

August 5, 2019

Mr. Dennis N. Phelps  
Associate Director, Audit & Compliance  
Maryland Health Services Cost Review Commission  
4160 Patterson Avenue  
Baltimore, Maryland 21215

Dear Mr. Phelps:

With regard to Director Disclosure Requirements, please accept this letter as assurance that no Director or Officer (Board list enclosed) of Holy Cross Health held an interest in a business entity that conducted \$10,000 or more of business with the hospital in the fiscal year ended June 30, 2019.

Please let me know if you have any questions.

Sincerely,

  
Norvell V. Coots, M.D.  
President & CEO

/lpr

cc: Anne Gillis, Chief Financial Officer  
Julie Keese, Vice President, Reimbursement and Revenue Management  
Tobie Hollander, Director, Reimbursement & Revenue Integrity

enclosure

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