

Ernst & Young LLP 75 Beattie Place, Suite 800 Greenville, SC 29601

Tel: 864.242.5740 Fax: 864.298.6414 www.ey.com

Mr. Jim Gregory Peninsula Regional Medical Center 100 East Carroll Street Salisbury, Maryland 21801

Dear Jim:

Enclosed are copies of your income tax returns for the tax year ended June 30, 2011 for:

PENINSULA REGIONAL MEDICAL CENTER as follows...

2010 8453-EO – Exempt Organization Declaration for E-filing 2010 Form 990 – Return of Organization Exempt from Income Tax

The returns were e-filed with the Internal Revenue Service on your behalf. These copies should be retained for your files. You should not separately file a copy of the returns with the IRS.

The enclosed returns were prepared primarily from data and information which you submitted to us. You should review the returns to ensure that there are no omissions or misstatements.

The copy of Form 990 for public disclosure purposes has the contributor names and addresses redacted on Schedule B since they are not open to public inspection. This copy should be retained at your principal place of business.

Should your returns be reviewed at some future time by the taxing authorities, you may be called upon to produce books, records, or other documents supporting items of tax significance. We recommend therefore that you retain and safeguard such material.

Prior to preparing your tax returns, we provided you along with the engagement letter summaries of transactions identified by the IRS as "Listed Transactions." We asked questions to determine if you had participated in such a transaction [or any other Reportable Transaction] requiring disclosure with the tax returns. We have prepared your tax returns based on the information that was provided in response to this questionnaire. If you indicated that you have not participated in any such transactions or you have not responded to our inquiries related to this request, your tax return(s) was/were prepared without any disclosure statement for these transactions. Otherwise, we have prepared your tax return(s) accordance with the information you provided to us, and have attached the appropriate "Disclosure Statement(s) For Reportable Transaction" to your tax return.



Mr. Jim Gregory Peninsula Regional Medical Center

If a copy of a Disclosure Statement For Reportable Transaction must also be filed with the Office of Tax Shelter Analysis, we have included an extra copy of that disclosure statement and filing instructions for it. E&Y will not be liable for any penalties resulting from your failure to provide us with accurate and timely information regarding such transactions or to timely file the required disclosure statements.

If you have any questions, please contact us.

Very truly yours,

Emily a. Stancil

Emily A. Stancil Tax Manager

Enclosures

Page 2

PENINSULA REGIONAL MEDICAL CENTER Instructions for E-filed Form 990 with Sch. A - Exempt Under 501(c) (3) For the period ended June 30, 2011

Signature ...

The file copy and public inspection copy of the returns should be signed by an officer, title indicated, and dated on page 1.

Filing ...

The federal copy of the return was e-filed by us on your behalf. Do not separately file a copy of the Form 990 with the Internal Revenue Service.

Payment of tax ...

No payment of tax is required.

Form 8	453-EO	Exempt Organization Declaration and Sig	gnatur	e for 🛛	OMB No. 1545-1879
Internal Re	t of the Treasury wenue Service	Electronic Filing For calendar year 2010, or tax year beginning <u>07/01</u> , 2010, and ending _ For use with Forms 990, 990-EZ, 990-PF, 1120-POL, and ▶ See instructions on back.	06/3		2010
	• •	CIONAL MEDICAL CENTER		Employer ider	tification number
	-	GIONAL MEDICAL CENTER		52-059	1628
Part I		eturn and Return Information (Whole Dollars Only)			
leave lii applicat	ne 1b, 2b, 3b, 4 ple line below. C	type of return being filed with Form 8453-EO and enter the applical 1a, 2a, 3a, 4a, or 5a below and the amount on that line of the return b, or 5b, whichever is applicable, blank (do not enter -0-). If you enter to not complete more than one line in Part I.	ble amoun being fileo red -0- on	t, if any, fro I with this fo the return, t	m the return. If you orm was blank, then hen enter -0- on the
2a Foi	rm 990 check h rm 990-EZ chec rm 1120-POL ch	k here b Total revenue, if any (Form 990-EZ, line 9)		2h	
	m 990-PF chec		Part VI line	a 5) Ah	
5a Foi	m 8868 check l	here b Balance due (Form 8868, line 3c)	• • • • • •	. 5b	
Part II	Declaration				
	organization's fe I must contact date. I also aut information nece If a copy of this executed the et PF (as specifically	U.S. Treasury and its designated Financial Agent to initiate an Automa ect debit) entry to the financial institution account indicated in the ta aderal taxes owed on this return, and the financial institution to debit the the U.S. Treasury Financial Agent at 1-888-353-4537 no later than 2 bus thorize the financial institutions involved in the processing of the electron essary to answer inquiries and resolve issues related to the payment. Is return is being filed with a state agency(ies) regulating charities as part ectronic disclosure consent contained within this return allowing disclosure y identified in Part I above) to the selected state agency(ies).	of the IRS I by the IRS I by the IRS I	on software is account. T prior to the t of taxes to Fed/State pro IS of this Fo	for payment of the o revoke a payment, payment (settlement) o receive confidential ogram, I certify that 1 rm 990/990-EZ/990-
return. I to the IF	and complete. I consent to allow RS and to receive	ry, I declare that I am an officer of the above named organization onic return and accompanying schedules and statements, and to the best further declare that the amount in Part I above is the amount shown of w my intermediate service provider, transmitter, or electronic return originate from the IRS (a) an acknowledgement of receipt or reason for rejection or refund, and (c) the date of any refund.	on the com	wieage and v of the ora	belief, they are true,
Sign Here	Signature of C	officer Date Title	hier 1	Financial	OH:ar
Part III	Declaration	of Electronic Return Originator (ERO) and Paid Prepare(see i	instruction		-,,,,,
on the reinformation IRS e-file organization	that I have revie edge. If I am on aturn. The organi n to be filed with Providers for Bu on's return and	ewed the above organization's return and that the entries on Form 8453-E ly a collector, I am not responsible for reviewing the return and only decla zation officer will have signed this form before I submit the return. I wi h the IRS, and have followed all other requirements in Pub. 4163, Modern isiness Returns. If I am also the Paid Preparer, under penalties of perjury accompanying schedules and statements, and to the best of my knowle- in declaration is based on all information of which I have any knowledge.	EO are com re that this Il give the nized e-File	plete and co form accurat officer a co (MeF) Inform	ely reflects the data by of all forms and ation for Authorized
ERO's	ERO's signature	Emely a. Standie Date Check if also paid preparer X	Check if self-	ERO's SS	
Use Only	Firm's name (or	ERNST & YOUNG U.S. LLP	employed	P0011	· · · · · · · · · · · · · · · · · · ·
Uniy	yours if self-employ address, and ZIP of	ved), 75 BEATTIE PLACE, SUITE 800			· · · · · · · · · · · · · · · · · · ·

Phone no. 864-242-5740 Under penalties of perjury, I declare that I have examined the above return and accompanying schedules and statements, and to the best of my knowledge and belief, they are true, correct, and complete. Declaration of preparer is based on all information of which the preparer has any knowledge. Print/Type preparer's name

Paid Preparer's	Firm's name	Preparer's signature	Date	Check if					
	Firm's address			Firm's EIN Phone no.					

For Privacy Act and Paperwork Reduction Act Notice, see back of form. JSA 0E1675 0.060

GREENVILLE

Form 8453-EO (2010)

SC 29601

Department of the Treasury

Return of Organization Exempt From Income Tax

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except black lung benefit trust or private foundation)

OMB No. 1545-0047	
2010	

Open to Public Inspection

▶ The organization may have to use a copy of this return to satisfy state reporting requirements.

Inter	nal Reve	enue Servi	ce	► The	e orga	nization	may have to us				· ·	orting requi	iremen			nspec	tion
A	or th	ie 2010	calenda	ar year, or tax	k yea	r beginı	ning	0.	7/01 ,2010), and e	nding				/30 ,20		
P			C Name o	of organization								D Emp	loyer id	entific	ation num	nber	
ВС	Check if ap	oplicable:	PENI	INSULA REG	GION	IAL ME	EDICAL CE	NTER				52.	-059	1628	3		
	Addre		Doing B	Business As													
	Name	e change	Number	r and street (or P.	O. box	if mail is	not delivered to s	street addre	ss)	Room/s	uite	E Telep	phone n	umber			
	Initial	l return	100	EAST CAR	ROLI	_ STRE	EET					(410) 54	6-6	400		
	Termi	inated	City or t	own, state or cou	intry, a	nd ZIP + 4	4										
	Amen return		SALI	SBURY, MI	D 21	801						G Gros	s receip	ts \$	469,	092,	,623.
		cation	F Name	e and address of	princip	al officer:	MARGA	RET NA	LEPPA, C	CEO		H(a) Is the	his a grou liates?	p return	ı for	Yes	XN
			100	EAST CAR	ROLI	_ STRE	ET SALIS	BURY,	MD 21801	L		H(b) Are		tes inclu	uded?	Yes	No
I	Tax-ex	xempt sta	atus: >	501(c)(3)		501(c) () ┥ (inse	ert no.)	4947(a)(1)	or	527	1" II	No," attac	h a list.	(see instruc	tions)	
J	Websi	ite: 🕨	WWW.PE	ENINSULA.	ORG					I		H(c) Gro	up exem	otion nu	mber 🕨		
κ	Form of	of organiz	zation: 🛛	Corporation	٦	Frust	Association	Other	►	Ľ	Year of form	ation: 189	97 M	State	of legal do	micile:	MD
Pa	art I	Sun	nmary	·													
	1	Brieflv	describe	the organizatio	n's mi	ssion or	most significar	t activities	:								
-				HE HEALTH													
nce																	
Activities & Governance																	
ove	2	Check	this box	▶ if the	organ	ization d	iscontinued its	operation	s or disposed	of more	than 25%	of its net a	issets.				
Ŭ M	3	Numbe	er of votin	g members of t	he go	verning l	ody (Part VI, I	ine 1a)						3			16.
es ç	4			bendent voting	-	-			(4			14.
<iti< td=""><td>5</td><td></td><td></td><td>individuals em</td><td></td><td></td><td></td><td></td><td>-</td><td></td><td></td><td></td><td></td><td>5</td><td></td><td>3</td><td>,181.</td></iti<>	5			individuals em					-					5		3	,181.
Acti	6			volunteers (es				,	· · · · · · · · ·					6			203.
	7 a			lated business				nn (C), line	- 10					7a	1,	244	,279.
		0		usiness taxable													,940.
												Prior \				rent Ye	
_	8	Contrib	outions ar	nd grants (Part	VIII. li	ne 1h)						33	38,22	20.		173	,096.
nue	9	Progra	m service	e revenue (Part	VIII. I	ine 2a)		• • • •			••	370,97			382,		431.
Revenue	10	Investr	nent inco	me (Part VIII, c	, olumr	(A). line	s 3. 4. and 7d)					10,99					,158.
Ř	11	Other r	evenue (Part VIII, colum	in (A).	lines 5.	6d. 8c. 9c. 10c	and 11e)		••		, 51 , 18				,351.
	12	Total re	evenue -	add lines 8 thro	uah 1	1 (must	equal Part VIII.	column (A). line 12)			383,27			397,		,036.
	13			lar amounts pa								,		0.			0.
	14			or for members	•		().	· · ·			••			0.			0.
s	4.5		•	compensation, e					lines 5-10)		•••	173,67	7,70	4.	174,	993	,931.
Expenses	16 a			draising fees (I										0.			0.
bei	b	n Total fu	undraising	g expenses (Pa	rt IX.	, column (D). line 25)	• • • •	499,00	5.							
ŵ	17			(Part IX, colum								190,84	3,48	0.	192,	962	,626.
				Add lines 13-1					25)			364,52					,557.
	19		•	xpenses. Subtra	•	•			· · · · ·			18,75					479.
or				•								inning of C			En	d of Ye	ar
t Assets or d Balances	20	Total a	ssets (Pa	art X, line 16)								451,10	8,03	1.	492,	408	,066.
Ass	21			Part X, line 26)								199,80					,272.
Punc	22			nd balances. S		t line 21	from line 20		 			251,30					,794.
	art II		nature E								I						
Un	der per	nalties of	perjury, I	declare that I hav	e exar	nined this	return, including	accompar	ying schedules	s and state	ements, and	to the best	of my k	nowled	dge and be	elief, it	is true,
COI	rect, a		ete. Decia	ration of prepare	r (otne	er than off	icer) is based on	all informa	tion of which p	preparer n	as any know	lieage.					
S	Sign																
	lere		Signature o	of officer								D	ate				
		🕨 :	Type or pri	nt name and title													
			ype prepa				Preparer's sig			Date		Check	c if		PTIN		
Pai		F	Emily A. St	ancil			Emily	pa.	Stancil	5	115/1	ス │self- emplo	yed 🕨	•	1		
	parer	Eines la		ERNST &	YOT	JNG U	.S. LLP			I				34-	656559	96	
Use	Only			75 BEATTIE				LLE SC	29601			Phone n			-242-5		
May	the IF			eturn with the p												es	X No
				Act Notice, se			,										(2010)
					••												(=0.0)

orm 990 (2010)			52-0591628	Р
Part III Stater Check	nent of Program Service Ac	complishments sponse to any question in this Part III		х Х
	e the organization's mission E HEALTH OF THE CO	: MMUNITIES WE SERVE.		
the prior Form If "Yes," descri	990 or 990-EZ? be these new services on S			
services?		or make significant changes in how it		Yes X
Describe the e Section 501(c)	(3) and 501(c)(4) organizat	lule O. Its for each of the organization's three ions and section 4947(a)(1) trusts are and revenue, if any, for each program s	required to report the amount	
		106,649. including grants of \$		<u>382,697,174.</u>)
b (Code:) (Expenses \$	including grants of \$) (Revenue \$)
c (Code:) (Expenses \$	including grants of \$) (Revenue \$)
	services (Describe in Saba			
d Other program (Expenses \$	services. (Describe in Sche including gra	-	\$	

Form 9	90 (2010) 52-0591628		I	Page 3
Part	V Checklist of Required Schedules			
			Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes,"			
	complete Schedule A	1	Х	
2	Is the organization required to complete Schedule B, Schedule of Contributors? (see instructions)	2	Х	
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to			
	candidates for public office? If "Yes," complete Schedule C, Part I	3		Х
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h)			
	election in effect during the tax year? If "Yes," complete Schedule C, Part II.	4	Х	<u> </u>
5	Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues,			
	assessments, or similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C,	_		
	Part III	5		X
6	Did the organization maintain any donor advised funds or any similar funds or accounts where donors have			
	the right to provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes,"			
_	complete Schedule D, Part I	6		X
7	Did the organization receive or hold a conservation easement, including easements to preserve open space,	-		v
•	the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II.	7		X
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes,"	8		х
9	<i>complete Schedule D, Part III</i>	U		
9	X; or provide credit counseling, debt management, credit repair, or debt negotiation services? <i>If "Yes,"</i>			
	complete Schedule D, Part IV	9		Х
10	Did the organization, directly or through a related organization, hold assets in term, permanent, or	-		
	quasi-endowments? If "Yes," complete Schedule D, Part V	10	Х	
11	If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI,			
	VII, VIII, IX, or X as applicable.			
а	Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete			
	Schedule D, Part VI	11a	Х	
b	Did the organization report an amount for investments-othersecurities in Part X, line 12 that is 5% or more			
	of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII	11b		Х
с	Did the organization report an amount for investments-program related in Part X, line 13 that is 5% or more			
	of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII	11c		Х
d	Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets			
	reported in Part X, line 16? If "Yes," complete Schedule D, Part IX	11d	Х	L
е	Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X	11e	Х	<u> </u>
f	Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses			
	the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X	11f		X
12 a	Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes,"			
	complete Schedule D, Parts XI, XII, and XIII	12a	Х	<u> </u>
b	Was the organization included in consolidated, independent audited financial statements for the tax year? If "Yes," and if	4.01	37	
40	the organization answered "No" to line 12a, then completing Schedule D, Parts XI, XII, and XIII is optional	12b	X	v
13	Is the organization a school described in section 170(b)(1)(A)(ii)? <i>If "Yes," complete Schedule E</i>	13		XX
	Did the organization maintain an office, employees, or agents outside of the United States? Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising,	14a		
U		14b		х
15	business, and program service activities outside the United States? <i>If "Yes," complete Schedule F, Parts I and IV</i> - Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or assistance to any			
15	organization or entity located outside the United States? If "Yes," complete Schedule F, Parts II and IV	15		Х
16	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or assistance			
	to individuals located outside the United States? If "Yes," complete Schedule F, Parts III and IV	16		Х
17	Did the organization report a total of more than \$15,000 of expenses for professional fundraising services	-		
	on Part IX, column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I (see instructions)	17		Х
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on			
-	Part VIII, lines 1c and 8a? If "Yes," complete Schedule G, Part II	18		Х
19	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a?			
	If "Yes," complete Schedule G, Part III	19		Х
20 a	Did the organization operate one or more hospitals? If "Yes," complete Schedule H	20a	Х	
	If "Yes" to line 20a, did the organization attach its audited financial statements to this return? Note. Some Form			
	990 filers that operate one or more hospitals must attach audited financial statements (see instructions)	20b	Х	

JSA

Form 9	90 (2010) 52-0591628		I	Page 4
Part	V Checklist of Required Schedules (continued)			
			Yes	No
21	Did the organization report more than \$5,000 of grants and other assistance to governments and organizations			
	in the United States on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II.	21		Х
22	Did the organization report more than \$5,000 of grants and other assistance to individuals in the United States			
	on Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22		Х
23	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the			
	organization's current and former officers, directors, trustees, key employees, and highest compensated			
	employees? If "Yes," complete Schedule J	23	Х	
24 a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than			
	\$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b			
	through 24d and complete Schedule K. If "No," go to line 25	24a	Х	
b	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		Х
С	Did the organization maintain an escrow account other than a refunding escrow at any time during the year			
	to defease any tax-exempt bonds?	24c		Х
d	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		Х
25 a	Section 501(c)(3) and 501(c)(4) organizations. Did the organization engage in an excess benefit transaction			
	with a disqualified person during the year? If "Yes," complete Schedule L, Part I	25a		Х
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior			
	year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ?			
	If "Yes," complete Schedule L, Part I	25b		Х
26	Was a loan to or by a current or former officer, director, trustee, key employee, highly compensated employee, or			
	disqualified person outstanding as of the end of the organization's tax year? If "Yes," complete Schedule L, Part II	26		Х
27	Did the organization provide a grant or other assistance to an officer, director, trustee, key employee,			
	substantial contributor, or a grant selection committee member, or to a person related to such an individual?			
	If "Yes," complete Schedule L, Part III	27		Х
28	Was the organization a party to a business transaction with one of the following parties (see Schedule L,			
	Part IV instructions for applicable filing thresholds, conditions, and exceptions):			
а	A current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV.	28a		Х
b	A family member of a current or former officer, director, trustee, or key employee? If "Yes," complete			
	Schedule L, Part IV.	28b		Х
с	An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof)			
	was an officer, director, trustee, or direct or indirect owner? If "Yes," complete Schedule L, Part IV	28c	Х	
29	Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M	29		Х
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified			
	conservation contributions? If "Yes," complete Schedule M	30		Х
31	Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N,			
	Part I	31		Х
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes,"			
	complete Schedule N, Part II.	32		Х
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations			
	sections 301.7701-2 and 301.7701-3? If "Yes," complete Schedule R, Part I	33		Х
34	Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Parts II, III,			
	IV, and V, line 1	34	Х	
35	Is any related organization a controlled entity within the meaning of section 512(b)(13)?	35	Х	
а	Did the organization receive any payment from or engage in any transaction with a			
	controlled entity within the meaning of section 512(b)(13)? If "Yes," complete Schedule R,			
	Part V, line 2			
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable			
	related organization? If "Yes," complete Schedule R, Part V, line 2	36		Х
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization			
	and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R,			
	Part VI	37		Х
38	Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11 and			
-	19? Note. All Form 990 filers are required to complete Schedule O.	38	Х	
		I		·

Form §	990 (2010) 52-0591628		I	Page
Part	V Statements Regarding Other IRS Filings and Tax Compliance			
	Check if Schedule O contains a response to any question in this Part V			
			Yes	No
	Enter the number reported in Box 3 of Form 1096. Enter -0- if not applicable 1a 267			
	Enter the number of Forms W-2G included in line 1a. Enter -0- if not applicable			
С	Did the organization comply with backup withholding rules for reportable payments to vendors and			
	reportable gaming (gambling) winnings to prize winners?	1c	Х	
2 a	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax			
	Statements, filed for the calendar year ending with or within the year covered by this return . 2a 3,181			
b	If at least one is reported on line 2a, did the organization file all required federal employment tax returns?	2b	X	
	Note. If the sum of lines 1a and 2a is greater than 250, you may be required to <i>e-file</i> . (see instructions)	-		
	Did the organization have unrelated business gross income of \$1,000 or more during the year?	3a	X	
	If "Yes," has it filed a Form 990-T for this year? If "No," provide an explanation in Schedule O	3b	Х	
4a	At any time during the calendar year, did the organization have an interest in, or a signature or other authority			
	over, a financial account in a foreign country (such as a bank account, securities account, or other financial			
	account)?	4a		Х
b	If "Yes," enter the name of the foreign country:			
	See instructions for filing requirements for Form TD F 90-22.1, Report of Foreign Bank and Financial Accounts.			
	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?	5a		Х
	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?	5b		Х
	If "Yes," to line 5a or 5b, did the organization file Form 8886-T?	5c		
	Does the organization have annual gross receipts that are normally greater than \$100,000, and did the			
	organization solicit any contributions that were not tax deductible?	6a		Х
	If "Yes," did the organization include with every solicitation an express statement that such contributions or			
	gifts were not tax deductible?	6b		
	Organizations that may receive deductible contributions under section 170(c).			
а	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods			
	and services provided to the payor?	7a		Х
	If "Yes," did the organization notify the donor of the value of the goods or services provided?	7b		
С	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was	_		
	required to file Form 8282?	7c		Х
	If "Yes," indicate the number of Forms 8282 filed during the year 7d			
	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?	7e		X
	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?	7f		Х
-	If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required?	7g		
	If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C?	7h		
8	Sponsoring organizations maintaining donor advised funds and section 509(a)(3) supporting			
	organizations. Did the supporting organization, or a donor advised fund maintained by a sponsoring			
	organization, have excess business holdings at any time during the year?	8		
	Sponsoring organizations maintaining donor advised funds.			
	Did the organization make any taxable distributions under section 4966?	9a		
-	Did the organization make a distribution to a donor, donor advisor, or related person?	9b		
0	Section 501(c)(7) organizations. Enter:			
	Initiation fees and capital contributions included on Part VIII, line 12			
	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities			
1	Section 501(c)(12) organizations. Enter:			
	Gross income from members or shareholders 11a			
b	Gross income from other sources (Do not net amounts due or paid to other sources			
	against amounts due or received from them.)			
2 a		12a		
	If "Yes," enter the amount of tax-exempt interest received or accrued during the year 12b			
	Section 501(c)(29) qualified nonprofit health insurance issuers.			
3				
3	Is the organization licensed to issue qualified health plans in more than one state?	13a		
3 a	Is the organization licensed to issue qualified health plans in more than one state? Note. See the instructions for additional information the organization must report on Schedule O.	13a		
3 a b	Is the organization licensed to issue qualified health plans in more than one state? Note. See the instructions for additional information the organization must report on Schedule O. Enter the amount of reserves the organization is required to maintain by the states in which	13a		
3 a b	Is the organization licensed to issue qualified health plans in more than one state? Note. See the instructions for additional information the organization must report on Schedule O. Enter the amount of reserves the organization is required to maintain by the states in which the organization is licensed to issue qualified health plans 13b	13a		
3 a b c	Is the organization licensed to issue qualified health plans in more than one state? Note. See the instructions for additional information the organization must report on Schedule O. Enter the amount of reserves the organization is required to maintain by the states in which the organization is licensed to issue qualified health plans Enter the amount of reserves on hand			
13 a b c 14 a	Is the organization licensed to issue qualified health plans in more than one state? Note. See the instructions for additional information the organization must report on Schedule O. Enter the amount of reserves the organization is required to maintain by the states in which the organization is licensed to issue qualified health plans Enter the amount of reserves on hand Did the organization receive any payments for indoor tanning services during the tax year?	13a 14a 14b		X

Form 99	00 (2010) 52-0591628		I	Page 6
Part	VI Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7k	belo	DW, a	and
	for a "No" response to line 8a, 8b, or 10b below, describe the circumstances, processes, or	^r cha	nges	s in
	Schedule O. See instructions.			
	Check if Schedule O contains a response to any question in this Part VI		-	Χ
Sect	ion A. Governing Body and Management			
			Yes	No
1a	Enter the number of voting members of the governing body at the end of the tax year 1a 16			
	Enter the number of voting members included in line 1a, above, who are independent 1			
2	Did any officer, director, trustee, or key employee have a family relationship or a business relationship with			
	any other officer, director, trustee, or key employee?	2	Х	
3	Did the organization delegate control over management duties customarily performed by or under the direct			
	supervision of officers, directors or trustees, or key employees to a management company or other person?	3		Х
4	Did the organization make any significant changes to its governing documents since the prior Form 990 was filed?	4		Х
5	Did the organization become aware during the year of a significant diversion of the organization's assets?	5		Х
6	Does the organization have members or stockholders?	6	Х	
	Does the organization have members, stockholders, or other persons who may elect one or more members			
	of the governing body?	7a	Х	
b	Are any decisions of the governing body subject to approval by members, stockholders, or other persons?	7b	Х	
8	Did the organization contemporaneously document the meetings held or written actions undertaken during			
•	the year by the following:			
а	The governing body?	8a	Х	
	Each committee with authority to act on behalf of the governing body?	8b	Х	
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at			
•	the organization's mailing address? If "Yes," provide the names and addresses in Schedule O	9		Х
Secti	on B. Policies (This Section B requests information about policies not required by the Internal Revenue (Code.)	
			Yes	No
10 a	Does the organization have local chapters, branches, or affiliates?	10a		Х
	If "Yes," does the organization have written policies and procedures governing the activities of such chapters,			
	affiliates, and branches to ensure their operations are consistent with those of the organization?	10b		
11 a	Has the organization provided a copy of this Form 990 to all members of its governing body before filing the			
	form?	11a		Х
b	Describe in Schedule O the process, if any, used by the organization to review this Form 990.			
	Does the organization have a written conflict of interest policy? If "No," go to line 13	12a		Х
	Are officers, directors or trustees, and key employees required to disclose annually interests that could give			
	rise to conflicts?	12b		
С	Does the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes,"			
	describe in Schedule O how this is done	12c		
13	Does the organization have a written whistleblower policy?	13		Х
14	Does the organization have a written document retention and destruction policy?	14		Х
15	Did the process for determining compensation of the following persons include a review and approval by			
	independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision?			
а	The organization's CEO, Executive Director, or top management official	15a	Х	
	Other officers or key employees of the organization	15b	Х	
	If "Yes" to line 15a or 15b, describe the process in Schedule O. (See instructions.)			
16 a	Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement			
	with a taxable entity during the year?	16a	Х	
b	If "Yes," has the organization adopted a written policy or procedure requiring the organization to evaluate			
	its participation in joint venture arrangements under applicable federal tax law, and taken steps to safeguard			
	the organization's exempt status with respect to such arrangements?	16b		Х
Sect	ion C. Disclosure			
17	List the states with which a copy of this Form 990 is required to be filed $\blacktriangleright_{\underline{CA, MD, NC, \dots, NC}}$			
18	Section 6104 requires an organization to make its Forms 1023 (or 1024 if applicable), 990, and 990-T (501(c)(3)s only)		
	available for public inspection. Indicate how you make these available. Check all that apply.			
	Own website Another's website X Upon request			
19	Describe in Schedule O whether (and if so, how), the organization makes its governing documents, conflict of interest			
	policy, and financial statements available to the public.			
20	State the name, physical address, and telephone number of the person who possesses the books and records of the			
	organization: ▶ JIM GREGORY 100 EAST CARROLL ST SALSIBURY, MD 21801			
JSA	410-912-4979		990	(00.12)

Х

Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Check if Schedule O contains a response to any question in this Part VII.....

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.

• List all of the organization's **current** officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.

• List all of the organization's current key employees, if any. See instructions for definition of "key employee."

• List the organization's five **current** highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations.

• List all of the organization's **former** officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.

• List all of the organization's **former directors or trustees** that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations.

List persons in the following order: individual trustees or directors; institutional trustees; officers; key employees; highest compensated employees; and former such persons.

Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee.

(A) Name and Title	(B) Average	Posit	ion (c	(C		hat app	lv)	(D) Reportable	(E) Reportable	(F) Estimated
	hours per week (describe hours for related organizations in Schedule O)	or director	Institutional trustee	Officer	Key employee	Highest compensated	Former	compensation from the organization (W-2/1099-MISC)	compensation from related organizations (W-2/1099-MISC)	amount of other compensation from the organization and related organizations
JEFFREY_F_TURNER										
BOARD MEMBER	1.00	Х						0.	0.	0.
(2) FAROUK A. SULTANI, M.D.										
BOARD MEMBER	1.00	Х						0.	0.	0.
(3) MARGARET NALEPPA										
PRESIDENT/CEO	40.00	Х		Х				742,361.	0.	54,851.
(4) MARTIN NEAT										
VICE-CHAIRMAN	1.00	Х		Х				0.	0.	0.
(5) HERBERT J. GEARY, III BOARD MEMBER	1.00	Х						0.	0.	. 0.
(6) MICHAEL E. CROUCH, M.D.										
BOARD MEMBER	1.00	Х						0.	0.	0.
(7) MURRAY HOY BOARD CHAIRMAN	10.00	Х		х				30,731.	0.	0.
(8) CHRISTJON J. HUDDLESTON, M.D.	10.00									•
BOARD MEMBER	1.00	Х						0.	0.	0.
(9) HUGH MCLAUGHLIN BOARD MEMBER	1.00	Х						0.	0.	0.
(10) RENE DESMARAIS, M.D. BOARD MEMBER	1.00	Х						0.	0.	0.
(11)SUSAN ROBINSON BOARD MEMBER (07/10 - 03/11)	1.00	X						0.	0.	0.
(12)BRIAN SHOCKLEY	1.00							0.	0.	
BOARD MEMBER	1.00	Х						0.	0.	0.
(13)MARION KEENAN	1.00	A						0.	0.	0.
BOARD MEMBER	1.00	Х						0.	0.	0.
(14)SUSAN PEACOCK										
BOARD MEMBER (04/11 - 06/11)	1.00	Х						0.	0.	0.
(15)EDWARD W. URBAN										
SECRETARY	1.00	Х		Х				0.	0.	0.
(16)WILLIAM R. MCCAIN TREASURER	1.00	Х		Х				0.	0.	0.

JSA

Form 990 (2010)								52-0591628				F	-age 8			
Part VII Section A. Officers, Directors, Tr	ustees, K	stees, Key Employees, and Highest Compensated Emplo										oyees(continued)				
(A)	(B)			(0	C)			(D)	(E)			(F)				
Name and title	Average hours per week (describe hours for related organizations in Schedule O)	P or director	tion Institutional trustee	Officer	Key employee	Highest compensated	ly) Former	Reportable compensation from the organization (W-2/1099-MISC)	Reportable compensation from related organizations (W-2/1099-MIS0		am comp fro orga and	timated ount of other oensation om the inization related nization	on n d			
(17) MONTY SAYLOR BOARD MEMBER	1.00	X						0.		0.			0			
(18) BRUCE I. RITCHIE CFO	40.00			Х				413,043.		0.		67,	377.			
(19) LURA LUNSFORD VP OF OPERATIONS	40.00			Х				361,272.		0.		51,	972.			
(20) THOMAS LAWRENCE, M.D. VP OF MEDICAL AFFAIRS	40.00					X		508,410.		0.			000.			
(21) JAMES MARTIN, M.D. PHYSICIAN	40.00					X		573,638.		0.			633.			
(22) PAUL ZORSKY, M.D. PHYSICIAN	40.00					X		508,047.		0.			094.			
(23) JUSTINIAN NGAIZA, M.D. PHYSICIAN	40.00					Х		607,198.		0.		29,	134.			
(24) PANPIT KLUG, M.D. PHYSICIAN	40.00					X		533,007.		0.		23,	418.			
(25) R. ALAN NEWBERRY FORMER PRESIDENT/CEO	-						X	1,567,831.		0.			0.			
(26)																
(27)	-															
(28)	-															
1b Sub-total c Total from continuation sheets to Part VII, Sec d Total (add lines 1b and 1c)	=		 	 	•••			5,845,538. 5,845,538.		0.		41,4 41,4				
 2 Total number of individuals (including but not lin reportable compensation from the organization 	nited to thos		ed a			/ho re	ceiv),000 in	_ 1		, _				
		10.										Yes	No			
3 Did the organization list any former offic																
employee on line 1a? If "Yes," complete Sched											3	X				
4 For any individual listed on line 1a, is the the organization and related organizations																
individual											4	Х				
5 Did any person listed on line 1a receive or for services rendered to the organization? <i>If "Y</i>	accrue co	mpen	satio	on t	fron	n any	un	related organizatio	on or individua	ı	5		Х			
Section B. Independent Contractors																
1 Complete this table for your five highest compensation from the organization.	compensat	ed ir	ndep	end	lent	cont	tract	tors that received	d more than	\$100,	000	of				
(A) Name and business add	ress							(B) Description of ser	vices	Cor	(C) mpens	ation				
ATTACHMENT 2																
							_									
							+									
							+									
2 Total number of independent contractors (in more than \$100,000 in compensation from the				nitec		thos	se li	isted above) who	received							
JSA											Form	990	(2010)			

Page **9**

Part	: VIII	Statement of Reve	nuo			52 0591020		i age u
<u>- an</u>			nuc		(A) Total revenue	(B) Related or exempt function revenue	(C) Unrelated business revenue	(D) Revenue excluded from tax under sections 512, 513, or 514
Contributions, gifts, grants and other similar amounts	1a b c	Federated campaigns Membership dues Fundraising events	1b					
gift: Iara	d	Related organizations		158,781.				
simi,	е	Government grants (contribut	ions) . 1e					
Der 9	f	All other contributions, gifts, grant						
l otl		and similar amounts not included		14,315.				
ခ် ပိ	g h	Noncash contributions included in Total. Add lines 1a-1f			173,096.			
en			<u></u>	Business Code	1/0/090.			
ven	2a	NET PATIENT SERVICES		621500	381,449,967.	380,428,592.	1,021,375.	
Re	b	PARTNERSHIP INCOME		900099	1,264,464.	1,264,464.		
, vice	с							
Ser	d							
ram	е							
Program Service Revenue	f	All other program service reve						
•	<u>g</u>	Total. Add lines 2a-2f			382,714,431.			
	3	Investment income (including other similar amounts)			4,938,903.			4,938,903
	4	Income from investment of tax			4,938,903.			4,930,903
	5	Royalties			0.			
	•	1 loyulloo	(i) Real	(ii) Personal				
	6a	Gross Rents	178,302.					
	b	Less: rental expenses	186,640.					
	с	Rental income or (loss)						
	d	Net rental income or (loss) .			-8,338.			-8,338
	7a	Gross amount from sales of	(i) Securities	(ii) Other				
		assets other than inventory	80,067,642.	66,560.				
	b	Less: cost or other basis	71 504 266	22 501				
	-	and sales expenses						
	c d	Net gain or (loss)			8,516,255.			8,516,255
e	8a	8 ()	fundraising		0/010/2001			0/010/200
nu		events (not including \$						
6Ve		of contributions reported on li	ne 1c).					
Ř		See Part IV, line 18	a					
Other Revenue	b	Less: direct expenses						
δļ	С	Net income or (loss) from fund	-	▶	0.			
	9a	Gross income from gaming ad						
	Ŀ	See Part IV, line 19						
	b C	Less: direct expenses Net income or (loss) from gan			0.			
	10a	Gross sales of inventor returns and allowances	ory, less					
	b	Less: cost of goods sold						
	C	Net income or (loss) from sale	es of inventory .		0.			
		Miscellaneous Reven	nue	Business Code				
	11a	CAFETERIA		900099	746,888.			746,888
	b	PARTNERSHIP REVENUE		900099	5,647.	-17,257.	22,904.	
	С	MEDICAL RECORDS		900003	1,154.			1,154
	d	All other revenue		561000	200,000.		200,000.	
I		Total. Add lines 11a-11d			953,689.			

	o not include amounts reported on lines 6b, , 8b, 9b, and 10b of Part VIII.	(A) Total expenses	(B) Program service expenses	(C) Management and general expenses	(D) Fundraising expenses
1	Grants and other assistance to governments and				
	organizations in the U.S. See Part IV, line 21	0.			
2	Grants and other assistance to individuals in				
	the U.S. See Part IV, line 22	0.			
3	Grants and other assistance to governments,				
	organizations, and individuals outside the				
	U.S. See Part IV, lines 15 and 16	0.			
4	Benefits paid to or for members	0.			
5	Compensation of current officers, directors,				
	trustees, and key employees	1,708,329.	1,562,142.	142,464.	3,723
6	Compensation not included above, to disqualified				
	persons (as defined under section 4958(f)(1)) and				
	persons described in section 4958(c)(3)(B)	1,361,720.	1,245,193.	113,559.	2,968
7	Other salaries and wages	135,841,291.	124,216,893.	11,328,359.	296,039
8	Pension plan contributions (include section 401(k)				
	and section 403(b) employer contributions)	5,725,533.	5,235,579.	477,476.	12,478
9	Other employee benefits	20,736,110.	18,968,738.	1,722,362.	45,010
0	Payroll taxes	9,620,948.	8,864,543.	738,196.	18,209
1	Fees for services (non-employees):				
а	Management	0.			
	Legal	629,706.	1,296.	628,410.	
	Accounting	190,400.		190,400.	
	Lobbying	32,138.	32,138.		
	Professional fundraising services. See Part IV, line 17	0.			
	Investment management fees	927,540.		927,540.	
	Other	31,287,331.	21,615,724.	9,619,424.	52,183
2	Advertising and promotion	0.			
3	Office expenses	102,609,020.	98,893,645.	3,651,164.	64,211
4	Information technology	738,432.	729,960.	8,472.	•
5	Royalties	0.	,	,	
6	Occupancy	5,095,376.	5,095,376.		
7	Travel	374,107.	273,585.	97,865.	2,65
8	Payments of travel or entertainment expenses	- ,		,	,
Ů	for any federal, state, or local public officials	Ο.			
9	Conferences, conventions, and meetings	85,614.	85,614.		
0	Interest	6,544,090.	6,544,090.		
	F	0.			
1 1	Payments to affiliates Depreciation, depletion, and amortization	21,733,777.	21,687,683.	46,094.	
2	• • • •	4,775,587.	496,535.	4,278,080.	972
3		1, 1, 10, 00, 1	19070001	1/2/0/0001	512
4	Other expenses. Itemize expenses not covered above (List miscellaneous expenses in line 24f. If				
	line 24f amount exceeds 10% of line 25, column				
	(A) amount, list line 24f expenses on Schedule O.)				
		17,410,750.	17,410,750.		
	BAD DEBT	528,758.		381,038.	555
	DUES	J20, /J0.	147,165.	301,030.	
С					
d					
f	All other expenses		222 104 440	24.250.000	400.007
5	Total functional expenses. Add lines 1 through 24f	367,956,557.	333,106,649.	34,350,903.	499,005
6	Joint Costs. Check here ► if following SOP 98-2 (ASC 958-720). Complete this line only if the organization reported in column (B) joint costs from a combined educational				

_		(A) Beginning of year		(B) End of year
1	Cash - non-interest-bearing	154,899.	1	150,629.
2	Savings and temporary cash investments	25,139,457.	2	25,487,082.
3	Pledges and grants receivable, net		3	
4	Accounts receivable, net	35,817,855.	4	35,831,829.
5	Receivables from current and former officers, directors, trustees, key			
-	employees, and highest compensated employees. Complete Part II of			
	Schedule L		5	
6	Receivables from other disqualified persons (as defined under section 4958(f)(1)), persons		-	
-	described in section 4958(c)(3)(B), and contributing employers and sponsoring organizations of			
	section 501(c)(9) voluntary employees' beneficiary organizations (see instructions)		6	
ST9 7	Notes and loans receivable, net		7	
Assets	Inventories for sale or use	7,086,954.	8	7,612,015
₹ 9	Prepaid expenses and deferred charges		9	4,722,221.
-	a Land, buildings, and equipment: cost or		-	_, ·, ·
	other basis. Complete Part VI of Schedule D 10a 439,903,907.			
h	Design basisDesign basisDesig	212,665,479.1	10c	206,153,752.
11	Investments - publicly traded securities		11	141,953,184.
12	Investments - other securities. See Part IV, line 11		12	111,300,1011
13	Investments - program-related. See Part IV, line 11		13	
14	Intangible assets		14	
15	Other assets. See Part IV, line 11		15	70,497,354.
16	Total assets. Add lines 1 through 15 (must equal line 34)		16	492,408,066.
17	Accounts payable and accrued expenses		17	13,928,109.
18	Grants payable		18	10, 520, 105.
19	Deferred revenue		19	
20	Tax-exempt bond liabilities		20	134,315,588.
	Escrow or custodial account liability. Complete Part IV of Schedule D		20	101/010/0001
	Payables to current and former officers, directors, trustees, key		21	
21 22 22	employees, highest compensated employees, and disqualified persons.			
	Complete Part II of Schedule L		22	
23	Secured mortgages and notes payable to unrelated third parties		22	
23	Unsecured notes and loans payable to unrelated third parties		23 24	60,000.
24	Other liabilities. Complete Part X of Schedule D		24 25	35,069,575.
26	Total liabilities. Add lines 17 through 25		26	183,373,272.
	Organizations that follow SFAS 117, check here lines 27 through 29, and lines 33 and 34.	199700270701	20	10373737272.
90 27	Unrestricted net assets	231,374,493.	27	286,634,592.
	Temporarily restricted net assets		28	14,335,033.
29	Permanently restricted net assets		20	8,065,169.
	Organizations that do not follow SFAS 117, check here	0,000,700.	29	0,000,100.
Net Assets of Fund Balances 65 25 25 25 75 10 20 75 20 75 75 20 75 20 75 75 20 75 20 75 20 75 75 20 75 75 75 75 75 75 75 75 75 75 75 75 75	complete lines 30 through 34.			
ຍ ທີ່ 30	Capital stock or trust principal, or current funds		30	
ຫຼື 31	Paid-in or capital surplus, or land, building, or equipment fund		31	
₹ <u>32</u>	Retained earnings, endowment, accumulated income, or other funds		32	
				200 024 704
10 33	Total net assets or fund balances Total liabilities and net assets/fund balances	251,305,156.	33	309,034,794.

Forn	n 990 (2010) 52-0591628				Pa	ge 12
Pa	Int XI Reconciliation of Net Assets Check if Schedule O contains a response to any question in this Part XI				Χ	
1	Total revenue (must equal Part VIII, column (A), line 12)	1	3	97,2	88,0	36.
2	Total expenses (must equal Part IX, column (A), line 25)	2	3	67,9	56 , 5	57.
3	Revenue less expenses. Subtract line 2 from line 1	3		29,3	31 , 4	79.
4	Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A))	4	2	51 , 3	05 , 1	56.
5	Other changes in net assets or fund balances (explain in Schedule O)	5		28 , 3	98 , 1	59.
6	Net assets or fund balances at end of year. Combine lines 3, 4, and 5 (must equal Part X, line 33,					
	column (B))	6	3	09,0	34,7	94.
Pa	Int XII Financial Statements and Reporting Check if Schedule O contains a response to any question in this Part XII					
1	Accounting method used to prepare the Form 990: Cash X Accrual Other If the organization changed its method of accounting from a prior year or checked "Other," explain in Schedule O.				Yes	No
2a	Were the organization's financial statements compiled or reviewed by an independent accountant?			2a		Х
b	Were the organization's financial statements audited by an independent accountant?			2b	Х	
С	If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of	f				
	the audit, review, or compilation of its financial statements and selection of an independent accountant?			2c	Х	
	If the organization changed either its oversight process or selection process during the tax year, explain in Schedule O.					
d	If "Yes" to line 2a or 2b, check a box below to indicate whether the financial statements for the year were					
	issued on a separate basis, consolidated basis, or both:					
	Separate basis Consolidated basis X Both consolidated and separate basis					
3a	As a result of a federal award, was the organization required to undergo an audit or audits as set forth in					
	the Single Audit Act and OMB Circular A-133?			3a		X
b	If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the					
	required audit or audits, explain why in Schedule O and describe any steps taken to undergo such audits.			3b		

SCH	EDU	LE /	Α
(Form	990 c	or 99	0-F7)

Public Charity Status and Public Support

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

Open to Public Department of the Treasury Attach to Form 990 or Form 990-EZ. See separate instructions. Inspection Internal Revenue Service Employer identification number Name of the organization PENINSULA REGIONAL MEDICAL CENTER 52-0591628 Reason for Public Charity Status (All organizations must complete this part.) See instructions. Part I The organization is not a private foundation because it is: (For lines 1 through 11, check only one box.) 1 A church, convention of churches, or association of churches described in section 170(b)(1)(A)(i). A school described in section 170(b)(1)(A)(ii). (Attach Schedule E.) 2 Х 3 A hospital or a cooperative hospital service organization described in section 170(b)(1)(A)(iii). A medical research organization operated in conjunction with a hospital described in section 170(b)(1)(A)(iii). Enter the 4 hospital's name, city, and state: 5 An organization operated for the benefit of a college or university owned or operated by a governmental unit described in section 170(b)(1)(A)(iv). (Complete Part II.) A federal, state, or local government or governmental unit described in section 170(b)(1)(A)(v). 6 7 An organization that normally receives a substantial part of its support from a governmental unit or from the general public described in section 170(b)(1)(A)(vi). (Complete Part II.) 8 A community trust described in section 170(b)(1)(A)(vi). (Complete Part II.) 9 An organization that normally receives: (1) more than 33 1/3 % of its support from contributions, membership fees, and gross receipts from activities related to its exempt functions - subject to certain exceptions, and (2) no more than 33 1/3% of its support from gross investment income and unrelated business taxable income (less section 511 tax) from businesses acquired by the organization after June 30, 1975. See section 509(a)(2). (Complete Part III.) 10 An organization organized and operated exclusively to test for public safety. See section 509(a)(4). An organization organized and operated exclusively for the benefit of, to perform the functions of, or to carry out the 11 purposes of one or more publicly supported organizations described in section 509(a)(1) or section 509(a)(2). See section 509(a)(3). Check the box that describes the type of supporting organization and complete lines 11e through 11h. а Type I b Type II c Type III - Functionally integrated d Type III - Other By checking this box, I certify that the organization is not controlled directly or indirectly by one or more disgualified е persons other than foundation managers and other than one or more publicly supported organizations described in section 509(a)(1) or section 509(a)(2). f If the organization received a written determination from the IRS that it is a Type I, Type II, or Type III supporting organization, check this box Since August 17, 2006, has the organization accepted any gift or contribution from any of the g following persons? (i) A person who directly or indirectly controls, either alone or together with persons described in (ii) Yes No and (iii) below, the governing body of the supported organization? 11g(i) (ii) A family member of a person described in (i) above? 11g(ii) (iii) A 35% controlled entity of a person described in (i) or (ii) above? 11g(iii) Provide the following information about the supported organization(s). h (i) Name of supported (vii) Amount of (ii) EIN (iii) Type of organization (v) Did you notify (iv) Is the (vi) Is the organization in organization (described on lines 1-9 the organization organization in support col. (i) listed in above or IRC section in col. (i) of col. (i) organized your governing (see instructions)) your support? in the U.S.? document? Yes No Yes No Yes No (A) (B) (C) (D) (E)

Total

For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

Schedule A (Form 990 or 990-EZ) 2010

OMB No. 1545-0047

Par	t II Support Schedule for Or (Complete only if you check Part III. If the organization f	ked the box o	n line 5, 7, or	8 of Part I or i	f the organizat	ion failed to qu			
Sec	tion A. Public Support	<u> </u>			, p p.	,			
	ndar year (or fiscal year beginning in)	(a) 2006	(b) 2007	(c) 2008	(d) 2009	(e) 2010	(f) Total		
euloi									
1	Gifts, grants, contributions, and membership fees received. (Do not include any "unusual grants.")								
2	Tax revenues levied for the organization's benefit and either paid to or expended on its behalf								
3	The value of services or facilities furnished by a governmental unit to the organization without charge								
4	Total. Add lines 1 through 3								
5	The portion of total contributions by each								
	person (other than a governmental unit or								
	publicly supported organization) included								
	on line 1 that exceeds 2% of the amount								
	shown on line 11, column (f)								
6	Public support. Subtract line 5 from line 4.								
	tion B. Total Support	() 0000	(1) 0007	() 0000	(1) 0000	() 0040	(0 T + + +		
Caler	ndar year (or fiscal year beginning in) 🕨	(a) 2006	(b) 2007	(c) 2008	(d) 2009	(e) 2010	(f) Total		
7	Amounts from line 4								
8	Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources								
9	Net income from unrelated business activities, whether or not the business is regularly carried on								
10	Other income. Do not include gain or loss from the sale of capital assets (Explain in Part IV.)								
11	Total support. Add lines 7 through 10								
12	Gross receipts from related activities, etc. (se	ee instructions)				12			
13	First five years. If the Form 990 is f								
	organization, check this box and stop here	<u> </u>		<u></u>			<u></u>		
	tion C. Computation of Public Sup								
14	Public support percentage for 2010 (line		,			14	%		
15	Public support percentage from 2009 Se						%		
16a	· · · · · · · · · · · · · · · · · · ·	•					re, check		
	this box and stop here. The organization						▶∟		
b	33 1/3 % support test - 2009. If the c	•							
	check this box and stop here. The orga	•		•••					
17a	10%-facts-and-circumstances test - 2								
	or more, and if the organization me					•			
	Part IV how the organization meets the "facts-and-circumstances" test. The organization qualifies as a publicly supported								
	organization						▶∟		
b	10%-facts-and-circumstances test - 2		-						
	15 is 10% or more, and if the orga						-		
	Explain in Part IV how the organzation				-		a publicly		
	supported organization						· · · · ► □		
18	Private foundation. If the organizatio								
	instructions						🏲 📖		

Schedule A (Form 990 or 990-EZ) 2010

Schedule A (Form 990 or 990-EZ) 2010

Part III	Support Schedule for Organizations Described in Section 509(a)(2)
	(Complete only if you checked the box on line 9 of Part I or if the organization failed to qualify under Part II.
	If the organization fails to qualify under the tests listed below, please complete Part II.)
-	

Са	ion A. Public Support	(a) 2006	(b) 2007	(c) 2008	(d) 2009	(e) 2010	(f) To	otal
	Gifts, grants, contributions, and membership fees						,		
•	received. (Do not include any "unusual grants.")								
2	Gross receipts from admissions, merchandise								
	sold or services performed, or facilities								
	furnished in any activity that is related to the								
	organization's tax-exempt purpose								
	Gross receipts from activities that are not an								
5									
4	unrelated trade or business under section 513 Tax revenues levied for the organization's								
4	Ŭ								
	benefit and either paid to or expended on								
	its behalf								
	The value of services or facilities								
	furnished by a governmental unit to the								
	organization without charge								
	Total. Add lines 1 through 5							<u> </u>	
7 a	Amounts included on lines 1, 2, and 3								
	received from disqualified persons								
b	Amounts included on lines 2 and 3 received from other than disqualified								
	persons that exceed the greater of \$5,000 or 1% of the amount on line 13								
	for the year								
с	Add lines 7a and 7b								
8	Public support (Subtract line 7c from								
	line 6.)								
ect	ion B. Total Support								
Са	llendar year (or fiscal year beginning in) 🕨	(a) 2006	(b) 2007	(c) 2008	(d) 2009	(e) 2010	(f) To	otal
9	Amounts from line 6								
0 a	Gross income from interest, dividends,								
	payments received on securities loans,								
	rents, royalties and income from similar sources								
b	Unrelated business taxable income (less								
	section 511 taxes) from businesses								
	acquired after June 30, 1975								
1	Add lines 10a and 10b Net income from unrelated business								
	activities not included in line 10b,								
	whether or not the business is regularly								
	carried on								
2	Other income. Do not include gain or								
	loss from the sale of capital assets								
	(Explain in Part IV.)								
3	Total support. (Add lines 9, 10c, 11,								
	and 12.)								
4	First five years. If the Form 990 is for	the organizatio	n's first, second,	third, fourth, or	r fifth tax year a	s a s	ection 501	(c)(3)	
	organization, check this box and stop here							<u></u>	•
ect	ion C. Computation of Public Sup	-							
5	Public support percentage for 2010 (line 8, c	()		*********		15			%
6	Public support percentage from 2009 Sched	ule A, Part III, line	15			16			%
ect	ion D. Computation of Investmen								
7	Investment income percentage for 2010 (li	ne 10c, column (f) divided by line 13	, column (f))		17			%
8	Investment income percentage from 2009	Schedule A, Part	III, line 17			18			%
9 a	33 1/3 % support tests - 2010. If the or	ganization did n				e than	331/3 %,	and line	
	17 is not more than 331/3%, check th								•
				-			-		
b	33 1/3 % Support tests - 2009. If the ord								•
	33 1/3 % support tests - 2009. If the orga line 18 is not more than 33 1/3 %, check	this hox and e	top here The or	ganization qualifi	es as a nublicly	Sunno	rted ordan	zation	- 1
	line 18 is not more than 331/3 %, check Private foundation. If the organization		•	• •	. ,	••	0		

Part IV Supplemental Information. Complete this part to provide the explanations required by Part II, line 10; Part II, line 17a or 17b; or Part III, line 12. Also complete this part for any additional information. (See instructions).

Schedule of Contributors

• Attach to Form 990, 990-EZ, or 990-PF.

OMB No. 1545-0047

Internal Revenue Service

Name of the organization

PENINSULA REGIONAL MEDICAL CENTER

Employer identification number

52-0591628

Organization type (check one)	Organization	type	(check	one)
-------------------------------	--------------	------	--------	------

Filers of:	Section:
Form 990 or 990-EZ	X 501(c)(³) (enter number) organization
	4947(a)(1) nonexempt charitable trust not treated as a private foundation
	527 political organization
Form 990-PF	501(c)(3) exempt private foundation
	4947(a)(1) nonexempt charitable trust treated as a private foundation
	501(c)(3) taxable private foundation

Check if your organization is covered by the **General Rule** or a **Special Rule**. **Note.** Only a section 501(c)(7), (8), or (10) organization can check boxes for both the General Rule and a Special Rule. See instructions.

General Rule

For an organization filing Form 990, 990-EZ, or 990-PF that received, during the year, \$5,000 or more (in money or property) from any one contributor. Complete Parts I and II.

Special Rules

For a section 501(c)(3) organization filing Form 990 or 990-EZ that met the 33 1/3 % support test of the regulations under sections 509(a)(1) and 170(b)(1)(A)(vi), and received from any one contributor, during the year, a contribution of the greater of (1) \$5,000 or (2) 2% of the amount on (i) Form 990, Part VIII, line 1h or (ii) Form 990-EZ, line 1. Complete Parts I and II.

For a section 501(c)(7), (8), or (10) organization filing Form 990 or 990-EZ that received from any one contributor, during the year, aggregate contributions of more than \$1,000 for use *exclusively* for religious, charitable, scientific, literary, or educational purposes, or the prevention of cruelty to children or animals. Complete Parts I, II, and III.

For a section 501(c)(7), (8), or (10) organization filing Form 990 or 990-EZ that received from any one contributor, during the year, contributions for use *exclusively* for religious, charitable, etc., purposes, but these contributions did not aggregate to more than \$1,000. If this box is checked, enter here the total contributions that were received during the year for an *exclusively* religious, charitable, etc., purpose. Do not complete any of the parts unless the **General Rule** applies to this organization because it received nonexclusively religious, charitable, etc., contributions of \$5,000 or more during the year

Caution. An organization that is not covered by the General Rule and/or the Special Rules does not file Schedule B (Form 990, 990-EZ, or 990-PF), but it **must** answer "No" on Part IV, line 2 of its Form 990, or check the box on line H of its Form 990-EZ, or on line 2 of its Form 990-PF, to certify that it does not meet the filing requirements of Schedule B (Form 990, 990-EZ, or 990-PF).

For Paperwork Reduction Act Notice, see the Instructions for Form 990, 990-EZ, or 990-PF.

Schedule B (Form 990, 990-EZ, or 990-PF) (2010)

Name of organization PENINSULA REGIONAL MEDICAL CENTER

of Employer identification number

of Part I

Page

52-0591628

Part I Contributors (see instructions) (a) (b) (c) (d) No. Name, address, and ZIP + 4 Aggregate contributions Type of contribution PENINSULA REGIONAL MEDICAL CENTER FND Х 1 Person Payroll 100 EAST CARROLL STREET 158,781. \$ Noncash (Complete Part II if there is SALISBURY, MD 21081 a noncash contribution.) (a) (b) (C) (d) Aggregate contributions Type of contribution No. Name, address, and ZIP + 4 2 FRANCIS C BAKER IRREVOCABLE TRUST Х Person Payroll C/O M&T INVEST GROUP, PO BOX 1596 14,315. \$ Noncash (Complete Part II if there is BALTIMORE, MD 21203 a noncash contribution.) (b) (d) (a) (C) Name, address, and ZIP + 4 Aggregate contributions Type of contribution No. Person Payroll Noncash (Complete Part II if there is a noncash contribution.) (a) (b) (C) (d) No. Name, address, and ZIP + 4 Aggregate contributions Type of contribution Person Payroll \$_ Noncash (Complete Part II if there is a noncash contribution.) (a) (b) (c) (d) No. Name, address, and ZIP + 4 Aggregate contributions Type of contribution Person Payroll \$ Noncash (Complete Part II if there is a noncash contribution.) (a) (b) (C) (d) No. Name, address, and ZIP + 4 Aggregate contributions Type of contribution Person Payroll \$_ Noncash (Complete Part II if there is a noncash contribution.)

Schedule B (Form 990, 990-EZ, or 990-PF) (2010)

SCHEDULE C		Political Campaign and Lobbying Activities			OMB No. 1545-0047			
(Form 990 or 990-EZ)	For O	rganizations Exempt From Income	ns Exempt From Income Tax Under section 501(c) and section 527					
► Complete if the organization is described below.								
Department of the Treasury Internal Revenue Service	▶	Attach to Form 990 or Form 990-E	Z. ►See separa	ate instructions.	Open to Public Inspection			
If the organization answer • Section 501(c)(3) orga • Section 501(c) (other to • Section 527 organization If the organization answer • Section 501(c)(3) orga • Section 501(c)(3) orga If the organization answer	anizations: C than section tions: Comple red "Yes," to anizations the red "Yes," to	Form 990, Part IV, line 3, or Form 990- omplete Parts I-A and B. Do not comple 501(c)(3)) organizations: Complete Part ete Part I-A only. Form 990, Part IV, line 4, or Form 990- at have filed Form 5768 (election under at have NOT filed Form 5768 (election u Form 990, Part IV, line 5 (Proxy Tax) o hizations: Complete Part III.	te Part I-C. s I-A and C below. Do r EZ, Part VI, line 47 (Lo section 501(h)): Comple nder section 501(h)): C	not complete Part I-B. bbying Activities), then ete Part II-A. Do not complet omplete Part II-B. Do not co	then e Part II-B. mplete Part II-A.			
PENINSULA REGION			ation 504(a) an io	52-059				
 Provide a descripti candidates for pub Political expenditure Volunteer hours 	candidates for public office in Part IV. 2 Political expenditures ▶ \$							
		ganization is exempt under se		► ¢				
 2 Enter the amount of 3 If the organization 4a Was a correction n b If "Yes," describe in 	of any excis incurred a s nade? n Part IV.	se tax incurred by the organization use tax incurred by organization mana section 4955 tax, did it file Form 472	agers under section 4 20 for this year?	4955▶ \$	YesNo			
		ganization is exempt under se		• • • • • • • •				
activities 2 Enter the amount	of the filing	pended by the filing organization to organization's funds contributed to the second se	o other organization	► \$s for section				
3 Total exempt fund	ction exper	nditures. Add lines 1 and 2. Ente	r here and on Forn	n 1120-POL,				
5 Enter the names, organization made the amount of pol	4 Did the filing organization file Form 1120-POL for this year?							
(a) Name		(b) Address	(c) EIN	(d) Amount paid from filing organization's funds. If none, enter -0	(e) Amount of political contributions received and promptly and directly delivered to a separate political organization. If none, enter -0			
(1)								
(2)								
(3)								
(4)								
(5)								
(6)								
For Privacy Act and Paperwo	ork Reduction	Act Notice, see the Instructions for Form 9	990 or 990-EZ.	Schedule	C (Form 990 or 990-EZ) 2010			

JSA 0E1264 0.040

Pa	art II-A Complete if the organizatio section 501(h)).	n is exempt under section 501(c)(3) and fi	led Form 5768 (elect	ion under
		pelongs to an affiliated group.		
В	Check ▶ if the filing organization of	checked box A and "limited control" provisio	ns apply.	
		ying Expenditures ans amounts paid or incurred.)	(a) Filing organization's totals	(b) Affiliated group totals
1 a	Total lobbying expenditures to influence p	ublic opinion (grass roots lobbying)		
b	Total lobbying expenditures to influence a	legislative body (direct lobbying)		
С	Total lobbying expenditures (add lines 1a	and 1b)		
d	Other exempt purpose expenditures			
е		ines 1c and 1d)		
f	Lobbying nontaxable amount. Enter the a	mount from the following table in both		
	columns.			
	If the amount on line 1e, column (a) or (b) is:	The lobbying nontaxable amount is:		
	Not over \$500,000	20% of the amount on line 1e.		
	Over \$500,000 but not over \$1,000,000	\$100,000 plus 15% of the excess over \$500,000.		
	Over \$1,000,000 but not over \$1,500,000	\$175,000 plus 10% of the excess over \$1,000,000.		
	Over \$1,500,000 but not over \$17,000,000	\$225,000 plus 5% of the excess over \$1,500,000.		
	Over \$17,000,000	\$1,000,000.		
g	Grassroots nontaxable amount (enter 25%	6 of line 1f)		
h	Subtract line 1g from line 1a. If zero or les	s, enter -0-		
i	Subtract line 1f from line 1c. If zero or less	s, enter -0-		
j	If there is an amount other than zero on e	ther line 1h or line 1i, did the organization file For	m 4720 reporting	
	section 4911 tax for this year?	· · · · · · · · · · · · · · · · · · ·		Yes No

4-Year Averaging Period Under Section 501(h)

(Some organizations that made a section 501(h) election do not have to complete all of the five columns below. See the instructions for lines 2a through 2f on page 4.)

Lobbying Expenditures During 4-Year Averaging Period

Calendar year (or fiscal year beginning in)	(a) 2007	(b) 2008	(c) 2009	(d) 2010	(e) Total					
2 a Lobbying nontaxable amount										
b Lobbying ceiling amount (150% of line 2a, column (e))										
c Total lobbying expenditures										
d Grassroots nontaxable amount										
e Grassroots ceiling amount (150% of line 2d, column (e))										
f Grassroots lobbying expenditures										

Schedule C (Form 990 or 990-EZ) 2010

Part II-B Complete if the organization is exempt under section 501(c)(3) and has NOT filed Form 5768 (election under section 501(h)).

		(á	a)	(b)
		Yes	No	Amount
1	During the year, did the filing organization attempt to influence foreign, national, state or local			
	legislation, including any attempt to influence public opinion on a legislative matter or			
а	referendum, through the use of: Volunteers?		Х	
b	Paid staff or management (include compensation in expenses reported on lines 1c through 1i)?		X	
С	Media advertisements?		Х	
d	Mailings to members, legislators, or the public?		Х	
е	Publications, or published or broadcast statements? Grants to other organizations for lobbying purposes?		Х	
f	Grants to other organizations for lobbying purposes?		X	
g b	Direct contact with legislators, their staffs, government officials, or a legislative body? Rallies, demonstrations, seminars, conventions, speeches, lectures, or any similar means?		X X	
h i	Other activities? If "Yes," describe in Part IV	x	Λ	32,138
j	Total. Add lines 1c through 1i			32,138
, 2 a	Did the activities in line 1 cause the organization to be not described in section 501(c)(3)?		Х	
b	If "Yes," enter the amount of any tax incurred under section 4912			
C	If "Yes," enter the amount of any tax incurred by organization managers under section 4912			
d	If the filing organization incurred a section 4912 tax, did it file Form 4720 for this year?			
Ра	rt III-A Complete if the organization is exempt under section 501(c)(4), section 501(c)	:)(5),	or se	ction
	501(c)(6).			
1	Were substantially all (90% or more) dues received nondeductible by members?			Yes No
2	Did the organization make only in-house lobbying expenditures of \$2,000 or less?	• • •		
3	Did the organization agree to carryover lobbying and political expenditures from the prior year?	• • •	•••	3
Ра	t III-B Complete if the organization is exempt under section 501(c)(4), section 501(c)			
	501(c)(6) if BOTH Part III-A, lines 1 and 2 are answered "No" OR if Part III-A, I			
	"Yes."			
1	Dues, assessments and similar amounts from members			1
2	Section 162(e) nondeductible lobbying and political expenditures (do not include amounts of p	politic	al	
	expenses for which the section 527(f) tax was paid).			
a	Current year			2a
b c	Carryover from last year	• • •		2b 2c
3	Total Aggregate amount reported in section 6033(e)(1)(A) notices of nondeductible section 162(e) due	es		3
4	If notices were sent and the amount on line 2c exceeds the amount on line 3, what portion	-		
	excess does the organization agree to carryover to the reasonable estimate of nondeductible lo			
	and political expenditure next year?			4
5	Taxable amount of lobbying and political expenditures (see instructions)			5
Ра	t IV Supplemental Information			
Con	plete this part to provide the descriptions required for Part I-A, line 1; Part I-B, line 4; Part I-C	, line	5; and	1 Part II-B, line 1i.
Also	, complete this part for any additional information.			
SE	 E PAGE 4			
υц.				
_				

Schedule C (Form 990 or 990-EZ) 2010

Part IV Supplemental Information (continued)

OTHER ACTIVITIES

PART II-B, LINE 1I

PENINSULA REGIONAL MEDICAL CENTER PAYS DUES TO ORGANIZATIONS THAT LOBBY FEDERAL AND STATE LEGISLATORS ON BEHALF OF HOSPITALS AND HEALTH SYSTEMS. THE PORTION OF DUES PAID TO THE AMERICAN HOSPITAL ASSOCIATION AND THE MARYLAND HOSPITAL ASSOCIATION ATTRIBUTABLE TO LOBBYING DURING FY 2011 TOTALED \$32,138.

SCI	HEDULE D	Supplemental Financial Statements	OMB No. 1545-0047
(Fo	2010		
		► Complete if the organization answered "Yes," to Form 990, Part IV, line 6, 7, 8, 9, 10, 11, or 12.	Open to Public
	rtment of the Treasury nal Revenue Service	Inspection	
	e of the organization		Employer identification number
-		AL MEDICAL CENTER	52-0591628
Pai		ions Maintaining Donor Advised Funds or Other Similar Funds or <i>I</i> on answered "Yes" to Form 990, Part IV, line 6.	AccountsComplete if the
		(a) Donor advised funds	(b) Funds and other accounts
1		d of year	
2		tions to (during year)	
3 ∡		om (during year)	
4 5		end of year	tvised
•			
6		n inform all grantees, donors, and donor advisors in writing that grant funds can	be
	-	able purposes and not for the benefit of the donor or donor advisor, or for any o	
		impermissible private benefit?	
Par		tion Easements. Complete if the organization answered "Yes" to Forn ervation easements held by the organization (check all that apply).	1990, Part IV, line 7.
1			n historically important land area
			certified historic structure
		of open space	
2		hrough 2d if the organization held a qualified conservation contribution in the fo	rm of a conservation
	easement on the la	st day of the tax year.	Held at the End of the Tax Year
	Total number of a		
a b			2a 2b
c	-		20
d		ation easements included in (c) acquired after 8/17/06, and not on a	
	historic structure lis	ted in the National Register	2d
3		ation easements modified, transferred, released, extinguished, or terminated by	the organization during the
	-		
4 5		where property subject to conservation easement is located ion have a written policy regarding the periodic monitoring, inspection, handling	 of
Ŭ	-	rcement of the conservation easements it holds?	
6		hours devoted to monitoring, inspecting, and enforcing conservation easement	
	▶		
7		is incurred in monitoring, inspecting, and enforcing conservation easements dur	ing the year
•	►\$		
8		ation easement reported on line 2(d) above satisfy the requirements of section (ii)?	
9	In Part XIV. descril	he how the organization reports conservation easements in its revenue and expe	
	balance sheet, and	include, if applicable, the text of the footnote to the organization's financial state	
		unting for conservation easements.	
Pa		ions Maintaining Collections of Art, Historical Treasures, or Other if the organization answered "Yes" to Form 990, Part IV, line 8.	Similar Assets.
1a	If the organization works of art, hist	elected, as permitted under SFAS 116 (ASC 958), not to report in its re- prical treasures, or other similar assets held for public exhibition, educat vide, in Part XIV, the text of the footnote to its financial statements that descri	venue statement and balance sheet tion, or research in furtherance of
b		elected, as permitted under SFAS 116 (ASC 958), to report in its reve	
IJ	works of art, hist public service, pro	prical treasures, or other similar assets held for public exhibition, educative the following amounts relating to these items:	tion, or research in furtherance of
		ded in Form 990, Part VIII, line 1	
n	• •	l in Form 990, Part X received or held works of art, historical treasures, or other similar as	
2	•	required to be reported under SFAS 116 (ASC 958) relating to these items:	inancial gain, provide life
а	Revenues included	in Form 990, Part VIII, line 1	▶\$
b	Assets included in	Form 990, Part X	▶ \$
For F	Paperwork Reduction	Act Notice, see the Instructions for Form 990.	Schedule D (Form 990) 2010

Scheo	lule D (Form 990) 2010			5	2-05	591628			Pa	age 2
Par	t III Organizations Maintaini	ng Collections o	of Art, Histori	cal Treasure	s, or	Other Similar	Assets(continue	d)	
3	Using the organization's acquisitio collection items (check all that app		other records	, check any o	of the	following that a	re a sigr	nificant u	se of	its
а	Public exhibition		d	Loan or exc	chang	e programs				
b	Scholarly research		е 🗌	Other						
С	Preservation for future gen	erations								
4	Provide a description of the organ XIV.	nization's collection	ns and explair	how they fur	ther	the organization's	s exemp	t purpose	e in F	Part
5	During the year, did the organizatio	n solicit or receive	e donations of a	art, historical tr	easur	es, or other simila	ar			
	assets to be sold to raise funds rath	er than to be mair	ntained as part	of the organiza	ation's	collection?	[Yes		No
Par	t IV Escrow and Custodial A line 9, or reported an amo				ansv	vered "Yes" to F	orm 99	0, Part l'	V,	
1a	Is the organization an agent, trustee included on Form 990, Part X?		-				Г	Yes		No
b	If "Yes," explain the arrangement in						•••• [165		NU
D.	in res, explain the arrangement in			ng table.		Δ	mount			
~	Beginning balance				10	~	mount			
c d	Additions during the year				1c					
u	Distributions during the year				1d					
e f	Ending balance				1e 1f					
20	Did the organization include an amo							Yes		No
2a ⊾	If "Yes," explain the arrangement in		Fait A, line 21	••••••			• • • • L	Tes		NU
			tion on our or o				10			
Par	t V Endowment Funds. Com	(a) Current year		(c) Two ye				(e) Four	us a ra h	
1a	Beginning of year balance		(b) Prior year			ars Dack	(e) Four	years D	ack	
b	Contributions	28,295,999.	25,231,84	.843. 29,317,177.						
0	Net investment earnings, gains,	105,500.	206,86	865. 110,900.		0.				
U	and losses									
Ь	Grants or scholarships	6,047,698.	3,074,48	-4,0	00,54	5.				
u o	Other expenditures for facilities									
C	and programs									
f	Administrative expenses									
י מ	End of year balance	257,805.	217,19		95,68					
y n	Provide the estimated percentage of	34,191,392.	28,295,99	9. 25,2	31,84	3.				
2										
a b	Board designated or quasi-endowme		<u> </u>							
		.500 %								
	Term endowment \blacktriangleright 49.0300		the organizatio	a that are hold	and a	dministered for th	•			
Ja	Are there endowment funds not in the	le pos session or	the organizatio	i that are new	anu a		e		(00)	No
	organization by:								/es	No
	(i) unrelated organizations							3a(i)		X
h	(ii) related organizations							3a(ii)		Х
-	If "Yes" to 3a(ii), are the related orga		•					3b		
4	Describe in Part XIV the intended us	-								
Par	t VI Land, Buildings, and Eq									
	Description of investment	(inv	or other basis (estment)	b) Cost or other ba (other)		(c) Accumulated depreciation	(1	d) Book valu		
1a	Land			10,492,17				10,49		
b	Buildings			198,207,57	76.	52,205,214.		146,00	2,36	2.
С	Leasehold improvements									
d	Equipment					.76,533,779.		43,44		
е	Other			11,228,37		5,011,162.		6,21		
Tota	I. Add lines 1a through 1e. (Column	(d) must equal For	m 990, Part X,	column (B), line	e 10(c	;).)		206,15	3,75	2.

Schedule D (Form 990) 2010

Schedule D (Form 990) 2010		52-0591628	Page 3
Part VII Investments - Other Securities. See For	m 990, Part X, line	e 12.	
(a) Description of security or category (including name of security)	(b) Book value	(c) Method of valuatio Cost or end-of-year marke	
(1) Financial derivatives			
(2) Closely-held equity interests			
(3) Other			
(A)			
(B)			
<u>(C)</u> (D)			
(D)(E)			
(F)			
(G)			
(H)			
(I)			
Total. (Column (b) must equal Form 990, Part X, col. (B) line 12.)			
Part VIII Investments - Program Related. See For	m 990, Part X, line	e 13.	
(a) Description of investment type	(b) Book value	(c) Method of valuatio Cost or end-of-year marke	
(1)			
(2)			
(3)			
(4)			
(5)			
$\frac{(6)}{(7)}$			
(7) (8)			
(9)			
(10)			
Total. (Column (b) must equal Form 990, Part X, col. (B) line 13.)			
Part IX Other Assets. See Form 990, Part X, line	15		
	escription		(b) Book value
(1) INVESTMENT IN PARTNERSHIPS	··· .		778,518.
(2) UNAMORTIZED FINANCING COSTS			2,450,436.
(3) OTHER ASSETS			2,908,202.
(4) DEBT SERVICE RESERVE FUND			9,349,305.
(5) DONOR RESTRICTED FUND			23,606,442.
(6) SELF-INSURANCE FUND			14,984,150.
(7) BOARD DESIGNATED INVESTMENTS			16,420,301.
(8)			
(9)			
(10)			
	<u> </u>	· · · · · · · · · · · · · · · · · · ·	70,497,354.
Part X Other Liabilities. See Form 990, Part X, li			
1. (a) Description of liability	(b) Amount		
(1) Federal income taxes (2) ADVANCES FROM 3RD PARTY PAYORS	8,461,2	106	
(3) ACCRUED SELF INSURANCE LIABILITIES	11,803,3		
(4) OTHER LIABILITIES	2,226,5		
(5) EMP. COMP. RELATED PAYROLL TAX	12,578,5		
(6)	12,0,0,0		
(7)			
(8)			
(9)			
(10)			
(11)			
Total. (Column (b) must equal Form 990, Part X, col. (B) line 25.)	▶ 35,069,5	575.	

2. FIN 48 (ASC 740) Footnote. In Part XIV, provide the text of the footnote to the organization's financial statements that reports the organization's liability for uncertain tax positions under FIN 48 (ASC 740). JSA 0E1270 1.000

Schedule	D (Form 990) 2010 52-0591628			Page 4
Part 2	Reconciliation of Change in Net Assets from Form 990 to Audited Financial State	nent	ts	
1	Total revenue (Form 990, Part VIII, column (A), line 12)	4		397,288,036.
2	Total expenses (Form 990, Part IX, column (A), line 25)	•		367,956,557.
3	Excess or (deficit) for the year. Subtract line 2 from line 1	-		29,331,479.
4	Net unrealized gains (losses) on investments			14,624,321.
5	Donated services and use of facilities	_		, ,
6	Investment expenses			
7	Prior period adjustments			
8	Other (Describe in Part XIV.)			13,773,838.
9	Tetel editestas ente (net). Additione a titlenessele O	-		28,398,159.
10	Excess or (deficit) for the year per audited financial statements. Combine lines 3 and 9	-	_	57,729,638.
Part 2		-		0,,,20,000.
1	Total revenue, gains, and other support per audited financial statements	Jun	1	413,756,222.
2	Amounts included on line 1 but not on Form 990, Part VIII, line 12:	•••		415,750,222.
		21		
a L				
b	Donated services and use of facilities 2b			
C	Recoveries of prior year grants 2c Others (Describe in Part VII) 2.005.1	12		
d	Other (Describe in Part XIV.) 2d 2,925,1		•	
	Add lines 2a through 2d	• •	2e	17,549,464.
3	Subtract line 2e from line 1	••	3	396,206,758.
4	Amounts included on Form 990, Part VIII, line 12, but not on line 1:			
	Investment expenses not included on Form 990, Part VIII, line 7b 4a 927, 5			
b	Other (Describe in Part XIV.) 4b 153,7			
	Add lines 4a and 4b		4c	1,081,278.
5	Total revenue. Add lines 3 and 4c. (This must equal Form 990, Part I, line 12.)		5	397,288,036.
Part 2	Reconciliation of Expenses per Audited Financial Statements With Expenses per	<u>Reti</u>	ırn	
1	Total expenses and losses per audited financial statements		1	366,861,915.
2	Amounts included on line 1 but not on Form 990, Part IX, line 25:			
а	Donated services and use of facilities 2a			
b	Prior year adjustments 2b			
С	Other losses 2c			
d	Other (Describe in Part XIV.) 2d 186,6	40.		
е	Add lines 2a through 2d		2e	186,640.
3	Subtract line 2e from line 1		3	366,675,275.
4	Amounts included on Form 990, Part IX, line 25, but not on line 1:			
а	Investment expenses not included on Form 990, Part VIII, line 7b 4a 927, 5			
b	Other (Describe in Part XIV.) 4b 353, 7	42.		
С	Add lines 4a and 4b		4c	1,281,282.
5	Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, line 18.)		5	367,956,557.
Part 2	IV Supplemental Information			
Comple Part V,	ete this part to provide the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and 4; F line 4; Part X, line 2; Part XI, line 8; Part XII, lines 2d and 4b; and Part XIII, lines 2d and 4b. Also com ditional information.			
SEE	PAGE 5			

Schedule D (Form 990) 2010

Part XIV Supplemental Information (continued)

Page 5

INTENDED USE OF ENDOWMENTS FUNDS

PART V, LINE 4

THE ORGANIZATION'S ENDOWMENT FUND CAN BE USED FOR CAPITAL, PATIENT

SERVICES OR EDUCATIONAL PURPOSES.

FIN 48 FOOTNOTE

PART X, LINE 2

THE ORGANIZATION DID NOT HAVE ANY UNCERTAIN TAX POSITIONS THAT WERE MATERIAL TO THE FINANCIAL STATEMENTS. ACCORDINGLY, THE ORGANIZATION DID NOT INCLUDE A FIN 48 FOOTNOTE IN ITS AUDITED FINANCIAL STATEMENTS.

RECONCILIATION

PART XI, LINE 8 - OTHER	
PENSION ADJUSTMENT - FAS 158	\$10,215,573
INVESTMENT INCOME SWAP	2,697,577
CHANGE IN EQUITY INTREST OF FOUNDATION	1,140,445
CAPITAL CAMPAIGN TRANSFERS FROM FOUNDATION	127
U/R NET ASSETS RELEASED FROM RESTRICTION	1,200,000
NET ASSETS RELEASED FROM RESTRICTION	(1,520,810)
PARTNERSHIP K-1 INCOME ON BOOKS NOT ON RETURN	40,926
TOTAL	13,773,838
PART XII, LINE 2D - OTHER	
RENT EXPENSE	186,640
PARTNERSHIP K-1 BOOK TO TAX	40,926

Schedule D (Form 990) 2010

Schedule D (Form 990) 2010		52-0591628
Part XIV Supplemental Information (continued)		
BASIS SWAP INCOME	2,697,577	
	2,925,143	
PART XII - LINE 4B - OTHER		
EXPENSES PREMIER K-1	687	
CONTRIBUTIONS	153,051	
	153,738	
PART XIII - LINE 2D - OTHER		
RENT EXPENSE	186,640	
PART XIII - LINE 4B - OTHER		
EXPENSES ON PREMIER K-1	687	
EXPENSE ROUNDING	4	
FOUNDATION CONTRIBUTIONS	153,051	
MANAGEMENT FEES RECLASSED FROM EXPENSES	200,000	
	353,742	

SCHEDULE	н
(Form 990)	

Department of the Treasury

Hospitals

OMB No. 1545-0047

Open to Public

Π

20

Complete if the organization answered "Yes" to Form 990, Part IV, question 20.

► Attach to Form 990. ► See separate instructions.

	al Revenue Service						speci			
	of the organization					Employer identification num	ber			
	INSULA REGIONAL N					52-0591628				
Par	t Financial Assis	tance and	Certain O	ther Community Ben	efits at Cost					
								Yes	No	
1a	Did the organization hav	e a financial	assistance	policy during the tax yea	r? If "No," skip to quest	on 6a	1a	Х		
b	If "Yes," was it a written	policy?					1b	Х		
2				ities, indicate which of		scribes application of				
	the financial assistance	policy to its	various ho	spital facilities during the	e tax year.					
	Applied uniformly t	o all hospita	I facilities		Applied uniformly to m	ost hospital facilities				
	Generally tailored	to individual	hospital fac	cilities						
3	Answer the following	based on th	e financial	assistance eligibility cri	iteria that applied to t	he largest number of				
	the organization's patient	nts during th	ne tax year.							
а	Did the organization use	Federal Pov	verty Guideli	nes (FPG) to determine e	ligibility for providing fr	ee care to low income				
	individuals? If "Yes,"indicat	e which of th	e following_	was the FPGfamily income	limit for eligibility for free	care:	3a	Х		
	100% 15	0% X	200%	Other	_ %					
b	Did the organization us	se FPG to d	etermine e	ligibility for providing di	scounted care to low	income individuals? If				
	"Yes," indicate which of	the followin	g was the	family income limit for e	ligibility for discounted	care:	3b	Х		
	200% 25	0% X	300%	350% 400%	Other	%				
с	If the organization did	not use Fl	PG to deter	rmine eligibility, describ	e in Part VI the inco	me based criteria for				
				care. Include in the de						
				ome, to determine eligibi	-	-				
4	Did the organization's	financial as	sistance po	plicy that applied to the	e largest number of it	s patients during the				
				the "medically indigent"?			4	Х		
5a	Did the organization budge	t amounts for	free or disco	unted care provided under its			5a	Х		
b	If "Yes," did the organiza						5b			
	If "Yes" to line 5b, as a			-	-			Х		
•				iscounted care?			5c		Х	
6a	Did the organization pre	-					6a	Х		
	If "Yes," did the organiza						6b	Х		
				ksheets provided in th						
	these worksheets with the									
7				ommunity Benefits at (Cost					
	inancial Assistance and	(a) Number of activities or	(b) Persons served	(c) Total community benefit expense	(d) Direct offsetting revenue	(e) Net community benefit expense		(f) Percent of total		
Me	eans-Tested Government Programs	programs (optional)	(optional)	benefit expense	Tevende	benefit expense		expens		
а	Financial Assistance at cost									
ũ	(from Worksheets 1 and 2)			13,058,859.		13,058,859.		3	.76	
h	Unreimbursed Medicaid (from									
5	Worksheet 3, column a)									
с	Unreimbursed costs - other means-									
	tested government programs (from Worksheet 3, column b)									
d	Total Financial Assistance and									
	Means-Tested Government Programs			13,058,859.		13,058,859.		3	.76	
	Other Benefits			, ,		.,,				
е	Community health improvement									
	services and community benefit		50120	1,401,468.	313,572.	1,087,896.			.31	
4	operations (from Worksheet 4)			,,,		,,				
f	Health professions education		1480	562,540.	57,520.	505,020.			.15	
	(from Worksheet 5)		- 100		0,,020.					
g	Subsidized health services (from		26001	9,400,926.	3,242,013.	6,158,913.		1	.77	
	Worksheet 6)		20001	5,100,520.	5,212,013.	5,100,910.			• / /	
h	Research (from Worksheet 7)									
i	Cash and in-kind contributions to community groups (from		4421	137,256.		137,256.			.04	
	Worksheet 8)		82022	11,502,190.	3,613,105.	7,889,085.			.27	
j	Total. Other Benefits	L	02022	±±, JUZ, ±90.	5,013,103.	1,009,000.	ļ		• ∠ /	

24,561,049.

82022

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

JSA 0E1284 2.000

k

Total. Add lines 7d and 7j

20,947,944.

6.03

Schedule H (Form 990) 2010

3,613,105.

Part II

Community Building ActivitiesComplete this table if the organization conducted any community building activities during the tax year, and describe in Part VI how its community building activities promoted the health of the communities it serves.

	(a) Number of activities or programs (optional)	ttivities or served building expense revenue building expense rograms (optional)				(f) Perce total exp		
1 Physical improvements and housing								
2 Economic development			862.		862.			0.00
Community support			1,920.		1,920.		(0.00
Environmental improvements								
Leadership development and								
training for community members								
Coalition building			30,276.		30,276.			.01
Community health improvement								
advocacy			19,078.		19,078.			.0
Workforce development			2,834.		2,834.		(0.0
Other								
Total			54,970.		54,970.			.0
Does the organization Association Statement N					ncial Management	1	Yes X	No
Enter the amount of the c				2	12,929,056.			
Enter the estimated amo	0			· · · · · · · · · · · · · · · · · · ·	, ,			
		-	ancial assistance policy	· · · · · · · · · · · · · · · · · · ·				
Provide in Part VI the t					escribes had debt			
			-					
2 and 3, and rationale fo		-	ethodology used in dete	-	reported on lines			
	including			minumity benefit.				
ection B. Medicare	ad from M	adiaara (inal	uding DCLL and IME)	_	225,943,392.			
Enter total revenue receiv					208,264,578.			
Enter Medicare allowable		-		6	17,678,814.			
Subtract line 6 from line 5			-					
Describe in Part VI the e Also describe in Part VI Check the box that descri	the costing	g methodolo	ogy or source used to d					
Cost accounting sys	stem [X Cost to	o charge ratio	her				
ction C. Collection Practices								
a Does the organization ha	ve a written	debt collec	tion policy during the tax	/ear?		9a	Х	
b If "Yes," did the organization's					ontain provisions on the			
collection practices to be follow	ed for patients	who are know	n to qualify for financial assista	nce?Describe in Part VI		9b	Х	
art IV Management								
(a) Name of entity			Description of primary	(c) Organization's	(d) Officers, directors,	(e)	Physic	ians'
(u) Hame of onary		() -	activity of entity	profit % or stock	trustees, or key	pro	fit % or	stock
				ownership %	employees' profit % or stock ownership %	0	wnershi	ip %
						+		
						+		
;								
,						+		
}								
<u> </u>						-		
1						1		
						+		
)								

12 13

Schedule H (Form 990) 2010	52-0591628									
Part V Facility Information Section A. Hospital Facilities	_	_	_		_	_	_	_		
 (list in order of size, measured by total revenue per facility, from largest to smallest) How many hospital facilities did the organization operate during the tax year? 1 	Licensed hospital	General medical & surgica	Children's hospital	Teaching hospital	Critical access hospital	Research facility	ER-24 hours	ER-other		
Name and address		gical							Other (describe)	
1 PENINSULA REGIONAL MEDICAL CENTER 100 E CARROLL STREET										
SALISBURY MD 21801-5493 2 2	X	Х					X			
3										
4										
5										
6										
0										
7										
8										
9										
10										
11										
12										
13										
14										
15										
16										

Schedule H (Form 990) 2010

Part V Facility Information (continued)

Section B. Facility Policies and Practices

(Complete a separate Section B for each of the hospital facilities listed in Part V, Section A)

Name of Hospital Facility: <u>PENINSULA REGIONAL</u> MEDICAL CENTER

Line Number of Hospital Facility (from Schedule H, Part V, Section A): ____

			Yes	No
Com	munity Health Needs Assessment (Lines 1 through 7 are optional for 2010)			
1	During the tax year or any prior tax year, did the hospital facility conduct a community health needs			
	assessment (Needs Assessment)? If "No," skip to line 8	1	Х	
	If "Yes," indicate what the Needs Assessment describes (check all that apply):			
а	X A definition of the community served by the hospital facility			
b	X Demographics of the community			
с	Existing health care facilities and resources within the community that are available to respond to the			
	health needs of the community			
d	X How data was obtained			
e	X The health needs of the community			
f	X Primary and chronic disease needs and other health issues of uninsured persons, low-income persons,			
	and minority groups			
g	The process for identifying and prioritizing community health needs and services to meet the			
5	community health needs			
h	X The process for consulting with persons representing the community's interests			
i	Information gaps that limit the hospital facility's ability to assess all of the community's health needs			
j	Other (describe in Part VI)			
2	Indicate the tax year the hospital facility last conducted a Needs Assessment: 20 $0 \frac{8}{2}$			
3	In conducting its most recent Needs Assessment, did the hospital facility take into account input from			
	persons who represent the community served by the hospital facility? If "Yes," describe in Part VI how the			
	hospital facility took into account input from persons who represent the community, and identify the persons			
	the hospital facility consulted	3	Х	
4	Was the hospital facility's Needs Assessment conducted with one or more other hospital facilities? If "Yes,"			
	list the other hospital facilities in Part VI	4	Х	
5	Did the hospital facility make its Needs Assessment widely available to the public?	5	Х	
	If "Yes," indicate how the Needs Assessment was made widely available (check all that apply):			
а	X Hospital facility's website			
b	X Available upon request from the hospital facility			
с	X Other (describe in Part VI)			
6	If the hospital facility addressed needs identified in its most recently conducted Needs Assessment, indicate			
	how (check all that apply):			
а	X Adoption of an implementation strategy to address the health needs of the hospital facility's community			
b	X Execution of the implementation strategy			
с	X Participation in the development of a community-wide community benefit plan			
d	X Participation in the execution of a community-wide community benefit plan			
е	X Inclusion of a community benefit section in operational plans			
f	X Adoption of a budget for provision of services that address the needs identified in the Needs Assessment			
g	X Prioritization of health needs in its community			
h	X Prioritization of services that the hospital facility will undertake to meet health needs in its community			
i	X Other (describe in Part VI)			
7	Did the hospital facility address all of the needs identified in its most recently conducted Needs Assessment?			
	If "No," explain in Part VI which needs it has not addressed and the reasons why it has not addressed such			
	needs	7	Х	
Finar	ncial Assistance Policy			
	Did the hospital facility have in place during the tax year a written financial assistance policy that:			
8	Explained eligibility criteria for financial assistance, and whether such assistance includes free or discounted			
	care?	8	Х	
9	Used federal poverty guidelines (FPG) to determine eligibility for providing free care to low income			
	individuals?	9	Х	
	If "Yes," indicate the FPG family income limit for eligibility for free care: $2 0 0 \%$	_		
Schedul	e H (Form 990) 2010		F	⊃age 5
---------	---	----	-----	---------------
Part	V Facility Information (continued) PENINSULA REGIONAL MEDICAL CENTER			
			Yes	No
10	Used FPG to determine eligibility for providing <i>discounted</i> care to low income individuals?	10	Х	
	If "Yes," indicate the FPG family income limit for eligibility for discounted care: <u>3</u> <u>0</u> <u>0</u> %			
11	Explained the basis for calculating amounts charged to patients?	11	Х	
	If "Yes," indicate the factors used in determining such amounts (check all that apply):			
а	X Income level			
b	X Asset level			
С	X Medical indigency			
d	Insurance status			
е	Uninsured discount			
f	X Medicaid/Medicare			
g	X State regulation			
h	Other (describe in Part VI)			
12	Explained the method for applying for financial assistance?	12	Х	
13	Included measures to publicize the policy within the community served by the hospital facility?	13	Х	
	If "Yes," indicate how the hospital facility publicized the policy (check all that apply):			
а	X The policy was posted on the hospital facility's website			
b	X The policy was attached to billing invoices			
С	X The policy was posted in the hospital facility's emergency rooms or waiting rooms			
d	X The policy was posted in the hospital facility's admissions offices			
е	X The policy was provided, in writing, to patients on admission to the hospital facility			
f	X The policy was available on request			
g	X Other (describe in Part VI)			
Billir	g and Collections			
14	Did the hospital facility have in place during the tax year a separate billing and collections policy, or a written			
	financial assistance policy that explained actions the hospital facility may take upon non-payment?	14	Х	
15	Check all of the following collection actions against a patient that were permitted under the hospital facility's			
	policies at any time during the tax year:			
а	X Reporting to credit agency			
b	X Lawsuits			
С	X Liens on residences			
d	Body attachments			
е	Other actions (describe in Part VI)			
16	Did the hospital facility engage in or authorize a third party to perform any of the following collection actions			
	during the tax year?	16	Х	
	If "Yes," check all collection actions in which the hospital facility or a third party engaged (check all that			
	apply):			
а	X Reporting to credit agency			
b	X Lawsuits			
С	X Liens on residences			
d	Body attachments			
е	Other actions (describe in Part VI)			
17	Indicate which actions the hospital facility took before initiating any of the collection actions checked in line			
	16 (check all that apply):			
а	X Notified patients of the financial assistance policy on admission			
b	Notified patients of the financial assistance policy prior to discharge			
C	X Notified patients of the financial assistance policy in communications with the patients regarding the			
	patients' bills			
d	X Documented its determination of whether a patient who applied for financial assistance under the			
	financial assistance policy qualified for financial assistance			
е	Other (describe in Part VI)			

JSA		
0E1324 1.000	KL4693	7266

		Yes	No
18	Did the hospital facility have in place during the tax year a written policy relating to emergency medical care that requires the hospital facility to provide, without discrimination, care for emergency medical conditions to	37	
	individuals regardless of their eligibility under the hospital facility's financial assistance policy?	X	
a h	The hospital facility did not provide care for any emergency medical conditions		
b c	The hospital facility did not have a policy relating to emergency medical care The hospital facility limited who was eligible to receive care for emergency medical conditions (describe		
C	in Part VI)		
d	Other (describe in Part VI)		
Char	ges for Medical Care	-	
19	Indicate how the hospital facility determined the amounts billed to individuals who did not have insurance		
	covering emergency or other medically necessary care (check all that apply):		
а	The hospital facility used the lowest negotiated commercial insurance rate for those services at the hospital facility		
b	The hospital facility used the average of the three lowest negotiated commercial insurance rates for those services at the hospital facility		
c d	X The hospital facility used the Medicare rate for those services X Other (describe in Part VI)		
20 20	Did the hospital facility charge any of its patients who were eligible for assistance under the hospital facility's financial assistance policy, and to whom the hospital facility provided emergency or other medically necessary services, more than the amounts generally billed to individuals who had insurance covering such		
	care?		Х
	If "Yes," explain in Part VI.		
21	Did the hospital facility charge any of its patients an amount equal to the gross charge for any service provided to that patient?	X	

Schedule H	(Form	990) 2010	

chedule	H (Form	990) 2010	
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Part V	Facilit	y Informatio	on (continued)	PENINSULA	REGIONAL	MEDICAL	CENTER
Policy F	Relating to	Emergency	Medical Care				

Part V Facility Information (continued)

Section C. Other Facilities That Are Not Licensed, Registered, or Similarly Recognized as a Hospital Facility (list in order of size, measured by total revenue per facility, from largest to smallest)

How many non-hospital facilities did the organization operate during the tax year?

Name and address	Type of Facility (describe)
1	
2	
3	
4	
5	
6	
7	
8	
9	
10	

Complete this part to provide the following information.

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- 6 Affiliated health care system. If the organization is part of an affiliated health care system, describe the respective roles of the organization and its affiliates in promoting the health of the communities served.
- **7** State filing of community benefit report. If applicable, identify all states with which the organization, or a related organization, files a community benefit report.

SUPPLEMENTAL INFORMATION

PART I, LINE 3C

N/A

PART I, LINE 6A

PENINSULA REGIONAL MEDICAL CENTER FILES ANNUALLY A COMMUNITY BENEFIT

REPORT WITH THE STATE OF MARYLAND. THE REPORT IS FILED WITH THE HSCRC

(HEALTH SERVICES COST REVIEW COMMISSION).

PART I, LINE 7

LINE 7 COLUMN (F) - THE AMOUNT OF BAD DEBT EXPENSE EXCLUDED FROM THE

DENOMINATOR IN THE COLUMN (F) PERCENTAGES IS \$17,410,750.

LINE 7A COLUMN (C) & (D)- MARYLAND'S REGULATORY SYSTEM CREATES A UNIQUE

PROCESS FOR HOSPITAL PAYMENT THAT DIFFERS FROM THE REST OF THE NATION.

THE HEALTH SERVICES COST REVIEW COMMISSION, (HSCRC) DETERMINES PAYMENT

THROUGH A RATE-SETTING PROCESS AND ALL PAYORS, INCLUDING GOVERNMENTAL

PAYORS, PAY THE SAME AMOUNT FOR THE SAME SERVICES DELIVERED AT THE SAME

HOSPITAL. MARYLAND'S UNIQUE ALL-PAYOR SYSTEM INCLUDES A METHOD FOR

Complete this part to provide the following information.

- **1** Required descriptions. Provide the descriptions required for Part I, lines 3c, 6a, and 7; Part II; Part III, lines 4, 8, and 9b; and Part V, Section B, lines 1j, 3, 4, 5c, 6i, 7, 11h, 13g, 15e, 16e, 17e, 18d, 19d, 20, and 21.
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REFERENCING UNCOMPENSATED CARE IN EACH PAYORS' RATES, WHICH DOES NOT

ENABLE MARYLAND HOSPITALS TO BREAKOUT ANY OFFSETTING REVENUE RELATED TO

UNCOMPENSATED CARE.

LINE 7B COLUMN (C) & (F) - MARYLAND'S REGULATORY SYSTEM CREATES A UNIQUE
PROCESS FOR HOSPITAL PAYMENT THAT DIFFERS FROM THE REST OF THE NATION.
THE HEALTH SERVICES COST REVIEW COMMISSION, (HSCRC) DETERMINES PAYMENT
THROUGH A RATE-SETTING PROCESS AND ALL PAYORS, INCLUDING GOVERNMENTAL
PAYORS, PAY THE SAME AMOUNT FOR THE SAME SERVICES DELIVERED AT THE SAME
HOSPITAL. MARYLAND'S UNIQUE ALL-PAYOR SYSTEM INCLUDES A METHOD FOR
REFERENCING UNCOMPENSATED CARE IN EACH PAYORS' RATES, WHICH DOES NOT
· · · · ·
ENABLE MARYLAND HOSPITALS TO BREAKOUT ANY DIRECTED OFFSETTING REVENUE
RELATED TO UNCOMPENSATED CARE. COMMUNITY BENEFIT EXPENSES ARE EQUAL TO
MEDICAID REVENUES IN MARYLAND, AS SUCH, THE NET EFFECT IS ZERO. THE
EXCEPTION TO THIS IS THE IMPACT ON THE HOSPITAL OF ITS SHARE OF THE
MEDICAID ASSESSMENT. IN RECENT YEARS, THE STATE OF MARYLAND HAS CLOSED
FISCAL GAPS IN THE STATE MEDICAID BUDGET BY ASSESSING HOSPITALS THROUGH
THE RATE-SETTING SYSTEM.

Complete this part to provide the following information.

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LINE 7F COLUMN (C) - MARYLAND'S REGULATORY SYSTEM CREATES A UNIQUE PROCESS

FOR HOSPITAL PAYMENT THAT DIFFERS FROM THE REST OF THE NATION. THE HEALTH

SERVICES COST REVIEW COMMISSION, (HSCRC) DETERMINES PAYMENT THROUGH A

RATE-SETTING PROCESS AND ALL PAYORS, INCLUDING GOVERNMENTAL PAYORS, PAY

THE SAME AMOUNT FOR THE SAME SERVICES DELIVERED AT THE SAME HOSPITAL.

MARYLAND'S UNIQUE ALL-PAYOR SYSTEM INCLUDES A METHOD FOR REFERENCING

UNCOMPENSATED CARE IN EACH PAYORS' RATES, WHICH DOES NOT ENABLE MARYLAND

HOSPITALS TO BREAKOUT ANY OFFSETTING REVENUE RELATED TO UNCOMPENSATED

CARE.

LINE 7F COLUMN (D) - MARYLAND'S REGULATORY SYSTEM CREATES A UNIQUE PROCESS

FOR HOSPITAL PAYMENT THAT DIFFERS FROM THE REST OF THE NATION. THE HEALTH

SERVICES COST REVIEW COMMISSION, (HSCRC) DETERMINES PAYMENT THROUGH A

RATE- SETTING PROCESS AND ALL PAYORS, INCLUDING GOVERNMENTAL PAYORS, PAY

THE SAME AMOUNT FOR THE SAME SERVICES DELIVERED AT THE SAME HOSPITAL.

MARYLAND'S UNIQUE ALL-PAYOR SYSTEM INCLUDES A METHOD FOR REFERENCING

UNCOMPENSATED CARE IN EACH PAYORS' RATES, WHICH DOES NOT ENABLE MARYLAND

Complete this part to provide the following information.

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HOSPITALS TO BREAKOUT ANY OFFSETTING REVENUE RELATED TO UNCOMPENSATED

CARE. SYSTEM INCLUDES A METHOD FOR REFERENCING UNCOMPENSATED CARE IN EACH

PAYORS' RATES, WHICH DOES NOT ENABLE MARYLAND HOSPITALS TO BREAKOUT ANY

OFFSETTING REVENUE RELATED TO UNCOMPENSATED CARE.

THE COST METHODOLOGY FOR CHARITY CARE AND CERTAIN OTHER COMMUNITY

BENEFITS IS THE COST-TO-CHARGE RATIO USED FOR THE CHARITY CARE PROGRAMS

AND DIRECT COST METHOD FOR THE OTHER BENEFITS/PROGRAMS.

PART III, LINE 4

THE HOSPITAL PROVIDES SERVICES TO PATIENTS IN THE EASTERN SHORE AREA OF

MARYLAND, DELAWARE AND VIRGINIA, THE MAJORITY OF WHOM ARE COVERED BY

THIRD-PARTY HEALTH INSURANCE. THE HOSPITAL BILLS THE INSURER DIRECTLY FOR

SERVICES PROVIDED.

INSURANCE COVERAGE AND FINANCIAL INFORMATION IS OBTAINED FROM PATIENTS

UPON ADMISSION WHEN AVAILABLE. THE HOSPITAL'S POLICY IS TO PERFORM

IN-HOUSE COLLECTION PROCEDURES FOR APPROXIMATELY 85 DAYS. A DETERMINATION

Complete this part to provide the following information.

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IS MADE AT THAT TIME AS TO WHAT ADDITIONAL COLLECTION EFFORTS TO PURSUE.

A PROVISION FOR UNCOLLECTIBLE ACCOUNTS IS RECORDED FOR AMOUNTS NOT YET

WRITTEN OFF, WHICH ARE EXPECTED TO BECOME UNCOLLECTIBLE.

DISCOUNTS RANGING FROM 2% TO 6% OF CHARGES ARE GIVEN TO MEDICARE,

MEDICAID AND CERTAIN APPROVED COMMERCIAL HEALTH INSURANCE AND HEALTH

MAINTENANCE ORGANIZATION PROGRAMS FOR REGULATED SERVICES. DISCOUNTS IN

VARYING PERCENTAGES ARE GIVEN FOR CERTAIN UNREGULATED SERVICES. THESE

MAJOR PAYORS ROUTINELY REVIEW PATIENT BILLINGS AND DENY PAYMENT FOR

CERTAIN CHARGES AS MEDICALLY UNNECESSARY OR AS PERFORMED WITHOUT

APPROPRIATE PREAUTHORIZATION. DISCOUNTS AND DENIALS ARE RECORDED AS

REDUCTIONS OF NET PATIENT SERVICE REVENUE. ACCOUNTS RECEIVABLE FROM THESE

THIRD-PARTY PAYORS HAVE BEEN ADJUSTED TO REFLECT THE DIFFERENCE BETWEEN

CHARGES AND THE ESTIMATED REIMBURSABLE AMOUNTS.

APPROXIMATELY 33% AND 36%, RESPECTIVELY, OF ACCOUNTS RECEIVABLE WERE DUE

FROM THE MEDICARE PROGRAM AS OF JUNE 30, 2011 AND 2010, RESPECTIVELY.

LAWS AND REGULATIONS GOVERNING MEDICARE AND MEDICAID PROGRAMS ARE COMPLEX

Complete this part to provide the following information.

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AND SUBJECT TO INTERPRETATION. THE HOSPITAL BELIEVES THAT IT IS IN

COMPLIANCE WITH ALL APPLICABLE LAWS AND REGULATIONS AND IS NOT AWARE OF

ANY PENDING OR THREATENED INVESTIGATIONS INVOLVING ALLEGATIONS OF

POTENTIAL WRONGDOING THAT WOULD HAVE A MATERIAL EFFECT ON THE FINANCIAL

STATEMENTS. COMPLIANCE WITH SUCH LAWS AND REGULATIONS CAN BE SUBJECT TO

FUTURE GOVERNMENT REVIEW AND INTERPRETATION AS WELL AS SIGNIFICANT

REGULATORY ACTION INCLUDING FINES, PENALTIES AND EXCLUSION FROM MEDICARE

AND MEDICAID PROGRAMS.

BAD DEBT METHODOLOGY - PENINSULA REGIONAL MEDICAL CENTER IS A TAX-EXEMPT

NOT-FOR-PROFIT HOSPITAL THAT PROVIDES QUALITY MEDICAL SERVICES TO

PATIENTS REGARDLESS OF THEIR ABILITY TO PAY. BY PROVIDING MEDICAL

SERVICES TO ALL COMMUNITY MEMBERS REGARDLESS OF THEIR ABILITY TO PAY, THE

HOSPITAL'S BAD DEBT EXPENSE QUALIFIES AS A COMMUNITY BENEFIT. THE BAD

DEBT EXPENSE CALCULATED ON LINE 2 WAS CALCULATED USING THE PATIENT CARE

COST TO CHARGES METHODOLOGY

PART III, LINE 8

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- **1** Required descriptions. Provide the descriptions required for Part I, lines 3c, 6a, and 7; Part II; Part III, lines 4, 8, and 9b; and Part V, Section B, lines 1j, 3, 4, 5c, 6i, 7, 11h, 13g, 15e, 16e, 17e, 18d, 19d, 20, and 21.
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MEDICARE ALLOWABLE COSTS WERE CALCULATED USING A COST TO CHARGE RATIO.

PENINSULA REGIONAL MEDICAL CENTER PROVIDES QUALITY MEDICAL SERVICES TO

ALL PATIENTS REGARDLESS OF WHAT INSURANCE THEY HAVE. APPROXIMATELY,

49.44% OF THE MEDICAL CENTER'S REVENUE IS ATTRIBUTABLE TO MEDICARE

PATIENTS.

PART III, LINE 9B

COLLECTION POLICIES ARE THE SAME FOR ALL PATIENTS. IF A PATIENT NOTIFIES

THE MEDICAL CENTER ABOUT THEIR INABILITY TO PAY, THE MEDICAL CENTER WILL

SEND THEM THE CHARITY CARE AND FINANCIAL ASSISTANCE FORMS TO FILL OUT.

ONCE THE FORMS ARE COMPLETE AND RETURNED TO THE MEDICAL CENTER AND THE

PATIENT QUALIFIES FOR FINANCIAL ASSISTANCE, THEN THE PATIENT'S ACCOUNT

WILL BE REMOVED FROM COLLECTIONS AND THE ACCOUNT WILL BE WRITTEN OFF.

PART V, LINE 13G

PENINSULA REGIONAL MEDICAL CENTER PUBLISHES ANNUALLY AN ADVERTISEMENT IN

THE LOCAL NEWSPAPER ANNOUNCING THE AVAILABILITY OF FREE OR REDUCED COST

CARE.

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PART V, LINE 19D

PENINSULA REGIONAL MEDICAL CENTER IS A MARYLAND HOSPITAL. AS SUCH

PATIENTS AND ALL INSURANCE COMPANIES, INCLUDING MEDICARE & MEDICAID, PAY

THE SAME RATE. THIS RATE IS DETERMINED BY THE STATE AGENCY, THE MARYLAND

HEALTH SERVICES COST REVIEW COMMISSION.

PART V, LINE 21

PENINSULA REGIONAL MEDICAL CENTER IS A MARYLAND HOSPITAL. AS SUCH,

PATIENTS AND ALL INSURANCE COMPANIES INCLUDING MEDICARE & MEDICAID PAY

THE GROSS CHARGE.

PART VI, LINE 2

PENINSULA REGIONAL MEDICAL CENTER IN COOPERATION WITH THE WICOMICO,

WORCESTER AND SOMERSET COUNTIES, HEALTH DEPARTMENTS, THE ATLANTIC GENERAL

HOSPITAL AND THE EDWARD W. MCCREADY MEMORIAL HOSPITAL, HAS BEEN

CONDUCTING COMMUNITY HEALTH SURVEYS OF THE TRI-COUNTY AREA SINCE 1995.

THESE SURVEYS, ADMINISTERED BY PROFESSIONAL RESEARCH CONSULTANTS (PRC) OF

Complete this part to provide the following information.

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OMAHA, NEBRASKA WERE ADMINISTERED IN 1995, 2000, 2004 AND 2009. IN

ADDITION TO THESE ADULT SURVEYS, A SEPARATE ADOLESCENT SURVEY WAS

CONDUCTED IN 2000, 2005, AND 2010.

RESULTS OF THESE SURVEYS ARE USED BY THE PARTICIPANTS TO ASSESS

COMMUNITY HEALTH NEEDS AND PLAN FUTURE SERVICES. OF PARTICULAR NOTE WAS

THE DEVELOPMENT OF THE TRI-COUNTY DIABETES ALLIANCE, WHICH IS A

COOPERATIVE VENTURE BETWEEN ALL THE PARTNERS AND COMMUNITY AGENCIES TO

REDUCE THE INCIDENCES OF DIABETES IN THE TRI-COUNTY AREA. OTHER OUTCOMES

RESULTING FROM THE SURVEY FINDINGS INCLUDE SMOKING CESSATION PROGRAMS,

OTHER EARLY DETECTION AND SCREENING PROGRAMS FOR HEART AND CANCER, AS

WELL AS HEALTH PROMOTION AND EDUCATION WITH A FOCUS ON PREVENTION.

THE PRC COMMUNITY HEALTH ASSESSMENT IS A SYSTEMATIC,

DATA-DRIVEN APPROACH TO DETERMINING THE HEALTH STATUS, BEHAVIORS AND

NEEDS OF OUR COMMUNITY RESIDENTS. SURVEY RESULTS ARE SHARED WITH THE

COMMUNITY AND ARE POSTED TO THE PARTICIPANTS WEBSITES. THIS COMMUNITY

HEALTH ASSESSMENT SERVES AS A TOOL TOWARDS REACHING THE FOLLOWING THREE

GOALS:

1. TO IMPROVE RESIDENTS' HEALTH STATUS, INCREASE THEIR LIFE SPANS,

Complete this part to provide the following information.

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AND ELEVATE THEIR OVERALL QUALITY OF LIFE.

2. REDUCE THE HEALTH DISPARITIES AMONG RESIDENTS BY GATHERING

DEMOGRAPHIC INFORMATION ALONG WITH HEALTH STATUS AND BEHAVIOR DATA.

3. TO INCREASE ACCESSIBILITY TO PREVENTIVE SERVICES FOR ALL

COMMUNITY RESIDENTS.

PART VI, LINE 3

PENINSULA REGIONAL MEDICAL CENTER MAKES AVAILABLE TO ALL PATIENTS THE

HIGHEST QUALITY OF MEDICAL CARE POSSIBLE WITHIN THE RESOURCES AVAILABLE.

IF A PATIENT IS UNABLE TO PAY DUE TO FINANCIAL RESOURCES, ALL EFFORTS

WILL BE MADE TO HELP THE PATIENT OBTAIN ASSISTANCE THROUGH APPROPRIATE

AGENCIES, OR, IF HELP IS NOT AVAILABLE, TO PROVIDE CARE AT REDUCED OR

ZERO COST. ONE OF PENINSULA REGIONAL'S OVERALL GUIDING PRINCIPLES IS

THAT CONCERN OVER A HOSPITAL BILL SHOULD NEVER PREVENT ANY INDIVIDUAL

FROM RECEIVING EMERGENCY HEALTH SERVICES THE MEDICAL CENTER WILL

COMMUNICATE THIS MESSAGE CLEARLY TO PROSPECTIVE PATIENTS AND TO LOCAL

COMMUNITY SERVICE AGENCIES AND MAKE IT CLEAR THAT EMERGENCY SERVICES WILL

BE PROVIDED WITHOUT REGARD TO ABILITY TO PAY. THE MEDICAL CENTER WILL

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ENSURE THAT AN EMERGENCY ADMISSION OR TREATMENT IS NOT DELAYED OR DENIED

PENDING DETERMINATION OF COVERAGE OR REQUIREMENT FOR PREPAYMENT OR

DEPOSIT. THE MEDICAL CENTER WILL POST ADEQUATE NOTICE OF THE AVAILABILITY

OF MEDICAL SERVICES, AND THE GENERAL OBLIGATION OF THE HOSPITAL TO

PROVIDE CHARITY CARE. PENINSULA REGIONAL'S "FINANCIAL ASSISTANCE POLICY"

INCLUDES THE REQUIRED LANGUAGE OF DETERMINATION OF PROBABLE ELIGIBILITY

WITHIN TWO BUSINESS DAYS. ON PAGE 2, THE "FINANCIAL ASSISTANCE POLICY"

STATES THAT UPON RECEIPT OF THE FINANCIAL ASSISTANCE REQUEST, THE

REPRESENTATIVE WILL REVIEW INCOME AND ALL DOCUMENTATION. THE PATIENT

MUST BE NOTIFIED WITHIN TWO BUSINESS DAYS OF THEIR PROBABLE ELIGIBILITY.

IN ACCORDANCE WITH SECTION 1, 2 AND 3, PENINSULA REGIONAL PROVIDES PUBLIC

NOTICE AND INFORMATION REGARDING ITS CHARITY CARE POLICY IN DELMARVA'S

LARGEST PAPER "THE DAILY TIMES", POSTED SIGNS IN THE ADMISSION, BUSINESS

OFFICE EMERGENCY ROOM AND OTHER MAJOR SERVICE AREAS OF THE MEDICAL

CENTER; ADDITIONALLY INDIVIDUAL NOTICE IS PROVIDED TO EACH PERSON WHO

SEEKS SERVICES IN THE MEDICAL CENTER AT THE TIME OF PRE-ADMISSION OR

ADMISSION.

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PART VI, LINE 4

PENINSULA REGIONAL IS LOCATED IN SALISBURY, MARYLAND . THE HOSPITAL'S

SERVICE AREA IS PREDOMINATELY RURAL AND COVERS 6 COUNTIES LOCATED IN

THREE DIFFERENT STATES: MARYLAND, DELAWARE AND VIRGINIA. SOME OF THE

UNIQUE HEALTHCARE CHARACTERISTICS OF THESE COUNTIES INCLUDE A HIGH

PREVALENCE OF DIABETES WHICH IS APPROXIMATELY TWICE THAT OF THE STATE OF

MARYLAND. THERE IS A HIGHER INCIDENCE OF SKIN CANCER AND THE INCIDENCE

RATE FOR HEART DISEASE IS STATISTICALLY SIGNIFICANTLY HIGHER THAN

MARYLAND. IN ADDITION, THE MEDIAN INCOME IS LOWER THAN THAT OF MARYLAND

AND EDUCATIONAL ATTAINMENT LAGS BEHIND THE STATES AVERAGE.

THE MEDICAL CENTER'S PRIMARY SERVICE AREA IS COMPRISED OF THE MAJORITY OF

ZIP CODES IN WICOMICO, WORCESTER, AND SOMERSET COUNTIES. AS OF JUNE 30,

2011 THESE COUNTIES CONTRIBUTED APPROXIMATELY 77 PERCENT OF PENINSULA

REGIONAL'S TOTAL DISCHARGES. THE MEDICAL CENTER ALSO SERVICES DORCHESTER

COUNTY, MARYLAND, THE SOUTHERN PORTION OF SUSSEX COUNTY, DELAWARE AND THE

NORTHERN PORTION OF ACCOMACK COUNTY, VIRGINIA. THESE COUNTIES COMPRISED

AN ADDITIONAL 20 PERCENT OF THE MEDICAL CENTER'S TOTAL DISCHARGES DURING

THE SAME TIME PERIOD.

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PATIENTS DI	ISCHARGED FROM TH	E FOLLOWING	G GEOGRAPHICAL	AREAS		
AREA	2011 DISCHARGES	0 ¹ 0				
WICOMICO	12,204	52.3%				
WORCESTER	3,509	15.0%				
SOMERSET	2,331	10.0%				
DORCHESTER,	,					
TALBOT,CA	AROLINE 662	2.8%				
DELAWARE	2,699	11.6%				
VIRGINIA	1,380	5.9%				
ALL OTHERS	553	2.4%				
TOTAL	23,338	100.0%				
	20,000					
SOURCE · PEN	NINSULA REGIONAL	MEDICAL CEN	JTER, FINANCIA	I. AND STATISTICA	ΔΤ.	
	NE 30, 2011.					
<u></u>						
	09 AND 2014, THE	MEDICAL CEN		CEDUICE ADEA		
DEIWEEN ZUU	DE AND ZUIA, THE	MEDICAL CER	NIGY 2 FRIMARI	SERVICE AREA		

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(WICOMICO, WORCESTER AND SOMERSET COUNTIES, MARYLAND) IS EXPECTED TO GROW

5.3 PERCENT OR SLIGHTLY MORE THAN 1 PERCENT PER YEAR. MUCH OF THIS

GROWTH WILL BE EXPERIENCED IN WICOMICO COUNTY AT A RATE OF 6.8 PERCENT

FOLLOWED BY WORCESTER COUNTY AT 3.4 PERCENT AND SOMERSET COUNTY AT 3.3

PERCENT. IN THE MEDICAL CENTER'S SECONDARY SERVICE AREA (DORCHESTER

COUNTY, MARYLAND, SUSSEX COUNTY, DELAWARE, AND ACCOMACK COUNTY, VIRGINIA)

THE POPULATION IS EXPECTED TO GROW 8 PERCENT OR 1.6 PERCENT PER YEAR OVER

THE SAME TIME PERIOD. MOST OF THIS GROWTH (10.2 PERCENT) IS EXPECTED TO

OCCUR IN SUSSEX COUNTY, DELAWARE.

PART VI, LINE 5

PENINSULA REGIONAL MEDICAL CENTER IS COMMITTED TO THE HEALTH OF THE RURAL

COMMUNITIES IT SERVES. IN FY 2011, THE HOSPITAL'S CHARITY CARE INCREASED

13% (\$13,865,063 TO \$15,662,292) FROM THE PREVIOUS YEAR. IN ADDITION,

COMBINED CHARITY AND BAD DEBT FOR FY2011 WAS \$33,073,042.

THE HEALTH OF THE COMMUNITY IS THE HOSPITAL'S MISSION PROVIDING QUALITY

HEALTHCARE AND EASE OF ACCESS FOR A RURAL POPULATION. TO THAT END , THE

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HOSPITAL HAS ESTABLISHED 9 PRIMARY CARE PHYSICIAN SATELLITE OFFICES

LOCATED STRATEGICALLY THROUGHOUT THE SERVICE AREA. THESE SATELLITE

LOCATIONS ADDRESS THE SPECIFIC DISEASES THAT ARE INDIGENT TO THESE RURAL

AREAS. BASED ON THE INFORMATION GATHERED THROUGH THE MOST RECENT

COMMUNITY HEALTH ASSESSMENT AND THE GUIDELINES SET FORTH IN HEALTHY

PEOPLE 2010, THE FOLLOWING "HEALTH PRIORITIES" REPRESENT A SIGNIFICANT

OPPORTUNITY FOR HEALTH IMPROVEMENT WHICH ARE BEING ADDRESSED BY THE

HOSPITAL, PHYSICIAN SATELLITE OFFICES AND THE COUNTY HEALTH DEPARTMENTS:

- DIABETES (AS A RESULT OF THE COMMUNITY HEALTH ASSESSMENT SURVEY, A

TRI-COUNTY DIABETES ALLIANCE WAS ESTABLISHED TO HELP EDUCATE, CREATE

AWARENESS, AND IMPROVE THE HEALTH OF PEOPLE WITH DIABETES AND THOSE AT

RISK FOR DEVELOPING DIABETES) WWW.TRIDIABETES.ORG

- HEART DISEASE & STROKE

- NUTRITION

- ACCESS TO HEALTH CARE SERVICES

IN ADDITION TO THESE AREAS, THERE ARE MULTIPLE OTHER PRIORITIES AND

CONTRIBUTING FACTORS THAT EACH PARTNER ASSESSED IN CONJUNCTION WITH THIS

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SURVEY.

IN IDENTIFYING PRIORITIES FOR COMMUNITY ACTION AND DESIGNING STRATEGIES

FOR IMPLEMENTATION, A NUMBER OF CRITERIA WERE APPLIED TO THE

CONSIDERATION PROCESS, INCLUDING:

IMPACT:	THE	DEGREE	ТО	WHICH	THE	ISSUE	AFFECTS	OR	EXACERBATES	

OTHER QUALITY OF LIFE AND HEALTH-RELATED ISSUES.

MAGNITUDE: THE NUMBER OF PERSONS AFFECTED, ALSO TAKING INTO

ACCOUNT VARIANCE FROM BENCHMARK DATA AND YEAR

2010 TARGETS.

SERIOUSNESS: THE DEGREE TO WHICH THE PROBLEM LEADS TO DEATH,

DISABILITY OR IMPAIRS ONE'S QUALITY OF LIFE.

FEASIBILITY: THE ABILITY OF ORGANIZATIONS TO REASONABLY IMPACT THE

ISSUE, GIVEN AVAILABLE RESOURCES.

CONSEQUENCES OF INACTION:

THE RISK OF EXACERBATING THE PROBLEM BY NOT

ADDRESSING AT THE EARLIEST OPPORTUNITY.

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EACH PARTNER WAS RESPONSIBLE FOR ENGAGING IN ACTIVITIES SPECIFIC TO THE

GEOGRAPHY WITHIN WHICH THEY OPERATE. EACH PARTNER USED THE RESULTS OF THE

SURVEY TO PLAN SCREENINGS AND/OR INTERVENTIONS TAILORED TO THE NEEDS OF

THEIR POPULATION. PARTNERS SHARED PLANS AND COLLABORATED WHERE POSSIBLE.

IN ADDITION TO THE PROGRAMS ALREADY PRESENTED, A NUMBER OF OTHER

INITIATIVES FROM THE COMMUNITY HEALTH SURVEY HAVE BEEN STARTED

INCLUDING:

- UNDER THE PRIORITY AREA OF ACCESS TO CARE, ACCESS TO DENTAL

SERVICES - PARTICULARLY FOR CHILDREN WAS IDENTIFIED. AS A RESULT, GRANTS

AND GIFTS WERE RECEIVED TO EXPAND DENTAL PROGRAMS AT THE LOCAL HEALTH

DEPARTMENT.

- FOR HEART DISEASE, A STATE GRANT SUPPLIED THE MONEY TO DO WORK SITE

WELLNESS PROGRAMS INCLUDING SCREENINGS.

- FOR CANCER, MONEY FROM THE CIGARETTE RESTITUTION FUND WAS USED TO

PROVIDE COLORECTAL SCREENINGS INCLUDING PREVENTION, EDUCATION, DIAGNOSIS

AND TREATMENT. ADDITIONALLY, FUNDS WERE OBTAINED FROM A GRANT TO PROVIDE

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MAMMOGRAMS FOR LOW INCOME WOMEN.

- IN TERMS OF OBESITY, A THREE YEAR FEDERAL GRANT PROVIDED FUNDS

TARGETED AT AFRICAN-AMERICAN FAMILIES TO PARTICIPATE IN A PROGRAM TO MAKE

LIFESTYLE CHANGES, QUIT SMOKING, CONTROL THEIR BLOOD PRESSURE, EXERCISE

(THROUGH A WALKING PROGRAM) AND MEETINGS WITH A NUTRITIONIST TO MODIFY

THEIR EATING BEHAVIOR.

- FOR SUBSTANCE ABUSE, A NEW SUBOXONE (A HEROIN ALTERNATIVE) CLINIC

WAS ESTABLISHED WITH GREAT SUCCESS. THIS IS THE ONLY SUCH CLINIC ON THE

EASTERN SHORE

- AND FINALLY, FOR MENTAL HEALTH CARE, A NEW CLINIC WHICH IS

CO-LOCATED IN A PRIMARY CARE SITE EXPANDS CARE FOR MENTAL HEALTH PATIENTS

WITHOUT THE STIGMA OF BEING SEEN IN A MENTAL HEALTH CLINIC.

COMMUNITY FLU SHOTS

THE MISSION OF THE MEDICAL CENTER IS TO "IMPROVE THE HEALTH OF THE

COMMUNITIES WE SERVE." IN FISCAL YEAR 2011, THE MEDICAL CENTER PROVIDED

5,015 FLU SHOTS (BELOW COST, WE DID ASK FOR A DONATION) THROUGH A THREE

DAY DRIVE-THRU FLU CAMPAIGN. THE AMOUNT OF COMMUNITY BENEFIT PROVIDED

.ISA

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WAS \$9,205.

PENINSULA PARTNERS

PENINSULA PARTNERS IS DESIGNED FOR INDIVIDUALS 55 AND OLDER AND IS A

SPECIAL PROGRAM PROVIDED AS A SERVICE TO OUR COMMUNITY ABSOLUTELY FREE.

PENINSULA PARTNERS MEMBERS WILL LEARN TIPS ON HEALTHY LIVING, ATTEND

SEMINARS AND PARTICIPATE IN HEALTH SCREENINGS. THIS PROGRAM PROVIDES:

- MONTHLY LIFESTYLE NEWSLETTER - FEATURING HEALTHY TIPS, IN DEPTH

HEALTH ARTICLES, ETC.

- SAFE DRIVING CLASSES

- HEALTH SCREENINGS

- SOCIAL EVENTS

- INPATIENT VISITS

- SAFETY CLASSES

- SEMINARS ON VARIOUS HEALTH TOPICS

IN FY2011, PENINSULA PARTNERS HAD OVER 9,500 MEMBERS AND OVER 600

INPATIENT VISITS WERE MADE.

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WAGNER WELLNESS VAN

PENINSULA REGIONAL'S WAGNER WELLNESS VAN DELIVERS HEALTH CARE ASSESSMENTS

AND EDUCATION TO RURAL LOCATIONS WITHIN THE HOSPITALS SERVICE AREA. THE

VAN HAS MULTIPLE USES AND MANY VENUES. IT IS ON SITE AT LOCAL COMMUNITY

OUTDOOR FESTIVALS WITH STAFF PROVIDING THE FOLLOWING SCREENINGS: BLOOD

PRESSURE, PULSE OXIMETRY, BODY FAT ANALYSIS, GRIP STRENGTH, AND VISION.

DURING FY 11 WE SCREENED 1,062 MEMBERS OF THE COMMUNITY WITH VARIED "AT

RISK" LEVELS. (THIS ONLY REPRESENTS OUR VAN PRESENCE AT MAJOR COMMUNITY

INITIATIVES, AND DOES NOT REPRESENT THE MULTITUDE OF COMMUNITY

APPEARANCES MADE BY OTHER MEDICAL CENTER DEPARTMENTS AT HEALTH FAIRS ON

THE DELMARVA PENINSULA.)

IN OCTOBER 2008, IN AN EFFORT TO EXPAND OUR MOBILE SERVICE TO THE AT-RISK

AND UNDERSERVED POPULATIONS, PENINSULA REGIONAL MEDICAL CENTER FORMED A

PARTNERSHIP WITH THE WICOMICO HEALTH DEPARTMENT TO OFFER DIABETES, STROKE

AND HYPERTENSION EDUCATION AND SCREENINGS TO THESE POPULATIONS (SITES

RECOMMENDED BY THE HEALTH DEPARTMENT). THIS PROGRAM CONTINUES TODAY.

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OTHER INITIATIVES

THE HOSPITAL AND ITS EMPLOYEES ALSO PARTICIPATE ON AN ANNUAL BASIS IN

MANY CHARITABLE CAUSES THAT PROMOTE A HEALTHY LIFESTYLE AND OVERALL WELL

-BEING OF THOSE IN THE COMMUNITY. IN FY 11, HOSPITAL EMPLOYEES

CONTRIBUTED OVER \$155,000 TO THE UNITED WAY CAMPAIGN, IN ADDITION TO

HAVING EMPLOYEES WALK AND PARTICIPATE IN THE MARCH OF DIMES, HOSPITAL

EMPLOYEES AND PHYSICIANS ALSO PARTICIPATED IN THE 2011 WICOMICO COUNTY

RELAY FOR LIFE. THIS CANCER SURVIVOR'S RECEPTION HOSTED OVER 600 CANCER

SURVIVORS AND BRINGS HOPE TO THOSE SUFFERING. EVERY YEAR HOSPITAL

EMPLOYEES ARE ENGAGED IN COMMUNITY OUTREACH WHICH ARE VOLUNTEER TYPE

SERVICES PROVIDED "OUTSIDE THE REALM OF NORMAL HOSPITAL PATIENT CARE."

THE HOSPITAL ENCOURAGES VOLUNTEERISM IN THE FOLLOWING AREAS:

- HEALTH SCREENINGS

- HEALTH EDUCATION

- SUPPORT GROUPS

- PROGRAM SUPPORT

- RESEARCH

- FINANCIAL CONTRIBUTIONS

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- 6 Affiliated health care system. If the organization is part of an affiliated health care system, describe the respective roles of the organization and its affiliates in promoting the health of the communities served.
- **7** State filing of community benefit report. If applicable, identify all states with which the organization, or a related organization, files a community benefit report.

IN FY2011, 73,422 HOURS WERE GIVEN BY EMPLOYEES. AS AN EXAMPLE, THE

HOSPITAL IS A COMMUNITY PARTNER WITH "THE WELLNESS COMMUNITY OF

DELMARVA." THIS IS A NON-PROFIT ORGANIZATION DEDICATED TO PROVIDING FREE

EMOTIONAL SUPPORT, EDUCATION AND HOPE FOR PEOPLE AFFECTED BY CANCER AND

THEIR LOVED ONES. THE HOSPITAL'S EMPLOYEES VOLUNTARILY GIVE OF THEIR

TIME AND TALENTS TO SUPPORT THIS TERRIFIC PROGRAM .

THE HOSPITAL ALSO PARTICIPATES IN THE "HEALTHIEST MARYLAND" INITIATIVE A

RECENT PROGRAM LAUNCHED BY LT. GOVERNOR BROWN, THE ADMINISTRATION AND

SECRETARY COLMERS. THIS IS A STATEWIDE MOVEMENT TO CREATE A CULTURE OF

WELLNESS - AN ENVIRONMENT WHERE THE HEALTHIEST CHOICE IS EASY. MARYLAND

RURAL HEALTHCARE ASSOCIATION IS ANOTHER AGENCY THAT PROMOTES THE DELIVERY

OF RURAL HEALTH CARE, THEIR MISSION STATEMENT IS TO: ENHANCE THE HEALTH

AND WELL BEING OF RURAL POPULATIONS IN MARYLAND THROUGH LEADERSHIP,

EDUCATION, ADVOCACY AND COLLABORATION. THE HOSPITAL IS REPRESENTED ON

THIS COMMITTEE AND IS COMMITTED TO FINDING SOLUTIONS TO PROVIDING THE

MOST EFFICIENT AND EFFECTIVE HEALTHCARE DELIVERY TO AN UNDERSERVED RURAL

Complete this part to provide the following information.

- **1** Required descriptions. Provide the descriptions required for Part I, lines 3c, 6a, and 7; Part II; Part III, lines 4, 8, and 9b; and Part V, Section B, lines 1j, 3, 4, 5c, 6i, 7, 11h, 13g, 15e, 16e, 17e, 18d, 19d, 20, and 21.
- 2 Needs assessment. Describe how the organization assesses the health care needs of the communities it serves, in addition to any needs assessments reported in Part V, Section B.
- **3** Patient education of eligibility for assistance. Describe how the organization informs and educates patients and persons who may be billed for patient care about their eligibility for assistance under federal, state, or local government programs or under the organization's financial assistance policy.
- 4 Community information. Describe the community the organization serves, taking into account the geographic area and demographic constituents it serves.
- **5 Promotion of community health.** Provide any other information important to describing how the organization's hospitals facilities or other health care facilities further its exempt purpose by promoting the health of the community (e.g., open medical staff, community board, use of surplus funds, etc.).
- 6 Affiliated health care system. If the organization is part of an affiliated health care system, describe the respective roles of the organization and its affiliates in promoting the health of the communities served.
- **7** State filing of community benefit report. If applicable, identify all states with which the organization, or a related organization, files a community benefit report.

POPULATION.

THERE EXIST GEOGRAPHIC POCKETS IN PENINSULA REGIONAL'S SERVICE AREA WHICH

ARE FEDERALLY LISTED AS BEING UNDERSERVED BY HEALTHCARE PROVIDERS. IN AN

EFFORT TO ADDRESS THE RURAL POPULATIONS NEED FOR PROVIDERS, THE HOSPITAL

HAS PARTNERED IN DEVELOPING HEALTHCARE PROGRAMS WITH LOCAL COLLEGES AND

UNIVERSITIES. FOR EXAMPLE, THE HOSPITAL HAS COLLABORATED WITH UMES

(UNIVERSITY OF MARYLAND EASTERN SHORE) AND HAS MADE A 5 YEAR \$250,000

DOLLAR INVESTMENT IN THEIR PHYSICIAN ASSISTANT PROGRAM. THIS INVESTMENT

WILL EXPAND THE HEALTHCARE EDUCATIONAL OPPORTUNITIES, AND IN THE FUTURE

PROVIDE HEALTH CARE PROFESSIONALS AVAILABLE TO CARE FOR RESIDENTS IN OUR

REGION. THERE CONTINUES TO BE ONGOING COLLABORATIONS WITH WOR-WIC

COMMUNITY COLLEGE AND SALISBURY UNIVERSITY TO FURTHER DEVELOP HEALTHCARE

PROGRAMS AND PROVIDERS TO MEET THE CHALLENGES OF 21ST CENTURY HEALTHCARE.

PART VI, LINE 6

PENINSULA REGIONAL MEDICAL CENTER IS PART OF THE PENINSULA REGIONAL

Complete this part to provide the following information.

- **1** Required descriptions. Provide the descriptions required for Part I, lines 3c, 6a, and 7; Part II; Part III, lines 4, 8, and 9b; and Part V, Section B, lines 1j, 3, 4, 5c, 6i, 7, 11h, 13g, 15e, 16e, 17e, 18d, 19d, 20, and 21.
- 2 Needs assessment. Describe how the organization assesses the health care needs of the communities it serves, in addition to any needs assessments reported in Part V, Section B.
- **3** Patient education of eligibility for assistance. Describe how the organization informs and educates patients and persons who may be billed for patient care about their eligibility for assistance under federal, state, or local government programs or under the organization's financial assistance policy.
- 4 Community information. Describe the community the organization serves, taking into account the geographic area and demographic constituents it serves.
- **5 Promotion of community health.** Provide any other information important to describing how the organization's hospitals facilities or other health care facilities further its exempt purpose by promoting the health of the community (e.g., open medical staff, community board, use of surplus funds, etc.).
- 6 Affiliated health care system. If the organization is part of an affiliated health care system, describe the respective roles of the organization and its affiliates in promoting the health of the communities served.
- **7** State filing of community benefit report. If applicable, identify all states with which the organization, or a related organization, files a community benefit report.

HEALTH SYSTEM. THE SYSTEM INCLUDES A FOUNDATION AND FOR-PROFIT ENTITIES

WITH INTERESTS IN VARIOUS HEALTH CARE JOINT VENTURES. IN ADDITION TO THE

COMMUNITY BENEFITS PROVIDED BY THE MEDICAL CENTER, THE HEALTH SYSTEM

EVALUATES THE NEEDS OF THE COMMUNITY AND WILL PARTICIPATE IN COMMUNITY

BENEFIT PROGRAMS AS NEEDED.

Complete this part to provide the following information.

- **1** Required descriptions. Provide the descriptions required for Part I, lines 3c, 6a, and 7; Part II; Part III, lines 4, 8, and 9b; and Part V, Section B, lines 1j, 3, 4, 5c, 6i, 7, 11h, 13g, 15e, 16e, 17e, 18d, 19d, 20, and 21.
- 2 Needs assessment. Describe how the organization assesses the health care needs of the communities it serves, in addition to any needs assessments reported in Part V, Section B.
- **3** Patient education of eligibility for assistance. Describe how the organization informs and educates patients and persons who may be billed for patient care about their eligibility for assistance under federal, state, or local government programs or under the organization's financial assistance policy.
- 4 Community information. Describe the community the organization serves, taking into account the geographic area and demographic constituents it serves.
- **5 Promotion of community health.** Provide any other information important to describing how the organization's hospitals facilities or other health care facilities further its exempt purpose by promoting the health of the community (e.g., open medical staff, community board, use of surplus funds, etc.).
- 6 Affiliated health care system. If the organization is part of an affiliated health care system, describe the respective roles of the organization and its affiliates in promoting the health of the communities served.
- **7** State filing of community benefit report. If applicable, identify all states with which the organization, or a related organization, files a community benefit report.

STATE FILING OF COMMUNITY BENEFIT REPORT

MD,

SCHEDULE J		Compensation Information						OMB No. 1545-0047			
(Form 990) For certain		For certain Officers, Direct	n Officers, Directors, Trustees, Key Employees, and Highest					n			
Compensated Employees Complete if the organization answered "Yes" to Form 9				ß		<u> </u>					
Departm	ent of the Treasury		Par	rt IV, line 23.			to Pi				
	Revenue Service	Attach to Form 99	90.	See separate instructions.			pecti	on			
	of the organization				Employer identif		nber				
PEN		IONAL MEDICAL CENTER			52-0591	-628					
Pari	Questio	ns Regarding Compensation					Yes	s No			
1a	Check the app	ropriate box(es) if the organization provid	ded	any of the following to or for a person l	isted in Form						
		Section A, line 1a. Complete Part III to pr									
		s or charter travel		Housing allowance or residence for p							
	X Travel for	r companions		Payments for business use of persor							
	Tax inde	mnification and gross-up payments	Х	Health or social club dues or initiation	n fees						
	Discretio	nary spending account		Personal services (e.g., maid, chauff	eur, chef)						
b	or reimburse	boxes on line 1a are checked, did the nent or provision of all of the exp	pens	ses described above? If "No," con	plete Part III	to					
	explain	ization require substantiation prior to	• •		·	. 11) X				
2							X				
	directors, trus	ees, and the CEO/Executive Director, r	ega	raing the items checked in line ra?		. 2		`			
3	Indicate which	, if any, of the following the organization	uses	s to establish the compensation of the							
		CEO/Executive Director. Check all that a		-							
		sation committee	X	Written employment contract							
	·	lent compensation consultant	Х	Compensation survey or study							
) of other organizations	Х	Approval by the board or compensati	on committee						
4	During the yea	r, did any person listed in Form 990, Par r a related organization:	t VII								
а		erance payment or change-of-control pay	yme	nt from the organization or a related or	ganization?	4	1	Х			
b	Participate in,	or receive payment from, a supplementa	l noi	nqualified retirement plan?		4) X				
С	Participate in,	or receive payment from, an equity-base	d co	ompensation arrangement?		. 40	:	X			
	If "Yes" to an	of lines 4a-c, list the persons and pro	ovid	e the applicable amounts for each i	tem in Part III.						
-	-	501(c)(3) and 501(c)(4) organizations mu		-							
5	-	ted in Form 990, Part VII, Section A, line	e la,	, did the organization pay or accrue any	y						
2	The organizati	contingent on the revenues of:				5		X			
	-	on? ganization?	• •			. 5		X			
		5a or 5b, describe in Part III.	• •			. 5		21			
6		sted in Form 990, Part VII, Section A, line	e 1a.	did the organization pay or accrue an	v						
-		contingent on the net earnings of:	<u> </u>		,						
а		on?				6	a X				
		ganization?) X				
	If "Yes" to line	6a or 6b, describe in Part III.									
7		isted in Form 990, Part VII, Section									
		described in lines 5 and 6? If "Yes," desc						X			
8		ounts reported in Form 990, Part VII,									
		contract exception described in F	-								
						. 8	—	X			
9		8, did the organization also follow the r									
		ection 53.4958-6(c)?									
For Pa	perwork Reduct	on Act Notice, see the Instructions for Form	1 990	J.	Sc	hedule J (-orm 99	90) 2010			

52-0591628

Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported in Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii). Do not list any individuals that are not listed on Form 990, Part VII.

Note. The sum of columns (B)(i)-(iii) must equal the applicable column (D) or column (E) amounts on Form 990, Part VII, line 1a.

(A) Name		(B) Breakdown	of W-2 and/or 1099-MISC c	ompensation	(C) Retirement and	(D) Nontaxable	(E) Total of columns	(F) Compensation reported in prior Form 990 or Form 990-EZ	
		(i) Base compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation	other deferred compensation	benefits	(B)(i)-(D)		
	(i)	785,358.	0.	782,473.	Ο.	0.	1,567,831.	0.	
1 R. ALAN NEWBERRY	(ii)	0.	0.	0.	0.	0.	0.	0.	
	(i)	314,624.	62,340.	36,079.	47,221.	20,156.	480,420.	0.	
2 BRUCE I. RITCHIE	(ii)	0.	0.	0.	0.	0.	0.	0.	
	(i)	539 , 971.	148,651.	53,739.	34,548.	20,303.	797,212.	0.	
3 MARGARET NALEPPA	(ii)	0.	0.	0.	0.	0.	0.	0.	
	(i)	273,505.	53 , 344.	34,423.	32,666.	19,306.	413,244.	0.	
4 LURA LUNSFORD	(ii)	Ο.	Ο.	Ο.	Ο.	0.	Ο.	0.	
	(i)	372,384.	86 , 142.	49,884.	40,571.	23,429.	572,410.	0.	
5 THOMAS LAWRENCE, M.D.	(ii)	Ο.	Ο.	Ο.	Ο.	0.	Ο.	0.	
	(i)	573 , 638.	0.	0.	13,185.	6,448.	593,271.	0.	
6 JAMES MARTIN, M.D.	(ii)	Ο.	Ο.	Ο.	Ο.	0.	Ο.	0.	
	(i)	498,047.	10,000.	0.	9,602.	21,492.	539,141.	0.	
7 PAUL ZORSKY, M.D.	(ii)	0.	0.	0.	0.	0.	0.	0.	
	(i)	607,198.	Ο.	0.	13,079.	16,055.	636,332.	0.	
8 JUSTINIAN NGAIZA, M.D.	(ii)	Ο.	Ο.	Ο.	Ο.	0.	Ο.	0.	
	(i)	533,007.	0.	0.	13,185.	10,233.	556,425.	0.	
9 PANPIT KLUG, M.D.	(ii)	Ο.	Ο.	Ο.	Ο.	0.	Ο.	0.	
	(i)								
_10	(ii)								
	(i)								
	(ii)								
	(i)								
12	(ii)								
	(i)								
_13	(ii)								
	(i)								
_14	(ii)								
	(i)								
_15	(ii)								
	(i)								
16	(ii)		·						

Schedule J (Form 990) 2010

Page 2

Part III Supplemental Information

Complete this part to provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 4c, 5a, 5b, 6a, 6b, 7, and 8. Also complete this part for any additional information.

SUPPLEMENTAL COMPENSATION INFORMATION

SCHEDULE J

PART I, LINE 4B

MARGARET NALEPPA IS A PARTICIPANT IN THE 457F NON QUALIFIED PLAN.

PART I, LINE 6A AND 6B

OFFICERS AND KEY EMPLOYEES OF PENINSULA REGIONAL MEDICAL CENTER ARE PAID

COMPENSATION DETERMINED BY THE NET EARNINGS ACTIVITY OF THE MEDICAL

CENTER AND PENINSULA REGIONAL HEALTH SYSTEM.

SCHEDULE K (Form 990)

Supplemental Information on Tax-Exempt Bonds

Complete if the organization answered "Yes" to Form 990, Part IV, line 24a. Provide descriptions, explanations, and any additional information on Schedule O (Form 990).

Department of the Treasury Internal Revenue Service Name of the organization

Attach to Form 990.

See separate instructions.

Employer identification number

52-0591628

OMB No. 1545-0047

Open to Public

Inspection

PENINSULA REGIONAL MEDICAL CENTER

Part I Bond Issues						I					
(a) Issuer name	ame (b) Issuer EIN (c) CUSIP # (d) Date issued (e) Issue price (f) Description of purpose		(g) De	(g) Defeased		On If of Jer	(i) Pooled Financing				
						Yes	No	Yes	No	Yes	No
\boldsymbol{A} maryland health & higher education facility	52-0936091	574217WT8	02/09/2006	146,668,251.	SEE PART IV		x		х		x
В											
C											
D											

t II Proceeds								
		Α		В	(C	[)
Amount of bonds retired	154,8	22,905.						
	154,8	22,905.						
	11,1	27,422.						
	1,1	67,501.						
	100,184,165.							
	200	19						
	Yes	No	Yes	No	Yes	No	Yes	No
Were the bonds issued as part of a current refunding issue?	Х							
Were the bonds issued as part of an advance refunding issue?		Х						
Has the final allocation of proceeds been made?	Х							
Does the organization maintain adequate books and records to support the final allocation of proceeds?	Х							
t III Private Business Use								
	Α		В		C		[)
Was the organization a partner in a partnership, or a member of an LLC, which owned	Yes	No	Yes	No	Yes	No	Yes	No
		Х						
		Х						
	Amount of bonds retired	Amount of bonds retired 154, 8 Amount of bonds legally defeased 154, 8 Total proceeds of issue 154, 8 Gross proceeds in reserve funds 11, 1 Capitalized interest from proceeds 11, 1 Capitalized interest from proceeds 1, 1 Credit enhancement from proceeds 1, 1 Credit enhancement from proceeds 100, 1 Other unspenditures from proceeds 100, 1 Other spend proceeds 100, 1 Other unspent proceeds 200 Year of substantial completion 200	Amount of bonds retired A Amount of bonds legally defeased 154, 822, 905. Amount of bonds legally defeased 154, 822, 905. Gross proceeds of issue 154, 822, 905. Gross proceeds in reserve funds 11, 127, 422. Capitalized interest from proceeds 11, 127, 422. Capitalized interest from proceeds 1, 167, 501. Credit enhancement from proceeds 1, 167, 501. Credit enhancement from proceeds 100, 184, 165. Other unspent proceeds 100, 184, 165. Other unspent proceeds 2009 Year of substantial completion 2009 Year of substantial completion 2009 Vere the bonds issued as part of a current refunding issue? X Mere the bonds issued as part of an advance refunding issue? X Has the final allocation of proceeds been made? X Does the organization maintain adequate books and records to support the final allocation of proceeds? X Mass the organization a partner in a partnership, or a member of an LLC, which owned property financed by tax-exempt bonds? X Are there any lease arrangements that may result in private business use of bond-financed property X	A 154,822,905. Amount of bonds retired 154,822,905. Amount of bonds legally defeased 154,822,905. Total proceeds of issue 154,822,905. Gross proceeds in reserve funds 11,127,422. Capitalized interest from proceeds 11,127,422. Capitalized interest from proceeds 11,167,501. Credit enhancement from proceeds 100,184,165. Working capital expenditures from proceeds 100,184,165. Other unspent proceeds 100,184,165. Other unspent proceeds 2009 Year of substantial completion 2009 Were the bonds issued as part of a current refunding issue? X Has the final allocation of proceeds been made? X Does the organization a partner in a partnership, or a member of an LLC, which owned property financed by tax-exempt bonds? X Was the organization a partner in a partnership, or a member of an LLC, which owned property financed by tax-exempt bonds? X Are there any lease arrangements that may result in private business use of bond-financed property . X	Amount of bonds retired B Amount of bonds legally defeased 154,822,905. Amount of bonds legally defeased 154,822,905. Total proceeds of issue 11,127,422. Capitalized interest from proceeds 11,127,422. Capitalized interest from proceeds 11,127,501. Proceeds in refunding escrows 1,167,501. Credit enhancement from proceeds 1,00,184,165. Other unspent proceeds 100,184,165. Other unspent proceeds 2009 Year of substantial completion 2009 Ware the bonds issued as part of a current refunding issue? X Has the final allocation of proceeds been made? X Up private Business Use X Was the organization a partner in a partnership, or a member of an LLC, which owned property financed by tax-exempt bonds? X Are there any lease arrangements that may result in private business use of bond-financed property X	ABCAmount of bonds retired154,822,905.Amount of bonds legally defeased154,822,905.Total proceeds of issue154,822,905.Capitalized interest from proceeds11,127,422.Capitalized interest from proceeds11,127,422.Credit enhancement from proceeds1,167,501.Credit enhancement from proceeds100,184,165.Other unspent proceeds100,184,165.Other unspent proceeds2009Were the bonds issued as part of a current refunding issue?XWare the bonds issued as part of an advance refunding issue?XHas the final allocation of proceeds box and records to support the final allocation of proceeds?XWare the bonds issued as part of an advance refunding issue?XHas the final allocation a partner in a partnership, or a member of an LLC, which ownedXYesNoYesNoYesYesYesYesAre there any lease arrangements that may result in private business use of bond-financed propertyX	A Amount of bonds regally defeasedBCAmount of bonds legally defeased154, 822, 905Amount of bonds increating escrows154, 822, 905Gross proceeds in reserve funds11, 127, 422Capitalized interest from proceeds11, 127, 422Proceeds in refunding escrows11, 167, 501Issuance costs from proceeds1, 167, 501Credit enhancement from proceeds100, 184, 165Working capital expenditures from proceeds100, 184, 165Other unspent proceeds2009Year of substantial completion2009Were the bonds issued as part of a current refunding issue?XWere the bonds issued as part of an advance refunding issue?XDoes the organization maintain adequate books and records to support the final allocation of proceeds?XWas the organization a partner in a partnership, or a member of an LLC, which owned property financed by tax-exempt bonds?XWas the organization a partner in a partnership, or a member of an LLC, which owned property financed by tax-exempt bonds?XXVaVaVaVaNoYesNoXVaVaVaVaVaXVaVaVaVaVaVa-Year of substan	A Amount of bonds retiredA 154, 822, 905.B IC IIAmount of bonds legally defeased154, 822, 905.III<

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

		Α		в	С		D)
3a Are there any management or service contracts that may result in private business	Yes	No	Yes	No	Yes	No	Yes	No
use of bond-financed property?	X							
b Are there any research agreements that may result in private business use of bond-financed property?		X						
c Does the organization routinely engage bond counsel or other outside counsel to review any management or service contracts or research agreements relating to the financed property?	X							
4 Enter the percentage of financed property used in a private business use by entities other than a section 501(c)(3) organization or a state or local government		.8500 %		%		%		(
 5 Enter the percentage of financed property used in a private business use as a result of unrelated trade or business activity carried on by your organization, another section 501(c)(3) organization, or a state or local government 6 Total of lines 4 and 5 		.1200 % .9700 %		%		%		
7 Has the organization adopted management practices and procedures to ensure the post-issuance compliance of its tax-exempt bond liabilities?	Х							
Part IV Arbitrage								
		Α		В		С)
1 Has a Form 8038-T, Arbitrage Rebate, Yield Reduction and Penalty in Lieu of Arbitrage Rebate, been filed with respect to the bond issue?	Yes	No X	Yes	No	Yes	No	Yes	No
2 Is the bond issue a variable rate issue?		Х						
3a Has the organization or the governmental issuer entered into a qualified hedge with respect to the bond issue?	Х							
b Name of provider	MORGAN ST	ANLEY						
c Term of hedge		20.400						
d Was the hedge superintegrated?		Х						
e Was the hedge terminated?		Х						
4a Were gross proceeds invested in a GIC?		Х						
b Name of provider								
c Term of GIC								
d Was the regulatory safe harbor for establishing the fair market value of the GIC satisfied?								
 5 Were any gross proceeds invested beyond an 								
available temporary period?		X						
6 Did the bond issue qualify for an exception to rebate?	Х							

Supplemental Information. Complete this part to provide additional information for responses to questions on Schedule K (see instructions). Part V

SCHEDULE K, PART I, COLUMN F THE PROCEEDS OF THE ISSUE, AFTER PAYMENT OF FINANCING COSTS, WERE USED PRIMARILY (I) TO FINANCE AND REFINANCE A PORTION OF THE COSTS OF CONSTRUCTION, RENOVATION, ACQUISITION AND EQUIPPING OF HEALTHCARE

Part III Private Business Use (Continued)								
	A B		В	c		D		
3a Are there any management or service contracts that may result in private business	Yes	No	Yes	No	Yes	No	Yes	No
use of bond-financed property?								
b Are there any research agreements that may result in private business use of bond-financed property?								
C Does the organization routinely engage bond counsel or other outside counsel to review any management or service contracts or research agreements relating to the financed property?								
 4 Enter the percentage of financed property used in a private business use by entities other than a section 501(c)(3) organization or a state or local government 		%		%		%		%
 Enter the percentage of financed property used in a private business use as a result of unrelated trade or business activity carried on by your organization, another section 501(c)(3) organization, or a state or local government 		%		%		%		%
6 Total of lines 4 and 5		%		%		%		%
7 Has the organization adopted management practices and procedures to ensure the post-issuance compliance of its tax-exempt bond liabilities?								
Part IV Arbitrage								
		A		В		ç		D
1 Has a Form 8038-T, Arbitrage Rebate, Yield Reduction and Penalty in Lieu of Arbitrage Rebate, been filed with respect to the bond issue?	Yes	No	Yes	No	Yes	No	Yes	No
2 Is the bond issue a variable rate issue?								
3a Has the organization or the governmental issuer entered into a qualified hedge with respect to the bond issue?								
b Name of provider								
c Term of hedge								
d Was the hedge superintegrated?								
e Was the hedge terminated?								
4a Were gross proceeds invested in a GIC?								
b Name of provider								
c Term of GIC								
d Was the regulatory safe harbor for establishing the fair								
market value of the GIC satisfied?								
5 Were any gross proceeds invested beyond an								
available temporary period?								
6 Did the bond issue qualify for an exception to rebate?								

Part V Supplemental Information. Complete this part to provide additional information for responses to questions on Schedule K (see instructions).

FACILITIES; (II) TO REFUND OUTSTANDING 1993 BONDS (ISSUED 10/28/93); (III) TO PAY A PORTION OF THE INTEREST ACCRUING ON THE SERIES 2006 BONDS FOR A PERIOD TO EXTEND TO JANUARY 1, 2009; AND (IV) TO PAY THE

Part III

Part III Private Business Use (Continued)								
	A B		3	C		[2	
3a Are there any management or service contracts that may result in private business Ye	5	No	Yes	No	Yes	No	Yes	No
use of bond-financed property?								
b Are there any research agreements that may result in private business use of								
bond-financed property?								
c Does the organization routinely engage bond counsel or other outside counsel								
to review any management or service contracts or research agreements relating								
to the financed property?								
4 Enter the percentage of financed property used in a private business use by entities								
other than a section 501(c)(3) organization or a state or local government		%		%		%		%
5 Enter the percentage of financed property used in a private business use as a result								
of unrelated trade or business activity carried on by your organization, another								
section 501(c)(3) organization, or a state or local government		%		%		%		%
6 Total of lines 4 and 5		%		%		%		%
7 Has the organization adopted management practices and procedures to ensure								
the post-issuance compliance of its tax-exempt bond liabilities?								
Part IV Arbitrage				_				
	A		-	3		C	-)
1 Has a Form 8038-T, Arbitrage Rebate, Yield Reduction and Penalty in Lieu of Ye	5	No	Yes	No	Yes	No	Yes	No
Arbitrage Rebate, been filed with respect to the bond issue?								
2 Is the bond issue a variable rate issue?								
3a Has the organization or the governmental issuer entered into a qualified hedge								
with respect to the bond issue?								
b Name of provider								
c Term of hedge								
d Was the hedge superintegrated?								
e Was the hedge terminated?								
4a Were gross proceeds invested in a GIC?								
b Name of provider								
c Term of GIC								
d Was the regulatory safe harbor for establishing the fair								
market value of the GIC satisfied?								
5 Were any gross proceeds invested beyond an								
available temporary period?								

Supplemental Information. Complete this part to provide additional information for responses to questions on Schedule K (see instructions). Part V

COUNTERPARTY A TERMINATION PAYMENT OF \$1,575 IN CONNECTION WITH A FORWARD STARTING INTEREST RATE EXCHANGE AGREEMENT ENTERED INTO ON AUGUST 9, 2005 AND UNWOUND ON JANUARY 24, 2006.

Part III

Part III Private Business Use (Continued)								
	A B		В	C		D		
3a Are there any management or service contracts that may result in private business	Yes	No	Yes	No	Yes	No	Yes	No
use of bond-financed property?								
b Are there any research agreements that may result in private business use of								
bond-financed property?								
c Does the organization routinely engage bond counsel or other outside counsel								
to review any management or service contracts or research agreements relating								
to the financed property?								
4 Enter the percentage of financed property used in a private business use by entities				0/		0/		0/
other than a section 501(c)(3) organization or a state or local government		%		%		%		%
5 Enter the percentage of financed property used in a private business use as a result								
of unrelated trade or business activity carried on by your organization, another		0/		0/		0/		0/
section 501(c)(3) organization, or a state or local government		%		<u>%</u>		%		<u>%</u>
6 Total of lines 4 and 5		%		% 		%		%
7 Has the organization adopted management practices and procedures to ensure the past issuence compliance of its tay events hand lisbilities?								
the post-issuance compliance of its tax-exempt bond liabilities? Part IV Arbitrage								
Faitty Aibluage		Α		В		c		D
1 Has a Form 8038-T, Arbitrage Rebate, Yield Reduction and Penalty in Lieu of	Yes	No	Yes	No	Yes	No	Yes	No
Arbitrage Rebate, been filed with respect to the bond issue?			100					
2 Is the bond issue a variable rate issue?								
3a Has the organization or the governmental issuer entered into a qualified hedge								
with respect to the bond issue?								
b Name of provider		1		1				·
c Term of hedge								
d Was the hedge superintegrated?								
e Was the hedge terminated?								
4a Were gross proceeds invested in a GIC?								
b Name of provider								
c Term of GIC				1				
d Was the regulatory safe harbor for establishing the fair								
market value of the GIC satisfied?								
5 Were any gross proceeds invested beyond an								
available temporary period?								
6 Did the bond issue qualify for an exception to rebate?								

Supplemental Information. Complete this part to provide additional information for responses to questions on Schedule K (see instructions). Part V

SCHEDULE K, PART II, LINE 10

OF THE AMOUNT REPORTED ON PART II, LINE 10, \$12,281,895 IS CAPITALIZED
Schedule K (Form 990) 2010

Part III Private Business Use (Continued)								
		Α		В		C		D
3a Are there any management or service contracts that may result in private business	Yes	No	Yes	No	Yes	No	Yes	No
use of bond-financed property?								
b Are there any research agreements that may result in private business use of bond-financed property?								
c Does the organization routinely engage bond counsel or other outside counsel to review any management or service contracts or research agreements relating to the financed property?								
 4 Enter the percentage of financed property used in a private business use by entities other than a section 501(c)(3) organization or a state or local government 		%		%		%		%
 5 Enter the percentage of financed property used in a private business use as a result of unrelated trade or business activity carried on by your organization, another section 501(c)(3) organization, or a state or local government 6 Total of lines 4 and 5 		%		%		%		%
6 Total of lines 4 and 5		/0		/0		/0		/0
7 Has the organization adopted management practices and procedures to ensure the post-issuance compliance of its tax-exempt bond liabilities?								
Part IV Arbitrage								
5		Α		В		C	I	D
1 Has a Form 8038-T, Arbitrage Rebate, Yield Reduction and Penalty in Lieu of Arbitrage Rebate, been filed with respect to the bond issue?	Yes	No	Yes	No	Yes	No	Yes	No
2 Is the bond issue a variable rate issue?								
3a Has the organization or the governmental issuer entered into a qualified hedge with respect to the bond issue?								
b Name of provider								
c Term of hedge								
d Was the hedge superintegrated?								
e Was the hedge terminated?								
4a Were gross proceeds invested in a GIC?								
b Name of provider								
c Term of GIC								
d Was the regulatory safe harbor for establishing the fair								
market value of the GIC satisfied?								
5 Were any gross proceeds invested beyond an								
available temporary period?								
6 Did the bond issue qualify for an exception to rebate?								

Part V Supplemental Information. Complete this part to provide additional information for responses to questions on Schedule K (see instructions). INTEREST.

JSA

SCHEDULE L

(Form 990 or 990-EZ)

Transactions With Interested Persons

► Complete if the organization answered "Yes" on Form 990, Part IV, line 25a, 25b, 26, 27, 28a, 28b, or 28c, or Form 990-EZ, Part V, line 38a or 40b. ► Attach to Form 990 or Form 990-EZ. ► See separate instructions.

Open To Public Inspection

OMB No. 1545-0047

Department of the Treasury Internal Revenue Service Name of the organization

PENINSULA REGIONAL MEDICAL CENTER

Employer identification number 52-0591628

Part I

Excess Benefit Transactions (section 501(c)(3) and section 501(c)(4) organizations only). Complete if the organization answered "Yes" on Form 990, Part IV, line 25a or 25b, or Form 990-EZ, Part V, line 40b.

1	(a) Name of disgualified person	(b) Description of transaction		rrected?
	(a) Name of disqualmed person	(b) Description of transaction	Yes	No
(1)				
(2)				
(3)				
(4)				
(5)				
(6)				
2	Enter the amount of tax imposed on the organization manage	gers or disqualified persons during the year		
	under section 4958			

3 Enter the amount of tax, if any, on line 2, above, reimbursed by the organization _____ ▶ \$

Loans to and/or From Interested Persons. Part II

Complete if the organization answered "Yes" on Form 990, Part IV, line 26, or Form 990-EZ, Part V, line 38a.

(a) №	lame of interested person and purpose	(b) Loan to or from the organization?				(d) Balance due	(e) In default?		? (f) Approved by board or committee?		(g) Written agreement?	
		То	From			Yes	No	Yes	No	Yes	No	
(1)												
(2)												
(3)												
(4)												
(5)												
(6)												
(7)												
(8)												
(9)												
(10)												
	<u></u>			▶\$								

Part III

Grants or Assistance Benefiting Interested Persons.

Complete if the organization answered "Yes" on Form 990, Part IV, line 27.

(a) Name of interested person	(b) Relationship between interested person and the organization	(c) Amount and type of assistance
(1)		
(2)		
(3)		
(4)		
(5)		
(6)		
(7)		
(8)		
(9)		
(10)		

For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

Schedule L (Form 990 or 990-EZ) 2010

Schedule L (Form 990 or 990-EZ) 2010

Part IV

Business Transactions Involving Interested Persons. Complete if the organization answered "Yes" on Form 990, Part IV, line 28a, 28b, or 28c.

(a) Name of interested person	(b) Relationship between interested person and the organization	(c) Amount of transaction	(d) Description of transaction	organiz	aring of zation's nues?
				Yes	No
(1) PENINSULA CARDIOLOGY ASSOCIATES	SEE PART V	258,589.	RENTAL FEES		х
(2)					
(3)					
(4)					
(5)					
(6)					
(7)					
(8)					
(9)					
(10)					
Part V Supplemental Information					<u> </u>

Complete this part to provide additional information for responses to questions on Schedule L (see instructions).

SCHEDULE L, PART IV

RENE DESMARIAS, M.D., A TRUSTEE OF THE MEDICAL CENTER, IS A MORE THAN 5%

OWNER OF PENINSULA CARDIOLOGY ASSOCIATES.

SCHEDULE O (Form 990 or 990-EZ)

Department of the Treasury

Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information. ► Attach to Form 990 or 990-EZ.



Internal Revenue Service Name of the organization

PENINSULA REGIONAL MEDICAL CENTER

Employer identification number

52-0591628

FORM 990, PART VI, SECTION A, LINE 2

BUSINESS RELATIONSHIPS

MARGARET NALEPPA, MARTIN NEAT, AND HUGH MCLAUGHLIN ARE MEMBERS OF THE BOARD OF DIRECTORS OF PENINSULA HEALTH VENTURES, A WHOLLY-OWNED TAXABLE SUBSIDIARY OF PENINSULA REGIONAL HEALTH SYSTEM.

FORM 990, PART VI, SECTION A LINE 6 MEMBERS OF THE ORGANIZATION PENINSULA REGIONAL HEALTH SYSTEM IS THE SOLE CORPORATE MEMBER OF THE

MEDICAL CENTER.

FORM 990, PART VI, SECTION A, LINE 7A MEMBER'S ABILITY TO ELECT MEMBERS OF THE GOVERNING BODY IN ITS CAPACITY AS THE SOLE CORPORATE MEMBER OF THE MEDICAL CENTER, PENINSULA REGIONAL HEALTH SYSTEM HAS THE ABILITY TO ELECT MEMBERS OF THE MEDICAL CENTER'S GOVERNING BODY.

FORM 990, PART VI, SECTION A, LINE 7B DECISIONS SUBJECT TO APPROVAL BY MEMBERS AS THE SOLE CORPORATE MEMBER, PENINSULA REGIONAL HEALTH SYSTEM HAS THE ABILITY TO APPROVE MAJOR EXPENDITURES AND LONG TERM BORROWINGS OF THE MEDICAL CENTER. Name of the organization PENINSULA REGIONAL MEDICAL CENTER Page 2

FORM 990, PART VI, SECTION B, LINE 11B REVIEW PROCESS OF FORM 990 OVERSIGHT OF THE COMPLETION OF THE ORGANIZATION'S FORM 990 HAS BEEN DELEGATED TO THE CHIEF FINANCIAL OFFICER OF PENINSULA REGIONAL MEDICAL CENTER BY THE PRESIDENT OF THE ORGANIZATION. ONCE THE FORM 990 AND ALL SCHEDULES HAVE BEEN PREPARED BY THE ORGANIZATION'S INDEPENDENT TAX SERVICES PROVIDER, THEY ARE REVIEWED BY THE PRESIDENT PRIOR TO FILING.

FORM 990, PART VI, SECTION B, LINES 12A, 13, 14 & 16B

WRITTEN POLICIES

THE ORGANIZATION DOES HAVE WRITTEN CONFLICT OF INTEREST, WHISTLEBLOWER, DOCUMENT RETENTION & DESTRUCTION AND JOINT VENTURE POLICIES WITH WHICH IT COMPLIES. HOWEVER, THE POLICIES HAD NOT BEEN FORMALLY ADOPTED BY THE HOSPITAL BOARD OR A COMMITTEE OF THE BOARD AS OF JUNE 30, 2011.

FORM 990, PART VI SECTION B, LINE 15 PROCESS USED TO DETERMINE COMPENSATION THE ORGANIZATION USES A COMPENSATION COMMITTEE TO DETERMINE THE COMPENSATION OF THE CEO/EXECUTIVE DIRECTOR AND OTHER KEY EMPLOYEES. CEO OF THE ORGINIZATION HAS A WRITTEN EMPLOYMENT CONTRACT. THE

COMPENSATION COMMITTEE USES AN INDEPENDENT CONSULTANT, COMPENSATION SURVEYS AND OTHER ORGANIZATION'S FORM 990 IN THE DETERMINATION PROCESS.

FORM 990, PART VI, SECTION C, LINE 19

AVAILABILITY OF GOVERNING DOCUMENTS, POLICIES AND FINANCIAL STATEMENTS THE ORGANIZATION'S GOVERNING DOCUMENTS, CONFLICT OF INTEREST POLICY AND

THE

Schedule O (Form 990 or 990-EZ) 2010		Page 2
Name of the organization	Employer identification number	
PENINSULA REGIONAL MEDICAL CENTER	52-0591628	

FINANCIAL STATEMENTS ARE AVAILABLE TO THE PUBLIC UPON REQUEST TO THE PUBLIC INFORMATION OFFICE OF PENINSULA REGIONAL MEDICAL CENTER.

FORM 990, PART VII, SECTION A, COLUMN (B) AVERAGE HOURS PER WEEK DEVOTED TO RELATED ORGANIZATIONS MURRAY HOY PENINSULA REGIONAL MEDICAL CENTER FOUNDATION - 1HR/WK PENINSULA REGIONAL HEALTH SYSTEM - 1 HR/WK

MARTIN NEAT

PENINSULA REGIONAL HEALTH SYSTEM - 1HR/WK PENINSULA HEALTH VENTURES - 1 HR/WK

EDWARD URBAN

PENINSULA REGIONAL HEALTH SYSTEM - 1 HR/WK

WILLIAM MCCAIN

PENINSULA REGIONAL HEALTH SYSTEM - 1 HR/WK

MARGARET NALEPPA

PENINSULA REGIONAL HEALTH SYSTEM - 10 HRS/WK

PENINSULA HEALTH VENTURES - 1 HR/WK

MICHAEL CROUCH, M.D.

PENINSULA REGIONAL HEALTH SYSTEM - 1 HR/WK

Schedule O (Form 990 or 990-EZ) 2010	Pa	Page 2
Name of the organization	Employer identification number	
PENINSULA REGIONAL MEDICAL CENTER	52-0591628	

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RENE DESMARAIS, M.D.
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PENINSULA REGIONAL HEALTH SYSTEM - 1 HR/WK

HERBERT GEARY III

PENINSULA REGIONAL HEALTH SYSTEM - 1 HR/WK

CHRISTJON HUDDLESTON, M.D.

PENINSULA REGIONAL HEALTH SYSTEM - 1 HR/WK

MARION KEENAN

PENINSULA REGIONAL HEALTH SYSTEM - 1 HR/WK

HUGH MCLAUGHLIN

PENINSULA REGIONAL HEALTH SYSTEM - 1 HR/WK

PENINSULA HEALTH VENTURES - 1 HR/WK

MONTY SAYLOR

PENINSULA REGIONAL HEALTH SYSTEM - 1 HR/WK

FAROUK SULTANI, M.D.

PENINSULA REGIONAL HEALTH SYSTEM - 1 HR/WK

JEFFREY TURNER

PENINSULA REGIONAL HEALTH SYSTEM - 1 HR/WK

Schedule O (Form 990 or 990-EZ) 2010	F	Page 2
Name of the organization	Employer identification number	
PENINSULA REGIONAL MEDICAL CENTER	52-0591628	

FORM 990, PART XI, LINE 5	
OTHER CHANGES IN NET ASSETS OR FUND BALANCE	
PENSION ADJUSTMENT - FAS 158	\$10,215,573
UNREALIZED GAINS ON INVESTMENTS	14,624,321
INVESTMENT INCOME SWAP	2,697,577
CHANGE IN EQUITY INTEREST OF FOUNDATION	1,140,445
CAPITAL CAMPAIGN TRANSFERS FROM FOUNDATION	127
U/R NET ASSETS RELEASED FROM RESTRICTION	1,200,000
NET ASSETS RELEASED FROM RESTRICTION	(1,520,810)
PARTNERSHIP K-1 INCOME ON BOOKS NOT ON TAX RETURN	40,926

\$28,398,159

ATTACHMENT 1

FORM 990, PART III - PROGRAM SERVICE, LINE 4A

PENINSULA REGIONAL MEDICAL CENTER IS A NOT-FOR-PROFIT 501 (C) (3) NON-STOCK CORPORATION FOUNDED IN 1897 TO SERVE THE HEALTH CARE NEEDS OF THE COMMUNITY. THE HOSPITAL'S PRIMARY PURPOSE IS TO PROVIDE THE HIGHEST PRIMARY, SECONDARY, AND SELECTED TERTIARY HEALTH CARE SERVICES TO RESIDENTS OF AND VISITORS TO THE MID-DELMARVA PENINSULA IN A COMPETENT, COMPASSIONATE, AND COST-EFFECTIVE MANNER DESIGNED TO ELICIT A HIGH DEGREE OF CUSTOMER SATISFACTION. THE HOSPITAL'S MISSION IS TO IMPROVE THE HEALTH OF THE COMMUNITIES WE SERVE BY PROVIDING QUALITY MEDICAL CARE REGARDLESS OF RACE, CREED, SEX, NATIONAL ORIGIN, HANDICAP, OR AGE. IF A PATIENT IS UNABLE TO PAY DUE TO FINANCIAL RESOURCES, EFFORTS WILL BE TAKEN TO ASSURE CARE AT AN AFFORDABLE COST, OR OBTAINED

Employer identification number 52–0591628

ATTACHMENT 1 (CONT'D)

ASSISTANCE THROUGH APPROPRIATE AGENCIES ON THE PATIENT'S BEHALF. EMERGENCY SERVICES CARE WILL BE PROVIDED TO EVERYONE REGARDLESS OF ABILITY TO PAY.

PENINSULA REGIONAL MEDICAL CENTER SERVED OVER 23,000 INPATIENTS AND PROVIDED MORE THAN 475,000 OUTPATIENT SERVICES DURING FISCAL 2011. FOOD SERVICE PROVIDED MORE THAN 530,000 MEALS TO PATIENTS AND EMPLOYEES.

ALTHOUGH REIMBURSEMENT FOR SERVICES RENDERED IS CRITICAL TO THE OPERATION AND STABILITY OF PENINSULA REGIONAL MEDICAL CENTER, IT IS RECOGNIZED THAT NOT ALL INDIVIDUALS POSSESS THE ABILITY TO PAY FOR ESSENTIAL MEDICAL SERVICES. THE HOSPITAL, IN KEEPING WITH THE COMMITMENT TO SERVE ALL MEMBERS OF THE COMMUNITY, DURING FISCAL 2011 PROVIDED:

CHARITY AND OTHER ALLOWANCES TOTALING \$39,261,709 DISCOUNTS TO THIRD PARTY PAYORS INCLUDING GOVERNMENT PROGRAMS SUCH AS MEDICARE AND MEDICAID \$37,721,489 WRITE-OFF OF UNCOLLECTIBLE ACCOUNTS \$17,410,750

THE TOTAL UNREIMBURSED VALUE OF PROVIDING CARE TO THESE PATIENTS IS \$94,393,948

ALSO PROVIDED ARE MANY WELLNESS PROGRAMS, COMMUNITY EDUCATION AND

Schedule O (Form 990 or 990-EZ) 2010		Page 2
Name of the organization	Employer identification number	
PENINSULA REGIONAL MEDICAL CENTER	52-0591628	

ATTACHMENT 1 (CONT'D)

FREE PROGRAMS OFFERED THROUGHOUT THE YEAR BASED UPON ACTIVITIES AND SERVICES THAT PENINSULA REGIONAL MEDICAL CENTER BELIEVES WILL SERVE A BONA FIDE COMMUNITY HEALTH NEED. SOME OF THE PROGRAMS ARE AS FOLLOWS:

A VARIETY OF BROCHURES ARE DISPLAYED IN ALL HOSPITAL WAITING AREAS TO EDUCATE MEMBERS OF THE COMMUNITY REGARDING PROGRAMS AND SERVICES.

PARTICIPATION IN HEALTH FAIRS DURING FY 2011 IN ORDER TO FOSTER HEALTH EDUCATION IN THE COMMUNITY.

BEING CALLED UPON TO SPEAK BEFORE COMMUNITY ORGANIZATIONS ON A VARIETY OF HEALTHCARE TOPICS. WE PROVIDE CHILDBIRTH PREPARATION CLASSES, EXERCISE CLASSES FOR PRENATAL AND POSTPARTUM WOMEN AND CPR CLASSES.

WE PROVIDE ASSISTANCE TO EDUCATORS THROUGH OUR WORK WITH STUDENT NURSES, RADIOLOGY, RESPIRATORY AND LABORATORY TECHNICIANS.

DURING FY 2011, PENINSULA REGIONAL MEDICAL CENTER VOLUNTEERS CONTRIBUTED OVER 45,000 HOURS TOWARD THE COMMON PURPOSE OF SERVICING THE HEALTH CARE OF THE COMMUNITY. Name of the organization PENINSULA REGIONAL MEDICAL CENTER Employer identification number 52-0591628

ATTACHMENT 1 (CONT'D)

PROGRAM ACTIVITY

DURING FY 2011, PENINSULA REGIONAL MEDICAL CENTER PERFORMED OVER 375 COMMUNITY OUTREACH ACTIVITIES. SPECIFIC EXAMPLES OF EDUCATION AND OUTREACH PROGRAMS, SUPPORT GROUPS, COMMUNITY HEALTH SCREENINGS, AND FITNESS AND WELLNESS ACTIVITIES SUPPORTED BY PENINSULA REGIONAL MEDICAL CENTER ARE AS FOLLOWS:

COMMUNITY EDUCATIONAL AND OUTREACH PROGRAMS

LABOR & DELIVERY TOURS (EXCLUSIVE OF CHILDBIRTH CLASS TOURS)

CPR

CHILDBIRTH PREPARATION CLASSES

REFRESHER COURSE - CHILDBIRTH

SIBLING CLASSES

INFANT CARE CLASSES

GRANDPARENT CLASSES

SAFE SITTER PROGRAM

WOMEN'S HEALTH EDUCATION

SUPPORT GROUPS

DIABETES SUPPORT GROUPS

STROKE SUPPORT GROUP

HEAD AND NECK CANCER SUPPORT GROUP

Name of the organization

PENINSULA REGIONAL MEDICAL CENTER

Employer identification number 52-0591628

ATTACHMENT 1 (CONT'D)

EVENTS:

COMMUNITY SCREENINGS

HEIGHT/WEIGHT, BLOOD PRESSURE

SKIN CANCER SCREENINGS

ORAL, HEAD AND NECK CANCER SCREENINGS

HEARING SCREENINGS

FLU CLINIC

EDUCATIONAL EXHIBITS - DIABETES EDUCATION, TRAUMA, WOMEN'S

HEALTH, SAFE SITTER, RELAY FOR LIFE

BENEFITS:

MARCH OF DIMES WALK AMERICA

UNITED WAY

WOMEN SUPPORTING WOMEN

FITNESS/EXERCISE PROGRAMMING:

CARDIAC REHABILITATION

INDOOR CYCLING AND WEIGHTS

WOMEN AND WEIGHT TRAINING

Name of the organization	Employer	identification number
PENINSULA REGIONAL MEDICAL CENTER	52-	0591628
	ATTACHM	ENT 2
990, PART VII- COMPENSATION OF THE FIVE HIGHE	EST PAID IND. CONTRACTORS	
NAME AND ADDRESS	DESCRIPTION OF SERVICES	COMPENSATION
HORIZON CSA 265 PIT ROAD MOORESVILLE, NC 28115	BIOMEDICAL SERVICES	4,841,504.
SHERIDAN ANESTHESIA OF MD PO BOX 452197 SUNRISE, FL 33323	ANESTHESIA SERVICES	1,606,057.
MAYO MEDICAL LABORATORIES PO BOX 9146 MINNEAPOLIS, MN 55480	MEDICAL SERVICES	1,379,692.
SPECIALITY CARE CARDIOVASCULAR RESOURCE DEPT 1614, PO BOX 1614 BIRMINGHAM, AL 35246	MEDICAL SERVICES	1,211,461.
PENINSULA ORTHOPAEDIC ASSOCIATES 1675 WOODBROOKE DRIVE SALISBURY, MD 21801	MEDICAL SERVICES	1,021,757.
TOTAL COMPENSAT	- 0.1	10,060,471.

Related Organizations and Unrelated Partnerships

Complete if the organization answered "Yes" to Form 990, Part IV, line 33, 34, 35, 36, or 37.

Attach to Form 990.

See separate instructions.

Department of the Treasury Internal Revenue Service Name of the organization

SCHEDULE R

(Form 990)

PENINSULA REGIONAL MEDICAL CENTER

Identification of Disregarded Entities (Complete if the organization answered "Yes" on Form 990, Part IV, line 33.) Part I

(a) Name, address, and EIN of disregarded entity	(b)	(c)	(d)	(e) End-of-year assets	(f) Direct controlling
Name address and FIN of disregarded entity	Primary activity	Legal domicile (state	Total income	End-of-vear assets	Direct controlling
	i initial y activity	or foreign country)		, , , , , , , , , , , , , , , , , , , ,	entity
		or foreight country)			Chuty
(1)					
(2)					
(3)					
(4)					
(5)					
(6)					
				1	

Part II

Identification of Related Tax-Exempt Organizations (Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related tax-exempt organizations during the tax year.)

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Exempt Code section	(e) Public charity status (if section 501(c)(3))	(f) Direct controlling entity	Section 5 contr	
						Yes	No
(1) PENINSULA REGIONAL MEDICAL FOUNDATION 52-1851935							
100 EAST CARROLL ST. SALISBURY, MD 21801	FUNDRAISING	MD	501(C)(3)	11 TYPE I	N/A		Х
(2) PENINSULA REGIONAL HEALTH SYSTEM, INC 52-2132761							
100 EAST CARROLL ST. SALISBURY, MD 21801	PARENT	MD	501(C)(3)	11 TYPE II	N/A		Х
(3) PENINSULA GENERAL HOSPITAL INS. TRUST 52-6321234							
100 EAST CARROLL ST. SALISBURY, MD 21801	INS TRUST	MD	501(C)(3)	11 TYPE III	N/A	X	
(4)	_						
(5)	_						
(<u>6</u>)							
	_						

For Paperwork Reduction Act Notice, see the Instructions for Form 990.



Employer identification number

Schedule R (Form 990) 2010

52-0591628

Schedule R (Form 990) 2010

52-0591628

Page 2

Part III Identification of Related Organizations Taxable as a Partnership (Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related organizations treated as a partnership during the tax year.)

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Direct controlling entity	(e) Predominant income (related, unrelated, excluded from tax under sections 512-514)	(f) Share of total income	(g) Share of end-of-year assets	Disprop	h) ortionate ations?	(i) Code V-UBI amount in box 20 of Schedule K-1 (Form 1065)	Gene	j) eral or aging mer?	(k) Percentage ownership
				,			Yes	No	(Yes	No	
(1) DELMARVA SURGERY CENTER 52-225												
641 S. SALISBURY BLVD.	HEALTHCARE	MD	N/A	N/A								
(2)												
_(3)												
(5)												
(6)												
_(7)												

Part IV Identification of Related Organizations Taxable as a Corporation or Trust (Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related organizations treated as a corporation or trust during the tax year.)

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Direct controlling entity	(e) Type of entity (C corp, S corp, or trust)	(f) Share of total income	(g) Share of end-of-year assets	(h) Percentage ownership
(1) PENINSULA HEALTH VENTURES, INC 52-2250012	_						
100 EAST CARROLL ST. SALISBURY SALISBURY, MD 21801	INVESTMENTS	MD	N/A	C CORP			
(2) prltc inc. 52-2190588	-						
100 EAST CARROLL ST. SALISBURY, MD 21801	LONG TERM CARE	MD	N/A	C CORP			
<u>(3)</u>	-						
<u>(4)</u>	-						
<u>(5)</u>	-						
<u>(6)</u>	-						
	_						

Schedule R (Form 990) 2010

Ра	Transactions With Related Organizations (Complete if the organization answered "Ye	s" to Form 990, Part	IV, line 34, 35, 35a, or 3	6.)			
Not	e. Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule.					Yes	No
1	During the tax year, did the organization engage in any of the following transactions with one or more related	ed organizations listed ir	n Parts II–IV?				
а	Receipt of (i) interest (ii) annuities (iii) royalties or (iv) rent from a controlled entity				1a		Х
b	Gift, grant, or capital contribution to other organization(s)				1b		X
с	Gift, grant, or capital contribution from other organization(s)				1c		X
d	Loans or loan guarantees to or for other organization(s)				1d		X
е	Loans or loan guarantees by other organization(s)				1e		X
					45		
f	Sale of assets to other organization(s)				1f		X
g	Purchase of assets from other organization(s)				1g		X
h	Exchange of assets				1h		X
i	Lease of facilities, equipment, or other assets to other organization(s)				1 i		X
					1j		X
j	Lease of facilities, equipment, or other assets from other organization(s)				1k	X	
k					11	X	
I	Performance of services or membership or fundraising solicitations by other organization(s)				1m		
	Sharing of facilities, equipment, mailing lists, or other assets				1m	X	
n	Sharing of paid employees				In		
					10		X
0	Reimbursement paid to other organization for expenses				1p	X	
р	Reimbursement paid by other organization for expenses					21	
	O there there a for a for a second to the strength is $f(a)$				1q		X
q	Other transfer of cash or property to other organization(s)				1r	X	
2	If the answer to any of the above is "Yes," see the instructions for information on who must complete this lin						
	(a)	(b)	(c)		(d)		
	Name of other organization	Transaction type (a-r)	Amount involved	Method o	of dete unt invo		g
		type (a-1)		amou		Jiveu	
(1)	PENINSULA REGIONAL MEDICAL CENTER FOUNDATION	L, R	1,458,780.	FMV			
(2)	PENINSULA REGIONAL MEDICAL CENTER FOUNDATION	M, N, P	440,431.	FMV			
(3)	PENINSULA HEALTH VENTURES	K	200,000.	FMV			
(3)	LENTROOPH HEADTH VERIOREO	1/	200,000.	T. 1-1 A			
(4)							
.,							
(5)							
(6)							

52-0591628

Schedule R (Form 990) 2010

Part VI

Unrelated Organizations Taxable as a Partnership(Complete if the organization answered "Yes" on Form 990, Part IV, line 37.)

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships.

(a) Name, address, and EIN of entity	(b) Primary activity	(c) Legal domicile (state or foreign country)	Are all p sec 501(organiz	tion c)(3)	(e) Share of end-of-year assets	(f) Disproportionate allocations?		(g) Code V-UBI amount in box 20 of Schedule K-1 (Form 1065)	Gene man	(h) neral o naging rtner?
			Yes	No		Yes	No	(101111003)	Yes	s No
(1)										
(2)										
(3)										
(4)										+
(5)										-
										+
										T
(10)										T
(11)										T
(12)										+
(13)										+
(14)										+
(15)									+	
(16)									+	

Schedule R (Form 990) 2010

Page 5

Schedule R (Fo	orm 990) 2010
Part VII	Supplemental Information
	Complete this part to provide additional information for responses to questions on Schedule R (see instructions).

FINANCIAL STATEMENTS AND OTHER FINANCIAL INFORMATION

Peninsula Regional Medical Center Years Ended June 30, 2011 and 2010 With Reports of Independent Auditors

Ernst & Young LLP

ERNST & YOUNG

Financial Statements and Other Financial Information

Years Ended June 30, 2011 and 2010

Contents

Report of Independent Auditors	1
Audited Financial Statements	
Balance Sheets	2
Statements of Operations and Changes in Net Assets	4
Statements of Cash Flows	6
Notes to Financial Statements	7
Other Financial Information	
Report of Independent Auditors on Other Financial Information	36
Summary of Operations	
Gross Patient Revenue	
Operating Expenses	
Analysis of Property and Equipment	40



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Ernst & Young LLP 621 East Pratt Street Baltimore, Maryland 21202

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Report of Independent Auditors

Board of Trustees Peninsula Regional Medical Center

We have audited the accompanying balance sheets of Peninsula Regional Medical Center (the Hospital) as of June 30, 2011 and 2010, and the related statements of operations and changes in net assets, and cash flows for the years then ended. These financial statements are the responsibility of the Hospital's management. Our responsibility is to express an opinion on these financial statements based on our audits.

We conducted our audits in accordance with auditing standards generally accepted in the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. We were not engaged to perform an audit of the Hospital's internal control over financial reporting. Our audits included consideration of internal control over financial reporting as a basis for designing audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Hospital's internal control over financial reporting. Accordingly, we express no such opinion. An audit also includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements, assessing the accounting principles used and significant estimates made by management, and evaluating the overall financial statement presentation. We believe that our audits provide a reasonable basis for our opinion.

In our opinion, the financial statements referred to above present fairly, in all material respects, the financial position of Peninsula Regional Medical Center at June 30, 2011 and 2010, and the results of its operations and changes in its net assets and its cash flows for the years then ended in conformity with U.S. generally accepted accounting principles.

Ernet + Young LLP

September 16, 2011

Balance Sheets

(In Thousands)

		2011		2010
Assets		· ·		
Current assets:				
Cash and cash equivalents	\$	25,638	\$	25,295
Short-term investments		5,836		5,522
Accounts receivable, less allowance for uncollectible				
accounts (2011 – \$7,072; 2010 – \$7,689)		35,572		35,482
Inventories and other		13,119		12,306
Total current assets		80,165		78,605
Long-term investments		136,117		100,227
Board-designated investments		16,420		13,475
Assets limited as to use:				
Debt service reserve fund		9,349		9,376
Donor-restricted fund		23,607		19,937
Self-insurance fund		14,459		12,494
		47,415		41,807
Property and equipment, net		206,154		212,665
Unamortized financing costs, net of accumulated				
amortization (2011 – \$471; 2010 – \$373)		2,450		2,548
Other assets		3,687		1,782
Total assets	\$	492,408	\$	451,109

2

	June 30				
		2011		2010	
Liabilities and net assets					
Current liabilities:					
Current portion of long-term debt	\$	2,810	\$	2,720	
Current portion of accrued self-insured liabilities		1,895		695	
Accounts payable and accrued liabilities		26,507		25,975	
Advances from third-party payors		8,461		8,158	
Total current liabilities		39,673		37,548	
Long-term debt, net		131,566		134,675	
Other liabilities		12,134		27,581	
Total liabilities		183,373		199,804	
Net assets:					
Unrestricted		286,635		231,374	
Temporarily restricted		14,335		11,880	
Permanently restricted		8,065		8,051	
Total net assets		309,035		251,305	

Total liabilities and net assets

\$ 492,408 \$ 451,109

See accompanying notes.

Statements of Operations and Changes in Net Assets (In Thousands)

	Year Ended June 30				
		2011		2010	
Unrestricted revenue and other support: Net patient service revenue	\$	380,052	\$	368,409	
Other operating revenue		2,357		2,059	
Total unrestricted revenue and other support		382,409		370,468	
Operating expenses:					
Salaries and wages		138,742		137,107	
Supplies and other expenses		146,120		144,028	
Employee benefits		36,169		36,592	
Depreciation		21,829		20,881	
Bad debts		17,411		17,977	
Interest		6,591		6,853	
Total operating expenses		366,862		363,438	
Income from operations		15,547		7,030	
Nonoperating income:					
Nonoperating income		12,164		10,304	
Basis swap income		3,128		1,753	
• .		15,292		12,057	
Excess of unrestricted revenue and other support over expenses	\$	30,839	\$	19,087	

(continued)

Statements of Operations and Changes in Net Assets (continued) (In Thousands)

	Year Ended June 30				
	 2011	2010			
Unrestricted net assets:					
Excess of unrestricted revenue and other					
support over expenses	\$ 30,839 \$	19,087			
Net assets released from restrictions	1,200	2,530			
Unrealized gains on investments	13,006	4,433			
Pension adjustment	 10,216	(1,620)			
Increase in unrestricted net assets	55,261	24,430			
Temporarily restricted net assets:					
Capital campaign transfers from the Foundation	_	1			
Change in equity interest in the Foundation	1,141	1,048			
Donations	- -	29			
Net realized gains on investments	1,222	865			
Unrealized gains on investments	1,613	541			
Net assets released from restrictions	 (1,521)	(2,942)			
Increase (decrease) in temporarily restricted net assets	 2,455	(458)			
Permanently restricted net assets:					
Donations	5	12			
Net realized gains on investments	4	3 2			
Unrealized gain on investments	5	2			
Increase in permanently restricted net assets	14	17			
Increase in net assets	 57,730	23,989			
Net assets at beginning of year	251,305	227,316			
Net assets at end of year	\$ 309,035 \$	251,305			
×	 · · ·				

See accompanying notes.

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Statements of Cash Flows (In Thousands)

Operating activities		Year Ended June 30				
Unerating activities		2011	2010			
	đ	<i>57 7</i> 20 ¢	22.080			
Change in net assets	\$	57,730 \$	23,989			
Adjustments to reconcile change in net assets to net cash						
provided by operating activities:		01.000	00.925			
Depreciation of property and equipment		21,829	20,835			
Amortization of original issue premium		(299)	(297)			
Amortization of intangible assets		98	98			
(Gain) loss on sale of property and equipment		(32)	65			
Net unrealized gains on investments		(13,021)	(4,976)			
Net realized gains on investments		(7,478)	(5,813)			
Non-cash change in donor-restricted fund		(2,038)	1,297			
Proceeds from restricted contributions and realized						
losses on restricted investments		1,226	867			
Changes in operating assets and liabilities:						
Accounts receivable		(90)	1,630			
Inventories and other assets		(2,718)	(1,594)			
Accounts payable and accrued liabilities		532	(2,124)			
Accrued self-insured and other liabilities		(14,247)	(2,793)			
Advances from third-party payors		303	13			
Net cash provided by operating activities		41,795	31,197			
Investing activities						
Purchase of investments		(99,550)	(95,247)			
Proceeds from sales of investments		79,990	94,696			
Purchases of property and equipment		(15,286)	(17,727)			
Change in assets limited as to use		(2,660)	(1,546)			
Net cash used in investing activities		(37,506)	(19,824)			
Financing activities						
Proceeds from restricted contributions and realized						
losses on restricted investments		(1,226)	(867)			
Repayments of long-term debt		(2,720)	(2,625)			
Net cash used in financing activities		(3,946)	(3,492)			
Net increase in cash and cash equivalents		343	7,881			
Cash and cash equivalents at beginning of year		25,295	17,414			
Cash and cash equivalents at end of year	\$	25,638 \$	25,295			

See accompanying notes.

Notes to Financial Statements (In Thousands)

June 30, 2011

1. Organization and Mission

Peninsula Regional Medical Center (the Hospital) is a not-for-profit, nonstock corporation founded in 1897 to serve the health care needs of its region. Primary service areas include the Maryland counties of Wicomico, Somerset and Worcester, south Delaware and the northern Eastern Shore of Virginia. The Hospital's mission is to improve the health care of the community by providing exceptional quality primary, secondary and selected tertiary health care services to patients in a competent and compassionate manner, designed to elicit a high degree of customer satisfaction. The Hospital provides services regardless of race, creed, sex, national origin, handicap or age.

The Hospital is a wholly owned subsidiary of Peninsula Regional Health System, Inc. (the Health System) which serves as the parent company to the Hospital, Peninsula Regional Medical Center Foundation, Inc. (the Foundation) and Peninsula Health Ventures, Inc. (Health Ventures). The Health System is a not-for-profit Maryland membership corporation established to manage the integrated delivery of health care services to the community. The Health System is the sole corporate member of the Hospital, the Foundation and Health Ventures. In its capacity as sole member of these entities, the Health System will appoint trustees, approve major expenditures and approve long-term borrowings.

2. Significant Accounting Policies

Use of Estimates

The preparation of financial statements in conformity with accounting principles generally accepted in the United States requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the reporting period. Actual amounts could differ from those estimates.

Reclassifications

Certain amounts from the prior year financial statements have been reclassified in order to conform to the current year presentation.

Notes to Financial Statements (continued) (In Thousands)

2. Significant Accounting Policies (continued)

Fair Value of Financial Instruments

The carrying amounts of financial instruments, including cash and cash equivalents, accounts receivable, accounts payable and accrued liabilities, and advances from third-party payors, approximate fair value given the short-term nature of these financial instruments.

Cash and Cash Equivalents

Cash and cash equivalents include surplus operating funds invested in money market funds and highly liquid corporate, U.S. government and agency obligations, all with maturities of less than three months when purchased.

Investments and Investment Income

Investments are carried at fair value. All such investments are considered available for sale and are classified as current or noncurrent assets based on management's intention as to use. Short-term investments represent investments with contractual maturities within one year and current investments in money market funds which have been designated for long-term investment purposes. Assets limited as to use by donor restriction are recorded at fair value at the date of donation and changes in fair value are recognized in the period in which the change occurs. Investment income from all unrestricted investments is reported as nonoperating income. Investment income on investments of restricted assets is added to or deducted from the appropriate restricted net assets when restricted as to use by the donor.

The value of securities sold is based on the specific identification method.

The Hospital periodically evaluates whether any declines in the fair value of investments are other-than-temporary. This evaluation consists of a review of several factors, including but not limited to: length of time and extent that a security has been in an unrealized loss position; the existence of an event that would impair the issuer's future earnings potential; the near-term prospects for recovery of the market value of a security; and the intent and ability of the Hospital to hold the security until the market value recovers. Realized gains or losses are included in nonoperating (expense) income in the accompanying statements of operations. Declines in fair value below cost that are deemed to be other-than-temporary would be recorded as realized losses within nonoperating (expense) income. Based on its evaluation, the Hospital has recorded no other-than-temporary impairments for the years ended June 30, 2011 and 2010.

Notes to Financial Statements (continued) (In Thousands)

2. Significant Accounting Policies (continued)

Derivative Instruments

The Hospital entered into a forward-starting interest rate exchange agreement on August 9, 2005 with Morgan Stanley Capital Services Inc. (the Counterparty) to reduce the risk of changing interest rates with a notional amount of \$137,845. Under the agreement, the Hospital paid a fixed rate of approximately 3.5% and received a variable rate of 68% of three-month London Interbank Offered Rate (LIBOR). The Hospital unwound the agreement on January 24, 2006 and paid the Counterparty a termination payment of \$1,575 on February 9, 2006 from proceeds of the 2006 Bond issue. The termination payment of \$1,575 has been recognized as unamortized financing costs and is being amortized over the life of the 2006 Bond issue using the straight-line method, which approximates the effective interest method.

On January 26, 2006, the Hospital amended the August 9, 2005 agreement with the Counterparty and entered into an interest rate swap (the Basis Swap) on a notional amount of \$142,910 under which the Hospital will pay the Counterparty floating rate payments based upon the Securities Industry and Financial Markets Association (SIFMA) Municipal Swap Index and will receive floating rate payments based upon 68% of three-month LIBOR, plus a fixed spread of 0.523%. Under Accounting Standards Codification (ASC) No. 815, *Derivatives and Hedging*, the Hospital has recognized its derivative instruments in the balance sheets at fair value. As these derivative instruments are not designated as hedges, the changes in fair value have been recognized in the accompanying statements of operations and changes in net assets as mark-tomarket adjustments, included within basis swap income (loss).

The fair market value of the swap agreement is included in other liabilities or other assets in the accompanying balance sheets. The fair market value calculation includes a credit valuation adjustment (CVA) as required by ASC 820, *Fair Value Measurements and Disclosures*. At June 30, 2011, the valuation of the interest rate swap asset was increased by \$447 when applying the CVA. At June 30, 2010, the valuation of the interest rate swap agreement liability position was reduced by \$708 when applying the CVA. The change in the fair market value of the swap agreement is recorded in the performance indicator, as the swaps are not designated as an effective hedge.

Credit exposure associated with non-performance by the counterparty to the derivative instrument is generally limited to the uncollateralized fair value of the asset related to instruments recognized in the balance sheets.

Notes to Financial Statements (continued) (In Thousands)

2. Significant Accounting Policies (continued)

The Hospital's derivative agreement does not contain any credit support provisions that require it to post collateral if there are declines in the derivative value or its credit rating.

At June 30, 2011, the value of this instrument was a \$357 asset position, recorded in other assets. At June 30, 2010, the value of this instrument was a \$2,075 liability position, recorded in other liabilities.

Accounts Receivable and Contractual Allowances

The Hospital provides services to patients in the Eastern Shore area of Maryland, Delaware and Virginia, the majority of whom are covered by third-party health insurance. The Hospital bills the insurer directly for services provided.

Insurance coverage and financial information is obtained from patients upon admission when available. The Hospital's policy is to perform in-house collection procedures for approximately 85 days. A determination is made at that time as to what additional collection efforts to pursue. A provision for uncollectible accounts is recorded for amounts not yet written off, which are expected to become uncollectible.

Discounts ranging from 2% to 6% of charges are given to Medicare, Medicaid and certain approved commercial health insurance and health maintenance organization programs for regulated services. Discounts in varying percentages are given for certain unregulated services. These major payors routinely review patient billings and deny payment for certain charges as medically unnecessary or as performed without appropriate preauthorization. Discounts and denials are recorded as reductions of net patient service revenue. Accounts receivable from these third-party payors have been adjusted to reflect the difference between charges and the estimated reimbursable amounts.

Approximately 33% and 36%, respectively, of accounts receivable were due from the Medicare program as of June 30, 2011 and 2010, respectively.

Laws and regulations governing Medicare and Medicaid programs are complex and subject to interpretation. The Hospital believes that it is in compliance with all applicable laws and regulations and is not aware of any pending or threatened investigations involving allegations of potential wrongdoing that would have a material effect on the financial statements. Compliance

Notes to Financial Statements (continued) (In Thousands)

2. Significant Accounting Policies (continued)

with such laws and regulations can be subject to future government review and interpretation as well as significant regulatory action including fines, penalties and exclusion from Medicare and Medicaid programs.

Inventories and Other Assets

Inventories and other primarily includes inventories of supplies and prepaid expenses. Inventories of supplies are carried at lower of cost or market, using the first-in, first-out method.

Other Assets

Other assets primarily include an investment in a limited partnership. This investment is accounted for under the equity method of accounting.

Assets Limited as to Use

Assets limited as to use primarily includes assets held by trustees under indenture agreements, assets held by trustees under irrevocable self-insurance trust agreements and assets whose use has been limited by the donor of the underlying funds. Assets limited as to use also includes the Hospital's beneficial interest in the Foundation's temporarily restricted net assets. Amounts required to meet current liabilities of the Hospital have been classified in the balance sheets as current assets.

Board-Designated Investments

Board-designated investments include assets set aside by the Board of Trustees for future capital improvements and expansion. The Board of Trustees retains control of these assets and may, at its discretion, subsequently use them for other purposes.

Property and Equipment

Property and equipment acquisitions are recorded at cost. Depreciation is provided over the estimated useful life of each class of depreciable asset and is computed using the straight-line method. Interest cost incurred on borrowed funds during the period of construction of capital assets is capitalized as a component of the cost of acquiring those assets.

Notes to Financial Statements (continued) (In Thousands)

2. Significant Accounting Policies (continued)

Gifts of cash or other assets that must be used to acquire long-lived assets are reported as restricted donations. Absent explicit donor stipulations about how long those assets must be maintained, expirations of donor restrictions are reported when the donated or acquired longlived assets are placed in service.

Unamortized Financing Costs

Financing costs incurred in issuing the Maryland Health and Higher Educational Facilities Authority Project and Refunding Revenue Bonds have been capitalized and are being amortized using the straight-line method over the life of the bonds, which approximates the effective interest method. The amount amortized is recorded as an operating expense.

Estimated Self-Insurance Liabilities and Workers' Compensation

The provision for estimated professional liability claims, general liability claims and workers' compensation claims includes estimates of the ultimate costs for both reported claims and claims incurred but not reported.

Pension Benefits

Pension benefits are recorded in accordance with ASC No. 715, *Compensation – Retirement Benefits*, which requires the recognition of the funded status of pension plans within the accompanying balance sheets. As of June 30, 2011 and 2010, the funded status of the pension plan has been recorded within other long-term assets and other long-term liabilities, respectively.

Temporarily and Permanently Restricted Net Assets

Temporarily restricted net assets are those whose use by the Hospital has been limited by donors to a specific time period or purpose. Temporarily restricted net assets are to be used for capital purposes and other health care services.

Permanently restricted net assets have been restricted by donors to be maintained by the Hospital in perpetuity.

Notes to Financial Statements (continued) (In Thousands)

2. Significant Accounting Policies (continued)

Net Patient Service Revenue

Net patient service revenue is reported at the estimated realizable amounts from patients, thirdparty payors and others for services rendered. During 2011 and 2010, approximately 49% and 49% of net patient service revenue was received under the Medicare program, 13% and 14% from CareFirst Blue Cross Blue Shield, 30% and 29% from contracts with other third parties, and 8% and 8% from other sources, respectively.

The following table sets forth the detail of net patient service revenue:

		Year Ended June 30			
	2011		2010		
Gross patient service revenue	\$	457,035	\$	426,582	
Revenue deductions:					
Charity care		15,662		13,865	
Contractual and other allowances		61,321		44,308	
Net patient service revenue	. <u>\$</u>	380,052	\$	368,409	

Charity Care

The Hospital provides care to patients who meet certain criteria under its charity care policy without charge or at amounts less than its established rates. Because the Hospital does not pursue collection of amounts determined to qualify as charity care, they are not reported as revenue.

Donor-Restricted Gifts

Unconditional promises to give cash and other assets to the Hospital are reported at fair value at the date the promise is received. Conditional promises to give and indications of intentions to give are reported at fair value at the date the gift is received. The gifts are reported as either temporarily or permanently restricted donations if they are received with donor stipulations that limit the use of the donated assets. When a donor restriction expires, that is, when a stipulated time restriction ends or the purpose of the restriction is accomplished, temporarily restricted net assets are reclassified as unrestricted net assets and reported in the statements of operations and changes in net assets as net assets released from restrictions. Donor-restricted contributions whose restrictions are met within the same year as received are reported as unrestricted contributions in the accompanying financial statements.

Notes to Financial Statements (continued) (In Thousands)

2. Significant Accounting Policies (continued)

Nonoperating Income

Nonoperating income primarily includes investment income from short-term and long-term investments, board-designated investments and investments within assets limited as to use. In addition, investment income is also recorded for certain equity method investments that are included within other assets.

The components of nonoperating income are as follows:

	Year Ended June 30			
	2011		2010	
Interest and dividend income	\$	3,356	\$	3,204
Realized gains, net		7,478		5,813
Income earned on equity method investments		1,316		1,202
Other		14		85
Total	\$	12,164	\$	10,304

Income Taxes

The Hospital is a not-for-profit corporation as described in Section 501(c)(3) of the Internal Revenue Code and is exempt from federal income taxes on related income pursuant to Section 501(a) of the Code.

Performance Indicator

The performance indicator for the Hospital is excess of unrestricted revenue and other support over expenses, which includes all changes in unrestricted net assets except for changes in unrealized gains and losses on investments, pension adjustments in accordance with ASC No. 958-715 – *Not for Profit Entities* – *Compensation* – *Retirement Benefits* and net assets released from restrictions for property acquisitions.

Notes to Financial Statements (continued) (In Thousands)

2. Significant Accounting Policies (continued)

Recent Accounting Pronouncements

In January 2010, the FASB issued ASC Accounting Standards Update (ASU) No. 2010-06 (ASU 2010-06), which clarifies certain existing fair value measurement disclosure requirements of ASC Topic 820 - Fair Value Measurements and Disclosures and also requires additional fair value measurement disclosures. Specifically, ASU 2010-06 clarifies that assets and liabilities must be leveled by major class of asset or liability, and provides guidance regarding the identification of such major classes. Additionally, disclosures are required about valuation techniques and the inputs to those techniques, for those assets or liabilities designated as Level 2 or Level 3 instruments. Disclosures regarding transfers between Level 1 and Level 2 assets and liabilities are required, as well as a deeper level of disaggregation of activity within existing rollforwards of the fair value of Level 3 assets and liabilities. The adoption of this guidance did not have a significant impact on the Hospital's financial statements for the year ended June 30, 2011.

In August 2010, the FASB issued ASU 2010-23 which provided guidance on measuring charity care for disclosure purposes. This guidance requires that cost be used as the measurement basis for charity care disclosure purposes and that cost be identified as the direct and indirect costs of providing charity care. Disclosure requirements include the method used to identify or determine such costs. This guidance is effective for the Hospital for the fiscal year ending June 30, 2012. The Hospital is currently evaluating the impact of this guidance.

In July 2011, the FASB issued ASU 2011-07 which provided guidance on the presentation and disclosure of patient service revenue, provisions for bad debts, and the allowance for doubtful accounts for certain health care entities. This guidance changes the presentation of the statement of operations by reclassifying the provision for bad debts associated with patient service revenue from an operating expense to a deduction from patient service revenue (net of contractual allowances and discounts). Additionally, the guidance requires enhanced disclosures about the policies for recognizing revenue and assessing bad debts, as well as qualitative and quantitative information about changes in the allowance for doubtful accounts. This guidance is effective for the Hospital for the fiscal year ending June 30, 2013. The Hospital is currently evaluating the impact of this guidance.

Notes to Financial Statements (continued) (In Thousands)

3. Property and Equipment

A summary of property and equipment follows:

	Estimated		Jun	e 30	
	Useful Lives		2011		2010
Land		\$	10,492	\$	10,492
Land improvements	20		11,228		10,626
Buildings and improvements	15 - 40		190,880		188,294
Fixed equipment	20		30,270		30,270
Movable equipment	7 - 10		189,707		179,964
	-		432,577		419,646
Less accumulated depreciation			(233,750)		(213,078)
-	-		198,827		206,568
Construction in progress			7,327		6,097
Property and equipment, net	-	\$	206,154	\$	212,665

As of June 30, 2011, the Hospital was committed to building and equipment purchases totaling approximately \$1,279.

4. Other Liabilities

The components of other liabilities are as follows:

	June 30			
	2011		2010	
Long-term benefit obligation	\$	_	\$	14,610
Self insurance obligations		11,695		10,087
Interest rate swap liability		· -		2,075
Other		439		809
Total	\$	12,134	\$	27,581
Notes to Financial Statements (continued) (In Thousands)

5. Long-Term Debt

Long-term debt consists of the following:

	June 30			
		2011		2010
Maryland Health and Higher Educational Facilities Authority Revenue Bonds Series 2006: Serial bonds with interest rates ranging from 3.50% to 5.00% and effective rates ranging from 3.49% to				411 - 141 - 141 - 141 - 141 - 141 - 141 - 141 - 141 - 141 - 141 - 141 - 141 - 141 - 141 - 141 - 141 - 141 - 14
4.67% due in various annual amounts on July 1 of each year from 2007 through 2021 and 2027 5.00% term bonds with effective rate of 4.44% due	\$	36,560	\$	39,265
July 1, 2026 5.00% term bonds with effective rate of 4.63% due		24,635		24,635
July 1, 2036 Property acquisition note:		69,505		69,505
5.50% due March 1 of each year from 2007 to 2015		60		75
·		130,760		133,480
Less:				
Current portion of Maryland Health and Higher Educational Facilities Authority Series 2006 serial				
bonds		2,795		2,705
Property acquisition note		15		15
		127,950		130,760
Original issue premium		3,616		3,915
Long-term debt, less current portion	\$	131,566	\$	134,675

On February 9, 2006, the Maryland Health and Higher Educational Facilities Authority (MHHEFA) authorized the issuance of \$142,910 aggregate principal amount of Revenue Bonds (Series 2006 Bonds) at a premium of \$5,333. The proceeds of the issue, after payment of financing costs, were used primarily (i) to finance and refinance a portion of the costs of construction, renovation, acquisition and equipping of the 2006 Project; (ii) to refund outstanding 1993 bonds; (iii) to pay a portion of the interest accruing on the Series 2006 Bonds for a period to extend to January 1, 2009; and (iv) to pay the Counterparty a termination payment of \$1,575 in connection with a forward starting interest rate exchange agreement entered into on August 9, 2005 and unwound on January 24, 2006.

Notes to Financial Statements (continued) (In Thousands)

5. Long-Term Debt (continued)

Under the terms of the 2006 project and refunding revenue bonds, the Hospital is required to maintain certain deposits with a trustee. Such deposits are included within assets limited as to use. The revenue note indenture also places limits on the incurrence of additional borrowings and requires that the Hospital satisfy certain measures of financial performance as long as the notes are outstanding.

The Hospital is required to make semiannual payments to the trustee sufficient to meet the annual debt service requirements of the refunding bond issue for the succeeding year. Annual sinking fund installments for the term bonds range from \$3,690 on July 1, 2027 to \$8,820 at maturity. The premium on the Series 2006 Bonds is being amortized over the life of the bonds using the effective interest method.

As security for the debt service requirements of the Series 2006 Bonds, MHHEFA has a first lien and claim on all receipts of the Hospital. The terms of the indenture agreement restrict the Hospital's ability to create additional indebtedness and its use of the facilities, and require the Hospital to maintain stipulated insurance coverage and a rate structure in each year sufficient to meet certain rate covenant requirements.

On March 1, 2006, the Hospital entered into a promissory note for the acquisition of property in the amount of \$135 (\$60 outstanding at June 30, 2011). The interest rate is 5.50% with principal and interest due annually through 2015.

On October 30, 2001, Delmarva Surgery Center, LLC (the Company), a 51%-owned subsidiary of Health Ventures, entered into variable rate loan agreements with M&T Bank in the amount of \$4,500 (\$2,168 outstanding at June 30, 2011) with monthly payments in various amounts through May 2012 to build and equip an ambulatory surgery center. The Company has entered into interest rate swap agreements that effectively convert its variable rate debt to a fixed rate basis for the years ended June 30, 2011 and 2010. The unrealized gain or loss on the interest rate swap is not significant.

Health Ventures has guaranteed the loan limited to its pro rata interest. In addition, the Hospital has entered into an agreement with M&T Bank to guarantee Health Ventures' commitment for this loan.

Notes to Financial Statements (continued) (In Thousands)

5. Long-Term Debt (continued)

Scheduled principal repayments on long-term debt for the years ending June 30 are as follows:

2012	\$ 2,810
2013	2,930
2014	3,055
2015	3,185
2016	3,330
2017 and thereafter	115,450
	\$ 130,760

Fair values of long-term debt are estimated using discounted cash flow analyses, based on current incremental borrowing rates for similar types of borrowing arrangements.

The fair market value of the Hospital's long-term debt outstanding as of June 30, 2011 and 2010 was \$130,631 and \$135,899, respectively.

Total interest paid for fiscal years 2011 and 2010 was \$6,544 and \$6,652, respectively.

6. Temporarily and Permanently Restricted Net Assets

Temporarily restricted net assets are available for the following purposes:

		June 30			
			2011		2010
Health care services:					
Capital purposes	}	\$	10,310	\$	8,095
Patient services			3,295		3,027
Educational purposes			730		758
		\$	14,335	\$	11,880

19

Notes to Financial Statements (continued) (In Thousands)

6. Temporarily and Permanently Restricted Net Assets (continued)

Permanently restricted net assets are restricted to:

		June 30				
	2011			2010		
Investments to be held in perpetuity, the income from						
which is expendable to support health care services		8,065	\$	8,051		

The Foundation initiated a major fundraising campaign for capital funds during fiscal year 2005 to support the Hospital's capital plans that include expansion and modernization of facilities. The Foundation has raised approximately \$14,834 as of June 30, 2011, which includes net pledges receivable present valued at approximately \$2,515. There were two large donations that represent approximately 32% and 35%, respectively, of the net pledges receivable at year-end. The Foundation expects to receive payment on the majority of the pledges by 2014 and all payments by 2025.

Scheduled payments on pledges receivable for the years ending June 30 are as follows:

2012	\$ 1,336
2013 - 2016	1,070
2017 and thereafter	730
	 3,136
Less:	
Impact of discounting of pledges receivable to net present value	(276)
Allowance for uncollectible pledges	(345)
Net pledges receivable, capital campaign	 2,515
Other pledges receivable	424
Total pledges receivable	\$ 2,939

Notes to Financial Statements (continued) (In Thousands)

7. Functional Expenses

The Hospital considers health care services and management and general to be its primary functional categories for purposes of expense classification. Depreciation and interest costs are included in health care services. The Hospital's operating expenses by functional classification are as follows:

	Year E	ided .	June 30
	2011		2010
Health care services Management and general	\$ 335,76 31,09		334,750 28,688
Management and general	\$ 366,86		363,438

8. Estimated Self-Insured Liability Claims and Workers' Compensation

The Hospital is self-insured for professional liability claims up to an annual limit of \$2,000 per claim and \$8,000 in aggregate. The Hospital carries an excess liability insurance policy for claims above these limits. There are known claims and incidents that may result in the assertion of additional claims, as well as claims from unknown incidents that may be asserted arising from services provided to patients. The Hospital has employed independent actuaries to estimate the ultimate costs, if any, of the settlement of such claims. The accrued self-insured professional liability losses have been discounted at 4% and in management's opinion provide an adequate reserve for loss contingencies. As of June 30, 2011 and 2010, respectively, \$10,953 and \$8,326 have been reserved for professional liability loss contingencies.

The Hospital established a trust for the purpose of setting aside assets based on actuarial funding recommendations. Under the trust agreement, the trust assets can only be used for payment of malpractice losses, related expenses and the cost of administering the trust. The assets of the trust are reported in assets limited as to use; income from trust assets, administrative costs and the Hospital's annual estimate of malpractice losses are reported in the statements of operations and changes in net assets.

The Hospital is self-insured for general liability claims beginning March 1, 2004 up to an annual limit of \$1,000 per claim and \$3,000 in aggregate. The Hospital carries an excess liability insurance policy for claims above these limits.

Notes to Financial Statements (continued) (In Thousands)

8. Estimated Self-Insured Liability Claims and Workers' Compensation (continued)

The Hospital is also self-insured for workers' compensation up to an annual limit of \$400 per occurrence. The Hospital carries an excess liability insurance policy for workers' compensation claims above this limit. As of June 30, 2011 and 2010, respectively, \$2,592 and \$2,410 have been reserved for workers' compensation loss contingencies.

9. Investments

The following methods and assumptions were used by the Hospital in estimating the fair value of its financial instruments:

Fair values of all investments, including short-term investments, long-term investments, boarddesignated investments, and assets limited to use are based on quoted market prices and/or prices obtained from a third party using other market data for the same or comparable instruments and transactions in establishing the prices. Assets limited as to use also include the beneficial interest in the Foundation's temporarily restricted net assets which primarily consist of pledges receivable. Certain long-term pledges receivable have been discounted.

Fair value of investments and certain assets limited as to use held by the Hospital is summarized as follows:

	June 30			
	 2011		2010	
Investments:				
Cash and cash equivalents	\$ 14,368	\$	6,988	
U.S. treasury securities	20,118		14,651	
Corporate bonds	37,067		36,143	
Equity securities	111,410		79,025	
Government sponsored mortgage-backed securities	19,013		20,097	
Other (including pledges receivable held at the				
Foundation)	4,169		4,127	
Total	\$ 206,145	\$	161,031	

Notes to Financial Statements (continued) (In Thousands)

9. Investments (continued)

ASC No. 320, *Investments – Debt and Equity Securities*, provides guidance on the recognition and presentation of other-than-temporary impairments. In addition, additional disclosures are required related to other-than-temporary impairments. Under this revised guidance, if a debt security is in an unrealized loss position and the Hospital has the intent to sell the debt security, or it is more likely than not that the Hospital will have to sell the debt security before recovery of its amortized cost basis, the decline in value is deemed to be other-than-temporary and is recorded to other-than-temporary impairment losses recognized in the performance indicator in the statements of operations. For impaired debt securities that the Hospital does not intend to sell or it is more likely than not that the Hospital will not have to sell such securities, but the Hospital expects that it will not fully recover the amortized cost basis, the credit component of the otherthan-temporary impairment is recognized in other-than-temporary impairment losses recognized in the performance indicator in the statements of operations and the non-credit component of the otherthan-temporary impairment is recognized as a change in unrestricted net assets.

The credit component of an other-than-temporary impairment is determined by comparing the net present value of projected future cash flows with the amortized cost basis of the debt security. The net present value is calculated by discounting the best estimate of projected future cash flows at the effective interest rate implicit in the debt security at the date of acquisition. Cash flow estimates are driven by assumptions regarding probability of default, including changes in credit ratings, and estimates regarding timing and amount of recoveries associated with a default. Furthermore, unrealized losses entirely caused by non-credit-related factors related to debt securities for which the Hospital expects to fully recover the amortized cost basis continue to be recognized as an unrealized loss on investments within the changes in unrestricted net assets.

Notes to Financial Statements (continued) (In Thousands)

9. Investments (continued)

The following table shows the gross unrealized losses and fair value of the Hospital's investments with unrealized losses that are not deemed to be other than temporarily impaired, aggregated by investment category and length of time that individual securities have been in a continuous unrealized loss position at June 30, 2011 and 2010:

	air Value < 1 year	τ	Inrealized Losses < 1 year	Fair Value > 1 year	1	Unrealized Losses > 1 year	U	Total Inrealized Losses
June 30, 2011 Government sponsored	 . ¥			¥		τ		
mortgage-backed securities	\$ 10,647	\$	111	\$ _	\$	_	\$	111
Corporate debt securities	6,429		86	<u>س</u>		_		86
Equity securities	 14,395		922	1,260		146		1,068
Total investments	\$ 31,471	\$	1,119	\$ 1,260	\$	146	\$	1,265
June 30, 2010								
Government sponsored mortgage-backed								
securities	\$ 1,407	\$	17	\$ 	\$		\$	17
Corporate debt	-							
securities	2,608		134	_		-		134
Equity securities	30,773		2,884	233		18		2,902
Total investments	\$ 34,788	\$	3,035	\$ 233	\$	18	\$	3,053

24

Notes to Financial Statements (continued) (In Thousands)

10. Fair Value Measurements

ASC No. 820, *Fair Value Measurements and Disclosures*, establishes a framework for measuring fair value. That framework provides a fair value hierarchy that prioritizes the inputs to valuation techniques used to measure fair value. The hierarchy gives the highest priority to unadjusted quoted prices in active markets for identical assets or liabilities (Level 1 measurements) and the lowest priority to unobservable inputs (Level 3 measurements). The three levels of the fair value hierarchy under ASC No. 820 are described below:

- Level 1 Inputs to the valuation methodology are unadjusted quoted prices for identical assets or liabilities in active markets that the Hospital has the ability to access.
- Level 2 Inputs to the valuation methodology include:
 - Quoted prices for similar assets or liabilities in active markets;
 - Quoted prices for identical or similar assets or liabilities in inactive markets;
 - Inputs other than quoted prices that are observable for the asset or liability; and
 - Inputs that are derived principally from or corroborated by observable market data by correlation or other means.
- Level 3 Inputs to the valuation methodology are unobservable and significant to the fair value measurement.

If the asset or liability has a specified (contractual) term, the Level 2 input must be observable for substantially the full term of the asset or liability.

The asset's or liability's fair value measurement level within the fair value hierarchy is based on the lowest level of any input that is significant to the fair value measurement. Valuation techniques used need to maximize the use of observable inputs and minimize the use of unobservable inputs.

Notes to Financial Statements (continued) (In Thousands)

10. Fair Value Measurements (continued)

The methods described above may produce a fair value calculation that may not be indicative of net realizable value or reflective of future fair values. Furthermore, while the Hospital believes its valuation methods are appropriate and consistent with other market participants, the use of different methodologies or assumptions to determine the fair value of certain financial instruments could result in a different fair value measurement at the reporting date.

The following table presents the Hospital's assets and liabilities measured at fair value, aggregated by level in the fair value hierarchy within which those measurements fall:

	Assets at Fair Value as of June 30, 2011								
		Level 1		Level 2		Level 3		Total	
Assets									
Cash and cash equivalents	\$	14,368	\$	-	\$	_	\$	14,368	
U.S. treasury securities		20,118		_		—		20,118	
Corporate debt securities		_		37,067		_		37,067	
Mortgage-backed securities		_		19,013		_		19,013	
Publically traded equity									
securities		111,010		400		_		111,410	
Other		873		357		2,939		4,169	
Total assets	\$	146,369	\$	56,837	\$	2,939	\$	206,145	

	Assets at Fair Value as of June 30, 2010							0
		Level 1		Level 2		Level 3		Total
Assets	-							
Cash and cash equivalents	\$	6,988	\$	<i>←</i>	\$	_	\$	6,988
U.S. treasury securities		14,651				_		14,651
Corporate debt securities		_		36,143		_		36,143
Mortgage-backed securities				20,097		_		20,097
Publically traded equity				,				-
securities		78,889		136		_		79,025
Other		940				3,187		4,127
Total assets	\$	101,468	\$	56,376	\$	3,187	\$	161,031
Liabilities								
Interest rate swap liabilities	\$	-	\$	(2,075)	\$	-	\$	(2,075)
Total liabilities	\$		\$	(2,075)	\$	_	\$	(2,075)

Notes to Financial Statements (continued) (In Thousands)

10. Fair Value Measurements (continued)

The fair values of securities are determined by third-party service providers utilizing various methods dependent upon the specific type of investment. Where quoted prices are available in an active market, securities are classified within Level 1 of the valuation hierarchy. Where significant inputs, including benchmark yields, broker-dealer quotes, issuer spreads, bids, offers, the LIBOR curve and measures of volatility, are used by these third-party dealers or independent pricing services to determine fair values, the securities are classified within Level 2.

Long-term pledges receivable, which are measured at fair value on a non-recurring basis, are discounted to net present value upon receipt using an appropriate risk-free discount rate based on the term of the receivable. Pledges receivable are recorded net of an allowance for uncollectible pledges. The following table provides a reconciliation of the beginning and ending balances of pledges receivable at fair value that used significant unobservable inputs (Level 3):

	Year Ended Ju	ine 30
	 2011	2010
Pledges receivable		
Balance at July 1	\$ 3,187 \$	4,483
New pledges	482	_
Collections on pledges	(667)	(1,591)
Write-off of pledges	(133)	(45)
Changes in reserves	 70	340
Balance at June 30	\$ 2,939 \$	3,187

11. Pension Plan

The Hospital has a cash balance-type defined benefit pension plan covering substantially all of its employees. The Plan benefits are based on years of service and the employees' compensation during the last five years of covered employment. The Hospital's funding policy is to make sufficient contributions to the Plan to comply with the minimum funding provisions of the Employee Retirement Income Security Act. Contributions are intended to provide not only for benefits attributed to service to date but also for those expected to be earned in the future.

The Peninsula Regional Medical Center PensionPlus Plan (the Plan) provides annual allocations to a participant's hypothetical account. When a participant retires, the participant has the choice to receive a lump-sum distribution equal to the value of the hypothetical account or to receive an annuity based on the value of the hypothetical account.

Notes to Financial Statements (continued) (In Thousands)

11. Pension Plan (continued)

Prior to January 1, 2009, the Plan provided three different allocations: (i) a service-related allocation, (ii) an age-related allocation and (iii) a matching allocation. Both the service-related allocation and the age-related allocation were determined by multiplying a participant's annual compensation by a certain percentage. The matching allocation operated to provide an annual allocation in the Plan based on the participant's contribution to the Hospital's 403(b) Plan.

The IRS issued new regulations that were effective as of January 1, 2009. The new regulations prohibited a pension plan from providing a matching allocation based on a participant's contributions to a different plan. The Plan provided a matching allocation based on a participant's contribution to a 403(b) Plan. In order to comply with the new tax law requirements, the Plan was amended effective as of December 31, 2008, to eliminate future matching allocations in the Plan. At the same time, the Hospital adopted a 403(b) plan effective as of January 1, 2009 and provided a replacement matching contribution in the 403(b) plan.

The assets of the Plan are available to pay the benefits of eligible employees of all participating entities. The Plan had a prepaid asset of \$2,016 and an unfunded liability of \$14,610 as of June 30, 2011 and 2010, respectively.

Notes to Financial Statements (continued) (In Thousands)

11. Pension Plan (continued)

The following provides a reconciliation of the changes in fair value of the Plan's assets and projected benefit obligations, and the Plan's funded status:

	 2011	 2010
Accumulated benefit obligation	\$ 79,466	\$ 73,326
Projected benefit obligation, beginning of year	\$ 80,834	\$ 72,140
Service cost	3,825	3,450
Interest cost	4,444	4,397
Actuarial (gain) loss	(1,133)	3,947
Benefits paid	(2,739)	(3,100)
Projected benefit obligation, end of year	 85,231	 80,834
Fair value of plan assets, beginning of year	66,224	55,926
Actual gain on plan assets	12,762	5,398
Employer contributions	11,000	8,000
Benefits paid	(2,739)	(3,100)
Fair value of plan assets, end of year	 87,247	66,224
Fair value of plan assets greater than/(less than) projected		
benefit obligation	2,016	(14,610)
Prepaid/(Accrued) pension cost recorded in the balance sheets	\$ 2,016	\$ (14,610)

Components of net periodic benefit cost are as follows:

	Year End	ed Ju	ne 30
	 2011		2010
Service cost	\$ 3,825	\$	3,450
Interest cost	4,444		4,397
Expected return on plan assets	(6,214)		(5,543)
Amortization of prior service credit	(126)		(126)
Recognized net actuarial loss	2,661		2,598
Net periodic benefit cost	\$ 4,590	\$	4,776

Notes to Financial Statements (continued) (In Thousands)

11. Pension Plan (continued)

Net amount recognized in unrestricted net assets that have not been recognized in net periodic benefit cost are as follows:

	<u></u>	2011	 2010
Net actuarial loss Prior service credit	\$	30,341 (692)	\$ 40,682 (818)
Total recognized in unrestricted net assets	\$	29,649	\$ 39,864

The estimated net actuarial loss and prior service credit for the Plan that will be amortized from unrestricted net assets into net periodic benefit cost over the next fiscal year are 2,106 and (126), respectively.

Weighted average assumptions used to determine projected benefit obligations and net periodic benefit costs at June 30 were as follows:

Projected benefit obligation	2011	2010
Discount rate	6.00%	5.60%
Rates of increase in compensation levels	3.70	5.00
Net periodic benefit cost	2011	2010
Discount rate	5.60%	6.31%
Rates of increase in compensation levels	5.00	5.00
Expected long-term rate of return on assets	7.75	8.00

The defined benefit pension plan asset allocation as of the measurement date (June 30) and the target asset allocation, presented as a percentage of total plan assets, were as follows:

	2011	2010	Target Allocation
Debt securities	30%	36%	25%-40%
Equity securities	65%	59	45% - 75%
Cash and cash equivalents	5%	5	1% - 10%
Total	100%	100%	

Notes to Financial Statements (continued) (In Thousands)

11. Pension Plan (continued)

The Hospital's defined benefit plan invests in a diversified mix of traditional asset classes. Investments in U.S. equity securities and fixed income securities are made to maximize longterm results while recognizing the need for adequate liquidity to meet ongoing benefit and administrative obligations. Risk tolerance of unexpected investment and actuarial outcomes is continually evaluated by understanding the pension plan's liability characteristics. This is performed through forecasting and assessing ranges of investment outcomes over short- and long-term horizons, and by assessing the Hospital's financial condition and its future potential obligations from both the pension and general operational requirements. Complementary investment styles, such as growth and value equity investing techniques, are utilized by the Hospital's investment advisors to further improve portfolio and operational risk characteristics. Equity investments, both active and passively managed, are used primarily to increase overall plan returns. Fixed income investments provide diversification benefits and liability hedging attributes that are desirable, especially in falling interest rate environments.

Asset allocations and investment performance are formally reviewed at regularly scheduled meetings of the Hospital's Financial Resources Committee.

The overall rate of expected return on assets assumption was based on historical returns, with adjustments made to reflect expectations of future returns. The extent to which the future expectations were recognized included the target rates of return for the future, which have not historically changed.

The fair value of the Hospital's pension plan assets as of June 30, 2011 and June 30, 2010, by asset category (see Note 10, *Fair Value Measurements*, for a description of the asset categories) are as follows:

June 30, 2011	 Level 1	Level 2	Level 3	Total
Assets				
Investments at fair value:				
Cash and cash equivalents	\$ 864	\$ - \$	- \$	864
U.S. Treasuries	5,396	-	-	5,396
United States government and				
agency obligations		4,792	+	4,792
Corporate debt securities	-	15,461	-	15,461
Money market funds	4,269	-		4,269
Publically traded equity securities	55,929	182	-	56,111
Other	354	-	. –	354
Total investments	\$ 66,812	\$ 20,435 \$	- \$	87,247

Notes to Financial Statements (continued) (In Thousands)

11. Pension Plan (continued)

June 30, 2010	-	Level 1	 Level 2	Level 3	 Total
Assets					
Investments at fair value:					
Cash and cash equivalents	\$	349	\$ -	\$ -	\$ 349
United States government and					
agency obligations		5,223	3,560	-	8,783
Corporate debt securities		-	14,922	-	14,922
Money market funds		3,540	-	-	3,540
Publically traded equity securities		38,630	-	 -	 38,630
Total investments	\$	47,742	\$ 18,482	\$ -	\$ 66,224

The following methods and assumptions were used to estimate fair value of each class of financial instrument:

United States government and agency obligations: the fair value is determined by an active price for an identical security in an observable market.

Corporate debt securities: the fair value is estimated using quoted prices for similar assets in active markets or quoted prices for identical or similar assets in non-active markets (few transactions, limited information, non-current prices, and high variability over time).

Money market funds: the carrying value of these money market funds approximates fair value as the maturities are less than three months.

Publically traded equity securities: the fair value is determined by market quotes for an identical security in an observable market.

The methods described above may produce a fair value calculation that may not be indicative of net realizable value or reflective of future fair values. Furthermore, while the Hospital believes its valuation methods are appropriate and consistent with other market participants, the use of different methodologies or assumptions to determine the fair value of certain financial instruments could result in a different fair value measurement at the reporting date.

Notes to Financial Statements (continued) (In Thousands)

11. Pension Plan (continued)

Cash Flows

The following benefit payments, which reflect expected future service, as appropriate, are expected to be paid as follows for the years ending June 30:

2012	\$ 7,449
2013	7,784
2014	8,015
2015	8,032
2016	7,907
2017 - 2021	37,781

The Hospital intends to make voluntary contributions to the defined benefit pension plan of \$4,500 through June 30, 2012. This funding level exceeds any regulatory requirements for 2011.

12. Commitments and Contingencies

Agreement in Principle with the Office of Inspector General

The Hospital received several subpoenas from the Office of Inspector General of the U.S. Department of Health and Human Services ("OIG"), requiring the production of certain documents related to claims for physician health care services provided by a former Medical Staff Member. These subpoenas were issued in connection with a civil investigation being conducted by the U.S. Attorney's Office for the District of Maryland. In January 2011, the Hospital reached a tentative "Agreement in Principle", which was ultimately approved by the U.S. Department of Justice, the OIG, the Office of Personnel Management (OPM), and the state of Maryland in August 2011, to resolve all remaining potential civil claims arising out of the Hospital's medical services to patients of the physician. The Hospital reached this agreement without admitting liability in order to avoid the expense and uncertainty of litigation and to allow the Hospital to move forward. In this regard and consistent with the settlement, an amount of \$1.8 million was paid in June 2011 and recorded as an other expense in the accompanying 2011 statement of operations and changes in net assets. The settlement also includes a five year Corporate Integrity Agreement that will require the Hospital to establish and/or enhance various compliance processes and also have several independent peer review reports completed on an annual basis.

Notes to Financial Statements (continued) (In Thousands)

12. Commitments and Contingencies (continued)

Other

The Hospital has been named as a defendant in various lawsuits arising from the performance of its normal activities. In the opinion of the Hospital's management, after discussion with legal counsel, the amount, if any, of the Hospital's ultimate liability under these lawsuits will not have a material adverse effect on the financial position of the Hospital.

A portion of the Hospital's revenues is received from health maintenance organizations and other managed care payors. Managed care payors generally use case management activities to control utilization. These payors also have the ability to select providers offering the most cost-effective care. Management does not believe that the organization has undue exposure to any one managed care payor.

The Hospital's revenues may be subject to adjustment as a result of examination by government agencies or contractors, and as a result of differing interpretation of government regulations, medical diagnosis, charge coding, medical necessity, or other contract terms. The resolution of these matters, if any, often is not finalized until subsequent to the period during which the services were rendered.

13. Maryland Health Services Cost Review Commission

Certain Hospital charges are subject to review and approval by the Maryland Health Services Cost Review Commission (the Commission). Hospital management has filed the required forms with the Commission and believes the Hospital to be in compliance with Commission requirements.

The current rate of reimbursement for principally all inpatient services and certain other services to patients under the Medicare and Medicaid programs is based on an agreement between the Centers for Medicare and Medicaid Services and the Commission. This agreement is based upon a waiver from Medicare prospective payment system reimbursement principles granted to the State of Maryland under Section 1814(b) of the Social Security Act and will continue as long as the rate of increase for costs per hospital inpatient admission in Maryland is below the national average. Management expects this agreement will remain in effect at least through June 30, 2012.

Notes to Financial Statements (continued) (In Thousands)

13. Maryland Health Services Cost Review Commission (continued)

The Commission and the Hospital entered into an agreement that is based on a rate methodology for those hospital service centers that provide inpatient services. Under this methodology, a target average charge per case is established for the Hospital based on past actual charges and case mix indices. The actual average charge per case is compared with the target average charge per case, and to the extent that the actual average exceeds or is less than the target, the difference adjusted for applicable penalties will reduce or increase the approved target for future rate years. For the year ended June 30, 2011, the Hospital was in compliance with its average charge per case target.

The Commission's rate-setting methodology for hospital service centers that provide both inpatient and outpatient services or only outpatient services consists of establishing an acceptable unit rate for defined inpatient and outpatient service centers within the hospital. The actual average unit charge for each service center is compared to the approved rate monthly and annually. Overcharges and undercharges due to either patient volume or price variances, adjusted for penalties where applicable, are applied to decrease (in the case of overcharges) or increase (in the case of undercharges) future approved rates on an annual basis.

Under the Commission's rate methodology for certain outpatient services, a target average charge per visit was established for the Hospital based on past actual charges and case mix indices. The actual average charge per visit is compared with the target average charge per visit, and to the extent that the actual average exceeds or is less than the target, it will reduce or increase the approved rates for future years. Management believes that this methodology will not have a significant impact on the Hospital in future years.

The timing of the Commission's rate adjustments for the Hospital could result in an increase or reduction in rates due to the variances and penalties described above in a year subsequent to the year in which such items occur, and there is at least a possibility that the amounts may be material. The Hospital's policy is to record revenue based on actual charges for services to patients in the year in which the services are performed. The Hospital recognizes unbilled revenue for in-house patients.

14. Subsequent Events

The Hospital has evaluated subsequent events through September 16, 2011, the date the financial statements were issued.

Other Financial Information



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Report of Independent Auditors on Other Financial Information

Board of Trustees Peninsula Regional Medical Center

Our audit was conducted for the purpose of forming an opinion on the June 30, 2011 financial statements taken as a whole. The June 30, 2011 supplementary information is presented for purposes of additional analysis and is not a required part of the financial statements. Such information has been subjected to the auditing procedures applied in our audit of the June 30, 2011 financial statements and, in our opinion, is fairly stated in all material respects in relation to the June 30, 2011 financial statements taken as a whole.

Ernst + Young LLP

September 16, 2011

Summary of Operations (In Thousands)

				Year	r En	Year Ended June 30	30			
		2011		2010		2009		2008		2007
Gross patient revenue	\$	457,035	\$	\$ 426,582	\$	418,478	⇔	399,948	6	\$ 361,938
Deductions from revenue		76,983		58,173		50,440		45,406		41,700
Net patient service revenue		380,052		368,409		368,038		354,542		320,238
Other operating revenue		2,357		2,059		1,976		1,080		1,362
)		382,409		370,468		370,014		355,622	с• 1	321,600
Operating expenses		366,862		363,438		357,978		327,422		300,046
Income from operations		15,547		7,030		12,036		28,200		21,554
Nonoperating income (expense):										
Nonoperating income (expense)		12,164		10,304		(14, 533)		12,033		7,419
Basis swap income (loss)		3,128		1,753		(3, 344)		(1,927)		3,944
		15,292		12,057		(17, 877)		10,106		11,363
Excess (deficit) of unrestricted revenue and other										
support over expenses	Ś	30,839 \$	Ś	19,087	Ş	(5,841) \$	Ś	38,306 \$	S	32,917

1103-1241189

Gross Patient Revenue (In Thousands)

		Year Ende	ed Ju	ne 30
		2011		2010
Total gross patient revenue:				
Routine care:				
Daily hospital care	\$	115,624	\$	101,875
Daily hospital care – nursery		6,550		5,231
Emergency services		21,364		25,340
Admissions charge		3,393		3,487
		146,931		135,933
Professional services:				
Pathology and clinical laboratory		32,298		31,748
Operating room		30,546		33,166
Pharmacy		50,150		49,468
Radiology:				
Diagnostic		4,738		5,181
Nuclear medicine		2,293		2,728
Special procedures		3,013		3,106
Ultrasound lab		3,077		3,204
C/T scanning and magnetic resonance imaging		7,596		8,434
Vascular lab		3,492		3,704
Radiation oncology		14,085		10,648
Medical oncology		6,232		6,194
Respiratory care and pulmonary function		9,811		8,958
Blood bank		1,959		2,015
Medical and surgical supplies		57,004		61,796
Delivery service		6,536		6,266
Anesthesiology		3,257		2,637
Electrocardiogram		429		468
Cardiac laboratory		12,652		13,383
Intravenous solutions		688		723
Lithotripsy		44		43.
Physical, speech and occupational therapy		4,724		5,594
Neurological diagnostics		1,974		1,859
Cardiac rehabilitation		1,391		1,078
Family practice, clinic and diagnostic centers		17,650		14,863
Specialty practices		19,627		736
Transitional care		7,621		7,856
Recovery care		6,756		4,793
Observation service		461		<u> </u>
	,	310,104		290,649
Gross patient revenue	\$	457,035	\$	426,582

Operating Expenses (In Thousands)

		Year End	ed J	une 30	In	Increase	
		2011		2010	(De	ecrease)	
Nursing services	\$	94,459	\$	94,606	\$	(147)	
Buildings and grounds	-	14,545	•	14,240		305	
Laboratory		13,844		13,599		245	
Materials management		7,184		7,768		(584)	
Administration		26,020		22,279		3,741	
Food services		4,066		3,907		159	
Financial affairs and information systems		17,571		17,637		(66)	
Respiratory services		5,325		5,372		(47)	
Pharmacy		32,924		31,089		1,835	
Radiology		14,369		14,104		265	
Radiation oncology		4,706		4,339		367	
Medical oncology		6,338		6,567		(229)	
Physician services		7,518		11,477		(3,959)	
Electrocardiology, neurological diagnostic, cardiac							
catheterization laboratory, family practice,							
lithotripsy, diagnostic and breast care centers		35,971		32,724		3,247	
Physical, speech and occupational therapy		3,101		2,915		186	
Admitting and registration		2,318		2,225		93	
Education and training		1,258		1,312		(54)	
Transitional care		2,241		2,239		2	
Employee benefits, child care (exclusive of FICA)		27,274		29,328		(2,054)	
Bad debts		17,411		17,977		(566)	
Depreciation		21,829		20,835		994	
Interest		6,544		6,853		(309)	
Amortization of financing costs and deferred							
charge for retirement of debt		46		46			
	\$	366,862	\$	363,438	\$	3,424	

Analysis of Property and Equipment *(In Thousands)*

	Net Amount	June 30, 2011		10,492	6,217	138,674	619	42,825	198,827	7,327	206,154
	Nel	Jun		69							S
	Balance	e 30, 2011		1	5,011	52,206	29,651	146,882	233,750	***	233,750
oreciation	H	uctions Jun		89 	I	49	1	1,108	1,157	l	1.157 \$ 233,750
Allowances for Depreciation		ovisions Ded		l	541	6,275	908	14,105	21,829	I	21,829 \$
Allov	Balance	July 1, 2010 Provisions Deductions June 30, 2011		ļ	4,470	45,980	28,743	133,885	213,078	1	\$ 213,078 \$ 21,829 \$
	Balance	=		10,492 \$	11,228	190,880	30,270	189,707	432,577	7,327	439,904 \$
Assets	B	Disposals June		6 5 	I	59	ł	1,131	1,190	I	1,190 \$
				1	602	2,645	l	10,874	14,121	1,230	15,351 \$
	Balance	July 1, 2010 Additions		\$ 10,492	10,626	188,294	30,270	179,964	419,646	6,097	\$ 425,743 \$ 15,351
			Property used in operations:	Land	Land improvements	Buildings	Fixed equipment	Movable equipment	-	Property and costs related to construction in progress	

1103-1241189