Return of Organization Exempt From Income Tax

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except black lung benefit trust or private foundation)

OMB No. 1545-0047

Department of the Treasury Internal Revenue Service

The organization may have to use a copy of this return to satisfy state reporting requirements.

A F	or th	ne 2010 calendar year, or tax year beginning 07/01, 2010, and endir	ng		06/30,	20 11	
		C Name of organization		D Employer ide	ntification r	umber	
5 c	heck if a	THE UNION MEMORIAL HOSPITAL, INC.		52-0593	1685		
	Addre						
	7	Number and street (or P.O. box if mail is not delivered to street address) Room/suite		E Telephone nu	ımber		
	Initial	retum 201 EAST UNIVERSITY PARKWAY	1	(410) 772	2-6719		
	Term	City or town, state or country, and ZIP + 4					
Г	Amer	BALTIMORE, MD 21218		G Gross receipt	s \$ 42	8,030	,380.
Г		cation F Name and address of principal officer: BRADI.EY CHAMBERS		H(a) Is this a grou affiliates?	p return for	Yes	X No
_		201 EAST UNIVERSITY PARKWAY BALTIMORE, MD 21218		H(b) Are all affiliat	es included?	Yes	☐ No
1	Tax-ex	rempt status: X 501(c)(3) 501(c) () ◀ (insert no.) 4947(a)(1) or 52	7	If "No," attack	h a list. (see in	structions)	
J	Websi	te: WWW.UNIONMEMORIAL.ORG		H(c) Group exemp	tion number	>	
K	Form	of organization: X Corporation Trust Association Other L Year o	of formation	n: 1854 M :	State of lega	domicile:	MD
Pa	rt I	Summary	0-80			Market Victoria	
	1	Briefly describe the organization's mission or most significant activities:					-
•		MEDSTAR UNION MEMORIAL HOSPITAL'S MISSION IS TO BE A C	COMPRI	SHENSIVE			
Š		HOSPITAL WITH REGIONAL SPECIALTY SERVICES OF DISTINCTI	IA NO	ND QUALIT	Ϋ́		
Ĕ		COMMUNITY SERVICES, ALL ENHANCED BY CLINICAL EDUCATION	I AND	RESEARCH	ī.		
Governance	2	Check this box ▶ if the organization discontinued its operations or disposed of more the	an 25% d	of its net assets			
- ಕ	3	Number of voting members of the governing body (Part VI, line 1a)		CARL 190 A	3		19.
68	4	Number of independent voting members of the governing book but the b	Fila	COBY	4	N 1976	14.
Activities	5	Total number of individuals employed in calendar year 2010 (Part V, inte 2a)	AT A WHITE	A	5	2	,779.
Act	6	Total number of volunteers (estimate if necessary)			6		15.
Ē	7 a	Total gross unrelated business revenue from Part VIII, column (C), line 12			7a	1,101	,000.
		Net unrelated business taxable income from Form 990-T, line 34			7b	-332	,642.
		· · · · · · · · · · · · · · · · · · ·		Prior Year		urrent Y	'ear
Ф.	8	Contributions and grants (Part VIII, line 1h)		2,114,00	7.	2,927	,578.
Ž	9	Program service revenue (Part VIII, line 2g)	40	01,225,46	1. 41	9,378	,912.
Revenue	10	Investment income (Part VIII, column (A), lines 3, 4, and 7d)		1,002,70	5.	1,881	,452.
œ	11	Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e)		11,719,83	4.	3,842	,438.
	12	Total revenue - add lines 8 through 11 (must equal Part VIII, column (A), line 12)	41	L6,062,00	7. 42	8,030	,380.
	13	Grants and similar amounts paid (Part IX, column (A), lines 1-3)		137,05	4.	emonestes	0.
	14	Benefits paid to or for members (Part IX, column (A), line 4)			0.		0.
ø	15	Salaries, other compensation, employee benefits (Part IX, column (A), lines 5-10)	18	3,046,851. 1		3,017	,792.
Expenses	16a	Professional fundraising fees (Part IX, column (A), line 11e)			0.	- ACRES	0.
ğ	b	Total fundraising expenses (Part IX, column (D), line 25) ▶ 0 .			0.00		2-18-14
ш	17	Other expenses (Part IX, column (A), lines 11a-11d, 11f-24f)	22	20,261,07	7. 22	7,540	,524.
	18	Total expenses. Add lines 13-17 (must equal Part IX, column (A), line 25)		03,444,98	2. 41	0,558	,316.
		Revenue less expenses. Subtract line 18 from line 12		12,617,02	5. 1	7,472	,064.
res Ses			Beginn	ing of Current Y	ear	End of Ye	аг
t Assets Id Balanc	20	Total assets (Part X, line 16)	2:	13,804,84	6. 21	6,750	,899.
ABa	21	Total liabilities (Part X, line 26)	•	76,369,99	9. 7	6,957	,657
훒	22	Net assets or fund balances. Subtract line 21 from line 20	13	37,434,84	7. 13	9,793	,242.
	rt II	Signature Block	3/3 1/2				
Und	der per	nalties of perjury, I declare that I have examined this return, including accompanying schedules and statement nd complete. Declaration of prepare (other than officer) is based on all information of which preparer has an	ts, and to	the best of my k	nowledge an	d belief, it	is true,
COI	i ect, ai	The complete. Declaration of graphic (of the man officer) is based on an information of which prepare has an	y Kilowico	.ge.	11		
S	ign	Marc KDey _		57	114/12		
Н	ere	Signature of officer		Date /	1		
		MARC'R. BERGER AVP, TAXATION					
		Type or print name and title		1			
D		Print/Type preparer's name Preparer's signature Date		Check if self-	PT	N	- Comments
Paid		Scott Sherman Sugm & 5/3/12	2	employed >	P	00451	522
	oarer Only	Firm's name KPMG LLP		Firm's EIN	13-556	5207	
	Cilly	Firm's address > 440 MONTICELLO AVE, SUITE 1900 NORFOLK, VA 23510-2674		Phone no.	757-61		0
May	the I	RS discuss this return with the preparer shown above? (see instructions)			X	Yes	No
	_						

For Paperwork Reduction Act Notice, see the separate instructions. JSA 0E1010 1 0000 32068H E014

Form 990 (2010)

Form **8868**

(Rev. January 2011)

Application for Extension of Time To File an Exempt Organization Return

OMB No. 1545-1709

Department of the Internal Revenue		► File a	separate ap	oplication for each return.					
		Automatic 3-Month Extension, c	omplete o	only Part I and check this box					X
				sion, complete only Part II (on page					
•	•	• • • • • • • • • • • • • • • • • • • •		tomatic 3-month extension on a pre			•	868.	
				u need a 3-month automatic extens					
				tomatic) 3-month extension of time.					
				ed in Part I or Part II with the excep					
				Contracts, which must be sent to sit www.irs.gov/efile and click on e-fi					
		Month Extension of Time. On			ie ioi Cilai	illes	Ot /4	Oriproni	3.
			·	atic 6-month extension - check this b	ox and cor	nnle	te		
•	•					•			
All other con	norations (i	including 1120-C filers) partnersh	ine RFMIC	Cs, and trusts must use Form 7004 to	renuest en	e vi	 ancir	n of tim	
to file income	•	*	ips, ixciviic	os, and trusts must use i oim root to	request an	CXI	711010	ni Oi airi	0
Type or		empt organization			Employer	iden	tifica	tion num	ıber
print	THE UN	ION MEMORIAL HOSPITAL			52-	-05	916	85	
File by the	Number, st	reet, and room or suite no. If a P.O. box	c, see instruc	ctions.					
due date for	201 EA	ST UNIVERSITY PARKWAY							
filing your return. See	City, town o	or post office, state, and ZIP code. For	a foreign ad	dress, see instructions.				,	
instructions.	BALTIM	ORE, MD 21218							
Enter the Re	turn code f	or the return that this application i	s for (file a	a separate application for each return)			. [0 1
		7/ 0							
Application			Return	Application				1 -	eturn
ls For			Code	is For					ode
Form 990			01	Form 990-T (corporation)					07
Form 990-BL		=	02	Form 1041-A					08
Form 990-EZ			03	Form 4720					09
Form 990-PF			04	Form 5227				_	10
		ı) or 408(a) trust)	05	Form 6069					11
Form 990-T	(trust other	than above)	06	Form 8870					12
Telephone If the orga If this is for the whole a list with the 1 I reques until for the	e No. ▶ inization do or a Group F e group, che e names an st an autom	Return, enter the organization's founce of this box	ousiness in ur digit Gro it is for pa on is for. poration re	FAX No. ▶	▶		I and	f this is attach	sion is
			01 , 20 <u>10</u>	O, and ending	06/30,	20_	11	_•	
	-	ered in line 1 is for less than 12 m ecounting period	onths, ched	ck reason: Initial return	Final retur	'n	, ,		
3a If this	application	is for Form 990-BL, 990-PF, 99	0-T, 4720	, or 6069, enter the tentative tax	, less any				8
		dits. See instructions.				3a	\$		0.
				6069, enter any refundable cr	edits and				
		ments made. Include any prior yea				3b	\$		
				ent with this form, if required, by us	ing EF1PS	2 -			0.
		Tax Payment System). See instru-		with this Form 8868, see Form 8	3453-FO a	3c	-	8870	
navment inst	_	to make an electronic fully v	aiawai	1 1.0111 0000, 366 1.01111	,,00-LO 8		- 5111	. 5075-	_0 101

For Paperwork Reduction Act Notice, see Instructions.

Form 8868 (Rev. 1-2011)

If you are				OCK (NIS DOX	
,	e tiling for an Additional (Not Automati	c) 3-Month Exter	nsion, complete only Part II and che		
	complete Part II if you have already be			eviously filed Form 600	ю.
	e filing for an Automatic 3-Month Exter	ision, complete	only Part i (on page 1).	acrice readed)	
Part II	Additional (Not Automatic) 3-Mo	nth Extension	of Time. Only file the original (no	copies needed).	
Type or	Name of exempt organization			Employer Identification	
print	THE UNION MEMORIAL HOSP		48	52-059168	5
lle by the	Number, street, and room or suite no. If a		ctions.		
extended tue date for	201 EAST UNIVERSITY PARI				
lling your	City, town or post office, state, and ZIP of	ode. For a foreign ac	idress, see instructions.		
etum. See natructions.	BALTIMORE, MD 21218				
Enter the R	Return code for the return that this appli	cation is for (file	a separate application for each return	۱)	01
Application	7	Return	Application	si II	Return
s For		Code	ls For		Code
Form 990		01		CONTRACTOR AND	
Form 990-E	RI	02	Form 1041-A		08
orm 990-E		03	Form 4720		09
Form 990-P		04	Form 5227		10
_	T (sec. 401(a) or 408(a) trust)	05	Form 6069		11
	T (trust other than above)	06	Form 8870		12
	1 (firing night anose)				
The book Telephor If the org If this is to the who	not complete Part II if you were not all iks are in the care of ▶ MARC BERG ne No. ▶ 410 772-6719 ganization does not have an office or pla for a Group Return, enter the organization die group, check this box ▶	ace of business in on's four digit Gro	FAX No.	. 15:	
The book Telephor Telephor If the org If this is or the who st with the I requ For ce If the	not complete Part II if you were not all iks are in the care of MARC BERGIne No. 410 772-6719 ganization does not have an office or play for a Group Return, enter the organization degroup, check this box	ace of business in on's four digit Growtension is for. time until beginning n 12 months, che	FAX No. in the United States, check this box oup Exemption Number (GEN) art of the group, check this box 05/15, 07/01, 20 10, and ending ck reason: Initial return	▶	▶ □
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Form **990** (2010)

(Expenses \$

4d Other program services. (Describe in Schedule O.)

4e Total program service expenses ▶

including grants of \$

362,466,551.

) (Revenue \$

Part	Checklist of Required Schedules			
			Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes,"			
	complete Schedule A	1	X	
2	Is the organization required to complete Schedule B, Schedule of Contributors? (see instructions)	2	A	
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to			X
- 4	candidates for public office? If "Yes," complete Schedule C, Part I	3		
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h)	4		х
.5	election in effect during the tax year? If "Yes," complete Schedule C, Part II			
	assessments, or similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C,		V.	
	Part III	5		
6	Did the organization maintain any donor advised funds or any similar funds or accounts where donors have	Ť		
	the right to provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes,"			
	complete Schedule D, Part I	6		Х
7	Did the organization receive or hold a conservation easement, including easements to preserve open space,	ш		
	the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II	7	- 4	Х
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes,"			
	complete Schedule D, Part III	8		X
9	Did the organization report an amount in Part X, line 21; serve as a custodian for amounts not listed in Part			
	X; or provide credit counseling, debt management, credit repair, or debt negotiation services? If "Yes,"	Щ		
	complete Schedule D, Part IV	9		X
10	Did the organization, directly or through a related organization, hold assets in term, permanent, or	40		х
4.4	quasi-endowments? If "Yes," complete Schedule D, Part V	10		
11	If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VIII, IX, or X as applicable.			
	Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete			ana s
a	Schedule D, Part VI	11a	X	
ь	Did the organization report an amount for investments—other securities in Part X, line 12 that is 5% or more			
_	of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII	11b	х	
С	Did the organization report an amount for investments-program related in Part X, line 13 that is 5% or more			
	of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII	11c		Х
d	Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets		- 1	
	reported in Part X, line 16? If "Yes," complete Schedule D, Part IX	11d		Х
	Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X	11e	X	
f	Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses			
	the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X	11f	X	
12 a	Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes,"	40-		x
	complete Schedule D, Parts XI, XII, and XIII	12a		
D	Was the organization included in consolidated, independent audited financial statements for the tax year? If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI, XII, and XIII is optional	12b	x	
13	Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E	13		x
	Did the organization maintain an office, employees, or agents outside of the United States?	14a	1	х
	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising,	1	1	
	business, and program service activities outside the United States? If "Yes," complete Schedule F, Parts I and N.	14b		x
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or assistance to any	-		
	organization or entity located outside the United States? If "Yes," complete Schedule F, Parts II and IV	15		Х
16	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or assistance			
	to individuals located outside the United States? If "Yes," complete Schedule F, Parts III and IV	16		X
17	Did the organization report a total of more than \$15,000 of expenses for professional fundraising services			
	on Part IX, column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I (see instructions)	17	<u> </u>	X
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on	1		v
40	Part VIII, lines 1c and 8a? If "Yes," complete Schedule G, Part II	18		<u> </u>
19	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a?	10		X
20-	If "Yes," complete Schedule G, Part III	19 20a	х	_
	If "Yes" to line 20a, did the organization attach its audited financial statements to this return? Note. Some Form		† <u></u>	
	990 filers that operate one or more hospitals must attach audited financial statements (see instructions)	20b	х	

Pari	Checklist of Required Schedules (continued)	1		
24	Did the examination report more than \$5,000 of grants and other assistance to governments and examinations		Yes	No
21	Did the organization report more than \$5,000 of grants and other assistance to governments and organizations in the United States on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II	21		x
22	Did the organization report more than \$5,000 of grants and other assistance to individuals in the United States			
	on Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22		X
23	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the			
	organization's current and former officers, directors, trustees, key employees, and highest compensated	22	x	
24-	employees? If "Yes," complete Schedule J	23	_ <u> </u>	
24 a				
	\$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete Schedule K. If "No," go to line 25	24a		x
h	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		
	Did the organization maintain an escrow account other than a refunding escrow at any time during the year	270	-	_
·	to defease any tax-exempt bonds?	24c		
А	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		
25 a			-	
u	with a disqualified person during the year? If "Yes," complete Schedule L, Part I	25a		х
ь	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior			
Ĩ	year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ?			
	If "Yes," complete Schedule L, Part I	25b		х
26	Was a loan to or by a current or former officer, director, trustee, key employee, highly compensated employee, or			
	disqualified person outstanding as of the end of the organization's tax year? If "Yes," complete Schedule L, Part II.	26		х
27	Did the organization provide a grant or other assistance to an officer, director, trustee, key employee,			
	substantial contributor, or a grant selection committee member, or to a person related to such an individual?			
	If "Yes," complete Schedule L, Part III	27		х
28	Was the organization a party to a business transaction with one of the following parties (see Schedule L,			
	Part IV instructions for applicable filing thresholds, conditions, and exceptions):			
а	A current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28a		Х
b	A family member of a current or former officer, director, trustee, or key employee? If "Yes," complete			
	Schedule L, Part IV	28b		Х
C	An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof)			
	was an officer, director, trustee, or direct or indirect owner? If "Yes," complete Schedule L, Part IV	28c	X	
29	Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M	29		X
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified			
	conservation contributions? If "Yes," complete Schedule M	30		Х
31	Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N,			
	Part I	31	-	X
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes,"			
	complete Schedule N, Part II	32		X
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations		x	
	sections 301.7701-2 and 301.7701-3? If "Yes," complete Schedule R, Part I	33	Α.	-
34	Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Parts II, III,	0.4	x	
	IV, and V, line 1	34	X	
35	Did the organization receive any payment from or engage in any transaction with a	33		-
а	controlled entity within the meaning of section 512(b)(13)? If "Yes," complete Schedule R,			-
26	Part V, line 2			
36	• • • • • • • • • • • • • • • • • • • •	36		x
37	related organization? If "Yes," complete Schedule R, Part V, line 2	30	1	 ^
3 <i>1</i>	and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R,			
	Part VI	37		x
38	Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11 and	—	 	
30	19? Note. All Form 990 filers are required to complete Schedule O	38	x	
	10: Note. All 1 on 11 ood file and required to complete offication of 1.1.1.1.1.1.1.1.1.1.1.1.1.1.1.1.1.1.1.			(2010)

52-0591685 Form 990 (2010) Statements Regarding Other IRS Filings and Tax Compliance Part V Check if Schedule O contains a response to any question in this Part V............. 1a Enter the number reported in Box 3 of Form 1096. Enter -0- if not applicable b Enter the number of Forms W-2G included in line 1a. Enter -0- if not applicable. <u>1b</u> c Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming (gambling) winnings to prize winners?.......................... 1 c 2a Enter the number of employees reported on Form W-3. Transmittal of Wage and Tax (Statements, filed for the calendar year ending with or within the year covered by this return . | 2a | X b If at least one is reported on line 2a, did the organization file all required federal employment tax returns? 2b Note. If the sum of lines 1a and 2a is greater than 250, you may be required to e-file. (see instructions) X b If "Yes," has it filed a Form 990-T for this year? If "No," provide an explanation in Schedule O 4a At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a financial account in a foreign country (such as a bank account, securities account, or other financial X 4a account)? b If "Yes," enter the name of the foreign country: ▶_____ See instructions for filing requirements for Form TD F 90-22.1, Report of Foreign Bank and Financial Accounts. 5a Was the organization a party to a prohibited tax shelter transaction at any time during the tax year? X 5a Х b Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction? 5b 5c 6a Does the organization have annual gross receipts that are normally greater than \$100,000, and did the X 6a b If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible? 6b Organizations that may receive deductible contributions under section 170(c). a Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods 7a X b If "Yes," did the organization notify the donor of the value of the goods or services provided? 7b c Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was Х 7c e Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract? . . . 7e X X 7f f Did the organization, during the year, pay premiums, directly of indirectly, on a personal benefit contract? g If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required? . . . 7g 7h h If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C? Sponsoring organizations maintaining donor advised funds and section 509(a)(3) supporting organizations. Did the supporting organization, or a donor advised fund maintained by a sponsoring organization, have excess business holdings at any time during the year? 8 Sponsoring organizations maintaining donor advised funds. 9a b Did the organization make a distribution to a donor, donor advisor, or related person? 9b Section 501(c)(7) organizations. Enter: b Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities | 10b Section 501(c)(12) organizations. Enter: b Gross income from other sources (Do not net amounts due or paid to other sources 12a Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041? 12a Section 501(c)(29) qualified nonprofit health insurance issuers. a is the organization licensed to issue qualified health plans in more than one state?

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Note. See the instructions for additional information the organization must report on Schedule O. b Enter the amount of reserves the organization is required to maintain by the states in which

14a Did the organization receive any payments for indoor tanning services during the tax year?

b If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation in Schedule O

1793311

13a

14a

X

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Sec	tion A. Governing Body and Management			1 1
			Yes	No
1a	Enter the number of voting members of the governing body at the end of the tax year <u>1a</u> 19			
b	Enter the number of voting members included in line 1a, above, who are independent 1b 14			
2	Did any officer, director, trustee, or key employee have a family relationship or a business relationship with			
	any other officer, director, trustee, or key employee?	2		X
3	Did the organization delegate control over management duties customarily performed by or under the direct			
	supervision of officers, directors or trustees, or key employees to a management company or other person?	3		X
4	Did the organization make any significant changes to its governing documents since the prior Form 990 was filed?	4		X
5	Did the organization become aware during the year of a significant diversion of the organization's assets?	5		X
6	Does the organization have members or stockholders?	6	X	
7a	Does the organization have members, stockholders, or other persons who may elect one or more members	1.2		
	of the governing body?	7a	X	
b	Are any decisions of the governing body subject to approval by members, stockholders, or other persons?	7b	X	
8	Did the organization contemporaneously document the meetings held or written actions undertaken during			
	the year by the following:			
а	The governing body?	8a	Х	
b	Each committee with authority to act on behalf of the governing body?	8b	X	
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? If "Yes," provide the names and addresses in Schedule O	9		x
Sect	ion B. Policies (This Section B requests information about policies not required by the Internal Revenue		1	
0000	ion B. I oncies (This occurred requests information about policies not required by the internal Nevenue	0000	Yes	No
40-	Done the constitution have level shouten broaden as affiliated	10a		X
	Does the organization have local chapters, branches, or affiliates?	Iva		-
D	If "Yes," does the organization have written policies and procedures governing the activities of such chapters,	10ь		
44-	affiliates, and branches to ensure their operations are consistent with those of the organization?	100		
па	Has the organization provided a copy of this Form 990 to all members of its governing body before filing the form?	11a	х	
b	Describe in Schedule O the process, if any, used by the organization to review this Form 990.			11.00
12a	Does the organization have a written conflict of interest policy? If "No," go to line 13	12a	X	
b	Are officers, directors or trustees, and key employees required to disclose annually interests that could give rise to conflicts?	12b	х	
_		120		\vdash
С	describe in Schedule O how this is done	12c	х	
12	Does the organization have a written whistleblower policy?	13	X	
13		14	X	
14	Does the organization have a written document retention and destruction policy?	5000	10.505	
15	Did the process for determining compensation of the following persons include a review and approval by			
	independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision?	450	x	in the
a	The organization's CEO, Executive Director, or top management official	15a	X	
D	Other officers or key employees of the organization	15b		
16a	Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement			
	with a taxable entity during the year?	16a	X	
b	If "Yes," has the organization adopted a written policy or procedure requiring the organization to evaluate	1.6		
	its participation in joint venture arrangements under applicable federal tax law, and taken steps to safeguard			
	the organization's exempt status with respect to such arrangements?	16b	Х	Ĺ
Sect	tion C. Disclosure	ITS		
17	List the states with which a copy of this Form 990 is required to be filed - MD,			
18	Section 6104 requires an organization to make its Forms 1023 (or 1024 if applicable), 990, and 990-T (501(c)(3)	s only)	
	available for public inspection. Indicate how you make these available. Check all that apply. Own website Another's website X Upon request			
19	Describe in Schedule O whether (and if so, how), the organization makes its governing documents, conflict of inte	rest		
	policy, and financial statements available to the public.	ıcəl		
20	State the name, physical address, and telephone number of the person who possesses the books and records of the person who perso	he		

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Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.

- List all of the organization's current officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.
 - List all of the organization's current key employees, if any. See instructions for definition of "key employee."
- List the organization's five **current** highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations.
- List all of the organization's former officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.
- List all of the organization's former directors or trustees that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations.

List persons in the following order: individual trustees or directors; institutional trustees; officers; key employees; highest compensated employees; and former such persons.

_	periodical compression of the records	
	Chack this hav if neither the argenization not any related argenization company atom any current officer director, or trustee	
- 1	i ("hock this hav it naithar the arganization har any related arganization commons atod any current atticar, director, ar trustoc	

(A) Name and Title	(B) Average	Posit	tion (d	(C		that app	olv)	(D) Reportable	(E) Reportable	(F) Estimated
ATTACHMENT 3	hours per week (describe hours for related organizations in Schedule O)	Individual tru or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former	compensation from the organization (W-2/1099-MISC)	compensation from related organizations (W-2/1099-MISC)	amount of other compensation from the organization and related organizations
(1)DERRICK ADAMS			8.5							
DIRECTOR	1.00	Х						0.	0	
(2) JENNIFER L BRAGG	11.7									
DIRECTOR	1.00	X						0.	0.	
(3) TIMOTHY D A CHRISS ESQ						TI.				
DIRECTOR	1.00	Х						0.	0.	
(4) EBEN D FINNEY III										
DIRECTOR	1.00	Х						0.	0.	. 0
(5)MATTHEW B HITT					П					
DIRECTOR	1.00	Х						0.	0.	. 0
(6) SAVAS J KARAS							1,			
DIRECTOR	1.00	Х						0.	0	C
(7) THOMAS P O'NEILL								-		
DIRECTOR	1.00	х						0	0	. 0
(8)NANCY PERRY M RN						1.1				
DIRECTOR	1.00	x						0	0	C
(9)MICHAEL RANDOLPH MD DIRECTOR	1.00	х						0	0	C
(10)EDWARD L ROSENBERG										
DIRECTOR	1.00	X					L.	0	0.	C
(11)KENNETH A SAMET DIRECTOR	1.00	х	C-	П				0	3,125,094	132,265
(12)PETER J SLOANE MD DIRECTOR	1.00	х						136,103	0	7,498
(13)CYNTHIA WEBB MD FA			\Box				٧.			
DIRECTOR	1.00	x	(+)					0	0	C
(14)DAVID NORRIS WILLIS DIRECTOR	1.00	х						0	0	
(15)JOHN A WOLF DIRECTOR	1.00						11	0	0	. (
(16)CHRISTOPHER G WUNDER			\Box							
DIRECTOR	1.00	x						0	0.	
IPA						L				Form 990 (2010

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Part VII Section A. Officers, Directors, Tru (A)	1	y En	ipio			and i	· · · · ·			23 (CU			
Name and title	(B) Average	Posi	tion (chec	C) kall	that app	oly)	(D) Reportable	(E) Reportable			(F) imated	
	hours per week	Individual trustee or director	Institutional trustee	9#	Key	emg High	Former	compensation	compensatio			ount of other	f
	(describe	vidu	8 E	평	Key employee	nest	펄	from the	from related organization			ensatio	on
	hours for	학	na		ò	8 9		organization	(W-2/1099-MI			m the	_
	related organizations	Istee			å	pen,		(W-2/1099-MISC)			-	nizatior related	
	in Schedule O)					Highest compensated employee						nization	
(17) BRADLEY CHAMBERS					\vdash		-			+			
DIRECTOR/PRESIDENT	40.00	x		x				583,225.		٥.		24,	476
(18) LESLIE MATTHEWS MD			\Box						1	-			
MEDICAL DIRECTOR	40.00	x						1,038,777.		0.		41,	830
(19) GEORGE W MORAN MD								- o - ff III					
PHYSICIAN DIRECTOR	40.00	х						49,900.		0.			0
(20) STUART BELL													
VICE PRESIDENT	40.00			X				451,889.		0.		27,	508
(21) JOSEPH SMITH													
VICE PRESIDENT	40.00			X				327,903.		0.		23,	874
(22) STEPHEN KOENIGSBERG													
VICE PRESIDENT	40.00				X			201,456.		0.		14,	725
(23) SHARON BOTTCHER													
VICE PRESIDENT	40.00				X			196,555.		0.		23,	753
(24) CHERYL LUNNEN													
VICE PRESIDENT	40.00				X			157,160.		0.		23,	777
(25) NEIL MACDONALD								*					
VICE PRESIDENT	40.00				X			185,793.		0.		32,	652
(26) RICHARD LEVINE													
PHYSICIAN	40.00					Х	_	985,688.		0.		29,	793
(27) FRANK EBERT													
PHYSICIAN	40.00					Х		1,493,004.		0.		10,	931
(28) PAUL ASDOURIAN	40.00					٠		076 056					
PHYSICIAN	40.00		щ		<u> </u>	X	L_	976,856.	2 105 0	0.		18,	_
1b Sub-total		<u> </u>						6,784,309		_		$\frac{11,7}{50,1}$	
c Total from continuation sheets to Part VII, S								2,427,365	† 	_		68,1	
d Total (add lines 1b and 1c)								9,211,674	<u> </u>	125		79,9	145.
reportable compensation from the organizatio		14		u a	DOV	c/ WII	0 16	ceived inore trian	\$100,000 III				
												Yes	No
3 Did the organization list any former office	cer. directo	or or	tru	ste	e.	kev e	emp	olovee, or highes	t compensate	ed			
employee on line 1a? If "Yes," complete Sched											3	X	
4 For any individual listed on line 1a, is the	e sum of	repoi	rtable	e c	om	pensa	atio	n and other com	pensation fro	m	(D)		
the organization and related organizations													CAS
individual											4	X	
5 Did any person listed on line 1a receive or	accrue co	mper	satio	on ·	fron	nany	un	related organizati	on or individu	al	1200		
for services rendered to the organization? If "Y	es," comple	te Sc	hedu	ıle .	J fo	such	pe	rson			5		X
Section B. Independent Contractors													
1 Complete this table for your five highest compensation from the organization.	compensa	ted ir	ndep	end	deni	con	trac	ctors that receive	d more than	\$100	0,000	of	
(A)	· · · · · · · · · · · · · · · · · · ·						Т	(B)			(C)		
Name and business add	ress					-		Description of se	rvices	Co	ompens	ation	
ATTACHMENT 4							+						
							+	-				-	
			21										
2 Total number of independent contractors (in							se l	isted above) who	received				

VII	Statement of Revenue			(A) Total revenue	(B) Related or exempt function revenue	(C) Unrelated business revenue	(D) Revenue excluded from ta under sections 512, 513, or 51
1a	Federated campaigns						
b	Membership dues						
C	Fundraising events						
d	Related organizations						
0	Government grants (contributions)	. <u>1e</u>	755,179.				
f	All other contributions, gifts, grants,						
	and similar amounts not included above		2,172,399.				
g	Noncash contributions included in lines 1a						
<u>h</u>	Total. Add lines 1a-1f			2,927,578.			
		}	Business Code		444 444 444		
2a	NET PATIENT SERVICE REVENUE		900099	412,074,315.	411,046,812.	1,027,503.	¥
b	РНАКМАСУ		900099	7,173,956.	7,173,956.	-	
C	OTHER PHYSICIAN REVENUE		900099	130,641.	130,641.	525	330/05
d			, L				014772
8						· · · · · · · · · · · · · · · · · · ·	- SV2
f	All other program service revenue Total. Add lines 2a-2f			419,378,912.			
- 9		20/2000		419,3/8,912.			Street, Street
3	Investment income (including divider			1,102,556.		0.	1 102 55
	other similar amounts)			0.		0.	1,102,55
4	Income from investment of tax-exem			0.		135	
5	Royalties · · · · · · · · · · · · · · · · · · ·	Real	(ii) Personal		Constitution (St. St. St.		2
_		880,440.	(1) / 0.00.11				
6a	CICCO INCINET I I I I I I I	300,440.	2007 Nov. 12				
b	Less: rental expenses	880,440.					
C	Tremtal modifie of (1033)	7 1000		880,440.			880,44
d		curities	(ii) Other	500,440.		The section of the	000,44
7 a	Gross amount from sales of	778,896.					
	assets office than inventory	770,030.					
b	Less: cost or other basis	2					
	and sales expenses	778.896					
d	Gain or (loss)			778,896.		TESTINE DE MICHE PART	778,89
		- [770,070.			//8,83
8a	Gross income from fundraisir	-	2				
	events (not including \$	- 1					
	of contributions reported on line 1c).						
	See Part IV, line 18						
D	Less: direct expenses			0.		AND THE PERSON NAMED IN	A STATE OF THE STA
		- 1				The Rose To Land	
Уa	Gross income from gaming activities. See Part IV, line 19						
_							
b	Less: direct expenses			0.		COLUMN TO THE REAL PROPERTY.	
		- 1				HISTORY NO.	
10a	Gross sales of inventory, les returns and allowances		0.00				
	Less: cost of goods sold						
b b	Net income or (loss) from sales of inve			0.			Constitution of the last
	Miscellaneous Revenue	1	Business Code			XI ESTATE BATTLE	
14-	REBATE INCOME		900099	1,081,162.	The second of th		1,081,16
11a	PARKING LOT REVENUE		900099	409,902.		73,497.	
b	TELEPHONE		900099	126,363.	H (Allex	131471.	126.36
C			900099	1,344,571.		HIRE TO BUILDING	126,36
d	All other revenue			2,961,998.			1,344,57
0	Total. Add lines 11a-11d			428,030,380.	418,351,409.	1,101,000.	THE PERSON

Part IX Statement of Functional Expenses

Section 501(c)(3) and 501(c)(4) organizations must complete all columns.

pizations must complete column (A) but are not required to complete columns (B), (C), and (D).

	not include amounts reported on lines 6b, , 8b, 9b, and 10b of Part VIII.	(A) Total expenses	(B) Program service expenses	(C) Management and general expenses	(D) Fundraising expenses
1	Grants and other assistance to governments and				
	organizations in the U.S. See Part IV, line 21	0.			
2	Grants and other assistance to individuals in				
	the U.S. See Part IV, line 22	0.			
3	Grants and other assistance to governments,				
	organizations, and individuals outside the				
	U.S. See Part IV, lines 15 and 16	0.	8		
4	Benefits paid to or for members	0.	1		
5	Compensation of current officers, directors, trustees, and key employees	3,528,379.	3,183,883.	344,496.	T
6	Compensation not included above, to disqualified				
	persons (as defined under section 4958(f)(1)) and	111			
	persons described in section 4958(c)(3)(B)	0.			
7	Other salaries and wages	149,478,674.	135,204,450.	14,274,224.	
8	Pension plan contributions (Include section 401(k)		-		
•	and section 403(b) employer contributions)	3,693,639.	3,351,017.	342,622.	
9	Other employee benefits	16,946,491.	14,749,011.	2,197,480.	
0	Payroll taxes	9,370,609.	8,805,906.	564,703.	
1	Fees for services (non-employees):	22,252,943.	1,324,384.	20,928,559.	
	Management	498,438.	1,000.	497,438.	
	Legal	0.	2,000.	13.7150.	
	Accounting	0.			
	Lobbying	0.		1. 기가 다. 보는 보지말이다.	
	Professional fundraising services. See Part IV, line 17	0.			
	Investment management fees	56,533,812.	54,693,503.	1,840,309.	
_	Other		67,115.	1,439,060.	
2	Advertising and promotion	1,506,175.			
3	Office expenses	12,023,654.	10,581,045.	1,442,609.	
4	Information technology	64,691.	48,100.	16,591.	
5	Royalties	0.	460 600	1 400 604	
6	Occupancy	1,955,283.	467,679.	1,487,604.	
7	Travel	438,309.	372,435.	65,874.	
8	Payments of travel or entertainment expenses				
	for any federal, state, or local public officials	121,889.	99,695.	22,194.	
9	Conferences, conventions, and meetings	0.			
20	Interest	4,075,803.	4,075,803.		
1:1	Payments to affiliates	0.			
22	Depreciation, depletion, and amortization	18,930,796.	18,930,796.		
23	Insurance	4,641,218.	4,641,218.		
24	Other expenses Itemize expenses not covered				
	above (List miscellaneous expenses in line 24f. If				
	line 24f amount exceeds 10% of line 25, column				
	(A) amount, list line 24f expenses on Schedule O.)				
а	MEDICAL / SURGICAL SUPPLIES	34,626,500.	34,602,197.	24,303.	
b	IMPLANTS / PROSTHESES	23,378,989.	23,378,967.	22.	
С	PHARMACEUTICALS	16,977,272.	16,977,096.	176.	
d	BAD DEBT	15,330,607.	15,330,607.	0.	
е	FOOD SERVICE	4,776,187.	4,571,326.	204,861.	
f	All other expenses	9,407,958.	7,009,318.	2,398,640.	
	Total functional expenses. Add lines 1 through 24f	410,558,316.	362,466,551.	48,091,765.	
	Joint Costs. Check here if following SOP 98-2 (ASC 958-720). Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation				
SA					Form 990 (
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Pa	irt X	Balance Sheet			
			(A) Beginning of year		(B) End of year
	1	Cash - non-interest-bearing	30,281.	1	97,084.
	2	Savings and temporary cash investments		2	
	3	Pledges and grants receivable, net	1,743,080.	3	1,938,939.
	4	Accounts receivable, net	46,499,180.	4	51,742,422.
	5	Receivables from current and former officers, directors, trustees, key		夏雪 夏	
		employees, and highest compensated employees. Complete Part II of			
		Schedule L		5	
	6	Receivables from other disqualified persons (as defined under section 4958(f)(1)), persons			
		described in section 4958(c)(3)(B), and contributing employers and sponsoring organizations of			
"		section 501(c)(9) voluntary employees' beneficiary organizations (see instructions)		6	
Assets	7	Notes and loans receivable, net		7	
188	8	Inventories for sale or use	6,545,399.	8	6,011,820.
	9	Prepaid expenses and deferred charges	912,362.	9	1,079,543.
	10a	Land, buildings, and equipment: cost or			
		other basis. Complete Part VI of Schedule D 10a 348,272,387.			
	ь	Less: accumulated depreciation	107,526,509.	10c	99,050,197.
	11	Investments - publicly traded securities	16-5	11	
	12	Investments - other securities. See Part IV, line 11	48,044,687.	12	54,151,912.
	13	Investments - program-related. See Part IV, line 11		13	
	14	Intangible assets		14	
	15	Other assets. See Part IV, line 11	2,503,348.	15	2,678,982.
	16	Total assets. Add lines 1 through 15 (must equal line 34)	213,804,846.	16	216,750,899.
	17	Accounts payable and accrued expenses	42,003,418.	17	43,433,174.
	18	Grants payable	249,328.	18	146,562.
	19	Deferred revenue	10,343.	19	16,249.
	20	Tax-exempt bond liabilities		20	
ø	21	Escrow or custodial account liability. Complete Part IV of Schedule D		21	
Liabilities	22	Payables to current and former officers, directors, trustees, key			
abi		employees, highest compensated employees, and disqualified persons.			
Ĩ		Complete Part II of Schedule L		22	
	23	Secured mortgages and notes payable to unrelated third parties		23	0
	24	Unsecured notes and loans payable to unrelated third parties	2,366,774	24	1,896,411.
	25	Other liabilities. Complete Part X of Schedule D	31,740,136		31,465,261.
	26	Total liabilities. Add lines 17 through 25	76,369,999	26	76,957,657.
es		Organizations that follow SFAS 117, check here ▶ X and complete lines 27 through 29, and lines 33 and 34.			
and	27	Unrestricted net assets	109,139,988	27	110,784,497.
Bal	28	Temporarily restricted net assets	2,417,251	28	3,034,398.
ᅙ	29	Permanently restricted net assets	25,877,608	29	25,974,347.
or Fund Balances		Organizations that do not follow SFAS 117, check here ▶ and complete lines 30 through 34.			
ts	30	Capital stock or trust principal, or current funds		30	
Assets	31	Paid-in or capital surplus, or land, building, or equipment fund		31	
A	32	Retained earnings, endowment, accumulated income, or other funds		32	
Net	33	Total net assets or fund balances	137,434,847		139,793,242.
Ī	34	Total liabilities and net assets/fund balances	213,804,846		216,750,899.
_	1				E 990 (20)

Form **990** (2010)

52-0591685

Pa	Reconciliation of Net Assets Check if Schedule O contains a response to any question in this Part XI			. X	
1	Total revenue (must equal Part VIII, column (A), line 12)	1	428,	030,	380.
2	Total expenses (must equal Part IX, column (A), line 25)	2	410,		
3	Revenue less expenses. Subtract line 2 from line 1	3	17,	472,	064.
4	Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A))	4	137,	434,	847.
5	Other changes in net assets or fund balances (explain in Schedule O)	5	-15,	113,	669.
6	Net assets or fund balances at end of year. Combine lines 3, 4, and 5 (must equal Part X, line 33, column (B))	6	139,	793,	242.
Pá	Financial Statements and Reporting Check if Schedule O contains a response to any question in this Part XII			. X	
				Yes	No
1	Accounting method used to prepare the Form 990: Cash X Accrual Other				
	If the organization changed its method of accounting from a prior year or checked "Other," explain in Schedule O.				
2a	Were the organization's financial statements compiled or reviewed by an independent accountant?		2a		X
b		• •	2b	Х	
С	If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for oversighthe audit, review, or compilation of its financial statements and selection of an independent accountant?	t of	2c	х	
	If the organization changed either its oversight process or selection process during the tax year, explain Schedule O.	n			
d	If "Yes" to line 2a or 2b, check a box below to indicate whether the financial statements for the year went	€			
	issued on a separate basis, consolidated basis, or both: Separate basis X Consolidated basis Both consolidated and separate basis				
3a	As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Single Audit Act and OMB Circular A-133?		3a		x
b	If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the		36		

SCHEDULE A (Form 990 or 990-EZ)

Public Charity Status and Public Support

OMB No. 1545-0047

Department of the Treasury Internal Revenue Service

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

▶ Attach to Form 990 or Form 990-EZ. ▶ See separate instructions.

Open to Public Inspection

Employer identification

	ION MEMORIAL	HOSDITAL T	NC					Linplo		0591685
Part I			is (All organizations mu	et con	onlote	thic no	rt \ So	e inetri		
			cause it is: (For lines 1 th						JULIONS.	
1 Olga	•		association of churches	_				,		
2			(1)(A)(ii). (Attach Schedul		eu III s	ection	110(D)(1)(^)(1)	•	
3 X			service organization descri		000410	- 470/L	\/4\/ A\/			
									- 470/L	\/4\/A\/!!!\
4 🗀	hospital's name, cit		perated in conjunction wi	ui a i	юѕрна	descri	bea m	Section	n 170(b)(1)(A)(III). Enter the
5			enefit of a college or univ	ereity .		or one	rated b			atal unit described in
-	section 170(b)(1)(/		\' =	Cisity	OWITE	i oi ope	ialeu L	y a go	vennne	ital ullit described ill
6			t or governmental unit des	cribed	in eacl	ion 170	(b)(4)(A)(x)		
7			es a substantial part of it						it or fro	m the general nublic
· Ш			. (Complete Part II.)	3 Supp		iii a go	voiline	intai un	01 110	in the general public
8			ion 170(b)(1)(A)(vi). (Com	nlete F	Part II)					
9			es: (1) more than 331/3%				contrib	utions.	membe	ership fees, and gross
			s exempt functions - sub							
			ome and unrelated busi							
			ne 30, 1975. See section							
10	An organization org	anized and opera	ated exclusively to test for	public	safety.	See se	ction 5	09(a)(4).	
11	An organization or	ganized and ope	erated exclusively for the	bene	fit of,	to perfe	orm the	e funct	ions of,	or to carry out the
	purposes of one of	more publicly s	upported organizations de	escribe	d in s	ection 5	09(a)(l) or se	ction 50	09(a)(2). See section
	509(a)(3). Check th	e box that descri	pes the type of supporting	organ	ization	and cor	nplete	lines 11	le th <u>rou</u>	gh 11h.
	a Type I	b Type				ally inte			d	Type III - Other
θ			t the organization is not					-		
			agers and other than one	or mo	re put	olicly sup	portec	l organ	izations	described in section
	509(a)(1) or section	, ,, ,								
f			en determination from th							
	organization, check	this box								
g	Since August 17, 2	006, has the orga	inization accepted any gif	t or co	ntribut	on from	any of	the		
	following persons?	dina 480 - a sabata	anthu anntanta nithan ala-		41.				ا ما المالي	(ii) Yes No
			ectly controls, either alor				•			· · ·
			dy of the supported organ							
			scribed in (i) above? son described in (i) or (ii) a							11g(iii)
h			out the supported organization			• • • •	• • • •			118(111)
	ame of supported	(ii) EIN	(III) Type of organization	T	Is the	(v) Did v	ou notify	(vi)	is the	(vii) Amount of
	organization	(11) = 11	(described on lines 1-9	organi	zation in	the orga		organia	zation in	support
			above or IRC section (see Instructions))	your g	listed in overning	in coi	. (i) of ipport?		rganized U.S.?	
			,	Yes	No	Yes		Yes		
	***							Ι,		
(A)			4		1					
/D \										
(B)										
(C)										
(C)					e 1					
(D)										
(5)										
(E)										
·/		Service de la companya del companya della companya della companya de la companya de la companya della companya		105 (000)			Ry, Day	no. No.	sale di sale	
Total		STATE OF THE STATE		E TOWN			- The Section of	Your set		

For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

Schedule A (Form 990 or 990-EZ) 2010

Pai	Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi) (Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.)										
Sec	tion A. Public Support				, , , , , , , , , , , , , , , , , , , ,						
	ndar year (or fiscal year beginning in)	(a) 2006	(b) 2007	(c) 2008	(d) 2009	(e) 2010	(f) Total				
1	Gifts, grants, contributions, and membership fees received. (Do not include any "unusual grants.")	:				1					
2	Tax revenues levied for the organization's benefit and either paid to or expended on its behalf	ı İ									
3	The value of services or facilities furnished by a governmental unit to the organization without charge	:		_							
4	Total. Add lines 1 through 3		S difference and district		1/2/2014						
5	The portion of total contributions by each										
	person (other than a governmental unit or										
	publicly supported organization) included										
	on line 1 that exceeds 2% of the amount										
6	shown on line 11, column (f) Public support. Subtract line 5 from line 4.	NAMES AND ADDRESS OF THE PERSON NAMED AND ADDRESS OF THE PERSO									
	tion B. Total Support			R. W. D. A. B.		Personal Company of the Company of t					
	ndar year (or fiscal year beginning in)	(a) 2006	(b) 2007	(c) 2008	(d) 2009	(e) 2010	(f) Total				
7	Amounts from line 4										
8	Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources										
9	Net income from unrelated business activities, whether or not the business is regularly carried on										
10	Other income. Do not include gain or loss from the sale of capital assets (Explain in Part IV.)					ns.					
11	Total support. Add lines 7 through 10			(1) 10 10 E E E E							
12	Gross receipts from related activities, etc. (
13	First five years. If the Form 990 is organization, check this box and stop here	for the organiza	tion's first, seco	nd, third, fourth	, or fifth tax ye	ear as a section	501(c)(3)				
Sec	tion C. Computation of Public Sur	port Percenta	ae								
14	Public support percentage for 2010 (11. column (f))	14	%				
15	Public support percentage from 2009						%				
16a	331/3% support test - 2010. If the						re, check				
	this box and stop here. The organizat	ion qualifies as a	a publicly suppo	rted organizatio	on		▶ 🔲				
b	331/3% support test - 2009. If the										
	check this box and stop here. The org	janization qualifi	ies as a publicly	supported orga	anization		▶ 🗀				
17a	10%-facts-and-circumstances test - 2					•					
	or more, and if the organization m					•	•				
	Part IV how the organization meets										
L	organization										
D	15 is 10% or more, and if the org		-		·	, ,					
	Explain in Part IV how the organizat supported organization	ion meets the "	facts-and-circun	nstances" test.	The organization	on qualifies as	a publicly				
18	Private foundation. If the organizati										

JSA

Schedule A (Form 990 or 990-EZ) 2010

Part III Support Schedule for Organizations Described in Section 509(a)(2)

- app	
(Complete only if you checked the box on line 9 of Part I or if the organization failed to qualify under Part I or if the organization failed to qualify und	art II.
If the organization fails to qualify under the tests listed below, please complete Part II.)	

1	ilendar year (or fiscal year beginning in) ▶	(a) 2006	(b) 2007	(c) 2008	(d) 2009	(e) 201	10 (f) Tota
	Gifts, grants, contributions, and membership fees						
	received. (Do not include any "unusual grants.")						=
2	Gross receipts from admissions, merchandise						
	sold or services performed, or facilities						
	furnished in any activity that is related to the						
	organization's tax-exempt purpose						
3	Gross receipts from activities that are not an						
	unrelated trade or business under section 513						
4	Tax revenues levied for the organization's	•					
	benefit and either paid to or expended on						
	its behalf						
5	The value of services or facilities	-			1		
	furnished by a governmental unit to the						
	organization without charge				†=		
	Total. Add lines 1 through 5						
7 a	Amounts included on lines 1, 2, and 3						
h	Amounts included on lines 2 and 3						
U	received from other than disqualified				7)		
	persons that exceed the greater of \$5,000 or 1% of the amount on line 13						
	for the year			1			
C	Add lines 7a and 7b			, in			
8	Public support (Subtract line 7c from						
	line 6.)					THE PERSON	建 基据
	tion B. Total Support				T		
Ca	ılendar year (or fiscal year beginning in) ▶	(a) 2006	(b) 2007	(c) 2008	(d) 2009	(e) 20°	10 (f) Tota
9	Amounts from line 6					Ц	
10a	Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar						
	sources						
b	Unrelated business taxable income (less						
	section 511 taxes) from businesses						
	acquired after June 30, 1975						
	Add lines 10a and 10b						
11	Net income from unrelated business					141	
	activities not included in line 10b, whether or not the business is regularly						
	carried on						
12	Other income. Do not include gain or					5 0 0	
12	Other income. Do not include gain or						
12							
	Other income. Do not include gain or loss from the sale of capital assets (Explain in Part IV.)						
	Other income. Do not include gain or loss from the sale of capital assets (Explain in Part IV.)						
13	Other income. Do not include gain or loss from the sale of capital assets (Explain in Part IV.) Total support. (Add lines 9, 10c, 11, and 12.)	the organization	n's first, second	third, fourth o	fifth tax year s	s a section	n 501(c)(3)
13	Other income. Do not include gain or loss from the sale of capital assets (Explain in Part IV.) Total support. (Add lines 9, 10c, 11, and 12.) First five years. If the Form 990 is for	_					
13	Other income. Do not include gain or loss from the sale of capital assets (Explain in Part IV.) Total support. (Add lines 9, 10c, 11, and 12.) First five years. If the Form 990 is for organization, check this box and stop here.						
13 14 Sect	Other income. Do not include gain or loss from the sale of capital assets (Explain in Part IV.) Total support. (Add lines 9, 10c, 11, and 12.) First five years. If the Form 990 is for organization, check this box and stop here.	port Percent	age				
13 14 Sect	Other income. Do not include gain or loss from the sale of capital assets (Explain in Part IV.) Total support. (Add lines 9, 10c, 11, and 12.) First five years. If the Form 990 is for organization, check this box and stop here. tion C. Computation of Public Sup	port Percent	age ed by line 13, colu	mn (f))		15	
13 14 Sec1 15	Other income. Do not include gain or loss from the sale of capital assets (Explain in Part IV.) Total support. (Add lines 9, 10c, 11, and 12.) First five years. If the Form 990 is for organization, check this box and stop here. Iton C. Computation of Public Sup Public support percentage for 2010 (line 8, Public support percentage from 2009 Sche	port Percent column (f) divid dule A, Part III, li	age ed by line 13, colu ne 15	mn (f))			
13 14 Sect 15 16 Sect	Other income. Do not include gain or loss from the sale of capital assets (Explain in Part IV.) Total support. (Add lines 9, 10c, 11, and 12.) First five years. If the Form 990 is for organization, check this box and stop here. Iton C. Computation of Public Suppublic support percentage for 2010 (line 8, Public support percentage from 2009 Schetton D. Computation of Investment	port Percent column (f) divid dule A, Part III, li ft Income Per	age ed by line 13, colu ne 15 rcentage	mn (f))		15	
13 14 Sect 15 16 Sect	Other income. Do not include gain or loss from the sale of capital assets (Explain in Part IV.) Total support. (Add lines 9, 10c, 11, and 12.) First five years. If the Form 990 is for organization, check this box and stop here. Hon C. Computation of Public Sup Public support percentage for 2010 (line 8, Public support percentage from 2009 Schettion D. Computation of Investment Investment income percentage for 2010 (lines)	port Percent column (f) divid dule A, Part III, li ft Income Per ne 10c, column	age ed by line 13, colu ne 15 rcentage (f) divided by line	mn (f))		15 16	
13 14 Sect 15 16 Sect 17	Other income. Do not include gain or loss from the sale of capital assets (Explain in Part IV.) Total support. (Add lines 9, 10c, 11, and 12.) First five years. If the Form 990 is for organization, check this box and stop here. tion C. Computation of Public Sup Public support percentage for 2010 (line 8, Public support percentage from 2009 Schetton D. Computation of Investment Investment income percentage from 2010 (line Investment income percentage from 2019 Schetting Investment Income Percentage Investment Inves	port Percent column (f) divid dule A, Part III, li ft Income Per ne 10c, column Schedule A, Part	age ed by line 13, colu ne 15 rcentage (f) divided by line III, line 17	mn (f))		15 16 17 18	
13 14 Sect 15 16 Sect 17	Other income. Do not include gain or loss from the sale of capital assets (Explain in Part IV.) Total support. (Add lines 9, 10c, 11, and 12.) First five years. If the Form 990 is for organization, check this box and stop here. tion C. Computation of Public Sup Public support percentage for 2010 (line 8, Public support percentage from 2009 Schetton D. Computation of Investment Investment income percentage from 2009 S 331/3% support tests - 2010. If the organization of the sale in	port Percent column (f) divid dule A, Part III, li ft Income Per ne 10c, column Schedule A, Part anization did n	age ed by line 13, colu ne 15 rcentage (f) divided by line till, line 17 ot check the bo	mn (f))	d line 15 is mor	15 16 17 18 e than 33°	1/3 %, and line
113 114 115 116 117 118	Other income. Do not include gain or loss from the sale of capital assets (Explain in Part IV.) Total support. (Add lines 9, 10c, 11, and 12.) First five years. If the Form 990 is for organization, check this box and stop here. tion C. Computation of Public Sup Public support percentage for 2010 (line 8, Public support percentage from 2009 Schetion D. Computation of Investment Investment income percentage from 2009 S 331/3% support tests - 2010. If the organization more than 331/3%, check this	port Percent column (f) divid dule A, Part III, li t Income Per ne 10c, column Schedule A, Part panization did n s box and sto	age ed by line 13, colume 15 rcentage (f) divided by line : III, line 17 ot check the boop here. The org	mn (f)) 13, column (f)) x on line 14, an anization qualific	d line 15 is mores as a publicly	15 16 17 18 e than 33' supported	1/3 %, and line organization
113 114 115 116 117 118	Other income. Do not include gain or loss from the sale of capital assets (Explain in Part IV.) Total support. (Add lines 9, 10c, 11, and 12.) First five years. If the Form 990 is for organization, check this box and stop here. tion C. Computation of Public Sup Public support percentage for 2010 (line 8, Public support percentage from 2009 Schetton D. Computation of Investment Investment income percentage from 2009 S 331/3% support tests - 2010. If the organization of the sale in	port Percent column (f) divid dule A, Part III, li t Income Per ne 10c, column Schedule A, Part panization did n s box and sto	age ed by line 13, colume 15 rcentage (f) divided by line : III, line 17 ot check the boop here. The org	mn (f)) 13, column (f)) x on line 14, an anization qualific	d line 15 is mores as a publicly	15 16 17 18 e than 33' supported	1/3 %, and line organization
13 14 15 16 Sect 17 18 19a	Other income. Do not include gain or loss from the sale of capital assets (Explain in Part IV.) Total support. (Add lines 9, 10c, 11, and 12.) First five years. If the Form 990 is for organization, check this box and stop here. Ition C. Computation of Public Sup Public support percentage for 2010 (line 8, Public support percentage from 2009 Schettion D. Computation of Investment Investment income percentage from 2009 S 331/3% support tests - 2010. If the organization of the support percentage from 2009 S 17 is not more than 331/3%, check thi 331/3% support tests - 2009. If the organization is not more than 331/3%, check	port Percent column (f) divid dule A, Part III, li t Income Per ne 10c, column Schedule A, Part lanization did no s box and sto nization did not this box and s	age ed by line 13, colume 15 rcentage (f) divided by line III, line 17 ot check the boo p here. The org check a box on top here. The or	mn (f))	d line 15 is mores as a publicly 9a, and line 16 is ies as a publicly	15 16 17 18 e than 33° supported s more than supported	1/3%, and line organization no 331/3%, and organization no solution no solutio
13 14 15 16 Sect 17 18	Other income. Do not include gain or loss from the sale of capital assets (Explain in Part IV.) Total support. (Add lines 9, 10c, 11, and 12.) First five years. If the Form 990 is for organization, check this box and stop here. Ition C. Computation of Public Sup Public support percentage for 2010 (line 8, Public support percentage from 2009 Schetton D. Computation of Investment Investment income percentage from 2009 States and support tests - 2010. If the organization of the properties of	port Percent column (f) divid dule A, Part III, li t Income Per ne 10c, column Schedule A, Part lanization did no s box and sto nization did not this box and s	age ed by line 13, colume 15 rcentage (f) divided by line III, line 17 ot check the boo p here. The org check a box on top here. The or	mn (f))	d line 15 is mores as a publicly 9a, and line 16 is ies as a publicly	15 16 17 18 e than 33° supported s more than supported	1/3%, and line organization no 331/3%, and organization no solution no solutio

Page 4

Part IV Supplemental Information. Complete this part to provide the explanations required by Part II, line 10; Part II, line 17a or 17b; or Part III, line 12. Also complete this part for any additional information. (See instructions).

SCHEDULE D (Form 990)

Supplemental Financial Statements

▶ Complete if the organization answered "Yes," to Form 990, Part IV, line 6, 7, 8, 9, 10, 11, or 12.

▶ Attach to Form 990. ▶ See separate instructions.

OMB No. 1545-0047 Open to Public

Inspection

Department of the Treasury Internal Revenue Service Name of the organization

Employer identification number

тив	E UNION MEMORIAL HOSPITAL, INC.	52-0591685
	· · · · · · · · · · · · · · · · · · ·	
Par	Organizations Maintaining Donor Advised Funds or Other Similar Funds organization answered "Yes" to Form 990, Part IV, line 6.	or Accounts. Complete if the
	(a) Donor advised funds	(b) Funds and other accounts
4		
1	Total number at end of year	,
2	Aggregate contributions to (during year)	_
3	Aggregate grants from (during year)	
4	Aggregate value at end of year	
5	Did the organization inform all donors and donor advisors in writing that the assets held in	
	funds are the organization's property, subject to the organization's exclusive legal control?	
6	Did the organization inform all grantees, donors, and donor advisors in writing that grant fu	
	used only for charitable purposes and not for the benefit of the donor or donor advisor, or	
	purpose conferring impermissible private benefit?	Yes No
	Conservation Easements. Complete if the organization answered "Yes" to	Form 990, Part IV, line 7.
1	Purpose(s) of conservation easements held by the organization (check all that apply).	
		of an historically important land area
	Protection of natural habitat	of a certified historic structure
	Preservation of open space	
2	Complete lines 2a through 2d if the organization held a qualified conservation contribution	in the form of a conservation
	easement on the last day of the tax year.	
		Held at the End of the Tax Year
а	Total number of conservation easements	
b	Total acreage restricted by conservation easements	
С	Number of conservation easements on a certified historic structure included in (a)	. 2c
d	Number of conservation easements included in (c) acquired after 8/17/06, and not on a	
	historic structure listed in the National Register	
3	Number of conservation easements modified, transferred, released, extinguished, or term	inated by the organization during the
	tax year ▶	
4	Number of states where property subject to conservation easement is located ▶	
5	Does the organization have a written policy regarding the periodic monitoring, inspection,	handling of
	violations, and enforcement of the conservation easements it holds?	Yes No
6	Staff and volunteer hours devoted to monitoring, inspecting, and enforcing conservation e	asements during the year
7	Amount of expenses incurred in monitoring, inspecting, and enforcing conservation easem	ents during the year
	> \$	
8	Does each conservation easement reported on line 2(d) above satisfy the requirements of	section 170(h)(4)(B)
	(i) and 170(h)(4)(B)(ii)?	Yes No
9	In Part XIV, describe how the organization reports conservation easements in its revenue a	and expense statement, and
	balance sheet, and include, if applicable, the text of the footnote to the organization's fina	ncial statements that describes the
	organization's accounting for conservation easements.	
Par	Organizations Maintaining Collections of Art, Historical Treasures, or Otl	ner Similar Assets.
	Complete if the organization answered "Yes" to Form 990, Part IV, line 8.	
1a	If the organization elected, as permitted under SFAS 116 (ASC 958), not to report in it	s revenue statement and balance sheet
	If the organization elected, as permitted under SFAS 116 (ASC 958), not to report in it works of art, historical treasures, or other similar assets held for public exhibition, e public service, provide, in Part XIV, the text of the footnote to its financial statements that of	ducation, or research in furtherance of
b	If the organization elected, as permitted under SFAS 116 (ASC 958), to report in its	
D	works of art, historical treasures, or other similar assets held for public exhibition, e	ducation or research in furtherance of
	public service, provide the following amounts relating to these items:	
	(i) Revenues included in Form 990, Part VIII, line 1	> \$
	(ii) Assets included in Form 990, Part X	
2	If the organization received or held works of art, historical treasures, or other similar	· ·
_	following amounts required to be reported under SFAS 116 (ASC 958) relating to these ite	
а	Revenues included in Form 990, Part VIII, line 1	
þ	Assets included in Form 990, Part X	
For F	Paperwork Reduction Act Notice, see the instructions for Form 990.	Schedule D (Form 990) 2010

Pa	rt III Organizations Maintaining C	Collections of	of Art, Histo	orical	Treasure	s, or	Other Similar A	ssets (d	continued)
3	Using the organization's acquisition, a collection items (check all that apply):	ccession, and	other reco	rds, c	heck any o	of the	following that a	re a sigi	nificant use of its
а	Public exhibition		d [7	Loan or ex	chanc	je programs		
ь	Scholarly research		e	┨	Other	_			
c	Preservation for future general	tions	, L						
4	Provide a description of the organizati		no and eval	ain ha	we show sur	-thor i	lha araanimatianla		t museumana in Dant
•	XIV.	ions conection	ns and expi	am no	w they ful	i iberi	the organizations	s exemp	t purpose in Part
5	During the year, did the organization so	licit or receive	donations of	of art.	historical tr	easur	es, or other simila	ar	
	assets to be sold to raise funds rather th								Yes No
Pai	t IV Escrow and Custodial Arran								
	line 9, or reported an amour					1 0110		01111 00	
1a	Is the organization an agent, trustee, cu								
	included on Form 990, Part X?							[Yes No
b	If "Yes," explain the arrangement in Part	t XIV and com	plete the fol	lowing	table:				
							Aı	mount	
C	Beginning balance					1c			
d	Additions during the year								
e	Distributions during the year					-			
f	Ending balance						······		
	Did the organization include an amount								Yes No
			, rait A, illie	211				• • • •	Yes No
	If "Yes," explain the arrangement in Part		- t'		\		00 D 1 B 1 B	4.0	
Par	t V Endowment Funds. Comple								2.
	the state of the s) Current year	(b) Prior y	ear	(c) Two ye	ars bac	k (d) Three yea	rs back	(e) Four years back
1 a									
	Contributions								
C	Net investment earnings, gains,								
	and losses								
d	Grants or scholarships								
е	Other expenditures for facilities .						F2.1 43 407	ES IES	No. Vereninalia
	and programs								
f	Administrative expenses								
g	End of year balance								
2	Provide the estimated percentage of the	vear end hal	ance held as				CHARLES AND ACTIVATION OF		NAME ATTEMPT OF THE OWNER.
– a	Board designated or quasi-endowment	•							
b	Permanent endowment ▶	>	'0						
c	Term endowment ▶ %	- '0							
			4b	-4: 4	ha4 a h			d	
Ja	Are there endowment funds not in the p	ossession of	the organiza	ation t	nat are nei	a ana	administered for	tne	<u> </u>
	organization by:								Yes No
	(i) unrelated organizations							• • • •	3a(i)
	(ii) related organizations								3a(ii)
b	If "Yes" to 3a(ii), are the related organization								3b
4	Describe in Part XIV the intended uses of								
Par	t VI Land, Buildings, and Equipm	ent. See Fo	rm 990, Pa	art X,	line 10.				
	Description of investment		or other basis estment)	(b) C	ost or other ba	asis	(c) Accumulated depreciation	(d) Book value
1a	Land				1,925,8	17.			1,925,817.
	Buildings			-	8,837,6		77,112,315.		41,725,348.
	Leasehold improvements				1,178,0		512,568.		665,493.
ď	Equipment			-			70,903,515.		53,219,794.
4	Other	<u> </u>			2,207,5		693,792		
			rm 000 D						1,513,745.
ota	I. Add lines 1a through 1e. (Column (d) i	musi equal Fo	ни ээо, Рап	A, CO	umn (B), III	ie 10(<i>0).j</i> ▶		99,050,197.

Part VII Investments - Other Securities. See Form	990, Part X, line 1	12.
(a) Description of security or category (including name of security)	(b) Book value	(c) Method of valuation: Cost or end-of-year market value
(1) Financial derivatives		
(2) Closely-held equity interests		
(3) Other		
	52,579,971.	FMV
(B) GREATER CHES SURGERY CTR	1,131,972.	FMV
(C) JPB PARTNERSHIP	439,969.	FMV
(D)		
(E)		
(F)	11 - 111	
(G)		
(H)		
Total. (Column (b) must equal Form 990, Part X, col. (B) line 12.)	54,151,912.	
Part VIII Investments - Program Related. See Form		13
	(b) Book value	(c) Method of valuation:
	(b) Book value	Cost or end-of-year market value
(1)		
(2)	11 11 11	
(3)		3
(4)	/ (
(5)		
(6)		
(7)		
(8)		
(9)		
(10)		
Total. (Column (b) must equal Form 990, Part X, col. (B) line 13.)	83	
Part IX Other Assets. See Form 990, Part X, line 1	5.	
(a) Desc	ription	(b) Book value
(1)		
(2)		
(3)	4	
(4)		
(5)		
(6)		
(7)		
(8)		
(9)		
(10)		
Total. (Column (b) must equal Form 990, Part X, col. (B) line 15.)		
Part X Other Liabilities. See Form 990, Part X, line		
1. (a) Description of liability	(b) Amount	
(1) Federal income taxes		
(2) ADVANCES FROM 3RD PARTY PAYORS	11,046,70	2.
(3) CREDIT BALANCE PATIENT A/R	2,266,87	2.
(4) WORKERS COMP	1,562,52	
(5) STOCK OPTION PLAN	951,36	
(6) DEFERRED COMPENSATION LIABILITY	242,33	
(7) OTHER LIABILITIES	15,395,46	
(8)		
(9)		
(10)		
(11)		
Total. (Column (b) must equal Form 990, Part X, col. (B) line 25.)	31,465,26	1
- want (committee for most equal to one ood, tall N, ook (D) into 20.)	1 22, 200, 20	

2. FIN 48 (ASC 740) Footnote. In Part XIV, provide the text of the footnote to the organization's financial statements that reports the organization's liability for uncertain tax positions under FIN 48 (ASC 740).

PAGE 22

52-0591685 Schedule D (Form 990) 2010 Page 4 Part XI Reconciliation of Change in Net Assets from Form 990 to Audited Financial Statements Total revenue (Form 990, Part VIII, column (A), line 12) Total expenses (Form 990, Part IX, column (A), line 25) 2 2 Excess or (deficit) for the year. Subtract line 2 from line 1 3 3 4 Net unrealized gains (losses) on investments 5 Donated services and use of facilities 6 7 Other (Describe in Part XIV.) 8 8 Total adjustments (net). Add lines 4 through 8 9 10 Excess or (deficit) for the year per audited financial statements. Combine lines 3 and 9 Part XII Reconciliation of Revenue per Audited Financial Statements With Revenue per Return Total revenue, gains, and other support per audited financial statements Amounts included on line 1 but not on Form 990, Part VIII, line 12: Recoveries of prior year grants _______2c Other (Describe in Part XIV.) Add lines 2a through 2d 2e 3 Amounts included on Form 990, Part VIII, line 12, but not on line 1: a Investment expenses not included on Form 990, Part VIII, line 7b b Other (Describe in Part XIV.) 4b c Add lines 4a and 4b Total revenue. Add lines 3 and 4c. (This must equal Form 990, Part I, line 12.) Part XIII Reconciliation of Expenses per Audited Financial Statements With Expenses per Return Total expenses and losses per audited financial statements 1 2 Amounts included on line 1 but not on Form 990, Part IX, line 25: a Donated services and use of facilities **b** Prior year adjustments 2b c Other losses 2c d Other (Describe in Part XIV.) e Add lines 2a through 2d 2e 3 Amounts included on Form 990, Part IX, line 25, but not on line 1: a Investment expenses not included on Form 990, Part VIII, line 7b 4a b Other (Describe in Part XIV.) Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, line 18.). . . . Part XIV Supplemental Information Complete this part to provide the descriptions required for Part II. lines 3, 5, and 9; Part III. lines 1a and 4; Part IV. lines 1b and 2b; Part V, line 4; Part X, line 2; Part XI, line 8; Part XII, lines 2d and 4b; and Part XIII, lines 2d and 4b. Also complete this part to provide any additional information. SEE PAGE 5

Part XIV Supplemental Information (continued)

FIN 48 FOOTNOTE

SCHEDULE D, PART X

INCOME TAXES ARE ACCOUNTED FOR UNDER THE ASSET AND LIABILITY METHOD.

DEFERRED TAX ASSETS AND LIABILITIES ARE RECOGNIZED FOR THE FUTURE TAX

CONSEQUENCES ATTRIBUTABLE TO DIFFERENCES BETWEEN THE FINANCIAL STATEMENT

CARRYING AMOUNTS OF EXISTING ASSETS AND LIABILITIES AND THEIR RESPECTIVE

TAX BASES AND OPERATING LOSS AND TAX CREDIT CARRYFORWARDS. DEFERRED TAX

ASSETS AND LIABILITIES ARE MEASURED USING ENACTED TAX RATES EXPECTED TO

APPLY TO TAXABLE INCOME IN THE YEARS IN WHICH THOSE TEMPORARY DIFFERENCES

ARE EXPECTED TO BE RECOVERED OR SETTLED. THE EFFECT ON DEFERRED TAX

ASSETS AND LIABILITIES OF A CHANGE IN TAX RATES IS RECOGNIZED IN THE

PERIOD THAT INCLUDES THE ENACTMENT DATE. ANY CHANGES TO THE VALUATION

ALLOWANCE ON THE DEFERRED TAX ASSET ARE REFLECTED IN TH YEAR OF CHANGE.

THE CORPORATION ACCOUNTS FOR UNCERTAIN TAX POSITIONS IN ACCORDANCE WITH

THE FASB ACCOUNTING STANDARDS CODIFICATION (ASC) TOPIC 740, INCOME TAXES.

THERE WAS NO LIABILITY RECORDED FOR UNCERTAIN TAX POSITIONS AS OF JUNE

30, 2011.

SCHEDULE H (Form 990)

Hospitals

▶ Complete if the organization answered "Yes" to Form 990, Part IV, question 20. ► Attach to Form 990. ► See separate instructions.

OMB No. 1545-0047 Open to Public.

Department of the Treasury Internal Revenue Service Name of the organization

Inspection Employer Identification number

THE UNION MEMORIAL

THE	UNION MEMORIAL	HOSPITA	AL, INC.			52-0591685				
Par	Financial Assis	tance and	l Certain (Other Community Ben	efits at Cost				, _	
								Yes	No	
1a	Did the organization ha	ve a financ	ial assistar	nce policy during the tax	vear? If "No." skip to que	stion 6a	1a	X		
b							1b	Х		
2				ilities, indicate which of						
				ospital facilities during th						
	X Applied uniformly	to all hosp	ital facilities		Applied uniformly to m	ost hospital facilities				
	Generally tailored				s Applica almoning to h	root noophar raointico	2-			
3	· •		•	l assistance eligibility c	riteria that annlied to t	he largest number of				
•	the organization's patier				interia triat applica to t	ne largest number of	機能			
а				lines (FPG) to determine	eligibility for providing fo	se care to low income				
				was the FPG family income			3a	х	Service Company	
	100% 150		200%	Other			150	May 1		
ь		ب، ســــا		eligibility for providing a		incomo individualo? If				
b	"Yes " indicate which of	the follow	ng was the	family income limit for e	eligibility for discounted	cate.	3b	х	(Constitution)	
	200% 250		300%	350% X 400°		0/		W.	F-565 TO	
				ermine eligibility, descri	· _			Valet	A	
С				I care. Include in the de						
				come, to determine eligit						
A		_		olicy that applied to th	· · · · ·				使建	
4	tax year provide for free	or discour	ssisiance p	the "medically indigent"	e largest number of it	s patients during the	4	X	(SS ESS)	
F -	tax year provide for free or discounted care to the "medically indigent"? 5a Did the organization budget amounts for free or discounted care provided under its financial assistance policy during the tax year?									
5a					•	, -	5a 5b	X		
_										
С			-				5c	X	x	
6 -	care to a patient who was eligible for free or discounted care?									
							6a 6b	X		
D				to the public?			OD	Relati	Parks 1	
	these worksheets with t			orksheets provided in t	ne Schedule H Instruc	tions. Do not submit			10 1 1 V	
7				ommunity Benefits at	Cost	,	DATE:	- 4		
	nancial Assistance and		(b) Persons	(c) Total community	(d) Direct offsetting	(e) Net community	(1) Perc	ent	
Me	ans-Tested Government	programs (optional)	served (optional)	benefit expense	revenue	benefit expense	of t			
	Programs	(Optional)								
а	Financial Assistance at cost			8,361,158.	0.	8,361,158.		2	.12	
	(from Worksheets 1 and 2)			3,002,000		7,502,2501				
þ	Unreimbursed Medicaid (from	* 1		0.	0.	0.				
c	Worksheet 3, column a) Unreimbursed costs - other means-			<u> </u>		· ·				
	tested government programs (from Worksheet 3, column b)			0.	0.	0.				
ď	Total Financial Assistance and			· ·	<u> </u>	<u> </u>		-		
	Means-Tested Government			8,361,158.	0.	8,361,158.		2	.12	
	Other Benefits			5,501,156.	0.	0,301,136.				
e	Community health improvement									
•	services and community benefit			2,167,651.	6,645.	2,161,006.			. 55	
	operations (from Worksheet 4)			2,107,031.	0,045.	2,101,000.			. 55	
f	Health professions education			17,025,647.	0.	17,025,647.		A	21	
	(from Worksheet 5) • • • • •			11,025,047.	0.	17,020,047.		4	.31	
g	Subsidized health services (from			15 407 555	10,289,661.	E 100 004		-	20	
	Worksheet 6)			15,487,665. 1,061,881.		5,198,004.			.32	
h	Research (from Worksheet 7)			1,001,881.	0.	1,061,881.			.27	
- 1	Cash and in-kind contributions to community groups (from			E0 361	•	E0 261			^~	
	Worksheet 8)			59,361.	0.	59,361.			.02	
j	Total. Other Benefits			35,802,205.	10,296,306.	25,505,899.	_		.47	
k	Total. Add lines 7d and 7j			44,163,363.	10,296,306.	33,867,057.		8	.59	

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Part II

Community Building Activities Complete this table if the organization conducted any community building activities during the tax year, and describe in Part VI how its community building activities promoted the health of the communities it serves.

health of the	1	T					
	(a) Number of activities or programs (optional)	(b) Persons served (optional)	(c) Total community building expense	(d) Direct offsetting revenue	(e) Net community building expense		Percent of al expense
1 Physical improvements and housing	14. E. L.						
2 Economic development							
3 Community support			172,418.	29,873.	142,545.		.04
4 Environmental improvements							1
5 Leadership development and		'					
training for community members		-	□ · □ □				
Coalition building							
7 Community health improvement	11 11						
advocacy			29,671.	0.	29,671.		
Workforce development			410.	0.	410.		
Other			Jan		П. П.		
0 Total			202,499.	29,873.	172,626.	,	.04
Part III Bad Debt, Me ection A. Bad Debt Expense 1 Does the organization	n o'i			with Healthcare Fina	ncial Management		Yes No
Association Statement N						1	x
Enter the amount of the					9,566,299.		
Enter the estimated amo							
to patients eligible under		-			0.		
Provide in Part VI the to					describes bad debt		
expense. In addition, de							
2 and 3, and rationale fo							
ection B. Medicare		- p					
5 Enter total revenue rece	ived from N	Medicare (in	cluding DSH and IMF) .		0.		
Enter Medicare allowable					0.		
Subtract line 6 from line		_			0.		
B Describe in Part VI the					community benefit		
Also describe in Part VI		-			- 1		
Check the box that descri			9, 0. 000.00 0000 10 1	Totollino the amount	roportou ou mio o.		
Cost accounting sy	_		charge ratio O	ther			
ection C. Collection Practices	Sterri L	Cost to	charge ratio O	ther		D1236	
a Does the organization ha	ave a writte	n deht colle	ction policy during the t	av vear?		9a	x
b If "Yes," did the organization's				_		Ja	
collection practices to be follow					Contain provisions on the	9b	x
Part IV Management				ios: Describe ii i ait vi		90	
(a) Name of entity		(b) D	escription of primary activity of entity	(c) Organization's profit % or stock ownership %	(d) Officers, directors, trustees, or key employees' profit % or stock ownership %	prof	Physicians' it % or stock vnership %
VI V						+	
						-	
<u> </u>						—	
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2							

13

Part V Facility Information							-		
Section A. Hospital Facilities	Ē	ှု	Ω	7	ਨ	교	m	頭	
	Licensed hospital	General medical & surgical	Children's hospital	Teaching hospital	Critical access hospital	Research facility	ER-24 hours	ER-other	
(list in order of size, measured by total revenue per facility,	Se d	<u>a</u>	en's	gri	ag	로	JO.	룍	
from largest to smallest)	hos	ned	Sou	hos	cess	faci	8		
How many hospital facilities did the organization operate	oital	8	pita	oital	nog	₹			
during the tax year? 1		IIS %	_	.	pita			- II	
		gica	- 4		-				
Name and address									Other (describe)
1 UNION MEMORIAL HOSPITAL	_								
201 EAST UNIVERSITY PARKWAY									
BALTIMORE MD 21218	Х	X		Х			Х		
2	- 1				- 11				
	4								A CONTRACTOR OF THE STATE OF TH
	-								
3	4								
	-				, ,				
	-	-			-	-	<u> </u>	-	
4	\dashv								
	+	┼	-			-	-	-	
5	\dashv								
	_								
		+-			-		+	-	
6	-		1						
	-								
	-	-	-	-	-	+-	-	-	
7	_								3
								1	
	_	+ -	-	-	-	+	+	 	
8	\dashv								
		+	+	+ -	+	+	+	+	
9	\dashv								
	-								
	-	+	+	+-	+	+	+	1	
10									
	\dashv								
		+-		+		1			
11									
					151				
	_								7
12									
							П		
40		+-					8		
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15									
	\dashv								
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16	_								
	_ .								
							_		

V 10-8.3

Facility Information (continued) Part V

Section B. Facility Policies and Practices

(Co	mplete a separate Section B for each of the hospital facilities listed in Part V, Section A)			
Name	of Hospital Facility: UNION MEMORIAL HOSPITAL			
Line N	lumber of Hospital Facility (from Schedule H, Part V, Section A): 1		Yes	No
Com	munity Health Needs Assessment (Lines 1 through 7 are optional for 2010)	AND COLOR	105	[ASS.20]
1	During the tax year or any prior tax year, did the hospital facility conduct a community health needs assessment (Needs Assessment)? If "No," skip to line 8	1		
	If "Yes," indicate what the Needs Assessment describes (check all that apply):	NE SO		2
а	A definition of the community served by the hospital facility			
b	Demographics of the community			
c	Existing health care facilities and resources within the community that are available to respond to the			
	health needs of the community			
d	How data was obtained			
е	The health needs of the community			
f	Primary and chronic disease needs and other health issues of uninsured persons, low-income persons, and minority groups			
8	The process for identifying and prioritizing community health needs and services to meet the community health needs			
h	The process for consulting with persons representing the community's interests			
i j	Information gaps that limit the hospital facility's ability to assess all of the community's health needs Other (describe in Part VI)			
2	Indicate the tax year the hospital facility last conducted a Needs Assessment: 20			
3	In conducting its most recent Needs Assessment, did the hospital facility take into account input from			
	persons who represent the community served by the hospital facility? If "Yes," describe in Part VI how the			
	hospital facility took into account input from persons who represent the community, and identify the persons		1	
	the hospital facility consulted	3		
4	Was the hospital facility's Needs Assessment conducted with one or more other hospital facilities? If "Yes,"			
	list the other hospital facilities in Part VI	4		
5	Did the hospital facility make its Needs Assessment widely available to the public?	5		
	If "Yes," indicate how the Needs Assessment was made widely available (check all that apply):			
а	Hospital facility's website			
b	Available upon request from the hospital facility			0.0
C	Other (describe in Part VI)			
6	If the hospital facility addressed needs identified in its most recently conducted Needs Assessment, indicate how (check all that apply):			
а	Adoption of an implementation strategy to address the health needs of the hospital facility's community			
b	Execution of the implementation strategy			
C	Participation in the development of a community-wide community benefit plan			70
d	Participation in the execution of a community-wide community benefit plan			
9	Inclusion of a community benefit section in operational plans			
f	Adoption of a budget for provision of services that address the needs identified in the Needs Assessment			
g	Prioritization of health needs in its community			
h	Prioritization of services that the hospital facility will undertake to meet health needs in its community			
_'	Other (describe in Part VI)		E III	
7	Did the hospital facility address all of the needs identified in its most recently conducted Needs Assessment? If "No," explain in Part VI which needs it has not addressed and the reasons why it has not addressed such			
		,		1
Finan	needs	7		
	Did the hospital facility have in place during the tax year a written financial assistance policy that:			
8	Explained eligibility criteria for financial assistance, and whether such assistance includes free or discounted	1000000	DE ANDE	
•	care?	8		
9	Used federal poverty guidelines (FPG) to determine eligibility for providing free care to low income	•		
•	individuals?	9		
	If "Yes," indicate the FPG family income limit for eligibility for free care:%			

Part V Facility Information (continued) UNION MEMORIAL HOSPITAL						
			Yes	No		
10	Used FPG to determine eligibility for providing discounted care to low income individuals?	10				
	If "Yes," indicate the FPG family income limit for eligibility for discounted care: %					
11	Explained the basis for calculating amounts charged to patients?	11				
	If "Yes," indicate the factors used in determining such amounts (check all that apply):					
а	Income level					
b	Asset level					
C	Medical indigency			V SV		
d	Insurance status					
9	Uninsured discount					
f	Medicaid/Medicare					
g	State regulation					
h	Other (describe in Part VI)					
12	Explained the method for applying for financial assistance?	12				
13	Included measures to publicize the policy within the community served by the hospital facility?	13				
	If "Yes," indicate how the hospital facility publicized the policy (check all that apply):					
а	The policy was posted on the hospital facility's website					
b	The policy was attached to billing invoices					
С	The policy was posted in the hospital facility's emergency rooms or waiting rooms					
d	The policy was posted in the hospital facility's admissions offices					
e	The policy was provided, in writing, to patients on admission to the hospital facility					
f	The policy was available on request					
g	Other (describe in Part VI)					
Billin	g and Collections					
14	Did the hospital facility have in place during the tax year a separate billing and collections policy, or a written					
	financial assistance policy that explained actions the hospital facility may take upon non-payment?	14				
15	Check all of the following collection actions against a patient that were permitted under the hospital facility's					
	policies at any time during the tax year:					
а	Reporting to credit agency					
b	Lawsuits					
C	Liens on residences					
d	Body attachments					
0	Other actions (describe in Part VI)					
16	Did the hospital facility engage in or authorize a third party to perform any of the following collection actions			I.		
	during the tax year?	16	- C			
	If "Yes," check all collection actions in which the hospital facility or a third party engaged (check all that		Ex.			
	apply):			4000		
а	Reporting to credit agency					
b	Lawsuits					
C	Liens on residences					
d	Body attachments					
	Other actions (describe in Part VI)					
17	Indicate which actions the hospital facility took before initiating any of the collection actions checked in line					
	16 (check all that apply):		E Carl			
a	Notified patients of the financial assistance policy on admission					
b	Notified patients of the financial assistance policy prior to discharge					
C	Notified patients of the financial assistance policy in communications with the patients regarding the					
	patients' bills					
d	Documented its determination of whether a patient who applied for financial assistance under the					
	financial assistance policy qualified for financial assistance					
е	Other (describe in Part VI)	7	E TANK			

Schedule H (Form 990) 2010 Page 6 Part V Facility Information (continued) UNION MEMORIAL HOSPITAL **Policy Relating to Emergency Medical Care** Yes No 18 Did the hospital facility have in place during the tax year a written policy relating to emergency medical care that requires the hospital facility to provide, without discrimination, care for emergency medical conditions to individuals regardless of their eligibility under the hospital facility's financial assistance policy? 18 If "No," indicate the reasons why (check all that apply): The hospital facility did not provide care for any emergency medical conditions The hospital facility did not have a policy relating to emergency medical care b The hospital facility limited who was eligible to receive care for emergency medical conditions (describe c in Part VI) Other (describe in Part VI) **Charges for Medical Care** Indicate how the hospital facility determined the amounts billed to individuals who did not have insurance covering emergency or other medically necessary care (check all that apply): The hospital facility used the lowest negotiated commercial insurance rate for those services at the hospital facility b The hospital facility used the average of the three lowest negotiated commercial insurance rates for those services at the hospital facility C The hospital facility used the Medicare rate for those services Other (describe in Part VI) 20 Did the hospital facility charge any of its patients who were eligible for assistance under the hospital facility's financial assistance policy, and to whom the hospital facility provided emergency or other medically necessary services, more than the amounts generally billed to individuals who had insurance covering such

Schedule H (Form 990) 2010

If "Yes," explain in Part VI.

If "Yes," explain in Part VI.

Part V Facility Information (continued)

Section C. Other Facilities That Are Not Licensed	l, Registered, or Similarly	Recognized as a Hospital Facility
(list in order of size, measured by total revenue per facil	ity, from largest to smallest)	

How many non-hospital facilities did the organization operate during the tax year?				
Name and address	Type of Facility (describe)			
1				
2				
3				
4				
5				
6				
7				
8	The state of the s			
9				
10				

Schedule H (Form 990) 2010 Page 8

Part VI Supplemental Information

Complete this part to provide the following information.

- 1 Required descriptions. Provide the descriptions required for Part I, lines 3c, 6a, and 7; Part II; Part III, lines 4, 8, and 9b; and Part V, Section B, lines 1j, 3, 4, 5c, 6i, 7, 11h, 13g, 15e, 16e, 17e, 18d, 19d, 20, and 21.
- 2 Needs assessment. Describe how the organization assesses the health care needs of the communities it serves, in addition to any needs assessments reported in Part V, Section B.
- 3 Patient education of eligibility for assistance. Describe how the organization informs and educates patients and persons who may be billed for patient care about their eligibility for assistance under federal, state, or local government programs or under the organization's financial assistance policy.
- 4 Community information. Describe the community the organization serves, taking into account the geographic area and demographic constituents it serves.
- 5 Promotion of community health. Provide any other information important to describing how the organization's hospitals facilities or other health care facilities further its exempt purpose by promoting the health of the community (e.g., open medical staff, community board, use of surplus funds, etc.).
- 6 Affiliated health care system. If the organization is part of an affiliated health care system, describe the respective roles of the organization and its affiliates in promoting the health of the communities served.
- 7 State filing of community benefit report. If applicable, identify all states with which the organization, or a related organization, files a community benefit report.

CHARITY CARE AT COST
PART I, LINE 7A
MARYLAND'S REGULATORY SYSTEM CREATES A UNIQUE PROCESS FOR HOSPITAL
PAYMENT THAT DIFFERS FROM THE REST OF THE NATION. THE HEALTH SERVICES
COST REVIEW COMMISSION (HSCRC), DETERMINES PAYMENT THROUGH A RATE-SETTING
PROCESS AND ALL PAYORS, INCLUDING GOVERNMENTAL PAYORS, PAY THE SAME
AMOUNT FOR THE SAME SERVICES DELIVERED AT THE SAME HOSPITAL. MARYLAND'S
UNIQUE ALL-PAYOR SYSTEM INCLUDES A METHOD FOR REFERENCING UNCOMPENSATED
CARE IN EACH PAYORS' RATES, WHICH DOES NOT ENABLE MARYLAND HOSPITALS TO
BREAKOUT ANY OFFSETTING REVENUE RELATED TO UNCOMPENSATED CARE.
UNREIMBURSED MEDICAID
PART I, LINE 7B
MARYLAND'S REGULATORY SYSTEM CREATES A UNIQUE PROCESS FOR HOSPITAL
PAYMENT THAT DIFFERS FROM THE REST OF THE NATION. THE HEALTH SERVICES
COST REVIEW COMMISSION (HSCRC), DETERMINES PAYMENT THROUGH A RATE-SETTING

Schedule H (Form 990) 2010 Page 8

Part VI Supplemental Information

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1 Required descriptions. Provide the descriptions required for Part I, lines 3c, 6a, and 7; Part II; Part III, lines 4, 8, and 9b; and Part V, Section B, lines 1j, 3, 4, 5c, 6i, 7, 11h, 13g, 15e, 16e, 17e, 18d, 19d, 20, and 21.

- 2 Needs assessment. Describe how the organization assesses the health care needs of the communities it serves, in addition to any needs assessments reported in Part V, Section B.
- 3 Patient education of eligibility for assistance. Describe how the organization informs and educates patients and persons who may be billed for patient care about their eligibility for assistance under federal, state, or local government programs or under the organization's financial assistance policy.
- 4 Community information. Describe the community the organization serves, taking into account the geographic area and demographic constituents it serves.
- 5 Promotion of community health. Provide any other information important to describing how the organization's hospitals facilities or other health care facilities further its exempt purpose by promoting the health of the community (e.g., open medical staff, community board, use of surplus funds, etc.).
- 6 Affiliated health care system. If the organization is part of an affiliated health care system, describe the respective roles of the organization and its affiliates in promoting the health of the communities served.
- 7 State filing of community benefit report. If applicable, identify all states with which the organization, or a related organization, files a community benefit report.

PROCESS AND ALL PAYORS, INCLUDING GOVERNMENTAL PAYORS, PAY THE SAME
AMOUNT FOR THE SAME SERVICES DELIVERED AT THE SAME HOSPITAL. MARYLAND'S
UNIQUE ALL-PAYOR SYSTEM INCLUDES A METHOD FOR REFERENCING UNCOMPENSATED
CARE IN EACH PAYORS' RATES, WHICH DOES NOT ENABLE MARYLAND HOSPITALS TO
BREAKOUT ANY OFFSETTING REVENUE RELATED TO UNCOMPENSATED CARE. COMMUNITY
BENEFIT EXPENSES ARE EQUAL TO MEDICAID REVENUES IN MARYLAND, AS SUCH, THE
NET EFFECT IS ZERO. THE EXCEPTION TO THIS IS THE IMPACT ON THE HOSPITAL
OF ITS SHARE OF THE MEDICAID ASSESSMENT. IN RECENT YEARS, THE STATE OF
MARYLAND HAS CLOSED FISCAL GAPS IN THE STATE MEDICAID BUDGET BY ASSESSING
HOSPITALS THROUGH THE RATE-SETTING SYSTEM.
HEALTH PROFESSIONS EDUCATION
PART I, LINE 7F
MARYLAND'S REGULATORY SYSTEM CREATES A UNIQUE PROCESS FOR HOSPITAL
PAYMENT THAT DIFFERS FROM THE REST OF THE NATION. THE HEALTH SERVICES
COST REVIEW COMMISSION (HSCRC), DETERMINES PAYMENT THROUGH A RATE-SETTING
PROCESS AND ALL PAYORS, INCLUDING GOVERNMENTAL PAYORS, PAY THE SAME

Schedule H (Form 990) 2010

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POLICY, ARE WRITTEN OFF TO CHARITY CARE AND REPORTED AS A REDUCTION
TO REVENUE. BAD DEBT EXPENSE RESULTS FROM MANAGEMENT'S INABILITY TO
COLLECT REVENUES THAT MEET THE GAAP CRITERIA FOR REVENUE RECOGNITION.
BAD DEBT REPRESENTS AN OPERATING EXPENSE AND IS REFLECTED AS A
SEPARATE LINE ITEM ON THE ORGANIZATION'S STATEMENT OF OPERATIONS.
HOWEVER, MEDSTAR AND ITS AFFILIATED ENTITIES DO NOT MAKE A
DETERMINATION AS TO WHETHER SELF PAY AMOUNTS ARE COLLECTIBLE IN
DETERMINING REVENUE RECOGNITION. RESERVE MODELS, WHICH HAVE BEEN
DEVELOPED BASED ON HISTORICAL COLLECTION RESULTS AND WHICH ARE
ADJUSTED PERIODICALLY BASED ON ACTUAL COLLECTIONS EXPERIENCE, ARE
USED TO ESTIMATE UNCOLLECTIBLE AMOUNTS ACROSS ALL PAYORS INCLUDING
SELF PAY. BAD DEBT DETERMINATIONS ARE MADE ONLY AFTER SUFFICIENT
EVIDENCE IS OBTAINED TO SUPPORT THAT AN AMOUNT IS NOT COLLECTIBLE.
MEDICARE
PART III, LINE 8
MADVIAND'S PECHLATORY SYSTEM CREATES A HINTOHE PROCESS FOR HOSPITAL.

Schedule H (Form 990) 2010

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LOCAL, STATE AND NATIONAL HEALTH GOALS ARE ALSO USED TO ASSESS THE NEEDS
OF THE COMMUNITY. IN ADDITION, HOSPITAL SERVICE UTILIZATION PATTERNS,
SUCH AS THE CAUSES OF EMERGENCY ROOM VISITS AND INPATIENT ADMISSIONS HELP
DETERMINE THE HEALTH NEEDS OF THE COMMUNITY.
AS A PROUD MEMBER OF MEDSTAR HEALTH, REPRESENTATIVES FROM MUMH ALSO
PARTICIPATE IN THE MEDSTAR HEALTH COMMUNITY BENEFIT WORKGROUP. THE
WORKGROUP IS COMPRISED OF COMMUNITY HEALTH PROFESSIONALS WHO REPRESENT
ALL NINE MEDSTAR HOSPITALS. THE TEAM ANALYZES LOCAL AND REGIONAL
COMMUNITY HEALTH DATA, ESTABLISHES SYSTEM-WIDE COMMUNITY HEALTH
PROGRAMMING PERFORMANCE AND EVALUATION MEASURES AND SHARES BEST
PRACTICES.
PATIENT EDUCATION OF ELIGIBILITY FOR ASSISTANCE
PART VI, LINE 3
AS ONE OF THE REGION'S LEADING NOT-FOR-PROFIT HEALTHCARE SYSTEMS, MEDSTAR
HEALTH IS COMMITTED TO ENSURING THAT UNINSURED PATIENTS WITHIN THE

Page 8

Part VI Supplemental Information

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COMMUNITIES WE SERVE WHO LACK FINANCIAL RESOURCES HAVE ACCESS TO
NECESSARY HOSPITAL SERVICES. MEDSTAR HEALTH AND ITS HEALTHCARE
FACILITIES WILL:
" TREAT ALL PATIENTS EQUITABLY, WITH DIGNITY, WITH RESPECT AND WITH
COMPASSION.
" SERVE THE EMERGENCY HEALTH CARE NEEDS OF EVERYONE WHO PRESENTS AT
OUR FACILITIES REGARDLESS OF A PATIENT'S ABILITY TO PAY FOR CARE.
" ASSIST THOSE PATIENTS WHO ARE ADMITTED THROUGH OUR ADMISSIONS
PROCESS FOR NON-URGENT, MEDICALLY NECESSARY CARE WHO CANNOT PAY FOR PART
OR ALL OF THE CARE THEY RECEIVE.
BALANCE NEEDED FINANCIAL ASSISTANCE FOR SOME PATIENTS WITH BROADER
FISCAL RESPONSIBILITIES IN ORDER TO KEEP ITS HOSPITALS' DOORS OPEN FOR
ALL WHO MAY NEED CARE IN THE COMMUNITY.
IN MEETING ITS COMMITMENTS, MEDSTAR HEALTH'S FACILITIES WILL WORK WITH
THEIR UNINSURED PATIENTS TO GAIN AN UNDERSTANDING OF EACH PATIENT'S
FINANCIAL RESOURCES PRIOR TO ADMISSION (FOR SCHEDULED SERVICES) OR PRIOR

Schedule H (Form 990) 2010

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TO BILLING (FOR EMERGENCY SERVICES). BASED ON THIS INFORMATION AND
PATIENT ELIGIBILITY, MEDSTAR HEALTH'S FACILITIES WILL ASSIST UNINSURED
PATIENTS WHO RESIDE WITHIN THE COMMUNITIES WE SERVE IN ONE OR MORE OF THE
FOLLOWING WAYS:
" ASSIST WITH ENROLLMENT IN PUBLICLY-FUNDED ENTITLEMENT PROGRAMS
(E.G., MEDICAID).
" ASSIST WITH ENROLLMENT IN PUBLICLY-FUNDED PROGRAMS FOR THE
UNINSURED (E.G., D.C. HEALTHCARE ALLIANCE).
" ASSIST WITH CONSIDERATION OF FUNDING THAT MAY BE AVAILABLE FROM
OTHER CHARITABLE ORGANIZATIONS.
PROVIDE CHARITY CARE AND FINANCIAL ASSISTANCE ACCORDING TO
APPLICABLE GUIDELINES.
PROVIDE FINANCIAL ASSISTANCE FOR PAYMENT OF FACILITY CHARGES USING
A SLIDING SCALE BASED ON PATIENT FAMILY INCOME AND FINANCIAL RESOURCES.
" OFFER PERIODIC PAYMENT PLANS TO ASSIST PATIENTS WITH FINANCING
THEIR HEALTHCARE SERVICES.

Schedule H (Form 990) 2010

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EACH MEDSTAR HEALTH FACILITY (IN COOPERATION AND CONSULTATION WITH THE
FINANCE DIVISION OF MEDSTAR HEALTH) WILL SPECIFY THE COMMUNITIES IT
SERVES BASED ON THE GEOGRAPHIC AREAS IT HAS SERVED HISTORICALLY FOR THE
PURPOSE OF IMPLEMENTING THIS POLICY. EACH FACILITY WILL POST THE POLICY,
INCLUDING A DESCRIPTION OF THE APPLICABLE COMMUNITIES IT SERVES, IN EACH
MAJOR PATIENT REGISTRATION AREA AND IN ANY OTHER AREAS REQUIRED BY
APPLICABLE REGULATIONS, WILL COMMUNICATE THE INFORMATION TO PATIENTS AS
REQUIRED BY THIS POLICY AND APPLICABLE REGULATIONS AND WILL MAKE A COPY
OF THE POLICY AVAILABLE TO ALL PATIENTS.
MEDSTAR HEALTH BELIEVES THAT ITS PATIENTS HAVE PERSONAL RESPONSIBILITIES
RELATED TO THE FINANCIAL ASPECTS OF THEIR HEALTHCARE NEEDS. THE CHARITY
CARE, FINANCIAL ASSISTANCE, AND PERIODIC PAYMENT PLANS AVAILABLE UNDER
THIS POLICY WILL NOT BE AVAILABLE TO THOSE PATIENTS WHO FAIL TO FULFILL
THEIR RESPONSIBILITIES. FOR PURPOSES OF THIS POLICY, PATIENT
RESPONSIBILITIES INCLUDE:
" COMPLETING FINANCIAL DISCLOSURE FORMS NECESSARY TO EVALUATE THEIR

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ELIGIBILITY FOR PUBLICLY-FUNDED HEALTHCARE PROGRAMS, CHARITY CARE
PROGRAMS, AND OTHER FORMS OF FINANCIAL ASSISTANCE. THESE DISCLOSURE
FORMS MUST BE COMPLETED ACCURATELY, TRUTHFULLY, AND TIMELY TO ALLOW
MEDSTAR HEALTH'S FACILITIES TO PROPERLY COUNSEL PATIENTS CONCERNING THE
AVAILABILITY OF FINANCIAL ASSISTANCE.
" WORKING WITH THE FACILITY'S FINANCIAL COUNSELORS AND OTHER
FINANCIAL SERVICES STAFF TO ENSURE THERE IS A COMPLETE UNDERSTANDING OF
THE PATIENT'S FINANCIAL SITUATION AND CONSTRAINTS.
" COMPLETING APPROPRIATE APPLICATIONS FOR PUBLICLY-FUNDED HEALTHCARE
PROGRAMS. THIS RESPONSIBILITY INCLUDES RESPONDING IN A TIMELY FASHION TO
REQUESTS FOR DOCUMENTATION TO SUPPORT ELIGIBILITY.
" MAKING APPLICABLE PAYMENTS FOR SERVICES IN A TIMELY FASHION,
INCLUDING ANY PAYMENTS MADE PURSUANT TO DEFERRED AND PERIODIC PAYMENT
SCHEDULES.
" PROVIDING UPDATED FINANCIAL INFORMATION TO THE FACILITY'S FINANCIAL
COUNSELORS ON A TIMELY BASIS AS THE PATIENT'S CIRCUMSTANCES MAY CHANGE.

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COMMUNITY INFORMATION
PART VI, LINE 4
GEOGRAPHIC: LOCATED IN BALTIMORE CITY, MEDSTAR UNION MEMORIAL HOSPITAL'S
ACTIVITIES, EDUCATIONAL PROGRAMMING AND COMMUNITY PARTNERSHIPS ARE
FOCUSED ON COMMUNITIES LOCATED IN ZIP CODES 21218, 21211, 21213, 21215,
21206, 21212, 21217 AND 21239. THIS INCLUDES THE COMMUNITIES OF
ARLINGTON, CHARLES VILLAGE, CLIFTON-EAST END, DRUID, GOVANS, HAMILTON,
HAMPDEN, NORTHWOOD, OVERLEA AND WAVERLY.
DEMOGRAPHIC:
THE POPULATION OF MEDSTAR UNION MEMORIAL HOSPITAL'S SERVICE AREA IS
APPROXIMATELY TWO-THIRDS AFRICAN AMERICAN (63.5%) AND ONE-THIRD CAUCASIAN
(33.5%) AND SPLIT ALMOST EVENLY BETWEEN MALES (46.6%) AND FEMALES
(53.5%). THE MEDIAN AGE IS 34 YEARS AND AVERAGE LIFE EXPECTANCY IS 72.9
YEARS OF AGE. THE MEDIAN HOUSEHOLD INCOME IS \$38,772, WITH 17.0% OF
HOUSEHOLDS LIVING AT OR BELOW THE FEDERAL POVERTY LINE. ADDITIONALLY, AN
ESTIMATED 9.5% OF BALTIMORE COUNTY RESIDENTS AND 15.2% OF BALTIMORE CITY

Schedule H (Form 990) 2010 Page 8

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RESIDENTS ARE UNINSURED, WHILE 8.5% AND 8.3% OF BALTIMORE COUNTY AND
BALTIMORE CITY RESIDENTS, RESPECTIVELY, RECEIVE MEDICAID.
PROMOTION OF COMMUNITY HEALTH
PART VI, LINE 5
AS A COMMUNITY PARTNER, MUMH ENGAGES IN A NUMBER OF COMMUNITY BENEFIT
ACTIVITIES TO IMPROVE AND PROMOTE THE HEALTH AND WELL-BEING OF THE
COMMUNITY. A PARTNERSHIP WITH SHEPHERD'S CLINIC, A NURSE EXTERN PROGRAM,
AND COMMUNITY SPONSORSHIPS ARE THREE EXAMPLES OF COMMUNITY BUILDING
ACTIVITIES.
SHEPHERD'S CLINIC IS A HEALTH CARE CLINIC FOR UNINSURED RESIDENTS OF
BALTIMORE. A TEAM OF 250 VOLUNTEERS MANAGE APPROXIMATELY 4,000 PATIENT
VISITS EACH YEAR. THE CLINIC MEETS A VITAL NEED, PROVIDING PRIMARY HEALTH
CARE TO WORKING ADULTS AND THE UNEMPLOYED WHO ARE UNINSURED. MUMH
DOCTORS, RETIRED DOCTORS, NURSES AND THERAPISTS ARE MAINSTAYS OF THE
VOLUNTEER WORKFORCE, AND THE HOSPITAL'S THIRD-YEAR MEDICAL RESIDENTS EACH
VOLUNTEER WORKFORCE, AND THE HOSPITAL'S THIRD-YEAR MEDICAL RESIDENTS EACH

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SPEND TWO TO FOUR WEEKS WORKING AT THE CLINIC. MUMH ALSO PROVIDES A PAID
MEDICAL DIRECTOR AND SUPERVISOR.
MEDSTAR UNION MEMORIAL HOSPITAL PROVIDES AN ASSORTMENT OF SUBSIDIES TO
MEET THE NEEDS OF ITS PATIENT POPULATION AND ITS COMMUNITY. HOSPITALIST
SUBSIDIES ENSURE 24/7 SERVICES IN THE HOSPITAL AND FOCUS ON PREVENTIVE
HEALTH MEASURES AND HEALTH STATUS IMPROVEMENT FOR THE COMMUNITY.
OUTPATIENT RENAL REIMBURSEMENT DOES NOT EXCEED THE COST OF PROVIDING THE
PROGRAM, HOWEVER, RENAL SERVICES ARE NEEDED IN THE COMMUNITY AND THIS
SERVICE IS PROVIDED AT A NEGATIVE MARGIN. OTHER SUBSIDIES INCLUDE
PSYCHIATRY, EMERGENCY ROOM, AND PEDIATRIC SERVICES.
AFFILIATED HEALTH CARE SYSTEM
PART VI, LINE 6
AS A PROUD MEMBER OF MEDSTAR HEALTH, MEDSTAR UNION MEMORIAL HOSPITAL IS
ABLE TO EXPAND ITS CAPACITY TO MEET THE NEEDS OF THE COMMUNITY BY
PARTNERING WITH OTHER MEDSTAR HOSPITALS AND ASSOCIATED ENTITIES. MEDSTAR

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- 1 Required descriptions. Provide the descriptions required for Part I, lines 3c, 6a, and 7; Part II; Part III, lines 4, 8, and 9b; and Part V, Section B, lines 1j, 3, 4, 5c, 6i, 7, 11h, 13g, 15e, 16e, 17e, 18d, 19d, 20, and 21.
- 2 Needs assessment. Describe how the organization assesses the health care needs of the communities it serves, in addition to any needs assessments reported in Part V, Section B.
- 3 Patient education of eligibility for assistance. Describe how the organization informs and educates patients and persons who may be billed for patient care about their eligibility for assistance under federal, state, or local government programs or under the organization's financial assistance policy.
- 4 Community Information. Describe the community the organization serves, taking into account the geographic area and demographic constituents it serves.
- 5 Promotion of community health. Provide any other information important to describing how the organization's hospitals facilities or other health care facilities further its exempt purpose by promoting the health of the community (e.g., open medical staff, community board, use of surplus funds, etc.).
- 6 Affiliated health care system. If the organization is part of an affiliated health care system, describe the respective roles of the organization and its affiliates in promoting the health of the communities served.
- 7 State filing of community benefit report. If applicable, identify all states with which the organization, or a related organization, files a community benefit report.

HEALTH RESOURCES ASSIST THE HOSPITAL IN COMMUNITY HEALTH PLANNING TO MEET
THE NEEDS OF THE UNINSURED AND OTHER VULNERABLE POPULATIONS. THROUGH ITS
COMMUNITY HEALTH FUNCTION, MEDSTAR HEALTH PROVIDES MEDSTAR UNION MEMORIAL
HOSPITAL WITH TECHNICAL SUPPORT TO ENHANCE COMMUNITY HEALTH PROGRAMMING
AND EVALUATION. MEDSTAR'S CORPORATE PHILANTHROPY DIVISION IDENTIFIES
PUBLIC AND PRIVATE FUNDING SOURCES TO ENSURE THE AVAILABILITY OF HIGH
QUALITY HEALTH SERVICES, REGARDLESS OF ABILITY TO PAY.
STATE FILING OF COMMUNITY BENEFIT REPORT
PART VI, LINE 7
THE COMMUNITY BENEFIT REPORT FOR MEDSTAR UNION MEMORIAL HOSPITAL IS ONLY
FILED IN THE STATE OF MARYLAND.

Department of the Treasury

Name of the organization

Internal Revenue Service

Compensation Information

For certain Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

➤ Complete if the organization answered "Yes" to Form 990, Part IV, line 23.

► Attach to Form 990. ► See separate instructions.

OMB No. 1545-0047

2010

Open to Public Inspection

Employer identification number

THE UNION MEMORIAL HOSPITAL, INC. 52-0591685 **Questions Regarding Compensation** Part I No Yes 1a Check the appropriate box(es) if the organization provided any of the following to or for a person listed in Form 990, Part VII, Section A, line 1a. Complete Part III to provide any relevant information regarding these items. First-class or charter travel Housing allowance or residence for personal use Travel for companions Payments for business use of personal residence Tax indemnification and gross-up payments Health or social club dues or initiation fees Personal services (e.g., maid, chauffeur, chef) Discretionary spending account If any of the boxes on line 1a are checked, did the organization follow a written policy regarding payment or reimbursement or provision of all of the expenses described above? If "No," complete Part III to X 1b Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all officers, directors, trustees, and the CEO/Executive Director, regarding the items checked in line 1a? X 2 Indicate which, if any, of the following the organization uses to establish the compensation of the organization's CEO/Executive Director. Check all that apply. X Compensation committee Written employment contract X Independent compensation consultant Compensation survey or study X Form 990 of other organizations Approval by the board or compensation committee During the year, did any person listed in Form 990, Part VII, Section A, line 1a, with respect to the filing organization or a related organization: Receive a severance payment or change-of-control payment from the organization or a related organization? X 4a b Participate in, or receive payment from, a supplemental nonqualified retirement plan? X 4b Participate in, or receive payment from, an equity-based compensation arrangement? X 4c If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III. Only section 501(c)(3) and 501(c)(4) organizations must complete lines 5-9. For persons listed in Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the revenues of: a The organization? Х 5a X 5b If "Yes" to line 5a or 5b, describe in Part III. For persons listed in Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the net earnings of: a The organization? X 6a b Any related organization? X 6b If "Yes" to line 6a or 6b, describe in Part III. For persons listed in Form 990, Part VII, Section A, line 1a, did the organization provide any non-fixed payments not described in lines 5 and 6? If "Yes," describe in Part III X 7 Were any amounts reported in Form 990, Part VII, paid or accrued pursuant to a contract that was subject to the initial contract exception described in Regulations section 53.4958-4(a)(3)? If "Yes," describe Х 8 If "Yes" to line 8, did the organization also follow the rebuttable presumption procedure described in

For Paperwork Reduction Act Notice, see the instructions for Form 990.

V 10-8.3

Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed Part II

For each individual whose compensation must be reported in Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii). Do not list any individuals that are not listed on Form 990, Part VII.

Note. The sum of columns (B)(i)-(iii) must equal the applicable column (D) or column (E) amounts on Form 990, Part VII, line 1a.

		(B) Breakdown of W	of W-2 and/or 1099-MISC compensation	compensation	(C) Retirement and	(D) Nontaxable	(E) Total of columns	(F) Compensation
(A) Name		(i) Base compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation	other deferred compensation	benefits	(B)(I)-(D)	reported in prior Form 990-EZ
	8	0	0		0	0	0	0.
1 KENNETH A SAMET	E	1,180,163.	1,354,791.	590,140.	112,797.	19,468.	3,257,359.	.0
	ε	0	0	505,173.	0	0.	505,173.	0
2 HARRISON RIDER III	€	171,424.	227,907.	0	10,366.	5,676.	415,373.	.0
	ε	335, 753.	116,136.	0	7,822.	19,686.	479,397.	0
3 STUART BELL	E	0	0	0	0	0	0	.0
	ε	240,241.	87,662.	0	10,843.	13,031.	351,777.	0.
4 JOSEPH SMITH	ε	0	0	0	0	0	0	.0
	8	387,257.	195,968.	0	8,781.	15,695.	607,701.	0
5 BRADLEY CHAMBERS	€	0	0	0	0	0	.0	0.
	ε	. 777.	50,000.	0	23,223.	18,607.	1,080,607.	0.
6 LESLIE MATTHEWS MD	€	0	0	0	0	0	0	0
	ε	176,616.	24,840.	0	2,321.	12,404.	216,181.	0.
7 STEPHEN KOENIGSBERG	€	0	0	0	0	0	0	0
	ε	171,055.	25,500.	0	16,199.	7,554.	220,308.	0.
8 SHARON BOTTCHER	€	0	0	0	0	0.	0.	0.
	ε	157,160.	0	0	9,662.	14,115.	180,937.	0.
9 CHERYL LUNNEN	Ξ	0	0	0	0	0	0	0.
	ε	155,962.	29,831.	0	20,469.	12,183.	218,445.	.0
10 NEIL MACDONALD	€	0	0	0	0	0	0.	0.
	ε	785,113.	200,575.	0	12,250.	17,543.	1,015,481.	0
11 RICHARD LEVINE	E	0	0	.0	0.	. 0	0.	0.
	ε	1,306,450.	186,554.	0	3,825.	7,106.	1,503,935.	0
12 FRANK EBERT	E	0	0	0	.0	0.		0.
	€	951,089.	25,767.	0	188.	18,504.	995,548.	0.
13 PAUL ASDOURIAN	E	0	0	0	0	0		0.
	ε	824,929.	206,172.	0	549.	17,853.	1,049,503.	0
14 HENRY BOUCHER	€	0	0.	0	0.	0.	0	0.
	ε	775,718.	0	0	8,390.	17,584.	801,692.	0.
15 JOHN WANG	€	0	0.	.0	0.	0		0.
	Θ	115,373.	0.	0	6,467.	1,286.	123,126.	0.
16 PHILIP BUESCHER MD	€		0	.0	0.	.0	0.	0.
							Sche	Schedule J (Form 990) 2010

Part III Supplemental Information

Complete this part to provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 4c, 5a, 5b, 6a, 6b, 7, and 8. Also complete this part for any additional information.

SOCIAL CLUB DUES

SCHEDULE J, PART I, LINE 1

THE ORGANIZATION PAID SOCIAL CLUB DUES FOR TWO OF ITS OFFICERS DURING

THIS YEAR. PARTICIPATION IN THESE ACTIVITIES BY THE OFFICERS WAS FOR

BUSINESS PURPOSES, AND HELPED THE ORGANIZATION FURTHER ITS EXEMPT

PURPOSES

SUPPLEMENTAL RETIREMENT PLAN

SCHEDULE J, PART I, LINE 4B

KENNETH SAMET

KENNETH SAMET'S OTHER REPORTABLE COMPENSATION IN PART II, COLUMN

(III) INCLUDES \$568,506 REPRESENTING MR. SAMET'S ACCRUED BENEFIT IN

SUPPLEMENTAL RETIREMENT PLAN, WHICH WAS EARNED DURING THE PAST 22 YEARS

THIS AMOUNT WAS NOT ACTUALLY PAID TO MR. SAMET, BUT WAS OF SERVICE.

REPORTED AS COMPENSATION UNDER FICA TAX-REPORTING RULES.

HARRISON RIDER

Schedule J (Form 990) 2010

1793311

Part III Supplemental Information

Complete this part to provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 4c, 5a, 5b, 6a, 6b, 7, and 8. Also complete this part for any additional information.

HARRISON RIDER'S OTHER REPORTABLE COMPENSATION IN PART II, COLUMN (B)

(III) INCLUDES \$143,394 REPRESENTING THE AMOUNT OF SUPPLEMENTAL

RETIREMENT BENEFIT PAYMENTS RELATING TO PRIOR YEARS OF SERVICE. IN

ADDITION, PART II, COLUMN (B) (III) INCLUDES \$275,561 RELATING TO INCOME

REALIZED IN THE CURRENT YEAR FROM A DISTRIBUTION TO MR. RIDER FROM A

NONQUALIFIED DEFERRED COMPENSATION PLAN.

Schedule J (Form 990) 2010

V 10-8.3

SCHEDULE L (Form 990 or 990-EZ)

Transactions With Interested Persons

► Complete if the organization answered
"Yes" on Form 990, Part IV, line 25a, 25b, 26, 27, 28a, 28b, or 28c,
or Form 990-EZ, Part V, line 38a or 40b.

► Attach to Form 990 or Form 990-EZ. ► See separate instructions.

OMB No. 1545-0047 Open To Public Inspection

Department of the Treasury Internal Revenue Service

	IION MEMORIAL HOSPITAL,	INC.						ipioyer 52	- 059			•	
Part I	Excess Benefit Transactions (Complete if the organization answ	section 5	01(c) s" on	(3) and Form	d section 501(c)(4) 990, Part IV, line 2	organizatio 25a or 25b, o	ns only) or Form					b.	s
1	(a) Name of disqualified person	n			(b) Description	n of tran	saction					Corrected
(4)			- 0									Y	es N
(1)				-								-	+-
(2)			_	9			-				- 1	-	+-
(3)												-	-
(4)				-							-		-
(5)			-									-	+
(6) 2 Ent	ter the amount of tax imposed on th	o organia	otion	mana	goro or disqualifie	d namana di	ring the	14000			-		
und	der section 4958	2, above	, rein	nburse			· · · ·			\$_ \$_			
	Complete if the organization answa) Name of interested person and purpos		(b) Los	n to orfrom	(c) Original principal amount	(d) Baland			V, line default?	(f) Ap		(g) V	
			the org	panization?	principal amount					comm	ard or nittee?	agree	ment
			То	From	1			Yes	No	Yes	No	Yes	No
(1)													
(2)											AI.		
(3)													
(4)						1							
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(9)	<u> </u>			1						F.			
(10)					an'es X. ii ii k		1				<u> </u>		
Fotal Part III	Grants or Assistance Benefit Complete if the organization answ	ing Inter	este	d Per	sons.								
	(a) Name of interested person	(b)	Relat	ionship	between interested perso organization	on and the	(c)	Amoui	nt and	type c	of assis	stance	
(1)		- 1											
(2)								П					
(3)													
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(9)	70.0042												
(10)													

For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

Schedule L (Form 990 or 990-EZ) 2010

Schedule L (Form 990 or 990-EZ) 2010

Page 2

Part IV Business Transactions Involving Interested Persons.

Complete if the organization answered "Yes" on Form 990, Part IV, line 28a, 28b, or 28c.

(a) Name of interested person	(b) Relationship between interested person and the organization	(c) Amount of transaction	(d) Description of transaction	(e) Sharing of organization's revenues?	
				Yes	No
(1) GREATER CHESAPEAKE ORTHOPEDIC ASSOCIATES	SEE SCHEDULE L, PART V	6,700,000.	MANAGEMENT & SUPPORT SERVICES		ж
(2) GREATER CHESAPEAKE ORTHOPEDIC ASSOCIATES	SEE SCHEDULE L, PART V	6,700,000.	MANAGEMENT & SUPPORT SERVICES		ж
(3) GREATER CHESAPEAKE ORTHOPEDIC ASSOCIATES	SEE SCHEDULE L, PART V	6,700,000.	MANAGEMENT & SUPPORT SERVICES		х
(4) GREATER CHESAPEAKE ORTHOPEDIC ASSOCIATES	SEE SCHEDULE L, PART V	6,700,000.	MANAGEMENT & SUPPORT SERVICES		х
(5) GREATER CHESAPEAKE ORTHOPEDIC ASSOCIATES	SEE SCHEDULE L, PART V	6,700,000.	MANAGEMENT & SUPPORT SERVICES		х
(6)		11 9			
(7)					
(8)					
(9)	=			1	
(10)			A CONTRACTOR OF THE PARTY OF TH	1	

Part V Supplemental Information

Complete this part to provide additional information for responses to questions on Schedule L (see instructions).

BUSINESS TRANSACTION INVOLVING INTERESTED PERSON

SCHEDULE L, PART IV

DOCTORS LESLIE MATTHEWS (A BOARD MEMBER OF UNION MEMORIAL HOSPITAL),

FRANK EBERT, RICHARD LEVINE, HENRY BOUCHER, AND PAUL ASDOURIAN (ALL

HIGHLY COMPENSATED EMPLOYEES OF UNION MEMORIAL HOSPITAL) EACH OWN MORE

THAN 5% OF GREATER CHESAPEAKE ORTHOPEDIC ASSOCIATES, LLC (GCOA), WHICH

PROVIDES PRACTICE MANAGEMENT AND SUPPORT SERVICES TO UNION MEMORIAL

HOSPITAL'S ORTHOPEDIC SURGEONS. GCOA'S GROSS REVENUES RECEIVED FROM THE

HOSPITAL FOR THESE SERVICES FOR THE YEAR WAS \$6.7M.

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SCHEDULE O (Form 990 or 990-EZ)

Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information.

► Attach to Form 990 or 990-EZ.

OMB No. 1545-0047

2010

Open to Public Inspection

Department of the Treasury Internal Revenue Service Name of the organization

THE UNION MEMORIAL HOSPITAL, INC.

Employer identification number 52-0591685

EXEMPT PURPOSE ACHIEVEMENTS

PART III, LINE 4A

THE HOSPITAL IS DESIGNATED BY THE U.S. CONGRESS AS A REGIONAL TRAUMA
CENTER FOR HAND AND UPPER EXTREMITY INJURIES AND DISEASE AND IS
RECOGNIZED AS AN ADVANCED PRIMARY STROKE CENTER BY THE JOINT COMMISSION.
MUMH WAS RECOGNIZED BY US NEWS AND WORLD REPORT AS ONE OF THE NATION'S
TOP 50 HOSPITALS FOR CARDIOLOGY AND HEART SURGERY, ORTHOPEDICS, AND
DIABETES AND ENDOCRINOLOGY. FOR THE FIFTH CONSECUTIVE YEAR, THE HOSPITAL
WAS THE RECIPIENT OF THE DELMARVA FOUNDATION MEDICARE EXCELLENCE AWARD
FOR QUALITY IMPROVEMENT.

ORGANIZATION MEMBERS

PART VI, LINE 6

THE ORGANIZATION IS AN AFFILIATE AND SUBSIDIARY OF MEDSTAR HEALTH, INC., A TAX-EXEMPT MARYLAND NON-STOCK CORPORATION. MEDSTAR HEALTH, INC., OR ONE OF ITS AFFILIATES AND SUBSIDIARIES, IS THE SOLE MEMBER OF THE ORGANIZATION.

DESCRIPTION OF MEMEBRS

PART VI, LINE 7A

AS AN AFFILIATE AND SUBSIDIARY OF MEDSTAR HEALTH, INC., A TAX-EXEMPT

MARYLAND NON-STOCK CORPORATION, THE ORGANIZATION MAY RECOMMEND PERSON(S)

FOR MEMBERSHIP ON THE ORGANIZATION'S GOVERNING BODY. ANY SUCH

RECOMMENDATION BY THE ORGANIZATION IS SUBJECT TO APPROVAL BY THE

GOVERNANCE COMMITTEE OF THE BOARD OF DIRECTORS OF MEDSTAR HEALTH, INC.

THE BOARD OF MEDSTAR HEALTH, INC. HAS DELEGATED CERTAIN APPROVAL

AUTHORITY TO THE GOVERNANCE COMMITTEE AND THE PRESIDENT & CEO OF MEDSTAR

HEALTH, INC.

DECISIONS OF GOVERNING BODY

PART VII, LINE 7B

AS AN AFFILIATE AND SUBSIDIARY OF MEDSTAR HEALTH, INC., A TAX-EXEMPT MARYLAND NON-STOCK CORPORATION, THE BYLAWS OF THE ORGANIZATION ARE SUBJECT TO CERTAIN RESERVED POWERS, WHICH PROVIDE THAT THE SOLE MEMBER OF THE ORGANIZATION MUST APPROVE CERTAIN DECISIONS, INCLUDING BUT NOT LIMITED TO MATTERS CONCERNING THE SALE OR PURCHASE OF REAL OR PERSONAL PROPERTY, CAPITAL BUDGETS, STRATEGIC PLANNING, INVESTMENTS, AND CORPORATE GOVERNANCE.

PROCESS FOR REVIEWING FORM 990

PART VI, LINE 11B

THE PROCESS FOR REVIEWING THE FORM 990 INCLUDED EDUCATION AND
TRANSPARENCY. SENIOR FINANCIAL EXECUTIVES, WORKING WITH INDEPENDENT
OUTSIDE EXPERTS, THOROUGHLY REVIEWED FORM 990 AND ACCOMPANYING
INSTRUCTIONS. IN ADDITION, SENIOR EXECUTIVES REVIEWED THE RELEVANT
SECTIONS OF THE FORM 990 WITH THE FOLLOWING COMMITTEES OF THE
ORGANIZATION'S GOVERNING BODY: FINANCE, AUDIT, GOVERNANCE, STRATEGIC
PLANNING, AND EXECUTIVE COMPENSATION. FOLLOWING THESE MEETINGS, THE
GOVERNING BODY WAS PROVIDED A COPY OF THE FORM 990 IN ITS FINAL FORM AND
GIVEN AN OPPORTUNITY TO PROVIDE ANY INPUT OR COMMENTS RELATING TO THE

FORM 990 PRIOR TO ITS FILING.

CONFLICT OF INTEREST POLICY

PART VI, LINE 12C

APPOINTMENT OF BOARDS OF DIRECTORS

MEDSTAR HEALTH (AND ITS SUBSIDIARIES) REQUIRE ALL NOMINATED DIRECTORS,

PRIOR TO THEIR APPOINTMENT OR ELECTION, TO DISCLOSE THE EXISTENCE OF (OR

POTENTIAL EXISTENCE OF) ANY TRANSACTION WITH MEDSTAR THAT WOULD RESULT IN

A CONFLICT OF INTEREST. SUCH DISCLOSURES (IF ANY) ARE REVIEWED BY THE

GOVERNANCE COMMITTEE OF THE MEDSTAR HEALTH BOARD OF DIRECTORS WHICH

DETERMINES HOW THE MATTER SHOULD BE RESOLVED.

ANNUAL DISCLOSURES - ALL OFFICERS, DIRECTORS, AND SENIOR MANAGERS

ALL OFFICERS, DIRECTORS AND SENIOR MANAGERS ARE REQUIRED, NOT LESS THAN ANNUALLY, TO COMPLETE A SURVEY OF QUESTIONS CONCERNING ANY TRANSACTIONS OR RELATIONSHIPS WHICH WOULD OR COULD REPRESENT A CONFLICT OF INTEREST.

SUCH DISCLOSURES (IF ANY) ARE REVIEWED BY THE GOVERNANCE COMMITTEE OF THE MEDSTAR HEALTH BOARD OF DIRECTORS WHICH DETERMINES HOW THE MATTER SHOULD BE RESOLVED.

EXECUTIVE COMPENSATION PROCESS

PART VI, LINE 15

THE EXECUTIVE COMPENSATION COMMITTEE OF THE BOARD OF DIRECTORS OF MEDSTAR HEALTH, INC. (THE "COMMITTEE") HAS OVERSIGHT OVER THE EXECUTIVE

COMPENSATION PROGRAM (THE "PROGRAM") OF MEDSTAR HEALTH, INC. AND ITS AFFILIATES. TOTAL COMPENSATION FOR THE TOP MANAGEMENT OFFICIALS, OFFICERS AND KEY EMPLOYEES OF MEDSTAR HEALTH, INC. AND ITS AFFILIATES ARE REVIEWED AND APPROVED BY THE COMMITTEE WITH ASSISTANCE AND GUIDANCE FROM AN INDEPENDENT THIRD PARTY ADVISOR. THE MEMBERS OF THE COMMITTEE ARE INDEPENDENT FROM ALL OF THE PARTICIPANTS IN THE PROGRAM.

THE MAIN OBJECTIVE OF THE PROGRAM IS TO PROVIDE MARKET COMPETITIVE TOTAL COMPENSATION THAT IS INTERNALLY EQUITABLE AND HAS A STRONG PAY-FOR-PERFORMANCE LINKAGE. PERFORMANCE IS EVALUATED AT THE SYSTEM. OPERATING UNIT, AND INDIVIDUAL LEVELS. THE OVERALL TOTAL COMPENSATION PHILOSOPHY IS MANAGED AT THE 75TH PERCENTILE OF THE COMPETITIVE MARKET FOR COMPARABLE SIZE (NET REVENUE) AND TYPE ("TAX-EXEMPT HEALTHCARE ORGANIZATIONS"). WHERE APPROPRIATE, ADDITIONAL INDUSTRY DATA IS CONSIDERED (GENERAL BUSINESS AND/OR TAXABLE HEALTHCARE) FOR SELECTED POSITIONS THAT CAN BE RECRUITED FROM OR POTENTIALLY LOST TO THESE INDUSTRIES (E.G., INFORMATION TECHNOLOGY, FINANCE, ETC.).

THE COMMITTEE HAS ENGAGED ERNST & YOUNG LLP ("E&Y") TO SERVE AS AN ADVISOR ON THE REASONABLENESS AND COMPETITIVENESS OF THE PROGRAM. IN DETERMINING REASONABLENESS AND COMPETITIVENESS, E&Y REVIEWS MARKET PRACTICES AND TRENDS, AND MAKES RECOMMENDATIONS RELATED TO THE PROGRAM. E&Y UTILIZES INFORMATION FROM CUSTOM SURVEYS, NATIONAL COMPENSATION SURVEYS, PROPRIETARY DATABASES, AND CLIENT EXPERIENCES TO DETERMINE ITS FINAL RECOMMENDATIONS. E&Y PRESENTS THEIR FINDINGS AND RECOMMENDATIONS

Name of the organization
THE UNION MEMORIAL HOSPITAL, INC.

Employer identification number

52-0591685

TO THE COMMITTEE. THE COMMITTEE MAKES THE FINAL DECISIONS ON ALL OF THE COMPENSATION DETERMINATIONS OF THE PROGRAM. ALL DECISIONS MADE BY THE COMMITTEE ARE CONTEMPORANEOUSLY DOCUMENTED.

FINANCIAL STATEMENTS AVAILABILITY

PART VI, LINE 19

MEDSTAR HEALTH POSTS ITS ANNUAL FINANCIAL AUDIT AND QUARTERLY FINANCIAL REPORTS TO THE ELECTRONIC MUNICIPAL MARKET ACCESS (EMMA) SYSTEM. THE ORGANIZATION ALSO E-MAILS ITS ANNUAL AND QUARTERLY DISCLOSURES TO HOLDERS OF THE COMPANY'S PUBLICLY TRADED DEBT. THE COMPANY'S GOVERNANCE DOCUMENTS AND CONFLICTS OF INTEREST POLICIES ARE AVAILABLE UPON REQUEST THROUGH ITS CORPORATE (OR AS APPLICABLE ENTITY) PUBLIC INFORMATION OFFICES.

FINANCIAL SATEMENTS AND REPORTING

PART XI, LINE 2C

THE UNION MEMORIAL HOSPITAL IS PART OF THE MEDSTAR HEALTH, INC. AUDIT AND SUBJECT TO OVERSIGHT BY THE AUDIT COMMITTEE OF THE MEDSTAR BOARD.

OTHER CHANGES IN NET ASSETS

PART XI, LINE 5

EQUITY TRANSFERS- NET ASSETS......\$ (21,047,119)

UNREALIZED GAIN ON INVESTMENTS..... 5,933,450

TOTAL \$ (15,113,669)

Page 2

Name of the organization

THE UNION MEMORIAL HOSPITAL, INC.

Employer Identification number 52-0591685

ATTACHMENT 1

FORM 990, PART III, LINE 1 - ORGANIZATION'S MISSION

AS A PROUD MEMBER OF MEDSTAR HEALTH, MEDSTAR UNION MEMORIAL HOSPITAL'S MISSION IS TO BE A COMPREHENSIVE HOSPITAL WITH REGIONAL SPECIALTY SERVICES OF DISTINCTION AND QUALITY COMMUNITY SERVICES, ALL ENHANCED BY CLINICAL EDUCATION AND RESEARCH. MEDSTAR UNION MEMORIAL HOSPITAL (MUMH) IS AN ACUTE CARE HOSPITAL LOCATED IN THE NORTH-CENTRAL SECTION OF BALTIMORE, MARYLAND. IN FISCAL YEAR 2011, MUMH HAD 14,979 INPATIENT ADMISSIONS, 105,662 OUTPATIENT VISITS, AND 58,213 EMERGENCY VISITS.

ATTACHMENT 2

PART VII - CONTINUATION OF OFFICERS, DIRECTORS, TRUSTEES,
KEY EMPLOYEES AND HIGHEST COMPENSATED EMPLOYEES

(1)=IND.TRUSTEE/DIR. (2)=INS.TRUSTEE (3)=OFFICER (4)=KEY EMP. (5)=HIGHEST COMP. (6)=FORMER

			(C) POSITION	COMPE	NSATION FROM	
	(A) NAME AND TITLE	(B) HOURS	(1)(2)(3)(4)(5)(6)	(D) ORG. (E) REL. ORG.	(f)other
29	HENRY BOUCHER					
	PHYSICIAN	40.00	X	1,031,101.	0.	18,402.
30	JOHN WANG					
	MEDICAL DIRECTOR	40.00	X	775,718.	0.	25,974.
31	HARRISON RIDER III					
	PRESIDENT/FORMER OFFICER	40.00	X	505,173.	399,331.	16,042.
32	PHILIP BUESCHER MD					
	FORMER DIRECTOR	40.00	X	115,373.	0.	7,753.

ATTACHMENT 3

FORM 990, PART VII, COLUMN B - ESTIMATED AVERAGE PER WEEK

NAME AND TITLE

HOURS DEVOTED FOR RELATED ORGANIZATION

KENNETH A SAMET

DIRECTOR

40.00

Name of the organization
THE UNION MEMORIAL HOSPITAL, INC.

Employer identification number 52-0591685

ATTACHMENT 4

990, PART VII- COMPENSATION OF THE FIVE HIGHEST PAID IND. CONTRACTORS

NAME AND ADDRESS	DESCRIPTION OF SERVICES	COMPENSATION
PARKWAY ANESTHESIOLOGISTS 201 E UNIVERSITY PARKWAY	MEDICAL SERVICES	12,408,205.
BALTIMORE, MD 21218		
GREATER CHESAPEAKE ORTHOPAEDIC 201 E UNIVERSITY PARKWAY	MEDICAL SERVICES	6,355,495.
BALTIMORE, MD 21218	š.	
NURSEFINDERS	MEDICAL STAFFING	4,642,114.
PO BOX 910738		
DALLAS, TX 75391-0738		
CROTHALL SVCS GROUP	FACILITIES MGMT	4,591,154.
13028 COLLECTIONS CENTER DRIVE CHICAGO, IL 60693		
MORRISON MANAGEMENT SPECIALIST	FOOD SVC PROVIDER	3,772,689.
4721 MORRISON DRIVE	FOOD BYC FROYIDER	3,772,003.
MOBILE, AL 36609		
TOTAL COMPENS	SATION	31,769,657.

Department of the Treasury Internal Revenue Service

Name of the organization

Part I

2010 Inspection

OMB No. 1545-0047

Employer identification number 52-0591685

► Complete If the organization answered "Yes" to Form 990, Part IV, line 33, 34, 35, 36, or 37. ▼ See separate Instructions. ▶ Attach to Form 990.

Related Organizations and Unrelated Partnerships

Identification of Disregarded Entitles (Complete if the organization answered "Yes" on Form 990, Part IV, line 33.) THE UNION MEMORIAL HOSPITAL,

INC.

(a) Name, address, and EIN of disregarded entity	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Total income	(e) End-of-year assets	(f) Direct controlling entity
(1) MEDSTAR HEALTH ANESTHESIA SERVICES D LLC 20-5909921 201 EAST UNIVERSITY PARKWAY BALTIMORE, MD 21218	HEALTH SVCS	QW.	10,954,193.	A/N .090,787,1	N/A
(2) BALTIMORE/WASHINGTON PATHOLOGY GROUP LLC 52-2242146 201 EAST UNIVERSITY PARKWAY BALTIMORE, MD 21218	HEALTH SVCS	MD	784,182.	190,386. N/A	N/A
(3) UNION MEMORIAL IMAGING, LLC 27-2549579 201 EAST UNIVERSITY PARKWAY BALTIMORE, MD 21218	HEALTH SVCS	CIM	2,415,643.	428,252. N/A	N/A
(4)					
(5)					
(9)					

art II	Identification of Related Tax-Exempt Organizations (Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it hat one or more related tax-exempt organizations during the tax year.)	ad

(a) Name, address, and EIN of related organization	related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Exempt Code section	(e) Public charity status (if section 501(c)(3))	(f) Direct controlling entity	(g) Section 512(b)(13) controlled entity?	2(b)(13) led ?
							Yes	No
(1) CHURCH HOME CORPORATION 5565 STERRETT PLACE, 5TH PLOOR	23-7374724 COLUMBIA, MD 21044	MEDICAL FUND	MD.	501 (C) (3)	PF	N/A	×	
(2) FRANKLIN SQUARE HOSPITAL CENTER, INC. 9000 FRANKLIN SQUARE DRIVE	INC. 52-0608007 BALTIMORE, ND 21237	HOSPTTAT,	Œ	501 (C) (3)		N/A	×	
(3) HARBOR HOSPITAL, INC.	52-0491660 BALTIMORE, MD 21225	HOSPITAL		501 (C) (3)	3	N/A	×	
(4) MEDSTAR HEALTH, INC. 5565 STERRETT PLACE, 5TH FLOOR	52-2087445 COLUMBIA, MD 21044	MEDICAL SVCS	MD.	501 (C) (3)	11B II	N/A		×
(5) MONTGOMENY GENERAL HOSPITAL 18101 PRINCE PHILIP DRIVE	52-0646893 OLNEY, ND 20832	HOSPITAL	QV QV	501(C)(3)	e	N/A	×	
(6) THE GOOD SAMARITAN HOSPITAL OF WARYLAND, 5601 LOCH RAVEN BLVD BAL	52-0591607 BALTINORE, ND 21239	HOSPITAL	Ð	501(C)(3)	3	N/A	×	
(7) MEDSTAR RESEARCH INSTITUTE 108 IRVING STREET NW	52-6056274 WASHINGTON, DC 20010	HOSPITAL	DC	501(C)(3)	3	N/A	×	
For Paperwork Reduction Act Notice, see the Instructions for Form 990	structions for Form 990.					Schedu	Schedule R (Form 990) 2010	90) 2010

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Department of the Treasury Internal Revenue Service

Name of the organization

THE UNION MEMORIAL HOSPITAL, INC.

Part

Related Organizations and Unrelated Partnerships

► Complete If the organization answered "Yes" to Form 990, Part IV, line 33, 34, 35, 36, or 37. ► See separate instructions. ▶ Attach to Form 990.

Identification of Disregarded Entities (Complete if the organization answered "Yes" on Form 990, Part IV, line 33.)

2010 Open to Public Inspection

OMB No. 1545-0047

Employer Identification number

52-0591685

(a) Name, address, and EIN of disregarded entity	ā	(b) Primary activity	(c) Legal domicile (state	(d) Total Income	(e) End-of-year assets	(f) Direct controlling
			(A)			, and a second
(2)						
(3)						
(4)		8				
(5)					- 2	
(9)						
Identification of Related Tax-Exempt Organizations (Complete one or more related tax-exempt organizations during the tax year.)	(Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had he tax year.)	ganization answ	ered "Yes" on !	orm 990, Part N	/, line 34 becaus	e it had
(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Exempt Code section	(e) Public charity status (if section 50 t (c)(3))	(f) Direct controlling entity	(g) Section 512(b)(13) controlled entity?
						Yes No
(1) THE MEDSTAR-GEORGETOWN MEDICAL CENTER, I 52-2218584 HOPSITAL ADMIN, I MAIN BLDG NASHINGTON, DC 20007 HOPSITAL ADMIN, I WAIN BLDG	HOSPITAL	DC	501(C)(3)	8	N/A	×
(2) WASHINGTON HOSPITAL CENTER CORPORATION 52-1272129 110 IRVING STREET NW WASHINGTON, DC 20010 HO	HOSPITAL	DC	501(C)(3)	е	N/A	×
(3) HH MEDSTAR HEALTH, INC. 52-1542230 SS65 STERRETT FLACE STER FLOOR COLUMBIA, MD 21044 ME	MEDICAL SVCS	QV.	501 (C) (3)	11B II	N/A	×
(4) BAY DEVELOPMENT CORP 5565 STERRETT FLOOR COLUMBIA, ND 21044 FO	FOUNDATION	QW.	501 (C) (3)	11A I	N/A	×
(5) BAY LIFE SERVICES, INC. 52-1496539 SEGS STERRETT PLACE, STH FLOOR COLUMBIA, ND 21044 ME	MENTAL HEALTH MD	Æ	501(C)(3)	6	N/A	×
(6) MEDSTAR SURGERY CENTER, INC. 52-1061679 4061 FOWDERWILL ROAD, SUITE 21 CALVERTON, MD 20705 MB	MEDICAL SVCS	QV QV	501 (C) (3)	6	N/A	×
(7) CHURCH HOME AND HOSPITAL OF THE CITY OF 52-0591600 SEGS STERRETT PLACE, STH PLOOR COLUMBIA, ND 21044	HOSPITAL	Ð	501(C)(3)	8	N/A	×
For Paperwork Reduction Act Notice, see the Instructions for Form 990.					Schedi	Schedule R (Form 990) 2010

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Department of the Treasury

Name of the organization Internal Revenue Service

THE UNION MEMORIAL HOSPITAL, INC.

Part

► Complete if the organization answered "Yes" to Form 990, Part IV, line 33, 34, 35, 36, or 37.

2010 Open to Public Inspection

OMB No. 1545-0047

52-0591685

▶ Attach to Form 990.

Identification of Disregarded Entities (Complete if the organization answered "Yes" on Form 990, Part IV, line 33.)

► See separate Instructions.

Related Organizations and Unrelated Partnerships

Employer identification number

(a) Name, address, and EIN of disregarded entity	Pri	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Total income	(e) End-of-year assets	(f) Direct controlling entity	lling
(1)						*	
(2)							İ
(3)							
(4)						29	
(5)						-	
(9)							
Identification of Related Tax-Exempt Organizations (Control one or more related tax-exempt organizations during the	ions (Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had uring the tax year.)	yanization answ	ered "Yes" on F	orm 990, Part IV	/, line 34 because	e it had	
(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Exempt Code section	(e) Public charity status (if section 501(c)(3))	(f) Direct controlling entity	(9) Section 512(b)(13) controlled entity?	b)(t3)
						Yes	٩ ٩
52-2339873 HINGTON, DC 20007	FOUNDATION	DC	501 (C) (3)	11 A I	N/A	×	
(2) FRANKLIN SQUARE HOSPITAL CENTER FOUNDATI 52-2329546 9000 FRANKLIN SQUARE DRIVEBALTIMORE, MD 21237 FC	FOUNDATION	QW	501(C)(3)	11A I	N/A	×	
INC. 52-2307122 BALTIMORE, WD 21239	FOUNDATION	Q	501 (C) (3)	11A I	N/A	×	
(4) GOOD SAMARITAN NURSING CENTER, INC. 52-1672866 5601 LOCH RAVEN BLVD BALTIMORE, ND 21239 ME	MEDICAL SVCS	Q.	501 (C) (3)	6	N/A	×	:
(5) GS HOUSING, INC. 5501 LOCH RAVEN BLVD BALTIMORE, MD 21239 EI	ELDER HOUSING MD	Ŋ.	501(C)(3)	6	N/A	×	

For Paperwork Reduction Act Notice, see the instructions for Form 990.

(7) HARBOR HOSPITAL FOUNDATION, INC. 3001 SOUTH HANOVER STREET

(6) GS PROPERTIES, INC. 5601 LOCH RAVEN BLVD

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Schedule R (Form 990) 2010

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ADMIN SVCS

52-1429853 BALTIMORE, MD 21239

52-1284532 BALTIMORE, MD 21225

Department of the Treasury

Name of the organization

Internal Revenue Service

THE UNION MEMORIAL HOSPITAL, INC.

► Complete if the organization answered "Yes" to Form 990, Part IV, line 33, 34, 35, 36, or 37. ▶ Attach to Form 990.

Related Organizations and Unrelated Partnerships

▶ See separate instructions.

Employer identification number 2010 Open to Public Inspection

52-0591685

OMB No. 1545-0047

(f) Direct controlling entity (e) End-of-year assets (d) Total income Identification of Disregarded Entities (Complete if the organization answered "Yes" on Form 990, Part IV, line 33.) (c) Legal domicile (state or foreign country) (b) Primary activity (a) Name, address, and EIN of disregarded entity Part

(2)

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(e)

identification of related 1 ax-Exempt Organizations one or more related tax-exempt organizations during the	Iring the tax year.)				I.	
(a)	(2)	3	(P)	(0)	€	(B)
Name, address, and EIN of related organization	Primary activity	Primary activity Legal domicile (state Exempt Code section Public charity status Direct controlling Section 512(b)(13)	Exempt Code section	Public charity status	Direct controlling	Section 512(b)(13)

Name, address, and EIN of related organization	lated organization	Primary activity	Legal domicile (state or foreign country)	Exempt Code section	Public charity status (if section 501(c)(3))	Direct controlling entity	Section 512(b)(13) controlled entity?	(b)(13)
							Yes	No
(1) MEDSTAR HEALTH INFUSION, INC.	52-1980510							
4061 FOWDERMILL ROAD, SUITE 21	CALVERTON, MD 20705	MEDICAL SVCS	Q.	501(C)(3)	9	N/A	X	
(2) MEDSTAR HEALTH VISITING NURSES ASSOCIATI	CIATI 53-0196597							
4061 POWDERMILL ROAD	CALVERTON, MD 20705	MEDICAL SVCS	Q.	501(C)(3)	6	N/A	×	
(3) MEDSTAR LONG TERM CARE CORPORATION	52-1489097							
4061 POWDERMILL ROAD, SUITE 21	CALVERTON, MD 20705	HOSPITAL	Đ.	501 (C) (3)	3	N/A	X	
(4) MEDSTAR VNA HEALTHCARE	52-1458516							
4061 POWDERMILL ROAD, SUITE 21	CALVERTON, MD 20705	MEDICAL SVCS	MD OM	501 (C) (3)	6	N/A	X	
(5) MGH COMMUNITY HEALTH, INC.	52-1372467							
 	OLNEY, MD 20832	MEDICAL SVCS	₩ Q	501 (C) (3)	6	N/A	X	
(6) MGH HEALTH FOUNDATION, INC.	52-1129959							
18101 PRINCE PHILIP DRIVE	OLNEY, MD 20832	FOUNDATION	MD	501 (C) (3)	7	N/A	×	
(7) MGH HRALTH SERVICES, INC.	52-1366812							
18101 PRINCE PHILIP DRIVE	OLNEY, MD 20832	FOUNDATION	MD	501(C)(3) 11A I	· .	N/A	X	

For Paperwork Reduction Act Notice, see the instructions for Form 990.

THE UNION MEMORIAL HOSPITAL, INC.

Department of the Treasury Internal Revenue Service Name of the organization

Related Organizations and Unrelated Partnerships

▶ Complete if the organization answered "Yes" to Form 990, Part IV, line 33, 34, 35, 36, or 37. ▶ Attach to Form 990.

▶ See separate Instructions.

Open to Pulp

Employer identification number 52-0591685

Part !	Identification of Disregarded Entities (Complete if the organization answered "Yes" on Form 990, Part IV, line 33.)	answered "Yes" o	n Form 990, Part I	IV, line 33.)		
	(a) Name, address, and EIN of disregarded entity	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Total income	(e) End-of-year assets	(f) Direct controlling entity
(1)						
(2)						
(3)						
(5)						
(6)						
Part	Identification of Related Tax-Exempt Organizations (Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related tax-exempt organizations during the tax year.)	ne organization an	swered "Yes" on F	orm 990, Part I	V, line 34 becaus	e it had

(a) Name, address, and EIN of related organization	ated organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Exempt Code section	(e) Public charity status (if section 501(c)(3))	(f) Direct controlling entity	(g) Section 512(b)(13) controlled entity?	b)(13)
							Yes	No
	52-6039600							
ŀ	OLNEY, MD 20832	FOUNDATION	₩ Q	501 (C) (3)	11 A I	N/A	×	
(2) NATIONAL REHABILITATION HOSPITAL	52-1369749		-					
102 IRVING STREET NW	WASHINGTON, DC 20010	HOSPITAL	DC	501 (C) (3)	e	N/A	×	
(3) REGIONAL REHAB AT OLNRY, INC.	52-2310902							
- 18101 PRINCE PHILIP DRIVE	OLNEY, MD 20832	MEDICAL SVCS	Q.	501 (C) (3)	3	N/A	×	
(4) SUBURBAN / NRH MEDICAL REHABILITATION, I	ж, г 52-1931151							
102 IRVING STREET NW	WASHINGTON, DC 20010	MEDICAL SVCS	DC	501(C)(3)	3	N/A	Х	
(5) THE THOMAS O'NEIL CATHOLIC HEALTH CARE F	ARB # 52-1104382							
5601 LOCH RAVEN BLVD	BALTIMORE, ND 21239	FOUNDATION	Ð	501 (C) (3)	11A I	N/A	×	
(6) UNION MEMORIAL HOSPITAL FOUNDATION, INC.	INC. 52-1446828							
201 EAST UNIVERSITY PARKWAY	BALTIMORE, MD 21218	FOUNDATION	Ð	501 (C) (3)	11A I	N/A	X	•
(7) VNA, INC.	52-1332411							
- 4061 POWDERMILL ROAD, SUITE 21	CALVERTON, MD 20705	ADMIN SVCS	Ð	501(C)(3)	11A I	N/A	×	
For Paperwork Reduction Act Notice, see the instructions for Form 990.	uctions for Form 990.					Schedu	Schedule R (Form 990) 2010) 2010

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Department of the Treasury Internal Revenue Service Name of the organization

THE UNION MEMORIAL HOSPITAL, INC.

Part I

Related Organizations and Unrelated Partnerships

► Complete if the organization answered "Yes" to Form 990, Part IV, line 33, 34, 35, 36, or 37. ▶ See separate instructions. ► Attach to Form 990.

Identification of Disregarded Entities (Complete if the organization answered "Yes" on Form 990, Part IV, line 33.)

OMB No. 1545-0047 2010 Inspection

Employer identification number 52-0591685

(a) Name, address, and EIN of disregarded entity		(b) Primary activity	(c) Legal domicile (state or foreign county)	(d) Total income	(e) End-of-year assets	(f) Direct controlling
(1)						
(2)			-			
(3)						=
(4)			n			
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Identification of Related Tax-Exempt Organizations (Control one or more related tax-exempt organizations during the	omplete if the or tax year.)	rganization answ	vered "Yes" on F	orm 990, Part N	tions (Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had uring the tax year.)	e it had
(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Exempt Code section	(e) Public charity status (if section 501(c)(3))	(f) Direct controlling entity	(g) Section 512(b)(13) controlled entity?
						Yes No
(1) WHC FOUNDATION, INC. 52-1791670 IIO IRVING STREET WW WASHINGTON, DC 20010 FC	FOUNDATION	DC	501 (C) (3)	11A I	N/A	×
(2) WOODBOURNE WOODS, INC. 52-2299070 S601 LOCH RAVEN BLVD BALTIMORE, ND 21239 EI	ELDER HOUSING MD	QW.	501(C)(3)	6	N/A	×
(3) HOSPICE OF ST. MARY'S, INC. 52-2153926 FO BOX 527 LEONARDIONN, MD 20650 ST	SUPPORT ORG	QV QV	501 (C) (3)	11B II	N/A	×
(4) ST. MARY'S HOSPITAL OF ST. MARY'S COUNTY 52-0619006 25500 POINT LOOKOUT ROAD LEGNARDIONN, ND 20650 HC	HOSPITAL	Æ	501 (C) (3)	æ	N/A	×
(5) ST. MARY'S HOSPITAL FOUNDATION, INC. 52-1051368 FO BOX 527 LEGNARDIONN, MD 20650 SI	SUPPORT ORG	ΩN Ω	501 (C) (3)	11D III	N/A	×
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For Paperwork Reduction Act Notice, see the instructions for Form 990.					Schedu	Schedule R (Form 990) 2010

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Schedule R (Form 990) 2010

Part III

Identification of Related Organizations Taxable as a Partnership (Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related organizations treated as a partnership during the tax year.)

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign	(d) Direct controlling entity	(e) Predominant Income (related, unrelated, excluded from tax under sections 512-514)	Share of total income	(g) (h) Share of end-of-year Disproportement assets	(h) Disproportionata altocatona?	Code V-UBI amount in box 20 of Schedule K-1 (Form 1065)	(j) General or managing partner?	(k) Percentage ownership
		;					Yes No		Yes No	•
(1) SURGICENTER AT PASADENA, LLC 5 5565 STERRETT PLACE, 5TH FLOOR MEDICAL SERVICES	MEDICAL SERVICES	æ	N/A	RELATED			×		×	
(2) SUMC-RA, LLC 75-3160895 5565 STERRETT PLACE, 5TH FLOOR RADIATION THERAPY	RADIATION THERAPY	Ð	N/A	RELATED		, 1	×		×	
(3) PHYSICIAN IMAGING OF WASHINGTO 6525 BELCREST ROAD, SUITE G 50 LAB SERVICES	LAB SERVICES	Ð	N/A	RELATED			м		×	
(4)										
(5)				A						
(9)								88		
(7)										
Identification of Related Organizations Taxable as a Corporation or Trust (Complete if the organization answered "Yes" on Form 990, Part IV,	ed Organizations	Taxable	as a Corporati	ion or Trust (Comple	ete if the organ	ization answere	d "Yes'	on Form 990,	Part IV	

line 34 because it had one or more related organizations treated as a corporation or trust during the tax year.)

(a) Name, address, and EiN of related organization	(b) Primary activity	(C) Legal domicile (state or foreign country)	(d) Direct controlling entity	(e) Type of entity (C corp., S corp, or trust)	(f) Share of total income	(g) Share of end-of-year assets	(h) Percentage ownership
(1) MEDSTAR PHARMACIES, INC. 52-1513056							
5565 STERRETT PLACE, 5TH FLOOR COLUMBIA, MD 21044	DRUG SALES	OM .	N/A	C CORP			
(2) EXTENCARE, INC.							
5565 STERRETT PLACE, 5TH FLOOR COLUMBIA, MD 21044	MEDICAL SERVICES	MD	N/A	C CORP			
(3) HELLX RESOURCES MANAGEMENT, INC. 52-1913070			-				
5565 STERRETT PLACE, 5TH FLOOR COLUMBIA, MD 21044	ADMIN SERVICES	QM	N/A	C CORP			
(4) HELIXCARE MEDICAL GROUP, LLC 52-1955580							
5565 STERREIT PLACE, 5TH FLOOR COLUMBIA, MD 21044	MEDICAL SERVICES	MD	N/A	C CORP			
(5) HELIXCARE PROPERTIES, LLC	,						
5565 STERRETT PLACE, 5TH FLOOR COLUMBIA, MD 21044	MEDICAL SERVICES	Q	N/A	C CORP			
(6) PARKWAY VENTURES, INC. 52-1893569							
5565 STERRETT PLACE, 5TH FLOOR COLUMBIA, ND 21044	HOLDING COMPANY	QM	N/A	C CORP			
(7) PHYSICIANS ADMINISTRATIVE SERVICES, INC. 23-7042074							
5565 STERRETT PLACE, 5TH FLOOR COLUMBIA, MD 21044	BILLING SERVICES	MD	N/A	C CORP			

52-0591685

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Schedule R (Form 990) 2010

Part III

Identification of Related Organizations Taxable as a Partnership (Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related organizations treated as a partnership during the tax year.)

~	(a) Name, address, and EiN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign	(d) Direct controlling entity	(e) Predominant income (related, unrelated, excluded from tax under sections 512-514)	(f) Share of total Income	(g) Share of end-of-year assets	(h) Disproportionata alticutions?	(1) Code V-UBI amount in box 20 of Schedule K-1 (Form 1065)	(j) General or managing partner?	(k) Percentage ownership
			((Yes No	(1000)	Yes No	
(1)											
(2)									1		
(3)					2						
(4)											
(5)											
(6)	10					7 %					
(7)											
Part IV	Identification of Related Organizations Taxable as a Corporation or Trust (Complete if the organization ans line 34 because it had one or more related organizations treated as a corporation or trust during the tax year.)	ed Organizations one or more relat	Taxable ted organ	as a Corporationizations treated	e as a Corporation or Trust (Complete if the organization answered "Yes" on Form 990, Part IV anizations treated as a corporation or trust during the tax year.)	ete if the organ trust during th	ization answere e tax year.)	d "Yes"	on Form 990,	Part IV	
								!			.:

ווווס של מפלימים ול וומת סוופ סו וווסוב וכומוכת טוקמוווגימונטוה מיכמוכת מש כטוף מתוכנו כן מתפל מתווווק מוכ ומת לכמון	וובמווטו וז נו כמוכם מ	שיים ושטי ש כי	or and adming	ניושטל אשו טווי			
(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Direct controlling entity	(e) Type of entity (C corp., S corp., or trust)	(f) Share of total income	(g) Share of end-of-year assets	(h) Percentage ownership
(1) MEDSTAR FAMILY CHOICE, INC. 52-1995521							
5565 STERREIT PLACE, 5TH FLOOR COLUMBIA, MD 21044	MANAGED CARE	WD	N/A	C CORP			
(2) MEDSTAR ENTERPRISES, INC. 52-2139841							
4061 POWDERMILL ROAD, SUITE 210 CALVERTON, MD 20705	ADMIN SERVICES	ŒM	N/A	C CORP			
(3) WASCOTT, INC. 52-1693808							
i 3	MEDICAL SERVICES	MD	N/A	C CORP			
(4) STAR BILLING, INC.							
4061 POWDERMILL ROAD, SUITE 210 CALVERTON, MD 20705	BILLING SERVICES	MD.	N/A	C CORP			-
(5) WASHINGTON RISK NETWORK MANAGEMENT, INC. 52-2132677							
4061 POWDERMILL ROAD, SUITE 210 CALVERTON, MD 20705	MEDICAL SERVICES	Œ	N/A	C CORP			
(6) WASHINGTON HOSPITAL CENTER PHYSICIAN HOS 52-1931000							
100 IRVING STREET NW WASHINGTON, DC 20010	MEDICAL SERVICES	QM	N/A	C CORP			
(7) MEDSTAR PHYSICIAN PARTNERS, INC. 52-2030809							
4061 POWDERMILL ROAD, SUITE 210 CALVERTON, MD 20705	MEDICAL SERVICES	Q	N/A	C CORP			

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	(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign	(d) Direct controlling entity	(e) Predominant income (related, unrelated, excluded from fax under sections 51.2-514)	(f) Share of total income	Share of end-of-year Dispropostorals assets	(h) Disproportional allocations?	(1) Code V-UBI amount in box 20 of Schedule K-1	(j) General or managing partner?	(k) Percentage ownership
			(6 mm)		(10.10.00000000000000000000000000000000			Yes No	(2001 1001)	Yes No	
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Part IV	Identification of Related Organizations Taxable as a Corporation or Trust (Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related organizations treated as a corporation or trust during the tax year.)	ed Organizations one or more rela	Taxable ted organ	as a Corporatic	on or Trust (Comples as a corporation or	ete if the orgar trust during th	ization answere e tax year.)	d "Yes	" on Form 990,	Part IV,	

(a) Name, address, and EiN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Direct controlling entity	(e) Type of entity (C corp. S corp, or trust)	(f) Share of total income	(g) Share of end-of-year assets	(h) Percentage ownership
(1) WRH AMBULATORY SERVICES, INC. 52-1930165	REHAB SERVICES	£	N/A	C CORP			
(2) FRANKLIN SQUARE DRIVE LAND CONDO ASSOCIA 76-0756352							
5565 STERRETT PLACE, 5TH FLOOR COLUMBIA, MD 21044	CONDO OWNER ASSOC	OM.	N/A	C CORP			-
(3) MGH DIVERSIFIED SERVICES, INC. 52-1943602							
18101 PRINCE PHILIP DRIVE OLNEY, MD 20832	MEDICAL SERVICES	MD	N/A	C CORP			
(4) ST. MARY'S HEALTH ALLIANCE, INC. 52-1930331							
25500 POINT LOOKOUT ROAD LEGNARDTOWN, MD 20650	MEDICAL SERVICES	QM ·	N/A	C CORP			
(5) GREENSPRING FINANCIAL INSURANCE LIMITED 98-0188617							
23 LIME TREE BAY AVENUE PO BOX 1051 KY1-1102, GRAND CAYMA	INSURANCE	G	N/A	C CORP			
(9)							Ü
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Part V Transactions With Related Organizations (Complete if the organization answered "Yes" to Form 990, Part IV, line 34, 35, 35a, or 36.)

did the organization engage in any of the following transactions with one or more related organizations listed in Parts II-V7 at contribution to other organization(s) as contribution to the roganization(s) as contribution to the roganization(s) are seen to refer organization(s) the roganization(s) are seen to other organization(s) the roganization(s) are the roganization(s) are the roganization(s) are the roganization(s) are the roganization(s) are the roganization(s) are the roganization(s) are the roganization(s) are the roganization(s) are the roganization(s) are the roganization(s) are the roganization(s) are the roganization(s) are the roganization(s) are the roganization for expenses are the restrictions by other organization for expenses and to other organization for expenses are the restrictions for information on who must complete this line, including covered relationships and transation for expenses are the instructions for information on who must complete this line, including covered relationships and transation for expenses are the instructions for information on who must complete this line, including covered relationships and transation for expenses are the instructions for information on who must complete this line, including covered relationships and transation for expenses are the instructions for information on who must complete this line, including covered relationships and transation for expenses are the instructions for information are the roganization for expenses. Very 10-18-3 are the roganization for expenses are the instructions for information are roganization for expenses.	Complete line 1 if any antity is lie	thad in Darts II III or IV of this schedule			
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Unrelated Organizations Taxable as a Partnership (Complete if the organization answered "Yes" on Form 990, Part IV, line 37.)

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships. Part VI

(b) (c) Legal dom Name, address, and EIN of entity country	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Are all partners section 501(c)(3)	(e) Share of end-of-year assets	(f) Disproportionate allocations?	(9) Code V-UBI amount in box 20 of Schedule K-1	General or managing partner?
			Yes No		Yes	(Form 1009)	Yes No
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Part VII Supplemental Information
Complete this part to provide additional information for responses to questions on Schedule R (see instructions).