## Form **990**

## **Return of Organization Exempt From Income Tax**

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except black lung benefit trust or private foundation)

OMB No. 1545-0047

Open to Public Inspection

Department of the Treasury Internal Revenue Service The organization may have to use a copy of this return to satisfy state reporting requirements. 07/01, 2008, and ending For the 2008 calendar year, or tax year beginning 06/30,20 09 D Employer identification number C Name of organization DOCTORS HOSPITAL INC Please B Check if applicable: use IRS Doing Business As 1638026 Address change label or print or Telephone number Number and street (or P.O. box if mail is not delivered to street address) Room/suite Name change type. 8118 Good Luck Road (301) 552-8028 Initial return Specific City or town, state or country, and ZIP + 4 Termination Instruc-Lanham, MD 20706-2418 tions. Amended return G Gross receipts \$ 179.735.867 F Name and address of principal officer: Philip B Down Application pending H(a) Is this a group return for affiliates? Yes ✓ No 8118 Good Luck Road, Lanham, MD 20706 H(b) Are all affiliates included? ☐Yes ☐ No √ 501 (c) ( 3 ) 
✓ (insert no.) 
✓ 4947(a)(1) or Tax-exempt status: If "No," attach a list. (see instructions) Website: ▶ dchweb.org H(c) Group exemption number ▶ Type of organization: ✓ Corporation ☐ Trust ☐ Association ☐ Other ▶ L Year of formation: 1990 M State of legal domicile: MD Part I Summary 1 Briefly describe the organization's mission or most significant activities: Provide healthcare services to the community Activities & Governance Check this box ▶ ☐ if the organization discontinued its operations or disposed of more than 25% of its assets. 3 Number of voting members of the governing body (Part VI, line 1a) . . . . . . . 4 8 4 Number of independent voting members of the governing body (Part VI, line 1b) 5 1,541 5 Total number of employees (Part V, line 2a) . . . . . . . . . . . . . . . 6 145 6 Total number of volunteers (estimate if necessary) 7a Total gross unrelated business revenue from Part VIII, line 12, column (C). 7a 0 b Net unrelated business taxable income from Form 990-T, line 34, 7b 0 **Current Year** 8 Contributions and grants (Part VIII, line 1h) 0 0 164.132.806 174,445,323 Program service revenue (Part VIII, line 2g) . . . Investment income (Part VIII, column (A), lines 3, 4, and 7d) 0 2,468,593 Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e) 9,651,051 2,821,951 11 Total revenue—add lines 8 through 11 (must equal Part VIII, column (A), line 12) 173,783,857 179,735,867 0 13 Grants and similar amounts paid (Part IX, column (A), lines 1-3). . 6,552,751 0 14 Benefits paid to or for members (Part IX, column (A), line 4) . . . . 61,323,203 83,097,054 15 Salaries, other compensation, employee benefits (Part IX, column (A), lines 5-10) 16a Professional fundraising fees (Part IX, column (A), line 11e) . . . . . **b** Total fundraising expenses (Part IX, column (D), line 25) ▶ ..... 17 Other expenses (Part IX, column (A), lines 11a-11d, 11f-24f) . . . . . . 108,117,323 108,751,519 Total expenses. Add lines 13-17 (must equal Part IX, column (A), line 25). 175,993,277 191,848,573 19 Revenue less expenses. Subtract line 18 from line 12 . . . -2,209,420 -12,112,706 Pes Beginning of Year **End of Year** 229,460,079 233,365,521 20 Total assets (Part X, line 16) . 183,404,049 200,290,566 21 Total liabilities (Part X, line 26) Net assets or fund balances. Subtract line 21 from line 20 46,056,030 33.074.955 Part II Signature Block Under penalties of perjury, declare that I have examined this return, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, and complete. Declaration of preparer (other than officer) is based on all information of which preparer has any knowledge. Sign Here Date Dennis Scanlon, Vice President, Finance Type or print name and title Date Check if Preparer's identifying number Preparer's self-(see instructions) signature employed ▶ □ Paid Preparer's

Firm's name (or yours

if self-employed), address, and ZIP + 4

Use Only

Yes No

Phone no. ▶ (

EIN

Гa	Checklist of Required Schedules			
		- 1	Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes,"			
_	complete Schedule A	1	<b>✓</b>	
2	Is the organization required to complete Schedule B, Schedule of Contributors?	2		<b>✓</b>
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? If "Yes," complete Schedule C, Part I	3		✓
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities? If "Yes," complete Schedule C, Part II	4		1
5	Section 501(c)(4), 501(c)(5), and 501(c)(6) organizations. Is the organization subject to the section 6033(e) notice and reporting requirement and proxy tax? If "Yes," complete Schedule C, Part III	5_		
6	Did the organization maintain any donor advised funds or any accounts where donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I	6		✓
7	Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II	7	P	✓
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete Schedule D, Part III.	8_		1
9	Did the organization report an amount in Part X, line 21; serve as a custodian for amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or debt negotiation services? If "Yes," complete Schedule D, Part IV	9		. <b>√</b>
10	Did the organization hold assets in term, permanent, or quasi-endowments? If "Yes," complete Schedule D, Part V	10		<b>✓</b>
11	Did the organization report an amount in Part X, lines 10, 12, 13, 15, or 25? If "Yes," complete Schedule D, Parts VI, VIII, IX, or X as applicable	11	1	
12	Did the organization receive an audited financial statement for the year for which it is completing this return that was prepared in accordance with GAAP? If "Yes," complete Schedule D, Parts XI, XII, and XIII	12	✓	
13	Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E	13		<b>✓</b>
14a		14a		✓
b	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, and program service activities outside the U.S.? If "Yes," complete Schedule F, Part I	14b		✓
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or assistance to any organization or entity located outside the United States? If "Yes," complete Schedule F, Part II	15		✓
16	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or assistance to individuals located outside the United States? If "Yes," complete Schedule F, Part III	16		<b>√</b>
17	Did the organization report more than \$15,000 on Part IX, column (A), line 11e? If "Yes," complete Schedule G, Part I	17		<b>√</b>
18	Did the organization report more than \$15,000 total on Part VIII, lines 1c and 8a? If "Yes," complete Schedule G, Part II	18 19		<b>√</b>
19 20	Did the organization report more than \$15,000 on Part VIII, line 9a? If "Yes," complete Schedule G, Part III Did the organization operate one or more hospitals? If "Yes," complete Schedule H	20		<b>V</b>
21	Did the organization report more than \$5,000 on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II	21	1	<b>√</b>
22	Did the organization report more than \$5,000 on Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22		<b>1</b>
23	Did the organization answer "Yes" to Part VII, Section A, questions 3, 4, or 5? If "Yes," complete	23	<b>√</b>	
242	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than		_	
<b>44</b> 8	\$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer questions 24b–24d and complete Schedule K. If "No," go to question 25.	24a	<b>√</b>	
b	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		✓
С	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds?	24c		1
d	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		<b>√</b>
	Section 501(c)(3) and 501(c)(4) organizations. Did the organization engage in an excess benefit transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I	25a		<b>√</b>
b	Did the organization become aware that it had engaged in an excess benefit transaction with a disqualified person from a prior year? If "Yes," complete Schedule L, Part I	25b		<b>√</b>
26	Was a loan to or by a current or former officer, director, trustee, key employee, highly compensated employee, or disqualified person outstanding as of the end of the organization's tax year? If "Yes," complete Schedule L, Part II	26		<b>√</b>
27	Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, or substantial contributor, or to a person related to such an individual? If "Yes," complete Schedule L. Part III			1

Pa	rt V Statements Regarding Other IRS Filings and Tax Compliance			
			Yes	No
1a	Enter the number reported in Box 3 of Form 1096, Annual Summary and Transmittal of U.S. Information Returns. Enter -0- if not applicable			
ь	Enter the number of Forms W-2G included in line 1a. Enter -0- if not applicable			33
	The state of the s	1c	1	
22	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax			
	Statements, filed for the calendar year ending with or within the year covered by this return  1541  If at least one is reported on line 2a, did the organization file all required federal employment tax returns?	2b	1	
5	<b>Note.</b> If the sum of lines 1a and 2a is greater than 250, you may be required to e-file this return. (see instructions)			
3a	Did the organization have unrelated business gross income of \$1,000 or more during the year covered by this return?	3a		1
b	If "Yes," has it filed a Form 990-T for this year? If "No," provide an explanation in Schedule O	3b		
4a	At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a financial account in a foreign country (such as a bank account, securities account, or other financial account)?	4a		1
b	If "Yes," enter the name of the foreign country: ▶			100
	See the instructions for exceptions and filing requirements for Form TD F 90-22.1, Report of Foreign Bank and Financial Accounts.			
	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?	5a		<b>√</b>
	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?	5b		✓
	If "Yes," to question 5a or 5b, did the organization file Form 8886-T, Disclosure by Tax-Exempt Entity Regarding Prohibited Tax Shelter Transaction?	5c		
	Did the organization solicit any contributions that were not tax deductible?	6a		✓
b	If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible?	6b		
7	Organizations that may receive deductible contributions under section 170(c).	100		
а	Did the organization provide goods or services in exchange for any quid pro quo contribution of more than	7a	ESTE OF	-
<b>L</b>	\$75?	7b		_
	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was			
	required to file Form 8282?	7c		
	in red, indicate the name of the mod during the year.			
e	Did the organization, during the year, receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?	7e 7f		
T 	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract? For all contributions of qualified intellectual property, did the organization file Form 8899 as required?	7g		
9	For contributions of cars, boats, airplanes, and other vehicles, did the organization file a Form 1098-C as	'9		
	required?	7h		
8	Section 501(c)(3) and other sponsoring organizations maintaining donor advised funds and section 509(a)(3) supporting organizations. Did the supporting organization, or a fund maintained by a sponsoring			50
	organization, have excess business holdings at any time during the year?	8		201
9	Section 501(c)(3) and other sponsoring organizations maintaining donor advised funds.			
а	Did the organization make any taxable distributions under section 4966?	9a		
b	Did the organization make a distribution to a donor, donor advisor, or related person?	9b		
10	Section 501(c)(7) organizations. Enter:			
а	Initiation fees and capital contributions included on Part VIII, line 12	10 74	131	18
b	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities		No.	
11	Section 501(c)(12) organizations. Enter:			1
	Gross income from members or shareholders		188	184
	Gross income from other sources (Do not net amounts due or paid to other sources against amounts due or received from them.)			
	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041? If "Yes," enter the amount of tax-exempt interest received or accrued during the year.   12b	12a		19119

# Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

## Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

1a Complete this table for all persons required to be listed. Use Schedule J-2 if additional space is needed.

- List all of the organization's current officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation, and current key employees. Enter -0- in columns (D), (E), and (F) if no compensation was paid.
- List the organization's five current highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations.
- List all of the organization's **former** officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.
- List all of the organization's former directors or trustees that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations.

List persons in the following order: individual trustees or directors; institutional trustees; officers; key employees; highest compensated employees; and former such persons.

Check this box if the organization did not compared to the	mpensate	any c	offic	er,	dire	ctor,	trus	tee, or key em	ployee.	
(A)	(B)			(6	C)	127		(D)	(E)	(F)
Name and Title	Average	Positi	on (d		k all	that ap		Reportable	Reportable	Estimated
	hours per week	Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former	compensation from the organization (W-2/1099-MISC)	compensation from related organizations (W-2/1099-MISC)	amount of other compensation from the organization and related organizations
Robert Bonaventure Board Member	1	<b>\</b>						\$0	\$0	\$0
Sajeev Anand MD ExOffico Medical Staff	1	<b>\</b>						\$0	\$0	\$0
J Richard Lilly MD Board Member	1	<b>\</b>						\$0	\$0	\$0
Rene LaVigne Board Member	1	<b>/</b>						\$0	\$0	\$0
Robert Depew Board Member	1	<b>✓</b>						\$0	\$0	\$0
Joanne Goldsmith  Board Member	1	1						\$0	\$0	\$0
Charles Dukes Board Member	1	1						\$0	\$0	\$0
Richard J Ham Board Member	1	<b>\</b>						\$0	\$0	\$0
Charlene Dukes Phd Board Member	1	1	-					\$0	\$0	\$0
Charlene B Lundgren Vice President Human Resources	40			1				\$211,742	\$0	\$31,741
Scott Gregerson Vice President	40			1				\$266,662	\$0	\$13,481
Thomas J Crowley Executive Vice President	40			1				\$1,063,811	\$0	\$203,613
Philip B Down President	40			1				\$2,636,895	\$0	\$56,552
Dennis P Scanlon Treasurer	40			1				\$451,520	\$0	\$127,234
Eric Conley Vice President	40			<b>√</b>				\$223,464	\$0	\$20,923
Paula L Bruening Vice President, Patient Care	40			1				\$304,493	\$0	\$49,828
Gabriel Jaffe MD  Vice President Medical Affairs	30			<b>/</b>				\$332,059	\$0	\$28,850

Par	t VI	Statement of Revenue					, ago o
				(A) Total revenue	(B) Related or exempt function revenue	(C) Unrelated business revenue	(D) Revenue excluded from tax under sections 512, 513, or 514
Contributions, gifts, grants and other similar amounts	b c d	Federated campaigns 1a  Membership dues 1b  Fundraising events 1c  Related organizations 1d  Government grants (contributions). 1e  All other contributions, gifts, grants,	0 0 0 0				
Contrib and off		and similar amounts not included above 11 Noncash contributions included in lines 1a-1f: \$ Total. Add lines 1a-1f	0 0	0			
Program Service Revenue	2a b c		Business Code				
Program S	e f g	All other program service revenue .  Total. Add lines 2a-2f		174,445,323 174,445,323	174,445,323	70	0
	3	Investment income (including dividend other similar amounts)	<b>. .</b>	2,468,593	2,468,593	0	0
	5 6a b	Royalties		0	0	0	0
	7a	Net rental income or (loss)  Gross amount from sales of assets other than inventory  Less: cost or other basis	(ii) Other	0	0	0	0
	С	and sales expenses . 0 Gain or (loss)	0 0	0	0	0	0
Other Revenue		Gross income from fundraising events (not including \$0 of contributions reported on line 1c). See Part IV, line 18 a	0				
Othe	С	Less: direct expenses b  Net income or (loss) from fundraising e	events ►	0	0	0	0
	b	Gross income from gaming activities. See Part IV, line 19 a Less: direct expenses b	. 0				
	10a b	Net income or (loss) from gaming active Gross sales of inventory, less returns and allowances a Less: cost of goods sold b Net income or (loss) from sales of invent	0	0	0	0	0
		Miscellaneous Revenue	Business Code				
	е	All other revenue		2,821,951 2,821,951	2,821,951	0	0
	12	<b>Total Revenue.</b> Add lines 1h, 2g, 3, 4 9c, 10c, and 11e	, 5, 6d, 7d, 8c, ▶	179,735,867	179,735,867	0	0

	art X	Balance Sheet	(A) Beginning of year	,	(B) End of year
	1	Cash—non-interest-bearing	23,230	1	24,000
	2	Savings and temporary cash investments	7,191,835	2	20,670,435
	3	Pledges and grants receivable, net	. 0	3	0
	4	Accounts receivable, net	18,837,638	4	13,475,247
	5	Receivables from current and former officers, directors, trustees, key employees, or other related parties. Complete Part II of Schedule L .	0	5	0
	6	Receivables from other disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B). Complete	0	6	
(D		Part II of Schedule L	176,567	7	1,285,890
Assets	7   8	Notes and loans receivable, net	3,303,402		2,522,261
As	9	Inventories for sale or use	1,124,826		1,284,593
	10a	Land, buildings, and equipment: cost basis 10a 182,847,428	11121,020		1,201,000
		Less: accumulated depreciation. Complete			
	_ ~	Part VI of Schedule D	71,092,722	10c	109,308,025
	11	Investments—publicly traded securities	0	11	
	12	Investments—other securities. See Part IV, line 11	32,858,121	12	70,598,641
	13	Investments—program-related. See Part IV, line 11		13	
	14	Intangible assets	10.	14	
	15	Other assets. See Part IV, line 11	94,851,738		14,196,429
_	16	Total assets. Add lines 1 through 15 (must equal line 34)	229,460,079		233,365,521
	17	Accounts payable and accrued expenses	33,989,825		32,291,210
	18	Grants payable	0	18	0
	19	Deferred revenue	0.	19	105.000.077
m	20	Tax-exempt bond liabilities	140,237,716	20	135,003,277
Liabilities	21 22	Escrow account liability. Complete Part IV of Schedule D Payables to current and former officers, directors, trustees, key employees, highest compensated employees, and disqualified	0	22	0
	23	persons. Complete Part II of Schedule L	3,392,715	_	2,922,352
	24	Secured mortgages and notes payable to unrelated third parties	0,00=,1.10	24	2,022,002
	25	Unsecured notes and loans payable	5,783,793		30,073,727
	26	Total liabilities. Add lines 17 through 25	183,404,049		200,290,566
ances		Organizations that follow SFAS 117, check here ▶ ☑ and complete lines 27 through 29, and lines 33 and 34.			
	27	Unrestricted net assets	46,056,030	27	33,074,955
Ba	28	Temporarily restricted net assets	. 0	28	0
pu	29	Permanently restricted net assets	0	29	0
Net Assets or Fund Ba		Organizations that do not follow SFAS 117, check here ▶ ☐ and complete lines 30 through 34.			
its	30	Capital stock or trust principal, or current funds		30	
SSE	31	Paid-in or capital surplus, or land, building, or equipment fund		31	
t A	32	Retained earnings, endowment, accumulated income, or other funds		32	
Š	33	Total net assets or fund balances	46,056,030	33	33,074,955
	34	Total liabilities and net assets/fund balances	229,460,079	34	233,365,521
Pa	rt XI	Financial Statements and Reporting			Yes No
1		punting method used to prepare the Form 990:   Cash	Other		
2a		e the organization's financial statements compiled or reviewed by an independent accomplishing the organization's financial statements guilded by an independent accomplishing the organization of the organiz	•	t? . <sub>9</sub>	2a ✓ 2b ✓
b		e the organization's financial statements audited by an independent acco		 	·
С		es" to lines 2a or 2b, does the organization have a committee that assumes		_	
32		audit, review, or compilation of its financial statements and selection of an inc result of a federal award, was the organization required to undergo an a			<del>  -                                 </del>
Ja		Single Audit Act and OMB Circular A-133?			"   3a   ✓
b		es," did the organization undergo the required audit or audits?			3b

	Support Schedule for Org (Complete only if you chec	<b>janizations l</b> ked the box	Described in on line 5, 7,	Sections 17 or 8 of Part I	<b>'0(b)(1)(A)(iv)</b> .)	and 170(b)(	1)(A)(vi)
Sec	tion A. Public Support			_			
Ca	lendar year (or fiscal year beginning in)	(a) 2004	<b>(b)</b> 2005	(c) 2006	(d) 2007	(e) 2008	(f) Total
1	Gifts, grants, contributions, and membership fees received. (Do not include any "unusual grants.")			1014			
2	Tax revenues levied for the organization's benefit and either paid to or expended on its behalf						
3	The value of services or facilities furnished by a governmental unit to the organization without charge						
4	Total. Add lines 1-3				UEL II - L I -		
5	The portion of total contributions by each person (other than a governmental unit or publicly supported organization) included on line 1 that exceeds 2% of the amount shown on line 11, column (f)						n * 1
6_	Public support. Subtract line 5 from line 4.	No. Asset 18					
	tion B. Total Support						
Ca	lendar year (or fiscal year beginning in)	(a) 2004	<b>(b)</b> 2005	(c) 2006	(d) 2007	(e) 2008	(f) Total
7	Amounts from line 4						
8	Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources		,			* "	
9	Net income from unrelated business activities, whether or not the business is regularly carried on						=
10	Other income. Do not include gain or loss from the sale of capital assets (Explain in Part IV.)	*1				on = 14 .	
11	Total support. Add lines 7 through 10 .			Sharn Laws			
12	Gross receipts from related activities, etc					12	
13	First five years. If the Form 990 is for organization, check this box and stop he	re , , ,	<u> </u>				
Sec	tion C. Computation of Public Su	pport Percei	ntage		2 11 11	1111 111 -	
14	Public support percentage for 2008 (line	6, column (f) di	vided by line 1	l, column (f))		14	<u></u> %
15	Public support percentage from 2007 Sch					15	%
16a	331/4 % support test—2008. If the organization qualifies	zation did not d as a publicly s	check the box of supported organ	on line 13, and nization	line 14 is 331/3 9	6 or more, che	ck this box
b	33%% support test—2007. If the organization quality box and stop here. The organization quality						
17a	10%-facts-and-circumstances test—20 more, and if the organization meets the "facts-and-circumstances the "facts-and-circumstances" and the organization meets the organiz	acts-and-circur	nstances" test,	check this box	and stop here.	Explain in Part	IV how the
b 18	10%-facts-and-circumstances test—2007 more, and if the organization meets the "frorganization meets the "facts-and-circumstand Private foundation. If the organization did	acts-and-circum nces" test. The	istances" test, c organization qua	heck this box a difies as a public	and <b>stop here</b> . bly supported or	Explain in Part ganization	IV how the▶ □

	orm 990 or 990-EZ) 2008	2.0	Page 4
Part IV	<b>Supplemental Information.</b> Complete this part to provide the explanation required by I Part II, line 17a or 17b; or Part III, line 12. Provide any other additional information. (see i	Part II, line	10; s)
			<b></b>
		•	
		**	
	······································		

Pa	rt III Organizations Maintainin	g Collections	of Art, H	istoric	al Treasures	s, or O	ther Similar A	<b>ssets</b> (c	ontin	ued)
3	Using the organization's accession at items (check all that apply):	nd other record	s, check	any of	the following	that ar	re a significant u	ise of its	colle	ection
а	Public exhibition		d		Loan or excha	ange p	rograms			
b	Scholarly research		е		Other					
С	Preservation for future generation	ns								
4	Provide a description of the organizate Part XIV.	ion's collections	s and exp	olain ho	w they further	the o	rganization's ex	empt pu	rpose	in :
5	During the year, did the organization so assets to be sold to raise funds rather t	han to be mainta	ained as p	art of th	ne organizatior	n's colle	ection?		es [	No
Pai	rt IV Trust, Escrow and Custoo Part IV, line 9, or reported					n ans	wered "Yes" to	Form 9	90,	
	Is the organization an agent, trustee, included on Form 990, Part X?					ons or	other assets no		es [	] No
b	If "Yes," explain the arrangement in F	art XIV and cor	nplete the	e follow	ing table:		-E			
								mount		-
C	Beginning balance									_
d	3 ,							-		
е	Distributions during the year						<del> </del>			
f	Ending balance					1f_	_L			
	Did the organization include an amound if "Yes," explain the arrangement in F	art XIV.	<u> </u>						es L	<b>∐ No</b> ———
Pa	rt V Endowment Funds. Com					$\overline{}$				
	<u> </u>	(a) Current year	(b) Pric	or year	(c) Two years	back	(d) Three years back	(e) Fou	r years	back
1a	Beginning of year balance					1 40				37/8
b	Contributions			District of						
C	Investment earnings or losses .									
d	Grants or scholarships			A	1		relige 2 S		-	
f g	Administrative expenses End of year balance	3000								
2	Provide the estimated percentage of t	he year end ba	lance held	d as:						
а	Board designated or quasi-endowmer	nt ▶	%							
b	Permanent endowment ▶	%								
С	Term endowment ▶%									
3a	Are there endowment funds not in the organization by:	possession of th	ne organiz	ation th	at are held an	id adm	inistered for the		Yes	No
	(i) unrelated organizations							3a(i)		ļ
	(ii) related organizations							3a(ii)		Ь—
_	If "Yes" to 3a(ii), are the related organ							3b	L	<u> </u>
4	Describe in Part XIV the intended use									
Par	t VI Investments—Land, Build									
	Description of investment	(a) Cost or ot (investm			ost or other sis (other)	(c) [	Depreciation	(d) Boo	ok value	e
1a	Land		760,920		0				8,760	
b	Buildings	. 58,	,583,041		0		38,700,000	1	9,883	3,041
С	Leasehold improvements		0		0		0			0
d	Equipment		951,620		0		34,839,403		1,112	
е	Other		551,847		0		0		9,551	
Tota	I. Add lines 1a-1e. (Column (d) should equ	ıal Form 990, Pa	rt X, colun	nn (B), li	ine 10(c).) .		▶	10	9,308	3,025

Pa	rt XI Reconciliation of Change in Net Assets from Form 990 to Financial Statemen	nte	rage 4
1	Maria de la companya	1	179,735,867
2	Total revenue (Form 990, Part VII, column (A), line 12)	2	
3	Total expenses (Form 990, Part IX, column (A), line 25)	3	
4	Excess or (deficit) for the year. Subtract line 2 from line 1	4	
5	Net unrealized gains (losses) on investments	5	
6		6	
7	Investment expenses	7	
8	Other (Describe in Part XIV)	8	
9	Total adjustments (net). Add lines 4–8	9	
10	Excess or (deficit) for the year per financial statements. Combine lines 3 and 9	10	
	rt XII Reconciliation of Revenue per Audited Financial Statements With Revenue	_	
1	Total revenue, gains, and other support per audited financial statements		1 179,735,867
2	Amounts included on line 1 but not on Form 990, Part VIII, line 12:		
– a		0	
b	Donated services and use of facilities	0	
c	Recoveries of prior year grants	0	
d		0	
e		2	2e 0
3	Subtract line 2e from line 1		3 179,735,867
4	Amounts included on Form 990, Part VIII, line 12, but not on line 1:		
a		0	
b	and the surface of th	0	
C	Add lines 4a and 4b	4	4c 0
5	Total revenue. Add lines 3 and 4c. (This should equal Form 990, Part I, line 12.)		5 179,735,867
Pa	rt XIII Reconciliation of Expenses per Audited Financial Statements With Expen	ses	per Return
1	Total expenses and losses per audited financial statements		1 174,268,710
2	Amounts included on line 1 but not on Form 990, Part IX, line 25:		
а	Donated services and use of facilities	0	
b	Prior year adjustments	0	
С	Losses reported on Form 990, Part IX, line 25	0	
d	Other (Describe in Part XIV)	3	
е	Add lines 2a through 2d	2	2e -17,579,863
3	Subtract line 2e from line 1	1 3	3 191,848,573
4	Amounts included on Form 990, Part IX, line 25, but not on line 1:	15	
а	Investment expenses not included on Form 990, Part VIII, line 7b . 4a	0	
b	Other (Describe in Part XIV)	0	
	Add lines 4a and 4b	4	4c 0
5	Total expenses. Add lines 3 and 4c. (This should equal Form 990, Part I, line 18.)	:	5 191,848,573
	rt XIV Supplemental Information		
Con	plete this part to provide the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a	and 4	4; Part IV, lines 1b
	2b; Part V, line 4; Part X; Part XI, line 8; Part XII, lines 2d and 4b; and Part XIII, lines 2d and 4b		
Sch	nedule D, Part X - Financial Statements do not discuss Fin 48		
	nedule D, Part XI, Line 8 - Net Asset transfer 2,696,931 Contributions 2,031,419 Net Assets Ro		sed from
res	trictions (2,821,951) Pension relalted changes other than net periodic pension cost (2,774,76	8)	
	and a D. Don't VIII. Line 2d. Immediate at least 0.722.405 Hearth at least 1.22.405 Hearth at le		
	nedule D, Part XIII, Line 2d - Impairment loss -9,732,165 Unrealized gain on trading securities	3,00	ار,دی Unange
ın 1	air value of interest rate swap -10,854,931		

	dule H (Form 990) 2008		<del> </del>					Page 2
Pa	rt II Community Building A building activities. (Opti	<b>Activities</b> Co ional for 200	omplete th 18)	is table if the or	ganization con	ducted any cor	nmunity	
		(a) Number of activities or programs (optional)	(b) Persons served (optional)	(c) Total community building expense	(d) Direct offsetting revenue	(e) Net community building expense		rcent of expense
1	Physical improvements and housing	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	-					
2	Economic development							
_3_	Community support							
4	Environmental improvements						<u> </u>	
5 —	Leadership development and training for community members			П	ч			i e
6	Coalition building					1		
7	Community health improvement advocacy		1.					
_8_	Workforce development	l l						
9_	Other			7/ -				
10 Po	Total rt III Bad Debt, Medicare, &	Collection	Dractices	Optional for 20	00)			
ra	Bau Debt, Medicare, &	Conection	Fractices	Optional for 20	06)			
Sec	tion A. Bad Debt Expense						Yes	s No
1	Does the organization report bad Association Statement No. 15? .	debt expens	se in acco	rdance with Heal	thcare Financial	Management	1	
2	Enter the amount of the organization				1 1			
3	Enter the estimated amount of the country to patients eligible under the organ							
4	Provide in Part VI the text of the foce expense. In addition, describe the control of the contro	otnote to the	organizatio odology us	n's financial state ed in determining	ments that descri the amounts rep			
Saa	2 and 3, or rationale for including on the control of the control	other bad det	ot amounts	in community be	netit.	- 1		
5	Enter total revenue received from N	Madicara (inc	luding DSL	l and IME\	5			
6 7	Enter Medicare allowable costs of Enter line 5 less line 6—surplus or	care relating	to paymen	ts on line 5	6			
8	Describe in Part VI the extent to whi and the costing methodology or so.	ch any shortf	all reported	in line 7 should b	e treated as com			
	of the following methods was used			aoporto	ou on mio o, and	maidato Willon		
	☐ Cost accounting system ☐	Cost to char	ge ratio	☐ Other				
	tion C. Collection Practices							
9a b	Does the organization have a writte If "Yes," does the organization's coll	lection policy	contain pro	ovisions on the col	lection practices	to be followed	9a	+
85	for patients who are known to qual	ify for charity	care or fir	nancial assistance	? Describe in Pa	rt VI	9b	
Pa	rt IV Management Compani	es and Join	t Venture	s (Optional for 2	008)			
	(a) Name of entity		escription of pactivity of ent		(c) Organization's profit % or stock ownership %	(d) Officers, directors trustees, or key employees' profit % or stock ownership %	profit % owners	or stock
1				-1				
2								
3								
2 3 4 5 6				· · · · · · · · · · · · · · · · · · ·				
_5_	,							
<u>6</u> 7								_
8								
9		1						
10							100	77,88771.5
11								
12								
13							-	
14			_				1	

#### Part VI Supplemental Information (Optional for 2008)

Complete this part to provide the following information.

- Provide the description required for Part I, line 3c; Part I, line 6a; Part I, line 7g; Part I, line 7, column (f); Part I, line 7; Part III, line 8; Part III, line 8; Part III, line 9b, and Part V. See Instructions.
- 2 Needs assessment. Describe how the organization assesses the health care needs of the communities it serves.
- 3 Patient education of eligibility for assistance. Describe how the organization informs and educates patients and persons who may be billed for patient care about their eligibility for assistance under federal, state, or local government programs or under the organization's charity care policy.
- 4 Community information. Describe the community the organization serves, taking into account the geographic area and demographic constituents it serves.
- **Community building activities.** Describe how the organization's community building activities, as reported in Part II, promote the health of the communities the organization serves.
- Provide any other information important to describing how the organization's hospitals or other health care facilities further its exempt purpose by promoting the health of the community (e.g., open medical staff, community board, use of surplus funds, etc.).
- 7 If the organization is part of an affiliated health care system, describe the respective roles of the organization and its affiliates in promoting the health of the communities served.

If applicable, ider		all states with which the organization, or a related organization, files a community benefit report.							
	e		-						
	•••••								
	= E								
11					10 1				
						· U			
			ā 8		1 to 10 to 1				
1									
		<u>V</u>		e e					
			*			11 11			
9									
					<b></b>				
			***************************************						
		~~~~~~							

## Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use Schedule J-1 if additional space is needed.

For each individual whose compensation must be reported in Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii). Do not list any individuals that are not listed on Form 990, Part VII.

Note. The sum of columns (B)(i)-(iii) must equal the applicable column (D) or column (E) amounts on Form 990, Part VII, line 1a.

	-		W-2 and/or 1099-MIS	C compensation	(C) Deferred	(D) Nontaxable	(E) Total of columns	(F) Compensation
(A) Name		(I) Base compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation	compensation	benefits	(B)(i)-(D)	reported in prior Form 990 or Form 990-EZ
Charlene B Lundgren	(i)	\$189,315	\$22,427	\$6,547	\$18,346	\$6,848	\$243,483	\$(
	(ii) [	\$0	\$0	\$0	\$0	\$0	\$0	\$
Robert Bonaventure	(i)	\$0	\$0	\$0	\$0	\$0	\$0	\$
	(ii)	\$0	\$0	\$0	\$0	\$0	\$0	\$
Sajeev Anand MD	(i)	\$0	\$0	\$0	\$0	\$0	\$0	\$
	(ii)	\$0	\$0	\$0	\$0	\$0	\$0	\$
Scott Gregerson	(i)	\$236,662	\$30,000	\$0	\$6,004	\$7,476	\$280,142	\$(
	(ii)	\$0	\$0	\$0	\$0	\$0	\$0	\$(
Thomas J Crowley	(i)	\$358,512	\$60,487	\$677,712	\$159,041	\$11,672	\$1,267,424	\$1
	(ii)	\$0	\$0	\$0	\$0	\$0	\$0	\$1
Philip B Down	(i)	\$564,293	\$0	\$2,080,502	\$9,200	\$39,452	\$2,693,447	\$(
	(ii)	\$0	\$0	\$0	\$0	\$0	\$0	\$6
Dennis P Scanlon	(i)	\$403,618	\$47,902	\$32,900	\$83,230	\$11,104	\$578,754	\$(
	(ii)	\$0	\$0	\$0	\$0	\$0	\$0	\$(
Eric Conley	(i)	\$196,464	\$27,000	\$0	\$5,362	\$15,561	\$244,387	\$(
	(ii)	\$0	\$0	\$0	\$0	\$0	\$0	\$(
J Richard Lilly MD	(0)	\$0	\$0	\$0	\$0	\$0	\$0	\$
	(ii)	\$0	\$0	\$0	\$0	\$0	\$0	\$(
Rene LaVigne	(0)	\$0	\$0	\$0	\$0	\$0	\$0	\$(
	(ii)	\$0	\$0	\$0	\$0	\$0	\$0	\$(
Robert Depew	(i)	\$0	\$0	\$0	\$0	\$0	\$0	\$(
	(ii)	\$0	\$0	\$0	\$0	\$0	\$0	\$(
Joanne Goldsmith	(i)	\$0	\$0	\$0	\$0	\$0	\$0	\$(
	(ii)	\$0	\$0	\$0	\$0	\$0	\$0	\$1
Charles Dukes	(0)	\$0	\$0	\$0	\$0	\$0	\$0	\$(
	(ii)	\$0	\$0	\$0	\$0	\$0	\$0	\$(
Paula L Bruening	(i)	\$277,079	\$27,414	\$7,900	\$35,772	\$6,156	\$354,321	\$(
	(ii)	\$0	\$0	\$0	\$0	\$0	\$0	\$(
Gabriel Jaffe MD	(i)	\$312,775	\$19,285	\$7,900	\$9,200	\$11,750	\$360,910	\$(
	(ii)	\$0	\$0	\$0	\$0	\$0	\$0	\$(
Richard J Ham	(i)	\$0	\$0	\$0	\$0	\$0	\$0	\$(
	(ii)	\$0	\$0	\$0	\$0	\$0	\$0	\$(

Schedule J (Form 990) 2008

SCHEDULE J-1 (Form 990)

## Continuation Sheet for Schedule J (Form 990)

OMB No. 1545-0047 Open to Public

Department of the Treasury Internal Revenue Service Name of the organization ▶ Attach to Form 990 to list additional information regarding compensation.

Inspection Employer identification number

Part I Continuation of	Unicers,	(P) Procedown of	W-2 and/or 1099-MIS	rees, and Highest	I		dule J, Part II)	(E) Componentian
(A) Name		(I) Base compensation	(ii) Bonus & incentive compensation	(lii) Other reportable compensation	(C) Deferred compensation	(D) Nontaxable benefits	(E) Total of columns (B)(i)-(D)	(F) Compensation reported in prior Form 990 or Form 990-EZ
Gloria J Ogden	(i)	\$55,905	\$0	\$1,118	\$2,236	\$6,156	\$65,415	\$
	(ii)	\$0	\$0	\$0	\$0	\$0	\$0	\$
Alan H Johnson	(i)	\$153,320	\$0	\$0	\$0	\$15,561	\$168,881	\$
	(ii)	\$0	\$0	\$0	\$0	\$0	\$0	\$
Karl Finley MD	(i)	\$160,128	\$0	\$0	\$6,235	\$15,561	\$181,924	\$
	(ii)	\$0	\$0	\$0	\$0	\$0	\$0	\$
Netty N Pandiangan	(0)	\$172,663	\$0	\$0	\$0	\$15,000	\$187,663	\$
	(ii)	\$0	\$0	\$0	\$0	\$0	\$0	\$
Marie Cecile Abellano	(0)	\$172,103	\$0	\$0	\$0	\$15,000	\$187,103	\$
	(ii)	\$0	\$0	\$0	\$0	\$0	\$0	1000
Mark Joseph C Tuliao	(i)	\$162,664	\$0	\$0	\$0	\$15,000	\$177,664	\$
	(ii)	\$0	\$0	\$0	\$0	\$0	\$0	\$
Charlene Dukes Phd	(i)	\$0	\$0	\$0	\$0	\$0	\$0	\$
	(ii)	\$0	\$0	\$0	\$0	- \$0	\$0	\$(
	(i)							,
	(ii)						1 1	7=1 0
	(1)							
	(ii)							-
	(0)							
	(ii)							
	(0)							[77]
	(ii)						11 11/	11
	(i)							
	(ii)						W	8
	(0)							
	(ii)						= =	10 P. 1
	(i)							V 1
	- (ii)							
	(i)						1 10-1	
11	(ii)				,		la contra	
	[6]							- 1
	l áin f							

			Α.		3	4	C -	D		E	
За	Are there any management or service contracts with respect to the financed property which may result in private business use?	Yes	No	Yes	No	Yes	No =	Yes	No	Yes	No
b	Are there any research agreements with respect to the financed property which may result in private business use?			1	4 ,,		VI 5 - 2	711		Ä	
С	Does the organization routinely engage bond counsel or other outside counsel to review any management or service contracts or research agreements relating to the financed property?						-	30		* *	
4	Enter the percentage of financed property used in a private business use by entities other than a section 501(c)(3) organization or a state or local government		%		%		%		%		%
5	Enter the percentage of financed property used in a private business use as a result of unrelated trade or business activity carried on by your organization, another section 501(c)(3) organization, or a state or local government.		%		%		%		%		9/
6	Total of lines 4 and 5		%		%		%		%		%
7	Has the organization adopted management practices and procedures to ensure the post-issuance compliance of its tax-exempt bond liabilities?					101					
Pa	it IV Arbitrage (Optional for 2008)										
			4		3		С		D	E	
1	Has a Form 8038-T, Arbitrage Rebate, Yield Reduction and Penalty in Lieu of Arbitrage Rebate, been filed with respect to the bond issue?	Yes	No	Yes	No	Yes	- No	Yes	No	Yes	No
2	Is the bond issue a variable rate issue?										
	Has the organization or the governmental issuer identified a hedge with respect to the bond issue on its books and records?										
	Name of provider										
C	Term of hedge				=						
	Were gross proceeds invested in a GIC?		L						L		
b	Name of provider										
	Term of GIC	<del>.</del>								······	
d	Was the regulatory safe harbor for establishing the fair market value of the GIC satisfied?			07,61	11 41				110	7.40	
5	Were any gross proceeds invested beyond an available temporary period?		-								
	Did the bond issue qualify for an exception to rebate?								1 1		

## **SCHEDULE O** (Form 990)

## **Supplemental Information to Form 990**

OMB No. 1545-0047

Department of the Treasury Internal Revenue Service

➤ Attach to Form 990. To be completed by organizations to provide additional information for responses to specific questions for the Form 990 or to provide any additional information.

Open to Public Inspection

Name of the organization	Employer identification number
DOCTORS HOSPITAL INC	52 1638026
Form 990, Part VI, Section A, Line 10 - Part VI Question 10 A copy of the cor	
member of the Board of Directors prior to being filed with the IRS. TheBoard	
ask questons and request changes (if there are preceived factual inaccurac	es) prior to the filing.
Form 990, Part VI, Section B, Line 12c - A Compliance Committee meets eve	
completed in areas that could have compliance issues. A hot line is maintai	ned by the Compliance Officer for staff and
patients to report issues	
LOSS CONTRACTOR CONTRA	
Form 990, Part VI, Section B, Line 15 - Part VI Line 15 The Organization's Bo	ard has adopted a Compensation Policy
(the "Policy") for Covered individuals. Pursuant to the Policy, a Compensat	
was established to review the compensation of all employees specified as h	
organization and who receive remuneration from the Organization, includin	F2
President, Chief Operating Officer and the Organization's Chief Fianacial Of	
advised by an independent compensation consultant, which opines to the C compensation paid and the process by which compensation is established	
compensation paid and the process by which compensation is established "safe harbor" standards. The outside compensation consultant provides da	
organizations to ensure that the Organization does not compensate in exce	
	n
Form 990, Part VI, Section C, Line 19 - These documents are available upon	request. We also file these documents
with the State of Maryland Health Services Cost Review Commission	
	***************************************

Part III Identification	of Related Org	anization	s Taxable as a	Partnership									
(A) Name, address, and EIN of related organization	(B) Primary activity	(C) Legal domicile (state or foreign country)	(D) Direct controlling entity	(E) Predominant income (related, investment, unrelated)	(F) Share of tota		Share	(G) of end-of-year assets	Disprop	(H) portionate ations?	(I) Code V—UBI amount in box 20 of Schedule K-1 (Form 1065)	Gene	J) eral or aging iner?
		<u> </u>				IIC.			Yes	No		Yes	No
	-												
										135			
	-												
3.8	-										,		
					P <sub>A</sub>								
									-		111		
5 N2 F	-												
Part IV Identification	of Related Org	anization	s Taxable as a	Corporation o	r Trust								
(A Name, address, and EIN		n	(B) Primary activity	(C) Legal domicile (state or foreign country)	(D) Direct controlling entity	Type of (C corp, or tr	entity S corp,	(F) Share of total	income		(G) Share of end-of-year assets	(H) Percer owner	ntage
See Statement 6													
											-		
				1									
										-			
				-						+			7.5
										-			
										+-			

Schedule R (Form 990) 2008

#### Part VI Unrelated Organizations Taxable as a Partnership

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships.

(A) Name, address, and EIN of entity	(B) (C) Primary activity Legal domicile (state or foreign country)		Are all p sec 501 organiz	tion (c)(3) ations?	(E) Share of end-of-year assets	(F) Disproportionate allocations?  Yes No		(G) Code V—UBI amount in box 20 of Schedule K-1 (Form 1065)	(H) General or managing partner?	
			Yes	No		Yes	No		Yes	No
	· · · · · · · · · · · · · · · · · · ·									
									_	
			-						<u> </u>	L
		_				-			-	
						-			_	
						_			-	

Schedule R (Form 990) 2008

# Statement 1 Form: 990 Page: 1 Line Number: Reasonable Cause Explanations

DOCTORS HOSPITAL INC 52-1638026

Explanation	, 1
Extension received to May 15, 2010	

Statement 3

Form: Schedule K

Page: 1

Line Number: Part I Column (a)

DOCTORS HOSPITAL INC 52-1638026

## **Bond Issues**

		Issue Price
Issuer Name	Doctors Hospital Inc	 \$104
Issuer EIN	52-1638026	
CUSIP#	5742158L6	
Date Issued	12/15/2006	
Description Of Purpose	finance cost of construction renovate acquisition equip	
	2007 project refund 1993 bond issue	
Defeased	No	
On Behalf Of Issuer	No	
Issuer Name	Doctors Hospital Inc	\$100
Issuer EIN	52-1638026	
CUSIP#	574217U60	
Date Issued	05/08/2008	
Description Of Purpose	Finance construct six story tower addition renovate	
	existing Hospital	
Defeased	No	
On Behalf Of Issuer	No	

Statement 5

Form: Schedule R

Page: 1

Line Number: Part II

**DOCTORS HOSPITAL INC** 52-1638026

Description of Identification of Related Tax-Exempt Organizations

Name, address and EIN **Doctors Community Hospital Foundation Inc** 

8118 Good Luck Road Lanham, MD 20706

521712338

Primary activities

To raise funds for Doctors Hospital Inc Capital needs

State or foreign country **Exempt code section** 

MD

501 (c) (3) Public charity status 501 (c) (3) Direct controlling entity N/A