# **Return of Organization Exempt From Income Tax**

OMB No. 1545-0047

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except black lung benefit trust or private foundation)

		of the Trea		▶ The	e organization	may have	to us	е а сору	of this	return to sat	tisfy state re	port	ing req	uiremei	nts.		Inspec	tion
A I	or th	e 2009	caler	dar year, or tax						, 2009, and	<del></del>	-				/30,2		
В	heck if ap	oplicable:	Please	C Name of organiz	ation MONT	GOMERY	GEN	IERAL	HOS	PITAL			D Em	ployer l		cation nu		
	Addre	ess	use IRS	Doing Business	As								52	2-064	16893	3		
	7 -	e change	print or	Number and stre	et (or P.O. box	if mail is no	t delive	red to stre	et add	ress)	Room/su	ıite	E Tel	ephone	number	-		
	Initial	return	type. See	18101 PRI	NCE PHIL	IP DRI	VE						(30:	1) 7	74-8	640		
	Termi	insted	Specific Instruc-		te or country, a	nd ZIP + 4												
	Amer		tions.	OLNEY, MD	20832								G Gro	ss recei	ipts \$	138	,827	,758.
		cation	F Na	me and address	of principal of	ficer: PE	TER	MONGE	3					this a gro	oup return	n for	Yes	X No
	_ ,		1810	1 PRINCE P	HILIP DR	IVE OI	NEY,	MD 2	2083	2				muates r .re all affili	iates incl	uded?	Yes	No.
Ī	Tax-ex	xempt sta	atus:	X 501(c) (3	) <b>(</b> insert	no.)	4947(8	a)(1) or		527			If	*No," atta	ach a list.	(see instru	ctions)	
J	Websi	ite: 🕨	www.	MONTGOMERY	GENERAL.	ORG							H(c) G	roup exen	nption nu	mber		
K	Form o	of organiz	zation:	X Corporation	Trust	Associati	ion	Other	<b></b>		L Year of fo	rmati	ion: 20	000 <b>M</b>	State	of legal d	omicile:	MD
Pa	ırt I	Sun	nmary															
	1	Briefly	descrit	e the organization	n's mission or	most siar	nificant	activities	 3:									
				RY GENERAL						ENHANCI	NG OUR	COI	MMUN	ITY · S	3			
nce		HEAL	TH P	ND WELL-BE	ING BY C	FFERI	IG H	IGH Q	UALI	TY, COM	PASSION	AT	E ANI	D				
Ë		PERS	ONAI	IZED CARE.														
Governance	2	Check	this bo	x 🕨 🔲 if the	organization o	discontinue	ed its c	peration	s or di	sposed of mo	ore than 25°	% of	its net	assets.				
ජේ	3	Numbe	r of vo	ting members of t	he governing	body (Par	t VI, Iir	ne 1a)			MOCAL C	10	ווחנו	-00	M			18
es	4	Numbe	er of inc	ting members of t dependent voting of of employees (Pa	members of tl	he governi	ing boo	dy (Part \	/I, line	no	DILL	نار	Unc		4			12
Activities &	5	Total n	umber	of employees (Pa	nt V, line 2a)										5		1,3	375
Ac	6	Total n	umber	of volunteers (est	imate if neces										. 6		3	300
	1			nrelated business		•		. ,,							. 7a			,241.
<u> </u>	b	Net uni	related	business taxable	income from	Form 990	-T, line	34 .							. 7b		57	,402.
													Prio	r Year		Cur	rent Y	ear
2	8	Contrib	utions	and grants (Part \	VIII, line 1h)										0.			0.
Revenue	9	Prograi	m serv	ice revenue (Part	VIII, line 2g)							_1		97,7		136		,638.
Rev		Investn	nent in	come (Part VIII, co	olumn (A), line	es 3, 4, an	d 7d)							44,3				,066.
	11			e (Part VIII, colum										90,3	_			<u>,676.</u>
	12			- add lines 8 thro					A), line	12)		1	32,7	32,38	-	138,	698	,380.
	13			milar amounts pai	•			-3)							0.			0.
	14			to or for members			-								0.			0.
808				r compensation, e									63,9	24,5	73.	64,	,512,	,526.
Expenses				undraising fees (F								SHEE		should be		- LANGE AND A	and the same	0.
Ä				ing expenses, Par	•								64.0	17 11	11	60	050	0.5.6
	l .			es (Part IX, colum								_		17,1	_			,256.
				es. Add lines 13-1										41,68	$\overline{}$			,782.
- 05	19	Revenu	ie iess	expenses. Subtra	act line 18 from	m line 12	• • •	• • • •	• • •					90,69				,598.
Net Assets or Fund Balances	20	Total or	nanta /	Dort V. line 46)							-			<b>ng of Y</b> o 92 <b>,</b> 93	_		d of Ye	,138.
Sse	21		•	Part X, line 16) (Part X, line 26)							}			20,82				, 425.
# P	22			fund balances. Su	ibtract line 21	from line					• • • • • •			72,10	_			,713.
	rt II			Block	IDUACUME Z I	nom me	20 .	• • • • •	<del></del>				03,3	12,10	07.	133,	401,	113.
							4 45.5		t all a					SAME IN COLUMN TO		-		
		and be	pename elief, it	es of perjupy of dent is trues coprect, am	ciance that I have complete. D	re examine Declaration	of prep	return, inc parer (oth	aluaing er thai	accompanyin n officer) is b	g schedules ased on all	infor	statemo mation	ents, an of whic	na to tn h prep	e best of ager has	any kn	owledge.
S	ign			Albro 1 K	<b>/</b>								1	_	-/16/	<i>,</i> ,		
	ere	▶ ₹	ignatur	e of officer	7								<u>'</u>	Date /	1191	· · · · · · · · · · · · · · · · · · ·		
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		Ī	ype or	orint name and title	باريادارا						ALLIUM	<u>,                                     </u>						
		Prepai	rer's A	-	00000-000	At 10		31.0	1	ate	Check	if				Identifying	numbe	r
Pald		signati		Steel	7m	M	_		-   ,	5/10/11	self- employ	/ed	▶ □	(see	instruc P	tions) 00451	522	
	arer's	Firm's r	name (c	r yours KPMG		***							EIN	<b></b>		3-556		
Use	Only	if self-e	mploye s, and Z	d).	TICELLO AVE	, SUITE 1	900 N	ORFOLK	VA 2	3510-3310	10-110-11	1	Phone r	no.		57-61		
May	the IF	RS discu	ss this	return with the pr												T. I	es	No

Number, street, and room or suite no. If a P.O. box, see instructions.   For IRS use only suits of this part of the state of the stat	-	6 (Rev. 4-2000)		Page 2
If you are filing for an Automatic 3-Month Extension, complete only Part I ( on page 1).    Additional (Not Automatic) 3-Month Extension of Time. Only file the original (no copies needed).   Name of Everyt Organization	<ul><li>If yo</li></ul>	u are filing for an Additional (Not Automatic) 3-Month Extension, complete only Part II and check this box		▶ X
Type or print prin	Note.	Only complete Part II if you have already been granted an automatic 3-month extension on a previously filed Fo	m 8868.	
Name of Exempt Organization  MONTGOMERY GENERAL HOSPITAL  Number, street, and room or suite no. If a P.O. box, see instructions.  1810.1 PRINCE PHILIP DRIVE  City, town or post office, state, and ZIP code. For a foreign address, see instructions.  1810.1 PRINCE PHILIP DRIVE  City, town or post office, state, and ZIP code. For a foreign address, see instructions.  CINEY, MD 20832  Check type of return to be filled (File a separate application for each return):  Form 990-BL  Form 990-F  Form 990-F  Form 990-F  The books are in the care of MARC BERGER  Telephone No. \$410 772-6719  If this is to rest in the care of MARC BERGER  Telephone No. \$410 772-6719  If this is to read of the organization's four digit Group Exemption Number (GEN)  If this is to read of group, check this box. \$\$\Bigsim  if this is to read additional 3-month extension of stime until 05/15/2011  For casendar year or other tax year beginning 07/101/2009 and ending 06/30/2010  If this tax year is for loss than 12 months, check reason: Initial return Final return Change in accounting period  This application is for Form 990-PF, 990-F, 4720, or 6059, enter the tentative tax, less any nonrefundable credits. See Instructions.  Be a fif this application is for Form 990-PF, 990-F, 4720, or 6059, enter the tentative tax, less any nonrefundable credits. See Instructions.  Be a fifth application is for Form 990-PF, 990-F, 4720, or 6059, enter the tentative tax, less any nonrefundable credits. See Instructions.  Be a fifth application is for Form 990-PF, 990-F, 4720, or 6059, enter any refundable credits and estimated tax peyments made. Include any prior year overpayment allowed as a credit and any amount paid previously with Form 8988.  Belance Due. Subtract line 8b from line 8a. Include your payment with this form, or, if required, deposit with FTD coupon or, if required, by using EFTPS(Electronic Federal Tax Paymant System). See instructions.  Signature and Verification  Initial return tax, and to the best of my browfedge and bellef, to true, corro	<ul><li>If yo</li></ul>	u are filing for an Automatic 3-Month Extension, complete only Part I ( on page 1).		
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18101 PRINCE PHILIF DRIVE   City, town or post office, state, and ZIP code. For a foreign eddress, see instructions.   CLAREY, MD 20832	File by th	Number, street, and room or suite no. If a P.O. box, see instructions.		
Site the whole group, check this box	EDCHEROEG	19101 PRINCE DUITTE DRIVE		
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Check type of return to be filled (File a separate application for each return):    K   Form 990   Form 990-PF   Form 990-PF   Form 990-BL   Form 990-T (rest other than above)   Form 4720   Form 8870   Form 890-EZ   Form 990-T (rest other than above)   Form 4720   Form 8870   Form 890-BL   Form 990-T (rest other than above)   Form 5227     STOP! Do not complete Part II If you were not already granted an automatic 3-month extension on a previously filed Form 8868.    The books are in the care of   MARC BERGER   FAX No.		oe olney, MD 20832		
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If this is for a Group Return, enter the organization's four digit Group Exemption Number (GEN)		170110.	<del></del>	
Ist with the names and ElNs of all members the extension is for.  4 I request an additional 3-month extension of time until 05/15/2011  5 For calendar year, or other tax year beginning 07/01/2009 and ending 06/30/2010  6 If this tax year is for less than 12 months, check reason: Initial return Final return Change in accounting period  7 State in detail why you need the extension INFORMATION NECESSARY TO PREPARE A COMPLETE AND  ACCURATE RETURN IS NOT YET AVAILABLE.  8a If this application is for Form 990-BL, 990-PF, 990-T, 4720, or 6069, enter the tentative tax, less any nonrefundable credits. See instructions.  b If this application is for Form 990-PF, 990-T, 4720, or 6069, enter the tentative tax, less any nonrefundable credits. See instructions.  c Belance Due. Subtract line 8b from line 8a. Include your payment with this form, or, if required, deposit with FTD coupon or, if required, by using EFTPS(Electronic Federal Tax Payment System). See instructions.  Signature and Verification  Linder penalties of perjury, I declare that I have examined this form, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, cornect, and complete, and that I am authorized to prepare this form.				▶□
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MATTERIAL MICHIGA (DA 201)	it is true,	correct, and complete, and that I am authorized to prepare this form.		10
		14 A L D	- 1-1	
Signature   (	Sionatura	NOTATION MUMAN	. Sigli	
Form 8868 (Rev. 4-2009)			- 9966 ~	4 60000

KPMG LLP Suite 1900 440 Monticello Avenue Norfolk, Virginia 23510

### Form **8868**

(Rev. April 2009)

# Application for Extension of Time To File an Exempt Organization Return

Department of the Treasury

OMB No. 1545-1709

Internal Revenue S	Service		•	File a separate	application for	each return.					
<ul> <li>If you are fi</li> </ul>	iling for an	Automatic 3-N	Month Extens	sion, complete	only Part i	and check this	box			► X	Τ
• If you are fi	iling for an	Additional (No unlesson have	ot Automatic	) 3-Month Ext	ension, comp	lete only Part	II (on pag				,
Part I Auto	matic 3-l	Month Extens	sion of Tim	e. Only subn	nit original (r	no copies nee	eded).				_
	required to	file Form 990-T						ind comple	ete 	▶ □	]
All other corpo		including 1120- eturns.	)-C filers), p	partnerships, F	REMICs, and	trusts must u	se Form 7	004 to re	equest an	extension o	of
one of the ret electronically i returns, or a co	turns note if (1) you composite	Generally, you be below (6 m want the addit or consolidated on the electronic	nonths for a tional (not a I From 990-	a corporation automatic) 3-m T. Instead, you	required to a nonth extensi u must subm	file Form 990- on or (2) you it the fully con	-T). Howev file Forms npleted and	er, you d 990-BL, d signed p	annot file 6069, or a page 2 (Pa	Form 8868 8870, group art II) of Form	8 p
Type or	Name of	Exempt Organizat	tion					Employe	r identificati	ion number	_
print	MON	NTGOMERY GE	ENERAL HO	SPITAL				52-	0646893		
File by the	Number,	street, and room of	or suite no. If a	a P.O. box, see i	nstructions.						
due date for	181	101 PRINCE	PHILIP D	RIVE							
filing your return. See	City, town	n or post office, sta	ate, and ZIP o	ode. For a foreig	n address, see	instructions.					_
instructions.	OLN	NEY, MD 208	332								
Check type of	<del></del>	be filed (file a		plication for ea	ch return):						_
X Form 990		]		90-T (corporation	-		For	m 4720			
Form 990		ľ	<del></del>	90-T (sec. 401(a)	•	1	<del></del>	m 5227			
Form 990-			<del></del>	90-T (trust other	• • •	,	<del> </del>	m 6069			
Form 990			Form 10	•				m 8870			
		L			· <u>·</u> ·						_
<ul><li>If the organi</li><li>If this is for</li><li>for the whole g</li></ul>	nization doe a Group R group, chec	es not have an Return, enter the ck this box.	office or place organizatio	n's four digit G s for part of the	roup Exempti	States, check ton Number (GB	EN)			…▶ ☐ this is the	]
1 i reques	st an au	itomatic 3-moi	nth (6 mc	onths for a	corporation	required to	file For	n 990-T	) extension	on of time	е
▶ □	ganization' calendar y tax year b		, to file	07/01,	erganization re		organization		2010		is
2 If this tax	year is for	less than 12 mo	onths, check	reason:	Initial return	n Final	return	Change	in accoun	ting period	
3a If this ap	plication i	is for Form 990	0-BL, 990-P	F, 990-T, 472	0, or 6069,	enter the ten	tative tax,	less any			200
		lits. See instruct					2.01. 2.20		3a \$	C	2.
b If this app	plication is	s for Form 990-	-PF or 990-	T, enter any r	efundable cre	edits and estin	nated tax p	ayments			
made. Inc	clude any p	prior year overp	ayment allo	wed as a credi	it.				3b \$	C	2.
c Balance [	Due. Subt	ract line 3b fro	m line 3a. I	include your p	ayment with	this form, or,	if required,	deposit			
with FTD	D coupon	or, if require	ed, by using	g EFTPS (Ele	ectronic Fede	eral Tax Payr	nent Syste	m). See			
instruction	ns.		Let 1						3c \$		).
Caution. If you	are going	to make an elec	ctronic fund v	withdrawal with	this Form 88	68, see Form 8	453-EO and	d Form 88			-
or payment inst											
		erwork Reducti	on Act Notic	ce, see Instruc	tions.	<del></del>			Form 8868	(Rev. 4-2009)	)

07353X E014

Form 9	90 (2009) 52-0646893		F	Page 3
Part				
			Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes,"			-
	complete Schedule A	1	l x	
2	Is the organization required to complete Schedule B, Schedule of Contributors?	2		Х
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to			
•	candidates for public office? If "Yes," complete Schedule C, Part I	3		Х
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities? If "Yes," complete			
7	Schedule C, Part II			v
5	Sections 501(c)(4), 501(c)(5), and 501(c)(6) organizations. Is the organization subject to the section 6033(e)	4		X
3		l _		
	notice and reporting requirement and proxy tax? If "Yes," complete Schedule C, Part III	5		
6	Did the organization maintain any donor advised funds or any similar funds or accounts where donors have			
	the right to provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes,"			
	complete Schedule D, Part I	6		Х
7	Did the organization receive or hold a conservation easement, including easements to preserve open space,			
	the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II	7		X
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes,"			
	complete Schedule D, Part III	8		Х
9	Did the organization report an amount in Part X, line 21; serve as a custodian for amounts not listed in Part			
	X; or provide credit counseling, debt management, credit repair, or debt negotiation services? If "Yes,"			
	complete Schedule D, Part IV	9		Х
10	Did the organization, directly or through a related organization, hold assets in term, permanent, or			
	quasi-endowments? If" Yes,"complete Schedule D, Part V	10		Х
11	Is the organization's answer to any of the following questions "Yes"? If so, complete Schedule D, Parts VI,			
• •	VII, VIII, IX, or X as applicable	11	х	
	Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete	5 8 M	ESTATE OF	1000
·	Schedule D, Part VI.			
	·			
•	Did the organization report an amount for investments—other-securities in Part X, line 12 that is 5% or more	tion of		
	of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII.			
•	Did the organization report an amount for investments-program related in Part X, line 13 that is 5% or more			
	of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII.			
•	Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets			
	reported in Part X, line 16? If "Yes," complete Schedule D, Part IX.		100	ALL AND
•	Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X.			
•	Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses			
	the organization's liability for uncertain tax positions under FIN 48? If "Yes," complete Schedule D, Part X.			
12	Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes,"			
	complete Schedule D, Parts XI, XII, and XIII	12		Х
12 A	Was the organization included in consolidated, independent audited financial statement for the tax year?	W. 83	100	
	If "Yes," completing Schedule D, Parts XI, XII, and XIII is optional	WIE		
13	Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E	13		Х
	Did the organization maintain an office, employees, or agents outside of the United States?	14a		X
	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising,	170		
-	business, and program service activities outside the United States? If "Yes," complete Schedule F, Part I	14b		Х
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or assistance to any	140		
19		.		v
40	organization or entity located outside the United States? If "Yes," complete Schedule F, Part II	15		X
16	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or assistance			
	to individuals located outside the United States? If "Yes," complete Schedule F, Part III	16		X
17	Did the organization report a total of more than \$15,000 of expenses for professional fundraising services			
	on Part IX, column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I	17		Х
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on			
	Part VIII, lines 1c and 8a? If "Yes," complete Schedule G, Part II	18		Х
19	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a?			
	If "Yes,"complete Schedule G, Part III	19		Х
20	Did the organization operate one or more hospitals? If "Yes." complete Schedule H	20	х	

Par	Checklist of Required Schedules (continued)			
			Yes	No
21	Did the organization report more than \$5,000 of grants and other assistance to governments and organizations			
	in the United States on Part IX, column (A), line 1? If "Yes,"complete Schedule I, Parts I and II	21		Х
22	Did the organization report more than \$5,000 of grants and other assistance to individuals in the			
	United States on Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III.	22		Х
23	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the			
	organization's current and former officers, directors, trustees, key employees, and highest compensated	22	X	
24.0	employees? If "Yes," complete Schedule J	23	_^	
24 a	\$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer lines			
	24b through 24d and complete Schedule K. If "No," go to question 25	24a		Х
h	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		
	Did the organization maintain an escrow account other than a refunding escrow at any time during the year			
·	to defease any tax-exempt bonds?	24c		
d	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		
	Section 501(c)(3) and 501(c)(4) organizations. Did the organization engage in an excess benefit transaction			
	with a disqualified person during the year? If "Yes," complete Schedule L, Part I	25a		Х
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a			
	prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or			
	990-EZ? If "Yes," complete Schedule L, Part I	25b		Х
26	Was a loan to or by a current or former officer, director, trustee, key employee, highly compensated employee, or			
	disqualified person outstanding as of the end of the organization's tax year? If "Yes," complete Schedule L, Part II.	26		Х
27	Did the organization provide a grant or other assistance to an officer, director, trustee, key employee,			
	substantial contributor, or a grant selection committee member, or to a person related to such an individual?		l	
	If "Yes,"complete Schedule L, Part III	27		X
28	Was the organization a party to a business transaction with one of the following parties (see Schedule L,			
	Part IV instructions for applicable filing thresholds, conditions, and exceptions):			
	A current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28a		Х
b	A family member of a current or former officer, director, trustee, or key employee? If "Yes," complete			
	Schedule L, Part IV	28b		X
С	An entity of which a current or former officer, director, trustee, or key employee of the organization (or a			
	family member) was an officer, director, trustee, or direct or indirect owner? If "Yes," complete Schedule L,			37
	Part IV	28c		X
29	Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M	29		X
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified	30		Х
31	conservation contributions? If "Yes," complete Schedule M	30	-	
31	Part I	31	İ	Х
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete	<del></del>		
-	Schedule N, Part II	32		Х
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations			
	sections 301.7701-2 and 301.7701-3? If "Yes, "complete Schedule R, Part I	33	x	
34	Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Parts II,			
	III, IV, and V, line 1	34	х	
35	Is any related organization a controlled entity within the meaning of section 512(b)(13)? If "Yes," complete			
	Schedule R, Part V, line 2	35	х	
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related			
	organization? If "Yes," complete Schedule R, Part V, line 2	36		Х
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization			
	and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R,		- 1	
	Part VI	37		Χ
38	Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11 and			
	19? Note. All Form 990 filers are required to complete Schedule O	38	Х	

52-0646893 Form 990 (2009) Page 5

Par	Statements Regarding Other IRS Filings and Tax Compliance			
			Yes	No
1 a	Enter the number reported in Box 3 of Form 1096, Annual Summary and Transmittal of			
	U.S. Information Returns. Enter -0- if not applicable	Carl College		
	Enter the number of Forms W-2G included in line 1a. Enter -0- if not applicable			
C	Did the organization comply with backup withholding rules for reportable payments to vendors and reportable	PE		1007
	gaming (gambling) winnings to prize winners?	1c	Х	40.0000
2a	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax			
	Statements, filed for the calendar year ending with or within the year covered by this return . 2a 1,375		PARIS	
b	If at least one is reported on line 2a, did the organization file all required federal employment tax returns?	2b	Х	20150
	Note. If the sum of lines 1a and 2a is greater than 250, you may be required to e-file this return. (see	1000	E AL	
_	instructions)		DE M	
За	Did the organization have unrelated business gross income of \$1,000 or more during the year covered by	SALE OF	37	TO ME
	this return?	3a	X	_
	If "Yes," has it filed a Form 990-T for this year? If "No," provide an explanation in Schedule O	3b		
4 a	At any time during the calendar year, did the organization have an interest in, or a signature or other authority			
	over, a financial account in a foreign country (such as a bank account, securities account, or other financial			х
_	account)?	4a		^
U	If "Yes," enter the name of the foreign country: ▶			
	and Financial Accounts.			
E a		5a		Х
	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?  Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?	5b	$\overline{}$	X
	If "Yes," to question 5a or 5b, did the organization file Form 8886-T, Disclosure by Tax-Exempt Entity Regarding	30		
·	Prohibited Tax Shelter Transaction?	5c		
62	Does the organization have annual gross receipts that are normally greater than \$100,000, and did the		$\neg$	
vu	organization solicit any contributions that were not tax deductible?	6a	l	Х
b	If "Yes," did the organization include with every solicitation an express statement that such contributions or			
_	gifts were not tax deductible?	6b		
7	Organizations that may receive deductible contributions under section 170(c).	NO BER	TOTAL S	3
	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods			
	and services provided to the payor?	7a		Х
ь	If "Yes," did the organization notify the donor of the value of the goods or services provided?	7b		
	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was			
	required to file Form 8282?	7c	-	Х
d	If "Yes," indicate the number of Forms 8282 filed during the year			
е	Did the organization, during the year, receive any funds, directly or indirectly, to pay premiums on a personal			
	benefit contract?	7e		Х
f	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?	7f		Х
g	For all contributions of qualified intellectual property, did the organization file Form 8899 as required?	7g		
h	For contributions of cars, boats, airplanes, and other vehicles, did the organization file a Form 1098-C as			
	required?	7h		
8	Sponsoring organizations maintaining donor advised funds and section 509(a)(3) supporting	540 128 20 00		
	organizations. Did the supporting organization, or a donor advised fund maintained by a sponsoring			13
	organization, have excess business holdings at any time during the year?	8		X
	Sponsoring organizations maintaining donor advised funds.	Sec.	5130	
	Did the organization make any taxable distributions under section 4966?	9a		<u>X</u>
	Did the organization make a distribution to a donor, donor advisor, or related person?	9b	-	X
	Section 501(c)(7) organizations. Enter:		300	
	Initiation fees and capital contributions included on Part VIII, line 12	TO S	6	
	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities		1	
	Section 501(c)(12) organizations. Enter:		3	
	Gross income from members or shareholders		18	
	Gross income from other sources (Do not net amounts due or paid to other sources against	Verlag		
	amounts due or received from them.)	120	1000	1000
	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?  If "Yes," enter the amount of tax-exempt interest received or accrued during the year   12b	12a	E 12	RIBI
<u>u</u>	120   120	10 1-22	1000	C. 91. C.

Form 990 (2009) 52-0646893 Page 6

Part VI Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, and for a "No" response to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions.

Sec:	tion A. Governing Body and Management			
			Yes	No
1a	Enter the number of voting members of the governing body 1a 18	1004006000		
b	Enter the number of voting members that are independent			
2	Did any officer, director, trustee, or key employee have a family relationship or a business relationship with			
	any other officer, director, trustee, or key employee?	2		Х
3	Did the organization delegate control over management duties customarily performed by or under the direct			
	supervision of officers, directors or trustees, or key employees to a management company or other person?	3		Х
4	Did the organization make any significant changes to its organizational documents since the prior Form 990 was filed?	4		Х
5	Did the organization become aware during the year of a material diversion of the organization's assets?	5		Х
6	Does the organization have members or stockholders?	6	Х	
7a	Does the organization have members, stockholders, or other persons who may elect one or more members			
	of the governing body?	7a	Х	
b	Are any decisions of the governing body subject to approval by members, stockholders, or other persons?	7b	Х	
8	Did the organization contemporaneously document the meetings held or written actions undertaken during			
	the year by the following:	· = 51.		
а	The governing body?	8a	Х	
b	Each committee with authority to act on behalf of the governing body?	8b	Х	
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at			
•	the organization's mailing address? If "Yes," provide the names and addresses in Schedule O	9a		Х
Seci	tion B. Policies (This Section B requests information about policies not required by the Internal			
	enue Code.)			
			Yes	No
10 a	Does the organization have local chapters, branches, or affiliates?	10a		Х
b	If "Yes," does the organization have written policies and procedures governing the activities of such chapters,	100		
	affiliates, and branches to ensure their operations are consistent with those of the organization?	10b		
11	Has the organization provided a copy of this Form 990 to all members of its governing body before filing the	102		
••	form?	11	Х	
11A				
12a	· · · · · · · · · · · · · · · · · · ·	12a	Х	220000000000000000000000000000000000000
	Are officers, directors or trustees, and key employees required to disclose annually interests that could give	124		$\vdash$
	rise to conflicts?	12b	Х	
С	Does the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes,"			
C	describe in Schedule O how this is done	12c	х	1
13	Does the organization have a written whistleblower policy?	13	Х	$\overline{}$
14		14	X	<b></b>
15	Does the organization have a written document retention and destruction policy?	Mina	alson's	ACT OF
15				
_	independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision?	理る技术型	Х	lo sale
a	The organization's CEO, Executive Director, or top management official	15a	X	
D	Other officers or key employees of the organization	15b		-14
40 -	,			
16a	,	40-	Х	PERSONAL PROPERTY.
	with a taxable entity during the year?	16a	A	SHEETE'S
b	If "Yes," has the organization adopted a written policy or procedure requiring the organization to evaluate			
	its participation in joint venture arrangements under applicable federal tax law, and taken steps to safeguard	DESCRI	37	
8004		16b	Х	
	tion C. Disclosure			
17	List the states with which a copy of this Form 990 is required to be filed ▶_MD/			
18	Section 6104 requires an organization to make its Forms 1023 (or 1024 if applicable), 990, and 990-T (501(c)(3)s only	)		
	available for public inspection. Indicate how you make these available. Check all that apply.			
	Own website Another's website X Upon request			
19	Describe in Schedule O whether (and if so, how), the organization makes its governing documents, conflict of interest			
	policy, and financial statements available to the public.			
20	State the name, physical address, and telephone number of the person who possesses the books and records of the organization: ►MARC BERGER 5565 STERRETT PLACE, 5TH FLOOR COLUMBIA, MD 21044			
	organization: ►MARC BERGER 5565 STERRETT PLACE, 5TH FLOOR COLUMBIA, MD 21044	. <b></b>		
	410 772-6719			

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# Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

#### Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year. Use Schedule J-2 if additional space is needed.

- List all of the organization's current officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.
  - List all of the organization's current key employees. See instructions for definition of "key employee."
- List the organization's five current highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations.
- List all of the organization's former officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.
- List all of the organization's former directors or trustees that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations.

List persons in the following order: individual trustees or directors; institutional trustees; officers; key employees; highest compensated employees; and former such persons.

Check this box if the organization did not compensate any current officer, director, or trustee.

(A) Name and Title	(B) Average	(C) Position (check all that apply)					ılv)	(D) Reportable	(E) Reportable	(F) Estimated	
	hours per week	Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former	compensation from the organization (W-2/1099-MISC)	compensation from related organizations (W-2/1099-MISC)	amount of other compensation from the organization and related organizations	
PETER W MONGE											
PRESIDENT	40.00	Х		Х				597,201.	0.	14,521.	
KEVIN FLANNERY											
VICE CHAIRMAN	1.00	Х		Х				0,	0.	0.	
DONALD SWEENEY											
CHAIRMAN	1.00	Х		X			E.	0.	0,	0.	
MICHAEL KERR MD											
DIRECTOR	1.00	Х						0.	0.	0.	
KEVIN MCMAHON MD											
DIRECTOR	1.00	Х						12,431.	0	0.	
KENNETH A. SAMET											
DIRECTOR	1.00	Х						0.	3,637,403.	66,085.	
JOY DRASS MD				I							
DIRECTOR	1.00	Х						0.	1,068,368.	53,013.	
AMY AMPEY MD											
DIRECTOR	1.00	Х						2,500.	0.	0.	
DOUGLAS FARQUHAR											
DIRECTOR	1.00	Х						0.	0.	0.	
JOHN FERGUSON											
DIRECTOR	1.00	Х						0.	0.	0.	
SUNNY BANVARD											
DIRECTOR	1.00	Х						0.	0	0.	
JULIE BAWA				ľ							
DIRECTOR	1.00	Х						0.	0.	0.	
CHARLES F MESS SR MD											
DIRECTOR	1.00	Х						0.	0.	0.	
BENNETT T MORRISON MD									95		
DIRECTOR	1.00	Х						0.	0.	0.	
C THOMPSON PARDOE					I	Ī	Ī				
DIRECTOR	1.00	Х						0.	0	0.	
ROBERT SULLIVAN				T		Ī					
DIRECTOR	1.00	Х						0.	0	0.	

Form **990** (2009)

JSA

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Part VII Section A. Officers, Directors, Tr	ustees, K	ey En	nplo	oye	es,	and	Hig	hest Compensa	ted Employees	ontinued)
(A)	(B)				C)			(D)	(E)	(F)
Name and title	Average hours per	Posit				hat app		Reportable compensation	Reportable compensation	Estimated amount of
	week	Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former	from the organization (W-2/1099-MISC)	from related organizations (W-2/1099-MISC)	other compensation from the organization and related organizations
IVONNE GIULIANA CENTTY										
DIRECTOR	1.00	Х						0.	0.	0
SHELIA WOODARD										
DIRECTOR	1.00	Х						0.	0.	0
JOHN F HOGARTY										
SR VP & CFO	40.00			Х				549,333.	0.	4,306.
CHARLES R TUEGEL MD										
SECRETARY/TREASURER	1.00			Х				0.	0.	0.
DAVID HAVRILLA										
ASSISTANT TREASURER	1.00			Х				162,212.	162,212.	37,940.
ROGER LEONARD										
VP MEDICAL STAFF	40.00				Х			284,933.	0.	9,927.
CONNIE STONE										
VP, PATIENT CARE SERVICES	40.00				Х			174,932.	0.	9,128.
KEVIN MELL										
VP, HUMAN RESOURCES	40.00				Х			164,986.	0.	11,152.
HAROLD PICKETT										
VICE PRESIDENT	40.00					Х		275,503.	0.	5,483.
JEANNE O'TOOLE										
CONTROLLER	40.00					Х		148,926.	0.	12,483.
MARIA ELENA ESPINA										
PHYSICAN ASSISTANTS DIRECTOR	40.00					Х		144,820.	0.	8,018.
RANDALL BURSAW										
SUPERVISOR, NUCLEAR MEDICINE	40.00					Х		142,163.	0.	10,624.
OWEN HORN										
NETWORK OPERATIONS MANAGER	4.0.00					Х		135,015.	0.	8,919.
1b Total								2,794,955.	4,867,983.	251,599.

2 Total number of individuals (including but not limited to those listed above) who received more than \$100,000 in reportable compensation from the organization
11

			Yes	No
3	Did the organization list any former officer, director or trustee, key employee, or highest compensated	3.4		
	employee on line 1a? If "Yes," complete Schedule J for such individual	3		Х
4	For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than \$150,000? If "Yes," complete Schedule J for such			
	individual	4	Х	
5	Did any person listed on line 1a receive or accrue compensation from any unrelated organization for			100
	services rendered to the organization? If "Yes," complete Schedule J for such person	5		Х

Section B. Independent Contractors

1 Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization.

ATTACHMENT 4	(B) otion of services	(C) Compensation

2 Total number of independent contractors (including but not limited to those listed above) who received more than \$100,000 in compensation from the organization ▶ 5

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rt VII	Statement of Revenue	The state of the s		52-0646893		No. of the street
			(A) Total revenue	(B) Related or exempt function revenue	(C) Unrelated business revenue	(D) Revenue excluded from to under sections 512, 513, or 514
1a	Federated campaigns	1a				
1a b c d e f	. *	1b				
C	Fundraising events	1c				
d	Related organizations	1d .				
е	Government grants (contributions)	1e				
f	All other contributions, gifts, grants,					
	and similar amounts not included above .	1f				
g	Noncash contributions included in lines 1a-1f:  Total. Add lines 1a-1f					
<del>  "</del>	Total. Add lines 1a-11	Business Code	0.			
20	PATIENT SERVICE REVENUE	621300	132,558,297.	132,558,297.		
2a b			3,622,341.	3,622,341.		
C			3/022/341.	3,022,311.		
4						
e						
f	All other program service revenue					
g	Total. Add lines 2a-2f		136,180,638.			
3	Investment income (including dividends,	interest, and				
	other similar amounts)	<b>.</b> L	789,226.			789,2
4	Income from investment of tax-exempt be		0.			
5	Royalties		0.		7	
	(i) Re					
6a		4,668.				
b	Less: rental expenses					
C	Rental income or (loss)					
ď	Net rental income or (loss) (i) Secur		304,668.	A Total Control		304,6
7a	Gross amount from sales of					
١.	assets other than inventory	64,218.				
b	Less: cost or other basis and sales expenses	9 378				
c	Gain or (loss)					
d	Net gain or (loss)	. 1	-65,160.			-65,1
8a	Gross income from fundraising		1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	A TOTAL CONTRACTOR		
	events (not including \$					
1	of contributions reported on line 1c).					
	See Part IV, line 18	. a				
b	Less: direct expenses				( p = 0 = p = 0)	
C	Net income or (loss) from fundraising eve	ents	0.			
9a	Gross income from gaming activities.					
	See Part IV, line 19					
b	Less: direct expenses		Michael Carlo			Tentral S
C C	Net income or (loss) from gaming activitie		0.		of the State of the	
10a	Gross sales of inventory, less returns and allowances					
		The state of the s				
b	Less: cost of goods sold Net income or (loss) from sales of inventor		0.			
	Miscellaneous Revenue	Business Code		国际 LE 美发色		V 50 5 50 5 50
11a	OTHER OPERATING REVENUE	621500	809,931.			809,93
b	LAB REVENUE	900099	679,077.	54,836.	624,241.	(1.165)
6					200 27 20 24 4	
d	All other revenue					×
e	Total. Add lines 11a-11d · · · · · ·		1,489,008.			
12	Total Revenue. See instructions	ľ	138,698,380.	136,235,474.	624,241.	1,838,66

#### Part IX Statement of Functional Expenses

Section 501(c)(3) and 501(c)(4) organizations must complete all columns.

All other organizations must complete column (A) but are not required to complete columns (B), (C), and (D).

	All other organizations must complete not include amounts reported on lines 6b, , 8b, 9b, and 10b of Part VIII.	(A) Total expenses	(B) Program service expenses	(C) Management and general expenses	(D) Fundraising expenses
1	Grants and other assistance to governments and				
	organizations in the U.S. See Part IV, line 21	0.			and the state of t
2	Grants and other assistance to individuals in				
	the U.S. See Part IV, line 22	0.			
3	Grants and other assistance to governments,				
	organizations, and individuals outside the				
	U.S. See Part IV, lines 15 and 16	0.			
4	Benefits paid to or for members	0.			
5	Compensation of current officers, directors,	1 000 410	4 405 560	604.050	_
	trustees, and key employees	1,820,419.	1,195,569.	624,850.	(
6	Compensation not included above, to disqualified				
	persons (as defined under section 4958(f)(1)) and				
_	persons described in section 4958(c)(3)(B)	0.	24 550 027	16 010 047	
7	Other salaries and wages	51,371,084.	34,552,037.	16,819,047.	
8	Pension plan contributions (include section 401(k)	2 671 262	_	2 (71 202	^
	and section 403(b) employer contributions)	2,671,363.	0.	2,671,363.	
9	Other employee benefits	4,752,144.	0.	4,752,144.	<u>C</u>
10	Payroll taxes	3,897,516.	0.	3,897,516.	
11	Fees for services (non-employees):		i		
	Management	110,292.		110 202	
	Legal	87,500.	0.	110,292. 87,500.	0
	Accounting	0.	0.	87,300.	
	Lobbying	0.			
	Professional fundraising services. See Part IV, line 17	0.			
	Investment management fees	18,205,517.	5,799,576.	12 405 041	C
g		827,896.	3,199,376.	12,405,941. 827,896.	
2	Advertising and promotion	0.		027,090.	
3	Office expenses	0.			
4	Information technology	0.			
5	Royalties	354,958.	0.	354,958.	
6	Occupancy	32,287.	7,761.	24,526.	0
7	Travel	32,201.	7,701.	24,520.	
8	Payments of travel or entertainment expenses	0.			
	for any federal, state, or local public officials	34,779.	9,408.	25 271	
9	Conferences, conventions, and meetings	368,946.	9,408.	25,371. 368,946.	0
0	Interest	0.		300,940.	
1	Payments to affiliates	7,701,788.	7,701,788.		
2	Depreciation, depletion, and amortization	2,309,256.	2,309,256.		
3	Insurance	2,309,230.	2,309,230.		
4	Other expenses. Itemize expenses not covered above. (Expenses grouped together				
	and labeled miscellaneous may not exceed				
	5% of total expenses shown on line 25 below.)				
_	MED/SURG SUPPLIES	22,727,750.	22,727,750.	0.	0
	BAD DEBT	5,007,266.	5,007,266.	0.	0
	MAINTENANCE	2,934,248.	1,215,238.	1,719,010.	0
	PROFESSIONAL FEES	2,780,725.	2,780,725.	0.	. 0
	OTHER EXPENSES	2,751,846.	846,152.	1,905,694.	0
		2,723,202.	1,898.	2,721,304.	0
	All other expenses	133,470,782.	84,154,424.	49,316,358.	0
	Total functional expenses. Add lines 1 through 24f	133,410,102.	04,104,424.	49,310,330.	
	Joint Costs. Check here ▶ ☐ If following SOP 98-2. Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation				

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Pa	irt X	Balance Sheet			
			(A) Beginning of year		(B) End of year
	1	Cash - non-interest-bearing		1	
	2	Savings and temporary cash investments	25,276,059.	2	47,205,461.
	3	Pledges and grants receivable, net		3	
	4	Accounts receivable, net	14,080,419.	4	14,622,539.
	5	Receivables from current and former officers, directors, trustees, ke	ey .		
		employees, and highest compensated employees. Complete Part II of			
		Schedule L		5	
	6	Receivables from other disqualified persons (as defined under sectio	n		
		4958(f)(1)) and persons described in section 4958(c)(3)(B). Complete	e		
		Part II of Schedule L		6	
Assets	7	Notes and loans receivable, net	987,868.	7	761,657.
Ass	8	Inventories for sale or use	2,457,926.	8	2,504,868.
•	9	Prepaid expenses and deferred charges	1,028,094.	9	610,837.
	10 a	Land, buildings, and equipment: cost or 10a 150,547,400	).	11.	
		other basis. Complete Part VI of Schedule D			
	b	Less: accumulated depreciation	64,999,828.	10c	77,961,090.
	11	Investments - publicly traded securities	. 18,727,322.	11	20,965,797.
	12	Investments - other securities. See Part IV, line 11	106,325.	12	96,364.
	13	Investments - program-related. See Part IV, line 11		13	
	14	Intangible assets		14	
	15	Other assets. See Part IV, line 11		15	995,525.
	16	Total assets. Add lines 1 through 15 (must equal line 34)	η*	16	165,724,138.
	17	Accounts payable and accrued expenses		17	11,232,636.
	18	Grants payable		18	
	19	Deferred revenue		19	
	20	Tax-exempt bond liabilities		20	
S	21	Escrow or custodial account liability. Complete Part IV of Schedule I		21	
Liabilities	22	Payables to current and former officers, directors, trustees, ke			<b>"是"的"自己"的"是"</b>
abi		employees, highest compensated employees, and disqualified			
Ĭ	1	persons. Complete Part II of Schedule L		22	
	23	Secured mortgages and notes payable to unrelated third parties		23	
	24	Unsecured notes and loans payable to unrelated third parties		24	
	25	Other liabilities. Complete Part X of Schedule D		25	21,029,789.
	26	Total liabilities. Add lines 17 through 25	39,720,827.	26	32,262,425.
		Organizations that follow SFAS 117, check here complete lines 27 through 29, and lines 33 and 34.			
ž	27	Unrestricted net assets	87,940,707.	27	131,430,313.
<u>e</u>	28	Temporarily restricted net assets		28	2,031,400.
8	29	Permanently restricted net assets		29	
Net Assets or Fund Balance		Organizations that do not follow SFAS 117, check here and complete lines 30 through 34.			
SV.	30	Capital stock or trust principal, or current funds	22 - 12 - 12 - 12 - 12 - 12 - 12 - 12 -	30	
set	31	Paid-in or capital surplus, or land, building, or equipment fund		31	
As	32	Retained earnings, endowment, accumulated income, or other funds		32	****
š	33	Total net assets or fund balances		33	133,461,713.
_	34	Total liabilities and net assets/fund balances	129,692,934.	34	165,724,138.
		******			

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Fon	n 990 (2009)		Pa	age 12
Pa	art XI Financial Statements and Reporting			
			Yes	No
1	Accounting method used to prepare the Form 990: Cash X Accrual Other	E Ba		
	If the organization changed its method of accounting from a prior year or checked "Other," explain in			
•	Schedule O.			1522
2a	,	2a		X
b	Were the organization's financial statements audited by an independent accountant?	2b	X	<u> </u>
С	If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of			
	the audit, review, or compilation of its financial statements and selection of an independent accountant?	2c	Х	
	If the organization changed either its oversight process or selection process during the tax year, explain in			
	Schedule O.	No.		
d	If "Yes" to line 2a or 2b, check a box below to indicate whether the financial statements for the year were			
	issued on a consolidated basis, separate basis, or both:			
	Separate basis X Consolidated basis Both consolidated and separate basis			
32	As a result of a federal award, was the organization required to undergo an audit or audits as set forth in	3532341	HYEL	WELLING.
74		1_	İ	١,,
	the Single Audit Act and OMB Circular A-133?	3a		Х
b	If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the			
	required audit or audits, explain why in Schedule O and describe any steps taken to undergo such audits.	3b		
		Form	990	(2009)

#### SCHEDULE A (Form 990 or 990-EZ)

# **Public Charity Status and Public Support**

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

➤ Attach to Form 990 or Form 990-EZ. ➤ See separate instructions.

OMB No. 1545-0047
2009
Open to Public Inspection

Department of the Treasury Internal Revenue Service

Name of the organization

Employer identification number

MONTGO	MERY GEN	ERAL HOSPITA	AL						52-06	46893		
Part I	Reason f	or Public Char	ity Status (All organ	izations m	ust comp	lete this	part.) Se	e instruc	ctions.			
The orga	nization is no	t a private founda	ation because it is: (For	r lines 1 thro	ough 11, ch	eck only	one box.)					
1	A church, c	onvention of chur	ches, or association of	churches d	lescribed in	sectio	n 170(b)(	1)(A)(i).				
2	A school described in section 170(b)(1)(A)(ii). (Attach Schedule E.)											
3 X	A hospital o	r a cooperative h	ospital service organiz	ation descri	ibed in se	ction 170	)(b)(1)(A)(	iii).				
4	A medical research organization operated in conjunction with a hospital described in section 170(b)(1)(A)(iii). Enter the											
		ame, city, and sta	•	•		•						
5	An organiza	ation operated for	or the benefit of a co	llege or un	iversity ow	ned or o	perated	by a gove	ernmental	unit des	scribed i	n
_	-	)(b)(1)(A)(iv). (C		•	•		•					
6			ernment or government	tal unit desc	cribed in	section 1	70(b)(1)(A	۸)(v).				
7		_	lly receives a substan						or from th	ne aene	ral publi	С
	_		1)(A)(vi). (Complete F	-								
8			in section 170(b)(1)(		mplete Par	t II.)						
9		-	lly receives: (1) more			-	m contrib	utions, r	nembership	fees.	and gros	s
	_		ted to its exempt fun						•		-	
	-		ment income and un		-		-					
		_	after June 30, 1975.				-		,			
10		_	nd operated exclusively					•				
11	_	-	and operated exclus		•	•			ns of or	to carn	v out the	e
			ublicly supported orga									
			at describes the type of									
	a Typ				e III - Func		-			oe III - C	Other	
е	By checking	g this box, I ce	ertify that the organiz			•	_	irectly by				t
_	•	-	on managers and oth				•					
		r section 509(a)(	_				• •	•				
f		, , ,	a written determinat	tion from t	the IRS tha	at it is a	Type I,	Гуре ІІ, о	r Type III	supporti	ing	
		n, check this box					, ,	,	,,	• • •	Ĭ	l
g	Since Augus	st 17, 2006, has t	he organization accept	ed any gift	or contribut	ion from	any of the					
	following pe		indinantly	-:4hI	4	المناسم مالم			/::\		Yes No	
		N/ T	or indirectly controls				•			44~(1)	165 10	-
			erning body of the supp		anization?					11g(i)		_
		•	rson described in (i) at				• • • • •			11g(li)		_
		-	of a person described in		•		• • • • •	• • • • •		11g(iii)		_
h Marana			tion about the supporte			1 ( ) 5:4:			- 4 1	/ *n 4		_
	of supported inization	(ii) EIN	(iii) Type of organization (described on lines 1-9		rganization sted in your		ou notify		s the ion in col.		nount of port	
			above or IRC section (see instructions))	governing	document?		of your		zed in the S.?	·		
			(see manuchons)	Yes	No	Yes	port?	Yes	No			
							1.0	1.00	"			-
									]			
				١ ،	*							
												-
							<del>                                     </del>	<b> </b>				-
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For Privacy Act and Paperwork Reduction Act Notice, see the instructions for Form 990 or 990-EZ.

Schedule A (Form 990 or 990-EZ) 2009

Par	Support Schedule for Or (Complete only if you chec	<b>ganizations D</b> ked the box o	<b>Described in S</b> n line 5, 7, or	Sections 170( 8 of Part I.)	b)(1)(A)(iv) a	nd 170(b)(1)(/	\)(vi)
Sec	tion A. Public Support						
	endar year (or fiscal year beginning in)	(a) 2005	(b) 2006	(c) 2007	(d) 2008	(e) 2009	(f) Total
1	Gifts, grants, contributions, and membership fees received. (Do not include any "unusual grants.")						
2	Tax revenues levied for the organization's benefit and either paid to or expended on its behalf						
3	The value of services or facilities furnished by a governmental unit to the organization without charge						
4	Total. Add lines 1 through 3		A SECURE AS A SECU	GOVERNMENT OF THE PARTY.			
5	The portion of total contributions by each						
	person (other than a governmental unit or						
	publicly supported organization) included						
	on line 1 that exceeds 2% of the amount						
	shown on line 11, column (f)						
6_	Public support. Subtract line 5 from line 4.			1000 Bullion (5)			
Sec	tion B. Total Support			•			<b></b>
Cale	ndar year (or fiscal year beginning in)	(a) 2005	(b) 2006	(c) 2007	(d) 2008	(e) 2009	(f) Total
7	Amounts from line 4						
8	Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources						
9	Net income from unrelated business activities, whether or not the business is regularly carried on						
10	Other income. Do not include gain or loss from the sale of capital assets (Explain in Part IV.)						
11	Total support. Add lines 7 through 10						
12	Gross receipts from related activities, etc. (se	ee instructions) .				12	
13	First five years. If the Form 990 is f organization, check this box and stop here	or the organizat	tion's first, secor	nd, third, fourth,	or fifth tax ye	ar as a section	
Sect	ion C. Computation of Public Sup						
14	Public support percentage for 2009 (line	6. column (f) d	ivided by line 11	column (f))		14	%
15	Public support percentage from 2008 S			,(-,,		15	%
	33 1/3 % support test - 2009. If the co			box on line 13.	and line 14 is	· · · · · · · · · · · · · · · · · · ·	
	this box and stop here. The organization	_					
b	33 1/3 % support test - 2008. If the o						
	* *	•					,
17a	check this box and <b>stop here</b> . The organization qualifies as a publicly supported organization						
	or more, and if the organization meets the "facts-and-circumstances" test, check this box and stop here. Explain in						
	Part IV how the organization meets the "facts-and-circumstances" test. The organization qualifies as a publicly supported						
	organization						
h	10%-facts-and-circumstances test -						
IJ		-	-				
	15 is 10% or more, and if the organization Explain in Part IV how the organization						-
	•				-	•	
10	supported organization						
18	instructions						
				<del>-</del> <del>-</del>		Schedule A (Form 99	

JSA

Part III Support Schedule for Organizations Described in Section 509(a)(2) (Complete only if you checked the box on line 9 of Part I.)

Sec	tion A. Public Support						*
С	alendar year (or fiscal year beginning in)	(a) 2005	(b) 2006	(c) 2007	(d) 2008	(e) 2009	(f) Total
1	Gifts, grants, contributions, and						
	membership fees received. (Do not include						
	any "unusual grants.")						
2	Gross receipts from admissions, merchandise						
	sold or services performed, or facilities						
	furnished in any activity that is related to the						
	organization's tax-exempt purpose						
3	Gross receipts from activities that are not an			-			
-	unrelated trade or business under section 513						
4	Tax revenues levied for the organization's						
•	benefit and either paid to or expended on						
	its behalf						
5	The value of services or facilities						
•	furnished by a governmental unit to the		İ				
	organization without charge						
6	Total. Add lines 1 through 5					* ;	
/ a	Amounts included on lines 1, 2, and 3						
b	received from disqualified persons Amounts included on lines 2 and 3						
	received from other than disqualified persons that exceed the greater of						
	\$5,000 or 1% of the amount on line 13						
	for the year						*)
	Add lines 7a and 7b		WTSVEE ON WORK BUILDING	VERDER THE SERVICE AND REVIEW	EM PACE SANTONET RATE		
8	Public support (Subtract line 7c from						
C	line 6.)			STATISTICS OF THE PARTY OF THE	SERVICE SHAPE STREET		<u></u>
	tion B. Total Support	(a) 2005	(b) 2006	(c) 2007	(d) 2008	(e) 2009	(f) Total
_	alendar year (or fiscal year beginning in)	(a) 2003	(b) 2000	(0) 2007	(d) 2008	( <del>e</del> ) 2009	(i) iotai
9 10 a	Amounts from line 6						
10 0	payments received on securities loans,						
	rents, royalties and income from similar				¥		21
	sources						
D	Unrelated business taxable income (less				22		
	section 511 taxes) from businesses					_	
	acquired after June 30, 1975						
	Add lines 10a and 10b						
11	Net income from unrelated business activities not included in line 10b,						
	whether or not the business is regularly						
	carried on						
12	Other income. Do not include gain or						
	loss from the sale of capital assets						
	(Explain in Part IV.)						
13	Total support. (Add lines 9, 10c, 11,						
	and 12.)						
14	First five years. If the Form 990 is for						
D	organization, check this box and stop here.					· · · · · · · · · · · · · · · · · · ·	
	tion C. Computation of Public Sup			46)			
15	Public support percentage for 2009 (line 8, co					15	<u>%</u>
16	Public support percentage from 2008 Schedu					16	<u>%</u>
	tion D. Computation of Investment					4- 1	
17	Investment income percentage for 2009 (lin					17	<u>%</u>
18	Investment income percentage from 2008 S					18	<u>%</u>
19 a	33 1/3 % support tests - 2009. If the on	-					
	17 is not more than 33 1/3 %, check th		_	•			·
b	33 1/3 % support tests - 2008. If the orga				•		·
	line 18 is not more than 331/3%, check			•	, ,		zation

Schedule A (Form 990 or 990-EZ) 2009

Page 4

Part IV Supplemental Information. Complete this part to provide the explanation required by Part II, line 10; Part II, line 17a or 17b; or Part III, line 12. Provide any other additional information. See instructions

Schedule A (Form 990 or 990-EZ) 2009

#### **SCHEDULE D** (Form 990)

# **Supplemental Financial Statements**

Department of the Treasury Internal Revenue Service Name of the organization

▶ Complete if the organization answered "Yes," to Form 990, Part IV, line 6, 7, 8, 9, 10, 11, or 12.

► Attach to Form 990. ► See separate instructions.

Open to Public Inspection

OMB No. 1545-0047

Nam	e of the organization		Employer identification number
MON	NTGOMERY GENERAL HOSPITAL		52-0646893
Pa	Organizations Maintaining Donor Adv the organization answered "Yes" to For	rised Funds or Other Similar Funds om 990, Part IV, line 6.	or AccountsComplete if
		(a) Donor advised funds	(b) Funds and other accounts
1	Total number at end of year		
2	Aggregate contributions to (during year)		
3	Aggregate grants from (during year)		
4	Aggregate value at end of year		·
5	Did the organization inform all donors and donor adv	visors in writing that the assets held in dong	or advised
	funds are the organization's property, subject to the	•	Yes No
6	Did the organization inform all grantees, donors, and used only for charitable purposes and not for the bel	donor advisors in writing that grant funds	
	purpose conferring impermissible private benefit?		
Pai	t II Conservation Easements. Complete if	the organization answered "Yes" to Fe	orm 990, Part IV, line 7.
1	Purpose(s) of conservation easements held by the o		kg
	Preservation of land for public use (e.g., recrea	ntion or pleasure) Preservation of	of an historically important land area
	Protection of natural habitat		of a certified historic structure
	Preservation of open space		
2	Complete lines 2a through 2d if the organization held	d a qualified conservation contribution in the	e form of a conservation
	easement on the last day of the tax year.	•	
			Held at the End of the Year
а	Total number of conservation easements		2a
b	Total acreage restricted by conservation easements		2b
C	Number of conservation easements on a certified his	storic structure included in (a)	2c
d	Number of conservation easements included in (c) a	cquired after 8/17/06	2d
3	Number of conservation easements modified, transfe	erred, released, extinguished, or terminated	by the organization during
	the tax year		
4	Number of states where property subject to conserva	ation easement is located	
5	Does the organization have a written policy regarding		
	violations, and enforcement of the conservation ease		
6	Staff and volunteer hours devoted to monitoring, insp	pecting, and enforcing conservation easeme	ents during the year
	<b>&gt;</b>		
7	Amount of expenses incurred in monitoring, inspecting	ng, and enforcing conservation easements	during the year
	<b>&gt;</b> \$		
8	Does each conservation easement reported on line 2		
	170(h)(4)(B)(i) and 170(h)(4)(B)(ii)?		
9	In Part XIV, describe how the organization reports or		· ·
	balance sheet, and include, if applicable, the text of t		tatements that describes
Day	the organization's accounting for conservation easen		an Oimilan Annata
Par	t III Organizations Maintaining Collections Complete if the organization answered		er Similar Assets.
_		<u> </u>	
1a	If the organization elected, as permitted under S art, historical treasures, or other similar assets he provide, in Part XIV, the text of the footnote to its fire		
b	If the organization elected, as permitted under S historical treasures, or other similar assets held provide the following amounts relating to these iter	for public exhibition, education, or rese ns:	earch in furtherance of public service,
	(i) Revenues included in Form 990, Part VIII, line 1		
	(ii) Assets included in Form 990, Part X		
2	If the organization received or held works of a		assets for financial gain, provide the
	following amounts required to be reported under S		
а	Revenues included in Form 990, Part VIII, line 1 .		
b	Assets included in Form 990, Part X		▶\$

Schedule D (Form 990) 2009 52-0646893 Page 2

Pai	t III Organizations Maintain	ing Collection	ons of Art, Hist	orical Treasure	s, or O	ther Similar	Assets(c	continued)
_	Haine the committee that a constation							e 10
3								
	collection items (check all that apply	<b>/</b> ):	. –	<b>,</b>		21		
a	Public exhibition		d	Loan or ex	change p	orograms		
b	Scholarly research		e _	Other				
С	Preservation for future ger							
4	Provide a description of the organiz	ation's collec	tions and explain	how they further	the organ	nization's exem	pt purpos	e in
	Part XIV.							
5	During the year, did the organization						_	
_	assets to be sold to raise funds rath							Yes No
Par	t IV Escrow and Custodial A				answe	red "Yes" to I	Form 990	), Part
	IV, line 9, or reported an	amount on I	-orm 990, Paπ	X, line 21.				
1 <b>a</b>	Is the organization an agent, trustee						_	
	included on Form 990, Part X?						L	Yes No
b	If "Yes," explain the arrangement in	Part XI V and	complete the foll	owing table:				
						A	mount	
С	Beginning balance				1c			
d	Additions during the year				1d			
е	Distributions during the year							
	Ending balance							
	Did the organization include an amo		990, Part X, line	21?			[	Yes No
b	If "Yes," explain the arrangement in							
Par	t V Endowment Funds. Con	nplete if orga	inization answe	red "Yes" to Fo	rm 990,	Part IV, line	10.	
		(a) Current Ye	ear (b) Prior y	ear (c) Two ye	ars back	(d) Three yea	ars back	(e) Four years back
1a	Beginning of year balance			E TAXABLE				
b	Contributions							
C	Net investment earnings, gains,							
	and losses							
d	Grants or scholarships						1000000	
е	Other expenditures for facilities .							
	and programs							
f	Administrative expenses							
g	End of year balance			647年25年			50.254	
2	Provide the estimated percentage of	fthe y ear en	d balance held as	:				
а	Board designated or quasi-endowment	-	%					
b	Permanent endowment	%						
С		%						
3a	Are there endowment funds not in the		n of the organiza	tion that are held	and adm	inistered for the	е	
	organization by:	•	ū					Yes No
	(i) unrelated organizations							3a(i)
	(ii) related organizations							3a(ii)
b	If "Yes" to 3a(ii), are the related orga							3b
4	Describe in Part XIV the intended us		•					
Par	Part VI Investments - Land, Buildings, and Equipment See Form 990, Part X, line 10.							
	Description of investment (a) Cost or other basis (b) Cost or other (c) Accumulated (d) Book value							
	Dodd, plant of invocation	(4)	(investment)	basis (other)		depreciation	(0)	) BOOK Value
1a	Land			146,58	31 - 3			146,581.
b	Buildings			80,862,54		5,896,549.		73,965,997.
C	Leasehold improvements	<u> </u>		1,575,95	4	2,000,049.		1,575,958.
d	Equipment			57,502,44		7,502,443.		1,010,900.
e	Other			10,459,87		3,187,318		2,272,554.
	I. Add lines 1a through 1e. (Column		I Form 000 Port					
1 Utd	. Add lines to unough te. (Column	(u) must equa	i i Oilli 990, Part.	A, COIGITIII (D), IINE	7 10(C).)	🖊		77,961,090.

Schedule D (Form 990) 2009

Part VII Investments - Other	Securities. See Fo	orm 990, Part X, line	e 12.	
(a) Description of security or (including name of secu		(b) Book value	(c) Method of valuati Cost or end-of-year mark	on: ket value
Financial derivatives				
Closely-held equity interests				
Other				
# 1				
		****		
				V
Total. (Column (b) must equal Form 990, Part X,			始传表。夏·斯思特是1868年1868年1868年1868年1868年1868年1868年1868	
Part VIII Investments - Progra		orm 990, Part X, lin	e 13.	
(a) Description of investment	ıt type	(b) Book value	(c) Method of valuati Cost or end-of-year mark	
		-		t)
Total. (Column (b) must equal Form 990, Part X,	col. (B) line 13.)			
Part IX Other Assets. See Fo	rm 990, Part X, lin	ne 15.		
	(a)	Description		(b) Book value
Total. (Column (b) must equal Form 990, Part X,				
Part X Other Liabilities. See				
1. (a) Description of liability	.y	(b) Amount		
Federal income taxes				
ATTACHMENT 1				
			是 9 多沙伊 200 年 5 7年 1 美国的	
Total. (Column (b) must equal Form 990, Part X,	col. (B) line 25.)	21,029,789.	10日 医18数 国际企业 法国	

2. FIN 48 Footnote. In Part XIV, provide the text of the footnote to the organization's financial statements that reports the organization's liability for uncertain tax positions under FIN 48.

JSA 9E1270 1.000

Schedule D (Form 990) 2009 52-0646893 Page 4 Reconciliation of Change in Net Assets from Form 990 to Audited Financial Statements Part XI Total revenue (Form 990, Part VIII, column (A), line 12) 2 Total expenses (Form 990, Part IX, column (A), line 25) 2 Excess or (deficit) for the year. Subtract line 2 from line 1 3 3 4 Net unrealized gains (losses) on investments 5 6 7 Other (Describe in Part XIV.) 8 Total adjustments (net). Add lines 4 through 8 9 10 Excess or (deficit) for the year per audited financial statements. Combine lines 3 and 9 10 Part XII Reconciliation of Revenue per Audited Financial Statements With Revenue per Return Total revenue, gains, and other support per audited financial statements 2 Amounts included on line 1 but not on Form 990, Part VIII, line 12: a Net unrealized gains on investments ........ d Other (Describe in Part XIV.) 2e 3 3 Amounts included on Form 990, Part VIII, line 12, but not on line 1: a Investment expenses not included on Form 990, Part VIII, line 7b b Other (Describe in Part XIV.) Total revenue. Add lines 3 and 4c. (This must equal Form 990, Part I, line 12.) . . . . 5 Part XIII Reconciliation of Expenses per Audited Financial Statements With Expenses per Return Total expenses and losses per audited financial statements Amounts included on line 1 but not on Form 990, Part IX, line 25: a Donated services and use of facilities b Prior year adjustments 2b c Other losses 2c d Other (Describe in Part XIV.) e Add lines 2a through 2d 2e 3 3 Amounts included on Form 990, Part IX, line 25, but not on line 1: a Investment expenses not included on Form 990, Part VIII, line 7b b Other (Describe in Part XIV.) c Add lines 4a and 4b Part XIV Supplemental Information Complete this part to provide the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and 4; Part IV, lines 1b and 2b; Part V, line 4; Part X, line 2; Part XI, line 8; Part XII, lines 2d and 4b; and Part XIII, lines 2d and 4b. Also complete this part to provide any additional information. FIN 48 AUDIT REPORT FOOTNOTE SCHEDULE D, PART XIV THE CORPORATION ACCOUNTS FOR UNCERTAIN TAX POSITIONS IN ACCORDANCE WITH THE FINANCIAL ACCOUNTING STANDARDS BOARD (FASB) ISSUED INTERPRETATION NO. 48, ACCOUNTING FOR UNCERTAINTY IN INCOME TAXES - AN INTERPRETATION OF FASB STATEMENT 109 (FIN 48).

Schedule D (Form 990) 2009

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Part XIV	Supplemental Information	(continued)

		ATTACHMENT 1
SCHEDULE D, PART X -	OTHER LIABILITIES	-
DESCRIPTION		BOOK VALUE
PENSION ASSET		7,157,391.
OPTIMIM CHOICE IBNR		131,960.
ADVANCE MEDICAID		451,483.
ADVANCE CHAMPUS		1,000.
ADVANCE MD BS		197,902.
ADVANCE MDIPA		700,183.
ADVANCE BCNCA		1,715,700.
ADVANCE KAISER		115,944.
ADVANCE AETNA		183,757.
ADVANCE CIGNA		157,756.
PATIENT CREDIT BALANCES		253,031.
SURGERY CENTER DEBT		297,564.
CTC DEBT		112,252.
MOB LIABILITY		7,877,865.
OTHER LIABILITIES		2,020,695.
INTERCO PAYABLES		-368,094.
CAPITAL LEASE ST		23,400.
	TOT	ALS <u>21,029,789.</u>

#### SCHEDULE H (Form 990)

#### **Hospitals**

► Complete if the organization answered "Yes" to Form 990, Part IV, question 20.

► Attach to Form 990.

2009

OMB No. 1545-0047

Open to Public Inspection

Department of the Treasury Internal Revenue Service

MONTGOMERY GENERAL HOSPITAL

► See separate instructions.

Name of the organization

Employer Identification number 52-0646893

Charity Care and Certain Other Community Benefits at Cost Yes No Χ 1a Does the organization have a charity care policy? If "No," skip to question 6a Х 1b If "Yes," is it a written policy? If the organization has multiple hospitals, indicate which of the following best describes application of the charity care policy to the various hospitals. Applied uniformly to all hospitals Applied uniformly to most hospitals Generally tailored to individual hospitals Answer the following based on the charty care eligibility criteria that applies to the largest number of the organization's patients. Does the organization use Federal Poverty Guidelines (FPG) to determine eligibility for providing free care to low income X individuals? If "Yes," indicate which of the following is the family income limit for eligibility for free care: 3a X 100% 150% 200% Other \_ b Does the organization use FPG to determine eligibility for providing discounted care to low income individuals? If "Yes," Х indicate which of the following is the family income limit for eligibility for discounted care: 3b 250% 300% 350% | X | 400% c If the organization does not use FPG to determine eligibility, describe in Part VI the income based criteria for determining eligibility for free or discounted care. Include in the description whether the organization uses an asset test or other threshold, regardless of income, to determine eligibility for free or discounted care. Does the organization's policy provide free or discounted care to the "medically indigent"? Х 5a Does the organization budget amounts for free or discounted care provided under its charty care policy? X 5b b If "Yes," did the organization's charity care expenses exceed the budgeted amount? c If "Yes" to line 5b, as a result of budget considerations, was the organization unable to provide free or discounted Х 5c Х 6a X 6b Complete the following table using the worksheets provided in the Schedule H instructions. Do not submit these worksheets with the Schedule H. Charity Care and Certain Other Community Benefits at Cost (d) Direct offsetting (e) Net community **Charity Care and** (c) Total community (f) Percent of total (a) Number of activities or (b) Persons **Means-Tested Government** benefit expense served revenue benefit expense (optional) expense **Programs** Charity care at cost (from 4,600,506 0 4,600,506. 3.45 Worksheets 1 and 2) . . . . . Unreimbursed Medicaid (from 0 0 0 0.00 Worksheet 3, column a) . . . . Unreimbursed costs - other meanstested government programs (from Worksheet 3, column b) 0 0 0.00 0. Total Charity Care and Means-Tested Government 0 4,600,506. 4,600,506. Programs • • • • • 3.45

0. 0.00 0. 0. Research (from Worksheet 7) . . Cash and in-kind contributions to 10 7508 219,931. 0 219,931. .16 33054 4,075,445. 33,960. 45 4,041,485. 3.02 Total. Other Benefits . . . . 33054 33,960. 45 8,675,951. 8,641,991. 6.47 Total. Add lines 7d and 7j

2,175,024.

1,220,119.

460,371.

24808

738

28

4

3

For Privacy Act and Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule H (Form 990) 2009

1,186,159.

2,175,024.

460,371

Other Benefits

Community health improvement services and community benefit

operations (from Worksheet 4)
Health professions education

Worksheet 6) . . . . . . . .

33,960

0

0.

.89

.34

1.63

52-0646893 Community Building Activities Complete this table if the organization conducted any community building activities Part II

	bulluling activi	lics.					
		(a) Number of activities or programs (optional)	(b) Persons served (optional)	(c) Total community building expense	(d) Direct offsetting revenue	(e) Net community building expense	(f) Percent of total expense
_1	Physical improvements and housing		d d	0.	0.	0.	0.00
2	Economic development	11	q	0.	0.	0.	0.00
_3	Community support	1	50	1,997.	0.	1,997.	
4	Environmental improvements	6	d	299,344.	0.	299,344.	. 22
5	Leadership development and						
	training for community members		d	0.	0.	0.	0.00
6	Coalition building	2	d	1,745.	0.	1,745.	
7	Community health improvement						
	advocacy	3	2	28,626.	0.	28,626.	.02
8	Workforce development		q	0.	0.	0.	0.00
9	Other		0	0.	0.	0.	0.00
10	Total	12	52	331,712.	0.	331,712.	.24

Part III Bad Debt, Medicare, & Collection Practices

Sec	tion A. Bad Debt Expense						1
	•					Yes	No
1		ort bad debt expense in accordance with ?			1	х	
2	Enter the amount of the organi	zation's bad debt expense (at cost)	2	3,780,822.			
3	Enter the estimated amount o	of the organization's bad debt expense (at cost)	attributable				
	to patients eligible under the	organization's charity care policy	3	0.			
4		f the footnote to the organization's financial		describes bad debt			
	expense. In addition, describ	e the costing methodology used in determin	ing the amounts	reported on lines			
	2 and 3, and rationale for inclu	uding other bad debt amounts in community be	enefit.				
Sec	tion B. Medicare						
5	Enter total revenue received from	om Medicare (including DSH and IME)	5	0.			
6	Enter Medicare allowable costs	s of care relating to payments on line 5		0.			
7	Subtract line 6 from line 5. This	s is the surplus or (shortfall)	7	0.			
8		t to which any shortfall reported in line 7 shou					
	Also describe in Part VI the o	costing methodology or source used to determ	nine the amount	reported on line 6.			
	Check the box that describes	the method used:					
	Cost accounting system	Cost to charge ratio Cther					
	tion C. Collection Practices						
	Does the organization have a v	· •			9a	Х	
b		n's collection policy contain provisions on the					
		qualify for charity care or financial assistance?	Describe in Part	VI	9b	X	
Pa	rt IV Management Com	panies and Joint Ventures					
	(a) Name of entity	(b) Description of primary activity of entity	(c) Organization's profit % or stock ownership %	(d) Officers, directors trustees, or key employees' profit % or stock ownership %	pro	Physic fit % or wnershi	stock
_1							
2							
_3					$\perp$		
4							
_5					$\perp$		
6			ň.		-		
7					╀		
8					4		
9					—		
10					<b> </b>		
11							
12					4		
13					1		
14				1	1		

Part V Facility Information									1 490 0
Name and address	Licensed hospital	General medical & surgical	Children's hospital	Teaching hospital	Critical access hospital	Research facility	ER-24 hours	ER-other	Other (Describe)
MONTGOMERY GENERAL HOSPITAL  18101 PRINCE PHILIP DRIVE  OLNEY MD 20832	х	х					Х		
						İ	į		
			1						

#### Part VI Supplemental Information

Complete this part to provide the following information.

- 1 Provide the description required for Part I, line 3c; Part I, line 6a; Part I, line 7g; Part I, line 7, column (f); Part I, line 7; Part III, line 8; Part III, line 9b, and Part V. See Instructions.
- 2 Needs assessment. Describe how the organization assesses the health care needs of the communities it serves.

8 If applicable, identify all states with which the organization, or a related organization, files a community benefit report.

- 3 Patient education of eligibility for assistance. Describe how the organization informs and educates patients and persons who may be billed for patient care about their eligibility for assistance under federal, state, or local government programs or under the organization's charity care policy.
- **4 Community information.** Describe the community the organization serves, taking into account the geographic area and demographic constituents it serves.
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- CHARITY CARE AT COST PART I, LINE 7A MARYLAND'S REGULATORY SYSTEM CREATES A UNIQUE PROCESS FOR HOSPITAL PAYMENT THAT DIFFERS FROM THE REST OF THE NATION. THE HEALTH SERVICES COST REVIEW COMMISSION (HSCRC), DETERMINES PAYMENT THROUGH A RATE-SETTING PROCESS AND ALL PAYORS, INCLUDING GOVERNMENTAL PAYORS, PAY THE SAME AMOUNT FOR THE SAME SERVICES DELIVERED AT THE SAME HOSPITAL. MARYLAND'S UNIQUE ALL-PAYOR SYSTEM INCLUDES A METHOD FOR REFERENCING UNCOMPENSATED CARE IN EACH PAYORS' RATES, WHICH DOES NOT ENABLE MARYLAND HOSPITALS TO BREAKOUT ANY OFFSETTING REVENUE RELATED TO UNCOMPENSATED CARE. UNREIMBURSED MEDICAID PART I, LINE 7B MARYLAND'S REGULATORY SYSTEM CREATES A UNIQUE PROCESS FOR HOSPITAL PAYMENT THAT DIFFERS FROM THE REST OF THE NATION. THE HEALTH SERVICES COST REVIEW COMMISSION (HSCRC), DETERMINES PAYMENT THROUGH A RATE-SETTING PROCESS AND ALL PAYORS, INCLUDING GOVERNMENTAL PAYORS, PAY THE SAME AMOUNT FOR THE SAME SERVICES DELIVERED AT THE SAME HOSPITAL.

Schedule H (Form 990) 2009

# Schedule H (Form 990) 2009 Part VI Supplemental Information

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UNIQUE ALL-PAYOR SYSTEM INCLUDES A METHOD FOR REFERENCING UNCOMPENSATED	
CARE IN EACH PAYORS' RATES, WHICH DOES NOT ENABLE MARYLAND HOSPITAL TO	
BREAKOUT ANY OFFSETTING REVENUE RELATED TO UNCOMPENSATED CARE. COMMUNITY	
BENEFIT EXPENSES ARE EQUAL TO MEDICAID REVENUES IN MARYLAND, AS SUCH, THE	
NET EFFECT IS ZERO. THE EXCEPTION TO THIS IS THE IMPACT ON THE HOSPITAL	
OF ITS SHARE OF THE MEDICAID ASSESSMENT. IN RECENT YEARS, THE STATE OF	
MARYLAND HAS CLOSED FISCAL GAPS IN THE STATE MEDICAID BUDGET BY ASSESSING	
HOSPITALS THROUGH THE RATE-SETTING SYSTEM.	
HEALTH PROFESSIONS EDUCATION	
PART I, LINE 7F	
MARYLAND'S REGULATORY SYSTEM CREATES A UNIQUE PROCESS FOR HOSPITAL	
PAYMENT THAT DIFFERS FROM THE REST OF THE NATIONAL. THE HEALTH SERVICES	
COST REVIEW COMMISSION (HSCRC), DETERMINES PAYMENT THROUGH A RATE-SETTING	
PROCESS AND ALL PAYORS, INCLUDING GOVERNMENTAL PAYORS, PAY THE SAME	
AMOUNT FOR THE SAME SERVICES DELIVERED AT THE SAME HOSPITAL. MARYLAND'S	
UNIQUE ALL-PAYOR SYSTEM INCLUDES A METHOD FOR REFERENCING UNCOMPENSATED	
CARE IN EACH PAYORS' RATES, WHICH DOES NOT ENABLE MARYLAND HOSPITALS TO	
BREAKOUT ANY OFFSETTING REVENUE RELATED TO UNCOMPENSATED CARE.	

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2377084

#### Part VI Supplemental Information

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PART III, LINE 4:
MEDSTAR HEALTH AND ITS AFFILIATED ORGANIZATIONS REPORT BAD DEBT
EXPENSE IN ACCORDANCE WITH GENERALLY ACCEPTED ACCOUNTING PRINCIPLES
(GAAP) AND HFMA 15. AMOUNTS THAT ARE NOT EXPECTED TO BE COLLECTED,
FOR PATIENTS QUALIFYING UNDER MEDSTAR HEALTH'S FINANCIAL ASSISTANCE
POLICY, ARE WRITTEN OFF TO CHARITY CARE AND REPORTED AS A REDUCTION
TO REVENUE. BAD DEBT EXPENSE RESULTS FROM MANAGEMENT'S INABILITY TO
COLLECT REVENUES THAT MEET THE GAAP CRITERIA FOR REVENUE RECOGNITION.
BAD DEBT REPRESENTS AN OPERATING EXPENSE AND IS REFLECTED AS A
SEPARATE LINE ITEM ON THE ORGANIZATION'S STATEMENT OF OPERATIONS.
HOWEVER, MEDSTAR AND ITS AFFILIATED ENTITIES DO NOT MAKE A
DETERMINATION AS TO WHETHER SELF PAY AMOUNTS ARE COLLECTIBLE IN
DETERMINING REVENUE RECOGNITION. RESERVE MODELS, WHICH HAVE BEEN
DEVELOPED BASED ON HISTORICAL COLLECTION RESULTS AND WHICH ARE
ADJUSTED PERIODICALLY BASED ON ACTUAL COLLECTIONS EXPERIENCE, ARE
USED TO ESTIMATE UNCOLLECTIBLE AMOUNTS ACROSS ALL PAYORS INCLUDING
SELF PAY. BAD DEBT DETERMINATIONS ARE MADE ONLY AFTER SUFFICIENT
EVIDENCE IS OBTAINED TO SUPPORT THAT AN AMOUNT IS NOT COLLECTIBLE.

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PART III, LINE 8:

#### Part VI Supplemental Information

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MARYLAND'S REGULATORY SYSTEM CREATES A UNIQUE PROCESS FOR HOSPITAL
PAYMENT THAT DIFFERS FROM THE REST OF THE NATION. THE HEALTH
SERVICES COST REVIEW COMMISSION (HSCRC) DETERMINES PAYMENT THROUGH A
RATE-SETTING PROCESS AND ALL PAYORS, INCLUDING GOVERNMENTAL PAYORS,
PAY THE SAME AMOUNT FOR THE SAME SERVICES DEIVERED AT THE SAME
HOSPITAL. MARYLAND'S UNIQUE ALL-PAYOR SYSTEM INCLUDES A METHOD FOR
REFERENCING UNCOMPENSATED CARE IN EACH PAYORS' RATES, WHICH DOES NOT
ENABLE MARYLAND HOSPITALS TO BREAKOUT ANY OFFSETTING REVENUE RELATED
TO UNCOMPENSATED CARE. AS SUCH, THE NET EFFECT FOR MEDICARE EXPENSES
AND REVENUES IN MARYLAND IN ZERO.
NEEDS ASSESSMENT:
MONTGOMERY GENERAL HOSPITAL'S (MGH) KEY PRIORITIES ARE DETERMINED BY
THE NEEDS OF THE COMMUNITY IT SERVES. AN ASSORTMENT OF MECHANISMS IS
ROUTINELY IMPLEMENTED TO ASSESS AND ENSURE THE HOSPITAL IS SERVING AS
THE TRUSTED LEADER IN CARING FOR PEOPLE AND ADVANCING HEALTH.
STRATEGIC PLANNING SESSIONS, WHICH INCLUDE THE EXECUTIVE TEAM AND
MANAGEMENT TEAM, ARE DESIGNED TO IDENTIFY SHORT- AND LONG- TERM
GOALS. THROUGHOUT THIS PROCESS, COMMUNITY NEEDS, BOTH CURRENT AND

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2377084

#### Part VI Supplemental Information

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PROJECTE	ED, ARE INCORPORATED INTO EACH ASPECT OF THE PLANNING PHASE.
THE HOSE	PITAL ALSO COLLABORATES WITH KEY STAKEHOLDERS. PARTNERSHIPS
WITH THE	LOCAL HEALTH DEPARTMENT, NON-PROFIT ORGANIZATIONS AND
LOCAL/RE	GIONAL COALITIONS ALLOW HOSPITAL LEADERS TO GAIN A GREATER
LEVEL OF	INSIGHT ON THE STRUCTURAL AND SOCIAL CONDITIONS THAT IMPACT
HEALTH S	STATUS. MANY OF THE COMMUNITY BENEFIT ACTIVITIES CONDUCTED
LAST YEA	AR WERE ALIGNED WITH THE MONTGOMERY COUNTY DEPARTMENT OF
HEALTH A	AND HUMAN SERVICES STRATEGIC PLAN 2006-2011.
IN ADDIT	ION, AS A MEDSTAR MEMBER HOSPITAL, MGH PARTICIPATED IN A
SYSTEMWI	DE, REGIONAL COMMUNITY NEEDS ASSESSMENT. SECONDARY DATA ON
DISEASE	PREVALENCE, BEHAVIORAL RISK FACTORS, AND MEDICAL PROVIDER
SHORTAGE	S WERE EXAMINED. BASED ON THE ASSESSMENT, HEART DISEASE AND
CANCER W	ERE IDENTIFIED AS THE SYSTEM'S KEY PRIORITIES FOR COMMUNITY
BENEFIT	INVESTMENT. MANY OF MGH'S ACTIVITIES IN THE PAST YEAR WERE
ALIGNED	WITH THE PREVENTION, DETECTION, AND TREATMENT OF THESE
CHRONIC	DISEASE CONDITIONS.

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9E1287 1.000

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MGH WILL PROVIDE ACCESS FOR URGENT OR EMERGENT MEDICALLY NECESSARY
HEALTH CARE SERVICES FOR FREE OR AT A REDUCED FEE TO ALL PATIENTS WHO
MEET THE CRITERIA. THE DETERMINATION OF URGENT OR EMERGENT MEDICALLY
NECESSARY HEALTH CARE SERVICES IS THE SOLE DISCRETION OF MGH. EACH
APPLICANT FOR FINANCIAL ASSISTANCE OR REDUCED FEE ARRANGEMENTS MUST
MEET CRITERIA SET BY MGH. THERE ARE SIGNS IN ENGLISH AND SPANISH AT
EVERY REGISTRATION POINT IN THE HOSPITAL REGARDING FINANCIAL
ASSISTANCE. ALL REGISTRATION STAFF HAVE COPIES OF THE FINANCIAL
ASSISTANCE APPLICATION IN ENGLISH AND SPANISH TO GIVE TO PATIENTS.
GREETER DESKS ALSO HAVE COPIES OF THE FINANCIAL ASSISTANCE
APPLICATION IN ENGLISH AND SPANISH TO GIVE TO PATIENTS. BILLING AND
CUSTOMER SERVICE ALSO HAVE COPIES OF THE FINANCIAL ASSISTANCE
APPLICATION IN ENGLISH TO GIVE TO PATIENTS. THE FINANCIAL ASSISTANCE
POLICY IS POSTED ON THE WEBSITE.
a a
A FINANCIAL ASSISTANCE APPLICATION IS MAILED WITHIN ONE-WEEK TO THE
HOMES OF ALL SELF PAY PATIENTS WHO WERE DISCHARGED FROM THE EMERGENCY
DEPARTMENT. FOR ALL SELF PAY PATIENTS WHO ARE INPATIENTS, THE

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2377084

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CUSTOMER SERVICE DEPARTMENT HAS THE PATIENT SPEAK WITH THE INTERNAL
MONTGOMERY COUNTY SOCIAL WORKER TO SEE IF THEY QUALIFY FOR MEDICAL
ASSISTANCE OR IF THEY CAN BE ASSISTED BY AN OUTSIDE AGENCY THAT
SPECIALIZES IN OBTAINING MEDICAL ASSISTANCE FOR HOSPITAL PATIENTS.
IF THE PATIENT DOES NOT MEET CRITERIA TO APPLY FOR MEDICAL ASSISTANCE
THE PATIENT IS REFERRED TO THE BILLING DEPARTMENT FOR PAYMENT OR TO
OBTAIN A FINANCIAL ASSISTANCE APPLICATION. ALL INPATIENTS ALSO
RECEIVE A DISCHARGE PACKAGE/ENVELOPE. WITHIN THE ENVELOPE IS A
PATIENT FINANCIAL SERVICES BROCHURE WHICH EXPLAINS MGH'S BILLING
POLICIES AND FINANCIAL ASSISTANCE PROGRAM. THESE BROCHURES ARE
HOUSED IN SEVERAL AREAS OF THE HOSPITAL FOR PATIENT'S CONVENIENCE.
HOUSED IN SEVERAL AREAS OF THE HOSFITAL FOR PATIENT'S CONVENTENCE.
E

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#### Part VI Supplemental Information

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COMMUNITY INFORMATION:
MONTGOMERY COUNTY HAS EXPERIENCED CONSISTENT POPULATION GROWTH OVER
THE YEARS. AS OF 2009, THE COUNTY IS COMPRISED OF 971,600 RESIDENTS.
THE MOST RECENT ESTIMATE PUTS THE AVERAGE AGE IN THE COUNTY AT 39.
MORE THAN HALF OF THE POPULATION IS FEMALE. PERSONS UNDER 19 MAKE UP
26.4 % AND PERSONS 65 AND OLDER ACCOUNT FOR 12.5 %OF THE POPULATION.
MONTGOMERY COUNTY IS RACIALLY DIVERSE AND VERY RICH WITH CULTURE. THE
COUNTY'S RACIAL BREAKDOWN IS 61.2 PERCENT CAUCASIAN, 16.1 PERCENT
BLACK OR AFRICAN AMERICAN, AND 13.3 PERCENT ASIAN. NEARLY 14.8
PERCENT OF THE POPULATION IS OF HISPANIC ORIGIN - MAKING IT THE
JURISDICTION WITH THE LARGEST HISPANIC COMMUNITY IN THE
WASHINGTON/BALTIMORE REGION. ACCORDING TO THE MONTGOMERY COUNTY
DEPARTMENT OF HEALTH AND HUMAN SERVICES, POVERTY RATES ARE HIGHEST
AMONG HISPANIC FAMILIES - 8.9%, FOLLOWED BY AFRICAN AMERICAN - 7.8%;
ASIANS - 4.7%; AND NON-HISPANIC WHITES - 1.7%.
IN 2008, THERE WERE 341,812 HOUSEHOLDS IN MONTGOMERY COUNTY. OF THE
341,812 HOUSEHOLDS, 68 PERCENT WERE FAMILIES. THAT INCLUDES BOTH

Schedule H (Form 990) 2009

9E1287 1.000

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	MARRIED-COUPLE FAMILIES (53 PERCENT) AND OTHER FAMILIES (15 PERCENT).
	NONFAMILY HOUSEHOLDS MADE UP 32 PERCENT OF ALL HOUSEHOLDS IN THE
	COUNTY. MOST OF THE NONFAMILY HOUSEHOLDS WERE PEOPLE LIVING ALONE,
	BUT SOME WERE COMPRISED OF PERSONS WHO WERE NOT RELATED TO THE HEAD
	OF HOUSEHOLD.
	THE COUNTY CONTINUES TO EXPERIENCE SIGNIFICANT GROWTH IN ITS AGING
	POPULATION. IN 2000, 92,503 OF ITS RESIDENTS WERE 65 YEARS OF AGE OR
191	OLDER. BY 2005, THERE WAS A GROWTH OF NINE PERCENT AND BY THE END OF
	2010, PROJECTIONS SUGGEST A GROWTH OF 11%, COMPARED TO A BASELINE OF
	92,503 RESIDENTS.
	<del></del>
	IN MONTGOMERY COUNTY, 91 PERCENT OF RESIDENTS 25 YEARS AND OVER HAVE
	AT LEAST GRADUATED FROM HIGH SCHOOL; 56 PERCENT HAVE A BACHELOR'S
	DEGREE OR HIGHER. NINE PERCENT WERE DROPOUTS, MEANING THEY WERE NOT
	ENROLLED IN SCHOOL AND HAD NOT GRADUATED FROM HIGH SCHOOL.
	THE PRIVATE SECTOR ACCOUNTS FOR APPROXIMATELY 72 PERCENT OF
	EMPLOYMENT IN THE COUNTY FOLLOWED BY THE GOVERNMENT, WHICH EMPLOYS

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ROUGHLY 21% OF THE WORKING POPULATION. THE REMAINING 7% ARE
SELF-EMPLOYED.
COMMUNITY BUILDING ACTIVITIES:
AS A COMMUNITY PARTNER, THE HOSPITAL ENGAGES IN A NUMBER OF COMMUNITY
BENEFIT ACTIVITIES TO IMPROVE AND PROMOTE THE HEALTH AND WELLBEING OF
THE COMMUNITY. FOR EXAMPLE, THE HOSPITAL PROVIDED FREE SCREENINGS FOR
BLOOD PRESSURE, BODY FAT/WAIST HIP RATIO, PODIATRY, SLEEP APNEA,
VISION, CHOLESTEROL, BONE DENSITY AND ORAL HEALTH AT THE ANNUAL
HEALTH EXPO. INFORMATION ON PREVENTION, EARLY DETECTION, TREATMENT,
DIAGNOSIS AND CARE FOR VARIOUS DISEASES WAS ALSO OFFERED. ATTENDEES
ENJOYED PHYSICIAN LECTURES BY MGH MEDICAL STAFF, GIVEAWAYS, AND
MULTIPLE INTERACTIVE HEALTH BOOTHS. IN 2010, 173 MEMBERS OF THE
COMMUNITY ATTENDED THIS EVENT
EDUCATING THE COMMUNITY ABOUT CANCER PREVENTION AND TREATMENT IS A
PRIORITY AT MGH. AN ONCOLOGY CERTIFIED REGISTERED NURSE IS AVAILABLE
TO GUIDE PATIENTS' FAMILIES AND PHYSICIANS THROUGH THE MANY FACETS OF
TESTS AND TREATMENTS THAT OFTEN ACCOMPANY A CANCER DIAGNOSIS. THIS

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52-0646893 Page 4

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"CANCER CARE NAVIGATOR" NOT ONLY EDUCATES PATIENTS ABOUT CANCER AND
TREATMENTS BUT PROVIDES EMOTIONAL SUPPORT AND ENCOURAGEMENT. A
COMMUNITY OUTREACH SPECIALIST WITH A PUBLIC HEALTH BACKGROUND PLAYS
AN IMPORTANT ROLE IN OUR ABILITY TO PROVIDE EDUCATION AND SUPPORT
SERVICES TO UNDERSERVED/LOW-INCOME COMMUNITIES.
OTHER INFORMATION:
AS A COMMUNITY PARTNER, MGH IS COMMITTED TO MEETING THE NEEDS OF
VULNERABLE POPULATIONS BY ESTABLISHING STRATEGIC PARTNERSHIPS AND
ALLIANCES. A PARTNERSHIP WITH PROYECTO SALUD, A NOT-FOR-PROFIT
PRIMARY CARE CLINIC IN WHEATON, IS ALLOWING LOW-INCOME, UNINSURED,
SPANISH SPEAKING RESIDENTS TO RECEIVE CULTURALLY SENSITIVE HEALTHCARE
SERVICES AT A SATELLITE SITE ON THE GROUNDS OF MONTGOMERY GENERAL
HOSPITAL.
UNDER THE TERMS OF THE AGREEMENT, MHG PROVIDES PROYECTO SALUD WITH
FREE SPACE TO PROVIDE PATIENT CARE. THE HOSPITAL ALSO PROVIDES
PARTIAL SUPPORT FOR OPERATIONS AND MARKETING.

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52-0646893 Page 4

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- 3 Patient education of eligibility for assistance. Describe how the organization informs and educates patients and persons who may be billed for patient care about their eligibility for assistance under federal, state, or local government programs or under the organization's charity care policy.
- **4 Community information.** Describe the community the organization serves, taking into account the geographic area and demographic constituents it serves.
- 5 Community building activities. Describe how the organization's community building activities, as reported in Part II, promote the health of the communities the organization serves.
- 6 Provide any other information important to describing how the organization's hospitals or other health care facilities further its exempt purpose by promoting the health of the community (e.g., open medical staff, community board, use of surplus funds, etc.).
- 7 If the organization is part of an affiliated health care system, describe the respective roles of the organization and its affiliates in promoting the health of the communities served.
- 8 If applicable, identify all states with which the organization, or a related organization, files a community benefit report.

THE CLINIC'S SERVICES FOCUS ON PRIMARY ADULT HEALTHCARE INCLUDING
PHYSICAL EXAMINATIONS, HEALTH COUNSELING AND EDUCATION, AND BASIC
LABORATORY SERVICES. IN ADDITION, THE CLINIC OFFERS A SEASONAL FLU
CLINIC FOCUSED ON PREVENTION WITH VACCINATIONS. PRESCRIPTION
MEDICATIONS ARE MADE AVAILABLE THROUGH THE MONTGOMERY CARES PROGRAM.
THE CLINIC ALSO PROVIDES REFERRALS FOR COUNTY SPECIALTY SERVICES,
STD, HIV PROGRAMS, WOMEN'S CANCER CONTROL PROGRAM, FAMILY PLANNING
AND AFFORDARIE ALCOHOL TREATMENT AND REHABILITATION
THE MICHARDS MECOND INDIVIDUAL THE NAMED STREET
AFFILIATED HEALTH CARE SYSTEM ROLES:
AS A PROUD MEMBER OF MEDSTAR HEALTH, MONTGOMERY GENERAL HOSPITAL IS
ABLE TO EXPAND ITS CAPACITY TO MEET THE NEEDS OF THE COMMUNITY BY
PARTNERING WITH OTHER MEDSTAR HOSPITALS AND ASSOCIATED ENTITIES. FOR
EXAMPLE, MEDSTAR HEALTH RESOURCES ASSIST THE HOSPITAL IN STRATEGIC
PLANNING TO MEET THE NEEDS OF THE UNDER/UNINSURED. THROUGH ITS
COMMUNITY HEALTH FUNCTION, MEDSTAR HEALTH PROVIDES THE HOSPITAL WITH
TECHNICAL SUPPORT TO ENHANCE COMMUNITY HEALTH PROGRAMMING. MEDSTAR'S
CORPORATE PHILANTHROPY DIVISION OFFERS RESOURCES AND TECHNICAL
SUPPORT IN SECURING PHILANTHROPIC INVESTORS TO ENSURE HEALTH SERVICES
POLICYL IN PROPERTIES LITERALIESTICS TARROLOGY TO DESCRIPTION DEVATORS

Schedule H (Form 990) 2009

52-0646893 Page **4** 

### Part VI Supplemental Information

Complete this part to provide the following information.

- 1 Provide the description required for Part I, line 3c; Part I, line 6a; Part I, line 7g; Part I, line 7, column (f); Part I, line 7; Part III, line 8; Part III, line 9b, and Part V. See Instructions.
- 2 Needs assessment. Describe how the organization assesses the health care needs of the communities it serves.
- 3 Patient education of eligibility for assistance. Describe how the organization informs and educates patients and persons who may be billed for patient care about their eligibility for assistance under federal, state, or local government programs or under the organization's charity care policy.
- **4 Community information.** Describe the community the organization serves, taking into account the geographic area and demographic constituents it serves.
- 5 Community building activities. Describe how the organization's community building activities, as reported in Part II, promote the health of the communities the organization serves.
- 6 Provide any other information important to describing how the organization's hospitals or other health care facilities further its exempt purpose by promoting the health of the community (e.g., open medical staff, community board, use of surplus funds, etc.).
- 7 If the organization is part of an affiliated health care system, describe the respective roles of the organization and its affiliates in promoting the health of the communities served.
- 8 If applicable, identify all states with which the organization, or a related organization, files a community benefit report. ARE AVAILABLE TO ALL PATIENTS, REGARDLESS OF ABILITY TO PAY.

Schedule H (Form 990) 2009

### **SCHEDULE J** (Form 990)

Compensation Information

For certain Officers, Directors, Trustees, Key Employees, and Highest
Compensated Employees

▶ Complete If the organization answered "Yes" to Form 990,

Part IV, line 23.

► Attach to Form 990. ►See separate instructions.

OMB No. 1545-0047 Open to Public Inspection

Name of the organization

Department of the Treasury

Internal Revenue Service

MONTGOMERY GENERAL HOSPITAL

Employer identification number 52-0646893

Part	Questions Regarding Compensation			
			Yes	No
1a	Check the appropriate box(es) if the organization provided any of the following to or for a person listed in Form 990, Part VII, Section A, line 1a. Complete Part III to provide any relevant information regarding these items.			
	First-class or charter travel  Housing allowance or residence for personal use			6
	Travel for companions Payments for business use of personal residence			
	Tax indemnification and gross-up payments Health or social club dues or initiation fees			
	Discretionary spending account Personal services (e.g., maid, chauffeur, chef)			
b	or reimbursement or provision of all of the expenses described above? If "No." complete Part III to			
_	explain	1b		
2			.,	
	officers, directors, trustees, and the CEO/Executive Director, regarding the items checked in line 1a?	2	Х	C-PITNI
3	Indicate which, if any, of the following the organization uses to establish the compensation of the			
3	organization's CEO/Executive Director. Check all that apply.			
	X   Independent compensation consultant   X   Compensation survey or study   X   Form 990 of other organizations   X   Approval by the board or compensation committee			
4	During the year, did any person listed in Form 990, Part VII, Section A, line 1a, with respect to the filing organization or a related organization:			
а		4a	Х	W/OFER
b		4b	X	
c	Participate in, or receive payment from, a supplemental nonqualified retirement plan?  Participate in, or receive payment from, an equity-based compensation arrangement?	4c	21	Х
•	If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III.	100000		
	The to dry of mice at o, not the persons and provide the approache amounts for each term in fact in.			
	Only section 501(c)(3) and 501(c)(4) organizations must complete lines 5-9.			
5	For persons listed in Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any			
	compensation contingent on the revenues of:			
а	The organization?	5a	TOREST OFF	Х
b	Any related organization?	5b		X
	If "Yes" to line 5a or 5b, describe in Part III.		127	But Gu
6	For persons listed in Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any			
	compensation contingent on the net earnings of:			
а	The organization?	6a		Х
b	Any related organization?	6b		X
	If "Yes" to line 6a or 6b, describe in Part III.			
7	For persons listed in Form 990, Part VII, Section A, line 1a, did the organization provide any non-fixed			
	payments not described in lines 5 and 6? If "Yes," describe in Part III	7		Х
8	Were any amounts reported in Form 990, Part VII, paid or accrued pursuant to a contract that was			
	subject to the initial contract exception described in Regs. section 53.4958-4(a)(3)? If "Yes," describe			
	in Part III	8		Х
9	If "Yes" to line 8, did the organization also follow the rebuttable presumption procedure described in			
	Regulations section 53.4958-6(c)?	9		

For Privacy Act and Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule J (Form 990) 2009

# Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees Use Schedule J-1 if additional space is needed.

For each individual whose compensation must be reported in Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii). Do not list any individuals that are not listed on Form 990, Part VII.

Note. The sum of columns (B)(i)-(iii) must equal the applicable column (D) or column (E) amounts on Form 990, Part VII, line 1a.

(A) Name		(B) Breakdown	of W-2 and/or 1099-MISC	compensation	(C) Retirement and	(D) Nontaxable	(E) Total of columns	(F) Compensation
		(i) Base compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation	other deferred compensation	benafits	(B)(ī)-(D)	reported in prior Form 990 or Form 990-EZ
	(i)	398,086.	196,795.	2,320.	4,847.	9,674.	611,722.	0
PETER W MONGE	(ii)	0.	0.	0.	0.	0.	0.	0
	(i)	55,489.	24,846.	468,998.	3,601.	705.	553,639.	0
JOHN F HOGARTY	(ii)	0.	0.	0.	0.	0.	0.	0
	(0)	201,931.	83,002.	0.	804.	9,123.	294,860.	0
ROGER LEONARD	(ii)	0.	0.	0.	0.	0.	0.	0
	(i)	148,562.	26,370.	0.	295.	8,833.	184,060.	0
CONNIE STONE	(0)	0.	0.	0.	0.	0.	0.	0
	(i)	135,704.	29,282.	0.	3,500.	7,652.	176,138.	0
KEVIN MELL	(ii)	0.	0.	0.	0.	0.	0.	0
	(i)	0.	0.	0.	0.	0.	0.	0
KENNETH A. SAMET	(ii)	1,163,764.	1,175,787.	1,297,852.	47,263.	18,822.	3,703,488.	1,743,040.
	(i)	0.	0.	0.	0.	0.	0.	0
JOY DRASS MD	(ii)	619,624.	448,744.	0.	34,454.	18,559.	1,121,381.	0
	(i)	17,082.	2,872.	255,549.	5,021.	462.	280,986.	0
HAROLD PICKETT	(ii)	0.	0.	0.	0.	0.	0.	0
	(i)	137,797.	11,129.	0.	1,986.	10,497.	161,409.	0
JEANNE O'TOOLE	(ii)	0.	0.	0.	0.	0.	0.	0
	(i)	139,848.	4,972.	0.	1,318.	6,700.	152,838.	0
MARIA ELENA ESPINA	(ii)	0.	0.	0.	0.	0.	0.	0.
	(0)	141,163.	1,000.	0.	414.	10,210.	152,787.	0.
RANDALL BURSAW	(ii)	0.	0.	0.	0.	0.	0.	0.
	(i)	107,668.	37,262.	17,282.	11,154.	7,816.	181,182.	0.
DAVID HAVRILLA	(ii)	107,667.	37,262.	17,283.	11,153.	7,817.	181,182.	0.
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)						All .	
	(0)							
	(ii)							

Schedule J (Form 990) 2009

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Schedule J (Form 990) 2009	52-0	0646893	Page 3
Part III Supplemental Information			
Complete this part to provide the information for any additional information.	, explanation, or descriptions require	ed for Part I, lines 1a, 1b, 4c, 5a, 5b,	, 6a, 6b, 7, and 8. Also complete this part
~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~			
***			
***************************************			
~ ~ ~ ~ ~ ~ ~ ~ ~ ~ ~ ~ ~ ~ ~ ~ ~ ~ ~ ~			
			Schedule J (Form 990) 2009

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### SCHEDULE O (Form 990)

# **Supplemental Information to Form 990**

Complete to provide information for responses to specific questions on Form 990 or to provide any additional information.

Attach to Form 990.

OMB No. 1545-0047

2009

Open to Public Inspection

Department of the Treasury Internal Revenue Service Name of the organization

MONTGOMERY GENERAL HOSPITAL

Employer Identification number

52-0646893

ATTACHMENT 2

FORM 990 REVIEW PROCESS

PART VI, SECTION B, LINE 11A

THE PROCESS FOR REVIEWING THE FORM 990 INCLUDED EDUCATION AND
TRANSPARENCY. SENIOR FINANCIAL EXECUTIVES, WORKING WITH INDEPENDENT
OUTSIDE EXPERTS, THOROUGHLY REVIEWED THE REVISED FORM 990 AND
ACCOMPANYING INSTRUCTIONS AND PROVIDED EDUCATION SESSIONS ON THE REVISED
FORM TO THE ORGANIZATION'S GOVERNING BODY AND ITS SENIOR OFFICERS. IN
ADDITION, SEPARATE EDUCATION SESSIONS WERE PROVIDED TO THE FOLLOWING
COMMITTEES OF ORGANIZATION'S GOVERNING BODY: FINANCE, AUDIT, GOVERNANCE,
STRATEGIC PLANNING, AND EXECUTIVE COMPENSATION. THIS EDUCATION PROCESS
TOOK PLACE OVER SEVERAL MONTHS. FOLLOWING THESE EDUCATION SESSIONS, THE
GOVERNING BODY WAS PROVIDED A COPY OF THE FORM 990 IN ITS FINAL FORM AND
WAS ENCOURAGED TO PROVIDE ANY INPUT OR COMMENTS RELATING TO THE FORM 990
PRIOR TO ITS FILING.

CONFLICT OF INTEREST POLICY

PART VI, SECTION B, QUESTION 12C

APPOINTMENT OF BOARDS OF DIRECTORS

MEDSTAR HEALTH (AND ITS SUBSIDIARIES) REQUIRE ALL NOMINATED DIRECTORS,

PRIOR TO THEIR APPOINTMENT OR ELECTION, TO DISCLOSE THE EXISTENCE OF (OR

POTENTIAL EXISTENCE OF) ANY TRANSACTION WITH MEDSTAR THAT WOULD RESULT IN

A CONFLICT OF INTEREST. SUCH DISCLOSURES (IF ANY) ARE REVIEWED BY THE

GOVERNANCE COMMITTEE OF THE MEDSTAR HEALTH BOARD OF DIRECTORS WHICH

Name of the organization

MONTGOMERY GENERAL HOSPITAL

Employer Identification number 52-0646893

ATTACHMENT 2 (CONT'D)

DETERMINES HOW THE MATTER SHOULD BE RESOLVED.

ANNUAL DISCLOSURES - ALL OFFICERS, DIRECTORS, AND SENIOR MANAGERS

ALL OFFICERS, DIRECTORS AND SENIOR MANAGERS ARE REQUIRED, NOT LESS THAN ANNUALLY, TO COMPLETE A SURVEY OF QUESTIONS CONCERNING ANY TRANSACTIONS OR RELATIONSHIPS WHICH WOULD OR COULD REPRESENT A CONFLICT OF INTEREST.

SUCH DISCLOSURES (IF ANY) ARE REVIEWED BY THE GOVERNANCE COMMITTEE OF THE MEDSTAR HEALTH BOARD OF DIRECTORS WHICH DETERMINES HOW THE MATTER SHOULD BE RESOLVED. IN ADDITION, OFFICERS AND DIRECTORS OF MARYLAND HOSPITALS AND NURSING CENTERS ARE REQUIRED TO ANNUALLY DISCLOSE ADDITIONAL INFORMATION RELATING TO POTENTIAL CONFLICTS OF INTEREST AND SUCH DISCLOSURES ARE REPORTED TO THE MARYLAND HEALTH SERVICES COST REVIEW COMMISSION (HSCRC).

### EXECUTIVE COMPENSATION PROCESS

PART VI, SECTION B, QUESTION 15

THE EXECUTIVE COMPENSATION COMMITTEE OF THE BOARD OF DIRECTORS OF MEDSTAR HEALTH, INC. (THE "COMMITTEE") HAS OVERSIGHT OVER THE EXECUTIVE COMPENSATION PROGRAM (THE "PROGRAM") OF MEDSTAR HEALTH, INC. AND ITS AFFILIATES. TOTAL COMPENSATION FOR THE TOP MANAGEMENT OFFICIALS, OFFICERS AND KEY EMPLOYEES OF MEDSTAR HEALTH, INC. AND ITS AFFILIATES ARE REVIEWED AND APPROVED BY THE COMMITTEE WITH ASSISTANCE AND GUIDANCE FROM AN INDEPENDENT THIRD PARTY ADVISOR. THE MEMBERS OF THE COMMITTEE ARE INDEPENDENT FROM ALL OF THE PARTICIPANTS IN THE PROGRAM.

THE MAIN OBJECTIVE OF THE PROGRAM IS TO PROVIDE MARKET COMPETITIVE TOTAL

Employer identification number

52-0646893

ATTACHMENT 2 (CONT'D)

COMPENSATION THAT IS INTERNALLY EQUITABLE AND HAS A STRONG
PAY-FOR-PERFORMANCE LINKAGE. PERFORMANCE IS EVALUATED AT THE SYSTEM,
OPERATING UNIT, AND INDIVIDUAL LEVELS. THE OVERALL TOTAL COMPENSATION
PHILOSOPHY IS MANAGED AT THE 75TH PERCENTILE OF THE COMPETITIVE MARKET
FOR COMPARABLE SIZE (NET REVENUE) AND TYPE ("TAX-EXEMPT HEALTHCARE
ORGANIZATIONS"). WHERE APPROPRIATE, ADDITIONAL INDUSTRY DATA IS
CONSIDERED (GENERAL BUSINESS AND/OR TAXABLE HEALTHCARE) FOR SELECTED
POSITIONS THAT CAN BE RECRUITED FROM OR POTENTIALLY LOST TO THESE
INDUSTRIES (E.G., INFORMATION TECHNOLOGY, FINANCE, ETC.).

THE COMMITTEE HAS ENGAGED ERNST & YOUNG LLP ("E&Y") TO SERVE AS AN ADVISOR ON THE REASONABLENESS AND COMPETITIVENESS OF THE PROGRAM. IN DETERMINING REASONABLENESS AND COMPETITIVENESS, E&Y REVIEWS MARKET PRACTICES AND TRENDS, AND MAKES RECOMMENDATIONS RELATED TO THE PROGRAM.

E&Y UTILIZES INFORMATION FROM CUSTOM SURVEYS, NATIONAL COMPENSATION SURVEYS, PROPRIETARY DATABASES, AND CLIENT EXPERIENCES TO DETERMINE ITS FINAL RECOMMENDATIONS. E&Y PRESENTS THEIR FINDINGS AND RECOMMENDATIONS TO THE COMMITTEE. THE COMMITTEE MAKES THE FINAL DECISIONS ON ALL OF THE COMPENSATION DETERMINATIONS OF THE PROGRAM. ALL DECISIONS MADE BY THE COMMITTEE ARE CONTEMPORANEOUSLY DOCUMENTED.

FINANCIAL STATEMENT AVAILABILITY

PART VI, SECTION B, LINE 19

MEDSTAR HEALTH POSTS ITS ANNUAL FINANCIAL AUDIT AND QUARTERLY FINANCIAL REPORTS TO THE ELECTRONIC MUNICIPAL MARKET ACCESS (EMMA) SYSTEM. THE ORGANIZATION ALSO MAILS ITS ANNUAL AND QUARTERLY DISCLOSURES TO HOLDERS OF THE COMPANY'S PUBLICLY TRADED DEBT. THE COMPANY'S GOVERNANCE DOCUMENTS

Schedule O (Form 990) 2009 Page 2

Name of the organization

MONTGOMERY GENERAL HOSPITAL

Employer Identification number 52-0646893

ATTACHMENT 2 (CONT'D)

AND CONFLICTS OF INTEREST POLICIES ARE AVAILABLE UPON REQUEST THROUGH ITS CORPORATE (OR AS APPLICABLE ENTITY) PUBLIC INFORMATION OFFICES.

COMPENSATION FOOTNOTE

PART VII, SECTION A

KENNETH SAMET

KENNETH SAMET'S OTHER REPORTABLE COMPENSATION IN PART II, COLUMN (B)

(III) INCLUDES \$1,278,236 REPRESENTING MR. SAMET'S ACCUMULATED ENTIRE

ACCRUED BENEFIT IN A SUPPLEMENTAL RETIREMENT PLAN, WHICH WAS EARNED

DURING THE PAST 21 YEARS OF SERVICE. THIS AMOUNT WAS NOT ACTUALLY PAID

TO MR. SAMET, BUT WAS REPORTED AS COMPENSATION UNDER FICA TAX-REPORTING

RULES, AND THIS ENTIRE AMOUNT WAS ALSO REPORTED ON FORM 990 IN PRIOR

YEARS.

FINANCIAL STATEMENTS AND REPORTING

PART XI, QUESTION 2C

MONTGOMERY GENERAL HOSPITAL IS PART OF THE MEDSTAR HEALTH, INC. AUDIT AND SUBJECT TO OVERSIGHT BY THE AUDIT COMMITTEE OF THE MEDSTAR BOARD.

SEVERANCE FOOTNOTES

PART II, COLUMN B III

JOHN HOGARTY'S OTHER REPORTABLE COMPENSATION IN PART II, COLUMN (B) (III) INCLUDES \$468,998 REPRESENTING THE AMOUNT OF CHANGE OF CONTROL PAYMENTS RECEIVED BY MR. HOGARTY.

HAROLD PICKETT'S OTHER REPORTABLE COMPENSATION IN PART II, COLUMN (B)

Schedule O (Form 990) 2009

Name of the organization
MONTGOMERY GENERAL HOSPITAL

PAYMENTS RECEIVED BY MR. PICKETT.

Employer Identification number 52-0646893

ATTACHMENT 2 (CONT'D)

(III) INCLUDES \$255,549 REPRESENTING THE AMOUNT OF CHANGE OF CONTROL

ATTACHMENT 3

### FORM 990, PART III, LINE 1 - ORGANIZATION'S MISSION

AS A PROUD MEMBER OF MEDSTAR HEALTH, MONTGOMERY GENERAL HOSPITAL'S MISSION IS TO ENHANCE OUR COMMUNITY'S HEALTH AND WELL-BEING BY OFFERING HIGH QUALITY, COMPASSIONATE AND PERSONALIZED CARE. AS MONTGOMERY COUNTY'S FIRST ACUTE-CARE HOSPITAL, MONTGOMERY GENERAL HOSPITAL IS A COMMUNITY-BASED, 149-BED FACILITY. AFTER 90 YEARS, THE HOSPITAL REMAINS TRUE TO ITS ROOTS, OFFERING A RANGE OF WELLNESS PROGRAMS AND OUTPATIENT SERVICES IN ADDITION TO INPATIENT TREATMENT. IN FISCAL YEAR 2010, MONTGOMERY GENERAL HOSPITAL HAD 10,520 INPATIENT ADMISSIONS, AN ESTIMATED 61,796 OUTPATIENT VISITS, AND 35,600 EMERGENCY VISITS.

	ATTACHME	NT 4
990, PART VII- COMPENSATION OF THE FIVE HIGHEST	PAID IND. CONTRACTORS	14
NAME AND ADDRESS	DESCRIPTION OF SERVICES	COMPENSATION
MERIDIAN ANESTHESIA PRACTICE L 3801 INTERNATIONAL DR #300 SILVER SPRING, MD 20906	PHYSICIANS	3,751,220.
DELPHI HEALTHCARE PARTNERS 170 SOUTHPORT DR. MORRISVILLE, NC 27560	PHYSICIANS	1,376,673.
MONTGOMERY MAGNETIC IMAGING PO BOX 64939 BALTIMORE, MD 21264	MRI	903,487.
EMERGENCY MEDICINE ASSOCIATES	PHYSICIANS	715,970.

Schedule O (Form 990) 2009 Page 2 Name of the organization Employer identification number MONTGOMERY GENERAL HOSPITAL 52-0646893 ATTACHMENT 4 (CONT'D) 990, PART VII- COMPENSATION OF THE FIVE HIGHEST PAID IND. CONTRACTORS NAME AND ADDRESS DESCRIPTION OF SERVICES COMPENSATION 20010 CENTURY BLVD STE 200 GERMANTOWN, MD 20874 INPATIENT SPECIALISTS PA **PHYSICIANS** 657,956. 1201 SEVEN LOCKS RD, STE 200 ROCKVILLE, MD 20854 TOTAL COMPENSATION 7,405,306. ATTACHMENT 5 FORM 990, PART X - PREPAID EXPENSES AND DEFERRED CHARGES BEGINNING **ENDING** DESCRIPTION BOOK VALUE BOOK VALUE PREPAID INSURANCE 1,028,094. 610,837. TOTALS 1,028,094. 610,837. ATTACHMENT 6 FORM 990, PART X - INVESTMENTS - PUBLICLY TRADED SECURITIES

DESCRIPTION	BEGINNING BOOK VALUE	ENDING BOOK VALUE	COST OR FMV
MSDT INVESTMENT MGH	18,722,076.	20,960,548.	FMV
MSDT MUTUAL FUND MGH	0.	0.	FMV
T. ROWE PRICE INVESTMENT - DOS	5,246.	5,249.	FMV
TOTALS	18,727,322.	20,965,797.	

# SCHEDULE R (Form 990)

### **Related Organizations and Unrelated Partnerships**

OMB No. 1545-0047 2009 Open to Public

Department of the Treasury Internal Revenue Service

Complete if the organization answered "Yes" to Form 990, Part IV, line 33, 34, 35, 36 or 37. Attach to Form 990. ➤ See separate instructions.

> Employer Identification number 52-0646893

Name of the organization MONTGOMERY GENERAL HOSPITAL

Identification of Disregarded Entitles (Complete if the organization answered "Yes" on Form 990, Part IV, line 33.)

(a) Name, address, and EIN of disregarded entity	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Total income	(e) End-of-year assets	(f) Direct confrolling antity
MEDSTAR HEALTH ANESTHESIA SERVICES E LLC 26-2918268					
18101 PRINCE PHILIP DRIVE OLNEY, MD 20832	HEALTH SVCS	MD	3,622,341.	309,672.	N/A
	7				

Identification of Related Tax-Exempt Organizations (Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related tax-exempt organizations during the tax year.) Part II

(a) Name, address, and EIN o	f related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Exempt Code section	(e) Public charity status (if section 501(c)(3))	(f) Direct controlling entity
CHURCH HOME CORPORATION	23-7374724					
5565 STERRETT PLACE, 5TH FLOOR	COLUMBIA, MD 21044	MEDICAL FUND	MD	501 (C) (3)	PF	N/A
FRANKLIN SQUARE HOSPITAL CENTER	R, INC. 52-0608007					
9000 FRANKLIN SQUARE DRIVE	BALTIMORE, MD 21237	HOSPITAL	MD	501 (C) (3)	3	N/A
HARBOR HOSPITAL, INC.	52-0491660					
3001 SOUTH HANOVER STREET	BALTIMORE, MD 21225	HOSPITAL	MD	501 (C) (3)	3	N/A
MEDSTAR HEALTH, INC.	52-2087445					
5565 STERRETT PLACE, 5TH FLOOR	COLUMBIA, MD 21044	MEDICAL SVCS	MD	501(C)(3)	11B II	N/A
THE GOOD SAMARITAN HOSPITAL OF	MARYLAND, 52-0591607					
5601 LOCH RAVEN BLVD	BALTIMORE, MD 21239	HOSPITAL	MD	501 (C) (3)	3	N/A
THE UNION MEMORIAL HOSPITAL	52-0591685					N.
201 EAST UNIVERSITY PARKWAY	BALTIMORE, MD 21218	HOSPITAL	MD	501(C)(3)	3	N/A
MEDSTAR RESEARCH INSTITUTE	52-6056274					
108 IRVING STREET NW	WASHINGTON, DC 20010	HOSPITAL	DC	501(C)(3)	3	N/A

For Privacy Act and Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule R (Form 990) 2009

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identification of Related Organizations Taxable as a Partnership (Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related organizations treated as a partnership during the tax year.)

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Direct controlling entity	(e) Predominant income (related, unrelated, excluded from tax under sections	(f) Share of total income	(g) Share of end-of-year assets	wilocations?		Deproportioness who cattors?		Disproportionate ellocations?		Otoproportionate ullocations?		Disproportionete selections?		(I) Code V-UBi amount in box 20 of Schedule K-1 (Form 1085)	mar par	(j) eral or naging ther?
				512-514)			Yes	No		Yes	No								
SURGICENTER/PASADEN 52-2009504 COLUMBIA MD 21044	MEDICAL SERVICES	MD	N/A	RELATED				x			x								
<u>SJMC-RA, LLC 75-3160895</u> <u>COLUMBIA MD 21044</u>	RADIATION THERAPY	MD	n/a	RELATED				x	:		x								
PHYSICIAN IMAGING 56-2616090 HYATTSVILLE MD 20782	LAB SERVICES	MD	n/a	RELATED				x			x								

Identification of Related Organizations Taxable as a Corporation or Trust (Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related organizations treated as a corporation or trust during the tax year.)

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Direct controlling entity	(e) Type of entity (C corp, S corp, or trust)	(f) Share of total income	(g) Share of end-of-year assets	(h) Percentage ownarship
MEDSTAR PHARMACIES, INC. 52-1513056							
5565 STERRETT PLACE, 5TH FLOOR COLUMBIA, MD 21044	DRUG SALES	MD	N/A	C CORP			
EXTENCARE, INC. 52-1556228						·	
5565 STERRETT PLACE, 5TH FLOOR COLUMBIA, MD 21044	MEDICAL SERVICES	MD	N/A	C CORP			
HELIX RESOURCES MANAGEMENT, INC. 52-1913070							
5565 STERRETT PLACE, 5TH FLOOR COLUMBIA, MD 21044	ADMIN SERVICES	, MD	N/A	C CORP			
HELIXCARE MEDICAL GROUP, LLC 52-1955580						12	
5565 STERRETT PLACE, 5TH FLOOR COLUMBIA, MD 21044	MEDICAL SERVICES	MD	n/A	C CORP			
HELIXCARE PROPERTIES, LLC 52-1966695							
5565 STERRETT PLACE, 5TH FLOOR COLUMBIA, MD 21044	MEDICAL SERVICES	MD	N/A	C CORP			
PARKWAY VENTURES, INC. 52-1702572	40						Î ·
5565 STERRETT PLACE, 5TH FLOOR COLUMBIA, MD 21044	HOLDING COMPANY	MD	N/A	C CORP			
PHYSICIANS ADMINISTRATIVE SERVICES, INC. 23-7042074							
5565 STERRETT PLACE, 5TH FLOOR COLUMBIA, MD 21044	BILLING SERVICES	MD	n/A	C CORP			

Schedule R (Form 990) 2009

52-0646893

Pá	art V	Transactions With Related Organizations (Complete if the organization answered "Yes" on Form 990, Part	V, line 34, 35, or 36	.)			
No	te. Com	plete line 1 if any entity is listed in Parts II, III, or IV of this schedule.				Yes	No
1	During	the tax year, did the organization engage in any of the following transactions with one or more related organizations listed in	Parts II-IV?				8
a	Receip	ot of (i) interest (ii) annuities (iii) royalties or (iv) rent from a controlled entity			1a		Х
b		ant, or capital contribution to other organization(s)			1b	$\perp$	Х
C	Gift, g	ant, or capital contribution from other organization(s)			1c		Х
d	Loans	or loan guarantees to or for other organization(s)			1d	_	Х
0	Loans	or loan guarantees by other organization(s)			10		Х
					100		10
f		f assets to other organization(s)			1f	_	X
9		se of assets from other organization(s)			1g	_	X
h		nge of assets			1h	_	X
i	Lease	of facilities, equipment, or other assets to other organization(s)			11		Х
					10000	200	-
j		of facilities, equipment, or other assets from other organization(s)			11	_	X
k		mance of services or membership or fundraising solicitations for other organization(s)			1k	-	X
i		mance of services or membership or fundraising solicitations by other organization(s)			11	-	X
m		g of facilities, equipment, mailing lists, or other assets			1m	_	X
n	Snann	g of paid employees			10		ŝ
_	Daimh				10		Х
0		ursement paid to other organization for expenses			1p	_	X
р	Reimb	ursement paid by other organization for expenses			2000	1750	î
а	Othor	ransfer of cash or property to other organization(s)			1q		Х
r		ransfer of cash or property from other organization(s)			1r		X
2		nswer to any of the above is "Yes," see the instructions for information on who must complete this line, including covered rela				-	-
		(a) Name of other organization	(b) Transaction	Amount			_
		Name of other organization	type (a-r)	Amount	IIIVOIVEC	J	
(1)							_
(2)			<del></del>				_
(3)			~~~~				_
(4)							
(5)							
<u>(5)</u>			···				_
(6)							
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Part VI Unrelated Organizations Taxable as a Partnership (Complete if the organization answered "Yes" on Form 990, Part IV, line 37.)

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships.

(a) Name, address, and EIN of entity	(b) Primary activity	(c) Legal domicile (state or foreign country)	88	(d) partners ction (c)(3) zations?	(e) Share of end-of-year assets	Disprop	(f) ortionate ations?	(g) Code V-UBI amount in box 20 of Schedule K-1 (Form 1065)	Gener mana partr	ral or ging ter?
			Yes	No		Yes	No	(1 0.111 1000)	Yes	No
										<u> </u>
	-									
	-									
	-									

Schedule R (Form 990) 2009

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### SCHEDULE R-1 (Form 990)

Department of the Treasury Internal Revenue Service

# Continuation Sheet for Schedule R (Form 990)

Attach to Form 990 to list additional information for Schedule R (Form 990), Part I; Part II; Part IV; Part V, line 2; or Part VI.

► See instructions for Schedule R (Form 990).

OMB No. 1545-0047

Employer Identification number

Name of filing organization

MONTGOMERY GENERAL HOSPITAL

52-0646893

Part I Continuation of identification of Disregarded Entities					
(a) Name, address, and EIN of disregarded entity	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Total Income	(e) End-of-year assets	(f) Direct controlling entity
	_				
	(9)				
	-				
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For Privacy Act and Paperwork Reduction Act Notice, see the instructions for Form 990.

Schedule R-1 (Form 990) 2009

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# Part II Continuation of Identification of Related Tax-Exempt Organizations

(a)	(b)	(c)	(d)	(e)	(f)
Name, address, and EIN of related organization	Primary activity	Legal domicile (state or foreign country)	Exempt Code section		
THE MEDSTAR-GEORGETOWN MEDICAL CENTER, I 52-2218584		, , , , , , , , , , , , , , , , , , ,			
HOPSITAL ADMIN, 1 MAIN BLDG WASHINGTON, DC 20007	HOSPITAL	DC	501 (C) (3)	3	N/A
WASHINGTON HOSPITAL CENTER CORPORATION 52-1272129					
110 IRVING STREET NW WASHINGTON, DC 20010	HOSPITAL	DC	501(C)(3)	3	N/A
HH MEDSTAR HEALTH, INC. 52-1542230					
5565 STERRETT PLACE, 5TH FLOOR COLUMBIA, MD 21044	MEDICAL SVCS	MD	501(C)(3)	11B II	N/A
BAY DEVELOPMENT CORP 52-1132992			1		
5565 STERRETT PLACE, 5TH FLOOR COLUMBIA, MD 21044	FOUNDATION	MD	501(C)(3)	11A I	N/A
BAY LIFE SERVICES, INC. 52-1496539					
5565 STERRETT PLACE, 5TH FLOOR COLUMBIA, MD 21044	MENTAL HEALT	MD	501(C)(3)	9	N/A
MEDSTAR SURGERY CENTER, INC. 52-1061679					
4061 POWDERMILL ROAD, SUITE 21 CALVERTON, MD 20705	MEDICAL SVCS	MD	501 (C) (3)	9	N/A
CHURCH HOME AND HOSPITAL OF THE CITY OF 52-0591600					
5565 STERRETT PLACE, 5TH FLOOR COLUMBIA, MD 21044	HOSPITAL	MD	501(C)(3)	3	N/A
FOUNDATION FOR GEORGETOWN UNIVERSITY HOS 52-2339873					
HOPSITAL ADMIN, 1 MAIN BLDG WASHINGTON, DC 20007	FOUNDATION	DC III	501 (C) (3)	11A I	N/A
FRANKLIN SQUARE HOSPITAL CENTER FOUNDATI 52-2329546					
9000 FRANKLIN SQUARE DRIVE BALTIMORE, MD 21237	FOUNDATION	MD	501(C)(3)	11A I	N/A
GOOD SAMARITAN HOSPITAL FOUNDATION, INC. 52-2307122					
5601 LOCH RAVEN BLVD BALTIMORE, MD 21239	FOUNDATION	MD	501 (C) (3)	11A I	N/A
GOOD SAMARITAN NURSING CENTER, INC. 52-1672866					
5601 LOCH RAVEN BLVD BALTIMORE, MD 21239 GS HOUSING, INC. 52-1481656 5601 LOCH RAVEN BLVD BALTIMORE, MD 21239	MEDICAL SVCS	MD	501(C)(3)	9	N/A
GS HOUSING, INC. 52-1481656					
5601 LOCH RAVEN BLVD BALTIMORE, MD 21239	ELDER HOUSIN	MD	501(C)(3)	9	N/A
GS PROPERTIES, INC. 52-1429853 5601 LOCH RAVEN BLVD BALTIMORE, MD 21239					
5601 LOCH RAVEN BLVD BALTIMORE, MD 21239	ADMIN SVCS	MD	501 (C) (3)	11A I	N/A
HARBOR HOSPITAL FOUNDATION, INC. 52-1284532 3001 SOUTH HANOVER STREET BALTIMORE, MD 21225					
3001 SOUTH HANOVER STREET BALTIMORE, MD 21225	FOUNDATION	MD	501(C)(3)	11A I	N/A
MEDSTAR HEALTH INFUSION, INC. 52-1980510 4061 POWDERMILL ROAD, SUITE 21 CALVERTON, MD 20705					
4061 POWDERMILL ROAD, SUITE 21 CALVERTON, MD 20705	MEDICAL SVCS	MD	501 (C) (3)	9	N/A
MEDSTAR HEALTH VISITING NURSES ASSOCIATI 53-0196597					
4061 POWDERMILL ROAD CALVERTON, MD 20705	MEDICAL SVCS	MD	501(C)(3)	9	N/A
MEDSTAR LONG TERM CARE CORPORATION 52-1489097					
4061 POWDERMILL ROAD, SUITE 21 CALVERTON, MD 20705	HOSPITAL	MD	501(C)(3)	3	N/A
MEDSTAR VNA HEALTHCARE 52-1458516					-
4061 POWDERMILL ROAD, SUITE 21 CALVERTON, MD 20705	MEDICAL SVCS	MD	501(C)(3)	9	N/A

Schedule R-1 (Form 990) 2009

## Part II Continuation of Identification of Related Tax-Exempt Organizations

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Exempt Code section	(e) Public charity status (if section 501(c)(3))	(f) Direct controlling
MGH COMMUNITY HEALTH, INC. 52-1372467 18101 PRINCE PHILIP DRIVE OLNEY, MD 20832		1			
18101 PRINCE PHILIP DRIVE OLNEY, MD 20832	MEDICAL SVCS	MD	501(C)(3)	9	N/A
MGH HEALTH FOUNDATION, INC. 52-1129959					
MGH HEALTH FOUNDATION, INC. 52-1129959 18101 PRINCE PHILIP DRIVE OLNEY, MD 20832	FOUNDATION	MD	501 (C) (3)	7	N/A
MGH HEALTH SERVICES, INC. 52-1366812					
MGH HEALTH SERVICES, INC. 52-1366812 18101 PRINCE PHILIP DRIVE OLNEY, MD 20832	FOUNDATION	MD	501 (C) (3)	11A I	N/A
MGH WOMEN'S BOARD 52-6039600					
18101 PRINCE PHILIP DRIVE OLNEY, MD 20832	FOUNDATION	MD	501 (C) (3)	11A I	N/A
NATIONAL REHABILITATION HOSPITAL 52-1369749			, , , , , ,		
102 IRVING STREET NW WASHINGTON, DC 20010	HOSPITAL	DC	501 (C) (3)	3	N/A
REGIONAL REHAB AT OLNEY, INC. 52-2310902			,,,,,,		.,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,
REGIONAL REHAB AT OLNEY, INC. 52-2310902 18101 PRINCE PHILIP DRIVE OLNEY, MD 20832	MEDICAL SVCS	MD	501 (C) (3)	3	N/A
SUBURBAN / NRH MEDICAL REHABILITATION, I 52-1931151			, , , , , , ,		,
102 IRVING STREET NW WASHINGTON, DC 20010	MEDICAL SVCS	DC	501 (C) (3)	3	N/A
THE THOMAS O'NEIL CATHOLIC HEALTH CARE F 52-1104382			1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1		
5601 LOCH RAVEN BLVD BALTIMORE, MD 21239	FOUNDATION	MD	501 (C) (3)	11A I	N/A
UNION MEMORIAL HOSPITAL FOUNDATION, INC. 52-1446828			000 (0)		.,,
201 EAST UNIVERSITY PARKWAY BALTIMORE, MD 21218	FOUNDATION	MD	501 (C) (3)	11A I	N/A
VNA FOUNDATION 52-1331981			100 (0)		/
4061 POWDERMILL ROAD, SUITE 21 CALVERTON, MD 20705 VNA, INC. 52-1332411	FOUNDATION	MD	501 (C) (3)	11A I	N/A
VNA, INC. 52-1332411			(-/ (-/		,
4061 POWDERMILL ROAD, SUITE 21 CALVERTON, MD 20705	ADMIN SVCS	MD	501 (C) (3)	11A I	N/A
WHC FOUNDATION, INC. 52-1791670	1222 5766		001(0/(0/	1111 1	11721
WHC FOUNDATION, INC. 52-1791670 110 IRVING STREET NW WASHINGTON, DC 20010	FOUNDATION	DC	501(C)(3)	11A I	N/A
WOODBOURNE WOODS, INC. 52-2299070			002(0)(0)		11,711
WOODBOURNE WOODS, INC. 52-2299070 5601 LOCH RAVEN BLVD BALTIMORE, MD 21239	ELDER HOUSIN	σм	501 (C) (3)	9	N/A
SELF INSURANCE TRUST OF WASHINGTON HOSPI 52-1128332	23221 1100011	110	301 (0) (3)		117 21
110 TRVING STREET NW WASHINGTON, DC 20010	SELF INSURAN	DC	501 (C) (3)	11A I	N/A
HOSPICE OF ST. MARY'S, INC. 52-2153926	OBBL INDOIGHT	50	301 (0/ (3/	IIA I	N/A
110 IRVING STREET NW         WASHINGTON, DC 20010           HOSPICE OF ST. MARY'S, INC.         52-2153926           PO BOX 527         LEONARDTOWN, MD 20650	SUPPORT ORG	MD	501 (C) (3)	11B II	N/A
ST. MARY'S HOSPITAL OF ST. MARY'S COUNTY 52-0619006	33173117 3113		301 (0) (0)	110 11	11/21
25500 POINT LOOKOUT ROAD LEONARDTOWN, MD 20650	HOSPITAL	MD	501 (C) (3)	3	N/A
ST. MARY'S HOSPITAL FOUNDATION, INC. 52-1051368			331 (3) (3)		11/11
PO BOX 527 LEONARDTOWN, MD 20650	SUPPORT ORG	MD	501 (C) (3)	11D III	N/A
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## Part III Continuation of identification of Related Organizations Taxable as a Partnership

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domiclie (state or foreign country)	(d) Direct controlling entity	(e) Predominant income (related, unrelated, excluded from tax under sections 512-514.)	(f) Share of total income	(g) Share of end-of-year assets	(h) Deproportionals allocations?		Code V-UBI amount on box 20 of K-1		(j) General or managing partner?	
	11 -			512-514.)			Yes	No		Yes	No	
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				13					5			
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# Part IV Continuation of Identification of Related Organizations Taxable as a Corporation or Trust

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Direct controlling entity	(e) Type of entity (C corp, S corp, or trust)	(f) Share of total income	(g) Share of end-of-year assets	(h) Percentage ownership
MEDSTAR FAMILY CHOICE, INC. 52-1995521							
5565 STERRETT PLACE, 5TH FLOOR COLUMBIA, MD 21044	MANAGED CARE	MD	N/A	C CORP	:		
MEDSTAR ENTERPRISES, INC. 52-2139841			1				
4061 POWDERMILL ROAD, SUITE 210 CALVERTON, MD 20705	ADMIN SERVICES	MD	N/A	C CORP			
NASCOTT, INC. 52-1693808							
4061 POWDERMILL ROAD, SUITE 210 CALVERTON, MD 20705	MEDICAL SERVICES	MD	N/A	C CORP			
STAR BILLING, INC. 52-1850113							
4061 POWDERMILL ROAD, SUITE 210 CALVERTON, MD 20705	BILLING SERVICES	MD	N/A	C CORP			
WASHINGTON RISK NETWORK MANA 52-2132677							
4061 POWDERMILL ROAD, SUITE 210 CALVERTON, MD 20705	MEDICAL SERVICES	MD	N/A	C CORP			
WASHINGTON HOSPITAL CENTER P 52-1931000							
100 IRVING STREET NW WASHINGTON, DC 20010	MEDICAL SERVICES	MD	N/A	C CORP	ļ		
MEDSTAR PHYSICIAN PARTNERS, 52-2030809				-			
4061 POWDERMILL ROAD, SUITE 210 CALVERTON, MD 20705	MEDICAL SERVICES	MD	N/A	C CORP			
NRH AMBULATORY SERVICES, INC 52-1930165				0 00112			
102 IRVING STREET NW WASHINGTON, DC 20010	REHAB SERVICES	MD	N/A	C CORP			
FRANKLIN SQUARE DRIVE LAND C 76-0756352				0 00.0			
5565 STERRETT PLACE, 5TH FLOOR COLUMBIA, MD 21044	CONDO OWNER ASSOC	MD	N/A	C CORP			İ
MGH DIVERSIFIED SERVICES, IN 52-1943602							
	MEDICAL SERVICES	MD	N/A	C CORP			
ST. MARY'S HEALTH ALLIANCE, 52-1930331		***		10 00112			
	MEDICAL SERVICES	MD	N/A	C CORP			
GREENSPRING FINANCIAL INSURA 98-0188617							
	INSURANCE		N/A	C CORP			1
				- Cont			

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3 3 3 3 5 5 5 5 5 5 5 5 5 5 5 5 5 5 5 5	(A) Name of other organization	(B) Transaction type (a-r)	(C) Amount involved
(7)			
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(a) Name, address, and EIN of entity	(b) (c) Primary activity Legal domicile (state or foreign country)		(d) Are all partners section 501(c)(3) organizations?		(e) Share of end-of-year assets	(f) Disproportionate allocations?		(g) Code V-UBI amount on Box 20 of K-1	Gen man par	(h) eral or aging tner?
			Yes			Yes	No	11	Yes	No
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