Analysis of 2014 Discharges																
	Hospital Total Discharge Percentage in PSA Zips	Total Cost in PSA Zips	Total zips	PSA Hospital market share*	50% Total Zips	50% Total cost in zip codes	50% Market share*	60% Total zips	60% Total Cost in Zips	60% Market share*	75% Total zips	75% Total Cost in PSA Zips	75% Market share*	80% Total zips	80% Total Cost in Zips	80% Market share*
ANNE ARUNDEL	62.79%	\$285,707,713	24	71.66%	9	\$243,241,785	69.45%	13	\$300,494,907	65.81%	24	\$511,814,722	48.01%	29	\$709,037,902	35.55%
ATLANTIC GENERAL	71.07%	\$78,606,561	2	58.83%	1	\$56,603,366	59.06%	2	\$78,629,416	58.83%	3	\$83,571,285	58.91%	5	\$93,441,495	55.23%
BALTIMORE WASHINGTON MEI	61.99%	\$257,086,971	5	58.84%	3	\$184,834,958	71.09%	5	\$245,299,496	67.65%	8	\$303,764,204	64.98%	10	\$357,508,607	57.10%
BON SECOURS	68.41%	\$303,984,576	7	9.36%	3	\$141,492,730	15.09%	4	\$207,094,078	11.92%	9	\$553,358,454	5.77%	12	\$708,268,559	4.67%
CALVERT	75.75%	\$99,966,518	15	69.07%	5	\$66,656,724	70.04%	7	\$81,326,675	69.14%	12	\$128,875,281	53.09%	15	\$146,798,024	49.10%
CARROLL COUNTY	80.26%	\$224,861,653	11	69.83%	3	\$136,290,400	71.85%	5	\$172,469,837	71.49%	8	\$242,703,013	62.84%	9	\$273,144,141	58.71%
CHARLES REGIONAL	58.67%	\$102,547,608	6	67.45%	5	\$91,747,100	68.02%	7	\$106,754,561	68.03%	13	\$159,127,756	56.54%	15	\$173,396,282	53.93%
CHESTERTOWN	72.22%	\$51,912,176	4	72.12%	2	\$40,985,076	72.32%	3	\$47,168,102	72.04%	5	\$54,664,763	71.76%	7	\$72,393,132	59.45%
DOCTORS COMMUNITY	65.89%	\$282,400,837	10	32.07%	6	\$196,179,415	35.47%	9	\$256,080,181	33.52%	14	\$355,841,968	29.90%	16	\$380,586,188	29.22%
EASTON	67.33%	\$165,651,704	8	55.77%	4	\$120,587,238	56.04%	6	\$139,531,381	56.67%	12	\$188,652,133	57.08%	15	\$213,710,067	53.83%
FRANKLIN SQUARE	43.62%	\$224,197,228	3	49.89%	4	\$264,661,645	52.63%	5	\$364,046,538	45.51%	8	\$538,876,564	39.47%	9	\$556,150,936	39.23%
FREDERICK MEMORIAL	75.02%	\$210,586,786	11	80.00%	4	\$140,568,437	79.45%	6	\$170,113,682	79.30%	11	\$210,124,787	80.23%	14	\$224,983,951	80.19%
FT. WASHINGTON	66.91%	\$117,876,668	3	25.50%	2	\$81,125,715	34.18%	3	\$117,845,298	25.50%	5	\$164,550,955	18.28%	7	\$223,659,417	14.29%
G.B.M.C.	47.48%	\$407,297,984	8	20.00%	9	\$491,171,904	18.11%	14	\$743,513,329	14.41%	24	\$1,177,531,940	11.03%	29	\$1,328,377,937	10.45%
GARRETT COUNTY	85.64%	\$32,294,291	6	78.79%	1	\$19,505,280	86.29%	1	\$19,505,280	86.29%	4	\$28,841,567	80.00%	5	\$30,213,523	80.16%
GOOD SAMARITAN	45.23%	\$238,375,146	4	35.86%	5	\$279,754,079	34.98%	7	\$407,766,772	28.21%	14	\$843,341,724	15.70%	19	\$1,200,154,247	11.50%
HARBOR	49.40%	\$123,330,702	3	34.32%	4	\$186,884,192	24.78%	5	\$235,717,301	21.60%	10	\$470,309,451	13.71%	13	\$647,765,141	10.35%
HARFORD	68.53%	\$79,789,399		61.45%	2	\$63,077,896	61.32%	3	\$71,342,067	61.56%	6	\$147,894,949	39.20%	9	\$214,715,243	29.53%
HOLY CROSS	76.01%	\$511,394,708	19	33.88%	5	\$242,099,572	48.63%	7	\$271,879,790	48.08%	17	\$493,568,252	35.63%	23	\$705,532,421	26.92%
HOLY CROSS GERMANTOWN	82.42%	\$248,558,048	15	2.73%	4	\$85,542,603	4.99%	5	\$123,375,897	4.17%	9	\$164,793,741	4.12%	11	\$164,793,741	3.97%
HOPKINS BAYVIEW MED CTR	55.94%	\$288,912,527	7	35.05%	4	\$295,332,466	32.29%	6	\$366,429,876	29.57%	17	\$944,590,581	14.20%	28	\$1,475,272,451	9.97%
HOWARD COUNTY	65.83%	\$202,889,038	8	63.66%	4	\$150,182,649	67.68%	7	\$195,012,163	64.59%	13	\$366,175,559	39.39%	18	\$409,486,245	37.42%
JOHNS HOPKINS	20.23%	\$288,912,527	7	19.70%	31	\$1,789,174,489	7.87%	46	\$2,456,585,697	6.72%	81	\$3,746,423,456	5.59%	100	\$4,284,870,257	5.26%
LAUREL REGIONAL	67.73%	\$233,278,917	10	17.89%	4	\$72,540,657	45.23%	6	\$149,485,381	25.15%	17	\$513,834,933	8.78%	24	\$722,504,053	6.79%
LEVINDALE	33.23%	\$618,114,033	10	NA	20	\$1,256,003,629		29	\$1,704,173,405		52	\$2,625,604,717		60	\$2,869,228,341	
MCCREADY	94.15%	\$44,941,352	6	14.46%	1	\$10,599,310	43.03%	1	\$10,599,310	43.03%	2	\$14,235,325	39.77%	3	\$14,707,415	40.00%
MERCY	53.56%	\$1,079,794,203	19	5.57%	17	\$981,955,746	5.96%	23	\$1,382,865,559	4.88%	41	\$2,183,928,298	3.82%	52	\$2,649,629,026	3.36%
MERITUS	91.68%	\$193,215,259	17	89.56%	2	\$125,957,558	90.36%	2	\$125,957,558	90.36%	5	\$162,421,650	90.16%	6	\$168,482,978	90.18%
MONTGOMERY GENERAL	62.13%	\$218,771,652	5	37.54%	3	\$141,839,363	51.26%	5	\$218,729,769	37.54%	12	\$340,325,746	29.49%	15	\$409,628,755	25.51%
NORTHWEST	77.13%	\$473,254,601	7	30.53%	4	\$272,259,243	38.13%	5	\$315,881,647	39.49%	7	\$473,232,425	30.53%	9	\$591,872,229	25.95%
PENINSULA REGIONAL	91.54%	\$292,967,481	37	71.69%	4	\$162,643,482	73.38%	7	\$190,401,800	75.80%	13	\$281,157,096	61.17%	15	\$291,625,375	62.10%
PRINCE GEORGE	60.40%	\$279,965,893	10	23.02%	5	\$172,346,238	30.95%	8	\$237,899,901	27.86%	13	\$336,006,574	23.02%	17	\$478,640,053	17.88%
SHADY GROVE	80.41%	\$436,807,928		39.00%	6	\$206,031,980	59.33%	8	\$230,090,544	59.54%	13	\$414,114,891	38.62%	16	\$438,280,163	38.88%
SINAI	69.64%	\$618,114,033	10	29.27%	5	\$382,971,243	38.62%	7	\$481,794,037	34.10%	15	\$925,438,608	20.48% 50.71%	22	\$1,273,615,970	15.81% 45.25%
SOUTHERN MARYLAND	54.45%	\$202,570,692	5	57.56%	5	\$194,057,733	59.32%	6	\$227,796,073	57.46%	9	\$308,129,920	27.50%	11	\$367,970,086	
ST. AGNES	68.75%	\$432,597,907	9	33.41%	3	\$183,568,970	59.10%	5	\$315,940,911	41.40% 83.44%	10	\$565,792,848		14 15	\$743,224,574	22.04% 69.08%
ST. MARY	45.71% 75.48%	\$62,709,800 \$532,640,308	3 13	82.36%	4	\$74,281,951	83.08% 74.58%	5 7	\$83,520,225	47.58%	12 13	\$125,676,819	68.33% 32.79%	16	\$129,344,505	30.53%
SUBURBAN UM ST. JOSEPH	63.38%		18	31.17% 12.89%	5	\$189,552,250	21.32%		\$301,222,118	47.58% 16.15%	29	\$519,968,559		36	\$582,401,114	10.10%
UMMC MIDTOWN	60.04%	\$955,236,905 \$519,447,014	8	8.41%	9	\$498,955,101 \$372,849,245	10.08%	15 8	\$763,107,656 \$519,534,672	8.41%	19	\$1,307,435,595 \$1,004,788,161	11.16% 5.22%	25	\$1,538,158,850 \$1,303,650,875	4.27%
UNION HOSPITAL OF CECIL CO	94.51%	\$134,692,995	15	62.95%	_	\$74,789,538	87.92%	2	\$74,789,538	87.92%			80.99%	5		81.14%
UNION MEMORIAL	94.51% 48.11%	\$134,692,995	9	15.56%	2	\$74,789,538	87.92% 14.10%	16	\$74,789,538	10.96%	4 31	\$96,335,351 \$1,717,458,495	7.70%	37	\$99,390,221 \$2,017,324,136	6.88%
UNIVERSITY OF MARYLAND	48.11% 16.97%	\$303,984,576		15.56%	10	\$1,974,269,145	6.04%	52	\$988,106,744	5.43%	96	\$1,717,458,495	7.70% 4.47%	115	\$4,327,606,405	4.41%
UPPER CHESAPEAKE HEALTH	64.58%	\$223,232,531	7	58.49%	35 5	\$1,974,269,145	64.71%	6	\$2,625,905,873	65.57%	10	\$4,023,632,555	4.47% 54.02%	115	\$4,327,606,405	54.29%
WASHINGTON ADVENTIST	81.84%	\$750,268,147	28	58.49% 12.44%	5 7	\$189,551,019	31.84%	11	\$189,974,715	20.26%	20	\$281,770,176	15.76%	25	\$675,089,802	13.78%
WESTERN MARYLAND HEALTH	94.37%	\$155,954,822	28	93.77%		\$189,551,019	95.28%	2	\$111,473,225	94.71%	4	\$124,062,209	94.61%	5	\$130,753,008	93.98%
MESTERIA MAKTEND HEALTH	94.3/%	\$155,954,822	29	93.77%	1	7/ / ۵٫۴۵۵٫۵۵۶	95.28%	2	\$111,475,225	94./1%	4	\$124,062,209	94.01%	Э	\$130,753,008	ყ ე.ყგ%

^{*} Estimated from HSCRC hospital data