Form **8453-EO**

Exempt Organization Declaration and Signature for Electronic Filing

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	TITAT	20	10	

OMB No. 1545-1879

For use with Forms 990, 990-EZ, 990-PF, 1120-POL, and 8868 Department of the Treasury See instructions. Name of exempt organization **Employer identification number** THE JOHNS HOPKINS HOSPITAL 52-0591656 Part I Type of Return and Return Information (Whole Dollars Only) Check the box for the type of return being filed with Form 8453-EO and enter the applicable amount, if any, from the return. If you check the box on line 1a, 2a, 3a, 4a, or 5a below and the amount on that line of the return being filed with this form was blank, then leave line 1b, 2b, 3b, 4b, or 5b, whichever is applicable, blank (do not enter -0-). If you entered -0- on the return, then enter -0- on the applicable line below. Do not complete more than one line in Part I. 1a Form 990 check here LX b Total revenue, if any (Form 990, Part VIII, column (A), line 12) b Total revenue, if any (Form 990-EZ, line 9) ______2b 2a Form 990-EZ check here 3a Form 1120-POL check here ▶ b Total tax (Form 1120-POL, line 22) ______ 3b b Tax based on investment income (Form 990-PF, Part VI, line 5) 4b 4a Form 990-PF check here ▶ b Balance due (Form 8868, Part I, line 3c or Part II, line 8c) 5b 5a Form 8868 check here ▶ Part II **Declaration of Officer** 6 I authorize the U.S. Treasury and its designated Financial Agent to initiate an Automated Clearing House (ACH) electronic funds withdrawal (direct debit) entry to the financial institution account indicated in the tax preparation software for payment of the organization's federal taxes owed on this return, and the financial institution to debit the entry to this account. To revoke a payment, I must contact the U.S. Treasury Financial Agent at 1-888-353-4537 no later than 2 business days prior to the payment (settlement) date. I also authorize the financial institutions involved in the processing of the electronic payment of taxes to receive confidential information necessary to answer inquiries and resolve issues related to the payment. If a copy of this return is being filed with a state agency(ies) regulating charities as part of the IRS Fed/State program, I certify that I executed the electronic disclosure consent contained within this return allowing disclosure by the IRS of this Form 990/990-EZ/990-PF (as specifically identified in Part I above) to the selected state agency(ies). Under penalties of perjury, I declare that I am an officer of the above named organization and that I have examined a copy of the organization's 2011 electronic return and accompanying schedules and statements, and to the best of my knowledge and belief, they are true, correct, and complete. I further declare that the amount in Part I above is the amount shown on the copy of the organization's electronic return. I consent to allow my intermediate service provider, transmitter, or electronic return originator (ERO) to send the organization's return to the IRS and to receive from the IRS (a) an acknowledgement of receipt of eason for rejection of the transmission, (b) the eason for any delay in processing the return or refund, and (c) the date of any refund. 5-9-13 VP FINANCE & TREASURER Sign Here Signature of office Part III Declaration of Electronic Return Originator (ERO) and Paid Preparer (see instructions) I declare that I have reviewed the above organization's return and that the entries on Form 8453-EO are complete and correct to the best of my knowledge. If I am only a collector, I am not responsible for reviewing the return and only declare that this form accurately reflects the data on the return. The organization officer will have signed this form before I submit the return. I will give the officer a copy of all forms and information to be filed with the IRS, and have followed all other requirements in Pub. 4163, Modernized e-file (MeF) Information for Authorized IRS e-file Providers for Business Returns. If I am also the Paid Preparer, under penalties of perjury I declare that I have examined the above organization's return and accompanying schedules and statements, and to the best of my knowledge and belief, they are true, correct, and complete. This Paid Preparer declaration is based on all information of which I have any knowledge. Check if Check ERO's SSN or PTIN also paid if self-FRO's preparer ERO's employed signature Use Firm's name (or EIN Only address, and ZIP code Phone no. Under penalties of perjury, I declare that I have examined the above return and accompanying schedules and statements, and to the best of my knowledge and belief, they are true, correct, and complete. Declaration of preparer is based on all information of which the preparer has any knowledge. Print/Type preparer's name Preparer's signature Check Paid self- employed **Preparer** Firm's name Firm's EIN ▶ Use Only

Firm's address

Phone no.

Return of Organization Exempt From Income Tax

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except black lung benefit trust or private foundation)

OMB No. 1545-0047

Department of the Treasury ▶ The organization may have to use a copy of this return to satisfy state reporting requirements. Internal Revenue Service

A For the 2011 calendar year, or tax year beginning JUL 1, 2011 and ending JUN 30, 2012

Open to Public Inspection

В	Check it	C Name of organization		D Employer identifi	cation number
_	Addr Chan		Tmar		
<u> </u>	Nam		TTAL		F046F6
H	lchan Initia		P		591656
<u> </u>	returi Term	.	•		
F	ated Amei returi	DOTO RESWICK RD, SOUTH	BLDG, 4TH FLOO4300	- 1)997-5724
\vdash	returi Appli tion	City or town, state or country, and ZIP + 4 BALTIMORE, MD 21211		G Gross receipts \$	2352488120.
Ш	Ition pend		ALD T MEDMINANT	H(a) Is this a group r	
		F Name and address of principal officer:RON SAME AS C ABOVE	ALD U WERTHMAN	for affiliates?	Yes X No
	Fax ax		◀ (insert no.) 4947(a)(1) or	H(b) Are all affiliates inc	
		ite: ► WWW • HOPKINSMEDICINE • OR			list. (see instructions)
				H(c) Group exemption	M State of legal domicile: MD
	art I		Sociation Circle	cai di lumation. 1007[i	VI State of legal domicile. PID
	1	Briefly describe the organization's mission or most	significant activities: THE .TOHN	S HOPKINS HOS	ΡΤͲΔΤ.
Activities & Governance	'	PROVIDES QUALITY MEDICAL			
'n	2	Check this box if the organization disco			
Še	3	Number of voting members of the governing body			15
Ğ	4	Number of independent voting members of the go			13
୬	5	Total number of individuals employed in calendar			10995
itie	6	Total number of volunteers (estimate if necessary)			1228
cţi	_	Total unrelated business revenue from Part VIII, co	olumn (C) line 12	7a	4,666,309.
ď		Net unrelated business taxable income from Form			-862,921.
********		TOTAL MARKET STATE OF THE STATE	300 1, mis 01	Prior Year	Current Year
•	8	Contributions and grants (Part VIII, line 1h)		107,508,487.	25,270,931.
Revenue	9			1,683,315,342.	1,742,974,494.
ě	10	Investment income (Part VIII, column (A), lines 3, 4		13,717,417.	18,217,324.
ď	11	Other revenue (Part VIII, column (A), lines 5, 6d, 8d		22,184,986.	22,700,968.
	12	Total revenue - add lines 8 through 11 (must equal		1,826,726,232.	1,809,163,717,
	13	Grants and similar amounts paid (Part IX, column (2,787,891.	2,702,634.
	14	Benefits paid to or for members (Part IX, column (0.	0.
w	15	Salaries, other compensation, employee benefits (667,391,227.	
Expenses	1	Professional fundraising fees (Part IX, column (A),		0.	0.
per		Total fundraising expenses (Part IX, column (D), lin			U ·
Щ	17	Other expenses (Part IX, column (A), lines 11a-11d	•	977,004,488.	1,023,719,237.
	18	Total expenses. Add lines 13-17 (must equal Part I		1 647 183 606.	1,724,539,384.
	19	Revenue less expenses. Subtract line 18 from line		179,542,626.	84,624,333.
Ses				Beginning of Current Year	End of Year
sets	20	Total assets (Part X, line 16)		2,611,735,848.	2,809,530,820.
ASS	21	Total liabilities (Part X, line 26)		1,401,817,470.	1 838 066 131
Net Assets or Fund Balances	22	Net assets or fund balances. Subtract line 21 from	line 20	1,209,918,378,	971,464,689.
Pa	art II	Signature Block			
Und	er pen	alties of perjury, I declare that I have examined this return,	including accompanying schedules and state	tements, and to the best of m	y knowledge and belief, it is
true	corre	ct, and complete. Declaration of preparer (other than office	er) is based on all information of which prepa	arer has any knowledge.	
Sig	n	Signature of officer		Date	
Her	е	RONALD J WERTHMAN, VP Type or print name and title	FINANCE & TREASURER		
		Print/Type preparer's name	Preparer's signature	Date Check	PTIN
Paid	l		• • • • • • • • • • • • • • • • • • • •	if self-employ	ed
Prep	arer	Firm's name		Firm's EIN	
-	Only	Firm's address			
				Phone no.	
May	the I	RS discuss this return with the preparer shown abo	ove? (see instructions)		Yes No
	01 01-:				Form 990 (2011)

Form 990 (2011) THE JOHNS HOPKINS HOSPITAL Part IV Checklist of Required Schedules

	·		Yes	No_
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)?			
	If "Yes," complete Schedule A	1	X	
2	Is the organization required to complete Schedule B, Schedule of Contributors?	2	X	
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for			
	public office? If "Yes," complete Schedule C, Part I	3		_X_
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect			
	during the tax year? If "Yes," complete Schedule C, Part II	4		<u>X</u>
5	Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or			
	similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C, Part III	5		<u>X</u>
6	Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to			
	provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I	6		<u>X</u>
7	Did the organization receive or hold a conservation easement, including easements to preserve open space,			
	the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II	7		<u>X</u>
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete			
	Schedule D, Part III	8		<u>_X</u>
9	Did the organization report an amount in Part X, line 21; serve as a custodian for amounts not listed in Part X; or provide			
	credit counseling, debt management, credit repair, or debt negotiation services? If "Yes," complete Schedule D, Part IV	9		<u> </u>
10	Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments, permanent			
	endowments, or quasi-endowments? If "Yes," complete Schedule D, Part V	10	ostorica:	X
11	If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VIII, IX, or X			
	as applicable.		77. EA	
а	Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D,		37	
	Part VI	11a	X	
b	Did the organization report an amount for investments - other securities in Part X, line 12 that is 5% or more of its total		77	
	assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII	11b	X	
С	Did the organization report an amount for investments - program related in Part X, line 13 that is 5% or more of its total			7.7
_	assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII	11c		<u>X</u>
d.	Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in	44.4	v	
	Part X, line 16? If "Yes," complete Schedule D, Part IX	11d	X	
	Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X	11e	X	
f	Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses		X	
	the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X	11f	Λ	<u> </u>
12a	Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete	40-	X	
	Schedule D, Parts XI, XII, and XIII	12a		
D	Was the organization included in consolidated, independent audited financial statements for the tax year? If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI, XII, and XIII is optional	12b	Х	
40	Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E	13	Λ	X
	Did the organization maintain an office, employees, or agents outside of the United States?	14a		X
14a	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business,	- 		<u> </u>
b	investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000			1
	or more? If "Yes," complete Schedule F, Parts I and IV	14b		_x_
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or assistance to any organization	170		
15	or entity located outside the United States? If "Yes," complete Schedule F, Parts II and IV	15		x
16	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or assistance to individuals	0		
10	located outside the United States? If "Yes," complete Schedule F, Parts III and IV	16		х
17	Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX,	"		
.,	column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I	17		x
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines	<u> </u>		
10	1c and 8a? If "Yes," complete Schedule G, Part II	18	Х	}
19	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes,"	- <u>``</u>		
13	complete Schedule G, Part III	19		x
20a	Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H	20a	Х	<u></u> -
	If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?	20b	X	
		- Tom Time		

Form 990 (2011) THE JOHNS HOPKINS HOSPITAL Part IV Checklist of Required Schedules (continued)

			Yes	No
21	Did the organization report more than \$5,000 of grants and other assistance to any government or organization in the			
	United States on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II	21	X	
22	Did the organization report more than \$5,000 of grants and other assistance to individuals in the United States on Part IX,			
	column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22		X
23	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current			
	and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete			
	Schedule J	23	Х	
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the			
	last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete			
	Schedule K. If "No", go to line 25	24a	х	
b	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		X
	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease			
	any tax-exempt bonds?	24c		X
d	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		X
	Section 501(c)(3) and 501(c)(4) organizations. Did the organization engage in an excess benefit transaction with a			
	disqualified person during the year? If "Yes," complete Schedule L, Part I	25a		X
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and			
	that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete			
	Schedule L, Part I	25b		X
26	Was a loan to or by a current or former officer, director, trustee, key employee, highly compensated employee, or disqualified			
	person outstanding as of the end of the organization's tax year? If "Yes," complete Schedule L, Part II	26		X
27	Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial			
	contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity or family member			
	of any of these persons? If "Yes," complete Schedule L, Part III	27		X
28	Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV			
	instructions for applicable filing thresholds, conditions, and exceptions):			
а	A current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28a		X
b	A family member of a current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28b		_X_
С	An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) was an officer,			
	director, trustee, or direct or indirect owner? If "Yes," complete Schedule L, Part IV	28c		X
29	Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M	29		X
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation			
	contributions? If "Yes," complete Schedule M	30		X
31	Did the organization liquidate, terminate, or dissolve and cease operations?			
	If "Yes," complete Schedule N, Part I	31		X
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete			
	Schedule N, Part II	32		X
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations			
	sections 301.7701-2 and 301.7701-3? If "Yes," complete Schedule R, Part I	33		X
34	Was the organization related to any tax-exempt or taxable entity?			
	If "Yes," complete Schedule R, Parts II, III, IV, and V, line 1	34	X	
35a	Did the organization have a controlled entity within the meaning of section 512(b)(13)?	35a		X
þ	Did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of			
	section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2	35b		<u> </u>
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization?			
	If "Yes," complete Schedule R, Part V, line 2	36		<u> </u>
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization			
	and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI	37		_X_
38	Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11 and 19?			
	Note. All Form 990 filers are required to complete Schedule O	38	X	

Form 990 (2011) Part V Sta 011) THE JOHNS HOPKINS HOSPITAL Statements Regarding Other IRS Filings and Tax Compliance

	Check if Schedule O contains a response to any question in this Part V		•••••	<u></u> .			_
		,	1		Yes	No	_
1a	Enter the number reported in Box 3 of Form 1096. Enter -0- if not applicable	1a	655				10000
b	Enter the number of Forms W-2G included in line 1a. Enter -0- if not applicable	1b	0				1170
C	Did the organization comply with backup withholding rules for reportable payments to vendors and re	•	ıble gaming				0.000
	(gambling) winnings to prize winners?	·····	······	1c	X		_
2a	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements,						Undergo.
	filed for the calendar year ending with or within the year covered by this return	2a	10995		separ.		
b	If at least one is reported on line 2a, did the organization file all required federal employment tax returns	rns?		2b	X		
	Note. If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions	s)					
3а	Did the organization have unrelated business gross income of \$1,000 or more during the year?		••••••	3a	X		
b	If "Yes," has it filed a Form 990-T for this year? If "No," provide an explanation in Schedule O		••••••	3b	X		_
4a	At any time during the calendar year, did the organization have an interest in, or a signature or other		•				
	financial account in a foreign country (such as a bank account, securities account, or other financial	accou	nt)?	4a	Transportation Co.	X	7
b	If "Yes," enter the name of the foreign country:						Contract of the last
	See instructions for filing requirements for Form TD F 90-22.1, Report of Foreign Bank and Financial					A	1
5a	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?			5a		X	-
b	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transa			5b		X	_
_	If "Yes," to line 5a or 5b, did the organization file Form 8886-T?			5c		<u> </u>	-
6a	Does the organization have annual gross receipts that are normally greater than \$100,000, and did the	•				37	
h	any contributions that were not tax deductible? If "Yes," did the organization include with every solicitation an express statement that such contribut			6a		X	-
þ			_	Ch			
7	Were not tax deductible? Organizations that may receive deductible contributions under section 170(c).	•••••		_6b_	1,500,000	1000	5
a	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and set	rvices r	rovided to the navor?	7a		X	3
h	If "Yes," did the organization notify the donor of the value of the goods or services provided?	1 V1003 }	or ovided to the payor:	7b		-22	
c	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it w	as red	uired	7.5			-
	to file Form 8282?		•	7c		х	
d	If "Yes," indicate the number of Forms 8282 filed during the year	7d					
е	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit of	ontra	ot?	7e		Х	
f	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contr	act?	***************************************	7f		X	
g	If the organization received a contribution of qualified intellectual property, did the organization file Fo	orm 88	399 as required?	7 g		X	
h	If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization	ation f	ile a Form 1098-C?	7h		X	
8	Sponsoring organizations maintaining donor advised funds and section $509(a)(3)$ supporting organizations. Discovering organizations and section $509(a)(3)$ supporting organizations.						3
	organization, or a donor advised fund maintained by a sponsoring organization, have excess business holdings at	any tin	ne during the year?	8	Suggestion of the	_X	-
9	Sponsoring organizations maintaining donor advised funds.			2			1
a	Did the organization make any taxable distributions under section 4966?			9a		X	-
	Did the organization make a distribution to a donor, donor advisor, or related person?	•••••		9b	S\$1486).	X	-
10	Section 501(c)(7) organizations. Enter:	ء ا					1
a	Initiation fees and capital contributions included on Part VIII, line 12	10a					
ь 11	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities	10b					
		11a	1				3
	Gross income from members or shareholders Gross income from other sources (Do not net amounts due or paid to other sources against	114					
_	amounts due or received from them.)	11b					
l2a	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form		?	12a	AC 9 (150), \$100	ertigel, er ti	
		12b				Min	-
13	Section 501(c)(29) qualified nonprofit health insurance issuers.		•				
а	Is the organization licensed to issue qualified health plans in more than one state?			13a			•
	Note. See the instructions for additional information the organization must report on Schedule O.						•
b	Enter the amount of reserves the organization is required to maintain by the states in which the						
	organization is licensed to issue qualified health plans	13b	-				1000
	Enter the amount of reserves on hand	13c					
				14a		X	-
b	If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation in Schedule	9 O		14b			-

Part VI Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, and for a "No" response to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions.

	Check if Schedule O contains a response to any question in this Part VI						LX
Sec	tion A. Governing Body and Management						·
						Yes	No
1a	Enter the number of voting members of the governing body at the end of the tax year	1a		15			
	If there are material differences in voting rights among members of the governing body, or if the governing				7.4		
	body delegated broad authority to an executive committee or similar committee, explain in Schedule O.					F., (17)	Service.
b	Enter the number of voting members included in line 1a, above, who are independent	1b		13			
2	Did any officer, director, trustee, or key employee have a family relationship or a business relationship	p wit	n any other				
	officer, director, trustee, or key employee?				2	Local Control of	X
3	Did the organization delegate control over management duties customarily performed by or under the						
U	of officers, directors, or trustees, or key employees to a management company or other person?				3		x
	Did the organization make any significant changes to its governing documents since the prior Form 9				4		X
4					5		X
5	Did the organization become aware during the year of a significant diversion of the organization's ass						
6	Did the organization have members or stockholders?				6		X
7a	Did the organization have members, stockholders, or other persons who had the power to elect or a				_	77	
	more members of the governing body?				7a	X	<u> </u>
b	Are any governance decisions of the organization reserved to (or subject to approval by) members, s						
	persons other than the governing body?				7b	X	
8	Did the organization contemporaneously document the meetings held or written actions undertaken during the year	ar by	the following:				
а	The governing body?				8a	X	
b	Each committee with authority to act on behalf of the governing body?				8b	X	
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be rea	chec	l at the				
	organization's mailing address? If "Yes," provide the names and addresses in Schedule O				9		х
Sec	tion B. Policies (This Section B requests information about policies not required by the Internal R						
	tion 21. Otto 100 (mile coolien 2 requeste information about policies not required by the internal re		<u></u>			Yes	No
40-	Did the organization have local chapters, branches, or affiliates?			ĺ	10a	163	X
				• • • • • • • • • • • • • • • • • • • •	IUa		_A
D	If "Yes," did the organization have written policies and procedures governing the activities of such cl				40.		
	and branches to ensure their operations are consistent with the organization's exempt purposes?			1	10b	**	-
11a	Has the organization provided a complete copy of this Form 990 to all members of its governing bod	y bei	ore filing the fo	rm'?	11a	X	(MO 484.0)
b	Describe in Schedule O the process, if any, used by the organization to review this Form 990.						
12a	Did the organization have a written conflict of interest policy? If "No," go to line 13				12a	X	1
b	Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise				12b	X	<u> </u>
C	Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Y	es,"	describe				
	in Schedule O how this was done				12c	X	
13	Did the organization have a written whistleblower policy?				13	X	l
14	Did the organization have a written document retention and destruction policy?				14	X	
15	Did the process for determining compensation of the following persons include a review and approve						
	persons, comparability data, and contemporaneous substantiation of the deliberation and decision?	-	•				
а	The organization's CEO, Executive Director, or top management official				15a	X	444 Kilony (A. 101)
	Other officers or key employees of the organization				15b	X	<u> </u>
	If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions).		•••••	•••••	\$ 2 %		
16-	Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrange	mont	with a				
ioa						94/46/948	v
	taxable entity during the year?			• • • • • • • • • • • • • • • • • • • •	16a		X
b	If "Yes," did the organization follow a written policy or procedure requiring the organization to evalua		•				
	in joint venture arrangements under applicable federal tax law, and take steps to safeguard the orga	nizati	on's		1321401		
	exempt status with respect to such arrangements?				16b		l
<u>Sec</u>	tion C. Disclosure						
17	List the states with which a copy of this Form 990 is required to be filed ▶MD						
18	Section 6104 requires an organization to make its Forms 1023 (or 1024 if applicable), 990, and 990-7	Γ(Se	ction 501(c)(3)s	only) a	ıvailab	le	
	for public inspection. Indicate how you made these available. Check all that apply.						
	Own website Another's website X Upon request						
19	Describe in Schedule O whether (and if so, how), the organization made its governing documents, co	onflic	t of interest poli	cv. and	d finar	ıcial	
.5	statements available to the public during the tax year.			_ ,			
20	State the name, physical address, and telephone number of the person who possesses the books a	nd ro	cords of the or	ranizat	ion: 🖿		
20	THE CORPORATION - 443-997-5724	.14 16	cords or the or	jai 112di	.ioi i. 🏓		
					MT	21	211
	3910 KESWICK RD, SOUTH BLDG, 4TH FLOOR, STE. 4300A	١, .	<u>BALTIMOR</u>	ر با	MD		211

Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Check if Schedule O contains a response to any question in this Part VII

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

- 1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.
- List all of the organization's current officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.
 - List all of the organization's current key employees, if any. See instructions for definition of "key employee."
- List the organization's five current highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations.

Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee.

- List all of the organization's former officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.
- List all of the organization's former directors or trustees that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations.

List persons in the following order: individual trustees or directors; institutional trustees; officers; key employees; highest compensated employees; and former such persons.

(A) Name and Title	(B) Average hours per week	box	not c , unle	ss per	ition more rson i	than is bot	h an	(D) Reportable compensation from	(E) Reportable compensation from related	(F) Estimated amount of other
	(describe hours for related organizations in Schedule O)	Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former	the	organizations (W-2/1099-MISC)	compensation from the organization and related organizations
(1) FRANCIS B. BURCH, JR. CHAIRMAN	1.00	x						0.	0.	0.
(2) FRANCIS X. KNOTT VICE CHAIRMAN	1.00	x						0.	0.	0.
(3) LENOX D. BAKER JR.,M.D. TRUSTEE	1.00	x						0.	0.	0.
(4) BARBARA P. DOVER TRUSTEE	1.00	x						0.	0.	0.
(5) GEORGE L. BUNTING, JR. TRUSTEE	1.00	x						0.	0.	0.
(6) RONALD J. DANIELS, J.D., LL.M TRUSTEE	1.00	x						0.	0.	0.
(7) HAROLD E. FOX, M.D. TRUSTEE	1.00	x						0.	0.	0.
(8) JAMES T. DRESHER, JR. TRUSTEE	1.00	x						0.	0.	0.
(9) IRA T. FINE, M.D. TRUSTEE	1.00	x						0.	0.	0.
(10) CHRISTOPHER W. KERSEY, M.D. TRUSTEE	1.00	x						0.	0.	0.
(11) TRACI S. LERNER TRUSTEE	1.00	x						0.	0.	0.
(12) EDWARD D. MILLER, M.D. VICE CHAIRMAN	1.00	x		х				0.	794,712.	215,699.
(13) MILTON H. MILLER, JR. TRUSTEE	1.00	x						0.	0.	0.
(14) RONALD R. PETERSON PRESIDENT	1.00	x		х				0.	1,703,555.	1,777,977.
(15) CHARLES H. SALISBURY JR. TRUSTEE	1.00	x						0.	0.	0.
(16) RICHARD O. DAVIS, PH.D V.P., INNOVATION & PT SAFETY	1.00			х				0.	474,440.	113,371.
(17) KENNETH GRANT V.P. GENERAL SERVICES	1.00			х				0.	428,891.	135,681.

FOITH 990 (2011) TILL UCILLY									34-0391	UJU Fage U		
Part VII Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees (continued)												
(A)	(B)			((C)			(D)	(E)	(F)		
Name and title	Average hours per box		not c	ss pe	more	than is bot or/trus	h an	Reportable compensation from	Reportable compensation from related	Estimated amount of other		
	(describe hours for related organizations in Schedule O)	Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former	the organization (W-2/1099-MISC)	organizations (W-2/1099-MISC)	compensation from the organization and related organizations		
(18) DALAL J. HALDEMAN, PH.D V.P., MKTG & COMMUNICATION	1.00			x				0.	381,432.	73,568.		
(19) KAREN B. HALLER, PH.D. V.P., NURSING & P.C. SVCS	40.00			х				389,276.	0.	173,817.		
(20) HARRY KOFFENBERGER V.P., CORPORATE SERCURITY	1.00			x				0.	325,750.	142,485.		
(21) JOHN L. BERGBOWER V.P., CORPORATE SERCURITY	40.00			x	2			132,077.	0.	38,230.		
(22) SALLY W. MACCONNELL V.P., FACILITIES	1.00			x				0.	546,957.	249,605.		
(23) PAMELA D. PAULK V.P., HUMAN RESOURCES	1.00			x				0.	583,177.	129,770.		
(24) JOANNE E. POLLAK V.P. & GENERAL COUNSEL	1.00			x				0.	872,087.	273,494.		
(25) STEPHANIE L. REEL V.P., MGMT SYSTEMS & INFO SVCS	1.00			x				0.	0.	0.		
(26) JUDY A. REITZ, SC.D EXECUTIVE V.P. & C.O.O	1.00			x				0.		597,698.		
1b Sub-total c Total from continuation sheets to Part V		>		5,137,771.	6,998,626. 2,713,067.	2,926,602,						
d Total (add lines 1b and 1c)						<u> </u>		· · · · · · · · · · · · · · · · · · ·	9,711,693.	6,847,997,		

2 Total number of individuals (including but not limited to those listed above) who received more than \$100,000 of reportable compensation from the organization

730 Yes No 3 X

X

3 Did the organization list any former officer, director, or trustee, key employee, or highest compensated employee on line 1a? If "Yes," complete Schedule J for such individual

4 For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than \$150,000? If "Yes," complete Schedule J for such individual

5 Did any person listed on line 1a receive or accrue compensation from any unrelated organization or individual for services rendered to the organization? If "Yes," complete Schedule J for such person

5

Section B. Independent Contractors

1 Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization. Report compensation for the calendar year ending with or within the organization's tax year.

(A) Name and business address	(B) Description of services	(C) Compensation
CLARK BANKS , 7500 OLD GEORGETOWN ROAD,		407474700
	BUILDING CONTRACTOR	137471590.
MCIC VERMONT INC, 900 ASHWOOD PKWY, STE 400, ATLANTA, GA 30338	INSURANCE	26,789,566.
POOLE AND KENT CORPORATION		
	BUILDING CONTRACTOR	19,880,957.
BROADWAY TRANSPORT SERVICE INC 3709 EAST MONUMENT ST, BALTIMORE, MD 21205	TRANSPORT SERVICE	10,993,325.
QUEST DIAGNOSTICS		
3 GIRALDA FARMS, MADISON, NJ 07940	LAB SERVICES	6,360,636.
2 Total number of independent contractors (including but not limited to those lister	d above) who received more than	
\$100,000 of compensation from the organization > 156		

Part VII Section A. Officers, Directors, Tru								Compensated Employ	ees (continued)	1030
(A)	(B)				>)			(D)	(E)	(F)
Name and title	Average hours	(ci		Pos	ition		ly)	Reportable compensation	Reportable compensation	Estimated amount of
·	per week	Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former	from the organization (W-2/1099-MISC)	from related organizations (W-2/1099-MISC)	other compensation from the organization and related organizations
(27) REDONDA G. MILLER, M.D.										_
V.P. MEDICAL AFFAIRS	1.00			X				0.	0.	0.
(28) G. DANIEL SHEALER, JR.										
VP & GEN COUNSEL, VP CORP COMPLIANCE	1.00			X			<u> </u>	0.	463,464.	121,415.
(29) RONALD J. WERTHMAN										
V.P. FINANCE & TREASURER	1.00			X				0.	885,776.	194,736.
(30) SAMUEL H. CLARK, JR.	4 00									
ASSISTANT SECRETARY	1.00		ļ	X			_	0.	299,765.	205,297.
(31) STUART ERDMAN	1 00								E40 E0E	005 000
ASSISTANT TREASURER	1.00		<u> </u>	X			-	0.	749,595.	225,338.
(32) EDWARD B. CHAMBERS	40 00				7.7			210 772	0	67 070
ADMINISTRATOR PEDIATRICS	40.00		ļ		X		_	319,773.	0.	67,279.
(33) ALLEN VALENTINE	40 00				₹.			105 554	0	00 635
ADMINISTRATOR PATHOLOGY	40.00				X			185,554.	0.	92,635.
(34) JOHN HUNDT	40 00				x			252 002	^	74 900
ADMINISTRATOR SURGERY	40.00				Α			252,902.	0.	74,802.
(35) STEVEN MANDELL	40.00				х			256,679.	0.	72 722
SR DIRECTOR INFO SVCS	40.00				Δ			230,013.	V •	72,732.
(36) JAMES SCHEULEN	40.00				х			223,692.	0.	78,896.
JHM DIRECTOR (37) SHELLEY BARANOWSKI	40.00		-		21			223,032.		10,090.
SPECIAL ASST TO THE PRESIDENT - PEDS	40.00				х			214,315.	0.	79,557.
(38) JANE HILL	40.00	_	_		27			214,313.	-	12,331.
DIR PATIENT REL & PAT FAM CTR CARE	40.00				X			213,310.	0.	90,427.
(39) RENEE DEMSKI					**			213/3100		J0 / 42 / 6
SR DIRECTOR OF QUALITY	40.00				х			23,892.	213.070.	100,184.
(40) TERRY LANGBAUM										
ADMIN. COMPREHENSIVE CANCER CTR	40.00				X			227,789.	0.	74,056.
(41) CHRISTINA LUNDQUIST										
ADMINISTRATOR	40.00				X			253,304.	0.	99,766.
(42) DIANN SNYDER										
DIRECTOR OF NURSING	40.00				X			171,991.	0.	85,064.
(43) DANIEL ASHBY										
SR DIRECTOR PHARMACY	40.00				X			203,544.	0.	80,153.
(44) RICHARD THOMAS										
ADMINISTRATOR	40.00				X			222,327.	0.	66,876.
(45) KAREN DAVIS	40								_	
DIRECTOR OF NURSING	40.00				X			190,113.	0.	80,685.
(46) MARTIN BLEDSOE	40 00								_	86 651
ADMINISTRATOR	40.00				X			224,887.	0.	79,931.
Total to Part VII, Section A, line 1c		<u></u>								

Part VII Section A. Officers, Directors, T (A)	(B)		,,,,,	(C			-	(D)	(E)	(F)
Name and title	Average			Posi				Reportable	Reportable	Estimated
	hours	(cl	heck	allt	hat	app	ly)	compensation from	compensation from related	amount of other
	per week					99		the	organizations	compensation
	ook	cţo				mploy		organization	(W-2/1099-MISC)	from the
		rdire				ited ei		(W-2/1099-MISC)		organization
		rstee	truste		93	sued				and related
		ual tri	ional		ploye	tcom	_			organizations
		Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former			
47) DEBORAH BAKER										· .
IRECTOR OF NURSING	40.00				X			179,730.	0.	79,623
48) HOWARD GWON										
DMINISTRATOR	40.00				X			86,561.	101,397.	167,404
49) SHARON KRUMM	40.00							100 010		405 006
IRECTOR OF NURSING	40.00	-	-	\vdash	X	_		182,913.	0.	105,906
50) CHARLES BARBARA	40.00				x			210 411	0.	42 AE1
DMINISTRATOR	40.00		-		A			218,411.	U •	42,051
51) JAHANSHA BEHZAD	40.00				x			184,421.	0.	49,879
DMINISTRATOR 52) WALKER WYLIE	40.00	 			22			101,121.	.	40,010
XECUTIVE MANAGEMENT	40.00					х		328,640.	0.	117,064
53) JUDITH ROHDE	1000									
IRECTOR OF NURSING	40.00					х		197,558.	0.	83,388
54) KAREN HAUCK										
URSING COORDINATOR	40.00					X		187,232.	0.	93,123
55) ALAN COLTRI										
HIEF SYSTEMS ARCHITECT	40.00					X		199,689.	0.	130,635
56) STEPHANIE HUGHES										
URSE CLINICIAN III-PACE	40.00	<u> </u>	<u> </u>			X		188,544.	0.	87,700
			 		 -	-				
		 	├	_	ļ	<u> </u>				
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		<u> </u>								
		<u> </u>	<u> </u>		<u> </u>					
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		\vdash	T							
				_				T	<u> </u>	1

Form 990 (2011)

Part VIII Statement of Revenue (D) Revenue excluded from (A) (B) (C) Total revenue Related or Unrelated exempt function business tax under sections 512, 513, or 514 revenue revenue Gifts, Grants lar Amounts 1 a Federated campaigns 1a **b** Membership dues 1b c Fundraising events 1c d Related organizations 1d 9711711 e Government grants (contributions) 1e f All other contributions, gifts, grants, and similar amounts not included above 1f 15,559,220 g Noncash contributions included in lines 1a-1f: \$_ h Total. Add lines 1a-1f 25,270,931 **Business Code** 2 a NET PATIENT SRV Program Service Revenue 446110 280,941,358, 1,276,275,049 4,666,309 **b** ONCOLOGY REVENUE 446110 261,854,597 261,854,597 c NEUROSURGERY REVENUE 446110 122,882,919 122,882,919 d CARDIAC REVENUE 446110 77,295,620 77,295,620 f All other program service revenue q Total. Add lines 2a-2f 742,974,494 Investment income (including dividends, interest, and other similar amounts) 15,692,051 15,692,051. Income from investment of tax-exempt bond proceeds 5 Royalties (i) Real (ii) Personal 453000. 6 a Gross rents **b** Less: rental expenses 0. 453000. Rental income or (loss) 453,000 453,000. d Net rental income or (loss) 7 a Gross amount from sales of (i) Securities (ii) Other assets other than inventory 544,319,000 b Less: cost or other basis 34,923. and sales expenses 541,758,804 -34923.c Gain or (loss) _______ 2,560,196, 2525273 d Net gain or (loss) 2,525,273. 8 a Gross income from fundraising events (not Other Revenue including \$ contributions reported on line 1c). See 278800 Part IV, line 18 a b Less: direct expenses _____ b 0. 278,800. 278,800. c Net income or (loss) from fundraising events 9 a Gross income from gaming activities. See Part IV, line 19 _____a **b** Less: direct expenses c Net income or (loss) from gaming activities ... 10 a Gross sales of inventory, less returns and allowances _____a 2,944,488 **b** Less: cost of goods sold 1,530,676 1413812 c Net income or (loss) from sales of inventory 1.413.812. Miscellaneous Revenue **Business Code** 11 a MISCELLANEOUS REV. 900099 17,323,207 17,323,207. 900099 2789526. ь CAFETERIA INCOME 2,789,526. 900099 c VENDING MACHINES 241,513. 241,513. d All other revenue 900099 201,110. 201,110. e Total. Add lines 11a-11d 20,555,356 Total revenue. See instructions. 809 163 717 1.738.308.185 4,666,309 40,918,292.

Part IX Statement of Functional Expenses

Section 501(c)(3) and 501(c)(4) organizations must complete all columns. All other organizations must complete column (A) but are not required to complete columns (B), (C), and (D).

com	olete columns (B), (C), and (D).				
	Check if Schedule O contains a respon			·····	
	not include amounts reported on lines 6b, 8b, 9b, and 10b of Part VIII.	(A) Total expenses	(B) Program service expenses	(C) Management and general expenses	(D) Fundraising expenses
1	Grants and other assistance to governments and				
	organizations in the United States. See Part IV, line 21	2,702,634.	2,702,634.		
2	Grants and other assistance to individuals in				
	the United States. See Part IV, line 22				
3	Grants and other assistance to governments,				
	organizations, and individuals outside the				
	United States. See Part IV, lines 15 and 16			All States	The second second
4	Benefits paid to or for members				
5	Compensation of current officers, directors,				
	trustees, and key employees	4,557,461.		4,557,461.	
6.	Compensation not included above, to disqualified		<i>t</i> .		
	persons (as defined under section 4958(f)(1)) and				
	persons described in section 4958(c)(3)(B)				
7	Other salaries and wages	521640425.	468053020.	53,587,405.	
8	Pension plan accruals and contributions (include				
	section 401(k) and section 403(b) employer contributions)		41,028,295.		
9	Other employee benefits		74,194,973.		
10	Payroll taxes	42,382,507.	37,699,240.	4,683,267.	
11	Fees for services (non-employees):				
а	Management				
b	Legal		1,789,600.	222,317.	
С	Accounting	2,436,939.	2,167,657.	269,282.	
d	Lobbying				
е	Professional fundraising services. See Part IV, line 17				
f	Investment management fees				
g	Other				
12	Advertising and promotion	708,265.			
13	Office expenses	397524233.	385248253.	12,275,980.	
14	Information technology				
15	Royalties				
16	Occupancy	2,553,144.	2,271,022.	282,122.	
17	Travel	2,999,618.	585,742.	2,413,876.	
18	Payments of travel or entertainment expenses				
	for any federal, state, or local public officials		****		
19	Conferences, conventions, and meetings	1,580,127.	T-11111 - 1 - 2	1,580,127.	
20	Interest	8,349,047.	7,792,361.	556,686.	
21	Payments to affiliates		*************************************		
22	Depreciation, depletion, and amortization	84,407,507.		5,124,075.	
23	Insurance	15,862,283.	15,661,772.	200,511.	
24	Other expenses. Itemize expenses not covered above. (List miscellaneous expenses in line 24e. If line 24e amount exceeds 10% of line 25, column (A) amount, list line 24e expenses on Schedule 0.)				
а	PURCHASED SERVICES JHU	211593223.	189596926.	21,996,297.	
b	PURCHASED SERVICES	172702870.		101656743.	
С	BAD DEBT	34,930,082.			
d	SWAP INTEREST	19,114,639.		1,911,464.	
е	All other expenses	66,945,343.	61,574,419.	5,370,924.	
25	Total functional expenses. Add lines 1 through 24e	1,724,539,384.	1,493,458,732.	231080652.	0.
26	Joint costs. Complete this line only if the organization		,		
	reported in column (B) joint costs from a combined				
	educational campaign and fundraising solicitation.				
	Check here if following SOP 98-2 (ASC 958-720)				
40004	0.01.22.12				Form 990 (2011)

Form 990 (2011)
Part X | Balance Sheet

Pa	rt X	Balance Sheet					
					(A) Beginning of year		(B) End of year
	1	Cash - non-interest-bearing			153,388,153.	1	41,074,092.
	2				2		
	3	Pledges and grants receivable, net			25,613,960.	3	15,079,334.
	4	Accounts receivable, net			167,572,669.		210,412,771.
	5	Receivables from current and former officers, di				288536	
		employees, and highest compensated employee		· · ·			
		of Schedule L		· ·	, prijesta viri gusi iz kijedno. Groba ba bostostala 7 deka 245 aktivili ilizacijos - Austabra	5	and the second second second and an experimental second se
	6	Receivables from other disqualified persons (as					
		4958(f)(1)), persons described in section 4958(c)					
		employers and sponsoring organizations of sect		-			
		employees' beneficiary organizations (see instru				6	
ets	7	Notes and loans receivable, net			54,640,762.		264,213,286.
Assets	8	Inventories for sale or use			36,281,470.		45,272,225.
4	9				5,483,529.		8,144,440.
	10a		 	······································	0,100,000		U , 2.1., 1.1.
		basis. Complete Part VI of Schedule D	10a	2,072,863,733.			
	b				1,336,188,909.	10c	1,520,815,651.
	11	Investments - publicly traded securities			1,330,100,303.	11	1,320,013,031,
	12	Investments - other securities. See Part IV, line 1			676,232,846.	+	468,538,370.
	13	Investments - program-related. See Part IV, line			070723270101	13	100/330/3700
	14	Intangible assets				14	
	15	Other assets. See Part IV, line 11			156,333,550.		235,980,651.
	16	Total assets. Add lines 1 through 15 (must equa			2,611,735,848.		2,809,530,820
	17	Accounts payable and accrued expenses			213,153,645.		214,097,701.
	18	Grants payable			2,680,513.		1,236,781.
	19	Deferred revenue				19	
	20	Tax-exempt bond liabilities			808,683,473.	-	910,505,112.
co.	21	Escrow or custodial account liability. Complete I			000,000,1700	21	310,303,111.
Liabilities	22	Payables to current and former officers, director					
jig E		highest compensated employees, and disqualifi					
Ë		of Schedule L	•	·		22	
	23	Secured mortgages and notes payable to unrela				23	
	24	Unsecured notes and loans payable to unrelated				24	
	25	Other liabilities (including federal income tax, pa					
		parties, and other liabilities not included on lines	•				
		Schedule D		· · ·	377,299,839.	25	712,226,537.
	26	Total liabilities. Add lines 17 through 25	•••••		1,401,817,470.	1	1.838.066.131.
		Organizations that follow SFAS 117, check he	ere 🕨	X and complete			
ģ		lines 27 through 29, and lines 33 and 34.					
ည	27	Unrestricted net assets			748,391,488.	27	952,205,950.
ala	28	Temporarily restricted net assets			461,526,890.		19,258,739.
B	29			<u></u>		29	
Net Assets or Fund Balances	-	Organizations that do not follow SFAS 117, cl					
or F		complete lines 30 through 34.					
ts	30	Capital stock or trust principal, or current funds			en ere mannesse en oan met engangen e eerste vijn 1999.	30	
SSE	31	Paid-in or capital surplus, or land, building, or eq				31	
ĭ A	32	Retained earnings, endowment, accumulated in				32	
Ž	33	Total net assets or fund balances			1,209,918,378.	33	971,464,689.
	34	Total liabilities and net assets/fund balances			2,611,735,848.	34	2,809,530,820.
	· • ·				2,011,733,040.		5 000 (2014)

Form **990** (2011)

Form	1990 (2011) THE JOHNS HOPKINS HOSPITAL	<u> 52-</u>	<u> 0591</u>	656	Pag	ge 12
Pa	rt XI Reconciliation of Net Assets					
	Check if Schedule O contains a response to any question in this Part XI					X
1	Total revenue (must equal Part VIII, column (A), line 12)	1	18	3091	537	17.
2	Total expenses (must equal Part IX, column (A), line 25)	2	17	245	393	84.
3	Revenue less expenses. Subtract line 2 from line 1	3	84	1,62	1,3	33.
4	Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A))	4		099		
5	Other changes in net assets or fund balances (explain in Schedule O)	5	-323	,07	3,0	22.
6	Net assets or fund balances at end of year. Combine lines 3, 4, and 5 (must equal Part X, line 33, column (B))	6	971	.,46	1,6	89.
Pa	rt XII Financial Statements and Reporting					
	Check if Schedule O contains a response to any question in this Part XII					X
					Yes	No
1	Accounting method used to prepare the Form 990: Cash X Accrual Other					
	If the organization changed its method of accounting from a prior year or checked "Other," explain in Schedule	O.				
2a	Were the organization's financial statements compiled or reviewed by an independent accountant?			2a		X
b				2b	Х	
C	If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the	e audit,				
	review, or compilation of its financial statements and selection of an independent accountant?			2c	Х	
	If the organization changed either its oversight process or selection process during the tax year, explain in Sche					
d	If "Yes" to line 2a or 2b, check a box below to indicate whether the financial statements for the year were issued	d on a				
	separate basis, consolidated basis, or both:					
	Separate basis Consolidated basis X Both consolidated and separate basis					
За	As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Sin	igle Aud	dit			
	Act and OMB Circular A-133?			3a	x	
b	If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the requi	red auc	lit			
	or audits, explain why in Schedule O and describe any steps taken to undergo such audits.			3b	x	
				Form 9	90 (2011)

SCHEDULE A

Department of the Treasury Internal Revenue Service

(Form 990 or 990-EZ)

Public Charity Status and Public Support

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

► Attach to Form 990 or Form 990-EZ. ► See separate instructions.

OMB No. 1545-0047

Open to Public Inspection

Name of the organization

THE JOHNS HOPKINS HOSPITAL

Employer identification number

52-0591656 Part I Reason for Public Charity Status (All organizations must complete this part.) See instructions. The organization is not a private foundation because it is: (For lines 1 through 11, check only one box.) A church, convention of churches, or association of churches described in section 170(b)(1)(A)(i). 2 A school described in section 170(b)(1)(A)(ii). (Attach Schedule E.) A hospital or a cooperative hospital service organization described in section 170(b)(1)(A)(iii). 3 A medical research organization operated in conjunction with a hospital described in section 170(b)(1)(A)(iii). Enter the hospital's name, city, and state: An organization operated for the benefit of a college or university owned or operated by a governmental unit described in 5 section 170(b)(1)(A)(iv), (Complete Part II.) A federal, state, or local government or governmental unit described in section 170(b)(1)(A)(v). An organization that normally receives a substantial part of its support from a governmental unit or from the general public described in section 170(b)(1)(A)(vi). (Complete Part II.) A community trust described in section 170(b)(1)(A)(vi). (Complete Part II.) Я An organization that normally receives: (1) more than 33 1/3% of its support from contributions, membership fees, and gross receipts from activities related to its exempt functions - subject to certain exceptions, and (2) no more than 33 1/3% of its support from gross investment income and unrelated business taxable income (less section 511 tax) from businesses acquired by the organization after June 30, 1975. See section 509(a)(2). (Complete Part III.) An organization organized and operated exclusively to test for public safety. See section 509(a)(4). 10 An organization organized and operated exclusively for the benefit of, to perform the functions of, or to carry out the purposes of one or 11 more publicly supported organizations described in section 509(a)(1) or section 509(a)(2). See section 509(a)(3). Check the box that describes the type of supporting organization and complete lines 11e through 11h. a Type I b Type II c ____ Type III - Functionally integrated d Type III - Other By checking this box, I certify that the organization is not controlled directly or indirectly by one or more disqualified persons other than foundation managers and other than one or more publicly supported organizations described in section 509(a)(1) or section 509(a)(2). If the organization received a written determination from the IRS that it is a Type I, Type II, or Type III supporting organization, check this box Since August 17, 2006, has the organization accepted any gift or contribution from any of the following persons? (i) A person who directly or indirectly controls, either alone or together with persons described in (ii) and (iii) below. Yes No the governing body of the supported organization? 11g(i) (ii) A family member of a person described in (i) above? 11g(ii) (iii) A 35% controlled entity of a person described in (i) or (ii) above? 11g(iii) Provide the following information about the supported organization(s). h (iii) Type of (iv) Is the organization (v) Did you notify the (vi) Is the (i) Name of supported (ii) EIN (vii) Amount of organization organization in col. in col. (i) listed in your organization in col. organization support (described on lines 1-9 (i) organized in the governing document? (i) of your support? U.S.? above or IRC section (see instructions)) Yes Yes No No Yes No

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

Schedule A (Form 990 or 990-EZ) 2011

Part II Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi)

(Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.)

Section A. Public Support							
Cale	ndar year (or fiscal year beginning in) 🕨	(a) 2007	(b) 2008	(c) 2009	(d) 2010	(e) 2011	(f) Total
1	Gifts, grants, contributions, and						
	membership fees received. (Do not						
	include any "unusual grants.")						
2	Tax revenues levied for the organ-						
	ization's benefit and either paid to						
	or expended on its behalf						
3	The value of services or facilities						
	furnished by a governmental unit to						
	the organization without charge						
4	Total. Add lines 1 through 3						
5	The portion of total contributions				a de la companya de		
	by each person (other than a						
	governmental unit or publicly				44.00		
	supported organization) included			100	Page No.		
	on line 1 that exceeds 2% of the		Charles and the				
	amount shown on line 11,						
	column (f)	6.20					
6	Public support. Subtract line 5 from line 4.		Mark Land				
	ction B. Total Support						
Cale	ndar year (or fiscal year beginning in)	(a) 2007	(b) 2008	(c) 2009	(d) 2010	(e) 2011	(f) Total
	Amounts from line 4				-		
	Gross income from interest,						
	dividends, payments received on						
	securities loans, rents, royalties						
	and income from similar sources						
9	Net income from unrelated business						
	activities, whether or not the						
	business is regularly carried on						
10	Other income. Do not include gain						***************************************
	or loss from the sale of capital						
	assets (Explain in Part IV.)						
11	Total support. Add lines 7 through 10	100					
	Gross receipts from related activities,	etc. (see instruction	ons)			12	
13	First five years. If the Form 990 is for	the organization's	s first, second, thir	d, fourth, or fifth ta	x year as a sectio	n 501(c)(3)	
	organization, check this box and stor	here	<u>,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,</u>				>
Sec	ction C. Computation of Publ	ic Support Pe	rcentage				
14	Public support percentage for 2011 (I	ine 6, column (f) di	ivided by line 11, o	olumn (f))		14	<u>%</u>
	Public support percentage from 2010					15	%
16a	33 1/3% support test - 2011. If the c	organization did no	ot check the box o	n line 13, and line	14 is 33 1/3% or n	nore, check this box	and
	stop here. The organization qualifies as a publicly supported organization						
b	33 1/3% support test - 2010. If the o	-					
	and stop here. The organization qual	ifies as a publicly s	supported organiz	ation			▶□
17a	10% -facts-and-circumstances tes	t - 2011. If the org	anization did not o	check a box on line	13, 16a, or 16b, a	and line 14 is 10% o	r more,
	and if the organization meets the "fac	ts-and-circumstan	ces" test, check t	nis box and stop h	ere. Explain in Pa	t IV how the organiz	zation
	meets the "facts-and-circumstances"	test. The organiza	tion qualifies as a	publicly supported	l organization		▶Ы
b	10% -facts-and-circumstances tes	t - 2010. If the org	anization did not o	check a box on line	13, 16a, 16b, or	17a, and line 15 is 1	0% or
	more, and if the organization meets the	ne "facts-and-circu	mstances" test, cl	neck this box and	stop here. Explain	in Part IV how the	
	organization meets the "facts-and-circ						▶□
18	Private foundation. If the organization	n did not check a	box on line 13, 16	a, 16b, 17a, or 17b	o, check this box a	nd see instructions	>

Part III | Support Schedule for Organizations Described in Section 509(a)(2)

(Complete only if you checked the box on line 9 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.)

Section A. Public Support						
Calendar year (or fiscal year beginning in)	(a) 2007	(b) 2008	(c) 2009	(d) 2010	(e) 2011	(f) Total
1 Gifts, grants, contributions, and						
membership fees received. (Do not						
include any "unusual grants.")				-		
2 Gross receipts from admissions,						
merchandise sold or services per-						
formed, or facilities furnished in any activity that is related to the						
organization's tax-exempt purpose						
3 Gross receipts from activities that						
are not an unrelated trade or bus-						
iness under section 513	1					
4 Tax revenues levied for the organ-					-	
ization's benefit and either paid to						
or expended on its behalf					**	
5 The value of services or facilities furnished by a governmental unit to						
the organization without charge					1	
6 Total. Add lines 1 through 5						
7a Amounts included on lines 1, 2, and						
3 received from disqualified persons				-	 	
Amounts included on lines 2 and 3 received from other than disqualified persons that						
exceed the greater of \$5,000 or 1% of the	ļ					
amount on line 13 for the year						
c Add lines 7a and 7b			Contract Contract (ACTION CO.	Aleganya dali . Musur NASAN Sa IVASA	er francisco April Santon Asia de la comunita	
8 Public support (Subtract line 7c from line 6.)						
Section B. Total Support		I		· · · · · · · · · · · · · · · · · · ·		
Calendar year (or fiscal year beginning in)	(a) 2007	(b) 2008	(c) 2009	(d) 2010	(e) 2011	(f) Total
9 Amounts from line 6						
10a Gross income from interest, dividends, payments received on						
securities loans, rents, royalties						
and income from similar sources						
b Unrelated business taxable income						
(less section 511 taxes) from businesses						
acquired after June 30, 1975						
c Add lines 10a and 10b						
11 Net income from unrelated business						
activities not included in line 10b,						
whether or not the business is regularly carried on						
12 Other income. Do not include gain						
or loss from the sale of capital						
assets (Explain in Part IV.)						
14 First five years. If the Form 990 is for	the organization's	s first, second, thir	d fourth or fifth t	ax vear as a secti	on 501(c)(3) organia	ration
check this box and stop here	-			•		
Section C. Computation of Publ	ic Support Pe	rcentage	***************************************			
15 Public support percentage for 2011 (I		· · · · · · · · · · · · · · · · · · ·	column (fl)	KO I	15	%
16 Public support percentage from 2010					16	%
Section D. Computation of Inves					110	70
17 Investment income percentage for 20	······		ne 13 column (fil	7.1.1.1.1.1.1.1.1.1.1.1.1.1.1.1.1.1.1.1	17	0/
18 Investment income percentage from 2						%
						% 7 in not
19a 33 1/3% support tests - 2011. If the						
more than 33 1/3%, check this box at						
b 33 1/3% support tests - 2010. If the						
line 18 is not more than 33 1/3%, che		-			-	
20 Private foundation. If the organizatio	n did not check a	box on line 14, 19	a. or 19b. check ti	nıs box and see ir	structions	

Schedule B (Form 990, 990-EZ, or 990-PF)

Department of the Treasury Internal Revenue Service

Name of the organization

Schedule of Contributors

➤ Attach to Form 990, Form 990-EZ, or Form 990-PF.

OMB No. 1545-0047

2011

Employer identification number

THE JOHNS HOPKINS HOSPITAL 52-0591656 Organization type (check one): Filers of: Section: X 501(c)(3) (enter number) organization Form 990 or 990-EZ 4947(a)(1) nonexempt charitable trust not treated as a private foundation 527 political organization 501(c)(3) exempt private foundation Form 990-PF 4947(a)(1) nonexempt charitable trust treated as a private foundation 501(c)(3) taxable private foundation Check if your organization is covered by the General Rule or a Special Rule. Note. Only a section 501(c)(7), (8), or (10) organization can check boxes for both the General Rule and a Special Rule. See instructions. General Rule For an organization filing Form 990, 990-EZ, or 990-PF that received, during the year, \$5,000 or more (in money or property) from any one contributor. Complete Parts I and II. **Special Rules** J For a section 501(c)(3) organization filing Form 990 or 990-EZ that met the 33 1/3% support test of the regulations under sections 509(a)(1) and 170(b)(1)(A)(vi) and received from any one contributor, during the year, a contribution of the greater of (1) \$5,000 or (2) 2% of the amount on (i) Form 990, Part VIII, line 1h, or (ii) Form 990-EZ, line 1. Complete Parts I and II. For a section 501(c)(7), (8), or (10) organization filing Form 990 or 990-EZ that received from any one contributor, during the year, total contributions of more than \$1,000 for use exclusively for religious, charitable, scientific, literary, or educational purposes, or the prevention of cruelty to children or animals. Complete Parts I, II, and III. For a section 501(c)(7), (8), or (10) organization filing Form 990 or 990-EZ that received from any one contributor, during the year, contributions for use exclusively for religious, charitable, etc., purposes, but these contributions did not total to more than \$1,000. If this box is checked, enter here the total contributions that were received during the year for an exclusively religious, charitable, etc., purpose. Do not complete any of the parts unless the General Rule applies to this organization because it received nonexclusively religious, charitable, etc., contributions of \$5,000 or more during the year. Caution. An organization that is not covered by the General Rule and/or the Special Rules does not file Schedule B (Form 990, 990-EZ, or 990-PF), but it must answer "No" on Part IV, line 2, of its Form 990; or check the box on line H of its Form 990-EZ or on Part I, line 2 of its Form 990-PF, to certify that it does not meet the filing requirements of Schedule B (Form 990, 990-EZ, or 990-PF).

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990, 990-EZ, or 990-PF. Schedule B (Form 990, 990-EZ, or 990-PF) (2011)

Employer identification number

THE JOHNS HOPKINS HOSPITAL

Part I	Contributors (see instructions). Use duplicate copies of Part I if additional	l space is needed.	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
1		\$ <u>156,213.</u>	Person X Payroll Noncash (Complete Part II if there is a noncash contribution.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
2		\$ 2,699,484.	Person X Payroll Noncash (Complete Part II if there is a noncash contribution.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
3		\$698,869.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
4		\$130,000.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
5		\$ <u>468,502</u> .	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
6		\$58,643.	Person X Payroll

Employer identification number

THE JOHNS HOPKINS HOSPITAL

Part I	Contributors (see instructions). Use duplicate copies of Part I if addition	onal space is needed.	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
7		\$\$	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
8		\$ 700,000.	Person X Payroll Noncash (Complete Part II if there is a noncash contribution.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
9		\$ 2,500,000.	Person X Payroll Noncash (Complete Part II if there is a noncash contribution.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
10		\$\$,000.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
11	·	\$\$50,000 .	Person X Payroll Noncash (Complete Part II if there is a noncash contribution.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
12		\$ 97,944.	Person X Payroll

Employer identification number

THE JOHNS HOPKINS HOSPITAL

Part I	Contributors (see instructions). Use duplicate copies of Part I if addit	tional space is needed.	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
13		\$\$	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
14		\$10,000.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
15		\$15,000.	Person X Payroll Noncash (Complete Part II if there is a noncash contribution.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
16		\$8,170.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
17		\$14,420.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
18		\$945,501.	Person X Payroll Noncash (Complete Part II if there is a noncash contribution.)

Employer identification number

THE JOHNS HOPKINS HOSPITAL

Part I	Contributors (see instructions). Use duplicate copies of Part I if additi	onal space is needed.	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
19		\$30,000. 	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
20		\$15,000.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
21		- - \$ <u>3,354,174.</u>	Person X Payroll Noncash (Complete Part II if there is a noncash contribution.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
22		\$ <u>33,000.</u>	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
23		\$\$ <u></u> \$\$	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
24		s	Person X Payroll Noncash (Complete Part II if there is a noncash contribution.)

Employer identification number

THE JOHNS HOPKINS HOSPITAL

Part I	Contributors (see instructions). Use duplicate copies of Part I if additional	I space is needed.	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
25		\$5,000.	Person X Payroll Noncash (Complete Part II if there is a noncash contribution.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
26		\$5,000.	Person X Payroll Noncash (Complete Part II if there is a noncash contribution.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
27		\$5,000.	Person X Payroll Noncash (Complete Part II if there is a noncash contribution.)
(a)	(b)	(c)	(d)
No. 28	Name, address, and ZIP + 4	Total contributions \$ 5,880.	Person X Payroll Noncash (Complete Part II if there is a noncash contribution.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
29		\$6,250.	Person X Payroll Noncash (Complete Part II if there is a noncash contribution.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
30		\$	Person X Payroll Noncash (Complete Part II if there is a noncash contribution.)

Employer identification number

THE JOHNS HOPKINS HOSPITAL

Part I	Contributors (see instructions). Use duplicate copies of Part I if a	dditional space is needed.	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
31		\$\$\$\$	Person X Payroll Noncash (Complete Part II if there is a noncash contribution.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
32		\$122,635.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
33		\$10,000.	Person X Payroll Noncash (Complete Part II if there is a noncash contribution.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
34		\$\$.	Person X Payroll Noncash (Complete Part II if there is a noncash contribution.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
35		\$7,500.	Person X Payroll Noncash (Complete Part II if there is a noncash contribution.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
36		\$\$	Person X Payroll

Employer identification number

THE JOHNS HOPKINS HOSPITAL

Part I	Contributors (see instructions). Use duplicate copies of Part I if addition	al space is needed.	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
37		\$ <u>15,000.</u>	Person X Payroll Noncash (Complete Part II if there is a noncash contribution.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
38	· .	\$ <u>13,640.</u>	Person X Payroll Noncash (Complete Part II if there is a noncash contribution.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
39		\$5,000.	Person X Payroll Noncash (Complete Part II if there is a noncash contribution.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
40		\$ 56,225.	Person X Payroll Noncash (Complete Part II if there is a noncash contribution.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
41		\$6,000.	Person X Payroll Noncash (Complete Part II if there is a noncash contribution.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
42		\$5,000.	Person X Payroll

Employer identification number

THE JOHNS HOPKINS HOSPITAL

Part I	Contributors (see instructions). Use duplicate copies of Part I if add	ditional space is needed.	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
43		\$\$	Person X Payroll Noncash (Complete Part II if there is a noncash contribution.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
44		\$ 10,000.	Person X Payroll Noncash (Complete Part II if there is a noncash contribution.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
45		\$ 100,000.	Person X Payroll Noncash (Complete Part II if there is a noncash contribution.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
46		\$\$\$	Person X Payroll Noncash (Complete Part II if there is a noncash contribution.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
47		\$31,090.	Person X Payroll Noncash (Complete Part II if there is a noncash contribution.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
48		\$ <u>5,500,000</u> .	Person X Payroll

Employer identification number

THE JOHNS HOPKINS HOSPITAL

Part I	Contributors (see instructions). Use duplicate copies of Part I if additional space is needed.				
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution		
49		\$ 122,017.	Person X Payroll Noncash (Complete Part II if there is a noncash contribution.)		
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution		
50		\$16,000.	Person X Payroll Noncash (Complete Part II if there is a noncash contribution.)		
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution		
51		\$ 10,000.	Person X Payroll Noncash (Complete Part II if there is a noncash contribution.)		
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution		
52	Name, address, and ZIP T4	\$ 115,402.	Person X Payroll Noncash (Complete Part II if there is a noncash contribution.)		
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution		
53		\$5,000.	Person X Payroll Noncash (Complete Part II if there is a noncash contribution.)		
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution		
54		\$	Person X Payroll Noncash (Complete Part II if there is a noncash contribution.)		

Employer identification number

THE JOHNS HOPKINS HOSPITAL

Part I	Contributors (see instructions). Use duplicate copies of Part I if additional space is needed.			
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution	
<u>55</u>		\$101,056.	Person X Payroll Noncash (Complete Part II if there is a noncash contribution.)	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution	
56		\$57,872.	Person X Payroll Noncash (Complete Part II if there is a noncash contribution.)	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution	
57		\$9,118. 	Person X Payroll	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution	
		\$	Person Payroll Noncash (Complete Part II if there is a noncash contribution.)	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution	
		\$	Person Payroll Noncash (Complete Part II if there is a noncash contribution.)	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution	
		\$	Person Payroll Noncash (Complete Part II if there is a noncash contribution.)	

Employer identification number

THE JOHNS HOPKINS HOSPITAL

Part II	Noncash Property (see instructions). Use duplicate copies of Part II if additional space is needed.			
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (see instructions)	(d) Date received	
		\$		
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (see instructions)	(d) Date received	
		\$		
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (see instructions)	(d) Date received	
		\$		
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (see instructions)	(d) Date received	
		\$		
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (see instructions)	(d) Date received	
		\$		
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (see instructions)	(d) Date received	
		\$		

Employer identification number

No. om			(a) Description of house with in health	
m t l	(b) Purpose of gift	(c) Use of gift	(d) Description of how gift is held	
		(e) Transfer of gift		
	Transferee's name, address, a	nd ZIP + 4	Relationship of transferor to transferee	
lo. n t l	(b) Purpose of gift	(c) Use of gift	(d) Description of how gift is held	
	(e) Transfer of gift Transferee's name, address, and ZIP + 4 Relationship of transferor to transferee			
o. n	(b) Purpose of gift	(c) Use of gift	(d) Description of how gift is held	
_ _				
		(e) Transfer of gift		
	Transferee's name, address, a		Relationship of transferor to transferee	
No.	Transferee's name, address, a		Relationship of transferor to transferee (d) Description of how gift is held	
		nd ZIP + 4		

SCHEDULE D

(Form 990)

Department of the Treasury Internal Revenue Service

Supplemental Financial Statements

➤ Complete if the organization answered "Yes," to Form 990, Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b. ➤ Attach to Form 990. ➤ See separate instructions. 2011
Open to Public Inspection

Name of the organization

THE JOHNS HOPKINS HOSPITAL

Employer identification number 52-0591656

Organizations Maintaining Donor Advised Funds or Other Similar Funds or Accounts. Complete if the organization answered "Yes" to Form 990, Part IV, line 6. (b) Funds and other accounts (a) Donor advised funds Total number at end of year 1 2 Aggregate contributions to (during year) Aggregate grants from (during year) 3 Aggregate value at end of year Did the organization inform all donors and donor advisors in writing that the assets held in donor advised funds are the organization's property, subject to the organization's exclusive legal control? Did the organization inform all grantees, donors, and donor advisors in writing that grant funds can be used only 6 for charitable purposes and not for the benefit of the donor or donor advisor, or for any other purpose conferring impermissible private benefit? Part II Conservation Easements. Complete if the organization answered "Yes" to Form 990, Part IV, line 7. Purpose(s) of conservation easements held by the organization (check all that apply). Preservation of land for public use (e.g., recreation or education) Preservation of an historically important land area Protection of natural habitat Preservation of a certified historic structure □ Preservation of open space Complete lines 2a through 2d if the organization held a qualified conservation contribution in the form of a conservation easement on the last day of the tax year. Held at the End of the Tax Year a Total number of conservation easements 2a Total acreage restricted by conservation easements 2b c Number of conservation easements on a certified historic structure included in (a) d Number of conservation easements included in (c) acquired after 8/17/06, and not on a historic structure listed in the National Register ______ Number of conservation easements modified, transferred, released, extinguished, or terminated by the organization during the tax 3 Number of states where property subject to conservation easement is located Does the organization have a written policy regarding the periodic monitoring, inspection, handling of violations, and enforcement of the conservation easements it holds? Staff and volunteer hours devoted to monitoring, inspecting, and enforcing conservation easements during the year 6 Amount of expenses incurred in monitoring, inspecting, and enforcing conservation easements during the year > \$ 7 Does each conservation easement reported on line 2(d) above satisfy the requirements of section 170(h)(4)(B)(i) In Part XIV, describe how the organization reports conservation easements in its revenue and expense statement, and balance sheet, and include, if applicable, the text of the footnote to the organization's financial statements that describes the organization's accounting for conservation easements. Part III Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets. Complete if the organization answered "Yes" to Form 990, Part IV, line 8. 1a If the organization elected, as permitted under SFAS 116 (ASC 958), not to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide, in Part XIV, the text of the footnote to its financial statements that describes these items. b If the organization elected, as permitted under SFAS 116 (ASC 958), to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide the following amounts relating to these items: (i) Revenues included in Form 990, Part VIII, line 1 (ii) Assets included in Form 990, Part X If the organization received or held works of art, historical treasures, or other similar assets for financial gain, provide the following amounts required to be reported under SFAS 116 (ASC 958) relating to these items: a Revenues included in Form 990, Part VIII, line 1 b Assets included in Form 990, Part X

Part VI Land, Buildings, and Equipment. See Form 990, Part X, line 10.					
Description of property	(a) Cost or other basis (investment)	(b) Cost or other basis (other)	(c) Accumulated depreciation	(d) Book value	
1a Land		5,425,035.		5,425,035.	
b Buildings		444105352.	246067818.	198037534.	
c Leasehold improvements		2,043,019.	1,386,798.	656,221.	
d Equipment		518723838.	273968209.	244755629.	
e Other		1,102,566,489,	30,625,257.	1.071.941.232,	
Total. Add lines 1a through 1e. (Column (d) must equal Form 990. Part X. column (B), line 10(c).)				1 520 815 651	

1. (a) Description of liability	(b) Book value
(1) Federal income taxes	
(2) ADVANCES FROM THIRD PARTY	80,256,763.
(3) DUE TO AFFILIATES	19,724,996.
(4) OTHER LIABILITIES	224,931,984.
(5) WORKERS COMP TAIL LIABILITY	9,016,459.
(6) POST RETIREMENT BENEFITS	1,546,343.
(7) EST. MALPRACTICE COSTS	85,966,976.
(8) PENSION LIABILITY	290,783,016.
(9)	
(10)	
(11)	
Total. (Column (b) must equal Form 990, Part X, col (B) line 25.)	▶ 712,226,537.

Schedule D (Form 990) 2011 THE JOHNS HOPKINS HOSPITAL Part XIV Supplemental Information (continued)	52-0591656 Page 5
RESULTING FROM THIS GUIDANCE.	
PART XI, LINE 8 - OTHER ADJUSTMENTS:	
AUDIT/BOOK ADJUSTMENT	5,940.
MINIMUM PENSION LIABILITY	-188,441,734.
CHANGE IN MKT VAL. OF SWAP AGREEMENT	-107,608,457.
NET ASSETS RELEASED	-10,846,452.
LOSS FROM ADVANCE REFUNDING OF DEBT	-363,197.
NON-OPERATING SERVICES	-8,073,112.
TOTAL TO SCHEDULE D, PART XI, LINE 8	-315,327,012.
PART XII, LINE 4B - OTHER ADJUSTMENTS:	
ASSET SALE	278,636.
RECLASS OF COGS	-1,530,676.
AUDIT/BOOK ADJUSTMENT	197.
TOTAL TO SCHEDULE D, PART XII, LINE 4B	
PART XIII, LINE 4B - OTHER ADJUSTMENTS:	
RECLASS OF COGS	-1,530,676.
ASSET SALE	278,636.
AUDIT/BOOK ADJUSTMENT	4,785.
INTEREST ON SWAP	19,114,639.
TOTAL TO SCHEDULE D, PART XIII, LINE 4B	17,867,384.

SCHEDULE G

Department of the Treasury

Internal Revenue Service

(Form 990 or 990-EZ)

Supplemental Information Regarding Fundraising or Gaming Activities

Complete if the organization answered "Yes" to Form 990, Part IV, lines 17, 18, or 19, or if the organization entered more than \$15,000 on Form 990-EZ, line 6a.

OMB No. 1545-0047

Open To Public Inspection

Schedule G (Form 990 or 990-EZ) 2011

Name of the organization

Attach to Form 990 or Form 990-EZ. ► See separate instructions.

Employer identification number THE JOHNS HOPKINS HOSPITAL 52-0591656 Fundraising Activities. Complete if the organization answered "Yes" to Form 990, Part IV, line 17. Form 990-EZ filers are not Part I required to complete this part. Indicate whether the organization raised funds through any of the following activities. Check all that apply. Mail solicitations Solicitation of non-government grants а Internet and email solicitations Solicitation of government grants Phone solicitations Special fundraising events C In-person solicitations 2 a Did the organization have a written or oral agreement with any individual (including officers, directors, trustees or Yes __ No key employees listed in Form 990, Part VII) or entity in connection with professional fundraising services? b If "Yes," list the ten highest paid individuals or entities (fundraisers) pursuant to agreements under which the fundraiser is to be compensated at least \$5,000 by the organization. (v) Amount paid (iii) Did fundraiser have custody or control of (vi) Amount paid (i) Name and address of individual (iv) Gross receipts to (or retained by) (ii) Activity to (or retained by) fundraiser or entity (fundraiser) from activity organization contributions? listed in col. (i) Yes 3 List all states in which the organization is registered or licensed to solicit contributions or has been notified it is exempt from registration or licensing.

LHA Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

	edu art	le G (Form 990 or 990-EZ) 2011 THE JOH II Fundraising Events. Complete if the				0591656 Page 2
1 6	II L	of fundraising event contributions and gr	-		·	
		or tartaining over community and gr	(a) Event #1	(b) Event #2	(c) Other events	
			BEST DRESS	(-, -, -, -, -, -, -, -, -, -, -, -, -, -	(4)	(d) Total events
			1	GOLF CLASSIC	2	(add col. (a) through
m			(event type)	(event type)	(total number)	col. (c))
Revenue						
3eve	1	Gross receipts	190,000.	80,000.	8,800.	278,800.
ш						
	2	Less: Charitable contributions				
						_
	3	Gross income (line 1 minus line 2)	190,000.	80,000.	8,800.	278,800.
	4	Cash prizes				
	_	Noncach prizes				
ses	5	Noncash prizes				
pen	6	Rent/facility costs				
Direct Expenses		The state of the s				
rec	7	Food and beverages				
≅						
	8	Entertainment				
	9	Other direct expenses				
	10	Direct expense summary. Add lines 4 through				(
len-	11		n (d), and line 10			278,800.
P	art l	99E 100	answered "Yes" to Form	990, Part IV, line 19, or r	reported more than	
	1	\$15,000 on Form 990-EZ, line 6a.		(h) Dull tobe (instant		(a) Total gaming (add
це			(a) Bingo	(b) Pull tabs/instant bingo/progressive bingo	(c) Other gaming	(d) Total gaming (add col. (a) through col. (c))
Revenue						(a) (b)
ጁ	1	Gross revenue				
			,			
s	2	Cash prizes				
Expenses						
xpe	3	Noncash prizes				
ಕ						
Öire	4	Rent/facility costs				
	5	Other direct expenses				
		Valumbasy lab av	Yes%	Yes%	Yes%	
	6	Volunteer labor	No	No No	L No	
	7	Direct expense summary. Add lines 2 through	5 in column (d)		.	(
	'	Direct expense dammary. And into 2 timoagn	10 iii 00idiiiii (a)	•••••		1
	8	Net gaming income summary. Combine line 1	, column d, and line 7	,		
9	Ent	ter the state(s) in which the organization opera	tes gaming activities:			
а	ls t	the organization licensed to operate gaming ac	tivities in each of these s	states?		Yes No
b	If "	No," explain:				
		ere any of the organization's gaming licenses re			/ear?	└─ Yes └─ No
b	и "	Yes," explain:				

Sch	edule G (Form 990 or 990-EZ) 2011 THE JOHNS HOPKINS HOSPITAL 52-0	<u> 1221</u>	<u>000</u>	Page 3
11	Does the organization operate gaming activities with nonmembers?		Yes	No
	Is the organization a grantor, beneficiary or trustee of a trust or a member of a partnership or other entity formed			
	to administer charitable gaming?		Yes	☐ No
13	Indicate the percentage of gaming activity operated in:			
	The organization's facility	13a		%
	An outside facility	i 1		%
	Enter the name and address of the person who prepares the organization's gaming/special events books and records:	_100_		
	Name >			
	Address >			
15a	Does the organization have a contract with a third party from whom the organization receives gaming revenue?	—	res	∟ No
b	of If "Yes," enter the amount of gaming revenue received by the organization > \$ and the amount			
	of gaming revenue retained by the third party ▶\$			
С	: If "Yes," enter name and address of the third party:			
	Name			
	Address >			
16	Gaming manager information:	,		
	Name			
	Gaming manager compensation ▶ \$			
	Calling Harager compensation • • • • • • • • • • • • • • • • • • •			
	Description of services provided			
	District Control of the Control of t			
	Director/officer Employee Independent contractor			
17	Mandatory distributions:			
а	Is the organization required under state law to make charitable distributions from the gaming proceeds to			
	retain the state gaming license?		Yes	No
b	Enter the amount of distributions required under state law to be distributed to other exempt organizations or spent in the	••		
_	organization's own exempt activities during the tax year ▶ \$			
Pa	TIV Supplemental Information. Complete this part to provide the explanations required by Part I, line 2b, columns (iii	and (v) and	Part III
732	lines 9, 9b, 10b, 15b, 15c, 16, and 17b, as applicable. Also complete this part to provide any additional information			
	inites 5, 55, 105, 105, 105, 10, and 175, as applicable. 7100 complete this part to provide any additional information	11 (000 11	iociuc	idonoj.
				· · ·
				

SCHEDULE H (Form 990)

Department of the Treasury Internal Revenue Service

Hospitals

Complete if the organization answered "Yes" to Form 990, Part IV, question 20. ➤ Attach to Form 990. ➤ See separate instructions.

THE JOHNS HOPKINS HOSPITAL

OMB No. 1545-0047

Open to Public Inspection

Name of the organization

Employer identification number

52-0591656

Financial Assistance and Certain Other Community Benefits at Cost Part I Yes No X 1a Did the organization have a financial assistance policy during the tax year? If "No," skip to question 6a ______ 1a b If "Yes," was it a written policy?

If the organization had multiple hospital facilities, indicate which of the following best describes application of the financial assistance policy to its various hospital X 1b facilities during the tax year. Applied uniformly to most hospital facilities X Applied uniformly to all hospital facilities Generally tailored to individual hospital facilities Answer the following based on the financial assistance eligibility criteria that applied to the largest number of the organization's patients during the tax year. a Did the organization use Federal Poverty Guidelines (FPG) to determine eligibility for providing free care? If "Yes," indicate which of the following was the FPG family income limit for eligibility for free care: 3a Other _____ % 150% X 200% 100% b Did the organization use FPG to determine eligibility for providing discounted care? If "Yes," indicate which of the following was the family income limit for eligibility for discounted care: **3b** X Other 300% 350% 400% 200% c If the organization did not use FPG to determine eligibility, describe in Part VI the income based criteria for determining eligibility for free or discounted care. Include in the description whether the organization used an asset test or other threshold, regardless of income, to determine eligibility for free or discounted care. Did the organization's financial assistance policy that applied to the largest number of its patients during the tax year provide for free or discounted care to the 4 "medically indigent"? X 5a Did the organization budget amounts for free or discounted care provided under its financial assistance policy during the tax year? 5a b If "Yes," did the organization's financial assistance expenses exceed the budgeted amount? 5b c If "Yes" to line 5b, as a result of budget considerations, was the organization unable to provide free or discounted care to a patient who was eligible for free or discounted care? 5с X 6a Did the organization prepare a community benefit report during the tax year? 6a b If "Yes," did the organization make it available to the public? X 6b Complete the following table using the worksheets provided in the Schedule H instructions. Do not submit these worksheets with the Schedule H. Financial Assistance and Certain Other Community Benefits at Cost (b) Persons (d) Direct (e) Net (f) Percent of total expense (a) Number of (C) Total Financial Assistance and community programs (optional) (optional) benefit expense benefit expense Means-Tested Government Programs a Financial Assistance at cost (from 2.15% 36,281,442 Worksheet 1) 36 281 442 b Medicaid (from Worksheet 3, column a) c Costs of other means-tested government programs (from Worksheet 3, column b) d Total Financial Assistance and 2.15% 36,281,442 36,281,442, Means-Tested Government Programs. **Other Benefits** e Community health improvement services and community benefit operations 1.74% (from Worksheet 4) 31,147,546. 1,793,399 29,354,147 f Health professions education 6.29% 106,236,515 (from Worksheet 5) 106,236,515 g Subsidized health services (from Worksheet 6) 75,000 75,000. .00% h Research (from Worksheet 7) i Cash and in-kind contributions for community benefit (from 1,635. .06% Worksheet 8) 1,069,592 1,067,957 8.09% j Total. Other Benefits 136,733,619 138,528,653 795 034 10.24%

174.810.095

1,795,034

k Total. Add lines 7d and 7i

173,015,061

Schedule H (Form 990) 2011 THE JOHNS HOPKINS HOSPITAL 52-0591656 Page 20 Part II Community Building Activities Complete this table if the organization conducted any community building activities during the tax year, and describe in Part VI how its community building activities promoted the health of the communities it serves.

		(a) Number of activities or programs	(b) Persons served (optional)	(C) Total community	(d) Dir offsetting re		(e) Net community building expense		Percent of al expense	
1	Physical improvements and housing	(optional)		451,363			451,363	<u> </u>	.03%	
2	Economic development			327,794			327,794		.02%	
3	Community support			541,243			541,243		.03%	
4	Environmental improvements			135,211			135,211		.01%	
5	Leadership development and			133/211	•		133,211	•	•010	
3	training for community members			44,420) .		44,420		.00%	
6	Coalition building			197,144			197,144	•	.01%	
7	Community health improvement									
	advocacy			368,505	5.		368,505		.02%	
8	Workforce development			103,165	5.		103,165	•	.01%	
9	Other			1,585,19	8. 6,	575.	1,578,623		.09%	
10	Total			3 754 04		575.			.22%	
Pa	rt III Bad Debt, Medicare, 8	& Collection Pr	ractices							
Sect 1	ion A. Bad Debt Expense Did the organization report bad debt Statement No. 15?	=			_	ssocia	tion			No X
2	Enter the amount of the organization				1 _	34	,930,082			
3	Enter the estimated amount of the o	•	***************************************					1		
	patients eligible under the organizati	-	•		3		0			
4	Provide in Part VI the text of the foot					debt				
	expense. In addition, describe the co	osting methodolog	y used in determi	ning the amoun	s reported or	lines				
	2 and 3, and rationale for including a	a portion of bad de	bt amounts as co	mmunity benefit						
Sect	ion B. Medicare					,				
5	Enter total revenue received from Me	edicare (including l	OSH and IME)				21924992			
6	Enter Medicare allowable costs of ca	are relating to payn	nents on line 5		6	3	88175537	•		
7	Subtract line 6 from line 5. This is the	e surplus (or shortf	all)		7	33	,749,455	•		
8	Describe in Part VI the extent to whi	ch any shortfall rep	orted in line 7 sh	ould be treated	as community	benefi	t.			
	Also describe in Part VI the costing	methodology or so	urce used to dete	ermine the amou	nt reported o	line 6.	•			17.5
	Check the box that describes the me			_						
	Cost accounting system	X Cost to char	ge ratio	Other					Maria II	
	ion C. Collection Practices									
	Did the organization have a written of							_9a	X	
b	If "Yes," did the organization's collection									
Da	collection practices to be followed for pat t IV Management Compar	tients who are known	to quality for finance	ial assistance? De	scribe in Part V			9b	X	
Га	it iv ivianagement Compar	nes and John	ventures (see	Instructions)					
	(a) Name of entity		cription of primar	p	Organization rofit % or stoo ownership %	k OI ke	Officers, directors, trustees, or ey employees' ofit % or stock ownership %	pro	nysicians ofit % or stock ership %	
						-				
									-	
				-						
						-				
						_				

Part V Facility Information (continued)

Section B. Facility Policies and Practices

(Complete a separate Section B for each of the hospital facilities listed in Part V, Section A)

Name of Hospital Facility:	THE	JOHNS	HOPKINS	HOSPITAL	

	FRE-5815/5/5/58	Yes	No
Community Health Needs Assessment (Lines 1 through 7 are optional for tax year 2011)			
During the tax year or any prior tax year, did the hospital facility conduct a community health needs assessment (Needs			
Assessment)? If "No," skip to line 8	1	, editects (Dear), 67	<u> </u>
If "Yes," indicate what the Needs Assessment describes (check all that apply):			
a A definition of the community served by the hospital facility			
b Demographics of the community			-
c Existing health care facilities and resources within the community that are available to respond to the health needs			
of the community	100		
d How data was obtained			
e The health needs of the community			
f Primary and chronic disease needs and other health issues of uninsured persons, low-income persons, and minority			
groups			
g The process for identifying and prioritizing community health needs and services to meet the community health needs			
h The process for consulting with persons representing the community's interests			
i Information gaps that limit the hospital facility's ability to assess the community's health needs			
j Other (describe in Part VI)			
Indicate the tax year the hospital facility last conducted a Needs Assessment: 20			
In conducting its most recent Needs Assessment, did the hospital facility take into account input from persons who represent			
the community served by the hospital facility? If "Yes," describe in Part VI how the hospital facility took into account input			
from persons who represent the community, and identify the persons the hospital facility consulted	3		
Was the hospital facility's Needs Assessment conducted with one or more other hospital facilities? If "Yes," list the other			
hospital facilities in Part VI	4		
5 Did the hospital facility make its Needs Assessment widely available to the public?	5		
If "Yes," indicate how the Needs Assessment was made widely available (check all that apply):			
a Hospital facility's website			
b Available upon request from the hospital facility			
c Other (describe in Part VI)			
If the hospital facility addressed needs identified in its most recently conducted Needs Assessment, indicate how (check all			
that apply):			
a Adoption of an implementation strategy to address the health needs of the hospital facility's community			
b Execution of the implementation strategy			
c Participation in the development of a community-wide community benefit plan			
d Participation in the execution of a community-wide community benefit plan			
e Inclusion of a community benefit section in operational plans			
f Adoption of a budget for provision of services that address the needs identified in the Needs Assessment			
i Other (describe in Part VI) 7. Did the heapital facility addrses all of the peeds identified in its most recently conducted Needs Assessment? If "No " explain.	586 T 1925	erichiader	
7 Did the hospital facility address all of the needs identified in its most recently conducted Needs Assessment? If "No," explain	,		
in Part VI which needs it has not addressed and the reasons why it has not addressed such needs	7	1000000	
Financial Assistance Policy	1		1000
Did the hospital facility have in place during the tax year a written financial assistance policy that:		T	
3 Explained eligibility criteria for financial assistance, and whether such assistance includes free or discounted care?	8	X	<u> </u>
	1	1	1
Used federal poverty guidelines (FPG) to determine eligibility for providing free care?	9	X	

\$ 100 A	LY	Facility Information (continued) THE JOHNS HOPKINS HOSPITAL			
				Yes	No
		PG to determine eligibility for providing discounted care?	10	X	1 18 A 1 A 1 A 1
		" indicate the FPG family income limit for eligibility for discounted care: 270 %			
		explain in Part VI the criteria the hospital facility used.		1995	##T998
11		ned the basis for calculating amounts charged to patients?	11	X	20 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1
		" indicate the factors used in determining such amounts (check all that apply):			
а	X	Income level			
b	X	Asset level			
C	X	Medical indigency			
d	닏	Insurance status			
е		Uninsured discount			
f		Medicaid/Medicare			
g	X	State regulation			
h	Ш	Other (describe in Part VI)	Signal.		M.E.
12	-	ned the method for applying for financial assistance?	12	X	<u> </u>
13		ed measures to publicize the policy within the community served by the hospital facility?	13	X	<u></u>
	If "Yes	" indicate how the hospital facility publicized the policy (check all that apply):	855		
а	X	The policy was posted on the hospital facility's website			
b	X	The policy was attached to billing invoices			
C	X	The policy was posted in the hospital facility's emergency rooms or waiting rooms			
d	X	The policy was posted in the hospital facility's admissions offices			
е	X	The policy was provided, in writing, to patients on admission to the hospital facility			
f	X	The policy was available on request			
g		Other (describe in Part VI)			
_Bil	ling an	d Collections	,		
14	Did the	hospital facility have in place during the tax year a separate billing and collections policy, or a written financial			
	assista	ince policy (FAP) that explained actions the hospital facility may take upon non-payment?	14	X	
15	Check	all of the following actions against an individual that were permitted under the hospital facility's policies during the tax	8	8.25	
	year b	efore making reasonable efforts to determine patient's eligibility under the facility's FAP:			
а		Reporting to credit agency			
b		Lawsuits			
С		Liens on residences			250
d		Body attachments			
е		Other similar actions (describe in Part VI)			
16	Did the	hospital facility or an authorized third party perform any of the following actions during the tax year before making			
	reason	able efforts to determine the patient's eligibility under the facility's FAP?	16		X
		," check all actions in which the hospital facility or a third party engaged:		10 m	
а		Reporting to credit agency			
b		Lawsuits			
c		Liens on residences			
d		Body attachments			
е		Other similar actions (describe in Part VI)			
17	Indicat	e which efforts the hospital facility made before initiating any of the actions checked in line 16 (check all that		da s	i i in
	apply):		\$ 1.00 \$		
а		Notified patients of the financial assistance policy on admission			
b		Notified patients of the financial assistance policy prior to discharge			k ita
c		Notified patients of the financial assistance policy in communications with the patients regarding the patients' bills			
d		Documented its determination of whether patients were eligible for financial assistance under the hospital facility's		Paris.	
-		financial assistance policy			la sejesa
е		Other (describe in Part VI)			1. 2

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Schedule H (Form 990) 2011 THE JOHNS HOPKINS HOSPI	<u>FAL 52-0591656 Page 7</u>
Part V Facility Information (continued)	· · · · · · · · · · · · · · · · · · ·
Section C. Other Health Care Facilities That Are Not Licensed, Registered, or	Similarly Recognized as a Hospital Facility
(list in order of size, from largest to smallest)	
How many non-hospital health care facilities did the organization operate during the	e tax year?
Name and address	Type of Facility (describe)
	1
	<u> </u>
	-
	_

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Schedule H (Form 990) 2011

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Part VI Supplemental Information

Complete this part to provide the following information.

- 1 Required descriptions. Provide the descriptions required for Part I, lines 3c, 6a, and 7; Part II; Part III, lines 4, 8, and 9b; and Part V, Section B, lines 1j, 3, 4, 5c, 6i, 7, 9, 10, 11h, 13g, 15e, 16e, 17e, 18d, 19d, 20, and 21.
- 2 Needs assessment. Describe how the organization assesses the health care needs of the communities it serves, in addition to any needs assessments reported in Part V, Section B.
- 3 Patient education of eligibility for assistance. Describe how the organization informs and educates patients and persons who may be billed for patient care about their eligibility for assistance under federal, state, or local government programs or under the organization's financial assistance policy.
- 4 Community information. Describe the community the organization serves, taking into account the geographic area and demographic constituents it serves.
- 5 Promotion of community health. Provide any other information important to describing how the organization's hospital facilities or other health care facilities further its exempt purpose by promoting the health of the community (e.g., open medical staff, community board, use of surplus funds, etc.).
- 6 Affiliated health care system. If the organization is part of an affiliated health care system, describe the respective roles of the organization and its affiliates in promoting the health of the communities served.
- 7 State filing of community benefit report. If applicable, identify all states with which the organization, or a related organization, files a community benefit report.

PART I, LINE 7: A COST-TO-CHARGE RATIO (FROM WORKSHEET 2) IS USED TO
CALCULATE THE AMOUNTS ON LINE 7A & 7B (CHARITY CARE AND UNREIMBURSED
MEDICAID). THE AMOUNTS FOR LINES 7E-71 COMES FROM OUR HSCRC COMMUNITY
BENEFIT REPORT FILED WITH THE STATE OF MARYLAND AND IS NOT BASED ON A
COST-TO CHARGE RATIO.
PART I, LINE 7G: THE JOHNS HOPKINS HOSPITAL DOES NOT HAVE ANY
SUBSIDIZED HEALTH SERVICES.
PART I, LN 7 COL(F): THE AMOUNT OF BAD DEBT EXPENSE INCLUDED ON FORM 990,
PART IX, LINE 25, COLUMN (A), BUT SUBTRACTED FOR PURPOSES OF CALCULATING
THE PERCENTAGE IN THIS COLUMN IS \$34,930,082.
PART II: IN FY 2012, THE JOHNS HOPKINS HOSPITAL COMMUNITY
BENEFIT PROGRAM INCLUDED NUMEROUS INITIATIVES THAT SUPPORT THE HOSPITALS
EFFORTS TO MEET THE NEEDS OF THE COMMUNITY. THESE INITIATIVES ARE
DECENTRALIZED AND USE A VARIETY OF METHODS TO IDENTIFY COMMUNITY NEEDS.
OVER 320 PROGRAMS AND INITIATIVES WERE CARRIED OUT OR SUPPORTED BY
ADMINISTRATIVE, CLINICAL, AND OPERATIONAL DEPARTMENTS AT THE JOHNS HOPKINS

HOSPITAL. COMMUNITY HEALTH PROGRAMS AND INITIATIVES UNDERTAKEN DURING

FY2012 INCLUDE: HEALTH LEADS, THE ACCESS PARTNERSHIP, YOU GOTTA HAVE HEART

COLLABORATION, MARTIN LUTHER KING, JR. EARLY HEAD START, COMPREHENSIVE

WOMENS CENTER SUBSTANCE ABUSE PROGRAM, HOUSING SUPPORT FOR MALE SUBSTANCE

ABUSE PATIENTS, HOMELESS OUTREACH SERVICES TEAM, OPERATION PULSE, JH

SUMMER JOBS PROGRAM, AND EAST BALTIMORE DEVELOPMENT INC.

PART III, LINE 4: BAD DEBT EXPENSE ENTERED COMES FROM THE HOSPITALS BOOKS AND RECORDS.

DISCOUNTS AND ALLOWANCES ARE ACCOUNTED FOR SEPARATELY FROM BAD DEBT EXPENSE.

MARYLAND HOSPITALS ARE RATE REGULATED UNDER THE HSCRC, WHICH INCLUDES BAD

DEBT AS PART OF THE REIMBURSEMENT FORMULA FOR EACH HOSPITAL. DUE TO THE

RATE REGULATION, JOHNS HOPKINS HOSPITAL, INC (JHH) CANNOT DETERMINE THE

AMOUNT THAT REASONABLE COULD BE ATTRIBUTABLE TO PATIENTS WHO LIKELY WOULD

QUALIFY FOR FINANCIAL ASSISTANCE UNDER THE HOSPITALS CHARITY CARE POLICY.

THE ORGANIZATIONS FINANCIAL STATEMENTS DO NOT INCLUDE A FOOTNOTE ON BAD

DEBT EXPENSE. THE FINANCIAL STATEMENTS SHOW THE PROVISION FOR BAD DEBTS

AS A SEPARATE LINE ITEM IN THE STATEMENTS OF OPERATIONS AND CHANGES IN NET

ASSETS UNDER OPERATING EXPENSES.

PART III, LINE 8: THE TRIAL BALANCE EXPENSES ARE ADJUSTED TO ALLOWABLE

EXPENSE IN ACCORDANCE WITH THE MEDICARE COST REPORTING RULES AND

REGULATIONS.

PART III, LINE 9B: THE HOSPITAL CONFORMS TO THE PRINCIPLES AND

STANDARDS OF THE MHA HOSPITAL BILLING AND DEBT COLLECTION PRACTICES

PRINCIPLES AS WELL AS THE MHA MINIMUM STANDARDS FOR FINANCIAL ASSISTANCE

IN MARYLAND HOSPITALS.

THE JOHNS HOPKINS HOSPITAL:

PART V, SECTION B, LINE 19D: MARYLAND IS THE ONLY STATE IN WHICH ALL

PAYORS (GOVERNMENTALLY-INSURED, COMMERCIALLY INSURED, OR SELF-PAY) ARE

CHARGED THE SAME PRICE FOR SERVICES AT ANY GIVEN HOSPITAL.

UNDER THIS SYSTEM, MARYLAND HOSPITALS ARE REGULATED BY A STATE AGENCY: THE HEALTH SERVICES COST REVIEW COMMISSION (HSCRC).

PART VI, LINE 2: JHH USES A VARIETY OF METHODS TO IDENTIFY THE COMMUNITY NEEDS. JHH AND OTHER HOSPITAL IN THE BALTIMORE REGION AND BALTIMORE CITY HEALTH DEPARTMENT HAVE UNDERTAKEN AN EFFORT TO SHARE HEALTH DATA/INFORMATION THAT CAN LEAD TO A BETTER QUALITY OF LIFE FOR ALL RESIDENTS OF BALTIMORE CITY. AS SUCH, THE BALTIMORE CITY HEALTH DEPARTMENT CONVENED A COMMUNITY HEALTH ASSESSMENT MEETING IN OCTOBER 2011 THAT BROUGHT TOGETHER LEADERS FROM ALL OF THE HOSPITALS IN BALTIMORE CITY. THIS MEETING WAS AN IMPORTANT STEP ON THE PATH OF IMPROVING AND COORDINATING COMMUNICATION BETWEEN THE CITY AND JHH, SO THAT ALL STAKEHOLDERS ARE MORE CONSISTENTLY ENGAGED. MEETINGS WITH EAST BALTIMORE ELECTED OFFICIALS, BALTIMORE CITY ELECTED OFFICIALS AND CITY DEPARTMENTAL OFFICIALS, COMMUNITY LEADERS, FAITH-BASED ORGANIZATION LEADERS, AND COMMUNITY-BASED ORGANIZATIONS WITH A SPECIFIC AGENDA FOCUSED ON COMMUNITY NEEDS WERE USED FOR GATHERING INFORMATION AND OPINIONS FROM PERSONS WHO REPRESENT THE INTEREST OF GROUPS WITH HEALTHCARE DISPARITIES AND UNDERSERVED MEMBERS OF THE COMMUNITY. AS PART OF AN ONGOING AND CONTINUOUS COMMUNITY HEALTH NEEDS IDENTIFICATION PROCESS, JHH SENIOR LEADERSHIP AND JHH STAFF MEMBERS IN THE OFFICE OF EAST BALTIMORE

Part VI Supplemental Information COMMUNITY AFFAIRS AND OFFICE OF COMMUNITY HEALTH MEET REGULARLY AND ON AN AD-HOC REQUEST BASIS WITH COMMUNITY STAKEHOLDERS. JHH SENIOR LEADERSHIP SERVES ON THE BOARDS OF THE EAST BALTIMORE DEVELOPMENT INC. (EBDI) AND THE HISTORIC EAST BALTIMORE COMMUNITY ACTION COALITION (HEBCAC). BOTH INITIATIVES INCLUDED SIGNIFICANT INVOLVEMENT FROM COMMUNITY MEMBERS, NONPROFIT ORGANIZATIONS, GOVERNMENT REPRESENTATIVES AND THE BUSINESS COMMUNITY. DISCUSSIONS AT EBDI AND HEBCAC MEETINGS HAVE COVERED A RANGE OF TOPICS RELATED TO QUALITY OF LIFE IN EAST BALTIMORE, AND WAYS IN WHICH JOHNS HOPKINS MIGHT CONTINUE TO WORK TOGETHER WITH ELECTED OFFICIALS FROM EAST BALTIMORE ON MEASURES TO ADVANCE EDUCATION, WORKFORCE DEVELOPMENT, EMPLOYMENT OPPORTUNITIES, PUBLIC SAFETY, AND ECONOMIC AND NEIGHBORHOOD DEVELOPMENT IN THE AREAS AROUND THE JOHNS HOPKINS EAST BALTIMORE MEDICAL CAMPUS. JHH OFFICE OF EAST BALTIMORE COMMUNITY AFFAIRS STAFF MEMBERS SERVE ON THE BOARD OF THE URBAN HEALTH INSTITUTE AND ARE INVOLVED IN PLANNING AND COORDINATION OF THE COMMUNITY HEALTH INITIATIVE AND ITS FIRST PHASE COMMUNITY HEALTH ASSESSMENT. SECONDARY DATA WERE COLLECTED FROM A VARIETY OF LOCAL, COUNTY, AND STATE SOURCES TO PRESENT A COMMUNITY PROFILE, ACCESS TO HEALTH CARE, CHRONIC DISEASES, SOCIAL ISSUES AND OTHER HEALTH INDICATORS. ANALYSES WERE CONDUCTED AT THE MOST LOCAL LEVEL POSSIBLE FOR THE HOSPITALS PRIMARY AND COMMUNITY BENEFIT SERVICE AREAS, GIVEN THE AVAILABILITY OF THE DATA. IN 2011, THE JHH COMMUNITY HEALTH NEEDS ASSESSMENT/IMPLEMENTATION STRATEGY TASK FORCE BEGAN THE PLANNING PROCESS FOR CONDUCTING A COMMUNITY HEALTH NEEDS ASSESSMENT IN THE SEVEN EAST BALTIMORE ZIP CODES THAT MAKE UP THE

IN 2011, THE JHH COMMUNITY HEALTH NEEDS ASSESSMENT/IMPLEMENTATION STRATEGY
TASK FORCE BEGAN THE PLANNING PROCESS FOR CONDUCTING A COMMUNITY HEALTH
NEEDS ASSESSMENT IN THE SEVEN EAST BALTIMORE ZIP CODES THAT MAKE UP THE
HOSPITALS COMMUNITY BENEFIT SERVICE AREA. IN THE SUMMER OF 2012, PRIMARY
DATA GATHERING, CONSISTING OF INTERVIEWS OF KEY COMMUNITY STAKEHOLDERS,
FOCUS GROUPS, QUESTIONNAIRES, AND PHONE SURVEYS, AND SECONDARY DATA

ANALYSIS WERE COMPLETED. THROUGH THE FALL OF 2012, THE TASK FORCE, IN

COLLABORATION WITH A STRATEGIC HEALTHCARE CONSULTANT, THE CARNAHAN GROUP,

HAS COMPLETED A FINAL DRAFT VERSION OF THE COMMUNITY HEALTH NEEDS

ASSESSMENT. THE CURRENT FOCUS IS ON DEVELOPING AN IMPLEMENTATION STRATEGY

FOR THE PRIORITIZED COMMUNITY HEALTH NEEDS.

PART VI, LINE 3: JHH WILL PUBLISH THE AVAILABILITY OF FINANCIAL ASSISTANCE ON A YEARLY BASIS IN THEIR LOCAL NEWSPAPERS AND WILL POST NOTICES OF AVAILABILITY AT PATIENT REGISTRATION SITES, ADMISSIONS/BUSINESS OFFICE, THE BILLING OFFICE AND AT THE EMERGENCY DEPARTMENT WITHIN JHH. NOTICE OF AVAILABILITY WILL ALSO BE SENT TO PATIENTS ON PATIENT BILLS. A PATIENT BILLING AND FINANCIAL ASSISTANCE INFORMATION SHEET WILL BE PROVIDED TO INPATIENTS BEFORE DISCHARGE AND WILL BE AVAILABLE TO ALL PATIENTS UPON REQUEST. JHH (FINANCIAL COUNSELORS/PATIENT FINANCIAL SERVICES REPRESENTATIVES, SOCIAL SERVICES DEPARTMENT PERSONNEL AND/OR MEDICAL ASSISTANCE/MEDICAID ELIGIBILITY TECHNICIAN) WILL PROVIDE PATIENTS WITH ASSISTANCE IN DETERMINING ELIGIBILITY FOR AND MAKING APPLICATION TO A VARIETY OF SPECIAL ENTITLEMENT PROGRAMS THAT PROVIDE FINANCIAL ASSISTANCE BOTH TOWARD PAYMENT OF MEDICAL BILLS AND GENERAL EXPENSES. THE FINANCE DEPARTMENT, IN CONJUNCTION WITH THE SOCIAL SERVICES DEPARTMENT, WILL INTERVIEW PATIENTS TO DETERMINE POTENTIAL ELIGIBILITY FOR MARYLAND MEDICAL ASSISTANCE AS WELL AS OTHER SPECIAL PROGRAMS.

PART VI, LINE 4: JHH GEOGRAPHIC SERVICE AREA IS URBAN.

THE HOSPITAL CONSIDERS ITS COMMUNITY BENEFIT SERVICE AREA (CBSA) AS

SPECIFIC POPULATIONS OR COMMUNITIES OF NEED TO WHICH THE HOSPITAL

ALLOCATES RESOURCES THROUGH ITS COMMUNITY BENEFIT PLAN. THE CBSA IS

DEFINED BY THE GEOGRAPHIC AREA CONTAINED WITHIN THE FOLLOWING SEVEN ZIP CODES: 21213, 21205, 21224, 21218, 21202, 21231 AND 21206.

THE GENERAL DATA FOR THIS COMMUNITY BENEFIT SERVICE AREA ARE AS FOLLOWS:

TOTAL POPULATION WAS 233,587 OF WHICH 48.3% WERE MALES AND 51.7% WERE

FEMALES, AVERAGE HOUSEHOLD INCOME WAS \$50,512, 37.1% OF RESIDENTS ARE

UNINSURED, 31.2% OF RESIDENTS ARE COVERED BY MEDICAID/MEDICARE, 25.1% OF

PEOPLE HAD INCOME BELOW THE FEDERAL POVERTY GUIDELINES.

NUMBER OF OTHER HOSPITALS SERVING THE COMMUNITY OR COMMUNITIES: 25

FEDERALLY-DESIGNATED MEDICALLY UNDERSERVED AREAS OR POPULATIONS ARE

PRESENT IN THE COMMUNITY .

PART VI, LINE 5: FOR THE LAST 30 YEARS, MARYLAND HOSPITALS HAVE MET

THEIR COMMUNITY BENEFIT OBLIGATIONS IN A UNIQUE MANNER THAT BUILDS THE

COSTS OF UNCOMPENSATED CARE - CHARITY CARE AND PATIENT BAD

DEBT AND GRADUATE MEDICAL EDUCATION INTO THE RATES THAT HOSPITALS ARE

REIMBURSED BY ALL PAYORS. THE SYSTEM IS BASED IN FEDERAL AND STATE LAW

AND BENEFITS ALL MARYLAND RESIDENTS, INCLUDING THOSE IN NEED OF FINANCIAL

ASSISTANCE TO PAY THEIR HOSPITAL BILLS.

MARYLAND IS THE ONLY STATE IN WHICH ALL PAYORS GOVERNMENTALLY INSURED,

COMMERCIALLY INSURED, OR SELF PAY ARE CHARGED THE SAME PRICE FOR SERVICES

AT ANY GIVEN HOSPITAL.

UNDER THIS SYSTEM, MARYLAND HOSPITALS ARE REGULATED BY A STATE AGENCY THE HEALTH SERVICES COST REVIEW COMMISSION (HSCRC) THAT IS REQUIRED TO:

1. PUBLICLY DISCLOSE INFORMATION ON THE COST AND FINANCIAL POSITION OF HOSPITALS:

- 2. REVIEW AND APPROVE HOSPITAL RATES;
- 3. COLLECT INFORMATION DETAILING TRANSACTIONS BETWEEN HOSPITALS AND FIRMS
 WITH WHICH THEIR TRUSTEES HAVE A FINANCIAL INTEREST; AND,
- 4. MAINTAIN THE SOLVENCY OF EFFICIENT AND EFFECTIVE HOSPITALS.

SINCE 2000, THE RATE SETTING COMMISSION HAS HAD ITS OWN FRAMEWORK FOR

REPORTING HOSPITALS COMMUNITY BENEFITS AND ISSUING A REPORT ANNUALLY

REGARDING HOSPITALS COMMUNITY BENEFIT TOTALS. THAT REPORT IS AVAILABLE ON

HTTP://www.hscrc.state.md.us/community_benefits/documents/

CBR FY2007 FINAL REPORT.PDF.

BECAUSE OF THIS UNIQUE STRUCTURE MARYLAND HOSPITALS COMMUNITY BENEFITS

NUMBERS WILL NOT COMPARE WITH THE REST OF THE NATIONS HOSPITALS. HOWEVER,

MARYLAND HOSPITALS MEET OR EXCEED THE COMMUNITY BENEFIT STANDARD

ESTABLISHED BY THE IRS IN 1969. ADDITIONAL DETAIL ILLUSTRATING THIS CAN

BE FOUND WITHIN THIS SCHEDULE H REPORT.

LINE 7B - MARYLAND'S REGULATORY SYSTEM CREATES A UNIQUE PROCESS FOR
HOSPITAL PAYMENT THAT DIFFERS FROM THE REST OF THE NATION. THE HEALTH
SERVICES COST REVIEW COMMISSION, (HSCRC) DETERMINES PAYMENT THROUGH A
RATE-SETTING PROCESS AND ALL PAYORS, INCLUDING GOVERNMENTAL PAYORS, PAY
THE SAME AMOUNT FOR THE SAME SERVICES DELIVERED AT THE SAME HOSPITAL.

MARYLAND'S UNIQUE ALL-PAYOR SYSTEM INCLUDES A METHOD FOR REFERENCING
UNCOMPENSATED CARE IN EACH PAYORS' RATES, WHICH DOES NOT ENABLE MARYLAND
HOSPITALS TO BREAKOUT ANY DIRECTED OFFSETTING REVENUE RELATED TO
UNCOMPENSATED CARE. COMMUNITY BENEFIT EXPENSES ARE EQUAL TO MEDICAID
REVENUES IN MARYLAND, AS SUCH, THE NET EFFECT IS ZERO. THE EXCEPTION TO

Part VI Supplemental Information

ASSESSMENT. IN RECENT YEARS, THE STATE OF MARYLAND HAS CLOSED FISCAL GAPS

IN THE STATE MEDICAID BUDGET BY ASSESSING HOSPITALS THROUGH THE

RATE-SETTING SYSTEM.

LINE 7F COLUMN (D) MARYLAND'S REGULATORY SYSTEM CREATES A UNIQUE PROCESS

FOR HOSPITAL PAYMENT THAT DIFFERS FROM THE REST OF THE NATION. THE HEALTH

SERVICES COST REVIEW COMMISSION, (HSCRC) DETERMINES PAYMENT THROUGH A

RATE-SETTING PROCESS AND ALL PAYORS, INCLUDING GOVERNMENTAL PAYORS, PAY

THE SAME AMOUNT FOR THE SAME SERVICES DELIVERED AT THE SAME HOSPITAL.

MARYLAND'S UNIQUE ALL-PAYOR SYSTEM INCLUDES A METHOD FOR REFERENCING

UNCOMPENSATED CARE IN EACH PAYORS' RATES, WHICH DOES NOT ENABLE MARYLAND

HOSPITALS TO BREAKOUT ANY OFFSETTING REVENUE RELATED TO HEALTH PROFESSIONS

EDUCATION.

PART VI, LINE 6: THE JOHNS HOPKINS HEALTH SYSTEM CORPORATION (JHHS)

IS INCORPORATED IN THE STATE OF MARYLAND TO, AMONG OTHER THINGS, FORMULATE

POLICY AMONG AND PROVIDE CENTRALIZED MANAGEMENT FOR JHHS AND AFFILIATES.

JHHS IS ORGANIZED AND OPERATED FOR THE PURPOSE OF PROMOTING HEALTH BY

FUNCTIONING AS A PARENT HOLDING COMPANY OF AFFILIATES WHOSE COMBINED

MISSION IS TO PROVIDE PATIENT CARE IN THE TREATMENT AND PREVENTION OF

HUMAN ILLNESS WHICH COMPARES FAVORABLY WITH THAT RENDERED BY ANY OTHER

INSTITUTION IN THIS COUNTRY OR ABROAD.

JHHS IS THE SOLE MEMBER OF THE JOHNS HOPKINS HOSPITAL (JHH), AN ACADEMIC

MEDICAL CENTER, JOHNS HOPKINS BAYVIEW MEDICAL CENTER, INC. (JHBMC), A

COMMUNITY BASED TEACHING HOSPITAL AND LONG-TERM CARE FACILITY, HOWARD

COUNTY GENERAL HOSPITAL, INC. (HCGH), A COMMUNITY BASED HOSPITAL, SUBURBAN

HOSPITAL, INC. (SHI), A COMMUNITY BASED HOSPITAL, SIBLEY MEMORIAL HOSPITAL

(SMH), A D.C. COMMUNITY BASED HOSPITAL, AND ALL CHILDRENS HOSPITAL, INC.

Schedule H (Form 990) 2011 THE JOHNS HOPKINS HOSPITAL Part VI Supplemental Information	52-0591656 Page 8
Part VI Supplemental Information	
()	
(ACH), A FL ACADEMIC CHILDRENS HOSPITAL.	
PART VI, LINE 7, LIST OF STATES RECEIVING COMMUNITY BENEFIT	REPORT:
MD	
· · · · · · · · · · · · · · · · · · ·	

SCHEDULE (Form 990) Internal Revenue Service

Department of the Treasury

Governments, and Individuals in the United States Grants and Other Assistance to Organizations,

Complete if the organization answered "Yes" to Form 990, Part IV, line 21 or 22. ▶ Attach to Form 990.

Open to Public OMB No. 1545-0047 2011

Inspection

Schedule I (Form 990) (2011) **2** Employer identification number 52-0591656 TO SUPPORT HEALTH CARE TO SUPPORT HEALTH CARE SERVICES TO UNINSURED (h) Purpose of grant or assistance X Yes PUBLIC CHARITY UBLIC CHARITY Grants and Other Assistance to Governments and Organizations in the United States. Complete if the organization answered "Yes" to Form 990, Part IV, line 21, for any PATIENTS recipient that received more than \$5,000. Check this box if no one recipient received more than \$5,000. Part II can be duplicated if additional space is needed Does the organization maintain records to substantiate the amount of the grants or assistance, the grantees' eligibility for the grants or assistance, and the selection (g) Description of non-cash assistance (f) Method of valuation (book, FMV, appraisal, other) (e) Amount of assistance non-cash Describe in Part IV the organization's procedures for monitoring the use of grant funds in the United States. 000 (d) Amount of 2,687,781 5,000 cash grant Enter total number of section 501(c)(3) and government organizations listed in the line 1 table criteria used to award the grants or assistance? (c) IRC section if applicable LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990. THE JOHNS HOPKINS HOSPITAL 501(C)(3) 20-1095235 501(C)(3) 52-6069952 501(C)(3) Enter total number of other organizations listed in the line 1 table 52-1467441 General Information on Grants and Assistance (b) EIN PHYSICIANS, INC - 3910 KESWICK RD, 1 (a) Name and address of organization S BLDG, STE 4300A - BALTIMORE, MD NATIONAL KIDNEY FOUNDATION OF MD HEATHER ANN RICCI MEMORIAL FUND, 1107 KENILWORTH DRIVE, STE 202 INC - 2408 EDWARDS MANOR DR or government JOHNS HOPKINS COMMUNITY FOREST HILL, MD 21050 BALTIMORE, MD 21204 Name of the organization Part Part 21211

Schedule I (Form 990) (2011)

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THE JOHNS HOPKINS HOSPITAL

Schedule I (Form 990) (2011)

SCHEDULE J (Form 990)

Compensation Information

For certain Officers, Directors, Trustees, Key Employees, and Highest **Compensated Employees**

Complete if the organization answered "Yes" to Form 990, Part IV, line 23.

OMB No. 1545-0047

Open to Public Inspection

Internal Revenue Service Name of the organization

Department of the Treasury

Attach to Form 990.
See separate instructions.

THE JOHNS HOPKINS HOSPITAL

Employer identification number 52-0591656

Part I **Questions Regarding Compensation** No ta Check the appropriate box(es) if the organization provided any of the following to or for a person listed in Form 990, Part VII, Section A, line 1a. Complete Part III to provide any relevant information regarding these items. First-class or charter travel Housing allowance or residence for personal use Payments for business use of personal residence Travel for companions Health or social club dues or initiation fees X Tax indemnification and gross-up payments Personal services (e.g., maid, chauffeur, chef) Discretionary spending account b If any of the boxes on line 1a are checked, did the organization follow a written policy regarding payment or reimbursement or provision of all of the expenses described above? If "No," complete Part III to explain ______ 1b X Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all officers, directors, X trustees, and the CEO/Executive Director, regarding the items checked in line 1a? 2 Indicate which, if any, of the following the filing organization used to establish the compensation of the organization's CEO/Executive Director. Check all that apply. Do not check any boxes for methods used by a related organization to establish compensation of the CEO/Executive Director. Explain in Part III. X Written employment contract X Compensation committee X Compensation survey or study X Independent compensation consultant X Approval by the board or compensation committee X Form 990 of other organizations During the year, did any person listed in Form 990, Part VII, Section A, line 1a, with respect to the filing organization or a related organization: 4a a Receive a severance payment or change-of-control payment? X Participate in, or receive payment from, a supplemental nonqualified retirement plan? 4b Participate in, or receive payment from, an equity-based compensation arrangement? 4c If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III. Only section 501(c)(3) and 501(c)(4) organizations must complete lines 5-9. For persons listed in Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the revenues of: 5a The organization? Any related organization? If "Yes" to line 5a or 5b, describe in Part III. For persons listed in Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the net earnings of: a The organization? 6a b Any related organization? If "Yes" to line 6a or 6b, describe in Part III. For persons listed in Form 990, Part VII, Section A, line 1a, did the organization provide any non-fixed payments X not described in lines 5 and 6? If "Yes," describe in Part III 7 Were any amounts reported in Form 990, Part VII, paid or accrued pursuant to a contract that was subject to the X initial contract exception described in Regulations section 53.4958-4(a)(3)? If "Yes," describe in Part III If "Yes" to line 8, did the organization also follow the rebuttable presumption procedure described in

Regulations section 53.4958-6(c)?

Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported in Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii). Do not list any individuals that are not listed on Form 990, Part VII.

Note. The sum of columns (B)(i) (iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual.

		(B) Breakdown of W-2 a	N-2 and/or 1099-MIS	ind/or 1099-MISC compensation	(0)	(D)	(E)	(F)
(A) Name	1	(i) Base compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation	other deferred compensation	benefits	(B)(i)-(D)	reported as deferred in prior Form 990
	ε	0	0	0	0	0	0	0
1 EDWARD D. MILLER, M.D.		413,665.	181,916.	199,131.	214,467.	1,232.	1,010,411.	0
	(E)	0	0.	0.	0	0.	0.	0
2 RONALD R. PETERSON	₿	1101197.	451,124.	151,234.	1,754,885.	23,092.	3,481,532.	• 0
	Ξ	0.		- 1	0	0	0	0.
3 RICHARD O. DAVIS, PH.D (II)		283,443.	75,235.	115,762.	85,233.	28,138.	587,811.	0.
	Ξ	- 1		ŀ			ŀ	
	⊞	286,998.	80,569.	61,324.	109,644.	26,037.	564,572.	28,845.
DALAL J. HALDEMAN,	8	0	0.	0.	0	0.	0.	0
	(ii)	280,870.	.696,62	20,593.	52,561.	21,007.	455,000.	0
	Θ	305,675.	61,563.	22,038.	151,546.	22,271.	563,093.	0
6 KAREN B. HALLER, PH.D.			0.	0.	0	0	0	• 0
	(i)	0	0.	0.	• 0	0.	.0	0.
7 HARRY KOFFENBERGER	(E)	188,280.	53,796.	83,674.	136,974.	5,511.	١ ٦	0
	ε	104,851.	15,104.	12,122.	34,356.	3,874.	170,307.	0
8 JOHN L. BERGBOWER	Œ	0.	0.	0.	0	•0	.0	0
	Ξ	0	0.	0.	0	0	.0	0
9 SALLY W. MACCONNELL	(E)	344,195.	95,660.	107,102.	235,390.	14,215.	796,562.	0.
	Θ	0.	0.	0.	0	0.	0.	
10 PAMELA D. PAULK	3	390,785.	109,907.	82,485.	118,144.	11,626.	712,947.	0.
	Ξ	0	0	0	0	0	0	0
11 JOANNE E. POLLAK	₿	536,604.	184,942.	150,541.	242,490.	31,004.	1,145,581.	0.
	Ξ	- 1			- 1			0.
12 JUDY A. REITZ, SC.D		516,462.	167,174.	203,989.	570,646.	27,052.	1,485,323.	0.
	Ξ	0.	0	0.	0	0		0
13 G. DANIEL SHEALER, JR.		309,754.	88,738.	64,972.	107,890.	13,525.	584,879.	0.
	Ξ	0	0	0.	0	ŀ	-	0.
14 RONALD J. WERTHMAN	▣	568,904.	160,725.	156,147.	169,762.	24,974.	1,080,512.	0.
	Ξ	- 1		0.		1	- 1	0.
15 SAMUEL H. CLARK, JR.	8	224,567.	57,048.	18,150.	186,82	18,470.	505,062.	0
	Ξ		- 1	- 1		- 1	1	
16 STUART ERDMAN	E	281,869.	63,489.	404,237.	203,716.	21,622.	974,933.	182,836.
							Schedu	Schedule J (Form 990) 2011

Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported in Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii). Do not list any individuals that are not listed on Form 990, Part VII.

Note. The sum of columns (B)(i)-(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual.

		(B) Breakdown of	(B) Breakdown of W-2 and/or 1099-MISC compensation	SC compensation	(0)	(D)	(E)	(F)
(A) Name		(i) Base compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation	Retirement and other deferred compensation	Nontaxable benefits	Total of columns (B)(i)-(D)	Compensation reported as deferred in prior Form 990
	Θ	223,408.	22,982.	73,383.	42,475.	24,804.	387,052.	0
1 EDWARD B. CHAMBERS	Ξ	0.	0.	0.		0	0.	0
	(1)	145,313.	18,441.	21,800.	76,083.	16,552.	278,189.	0
2 ALLEN VALENTINE	(ii)			0	.0	0	• 0	0
	(i)	205,036.	17,792.	30,074.	63,305.	11,497.	327,704.	0
3 JOHN HUNDT	(ii)	0.	0.	0.	0	0	0.	0.
	(1)	220,859.	31,973.	3,847.	46,125.	26,607.	329,411.	0
4 STEVEN MANDELL	(ii)	0.	0.	0.	• 0	0.	0.	0.
	(i)	188,888.	24,617.	10,187.	52,905.	22,991.	302,588.	0
5 JAMES SCHEULEN	(ii)	0	0.	0		0.	.0	0
	(i)	181,027.	17,036.	16,252.	45,538.	34,019.	293,872.	
6 SHELLEY BARANOWSKI	(II)	0	0.	0	0.	0.		0.
	(6)	181,250.	22,651.	9,409.	69,170.	21,257.	303,737.	0
7 JANE HILL	(ii)	0	0	0	0	0		0
	(2)	7	0.	٦	0	2,859.	26,751.	0
8 RENEE DEMSKI	(ii)	4	-	٦	١ ٦	١	٦	0
	€	200,859.	25,537.	1,393.	53,618.	20,438.	301,845.	0
9 TERRY LANGBAUM	⊞	0	0.	0	0.	0.	0.	0
	Θ	200,773.	19,684.	32,847.	91,642.	8,124.	353,070.	11,872.
10 CHRISTINA LUNDQUIST	<u> </u>	0	0	0	0	0	0.	0
	Ξ	152,205.	17,029.	2,757.	63,066.	21,998.	257,055.	0.
11 DIANN SNYDER	(i)	- 1	- 1		- 1		ŀ	0.
	8	174,599.	25,216.	3,729.	55,940.	24,213.	283,697.	0
12 DANIEL ASHBY	▣	ı				- 1		0
	Ξ	176,376.	22,874.	23,077.	44,977.	21,899.	289,203.	0.
13 RICHARD THOMAS	(ii)	- 1			- 1		- 1	0.
	Ξ	160,354.	20,740.	9,019.	60,385.	20,300.	270,798.	0.
14 KAREN DAVIS	⊞	ı						0
	Ξ	151,021.	40,541.	33,325.	58,634.	21,297.	304,818.	0.
15 MARTIN BLEDSOE	▣	- 1		ŀ				0
	Θ	151,264.	15,381.	13,085.	50,562.	29,061.	259,353.	0.
16 DEBORAH BAKER	(E)	0	0	0	0.	0	0.	0
							Schedu	Schedule J (Form 990) 2011

THE JOHNS HOPKINS HOSPITAL Schedule J (Form 990) 2011 Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported in Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii). Do not list any individuals that are not listed on Form 990, Part VII.

Note. The sum of columns (B)(i)-(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual.

		(B) Breakdown of \	(B) Breakdown of W-2 and/or 1099-MISC compensation	3C compensation	(C)	(D)	(E)	(F)
(A) Name		(i) Base compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation	other deferred compensation	Nontaxable benefits	(B)(î)-(D)	Compensation reported as deferred in prior Form 990
	Θ	85,982.	0	579.	0	10,289.	96,850.	0
1 HOWARD GWON	€		23,513.	3,037.	148,256.	١.		0
	(3)	161,794.	20,317.	802.	96,445.	9,461.	288,819.	0.
2 SHARON KRUMM	(ii)	0.	0	0.	0.	0.	0.	0.
	ε	169,661.	21,003.	27,747.	25,830.	16,221.	260,462.	0.
3 CHARLES BARBARA	(ii)			ŀ	ı	- 1		0.
	Ξ	154,637.	18,131.	11,653.	28,264.	21,615.	234,300.	0.
4 JAHANSHA BEHZAD	Ξ	- 1	0.		- 1	0		0.
	Ξ	207,307.	44,599.	76,734.	92,984.	24,080.	445,704.	0.
5 WALKER WYLIE	(ii)	- 1			1			0.
	Ξ	153,463.	19,764.	24,331.	73,916.	9,472.	280,946.	0
6 JUDITH ROHDE	(ii)	0.	0.	0.	0.	0.	0.	0.
	(i)	184,540.	2,000.	692.	77,001.	16,122.	280,355.	0.
7 KAREN HAUCK	(ii)	0	0	0.	0.	0.	0.	0.
	ε	165,534.	21,009.	13,146.	104,521.	26,114.	330,324.	0.
8 ALAN COLTRI	(ii)	0.	0.	0.		0	0.	0
	8	105,231.	2,000.	81,313.	65,331.	22,369.	276,244.	0.
9 STEPHANIE HUGHES		0.	0.	0	0	0	0.	0.
	€ !				-			
10					:			A SALARA MARINA MAR
	Ξ							
11	(E)							
	€							
12	(E)			-				
	Θ							
13	(ii)							
	(3)		-					
14	(ii)							
	8						_	
15	(ii)							
	Ξ							
16	(ii)							
							Schedu	Schedule J (Form 990) 2011

Part III Supplemental Information

Schedule J (Form 990) 2011

Complete this part to provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information.

HOSPITAL WERE THE JOHNS HOPKINS CERTAIN EMPLOYEES OF 1A: LINE PART I, BUSINESS DOCUMENTATION PROPER THEIR BONUS AMOUNTS. Ö ПP GROSS PROVIDED A

TAXABLE COMPENSATION TO THE GROSS UP WAS TREATED AS THE WAS PROVIDED AND

EMPLOYEE,

1B: AN INTERNAL POLICY IS USED TO AWARD OFFICERS AND KEY LINE PART I,

EMPLOYEES GROSS UP PAYMENTS ON BONUSES

PART I, LINE 4B: MAKE WHOLE PLAN & SERP I PLAN:

THE MAKE WHOLE AND SERP I PLANS ARE FROZEN, NON-TAX QUALIFIED DEFINED

PARTICIPATION IN THE PLANS IS LIMITED TO THE EXISTING PLAN BENEFIT PLANS.

THE BENEFITS UNDER THE PLANS ARE BASED UPON THE PARTICIPANTS.

DESIGNED TO REPLACE THE BENEFITS THE PARTICIPANTS LOST DUE

TO THE

PARTICIPANT'S LENGTH OF SERVICE AND COMPENSATION. THE MAKE WHOLE PLAN WAS

IMPOSED BY LAW UPON OUR QUALIFIED DEFINED BENEFIT PLAN. COMPENSATION LIMITS THE DESIGN OF EACH OF THESE IN THE MANNER REQUIRED BY APPLICABLE IRS RULES,

ARRANGEMENTS WAS APPROVED AS REASONABLE, IN ADVANCE, BY AN INDEPENDENT

COMPENSATION COMMITTEE, WHICH BASED ITS DECISION ON DATA PROVIDED BY AN

PARTICIPANTS' INTERESTS UNDER THESE INDEPENDENT COMPENSATION CONSULTANT.

art III Supplemental Information

Schedule J (Form 990) 2011

Complete this part to provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information

ARE TIMES ALL AT SECURED AT ANY WAY AND ARRANGEMENTS ARE NOT GUARANTEED OR

CREDITORS CLAIMS OF EMPLOYER'S BANKRUPTCY/INSOLVENCY SUBJECT TO HS O R IF A PARTICIPANT VOLUNTARILY TERMINATES EMPLOYMENT FURTHERMORE, THE EMPLOYER FOR CAUSE PRIOR TO THE APPLICABLE VESTING DATE TERMINATED BY UNDER THE MAKE WHOLE PLAN, THE PARTICIPANT'S ENTIRE MAKE WHOLE PLAN BENEFIT

IF A PARTICIPANT TERMINATES EMPLOYMENT FOR ANY REASON PRIOR IS FORFEITED.

TO THE APPLICABLE VESTING DATE UNDER THE SERP I, THE PARTICIPANT'S ENTIRE

SERP I BENEFIT IS FORFEITED.

IN ADDITION, UNDER CURRENT LAW, INTERESTS

UNDER THESE ARRANGEMENTS ARE REPORTABLE AS TAXABLE COMPENSATION WHEN THEY

BECOME VESTED, EVEN IF THOSE AMOUNTS ARE NOT YET PAYABLE TO THE PARTICIPANT

(AND EVEN IF THOSE AMOUNTS ARE NEVER PAID TO THE PARTICIPANT)

NOTE ROLLOVER OR OTHER TAX-DEFERRAL OPTIONS ARE AVAILABLE TO PARTICIPANTS.

OR PAYMENT BEING REPORTED THAT ANY MAKE WHOLE PLAN OR SERP I VESTED AMOUNT

AS COMPENSATION WAS ALSO REPORTED IN PREVIOUS YEAR(S) WHEN THAT INTEREST

ACCRUED UNDER THE PLAN.

SERP II PLAN & SRP PLAN:

AND SRP PLANS ARE ACTIVE; NON-TAX QUALIFIED DEFINED SERP THE PLANS ARE DESIGNED TO ACHIEVE TARGET BENEFIT PLANS CONTRIBUTION Schedule J (Form 990) 2011

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Schedule J (Form 990) 2011

Complete this part to provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information.

EACH PARTICIPANT (IN FOR TARGETED RETIREMENT BENEFIT LEVEL REASONABLE

BASED UPON

EMPLOYER)

THE

SUCH AS EACH PARTICIPANT'S LENGTH OF SERVICE AND CERTAIN CRITERIA,

THE OTHER RETIREMENT PROGRAMS OF

COMBINATION WITH

THE DESIGN IN THE MANNER REQUIRED BY APPLICABLE IRS RULES, COMPENSATION.

AN Β¥ OF EACH OF THESE ARRANGEMENTS WAS APPROVED AS REASONABLE, IN ADVANCE,

INDEPENDENT COMPENSATION COMMITTEE, WHICH BASED ITS DECISION ON DATA

PROVIDED BY AN INDEPENDENT COMPENSATION CONSULTANT. PARTICIPANTS!

INTERESTS UNDER THESE ARRANGEMENTS ARE NOT GUARANTEED OR SECURED AT ANY WAY

AND AT ALL TIMES ARE SUBJECT TO CLAIMS OF EMPLOYER'S BANKRUPTCY/INSOLVENCY

IF A PARTICIPANT VOLUNTARILY TERMINATES EMPLOYMENT OR IS CREDITORS. TERMINATED BY THE EMPLOYER FOR CAUSE PRIOR TO THE APPLICABLE VESTING DATE

THE PARTICIPANT'S ACCOUNT IS FORFEITED. UNDER EACH ARRANGEMENT

INTERESTS UNDER THESE ARRANGEMENTS ARE UNDER CURRENT LAW, ADDITION,

THOSE EVEN IF TAXABLE COMPENSATION WHEN THEY BECOME VESTED, REPORTABLE AS AMOUNTS ARE NOT YET PAYABLE TO THE PARTICIPANT (AND EVEN IF THOSE AMOUNTS

NO ROLLOVER OR OTHER TAX-DEFERRAL THE PARTICIPANT). ARE NEVER PAID TO SRP PLAN SERP II OR NOTE THAT ANY TO PARTICIPANTS. OPTIONS ARE AVAILABLE OR PAYMENT BEING REPORTED AS COMPENSATION WAS ALSO REPORTED

VESTED AMOUNT

WHEN THAT INTEREST ACCRUED UNDER THE PLAN. PREVIOUS YEAR(S)

Part III | Supplemental Information

Schedule J (Form 990) 2011

Complete this part to provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information.

JR. \$34,547.40; RONALD J. WERTHMAN \$67,851.85 AND SAMUEL **1**A \$59,261.46; JOANNE E. POLLAK \$184,686.30; JUDY A. REITZ, SC.D \$463,574.20; COLUMN(C): LINE STUART ERDMAN \$76,134.75; DALAL J. HALDEMAN, PH.D \$10,219.00; KAREN B. DAVIS, PH.D \$19,392.55; KENNETH GRANT \$30,358.44; SALLY W. MACCONNELL HALLER, PH.D \$57,793.26; RONALD R. PETERSON \$1,626,957.00; RICHARD O. PARTICIPATED IN A NONQUALIFIED RETIREMENT PLAN AND RECEIVED ACCRUED PAULK SECTION A, PART II, \$136,736.30; EDWARD D. MILLER, M.D. \$145,970.60; PAMELA D. PART VII, DEFERRED COMPENSATION THAT IS REPORTED ON SCHEDULE J, THE FOLLOWING INDIVIDUALS LISTED ON FORM 990, CLARK, JR \$80,512.00. G. DANIEL SHEALER, Ή.

COLUMN (B)(III) AS WELL AS LINE 1A PARTICIPATED IN A NON QUALIFIED RETIREMENT PLAN AND RECEIVED PAYMENT FROM COLUMN (F) IF THEY WERE REQUIRED TO BE DISCLOSED ON SECTION A, PART VII, IS REPORTED ON SCHEDULE J, PART II, THE FOLLOWING INDIVIDUALS LISTED ON FORM 990, PRIOR YEARS FORMS 990: SCHEDULE J, PART II, H THE PLAN,

PH.D \$61,833.13; STUART ERDMAN \$385,601.73; KENNETH GRANT \$40,168.29; JOHN HUNDT \$19,996.00; HARRY MARTIN BLEDSOE \$1,856.00; RICHARD O. DAVIS,

Supplemental Information PartIII

Complete this part to provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information.

SALLY W. MCCONNELL \$62,843.26; PAULK PAMELA D. \$55,190.00; KOFFENBERGER

SC.D \$143,663.90; REITZ, Ą. JUDY \$101,440.07; POLLAK ы. \$66,343.00; JOANNE

JANE HILL \$424.00; \$46,861.46; RENEE DEMSKI SHEALER, JR. DANIEL <u>ن</u>

Z. MILLER, \$4,760.00; RONALD J. WERTHMAN \$127,412.76; EDWARD D. CHRISTINA \$176,210.84; WALKER WYLIE \$31,736.00; JAMES SCHEULEN \$8,416.00;

\$22,966.73; LUNDQUIST \$11,872.00; RICHARD THOMAS \$3,984.00; JUDITH ROHDE

AND JAHANSHA BEHZAD \$8,024.00

7: BONUSES: THE BONUSES ARE ISSUED ON A WEIGHTED FORMULA PART I, LINE BASED ON THE ATTAINMENT OF QUANTIFIABLE ORGANIZATION OBJECTIVES SET BY THE

THEY ARE REVIEWED BY MANAGEMENT TRUSTEE COMPENSATION COMMITTEE EACH YEAR.

THAT USES DISCRETION TO DETERMINE PAYMENT

THE DEPENDENT TUITION REIMBURSEMENT DEPENDENT TUITION REIMBURSEMENT: 50% LESS TAXES OF EACH DEPENDENT CHILD'S PROGRAM REIMBURSES EMPLOYEES FOR

ဥ ЦЪ FULL TIME UNDERGRADUATE TUITION AND MANDATORY ACADEMNIC FEES, 50% OF THE JOHNS HOPKINS UNIVERSITY'S FRESHMAN UNDERGRADUATE MAXIMUM OF TWO OF EMPLOYEES WHO HAVE A MINIMUM TUITION FOR EACH ELIGIBLE DEPENDENT.

THE DEPENDENT MUST BE ENROLLED CONTINUOUS SERVICE ARE ELIGIBLE. Q YEARS

G00D ACCREDITED COLLEGE OR UNIVERSITY AND IN FULL TIME AT AN APPROVED,

TIME PAYMENT IS LIMITED TO FOUR YEARS OF FULL ACADEMIC STANDING.

UNDERGRADUATE STUDY PER DEPENDENT CHILD.

TUITION REIMBURSEMENT IS AVAILABLE TO EMPLOYEES TUITION REIMBURSEMENT:

THAT WORK 20 HOURS OR MORE A WEEK FOR UP TO A MAXIMUM BENEFIT OF \$10,000

TO RECEIVE REIMBURSEMENT, ELIGIBLE EMPLOYEES MUST PER ACADEMIC YEAR. PURSUE A COURSE OF STUDY AT AN ACCREDITED UNIVERSITY OR COLLEGE THAT LEADS

TO A LICENSURE, DEGREE, OR MEETS THE NECESSITY RELATED TO CURRENT POSITION

OR ANOTHER POSITION WITHIN THE ORGANIZATION.

SCHEDULE J, PART II, COLUMN F

PAYMENT REPORTED ď O 된 THE AMOUNT THE AMOUNT REPORTED IN COLUMN F REPRESENTS

IN COLUMN B THAT WAS ALREADY REPORTED ON PRIOR 990S AS DEFERRED

THE AMOUNT REPORTED COULD BE DIFFERENT THAN THE TOTAL COMPENSATION. AMOUNT PREVIOUSLY REPORTED ON PRIOR YEAR 990S BECAUSE PARTICIPANTS HAVE

ACCRUED BENEFITS UNDER OUR DEFERRED COMPENSATION PLAN FOR MANY YEARS AND

THEREFORE IT IS DIFFICULT TO IDENTIFY SOME PLANS ORIGINATED IN THE 1980S.

ENTIRE PREVIOUSLY REPORTED AMOUNT FOR THIS EXTENDED PERIOD OF TIME THE

 \leftarrow ENTITY

Supplemental Information on Tax-Exempt Bonds

OMB No. 1545-0047 Open to Public

48,245,000. 150,002,476. 50,002,476. å (i) Pooled financing × **Employer identification number** × × × × × 2012 ê ٩ Inspection 52-0591656 (g) Defeased (h) On behalf ٩ × × Δ × × of issuer Ω Yes Yes Yes × × £ × × × × 168,650,000. Yes × ŝ ဍ ಭ ヱ REFINANCE THE ACQ 150 002 476 EQUIPMENT FOR CAR CONSTRUCTION AND ပ (f) Description of purpose ISSUE 10/25/07. ISSUES 6/29/98 Yes × Yes REFUND PRIOR × × REFUND PRIOR × ► Complete if the organization answered "Yes" to Form 990, Part IV, line 24a. Provide descriptions, FINANCE OR (F) CONTINUATIONS 000,000, 167,569 832,431 × × × ŝ S See separate instructions. 2007 8 39, 168,650,000, 40, 000 000 Yes Yes 40,000,000 explanations, and any additional information in Part VI. × × (e) Issue price 25,000,000. 60,000,000. 60 × × ဍ S SEE PART VI FOR COLUMNS (A) AND 03/01/04 CHIGHER EDUCATIONAL FACIL|52-0936091|57422B7M9| 04/02/08 D HIGHER EDUCATIONAL FACILS2-0936091574217X83 06/26/08 (d) Date issued 11/13/07 Yes Yes × × × HIGHER EDUCATIONAL FACILS2-093609157421XAA6 HIGHER EDUCATIONAL FACIL 52-0936091 57422AC96 (c) CUSIP# Does the organization maintain adequate books and records to support the final allocation of proceeds? THE JOHNS HOPKINS HOSPITAL Are there any lease arrangements that may result in private business use of Was the organization a partner in a partnership, or a member of an LLC, Attach to Form 990. (b) Issuer EIN Were the bonds issued as part of an advance refunding issue? Were the bonds issued as part of a current refunding issue? which owned property financed by tax-exempt bonds? Has the final allocation of proceeds been made? Working capital expenditures from proceeds MARYLAND HEALTH AND MARYLAND HEALTH AND MARYLAND HEALTH AND MARYLAND HEALTH AND Capital expenditures from proceeds Credit enhancement from proceeds Capitalized interest from proceeds Amount of bonds legally defeased Gross proceeds in reserve funds Proceeds in refunding escrows Year of substantial completion Issuance costs from proceeds (a) Issuer name Part III Private Business Use Total proceeds of issue Amount of bonds retired Other unspent proceeds bond-financed property? Other spent proceeds Name of the organization Bond Issues Part II Proceeds Department of the Treasury Internal Revenue Service SCHEDULEK (Form 990) Parti စ 7 В က 4 2 α O 우 Ξ 24 5 캰 16 N

132121 01-23-12 LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990.

ENTITY 2

S of the state of

SCHEDULE K (Form 990)

Supplemental Information on Tax-Exempt Bonds

► Complete if the organization answered "Yes" to Form 990, Part IV, line 24a. Provide descriptions, explanations, and any additional information in Part VI.

OMB No. 1545-0047
2011
Open to Public Inspection

ŝ (i) Pooled financing × × 184,815 Employer identification number × × Yes ŝ (g) Defeased (h) On behalf 52-0591656 Yes No × × × × ۵ of issuer 82, Yes × × × ŝ × × × × 168,650,000. 1,587,551. Yes 168,650,000 1,446,626 × ŝ SERIES TO ADVANCE TWO FINANCE BUILDING CONSTRUCTION AND (08/29/01 2007A AND 2007B (f) Description of purpose ပ CONSTRUCTION Yes 150,000,216, EQUIPPING OF REFUND PRIOR × × × (F) CONTINUATIONS 15,000,000. 15,000,000 82,184,815, ISSUES × × ŝ ▶ See separate instructions. 8 15,000,000 168,650,000, Yes × × (e) Issue price 150,000,216 50,000,216 × × ŝ 2012 SEE PART VI FOR COLUMNS (A) AND 06/16/10 08/26/08 ⋖ (d) Date issued 10/25/07 D HIGHER EDUCATIONAL FACIL|52-0936091|574218CZ4| 11/10/11 Yes × × B HIGHER EDUCATIONAL FACIL|52-0936091|57421XNP9| CHIGHER EDUCATIONAL FACIL|52-0936091|574217H65 HIGHER EDUCATIONAL FACILS2-09360915742176Z3 (c) CUSIP# Does the organization maintain adequate books and records to support the final allocation of proceeds? JOHNS HOPKINS HOSPITAL Attach to Form 990. (b) Issuer EIN Were the bonds issued as part of an advance refunding issue? Were the bonds issued as part of a current refunding issue? Has the final allocation of proceeds been made? Working capital expenditures from proceeds Capital expenditures from proceeds MARYLAND HEALTH AND MARYLAND HEALTH AND MARYLAND HEALTH AND MARYLAND HEALTH AND Credit enhancement from proceeds Capitalized interest from proceeds Amount of bonds legally defeased Gross proceeds in reserve funds Proceeds in refunding escrows THE Year of substantial completion Issuance costs from proceeds (a) Issuer name Part III Private Business Use Amount of bonds retired Other unspent proceeds Total proceeds of issue Other spent proceeds Name of the organization **Bond Issues** Department of the Treasury Internal Revenue Service Part II Proceeds Parti Ŋ ω O 우 ო 9 F 4 5 15 9 4

132121 01-23-12 LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990.

bond-financed property?

N

Are there any lease arrangements that may result in private business use of

Was the organization a partner in a partnership, or a member of an LLC,

which owned property financed by tax-exempt bonds?

Schedule K (Form 990) 2011

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Yes

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Yes

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Yes

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Yes

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ENTITY

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► Complete if the organization answered "Yes" to Form 990, Part IV, line 24a. Provide descriptions, Supplemental Information on Tax-Exempt Bonds

Name of the organization

Department of the Treasury Internal Revenue Service

SCHEDULEK (Form 990)

OMB No. 1545-0047 Open to Public Inspection 2011

Employer identification number

explanations, and any additional information in Part VI.

▶ See separate instructions. ■ Attach to Form 990.

,000 å (i) Pooled financing × × × × 10,000,000 Š ,000 (g) Defeased (h) On behalf 52-0591656 ž of issuer × × × × Δ 10, Yes Yes Yes × × ŝ × × × × 883,808. 110,570,157. ,453,965, Yes × × ŝ Ŷ × (06/26/08) (02/09/04)EQUIPPING OF TWO FINANCE BUILDING CONSTRUCTION AND CONSTRUCTION AND (f) Description of purpose ပ 111, Yes Yes REFUND PRIOR × × × PRIOR CONTINUATIONS 53,510,000 ISSUES ISSUES REFUND ŝ ŝ 8 8 10 000 000 48,245,000, 53,510,000 111,453,965, Yes Yes × × × × (e) Issue price 48,245,000. (F) × ŝ × ŝ (A) AND (d) Date issued HIGHER EDUCATIONAL FACIL|52-0936091|574218GQ0| 05/03/12 ⋖ 02/15/12 10/05/11 11/10/11 Yes Yes × × × × SEE PART VI FOR COLUMNS A HIGHER EDUCATIONAL FACIL|52-0936091|574218DJ9 (c) CUSIP# NONE NONE Does the organization maintain adequate books and records to support the final allocation of proceeds? JOHNS HOPKINS HOSPITAL which owned property financed by tax-exempt bonds? Are there any lease arrangements that may result in private business use of Was the organization a partner in a partnership, or a member of an LLC, Total proceeds of issue D HIGHER EDUCATIONAL FACILS2-0936091 HIGHER EDUCATIONAL FACIL|52-0936091 (b) Issuer EIN Were the bonds issued as part of an advance refunding issue? Were the bonds issued as part of a current refunding issue? Has the final allocation of proceeds been made? Working capital expenditures from proceeds MARYLAND HEALTH AND MARYLAND HEALTH AND MARYLAND HEALTH AND MARYLAND HEALTH AND Credit enhancement from proceeds Capital expenditures from proceeds Capitalized interest from proceeds Amount of bonds legally defeased Gross proceeds in reserve funds Proceeds in refunding escrows THE Issuance costs from proceeds Year of substantial completion (a) Issuer name Part III Private Business Use Other unspent proceeds Amount of bonds retired bond-financed property? Other spent proceeds Bond Issues Part II Proceeds Parti Ŋ ဖ 7 ω 0 2 Q F 얼 5 4 5 9

132121 LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Ч ENTITY Page 2

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% %

Has the organization adopted management practices and procedures to ensure the

post-issuance compliance of its tax-exempt bond liabilities?

Enter the percentage of financed property used in a private business use as a result of

Ŋ

unrelated trade or business activity carried on by your organization, another

section 501(c)(3) organization, or a state or local government

Total of lines 4 and 5

ဖ

%

×

×

×

×

52-0591656 THE JOHNS HOPKINS HOSPITAL Schedule K (Form 990) 2011

Yes × × ů 10 O Yes × × × × % ŝ .46 8 S ⋈ × × × % N٥ Yes × × × × counsel to review any management or service contracts relating to the financed property? c Are there any research agreements that may result in private business use of bond-financed property? b If "Yes" to line 3a, does the organization routinely engage bond counsel or other outside d If "Yes" to line 3c, does the organization routinely engage bond counsel or other outside entities other than a section 501(c)(3) organization or a state or local government counsel to review any research agreements relating to the financed property? Enter the percentage of financed property used in a private business use by 3a Are there any management or service contracts that may result in private business use of bond-financed property? Part III Private Business Use (Continued) 4

Part IV Arbitrage								
	A		B			ပ	٥	
1 Has a Form 8038-T, Arbitrage Rebate, Yield Reduction and Penalty in Lieu of	Yes	No	Yes	No	Yes	No	Yes	No
Arbitrage Rebate, been filed with respect to the bond issue?		X		×		×		×
2 Is the bond issue a variable rate issue?	×		×		×			×
3a Has the organization or the governmental issuer entered into a qualified								
hedge with respect to the bond issue?		×		×	×			×
b Name of provider					MERRILL LY	ERRILL LYNCH AND GO		
c Term of hedge					30.8	30.8000000		
d Was the hedge superintergrated?						×		
e Was the hedge terminated?						×		
4a Were gross proceeds invested in a guaranteed investment contract (GIC)?		X		×	×			×
b Name of provider								
c Term of GIC								
d Was the regulatory safe harbor for establishing the fair market value of the GIC satisfied?						×		
5 Were any gross proceeds invested beyond an available temporary period?		×		×	×			×
6 Did the bond issue qualify for an exception to rebate?	×		×		×		X	

Part V Procedures To Undertake Corrective Action

Check the box if the organization established written procedures to ensure that violations of federal tax requirements are timely identified and corrected through the voluntary closing agreement X program if self-remediation is not available under applicable regulations

Part VI Supplemental Information. Complete this part to provide additional information for responses to questions on Schedule K.

SEE PART VI SUPPLEMENTAL EXPLANATION SHEET

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52-0591656

THE JOHNS HOPKINS HOSPITAL

Schedule K (Form 990) 2011

Page 2

Part III Private Business Use (Continued)								
		Ą		В		ပ	Q	
3a Are there any management or service contracts that may result in private	Yes	S.	Yes	N _O	Yes	No	Yes	No
business use of bond-financed property?	×		×		×		×	
b If "Yes" to line 3a, does the organization routinely engage bond counsel or other outside								
counsel to review any management or service contracts relating to the financed property?	×		×		×		×	
c Are there any research agreements that may result in private business use of bond-financed property?		×	×		×		×	
d If "Yes" to line 3c, does the organization routinely engage bond counsel or other outside								
counsel to review any research agreements relating to the financed property?			×		×		×	
4 Enter the percentage of financed property used in a private business use by								
entities other than a section 501(c)(3) organization or a state or local government		.17 %		.02 %		%		%
5 Enter the percentage of financed property used in a private business use as a result of								
unrelated trade or business activity carried on by your organization, another								
section 501(c)(3) organization, or a state or local government		.08		.01 %		%		%
6 Total of lines 4 and 5		.25 %		.03 %		%		%
7 Has the organization adopted management practices and procedures to ensure the								
post-issuance compliance of its tax-exempt bond liabilities?	×		×		×		×	
PartIV Arbitrage								
		A		8		င	0	
1 Has a Form 8038-T, Arbitrage Rebate, Yield Reduction and Penalty in Lieu of	Yes	S N	Yes	Š	Yes	No	Yes	No
Arbitrage Rebate, been filed with respect to the bond issue?		×		×		×		×
2 Is the bond issue a variable rate issue?		X	×		×			×
3a Has the organization or the governmental issuer entered into a qualified								
hedge with respect to the bond issue?		×		×	×			×
b Name of provider					MERRILL LYNCH AND	NCH AND GO		
c Term of hedge					30.	.8000000		
d Was the hedge superintergrated?						×		
e Was the hedge terminated?						×		
4a Were gross proceeds invested in a guaranteed investment contract (GIC)?		×		X	X			×
b Name of provider								
c Term of GIC								

Part V Procedures To Undertake Corrective Action

d Was the regulatory safe harbor for establishing the fair market value of the GIC satisfied?

Were any gross proceeds invested beyond an available temporary period?

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Did the bond issue qualify for an exception to rebate?

Š Check the box if the organization established written procedures to ensure that violations of federal tax requirements are timely identified and corrected through the voluntary closing agreement X Yes program if self-remediation is not available under applicable regulations

×

××

×

×

Schedule K (Form 990) 2011

Supplemental Information. Complete this part to provide additional information for responses to questions on Schedule K. Part VI

SEE PART VI SUPPLEMENTAL EXPLANATION SHEET 132122 01-29-12

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52-0591656

THE JOHNS HOPKINS HOSPITAL

Schedule K (Form 990) 2011

Page 2

Part III Private Business Use (Continued)								
		4		В		c	,	D
3a Are there any management or service contracts that may result in private	Yes	S N	Yes	No	Yes	oN	Yes	No
business use of bond-financed property?	×		×		×		×	
outinely engage bor								
counsel to review any management or service contracts relating to the financed property?	×		×	2	×		×	
c Are there any research agreements that may result in private business use of bond-financed property?	×		X			X	×	
d If "Yes" to line 3c, does the organization routinely engage bond counsel or other outside								
counsel to review any research agreements relating to the financed property?	×		×				×	
4 Enter the percentage of financed property used in a private business use by								
entities other than a section 501(c)(3) organization or a state or local government		.05 %		%	•	92 %		.01 %
5 Enter the percentage of financed property used in a private business use as a result of								
unrelated trade or business activity carried on by your organization, another								
section 501(c)(3) organization, or a state or local government		.03 %		%	-	% 90		.01 %
. :		% 80°		%		86		.02 %
7 Has the organization adopted management practices and procedures to ensure the								
post-issuance compliance of its tax-exempt bond liabilities?	×		×		×		×	
								-
PartIV Arbitrage								
		Ą		В	ပ			D
1 Has a Form 8038-T, Arbitrage Rebate, Yield Reduction and Penalty in Lieu of	Yes	No	Yes	No	Yes	N	Yes	No
Arbitrage Rebate, been filed with respect to the bond issue?		×		X		X		X
2 Is the bond issue a variable rate issue?	×		X			X	×	
3a Has the organization or the governmental issuer entered into a qualified								
hedge with respect to the bond issue?		×		×		×		×
b Name of provider								
c Term of hedge								
d Was the hedge superintergrated?								
e Was the hedge terminated?								
4a Were gross proceeds invested in a guaranteed investment contract (GIC)?		×		X		X	-	×
b Name of provider								
c Term of GIC								

Part V Procedures To Undertake Corrective Action

5 Were any gross proceeds invested beyond an available temporary period?

Did the bond issue qualify for an exception to rebate?

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٩ Check the box if the organization established written procedures to ensure that violations of federal tax requirements are timely identified and corrected through the voluntary closing agreement X Yes program if self-remediation is not available under applicable regulations

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Part VI Supplemental Information. Complete this part to provide additional information for responses to questions on Schedule K.

SEE PART VI SUPPLEMENTAL EXPLANATION SHEET 132122 01-29-12

Schedule K (Form 990) 2011

Schedule K (Form 990) 2011 THE JOHNS HOPKINS HOSPITAL 52-0591656
Part VI Supplemental Information. Complete this part to provide additional information for responses to questions on Schedule K.
SCHEDULE K, PART I, BOND ISSUES:
(A) ISSUER NAME:
MARYLAND HEALTH AND HIGHER EDUCATIONAL FACILITIES AUTHORITY
(F) DESCRIPTION OF PURPOSE:
REFUND PRIOR ISSUES 6/29/98, REVOLVING COMMERCIAL PAPER PROGRAM.
(A) ISSUER NAME:
MARYLAND HEALTH AND HIGHER EDUCATIONAL FACILITIES AUTHORITY
(F) DESCRIPTION OF PURPOSE:
FINANCE OR REFINANCE THE ACQUISITION, CONSTRUCTION, RENOVATION AND EQUIPMEN
(A) ISSUER NAME:
MARYLAND HEALTH AND HIGHER EDUCATIONAL FACILITIES AUTHORITY
(F) DESCRIPTION OF PURPOSE: REFUND PRIOR ISSUE 10/25/07. SERIES E AND F
(A) ISSUER NAME:
MARYLAND HEALTH AND HIGHER EDUCATIONAL FACILITIES AUTHORITY
(F) DESCRIPTION OF PURPOSE:
CONSTRUCTION AND EQUIPMENT FOR CARDIOVASCULAR, CRITICAL CARE AND CHILDRENS.
(A) ISSUER NAME:
MARYLAND HEALTH AND HIGHER EDUCATIONAL FACILITIES AUTHORITY
(F) DESCRIPTION OF PURPOSE:
CONSTRUCTION AND EQUIPPING OF TWO MEDICAL TOWERS.
(A) ISSUER NAME:
MARYLAND HEALTH AND HIGHER EDUCATIONAL FACILITIES AUTHORITY
(F) DESCRIPTION OF PURPOSE:
Schedule K (Form 990) 2011

Schedule K (Form 990) 2011 THE JOHNS HOPKINS HOSPITAL 52-0591656
Part VI Supplemental Information. Complete this part to provide additional information for responses to questions on Schedule K.
FINANCE BUILDING CONSTRUCTION AND ACQUISITION OF EQUIPMENT
(A) ISSUER NAME:
MARYLAND HEALTH AND HIGHER EDUCATIONAL FACILITIES AUTHORITY
(F) DESCRIPTION OF PURPOSE:
2007A AND 2007B SERIES TO ADVANCE REFUND 1999 AND 2003 BONDS
(A) ISSUER NAME:
MARYLAND HEALTH AND HIGHER EDUCATIONAL FACILITIES AUTHORITY
(F) DESCRIPTION OF PURPOSE: REFUND PRIOR ISSUES (08/29/01)
(A) ISSUER NAME:
MARYLAND HEALTH AND HIGHER EDUCATIONAL FACILITIES AUTHORITY
(F) DESCRIPTION OF PURPOSE: REFUND PRIOR ISSUES (06/26/08)
(A) ISSUER NAME:
MARYLAND HEALTH AND HIGHER EDUCATIONAL FACILITIES AUTHORITY
(F) DESCRIPTION OF PURPOSE:
REFUND PRIOR ISSUES (02/09/04), 02/09/04 REFINANCED 6/22/93
REFUND FRIOR 1550E5 (02/09/04), 02/09/04 REFINANCED 0/22/95
/a) TOGUED MANTE.
(A) ISSUER NAME:
MARYLAND HEALTH AND HIGHER EDUCATIONAL FACILITIES AUTHORITY
(F) DESCRIPTION OF PURPOSE:
CONSTRUCTION AND EQUIPPING OF TWO MEDICAL TOWERS.
(A) ISSUER NAME:
MARYLAND HEALTH AND HIGHER EDUCATIONAL FACILITIES AUTHORITY
(F) DESCRIPTION OF PURPOSE:
Schedule K (Form 990) 2011

Schedule K (Form 990) 2011 THE JOHNS HOPKINS HOSPITAL 52-0591656
Part VI Supplemental Information. Complete this part to provide additional information for responses to questions on Schedule K.
ETNANCE DUTI DING CONCEDUCATION AND ACCUTATION OF TOUTDWINE
FINANCE BUILDING CONSTRUCTION AND ACQUISITION OF EQUIPMENT
SCHEDULE K, PART III, LINE 4
DRIVAME DUGINEGO UGE DEDODAMAGE
PRIVATE BUSINESS USE PERCENTAGE
ON THE ADVICE OF BOND COUNSEL THE JOHNS HOPKINS HOSPITAL HAS ADDED COST
OF ISSUANCE REPORTED IN PART II TO THE PRIVATE BUSINESS USE PERCENTAGE.

SCHEDULE O (Form 990 or 990-EZ)

Department of the Treasury Internal Revenue Service

Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information.

Attach to Form 990 or 990-EZ.

OMB No. 1545-0047 Open to Public Inspection

Name of the organization

Employer identification number

Schedule O (Form 990 or 990-EZ) (2011)

THE JOHNS HOPKINS HOSPITAL 52-0591656
FORM 990, PART I, LINE 1, DESCRIPTION OF ORGANIZATION MISSION:
NATIONAL ORIGIN, HANDICAP, AGE, OR ABILITY TO PAY. IN KEEPING WITH THE
HOSPITAL'S COMMITMENT TO SERVE ALL MEMBERS OF ITS COMMUNITY, FREE CARE
AND/OR SUBSIDIZED CARE, CARE PROVIDED TO PERSONS COVERED BY
GOVERNMENTAL PROGRAMS AT BELOW COST, AND HEALTH ACTIVITIES AND PROGRAMS
TO SUPPORT THE COMMUNITY MEMBERS WILL BE CONSIDERED WHERE THE NEED
AND/OR AN INDIVIDUAL'S INABILITY TO PAY COEXISTS.
THE JOHNS HOPKINS HOSPITAL PROVIDES CARE TO PERSONS COVERED BY
GOVERNMENTAL PROGRAMS AT BELOW COST. RECOGNIZING ITS MISSION TO THE
COMMUNITY, SERVICES ARE PROVIDED TO BOTH MEDICARE AND MEDICAID
PATIENTS. TO THE EXTENT REIMBURSEMENT IS BELOW COST, THE JOHNS HOPKINS
HOSPITAL RECOGNIZES THESE AMOUNTS AS CHARITY CARE IN MEETING ITS
MISSION TO THE ENTIRE COMMUNITY.
FORM 990, PART III, LINE 1, DESCRIPTION OF ORGANIZATION MISSION:
PROVIDED TO PERSONS COVERED BY GOVERNMENTAL PROGRAMS AT BELOW COST, AND
HEALTH ACTIVITIES AND PROGRAMS TO SUPPORT THE COMMUNITY MEMBERS WILL BE
CONSIDERED WHERE THE NEED AND/OR AN INDIVIDUAL'S INABILITY TO PAY
COEXISTS.
THE JOHNS HOPKINS HOSPITAL PROVIDES CARE TO PERSONS COVERED BY
GOVERNMENTAL PROGRAMS AT BELOW COST. RECOGNIZING ITS MISSION TO THE
COMMUNITY, SERVICES ARE PROVIDED TO BOTH MEDICARE AND MEDICAID
PATIENTS. TO THE EXTENT REIMBURSEMENT IS BELOW COST, THE JOHNS HOPKINS
HOSPITAL RECOGNIZES THESE AMOUNTS AS CHARITY CARE IN MEETING ITS

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

132211 01-23-12

Schedule O (Form 990 or 990-EZ) (2011)

MISSION TO THE ENTIRE COMMUNITY.

FORM 990, PART III, LINE 4A, PROGRAM SERVICE ACCOMPLISHMENTS: THESE FACILITIES ENABLES JHH TO PROVIDE PATIENT-FOCUSED NEUROLOGICAL SERVICES INCLUDING STATE-OF-THE-ART ADULT AND PEDIATRIC OPERATING ROOMS THAT INCLUDE INTRA-OPERATIVE MRI MACHINES THAT PROVIDE REAL-TIME IMAGES OF THE BRAIN DURING SURGERY. IN ADDITION, AN ALL-NEW 24-BED NEUROLOGICAL CRITICAL CARE UNIT (NCCU) PROVIDES COMPLETE INTENSIVE CARE MANAGEMENT TO MORE THAN 1,700 ADMISSIONS PER YEAR WITH PATIENTS ADMITTED FROM NEUROSURGERY, NEUROLOGY, ORTHOPEDIC/SPINE AND OTOLARYNGOLOGY. OUR PHYSICIANS ARE ABLE TO BRING NEW AND EXCEPTIONAL TREATMENTS TO OUR ADULT AND PEDIATRIC PATIENTS FASTER BECAUSE OF OUR TIGHT NETWORK OF EXPERTS WHO SPECIALIZE IN CONDITIONS SUCH AS BRAIN TUMOR, CEREBROVASULAR DISEASE, SPINAL DEFORMITY, TUMORS AND REPAIR AND TRAUMA. WE OPERATE SEVERAL NEUROLOGICAL CENTERS OF CARE AT JOHNS HOPKINS HOSPITAL INCLUDING THE EPILEPSY CENTER AT JOHNS HOPKINS WHICH EVALUATES AND CARES FOR PATIENTS WITH SEIZURE DISORDERS FROM INFANTS THROUGH THE ELDERLY. A UNIQUE ASPECT OF OUR EPILEPSY CENTER IS THAT WE PROVIDE A CONTINUUM OF CARE FOR OUR PATIENTS ACROSS THE AGE SPECTRUM MAKING USE OF ENHANCED EPILEPSY MONITORING EQUIPMENT THAT IS SPECIFICALLY DESIGNED FOR THE EVALUATION OF ADULT AND PEDIATRIC SEIZURE DISORDERS. OUR COMPREHENSIVE BRAIN TUMOR CENTER IS ONE OF THE LARGEST BRAIN TUMOR TREATMENT AND RESEARCH CENTERS IN THE WORLD. WE TREAT AN EXTREMELY LARGE NUMBER OF PATIENTS AFFECTED BY ALL TYPES OF BRAIN TUMORS. WE TAILOR THE BEST AND MOST ADVANCED THERAPIES THAT EACH UNIQUE TUMOR DEMANDS. OUR TEAM CONSISTS OF SKILLED SURGEONS AND NEUROLOGISTS THAT CAN PROVIDE THE MOST EFFECTIVE AND SAFEST TREATMENT EVEN ON THE MOST

Schedule O (Form 990 or 990-EZ) (2011)

132212 01-23-12

Schedule O (Form 990 or 990-EZ) (2011)

Name of the organization **Employer identification number** THE JOHNS HOPKINS HOSPITAL 52-0591656 MULTI-DISCIPLINARY TEAM OF CARDIOLOGISTS, ELECTROPHYSIOLOGISTS, INTERVENTIONAL RADIOLOGISTS, VASCULAR SURGEONS, ADVANCED PRACTICE NURSES, NURSE PRACTITIONERS, DIETITIANS, PHYSICAL THERAPISTS, AND SOCIAL WORKERS. THIS TEAM OFTEN EXPANDS TO INCLUDE IMMEDIATE CARE FROM ON-SITE PHYSICIANS FROM EVERY MEDICAL SPECIALTY REQUIRED. OUR MULTI-DISCIPLINARY APPROACH AND EXPERTISE HAS GAINED US THE REPUTATION OF BEING THE BEST-PREPARED SURGICAL PRACTICE TO HANDLE PROCEDURES THAT MAY BE COMPLEX AND/OR COMPLICATED BY UNDERLYING ILLNESS OR AGE. IN APRIL 2012, ALL DEPARTMENTS UNDER THE JOHNS HOPKINS HEART AND VASCULAR INSTITUTE MOVED INTO THEIR NEW LOCATION IN THE SHEIKH ZAYED TOWER. THIS INCLUDES CARDIOLOGY, CARDIAC SURGERY, VASCULAR SURGERY, AND IMAGING SERVICES. THE NEW FACILITIES HAVE ALLOWED OUR PHYSICIANS AND STAFF TO CONTINUE PROVIDING CUTTING-EDGE CARE, WHILE GIVING PATIENTS AND THEIR FAMILIES A MORE WELCOMING EXPERIENCE. FOR 21 STRAIGHT YEARS, THE JOHNS HOPKINS HOSPITAL RANKED #1 IN THE U.S. NEWS & WORLD REPORT RANKINGS OF AMERICAN HOSPITALS. OUR CARDIOVASCULAR PROGRAM, THE TOP-RATED PROGRAM ON THE EAST COAST AND #3 IN THE COUNTRY ACCORDING TO U.S. NEWS, CONTINUES TO STRIVE TO PROVIDE THE BEST PATIENT CARE AND MOST INNOVATIVE TREATMENT OPTIONS FOR OUR PATIENTS AND THEIR FAMILIES. FORM 990, PART III, LINE 4C, PROGRAM SERVICE ACCOMPLISHMENTS: UNCHANGED TODAY. WITH THE CONVERGENCE OF TECHNOLOGY, BRILLIANT SCIENTIFIC MINDS, AND THE COMMITMENT OF THOSE WHO HAVE FUNDED THESE DISCOVERIES, WE HAVE COME TO A TIME WHEN WE CAN BEGIN TO ALTER THE COURSE OF CANCER IN WAYS WE COULD ONLY IMAGINE FOUR DECADES AGO. ONE OF ONLY 40 CANCER CENTERS IN THE COUNTRY DESIGNATED BY THE NATIONAL CANCER INSTITUTE (NCI) AS A COMPREHENSIVE CANCER CENTER, THE JOHNS

Schedule O (Form 990 or 990-EZ) (2011)

Employer identification number 52-0591656

CANCER CENTER THAT IS FULLY ACCREDITED BY THE NATIONAL MARROW DONOR

PROGRAM AS AN UNRELATED DONOR TRANSPLANT CENTER.

THE WORK BY CENTER INVESTIGATORS IN CANCER GENETICS AND EPIGENETICS IS

RECOGNIZED AS THE CLASSIC MODEL FOR DECIPHERING THE MECHANISMS OF

CANCER INITIATION AND PROGRESSION. THE PIONEERING RESEARCH THAT

DEFINED CANCER AS A GENETIC DISEASE WAS DONE AT OUR CENTER. THESE

DISCOVERIES LED TO THE FIRST GENETIC TESTS FOR A HEREDITARY CANCER AND

A SCREENING STOOL TEST FOR COLON CANCER. OUR INVESTIGATORS WERE THE

FIRST TO MAP A CANCER GENOME, DECIPHERING THE GENETIC BLUEPRINTS FOR

COLON, BREAST, PANCREATIC, AND BRAIN CANCERS. OF THE 75 CANCERS FOR

WHICH ALL GENES HAVE BEEN SEQUENCED, 68 HAVE BEEN DONE AT THE KIMMEL

CANCER CENTER. THESE DISCOVERIES HAVE PAVED THE WAY FOR PERSONALIZED

THERAPIES WITH OUR INVESTIGATORS UNDERTAKING THE FIRST USE OF

PERSONALIZED GENOME SCANNING TO REVEAL THE GENE MUTATION THAT CAUSED A

PERSONS INHERITED FROM OF PANCREATIC CANCER.

FORM 990, PART VI, SECTION A, LINE 7A: JOHNS HOPKINS HEALTH SYSTEM

CORPORATION, A IRC 501(C)(3) TAX EXEMPT PARENT ORGANIZATION OF THE JOHNS

HOPKINS HOSPITAL ELECTS THE BOARD OF TRUSTEES.

FORM 990, PART VI, SECTION A, LINE 7B: THE GOVERNING BODY OF THE JOHNS

HOPKINS HOSPITAL IS EMPOWERED BY ITS BY-LAWS TO MAKE CERTAIN DECISIONS; ALL

OTHER DECISIONS ARE SUBJECT TO APPROVAL OF THE PARENT ORGANIZATION JOHNS

HOPKINS HEALTH SYSTEM CORPORATION.

FORM 990, PART VI, SECTION B, LINE 11: A COPY OF THE FORM 990 IS SENT BY

EMAIL TO THE ORGANZIATION'S GOVERNING BODY BEFORE IT IS FILED.

Department of the Treasury Internal Revenue Service SCHEDULE R (Form 990)

Name of the organization

Parti

Related Organizations and Unrelated Partnerships

► Complete if the organization answered "Yes" to Form 990, Part IV, line 33, 34, 35, 36, or 37. ► Attach to Form 990.

2011 Open to Public Inspection

OMB No. 1545-0047

Employer identification number 52-0591656

THE JOHNS HOPKINS HOSPITAL

Identification of Disregarded Entities (Complete if the organization answered "Yes" to Form 990, Part IV, line 33.)

➤ See separate instructions.

Direct controlling entity Identification of Related Tax-Exempt Organizations (Complete if the organization answered "Yes" to Form 990, Part IV, line 34 because it had one or more related tax-exempt organizations during the tax year.) End-of-year assets **e** Total income € Legal domicile (state or foreign country) Primary activity <u>e</u> Name, address, and EIN of disregarded entity Part II

(a)	(q)	(၁)	(p)	(e)	(£)	(b)	
Name, address, and EIN	Primary activity	Legal domicile (state or	Exempt Code	Public charity	Direct controlling	Section 512(b)(13)	(b)(13)
of related organization		foreign country)	section	status (if section	entity	entity?	,
				501(c)(3))		Yes	°N
JOHNS HOPKINS HEALTH SYSTEM CORPORATION -		٠			JOHNS HOPKINS		
52-1465301, 3910 KESWICK RD, SOUTH BLDG, 4TH		-		LINE 11C,	HEALTH SYSTEM		
FL, STE 4300A, BALTIMORE, MD 21211	SUPPORTING ORGANIZATION	MARYLAND	501(C)(3)	III-FI	CORPORATION		×
HOWARD COUNTY GENERAL HOSPITAL, INC -					JOHNS HOPKINS		
52-2093120, 3910 KESWICK RD, SOUTH BLDG, 4TH					HEALTH SYSTEM		
FL, STE 4300A, BALTIMORE, MD 21211	HOSPITAL	MARYLAND	501(C)(3)	LINE 3	CORPORATION		×
HOWARD COUNTY LIQUIDATION CORPORATION -					JOHNS HOPKINS		
52-0892284, 3910 KESWICK RD, SOUTH BLDG, 4TH INACTIVE TAX-EXEMPT	INACTIVE TAX-EXEMPT				HEALTH SYSTEM		
FL, STE 4300A, BALTIMORE, MD 21211	ORGANIZATION	MARYLAND	501(C)(3)	LINE 3	CORPORATION		×
JOHNS HOPKINS BAYVIEW MEDICAL CENTER, INC -					JOHNS HOPKINS		
52-1341890, 3910 KESWICK RD, SOUTH BLDG, 4TH					HEALTH SYSTEM		
FL, STE 4300A, BALTIMORE, MD 21211	HOSPITAL	MARYLAND	501(C)(3)	LINE 3	CORPORATION		×
For Paperwork Reduction Act Notice, see the Instructions for Form 990.	s for Form 990.				Schedule R (Form 990) 2011	-orm 990)	2011

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

132161 01-23-12 LHA

SEE PART VII FOR CONTINUATIONS

Schedule R (Form 990)

Part II Continuation of Identification of Related Tax-Exempt Organizations

(a)	(q)	(0)	(p)	(e)	(J)	(g) Section 512(b)(13)) 2(b)(13)
Name, address, and EIN of related organization	Primary activity	Legal domicile (state or	Exempt Code	Public charity	Direct controlling	controlled	lled
		Toreign country)	200000	501(c)(3))	GILLLY	Yes No	No
JOHNS HOPKINS COMMUNITY PHYSICIANS, INC -				7	JOHNS HOPKINS		
10A, BALTIMORE, MD 21211	HEALTHCARE SERVICES	MARYLAND	501(C)(3)	HIL-FIL	REALTH SISTEM CORPORATION		×
JOHNS HOPKINS HOSPITAL ENDOWMENT FUND, INC -					JOHNS HOPKINS		
23-7252596, 3910 KESWICK RD, SOUTH BLDG, 4TH				LINE 11C,	HOSPITAL		
FL, STE 4300A, BALTIMORE, MD 21211	MANAGEMENT OF ENDOWMENT	MARYLAND	501(C)(3)	III-FI	ENDOWMENT FUND		×
JOHNS HOPKINS MEDICAL SERVICES CORPORATION -					JOHNS HOPKINS		
52-1232569, 3910 KESWICK RD, SOUTH BLDG, 4TH					HEALTH SYSTEM		
FL, STE 4300A, BALTIMORE, MD 21211	HEALTHCARE SERVICES	MARYLAND	501(C)(3)	LINE 3	CORPORATION		×
JOHNS HOPKINS PARKING CORPORATION -					JOHNS HOPKINS		
910 KESWICK RD, S					PARKING		
FL, STE 4300A, BALTIMORE, MD 21211	SUPPORTING ORGANIZATION	MARYLAND	501(C)(3)	LINE 11A, I	CORPORATION		×
SUBURBAN HOSPITAL HEALTHCARE SYSTEM, INC					JOHNS HOPKINS		
52-2052354, 8600 OLD GEORGETOWN ROAD,				LINE 11C,	HEALTH SYSTEM		
BETHESDA, MD 20814	HEALTHCARE SERVICES	MARYLAND	501(C)(3)	TII-FI	CORPORATION		×
SUBURBAN HOSPITAL, INC 52-0610545					SNING HOPKINS		
8600 OLD GEORGETOWN ROAD					HEALTH SYSTEM		
BETHESDA, MD 20814	HOSPITAL	MARYLAND	501(C)(3)	LINE 3	CORPORATION		×
LUCY WEBB HAYES NATIONAL TRAINING SCHOOL FOR					JOHNS HOPKINS		
DEACONESSES - 53-0196602, 5255 LOUGHBORO RD,					HEALTH SYSTEM		
NW, WASHINGTON, DC 20016	HOSPITAL	DISTRICT OF COLUMBIA	501(c)(3)	LINE 3	CORPORATION		×
POTOMAC HOME SUPPORT INC - 52-1750383							
6001 MONTROSE ROAD NO 1020							
ROCKVILLE, MD 20852	HOME HEALTH CARE	MARYLAND	501(C)(3)	LINE 9	N/A		×
SIBLEY SUBURBAN HOME HEALTH AGENCY -							
52-1450142, 6001 MONTROSE ROAD NO 307,							
ROCKVILLE, MD 20852	HOME HEALTH CARE	MARYLAND	501(C)(3)	LINE 9	N/A		×
PEDIATRIC PHYSICIAN SERVICES, INC -					ALL CHILDREN'S		
59-3425191, 501 SIXTH AVENUE SOUTH, ST.					HEALTH SYSTEM,		
PETERSBURG, FL 33701	PEDIATRIC MEDICAL SERVICES	FLORIDA	501(C)(3)	LINE 9	INC		×
ALL CHILDREN'S HOSPITAL FOUNDATION, INC -					ALL CHILDREN'S		
59-2481738, 501 SIXTH AVENUE SOUTH, ST.					HEALTH SYSTEM,		
PETERSBURG, FL 33701	FOUNDATION	FLORIDA	501(C)(3)	LINE 7	INC		×
ALL CHILDREN'S HOSPITAL, INC - 59-0683252					JOHNS HOPKINS		
					HEALTH SYSTEM		,
ST, PETERSBURG, FL 33701	HOSPITAL	FLORIDA	501(C)(3)	LINE 3	CORPORATION		×

52-0591656

THE JOHNS HOPKINS HOSPITAL

Schedule R (Form 990)

Part II Continuation of Identification of Related Tax-Exempt Organizations

(a)	(q)	(0)	(p)	(e)	((a	
Name, address, and EIN	Primary activity	Legal domicile (state or	Exempt Code	Public charity	Direct controlling	Section 512(b)(13) controlled	12(b)(13) illed
of related organization		foreign country)	section	status (if section	entity	organization?	ation?
-				((0)(0),00		Yes	S
SN					ALL CHILDREN'S		
59-2481742, 501 SIXTH AVENUE SOUTH, ST.					HEALTH SYSTEM,		
PETERSBURG, FL 33701	RESEARCH	FLORIDA	501(C)(3)	LINE 4	INC		×
SURGIKID OF FLORIDA, INC - 59-3441883	····				ALL CHILDREN'S		
501 SIXTH AVENUE SOUTH					HEALTH SYSTEM,		
ST, PETERSBURG, FL 33701	MEDICAL SERVICES	FLORIDA	501(C)(3)	LINE 9	INC		×
KIDS HOME CARE, INC 59-3476049					ALL CHILDREN'S		
501 SIXTH AVENUE SOUTH					HEALTH SYSTEM,		
ST, PETERSBURG, FL 33701	HOME HEALTH CARE	FLORIDA	501(C)(3)	LINE 9	INC		×
WEST COAST NEONATOLOGY, INC - 59-3398308		-			ALL CHILDREN'S		
SIXTH AVENUE SOU					HEALTH SYSTEM,		
The state of the s	NEONATAL CARE	FLORIDA	501(c)(3)	LINE 9	INC		×
ALL CHILDREN'S HEALTH SYSTEM, INC -					JOHNS HOPKINS		
59-2481740, 501 SIXTH AVENUE SOUTH, ST.				LINE 11C,	HEALTH SYSTEM		
PETERSBURG, FL 33701	MANAGEMENT SERVICES	FLORIDA	501(C)(3)		CORPORATION		×
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THE JOHNS HOPKINS HOSPITAL Schedule R (Form 990) 2011

Part III Identification of Related Organizations Taxable as a Partnership (Complete if the organization answered "Yes" to Form 990, Part IV, line 34 because it had one or more related organizations treated as a partnership during the tax year.)

(a)	(p)	(9)	(D)	(e)	ψ)	(6)	9	0	€	(k)
Name, address, and EIN of related organization	Primary activity	Legal domicile (state or foreign country)	Direct controlling entity	Predominant income (related, unrelated, excluded from tax under sections 512-514)	Share of total income	Share of end-of-year assets	Disproportionate allocations?	Code V-UBI amount in box 20 of Schedule K-1 (Form 1065)	General or managing partner?	General or Percentage managing ownership partner?
JHMI UTILITIES, LLC -						The state of the s		- The state of the		
SOUTH BLDG, 4TH FL, STE	UTILITY									
4300A, BALTIMORE, MD 21211	FACILITIES	Д	N/A	RELATED	1,661,912.	89,152,543,	×	1,681.	×	50,00%
OPHTHALMOLOGY ASSOCIATES, LLC - 52-1890957, 3910 KESWICK		*****								
	OPHTHALMOLOGY		:	1	1					•
4300A, BALTIMORE, MD 21211	SERVICES	OE	N/A	N/A	N/A	N/A	N/A	N/A	M/N	N/A
SUBURBAN WELLNESS CENTER, LLC										
8		Ę	6 /2	K / 12	K / 1K		K /		, r	,
GCM SUBURBAN IMAGING, LLC -	KEAL ESTATE)	73 / NT	₩ /N	W/W	¥/N	N/ 12	N/A	A V	N/A
52-2326237, 1201 SEVEN LOCKS										
ROAD, STE, 200, ROCKVILLE, MD DUTPATIENT	OUTPATIENT									
20854	RADIOLOGY	Ð	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
Identification of Belstad Organizations Tayable as a Cornoration or Truck (Complete if the organization of Belstad Organizations 19 and 10 in 19 and 10 in 19 and 1	Salda Tayahla	o a Corn	Continuous Truck (Co	mplote if the organizati	oo'V" boyowaa ac	1 to Eosm 000 Be	10 coil //I #	20 bod # 001.000d		L'atalan a

Identification of Related Organizations Taxable as a Corporation or Trust (Complete if the organization answered "Yes" to Form 990, Part IV, line 34 because it had one or more related organizations treated as a corporation or trust during the tax year.)

(a)	(p)	9	(q)	(e)	())	(6)	(h)
Name, address, and EiN of related organization	Primary activity	Legal domicile (state or foreign country)	Direct controlling entity	Type of entity (C corp, S corp, or trust)	Share of total income	Share of end-of-year assets	Percentage ownership
HCP VENTURE ONE CORPORATION - 52-1558858							
3910 KESWICK RD, SOUTH BLDG, 4TH FL, STE 4300A							
BALTIMORE, MD 21211	MEDICAL SERVICES	Œ	N/A	C CORP	N/A	N/A	N/A
HOWARD COUNTY HEALTH SERVICES, INC 52-1434783							
3910 KESWICK RD, SOUTH BLDG, 4TH FL, STE 4300A							
BALTIMORE, MD 21211	HEALTHCARE MANAGEMENT	MD	N/A	C CORP	N/A	N/A	N/A
HSI MEDICAL SERVICES CORPORATION - 52-1847705							
3910 KESWICK RD, SOUTH BLDG, 4TH FL, STE 4300A	HEALTHCARE-SLEEP						
BALTIMORE, MD 21211	DIAGNOSTICS	MD	N/A	C CORP	N/A	N/A	N/A
JOHNS HOPKINS MEDICAL MANAGEMENT CORPORATION -							
52-1250028, 3910 KESWICK RD, SOUTH BLDG, 4TH FL, STE							
4300A, BALTIMORE, MD 21211	NURSING SERVICES	Я	N/A	c corp	N/A	N/A	N/A
JOHNS HOPKINS EMPLOYER HEALTH PROGRAMS INC, -							
52-1947678, 3910 KESWICK RD, SOUTH BLDG, 4TH FL, STE							
4300A, BALTIMORE, MD 21211	BENEFIT PLANS	Œ	N/A	C CORP	N/A	N/A	N/A
132162 01-23-12					0,	Schedule R (Form 990) 2011	n 990) 2011

SEE PART VII FOR CONTINUATIONS

THE JOHNS HOPKINS HOSPITAL

Schedule R (Form 990)

Part III Continuation of Identification of Related Organizations Taxable as a Partnership

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign	(d) Direct controlling entity	(e) Predominant income (related, unrelated, excluded from tax under sections 512-514)	(f) Share of total income	(g) Share of end-of-year assets	(h) Disproportionate allocations?	(i) Code V-UBI amount in box 20 of Schedule K-1 (Form 1065)	(j) General or managing partner? Yes No	(j) (k) General or Percentage managing ownership partner? Yes No
ROCKVILLE IMAGING, LLC - 14-1944128, 1201 SEVEN LOCKS ROAD, STE, 200, ROCKVILLE, MD C 20854	KS MD OUTPATIENT RADIOLOGY	WD.	N/A	N/A	N/A	N/A	A/N	N/A	M/A	N/A
CHEVY CHASE IMAGING, LLC - 14-1944126, 1201 SEVEN LOCKS ROAD, STE, 200, ROCKVILLE, MD R 20854	RADIOLOGY SERVICES	Ð	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
				-						
		,								
							·			
								,		

Part IV Continuation of Identification of Related Organizations Taxable as a Corporation or Trust

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Direct controlling entity	(e) Type of entity (C corp, S corp, or trust)	(f) Share of total income	(g) Share of end-of-year assets	(h) Percentage ownership
TCAS, INC, - 52-1979344 3910 KESWICK RD, SOUTH BLDG, 4TH FL, STE 4300A BALTIMORE, MD 21211	NURSING SERVICES	M	N/A	c corp	N/A	N/A	N/A
CONTRA SEORGE MD 2	MEDICARE CONTRACTING	Я	N/A	CORP	N/A	N/A	N/A
SUBURBAN HEALTH ENTERPRISES, INC, - 52-2052352 8600 OLD GEORGETOWN ROAD BETHESDA, MD 20814	MEDICAL OFFICE LEASING AND RELEASING	Æ		C CORP	N/A	N/A	N/A
SUBURBAN SPECIALTY CARE PHYSICIANS, PC - 52-2116011 8600 OLD GEORGETOWN ROAD BETHESDA, MD 20814	MULTI SPECIALTY MEDICAL PRACTICE	MD	N/A	c corp	N/A	N/A	N/A
59-2427749 NUE SOUTH 3, FL 33701	MEDICAL OFFICE BUILDING MANAGEMENT	Ħ	N/A	C CORP	N/A	N/A	N/A
VARIOUS CHARITABLE REMAINDER TRUSTS 3910 KESWICK RD, STE, 4300A BALTIMORE, MD 21211	CHARITABLE REMAINDER TRUSTS	M Q	N/A	TRUST		85,239,	100,00%
						<i>:</i>	
			:				
			:				
							•

Page 3

Part V Transactions With Related Organizations (Complete if the organization answered "Yes" to Form 990, Part IV, line 34, 35, 35a, or 36,

Note. Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule.				Yes No
1 During the tax year, did the organization engage in any of the following transactions with one or more related organizations listed in Parts II-IV?	is with one or more re	lated organizations listed	in Parts II-IV?	
a Receipt of (i) interest (ii) annuities (iii) royalties or (iv) rent from a controlled entity				Ta X
b Gift, grant, or capital contribution to related organization(s)				ф Х
c Gift, grant, or capital contribution from related organization(s)				<u>ئ</u>
Loans or loan guarantees to or for related organization(s)				
				┝
f Sale of assets to related organization(s)				×
g Purchase of assets from related organization(s)				
Exchange of assets with related organization(s)				
related organization(s)				×
j Lease of facilities, equipment, or other assets from related organization(s)				i-
K Performance of services or membership or fundraising solicitations for related organization(s)	anization(s)			¥
I Performance of services or membership or fundraising solicitations by related organ	lated organization(s)			×
m Sharing of facilities, equipment, mailing lists, or other assets with related organization(s)	ion(s)			tm 🗙
n Sharing of paid employees with related organization(s)				1n X
				Etal
 Reimbursement paid to related organization(s) for expenses 				۲ <u>۹</u>
p Reimbursement paid by related organization(s) for expenses				1p X
Other transfer of cash or property to related organization(s)				
				4
2 If the answer to any of the above is "Yes," see the instructions for information on who must complete this line, including covered relationships and transaction thresholds	who must complete the	is line, including covered	relationships and transaction thresholds.	
(a) Name of other organization	(b) Transaction type (a-r)	(c) Amount involved	(d) Method of determining amount involved	
(1)				
6				
1 m				
(3)				
(4)				
(9)				
(9)				·
132163 01-23-12			Schedule	Schedule R (Form 990) 2011

Schedule R (Form 990) 2011 THE JOHNS HOPKINS HOSPITAL

Part VI Unrelated Organizations Taxable as a Partnership (Complete if the organization answered "Yes" to Form 990, Part IV, line 37.)

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships.

(a) (b) (c) (d)	(a)	(0)	(a) (b)	£	(b)	(F)	8	9	(8)
Name, address, and EIN of entity	Primary activity	micile oreign	Predominant income parties sec. (related, unrelated, 501(0)(3)	윤 T	Share of end-of-year	Dispropor- tionate allocations?	Ospropor Code V-UBI General or Percentage florations?	teneral or nanaging	Percentage ownership
	T THE THE THE THE THE THE THE THE THE TH	country)	under section 512-514) Yes No	-	assets	Yes No	(Form 1065)	Yes No	•
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		* MANAGEMENT OF THE PROPERTY O	The state of the s						
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							Schedule F	(Forn	Schedule R (Form 990) 2011

Schedule R (Form 990) 2011 THE JOHNS HOPKINS HOSPITAL 52-0591656 Page 5
Part VII Supplemental Information Complete this part to provide additional information for responses to questions on Schedule R (see instructions).
PART II, IDENTIFICATION OF RELATED TAX-EXEMPT ORGANIZATIONS:
NAME OF RELATED ORGANIZATION:
JOHNS HOPKINS HOSPITAL ENDOWMENT FUND, INC
DIRECT CONTROLLING ENTITY: JOHNS HOPKINS HOSPITAL ENDOWMENT FUND, INC
PART III, IDENTIFICATION OF RELATED ORGANIZATIONS TAXABLE AS PARTNERSHIP:
NAME OF RELATED ORGANIZATION:
SUBURBAN WELLNESS CENTER, LLC
DIRECT CONTROLLING ENTITY: SUBURBAN HEALTH ENTERPRISES, INC
NAME OF RELATED ORGANIZATION:
GCM SUBURBAN IMAGING, LLC
DIRECT CONTROLLING ENTITY: SUBURBAN HEALTH ENTERPRISES, INC
PART IV, IDENTIFICATION OF RELATED ORGANIZATIONS TAXABLE AS CORP OR TRUST:
NAME OF RELATED ORGANIZATION:
TCAS, INC.
DIRECT CONTROLLING ENTITY: JOHNS HOPKINS MEDICAL MANAGEMENT CORPORATION
NAME OF RELATED ORGANIZATION:
SUBURBAN CONTRACTING CORP, INC.
DIRECT CONTROLLING ENTITY: SUBURBAN HOSPITAL HEALTHCARE SYSTEM. INC.
NAME OF RELATED ORGANIZATION:
SUBURBAN HEALTH ENTERPRISES, INC.
NOTOTOTA HEREIT ENTERINED, THC.

2011 DEPRECIATION AND AMORTIZATION REPORT

FORM 9	FORM 990 PAGE 10		-	-	F		990							
Asset No.	Description	Date Acquired	Method	Life	Oor>	Unadjusted Cost Or Basis	Bus % Excl	Section 179 Expense	Reduction In Basis	Basis For Depreciation	Beginning Accumulated Depreciation	Current Sec 179 Expense	Current Year Deduction	Ending Accumulated Depreciation
н	LAND	VARIOUS	•	000.	HY16 5	,429,394.			41	5,429,394.	\$20 \$20 \$20 \$20 \$20 \$20 \$20 \$20 \$20 \$20			
7	LAND IMPI	VARIOUS		0000	8 9 TAH	,991,775.				8,991,775.8	,883,530.		0.3	8
m	LEASEHOLD IMPROVEMENTS	VARIOUS	• 8	000°	HY16 3	,215,285.				3,215,285.2	,140,273.		0.0	2,140,273.
4	BUILDINGS	VARIOUS	•	1 000°	HY16 4	429651089.			7	429651089.2	211361005.		o	211361005.
2	FIXED EQUIPMENT	VARIOUS	•	0000	HY16 2	213849102.				213849102.1	23294419.		0	123294419.
9	6 MAJOR MOVEABLE EQUIPMENT	VARIOUS		. 000	HY16 2	236247031.				236247031.1	55718010.		ч •	55718010.
7	TELEPHONE	VARIOUS	•	000.	HX116	997,072.				997,072.	199,299.		0	199,299.
ω	SOFTWARE	VARIOUS	•	0000	HY16	46561833.				46561833.	17763759.		0	17763759.
10	CONSTRUCTION IN PROGRESS	VARIOUS	•	0000	HY16 9	905606622.			<u> </u>	905606622.			0	
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128111 05-01-11					(נ	(D) - Asset disposed	peso		*	ITC, Salvage, E	3onus, Comm	ercial Revital	* ITC, Salvage, Bonus, Commercial Revitalization Deduction, GO Zone	ion, GO Zone