AMOUNT FOR THE SAME
SERVICES DELIVERED AT THE SAME HOSPITAL. MARYLAND'S UNIQUE ALL-PAYOR
SYSTEM INCLUDES A METHOD FOR REFERENCING UNCOMPENSATED CARE IN EACH
PAYORS' RATES, WHICH DOES NOT ENABLE MARYLAND HOSPITALS TO BREAKOUT
ANY OFFSETTING REVENUE RELATED TO UNCOMPENSATED CARE.
LINE 7B COLUMN (C) & (F) - MARYLAND'S REGULATORY SYSTEM CREATES A
UNIQUE PROCESS FOR HOSPITAL PAYMENT THAT DIFFERS FROM THE REST OF THE
NATION. THE HEALTH SERVICES COST REVIEW COMMISSION, (HSCRC)
DETERMINES PAYMENT THROUGH A RATE-SETTING PROCESS AND ALL PAYORS,
INCLUDING GOVERNMENTAL PAYORS, PAY THE SAME AMOUNT FOR THE SAME
SERVICES DELIVERED AT THE SAME HOSPITAL. MARYLAND'S UNIQUE ALL-PAYOR
SYSTEM INCLUDES A METHOD FOR REFERENCING UNCOMPENSATED CARE IN EACH
PAYORS' RATES, WHICH DOES NOT ENABLE MARYLAND HOSPITALS TO BREAKOUT
ANY DIRECTED OFFSETTING REVENUE RELATED TO UNCOMPENSATED CARE.
COMMUNITY BENEFIT EXPENSES ARE EQUAL TO MEDICAID REVENUES IN
MARYLAND, AS SUCH, THE NET EFFECT IS ZERO. THE EXCEPTION TO THIS IS
THE IMPACT ON THE HOSPITAL OF ITS SHARE OF THE MEDICAID ASSESSMENT.
IN RECENT YEARS, THE STATE OF MARYLAND HAS CLOSED FISCAL GAPS IN THE

Complete this part to provide the following information.

- 1 Provide the description required for Part I, line 3c; Part I, line 6a; Part I, line 7g; Part I, line 7, column (f); Part I, line 7; Part III, line 4; Part III, line 8; Part III, line 9b, and Part V. See Instructions.
- 2 Needs assessment. Describe how the organization assesses the health care needs of the communities it serves.
- **3** Patient education of eligibility for assistance. Describe how the organization informs and educates patients and persons who may be billed for patient care about their eligibility for assistance under federal, state, or local government programs or under the organization's charity care policy.
- 4 Community information. Describe the community the organization serves, taking into account the geographic area and demographic constituents it serves.
- **5** Community building activities. Describe how the organization's community building activities, as reported in Part II, promote the health of the communities the organization serves.
- 6 Provide any other information important to describing how the organization's hospitals or other health care facilities further its exempt purpose by promoting the health of the community (e.g., open medical staff, community board, use of surplus funds, etc.).
- 7 If the organization is part of an affiliated health care system, describe the respective roles of the organization and its affiliates in promoting the health of the communities served.
- 8 If applicable, identify all states with which the organization, or a related organization, files a community benefit report.

STATE MEDICAID BUDGET BY ASSESSING HOSPITALS THROUGH THE RATE-SETTING
SYSTEM.
LINE 7F COLUMN (C) - MARYLAND'S REGULATORY SYSTEM CREATES A UNIQUE
PROCESS FOR HOSPITAL PAYMENT THAT DIFFERS FROM THE REST OF THE
NATION. THE HEALTH SERVICES COST REVIEW COMMISSION, (HSCRC)
DETERMINES PAYMENT THROUGH A RATE-SETTING PROCESS AND ALL PAYORS,
INCLUDING GOVERNMENTAL PAYORS, PAY THE SAME AMOUNT FOR THE SAME
SERVICES DELIVERED AT THE SAME HOSPITAL. MARYLAND'S UNIQUE ALL-PAYOR
SYSTEM INCLUDES A METHOD FOR REFERENCING UNCOMPENSATED CARE IN EACH
PAYORS' RATES, WHICH DOES NOT ENABLE MARYLAND HOSPITALS TO BREAKOUT
ANY OFFSETTING REVENUE RELATED TO UNCOMPENSATED CARE.
LINE 7F COLUMN (D) - MARYLAND'S REGULATORY SYSTEM CREATES A UNIQUE
PROCESS FOR HOSPITAL PAYMENT THAT DIFFERS FROM THE REST OF THE
NATION. THE HEALTH SERVICES COST REVIEW COMMISSION, (HSCRC)
DETERMINES PAYMENT THROUGH A RATE- SETTING PROCESS AND ALL PAYORS,
INCLUDING GOVERNMENTAL PAYORS, PAY THE SAME AMOUNT FOR THE SAME
SERVICES DELIVERED AT THE SAME HOSPITAL. MARYLAND'S UNIQUE ALL-PAYOR
SYSTEM INCLUDES A METHOD FOR REFERENCING UNCOMPENSATED CARE IN EACH

JSA

60011493

Complete this part to provide the following information.

- 1 Provide the description required for Part I, line 3c; Part I, line 6a; Part I, line 7g; Part I, line 7, column (f); Part I, line 7; Part III, line 4; Part III, line 8; Part III, line 9b, and Part V. See Instructions.
- 2 Needs assessment. Describe how the organization assesses the health care needs of the communities it serves.
- **3** Patient education of eligibility for assistance. Describe how the organization informs and educates patients and persons who may be billed for patient care about their eligibility for assistance under federal, state, or local government programs or under the organization's charity care policy.
- 4 Community information. Describe the community the organization serves, taking into account the geographic area and demographic constituents it serves.
- **5** Community building activities. Describe how the organization's community building activities, as reported in Part II, promote the health of the communities the organization serves.
- 6 Provide any other information important to describing how the organization's hospitals or other health care facilities further its exempt purpose by promoting the health of the community (e.g., open medical staff, community board, use of surplus funds, etc.).
- 7 If the organization is part of an affiliated health care system, describe the respective roles of the organization and its affiliates in promoting the health of the communities served.
- 8 If applicable, identify all states with which the organization, or a related organization, files a community benefit report.

PAYORS' RATES, WHICH DOES NOT ENABLE MARYLAND HOSPITALS TO BREAKOUT
ANY OFFSETTING REVENUE RELATED TO UNCOMPENSATED CARE. SYSTEM INCLUDES
A METHOD FOR REFERENCING UNCOMPENSATED CARE IN EACH PAYORS' RATES,
WHICH DOES NOT ENABLE MARYLAND HOSPITALS TO BREAKOUT ANY OFFSETTING
REVENUE RELATED TO UNCOMPENSATED CARE.
THE COST METHODOLOGY FOR CHARITY CARE AND CERTAIN OTHER COMMUNITY
BENEFITS IS THE COST-TO-CHARGE RATIO USED FOR THE CHARITY CARE
PROGRAMS AND DIRECT COST METHOD FOR THE OTHER BENEFITS/PROGRAMS.

Page 4

Complete this part to provide the following information.

- 1 Provide the description required for Part I, line 3c; Part I, line 6a; Part I, line 7g; Part I, line 7, column (f); Part I, line 7; Part III, line 4; Part III, line 8; Part III, line 9b, and Part V. See Instructions.
- 2 Needs assessment. Describe how the organization assesses the health care needs of the communities it serves.
- **3** Patient education of eligibility for assistance. Describe how the organization informs and educates patients and persons who may be billed for patient care about their eligibility for assistance under federal, state, or local government programs or under the organization's charity care policy.
- 4 Community information. Describe the community the organization serves, taking into account the geographic area and demographic constituents it serves.
- **5** Community building activities. Describe how the organization's community building activities, as reported in Part II, promote the health of the communities the organization serves.
- 6 Provide any other information important to describing how the organization's hospitals or other health care facilities further its exempt purpose by promoting the health of the community (e.g., open medical staff, community board, use of surplus funds, etc.).
- 7 If the organization is part of an affiliated health care system, describe the respective roles of the organization and its affiliates in promoting the health of the communities served.
- 8 If applicable, identify all states with which the organization, or a related organization, files a community benefit report.

PART III, LINE 4:
THE HOSPITAL PROVIDES SERVICES TO PATIENTS IN THE EASTERN SHORE AREA
OF MARYLAND, DELAWARE AND VIRGINIA, THE MAJORITY OF WHOM ARE COVERED
BY THIRD-PARTY HEALTH INSURANCE. THE HOSPITAL BILLS THE INSURER
DIRECTLY FOR SERVICES PROVIDED.
INSURANCE COVERAGE AND FINANCIAL INFORMATION IS OBTAINED FROM
PATIENTS UPON ADMISSION WHEN AVAILABLE. THE HOSPITAL'S POLICY IS TO
PERFORM IN-HOUSE COLLECTION PROCEDURES FOR APPROXIMATELY 85 DAYS. A
DETERMINATION IS MADE AT THAT TIME AS TO WHAT ADDITIONAL COLLECTION
EFFORTS TO PURSUE. A PROVISION FOR UNCOLLECTIBLE ACCOUNTS IS RECORDED
FOR AMOUNTS NOT YET WRITTEN OFF, WHICH ARE EXPECTED TO BECOME
UNCOLLECTIBLE.
DISCOUNTS RANGING FROM 2% TO 6% OF CHARGES ARE GIVEN TO MEDICARE,
MEDICAID AND CERTAIN APPROVED COMMERCIAL HEALTH INSURANCE AND HEALTH
MAINTENANCE ORGANIZATION PROGRAMS FOR REGULATED SERVICES. DISCOUNTS
IN VARYING PERCENTAGES ARE GIVEN FOR CERTAIN UNREGULATED SERVICES.
THESE MAJOR PAYORS ROUTINELY REVIEW PATIENT BILLINGS AND DENY PAYMENT
FOR CERTAIN CHARGES AS MEDICALLY UNNECESSARY OR AS PERFORMED WITHOUT
APPROPRIATE PREAUTHORIZATION. DISCOUNTS AND DENIALS ARE RECORDED AS

Page 4

Complete this part to provide the following information.

- 1 Provide the description required for Part I, line 3c; Part I, line 6a; Part I, line 7g; Part I, line 7, column (f); Part I, line 7; Part III, line 4; Part III, line 8; Part III, line 9b, and Part V. See Instructions.
- 2 Needs assessment. Describe how the organization assesses the health care needs of the communities it serves.
- **3** Patient education of eligibility for assistance. Describe how the organization informs and educates patients and persons who may be billed for patient care about their eligibility for assistance under federal, state, or local government programs or under the organization's charity care policy.
- 4 Community information. Describe the community the organization serves, taking into account the geographic area and demographic constituents it serves.
- 5 Community building activities. Describe how the organization's community building activities, as reported in Part II, promote the health of the communities the organization serves.
- 6 Provide any other information important to describing how the organization's hospitals or other health care facilities further its exempt purpose by promoting the health of the community (e.g., open medical staff, community board, use of surplus funds, etc.).
- 7 If the organization is part of an affiliated health care system, describe the respective roles of the organization and its affiliates in promoting the health of the communities served.
- 8 If applicable, identify all states with which the organization, or a related organization, files a community benefit report.

 REDUCTIONS OF NET PATIENT SERVICE REVENUE. ACCOUNTS RECEIVABLE FROM
 THESE THIRD-PARTY PAYORS HAVE BEEN ADJUSTED TO REFLECT THE DIFFERENCE
 BETWEEN CHARGES AND THE ESTIMATED REIMBURSABLE AMOUNTS.
 APPROXIMATELY 36% AND 36%, RESPECTIVELY, OF ACCOUNTS RECEIVABLE WERE
 DUE FROM THE MEDICARE PROGRAM AS OF JUNE 30, 2010 AND 2009,
 RESPECTIVELY.
 LAWS AND REGULATIONS GOVERNING MEDICARE AND MEDICAID PROGRAMS ARE
 COMPLEX AND SUBJECT TO INTERPRETATION. THE HOSPITAL BELIEVES THAT IT
 IS IN COMPLIANCE WITH ALL APPLICABLE LAWS AND REGULATIONS AND IS NOT
 AWARE OF ANY PENDING OR THREATENED INVESTIGATIONS INVOLVING
 ALLEGATIONS OF POTENTIAL WRONGDOING THAT WOULD HAVE A MATERIAL EFFECT
 ON THE FINANCIAL STATEMENTS. COMPLIANCE WITH SUCH LAWS AND
 REGULATIONS CAN BE SUBJECT TO FUTURE GOVERNMENT REVIEW AND
 INTERPRETATION AS WELL AS SIGNIFICANT REGULATORY ACTION INCLUDING
 FINES, PENALTIES AND EXCLUSION FROM MEDICARE AND MEDICAID PROGRAMS.
 BAD DEBT METHODOLOGY - PENINSULA REGIONAL MEDICAL CENTER IS A
 TAX-EXEMPT NOT-FOR-PROFIT HOSPITAL THAT PROVIDES QUALITY MEDICAL
 SERVICES TO PATIENTS REGARDLESS OF THEIR ABILITY TO PAY. BY

JSA

Complete this part to provide the following information.

- 1 Provide the description required for Part I, line 3c; Part I, line 6a; Part I, line 7g; Part I, line 7, column (f); Part I, line 7; Part III, line 4; Part III, line 8; Part III, line 9b, and Part V. See Instructions.
- 2 Needs assessment. Describe how the organization assesses the health care needs of the communities it serves.
- **3** Patient education of eligibility for assistance. Describe how the organization informs and educates patients and persons who may be billed for patient care about their eligibility for assistance under federal, state, or local government programs or under the organization's charity care policy.
- 4 Community information. Describe the community the organization serves, taking into account the geographic area and demographic constituents it serves.
- **5** Community building activities. Describe how the organization's community building activities, as reported in Part II, promote the health of the communities the organization serves.
- 6 Provide any other information important to describing how the organization's hospitals or other health care facilities further its exempt purpose by promoting the health of the community (e.g., open medical staff, community board, use of surplus funds, etc.).
- 7 If the organization is part of an affiliated health care system, describe the respective roles of the organization and its affiliates in promoting the health of the communities served.
- 8 If applicable, identify all states with which the organization, or a related organization, files a community benefit report.

PROVIDING MEDICAL SERVICES TO ALL COMMUNITY MEMBERS REGARDLESS OF
THEIR ABILITY TO PAY, THE HOSPITAL'S BAD DEBT EXPENSE QUALIFIES AS A
COMMUNITY BENEFIT. THE BAD DEBT EXPENSE CALCULATED ON LINE 2 WAS
CALCULATED USING THE PATIENT CARE COST TO CHARGES METHODOLOGY.
PART III, LINE 8:
MEDICARE ALLOWABLE COSTS WERE CALCULATED USING A COST TO CHARGE
RATIO. PENINSULA REGIONAL MEDICAL CENTER PROVIDES QUALITY MEDICAL
SERVICES TO ALL PATIENTS REGARDLESS OF WHAT INSURANCE THEY HAVE.
APPROXIMATELY, 49.13% OF THE MEDICAL CENTER'S REVENUE IS ATTRIBUTABLE
TO MEDICARE PATIENTS.
PART III, LINE 9B:
COLLECTION POLICIES ARE THE SAME FOR ALL PATIENTS. IF A PATIENT
NOTIFIES THE MEDICAL CENTER ABOUT THEIR INABILITY TO PAY, THE MEDICAL
CENTER WILL SEND THEM THE CHARITY CARE AND FINANCIAL ASSISTANCE FORMS
TO FILL OUT. ONCE THE FORMS ARE COMPLETE AND RETURNED TO THE MEDICAL
CENTER AND THE PATIENT QUALIFIES FOR FINANCIAL ASSISTANCE, THEN THE
PATIENT'S ACCOUNT WILL BE REMOVED FROM COLLECTIONS AND THE ACCOUNT

Page 4

Complete this part to provide the following information.

- 1 Provide the description required for Part I, line 3c; Part I, line 6a; Part I, line 7g; Part I, line 7, column (f); Part I, line 7; Part III, line 4; Part III, line 8; Part III, line 9b, and Part V. See Instructions.
- 2 Needs assessment. Describe how the organization assesses the health care needs of the communities it serves.
- **3** Patient education of eligibility for assistance. Describe how the organization informs and educates patients and persons who may be billed for patient care about their eligibility for assistance under federal, state, or local government programs or under the organization's charity care policy.
- 4 Community information. Describe the community the organization serves, taking into account the geographic area and demographic constituents it serves.
- **5** Community building activities. Describe how the organization's community building activities, as reported in Part II, promote the health of the communities the organization serves.
- 6 Provide any other information important to describing how the organization's hospitals or other health care facilities further its exempt purpose by promoting the health of the community (e.g., open medical staff, community board, use of surplus funds, etc.).
- 7 If the organization is part of an affiliated health care system, describe the respective roles of the organization and its affiliates in promoting the health of the communities served.
- 8 If applicable, identify all states with which the organization, or a related organization, files a community benefit report.

WILL BE WRITTEN OFF.
NEEDS ASSESSMENT:
PART VI, LINE 2
PENINSULA REGIONAL MEDICAL CENTER IN COOPERATION WITH THE WICOMICO,
WORCESTER AND SOMERSET COUNTIES, HEALTH DEPARTMENTS, THE ATLANTIC
GENERAL HOSPITAL AND THE EDWARD W. MCCREADY MEMORIAL HOSPITAL, HAS
BEEN CONDUCTING COMMUNITY HEALTH SURVEYS OF THE TRI-COUNTY AREA SINCE
1995. THESE SURVEYS, ADMINISTERED BY PROFESSIONAL RESEARCH
CONSULTANTS (PRC) OF OMAHA, NEBRASKA WERE ADMINISTERED IN 1995, 2000,
2004 AND 2009. IN ADDITION TO THESE ADULT SURVEYS, A SEPARATE
ADOLESCENT SURVEY WAS CONDUCTED IN 2000, 2005, AND 2010.
RESULTS OF THESE SURVEYS ARE USED BY THE PARTICIPANTS TO ASSESS
COMMUNITY HEALTH NEEDS AND PLAN FUTURE SERVICES. OF PARTICULAR NOTE
WAS THE DEVELOPMENT OF THE TRI-COUNTY DIABETES ALLIANCE, WHICH IS A
COOPERATIVE VENTURE BETWEEN ALL THE PARTNERS AND COMMUNITY AGENCIES
TO REDUCE THE INCIDENCES OF DIABETES IN THE TRI-COUNTY AREA. OTHER
OUTCOMES RESULTING FROM THE SURVEY FINDINGS INCLUDE SMOKING CESSATION
PROGRAMS, OTHER EARLY DETECTION AND SCREENING PROGRAMS FOR HEART AND

Complete this part to provide the following information.

- 1 Provide the description required for Part I, line 3c; Part I, line 6a; Part I, line 7g; Part I, line 7, column (f); Part I, line 7; Part III, line 4; Part III, line 8; Part III, line 9b, and Part V. See Instructions.
- 2 Needs assessment. Describe how the organization assesses the health care needs of the communities it serves.
- **3** Patient education of eligibility for assistance. Describe how the organization informs and educates patients and persons who may be billed for patient care about their eligibility for assistance under federal, state, or local government programs or under the organization's charity care policy.
- 4 Community information. Describe the community the organization serves, taking into account the geographic area and demographic constituents it serves.
- 5 Community building activities. Describe how the organization's community building activities, as reported in Part II, promote the health of the communities the organization serves.
- 6 Provide any other information important to describing how the organization's hospitals or other health care facilities further its exempt purpose by promoting the health of the community (e.g., open medical staff, community board, use of surplus funds, etc.).
- 7 If the organization is part of an affiliated health care system, describe the respective roles of the organization and its affiliates in promoting the health of the communities served.
- 8 If applicable, identify all states with which the organization, or a related organization, files a community benefit report.

CANCER, AS WELL AS HEALTH PROMOTION AND EDUCATION WITH A FOCUS ON		
PREVENTION.		
THE PRC COMMUNITY HEALTH ASSESSMENT IS A SYSTEMATIC,		
DATA-DRIVEN APPROACH TO DETERMINING THE HEALTH STATUS, BEHAVIORS AND		
NEEDS OF OUR COMMUNITY RESIDENTS. SURVEY RESULTS ARE SHARED WITH THE		
COMMUNITY AND ARE POSTED TO THE PARTICIPANTS WEBSITES. THIS		
COMMUNITY HEALTH ASSESSMENT SERVES AS A TOOL TOWARDS REACHING THE		
FOLLOWING THREE GOALS:		
1. TO IMPROVE RESIDENTS' HEALTH STATUS, INCREASE THEIR LIFE		
SPANS, AND ELEVATE THEIR OVERALL QUALITY OF LIFE.		
2. REDUCE THE HEALTH DISPARITIES AMONG RESIDENTS BY GATHERING		
DEMOGRAPHIC INFORMATION ALONG WITH HEALTH STATUS AND BEHAVIOR DATA.		
3. TO INCREASE ACCESSIBILITY TO PREVENTIVE SERVICES FOR ALL		
COMMUNITY RESIDENTS.		
PATIENT EDUCATION OF ELIGIBILITY FOR ASSISTANCE:		
PART VI, LINE 3		
PENINSULA REGIONAL MEDICAL CENTER MAKES AVAILABLE TO ALL PATIENTS THE		
HIGHEST QUALITY OF MEDICAL CARE POSSIBLE WITHIN THE RESOURCES		

Page 4

Complete this part to provide the following information.

- 1 Provide the description required for Part I, line 3c; Part I, line 6a; Part I, line 7g; Part I, line 7, column (f); Part I, line 7; Part III, line 4; Part III, line 8; Part III, line 9b, and Part V. See Instructions.
- 2 Needs assessment. Describe how the organization assesses the health care needs of the communities it serves.
- **3** Patient education of eligibility for assistance. Describe how the organization informs and educates patients and persons who may be billed for patient care about their eligibility for assistance under federal, state, or local government programs or under the organization's charity care policy.
- 4 Community information. Describe the community the organization serves, taking into account the geographic area and demographic constituents it serves.
- **5** Community building activities. Describe how the organization's community building activities, as reported in Part II, promote the health of the communities the organization serves.
- 6 Provide any other information important to describing how the organization's hospitals or other health care facilities further its exempt purpose by promoting the health of the community (e.g., open medical staff, community board, use of surplus funds, etc.).
- 7 If the organization is part of an affiliated health care system, describe the respective roles of the organization and its affiliates in promoting the health of the communities served.
- 8 If applicable, identify all states with which the organization, or a related organization, files a community benefit report.

 AVAILABLE. IF A PATIENT IS UNABLE TO PAY DUE TO FINANCIAL RESOURCES,
 ALL EFFORTS WILL BE MADE TO HELP THE PATIENT OBTAIN ASSISTANCE
 THROUGH APPROPRIATE AGENCIES, OR, IF HELP IS NOT AVAILABLE, TO
 PROVIDE CARE AT REDUCED OR ZERO COST. ONE OF PENINSULA REGIONAL'S
 OVERALL GUIDING PRINCIPLES IS THAT CONCERN OVER A HOSPITAL BILL
 SHOULD NEVER PREVENT ANY INDIVIDUAL FROM RECEIVING EMERGENCY HEALTH
 SERVICES THE MEDICAL CENTER WILL COMMUNICATE THIS MESSAGE CLEARLY TO
 PROSPECTIVE PATIENTS AND TO LOCAL COMMUNITY SERVICE AGENCIES AND MAKE
 IT CLEAR THAT EMERGENCY SERVICES WILL BE PROVIDED WITHOUT REGARD TO
 ABILITY TO PAY. THE MEDICAL CENTER WILL ENSURE THAT AN EMERGENCY
 ADMISSION OR TREATMENT IS NOT DELAYED OR DENIED PENDING DETERMINATION
 OF COVERAGE OR REQUIREMENT FOR PREPAYMENT OR DEPOSIT. THE MEDICAL
 CENTER WILL POST ADEQUATE NOTICE OF THE AVAILABILITY OF MEDICAL
 SERVICES, AND THE GENERAL OBLIGATION OF THE HOSPITAL TO PROVIDE
 CHARITY CARE. PENINSULA REGIONAL'S "FINANCIAL ASSISTANCE POLICY"
 INCLUDES THE REQUIRED LANGUAGE OF DETERMINATION OF PROBABLE
 ELIGIBILITY WITHIN TWO BUSINESS DAYS. ON PAGE 2, THE "FINANCIAL
 ASSISTANCE POLICY" STATES THAT UPON RECEIPT OF THE FINANCIAL
 ASSISTANCE REQUEST, THE REPRESENTATIVE WILL REVIEW INCOME AND ALL

Page 4

Complete this part to provide the following information.

- 1 Provide the description required for Part I, line 3c; Part I, line 6a; Part I, line 7g; Part I, line 7, column (f); Part I, line 7; Part III, line 4; Part III, line 8; Part III, line 9b, and Part V. See Instructions.
- 2 Needs assessment. Describe how the organization assesses the health care needs of the communities it serves.
- **3** Patient education of eligibility for assistance. Describe how the organization informs and educates patients and persons who may be billed for patient care about their eligibility for assistance under federal, state, or local government programs or under the organization's charity care policy.
- 4 Community information. Describe the community the organization serves, taking into account the geographic area and demographic constituents it serves.
- **5** Community building activities. Describe how the organization's community building activities, as reported in Part II, promote the health of the communities the organization serves.
- 6 Provide any other information important to describing how the organization's hospitals or other health care facilities further its exempt purpose by promoting the health of the community (e.g., open medical staff, community board, use of surplus funds, etc.).
- 7 If the organization is part of an affiliated health care system, describe the respective roles of the organization and its affiliates in promoting the health of the communities served.
- 8 If applicable, identify all states with which the organization, or a related organization, files a community benefit report.

DOCUMENTATION. THE PATIENT MUST BE NOTIFIED WITHIN TWO BUSINESS DAYS
OF THEIR PROBABLE ELIGIBILITY. IN ACCORDANCE WITH SECTION 1, 2 AND
3, PENINSULA REGIONAL PROVIDES PUBLIC NOTICE AND INFORMATION
REGARDING ITS CHARITY CARE POLICY IN DELMARVA'S LARGEST PAPER "THE
DAILY TIMES", POSTED SIGNS IN THE ADMISSION, BUSINESS OFFICE
EMERGENCY ROOM AND OTHER MAJOR SERVICE AREAS OF THE MEDICAL CENTER;
ADDITIONALLY INDIVIDUAL NOTICE IS PROVIDED TO EACH PERSON WHO SEEKS
SERVICES IN THE MEDICAL CENTER AT THE TIME OF PRE-ADMISSION OR
ADMISSION.

Page 4

Complete this part to provide the following information.

- 1 Provide the description required for Part I, line 3c; Part I, line 6a; Part I, line 7g; Part I, line 7, column (f); Part I, line 7; Part III, line 4; Part III, line 8; Part III, line 9b, and Part V. See Instructions.
- 2 Needs assessment. Describe how the organization assesses the health care needs of the communities it serves.
- **3** Patient education of eligibility for assistance. Describe how the organization informs and educates patients and persons who may be billed for patient care about their eligibility for assistance under federal, state, or local government programs or under the organization's charity care policy.
- 4 Community information. Describe the community the organization serves, taking into account the geographic area and demographic constituents it serves.
- 5 Community building activities. Describe how the organization's community building activities, as reported in Part II, promote the health of the communities the organization serves.
- 6 Provide any other information important to describing how the organization's hospitals or other health care facilities further its exempt purpose by promoting the health of the community (e.g., open medical staff, community board, use of surplus funds, etc.).
- 7 If the organization is part of an affiliated health care system, describe the respective roles of the organization and its affiliates in promoting the health of the communities served.
- 8 If applicable, identify all states with which the organization, or a related organization, files a community benefit report.

COM	MUNITY INFORMATION:
	PART VI, LINE 4
	PENINSULA REGIONAL IS LOCATED IN SALISBURY, MARYLAND . THE HOSPITAL'S
	SERVICE AREA IS PREDOMINATELY RURAL AND COVERS 6 COUNTIES LOCATED IN
	THREE DIFFERENT STATES: MARYLAND, DELAWARE AND VIRGINIA. SOME OF
	THE UNIQUE HEALTHCARE CHARACTERISTICS OF THESE COUNTIES INCLUDE A
	HIGH PREVALENCE OF DIABETES WHICH IS APPROXIMATELY TWICE THAT OF THE
	STATE OF MARYLAND. THERE IS A HIGHER INCIDENCE OF SKIN CANCER AND
	THE INCIDENCE RATE FOR HEART DISEASE IS STATISTICALLY SIGNIFICANTLY
	HIGHER THAN MARYLAND. IN ADDITION, THE MEDIAN INCOME IS LOWER THAN
	THAT OF MARYLAND AND EDUCATIONAL ATTAINMENT LAGS BEHIND THE STATES
	AVERAGE.
	THE MEDICAL CENTER'S PRIMARY SERVICE AREA IS COMPRISED OF THE
	MAJORITY OF ZIP CODES IN WICOMICO, WORCESTER, AND SOMERSET COUNTIES.
	AS OF JUNE 30TH, 2010 THESE COUNTIES CONTRIBUTED APPROXIMATELY 77
	PERCENT OF PENINSULA REGIONAL'S TOTAL DISCHARGES. THE MEDICAL CENTER
	ALSO SERVICES DORCHESTER COUNTY, MARYLAND, THE SOUTHERN PORTION OF
	SUSSEX COUNTY, DELAWARE AND THE NORTHERN PORTION OF ACCOMACK COUNTY,
	VIRGINIA. THESE COUNTIES COMPRISED AN ADDITIONAL 23 PERCENT OF THE

Page 4

Complete this part to provide the following information.

- 1 Provide the description required for Part I, line 3c; Part I, line 6a; Part I, line 7g; Part I, line 7, column (f); Part I, line 7; Part III, line 4; Part III, line 8; Part III, line 9b, and Part V. See Instructions.
- 2 Needs assessment. Describe how the organization assesses the health care needs of the communities it serves.
- **3** Patient education of eligibility for assistance. Describe how the organization informs and educates patients and persons who may be billed for patient care about their eligibility for assistance under federal, state, or local government programs or under the organization's charity care policy.
- 4 Community information. Describe the community the organization serves, taking into account the geographic area and demographic constituents it serves.
- 5 Community building activities. Describe how the organization's community building activities, as reported in Part II, promote the health of the communities the organization serves.
- 6 Provide any other information important to describing how the organization's hospitals or other health care facilities further its exempt purpose by promoting the health of the community (e.g., open medical staff, community board, use of surplus funds, etc.).
- 7 If the organization is part of an affiliated health care system, describe the respective roles of the organization and its affiliates in promoting the health of the communities served.
- 8 If applicable, identify all states with which the organization, or a related organization, files a community benefit report.

 MEDICAL CENTER'S TOTAL DISCHARGES DURING THE SAME TIME PERIOD.					
			ING GEOGRAPHICAL AREAS		
 			ING GEOGRAFFIICAL AREAS		
 AREA 2010	DISCHARGES	<sup>90</sup>			
 WICOMICO	12,332	51.4%			
 WORCESTER	<u> </u>	15.5%			
 SOMERSET	2,459	10.3%			
 DORCHESTER	456	1.9%			
 DELAWARE	2,867	12.0%			
 VIRGINIA	1,451	6.1%			
 ALL OTHERS	699	2.8%			
 TOTAL		100.0%			
 SOURCE: PENINSULA	A_REGIONAL_	MEDICAL	CENTER, FINANCIAL AND STATISTICAL		
 REPORT, JUNE 30,	2010.				
 BETWEEN 2009 AND 2014, THE MEDICAL CENTER'S PRIMARY SERVICE AREA					
 (WICOMICO, WORCESTER AND SOMERSET COUNTIES, MARYLAND) IS EXPECTED TO					
 GROW 5.3 PERCENT OR SLIGHTLY MORE THAN 1 PERCENT PER YEAR. MUCH OF					
 THIS GROWTH WILL BE EXPERIENCED IN WICOMICO COUNTY AT A RATE OF 6.8					

Page 4

Complete this part to provide the following information.

- 1 Provide the description required for Part I, line 3c; Part I, line 6a; Part I, line 7g; Part I, line 7, column (f); Part I, line 7; Part III, line 4; Part III, line 8; Part III, line 9b, and Part V. See Instructions.
- 2 Needs assessment. Describe how the organization assesses the health care needs of the communities it serves.
- **3** Patient education of eligibility for assistance. Describe how the organization informs and educates patients and persons who may be billed for patient care about their eligibility for assistance under federal, state, or local government programs or under the organization's charity care policy.
- 4 Community information. Describe the community the organization serves, taking into account the geographic area and demographic constituents it serves.
- **5** Community building activities. Describe how the organization's community building activities, as reported in Part II, promote the health of the communities the organization serves.
- 6 Provide any other information important to describing how the organization's hospitals or other health care facilities further its exempt purpose by promoting the health of the community (e.g., open medical staff, community board, use of surplus funds, etc.).
- 7 If the organization is part of an affiliated health care system, describe the respective roles of the organization and its affiliates in promoting the health of the communities served.
- 8 If applicable, identify all states with which the organization, or a related organization, files a community benefit report.

PERCENT FOLLOWED BY WORCESTER COUNTY AT 3.4 PERCENT AND SOMERSET
COUNTY AT 3.3 PERCENT. IN THE MEDICAL CENTER'S SECONDARY SERVICE
AREA (DORCHESTER COUNTY, MARYLAND, SUSSEX COUNTY, DELAWARE, AND
ACCOMACK COUNTY, VIRGINIA) THE POPULATION IS EXPECTED TO GROW 8
PERCENT OR 1.6 PERCENT PER YEAR OVER THE SAME TIME PERIOD. MOST OF
THIS GROWTH (10.2 PERCENT) IS EXPECTED TO OCCUR IN SUSSEX COUNTY,
DELAWARE.
COMMUNITY BUILDING ACTIVITIES:
PART VI, LINE 5
PENINSULA REGIONAL MEDICAL CENTER IS COMMITTED TO THE HEALTH OF THE
RURAL COMMUNITIES IT SERVES. IN FY 2010, THE HOSPITAL'S CHARITY CARE
INCREASED 20% (\$11,506,723 TO \$13,865,063) FROM THE PREVIOUS YEAR. IN
ADDITION, COMBINED CHARITY AND BAD DEBT FOR FY2010 WAS \$31,842,050.
THE HEALTH OF THE COMMUNITY IS THE HOSPITAL'S MISSION PROVIDING
QUALITY HEALTHCARE AND EASE OF ACCESS FOR A RURAL POPULATION. TO
THAT END , THE HOSPITAL HAS ESTABLISHED 9 PRIMARY CARE PHYSICIAN
SATELLITE OFFICES LOCATED STRATEGICALLY THROUGHOUT THE SERVICE AREA.

Page 4

Complete this part to provide the following information.

- 1 Provide the description required for Part I, line 3c; Part I, line 6a; Part I, line 7g; Part I, line 7, column (f); Part I, line 7; Part III, line 4; Part III, line 8; Part III, line 9b, and Part V. See Instructions.
- 2 Needs assessment. Describe how the organization assesses the health care needs of the communities it serves.
- **3** Patient education of eligibility for assistance. Describe how the organization informs and educates patients and persons who may be billed for patient care about their eligibility for assistance under federal, state, or local government programs or under the organization's charity care policy.
- 4 Community information. Describe the community the organization serves, taking into account the geographic area and demographic constituents it serves.
- **5** Community building activities. Describe how the organization's community building activities, as reported in Part II, promote the health of the communities the organization serves.
- 6 Provide any other information important to describing how the organization's hospitals or other health care facilities further its exempt purpose by promoting the health of the community (e.g., open medical staff, community board, use of surplus funds, etc.).
- 7 If the organization is part of an affiliated health care system, describe the respective roles of the organization and its affiliates in promoting the health of the communities served.
- 8 If applicable, identify all states with which the organization, or a related organization, files a community benefit report.

 THESE SATELLITE LOCATIONS ADDRESS THE SPECIFIC DISEASES THAT ARE
 INDIGENT TO THESE RURAL AREAS. BASED ON THE INFORMATION GATHERED
 THROUGH THE MOST RECENT COMMUNITY HEALTH ASSESSMENT AND THE
 GUIDELINES SET FORTH IN HEALTHY PEOPLE 2010, THE FOLLOWING "HEALTH
 PRIORITIES" REPRESENT A SIGNIFICANT OPPORTUNITY FOR HEALTH
 IMPROVEMENT WHICH ARE BEING ADDRESSED BY THE HOSPITAL, PHYSICIAN
 SATELLITE OFFICES AND THE COUNTY HEALTH DEPARTMENTS:
 - DIABETES (AS A RESULT OF THE COMMUNITY HEALTH ASSESSMENT
 SURVEY, A TRI-COUNTY DIABETES ALLIANCE WAS ESTABLISHED TO HELP
 EDUCATE, CREATE AWARENESS, AND IMPROVE THE HEALTH OF PEOPLE WITH
 DIABETES AND THOSE AT RISK FOR DEVELOPING DIABETES)
 WWW.TRIDIABETES.ORG
 - HEART DISEASE & STROKE
 - NUTRITION
 - ACCESS TO HEALTH CARE SERVICES
 IN ADDITION TO THESE AREAS, THERE ARE MULTIPLE OTHER PRIORITIES AND
 CONTRIBUTING FACTORS THAT EACH PARTNER ASSESSED IN CONJUNCTION WITH
 THIS SURVEY.
 IN IDENTIFYING PRIORITIES FOR COMMUNITY ACTION AND DESIGNING

Page 4

Complete this part to provide the following information.

- 1 Provide the description required for Part I, line 3c; Part I, line 6a; Part I, line 7g; Part I, line 7, column (f); Part I, line 7; Part III, line 4; Part III, line 8; Part III, line 9b, and Part V. See Instructions.
- 2 Needs assessment. Describe how the organization assesses the health care needs of the communities it serves.
- **3** Patient education of eligibility for assistance. Describe how the organization informs and educates patients and persons who may be billed for patient care about their eligibility for assistance under federal, state, or local government programs or under the organization's charity care policy.
- 4 Community information. Describe the community the organization serves, taking into account the geographic area and demographic constituents it serves.
- **5** Community building activities. Describe how the organization's community building activities, as reported in Part II, promote the health of the communities the organization serves.
- 6 Provide any other information important to describing how the organization's hospitals or other health care facilities further its exempt purpose by promoting the health of the community (e.g., open medical staff, community board, use of surplus funds, etc.).
- 7 If the organization is part of an affiliated health care system, describe the respective roles of the organization and its affiliates in promoting the health of the communities served.
- 8 If applicable, identify all states with which the organization, or a related organization, files a community benefit report.

	R IMPLEMENTATION, A NUMBER OF CRITERIA WERE APPLIED TO
IMPACT:	THE DEGREE TO WHICH THE ISSUE AFFECTS OR EXACERBATES
	OTHER QUALITY OF LIFE AND HEALTH-RELATED ISSUES.
MAGNITUDE:	THE NUMBER OF PERSONS AFFECTED, ALSO TAKING INTO
	ACCOUNT VARIANCE FROM BENCHMARK DATA AND YEAR
	2010 TARGETS.
SERIOUSNESS:	THE DEGREE TO WHICH THE PROBLEM LEADS TO DEATH,
	DISABILITY OR IMPAIRS ONE'S QUALITY OF LIFE.
FEASIBILITY:	THE ABILITY OF ORGANIZATIONS TO REASONABLY IMPACT THE
	ISSUE, GIVEN AVAILABLE RESOURCES.
CONSEQUENCES_	OF_INACTION:
	THE RISK OF EXACERBATING THE PROBLEM BY NOT
	ADDRESSING AT THE EARLIEST OPPORTUNITY.
EACH PARTNER	WAS RESPONSIBLE FOR ENGAGING IN ACTIVITIES SPECIFIC TO
THE GEOGRAPHY	WITHIN WHICH THEY OPERATE. EACH PARTNER USED THE

Complete this part to provide the following information.

- 1 Provide the description required for Part I, line 3c; Part I, line 6a; Part I, line 7g; Part I, line 7, column (f); Part I, line 7; Part III, line 4; Part III, line 8; Part III, line 9b, and Part V. See Instructions.
- 2 Needs assessment. Describe how the organization assesses the health care needs of the communities it serves.
- **3** Patient education of eligibility for assistance. Describe how the organization informs and educates patients and persons who may be billed for patient care about their eligibility for assistance under federal, state, or local government programs or under the organization's charity care policy.
- 4 Community information. Describe the community the organization serves, taking into account the geographic area and demographic constituents it serves.
- 5 Community building activities. Describe how the organization's community building activities, as reported in Part II, promote the health of the communities the organization serves.
- 6 Provide any other information important to describing how the organization's hospitals or other health care facilities further its exempt purpose by promoting the health of the community (e.g., open medical staff, community board, use of surplus funds, etc.).
- 7 If the organization is part of an affiliated health care system, describe the respective roles of the organization and its affiliates in promoting the health of the communities served.
- 8 If applicable, identify all states with which the organization, or a related organization, files a community benefit report.

RESULTS OF THE SURVEY TO PLAN SCREENINGS AND/OR INTERVENTIONS	
TAILORED TO THE NEEDS OF THEIR POPULATION. PARTNERS SHARED PLANS AND	
COLLABORATED WHERE POSSIBLE.	
IN ADDITION TO THE PROGRAMS ALREADY PRESENTED, A NUMBER OF OTHER	
INITIATIVES FROM THE COMMUNITY HEALTH SURVEY HAVE BEEN STARTED	
INCLUDING:	
- UNDER THE PRIORITY AREA OF ACCESS TO CARE, ACCESS TO DENTAL	
SERVICES - PARTICULARLY FOR CHILDREN WAS IDENTIFIED. AS A RESULT,	
GRANTS AND GIFTS WERE RECEIVED TO EXPAND DENTAL PROGRAMS AT THE LOCAL	
HEALTH DEPARTMENT.	
- FOR HEART DISEASE, A STATE GRANT SUPPLIED THE MONEY TO DO WORK	
SITE WELLNESS PROGRAMS INCLUDING SCREENINGS.	
- FOR CANCER, MONEY FROM THE CIGARETTE RESTITUTION FUND WAS USED	
TO PROVIDE COLORECTAL SCREENINGS INCLUDING PREVENTION, EDUCATION,	
DIAGNOSIS AND TREATMENT. ADDITIONALLY, FUNDS WERE OBTAINED FROM A	
GRANT TO PROVIDE MAMMOGRAMS FOR LOW INCOME WOMEN.	
- IN TERMS OF OBESITY, A THREE YEAR FEDERAL GRANT PROVIDED FUNDS	
TARGETED AT AFRICAN-AMERICAN FAMILIES TO PARTICIPATE IN A PROGRAM TO	

Complete this part to provide the following information.

- 1 Provide the description required for Part I, line 3c; Part I, line 6a; Part I, line 7g; Part I, line 7, column (f); Part I, line 7; Part III, line 4; Part III, line 8; Part III, line 9b, and Part V. See Instructions.
- 2 Needs assessment. Describe how the organization assesses the health care needs of the communities it serves.
- **3** Patient education of eligibility for assistance. Describe how the organization informs and educates patients and persons who may be billed for patient care about their eligibility for assistance under federal, state, or local government programs or under the organization's charity care policy.
- 4 Community information. Describe the community the organization serves, taking into account the geographic area and demographic constituents it serves.
- **5** Community building activities. Describe how the organization's community building activities, as reported in Part II, promote the health of the communities the organization serves.
- 6 Provide any other information important to describing how the organization's hospitals or other health care facilities further its exempt purpose by promoting the health of the community (e.g., open medical staff, community board, use of surplus funds, etc.).
- 7 If the organization is part of an affiliated health care system, describe the respective roles of the organization and its affiliates in promoting the health of the communities served.
- 8 If applicable, identify all states with which the organization, or a related organization, files a community benefit report.

MAKE LIFESTYLE CHANGES, QUIT SMOKING, CONTROL THEIR BLOOD PRESSURE,
EXERCISE (THROUGH A WALKING PROGRAM) AND MEETINGS WITH A NUTRITIONIST
TO MODIFY THEIR EATING BEHAVIOR.
- FOR SUBSTANCE ABUSE, A NEW SUBOXONE (A HEROIN ALTERNATIVE)
CLINIC WAS ESTABLISHED WITH GREAT SUCCESS. THIS IS THE ONLY SUCH
CLINIC ON THE EASTERN SHORE
- AND FINALLY, FOR MENTAL HEALTH CARE, A NEW CLINIC WHICH IS
CO-LOCATED IN A PRIMARY CARE SITE EXPANDS CARE FOR MENTAL HEALTH
PATIENTS WITHOUT THE STIGMA OF BEING SEEN IN A MENTAL HEALTH CLINIC.
OTHER INFORMATION:
OTHER INFORMATION:
PART VI, LINE 6
PART VI, LINE 6 COMMUNITY FLU SHOTS
PART VI, LINE 6 COMMUNITY FLU SHOTS THE MISSION OF THE MEDICAL CENTER IS TO "IMPROVE THE HEALTH OF THE
PART VI, LINE 6 COMMUNITY FLU SHOTS THE MISSION OF THE MEDICAL CENTER IS TO "IMPROVE THE HEALTH OF THE COMMUNITIES WE SERVE." IN FISCAL YEAR 2010, THE MEDICAL CENTER
PART VI, LINE 6 COMMUNITY FLU SHOTS THE MISSION OF THE MEDICAL CENTER IS TO "IMPROVE THE HEALTH OF THE COMMUNITIES WE SERVE." IN FISCAL YEAR 2010, THE MEDICAL CENTER PROVIDED OVER 5,000 FLU SHOTS (BELOW COST, WE DID ASK FOR A DONATION)

JSA

Page 4

Complete this part to provide the following information.

- 1 Provide the description required for Part I, line 3c; Part I, line 6a; Part I, line 7g; Part I, line 7, column (f); Part I, line 7; Part III, line 4; Part III, line 8; Part III, line 9b, and Part V. See Instructions.
- 2 Needs assessment. Describe how the organization assesses the health care needs of the communities it serves.
- **3** Patient education of eligibility for assistance. Describe how the organization informs and educates patients and persons who may be billed for patient care about their eligibility for assistance under federal, state, or local government programs or under the organization's charity care policy.
- 4 Community information. Describe the community the organization serves, taking into account the geographic area and demographic constituents it serves.
- 5 Community building activities. Describe how the organization's community building activities, as reported in Part II, promote the health of the communities the organization serves.
- 6 Provide any other information important to describing how the organization's hospitals or other health care facilities further its exempt purpose by promoting the health of the community (e.g., open medical staff, community board, use of surplus funds, etc.).
- 7 If the organization is part of an affiliated health care system, describe the respective roles of the organization and its affiliates in promoting the health of the communities served.
- 8 If applicable, identify all states with which the organization, or a related organization, files a community benefit report.

ATLANTIC UNITED METHODIST CHURCH/DIAKONIA/PHILLIPS RESTAURANT -100
LOWER SHORE ENTERPRISES - 59
SALISBURY SUBSTANCE ABUSE CENTER - 30
LAUREL KING'S METHODIST CHURCH - 40
NEW MACEDONIA BAPTIST CHURCH - 30
HOMELESS COMMUNITY - 280
VILLAGE OF HOPE CLINIC - 85
THREE LOWER COUNTIES (TLC) - 58
SETON CENTER - 68
*DUE TO THE NATIONAL SHORTAGE, PRMC WAS NOT ABLE TO GIVE OUT AS MANY
FLU SHOTS, AS IN 2010
PENINSULA PARTNERS
PENINSULA PARTNERS IS DESIGNED FOR INDIVIDUALS 55 AND OLDER AND IS A
SPECIAL PROGRAM PROVIDED AS A SERVICE TO OUR COMMUNITY ABSOLUTELY
FREE. PENINSULA PARTNERS MEMBERS WILL LEARN TIPS ON HEALTHY LIVING,
ATTEND SEMINARS AND PARTICIPATE IN HEALTH SCREENINGS. THIS PROGRAM

Page **4** 

Complete this part to provide the following information.

- 1 Provide the description required for Part I, line 3c; Part I, line 6a; Part I, line 7g; Part I, line 7, column (f); Part I, line 7; Part III, line 4; Part III, line 8; Part III, line 9b, and Part V. See Instructions.
- 2 Needs assessment. Describe how the organization assesses the health care needs of the communities it serves.
- **3** Patient education of eligibility for assistance. Describe how the organization informs and educates patients and persons who may be billed for patient care about their eligibility for assistance under federal, state, or local government programs or under the organization's charity care policy.
- 4 Community information. Describe the community the organization serves, taking into account the geographic area and demographic constituents it serves.
- **5** Community building activities. Describe how the organization's community building activities, as reported in Part II, promote the health of the communities the organization serves.
- 6 Provide any other information important to describing how the organization's hospitals or other health care facilities further its exempt purpose by promoting the health of the community (e.g., open medical staff, community board, use of surplus funds, etc.).
- 7 If the organization is part of an affiliated health care system, describe the respective roles of the organization and its affiliates in promoting the health of the communities served.
- 8 If applicable, identify all states with which the organization, or a related organization, files a community benefit report.

 PROVIDES:
 - MONTHLY LIFESTYLE NEWSLETTER - FEATURING HEALTHY TIPS, IN DEPTH
 HEALTH ARTICLES, ETC.
 - SAFE DRIVING CLASSES
 - HEALTH SCREENINGS
 - SOCIAL EVENTS
 - INPATIENT VISITS
 - SAFETY CLASSES
 - SEMINARS ON VARIOUS HEALTH TOPICS
 IN FY2010, PENINSULA PARTNERS HAD OVER 9,500 MEMBERS AND OVER 901
 INPATIENT VISITS WERE MADE.
 WAGNER WELLNESS VAN
 PENINSULA REGIONAL'S WAGNER WELLNESS VAN DELIVERS HEALTH CARE
 ASSESSMENTS AND EDUCATION TO RURAL LOCATIONS WITHIN THE HOSPITALS
 SERVICE AREA. THE VAN HAS MULTIPLE USES AND MANY VENUES. IT IS ON
 SITE AT LOCAL COMMUNITY OUTDOOR FESTIVALS WITH STAFF PROVIDING THE
 FOLLOWING SCREENINGS: BLOOD PRESSURE, PULSE OXIMETRY, BODY FAT
ANALYSIS, GRIP STRENGTH, AND VISION. DURING FY 10 WE SCREENED 415

Page 4

Complete this part to provide the following information.

- 1 Provide the description required for Part I, line 3c; Part I, line 6a; Part I, line 7g; Part I, line 7, column (f); Part I, line 7; Part III, line 4; Part III, line 8; Part III, line 9b, and Part V. See Instructions.
- 2 Needs assessment. Describe how the organization assesses the health care needs of the communities it serves.
- **3** Patient education of eligibility for assistance. Describe how the organization informs and educates patients and persons who may be billed for patient care about their eligibility for assistance under federal, state, or local government programs or under the organization's charity care policy.
- 4 Community information. Describe the community the organization serves, taking into account the geographic area and demographic constituents it serves.
- **5** Community building activities. Describe how the organization's community building activities, as reported in Part II, promote the health of the communities the organization serves.
- 6 Provide any other information important to describing how the organization's hospitals or other health care facilities further its exempt purpose by promoting the health of the community (e.g., open medical staff, community board, use of surplus funds, etc.).
- 7 If the organization is part of an affiliated health care system, describe the respective roles of the organization and its affiliates in promoting the health of the communities served.
- 8 If applicable, identify all states with which the organization, or a related organization, files a community benefit report.

 MEMBERS OF THE COMMUNITY WITH VARIED "AT RISK" LEVELS. (THIS ONLY
 REPRESENTS OUR VAN PRESENCE AT MAJOR COMMUNITY INITIATIVES, AND DOES
 NOT REPRESENT THE MULTITUDE OF COMMUNITY APPEARANCES MADE BY OTHER
 MEDICAL CENTER DEPARTMENTS AT HEALTH FAIRS ON THE DELMARVA
 PENINSULA.)
 IN OCTOBER 2008, IN AN EFFORT TO EXPAND OUR MOBILE SERVICE TO THE
 AT-RISK AND UNDERSERVED POPULATIONS, PENINSULA REGIONAL MEDICAL
 CENTER FORMED A PARTNERSHIP WITH THE WICOMICO HEALTH DEPARTMENT TO
 OFFER DIABETES, STROKE AND HYPERTENSION EDUCATION AND SCREENINGS TO
 THESE POPULATIONS (SITES RECOMMENDED BY THE HEALTH DEPARTMENT). THIS
 PROGRAM CONTINUES TODAY.
 OTHER INITIATIVES
 THE HOSPITAL AND ITS EMPLOYEES ALSO PARTICIPATE ON AN ANNUAL BASIS IN
 MANY CHARITABLE CAUSES THAT PROMOTE A HEALTHY LIFESTYLE AND OVERALL
 WELL -BEING OF THOSE IN THE COMMUNITY. IN CY2010, HOSPITAL EMPLOYEES
 CONTRIBUTED OVER \$156,000 TO THE UNITED WAY CAMPAIGN, IN ADDITION TO
 HAVING OVER 100 EMPLOYEES WALK AND PARTICIPATE IN THE MARCH OF DIMES.

Complete this part to provide the following information.

- 1 Provide the description required for Part I, line 3c; Part I, line 6a; Part I, line 7g; Part I, line 7, column (f); Part I, line 7; Part III, line 4; Part III, line 8; Part III, line 9b, and Part V. See Instructions.
- 2 Needs assessment. Describe how the organization assesses the health care needs of the communities it serves.
- **3** Patient education of eligibility for assistance. Describe how the organization informs and educates patients and persons who may be billed for patient care about their eligibility for assistance under federal, state, or local government programs or under the organization's charity care policy.
- 4 Community information. Describe the community the organization serves, taking into account the geographic area and demographic constituents it serves.
- **5** Community building activities. Describe how the organization's community building activities, as reported in Part II, promote the health of the communities the organization serves.
- 6 Provide any other information important to describing how the organization's hospitals or other health care facilities further its exempt purpose by promoting the health of the community (e.g., open medical staff, community board, use of surplus funds, etc.).
- 7 If the organization is part of an affiliated health care system, describe the respective roles of the organization and its affiliates in promoting the health of the communities served.
- 8 If applicable, identify all states with which the organization, or a related organization, files a community benefit report.

HOSPITAL EMPLOYEES AND PHYSICIANS ALSO PARTICIPATED IN THE 2010
WICOMICO COUNTY RELAY FOR LIFE. THIS CANCER SURVIVOR'S RECEPTION
HOSTED OVER 600 CANCER SURVIVORS AND BRINGS HOPE TO THOSE SUFFERING.
EVERY YEAR HOSPITAL EMPLOYEES ARE ENGAGED IN COMMUNITY OUTREACH WHICH
ARE VOLUNTEER TYPE SERVICES PROVIDED "OUTSIDE THE REALM OF NORMAL
HOSPITAL PATIENT CARE." THE HOSPITAL ENCOURAGES VOLUNTEERISM IN THE
FOLLOWING AREAS:
- HEALTH SCREENINGS
- HEALTH EDUCATION
- SUPPORT GROUPS
- PROGRAM SUPPORT
- RESEARCH
- FINANCIAL CONTRIBUTIONS
IN FY2010, OVER 62,500 HOURS WERE GIVEN BY EMPLOYEES. AS AN EXAMPLE,
THE HOSPITAL IS A COMMUNITY PARTNER WITH "THE WELLNESS COMMUNITY OF
DELMARVA." THIS IS A NON-PROFIT ORGANIZATION DEDICATED TO PROVIDING
FREE EMOTIONAL SUPPORT, EDUCATION AND HOPE FOR PEOPLE AFFECTED BY
CANCER AND THEIR LOVED ONES. THE HOSPITAL'S EMPLOYEES VOLUNTARILY

Page 4

Complete this part to provide the following information.

- 1 Provide the description required for Part I, line 3c; Part I, line 6a; Part I, line 7g; Part I, line 7, column (f); Part I, line 7; Part III, line 4; Part III, line 8; Part III, line 9b, and Part V. See Instructions.
- 2 Needs assessment. Describe how the organization assesses the health care needs of the communities it serves.
- **3** Patient education of eligibility for assistance. Describe how the organization informs and educates patients and persons who may be billed for patient care about their eligibility for assistance under federal, state, or local government programs or under the organization's charity care policy.
- 4 Community information. Describe the community the organization serves, taking into account the geographic area and demographic constituents it serves.
- 5 Community building activities. Describe how the organization's community building activities, as reported in Part II, promote the health of the communities the organization serves.
- 6 Provide any other information important to describing how the organization's hospitals or other health care facilities further its exempt purpose by promoting the health of the community (e.g., open medical staff, community board, use of surplus funds, etc.).
- 7 If the organization is part of an affiliated health care system, describe the respective roles of the organization and its affiliates in promoting the health of the communities served.
- 8 If applicable, identify all states with which the organization, or a related organization, files a community benefit report.

GIVE OF TH	EIR TIME AND TALENTS TO SUPPORT THIS TERRIFIC PROGRAM .
THE HOSPIT	AL ALSO PARTICIPATES IN THE "HEALTHIEST MARYLAND"
INITIATIVE	A RECENT PROGRAM LAUNCHED BY LT. GOVERNOR BROWN, THE
ADMINISTRA	TION AND SECRETARY COLMERS. THIS IS A STATEWIDE MOVEMENT
TO CREATE	A CULTURE OF WELLNESS - AN ENVIRONMENT WHERE THE HEALTHIEST
CHOICE IS	EASY. MARYLAND RURAL HEALTHCARE ASSOCIATION IS ANOTHER
AGENCY THA	T PROMOTES THE DELIVERY OF RURAL HEALTH CARE, THEIR MISSION
STATEMENT	IS TO: ENHANCE THE HEALTH AND WELL BEING OF RURAL
POPULATION	S IN MARYLAND THROUGH LEADERSHIP, EDUCATION, ADVOCACY AND
COLLABORAT	ION. THE HOSPITAL IS REPRESENTED ON THIS COMMITTEE AND IS
COMMITTED_	TO FINDING SOLUTIONS TO PROVIDING THE MOST EFFICIENT AND
EFFECTIVE_	HEALTHCARE DELIVERY TO AN UNDERSERVED RURAL POPULATION.
THERE EXIS	T GEOGRAPHIC POCKETS IN PENINSULA REGIONAL'S SERVICE AREA
WHICH ARE	FEDERALLY LISTED AS BEING UNDERSERVED BY HEALTHCARE
PROVIDERS.	IN AN EFFORT TO ADDRESS THE RURAL POPULATIONS NEED FOR
PROVIDERS,	THE HOSPITAL HAS PARTNERED IN DEVELOPING HEALTHCARE
PROGRAMS W	ITH LOCAL COLLEGES AND UNIVERSITIES. FOR EXAMPLE, THE

Page 4

Complete this part to provide the following information.

- 1 Provide the description required for Part I, line 3c; Part I, line 6a; Part I, line 7g; Part I, line 7, column (f); Part I, line 7; Part III, line 4; Part III, line 8; Part III, line 9b, and Part V. See Instructions.
- 2 Needs assessment. Describe how the organization assesses the health care needs of the communities it serves.
- **3** Patient education of eligibility for assistance. Describe how the organization informs and educates patients and persons who may be billed for patient care about their eligibility for assistance under federal, state, or local government programs or under the organization's charity care policy.
- 4 Community information. Describe the community the organization serves, taking into account the geographic area and demographic constituents it serves.
- **5** Community building activities. Describe how the organization's community building activities, as reported in Part II, promote the health of the communities the organization serves.
- 6 Provide any other information important to describing how the organization's hospitals or other health care facilities further its exempt purpose by promoting the health of the community (e.g., open medical staff, community board, use of surplus funds, etc.).
- 7 If the organization is part of an affiliated health care system, describe the respective roles of the organization and its affiliates in promoting the health of the communities served.
- 8 If applicable, identify all states with which the organization, or a related organization, files a community benefit report.

HOSPITAL HAS COLLABORATED WITH UMES (UNIVERSITY OF MARYLAND EASTERN
SHORE) AND HAS MADE A 5 YEAR \$250,000 DOLLAR INVESTMENT IN THEIR
PHYSICIAN ASSISTANT PROGRAM. THIS INVESTMENT WILL EXPAND THE
HEALTHCARE EDUCATIONAL OPPORTUNITIES, AND IN THE FUTURE PROVIDE
HEALTH CARE PROFESSIONALS AVAILABLE TO CARE FOR RESIDENTS IN OUR
REGION. THERE CONTINUES TO BE ONGOING COLLABORATIONS WITH WOR-WIC
COMMUNITY COLLEGE AND SALISBURY UNIVERSITY TO FURTHER DEVELOP
HEALTHCARE PROGRAMS AND PROVIDERS TO MEET THE CHALLENGES OF 21ST
CENTURY HEALTHCARE.
PART VI, LINE 6 - SEE EXPLANATION FOR PART VI, LINE 5
AFFILIATED HEALTH CARE SYSTEM ROLES:
PART VI, LINE 7
PENINSULA REGIONAL MEDICAL CENTER IS PART OF THE PENINSULA REGIONAL
HEALTH SYSTEM. THE SYSTEM INCLUDES A FOUNDATION AND FOR-PROFIT
ENTITIES WITH INTERESTS IN VARIOUS HEALTH CARE JOINT VENTURES. IN
ADDITION TO THE COMMUNITY BENEFITS PROVIDED BY THE MEDICAL CENTER,
THE HEALTH SYSTEM EVALUATES THE NEEDS OF THE COMMUNITY AND WILL

Page 4

Complete this part to provide the following information.

- 1 Provide the description required for Part I, line 3c; Part I, line 6a; Part I, line 7g; Part I, line 7, column (f); Part I, line 7; Part III, line 4; Part III, line 8; Part III, line 9b, and Part V. See Instructions.
- 2 Needs assessment. Describe how the organization assesses the health care needs of the communities it serves.
- **3** Patient education of eligibility for assistance. Describe how the organization informs and educates patients and persons who may be billed for patient care about their eligibility for assistance under federal, state, or local government programs or under the organization's charity care policy.
- 4 Community information. Describe the community the organization serves, taking into account the geographic area and demographic constituents it serves.
- 5 Community building activities. Describe how the organization's community building activities, as reported in Part II, promote the health of the communities the organization serves.
- 6 Provide any other information important to describing how the organization's hospitals or other health care facilities further its exempt purpose by promoting the health of the community (e.g., open medical staff, community board, use of surplus funds, etc.).
- 7 If the organization is part of an affiliated health care system, describe the respective roles of the organization and its affiliates in promoting the health of the communities served.
- 8 If applicable, identify all states with which the organization, or a related organization, files a community benefit report.

	PARTI	CIPATE	IN COMMUNITY	BENEFIT	PROGRAMS	AS NEEDE	ED.	_
								-
ALL	STATES	WHICH	ORGANIZATION	FILES A	COMMUNITY	BENEFIT	REPORT:	-
	MD,							-
								_
								-
								-
								-
								-
								_
								-
								-
								-
								-
								_
								-
								-
								-
								_

SCHEDULE J		Comper	ısa	tion Information		OMB No.	1545-00	47
	n 990)	For certain Officers, Direc	tors,	Trustees, Key Employees, and Highest		എര	nn	
			sated Employees ion answered "Yes" to Form 990,			UJ	)	
Departm	ent of the Treasury	, <b>.</b>	Pai	rt IV, line 23.		Open t		
	Revenue Service		990.	See separate instructions.			ectio	n
					Employer identi		ber	
		IONAL MEDICAL CENTER			52-059	1628		
Part I Questions Regarding Compensation							Yes	No
1a	Check the app	ropriate box(es) if the organization prov	ided	any of the following to or for a person li	isted in Form		103	110
		Section A, line 1a. Complete Part III to p						
		ss or charter travel		Housing allowance or residence for p				
		r companions		Payments for business use of person				
		mnification and gross-up payments	Х	Health or social club dues or initiation				
		nary spending account		Personal services (e.g., maid, chauffe	eur, chef)			
					-			
b	If any of the bo	oxes on line 1a is checked, did the orgar ent or provision of all of the expenses d	nizati escri	on follow a written policy regarding pay bed above? If "No." complete Part III to	rment			
	explain		0.3011		, 	1b	Х	
2	Did the organi	zation require substantiation prior to reir	nbur	sing or allowing expenses incurred by a	all			
		ors, trustees, and the CEO/Executive Di				. 2	Х	
-								
3		, if any, of the following the organization		-				
		CEO/Executive Director. Check all that						
	·	sation committee	X	Written employment contract				
	·	dent compensation consultant	X	Compensation survey or study				
	X       Form 990 of other organizations       X       Approval by the board or compensation committee							
4	During the yea organization o	r, did any person listed in Form 990, Pa r a related organization:	rt VII	, Section A, line 1a, with respect to the	filing			
а		erance payment or change-of-control pa				. <u>4</u> a		X
b	-	or receive payment from, a supplementa				. <u>4b</u>	X	
C	•	or receive payment from, an equity-base				. <u>4</u> c		X
	If "Yes" to an	y of lines 4a-c, list the persons and p	rovid	e the applicable amounts for each it	em in Part III.			
	Only costion	E(1/c)/2 and $E(1/c)/4$ argonizations m		complete lines E 0				
5	-	501(c)(3) and 501(c)(4) organizations m sted in Form 990, Part VII, Section A, lin		-	,			
5	-	contingent on the revenues of:	c ia,	did the organization pay or accide any				
а	The organizati	on?				5a		Х
		ganization?						X
-	If "Yes" to line	5a or 5b, describe in Part III.				••		
6	For persons lis	sted in Form 990, Part VII, Section A, lin	e 1a,	did the organization pay or accrue any	/			
		contingent on the net earnings of:						
а	The organizati	on?				6a	Х	
b	Any related or	ganization?				6b	Х	
	If "Yes" to line	6a or 6b, describe in Part III.						
7		sted in Form 990, Part VII, Section A, lin						
		described in lines 5 and 6? If "Yes," des				. 7		X
8		ounts reported in Form 990, Part VII, pai		•				
	•	initial contract exception described in Re	-					
						8		X
9		8, did the organization also follow the re						
Ear Pr		ection 53.4958-6(c)?						
LOL NL	ivacy Act and Pa	iperwork Reduction Act Notice, see the Inst	u uCti	UIIS IUI FUIIII 330.	50	chedule J (Fo	nm 990	j∠009

Schedule J (Form 990) 2009

#### 52-0591628

#### Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees Use Schedule J-1 if additional space is needed.

For each individual whose compensation must be reported in Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii). Do not list any individuals that are not listed on Form 990, Part VII.

#### Note. The sum of columns (B)(i)-(iii) must equal the applicable column (D) or column (E) amounts on Form 990, Part VII, line 1a.

		(B) Breakdown	of W-2 and/or 1099-MISC c	ompensation	(C) Retirement and	(D) Nontaxable	(E) Total of columns	(F) Compensation	
( <b>A</b> ) Name		(i) Base compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation	other deferred compensation	benefits	(B)(i)-(D)	reported in prior Form 990 or Form 990-EZ	
	(i)	609,529.	182,212.	72,975.	55,567.	22,183.	942,466.	0.	
R. ALAN NEWBERRY	(ii)	0.	0.	0.	0.	0.	0.	0.	
	(i)	278,239.	60,608.	20,232.	46,228.	17,727.	423,034.	0.	
BRUCE I. RITCHIE	(ii)	0.	0.	0.	0.	0.	0.	0.	
	(i)	490,466.	132,880.	10,547.	36,398.	18,197.	688,488.	0.	
MARGARET NALEPPA	(ii)	0.	0.	0.	0.	0.	0.	0.	
	(i)	211,241.	31 <b>,</b> 265.	6,605.	34,589.	16,901.	300,601.	0.	
LURA LUNSFORD	(ii)	Ο.	Ο.	0.	Ο.	0.	Ο.	0.	
	(i)	360,970.	97 <b>,</b> 197.	2,808.	42,189.	18,897.	522,061.	0.	
THOMAS LAWRENCE, M.D.	(ii)	Ο.	Ο.	0.	Ο.	0.	Ο.	0.	
	(i)	539,021.	0.	0.	15,222.	5,856.	560,099.	0.	
JAMES MARTIN, M.D.	(ii)	0.	0.	0.	0.	0.	0.	0.	
	(i)	466,623.	0.	0.	15,222.	14,192.	496,037.	0.	
JOSEPH GRASSO, M.D.	(ii)	0.	0.	0.	0.	0.	0.	0.	
	(i)	519,815.	0.	0.	15,120.	14,397.	549,332.	0.	
JUSTINIAN NGAIZA, M.D.	(ii)	0.	0.	0.	0.	0.	0.	0.	
	(i)	688,511.	0.	0.	15,222.	9,572.	713,305.	0.	
PANPIT KLUG, M.D.	(ii)	0.	0.	0.	0.	0.	0.	0.	
	(i)								
	(ii)								
	(i)								
	(ii)								
	(i)								
	(ii)								
	(i)								
	(ii)								
	(i)								
	(ii)								
	(i)								
	(ii)								
	(i)								
	(ii)								

Schedule J (Form 990) 2009	52-0591628	Page 3
Part IIISupplemental InformationComplete this part to provide the informationfor any additional information.	ation, explanation, or descriptions required for Part I, lines 1a, 1b, 4c, 5a, 5b, 6a,	6b, 7, and 8. Also complete this part
SUPPLEMENTAL COMPENSATION INFO	RMATION	
SCHEDULE J		
PART I, LINE 48		
MARGARET_NALEPPA_IS_A_PARTICIP	ANT IN THE 457F NON QUALIFIED PLAN.	
PART I, LINE 6A AND 6B		
_OFFICERS_AND_KEY_EMPLOYEES_OF_	PENINSULA REGIONAL MEDICAL CENTER ARE PAID	
COMPENSATION DETERMINED BY THE	NET EARNINGS ACTIVITY OF THE MEDICAL	
CENTER AND PENINSULA REGIONAL	HEALTH SYSTEM.	

#### SCHEDULE K (Form 990)

### Supplemental Information on Tax-Exempt Bonds

► Complete if the organization answered "Yes" to Form 990, Part IV, line 24a. Provide descriptions, explanations, and any additional information on Schedule O (Form 990).

#### ► Attach to Form 990. See separate instructions.

Department of the Treasury Internal Revenue Service

Name of the organization

PENINSULA REGIONAL MEDICAL CENTER

Employer identification number 52-0591628

Part I Bond Issues

	(a) Issuer name	(b) Issi	uer EIN	(c) CUSIP #	(d) Date issue	d (e) l	ssue price	(f) Description of purpose		(f) Description of purpose (g) Defea		feased	(h) C behalf issue	f of
											Yes	No	Yes	No
AM	ARYLAND HEALTH & HIGHER EDUCATIONAL FACILITIES AU	52-093	6091	574217WT8	02/09/2006	146	5,668,251.	SEE SCHEDUL	ΕO			Х		Х
В														
С														
_														
D											_			
E														
E Pai	rt II Proceeds													
I U				Α		В		С		)		Е		
1	Total proceeds of issue		154	,822,905				-						
	Gross proceeds in reserve funds			,127,422										
	Proceeds in refunding or defeasance escrows			, ,										
	Other unspent proceeds													
	Issuance costs from proceeds		1	,167,501										
-	Working capital expenditures from proceeds													
	Capital expenditures from proceeds		100	,184,165	•									
8	Year of substantial completion		2	009										
			Yes	No	Yes	No	Yes	No	Yes	No	Yes	5	No	,
9	Were the bonds issued as part of a current refunding issue?		Х											
10	Were the bonds issued as part of an advance													
	refunding issue?	<u></u>		Х										
11	Has the final allocation of proceeds been made?	<u></u>	Х											
12	Does the organization maintain adequate books and													
			Х											
Pa	rt III Private Business Use								1					
1	Was the organization a partner in a partnership, or a			Α		В		С				E		
•	member of an LLC, which owned property financed by		Yes	No	Yes	No	Yes	No	Yes	No	Yes	•	No	i
	tax-exempt bonds?			X										
2	Are there any lease arrangements with respect to the													
	financed property which may result in private business use?			X										
For I	Privacy Act and Paperwork Reduction Act Notice, see the Instruction	ons for For	m 990.							Sc	hedule K	(Form	990) 20	)09

OMB No. 1545-0047

2009 Open to Public Inspection

#### Part III Private Business Use (Continued)

		Α		В		c		D	I	Ξ
3a Are there any management or service contracts with respect to the financed property which may result in	Yes	No	Yes	No	Yes	No	Yes	No	Yes	No
private business use?	Х									
b Are there any research agreements with respect to the										
financed property which may result in private business use?		Х								
c Does the organization routinely engage bond counsel										
or other outside counsel to review any management or service contracts or research agreements relating to										
the financed property?	Х									
4 Enter the percentage of financed property used in a										
private business use by entities other than a section 501(c)(3) organization or a state or local government		.8300%		%		%		%		(
5 Enter the percentage of financed property used in a										
private business use as a result of unrelated trade or business activity carried on by your organization, another										
section 501(c)(3) organization, or a state or local government		.1200%		%		%		%		(
6 Total of lines 4 and 5		.9500%		%		%		%		(
<ul><li>6 Total of lines 4 and 5</li><li>7 Has the organization adopted management practices</li></ul>										
and procedures to ensure the post-issuance compliance of its tax-exempt bond liabilities?	х									
Part IV Arbitrage				1		1				
		Α		В		c		D		=
1 Has a Form 8038-T, Arbitrage Rebate, Yield Reduction	Yes	No	Yes	No	Yes	No	Yes	No	Yes	No
and Penalty in Lieu of Arbitrage Rebate, been filed with respect to the bond issue?		Х								
2 Is the bond issue a variable rate issue?		X								
3a Has the organization or the governmental issuer										
identified a hedge with respect to the bond issue on its books and records?	х									
b Name of provider		NIEV		1		1				
c Term of hedge		20.400								
4a Were gross proceeds invested in a GIC?		X								
<ul> <li>b Name of provider</li> </ul>						1				
c Term of GIC										
d Was the regulatory safe harbor for establishing the fair										
market value of the GIC satisfied?										
5 Were any gross proceeds invested beyond an		x								
available temporary period?		A								
	V									
6 Did the bond issue qualify for an exception to rebate?	Х								hadula K (Eo	

SCHEDULE L	Tra	ncac	tions	s With In	toroct	od Dore	one			OMB	No. 15	45-004	7
(Form 990 or 990-EZ)	-	► Co	omplete	if the organiz	zation ans	wered				L L	20	09	
Department of the Treasury	"Yes" on	Form 9 or	90, Part Form 9	lV, line Ž5a, 90-EZ, Part V	25b, 26, 27 . line 38a d	7, 28a, 28b, or 40b.	or 28c,			Op	en To	Pub	lic
Internal Revenue Service	Attach			or Form 990-		ee separate	instruc	tions.			pecti		
Name of the organization		Employer identifie								nber			
PENINSULA REGION									-059	1628	}		
	fit Transacations organization answe								art V, li	ine 40	)b.		
<b>1</b> (a) Name	of disgualified person				(h		of transac	tion				( <b>c)</b> Cor	rrected?
				(b) Description of transaction									No
2 Enter the amount	of tax imposed on th	e organ	ization	managers or	disqualified	d persons du	iring the	year					
under section 495	8								)	►\$_			
3 Enter the amount	of tax, if any, on line	2, abov	ve, reim	bursed by the	organizati	on			🕨	▶\$_			
Part II Loans to an	nd/or From Intere	atad D											
	ne organization answ				rt IV. line 2	26. or Form	990-EZ.	Part V. li	ne 38a	Э.			
(a) Name of interested p				(c) Orio					default?		around	(g) W	/ritton
(a) Name of interested p		(b) Loan to or from the organization?		principal a		(u) Dala	d) Balance due (e) Ir		Jeiduit	by bo	ard or		ment?
										comm	ittee?		
		То	From					Yes	No	Yes	No	Yes	No
Total					▶\$								
	ssistance Benefi ne organization answ					7							
(a) Name of intere	<b>U</b>			ip between inte			(	c) Amoun	and ty	ne of a	assista	ince	
		(,		organizat				.,	. und ty	pe e			
	ransactions Invo												
· · ·	ne organization answ			•								( ) =	
(a) Name of intere	ested person			nip between son and the zation		nount of saction	(d) Description of transaction		'n	(e) Sharing of organization's revenues?			
												Yes	No
PENINSULA CARDIOLOGY AS	SOCIATES	SEE SC	HEDULE	0		229,164.	CARDIOL	OGY SVCS	, RENT.	AL FEI	ES		x

For Privacy Act and Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

Schedule L (Form 990 or 990-EZ) 2009

#### SCHEDULE O (Form 990)

### **Supplemental Information to Form 990**

Complete to provide information for responses to specific questions on Form 990 or to provide any additional information. ► Attach to Form 990.



Department of the Treasury Internal Revenue Service Name of the organization

PENINSULA REGIONAL MEDICAL CENTER

Employer identification number

	52-059	1628	
P	TTACHMENT	1	

FORM 990, PART VI, SECTION A, LINE 6

PENINSULA REGIONAL MEDICAL CENTER IS ORGANIZED AS A NON-STOCK, NOT FOR

PROFIT CORPORATION WITH MEMBERS.

FORM 990, PART VI, SECTION A LINE 7A THE NOMINATING COMMITTEE OF THE BOARD MAKES RECOMMENDATIONS FOR NEW MEMBERSHIP. THE BOARD OF TRUSTEES GIVES FINAL APPROVAL.

FORM 990, PART VI, SECTION A, LINE 7B

NEW RESOLUTIONS ARE ADOPTED BY THE BOARD'S COMMITTEE CHAIRPERSONS OR MEMBERS OF THE BOARD AND PRESENTED TO THE BOARD FOR APPROVAL.

FORM 990, PART VI, SECTION B, LINE 11

OVERSIGHT OF THE COMPLETION OF THE ORGANIZATION'S FORM 990 HAS BEEN DELEGATED TO THE CHIEF FINANCIAL OFFICER OF PENINSULA REGIONAL MEDICAL CENTER BY THE PRESIDENT OF THE ORGANIZATION. ONCE THE FORM 990 AND ALL SCHEDULES HAVE BEEN PREPARED BY THE ORGANIZATION'S INDEPENDENT TAX SERVICES PROVIDER, THEY ARE REVIEWED BY THE PRESIDENT PRIOR TO FILING.

FORM 990, PART VI, SECTION B, LINE 12C

BOARD OF TRUSTEES ARE REQUIRED TO DISCLOSE ANNUALLY, IN WRITING, ANY AND ALL INTERESTS WHICH THEY OR ANY MEMBER OF THEIR IMMEDIATE FAMILY, MAY HAVE IN ANY BUSINESS ENTITY WHICH HAS OR SEEKS A CONTRACTUAL REALTIONSHIP WITH THE CORPORATION OR ANY OF ITS AFFILIATES. THE BOARD HAS AUTHORITY

Schedule O (Form 990) 2009	Page <b>2</b>
Name of the organization	Employer identification number
PENINSULA REGIONAL MEDICAL CENTER	52-0591628
	ATTACHMENT 1 (CONT'D)
TO DETERMINE IF A VIOLATION HAS OCCURRED AND WHETHER ANY INTEREST	WHICH

SHOULD BE DISCLOSED SHOULD DISQUALIFY A DIRECTOR FROM PARTICIPATING IN ANY SPECIFIC BOARD DISCUSSION OR MEMBERSHIP ON THE BOARD.

FORM 990, PART VI SECTION B, LINE 15

THE ORGANIZATION USES A COMPENSATION COMMITTEE TO DETERMINE THE COMPENSATION OF THE CEO/EXECUTIVE DIRECTOR AND OTHER KEY EMPLOYEES. THE CEO OF THE ORGINIZATION HAS A WRITTEN EMPLOYMENT CONTRACT. THE COMPENSATION COMMITTEE USES AN INDEPENDENT CONSULTANT, COMPENSATION SURVEYS AND OTHER ORGANIZATION'S FORM 990 IN THE DETERMINATION PROCESS.

FORM 990, PART VI, SECTION C, LINE 19

THE ORGANIZATION'S GOVERNING DOCUMENTS, CONFLICT OF INTEREST POLICY AND FINANCIAL STATEMENTS ARE AVAILABLE TO THE PUBLIC UPON REQUEST TO THE PUBLIC INFORMATION OFFICE OF PENINSULA REGIONAL MEDICAL CENTER.

#### SCHEDULE L

RENE DESMARIAS, M.D., A TRUSTEE OF THE MEDICAL CENTER, IS A MORE THAN 5% OWNER OF PENINSULA CARDIOLOGY ASSOCIATES.

#### SCHEDULE K, PART I, COLUMN F

THE PROCEEDS OF THE ISSUE, AFTER PAYMENT OF FINANCING COSTS, WERE USED PRIMARILY (I) TO FINANCE AND REFINANCE A PORTION OF THE COSTS OF CONSTRUCTION, RENOVATION, ACQUISITION AND EQUIPPING OF HEALTHCARE FACILITIES; (II) TO REFUND OUTSTANDING 1993 BONDS (ISSUED 10/28/93); (III) TO PAY A PORTION OF THE INTEREST ACCRUING ON THE SERIES 2006 BONDS FOR A PERIOD TO EXTEND TO JANUARY 1, 2009; AND (IV) TO PAY THE

Schedule O (Form 990) 2009

V 09-9.4

Schedule O (Form 990) 2009	Page 2
Name of the organization	Employer identification number
PENINSULA REGIONAL MEDICAL CENTER	52-0591628
	ATTACHMENT 1 (CONT'D)
COUNTERPARTY A TERMINATION PAYMENT OF \$1,575 IN CONNECTION WITH A	FORWARD
STARTING INTEREST RATE EXCHANGE AGREEMENT ENTERED INTO ON AUGUST 9	,

2005 AND UNWOUND ON JANUARY 24, 2006.

SCHEDULE K, PART II, LINE 7 OF THE AMOUNT REPORTED ON PART II, LINE 7, \$12,281,895 IS CAPITALIZED INTEREST.

ATTACHMENT 2

#### 4A PROGRAM SERVICE

PENINSULA REGIONAL MEDICAL CENTER IS A NOT-FOR-PROFIT 501(C)(3) NON-STOCK CORPORATION FOUNDED IN 1897 TO SERVE THE HEALTH CARE NEEDS OF THE COMMUNITY. THE HOSPITAL'S PRIMARY PURPOSE IS TO PROVIDE THE HIGHEST PRIMARY, SECONDARY, AND SELECTED TERTIARY HEALTH CARE SERVICES TO RESIDENTS OF AND VISITORS TO THE MID-DELMARVA PENINSULA IN A COMPETENT, COMPASSIONATE, AND COST-EFFECTIVE MANNER DESIGNED TO ELICIT A HIGH DEGREE OF CUSTOMER SATISFACTION. THE HOSPITAL'S MISSION IS TO IMPROVE THE HEALTH OF THE COMMUNITIES WE SERVE BY PROVIDING QUALITY MEDICAL CARE REGARDLESS OF RACE, CREED, SEX, NATIONAL ORIGIN, HANDICAP, OR AGE. IF A PATIENT IS UNABLE TO PAY DUE TO FINANCIAL RESOURCES, EFFORTS

WILL BE TAKEN TO ASSURE CARE AT AN AFFORDABLE COST, OR OBTAINED ASSISTANCE THROUGH APPROPRIATE AGENCIES ON THE PATIENT'S BEHALF. EMERGENCY SERVICES CARE WILL BE PROVIDED TO EVERYONE REGARDLESS OF ABILITY TO PAY. Name of the organization PENINSULA REGIONAL MEDICAL CENTER Employer identification number 52-0591628

FORM 990, PART III - PROGRAM SERVICES

ATTACHMENT 2 (CONT'D)

PENINSULA REGIONAL MEDICAL CENTER SERVED OVER 23,000 INPATIENTS AND PROVIDED MORE THAN 485,000 OUTPATIENT SERVICES DURING FISCAL 2010. FOOD SERVICE PROVIDED MORE THAN 550,000 MEALS TO PATIENTS AND EMPLOYEES.

ALTHOUGH REIMBURSEMENT FOR SERVICES RENDERED IS CRITICAL TO THE OPERATION AND STABILITY OF PENINSULA REGIONAL MEDICAL CENTER, IT IS RECOGNIZED THAT NOT ALL INDIVIDUALS POSSESS THE ABILITY TO PAY FOR ESSENTIAL MEDICAL SERVICES. THE HOSPITAL, IN KEEPING WITH THE COMMITMENT TO SERVE ALL MEMBERS OF THE COMMUNITY, DURING FISCAL 2010 PROVIDED:

CHARITY AND OTHER ALLOWANCES TOTALING \$31,569,219 DISCOUNTS TO THIRD PARTY PAYORS INCLUDING GOVERNMENT PROGRAMS SUCH AS MEDICARE AND MEDICAID \$26,604,007 WRITE-OFF OF UNCOLLECTIBLE ACCOUNTS \$17,976,987

THE TOTAL UNREIMBURSED VALUE OF PROVIDING CARE TO THESE PATIENTS IS \$76,150,213

ALSO PROVIDED ARE MANY WELLNESS PROGRAMS, COMMUNITY EDUCATION AND FREE PROGRAMS OFFERED THROUGHOUT THE YEAR BASED UPON ACTIVITIES AND SERVICES THAT PENINSULA REGIONAL MEDICAL CENTER BELIEVES WILL SERVE A BONA FIDE COMMUNITY HEALTH NEED. SOME OF THE PROGRAMS ARE

#### Name of the organization PENINSULA REGIONAL MEDICAL CENTER

FORM 990, PART III - PROGRAM SERVICES

V 09-9.4

Page 2

ATTACHMENT 2 (CONT'D)

AS FOLLOWS:

A VARIETY OF BROCHURES ARE DISPLAYED IN ALL HOSPITAL WAITING AREAS TO EDUCATE MEMBERS OF THE COMMUNITY REGARDING PROGRAMS AND SERVICES.

PARTICIPATION IN HEALTH FAIRS DURING FY 2010 IN ORDER TO FOSTER HEALTH EDUCATION IN THE COMMUNITY.

BEING CALLED UPON TO SPEAK BEFORE COMMUNITY ORGANIZATIONS ON A VARIETY OF HEALTHCARE TOPICS. WE PROVIDE CHILDBIRTH PREPARATION CLASSES, EXERCISE CLASSES FOR PRENATAL AND POSTPARTUM WOMEN AND CPR CLASSES.

WE PROVIDE ASSISTANCE TO EDUCATORS THROUGH OUR WORK WITH STUDENT NURSES, RADIOLOGY, RESPIRATORY AND LABORATORY TECHNICIANS.

DURING FY 2010, PENINSULA REGIONAL MEDICAL CENTER VOLUNTEERS CONTRIBUTED OVER 46,500 HOURS TOWARD THE COMMON PURPOSE OF SERVICING THE HEALTH CARE OF THE COMMUNITY.

PROGRAM ACTIVITY

DURING FY 2010, PENINSULA REGIONAL MEDICAL CENTER PERFORMED OVER

#### Schedule O (Form 990) 2009

Name of the organization PENINSULA REGIONAL MEDICAL CENTER Employer identification number 52-0591628

FORM 990, PART III - PROGRAM SERVICES

ATTACHMENT 2 (CONT'D)

800 COMMUNITY OUTREACH ACTIVITIES. SPECIFIC EXAMPLES OF EDUCATION AND OUTREACH PROGRAMS, SUPPORT GROUPS, COMMUNITY HEALTH SCREENINGS, AND FITNESS AND WELLNESS ACTIVITIES SUPPORTED BY PENINSULA REGIONAL MEDICAL CENTER ARE AS FOLLOWS:

COMMUNITY EDUCATIONAL AND OUTREACH PROGRAMS

LABOR & DELIVERY TOURS (EXCLUSIVE OF

CHILDBIRTH CLASS TOURS)

CPR

DIABETES OUTPATIENT EDUCATION PROGRAM

CHILDBIRTH PREPARATION CLASSES

REFRESHER COURSE - CHILDBIRTH

SIBLING CLASSES

INFANT CARE CLASSES

GRANDPARENT CLASSES

SAFE SITTER PROGRAM

CPR TO COMMUNITY ORGANIZATIONS

WOMEN'S HEALTH EDUCATION

SUPPORT GROUPS

#### DIABETES SUPPORT GROUPS

BEREAVEMENT SUPPORT GROUP

Name of the organization PENINSULA REGIONAL MEDICAL CENTER

FORM 990, PART III - PROGRAM SERVICES

Employer identification number 52-0591628

ATTACHMENT 2 (CONT'D)

EVENTS:

COMMUNITY SCREENINGS

HEIGHT/WEIGHT, BLOOD PRESSURE

SKIN CANCER SCREENINGS

ORAL, HEAD AND NECK CANCER SCREENINGS

HEARING SCREENINGS

FLU CLINIC

EDUCATIONAL EXHIBITS - DIABETES EDUCATION, TRAUMA, WOMEN'S HEALTH,

SAFE SITTER

RELAY FOR LIFE

BENEFITS:

ASTHMA CAMP

MARCH OF DIMES WALK AMERICA

UNITED WAY

WELLNESS COMMUNITY

FITNESS/EXERCISE PROGRAMMING:

CARDIAC REHABILITATION

INDOOR CYCLING AND WEIGHTS

WOMEN AND WEIGHT TRAINING

Schedule O (Form	990)	2009
------------------	------	------

Name of the organization PENINSULA REGIONAL MEDICAL CENTER

FORM 990, PART III - PROGRAM SERVICES

JSA			
9E1228 2.000			
	KL4693	/266	

Employer identification number 52-0591628

ATTACHMENT 2 (CONT'D)

	ATTACHMEI	NT 3
990, PART VII- COMPENSATION OF THE FIVE HIGHEST F	PAID IND. CONTRACTORS	
NAME AND ADDRESS	DESCRIPTION OF SERVICES	COMPENSATION
SHERIDAN ANESTHESIA OF MD. P.O. BOX 452197 SUNRISE, FL 33323	ANESTHESIA SERVICES	7,162,251.
HORIZON CSA 265 PIT RD MOORESVILLE, NC 28115	BIOMEDICAL SERVICES	3,915,872.
MAYO COLLABORATIVE SERVICES P.O. BOX 9146 MINNEAPOLIS, MN 55480	MEDICAL SERVICES	1,215,006.
CROTHALL SERVICES GROUP 955 CHESTERDROOK BLVD. SUITE 300 WAYNE, PA 19087	ENVIRONMENTAL SVCS	975,576.
HCSG CARDIOVASCULAR SERVICES P.O. BOX 11407 BIRMINGHAM, AL 35246	MEDICAL SERVICES	932,514.
TOTAL COMPENSATION		14,201,219.

### **Related Organizations and Unrelated Partnerships**

Complete if the organization answered "Yes" to Form 990, Part IV, line 33, 34, 35, 36 or 37.

Attach to Form 990.

See separate instructions.

Department of the Treasury Internal Revenue Service

SCHEDULE R

(Form 990)

Name of the organization

PENINSULA REGIONAL MEDICAL CENTER

#### Part I Identification of Disregarded Entities (Complete if the organization answered "Yes" on Form 990, Part IV, line 33.)

(a) Name, address, and EIN of disregarded entity	<b>(b)</b> Primary activity	(c) Legal domicile (state or foreign country)	(d) Total income	(e) End-of-year assets	<b>(f)</b> Direct controlling entity
	-				
	-				
	-				
	-				
	-				
	-				

#### Part II

# Identification of Related Tax-Exempt Organizations (Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related tax-exempt organizations during the tax year.)

(a) Name, address, and EIN of related organization	<b>(b)</b> Primary activity	(c) Legal domicile (state or foreign country)	(d) Exempt Code section	<b>(e)</b> Public charity status (if section 501(c)(3))	(f) Direct controlling entity	
PENINSULA REGIONAL MEDICAL FOUNDATION	52-1851935					
100 EAST CARROLL ST. SALISBURY, M	ID 21801	FUNDRAISING	MD	501(C)(3)	11A	N/A
PENINSULA REGIONAL HEALTH SYSTEM, INC	52-2132761					
100 EAST CARROLL ST. SALISBURY, M	ID 21801	PARENT	MD	501(C)(3)	11B	N/A
PENINSULA GENERAL HOSPITAL INS. TRUST	52-6321234					
100 EAST CARROLL ST. SALISBURY, M	ID 21801	INS TRUST	MD	501(C)(3)	11D	N/A

For Privacy Act and Paperwork Reduction Act Notice, see the Instructions for Form 990.



Employer identification number 52-0591628

Schedule R (Form 990) 2009

#### 52-0591628

#### Page 2

## Part III Identification of Related Organizations Taxable as a Partnership (Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related organizations treated as a partnership during the tax year.)

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Direct controlling entity	(e) Predominant income (related, unrelated, excluded from tax under sections	(f) Share of total income	<b>(g)</b> Share of end-of-year assets	allocations?		Disproportionate allocations?		Disproportionate Code V-UBI		(j) eneral or nanaging partner?	
				512-514)			Yes	No		Yes	No			
DELMARVA SURGERY CENTER 52-225														
641 S. SALISBURY BLVD.	HEALTHCARE	MD	N/A					х			Х			
	_													
	_													
	_													
	_													
	_													

#### Part IV

## Identification of Related Organizations Taxable as a Corporation or Trust (Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related organizations treated as a corporation or trust during the tax year.)

(a) Name, address, and EIN of related organization	<b>(b)</b> Primary activity	(c) Legal domicile (state or foreign country)	(d) Direct controlling entity	(e) Type of entity (C corp, S corp, or trust)	(f) Share of total income	(g) Share of end-of-year assets	(h) Percentage ownership
PENINSULA HEALTH VENTURES, INC 52-2250012	-						
100 EAST CARROLL ST. SALISBURY SALISBURY, MD 21801	INVESTMENT	MD	N/A	C CORP			
PRLTC INC. 52-2190588	-						
100 EAST CARROLL ST. SALISBURY, MD 21801	LONG TERM CARE	MD	N/A	C CORP			
	-						
	-						
	-						
	-						

Schedu	ule R (Form 990) 2009 52-0591628			Pa	age <b>3</b>
Ра	rt V Transactions With Related Organizations (Complete if the organization answered "Yes" on Form 990, Part I	V, line 34, 35, or 36.)			
Not	e. Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule.			Yes	No
1	During the tax year, did the organization engage in any of the following transactions with one or more related organizations listed in	Parts II–IV?			
а	Receipt of (i) interest (ii) annuities (iii) royalties or (iv) rent from a controlled entity		1a		Х
b	Gift, grant, or capital contribution to other organization(s)				Х
с	Gift, grant, or capital contribution from other organization(s)				Х
d	Loans or loan guarantees to or for other organization(s)				Х
е	Loans or loan guarantees by other organization(s)				X
f	Sale of assets to other organization(s)		1f		Х
g	Purchase of assets from other organization(s)		1g		Х
h	Exchange of assets		1h		Х
i	Lease of facilities, equipment, or other assets to other organization(s)		1i		X
j	Lease of facilities, equipment, or other assets from other organization(s)				Х
k	Performance of services or membership or fundraising solicitations for other organization(s)		1k	Х	
Т	Performance of services or membership or fundraising solicitations by other organization(s)		11	Х	
m	Sharing of facilities, equipment, mailing lists, or other assets		1m	Х	
n	Sharing of paid employees		1n	Х	
ο	Reimbursement paid to other organization for expenses		10		Х
р	Reimbursement paid by other organization for expenses		1p	Х	
q	Other transfer of cash or property to other organization(s)				X
r	Other transfer of cash or property from other organization(s)			Х	
2	If the answer to any of the above is "Yes," see the instructions for information on who must complete this line, including covered rela				
	(a) Name of other organization	(b) Transaction type (a–r)	(c) Amount involve	d	
(1)	PENINSULA REGIONAL MEDICAL CENTER FOUNDATION	L, R	2,410,	588.	•
(2)	PENINSULA REGIONAL MEDICAL CENTER FOUNDATION	M, N, P	422,	5.01	
(2)	FENINGOLA REGIONAL MEDICAL CENTER FOUNDATION		422,	JOI	<u>·</u>
(3)	PENINSULA HEALTH VENTURES, INC.	К	150,	000	<u>•                                    </u>
(4)					
(5)					
(6)					
(9)		<u>ا</u> ا	Schedule R (Form	990) 2	2009

JSA

#### Part VI

#### **Unrelated Organizations Taxable as a Partnership**(Complete if the organization answered "Yes" on Form 990, Part IV, line 37.)

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships.

(a) Name, address, and EIN of entity	<b>(b)</b> Primary activity	(c) Legal domicile (state or foreign country)	section 501(c)(3) organizations?		Are all partners section 501(c)(3)		Are all pa secti 501(c organiza	Are all partners section 501(c)(3)	e all partners section 501(c)(3)	re all partners section 501(c)(3) organizations?	partners ction (c)(3) zations?	partners ction (c)(3)	bartners tion c)(3)	e all partners section 501(c)(3) rganizations?	(e) Share of end-of-year assets	Disprop	(f) ortionate ations?	(g) Code V-UBI amount in box 20 of Schedule K-1 (Form 1065)	(h Gener mana partr	oral or
			Yes			Yes	No	(101111003)	Yes	No										