## Form **8453-EO**

# Exempt Organization Declaration and Signature for Electronic Filing For calendar year 2011, or tax year beginning JUL 1 , 2011, and ending JUN 30

Department of the	e Treasurv	For use v	with Forms 99(	0, 990-EZ, 990-PF, 1	120-POL, and 88	68		
Internal Revenue	Service		► Se	e instructions.				
Name of exe	mpt organization					Er		
		MEDICAL CEN	TER, INC	C.			52-	-1341890
Name of exempt organization JOHNS HOPKINS BAYVIEW  MEDICAL CENTER, INC.  See instructions.    Employer identification number 52-1341890								
Check the bo	x for the type o	f return being filed with	Form 8453-EO	and enter the applica	able amount, if any	, from th	ne retur	n. If you check the box on
					• •			
1a Form 99	O check here	b Total reve	nue, if any (For	m 990, Part VIII, colu	mn (A), line 12)		1b	553627706
			evenue, if any	(Form 990-EZ, line 9)	( ),	•••••	2h	
3a Form 11	<b>20-POL</b> check h	nere 🕨 🔲 🛭 b Tota	I tax (Form 112	0-POL, line 22)	***************************************		3b	
4a Form 990	<b>0-PF</b> check here							
Part II	Declaration	of Officer						
(dir tax Tre inst and	ect debit) entry es owed on this asury Financial titutions involved resolve issues copy of this reti	to the financial institution return, and the financial Agent at 1-888-353-453 din the processing of the related to the payment.	on account indical institution to o 7 no later than ne electronic pa state agency(ie	cated in the tax prepidebit the entry to this 2 business days prio ayment of taxes to recess) regulating charities	aration software for account. To revo r to the payment ( ceive confidential)	or payme ke a pay settleme informati S Fed/St	ent of th ment, I ent) date ion nece	e organization's federal must contact the U.S. I also authorize the financial essary to answer inquiries
exe	cuted the electi	ronic disclosure consen	it contained wit	hin this return allowir	ng disclosure by th	ne IRS of	this Fo	rm 990/990-EZ/990-PF
Sign	and to receipt or reason	for rejection of the transmission	(b) the reason for a	5 - 9 . 20	eturn or refund, and (c) ti	he date of a	ıny refund.	d to receive from the IHS (a) an
Part III	Declaration	of Electronic Ret	urn Origina	tor (ERO) and P	aid Preparer (	see instr	uctions)	
knowledge. If return. The or filed with the I for Business I accompanying	I am only a colle ganization office IRS, and have fo Returns. If I am a g schedules and	ector, I am not responsi er will have signed this f ollowed all other require also the Paid Preparer, d statements, and to the	ble for reviewin form before I su ments in Pub. 4 under penalties e best of my kn	g the return and only bmit the return. I will 1163, Modernized ef s of perjury I declare t owledge and belief, t	declare that this t give the officer a d ile (MeF) Information that I have examina	form acc copy of a on for Au ed the a	urately all forms uthorized bove or	reflects the data on the and information to be d IRS e-file Providers ganization's return and
ERO's signa	's ature			Date	also paid	if self-		RO's SSN or PTIN
	s name (or			•			EIN	
								).
Under penalties of Declaration of pren	perjury, i declare tha parer is based on all it	t I nave examined the above ret nformation of which the prepare	urn and accompany	ing schedules and statemen	ts, and to the best or my	y knowledg	e and belie	er, they are true, correct, and complete
	Print/Type prepa		Preparer's sign		Date	Check	i	PTIN
Paid				•			nployed	
Preparer	Firm's name	•	_L			ــــــــــــــــــــــــــــــــــــــ	EIN >	
Use Only							•	
	Firm's address	<b>&gt;</b>				Phone	no.	

Department of the Treasury Internal Revenue Service

#### **Return of Organization Exempt From Income Tax**

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except black lung benefit trust or private foundation)

OMB No. 1545-0047

► The organization may have to use a copy of this return to satisfy state reporting requirements.

Open to Public Inspection

<u>A I</u>	or the	e 2011 calendar year, or tax year beginning   J	UL 1, 2011 and ending	<u>JUN 30,</u>	2012				
В	Check if applicable	C Name of organization JOHNS HOPKINS BAYVIEW		D Employe	er identific	cation number			
	Addre	SS MEDICAL CENTEDD TAG							
	Chang Name chang			<del></del>	52-1	341890			
	Initial return		ivered to street address) Room/si	uite <b>E</b> Telephoi					
E	Terminated Amen	3910 KESWICK RD, SOUTH		A	(443	)997-572			
F	ireturn	City or town, state or country, and ZIP + 4		<b>G</b> Gross recei	•	581,706	,648.		
L	Application pendi		T TRANSTOT T	H(a) Is this			[77]		
		F Name and address of principal officer:CAR		for affi			X No		
	<del></del>	4940 EASTERN AVENUE, BA				luded? Yes			
		empt status: X 501(c)(3) 501(c)( ) te: ► WWW.JHBMC.JHU.EDU				list. (see instruc	tions)		
			sociation Other V	ear of formation:		number  State of local do	minila: MD		
		Summary	Sociation Care LY	ear or iormation.	TOGIN	State of legal do	miche. 1110		
20000000		Briefly describe the organization's mission or most	significant activities: JOHNS HO	PKINS BA	YVTEW	MEDICAL			
Activities & Governance	'	CENTER, A MEMBER OF JOHNS	HOPKINS MEDICINE.	PROVIDES	COMP	ASSIONAT	E		
rna		Check this box if the organization disco	***************************************						
ove	1	Number of voting members of the governing body			1 - 1		14		
Ğ		Number of independent voting members of the go					10		
es 8		Total number of individuals employed in calendar y					3958		
Ϋ́		Total number of volunteers (estimate if necessary)					416		
Ç	7 a	Total unrelated business revenue from Part VIII, co	olumn (C), line 12		7a		,306.		
_		Net unrelated business taxable income from Form				-147	,622.		
				Prior Ye		Current Y			
ē	8	Contributions and grants (Part VIII, line 1h)		16,378	<u>,777.</u>	14,996			
Revenue				464,474	,127.	505,486			
Re		Investment income (Part VIII, column (A), lines 3, 4		1,686		1,152			
	t .	Other revenue (Part VIII, column (A), lines 5, 6d, 8c		28,604		31,991			
		Total revenue - add lines 8 through 11 (must equal		511,144		553,627			
	1	Grants and similar amounts paid (Part IX, column (		2,100		2,092	,240.		
	I	Benefits paid to or for members (Part IX, column (A		041 700	0.	047 042	740		
Expenses		Salaries, other compensation, employee benefits (		241,708		247,243			
ë		Professional fundraising fees (Part IX, column (A), I			0.		0.		
Ä	1	Total fundraising expenses (Part IX, column (D), lin	· · · · · · · · · · · · · · · · · · ·	260 878	6//	293,562	0.61		
		Other expenses (Part IX, column (A), lines 11a-11d		504,688					
		Total expenses. Add lines 13-17 (must equal Part I Revenue less expenses. Subtract line 18 from line		6,456		10,728			
Ses	1.5	rievende less expenses. Subtract line 10 from line	12	Beginning of Cur		End of Ye			
ets	20	Total assets (Part X, line 16)				358,667			
Ass	21	Total liabilities (Part X, line 26)		271,333		329,619			
Net Assets Fund Baland	22	Net assets or fund balances. Subtract line 21 from	line 20	79,010		29,048			
Pa	rt II	Signature Block		· · ·	<u>, , , , , , , , , , , , , , , , , , , </u>	· · · · · · · · · · · · · · · · · · ·			
Und	er pena	Ities of perjury, I declare that I have examined this return,	including accompanying schedules and sta	tements, and to the	e best of my	knowledge and b	elief, it is		
true,	correc	t, and complete. Declaration of preparer (other than office	r) is based on all information of which prepa	arer has any knowl	edge.				
Sigi	า	Signature of officer		Date	)				
Her	е	CARL FRANCIOLI, V.P. F	INANCE						
		Type or print name and title							
		Print/Type preparer's name	Preparer's signature	Date	Check	PTIN			
Paid					self-employe	d			
	arer	Firm's name		Firm	ı's EIN 🛌		<del></del>		
Use	Only	Firm's address							
_				Pho	ne no.		<del></del>		
May	the If	RS discuss this return with the preparer shown abo	ve? (see instructions)				└── No		

Form	1990 (2011) MEDICAL CENTER, INC. 52-1341890 Page	ge <b>2</b>
	rt III Statement of Program Service Accomplishments	90 -
	Check if Schedule O contains a response to any question in this Part III	X
1	Briefly describe the organization's mission:	
	JOHNS HOPKINS BAYVIEW MEDICAL CENTER PROVIDES NEEDED MEDICAL CARE TO	
	INDIVIDUALS IN THE COMMUNITY REGARDLESS OF THE PATIENT'S ABILITY TO	
	PAY. SERVICES INCLUDE ROUTINE INPATIENT ANCILLARY AND OUTPATIENT CARE	<u> </u>
	IN SUUPORT OF THE HOSPITAL'S EXEMPT MISSION OF PROVIDING HEALTHCARE.	
2	Did the organization undertake any significant program services during the year which were not listed on	1
	the prior Form 990 or 990-EZ?	No
_	If "Yes," describe these new services on Schedule O.	1
3	Did the organization cease conducting, or make significant changes in how it conducts, any program services?	No
	If "Yes," describe these changes on Schedule O.	
4	Describe the organization's program service accomplishments for each of its three largest program services, as measured by expenses.	
	Section 501(c)(3) and 501(c)(4) organizations and section 4947(a)(1) trusts are required to report the amount of grants and allocations to others, the total expenses, and revenue, if any, for each program service reported.	
4a	(Code: ) (Expenses \$ 104,804,740 • including grants of \$ ) (Revenue \$ 106,692,678	3 \
ти	DEPARTMENT OF MEDICINE: THE DEPARTMENT OF MEDICINE IS COMMITTED TO THE	
	PRACTICE OF PRIMARY AND SPECIALITY MEDICARE CARE, THE TEACHING OF	
	MEDICAL STUDENTS, RESIDENTS, FELLOWS, ALLIED HEALTH PROFESSIONALS, AND	)
	PHYSICIANS, RESEARCH AND DEVELOPMENT IN BASIC SCIENCE, CLINICAL CARE,	_
	HEALTH SERVICES DELIVERY, AND MEDICAL EDUCATION, ADMINISTRATION OF	
	MEDICAL ACTIVITIES AT JOHNS HOPKINS BAYVIEW MEDICAL CENTER.	
	41 020 010	
4b	(Code:) (Expenses \$ 41,238,818. including grants of \$) (Revenue \$ 39,671,385	<u>) •</u> )
	CARE CENTER: THE JOHNS HOPKINS BAYVIEW CARE CENTER OFFERS A RANGE OF	
	CONTINUING CARE SERVICES TO THE COMMUNITY. LOCATED IN THE JOHN R.	
	BURTON PAVILION, ON THE CAMPUS OF THE JOHNS HOPKINS BAYVIEW MEDICAL	
	CENTER, THE JOINT COMMISSION AND CARF (COMMISSION ON ACCREDITATION OF	
	REHABILITATION FACILITIES) ACCREDITED FACILITY PROVIDES	
	VENTILATOR/RESPIRATORY CARE, INPATIENT REHABILITATION, COMPLEX MEDICAL	
	CARE, SPECIALIZED WOUND THERAPY AND PALLIATIVE CARE. OFFERING A BRIDG	
	BETWEEN HOSPITAL AND HOME FOR MANY PATIENTS, THE CARE CENTER'S FOCUS 1	S
	ON IMPROVING THE HEALTH AND WELL-BEING OF THESE PATIENTS BEFORE THEY	
	RETURN TO THEIR OWN ENVIRONMENTS. FOR OTHERS, THE CARE CENTER IS HOME	
	PROVIDING TRADITIONAL LONG-TERM CARE IN A WARM AND COMFORTABLE SETTING	
4c		<u>l •</u> )
	DEPARTMENT OF SURGERY: THE DEPARTMENT OF SURGERY OFFERS COMPREHENSIVE	
	SURGICAL CARE, INCLUDING SPECIALTIES IN GASTROINTESTINAL AND ABDOMINAL	
	WALL SURGERY, TRAUMA AND SURGICAL CRITICAL CARE, BARIATRIC SURGERY,	
	BURN AND RECONSTRUCTIVE SURGERY, SURGICAL ONCOLOGY, THORACIC SURGERY AND VASCULAR SURGERY. THE DEPARTMENT OF SURGERY FEATURES THE LATEST I	
	SURGICAL TECHNOLOGY, INCLUDING VIDEOSCOPIC AND MINIMALLY-INVASIVE	LIN_
	APPROACHES TO THE TREATMENT OF SURGICAL DISORDERS AND 24/7 EMERGENCY	
	COVERAGE OF OUR LEVEL II TRAUMA CENTER.	
	CO. LLUIC CI CON LLIVILL II INTOMY CHAIRM.	
4d	Other program services (Describe in Schedule O.)	
	(Expenses \$ 274,217,102. including grants of \$ 2,092,240.) (Revenue \$ 273,420,594.)	
4e	Total program service expenses ► 496,320,490.	
	- 000 c	

#### JOHNS HOPKINS BAYVIEW MEDICAL CENTER, INC.

Form 990 (2011) MEDICAL CENT
Part IV Checklist of Required Schedules

1 Is the organization described in section 501(c)(s) or 4947(e)(1) (other than a private foundation)?  1 If the organization required to complete Schedule B, Schedule of Contributors?  2 Is the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? If "Yes," complete Schedule C, Part II  3 Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(f)(4) election in effect during the tex year? If "Yes," complete Schedule C, Part II  5 Is the organization assection 501(c)(4), 501(c)(5), or 501(c)(6) organization that recolves membership dues, assessments, or similar amounts as defined in Revenue Procedule 98-179 If "Yes," complete Schedule C, Part II  5 Is the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to provide advise on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part II  7 Did the organization receive or hold a conservation essement, including essements to preserve open space, the environment, instoric land areas, or historic structures? If "Yes," complete Schedule D, Part II  8 Did the organization receive or hold a conservation essement, including essements to preserve open space, the environment, instoric land areas, or historic structures? If "Yes," complete Schedule D, Part II  9 Did the organization receive or hold a conservation essement, including essements to preserve open space, the environment, instoric land areas, or historic structures? If "Yes," complete Schedule D, Part II  10 Did the organization receive or hold a conservation essement, including essements to preserve open space, the environment, or part III  10 Did the organization receive or hold a conservation essement, including essements to preserve open space, the environment, preserve open space, the environment of the seminary III of the organization resort an amount for beat heapting sch	Ye	Yes	No
List the organization required to complete Schedule B, Schedule of Contributors?  Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? If "Yes," complete Schedule C, Part I  Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(t)(4) election in effect during the tax year? If "Yes," complete Schedule C, Part II  Is the organization as ection 501(c)(4), 501(c)(6), or 501(c)(6) organization that receives membership dues, assessments, or similar amounts as defined in Revenue Procedure 9.8.19 If "Yes," complete Schedule C, Part II  Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts for which donors have the right to provide advice on the distribution or investment or accounts for the schedule D, Part V in the environment, it is a propriet an amount for the views of art, historical treasures or other similar assests in the right of yes, "complete Schedule D, Part V in the organization report an amount for funds funds in the propriet and part views," complete Schedule D, Part V in the organization report an amo			
3 Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public ordice? If "yes," complete Schedule C, Part I "  Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year? If "Yes," complete Schedule C, Part II "  Is the organization a section 501(h), 910(s), or 501(s)(g) organization that receives membership dues, assessments, or similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C, Part II "  5 Did the organization in any donor advised funds or any similar funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part II "  7 Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete Schedule D, Part II "  8 Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete Schedule D, Part II "  9 Did the organization report an amount in Part X, line 21; serve as a custodian for amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or debt negotiation services? If "Yes," complete Schedule D, Part V    10 Did the organization report an amount for fined politication, hold assets in temporarily restricted endowments, permanent endowments, or quasi-endowments? If "Yes," complete Schedule D, Part V    11 If the organization report an amount for investments - other securities in Part X, line 10? If "Yes," complete Schedule D, Part V    12 Did the organization report an amount for historial treatments for the tax year investments assets reported in Part X, line 16? If "Yes," complete Schedule D, Part V    12 Did the organization report an amount for other assets in Part X, line 15? If "Yes," complete Schedule D, Part X    13 Did the organization separat		X	
public office? If "Yes," complete Schedule C, Part I  Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(b)) election in effect during the tax year? If "Yes," complete Schedule C, Part II  Is the organization a section 501(c)(4), 501(c)(6), or 501(c)(6) organization that receives membership dues, assessments, or similar amounts as defined in Revenue Procedure 88-19 II "Yes," complete Schedule C, Part II  Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts for which donors have the right to provide advice on the distribution or investment or accounts for the schedule D, Part II  Did the organization report an amount for the following question services? If "Yes," complete Schedule D, Part VII  Did the organization report an amount for investments - other securities in Part X, line 12 that is 5% or more of its total assets reported in Part X, line 167 If "Yes," complete Schedule D, Part VII  Did the organization report an amount for investments - program related in Part X, line 150 If a separate schedule D, Part X II  Did the organization report an amount for other assets in Part X, line 150 II	<u>2   X</u>	<u>X</u>	ļ
4. Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year? If "Yes," complete Schedule C, Part II I Is the organization as section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C, Part II I Post Side Did the organization maintain any door advised funds or any similar funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts of which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part II I Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete Schedule D, Part II I I Did the organization report an amount in Part X, line 21; serve as a custodian for amounts not listed in Part X, or provide architectures of "Yes," complete Schedule D, Part II I Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments, permanent endowments, or quasi-endowments? If "Yes," complete Schedule D, Part IV I If the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D, Part VI I If the organization report an amount for investments - other securities in Part X, line 12 If "Yes," complete Schedule D, Part VI I I I the organization report an amount for investments - other securities in Part X, line 13 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VI I Did the organization report an amount for investments - other securities in Part X, line 13 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part X I I Did the organization report an amount for other labilit			,,
during the tax year // "Yes," complete Schedule C, Part II	<u> </u>		X
5 Is the organization a section Soft(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or similar amounts as defined in Revenue Procedure 9B-19? If "Yes," complete Schedule C, Part III or provide advice on the distribution or investment of amounts in such funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part II or Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete Schedule D, Part II or Other organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete Schedule D, Part IV or Oth the organization report an amount in Part X, line 21; serve as a custodian for amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or debt negotiation services? If "Yes," complete Schedule D, Part IV or Other organization, indictly or through a related organization, hold assets in temporarily restricted endowments, permanent endowments, or quasi-endowments? If "Yes," complete Schedule D, Part V or If If the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D, Part V or Did the organization report an amount for investments or other securities in Part X, line 10? If "Yes," complete Schedule D, Part VII or Did the organization report an amount for investments or there securities in Part X, line 13 that is 5% or more of its total assests reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII or Did the organization report an amount for investments or the securities in Part X, line 13 that is 5% or more of its total assests reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII or Did the organization report		3.7	
similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C, Part III  Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts for "Yes," complete Schedule D, Part II  Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historical areas, or historic structures? If "Yes," complete Schedule D, Part III  Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete Schedule D, Part III  Did the organization pepor an amount in Part X, line 21; serve as a custodian for amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or debt negotiation services? If "Yes," complete Schedule D, Part IV  Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments, permanent endowments, or quasi-endowments? If "Yes," complete Schedule D, Part V V  If the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D, Part VIII  Did the organization report an amount for investments - other securities in Part X, line 12 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII  Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part X VIII  Did the organization seport an amount for other isabilities in Part X, line 15 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part X VIII  Did the organization or seport or part X, line 16 that is part X, line	<u>-                                    </u>	X	-
6 Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part III 7 Did the organization report an amount in Part X, line 21; serve as a custodian for amounts not listed in Part X; or provide credit conseiling, debt management, redit repair, or debt negotiation services? If "Yes," complete Schedule D, Part IV 9 Did the organization report an amount in Part X, line 21; serve as a custodian for amounts not listed in Part X; or provide credit conseiling, debt management, redit repair, or debt negotiation services? If "Yes," complete Schedule D, Part V 10 Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments, permanent endowments, or quasi-endowments? If "Yes," complete Schedule D, Part V 11 If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Part V III If the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D, Part V III 11 Did the organization report an amount for investments - other securities in Part X, line 12 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part V III 11 Did the organization report an amount for other assets in Part X, line 18 that is 5% or more of its total assets reported in Part X, line 18? If "Yes," complete Schedule D, Part IV III 11 Did the organization report an amount for other assets in Part X, line 18 that is 5% or more of its total assets reported in Part X, line 18? If "Yes," complete Schedule D, Part IV III 11 Did the organization report an amount for other assets in Part X, lin			v
provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	<u>'</u>		X
7 Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part III 19 Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete Schedule D, Part III 19 Did the organization report an amount in Part X, line 21; serve as a custodian for amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or debt negotiation services? If "Yes," complete Schedule D, Part IV 10 Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments, permanent endowments, or quasi-endowments? If "Yes," complete Schedule D, Part V 11 If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, IV, IV, IV, IV, IV, IV, IV, IV, IV,			x
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Part X, line 16? If "Yes," complete Schedule D, Part IX  11.  e Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X  f Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X  11.  12a Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete Schedule D, Parts XI, XII, and XIII  b Was the organization included in consolidated, independent audited financial statements for the tax year? If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI, XII, and XIII is optional  12 Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E  13 Is the organization maintain an office, employees, or agents outside of the United States?  b Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000 or more? If "Yes," complete Schedule F, Parts I and IV  15 Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or assistance to any organization or entity located outside the United States? If "Yes," complete Schedule F, Parts III and IV  16 Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part II  17 Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? If "Yes," complete Schedule G, Part II  18 Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes," complete Schedule G,	C		
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b If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return? 20		X	<b></b>
		X )	<u> </u>

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JOHNS HOPKINS BAYVIEW MEDICAL CENTER, INC.

Form 990 (2011) MEDICAL CENTER, IN Part IV Checklist of Required Schedules (continued)

			Yes	No
21	Did the organization report more than \$5,000 of grants and other assistance to any government or organization in the			
	United States on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II	21	X	
22	Did the organization report more than \$5,000 of grants and other assistance to individuals in the United States on Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22		х
23	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current			
	and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete			
	Schedule J	23	х	
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the			
	last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete			
	Schedule K. If "No", go to line 25	24a	х	
b	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		Х
c	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease			
	any tax-exempt bonds?	24c		X
d	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		X
<b>25</b> a	Section 501(c)(3) and 501(c)(4) organizations. Did the organization engage in an excess benefit transaction with a			
	disqualified person during the year? If "Yes," complete Schedule L, Part I	25a		X
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and			
	that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete			
	Schedule L, Part I	25b		X
26	Was a loan to or by a current or former officer, director, trustee, key employee, highly compensated employee, or disqualified			
	person outstanding as of the end of the organization's tax year? If "Yes," complete Schedule L, Part II	26		X
27	Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial			
	contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity or family member			
	of any of these persons? If "Yes," complete Schedule L, Part III	27		X
28	Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV			
_	instructions for applicable filing thresholds, conditions, and exceptions):			v
	A current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28a		X
	A family member of a current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28b		
·	An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) was an officer, director, trustee, or direct or indirect owner? If "Yes," complete Schedule L, Part IV	00-		Х
29	Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M	28c 29		X
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation	29		
-	contributions? If "Yes," complete Schedule M	30		Х
31	Did the organization liquidate, terminate, or dissolve and cease operations?	- 50		
-	If "Yes," complete Schedule N, Part I	31	- 1	Х
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete	<u> </u>		
	Schedule N, Part II	32		Х
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations			
	sections 301.7701-2 and 301.7701-3? If "Yes," complete Schedule R, Part I	33		X
34	Was the organization related to any tax-exempt or taxable entity?			
	If "Yes," complete Schedule R, Parts II, III, IV, and V, line 1	34	Х	
35a	Did the organization have a controlled entity within the meaning of section 512(b)(13)?	35a		Х
b	Did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of			
	section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2	35b		X
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization?		Ī	
	If "Yes," complete Schedule R, Part V, line 2	36		X
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization			
	and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI	37		X
38	Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11 and 19?			
	Note. All Form 990 filers are required to complete Schedule O	38	Х	

# Form 990 (2011) MEDICAL CENTER, INC. Part V Statements Regarding Other IRS Filings and Tax Compliance

	Check if Schedule O contains a response to any question in this Part V					
					Yes	No
1a	Enter the number reported in Box 3 of Form 1096. Enter -0- if not applicable	1a	363			
b	Enter the number of Forms W-2G included in line 1a. Enter -0- if not applicable	1b	0			
С	Did the organization comply with backup withholding rules for reportable payments to vendors and r	eportal	ole gaming			
	(gambling) winnings to prize winners?			1c	Х	
2a	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements,					
	filed for the calendar year ending with or within the year covered by this return	2a	3958			
b	If at least one is reported on line 2a, did the organization file all required federal employment tax returns	ns?		2b	Х	30 100
	Note. If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions	s)				
За	Did the organization have unrelated business gross income of \$1,000 or more during the year?			3a	Х	
	If IIV = II be it filed a Farry COOT for this are all filled I provide an authorized in Octobries O			3b	Х	
4a	At any time during the calendar year, did the organization have an interest in, or a signature or other					
	financial account in a foreign country (such as a bank account, securities account, or other financial			4a		Х
b	If "Yes," enter the name of the foreign country: ▶		, ,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,			
	See instructions for filing requirements for Form TD F 90-22.1, Report of Foreign Bank and Financial	Accour	nts.			
5a	Man the constant of the consta			5a	s virototterres	Х
b	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transa			5b		Х
	If "Yes," to line 5a or 5b, did the organization file Form 8886-T?			5c		
	Does the organization have annual gross receipts that are normally greater than \$100,000, and did the					
	any contributions that were not tax deductible?			6a		х
b	If "Yes," did the organization include with every solicitation an express statement that such contribut					
	were not tax deductible?		<b>J</b>	6b		İ
7	Organizations that may receive deductible contributions under section 170(c).					
а	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and ser	vices p	ovided to the payor?	7a	er weken en de	Х
b	TENSE III III III III III III III III III I		, ,	7b		
	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it w					
	to file Form 8282?	-		7c		Х
d	If "Yes," indicate the number of Forms 8282 filed during the year	7d				
	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit of	ontrac	t?	7e	X180 ¥250 1.000	
f	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contri		· ·	7f		
g	If the organization received a contribution of qualified intellectual property, did the organization file Fo			7g		
h	If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization			7h		
8	Sponsoring organizations maintaining donor advised funds and section 509(a)(3) supporting organizations. Di	d the su	pporting			
	organization, or a donor advised fund maintained by a sponsoring organization, have excess business holdings at			8		220000000000000000000000000000000000000
9	Sponsoring organizations maintaining donor advised funds.					
а	Did the organization make any taxable distributions under section 4966?			9a	(0.000000000000000000000000000000000000	CARRIED SAFE
b	Did the organization make a distribution to a donor, donor advisor, or related person?			9b		
10	Section 501(c)(7) organizations. Enter:					
а	Initiation fees and capital contributions included on Part VIII, line 12	10a				
	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities	10b				
11	Section 501(c)(12) organizations. Enter:					
а	Gross income from members or shareholders	11a				
b	Gross income from other sources (Do not net amounts due or paid to other sources against					
	amounts due or received from them.)	11b		100		
12a	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form	1041?		12a		
b	If "Yes," enter the amount of tax-exempt interest received or accrued during the year	12b				
13	Section 501(c)(29) qualified nonprofit health insurance issuers.					
а	Is the organization licensed to issue qualified health plans in more than one state?			13a		
	Note. See the instructions for additional information the organization must report on Schedule O.					
b	Enter the amount of reserves the organization is required to maintain by the states in which the					
	organization is licensed to issue qualified health plans	13b				
С	Enter the amount of reserves on hand	13c				
	Did the organization receive only payments for indeed tenning continue during the tay years			14a		X
b	If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation in Schedule			14b		
				Eorm	gan /	2011

Form 990 (2011) MEDICAL CENTER, INC. 52-1341890 Page Part VI Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, and for a "No" response to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions.

	Check if Schedule O contains a response to any question in this Part VI			X
Sec	tion A. Governing Body and Management			
			Yes	No
1a	Enter the number of voting members of the governing body at the end of the tax year 14	Į.		
	If there are material differences in voting rights among members of the governing body, or if the governing	1		
	body delegated broad authority to an executive committee or similar committee, explain in Schedule O.			
b	Enter the number of voting members included in line 1a, above, who are independent 1b 1	)		
2	Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other	1		
	officer, director, trustee, or key employee?	2	-549000000	Х
3	Did the organization delegate control over management duties customarily performed by or under the direct supervision			
	of officers, directors, or trustees, or key employees to a management company or other person?	3		Х
4	Did the organization make any significant changes to its governing documents since the prior Form 990 was filed?	4		Х
5	Did the organization become aware during the year of a significant diversion of the organization's assets?	5		X
6	Did the organization have members or stockholders?	6		Х
7a	Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or			
	more members of the governing body?	7a	х	
b	Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or	<u> </u>		
	persons other than the governing body?	7b	х	
8	Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following:			
а	The governing body?	8a	Х	
b	Each committee with authority to act on behalf of the governing body?	8b	Х	
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the			
	organization's mailing address? If "Yes," provide the names and addresses in Schedule O	9		X
Sec	tion B. Policies (This Section B requests information about policies not required by the Internal Revenue Code.)	1 0		
			Yes	No
10a	Did the organization have local chapters, branches, or affiliates?	10a		X
	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates,			
	and branches to ensure their operations are consistent with the organization's exempt purposes?	10b		
11a	Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?	11a	Х	
	Describe in Schedule O the process, if any, used by the organization to review this Form 990.			
12a	Did the organization have a written conflict of interest policy? If "No," go to line 13	12a	Х	10000000000000000000000000000000000000
b	Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts?	12b	Х	
С	Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe			
	in Schedule O how this was done	12c	Х	
13	Did the organization have a written whistleblower policy?	13	Х	
14	Did the organization have a written document retention and destruction policy?	14	X	
15	Did the process for determining compensation of the following persons include a review and approval by independent			
	persons, comparability data, and contemporaneous substantiation of the deliberation and decision?			
а	The organization's CEO, Executive Director, or top management official	15a	Х	780000000-430
	Other officers or key employees of the organization	15b	Х	
	If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions).			
16a	Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a			
	taxable entity during the year?	16a	S\$3000 2550 r 4000 s	Х
b	If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation			
	in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's			
	exempt status with respect to such arrangements?	16b	210-36665833	16.00 PM 15.00
Sec	tion C. Disclosure			
17	List the states with which a copy of this Form 990 is required to be filed ►MD			
18	Section 6104 requires an organization to make its Forms 1023 (or 1024 if applicable), 990, and 990-T (Section 501(c)(3)s only)	availah	le	
	for public inspection. Indicate how you made these available. Check all that apply.			
	Own website Another's website X Upon request			
19	Describe in Schedule O whether (and if so, how), the organization made its governing documents, conflict of interest policy, ar	d finar	icial	
	statements available to the public during the tax year.	IWI		
20	State the name, physical address, and telephone number of the person who possesses the books and records of the organization of the person who possesses the books and records of the organization of the person who possesses the books and records of the organization of the person who possesses the books and records of the organization of the person who possesses the books and records of the organization of the person who possesses the books and records of the organization of the person who possesses the books and records of the organization of the person who possesses the books and records of the organization of the person who possesses the books and records of the organization of the person who possesses the books and records of the organization of the person who possesses the books and records of the organization of the person who possesses the books and records of the organization of the person who possesses the books and records of the person who possesses the books are person of the person who person of the person who person of the person of the person of the person who person of the pers	tion:		
	THE CORPORATION - 443-997-5724			
	3910 KESWICK RD, SOUTH BLDG, 4TH FLOOR, STE. 4300A, BALTIMORE,	MD	21	211

#### Form 990 (2011)

#### Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated **Employees, and Independent Contractors**

Check if Schedule O contains a response to any question in this Part VII

Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

- 1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.
- List all of the organization's current officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation.
   Enter -0- in columns (D), (E), and (F) if no compensation was paid.
   List all of the organization's current key employees, if any. See instructions for definition of "key employee."
- List the organization's five current highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations.

Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee.

- List all of the organization's former officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.
- List all of the organization's former directors or trustees that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations.

List persons in the following order: individual trustees or directors; institutional trustees; officers; key employees; highest compensated employees; and former such persons.

(A) Name and Title	(B) Average hours per week	box	not c , unle cer an	Pos heck ss pe	more	than	h an	(D) Reportable compensation from	(E) Reportable compensation from related	(F) Estimated amount of other
	(describe hours for related organizations in Schedule O)	Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former	the organization (W-2/1099-MISC)	organizations (W-2/1099-MISC)	compensation from the organization and related organizations
(1) RICHARD G. BENNETT, M.D. PRESIDENT/TRUSTEE	40.00	v		Х				607,942.	0.	181,317.
(2) JAMES T. DRESHER, JR.	40.00	<u>A</u>	-	<u> </u>		H	-	007,342.	U•	101,317.
VICE CHAIR/TRUSTEE	1.00	x		х				0.	0.	0.
(3) JOHN R. BURTON, M.D.								,		
TRUSTEE EMERITUS	1.00	Х						0.	0.	0.
(4) ROBERT D. H. HARVEY										-
TRUSTEE EMERITUS	1.00	X					İ	0.	0.	0.
(5) CAROLYN J. KRYSIAK										
TRUSTEE	1.00	Х						0.	0.	0.
(6) ANDREW SATIN, M.D.	_									
TRUSTEE	1.00	X					L	0.	0.	0.
(7) SHERIDAN J. SMITH										
TRUSTEE	1.00	X				<u></u>		0.	0.	0.
(8) RONALD J. WERTHMAN									00	
TREASURER/TRUSTEE	1.00	X		X			<u> </u>	0.	885,776.	194,736.
(9) RONALD R. PETERSON	1								1 500 555	
TRUSTEE/VICE CHAIRMAN	1.00	Х		X				0.	1,703,555.	1,777,977.
(10) JUDY A. REITZ, SC.D TRUSTEE	1 00	x						0.	007 605	E07 600
(11) DAVID B. HELLMANN, M.D.	1.00	_	_					0.	00/,040.	597,698.
VP RESEARCH/TRUSTEE	1.00	х		х				0.	0.	0.
(12) GEORGE H. MANTAKOS						<b></b>				
TRUSTEE	1.00	Х						0.	0.	0.
(13) FRANCIS X. KNOTT										
VICE CHAIRMAN/TRUSTEE	1.00	Х		х				0.	0.	0.
(14) PHILIP D. ZIEVE, M.D.										·
TRUSTEE EMERITUS	1.00	Х						0.	0.	0.
(15) MARJORIE RODGERS CHESHIRE										
TRUSTEE	1.00	X					L	0.	0.	0.
(16) MICHAEL SEAN BEATTY										
TRUSTEE	1.00	Х						0.	0.	0.
(17) KENNETH M. STUZIN										
TRUSTEE	1.00	Х						0.	0.	0.

#### 52-1341890

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Form 990 (2011)

JOHNS HOPKINS BAYVIEW MEDICAL CENTER, INC.

Part VII Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees (continued) (B) (A) (D) (F) Position Average Name and title Reportable Reportable Estimated (do not check more than one hours per box, unless person is both an compensation compensation amount of week officer and a director/trustee) from from related other (describe the organizations compensation trustee or directo (W-2/1099-MISC) hours for organization from the related Institutional trustee (W-2/1099-MISC) organization Highest compens employee organizations and related key employee in Schedule organizations O) (18) MARIA V. KOSZALKA, ED.D., R.N. 40.00 X 274,226 VP/PATIENT CARE SRV 0. 82,582. (19) CRAIG R. BRODIAN X VP/HUMAN RESOURCES 40.00 424,514 0. 84,690. (20) ANITA M. LANGFORD 40.00 Х 272,214. VP/CARE MANAGEMENT SERVICE 0. 167,384. (21) G. DANIEL SHEALER JR. X SECRETARY 463,464. 1.00 121,415. (22) CARL H. FRANCIOLI X VP/ FINANCE 40.00 519,813. 0. 100,626. (23) CHARLES B. REULAND, SC.D. VP/ CLINICAL OPERATIONS 40.00 Х 499,410. 0. 108,572. (24) CHERYL KOCH VP/ CARE MANAGMENT SERVICE 40.00 X 210,438. 0. 195,186. (25) RENEE J. BLANDING, M.D. VICE PRESIDENT MEDICAL AFFIARS 40.00 Х 0. 0. 0. (26) MELISSA HELICKE X 40.00 184,100. DEAN OF CAMPUS 31,542. 2,992,657. 3,940,420. 3,643,725. 1b Sub-total c Total from continuation sheets to Part VII, Section A 786,974. 392,981. 643,854. 3,779,631. 4,584,274. 4,036,706. d Total (add lines 1b and 1c). Total number of individuals (including but not limited to those listed above) who received more than \$100,000 of reportable 230 compensation from the organization Yes No Did the organization list any former officer, director, or trustee, key employee, or highest compensated employee on line 1a? If "Yes," complete Schedule J for such individual X 3 For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than \$150,000? If "Yes," complete Schedule J for such individual Х 4 Did any person listed on line 1a receive or accrue compensation from any unrelated organization or individual for services rendered to the organization? If "Yes," complete Schedule J for such person X Section B. Independent Contractors Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from

the organization. Report compensation for the calendar year ending with or within the organization's tax year.

(A) Name and business address	(B) Description of services	(C) Compensation
ARAMARK CORPORATION		
601 LIGHT STREET, BALTIMORE, MD 21230	FOOD SERVICES	7,445,838.
BROADWAY SERVICES, INC., 3709 E. MONUMENT		
STREET, BALTIMORE, MD 21205	MANAGMENT SERVICES	7,226,847.
MCIC VERMONT, INC., 900 ASHWOOD PKWY, STE		
400, ATLANTA, GA 30338, ATLANTA, GA 30	INSURANCE	4,762,619.
KINSLEY CONSTRUCTION INC.	CONSTRUCTION	
PO BOX 2886, YORK, PA 17405	SERVICES	4,584,026.
FSK LAND CORP, 3709 E. MONUMENT STREET,		
BALTIMORE, MD 21205	RENT	1,711,263.
2 Total number of independent contractors (including but not limited to those list	ed above) who received more than	
\$100,000 of compensation from the organization > 71		

Part VII Section A. Officers, Directors (A)	(B)			((	C)			(D)	(E)	(F)
Name and title	Average			Pos		)		Reportable	Reportable	Estimated
	hours	(cl	heck	call t	that	арр	ly)	compensation	compensation	amount of
	per							from	from related	other
	week	5				loyee		the organization	organizations (W-2/1099-MISC)	compensation from the
		direct	İ			d ear		(W-2/1099-MISC)	(W-2/1099-MISC)	organization
		tee or	stee			nsate		(11 2) 1000 111100)		and related
		l trus	nal tru		loyee	dwo				organizations
		Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former			
(27) BETH PETTERSON		Ē	Ĕ	5	22	歪	요			
REGISTERED NURSE	40.00					X		154,358.	0.	63,665
(28) DAVID STRAPPELLI					-	<del> </del>				
DIRECTOR CONTRACT/RESEARCH	40.00					х		163,104.	0.	89,049
(29) JOHN PRETO						$\vdash$				,
NURSING DIVISION DIRECTOR	40.00					х		154,197.	0.	92,537
(30) WILLIAM CARRUTH										
ADMINISTRATION PERIOP SVCS	40.00					X		160,525.	0.	33,655
(31) JAMES MILLER	40.00					3,7		154 700		
SR DIR PERSONNEL SERVICES (32) GREGORY F. SCHAFFER	40.00		_	$\vdash$	ļ	Х	ļ	154,790.	0.	64,035
FORMER PRESIDENT/TRUSTEE	40.00						х	0.	643,854.	50,040
					$\vdash$		-		013,0310	30,010
				Ш	ļ		<u> </u>			
				$\vdash\vdash$	-		Н			
WWW. 17										
	1									
				Щ						
	. , , ,									
				П						
otal to Part VII, Section A, line 1c								786,974.	643,854.	392 981

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JOHNS HOPKINS BAYVIEW Form 990 (2011) MEDICAL CENTER, INC.

Part VIII Statement of Revenue

		Statement of Never			(A) Total revenue	(B) Related or exempt function revenue	(C) Unrelated business revenue	Revenue excluded from tax under sections 512, 513, or 514
nts	1 a	Federated campaigns	1a					
ig al	b	Membership dues	1b					
S, A	С	Fundraising events	1c					
ar /			1d					
iğ,	е	Government grants (contribut	tions) 1e	13,409,620.				
i Si	f	All other contributions, gifts, gran	its, and					
혈		similar amounts not included abo	ve 1f	1586943.				
Contributions, Gifts, Grants and Other Similar Amounts	g	Noncash contributions included in lines	1a-1f: \$			L.		
<u>8</u>	h	Total. Add lines 1a-1f		<b>&gt;</b>	14,996,563.			100
				Business Code				
ဗ္	2 a	NET PATIENT SRV	7C	621990	505,486,738.	505,486,738.		
Program Service Revenue	b							
n S	С							
Rev	d	<u> </u>	·					
Š	е							
-	f	All other program service reve			E0E 106 E00			
-	g	Total. Add lines 2a-2f			505,486,738.			
	3	Investment income (including	•	•	1483539.			1 402 520
		other similar amounts)			T#03333.			1,483,539.
	4	Income from investment of tax						
	5	Royalties		1				
	6 0	Gross rents	(i) Real 1,227,075	(ii) Personal				
		Gross rents Less: rental expenses	0.					
		Rental income or (loss)	1,227,075					
					1227075.	•	14,751.	1,212,324.
		Gross amount from sales of	(i) Securities	(ii) Other				
	, "	assets other than inventory	27,748,000	<del>                                     </del>				
İ	b	Less: cost or other basis						
	-	and sales expenses	27,644,639	434303.				
	С	Gain or (loss)						
		Net gain or (loss)		·	-330,942.	-330,942.	# 1541.12.00.10.00.10.10.10.10.10.10.10.10.10.10.	322020-00000000000000000000000000000000
اه		Gross income from fundraising						
enne		including \$	of					
ě		contributions reported on line	1c). See					
Other Rev		Part IV, line 18	а					
Ě		Less: direct expenses						
	С	Net income or (loss) from fund	draising events	<b>&gt;</b>				
	9 a	Gross income from gaming ac						
		Part IV, line 19						
		Less: direct expenses						
l		Net income or (loss) from gam		······ <b>&gt;</b>	NEW NEST TOWARD AREAS			
1	10 a	Gross sales of inventory, less		360555.				
		and allowances						
		Less: cost of goods sold	b of inventors		360,555.		360,555.	
ł	C	Net income or (loss) from sale Miscellaneous Revenu		Rusinosa Cada	300,333.		300,333.	
ŀ	11 -	OTHER OPERATING		Business Code 900099	16,893,069.	16,893,069.		
		RETAIL PHARMACY		446110	8252822.	20,000,000.		8,252,822.
	n	ADMIN/MGMT FEES		900099	4967144.			4,967,144.
	d d	A.U 41	<u> </u>	900099	291,143.	283,830.		7,313.
		Total. Add lines 11a-11d			30,404,178.	,		,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,
	12	Total revenue See instructions	***************************************		553 627 706	522 332 695	375 306.	15 923 142

#### Part IX | Statement of Functional Expenses

Section 501(c)(3) and 501(c)(4) organizations must complete all columns. All other organizations must complete column (A) but are not required to complete columns (B), (C), and (D).

	Check if Schedule O contains a responsion tinclude amounts reported on lines 6b, 8b, 9b, and 10b of Part VIII.	(A) Total expenses	(B) Program service	(C) Management and	(D) Fundraising
1	Grants and other assistance to governments and		expenses	general expenses	expenses
•	organizations in the United States. See Part IV, line 21	2,092,240.	2,092,240.		
2	Grants and other assistance to individuals in		2,002,2200		
_	the United States. See Part IV, line 22				
3	Grants and other assistance to governments,	***			
	organizations, and individuals outside the				
	United States. See Part IV, lines 15 and 16				
4	Benefits paid to or for members				
5	Compensation of current officers, directors,				
•	trustees, and key employees	2,992,656.		2,992,656.	
6	Compensation not included above, to disqualified				
•	persons (as defined under section 4958(f)(1)) and				
	persons described in section 4958(c)(3)(B)			•	
7	Other salaries and wages	180900405.	164489546.	16,410,859.	
8	Pension plan accruals and contributions (include				
J	section 401(k) and section 403(b) employer contributions)	17.432.382	15,593,000.	1,839,382.	
9	Other employee benefits	32 109 679	28,721,619.	3,388,060.	
10	Payroll taxes	13,808,620	12,351,600.	1,457,020.	
11	Fees for services (non-employees):	13,000,020	12,331,000	1,137,020.	
''					
b		3,500.	3,131.	369.	
		3,300.	3,131.	305.	/
ب 2	9	53,832.		53,832.	
u	LobbyingProfessional fundraising services. See Part IV, line 17	33,032.		33,032.	
f	Investment management fees				
		25,038,931.	23,132,423.	1,906,508.	
g 12	OtherAdvertising and promotion	442,914.	396,180.	46,734.	
13		79,563,039.		3,419,745.	
14	Office expenses Information technology	2,956,211.	2,644,286.	311,925.	
15		2,550,2110	2,044,200	311, 323.	
16	Royalties	9,588,826.	8,577,059.	1,011,767.	
17	Occupancy	590,165.	2,343.	587,822.	
18	Travel Payments of travel or entertainment expenses	330,103.	2,545	301,022.	
10	for any federal, state, or local public officials				
19	Conferences, conventions, and meetings	328,686.	263,258.	65,428.	
		3,293,557.	2,944,585.	348,972.	
20 21	Interest Payments to affiliates	3,433,3374	2,544,505.	340,372.	
22	Depreciation, depletion, and amortization	24,002,292.	21,469,685.	2,532,607.	
23	In the same of the	2,811,190.	2,738,245.	72,945.	
23 24	Other expenses. Itemize expenses not covered	2,011,150.	A,730,A±3+	72,743.	
24	above. (List miscellaneous expenses in line 24e. If line 24e amount exceeds 10% of line 25, column (A)				
	amount, list line 24e expenses on Schedule 0.)				
а	PURCHASED SERVICES - AF	84,172,872.	75,291,353.	8,881,519.	
b	BAD DEBT	27,932,519.	27,932,519.		
С	LAB SERVICES	11,902,898.	11,902,898.		
d	DIETARY (CATERING)	5,972,239.	5,818,523.	153,716.	
е	All other expenses	14,909,290.	13,812,703.	1,096,587.	
25	Total functional expenses. Add lines 1 through 24e	542898943.	496320490.	46,578,453.	0
26	Joint costs. Complete this line only if the organization				
	reported in column (B) joint costs from a combined				
	educational campaign and fundraising solicitation.				
	Check here if following SOP 98-2 (ASC 958-720)				

Form 990 (2011)
Part X Balance Sheet

Pa	rt X	Balance Sheet			
			(A) Beginning of year		<b>(B)</b> End of year
	1	Cash - non-interest-bearing		1	
Assets	2	Savings and temporary cash investments	31,727,140.	2	26,375,582.
	3	Pledges and grants receivable, net		3	7,705,126.
	4	Accounts receivable, net		4	67,014,602.
	5	Receivables from current and former officers, directors, trustees, key			
		employees, and highest compensated employees. Complete Part II			
		of Schedule L		5	
	6	Receivables from other disqualified persons (as defined under section			
		4958(f)(1)), persons described in section 4958(c)(3)(B), and contributing			
		employers and sponsoring organizations of section 501(c)(9) voluntary			
		employees' beneficiary organizations (see instructions)		6	
	7	Notes and loans receivable, net		7	
Ass	8	Inventories for sale or use		8	7,079,997.
	9	Prepaid expenses and deferred charges	1 272 11/1	9	1,729,386.
	10a	Land, buildings, and equipment: cost or other			
		basis. Complete Part VI of Schedule D 10a 427, 148, 83	7.		
	b	Less: accumulated depreciation 10b 258,574,476	5 •  167,074,891 •  1	10c	168,574,361.
	11	Investments - publicly traded securities	28,850,948.	11	32,837,092.
	12	Investments - other securities. See Part IV, line 11		12	14,098,039.
	13	Investments - program-related. See Part IV, line 11		13	
	14	Intangible assets		14	
	15	Other assets. See Part IV, line 11	27,451,217.	15	33,253,058.
	16	Total assets. Add lines 1 through 15 (must equal line 34)	350,343,726.	16	358,667,243.
	17	Accounts payable and accrued expenses	42,925,155.	17	45,925,245.
	18	Grants payable		18	
	19	Deferred revenue		19	
	20	Tax-exempt bond liabilities	1 1 0 0 1 0 0 6 1 1	20	96,890,695.
S	21	Escrow or custodial account liability. Complete Part IV of Schedule D		21	
Liabilities	22	Payables to current and former officers, directors, trustees, key employees,			
abi		highest compensated employees, and disqualified persons. Complete Part II		- 1	
		of Schedule L		22	
	23	Secured mortgages and notes payable to unrelated third parties		23	
	24	Unsecured notes and loans payable to unrelated third parties		24	
	25	Other liabilities (including federal income tax, payables to related third			
		parties, and other liabilities not included on lines 17-24). Complete Part X of		1	
		Schedule D	126,189,399.	25	186,803,090.
	26	Total liabilities. Add lines 17 through 25		26	329,619,030.
		Organizations that follow SFAS 117, check here   X and complete			
စ္မ		lines 27 through 29, and lines 33 and 34.			
anc	27	Unrestricted net assets		27	21,343,087.
Bal	28	Temporarily restricted net assets	··	28	4,130,753.
nd I	29	Permanently restricted net assets	3,574,373.	29	3,574,373.
Ţ		Organizations that do not follow SFAS 117, check here   and			
Net Assets or Fund Balances		complete lines 30 through 34.			
ets	30	Capital stock or trust principal, or current funds		30	
Ass	31	Paid-in or capital surplus, or land, building, or equipment fund		31	
et	32	Retained earnings, endowment, accumulated income, or other funds	·	32	00 040 040
Z	33	Total net assets or fund balances	" 250 242 506	33	29,048,213.
	34	Total liabilities and net assets/fund balances	350,343,726.	34	358,667,243.
					Form <b>990</b> (2011)

## JOHNS HOPKINS BAYVIEW

52-1341890 Page 12 MEDICAL CENTER, INC. Form 990 (2011) Part XI Reconciliation of Net Assets X Check if Schedule O contains a response to any question in this Part XI ... Total revenue (must equal Part VIII, column (A), line 12) 553,627,706. 1 1 542,898,943. Total expenses (must equal Part IX, column (A), line 25) 2 2 10,728,763. Revenue less expenses. Subtract line 2 from line 1 3 Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A)) 79,010,311. 4 -60,690,861. Other changes in net assets or fund balances (explain in Schedule O) 5 29,048,213. Net assets or fund balances at end of year. Combine lines 3, 4, and 5 (must equal Part X, line 33, column (B)) 6 Part XII Financial Statements and Reporting Check if Schedule O contains a response to any question in this Part XII ..... Yes No Accounting method used to prepare the Form 990: Cash X Accrual Other If the organization changed its method of accounting from a prior year or checked "Other," explain in Schedule O. 2a Were the organization's financial statements compiled or reviewed by an independent accountant? Х b Were the organization's financial statements audited by an independent accountant? 2b c If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the audit, review, or compilation of its financial statements and selection of an independent accountant? X 2c If the organization changed either its oversight process or selection process during the tax year, explain in Schedule O. d If "Yes" to line 2a or 2b, check a box below to indicate whether the financial statements for the year were issued on a separate basis, consolidated basis, or both: Separate basis Consolidated basis X Both consolidated and separate basis

3a As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Single Audit

b If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required audit

or audits, explain why in Schedule O and describe any steps taken to undergo such audits.

Act and OMB Circular A-133?

3b X Form **990** (2011)

X

За

#### SCHEDULE A (Form 990 or 990-EZ)

Department of the Treasury Internal Revenue Service

#### **Public Charity Status and Public Support**

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

➤ Attach to Form 990 or Form 990-EZ. ➤ See separate instructions.

2011

Open to Public Inspection

**Employer identification number** Name of the organization JOHNS HOPKINS BAYVIEW MEDICAL CENTER, INC. 52-1341890 Reason for Public Charity Status (All organizations must complete this part.) See instructions. Part I The organization is not a private foundation because it is: (For lines 1 through 11, check only one box.) A church, convention of churches, or association of churches described in section 170(b)(1)(A)(i). 2 A school described in section 170(b)(1)(A)(ii). (Attach Schedule E.) 3 A hospital or a cooperative hospital service organization described in section 170(b)(1)(A)(iii). A medical research organization operated in conjunction with a hospital described in section 170(b)(1)(A)(iii). Enter the hospital's name, An organization operated for the benefit of a college or university owned or operated by a governmental unit described in section 170(b)(1)(A)(iv). (Complete Part II.) 6 A federal, state, or local government or governmental unit described in section 170(b)(1)(A)(v). An organization that normally receives a substantial part of its support from a governmental unit or from the general public described in section 170(b)(1)(A)(vi). (Complete Part II.) 8 A community trust described in section 170(b)(1)(A)(vi). (Complete Part II.) An organization that normally receives: (1) more than 33 1/3% of its support from contributions, membership fees, and gross receipts from activities related to its exempt functions - subject to certain exceptions, and (2) no more than 33 1/3% of its support from gross investment income and unrelated business taxable income (less section 511 tax) from businesses acquired by the organization after June 30, 1975. See section 509(a)(2). (Complete Part III.) An organization organized and operated exclusively to test for public safety. See section 509(a)(4). An organization organized and operated exclusively for the benefit of, to perform the functions of, or to carry out the purposes of one or more publicly supported organizations described in section 509(a)(1) or section 509(a)(2). See section 509(a)(3). Check the box that describes the type of supporting organization and complete lines 11e through 11h. c \_\_\_\_ Type III - Functionally integrated d \_\_\_\_ Type III - Other a \_\_\_\_ Type I b Type II By checking this box, I certify that the organization is not controlled directly or indirectly by one or more disqualified persons other than foundation managers and other than one or more publicly supported organizations described in section 509(a)(1) or section 509(a)(2). If the organization received a written determination from the IRS that it is a Type I, Type II, or Type III supporting organization, check this box Since August 17, 2006, has the organization accepted any gift or contribution from any of the following persons? q A person who directly or indirectly controls, either alone or together with persons described in (ii) and (iii) below, Yes No the governing body of the supported organization? 11g(i) A family member of a person described in (i) above? 11g(ii) (iii) A 35% controlled entity of a person described in (i) or (ii) above? 11g(iii) Provide the following information about the supported organization(s). (iii) Type of (iv) Is the organization (v) Did you notify the (vi) Is the (i) Name of supported (ii) EIN (vii) Amount of organization organization in col. in col. (i) listed in your organization in col. organization support (described on lines 1-9 (i) organized in the U.S.? governing document? (i) of your support? above or IRC section (see instructions)) Yes Yes No No Yes

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

Schedule A (Form 990 or 990-EZ) 2011

#### Part II Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi)

(Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.)

Se	ction A. Public Support						
Cale	ndar year (or fiscal year beginning in) 🕨	(a) 2007	<b>(b)</b> 2008	(c) 2009	(d) 2010	(e) 2011	(f) Total
1	Gifts, grants, contributions, and						
	membership fees received. (Do not						
	include any "unusual grants.")						
2	Tax revenues levied for the organ-						
	ization's benefit and either paid to						
	or expended on its behalf						
3	The value of services or facilities						
	furnished by a governmental unit to						
	the organization without charge						
4	Total. Add lines 1 through 3						
5	The portion of total contributions						
	by each person (other than a						
	governmental unit or publicly						
	supported organization) included			44			
	on line 1 that exceeds 2% of the						
	amount shown on line 11,						
	column (f)						
6	Public support. Subtract line 5 from line 4.						
	ction B. Total Support						
Cale	ndar year (or fiscal year beginning in)	(a) 2007	(b) 2008	(c) 2009	(d) 2010	(e) 2011	(f) Total
7	Amounts from line 4						
8	Gross income from interest,						
	dividends, payments received on						
	securities loans, rents, royalties						
	and income from similar sources						
9	Net income from unrelated business						
	activities, whether or not the						
	business is regularly carried on						
10	Other income. Do not include gain						
	or loss from the sale of capital						
	assets (Explain in Part IV.)						
11	Total support. Add lines 7 through 10						
	Gross receipts from related activities,	etc. (see instruction	ons)			12	
	First five years. If the Form 990 is for	•				n 501(c)(3)	
	organization, check this box and stop	- <b>-</b>			-		
Sec	ction C. Computation of Publ	ic Support Per	rcentage				
14	Public support percentage for 2011 (	ine 6, column (f) di	vided by line 11, o	column (f))		14	%
15	Public support percentage from 2010	Schedule A, Part	II, line 14			15	%
	33 1/3% support test - 2011. If the					nore, check this box	c and
	stop here. The organization qualifies	as a publicly supp	orted organizatior	١			<b>▶</b> □
b	33 1/3% support test - 2010. If the	organization did no	t check a box on l	ine 13 or 16a, and	line 15 is 33 1/3%	or more, check thi	s box
	and stop here. The organization qual	ifies as a publicly s	supported organiz	ation			▶□
17a	10% -facts-and-circumstances tes	<b>t - 2011.</b> If the orga	anization did not o		· · · · · · · · · · · · · · · · · · ·		or more,
	and if the organization meets the "fac						
	meets the "facts-and-circumstances"	test. The organizat	tion qualifies as a	publicly supported	dorganization		▶□
b	10% -facts-and-circumstances tes						
	more, and if the organization meets the						
	organization meets the "facts-and-circ		•		•		ightharpoons
18	Private foundation. If the organization		-	•		***************************************	<b></b>
				· · · · · · · · · · · · · · · · · · ·		dule A (Form 990)	

#### Part III Support Schedule for Organizations Described in Section 509(a)(2)

(Complete only if you checked the box on line 9 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.)

Se	ction A. Public Support	, , , , , , , , , , , , , , , , , , , ,					
Cale	endar year (or fiscal year beginning in) 🕨	(a) 2007	<b>(b)</b> 2008	(c) 2009	(d) 2010	(e) 2011	(f) Total
1	Gifts, grants, contributions, and						
	membership fees received. (Do not	!					
	include any "unusual grants.")						
2	Gross receipts from admissions,						
	merchandise sold or services per- formed, or facilities furnished in						
	any activity that is related to the						
	organization's tax-exempt purpose						
3	Gross receipts from activities that			1			
	are not an unrelated trade or bus-						
	iness under section 513						
4	Tax revenues levied for the organ-						
	ization's benefit and either paid to						
	or expended on its behalf						
5	The value of services or facilities						
	furnished by a governmental unit to						
	the organization without charge					-	
	Total. Add lines 1 through 5						
72	Amounts included on lines 1, 2, and						
	3 received from disqualified persons						
Ľ	) Amounts included on lines 2 and 3 received from other than disqualified persons that						
	exceed the greater of \$5,000 or 1% of the						
	amount on line 13 for the year						
	Add lines 7a and 7b		1				
8	Public support (Subtract line 7c from line 6.)			l.			
	ndar year (or fiscal year beginning in)	(-) 0007	(h) 0000	(-) 0000	(4) 0010	(=) 0011	(6) T-1-1
		(a) 2007	<b>(b)</b> 2008	(c) 2009	(d) 2010	(e) 2011	(f) Total
	Amounts from line 6						
	dividends, payments received on	]					
	securities loans, rents, royalties and income from similar sources						
,	Unrelated business taxable income						
•	(less section 511 taxes) from businesses	1					
	acquired after June 30, 1975						
,	Add lines 10a and 10b						
	Net income from unrelated business						:
	activities not included in line 10b,						
	whether or not the business is regularly carried on						
12	Other income. Do not include gain						
	or loss from the sale of capital						
13	assets (Explain in Part IV.) Total support (Add lines 9, 10c, 11, and 12.)						
	First five years. If the Form 990 is for	r the organization's	s first, second, thir	d. fourth, or fifth ta	ax vear as a sectio	n 501(c)(3) organiz	ation.
	check this box and stop here				-		
Se	ction C. Computation of Publ	ic Support Pe	rcentage				
15	Public support percentage for 2011 (	line 8, column (f) d	ivided by line 13, o	column (f))		15	%
	Public support percentage from 2010					16	%
Se	ction D. Computation of Inve	stment Incom	e Percentage				
17	Investment income percentage for 20	<b>)11</b> (line 10c, colur	nn (f) divided by lir	ne 13, column (f))		17	%
18	Investment income percentage from	2010 Schedule A,	Part III, line 17			18	%
198	33 1/3% support tests - 2011. If the	organization did r	not check the box	on line 14, and line	e 15 is more than 3	33 1/3%, and line 1	7 is not
	more than 33 1/3%, check this box a	nd <b>stop here.</b> The	organization qual	ifies as a publicly s	supported organiz	ation	▶□
b	33 1/3% support tests - 2010. If the	organization did r	not check a box or	line 14 or line 19a	a, and line 16 is mo	ore than 33 1/3%, a	and
	line 18 is not more than 33 1/3%, che	eck this box and <b>s</b> f	<b>top here.</b> The orga	anization qualifies	as a publicly supp	orted organization	▶□
20	Private foundation. If the organization	on did not check a	box on line 14, 19	a, or 19b, check th	nis box and see in:	structions	▶□

#### Schedule B (Form 990, 990-EZ, or 990-PF) Department of the Treasury Internal Revenue Service

► Attach to Form 990, Form 990-EZ, or Form 990-PF.

Schedule of Contributors

OMB No. 1545-0047

2011

Name of the organization

JOHNS HOPKINS BAYVIEW MEDICAL CENTER INC.

Employer identification number

52-1341890

	MIDICIAL CHILIR, INC.					
Organization type (che	Organization type (check one):					
Filers of:	Section:					
Form 990 or 990-EZ	X 501(c)( 3) (enter number) organization					
	4947(a)(1) nonexempt charitable trust <b>not</b> treated as a private foundation					
	527 political organization					
Form 990-PF	501(c)(3) exempt private foundation					
	4947(a)(1) nonexempt charitable trust treated as a private foundation					
	501(c)(3) taxable private foundation					
	on is covered by the <b>General Rule</b> or a <b>Special Rule</b> .  1(c)(7), (8), or (10) organization can check boxes for both the General Rule and a Special Rule. See instructions.					
X For an organiza	tion filing Form 990, 990-EZ, or 990-PF that received, during the year, \$5,000 or more (in money or property) from any one mplete Parts I and II.					
Special Rules						
509(a)(1) and 1	01(c)(3) organization filing Form 990 or 990-EZ that met the 33 1/3% support test of the regulations under sections 70(b)(1)(A)(vi) and received from any one contributor, during the year, a contribution of the greater of (1) \$5,000 or (2) 2% on (i) Form 990, Part VIII, line 1h, or (ii) Form 990-EZ, line 1. Complete Parts I and II.					
total contribution	01(c)(7), (8), or (10) organization filing Form 990 or 990-EZ that received from any one contributor, during the year, ons of more than \$1,000 for use <i>exclusively</i> for religious, charitable, scientific, literary, or educational purposes, or of cruelty to children or animals. Complete Parts I, II, and III.					
contributions for If this box is ch purpose. Do no	For a section 501(c)(7), (8), or (10) organization filing Form 990 or 990-EZ that received from any one contributor, during the year, contributions for use <i>exclusively</i> for religious, charitable, etc., purposes, but these contributions did not total to more than \$1,000. If this box is checked, enter here the total contributions that were received during the year for an <i>exclusively</i> religious, charitable, etc., purpose. Do not complete any of the parts unless the <b>General Rule</b> applies to this organization because it received nonexclusively religious, charitable, etc., contributions of \$5,000 or more during the year.					
but it must answer "No"	on that is not covered by the General Rule and/or the Special Rules does not file Schedule B (Form 990, 990-EZ, or 990-PF), on Part IV, line 2, of its Form 990; or check the box on line H of its Form 990-EZ or on Part I, line 2 of its Form 990-PF, to leet the filing requirements of Schedule B (Form 990, 990-EZ, or 990-PF).					

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990, 990-EZ, or 990-PF. Schedule B (Form 990, 990-EZ, or 990-PF) (2011)

Employer identification number

Part I	Contributors (see instructions). Use duplicate copies of Part I if additional	I space is needed.	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
1		\$10,000.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
2		\$5,280.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
3		\$ <u>71,662.</u>	Person X Payroll  Noncash  (Complete Part II if there is a noncash contribution.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
4		\$ 1,231,239.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
5		\$ <u>1,657,590</u> .	Person X Payroll Noncash (Complete Part II if there is a noncash contribution.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
6		\$5,000.	Person X Payroll Noncash (Complete Part II if there is a noncash contribution.)

Employer identification number

Part I	Contributors (see instructions). Use duplicate copies of Part I if add	ditional space is needed.	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
7		\$18,560.	Person X Payroll Noncash  (Complete Part II if there is a noncash contribution.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
8		\$15,000•	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
9		\$60,000 <b>.</b>	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
10		\$	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
11		\$10,378,650.	Person X Payroll Noncash  (Complete Part II if there is a noncash contribution.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
12		\$10,000.	Person X Payroll
123452 01-23-	12	Schedule D (FORM)	990, 990-EZ, or 990-PF) (2011)

Employer identification number

rait i	Continuators (see instructions). Use duplicate copies of Part I if addition	nai space is needed.	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
13	·	\$18,863.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
14		\$ 20,000.	Person X Payroll Noncash (Complete Part II if there is a noncash contribution.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
15		\$7,500.	Person X Payroll Noncash (Complete Part II if there is a noncash contribution.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
16		\$\$	Person X Payroll Noncash (Complete Part II if there is a noncash contribution.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
17		\$\$	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
18		\$5,373.	Person X Payroll
123452 01-23-	12	Schedule B (Form 9	990, 990-EZ, or 990-PF) (2011)

Employer identification number

Part I	Contributors (see instructions). Use duplicate copies of Part I if additional	al space is needed.	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
19		\$5,000.	Person X Payroll Noncash (Complete Part II if there is a noncash contribution.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
		\$	Person Payroll Noncash (Complete Part II if there is a noncash contribution.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
		\$	Person Payroll Noncash (Complete Part II if there is a noncash contribution.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
		\$	Person Payroli Noncash (Complete Part II if there is a noncash contribution.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
		\$	Person Payroll Noncash (Complete Part II if there is a noncash contribution.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
		\$	Person Payroll Noncash  (Complete Part II if there is a noncash contribution.)

JOHNS HOPKINS BAYVIEW MEDICAL CENTER, INC.

Employer identification number

Part II	Noncash Property (see instructions). Use duplicate copies of Part II if additional space is needed.					
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (see instructions)	(d) Date received			
		\$	BMSSSscarce delication and delications			
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (see instructions)	(d) Date received			
		\$				
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (see instructions)	(d) Date received			
		\$				
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (see instructions)	(d) Date received			
		\$				
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (see instructions)	(d) Date received			
		\$				
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (see instructions)	(d) Date received			
		\$				

Name of organization

Employer identification number

JOHNS HOPKINS BAYVIEW

MEDICAL CENTER, INC.

art III	exclusively religious, charitable, etc., individually year. Complete columns (a) through (e) and the the total of exclusively religious, charitable, etc.,	following line entry. For organization contributions of \$1,000 or less for	c)(7), (8), or (10) organizations that total more than \$1,000 ions completing Part III, enter or the year. (Enter this information once.)
) No. rom Part I	Use duplicate copies of Part III if additional (b) Purpose of gift	(c) Use of gift	(d) Description of how gift is held
	Transferee's name, address, and	(e) Transfer of git	ift  Relationship of transferor to transferee
No. om art I	(b) Purpose of gift	(c) Use of gift	(d) Description of how gift is held
	Transferee's name, address, and	(e) Transfer of gif	ift  Relationship of transferor to transferee
No. om art I	(b) Purpose of gift	(c) Use of gift	(d) Description of how gift is held
	Transferee's name, address, and	(e) Transfer of gif	ift  Relationship of transferor to transferee
om art I — — —	(b) Purpose of gift	(c) Use of gift	(d) Description of how gift is held
	Transferee's name, address, and	(e) Transfer of gif	ift Relationship of transferor to transferee
_			

#### SCHEDULE C (Form 990 or 990-EZ)

**Political Campaign and Lobbying Activities** 

For Organizations Exempt From Income Tax Under section 501(c) and section 527

OMB No. 1545-0047

**Open to Public** Inspection

Department of the Treasury Internal Revenue Service

Complete if the organization is described below. Attach to Form 990 or Form 990-EZ. ➤ See separate instructions.

If the organization answered "Yes" to Form 990, Part IV, line 3, or Form 990-EZ, Part V, line 46 (Political Campaign Activities), then

- Section 501(c)(3) organizations: Complete Parts I-A and B. Do not complete Part I-C.
- Section 501(c) (other than section 501(c)(3)) organizations: Complete Parts I-A and C below. Do not complete Part I-B.
- Section 527 organizations: Complete Part I-A only.

If the organization answered "Yes" to Form 990, Part IV, line 4, or Form 990-EZ, Part VI, line 47 (Lobbying Activities), then

- Section 501(c)(3) organizations that have filed Form 5768 (election under section 501(h)): Complete Part II-A. Do not complete Part II-B.
- Section 501(c)(3) organizations that have NOT filed Form 5768 (election under section 501(h)): Complete Part II-B. Do not complete Part II-A.

	le organization answered "Yes" to Section 501(c)(4), (5), or (6) organiza	· · · · · · · · · · · · · · · · · · ·	lax), or Form 990-EZ	, Part V, line 35c (Proxy 1	ax), then
	ne of organization JOHNS H	OPKINS BAYVIEW		Empl	oyer identification number
	MEDICAL	CENTER, INC.			52-1341890
Pa	irt I-A Complete if the org	ganization is exempt unde	er section 501(c)	or is a section 527 o	rganization.
2	Provide a description of the organize Political expenditures  Volunteer hours			▶\$	
Pa	rt I-B Complete if the ord	ganization is exempt unde	er section 501(c)(	3).	
-00000000000	Enter the amount of any excise tax				
2	Enter the amount of any excise tax	incurred by organization manager	s under section 4955	▶\$	
	If the organization incurred a section				
	Was a correction made?				
b	If "Yes," describe in Part IV.				
Pa	rt I-C Complete if the org	janization is exempt unde	er section 501(c),	except section 501(	c)(3).
1	Enter the amount directly expended	d by the filing organization for sect	tion 527 exempt functi	ion activities > \$	
2	Enter the amount of the filing organ	nization's funds contributed to othe	er organizations for se	ction 527	
	exempt function activities		*******************************	▶\$	
3	Total exempt function expenditures	s. Add lines 1 and 2. Enter here an	d on Form 1120-POL,		
	line 17b				
4	Did the filing organization file Form	1120-POL for this year?			Yes No
5	Enter the names, addresses and en	nployer identification number (EIN	) of all section 527 pol	itical organizations to whic	h the filing organization
	made payments. For each organiza				•
	contributions received that were pro-	• •			te segregated fund or a
	political action committee (PAC). If		de information in Part I	V.	
	(a) Name	<b>(b)</b> Address	(c) EIN	(d) Amount paid from filing organization's funds. If none, enter -0	(e) Amount of political contributions received and promptly and directly delivered to a separate political organization.  If none, enter -0

For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

Schedule C (Form 990 or 990-EZ) 2011

#### JOHNS HOPKINS BAYVIEW

Schedule C (Form 990 or 990-EZ) 2011 MEDICAL CENTER, INC. 52-1341890 Page 2  Part II-A Complete if the organization is exempt under section 501(c)(3) and filed Form 5768						
Part II-A Complete if the org		mpt under sectio	ii soricios and fil	eu FUIII 3/00		
A Check if the filing organiza		liated group (and list in	Port IV oach affiliated	group mombar's nam	o address EIN	
• •	re of excess lobbying	•	rantiv each annated	group members nam	e, address, Eliv,	
. — ' '	, ,	expenditures;. nd "limited control" pro	wieione annly			
B Check  If the lifting organiza	ation checked box A at	na mintea control pre	visions apply.	(a) Filing	(b) Affiliated group	
	its on Lobbying Expe ditures" means amou	nditures ınts paid or incurred.	)	organization's totals	totals	
1a Total lobbying expenditures to infl	uence public opinion (	grass roots lobbying)				
<b>b</b> Total lobbying expenditures to infl	b Total lobbying expenditures to influence a legislative body (direct lobbying)					
c Total lobbying expenditures (add	ines 1a and 1b)					
d Other exempt purpose expenditur	es					
e Total exempt purpose expenditure	es (add lines 1c and 1c	d) (t				
f Lobbying nontaxable amount. Ent	er the amount from the	e following table in bot	h columns.			
If the amount on line 1e, column (a)	or (b) is: The lob	bying nontaxable am	ount is:			
Not over \$500,000	20% of	the amount on line 1e.				
Over \$500,000 but not over \$1,00	0,000 \$100,00	00 plus 15% of the exc	ess over \$500,000.			
Over \$1,000,000 but not over \$1,5	500,000 \$175,00	00 plus 10% of the exc	ess over \$1,000,000.			
Over \$1,500,000 but not over \$17	Over \$1,500,000 but not over \$17,000,000 \$225,000 plus 5% of the excess over \$1,500,000.					
Over \$17,000,000	\$1,000,	000.				
					-	
g Grassroots nontaxable amount (er	nter 25% of line 1f)		.,,			
h Subtract line 1g from line 1a. If zer	ro or less, enter -0-					
i Subtract line 1f from line 1c. If zer	o or less, enter -0					
j If there is an amount other than ze	ero on either line 1h or	line 1i, did the organiz	ation file Form 4720	_		
reporting section 4911 tax for this	<del></del>			L	Yes No	
	zations that made a s	eraging Period Under ection 501(h) election	do not have to com			
Co		e instructions for line		age 4.)		
	Lobbying Exper	nditures During 4-Yea	ar Averaging Period	I		
Calendar year (or fiscal year beginning in)	(a) 2008	<b>(b)</b> 2009	<b>(c)</b> 2010	(d) 2011	(e) Total	
2a Lobbying nontaxable amount	1,000,000.	1,000,000.	1,000,000.	1,000,000.	4,000,000.	
b Lobbying ceiling amount (150% of line 2a, column(e))					6,000,000.	
c Total lobbying expenditures	72,939.	49,087.	46,181.	53,832.	222,039.	
d Grassroots nontaxable amount	250,000.	250,000.	250,000.	250,000.	1,000,000.	
e Grassroots ceiling amount (150% of line 2d, column (e))					1,500,000.	

f Grassroots lobbying expenditures

Schedule C (Form 990 or 990-EZ) 2011 MEDICAL CENTER, INC. 52-134189

Part II-B Complete if the organization is exempt under section 501(c)(3) and has NOT filed Form 5768 (election under section 501(h)).

For each "Yes" response to lines 1a through 1i below, provide in Part IV a detailed description		(4	a)	(b)			
	e lobbying activity.	Yes	No	Amo	ount		
1	During the year, did the filing organization attempt to influence foreign, national, state or local legislation, including any attempt to influence public opinion on a legislative matter or referendum, through the use of:						
b	Volunteers?  Paid staff or management (include compensation in expenses reported on lines 1c through 1i)?  Madisor the stress of						
۲ د	Media advertisements?	<u> </u>					
	Mailings to members, legislators, or the public?						
	Publications, or published or broadcast statements?						
	Grants to other organizations for lobbying purposes?  Direct contact with legislators, their staffs, government officials, or a legislative body?						
	Rallies, demonstrations, seminars, conventions, speeches, lectures, or any similar means?						
	Other activities?						
j	Total. Add lines 1c through 1i						
	Did the activities in line 1 cause the organization to be not described in section 501(c)(3)?	2000/00/2014 A 10/2014					
	If "Yes," enter the amount of any tax incurred under section 4912				······································		
	If "Yes," enter the amount of any tax incurred by organization managers under section 4912						
d	If the filing organization incurred a section 4912 tax, did it file Form 4720 for this year?	<u> </u>					
Pai	t III-A Complete if the organization is exempt under section 501(c)(4), section 501(c)(6).	on 501(c)	(5), or se	ection			
				Yes	No		
1	Were substantially all (90% or more) dues received nondeductible by members?		1				
2	Did the organization make only in-house lobbying expenditures of \$2,000 or less?						
3	Did the organization agree to carry over lobbying and political expenditures from the prior year?		3				
<u> </u>	t III-B Complete if the organization is exempt under section 501(c)(4), section 501(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answered answered "Yes."	"No" OF	R (b) Part		e 3, is		
1	Dues, assessments and similar amounts from members		1				
2	Section 162(e) nondeductible lobbying and political expenditures (do not include amounts of political expenses for which the section 527(f) tax was paid).	cal					
а	Current year		2a				
b							
C	Total						
3	Aggregate amount reported in section 6033(e)(1)(A) notices of nondeductible section 162(e) dues						
4	If notices were sent and the amount on line 2c exceeds the amount on line 3, what portion of the exc	cess					
	does the organization agree to carryover to the reasonable estimate of nondeductible lobbying and p	oolitical					
	expenditure next year?		4	**********			
	Taxable amount of lobbying and political expenditures (see instructions)		5				
Par	t IV Supplemental Information						
	plete this part to provide the descriptions required for Part I-A, line 1; Part I-B, line 4; Part I-C, line 5; Part for any additional information.	art II-A; and	Part II-B, lii	ne 1. Also,	complete		
				,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,			

#### **SCHEDULE D**

(Form 990)

Department of the Treasury Internal Revenue Service

## **Supplemental Financial Statements**

➤ Complete if the organization answered "Yes," to Form 990, Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b. ➤ Attach to Form 990. ➤ See separate instructions. 2011
Open to Public Inspection

Name of the organization JOHNS HOPKINS BAYVIEW

MEDICAL CENTER, INC.

 $\begin{array}{c} \text{Employer identification number} \\ 52-1341890 \end{array}$ 

Pa	rt I Organizations Maintaining Donor Advise	ed Funds or Other Similar Funds o	r Accounts. Complete if the
	organization answered "Yes" to Form 990, Part IV, line	e 6.	•
		(a) Donor advised funds	(b) Funds and other accounts
1	Total number at end of year		
2	Aggregate contributions to (during year)		
3	Aggregate grants from (during year)		
4	Aggregate value at end of year		
5	Did the organization inform all donors and donor advisors in		funds
	are the organization's property, subject to the organization's		
6	Did the organization inform all grantees, donors, and donor a		
	for charitable purposes and not for the benefit of the donor of		-
	impermissible private benefit?		
Pa			
1	Purpose(s) of conservation easements held by the organizati	<del>1</del>	
	Preservation of land for public use (e.g., recreation or e		ically important land area
	Protection of natural habitat	Preservation of a certified	•
	Preservation of open space		
2	Complete lines 2a through 2d if the organization held a qualif	ied conservation contribution in the form of	a conservation easement on the last
	day of the tax year.		
	,,		Held at the End of the Tax Year
а	Total number of conservation easements		
b	Takala ana ana manakitaka di kacamatan di P		1 1
С	Number of conservation easements on a certified historic str		
	Number of conservation easements included in (c) acquired a		
	listed in the National Register		
3	Number of conservation easements modified, transferred, rel	eased, extinguished, or terminated by the or	ganization during the tax
	year▶	, , ,	<b>.</b>
4	Number of states where property subject to conservation eas	sement is located >	
5	Does the organization have a written policy regarding the per	\	
	violations, and enforcement of the conservation easements it		Yes No
6	Staff and volunteer hours devoted to monitoring, inspecting,	and enforcing conservation easements during	ng the year ▶
7	Amount of expenses incurred in monitoring, inspecting, and	enforcing conservation easements during the	e year ▶ \$
8	Does each conservation easement reported on line 2(d) above	e satisfy the requirements of section 170(h)(-	4)(B)(i)
	and section 170(h)(4)(B)(ii)?		Yes No
9	In Part XIV, describe how the organization reports conservati	on easements in its revenue and expense sta	atement, and balance sheet, and
	include, if applicable, the text of the footnote to the organizat	tion's financial statements that describes the	organization's accounting for
	conservation easements.		
Pai	t III Organizations Maintaining Collections of	•	er Similar Assets.
	Complete if the organization answered "Yes" to Form	990, Part IV, line 8.	
1a	If the organization elected, as permitted under SFAS 116 (AS	C 958), not to report in its revenue statemen	t and balance sheet works of art,
	historical treasures, or other similar assets held for public exh	nibition, education, or research in furtherance	of public service, provide, in Part XIV,
	the text of the footnote to its financial statements that descri	bes these items.	
b	If the organization elected, as permitted under SFAS 116 (AS	C 958), to report in its revenue statement an	d balance sheet works of art, historical
	treasures, or other similar assets held for public exhibition, ed	ducation, or research in furtherance of public	service, provide the following amounts
	relating to these items:		
	(i) Revenues included in Form 990, Part VIII, line 1		<b>&gt;</b> \$
	773 A		
2	If the organization received or held works of art, historical trea	asures, or other similar assets for financial ga	ain, provide
	the following amounts required to be reported under SFAS 1	16 (ASC 958) relating to these items:	
а	Revenues included in Form 990, Part VIII, line 1		<b>&gt;</b> \$
b	A 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1		<b>▶</b> \$

		OPKINS BAY						
-		CENTER, I				3 <u>4189</u>		
Pa	rt III   Organizations Maintaining C							
3	Using the organization's acquisition, access	ion, and other record	s, check any of the	e following that are a	significant use of its	s collectio	on item	าร
	(check all that apply):							
а	Public exhibition	d		change programs				
b	Scholarly research	е	L Other					
С	Preservation for future generations							
4	Provide a description of the organization's control of the organization of the organiz					art XIV.		
5	During the year, did the organization solicit of		•	•		_	_	_
	to be sold to raise funds rather than to be m					Yes		_ No
Ра	rt IV Escrow and Custodial Arran reported an amount on Form 990, Pa		ete if the organizati	on answered "Yes" to	o Form 990, Part IV	, line 9, o	r	
1a	Is the organization an agent, trustee, custod	ian or other intermed	liary for contributio	ns or other assets no	ot included			
	on Form 990, Part X?					Yes		No
b	If "Yes," explain the arrangement in Part XIV	and complete the fo	llowing table:					
						Amour	nt	
С	Beginning balance			,	1c			
	Additions during the year							
	Distributions during the year							
f	Ending balance							
2a	Did the organization include an amount on F	orm 990, Part X, line	21?			Yes		No
<u>b</u>	If "Yes," explain the arrangement in Part XIV.							
Pa	t V Endowment Funds. Complete i	f the organization an	swered "Yes" to Fo	orm 990, Part IV, line	10.			
		(a) Current year	(b) Prior year	(c) Two years back	(d) Three years back	(e) Fou	r years	back
1a	Beginning of year balance							
b	Contributions							
С	Net investment earnings, gains, and losses							
d	Grants or scholarships							
е	Other expenditures for facilities							
	and programs							
f	Administrative expenses							
g	End of year balance							
2	Provide the estimated percentage of the cur	rent year end balanc	e (line 1g, column (	(a)) held as:				
а	Board designated or quasi-endowment		_%					
b	Permanent endowment	%						
С	Temporarily restricted endowment	%						
	The percentages in lines 2a, 2b, and 2c shou	ıld equal 100%.						
3a	Are there endowment funds not in the posse	ession of the organiza	ition that are held a	and administered for	the organization			,
	by:						Yes	No
						20(1)	1	<u> </u>
	(i) unrelated organizations							
	<ul><li>(i) unrelated organizations</li><li>(ii) related organizations</li><li>If "Yes" to 3a(ii), are the related organizations</li></ul>					3a(ii)		

Part VI Land, Buildings, and Equipment. See Form 990, Part X, line 10. (c) Accumulated Description of property (b) Cost or other (a) Cost or other (d) Book value basis (investment) basis (other) depreciation 3,150,000. 3,150,000. 1a Land 92,627,086. 228399350. 135772264. b Buildings 423,082. 28,456. 394,626. c Leasehold improvements 101327732. 149366574. 48,038,842. d Equipment

45,809,831.

Total. Add lines 1a through 1e. (Column (d) must equal Form 990, Part X, column (B), line 10(c).)

4 Describe in Part XIV the intended uses of the organization's endowment funds.

Schedule D (Form 990) 2011

24,729,977. 168574361.

21,079,854.

MEDICAL CENTER, INC.

Part VII Investments - Other Securities. Se	e Form 990, Part X, I	ine 12.	
(a) Description of security or category (including name of security)	(b) Book value	(c) Method of va Cost or end-of-year r	
(1) Financial derivatives			
(2) Closely-held equity interests			
(3) Other			
(A)			
(B)			
(C)			
(D)			
(E)			
(F)			
(G)			TO A MATERIAL MARKET
(H)			
(1)			
Total. (Col (b) must equal Form 990, Part X, col (B) line 12.)			
Part VIII Investments - Program Related. Se	ee Form 990, Part X,		
(a) Description of investment type	(b) Book value	(c) Method of va Cost or end-of-year r	
(1)			
(2)			
(3)			
(4)			
(5)			
(6)			
(7)			
(8)			
(9)			
(10)			
Total. (Col (b) must equal Form 990, Part X, col (B) line 13.) Part IX Other Assets. See Form 990, Part X, line	4F		
	Description		(b) Book value
THE COMPANY DECETIFED TO	Description		4,288,090.
OFFICE PROPERTY OF THE			9,593,519.
DITT TROIS OFFITTE			5,826,477.
TITINGE COOR COOK OF PO	MID		74,239.
(4) FINANCE COST - 2004 CP BO (5) MALPRACTICE FUNDING	IND		787,126.
(6) ASSETS-LIM-BY BOARD OF TR	HSTER		4,142,514.
(7) FINANCE COST - 2003 BOND	001111		347,280.
(8) INSURANCE RECOVERY			8,193,813.
(9)			0,155,015
(10)			
Total. (Column (b) must equal Form 990, Part X, col (B) line	15.)		33,253,058.
Part X Other Liabilities. See Form 990, Part X,			
1. (a) Description of liability		(b) Book value	
(1) Federal income taxes			
(2) ADVANCES FROM THIRD PARTI	ES	18,298,292.	
(3) INTERCOMPANY PAYABLES		7,153,738.	
(4) MALPRACTICE LIABILITY		15,717,813.	
(5) WORKERS' COMP TAIL COVERAGE	GE	2,797,725.	
(6) LONG-TERM PENSION LIABILITY		127,706,692.	
(7) F/A RETIREMENT OBLIGATION		172,563.	
(8) LOSS ON MARKET VALUE SW		14,956,267.	
(9)		· · · · · · · · · · · · · · · · · · ·	
(10)			
(11)			
	25.)	186,803.090.	
Total. (Column (b) must equal Form 990, Part X, col (B) line FIN 48 (ASC 740) Footnote. In Part XIV, provide the text of the footnote to 2. FIN 48 (ASC 740).	tne organization's financial	statements that reports the organization's liability for unc	ertain tax positions under

132054 01-23-12 52-1341890 Page 4

Pa	rt XI   Reconciliation of Change in Net Assets from Form 990 to Audited Fina	ancial S	tateme	ents
1	Total revenue (Form 990, Part VIII, column (A), line 12)	. 1		553,627,706.
2	Total expenses (Form 990, Part iX, column (A), line 25)	2		542,898,943.
3	Excess or (deficit) for the year. Subtract line 2 from line 1			10,728,763.
4	Net unrealized gains (losses) on investments			
5	Donated services and use of facilities	5		
6	Investment expenses	6		
7	Prior period adjustments	7		
8	Other (Describe in Part XIV.)	1 - 1		-60,690,861.
9	Total adjustments (net). Add lines 4 through 8			-60,690,861.
10	Excess or (deficit) for the year per audited financial statements. Combine lines 3 and 9	10		-49,962,098.
Pai	t XII Reconciliation of Revenue per Audited Financial Statements With Rev	enue pe	er Retu	
1	Total revenue, gains, and other support per audited financial statements			
2	Amounts included on line 1 but not on Form 990, Part VIII, line 12:	****************	2212	<u> </u>
а	Net unrealized gains on investments 2a			
b	Donated services and use of facilities 2b			
c	Recoveries of prior year grants 2c			
d				
	Add lines 2a through 2d		26	0.
3	Subtract line 2e from line 1			FERRENCIA
4	Amounts included on Form 990, Part VIII, line 12, but not on line 1:		····	333333333
a	Investment expenses not included on Form 990, Part VIII, line 7b 4a			
b		30,94	2.	
	Add lines 4a and 4b		7005200.00	-330,942.
5	Total revenue. Add lines 3 and 4c. (This must equal Form 990, Part I, line 12.)		5	
***************************************	TXIII Reconciliation of Expenses per Audited Financial Statements With Exp	enses	per Re	
1	Total expenses and losses per audited financial statements			T 54000000
2	Amounts included on line 1 but not on Form 990, Part IX, line 25:		••••	310330003.
 a	Donated services and use of facilities			
b	Prior year adjustments 2b			
C				
d		34,30	3	
				434,303.
3	• • • • • • • • • • • • • • • • • • • •			FARAGE
4	Subtract line 2e from line 1  Amounts included on Form 990, Part IX, line 25, but not on line 1:	• • • • • • • • • • • • • • • • • • • •	3	3377043000
a	1 1			
b		94,37	7	
			260000	2,994,377.
5	Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, line 18.)	• • • • • • • • • • • • • • • • • • • •	4c	
Par	Total expenses. Add lines 3 and 40. (This mast equal Form 990, Fact), line 10./		3	342070743.
0.000,00,0199350		D-+ D / P-		101 5 11/1: 4 5 .
	polete this part to provide the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and 4;			
DAT	e 2; Part XI, line 8; Part XII, lines 2d and 4b; and Part XIII, lines 2d and 4b. Also complete this part to p RT X, LINE 2: FASB'S GUIDANCE ON ACCOUNTING FOR UNC	rovide any	/ aggitioi	nai intormation. TNT
	THE Z. IND. B. GOLDANCE ON ACCOUNTING FOR ONC	DIVINI	1111	TT/
TNC	COME TAXES CLARIFIES THE ACCOUNTING FOR UNCERTAINTY		NTCOM	ጉ ጠአሄ
T 14 C	COME TAKES CHARTFIES THE ACCOUNTING FOR UNCERTAINT	OF I	MCOM	E TAX
DOG	SITIONS. THIS GUIDANCE DEFINES THE THRESHOLD FOR RE	COCNT	7 T NTC	may promina
FOL	STITOMS: THIS GOIDANCE DEFINES THE THRESHOLD FOR RE	COGNI	<u> 2111G</u>	TAX RETURN
DOG	THIONG IN HUE EINANGIAI ORAHUMENING AG "MODE I TREIV		NO	II milam milin
PUS	SITIONS IN THE FINANCIAL STATEMENTS AS "MORE LIKELY	THAN	NO.I.	THAT THE
D00	THE TON TO CUICES THE DE DE CORD ON THE HECCUSTORS AND THE	a		
POS	SITION IS SUSTAINABLE, BASED ON ITS TECHNICAL MERIT	S. TH	IS G	UIDANCE ALSO
PRC	VIDES GUIDANCE ON THE MEASUREMENT, CLASSIFICATION	AND D	ISCL	OSURE OF TAX
REI	URN POSITIONS IN THE FINANCIAL STATEMENTS.			
THE	RE IS NO IMPACT ON JHBMC'S FINANCIAL STATEMENTS DU	RING	THE	YEARS ENDED
			Sch	edule D (Form 990) 2011

## JOHNS HOPKINS BAYVIEW MEDICAL CENTER, INC.

JOHNS HOPKINS BAYVIEW	FO 1241000
Schedule D (Form 990) 2011 MEDICAL CENTER, INC.  Part XIV Supplemental Information (continued)	52-1341890 Page 5
JUNE 30, 2012	
AND 2011.	
PART XI, LINE 8 - OTHER ADJUSTMENTS:	
CHANGE IN MARKET VALUE OF SWAP AGREEMENT	-5,846,421.
CHANGE IN FUND STATUS OF DEFINED BENEFIT PLANS	-50,846,764.
CONTRIBUTIONS FROM AFFILIATES	200,000.
UNREALIZED GAINS/LOSSES ON INVESTMENTS	-478,725.
ROUNDING	-7,999.
NET ASSETS RELEASED FROM TEMPORARILY RESTRICTED	-3,710,952.
TOTAL TO SCHEDULE D, PART XI, LINE 8	-60,690,861.
PART XII, LINE 4B - OTHER ADJUSTMENTS:	
LOSS ON FIXED ASSET	-434,303.
REALIZED LOSS ON INVESTMENTS	103,361.
TOTAL TO SCHEDULE D, PART XII, LINE 4B	-330,942.
· · · · · · · · · · · · · · · · · · ·	
PART XIII, LINE 2D - OTHER ADJUSTMENTS:	
LOSS ON FIXED ASSET	434,303.
PART XIII, LINE 4B - OTHER ADJUSTMENTS:	
INTEREST EXPENSE ON SWAP	2,994,377.
	·
<del> </del>	

#### **SCHEDULE H** (Form 990)

Department of the Treasury

Internal Revenue Service

#### Hospitals

▶ Complete if the organization answered "Yes" to Form 990, Part IV, question 20. ➤ Attach to Form 990. ➤ See separate instructions.

OMB No. 1545-0047

Open to Public Inspection

Name of the organization

JOHNS HOPKINS BAYVIEW MEDICAL CENTER, INC. Part Financial Assistance and Certain Other Community Benefits at Cost Employer identification number 52-1341890

ta Did the organization have a financial assistance policy during the tax year? If "No." slipt to question 6a									Yes	No			
2 The organization led multiplic hispatial facilities inclined without place to a community plan but system. Inclined without place to individual hospital facilities in Centerally Italiane to individual hospital facilities in Centerally Italiane to individual hospital facilities in Centerally Italiane to individual hospital facilities in Centerally Italiane to individual hospital facilities in Centerally Italiane to individual hospital facilities in Centerally Italiane to individual hospital facilities in Centerally Italiane to individual hospital facilities in Centerally Italiane to individual hospital facilities in Centerally Italiane to individual hospital facilities in Centerally Italiane to individual hospital facilities in Centerally Italiane to Italiane to Italiane Ita	1a	Did the organization have a financia	l assistance policy	during the tax yes	ar? If "No," skip to	question 6a		1a	Х				
Section   Sect	b	If "Yes," was it a written policy?				.,		1b	Х				
Generally tailored to individual hospital facilities  3 Anometr the following heads on the facilities and the special to the lorgest number of the organization's patients during the tax year.  3 Did the organization use Federal Poverty Quidelines (FPG) to determine eligibility for free care? If "Yes," indicate which of the following was the FPG farmily income limit for eligibility for free care? If "Yes," indicate which of the following was the FPG farmily income limit for eligibility for given the following was the farmily income limit for eligibility for given the following was the farmily income limit for eligibility for given the following was the farmily income limit for eligibility for given the following was the farmily income limit for eligibility for given the following was the farmily income limit for eligibility for given the following was the farmily income limit for eligibility for given the following was the farmily income limit for eligibility for fired or discounted care? If "Yes," indicate which of the following was the farmily income limit for eligibility for fired or discounted care?  a little organization did not use FPG to determine eligibility for fired or discounted care an asset tast or other threshold, regardless of income, to determine eligibility for fired or discounted care and asset tast or other threshold, regardless of income, to determine eligibility for fired or discounted care and the organization used an asset tast or other threshold in the description whether the organization used an asset tast or other threshold in the description whether the organization used an asset tast or other threshold in the description whether the organization used an asset tast or other threshold in the description whether the organization used an asset tast or other threshold in the description whether the organization used an asset tast or other threshold in the description of the organization used and asset tast or other threshold in the description of the organization used and asset tast or oth	2	facilities during the tax year.		sillowing best describes	application of the financia	al assistance policy to its	various nospitai						
3 Autore the following based on the fearcied ancience eligibility of the har spellad to the largest number of the organization is present to the following was the FPG family income limit for eligibility for free care? If "Yee," indicate which of the following was the FPG family income limit for eligibility for free care? If "Yee," indicate which of the following was the family income limit for eligibility for free care? If "Yee," indicate which of the following was the family income limit for eligibility for providing discounted care? If "Yee," indicate which of the following was the family income limit for eligibility for providing discounted care? If "Yee," indicate which of the following was the family income limit for eligibility for providing discounted care? If "Yee," indicate which of the following was the family income limit for eligibility for providing discounted care? If "Yee," indicate which of the following was the family income limit for eligibility for for or discounted care? If "Yee," indicate which of the following was the family income limit for eligibility for for or discounted care? If the following was the family income limit for eligibility for for or discounted care? If the organization contains the following the family applied to the description whether the organization or discounted care to the threshold assistance and the expension of the provide following the family applied to the subject of organization unable to provide free or discounted care?  7 In a family in the family i		Applied uniformly to all hospit	al facilities	Applie	ed uniformly to mo	st hospital facilitie:	3						
a Did the organization use Federal Poverty Guidelines (FPG) to determine eligibility for providing free care? If "Yes," indicate which of the following was the FPG family income limit for eligibility for free care:    100%   15%   X200%   Color   %   Society   Socie		Generally tailored to individua	l hospital facilities										
indicate which of the following was the FPG family income limit for eligibility for free care:    100%	3	Answer the following based on the financial assi	stance eligibility criteria	that applied to the large	st number of the organiza	ation's patients during th	e tax year.						
b Did the organization use FPG to determine eligibility for providing discounted care? If "Yes," indicate which of the following was the family income limit for eligibility for discounted care?	а	1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1											
b Did the organization use FPG to determine eligibility for providing discounted care? If "Yes," indicate which of the following was the family income limit for eligibility for discounted care?    200%   250%   300%   300%   350%   400%   \$\frac{1}{2}\$ Other   270 % \$\frac{1}{2}\$ Other   270 %					ility for free care:			3a	X				
tollowing was the family income limit for eligibility for discounted care:    200%   250%   250%   300%   300%   400%   X Other   270 %					<del></del>								
c if the organization did not use FPC to determine eligibility, describe in Part VI the income based criteria for determining eligibility for free or discounted care. Include in the description whether the organization used an asset test or other threshold, regardless of income, to determine eligibility for free or discounted care.  Light the organization budget amounts for free or discounted care in the control of the con	b			-	inted care? If "Yes,	" indicate which o	f the						
c if the organization did not use FPG to determine eligibility, describe in Part VI the income based criteria for determining eligibility for free or discounted care. Include in the description whether the organization used an asset test or other threshold, regardless of income, to determine eligibility for free or discounted care.  4 Determine displaying for free or discounted care between the selection of the patients during the tax year provide for free or discounted care to the mediate in sugarization sugarization. The patients during the tax year provide for free or discounted care to the mediate in the selection of the patients during the tax year?  5 Description of the organization budget amounts for free or discounted dare provided under its financial assistance policy during the tax year?  5 Description of the organization organization or discounted care?  6 Description or discounted care?  6 Description or discounted dare to discounted dare organization unable to provide free or discounted care?  6 Description or discounted dare or discounted dare?  6 Description or discounted dare or discounted dare?  6 Description or discounted dare or discounted dare?  7 Financial Assistance and Gertain Other Community Benefits at Cost  Financial Assistance and Gertain Other Community Benefits at Cost  Financial Assistance and Gertain Other Community Benefits at Cost  Financial Assistance and Gertain Other Community Benefits at Cost  Financial Assistance and description or discounted dare or discounted dare or discounted dare to discounted dare or discounted dare or discounted with the Schedule H.  7 Financial Assistance and Gertain Other Community Benefits or discounted dare or discounted dare or discounted dare or discounted dare or discounted dare or discounted dare or discounted dare or discounted dare or discounted dare or discounted dare or discounted dare or discounted dare or discounted dare or discounted dare or discounted dare or discounted dare or discounted dare or discounted dare or discounted dare or													
eligibility for free or discounted care. Include in the description whether the organization used an asset test or other threshold, regardless of incomes, to determine eligibility for free or discounted care.  4 Did the organization infrancial assistance policy that applied to me largest number of its patients during the tax year provide for free or discounted care to the mediately indigent?  5a Did the organization budget amounts for free or discounted care provided under its financial assistance policy during the tax year?  5a Did the organization budget amounts for free or discounted care provided under its financial assistance policy during the tax year?  5b If "Yes," clid the organization free for considerations, was the organization unable to provide free or discounted care to a patient who was eligible for free or discounted care?  6a Did the organization prepare a community benefit report during the tax year?  6a Did the organization prepare a community benefit report during the tax year?  6b If "Yes," clid the organization make It available to the public?  6c Consider the following table using the worksheets provided in the Schedule H instructions. On not abbrilt these worksheets with the Schedule H.  7 Financial Assistance and Means-Tested Government Programs  a Financial Assistance at cost (from Worksheet 1).  b Medicaid (from Worksheet 3, column b).  d Total Financial Assistance and Community Benefits operate (optional)  forgrame (optional)  forgrame (optional)  23,651,335.  0. 23,651,335.  4.59%  (f) Treat Community benefit operations (from Worksheet 4).  f Health professions education (from Worksheet 7).  f Health professions education (from Worksheet 7).  i Cash and in-kind contributions for community benefit (from Worksheet 7).  i Cash and in-kind contributions for community benefit (from Worksheet 7).  i Cash and in-kind contributions for community benefit (from Worksheet 8).  j Total. Other Benefits													
threshold, regardless of income, to determine eligibility for free or discounted care.  **Indexident production is financial assistance policy that applied to the largest number of its patients during the tax year provide for free or discounted care to the impost number of its patients during the tax year provide for free or discounted care provided under its financial assistance policy during the tax year?  5a	С												
4 Did the organization's financial assistance policy that applied to the largest number of its patients during the tax year provide for free or discounted care to the medicality indigent?  5a Did the organization budget amounts for free or discounted care provided under its financial assistance policy during the tax year?  5a Did the organization's financial assistance expenses exceed the budgeted amount?  5b		<b>*</b> •		•	•	ed an asset test d	rotner						
5a	4	Did the organization's financial assistance policy	that applied to the large	est number of its patient	s during the tax year pro	vide for free or discounte	d care to the		v				
b If "Yes," did the organization's financial assistance expenses exceed the budgeted amount?  c If "Yes" to line 5b, as a result of budget considerations, was the organization unable to provide free or discounted care?  6a Did the organization prepare a community benefit report during the tax year?  6b If "Yes," did the organization make it available to the public?  Complete the following table uning the worksheets provided in the Schedule H instructions. Do not submit these worksheets with the Schedule H.  7 Financial Assistance and Certain Other Community Benefits at Cost  Financial Assistance and Certain Other Community Benefits at Cost  Financial Assistance and Certain Other Community Benefits at Cost  Financial Assistance and Certain Other Community Benefits at Cost  Financial Assistance and Certain Other Community Benefits at Cost  Financial Assistance and Certain Other Community Benefits at Cost  Financial Assistance and Certain Other Community Benefits at Cost  Financial Assistance and Certain Other Community Benefits at Cost  Control of Costs of Costs of Costs of Other means-tested government Programs (politional)  b Medicaid (from Worksheet 3, column a)  c Costs of other means-tested government programs (politional)  d Total Financial Assistance and Means-Tested Government Programs  c Community health improvement services and community benefit operations (from Worksheet 4)  f Health professions education (from Worksheet 5)  g Subsidized health services (from Worksheet 6)  h Research (from Worksheet 7)  i Cash and in-kind contributions for community benefit (from Worksheet 7)  i Cash and in-kind contributions for community benefit (from Worksheet 8)  j Total. Other Benefits  795,024.  0. 795,024.  1.15%	· -	, , , , , , , , , , , , , , , , , , , ,											
c If "Yes" to line 5b, as a result of budget considerations, was the organization unable to provide free or discounted care?  5c   Se   Se   Se   Se   Se   Se   Se   S									Λ	y			
care to a patient who was eligible for free or discounted care?  6a Did the organization prepare a community benefit report during the tax year?  6b If "Yes." did the organization make it available to the public?  Complete the following table using the worksheets provided in the Schedule H instructions. Do not submit these worksheets with the Schedule H.  7 Financial Assistance and Certain Other Community Benefits at Cost  Financial Assistance and Means-Tested Government Programs  a Financial Assistance at cost (from Worksheet 3, column a)  c Costs of other means-tested government programs (from Worksheet 3, column a)  c Costs of other means-tested government Programs  Means-Tested Government Programs  Difference of community benefit general Assistance and Means-Tested Government Programs  Means-Tested Government Programs  Tother Benefits  e Community benefit operations  (from Worksheet 3)  1 Financial Assistance and Means-Tested Government Programs  23,651,335.  23								ac		21			
Ba Did the organization prepare a community benefit report during the tax year?  Bid If Yes," did the organization make it available to the public?  Complete the following table using the worksheets provided in the Schedule Interactions. Do not aubmit these worksheets with the Schedule II.  Financial Assistance and Certain Other Community Benefits at Cost  Financial Assistance and Certain Other Community Benefits at Cost  Financial Assistance at Cost (from Worksheet 1).  Bid Means-Tested Government Programs  Financial Assistance at cost (from Worksheet 3, column a).  Costs of other means-tested government programs (from Worksheet 3, column b).  Complete the following table using the worksheet 3, column b).  Costs of other means-tested government programs.  Costs of Other Benefits  Community health improvement services and community benefit operations (from Worksheet 4).  Financial Assistance and Means-Tested Government Programs.  Costs of Other Benefits  Costs of Other means-tested government programs.  Costs of Other means-tested government programs.  Community health improvement services and community benefit operations (from Worksheet 4).  Financial Assistance and Means-Tested Government Programs.  Costs of Other Benefits  Community health improvement services and community benefit operations (from Worksheet 4).  Costs and in-kind contributions for community benefit (from Worksheet 7).  Costs and in-kind contributions for community benefits.  Costs and in-kind contributions for community benefits.  Costs and in-kind contributions for community benefits.  Costs and in-kind contributions for community benefits.  Costs and in-kind contributions for community benefits.  Costs and in-kind contributions for community benefits.  Costs and costs are a variety of the contributions for community benefits.  Costs and costs are a variety of the costs with these contributions for community benefits.  Costs and costs are a variety of the costs with these costs (from Worksheet 8).  Costs and costs are a variety of the cost	۲		-	. •	•			50					
b If "Yes," did the organization make it available to the public?  Complete the following table using the worksheets provided in the Schedule H instructions. Do not submit these worksheets with the Schedule H.  7 Financial Assistance and Certain Other Community Benefits at Cost  Financial Assistance and Means-Tested Government Programs a Financial Assistance at cost (from Worksheet 1)  b Medicaid (from Worksheet 3, column a) c Costs of other means-tested government programs (from Worksheet 3, column b) d Total Financial Assistance and Means-Tested Government Programs  Other Benefits  Construction of the Schedule H instructions. Do not submit these worksheets with the Schedule H.  (f) Percent of Constructive Programs (Optional) (optional) benefit response of the Post of Schedule H instructions. Do not submit these worksheets H.  (g) Number of programs (optional) (optional) (optional) benefit response of Schedule H instructions. Do not submit these worksheets with the Schedule H.  (f) Percent of Constructive Programs (optional) (optional) (optional) benefit response of Schedule H instructions. (optional) (o	6a								X				
Complete the following table using the worksheets provided in the Schedule H instructions. Do not submit these worksheets with the Schedule H.  7 Financial Assistance and Certain Other Community Benefits at Cost  Financial Assistance and Means-Tested Government Programs a Financial Assistance at cost (from Worksheet 1)  b Medicaid (from Worksheet 3, column a) c Costs of other means-tested government programs (from Worksheet 3, column b).  d Total Financial Assistance and Means-Tested Government Programs  Community benefit expense of total expen													
Financial Assistance and Certain Other Community Benefits at Cost   Financial Assistance and Means-Tested Government Programs a Financial Assistance at cost (from Worksheet 1)	-							3					
Costs of other means-tested government Programs   (a) Number of served (optional)   (b) Persons (served (optional)   (b) Persons (optional)   (b) Persons (optional)   (c	7												
Programs   Programs			(a) Number of	(b) Persons	(c) Total	(d) Direct	(e) Net	(f)	Percent	of			
Worksheet 1)	Mea	ans-Tested Government Programs						tou	ar expen	26			
b Medicaid (from Worksheet 3, column a)  c Costs of other means-tested government programs (from Worksheet 3, column b)  d Total Financial Assistance and Means-Tested Government Programs  Other Benefits  e Community health improvement services and community benefit operations (from Worksheet 4)  f Health professions education (from Worksheet 5)  g Subsidized health services (from Worksheet 6)  h Research (from Worksheet 7)  i Cash and in-kind contributions for community benefit (from Worksheet 8)  j Total. Other Benefits  2 3,651,335.  2 3,651,335.  2 3,651,335.  4 . 59%  2 3,651,335.  2 3,651,335.  2 3,651,335.  2 3,651,335.  2 3,651,335.  2 3,651,335.  2 3,651,335.  2 3,651,335.  2 3,651,335.  4 . 59%  3 9,528,227.  773,594.  8,754,633.  1 . 70%  3 8,754,633.  1 . 70%  3 8,754,633.  1 . 70%  4 . 45%  3 8,003.  0 . 38,003.  0 . 38,003.  0 . 15%  3 795,024.  0 . 795,024.  1 5%  5 Total. Other Benefits	а	Financial Assistance at cost (from											
b Medicaid (from Worksheet 3, column a)  c Costs of other means-tested government programs (from Worksheet 3, column b)  d Total Financial Assistance and Means-Tested Government Programs.  23,651,335.		Worksheet 1)			23,651,335.	0.	23,651,335.	4	.59	<del>ሄ</del>			
c Costs of other means-tested government programs (from Worksheet 3, column b)	b												
government programs (from Worksheet 3, column b)		column a)											
Worksheet 3, column b)	С	Costs of other means-tested											
d Total Financial Assistance and Means-Tested Government Programs       23,651,335.       23,651,335.       23,651,335.       4.59%         Other Benefits         e Community health improvement services and community benefit operations (from Worksheet 4)       9,528,227.       773,594.       8,754,633.       1.70%         f Health professions education (from Worksheet 5)       22,892,530.       0.22,892,530.       4.45%         g Subsidized health services (from Worksheet 6)       38,003.       0.38,003.       .01%         h Research (from Worksheet 7)       38,003.       0.795,024.       .15%         i Cash and in-kind contributions for community benefit (from Worksheet 8)       795,024.       0.795,024.       .15%         j Total. Other Benefits       33,253,784.       773,594.       32,480,190.       6.31%		government programs (from											
Other Benefits       23,651,335.       23,651,335.       4.59%         Other Benefits       9,528,227.       773,594.       8,754,633.       1.70%         I Health professions education (from Worksheet 5)       22,892,530.       0.22,892,530.       4.45%         I Subsidized health services (from Worksheet 6)       38,003.       0.38,003.       .01%         I Cash and in-kind contributions for community benefit (from Worksheet 8)       795,024.       0.795,024.       .15%         I Total. Other Benefits       33,253,784.       773,594.       32,480,190.       6.31%		Worksheet 3, column b)											
Other Benefits         e Community health         improvement services and         community benefit operations         (from Worksheet 4)       9,528,227. 773,594. 8,754,633. 1.70%         f Health professions education       22,892,530. 0. 22,892,530. 4.45%         g Subsidized health services       (from Worksheet 6)         h Research (from Worksheet 7)       38,003. 0. 38,00301%         i Cash and in-kind contributions for community benefit (from Worksheet 8)       795,024. 0. 795,02415%         j Total. Other Benefits       33,253,784. 773,594. 32,480,190. 6.31%	d	Total Financial Assistance and								_			
e Community health improvement services and community benefit operations (from Worksheet 4) 9,528,227. 773,594. 8,754,633. 1.70% f Health professions education (from Worksheet 5) 22,892,530. 0. 22,892,530. 4.45% g Subsidized health services (from Worksheet 6) 38,003. 0. 38,003. 0.1% i Cash and in-kind contributions for community benefit (from Worksheet 8) 795,024. 0. 795,02415% j Total. Other Benefits 33,253,784. 773,594. 32,480,190. 6.31%		Means-Tested Government Programs			23,651,335.		23,651,335.	4	.59	<u>ሄ</u>			
improvement services and community benefit operations (from Worksheet 4) 9,528,227. 773,594. 8,754,633. 1.70%  f Health professions education (from Worksheet 5) 22,892,530. 0. 22,892,530. 4.45%  g Subsidized health services (from Worksheet 6) 38,003. 0. 38,003. 0.1%  i Cash and in-kind contributions for community benefit (from Worksheet 8) 795,024. 0. 795,024. 15%  j Total. Other Benefits 33,253,784. 773,594. 32,480,190. 6.31%													
community benefit operations       (from Worksheet 4)       9,528,227.       773,594.       8,754,633.       1.70%         f Health professions education       (from Worksheet 5)       22,892,530.       0.22,892,530.       4.45%         g Subsidized health services       (from Worksheet 6)       38,003.       0.38,003.       0.01%         h Research (from Worksheet 7)       38,003.       0.795,024.       0.795,024.       1.5%         i Cash and in-kind contributions for community benefit (from Worksheet 8)       795,024.       0.795,024.       1.5%         j Total. Other Benefits       33,253,784.       773,594.       32,480,190.       6.31%	е	*											
(from Worksheet 4)       9,528,227. 773,594. 8,754,633. 1.70%         f Health professions education (from Worksheet 5)       22,892,530. 0. 22,892,530. 4.45%         g Subsidized health services (from Worksheet 6)       38,003. 0. 38,00301%         h Research (from Worksheet 7)       38,003. 0. 38,00301%         i Cash and in-kind contributions for community benefit (from Worksheet 8)       795,024. 0. 795,02415%         j Total. Other Benefits       33,253,784. 773,594. 32,480,190. 6.31%													
f Health professions education (from Worksheet 5)  g Subsidized health services (from Worksheet 6)  h Research (from Worksheet 7) i Cash and in-kind contributions for community benefit (from Worksheet 8)  j Total. Other Benefits  22,892,530.  0. 22,892,530.  4.45%  38,003.  0. 38,003.  0. 38,003.  0. 795,024.  15%  33,253,784.  773,594.  32,480,190.  6.31%					0 500 007	772 504	0.754.633	1	70	Q.			
(from Worksheet 5)       22,892,530.       0. 22,892,530.       4.45%         g Subsidized health services (from Worksheet 6)       38,003.       0. 38,003.       .01%         h Research (from Worksheet 7)       38,003.       0. 795,024.       .15%         i Cash and in-kind contributions for community benefit (from Worksheet 8)       795,024.       0. 795,024.       .15%         j Total. Other Benefits       33,253,784.       773,594.       32,480,190.       6.31%					9,528,221.	113,394.	8,/54,633.		• / 0	70			
g Subsidized health services (from Worksheet 6)  h Research (from Worksheet 7)  i Cash and in-kind contributions for community benefit (from Worksheet 8)  j Total. Other Benefits  38,003.  0. 38,003.  0. 38,003.  0. 795,024.  15%  33,253,784.  773,594.  32,480,190.  6.31%	1				22 892 530	0	22 882 520	1	15	9.			
(from Worksheet 6)       38,003.       0.38,003.       .01%         i Cash and in-kind contributions for community benefit (from Worksheet 8)       795,024.       0.795,024.       .15%         j Total. Other Benefits       33,253,784.       773,594.       32,480,190.       6.31%	_				22,092,000.	U •	22,892,530.	#	• # J	<del></del>			
h Research (from Worksheet 7)	g		,										
i Cash and in-kind contributions for community benefit (from Worksheet 8) 795,024 0. 795,024 .15% j Total. Other Benefits 33,253,784. 773,594 32,480,190. 6.31%	h				38 003	0	38 003		01	9.			
for community benefit (from Worksheet 8) 795,024 0. 795,024 .15% j Total. Other Benefits 33,253,784. 773,594 32,480,190. 6.31%					30,003.	<b>J</b> •	30,003.		• 0 1	<u> </u>			
Worksheet 8)       795,024.       0.795,024.       .15%         j Total. Other Benefits       33,253,784.       773,594.       32,480,190.       6.31%	'												
j Total. Other Benefits 33,253,784. 773,594. 32,480,190. 6.31%					795.024	n	795 024		.15	8			
	i												

Schedule H (Form 990) 2011 MEDICAL CENTER, INC. 52-1341890 Page 2

Part II Community Building Activities Complete this table if the organization conducted any community building activities during the tax year, and describe in Part VI how its community building activities promoted the health of the communities it serves

	tax year, and describe in rai	t VI NOW Its COMMING	inty ballang activ	nties promoted			iniumines it serve	·3.		
		(a) Number of activities or programs (optional)	(b) Persons served (optional)	(C) Total community building expense	( <b>d)</b> Dir offsetting re		(e) Net community building expense	1 '	f) Percen otal exper	
1	Physical improvements and housing			54,16	7.	0.	54,167		.01	8
2	Economic development			591,598	3.	0.	591,598	•	.11	8
3	Community support			104,363	3.	0.	104,363	•	.02	ક
4	Environmental improvements			2,106,00	0.	0.	2,106,000		.41	ક
5	Leadership development and									
	training for community members									
6	Coalition building									
7	Community health improvement									
	advocacy			4,567	7 .	0.	4,567		.00	
8	Workforce development			181,325		0.	181,325		.04	8
9	Other			8,823		0.	8,823	•	.00	
10	Total			3,050,84	3,		3,050,843	•	.59	ક
Pa	rt III   Bad Debt, Medicare, 8	<b> Collection P</b> i	ractices							
Sect 1 2 3	ion A. Bad Debt Expense Did the organization report bad debt Statement No. 15? Enter the amount of the organizatior Enter the estimated amount of the o patients eligible under the organizati	n's bad debt expen	se debt expense attri	butable to	2		,932,519 0		Yes	X
4 Sect	Provide in Part VI the text of the foot expense. In addition, describe the or 2 and 3, and rationale for including a ion B. Medicare	tnote to the organizosting methodolog	zation's financial s y used in determi	statements that ning the amoun	describes bac ts reported or					
5 6 7 8	Enter total revenue received from Me Enter Medicare allowable costs of ca Subtract line 6 from line 5. This is the Describe in Part VI the extent to which Also describe in Part VI the costing a Check the box that describes the me Cost accounting system	are relating to payn e surplus (or shortf ch any shortfall rep methodology or so	nents on line 5 all) ported in line 7 sho urce used to dete	ould be treated	6 7 as community	20 benefi				
Sect	ion C. Collection Practices									
9a	Did the organization have a written of	debt collection polic	cy during the tax y	year?				9a	X	
b	If "Yes," did the organization's collection p	policy that applied to	the largest number o	of its patients duri	ng the tax year (	contain p	provisions on the			
	collection practices to be followed for pat							9b	X	
Pai	rt IV Management Compan	ies and Joint	<b>Ventures</b> (see	instructions	)					
	(a) Name of entity		cription of priman tivity of entity	р	Organization rofit % or stoo ownership %	k or ke	Officers, directs, trustees, or employees' ofit % or stock ownership %	pr	Physicia ofit % of stock nership	or
				<u> </u>						
					_	I				

Schedule H (Form 990) 2011

Part V   Facility Information									
Section A. Hospital Facilities		<u>a</u>							
(list in order of size, from largest to smallest)		General medical & surgical				ĺ			
,		sur			Critical access hospital				
	<u>100</u>	∞	ital	ल	စွ	_			
How many hospital facilities did the organization operate	Licensed hospital	ica	Children's hospital	Teaching hospital	SS	ĮĘ.	ER-24 hours		
4	ĕ	) je	2	ĕ	ő	fac	Z.		
during the tax year? 1	B	교	l,s	g	ac	등	ğ	ē	
	Š	je i	l a	į	ca	ear	4	ER-other	
	18	Æ	烹	ea	Ħ	ses.	ď	Ä	
Name and address	二	Ľ	$\mathbb{L}$		Ľ	1	ш	Ш	Other (describe)
1 JOHNS HOPKINS BAYVIEW MEDICAL CENTER									
4940 EASTERN AVENUE									
BALTIMORE, MD 21224	X								
			T						
	1								
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	J		ŀ						
	1								
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Part V Facility Information (continued)

Section B. Facility Policies and Practices

(Complete a separate Section B for each of the hospital facilities listed in Part V, Section A)

Name of Hospital Facility: JOHNS	HOPKINS	BAYVIEW	MEDICAL	CENTER	
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		Yes	No
Community Health Needs Assessment (Lines 1 through 7 are optional for tax year 2011)			
1 During the tax year or any prior tax year, did the hospital facility conduct a community health needs assessment (Needs			
Assessment)? If "No," skip to line 8	1		X
If "Yes," indicate what the Needs Assessment describes (check all that apply):			
a A definition of the community served by the hospital facility			
b Demographics of the community			
c Existing health care facilities and resources within the community that are available to respond to the health needs			
of the community  d How data was obtained			
The health needs of the community  f Primary and chronic disease needs and other health issues of uninsured persons, low-income persons, and minority			
groups			
g The process for identifying and prioritizing community health needs and services to meet the community health needs			
h The process for consulting with persons representing the community's interests			
i Information gaps that limit the hospital facility's ability to assess the community's health needs			
j Other (describe in Part VI)			
2 Indicate the tax year the hospital facility last conducted a Needs Assessment: 20			
3 In conducting its most recent Needs Assessment, did the hospital facility take into account input from persons who represent			
the community served by the hospital facility? If "Yes," describe in Part VI how the hospital facility took into account input			
from persons who represent the community, and identify the persons the hospital facility consulted	3		
4 Was the hospital facility's Needs Assessment conducted with one or more other hospital facilities? If "Yes," list the other			
hospital facilities in Part VI			
5 Did the hospital facility make its Needs Assessment widely available to the public?	5		0.0000000000000000000000000000000000000
If "Yes," indicate how the Needs Assessment was made widely available (check all that apply):			
a Hospital facility's website			
b Available upon request from the hospital facility			
c			
6 If the hospital facility addressed needs identified in its most recently conducted Needs Assessment, indicate how (check all			
that apply):			
Adoption of an implementation strategy to address the health needs of the hospital facility's community			
b Execution of the implementation strategy			
c Participation in the development of a community-wide community benefit plan			
d Participation in the execution of a community-wide community benefit plan			
e Inclusion of a community benefit section in operational plans			
f Adoption of a budget for provision of services that address the needs identified in the Needs Assessment			
g Prioritization of health needs in its community			
h Prioritization of services that the hospital facility will undertake to meet health needs in its community  Other (describe in Part VI)			
			85.750
7 Did the hospital facility address all of the needs identified in its most recently conducted Needs Assessment? If "No," explain in Part VI which needs it has not addressed and the reasons why it has not addressed such needs	7		
Financial Assistance Policy	1000		1000000
Did the hospital facility have in place during the tax year a written financial assistance policy that:	+		
8 Explained eligibility criteria for financial assistance, and whether such assistance includes free or discounted care?	8	Х	
	-	† <del></del>	<del>                                     </del>
Used federal poverty guidelines (FPG) to determine eligibility for providing free care?	9	х	1
If "Yes," indicate the FPG family income limit for eligibility for free care: 200 %			
· · · · · · · · · · · · · · · · · · ·			

Schedule H (Form 990) 2011

MEDICAL CENTER, INC.

ГС	Facility Information (continued) JOHNS HOPKINS BAYVIEW MEDICAL CENTER			
			Yes	No
10	Used FPG to determine eligibility for providing <i>discounted</i> care?  If "Yes," indicate the FPG family income limit for eligibility for discounted care:	10	X	
	If "Yes," indicate the FPG family income limit for eligibility for discounted care: 270 %			
	If "No," explain in Part VI the criteria the hospital facility used.			
11	1 0 1	11	X	
	If "Yes," indicate the factors used in determining such amounts (check all that apply):			
а	Income level			
b				
C	Medical indigency			
C	Insurance status			
е	Uninsured discount			
f	Medicaid/Medicare			
9	State regulation			
h	,			
12	Explained the method for applying for financial assistance?	12	X	
13	Included measures to publicize the policy within the community served by the hospital facility?	13	X	
	If "Yes," indicate how the hospital facility publicized the policy (check all that apply):			
а				
b				
C				
d				
е				
f	The policy was available on request			
g				
_ <u>Bi</u>	lling and Collections			
14	Did the hospital facility have in place during the tax year a separate billing and collections policy, or a written financial			
	assistance policy (FAP) that explained actions the hospital facility may take upon non-payment?	14	X	
15	Check all of the following actions against an individual that were permitted under the hospital facility's policies during the tax			
	year before making reasonable efforts to determine patient's eligibility under the facility's FAP:			
а	Reporting to credit agency			
b	Lawsuits			
C	Liens on residences			
d	Body attachments			
е	Other similar actions (describe in Part VI)	Na.	44	
16	Did the hospital facility or an authorized third party perform any of the following actions during the tax year before making			
	reasonable efforts to determine the patient's eligibility under the facility's FAP?	16	Awaren Ara	X.
	If "Yes," check all actions in which the hospital facility or a third party engaged:			
а	Reporting to credit agency			
b	Lawsuits			
С	Liens on residences			
d	Body attachments			
е	Other similar actions (describe in Part VI)			
17	Indicate which efforts the hospital facility made before initiating any of the actions checked in line 16 (check all that			
	apply):	-5		
а	Notified patients of the financial assistance policy on admission			
b	Notified patients of the financial assistance policy prior to discharge			
С	Notified patients of the financial assistance policy in communications with the patients regarding the patients' bills			
d	Documented its determination of whether patients were eligible for financial assistance under the hospital facility's			
	financial assistance policy			
<u>e</u>	Other (describe in Part VI)			

### JOHNS HOPKINS BAYVIEW MEDICAL CENTER, INC.

Schedule H (Form 990) 2011

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Part V Facility Information (continued) JOHNS HOPKINS BAYVIEW MEDICAL CENTER Policy Relating to Emergency Medical Care Yes No 18 Did the hospital facility have in place during the tax year a written policy relating to emergency medical care that requires the hospital facility to provide, without discrimination, care for emergency medical conditions to individuals regardless of their eligibility under the hospital facility's financial assistance policy? X 18 If "No," indicate why: The hospital facility did not provide care for any emergency medical conditions b The hospital facility's policy was not in writing The hospital facility limited who was eligible to receive care for emergency medical conditions (describe in Part VI) С d Other (describe in Part VI) Individuals Eligible for Financial Assistance 19 Indicate how the hospital facility determined, during the tax year, the maximum amounts that can be charged to FAP-eligible individuals for emergency or other medically necessary care. The hospital facility used its lowest negotiated commercial insurance rate when calculating the maximum amounts that can be charged The hospital facility used the average of its three lowest negotiated commercial insurance rates when calculating the maximum amounts that can be charged The hospital facility used the Medicare rates when calculating the maximum amounts that can be charged d X Other (describe in Part VI) 20 Did the hospital facility charge any of its patients who were eligible for assistance under the hospital facility's financial assistance policy, and to whom the hospital facility provided emergency or other medically necessary services, more than the amounts generally billed to individuals who had insurance covering such care? 20 If "Yes," explain in Part VI. 21 Did the hospital facility charge any of its FAP-eligible patients an amount equal to the gross charge for any service provided to that patient? If "Yes," explain in Part VI.

132096 01-23-12

Schedule H (Form 990) 2011

### JOHNS HOPKINS BAYVIEW MEDICAL CENTER, INC.

Schedule H (Form 990) 2011 MEDICAL CENTER

52-1341890 Page 7

Section C. Other Health Care Facilities That Are Not Licensed, Registered, or	Similarly Recognized as a Hospital Facility
(list in order of size, from largest to smallest)	
How many non-hospital health care facilities did the organization operate during the	tax year?0
Name and address	Type of Facility (describe)
132097 01-23-12	Schedule H (Form 990) 2011

### Part VI Supplemental Information

Complete this part to provide the following information.

- 1 Required descriptions. Provide the descriptions required for Part I, lines 3c, 6a, and 7; Part II; Part III, lines 4, 8, and 9b; and Part V, Section B, lines 1j, 3, 4, 5c, 6i, 7, 9, 10, 11h, 13g, 15e, 16e, 17e, 18d, 19d, 20, and 21.
- 2 Needs assessment. Describe how the organization assesses the health care needs of the communities it serves, in addition to any needs assessments reported in Part V, Section B.
- 3 Patient education of eligibility for assistance. Describe how the organization informs and educates patients and persons who may be billed for patient care about their eligibility for assistance under federal, state, or local government programs or under the organization's financial assistance policy.
- 4 Community information. Describe the community the organization serves, taking into account the geographic area and demographic constituents it serves.
- 5 **Promotion of community health.** Provide any other information important to describing how the organization's hospital facilities or other health care facilities further its exempt purpose by promoting the health of the community (e.g., open medical staff, community board, use of surplus funds, etc.).
- 6 Affiliated health care system. If the organization is part of an affiliated health care system, describe the respective roles of the organization and its affiliates in promoting the health of the communities served.
- 7 State filing of community benefit report. If applicable, identify all states with which the organization, or a related organization, files a community benefit report.

PART I, LINE 7: A COST-TO-CHARGE RATIO (FROM WORKSHEET 2) IS USED TO CALCULATE THE AMOUNTS ON LINE 7A - 7B (CHARITY CARE AND UNREIMBURSED MEDICAID). THE AMOUNTS FOR LINES 7E-71 WOULD COME FROM OUR HSCRC COMMUNITY BENEFIT REPORT FILED WITH THE STATE OF MARYLAND AND WOULD NOT BE BASED ON A COST-TO CHARGE RATIO. PART I, LINE 7G: JOHNS HOPKINS BAYVIEW MEDICAL CENTER, INC. DOES NOT HAVE ANY SUBSIDIZED HEALTH SERVICES. PART I, LN 7 COL(F): THE AMOUNT OF BAD DEBT EXPENSE INCLUDED ON FORM 990. PART IX, LINE 25, COLUMN (A), BUT SUBTRACTED FOR PURPOSES OF CALCULATING THE PERCENTAGE IN THIS COLUMN IS \$27,932,519. PART II: JHBMC COMMUNITY BUILDING ACTIVITIES PROMOTE THE HEALTH OF THE COMMUNITY IT SERVES THROUGH THE WORK OF THE COMMUNITY RELATIONS DEPARTMENT. THE DEPARTMENT INTERFACES WITH A BROAD RANGE OF NON-PROFIT, BUSINESS AND COMMUNITY ORGANIZATIONS TO SUPPORT INITIATIVES THAT IMPROVE THE WELL-BEING OF THE COMMUNITY, ADDRESSING HEALTH, HOUSING, ECONOMIC DEVELOPMENT, TRANSPORTATION AND SAFETY ISSUES WITH THEIR 132098 01-23-12 Schedule H (Form 990) 2011 MEDICAL CENTER, INC.

### Part VI | Supplemental Information

### COMMUNITY PARTNERS.

FOR EXAMPLE, JHBMC FRESH PROGRAM OFFERS ELEMENTARY SCHOOL-BASED PROGRAMS

FOR TEACHERS, PARENTS AND STUDENTS ABOUT HEART HEALTH BEHAVIORS. IT

SERVED 1,822 STUDENTS IN 17 SCHOOLS, TEACHERS EVALUATIONS WERE 95-100%

POSITIVE.

SCHOOL-BASED BURN PREVENTION EDUCATION PROVIDES AGE-APPROPRIATE,

SCHOOL-BASED LESSONS ABOUT BURN PREVENTION WITH A PROFESSIONAL RETIRED

FIREFIGHTER WHO VISITS SCHOOLS AND TEACHES THESE LESSONS. IT SERVED OVER

7,998 STUDENTS IN 36 SCHOOLS WITH CONSISTENT HIGH SCORES ON EVALUATIONS.

JHBMC PARTNERS WITH OTHER ORGANZIATIONS TO DEVELOP ECONOMIC OPPORTUNITIES,

ATTRACT INVESTMENT, AND IMPROVE HOUSING STOCK.

JHBMC STARTED THE ACCESS PARTNERSHIP (TAP), WHICH PROVIDES LOW COST

SPECIALTY-CARE ACCESS TO UNINSURED PATIENTS WHO LIVE IN THE NEIGHBORHOODS

AROUND BAYVIEW AND FREE PRIMARY CARE AT THE INTERNAL MEDICINE OUTPATIENT

CLINICAL FOR ELIGIBLE PATIENTS.

JHBMC DEVELOPED PARTNERSHIPS WITH BALTIMORE CITY SCHOOLS IN ORDER TO

PART III, LINE 4: BAD DEBT EXPENSE ENTERED COMES FROM THE HOSPITALS BOOKS AND RECORDS.

PROVIDE MENTOR AND INTEREST IN CAREERS IN HEALTH SCIENCES.

DISCOUNTS AND ALLOWANCES ARE ACCOUNTED FOR SEPARATELY FROM BAD DEBT EXPENSE.

MARYLAND HOSPITALS ARE RATE REGULATED UNDER THE HSCRC, WHICH INCLUDES BAD

DEBT AS PART OF THE REIMBURSEMENT FORMULA FOR EACH HOSPITAL. DUE TO THE

RATE REGULATION, JOHNS HOPKINS BAYVIEW MEDICAL CENTER, INC (JHBMC) CANNOT

DETERMINE THE AMOUNT THAT REASONABLE COULD BE ATTRIBUTABLE TO PATIENTS WHO

LIKELY WOULD QUALIFY FOR FINANCIAL ASSISTANCE UNDER THE HOSPITAL'S CHARITY

CARE POLICY.

THE ORGANIZATION'S FINANCIAL STATEMENTS DO NOT INCLUDE A FOOTNOTE ON BAD DEBT EXPENSE. THE FINANCIAL STATEMENTS SHOW THE PROVISION FOR BAD DEBTS AS A SEPARATE LINE ITEM IN THE STATEMENTS OF OPERATIONS AND CHANGES IN NET ASSETS UNDER OPERATING EXPENSES.

PART III, LINE 8: THE TRIAL BALANCE EXPENSES ARE ADJUSTED TO ALLOWABLE EXPENSE IN ACCORDANCE WITH THE MEDICARE COST REPORTING RULES AND REGULATIONS.

PART III, LINE 9B: THE HOSPITAL CONFORMS TO THE PRINCIPLES AND STANDARDS OF THE MHA HOSPITAL BILLING AND DEBT COLLECTION PRACTICES PRINCIPLES AS WELL AS THE MHA MINIMUM STANDARDS FOR FINANCIAL ASSISTANCE IN MARYLAND HOSPITALS.

JOHNS HOPKINS BAYVIEW MEDICAL CENTER:

PART V, SECTION B, LINE 19D: MARYLAND IS THE ONLY STATE IN WHICH ALL PAYORS (GOVERNMENTALLY-INSURED, COMMERCIALLY INSURED, OR SELF-PAY) ARE CHARGED THE SAME PRICE FOR SERVICES AT ANY GIVEN HOSPITAL. UNDER THIS SYSTEM, MARYLAND HOSPITALS ARE REGULATED BY A STATE AGENCY: THE

HEALTH SERVICES COST REVIEW COMMISSION (HSCRC).

PART VI, LINE 2: JHBMC RELIES ON A NUMBER OF MEANS TO DETERMINE THE HEALTH NEEDS OF OUR COMMUNITY, INCLUDING SECONDARY DATA SOURCES, HOSPITAL ADMISSION AND DISCHARGE INFORMATION, DIRECT CONVERSATIONS WITH OUR PATIENTS AND THE COMMUNITY, DISCUSSION WITH LOCAL HEALTH OFFICIALS AND OTHER STAKEHOLDERS AND FEEDBACK FROM OUR PROVIDERS.

HOSPITAL CENTER.

Part VI | Supplemental Information

JHBMC LAST CONDUCTED A FORMAL COMMUNITY NEEDS ASSESSMENT IN FY05.

IN FY09, A NEEDS ASSESSMENT WAS COMPLETED FOR THE SOUTHEAST AREA OF THE COUNTY, SPONSORED BY A GROUP OF SERVICE PROVIDERS WITH THE SUPPORT OF BALTIMORE COUNTY OFFICE OF COMMUNITY CONSERVATION AND FRANKLIN SQUARE

IN THE SPRING OF 2009, THE BALTIMORE CITY HEALTH DEPARTMENT CONDUCTED A THE GOAL OF THE SURVEY WAS TO ASSESS THE HEALTH COMMUNITY HEALTH SURVEY. NEEDS OF THE CITY RESIDENTS, IDENTIFY GAPS IN ACCESS TO HEALTH SERVICES, ASSESS THE USE AND PERCEPTIONS OF THE CITY HEALTH SERVICES, AND ASSESS ATTITUDES RELATED TO THE CURRENT PROGRAMMATIC AND POLICY ISSUES. HEALTH DEPARTMENT PLANS TO CONDUCT THE COMMUNITY HEALTH SURVEY EVERY TWO YEARS IN ORDER TO MONITOR TRENDS FOR THESES IMPORTANT HEALTH INDICATORS. IN 2010, THE JH URBAN HEALTH INSTITUTE (UHI) BEGAN A COLLABORATIVE EFFORT CALLED THE COMMUNITY HEALTH INITIATIVE (CHI) TO ENGAGE INDIVIDUALS, COMMUNITY GROUPS, AND CITY GOVERNMENT FROM EAST BALTIMORE AND JOHNS HOPKINS. THE CHI IS AN INTENSIVE PROCESS OF PLANNING AND CRITICAL THINKING ABOUT HOW TO IMPROVE THE HEALTH AND WELL-BEING OF RESIDENTS OF ALL AGES WHO LIVE IN EAST BALTIMORE THROUGH SUSTAINABLE HEALTH COLLABORATIONS AND SPECIFIC HEALTH INTERVENTIONS. JHBMC IS CONDUCTING ITS FORMAL COMMUNITY HEALTH NEEDS ASSESSMENT IN

SECONDARY DATA WAS COLLECTED FROM A VARIETY OF LOCAL, COUNTY, AND STATE SOURCES TO PRESENT A COMMUNITY PROFILE, ACCESS TO HEALTH CARE, CHRONIC DISEASES, SOCIAL ISSUES, AND OTHER HEALTH INDICATORS.

JHBMC REVIEWED INFORMATION AVAILABLE FROM BALTIMORE CITY AND BALTIMORE COUNTY HEALTH DEPARTMENTS REGARDING MORBIDITY AND MORTALITY AND HEALTH TRENDS FOR THOSE JURISDICTIONS. BECAUSE JHBMC SERVES PARTS OF BOTH THE CITY AND COUNTY, IT IS DIFFICULT TO DETERMINE THE HEALTH NEEDS OF OUR

FY2013.

RESOURCE ALLOCATIONS.

PARTICULAR SERVICE AREAS FROM SOME OF THIS DATA, BUT IS HELPFUL IN INDICATING GENERAL POPULATION STATUS. BALTIMORE CITY ALSO DEVELOPED COMMUNITY PROFILES WHICH WERE REVIEWED AND CONSIDERED. JHBMC HAS SEVERAL COMMUNITY ADVISORY BOARDS, THEIR COMMUNITY HEALTH ACTION PROJECTS PROVIDE JHBMC WITH INFORMATION AND FEEDBACK REGARDING COMMUNITY ADDITIONALLY, COMMUNITY RELATIONS STAFF MEMBERS ROUTINELY HEALTH NEEDS. ATTEND A GREAT NUMBER OF COMMUNITY ASSOCIATION MEETINGS AROUND OUR SERVICE AREA TO HELP ASSESS COMMUNITY NEEDS AND OFFER THE HOSPITALS RESOURCES. THEY ALSO RESPOND TO REQUESTS TO PARTICIPATE IN HEALTH FAIRS, COMMUNITY EVENTS, PROVIDE SCREENINGS OR SPEAKERS, ETC. A KEY FACTOR IN ASSESSING THE COMMUNITYS HEALTH NEEDS IS TO LOOK AT DEMAND FOR AND UTILIZATION OF CLINICAL PROGRAMS. OUR REVIEW OF MARKETS, MARKET-SHARE, PATIENT DEMOGRAPHICS, BUSINESS TRENDS AND OTHER CLINICAL DATA INFORM OUR THINKING WITH RESPECT TO DEFINING COMMUNITY NEEDS. JHBMC AND JHU SCHOOL OF MEDICINE CLINICAL DEPARTMENTS UTILIZE AN ANNUAL

SOCIOECONOMIC TRENDS AND TECHNOLOGY ADVANCEMENTS. THE PROGRAMS DEVELOPED ADDRESS THE UNIQUE NEEDS OF THE EAST BALTIMORE COMMUNITY AND THE RESOURCES AVAILABLE AT JHBMC. PART VI, LINE 3: JHBMC WILL PUBLISH THE AVAILABILITY OF FINANCIAL

PLANNING AND BUDGETING PROCESS TO ANTICIPATE CLINICAL PROGRAM DEMAND AND

HEALTH SYSTEM REVIEWS ITS SERVICES AND MEDICAL MANPOWER REQUIREMENTS BASED

ON CLINICAL INTERESTS, HISTORIC DEMAND AND ANTICIPATED CHANGES CAUSED BY

EACH CLINICAL DEPARTMENT ACROSS THE JOHNS HOPKINS

ASSISTANCE ON A YEARLY BASIS IN LOCAL NEWSPAPERS AND WILL POST NOTICES OF AVAILABILITY AT PATIENT REGISTRATION SITES, ADMISSIONS/BUSINESS OFFICE, THE BILLING OFFICE, AND AT THE EMERGENCY DEPARTMENT WITHIN JHBMC. OF AVAILABILITY WILL ALSO BE SENT TO PATIENTS ON PATIENT BILLS.

Part VI | Supplemental Information

BILLING AND FINANCIAL ASSISTANCE INFORMATION SHEET WILL BE PROVIDED TO INPATIENTS BEFORE DISCHARGE AND WILL BE AVAILABLE TO ALL PATIENTS UPON REQUEST.

JHBMC FINANCIAL COUNSELORS/PATIENT FINANCIAL SERVICES REPRESENTATIVES, SOCIAL SERVICES DEPARTMENT PERSONNEL AND/OR MEDICAL ASSISTANCE/MEDICAID ELIGIBILITY TECHNICIAN WILL PROVIDE PATIENTS WITH ASSISTANCE IN DETERMINING ELIGIBILITY FOR AND MAKING APPLICATION TO A VARIETY OF SPECIAL ENTITLEMENT PROGRAMS THAT PROVIDE FINANCIAL ASSISTANCE BOTH TOWARD PAYMENT OF MEDICAL BILLS AND GENERAL EXPENSES. THE FINANCE DEPARTMENT, IN CONJUNCTION WITH THE SOCIAL SERVICES DEPARTMENT, WILL INTERVIEW PATIENTS TO DETERMINE POTENTIAL ELIGIBILITY FOR MARYLAND MEDICAL ASSISTANCE AS WELL AS OTHER SPECIAL PROGRAMS.

PART VI, LINE 4: JHBMC GEOGRAPHIC SERVICE AREA IS URBAN. THE HOSPITAL CONSIDERS ITS COMMUNITY BENEFIT SERVICE AREA (CBSA) AS SPECIFIC POPULATIONS OR COMMUNITIES OF NEED TO WHICH THE HOSPITAL ALLOCATES RESOURCES THROUGH ITS COMMUNITY BENEFIT PLAN. THE CBSA IS DEFINED BY THE GEOGRAPHIC AREA CONTAINED WITHIN THE FOLLOWING FOUR ZIP CODES: 21224, 21222, 21219, AND 21052. THE GENERAL DATA FOR THIS COMMUNITY BENEFIT SERVICE AREA ARE AS FOLLOWS: TOTAL POPULATION WAS 114,241 OF WHICH 48% WERE MALES AND 52% WERE FEMALES, AVERAGE HOUSEHOLD INCOME WAS \$54,950, 25% OF RESIDENTS ARE UNINSURED, 29% OF RESIDENTS ARE COVERED BY MEDICAID/MEDICARE, 15.1% OF HOUSEHOLDS HAVE AN INCOME LOWER THAN \$15,000, AND 27.6% HAVE AN INCOME BELOW \$25,000. NUMBER OF OTHER HOSPITALS SERVING THE COMMUNITY OR COMMUNITIES: 2 FEDERALLY-DESIGNATED MEDICALLY UNDERSERVED AREAS OR POPULATIONS ARE PRESENT IN THE COMMUNITY .

Part VI | Supplemental Information

PART VI, LINE 5: FOR THE LAST 30 YEARS, MARYLAND HOSPITALS HAVE MET THEIR COMMUNITY BENEFIT OBLIGATIONS IN A UNIQUE MANNER THAT BUILDS THE COSTS OF UNCOMPENSATED CARE-CHARITY CARE AND PATIENT BAD DEBT AND GRADUATE MEDICAL EDUCATION INTO THE RATES THAT HOSPITALS ARE REIMBURSED BY ALL PAYORS. THE SYSTEM IS BASED IN FEDERAL AND STATE LAW AND BENEFITS ALL MARYLAND RESIDENTS, INCLUDING THOSE IN NEED OF FINANCIAL ASSISTANCE TO PAY THEIR HOSPITAL BILLS.

MARYLAND IS THE ONLY STATE IN WHICH ALL PAYORS GOVERNMENTALLY INSURED, COMMERCIALLY INSURED, OR SELF PAY ARE CHARGED THE SAME PRICE FOR SERVICES AT ANY GIVEN HOSPITAL.

UNDER THIS SYSTEM, MARYLAND HOSPITALS ARE REGULATED BY A STATE AGENCY- THE HEALTH SERVICES COST REVIEW COMMISSION (HSCRC) THAT IS REQUIRED TO:

- 1. PUBLICLY DISCLOSE INFORMATION ON THE COST AND FINANCIAL POSITION OF HOSPITALS;
- 2. REVIEW AND APPROVE HOSPITAL RATES;
- 3. COLLECT INFORMATION DETAILING TRANSACTIONS BETWEEN HOSPITALS AND FIRMS WITH WHICH THEIR TRUSTEES HAVE A FINANCIAL INTEREST; AND,
- 4. MAINTAIN THE SOLVENCY OF EFFICIENT AND EFFECTIVE HOSPITALS.

SINCE 2000, THE RATE SETTING COMMISSION HAS HAD ITS OWN FRAMEWORK FOR REPORTING HOSPITALS COMMUNITY BENEFITS AND ISSUING A REPORT ANNUALLY REGARDING HOSPITALS COMMUNITY BENEFIT TOTALS. THAT REPORT IS AVAILABLE ON HTTP://WWW.HSCRC.STATE.MD.US/COMMUNITY\_BENEFITS/DOCUMENTS/ CBR\_FY2007\_FINAL REPORT.PDF.

BECAUSE OF THIS UNIQUE STRUCTURE MARYLAND HOSPITALS COMMUNITY BENEFITS

NUMBERS WILL NOT COMPARE WITH THE REST OF THE NATIONS HOSPITALS. HOWEVER,

MARYLAND HOSPITALS MEET OR EXCEED THE COMMUNITY BENEFIT STANDARD

ESTABLISHED BY THE IRS IN 1969. ADDITIONAL DETAIL ILLUSTRATING THIS CAN

BE FOUND WITHIN THIS SCHEDULE H REPORT.

LINE 7B - MARYLAND'S REGULATORY SYSTEM CREATES A UNIQUE PROCESS FOR
HOSPITAL PAYMENT THAT DIFFERS FROM THE REST OF THE NATION. THE HEALTH
SERVICES COST REVIEW COMMISSION, (HSCRC) DETERMINES PAYMENT THROUGH A
RATE-SETTING PROCESS AND ALL PAYORS, INCLUDING GOVERNMENTAL PAYORS, PAY
THE SAME AMOUNT FOR THE SAME SERVICES DELIVERED AT THE SAME HOSPITAL.
MARYLAND'S UNIQUE ALL-PAYOR SYSTEM INCLUDES A METHOD FOR REFERENCING
UNCOMPENSATED CARE IN EACH PAYORS' RATES, WHICH DOES NOT ENABLE MARYLAND
HOSPITALS TO BREAKOUT ANY DIRECTED OFFSETTING REVENUE RELATED TO
UNCOMPENSATED CARE. COMMUNITY BENEFIT EXPENSES ARE EQUAL TO MEDICAID
REVENUES IN MARYLAND, AS SUCH, THE NET EFFECT IS ZERO. THE EXCEPTION TO
THIS IS THE IMPACT ON THE HOSPITAL OF ITS SHARE OF THE MEDICAID
ASSESSMENT. IN RECENT YEARS, THE STATE OF MARYLAND HAS CLOSED FISCAL GAPS
IN THE STATE MEDICAID BUDGET BY ASSESSING HOSPITALS THROUGH THE
RATE-SETTING SYSTEM.

LINE 7F COLUMN (D) - MARYLAND'S REGULATORY SYSTEM CREATES A UNIQUE PROCESS

FOR HOSPITAL PAYMENT THAT DIFFERS FROM THE REST OF THE NATION. THE HEALTH

SERVICES COST REVIEW COMMISSION, (HSCRC) DETERMINES PAYMENT THROUGH A

RATE-SETTING PROCESS AND ALL PAYORS, INCLUDING GOVERNMENTAL PAYORS, PAY

THE SAME AMOUNT FOR THE SAME SERVICES DELIVERED AT THE SAME HOSPITAL.

MARYLAND'S UNIQUE ALL-PAYOR SYSTEM INCLUDES A METHOD FOR REFERENCING

UNCOMPENSATED CARE IN EACH PAYORS' RATES, WHICH DOES NOT ENABLE MARYLAND

Part VI Supplemental Information
Supplemental information
HOSPITALS TO BREAKOUT ANY OFFSETTING REVENUE RELATED TO HEALTH PROFESSIONS
EDUCATION.
EDUCATION:
PART VI, LINE 6: THE JOHNS HOPKINS HEALTH SYSTEM CORPORATION (JHHSC)
IS INCORPORATED IN THE STATE OF MARYLAND TO, AMONG OTHER THINGS, FORMULATE
POLICY AMONG AND PROVIDE CENTRALIZED MANAGEMENT FOR JHHSC AND AFFILIATES
(JHHS). JHHS IS ORGANIZED AND OPERATED FOR THE PURPOSE OF PROMOTING
HEALTH BY FUNCTIONING AS A PARENT HOLDING COMPANY OF AFFILIATES WHOSE
COMBINED MISSION IS TO PROVIDE PATIENT CARE IN THE TREATMENT AND
PREVENTION OF HUMAN ILLNESS WHICH COMPARES FAVORABLY WITH THAT RENDERED BY
ANY OTHER INSTITUTION IN THIS COUNTRY OR ABROAD.
JHHSC IS THE SOLE MEMBER OF THE JOHNS HOPKINS HOSPITAL (JHH), AN ACADEMIC
MEDICAL CENTER, JOHNS HOPKINS BAYVIEW MEDICAL CENTER, INC. (JHBMC), A
COMMUNITY BASED TEACHING HOSPITAL AND LONG-TERM CARE FACILITY, HOWARD
COUNTY GENERAL HOSPITAL, INC. (HCGH), A COMMUNITY BASED HOSPITAL, SUBURBAN
HOSPITAL, INC. (SHI), A COMMUNITY BASED HOSPITAL, SIBLEY MEMORIAL HOSPITAL
(SMH), A D.C. COMMUNITY BASED HOSPITAL, AND ALL CHILDRENS HOSPITAL, INC
(ACH), A FL ACADEMIC CHILDRENS HOSPITAL.
PART VI, LINE 7, LIST OF STATES RECEIVING COMMUNITY BENEFIT REPORT:
MD

SCHEDULE (Form 990)

Department of the Treasury Internal Revenue Service

Part

Governments, and Individuals in the United States Grants and Other Assistance to Organizations,

Complete if the organization answered "Yes" to Form 990, Part IV, line 21 or 22.

OMB No. 1545-0047

Open to Public

52-1341890

Inspection

Employer identification number Does the organization maintain records to substantiate the amount of the grants or assistance, the grantees' eligibility for the grants or assistance, and the selection ► Attach to Form 990. JOHNS HOPKINS BAYVIEW MEDICAL CENTER, INC. General Information on Grants and Assistance Name of the organization

criteria used to award the grants or assistance?  2 Describe in Part IV the organization's procedures for monitoring the use of grant funds in the United States.	stance? ocedures for mon	itoring the use of grant	funds in the United	States.			X Yes	%
Part II Grants and Other Assistance to Governments and Organizations in the United States. Complete if the organization answered "Yes" to Form 990, Part IV, line 21, for any recipient that received more than \$5,000. Check this box if no one recipient received more than \$5,000. Part II can be duplicated if additional space is needed	Governments an \$5,000. Check thi	id Organizations in the is box if no one recipier	e United States. C	omplete if the organ \$5,000. Part II	inization answered "Y can be duplicated if a	'es" to Form 990, Part additional space is nee	IV, line 21, for any ded	
1 (a) Name and address of organization (b) EIN (c) IRC section (d) Amount of or government or government or government or government or government or government or government or government or government or government or government or graphicable cash grant assistance other).	(p) EIN	(c) IRC section if applicable	(d) Amount of cash grant:	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance	grant
BALTIMORE MEDICAL SYSTEM 3501 SINCLAIR LANE BALTIMORE, MD 21213	52-1358241	501(C)(3)	244,600.	.0			HEALTHCARE SERVICES	æs
BAYVIEW COMMUNITY ASSOCIATION 330 ELRINO STREET BALTIMORE, MD 21224	52-2050350	501(C)(3)	5,000.	0			COMMUNITY OUTREACH	н
DUNDALK RENAISSANCE CORPORATION 11 CENTER PLACE 1ST FLOOR DUNDALK, MD 21222	52-2306483	501(C)(3)	58,500.	0.			COMMUNITY OUTREACH	H
GREEKTOWN COMMUNITY DEVELOPMENT CORPORATION - 4609 EASTERN AVENUE - BALTIMORE, MD 21224	52-2087627	501(C)(3)	140,000.	0.			COMMUNITY OUTREACH	н
HARBEL COMMUNITY ORGANIZATION 5807 HARFORD ROAD BALTIMORE, MD 21214	52-0905968	501(¢)(3)	5,000.	0.	·		COMMUNITY OUTREACH	H
SOUTHEAST COMMUNITY DEVELOPMENT CORPORATION - 3700 EASTERN AVENUE - BALTIMORE, MD 21224	52-1034460	501(¢)(3)	121,875.	0.			COMMUNITY OUTREACH	
<ul> <li>Enter total number of section 501(c)(3) and government organizations listed in the line 1 table</li> <li>Enter total number of other organizations listed in the line 1 table</li> </ul>	and government o s listed in the line	rganizations listed in th 1 table	ne line 1 table				<b>A A</b>	1 8
LHA For Paperwork Reduction Act Notice, see the Instructions for	, see the Instruc	tions for Form 990.					Schedule I (Form 990) (2011)	990) (2011)

JOHNS HOPKINS BAYVIEW

MEDICAL CENTER, INC. Schedule I (Form 990)

Page 1 Schedule I (Form 990) SERVICES TO UNINSURED (h) Purpose of grant or assistance COMMUNITY OUTREACH COMMUNITY OUTREACH 52-1341890 PATIENTS (g) Description of non-cash assistance Continuation of Grants and Other Assistance to Governments and Organizations in the United States (Schedule I (Form 990), Part II.) (f) Method of valuation (book, FMV, appraisal, other) 0 0 Ö (e) Amount of non-cash assistance (d) Amount of cash grant 6,704. 1,497,636. 8,000 (c) IRC section if applicable 501(C)(3) 501(C)(6) 501(C)(3) 52-0663241 52-1467441 26-3820332 (p) EIN RD, SOUTH BLDG, 4TH FL, STE. 4300A PHYSICIANS, INC. - 3910 KESWICK COMMERCE - 405 WILLIAM STREET -CHESAPEAKE GATEWAY CHAMBER OF BAYVIEW BUSINESS ASSOCIATION (a) Name and address of organization or government JOHNS HOPKINS COMMUNITY - BALTIMORE, MD 21211 5920 EASTERN AVENUE BALTIMORE, MD 21224 BALTIMORE, MD 21220 PartII

52-1341890

Schedule I (Form 990) (2011) MEDICAL CENTER, INC.

Part III Grants and Other Assistance to Individuals in the United States. Complete if the organization answered "Yes" to Form 990, Part IV, line 22.

Part III can be duplicated if additional space is needed.

(a) Type of grant or assistance	(b) Number of recipients	(c) Amount of cash grant	(d) Amount of non- cash assistance	(e) Method of valuation (book, FMV, appraisal, other)	(f) Description of non-cash assistance
Part IV   Supplemental Information. Complete this part to provide the information required in Part I, line 2, and any other additional information. SCHRDITE T DARUT LINE 2・ 中HE ROARD OF 中RITS中程序 HAS DELEGAMED MHE	rovide the information BOARD OF THE	tion required in Part I, line 中RTIS中RES HAS	ine 2, and any other ad S ראדו אס האדר אס	additional information.	
I AND ACCOUNTING FOR	ا ا	ان انا		1 1	
HOPKINS BAYVIEW MEDICAL CENTER, IN	INC. TO THE	OFFICERS,	, DIRECTORS,	S, AND KEY	
EMPLOYEES OF THE ORGANIZATION.					

Schedule I (Form 990) (2011)

### **SCHEDULE J** (Form 990)

### **Compensation Information**

For certain Officers, Directors, Trustees, Key Employees, and Highest
Compensated Employees
Complete if the organization answered "Yes" to Form 990,
Part IV, line 23.

➤ Attach to Form 990. ➤ See separate instructions.

Open to Public

OMB No. 1545-0047

Inspection

Department of the Treasury Internal Revenue Service Name of the organization

JOHNS HOPKINS BAYVIEW MEDICAL CENTER,

**Questions Regarding Compensation** 

Employer identification number 52-1341890

			Yes	No
1a	Check the appropriate box(es) if the organization provided any of the following to or for a person listed in Form 990,			
	Part VII, Section A, line 1a. Complete Part III to provide any relevant information regarding these items.			
	First-class or charter travel Housing allowance or residence for personal use			
	Travel for companions Payments for business use of personal residence			
	Tax indemnification and gross-up payments  Health or social club dues or initiation fees	i santa		
	Discretionary spending account Personal services (e.g., maid, chauffeur, chef)			
b	If any of the boxes on line 1a are checked, did the organization follow a written policy regarding payment or			
	reimbursement or provision of all of the expenses described above? If "No," complete Part III to explain	1b		Х
2	Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all officers, directors,			
	trustees, and the CEO/Executive Director, regarding the items checked in line 1a?	2	Х	
3	Indicate which, if any, of the following the filing organization used to establish the compensation of the organization's			
	CEO/Executive Director. Check all that apply. Do not check any boxes for methods used by a related organization to			
	establish compensation of the CEO/Executive Director. Explain in Part III.			
	X Compensation committee			
	X Independent compensation consultant X Compensation survey or study			
	X Form 990 of other organizations X Approval by the board or compensation committee			
4	During the year, did any person listed in Form 990, Part VII, Section A, line 1a, with respect to the filing			
	organization or a related organization:			
а	Receive a severance payment or change-of-control payment?	4a	1200,000,000,000	Х
	Participate in, or receive payment from, a supplemental nonqualified retirement plan?	4b	Х	
	Participate in, or receive payment from, an equity-based compensation arrangement?	4c	•	X
	If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III.			1000
	, , , , , , , , , , , , , , , , , , ,			
	Only section 501(c)(3) and 501(c)(4) organizations must complete lines 5-9.			
5	For persons listed in Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation			
	contingent on the revenues of:			
а	The organization?	5a	1578 4500 187	Х
b	Any related organization?	5b		X
	If "Yes" to line 5a or 5b, describe in Part III.			
6	For persons listed in Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation			
	contingent on the net earnings of:			
а	The organization?	6a	80684930	Х
b	Any related organization?	6b		X
	If "Yes" to line 6a or 6b, describe in Part III.			
7	·	100000000000000000000000000000000000000	(R016CHOA)	
	not described in lines 5 and 6? If "Yes," describe in Part III	7	Х	
8	Were any amounts reported in Form 990, Part VII, paid or accrued pursuant to a contract that was subject to the			
	initial contract exception described in Regulations section 53.4958-4(a)(3)? If "Yes," describe in Part III	8		Х
9	If "Yes" to line 8, did the organization also follow the rebuttable presumption procedure described in			
	Regulations section 53.4958-6(c)?	9		

Schedule J (Form 990) 2011

Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

52-1341890

For each individual whose compensation must be reported in Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii). Do not list any individuals that are not listed on Form 990, Part VII.

Note. The sum of columns (B)(i)-(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual.

		(B) Breakdown of W	V-2 and/or 1099-MISC compensation	SC compensation	(0)	(a)	(E)	(F)
(A) Name		(i) Base compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation	Hetirement and other deferred compensation	Nontaxable benefits	Total of columns (B)(i)-(D)	Compensation reported as deferred in prior Form 990
RICHARD G. BENNETT,	€ 5	484,238.	103,619.	20,085.	169,345.	11,972.	789,259.	0
	<u> </u>	0.0	0	0	0	00	0	0
2 RONALD J. WERTHMAN	: 🗉	568,904.	160,725.	156,147.	169,762.	24,974.	1,080,512.	0
3 RONALD R. PETERSON	€ €	1101197.	0. 451,124.	0. 151,234.	1,754,885.	23,092.	0. 3.481.532.	0
ר כמ קידידש	€ 8	0. E16 162	167 171	0.000 000	0	. 1	701	0
A V. KOSZALKA,	<b>=</b>		4,71				~I -	0
5 ED.D., R.N.	(II)			. [	1	·l	٠.	0
	Ξ	194,804.	29,998.	199,712.	54,189.	30,501.	509,204.	129,242.
6 CRAIG R. BRODIAN	€ :	0 000	32 270	21 403	0.0000		L	
2 ANITA M. LANGFORD	Ξ 🛢	-	77,7	47	7 70	19,098.	434,548.	4,/1U.
	Ξ	0	0	0	0	0	0	0
8 G. DANIEL SHEALER, JR.			88,738.	, 97	101,	-	584,879.	0
ן ייטדיטואי מפי וו ימיגט	ε	253,331.	40,320.	226,162.	690'89	32,557.	620,439.	127,006.
B. REIII, AND	≣ €	310 132	57 826	131 452	80 200	28 372	0 607	.00
	3 €	-1	1	,	<b>√</b> I		-1	0
	ε	157,680.	25,369.	27,389.	165,282.	29,904.	405,624.	9,496.
11 CHERYL KOCH	Ξ	- 1		0	,	0		0
HADITEH ASSITEM	€ (	144,170.	39,600.	330.	31,542.	0	215,642.	0.
	3	146.973.	0	7 385.	44 081	19 584	218 023	•
13 BETH PETTERSON	) E		0	0	1			0
	ε	138,799.	11,600.	12,705.	64,894.	24,155.	252,153.	0
14 DAVID STRAPPELLI	▣	- 1	ļ					0
	Ξ	138,629.	11,800.	3,768.	74,189.	18,348.	246,734.	• 0
15 JOHN PRETO	⊞	0	- 1		l	ļ		0.
יושויםטגט	Ξ :	133,100.	10,300.	17,125.	18,042.	15,613.	194,180.	0.
16 WILLLIAM CARRUTH		0	0	0	0	0	0	0
							Schedul	Schedule J (Form 990) 2011

## JOHNS HOPKINS BAYVIEW

MEDICAL CENTER, INC.

Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed. Schedule J (Form 990) 2011

For each individual whose compensation must be reported in Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii).

Do not list any individuals that are not listed on Form 990, Part VII.

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Note. The sum of columns (B)(i)-(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual.

		(B) Breakdown of W	N-2 and/or 1099-MISC compensation	SC compensation	(0)	(Q)	(E)	(F)
(A) Name		(i) Base compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation	Retirement and other deferred compensation	Nontaxable benefits	Total of columns (B)(i)-(D)	Compensation reported as deferred in prior Form 990
DE LIMBERY	(E)	141,241.	12,400.	1,149.	47,139.	16,896.	218,825.	0
1 OAMES MILLER		0	0 0	00		0	0	0
2 GREGORY F. SCHAFFER	(ii)	359,887.	0	283,967.	36,550.	13,490.	693,894.	0
	ε							
8	(ii)							
	(1)							
4	Œ							
	Ξ							
5	(ii)						ş	
	<u>(i)</u>							
9	(ii)							
	8							
7	(ii)							
	Ξ							
8	(ii)							
	Ξ							
6	<u>(ii)</u>							
	Ξ							
10	€							
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11	Ξ							
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16	▣							

Schedule J (Form 990) 2011

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Schedule J (Form 990) 2011

Part III Supplemental Information

Complete this part to provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information.

PART I, LINE 1A: CERTAIN EMPLOYEES OF JOHNS HOPKINS BAYVIEW MEDICAL
CENTER, INC. WERE PROVIDED A GROSS UP ON BONUSES THAT WERE AWARDED TO THEM
FOR ACHIEVEMENT.
PART I, LINE 1B: AN INTERNAL POLICY IS USED TO AWARD EMPLOYEES GROSS UP
PAYMENTS ON AWARDED BONUSES.
PART I, LINE 4B: PART I, LINE 4B:
THE MAKE WHOLE AND SERP I PLANS ARE FROZEN, NON-TAX QUALIFIED DEFINED
BENEFIT PLANS. PARTICIPATION IN THE PLANS IS LIMITED TO THE EXISTING PLAN
PARTICIPANTS. THE BENEFITS UNDER THE PLANS ARE BASED UPON THE
PARTICIPANT'S LENGTH OF SERVICE AND COMPENSATION. THE MAKE WHOLE PLAN WAS
DESIGNED TO REPLACE THE BENEFITS THE PARTICIPANTS LOST DUE TO THE
COMPENSATION LIMITS IMPOSED BY LAW UPON OUR QUALIFIED DEFINED BENEFIT PLAN.
IN THE MANNER REQUIRED BY APPLICABLE IRS RULES, THE DESIGN OF EACH OF THESE
ARRANGEMENTS WAS APPROVED AS REASONABLE, IN ADVANCE, BY AN INDEPENDENT
COMPENSATION COMMITTEE, WHICH BASED ITS DECISION ON DATA PROVIDED BY AN
INDEPENDENT COMPENSATION CONSULTANT. PARTICIPANTS' INTERESTS UNDER THESE
ARRANGEMENTS ARE NOT GUARANTEED OR SECURED AT ANY WAY AND AT ALL TIMES ARE
Schedule J (Form 990) 2011

Schedule J (Form 990) 2011

Part III Supplemental Information

Complete this part to provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information.
SUBJECT TO CLAIMS OF EMPLOYER'S BANKRUPTCY/INSOLVENCY CREDITORS.
FURTHERMORE, IF A PARTICIPANT VOLUNTARILY TERMINATES EMPLOYMENT OR IS
TERMINATED BY THE EMPLOYER FOR CAUSE PRIOR TO THE APPLICABLE VESTING DATE
UNDER THE MAKE WHOLE PLAN, THE PARTICIPANT'S ENTIRE MAKE WHOLE PLAN BENEFIT
IS FORFEITED. IF A PARTICIPANT TERMINATES EMPLOYMENT FOR ANY REASON PRIOR
TO THE APPLICABLE VESTING DATE UNDER THE SERP I, THE PARTICIPANT'S ENTIRE
SERP I BENEFIT IS FORFEITED. IN ADDITION, UNDER CURRENT LAW, INTERESTS
UNDER THESE ARRANGEMENTS ARE REPORTABLE AS TAXABLE COMPENSATION WHEN THEY
BECOME VESTED, EVEN IF THOSE AMOUNTS ARE NOT YET PAYABLE TO THE PARTICIPANT
(AND EVEN IF THOSE AMOUNTS ARE NEVER PAID TO THE PARTICIPANT). NO
ROLLOVER OR OTHER TAX-DEFERRAL OPTIONS ARE AVAILABLE TO PARTICIPANTS. NOTE
THAT ANY MAKE WHOLE PLAN OR SERP I VESTED AMOUNT OR PAYMENT BEING REPORTED
AS COMPENSATION WAS ALSO REPORTED IN PREVIOUS YEAR(S) WHEN THAT INTEREST
ACCRUED UNDER THE PLAN.
THE SERP II AND SRP PLANS ARE ACTIVE; NON-TAX QUALIFIED DEFINED
CONTRIBUTION TARGET BENEFIT PLANS. THE PLANS ARE DESIGNED TO ACHIEVE A
REASONABLE TARGETED RETIREMENT BENEFIT LEVEL FOR EACH PARTICIPANT (IN
COMBINATION WITH THE OTHER RETIREMENT PROGRAMS OF THE EMPLOYER) BASED UPON
CERTAIN CRITERIA, SUCH AS EACH PARTICIPANT'S LENGTH OF SERVICE AND

Schedule J (Form 990) 2011

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Schedule J (Form 990) 2011 I Part III Supplemental Information

Complete this part to provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information.
COMPENSATION. IN THE MANNER REQUIRED BY APPLICABLE IRS RULES, THE DESIGN
OF EACH OF THESE ARRANGEMENTS WAS APPROVED AS REASONABLE, IN ADVANCE, BY AN
INDEPENDENT COMPENSATION COMMITTEE, WHICH BASED ITS DECISION ON DATA
PROVIDED BY AN INDEPENDENT COMPENSATION CONSULTANT. PARTICIPANTS'
INTERESTS UNDER THESE ARRANGEMENTS ARE NOT GUARANTEED OR SECURED AT ANY WAY
AND AT ALL TIMES ARE SUBJECT TO CLAIMS OF EMPLOYER'S BANKRUPTCY/INSOLVENCY
CREDITORS. IF A PARTICIPANT VOLUNTARILY TERMINATES EMPLOYMENT OR IS
TERMINATED BY THE EMPLOYER FOR CAUSE PRIOR TO THE APPLICABLE VESTING DATE
UNDER EACH ARRANGEMENT, THE PARTICIPANT'S ACCOUNT IS FORFEITED. IN
ADDITION, UNDER CURRENT LAW, INTERESTS UNDER THESE ARRANGEMENTS ARE
REPORTABLE AS TAXABLE COMPENSATION WHEN THEY BECOME VESTED, EVEN IF THOSE
AMOUNTS ARE NOT YET PAYABLE TO THE PARTICIPANT (AND EVEN IF THOSE AMOUNTS
ARE NEVER PAID TO THE PARTICIPANT). NO ROLLOVER OR OTHER TAX-DEFERRAL
OPTIONS ARE AVAILABLE TO PARTICIPANTS. NOTE THAT ANY SERP II OR SRP PLAN
VESTED AMOUNT OR PAYMENT BEING REPORTED AS COMPENSATION WAS ALSO REPORTED
IN PREVIOUS YEAR(S) WHEN THAT INTEREST ACCRUED UNDER THE PLAN.
THE FOLLOWING INDIVIDUALS LISTED ON FORM 990, PART VII, SECTION A, LINE 1A
PARTICIPATED IN A NONQUALIFIED RETIREMENT PLAN AND RECEIVED ACCRUED
DEFERRED COMPENSATION THAT IS REPORTED ON SCHEDULE J, PART II, COLUMN (C):
Schedule J (Form 990) 2011

Schedule J (Form 990) 2011

Part III Supplemental Information

Complete this part to provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information.

R DANIEL SHEALER, \$463,574.20; G. RICHARD BENNETT \$127,728; JUDY REITZ

\$34,547.40; RONALD WERTHMAN \$67,851.85; AND RONALD PETERSON \$1,626,957.

1ALINE SECTION A, PART VII, 990, INDIVIDUALS LISTED ON FORM FOLLOWING

A NON QUALIFIED RETIREMENT PLAN AND RECEIVED PAYMENT FROM Z PARTICIPATED

AS COLUMN (B)(III) AS WELL PART II, J, SCHEDULE Ö REPORTED H H PLAN,

NO TO BE DISCLOSED WERE REQUIRED  $\mathtt{THEY}$ [±, (F) COLUMN II, PARTSCHEDULE J,

PRIOR YEAR'S FORMS 990:

Ġ MARIA KOSZALKA \$7,416; ANITA LANGFORD \$11,532; JUDY RETIZ \$143,663.90;

\$46,861.46; RONALD WERTHMAN \$127,412.76; CRAIG BRODIAN JR. DANIEL SHEALER,

AND CHARLES \$17,385.35 \$197,249.45; CHERYL KOCH CARL FRANCIOLI \$180,703.44;

REULAND \$117,189.07

7: BONUSES: THE BONUSES ARE ISSUED ON A WEIGHTED FORMULA LINE H PART BASED ON THE ATTAINMENT OF QUANTIFIABLE ORGANIZATION OBJECTIVES SET BY THE

THEY ARE REVIEWED BY MANAGEMENT COMPENSATION COMMITTEE EACH YEAR. TRUSTEE

THAT USES DISCRETION TO DETERMINE PAYMENT

THE DEPENDENT TUITION REIMBURSEMENT DEPENDENT TUITION REIMBURSEMENT:

CHIID'S EACH DEPENDENT O F LESS TAXES 50% FOR PROGRAM REIBMURSES EMPLOYEES Schedule J (Form 990) 2011

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Part III | Supplemental Information Schedule J (Form 990) 2011

Complete this part to provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information.

ESTIMATE REPORTED TO IDENTIFY **DWI** THE DEPENDENT MUST BE ENROLLED IN F MAY ALSO BE DIFFERENT THAN THE AMOUNT REPORTED IN COLUMN B (III) AMOUNT PREVIOUSLY REPORTED ON PRIOR YEAR 990'S BECAUSE PARTICIPANTS HAVE ACCRUED BENEFITS UNDER OUR DEFERRED COMPENSATION PLAN FOR MANY YEARS AND ď OF THE JOHNS HOPKINS UNIVERSITY'S FRESHMAN UNDERGRADUATE THE AMOUNT GOOD TIME OF TOTAL A MINIMUM ďБ PAYMENT OUR BEST Z TIME E O THAT WAS ALREADY REPORTED ON PRIOR 990'S AS DEFERRED THE IT IS DIFFICULT TUITION AND MANDATORY ACADEMNIC FEES, THIS EXTENDED PERIOD OR UNIVERSITY AND FULL THAN ď THE PREVIOUSLY REPORTED AMOUNTS AND PLACED IN COLUMN F. TO DETERMINE OF. EMPLOYEES WHO HAVE PAYMENT IS LIMITED TO FOUR YEARS OF THE AMOUNT REPORTED COULD BE DIFFERENT THE AMOUNT THEREFORE ACCREDITED COLLEGE PRIOR YEAR RETURNS AND WORK PAPERS WERE USED REPRESENTS ENTIRE PREVIOUSLY REPORTED AMOUNT FOR SERVICE ARE ELIGIBLE. UNDERGRADUATE STUDY PER DEPENDENT CHILD 1980'S. ELIGIBLE DEPENDENT. Ŀ .. [<u>.</u> COLUMN IN THE COLUMN TIME UNDERGRADUATION APPROVED, ΙN ORIGINATED CONTINUOUS II, REPORTED ACADEMIC STANDING. EACH PART AN 50% COMPENSATION. ΑT FOR ф Ь, , THE AMOUNT PLANS MAXIMUM OF TIME COLUMN OF. SCHEDULE TULTION COLUMN YEARS FULL  ${
m FULL}$ SOME THE

Schedule J (Form 990) 2011

## JOHNS HOPKINS BAYVIEW MEDICAL CENTER, INC.

Schedule J (Form 998) 2011

Part III Supplemental Information

Complete this part to provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any

Page 3

52-1341890

Schedule J (Form 990) 2011
ALIBRIA I LA LA LA LA LA LA LA LA LA LA LA LA LA

Schedule K (Form 990) 2011 ž Employer identification number 52-1341890(i) Pooled × × OMB No. 1545-0047 2011 Open to Public Inspection ŝ ŝ (g) Defeased (h) On behalf ž × × Δ of issuer Δ Yes Yes Yes ŝ × × Yes ဍ ŝ (7/21/1993)(10/25/2007 (f) Description of purpose ပ Yes Yes REFUND PRIOR REFUND PRIOR ► Complete if the organization answered "Yes" to Form 990, Part IV, line 24a. Provide descriptions, CONTINUATIONS 101,990,000 19,845,000 101,990,000,ISSUES × × ŝ ŝ ▶ See separate instructions. ISSUE Ω Ω Supplemental Information on Tax-Exempt Bonds 12,215,000 explanations, and any additional information in Part VI. Yes × Yes (e) Issue price 12,215,000. 1,670,000 (F) × ٩ 운 AND (d) Date issued 04/23/08 02/09/04 (A) Yes Yes × × X FOR COLUMNS HIGHER EDUCATIONAL FACIL|52-0936091|574217T88| HIGHER EDUCATIONAL FACILS2-093609157421V3AA 132/21 LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990. (c) CUSIP# Does the organization maintain adequate books and records to support the final allocation of proceeds? Are there any lease arrangements that may result in private business use of Was the organization a partner in a partnership, or a member of an LLC, JOHNS HOPKINS BAYVIEW SEE PART VI ▼ Attach to Form 990 (b) Issuer EIN Were the bonds issued as part of an advance refunding issue? Were the bonds issued as part of a current refunding issue? which owned property financed by tax-exempt bonds? CENTER, Has the final allocation of proceeds been made? Working capital expenditures from proceeds MEDICAL Capital expenditures from proceeds MARYLAND HEALTH AND MARYLAND HEALTH AND Credit enhancement from proceeds Capitalized interest from proceeds Amount of bonds legally defeased Gross proceeds in reserve funds Proceeds in refunding escrows Year of substantial completion Issuance costs from proceeds (a) Issuer name Part III Private Business Use Other unspent proceeds Amount of bonds retired bond-financed property? Total proceeds of issue Other spent proceeds Vame of the organization Bond Issues Proceeds Department of the Treasury Internal Revenue Service SCHEDULEK (Form 990) Part Part 4 ល ဖ 0 ო ω 9 Δ ပ N 다 5 4 5 9 17

JOHNS HOPKINS BAYVIEW INC.

52-1341890

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hedule K	

Sch	Schedule K (Form 990) 2011	MEDICAL CENTER, INC.			52 - 1	52-1341890				Page 2
Par	Part III Private Business Use (Continued)	ontinued)								
			¥		8		O		Ω	
3a	Are there any management or	3a Are there any management or service contracts that may result in private	Yes	No	Yes	Š	Yes	Š	Yes	No
	business use of bond-financed property?	l property?		×		×				
q	If "Yes" to line 3a, does the org	b If "Yes" to line 3a, does the organization routinely engage bond counsel or other outside								
	counsel to review any manage	counsel to review any management or service contracts relating to the financed property?								
ပ		Are there any research agreements that may result in private business use of bond-financed property?		×		×				
٥	If "Yes" to line 3c, does the org	d If "Yes" to line 3c, does the organization routinely engage bond counsel or other outside								
	counsel to review any research	counsel to review any research agreements relating to the financed property?		•						
4	Enter the percentage of financ	Enter the percentage of financed property used in a private business use by								
	entities other than a section 50	entities other than a section 501(c)(3) organization or a state or local government		%		%		%		%
2	Enter the percentage of financ	Enter the percentage of financed property used in a private business use as a result of								
	unrelated trade or business ac	unrelated trade or business activity carried on by your organization, another								
	section 501(c)(3) organization,	section 501(c)(3) organization, or a state or local government		%		%		%		%
9	Total of lines 4 and 5	Total of lines 4 and 5		%		%		%		8
7	Has the organization adopted	Has the organization adopted management practices and procedures to ensure the								
	post-issuance compliance of it	post-issuance compliance of its tax-exempt bond liabilities?	×		×					
1										

Part IV Arbitrage								
	A		Δ.		O		٥	
1 Has a Form 8038-T, Arbitrage Rebate, Yield Reduction and Penalty in Lieu of	Yes	No	Yes	No	Yes	å	Yes	Š
Arbitrage Rebate, been filed with respect to the bond issue?		×		×				
2 Is the bond issue a variable rate issue?	×		×					
3a Has the organization or the governmental issuer entered into a qualified								
hedge with respect to the bond issue?	×			×				
<b>b</b> Name of provider	COLDMAN SACHS	SHS						
c Term of hedge	19.8	19.8000000						
d Was the hedge superintergrated?		×						
e Was the hedge terminated?		×						
4a Were gross proceeds invested in a guaranteed investment contract (GIC)?		X		X				
<b>b</b> Name of provider								
c Term of GIC								

Part V Procedures To Undertake Corrective Action

d Was the regulatory safe harbor for establishing the fair market value of the GIC satisfied?

5 Were any gross proceeds invested beyond an available temporary period?

6 Did the bond issue qualify for an exception to rebate?

Part.V. Procedures To Undertake Corrective Action
Check the box if the organization established written procedures to ensure that violations of federal tax requirements are timely identified and corrected through the voluntary closing agreement

| X | Yes | |

×

×

Part VI Supplemental Information. Complete this part to provide additional information for responses to questions on Schedule K.

SHEET
EXPLANATION :
SUPPLEMENTAL
PART VI
国国

Schedule K (Form 990) 2011

132122 01-23-12

### JOHNS HOPKINS BAYVIEW

52-1341890 MEDICAL CENTER, INC. Schedule K (Form 990) 2011 Part VI Supplemental Information. Complete this part to provide additional information for responses to questions on Schedule K. SCHEDULE K, PART I, BOND ISSUES: (A) ISSUER NAME: MARYLAND HEALTH AND HIGHER EDUCATIONAL FACILITIES AUTHORITY (F) DESCRIPTION OF PURPOSE: REFUND PRIOR ISSUE (10/25/2007) (A) ISSUER NAME: MARYLAND HEALTH AND HIGHER EDUCATIONAL FACILITIES AUTHORITY (F) DESCRIPTION OF PURPOSE: REFUND PRIOR ISSUES (7/21/1993)

### **SCHEDULE O**

(Form 990 or 990-EZ)

Department of the Treasury Internal Revenue Service

### Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information.

Attach to Form 990 or 990-EZ.

2011
Open to Public Inspection

Name of the organization

JOHNS HOPKINS BAYVIEW MEDICAL CENTER, INC.

Employer identification number 52-1341890

FORM 990, PART I, LINE 1, DESCRIPTION OF ORGANIZATION MISSION:

HEALTH CARE THAT IS FOCUSED ON THE UNIQUENESS AND DIGNITY OF EACH

PERSON WE SERVE. WE OFFER THIS CARE IN AN ENVIRONMENT THAT PROMOTES,

EMBRACES AND HONORS THE DIVERSITY OF OUR GLOBAL COMMUNITY. WITH A RIGH

AND LONG TRADITION OF MEDICAL CARE, EDUCATION AND RESEARCH, WE ARE

DEDICATED TO PROVIDING AND ADVANCING MEDICINE THAT IS RESPECTFUL AND

NURTURING OF THE LIVES OF THOSE WE TOUCH.

FORM 990, PART III, LINE 1, DESCRIPTION OF ORGANIZATION MISSION:

FURTHER INCLUDED ARE SERVICES FOR WHICH LESS THAN THE FULL AMOUNT

CHARGED IS COLLECTED. MANY SUCH ADJUSTMENTS ARISE FROM NEGOTIATED

PAYMENT RATES WITH INSRUANCE COMPANIES AND PARTICPATION IN THE MEDIARE

AND MEDICAID PROGRAMS. JOHNS HOPKINS BAYVIEW MEDICAL CENTER PROVIDES

CHILD AND ADULT DAY CARE FOR EMPLOYEES AND OTHER IN THE COMMUNITY.

SUCH SERVICE PERMITS PARENTS AND OTHER CAREGIVERS AN OPPORTUNITY TO

PURSEU GAINFUL EMPLOMENT OR RESPITE FROM THE RESPONISILBILITIES

ASSOCIATED WITH THE PROVISION OF CARE. MANY INDIVIDUALS REQUIRE MORE

THAN SIMPLE SUPERVISION.

FORM 990, PART III, LINE 4B, PROGRAM SERVICE ACCOMPLISHMENTS:

OUR EXPERIENCE IN ALL ASPECTS OF CARING FOR OLDER ADULTS COMES FROM

YEARS OF SPECIALIZED MEDICAL EDUCATION AND RESEARCH. OUR PHYSICIANS

ARE NATIONAL LEADERS IN MANY AREAS, INCLUDING GERIATRIC MEDICINE. IN

ADDITION TO THE EXPERT CARE PROVIDED BY OUR OWN STAFF, ACCESS TO THE

SPECIALIZED STAFF, SERVICES AND FACILITIES OF THE ADJACENT JOHNS

Employer identification number 52-1341890

AND CONVENIENCE FOR FAMILIES. THE CARE CENTER'S INTERDISCIPLINARY TEAM

INCLUDES PHYSICIANS, NURSING STAFF, RESPIRATORY THERAPISTS, DIETITIANS,

RECREATIONAL THERAPISTS, SOCIAL WORKERS, CASE MANAGERS, CARE

COORDINATORS AND REHABILITATION THERAPISTS. INDIVIDUALIZED TEAMS

DEVELOP AND CARRY OUT CARE PLANS DESIGNED SPECIFICALLY TO ADDRESS EACH

PATIENT'S PSYCHOLOGICAL, SOCIAL, PHYSICAL AND SPIRITUAL NEEDS.

FORM 990, PART III, LINE 4D, OTHER PROGRAM SERVICES: AMONG THE OTHER PROGRAM SERVICES PROVIDED AT JOHNS HOPKINS BAYVIEW MEDICAL CENTER ANOTHER CRITICAL SERVICE PROVIDED IS THE BURN CENTER. MARYLAND'S REGIONAL BURN CENTER PROVIDES AN INTERNATIONALLY RECOGNIZED COMPREHENSIVE PROGRAM OF CARE FOR PATIENTS WITH BURNS AND WOUNDS. OUR GOAL FOCUSES ON RETURNING PATIENTS TO THEIR HIGHEST LEVEL OF FUNCTION BY ATTENDING TO THE PHYSICAL, PSYCHOLOGICAL, SOCIAL AND VOCATIONAL ASPECTS OF THEIR LIVES. OUR SPECIALTY SERVICES INCORPORATE ACUTE ADULT AND PEDIATRIC BURN TREATMENT, PLASTIC AND RECONSTRUCTIVE BURN SURGERY, REPAIR OF COMPLEX SURGICAL WOUNDS. THE COMPLEX NATURE OF BURNS AND THEIR UNIQUE PHYSICAL AND PSYCHOLOGICAL ASPECTS REQUIRE THE EXPERTISE OF A MULTIDISCIPLINARY TEAM OF PROVIDERS. OUR HEALTH CARE TEAM CONSISTS OF SPECIALIST SURGEONS, INTENSIVISTS, NURSES, PHYSICAL AND OCCUPATIONAL THERAPISTS, NUTRITIONISTS, PHARMACISTS, PSYCHOLOGISTS, SOCIAL WORKERS AND CASE COORDINATORS, AS WELL AS OTHER SUPPORT SERVICES. WE ARE RECOGNIZED AS A STATE-OF-THE-ART FACILITY, PROVIDING INDIVIDUALIZED COORDINATED CARE FOR BURN PATIENTS.

EXPENSES \$ 274,217,102. INCL GRANTS OF \$ 2,092,240.

OTHER PROGRAMS OF JHBMC

REVENUE \$ 273,420,59

FORM 990, PART VI, SECTION A, LINE 7A: JOHNS HOPKINS HEALTH SYSTEM

CORPORATION, A IRC 501C (3) TAX EXEMPT PARENT ORGANIZATION OF JOHNS HOPKINS

BAYVIEW MEDICAL CENTER, INC. ELECTS THE BOARD OF TRUSTEES.

FORM 990, PART VI, SECTION A, LINE 7B: THE GOVERNING BODY OF JOHNS HOPKINS

BAYVIEW MEDICAL CENTER, INC. IS EMPOWERED BY ITS BY-LAWS TO MAKE CERTAIN

DECISIONS; ALL OTHER DECISIONS ARE SUBJECT TO APPROVAL OF THE PARENT

ORGANIZATION JOHNS HOPKINS HEALTH SYSTEM CORPORATION.

FORM 990, PART VI, SECTION B, LINE 11: A SECURED WEBSITE PROVIDES ACCESS

TO THE COPY OF THE FORM 990 TO THE ORGANIZATION'S GOVERNING BODY BEFORE IT

IS FILED. FOR THE 2010 YEAR ONLY, SCHEDULE B WAS NOT PROVIDED TO THE

GOVERNING BODY BEFORE FILING OF THE FORM 990 BECAUSE OF SUBSTANTIAL

ANONYMOUS DONATIONS.

FORM 990, PART VI, SECTION B, LINE 12C: THE CONFLICT OF INTEREST POLICY IS

A PART OF THE ANNUAL FINANCIAL AUDIT CONFIRMATION PROCESS PROVIDED ONLINE.

ALL OFFICERS, DIRECTORS, TRUSTEES, AND KEY EMPLOYEES ARE REQUIRED TO COMPLY

ON AN ANNUAL BASIS.

FORM 990, PART VI, SECTION B, LINE 15: EVERY THREE YEARS AN INDEPENDENT

STUDY IS CONDUCTED GATHERING INDUSTRY COMPENSATION AVERAGES FROM SELECT

PEER INSTITUTIONS. EVERY YEAR THE JOHNS HOPKINS BOARD OF TRUSTEES

COMPENSATION COMMITTEE REVIEWS COMPENSATION AMOUNTS FOR OFFICERS AND ALL

EMPLOYEES AT THE DIRECTOR AND HIGHER LEVELS.

FORM 990, PART VI, SECTION C, LINE 19: INTERNAL POLICIES, INCLUDING

CONFLICT OF INTERST POLICY, ARE PROVIDED TO THE PUBLIC ON THE

Department of the Treasury Internal Revenue Service SCHEDULE R (Form 990)

Name of the organization

# Related Organizations and Unrelated Partnerships

► Complete if the organization answered "Yes" to Form 990, Part IV, line 33, 34, 35, 36, or 37. ➤ See separate instructions. ▶ Attach to Form 990.

Open to Public Inspection 2011

OMB No. 1545-0047

Employer identification number 52-1341890

> Identification of Disregarded Entities (Complete if the organization answered "Yes" to Form 990, Part IV, line 33.) Part

JOHNS HOPKINS BAYVIEW MEDICAL CENTER, INC.

(a)	(q)	(0)	(p)	(e)		(£)
Name, address, and EIN	Primary activity	Legal domicile (state or	Total income	ne End-of-year assets		Direct controlling
of disregarded entity		foreign country)			Ф	entity
			·			
Identification of Related Tax-Exempt Organizations (Complete if the organization answered "Yes" to Form 990, Part IV, line 34 because it had one or more related tax-exempt organizations during the tax year.)	tions (Complete if the organization a	ınswered "Yes" to Form 990,	Part IV, line 34 be	cause it had one	or more related tax-exe	mpt
(a)	(q)	(၁)	(p)	(e)	(f)	(g)
Name, address, and EIN	Primary activity	Legal domicile (state or	Exempt Code	Public charity	Direct controlling	Section 512(b)(13)

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

52-1467441, 3910 KESWICK RD, SOUTH BLDG, 4TH

JOHNS HOPKINS COMMUNITY PHYSICIANS

21044

FL, STE, 4300A, BALTIMORE, MD 21211

Schedule R (Form 990) 2011

×

CORPORATION

TYPE 3 FI

11

501(C)(3)

MARYLAND

HEALTHCARE SERVICES

ŝ

Yes

entity?

entity

status (if section

section

foreign country)

501(c)(3))

×

KEALTH SYSTEM

CORPORATION

TYPE 3 FI

디

501(C)(3)

MARYLAND

SUPPORTING ORGANIZATION

52-1465301, 3910 KESWICK RD, SOUTH BLDG, 4TH

JOHNS HOPKINS HEALTH SYSTEM CORPORATION

of related organization

HOWARD COUNTY GENERAL HOSPITAL - 52-2093120

FL, STE. 4300A, BALTIMORE, MD 21211

JOHNS HOPKINS

×

HEALTH SYSTEM

TOHNS HOPKINS

JOHNS HOPKINS

CORPORATION

501(C)(3)

TARYLAND

HEALTH SYSTEM

JOHNS HOPKINS HEALTH SYSTEM

CORPORATION

501(C)(3)

TARYLAND

EXEMPT

INACTIVE TAX ORGANIZATION

52-0892284, 5755 CEDAR LANE, COLUMBIA, MD

HOWARD COUNTY LIQUIDATION CORPORATION

COLUMBIA, MD 21044

5755 CEDAR LANE

HOSPITAL

×

132161 31-23-12 LHA

SEE PART VII FOR CONTINUATIONS

JOHNS HOPKINS BAYVIEW MEDICAL CENTER, INC.

Schedule R (Form 990)

Part III Continuation of Identification of Related Tax-Exempt Organizations

and EIN ization  OWMENT CORPORATION  RD, SOUTH BLDG,  ORE, MD 21211 SUPPORTI  ICES CORPORATION -  D, SOUTH BLDG, 4TH	(b) Primary activity	(c) Legal domicile (state or	(a)	(e)	(r) Direct controlling	(g) Section 512(b)(13)
SUPPORTI			ILC. TOTAL			College
	(m) m	foreign country)	section	status (if section	entity	organization?
1 1 1				501(c)(3))		Yes No
7.252596, 3910 KESWICK RD, SOUTH BLDG, , STE. 4300A, BALTIMORE, MD 21211 HOPKINS MEDICAL SERVICES CORPORATION - 12569, 3910 KESWICK RD, SOUTH BLDG, 4TH					JOHNS HOPKINS	
4, STE, 4300A, BALTIMORE, MD 21211 HOPKINS MEDICAL SERVICES CORPORATION - 12569, 3910 KESWICK RD, SOUTH BLDG, 4TH					HOSPITAL	
HOPKINS MEDICAL SERVICES CORPORATIC 12569, 3910 KESWICK RD, SOUTH BLDG,	ORGANIZATION	MARYLAND	501(C)(3)	11 TYPE 3 FI	ENDOWMENT	×
, 3910 KESWICK RD, SOUTH BLDG,					JOHNS HOPKINS	
					HEALTH SYSTEM	
FL, STE. 4300A, BALTIMORE, MD 21211 HOSPITAL		MARYLAND	501(C)(3)	3	CORPORATION	×
THE JOHNS HOPKINS HOSPITAL - 52-0591656					JOHNS HOPKINS	
3910 KESWICK RD, SOUTH BLDG, 4TH FL, STE. 43					HEALTH SYSTEM	
BALTIMORE, MD 21211 HOSPITAL		MARYLAND	501(C)(3)	3	CORPORATION	×
SUBURBAN HOSPITAL HEALTHCARE SYSTEM, INC					JOHNS HOPKINS	
52-2052354, 8600 OLD GEORGETOWN ROAD,				H	HEALTH SYSTEM	
BETHESDA, MD 20814 SUPPORTING	ORGANIZATION	MARYLAND	501(C)(3)	11 TYPE 3 FI	CORPORATION	×
SUBURBAN HOSPITAL, INC 52-0610545					JOHNS HOPKINS	
8600 OLD GEORGETOWN ROAD				<b></b>	HEALTH SYSTEM	
BETHESDA, MD 20814 HOSPITAL		MARYLAND	501(C)(3)	<u></u>	CORPORATION	×
POTOMAC HOME SUPPORT, INC 52-1750383						
6001 MONTROSE ROAD NO 1020				•		
ROCKVILLE, MD 20852 HOME HEALTH	CARE	MARYLAND	501(C)(3)	6	N/A	×
SIBLEY SUBURBAN HOME HEALTH AGENCY -						
52-1450142, 6001 MONTROSE ROAD NO 307,						
ROCKVILLE, MD 20852 HOME HEALTH	CARE	MARYLAND	501(C)(3)	6	N/A	×
PEDIATRIC PHYSICIAN SERVICES, INC				2	ALL CHILDREN'S	
59-3425191, 501 SIXTH AVENUE SOUTH, ST.					HEALTH SYSTEM,	
PETERSBURG, FL 33701 PEDIATRIC ME	RIC MEDICAL SERVICES FLORIDA		501(C)(3)	6	INC.	×
ALL CHILDREN'S HOSPITAL FOUNDATION -				2	ALL CHILDREN'S	
59-2481738, 501 SIXTH AVENUE SOUTH, ST.				,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	HEALTH SYSTEM,	
PETERSBURG, FL 33701 FOUNDATION		FLORIDA	501(C)(3)	7	INC.	×
ALL CHILDREN'S HOSPITAL - 59-0683252			The state of the s		JOHNS HOPKINS	
501 SIXTH AVENUE SOUTH				<u>н</u>	HEALTH SYSTEM	<del></del>
ST. PETERSBURG, FL 33701 HOSPITAL		FLORIDA	501(C)(3)	<u>ი</u>	CORPORATION	×
ALL CHILDREN'S RESEARCH INSTITUTE, INC				7	ALL CHILDREN'S	
59-2481742, 501 SIXTH AVENUE SOUTH, ST.				Н.	HEALTH SYSTEM,	
PETERSBURG, FL 33701 RESEARCH		FLORIDA	501(C)(3)	7	INC.	×
SURGIKID OF FLORIDA, INC 59-3441883					ALL CHILDREN'S	
501 SIXTH AVENUE SOUTH				щ	HEALTH SYSTEM,	
ST. PETERSBURG, FL 33701 MEDICAL S	MEDICAL SERVICES	FLORIDA	501(C)(3)	_E_	INC.	×

52-1341890

JOHNS HOPKINS BAYVIEW MEDICAL CENTER, INC.

Schedule R (Form 990)

Part II Continuation of Identification of Related Tax-Exempt Organizations

(a)	(q)	(5)	(p)	(e)	#J	[5]	
Name, address, and EIN	Primary activity	Legal domicile (state or	Exempt Code	Public charity	trolling	Section 512(b)(13)	2(b)(13)
of related organization		foreign country)	section	status (if section		organization?	tion?
ı				501(c)(3))		Yes	å
KIDS HOME CARE, INC 59-3476049					ALL CHILDREN'S		
501 SIXTH AVENUE SOUTH		*****			HEALTH SYSTEM,		
701	HOME HEALTH CARE	FLORIDA	501(C)(3)	o.	INC.		×
WEST COAST NEONATOLOGY, INC 59-3398308					ALL CHILDREN'S		
501 SIXTH AVENUE SOUTH	<b>,</b>				HEALTH SYSTEM,		
ST. PETERSBURG, FL 33701	NEONATAL CARE	FLORIDA	501(C)(3)	6	INC.		×
ALL CHILDREN'S HEALTH SYSTEM, INC					JOHNS HOPKINS		
59-2481740, 501 SIXTH AVENUE SOUTH, ST.					HEALTH SYSTEM		
PETERSBURG, FL 33701	MANAGEMENT SERVICES	FLORIDA	501(C)(3)	11C	CORPORATION		×
LUCY WEBB HAYES NATIONAL TRAINING SCHOOL FOR					JOHNS HOPKINS		
DEACONESSES AND - 53-0196602, 5255 LOUGHBORO					HEALTH SYSTEM		
ROAD NW, WASHINGTON, DC 20016	HOSPITAL	DISTRICT OF COLUMBIA 501(C)(3)	501(C)(3)	3	CORPORATION		×
	1						
	-					·	
						-	
						Ī	

JOHNS HOPKINS BAYVIEW

Schedule R (Form 990) 2011 MEDICAL CENTER, INC.

Identification of Related Organizations Taxable as a Partnership (Complete if the organization answered "Yes" to Form 990, Part IV, line 34 because it had one or more related organizations treated as a partnership during the tax year.) Part III

Page 2

52-1341890

General or Percentage managing ownership N/A N/AN/A N/A3 managing partner? Yes N/A N/A N/A N/A 6 Code V-UBI amount in box 20 of Schedule K-1 (Form 1065) N/A N/A N/A N/A $\equiv$ Disproportionate allocations? Yes No Ξ N/A N/A N/A N/A Share of end-of-year assets N/A N/A N/A N/A <u>(6</u> Share of total income N/A N/A N/A N/A£ (related, unrelated, excluded from tax under sections 512-514) Predominant income N/A N/A N/A N/A **e** Direct controlling N/AN/AN/AN/A € (c)
Legal
domicile
(state or
foreign g g В Ω Primary activity OPHTHALMOLOGY REAL ESTATE OUTPATIENT 9 RADIOLOGY RADIOLOGY SERVICES SERVICES ROAD, STE. 200, ROCKVILLE, MD LLC 200, ROCKVILLE, MD SUBURBAN WELLINESS CENTER, LLC 56-2296930, 20500 GOLDENROD 52-2326237, 1201 SEVEN LOCKS 14-1944126, 1201 SEVEN LOCKS RD, SOUTH BLDG, 4TH FL, STE. GERMANTOWN, MD 20874 21211 - 52-1890957, 3910 KESWICK OPHTHALMOLOGY ASSOCIATES, GCM SUBURBAN IMAGING, LLC Name, address, and EIN of related organization CHEVY CHASE IMAGING, LLC 4300A, BALTIMORE, MD <u>a</u> ROAD, STE. LANE 20854

Identification of Related Organizations Taxable as a Corporation or Trust (Complete if the organization answered "Yes" to Form 990, Part IV, line 34 because it had one or more related organizations treated as a corporation or trust during the tax year.) Part IV

(a)	(q)	(0)	(d)	(e)	(£)	(6)	(F)
Name, address, and EIN of related organization	Primary activity	Legal domicile (state or foreign country)	Direct controlling entity	Type of entity (C corp, S corp, or trust)	Share of total income	Share of end-of-year assets	Percentage ownership
HOWARD COUNTY HEALTH SERVICES, INC 52-1434783							
3910 KESWICK RD, SOUTH BLDG, 4TH FL, STE 4300A							
BALTIMORE, MD 21211	HEALTHCARE MANAGEMENT	MD	N/A	C CORP	N/A	N/A	N/A
HSI MEDICAL SERVICES CORPORATION - 52-1847705							
3910 KESWICK RD, SOUTH BLDG, 4TH FL, STE 4300A	HEALTHCARE - SLEEP						
BALTIMORE, MD 21211	DIAGNOSTICS	MD	N/A	C CORP	N/A	N/A	N/A
JOHNS HOPKINS MEDICAL MANAGEMENT CORPORATION -							
.52-1250028, 3910 KESWICK RD, SOUTH BLDG, 4TH FL, STE							
4300A, BALTIMORE, MD 21211	NURSING SERVICES	Ð	N/A	C CORP	N/A	N/A	N/A
JOHNS HOPKINS EMPLOYER HEALTH PROGRAMS, INC						and green before the first construction of the form of the form of the first construction of the	
52-1947678, 3910 KESWICK RD, SOUTH BLDG, 4TH FL, STE							
4300A, BALTIMORE, MD 21211	BENEFIT PLANS	MD	N/A	C CORP	N/A	N/A	N/A
TCAS, INC 52-1979344							
5755 CEDAR LANE				,			
COLUMBIA, MD 21044	NURSING SERVICES	MD	N/A	C CORP	N/A	N/A	N/A

52-1341890

JOHNS HOPKINS BAYVIEW MEDICAL CENTER, INC.

Schedule R (Form 990)

[Part III] Continuation of Identification of Related Organizations Taxable as a Partnership

(a)  Name, address, and EIN  of related organization	(b) Primary activity	(c) Legal domicile (state or foreign	(d) Direct controlling entity	(e) Predominant income (related, unrelated, excluded from tax under sections 512-514)	(f) Share of total income	(g) Share of end-of-year assets	(h) Disproportionate allocations?	Code V-UBI amount in box 20 of Schedule K-1 (Form 1065)	General or managing partner?	General or Percentage managing ownership partner?	eg d
ROCKVILLE IMAGING, LLC -  14-1944128, 1201 SEVEN LOCKS  ROAD, STE. 200, ROCKVILLE, MD  20854  RADIOLOGY	OUTPATIENT RADIOLOGY	MD	N/A	N/A	N/A	N/A	N/A	1	N/A	N/A	_,
											3
											1
					Y						

52-1341890

JOHNS HOPKINS BAYVIEW MEDICAL CENTER, INC.

Schedule R (Form 990)

Part IV Continuation of Identification of Related Organizations Taxable as a Corporation or Trust

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Direct controlling entity	(e) Type of entity (C corp, S corp, or trust)	(f) Share of total income	(g) Share of end-of-year assets	(h) Percentage ownership
151   1	MEDICARE CONTRACTING	MD	N/A	C CORP	N/A	N/A	N/A
SUBURBAN HEALTH ENTERPRISES, INC 52-2052352 8600 OLD GEORGETOWN ROAD BETHESDA, MD 20814	MEDICAL OFFICE LEASING AND RELEASING	MD	N/A	CCORP	N/A	N/A	N/A
CIALITY CARE PHYSIC RGETOWN ROAD 20814	MULTI SPECIALITY MEDICAL PRACTICE	MD	N/A	C CORP	N/A	N/A	N/A
HCP VENTURE ONCE CORPORATION - 52-1558858 3910 KESWICK RD, SOUTH BLDG, 4TH FL, STE 4300A BALTIMORE, MD 21211	MEDICAL SERVICES	M	N/A	C CORP	N/A	N/A	N/A
	MEDICAL OFFICE BUILDING MANAGEMENT	MD	N/A	C CORP	N/A	N/A	N/A
VARIOUS CHARITABLE REMAINDER TRUSTS 3910 KESWICK RD, SOUTH BLDG, 4TH FL, STE 4300A BALTIMORE, MD 21211	CHARITABLE REMAINDER TRUSTS	MD	N/A	TRUST			100.00%
		, , ,					

### Page 3

Part V Transactions With Related Organizations (Complete if the organization answered "Yes" to Form 990, Part IV, line 34, 35, 35a, or 36.)

Yes	35322	1a X	1b X	1c X	1d X	1e	× ≠	1g X	1h	<u>1</u>	+	4 ×	╁	1n X	ot X	dt X	-1- X	-t-							
	arts II-IV?																		ionships and transaction thresholds.	(d) Method of determining amount involved					
THE PROPERTY OF THE PROPERTY O	elated organizations listed in Pa																		is line, including covered relat	(c) Amount involved					
	with one or more re										1-14-14	ilzation(s) ization(s)	n(s)						to must complete the	(b) Transaction type (a-r)					
Note. Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule.	1 During the tax year, did the organization engage in any of the following transactions with one or more related organizations listed in Parts II-IV?	a Receipt of (i) interest (ii) annuities (iii) royalties or (iv) rent from a controlled entity	<b>b</b> Gift, grant, or capital contribution to related organization(s)	c Gift, grant, or capital contribution from related organization(s)	d Loans or loan guarantees to or for related organization(s)	e Loans or loan guarantees by related organization(s)	f Sale of assets to related organization(s)	g Purchase of assets from related organization(s)	h Exchange of assets with related organization(s)	i Lease of facilities, equipment, or other assets to related organization(s)	 Lease of lacinities, equipment, of other assets from related organiza	R Performance of services of membership of fulfuraising solicitations for related organization(s).    Performance of services or membership or fundraising solicitations by related organization(s)	m Sharing of facilities, equipment, mailing lists, or other assets with related organization(s)	n Sharing of paid employees with related organization(s)	o Reimbursement paid to related organization(s) for expenses	p Reimbursement paid by related organization(s) for expenses	<ul> <li>q Other transfer of cash or property to related organization(s)</li> </ul>	r Other transfer of cash or property from related organization(s)	2 If the answer to any of the above is "Yes," see the instructions for information on who must complete this line, including covered relationships and transaction thresholds	(a) Name of other organization	 (2)	(3)	(4)	(5)	

52-1341890

JOHNS HOPKINS BAYVIEW

Schedule R (Form 990) 2011 MEDICAL CENTER, INC.

Part VI Unrelated Organizations Taxable as a Partnership (Complete if the organization answered "Yes" to Form 990, Part IV, line 37.)

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships.

(k)	ownership				-									Schedule R (Form 990) 2011
ral or	ner?				 $\perp$				 		 			or m
(j) Genera	managing partner?	3		 <u> </u>										R. (F.
(i) Code V-UBI	allocations? of Schedule K-1 partner? ownership													Schedule
(h)	tionate allocations?				 ļ			1	 	ļ				
Disi				 ļ	ļ	 		-		-	 		 	
(g) Share of	end-of-year assets											And the state of t		
(f) Share of	total income										,			
(e) Are all	501(c)(3) orgs.? Yes No					 				ļ				
3	45 الكاراً ك				 $\vdash$			+		-				
(d) Predominant income	(related, unrelated, excluded from tax under section 512-514)			And And And And And And And And And And										
(c) Legal domicile	(state or foreign country)													
(b) Primary activity														Annual Control of the
(a) (b) (c) (d) (d) Name, address, and EIN Primary activity Legal domicile Predominant income	of entity													

### JOHNS HOPKINS BAYVIEW MEDICAL CENTER, INC.

Supplemental Information   Complete this part to provide additional information for responses to questions on Schedule R (see instructions).  PART II, IDENTIFICATION OF RELATED TAX-EXEMPT ORGANIZATIONS:	Schedule R (Form 990) 2011 MEDICAL CENTER, INC.	52-1341890 Page 5
PART II, IDENTIFICATION OF RELATED TAX-EXEMPT ORGANIZATIONS:  NAME OF RELATED ORGANIZATION:  JOHNS HOPKINS HOSPITAL ENDOWMENT CORPORATION  DIRECT CONTROLLING ENTITY: JOHNS HOPKINS HOSPITAL ENDOWMENT CORPORATION		\
NAME OF RELATED ORGANIZATION:  JOHNS HOPKINS HOSPITAL ENDOWMENT CORPORATION  DIRECT CONTROLLING ENTITY: JOHNS HOPKINS HOSPITAL ENDOWMENT CORPORATION		
JOHNS HOPKINS HOSPITAL ENDOWMENT CORPORATION  DIRECT CONTROLLING ENTITY: JOHNS HOPKINS HOSPITAL ENDOWMENT CORPORATION	PART II, IDENTIFICATION OF RELATED TAX-EXEMPT ORGANIZATION	S:
JOHNS HOPKINS HOSPITAL ENDOWMENT CORPORATION  DIRECT CONTROLLING ENTITY: JOHNS HOPKINS HOSPITAL ENDOWMENT CORPORATION		
JOHNS HOPKINS HOSPITAL ENDOWMENT CORPORATION  DIRECT CONTROLLING ENTITY: JOHNS HOPKINS HOSPITAL ENDOWMENT CORPORATION	NAME OF RELATED ORGANIZATION:	
DIRECT CONTROLLING ENTITY: JOHNS HOPKINS HOSPITAL ENDOWMENT CORPORATION		
	OCHNS HOPKINS HOSPITAL ENDOWMENT CORPORATION	
	DIRECT CONTROLLING ENTITY: JOHNS HOPKINS HOSPITAL ENDOWMEN	r CORPORATION

Form 88	68 (Rev. 1-2012)					Page 2	
• If you	are filing for an Additional (Not Automatic) 3-Month Ex	tension, c	complete only Part II and check this	box		<b>►</b> X	
Note. Or	nly complete Part II if you have already been granted an a	automatic	3-month extension on a previously f	iled Form 8	868.		
• If you	are filing for an Automatic 3-Month Extension, comple						
Part I	Additional (Not Automatic) 3-Month E	xtensio	n <b>of Time.</b> Only file the origin	nal (no co	opies nee	ded).	
			Enter filer's	identifyin	g number, s	see instructions	
Type or	Name of exempt organization or other filer, see instru	ctions		Employer identification number (EIN) or			
print	JOHNS HOPKINS BAYVIEW						
File by the	MEDICAL CENTER, INC.			X 52-1341890			
due date fo filing your return. See	Number, street, and room or suite no. If a P.O. box, s 3910 KESWICK RD, SOUTH BLDG			Social sec	curity number	er (SSN)	
instructions	City, town or post office, state, and ZIP code. For a for BALTIMORE, MD 21211	oreign add	lress, see instructions.				
<del></del>							
Enter the	Return code for the return that this application is for (file	e a separa	te application for each return)			0 1	
Applicat	ion	Return	Application			Return	
ls For		Code	Is For	***************************************		Code	
Form 99	0	01					
Form 99	0-BL	02	Form 1041-A			80	
Form 99	0-EZ	01	Form 4720			09	
Form 99	0-PF	04	Form 5227			10	
	0-T (sec. 401(a) or 408(a) trust)	05	Form 6069			11	
	0-T (trust other than above)	06	Form 8870			12	
STOP! D	o not complete Part II if you were not already granted	l an autor	natic 3-month extension on a prev	iously file	d Form 886	8. mu	
			910 KESWICK RD, SO		րոց, 4	111	
	cooks are in the care of $\blacktriangleright$ FLOOR, STE. 430 hone No. $\blacktriangleright$ 443-997-5724	JUA -	FAX No. ►				
	organization does not have an office or place of business	a ia tha lie				▶ □	
	is for a Group Return, enter the organization's four digit						
box >	. If it is for part of the group, check this box	7	sch a list with the names and EINs o				
	equest an additional 3-month extension of time until		15, 2013	r can morniz	0,0 1,10 0,110		
	r calendar year, or other tax year beginning			a JUN	30, 2	012 .	
	the tax year entered in line 5 is for less than 12 months, or			Final r			
Ë	Change in accounting period						
7 St	ate in detail why you need the extension						
$\mathbf{T}$	HE DATA TO FILE A COMPLETE A	ND AC	CURATE RETURN IS N	OT YE	T AVAI	LABLE.	
8a If t	his application is for Form 990-BL, 990-PF, 990-T, 4720,	or 6069, e	enter the tentative tax, less any				
	nrefundable credits. See instructions.			8a	\$	0.	
b If t	his application is for Form 990-PF, 990-T, 4720, or 6069,	enter any	refundable credits and estimated				
tax	x payments made. Include any prior year overpayment al	lowed as	a credit and any amount paid				
افر	reviously with Form 8868.			8b	\$	0.	
с Ва	lance due. Subtract line 8b from line 8a. Include your pa	ayment wi	th this form, if required, by using				
EF	TPS (Electronic Federal Tax Payment System). See instr			8c	\$	0.	
			st be completed for Part II				
Under per it is true,	nalties of perjury, I declare that I have examined this form, include correct, and complete, and that I am authorized to prepare this fo	nrm			f my knowled <b>I</b>	ge and belief,	
Signature	Monadia De Val CATitle >	<u>Sy.</u>	Tax Accounta	nd Date	▶ 12/	עוןוע	
					Form 8	8868 (Rev. 1·2012)	

### Form **8868** (Rev. January 2012)

Department of the Treasury Internal Revenue Service

### Application for Extension of Time To File an Exempt Organization Return

File a separate application for each return.

OMB No. 1545-1709

	ou are filing for an Automatic 3-Month Extension, complet ou are filing for an Additional (Not Automatic) 3-Month Ext					X		
Do not complete Part II unless you have already been granted an automatic 3-month extension on a previously filed Form 8868.								
Electronic filing (e-file). You can electronically file Form 8868 if you need a 3-month automatic extension of time to file (6 months for a corporation								
required to file Form 990-T), or an additional (not automatic) 3-month extension of time. You can electronically file Form 8868 to request an extension								
of time to file any of the forms listed in Part I or Part II with the exception of Form 8870, Information Return for Transfers Associated With Certain								
Personal Benefit Contracts, which must be sent to the IRS in paper format (see instructions). For more details on the electronic filing of this form,								
	ww.irs.gov/efile and click on e-file for Charities & Nonprofits					····,		
Par	00000		ubmit original (no copies nee	ded)		***************************************		
	oration required to file Form 990-T and requesting an auton				*			
Part I			THE CALCUSION OF COR THIS BOX GIVE OF	mpiete	•			
All oth	er corporations (including 1120-C filers), partnerships, REM. ncome tax returns.	ICs, and ti	rusts must use Form 7004 to request	an exten	sion of time			
Туре	pe or Name of exempt organization or other filer, see instructions. Employer identification number (EIN							
print	JOHNS HOPKINS BAYVIEW MEDICAL CENTER, INC.			X	52-134189	0		
File by the	Ne Novele or attract and the second s	ee instruct	tions.		curity number (SSN)			
filing you return. S	"   3910 KESWICK RD. SOUTH BLDG	3, 4TI	H FLOOR, NO. 4300A					
instructi		reign add	ress, see instructions.					
Enter the Return code for the return that this application is for (file a separate application for each return)								
Applic	ation	Return	Application			Return		
is For		Code	is For			Code		
Form 9	90	01	Form 990-T (corporation)			07		
Form 990-BL 02 Form 1041-A						08		
Form 9	990-EZ	01	Form 4720			09		
Form 9	90-PF	04	Form 5227			10		
Form 9	990-T (sec. 401(a) or 408(a) trust)	05	Form 6069			11		
Form 9	90-T (trust other than above)	06	Form 8870			12		
THE CORPORATION - 3910 KESWICK RD, SOUTH BLDG, 4TH  The books are in the care of FLOOR, STE. 4300A - BALTIMORE, MD 21211								
	ephone No. ► 443-997-5724		FAX No. ►					
• If the organization does not have an office or place of business in the United States, check this box								
• If this is for a Group Return, enter the organization's four digit Group Exemption Number (GEN) If this is for the whole group, check this								
box . If it is for part of the group, check this box and attach a list with the names and EINs of all members the extension is for.								
1	request an automatic 3-month (6 months for a corporation FEBRUARY 15, 2013 to file the exempt				The extension			
FEBRUARY 15, 2013 , to file the exempt organization return for the organization named above. The extension								
	is for the organization's return for:  ▶							
ĺ	X tax year beginning JUL 1, 2011	, an	d ending JUN 30, 2012					
	, , , , , , , , , , , , , , , , , , ,							
2 If the tax year entered in line 1 is for less than 12 months, check reason: Initial return Final return  Change in accounting period								
3a	f this application is for Form 990-BL, 990-PF, 990-T, 4720, o	or 6069, e	nter the tentative tax, less any					
nonrefundable credits. See instructions. 3a \$					0.			
b i	this application is for Form 990-PF, 990-T, 4720, or 6069, enter any refundable credits and							
	estimated tax payments made. Include any prior year overp	-		3b	\$	0.		
c								
	by using EFTPS (Electronic Federal Tax Payment System). See instructions.  3c \$ 0.							
Cautio	Caution. If you are going to make an electronic fund withdrawal with this Form 8868, see Form 8453-EO and Form 8879-EO for payment instructions.							