### Form **8453-EO**

#### **Exempt Organization Declaration and Signature for Electronic Filing**

\_\_\_\_\_, 2012, and ending <u>JUN</u> 30 , 20 13

Department of the Treasury

For use with Forms 990, 990-EZ, 990-PF, 1120-POL, and 8868

| Internal Revenue   | Service   |   | ,   |  |  |
|--|---|---|---|--|--|
| Name of exer   | mpt organization THE JOHNS HC   | OPKINS HOSPITAL   |   |  | dentification number<br>0591656  |
| Part I   | Type of Return and Return Inf   | formation (Whole Dollars Only)  |   |  |  |
| line 1a, 2a, 3a<br>whichever is a<br>than one line   | a, 4a, or 5a below and the amount on tha<br>applicable, blank (do not enter -0-). If you<br>in Part I.  | at line of the return being filed with  | this form was blank   | , then leave line  | 1b, 2b, 3b, 4b, or 5b,   |
| 2a Form 990  | D-EZ check here 🕨 🔲 b Total rev   | venue, if any (Form 990-EZ, line 9)   |   | 2b   | 1965738443   |
| 4a Form 990  | )-PF check here b Tax base  | ed on investment income (Form   | 990-PF, Part VI, line 5   | 5) <b>4b</b>   |  |
| Part II  | Declaration of Officer  |   |   |  |  |
| (direction) (direc | ect debit) entry to the financial institution<br>es owed on this return, and the financial<br>asury Financial Agent at 1-888-353-4537<br>itutions involved in the processing of the<br>resolve issues related to the payment.<br>copy of this return is being filed with a st<br>cuted the electronic disclosure consent of | n account indicated in the tax prepinstitution to debit the entry to this no later than 2 business days price electronic payment of taxes to retate agency(jes) regulating charitie contained within this return allowing   | aration software for<br>a account. To revoke<br>or to the payment (se<br>ceive confidential inf | payment of the e a payment, I mettlement) date. I formation necession.     | organization's federal ust contact the U.S. also authorize the financial sary to answer inquiries am. I certify that I |
| statements, and to<br>electronic return. I   | <ul> <li>the best of my knowledge and belief, they are true, co<br/>consent to allow my intermediate service provider, trai</li> </ul>  | orrect, and complete. I further declare that the<br>insmitter, or electronic return originator (ERO)  | amount in Part I above is the to send the organization's neturn or refund, and (c) the          | he amount shown on<br>eturn to the IRS and t<br>date of any refund.        | the copy of the organization's o receive from the IRS (a) an   |
| Part III   | Declaration of Electronic Retu  | ırn Originator (ERO) and P  | aid Preparer (see   | e instructions)  |  |
| knowledge. If<br>return. The or<br>filed with the I<br>for Business F<br>accompanying  | I am only a collector, I am not responsibl<br>ganization officer will have signed this for<br>RS, and have followed all other requirem<br>Returns. If I am also the Paid Preparer, ur<br>g schedules and statements, and to the I   | le for reviewing the return and only<br>rm before I submit the return. I will<br>nents in Pub. 4163, Modernized e-<br>nder penalties of perjury I declare<br>best of my knowledge and belief,   | declare that this for<br>give the officer a co<br>ile (MeF) Information<br>that I have examined | rm accurately repy of all forms and for Authorized of the above organized. | flects the data on the<br>and information to be<br>IRS <i>e-file</i> Providers<br>anization's return and               |
| ERO's ERO'   | iture 🖊   | Date  | also paid if s  | self-  | O's SSN or PTIN  |
| Only yours   | s name (or<br>if self-employed),<br>ess, and ZIP code   | THE JOHNS HOPKINS HOSPITAL  52-055  f Return and Return Information (Whole Dollars Only)  Type of return being filed with Form 8453-EO and enter the applicable amount, if any, from the return. If yo a below and the amount on that line of the return being filed with this form was blank, then leave line 1b, it, blank (do not enter-0-). If you entered 0- on the return, then enter-0- on the applicable line below. Do not be the property of the pr |   |  |  |
| Under penalties of<br>Declaration of pren  | perjury, I declare that I have examined the above return  | m and accompanying schedules and statemen   | nts, and to the best of my ki   | nowledge and belief,   | they are true, correct, and complete.  |
| Paid   | Print/Type preparer's name  |   |   |  | PTIN   |
| Preparer<br>Use Only   | Firm's name ▶   |   |   | Firm's EIN   |  |
|  | Firm's address ▶  |   |   | Phone no.  |  |

Internal Revenue Service

#### **Return of Organization Exempt From Income Tax**

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except black lung benefit trust or private foundation)

► The organization may have to use a copy of this return to satisfy state reporting requirements.

OMB No. 1545-0047

Open to Public Inspection

| A                           | For the                         | e 2012 calendar year, or tax year beginning UL 1, 2012   | and ending         | JUN 3             | 0, 2013              |   |
|-----------------------------|---------------------------------|--|--------------------|-------------------|----------------------|---|
| В                           | Check if<br>applicabl           | C Name of organization   |                    | D Emp             | oloyer identific     | cation number                           |
|                             | Addre                           | THE JOHNS HOPKINS HOSPITAL   |                    |                   |                      |   |
|                             | Name<br>chang                   |  |                    |                   | 52-0                 | 591656                                  |
|                             | Initial<br>return<br>Terminated | Number and street (or P.O. box if mail is not delivered to street address)   | Room/s             |                   | phone number<br>(443 | )997-5724                               |
|                             | Amen                            | City, town, or post office, state, and ZIP code  |                    |                   |                      | ,290,915,968.                           |
|                             | Application                     |  |                    | H(a) is           | this a group re      |   |
|                             | pendi                           | F Name and address of principal officer: RONALD J WERTHIN  | AN                 | l l               | r affiliates?        | Yes X No                                |
|                             |                                 | SAME AS C ABOVE  |                    |                   |                      | luded? Yes No                           |
|                             |                                 |  | 1.() /             |                   |                      | list. (see instructions)                |
|                             |                                 | te: ► WWW.HOPKINSMEDICINE.ORG/HOPKINSHOSI organization: X Corporation Trust Association Other ►  |                    |                   | oup exemption        | n number ►  State of legal domicile: MD |
|                             | art I                           | Summary  | <u>L</u>           | rear of formati   | on: 1007  <b>1</b>   | State of legal domicile: PID            |
| <u> </u>                    |                                 | Briefly describe the organization's mission or most significant activities: The  | TE JOHN            | S HOPK            | TNS HOS              | PTTAT                                   |
| & Governance                | '                               | PROVIDES QUALITY MEDICAL HEALTH CARE I   |                    |                   |                      |   |
| rna                         | 2                               | Check this box  if the organization discontinued its operations or   |                    |                   |                      |   |
| ove                         | 1                               | -  |                    |                   | 1                    | 15                                      |
| Š                           | 1                               | Number of independent voting members of the governing body (Part VI, line  | 1b)                |                   | 1                    | 14                                      |
| es                          | 5                               | Total number of individuals employed in calendar year 2012 (Part V, line 2a)   |                    |                   | 5                    | 11888                                   |
| Ξ                           | 6                               | Total number of volunteers (estimate if necessary)   |                    |                   | 6                    | 1783                                    |
| Activities                  |                                 | Total unrelated business revenue from Part VIII, column (C), line 12   |                    |                   |                      | 4,510,177.                              |
|                             | b                               | Net unrelated business taxable income from Form 990-T, line 34   |                    | 1                 |                      | -573 <b>,</b> 305 <b>.</b>              |
|                             |                                 | · ·  |                    |                   | r Year               | Current Year                            |
| e                           | 1                               | Contributions and grants (Part VIII, line 1h)  |                    |                   | 70,931.              | 16,681,987.                             |
| Revenue                     | 1                               | Program service revenue (Part VIII, line 2g)   |                    |                   | 17,324.              | 1,899,807,380.                          |
| æ                           | 1                               | Investment income (Part VIII, column (A), lines 3, 4, and 7d)  |                    |                   | 00,968.              | 28,276,615.                             |
|                             | 1                               | Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e)   |                    |                   |                      | 20,972,461.                             |
|                             |                                 | Total revenue - add lines 8 through 11 (must equal Part VIII, column (A), line   |                    |                   | 02,634.              | 1,965,738,443.<br>2,739,641.            |
|                             |                                 | Grants and similar amounts paid (Part IX, column (A), lines 1-3)  Benefits paid to or for members (Part IX, column (A), line 4)  |                    | 211               | 02,034.              | 0.                                      |
| Ø                           | 1                               | Benefits paid to or for members (Part IX, column (A), line 4)  Salaries, other compensation, employee benefits (Part IX, column (A), lines to the compensation of the column (A), lines to the colum |                    | 698,1             | 17,513.              | 753,902,882.                            |
| Expenses                    | 16a                             | Professional fundraising fees (Part IX, column (A), line 11e)  |                    |                   | 0.                   | 0.                                      |
| ě                           | b                               | Total fundraising expenses (Part IX, column (D), line 25)  | 0.                 |                   |                      |   |
| ш                           | 17                              | Other expenses (Part IX, column (A), lines 11a-11d, 11f-24e)   |                    | 1,02              | 23,719,237.          | 1,138,847,326.                          |
|                             |                                 | Total expenses. Add lines 13-17 (must equal Part IX, column (A), line 25)  |                    | 1,72              | 24,539,384.          | 1,895,489,849.                          |
|                             | 19                              | Revenue less expenses. Subtract line 18 from line 12   |                    | 84,6              | 24,333.              | 70,248,594.                             |
| Net Assets or Fund Balances |                                 |  |                    |                   | f Current Year       | End of Year                             |
| sset                        | 20                              | Total assets (Part X, line 16)   |                    |                   | 9,530,820.           | 2,889,884,183.                          |
| nd A                        | 21                              | Total liabilities (Part X, line 26)  |                    |                   | 88,066,131.          | 1,647,575,906.                          |
| ******                      |                                 | Net assets or fund balances. Subtract line 21 from line 20   |                    | 9/1,4             | 64,689.              | 1,242,308,277.                          |
| 122222                      | art II                          | 201  |                    |                   | 4. 4b t 4 6          | . I I. d I b . C . f . h i              |
|                             |                                 | lities of perjury, I declare that I have examined this return, including accompanying scl<br>xt, and complete. Declaration of preparer (other than officer) is based on all information  |                    | =                 | •                    | / knowleage and deliet, it is           |
| true                        | , correc                        | it, and complete. Deciaration of preparer (other than onicer) is based on an information   | ii oi wilicii prej | Jaiel lias ally i | mowieage.            |   |
| Sig                         | n                               | Signature of officer   |                    |                   | Date                 |   |
| Hei                         |                                 | RONALD J WERTHMAN, SENIOR VP FINANC  | CE & TR            | EASURE            | R                    |   |
|                             |                                 | Type or print name and title   |                    |                   |                      |   |
|                             |                                 | Print/Type preparer's name Preparer's signature  |                    | Date              | Check                | PTIN                                    |
| Paid                        | d                               |  |                    |                   | if self-employe      | ed                                      |
| Pre                         | parer                           | Firm's name  |                    |                   | Firm's EIN           |   |
| Use                         | Only                            | Firm's address   |                    |                   |                      |   |
| _                           |                                 | ,  |                    |                   | Phone no.            |   |
| Ma                          | y the I                         | RS discuss this return with the preparer shown above? (see instructions)   |                    |                   |                      | Yes No                                  |

| Pa | rt III Statement of Program Service Accomplishments  |
|----|--|
|    | Check if Schedule O contains a response to any question in this Part III   |
| 1  | Briefly describe the organization's mission:   |
|    | THE JOHNS HOPKINS HOSPITAL PROVIDES QUALITY MEDICAL HEALTH CARE  |
|    | REGARDLESS OF RACE, CREED, SEX, NATIONAL ORIGIN, HANDICAP, AGE, OR   |
|    | ABILITY TO PAY. IN KEEPING WITH THE HOSPITAL'S COMMITMENT TO SERVE   |
|    | ALL MEMBERS OF ITS COMMUNITY, FREE CARE AND/OR SUBSIDIZED CARE, CARE   |
| 2  | Did the organization undertake any significant program services during the year which were not listed on                                     |
|    | the prior Form 990 or 990-EZ?  |
|    | If "Yes," describe these new services on Schedule O.   |
| 3  | Did the organization cease conducting, or make significant changes in how it conducts, any program services? Yes X No                        |
|    | If "Yes," describe these changes on Schedule O.  |
| 4  | Describe the organization's program service accomplishments for each of its three largest program services, as measured by expenses.         |
|    | Section 501(c)(3) and 501(c)(4) organizations are required to report the amount of grants and allocations to others, the total expenses, and |
|    | revenue, if any, for each program service reported.  |
| 4a | (Code:) (Expenses \$107,584,663. including grants of \$) (Revenue \$135,292,843.)  |
|    | NEUROSURGERY   |
|    |  |
|    | THE DEPARTMENT OF NEUROSURGERY AT THE JOHNS HOPKINS HOSPITAL (JHH)   |
|    | CONTINUES ITS MISSION TO IMPROVE THE LIVES OF PATIENTS BY BUILDING UPON  |
|    | A TRADITION OF DEEP COLLABORATION. THE DEPARTMENT IS COMPRISED OF OVER   |
|    | 20 FULL TIME CLINICAL NEUROSURGEONS THAT PROVIDE CARE TO OUR PATIENTS  |
|    | WITH THE HELP OF SPECIALIZED NURSES AND OTHER HEALTH CARE PROVIDERS IN   |
|    | THE OPERATING ROOMS, OUTPATIENT CLINICAL BUILDING, AND OUR INPATIENT   |
|    | CRITICAL CARE AND ACUTE CARE UNITS. DURING FISCAL YEAR 2012 THE JOHNS  |
|    | HOPKINS HOSPITAL OPENED ITS NEW CLINICAL FACILITIES - THE SHEIKH ZAYED   |
|    | TOWER AND THE CHARLOTTE R. BLOOMBERG CHILDRENS CENTER - WHICH OFFER  |
|    | ENHANCED LEVELS OF NEUROLOGICAL AND NEUROSURGICAL CARE. THE OPENING OF   |
| 4b | (Code:) (Expenses \$ 90,241,762. including grants of \$) (Revenue \$ 88,855,580.)  |
|    | CARDIAC SURGERY  |
|    |  |
|    | THE CARDIOLOGISTS, CARDIAC SURGEONS, INTERVENTIONAL RADIOLOGISTS, AND  |
|    | VASCULAR SURGEONS AT THE JOHNS HOPKINS HEART AND VASCULAR INSTITUTE  |
|    | WORK TOGETHER TO PROVIDE HIGH QUALITY, COMPREHENSIVE CARE AND THE MOST   |
|    | ADVANCED TREATMENTS KNOWN TO MEDICINE.   |
|    | FOR GENERATIONS, PEOPLE WITH SERIOUS HEART PROBLEMS HAVE TURNED TO   |
|    | JOHNS HOPKINS CARDIOLOGISTS AND CARDIAC SURGEONS FOR HELP. RECOGNIZED  |
|    | WORLDWIDE, HOPKINS CARDIOLOGISTS PROVIDE COMPREHENSIVE CARE OF THE   |
|    | HIGHEST QUALITY, ENSURING THAT PATIENTS RECEIVE THE MOST ADVANCED  |
|    | TREATMENTS KNOWN TO MEDICINE. OUR CARDIOLOGY PROGRAM FEATURES EXPERT   |
|    | PHYSICIANS WHO DIAGNOSE AND TREAT COMMON AND RARE CARDIAC DISEASES.  |
| 4c | (Code:) (Expenses \$ 230,661,827. including grants of \$) (Revenue \$ 280,164,241.)  |
|    | ONCOLOGY   |
|    |  |
|    | SINCE ITS INCEPTION IN 1973, THE SIDNEY KIMMEL COMPREHENSIVE CANCER  |
|    | CENTER AT THE JOHNS HOPKINS HOSPITAL HAS BEEN DEDICATED TO BETTER  |
|    | UNDERSTANDING HUMAN CANCERS AND FINDING MORE EFFECTIVE TREATMENTS. THE   |
|    | KIMMEL CENTER IS CELEBRATING OVER FORTY YEARS OF TURNING RESEARCH INTO   |
|    | RESULTS. FROM THE BEGINNING, KIMMEL CANCER CENTER LEADERS HAD A UNIQUE   |
|    | VISION OF WHAT OUR CANCER CENTER SHOULD BE. ITS HALLMARKS WERE   |
|    | INTERDISCIPLINARY COLLABORATION AND INNOVATION THAT TRANSCENDED THE  |
|    | ARTIFICIAL BOUNDARIES OF INDIVIDUAL DEPARTMENTS, LABORATORIES, AND   |
|    | CLINICS. OUR MISSION WAS TO RAPIDLY TRANSFER DISCOVERIES ABOUT CANCER  |
|    | FROM THE BENCH TO THE BEDSIDE. THAT FOCUS AND MISSION REMAINS  |
| 4d | Other program services (Describe in Schedule O.)   |
|    | (Expenses \$ 1,204,464,339 · including grants of \$ 2,739,641 ·) (Revenue \$ 1,409,707,746 ·)  |
| 4e | Total program service expenses ► 1,632,952,591.  |

## Form 990 (2012) THE JOHNS HO Part IV Checklist of Required Schedules

|     |  |     | Yes | No       |
|-----|--|-----|-----|----------|
| 1   | Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)?  |     |     |          |
|     | If "Yes," complete Schedule A  | 1   | X   | <u> </u> |
| 2   | Is the organization required to complete Schedule B, Schedule of Contributors?   | 2   | X   |          |
| 3   | Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for  |     |     |          |
|     | public office? If "Yes," complete Schedule C, Part I   | 3   |     | X        |
| 4   | Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect   |     |     |          |
|     | during the tax year? If "Yes," complete Schedule C, Part II  | 4   |     | X        |
| 5   | Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or   |     |     |          |
|     | similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C, Part III   | 5   |     | X        |
| 6   | Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to  |     |     |          |
|     | provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I   | 6   |     | <u>X</u> |
| 7   | Did the organization receive or hold a conservation easement, including easements to preserve open space,  |     |     |          |
|     | the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II.  | 7   |     | X        |
| 8   | Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete   |     |     |          |
|     | Schedule D, Part III   | 8   |     | X        |
| 9   | Did the organization report an amount in Part X, line 21, for escrow or custodial account liability; serve as a custodian for  |     |     | i        |
|     | amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or debt negotiation services?  |     |     |          |
|     | If "Yes," complete Schedule D, Part IV   | 9   |     | X        |
| 10  | Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments, permanent  |     |     |          |
|     | endowments, or quasi-endowments? If "Yes," complete Schedule D, Part V   | 10  |     | X        |
| 11  | If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VIII, IX, or X   |     |     |          |
|     | as applicable.   |     |     |          |
| а   | 3 mile (a. 1. 1. 1. 1. 1. 1. 1. 1. 1. 1. 1. 1. 1.  |     |     |          |
|     | Part VI  | 11a | X   |          |
| b   | The state of the s |     |     |          |
|     | assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII  | 11b | Х   |          |
| C   | programme programme and the contract of the country  |     |     |          |
|     | assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII   | 11c |     | X        |
| d   | Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in   |     |     |          |
|     | Part X, line 16? If "Yes," complete Schedule D, Part IX  | 11d | Х   |          |
| e   | Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X  | 11e | Х   |          |
| f   | Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses  |     |     |          |
|     | the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X   | 11f | X   |          |
| 12a | Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete  |     |     |          |
|     | Schedule D, Parts XI and XII   | 12a | X   |          |
| b   | Was the organization included in consolidated, independent audited financial statements for the tax year?  |     |     |          |
|     | If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional  | 12b | Х   |          |
| 13  | Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E  | 13  |     | X        |
| 14a | Did the organization maintain an office, employees, or agents outside of the United States?  | 14a |     | X        |
| b   | and the state of t |     |     |          |
|     | investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000   |     |     | ,.       |
|     | or more? If "Yes," complete Schedule F, Parts I and IV   | 14b |     | X        |
| 15  | Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or assistance to any organization  |     |     |          |
|     | or entity located outside the United States? If "Yes," complete Schedule F, Parts II and IV  | 15  |     | X        |
| 16  | Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or assistance to individuals   |     |     |          |
|     | located outside the United States? If "Yes," complete Schedule F, Parts III and IV   | 16  |     | X        |
| 17  | Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX,  |     |     |          |
|     | column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I   | 17  |     | <u>X</u> |
| 18  | Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines   |     | •-  |          |
|     | 1c and 8a? If "Yes," complete Schedule G, Part II  | 18  | _X  |          |
| 19  | Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes,"   |     |     |          |
| 00  | complete Schedule G, Part III  | 19  |     | _X_      |
| 20a | Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H  | 20a | X   |          |
| b   | If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?   | 20b | Χ   |          |

#### Part IV Checklist of Required Schedules (continued) Yes No 21 Did the organization report more than \$5,000 of grants and other assistance to any government or organization in the United States on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II Х Did the organization report more than \$5,000 of grants and other assistance to individuals in the United States on Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III Х 22 Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current 23 and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete Schedule J Х 23 Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete Schedule K. If "No", go to line 25 24a Х b Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception? Х Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds? X 24c d Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year? ..... Х 25a Section 501(c)(3) and 501(c)(4) organizations. Did the organization engage in an excess benefit transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I Х 25a b Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete Schedule L, Part I Х 25b 26 Was a loan to or by a current or former officer, director, trustee, key employee, highest compensated employee, or disqualified person outstanding as of the end of the organization's tax year? If "Yes," complete Schedule L, Part II X 26 27 Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity or family member of any of these persons? If "Yes," complete Schedule L, Part III Х 27 Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV 28 instructions for applicable filing thresholds, conditions, and exceptions): a A current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV X 28a Х A family member of a current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV 28b c An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) was an officer, director, trustee, or direct or indirect owner? If "Yes," complete Schedule L, Part IV Х 28c 29 Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M Χ Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? If "Yes," complete Schedule M Х 30 Did the organization liquidate, terminate, or dissolve and cease operations? 31 If "Yes," complete Schedule N, Part I Х 31 32 Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete Schedule N, Part II X 32 33 Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301.7701-2 and 301.7701-3? If "Yes," complete Schedule R, Part I Х 33 Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III, or IV, and Part V, line 1 Х 34 35a Did the organization have a controlled entity within the meaning of section 512(b)(13)? Х 35a b If "Yes" to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2 35b 36 Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization? X If "Yes," complete Schedule R, Part V, line 2 36 37 Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI

Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and 19?

Note. All Form 990 filers are required to complete Schedule O

37

X

#### Part V Statements Regarding Other IRS Filings and Tax Compliance

|    | Check if Schedule O contains a response to any question in this Part V   |          |                        |     |            |            |
|----|--|----------|------------------------|-----|------------|------------|
|    |  |          |                        |     | Yes        | No         |
| 1a | Enter the number reported in Box 3 of Form 1096. Enter -0- if not applicable   | 1a       | 667                    |     |            |            |
| b  | Enter the number of Forms W-2G included in line 1a. Enter -0- if not applicable  | 1b       | 0                      |     |            |            |
| С  | Did the organization comply with backup withholding rules for reportable payments to vendors and re  | eporta   | ble gaming             |     |            |            |
|    | (gambling) winnings to prize winners?  | •        |                        | 1c  | X          |            |
| 2a | Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements,  |          |                        |     |            |            |
|    | filed for the calendar year ending with or within the year covered by this return  | 2a       | 11888                  |     |            |            |
| b  |  | ns?      | ·                      | 2b  | Х          | *********  |
|    | Note. If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions   |          |                        |     |            |            |
| 3a | Did the organization have unrelated business gross income of \$1,000 or more during the year?  |          |                        | 3a  | Х          |            |
| b  | ICHY THE SECRET CONTROL OF THE SECRET CONTRO |          |                        | 3b  | Х          |            |
|    | At any time during the calendar year, did the organization have an interest in, or a signature or other a  |          |                        |     |            |            |
|    | financial account in a foreign country (such as a bank account, securities account, or other financial a   |          | •                      | 4a  |            | Х          |
| b  | If "Yes," enter the name of the foreign country:   |          | ,                      |     |            |            |
|    | See instructions for filling requirements for Form TD F 90-22.1, Report of Foreign Bank and Financial A  | Accou    | nts.                   |     |            |            |
| 5a | Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?  |          |                        | 5a  | ********   | Х          |
| b  | Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction  |          |                        | 5b  |            | Х          |
| С  | If "Yes," to line 5a or 5b, did the organization file Form 8886-T?   |          |                        | 5c  |            |            |
| 6a |  |          |                        |     |            |            |
|    | any contributions that were not tax deductible as charitable contributions?  | -        |                        | 6a  |            | Х          |
| b  | If "Yes," did the organization include with every solicitation an express statement that such contributi   |          |                        |     |            |            |
|    | were not tax deductible?   |          | -                      | 6b  |            |            |
| 7  | Organizations that may receive deductible contributions under section 170(c).  |          |                        |     |            |            |
| а  | Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and ser  | vices p  | provided to the payor? | 7a  |            | Х          |
| b  | If "Yes," did the organization notify the donor of the value of the goods or services provided?  |          |                        | 7b  |            |            |
| C  | Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was   | as req   | uired                  |     |            |            |
|    | to file Form 8282?   |          |                        | 7c  |            | Х          |
| d  | If "Yes," indicate the number of Forms 8282 filed during the year  | 7d       |                        |     |            |            |
| е  | Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit co   | ontrac   | xt?                    | 7e  |            |            |
| f  | Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contra  | act?     | *****                  | 7f  |            | Х          |
| g  | If the organization received a contribution of qualified intellectual property, did the organization file Fo   | rm 88    | 399 as required?       | 7g  |            | Χ.         |
| h  | If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization   | ition fi | le a Form 1098-C?      | 7h  |            |            |
| 8  | Sponsoring organizations maintaining donor advised funds and section $509(a)(3)$ supporting organizations. Die   |          |                        |     |            |            |
|    | organization, or a donor advised fund maintained by a sponsoring organization, have excess business holdings at a  | any tim  | ne during the year?    | 8   |            | X          |
| 9  | Sponsoring organizations maintaining donor advised funds.  |          |                        |     |            |            |
| а  | Did the organization make any taxable distributions under section 4966?  |          |                        | 9a  |            | X          |
|    | Did the organization make a distribution to a donor, donor advisor, or related person?   |          |                        | 9b  |            | X          |
| 10 | Section 501(c)(7) organizations. Enter:  | 1        | ı                      |     |            |            |
| a  |  | 10a      |                        |     |            |            |
|    | Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities  | 10b      |                        |     |            |            |
| 11 | Section 501(c)(12) organizations. Enter:   | 1        | ,                      |     |            |            |
|    |  | 11a      |                        |     |            |            |
| b  | Gross income from other sources (Do not net amounts due or paid to other sources against   |          |                        |     |            |            |
|    |  | 11b      |                        |     |            |            |
|    | Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form   |          | ?                      | 12a | ********** | ********** |
|    |  | 12b      |                        |     |            |            |
| 13 | Section 501(c)(29) qualified nonprofit health insurance issuers.   |          |                        |     |            |            |
| а  | Is the organization licensed to issue qualified health plans in more than one state?   |          |                        | 13a |            | 333333333  |
|    | Note. See the instructions for additional information the organization must report on Schedule O.  |          |                        |     |            |            |
| D  | Enter the amount of reserves the organization is required to maintain by the states in which the   |          |                        |     |            |            |
|    | organization is licensed to issue qualified health plans   | 13b      |                        |     |            |            |
|    | Enter the amount of reserves on hand   | 13c      |                        |     |            | <b></b>    |
|    |  |          |                        | 14a |            | _X_        |
| D  | If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation in Schedule  | · Ο      |                        | 14b | 200        |            |

**Part VI** Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, and for a "No" response to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions.

|            | Check if Schedule O contains a response to any question in this Part VI   |   |        |         |       | X   |
|------------|---|---|--------|---------|-------|-----|
| <u>Sec</u> | tion A. Governing Body and Management   |   |        |         |       | ,   |
|            |   | F 1                                     | a = 1  |         | Yes   | No  |
| 1a         | Enter the number of voting members of the governing body at the end of the tax year                                   | 1a                                      | 15     |         |       |     |
|            | If there are material differences in voting rights among members of the governing body, or if the governing           |   |        |         |       |     |
|            | body delegated broad authority to an executive committee or similar committee, explain in Schedule O.                 |   |        |         |       |     |
| b          | Enter the number of voting members included in line 1a, above, who are independent                                    | 1b                                      | 14     |         |       |     |
| 2          | Did any officer, director, trustee, or key employee have a family relationship or a business relationshi              | p with any other                        |        |         |       |     |
|            | officer, director, trustee, or key employee?  |   |        | 2       |       | X   |
| 3          | Did the organization delegate control over management duties customarily performed by or under the                    | e direct supervision                    |        |         |       |     |
|            | of officers, directors, or trustees, or key employees to a management company or other person? $\dots$                |   |        | 3       |       | Х   |
| 4          | Did the organization make any significant changes to its governing documents since the prior Form 9                   | 990 was filed?                          |        | 4       |       | Х   |
| 5          | Did the organization become aware during the year of a significant diversion of the organization's ass                | sets?                                   |        | 5       |       | Х   |
| 6          | Did the organization have members or stockholders?  |   |        | 6       |       | Х   |
| 7a         | Did the organization have members, stockholders, or other persons who had the power to elect or a                     | ppoint one or                           |        |         |       |     |
|            | more members of the governing body?   | *************************************** |        | 7a      | X     |     |
| b          | Are any governance decisions of the organization reserved to (or subject to approval by) members, s                   | stockholders, or                        |        |         |       |     |
|            | persons other than the governing body?  |   |        | 7b      | X     |     |
| 8          | Did the organization contemporaneously document the meetings held or written actions undertaken during the ye         | ar by the following:                    |        |         |       |     |
| а          | The governing body?   |   |        | 8a      | X     |     |
| b          | Each committee with authority to act on behalf of the governing body?   |   |        | 8b      | X     |     |
| 9          | Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be real            | ched at the                             |        |         |       |     |
|            | organization's mailing address? If "Yes," provide the names and addresses in Schedule O                               |   |        | 9       |       | Х   |
| Sec        | tion B. Policies (This Section B requests information about policies not required by the Internal R                   | evenue Code.)                           |        |         |       |     |
|            |   |   |        |         | Yes   | No  |
| 10a        | Did the organization have local chapters, branches, or affiliates?  |   |        | 10a     |       | Х   |
| b          | If "Yes," did the organization have written policies and procedures governing the activities of such ci               | hapters, affiliates,                    |        |         |       |     |
|            | and branches to ensure their operations are consistent with the organization's exempt purposes?                       |   |        | 10b     |       |     |
| 11a        | Has the organization provided a complete copy of this Form 990 to all members of its governing bod                    | ly before filing the form               | 1?     | 11a     | Х     |     |
| b          | Describe in Schedule O the process, if any, used by the organization to review this Form 990.                         |   |        |         |       |     |
| 12a        | Did the organization have a written conflict of interest policy? If "No," go to line 13                               | ,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,, |        | 12a     | Х     |     |
| b          | Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise | to conflicts?                           |        | 12b     | Х     |     |
| С          | Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Y                 | 'es," describe                          |        |         |       |     |
|            | in Schedule O how this was done   |   |        | 12c     | Х     |     |
| 13         | Did the organization have a written whistleblower policy?   | *************************************** |        | 13      | Х     |     |
| 14         | Did the organization have a written document retention and destruction policy?  |   |        | 14      | Х     |     |
| 15         | Did the process for determining compensation of the following persons include a review and approve                    | al by independent                       |        |         |       |     |
|            | persons, comparability data, and contemporaneous substantiation of the deliberation and decision?                     |   |        |         |       |     |
| а          | The organization's CEO, Executive Director, or top management official  |   |        | 15a     | Х     |     |
| b          | Other officers or key employees of the organization   |   |        | 15b     | Х     |     |
|            | If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions).                                   |   |        |         |       |     |
| 16a        | Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrange            | ment with a                             |        |         |       |     |
|            | taxable entity during the year?   |   |        | 16a     |       | X   |
| b          | If "Yes," did the organization follow a written policy or procedure requiring the organization to evalua              | te its participation                    |        |         |       |     |
|            | in joint venture arrangements under applicable federal tax law, and take steps to safeguard the orga                  | •                                       |        |         |       |     |
|            | exempt status with respect to such arrangements?  |   |        | 16b     |       |     |
| Sec        | tion C. Disclosure  |   |        |         |       | *   |
| 17         | List the states with which a copy of this Form 990 is required to be filed ►MD  |   |        |         |       | -   |
| 18         | Section 6104 requires an organization to make its Forms 1023 (or 1024 if applicable), 990, and 990-                   | (Section 501(c)(3)s or                  | nlv) a | vailah  | le    |     |
| -          | for public inspection. Indicate how you made these available. Check all that apply.                                   | ,                                       | .,, •  |         | -     |     |
|            |   | in Schedule O)                          |        |         |       |     |
| 19         | Describe in Schedule O whether (and if so, how), the organization made its governing documents, co                    | •                                       | /, an/ | d finar | ncial |     |
|            | statements available to the public during the tax year.   |   | , जार  | αι      |       |     |
| 20         | State the name, physical address, and telephone number of the person who possesses the books a                        | nd records of the orga                  | nizat  | ion· 🕨  | •     |     |
| _0         | THE CORPORATION - 443-997-5724  | rooordo or tile orga                    | Lal    | .011.   |       |     |
|            | 3910 KESWICK RD, SOUTH BLDG, 4TH FLOOR, STE, 4300A  | . BALTIMORE                             |        | MD      | 21    | 211 |

# Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Check if Schedule O contains a response to any question in this Part VII

#### Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

- 1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.
- List all of the organization's **current** officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.
  - List all of the organization's current key employees, if any. See instructions for definition of "key employee."
- List the organization's five current highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations.

Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee.

- List all of the organization's former officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.
- List all of the organization's former directors or trustees that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations.

List persons in the following order: individual trustees or directors; institutional trustees; officers; key employees; highest compensated employees; and former such persons.

| (A)                               | (B)                 |                       |                       | ((      | <b>C)</b>    |                              |          | (D)                             | (E)             | (F)                      |
|-----------------------------------|---------------------|-----------------------|-----------------------|---------|--------------|------------------------------|----------|---------------------------------|-----------------|--------------------------|
| Name and Title                    | Average             | (40                   | not c                 | Pos     | itior        |                              | one      | Reportable                      | Reportable      | Estimated                |
|                                   | hours per           | box                   | , unle                | ss pe   | rson         | is bot                       | h an     | compensation                    | compensation    | amount of                |
|                                   | week                | -                     | cer an                | ia a a  | irecto       | Trus                         | itee)    | from                            | from related    | other                    |
|                                   | (list any hours for | director              |                       |         |              | _                            |          | the                             | organizations   | compensation             |
|                                   | related             | 80.0                  | šte                   |         |              | satec                        |          | organization<br>(W-2/1099-MISC) | (W-2/1099-MISC) | from the<br>organization |
|                                   | organizations       | truste                | al trus               |         | ayee         | mber                         |          | (11 27 1000 111100)             |                 | and related              |
|                                   | below               | Individual trustee or | Institutional trustee | <br> -  | Key employee | estco                        | <u> </u> |                                 |                 | organizations            |
|                                   | line)               | Indi                  | Insti                 | Officer | Key          | Highest compensated employee | Former   |                                 |                 |                          |
| (1) FRANCIS X. KNOTT              | 1.00                |                       |                       |         |              |                              |          |                                 |                 |                          |
| ACTING CHAIRMAN                   | 2.00                | Х                     |                       |         |              |                              |          | 0.                              | 0.              | 0.                       |
| (2) LENOX D. BAKER JR., M.D.      | 1.00                |                       |                       |         |              |                              |          |                                 |                 |                          |
| TRUSTEE                           | 1.00                | Х                     |                       |         |              | Ì                            |          | 0.                              | 0.              | 0.                       |
| (3) BARBARA P. DOVER              | 1.00                |                       |                       |         |              |                              |          |                                 |                 |                          |
| TRUSTEE                           | 1.00                | X                     |                       |         |              |                              |          | 0.                              | 0.              | 0.                       |
| (4) GEORGE L. BUNTING, JR.        | 1.00                |                       |                       |         |              |                              |          |                                 |                 |                          |
| TRUSTEE                           | 1.00                | Х                     |                       |         |              |                              |          | 0.                              | 0.              | 0.                       |
| (5) RONALD J. DANIELS, J.D., LL.M | 1.00                |                       |                       |         |              |                              |          |                                 |                 |                          |
| TRUSTEE                           | 0.00                | X                     |                       |         |              |                              |          | 0.                              | 0.              | 0.                       |
| (6) HAROLD E. FOX, M.D.           | 1.00                |                       |                       |         |              |                              |          |                                 |                 |                          |
| TRUSTEE                           | 4.00                | Х                     |                       |         |              |                              |          | 0.                              | 0.              | 0.                       |
| (7) JAMES T. DRESHER, JR.         | 1.00                |                       |                       |         |              |                              |          |                                 |                 |                          |
| TRUSTEE                           | 1.00                | X                     |                       |         |              |                              |          | 0.                              | 0.              | 0.                       |
| (8) IRA T. FINE, M.D.             | 1.00                |                       |                       |         |              | ŀ                            |          |                                 |                 |                          |
| TRUSTEE                           | 1.00                | X                     |                       |         |              |                              |          | 0.                              | 0.              | 0.                       |
| (9) CHRISTOPHER W. KERSEY, M.D.   | 1.00                |                       |                       |         |              |                              |          |                                 |                 |                          |
| TRUSTEE                           | 0.00                | X                     |                       |         |              |                              |          | 0.                              | 0.              | 0.                       |
| (10) TRACI S. LERNER              | 1.00                |                       |                       |         |              |                              |          |                                 |                 |                          |
| TRUSTEE                           |                     | X                     |                       |         |              |                              |          | 0.                              | 0.              | 0.                       |
| (11) MILTON H. MILLER, JR.        | 1.00                |                       |                       |         |              |                              |          |                                 |                 |                          |
| TRUSTEE                           | 1.00                | X                     |                       |         |              |                              |          | 0.                              | 0.              | 0.                       |
| (12) RONALD R. PETERSON           | 32.00               |                       |                       |         |              |                              |          |                                 |                 |                          |
| PRESIDENT                         | 28.00               | X                     |                       | X       |              |                              |          | 0.                              | 13,573,496.     | 1,812,123.               |
| (13) CHARLES H. SALISBURY JR.     | 1.00                |                       |                       |         |              |                              |          |                                 |                 |                          |
| TRUSTEE                           | 0.00                | X                     |                       |         |              |                              |          | 0.                              | 0.              | 0.                       |
| (14) PAUL B. ROTHMAN, M.D.        | 1.00                |                       |                       |         |              |                              |          | 44                              |                 |                          |
| VICE CHAIRMAN                     | 4.00                | X                     |                       | Х       |              |                              |          | 0.                              | 0.              | 0.                       |
| (15) C. MICHAEL ARMSTRONG         | 1.00                |                       |                       |         |              |                              |          |                                 |                 |                          |
| TRUSTEE                           | 1.00                | X                     |                       |         |              |                              |          | 0.                              | 0.              | 0.                       |
| (16) KENNETH GRANT                | 42.00               |                       |                       |         |              |                              |          |                                 |                 |                          |
| V.P., GENERAL SERVICES            | 18.00               |                       |                       | Х       |              |                              |          | 0.                              | 451,531.        | 151,879.                 |
| (17) DALAL J. HALDEMAN, PH.D      | 55.00               |                       |                       |         |              |                              |          |                                 |                 |                          |
| V.P., MKTG & COMMUNICATION        | 5.00                |                       |                       | X       |              |                              |          | 0.                              | 698,633.        | 69,129.                  |
|                                   |                     |                       |                       |         |              |                              |          |                                 |                 | - 000 (00.00)            |

Did any person listed on line 1a receive or accrue compensation from any unrelated organization or individual for services rendered to the organization? If "Yes," complete Schedule J for such person.

Section B. Independent Contractors

Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization. Report compensation for the calendar year ending with or within the organization's tax year.

| <b>(A)</b><br>Name and business address   | (B) Description of services      | (C)<br>Compensation |
|---|----------------------------------|---------------------|
| CLARK CONSTRUCTION GROUP LLC, 7500 OLD  |                                  |                     |
| GEORGETOWN ROAD, BETHESDA, MD 20814   | BUILDING CONTRACTOR              | 22,029,034.         |
| CLARK BANKS, 7500 OLD GEORGETOWN ROAD,  |                                  |                     |
| BETHESDA, MD 20814  | BUILDING CONTRACTOR              | 19,096,391.         |
| BROADWAY TRANSPORT SERVICE INC  |                                  |                     |
| 3709 EAST MONUMENT ST, BALTIMORE, MD 21205  | TRANSPORT SERVICE                | 12,608,979.         |
| AMN HEALTHCARE INC  |                                  | -                   |
| PO BOX 281939, ATLANTA, GA 30384  | STAFFING                         | 8,073,119.          |
| QUEST DIAGNOSTICS   |                                  |                     |
| 3 GIRALDA FARMS, MADISON, NJ 07940  | LAB SERVICES                     | 6,615,080           |
| 2 Total number of independent contractors (including but not limited to those liste | ed above) who received more than |                     |
| \$100,000 of compensation from the organization > 166                               |                                  |                     |

| Part VII Section A. Officers, Directors, Tr |               | npk                 | yee                  |          |              | ligh                         | est    |                      |   |                    |
|---|---------------|---------------------|----------------------|----------|--------------|------------------------------|--------|----------------------|---|--------------------|
| (A)   | (B)           |                     |                      | (C       |              |                              |        | (D)                  | (E)                                     | (F)                |
| Name and title                              | Average       | 1-                  |                      | Posit    |              |                              | J. A   | Reportable           | Reportable                              | Estimated          |
|   | hours         | (C                  | neck                 | all t    | nat          | app                          | iy)    | compensation<br>from | compensation<br>from related            | amount of<br>other |
|   | per<br>week   |                     |                      |          |              | 8                            |        | the                  | organizations                           | compensation       |
|   | (list any     | stor                |                      |          |              | nploy                        |        | organization         | (W-2/1099-MISC)                         | from the           |
|   | hours for     | trustee or director |                      |          |              | ne pa                        |        | (W-2/1099-MISC)      | (** == ******************************** | organization       |
|   | related       | oats                | nstee                |          |              | ensal                        | l      |                      |   | and related        |
|   | organizations | <u> </u>            | nal tr               |          | loyee        | omos                         | ŀ      |                      |   | organizations      |
|   | below         | Individual 1        | nstitutional trustee | Officer  | Key employee | Highest compensated employee | Former |                      |   |                    |
|   | line)         | 르                   | SE .                 | 8        | Ke           | Hig                          | Pg     |                      |   |                    |
| (27) STUART ERDMAN                          | 36.00         |                     |                      | ,,       |              |                              |        |                      | FFF                                     | 106 047            |
| ASSISTANT TREASURER                         | 24.00         |                     |                      | Х        |              |                              |        | 0.                   | 555,546.                                | 186,947            |
| (28) EDWARD B. CHAMBERS                     | 60.00         |                     |                      |          |              |                              |        | 000 151              |   |                    |
| ADMINISTRATOR PEDIATRICS                    | 0.00          |                     |                      |          | Х            |                              | ļ      | 380,161.             | 0.                                      | 123,513            |
| (29) ALLEN VALENTINE                        | 60.00         |                     |                      |          |              |                              |        |                      | _                                       |                    |
| ADMINISTRATOR PATHOLOGY                     | 0.00          |                     |                      |          | Х            |                              |        | 202,594.             | 0.                                      | 95,643             |
| (30) JOHN HUNDT                             | 60.00         |                     |                      |          |              |                              |        | 0.64 444             | <u>,</u>                                | 04                 |
| ADMINISTRATOR SURGERY                       | 0.00          |                     |                      |          | Х            |                              |        | 261,111.             | 0.                                      | 84,575             |
| (31) STEVEN MANDELL                         | 60.00         |                     |                      |          | 37           |                              |        | 205 005              | 0                                       | 170 067            |
| SR DIRECTOR INFO SVCS                       | 0.00          |                     |                      |          | Х            |                              |        | 285,005.             | 0.                                      | 179,067            |
| (32) JAMES SCHEULEN                         | 60.00         |                     |                      |          | v            |                              |        | 222 500              | 0                                       | 120 644            |
| JHM DIRECTOR                                | 0.00          |                     |                      |          | Х            |                              | -      | 233,500.             | 0.                                      | 128,644            |
| (33) SHELLEY BARANOWSKI                     | 0.00          |                     |                      |          | х            |                              |        | 226 052              | 0                                       | 60 500             |
| SPECIAL ASST TO THE PRESID                  | 60.00         |                     |                      |          | Δ.           |                              |        | 226,852.             | 0.                                      | 69,582             |
| (34) JANE HILL                              | 0.00          |                     |                      |          | х            |                              |        | 211 061              | 0                                       | 00 510             |
| DIR, PATIENT REL & PAT FAM                  | 60.00         |                     |                      |          | ^            |                              |        | 211,061.             | 0.                                      | 99,518             |
| (35) TERRY LANGBAUM                         | 0.00          |                     |                      |          | х            |                              |        | 247,898.             | 0.                                      | 120 006            |
| ADMIN. COMPREHENSIVE CANCE                  | 60.00         |                     |                      |          | ^            |                              | _      | 247,030.             | U •                                     | 138,986            |
| (36) CHRISTINA LUNDQUIST                    | 0.00          |                     |                      |          | х            |                              |        | 263,998.             | 0.                                      | 87,603             |
| ADMINISTRATOR (37) DIANN SNYDER             | 60.00         |                     |                      |          | ^            |                              |        | 203,330.             | · ·                                     | 07,003             |
| DIRECTOR OF NURSING                         | 0.00          |                     |                      |          | х            |                              |        | 172,390.             | 0.                                      | 168,793            |
| (38) DANIEL ASHBY                           | 60.00         |                     |                      |          | ^            |                              |        | 112,350.             | <b>U</b> •                              | 100,773            |
|   | 0.00          |                     |                      |          | х            |                              |        | 209,559.             | 0.                                      | 91,435             |
| SR DIRECTOR PHARMACY (39) RICHARD THOMAS    | 60.00         |                     |                      |          | ^            |                              |        | 209,333.             | · ·                                     | 91,433             |
| ADMINISTRATOR                               | 0.00          |                     |                      |          | х            |                              |        | 220,969.             | 0.                                      | 84,063             |
| (40) KAREN DAVIS                            | 60.00         |                     |                      |          |              |                              |        | 220,000.             |   | 04,003             |
| DIRECTOR OF NURSING                         | 0.00          |                     |                      |          | х            |                              |        | 185,461.             | 0.                                      | 54,841             |
| (41) MARTIN BLEDSOE                         | 60.00         |                     |                      |          |              |                              |        | 103/101.             |   | 31/011             |
| ADMINISTRATOR                               | 0.00          |                     |                      |          | Х            |                              |        | 209,647.             | 0.                                      | 125,990            |
| (42) DEBORAH BAKER                          | 60.00         |                     |                      |          |              |                              |        | 205/01/0             |   | 123/330            |
| DIRECTOR OF NURSING                         | 0.00          |                     |                      |          | Х            |                              |        | 170,893.             | 0.                                      | 59,336             |
| (43) SHARON KRUMM                           | 60.00         |                     |                      |          |              |                              |        |                      |   | ,000               |
| DIRECTOR OF NURSING                         | 0.00          |                     |                      |          | х            |                              |        | 186,593.             | 0.                                      | 214,597            |
| (44) CHARLES BARBARA                        | 60.00         |                     |                      | $\vdash$ |              |                              |        |                      |   |                    |
| ADMINISTRATOR                               | 0.00          |                     |                      |          | Х            |                              |        | 212,515.             | 0.                                      | 45,025             |
| (45) JAHANSHA BEHZAD                        | 60.00         |                     |                      | $\Box$   |              |                              |        |                      |   |                    |
| ADMINISTRATOR                               | 0.00          |                     |                      |          | х            |                              |        | 181,528.             | Ó.                                      | 63,211             |
| (46) WALKER WYLIE                           | 20.00         |                     |                      | $\Box$   |              |                              |        | ,                    |   | - ,                |
|   | 40.00         |                     | 1                    |          | - 1          | Х                            | ł      | 360,255.             | 0.                                      | 117,957            |

| per   week (list any hours for related organizations below line)   per   week (list any hours for related organizations below line)   per   per week (list any hours for related organizations below line)   per week (list any hours for related organizations below line)   per week (list any hours for related organizations below line)   per week (list any hours for related organizations with property line)   per week (list any hours for related organizations with property line)   per week (list any hours for related organizations (w.2/1099-MISC)   w.2/1099-MISC)   w.2/109-MISC)   w.2/1099-MISC)   |  | INS HOPKII       |  |              |              |              |  |  |                    | 52-059              | 1656          |
|--|--|------------------|--|--------------|--------------|--------------|--|--|--------------------|---------------------|---------------|
| C  | Part VII Section A. Officers, Directors, | Trustees, Key Er | nplo   | уеє          | es, a        | nd l         | ligh   | est  | Compensated Employ | ees (continued)     |               |
| Name and title   |  |                  |  |              |              |              |  |  |                    |                     | (F)           |
| Nours   Nour |  |                  |  |              | -            |              | 1  |  |                    |                     |               |
| Week (list any hours for related organizations below line)   MURSING COORDINATOR   40.00   MUR |  |                  | (c   | hecl         | k all        | that         | app  | ly)  | 1                  |                     | amount of     |
| (47) KAREN HAUCK       40.00       X       201,083.       0.100,89         (48) ALAN COLTRI       40.00       X       228,690.       0.153,14         CHIEF SYSTEMS ARCHITECT       0.00       X       228,690.       0.153,14         (49) KELLY CAVALLIO       40.00       X       245,799.       0.22,60         ADMINISTRATOR AMBULATORY SVCS       0.00       X       245,799.       0.22,60         (50) LOUISE THOMPSON       40.00       X       210,059.       0.83,81         (51) EDWARD D. MILLER, M.D.       1.00       X       0.731,637.       102,81         (51) EDWARD D. MILLER, M.D.       1.00       X       0.731,637.       102,81         (52) RICHARD O. DAVIS, PH.D       1.00       X       0.676,852.       190,01         (53) JOANNE E. POLLAK       28.00       X       0.1,021,286.       364,48         FORMER OFFICER       32.00       X       0.1,021,286.       364,48         (54) RENEE DEMSKI       40.00       X       0.240,928.       106,99         (55) HOWARD GWON       40.00       X       0.240,928.       106,99   |  | per              | Ė  |              |              |              | Γ  | Ť.   | from               | from related        | other         |
| (47) KAREN HAUCK       40.00       X       201,083.       0.100,89         (48) ALAN COLTRI       40.00       X       228,690.       0.153,14         CHIEF SYSTEMS ARCHITECT       0.00       X       228,690.       0.153,14         (49) KELLY CAVALLIO       40.00       X       245,799.       0.22,60         ADMINISTRATOR AMBULATORY SVCS       0.00       X       245,799.       0.22,60         (50) LOUISE THOMPSON       40.00       X       210,059.       0.83,81         (51) EDWARD D. MILLER, M.D.       1.00       X       0.731,637.       102,81         (51) EDWARD D. MILLER, M.D.       1.00       X       0.731,637.       102,81         (52) RICHARD O. DAVIS, PH.D       1.00       X       0.676,852.       190,01         (53) JOANNE E. POLLAK       28.00       X       0.1,021,286.       364,48         FORMER OFFICER       32.00       X       0.1,021,286.       364,48         (54) RENEE DEMSKI       40.00       X       0.240,928.       106,99         (55) HOWARD GWON       40.00       X       0.240,928.       106,99   | •  | week             | ١.   |              |              | ŀ            | 8  |  | 1                  | organizations       | compensation  |
| (47) KAREN HAUCK       40.00       X       201,083.       0.100,89         (48) ALAN COLTRI       40.00       X       228,690.       0.153,14         CHIEF SYSTEMS ARCHITECT       0.00       X       228,690.       0.153,14         (49) KELLY CAVALLIO       40.00       X       245,799.       0.22,60         ADMINISTRATOR AMBULATORY SVCS       0.00       X       245,799.       0.22,60         (50) LOUISE THOMPSON       40.00       X       210,059.       0.83,81         (51) EDWARD D. MILLER, M.D.       1.00       X       0.731,637.       102,81         (51) EDWARD D. MILLER, M.D.       1.00       X       0.731,637.       102,81         (52) RICHARD O. DAVIS, PH.D       1.00       X       0.676,852.       190,01         (53) JOANNE E. POLLAK       28.00       X       0.1,021,286.       364,48         FORMER OFFICER       32.00       X       0.1,021,286.       364,48         (54) RENEE DEMSKI       40.00       X       0.240,928.       106,99         (55) HOWARD GWON       40.00       X       0.240,928.       106,99   |  | (list any        | acto   |              |              |              | Jd W   |  | organization       | (W-2/1099-MISC)     | from the      |
| (47) KAREN HAUCK       40.00       X       201,083.       0.100,89         (48) ALAN COLTRI       40.00       X       228,690.       0.153,14         CHIEF SYSTEMS ARCHITECT       0.00       X       228,690.       0.153,14         (49) KELLY CAVALLIO       40.00       X       245,799.       0.22,60         ADMINISTRATOR AMBULATORY SVCS       0.00       X       245,799.       0.22,60         (50) LOUISE THOMPSON       40.00       X       210,059.       0.83,81         (51) EDWARD D. MILLER, M.D.       1.00       X       0.731,637.       102,81         (51) EDWARD D. MILLER, M.D.       1.00       X       0.731,637.       102,81         (52) RICHARD O. DAVIS, PH.D       1.00       X       0.676,852.       190,01         (53) JOANNE E. POLLAK       28.00       X       0.1,021,286.       364,48         FORMER OFFICER       32.00       X       0.1,021,286.       364,48         (54) RENEE DEMSKI       40.00       X       0.240,928.       106,99         (55) HOWARD GWON       40.00       X       0.240,928.       106,99   |  | 1                | ᅙ  | 92           |              |              | ated   |  | (W·2/1099-MISC)    |                     | organization  |
| (47) KAREN HAUCK       40.00       X       201,083.       0.100,89         (48) ALAN COLTRI       40.00       X       228,690.       0.153,14         CHIEF SYSTEMS ARCHITECT       0.00       X       228,690.       0.153,14         (49) KELLY CAVALLIO       40.00       X       245,799.       0.22,60         ADMINISTRATOR AMBULATORY SVCS       0.00       X       245,799.       0.22,60         (50) LOUISE THOMPSON       40.00       X       210,059.       0.83,81         (51) EDWARD D. MILLER, M.D.       1.00       X       0.731,637.       102,81         (51) EDWARD D. MILLER, M.D.       1.00       X       0.731,637.       102,81         (52) RICHARD O. DAVIS, PH.D       1.00       X       0.676,852.       190,01         (53) JOANNE E. POLLAK       28.00       X       0.1,021,286.       364,48         FORMER OFFICER       32.00       X       0.1,021,286.       364,48         (54) RENEE DEMSKI       40.00       X       0.240,928.       106,99         (55) HOWARD GWON       40.00       X       0.240,928.       106,99   |  | i                | ste  | truste       |              | φ.           | bens   |  |                    |                     |               |
| (47) KAREN HAUCK       40.00       X       201,083.       0.100,89         (48) ALAN COLTRI       40.00       X       228,690.       0.153,14         CHIEF SYSTEMS ARCHITECT       0.00       X       228,690.       0.153,14         (49) KELLY CAVALLIO       40.00       X       245,799.       0.22,60         ADMINISTRATOR AMBULATORY SVCS       0.00       X       245,799.       0.22,60         (50) LOUISE THOMPSON       40.00       X       210,059.       0.83,81         (51) EDWARD D. MILLER, M.D.       1.00       X       0.731,637.       102,81         (51) EDWARD D. MILLER, M.D.       1.00       X       0.731,637.       102,81         (52) RICHARD O. DAVIS, PH.D       1.00       X       0.676,852.       190,01         (53) JOANNE E. POLLAK       28.00       X       0.1,021,286.       364,48         FORMER OFFICER       32.00       X       0.1,021,286.       364,48         (54) RENEE DEMSKI       40.00       X       0.240,928.       106,99         (55) HOWARD GWON       40.00       X       0.240,928.       106,99   |  |                  | ᄩ  | onal         |              | ploye        | Com  |  |                    |                     | organizations |
| (47) KAREN HAUCK       40.00       X       201,083.       0.100,89         (48) ALAN COLTRI       40.00       X       228,690.       0.153,14         CHIEF SYSTEMS ARCHITECT       0.00       X       228,690.       0.153,14         (49) KELLY CAVALLIO       40.00       X       245,799.       0.22,60         ADMINISTRATOR AMBULATORY SVCS       0.00       X       245,799.       0.22,60         (50) LOUISE THOMPSON       40.00       X       210,059.       0.83,81         (51) EDWARD D. MILLER, M.D.       1.00       X       0.731,637.       102,81         (51) EDWARD D. MILLER, M.D.       1.00       X       0.731,637.       102,81         (52) RICHARD O. DAVIS, PH.D       1.00       X       0.676,852.       190,01         (53) JOANNE E. POLLAK       28.00       X       0.1,021,286.       364,48         FORMER OFFICER       32.00       X       0.1,021,286.       364,48         (54) RENEE DEMSKI       40.00       X       0.240,928.       106,99         (55) HOWARD GWON       40.00       X       0.240,928.       106,99   |  | i                | ivid   | aftri        | <u>چ</u>     | yem          | ghest  | mer  |                    |                     |               |
| NURSING COORDINATOR  |  |                  | <u> </u>   | Ĕ            | 5            |              | 堂  | 윤  |                    |                     |               |
| (48) ALAN COLTRI       40.00       X       228,690.       0.153,14         CHIEF SYSTEMS ARCHITECT       0.00       X       228,690.       0.153,14         (49) KELLY CAVALLIO       40.00       X       245,799.       0.22,60         (50) LOUISE THOMPSON       40.00       X       210,059.       0.83,81         (51) EDWARD D. MILLER, M.D.       1.00       X       0.731,637.       102,81         (52) RICHARD O. DAVIS, PH.D       1.00       X       0.676,852.       190,01         (53) JOANNE E. POLLAK       28.00       X       0.1,021,286.       364,48         (54) RENEE DEMSKI       40.00       X       0.240,928.       106,99         (55) HOWARD GWON       40.00       X       0.240,928.       106,99  | (47) KAREN HAUCK                         |                  |  |              |              |              |  |  |                    | _                   |               |
| CHIEF SYSTEMS ARCHITECT  | NURSING COORDINATOR                      |                  |  |              | L            |              | X  |  | 201,083.           | 0.                  | 100,897       |
| (49) KELLY CAVALLIO       40.00       X       245,799.       0.22,60         ADMINISTRATOR AMBULATORY SVCS       0.00       X       245,799.       0.22,60         (50) LOUISE THOMPSON       40.00       X       210,059.       0.83,81         (51) EDWARD D. MILLER, M.D.       1.00       X       0.731,637.       102,81         (52) RICHARD O. DAVIS, PH.D       1.00       X       0.676,852.       190,01         (53) JOANNE E. POLLAK       28.00       X       0.1,021,286.       364,48         (54) RENEE DEMSKI       40.00       X       0.240,928.       106,99         (55) HOWARD GWON       40.00       X       0.240,928.       106,99  | (48) ALAN COLTRI                         |                  |  |              |              |              |  |  |                    |                     |               |
| ADMINISTRATOR AMBULATORY SVCS  (50) LOUISE THOMPSON  ADMINISTRATOR MEDICAL RECORDS  (51) EDWARD D. MILLER, M.D.  FORMER TRUSTEE/OFFICER  (52) RICHARD O. DAVIS, PH.D  FORMER OFFICER  (53) JOANNE E. POLLAK  FORMER OFFICER  (54) RENEE DEMSKI  FORMER KEY EMPLOYEE  (55) HOWARD GWON   X 245,799.  0. 22,60  X 210,059.  0. 83,81  X 0. 731,637. 102,81  X 0. 676,852. 190,01  X 0. 1,021,286. 364,48   | CHIEF SYSTEMS ARCHITECT                  |                  |  | <u> </u>     | <u> </u>     |              | X  |  | 228,690.           | 0.                  | 153,140       |
| 40.00  | (49) KELLY CAVALLIO                      |                  |  |              |              |              |  |  |                    |                     |               |
| ADMINISTRATOR MEDICAL RECORDS 0.00 X 210,059. 0.83,81 (51) EDWARD D. MILLER, M.D. 1.00   | ADMINISTRATOR AMBULATORY SVCS            |                  |  |              |              |              | X  |  | 245,799.           | 0.                  | 22,602        |
| STATE   STAT | (50) LOUISE THOMPSON                     | 40.00            |  |              |              |              |  |  |                    |                     |               |
| FORMER TRUSTEE/OFFICER  (52) RICHARD O. DAVIS, PH.D  FORMER OFFICER  (53) JOANNE E. POLLAK  FORMER OFFICER  (54) RENEE DEMSKI  FORMER KEY EMPLOYEE  (55) HOWARD GWON   200  X  0. 731,637. 102,81  0. 676,852. 190,01  X  0. 1,021,286. 364,48  X  0. 240,928. 106,99  | ADMINISTRATOR MEDICAL RECORDS            | 0.00             |  |              |              |              | Х  |  | 210,059.           | 0.                  | 83,811        |
| 1.00   | (51) EDWARD D. MILLER, M.D.              | 1.00             |  |              |              |              |  |  |                    |                     |               |
| 1.00   | FORMER TRUSTEE/OFFICER                   | 2.00             |  |              |              |              |  | X  | 0.                 | 731,637.            | 102,810       |
| 10   10   10   10   10   10   10   10  | (52) RICHARD O. DAVIS, PH.D              | 1.00             |  |              |              |              |  |  |                    |                     |               |
| (53) JOANNE E. POLLAK   28.00   X   0.1,021,286. 364,48  | FORMER OFFICER                           | 59.00            |  |              |              |              |  | Х  | 0.                 | 676,852.            | 190,015       |
| (54) RENEE DEMSKI 40.00 X 0. 240,928. 106,99 (55) HOWARD GWON 40.00  | (53) JOANNE E. POLLAK                    | 28.00            |  |              |              |              |  |  |                    | -                   | •             |
| (54) RENEE DEMSKI  | FORMER OFFICER                           | 32.00            | 1  |              |              |              |  | Х  | 0.                 | 1,021,286.          | 364,483       |
| FORMER KEY EMPLOYEE 0.00 X 0. 240,928. 106,99 (55) HOWARD GWON 40.00   | (54) RENEE DEMSKI                        | 40.00            |  |              |              |              |  |  |                    |                     | ·             |
| (55) HOWARD GWON 40.00   | FORMER KEY EMPLOYEE                      | 0.00             | 1  |              |              |              |  | X  | 0.                 | 240,928.            | 106,997       |
|  | (55) HOWARD GWON                         | 40.00            |  |              |              |              |  |  |                    |                     | •             |
|  | FORMER KEY EMPLOYEE                      | 0.00             | 1  |              |              |              |  | X  | 0.                 | 182,607.            | 115,658       |
|  |  |                  |  |              |              | 1            |  |  |                    |                     |               |
|  |  |                  | 1  |              |              |              |  |  |                    |                     |               |
|  |  |                  |  |              |              |              |  |  |                    |                     |               |
|  |  |                  | 1  |              |              |              |  |  |                    |                     |               |
|  |  |                  |  |              | <b>†</b>     |              | T  |  |                    |                     |               |
|  |  |                  | 1  |              |              |              |  |  |                    |                     |               |
|  |  |                  | <b></b>  |              | ļ            |              | <b>-</b>   |  |                    |                     |               |
|  |  |                  | 1  |              |              |              |  |  |                    |                     |               |
|  |  |                  | <del>                                     </del> | $\vdash$     | <del> </del> |              | <u> </u>   |  |                    |                     |               |
|  | •  |                  | 1  |              |              |              |  |  |                    |                     |               |
|  |  |                  |  |              |              |              | <b></b> -  | $\vdash$   |                    |                     |               |
|  |  |                  | l  |              |              |              |  |  |                    |                     |               |
|  |  |                  | $\vdash$   | ┢            |              |              |  |  |                    |                     |               |
|  |  |                  |  |              |              |              |  |  |                    |                     |               |
|  |  |                  | <del>                                     </del> | <del> </del> |              | <del> </del> | <del>                                     </del> | <del>                                     </del> |                    |                     |               |
|  |  |                  | 1  |              |              |              |  |  |                    |                     |               |
|  | Name                                     |                  | -  | <del> </del> |              | -            | ├  |  |                    |                     |               |
|  |  |                  | 1  |              |              |              | ŀ  |  |                    |                     |               |
|  |  |                  | -  | $\vdash$     | $\vdash$     | +            |  |  |                    |                     |               |
|  |  |                  | -  |              |              |              |  |  |                    |                     |               |
|  |  |                  | -  |              | -            | $\vdash$     | -  |  |                    |                     |               |
|  |  |                  | -  |              |              |              |  |  |                    |                     |               |
|  |  |                  | <u> </u>   | <u></u>      | <u> </u>     | <u></u>      | <u></u>  | <u> </u>   |                    |                     |               |
|  |  |                  |  |              |              |              |  |  | F 007 505          | 2 400 055           | 450 505       |
| Fotal to Part VII, Section A, line 1c 5,307,621. 3,408,8563,459,73   | Total to Part VII, Section A, line 1c    |                  |  |              |              |              |  |  | 5,307,621.         | <u>  3,408,8563</u> | ,459,/39      |

Page 9

Part VIII Statement of Revenue Check if Schedule O contains a response to any question in this Part VIII (D)
Revenue excluded from tax under sections 512, 513, or 514 (B) (C) Related or Unrelated Total revenue business exempt function revenue revenue Contributions, Gifts, Grants and Other Similar Amounts 1 a Federated campaigns **b** Membership dues 1b c Fundraising events 1c d Related organizations ..... 1d 3,657,906 e Government grants (contributions) 1e f All other contributions, gifts, grants, and similar amounts not included above 13,024,081 g Noncash contributions included in lines 1a-1f. \$ h Total. Add lines 1a-1f 16,681,987 **Business Code** Program Service Revenue 2 a NET PATIENT SRV 446110 1,395,494,716. 1,390,984,539 4,510,177 b ONCOLOGY REVENUE 446110 280,164,241 280,164,241 c NEUROSURGERY REVENUE 446110 135,292,843 135,292,843 CARDIAC REVENUE 446110 88,855,580 88,855,580 f All other program service revenue ..... 1,899,807,380 Total. Add lines 2a-2f 3 Investment income (including dividends, interest, and other similar amounts) 16,036,205 16,036,205. Income from investment of tax-exempt bond proceeds Royalties ..... 5 (i) Real (ii) Personal 6 a Gross rents 453,000 b Less: rental expenses ...... c Rental income or (loss) ..... 453,000. d Net rental income or (loss) ... 453,000 453,000. 7 a Gross amount from sales of (i) Securities (ii) Other 335,748,000 assets other than inventory b Less: cost or other basis and sales expenses ..... 323,209,472. 298,118 c Gain or (loss) \_\_\_\_\_\_ 12,538,528. -298,118 12,240,410 d Net gain or (loss) 12,240,410. 8 a Gross income from fundraising events (not Other Revenue including \$ contributions reported on line 1c). See Part IV, line 18 a 337,680 b Less: direct expenses \_\_\_\_\_ b c Net income or (loss) from fundraising events 337,680 337,680, 9 a Gross income from gaming activities. See Part IV, line 19 a b Less: direct expenses b c Net income or (loss) from gaming activities 10 a Gross sales of inventory, less returns and allowances ......a 3,128,509 b Less: cost of goods sold \_\_\_\_\_ b 1,669,935 c Net income or (loss) from sales of inventory 1,458,574 1,458,574 Business Code Miscellaneous Revenue 11 a MISCELLANEOUS REV. 900099 15,550,367 15,550,367 **b** CAFETERIA INCOME 900099 2,422,541 2,422,541 SEMINAR & INST FEE 900099 416,434 416,434. 900099 d All other revenue ..... 333,865. 333,865, Total. Add lines 11a-11d 18,723,207. Total revenue. See instructions. 965,738,443 914,020,410 4,510,177 30,525,869

#### Part IX Statement of Functional Expenses

| Sect   | ion 501(c)(3) and 501(c)(4) organizations must co  | mplete all columns. Áll ot              | her organizations must c     | omplete column (A).                 |                                 |
|--------|--|---|------------------------------|-------------------------------------|---------------------------------|
|        | Check if Schedule O contains a response  |   |                              |                                     |                                 |
|        | not include amounts reported on lines 6b,<br>8b, 9b, and 10b of Part VIII.   | (A)<br>Total expenses                   | (B) Program service expenses | (C) Management and general expenses | <b>(D)</b> Fundraising expenses |
| 1      | Grants and other assistance to governments and   | 0 500 641                               | 0 700 641                    |                                     |                                 |
|        | organizations in the United States. See Part IV, line 21   | 2,739,641.                              | 2,739,641.                   |                                     |                                 |
| 2      | Grants and other assistance to individuals in  |   |                              |                                     |                                 |
|        | the United States. See Part IV, line 22  |   |                              |                                     |                                 |
| 3      | Grants and other assistance to governments,  |   |                              |                                     |                                 |
|        | organizations, and individuals outside the   |   |                              |                                     |                                 |
| _      | United States. See Part IV, lines 15 and 16  |   |                              |                                     |                                 |
| 4      | Benefits paid to or for members  |   |                              |                                     |                                 |
| 5      | Compensation of current officers, directors,   | 5 420 047                               |                              | E 420 047                           |                                 |
| ^      | trustees, and key employees  | 5,438,047.                              |                              | 5,438,047.                          |                                 |
| 6      | Compensation not included above, to disqualified   |   |                              |                                     |                                 |
|        | persons (as defined under section 4958(f)(1)) and  |   |                              |                                     |                                 |
| 7      | persons described in section 4958(c)(3)(B)   | 549 262 476                             | 493,539,016.                 | 55,724,460.                         |                                 |
| 7      | Other salaries and wages   | 349,203,470.                            | 493,339,010.                 | 33,124,400.                         |                                 |
| 8      | Pension plan accruals and contributions (include section 401(k) and 403(b) employer contributions)   | 69 230 000                              | 61,600,854.                  | 7,629,146.                          |                                 |
| 9      | Other employee benefits  |   | 74,347,868.                  |                                     |                                 |
| 10     | Payroll taxes  |   | 39,870,213.                  | 4,937,848.                          |                                 |
| 11     | Fees for services (non-employees):   | 44,000,001.                             | 37,070,213.                  | 4,001,040.                          |                                 |
| a      | Management   |   |                              |                                     |                                 |
| a<br>b | Legal  | 2.181.195.                              | 1,940,827.                   | 240,368.                            |                                 |
|        | Accounting   | 2,821,523.                              | 2,510,591.                   | 310,932.                            |                                 |
|        | Lobbying   | 2,021,323.                              | 2/310/331.                   | 310/332.                            |                                 |
|        | Professional fundraising services. See Part IV, line 17  |   |                              |                                     |                                 |
| f      | Investment management fees   |   |                              |                                     |                                 |
| g      | Other. (If line 11g amount exceeds 10% of line 25,   |   |                              |                                     |                                 |
| •      | column (A) amount, list line 11g expenses on Sch O.)   |   |                              |                                     |                                 |
| 12     | Advertising and promotion  | 832,592.                                | 740,840.                     | 91,752.                             |                                 |
| 13     | Office expenses  |   | 409,789,509.                 |                                     |                                 |
| 14     | Information technology   |   |                              |                                     |                                 |
| 15     | Royalties  |   |                              |                                     |                                 |
| 16     | Occupancy  | 2,374,819.<br>3,301,009.                | 2,113,114.                   | 261,705.                            |                                 |
| 17     | Travel   | 3,301,009.                              | 2,937,320.                   | 363,689.                            |                                 |
| 18     | Payments of travel or entertainment expenses   |   |                              |                                     |                                 |
|        | for any federal, state, or local public officials  |   |                              |                                     |                                 |
| 19     | Conferences, conventions, and meetings   | 1,151,089.                              | 1,024,239.                   | 126,850.                            |                                 |
| 20     | Interest   | 24,467,336.                             | 21,771,036.                  | 2,696,300.                          |                                 |
| 21     | Payments to affiliates   |   |                              |                                     |                                 |
| 22     | Depreciation, depletion, and amortization  | 129,104,796.                            | 121,874,860.                 | 7,229,936.                          |                                 |
| 23     | Insurance  | 17,020,704.                             | 16,809,977.                  | 210,727.                            |                                 |
| 24     | Other expenses. Itemize expenses not covered above. (List miscellaneous expenses in line 24e. If line 24e amount exceeds 10% of line 25, column (A) amount, list line 24e expenses on Schedule 0.) |   |                              |                                     |                                 |
| а      | PURCHASED SERVICES JHU   | 222.873.043.                            | 199,804,205.                 | 23.068.838                          |                                 |
| b      | PURCHASED SERVICES   |   | 100,256,896.                 |                                     |                                 |
| c      | SWAP INTEREST  |   | 17,239,768.                  |                                     |                                 |
| d      | ORGAN PROCUREMENT  | 18,797,366.                             |                              | 173137330.                          |                                 |
| -      | All other expenses   | 64,928,935.                             |                              | 21,684,484.                         |                                 |
| 25     | Total functional expenses. Add lines 1 through 24e   | 1,895,489,849.                          |                              | 262,537,258.                        | 0.                              |
| 26     | Joint costs. Complete this line only if the organization   | _,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,, | _,332,332,331.               | ,,                                  | -                               |
| _•     | reported in column (B) joint costs from a combined   |   |                              |                                     |                                 |
|        | educational campaign and fundraising solicitation.   |   |                              |                                     |                                 |
|        | Check here ► if following SOP 98-2 (ASC 958-720)   |   |                              | ·                                   |                                 |
|        | 11 tollowing Cor. 30-2 (NOO 300-720)   |   |                              |                                     |                                 |

|                             | ri A     | Balance Sneet  |              |                              |   |                |                    |
|-----------------------------|----------|--|--------------|------------------------------|---|----------------|--------------------|
|                             |          | Check if Schedule O contains a response to any                       | ques         | tion in this Part X          | 1                                       |                |                    |
|                             |          |  |              |                              | (A)<br>Beginning of year                |                | (B)<br>End of year |
|                             | 1        | Cash - non-interest-bearing  |              |                              | 41,074,092.                             | 1              | 88,752,232.        |
|                             | 2        | Savings and temporary cash investments                               |              |                              |   | 2              |                    |
|                             | 3        | Pledges and grants receivable, net                                   |              |                              | 15,079,334.                             | 3              | 10,146,487.        |
|                             | 4        | Accounts receivable, net   |              |                              | 210,412,771.                            |                | 294,327,187.       |
|                             | 5        | Loans and other receivables from current and for                     |              |                              | , |                |                    |
|                             |          | trustees, key employees, and highest compensa                        |              | · · · · · ·                  |   |                |                    |
|                             |          | Part II of Schedule L  |              |                              |   | 5              |                    |
|                             | 6        | Loans and other receivables from other disquali                      |              |                              |   |                |                    |
|                             |          | section 4958(f)(1)), persons described in section                    |              |                              |   |                |                    |
|                             |          | employers and sponsoring organizations of sect                       |              |                              |   |                |                    |
|                             |          | employees' beneficiary organizations (see instr).                    |              | •                            |   | 6              |                    |
| Assets                      | 7        | Notes and loans receivable, net                                      |              |                              | 264,213,286.                            |                | 190,316,926.       |
| Ass                         | 8        | Inventories for sale or use  |              |                              | 45,272,225.                             |                | 51,204,710.        |
| _                           | 9        | Prepaid expenses and deferred charges                                |              |                              | 8,144,440.                              |                | 9,124,239.         |
|                             | 10a      |  |              |                              |   |                | , , ,              |
|                             |          |  | 10a          | 2,103,400,665.               |   |                |                    |
|                             | b        | basis. Complete Part VI of Schedule D Less: accumulated depreciation | 10b          | 631,132,133.                 | 1,520,815,651.                          | 10c            | 1,472,268,532.     |
|                             | 11       | Investments - publicly traded securities                             |              |                              |   | 11             |                    |
|                             | 12       | Investments - other securities. See Part IV, line 1                  |              |                              | 468,538,370.                            |                | 559,450,303.       |
|                             | 13       | Investments - program-related. See Part IV, line                     |              |                              |   | 13             |                    |
|                             | 14       | Intangible assets  |              |                              |   | 14             |                    |
|                             | 15       | Other assets. See Part IV, line 11                                   |              |                              | 235,980,651.                            | 15             | 214,293,567.       |
|                             | 16       | Total assets. Add lines 1 through 15 (must equa                      |              |                              | 2,809,530,820.                          | 16             | 2,889,884,183.     |
|                             | 17       | Accounts payable and accrued expenses                                | 214,097,701. | 17                           | 195,587,068.                            |                |                    |
|                             | 18       | Grants payable   | 1,236,781.   | 18                           | 1,600,550.                              |                |                    |
|                             | 19       | Deferred revenue   |              |                              |   | 19             | 100.               |
|                             | 20       | Tax-exempt bond liabilities  |              |                              | 910,505,112.                            | 20             | 849,054,566.       |
| es                          | 21       | Escrow or custodial account liability. Complete F                    | Part IV      | of Schedule D                |   | 21             |                    |
| Liabilities                 | 22       | Loans and other payables to current and former                       | office       | rs, directors, trustees,     |   |                |                    |
| iab                         |          | key employees, highest compensated employee                          |              |                              |   |                |                    |
| _                           |          | Complete Part II of Schedule L                                       |              |                              |   | 22             |                    |
|                             | 23       | Secured mortgages and notes payable to unrela                        |              |                              |   | 23             |                    |
|                             | 24       | Unsecured notes and loans payable to unrelated                       |              |                              |   | 24             |                    |
|                             | 25       | Other liabilities (including federal income tax, pay                 |              |                              |   |                |                    |
|                             |          | parties, and other liabilities not included on lines                 | 17-24        | ). Complete Part X of        | 710 006 507                             |                | 601 000 600        |
|                             |          | Schedule D   |              |                              | 712,226,537.                            |                | 601,333,622.       |
|                             | 26       | Total liabilities. Add lines 17 through 25                           |              |                              | 1,838,066,131.                          | 26             | 1,647,575,906.     |
|                             |          | Organizations that follow SFAS 117 (ASC 958)                         |              | ck here \( \textbf{X} \) and |   |                |                    |
| ces                         |          | complete lines 27 through 29, and lines 33 an                        |              |                              | 052 205 050                             |                |                    |
| lan                         | 27       | Unrestricted net assets  |              | 952,205,950.                 | 27                                      | 1,226,492,816. |                    |
| Ва                          | 28       | Temporarily restricted net assets                                    | 19,258,739.  | 28                           | 15,815,461.                             |                |                    |
| pur                         | 29       | Permanently restricted net assets                                    |              | 29                           |   |                |                    |
| 됴                           |          | Organizations that do not follow SFAS 117 (AS                        |              |                              |   |                |                    |
| o s                         |          | and complete lines 30 through 34.                                    |              |                              |   |                |                    |
| se                          | 30       | Capital stock or trust principal, or current funds                   |              |                              | 30                                      |                |                    |
| Net Assets or Fund Balances | 31       | Paid-in or capital surplus, or land, building, or eq                 |              |                              |   | 31             |                    |
| Š                           | 32<br>33 | Retained earnings, endowment, accumulated inc                        |              |                              | 971,464,689.                            | 32             | 1 242 222 227      |
|                             | 34       | Total liabilities and not assets/fund balances                       |              |                              |   | 33             | 1,242,308,277.     |
|                             | J4       | Total liabilities and net assets/fund balances                       |              |                              | 2,809,530,820.                          | 34             | 2,889,884,183.     |

| <u> </u>                             | 330 (2012)   |                     |                    |                                      | ugo                          |
|--------------------------------------|--|---------------------|--------------------|--------------------------------------|------------------------------|
| Pai                                  | TXI Reconciliation of Net Assets   |                     |                    |                                      |                              |
|                                      | Check if Schedule O contains a response to any question in this Part XI  |                     |                    | <u> </u>                             | <u>X</u>                     |
| 1<br>2<br>3<br>4<br>5<br>6<br>7<br>8 | Total revenue (must equal Part VIII, column (A), line 12)  Total expenses (must equal Part IX, column (A), line 25)  Revenue less expenses. Subtract line 2 from line 1  Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A))  Net unrealized gains (losses) on investments  Donated services and use of facilities  Investment expenses  Prior period adjustments                                  | 1 1 2 1 3 4 5 6 7 8 | 70,<br>971,<br>17, | 738,<br>489,<br>248,<br>464,<br>737, | 849.<br>594.<br>689.<br>766. |
| 9                                    | Other changes in net assets or fund balances (explain in Schedule O)   | 9                   | 102,               | 031,                                 | 228.                         |
| 10                                   | Net assets or fund balances at end of year. Combine lines 3 through 9 (must equal Part X, line 33,   | 40 1                | 1,242,             | 308.                                 | 277.                         |
| Pai                                  | column (B))  TXII Financial Statements and Reporting   | 10                  | . / 2 1 2 /        | 300,                                 | 2116                         |
| <u>annomen</u>                       | Check if Schedule O contains a response to any question in this Part XII   |                     |                    |                                      | . X                          |
| 1<br>2a                              | If "Yes," check a box below to indicate whether the financial statements for the year were compiled or reviewed  |                     |                    | 2a                                   | x X                          |
|                                      | separate basis, consolidated basis, or both:  Separate basis Consolidated basis Both consolidated and separate basis  Were the organization's financial statements audited by an independent accountant?  If "Yes," check a box below to indicate whether the financial statements for the year were audited on a separate basis, consolidated basis, or both:  Separate basis Consolidated basis X Both consolidated and separate basis |                     |                    |                                      | <u> </u>                     |
|                                      | If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the review, or compilation of its financial statements and selection of an independent accountant?  | edule C             |                    | 2c }                                 |                              |
| b                                    | Act and OMB Circular A-133?  If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required audits, explain why in Schedule O and describe any steps taken to undergo such audits   |                     |                    | 3a >                                 |                              |
|                                      |  |                     | r                  | OIIII <b>3</b> 5                     | <b>10</b> (20 12)            |

#### SCHEDULE A (Form 990 or 990-EZ)

Department of the Treasury Internal Revenue Service **Public Charity Status and Public Support** 

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

► Attach to Form 990 or Form 990-EZ. ► See separate instructions.

OMB No. 1545-0047

Open to Public Inspection

Name of the organization

Employer identification number

|     |        |   | THE JOH                               | NS HOPKINS H   | OSPIT                                 | AL                 |                    |                     |                     | 5                 | 2-0591       | 656          |        |
|-----|--------|---|---------------------------------------|--|---------------------------------------|--------------------|--------------------|---------------------|---------------------|-------------------|--------------|--------------|--------|
| Pa  | rt I   | Reason  | for Public Chari                      | <b>ity Status</b> (All organiz                           | ations mus                            | st complet         | e this part        | .) See inst         | ructions.           |                   |              |              |        |
| The | organi | ization is not a  | private foundation I                  | because it is: (For lines 1                              | through 1                             | 11, check          | only one b         | ox.)                |                     |                   |              |              |        |
| 1   |        | A church, co  | nvention of churches                  | s, or association of chur                                | ches desci                            | ribed in <b>se</b> | ction 170          | (b)(1)(A)(i)        |                     |                   |              |              |        |
| 2   |        | A school described in section 170(b)(1)(A)(ii). (Attach Schedule E.)  |                                       |  |                                       |                    |                    |                     |                     |                   |              |              |        |
| 3   | X      | A hospital or   | a cooperative hospit                  | tal service organization o                               | described i                           | in <b>section</b>  | 170(b)(1)(         | (A)(iii).           |                     |                   |              |              |        |
| 4   |        | A medical res   | search organization o                 | operated in conjunction                                  | with a hos                            | pital desci        | ribed in <b>se</b> | ction 170           | (b)(1)(A)(iii       | i). Enter t       | the hospital | 's name      | e,     |
|     |        | city, and state:  |                                       |  |                                       |                    |                    |                     |                     |                   |              |              |        |
| 5   |        | An organization operated for the benefit of a college or university owned or operated by a governmental unit described in |                                       |  |                                       |                    |                    |                     |                     |                   |              |              |        |
|     |        |   | (b)(1)(A)(iv). (Comple                |  |                                       |                    |                    |                     |                     |                   |              |              |        |
| 6   |        |   | •                                     | ent or governmental uni                                  |                                       |                    |                    |                     |                     |                   |              |              |        |
| 7   |        |   |                                       | eives a substantial part                                 | of its supp                           | ort from a         | governme           | ental unit c        | r from the          | general           | public desc  | ribed ir     | า      |
| _   |        |   | <b>b)(1)(A)(vi).</b> (Comple          |  | <b>6</b>                              | D                  |                    |                     |                     |                   |              |              |        |
| 8   | H      | •   |                                       | ection 170(b)(1)(A)(vi).                                 | -                                     | -                  |                    |                     |                     | . <b>.</b>        |              |              |        |
| 9   |        | -   | •                                     | eives: (1) more than 33 1                                |                                       |                    |                    |                     | -                   |                   | -            | •            |        |
|     |        |   | · · · · · · · · · · · · · · · · · · · | nctions - subject to certa                               | -                                     |                    |                    |                     |                     |                   |              |              |        |
|     |        |   |                                       | axable income (less sect                                 | ion 511 ta                            | x) from bu         | sinesses a         | acquirea p          | y the orga          | nization          | arter June 3 | 0, 197       | 5.     |
| 10  |        |   | <b>509(a)(2).</b> (Complete           |  | ot for publi                          | io oofoty (        | co costio          | n 500/a\//          | 1\                  |                   |              |              |        |
| 11  | H      | -   |                                       | perated exclusively to te<br>perated exclusively for the | · · · · · · · · · · · · · · · · · · · | -                  |                    |                     |                     | , out the         | nurnoese (   | of one c     | \r     |
| "   |        |   |                                       | ations described in section                              |                                       |                    |                    |                     |                     |                   |              |              | Л      |
|     |        |   |                                       | organization and compl                                   |                                       |                    |                    | .). Occ <b>30</b> 0 | 2001 003(6          | a)(O). On         | eck the box  | triat        |        |
|     |        | a Type  |                                       |  | ype III - Fui                         |                    |                    | ,                   | Type                | e III - No        | n-functional | lv intea     | ırated |
| е   |        |   | •                                     | t the organization is not                                |                                       | -                  | -                  |                     |                     |                   |              |              |        |
|     |        |   |                                       | han one or more publicly                                 |                                       |                    |                    |                     |                     |                   |              |              |        |
| f   |        |   |                                       | ten determination from t                                 |                                       |                    |                    |                     |                     | (-9(-)            |              | (-7(-)       |        |
| -   |        |   |                                       | nis box  |                                       |                    |                    |                     |                     |                   |              |              |        |
| g   |        | Since August  | t 17, 2006, has the o                 | organization accepted ar                                 | ny gift or co                         | ontribution        | from any           | of the follo        | owing pers          | sons?             |              |              |        |
|     |        | (i) A perso   | n who directly or ind                 | irectly controls, either al                              | one or tog                            | ether with         | persons c          | lescribed i         | in (ii) and (i      | iii) below        | ,            | Yes          | No     |
|     |        | the gove  | erning body of the su                 | upported organization?                                   |                                       |                    |                    |                     |                     |                   | 11g(i)       | $\sqcup$     |        |
|     |        | (ii) A family   | member of a persor                    | n described in (i) above?                                |                                       |                    |                    |                     |                     |                   | 11g(ii)      | $\sqcup$     |        |
|     |        | (iii) A 35% (   | controlled entity of a                | person described in (i)                                  | or (ii) above                         | ∍?                 |                    |                     |                     |                   | 11g(iii)     | $oxed{oxed}$ |        |
| h   |        | Provide the f   | ollowing information                  | about the supported or                                   | ganization                            | (s).               |                    |                     |                     |                   |              |              |        |
|     |        |   |                                       | , ,  | (iv) Is the o                         | rannization        | (v) Did you        | ı notify the        | (vi) Is             | the               |              |              |        |
| (1) |        | of supported  | (ii) EIN                              | (iii) Type of organization<br>(described on lines 1-9    | in col. (i) lis                       |                    |                    |                     | organization        | on in col.        | (vii) Amoun  |              | ietary |
|     | uiga   | anization   |                                       | above or IRC section                                     | governing                             | •                  | 1 -                |                     | (i) organize<br>U.S | eu iii tile<br>.? | Sup          | port         |        |
|     |        |   |                                       | (see instructions))                                      | Yes                                   | No                 | Yes                | No                  | Yes                 | No                |              |              |        |
|     |        |   |                                       |  |                                       |                    |                    |                     |                     |                   |              |              |        |
|     |        |   |                                       |  |                                       |                    |                    |                     |                     |                   |              |              |        |
|     |        |   |                                       |  |                                       |                    |                    |                     |                     |                   |              |              |        |
|     |        |   |                                       |  |                                       |                    |                    |                     |                     |                   |              |              |        |
|     |        |   |                                       |  |                                       |                    |                    |                     |                     |                   |              |              |        |
|     |        |   |                                       |  |                                       |                    |                    |                     |                     |                   |              |              |        |
|     |        |   |                                       |  |                                       |                    |                    |                     |                     |                   |              |              |        |
|     |        |   |                                       |  |                                       |                    |                    |                     |                     |                   |              |              |        |
|     |        |   | <b>S</b>                              |  |                                       |                    |                    |                     |                     |                   |              |              |        |
|     |        |   |                                       |  |                                       |                    |                    |                     |                     |                   |              |              |        |
| Tat |        |   |                                       |  |                                       |                    |                    |                     |                     |                   |              |              |        |

|      | edule A (Form 990 or 990-EZ) 2012   |                     |                        |                       |                      |                        |                  |
|------|---|---------------------|------------------------|-----------------------|----------------------|------------------------|------------------|
|      | (Complete only if you checked   |                     |                        |                       | on failed to qualify | under Part III. If the | organization     |
| 30   | fails to qualify under the tests  | listed below, plea  | ase complete Part i    | 11.)                  |                      |                        |                  |
|      | endar year (or fiscal year beginning in)  | (a) 2008            | <b>(b)</b> 2009        | (-) 2010              | (4) 2044             | (e) 2012               | /A Total         |
|      | Gifts, grants, contributions, and membership fees received. (Do not   | (a) 2006            | <b>(b)</b> 2009        | <b>(c)</b> 2010       | (d) 2011             | (e) 2012               | <b>(f)</b> Total |
| 2    | include any "unusual grants.")  Tax revenues levied for the organization's benefit and either paid to or expended on its behalf |                     |                        |                       |                      |                        | -                |
| 3    | The value of services or facilities furnished by a governmental unit to the organization without charge                         |                     |                        |                       |                      |                        |                  |
| 4    | Total. Add lines 1 through 3  |                     |                        |                       |                      |                        |                  |
| 5    | The portion of total contributions  |                     |                        |                       |                      |                        |                  |
|      | by each person (other than a  |                     |                        |                       |                      |                        |                  |
|      | governmental unit or publicly   |                     |                        |                       |                      |                        |                  |
|      | supported organization) included  |                     |                        |                       |                      |                        |                  |
|      | on line 1 that exceeds 2% of the  |                     |                        |                       |                      |                        |                  |
|      | amount shown on line 11,  |                     |                        |                       |                      |                        |                  |
| _    | column (f)  |                     |                        |                       |                      |                        |                  |
|      | Public support. Subtract line 5 from line 4.  |                     |                        |                       |                      |                        | <b>1</b>         |
|      | ction B. Total Support  | (a) 2009            | (h) 2000               | (~) 2010              | (4) 0044             | (a) 2012               | 49 T-4-1         |
|      | ndar year (or fiscal year beginning in)   | (a) 2008            | <b>(b)</b> 2009        | (c) 2010              | (d) 2011             | (e) 2012               | (f) Total        |
|      | Gross income from interest,   |                     |                        |                       |                      |                        |                  |
| ٥    | dividends, payments received on   |                     |                        |                       |                      |                        |                  |
|      | securities loans, rents, royalties  |                     |                        |                       |                      |                        |                  |
|      | and income from similar sources   |                     |                        |                       |                      |                        |                  |
| 9    | Net income from unrelated business  |                     |                        |                       |                      |                        |                  |
|      | activities, whether or not the  |                     |                        |                       |                      |                        |                  |
|      | business is regularly carried on  | ;                   |                        |                       |                      |                        |                  |
| 10   | Other income. Do not include gain   |                     |                        |                       |                      |                        |                  |
|      | or loss from the sale of capital  |                     |                        |                       |                      |                        |                  |
|      | assets (Explain in Part IV.)  | i                   |                        |                       |                      |                        |                  |
| 11   | Total support. Add lines 7 through 10   |                     |                        |                       |                      |                        |                  |
| 12   | Gross receipts from related activities,   | etc. (see instructi | ions)                  |                       |                      | 12                     |                  |
| 13   | First five years. If the Form 990 is for  | the organization'   | s first, second, third | d, fourth, or fifth t | ax year as a sectio  | n 501(c)(3)            |                  |
|      | organization, check this box and stop   |                     |                        |                       |                      |                        | <b>&gt;</b>      |
|      | ction C. Computation of Publi   |                     |                        |                       |                      |                        |                  |
|      | Public support percentage for 2012 (  |                     |                        |                       |                      | 14                     | %                |
|      | Public support percentage from 2011   |                     |                        |                       |                      | 15                     | - %              |
| l 6a | 33 1/3% support test - 2012. If the c   | <del>-</del>        |                        | line 13, and line     | 14 is 33 1/3% or r   | nore, check this box   | and              |
|      | stop here. The organization qualifies:  | as a publicly supr  | oorted organization    |                       |                      |                        |                  |

|     | stop here. The organization qualifies as a publicly supported organization  |     |  |
|-----|---|-----|--|
| b   | 33 1/3% support test - 2011. If the organization did not check a box on line 13 or 16a, and line 15 is 33 1/3% or more, check this box  |     |  |
|     | and stop here. The organization qualifies as a publicly supported organization  | ▶ [ |  |
| 17a | 10% -facts-and-circumstances test - 2012. If the organization did not check a box on line 13, 16a, or 16b, and line 14 is 10% or more,  |     |  |
|     | and if the organization meets the "facts-and-circumstances" test, check this box and stop here. Explain in Part IV how the organization |     |  |
|     | meets the "facts-and-circumstances" test. The organization qualifies as a publicly supported organization                               |     |  |
| b   | 10% -facts-and-circumstances test - 2011. If the organization did not check a box on line 13, 16a, 16b, or 17a, and line 15 is 10% or   |     |  |

more, and if the organization meets the "facts-and-circumstances" test, check this box and stop here. Explain in Part IV how the organization meets the "facts-and-circumstances" test. The organization qualifies as a publicly supported organization 18 Private foundation. If the organization did not check a box on line 13, 16a, 16b, 17a, or 17b, check this box and see instructions

Schedule A (Form 990 or 990-EZ) 2012

#### Part III Support Schedule for Organizations Described in Section 509(a)(2)

(Complete only if you checked the box on line 9 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.)

| Se   | ction A. Public Support  | S.O.Y., PICAGO SOITI, | oroto i art m,        |                       |                      |                      |             |
|------|--|-----------------------|-----------------------|-----------------------|----------------------|----------------------|-------------|
| Cale | ndar year (or fiscal year beginning in) 🕨  | (a) 2008              | <b>(b)</b> 2009       | (c) 2010              | (d) 2011             | <b>(e)</b> 2012      | (f) Total   |
| 1    | Gifts, grants, contributions, and membership fees received. (Do not  |                       |                       |                       |                      |                      |             |
|      | include any "unusual grants.")   |                       |                       |                       |                      |                      |             |
| 2    | Gross receipts from admissions,<br>merchandise sold or services per-<br>formed, or facilities furnished in<br>any activity that is related to the<br>organization's tax-exempt purpose | ·                     |                       |                       |                      |                      |             |
| 3    | Gross receipts from activities that are not an unrelated trade or business under section 513   |                       |                       |                       |                      |                      |             |
| 4    |  |                       | ,                     |                       |                      |                      |             |
| 5    | The value of services or facilities  |                       |                       |                       |                      |                      |             |
| _    | furnished by a governmental unit to the organization without charge  |                       |                       |                       |                      | :                    |             |
| 6    | Total. Add lines 1 through 5   |                       |                       |                       |                      |                      |             |
|      | Amounts included on lines 1, 2, and  |                       |                       |                       |                      |                      |             |
|      | 3 received from disqualified persons   |                       |                       |                       |                      |                      |             |
| t    | Amounts included on lines 2 and 3 received<br>from other than disqualified persons that<br>exceed the greater of \$5,000 or 1% of the<br>amount on line 13 for the year                |                       |                       |                       | ·                    |                      |             |
| •    | Add lines 7a and 7b  |                       |                       |                       |                      |                      |             |
| 8    | Public support (Subtract line 7c from line 6.)   |                       |                       |                       |                      |                      |             |
| Se   | ction B. Total Support   |                       |                       |                       |                      |                      |             |
| Cale | ndar year (or fiscal year beginning in) 🕨  | (a) 2008              | <b>(b)</b> 2009       | (c) 2010              | (d) 2011             | (e) 2012             | (f) Total   |
| 9    | Amounts from line 6  |                       |                       |                       |                      |                      |             |
| 10a  | Gross income from interest,<br>dividends, payments received on<br>securities loans, rents, royalties<br>and income from similar sources  |                       |                       |                       |                      |                      |             |
| t    | Unrelated business taxable income  |                       |                       |                       |                      |                      |             |
|      | (less section 511 taxes) from businesses acquired after June 30, 1975  |                       |                       |                       |                      |                      |             |
|      | Add lines 10a and 10b  |                       |                       |                       |                      |                      |             |
| 12   | Other income. Do not include gain or loss from the sale of capital assets (Explain in Part IV.)  |                       |                       |                       |                      |                      |             |
| 13   | Total support. (Add lines 9, 10c, 11, and 12.)   |                       |                       |                       |                      |                      |             |
| 14   | First five years. If the Form 990 is for   | r the organization's  | s first, second, thir | d, fourth, or fifth t | ax year as a section | on 501(c)(3) organiz | ation,      |
|      | check this box and stop here   |                       |                       |                       |                      |                      | <b>&gt;</b> |
| Se   | ction C. Computation of Publ   | ic Support Pe         | rcentage              |                       |                      |                      |             |
| 15   | Public support percentage for 2012 (   | ine 8, column (f) d   | ivided by line 13, o  | column (f))           |                      | 15                   | %           |
| 16   | Public support percentage from 2011  | Schedule A, Part      | III, line 15          |                       |                      | 16                   | %           |
| Se   | ction D. Computation of Inve   | stment Incom          | e Percentage          |                       |                      |                      |             |
| 17   | Investment income percentage for 20  | 112 (line 10c, colur  | nn (f) divided by lir | ne 13, column (f))    |                      | 17                   | %           |
| 18   | Investment income percentage from  | 2011 Schedule A,      | Part III, line 17     |                       |                      | 18                   | %           |
|      | 33 1/3% support tests - 2012. If the   |                       |                       |                       |                      | 33 1/3%, and line 1  | 7 is not    |
|      | more than 33 1/3%, check this box a  |                       |                       |                       |                      |                      |             |
| Ŀ    | 33 1/3% support tests - 2011. If the   |                       | •                     |                       |                      |                      |             |
|      | line 18 is not more than 33 1/3%, che  | <del>-</del>          |                       |                       |                      |                      |             |
| 20   | Private foundation. If the organization  |                       |                       |                       |                      |                      |             |

Schedule B (Form 990, 990-EZ, or 990-PF)

Department of the Treasury Internal Revenue Service

Name of the organization

#### Schedule of Contributors

► Attach to Form 990, Form 990-EZ, or Form 990-PF.

OMB No. 1545-0047

2012

Employer identification number

THE JOHNS HOPKINS HOSPITAL 52-0591656 Organization type (check one): Filers of: Section: X 501(c)( 3) (enter number) organization Form 990 or 990-EZ 4947(a)(1) nonexempt charitable trust not treated as a private foundation 527 political organization Form 990-PF 501(c)(3) exempt private foundation 4947(a)(1) nonexempt charitable trust treated as a private foundation 501(c)(3) taxable private foundation Check if your organization is covered by the General Rule or a Special Rule. Note. Only a section 501(c)(7), (8), or (10) organization can check boxes for both the General Rule and a Special Rule. See instructions. General Rule X For an organization filing Form 990, 990-EZ, or 990-PF that received, during the year, \$5,000 or more (in money or property) from any one contributor. Complete Parts I and II. **Special Rules** For a section 501(c)(3) organization filing Form 990 or 990-EZ that met the 33 1/3% support test of the regulations under sections 509(a)(1) and 170(b)(1)(A)(vi) and received from any one contributor, during the year, a contribution of the greater of (1) \$5,000 or (2) 2% of the amount on (i) Form 990, Part VIII, line 1h, or (ii) Form 990-EZ, line 1. Complete Parts I and II. For a section 501(c)(7), (8), or (10) organization filing Form 990 or 990-EZ that received from any one contributor, during the year, total contributions of more than \$1,000 for use exclusively for religious, charitable, scientific, literary, or educational purposes, or the prevention of cruelty to children or animals. Complete Parts I, II, and III. For a section 501(c)(7), (8), or (10) organization filing Form 990 or 990-EZ that received from any one contributor, during the year, contributions for use exclusively for religious, charitable, etc., purposes, but these contributions did not total to more than \$1,000. If this box is checked, enter here the total contributions that were received during the year for an exclusively religious, charitable, etc., purpose. Do not complete any of the parts unless the General Rule applies to this organization because it received nonexclusively religious, charitable, etc., contributions of \$5,000 or more during the year

Caution. An organization that is not covered by the General Rule and/or the Special Rules does not file Schedule B (Form 990, 990-EZ, or 990-PF), but it must answer "No" on Part IV, line 2, of its Form 990:PF, to

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990, 990-EZ, or 990-PF. Schedule B (Form 990, 990-EZ, or 990-PF) (2012)

certify that it does not meet the filing requirements of Schedule B (Form 990, 990-EZ, or 990-PF).

Employer identification number

#### THE JOHNS HOPKINS HOSPITAL

| Part I     | Contributors (see instructions). Use duplicate copies of Part I if addition | nal space is needed.       |   |
|------------|---|----------------------------|---|
| (a)<br>No. | (b)<br>Name, address, and ZIP + 4   | (c) Total contributions    | (d) Type of contribution  |
| 1          | ·   | \$ 127,792.                | Person X Payroll  Noncash  (Complete Part II if there is a noncash contribution.)   |
| (a)<br>No. | (b)<br>Name, address, and ZIP + 4   | (c) Total contributions    | (d) Type of contribution  |
| 2          |   | \$\$                       | Person X Payroll  Noncash  (Complete Part II if there is a noncash contribution.)   |
| (a)<br>No. | (b)<br>Name, address, and ZIP + 4   | (c) Total contributions    | (d)<br>Type of contribution   |
| 3          |   | \$\$                       | Person X Payroll Noncash (Complete Part II if there is a noncash contribution.)     |
| (a)<br>No. | (b)   | (c)                        | (d)   |
| 4          | Name, address, and ZIP + 4  | \$ 318,588.                | Person X Payroll Noncash (Complete Part II if there is a noncash contribution.)     |
| (a)<br>No. | (b)<br>Name, address, and ZIP + 4   | (c) Total contributions    | (d)<br>Type of contribution   |
| 5          |   | \$ 87,363.                 | Person X Payroll   Noncash   (Complete Part II if there is a noncash contribution.) |
| (a)<br>No. | (b)<br>Name, address, and ZIP + 4   | (c)<br>Total contributions | (d)<br>Type of contribution   |
| 6          |   | \$5,000.                   | Person X Payroll Noncash (Complete Part II if there is a noncash contribution.)     |

Employer identification number

#### THE JOHNS HOPKINS HOSPITAL

| Part I     | Contributors (see instructions). Use duplicate copies of Part I if addition | nal space is needed.       |   |
|------------|---|----------------------------|---|
| (a)<br>No. | (b)<br>Name, address, and ZIP + 4   | (c)<br>Total contributions | (d)<br>Type of contribution   |
| 7          |   | \$\$                       | Person X Payroll  Noncash  (Complete Part II if there is a noncash contribution.) |
| (a)<br>No. | (b)<br>Name, address, and ZIP + 4   | (c)<br>Total contributions | (d)<br>Type of contribution   |
| 8          |   | \$\$                       | Person X Payroll Noncash (Complete Part II if there is a noncash contribution.)   |
| (a)<br>No. | (b)<br>Name, address, and ZIP + 4   | (c)<br>Total contributions | (d)<br>Type of contribution   |
| 9          | · .   | \$10,000.                  | Person X Payroll  |
| (a)<br>No. | (b)<br>Name, address, and ZIP + 4   | (c) Total contributions    | (d) Type of contribution  |
| 10         | Name, address, and zir + 4  | \$ 83,170.                 | Person X Payroll Noncash  (Complete Part II if there is a noncash contribution.)  |
| (a)<br>No. | (b)<br>Name, address, and ZIP + 4   | (c) Total contributions    | (d) Type of contribution  |
| 11         |   | \$                         | Person X Payroll  |
| (a)<br>No. | (b)<br>Name, address, and ZIP + 4   | (c)<br>Total contributions | (d)<br>Type of contribution   |
| 12         |   | \$5,334.                   | Person X Payroll  |

Employer identification number

#### THE JOHNS HOPKINS HOSPITAL

| Part I     | Contributors (see instructions). Use duplicate copies of Part I if additional | al space is needed.        |   |
|------------|---|----------------------------|---|
| (a)<br>No. | (b)<br>Name, address, and ZIP + 4   | (c)<br>Total contributions | (d)<br>Type of contribution   |
| 13         |   | \$10,000.                  | Person X Payroll Noncash (Complete Part II if there is a noncash contribution.)   |
| (a)<br>No. | (b)<br>Name, address, and ZIP + 4   | (c)<br>Total contributions | (d)<br>Type of contribution   |
| 14         |   | \$8,000.                   | Person X Payroll Noncash (Complete Part II if there is a noncash contribution.)   |
| (a)        | (b)   | (c) Total contributions    | (d)<br>Type of contribution   |
| No. 15     | Name, address, and ZIP + 4  | \$10,000.                  | Person X Payroll Noncash (Complete Part II if there is a noncash contribution.)   |
| (a)<br>No. | (b) Name, address, and ZIP + 4  | (c) Total contributions    | (d)<br>Type of contribution   |
| 16         | Name, address, and Zir + 4  | \$6,667.                   | Person X Payroll Noncash (Complete Part II if there is a noncash contribution.)   |
| (a)<br>No. | (b) Name, address, and ZIP + 4  | (c) Total contributions    | (d)<br>Type of contribution   |
| 17         |   | \$ 25,000.                 | Person X Payroll Noncash (Complete Part II if there is a noncash contribution.)   |
| (a)<br>No. | (b)<br>Name, address, and ZIP + 4   | (c)<br>Total contributions | (d)<br>Type of contribution   |
| 18         |   | \$5,000.                   | Person X Payroll  Noncash  (Complete Part II if there is a noncash contribution.) |

Employer identification number

#### THE JOHNS HOPKINS HOSPITAL

| Part I     | Contributors (see instructions). Use duplicate copies of Part I if additional | al space is needed.        |   |
|------------|---|----------------------------|---|
| (a)<br>No. | (b)<br>Name, address, and ZIP + 4   | (c) Total contributions    | (d)<br>Type of contribution   |
| 19         |   | \$ 35,000.                 | Person X Payroll  Noncash  (Complete Part II if there is a noncash contribution.) |
| (a)<br>No. | (b)<br>Name, address, and ZIP + 4   | (c)<br>Total contributions | (d)<br>Type of contribution   |
| 20         |   | \$                         | Person X Payroll  |
| (a)<br>No. | (b) Name, address, and ZIP + 4  | (c) Total contributions    | (d) Type of contribution  |
| 21         |   | \$5,000.                   | Person X Payroll  |
| (a)<br>No. | (b) Name, address, and ZIP + 4  | (c) Total contributions    | (d) Type of contribution  |
| 22         |   | \$11,000.                  | Person X Payroll Noncash (Complete Part II if there is a noncash contribution.)   |
| (a)<br>No. | (b) Name, address, and ZIP + 4  | (c) Total contributions    | (d) Type of contribution  |
| 23         |   | \$5,000.                   | Person X Payroll Noncash (Complete Part II if there is a noncash contribution.)   |
| (a)<br>No. | (b) Name, address, and ZIP + 4  | (c)<br>Total contributions | (d) Type of contribution  |
| 24         |   | \$5,000.                   | Person X Payroll Noncash (Complete Part II if there is a noncash contribution.)   |

Employer identification number

#### THE JOHNS HOPKINS HOSPITAL

| Part I     | Contributors (see instructions). Use duplicate copies of Part I if add | litional space is needed.  |   |
|------------|--|----------------------------|---|
| (a)<br>No. | (b)<br>Name, address, and ZIP + 4                                      | (c) Total contributions    | (d)<br>Type of contribution   |
| 25         |  | \$\$                       | Person X Payroll Noncash  (Complete Part II if there is a noncash contribution.)  |
| (a)<br>No. | (b)<br>Name, address, and ZIP + 4                                      | (c)<br>Total contributions | (d)<br>Type of contribution   |
| 26         | ·  | \$20,000.                  | Person X Payroll Noncash (Complete Part II if there is a noncash contribution.)   |
| (a)<br>No. | (b)<br>Name, address, and ZIP + 4                                      | (c) Total contributions    | (d)<br>Type of contribution   |
| 27         |  | \$15,000.                  | Person X Payroll Noncash (Complete Part II if there is a noncash contribution.)   |
| (a)<br>No. | (b) Name, address, and ZIP + 4   | (c) Total contributions    | (d)<br>Type of contribution   |
| 28         |  | \$\$\$                     | Person X Payroll  Noncash  (Complete Part II if there is a noncash contribution.) |
| (a)<br>No. | (b) Name, address, and ZIP + 4   | (c) Total contributions    | (d) Type of contribution  |
| 29         |  | \$\$\$                     | Person X Payroll  Noncash  (Complete Part II if there is a noncash contribution.) |
| (a)<br>No. | (b)<br>Name, address, and ZIP + 4                                      | (c) Total contributions    | (d)<br>Type of contribution   |
| 30         |  | \$\$                       | Person X Payroll  |

Employer identification number

#### THE JOHNS HOPKINS HOSPITAL

| Part I     | Contributors (see instructions). Use duplicate copies of Part I if addition | nal space is needed.       |   |
|------------|---|----------------------------|---|
| (a)<br>No. | (b)<br>Name, address, and ZIP + 4   | (c) Total contributions    | (d)<br>Type of contribution   |
| 31         |   | \$ 137,740.                | Person X Payroll  Noncash  (Complete Part II if there is a noncash contribution.) |
| (a)<br>No. | (b)<br>Name, address, and ZIP + 4   | (c)<br>Total contributions | (d)<br>Type of contribution   |
| 32         |   | \$ 10,000.                 | Person X Payroll Noncash (Complete Part II if there is a noncash contribution.)   |
| (a)<br>No. | (b)<br>Name, address, and ZIP + 4   | (c) Total contributions    | (d) Type of contribution  |
| 33         |   | \$\$                       | Person X Payroll  |
| (a)<br>No. | (b)<br>Name, address, and ZIP + 4   | (c) Total contributions    | (d) Type of contribution  |
| 34         |   | \$ 10,100.                 | Person X Payroll  |
| (a)<br>No. | (b)<br>Name, address, and ZIP + 4   | (c) Total contributions    | (d) Type of contribution  |
| 35         | realie, addiess, allu ZIF T T   | \$ 92,916.                 | Person X Payroll Noncash (Complete Part II if there is a noncash contribution.)   |
| (a)<br>No. | (b)<br>Name, address, and ZIP + 4   | (c) Total contributions    | (d) Type of contribution  |
| 36         |   | \$\$                       | Person X Payroll Noncash (Complete Part II if there is a noncash contribution.)   |

Employer identification number

#### THE JOHNS HOPKINS HOSPITAL

| Part I     | Contributors (see instructions). Use duplicate copies of Part I if additional | I space is needed.         |   |
|------------|---|----------------------------|---|
| (a)<br>No. | (b)<br>Name, address, and ZIP + 4   | (c)<br>Total contributions | (d)<br>Type of contribution   |
| 37         |   | \$ 25,000.                 | Person X Payroll Noncash (Complete Part II if there is a noncash contribution.)   |
| (a)<br>No. | (b)<br>Name, address, and ZIP + 4   | (c)<br>Total contributions | (d)<br>Type of contribution   |
| 38         |   | \$5,000.                   | Person X Payroll Noncash (Complete Part II if there is a noncash contribution.)   |
| (a)<br>No. | (b) Name, address, and ZIP + 4  | (c)<br>Total contributions | (d)<br>Type of contribution   |
| 39         |   | \$5,000.                   | Person X Payroll  |
| (a)<br>No. | (b)<br>Name, address, and ZIP + 4   | (c) Total contributions    | (d) Type of contribution  |
| 40         | Name, address, and ZIF + 4  | \$5,000.                   | Person X Payroll Noncash (Complete Part II if there is a noncash contribution.)   |
| (a)<br>No. | (b)<br>Name, address, and ZIP + 4   | (c) Total contributions    | (d) Type of contribution  |
| 41         |   | \$12,272 <b>.</b>          | Person X Payroll  Noncash  (Complete Part II if there is a noncash contribution.) |
| (a)<br>No. | (b)<br>Name, address, and ZIP + 4   | (c) Total contributions    | (d) Type of contribution  |
| 42         |   | \$7,500.                   | Person X Payroll Noncash (Complete Part II if there is a noncash contribution.)   |

Employer identification number

#### THE JOHNS HOPKINS HOSPITAL

| Part I     | Contributors (see instructions). Use duplicate copies of Part I if addition | nal space is needed.       |  |
|------------|---|----------------------------|--|
| (a)<br>No. | (b)<br>Name, address, and ZIP + 4   | (c)<br>Total contributions | (d)<br>Type of contribution  |
| 43         |   | \$\$,000.                  | Person X Payroll Noncash (Complete Part II if there is a noncash contribution.)  |
| (a)<br>No. | (b)<br>Name, address, and ZIP + 4   | (c)<br>Total contributions | (d)<br>Type of contribution  |
| 44         |   | 5,000.                     | Person X Payroll Noncash  (Complete Part II if there is a noncash contribution.) |
| (a)<br>No. | (b)<br>Name, address, and ZIP + 4   | (c) Total contributions    | (d) Type of contribution   |
| 45         |   | \$\$                       | Person X Payroll   |
| (a)<br>No. | (b)<br>Name, address, and ZIP + 4   | (c) Total contributions    | (d) Type of contribution   |
| 46         |   | \$ 18,886.                 | Person X Payroll   |
| (a)<br>No. | (b)<br>Name, address, and ZIP + 4   | (c) Total contributions    | (d) Type of contribution   |
| 47         |   | \$ 25,940.                 | Person X Payroll Noncash (Complete Part II if there is a noncash contribution.)  |
| (a)<br>No. | (b)<br>Name, address, and ZIP + 4   | (c)<br>Total contributions | (d) Type of contribution   |
| 48         |   | \$\$                       | Person X Payroll   |

Employer identification number

#### THE JOHNS HOPKINS HOSPITAL

| Part I     | Contributors (see instructions). Use duplicate copies of Part I if additional space is needed. |                            |   |  |
|------------|--|----------------------------|---|--|
| (a)<br>No. | (b)<br>Name, address, and ZIP + 4  | (c)<br>Total contributions | (d)<br>Type of contribution   |  |
| 49         |  | \$132,834.                 | Person X Payroll Noncash (Complete Part II if there is a noncash contribution.)   |  |
| (a)<br>No. | (b)<br>Name, address, and ZIP + 4  | (c)<br>Total contributions | (d)<br>Type of contribution   |  |
| 50         |  | \$ <u>19,500.</u>          | Person X Payroll  Noncash  (Complete Part II if there is a noncash contribution.) |  |
| (a)<br>No. | (b)<br>Name, address, and ZIP + 4  | (c) Total contributions    | (d)<br>Type of contribution   |  |
| 51         |  | \$ 110,000.                | Person X Payroll  Noncash  (Complete Part II if there is a noncash contribution.) |  |
| (a)<br>No. | (b)<br>Name, address, and ZIP + 4  | (c)<br>Total contributions | (d)<br>Type of contribution   |  |
| 52         |  | \$5,000.                   | Person X Payroll  |  |
| (a)<br>No. | (b)<br>Name, address, and ZIP + 4  | (c) Total contributions    | (d)<br>Type of contribution   |  |
| 53         |  | \$121,737.                 | Person X Payroll Noncash  (Complete Part II if there is a noncash contribution.)  |  |
| (a)<br>No. | (b)<br>Name, address, and ZIP + 4  | (c)<br>Total contributions | (d)<br>Type of contribution   |  |
| 54         |  | \$5,000,000.               | Person X Payroll  |  |

Employer identification number

#### THE JOHNS HOPKINS HOSPITAL

| Part II                      | art II Noncash Property (see instructions). Use duplicate copies of Part II if additional space is needed. |  |                        |  |
|------------------------------|--|--|------------------------|--|
| (a)<br>No.<br>from<br>Part I | (b)  Description of noncash property given   | (c)<br>FMV (or estimate)<br>(see instructions) | (d)<br>Date received   |  |
|                              |  | -<br>-<br>-<br>\$\$                            |                        |  |
| (a)<br>No.<br>from<br>Part I | (b)  Description of noncash property given   | (c) FMV (or estimate) (see instructions)       | (d)<br>Date received   |  |
|                              |  | -<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>- |                        |  |
| (a)<br>No.<br>from<br>Part I | (b)<br>Description of noncash property given   | (c)<br>FMV (or estimate)<br>(see instructions) | . (d)<br>Date received |  |
|                              |  | -<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>- |                        |  |
| (a)<br>No.<br>from<br>Part I | (b)  Description of noncash property given   | (c)<br>FMV (or estimate)<br>(see instructions) | (d)<br>Date received   |  |
|                              |  | -<br>-<br>-<br>-<br>\$                         |                        |  |
| (a)<br>No.<br>from<br>Part I | (b)  Description of noncash property given   | (c) FMV (or estimate) (see instructions)       | (d)<br>Date received   |  |
|                              |  | -<br>-<br>-<br>-<br>\$                         |                        |  |
| (a)<br>No.<br>from<br>Part I | (b)  Description of noncash property given   | (c)<br>FMV (or estimate)<br>(see instructions) | (d)<br>Date received   |  |
|                              |  | -<br>-<br>-<br>-<br>\$                         |                        |  |

Employer identification number

| ****               | OHNS HOPKINS HOSPITAL   | idual contributions to section 501/a    | 52-0591656<br>(7), (8), or (10) organizations that total more than \$1,000 for th |  |  |  |
|--------------------|---|---|---|--|--|--|
| rt III             | vear. Complete columns (a) through (e) and the  | e following line entry. For organizatio | ns completing Part III, enter   |  |  |  |
|                    | the total of exclusively religious, charitable, etc<br>Use duplicate copies of Part III if additional |   | The year. (Enter this information once.)  |  |  |  |
| No.<br>om          |   |   | (d) December of how wife in held  |  |  |  |
| irt I              | (b) Purpose of gift   | (c) Use of gift                         | (d) Description of how gift is held   |  |  |  |
|                    |   |   |   |  |  |  |
|                    |   |   |   |  |  |  |
|                    |   |   |   |  |  |  |
|                    |   | (e) Transfer of gift                    |   |  |  |  |
|                    |   |   |   |  |  |  |
|                    | Transferee's name, address, and ZIP + 4   |   | Relationship of transferor to transferee  |  |  |  |
|                    |   |   |   |  |  |  |
|                    |   |   |   |  |  |  |
| Na                 |   |   | 1   |  |  |  |
| No.<br>om<br>art I | (b) Purpose of gift   | (c) Use of gift                         | (d) Description of how gift is held   |  |  |  |
| rt i               |   |   |   |  |  |  |
|                    |   |   |   |  |  |  |
|                    |   |   |   |  |  |  |
| F                  |   |   |   |  |  |  |
|                    |   | (e) Transfer of gift                    |   |  |  |  |
|                    | Transferee's name, address, ar  | nd ZIP + 4                              | Relationship of transferor to transferee  |  |  |  |
|                    |   |   |   |  |  |  |
|                    |   |   | · · · · · · · · · · · · · · · · · · ·   |  |  |  |
|                    |   |   |   |  |  |  |
| No.<br>om          | 4) 5  | /.\\II                                  |   |  |  |  |
| rt!                | (b) Purpose of gift   | (c) Use of gift                         | (d) Description of how gift is held   |  |  |  |
|                    |   |   |   |  |  |  |
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|                    |   |   |   |  |  |  |
|                    | (e) Transfer of gift  |   |   |  |  |  |
|                    |   |   | B. His distriction of the section of  |  |  |  |
|                    | Transferee's name, address, and ZIP + 4   |   | Relationship of transferor to transferee  |  |  |  |
| -                  | •   |   |   |  |  |  |
|                    |   |   |   |  |  |  |
|                    | ·   |   |   |  |  |  |
| No.                |   |   |   |  |  |  |
| No.                | (b) Purpose of gift   | (c) Use of gift                         | (d) Description of how gift is held   |  |  |  |
| No.                | (b) Purpose of gift   | (c) Use of gift                         |   |  |  |  |
| No.                | (b) Purpose of gift   | (c) Use of gift                         |   |  |  |  |
| No.<br>om<br>art I | (b) Purpose of gift   | (c) Use of gift                         |   |  |  |  |
| No.<br>om<br>rt I  | (b) Purpose of gift   |   | (d) Description of how gift is held   |  |  |  |
| No.<br>om<br>ort I | (b) Purpose of gift   | (c) Use of gift  (e) Transfer of gift   | (d) Description of how gift is held   |  |  |  |
| No.<br>om<br>rt I  | (b) Purpose of gift  Transferee's name, address, an   | (e) Transfer of gift                    | (d) Description of how gift is held   |  |  |  |
| No.<br>om<br>rt I  |   | (e) Transfer of gift                    | (d) Description of how gift is held   |  |  |  |

#### **SCHEDULE D**

(Form 990)

Department of the Treasury Internal Revenue Service

### **Supplemental Financial Statements**

➤ Complete if the organization answered "Yes," to Form 990, Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b.

➤ Attach to Form 990. ➤ See separate instructions.

2012 Open to Public Inspection

OMB No. 1545-0047

Name of the organization

THE JOHNS HOPKINS HOSPITAL

Employer identification number 52-0591656

| Pai | t I Organizations Maintaining Donor Advise                         | d Funds or Other Similar Funds                | or Accounts. Complete if the                 |
|-----|--|---|--|
|     | organization answered "Yes" to Form 990, Part IV, line             | e 6.  |  |
|     |  | (a) Donor advised funds                       | (b) Funds and other accounts                 |
| 1   | Total number at end of year  |   |  |
| 2   | Aggregate contributions to (during year)                           |   |  |
| 3   | Aggregate grants from (during year)                                |   |  |
| 4   | Aggregate value at end of year                                     |   |  |
| 5   | Did the organization inform all donors and donor advisors in v     | writing that the assets held in donor advise  | ed funds                                     |
|     | are the organization's property, subject to the organization's     | _   |  |
| 6   | Did the organization inform all grantees, donors, and donor a      |   |  |
|     | for charitable purposes and not for the benefit of the donor o     | <del>-</del>                                  | •  |
|     | impermissible private benefit?                                     |   |  |
| Pai |  |   |  |
| 1   | Purpose(s) of conservation easements held by the organization      |   |  |
|     | Preservation of land for public use (e.g., recreation or e         |   | orically important land area                 |
|     | Protection of natural habitat                                      | Preservation of a certif                      |  |
|     | Preservation of open space   |   |  |
| 2   | Complete lines 2a through 2d if the organization held a qualif     | ied conservation contribution in the form o   | of a conservation easement on the last       |
|     | day of the tax year.   |   |  |
|     | •                            |   | Held at the End of the Tax Year              |
| а   | Total number of conservation easements                             |   |  |
| b   |  |   |  |
| С   | Number of conservation easements on a certified historic stru      |   | ····   |
| d   | Number of conservation easements included in (c) acquired a        |   |  |
|     | listed in the National Register                                    |   | l l  |
| 3   | Number of conservation easements modified, transferred, rel        |   |  |
|     | year▶  |   | •  |
| 4   | Number of states where property subject to conservation eas        | sement is located >                           |  |
| 5   | Does the organization have a written policy regarding the per      | iodic monitoring, inspection, handling of     |  |
|     | violations, and enforcement of the conservation easements it       | holds?  | Yes No                                       |
| 6   | Staff and volunteer hours devoted to monitoring, inspecting,       | and enforcing conservation easements du       | ring the year 🕨                              |
| 7   | Amount of expenses incurred in monitoring, inspecting, and e       | enforcing conservation easements during t     | he year ► \$                                 |
| 8   | Does each conservation easement reported on line 2(d) abov         | e satisfy the requirements of section 170(h   | n)(4)(B)(i)                                  |
|     | and section 170(h)(4)(B)(ii)?                                      |   | Yes No                                       |
| 9   | In Part XIII, describe how the organization reports conservation   |   |  |
|     | include, if applicable, the text of the footnote to the organizat  | ion's financial statements that describes the | he organization's accounting for             |
|     | conservation easements.  |   |  |
| Pai | t III Organizations Maintaining Collections of                     | Art, Historical Treasures, or Ot              | her Similar Assets.                          |
|     | Complete if the organization answered "Yes" to Form                | 990, Part IV, line 8.                         |  |
| 1a  | If the organization elected, as permitted under SFAS 116 (AS       | C 958), not to report in its revenue stateme  | ent and balance sheet works of art,          |
|     | historical treasures, or other similar assets held for public exh  | ibition, education, or research in furtheran  | ce of public service, provide, in Part XIII, |
|     | the text of the footnote to its financial statements that describ  | bes these items.                              |  |
| b   | If the organization elected, as permitted under SFAS 116 (AS       | C 958), to report in its revenue statement    | and balance sheet works of art, historical   |
|     | treasures, or other similar assets held for public exhibition, ec  | ducation, or research in furtherance of pub   | lic service, provide the following amounts   |
|     | relating to these items:   |   |  |
|     | (i) Revenues included in Form 990, Part VIII, line 1               |   | <b>&gt;</b> \$                               |
|     | (ii) Assets included in Form 990, Part X                           |   |  |
| 2   | If the organization received or held works of art, historical trea |   |  |
|     | the following amounts required to be reported under SFAS 1         |   |  |
| а   | Revenues included in Form 990, Part VIII, line 1                   |   | <b>&gt;</b> \$                               |
| b   | A  |   | <b>&gt;</b> \$                               |

Total. Add lines 1a through 1e. (Column (d) <u>must equal Form 990, Part X, column (B), line 10(c).)</u>

Schedule D (Form 990) 2012

1,472,268,532.

2. FIN 48 (ASC 740) Footnote. In Part XIII, provide the text of the footnote to the organization's financial statements that reports the organization's liability for uncertain tax positions under FIN 48 (ASC 740). Check here if the text of the footnote has been provided in Part XIII

TAXES CLARIFIES THE ACCOUNTING FOR UNCERTAINTY OF INCOME TAX POSITIONS.

THIS GUIDANCE DEFINES THE THRESHOLD FOR RECOGNIZING TAX RETURN POSITIONS

IN THE FINANCIAL STATEMENTS AS MORE LIKELY THAN NOT THAT THE POSITION IS

SUSTAINABLE, BASED ON ITS TECHNICAL MERITS. THIS GUIDANCE ALSO PROVIDES

GUIDANCE ON THE MEASUREMENT, CLASSIFICATION AND DISCLOSURE OF TAX RETURN

POSITIONS IN THE FINANCIAL STATEMENTS. THERE WAS NO IMPACT ON THE JOHNS

HOPKINS HOSPITAL FINANCIAL STATEMENTS DURING THE YEARS ENDED JUNE 30, 2013

Schedule D (Form 990) 2012

| Schedule D (Form 990) 2012 THE JOHNS HOPKINS HOSPITAL  Part XIII Supplemental Information (continued) |             |
|---|-------------|
| AND 2012 DEGILETING EDON BUTG GUTDINGE  |             |
| AND 2012 RESULTING FROM THIS GUIDANCE.  |             |
|   |             |
|   |             |
| RECLASS OF COGS   | -1,669,935. |
| AUDIT/BOOK ADJUSTMENT   | 850.        |
| TOTAL TO SCHEDULE D, PART XI, LINE 4B   | -1,669,085. |
| ·   | ·           |
| PART XII, LINE 4B - OTHER ADJUSTMENTS:  |             |
| RECLASS OF COGS   | -1,669,935. |
| AUDIT/BOOK ADJUSTMENT   | 1,486.      |
| INTEREST ON SWAP  | 10 155 200  |
| TOTAL TO SCHEDULE D, PART XII, LINE 4B  |             |
|   |             |
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Part XIII Supplemental Information (continued)

| Part VII Investments - Other Securities. See Form 990, Part X, line 12. |                |  |  |  |
|---|----------------|--|--|--|
| (a) Description of security or category (including name of security)    | (b) Book value | (c) Method of valuation:<br>Cost or end-of-year market value |  |  |
| COMMERCIAL PAPER  | 5,113,936.     | FMV  |  |  |
|   | •              |  |  |  |
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### **SCHEDULE G** (Form 990 or 990-EZ)

Department of the Treasury Internal Revenue Service

**Supplemental Information Regarding Fundraising or Gaming Activities** 

Complete if the organization answered "Yes" to Form 990, Part IV, lines 17, 18, or 19, or if the organization entered more than \$15,000 on Form 990-EZ, line 6a.

► Attach to Form 990 or Form 990-EZ. ► See separate instructions.

OMB No. 1545-0047

Inspection

Name of the organization

Employer identification number

| THE JOH  | NS HOPKINS HOSPITA   | <del>}</del>   |   |  | 52-0591  | 656   |
|--|--|--|---|--|--|---|
| Part I Fundraising Activities. required to complete this par   | Complete if the organization answert.  | ered "Y  | es" to  | Form 990, Part IV, li  | ine 17. Form 990-EZ  | filers are not  |
| <ul> <li>Indicate whether the organization rais a Mail solicitations</li> <li>Internet and email solicitations</li> <li>Phone solicitations</li> <li>In-person solicitations</li> <li>Did the organization have a written of key employees listed in Form 990, P</li> <li>If "Yes," list the ten highest paid indicompensated at least \$5,000 by the</li> </ul> | e Solicita f Solicita g Special or oral agreement with any individua art VII) or entity in connection with prividuals or entities (fundraisers) pure | tion of<br>tion of<br>fundra<br>l (includ<br>profess | non-g<br>gover<br>aising<br>ding o<br>ional f | overnment grants<br>nment grants<br>events<br>fficers, directors, true<br>undraising services? | stees or Yes   |   |
| (i) Name and address of individual or entity (fundraiser)  | (ii) Activity  | (iii)<br>fundi<br>have c<br>or con<br>contrib        | ustodv  | (iv) Gross receipts from activity  | (v) Amount paid<br>to (or retained by)<br>fundraiser<br>listed in col. (i) | (vi) Amount paid<br>to (or retained by)<br>organization |
|  |  | Yes  | No  |  |  |   |
|  | 4.4  |  |   |  |  |   |
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|  |  |  |   |  |  |   |
| Total  |  | •              | <b>&gt;</b>                                   |  |  |   |
| 3 List all states in which the organization or licensing.  | on is registered or licensed to solicit  | contrib  | utions  | s or has been notified   | d it is exempt from re   | egistration   |
|  |  |  |   |  |  |   |
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9 Enter the state(s) in which the organization operates gaming activities:

a Is the organization licensed to operate gaming activities in each of these states?

10a Were any of the organization's gaming licenses revoked, suspended or terminated during the tax year?

52-0591656 Page 2 Schedule G (Form 990 or 990-EZ) 2012 THE JOHNS HOPKINS HOSPITAL Fundraising Events. Complete if the organization answered "Yes" to Form 990, Part IV, line 18, or reported more than \$15,000 of fundraising event contributions and gross income on Form 990-EZ, lines 1 and 6b. List events with gross receipts greater than \$5,000. (c) Other events (a) Event #1 (b) Event #2 (d) Total events BEST DRESS (add col. (a) through 2 SALE GOLF CLASSIC col. (c)) (event type) (event type) (total number) Revenue 200,000. 92,000. 45,680. 337,680. Gross receipts ..... 2 Less: Contributions 3 Gross income (line 1 minus line 2) 200,000. 92,000. 45,680. 337,680. Cash prizes Noncash prizes Direct Expenses Rent/facility costs Food and beverages 8 Entertainment Other direct expenses ..... 10 Direct expense summary. Add lines 4 through 9 in column (d) 11 Net income summary. Combine line 3, column (d), and line 10 337,680 Part III Gaming. Complete if the organization answered "Yes" to Form 990, Part IV, line 19, or reported more than \$15,000 on Form 990-EZ, line 6a. Revenue (b) Pull tabs/instant (d) Total gaming (add (a) Bingo (c) Other gaming bingo/progressive bingo col. (a) through col. (c)) Gross revenue ..... 2 Cash prizes Direct Expenses Noncash prizes Rent/facility costs 5 Other direct expenses ..... Yes Yes % Yes 6 Volunteer labor No No No 7 Direct expense summary. Add lines 2 through 5 in column (d) 8 Net gaming income summary. Combine line 1, column d, and line 7

| Schodule G | (Earm 990 | or 990-F7 | 1 2012 |
|------------|-----------|-----------|--------|

**b** If "No," explain:

**b** If "Yes," explain:

| Sch | edule G (Form 990 or 990-EZ) 2012 THE JOHNS HOPKINS HOSPITAL 52-0  | <u>)591</u> | 656     | Page 3    |
|-----|--|-------------|---------|-----------|
| 11  | Does the organization operate gaming activities with nonmembers?   |             | Yes     | No        |
| 12  | Is the organization a grantor, beneficiary or trustee of a trust or a member of a partnership or other entity formed to administer charitable gaming?                                      |             | Yes     | ☐ No      |
| 13  | Indicate the percentage of gaming activity operated in:  |             |         | -         |
|     | The organization's facility  | 13a         |         | %         |
|     | An outside facility  | 13b         |         | %         |
|     | Enter the name and address of the person who prepares the organization's gaming/special events books and records:  |             |         |           |
| •   | Name ▶   |             |         |           |
|     | Address ►  |             |         |           |
| 15a | Does the organization have a contract with a third party from whom the organization receives gaming revenue?   | 🗀           | Yes     | ☐ No      |
| b   | o If "Yes," enter the amount of gaming revenue received by the organization > \$ and the amount  |             |         |           |
|     | of gaming revenue retained by the third party > \$   |             |         |           |
| С   | If "Yes," enter name and address of the third party:   |             |         |           |
|     | Name   |             |         |           |
|     | Address >  |             |         |           |
| 16  | Gaming manager information:  |             |         |           |
|     | Name ▶   |             |         |           |
|     |  |             |         |           |
|     | Gaming manager compensation  \$  |             |         |           |
|     | Description of services provided   |             |         |           |
|     |  |             |         |           |
|     | Director/officer Employee Independent contractor   |             |         |           |
| 17  | Mandatory distributions:   |             |         |           |
| а   | a Is the organization required under state law to make charitable distributions from the gaming proceeds to  |             |         |           |
|     | retain the state gaming license?   | Ш           | Yes     | ∟ No      |
| b   | • Enter the amount of distributions required under state law to be distributed to other exempt organizations or spent in the organization's own exempt activities during the tax year ► \$ |             |         |           |
| Pa  | Supplemental Information. Complete this part to provide the explanations required by Part I, line 2b, columns (iii   | ) and (     | v), and | Part III, |
|     | lines 9, 9b, 10b, 15b, 15c, 16, and 17b, as applicable. Also complete this part to provide any additional informatio   | n (see      | instruc | tions).   |
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# SCHEDULE H (Form 990)

Department of the Treasury Internal Revenue Service **Hospitals** 

Complete if the organization answered "Yes" to Form 990, Part IV, question 20.
 Attach to Form 990.
 See separate instructions.

OMB No. 1545-0047

2012

Open to Public Inspection

Name of the organization

THE JOHNS HOPKINS HOSPITAL

Employer identification number 52-0591656

| The organization have a financial assistance policy during the tax year? If "No," skip to question 6a  | Par      | t I Financial Assistance a              | and Certain Of            | her Commun                            | ity Benefits at             | Cost                       |   |            |        |           |
|--|----------|---|---------------------------|---------------------------------------|-----------------------------|----------------------------|---|------------|--------|-----------|
| b If Yes, "weat it a written policy?" If the copastration has multiple inspect indexes, included which of the billowing plead decrines application of the financial assistance policy is in various hospital facilities    Applied uniformly to most hospital facilities   App |          |   |                           |                                       |                             |                            |   |            |        | No        |
| 2 el the organization has mujeto haspital facilitates institution de la basis de community to all hospital facilitates institution de la basis de community to all hospital facilitates institution de la basis de la basis de la community de la basis de la community de la basis de la community benefit (from Worksheet 4) 1 cash and inchidad controllations of community benefit (from Worksheet 5) 1 cash and inchidad community benefit (from Worksheet 6) 1 cash and inchidad community benefit (from Worksheet 6) 1 cash and inchidad community benefit (from Worksheet 6) 1 cash and inchidad community benefit (from Worksheet 6) 1 cash and inchidad community benefit (from Worksheet 6) 1 cash and inchidad community benefit (from Worksheet 6) 1 cash and inchidad community benefit (from Worksheet 6) 1 cash and inchidad community benefit (from Worksheet 6) 1 cash and inchidad community benefit (from Worksheet 6) 1 cash and inchidad community benefit (from Worksheet 6) 1 cash and inchidad controllations of community benefit (from Worksheet 6) 1 cash and inchidad controllations of community benefit (from Worksheet 6) 1 cash and inchidad controllations of community benefit (from Worksheet 6) 1 cash and inchidad controllations of community benefit (from Worksheet 6) 1 cash and inchidad controllations of community benefit (from Worksheet 6) 1 cash and inchidad controllations of community benefit (from Worksheet 6) 1 cash and inchidad controllations of community benefit (from Worksheet 6) 1 cash and in | 1 a      | Did the organization have a financial   | assistance policy         | during the tax yea                    | ar? If "No," skip to        | question 6a                |   | 1a         |        |           |
| 2 testizes ouring the tax year.      Applied uniformly to all hospital facilities  | b        | If "Yes," was it a written policy?      | indicate which of the fol | llowing best describes                | application of the financia | l accietance nolicy to ite | various hospital                        | 1b         | Х      |           |
| Generally tailored to incividual hospital facilities   Avaver the tailousing based on the financial sesistance subplish protects in the applied to the target number of the organization is pre-federal Poverty Guidelines (FPG) as a factor in determining eligibility for providing free care?   11 'Yes, 'inclicate which of the following was the FPG family income limit for eligibility for providing discounted care? If 'Yes, 'inclicate which of the following was the family income limit for eligibility for providing discounted care? If 'Yes, 'indicate which of the following was the family income limit for eligibility for fiscounted care:   3a   X   | 2        | facilities during the tax year.         |                           |                                       |                             |                            |   |            |        |           |
| 3 Answer the Studering based on the fear-disk existions designibility ofters burster of the organization use Federal Poverty Guidelines (FPG) as a factor in determining eligibility for providing free care?    100%   150%   120%   120%   100%   120 |          |   |                           | L Appli                               | ed uniformly to mos         | st hospital facilities     | 3                                       |            |        |           |
| a Did the organization use Federal Poverty Guidelines (PFG) as a factor in determining eligibility for providing free care?    10%   150%   200%   200%   00her   %  |          | •                                       | •                         |                                       |                             |                            |   |            |        |           |
| if Yes, 1 indicate which of the following was the FPG family income limit for eligibility for free care:    100%   |          |   |                           |                                       |                             |                            |   |            |        |           |
| b Did the organization use PEG as a factor in determining eligibility for providing discounted care? If "Yes," indicate which of the following was the family income limit for eligibility for discounted care? If "Yes," indicate which of the following was the family income limit for eligibility of discounted care?  | а        |   |                           | •                                     |                             |                            |   |            | v      |           |
| b Did the organization use FPG as a factor in determining eligibility for providing discounted care? If "Yes," indicate which of the following was the family income limit for eligibility for discounted care:  2009  |          |   |                           | ¬ ·                                   |                             | e care:                    |   | 3a         | A      | ********* |
| of the following was the family income limit for eligibility for discounted care:    200%   250%   300%   300%   400%   X Other   500 %  |          |   |                           |                                       | <del></del>                 | O IS #12/ # !#!            |   |            |        |           |
| c if the organization used factors other than FPG in determining eligibility of rece or discounted care. Include in the description whether the organization used actors other than FPG in determining eligibility for free or discounted care in the description whether the organization used an asset test or determining eligibility for free or discounted care in the description whether the organization asset test or determining eligibility for free or discounted care in the first three or discounted care in the first three or discounted care in the first three organization is first three or discounted care in the first three organization three or discounted care in the first three organization three or discounted care in the first three organization three or discounted care in the first three organization three or discounted care in the first three organization three organizations in three organizations are three or discounted care?  6a IV   | D        |   |                           |                                       | -                           |                            | cate which                              | 2 L        | Y      |           |
| c if the organization used factors other than FPG in determining eligibility, describe in Part VI the income based criteria for determining eligibility for free or discounted care.  2 Did the organization stancel sessitiance policy that applied to he largest number of its patients during the tax year? provided under its financial assistance policy during the tax year? provided under its financial assistance policy during the tax year? provided amount? programs of the organization budget amounts for free or discounted care?  5 a Did the organization's financial assistance expenses exceed the budgeted amount? programs or a patient who was eligible for free or discounted care?  6 a Did the organization prepare a community benefit report during the tax year?  6 a Did the organization prepare a community benefit report during the tax year?  6 a Did the organization prepare a community benefit tax year?  7 Financial Assistance and Certain Other Community Benefits at Cost  Financial Assistance and Certain Other Community Benefits at Cost  Financial Assistance and Certain Other Community Benefits at Cost  Financial Assistance and Certain Other Community Benefits at Cost  Financial Assistance and Certain Other Community Benefits at Cost  Financial Assistance and Certain Other Community Benefits at Cost  Financial Assistance and Certain Other Community Benefits at Cost  Financial Assistance and Certain Other Community Benefits at Cost (O) Total Community Benefits community benefit coparasis (piptons)  a Financial Assistance at cost (from Worksheet 3, column b).  6 Total Financial Assistance and Certain Other Community Benefits of Community Benefits of Community Benefits at Cost (from Worksheet 4).  7 Financial Assistance and Certain Other Certain |          |   |                           | — — — — — — — — — — — — — — — — — — — |                             |                            |   | _ 3D       | 1      |           |
| determining eligibility for free or discounted care. Include in the description whether the organization used an asset test or other threshold, regardless of income, as a factor in determining eligibility for free or discounted care to the superinsport in fancial assistance policy but applied to the largest number of its patients during the tax year?  5a Did the organization budget amounts for free or discounted care provided under its financial assistance policy during the tax year?  5a Did the organization organization free or discounted care provided under its financial assistance policy during the tax year?  5b If Yes, did the organization make it available to considerations, was the organization unable to provide free or discounted care?  5c X  5a Did the organization prepare a community benefit report during the tax year?  5b If Yes, did the organization make it available to the public?  5c Did the organization prepare a community benefit report during the tax year?  6a Did the organization prepare a community benefit set of the financial Assistance and Relation make it available to the public?  6b If Yes, did the organization make it available to the public?  6c Did the organization prepare a community benefit set of cost provided the stateway to the stateway of the set of of the  | _        |   |                           |                                       |                             |                            | -                                       |            |        |           |
| to ther threshold, regardless of income, as a factor in determining eligibility for free or discounted care.  4  | Č        | -                                       |                           |                                       |                             |                            |   |            |        |           |
| Transcitately intigener?  The properties of the continuence of the con |          |   |                           | ,                                     | -                           |                            |   |            |        |           |
| 5a Did the organization budget amounts for free or discounted care provided under its financial assistance policy during the tax year?  5b If "Yes," clid the organization's financial assistance expenses exceed the budgeted amount?  5b IX  c If "Yes," clid the organization budget considerations, was the organization unable to provide free or discounted care?  6a Did the organization prepare a community benefit report during the tax year?  6a Did the organization prepare a community benefit report during the tax year?  6b IX  Complete the following table using the worksheets provided in the Schedule H Instructions, Do not submit these worksheets with the Schedule H.  7 Financial Assistance and Certain Other Community Benefits at Cost.  8 Financial Assistance and Certain Other Community Benefits at Cost.  9 Number of schridles or served programs (epitional) benefits at Cost.  10 Number of schridles or served programs (epitional) benefits at Cost.  11 Assistance and cost (from Worksheet 3, column a)  12 Costs of other means-tested government programs (from Worksheet 3, column b)  13 Total Financial Assistance and Means-Tested Government Programs  13 Syz2, 197.  1 Se Worksheet 3, column b)  14 Total Financial Assistance and Means-Tested Government Programs  15 Community benefit operations (from Worksheet 4)  16 Health professions education (from Worksheet 5)  113,595,274.  113,595,275.  113,595,275.  113,595,275.  113,595,275.  113,595,275.  113,595,275.  113,595,275.  113,595,275.  113,595,275.  113,595,275 | 4        |   |                           |                                       |                             |                            |   | 4          | Х      |           |
| b If "Yes," did the organization's financial assistance expenses exceed the budgeted amount?  c If "Yes" to line 5b, as a result of budget considerations, was the organization unable to provide free or discounted care?  5c   | 5a       |   |                           |                                       |                             |                            |   | 5a         | Х      |           |
| care to a patient who was eligible for free or discounted care?  6a Did the organization prepare a community benefit report during the tax year?  b If "Yes," did the organization make it available to the public?  Complete the following table using the worksheets provided in the Schedule I instructions. Do not submit these worksheets with the Schedule II.  7. Financial Assistance and Certain Other Community Benefits at Cost  Financial Assistance and Certain Other Community Benefits at Cost  Financial Assistance and Certain Other Community Benefits at Cost  Financial Assistance and Certain Other Community Benefits at Cost  Financial Assistance and Certain Other Community Benefits at Cost  Financial Assistance at cost (from Worksheet 1).  b Medicaid (from Worksheet 3, column b).  c Costs of other means-tested government programs (rom Worksheet 3, column b).  d Total Financial Assistance and Means-Tested Government Programs.  Other Benefits  e Community health improvement services and community benefit operations (from Worksheet 4).  f Health professions education (from Worksheet 5).  g Subsidized health services (from Worksheet 7).  i Cash and in-kind contributions for community benefit (from Worksheet 7).  i Cash and in-kind contributions for community benefit (from Worksheet 8).  j Total. Other Benefits.   | b        | If "Yes," did the organization's finan- | cial assistance exp       | enses exceed the                      | e budgeted amount           | ?                          | *************************************** | 5b         | Х      |           |
| 6a Did the organization prepare a community benefit report during the tax year?  6b If 'Yes,' did the organization make it available to the public?  Complete the bilowing table using the worksheets provided in the Schedule H instructions. On not submit these worksheets with the Schedule H.  7 Financial Assistance and Certain Other Community Benefits at Cost  Financial Assistance and Programs  a Financial Assistance at cost (from Worksheet 1)  b Medicaid (from Worksheet 3, column b)  c Costs of other means-tested government programs (from Worksheet 3, column a)  7 Total Financial Assistance and Means-Tested Government Programs  6 Total Financial Assistance at cost (from Worksheet 3, column b)  6 Total Financial Assistance and Means-Tested Government Programs  7 Financial Assistance at cost (from Worksheet 3, column b)  6 Total Financial Assistance at cost (from Worksheet 3, column b)  7 Financial Assistance at cost (from Worksheet 3, column b)  8 Total Financial Assistance at cost (from Worksheet 3, column b)  9 Total Financial Assistance and Means-Tested Government Programs  10 Total Financial Assistance and Means-Tested Government Programs  11 Total Financial Assistance at cost (from Worksheet 3)  12 Total Financial Assistance at cost (from Worksheet 4)  13 Total Financial Assistance at cost (from Worksheet 7)  14 Feath professions education (from Worksheet 7)  15 Cash and in-kind contributions for community benefits (from Worksheet 7)  16 Cash and in-kind contributions for community benefits (from Worksheet 8)  17 Total Cither Benefits  18 Total Cither Benefits  19 Total Cither Benefits  19 Total Cither Benefits  | c        | If "Yes" to line 5b, as a result of bud | get considerations        | , was the organiz                     | ation unable to pro         | vide free or discou        | inted                                   |            |        |           |
| b If "Yes," did the organization make it available to the public?  Complete the following table using the worksheets provided in the Schedule H instructions, Do not submit these worksheets with the Schedule H.  7 Financial Assistance and Certain Other Community Benefits at Cost  Financial Assistance and Means-Tested Government Programs a Financial Assistance at cost (from Worksheet 1).  b Medicaid (from Worksheet 3, column a) c Costs of other means-tested government Programs  Other Benefits e Community benefit spenses  organization and the spense of table expense of the spense of table expense  |          | care to a patient who was eligible for  | r free or discounte       | d care?                               | ·                           |                            |   | 5с         |        | X         |
| Complete the following table using the worksheets provided in the Schedule H instructions, Do not submit these worksheets with the Schedule H.   Financial Assistance and Certain Other Community Benefits at Cost   |          |   |                           |                                       |                             |                            |   | 6a         |        | <u> </u>  |
| Financial Assistance and Certain Other Community Benefits at Cost   Financial Assistance and   Means-Tested Government Programs a Financial Assistance at cost (from Worksheet 1)   35,272,197.   0 . 35,272,197.   1 . 86 %   | b        | If "Yes," did the organization make it  | t available to the p      | ublic?                                |                             |                            |   | 6b         | X      |           |
| Financial Assistance and   Means-Tested Government Programs   (a) Number of served (optional)   (b) Persons (served (optional)   (b) Persons (optional)   (c) Entert (optional)   (d) Direct (option   |          |   |                           |                                       | not submit these workshe    | ets with the Schedule H    | •                                       |            |        |           |
| Means-Tested Government Programs   a Financial Assistance at cost (from Worksheet 1)   35,272,197.   0 • 35,272,197.   1 • 86 %  | 7        |   |                           |                                       | (c) Total                   | (d) Direct                 | (e) Not                                 | <b>(f)</b> | Dercen | t of      |
| a Financial Assistance at cost (from Worksheet 1)  |          |   | activities or             | served                                | community                   | offsetting                 | community                               |            |        |           |
| Worksheet 1)   |          | •                                       | programs (optional)       | (optional)                            | perient expense             | revenue                    | belieff expense                         |            |        |           |
| b Medicaid (from Worksheet 3, column a)  c Costs of other means-tested government programs (from Worksheet 3, column b)  d Total Financial Assistance and Means-Tested Government Programs  Other Benefits  e Community health improvement services and community benefit operations (from Worksheet 4)  f Health professions education (from Worksheet 5)  g Subsidized health services (from Worksheet 7)  i Cash and in-kind contributions for community benefit (from Worksheet 8)  j Total. Other Benefits  1 2,527,197.  35,272,197.  35,272,197.  1.86%  32,627,154.  1,747,728. 30,879,426.  1.63%  1.63%  1.747,728. 30,879,426.  1.63%  1.63%  1.75,000.  0.75,000.  0.75,000.  0.00%  1.75,000.  1.75,000.  1.75,000.  1.75,000.  1.75,000.  1.75,000.  1.75,000.  1.781%   | а        | ,                                       |                           |                                       | 25 272 107                  | 0                          | 25 272 107                              | 1          | 86     | <u>ې</u>  |
| column a)  c Costs of other means-tested government programs (from Worksheet 3, column b).  d Total Financial Assistance and Means-Tested Government Programs.  Other Benefits  e Community health improvement services and community benefit operations (from Worksheet 4).  f Health professions education (from Worksheet 5).  g Subsidized health services (from Worksheet 6).  h Research (from Worksheet 7).  i Cash and in-kind contributions for community benefit (from Worksheet 8).  j Total. Other Benefits.  c Costs of other means-tested government (from Worksheet 8).  35,272,197.  35,272,197.  1.86%  32,627,154.  1,747,728. 30,879,426.  1.63%  1.63%  1.63%  1.63%  5.99%  3.615,874.  5.99%  3.615,874.  5,048. 3,610,82619%  7.81%   | <b>h</b> |   |                           |                                       | 35,272,197.                 |                            | 35,272,197.                             |            | •00    | -         |
| c Costs of other means-tested government programs (from Worksheet 3, column b)   | U        |   |                           |                                       |                             |                            |   |            |        |           |
| government programs (from Worksheet 3, column b)   | c        | ,                                       | ·                         |                                       |                             |                            |   |            |        |           |
| Worksheet 3, column b)       35,272,197.       35,272,197.       1.86%         Other Benefits         e Community health improvement services and community benefit operations (from Worksheet 4)       32,627,154.       1,747,728.       30,879,426.       1.63%         f Health professions education (from Worksheet 5)       113,595,274.       0.113,595,274.       5.99%         g Subsidized health services (from Worksheet 6)       75,000.       0.75,000.       .00%         h Research (from Worksheet 7)       75,000.       0.75,000.       .00%         i Cash and in-kind contributions for community benefit (from Worksheet 8)       3,615,874.       5,048.       3,610,826.       .19%         j Total. Other Benefits       149,913,302.       1,752,776.       148,160,526.       7.81%  | ·        |   |                           |                                       |                             |                            |   |            |        |           |
| d Total Financial Assistance and Means-Tested Government Programs         35,272,197.         35,272,197.         1.86%           Other Benefits           e Community health improvement services and community benefit operations (from Worksheet 4)         32,627,154.         1,747,728.         30,879,426.         1.63%           f Health professions education (from Worksheet 5)         113,595,274.         0.113,595,274.         5.99%           g Subsidized health services (from Worksheet 6)         75,000.         0.75,000.         0.0%           h Research (from Worksheet 7)         75,000.         0.75,000.         0.0%           i Cash and in-kind contributions for community benefit (from Worksheet 8)         3,615,874.         5,048.         3,610,826.         19%           j Total. Other Benefits         149,913,302.         1,752,776.         148,160,526.         7.81%  |          | • • •                                   |                           |                                       |                             |                            |   |            |        |           |
| Other Benefits           e Community health improvement services and community benefit operations (from Worksheet 4)         32,627,154.         1,747,728.         30,879,426.         1.63%           f Health professions education (from Worksheet 5)         113,595,274.         0.113,595,274.         5.99%           g Subsidized health services (from Worksheet 6)         75,000.         0.75,000.         .00%           h Research (from Worksheet 7)         75,000.         0.75,000.         .00%           i Cash and in-kind contributions for community benefit (from Worksheet 8)         3,615,874.         5,048.         3,610,826.         .19%           j Total. Other Benefits         149,913,302.         1,752,776.         148,160,526.         7.81%   | d        | •                                       |                           |                                       |                             |                            |   |            |        |           |
| e Community health improvement services and community benefit operations (from Worksheet 4)  |          | Means-Tested Government Programs        |                           |                                       | 35,272,197.                 |                            | 35,272,197.                             | 1          | .86    | ૪         |
| improvement services and community benefit operations (from Worksheet 4) 32,627,154. 1,747,728. 30,879,426. 1.63% f Health professions education (from Worksheet 5) 113,595,274. 0.113,595,274. 5.99% g Subsidized health services (from Worksheet 6) 75,000. 0.75,000. 0.00% i Cash and in-kind contributions for community benefit (from Worksheet 8) 3,615,874. 5,048. 3,610,826. 19% j Total. Other Benefits 149,913,302. 1,752,776. 148,160,526. 7.81%  |          | Other Benefits                          |                           |                                       |                             |                            |   |            |        |           |
| community benefit operations       32,627,154.       1,747,728.       30,879,426.       1.63%         f Health professions education (from Worksheet 5)       113,595,274.       0.113,595,274.       5.99%         g Subsidized health services (from Worksheet 6)       75,000.       0.75,000.       .00%         i Cash and in-kind contributions for community benefit (from Worksheet 8)       3,615,874.       5,048.       3,610,826.       .19%         j Total. Other Benefits       149,913,302.       1,752,776.       148,160,526.       7.81%  | е        | Community health                        |                           |                                       |                             |                            |   |            |        |           |
| (from Worksheet 4)       32,627,154.       1,747,728.       30,879,426.       1.63%         f Health professions education (from Worksheet 5)       113,595,274.       0.113,595,274.       5.99%         g Subsidized health services (from Worksheet 6)       75,000.       0.75,000.       .00%         h Research (from Worksheet 7)       75,000.       0.75,000.       .00%         i Cash and in-kind contributions for community benefit (from Worksheet 8)       3,615,874.       5,048.       3,610,826.       .19%         j Total. Other Benefits       149,913,302.       1,752,776.       148,160,526.       7.81%   |          | improvement services and                |                           |                                       |                             |                            |   |            |        |           |
| f Health professions education (from Worksheet 5)  g Subsidized health services (from Worksheet 6)  h Research (from Worksheet 7)  i Cash and in-kind contributions for community benefit (from Worksheet 8)  j Total. Other Benefits  113,595,274.  0 . 113,595,274.  5 . 99%  75,000 .  0 . 75,000 .  0 . 00%  75,000 .  13,595,274.  148,500,274.  148,160,526.  148,160,526.  7 . 81%  |          | community benefit operations            |                           |                                       |                             |                            |   |            |        | _         |
| (from Worksheet 5)       113,595,274.       0 • 113,595,274.       5 • 99%         g Subsidized health services (from Worksheet 6)       75,000 • 0 • 75,000 • 00%         h Research (from Worksheet 7)       75,000 • 0 • 75,000 • 00%         i Cash and in-kind contributions for community benefit (from Worksheet 8)       3,615,874.       5,048 • 3,610,826.       19%         j Total. Other Benefits       149,913,302.       1,752,776.       148,160,526.       7.81%  |          | -                                       |                           |                                       | 32,627,154.                 | 1,747,728.                 | 30,879,426.                             | 1          | .63    | <u>*</u>  |
| g Subsidized health services (from Worksheet 6)  h Research (from Worksheet 7)  i Cash and in-kind contributions for community benefit (from Worksheet 8)  j Total. Other Benefits  3,615,874.  5,048.  3,610,826.  148,160,526.  7.81%  | f        |   |                           |                                       |                             | 0                          |   | _          | 0.0    | ٥         |
| (from Worksheet 6)       75,000 • 0 • 75,000 • .00%         h Research (from Worksheet 7)       75,000 • 0 • 75,000 • .00%         i Cash and in-kind contributions for community benefit (from Worksheet 8)       3,615,874 • 5,048 • 3,610,826 • .19%         j Total. Other Benefits       149,913,302 • 1,752,776 • 148,160,526 • 7 • 81%  |          | •                                       |                           |                                       | 113,595,274.                | 0.                         | 113,595,274.                            | )          | •99    | 8         |
| h Research (from Worksheet 7)  | 9        |   |                           |                                       |                             |                            |   | !          |        |           |
| i Cash and in-kind contributions for community benefit (from Worksheet 8) 3,615,874. 5,048. 3,610,82619% j Total. Other Benefits 149,913,302. 1,752,776. 148,160,526. 7.81%  |          |   |                           |                                       | 75 000                      | 0                          | 75 000                                  |            | 00     | 9         |
| for community benefit (from Worksheet 8) 3,615,874. 5,048. 3,610,826. 19%  j Total. Other Benefits 149,913,302. 1,752,776. 148,160,526. 7.81%  |          |   |                           |                                       | 13,000                      | 0.                         | 13,000.                                 | <u> </u>   | • 0 0  | ·o        |
| Worksheet 8)       3,615,874.       5,048.       3,610,826.       .19%         j Total. Other Benefits       149,913,302.       1,752,776.       148,160,526.       7.81%  | ł        |   |                           |                                       |                             |                            |   | I          |        |           |
| j Total. Other Benefits 149,913,302. 1,752,776. 148,160,526. 7.81%   |          |   |                           |                                       | 3 615 074                   | 5.048                      | 3 610 926                               |            | . 10   | 9         |
|  | i        | ,                                       |                           |                                       | <u> </u>                    |                            |   | 7          |        |           |
|  |          | Total. Add lines 7d and 7j              |                           |                                       | 185,185,499.                | 1,752,776.                 | -                                       |            |        |           |

52-0591656 Page 2 THE JOHNS HOPKINS HOSPITAL Schedule H (Form 990) 2012 Community Building Activities Complete this table if the organization conducted any community building activities during the tax year, and describe in Part VI how its community building activities promoted the health of the communities it serves. (b) Persons (d) Direct (f) Percent of (a) Number of (c) Total served (optional) offsetting revenue community activities or programs (optional) total expense building expense building expense 33,217. 33,217. .00% Physical improvements and housing .01% 0. 121,198. 121,198. Economic development 589,338. 0. 589,338. .03% 3 Community support 128,951. 0. 128,951. .01% 4 **Environmental improvements** Leadership development and 0. 8,674. .00% 8,674. training for community members 181,632. 0. 181,632. .01% 6 Coalition building 7 Community health improvement .02% 428,492. 428,492. advocacy 68,320. 15,000. 53,320. .00% Workforce development 6,575. .07% 1,316,600, 1,323,175 9 Other 21,575. .15% 2,861,422, 2,882,997. 10 Total Part III Bad Debt, Medicare, & Collection Practices Yes No Section A. Bad Debt Expense Did the organization report bad debt expense in accordance with Healthcare Financial Management Association Х 1 Statement No. 15? Enter the amount of the organization's bad debt expense. Explain in Part VI the 59,692,538. methodology used by the organization to estimate this amount Enter the estimated amount of the organization's bad debt expense attributable to patients eligible under the organization's financial assistance policy. Explain in Part VI the methodology used by the organization to estimate this amount and the rationale, if any, 0. for including this portion of bad debt as community benefit Provide in Part VI the text of the footnote to the organization's financial statements that describes bad debt expense or the page number on which this footnote is contained in the attached financial statements. Section B. Medicare Enter total revenue received from Medicare (including DSH and IME) 5 488,133,104. 5 6 440,832,096. Enter Medicare allowable costs of care relating to payments on line 5 6 47,301,008. 7 Subtract line 6 from line 5. This is the surplus (or shortfall) Describe in Part VI the extent to which any shortfall reported in line 7 should be treated as community benefit. Also describe in Part VI the costing methodology or source used to determine the amount reported on line 6. Check the box that describes the method used: X Cost to charge ratio Other ☐ Cost accounting system Section C. Collection Practices Х 9a Did the organization have a written debt collection policy during the tax year? 9a b If "Yes," did the organization's collection policy that applied to the largest number of its patients during the tax year contain provisions on the Х collection practices to be followed for patients who are known to qualify for financial assistance? Describe in Part VI Management Companies and Joint Ventures (owned 10% or more by officers, directors, trustees, key employees, and physicians - see instructions) (a) Name of entity (b) Description of primary (c) Organization's (d) Officers, direct-(e) Physicians' ors, trustees, or profit % or stock profit % or activity of entity key employees' ownership % stock profit % or stock ownership % ownership %

| Hartov Facility Information                               |                   |                            |                     |                   |                          |                   |             |          |                  |           |
|---|-------------------|----------------------------|---------------------|-------------------|--------------------------|-------------------|-------------|----------|------------------|-----------|
| Section A. Hospital Facilities                            |                   | <u>a</u>                   |                     |                   | ŀ                        |                   |             |          |                  |           |
| (list in order of size, from largest to smallest)         |                   | General medical & surgical |                     |                   | <u></u>                  |                   |             |          |                  |           |
|   |                   | ıns                        |                     | İ                 | Critical access hospital |                   |             |          |                  |           |
|   | ल                 | <u> প্র</u>                | <u>ta</u>           | <u></u>           | စွ                       |                   |             |          |                  |           |
| How many hospital facilities did the organization operate | ğ                 | ica                        | gs                  | ğ                 | SS                       | ≝                 |             |          |                  | 1         |
|   | ڠ                 | )ed                        | 150                 | ĕ                 | ő                        | fac               | 2           |          |                  |           |
| during the tax year?1                                     | Licensed hospital | 교                          | Children's hospital | Teaching hospital | ag                       | Research facility | ER-24 hours | e        |                  |           |
|   | Š                 | Jers                       | 쁑                   | 등                 | cal                      | ear               | 24          | oth.     |                  | Facility  |
|   | <u>  ខ</u> ្ម     | 3e                         | 톳                   | ea                | Ħ                        | Ses               | ġ.          | ER-other | 4                | reporting |
| Name, address, and primary website address                |                   |                            |                     |                   |                          | u.                | ш.          | ш        | Other (describe) | group     |
| 1 THE JOHNS HOPKINS HOSPITAL                              |                   |                            |                     |                   |                          |                   |             |          |                  |           |
| 1800 ORLEANS STREET                                       |                   |                            |                     |                   |                          |                   |             |          |                  |           |
| BALTIMORE, MD 21287                                       | 7                 |                            |                     |                   |                          |                   |             |          |                  |           |
| HTTP://WWW.HOPKINSMEDICINE.ORG/THE JOH                    | X                 |                            |                     |                   |                          |                   |             |          |                  |           |
|   | +==               |                            | -                   |                   |                          |                   |             |          |                  |           |
|   | ┨                 |                            |                     |                   |                          |                   |             |          |                  | ĺ         |
|   | $\dashv$          |                            |                     |                   |                          |                   |             |          |                  |           |
|   | -                 |                            |                     |                   |                          |                   |             |          |                  |           |
|   |                   |                            |                     |                   |                          |                   |             |          |                  |           |
|   |                   |                            |                     |                   |                          |                   |             |          |                  |           |
|   | 7                 |                            |                     |                   |                          |                   |             |          |                  |           |
|   | 1                 |                            |                     |                   |                          |                   |             |          |                  |           |
|   | 1                 |                            |                     |                   |                          |                   |             |          |                  |           |
|   | +-                |                            | -                   |                   |                          |                   |             |          |                  |           |
|   | $\dashv$          |                            |                     |                   |                          |                   |             |          |                  |           |
|   | 4                 |                            |                     |                   |                          |                   |             |          |                  |           |
|   | 4                 |                            |                     |                   |                          |                   |             |          |                  |           |
|   | ·                 |                            |                     |                   |                          |                   |             |          |                  |           |
|   | _                 |                            |                     |                   |                          |                   |             |          |                  |           |
|   |                   |                            |                     |                   |                          |                   |             |          |                  |           |
|   | 7                 |                            |                     |                   |                          |                   |             |          |                  |           |
|   | 1                 |                            |                     |                   |                          |                   |             |          |                  |           |
|   | $\top$            |                            |                     |                   | _                        | $\vdash$          |             |          |                  |           |
|   | 1                 |                            |                     |                   |                          |                   |             |          |                  |           |
|   | -                 |                            |                     |                   |                          |                   |             |          |                  |           |
|   | -                 |                            |                     |                   |                          |                   |             |          |                  |           |
|   | _                 |                            | <u> </u>            |                   |                          | <u> </u>          |             |          |                  |           |
|   | 4                 |                            |                     |                   |                          |                   |             |          |                  |           |
|   | _                 |                            |                     |                   |                          |                   |             |          |                  |           |
|   |                   |                            |                     |                   |                          |                   |             |          |                  |           |
|   | 1                 |                            |                     |                   |                          |                   |             |          |                  |           |
|   |                   |                            |                     |                   |                          |                   |             |          |                  |           |
|   | 1                 |                            |                     |                   | ľ                        |                   |             |          |                  |           |
|   | ┨                 |                            |                     |                   |                          |                   |             |          |                  |           |
|   | -                 |                            |                     |                   |                          |                   |             |          |                  |           |
|   | -                 |                            | ļ                   | _                 |                          |                   |             |          |                  |           |
|   | 4                 |                            |                     |                   |                          |                   |             |          | •                | ŀ         |
|   | 1                 |                            |                     |                   |                          |                   |             |          |                  |           |
|   |                   |                            |                     |                   |                          |                   |             |          |                  |           |
|   |                   |                            |                     | ļ                 |                          |                   |             |          |                  |           |
|   |                   |                            |                     |                   |                          |                   |             |          |                  |           |
|   | 1                 |                            |                     |                   |                          |                   |             |          |                  |           |
|   | 1                 |                            |                     |                   |                          |                   |             |          |                  |           |
|   | 4                 |                            |                     |                   |                          |                   |             |          |                  |           |
|   | +                 |                            |                     | <del> </del>      |                          |                   |             |          |                  |           |
|   | 4                 |                            |                     |                   |                          |                   |             |          |                  |           |
|   | 4                 |                            |                     |                   |                          |                   |             |          |                  |           |
|   | 1                 |                            |                     |                   |                          |                   |             |          |                  |           |
|   |                   |                            |                     | L                 | L                        | <u></u>           | <u> </u>    |          |                  |           |
|   |                   |                            |                     |                   |                          |                   |             |          |                  |           |
|   | 1                 |                            |                     |                   |                          |                   |             |          |                  |           |
|   | 1                 | -                          |                     |                   |                          |                   |             |          |                  |           |
|   | 4                 |                            |                     | 1                 | 1                        |                   |             | l        |                  | 1         |

# Part V Facility Information (continued)

Section B. Facility Policies and Practices

(Complete a separate Section B for each of the hospital facilities or facility reporting groups listed in Part V, Section A)

| For | single facility filers only: line number of hospital facility (from Schedule H, Part V, Section A)                              |     | Yes   | No       |
|-----|---|-----|---|----------|
| C   | community Health Needs Assessment (Lines 1 through 8c are optional for tax years beginning on or before March 23, 2012          | λ   | res   | INO      |
|     | During the tax year or either of the two immediately preceding tax years, did the hospital facility conduct a community heal    |     |   | <b> </b> |
| •   | needs assessment (CHNA)? If "No," skip to line 9  | 1   | Х   |          |
|     | If "Yes," indicate what the CHNA report describes (check all that apply):   | ··· |   |          |
| é   | V   |     |   |          |
| k   | TV -  |     |   |          |
|     | <b>V</b>  |     |   |          |
| •   | ,   |     |   |          |
|     | of the community  1 X How data was obtained   |     |   |          |
| •   |   |     |   |          |
| ٩   | · ·   |     |   |          |
| ı   | ,   | У   |   |          |
| _   | groups  The process for identifying and prioritizing community health needs and services to meet the community health ne        |     |   |          |
| Ç   | [ <del>       </del>  | eas |   |          |
| ł   |   |     |   |          |
|     | Information gaps that limit the hospital facility's ability to assess the community's health needs                              |     |   |          |
| J   | Other (describe in Part VI)   |     |   |          |
| 2   | Indicate the tax year the hospital facility last conducted a CHNA:  20 12   |     | 1   |          |
| 3   | In conducting its most recent CHNA, did the hospital facility take into account input from representatives of the community     | ′   |   |          |
|     | served by the hospital facility, including those with special knowledge of or expertise in public health? If "Yes," describe in |     |   |          |
|     | Part VI how the hospital facility took into account input from persons who represent the community, and identify the person     |     | ١,,   |          |
|     | the hospital facility consulted   | 3   | X   | ļ        |
| 4   | Was the hospital facility's CHNA conducted with one or more other hospital facilities? If "Yes," list the other                 |     |   | ١,,      |
| _   | hospital facilities in Part VI  |     | \ <del>\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\</del> | X        |
| 5   | Did the hospital facility make its CHNA report widely available to the public?  | 5   | Х   |          |
|     | If "Yes," indicate how the CHNA report was made widely available (check all that apply):  |     |   |          |
| ā   |   |     |   |          |
| t   |   |     |   |          |
| _ ( |   |     |   |          |
| 6   | If the hospital facility addressed needs identified in its most recently conducted CHNA, indicate how (check all                |     |   |          |
|     | that apply to date):  |     |   |          |
| a   |   |     |   |          |
|     | through the CHNA  |     |   |          |
| t   |   |     |   |          |
| C   |   |     |   |          |
| C   |   |     |   |          |
| €   |   |     |   |          |
| f   | TT  |     |   |          |
| ę   |   |     |   |          |
| h   | ,,  |     |   |          |
| i   | Other (describe in Part VI)   |     |   |          |
| 7   | ,   |     | :   |          |
|     | in Part VI which needs it has not addressed and the reasons why it has not addressed such needs                                 | 7   | X   |          |
| 8a  | a Did the organization incur an excise tax under section 4959 for the hospital facility's failure to conduct a CHNA             |     |   |          |
|     | as required by section 501(r)(3)?   | 8a  | <b>_</b>  | X_       |
|     | olf "Yes" to line 8a, did the organization file Form 4720 to report the section 4959 excise tax?                                | 8ь  |   |          |
| c   | If "Yes" to line 8b, what is the total amount of section 4959 excise tax the organization reported on Form 4720                 |     |   |          |
|     | for all of its hospital facilities?   |     | 1   |          |

| Pε       | ırt V                                      | Facility Information (continued) THE JOHNS HOPKINS HOSPITAL  |    |     |             |
|----------|--|--|----|-----|-------------|
| Fi       | nancial                                    | Assistance Policy  |    | Yes | No          |
|          | Did the                                    | e hospital facility have in place during the tax year a written financial assistance policy that:                            |    |     |             |
| 9        | Explair                                    | ned eligibility criteria for financial assistance, and whether such assistance includes free or discounted care?             | 9  | Х   |             |
| 10       |  | ederal poverty guidelines (FPG) to determine eligibility for providing free care?  | 10 | Х   |             |
|          |  | ," indicate the FPG family income limit for eligibility for free care: 200 %   |    |     |             |
|          |  | explain in Part VI the criteria the hospital facility used.  |    |     |             |
| 11       |  | FPG to determine eligibility for providing <i>discounted</i> care?   | 11 | Х   | *********** |
|          |  | ," indicate the FPG family income limit for eligibility for discounted care:500 %  |    |     |             |
|          |  | explain in Part VI the criteria the hospital facility used.  |    |     |             |
| 12       |  | ned the basis for calculating amounts charged to patients?   | 12 | Х   | +********** |
|          |  | " indicate the factors used in determining such amounts (check all that apply):  |    |     |             |
| а        |  | Income level   |    |     |             |
| b        | T  | Asset level  |    |     |             |
| c        | TV   | Medical indigency  |    |     |             |
| d        | . —  | Insurance status   |    |     |             |
| e        | $\overline{}$                              | Uninsured discount   |    |     |             |
| f        |  | Medicaid/Medicare  |    |     |             |
| ,        | X  | State regulation   |    |     |             |
| 9<br>h   |  | Other (describe in Part VI)  |    |     |             |
| 13       |  | ned the method for applying for financial assistance?  | 42 | Х   |             |
| 14       |  | ed measures to publicize the policy within the community served by the hospital facility?                                    | 13 | X   | -           |
| . 7      |  | " indicate how the hospital facility publicized the policy (check all that apply):   | 14 |     |             |
| а        | T.   | The policy was posted on the hospital facility's website   |    |     |             |
| a<br>b   | 37   |  |    |     |             |
|          | V  | The policy was attached to billing invoices  |    |     |             |
| C        | . 37                                       | The policy was posted in the hospital facility's emergency rooms or waiting rooms  |    |     |             |
| d        | v  | The policy was posted in the hospital facility's admissions offices  |    |     |             |
| e<br>f   | X  | The policy was provided, in writing, to patients on admission to the hospital facility                                       |    |     |             |
| ١ ـ      |  | The policy was available on request  |    |     |             |
| <u>9</u> | <u>                                   </u> | Other (describe in Part VI)  |    |     |             |
|          |  | d Collections  | 1  | r   | Ι           |
| 10       |  | hospital facility have in place during the tax year a separate billing and collections policy, or a written financial        |    | v   |             |
| 16       |  | ince policy (FAP) that explained actions the hospital facility may take upon non-payment?                                    | 15 | X   | <u> </u>    |
| 16       |  | all of the following actions against an individual that were permitted under the hospital facility's policies during the tax |    |     |             |
| _        |  | efore making reasonable efforts to determine patient's eligibility under the facility's FAP:                                 |    |     |             |
| a        |  | Reporting to credit agency   |    |     |             |
| b        |  | Lawsuits   |    |     |             |
| c        |  | Liens on residences  |    |     |             |
| d        | 一  | Body attachments  Other similar estima (describe in Bod VII)   |    |     |             |
| e        |  | Other similar actions (describe in Part VI)  |    |     |             |
| 17       |  | hospital facility or an authorized third party perform any of the following actions during the tax year before making        |    |     | 177         |
|          |  | able efforts to determine the patient's eligibility under the facility's FAP?  | 17 |     | X           |
|          |  | " check all actions in which the hospital facility or a third party engaged:   |    |     |             |
| a        |  | Reporting to credit agency   |    |     |             |
| b        | $\overline{}$                              | Lawsuits   |    |     |             |
| c        |  | Liens on residences  |    |     |             |
| d        |  | Body attachments   |    |     |             |
| e        |  | Other similar actions (describe in Part VI)  |    |     |             |

| Sch | edule H      | (Form 990) 2012 THE JOHNS HOPKINS HOSPITAL 52-0   | 5916 | 56 p | age 6 |
|-----|--------------|---|------|------|-------|
| Pa  | art V        | Facility Information (continued) THE JOHNS HOPKINS HOSPITAL   |      |      |       |
| 18  | Indicat      | te which efforts the hospital facility made before initiating any of the actions listed in line 17 (check all that          |      |      |       |
|     | apply):      | · · · · · · · · · · · · · · · · · · ·   |      |      |       |
| á   |              | Notified individuals of the financial assistance policy on admission  |      |      |       |
| ŀ   | $\mathbf{X}$ | Notified individuals of the financial assistance policy prior to discharge  |      |      |       |
| (   | ; X          | Notified individuals of the financial assistance policy in communications with the patients regarding the patients' bi      | lls  |      |       |
| (   | X            | Documented its determination of whether patients were eligible for financial assistance under the hospital facility's       |      |      |       |
|     |              | financial assistance policy   |      |      |       |
| •   |              | Other (describe in Part VI)   |      |      |       |
| P   | olicy Re     | lating to Emergency Medical Care  |      |      |       |
|     |              |   |      | Yes  | No    |
| 19  | Did the      | e hospital facility have in place during the tax year a written policy relating to emergency medical care that requires the | ie   |      |       |
|     | hospita      | al facility to provide, without discrimination, care for emergency medical conditions to individuals regardless of their    |      |      |       |
|     | eligibilit   | ty under the hospital facility's financial assistance policy?   | 19   | Х    |       |
|     |              |   |      |      |       |
|     | If "No,"     | indicate why:   |      |      |       |
| a   | · 🔲          | The hospital facility did not provide care for any emergency medical conditions   |      |      |       |
| k   | , <u> </u>   | The hospital facility's policy was not in writing   |      |      |       |
| C   | , 🔲          | The hospital facility limited who was eligible to receive care for emergency medical conditions (describe in Part VI)       |      |      |       |
| C   | <u> </u>     | Other (describe in Part VI)   |      |      |       |
| С   | harges 1     | to Individuals Eligible for Assistance under the FAP (FAP-Eligible Individuals)   |      |      |       |
| 20  | Indicat      | e how the hospital facility determined, during the tax year, the maximum amounts that can be charged to FAP-eligible        | е 🌅  |      |       |
|     | individu     | uals for emergency or other medically necessary care.   |      |      |       |
| â   |              | The hospital facility used its lowest negotiated commercial insurance rate when calculating the maximum amounts             |      |      |       |
|     |              | that can be charged   |      |      |       |
| Ł   | <b>,</b>     | The hospital facility used the average of its three lowest negotiated commercial insurance rates when calculating           |      |      |       |
|     |              | the maximum amounts that can be charged   |      |      |       |
| c   |              | The hospital facility used the Medicare rates when calculating the maximum amounts that can be charged                      |      |      |       |
| c   | X            | Other (describe in Part VI)   |      |      |       |
| 21  | During       | the tax year, did the hospital facility charge any of its FAP-eligible individuals, to whom the hospital facility           |      |      |       |
|     | provide      | ed emergency or other medically necessary services, more than the amounts generally billed to individuals who had           |      |      |       |
|     | insuran      | nce covering such care?   | 21   |      | X     |
|     |              | ," explain in Part VI.  |      |      |       |
| 22  | During       | the tax year, did the hospital facility charge any FAP-eligible individuals an amount equal to the gross charge for any     |      |      |       |
|     |              | provided to that individual?  | 22   |      | X     |
|     | If "Yes,     | ," explain in Part VI.  |      |      |       |

### Part VI Supplemental Information

Complete this part to provide the following information.

- 1 Required descriptions. Provide the descriptions required for Part I, lines 3c, 6a, and 7; Part II; Part III, lines 4, 8, and 9b; Part V, Section A; and Part V, Section B, lines 1j, 3, 4, 5c, 6i, 7, 10, 11, 12h, 14g, 16e, 17e, 18e, 19c, 19d, 20d, 21, and 22.
- 2 Needs assessment. Describe how the organization assesses the health care needs of the communities it serves, in addition to any needs assessments reported in Part V, Section B.
- 3 Patient education of eligibility for assistance. Describe how the organization informs and educates patients and persons who may be billed for patient care about their eligibility for assistance under federal, state, or local government programs or under the organization's financial assistance policy.
- 4 Community information. Describe the community the organization serves, taking into account the geographic area and demographic constituents it serves.
- **Promotion of community health.** Provide any other information important to describing how the organization's hospital facilities or other health care facilities further its exempt purpose by promoting the health of the community (e.g., open medical staff, community board, use of surplus funds, etc.).
- 6 Affiliated health care system. If the organization is part of an affiliated health care system, describe the respective roles of the organization and its affiliates in promoting the health of the communities served.
- 7 State filing of community benefit report. If applicable, identify all states with which the organization, or a related organization, files a community benefit report.
- **Facility reporting group(s).** If applicable, for each hospital facility in a facility reporting group provide the descriptions required for Part V, Section B, lines 1j, 3, 4, 5c, 6i, 7, 10, 11, 12h, 14g, 16e, 17e, 18e, 19c, 19d, 20d, 21, and 22.

PART I, LINE 7: A COST-TO-CHARGE RATIO (FROM WORKSHEET 2) IS USED TO

CALCULATE THE AMOUNTS ON LINE 7A & 7B (FINANCIAL ASSISTANCE AT COST AND

UNREIMBURSED MEDICAID). THE AMOUNTS FOR LINES 7E-7I COMES FROM OUR HSCRC

COMMUNITY BENEFIT REPORT FILED WITH THE STATE OF MARYLAND AND IS NOT BASED

ON A COST-TO CHARGE RATIO.

PART I, LINE 7G: THE JOHNS HOPKINS HOSPITAL DOES NOT HAVE ANY SUBSIDIZED HEALTH SERVICES.

PART II: IN FY 2013, THE JOHNS HOPKINS HOSPITAL COMMUNITY

BENEFIT PROGRAM INCLUDED NUMEROUS INITIATIVES THAT SUPPORT THE HOSPITALS

EFFORTS TO MEET THE NEEDS OF THE COMMUNITY. THESE INITIATIVES ARE

DECENTRALIZED AND USE A VARIETY OF METHODS TO IDENTIFY COMMUNITY NEEDS.

OVER 300 PROGRAMS AND INITIATIVES WERE CARRIED OUT OR SUPPORTED BY

ADMINISTRATIVE, CLINICAL, AND OPERATIONAL DEPARTMENTS AT THE JOHNS HOPKINS

HOSPITAL. COMMUNITY HEALTH PROGRAMS AND INITIATIVES UNDERTAKEN DURING

FY2013 INCLUDE: HEALTH LEADS, THE ACCESS PARTNERSHIP, YOU GOTTA HAVE HEART

COLLABORATION, MARTIN LUTHER KING, JR. EARLY HEAD START, BROADWAY CENTER

Schedule H (Form 990) 2012

FOR ADDICTION SUBSTANCE ABUSE PROGRAM, HOUSING SUPPORT FOR MALE SUBSTANCE

ABUSE PATIENTS, HOMELESS OUTREACH SERVICES TEAM, OPERATION PULSE, JH

SUMMER JOBS PROGRAM, AND EAST BALTIMORE DEVELOPMENT INC.

PART III, LINE 4: PART III, LINE 2 - BAD DEBT EXPENSE ENTERED COMES FROM THE HOSPITALS BOOKS AND RECORDS.

DISCOUNTS AND ALLOWANCES ARE ACCOUNTED FOR SEPARATELY FROM BAD DEBT EXPENSE.

PART III, LINE 3 - MARYLAND HOSPITALS ARE RATE REGULATED UNDER THE HSCRC,
WHICH INCLUDES BAD DEBT AS PART OF THE REIMBURSEMENT FORMULA FOR EACH
HOSPITAL. DUE TO THE RATE REGULATION, JOHNS HOPKINS HOSPITAL, INC (JHH)
CANNOT DETERMINE THE AMOUNT THAT REASONABLE COULD BE ATTRIBUTABLE TO
PATIENTS WHO LIKELY WOULD QUALIFY FOR FINANCIAL ASSISTANCE UNDER THE
HOSPITALS CHARITY CARE POLICY.

PART III, LINE 4 - JHH AUDITED FINANCIAL STATEMENTS PAGES 11 AND 12.

PART III, LINE 8: THE TRIAL BALANCE EXPENSES ARE ADJUSTED TO ALLOWABLE EXPENSE IN ACCORDANCE WITH THE MEDICARE COST REPORTING RULES AND REGULATIONS.

PART III, LINE 9B: THE HOSPITAL CONFORMS TO THE PRINCIPLES AND

STANDARDS OF THE MHA HOSPITAL BILLING AND DEBT COLLECTION PRACTICES

PRINCIPLES AS WELL AS THE MHA MINIMUM STANDARDS FOR FINANCIAL ASSISTANCE
IN MARYLAND HOSPITALS.

THE JOHNS HOPKINS HOSPITAL:

PART V, SECTION B, LINE 3: TO GATHER INPUT FROM PERSONS WHO REPRESENT

THE BROAD INTERESTS OF THE COMMUNITY SERVED BY JHH THE FOLLOWING WAS DONE:

### Part VI Supplemental Information

- A)SELF-ADMINISTERED SURVEYS WERE OFFERED TO PATIENTS WHO VISITED THE EAST

  BALTIMORE MEDICAL CENTER (EBMC) ADULT AND PEDIATRIC CLINICS. SIXTY-SEVEN

  RESIDENTS OF THE 'COMMUNITY BENEFITS SERVICE AREA' (CBSA) COMPLETED THE

  SURVEY.
- B) TELEPHONE SURVEY OF 150 RANDOMLY SELECTED EAST BALTIMORE RESIDENTS WAS

  CONDUCTED. THE PARTICIPANTS REPRESENTED THE SEVEN ZIP CODES WHICH DEFINES

  JHH'S CBSA.
- C) IN PERSON AND PHONE INTERVIEWS WITH FORTY-EIGHT COMMUNITY LEADERS,

  HEALTH EXPERTS AND ELECTED OFFICIALS. THE INDIVIDUALS INTERVIEWED WERE

  SELECTED BECAUSE THEY HAD SPECIAL KNOWLEDGE OF OR EXPERTISE IN PUBLIC

  HEALTH AND/OR REPRESENTED THE BROAD INTERESTS OF THE COMMUNITY SERVED BY

  JHH, INCLUDING THE INTERESTS OF MEDICALLY UNDERSERVED, LOW-INCOME AND

  MINORITY POPULATIONS WITH CHRONIC DISEASE NEEDS.
- D)EIGHT FOCUS GROUPS WERE HELD OVER A 10-DAY PERIOD FROM JUNE 5 TO 15,

  2012. SEVEN OF THE GROUPS WERE FACILITATED IN ENGLISH BY A CONSULTANT

  FROM CARNAHAN GROUP, AND ONE FOCUS GROUP WAS FACILITATED IN SPANISH BY A

  JOHNS HOPKINS GRADUATE STUDENT CONTRACTED BY CARNAHAN GROUP. THERE WERE

  42 PARTICIPANTS IN THE EIGHT FOCUS GROUPS.

### THE JOHNS HOPKINS HOSPITAL:

PART V, SECTION B, LINE 20D: MARYLAND IS THE ONLY STATE IN WHICH ALL

PAYORS (GOVERNMENTALLY-INSURED, COMMERCIALLY INSURED, OR SELF-PAY) ARE

CHARGED THE SAME PRICE FOR SERVICES AT ANY GIVEN HOSPITAL.

UNDER THIS SYSTEM, MARYLAND HOSPITALS ARE REGULATED BY A STATE AGENCY: THE

HEALTH SERVICES COST REVIEW COMMISSION (HSCRC).

PART VI, LINE 2: THE DEVELOPMENT OF THE COMMUNITY HEALTH NEEDS ASSESSMENT (CHNA) AND THE IMPLEMENTATION STRATEGY WAS LED BY THE JOHNS HOPKINS HOSPITAL COMMUNITY HEALTH NEEDS ASSESSMENT TASK FORCE AND INVOLVED THE CONTRIBUTIONS OF OVER 350 INDIVIDUALS THROUGH DIRECT INTERVIEWS, SURVEYS AND FOCUS GROUPS. KEY STAKEHOLDER GROUPS INCLUDED BUT WERE NOT LIMITED TO, COMMUNITY RESIDENTS, MEMBERS OF FAITH BASED ORGANIZATIONS, HEALTH CARE PROVIDERS, NEIGHBORHOOD ASSOCIATION LEADERS, ELECTED OFFICIALS, HEALTH PROFESSIONALS, JOHNS HOPKINS MEDICINE LEADERSHIP AND OTHER EXPERTS BOTH INTERNAL AND EXTERNAL TO JOHNS HOPKINS. JOHNS HOPKINS HOSPITAL (JHH) ALSO GATHERED SECONDARY DATA, HOSPITAL INPATIENT AND OUTPATIENT DATA, AND SURVEY DATA. THE BALTIMORE CITY 2011 NEIGHBORHOOD HEALTH PROFILES WERE THE MAIN SOURCE OF DEMOGRAPHIC AND HEATH INDICATOR DATA. FOR THE PURPOSE OF IDENTIFYING HEALTH NEEDS FOR JHH, A HEALTH PRIORITY IS DEFINED AS A MEDICAL CONDITION OR FACTOR THAT IS CENTRAL TO THE STATE OF HEALTH OF THE RESIDENTS IN THE CBSA. WITH THIS IN MIND, A MODIFIED MATRIX BASED ON FOWLER AND DANNENBERG'S REVISED DECISION MATRIX WAS DEVELOPED TO GLEAN PRIORITIES FROM THE PRIMARY AND SECONDARY DATA COLLECTED. MATRIX IS A TOOL USED IN HEALTH PROGRAM PLANNING INTERVENTION STRATEGIES, AND USES A RANKING SYSTEM OF "HIGH," "MEDIUM" AND "LOW" TO DISTINGUISH THE STRONGEST OPTIONS BASED ON EFFECTIVENESS, EFFICIENCY AND SUSTAINABILITY, AMONG OTHERS. AS SOME OF THESE CATEGORIES DID NOT DIRECTLY APPLY TO THIS PORTION OF THE CHNA, WE TAILORED THE MATRIX TO SERVE OUR NEEDS, LISTING HEALTH PRIORITIES AND RANKING THEM WITHIN THE CONTEXT OF DATA COLLECTED. A LIST OF HEALTH CONCERNS WAS COMPILED BASED ON THE HEALTH PROFILE, SURVEYS, INTERVIEWS, FOCUS GROUPS AND DISCHARGE DATA; OTHER SOURCES WERE TAKEN INTO ACCOUNT WHEN APPLICABLE, FOR EXAMPLE, THE MARYLAND STATE HEALTH IMPROVEMENT PROCESS (SHIP) MEASURES, BALTIMORE CITY'S HEALTHY BALTIMORE

2015, AND A POWERPOINT PRESENTATION GIVEN BY THE CHAIR OF THE DEPARTMENT OF MEDICINE, DR. MYRON WEISFELDT.

FOR EACH DATA SOURCE, EVERY HEALTH CONCERN WAS ASSIGNED A RANK OF "HIGH,"

"MEDIUM" OR "LOW" TAKING INTO CONSIDERATION THE FREQUENCY OF MENTION,

PERCEIVED IMPORTANCE WITHIN THE COMMUNITY AND SUBSTANTIAL DIFFERENCES IN

SECONDARY DATA BETWEEN THE CBSA, BALTIMORE CITY AND MARYLAND.

PART VI, LINE 3: JHH WILL PUBLISH THE AVAILABILITY OF FINANCIAL

ASSISTANCE ON A YEARLY BASIS IN LOCAL NEWSPAPERS AND WILL POST NOTICES OF

AVAILABILITY AT PATIENT REGISTRATION SITES, ADMISSIONS/BUSINESS OFFICE,

THE BILLING OFFICE AND AT THE EMERGENCY DEPARTMENT WITHIN JHH. NOTICE OF

AVAILABILITY WILL ALSO BE SENT TO PATIENTS ON PATIENT BILLS. A PATIENT

BILLING AND FINANCIAL ASSISTANCE INFORMATION SHEET WILL BE PROVIDED TO

INPATIENTS BEFORE DISCHARGE AND WILL BE AVAILABLE TO ALL PATIENTS UPON

REQUEST.

JHH (FINANCIAL COUNSELORS/PATIENT FINANCIAL SERVICES REPRESENTATIVES,

SOCIAL SERVICES DEPARTMENT PERSONNEL AND/OR MEDICAL ASSISTANCE/MEDICAID

ELIGIBILITY TECHNICIAN) WILL PROVIDE PATIENTS WITH ASSISTANCE IN

DETERMINING ELIGIBILITY FOR AND MAKING APPLICATION TO A VARIETY OF SPECIAL

ENTITLEMENT PROGRAMS THAT PROVIDE FINANCIAL ASSISTANCE BOTH TOWARD PAYMENT

OF MEDICAL BILLS AND GENERAL EXPENSES. THE FINANCE DEPARTMENT, IN

CONJUNCTION WITH THE SOCIAL SERVICES DEPARTMENT, WILL INTERVIEW PATIENTS

TO DETERMINE POTENTIAL ELIGIBILITY FOR MARYLAND MEDICAL ASSISTANCE AS WELL

AS OTHER SPECIAL PROGRAMS.

PART VI, LINE 4: JHH GEOGRAPHIC SERVICE AREA IS URBAN.

THE HOSPITAL CONSIDERS ITS COMMUNITY BENEFIT SERVICE AREA (CBSA) AS

SPECIFIC POPULATIONS OR COMMUNITIES OF NEED TO WHICH THE HOSPITAL

ALLOCATES RESOURCES THROUGH ITS COMMUNITY BENEFIT PLAN. THE CBSA IS

DEFINED BY THE GEOGRAPHIC AREA CONTAINED WITHIN THE FOLLOWING SEVEN ZIP

CODES: 21213, 21205, 21224, 21218, 21202, 21231 AND 21206.

THE GENERAL DATA FOR THIS COMMUNITY BENEFIT SERVICE AREA ARE AS FOLLOWS:

TOTAL POPULATION WAS 233,587 OF WHICH 48.3% WERE MALES AND 51.7% WERE

FEMALES, AVERAGE HOUSEHOLD INCOME WAS \$50,512, 37.1% OF RESIDENTS ARE

UNINSURED, 31.2% OF RESIDENTS ARE COVERED BY MEDICAID/MEDICARE, 22.4% OF

PEOPLE HAD INCOME BELOW THE FEDERAL POVERTY GUIDELINES.

NUMBER OF OTHER HOSPITALS SERVING THE COMMUNITY OR COMMUNITIES: 25

FEDERALLY-DESIGNATED MEDICALLY UNDERSERVED AREAS OR POPULATIONS ARE

PRESENT IN THE COMMUNITY .

PART VI, LINE 5: FOR THE LAST 30 YEARS, MARYLAND HOSPITALS HAVE MET

THEIR COMMUNITY BENEFIT OBLIGATIONS IN A UNIQUE MANNER THAT BUILDS THE

COSTS OF UNCOMPENSATED CARE - CHARITY CARE AND PATIENT BAD

DEBT AND GRADUATE MEDICAL EDUCATION INTO THE RATES THAT HOSPITALS ARE

REIMBURSED BY ALL PAYORS. THE SYSTEM IS BASED IN FEDERAL AND STATE LAW

AND BENEFITS ALL MARYLAND RESIDENTS, INCLUDING THOSE IN NEED OF FINANCIAL

ASSISTANCE TO PAY THEIR HOSPITAL BILLS.

MARYLAND IS THE ONLY STATE IN WHICH ALL PAYORS GOVERNMENTALLY INSURED,

COMMERCIALLY INSURED, OR SELF PAY ARE CHARGED THE SAME PRICE FOR SERVICES

AT ANY GIVEN HOSPITAL.

UNDER THIS SYSTEM, MARYLAND HOSPITALS ARE REGULATED BY A STATE AGENCY THE HEALTH SERVICES COST REVIEW COMMISSION (HSCRC) THAT IS REQUIRED TO:

1. PUBLICLY DISCLOSE INFORMATION ON THE COST AND FINANCIAL POSITION OF

Part VI Supplemental Information

HOSPITALS;

- 2. REVIEW AND APPROVE HOSPITAL RATES;
- 3. COLLECT INFORMATION DETAILING TRANSACTIONS BETWEEN HOSPITALS AND FIRMS
  WITH WHICH THEIR TRUSTEES HAVE A FINANCIAL INTEREST; AND,
- 4. MAINTAIN THE SOLVENCY OF EFFICIENT AND EFFECTIVE HOSPITALS.

SINCE 2000, THE RATE SETTING COMMISSION HAS HAD ITS OWN FRAMEWORK FOR

REPORTING HOSPITALS COMMUNITY BENEFITS AND ISSUING A REPORT ANNUALLY

REGARDING HOSPITALS COMMUNITY BENEFIT TOTALS. THAT REPORT IS AVAILABLE ON

HTTP://www.hscrc.state.md.us/community benefits/documents/

CBR FY2007 FINAL REPORT.PDF.

BECAUSE OF THIS UNIQUE STRUCTURE MARYLAND HOSPITALS COMMUNITY BENEFITS

NUMBERS WILL NOT COMPARE WITH THE REST OF THE NATIONS HOSPITALS. HOWEVER,

MARYLAND HOSPITALS MEET OR EXCEED THE COMMUNITY BENEFIT STANDARD

ESTABLISHED BY THE IRS IN 1969. ADDITIONAL DETAIL ILLUSTRATING THIS CAN

BE FOUND WITHIN THIS SCHEDULE H REPORT.

LINE 7B - MARYLAND'S REGULATORY SYSTEM CREATES A UNIQUE PROCESS FOR

HOSPITAL PAYMENT THAT DIFFERS FROM THE REST OF THE NATION. THE HEALTH

SERVICES COST REVIEW COMMISSION, (HSCRC) DETERMINES PAYMENT THROUGH A

RATE-SETTING PROCESS AND ALL PAYORS, INCLUDING GOVERNMENTAL PAYORS, PAY

THE SAME AMOUNT FOR THE SAME SERVICES DELIVERED AT THE SAME HOSPITAL.

MARYLAND'S UNIQUE ALL-PAYOR SYSTEM INCLUDES A METHOD FOR REFERENCING

UNCOMPENSATED CARE IN EACH PAYORS' RATES, WHICH DOES NOT ENABLE MARYLAND

HOSPITALS TO BREAKOUT ANY DIRECTED OFFSETTING REVENUE RELATED TO

UNCOMPENSATED CARE. COMMUNITY BENEFIT EXPENSES ARE EQUAL TO MEDICAID

REVENUES IN MARYLAND, AS SUCH, THE NET EFFECT IS ZERO. THE EXCEPTION TO

THIS IS THE IMPACT ON THE HOSPITAL OF ITS SHARE OF THE MEDICAID

ASSESSMENT. IN RECENT YEARS, THE STATE OF MARYLAND HAS CLOSED FISCAL GAPS

IN THE STATE MEDICAID BUDGET BY ASSESSING HOSPITALS THROUGH THE

RATE-SETTING SYSTEM.

LINE 7F COLUMN (D) MARYLAND'S REGULATORY SYSTEM CREATES A UNIQUE PROCESS

FOR HOSPITAL PAYMENT THAT DIFFERS FROM THE REST OF THE NATION. THE HEALTH

SERVICES COST REVIEW COMMISSION, (HSCRC) DETERMINES PAYMENT THROUGH A

RATE-SETTING PROCESS AND ALL PAYORS, INCLUDING GOVERNMENTAL PAYORS, PAY

THE SAME AMOUNT FOR THE SAME SERVICES DELIVERED AT THE SAME HOSPITAL.

MARYLAND'S UNIQUE ALL-PAYOR SYSTEM INCLUDES A METHOD FOR REFERENCING

UNCOMPENSATED CARE IN EACH PAYORS' RATES, WHICH DOES NOT ENABLE MARYLAND

HOSPITALS TO BREAKOUT ANY OFFSETTING REVENUE RELATED TO HEALTH PROFESSIONS

EDUCATION.

PART VI, LINE 6: THE JOHNS HOPKINS HEALTH SYSTEM CORPORATION (JHHS)

IS INCORPORATED IN THE STATE OF MARYLAND TO, AMONG OTHER THINGS, FORMULATE

POLICY AMONG AND PROVIDE CENTRALIZED MANAGEMENT FOR JHHS AND AFFILIATES.

JHHS IS ORGANIZED AND OPERATED FOR THE PURPOSE OF PROMOTING HEALTH BY

FUNCTIONING AS A PARENT HOLDING COMPANY OF AFFILIATES WHOSE COMBINED

MISSION IS TO PROVIDE PATIENT CARE IN THE TREATMENT AND PREVENTION OF

HUMAN ILLNESS WHICH COMPARES FAVORABLY WITH THAT RENDERED BY ANY OTHER

INSTITUTION IN THIS COUNTRY OR ABROAD.

JHHS IS THE SOLE MEMBER OF THE JOHNS HOPKINS HOSPITAL (JHH), AN ACADEMIC

MEDICAL CENTER, JOHNS HOPKINS BAYVIEW MEDICAL CENTER, INC. (JHBMC), A

COMMUNITY BASED TEACHING HOSPITAL AND LONG-TERM CARE FACILITY, HOWARD

COUNTY GENERAL HOSPITAL, INC. (HCGH), A COMMUNITY BASED HOSPITAL, SUBURBAN

HOSPITAL, INC. (SHI), A COMMUNITY BASED HOSPITAL, SIBLEY MEMORIAL HOSPITAL

SCHEDULEI (Form 990)

Department of the Treasury Internal Revenue Service

Name of the organization

Part

Governments, and Individuals in the United States Grants and Other Assistance to Organizations,

Complete if the organization answered "Yes" to Form 990, Part IV, line 21 or 22. ► Attach to Form 990.

Open to Public OMB No. 1545-0047

Inspection

X Yes Employer identification number 52-0591656 1 Does the organization maintain records to substantiate the amount of the grants or assistance, the grantees' eligibility for the grants or assistance, and the selection THE JOHNS HOPKINS HOSPITAL General Information on Grants and Assistance criteria used to award the grants or assistance? ......

| 2 Describe in Part IV the organization's procedures for monitoring the use of grant funds in the United States.   | ocedures for mon     | itoring the use of grant         | funds in the United        | d States.                         |   |  |  |
|---|----------------------|----------------------------------|----------------------------|-----------------------------------|---|--|--|
| Part If Grants and Other Assistance to Governments and Organizations in the United States. Complete if the organization answered "Yes" to Form 990, Part IV, line 21, for any | Governments ar       | d Organizations in the           | United States. C           | omplete if the orga               | inization answered "                                  | Yes" to Form 990, Part                 | IV, line 21, for any                     |
| recipient that received more than \$5,000. Part II can be duplicated if additional space is needed  | \$5,000. Part II ca  | n be duplicated if additi        | onal space is need         | led.                              |   |  | •  |
| 1 (a) Name and address of organization or government  | ( <b>q)</b>          | (c) IRC section<br>if applicable | (d) Amount of cash grant   | (e) Amount of non-cash assistance | (f) Method of valuation (book, FMV, appraisal, other) | (g) Description of non-cash assistance | (h) Purpose of grant or assistance       |
| JOHNS HOPKINS COMMUNITY PHYSICIANS, INC - 3910 KESWICK RD, S BLDG, STE 4300A - BALTIMORE, MD 21211  | 52-1467441           | 501(0)(3)                        | 2,687,781.                 | 0                                 |   |  | SERVICES TO UNINSURED                    |
| MARYLAND PATIENT SAFETY CENTER<br>6820 DEERPATH RD<br>ELKRIDGE, MD 21228  | 26-2188491           | 501(c)(3)                        | 9,500.                     | 0                                 |   |  | TO SUPPORT HEALTH CARE<br>PUBLIC CHARITY |
| NATIONAL KIDNEY FOUNDATION OF MD<br>1107 KENILWORTH DRIVE, STE 202<br>BALTIMORE, MD 21204   | 52-6069952           | 501(¢)(3)                        | 13,500.                    | .0                                |   |  | TO SUPPORT HEALTH CARE<br>PUBLIC CHARITY |
| JHH BELIEVE IN TOMORROW CHILDREN'S<br>FOUNDATION - 6601 FREDERICK RD -<br>BALTIMORE, ND 21228   | 52-1332737           | 501(C)(3)                        | 20,000.                    | .0                                |   |  | TO SUPPORT HEALTH CARE<br>PUBLIC CHARITY |
|   | •                    |                                  |                            |                                   |   |  |  |
|   |                      |                                  |                            |                                   |   |  |  |
| 2 Enter total number of section 501(c)(3) and government organizations  | nd government o      | rganizations listed in the       | listed in the line 1 table |                                   |   |  | 4  |
| -1  | s listed in the line | 1 table                          |                            |                                   |   |  | • 0                                      |
| LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990.  | , see the Instruci   | ions for Form 990.               |                            |                                   |   |  | Schedule I (Form 990) (2012)             |

Schedule I (Form 990) (2012)

52-0591656 Grants and Other Assistance to Individuals in the United States. Complete if the organization answered "Yes" to Form 990, Part IV, line 22. Part III can be duplicated if additional space is needed. THE JOHNS HOPKINS HOSPITAL Schedule I (Form 990) (2012) Part III

Page 2

(f) Description of non-cash assistance Supplemental Information. Complete this part to provide the information required in Part I, line 2, Part III, column (b), and any other additional information. (e) Method of valuation (book, FMV, appraisal, other) FACILITATION AND ACCOUNTING FOR ALL GRANT PROGRAMS ADMINISTERED BY JOHNS PART I, LINE 2: THE BOARD OF TRUSTEES HAS DELEGATED THE HOPKINS HOSPITAL TO THE OFFICERS, DIRECTORS, AND KEY EMPLOYEES OF (d) Amount of non-cash assistance (c) Amount of cash grant (b) Number of recipients (a) Type of grant or assistance ORGANIZATION. SCHEDULE I, Part IV

Schedule I (Form 990) (2012)

# **SCHEDULE J** (Form 990)

# **Compensation Information**

For certain Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

Complete if the organization answered "Yes" to Form 990, Part IV, line 23.

Inspection

OMB No. 1545-0047

Internal Revenue Service Name of the organization

Department of the Treasury

► Attach to Form 990. ► See separate instructions.

**Employer identification number** THE JOHNS HOPKINS HOSPITAL 52-0591656

| Pa | irt I Questions Regarding Compensation   |          |            |              |
|----|--|----------|------------|--------------|
|    |  |          | Yes        | No           |
| 1a | Check the appropriate box(es) if the organization provided any of the following to or for a person listed in Form 990,   |          |            |              |
|    | Part VII, Section A, line 1a. Complete Part III to provide any relevant information regarding these items.   |          |            |              |
|    | First-class or charter travel  Housing allowance or residence for personal use   |          |            |              |
|    | Travel for companions Payments for business use of personal residence  |          |            |              |
|    | X Tax indemnification and gross-up payments Health or social club dues or initiation fees  |          |            |              |
|    | Discretionary spending account Personal services (e.g., maid, chauffeur, chef)   |          |            |              |
|    |  |          |            |              |
| b  | If any of the boxes on line 1a are checked, did the organization follow a written policy regarding payment or  |          |            |              |
|    | reimbursement or provision of all of the expenses described above? If "No," complete Part III to explain   | 1b       |            | Х            |
| 2  | Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all officers, directors,   |          |            |              |
|    | trustees, and the CEO/Executive Director, regarding the items checked in line 1a?  | 2        | Х          | ĺ            |
|    |  |          |            |              |
| 3  | Indicate which, if any, of the following the filing organization used to establish the compensation of the organization's  |          |            |              |
|    | CEO/Executive Director. Check all that apply. Do not check any boxes for methods used by a related organization to   |          |            |              |
|    | establish compensation of the CEO/Executive Director, but explain in Part III.   |          |            |              |
|    | X Compensation committee X Written employment contract   |          |            |              |
|    | X Independent compensation consultant X Compensation survey or study   |          |            |              |
|    | X Form 990 of other organizations X Approval by the board or compensation committee  |          |            |              |
|    | To the observer of the observe |          |            |              |
| 4  | During the year, did any person listed in Form 990, Part VII, Section A, line 1a, with respect to the filing   |          |            |              |
| •  | organization or a related organization:  |          |            |              |
| а  | Receive a severance payment or change-of-control payment?  | 4a       | ********** | Х            |
|    | Participate in, or receive payment from, a supplemental nonqualified retirement plan?  | 4b       | X          |              |
|    | Participate in, or receive payment from, an equity-based compensation arrangement?   | 4c       |            | Х            |
|    | If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III.  |          |            |              |
|    | The state of the day of the persons and provide the applicable almostics for each item in a circum.  |          |            |              |
|    | Only section 501(c)(3) and 501(c)(4) organizations must complete lines 5-9.  |          |            |              |
| 5  | For persons listed in Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation  |          |            |              |
| Ū  | contingent on the revenues of:   |          |            |              |
| а  | The organization?  | 5a       |            | Х            |
|    | Any related organization?  | 5b       |            | X            |
| ~  | If "Yes" to line 5a or 5b, describe in Part III.   |          |            |              |
| 6  | For persons listed in Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation  |          |            |              |
| ٧  | contingent on the net earnings of:   |          |            |              |
| a  | The organization?  | 6a       | 0000000000 | Х            |
|    | Any related organization?  | 6b       |            | X            |
|    | If "Yes" to line 6a or 6b, describe in Part III.   |          |            |              |
| 7  | For persons listed in Form 990, Part VII, Section A, line 1a, did the organization provide any non-fixed payments  | <b> </b> |            | ľ            |
| •  | not described in lines 5 and 6? If "Yes," describe in Part III   | 7        | Х          |              |
| 8  | Were any amounts reported in Form 990, Part VII, paid or accrued pursuant to a contract that was subject to the  | <b>-</b> | - 23       | <del> </del> |
| J  | initial contract exception described in Regulations section 53.4958-4(a)(3)? If "Yes," describe in Part III  | 8        |            | Х            |
| 9  | If "Yes" to line 8, did the organization also follow the rebuttable presumption procedure described in   |          |            | 11           |
| J  | Regulations section 53 4958-6(c)?  | 9        |            |              |
|    |  |          |            | •            |

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported in Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii). Do not list any individuals that are not listed on Form 990, Part VII.

Note. The sum of columns (B)(I)-(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual.

|                             |            | (B) Breakdown of V       | (B) Breakdown of W-2 and/or 1099-MISC compensation | 3C compensation                     | (C) Retirement and | (D) Nontaxable | (E) Total of columns | (F) Compensation           |
|-----------------------------|------------|--------------------------|--|-------------------------------------|--------------------|----------------|----------------------|----------------------------|
| (A) Name and Title          |            | (i) Base<br>compensation | (ii) Bonus & incentive compensation                | (iii) Other reportable compensation | compensation       |                | (a) (i)(a)           | in prior Form 990          |
| (1) RONALD R. PETERSON      | 8          | 0                        | 0  | • 0                                 | 0                  | 0              | 0                    | • 0                        |
| SIDENT                      | : E        | 1,203,070.               | 455,714.   | 11,914,712.                         | 1,788,537.         | 23,586.        | 15,385,619.          | 3,148,877.                 |
| (2) KENNETH GRANT           | €          | 0                        | 0  | 0                                   | 0                  | 0              | 0                    | 0                          |
| V.P., GENERAL SERVICES      | <b>(E)</b> | 302,103.                 | .660,69  | 80,329.                             | 125,783.           | 26,096.        | 603,410.             | • 0                        |
| (3) DALAL J. HALDEMAN, PH.D | €          | • 0                      | • 0  |                                     | • 0                | • 0            | • 0                  | • 0                        |
| V.P., MKTG & COMMUNICATION  | ⊜          | 95,                      | 00,  | , 84                                | ,21                | 61             | 91,19                |                            |
| (4) KAREN B. HALLER, PH.D.  | ε          | 314,627.                 | 59,547.  | .693,663                            | 162,522.           | 22,508.        | 1,552,867.           | 158,681.                   |
| V.P., NURSING & P.C. SVCS   | €          | • 0                      | • 0  | • 0                                 | • 0                | • 0            | • 0                  | 0                          |
| (5) SALLY W. MACCONNELL     | ε          | • 0                      | 0  |                                     | • 0                | • 0            | • 0                  | 0                          |
| V.P., FACILITIES            | €          | 353,068.                 | 311,469.   | 257,763.                            | 264,580.           | 13,667.        | 1,200,547.           | 0                          |
| (6) PAMELA D. PAULK         | €          | 0                        | 0  | • 0                                 | 0                  | 0              | 0                    | • 0                        |
| ~2                          | €          | 420,038.                 | 109,122.   | 120,341.                            | 144,132.           | 11,833.        | 805,466.             | 0                          |
| (7) JUDY A. REITZ, SC.D     | 8          | 0                        | 0  | 0                                   | 0                  | 0.             | • 0                  | 0                          |
| EXECUTIVE V.P. & C.O.O      | €          | 556,707.                 | 167,770.   | 548,457.                            | 506,130.           | 27,386.        | 1,806,450.           | 0                          |
| (8) G. DANIEL SHEALER, JR.  | €          | •0                       | • 0  | • 0                                 | • 0                | • 0            | • 0                  | • 0                        |
| VP & GEN COUNSEL, VP CORP   | (E)        | 462,309.                 | 103,235.   | 105,664.                            | 236,194.           | 13,349.        | 920,751.             | 0                          |
| (9) RONALD J. WERTHMAN      | ()         | • 0                      |  | • 0                                 | 0                  |                |                      | 0                          |
| V.P. FINANCE & TREASURER    | ≘          | 601,469.                 | 159,577.   | 154,039.                            | 341,164.           | 24,630.        | 1,280,879.           | 0                          |
| (10) SAMUEL H. CLARK, JR.   | €          |                          |  |                                     |                    |                |                      |                            |
| ASSISTANT SECRETARY         | €          | 234,182.                 | 59,330.  | 391,847.                            | 113,349.           | 12,726.        | 811,434.             | 294,546.                   |
| (11) STUART ERDMAN          | €          |                          |  |                                     |                    |                |                      | 0                          |
| ASSISTANT TREASURER         | ⊜          | 94,                      | 68,  | 00                                  | 4,83               | 2,1            | 2,4                  |                            |
| (12) EDWARD B. CHAMBERS     | Ξ          | 227,408.                 | 19,863.  | 132,890.                            | 97,05              | 26,456.        | 503,674.             | 14,740.                    |
| ADMINISTRATOR PEDIATRICS    | ≘          |                          |  |                                     |                    |                |                      | 0.                         |
| (13) ALLEN VALENTINE        | 8          | 151,022.                 | 17,705.  | 33,867.                             | 79,03              | 16,610.        | 298,237.             | 0                          |
| ADMINISTRATOR PATHOLOGY     | ≘          | 0                        |  |                                     |                    |                | - 1                  | 0                          |
| (14) JOHN HUNDT             | 8          | 209,146.                 | 21,738.  | 30,227.                             | 74,17              | 10,403.        | 345,68               |                            |
| ADMINISTRATOR SURGERY       | <b>(E)</b> | 0.                       |  |                                     |                    |                |                      |                            |
| (15) STEVEN MANDELL         | 8          | 239,496.                 | 32,302.  | 13,207.                             | 152,28             | 26,778.        | 464,072.             | • 0                        |
| SR DIRECTOR INFO SVCS       | Ξ          |                          |  |                                     |                    |                |                      | 0                          |
| (16) JAMES SCHEULEN         | 8          | 192,767.                 | 30,515.  | 10,218.                             | 106,557.           | 22,087.        | 362,144.             | 0                          |
| JHM DIRECTOR                |            | 0                        | 0.   | 0.                                  | 0                  | 0              | 0                    | 0.                         |
| 232112                      |            |                          |  |                                     |                    |                | Sched                | Schedule J (Form 990) 2012 |

Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported in Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii). Do not list any individuals that are not listed on Form 990, Part VII.

Note. The sum of columns (B)(i) (iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual.

|                            |             | (B) Breakdown of W-2 ar  | W-2 and/or 1099-MIS                 | nd/or 1099-MISC compensation        | (C) Retirement and | able     | (E) Total of columns | (F) Compensation                          |
|----------------------------|-------------|--------------------------|-------------------------------------|-------------------------------------|--------------------|----------|----------------------|---|
| (A) Name and Title         |             | (i) Base<br>compensation | (ii) Bonus & incentive compensation | (iii) Other reportable compensation | compensation       | Deneills | (a)-(l)(a)           | reported as deferred<br>in prior Form 990 |
| (17) SHELLEY BARANOWSKI    | €           | 97,032.                  | 9,904.                              | 119,916.                            | 52,983.            | 16,599.  | 296,434.             | 0   |
| SPECIAL ASST TO THE PRESID | : €         | 0                        | 0                                   | 0                                   | 0                  | 0        | 0                    | • 0                                       |
| (18) JANE HILL             | €           | 182,247.                 | 16,107.                             | 12,707.                             | 78,379.            | 21,139.  | 310,579.             | 0   |
| DIR, PATIENT REL & PAT FAM | €           | 0                        | 0                                   | • 0                                 | 0                  | 0        | 0                    | 0   |
| (19) TERRY LANGBAUM        | €           | 217,696.                 | 28,580.                             | 1,622.                              | 117,577.           | 21,409.  | 386,884.             | • 0                                       |
| ADMIN, COMPREHENSIVE CANCE | €           |                          | 0.                                  | 0                                   | 0                  | 0.       | 0                    | 0   |
| (20) CHRISTINA LUNDQUIST   | ε           | 201,384.                 | 8,203.                              | 54,411.                             | 79,378.            | 8,225.   | 351,601.             | • 0                                       |
| ADMINISTRATOR              | (ii)        |                          |                                     | 0.                                  |                    | • 0      |                      | • 0                                       |
| (21) DIANN SNYDER          | (I)         | 153,388.                 | 14,949.                             | 4,053.                              | 144,829.           | 23,964.  | 341,183.             | • 0                                       |
| DIRECTOR OF NURSING        | (ii)        |                          |                                     | 0.                                  | 0                  |          | 0.                   | 0   |
| (22) DANIEL ASHBY          | (3)         | 177,94                   | 25,814.                             | 5,796.                              | .099'99            | 24,775.  | 300,994.             | • 0                                       |
| SR DIRECTOR PHARMACY       | (ii)        |                          | 0.                                  | 0.                                  | 0                  | • 0      | • 0                  | • 0                                       |
| (23) RICHARD THOMAS        | (i)         | 176,617.                 | 26,806.                             | 17,546.                             | 61,654.            | 22,409.  | 305,032.             | • 0                                       |
| ADMINISTRATOR              | (ii)        | • 0                      | 0.                                  | 0.                                  |                    | • 0      | • 0                  | 0   |
| (24) KAREN DAVIS           | (1)         | 163,288.                 | 19,919.                             | 2,254.                              | 33,727.            | 21,114.  | 240,302.             | 0   |
| DIRECTOR OF NURSING        | (ii)        |                          | 0.                                  | 0.                                  | 0.                 |          | 0.                   | 0   |
| (25) MARTIN BLEDSOE        | (3)         | 154,375.                 | 23,269.                             | 32,003.                             | 104,687.           | 21,303.  | 335,637.             | • 0                                       |
| ADMINISTRATOR              | Ξ           | - 1                      | - 1                                 | 0                                   |                    |          | - 1                  | 0   |
| (26) DEBORAH BAKER         | €           | 154,370.                 | 16,209.                             | 314.                                | 35,112.            | 24,224.  | 230,229.             | • 0                                       |
| DIRECTOR OF NURSING        | (ii)        | 0.                       | 0.                                  | 0.                                  |                    | 0 •      | 0.                   | 0   |
| (27) SHARON KRUMM          | €           | 164,674.                 | 21,073.                             | 846.                                | 204,986.           | 9,611.   | 401,190.             | 0   |
| DIRECTOR OF NURSING        | Ξ           | 0.                       |                                     | 0.                                  |                    | 0        |                      | • 0                                       |
| (28) CHARLES BARBARA       | (3)         | 177,302.                 | 20,668.                             | 14,545.                             | 28,583.            | 16,442.  | 257,540.             | • 0                                       |
| ADMINISTRATOR              | €           | • 0                      |                                     |                                     |                    |          |                      | 0   |
| (29) JAHANSHA BEHZAD       | €           | 154,553.                 | 17,743.                             | 9,232.                              | 40,318.            | 22,893.  | 244,739.             | 0   |
| ADMINISTRATOR              | (ii)        | • 0                      | 0.                                  |                                     |                    | 0.       |                      | • 0                                       |
| (30) WALKER WYLIE          | (i)         | 218,455.                 | 58,363.                             | 83,437.                             | 93,909.            | 24,048.  | 478,212.             | 0   |
| EXECUTIVE MANAGEMENT       | <b>(ii)</b> | - 1                      | 0                                   | 0 •                                 |                    | 0        |                      | • 0                                       |
| (31) KAREN HAUCK           | €           | 198,277.                 | 2,000.                              | 806.                                | 83,68              | 17,213.  | 301,980.             | 0   |
| NURSING COORDINATOR        | ⊞           | - 1                      |                                     |                                     |                    |          | ı                    | 0   |
| (32) ALAN COLTRI           | Ξ           | 167,326.                 | 23,125.                             | 38,239.                             | 124,993.           | 28,147.  | 381,830.             | 0   |
| CHIEF SYSTEMS ARCHITECT    | (1)         | 0.                       | 0.                                  | • 0                                 | 0                  | 0        | 0                    | 0   |
| 232112                     |             |                          | 4                                   |                                     | ,                  |          | Schedu               | Schedule J (Form 990) 2012                |

Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported in Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii). Do not list any individuals that are not listed on Form 990, Part VII.

Note. The sum of columns (B)(i)·(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual.

|                               |             | (B) Breakdown of \       | (B) Breakdown of W-2 and/or 1099-MISC compensation | SC compensation                     | (C) Retirement and             | (D) Nontaxable | (E) Total of columns | (F) Compensation                          |
|-------------------------------|-------------|--------------------------|--|-------------------------------------|--------------------------------|----------------|----------------------|---|
| (A) Name and Title            |             | (i) Base<br>compensation | (ii) Bonus & incentive compensation                | (iii) Other reportable compensation | other deferred<br>compensation | benefits       | (a)-(i)(a)           | reported as deferred<br>in prior Form 990 |
| (33) KELLY CAVALLIO           | ()          | 161,506.                 | 18,435.  | 65,858.                             | 14,140.                        | 8,462.         | 268,401.             | 0   |
| ADMINISTRATOR AMBULATORY SVCS | €           | 0                        |  | 0                                   | • 0                            | 0              | 0                    | 0   |
| (34) LOUISE THOMPSON          | 8           | 157,350.                 | 20,307.  | 32,402.                             | 72,305.                        | 11,506.        | 293,870.             | • 0                                       |
| ADMINISTRATOR MEDICAL RECORDS | (ii)        | 0                        | • 0  | • 0                                 | 0                              | 0              | 0                    | 0   |
| (35) EDWARD D. MILLER, M.D.   | (1)         | 0                        | 0  | • 0                                 | 0                              | 0              | 0                    |   |
| FORMER TRUSTEE/OFFICER        | (ii)        | 228,561.                 | 191,012.   | 312,064.                            | 102,205.                       | 605.           | 834,447.             |   |
| (36) RICHARD O. DAVIS, PH.D   | Θ           |                          |  |                                     |                                | • 0            | 0                    |   |
| FORMER OFFICER                | <u>(ii</u>  | 380,636.                 | 124,326.   | 171,890.                            | 177,521.                       | 12,494.        | 866,867.             | 0   |
| (37) JOANNE E. POLLAK         | €           | 0                        | 0  | • 0                                 | • 0                            | 0              | 0                    | 0   |
| FORMER OFFICER                | <b>(E)</b>  | 592,842.                 | 205,244.   | 223,200.                            | 333,888.                       | 30,595.        | 1,385,769.           | • 0                                       |
| (38) RENEE DEMSKI             | €           | 0                        | 0  | 0                                   |                                | 0              | 0                    |   |
| FORMER KEY EMPLOYEE           | €           | 202,621.                 | 28,721.  | 9,586.                              | 84,528.                        | 22,469.        | 347,925.             | 0   |
| (39) HOWARD GWON              | ε           | 0                        | 0  | 0                                   | 0                              | 0              | ·l                   | 0   |
| FORMER KEY EMPLOYEE           | <b>E</b>    | 159,091.                 | 22,566.  | 950.                                | 93,704.                        | 21,954.        |                      | 0   |
|                               | (3)         |                          |  |                                     |                                |                |                      |   |
|                               | (E)         |                          | ·  |                                     |                                |                |                      |   |
|                               | Θ           |                          |  |                                     |                                |                |                      |   |
|                               | (ii)        |                          |  |                                     |                                |                |                      |   |
|                               | ε           |                          |  |                                     |                                |                |                      |   |
|                               | €           |                          |  |                                     |                                |                |                      |   |
|                               | Θ           |                          |  |                                     |                                | ,              |                      |   |
|                               | <u>(ii)</u> |                          |  |                                     |                                |                |                      |   |
|                               | €           |                          |  |                                     |                                |                |                      |   |
|                               | <u>(ii)</u> |                          |  |                                     |                                |                |                      |   |
|                               | 8           |                          |  |                                     |                                |                |                      |   |
|                               | (ii)        |                          |  |                                     |                                |                |                      |   |
|                               | €           |                          |  |                                     |                                |                |                      |   |
|                               | (ii)        |                          |  |                                     |                                |                |                      |   |
|                               | Θ           |                          |  |                                     |                                |                |                      |   |
|                               | €           |                          |  |                                     |                                |                |                      |   |
|                               | 8           |                          |  |                                     |                                |                |                      |   |
|                               | ▣           |                          |  |                                     |                                |                |                      |   |
| 232112                        |             |                          |  |                                     |                                |                | Schedu               | Schedule J (Form 990) 2012                |

Schedule J (Form 990) 2012

Complete this part to provide the information, explanation, or descriptions required for Part II, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information.

THE JOHNS HOPKINS HOSPITAL OF PART I, LINE 1A: CERTAIN KEY EMPLOYEES

PROPER BUSINESS THEIR BONUS AMOUNTS. NO GROSS UP ď WERE PROVIDED

TAXABLE WAS TREATED AS UP DOCUMENTATION WAS PROVIDED AND THE GROSS

COMPENSATION TO THE EMPLOYEE.

EMPLOYEES KEYAWARD 5 P USED SI POLICY INTERNAL AN 1B: LINE **,** H PART

GROSS UP PAYMENTS ON BONUSES.

PART I, LINE 4B: MAKE WHOLE PLAN & SERP I PLAN:

NON-TAX QUALIFIED DEFINED ARE FROZEN, PLANS Н SERP AND WHOLE THE MAKE

PLAN EXISTING TO THE PARTICIPATION IN THE PLANS IS LIMITED BENEFIT PLANS

THE BENEFITS UNDER THE PLANS ARE BASED UPON THE PARTICIPANTS.

PARTICIPANT'S LENGTH OF SERVICE AND COMPENSATION.

WAS

THE MAKE WHOLE PLAN

TO THE DESIGNED TO REPLACE THE BENEFITS THE PARTICIPANTS LOST DUE

PLAN. COMPENSATION LIMITS IMPOSED BY LAW UPON OUR QUALIFIED DEFINED BENEFIT

THESE ΟF EACH THE DESIGN OF APPLICABLE IRS RULES, THE MANNER REQUIRED BY ΝI

BY AN INDEPENDENT IN ADVANCE, REASONABLE, AS APPROVED ARRANGEMENTS WAS

A  $\mathbf{B}\mathbf{X}$ ITS DECISION ON DATA PROVIDED COMPENSATION COMMITTEE, WHICH BASED

THESE PARTICIPANTS' INTERESTS UNDER INDEPENDENT COMPENSATION CONSULTANT.

Complete this part to provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information

ARE TIMES ALL AΤ AND MAYARRANGEMENTS ARE NOT GUARANTEED OR SECURED AT ANY

CREDITORS BANKRUPTCY / INSOLVENCY EMPLOYER'S OF CLAIMS O E SUBJECT

SI OR EMPLOYMENT TERMINATES PARTICIPANT VOLUNTARILY A ΉI FURTHERMORE, THE APPLICABLE VESTING DATE P L FOR CAUSE PRIOR EMPLOYER THE ΒY TERMINATED THE PARTICIPANT'S ENTIRE MAKE WHOLE PLAN BENEFIT WHOLE PLAN, THE MAKE UNDER

REASON PRIOR ANY FOR TERMINATES EMPLOYMENT PARTICIPANT ď ΉH FORFEITED. SH

ENTIRE THE PARTICIPANT'S SERP I, DATE UNDER THE APPLICABLE VESTING THE OL

INTERESTS ADDITION, UNDER CURRENT LAW, NI FORFEITED. IS BENEFIT Н SERP

THEY REPORTABLE AS TAXABLE COMPENSATION WHEN THESE ARRANGEMENTS ARE UNDER

PARTICIPANT m THEOL THOSE AMOUNTS ARE NOT YET PAYABLE ΗH EVEN BECOME VESTED,

NO THOSE AMOUNTS ARE NEVER PAID TO THE PARTICIPANT). ΉI (AND EVEN

NOTE ROLLOVER OR OTHER TAX-DEFERRAL OPTIONS ARE AVAILABLE TO PARTICIPANTS.

THAT ANY MAKE WHOLE PLAN OR SERP I VESTED AMOUNT OR PAYMENT BEING REPORTED

INTEREST  $\mathtt{THAT}$ WHEN ALSO REPORTED IN PREVIOUS YEAR(S) AS COMPENSATION WAS

ACCRUED UNDER THE PLAN.

SERP II PLAN & SRP PLAN:

ACTIVE; NON-TAX QUALIFIED DEFINED ARE . AND SRP PLANS ΙI SERP THE TO ACHIEVE DESIGNED PLANS ARE THE PLANS. BENEFIT TARGET CONTRIBUTION Schedule J (Form 990) 2012

Ø

Schedule J (Form 990) 2012

Complete this part to provide the information, explanation, or descriptions required for Part II, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information.

REASONABLE TARGETED RETIREMENT BENEFIT LEVEL FOR EACH PARTICIPANT

EMPLOYER) BASED UPON  $\mathrm{THE}$ THE OTHER RETIREMENT PROGRAMS OF COMBINATION WITH

SERVICE EACH PARTICIPANT'S LENGTH OF AS SUCH CERTAIN CRITERIA, DESIGN  $_{
m THE}$ RULES, IRS APPLICABLE THE MANNER REQUIRED BY IN COMPENSATION.

AN ΒY ADVANCE, Z AS REASONABLE, APPROVED THESE ARRANGEMENTS WAS OF EACH OF

DATA NO DECISION ITS BASED WHICH COMMITTEE, COMPENSATION INDEPENDENT PARTICIPANTS' INDEPENDENT COMPENSATION CONSULTANT. AN ΒY PROVIDED

MAYANY ΑT SECURED OR GUARANTEED LON THESE ARRANGEMENTS ARE UNDER INTERESTS

CLAIMS OF EMPLOYER'S BANKRUPTCY/INSOLVENCY SUBJECT TO TIMES ARE ALL ΑT AND

IS OR TERMINATES EMPLOYMENT PARTICIPANT VOLUNTARILY Ø ᅜ CREDITORS

DATE CAUSE PRIOR TO THE APPLICABLE VESTING BY THE EMPLOYER FOR TERMINATED

ZI IS FORFEITED. ACCOUNT PARTICIPANT'S  $_{
m THE}$ EACH ARRANGEMENT, UNDER

ARE THESE ARRANGEMENTS UNDER CURRENT LAW, INTERESTS UNDER ADDITION,

EVEN IF THOSE REPORTABLE AS TAXABLE COMPENSATION WHEN THEY BECOME VESTED, THOSE AMOUNTS H EVEN PARTICIPANT (AND THE οL AMOUNTS ARE NOT YET PAYABLE

TAX-DEFERRAL OTHER NO ROLLOVER OR THE PARTICIPANT) οĽ PAID ARE NEVER

PARTICIPANTS.

OI.

AVAILABLE

OPTIONS ARE

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OR SRP

H

SERP

NOTE THAT ANY

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ALSO

COMPENSATION WAS

AS

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BEING

PAYMENT

AMOUNT OR

VESTED

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ACCRUED UNDER

INTEREST

YEAR(S) WHEN THAT

IN PREVIOUS

Schedule J (Form 990) 2012

Complete this part to provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information.

1ACOLUMN(C): \$121,726.58; KENNETH GRANT \$79,951.19 DANIEL LINE \$49,949.06; RONALD R. CHARLES A NONQUALIFIED RETIREMENT PLAN AND RECEIVED ACCRUED SECTION A, \$380,279.74; G. II' PAULK AND PART \$257,055.56 PART VII, o. J, \$33,588.27; SALLY W. MACCONNELL \$156,552.48; PAMELA SCHEDULE SC.D PH.D PH.D FORM 990, WERTHMAN REITZ, HALLER, REPORTED ON DAVIS, Ą. INDIVIDUALS LISTED ON ь . ф М PETERSON \$1,636,472.00; RICHARD O. POLLAK \$240,163.24; JUDY RONALD KAREN SI DEFERRED COMPENSATION THAT \$171,756.76; \$51,813.49; \$5,216.00 PARTICIPATED IN FOLLOWING STUART ERDMAN SHEALER, JR. <u>되</u> BARBARA JOANNE THE

WELL AS THE FOLLOWING INDIVIDUALS LISTED ON FORM 990, PART VII, SECTION A, LINE 1A RECEIVED PAYMENT FROM TO BE DISCLOSED ON AS COLUMN (B)(III) WERE REQUIRED AND REPORTED ON SCHEDULE J, PART II, NON QUALIFIED RETIREMENT PLAN IF THEY (E) COLUMN :066 II, ¥ PRIOR YEARS FORMS PART N S H PARTICIPATED ĽΙ ٦ , THE PLAN, SCHEDULE

ERDMAN STUART \$91,226.55; PH.D DAVIS, RICHARD O. \$6,974.00; BLEDSOE MARTIN

Δ \$19,996.00; PAMELA \$57,341.44; JOHN HUNDT GRANT KENNETH \$179,290.75;

POLLAK **运** W. MCCONNELL \$209,835.64; JOANNE \$99,626.46; SALLY PAULK

THE

Complete this part to provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information.

JR. G. DANIEL SHEALER, SC.D \$482,916.23; REITZ, Ą. \$184,686.32; JUDY \$4,760.00; RONALD J. WERTHMAN \$424.00; JANE HILL DEMSKI RENEE \$86,244.40;

\$31,736.00; \$123,826.85; EDWARD D. MILLER, M.D. \$245,947.77; WALKER WYLIE

THOMAS \$11,872.00; RICHARD \$8,416.00; CHRISTINA LUNDQUIST SCHEULEN JAMES

\$16,381.56; JAHANSHA BEHZAD \$8,024.00; KAREN HALLER \$970,356.29; DALAL

EDWARD CHAMBERS \$361,984.72; SAMUEL CLARK 300,066.57; S HALDEMAN \$4,698.00; LOUISE KELLY CAVALLIO \$65,353.81; DANIEL ASHBY \$39,242.96;

THOMPSON \$31,491.12 AND JOHN BERGBOWER \$4,000.00.

RONALD PETERSON B(III) IS 'II' PART J, SCHEDULE 066 FORM LISTED ON

PETERSON HAS 40 YEARS OF SERVICE AND HAS ACCRUED BUT MR. \$11,914,712.00

THE AMOUNT OF ZI NOT YET RECEIVED HIS NONQUALIFIED RETIREMENT PLAN

PART THIS DEFERRED COMPENSATION IS REPORTED ON FORM 990, \$11,746,615.00. SCHEDULE J, PART II, COLUMN E AND REPORTED SECTION A AND INCLUDED ON VII,

TAX. PREPAYING THE MEDICARE OF THE PURPOSES FOR M-25 BOX NI A WEIGHTED FORMULA THE BONUSES ARE ISSUED ON 7: BONUSES: LINE PART QUANTIFIABLE ORGANIZATION OBJECTIVES SET BY ATTAINMENT OF  $_{
m THE}$ NO BASED THEY ARE REVIEWED BY MANAGEMENT COMPENSATION COMMITTEE EACH YEAR. TRUSTEE

THE

Complete this part to provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information.

THAT USES DISCRETION TO DETERMINE PAYMENT.

TUITION REIMBURSEMENT DEPENDENT THE TUITION REIMBURSEMENT: DEPENDENT

CHILD'S EACH DEPENDENT OF. TAXES LESS 50% FOR EMPLOYEES PROGRAM REIMBURSES

UP FEES, AND MANDATORY ACADEMNIC TIME UNDERGRADUATE TUITION FULL

FRESHMAN UNDERGRADUATE HOPKINS UNIVERSITY'S JOHNS THE OF 50% MAXIMUM OF

OMI OF. A MINIMUM EMPLOYEES WHO HAVE ELIGIBLE DEPENDENT. EACH TUITION FOR

ENROLLED BΕ MUST DEPENDENT THE ELIGIBLE. CONTINUOUS SERVICE ARE OF YEARS

GOOD ΝI AND OR UNIVERSITY ACCREDITED COLLEGE APPROVED, AN AT TIME

OF FULL TIME PAYMENT IS LIMITED TO FOUR YEARS STANDING. ACADEMIC

UNDERGRADUATE STUDY PER DEPENDENT CHILD

TUITION REIMBURSEMENT IS AVAILABLE TO EMPLOYEES TUITION REIMBURSEMENT: OF \$10,000 TO A MAXIMUM BENEFIT HOURS OR MORE A WEEK FOR UP THAT WORK 20

ELIGIBLE EMPLOYEES MUST RECEIVE REIMBURSEMENT, OL PER ACADEMIC YEAR. THAT LEADS ACCREDITED UNIVERSITY OR COLLEGE STUDY AT AN OF A COURSE PURSUE OR MEETS THE NECESSITY RELATED TO CURRENT POSITION DEGREE, A LICENSURE,

OR ANOTHER POSITION WITHIN THE ORGANIZATION

Schedule J (Form 990) 2012

Complete this part to provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information

# SCHEDULE J, PART II, COLUMN F

PAYMENT REPORTED ď REPRESENTS THE AMOUNT OF IN COLUMN F THE AMOUNT REPORTED

IN COLUMN B THAT WAS ALREADY REPORTED ON PRIOR 990S AS DEFERRED

TOTAL  $_{
m THE}$ THE AMOUNT REPORTED COULD BE DIFFERENT THAN COMPENSATION. 990S BECAUSE PARTICIPANTS HAVE PREVIOUSLY REPORTED ON PRIOR YEAR AMOUNT ACCRUED BENEFITS UNDER OUR DEFERRED COMPENSATION PLAN FOR MANY YEARS AND

IDENTIFY OL IS DIFFICULT THEREFORE IT THE 1980S. ΝI SOME PLANS ORIGINATED TIME. OF EXTENDED PERIOD THE ENTIRE PREVIOUSLY REPORTED AMOUNT FOR THIS PRIOR YEAR RETURNS AND WORK PAPERS WERE USED TO DETERMINE OUR BEST ESTIMATE

THE AMOUNT IN <u>г</u> THE PREVIOUSLY REPORTED AMOUNTS AND PLACED IN COLUMN OF COLUMN B ALSO BE DIFFERENT THAN THE AMOUNT REPORTED IN COLUMN F MAY DUE TO GAINS/LOSSES THAT HAVE ACCRUED OVER THE YEARS, AND SOME INDIVIDUALS

A NEW SINCE THIS IS TO BE REPORTED IN ALL PRIOR YEARS. WERE NOT REQUIRED

GOING FORWARD WE HAVE ADOPTED A SPREADSHEET THAT REQUIREMENT OF THE IRS,

EACH YEAR ΒY 990 WILL TRACK THE DEFERRED COMPENSATION REPORTED ON THE

COMPLIANCE WITH SCHEDULE J, PART II, COLUMN NI REMAIN ENTILX

SCHEDULE K

(Form 990)

Department of the Treasury Internal Revenue Service

Supplemental Information on Tax-Exempt Bonds

Complete if the organization answered "Yes" to Form 990, Part IV, line 24a. Provide descriptions, explanations, and any additional information in Part VI. See separate instructions. Attach to Form 990.

OMB No. 1545-0047 2012 Open to Public Inspection

Employer identification number

(i) Pooled financing Yes No ×  $\bowtie$ × × 48,245,000 ŝ ŝ (g) Defeased (h) On behalf 52-0591656 Yes No × × × × Δ Ω of issuer Yes Yes × × × ŝ × × × × Yes 2,260,000 82,184,815 읟 ŝ EQUIPMENT FOR CAR (08/29/01)(06/26/08)OMI AND AND O (f) Description of purpose CONSTRUCTION CONSTRUCTION 216. EQUIPPING OF Yes Yes × REFUND PRIOR PRIOR × × CONTINUATIONS 150,000,216 150,000,216 815 ISSUES REFUND 48,245,000, ISSUES × × × ŝ 윈 2012 m Ω 476. Yes Yes × × × (e) Issue price 002 150,000, 82,184, 50,002,476. 150 (F) 96,495,000 50,002,476 ŝ ဍ 2012 AND 06/26/08 06/16/10 (d) Date issued 11/10/1111/10/11Yes Yes × × × (A) COLUMNS HIGHER EDUCATIONAL FACILS2-0936091574217623 c HIGHER EDUCATIONAL FACIL|52-0936091|574218CZ4| D HIGHER EDUCATIONAL FACIL 52-0936091574218DJ9 HIGHER EDUCATIONAL FACILS2-0936091574217X83 (c) CUSIP# Does the organization maintain adequate books and records to support the final allocation of proceeds? JOHNS HOPKINS HOSPITAL Are there any lease arrangements that may result in private business use of FOR Was the organization a partner in a partnership, or a member of an LLC, (b) Issuer EIN Were the bonds issued as part of an advance refunding issue? Were the bonds issued as part of a current refunding issue? PART which owned property financed by tax-exempt bonds? SEE Has the final allocation of proceeds been made? Working capital expenditures from proceeds MARYLAND HEALTH AND MARYLAND HEALTH AND MARYLAND HEALTH AND MARYLAND HEALTH AND Capital expenditures from proceeds Credit enhancement from proceeds Amount of bonds legally defeased Capitalized interest from proceeds Gross proceeds in reserve funds Proceeds in refunding escrows THE Issuance costs from proceeds Year of substantial completion (a) Issuer name Private Business Use Other unspent proceeds bond-financed property? Amount of bonds retired Total proceeds of issue Other spent proceeds Vame of the organization Bond Issues Part II Proceeds PartIII Part I Q က 4 Ŋ ဖ œ 0 9 Ξ 2 13 4 5 16

282121 12-17-12 LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990.

 $\sim$ ENTITY

Supplemental Information on Tax-Exempt Bonds ► Complete if the organization answered "Yes" to Form 990, Part IV, line 24a. Provide descriptions,

Department of the Treasury Internal Revenue Service

SCHEDULE K (Form 990)

explanations, and any additional information in Part VI. Attach to Form 990

See separate instructions.

2012 Open to Public Inspection

OMB No. 1545-0047

financing ŝ Employer identification number 52-0591656(i) Pooled 325,000 502,498 × ×  $\bowtie$  $\bowtie$ 85,060,000 ŝ ŝ (g) Defeased (h) On behalf ŝ of issuer × × × × Ω Yes Yes Yes × ŝ × × × × 499,839. 84,610,000 260,000 Yes × ŝ ŝ (04/02/08)04/02/08) (02/09/04)TWOCONSTRUCTION AND ပ (f) Description of purpose O PRIOR PRIOR 965. EQUIPPING OF Yes Yes REFUND PRIOR × × × CONTINUATIONS 883,808 111,453,965 700,000 570,157 ISSUES REFUND ISSUES REFUND ISSUES × ŝ ŝ Ω Δ 000 000 110, 84,610,000. Yes Yes × × (e) Issue price 510 111,453, 090 53,510,000. 53 85 (F) 1,320,000 × ŝ £ AND (d) Date issued 02/15/12 05/03/12 08/09/12 08/09/12 Yes Yes × × × × (A) SEE PART VI FOR COLUMNS C HIGHER EDUCATIONAL FACILS2-0936091574218KK8 D HIGHER EDUCATIONAL FACILS2-0936091574218KL6 FACIL52-0936091574218G00 (c) CUSIP# NONE Does the organization maintain adequate books and records to support the final allocation of proceeds? JOHNS HOPKINS HOSPITAL Are there any lease arrangements that may result in private business use of Was the organization a partner in a partnership, or a member of an LLC, A HIGHER EDUCATIONAL FACIL|52-0936091 (b) Issuer EIN Were the bonds issued as part of an advance refunding issue? Were the bonds issued as part of a current refunding issue? which owned property financed by tax-exempt bonds? Has the final allocation of proceeds been made? Working capital expenditures from proceeds Capital expenditures from proceeds MARYLAND HEALTH AND MARYLAND HEALTH AND B HIGHER EDUCATIONAL MARYLAND HEALTH AND MARYLAND HEALTH AND Credit enhancement from proceeds Capitalized interest from proceeds Amount of bonds legally defeased Gross proceeds in reserve funds Proceeds in refunding escrows THE Issuance costs from proceeds Year of substantial completion (a) Issuer name Part III Private Business Use Amount of bonds retired Other unspent proceeds Total proceeds of issue Other spent proceeds Name of the organization Bond Issues Part ii Proceeds Parti ro O 9 Q 4 ဖ ~ ω Ξ 12 5 7 2 16 17

282121 12-17-12 LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990.

bond-financed property?

Schedule K (Form 990) 2012

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Department of the Treasury Internal Revenue Service

SCHEDULE K (Form 990)

Supplemental Information on Tax-Exempt Bonds

▶ Complete if the organization answered "Yes" to Form 990, Part IV, line 24a. Provide descriptions, explanations, and any additional information in Part VI.

OMB No. 1545-0047 2012 Open to Public Inspection

Employer identification number 52-0591656 ▶ See separate instructions. JOHNS HOPKINS HOSPITAL Attach to Form 990. Name of the organization

Yes No (i) Pooled × × ŝ ŝ (g) Defeased (h) On behalf ŝ of issuer × × Yes Yes Yes ŝ × × Yes ŝ ŝ 03/01/04) (08/26/08 (f) Description of purpose O O PRIOR PRIOR Yes Yes CONTINUATIONS 65,000,000 35,000,000,ISSUES OOO OOO ISSUES REFUND REFUND ş ŝ Ω Yes Yes × ×I× × (e) Issue price (F) 65, 35,000,000 ŝ ŝ (A) AND (d) Date issued 11/28/12 11/28/12 ⋖ Yes Yes × × × × PART VI FOR COLUMNS (c) CUSIP# NONE NONE Does the organization maintain adequate books and records to support the final allocation of proceeds? Are there any lease arrangements that may result in private business use of Was the organization a partner in a partnership, or a member of an LLC, A HIGHER EDUCATIONAL FACIL|52-0936091 HIGHER EDUCATIONAL FACIL|52-0936091 (b) Issuer EIN Were the bonds issued as part of an advance refunding issue? Were the bonds issued as part of a current refunding issue? which owned property financed by tax-exempt bonds? SEE Has the final allocation of proceeds been made? Working capital expenditures from proceeds MARYLAND HEALTH AND MARYLAND HEALTH AND Credit enhancement from proceeds Capital expenditures from proceeds Capitalized interest from proceeds Amount of bonds legally defeased Gross proceeds in reserve funds Proceeds in refunding escrows THE Issuance costs from proceeds Year of substantial completion (a) Issuer name Private Business Use Other unspent proceeds bond-financed property? Amount of bonds retired Total proceeds of issue Other spent proceeds Bond Issues Part II Proceeds Parti PartIII Q က O 위 Ω Q 4 Ŋ 5 O Ω 9 ထ 11 72 13 7 16

282121 12-17-12 LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990.

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| Schedule K (Form 990) 2012 THE JOHNS HOPKINS HOSPITAL Park III Private Business Use (Continued)             |     |          | 52- | 52-0591656     |  | 1 | 4           | Page 2                     |
|---|-----|----------|-----|----------------|--|---|-------------|----------------------------|
|   |     | <b>A</b> |     |                |  | O                                       |             | 0                          |
| 3a Are there any management or service contracts that may result in private                                 | Yes | No       | Yes | S <sub>N</sub> | Yes  | No                                      | Yes         | No                         |
| business use of bond-financed property?   | ×   |          | X   |                | X  |   | ×           |                            |
| b If "Yes" to line 3a, does the organization routinely engage bond counsel or other outside                 | ;   |          | ;   |                | :  |   | 1           |                            |
| counsel to review any management or service contracts relating to the financed property?                    | ×   |          | ×   |                | ×  |   | ×           |                            |
| c Are there any research agreements that may result in private business use of bond-financed property?      | ×   |          | ×   |                | ×  |   | ×           |                            |
| d if "Yes" to line 3c, does the organization routinely engage bond counsel or other outside                 | ;   |          | ;   |                | i  |   | ;           |                            |
|   | ×   |          | ×   |                | ×  |   | ×           |                            |
| 4 Enter the percentage of financed property used in a private business use by                               |     |          |     |                |  |   |             | ,                          |
|   |     | .17 %    |     | .17 %          |  | %                                       |             | % 90.                      |
| 5 Enter the percentage of financed property used in a private business use as a result of                   |     |          |     |                |  |   |             |                            |
| unrelated trade or business activity carried on by your organization, another                               |     |          |     |                |  |   |             |                            |
| section 501(c)(3) organization, or a state or local government  |     | .17 %    |     | .17 %          |  | %                                       |             | ,05 %                      |
| 6 Total of lines 4 and 5  |     | .34 %    |     | .34 %          |  | %                                       |             | .11 %                      |
| 7 Does the bond issue meet the private security or payment test?  |     | ×        |     | X              |  | X                                       |             | X                          |
| 8a Has there been a sale or disposition of any of the bond-financed property to a non-                      |     |          |     |                |  |   |             |                            |
| governmental person other than a 501(c)(3) organization since the bonds were issued?                        |     | ×        |     | ×              |  | X                                       |             | ×                          |
| b If "Yes" to line 8a, enter the percentage of bond-financed property sold or disposed                      |     |          |     |                |  |   |             |                            |
| Jo  |     | %        |     | %              |  | %                                       |             | %                          |
| c If "Yes" to line 8a, was any remedial action taken pursuant to Regulations sections 1.141·12 and 1.145·2? |     |          |     |                |  | ·                                       |             |                            |
| stablished written procedures to ensure that all no   |     |          |     |                |  |   |             |                            |
| bonds of the issue are remediated in accordance with the requirements under                                 |     |          | -   |                |  |   |             |                            |
| Regulations sections 1.141·12 and 1.145·2?  |     | ×        |     | ×              |  | ×                                       |             | ×                          |
| Part IV Arbitrage   |     |          |     |                |  |   |             |                            |
|   |     | A        |     | В              |  | U                                       |             | ٥                          |
|   | Yes | No       | Yes | Š              | Yes  | Š                                       | Yes         | Š                          |
| 1 Has the issuer filed Form 8038-T?   |     | ×        |     | ×              | trincher meter mention | ×                                       |             | ×                          |
| 2 If "No" to line 1, did the following apply?   |     |          |     |                |  |   |             |                            |
| a Rebate not due yet?   |     | ×        |     | X              |  | X                                       |             | X                          |
| b Exception to rebate?  | ×   |          | ×   |                | ×  |   | ×           |                            |
| c No rebate due?  |     | ×        |     | ×              |  | ×                                       |             | ×                          |
| If you checked "No rebate due" in line 2c, provide in Part VI the date the rebate                           |     |          |     |                |  |   |             |                            |
| computation was performed   |     |          |     |                |  |   |             |                            |
| 3 Is the bond issue a variable rate issue?  |     | ×        |     | ×              |  | ×                                       | ×           |                            |
| 4a Has the organization or the governmental issuer entered into a qualified                                 |     |          |     |                |  |   |             |                            |
| hedge with respect to the bond issue?   |     | ×        |     | ×              |  | ×                                       |             | ×                          |
| <b>b</b> Name of provider   |     |          |     |                |  |   |             |                            |
| c Term of hedge   |     |          |     |                |  |   |             |                            |
| d Was the hedge superintegrated?  |     |          |     |                |  | ·                                       |             |                            |
| e Was the hedge terminated?   |     |          |     |                |  |   |             |                            |
| 232122<br>12-17-12  | ٠   |          |     |                | ŕ  | Sch                                     | edule K (Fo | Schedule K (Form 990) 2012 |

ENTITY 2

| Schedule K (Form 990) 2012 THE JOHNS HOPKINS HOSPITAL Part III Private Business Use (Continued)        |          |          | -25- | 52-0591656 |     | +<br>+<br>+<br>+<br>+<br>+<br>+<br>+<br>+<br>+<br>+<br>+<br>+<br>+<br>+<br>+<br>+<br>+<br>+ | J                                 | Page 2                     |
|--|----------|----------|------|------------|-----|---|-----------------------------------|----------------------------|
|  | A        |          |      | 8          |     | O   | Ω                                 | (                          |
| 3a Are there any management or service contracts that may result in private                            | Yes      | No       | Yes  | No         | Yes | No  | Yes                               | No                         |
| business use of bond-financed property?  | ×        |          | ×    |            | ×   |   | ×                                 |                            |
| b If "Yes" to line 3a, does the organization routinely engage bond counsel or other outside            | ×        |          | ×    |            | *   |   | ×                                 |                            |
| c Are there any research agreements that may result in private business use of bond-financed property? | ×        |          | ×    |            | ×   |   | ×                                 |                            |
| 1  |          |          |      |            |     |   |                                   | in the second              |
| counsel to review any research agreements relating to the financed property?                           | ×        |          | ×    |            | ×   |   | ×                                 | i                          |
| 4 Enter the percentage of financed property used in a private business use by                          |          |          |      |            |     |   |                                   |                            |
| entities other than a section 501(c)(3) organization or a state or local government                    |          | %        |      | .92 %      |     | .39 %   |                                   | 39 %                       |
| 5 Enter the percentage of financed property used in a private business use as a result of              |          |          |      |            |     |   |                                   |                            |
| unrelated trade or business activity carried on by your organization, another                          |          |          |      | (          |     |   |                                   | ,                          |
| section 501(c)(3) organization, or a state or local government ▶                                       |          | %        |      | .12 %      |     | % 60.   |                                   | % 60·                      |
| 6 Total of lines 4 and 5   |          | %        |      | .04 %      |     | .48 %   |                                   | .48 %                      |
| 7 Does the bond issue meet the private security or payment test?                                       |          | ×        |      | ×          |     | ×   |                                   | ×                          |
| 8a Has there been a sale or disposition of any of the bond-financed property to a non-                 |          |          |      |            |     |   |                                   |                            |
| governmental person other than a 501(c)(3) organization since the bonds were issued?                   |          | ×        |      | ×          |     | ×   |                                   | ×                          |
| b If "Yes" to line 8a, enter the percentage of bond-financed property sold or disposed                 |          |          |      |            |     |   |                                   |                            |
| Of   |          | %        |      | %          |     | %   | the other property and the second | %                          |
| c If "Yes" to line 8a, was any remedial action taken pursuant to Regulations sections                  |          |          |      |            |     |   |                                   |                            |
|  |          |          |      |            |     |   |                                   |                            |
| 9. Has the organization established written procedures to ensure that all nonqualified                 |          |          |      |            |     |   |                                   |                            |
| bonds of the issue are remediated in accordance with the requirements under                            |          | <b>:</b> |      | <u>;</u>   |     | , i   |                                   | ,                          |
|  |          | 4        |      | 4          |     | ₹   |                                   | 4                          |
| PartitV Arbitrage  | i        |          |      |            |     |   |                                   |                            |
|  | <b>4</b> | l        |      | 8          |     | o-  | Δ                                 |                            |
|  | Yes      | S.       | Yes  | No         | Yes | N <sub>o</sub>  | Yes                               | §                          |
| 1 Has the issuer filed Form 8038-T?  |          | ×        |      | ×          |     | ×   | -                                 | ×                          |
| 2 If "No" to line 1, did the following apply?  |          |          |      |            |     |   |                                   |                            |
| a Rebate not due yet?  |          | ×        |      | ×          |     | ×   |                                   | ×                          |
| <b>b</b> Exception to rebate?  | X        |          | ×    |            | ×   |   | ×                                 |                            |
| c No rebate due?   |          | ×        |      | ×          |     | ×   |                                   | ×                          |
| If you checked "No rebate due" in line 2c, provide in Part VI the date the rebate                      |          |          |      |            |     |   |                                   |                            |
| computation was performed  |          |          |      | _          |     |   |                                   |                            |
| 3 Is the bond issue a variable rate issue?   | ×        |          |      | ×          | ×   |   | ×                                 |                            |
| 4a Has the organization or the governmental issuer entered into a qualified                            |          |          |      |            |     |   |                                   |                            |
| hedge with respect to the bond issue?  |          | ×        |      | ×          | ×   |   | ×                                 |                            |
| <b>b</b> Name of provider  |          |          |      |            |     | - 1.  |                                   | LYNCH AND GO               |
| c Term of hedge  |          |          |      |            | 30. | .8000008  | 30.8                              | .8000000                   |
| d Was the hedge superintegrated?   |          |          |      |            |     | ×   |                                   | ×                          |
| e Was the hedge terminated?  |          |          |      |            |     | ×   |                                   | ×                          |
| 232122<br>12-17-12   |          |          |      |            |     | Sch   | edule K (For                      | Schedule K (Form 990) 2012 |
|  |          |          |      |            |     |   |                                   |                            |

ENTITY 3

| <u> </u>   |     |     | 52- | -0591656     |     |    |             | Page 2                     |
|--|-----|-----|-----|--------------|-----|----|-------------|----------------------------|
| STREETH FINALE DUSINESS USE (COTRITIOEU)   | ν   |     |     | a            |     |    |             |                            |
| 3a Are there any management or service contracts that may result in private  | Yes | 2   | Yes | <sup>8</sup> | Yes | 2  | Yes         | S<br>N                     |
|  | X   |     | ×   |              |     |    |             |                            |
| b If "Yes" to line 3a, does the organization routinely engage bond counsel or other outside  | >   |     | ×   |              |     |    |             |                            |
| counsel to review any management of service contracts retaining to the infanced property?  C. Are there any research agreements that may result in private business use of bond-financed property? | < × |     | ×   |              |     |    |             |                            |
|  | >   |     | >   |              |     |    |             |                            |
| counsel to review any research agreements relating to the financed prope   | ∢   |     | 4   |              |     |    |             |                            |
| 4 Enter the percentage of financed property used in a private business use by entities other than a section 501(c)(3) organization or a state or local government ▼                                |     | %   |     | * 80         |     | %  |             | %                          |
| 5 Enter the percentage of financed property used in a private business use as a result of  |     |     |     |              |     |    |             |                            |
| unrelated trade or business activity carried on by your organization, another  |     | %   |     | % 20.        |     | %  | •           | 8                          |
| 6 Total of lines 4 and 5   |     | 2 % |     |              |     | %  |             | 8                          |
|  |     | ×   |     | ×            |     |    |             | 2                          |
| æ  |     |     |     |              |     |    |             |                            |
| governmental person other than a 501(c)(3) organization since the bonds were issued?   |     | ×   |     | ×            |     |    |             |                            |
| b If "Yes" to line 8a, enter the percentage of bond-financed property sold or disposed   |     |     |     |              |     |    |             |                            |
| 10   |     | %   |     | 8            |     | %  |             | %                          |
| c If "Yes" to line 8a, was any remedial action taken pursuant to Regulations sections 1.141-12 and 1.145-2?  |     |     |     |              |     |    |             |                            |
| 9 Has the organization established written procedures to ensure that all nonqualified  |     |     |     |              |     |    |             |                            |
| bonds of the issue are remediated in accordance with the requirements under  |     | ×   |     | ×            |     |    |             |                            |
| Date: W Arhitrage  |     |     |     |              |     |    |             |                            |
| 1  |     | 4   |     | <u> </u>     |     | C  |             |                            |
|  | Yes | No  | Yes | 2            | Yes | 2  | Yes         | No.                        |
| 1 Has the issuer filed Form 8038-T?  |     | ×   |     | ×            |     |    |             |                            |
| 2 If "No" to line 1, did the following apply?  |     |     |     |              |     |    |             |                            |
| ایما   |     | X   |     | ×            |     |    |             |                            |
| <b>b</b> Exception to rebate?  | ×   |     | ×   |              |     |    |             |                            |
| c No rebate due?   |     | ×   |     | ×            |     |    |             |                            |
| If you checked "No rebate due" in line 2c, provide in Part VI the date the rebate  |     |     |     |              |     |    |             |                            |
| computation was performed  |     |     |     |              |     |    |             |                            |
| 3 Is the bond issue a variable rate issue?   | ×   |     | ×   |              |     |    |             |                            |
| 4a Has the organization or the governmental issuer entered into a qualified  |     | ;   |     | ;            |     |    |             |                            |
| hedge with respect to the bond issue?  |     | ×   |     | ×            |     |    |             |                            |
| <b>b</b> Name of provider  |     |     |     |              |     |    |             |                            |
| c Term of hedge  |     |     |     |              |     |    |             |                            |
| d Was the hedge superintegrated?   |     |     |     |              |     |    |             |                            |
| e Was the hedge terminated?  |     |     |     |              |     |    |             |                            |
| 12-17-12   |     |     |     |              |     | v. | edule K (Fo | Schedule K (Form 990) 2012 |

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Page 3 Schedule K (Form 990) 2012 × × ŝ ŝ Ω Ω Yes Yes × ŝ ŝ × × ပ Yes Yes × Part VI Supplemental Information. Complete this part to provide additional information for responses to questions on Schedule K (see instructions). 52-0591656 2 × ŝ × × ω Ω Yes Yes × ŝ 윋× × × Yes Yes × d Was the regulatory safe harbor for establishing the fair market value of the GIC satisfied? THE JOHNS HOPKINS HOSPITAL Has the organization established written procedures to monitor the requirements of federal tax requirements are timely identified and corrected through the voluntary Has the organization established written procedures to ensure that violations of closing agreement program if self-remediation is not available under applicable 5a Were gross proceeds invested in a guaranteed investment contract (GIC)? Were any gross proceeds invested beyond an available temporary period? Part V Procedures To Undertake Corrective Action Part IV Arbitrage (Continued) Schedule K (Form 990) 2012 b Name of provider section 148? c Term of GIC regulations?

ENTITY 2

52-0591656

THE JOHNS HOPKINS HOSPITAL

Schedule K (Form 990) 2012

Page 3

× × ŝ ŝ Ω Yes Yes × × × ŝ ŝ × × O O Υes Yes × × Supplemental Information. Complete this part to provide additional information for responses to questions on Schedule K (see instructions). 윈× ŝ  $\bowtie$ × ω Yes Yes × ů 2 ×  $\bowtie$ × ⋖ Yes Yes  $\bowtie$ d Was the regulatory safe harbor for establishing the fair market value of the GIC satisfied? Has the organization established written procedures to monitor the requirements of federal tax requirements are timely identified and corrected through the voluntary Has the organization established written procedures to ensure that violations of closing agreement program if self-remediation is not available under applicable 5a Were gross proceeds invested in a guaranteed investment contract (GIC)? Were any gross proceeds invested beyond an available temporary period? Part V Procedures To Undertake Corrective Action Part IV Arbitrage (Continued) b Name of provider section 148? regulations? c Term of GIC Part VI 9

Schedule K (Form 990) 2012

ENTITY 3

| Schedule K (Form 990) 2012 THE JOHNS HOPKINS HOSPITAL  |               |              | 52-         | 2-0591656  |       |  |   | Page 3                                 |
|--|---------------|--------------|-------------|--|-------|--|---|--|
| Part IV Arbitrage (Continued)  | •             |              |             |  |       |  |   |  |
|  | Yes           | No           | Yes         | No P   | Yes   | 2  | Yes   | No                                     |
| 5a Were gross proceeds invested in a guaranteed investment contract (GIC)?  b Name of provider   |               | ×            |             | ×  |       |  |   |  |
| c Term of GIC  | :             |              |             |  |       |  |   |  |
| -  |               | >            |             | Þ  |       |  |   |  |
| <ul> <li>vere any gross proceeds invested beyond an available temporary period?</li> <li>Has the organization established written procedures to monitor the requirements of section 148?</li> </ul>  |               | ×            |             | ×  |       |  |   |  |
| Part W Procedures To Undertake Corrective Action   |               |              |             |  |       |  |   |  |
|  | 4             |              |             | 8  |       | ပ  |   | ۵                                      |
|  | Yes           | No           | Yes         | Š  | Yes   | 8  | Yes   | No                                     |
| Has the organization established written procedures to ensure that violations of federal tax requirements are timely identified and corrected through the voluntary  |               |              |             |  |       |  |   |  |
| closing agreement program if self-remediation is not available under applicable  | ×             |              | ×           |  |       |  |   |  |
| ચા   | D of seanonse | liections on | X chadage   | see instruction  | laux) |  |   |  |
|  | h or sasilods | lo silonsan  | Name Police |  | MIS). |  |   |  |
| THE THE PERSON AND TH | - 1           | THE          |             |  |       |  |   |  |
| EDUCATIONAL FACILITY :   | AUTHORITY     | XT.T.X       | 1 1         | O TABLE CO. T. T.  |       |  |   |  |
| CONSTRUCTION AND EQUIPMENT FOR CARDIOVASCULAR, C   | CKITICAL      | CARE         | AND CH      | CHILDRENS  |       |  |   |  |
| (A) ISSUER NAME: MARYLAND HEALTH AND HIGHER EDUCATIONAL FACILITIES   | S AUTHORITY   | RITY         |             |  |       |  |   | ************************************** |
|  |               |              |             |  |       |  |   |  |
| CONSTRUCTION AND EQUIPPING OF TWO MEDICAL TOWERS   | •             |              |             |  |       |  |   |  |
| ER NAME:   | 1 1           |              |             |  |       |  |   |  |
| MARYLAND HEALTH AND HIGHER EDUCATIONAL FACILITIES  | S AUTHORITY   | RITY         |             |  |       |  |   |  |
| THROUGH GUARANT GIVE   | 1             | 718          |             |  |       |  |   |  |
| MARYLAND HEALTH AND HIGHER EDUCATIONAL FACILITIES  | S AUTHORITY   | KLTY         |             |  |       |  |   |  |
| :  | VET GOTHER S  | Vmrd         |             | Arriva de la companya |       |  |   |  |
| (F) DESCRIPTION OF PURPOSE:  | 1             | KIIX         |             |  | -     |  |   |  |
|  | CED 6/22      | 2/93         |             |  |       | t-Annapira de Apple de Annapira de Apple de App | erdelle er er er erdelt er erde er er er er er er er er |  |
| (A) ISSUER NAME:   |               |              |             |  |       |  |   |  |
| MARYLAND HEALTH AND HIGHER EDUCATIONAL FACILITIES  | S AUTHORITY   | RITY         |             |  |       |  |   |  |
| 232723<br>12-17-12<br>SPR DART VI SIIDDI.EMENTAI, INFORMATION SHRRT  |               |              |             |  |       | S  | hedule K (Fo  | Schedule K (Form 990) 2012             |
| TOTTUTE AT THE CITY TOTAL  |               |              |             |  |       |  |   |  |

| Schedule K (Form 990) THE JOHNS HOPKINS HOSPITAL  | 52-0591656                        |
|---|-----------------------------------|
| Part VI Supplemental Information. Complete this part to provide additional information for response | onses to questions on Schedule K. |
| (F) DESCRIPTION OF PURPOSE:   |                                   |
| CONSTRUCTION AND EQUIPPING OF TWO MEDICAL TOWERS.   |                                   |
|   |                                   |
| (A) ISSUER NAME:  |                                   |
| MARYLAND HEALTH AND HIGHER EDUCATIONAL FACILITIES A   | AUTHORITY                         |
| ·   |                                   |
| (A) ISSUER NAME:  | <i>\$</i>                         |
| MARYLAND HEALTH AND HIGHER EDUCATIONAL FACILITIES A   | AUTHORITY                         |
|   |                                   |
| (A) ISSUER NAME:  |                                   |
| MARYLAND HEALTH AND HIGHER EDUCATIONAL FACILITIES A   | AUTHORITY                         |
| ·   |                                   |
| (A) ISSUER NAME:  |                                   |
| MARYLAND HEALTH AND HIGHER EDUCATIONAL FACILITIES A   | AUTHORITY                         |
| (F) DESCRIPTION OF PURPOSE:   |                                   |
| REFUND PRIOR ISSUES (08/26/08, 11/13/07, 10/05/11)  | )                                 |
|   |                                   |
| SCHEDULE K, PART III, LINES 7-9   |                                   |
| NONQUALIFIED BONDS  |                                   |
| THE ORGANIZATION ANSWERED 'NO' BECAUSE IT HAS NO NO   | ONQUALIFIED BONDS.                |
|   |                                   |
|   |                                   |
|   |                                   |
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|   |                                   |

#### SCHEDULE O (Form 990 or 990-EZ)

Department of the Treasury

Internal Revenue Service

PATIENTS.

# Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information.

Attach to Form 990 or 990-EZ.

2012
Open to Public Inspection

Name of the organization

THE JOHNS HOPKINS HOSPITAL

Employer identification number 52-0591656

| III COMO HOLICIA MODI III   |
|---|
| FORM 990, PART I, LINE 1, DESCRIPTION OF ORGANIZATION MISSION:          |
| NATIONAL ORIGIN, HANDICAP, AGE, OR ABILITY TO PAY. IN KEEPING WITH THE  |
| HOSPITAL'S COMMITMENT TO SERVE ALL MEMBERS OF ITS COMMUNITY, FREE CARE  |
| AND/OR SUBSIDIZED CARE, CARE PROVIDED TO PERSONS COVERED BY             |
| GOVERNMENTAL PROGRAMS AT BELOW COST, AND HEALTH ACTIVITIES AND PROGRAMS |
| TO SUPPORT THE COMMUNITY MEMBERS WILL BE CONSIDERED WHERE THE NEED      |
| AND/OR AN INDIVIDUAL'S INABILITY TO PAY COEXISTS.                       |
|   |
| THE JOHNS HOPKINS HOSPITAL PROVIDES CARE TO PERSONS COVERED BY          |
| GOVERNMENTAL PROGRAMS AT BELOW COST. RECOGNIZING ITS MISSION TO THE     |
| COMMUNITY, SERVICES ARE PROVIDED TO BOTH MEDICARE AND MEDICAID          |
| PATIENTS. TO THE EXTENT REIMBURSEMENT IS BELOW COST, THE JOHNS HOPKINS  |
| HOSPITAL RECOGNIZES THESE AMOUNTS AS CHARITY CARE IN MEETING ITS        |
| MISSION TO THE ENTIRE COMMUNITY.  |
|   |
| FORM 990, PART III, LINE 1, DESCRIPTION OF ORGANIZATION MISSION:        |
| PROVIDED TO PERSONS COVERED BY GOVERNMENTAL PROGRAMS AT BELOW COST, AND |
| HEALTH ACTIVITIES AND PROGRAMS TO SUPPORT THE COMMUNITY MEMBERS WILL BE |
| CONSIDERED WHERE THE NEED AND/OR AN INDIVIDUAL'S INABILITY TO PAY       |
| COEXISTS.   |
|   |
| THE JOHNS HOPKINS HOSPITAL PROVIDES CARE TO PERSONS COVERED BY          |
| GOVERNMENTAL PROGRAMS AT BELOW COST. RECOGNIZING ITS MISSION TO THE     |
|   |

TO THE EXTENT REIMBURSEMENT IS BELOW COST, THE JOHNS HOPKINS

COMMUNITY, SERVICES ARE PROVIDED TO BOTH MEDICARE AND MEDICAID

THE JOHNS HOPKINS HOSPITAL

Employer identification number 52-0591656

MISSION TO THE ENTIRE COMMUNITY.

FORM 990, PART III, LINE 4A, PROGRAM SERVICE ACCOMPLISHMENTS: THESE FACILITIES ENABLES JHH TO PROVIDE PATIENT-FOCUSED NEUROLOGICAL SERVICES INCLUDING STATE-OF-THE-ART ADULT AND PEDIATRIC OPERATING ROOMS THAT INCLUDE INTRA-OPERATIVE MRI MACHINES THAT PROVIDE REAL-TIME IMAGES OF THE BRAIN DURING SURGERY. IN ADDITION, AN ALL-NEW 24-BED NEUROLOGICAL CRITICAL CARE UNIT (NCCU) PROVIDES COMPLETE INTENSIVE CARE MANAGEMENT TO MORE THAN 1,700 ADMISSIONS PER YEAR WITH PATIENTS ADMITTED FROM NEUROSURGERY, NEUROLOGY, ORTHOPEDIC/SPINE AND OTOLARYNGOLOGY. OUR PHYSICIANS ARE ABLE TO BRING NEW AND EXCEPTIONAL TREATMENTS TO OUR ADULT AND PEDIATRIC PATIENTS FASTER BECAUSE OF OUR TIGHT NETWORK OF EXPERTS WHO SPECIALIZE IN CONDITIONS SUCH AS BRAIN TUMOR, CEREBROVASULAR DISEASE, SPINAL DEFORMITY, TUMORS AND REPAIR AND TRAUMA. WE OPERATE SEVERAL NEUROLOGICAL CENTERS OF CARE AT JOHNS HOPKINS HOSPITAL INCLUDING THE EPILEPSY CENTER AT JOHNS HOPKINS WHICH EVALUATES AND CARES FOR PATIENTS WITH SEIZURE DISORDERS FROM INFANTS THROUGH THE ELDERLY. A UNIQUE ASPECT OF OUR EPILEPSY CENTER IS THAT WE PROVIDE A CONTINUUM OF CARE FOR OUR PATIENTS ACROSS THE AGE SPECTRUM MAKING USE OF ENHANCED EPILEPSY MONITORING EQUIPMENT THAT IS SPECIFICALLY DESIGNED FOR THE EVALUATION OF ADULT AND PEDIATRIC SEIZURE DISORDERS. OUR COMPREHENSIVE BRAIN TUMOR CENTER IS ONE OF THE LARGEST BRAIN TUMOR TREATMENT AND RESEARCH CENTERS IN THE WORLD. WE TREAT AN EXTREMELY LARGE NUMBER OF PATIENTS AFFECTED BY ALL TYPES OF BRAIN TUMORS. WE TAILOR THE BEST AND MOST ADVANCED THERAPIES THAT EACH UNIQUE TUMOR DEMANDS. OUR TEAM CONSISTS OF SKILLED SURGEONS AND NEUROLOGISTS THAT CAN PROVIDE THE MOST EFFECTIVE AND SAFEST TREATMENT EVEN ON THE MOST Schedule O (Form 990 or 990-EZ) (2012)

INTERVENTIONAL RADIOLOGISTS, VASCULAR SURGEONS, ADVANCED PRACTICE

NURSES, NURSE PRACTITIONERS, DIETITIANS, PHYSICAL THERAPISTS, AND SOCIAL WORKERS. THIS TEAM OFTEN EXPANDS TO INCLUDE IMMEDIATE CARE FROM ON-SITE PHYSICIANS FROM EVERY MEDICAL SPECIALTY REQUIRED. OUR MULTI-DISCIPLINARY APPROACH AND EXPERTISE HAS GAINED US THE REPUTATION OF BEING THE BEST-PREPARED SURGICAL PRACTICE TO HANDLE PROCEDURES THAT MAY BE COMPLEX AND/OR COMPLICATED BY UNDERLYING ILLNESS OR AGE. IN APRIL 2012, ALL DEPARTMENTS UNDER THE JOHNS HOPKINS HEART AND VASCULAR INSTITUTE MOVED INTO THEIR NEW LOCATION IN THE SHEIKH ZAYED TOWER. THIS INCLUDES CARDIOLOGY, CARDIAC SURGERY, VASCULAR SURGERY, AND IMAGING SERVICES. OUR FIRST FULL YEAR OF OPERATIONS IN OUR NEW FACILITIES HAVE ALLOWED OUR PHYSICIANS AND STAFF TO CONTINUE PROVIDING CUTTING-EDGE CARE, WHILE GIVING PATIENTS AND THEIR FAMILIES A MORE WELCOMING EXPERIENCE. IN THE PAST YEAR THE JOHNS HOPKINS HOSPITAL RANKED #1 IN THE U.S. NEWS & WORLD REPORT RANKINGS OF AMERICAN HOSPITALS. OUR CARDIOVASCULAR PROGRAM, RATED #4 IN THE COUNTRY ACCORDING TO U.S. NEWS, CONTINUES TO STRIVE TO PROVIDE THE BEST PATIENT CARE AND MOST INNOVATIVE TREATMENT OPTIONS FOR OUR PATIENTS AND THEIR FAMILIES.

FORM 990, PART III, LINE 4C, PROGRAM SERVICE ACCOMPLISHMENTS:

UNCHANGED TODAY. WITH THE CONVERGENCE OF TECHNOLOGY, BRILLIANT

SCIENTIFIC MINDS, AND THE COMMITMENT OF THOSE WHO HAVE FUNDED THESE

DISCOVERIES, WE HAVE COME TO A TIME WHEN WE CAN BEGIN TO ALTER THE

COURSE OF CANCER IN WAYS WE COULD ONLY IMAGINE FOUR DECADES AGO. ONE

OF ONLY 40 CANCER CENTERS IN THE COUNTRY DESIGNATED BY THE NATIONAL

CANCER INSTITUTE (NCI) AS A COMPREHENSIVE CANCER CENTER, THE JOHNS

HOPKINS KIMMEL CANCER CENTER HAS ACTIVE PROGRAMS IN CLINICAL RESEARCH,

LABORATORY RESEARCH, EDUCATION, COMMUNITY OUTREACH, AND PREVENTION AND

CANCER CENTER THAT IS FULLY ACCREDITED BY THE NATIONAL MARROW DONOR

PROGRAM AS AN UNRELATED DONOR TRANSPLANT CENTER.

THE JOHNS HOPKINS HOSPITAL

Employer identification number 52-0591656

THE WORK BY CENTER INVESTIGATORS IN CANCER GENETICS AND EPIGENETICS IS

RECOGNIZED AS THE CLASSIC MODEL FOR DECIPHERING THE MECHANISMS OF

CANCER INITIATION AND PROGRESSION. THE PIONEERING RESEARCH THAT

DEFINED CANCER AS A GENETIC DISEASE WAS DONE AT OUR CENTER. THESE

DISCOVERIES LED TO THE FIRST GENETIC TESTS FOR A HEREDITARY CANCER AND

A SCREENING STOOL TEST FOR COLON CANCER. OUR INVESTIGATORS WERE THE

FIRST TO MAP A CANCER GENOME, DECIPHERING THE GENETIC BLUEPRINTS FOR

COLON, BREAST, PANCREATIC, AND BRAIN CANCERS. OF THE 75 CANCERS FOR

WHICH ALL GENES HAVE BEEN SEQUENCED, 68 HAVE BEEN DONE AT THE KIMMEL

CANCER CENTER. THESE DISCOVERIES HAVE PAVED THE WAY FOR PERSONALIZED

THERAPIES WITH OUR INVESTIGATORS UNDERTAKING THE FIRST USE OF

PERSONALIZED GENOME SCANNING TO REVEAL THE GENE MUTATION THAT CAUSED A

PERSONS INHERITED FROM OF PANCREATIC CANCER.

FORM 990, PART VI, SECTION A, LINE 7A: JOHNS HOPKINS HEALTH SYSTEM

CORPORATION, A IRC 501(C)(3) TAX EXEMPT PARENT ORGANIZATION OF THE JOHNS

HOPKINS HOSPITAL ELECTS THE BOARD OF TRUSTEES.

FORM 990, PART VI, SECTION A, LINE 7B: THE GOVERNING BODY OF THE JOHNS
HOPKINS HOSPITAL IS EMPOWERED BY ITS BY-LAWS TO MAKE CERTAIN DECISIONS; ALL
OTHER DECISIONS ARE SUBJECT TO APPROVAL OF THE PARENT ORGANIZATION JOHNS
HOPKINS HEALTH SYSTEM CORPORATION.

FORM 990, PART VI, SECTION B, LINE 11: A COPY OF THE FORM 990 IS SENT BY EMAIL TO THE ORGANZIATION'S GOVERNING BODY BEFORE IT IS FILED.

FORM 990, PART VI, SECTION B, LINE 12C: THE CONFLICT OF INTEREST POLICY IS

A PART OF THE ANNUAL FINANCIAL AUDIT CONFIRMATION PROCESS PROVIDED ONLINE.

Schedule O (Form 990 or 990-EZ) (2012)

**Employer identification number** Name of the organization 52-0591656 THE JOHNS HOPKINS HOSPITAL ALL OFFICERS, DIRECTORS, TRUSTEES, AND KEY EMPLOYEES ARE REQUIRED TO COMPLY ON AN ANNUAL BASIS. FORM 990, PART VI, SECTION B, LINE 15: EVERY THREE YEARS AN INDEPENDENT STUDY IS CONDUCTED GATHERING INDUSTRY COMPENSATION AVERAGES FROM SELECT PEER INSTITUTIONS. EVERY YEAR THE JOHNS HOPKINS BOARD OF TRUSTEES COMPENSATION COMMITTEE REVIEWS COMPENSATION AMOUNTS FOR OFFICERS AND ALL EMPLOYEES AT THE DIRECTOR AND HIGHER LEVELS. FORM 990, PART VI, SECTION C, LINE 19: INTERNAL POLICIES, INCLUDING CONFLICT OF INTEREST POLICY, ARE PROVIDED TO THE PUBLIC ON THE ORGANIZATION'S WEBSITE. FINANCIAL STATEMENTS ARE AVAILABLE UPON REQUEST, THE GOVERNING DOCUMENTS HAVE BEEN MADE AVAILABLE IN THE PUBLIC FILING WITH THE STATE OF MARYLAND AND THE INTERNAL REVENUE SERVICE. FORM 990, PART XI, LINE 9, CHANGES IN NET ASSETS: 151. AUDIT/BOOK ADJUSTMENT 120,994,000. MINIMUM PENSION LIABILITY 71,773,575. CHANGE IN MKT VAL. OF SWAP AGREEMENT -1,691,249.NET ASSETS RELEASED -1,009,648.LOSS FROM ADVANCE REFUNDING OF DEBT -7,209,601.NON-OPERATING SERVICES 182,857,228. TOTAL TO FORM 990, PART XI, LINE 9 SCHEDULE K PART II, LINE 8 YEAR OF SUBSTANTIAL COMPLETION DUE TO REFUNDING, YEAR OF SUBSTANTIAL COMPLETION IS NOT APPLICABLE.

SCHEDULE R

Department of the Treasury Internal Revenue Service

Name of the organization

(Form 990)

Related Organizations and Unrelated Partnerships

Complete if the organization answered "Yes" to Form 990, Part IV, line 33, 34, 35, 36, or 37.
 ► Attach to Form 990.

2012 Open to Public Inspection

OMB No. 1545-0047

Employer identification number 52-0591656

Direct controlling entity

End-of-year assets **e** 

Total income **©** Legal domicile (state or foreign country) Primary activity Name, address, and EIN (if applicable) of disregarded entity

Part 1 Identification of Disregarded Entities (Complete if the organization answered "Yes" to Form 990, Part IV, line 33.)

THE JOHNS HOPKINS HOSPITAL

Identification of Related Tax-Exempt Organizations (Complete if the organization answered "Yes" to Form 990, Part IV, line 34 because it had one or more related tax-exempt organizations during the tax year.) PartII

| (a)  | (q)                     | (2)                      | (D)         | (e)                | £                          | ( <b>6</b> )   | Č             |
|--|-------------------------|--------------------------|-------------|--------------------|----------------------------|----------------|---------------|
| Name, address, and EIN   | Primary activity        | Legal domicile (state or | Exempt Code | Public charity     | Direct controlling         | section 512(b) | (5) (3)<br>pg |
| of related organization  |                         | foreign country)         | section     | status (if section | entity                     | entity?        |               |
|  |                         |                          |             | 501(c)(3))         |                            | Yes            | No            |
| JOHNS HOPKINS HEALTH SYSTEM CORPORATION -                              |                         |                          |             |                    | JOHNS HOPKINS              |                |               |
| 52-1465301, 3910 KESWICK RD, SOUTH BLDG, 4TH                           |                         |                          |             | LINE 11C,          | HEALTH SYSTEM              |                |               |
| FL, STE 4300A, BALTIMORE, MD 21211                                     | SUPPORTING ORGANIZATION | MARYLAND                 | 501(C)(3)   | III-FI             | CORPORATION                |                | ×             |
| HOWARD COUNTY GENERAL HOSPITAL, INC -                                  |                         |                          |             |                    | JOHNS HOPKINS              |                |               |
| 52-2093120, 3910 KESWICK RD, SOUTH BLDG, 4TH                           |                         |                          |             |                    | HEALTH SYSTEM              |                |               |
| FL, STE 4300A, BALTIMORE, MD 21211                                     | HOSPITAL                | MARYLAND                 | 501(C)(3)   | LINE 3             | CORPORATION                |                | ×             |
| HOWARD COUNTY LIQUIDATION CORPORATION -                                |                         |                          |             |                    | JOHNS HOPKINS              |                |               |
| 52-0892284, 3910 KESWICK RD, SOUTH BLDG, 4TH INACTIVE TAX-EXEMPT       | INACTIVE TAX-EXEMPT     |                          |             |                    | HEALTH SYSTEM              |                |               |
| FL, STE 4300A, BALTIMORE, MD 21211                                     | ORGANIZATION            | MARYLAND                 | 501(C)(3)   | LINE 3             | CORPORATION                |                | ×             |
| JOHNS HOPKINS BAYVIEW MEDICAL CENTER, INC -                            |                         |                          |             |                    | JOHNS HOPKINS              |                |               |
| 52-1341890, 3910 KESWICK RD, SOUTH BLDG, 4TH                           |                         |                          |             |                    | HEALTH SYSTEM              |                |               |
| FL, STE 4300A, BALTIMORE, MD 21211                                     | HOSPITAL                | MARYLAND                 | 501(C)(3)   | LINE 3             | CORPORATION                |                | ×             |
| For Paperwork Reduction Act Notice, see the Instructions for Form 990. | ns for Form 990.        |                          |             |                    | Schedule R (Form 990) 2012 | Form 990)      | 2012          |

For Paperwork Reduction Act Notice, see the Instructions for Form 990. SEE PART VII FOR CONTINUATIONS

Part II Continuation of Identification of Related Tax-Exempt Organizations

| (a)  | (q)                        | (2)                      | ਉ           | (e)                | €                  | (g)<br>Section 512/h)/13) | 2/h)/13) |
|--|----------------------------|--------------------------|-------------|--------------------|--------------------|---------------------------|----------|
| Name, address, and EIN                       | Primary activity           | Legal domicile (state or | Exempt Code | Public charity     | Direct controlling | controlled                | led      |
| of related organization                      |                            | foreign country)         | section     | status (if section | entity             | organization?             | tion?    |
|  |                            |                          |             | 501(c)(3))         |                    | Yes                       | No.      |
| JOHNS HOPKINS COMMUNITY PHYSICIANS, INC -    |                            |                          |             |                    | JOHNS HOPKINS      |                           |          |
| 52-1467441, 3910 KESWICK RD, SOUTH BLDG, 4TH |                            |                          |             | LINE 11C,          | HEALTH SYSTEM      |                           |          |
| FL, STE 4300A, BALTIMORE, MD 21211           | HEALTHCARE SERVICES        | MARYLAND                 | 501(C)(3)   | III-FI             | CORPORATION        |                           | ×        |
| JOHNS HOPKINS HOSPITAL ENDOWMENT FUND, INC - |                            |                          |             | -                  | JOHNS HOPKINS      |                           |          |
| 23-7252596, 3910 KESWICK RD, SOUTH BLDG, 4TH |                            |                          |             | LINE 11C,          | HOSPITAL           |                           |          |
| FL, STE 4300A, BALTIMORE, MD 21211           | MANAGEMENT OF ENDOWMENT    | MARYLAND                 | 501(C)(3)   | III-FI             | ENDOWMENT FUND,    |                           | ×        |
| JOHNS HOPKINS MEDICAL SERVICES CORPORATION - |                            |                          |             |                    | JOHNS HOPKINS      |                           |          |
| 52-1232569, 3910 KESWICK RD, SOUTH BLDG, 4TH |                            |                          |             |                    | HEALTH SYSTEM      |                           |          |
| FL, STE 4300A, BALTIMORE, MD 21211           | HEALTHCARE SERVICES        | MARYLAND                 | 501(C)(3)   | LINE 3             | CORPORATION        |                           | ×        |
| JOHNS HOPKINS PARKING CORPORATION -          |                            |                          |             |                    | JOHNS HOPKINS      |                           |          |
| 31-1475716, 3910 KESWICK RD, SOUTH BLDG, 4TH |                            |                          |             |                    | PARKING            |                           |          |
| FL, STE 4300A, BALTIMORE, MD 21211           | SUPPORTING ORGANIZATION    | MARYLAND                 | 501(C)(3)   | LINE 11A, I        | CORPORATION        |                           | ×        |
| SUBURBAN HOSPITAL HEALTHCARE SYSTEM, INC     |                            |                          |             |                    | JOHNS HOPKINS      |                           |          |
| 52-2052354, 8600 OLD GEORGETOWN ROAD,        |                            |                          |             | LINE 11C,          | HEALTH SYSTEM      |                           |          |
| D 20814                                      | HEALTHCARE SERVICES        | MARYLAND                 | 501(C)(3)   | IIIFI              | CORPORATION        |                           | ×        |
| SUBURBAN HOSPITAL, INC 52-0610545            |                            |                          |             |                    | JOHNS HOPKINS      |                           |          |
| 8600 OLD GEORGETOWN ROAD                     |                            |                          |             |                    | HEALTH SYSTEM      |                           |          |
| BETHESDA, MD 20814                           | HOSPITAL                   | MARYLAND                 | 501(C)(3)   | LINE 3             | CORPORATION        |                           | ×        |
| LUCY WEBB HAYES NATIONAL TRAINING SCHOOL FOR |                            |                          |             |                    | JOHNS HOPKINS      |                           |          |
| DEACONESSES - 53-0196602, 5255 LOUGHBORO RD, |                            |                          |             |                    | HEALTH SYSTEM      |                           |          |
| NW, WASHINGTON, DC 20016                     | HOSPITAL                   | DISTRICT OF COLUMBIA     | 501(C)(3)   | LINE 3             | CORPORATION        |                           | ×        |
| POTOMAC HOME SUPPORT INC - 52-1750383        |                            |                          |             |                    |                    |                           |          |
| 6001 MONTROSE ROAD NO 1020                   |                            |                          |             |                    |                    |                           |          |
| ROCKVILLE, MD 20852                          | HOME HEALTH CARE           | MARYLAND                 | 501(C)(3)   | LINE 9             | N/A                |                           | ×        |
| SIBLEY SUBURBAN HOME HEALTH AGENCY -         |                            |                          |             |                    |                    |                           |          |
| 52-1450142, 6001 MONTROSE ROAD NO 307,       |                            |                          |             |                    |                    |                           |          |
| ROCKVILLE, MD 20852                          | HOME HEALTH CARE           | MARYLAND                 | 501(C)(3)   | LINE 9             | N/A                |                           | ×        |
| PEDIATRIC PHYSICIAN SERVICES, INC -          |                            |                          |             |                    | ALL CHILDREN'S     |                           |          |
| 59-3425191, 501 SIXTH AVENUE SOUTH, ST.      |                            |                          |             |                    | HEALTH SYSTEM,     |                           |          |
| PETERSBURG, FL 33701                         | PEDIATRIC MEDICAL SERVICES | FLORIDA                  | 501(C)(3)   | LINE 9             | INC                |                           | ×        |
| ALL CHILDREN'S HOSPITAL FOUNDATION, INC -    |                            |                          |             |                    | ALL CHILDREN'S     |                           |          |
| 59-2481738, 501 SIXTH AVENUE SOUTH, ST.      |                            |                          |             |                    | HEALTH SYSTEM,     |                           |          |
| PETERSBURG, FL 33701                         | FOUNDATION                 | FLORIDA                  | 501(C)(3)   | LINE 7             | INC                |                           | ×        |
| ALL CHILDREN'S HOSPITAL, INC - 59-0683252    |                            |                          |             |                    | JOHNS HOPKINS      |                           |          |
| 501 SIXTH AVENUE SOUTH                       |                            |                          |             |                    | HEALTH SYSTEM      |                           | ;        |
| ST. PETERSBURG, FL 33701                     | HOSPITAL                   | FLORIDA                  | 501(C)(3)   | LINE 3             | CORPORATION        |                           | ×        |
|  |                            |                          |             |                    |                    |                           |          |

THE JOHNS HOPKINS HOSPITAL

Schedule R (Form 990)

| Part III | Continuation of Identification of Related Tax-Exempt Organizations

| (a)                                      | (q)                 | (0)  | ( <del>0</del> ) | (e)                     | ψ)   | (a)                              |                 |
|--|---------------------|--|------------------|-------------------------|--|----------------------------------|-----------------|
| Name, address, and EIN                   | Primary activity    | Legal domicile (state or   | Exempt Code      | Public charity          | Direct controlling   | Section 512(b)(13)<br>controlled | 2(b)(13)<br>led |
| of related organization                  |                     | foreign country)   | section          | status (if section      | entity   | organization?                    | tion?           |
|  |                     |  | ,                | ((E)(O) LDG             |  | Yes                              | <sub>2</sub>    |
| ALL CHILDREN'S RESEARCH INSTITUTE, INC - |                     |  |                  |                         | ALL CHILDREN'S   |                                  |                 |
| 59-2481742, 501 SIXTH AVENUE SOUTH, ST.  |                     |  |                  |                         | HEALTH SYSTEM,   |                                  |                 |
| PETERSBURG, FL 33701                     | RESEARCH            | FLORIDA  | 501(C)(3)        | LINE 4                  | INC  |                                  | ×               |
| SURGIKID OF FLORIDA, INC - 59-3441883    |                     |  |                  |                         | ALL CHILDREN'S   |                                  |                 |
| 501 SIXTH AVENUE SOUTH                   |                     |  |                  | -                       | HEALTH SYSTEM,   |                                  |                 |
| ST. PETERSBURG, FL 33701                 | MEDICAL SERVICES    | FLORIDA  | 501(C)(3)        | LINE 9                  | INC  |                                  | ×               |
| KIDS HOME CARE, INC 59-3476049           |                     |  |                  |                         | ALL CHILDREN'S   |                                  |                 |
| 501 SIXTH AVENUE SOUTH                   |                     |  |                  |                         | HEALTH SYSTEM,   |                                  |                 |
| ST. PETERSBURG, FL 33701                 | HOME HEALTH CARE    | FLORIDA  | 501(C)(3)        | LINE 9                  | INC  |                                  | ×               |
| WEST COAST NEONATOLOGY, INC - 59-3398308 |                     |  |                  |                         | ALL CHILDREN'S   |                                  |                 |
| 501 SIXTH AVENUE SOUTH                   |                     | -  |                  |                         | HEALTH SYSTEM,   |                                  |                 |
| ST. PETERSBURG, FL 33701                 | NEONATAL CARE       | FLORIDA  | 501(C)(3)        | LINE 9                  | INC  |                                  | ×               |
| ALL CHILDREN'S HEALTH SYSTEM, INC -      |                     |  |                  |                         | JOHNS HOPKINS  |                                  |                 |
| 59-2481740, 501 SIXTH AVENUE SOUTH, ST.  |                     | -  |                  | LINE 11C,               | HEALTH SYSTEM  |                                  |                 |
| PETERSBURG, FL 33701                     | MANAGEMENT SERVICES | FLORIDA  | 501(C)(3)        | III-FI                  | CORPORATION  |                                  | ×               |
|  |                     |  |                  |                         |  |                                  |                 |
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|  |                     |  |                  |                         |  |                                  |                 |

Page 2

Schedule R (Form 990) 2012 THE JOHNS HOPKINS HOSPITAL

Identification of Related Organizations Taxable as a Partnership (Complete if the organization answered "Yes" to Form 990, Part IV, line 34 because it had one or more related organizations treated as a partnership during the tax year.)

| (a)  | (q)              | 0   | (p)                          | (e)  | <b>(</b> )            | (6)                         | (u)                                | (3)  | 8   | (K  |
|--|------------------|---|------------------------------|--|-----------------------|-----------------------------|------------------------------------|--|-----|---|
| Name, address, and EIN of related organization | Primary activity | Legal<br>domicile<br>(state or<br>foreign | Direct controlling<br>entity | Predominant income<br>(related, unrelated,<br>excluded from tax under<br>sections 510-514) | Share of total income | Share of end-of-year assets | Disproportion-<br>ate allocations? | Code V-UBI<br>amount in box<br>20 of Schedule<br>K-1 (Form 1065) |     | General or Percentage managing ownership partner? |
| JHMI UTILITIES, LLC -                          |                  | (Falling)                                 |                              |  |                       |                             | 63                                 | (000)  |     |   |
| 20-2814243, 3910 KESWICK RD,                   | Γ                | *****                                     |                              |  |                       |                             |                                    |  |     |   |
| SOUTH BLDG, 4TH FL, STE                        | UTILITY          |   |                              |  |                       |                             |                                    |  |     | ,   |
| 4300A, BALTIMORE, MD 21211                     | FACILITIES       | MD  | N/A                          | RELATED  | 3,122,659.            | 123,469,584.                | X                                  | 1,298.   | ×   | 50.00%  |
| OPHTHALMOLOGY ASSOCIATES, LLC                  |                  |   |                              |  |                       |                             |                                    |  |     |   |
| - 52-1890957, 3910 KESWICK                     |                  |   |                              |  |                       |                             |                                    |  |     |   |
| RD, SOUTH BLDG, 4TH FL, STE                    | OPHTHALMOLOGY    |   |                              |  |                       |                             |                                    |  |     |   |
| 4300A, BALTIMORE, MD 21211                     | SERVICES         | MD  | N/A                          | N/A  | N/A                   | N/A                         | N/A                                | N/A  | N/A | N/A   |
|  |                  |   |                              |  |                       |                             |                                    |  |     |   |
| SUBURBAN WELLNESS CENTER, LLC                  |                  |   |                              |  |                       |                             |                                    |  |     |   |
| - 56-2296930, 20500 GOLDENROD                  |                  |   |                              |  |                       |                             |                                    |  |     |   |
| LANE, GERMANTOWN, MD 20874                     | REAL ESTATE      | MD  | N/A                          | N/A  | N/A                   | N/A                         | N/A                                | N/A  | N/A | N/A   |
| GCM SUBURBAN IMAGING, LLC -                    |                  |   |                              |  |                       |                             |                                    |  |     |   |
| 52-2326237, 1201 SEVEN LOCKS                   |                  |   |                              |  |                       |                             |                                    |  |     |   |
| ROAD, STE. 200, ROCKVILLE, MD                  | MD OUTPATIENT    |   |                              |  |                       |                             |                                    |  |     |   |
| 20854  | RADIOLOGY        | MD  | N/A                          | N/A  | N/A                   | N/A                         | N/A                                | N/A  | N/A | N/A   |

Identification of Related Organizations Taxable as a Corporation or Trust (Complete if the organization answered "Yes" to Form 990, Part IV, line 34 because it had one or more related organizations treated as a corporation or trust during the tax year.)

| (a)   | (q)                   | (0)                                    | (p)                       | (e)                             | (j)                   | (6)                  | (£)                        | (3)  |     |
|---|-----------------------|--|---------------------------|---------------------------------|-----------------------|----------------------|----------------------------|--|-----|
| Name, address, and EIN<br>of related organization | Primary activity      | Legal domicile<br>(state or<br>foreign | Direct controlling entity | Type of entity (C corp, S corp, | Share of total income | Share of end-of-year | Percentage<br>ownership    | Section<br>512(b)(13)<br>controlled<br>entity? |     |
|   |                       | country)                               |                           | or trust)                       |                       | assets               |                            | Yes No   | ہ ا |
| HCP VENTURE ONE CORPORATION - 52-1558858          |                       |  |                           |                                 |                       |                      |                            |  | 1   |
| 3910 KESWICK RD, SOUTH BLDG, 4TH FL, STE 4300     |                       |  |                           |                                 | -                     |                      |                            |  |     |
| BALTIMORE, MD 21211                               | MEDICAL SERVICES      | MD                                     | N/A                       | c corp                          | N/A                   | N/A                  | N/A                        | X  | اب  |
| HOWARD COUNTY HEALTH SERVICES, INC                |                       |  |                           |                                 |                       |                      |                            |  |     |
| 52-1434783, 3910 KESWICK RD, SOUTH BLDG, 4TH      |                       |  |                           |                                 |                       |                      |                            |  |     |
| FL, STE 4300A, BALTIMORE, MD 21211                | HEALTHCARE MANAGEMENT | MD                                     | N/A                       | c corp                          | N/A                   | N/A                  | N/A                        | ×  |     |
| HSI MEDICAL SERVICES CORPORATION -                | -                     |  | -                         |                                 |                       |                      |                            |  |     |
| 52-1847705, 3910 KESWICK RD, SOUTH BLDG, 4TH      | 4TH HEALTHCARE-SLEEP  |  |                           |                                 |                       |                      |                            | <u>.</u>                                       |     |
| FL, STE 4300A, BALTIMORE, MD 21211                | DIAGNOSTICS           | MD                                     | N/A                       | C CORP                          | N/A                   | N/A                  | N/A                        | X  | ار  |
| JOHNS HOPKINS MEDICAL MANAGEMENT CORPORATION      |                       |  |                           |                                 |                       |                      |                            |  |     |
| - 52-1250028, 3910 KESWICK RD, SOUTH BLDG,        |                       |  |                           |                                 |                       |                      |                            |  |     |
| 4TH FL, STE 4300A, BALTIMORE, MD 21211            | NURSING SERVICES      | MD                                     | N/A                       | c corp                          | N/A                   | N/A                  | N/A                        | ×  | اہ  |
| JOHNS HOPKINS EMPLOYER HEALTH PROGRAMS INC.       |                       |  |                           |                                 |                       |                      |                            |  |     |
| - 52-1947678, 3910 KESWICK RD, SOUTH BLDG,        |                       |  |                           |                                 |                       |                      | ,                          |  |     |
| 4TH FL, STE 4300A, BALTIMORE, MD 21211            | BENEFIT PLANS         | MD                                     | N/A                       | c corp                          | N/A                   | N/A                  | N/A                        | ×  | ال  |
| 232162 12-10-12                                   |                       |  |                           |                                 |                       | Sche                 | Schedule R (Form 990) 2012 | 990) 201                                       | 12  |

SEE PART VII FOR CONTINUATIONS

THE JOHNS HOPKINS HOSPITAL

Schedule R (Form 990)

Part III Continuation of Identification of Related Organizations Taxable as a Partnership

| (a) Name, address, and EIN of related organization  | <b>(b)</b><br>Primary activity | (c) Legal domicile (state or foreign | (d) Direct controlling entity | (e) Predominant income (related, unrelated, excluded from tax under | (f)<br>Share of total<br>income | (g) Share of end-of-year assets | n)<br>cortion-<br>cations? | (i) Code V-UBI amount in box 20 of Schedule | General<br>Managir<br>partner | General or Percentage managing ownership |
|---|--------------------------------|--------------------------------------|-------------------------------|---|---------------------------------|---------------------------------|----------------------------|---|-------------------------------|--|
| ROCKVILLE IMAGING, LLC - 14-1944128, 1201 SEVEN LOCKS ROAD, STE. 200, ROCKVILLE, MD 20854 | KS MD OUTPATIENT RADIOLOGY     | MD                                   | N/A                           | N/A   | N/A                             | N/A                             | N/A                        | N/A   | N/A                           | N/A                                      |
| CHASE IMAGING, LLC -<br>14126, 1201 SEVEN LOCKS<br>STE, 200, ROCKVILLE, MD                | MD RADIOLOGY SERVICES          | MD                                   | N/A                           | N/A   | N/A                             | N/A                             | N/A                        | N/A   | N/A                           | N/A                                      |
|   |                                |                                      |                               |   |                                 |                                 |                            |   | _                             |  |
|   |                                |                                      |                               |   |                                 |                                 |                            |   |                               |  |
|   |                                |                                      |                               |   |                                 |                                 |                            |   |                               |  |
|   |                                |                                      |                               |   |                                 |                                 |                            |   |                               |  |
|   |                                |                                      |                               |   |                                 |                                 |                            |   |                               |  |
|   |                                |                                      |                               |   |                                 |                                 |                            |   |                               |  |
|   |                                |                                      |                               |   |                                 |                                 |                            |   |                               |  |

THE JOHNS HOPKINS HOSPITAL

Schedule R (Form 990)

Part IV Continuation of Identification of Related Organizations Taxable as a Corporation or Trust

| (a)  | (q)                   | (p) (o)                                     | (e) .  | (J)                   | (6)        | (F)                     | (6)                                 |
|--|-----------------------|---|--|-----------------------|------------|-------------------------|-------------------------------------|
| Name, address, and EIN of related organization   | Primary activity      | Legal domicile Direct controlling (state or | g Type of entity (C corp, S corp,  | Share of total income | of<br>/ear | Percentage<br>ownership | Section<br>512(b)(13)<br>controlled |
| ,  |                       |   |  |                       |            |                         | Yes No                              |
| TCAS, INC 52-1979344   |                       |   |  |                       |            |                         |                                     |
| 3910 KESWICK RD, SOUTH BLDG, 4TH FL, STE 4300  |                       |   |  |                       |            |                         |                                     |
| BALTIMORE, MD 21211  | NURSING SERVICES      | MD N/A                                      | C CORP   | N/A                   | N/A        | N/A                     | ×                                   |
| SUBURBAN HEALTH ENTERPRISES, INC   |                       |   |  |                       |            |                         |                                     |
| 52-2052352, 8600 OLD GEORGETOWN ROAD,  | MEDICAL OFFICE        |   |  |                       |            |                         |                                     |
|  | LEASING AND RELEASING | MD N/A                                      | C CORP   | N/A                   | N/A        | N/A                     | ×                                   |
| VARIOUS CHARITABLE REMAINDER TRUSTS  |                       |   |  |                       |            |                         |                                     |
| 3910 KESWICK RD, STE. 4300A  | CHARITABLE REMAINDER  |   |  |                       |            |                         |                                     |
| 1211   | TRUSTS                | MD N/A                                      | TRUST  |                       | 140,670.   | 100,00%                 | ×                                   |
|  |                       |   |  |                       |            |                         |                                     |
|  |                       |   | 7  |                       |            |                         |                                     |
|  |                       |   |  |                       |            |                         |                                     |
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| And the state of t |                       |   | The state of the s |                       |            |                         |                                     |
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|  |                       |   |  |                       |            |                         |                                     |
| 932224   |                       |   |  |                       |            |                         |                                     |

Page 3

Part V Transactions With Related Organizations (Complete if the organization answered "Yes" to Form 990, Part IV, line 34, 35b, or 36.)

| Note. Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule.   |                            |                            |  |                            | Yes  | N <sub>o</sub> |
|---|----------------------------|----------------------------|--|----------------------------|------|----------------|
| 1 During the tax year, did the organization engage in any of the following transactions with one or more related organizations listed in Parts II-IV?                         | ions with one or more re   | lated organizations listed | I in Parts II-IV?                            |                            |      |                |
| a Receipt of (i) interest (ii) annuities (iii) royalties or (iv) rent from a controlled entity  | Į.                         |                            |  | _<br>_<br>_                |      | ×              |
| <b>b</b> Gift, grant, or capital contribution to related organization(s)  |                            |                            |  | <b>1</b>                   |      | ×              |
| ່ທ  |                            |                            |  | ၁                          | ×    |                |
| Loans or loan quarantees to or for related organization(s)  |                            |                            |  | 2                          | ×    |                |
| loans or loan dilarantees by related organization(s)  |                            |                            |  | 4                          | ×    |                |
|   |                            |                            |  | :                          |      |                |
| f Dividends from related organization(s)  |                            |                            |  | #                          |      | ×              |
| g Sale of assets to related organization(s)   |                            |                            |  | 19                         |      | ×              |
| Purchase of assets from related organization(s)   |                            |                            |  | 두                          |      | ×              |
|   |                            |                            |  | <b>;</b> =                 |      | ×              |
|   |                            |                            |  | ; <del>-</del>             |      | ×              |
|   |                            |                            |  |                            |      |                |
| k Lease of facilities, equipment, or other assets from related organization(s)  |                            |                            |  |                            | X    |                |
| I Performance of services or membership or fundraising solicitations for related organization(s)  | rganization(s)             |                            |  | =                          | ×    |                |
| m Performance of services or membership or fundraising solicitations by related organization(s)   | rganization(s)             |                            |  | 1m                         |      | ×              |
| n Sharing of facilities, equipment, mailing lists, or other assets with related organization(s)   | zation(s)                  |                            |  | t<br>L                     |      | ×              |
| <ul> <li>Sharing of paid employees with related organization(s)</li> </ul>  |                            |                            |  | ဍ                          | ×    |                |
|   |                            |                            |  |                            |      |                |
| p Reimbursement paid to related organization(s) for expenses  |                            |                            |  | 1 <sub>p</sub>             |      | ×              |
| q Reimbursement paid by related organization(s) for expenses  |                            |                            |  | 19                         |      | ×              |
|   | -                          |                            |  |                            |      |                |
| r Other transfer of cash or property to related organization(s)   |                            |                            |  | -                          |      | ×              |
| s Other transfer of cash or property from related organization(s)   |                            |                            |  | .:. 1s                     |      | ×              |
| 2 If the answer to any of the above is "Yes," see the instructions for information on who must complete this line, including covered relationships and transaction thresholds | n who must complete th     | is line, including covered | relationships and transaction thresholds.    |                            |      |                |
| <b>(a)</b><br>Name of other organization  | (b) Transaction type (a-s) | (c)<br>Amount involved     | (d)<br>Method of determining amount involved | involved                   |      |                |
| (1)   |                            |                            |  |                            |      |                |
| Q   |                            |                            |  |                            |      |                |
|   |                            |                            |  |                            |      |                |
| (5)   |                            |                            |  |                            |      |                |
| (4)   |                            |                            |  |                            |      |                |
| (5)   |                            |                            |  |                            |      |                |
| (9)   |                            |                            |  |                            |      |                |
| 232163 12-10-12   |                            |                            | Schedu                                       | Schedule R (Form 990) 2012 | (066 | 2012           |

Page 4

Schedule R (Form 990) 2012 THE JOHNS HOPKINS HOSPITAL

Part VII Unrelated Organizations Taxable as a Partnership (Complete if the organization answered "Yes" to Form 990, Part IV, line 37.)

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships.

| (a) Name, address, and EIN of entity | <b>(b)</b><br>Primary activity | (c) Legal domicile (state or foreign country) | (d) Predominant incomicabled, unrelated, excluded from tax under section 512-51 | (e) Are all Are all 501(c)(3) 00gs.? 4) Yes No | (f) Share of total income | (g) Share of end-of-year assets | (h) Disproportionate allocations? Yes No | (i)<br>Code V-UBI<br>amount in box 20<br>of Schedule K-1<br>(Form 1065) | (j) General or managing partner? Yes No | (k) Percentage ownership   |
|--------------------------------------|--------------------------------|---|---|--|---------------------------|---------------------------------|--|---|---|----------------------------|
|                                      |                                |   |   |  |                           |                                 |  |   |   |                            |
|                                      |                                |   |   |  |                           |                                 |  |   |   |                            |
|                                      |                                |   |   |  |                           |                                 |  |   |   |                            |
|                                      |                                |   |   |  |                           |                                 |  |   | ļ                                       |                            |
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|                                      |                                |   |   |  |                           |                                 |  |   | <del></del>                             |                            |
|                                      |                                |   |   |  |                           |                                 |  |   |   |                            |
|                                      |                                |   |   |  |                           |                                 |  |   |   |                            |
|                                      |                                |   |   |  |                           |                                 |  |   |   |                            |
|                                      |                                |   |   |  |                           |                                 |  |   |   |                            |
|                                      |                                |   |   |  |                           |                                 |  |   |   |                            |
|                                      |                                |   |   |  |                           |                                 |  | ·   |   |                            |
|                                      |                                |   |   |  |                           |                                 |  |   |   |                            |
|                                      |                                |   |   |  |                           |                                 |  |   |   |                            |
|                                      |                                |   |   |  |                           |                                 |  |   |   |                            |
|                                      |                                |   |   |  |                           |                                 |  |   |   |                            |
|                                      |                                |   |   |  |                           |                                 | ,  |   |   |                            |
|                                      |                                |   |   |  |                           |                                 |  |   |   |                            |
|                                      |                                |   |   |  |                           |                                 | •••                                      |   |   |                            |
|                                      |                                |   |   |  |                           |                                 |  |   | +                                       |                            |
|                                      |                                |   |   |  |                           |                                 |  |   |   |                            |
|                                      |                                |   |   |  |                           |                                 |  |   |   |                            |
|                                      |                                |   |   |  |                           |                                 |  |   |   |                            |
|                                      |                                |   |   |  |                           |                                 |  |   |   |                            |
|                                      |                                |   |   |  |                           |                                 |  |   |   |                            |
|                                      |                                |   |   |  |                           |                                 |  |   |   |                            |
|                                      |                                |   |   |  |                           |                                 |  |   |   |                            |
|                                      |                                |   |   |  |                           |                                 |  |   |   |                            |
|                                      |                                |   |   |  |                           |                                 |  | Schedule  | R (For                                  | Schedule R (Form 990) 2012 |

| Complete this part to provide additional information for responses to questions on Schedule R (see instructions). |
|---|
| PART II, IDENTIFICATION OF RELATED TAX-EXEMPT ORGANIZATIONS:  |
| NAME OF RELATED ORGANIZATION:   |
| JOHNS HOPKINS HOSPITAL ENDOWMENT FUND, INC  |
| DIRECT CONTROLLING ENTITY: JOHNS HOPKINS HOSPITAL ENDOWMENT FUND, INC   |
| PART III, IDENTIFICATION OF RELATED ORGANIZATIONS TAXABLE AS PARTNERSHIP:   |
| NAME OF RELATED ORGANIZATION:   |
| SUBURBAN WELLNESS CENTER, LLC   |
| DIRECT CONTROLLING ENTITY: SUBURBAN HEALTH ENTERPRISES, INC   |
| NAME OF RELATED ORGANIZATION:  GCM SUBURBAN IMAGING, LLC  |
| DIRECT CONTROLLING ENTITY: SUBURBAN HEALTH ENTERPRISES, INC   |
| PART IV, IDENTIFICATION OF RELATED ORGANIZATIONS TAXABLE AS CORP OR TRUST:  |
| NAME OF RELATED ORGANIZATION:   |
| TCAS, INC.  |
| DIRECT CONTROLLING ENTITY: JOHNS HOPKINS MEDICAL MANAGEMENT CORPORATION   |
| NAME OF RELATED ORGANIZATION:   |
| SUBURBAN HEALTH ENTERPRISES, INC.   |
| DIRECT CONTROLLING ENTITY: SUBURBAN HOSPITAL HEALTHCARE SYSTEM. INC.  |
|   |

# 2012 DEPRECIATION AND AMORTIZATION REPORT

|             | Ending<br>Accumulated<br>Depreciation    |            | 5,487,568.        | 1,545,472.             | 263024332.  | 112041364.                              | 207988274.               | 2,804,314.                             | 38240808. | 000000000000000000000000000000000000000 | 631132132.               |  |  | tion, GO Zone   |
|-------------|--|------------|-------------------|------------------------|-------------|---|--------------------------|--|-----------|---|--------------------------|--|--|---|
|             | Current Year<br>Deduction                | 0.         | 1,345,704.        | 158,675.               | 49833924    | 14655752.                               | 48846551.                | 2,442,573.                             | 11821616. | .0                                      | 129104795.               |  |  | * ITC, Salvage, Bonus, Commercial Revitalization Deduction, GO Zone |
|             | Current<br>Sec 179<br>Expense            |            |                   |                        |             |   |                          |  |           |   |                          |  |  | nercial Revita  |
|             | Beginning<br>Accumulated<br>Depreciation |            | ,141,864.         | ,386,797.              | 213190408.  | 97385612.                               | 59141723.                | 361,741.                               | 26419192. |   | 502027337.               |  |  | Bonus, Comr   |
|             | Basis For<br>Depreciation                | ,269,421.  | 16920874.         | 2,086,521.             | 721130114.2 | 255448217.                              | 386676570.               | 19656585.                              | 65717993. | 626494370.                              | 21034006655              |  |  | TC, Salvage,  |
|             | Reduction In<br>Basis                    | <u>o</u>   |                   | - C                    |             | - (4                                    |                          |  |           |   | 19                       |  |  | *   |
|             | Section 179<br>Expense                   |            |                   |                        |             |   |                          |  |           |   |                          |  |  |   |
| 990         | Bus<br>%<br>Excl                         |            |                   |                        |             | 000000000000000000000000000000000000000 |                          |  |           |   |                          |  |  | posed   |
|             | Unadjusted<br>Cost Or Basis              | 9,269,421. | 16920874.         | 2,086,521.             | 721130114.  | 255448217.                              | 386676570.               | 19656585.                              | 65717993. | 626494370.                              | 2103400665               |  |  | (D) - Asset disposed  |
|             | c n o C<br>No.                           | HX16       | H <u>%1</u> 6     | 9 TAH                  | 978.4       | нуде                                    | HX116                    | 9 TXH                                  | HYLG      | 9 ТАН                                   |                          |  |  |   |
|             | Life                                     | 000.       | 000.              | 000.                   | 000.        | 000.                                    | 000.                     | 000.                                   | 000.      | 000.                                    |                          |  |  |   |
|             | Method                                   |            |                   |                        |             |   |                          |  |           |   |                          |  |  |   |
|             | Date<br>Acquired                         | VARIOUS    | VARIOUS           | VARIOUS                | VARIOUS     | VARIOUS                                 | VARIOUS                  | VARIOUS                                | VARIOUS   | VARIOUS                                 |                          |  |  |   |
|             |  |            |                   | IENTS                  |             |   | II PMENT                 |  |           | OGRESS                                  | O DEPR                   |  |  |   |
|             | Description                              |            | OVENENTS          | LEASEHOLD IMPROVEMENTS |             | II PMENT                                | MAJOR MOVEABLE EQUIPMENT | 20000000000000000000000000000000000000 |           | CONSTRUCTION IN PROGRESS                | * TOTAL 990 PAGE 10 DEPR |  |  |   |
| 990 PAGE 10 |  | LAND       | LAND IMPROVEMENTS |                        | BUILDINGS   | FIXED EQUIPMENT                         |                          | TELEPHONE                              | SOFTWARE  |   | * TOTAL 9                |  |  |   |
| FORM 9      | Asset<br>No.                             | Ţ          | N                 | 3                      | 4           | Ŋ                                       | 9                        | 7                                      | ω         | 10                                      |                          |  |  | 228111<br>05-01-12  |

# The Johns Hopkins Hospital Financial Statements

June 30, 2013 and 2012

# The Johns Hopkins Hospital Index June 30, 2013 and 2012

|  | Page(s) |
|--|---------|
| Report of Independent Auditors                     | 1       |
| Financial Statements                               |         |
| Balance Sheets                                     | 2–3     |
| Statements of Operations and Changes in Net Assets | 4       |
| Statements of Cash Flows                           | 5       |
| Notes to Financial Statements                      | 6_37    |



#### **Independent Auditor's Report**

To the Board of Trustees of The Johns Hopkins Hospital

We have audited the accompanying financial statements of The Johns Hopkins Hospital ("JHH"), which comprise the balance sheets as of June 30, 2013 and 2012, and the related statements of operations and changes in net assets and cash flows for the years then ended.

#### Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

#### Auditor's Responsibility

Our responsibility is to express an opinion on the financial statements based on our audits. We conducted our audits in accordance with auditing standards generally accepted in the United States of America. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on our judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, we consider internal control relevant to the Company's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Company's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

#### **Opinion**

In our opinion, the financial statements referred to above present fairly, in all material respects, the financial position of JHH at June 30, 2013 and 2012, and the results of its operations and its cash flows for the years then ended in accordance with accounting principles generally accepted in the United States of America.

September 27, 2013

ricavate house Capers LLP

# The Johns Hopkins Hospital Balance Sheets June 30, 2013 and 2012

| (in thousands)  | <br>2013        | <br>2012        |
|---|-----------------|-----------------|
| Assets  |                 |                 |
| Current assets  |                 |                 |
| Cash and cash equivalents   | \$<br>88,752    | \$<br>41,074    |
| Short-term investments  | 22,353          | 8,950           |
| Assets whose use is limited for current liabilities                   | 13,485          | 12,152          |
| Patient accounts receivable, net of estimated uncollectibles of       |                 |                 |
| \$46,014 and \$29,636 at June 30, 2013 and 2012, respectively         | 294,327         | 210,413         |
| Due from others   | 9,475           | 29,362          |
| Due from affiliates - current portion                                 | 22,440          | 31,015          |
| Inventories of supplies   | 51,205          | 45,272          |
| Prepaid expenses and other current assets                             | <br>26,862      | <br>28,815      |
| Total current assets  | <br>528,899     | <br>407,053     |
| Assets whose use is limited, net of current By donors or grantors for |                 |                 |
| Future campus development   | 984             | 644             |
| Pledges receivable  | 10,146          | 15,079          |
| By Board of Trustees  | 63,783          | 63,382          |
| Other   | 4,915           | <br>7,705_      |
| Total assets whose use is limited, net of current                     | <br>79,828      | <br>86,810      |
| Investments   | <br>537,097     | <br>459,589     |
| Property, plant and equipment   | 2,103,401       | 2,072,864       |
| Less: Allowance for depreciation and amortization                     | <br>(631,132)   | <br>(552,048)   |
| Total property, plant and equipment, net                              | <br>1,472,269   | <br>1,520,816   |
| Due from affiliates, net of current portion                           | 190,317         | 264,213         |
| Estimated malpractice recoveries, net of current portion              | 31,126          | 26,095          |
| Other assets  | <br>11,420      | <br>5,272       |
| Total assets  | \$<br>2,850,956 | \$<br>2,769,848 |

# The Johns Hopkins Hospital Balance Sheets June 30, 2013 and 2012

| (in thousands)  | <br>2013        | <br>2012        |
|---|-----------------|-----------------|
| Liabilities and Net Assets                                |                 |                 |
| Current liabilities                                       |                 |                 |
| Current portion of long-term debt                         | \$<br>25,865    | \$<br>162,625   |
| Accounts payable and accrued liabilities                  | 178,681         | 197,090         |
| Accrued vacation  | 18,505          | 18,240          |
| Due to affiliates, current portion                        | 13,862          | 19,725          |
| Advances from third-party payors                          | 84,998          | 80,257          |
| Current portion of estimated malpractice costs            | <br>18,614      | 21,846          |
| Total current liabilities                                 | 340,525         | 499,783         |
| Long-term debt, net of current portion                    | 784,261         | 708,198         |
| Estimated malpractice costs, net of current portion       | 70,109          | 64,121          |
| Long-term notes payable affiliate, net of current portion | 48,250          | -               |
| Net pension liability                                     | 201,400         | 290,783         |
| Other long-term liabilities                               | <br>164,100     | <br>235,495     |
| Total liabilities   | 1,608,645       | <br>1,798,380   |
| Net assets  |                 |                 |
| Unrestricted  | 1,226,496       | 952,208         |
| Temporarily restricted                                    | <br>15,815      | <br>19,260      |
| Total net assets  | <br>1,242,311   | <br>971,468     |
| Total liabilities and net assets                          | \$<br>2,850,956 | \$<br>2,769,848 |

# The Johns Hopkins Hospital Statements of Operations and Changes in Net Assets Years Ended June 30, 2013 and 2012

| (in thousands)   | _       | 2013      |          | 2012        |
|--|---------|-----------|----------|-------------|
| Operating revenues   |         |           |          |             |
| Net patient service revenue before bad debts expense   | \$      | 1,841,096 | \$       | 1,634,266   |
| Provision for bad debts  |         | 59,693    | ·        | 34,930      |
| Net patient service revenue  |         | 1,781,403 |          | 1,599,336   |
| Other revenue  |         | 156,963   |          | 143,362     |
| Investment income  |         | 9,185     |          | 14,042      |
| Net assets released from restrictions used for operations  |         | 671       |          | 229         |
| Total operating revenues   |         | 1,948,222 |          | 1,756,969   |
| Operating expenses   |         |           |          |             |
| Salaries, wages and benefits   |         | 753,909   |          | 698,118     |
| Purchased services   |         | 572,375   |          | 505,647     |
| Supplies and other   |         | 397,428   |          | 374,736     |
| Interest   |         | 24,569    |          | 8,349       |
| Depreciation and amortization  | 129,722 |           | 84,892   |             |
| Total operating expenses   |         | 1,878,003 |          | 1,671,742   |
| Income from operations   |         | 70,219    |          | 85,227      |
| Nonoperating revenues and expenses   |         |           |          |             |
| Interest expense on swap agreements  |         | (19, 155) |          | (19,115)    |
| Change in market value of swap agreements  |         | 71,774    |          | (107,608)   |
| Realized and unrealized gains (losses) on investments  |         | 30,276    |          | (5,469)     |
| Loss on advance refunding of debt  |         | (1,010)   |          | (363)       |
| Nonoperating services  |         | (7,210)   |          | (8,073)     |
| Excess (deficiency) of revenues over expenses  |         | 144,894   |          | (55,401)    |
| Change in funded status of defined benefit plans  Net assets released from restrictions used for purchases of                      |         | 120,994   |          | (188,442)   |
| property and equipment   |         | 8,400     |          | 447,657     |
| Increase in unrestricted net assets  |         | 274,288   |          | 203,814     |
| Changes in temporarily restricted net assets Gifts, grants and bequests Net assets released from restrictions used for purchase of |         | 6,647     |          | 16,235      |
| property, plant and equipment  |         | (8,400)   |          | (447,657)   |
| Net assets released from restrictions used for operations  |         | (671)     |          | (229)       |
| Other  |         | (1,021)   |          | (10,617)    |
| Decrease in temporarily restricted net assets  |         | (3,445)   |          | (442,268)   |
| Increase (decrease) in net assets  |         | 270,843   |          | (238,454)   |
| Net assets   |         |           |          |             |
| Beginning of year  |         | 971,468   |          | 1,209,922   |
| End of year  | \$      | 1,242,311 | \$       | 971,468     |
| •  | <u></u> |           | <u> </u> | <del></del> |

The accompanying notes are an integral part of these financial statements.

# The Johns Hopkins Hospital Statements of Cash Flows Years Ended June 30, 2013 and 2012

| (in thousands)   |           | 2013                           |           | 2012              |
|--|-----------|--------------------------------|-----------|-------------------|
| Operating activities   |           |                                |           |                   |
| Change in net assets   | \$        | 270,843                        | \$        | (238,454)         |
| Adjustments to reconcile change in net assets to net cash                                | •         |                                | •         | , , ,             |
| and cash equivalents (used in) provided by operating activities                          |           |                                |           |                   |
| Depreciation, amortization, and accretion  |           | 130,490                        |           | 87,215            |
| Provisions for bad debts   |           | 59,693                         |           | 34,930            |
| Net realized and unrealized (gains) losses on investments                                |           | (30,276)                       |           | 5,469             |
| Change in market value on swap agreements  |           | (71,774)                       |           | 107,608           |
| Change in final certains of defined benefit plans  |           | (120,994)                      |           | 188,442           |
| Restricted contributions and investment income received                                  |           | (11,580)                       |           | (26,770)          |
| Refunding of debt  |           | 1,010                          |           | 21,170            |
| 5  |           | 1,010                          |           | 21,170            |
| Changes in assets and liabilities  |           | (123,720)                      |           | (85,830)          |
| Patient receivable and due from others   |           | (125,720)                      |           | (00,000)          |
| Inventories of supplies, prepaid expenses and  |           | (1,047)                        |           | (11,652)          |
| other current assets   |           | (1,0 <del>4</del> 7)<br>55,557 |           | (75,853)          |
| Due from (to) affiliates   |           |                                |           | 10,535            |
| Pledges receivable   |           | 4,933                          |           |                   |
| Other assets   |           | (15,447)                       |           | (5,058)<br>15,128 |
| Accounts payable, accrued liabilities and accrued vacation                               |           | 1,861                          |           | 13,354            |
| Advances from third-party payors   |           | 4,741                          |           |                   |
| Accrued pension benefit costs  |           | 31,611                         |           | (29,051)          |
| Other long-term liabilities  |           | 379                            |           | 721               |
| Estimated malpractice costs  |           | 4,855                          |           | (1,976)           |
| Net cash and cash equivalents provided by operating activities                           |           | 191,136                        |           | 9,928             |
| Investing activities   |           |                                |           |                   |
| Purchases of property, plant, and equipment  |           | (100,566)                      |           | (284,697)         |
| Purchases of investment securities   |           | (398,056)                      |           | (338,006)         |
| Sales of investment securities   |           | 335,748                        |           | 544,319           |
| Payments received on affiliate notes receivable  |           | 67,071                         |           | -                 |
| Advances made on affiliates notes receivable   |           | (46,020)                       |           | _                 |
| Net cash and cash equivalents used in investing activities                               |           | (141,823)                      |           | (78,384)          |
| Financing activities   |           |                                |           |                   |
| Proceeds from restricted contributions and investment                                    |           |                                |           |                   |
| income received  |           | 11,580                         |           | 26,770            |
| Proceeds from long-term borrowing  |           | 269,670                        |           | 284,587           |
| Repayment of long-term debt  |           | (331, 135)                     |           | (355,215)         |
| Proceeds from affiliates notes payable   |           | 48,250                         |           | -                 |
| Net cash and cash equivalents provided by (used in) financing activities                 |           | (1,635)                        |           | (43,858)          |
| Increase (decrease) in cash and cash equivalents   |           | 47,678                         |           | (112,314)         |
|  |           | -17,070                        |           | (112,011)         |
| Cash and cash equivalents  |           | 41,074                         |           | 153,388           |
| Beginning of year  |           |                                |           |                   |
| End of year  | <u>\$</u> | 88,752                         | <u>\$</u> | 41,074            |
| Supplemental disclosure of noncash transactions Construction costs incurred but not paid | \$        | 13,988                         | \$        | 33,996            |

#### 1. Organization and Summary of Significant Accounting Policies

#### Organization

The Johns Hopkins Health System ("JHHS") is the sole member of The Johns Hopkins Hospital ("JHH"). JHHS is a not-for-profit organization incorporated in the State of Maryland to formulate policy among and provide centralized management for JHHS and its Affiliates. In addition, JHHS provides certain shared services including purchasing, legal, coordination of marketing, and other functions for which JHH is charged separately (Note 13).

JHHS appoints JHH's Board of Trustees. JHH's Articles of Incorporation provide that JHHS' Board of Trustees will approve JHH's annual operating and capital budgets, significant programmatic changes at JHH, and other significant changes to JHH including amendments of its articles of incorporation or bylaws, mergers, or dissolutions.

JHH's mission is to provide patient care in the treatment and prevention of human illness which compares favorably with that rendered by any other institution in the United States or abroad.

#### **Use of Estimates**

The preparation of financial statements in accordance with accounting principles generally accepted in the United States of America requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the reporting period. Actual results could differ from those estimates.

#### **Basis of Presentation**

The accompanying financial statements have been prepared on the accrual basis of accounting in accordance with accounting principles generally accepted in the United States of America.

#### **Cash and Cash Equivalents**

Cash and cash equivalents include amounts invested in accounts with depository institutions which are readily convertible to cash, with original maturities of three months or less. Total deposits maintained at these institutions at times exceed the amount insured by federal agencies and therefore, bear a risk of loss. JHH has not experienced such losses on these funds.

Through arrangements with banks, excess operating cash may be invested daily. This investment is a cash equivalent in the accompanying Balance Sheets. JHH earns interest on these funds at a rate that is based upon the bank's Federal Funds rate. The interest is recorded in the accompanying Statement of Operations and Changes in Net Assets as investment income.

#### **Inventories of Supplies**

Inventories of supplies are composed of medical supplies, drugs, linen, and parts inventory for repairs. Inventories of supplies are recorded at lower of cost or market using a first in, first out method.

#### **Assets Whose Use is Limited**

Assets whose use is limited or restricted by donor are recorded at fair value at the date of donation. Investment income or losses on investments of temporarily restricted assets is recorded as an increase or decrease in temporarily restricted net assets to the extent restricted by the donor or law. The cost of securities sold is based on the specific identification method.

Assets whose use is limited include assets set aside for future capital improvements, assets held by trustees under debt agreements, assets restricted by the board of trustees, and assets held for malpractice funding. These assets consist of cash and short term investments, accrued interest and pledges receivable. The carrying amounts reported in the balance sheets approximate fair value.

#### Valuation of Investments

Investments in equity securities with readily determinable fair values and all investments in debt securities are recorded at fair value in the Balance Sheets (Note 4). Debt and equity securities traded on a national securities and international exchange are valued as of the last reported sales price on the last business day of the fiscal year; investments traded on the over-the-counter market and listed securities for which no sale was reported on that date are valued at the average of the last reported bid and ask prices.

Investments include equity method investments in managed funds, which include hedge funds, private partnerships and other investments which do not have readily ascertainable fair values and may be subject to withdrawal restrictions. Investments in hedge funds, private partnerships, and other investments (collectively "alternative investments"), are accounted for under the equity method. The equity method income or loss from these alternative investments is included in the Statement of Operations and Changes in Net Assets as an unrealized gain or loss within excess of revenues over expenses.

Alternative investments are less liquid than other types of investments held by JHH. These instruments may contain elements of both credit and market risk. Such risks include, but are not limited to, limited liquidity, absence of oversight, dependence upon key individuals, emphasis on speculative investments, and nondisclosure of portfolio composition.

Investment income earned on cash balances (interest and dividends) is reported in the operating income section of the Statements of Operations and Changes in Net Assets under "Investment income." Realized gains or losses related to the sale of investments, other than temporary impairments, and unrealized gains or losses on alternative investments are included in the nonoperating section of the Statement of Operations and Changes in Net Assets included in excess of revenues over expenses unless the income or loss is restricted by donor or law.

Investments in companies in which JHH does not have control, but has the ability to exercise significant influence over operating and financial policies are accounted for using the equity method of accounting, and operating results flow through the investment income on the Statements of Operations and Changes in Net Assets. Dividends paid are recorded as a reduction of the carrying amount of the investment.

Investments in companies in which JHH does not have control, nor has the ability to exercise significant influence over operating and financial policies are accounted for using the cost method of accounting. Investments are originally recorded at cost, with dividends received being recorded as investment income.

#### Property, Plant and Equipment

Property, plant and equipment acquisitions are recorded at cost. Equipment is recorded as an asset if the individual cost is at least \$5 thousand and the useful life is at least three years. Renovation projects of \$5 thousand or greater are capitalized in total even though individual components are less than the capital limit. The amount capitalized for equipment, buildings, and renovation projects financed by debt would include the interest costs incurred on borrowed funds, net of income earned, during the period of construction of capital assets and is capitalized as a component of the cost of acquiring those assets. Depreciation and amortization are determined by use of the straight-line method over an estimated useful life of the asset or the remaining life of the lease, whichever is shorter. Estimated useful lives assigned by JHH range from 5 to 25 years for land improvements, 3 to 40 years for buildings and improvements, 3 to 25 years for fixed and movable equipment, and 5 to 10 years for leasehold improvements. Maintenance and repair costs are expensed as incurred. When property, plant and equipment are retired, sold or otherwise disposed of, the asset's carrying amount and related accumulated depreciation are removed from the accounts and any gain or loss is included in operations.

The cost of software is capitalized provided the cost of the project is at least \$100 thousand and the expected life is at least two years. Costs include payment to vendors for the purchase of software and assistance in its installation, payroll costs of employees directly involved in the software installation, and the interest costs of the software project if financed by debt. Preliminary costs to document system requirements, vendor selection, and any costs before software purchase are expensed. Capitalization of costs will generally end when the project is completed and the software is ready to be used. Where implementation of the project is in phases, only those costs incurred which further the development of the project will be capitalized. Costs incurred to maintain the system are expensed.

Gifts of long-lived assets such as land, buildings or equipment are reported as unrestricted support, and are excluded from the excess of revenues over expenses, unless explicit donor stipulations specify how the donated assets must be used. Gifts of long-lived assets with explicit restrictions that specify how the assets are to be used and gifts of cash or other assets that must be used to acquire long-lived assets are reported as restricted support. Absent explicit donor stipulations about how long those long-lived assets must be maintained, expiration of donor restrictions are reported when the donated or acquired long-lived assets are placed into service.

#### Impairment of Long-Lived Assets

Long-lived assets are reviewed for impairment when events and circumstances indicate that the carrying amount of an asset may not be recoverable. JHH's policy is to record an impairment loss when it is determined that the carrying amount of the asset exceeds the sum of the expected undiscounted future cash flows resulting from use of the asset and its eventual disposition. Impairment losses are measured as the amount by which the carrying amount of the asset exceeds its fair value. Long-lived assets to be disposed of are reported at the lower of the carrying amount or fair value less cost to sell. There were no impairment charges for the years ended June 30, 2013 and 2012.

#### **Financing Expenses**

Financing expenses incurred in connection with the issuance by the Maryland Health and Higher Educational Facilities Authority ("MHHEFA") of long-term debt have been capitalized and are included in other assets in the Balance Sheet. Unamortized financing expenses were \$4.6 million and \$4.9 million at June 30, 2013 and 2012, respectively. These expenses are being amortized over the term of the related bond issues using the effective interest method. Amortization expense for the years ended June 30, 2013 and 2012 was \$0.6 million and \$0.5 million, respectively.

#### **Accrued Vacation**

JHH records a liability for amounts due to employees for future absences which are attributable to services performed in the current and prior periods.

#### **Advances From Third-party Payors**

JHH receives advances from some of its third-party payors so that those payors can receive the stated prompt pay discount allowed in the State of Maryland. Advances are recorded as a liability in the Combined Balance Sheets.

#### **Estimated Malpractice Costs**

The provision for estimated medical malpractice claims includes estimates of the ultimate gross costs for both reported claims and claims incurred but not reported. Additionally, an insurance recovery has been recorded representing the amount expected to be recovered from the self insured captive insurance company.

#### **Swap Agreements**

The value of the interest rate swap agreements entered into by JHH are adjusted to market value monthly at the close of each accounting period based upon quotations from market makers. The change in market value, if any, is recorded in the Statement of Operations and Changes in Net Assets. Entering into interest rate swap agreements involves, to varying degrees, elements of credit, default, prepayment, market and documentation risk in excess of the amounts recognized on the Balance Sheets. Such risks involve the possibility that there will be no liquid market for these agreements, the counterparty to these agreements may default on its obligation to perform and there may be unfavorable changes in interest rates.

#### **Asset Retirement Obligations**

The Financial Accounting Standards Board's ("FASB") guidance on accounting for asset retirement obligations provides for the recognition of an estimated liability for legal obligations associated with the retirement of tangible long-lived assets, including obligations that are conditional upon a future event. JHH measures asset retirement obligations at fair value when incurred and capitalizes a corresponding amount as part of the book value of the related long-lived assets. The increase in the capitalized cost is included in determining depreciation expense over the estimated useful life of these assets. Since the fair value of the asset retirement obligation is determined using a present value approach, accretion of the obligation due to the passage of time until its settlement is recognized each year as part of depreciation and amortization expense in JHH's Statements of Operations and Changes in Net Assets.

#### **Temporarily Restricted Net Assets**

Temporarily restricted net assets are those whose use has been limited by donors or law to a specific time period or purpose.

#### **Donor Restricted Gifts**

Unconditional promises to give cash and other assets are reported at fair value at the date the promise is received. Unconditional promises to give cash to JHH greater than one year are discounted using a rate of return that a market participant would expect to receive at the date the pledge is received. Conditional promises to give and indications of intentions to give are reported at fair value at the date the gift is received. The gifts are reported as temporarily restricted support if they are received with donor stipulations that limit the use of the donated assets. When a donor restriction expires, that is, when a stipulated time restriction ends or purpose restriction is accomplished, temporarily restricted net assets are reclassified to unrestricted net assets and reported in the Statements of Operations and Changes in Net Assets as net assets released from restrictions. Donor restricted contributions, whose restrictions are met within the same year as received, are reported as unrestricted contributions in the accompanying financial statements.

#### **Grants**

JHH receives various grants from individuals and agencies of Federal and State Governments for the purpose of furthering its mission of providing patient care. Grants are recognized as support and the related project costs are recorded as expenses when services related to grants are incurred. Grants receivable are included in due from others, and grant income is included in other revenue in the accompanying financial statements.

#### Excess (deficiency) of Revenues Over Expenses

The Statements of Operations and Changes in Net Assets include "Excess of revenues over expenses". Changes in unrestricted net assets which are excluded from excess of revenues over expenses, consistent with industry practice, include, among other items, changes in unrealized gains and losses on investments other than trading securities, changes in funded status of defined benefit plans, cumulative effect of changes in accounting principle, permanent transfers of assets to and from affiliates for other than goods and services, and contributions of long-lived assets (including assets acquired using contributions which by donor restriction were to be used for the purposes of acquiring such assets).

#### **Nonoperating Services**

JHH has entered into an agreement to support capital improvements to the Johns Hopkins University School of Medicine's ("JHUSOM") infrastructure at the Johns Hopkins Hospital's East Baltimore campus through annual contributions. These contributions are recognized each year as nonoperating services in JHH's Statements of Operations and Changes in Net Assets.

#### **Income Taxes**

JHH qualifies under Section 501(c)(3) of the Internal Revenue Code and is, therefore, not subject to tax under current income tax regulations.

FASB's guidance on accounting for uncertainty in income taxes clarifies the accounting for uncertainty of income tax positions. This guidance defines the threshold for recognizing tax return positions in the financial statements as "more likely than not" that the position is sustainable, based on its technical merits. This guidance also provides guidance on the measurement, classification and disclosure of tax return positions in the financial statements. There was no impact on JHH's financial statements during the years ended June 30, 2013 and 2012 resulting from this guidance.

#### Reclassifications

Certain amounts from the prior year have been reclassified in order to conform to current year presentation.

#### **New Accounting Standards**

Effective July 1, 2012 JHH adopted the provisions of ASU 2011-04, "Fair Value Measurement: Amendments to Achieve Common Fair Value Measurement and Disclosure Requirements in U.S. GAAP and IFRS," including an amendment to ASC 820, "Fair Value Measurements." ASU 2011-04 changes the wording used to describe many of the requirements in U.S. GAAP for measuring fair value and for disclosing information about fair value measurements. This update includes amendments that clarify the FASB's intent about the application of existing fair value or for disclosing information about fair value measurements. The adoption of ASU 2011-04 had no effect on JHH's Balance Sheets and Statements of Operations and Changes in Net Assets.

Effective July 1, 2012, JHH adopted the provisions of ASU 2011-07 "Presentation and Disclosure of Patient Service Revenue, Provision for Bad Debts, and the Allowance for Doubtful Accounts for Certain Health Care Entities", which applies to health care entities that recognize a significant amount of patient service revenue at the time services are rendered even though the entities do not assess a patient's ability to pay. This ASU requires health care entities to present the provision for bad debts related to patient service revenue as a deduction from patient service revenue on the face of the Statement of Operations and Changes in Net Assets. The adoption of this ASU was made retrospectively, therefore, the provision for bad debts for the prior period was reclassified to conform to the new presentation.

#### 2. Net Patient Service Revenue

JHH has agreements with third-party payors that provide for payments to JHH at amounts different from its established rates. Payment arrangements include prospectively determined rates per discharge, reimbursed costs, discounted charges, and per diem payments. Net patient service revenue is reported at the estimated net realizable amounts from patients, third-party payors, and others for services rendered including estimated retroactive adjustments under reimbursement agreements with third-party payors. Retroactive adjustments are accrued on an estimated basis in the period the related services are rendered and adjusted in future periods as final settlements are determined. Adjustments mandated by the Health Services Cost Review Commission are also included in contractual adjustments, a portion of which are also included in established rates.

JHH has a policy of providing care to patients who meet certain criteria under its charity care policy without charge or at amounts less than its established rates. Such patients are identified based on information obtained from the patient and subsequent analysis. Because JHH does not pursue collection of amounts determined to qualify as charity care, they are not reported as revenue. Effective July 1, 2011, JHH adopted the provisions of ASU 2010-23, "Measuring Charity Care for Disclosure", which states that direct and indirect cost be used as the measurement basis for charity care disclosure purposes and that the method used to determine such costs also be disclosed. The adoption of this ASU had no impact on JHH's financial condition, results of operations or cash flows. Direct and indirect costs for these services amounted to \$27.8 million and \$29.2 million for the years ended June 30, 2013 and 2012, respectively. The costs of providing charity care services are based on a calculation which applies a ratio of costs to charges to the gross uncompensated charges associated with providing care to charity patients. The ratio of cost to charges is calculated based on JHH's total expenses (less bad debt expense) divided by gross patient service revenue.

Patient accounts receivable are reported net of estimated allowances for uncollectable accounts and contractual adjustments in the accompanying financial statements. The provision for bad debts is based upon a combination of the payor source, the aging of receivables and

management's assessment of historical and expected net collections, trends in health insurance coverage, and other collection indicators. For uninsured patients that do not qualify for charity care, the Hospital recognizes revenue on the basis of its standard rates for services provided. On the basis of historical experience, a significant portion of the Hospitals uninsured patients will be unable or unwilling to pay for services provided. Thus, a significant provision for bad debts is recorded related to uninsured patients in the period services are provided. Management continuously assesses the adequacy of the allowance for uncollectable accounts based upon historical write-off experience and payment trends by payor classification.

Patient service revenue, net of contractual allowances (but before the provision for bad debts), recognized in the year ending June 30, 2013 from these major payor sources is as follows:

|                                 | Third-Party Payors | Self-Pay | Total All Payors |
|---------------------------------|--------------------|----------|------------------|
| Patient service revenue (net of |                    |          |                  |
| contractual allowances)         | \$1,779,870        | \$61,226 | \$1,841,096      |

Patient service revenue, net of contractual allowances (but before the provision for bad debts), recognized in the year ending June 30, 2012 from these major payor sources is as follows:

|                                 | Third-Party Payors | Self-Pay | Total All Payors |
|---------------------------------|--------------------|----------|------------------|
| Patient service revenue (net of |                    |          |                  |
| contractual allowances)         | \$1,597,592        | \$36,674 | \$1,634,266      |

The following table depicts the mix of gross accounts receivable from patients and third-party payors as of June 30, 2013 and 2012:

|  | 2013 | 2012 |
|--|------|------|
| Medicare program                       | 22 % | 19 % |
| Blue Cross and Blue Shield of Maryland | 13 % | 17 % |
| Health Maintenance Organizations       | 18 % | 17 % |
| Commercial                             | 15 % | 15 % |
| Medicaid program                       | 9 %  | 10 % |
| Medicaid Managed Care Organizations    | 9 %  | 9 %  |
| Other self-pay and third party-payors  | 14 % | 13 % |

### 3. Pledges Receivable

As of June 30, 2013 and 2012, the total value of pledges receivable was \$10.4 million and \$15.7 million, before discounts. These amounts have been discounted at rates ranging from 0.65% to 6.0% and consist of the following:

|                           |    |        | 201         | 13   |         |    |        |
|---------------------------|----|--------|-------------|------|---------|----|--------|
|                           | -  |        |             | 5 Ye | ears or |    |        |
| (in thousands)            |    | 1 Year | <br>5 Years | Gı   | eater   | -  | Totals |
| Future campus development | \$ | 5,291  | \$<br>4,833 | \$   | 22      | \$ | 10,146 |
|                           |    |        | 201         | 12   |         |    |        |
|                           |    |        |             | 5 Y  | ears or |    |        |
| (in thousands)            |    | 1 Year | <br>5 Years | Gı   | eater   | -  | Totals |
| Future campus development | \$ | 7,897  | \$<br>7,138 | \$   | 44      | \$ | 15,079 |

Pledges are deemed to be fully collectable and therefore, no reserve is recorded.

#### 4. Fair Value Measurements

FASB's guidance on the fair value option for financial assets and financial liabilities permits companies to choose to measure many financial assets and liabilities, and certain other items at fair value. This guidance requires a company to record unrealized gains and losses on items for which the fair value option has been elected in excess of revenues over expenses. The fair value option may be applied on an instrument by instrument basis. Once elected, the fair value option is irrevocable for that instrument. The fair value option can be applied only to entire instruments and not to portions thereof. JHH did not elect fair value accounting for any asset or liability that was not currently required to be measured at fair value.

JHH follows the guidance on fair value measurements, which defines fair value as the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date, establishes a framework for measuring fair value, and expands disclosures about such fair value measurements. This guidance applies to other accounting pronouncements that require or permit fair value measurements and, accordingly, this guidance does not require any new fair value measurements. Adopting this guidance did not have a material impact on JHH's financial position and results of operations.

This guidance discusses valuation techniques such as the market approach, cost approach and income approach. This guidance establishes a three-tier level hierarchy for fair value measurements based upon the transparency of inputs used to value an asset or liability as of the measurement date. The three-tier hierarchy prioritizes the inputs used in measuring fair value as follows:

- Level 1 Observable inputs such as quoted market prices for identical assets or liabilities in active markets;
- Level 2 Observable inputs for similar assets or liabilities in an active market, or other than quoted prices in an active market that are observable either directly or indirectly; and

Level 3 Unobservable inputs in which there is little or no market data that require the reporting entity to develop its own assumptions. There were no financial instruments requiring Level 3 classification at June 30, 2013 or June 30, 2012.

The financial instrument's categorization within the hierarchy is based upon the lowest level of input that is significant to the fair value measurement. Each of the financial instruments below have been valued utilizing the market approach.

The following table presents the financial instruments carried at fair value as of June 30, 2013 grouped by hierarchy level:

| (in thousands)                    | <br>Level 1   | !  | Level 2 | То | otal Fair<br>Value |
|-----------------------------------|---------------|----|---------|----|--------------------|
| Assets                            |               |    |         |    |                    |
| Cash equivalents (1)              | \$<br>108,956 | \$ | -       | \$ | 108,956            |
| Commercial paper (1)              | 5,956         |    |         |    | 5,956              |
| U.S. treasury notes (2)           |               |    | 90,792  |    | 90,792             |
| Corporate bonds (2)               |               |    | 101,842 |    | 101,842            |
| Asset backed securities (2)       |               |    | 26,191  |    | 26,191             |
| Equities and equity funds (3)     | 47,130        |    | 110,678 |    | 157,808            |
| Fixed Income Funds (4)            | <br>46,983    |    | 1,605   |    | 48,588             |
|                                   | \$<br>209,025 | \$ | 331,108 | \$ | 540,133            |
| Liabilities                       |               |    |         |    |                    |
| Interest rate swap agreements (5) | \$<br>_       | \$ | 134,930 | \$ | 134,930            |

The following table presents the financial instruments carried at fair value as of June 30, 2012 grouped by hierarchy level:

| (in thousands)                    | L  | _evel 1 | <br>Level 2   | <br>otal Fair<br>Value |
|-----------------------------------|----|---------|---------------|------------------------|
| Assets                            |    |         |               |                        |
| Cash equivalents (1)              | \$ | 43,727  | \$<br>_       | \$<br>43,727           |
| U.S. treasury notes (2)           |    | -       | 56,392        | 56,392                 |
| Corporate bonds (2)               |    | _       | 88,946        | 88,946                 |
| Asset backed securities (2)       |    | -       | 39,604        | 39,604                 |
| Equities and equity funds (3)     |    | _       | 136,881       | 136,881                |
| Fixed Income Funds (4)            |    | -       | <br>44,967    | <br>44,967             |
|                                   | \$ | 43,727  | \$<br>366,790 | \$<br>410,517          |
| Liabilities                       | ·  |         |               |                        |
| Interest rate swap agreements (5) | \$ |         | \$<br>206,703 | \$<br>206,703          |

- (1) Cash and cash equivalents, commercial paper, money market funds, and overnight investments include investments with original maturities of three months or less. Commercial paper that have original maturities greater than three months are considered short-term investments. Cash and cash equivalents, commercial paper, money market funds, and overnight investments are rendered level 1 due to their frequent pricing and ease of converting to cash.
- (2) For investments in U.S. Treasuries (notes, bonds, and bills), corporate bonds, and asset backed securities, fair value is based on the average of the last reported bid and ask price; therefore these investments are rendered Level 2. These investments fluctuate in value based upon changes in interest rates.
- (3) Equities include individual equities and investments in mutual funds, commingled trusts and hedge funds. The individual equities and mutual funds are valued based on the closing price on the primary market and are rendered level 1. The commingled trusts and hedge funds are valued regularly within each month utilizing NAV per unit and are rendered Level 2.
- (4) Fixed income funds are investments in mutual funds and commingled trusts investing in fixed income instruments. The underlying fixed investments are principally U.S. Treasuries, corporate bonds, commercial paper, and mortgage backed securities. The mutual funds are valued based on the closing price on the primary market and are rendered level 1. The commingled trusts are valued regularly within each month utilizing NAV per unit and are rendered Level 2.
- (5) The interest rate swap agreements are valued using a pricing service at net present value. These evaluated prices render these instruments Level 2. The volatility in the fair value of the swap agreements change as long-term interest rates change. (Note 8)

During 2013 and 2012, there were no transfers between Levels 1 and 2.

The methods described above may produce a fair value calculation that may not be indicative of net realizable value or reflective of future fair value. Furthermore, while JHH believes its valuation methods are appropriate and consistent with other market participants, the use of different methodologies or assumptions to determine the fair value of certain financial instruments could result in a different estimate of fair value as of the reporting date.

The estimated total fair value of long-term debt, rendered level 2 based on quoted market prices for the same or similar issues, was \$833.1 million and \$901.2 million as of June 30, 2013 and 2012, respectively.

JHH holds alternative investments which are accounted for on the equity method of accounting which approximates fair value, that are not traded on national exchanges or over-the counter markets. JHH is provided a net asset value per share for these alternative investments that has been calculated in accordance investment company rules, which among other requirements, indicates that the underlying investments be measured at fair value. There are no unfunded commitments related to JHH's alternative investments.

The following table displays information by major alternative investment category as of June 30, 2013:

| (in thousands) Description | Market<br>Value |        | Liquidity                        | Notice<br>Period | Receipt of<br>Proceeds |
|----------------------------|-----------------|--------|----------------------------------|------------------|------------------------|
| Global asset allocation    | \$              | 75,237 | Monthly                          | 5 days           | (1)                    |
| Fund of funds              |                 | 45,365 | Monthly, quarterly or terminated | 25 - 70 days     | (2)                    |
| Hedge funds                |                 | 4,512  | Quarterly                        | 60 days          | (3)                    |

Within 15 to 30 days, 95% within 5 days of redemption date, 5% in 30 days after withdrawal.

The following table displays information by major alternative investment category as of June 30, 2012:

| (in thousands)          |       | Market |                                  | Notice       | Receipt of |
|-------------------------|-------|--------|----------------------------------|--------------|------------|
| Description             | Value |        | Liquidity                        | Period       | Proceeds   |
| Global asset allocation | \$    | 71,847 | Monthly                          | 5 days       | (1)        |
| Fund of funds           |       | 40,367 | Monthly, quarterly or terminated | 25 - 70 days | (2)        |
| Hedge funds             |       | 3,552  | Quarterly                        | 60 days      | (3)        |

Within 15 - 30 days, or 95% within 1 business day of the redemption date; 5% after the 12<sup>th</sup> business day of the month.

Within 30 days of redemption date or 90% in 30 to 60 days of redemption date, 10% after annual audit.

<sup>&</sup>lt;sup>(3)</sup> 95% within 30 days of redemption date, 5% within 120 days of redemption date.

Within 5 days, or 95% in 1 - 30 days, 5% within 60 days or after annual audit.

<sup>&</sup>lt;sup>(3)</sup> 95% within 30 days of redemption date, 5% within 120 days of redemption date.

Financial instruments are reflected in the Combined Balance Sheets as of June 30, 2013 and 2012 as follows:

| (in thousands)   | <br>2013                                | <br>2012                                |
|--|---|---|
| Cash equivalents measured at fair value Cash and cash equivalents included in AWUIL  | \$<br>108,956<br>(20,204)               | \$<br>43,727<br>(2,653)                 |
| Total cash and cash equivalents  | \$<br>88,752                            | \$<br>41,074                            |
| Short and long-term investments measured at fair value Investments accounted for under equity/cost method  Total short and long-term investments                           | \$<br>368,911<br>190,539<br>559,450     | \$<br>300,180<br>168,359<br>468,539     |
| Assets whose use is limited measured at fair value Pledges receivable Beneficial interest remainder trust Cash in AWUIL reported in cash and equivalents in leveling table | \$<br>62,265<br>10,146<br>698<br>20,204 | \$<br>66,609<br>15,079<br>584<br>16,690 |
| Total assets whose use is limited  | \$<br>93,313                            | \$<br>98,962                            |

### 5. Investments and Assets Whose Use is Limited

Investments (short and long-term) are pooled together with other JHHS affiliates and consisted of the following as of June 30:

| (in thousands)                |    | 2013<br>Carrying<br>Amount | 2012<br>Carrying<br>Amount |         |  |
|-------------------------------|----|----------------------------|----------------------------|---------|--|
| Commercial paper              | \$ | 5,113                      | \$                         | -       |  |
| U.S. treasury notes           |    | 65,455                     |                            | 35,801  |  |
| Corporate bonds               |    | 73,462                     |                            | 57,183  |  |
| Asset backed securities       | •  | 19,007                     |                            | 25,349  |  |
| Equities and equity funds     |    | 157,570                    |                            | 136,881 |  |
| Fixed Income funds            |    | 48,304                     |                            | 44,967  |  |
| Alternative investments       |    | 125,114                    |                            | 115,766 |  |
| Other equity/cost investments |    | 65,425                     |                            | 52,592  |  |
|                               | \$ | 559,450                    | \$                         | 468,539 |  |

Assets whose use is limited as of June 30 consisted of the following:

| (in thousands)                      | 2013<br>arrying<br>mount | 2012<br>Carrying<br>Amount |        |  |
|-------------------------------------|--------------------------|----------------------------|--------|--|
| (                                   |                          |                            |        |  |
| Cash and cash equivalents           | \$<br>20,204             | \$                         | 16,691 |  |
| Commercial paper                    | 843                      |                            | -      |  |
| U.S. treasury notes                 | 25,337                   |                            | 20,590 |  |
| Asset backed securities             | 7,184                    |                            | 14,256 |  |
| Corporate bonds                     | 28,380                   |                            | 31,762 |  |
| Equities and equity funds           | 237                      |                            | -      |  |
| Fixed income funds                  | 284                      |                            | -      |  |
| Beneficial interest remainder trust | 698                      |                            | 584    |  |
| Pledges receivable                  | <br>10,146               |                            | 15,079 |  |
|                                     | \$<br>93,313             | \$                         | 98,962 |  |

Included in assets whose use is limited as of June 30, 2013 and 2012 are \$62.9 million and \$62.5 million, respectively, of investments pooled together with other JHHS affiliates.

Realized and unrealized gains/(losses) on investments for the years ended June 30, included in nonoperating revenues and expenses section of the Statement of Operations consisted of the following:

| (in thousands)                           |    | 2012   |    |         |
|--|----|--------|----|---------|
| Realized gains on investments            | \$ | 12,538 | \$ | 2,282   |
| Unrealized (losses) gains on investments |    | 17,738 |    | (7,751) |
|  | \$ | 30,276 | \$ | (5,469) |

Investments recorded under the cost or equity method as of June 30 consisted of the following:

| Entity              | Cost/Equity | Percentage | <br>2013     |          | 2012   |
|---------------------|-------------|------------|--------------|----------|--------|
| JHMI Utilities, LLC | Equity      | 50.0 %     | \$<br>8,660  | \$       | 5,666  |
| MCIC Bermuda        | Cost        | 10.0       | 55,220       |          | 45,381 |
| MCIC Vermont        | Cost        | 16.0       | 1,000        |          | 1,000  |
| Other               | Cost        |            | <br>545      | <u> </u> | 545    |
|                     |             |            | \$<br>65,425 | \$       | 52,592 |

### 6. Property, Plant and Equipment

Property, plant and equipment and accumulated depreciation and amortization consisted of the following as of June 30:

|                              | 2013            |     |            | 2012 |           |     |            |  |
|------------------------------|-----------------|-----|------------|------|-----------|-----|------------|--|
|                              |                 | Ac  | cumulated  |      |           | Ac  | cumulated  |  |
| (in thousands)               | <br>Cost        | _De | preciation |      | Cost      | _De | preciation |  |
| Land and land improvements   | \$<br>35,264    | \$  | 5,488      | \$   | 29,277    | \$  | 4,206      |  |
| Buildings and improvements   | 907,781         |     | 264,569    |      | 974,926   |     | 247,454    |  |
| Fixed and moveable equipment | 1,040,225       |     | 322,834    |      | 992,797   |     | 273,969    |  |
| Construction in-progress     | 54,413          |     | -          |      | 21,667    |     | -          |  |
| Capitalized software         | 65,718          |     | 38,241     |      | 54,197    |     | 26,419     |  |
|                              | \$<br>2,103,401 | \$  | 631,132    | \$   | 2,072,864 | \$  | 552,048    |  |

Accruals for purchases of property, plant and equipment at June 30, 2013 and 2012 amounted to \$13.9 million and \$33.9 million, respectively, and are included in accounts payable and accrued liabilities in the Balance Sheet. Depreciation expense for the years ended June 30, 2013 and 2012 amounted to \$129.1 million and \$84.4 million, respectively. Amortization expense for the years ended June 30, 2013 and 2012 amounted to \$617 thousand and \$484 thousand, respectively.

JHH and The Johns Hopkins University ("JHU") share various facilities, equipment and services. The costs related to these facilities, equipment and services are generally paid for in their entirety by one institution. Under the provisions of a Joint Administrative Agreement and a lease agreement between JHH and JHU, these costs are allocated to both institutions on the basis of usage. JHU leases approximately 22% and 20% of the net square footage within JHH's buildings at June 30, 2013 and 2012, respectively. During the years ended June 30, 2013 and 2012, JHH retired long-lived, fully depreciated assets determined to have no future value. The original cost and corresponding accumulated depreciation of these long-lived assets was \$50.4 million and \$46.7 million in 2013 and 2012, respectively. No proceeds from retirement were received.

#### 7. Debt

Debt as of June 30 is summarized as follows:

|   |    | 2013    |    |         | 2012    |         |           |            |
|---|----|---------|----|---------|---------|---------|-----------|------------|
|   |    | Current |    | ng-Term | Current |         | Lc        | ng-Term    |
| (in thousands)                          | F  | ortion  | !  | Portion |         | Portion |           | Portion    |
|   |    |         |    |         |         |         |           |            |
| MHHEFA bonds and notes                  |    |         |    |         |         |         |           |            |
| 1990 SeriesRevenue Bonds                | \$ | 9,370   | \$ | 43,941  | \$      | 9,370   | \$        | 49,589     |
| 2004 - Commercial Paper Series C        |    | -       |    | -       |         | 60,000  |           | -          |
| 2007 - Commercial Paper Series D        |    |         |    | -       |         | 40,000  |           | -          |
| 2008 - Commercial Paper Series E        |    |         |    | -       |         | 325     |           | 83,775     |
| 2008 - Commercial Paper Series F        |    | -       |    | -       |         | 400     |           | 84,150     |
| 2008 Series Revenue Bonds - including   |    |         |    |         |         |         |           |            |
| premium of \$1,054 and \$2,108 as of    |    |         |    |         |         |         |           |            |
| June 30, 2013 and 2012, respectively    |    | -       |    | 49,299  |         | 48,250  |           | 50,353     |
| 2010 Series Revenue Bonds -             |    |         |    |         |         |         |           |            |
| including net original issue premium    |    |         |    |         |         |         |           |            |
| of \$1,615 and \$1,679 at June 30, 2013 |    |         |    |         |         |         |           |            |
| and 2012, respectively.                 |    | -       |    | 149,810 |         | -       |           | 149,874    |
| 2011 Series A Revenue Bonds - including |    |         |    |         |         |         |           |            |
| premium of \$6,327 and \$7,083 as of    |    |         |    |         |         |         |           |            |
| June 30, 2013 and 2012, respectively    |    | 2,600   |    | 76,082  |         | 2,260   |           | 79,438     |
| 2011 Series B Revenue Bonds             |    | _       |    | 48,245  |         | -       |           | 48,245     |
| 2012 Series A Note                      |    | 1,345   |    | 50,845  |         | 1,320   |           | 52,190     |
| 2012 Series B Revenue Bonds - including |    | •       |    |         |         |         |           |            |
| premium of \$12,644 and \$13,724 as of  |    |         |    |         |         |         |           |            |
| June 30, 2013 and 2012.                 |    | 2,770   |    | 106,734 |         | 700     |           | 110,584    |
| 2012 Series C Revenue Bonds             |    | 375     |    | 83,975  |         | ***     |           | · <u>-</u> |
| 2012 Series D Revenue Bonds             |    | 405     |    | 84,330  |         | -       |           | -          |
| 2012 Series E Floating Rate Note        |    | 9,000   |    | 91,000  |         | _       | . <u></u> |            |
|   | \$ | 25,865  | \$ | 784,261 | \$      | 162,625 | \$        | 708,198    |

### **Obligated Group**

The Johns Hopkins Health System's Obligated Group ("JHHS Obligated Group") consists of JHH, Johns Hopkins Bayview Medical Center, Inc., ("JHBMC"), Suburban Hospital Healthcare System, Inc. ("SHHS"), Suburban Hospital, Inc. ("SHI"), Howard County General Hospital ("HCGH") and the Johns Hopkins Health System Corporation ("JHHSC"). JHBMC was admitted into the JHHS Obligated Group in 2004 as part of a plan of debt refinancing. SHHS and SHI were admitted into the JHHS Obligated Group in 2010 as part of the JHH 2010 Series Revenue Bonds issuance and HCGH was admitted into the JHHS Obligated Group in 2012 as part of the JHH 2012 Series B Revenue Bond issuance. JHHSC was admitted in May 2013 as part of a JHHSC debt issuance. All debt of these entities are parity debt, and as such are collateralized equally and ratably by a claim on and a security interest in all of JHH's, JHBMC's, SHI's, SHHS', HCGH's and JHHSCs' receipts as defined in the Master Loan Agreement with MHHEFA. JHHS Obligated Group members are required to achieve a defined minimum debt service coverage ratio each year, maintain adequate insurance coverage and comply with certain restrictions on their ability to incur

additional debt. As of June 30, 2013 JHHS Obligated Group members were in compliance with these requirements. As of June 30, 2013 and 2012 JHHS Obligated Group members parity debt was \$1.2 billion and \$1.1 billion, respectively.

#### 1990 Series - Revenue Bonds

Portions of the Series 1990 Revenue Bonds have been advance refunded by the 1993 Series - Refunding Revenue Bonds.

The bonds outstanding consist of Capital Appreciation Bonds. Interest on the Capital Appreciation Bonds accrues from the date of delivery, is compounded semi-annually on each July 1, and January 1, and is to be paid at maturity or redemption. Serial Capital Appreciation Bonds of \$26.2 million and \$33.7 million as of June 30, 2013 and 2012, respectively, bearing interest at rates ranging from 7.30% to 7.35% per annum, are due each July 1 in the amount of \$9.4 million from 2010 to 2015. Term Capital Appreciation Bonds of \$27.1 million and \$25.2 million as of June 30, 2013 and 2012, respectively, are due July 1, 2019 and bear interest, compounded semi-annually at a rate of 7.4%. Annual sinking fund installments for the Term Capital Appreciation Bonds in the amount of \$9.4 million are due on July 1, 2016 through 2019.

### 2004 Commercial Paper Revenue Notes - Series C

The Series C Notes paid interest as the notes matured at a variable rate based on the commercial paper sold by a designated re-marketing agent for terms ranging from 1 to 270 days. The rates for the years ended June 30, 2013 and 2012 were approximately 0.32% and 0.37%, respectively. In November 2012 this commercial paper was refinanced through the issuance of the 2012 Series E Revenue Bonds described below.

### 2007 Commercial Paper Revenue Notes - Series D

The Series D Notes paid interest as the notes matured at a variable rate based on the commercial paper sold by a designated re-marketing agent for terms ranging from 1 to 270 days. The rates for the years ended June 30, 2013 and 2012 were approximately 0.32% and 0.33%, respectively. In November 2012 this commercial paper was refinanced through the issuance of the 2012 Series E Revenue Bonds described below.

#### 2008 Commercial Paper Revenue Notes - Series E and Series F

The Series E and F Notes paid interest as they matured at a variable rate based on the commercial paper sold by a designated remarketing agent for terms ranging from 1 to 270 days. The rates for the years ended June 30, 2013 and 2012 were approximately 0.23% and 0.21% for the Series E notes and 0.23% and 0.21% for the Series F notes, respectively. In August 2012 this commercial paper was refinanced through the issuance of the 2012 Series C and Series D Revenue Bonds described below.

#### 2008 Series Revenue Bonds

In June 2008 JHH issued \$144.7 million of Revenue Bonds to finance construction of two new clinical care buildings. The bonds are term bonds that were sold in three tranches of approximately \$48.2 million each that have final maturities in 2042, 2046 and 2048. The payment terms require sinking fund deposits in 2036 through 2048 in amounts ranging from \$2.3 million to \$20.2 million. The interest rates on the bonds are based on initial term rate periods of three, five and seven years and currently range between 3.65% and 5.0%. Interest is payable semi-annually.

At the end of the initial term rate periods on November 15, 2011, May 15, 2013 and May 15, 2015 \$48.2 million of the bonds are subject to mandatory purchase by JHH. Accordingly, \$48.2 million of debt has been reclassified to current in the June 30, 2012 balance sheet. The first two tranches of

term bonds has been purchased by JHH. The first tranche in November 2011 through the issuance of the 2011 Series B Revenue Bonds and the second tranche in May 2013 through the issuance of a note payable to JHHS (see Note 13). JHH has the option at the end of each term period to change the length of the term periods or extend the fixed rate period to the final maturity of the bonds. The bonds were sold at a premium of \$5.3 million which is being accounted for using the bond outstanding method.

#### 2010 Series Revenue Bonds

In June 2010 JHH issued \$148.2 million of Revenue Bonds to further finance construction of the two new clinical buildings. \$29.8 million of the bonds are serial bonds that mature in 2031 through 2035 and pay interest semi-annually at rates ranging from 4.38% to 4.63%. The remaining 2010 Bonds are Term Bonds amounting to \$118.4 million paying interest semi-annually at a rate of 5.0% and maturing in 2040. The payment terms for the Term Bonds require sinking fund deposits in 2036 through 2040 in amounts ranging from \$21.0 million to \$26.3 million. The Serial Bonds were sold at a discount of \$.5 million and the Term Bonds were sold at a premium of \$2.3 million both of which are being accounted for using the bond outstanding method.

#### 2011 Series A Revenue Bonds

In November 2011, JHH issued \$74.6 million of Revenue Bonds to refinance the existing JHH 2001 Series Revenue Bonds. The 2011 Series A Bonds are serial bonds with maturities from 2013 through 2026 and pay a fixed rate of interest ranging from 2.00% to 5.00%. The repayment terms require semi-annual interest payments on May 15<sup>th</sup> and November 15<sup>th</sup>. Principal payments range from \$100 thousand to \$13.5 million, and are due upon maturity, beginning May 15, 2013. The bonds were sold at a premium of \$7.6 million.

### 2011 Series B Revenue Bonds

In November 2011, JHH issued \$48.2 million of Revenue Bonds to refinance a portion of its existing 2008 Series Revenue Bonds (see above). The 2011 Series B Revenue Bonds are variable rate bonds that were issued with a five year term, and a mandatory purchase date of November 15, 2016. The 2011 Bonds pay interest monthly based on 67% of LIBOR plus 1.15%. The LIBOR rate is reset on the first business day of each month. The interest rates for the years ended June 30, 2013 and 2012 were approximately 1.28% and 1.32%, respectively.

### 2012 Series A Note

In February 2012, JHH issued a \$53.5 million Floating Rate Note in a private placement to refinance its Series 2004 A Commercial Paper that had a balance of \$53.5 million. The 2012 Series A Note has a term of five years, carries a variable rate of interest at 67% of the one-month LIBOR rate plus a spread of .44% that resets and is payable monthly. The interest rates for the years ended June 30, 2013 and 2012 were approximately 0.57% and 0.60%, respectively.

#### 2012 Series B Revenue Bonds

In May 2012, JHH issued \$97.6 million of Revenue Bonds to further finance the construction of its two new clinical buildings. The Bonds are serial bonds and mature annually from 2013 through 2033 in installments that range from \$700 thousand in 2012 to \$7.1 million in 2033, and pay interest semi-annually at rates ranging from 2.00% to 5.00%. The 2012 Series B Revenue Bonds were sold at a premium of \$13.9 million.

#### 2012 Series C and Series D Revenue Bonds

In August 2012, JHH issued \$84.6 million and \$85.1 million of Revenue Bonds, Series 2012 C and Series 2012 D, respectively. These bonds were issued to refund JHH Series 2008 E and Series 2008 F Commercial Paper, and are due in 2038. The 2012 C Bonds are subject to mandatory

sinking fund installments ranging from \$260 thousand to \$8.7 million. The 2012 D Bonds are subject to mandatory sinking fund installments ranging from \$325 thousand to \$8.7 million. The 2012 C Bonds and 2012 D Bonds are variable rate bonds, and carry a mandatory purchased date of November 15, 2017. The 2012 C Bonds and 2012 D Bonds pay interest monthly based on 67% of LIBOR plus a spread of 0.83% that rests and is payable monthly. The interest rate for the year ended June 30, 2013 was approximately 0.96%.

### 2012 Series E Floating Rate Note

In November 2012, JHH issued a \$100.0 million Floating Rate Note through a private placement to refinance its Series 2004 C and Series 2007 D Commercial Paper, which had a combined principal amount outstanding of \$100.0 million. The 2012 E Note has a term of five years, carries a variable rate of interest at 67% of the one-month LIBOR rate plus a spread of 0.55% that resets and is payable monthly. The interest rate for the year ended June 30, 2013 was approximately 0.68%.

Total maturities of debt and sinking fund requirements during the next five fiscal years and thereafter are as follows as of June 30, 2013:

| (ın | thousands) |
|-----|------------|
|     |            |

| 2014       | \$<br>25,865  |
|------------|---------------|
| 2015       | 76,345        |
| 2016       | 23,218        |
| 2017       | 67,199        |
| 2018       | 17,774        |
| Thereafter | <br>578,085   |
|            | \$<br>788,486 |

Interest costs incurred, paid and capitalized in the years ended June 30 are as follows:

| (in thousands)                                       | and and an extension of the second | 2012          |    |                  |
|--|------------------------------------|---------------|----|------------------|
| Net interest costs Capitalized Charged to operations | \$                                 | 294<br>43,665 | \$ | 15,095<br>27,464 |
|  | \$                                 | 43,959        | \$ | 42,559           |
| Interest costs paid                                  | \$                                 | 43,403        | \$ | 38,891           |

### 8. Derivative Financial Instruments

JHH's primary objective for holding derivative financial instruments is to manage interest rate risk. Derivative financial instruments are recorded at fair value and are included in other long-term liabilities. The total notional amount of interest rate swap agreements was \$520.1 million and \$522.2 million as of June 30, 2013 and 2012, respectively.

JHH follows accounting guidance on derivative financial instruments that is based on whether the derivative instrument meets the criteria for designation as cash flow or fair value hedges. The criteria for designating a derivative as a hedge include the assessment of the instrument's effectiveness in risk reduction, matching of the derivative instrument to its underlying transaction,

and the assessment of the probability that the underlying transaction will occur. All of JHH's derivative financial instruments are interest rate swap agreements without hedge accounting designation.

The value of interest rate swap agreements entered into by JHH are adjusted to market value monthly at the close of each accounting period based upon quotations from market makers. Entering into interest rate swap agreements involves, to varying degrees, elements of credit, default, prepayment, market and documentation risk in excess of the amounts recognized on the Balance Sheets. Such risks involve the possibility that there will be no liquid market for these agreements, the counterparty to these agreements may default on its obligation to perform and there may be unfavorable changes in interest rates. JHH does not hold derivative instruments for the purpose of managing credit risk and limits the amount of credit exposure to any one counterparty and enters into derivative transactions with high quality counterparties. JHH recognizes gains and losses from changes in fair values of interest rate swap agreements as a nonoperating revenue or expense within excess of revenues over expenses in the Statement of Operations and Changes in Net Assets.

Each swap agreement has certain collateral thresholds whereby, on a daily basis, if the market value of the swap agreement declines such that its devaluation exceeds the threshold, cash must be deposited with the swap counterparty for the difference between the threshold amount and the market value. At June 30, 2013 and 2012, the amount of required collateral was \$72.8 million and \$140.5 million, respectively. JHH has funded the collateral payments to an affiliated company which makes the deposits to the counterparty. JHH has included the collateral funding in the balance of due from affiliates, net of current portion in the balance sheet.

Fair value of derivative instruments as of June 30:

|   | Derivatives Reported as Liabilities |               |                                   |               |  |  |  |
|---|-------------------------------------|---------------|-----------------------------------|---------------|--|--|--|
|   | 2013                                | 3             | 2012                              | 2             |  |  |  |
| (in thousands)  | Balance Sheet<br>Caption            | Fair<br>Value | Balance Sheet<br>Caption          | Fair<br>Value |  |  |  |
| Interest rate swaps not designated as hedging instruments | Other<br>long-term<br>liabilities   | \$ (134,929)  | Other<br>long-term<br>liabilities | \$(206,703)   |  |  |  |

Derivatives not designated as hedging instruments as of June 30:

|   | Amount of Loss Recognized in<br>Change in Unrestricted Net Assets |        |    |           |  |
|---|---|--------|----|-----------|--|
| (in thousands)  | 2013  |        |    | 2012      |  |
| Classification of Derivative Loss in Statement of Operations  |   |        |    |           |  |
| Interest rate swaps Change in market value of swap agreements | \$  | 71,774 | \$ | (107,608) |  |

The following is a description of JHH's interest rate swap agreements:

In 2004 JHH entered into a fixed payor interest swap agreement with J.P. Morgan. The notional amount on this swap agreement is \$52.2 million and \$53.5 million as of June 30, 2013 and 2012, respectively. JHH pays J.P. Morgan a fixed annual rate of 3.329% on the outstanding loan value of the 2004 Series A Notes in return for the receipt of a floating rate of interest equal to 67% of the one Month LIBOR rate. Monthly payments began on February 1, 2004. This swap agreement has a maturity date of July 1, 2023. The floating rates as of June 30, 2013 and 2012 were 0.13% and 0.16%, respectively.

In April 2006, JHH entered into two forward start fixed payor swap agreements with Goldman Sachs Capital Markets, L.P. ("GSCM"). The notional amount on these swap agreements is \$150 million each. Payments under the first of these swap agreements began June 1, 2007 and payments under the second agreement began June 1, 2008. These agreements carry a term of 32 years. JHH pays GSCM a fixed annual rate of 3.911% on the notional value of the swap agreement in return for the receipt of a floating rate of interest equal to 67% of the one-month LIBOR rate. Under the second swap agreement JHH pays GSCM a fixed annual rate of 3.922% on the \$150.0 million notional value in return for the receipt of a floating rate of interest equal to 67% of the one month LIBOR rate. The floating rates as of June 30, 2013 and 2012 were 0.13% and 0.16%, respectively.

In July 2007, JHH entered into two additional fixed payor interest rate swap agreements. One was with GSCM in a notional amount of \$84.1 million and another was with Merrill Lynch Capital Services ("MLCS") in a notional amount of \$84.6 million. JHH will pay GSCM a fixed annual rate of 3.819% and will pay MLCS a fixed annual rate of 3.8091% on the outstanding loan values in return for the receipt of a floating rate of interest equal to 67% of the one-month LIBOR rate. Monthly payments began on November 15, 2007 for both swap agreements. Both swap agreements have a maturity date of May 15, 2038. The floating rates as of June 30, 2013 and 2012 were 0.13% and 0.16%, respectively.

### 9. Temporarily Restricted Net Assets

Temporarily restricted net assets were available for the following purposes as of June 30:

| (in thousands)   | <br>2013              | 2012 |               |  |
|--|-----------------------|------|---------------|--|
| Purchase of property, plant and equipment Patient care | \$<br>13,713<br>1,246 | \$   | 17,723<br>992 |  |
| Education and counseling                               | <br>856               |      | 545           |  |
|  | \$<br>15,815          | \$   | 19,260        |  |

### 10. Pension Plans

JHH has two defined benefit pension plans (the "Plans") covering substantially all of its employees. The plan for employees not represented by a collective bargaining unit is part of a multi-employer plan. Employees represented by Local 1999-E are covered by a noncontributory pension plan which provides for retirement income benefits based on years of service and compensation.

Employees not represented by a collective bargaining agreement are covered by a contributory pension plan which provides for retirement income based on years of service, the level of contributions and the employees' compensation. Effective July 1, 1992, the option for an employee to contribute to the pension plan was discontinued. The funding policy for both plans is to make sufficient contributions to meet the Internal Revenue Service minimum funding requirements. The assets of both plans as of June 30, 2013 and 2012 consisted of cash and cash equivalents, listed stocks, corporate bonds, government securities and alternative investments. All assets are managed by external investment managers, consistent with the plan's investment policy.

The change in benefit obligation, plan assets, and funded status of the pension plans are shown below:

| (in thousands)   | 2013 |   |    | 2012                                   |
|--|------|---|----|--|
| Change in benefit obligation Benefit obligation as of beginning of year Service cost Interest cost                                       | \$   | 890,020<br>36,423<br>40,926             | \$ | 669,494<br>24,564<br>39,741            |
| Actuarial (gain) loss<br>Benefits paid   |      | (91,663)<br>(20,261)                    |    | 174,617<br>(18,396)                    |
| Benefit obligation as of June 30   | \$   | 855,445                                 | \$ | 890,020                                |
| Change in plan assets Fair value of plan assets as of beginning of year Actual return on plan assets Employer contribution Benefits paid | \$   | 599,237<br>37,450<br>37,619<br>(20,261) | \$ | 538,102<br>4,355<br>75,176<br>(18,396) |
| Fair value of plan assets as of June 30  | \$   | 654,045                                 | \$ | 599,237                                |
| Funded Status as of June 30 Fair value of plan assets Projected benefit obligation Funded status   | \$   | 654,045<br>(855,445)<br>(201,400)       | \$ | 599,237<br>(890,020)<br>(290,783)      |
| Amounts recognized in the Balance Sheets consist of:   |      |   |    |  |
| (in thousands)   | -    | 2013                                    |    | 2012                                   |
| Net pension liability  | \$   | (201,400)                               | \$ | (290,783)                              |
| Net amount recognized  | \$   | (201,400)                               | \$ | (290,783)                              |

and unrestricted net assets

Amounts not yet recognized in net periodic benefit cost and included in unrestricted net assets consist of:

| (in thousands)   |    | 2013   | *************************************** | 201    | 2   |
|--|----|--|---|--------|---|
| Actuarial net (gain) loss<br>Prior service cost  |    | 323,427<br>953   |   |        | 3,318<br>2,053  |
|  | \$ | 324,380  | \$                                      | 44     | 5,371   |
| Accumulated benefit obligation   | \$ | 789,108  | \$                                      | 77     | 7,542   |
| Net Periodic Cost Components of net periodic pension cost:   |    |  |   |        |   |
| (in thousands)   | _  | 2013   |   |        | 2012  |
| Service cost Interest cost Expected return on plan assets Amortization of prior service cost Recognized net actuarial loss Net periodic pension benefit cost | -  | \$ 36,42<br>40,92<br>(47,83<br>1,10<br>38,63<br>\$ 69,22 | 27<br>50)<br>00<br>30                   | \$     | 24,564<br>39,741<br>(44,967)<br>1,255<br>25,532<br>46,125 |
| Other changes in plan assets and benefit obligations Recognized in unrestricted net assets:  |    |  |   |        |   |
| (in thousands)   |    | 2013   |   | •      | 2012  |
| Net (gain) loss Amortization of net gain Amortization of prior service cost Total recognized in unrestricted net assets                                      |    | \$ (81,26<br>(38,63<br>(1,10<br>(120,99                  | 30)<br>00)                              | \$<br> | 215,229<br>(25,532)<br>(1,255)<br>188,442                 |
| Total recognized in net periodic benefit cost  |    |  |   |        |   |

The actuarial net loss and prior service cost for the defined benefit plans that will be amortized from unrestricted net assets into net periodic benefit costs in 2014 are \$27.4 million and \$597 thousand, respectively.

(51,764)

The assumptions used in determining the net periodic pension cost for the plans are as follows for the years ended June 30:

|                                | 2013          | 2012          |  |  |
|--------------------------------|---------------|---------------|--|--|
| Discount rate                  | 4.66 %        | 6.03 %        |  |  |
| Expected return on plan assets | 8.00 %        | 8.25 %        |  |  |
| Rate of compensation increase  | 2.00% - 3.00% | 2.50% - 3.00% |  |  |

The assumptions used in determining the projected pension obligations for the plans are as follows as of July 1:

|                                | 2013          | 2012          |
|--------------------------------|---------------|---------------|
| Discount rate                  | 5.12 %        | 4.66 %        |
| Expected return on plan assets | 8.00 %        | 8.00 %        |
| Rate of compensation increase  | 1.75% - 2.50% | 2.00% - 3.00% |

The rate of compensation increase was 1.75% for fiscal 2014 and fiscal 2015, 2.00% for fiscal years 2016 through fiscal year 2019 and 2.50% thereafter. The expected rate of return on plan assets assumption was developed based on historical returns for the major asset classes. This review also considered both current market conditions and projected future conditions.

#### **Plan Assets**

JHH's pension plan weighted average asset allocations as of June 30, 2013 and 2012 by asset class are as follows:

| (in thousands)            | 2013    | 2012    |
|---------------------------|---------|---------|
| Asset Class               |         |         |
| Cash equivalents          | 2.0 %   | 4.9 %   |
| Equities and equity funds | 32.4    | 30.2    |
| Fixed income funds        | 29.2    | 26.3    |
| Alternative investments   | 36.4    | 38.6    |
|                           | 100.0 % | 100.0 % |

The Plans assets are invested among and within various asset classes in order to achieve sufficient diversification in accordance with JHH's risk tolerance. This is achieved through the utilization of asset managers and systematic allocation to investment management style(s), providing a broad exposure to different segments of the fixed income and equity markets. The Plans strive to allocate assets between equity securities (including global asset allocation strategies) and debt securities at a target rate of approximately 75% and 25%, respectively.

### Fair Value of Plan Assets

Fair value is the price that would be received from selling an asset or paid to transfer a liability in an orderly transaction between market participant at the measurement date. The three-tier hierarchy prioritizes the inputs used in measuring fair value as follows:

- Level 1 Observable inputs such as quoted market prices for identical assets or liabilities in active markets;
- Level 2 Observable inputs for similar assets or liabilities in an active market, or other than quoted prices in an active market that are observable either directly or indirectly; and
- Level 3 Unobservable inputs in which there is little or no market data that require the reporting entity to develop its own assumptions. There were no financial instruments requiring Level 3 classification at June 30, 2013 and 2012.

The following table presents the plan assets carried at fair value as of June 30, 2013 and 2012 grouped by hierarchy level:

As of June 30, 2013:

| (in thousands)                | <br>Level 1   | <br>Level 2   | <br>otal Fair<br>Value |
|-------------------------------|---------------|---------------|------------------------|
| Assets                        |               |               |                        |
| Cash equivalents (1)          | \$<br>12,905  | \$<br>-       | \$<br>12,905           |
| Equities and equity funds (2) | 14,433        | 197,706       | 212,139                |
| Fixed income funds (3)        | 171,730       | 19,181        | 190,911                |
| Alternative investments (4)   | <br>-         | <br>238,090   | <br>238,090            |
|                               | \$<br>199,068 | \$<br>454,977 | \$<br>654,045          |

As of June 30, 2012:

| (in thousands)                | 1  | _evel 1 | <br>Level 2   | Т. | otal Fair<br>Value |
|-------------------------------|----|---------|---------------|----|--------------------|
| Assets                        |    |         |               |    |                    |
| Cash equivalents (1)          | \$ | 29,477  | \$<br>-       | \$ | 29,477             |
| Equities and equity funds (2) |    | 14,295  | 166,886       |    | 181,181            |
| Fixed income funds (3)        |    | 139,116 | 18,447        |    | 157,563            |
| Alternative investments (4)   |    | · _     | <br>231,016   |    | 231,016            |
|                               | \$ | 182,888 | \$<br>416,349 | \$ | 599,237            |

- (1) Cash equivalents include investments with original maturities of three months or less and overnight investments. Cash equivalents are carried at amortized cost which approximates fair value which renders them Level 1.
- (2) Equities include individual equities. Equity funds include investments in mutual funds, commingled trusts and hedge funds. The individual equities and mutual funds are valued based on the closing price on the primary market and are rendered Level 1. The commingled trusts and hedge funds are valued regularly within each month utilizing NAV per unit and are rendered Level 2.
- (3) Fixed income funds are investments in mutual funds and commingled trusts investing in fixed income instruments. The underlying fixed investments are principally U.S. Treasuries, corporate bonds, commercial paper, and mortgage backed securities. The mutual funds are valued based on the closing price on the primary market and are rendered Level 1. The commingled trusts are valued regularly within each month utilizing NAV per unit and are rendered Level 2.
- (4) Alternative investments include investments that are not traded on national exchanges or over-the-counter markets. These investments are valued at using a net asset value per share that has been calculated in accordance with investment company rules, which among other things, indicates that the underlying investments be measured at fair value. This valuation technique renders these investments Level 2.

The following table displays information by major alternative investment category as of June 30, 2013:

| (in thousands)  Description | Fa<br>— — | ir Market<br>Value | Liquidity                   | Notice<br>Period | Receipt of<br>Proceeds |
|-----------------------------|-----------|--------------------|-----------------------------|------------------|------------------------|
| Global asset allocation     | \$        | 119,083            | Monthly                     | 5 to 30 days     | (1)                    |
| Fund of funds               |           | 1,935              | Quarterly                   | 45 days          | (2)                    |
| Hedge funds                 |           | 94,649             | Mthly, qtrly or bi-annually | 30 to 90 days    | (3)                    |
| Credit funds                |           | 22,029             | Annually                    | 60 to 90 days    | (4)                    |
| Distressed credit           |           | 394                | December 31, 2013           | ·                | (5)                    |
|                             | \$        | 238,090            |                             |                  |                        |

Within 15 days, or 95% on redemption date, 5% within 3 days

The following table displays information by major alternative investment category as of June 30, 2012:

| (in thousands)  Description | <br>Fair<br>Value | Liquidity                   | Notice<br>Period | Receipt of<br>Proceeds |
|-----------------------------|-------------------|-----------------------------|------------------|------------------------|
| Global asset allocation     | \$<br>106,058     | Monthly                     | 5 to 30 days     | (1)                    |
| Fund of funds               | 47,982            | Quarterly                   | 45 days          | (2)                    |
| Hedge funds                 | 51,075            | Mthly, qtrly or bi-annually | 30 to 90 days    | (3)                    |
| Credit funds                | 18,712            | Annually                    | 60 to 90 days    | (4)                    |
| Distressed credit           | <br>7,189         | December 31, 2013           | ·                | (5)                    |
|                             | \$<br>231,016     |                             |                  |                        |

<sup>(1)</sup> At least 95% within 15 days, remaining within 30 days of redemption date

### **Contributions and Estimated Future Benefit Payments (Unaudited)**

JHH expects to contribute \$5.3 million to its pension plan in the fiscal year ending June 30, 2014.

<sup>90%</sup> within 30 days, 10% after annual audit

<sup>(3) 90% - 95%</sup> within 3 to 30 days, 5% to 10% after annual audit or redemption date

<sup>(4)</sup> Within 30 days, or 90% within 10 days, 10% after annual audit

<sup>(5)</sup> Locked up until December 31, 2013

At least 90% within 60 days, remaining received after the audit or as SPV shares

<sup>(3) 90% - 95%</sup> within 30 days, 5% - 10% after annual audit

Within 30 days, or 90% within 10 days, 10% after annual audit

<sup>(5)</sup> Locked up until December 31, 2013

The following benefit payments, which reflect expected future service, as appropriate, are expected to be paid in each of the following fiscal years as of June 30, 2013:

| 2014     | \$ | 26,381  |
|----------|----|---------|
| 2015     | t  | 29,552  |
| 2016     |    | 32,900  |
| 2017     |    | 36,081  |
| 2018     |    | 39,738  |
| 20192021 |    | 251,257 |

### 11. Maryland Health Services Cost Review Commission ("Commission" or "HSCRC")

JHH's charges are subject to review and approval by the Commission. JHH management has filed the required forms with the Commission and believes JHH is in compliance with Commission requirements. The total rate of reimbursement for services to patients under the Medicare and Medicaid programs is based on an agreement between the Center for Medicare and Medicaid Services and the Commission. Management believes that this program will remain in effect at least through June 30, 2014. Effective April 1, 1999, the Commission developed a methodology to control inpatient hospital charges and JHH elected to be paid under the new methodology. The methodology established a charge per admission cap for each hospital. The hospital specific charge per admission is adjusted annually to reflect cost inflation, and is also adjusted for changes in the hospital's case mix index. Certain highly tertiary inpatient cases such as solid organ transplants, bone marrow transplants and certain oncology cases are treated as exclusions from the charge per case methodology. Effective July 1, 2011, the Commission modified this methodology in an effort to reduce readmissions at Maryland hospitals. Under a Charge per Episode ("CPE") methodology, hospitals are allowed to retain any rate authority lost due to reductions in readmissions. Conversely, hospitals are not granted any additional rate authority for any increases to readmissions.

In addition to the HSCRC annual rate update, JHH's management successfully negotiated a prospective rate setting agreement effective July 1, 2004 to provide annual rate increases through fiscal year 2010 for capital costs related to the planned east Baltimore campus redevelopment project. JHH received a certificate of need ("CON") from the Maryland Health Care Commission for this project which is a condition required by the HSCRC.

In fiscal 2011, the HSCRC implemented a new methodology to establish a charge per visit ("CPV") for certain types of outpatient services. The hospital specific charge per visit is adjusted annually to reflect cost inflation and is also adjusted for changes in case mix. This methodology is primarily focused on ambulatory surgery procedures, medical clinic visits and emergency room visits. The methodology also includes other types of outpatient services including infusion procedures, therapies, mental health and major radiology procedures. Certain types of visits such as radiation therapy, psychiatric day hospital and certain types of recurring visits will be treated as exclusions under this methodology. In March 2012, the HSCRC voted to suspend the CPV methodology for fiscal 2012. The HSCRC has not yet provided a timeline for the establishment of a replacement methodology.

The Commission approves hospital rates on a departmental unit rate basis. Individual unit rates are the basis for hospital reimbursement for inpatient excluded cases and for hospital outpatient services. Under the Commission rate methodology, amounts collected for services to patients

under the Medicare and Medicaid programs are computed at approximately 94% of Commission approved charges. Other payors are eligible to receive up to a 2.25% discount on prompt payment of claims.

### 12. Professional and General Liability Insurance

JHU, JHHS and its affiliates participate in an agreement with four other medical institutions to provide a program of professional and general liability insurance for each member institution. As part of this program, the participating medical institutions have formed a risk retention group ("RRG") and a captive insurance company to provide self-insurance for a portion of their risk.

JHH and JHU each have a 10% ownership interest in the RRG and the captive insurance company. This ownership interest is included in investments on the Balance Sheets. The medical institutions obtain primary and excess liability insurance coverage from commercial insurers and the RRG. The primary coverage is written by the RRG, and a portion of the risk is reinsured with the captive insurance company. Commercial excess insurance and reinsurance is purchased under a claims-made policy by the participating institutions for claims in excess of primary coverage retained by the RRG and the captive. Primary retentions are \$6.0 million per incident. Primary coverage is insured under a retrospectively rated claims-made policy; premiums are accrued based upon an estimate of the ultimate cost of the experience to date of each participating member institution. The basis for loss accruals for unreported claims under the primary policy is an actuarial estimate of asserted and unasserted claims including reported and unreported incidents and includes costs associated with settling claims. Projected losses were discounted at .57% and 0.73% for June 30, 2013 and 2012, respectively.

Professional and general liability insurance expense incurred by JHH was \$17.1 million and \$16.0 million for the years ended June 30, 2013 and 2012, respectively, and are included in purchased services expense in JHH's Statements of Changes in Net Assets. Professional and general liability insurance reserves recorded in JHH's balance sheets at June 30, 2013 and 2012 were \$88.7 million and \$86.0 million, respectively.

Effective July 1, 2011, JHH adopted the provisions of ASU 2010-24, "Presentation of Insurance Claims and Related Insurance Recoveries", which clarifies that health care entities should not net insurance recoveries against the related claims liabilities.

In connection with JHH's adoption of ASU 2010-24, JHH recorded an increase in its assets and liabilities in the accompanying consolidated Balance Sheets as of June 30, 2013 and 2012 as follows:

| (in thousands)  | 2013 |                  | 13 2012 |                  |
|---|------|------------------|---------|------------------|
| Caption on balance sheet Prepaid expense and other current assets Other assets, non-current           | \$   | 17,738<br>31,126 | \$      | 20,670<br>26,095 |
| Total assets  | \$   | 48,864           | \$      | 46,765           |
| Current portion of estimated malpractice costs<br>Estimated malpractice costs, net of current portion | \$   | 17,738<br>31,126 | \$      | 20,670<br>26,095 |
| Total liabilities   | \$   | 48,864           | \$      | 46,765           |

The assets and liabilities represent JHH's estimated self-insured captive insurance recoveries for claims reserves and certain claims in excess of self-insured retention levels. The insurance recoveries and liabilities have been allocated between short-term and long-term assets and liabilities based upon the expected timing of the claims payments. The adoption had no impact on JHH's results of operations or cash flows.

### 13. Transactions with Related Parties

(in thousands)

During the years ended June 30, 2013 and 2012, JHH engaged in transactions with JHHS and its affiliates, all related parties: Johns Hopkins Bayview Medical Center, Inc. ("JHBMC"), Johns Hopkins Medical Services Corporation ("JHMSC"), Johns Hopkins Community Physicians ("JHCP"), Johns Hopkins Medical Management Corp. ("JHMMC"), Johns Hopkins Employer Health Programs, Inc. ("EHP"), Johns Hopkins HealthCare, LLC ("JHHC"), Johns Hopkins Home Care Group, Inc ("JHHCG"), Central Maryland Heart Center, Dome Corporation, Howard County General Hospital ("HCGH"), Priority Partners Managed Care Organization, Inc. ("Priority Partners"), JHMI Utilities, LLC, and Suburban Hospital Healthcare System ("SHHS"). The following is a summary of related party transactions and balances:

2042

2042

| (in thousands)                                       | <br>2013       | 2012           |
|--|----------------|----------------|
| Revenue (expense) transactions                       |                |                |
| Purchasing, legal, advertising and other services    |                |                |
| provided by JHHS                                     | \$<br>(92,726) | \$<br>(82,277) |
| Cost recoveries for laboratory and various services  |                |                |
| provided to JHBMC                                    | 15,193         | 14,460         |
| Cost recoveries for laboratory services              |                |                |
| provided to HCGH                                     | 7,192          | 7,382          |
| Cost recoveries for laboratory and various support   |                |                |
| services provided to JHCP                            | 85             | 253            |
| Contribution to JHCP for services provided by        |                |                |
| JHCP to uninsured patients                           | (2,687)        | (2,687)        |
| Temporary staffing services provided by JHMMC        | (15,076)       | (14, 153)      |
| Premiums paid to EHP for administration of           |                |                |
| health care claims                                   | (5,370)        | (5,428)        |
| Net patient services revenue from providing services |                |                |
| to subscribers of JHHC                               | 55,397         | 53,044         |
| Fees paid to JHHCG for management of pharmacies      |                |                |
| and patient discharge planning                       | (14,160)       | (16,658)       |
| Net patient service revenue from providing services  |                |                |
| to subscribers of Priority Partners                  | 113,409        | 105,656        |
| Utility and telecommunication services provided by   |                |                |
| JHMI Utilities, LLC                                  | (34,906)       | (26,754)       |
|  |                |                |

|  | <br>2013      | <br>2012      |
|--|---------------|---------------|
| Due (to) from related party balances as of June 30               |               |               |
| Due from JHHS for services provided and funding for              |               |               |
| strategic initiatives and swap collateral                        | \$<br>65,491  | \$<br>126,036 |
| Due from JHBMC for laboratory and various                        |               |               |
| support services   | 307           | 1,077         |
| Due from JHMSC for notes receivable                              | -             | 307           |
| Due from/(to) JHCP for support services                          | 47            | (255)         |
| Due (to)/from JHHCG for fringe benefits and patient              |               |               |
| receivables from operation of discharge pharmacies               | (601)         | 535           |
| Due from JHHC for services to patients and financing costs       | 9,012         | 12,801        |
| Due from JHMI Utilities LLC for utility and network              |               |               |
| service and capital costs  | 14,457        | 25,668        |
| Due from HCGH for affiliate note receivable and support services | 112,377       | 111,161       |
| Due from SHHS for support services                               | 79            | 99            |
| Due to JHI for support services                                  | (1,397)       | (1,494)       |
| Other  | <br>(877)     | <br>(432)     |
|  | \$<br>198,895 | \$<br>275,503 |

Included in the amounts due from affiliates in the accompanying June 30, 2012 Balance Sheet was \$0.3 million on a note receivable from JHMSC. The amount was paid during 2013.

Broadway Services, Inc. ("BSI"), a related organization, is a wholly owned subsidiary of the Dome Corporation. The Dome Corporation is owned equally by JHHS and JHU. BSI provides JHH with various services including security, housekeeping, escort and transportation. During 2013 and 2012, JHH incurred costs of approximately \$13.7 million and \$12.1 million, respectively, for these services.

In March 2012, JHH and HCGH entered into a short-term Promissory Note ("Affiliate Note") under which JHH loaned \$110.6 million to HCGH. The Affiliate Note carried an interest rate of 2.75% and principal and accrued interest was due on May 31, 2012, or upon an earlier long-term extension of the Affiliate Note. In May 2012, the Affiliate Note was extended, and has a final due date of July 1, 2033. The Affiliate Note carries an interest rate that resets annually and varies from 4.11% to 4.82%, and is payable semi-annually. Principal payments are due on July 1 of each year and range from \$700 thousand in 2013 to \$7.2 million in 2034.

During the period December 2011 through February 2012, JHH made loans to Johns Hopkins Imaging, LLC, a wholly owned subsidiary of JHHC, in the aggregate amount of \$12.5 million. The loan carries an interest rate of 6.0% and is being amortized over a five year period with principal payments ranging from \$396 thousand in August 2012 to \$231 thousand in December 2016. \$3.4 million of this loan has been repaid at June 30, 2013.

In May 2013 JHH entered into a Promissory Note under which JHH borrowed \$48.3 million from JHHS. The Note carries an interest rate of 0.86% through June 30, 2014 and a rate of 3.0% thereafter. JHH incurred interest cost of \$59 thousand in 2013. The Note matures in 2046 and requires principal payments beginning in 2042 that range in amount from \$3.9 million to \$13.8 million.

### 14. Contracts, Commitments and Contingencies

There are several lawsuits pending in which JHH has been named as a defendant. In the opinion of JHHs' management, after consultation with legal counsel, the potential liability, in the event of adverse settlement, will not have a material impact on JHHs' financial position.

In one such case, a physician formerly employed by JHHS and leased to JHCP to provide obstetrical and gynecological services, illegally and without the knowledge of JHHS or its affiliates, photographed his patients and possibly others with what JHHS understands to be his personal photographic and video equipment and stored those images electronically. This occurred for an as yet unknown period of time. The employee was terminated and the matter continues to be under investigation by police and the Federal Bureau of Investigation, with the full cooperation of JHHS.

Relating to this case, several lawsuits have been filed naming as defendants JHHS and several of its affiliates, including JHH, asserting claims for damages and injunctive relief. JHHS and its affiliates maintain both primary and excess medical malpractice insurance coverage for 2013 on a claims made basis through a captive insurer, MCIC, with commercial excess reinsurance policies providing additional protection. The exact amount of insurance coverage available to Johns Hopkins, though, cannot be determined until all claims from all claimants are known for the 2013 policy year. As of June 30, 2013, no liability amount is currently recorded for this matter as the outcome of the case is not yet known and any potential loss is not estimable.

JHH has agreements with JHU, under which JHU provides medical administration and educational services, patient care medical services, and certain other administrative and technical support services through the physicians and interns employed by JHUSOM. Compensation for providing medical administration, educational services and other support services is paid to JHU by JHH; compensation for patient care medical care services is derived from billings to patients (or third-party payors) by JHU. The aggregate amount of purchased services incurred by JHH under these agreements was \$203.7 million and \$194.7 million for the years ended June 30, 2013 and 2012, respectively.

JHH had noncancellable commitments under construction contracts of \$60.0 million and \$73.0 million at June 30, 2013 and 2012, respectively, relating primarily to its campus redevelopment project which includes the construction of a new Cardiovascular and Critical Care Adult Tower and a Children's Hospital.

Commitments for leases that do not meet the criteria for capitalization are classified as operating leases with rentals charged to operations as incurred.

The following is a schedule by year of future minimum lease payments under all operating leases as of June 30, 2013, that have initial or remaining lease terms in excess of one year.

### (in thousands)

| 2014 | \$<br>4,178 |
|------|-------------|
| 2015 | 3,768       |
| 2016 | 3,190       |
| 2017 | 2,463       |
| 2018 | 2,044       |

Rental expense for all operating leases for the years ended June 30, 2013 and 2012 amounted to \$12.7 million and \$12.4 million, respectively.

In 2005, JHH and JHU created a Limited Liability Company (JHMI Utilities, LLC) to provide utility and telecommunication services for their East Baltimore Campus. Each member owns 50% of the LLC and shares equally in the governance of the LLC. The cost of acquiring and upgrading the existing utility facilities, the construction of a new power plant and an upgrade of the telecommunication system have been financed through the issuance of tax exempt bonds by MHHEFA and the proceeds of the Pooled Loan program sponsored by MHHEFA. JHH and JHU have guaranteed the total debt issued by MHHEFA. At June 30, 2013 the amount of debt guarantees by JHH was \$41.6 million. JHH records its investment in JHMI Utility LLC under the equity method of accounting.

During the year ended June 30, 2006, JHH recorded asset retirement obligations associated with the abatement of asbestos in several buildings that were constructed prior to 1980. The fair value of the estimated asset retirement obligations as of June 30, 2013 and 2012 was \$18.3 million and \$18.2 million, respectively.

The change in the asset retirement obligation for the year ended June 30, 2013 consisted of the following:

(in thousands)

| Retirement obligation at beginning of year | \$<br>18,228 |
|--|--------------|
| Liabilities settled                        | (508)        |
| Accretion expense                          | <br>564      |
| Retirement obligation at end of year       | \$<br>18,284 |

JHH has pledged investments having an aggregate market value of \$25.3 million and \$24.5 million as of June 30, 2013 and June 30, 2012, respectively, for JHHS compliance with regulations of the Workers Compensation Commission and the Department of Economic and Employment Development's Unemployment Insurance Fund. These investments are included in assets whose use is limited by board of trustees in the Balance Sheet.

### 15. Functional Expenses

The Hospital provides general health care services to residents within its geographic location as well as to national and international patients. Expenses related to providing these services for the years ended June 30 consisted of the following:

| (in thousands)  | <br>2013                   | <br>2012                   |
|---|----------------------------|----------------------------|
| Health care services<br>General and administrative services | \$<br>1,618,066<br>259,937 | \$<br>1,475,868<br>230,804 |
| Total expenses  | \$<br>1,878,003            | \$<br>1,706,672            |

### 16. The Johns Hopkins Hospital Endowment Fund, Incorporated

The Endowment Corporation was organized for the purpose of holding and managing the endowment and certain other funds transferred from and for the benefit of JHHS and affiliates. The affairs of the Endowment Corporation are managed by a Board of Trustees, comprised of Trustees who are self perpetuating. Neither JHHS nor any affiliate holds legal title to any Endowment Corporation funds. The Endowment Corporation's distributions from net assets to JHH were \$6.3 million and \$8.2 million in the years ended June 30, 2013 and 2012, respectively, and were recorded as other revenue. The Board of Trustees may, at its own discretion, award funds from the Endowment Corporation to organizations other than JHHS or its affiliates if the Board of Trustees determines that doing so is for support, benefit, or in furtherance of the mission of JHHS. Accordingly, these amounts are not presented in the financial statement of JHH until they are subsequently distributed to JHH from the Endowment Corporation. The Endowment Corporation's net assets were \$603.5 million and \$547.2 million as of June 30, 2013 and 2012, respectively.

### 17. Subsequent Events

Subsequent events have been evaluated by management through September 27, 2013, which is the date the financial statements were issued.