ACUTE HOSPITALS TOTAL:

FISCAL YEAR ENDING	Year 2004	Year 2003	Year 2002
Gross Patient Revenue:			
Regulated Services	8,788,823,400	7,940,311,490	7,426,995,800
Unregulated Services	927,385,100	869,471,020	834,692,900
Total	9,716,208,500	8,809,728,509	8,261,688,700
Net Patient Revenue:			
Regulated Services	7,713,287,500	6,927,085,170	6,411,736,400
Unregulated Services	520,398,500	496,049,335	477,998,600
Total	8,233,686,000	7,423,134,505	6,889,735,000
Other Operating Revenue:			
Regulated Services	75,410,900	100,906,386	91,294,900
Unregulated Services	182,258,000	150,060,668	122,466,500
Total	257,668,900	250,967,054	213,761,400
Net Operating Revenue(NOR)			
Regulated Services	7,788,698,400	7,027,991,556	6,503,031,300
Unregulated Services	702,656,500	646,110,003	600,465,100
Total	8,491,354,900	7,674,101,559	7,103,496,400
Total Operating Expenses:			
Regulated Services	7,435,761,606	6,778,984,531	6,260,120,700
Total	8,292,260,200	7,556,275,272	6,979,717,300
Equivalent Inpatient ADMs (EIPA) :	,, -,	· · · · · · · · · · · · · · · · · · ·	, . , ,
Regulated Services	917,908	898,785	868.584
Total	966,038	941,340	904,994
NPR per EIPA			
Regulated Services	8,403.12	7,707.16	7,381.83
Total	8,523.15	7,885.71	7,613.02
NOR per ÉIPA	-,		
Regulated Services	8,485.27	7,819.43	7,486.93
Total	8,789.88	8,152.32	7,849.22
Operating Expenses per EIPA	-,	-,	, , ,
Regulated Services	8,100.77	7,542.38	7,207.27
Total	8,583.78	8,027.15	7,712.45
Net Operating Profit (Loss):	0,000.10	0,021110	.,,,,
Regulated Services	352,936,836	249,007,112	242,910,700
Unregulated Services	(153,842,689)	(131,180,740)	(119,131,500)
Total	199,094,147	117,826,372	123,779,200
	100,004,147	117,020,072	120,770,200
Total Non-Operating Profit (Loss):	62,795,128	72,061,858	41,870,000
Non-Operating Revenue	93,823,600	79,056,760	68,070,300
Non-Operating Expense	31,028,472	6,994,902	26,200,300
	- ,,	-,	
Total Excess Profit	261,889,275	189,888,230	165,649,200
% Change in NPR per EIPA - Regulated	9.03	4.41	
% Change in NOP per EIPA - Regulated	8.52	4.44	
% Change in Operating Expense per EIPA - Regulated	7.40	4.65	
% Change in Net Operating Profit - Regulated	41.74	2.51	
% Net Operating Profit of Regulated NOR	4.53	3.54	
% Change in Net Operating Profit- Total	68.97	(4.81)	
% Net Total Operating Proft of Total NOR	2.34	1.54	
	2.34 37.92	1.54 14.63	

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Admis 2004 Admis Operating 4 -sions EIPAs 5 22, 129 33, 914 204, 765, 248 3, 046 6, 199 35, 437, 376 39, 914 24 7, 655 9, 801 68, 944, 009 74 8, 496 13, 876 59, 374, 868 81 13, 674 17, 749 103, 233, 718 3, 929 6, 559 29, 032, 194 217, 184, 108 97 14, 566 22, 580 133, 558, 334 24 2, 974 5, 514 28, 386, 200 70 2, 674 4, 758 24, 195, 900 94 11, 625 15, 468 107, 459, 131 97 14, 525 28, 386, 200 29, 032, 194 270 2, 674 4, 758 24, 195, 900 95 16, 187 20, 806 159, 188, 038 94 13, 575 230, 415, 133 95 16, 187 20, 107, 900 96 14, 273 217, 788
2004 229 33, 914 204, 765, 248 46 6, 199 35, 437, 376 55 9, 801 68, 944, 009 96 13, 876 59, 374, 868 74 17, 749 103, 233, 718 65 9, 801 68, 944, 009 96 13, 876 59, 374, 868 74 17, 749 103, 233, 718 65 6, 683 39, 095, 200 02 11, 530 60, 543, 060 02 16, 294 107, 003, 900 66 22, 580 133, 558, 334 74 5, 514 28, 386, 200 44 35, 702 243, 099, 412 74 4, 758 24, 195, 900 87 20, 806 159, 188, 038 92 8, 637 50, 107, 900 54 35, 316, 306 135, 316, 306 754 943, 819, 663 06 96 12, 532 118, 130, 494 10, 230 68, 345, 738 172 14
2004 Operating Expenses 14 204, 765, 248 99 35, 437, 376 68, 944, 009 30 60, 543, 060 94 107, 003, 900 59 29, 032, 194 24 217, 184, 108 80 133, 558, 334 14 28, 386, 200 94 107, 459, 131 96 159, 188, 038 80 135, 316, 306 159, 188, 038 68 107, 459, 131 54 943, 819, 663 25 283, 140, 485 23 63, 744, 118 30 68, 345, 738 32 118, 130, 494 11 140, 365 35 72, 086, 226 36 72, 086, 226 37 203, 262, 651 32 163, 452, 000 37 203, 262, 651 32 163, 452, 000 37 203, 262, 651 32 163, 452, 000 47 112, 112, 700
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Expense per EIPA 6,037.70 5,716.63 7,034.15 4,279.05 5,816.21 5,849.95 5,911.39 5,914.90 5,914.90 5,914.90 5,914.90 5,914.90 5,809.04 5,085.31 7,650.95 6,947.31 5,801.54 7,036.71 5,844.16 6,680.69 8,129.03 5,540.58 5,840.21 7,408.27 6,848.83 6,555.91

CHANGE IN COST PER EQUIVALANT ADMISSION(EIPA): EXHIBIT I-a REGULATED OPERATIONS Listed by Alphabetical Order .

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Operating Expense		Listed by Alphabetical Order	REGULATED OPERATIONS	DUIVALAN	
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nse		tical	RATION	ISSION	
Admis		Order	S	CHANGE IN COST PER EQUIVALANT ADMISSION(EIPA): EXHIBIT I-a	
				EXHIBIT	
				I-a	
p	2004				
Operation					

		Washington Co	Wash.Adventist	Upper Chesaneake	University HMCC	University N	University N	Union of Cecil	Union Memorial	Suburban	St Joseph Medical	Southern Maryland	Sinai Hosp.	Shady Grove	Saint Marvs	Saint Agnes		Hospital	
			s+	a ke	IMCC	ATEMOS			2		odical	vland							
632,015	14,740	11,102	12,130	10 100	1 226	c 10,02	00 015	10,704	10,000	10 000	10 006	15 500	03 670	19 534	8 480 202,01	10 020	suots-	Admis	
898,785	22,798	095,12	16,217	2,156	680''	26,010	13,403	24,266	17,584	20,220	200,000	01 DOD	20 12	045'II	11 010	00 010	ETAS		
6,778,984,531	130,080,585	178,632,377	006'L90'/R	40,523,500	95,236,799	447,376,400	60,495,306	219,663,907	735,878,987	212,911,931		104 605 700	200 E0E 740	181 137 076	181,003,08/		Expenses	Operating	2003
7,542.38	5,705.84	8,285.32	5,367.83	18,795.69	13,434.45	17,200.02	4,513.61	9,052.33	7,727.22	8,118.48	2,928./8	9,942.05	b,359.40	4,626.30	6,260.03		per EIPA	Expense	
646,422	15,552	17,385	11,979	1,205	6,862	21,346	8,935	19,215	13,288	21,478	15,515	24,524	19,208	6,997	20,037		-sions	Admis	
917,908	23,334	21,484	16,263	2,108	7,022	26,896	13,506	25,280	17,932	27,482	20,798	32,714	28,538	12,750	29,333		EIPAs		
917,908 7,435,761,606	139,771,085	196,370,770	99,731,400	39,836,374	115,019,018	515,920,263	70,418,800	233,662,314	138,702,018	234,177,917	130,616,600	332,530,173	198,744,828	60,769,804	209,035,941		Expenses	Operating	2004
8,100.77	5,990.02	9,140.32	6,132.41	18,900.79	16,379.52	19,182.33	5,214.06	9,243.09	7,735.02	8,521.14	6,280.25	10,164.63	6,964.11	4,766.26	7,126.25		per EIPA	Expense	
7.40%	4.98%	10.32%	14.24%	0.56%	21.92%	11.53%	15.52%	2.11%	0.10%	4.96%	5.93%	2.24%	9.51%	3.03%	13.84%		Change	o%	

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	-		2003			0	2004		
	Admis		Operating	Expense	Admis		Operating	Expense	%
noshrtat	-sions	EIPAS	Expenses	per EIPA	-sions	EIPAs	Expenses	per EIPA	Change
Chester River	3,811	7,151	33,844,600	4.733.02	3 565	683 A	20 00E 000		
University MIEMSS	6,932	7,089	95,236,799	13,434.45	6,862	7.022	115 N19 N18	16 370 ED	23.60%
Garrett County	3,127	5,409	22,650,118	4,187.70	2.674	4.758	24 105 000	E 00E 24	21.92%
McCready	977	2,309	10,851,300	4,699.57	719	2.011	11 140 365	5,085.31	21.43%
Union of Cecil	8,655	13,403	60,495,306	4,513.61	8.935	13.506	70 /18 800	5,040.58	17.90%
Atlantic Gen.	2,778	6,101	30,285,489	4,963,94	3,046	6 199	370,410,000	5,214.06	15.52%
Memorial Cumberland	8,506	14,362	70,469,060	4,906.61	8.469	12,835	300 380 CZ	5,710.03	15.16%
Saint Agnes	19,232	29,018	181,653,587	6,260.03	20.037	29,333	200 035 0/1	7 106 05	14.4/%
University MD	20,615	26,010	447,376,400	17,200.02	21.346	26,896	515 020 263	C2 C21 1 1	13.84%
upper Cnesapeake	12,130	16,217	87,051,900	5,367.83	11,979	16,263	99.731.400	6 132 41	14 040
Maryiand General	11,292	14,761	107,263,436	7,266.83	11,372	14,532	118,130,494	8,129.03	11.86%
Sacred Heart	5,823	9,238	47,130,600	5,102.07	5,692	8,637	50,107,900	5,801.54	13.71%
Holv Cross	040, B	13,790	79,937,916	5,796.88	8,304	13,663	88,390,012	6,469.13	11.60%
Johns Hopkins	24,021	33,271	210,461,737	6,325.70	24,654	32,745	230,415,133	7,036.71	11.24%
Montgomery General	12,31 C15,31	10,400	20 040 005	14,295.38	44,379	59,754	943,819,663	15,795.07	10.49%
Wash.Adventist	17.702	01 560	178 CC2 CC3 177	B 205,02	8,904	12,191	83,492,615	6,848.83	10.38%
Shady Grove	19,534	28,483	181 137 076	6 350 10	10 202	21,484	196,370,770	9,140.32	10.32%
Howard County	14,108	19,441	110,812,339	5,699,98	14.273	21 7NA	135,744,828	6,964.11	9.51%
Johns Hopkins Bayview	20,424	29,959	263,133,763	8,783.09	20,405	29,725	283.140.485	9 595 94	9.J0%
Poninculo nocional	15,959	20,615	173,676,307	8,424.57	15,830	19,709	179,186,422	9.091.80	7.92%
North Armidal	19,096	26,786	193,184,000	7,212.25	19,648	27,184	209,846,049	7,719.33	7.03%
Frank) in Source	17,136	24,338	149,709,612	6,151.15	17,281	24,932	163,452,000	6,555.91	6.58%
Southern Maryland	23,191	30,850	200,593,458	6,502.24	23,315	31,424	217,184,108	6,911.39	6.29%
Frederick Memorial	14 604	21,032	124,695,700	5,928.78	15,515	20,798	130,616,600	6,280.25	5.93%
Northwest	12 104	יסל מו	133,213,900	5,711.97	14,566	22,580	133,558,334	5,914.90	3.55%
Anne Arundel	21.618	31.469	180 847 500	5,943.23	12,093	17,917	112,112,700	6,257.34	5.29%
Washington Co.	14.740	22 79A	130 080 585	5 705 84		00 00 4	204,765,248	6,037.70	5.06%
St Joseph Medical	19,996	26.226	212.911.931	8 118 48	200,01	23,334	139,771,085	5,990.02	4.98%
Mercy Medical.	15,034	25,274	178,890,144	7.078.10	16 492	204,12	234,177,917	8,521.14	4.96%
G.B.M.C	22,417	35,987	234,366,380	6,512.56	21 844	35 702	243 000 413	6 800 04	4.66%
Carroll Hospital	13,430	17,296	96,420,357	5,574.81	13,674	17,749	103,233,718	5 816 01	4.00%
naroor Hospital	11,000	14,747	99,111,551	6,720.94	11,625	15,468	107,459,131	6,947.31	3.37%

CHANGE IN COST PER EQUIVALANT ADMISSION(EIPA): EXHIBIT I-b REGULATED OPERATIONS Listed by Percentage Change of Cost per EIPA

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	Admis		Operating	Expense	Admis		2004 Operating	Expense
Hospital	-sions	EIPAs	Expenses	per EIPA	-sions	EIPAs	Expenses	expense per EIPA
Saint Marys	6,480	11,940	55,235,880	4,626.30	6,997	12.750	60 769 AN4	
Memorial of Easton	9,255	14.176	AU 200 344	מכ סמא א	0 100		400, 601, 00	4,/00.20
Sinai Hosn		17,170	00,/90,044	с, 699.28	9,123	14,377	83,964,730	5,840.2
	23,679	30,234	300,585,718	9,942.05	24,524	32,714	332,530,173	10.164.63
Dootoon Memori Ial	18,764	24,266	219,663,907	9,052.33	19,215	25,280	233.662.314	0 243 00
poctors community Hospi	11,127	15,571	100,661,164	6,464.48	11,706	16,294	107 003 900	6 567 07
	1,236	2,156	40,523,500	18,795.69	1,205	2,108	39,836,374	18 900 79
Cauler Helitour	7,202	10,065	66,875,637	6,644.07	7,274	10,230	68,345,738	6 680 69
CIVISIA HEALTH	6,898	10,784	56,451,075	5,234.72	7,602	11,530	60.543.060	5 250 00
Suburban	12,838	17,584	135,878,987	7,727.22	13,288	17,932	138.702.018	7 735 02
	7,610	9,737	68,801,000	7,066.24	7,655	9,801	68,944,009	7.034.15
por chester General	4,033	6,421	29,118,000	4,534.81	3,929	6,559	29,032,194	4 426 31
Good Samaritan	13,932	18,203	142,763,036	7,842.95	16,187	20,806	159,188,038	7.650.95
Carver (Memorial	7,720	11,876	52,107,719	4,387.74	8,496	13,876	59,374,868	4.279.05
	2,409	3,353	55,310,500	16,495.82	2,997	4,023	63,744,118	15.844.16
יני אמצודווטרטו	2,806	4,807	25,832,285	5,373.44	2,974	5,514	28,386,200	5,148.02
	632,015	898,785	6,778,984,531	7,542.38	646,422	917,908	917,908 7,435,761.606	B 100 77

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CHANGE IN COST PER EQUIVALANT ADMISSION(EIPA): EXHIBIT I.b REGULATED OPERATIONS Listed by Percentage Change of Cost per EIPA

	Admis-	2003 Inpatient	Reventie Per	Armie	2004			
Hospital	sions	Revenue \$	Admission	sions	Revenue \$	Admission	Volume % Change	Revenue % Change
Anne Arundel	21.618	154 731 800	7 157 51	22 120	100			
Atlantic Gen.	2.778	15 048 064	1, 101, 00 1, 101, 04	5 U C	166,801,700	7,537.70	2.36%	5.31%
Bon Secours	7,610	63 642 700	7, 140,92	3,04b	21,345,000	7,007.55	9.65%	22.06%
Calvert Memorial	7.720	39.920.000	5 17D 08		006'/6/'cq	8,595.41	0.59%	2.78%
Carroll Hospital	13.430	81.443.500	6 064 30	13 674 094,490	43,362,600	5,103.88	10.05%	(1.30%)
Chester River	3.811	01,777,700	5,004,00	13,0/4	90,606,200	6,626.17	1.82%	9.27%
Civista Health	6,808	41 896 500	5,392.08	3,000	23,997,800	6,731.50	(6.45%)	20.38%
	11,127	84.079.600	7 556 36	11 706	48,496,900	6,379.49	10.21%	5.03%
Dorchester General	4,033	23,000,500	5 703 07	3 000	000,162,06	7,713.22	5.20%	2.08%
Franklin Square.	23,191	180,969,500	7 803 44	976 CC	21,214,100	5,399.36	(2.58%)	(5.33%)
Frederick Memorial	14,604	96,359,400	6.598.15	14 566	100 473 500	8,448.65	0.53%	8,27%
Ft. Washington	2,806	18,539,026	6,606.92	2.974	18,186,000	6 115 00	(U.26%)	4.54%
G. B. M. C	22,417	165,582,200	7,386.46	21.844	168.909.300	7 739 53	0.99%	(/.45%)
Garrett County	3,127	15,020,500	4,803.49	2,674	15,175,400	5 675 17	(14 40%)	4.09%
Good Samaritan	13,932	128,599,500	9,230.51	16,187	153,449,000	9,479,77	16 10%	J 70%
Harbor Hospital	11,000	84,042,200	7,640.20	11,625	96,943,500	8,339.23	5.68%	Q 15%
Hally Coope	5,823	36,793,400	6,318.63	5,692	40,145,500	7,052.97	(2.25%)	11.62%
Howard County	24,627	181,073,600	7,352.65	24,654	201,206,800	8,161.22	0,11%	11.00%
	14,108	91,352,800	6,475.25	14,273	100,957,700	7,073.33	1.17%	9.24%
TOPKINS	42,975	701,807,900	16,330.61	44,379	810,197,300	18,256.32	3,27%	11.79%
Konnon Hupkins Bayview	20,424	208,596,900	10,213.32	20,405	228,827,100	11,214,27	(0.09%)	%08 6
	2,409	41,439,700	17,202.03	2,997	51,191,200	17,080,81	24.41%	1 0 70%)
Macyland Company Laurer Hegloual	7,202	54,419,700	7,556.19	7,274	54,340,800	7,470.55	1.00%	(1.13%)
	11,292	101,816,600	9,016.70	11,372	112,434,100	9,886.92	0.71%	9.65%
Memorial Combonland	977	5,072,300	5,191.71	719	4,266,900	5,934.49	(26.41%)	14.31%
Memorial of Eactor	8,506	48,186,000	5,664.94	8,469	55,965,600	6,608.29	(0.43%)	16.65%
Mercy Medical	9,255	58,122,800	6,280.15	9,123	58,922,300	6,458.65	(1.43%)	2.84%
Montromery Concel	15,034	122,473,200	8,146.41	16,492	145,029,100	8,793.91	9,70%	7.95%
Month versal	8,794	62,590,900	7,117.46	8,904	69,244,000	7,776.73	1,25%	9.26%
Northwoot	17,136	125,336,900	7,314.24	17,281	135,202,700	7,823.78	0,85%	6.97%
	12,194	87,577,900	7,182.05	12,093	92,392,300	7,640.15	(0.83%)	6.38%
	19,096	156,645,100	8,203.03	19,648	176,376,500	8,976.82	2.89%	9.43%
Sacrad Hoort	15,959	157,306,500	9,856.76	15,830	169,586,600	10,712.99	(0.81%)	8,69%
Saint Annae	8,060	52,178,300	6,473.73	8,304	63,493,500	7,646.13	3.03%	18.11%
Saint Marve	19,232	151,428,600	7,873.78	20,037	178,368,800	8,901.97	4.19%	13.06%
Shady Grove	6,480	33,867,500	5,226.47	6,997	39,724,900	5,677.42	7.98%	8.63%
	19,534	148,651,678	7,609.89	19,208	154,006,156	8,017.81	(1.67%)	5.36%

CHANGE IN REVENUE PER ADMISSION: EXHIBIT II-a REGULATED OPERATIONS Listed by Alphabetical Order

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		Washington Co	Wash, Adventist	Upper Chesaneake	University HMCC	University MTEMOS	University MD	Union of Cecil	Union Memorial	Suburban	St Joseph Medical	Southern Marvland	Hospital
632,015	14,/40	17,702	12,130	1,236	6,932	20,615		10,704	12,000	10 000	10 000	23,679	Admis- sions
5,700,702,670	95,417,900	1/3,753,902	76,184,100	28,959,000	127,604,900	402,932,500	49,555,500	201,601,700	107,310,600	187,286,100	110,416,100	297,855,500	2003 Inpatient Revenue \$
9,019.88	6,473.40	9,815.50	6,280.63	23,429.61	18,408.09	19,545.60	5,725.65	10,744.07	8,358.83	9,366.18	7,119.49	12,578.89	Revenue Per Admission
646,422	15,552	17,385	11,979	1,205	6,862	21,346	8,935	19,215	13,288	21,478	15,515	24,524	Admis- sions
======================================	111,744,100	174,729,231	85,986,900	28,517,300	152,168,500	470,964,300	55,988,900	215,313,200	114,677,200	213,408,000	120,097,700	316,906,100	2004 Inpatient Revenue \$
 9,783.72	7,185.19	10,050.57	7,178.14	23,665.81	22,175.53	22,063.35	6,266.25	11,205.47	8,630.13	9,936.12	7,740.75	12,922.28	Revenue Per Admission
======================================	5.51%	(1.79%)	(1.24%)	(2.51%)	(1.01%)	3.55%	3.24%	2.40%	3.51%	7.41%	0.04%	3.57%	Volume % Change
======================================	11.00%	2,39%	14.29%	1.01%	20.47%	12.88%	9.44%	4.29%	3.25%	6.09%	8.73%	2.73%	Revenue % Change

CHANGE IN REVENUE PER ADMISSION: EXHIBIT II-a REGULATED OPERATIONS Listed by Alphabetical Order

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Admis-	Inpatient	Revenile Per	Ardmile -	2004			
sions	Revenue \$	Admission	sions	Revenue \$	Admission	Volume % Change	Revenue % Change
2.778	15 948 264	5 740 in	2				
6,932	127.604.900	18 108 00	0,040 0 6 6 6 6 7	21,345,000	7,007.55	9.65%	22.06%
3.811	21 311 400	5 500 00	0,002	102,100,500	22,175.53	(1.01%)	20.47%
8,060	52,178,300	00,25C'C	cac'r	23,997,800	6,731.50	(6.45%)	20.38%
8 506			0,004	bJ,493,500	7,646.13	3.03%	18.11%
000,0	40,100,000	5,664.94	8,469	55,965,600	6,608.29	(0.43%)	16.65%
116	70,072,000	5,191.71	719	4,266,900	5,934.49	(26.41%)	14.31%
10,120	154 100 000	6,280.63	11,979	85,986,900	7,178.14	(1.24%)	14.29%
19,202	101,428,600	7,873,78	20,037	178,368,800	8,901.97	4.19%	13.06%
20,010	402,932,500	19,545.60	21,346	470,964,300	22,063.35	3.55%	12.88%
42,975	202,708,10/	16,330.61	44,379	810,197,300	18,256.32	3.27%	11.79%
579 VC	191 073 600	5,318,63	5,692	40,145,500	7,052.97	(2.25%)	11.62%
14.740	95 417 900	1,JJZ.DJ	24,654	201,206,800	8,161.22	0.11%	11.00%
20,424	208.596.900	10 213 32	200,405	222 222 222 222	7,185.19	5.51%	11.00%
11,292	101,816,600	9,016.70	11.372	112 434 100	0 896 00	(%60'0)	9.80%
8,655	49,555,500	5,725.65	8,935	55,988,900	6 966 95	2 246	9.03%
19,096	156,645,100	8,203.03	19,648	176,376,500	8,976.82	2 AO%	0 44%
13,430	81,443,500	6,064.30	13,674	90,606,200	6,626,17	1.82%	9.70°8
8,794	62,590,900	7,117.46	8,904	69,244,000	7,776.73	1.25%	0 9C 6
14,108	91,352,800	6,475.25	14,273	100,957,700	7,073.33	1.17%	9.24%
11,000	84,042,200	7,640.20	11,625	96,943,500	8,339.23	5,68%	9.15%
15,509	110,416,100	7,119.49	15,515	120,097,700	7,740.75	0.04%	8.73%
15,959	157,306,500	9,856.76	15,830	169,586,600	10,712.99	(0.81%)	%69 B
6,480	33,867,500	5,226.47	6,997	39,724,900	5,677.42	7.98%	8.63%
23,191	180,969,500	7,803.44	23,315	196,980,200	8,448.65	0.53%	8.27%
15,034	122,473,200	8,146.41	16,492	145,029,100	8,793.91	9.70%	7.95%
17,136	125,336,900	7,314.24	17,281	135,202,700	7,823.78	0.85%	6.97%
12,194	87,577,900	7,182.05	12,093	92,392,300	7,640.15	(0.83%)	6.38%
10 524	142 2245,100	9,366.18	21,478	213,408,000	9,936.12	7.41%	6.09%
nt 610	148,651,678	7,609.89	19,208	154,006,156	8,017.81	(1.67%)	5.36%
810,12	154,/31,800	7,157.54	22,129	166,801,700	7,537.70	2.36%	5.31%
3,121	15,020,500	4,803.49	2,674	15,175,400	5,675.17	(14.49%)	18.15%
00,077 0,00	41,896,500	6,073.72	7,602	48,496,900	6,379.49	10.21%	5,03%
22,417	165,582,200	7,386.46	21,844	168,909,300	7,732.53	(2.56%)	4.69%
10 704	96,359,400	6,598.15	14,566	100,473,500	6,897.81	(0.26%)	4.54%
18,764	201,601,700	10,744.07	19,215	215,313,200	11,205.47	2.40%	4.29%
	Admis- sions 2,778 6,932 3,811 8,060 8,506 19,232 20,615 42,975 5,823 24,627 14,740 20,424 11,292 8,655 19,096 13,430 8,794 14,100 15,034 14,100 15,959 6,480 12,136 14,100 15,034 15,034 19,534 21,618 3,127 6,898 22,417 14,604 18,764		Inpatient Revenue Adm 78 15,948,264 Adm 32 127,604,900 1 11 21,311,400 5,072,300 30 76,184,100 1 32 151,428,600 1 32 151,428,600 1 32 151,428,600 1 32 151,428,600 1 32 161,807,900 1 32 161,81,073,600 1 32 101,816,600 1 33 867,93,400 1 34 122,435,200 1 35,93,867,500 110,416,100 1 34 122,473,200 1 35,95,577,900 33,867,500 1 36,757,900 148,651,678 154,731,800 148,651,678 154,731,800 154,731,800 154,731,800 154,731,800 154,731,800 17 165,582,200 500 34 154,731,800 155,020,500 34 <td>Inpatient Revenue S Admission si 11 15,948,264 5,740.92 32 127,604,900 18,408.09 12 127,604,900 18,408.09 5,592.08 5,592.08 5,592.08 12 127,604,900 18,408.09 5,592.08 5,592.08 5,592.08 12 121,311,400 5,592.08 5,592.08 5,191.71 30 30 48,186,000 5,664.94 5,191.71 30 5,191.71 31 76,184,100 6,280.63 5,191.71 30.51 30.61 32 151,428,600 7,873.78 402,932,500 19,545.60 7,352.65 32 101,816,600 9,016.70 5,725.65 50 5,725.65 33 81,443,500 6,473.20 5,726.47 30 34 122,473,200 7,117.46 30 5,226.47 34 122,473,200 7,314.24 30 4,803.44 35,95,000 7,314.24 37,502,50 7,314.24</td> <td>2003 2003 Inpatient Revenue Admission sions Revenue Revenue Sions Revenue Revenue Sions Revenue Revenue Sions Revenue Sions Revenue Sions Revenue Sions Sions Sions Sions<td>2003 2004 2004 Inpatient Revenue Admission sions Revenue Admission Admission 111 15, 948, 264 5, 740, 92 3, 046 21, 345, 000 5, 926, 900 3, 655 23, 997, 800 66, 473, 73 8, 304 63, 493, 500 66, 73, 75 719 4, 266, 900 719 4, 266, 900 719 4, 266, 900 717 5, 948, 900 66, 73, 74 719 4, 266, 900 718 744, 100 719 40, 145, 500 75, 740, 900 7, 141, 744, 100 74, 100 74, 744, 100 74, 744, 100 75, 746, 20 11, 722 112, 744, 100 75, 760, 900</td><td>2003 2004 2004 Revenue \$ Admission Inpatient Revenue \$ Admission Sions Revenue \$ Admission Control \$ 22 12, 944, 264 5, 740, 92 3, 046 21, 345, 000 7, 007, 55 21, 311, 400 5, 992, 08 3, 046 21, 345, 000 7, 017, 55 01 21, 311, 400 5, 992, 08 3, 046 21, 345, 000 7, 017, 55 01 21, 311, 400 5, 992, 08 3, 046 21, 345, 000 7, 017, 55 01 21, 311, 400 5, 992, 080 6, 731, 50 11, 979 85, 986, 900 7, 178, 14 142, 923, 500 15, 933, 610 41, 379 810, 187, 300 8, 901, 97 145, 402, 920, 7, 168, 18 20, 037 176, 364, 900 2, 178, 141 12, 226, 32 7, 178, 14 12, 226, 32 111, 774, 100 7, 182, 16 20, 907 7, 178, 14 12, 226, 32 112, 244, 100 8, 901, 97 14, 226, 32 12, 124, 20 7, 052, 97 11, 214, 27 10, 182, 500 7, 052, 97 112, 124, 27 112, 214, 27 124, 176, 376, 500 12, 124, 217, 200 7, 056, 22 <t< td=""></t<></td></td>	Inpatient Revenue S Admission si 11 15,948,264 5,740.92 32 127,604,900 18,408.09 12 127,604,900 18,408.09 5,592.08 5,592.08 5,592.08 12 127,604,900 18,408.09 5,592.08 5,592.08 5,592.08 12 121,311,400 5,592.08 5,592.08 5,191.71 30 30 48,186,000 5,664.94 5,191.71 30 5,191.71 31 76,184,100 6,280.63 5,191.71 30.51 30.61 32 151,428,600 7,873.78 402,932,500 19,545.60 7,352.65 32 101,816,600 9,016.70 5,725.65 50 5,725.65 33 81,443,500 6,473.20 5,726.47 30 34 122,473,200 7,117.46 30 5,226.47 34 122,473,200 7,314.24 30 4,803.44 35,95,000 7,314.24 37,502,50 7,314.24	2003 2003 Inpatient Revenue Admission sions Revenue Revenue Sions Revenue Revenue Sions Revenue Revenue Sions Revenue Sions Revenue Sions Revenue Sions Sions Sions Sions <td>2003 2004 2004 Inpatient Revenue Admission sions Revenue Admission Admission 111 15, 948, 264 5, 740, 92 3, 046 21, 345, 000 5, 926, 900 3, 655 23, 997, 800 66, 473, 73 8, 304 63, 493, 500 66, 73, 75 719 4, 266, 900 719 4, 266, 900 719 4, 266, 900 717 5, 948, 900 66, 73, 74 719 4, 266, 900 718 744, 100 719 40, 145, 500 75, 740, 900 7, 141, 744, 100 74, 100 74, 744, 100 74, 744, 100 75, 746, 20 11, 722 112, 744, 100 75, 760, 900</td> <td>2003 2004 2004 Revenue \$ Admission Inpatient Revenue \$ Admission Sions Revenue \$ Admission Control \$ 22 12, 944, 264 5, 740, 92 3, 046 21, 345, 000 7, 007, 55 21, 311, 400 5, 992, 08 3, 046 21, 345, 000 7, 017, 55 01 21, 311, 400 5, 992, 08 3, 046 21, 345, 000 7, 017, 55 01 21, 311, 400 5, 992, 08 3, 046 21, 345, 000 7, 017, 55 01 21, 311, 400 5, 992, 080 6, 731, 50 11, 979 85, 986, 900 7, 178, 14 142, 923, 500 15, 933, 610 41, 379 810, 187, 300 8, 901, 97 145, 402, 920, 7, 168, 18 20, 037 176, 364, 900 2, 178, 141 12, 226, 32 7, 178, 14 12, 226, 32 111, 774, 100 7, 182, 16 20, 907 7, 178, 14 12, 226, 32 112, 244, 100 8, 901, 97 14, 226, 32 12, 124, 20 7, 052, 97 11, 214, 27 10, 182, 500 7, 052, 97 112, 124, 27 112, 214, 27 124, 176, 376, 500 12, 124, 217, 200 7, 056, 22 <t< td=""></t<></td>	2003 2004 2004 Inpatient Revenue Admission sions Revenue Admission Admission 111 15, 948, 264 5, 740, 92 3, 046 21, 345, 000 5, 926, 900 3, 655 23, 997, 800 66, 473, 73 8, 304 63, 493, 500 66, 73, 75 719 4, 266, 900 719 4, 266, 900 719 4, 266, 900 717 5, 948, 900 66, 73, 74 719 4, 266, 900 718 744, 100 719 40, 145, 500 75, 740, 900 7, 141, 744, 100 74, 100 74, 744, 100 74, 744, 100 75, 746, 20 11, 722 112, 744, 100 75, 760, 900	2003 2004 2004 Revenue \$ Admission Inpatient Revenue \$ Admission Sions Revenue \$ Admission Control \$ 22 12, 944, 264 5, 740, 92 3, 046 21, 345, 000 7, 007, 55 21, 311, 400 5, 992, 08 3, 046 21, 345, 000 7, 017, 55 01 21, 311, 400 5, 992, 08 3, 046 21, 345, 000 7, 017, 55 01 21, 311, 400 5, 992, 08 3, 046 21, 345, 000 7, 017, 55 01 21, 311, 400 5, 992, 080 6, 731, 50 11, 979 85, 986, 900 7, 178, 14 142, 923, 500 15, 933, 610 41, 379 810, 187, 300 8, 901, 97 145, 402, 920, 7, 168, 18 20, 037 176, 364, 900 2, 178, 141 12, 226, 32 7, 178, 14 12, 226, 32 111, 774, 100 7, 182, 16 20, 907 7, 178, 14 12, 226, 32 112, 244, 100 8, 901, 97 14, 226, 32 12, 124, 20 7, 052, 97 11, 214, 27 10, 182, 500 7, 052, 97 112, 124, 27 112, 214, 27 124, 176, 376, 500 12, 124, 217, 200 7, 056, 22 <t< td=""></t<>

CHANGE IN REVENUE PER ADMISSION: EXHIBIT II-b REGULATED OPERATIONS Listed by Percentage Change of Revenue per Admission į

		2003			2004			
	Admis-	Inpatient	Revenue Per	Admis-	Inpatient	Revenue Per	Volume %	Revenue %
nospital	sions	Revenue \$	Admission	sions	Revenue \$	Admission	Change	Change
Suburban	12,838	107,310,600	8,358.83	13,288	114,677,200	8,630,13	3.51%	
Memorial of Easton	9,255	58,122,800	6,280.15	9,123	58.922 300	6 458 65	1 1 1 2001	
Bon Secours	7,610	63,642,700	8.363.04	7 655	65 707 ONN	9 JOJ 41		2.010
Sinai Hosp.	23,679	297.855.500	12 578 AQ	04 604	001 300 316 0001 001 000	17.000,00	0.398	2.108
Good Samaritan	13.932	128 599 500	0 020 51	16 107		14,922.20	3.5/%	2.73%
Wash. Adventist	300,01		9,200.01	16,187	153,449,000	9,479.77	16.19%	2.70%
	17,702	1/3,/53,902	9,815.50	17,385	174,729,231	10,050.57	(1.79%)	2.39%
Iniversity mospi	11,127	84,079,600	7,556.36	11,706	90,291,000	7,713.22	5.20%	2.08%
CONTRACT STUDY UMCC	1,236	28,959,000	23,429.61	1,205	28,517,300	23,665.81	(2.51%)	1.01%
	2,409	41,439,700	17,202.03	2,997	51,191,200	17,080.81	24.41%	(0.70%
Columnation of the second s	7,202	54,419,700	7,556.19	7,274	54,340,800	7,470.55	1.00%	(1.13%
Carver (Melloriai	7,720	39,920,000	5,170.98	8,496	43,362,600	5,103.88	10.05%	(1.30%)
Et Woohight General	4,033	23,000,500	5,703.07	3,929	21,214,100	5,399.36	(2.58%)	(5.33%
r. washington	2,806	18,539,026	6,606.92	2,974	18,186,000	6,115.00	5.99%	(7.45%
	632,015	5,700,702,670	9,019.88	646,422	6,324,411,387	9,783,72	2.28%	A 17%

CHANGE IN REVENUE PER ADMISSION: EXHIBIT II-b REGULATED OPERATIONS Listed by Percentage Change of Revenue per Admission

METRO																												-				METRO	Allea	HOSPITAL	-	
	Wash.Adventist	upper Chesapeake	University UMCC	University MIEMSS	University MD	Union Memorial	Suburban	St Joseph Medical	Southern Maryland	Sinai Hosp.	Shary Grove	Saint Agnes	Prince Georges	Northwest	North Arundel	Montgomery General	mercy medical.	Maryiand General	Laurei Hegional	Kernan	Johns Hopkins Bayview	Johns Hopkins	Howard County	HOLY CROSS	Harbor Hospital	Good Samaritan	G.B.M.C	Ft. Washington	Franklin Square.	Doctors Community Hosp	Bon Secours	Anne Arundel	Hospital			
6,580,710,818	211,623,242	101,855,300	50,509,000	130,495,000	508,386,200	260,715,800	146,985,200	245,633,600	149,738,700	380,306,800	216,755,437	228,479,500	203,201,500	133,456,700	178,017,100	87,224,000	205,890,600	133,092,700	76,056,600	57,684,800	305,983,900	954,771,500	125,884,100	244,629,000	112,667,500	168,020,400	265,815,800	31,762,139	240,735,400	117,663,400	81,427,500	225,242,400	Revenue	Gross Patient		Listed in ,
======================================	14,115,034	5,832,700	5,307,000	29,275,000	52,571,000	14,368,745	6,878,907	5,204,321	8,356,700	26,617,400	13,311,902	15,104,060	26,451,289	9,457,200	11,357,414	5,220,700	17,689,839	11,263,500	6,545,165	5,162,790	28,157,000	61,388,800	5,419,628	12,254,004	7,731,895	7,888,125	6,948,100	3,426,464	16,131,168	7,191,600	10,279,800	10,001,581	Bad Debts	Charity &	2003	Listed in Alphabetical Order by Region
7.10	6,67	5.73	10.51	22.43	10.34	5.51	4.68	2.12	5.58	7.00	6.14	6.61	13.02	7.09	6.38	5.99	8.59	8.46	8.61	8.95	9.20	6.43	4.31	5.01	6.86	4,69	2.61	10.79	6,70	6.11	12.62	4.44	UCC	٩6		der by Re
 7,296,554,134	215,926,568	116,741,200	49,879,400	155,719,300	593,407,000	283,270,800	154,752,900	273,064,400	160,991,700	422,745,200	228,815,766	261, 123, 500	211,137,700	136,888,400	195,063,400	94,804,400	241,280,800	143,676,100	76,426,300	68,719,400	333,347,200	1,090,889,800	153,545,800	267,237,000	128,989,000	197,239,100	276,070,000	33,749,500	265,491,100	125,678,000	84,246,500	255,636,900	Revenue	Gross Patient		gion
 497,200,098	13,473,500	7,103,100	3,292,000	33,946,000	36,770,000	19,383,888	6,604,000	6,057,355	10,507,100	31,230,803	12,734,950	17,429,936	28,523,192	8,960,200	11,385,100	5,746,100	21,590,953	11,859,072	7,065,122	6,507,100	32,275,000	62,591,499	6,192,272	14,342,178	9,889,809	12,582,606	7,314,900	3,416,800	18,581,952	8,175,100	10,390,363	11,278,148	Bad Debts	Charity &	2004	
 6.81	6.24	6.08	6.60	21.80	6.20	6.84	4.27	2.22	6.53	7.39	5.57	6.67	13.51	6.55	5.84	6.06	8.95	8;25	9.24	9.47	9.68	5.74	4.03	5.37	7.67	6.38	2.65	10.12	7.00	6.50	12.33	4.41	UCC	%		
 6.49	-4.55	21.78	- 37 . 97	15.96	-30.06	34.90	-4.00	16.39	25.73	17.33	-4.33	15.40	7.83	-5.26	0.24	10.06	22,05	5,29	7.94	26,04	14.63	1.96	14.26	17.04	27.91	59.51	5,28	-0,28	15,19	13,68	1.08	12.76	Amount		% Change	

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CHANGE IN UNCOMPENSATED CARE (UCC) : EXHIBIT III-a REGULATED OPERATIONS Listed in Alphabetical Order by Region

																				RURAL		Агеа	Hospital			
				Mashington CO.	Washington Co	Juion of Contin	Sacied Heart	Peninsula Hegional	Memorial of Easton	Memorial Cumperland	Mouready	Macrosoft Memorial		Capport Compt.	Endopiek Monoral	Dopohootoo Octoor	Civista Hapleh	Chocton Dimon	Cappell Hoopital	Atlantic Gen.	TBATCE					
7,940,311,490		1,359,600,672		14/,650,400	76,740,000	62,401,800	89,271,800	219,722,500	89,024,600	81,360,400	11,989,600	58,368,700	25,980,700	153,881,200	36,401,000	65,498,800	009'286'65	104,886,500	61,409,200	35,025,872	неvепие	Gross Patient		Listed in .	CHANGE IN UNCOMPENSATED CARE (UCC) : REGULATED OPERATIONS	
546,094,116		79,185,285		8,112,800	5,203,400	3,017,611	3,606,400	11,201,800	5,555,400	3,751,500	1,358,422	5,852,100	1,510,300	9,797,100	3,043,124	3,859,200	3,076,332	4,004,900	4,258,889	1,976,008	Bad Debts	Charity &	2003	Listed in Alphabetical Order by Region	REGULATED OPERATIONS	
6.88		5.82		5.49	6.78	4.84	4.04	5.10	6.24	4.61	11.33	10.03	5.81	6.37	8.36	5.89	7.69	3.82	6.94	5.64	UCC	°6		rder by Re		
8,788,823,434		1,492,269,300		167,657,600	84,629,200	72,385,400	104,471,800	244,030,100	92,855,500	84,815,700	11,932,400	60,913,900	27,000,800	155,749,500	35,416,000	73,558,600	44,983,400	117,609,800	70,820,000	43,439,600	Revenue	Gross Patient		gion	EXHIBIT III-a	
582,905,558		85,705,460		11,274,600	5,886,700	4,069,423	4,894,400	13,067,000	5,397,900	3,716,900	912,046	5,812,100	1,251,500	6,618,385	3,544,700	3,817,800	3,219,500	5,614,042	4,247,264	2,361,200	Bad Debts	Charity &	2004			
6.63	11 11 11 11 11 11 11 11 11 11 11 11 11	5.74	13 11 13 13 14	6.72	6.96	5.62	4.68	5.35	5.81	4.38	7.64	9.54	4.64	4.25	10.01	5.19	7.16	4.77	6.00	5.44	UCC	%				
6.74	52142228	8.23	*=======	38.97	13.13	34,86	35.71	16.65	-2.84	-0.92	-32.86	-0.68	-17.14	-32.45	16.48	-1.07	4.65	40.18	-0,27	19,49	Amount	Bad Debt	% Change			

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497,200,098	7,296,554	7.10		6 580 710 818		METRO
	275,070,000	2 12	5.204.321	245,633,600	St Joseph Medical	
-	153,545,800	4.31	5,419,628	265 815 800	G.B.M.C	
0	154,752,900	4.68	6,878,907	146,985,200	Howard County	
Ō	255,636,900	4.44	10,001,581	225,242,400	Allie Arundet	
0		5.01	12,254,004	244,629,000	HOLY CROSS	
σ	228,815,766	6.14	13,311,902	216,755,437	Snady Grove	
0	1,090,889,800	6.43	61,388,800	954,771,500	Johns Hopkins	
0	195,063,400	6.38	11,357,414	178,017,100	North Arundel	
0		5,99	5,220,700	87,224,000	Montgomery General	
0	116,741,200	5.73	5,832,700	101,855,300	upper unesapeake	
ö	593,407,000	10.34	52,571,000	508,386,200	University MD	
68	215,926,568	6.67	14,115,034	211,623,242	Wash.Adventist	
8	197,239,100	4.69	7,888,125	168,020,400	wood samaritan	
8	125,678,000	6.11	7,191,600	117,663,400	Cood Sample Low	
,700	160,991,7	5.58	8,356,700	149,738,700	Doctor: Committeend	
,400	136,888,4	7.09	9,457,200	133,456,700	NOT LINESL	
400	49,879,	10.51	5,307,000	50,509,000	VIDET STLY UMCC	
500	261,123,5	6.61	15,104,060	228,479,500	Saint Agnes	
,800	283,270,8	5.51	14,368,745	260,715,800	Chipt Acces	
,100	265,491,	6.70	16,131,168	240,735,400	Franklin Square.	
,200	422,745,2	7.00	26,617,400	380,306,800	Sinai Hosp.	
000	128,989,0	6.86	7,731,895	112,667,500	Harbor Hospital	
, 100	143,676,1	8.46	11,263,500	133,092,700	Maryland General	
,800	241,280,8	8.59	17,689,839	205,890,600	Mercy Medical.	
00	76,426,300	8.61	6,545,165	76,056,600	Laurel Regional	
00	68,719,400	8.95	5,162,790	57,684,800	Kernan	
8	-	9.20	28,157,000	305,983,900	Johns Hopkins Bayview	
õ	-	10.79	3,426,464	31,762,139	Ft. Washington	
õ	-	12.62	10,279,800	81,427,500	Bon Secours	
700	211,137,71	13.02	26,451,289	203,201,500	Prince Georges	
300	155,719,3	22.43	29,275,000	130,495,000	University MIEMSS	METRO
	Revenues	°%∘	Bad Debts	Hevenues	nospital	2
	Gross		Charity &	Gross		Area
			5000			

CHANGE IN UNCOMPENSATED CARE (UCC) : EXHIBIT III-b REGULATED OPERATIONS

	RURAL																			Area	Hospital	
		TELEV MENULIAT	Frederick Momonial	Memorial County	Sacred Heart	Capitori Hospital	Cappell Health	Civicto Hoolet	Popiosile Braine	At Institute Marys	Caint Manual	Memorial of Easter	Calvert Memorial	Washington Co	the of Cost	Choston himm	Marcold Memorial	Dorchester General		Hosnital		4
7,940,311,490	1,359,600,672	153,881,200	81,360,400	25,980,700	89,271,800	104,886,500	65,498,800	219,722,500	35,025,872	62,401,800	89,024,600	61,409,200	147,650,400	76,740,000	39,987,600	11,989,600	28,368,700	36,401,000	nevenues	Gross		Listed by Percentage of Uncompensated Care by Region
======= 546,094,116	79,185,285	9,797,100	3,751,500	1,510,300	3,606,400	4,004,900	3,859,200	11,201,800	1,976,008	3,017,611	5,555,400	4,258,889	8,112,800	5,203,400	3,076,332	1,358,422	5,852,100	3,043,124	bad Debts	Charity &	2003	age of Uncompe
 6.88	5.82	6.37	4.61	5.81	4.04	3.82	5.89	5.10	5,64	4.84	6.24	6.94	5.49	6.78	7.69	11.33	10.03	8.36	of	ucc		nsated Car
 8,788,823,434	1,492,269,300	155,749,500	84,815,700	27,000,800	104,471,800	117,609,800	73,558,600	244,030,100	43,439,600	72,385,400	92,855,500	70,820,000	167,657,600	84,629,200	44,983,400	11,932,400	60,913,900	35,416,000	Revenues	Gross		e by Region
========== 582,905,558	85,705,460	6,618,385	3,716,900	1,251,500	4,894,400	5,614,042	3,817,800	13,067,000	2,361,200	4,069,423	5,397,900	4,247,264	11,274,600	5,886,700	3,219,500	912,046	5,812,100	3,544,700	Bad Debts	Charity &	2004	
6.63	======= 5.74	4.25	4.38	4.64	4.68	4.77	5.19	5.35	5.44	5.62	5.81	6.00	6.72	6.96	7.16	7.64	9.54	10.01	oi ^o	UCC		
======================================	8.23	-32.45	-0.92	-17.14	35.71	40.18	-1.07	16.65	19.49	34.86	-2.84	-0.27	38.97	13.13	4.65	-32.86	-0.68	16.48	Amount	Bad Debt	% Change	

CHANGE IN UNCOMPENSATED CARE (UCC) : EXHIBIT III-b REGULATED OPERATIONS Listed by Percentage of Uncompensated Care by Region

		2003			2004		% Change
	Net Patient		NPR	Net Patient		NPR	NPR
nospitai	Revenue	EIPAs	Per EIPA	Revenue	EIPAs	Per EIPA	Per EIPA
Anne Arundel	201,162,595	31,469	6,392.36	229.652.408	33 914	771	7
Atlantic Gen.	31,027,153	6,101	5,085.51	38,553,000	6,199	6.219.23	00 00
Bon Secours	69,441,900	9,737	7,132.07	71,864,925	9,801	7.332.16	62.22 62.22
Calvert Memorial	53,440,015	11,876	4,499.93	61,817,891	13.876	4 455 10	2.al
Carroll Hospital	93,517,510	17,296	5,406.97	105,744,233	17.749	4,400,12	- 1.00
Chester River	34,540,640	7,151	4,830,35	39 885 900	54 4 A	2,00,000	10.18
Civista Health	58,795,900	10,784	5,452.16	65,305,865	11,530	5 664 NN	3 80
Doctors Community Hosp	101,069,621	15,571	6,490.71	108,668,900	16,294	9, 669, 96	0,09 0,09
Dorchester General	29,869,573	6,421	4,651.86	28,638,236	6.559	4 366 25	- F - 1 - L
Franklin Square.	210,914,998	30,850	6,836.81	229,683,756	31.424	7 309 16	B D 1
Frederick Memorial	134,706,600	23,322	5,775.98	138,366,898	22,580	6.127.85	6,0,
Ft. Washington	26,564,826	4,807	5,525.82	28,426,600	5,514	5,155.35	-6.70
G. B. M. C	244,894,800	35,987	6,805.12	254,008,900	35,702	7,114.61	4,55
Garrett County	22,348,238	5,409	4,131.88	23,504,300	4,758	4,939.95	19.56
uood samaritan	147,636,897	18,203	8,110.70	169,325,161	20,806	8,138.16	0.34
Harbor Hospital	97,701,910	14,747	6,625.35	110,648,601	15,468	7,153.51	7,97
Hailord Memorial	48,891,100	9,238	5,292.66	51,217,800	8,637	5,930.05	12.04
Housed Cross	212,301,479	33,271	6,380.99	233,819,252	32,745	7,140.67	11.91
Howard County	112,522,338	19,441	5,787.94	137,574,041	21,708	6,337.57	9,50
	830,918,825	58,465	14,212.21	954,548,190	59,754	15,974.61	12.40
Control Hopkins Bayview	264,232,400	29,959	8,819.76	283,474,100	29,725	9,536.47	8.13
	48,975,900	3,353	14,606.59	57,905,936	4,023	14,393.03	-1.46
Laurer Hegional	64,328,890	10,065	6,391.05	64,173,192	10,230	6,272.83	-1.85
Maryidhu General	114,279,100	14,761	7,742.12	122,650,428	14,532	8,440.06	9.01
	9,241,700	2,309	4,002.47	9,943,656	2,011	4,945.40	23.56
Memorial of Easter	68,779,600	14,362	4,788.98	72,026,400	12,835	5,611.83	17.18
Marcy Modical	78,439,700	14,176	5,533.45	79,472,522	14,377	5,527.75	-0.10
Montoomony Control	183,349,932	25,274	7;254.56	212,220,800	27,437	7,734.76	6.62
Month Annalai Monthy General	77,353,700	12,255	6,312.04	82,986,100	12,191	6,807,28	7.85
Northwest	155,781,020	24,338	6,400.61	171,610,000	24,932	6,883.12	7.54
	113,846,682	18,582	6,126.71	120,218,600	17,917	6,709.75	9.52
reninsara Regional	194,502,800	26,786	7,261.49	216,040,900	27,184	7,947.21	9.44
rrince Georges	176,318,100	20,615	8,552.71	186,219,679	19,709	9,448.66	10.48
Satred Heart	78,424,300	13,790	5,687.11	91,416,100	13,663	6,690.61	17.65
Carlie Adlines	197,669,500	29,018	6,811.96	226,147,673	29,333	7,709.61	13.18

CHANGE IN NET PATIENT REVENUE(NPR) PER EIPA: EXHIBIT IV a REGULATED OPERATIONS Listed by Alphabetical Order

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Listed by Alphabetical Order	REGULATED OPERATIONS	CHANGE IN NET PATIENT REVENUE(NPR) PER EIPA: EXHIBIT IV-a
Order	SN	ER EIPA: EXHIBIT IV-a

	Wash.Adventist Washington Co.	University MIEMSS University UMCC Upper Chesapeake	Union of Cecil University MD	Southern Maryland St Joseph Medical Suburban	Saint Marys Shady Grove Sinai Hosp.	Hospital
6,927,085,170	187,938,034 128,726,420	96,270,486 39,629,263 89,619,100	230,379,493 66,215,500 445,422,200	131,387,900 222,197,703 130,094,100	54,801,861 190,784,447 325,828,421	Net Patient Revenue
======= 898,785	21,560 22,798	7,089 2,156 16,217	24,266 13,403 26,010	21,032 26,226 17,584	11,940 28,483 30,234	2003 EIPAs
7,707.16	8,716.93 5,646.44	13,580.26 18,380.92 5,526.13	9,493.92 4,940.40 17,124.88	6,246.97 8,472.55 7,398.24	4,589.94 6,698.10 10,776.97	NPR Per EIPA
 7,713,287,487	194,174,528 144,893,600	116,313,300 43,910,400 103,223,200	244,511,871 75,362,600 550,702,000	138,432,000 247,735,002 139,306,700	61,936,949 209,520,697 365,503,697	Net Patient Revenue
917,908	21,484 23,334	7,022 2,108 16.263	25,280 13,506 26,896	20,798 27,482 17,932	12,750 28,538 32,714	2004 EIPAs
======================================	9,038.10 6,209.55	16,563.84 20,833.75 6 347 12	9,672.27 5,580.11 20,475.55	6,656.02 9,014.45 7,768.74	4,857.80 7,341.70 11,172.55	NPR Per EIPA
	3.68 9.97	21.97 13.34	1.88 12.95 19.57	6.55 6.40 5.01	5.84 9.61 3.67	% Change NPR Per EIPA

		2003			2004		% Channe
	Net Patient		NPR	Net Patient		NPR	NPR
HOSPITAL	Revenue	EIPAs	Per EIPA	Revenue	EIPAs	Per EIPA	Per EIPA
University UMCC	39,629,263	2 156	18 380 02	13 010 100	2		
University MD	445,422,200	26,010	17,124.88	550.702.000	26 806	20,833.75 20,475 EE	13.34
University MIEMSS	96,270,486	7,089	13,580.26	116,313,300	2 022	16 563 84	21 07
Johns Hopkins	830,918,825	58,465	14,212.21	954,548,190	59.754	15 074 61	10.12
Kernan	48,975,900	3,353	14,606.59	57,905,936	4.023	14 303 03	12.40
Sinai Hosp.	325,828,421	30,234	10,776.97	365,503,697	32.714	11 172 55	- 1,40
Union Memorial	230,379,493	24,266	9,493.92	244,511,871	25,280	9.672.27	1 99
Johns Hopkins Bayview	264,232,400	29,959	8,819.76	283,474,100	29,725	9.536.47	13 A 13
Prince Georges	176,318,100	20,615	8,552.71	186,219,679	19,709	9.448.66	10 48
Wash.Adventist	187,938,034	21,560	8,716.93	194,174,528	21,484	9,038.10	89 E
St Joseph Medical	222,197,703	26,226	8,472.55	247,735,002	27,482	9,014.45	6.40
Maryland General	114,279,100	14,761	7,742.12	122,650,428	14,532	8,440.06	9.01
GOOD Samaritan	147,636,897	18,203	8,110.70	169,325,161	20,806	8,138.16	0.34
reninsula Regional	194,502,800	26,786	7,261.49	216,040,900	27,184	7,947.21	9.44
Marcy Modioni	130,094,100	17,584	7,398.24	139,306,700	17,932	7,768.74	5.01
Mercy Medical.	183,349,932	25,274	7,254.56	212,220,800	27,437	7,734.76	6.62
Servic Adules	197,669,500	29,018	6,811.96	226,147,673	29,333	7,709.61	13.18
Bon Socorro	190,784,447	28,483	6,698.10	209,520,697	28,538	7,341.70	9.61
Epocht - pocht	69,441,900	9,737	7,132.07	71,864,925	9,801	7,332.16	2.81
Hachon Hondited	210,914,998	30,850	6,836.81	229,683,756	31,424	7,309.16	6.91
Harbor Hospital	97,701,910	14,747	6,625.35	110,648,601	15,468	7,153.51	7.97
nuly cross	212,301,479	33,271	6,380.99	233,819,252	32,745	7,140.67	11.91
	244,894,800	35,987	6,805.12	254,008,900	35,702	7,114.61	4.55
North Arundel	155,781,020	24,338	6,400.61	171,610,000	24,932	6,883.12	7.54
wonrgomery General	77,353,700	12,255	6,312.04	82,986,100	12,191	6,807.28	7.85
Anne Arundei	201,162,595	31,469	6,392.36	229,652,408	33,914	6,771.52	5.93
NOT LIWES L	113,846,682	18,582	6,126,71	120,218,600	17,917	6,709.75	9.52
	78,424,300	13,790	5,687.11	91,416,100	13,663	6,690.61	17.65
Couthors Community Hosp	101,069,621	15,571	6,490.71	108,668,900	16,294	6,669.26	2.75
Southern Maryland	131,387,900	21,032	6,246.97	138,432,000	20,798	6,656.02	6.55
upper criesapeake	89,619,100	16,217	5,526.13	103,223,200	16,263	6,347.12	14.86
Howard County	112,522,338	19,441	5,787.94	137,574,041	21,708	6,337.57	9.50
raurer Hegional	64,328,890	10,065	6,391.05	64,173,192	10,230	6,272.83	- 1.85
Atlantic Gen.	31,027,153	6,101	5,085.51	38,553,000	6,199	6,219.23	22.29
Washington Co.	128,726,420	22,798	5,646.44	144,893,600	23,334	6,209.55	9.97
rrederick Memorial	134,706,600	23,322	5,775.98	138,366,898	22,580	6,127.85	6.09

CHANGE IN NET PATIENT REVENUE(NPR) PER EIPA: EXHIBIT IV-b Listed by Net Patient Revenues per EIPA

	Dorchester General	Calvert Memorial	saint Marys	Garrett County	McCready	re washington	Et Wook of Edston	Mamorial of Frates	Memorial Cumberiand	Memorial Cumbarler	Civicto Memoriai	Harford Momonial	Chester River	Hospital	
======================================	29,869,573	53,440,015	54,801,861	22,348,238	9,241,700	26,564,826	78,439,700	66,215,500	68,779,600	58,795,900	48,891,100	93,517,510	34,540,640	Net Patient Revenue	
======= 898,785	6,421	11,876	11,940	5,409	2,309	4,807	14,176	13,403	14,362	10,784	9,238	17,296	7,151	EIPAS	2003
 7,707.16	4,651.86	4,499.93	4,589.94	4,131.88	4,002.47	5,525.82	5,533.45	4,940.40	4,788.98	5,452.16	5,292.66	5,406.97	4,830.35	NPR Per EIPA	
7,713,287,487	28,638,236	61,817,891	61,936,949	23,504,300	9,943,656	28,426,600	79,472,522	75,362,600	72,026,400	65,305,865	51,217,800	105,744,233	39,885,900	Net Patient Revenue	
917,908	6,559	13,876	12,750	4,758	2,011	5,514	14,377	13,506	12,835	11,530	8,637	17,749	6,683	EIPAs	2004
======================================	4,366.25	4.455.12	4.857.80	4,939.95	4,945.40	5,155.35	5,527.75	5,580.11	5,611.83	5,664.00	5,930.05	5,957.66	5,968.26	NPR Per EIPA	
9.03	- 6. 14	- 1 00	5.84	19,56	23.56	-6.70	-0.10	12.95	17.18	3.89	12.04	10.18	23.56	NPR Per EIPA	% Change

CHANGE IN NET PATIENT REVENUE(NPR) PER EIPA: EXHIBIT IV-b Listed by Net Patient Revenues per EIPA

	Net Operating		NOR	Net Operating	2004	NOR	% Change
Hospital	Revenue	EIPAS	Per EIPA	Revenue	EIPAs	Per EIPA	Per EIP
Anne Arundel	201,896,495	31.469	6.4.15.68	851 655 650	33 014		
Atlantic Gen.	31,035,581	6,101	5,086,89	38,557,900	6.199	6,000,00	- 18 - 33
Bon Secours	69,962,000	9,737	7,185.48	72,226,063	9,801	7.369.01	- 2 49
Calvert Memorial	54,735,229	11,876	4,608,99	63,061,073	13,876	4.544.71	1.41
Carroll Hospital	95,028,146	17,296	5,494.32	107,202,291	17,749	6.039.80	
Chester River	34,697,365	7,151	4,852.27	40,054,000	6,683	5,993,42	- 19 04
Civista Health	60,114,474	10,784	5,574.43	65,518,365	11,530	5.682.43	-1 gn
Doctors Community Hosp	102,041,551	15,571	6,553.13	109,524,100	16,294	6,721,74	- 2 51
Dorchester General	30,208,366	6,421	4,704.62	28,861,403	6,559	4,400.27	6.92
Franklin Square.	211,727,227	30,850	6,863.14	230,773,890	31,424	7,343,85	- 6. 55
Frederick Memorial	137,905,500	23,322	5,913.14	139,589,405	22,580	6,181.99	-4.35
Ft. Washington	26,805,127	4,807	5,575.80	28,884,500	5,514	5,238.39	6,44
G.B.M.C	249,839,247	35,987	6,942.52	255,868,100	35,702	7,166.69	-3.13
Garrett County	22,562,270	5,409	4,171.46	24,049,800	4,758	5,054.60	- 17.47
Good Samaritan	148,792,075	18,203	8,174.16	171,118,463	20,806	8,224.35	-0.61
Harbor Hospital	98,530,774	14,747	6,681.56	113,146,301	15,468	7,314.98	-8.66
Hartord Memorial	49,271,600	9,238	5,333.85	51,225,400	8,637	5,930,93	-10.07
Holy Cross	215,738,272	33,271	6,484.29	236,365,842	32,745	7,218.44	- 10.17
Howard County	112,771,578	19,441	5,800.76	137,940,800	21,708	6,354.46	-8.71
Johns Hopkins	848,048,676	58,465	14,505.21	964,883,344	59,754	16,147.57	-10.17
Johns Hopkins Bayview	267,427,400	29,959	8,926.40	286,467,000	29,725	9,637.15	-7.38
Kernan	54,792,300	3,353	16,341.28	62,648,443	4,023	15,571.82	4.94
Laurel Regional	64,790,554	10,065	6,436.92	64,396,992	10,230	6,294.71	2.26
Maryland General	118,108,124	14,761	8,001.53	122,986,828	14,532	8,463.21	- 5,46
mcCready	9,554,500	2,309	4,137.94	10,465,256	2,011	5,204.82	-20.50
	69,957,600	14,362	4,871.00	72,415,800	12,835	5,642.17	- 13.67
Memorial of Easton	80,440,100	14,176	5,674.57	80,465,122	14,377	5,596.80	1.39
Mercy Medical.	187,105,715	25,274	7,403.17	215,833,100	27,437	7,866.42	- 5,89
Montgomery General	78,093,100	12,255	6,372.38	83,805,900	12,191	6,874.53	-7.30
North Arundei	157,168,246	24,338	6,457.61	172,239,700	24,932	6,908,38	-6.53
Popinoilo	114,323,253	18,582	6,152.36	120,657,800	17,917	6,734.26	-8.64
Peninsula Regional	195,588,376	26,786	7,302.01	217,011,000	27,184	7,982.90	-8.53
Prince Georges	183,486,601	20,615	8,900.44	185,904,876	19,709	9,432.69	-5.64
sacred Heart	79,401,600	13,790	5,757.98	91,416,100	13,663	6,690.61	- 13.94
Sarnt Agnes	198,171,700	29,018	6,829.27	226,284,202	29,333	7,714.26	- 11.47

CHANGE IN NET OPERATING REVENUE(NOR) PER EIPA: EXHIBIT V-a REGULATED OPERATIONS Listed by Alphabetical Order i

			risted by Alphabetical Order	ii Uraer			
		2003			2004		° (1)
	Net Operating		NOR	Net Operating		RON	NOR
Hospital	Revenue	EIPAs	Per EIPA	Revenue	EIPAs	Per EIPA	Per EIP
Saint Marys	55,621,658	11,940	4,658.61	63,204,473	12,750	4.957.21	- 6 02
Shady Grove	192,065,570	28,483	6,743.08	209,851,401	28,538	7,353.29	-8.30
sinai Hosp.	323,912,331	30,234	10,713.59	368,299,197	32,714	11,258.00	- 4.84
Southern Maryland	131,788,000	21,032	6,265.99	138,772,000	20,798	6,672.37	-6.09
Schucker Medical	224,026,173	26,226	8,542.27	248,847,506	27,482	9,054.93	-5.66
	132,668,200	17,584	7,544.63	142,190,400	17,932	7,929.56	-4,85
Union of Cool	231,491,458	24,266	9,539.75	245,754,119	25,280	9,721.41	- 1 . 87
University up	66,287,700	13,403	4,945.79	75,442,500	13,506	5,586.03	-11.46
University MD	456,084,300	26,010	17,534.80	558,537,709	26,896	20,766.88	-15,56
University MIEMOS	103,077,948	7,089	14,540.55	123,277,300	7,022	17,555.56	- 17.17
United atty UNIC	39,629,263	2,156	18,380.92	43,915,104	2,108	20,835.99	- 11.78
Wach Adventict	90,532,800	16,217	5,582.48	103,951,000	16,263	6,391.87	-12.66
Washington Co	189,413,411	21,560	8,785.36	196,391,025	21,484	9,141.27	-3,89
พัสรกรมเย็นปก เมื่อ.	131,272,020	22,798	5,758.10	146,083,300	23,334	6,260.53	-8.03
	7,027,991,555	898,785	7,819.43	7,788,698,330	917,908	8,485.27	-7.85

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CHANGE IN NET OPERATING REVENUE(NOR) PER EIPA: EXHIBIT V-a REGULATED OPERATIONS Listed by Alphabetical Order

		2003			2004		% Change
	Net Operating		NOR	Net Operating		NOR	
HOSPITAL	Revenue	EIPAS	Per EIPA	Revenue	EIPAs	Per EIPA	Per EIP
University UMCC	39,629,263	2.156	18.380.92	43 915 104	3 108	- 1	
University MD	456,084,300	26,010	17,534.80	558,537,709	26.896	20,766 88	18 /36
University MIEMSS	103,077,948	7,089	14,540.55	123,277,300	7.022	17 555 56	20.74
Johns Hopkins	848,048,676	58,465	14,505.21	964,883,344	59.754	16.147.57	11 33
Kernan	54,792,300	3,353	16,341.28	62,648,443	4.023	15.571.82	- 4 71
Sinai Hosp.	323,912,331	30,234	10,713.59	368,299,197	32.714	11 258 NN	
Union Memorial	231,491,458	24,266	9,539.75	245,754,119	25,280	9.721.41	1 90
Johns Hopkins Bayview	267,427,400	29,959	8,926.40	286,467,000	29,725	9.637.15	7.96
Prince Georges	183,486,601	20,615	8,900.44	185,904,876	19,709	9,432.69	5.98
wash.Adventist	189,413,411	21,560	8,785.36	196,391,025	21,484	9,141.27	4.05
Maculand Control	224,026,173	26,226	8,542.27	248,847,506	27,482	9,054.93	6.00
Marytanu Generat	118,108,124	14,761	8,001.53	122,986,828	14,532	8,463.21	5.77
Beningula Docional	148,792,075	18,203	8,174.16	171,118,463	20,806	8,224.35	0.61
Supressor Reditoust	195,588,376	26,786	7,302.01	217,011,000	27,184	7,982.90	9.32
	132,668,200	17,584	7,544.63	142,190,400	17,932	7,929.56	5.10
Saint Annas	187,105,715	25,274	7,403.17	215,833,100	27,437	7,866.42	6.26
Bon Second	190,171,700	810,62	6,829.27	226,284,202	29,333	7,714.26	12.96
Sharty Grove	100 065 570 100 065 570	757,6	7,185.48	72,226,063	9,801	7,369.01	2.55
Franklin Compo		28,483	6,743.08	209,851,401	28,538	7,353.29	9.05
Harbor Hoenital	211,727,227	30,850	6,863.14	230,773,890	31,424	7,343.85	7.00
Holv Croce	98,030,774	14,/4/	6,681.56	113,146,301	15,468	7,314.98	9.48
G B M C	215,738,272	33,271	6,484.29	236,365,842	32,745	7,218.44	11.32
North Articla	249,839,247	786, 95	6,942.52	255,868,100	35,702	7,166.69	3.23
Montoomory Composit	157,168,246	24,338	6,457.61	172,239,700	24,932	6,908.38	6.98
Anne Armadel Anne Armadel	201,560'R/	12,255	6,372.38	83,805,900	12,191	6,874.53	7.88
Northwort	201,896,495	31,469	6,415.68	232,332,138	33,914	6,850.53	6.78
Doctors Community lines	114,323,253	18,582	6,152.36	120,657,800	17,917	6,734.26	9.46
Sacrod Hoost	102,041,551	15,571	6,553.13	109,524,100	16,294	6,721.74	2.57
Southorn Heart	79,401,600	13,790	5,757.98	91,416,100	13,663	6,690.61	16.20
Jones Chocssort	131,788,000	21,032	6,265.99	138,772,000	20,798	6,672.37	6.49
Upper chesapeake	90,532,800	16,217	5,582.48	103,951,000	16,263	6,391.87	14.50
	112,771,578	19,441	5,800.76	137,940,800	21,708	6,354.46	9.55
Laurer Hegional	64,790,554	10,065	6,436.92	64,396,992	10,230	6,294.71	-2.21
wasnington Co.	131,272,020	22,798	5,758.10	146,083,300	23,334	6,260.53	8.73
Epodopist Hereit	31,035,581	6,101	5,086.89	38,557,900	6,199	6,220.02	22.28
rreuerick memorial	137,905,500	23,322	5,913.14	139,589,405	22,580	6,181.99	4.55

CHANGE IN NET OPERATING REVENUE(NOR) PER EIPA: EXHIBIT V-b Listed by Net Operating Revenues per EIPA

	Dorchester General	Calvert Memorial	Garrett County	McCready	Et Machinaton	Memorial of Easton	Memorial Cumberland	CIVISIA HEALTH	narioru Menuoriat	Harford Momorfol	Carroll Hospital	nosprear		
7,027,991,555	30,208,366	55,621,658 54,735,229	22,562,270	26,805,127 9,554,500	66,287,700	80,440,100	69,957,600	60,114,474	49,271,600	34,697,365	95,028,146	Revenue	Net Operating	
898,785	6,421	11,940 11.876	5,409	4,807 2,309	13,403	14,176	14,362	10,784	9,238	7,151	17,296	EIPAs		2003
7,819.43	4,704.62	4,658.61	4,171.46	5,575.80 4.137.94	. 4,945.79	5,674.57	4,871.00	5,574.43	5,333.85	4,852.27	5,494.32	Per EIPA	NOR	
7,788,698,330	28,861,403	63,204,473	24,049,800	28,884,500	75,442,500	80,465,122	72,415,800	65,518,365	51,225,400	40,054,000	107,202,291	Revenue	Net Operating	
917,908	6,559	12,750	4,758	5,514	13,506	14,377	12,835	11,530	8,637	6,683	17,749	EIPAs		2004
 8,485.27	4,344.71 4,400.27	4,957.21	5,054.60	5,238.39	5,586.03	5,596.80	5,642.17	5,682.43	5,930.93	5,993.42	6,039.80	Per EIPA	NOR	
8.52	-1.39 -6.47	6.41	25.78 21.17	-6,05	12.95	-1.37	15.83	1.94	11.19	23.52	9.93	Per EIP	NOP	% Change

CHANGE IN NET OPERATING REVENUE(NOR) PER EIPA: EXHIBIT V-b Listed by Net Operating Revenues per EIPA

ional s	and on al	Bayview al ral	Anne Arundel Atlantic Gen. Bon Secours Calvert Memorial Carroll Hospital Chester River Civista Health Doctors Community Hosp Dorchester General Franklin Square. Frederick Memorial Franklin Square. Frederick Memorial Ft. Washington G.B.M.C Garrett County Good Samaritan Harbor Hospital Harford Memorial Harford Memorial Holy Cross Howard County	Re Op Hospital Pro
3,886,109 2,404,376 9,810,294 -536,316	-1,296,800 -511,460 -350,244 8,215,571 2,051,015 2,458,624	1,959,239 12,267,453 4,293,637 -518,200 -2,085,083 10,844,688	21,048,896 750,092 1,161,000 2,627,510 2,627,510 3,663,400 1,380,387 1,090,366 11,133,769 4,691,600 972,842 15,472,867 -87,848 6,029,039 -580,777 2,141,000 5,276,536	Regulated Operating Profit/Loss
- 737,962 - 3,796,213 - 1,720,876 - 12,718,241 - 634,484	-240,400 1,228,360 956,641 -712,639 -3,433,415	-565,676 -4,475,661 -624,937 -2,059,200 -1,705,980 -6,802,184	-5,097,821 -705,251 -3,971,100 -582,453 -1,119,330 -576,542 -1,420,638 -944,189 -611,200 -3,974,651 -3,464,865 12,124 -13,535,188 548,665 -72,116 -2,100,545 -1,220,400 2,293,603	2003 Unregulated Operating Profit/Loss
6,720,672 89,896 683,500 -2,907,947 -1,170,800	-1,537,200 716,900 606,397 7,502,932 -1,382,400	1,393,563 7,791,792 3,668,700 -2,577,400 -3,791,063	15,951,075 44,841 -2,810,100 2,045,057 -2,511,541 1,429,307 2,242,762 436,198 479,166 7,159,118 1,226,738 984,966 1,937,679 460,817 5,956,923 -2,681,322 920,600 7,570,138	Total Operating Profit/Loss
8,787,700 8,545,100 7,164,951 6,718,454 3,026,088	4,856,335 -675,109 -3,499,608 12,570,500 313,285	2,624,494 21,063,681 3,326,515 -1,095,675 -3,948,746	27,566,890 3,120,524 3,282,054 3,968,204 3,968,573 958,761 4,975,306 2,520,200 -170,791 13,589,782 6,031,071 13,589,782 6,031,071 12,768,688 -146,100 12,768,688 -146,100 11,930,425 5,687,170 5,950,709	Regulated Operating Profit/Loss
-1,737,400 -5,237,300 -2,619,851 -16,512,274 -2,860,888	-9,549,707 780,665 1,160,226 -101,982 613,200 -2,665,685	-36,459 -5,432,611 -618,415 1,049,159 -1,673,361	-5,286,566 -2,231,295 -3,263,353 604,965 -3,566,257 287,600 -513,973 -8,414,001 1,136,127 -4,677,069 -8,414,001 12,700 -10,568,388 183,900 -4,075,660 -5,773,078 -1,863,800 128,513	2004 Unregulated Operating Profit/Loss
7,050,300 3,307,800 4,545,100 -9,793,820 165,200	-4,693,372 105,556 1,489,800 -3,601,590 13,183,700 -2,352,400	2,588,035 15,631,070 2,708,100 -46,516 -5,622,106	22,280,324 889,229 18,701 4,291,169 402,316 1,246,361 4,461,333 1,715,800 965,337 8,912,713 -2,382,929 511,100 2,200,300 37,854,825 -85,908 -746,300 6,079,222	Total Operating Profit/Loss
17.82 119.89 198.00 -31.52 664.24	-55,22 47,94 164,44 -899,19 53,01 -84,73	33.95 71.70 -22.52 -111.40 -89.38	30.97 316.02 182.69 40.29 385.06 12.43 35.81 82.57 -115.66 22.06 22.06 22.06 28.55 -48.77 -17.48 66.31 97.88 1079.24 -47.80 12.78	% Change Reg. Operating Profit/Lose
4.90 3579.53 564.97 -236.80 114.11	-218.74 106.87 107.81 -693.93 75.71 -70.17	- 48.30	39.68 1883.09 100.67 109.83 116.02 -12.80 98.92 293.35 101.46 24.49 -294.25 -48.11 13.55 -91.80 31.86 -19.69 -19.69	% Change Total Net

CHANGE IN TOTAL OPERATING PROFIT/LOSS : EXHIBIT VI-a REGULATED & UNREGULATED OPERATIONS Listed by Alphabetical Order

Saint Marys Shady Grove Sinai Hosp. Southern Maryland St Jeseph Medical Suburban Union Memorial Union of Cecil University MD University MIEMSS University UMCC Upper Chesapeake Wash.Adventist Washington Co.	Hospital
16,518,200 385,778 10,928,494 23,326,613 7,092,300 11,114,242 -3,210,787 11,827,551 5,792,394 8,707,900 7,841,149 -894,237 3,480,900 10,781,034 1,191,435 ====================================	Regulated Operating Profit/Loss
-13,414,200 -382,345 -2,177,180 -15,446,765 -8,042,747 -3,764,913 -1,896,665 -1,860,594 -1,908,800 -2,455,200 -2,455,200 -,929,800 1,522,700 1,522,700 -,51,429,615 ====================================	2003 Unregulated Operating Profit/Loss
3, 104,000 3,433 8,751,314 7,879,848 6,210,500 3,071,495 -6,975,700 9,930,887 4,131,800 6,799,100 5,385,949 -1,824,037 5,003,600 9,989,895 -4,238,180 -4,238,180	Total Operating Profit/Loss
17,248,261 2,434,669 11,106,573 35,769,024 8,155,400 14,669,589 3,488,382 12,091,805 5,023,700 42,617,446 8,258,282 4,078,730 4,219,600 20,255 6,312,215 5,312,215 352,936,836	Regulated Operating Profit/Loss
-13,020,431 -124,302 -16,524,500 -7,859,241 -1,721,282 -4,368,226 -707,600 -9,253,561 -2,116,971 -202,149 1,210,800 -403,917 -3,164,215 ==========	2004 Unregulated Operating Profit/Loss
4,227,830 2,310,367 11,421,435 19,244,524 6,380,100 6,810,348 1,767,100 7,723,579 4,316,100 33,363,885 6,141,311 3,876,581 5,430,400 -383,662 3,148,000	Total Operating Profit/Loss
4.42 531.11 1.63 53.34 14.99 31.99 208.65 2.23 -13.27 389.41 5.32 556.11 21.22 -99.81 429.80	[%] Change Reg. Operating Profit/Loss
36.21 67198.78 30.51 144.23 2.73 121.73 125.33 .22.23 4.46 390.71 14.02 312.53 8.55 .103.84 174.28	% Change Total Net Profit/Loss

CHANGE IN TOTAL OPERATING PROFIT/LOSS : EXHIBIT VI a REGULATED & UNREGULATED OPERATIONS Listed by Alphabetical Order

Doctors Community Hosp Memorial Cumberland Chester River Dorchester General Atlantic Gen. Ft. Washington	Washington Co. Johns Hopkins Bayview Howard County Saint Marys G.B.M.C Suburban	Saint Agnes University UMCC Northwest	Johns Hopkins Mercy Medical. Shady Grove Franklin Square. Good Samaritan Union Memorial North Arundel St Joseph Medical St Joseph Medical Southern Maryland University MIEMSS Holy Cross Upper Chesapeake Peninsula Regional Civista Health Union of Cecil	Hospital University MD Anne Arundel Sınai Hosp.
1,380,387 -511,460 852,765 1,090,366 750,092 972,842	1,191,435 4,293,637 1,959,239 385,778 15,472,867 -3,210,787	,027,310 894,237 3,886,109	12,267,453 8,215,571 10,928,494 11,133,769 6,029,039 11,827,551 7,458,634 11,114,242 7,092,300 7,841,149 5,276,536 3,480,900 2,404,376 3,663,400 5,792,394	Regulated Operating Profit/Loss 8,707,900 21,048,896 23,326,613
- 9,4,913 - 944,189 1,228,360 576,542 - 611,200 - 705,251 12,124	-5,429,615 -624,937 -565,676 -382,345 -13,535,188 -3.764.913	-582,453 -13,414,200 -929,800 -3,796,213	-4,475,661 -712,639 -2,177,180 -72,116 -1,896,665 -737,962 -8,042,747 -881,800 -2,455,200 2,293,603 1,522,700 -1,522,700 -1,720,876 -1,420,638 -1,660,594	2003 Unregulated Operating Profit/Loss -1,908,800 -5,097,821 -15 446 765
- e, 975,700 436,198 716,900 1,429,307 479,166 44,841 984,966	-4,238,180 3,668,700 1,393,563 3,433 1,937,679	2,045,057 3,104,000 -1,824,037 89,896	7,791,792 7,502,932 8,751,314 7,159,118 5,956,923 9,930,887 6,720,672 3,071,495 6,210,500 5,385,949 7,570,138 5,003,600 683,500 2,242,762 4,131,800	Total Operating Profit/Loss 6,799,100 15,951,075
3,488,382 2,520,200 329,574 958,761 -170,791 3,120,524 498,400	6,312,215 3,326,515 2,624,494 2,434,669 12,768,688	3,686,204 17,248,261 4,078,730 8 545 100	21,063,681 12,570,500 11,106,573 13,589,782 11,930,425 12,091,805 8,787,700 14,669,589 8,155,400 8,258,282 5,950,709 4,219,600 7,164,951 4,975,306 5,023,700	Regulated Operating Profit/Loss 42,617,446 27,566,890
-1,721,282 -804,400 1,160,226 287,600 1,136,127 -2,231,295 12,700	-3, 164, 215 -618, 415 -124, 302 -10, 568, 388	604,965 -13,020,431 -202,149	-16, 524, 500 -5, 432, 611 -5, 432, 613, 200 -4, 677, 069 -4, 368, 226 -1, 737, 400 -7, 859, 241 -1, 775, 300 -2, 116, 971 -2, 116, 971 -2, 16, 971 -2, 619, 851 -513, 973 -707, 600	2004 Unregulated Operating Profit/Loss -9,253,561 -5,286,566
1,767,100 1,715,800 1,489,800 1,246,361 965,337 889,229 511,100	2, 708, 100 2, 708, 100 2, 588, 035 2, 310, 367 2, 200, 300	4,291,169 4,227,830 3,876,581	19,244,524 15,631,070 11,421,435 8,912,713 7,854,825 7,723,579 7,050,300 6,810,348 6,380,100 6,141,311 6,079,222 5,430,400 4,346,100	Total Operating Profit/Loss 33,363,885 22,280,324
208.65 82.57 164.44 12.43 -115.66 316.02 -48.77	119.89 429.80 -22.52 33.95 531.11 -17.48	40.29 4.42 556.11	53.34 71.70 53.01 1.63 97.88 97.88 97.88 2.23 17.82 31.99 14.99 14.99 14.99 14.99 14.99 14.99 14.99 14.99 14.99 14.99 14.22 198.00	% Change Reg. Operating Profit/Loss 389.41 30.97
125.33 293.35 107.81 -12.80 101.46 1883.09 -48.11	3579.53 174.28 -26.18 85.71 67198.78 13.55	109.83 36.21 312.53	144.23 100.61 75.71 30.51 24.49 31.86 -22.23 31.86 -22.23 121.73 2.73 14.02 -19.69 8.55 564.97 98.92	% Change Total Net Profit/Loss 390.71

CHANGE IN TOTAL OPERATING PROFIT/LOSS : EXHIBIT VI-b REGULATED & UNREGULATED OPERATIONS Listed by Total Operating Profit

Sacred Heart McCready Garrett County Bon Secours Kernan Harbor Hospital Wash.Adventist Harford Memorial Montgomery General Frederick Memorial Memorial of Easton Maryland General Laurel Regional Prince Georges	Hospital
-1,392,211 -536,316 -1,296,800 -87,848 1,161,000 -518,200 -580,777 10,781,034 2,141,000 2,051,015 4,691,600 -350,244 10,844,688 -2,085,083 9,810,294 ====================================	Regulated Operating Profit/Loss
-1,119,330 -634,484 -240,400 548,665 -3,971,100 -2,059,200 -2,100,545 -3,471,139 -1,220,400 -3,433,415 -3,464,862 -3,464,862 -12,718,241 -12,718,241 ====================================	2003 Unregulated Operating Profit/Loss
-2,511,541 -1,170,800 -1,537,200 -2,810,100 -2,810,100 -2,577,400 -2,681,322 9,989,895 -2,681,322 9,989,895 -1,382,400 1,226,738 606,397 3,952,504 -3,791,063 -2,907,947 -2,907,947 -117,826,372	Total Operating Profit/Loss
3,968,573 3,026,088 -675,109 -146,100 3,282,054 -1,095,675 5,687,170 20,255 1,117,500 313,285 6,031,071 -3,499,608 4,856,335 -3,948,746 6,718,454 ===================================	Total Regulated Unreg perating Operating Oper ofit/Loss Profit/Loss Profi
-3,566,257 -2,860,888 780,665 183,900 -3,263,353 1,049,159 -5,773,078 -403,917 -1,863,800 -2,665,685 -8,414,001 -101,982 -9,549,707 -1,673,361 -16,512,274 =========	2004 Unregulated Operating Profit/Loss
402,316 165,200 105,556 37,800 18,701 -46,516 -85,908 -383,662 -746,300 -2,352,400 -2,352,400 -2,352,400 -2,352,400 -2,352,106 -3,601,590 -4,693,372 -5,622,106 -9,793,820	Total Operating Profit/Loss
385.06 664.24 47.94 66.31 182.69 -111.40 1079.24 -99.81 -47.80 -84.73 28.55 -899.19 -55.22 -89.38 -31.52 -31.52	% Change Reg. Operating Profit/Loss
116.02 114.11 106.87 .91.80 100.67 98.20 96.80 .103.84 .181.08 .70.17 .294.25 .693.93 .218.74 .48.30 .236.80	% Change Total Net Profit/Loss

CHANGE IN TOTAL OPERATING PROFIT/LOSS : EXHIBIT VI-b REGULATED & UNREGULATED OPERATIONS Listed by Total Operating Profit

EXCESS PROFIT/LOSS : EXHIBIT VII.a Listed by Alphabetical Order

Anne Arundel Atlantic Gen. Bon Secours Calvert Memorial Carroll Hospital Chester River Civista Health Ductors Community Hosp Dorchester General Franklin Square Frederick Memorial Ft. Washington G.B.M.C Garrett County Good Samaritan Harbor Hospital Harford Memorial Howard County Johns Hopkins Bayview Kernan Laurel Regional Maryland General McCready Memorial of Easton Mercy Medical.	Hospital
16,368,075 301,341 2,404,882 2,404,882 2,404,882 2,510,886 2,510,886 2,510,886 5,680,579 3,590,700 8,511,223 1,706,454 22,019,415 4,516,000 -1,659,700 4,516,000 -1,659,700 1,898,100 1,898,100 1,956,132	2003 Excess Profit/Loss
22,326,720 1,327,229 4,226,655 778,942 1,529,800 4,918,433 3,424,700 1,141,749 9,312,564 778,908 3,076,200 1,324,700 281,100 1,324,700 9,704,756 2,568,035 22,114,009 3,780,000 -1,391,516 -5,467,106 -5,560,000 -5,560,000 -5,560,000 -5,560,000 -5,560,000 -5,560,000 -5,560,000 -5,560,000 -5,560,000 -5,5	2004 Excess Profit/Loss
$\begin{array}{c} 36.40\\ 340.44\\ 140.14\\ 75.75\\ 150.65\\ -39.07\\ 84.30\\ 319.28\\ 101.06\\ 238.39\\ -76.68\\ -61.09\\ 238.39\\ -76.68\\ -61.09\\ 21.76\\ 133.67\\ -53.97\\ 14.02\\ 51.66\\ 0.43\\ -18.11\\ 16.66\\ -52.28\\ -52.28\\ -221.81\\ -91.11\\ -91.11\\ -91.11\\ -91.11\\ -32.79\\ -144.94\\ -77\\ -54.77\end{array}$	% Change in Excess Profit/Loss
Montgomery General North Arundel Northwest Peninsula Regional Prince Georges Saint Agnes Saint Agnes Saint Marys Southern Maryland St Joseph Medical Suburban Union of Cecil University MD University MEMSS University UMCC Upper Chesapeake Wash Adventist Washington Co.	Hospital
-541,800 7,980,798 1,227,074 1,227,074 1,227,074 1,270,000 -2,425,947 707,065 9,140,629 15,508,348 6,445,800 2,211,646 -6,725,000 12,484,240 2,635,800 37,871,100 5,816,949 -1,561,037 4,997,600 9,915,397 -6,174,280 ====================================	2003 Excess Profit/Loss
	2004 Excess Profit/Loss
-44.87 -24.89 268.70 400.17 172.03 75.70 848.58 223.90 1.57 39.44 3.16 267.51 85.63 4.37 1.71.47 -20.21 13.00 365.18 17.17 17.17 17.17 37.92	% Change in Excess

University MD Anne Arundel Johns Hopkins Sinai Hosp. Mercy Medical. Union Memorial Saint Agnes Good Samaritan Holy Cross Franklin Square. Shady Grove Peninsula Regional St Joseph Medical Washington Co. Union of Cecil Southern Maryland University MIEMSS North Arundel Upper Chesapeake Civista Health Northwest Calvert Memorial University UMCC Johns Hopkins Bayview Doctors Community Hosp Ft. Washington Howard County Memorial Cumberland Saint Marys	Hospital
37,871,100 16,368,075 22,019,415 15,508,348 1,956,132 12,484,240 -1,667,000 9,139,514 8,511,223 7,230,281 9,140,629 1,770,000 2,211,646 -6,174,280 2,635,800 6,445,800 5,816,949 7,980,798 4,997,600 2,668,662 1,227,074 4,616,000 -1,561,037 4,616,000 -1,561,802 909,066 1,706,454 1,898,100 707,065	2003 Excess Profit/Loss
30,218,885 22,326,720 22,114,009 21,624,807 15,155,600 11,129,992 9,704,756 9,312,564 9,312,564 9,284,548 8,853,000 6,649,800 6,573,311 5,994,247 5,855,700 4,918,433 4,524,246,655 4,139,581 3,780,000 3,424,700	2004 Excess Profit/Loss
-20.21 36.40 0.43 39.44 674.77 848.58 21.78 14.02 28.80 1.57 267.51 221.57 171.47 3.16 13.00 -24.89 17.17 84.30 268.70 268.70 268.75 365.18 -18.11 319.28 238.39 51.66 32.79	<pre>% Change in Excess Profit/Loss</pre>
Prince Georges Harford Memorial Chester River Atlantic Gen. G.B.M.C Sacred Heart Dorchester General Carroll Hospital Bon Secours Garrett County McCready Memorial of Easton Montgomery General Suburban Kernan Wash.Adventist Laurel Regional Maryland General	Hospital
-2,425,947 3,590,700 2,510,886 301,341 5,680,579 714,300 567,866 -1,537,911 2,054,600 -2,068,995 -1,027,400 722,484 489,200 -1,669,200 9,915,397 -3,590,063 4,780,704 ====================================	2003 Excess Profit/Loss
1,747,307 1,652,700 1,529,800 1,327,229 1,324,700 1,255,000 1,255,000 1,255,000 1,255,000 1,255,000 1,255,000 1,141,749 778,942 778,942 778,942 778,942 778,942 778,942 778,942 784,900 -1,391,516 -4,833,793 -5,467,106 -5,823,172 -5,467,106 -5,823,172 -261,889,275	2004 Excess Profit/Loss
. 72.03 . 53.97 . 39.07 . 340.44 . 76.68 . 75.70 . 101.06 . 150.65 . 62.09 . 91.11 . 140.14 . 44.87 . 85.63 . 16.66 . 148.75 . 52.28 . 52.28 . 37.92	% Change in Excess Profit/Loss

EXCESS PROFIT/LOSS : EXHIBIT VII-b Listed by Excess Profit/Loss

FISCAL YEAR 2002 TO 2004 ·

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Anne Arundel

FISCAL YEAR ENDING	June 2004	June 2003	June 2002
Gross Patient Revenue:			
Regulated Services	255,636,900	225,242,400	194,625,600
Unregulated Services	16,902,538	14,078,127	14,644,900
TOTAL	272,539,438	239,320,527	209,270,500
Net Patient Revenue(NPR):	272,000,400	209,020,027	209,270,500
Regulated Services	229,652,408	201,162,595	170,823,600
Unregulated Services	8,813,748	7,254,126	7,181,100
TOTAL	238,466,156	208,416,721	178,004,700
Other Operating Revenue:	200,100,100	200,410,721	178,004,700
Regulated Services	2,679,730	733,900	5,287,600
Unregulated Services	11,150,260	11,403,553	9,060,100
TOTAL	13,829,990	12,137,453	14,347,700
Net Operating Revenue(NOR)	10,020,000	12,107,400	14,347,700
Regulated Services	232,332,138	201,896,495	176,111,200
Unegulated Services	19,964,008	18,657,679	16,241,200
Total	252,296,146	220,554,174	192,352,400
	252,290,140	220,004,174	192,352,400
Total Operating Expenses:	204 765 049	100 047 500	160 055 700
Regulated Services	204,765,248	180,847,599	168,855,700
Total	230,015,822	204,603,099	190,896,000
Equivalent Inpatient ADMs(EIPA):	20.014	01 460	00 070
Regulated Services	33,914	31,469	29,370
Total	33,914	31,469	29,370
NPR per EIPA :	0 774 50	0.000.00	
Regulated Services	6,771.52	6,392.36	5,816.26
Total	7,031.40	6,622.88	6,060.77
NOR per EIPA :			
Regulated Services	6,850.53	6,415.68	5,996.30
Total	7,439.19	7,008.57	6,549.28
Operating Expenses per EIPA :			
Regulated Services	6,037.70	5,746.81	5,749.26
Total	6,782.24	6,501.69	6,499.69
Net Operating Profit(Loss):			
Regulated Services	27,566,890	21,048,896	7,255,500
Unegulated Services	-5,286,566	-5,097,821	-5,799,100
Total	22,280,324	15,951,075	1,456,400
Total Non-Operating Profit(Loss):	46,396	417,000	3,536,000
Non-Operating Revenue	46,396	417,000	3,536,000
Non-Operating Expenses	0	0	0
Total Excess Profit	22,326,720	16,368,075	4,992,400
% Change in NPR per EIPA - Regulated	5.93	9,91	
% Change in NOR per EIPA - Regulated	6.78	6.99	
% Change in Op. Expense per EIPA - Regulated	5.06	-0.04	
% Change in Net Operating Profit- Regulated	30.97	190.11	
% Net Operating Profit of Regulated NOR	11.87	10.43	
% Change in Net Operating Profit- Total	39.68	995.24	
% Net Total Operating Profit of Total NOR	8.83	7.23	
% Change in Total Excess Profit	36.40	227.86	
% Total Excess Profit of Total Revenue	8.85	7.41	
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Atlantic Gen.

FISCAL YEAR ENDING	June 2004	June 2003	June 2002
Gross Patient Revenue:			
Regulated Services	43,439,600	35,025,872	32,309,400
Unregulated Services	6,601,200	6,262,263	6,483,700
TOTAL	50,040,800	41,288,134	38,793,100
Net Patient Revenue(NPR):			
Regulated Services	38,553,000	31,027,153	28,165,800
Unregulated Services	4,294,700	3,897,558	4,196,800
TOTAL	42,847,700	34,924,710	32,362,600
Other Operating Revenue:			
Regulated Services	4,900	8,429	14,400
Unregulated Services	278,700	1,458,945	1,711,800
TOTAL	283,600	1,467,373	1,726,200
Net Operating Revenue(NOR)			
Regulated Services	38,557,900	31,035,581	28,180,200
Unegulated Services	4,573,400	5,356,502	5,908,600
Total	43,131,300	36,392,084	34,088,800
Total Operating Expenses:			
Regulated Services	35,437,376	30,285,489	27,344,200
Total	42,242,071	36,347,243	33,308,200
Equivalent Inpatient ADMs(EIPA):		- , - , ,	, ,
Regulated Services	6,199	6,101	5,852
Total	6,199	6,101	5,852
NPR per EIPA :	_ , ·	-,	-)
Regulated Services	6,219.23	5,085.51	4,813.02
Total	6,912.03	5,724.33	5,530.18
NOR per EIPA :	-,	- , · <u>-</u> · · <u>-</u>	-,
Regulated Services	6,220.02	5,086.89	4,815.48
Total	6,957.78	5,964.84	5,825.15
Operating Expenses per EIPA :	-,	-,	- ,
Regulated Services	5,716.63	4,963.94	4,672.62
Total	6,814.34	5,957.50	5,691.76
Net Operating Profit(Loss):		.,	
Regulated Services	3,120,524	750,092	836,000
Unegulated Services	-2,231,295	-705,251	-55,400
. Total	889,229	44,841	780,600
	,,	· ·] - · · ·	· • · · · · · · · · · · · · · · · · · ·
Total Non-Operating Profit(Loss):	438,000	256,500	-608,900
Non-Operating Revenue	463,719	282,300	274,000
Non-Operating Expenses	25,719	25,800	882,900
· · · · · · · · · · · · · · · · · · ·		,	
Total Excess Profit	1,327,229	301,341	171,700
% Change in NPR per EIPA - Regulated	22.29	5.66	
% Change in NOR per EIPA - Regulated	22.28	5.64	
% Change in Op. Expense per EIPA - Regulated	15.16	6.23	
% Change in Net Operating Profit- Regulated	316.02	-10.28	
% Net Operating Profit of Regulated NOR	8.09	2.42	
% Change in Net Operating Profit- Total	1,883.09	-94.26	
% Net Total Operating Profit of Total NOR	2.06	0.12	
% Change in Total Excess Profit	340.44	75.50	
% Total Excess Profit of Total Revenue	3.04	0.82	

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Bon Secours

FISCAL YEAR ENDING	August 2004	August 2003	August 2002
Gross Patient Revenue:		•••••	•••••
Regulated Services	84,246,500	81,427,500	84,575,500
Unregulated Services	25,014,536	23,185,200	23,491,500
TOTAL	109,261,036	104,612,700	108,067,000
Net Patient Revenue(NPR):	,,	104,012,700	100,007,000
Regulated Services	71,864,925	69,441,900	68,531,100
Unregulated Services	12,328,931	12,204,100	11,278,000
TOTAL	84,193,856	81,646,000	79,809,100
Other Operating Revenue:	0.,.00,000	01,040,000	/3,003,100
Regulated Services	361,138	520,100	672,300
Unregulated Services	5,621,770	4,629,300	4,109,200
TOTAL	5,982,908	5,149,400	4,781,500
Net Operating Revenue(NOR)	0,002,000	5, 40,400	4,701,000
Regulated Services	72,226,063	69,962,000	69,203,400
Unegulated Services	17,950,701	16,833,400	15,387,200
Total	90,176,764	86,795,400	84,590,600
Total Operating Expenses:	00,170,704	00,700,400	04,000,000
Regulated Services	68,944,009	68,801,000	65,619,300
Total	90,158,063	89,605,500	87,904,900
Equivalent Inpatient ADMs(EIPA):	50,100,000	00,000,000	07,504,500
Regulated Services	9,801	9,737	10,249
Total	9,801	9,737	10,249
NPR per EIPA :	5,001	5,757	10,245
Regulated Services	7,332.16	7,132.07	6,686.61
Total	8,590.04	8,385.49	7,787.01
NOR per EIPA :	0,000.04	0,000.40	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,
Regulated Services	7,369.01	7,185.48	6,752.21
Total	9,200.46	8,914.37	8,253.55
Operating Expenses per EIPA :	5,200.40	0,014.07	0,200.00
Regulated Services	7,034.15	7,066.24	6,402.51
Total	9,198.55	9,202.98	8,576.92
Net Operating Profit(Loss):	3,130.33	5,202.50	0,570.92
Regulated Services	3,282,054	1,161,000	3,584,100
Unegulated Services	-3,263,353	-3,971,100	-6,898,400
Total	18,701	-2,810,100	-3,314,300
lotar	10,701	-2,010,100	-0,014,000
Total Non-Operating Profit(Loss);	393,669	1,782,700	-100,200
Non-Operating Revenue	393,669	1,782,700	-100,200
Non-Operating Expenses	0	0	0
	•	0	Ū
Total Excess Profit	412,370	-1,027,400	-3,414,500
% Change in NPR per EIPA - Regulated	2.81	6.66	
% Change in NOR per EIPA - Regulated	2.55	6.42	
% Change in Op. Expense per EIPA - Regulated	-0,45	10.37	
% Change in Net Operating Profit- Regulated	182.69	-67.61	
% Net Operating Profit of Regulated NOR	4.54	1.66	
% Change in Net Operating Profit- Total	100.67	15.21	
% Net Total Operating Profit of Total NOR	0.02	-3.24	
% Change in Total Excess Profit	140.14	69.91	
% Total Excess Profit of Total Revenue	0.46	-1.16	

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Calvert Memorial

FISCAL YEAR ENDING	June 2004	June 2003	June 2002
Gross Patient Revenue:			
Regulated Services	70,820,000	61,409,200	56,422,300
Unregulated Services	12,556,646	11,510,084	17,561,700
TOTAL	83,376,646	72,919,284	73,984,000
Net Patient Revenue(NPR):	00,010,010	. 210.00,200	,,
Regulated Services	61,817,891	53,440,015	49,027,600
Unregulated Services	7,997,001	7,057,124	9,881,900
TOTAL	69,814,892	60,497,139	58,909,500
Other Operating Revenue:			
Regulated Services	1,243,182	1,295,214	306,600
Unregulated Services	487,319	213,362	844,000
TOTAL	1,730,501	1,508,576	1,150,600
Net Operating Revenue(NOR)	, , .		
Regulated Services	63,061,073	54,735,229	49,334,200
Unegulated Services	8,484,320	7,270,486	10,725,900
Total	71,545,393	62,005,715	60,060,100
Total Operating Expenses:	, , , , , , , , , , , , , , , , , , , ,		
Regulated Services	59,374,868	52,107,719	47,924,500
0	67,254,224	59,960,658	58,990,400
Total	01,201,221	,,	
Equivalent Inpatient ADMs(EIPA):	13,876	11,876	9,963
Regulated Services	15,587	13,389	12,312
Total			
NPR per EIPA :	4,455.12	4,499.93	4,920.97
Regulated Services	4,479.13	4,518.50	4,784.72
Total	.,	,	
NOR per EIPA :	4,544.71	4,608.99	4,951.74
Regulated Services	4,590.15	4,631.18	4,878.18
Total Operating Expenses per EIPA :	.,		
	4,279.05	4,387.74	4,810.25
Regulated Services	4,314.85	4,478.43	4,791.29
Total Net Operating Profit(Loss):			
Regulated Services	3,686,204	2,627,510	1,409,700
Unegulated Services	604,965	- 582, 453	-340,000
Total	4,291,169	2,045,057	1,069,700
IULAL	, <u> </u>	, , ,	
Total Non-Operating Profit(Loss):	-64,514	359,825	1,685,900
Non-Operating Revenue	117,504	359,825	1,685,900
Non-Operating Expenses	182,018	0	0
Non-operating Expenses	,		
Total Excess Profit	4,226,655	2,404,882	2,755,600
% Change in NPR per EIPA - Regulated	-1.00	-8.56	
% Change in NOR per EIPA - Regulated	-1.39	-6.92	
% Change in Op. Expense per EIPA - Regulated % Change in Op. Expense per EIPA - Regulated	-2.48	-8.78	
% Change in Net Operating Profit- Regulated	40.29	86.39	
% Net Operating Profit of Regulated NOR	5.85	4.80	
% Change in Net Operating Profit- Total	109.83	91.18	
% Net Total Operating Profit of Total NOR	6.00	3.30	
% Change in Total Excess Profit	75.75	-12.73	
% Total Excess Profit of Total Revenue	5.90	3.86	

FISCAL YEAR 2002 TO 2004

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Carroll	Hospital		

	·		
FISCAL YEAR ENDING	June 2004	June 2003	June 2002
Gross Patient Revenue:			
Regulated Services	117,609,800	104,886,500	95,502,100
Unregulated Services	12,867,940	12,327,425	11,461,200
TOTAL	130,477,740	117,213,925	106,963,300
Net Patient Revenue(NPR):	100,477,740	117,210,920	100,903,300
Regulated Services	105,744,233	93,517,510	86,034,400
Unregulated Services	7,846,926	9,141,317	8,193,500
TOTAL	113,591,159	102,658,827	94,227,900
Other Operating Revenue:	110,001,100	102,000,027	94,227,900
Regulated Services	1,458,058	1,510,636	1,491,700
Unregulated Services	387,849	355,902	502,400
TOTAL	1,845,907	1,866,538	1,994,100
Net Operating Revenue(NOR)	1,010,007	1,000,000	1,554,100
Regulated Services	107,202,291	95,028,146	87,526,100
Unegulated Services	8,234,775	9,497,219	8,695,900
Total	115,437,066	104,525,365	96,222,000
Total Operating Expenses:	110,407,000	104,020,000	50,222,000
Regulated Services	103,233,718	96,420,357	84,231,400
Total	115,034,750	107,036,906	93,300,200
Equivalent Inpatient ADMs(EIPA):	110,004,100	107,000,000	30,000,200
Regulated Services	17,749	17,296	16,382
Total	17,749	17,296	16,382
NPR per EIPA :	17,740	17,250	10,002
Regulated Services	5,957.66	5,406.97	5,251.76
Total	6,399.76	5,935.51	5,751.92
NOR per EIPA :	0,000.70	0,000.01	0,701.02
Regulated Services	6,039.80	5,494.32	5,342.82
Total	6,503.75	6,043.42	5,873.64
Operating Expenses per EIPA :	0,000.70	0,040.42	3,073.04
Regulated Services	5,816.21	5,574.81	5,141.70
Total	6,481.09	6,188.64	5,695.29
Net Operating Profit(Loss):	0,101.00	0,100.04	0,000.20
Regulated Services	3,968,573	-1,392,211	3,294,700
Unegulated Services	-3,566,257	-1,119,330	-372,900
Total	402,316	-2,511,541	2,921,800
	,		2,02,,000
Total Non-Operating Profit(Loss):	376,626	973,600	2,931,400
Non-Operating Revenue	376,638	1,285,100	5,559,600
Non-Operating Expenses	12	311,500	2,628,200
Total Excess Profit	778,942	-1,537,911	5,853,200
% Change in NPR per EIPA - Regulated	10.18	2.96	
% Change in NOR per EIPA - Regulated	9.93	2.84	
% Change in Op. Expense per EIPA - Regulated	4.33	8.42	
% Change in Net Operating Profit- Regulated	385.06	-142.26	
% Net Operating Profit of Regulated NOR	3.70	-1.47	
% Change in Net Operating Profit- Total	116.02	-185.96	
% Net Total Operating Profit of Total NOR	0.35	-2.40	
% Change in Total Excess Profit	150.65	-126.27	
% Total Excess Profit of Total Revenue	0.67	-1.45	
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HEALTH SERVICES COST REVIEW COMMISSION

DISCLOSURE OF HOSPITAL FINANCIAL AND STATISTICAL DATA

FISCAL YEAR 2002 TO 2004

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Chester River

FISCAL YEAR ENDING	June 2004	June 2003	June 2002
Gross Patient Revenue:			
Regulated Services	44,983,400	39,987,600	34,684,900
Unregulated Services	1,301,500	783,993	646,400
TOTAL	46,284,900	40,771,593	35,331,300
Net Patient Revenue(NPR):	, , , , , , , , , , , , , , , , , , , ,	,,	00,001,000
Regulated Services	39,885,900	34,540,640	30,837,500
Unregulated Services	606,000	681,955	168,100
TOTAL	40,491,900	35,222,595	31,005,600
Other Operating Revenue:		00,122,000	01,000,000
Regulated Services	168,100	156,725	41,700
Unregulated Services	277,374	184,646	248,100
TOTAL	445,474	341,371	289,800
Net Operating Revenue(NOR)	··••,····	041,071	200,000
Regulated Services	40,054,000	34,697,365	30,879,200
Unegulated Services	883,374	866,601	416,200
Total	40,937,400	35,563,966	31,295,400
Total Operating Expenses:		00,000,000	01,200,400
Regulated Services	39,095,200	33,844,600	30,380,500
Total	39,691,022	34,134,659	30,758,000
Equivalent Inpatient ADMs(EIPA):	09,091,022	54,154,055	30,738,000
Regulated Services	6,683	7 151	E 101
Total		7,151	6,121
NPR per EIPA :	6,683	7,151	6,121
Regulated Services	5 069 26	4 930 35	E 027 00
Total	5,968.26 6,058.94	4,830.35 4,925.72	5,037.98 5,065.45
NOR per EIPA :	0,030.94	4,925,72	5,065.45
Regulated Services	5 002 40	4 959 97	5 044 80
Total	5,993.42	4,852.27	5,044.80
	6,125.60	4,973.46	5,112.79
Operating Expenses per EIPA : Regulated Services	5 940 05	4 700 00	4 062 20
Total	5,849.95	4,733.02	4,963.32
Net Operating Profit(Loss):	5,939.10	4,773.58	5,025.00
	050 761	050 705	400 700
Regulated Services Unegulated Services	958,761 287,600	852,765 576,542	498,700
Total		•	38,700
lotai	1,246,361	1,429,307	537,400
Total Non-Operating Profit(Loss):	283,385	1 091 570	64,500
Non-Operating Revenue	283,385	1,081,579 1,081,579	64,500
Non-Operating Expenses	285,585	0	04,500
Non-operating Expenses	0		. 0
Total Excess Profit	1,529,800	2,510,886	601,900
% Change in NPR per EIPA - Regulated	23.56	-4.12	
% Change in NOR per EIPA - Regulated	23.52	-3.82	
% Change in Op. Expense per EIPA - Regulated	23.60	-4.64	
% Change in Net Operating Profit- Regulated	12.43	71.00	
% Net Operating Profit of Regulated NOR	2.39	2.46	
% Change in Net Operating Profit- Total	-12.80	165.97	
% Net Total Operating Profit of Total NOR	3.04	4.02	
% Change in Total Excess Profit	-39.07	317.16	
% Total Excess Profit of Total Revenue	3.71	6.85	

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Civista Health

FISCAL YEAR ENDING	June 2004	June 2003	June 2002
Gross Patient Revenue:		•••••	
Regulated Services	73,558,600	65,498,800	58,502,800
Unregulated Services	988,900	4,624,300	
TOTAL	74,547,500	70,123,100	4,472,600
Net Patient Revenue(NPR):	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	70,123,100	62,975,400
Regulated Services	65,305,865	58,795,900	51,900,500
Unregulated Services	680,000	1,447,200	1,465,100
TOTAL	65,985,865	60,243,100	53,365,600
Other Operating Revenue:	00,000,000	00,240,100	55,565,600
Regulated Services	212,500	1,318,574	1,210,100
Unregulated Services	897,651	883,517	940,300
TOTAL	1,110,151	2,202,092	2,150,400
Net Operating Revenue(NOR)	, , , , , , , , , , , , , , , , , , ,	2,202,002	2,100,400
Regulated Services	65,518,365	60,114,474	53,110,600
Unegulated Services	1,577,651	2,330,717	2,405,400
Total	67,096,016	62,445,192	55,516,000
Total Operating Expenses:	-,,,		00,010,000
Regulated Services	60,543,060	56,451,075	51,699,000
Total	62,634,684	60,202,430	55,265,400
Equivalent Inpatient ADMs(EIPA):	02,001,004	00,202,400	00,200,400
Regulated Services	11,530	10,784	9,776
Total	11,530	10,784	9,776
NPR per EIPA :		,	0,,,0
Regulated Services	5,664.00	5,452.16	5,308.97
Total	5,722.97	5,586.35	5,458.84
NOR per EIPA :	-,-=	0,000,000	•,•••••
Regulated Services	5,682.43	5,574.43	5,432.75
Total	5,819.26	5,790.56	5,678.81
Operating Expenses per EIPA :	-,	-,	-,
Regulated Services	5,250.92	5,234.72	5,288.36
Total	5,432.32	5,582.58	5,653.17
Net Operating Profit(Loss):			
Regulated Services	4,975,306	3,663,400	1,411,600
Unegulated Services	-513,973	-1,420,638	-1,161,000
Total	4,461,333	2,242,762	250,600
Total Non-Operating Profit(Loss):	457,100	425,900	631,800
Non-Operating Revenue	465,200	634,200	705,100
Non-Operating Expenses	8,100	208,300	73,300
Total Excess Profit	4,918,433	2,668,662	882,400
% Change in NPR per EIPA - Regulated	3.89	2.70	
% Change in NOR per EIPA - Regulated	1.94	2.61	
% Change in Op. Expense per EIPA - Regulated	0.31	-1.01	
% Change in Net Operating Profit- Regulated	35.81	159.52	
% Net Operating Profit of Regulated NOR	7.59	6.09	
% Change in Net Operating Profit- Total	98.92	794.96	
% Net Total Operating Profit of Total NOR	6.65	3.59	
% Change in Total Excess Profit	84.30	202.43	
% Total Excess Profit of Total Revenue	7.28	4.23	

FISCAL YEAR 2002 TO 2004 Page 8

Doctors Community Hospital

FISCAL YEAR ENDING	June 2004	June 2003	June 2002
Gross Patient Revenue:		•••••	
Regulated Services	125,678,000	117 663 400	100 105 200
Unregulated Services	1,004,200	117,663,400 2,077,564	109,195,200 2,181,600
TOTAL	126,682,200	119,740,964	111,376,800
Net Patient Revenue(NPR):	120,002,200	115,740,904	111,570,000
Regulated Services	108,668,900	101,069,621	94,870,700
Unregulated Services	868,300	1,776,977	1,881,300
TOTAL	109,537,200	102,846,598	96,752,000
Other Operating Revenue:	· · · · · · · ·	· · · · · · · · · · · · · · · · · · ·	
Regulated Services	855,200	971,930	918,400
Unregulated Services	1,437,700	716,141	553,500
TOTAL	2,293,000	1,688,071	1,471,900
Net Operating Revenue(NOR)			, ,
Regulated Services	109,524,100	102,041,551	95,789,100
Unegulated Services	2,306,000	2,493,118	2,434,800
Total	111,830,100	104,534,669	98,223,900
Total Operating Expenses:			
Regulated Services	107,003,900	100,661,164	91,551,000
Total	110,114,300	104,098,471	94,655,700
Equivalent Inpatient ADMs(EIPA):			
Regulated Services	.16,294	15,571	14,519
Total	16,294	15,571	14,519
NPR per EIPA :			
Regulated Services	6,669.26	6,490.71	6,534.24
Total	6,722.55	6., 604 . 83	6,663.82
NOR per EIPA :			
Regulated Services	6,721.74	6,553.13	6,597.50
Total	6,863.27	6,713.23	6,765.20
Operating Expenses per EIPA :			
Regulated Services	6,567.07	6,464.48	6,305.60
Total	6,757.97	6,685.22	6,519.44
Net Operating Profit(Loss):			
Regulated Services	2,520,200	1,380,387	4,238,100
Unegulated Services	- 804 , 400	-944,189	-669,900
Total	1,715,800	436,198	3,568,200
Total Non-Operating Profit(Loss):	1,708,900	-1,998,000	-4,684,800
Non-Operating Revenue	1,708,900	0	-4,684,800
Non-Operating Expenses	0	1,998,000	0
Total Excess Profit	3,424,700	-1,561,802	-1,116,600
& Change in NDP per ETPA Peoulated	2.75	-0.67	
% Change in NPR per EIPA - Regulated % Change in NOR per EIPA - Regulated	2.75	-0.67	
% Change in Op. Expense per EIPA - Regulated	1.59	2.52	
% Change in Net Operating Profit- Regulated	82.57	-67.43	
	0.00	4.05	
% Net Operating Profit of Regulated NOR	2.30	1.35	
% Change in Net Operating Profit - Total	293.35 1.53	- 87.78 0.42	
% Net Total Operating Profit of Total NOR % Change in Total Excess Profit	319.28	- 39.87	
% Total Excess Profit of Total Revenue	3.02	-1.49	
A FACTAL EXCESS FRONTE OF FOLDE HEVEING	0.02	1.40	

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Dorchester General

FISCAL YEAR ENDING	June 2004	June 2003	June 2002
Gross Patient Revenue:			
Regulated Services	35,416,000	36,401,000	34,265,400
Unregulated Services	3,569,300	2,294,381	2,277,900
TOTAL	38,985,300	38,695,381	36,543,300
Net Patient Revenue(NPR):	,,	,,	
Regulated Services	28,638,236	29,869,573	28,677,200
Unregulated Services	3,396,060	2,140,300	1,712,700
TOTAL	32,034,296	32,009,873	30,389,900
Other Operating Revenue:			, ,
Regulated Services	223,167	338,793	326,400
Unregulated Services	170,598	83,500	78,400
TOTAL	393,765	422,293	404,800
Net Operating Revenue(NOR)			
Regulated Services	28,861,403	30,208,366	29,003,600
Unegulated Services	3,566,658	2,223,800	1,791,100
Total	32,428,061	32,432,166	30,794,700
Total Operating Expenses:			
Regulated Services	29,032,194	29,118,000	28,752,900
Total	31,462,724	31,953,000	30,457,000
Equivalent Inpatient ADMs(EIPA):			
Regulated Services	6,559	6,421	6,188
Total	6,559	6,421	6,188
NPR per EIPA :	·		
Regulated Services	4,366.25	4,651.86	4,634.32
Total	4,884.02	4,985.19	4,911.10
NOR per EIPA :			
Regulated Services	4,400.27	4,704.62	4,687.07
Total	4,944.06	5,050.95	4,976.52
Operating Expenses per EIPA :			
Regulated Services	4,426.31	4,534.81	4,646.56
Total	4,796.88	4,976.33	4,921.95
Net Operating Profit(Loss):			
Regulated Services	-170,791	1,090,366	250,700
Unegulated Services	1,136,127	-611,200	87,000
Total	965,337	479,166	337,700
Total Non-Operating Profit(Loss):	176,413	88,753	137,000
Non-Operating Revenue	206,313	88,753	137,000
Non-Operating Expenses	29,900	0	0
Total Excess Profit	1,141,749	567,866	474,700
% Change in NPR per EIPA - Regulated	-6.14	0.38	
% Change in NOR per EIPA - Regulated	-6.47	0.37	
% Change in Op. Expense per EIPA - Regulated	-2.39	-2.41	
% Change in Net Operating Profit- Regulated	-115.66	334.93	
% Net Operating Profit of Regulated NOR	-0.59	3.61	
% Change in Net Operating Profit- Total	101.46	41.89	
% Net Total Operating Profit of Total NOR	2.98	1.48	
% Change in Total Excess Profit	101.06	19.63	
% Total Excess Profit of Total Revenue	3.50	1.75	

DISCLOSURE OF HOSPITAL FINANCIAL AND STATISTICAL DATA

FISCAL YEAR 2002 TO 2004

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Franklin Square.

FISCAL YEAR ENDING	June 2004	June 2003	June 2002
Gross Patient Revenue:	• • • • • • • • • • • • • • •	· · · · · · · · · · · · · · · · · · ·	
Regulated Services	265,491,100	240,735,400	222 649 000
Unregulated Services	58,858,344	53,959,869	222,649,000 46,971,500
TOTAL	324,349,444	294,695,269	269,620,500
Net Patient Revenue(NPR):	024,040,444	234,033,203	209,020,500
Regulated Services	229,683,756	210,914,998	195,897,600
Unregulated Services	23,301,273	21,743,286	18,578,400
TOTAL	252,985,029	232,658,284	214,476,000
Other Operating Revenue:	,,	202,000,204	214,470,000
Regulated Services	1,090,134	812,229	-390,100
Unregulated Services	5,796,083	5,206,347	4,465,700
TOTAL	6,886,217	6,018,576	4,075,600
Net Operating Revenue(NOR)		- j - · - j - · - j	.,,
Regulated Services	230,773,890	211,727,227	195,507,500
Unegulated Services	29,097,356	26,949,633	23,044,100
Total	259,871,246	238,676,860	218,551,600
Total Operating Expenses:			
Regulated Services	217,184,108	200,593,458	186,698,700
Total	250,958,533	231,517,742	215,325,200
Equivalent Inpatient ADMs(EIPA):		,,	,
Regulated Services	31,424	30,850	29,589
Total	31,424	30,850	29,589
NPR per EIPA :			
Regulated Services	7,309.16	6,836.81	6,620.62
Total	8,050.67	7,541.62	7,248.50
NOR per EIPA :	,	•	,
Regulated Services	7,343.85	6,863.14	6,607.44
Total	8,269.81	7,736.71	7,386.24
Operating Expenses per EIPA :			
Regulated Services	6,911.39	6,502.24	6,309.73
Total	7,986.18	7,504.65	7,277.20
Net Operating Profit(Loss):			
Regulated Services	13,589,782	11,133,769	8,808,800
Unegulated Services	-4,677,069	-3,974,651	-5,582,400
Total	8,912,713	7,159,118	3,226,400
Total Non-Operating Profit(Loss):	399,851	71,163	23,000
Non-Operating Revenue	399,851	127,313	84,000
Non-Operating Expenses	0	56,150	61,000
Total Excess Profit	9,312,564	7,230,281	3,249,400
& Change in NPR per EIPA - Regulated	6.91	3.27	
& Change in NOR per EIPA - Regulated	7.00	3.87	
Change in Op. Expense per EIPA - Regulated	6.29	3.05	
Change in Net Operating Profit- Regulated	22.06	26.39	
Net Operating Profit of Regulated NOR	5.89	5.26	
Change in Net Operating Profit- Total	24.49	121.89	
Net Total Operating Profit of Total NOR	3.43	3.00	
Change in Total Excess Profit	28.80	122.51	
Total Excess Profit of Total Revenue	3.58	3.03	

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FISCAL YEAR 2002 TO 2004

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Frederick Memorial

FISCAL YEAR ENDING	June 2004	June 2002	June 2002
Gross Patient Revenue:			
Regulated Services	155,749,500	153,881,200	145,803,500
Unregulated Services	58,352,218	51,046,100	46,036,100
TOTAL	214,101,718	204,927,300	191,839,600
Net Patient Revenue(NPR);	, , -		101,000,000
Regulated Services	138,366,898	134,706,600	127,252,600
Unregulated Services	37,076,175	33,143,200	31,687,500
TOTAL	175,443,073	167,849,800	158,940,100
Other Operating Revenue:			
Regulated Services	1,222,507	3,198,900	1,757,100
Unregulated Services	6,303,338	3,960,777	4,462,600
TOTAL	7,525,845	7,159,677	6,219,700
Net Operating Revenue(NOR)			
Regulated Services	139,589,405	137,905,500	129,009,700
Unegulated Services	43,379,513	37,103,977	36,150,100
Total	182,968,918	175,009,477	165,159,800
Total Operating Expenses:			
Regulated Services	133,558,334	133,213,900	119,267,800
Total	185,351,847	173,782,739	158,144,500
Equivalent Inpatient ADMs(EIPA):			
Regulated Services	22,580	23,322	22,702
Total	23,659	24,317	23,550
NPR per EIPA :			
Regulated Services	6,127.85	5,775.98	5,605.35
Total	7,415.49	6,902.61	6,749.05
NOR per EIPA :			
Regulated Services	6,181.99	5,913.14	5,682.75
Total	7,733.59	7,197.04	7,013.15
Operating Expenses per EIPA :			
Regulated Services	5,914.90	5,711.97	5,253.63
Total	7,834.31	7,146.59	6,715.27
Net Operating Profit(Loss):			
Regulated Services	6,031,071	4,691,600	9,741,900
Unegulated Services	-8,414,001	-3,464,862	-2,726,600
Total	-2,382,929	1,226,738	7,015,300
	· · · · · · · · · ·		
Total Non-Operating Profit(Loss):	3,161,837	828,000	-3,551,700
Non-Operating Revenue	3,278,599	1,036,800	3,326,200
Non-Operating Expenses	116,762	208,800	6,877,900
Total Excess Profit	778,908	2,054,600	3,463,600
% Change in NPR per EIPA - Regulated	6.09	3.04	
% Change in NOR per EIPA - Regulated	4.55	4.05	
% Change in Op. Expense per EIPA - Regulated	3.55	8.72	
% Change in Net Operating Profit- Regulated	28.55	-51.84	
% Net Operating Profit of Regulated NOR	4.32	3.40	
% Change in Net Operating Profit- Total	-294.25	-82.51	
% Net Total Operating Profit of Total NOR	-1.30	0.70	
% Change in Total Excess Profit	-62.09	-40.68	
% Total Excess Profit of Total Revenue	0.42	1.17	

DISCLOSURE OF HOSPITAL FINANCIAL AND STATISTICAL DATA

FISCAL YEAR 2002 TO 2004

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Ft. Washington

FISCAL YEAR ENDING	December 2004	December 2003	December 2002
Gross Patient Revenue:			
Regulated Services	33,749,500	31,762,139	28,299,200
Unregulated Services	0	0	. 0
TOTAL	33,749,500	31,762,139	28,299,200
Net Patient Revenue(NPR):			
Regulated Services	28,426,600	26,564,826	23,696,100
Unregulated Services	0	0	0
TOTAL	28,426,600	26,564,826	23,696,100
Other Operating Revenue:			
Regulated Services	457,900	240,301	213,000
Unregulated Services	52,200	50,291	46,900
TOTAL	510,100	290,592	259,900
Net Operating Revenue(NOR)			
Regulated Services	28,884,500	26,805,127	23,909,100
Unegulated Services	52,200	50,291	46,900
Total	28,936,700	26,855,418	23,956,000
Total Operating Expenses:			
Regulated Services	28,386,200	25,832,285	23,511,200
Total	28,425,600	25,870,452	23,548,300
Equivalent Inpatient ADMs(EIPA):			
Regulated Services	5,514	4,807	4,229
Total	5,514	4,807	4,229
NPR per EIPA :			
Regulated Services	5,155.35	5,525.82	5,603.28
Total	5,155.35	5,525.82	5,603.28
NOR per EIPA :			
Regulated Services	5,238.39	5,575 <i>.</i> 80	5,653.65
Total	5,247.86	5,586.26	5,664.74
Operating Expenses per EIPA :			
Regulated Services	5,148.02	5,373.44	5,559.56
Total	5,155.17	5,381.38	5,568.33
Net Operating Profit(Loss):			
Regulated Services	498,400	972,842	397,900
Unegulated Services	12,700	12,124	9,800
Total	511,100	984,966	407,700
Total Non Operating Profit((acc))	0 565 100	75 000	075 000
Total Non-Operating Profit(Loss): Non-Operating Revenue	2,565,100	- 75,900	-375,600
	2,659,500	1,400	6,000
Non-Operating Expenses	94,400	77,300	381,600
Total Excess Profit	3,076,200	909,066	32,100
% Change in NPR per EIPA - Regulated	-6.70	-1.38	
% Change in NOR per EIPA - Regulated	-6.05	-1.38	
% Change in Op. Expense per EIPA - Regulated	-4.20	- 3 . 35	
% Change in Net Operating Profit- Regulated	-48.77	144.49	
% Net Operating Profit of Regulated NOR	1.73	3.63	
% Change in Net Operating Profit- Total	-48.11	141.59	
% Net Total Operating Profit of Total NOR	1.77	3.67	
% Change in Total Excess Profit	238.39	2,731.98	
% Total Excess Profit of Total Revenue	9.74	3.38	

DISCLOSURE OF HOSPITAL FINANCIAL AND STATISTICAL DATA

FISCAL YEAR 2002 TO 2004

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G.B.M.C

FISCAL YEAR ENDING	June 2004	June 2003	June 2002
Gross Patient Revenue:			
Regulated Services	276,070,000	265,815,800	249,747,300
Unregulated Services	54,594,900	53,887,700	48,713,900
TOTAL	330,664,900	319,703,500	298,461,200
Net Patient Revenue(NPR):			
Regulated Services	254,008,900	244,894,800	228,507,000
Unregulated Services	30,570,300	29,717,647	27,616,200
TOTAL	284,579,200	274,612,447	256,123,200
Other Operating Revenue:			
Regulated Services	1,859,200	4,944,447	4,519,000
Unregulated Services	9,810,600	4,499,333	6,135,700
TOTAL	11,669 , 800	9,443,780	10,654,700
Net Operating Revenue(NOR)			
Regulated Services	255,868,100	249,839,247	233,026,000
Unegulated Services	40,380,900	34,216,980	33,751,900
Total	296,249,000	284,056,227	266,777,900
Total Operating Expenses:			
Regulated Services	243,099,412	234,366,380	216,621,700
Total	294,048,700	282,118,548	260,196,800
Equivalent Inpatient ADMs(EIPA):			
Regulated Services	35,702	35,987	35,112
Total	37,620	.41,608	39,905
NPR per EIPA :			
Regulated Services	7,114.61	6,805.12	6,507.95
Total	7,564.48	6,600.02	6,418.32
NOR per EIPA :			
Regulated Services	7,166.69	6,942.52	6,636.65
Total	7,874.68	6,826.99	6,685.33
Operating Expenses per EIPA :			
Regulated Services	6,809.04	6,512.56	6,169.45
Total	7,816.20	6,780.42	6,520.41
Net Operating Profit(Loss):			
Regulated Services	12,768,688	15,472,867	16,404,300
Unegulated Services	-10,568,388	-13,535,188	-9,823,200
Total	2,200,300	1,937,679	6,581,100
Total Non-Operating Profit(Loss):	-875,600	3,742,900	1,689,600
Non-Operating Revenue	-875,600	3,742,900	1,689,600
Non-Operating Expenses	0	0	0
Total Excess Profit	1,324,700	5,680,579	8,270,700
% Change in NPR per EIPA - Regulated	4.55	4.57	
% Change in NOR per EIPA - Regulated	3.23	4.61	
% Change in Op. Expense per EIPA - Regulated	4.55	5.56	
% Change in Net Operating Profit- Regulated	-17.48	-5.68	
% Net Operating Profit of Regulated NOR	4.99	6.19	
% Change in Net Operating Profit- Total	13.55	-70.56	
% Net Total Operating Profit of Total NOR	0.74	0.68	
% Change in Total Excess Profit	-76.68	-31.32	
% Total Excess Profit of Total Revenue	0.45	1.97	-

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Garrett County

FISCAL YEAR ENDING	June 2004	June 2003	June 2002
Gross Patient Revenue:			
Regulated Services	27,000,800	25,980,700	24,083,800
Unregulated Services	5,043,100	4,559,448	4,124,000
TOTAL	32,043,900	30,540,148	28,207,800
Net Patient Revenue(NPR):	, , ,	,,	
Regulated Services	23,504,300	22,348,238	20,701,600
Unregulated Services	3,208,800	3,323,647	2,925,900
TOTAL	26,713,100	25,671,885	23,627,500
Other Operating Revenue:			
Regulated Services	545,500	214,032	203,600
Unregulated Services	187,100	114,228	114,100
TOTAL	732,600	328,260	317,700
Net Operating Revenue(NOR)		•	
Regulated Services	24,049,800	22,562,270	20,905,200
Unegulated Services	3,395,900	3,437,875	3,040,000
Total	27,445,700	26,000,145	23,945,200
Total Operating Expenses:			
Regulated Services	24,195,900 -	22,650,118	20,148,600
Total	27,407,900	25,539,328	22,834,400
Equivalent Inpatient ADMs(EIPA):			
Regulated Services	5,348	5,409	4,625
Total	6,011	6,081	5,294
NPR per EIPA :			
Regulated Services	4,394.97	4,131.88	4,476.02
Total	4,444.04	4,221.84	4,463.07
NOR per EIPA :			
Regulated Services	4,496.97	4,171.46	4,520.04
Total	4,565.91	4,275.83	4,523.08
Operating Expenses per EIPA :			
Regulated Services	4,524.29	4,187.70	4,356.45
Total	4,559.62	4,200.04	4,313.26
Net Operating Profit(Loss):			
Regulated Services	-146,100	-87,848	756,600
Unegulated Services	183,900	548,665	354,200
Total	37,800	460,817	1,110,800
Total Ner Organiza Drafit (Lass)	042,000	001 007	0 400
Total Non-Operating Profit(Loss): Non-Operating Revenue	243,300	261,667	-8,400
Non-Operating Expenses	243,300 0	346,056	115,900
Non-Operating Expenses	0	84,389	124,300
Total Excess Profit	281,100	722,484	1,102,400
% Change in NPR per EIPA - Regulated	6.37	-7.69	
% Change in NOR per EIPA - Regulated	7.80	-7.71	
% Change in Op. Expense per EIPA - Regulated	8.04	-3.87	
% Change in Net Operating Profit- Regulated	-66.31	-111.61	
% Net Operating Profit of Regulated NOR	-0.61	-0.39	
% Change in Net Operating Profit- Total	-91.80	-58.51	
% Net Total Operating Profit of Total NOR	0.14	1.77	
% Change in Total Excess Profit	-61,09	-34.46	
% Total Excess Profit of Total Revenue	1.02	2.74	

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FISCAL YEAR 2002 TO 2004

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Good	Samaritan
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FISCAL YEAR ENDING	June 2004	June 2003	June 2002
Gross Patient Revenue:			
Regulated Services	197,239,100	168,020,400	152,807,900
Unregulated Services	60,192,067	47,504,770	44,181,200
TOTAL	257,431,167	215,525,170	196,989,100
Net Patient Revenue(NPR):	201,101,101	210,020,170	190,909,100
Regulated Services	169,325,161	147,636,897	132,971,400
Unregulated Services	29,935,652	27,636,291	25,684,500
TOTAL	199,260,813	175,273,188	158,655,900
Other Operating Revenue:	.100,200,010	170,270,100	136,033,900
Regulated Services	1,793,302	1,155,178	2,201,300
Unregulated Services	2,186,000	1,688,022	975,600
TOTAL	3,979,302	2,843,200	3,176,900
Net Operating Revenue(NOR)	0,070,002	2,040,200	5,170,500
Regulated Services	171,118,463	148,792,075	135,172,700
Unegulated Services	32,121,652	29,324,313	26,660,100
Total	203,240,115	178,116,388	
Total Operating Expenses:	200,240,110	170,110,000	161,832,800
Regulated Services	159,188,038	142,763,036	100 065 000
Total	195,385,290		129,265,800
	195,365,290	172,159,465	156,058,900
Equivalent Inpatient ADMs(EIPA):	20 806	10,000	10.005
Regulated Services	20,806	18,203	16,685
Total	22,319	19,716	18,198
NPR per EIPA :	0 100 10	0 4 4 0 70	
Regulated Services	8,138.16	8,110.70	7,969.52
Total	8,927.73	8,890.02	8,718.32
NOR per EIPA :	0.00/.05		
Regulated Services	8,224.35	8,174.16	8,101.45
Total	9,106.02	9,034.23	8,892.89
Operating Expenses per EIPA :	7 050 05		
Regulated Services	7,650.95	7,842.95	7,747.43
Total	8,754.09	8,732.09	8,575.61
Net Operating Profit(Loss):	44 000 405		
Regulated Services	11,930,425	6,029,039	5,906,900
Unegulated Services	-4,075,600	-72,116	-133,000
Total	7,854,825	5,956,923	5,773,900
Total Non-Operating Profit(Loss):	3,275,167	3,182,591	3,162,700
Non-Operating Revenue	3,275,167	3,182,591	5,140,200
Non-Operating Expenses	0	0	1,977,500
Total Excess Profit	11,129,992	9,139,514	8,936,600
% Change in NPR per EIPA - Regulated	0.34	1.77	
% Change in NOR per EIPA - Regulated	0.61	0.90	
% Change in Op. Expense per EIPA - Regulated	-2.45	1.23	
% Change in Net Operating Profit- Regulated	97.88	2.07	
% Net Operating Profit of Regulated NOR	6.97	4.05	
% Change in Net Operating Profit- Total	31.86	3.17	
% Net Total Operating Profit of Total NOR	3.86	3.34	
% Change in Total Excess Profit	21.78	2.27	
% Total Excess Profit of Total Revenue	5.39	5.04	-
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FISCAL YEAR 2002 TO 2004

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Harbor	Hospi	tal

FISCAL YEAR ENDING	June 2004	June 2003	June 2002
Gross Patient Revenue:			
Regulated Services	128,989,000	112,667,500	111,305,500
Unregulated Services	24,664,509	23,371,370	21,538,700
TOTAL	153,653,509	136,038,870	132,844,200
Net Patient Revenue(NPR):	100,000,000	100,000,070	102,044,200
Regulated Services	110,648,601	97,701,910	95,770,000
Unregulated Services	9,701,470	9,316,758	7,821,200
TOTAL	120,350,072	107,018,668	103,591,200
Other Operating Revenue:	120,000,072	107,010,000	100,001,200
Regulated Services	2,497,700	828,864	473,100
Unregulated Services	2,194,692	2,502,035	1,782,600
TOTAL	4,692,392	3,330,899	2,255,700
Net Operating Revenue(NOR)	,	-,,	
Regulated Services	113,146,301	98,530,774	96,243,100
Unegulated Services	11,896,162	11,818,793	9,603,800
Total	125,042,464	110,349,567	105,846,900
Total Operating Expenses:		,,	100,010,000
Regulated Services	107,459,131	99,111,551	94,302,900
Total	125,128,372	113,030,889	105,937,800
Equivalent Inpatient ADMs(EIPA):	.20,120,012	110,000,000	100,007,000
Regulated Services	15,468	14,747	15,175
Total	15,468	14,747	15,175
NPR per EIPA :	10,100		10,170
Regulated Services	7,153.51	6,625.35	6,311.04
Total	7,780.71	7,257.14	6,826.44
NOR per EIPA :	.,	.,20111	0,020111
Regulated Services	7,314.98	6,681.56	6,342.21
Total	8,084.08	7,483.01	6,975.08
Operating Expenses per EIPA :	0,004.00	7,400.01	0,070.00
Regulated Services	6,947.31	6,720.94	6,214.36
Total	8,089.63	7,664.84	6,981.07
Net Operating Profit(Loss):	-,	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	0,001107
Regulated Services	5,687,170	-580,777	1,940,200
Unegulated Services	-5,773,078	-2,100,545	-2,031,100
Total	- 85,908	-2,681,322	-90,900
	,	_,,	,
Total Non-Operating Profit(Loss):	782,585	612,327	471,300
Non-Operating Revenue	782,585	612,327	526,600
Non-Operating Expenses	0	0	55,300
Total Excess Profit	696,677	-2,068,995	380,400
% Change in NPR per EIPA - Regulated	7.97	4.98	
% Change in NOR per EIPA - Regulated	9.48	5.35	
% Change in Op. Expense per EIPA - Regulated	3.37	8.15	
% Change in Net Operating Profit- Regulated	1,079.24	-129.93	
% Net Operating Profit of Regulated NOR	5.03	-0.59	
% Change in Net Operating Profit- Total	96.80	-2,849.75	
% Net Total Operating Profit of Total NOR	-0.07	-2.43	
% Change in Total Excess Profit	133.67	-643.90	
% Total Excess Profit of Total Revenue	0.55	-1.86	

DISCLOSURE OF HOSPITAL FINANCIAL AND STATISTICAL DATA

FISCAL YEAR 2002 TO 2004

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Harford Memoria	Harford	Memoria	1
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FISCAL YEAR ENDING	December 2004	December 2003	December 2002
Gross Patient Revenue:			
Regulated Services	60,913,900	58,368,700	52,224,600
Unregulated Services	2,795,900	2,833,800	2,603,000
TOTAL	63,709,800	61,202,500	54,827,600
Net Patient Revenue(NPR):	00,703,000	01,202,000	5,027,000
Regulated Services	51,217,800	48,891,100	44,947,800
Unregulated Services	1,560,500	1,871,200	1,105,900
TOTAL	52,778,300	50,762,300	46,053,700
Other Operating Revenue:	52,778,888	00,702,000	40,000,000
Regulated Services	7,600	380,500	467,700
Unregulated Services	368,300	21,500	23,300
TOTAL	375,900	402,000	491,000
	575,900	402,000	491,000
Net Operating Revenue(NOR)	51,225,400	49,271,600	45,415,500
Regulated Services		1,892,700	1,129,200
Unegulated Services	1,928,800 53,154,200		
Total	53,154,200	51,164,300	46,544,700
Total Operating Expenses:	F0 407 000	17 100 000	
Regulated Services	50,107,900	47,130,600	44,134,100
Total	53,900,500	50,243,700	46,873,800
Equivalent Inpatient ADMs(EIPA):			
Regulated Services	8,637	9,238	8,647
Total	9,027	9,528	8,979
NPR per EIPA :			
Regulated Services	5,930.05	5,292.66	5,198.08
Total	5,846.72	5,327.96	5,129.05
NOR per EIPA :			
Regulated Services	5,930.93	5,333.85	5,252.17
Total	5,888.36	5,370.15	5,183.73
Operating Expenses per EIPA :			
Regulated Services	5,801.54	5,102.07	5,103.98
Total	5,971.03	5,273.52	5,220.38
Net Operating Profit(Loss):			
Regulated Services	1,117,500	2,141,000	1,281,400
Unegulated Services	-1,863,800	-1,220,400	-1,610,500
Total	-746,300	920,600	-329,100
Total Non-Operating Profit(Loss):	2,399,100	2,670,100	-1,429,000
Non-Operating Revenue	2,399,100	2,670,100	0
Non-Operating Expenses	0	0	1,429,000
Total Excess Profit	1,652,700	3,590,700	-1,758,100
% Change in NPR per EIPA - Regulated	12.04	1.82	
% Change in NOR per EIPA - Regulated	11.19	1.56	
% Change in Op. Expense per EIPA - Regulated	13.71	-0.04	
% Change in Net Operating Profit- Regulated	- 47 . 80	67.08	
% Net Operating Profit of Regulated NOR	2.18	4.35	
% Change in Net Operating Profit- Total	-181.07	379.73	
% Net Total Operating Profit of Total NOR	-1.40	1.80	
% Change in Total Excess Profit	-53.97	304.24	
% Total Excess Profit of Total Revenue	2.97	6.67	

DISCLOSURE OF HOSPITAL FINANCIAL AND STATISTICAL DATA

FISCAL YEAR 2002 TO 2004

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Holy Cross

FISCAL YEAR ENDING	June 2004	June 2003	June 2002
Gross Patient Revenue:			
Regulated Services	267,237,000	244,629,000	230,141,000
Unregulated Services	27,906,505	22,550,733	20,114,100
TOTAL	295,143,505	267,179,733	250,255,100
Net Patient Revenue(NPR):			
Regulated Services	233,819,252	212,301,479	198,239,400
Unregulated Services	16,124,483	17,358,452	16,014,900
TOTAL	249,943,735	229,659,931	214,254,300
Other Operating Revenue:			
Regulated Services	2,546,590	3,436,793	3,222,900
Unregulated Services	1,845,876	989,860	546,100
TOTAL	4,392,466	4,426,653	3,769,000
Net Operating Revenue(NOR)			
Regulated Services	236,365,842	215,738,272	201,462,300
Unegulated Services	17,970,359	18,348,311	16,561,000
Total	254,336,201	234,086,584	218,023,300
Total Operating Expenses:			
Regulated Services	230,415,133	210,461,737	197,485,000
Total	248,256,979	226,516,445	212,743,900
Equivalent Inpatient ADMs(EIPA):			
Regulated Services	32,745	. 33,271	32,430
Total	34,963	36,135	34,510
NPR per EIPA :			
Regulated Services	7,140.67	6,380.99	6,112.84
Total	7,148.86	6,355.62	6,208.47
NOR per EIPA :			
Regulated Services	7,218.44	6,484.29	6,212.22
Total	7,274.50	6,478.13	6,317.68
Operating Expenses per EIPA :			
Regulated Services	7,036.71	6,325.70	6,089.58
Total	7,100.62	6,268.63	6,164.70
Net Operating Profit(Loss):			
Regulated Services	5,950,709	5,276,536	3,977,300
Unegulated Services	128,513	2,293,603	1,302,100
Total	6,079,222	7,570,138	5,279,400
Total Non-Operating Profit(Loss):	3,625,534	041 095	804 000
Non-Operating Revenue	3,625,534	941,085 941,085	804,000 804,000
Non-Operating Expenses	0	941,000	0004
Non-operating Expenses	0	Ŭ	
Total Excess Profit	9,704,756	8,511,223	6,083,400
% Change in NPR per EIPA - Regulated	11.91	4.39	
% Change in NOR per EIPA - Regulated	11.32	4.38	
% Change in Op. Expense per EIPA - Regulated	11.24	3.88	
% Change in Net Operating Profit- Regulated	12.78	32.67	
% Net Operating Profit of Regulated NOR	2.52	, 2.45	
% Change in Net Operating Profit- Total	- 19,69	43.39	
% Net Total Operating Profit of Total NOR	2.39	3.23	
% Change in Total Excess Profit	14.02	39.91	
% Total Excess Profit of Total Revenue	3.76	3.62	

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Howard County

FISCAL YEAR ENDING	June 2004	June 2003	June 2002
Order Datient Deveryon			
Gross Patient Revenue:	153 545 900	125,884,100	111,786,100
Regulated Services	153,545,800	22,691,633	22,275,200
Unregulated Services	5,163,327		134,061,300
TOTAL	158,709,127	148,575,733	134,001,300
Net Patient Revenue(NPR):	137,574,041	112,522,338	99,922,900
Regulated Services	1,436,506	9,666,901	11,157,800
Unregulated Services TOTAL	139,010,547	122,189,239	111,080,700
Other Operating Revenue:	139,010,347	122,105,205	111,080,700
Regulated Services	366,759	249,240	382,400
Unregulated Services	2,182,089	2,080,035	1,734,400
TOTAL	2,548,848	2,329,275	2,116,800
Net Operating Revenue(NOR)	2,040,040	2,020,270	2,110,000
Regulated Services	137,940,800	112,771,578	100,305,300
Unegulated Services	3,618,595	11,746,936	12,892,200
Total	141,559,395	124,518,514	113,197,500
Total Operating Expenses:	141,000,000	124,010,014	110,107,000
Regulated Services	135,316,306	110,812,339	99,094,800
Total	138,971,360	123, 124, 951	111,322,200
Equivalent Inpatient ADMs(EIPA):	100,071,000	120, 124, 551	111,022,200
Regulated Services	21,708	19,441	17,805
Total	21,708	19,441	17,805
NPR per EIPA :	21,700	15,441	17,805
Regulated Services	6,337.57	5,787.94	5,612.07
Total	6,403.74	6,285.19	6,238.74
NOR per EIPA :	8,405.74	0,200.19	0,230.74
Regulated Services	6,354.46	5,800.76	5,633.55
Total	6,521.16	6,405.00	6,357.62
Operating Expenses per EIPA :	0,521.10	0,405,00	0,357.02
Regulated Services	6,233.56	5,699.98	5,565.56
Total	6,401.94	6,333.32	6,252.30
Net Operating Profit(Loss):	0,401.34	0,000.02	0,202.00
Regulated Services	2,624,494	1,959,239	1,210,500
Unegulated Services	-36,459	-565,676	664,800
Total	2,588,035	1,393,563	1,875,300
	2,000,000	1,000,000	1,070,000
Total Non-Operating Profit(Loss):	0	312,891	-344,000
Non-Operating Revenue	0	312,891	-344,000
Non-Operating Expenses	0	0	0
		Ũ	
Total Excess Profit	2,588,035	1,706,454	1,531,300
% Change in NPR per EIPA - Regulated	9.50	3,13	
% Change in NOR per EIPA - Regulated	9.55	2,97	
% Change in Op. Expense per EIPA - Regulated	9.36	2,42	
% Change in Net Operating Profit- Regulated	33.95	61.85	
% Net Operating Profit of Regulated NOR	1.90	1.74	
% Change in Net Operating Profit- Total	85.71	-25.69	
% Net Total Operating Profit of Total NOR	1.83	1.12	
% Change in Total Excess Profit	51.66	11.44	
% Total Excess Profit of Total Revenue	1.83	1.37	

FISCAL YEAR 2002 TO 2004

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Johns Hopkins

FISCAL YEAR ENDING	June 2004	June 2003	June 2002
Gross Patient Revenue:			
Regulated Services	1,090,889,800	954,771,500	905,932,100
Unregulated Services	52,961,168	23,605,080	22,536,100
TOTAL	1,143,850,968	978,376,580	928,468,200
Net Patient Revenue(NPR):	, , , , ,		
Regulated Services	954,548,190	830,918,825	784,634,200
Unregulated Services	, .	19,489,612	18,186,100
TOTAL	1,002,502,369		, ,
Other Operating Revenue:			
Regulated Services	10,335,154	17,129,851	8,570,000
Unregulated Services	7,986,532	11,669,532	4,208,600
TOTAL	18,321,686	28,799,383	12,778,600
Net Operating Revenue(NOR)			
Regulated Services	964,883,344	848,048,676	793,204,200
Unegulated Services	55,940,711	31,159,144	22,394,700
Total	1,020,824,055	879,207,820	815,598,900
Total Operating Expenses:			
Regulated Services	943,819,663	835,781,223	752,910,200
Total	1,005,192,985	871,416,028	787,644,400
Equivalent Inpatient ADMs(EIPA):			
Regulated Services	59,754	58,465	57,185
Total	83,128	73,938	65,906
NPR per EIPA :			
Regulated Services	15,974.61	14,212.21	13,720.98
Total	12,059.73	11,501.62	12,181.29
NOR per EIPA :			
Regulated Services	16,147.57	14,505.21	13,870.84
Total	12,280.13	11,891.13	12,375.18
Operating Expenses per EIPA :			
Regulated Services	15,795.07	14,295.38	13,166.22
Total	12,092.10	11,785.75	11,951.03
Net Operating Profit(Loss):			
Regulated Services	, ,	12,267,453	40,294,000
Unegulated Services	-5,432,611		
Total	15,631,070	7,791,792	27,954,500
Total Non-Operating Profit(Loss):	6,482,939	14,227,623	12,554,700
Non-Operating Revenue	9,902,100	14,227,623	12,554,700
Non-Operating Expenses	3,419,161	0	0
Won-operating Expenses	0,410,101	Ŭ	Ũ
Total Excess Profit	22,114,009	22,019,415	40,509,200
% Change in NPR per EIPA - Regulated	12.40	3.58	
% Change in NOR per EIPA - Regulated % Change in NOR per EIPA - Regulated	11.32	4.57	
% Change in Op. Expense per EIPA - Regulated	10.49	8.58	
% Change in Net Operating Profit- Regulated	71.70	-69.56	
% Net Operating Profit of Regulated NOR	2.18	1.45	
% Change in Net Operating Profit- Total	100.61	-72.13	
% Net Total Operating Profit of Total NOR	1.53	0.89	
% Change in Total Excess Profit	0.43	-45.64	

FISCAL YEAR 2002 TO 2004

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Johns Hopkins Bayview

FISCAL YEAR ENDING	June 2004	June 2003	June 2002
Gross Patient Revenue:	•••••		
Regulated Services	333,347,200	305,983,900	288,850,200
Unregulated Services	29,540,900	31,609,000	26,831,600
TOTAL	362,888,100	337,592,900	315,681,800
Net Patient Revenue(NPR):		,,	010,001,000
Regulated Services	283,474,100	264,232,400	243,711,400
Unregulated Services	24,768,600	25,183,000	20,316,600
TOTAL	308,242,700	289,415,400	264,028,000
Other Operating Revenue:		, ,	
Regulated Services	2,992,900	3,195,000	0
Unregulated Services	40,535,200	34,814,200	28,811,000
TOTAL	43,528,100	38,009,200	28,811,000
Net Operating Revenue(NOR)			. ,
Regulated Services	286,467,000	267,427,400	243,711,400
Unegulated Services	65,303,800	59,997,200	49,127,600
Total	351,770,800	327,424,600	292,839,000
Total Operating Expenses:			
Regulated Services	283,140,485	263,133,763	242,613,000
Total	349,062,700	323,755,900	292,231,700
Equivalent Inpatient ADMs(EIPA):			
Regulated Services	29,725	29,959	28,056
Total	31,409	32,027	30,149
NPR per EIPA :			
Regulated Services	9,536.47	8,819.76	8,686.61
Total	9,813.75	9,036.56	8,757.44
NOR per EIPA :			
Regulated Services	9,637.15	8,926.40	8,686.61
Total	11,199.58	10,223.34	9,713.06
Operating Expenses per EIPA :			
Regulated Services	9,525.24	8,783.09	8,647.46
Total	11,113.36	10,108.80	9,692.92
Net Operating Profit(Loss):	0.000.545		
Regulated Services	3,326,515	4,293,637	1,098,400
Unegulated Services	-618,415	-624,937	-491,100
Total	2,708,100	3,668,700	607,300
Total Non-Operating Profit(Loss):	1,071,900	947,300	1,434,000
Non-Operating Revenue	1,071,900	947,300	1,434,000
Non-Operating Expenses	0	0	0
Total Excess Profit	3,780,000	4,616,000	2,041,300
& Chappen in NRR par EIRA Regulated	0 12	1 50	
% Change in NPR per EIPA - Regulated	8.13 7.96	1.53	
% Change in NOR per EIPA - Regulated % Change in Op. Expense per EIPA - Regulated	8.45	2.76	
% Change in Net Operating Profit- Regulated	- 22.52	1.57 290.90	
% Net Operating Profit of Regulated NOR	1.16	1.61	
% Change in Net Operating Profit- Total	- 26.18	504.10	
% Net Total Operating Profit of Total NOR	0.77	1.12	
% Change in Total Excess Profit % Total Excess Profit of Total Revenue	- 18.11	126.13	
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Kernan

Gross Patient Revenue: Regulated Services 68,719,400 57,684,800	45,769,600 9,960,000
Unregulated Services 4,427,669 6,407,500	
TOTAL 73,147,069 64,092,300	55,729,600
Net Patient Revenue(NPR):	00,720,000
Regulated Services 57,905,936 48,975,900	35,372,300
Unregulated Services 3,079,548 2,898,800	6,845,300
TOTAL 60,985,484 51,874,700	42,217,600
Other Operating Revenue:	_,_,,_,
Regulated Services 4,742,507 5,816,400	4,639,000
Unregulated Services 1,212,493 194,600	7,000
TOTAL 5,955,000 6,011,000	4,646,000
Net Operating Revenue(NOR)	
Regulated Services 62,648,443 54,792,300	40,011,300
Unegulated Services 4,292,041 3,093,400	6,852,300
Total 66,940,484 57,885,700	46,863,600
Total Operating Expenses:	
Regulated Services 63,744,118 55,310,500	43,625,100
	50,452,000
Equivalent Inpatient ADMs(EIPA):	
Regulated Services 4,023 3,353	2,918
Total 4,023 3,353	2,918
NPR per EIPA :	
Regulated Services 14,393.03 14,606.59	12,122.10
Total 15,158.48 15,471.13	14,467.99
NOR per EIPA :	
Regulated Services 15,571.82 16,341.28	13,711.89
Total 16,638.65 17,263.85	16,060.18
Operating Expenses per EIPA :	
Regulated Services 15,844.16 16,495.82	14,950.34
Total 16,650.21 18,032.54	17,289.92
Net Operating Profit(Loss):	
	3,613,800
Unegulated Services 1,049,159 -2,059,200	25,400
Total -46,516 -2,577,400 -	3,588,400
Total Non-Operating Profit(Loss): -1,345,000 907,700	558,000
Non-Operating Revenue 347,000 907,700	558,000
Non-Operating Expenses 1,692,000 0	0
Total Excess Profit -1,391,516 -1,669,700 -	3,030,400
% Change in NPR per EIPA - Regulated -1.46 20.50	
% Change in NOR per EIPA - Regulated -4.71 19.18	
% Change in Op. Expense per EIPA - Regulated -3.95 10.34	
% Change in Net Operating Profit- Regulated -111.44 85.66	
% Net Operating Profit of Regulated NOR -1.75 -0.95	
% Change in Net Operating Profit- Total 98.20 28.17	
% Net Total Operating Profit of Total NOR -0.07 -4.45	
% Change in Total Excess Profit 16.66 44.90	
% Total Excess Profit of Total Revenue -2.07 -2.84	

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Laurel Regional

FISCAL YEAR ENDING	June 2004	June 2003	June 2002
Gross Patient Revenue:	•••••		
Regulated Services	76,426,300	76,056,600	76,152,000
Unregulated Services	393,500	352,881	1,295,000
TOTAL	76,819,800	76,409,481	77,447,000
Net Patient Revenue(NPR):	, , , , , , , , , , , , , , , , , , , ,	10,400,401	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,
Regulated Services	64,173,192	64,328,890	65,973,400
Unregulated Services	105,702	63,047	469,000
TOTAL	64,278,894	64,391,937	66,442,400
Other Operating Revenue:	- , - , - , ,	.,,	00,442,400
Regulated Services	223,800	461,664	1,207,000
Unregulated Services	19,200	177,336	42,000
TOTAL	243,000	639,000	1,249,000
Net Operating Revenue(NOR)		,	,
Regulated Services	64,396,992	64,790,554	67,180,400
Unegulated Services	124,902	240,383	511,000
Total	64,521,894	65,030,937	67,691,400
Total Operating Expenses:			
Regulated Services	68,345,738	66,875,637	67,692,100
Total	70,144,000	68,822,000	70,347,100
Equivalent Inpatient ADMs(EIPA):			
Regulated Services	10,230	10,065	10,188
Total	10,230	10,065	10,188
NPR per EIPA :			
Regulated Services	6,272.83	6,391.05	6,475.60
Total	6,283.16	6,397.31	6,521.63
NOR per EIPA :			
Regulated Services	6,294.71	6,436.92	6,594.07
Total	6,306.92	6,460.80	6,644.23
Operating Expenses per EIPA :			
Regulated Services	6,680.69	6,644.07	6,644.30
Total	6,856.47	6,837.44	6,904.90
Net Operating Profit(Loss):			
Regulated Services	-3,948,746	-2,085,083	-511,700
Unegulated Services	-1,673,361	-1,705,980	-2,144,000
Total	-5,622,106	-3,791,063	-2,655,700
Total Non-Operating Profit(Loss):	155,000	201,000	563,200
Non-Operating Revenue	155,000	0	563,200
Non-Operating Expenses	0	-201,000	0
Total Excess Profit	-5,467,106	-3,590,063	-2,092,500
% Change in NPR per EIPA - Regulated	- 1 . 85	-1.31	
% Change in NOR per EIPA - Regulated	-2.21	-2.38	
% Change in Op. Expense per EIPA - Regulated		-0.00	
% Change in Net Operating Profit- Regulated	- 89.38	- 307 . 48	
% Net Operating Profit of Regulated NOR	-6.13	-3.22	
% Change in Net Operating Profit- Total	- 48 . 30	-42.75	
% Net Total Operating Profit of Total NOR	-8.71	-5.83	
% Change in Total Excess Profit	- 52.28	.71.57	
% Total Excess Profit of Total Revenue	-8.45	- 5.52	

FISCAL YEAR 2002 TO 2004

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Maryland General

FISCAL YEAR ENDING	June 2004	June 2003	June 2002
Gross Patient Revenue:			
Regulated Services	143,676,100	133,092,700	130,499,000
Unregulated Services	7,656,300	8,451,204	8,273,700
TOTAL	151,332,400	141,543,904	138,772,700
Net Patient Revenue(NPR):		, - , - , ,	,,.
Regulated Services	122,650,428	114,279,100	111,239,800
Unregulated Services	7,775,500	7,981,404	7,967,000
TOTAL	130,425,928	122,260,504	119,206,800
Other Operating Revenue:			, ,
Regulated Services	336,400	3,829,024	262,200
Unregulated Services	920,600	308,876	857,900
TOTAL	1,257,000	4,137,900	1,120,100
Net Operating Revenue(NOR)			
Regulated Services	122,986,828	118,108,124	111,502,000
Unegulated Services	8,696,100	8,290,280	8,824,900
Total	131,682,928	126,398,404	120,326,900
Total Operating Expenses:			
Regulated Services	118,130,494	107,263,436	100,939,200
Total	136,376,300	122,445,900	114,769,900
Equivalent Inpatient ADMs(EIPA):			
Regulated Services	14,532	14,761	14,563
Total	14,532	14,761	14,563
NPR per EIPA :			
Regulated Services	8,440.06	7,742.12	7,638.52
Total	8,975.13	8,282.84	8,185.59
NOR per EIPA :			
Regulated Services	8,463.21	8,001.53	7,656.53
Total	9,061.63	8,563.17	8,262.51
Operating Expenses per EIPA :			
Regulated Services	8,129.03	7,266.83	6,931.21
Total	9,384.60	8,295.40	7, 8 80.92
Net Operating Profit(Loss):			
Regulated Services	4,856,335	10,844,688	10,562,800
Unegulated Services	-9,549,707	-6,892,184	-5,005,800
Total	-4,693,372	3,952,504	5,557,000
Total Non-Operating Profit(Loss):	-1,129,800	828,200	1,000,000
Non-Operating Revenue	-1,129,800	828,200	1,000,000
Non-Operating Expenses	0	020,200	1,000,000
	0	0	0
Total Excess Profit	-5,823,172	4,780,704	6,557,000
% Change in NPR per EIPA - Regulated	9.01	1.36	
% Change in NOR per EIPA - Regulated	5.77	4.51	
% Change in Op. Expense per EIPA - Regulated	11.86	4.84	
% Change in Net Operating Profit- Regulated	- 55 , 22	2.67	
% Net Operating Profit of Pagulated NOP	2 05	0.40	
% Net Operating Profit of Regulated NOR % Change in Net Operating Profit- Total	3.95	9.18	
	-218.74	-28.87	
% Net Total Operating Profit of Total NOR % Change in Total Excess Profit	-3.56 -221.81	3.13 -27.09	
% Total Excess Profit of Total Revenue	- 221.81		
A FORT EVERSE FOLTE OF LOTAT MEAGING	. 4.40	3.76	

FISCAL YEAR 2002 TO 2004

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McCready

FISCAL YEAR ENDING	June 2004	June 2003	June 2002
Gross Patient Revenue:			
Regulated Services	11,932,400	11,989,600	13,438,100
Unregulated Services	2,648,900	4,397,900	5,148,800
TOTAL	14,581,300	16,387,500	18,586,900
Net Patient Revenue(NPR):	14,001,000	10,007,000	10,000,000
Regulated Services	9,943,656	9,241,700	9,762,900
Unregulated Services	2,043,100	3,489,700	3,521,700
TOTAL	11,986,756	12,731,400	13,284,600
Other Operating Revenue:	1,000,000	12,701,400	10,204,000
Regulated Services	521,600	312,800	324,700
Unregulated Services	9,500	14,900	021,000
TOTAL	531,100	327,700	324,700
Net Operating Revenue(NOR)	••••,••••	027,700	021,700
Regulated Services	10,465,256	9,554,500	10,087,600
Unegulated Services	2,052,600	3,504,600	3,521,700
Total	12,517,856	13,059,100	13,609,300
Total Operating Expenses:	12,011,000	10,000,100	10,000,000
Regulated Services	11,140,365	10,851,300	11,682,000
Total	12,412,300	14,596,300	16,424,400
Equivalent Inpatient ADMs(EIPA);	12,412,000	14,390,300	10,424,400
Regulated Services	2,011	2,309	0 070
Total	2,011		2,372
NPR per EIPA :	2,011	2,309	2,372
Regulated Services	4 045 40	4 000 47	4 445 00
Total	4,945.40	4,002.47	4,115.89
NOR per EIPA :	5,961.53	5,513.82	5,600.59
Regulated Services	5 004 80	4 107 04	4 050 70
Total	5,204.82	4,137.94	4,252.78
Operating Expenses per EIPA :	6,225.66	5,655.74	5,737.48
	5 540 50	4 000 57	
Regulated Services Total	5,540.58	4,699.57	4,924.96
	6,173.17	6,321.48	6,924.28
Net Operating Profit(Loss): Regulated Services	675 100	1 000 000	
-	-675,109	-1,296,800	-1,594,400
Unegulated Services Total	780,665	-240,400	-1,220,700
lotai	105,556	-1,537,200	-2,815,100
Total Non-Operating Profit(Loss):	-62,055	2,026,400	3,588,100
Non-Operating Revenue	-62,100	2,026,400	3,716,100
Non-Operating Expenses	- 45	0	128,000
Total Excess Profit	43,501	489,200	773,000
% Change in NPR per EIPA - Regulated	23.56	-2.76	
% Change in NOR per EIPA - Regulated	25.78	-2.70	
% Change in Op. Expense per EIPA - Regulated	17.90	-4.58	
% Change in Net Operating Profit- Regulated	47.94	18.67	
% Net Operating Profit of Regulated NOR	-6.45	-13.57	
% Change in Net Operating Profit- Total	106.87	45.39	
% Net Total Operating Profit of Total NOR	0.84	-11.77	
% Change in Total Excess Profit	-91.11	-36.71	
% Total Excess Profit of Total Revenue	0.35	3.24	
The second state of forder nevenue	0.00	0.24	

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Memorial Cumberland

FISCAL YEAR ENDING	June 2004	June 2003	June 2002
Gross Patient Revenue:			
Regulated Services	84,815,700	81,360,400	79,661,100
Unregulated Services	16,365,500	15,618,600	12,345,300
TOTAL	101,181,200	96,979,000	92,006,400
Net Patient Revenue(NPR):	· · · , · · · , - · · , - · ·		02,000,000
Regulated Services	72,026,400	68,779,600	67,623,900
Unregulated Services	12,326,400	12,631,800	10,968,000
TOTAL	84,352,800	81,411,400	78,591,900
Other Operating Revenue:	. ,	- , · · · ,	, ,
Regulated Services	389,400	1,178,000	1,095,000
Unregulated Services	1,668,800	510,600	382,800
TOTAL	2,058,200	1,688,600	1,477,800
Net Operating Revenue(NOR)			, ,
Regulated Services	72,415,800	69,957,600	68,718,900
Unegulated Services	13,995,200	13,142,400	11,350,800
Total	86,411,000	83,100,000	80,069,700
Total Operating Expenses:			
Regulated Services	72,086,226	70,469,060	67,798,000
Total	84,921,200	82,383,100	76,956,400
Equivalent Inpatient ADMs(EIPA):			
Regulated Services	12,835	14,362	14,711
Total	12,835	14,362	14,711
NPR per EIPA :			
Regulated Services	5,611.83	4,788.98	4,596.83
Total	6,572.22	5,668.50	5,342.39
NOR per EIPA :			
Regulated Services	5,642.17	4,871.00	4,671.26
Total	6,732.58	5,786.08	5,442.85
Operating Expenses per EIPA :			
Regulated Services	5,616.49	4,906.61	4,608.66
Total	6,616.51	5,736.16	5,231.21
Net Operating Profit(Loss):			
Regulated Services	329,574	-511,460	920,900
Unegulated Services	1,160,226	1,228,360	2,192,400
Total	1,489,800	716,900	3,113,300
Total Non-Operating Profit(Loss):	1,030,700	1,181,200	3,815,300
Non-Operating Revenue	1,123,000	1,281,400	3,815,300
Non-Operating Expenses	92,300	100,200	0,010,000
Non operating Expenses	52,000	100,200	0
Total Excess Profit	2,520,500	1,898,100	6,928,600
% Change in NPR per EIPA - Regulated	17.18	4.18	
% Change in NOR per EIPA - Regulated	15.83	4,28	
% Change in Op. Expense per EIPA - Regulated	14.47	6.47	
% Change in Net Operating Profit- Regulated	164.44	-155.54	
% Net Operating Profit of Regulated NOR	0.46	-0.73	
% Change in Net Operating Profit- Total	107.81	-76.97	
% Net Total Operating Profit of Total NOR	1.72	0.86	
% Change in Total Excess Profit	32.79	-72.60	
% Total Excess Profit of Total Revenue	2.88	2.25	

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Memorial of Easton

FISCAL YEAR ENDING	June 2004	June 2003	June 2002
Gross Patient Revenue:			
Regulated Services	92,855,500	89,024,600	83,666,100
Unregulated Services	28,699,400	28,605,869	31,526,200
TOTAL	121,554,900	117,630,469	115,192,300
Net Patient Revenue(NPR):			
Regulated Services	79,472,522	78,439,700	72,472,800
Unregulated Services	16,750,358	13,960,500	16,105,500
TOTAL	96,222,880	92,400,200	88,578,300
Other Operating Revenue:			
Regulated Services	992,600	2,000,400	814,100
Unregulated Services	1,053,000	23,500	54,900
TOTAL	2,045,600	2,023,900	869,000
Net Operating Revenue(NOR)			
Regulated Services	80,465,122	80,440,100	73,286,900
Unegulated Services	17,803,358	13,984,000	16,160,400
Total	98,268,480	94,424,100	89,447,300
Total Operating Expenses:			
Regulated Services	83,964,730	80,790,344	75,803,200
Total	101,870,070	93,817,703	90,345,000
Equivalent Inpatient ADMs(EIPA):			
Regulated Services	14,377	14,176	13,781
Total	14,377	14,176	13,781
NPR per EIPA :			
Regulated Services	5,527.75	5,533.45	5,258.89
Total	6,692.83	6,518.28	6,427.57
NOR per EIPA :	,	,	,
Regulated Services	5,596.80	5,674.57	5,317.97
Total	6,835.12	6,661.06	6,490.62
Operating Expenses per EIPA :	,	- j - · · · ·	-,
Regulated Services	5,840.21	5,699.28	5,500.56
Total	7,085.63	6,618.28	6,555.77
Net Operating Profit(Loss):	,	.,	-,
Regulated Services	-3,499,608	-350,244	-2,516,300
Unegulated Services	-101,982	956,641	1,618,600
Total	-3,601,590	606,397	- 897,700
Total Non-Operating Profit(Loss):	3,203,348	279,900	2,182,400
Non-Operating Revenue	3,538,400	806,300	2,182,400
Non-Operating Expenses	335,052	526,400	2, 102, 400
Total Excess Profit	- 398, 242	886,256	1,284,700
		,	
% Change in NPR per EIPA - Regulated	-0.10	5.22	
% Change in NOR per EIPA - Regulated	- 1 . 37	6.71	
% Change in Op. Expense per EIPA - Regulated	2.47	3.61	
% Change in Net Operating Profit- Regulated	-899.19	86.08	
% Net Operating Profit of Regulated NOR	-4.35	-0.44	
& Change in Net Operating Profit- Total	-693.93	167.55	
% Net Total Operating Profit of Total NOR	-3.67	0.64	
& Change in Total Excess Profit	-144.94	-31.01	
total Excess Profit of Total Revenue	-0.39	0.93	

FISCAL YEAR 2002 TO 2004

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Mercy Medical.

FISCAL YEAR ENDING	June 2004	June 2003	June 2002
Gross Patient Revenue:			
Regulated Services	241,280,800	205,890,600	188,681,300
Unregulated Services	3,758,000	4,277,300	2,041,000
TOTAL	245,038,800	210,167,900	190,722,300
Net Patient Revenue(NPR):	, ,		· · · · , · · · · , · · · ·
Regulated Services	212,220,800	183,349,932	164,650,300
Unregulated Services	3,382,000	3,902,000	2,041,000
TOTAL	215,602,800	187,251,932	166,691,300
Other Operating Revenue:			
Regulated Services	3,612,400	3,755,783	6,566,800
Unregulated Services	10,243,632	9,665,217	2,641,000
TOTAL	13,856,000	13,421,000	9,207,800
Net Operating Revenue(NOR)			
Regulated Services	215,833,200	187,105,715	171,217,100
Unegulated Services	13,625,632	13,567,217	4,682,000
Total	229,458,800	200,672,932	175,899,100
Total Operating Expenses:			
Regulated Services	203,262,651	178,890,144	165,211,100
Total	216,275,100	193,170,000	171,032,900
Equivalent Inpatient ADMs(EIPA):			
Regulated Services	27,437	25,274	24,891
Total	27,437	25,274	24,891
NPR per EIPA :			
Regulated Services	7,734.76	7,254.56	6,614.85
Total	7,858.03	7,408.95	6,696.85
NOR per EIPA :			
Regulated Services	7,866.42	7,403.17	6,878.68
Total	8,363.03	7,939.98	7,066.78
Operating Expenses per EIPA :			
Regulated Services	7,408.27	7,078.10	6,637.38
Total	7,882.53	7,643.11	6,871.27
Net Operating Profit(Loss):			
Regulated Services	12,570,500	8,215,571	6,006,000
Unegulated Services	613,200	-712,639	-1,139,800
Total	13,183,700	7,502,932	4,866,200
Total Non-Operating Profit(Loss):	1,972,000	-5,546,800	781,200
Non-Operating Revenue	5,347,000	-5,546,800	781,200
Non-Operating Expenses	3,375,000	0	0
Total Excess Profit	15,155,600	1,956,132	5,647,400
% Change in NPR per EIPA - Regulated	6.62	9.67	
% Change in NOR per EIPA - Regulated	6.26	7.62	
% Change in Op. Expense per EIPA - Regulated	4.66	6.64	
% Change in Net Operating Profit Regulated	53.01	36.79	
% Net Operating Profit of Regulated NOR	5.82	4.39	
% Change in Net Operating Profit- Total	75.71	54.18	
% Net Total Operating Profit of Total NOR	5.75	3.74	
% Change in Total Excess Profit	674.77	- 65.36	
% Total Excess Profit of Total Revenue	6.45	1.00	

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Montgomery General

FISCAL YEAR ENDING	June 2004	June 2003	June 2002
Gross Patient Revenue:			•••••
Regulated Services	94,804,400	87,224,000	85,377,500
Unregulated Services	894,900	6,752,500	7,415,700
TOTAL	95,699,300	93,976,500	92,793,200
Net Patient Revenue(NPR):	, , , ,	,,	02,700,200
Regulated Services	82,986,100	77,353,700	72,822,000
Unregulated Services	856,300	3,517,400	3,713,700
TOTAL	83,842,400	80,871,100	76,535,700
Other Operating Revenue:			, ,
Regulated Services	819,800	739,400	1,292,100
Unregulated Services	185,100	442,700	288,800
TOTAL	1,004,900	1,182,100	1,580,900
Net Operating Revenue(NOR)			, , ,
Regulated Services	83,805,900	78,093,100	74,114,100
Unegulated Services	1,041,400	3,960,100	4,002,500
Total	84,847,300	82,053,200	78,116,600
Total Operating Expenses:			. ,
Regulated Services	83,492,615	76,042,085	69,325,900
Total	87,199,700	83,435,600	76,095,700
Equivalent Inpatient ADMs(EIPA):			
Regulated Services	12,191	12,255	11,991
Total	12,191	12,255	11,991
NPR per EIPA :			
Regulated Services	6,807.28	6,312.04	6,073.05
Total	6,877.53	6,599.06	6,382.76
NOR per EIPA :			
Regulated Services	6,874.53	6,372.38	6,180.81
Total	6,959.96	6,695.52	6,514.60
Operating Expenses per EIPA :			
Regulated Services	6,848.83	6,205.02	5,781.49
Total	7,152.92	6,808.33	6,346.07
Net Operating Profit(Loss):			
Regulated Services	313,285	2,051,015	4,788,200
Unegulated Services	-2,665,685	-3,433,415	-2,767,300
Total	-2,352,400	-1,382,400	2,020,900
Total Non-Operating Profit(Loss):	1,567,500	840,600	1,147,000
Non-Operating Revenue	1,567,500	840,600	1,147,000
Non-Operating Expenses	0	0	0
Total Excess Profit	-784,900	-541,800	3,167,900
% Change in NPR per EIPA - Regulated	7.85	3.94	
% Change in NOR per EIPA - Regulated	7.88	3.10	
% Change in Op. Expense per EIPA - Regulated	10.38	7.33	
% Change in Net Operating Profit- Regulated	-84.73	-57.17	
% Net Operating Profit of Regulated NOR	0.37	2.63	
% Change in Net Operating Profit- Total	-70.17	-168.41	
% Net Total Operating Profit of Total NOR	-2.77	-1.68	
% Change in Total Excess Profit	- 44 . 87	-117.10	
% Total Excess Profit of Total Revenue	-0.91	-0.65	

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North Arundel

FISCAL YEAR ENDING	June 2004	June 2003	June 2002
Gross Patient Revenue:			
Regulated Services	195,063,400	178,017,100	161,549,400
Unregulated Services	24,760,800	18,555,367	15,875,400
TOTAL	219,824,200	196,572,467	177,424,800
Net Patient Revenue(NPR):		, ,	
Regulated Services	171,610,000	155,781,020	141,025,800
Unregulated Services	11,211,247	9,118,402	9,470,300
TOTAL	182,821,247	164,899,422	150,496,100
Other Operating Revenue:			
Regulated Services	629,700	1,387,226	3,348,300
Unregulated Services	968,300	40,527	84,500
TOTAL	1,598,000	1,427,753	3,432,800
Net Operating Revenue(NOR)			
Regulated Services	172,239,700	157,168,246	144,374,100
Unegulated Services	12,179,547	9,158,929	9,554,800
Total	184,419,247	166,327,175	153,928,900
Total Operating Expenses:			
Regulated Services	163,452,000	149,709,612	137,774,400
Total	177,369,000	159,606,503	146,926,300
Equivalent Inpatient ADMs(EIPA):			
Regulated Services	24,932	24,338	23,418
Total	24,932	24,338	23,418
NPR per EIPA :			
Regulated Services	6,883.12	6,400.61	6,022.11
Total	7,332.80	6,775.26	6,426.51
NOR per EIPA :	C 000 00	0 457 04	0 105 00
Regulated Services Total	6,908.38	6,457.61	6,165.09
	7,396.89	6,833.92	6,573.10
Operating Expenses per EIPA : Regulated Services	6,555.91	6,151.15	5,883.27
Total	7,114.11	6,557.79	6,274.08
Net Operating Profit(Loss):	7,114.11	0,007.79	0,274.00
Regulated Services	8,787,700	7,458,634	6,599,700
Unegulated Services	-1,737,400	-737,962	402,900
Total	7,050,300	6,720,672	7,002,600
	,,	0,720,072	,,002,000
Total Non-Operating Profit(Loss):	-1,056,000	1,260,126	976,200
Non-Operating Revenue	660,000	1,260,126	976,200
Non-Operating Expenses	1,716,000	0	0
Total Excess Profit	5,994,247	7,980,798	7,978,800
% Change in NPR per EIPA - Regulated	7.54	6.29	
% Change in NOR per EIPA - Regulated	6.98	4.74	
% Change in Op. Expense per EIPA - Regulated	6.58	4.55	
% Change in Net Operating Profit Regulated	17.82	13.01	
% Net Operating Profit of Regulated NOR	5.10	4.75	
% Change in Net Operating Profit- Total	4.90	- 4 . 03	
% Net Total Operating Profit of Total NOR	3.82	4.04	
% Change in Total Excess Profit	-24.89	0.03	
% Total Excess Profit of Total Revenue	3.24	4.76	

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Northwest

FISCAL YEAR ENDING	June 2004	June 2003	June 2002
Gross Patient Revenue:		•••••	
Regulated Services	136,888,400	133,456,700	122,418,900
Unregulated Services	12,210,382	7,890,353	6,007,100
TOTAL	149,098,782	141,347,053	128,426,000
Net Patient Revenue(NPR):	143,000,702	141,047,000	128,420,000
Regulated Services	120,218,600	113,846,682	106,684,300
Unregulated Services	4,805,110	4,784,625	2,921,700
TOTAL		118,631,307	
Other Operating Revenue:	120,020,110	110,001,007	100,000,000
Regulated Services	439,200	476,571	1,162,800
Unregulated Services	707,789	668,900	1,855,500
TOTAL	1,146,989	1,145,471	3,018,300
Net Operating Revenue(NOR)	, , , , , , , , , , , , , , , , , , , ,	· j · · - j · · ·	
Regulated Services	120,657,800	114,323,253	107,847,100
Unegulated Services	5,512,899	5,453,525	4,777,200
Total	126,170,699	119,776,778	
Total Operating Expenses:			, ,
Regulated Services	112,112,700	110,437,144	95,346,600
Total	122,862,900	119,686,882	103,158,800
Equivalent Inpatient ADMs(EIPA):			, ,
Regulated Services	17,917	18,582	17,413
Total	19,738	19,621	18,392
NPR per EIPA :			
Regulated Services	6,709.75	6,126.71	6,126.70
Total	6,334.16	6,046.14	5,959.44
NOR per EIPA :			
Regulated Services	6,734.26	6,152.36	6,193.48
Total	6,392.27	6,104.51	6,123.55
Operating Expenses per EIPA :			
Regulated Services	6,257.34	5,943.23	5,475.60
Total	6,224.69	6,099.93	5,608.90
Net Operating Profit(Loss):			
Regulated Services	8,545,100	3,886,109	12,500,500
Unegulated Services	-5,237,300	-3,796,213	-3,035,000
Total	3,307,800	89,896	9,465,500
Total Non-Operating Profit(Loss):	1,216,500	1,137,178	661,400
Non-Operating Revenue	2,460,500	1,137,178	661,400
Non-Operating Expenses	1,244,000	0	0
Total Excess Profit	4,524,246	1,227,074	10,126,900
	1,021,210	1,227,014	10,120,000
% Change in NPR per EIPA - Regulated	9.52	0.00	
% Change in NOR per EIPA - Regulated	9.46	-0.66	
% Change in Op. Expense per EIPA - Regulated	5.29	8.54	
% Change in Net Operating Profit- Regulated	119.89	-68.91	
% Net Operating Profit of Regulated NOR	7.08	3.40	
% Change in Net Operating Profit- Total	3,579.59	- 99.05	
% Net Total Operating Profit of Total NOR	2.62	0.08	
% Change in Total Excess Profit	268.70	-87.88	
% Total Excess Profit of Total Revenue	3.52	1.01	

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Peninsula Regional

FISCAL YEAR ENDING	June 2004	June 2003	June 2002
Gross Patient Revenue:			
Regulated Services	244,030,100	219,722,500	206,170,900
Unregulated Services	24,018,800	25,673,724	26,968,600
TOTAL	268,048,900	245,396,224	233,139,500
Net Patient Revenue(NPR):			
Regulated Services	216,040,900	194,502,800	181,821,600
Unregulated Services	15,291,400	14,632,300	16,344,800
TOTAL	231,332,300	209,135,100	198,166,400
Other Operating Revenue:			
Regulated Services	970,100	1,085,576	808,300
Unregulated Services	724,200	565,124	738,900
TOTAL	1,694,300	1,650,700	1,547,200
Net Operating Revenue(NOR)			
Regulated Services	217,011,000	195,588,376	182,629,900
Unegulated Services	16,015,600	15,197,424	17,083,700
Total	233,026,600	210,785,800	199,713,600
Total Operating Expenses:			
Regulated Services	209,846,049	193,184,000	180,118,300
Total	228,481,500	210,102,300	198,518,100
Equivalent Inpatient ADMs(EIPA):			
Regulated Services	27,184	26,786	26,620
Total	27,184	26,786	26,620
NPR per EIPA :			
Regulated Services	7,947.21	7,261.49	6,830.26
Total	8,509.72	7,807.76	7,444.27
NOR per EIPA :			
Regulated Services	7,982.90	7,302.01	6,860.63
Total	8,572.05	7,869.39	7,502.39
Operating Expenses per EIPA :			
Regulated Services	7,719.33	7,212.25	6,766.28
Total	8,404.85	7,843.87	7,457.48
Net Operating Profit(Loss):			
Regulated Services	7,164,951	2,404,376	2,511,600
Unegulated Services	-2,619,851	-1,720,876	-1,316,100
Total	4,545,100	683,500	1,195,500
	4 207 000	1 000 500	a 400 000
Total Non-Operating Profit(Loss):	4,307,900	1,086,500	3,492,900
Non-Operating Revenue	4,307,900	1,086,500	3,492,900
Non-Operating Expenses	0	0	U
Total Excess Profit	8,853,000	1,770,000	4,688,400
% Change in NPR per EIPA - Regulated	9.44	6.31	
% Change in NOR per EIPA - Regulated	9.32	6.43	
% Change in Op. Expense per EIPA - Regulated	7.03	6.59	
% Change in Net Operating Profit- Regulated	198.00	-4.27	
s onlinge in Net operating Fronte Regulated	130.00	21	
% Net Operating Profit of Regulated NOR	3.30	1.23	
% Change in Net Operating Profit- Total	564.97	-42.83	
% Net Total Operating Profit of Total NOR	1.95	0.32	
% Change in Total Excess Profit	400.17	- 62.25	
% Total Excess Profit of Total Revenue	3.73	0.84	

DISCLOSURE OF HOSPITAL FINANCIAL AND STATISTICAL DATA

FISCAL YEAR 2002 TO 2004

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Prince Georges

FISCAL YEAR ENDING	June 2004	June 2003	June 2002
Gross Patient Revenue:			
Regulated Services	211,137,700	203,201,500	200,582,200
Unregulated Services	40,744,281	20,763,592	21,462,600
TOTAL	251,881,981	223,965,092	222,044,800
Net Patient Revenue(NPR):			
Regulated Services	186,219,679	176,318,100	173,689,700
Unregulated Services	15,317,484	12,216,953	12,865,000
TOTAL	201,537,162	188,535,053	186,554,700
Other Operating Revenue:			
Regulated Services	-314,803	7,168,501	8,414,100
Unregulated Services	445,603	140,499	99,900
TOTAL	130,800	7,309,000	8,514,000
Net Operating Revenue(NOR)			
Regulated Services	185,904,876	183,486,601	182,103,800
Unegulated Services	15,763,087	12,357,452	12,964,900
Total	201,667,962	195,844,053	195,068,700
Total Operating Expenses:			
Regulated Services	179,186,422	173,676,307	177,467,000
Total	211,461,783	198,752,000	199,887,000
Equivalent Inpatient ADMs(EIPA):			
Regulated Services	19,709	20,615	20,287
Total	20,446	22,120	21,982
NPR per EIPA :			,
Regulated Services	9,448.66	8,552.71	8,561.63
Total	9,857.25	8,523.11	8,486.70
NOR per EIPA :	,		- ,
Regulated Services	9,432.69	8,900.44	8,976.38
Total	9,863.65	8,853.53	8,874.02
Operating Expenses per EIPA :			-,
Regulated Services	9,091.80	8,424.57	8,747.82
Total	10,342.67	8,984.99	9,093.21
Net Operating Profit(Loss):	,	- ,	-,
Regulated Services	6,718,454	9,810,294	4,636,800
Unegulated Services	-16,512,274	-12,718,241	-9,455,100
Total	-9,793,820	-2,907,947	-4,818,300
		, ,	
Total Non-Operating Profit(Loss):	11,541,127	482,000	1,694,200
Non-Operating Revenue	11,541,127	482,000	1,694,200
Non-Operating Expenses	0	0	0
Total Excess Profit	1,747,307	-2,425,947	-3,124,100
% Change in NPR per EIPA - Regulated	10.48	-0.10	
% Change in NOR per EIPA - Regulated	5.98	-0.85	
% Change in Op. Expense per EIPA - Regulated	7.92	-3.70	
% Change in Net Operating Profit- Regulated	-31.52	111.57	
% Net Operating Profit of Regulated NOR	3.61	5.35	
% Change in Net Operating Profit- Total	-236.80	39.65	
% Net Total Operating Profit of Total NOR	- 4.86	- 1 . 48	
% Change in Total Excess Profit	172.03	22.35	
% Total Excess Profit of Total Revenue	0.82	- 1.24	

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Sacred Heart

FISCAL YEAR ENDING	June 2004	June 2003	June 2002
Gross Patient Revenue:			
Regulated Services	104.471.800	89,271,800	85,052,600
Unregulated Services		13,884,000	14,709,600
TOTAL		103,155,800	99,762,200
Net Patient Revenue(NPR):	,,	, , , , , , , , , , , , , , , , , , , ,	,,
Regulated Services	91,416,100	78,424,300	73,315,300
Unregulated Services	7,937,100	8,685,800	7,922,500
TOTAL		87,110,100	
Other Operating Revenue:		, ,	
Regulated Services	0	977,300	876,100
Unregulated Services	1,933,200	1,484,500	472,400
TOTAL	1,933,200	2,461,800	1,348,500
Net Operating Revenue(NOR)			
Regulated Services	91,416,100	79,401,600	74,191,400
Unegulated Services	9,870,300	10,170,300	8,394,900
Total	101,286,400	89,571,900	82,586,300
Total Operating Expenses:			
Regulated Services	88,390,012	79,937,916	70,390,200
Total	101,121,200	90,742,700	79,471,300
Equivalent Inpatient ADMs(EIPA):			
Regulated Services	13,663	13,790	13,972
Total	15,515	14,287	14,455
NPR per EIPA :			
Regulated Services	6,690.61	5,687.11	5,247.30
Total	6,403.54	6,097.23	5,620.05
NOR per EIPA :			
Regulated Services	6,690.61	5,757.98	5,310.01
Total	6,528.14	6,269.54	5,713.34
Operating Expenses per EIPA :			
Regulated Services	6,469.13	5,796.88	5,037.95
Total	6,517.49	6,351.49	5,497.84
Net Operating Profit(Loss):			
Regulated Services	, ,	-536,316	3,801,200
Unegulated Services		- 634 , 484	
Total	165,200	-1,170,800	3,115,000
Total Non-Operating Profit(Loss):	1,089,800	1,885,100	-740,600
Non-Operating Revenue	1,089,800	1,885,100	-740,600
Non-Operating Expenses	0	0	0
Total Excess Profit	1,255,000	714,300	2,374,400
% Change in NPR per EIPA - Regulated	17.65	8.38	
% Change in NOR per EIPA - Regulated	16.20	8.44	
% Change in Op. Expense per EIPA - Regulated	11.60	15.06	
% Change in Net Operating Profit- Regulated	664.24	-114.11	
% Net Operating Profit of Regulated NOR	3.31	-0.68	
% Change in Net Operating Profit- Total	114.11	- 137.59	
% Net Total Operating Profit of Total NOR	0.16	- 1.31	
% Change in Total Excess Profit	75.70	- 69 . 92	
% Total Excess Profit of Total Revenue	1.23	0.78	

FISCAL YEAR 2002 TO 2004

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Saint Agnes

FISCAL YEAR ENDING	June 2004	June 2003	June 2002
Gross Patient Revenue:			
Regulated Services	261,123,500	228,479,500	204,984,100
Unregulated Services	62,014,941	65,730,600	68,366,600
TOTAL	323,138,441	294,210,100	273,350,700
Net Patient Revenue(NPR):	020,100,111	204,210,100	210,000,100
Regulated Services	226,147,673	197,669,500	176,874,100
Unregulated Services	31,279,023	32,878,200	32,441,000
TOTAL	257,426,696		209,315,100
Other Operating Revenue:	201,420,000	200,047,700	200,010,100
Regulated Services	136,529	502,200	716,900
Unregulated Services	4,272,471	3,644,280	2,349,100
TOTAL	4,409,000	4,146,480	3,066,000
Net Operating Revenue(NOR)	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	4)110,400	0,000,000
Regulated Services	226,284,202	198,171,700	177,591,000
Unegulated Services	35,551,494	36,522,480	34,790,100
Total	261,835,696	234,694,200	212,381,100
Total Operating Expenses:	20, , 000, 000	20 () 00 () 200	2:2,00:,:00
Regulated Services	209,035,941	181,653,587	161,862,600
Total	257,607,866	231,590,264	210,224,300
Equivalent Inpatient ADMs(EIPA):	207,000,000	201,000,201	2,0,22,,000
Regulated Services	29,333	29,018	27,975
Total	29,333	29,018	27,975
NPR per EIPA :	20,000	20,010	27,070
Regulated Services	7,709.61	6,811.96	6,322.58
Total	8,775.94	7,944.99	7,482.22
NOR per EIPA :	0,770.04	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,
Regulated Services	7,714.26	6,829.27	6,348.20
Total	8,926.25	8,087.88	7,591.82
Operating Expenses per EIPA :	0,020.20	0,007.00	7,007.02
Regulated Services	7,126.25	6,260.03	5,785.97
Total	8,782.12	7,980.92	7,514.72
	0,702.12	7,900.92	7,014.72
Net Operating Profit(Loss): Regulated Services	17,248,261	16,518,200	15,728,400
Unegulated Services	-13,020,431	-13,414,200	-13,571,600
Total	4,227,830	3,104,000	2,156,800
10(21	4,227,000	0,104,000	2,100,000
Total Non-Operating Profit(Loss):	8,251,000	-4,771,000	1,387,200
Non-Operating Revenue	8,251,000	-4,771,000	1,387,200
Non-Operating Expenses	0,201,000	0	0
Non-operating Expenses	C C	Ŭ	· ·
Total Excess Profit	12,478,830	-1,667,000	3,544,000
% Change in NPR per EIPA - Regulated	13.18	7.74	
% Change in NOR per EIPA - Regulated	12.96	7.58	
% Change in Op. Expense per EIPA - Regulated	13.84	8.19	
% Change in Net Operating Profit- Regulated	4.42	5.02	
% Net Operating Profit of Regulated NOR	7.62	8.34	
% Change in Net Operating Profit- Total	36.21	43.92	
% Net Total Operating Profit of Total NOR	1.61	1.32	
% Change in Total Excess Profit	848.58	-147.04	
% Total Excess Profit of Total Revenue	4.62	-0.73	

Saint Marys

FISCAL YEAR ENDING	June 2004	June 2003	June 2002
Gross Patient Revenue:			
Regulated Services	72,385,400	62,401,800	59,649,000
Unregulated Services	5,240,722	4,271,823	3,669,700
TOTAL	77,626,122	66,673,623	63,318,700
Net Patient Revenue(NPR):	, ,	, ,	
Regulated Services	61,936,949	54,801,861	52,216,700
Unregulated Services	3,944,673	3,309,458	2,737,600
TOTAL	65,881,622	58,111,319	54,954,300
Other Operating Revenue:			, ,
Regulated Services	1,267,524	819,797	670,200
Unregulated Services	178,388	216,518	334,500
TOTAL	1,445,912	1,036,315	1,004,700
Net Operating Revenue(NOR)			
Regulated Services	63,204,473	55,621,658	52,886,900
Unegulated Services	4,123,061	3,525,976	3,072,100
Total	67,327,534	59,147,634	55,959,000
Total Operating Expenses:			
Regulated Services	60,769,804	55,235,880	50,971,600
Total	65,017,167	59,144,201	53,769,700
Equivalent Inpatient ADMs(EIPA):		, ,	
Regulated Services	12,750	11,940	11,373
Total	12,750	11,940	11,373
NPR per EIPA :	,	,	
Regulated Services	4,857.80	4,589.94	4,591.29
Total	5,167.19	4,867.13	4,832.00
NOR per EIPA :	,	,	,
Regulated Services	4,957.21	4,658.61	4,650.22
Total	5,280.59	4,953.93	4,920.34
Operating Expenses per EIPA :	-,	,	, , , , , , , , , , , , , , , , , , , ,
Regulated Services	4,766.26	4,626.30	4,481.81
Total	5,099.39	4,953.64	4,727.84
Net Operating Profit(Loss):	,	,	,
Regulated Services	2,434,669	385,778	1,915,300
Unegulated Services	-124,302	-382,345	274,000
Total	2,310,367	3,433	2,189,300
	, ,		
Total Non-Operating Profit(Loss):	-20,213	703,632	672,900
Non-Operating Revenue	116,044	752,885	897,600
Non-Operating Expenses	136,257	49,253	224,700
Total Excess Profit	2,290,154	707 065	0 860 000
I CLAI EXCESS FIOITL	2,290,154	707,065	2,862,200
% Change in NPR per EIPA - Regulated	5.84	-0.03	
% Change in NOR per EIPA - Regulated	6.41	0.18	
% Change in Op. Expense per EIPA - Regulated	3.03	3.22	
% Change in Net Operating Profit- Regulated	531.11	-79.86	
% Net Operating Profit of Regulated NOR	3.85	0.69	
% Change in Net Operating Profit- Total	67,198.78	-99.84	
% Net Total Operating Profit of Total NOR	3.43	0.01	
% Change in Total Excess Profit	223.90	-75.30	
% Total Excess Profit of Total Revenue	3.40	1.18	

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Shady Grove

FISCAL YEAR ENDING	December 2004	December 2003	December 2002
Gross Patient Revenue:		•••••	
Regulated Services	228,815,766	216,755,437	194,343,300
Unregulated Services	1,440,296	2,289,266	1,834,200
TOTAL	230,256,062	219,044,703	196,177,500
Net Patient Revenue(NPR):	200,200,002	210,044,700	190,177,500
Regulated Services	209,520,697	190,784,447	172,054,300
Unregulated Services	1,384,653	2,156,755	1,720,100
TOTAL	210,905,350	192,941,202	173,774,400
Other Operating Revenue:	2,0,000,000	102,041,202	170,774,400
Regulated Services	330,704	1,281,123	1,979,000
Unregulated Services	2,247,609	1,689,414	1,623,900
TOTAL	2,578,313	2,970,537	3,602,900
Net Operating Revenue(NOR)		_, ,	0,002,000
Regulated Services	209,851,401	192,065,570	174,033,300
Unegulated Services	3,632,262	3,846,169	3,344,000
Total	213,483,663	195,911,739	177,377,300
Total Operating Expenses:	. ,	, ,	
Regulated Services	198,744,828	181,137,076	168,015,600
Total	202,062,228	187,160,425	173,234,200
Equivalent Inpatient ADMs(EIPA):			
Regulated Services	28,538	28,483	27,492
Total	28,538	28,483	27,492
NPR per EIPA :			
Regulated Services	7,341.70	6,698.10	6,258.34
Total	7,390.22	6,773.82	6,320.91
NOR per EIPA :			
Regulated Services	7,353.29	6,743.08	6,330.33
Total	7,480.57	6,878.11	6,451.96
Operating Expenses per EIPA :			
Regulated Services	6,964.11	6,359.40	6,111.44
Total	7,080.36	6,570.87	6,301.26
Net Operating Profit(Loss):			
Regulated Services	11,106,573	10,928,494	6,017,800
Unegulated Services	314,862	-2,177,180	-1,874,600
Total	11,421,435	8,751,314	4,143,200
Total Non-Operating Profit(Loss):	-2,136,887	389,315	22,600
Non-Operating Revenue	-2,136,887	389,315	22,600
Non-Operating Expenses	0	0	0
Total Excess Profit	9,284,548	9,140,629	4,165,800
% Change in NPR per EIPA - Regulated	9.61	7.03	
% Change in NOR per EIPA - Regulated	9.05	6.52	
% Change in Op. Expense per EIPA - Regulated	9.51	4.06	
% Change in Net Operating Profit- Regulated	1.63	81.60	
% Net Operating Profit of Regulated NOR	5.29	5.69	
% Change in Net Operating Profit. Total	30.51	111.22	
% Net Total Operating Profit of Total NOR	5.35	4.47	
% Change in Total Excess Profit	1.57	119.42	
% Total Excess Profit of Total Revenue	4.39	4.66	

Sinai Hosp.

FISCAL YEAR ENDING	June 2004	June 2003	June 2002
Gross Patient Revenue:			
Regulated Services	422,745,200	380,306,800	327,337,100
Unregulated Services	76,569,993	81,447,211	81,614,900
TOTAL	499,315,193	461,754,011	408,952,000
Net Patient Revenue(NPR):			
Regulated Services	365,503,697	325,828,421	279,830,100
Unregulated Services	27,023,500	30,198,017	30,939,300
TOTAL	392,527,197	356,026,438	310,769,400
Other Operating Revenue:			
Regulated Services	2,795,500	-1,916,090	1,673,700
Unregulated Services	12,360,821	12,405,500	9,917,200
TOTAL	15,156,321	10,489,410	11,590,900
Net Operating Revenue(NOR)	000 000 107	000 040 001	001 500 800
Regulated Services	368,299,197	323,912,331 42,603,517	281,503,800 40,856,500
Unegulated Services Total	39,384,321 407,683,560	366,515,848	322,360,300
Total Operating Expenses:	407,085,500	300,313,848	522,500,500
Regulated Services	332,530,173	300,585,718	278,545,000
Total	388,438,995	358,636,000	333,505,300
Equivalent Inpatient ADMs(EIPA):	000,400,000	000,000,000	000,000,000
Regulated Services	32,714	30,234	30,075
Total	32,714	30,234	30,075
NPR per EIPA :	,		,
Regulated Services	11,172.55	10,776.97	9,304.41
Total	11,998.59	11,775.78	10,333.15
NOR per EIPA :		,	
Regulated Services	11,258.00	10,713.59	9,360.06
Total	12,461.89	12,122.73	10,718.55
Operating Expenses per EIPA :			
Regulated Services	10,164.63	9,942.05	9,261.68
Total	11,873.63	11,862.10	11,089.12
Net Operating Profit(Loss):			
Regulated Services	35,769,024	23,326,613	2,958,800
Unegulated Services	-16,524,500	-15,446,765	-14,103,800
Total	19,244,524	7,879,848	-11,145,000
Total Non-Operating Profit(Loss):	2,380,242	7,628,500	5,573,500
Non-Operating Revenue	4,421,220	7,628,500	6,944,800
Non-Operating Expenses	2,040,978	0	1,371,300
Total Excess Profit	21,624,807	15,508,348	-5,571,500
% Change in NPR per EIPA - Regulated	3.67	15.83	
% Change in NOR per EIPA - Regulated	5.08	14.46	
% Change in Op. Expense per EIPA - Regulated	2.24	7.35	
% Change in Net Operating Profit- Regulated	53.34	688.38	
% Net Operating Profit of Regulated NOR	9.71	7.20	
% Change in Net Operating Profit- Total	144.22	170.70	
% Net Total Operating Profit of Total NOR	4.72	2.15	
% Change in Total Excess Profit	39.44	378.35	
% Total Excess Profit of Total Revenue	5.25	4.15	

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Southern Maryland

FISCAL YEAR ENDING	December 2004	December 2003	December 2002
Gross Patient Revenue:			
Regulated Services	160,991,700	149,738,700	144,753,800
Unregulated Services	5,511,200	5,639,900	7,353,900
TOTAL	166,502,900	155,378,600	152,107,700
Net Patient Revenue(NPR):	, ,	, ,	
Regulated Services	138,432,000	131,387,900	127,182,500
Unregulated Services	2,947,100	3,353,700	4,611,300
TOTAL	141,379,100	134,741,600	131,793,800
Other Operating Revenue:			
Regulated Services	340,000	400,100	512,000
Unregulated Services	3,176,500	1,880,400	560,600
TOTAL	3,516,500	2,280,500	1,072,600
Net Operating Revenue(NOR)			
Regulated Services	138,772,000	131,788,000	127,694,500
Unegulated Services	6,123,600	5,234,100	5,171,900
Total	144,895,600	137,022,100	132,866,400
Total Operating Expenses:			
Regulated Services	130,616,600	124,695,700	118,279,500
Total	138,515,500	130,811,600	125,878,900
Equivalent Inpatient ADMs(EIPA):	-		
Regulated Services	20,798	21,032	20,632
Total	21,338	21,574	21,198
NPR per EIPA :			
Regulated Services	6,656.02	6,246.97	6,164.33
Total	6,625.70	6,245.48	6,217.28
NOR per EIPA :			
Regulated Services	6,672.37	6,265.99	6,189.15
Total	6,790.50	6,351.19	6,267.87
Operating Expenses per EIPA :			
Regulated Services	6,280.25	5,928.78	5,732.82
Total	6,491.49	6,063.32	5,938.24
Net Operating Profit(Loss):			
Regulated Services	8,155,400	7.092,300	9,415,000
Unegulated Services	-1,775,300	- 381,800	-2,427,500
Total	6,380,100	6,210,500	6,987,500
Total Non-Operating Profit(Loss):	269,700	235,200	474,100
Non-Operating Revenue	269,700	235,200	474,100
Non-Operating Expenses	203,700	233,200	474,100
Non-operating Expenses	0	0	0
Total Excess Profit	6,649,800	6,445,800	7,461,600
% Change in NPR per EIPA - Regulated	6.55	1.34	
% Change in NOR per EIPA - Regulated	6.49	1.34	
% Change in Op. Expense per EIPA - Regulated	5.93	3.42	
% Change in Net Operating Profit- Regulated	14.99	-24.67	
% Net Operating Profit of Regulated NOR	5.88	5.38	
% Change in Net Operating Profit- Total	2.73	-11.12	
% Net Total Operating Profit of Total NOR	4.40	4.53	
% Change in Total Excess Profit	3.16	- 13.61	
% Total Excess Profit of Total Revenue	4.58	4.70	
	-	-	

FISCAL YEAR 2002 TO 2004

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St Joseph Medical

FISCAL YEAR ENDING	June 2004	June 2003	June 2002
Gross Patient Revenue:			
Regulated Services	273,064,400	245,633,600	222,505,500
Unregulated Services	24,357,544	20,634,199	18,350,300
TOTAL	297,421,944	266,267,799	240,855,800
Net Patient Revenue(NPR):			
Regulated Services	247,735,002	222,197,703	201,807,500
Unregulated Services	12,147,285	9,635,940	8,972,200
TOTAL	259,882,287	231,833,643	210,779,700
Other Operating Revenue:			
Regulated Services	1,112,504	1,828,470	1,488,900
Unregulated Services	2,781,353	1,189,379	676,200
TOTAL	3,893,857	3,017,849	2,165,100
Net Operating Revenue(NOR)			
Regulated Services	248,847,506	224,026,173	203,296,400
Unegulated Services	14,928,638	10,825,319	9,648,400
Total	263,776,144	234,851,492	212,944,800
Total Operating Expenses:			
Regulated Services	234,177,917	212,911,931	196,366,200
Total	256,965,796	231,779,997	214,092,500
Equivalent Inpatient ADMs(EIPA):			
Regulated Services	27,482	26,226	25,222
Total	27,482	26,226	25,222
NPR per EIPA :			
Regulated Services	9,014.45	8,472.55	8,001.25
Total	9,456.46	8,839.97	8,356.98
NOR per EIPA :			
Regulated Services	9,054.93	8,542.27	8,060.28
Total	9,598.14	8,955.05	8,442.82
Operating Expenses per EIPA :			
Regulated Services	8,521.14	8,118.48	7,785.51
Total	9,350.33	8,837.93	8,488.32
Net Operating Profit(Loss):			
Regulated Services	14,669,589	11,114,242	6,930,200
Unegulated Services	-7,859,241	-8,042,747	-8,077,900
Total	6,810,348	3,071,495	-1,147,700
Total Ner Orenating Profit (Less);	1 017 665	050 040	704 000
Total Non-Operating Profit(Loss):	1,317,665 1,482,665	-859,849	-724,200
Non-Operating Revenue Non-Operating Expenses	165,000	0	0 724,200
Non-Operating Expenses	165,000	859,849	724,200
Total Excess Profit	8,128,013	2,211,646	-1,871,900
% Change in NPR per EIPA - Regulated	6.40	5.89	
% Change in NOR per EIPA - Regulated	6.00	5.98	
% Change in Op. Expense per EIPA - Regulated	4.96	4.28	
% Change in Net Operating Profit- Regulated	31.99	60.37	
% Net Operating Profit of Regulated NOR	5.90	4,96	
% Change in Net Operating Profit Total	121.73	367.62	
% Net Total Operating Profit of Total NOR	2.58	1.31	
% Change in Total Excess Profit	267.51	218.15	
% Total Excess Profit of Total Revenue	3.06	0.94	

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Suburban

FISCAL YEAR ENDING	June 2004	June 2003	June 2002
Gross Patient Revenue:			
Regulated Services	154,752,900	146,985,200	150,750,100
Unregulated Services	18,541,800	22,152,200	11,348,000
TOTAL	173,294,700	169,137,400	162,098,100
Net Patient Revenue(NPR):	, ,		, , ,
Regulated Services	139,306,700	130,094,100	131,637,400
Unregulated Services	13,614,500	15,632,900	8,580,600
TOTAL		145,727,000	140,218,000
Other Operating Revenue:		, ,	, ,
Regulated Services	2,883,700	2,574,100	1,855,800
Unregulated Services	2,702,100	2,331,900	2,358,200
TOTAL	5,585,800	4,906,000	4,214,000
Net Operating Revenue(NOR)			
Regulated Services	142,190,400	132,668,200	133,493,200
Unegulated Services	16,316,600	17,964,800	10,938,800
Total	158,507,000	150,633,000	144,432,000
Total Operating Expenses:			
Regulated Services	138,702,018	135,878,987	134,637,300
Total	156,739,900	157,608,700	148,968,200
Equivalent Inpatient ADMs(EIPA):			
Regulated Services	17,932	17,584	18,398
Total	17,932	17,584	18,398
NPR per EIPA :			
Regulated Services	7,768.74	7,398.24	7,154.98
Total	8,527.98	8,287.26	7,621.37
NOR per EIPA :			
Regulated Services	7,929.56	7,544.63	7,255.85
Total	8,839.49	8,566.26	7,850.42
Operating Expenses per EIPA :			
Regulated Services	7,735.02	7,727.22	7,318.04
Total	8,740.94	8,962.96	8,096.98
Net Operating Profit(Loss):			
Regulated Services	3,488,382	-3,210,787	-1,144,100
Unegulated Services	-1,721,282	-3,764,913	-3,392,100
Total	1,767,100	-6,975,700	-4,536,200
Total Non-Operating Profit(Loss):	-2,733,600	250,700	1,355,400
Non-Operating Revenue	198,200	250,700	1,355,400
Non-Operating Expenses	2,931,800	0	0
Tatal Europa Drafit	066 500	6 705 000	2 190 900
Total Excess Profit	-966,500	-6,725,000	-3,180,800
% Change in NPR per EIPA - Regulated	5.01	3.40	
% Change in NOR per EIPA - Regulated	5.10	3.98	
% Change in Op. Expense per EIPA - Regulated	0.10	5.59	
% Change in Net Operating Profit- Regulated	208.65	-180.64	
% Net Operating Profit of Pagulated NOP	2 45	0 40	
% Net Operating Profit of Regulated NOR % Change in Net Operating Profit- Total	2.45 125.33	- 2.42 - 53.78	
% Net Total Operating Profit of Total NOR	1.11	-4.63	
% Change in Total Excess Profit	85.63	- 111.42	
% Total Excess Profit of Total Revenue	-0.61	- 4 . 46	
S FOLAT EXCESS FIDITE OF FOLAT REVENUE	-0.01	-4.40	

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Union Memorial

FISCAL YEAR ENDING	June 2004	June 2003	June 2002
Gross Patient Revenue:			
Regulated Services	283,270,800	260,715,800	251,705,300
Unregulated Services	24,816,103	16,495,558	20,388,000
TOTAL	308,086,903	277,211,358	272,093,300
Net Patient Revenue(NPR):			
Regulated Services	244,511,871	230,379,493	217,087,000
Unregulated Services	11,353,568	9,806,362	11,449,700
TOTAL	255,865,439	240,185,855	228,536,700
Other Operating Revenue:			
Regulated Services	1,242,248	1,111,965	949,900
Unregulated Services	6,702,353	1,560,611	1,103,600
TOTAL	7,944,601	2,672,576	2,053,500
Net Operating Revenue(NOR)			
Regulated Services	245,754,119	231,491,458	218,036,900
Unegulated Services	18,055,921	11,366,973	12,553,300
Total	263,810,040	242,858,431	230,590,200
Total Operating Expenses:			
Regulated Services	233,662,314	219,663,907	202,274,500
Total	256,086,461	232,927,544	216,304,300
Equivalent Inpatient ADMs(EIPA):	, ,	, ,	, ,
Regulated Services	25,280	24,266	23,498
Total	25,280	24,266	23,498
NPR per EIPA :	,		
Regulated Services	9,672.27	9,493.92	9,238.53
Total	10,121.39	9,898.04	9,725.79
NOR per EIPA :	, – ,	-,	-,
Regulated Services	9,721.41	9,539.75	9,278.96
Total	10,435.66	10,008.18	9,813.18
Operating Expenses per EIPA :		,	•,••••
Regulated Services	9,243.09	9,052.33	8,608.16
Total	10,130.13	9,598.93	9,205.22
Net Operating Profit(Loss):	10,100.10	0,000.00	0,200,22
Regulated Services	12,091,805	11,827,551	15,762,400
Unegulated Services	-4,368,226	-1,896,665	-1,476,500
Total	7,723,579	9,930,887	14,285,900
	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	3,000,007	14,200,000
Total Non-Operating Profit(Loss):	5,306,356	2,553,353	637,100
Non-Operating Revenue	5,306,356	3,487,410	3,185,500
Non-Operating Expenses	0	934,057	2,548,400
	0	004,007	2,0,0,00
Total Excess Profit	13,029,935	12,484,240	14,923,000
% Change in NPR per EIPA - Regulated	1.88	2.76	
% Change in NOR per EIPA - Regulated	1.90	2.81	
% Change in Op. Expense per EIPA - Regulated	2.11	5.16	
% Change in Net Operating Profit- Regulated	2.23	- 24 . 96	
% Net Operating Profit of Regulated NOR	4.92	5.11	
% Change in Net Operating Profit- Total	- 22.23	- 30 . 48	
% Net Total Operating Profit of Total NOR	2.93	4.09	
% Change in Total Excess Profit	4.37	-16.34	
% Total Excess Profit of Total Revenue	4.84	5.07	

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Union of Cecil

FISCAL YEAR ENDING	June 2004	June 2003	June 2002
Gross Patient Revenue:			
Regulated Services	84,629,200	76,740,000	70,580,000
Unregulated Services	5,535,200	4,905,200	5,044,400
TOTAL	90,164,400	81,645,200	75,624,400
Net Patient Revenue(NPR):			
Regulated Services	75,362,600	66,215,500	61,454,200
Unregulated Services	3,224,400	3,516,500	3,387,700
TOTAL	78,587,000	69,732,000	64,841,900
Other Operating Revenue:			
Regulated Services	79,900	72,200	80,200
Unregulated Services	812,900	681,900	606,500
TOTAL	892,800	754,100	686,700
Net Operating Revenue(NOR)			
Regulated Services	75,442,500	66,287,700	61,534,400
Unegulated Services	4,037,300	4,198,400	3,994,200
Total	79,479,800	70,486,100	65,528,600
Total Operating Expenses:			
Regulated Services	70,418,800	60,495,306	56,775,900
Total	75,163,700	66,354,300	62,408,200
Equivalent Inpatient ADMs(EIPA):			
Regulated Services	13,506	13,403	12,368
Total	13,506	13,403	12,368
NPR per EIPA :			
Regulated Services	5,580.11	4,940.40	4,968.81
Total	5,818.86	5,202.77	5,242.72
NOR per EIPA :			
Regulated Services	5,586.03	4,945.79	4,975.29
Total	5,884.97	5,259.03	5,298.24
Operating Expenses per EIPA :			
Regulated Services	5,214.06	4,513.61	4,590.55
Total	5,565.39	4,950.75	5,045.94
Net Operating Profit(Loss):			
Regulated Services	5,023,700	5,792,394	4,758,500
Unegulated Services	-707,600	-1,660,594	
Total	4,316,100	4,131,800	3,120,400
Total Non-Operating Profit(Loss):	2,839,400	-1,496,000	-1,930,200
Non-Operating Revenue	3,860,300	-427,600	-983,300
Non-Operating Expenses	1,020,900	1,068,400	946,900
Total Excess Profit	7,155,500	2,635,800	1,190,200
% Change in NPR per EIPA - Regulated	12.95	-0.57	
% Change in NOR per EIPA - Regulated	12.95	-0.59	
% Change in Op. Expense per EIPA - Regulated	15.52	- 1.68	
% Change in Net Operating Profit- Regulated	-13.27	21.73	
% Net Operating Profit of Regulated NOR	6.66	8.74	
% Change in Net Operating Profit Total	4.46	32.41	
% Net Total Operating Profit of Total NOR	5.43	5.86	
a net iotar operating fiorite of iotar NON	5.45		
% Change in Total Excess Profit	171.47	121.46	

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University MD

Gross Patient Revenue: Agulated Services 593,407,000 508,386,200 494,258,800 Meregulated Services 9,221,817 11,077,800 9,35,220 TOTAL 602,628,817 519,464,100 503,594,000 Het Patient Revenue(NPR): 8,209,817 9,822,800 9,335,200 Unregulated Services 8,209,817 9,822,800 9,335,200 Other Operating Revenue: 7,835,709 10,662,100 7,239,200 Unregulated Services 19,330,291 15,012,200 16,175,500 Unregulated Services 27,540,108 24,835,100 25,510,700 Total 27,540,108 24,835,100 25,510,700 Unegulated Services 515,920,263 447,376,400 426,071,000 Total 52,731 344,481,000 451,824,900 Unegulated Services 26,896 26,010 25,731 Total 52,273 447,376,400 426,071,000 Equilated Services 26,896 26,010 25,731 Total 10,270,079 17,502,54 16,564,17	FISCAL YEAR ENDING	June 2004	June 2003	June 2002
Aegulated Services 563,407,000 508,365,200 494,258,800 Unregulated Services 9,221,817 11,077,900 9,335,200 Net Patient Revenue(NPR):	Gross Patient Revenue.		• • • • • • • • • • • • • • • • •	
Unregulated Services 9,221,817 11,077,800 6,335,200 Net Patient Revenue(NPR): 602,628,817 519,464,100 503,594,000 Net Patient Revenue(NPR): 550,702,000 445,422,200 427,241,800 Unregulated Services 8,209,817 9,222,900 9,335,200 TOTAL 556,911,817 455,245,100 436,577,000 Other Operating Revenue: 7,835,709 10,662,100 7,233,200 Unregulated Services 19,302,231 15,102,200 16,175,550 TOTAL 27,166,000 25,674,300 23,414,700 Net Operating Revenue(NOR) 24,835,100 25,510,700 7014 Regulated Services 515,920,263 447,376,400 426,071,000 Unregulated Services 26,986 26,010 25,731 Total 26,896 26,010 25,731 Regulated Services 20,755,55 17,124.86 16,664,17 Total 20,765.88 17,502.54 16,966.97 NOR per EIPA : Regulated Services 19,182.33 17,200.02 16		593 407 000	508 386 200	494 258 800
TOTAL 602,628,817 519,464,100 503,594,000 Net Patient Revenue(NPR):				
Net Partient Revule(NPR): 350,702,000 445,422,200 427,241,800 Regulated Services 550,702,000 445,422,200 427,241,800 Other Operating Revenue: 455,245,100 436,777,000 Regulated Services 7,835,709 10,662,100 7,239,200 Unregulated Services 19,330,231 15,012,200 16,175,500 TOTAL 27,166,000 25,674,300 23,414,700 Net Operating Revenue: 27,540,108 24,835,100 25,510,700 Total 556,077,877 486,084,300 434,481,000 Unregulated Services 27,540,108 24,835,100 25,510,700 Total 556,077,877 460,0194,000 456,967,7000 Total 552,713,932 447,4120,300 426,071,000 Total 552,731 302 426,171 60,966,977 Regulated Services 26,896 26,010 25,731 Total 20,785,55 17,124,86 16,865,67 NOR per EIPA : Regulated Services 19,182,33 17,200,02 16,558,66 <td>-</td> <td></td> <td></td> <td></td>	-			
Regulated Services 550,702,000 445,422,200 427,241,800 Unregulated Services 8,209,817 9,822,900 9,335,200 Other Operating Revenue: 7,835,709 10,662,100 7,239,200 Unregulated Services 19,330,291 15,012,200 16,175,550 TOTAL 27,166,000 25,674,300 23,414,700 Net Operating Revenue(NOR) 7,817 460,919,400 459,991,700 Total 556,537,709 456,084,300 459,991,700 Total 552,713,932 474,120,300 459,991,700 Total 552,713,932 474,120,300 458,27,31 Regulated Services 552,713,932 474,120,300 458,249,000 Equivalent Inpatient ADMs(EIPA): Regulated Services 26,896 26,010 25,731 Total 20,765,55 17,124,88 16,604,17 701 Total 20,766,88 17,534,80 16,885,51 701 Regulated Services 19,182,33 17,200,02 16,558,66 Total 20,550,35 18,228,22 </td <td></td> <td>002,020,077</td> <td>010,101,100</td> <td>000,001,000</td>		002,020,077	010,101,100	000,001,000
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TOTAL 558,911,817 455,245,100 436,577,000 Other Operating Revules 7,835,709 10,662,100 7,239,200 Unregulated Services 19,330,291 15,012,200 16,175,500 Net Operating Revenue(NOR) 23,414,700 23,414,700 Regulated Services 558,537,709 456,084,300 434,481,000 Unegulated Services 27,540,108 24,835,100 25,510,700 Total 556,077,817 480,919,400 459,991,700 Total 552,713,932 474,120,300 426,071,000 Total 26,896 26,010 25,731 Total 26,896 26,010 25,731 Total 26,896 26,010 25,731 Total 20,780.79 17,502.54 16,966.97 NOR per EIPA : Regulated Services 20,766.88 17,534.80 16,885.51 Total 20,550.55 17,124.88 16,604.17 Operating Expenses per EIPA : Regulated Services 19,182.33 17,200.02 16,558.66 Total	-			
Other Operating Revenue: 7,835,709 10,662,100 7,239,200 Unregulated Services 19,330,291 15,012,200 16,175,500 TOTAL 27,166,000 25,674,300 23,414,700 Net Operating Revenue(NOR) 27,540,108 24,835,100 25,510,700 Total 566,077,817 480,919,400 459,981,300 454,481,000 Total Operating Expenses: 860,077,817 480,919,400 459,991,700 Total Operating Expenses: 860,077,817 480,919,400 459,991,700 Total Operating Expenses: 26,896 26,010 25,731 Regulated Services 20,475.55 17,124.88 16,604.17 Total 20,780.79 17,502,54 16,866.97 NOR per EIPA : 7 7 7 7 Regulated Services 19,182.33 17,200.02 16,558.66 Total 20,765.86 17,534.80 16,865.51 Regulated Services 19,182.33 17,200.02 16,558.66 Total 20,550.55 18,289.22 17,559.55	-			
Regulated Services 7,835,709 10,662,100 7,239,200 Unregulated Services 19,330,291 15,012,200 16,175,500 TOTAL 27,166,000 28,674,300 23,414,700 Regulated Services 27,540,108 24,485,100 25,510,700 Total 586,077,817 480,919,400 459,991,700 Total 558,537,709 456,064,300 454,481,000 Unegulated Services 27,540,108 24,835,100 25,510,700 Total 558,077,817 480,919,400 459,991,700 Total 558,073,817 480,918,400 426,071,000 Equivalent Inpatient ADMs(EIPA): Testice 26,896 26,010 25,731 Regulated Services 20,475.55 17,124.88 16,604.17 Total 20,766.88 17,534.80 16,685.51 Total 21,790.85 18,489.62 17,876.95 Operating Expenses per EIPA: Tesplated Services 19,182.33 17,200.02 16,558.66 Total 20,550.35 18,282.22 17,559.55		,,		,,
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TOTAL 27,166,000 25,674,300 23,414,700 Net Operating Revenue(NB))				
Net Operating Revenue(NOR) Regulated Services 558,537,709 456,084,300 434,481,000 Unegulated Services 27,540,108 24,835,100 25,510,700 Total 586,077,817 480,919,400 459,931,700 Total Operating Expenses: Regulated Services 515,920,263 447,376,400 426,071,000 Total 552,713,932 474,120,300 451,824,900 Equivalent Inpatient ADMs(EIPA): Regulated Services 26,896 26,010 25,731 Total 20,780.79 17,502.54 16,664.17 Total 20,780.79 17,502.54 16,666.97 NOR per EIPA : Regulated Services 20,766.88 17,534.80 16,685.51 Total 21,790.85 18,489.62 17,876.95 Operating Expenses per EIPA : Regulated Services 19,182.33 17,200.02 16,558.66 Total 20,550.35 1,908,800 -243,200 Unegulated Services 9,25,561 -1,908,800 -243,200 Regulated Services 9,16,000 31,072,000 -2,785,000 Non-Operating Profit(Loss): -3				
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Total 586,077,817 480,919,400 459,991,700 Total Operating Expenses: Fegulated Services 515,920,263 447,376,400 426,071,000 Total 552,713,932 474,120,300 451,824,900 Equivalent Inpatient ADMs(EIPA): Regulated Services 26,896 26,010 25,731 Total 26,896 26,010 25,731 NPR per EIPA : Total 20,75.55 17,124.88 16,604.17 Total 20,760.79 17,502.54 16,966.97 NOR per EIPA : Regulated Services 20,766.88 17,534.80 16,885.51 Total 21,790.85 18,489.62 17,876.95 0perating Expenses per EIPA : Regulated Services 19,182.33 17,200.02 16,558.66 Total 20,550.35 18,228.22 17,559.55 Net Operating Profit(Loss): -9,253,561 -1,908,600 -243,200 Total 30,363,865 6,799,100 8,166,800 -243,200 Total 30,218,865 37,871,100 5,381,800 Total Non-Opera	-			25,510,700
Regulated Services 515,920,263 447,376,400 426,071,000 Total 552,713,932 474,120,300 451,824,900 Equivalent Inpatient ADMs(EIPA): Regulated Services 26,896 26,010 25,731 Total 26,896 26,010 25,731 Total 20,475.55 17,124.88 16,604.17 Total 20,780.79 17,502.54 16,966.97 NOR per EIPA : Regulated Services 20,766.88 17,534.80 16,885.51 Total 21,790.85 18,489.62 17,876.95 Operating Expenses per EIPA : Regulated Services 19,182.33 17,200.02 16,558.66 Total 20,550.35 18,228.22 17,559.55 Net Operating Profit(Loss): -9,253,561 -1,908,800 -243,200 Total 33,363,885 6,799,100 8,410,000 -2,785,000 Unegulated Services -9,253,561 -1,908,800 -243,200 -2,785,000 Total S0,218,865 37,871,100 5,381,800 -2,785,000 -2,785,000 -2,785,000 -2,785,000		586,077,817		
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Regulated Services 26,896 26,010 25,731 Total 26,896 26,010 25,731 NPR per EIPA : 20,475.55 17,124.88 16,604.17 Total 20,780.79 17,502.54 16,966.97 NOR per EIPA : 700 17,502.54 16,966.97 NOR per EIPA : 701 21,790.85 18,489.62 17,876.95 Operating Expenses per EIPA : 701 20,550.35 18,228.22 17,559.55 Net Operating Profit(Loss): 79,253,561 -1,908,800 -243,200 Total 33,363,885 6,799,100 8,410,000 Unegulated Services -9,253,561 -1,908,800 -243,200 Total 33,363,885 6,799,100 8,166,800 Total Non-Operating Profit(Loss): -3,145,000 31,072,000 -2,785,000 Non-Operating Revenue 9,116,000 31,072,000 -2,785,000 Non-Operating Revenue 9,116,000 31,072,000 2,785,000 Non-Operating Revenue 9,116,000 31,072,000 2,785,000				
Regulated Services 26,896 26,010 25,731 Total 26,896 26,010 25,731 NPR per EIPA : 20,475.55 17,124.88 16,604.17 Total 20,780.79 17,502.54 16,966.97 NOR per EIPA : 700 17,502.54 16,966.97 NOR per EIPA : 701 21,790.85 18,489.62 17,876.95 Operating Expenses per EIPA : 701 20,550.35 18,228.22 17,559.55 Net Operating Profit(Loss): 79,253,561 -1,908,800 -243,200 Total 33,363,885 6,799,100 8,410,000 Unegulated Services -9,253,561 -1,908,800 -243,200 Total 33,363,885 6,799,100 8,166,800 Total Non-Operating Profit(Loss): -3,145,000 31,072,000 -2,785,000 Non-Operating Revenue 9,116,000 31,072,000 -2,785,000 Non-Operating Revenue 9,116,000 31,072,000 2,785,000 Non-Operating Revenue 9,116,000 31,072,000 2,785,000	Equivalent Inpatient ADMs(EIPA):			
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Regulated Services 20,475.55 17,124.88 16,604.17 Total 20,780.79 17,502.54 16,966.97 NOR per EIPA :	-	26,896	26,010	25,731
Regulated Services 20,475.55 17,124.88 16,604.17 Total 20,780.79 17,502.54 16,966.97 NOR per EIPA :	NPR per EIPA :			
Total 20,780.79 17,502.54 16,966.97 NOR per EIPA :		20,475.55	17,124.88	16,604.17
Regulated Services 20,766.88 17,534.80 16,885.51 Total 21,790.85 18,489.62 17,876.95 Operating Expenses per EIPA :		20,780.79	17,502.54	16,966.97
Total 21,790.85 18,489.62 17,876.95 Operating Expenses per EIPA :	NOR per EIPA :			
Operating Expenses per EIPA : Regulated Services 19,182.33 17,200.02 16,558.66 Total 20,550.35 18,228.22 17,559.55 Net Operating Profit(Loss): Regulated Services 42,617,446 8,707,900 8,410,000 Unegulated Services -9,253,561 -1,908,800 -243,200 Total 33,363,885 6,799,100 8,166,800 Total Non-Operating Profit(Loss): -3,145,000 31,072,000 -2,785,000 Non-Operating Revenue 9,116,000 31,072,000 -2,785,000 Non-Operating Expenses 12,261,000 0 3,000,000 Total Excess Profit 30,218,885 37,871,100 5,381,800 % Change in NPR per EIPA - Regulated 19.57 3.14 % Change in NOR per EIPA - Regulated 18.43 3.85 % Change in NPR per EIPA - Regulated 11.53 3.87 % Net Operating Profit of Regulated NOR 7.63 1.91 % Net Operating Profit of Regulated NOR 7.63 1.91 % Change in Net Operating Profit - Total 390.71 -16.75 % Net Operating Profit of Total NOR 5.69 1.41	Regulated Services	20,766.88	17,534.80	16,885.51
Regulated Services 19,182.33 17,200.02 16,558.66 Total 20,550.35 18,228.22 17,559.55 Net Operating Profit(Loss): Regulated Services 42,617,446 8,707,900 8,410,000 Unegulated Services -9,253,561 -1,908,800 -243,200 Total 33,363,885 6,799,100 8,166,800 Total 0.00 31,072,000 -2,785,000 Non-Operating Profit(Loss): -3,145,000 31,072,000 -2,785,000 Non-Operating Revenue 9,116,000 31,072,000 -2,785,000 Non-Operating Expenses 12,261,000 0 3,000,000 Total Excess Profit 30,218,885 37,871,100 5,381,800 % Change in NPR per EIPA - Regulated 19.57 3.14 % Change in NOR per EIPA - Regulated 11.53 3.85 % Change in NOR per EIPA - Regulated 11.53 3.87 % Change in Net Operating Profit - Regulated 389.41 3.54 % Net Operating Profit of Regulated NOR 7.63 1.91 % Change in Net Operating Profit - Total 390.71 -16.75 % Net Operating Profit	Total	21,790.85	18,489.62	17,876.95
Total 20,550.35 18,228.22 17,559.55 Net Operating Profit(Loss): Regulated Services 42,617,446 8,707,900 8,410,000 Unegulated Services -9,253,561 -1,908,800 -243,200 Total 33,363,885 6,799,100 8,166,800 Total Non-Operating Profit(Loss): -3,145,000 31,072,000 -2,785,000 Non-Operating Revenue 9,116,000 31,072,000 -2,785,000 Non-Operating Expenses 12,261,000 0 3,000,000 Total Excess Profit 30,218,885 37,871,100 5,381,800 % Change in NPR per EIPA - Regulated 19.57 3.14 % Change in NOR per EIPA - Regulated 18.43 3.85 % Change in NOR per EIPA - Regulated 11.53 3.87 % Change in Net Operating Profit- Regulated 389.41 3.54 % Net Operating Profit of Regulated NOR 7.63 1.91 % Net Operating Profit of Total NOR 5.69 1.41 % Change in Net Operating Profit- Total 390.71 -16.75 % Net Total Operating Profit of Total NOR 5.69 1.41 % Change in Total Excess Profit </td <td>Operating Expenses per EIPA :</td> <td></td> <td></td> <td></td>	Operating Expenses per EIPA :			
Net Operating Profit(Loss): Regulated Services 42,617,446 8,707,900 8,410,000 Unegulated Services -9,253,561 -1,908,800 -243,200 Total 33,363,885 6,799,100 8,166,800 Total 03,363,885 6,799,100 8,166,800 Total Non-Operating Profit(Loss): -3,145,000 31,072,000 -2,785,000 Non-Operating Revenue 9,116,000 31,072,000 215,000 Non-Operating Expenses 12,261,000 0 3,000,000 Total Excess Profit 30,218,885 37,871,100 5,381,800 % Change in NPR per EIPA - Regulated 19.57 3.14 % Change in NOR per EIPA - Regulated 18.43 3.85 % Change in NOR per EIPA - Regulated 11.53 3.87 % Change in Net Operating Profit- Regulated 389.41 3.54 % Net Operating Profit of Regulated NOR 7.63 1.91 % Change in Net Operating Profit- Total 390.71 -16.75 % Net Total Operating Profit of Total NOR 5.69 1.41 % Change in Total Excess Profit -20.21 603.69 <td>Regulated Services</td> <td>19,182.33</td> <td>17,200.02</td> <td>16,558.66</td>	Regulated Services	19,182.33	17,200.02	16,558.66
Regulated Services 42,617,446 8,707,900 8,410,000 Unegulated Services -9,253,561 -1,908,800 -243,200 Total 33,363,885 6,799,100 8,166,800 Total Non-Operating Profit(Loss): -3,145,000 31,072,000 -2,785,000 Non-Operating Revenue 9,116,000 31,072,000 -2,785,000 Non-Operating Expenses 12,261,000 0 3,000,000 Total Excess Profit 30,218,885 37,871,100 5,381,800 % Change in NPR per EIPA - Regulated 19.57 3.14 % Change in NOR per EIPA - Regulated 11.53 3.85 % Change in NOR per EIPA - Regulated 11.53 3.87 % Change in Net Operating Profit- Regulated 389.41 3.54 % Net Operating Profit of Regulated NOR 7.63 1.91 % Change in Net Operating Profit- Total 390.71 -16.75 % Net Total Operating Profit of Total NOR 5.69 1.41 % Change in Total Excess Profit -20.21 603.69	Total	20,550.35	18,228.22	17,559.55
Unegulated Services Total -9,253,561 33,363,885 -1,908,800 6,799,100 -243,200 8,166,800 Total Non-Operating Profit(Loss): -3,145,000 31,072,000 -2,785,000 215,000 Non-Operating Revenue 9,116,000 31,072,000 215,000 Non-Operating Expenses 12,261,000 0 3,000,000 Total Excess Profit 30,218,885 37,871,100 5,381,800 % Change in NPR per EIPA - Regulated 19.57 3.14 % Change in NOR per EIPA - Regulated 18.43 3.85 % Change in NOR per EIPA - Regulated 11.53 3.87 % Change in Net Operating Profit - Regulated 389.41 3.54 % Net Operating Profit of Regulated NOR 7.63 1.91 % Change in Net Operating Profit - Total 390.71 -16.75 % Net Total Operating Profit of Total NOR 5.69 1.41 % Change in Total Excess Profit -20.21 603.69	Net Operating Profit(Loss):			
Total 33,363,885 6,799,100 8,166,800 Total Non-Operating Profit(Loss): -3,145,000 31,072,000 -2,785,000 Non-Operating Revenue 9,116,000 31,072,000 215,000 Non-Operating Expenses 12,261,000 0 3,000,000 Total Excess Profit 30,218,885 37,871,100 5,381,800 % Change in NPR per EIPA - Regulated 19.57 3.14 % Change in NOR per EIPA - Regulated 18.43 3.85 % Change in NOR per EIPA - Regulated 11.53 3.87 % Change in NOR per EIPA - Regulated 11.53 3.87 % Change in Net Operating Profit Regulated NOR 7.63 1.91 % Net Operating Profit of Regulated NOR 7.63 1.91 % Change in Net Operating Profit of Total 390.71 -16.75 % Net Total Operating Profit of Total NOR 5.69 1.41 % Change in Total Excess Profit -20.21 603.69	Regulated Services	42,617,446	8,707,900	8,410,000
Total Non-Operating Profit(Loss): -3,145,000 31,072,000 -2,785,000 Non-Operating Revenue 9,116,000 31,072,000 215,000 Non-Operating Expenses 12,261,000 0 3,000,000 Total Excess Profit 30,218,885 37,871,100 5,381,800 % Change in NPR per EIPA - Regulated 19.57 3.14 % Change in NOR per EIPA - Regulated 18.43 3.85 % Change in Op. Expense per EIPA - Regulated 11.53 3.87 % Change in Net Operating Profit - Regulated 389.41 3.54 % Net Operating Profit of Regulated NOR 7.63 1.91 % Change in Net Operating Profit - Total 390.71 -16.75 % Net Total Operating Profit of Total NOR 5.69 1.41 % Change in Total Excess Profit -20.21 603.69	Unegulated Services	-9,253,561	-1,908,800	-243,200
Non-Operating Revenue 9,116,000 31,072,000 215,000 Non-Operating Expenses 12,261,000 0 3,000,000 Total Excess Profit 30,218,885 37,871,100 5,381,800 % Change in NPR per EIPA - Regulated 19.57 3.14 % Change in NOR per EIPA - Regulated 18.43 3.85 % Change in NOR per EIPA - Regulated 11.53 3.87 % Change in Net Operating Profit - Regulated 389.41 3.54 % Net Operating Profit of Regulated NOR 7.63 1.91 % Change in Net Operating Profit - Total 390.71 -16.75 % Net Total Operating Profit of Total NOR 5.69 1.41 % Change in Total Excess Profit -20.21 603.69	Total	33,363,885	6,799,100	8,166,800
Non-Operating Revenue 9,116,000 31,072,000 215,000 Non-Operating Expenses 12,261,000 0 3,000,000 Total Excess Profit 30,218,885 37,871,100 5,381,800 % Change in NPR per EIPA - Regulated 19.57 3.14 % Change in NOR per EIPA - Regulated 18.43 3.85 % Change in NOR per EIPA - Regulated 11.53 3.87 % Change in Net Operating Profit - Regulated 389.41 3.54 % Net Operating Profit of Regulated NOR 7.63 1.91 % Change in Net Operating Profit - Total 390.71 -16.75 % Net Total Operating Profit of Total NOR 5.69 1.41 % Change in Total Excess Profit -20.21 603.69	Total Non-Operating Profit(Loss):	-3,145,000	31,072,000	-2,785,000
Non-Operating Expenses12,261,00003,000,000Total Excess Profit30,218,88537,871,1005,381,800% Change in NPR per EIPA - Regulated19.573.14% Change in NOR per EIPA - Regulated18.433.85% Change in Op. Expense per EIPA - Regulated11.533.87% Change in Net Operating Profit - Regulated389.413.54% Net Operating Profit of Regulated NOR7.631.91% Change in Net Operating Profit - Total390.71-16.75% Net Total Operating Profit of Total NOR5.691.41% Change in Total Excess Profit-20.21603.69				
% Change in NPR per EIPA - Regulated19.573.14% Change in NOR per EIPA - Regulated18.433.85% Change in Op. Expense per EIPA - Regulated11.533.87% Change in Net Operating Profit - Regulated389.413.54% Net Operating Profit of Regulated NOR7.631.91% Change in Net Operating Profit - Total390.71-16.75% Net Total Operating Profit of Total NOR5.691.41% Change in Total Excess Profit-20.21603.69				
% Change in NOR per EIPA - Regulated18.433.85% Change in Op. Expense per EIPA - Regulated11.533.87% Change in Net Operating Profit - Regulated389.413.54% Net Operating Profit of Regulated NOR7.631.91% Change in Net Operating Profit - Total390.71-16.75% Net Total Operating Profit of Total NOR5.691.41% Change in Total Excess Profit-20.21603.69	Total Excess Profit	30,218,885	37,871,100	5,381,800
% Change in NOR per EIPA - Regulated18.433.85% Change in Op. Expense per EIPA - Regulated11.533.87% Change in Net Operating Profit - Regulated389.413.54% Net Operating Profit of Regulated NOR7.631.91% Change in Net Operating Profit - Total390.71-16.75% Net Total Operating Profit of Total NOR5.691.41% Change in Total Excess Profit-20.21603.69	% Change in NPR per FIPA - Regulated	19.57	3.14	
% Change in Op. Expense per EIPA - Regulated11.533.87% Change in Net Operating Profit - Regulated389.413.54% Net Operating Profit of Regulated NOR7.631.91% Change in Net Operating Profit - Total390.71-16.75% Net Total Operating Profit of Total NOR5.691.41% Change in Total Excess Profit-20.21603.69	•			
% Change in Net Operating Profit- Regulated389.413.54% Net Operating Profit of Regulated NOR7.631.91% Change in Net Operating Profit- Total390.71-16.75% Net Total Operating Profit of Total NOR5.691.41% Change in Total Excess Profit-20.21603.69				
% Change in Net Operating Profit- Total390.71-16.75% Net Total Operating Profit of Total NOR5.691.41% Change in Total Excess Profit-20.21603.69				
% Change in Net Operating Profit- Total390.71-16.75% Net Total Operating Profit of Total NOR5.691.41% Change in Total Excess Profit-20.21603.69	% Net Operating Profit of Regulated NOR	7.63	1.91	
% Net Total Operating Profit of Total NOR 5.69 1.41 % Change in Total Excess Profit -20.21 603.69				
% Change in Total Excess Profit -20.21 603.69				
% Total Excess Profit of Total Revenue 5.08 7.40		-20.21		
	% Total Excess Profit of Total Revenue	5.08	7.40	

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FISCAL YEAR ENDING	June 2004	June 2003	June 2002
Gross Patient Revenue:			
Regulated Services	155,719,300	130,495,000	118,952,700
Unregulated Services	372,429	0	0
TOTAL	156,091,729	130,495,000	118,952,700
Net Patient Revenue(NPR):	, ,	, ,	-,,
Regulated Services	116,313,300	96,270,486	74,128,000
Unregulated Services	372,429	0	0
TOTAL	116,685,729	96,270,486	74,128,000
Other Operating Revenue:			,,
Regulated Services	6,964,000	6,807,462	6,836,000
Unregulated Services	0	0	0
TOTAL	6,964,000	6,807,462	6,836,000
Net Operating Revenue(NOR)			
Regulated Services	123,277,300	103,077,948	80,964,000
Unegulated Services	372,429	0	0
Total	123,649,729	103,077,948	80,964,000
Total Operating Expenses:			
Regulated Services	115,019,018	95,236,799	76,041,600
Total	117,508,418	97,691,999	77,643,700
Equivalent Inpatient ADMs(EIPA):	, .		, ,
Regulated Services	7,022	7,089	7,370
Total	7,022	7,089	7,370
NPR per EIPA :		,	,
Regulated Services	16,563.84	13,580.26	10,058.07
Total	16,616.87	13,580.26	10,058.07
NOR per EIPA :	·	,	,
Regulated Services	17,555.56	14,540.55	10,985.62
Total	17,608.60	14,540.55	10,985.62
Operating Expenses per EIPA :		,	,
Regulated Services	16,379.52	13,434.45	10,317.72
Total	16,734.03	13,780.79	10,535.10
Net Operating Profit(Loss):			,
Regulated Services	8,258,282	7,841,149	4,922,400
Unegulated Services	-2,116,971	-2,455,200	-1,602,100
Total	6,141,311	5,385,949	3,320,300
Total Non-Operating Profit(Loss):	432,000	431 000	431 000
Non-Operating Revenue	432,000	431,000 431,000	431,000 431,000
Non-Operating Expenses	432,000	431,000	431,000
Non-operating Expenses	0	0	0
Total Excess Profit	6,573,311	5,816,949	3,751,300
% Change in NPR per EIPA - Regulated	21.97	35.02	
% Change in NOR per EIPA - Regulated	20.74	32.36	
% Change in Op. Expense per EIPA - Regulated	21.92	30.21	
% Change in Net Operating Profit- Regulated	5.32	59.30	
% Net Operating Profit of Regulated NOR	6.70	7.61	
% Change in Net Operating Profit - Total	14.02	62.21	
% Net Total Operating Profit of Total NOR	4.97	5.23	
-			
% Change in Total Excess Profit	13.00	55.06	

FISCAL YEAR 2002 TO 2004

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University UMCC

FISCAL YEAR ENDING	June 2004	June 2003	June 2002
Gross Patient Revenue:			
Regulated Services	49,879,400	50,509,000	47,189,900
Unregulated Services	3,022,718	3,008,700	2,782,100
TOTAL	52,902,118	53,517,700	49,972,000
Net Patient Revenue(NPR):			, ,
Regulated Services	43,910,400	39,629,263	34,823,800
Unregulated Services	2,522,748	2,303,700	2,782,100
TOTAL	46,433,148	41,932,963	37,605,900
Other Operating Revenue:			
Regulated Services	4,704	0	305,000
Unregulated Services	4,296	0	0
TOTAL	9,000	0	305,000
Net Operating Revenue(NOR)			
Regulated Services	43,915,104	39,629,263	35,128,800
Unegulated Services	2,527,044	2,303,700	2,782,100
Total	46,442,148	41,932,963	37,910,900
Total Operating Expenses:			
Regulated Services	39,836,374	40,523,500	35,864,200
Total	42,565,567	43,757,000	38,407,600
Equivalent Inpatient ADMs(EIPA):			
Regulated Services	2,108	2,156	1,889
Total	2,108	2,156	1,889
NPR per EIPA :			
Regulated Services	20,833.75	18,380.92	18,435.04
Total	22,030.70	19,449.43	19,907.83
NOR per EIPA :			
Regulated Services	20,835.99	18,380.92	18,596.51
Total	22,034.97	19,449.43	20,069.30
Operating Expenses per EIPA :			
Regulated Services	18,900.79	18,795.69	18,985.81
Total	20,195.68	20,295.45	20,332.24
Net Operating Profit(Loss):			
Regulated Services	4,078,730	-894,237	-735,400
Unegulated Services	-202,149	929,800	238,700
Total	3,876,581	-1,824,037	-496,700
Total Non-Operating Profit(Loss):	263,000	263,000	508,600
Non-Operating Revenue	263,000	263,000	3,045,100
Non-Operating Expenses	200,000	203,000	2,536,500
Non operating Expenses	, U	0	2,000,000
Total Excess Profit	4,139,581	-1,561,037	11,900
% Change in NPR per EIPA - Regulated	13.34	-0.29	
% Change in NOR per EIPA - Regulated	13.36	-1.16	
% Change in Op. Expense per EIPA - Regulated		-1.00	
% Change in Net Operating Profit- Regulated	556.11	-21.60	
% Net Operating Profit of Regulated NOR	9.29	-2.26	
% Change in Net Operating Profit- Total	312.53	-267.23	
% Net Total Operating Profit of Total NOR	8.35	- 4 35	
% Net Total Operating Profit of Total NOR % Change in Total Excess Profit	8.35 365.18	4.35- 13,217.96-	

FISCAL YEAR 2002 TO 2004 . ______

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Upper Chesapeake

FISCAL YEAR ENDING	December 2004	December 2003	December 2002
Gross Patient Revenue:			
Regulated Services	116,741,200	101,855,300	92,077,300
Unregulated Services	11,825,200	15,900,100	12,629,000
TOTAL	128,566,400	117,755,400	104,706,300
Net Patient Revenue(NPR):		. ,	
Regulated Services	103,223,200	89,619,100	82,224,300
Unregulated Services	4,247,300	6,426,000	5,188,200
TOTAL	107,470,500	96,045,100	87,412,500
Other Operating Revenue:			
Regulated Services	727,800	913,700	915,400
Unregulated Services	2,133,800	1,831,000	1,869,400
TOTAL	2,861,600	2,744,700	2,784,800
Net Operating Revenue(NOR)			
Regulated Services	103,951,000	90,532,800	83,139,700
Unegulated Services	6,381,100	8,257,000	7,057,600
Total	110,332,100	98,789,800	90,197,300
Total Operating Expenses:			
Regulated Services	99,731,400	87,051,900	79,096,800
Total	104,901,700	93,786,200	85,228,100
Equivalent Inpatient ADMs(EIPA):			
Regulated Services	16,263	16,217	15,253
Total	16,263	16,217	15,253
NPR per EIPA :			
Regulated Services	6,347.12	5,526.13	5,390.70
Total	6,608.28	5,922.38	5,730.84
NOR per EIPA :			
Regulated Services	6,391.87	5,582.48	5,450.71
Total	6,784.24	6,091.62	5,913.41
Operating Expenses per EIPA :			
Regulated Services	6,132.41	5,367.83	5,185.66
Total	6,450.33	5,783.09	5,587.63
Net Operating Profit(Loss):			
Regulated Services	4,219,600	3,480,900	4,042,900
Unegulated Services	1,210,800	1,522,700	926,300
Total	5,430,400	5,003,600	4,969,200
Total Non-Operating Profit(Loss):	424,300	-6,000	351,500
Non-Operating Revenue	424,300	-6,000	351,500
Non-Operating Expenses	0	0	0
Total Excess Profit	5,855,700	4,997,600	5,320,700
% Change in NPR per EIPA - Regulated	14.86	2.51	
% Change in NOR per EIPA - Regulated	14.50	2.42	
% Change in Op. Expense per EIPA - Regulated	14.24	3.51	
% Change in Net Operating Profit. Regulated	21.22	-13.90	
- change in not operating riorite negulated	21,22	10.30	
% Net Operating Profit of Regulated NOR	4.06	3.84	
% Change in Net Operating Profit- Total	8.53	0.69	
% Net Total Operating Profit of Total NOR	4.92	5.06	
% Change in Total Excess Profit	17.17	-6.07	
% Total Excess Profit of Total Revenue	5.29	5.06	

FISCAL YEAR 2002 TO 2004

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Wash.Adventist

FISCAL YEAR ENDING	December 2004	December 2003	December 2002
Gross Patient Revenue:			
Regulated Services	215,926,568	211,623,242	205,739,900
Unregulated Services	564,623	590,433	453,000
TOTAL	216,491,191	212,213,675	206,192,900
Net Patient Revenue(NPR):			
Regulated Services	194,174,528	187,938,034	170,128,400
Unregulated Services	443,600	367,822	225,200
TOTAL	194,618,128	188,305,856	170,353,600
Other Operating Revenue:			
Regulated Services	2,216,497	1,475,377	1,494,200
Unregulated Services	4,107,715	5,355,162	5,040,300
TOTAL	6,324,212	6,830,539	6,534,500
Net Operating Revenue(NOR)			
Regulated Services	196,391,025	189,413,411	171,622,600
Unegulated Services	4,551,315	5,722,984	5,265,500
Total	200,942,340	195,136,395	176,888,100
Total Operating Expenses:			
Regulated Services	196,370,770	178,632,377	167,718,500
Total	201,326,002	185,146,500	173,618,100
Equivalent Inpatient ADMs(EIPA):			
Regulated Services	21,484	21,560	20,754
Total	21,484	21,560	20,754
NPR per EIPA :			
Regulated Services	9,038.10	8,716.93	8,197.38
Total	9,058.75	8,733.99	8,208.23
NOR per EIPA :			
Regulated Services	9,141.27	8,785.36	8,269.37
Total	9,353.11	9,050.80	8,523.08
Operating Expenses per EIPA :			
Regulated Services	9,140.32	8,285.32	8,081.26
Total	9,370.97	8,587.45	8,365.52
Net Operating Profit(Loss):	00.055	10 701 001	0.004.400
Regulated Services	20,255	10,781,034	3,904,100
Unegulated Services	-403,917	-791,139	-634,100
Total	-383,662	9,989,895	3,270,000
Total Non-Operating Profit(Loss):	-4,450,131	-74,498	- 58, 500
Non-Operating Revenue	-4,450,131	454,105	0
Non-Operating Expenses	0	528,603	58,500
Total Excess Profit	-4,833,793	9,915,397	3,211,500
% Change in NPR per EIPA - Regulated	3.68	6.34	
% Change in NOR per EIPA - Regulated	4.05	6.24	
% Change in Op. Expense per EIPA - Regulated	10.32	2.53	
% Change in Net Operating Profit- Regulated	-99.81	176.15	
% Net Operating Profit of Regulated NOR	0.01	5.69	
% Change in Net Operating Profit- Total	- 103.84	205.50	
% Net Total Operating Profit of Total NOR	-0.19	5.12	
% Change in Total Excess Profit	-148.75	208.75	
% Total Excess Profit of Total Revenue	-2.46	5.07	

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Washington Co.

FISCAL YEAR ENDING	June 2004	June 2003	June 2002
Gross Patient Revenue:			
Regulated Services	167,657,600	147,650,400	139,436,900
Unregulated Services	39,140,400	38,880,300	39,347,700
TOTAL	206,798,000	186,530,700	178,784,600
Net Patient Revenue(NPR):	,,	,,	,,
Regulated Services	144,893,600	128,726,420	121,471,800
Unregulated Services	24,333,100	24,707,700	27,419,400
TOTAL	169,226,700	153,434,120	148,891,200
Other Operating Revenue:		, , , , , , , , , , , , , , , , , , , ,	, , , , , , , , , , , , , , , , , , , ,
Regulated Sérvices	1,189,700	2,545,600	1,878,800
Unregulated Services	1,198,800	500,100	971,500
TOTAL	2,388,500	3,045,700	2,850,300
Net Operating Revenue(NOR)	, ,		_,,
Regulated Services	146,083,300	131,272,020	123,350,600
Unegulated Services	25,531,900	25,207,800	28,390,900
Total	171,615,200	156,479,820	151,741,500
Total Operating Expenses:			, ,
Regulated Services	139,771,085	130,080,585	122,015,000
Total	168,467,200	160,718,000	•
Equivalent Inpatient ADMs(EIPA):		, ,	, ,
Regulated Services	23,334	22,798	22,769
Total	31,928	30,761	32,058
NPR per EIPA :		,	,
Regulated Services	6,209.55	5,646.44	5,334.96
Total	5,300.26	4,987.97	4,644.43
NOR per EIPA :			
Regulated Services	6,260.53	5,758.10	5,417.48
Total	5,375.07	5,086.99	4,733.34
Operating Expenses per EIPA :			
Regulated Services	5,990.02	5,705.84	5,358.82
Total	5,276.47	5,224.77	4,736.00
Net Operating Profit(Loss):			
Regulated Services	6,312,215	1,191,435	1,335,600
Unegulated Services	-3,164,215	-5,429,615	-1,420,800
Total	3,148,000	-4,238,180	-85,200
Total Non-Operating Profit(Loss):	4,357,800	-1,936,100	-1,788,600
Non-Operating Revenue	4,500,700	-1,777,300	-1,617,800
Non-Operating Expenses	142,900	158,800	170,800
Total Excess Profit	7,505,800	-6,174,280	-1,873,800
% Change in NPR per EIPA - Regulated	9.97	5.84	
% Change in NOR per EIPA - Regulated	8.73	6.29	
% Change in Op. Expense per EIPA - Regulated	4.98	6.48	
% Change in Net Operating Profit- Regulated	429.80	- 10.79	
& Not Opposing Depfit of Depulated NCD	4.00	0.04	
% Net Operating Profit of Regulated NOR % Change in Net Operating Profit Total	4.32	0.91	
% Change in Net Operating Profit- Total % Net Total Operating Profit of Total NOR	174.28	-4,874.39	
% Change in Total Excess Profit	1.83 221.57	-2.71	
% Total Excess Profit of Total Revenue	4.26	-229.51	
S FORT EXCESSIONTE OF FORT REVENUE	4.20	-3.99	

ALL SPECIALTY HOSPITALS

FISCAL YEAR ENDING	YEAR 2004	YEAR 2003	YEAR 2002
Gross Patient Revenue	267,131,181	241,461,279	203,553,820
Net Patient Revenue (NPR)	221,240,810	198,653,355	170,236,226
Other Operating Revenue	6,761,449	7,254,297	5,441,176
Net Operating Revenue (NOR)	230,022,393	205,966,252	175,677,402
Operating Expenses	226,061,240	211,909,523	181,977,179
Equivalent Inpatient Admissions (EIPAs)	15,277	14,790	12,593
NPR per EIPA	14,481.95	13,431.60	13,518.32
Operating Expenses per EIPA	14,797.49	14,327.89	14,450.66
Net Operating Profit (Loss)	3,800,764	(5,943,271)	(6,299,777)
Total Non-Operating Profit (Loss)	10,351,901	6,540,947	24,342,093
Total Excess Profits (Loss)	14,152,665	597,676	18,042,316
% Change in NDP per EIDA	7 00	(0.64)	
% Change in NPR per EIPA	7.82	(0.64)	
% Change in Cost per EIPA	3.28	(0.85)	

Adventist Health Care-Potomac Ridge

FISCAL YEAR ENDING	YEAR 2004	YEAR 2003	YEAR 2002
Gross Patient Revenue	18,169,780	14,294,290	12,082,100
Net Patient Revenue (NPR)	11,153,780	6,989,790	6,223,300
Other Operating Revenue	234,400	565,500	645,400
Net Operating Revenue (NOR)	11,388,180	7,555,290	6,868,700
Operating Expenses	12,767,610	11,329,719	9,612,000
Equivalent Inpatient Admissions (EIPAs)	2,695	2,224	1,822
NPR per EIPA	4,138.69	3,142.89	3,415.64
Operating Expenses per EIPA	4,737.52	5,094.30	5,275.52
Net Operating Profit (Loss)	(1,379,430)	(3,774,729)	(2,743,300)
Total Non-Operating Profit (Loss)	3,083,973	3,771,700	4,565,100
Total Excess Profits (Loss)	1,704,543	(2,729)	1,821,800
% Change in NPR per EIPA	31.68	(7.99)	
% Change in Cost per EIPA	(7.00)	(3.44)	

Brook Lane Psychiatric Center

FISCAL YEAR ENDING	YEAR 2004	YEAR 2003	YEAR 2002
Gross Patient Revenue	6,539,400	7,015,800	6,784,600
Net Patient Revenue (NPR)	5,665,700	6,149,600	6,342,100
Other Operating Revenue	83,200	83,600	78,100
Net Operating Revenue (NOR)	5,648,900	6,233,200	6,420,200
Operating Expenses	8,285,600	8,263,100	7,814,100
Equivalent Inpatient Admissions (EIPAs)	1,088	1,082	1,110
NPR per EIPA	5,207.44	5,683.55	5,713.60
Operating Expenses per EIPA	7,615.44	7,636.88	7,039.73
Net Operating Profit (Loss)	(2,636,700)	(2,029,900)	(1,393,900)
Total Non-Operating Profit (Loss)	2,585,100	2,099,300	1,907,300
Total Excess Profits (Loss)	(51,600)	69,400	513,400
% Change in NPR per EIPA	(8.38)	(0.53)	
% Change in Cost per EIPA	(0.28)	8.48	

Levindale Hospital

FISCAL YEAR ENDING	YEAR 2004	YEAR 2003	YEAR 2002
Gross Patient Revenue	68,833,197	60,009,966	55,177,092
Net Patient Revenue (NPR)	61,119,389	52,409,108	48,440,648
Other Operating Revenue	3,786,509	3,331,265	2,271,870
Net Operating Revenue (NOR)	64,905,898	55,740,373	50,712,518
Operating Expenses	57,352,410	53,910,110	48,876,221
Equivalent Inpatient Admissions (EIPAs)	1,190	1,170	1,213
NPR per EIPA	51,360.83	44,794.11	39,934.58
Operating Expenses per EIPA	48,195.30	46,077.02	40,293.67
Net Operating Profit (Loss)	7,393,099	1,830,263	1,836,297
Total Non-Operating Profit (Loss)	(914,623)	(1,071,960)	(421,078)
Total Excess Profits (Loss)	6,478,476	758,303	1,415,219
% Change in NPR per EIPA	1.71	(3.54)	
% Change in Cost per EIPA	14.66	12.17	

Mt. Wash Pediatric Hospital

	YEAR 2004	YEAR 2003	YEAR 2002
Gross Patient Revenue	34,519,386	33,713,578	30,046,437
Net Patient Revenue (NPR)	31,357,106	30,398,539	26,734,047
Other Operating Revenue	164,036	194,581	209,703
Net Operating Revenue (NOR)	31,521,142	30,593,120	26,943,750
Operating Expenses	31,647,804	31,166,210	26,485,721
Equivalent Inpatient Admissions (EIPAs)	1,087	923	797
NPR per EIPA	28,847.38	32,934.50	33,543.35
Operating Expenses per EIPA	29,114.82	33,766.21	33,231.77
Net Operating Profit (Loss)	(126,662)	(573,090)	458,029
Total Non-Operating Profit (Loss)	752,636	731,607	77,394
Total Excess Profits (Loss)	625,974	158,517	535,423
% Change in NPR per EIPA	17.77	15.81	
% Change in Cost per EIPA	(12.41)	(1.82)	

Chesapeake Youth Center			
FISCAL YEAR ENDING	YEAR 2004	YEAR 2003	YEAR 2002
Gross Patient Revenue	1,769,947	1,904,735	1,228,074
Net Patient Revenue (NPR)	1,918,598	1,712,808	1,205,037
Other Operating Revenue	0	0	0
Net Operating Revenue (NOR)	1,918,598	1,712,808	1,205,037
Operating Expenses	1,943,852	1,697,189	1,428,237
Equivalent Inpatient Admissions (EIPAs)	175	189	147
NPR per EIPA	10,963.42	9,062.48	8,197.53
Operating Expenses per EIPA	11,107.73	8,979.84	9,715.90
Net Operating Profit (Loss)	(25,254)	15,619	(223,200)
Total Non-Operating Profit (Loss)	0	0	1,680
Total Excess Profits (Loss)	(25,254)	15,619	(221,520)
% Change in NPR per EIPA	(7.41)	28.57	
% Change in Cost per EIPA	20.98	10.55	

Kessler Adventist Rehab

FISCAL YEAR ENDING	YEAR 2004	YEAR 2003	YEAR 2002
Gross Patient Revenue	20,205,500	16,705,400	13,185,800
Net Patient Revenue (NPR)	15,930,100	14,028,800	10,759,300
Other Operating Revenue	224,800	6,500	36,200
Net Operating Revenue (NOR)	16,154,900	14,093,900	10,795,500
Operating Expenses	15,902,300	13,076,800	10,642,000
Equivalent Inpatient Admissions (EIPAs)	1,581	1,344	997
NPR per EIPA	10,075.96	10,438.10	10,791.68
Operating Expenses per EIPA	10,058.38	9,729.76	10,674.02
Net Operating Profit (Loss)	252,600	1,017,100	153,500
Total Non-Operating Profit (Loss)	2,013,600	434,900	455,900
Total Excess Profits (Loss)	2,266,200	1,452,000	609,400
% Change in NPR per EIPA	17.63	34.80	
% Change in Cost per EIPA	(3.47)	(3.28)	

Sheppard Pratt Hospital FISCAL YEAR ENDING YEAR 2004 YEAR 2003 YEAR 2002 **Gross Patient Revenue** 55,804,100 45,032,100 60,771,000 Net Patient Revenue (NPR) 50,559,100 44,550,300 37,746,500 Other Operating Revenue 1,806,000 1,255,700 1,341,900 Net Operating Revenue (NOR) 45,806,000 39,088,400 52,365,100 51,168,600 47,406,900 39,347,100 **Operating Expenses** Equivalent Inpatient Admissions (EIPAs) 6,316 6,794 5,544 NPR per EIPA 6,808.53 8,004.92 6,557.30 Operating Expenses per EIPA 8,101.42 6,977.76 7,097.24 Net Operating Profit (Loss) 1,196,500 (1,600,900)(258,700)Total Non-Operating Profit (Loss) 912,700 82,900 17,610,400 Total Excess Profits (Loss) 2,109,200 (1,518,000)17,351,700 % Change in NPR per EIPA (7.04)22.55 % Change in Cost per EIPA 22.08 (3.69)

St. Luke Institute

FISCAL YEAR ENDING	YEAR 2004	YEAR 2003	YEAR 2002
Gross Patient Revenue	6,158,171	5,840,410	6,361,617
Net Patient Revenue (NPR)	4,038,037	5,840,410	6,220,294
Other Operating Revenue	191,504	819,151	139,003
Net Operating Revenue (NOR)	6,349,675	6,659,561	6,359,297
Operating Expenses	6,753,064	6,723,495	6,289,800
Equivalent Inpatient Admissions (EIPAs)	130	76	142
NPR per EIPA	31,061.82	76,847.50	43,804.89
Operating Expenses per EIPA	51,946.65	88,467.04	44,294.37
Net Operating Profit (Loss)	(403,389)	(63,934)	69,497
Total Non-Operating Profit (Loss)	1,086,515	122,500	84,397
Total Excess Profits (Loss)	683,126	58,566	153,894
% Change in NPR per EIPA	71.05	(46.48)	
% Change in Cost per EIPA	(59.58)	75.43	

University Specialty Hospital			
FISCAL YEAR ENDING	YEAR 2004	YEAR 2003	YEAR 2002
	50 404 000		~~~~~~
Gross Patient Revenue	50,164,800	46,173,000	33,656,000
Net Patient Revenue (NPR)	39,499,000	36,574,000	26,565,000
Other Operating Revenue	271,000	998,000	719,000
Net Operating Revenue (NOR)	39,770,000	37,572,000	27,284,000
Operating Expenses	40,240,000	38,336,000	31,482,000
Equivalent Inpatient Admissions (EIPAs)	1,015	988	821
NPR per EIPA	38,915.27	37,018.22	32,356.88
Operating Expenses per EIPA	39,645.32	38,801.62	38,345.92
Net Operating Profit (Loss)	(470,000)	(764,000)	(4,198,000)
Total Non-Operating Profit (Loss)	832,000	370,000	61,000
Total Excess Profits (Loss)	362,000	(394,000)	(4,137,000)
% Change in NPR per EIPA	2.73	20.34	
% Change in Cost per EIPA	5.12	14.41	