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**Health Services Cost Review Commission**

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To: Hospital CFOs  
Cc: Case Mix Liaisons, Hospital Quality Contacts  
From: Alyson Schuster, Ph.D., Associate Director, Performance Measurement  
Date: September 26, 2018  
Re: Rate Year 2019 Quality-Based Reimbursement (QBR) Program Revenue Adjustments

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This memorandum provides the hospitals' final results and revenue adjustments for Rate Year (RY) 2019 for the Quality-Based Reimbursement (QBR) Program. The RY 2019 results and revenue adjustments will be applied to rates starting in January 2019, effective July 2018.

**Quality-Based Reimbursement (QBR) Program**

The RY 2019 QBR results for attainment and improvement used base period data from Calendar Year (CY) 2015 for CMS Hospital Compare measures, and from October 2015 – September 2016 for the Maryland Mortality measure.<sup>1</sup> The RY 2019 QBR program used performance period data from October 2016 through September 2017 for CMS Hospital Compare measures, and CY 2017 for the MD Mortality measure. Final scores by domain and in total are attached to this memo as Appendix A. Further, a workbook with the final QBR results and resulting revenue adjustments accompanies this memo, and has been posted on the CRISP Reporting Services (CRS) Portal.

Revenue adjustments for the RY 2019 QBR program were calculated using the preset scale established in the RY 2019 QBR Policy; hospitals with scores above 45% are rewarded, and hospitals with scores below 45% are penalized. The statewide average score for RY 2019 was 30.10 percent. In RY 2019, there were approximately \$58.1M penalties and \$0.3M in rewards, for a net penalty of approximately \$57.7M (see Appendix B for revenue adjustment results).

If you have any questions, please email the quality team at [hsrc.quality@maryland.gov](mailto:hsrc.quality@maryland.gov).

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<sup>1</sup> CMS Hospital Compare measures include: HCAHPS measures, NHSN Safety measures, and the PC-01 measure.

**Appendix A. RY 2019 Final QBR Scores**

Hospital ID	Hospital Name	HCAHPS Final Points	HCAHPS Denom	HCAHPS Final Score	Mortality Final Points	Mortality Denom	Mortality Final Score	Safety Total Points	Safety Denom	Safety Final Score	Total Score
210001	Meritus	20	100	0.2	3	10	0.3	11	60	0.1833	20.92%
210002	UMMC	21	100	0.21	4	10	0.4	17	60	0.2833	26.42%
210003	PG Hospital	6	100	0.06	3	10	0.3	7	60	0.1167	11.58%
210004	Holy Cross	18	100	0.18	2	10	0.2	15	60	0.25	20.75%
210005	Frederick	26	100	0.26	6	10	0.6	5	60	0.0833	24.92%
210006	UM-Harford	16	100	0.16	4	10	0.4	9	30	0.3	24.50%
210008	Mercy	51	100	0.51	1	10	0.1	24	60	0.4	41.00%
210009	Johns Hopkins	38	100	0.38	5	10	0.5	18	60	0.3	37.00%
210010	UM-Dorchester	25	100	0.25	0	10	0	31	60	0.5167	30.58%
210011	St. Agnes	21	100	0.21	4	10	0.4	22	60	0.3667	29.33%
210012	Sinai	22	100	0.22	4	10	0.4	20	60	0.3333	28.67%
210013	Bon Secours	29	100	0.29	7	10	0.7	10	30	0.3333	36.67%
210015	MedStar Fr Square	15	100	0.15	1	10	0.1	29	60	0.4833	25.92%
210016	Washington Adventist	15	100	0.15	2	10	0.2	16	60	0.2667	19.83%
210017	Garrett	37	100	0.37	0	10	0				28.49%
210018	MedStar Montgomery	14	100	0.14	0	10	0	7	60	0.1167	11.08%
210019	Peninsula	22	100	0.22	5	10	0.5	29	60	0.4833	35.42%
210022	Suburban	18	100	0.18	0	10	0	12	50	0.24	17.40%
210023	Anne Arundel	37	100	0.37	3	10	0.3	13	60	0.2167	30.58%
210024	MedStar Union Mem	30	100	0.3	2	10	0.2	17	50	0.34	29.90%
210027	Western Maryland	39	100	0.39	6	10	0.6	25	60	0.4167	43.08%
210028	MedStar St. Mary's	25	100	0.25	3	10	0.3	16	50	0.32	28.20%
210029	JH Bayview	25	100	0.25	2	10	0.2	29	60	0.4833	32.42%
210030	UM-Chestertown	40	100	0.4	8	10	0.8				49.20%
210032	Union of Cecil	17	100	0.17	6	10	0.6	21	50	0.42	32.20%
210033	Carroll	20	100	0.2	4	10	0.4	28	60	0.4667	32.33%
210034	MedStar Harbor	19	100	0.19	0	10	0	27	60	0.45	25.25%
210035	UM-Charles Regional	24	100	0.24	7	10	0.7	22	50	0.44	37.90%

Hospital ID	Hospital Name	HCAHPS Final Points	HCAHPS Denom	HCAHPS Final Score	Mortality Final Points	Mortality Denom	Mortality Final Score	Safety Total Points	Safety Denom	Safety Final Score	Total Score
210037	UM-Easton	25	100	0.25	5	10	0.5	31	60	0.5167	38.08%
210038	UMMC Midtown	34	100	0.34	7	10	0.7	4	40	0.1	31.00%
210039	Calvert	24	100	0.24	10	10	1	20	40	0.5	44.50%
210040	Northwest	25	100	0.25	9	10	0.9	25	50	0.5	43.50%
210043	UM-BWMC	15	100	0.15	5	10	0.5	16	60	0.2667	24.33%
210044	GBMC	26	100	0.26	4	10	0.4	30	60	0.5	36.50%
210048	Howard County	22	100	0.22	5	10	0.5	28	60	0.4667	34.83%
210049	UM-Upper Chesapeake	32	100	0.32	9	10	0.9	25	60	0.4167	44.08%
210051	Doctors	20	100	0.2	0	10	0	40	50	0.8	38.00%
210055	Laurel Regional	10	100	0.1	1	10	0.1	2	30	0.0667	8.83%
210056	MedStar Good Sam	28	100	0.28	0	10	0	9	50	0.18	20.30%
210057	Shady Grove	26	100	0.26	7	10	0.7	29	60	0.4833	40.42%
210060	Ft. Washington	17	100	0.17	0	10	0				13.09%
210061	Atlantic General	29	100	0.29	6	10	0.6	0	40	0	23.50%
210062	MedStar Southern MD	15	100	0.15	3	10	0.3	16	60	0.2667	21.33%
210063	UM-St. Joe	38	100	0.38	9	10	0.9	25	60	0.4167	47.08%
210065	HC-Germantown	16	100	0.16	3	10	0.3	30	50	0.6	33.50%

## Appendix B. RY 2019 QBR Revenue Adjustments

HOSPID	HOSPITAL NAME	RY18 Estimated Permanent Inpatient Revenue	RY 2019 Prelim QBR Points	% Revenue Impact	\$ Revenue Impact
210001	MERITUS	\$ 190,799,459	20.92%	-1.07%	-\$2,041,554
210002	UNIVERSITY OF MARYLAND	\$ 919,253,797	26.42%	-0.83%	-\$7,629,807
210003	PRINCE GEORGE	\$ 215,464,625	11.58%	-1.49%	-\$3,210,423
210004	HOLY CROSS	\$ 340,412,069	20.75%	-1.08%	-\$3,676,450
210005	FREDERICK MEMORIAL	\$ 220,972,343	24.92%	-0.89%	-\$1,966,654
210006	HARFORD	\$ 48,557,781	24.50%	-0.91%	-\$441,876
210008	MERCY	\$ 223,932,822	41.00%	-0.18%	-\$403,079
210009	JOHNS HOPKINS	\$ 1,378,259,901	37.00%	-0.36%	-\$4,961,736
210010	DORCHESTER	\$ 26,021,222	30.58%	-0.64%	-\$166,536
210011	ST. AGNES	\$ 237,889,236	29.33%	-0.70%	-\$1,665,225
210012	SINAI	\$ 398,036,508	28.67%	-0.73%	-\$2,905,667
210013	BON SECOURS	\$ 65,798,042	36.67%	-0.37%	-\$243,453
210015	FRANKLIN SQUARE	\$ 300,623,972	25.92%	-0.85%	-\$2,555,304
210016	WASHINGTON ADVENTIST	\$ 158,337,604	19.83%	-1.12%	-\$1,773,381
210017	GARRETT COUNTY	\$ 21,075,334	28.49%	-0.73%	-\$153,850
210018	MONTGOMERY GENERAL	\$ 77,808,657	11.08%	-1.51%	-\$1,174,911
210019	PENINSULA REGIONAL	\$ 241,466,813	35.42%	-0.43%	-\$1,038,307
210022	SUBURBAN	\$ 197,431,392	17.40%	-1.23%	-\$2,428,406
210023	ANNE ARUNDEL	\$ 299,264,995	30.58%	-0.64%	-\$1,915,296
210024	UNION MEMORIAL	\$ 235,346,415	29.90%	-0.67%	-\$1,576,821
210027	WESTERN MARYLAND	\$ 171,000,183	43.08%	-0.09%	-\$153,900
210028	ST. MARY	\$ 76,303,058	28.20%	-0.75%	-\$572,273
210029	HOPKINS BAYVIEW MED CTR	\$ 357,620,585	32.42%	-0.56%	-\$2,002,675
210030	CHESTERTOWN	\$ 21,139,936	49.20%	0.24%	\$50,736
210032	UNION HOSPITAL OF CECIL	\$ 66,514,320	32.20%	-0.57%	-\$379,132

HOSPID	HOSPITAL NAME	RY18 Estimated Permanent Inpatient Revenue	RY 2019 Prelim QBR Points	% Revenue Impact	\$ Revenue Impact
210033	CARROLL COUNTY	\$ 132,801,017	32.33%	-0.56%	-\$743,686
210034	HARBOR	\$ 112,526,840	25.25%	-0.88%	-\$990,236
210035	CHARLES REGIONAL	\$ 75,199,112	37.90%	-0.32%	-\$240,637
210037	EASTON	\$ 105,222,295	38.08%	-0.31%	-\$326,189
210038	UMMC MIDTOWN	\$ 117,217,727	31.00%	-0.62%	-\$726,750
210039	CALVERT	\$ 63,677,722	44.50%	-0.02%	-\$12,736
210040	NORTHWEST	\$ 133,828,758	43.50%	-0.07%	-\$93,680
210043	BALTIMORE WASHINGTON	\$ 229,151,792	24.33%	-0.92%	-\$2,108,196
210044	G.B.M.C.	\$ 225,145,722	36.50%	-0.38%	-\$855,554
210048	HOWARD COUNTY	\$ 183,348,539	34.83%	-0.45%	-\$825,068
210049	UPPER CHESAPEAKE HEALTH	\$ 130,150,364	44.08%	-0.04%	-\$52,060
210051	DOCTORS COMMUNITY	\$ 144,686,192	38.00%	-0.31%	-\$448,527
210055	LAUREL REGIONAL	\$ 58,931,276	8.83%	-1.61%	-\$948,794
210056	GOOD SAMARITAN	\$ 140,674,848	20.30%	-1.10%	-\$1,547,423
210057	SHADY GROVE	\$ 231,939,525	40.42%	-0.20%	-\$463,879
210060	FT. WASHINGTON	\$ 19,548,527	13.09%	-1.42%	-\$277,589
210061	ATLANTIC GENERAL	\$ 37,316,219	23.50%	-0.96%	-\$358,236
210062	SOUTHERN MARYLAND	\$ 163,844,003	21.33%	-1.05%	-\$1,720,362
210063	UM ST. JOSEPH	\$ 237,924,618	47.08%	0.12%	\$285,510
210065	HC-GERMANTOWN	\$ 60,632,167	33.50%	-0.51%	-\$309,224