Form **990**

Department of the Treasury Internal Revenue Service

Return of Organization Exempt From Income Tax

20**10**

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except black lung benefit trust or private foundation)

► The organization may have to use a copy of this return to satisfy state reporting requirements.

Open to Public

| AF | or th | ne 2010 | calendar year, or tax year begi | nning 07/01, 2010 | 0, and ending | | 06, | /30, 20 11 | |
|--|--------------------|-----------------------|---|---|---|------------------------------------|-------------|--------------------|----------|
| | | | Name of organization | | | D Employer in | dentifica | ation number | |
| Вс | heck if a | pplicable: | FRANKLIN SQUARE HOSP | ITAL CENTER INC. | | 52-060 | 0800 | 7 | |
| | Addr | ress | Doing Business As MEDSTAR FR | ANKLIN SQUARE MEDICAL | CENT | | | | |
| | | e change | Number and street (or P.O. box if mail is | not delivered to street address) | Room/suite | E Telephone | number | -1-1 | |
| | Initia | al return | 9000 FRANKLIN SQUARE | DRIVE | | (410) 7 | 72-6 | 719 | |
| | Term | ninated | City or town, state or country, and ZIP + | 4 | | 7. 38.337 | | | - |
| - | Ame | nded | BALTIMORE, MD 21237 | | | G Gross recei | pts \$ | 452,953 | ,180. |
| | | ication | F Name and address of principal officer: | ADRIENNE KIRBY | | H(a) Is this a gr | oup return | | X No |
| | pend | ing | | DRIVE BALTIMORE, MD | 21237 | affiliates? | iates inclu | - | No |
| ī | Tax-ex | xempt sta | |) (insert no.) 4947(a)(1) | | | | (see instructions) | ,, |
| J | | | WW.FRANKLINSQUARE.ORG | | , 5. 52. | H(c) Group exer | | | |
| | | | ation: X Corporation Trust | Association Other | I Vear of fo | ormation: 1898 M | | | MD |
| Pa | | | mary | 7.0000mion Outo | E Tour of it | omitation. 2000 in | Otato | or legal dornielle | |
| 7 E | 1 | | | an mont circuitionat anti-stica. | | | _ | | |
| | ' | MEDS | lescribe the organization's mission of FAR FRANKLIN SQUARE MI | EDICAL CENTER. A MEMB | ER OF MED | STAR HEALTH | | | |
| ည | | | DES THE HIGHEST QUAL | | | | ' | | |
| Ē | | | JNITIES. | | | | | | |
| Activities & Governance | 2 | | | discontinued its operations or dispos | ed of more than | 25% of its not asse | | | |
| ŏ | 3 | | | 1 1 15 43 6 P 4 3 | | | T F | | 19. |
| 80 | J A | | of voting members of the governing of independent voting members of | | | | . 3 | | 14. |
| ij | | Total | mbor of individuals ampleyed in sol | ander year 2015/05/05 Feb. 25 | 10.4 25 at 11 at 1 | | . 4 | 3 | ,858. |
| 댨 | 6 | Total | mber of individuals employed in cal- mber of volunteers (estimate if neces | endar year 20 lb (Part V, line 2a) | G OSUR | COPY | . 5 | 3 | 400. |
| ⋖ | - | | | | | | 6 | | 0. |
| | | | oss unrelated business revenue from | | | | . 7a | | 0. |
| | D | Net un | elated business taxable income from | Form 990-1, line 34 | | | .]7b | Current | |
| | | 04-1 | Managard Canto (Dark MIL For Als) | | - | Prior Year | 0.4 | Current Y | |
| ë | 8 | Contril | itions and grants (Part VIII, line 1h) | • | | 4,212,7 | | 2,172 | · |
| Revenue | 9 | Progra | service revenue (Part VIII, line 2g) | | · • • • • • | 428,134,1 | | 447,746 | |
| 8 | 10 | Investi | ent income (Part VIII, column (A), lin | es 3, 4, and 7d) | | 143,1 | | | ,046. |
| | 11 | | evenue (Part VIII, column (A), lines 5 | | | 6,863,8 | | | ,353. |
| _ | 12 | | venue - add lines 8 through 11 (mus | | | 439,353,7 | - | 452,919 | |
| | 13 | Grants | and similar amounts paid (Part IX, col | umn (A), lines 1-3) | | | 0. | | 0. |
| | 14 | Benefi | paid to or for members (Part IX, colu | ımn (A), line 4) | | | 0. | | 0. |
| 98 | 15 | | , other compensation, employee ben | | | 206,636,1 | | 218,337 | |
| ě | 16a | Profes | onal fundraising fees (Part IX, column | n (A), line 11e) | | | 0. | 210-14-74-0-1-1-1- | 0. |
| Expenses | b | | ndraising expenses (Part IX, column (| | 0. | Soft of September | 建 | | |
| _ | 17 | | penses (Part IX, column (A), lines 11 | | | 201,552,4 | | 216,493 | |
| | 18 | | penses. Add lines 13-17 (must equa | | | 408,188,5 | | 434,830 | |
| | 19 | Reven | e less expenses. Subtract line 18 from | n line 12 | | 31,165,2 | | 18,089 | ,509. |
| t Assets or | | | | | LE LE | Beginning of Current | | End of Ye | |
| sset | 20 | | sets (Part X, line 16) | | | 279,516,0 | | 310,161 | |
| A P | 21 | Total li | bilities (Part X, line 26) | | | 72,667,9 | | 73,232 | |
| 25 | 15 | _ | ets or fund balances. Subtract line 2 | 1 from line 20 | <u> </u> | 206,848,1 | .08. | 236,928 | ,251. |
| Charles and the Control of the Contr | rt II | | ature Block | | | | | | |
| COL | ter pei rect, a | naities of nd comp | erjury, I declare that I have examined this te. Declaration of preparer (other than office | return, including accompanying schedule: cer) is based on all information of which r | s and statements, preparer has anv k | and to the best of my nowledge. | knowled | dge and belief, it | is true, |
| - | | T | 11/1/1/ | | | | 1 | ./. | |
| | ign | | / Mac KDly- | | | | 5/14 | //2_ | |
| Н | ere | | gnature of office | 4.40 | | Date | , , | | |
| | | I | MARC R. BERGE | e AVP, TAS | KATION | | | | |
| | | | pe or print name and title | | | | | | |
| Del- | 1 | 1 | pe preparer's name | Preparer's signature | Date | Check if self- | | PTIN | |
| Palo | oarer | S | ott Sherman | Sygn M | 5/3/12 | employed | > | P00451 | 522 |
| | Only | Firm's | ame ► KPMG LLP | | | Firm's EIN ▶ | 13- | 5565207 | |
| | Unity | | idress > 440 MONTICELLO AVE, SUI | TE 1900 NORFOLK, VA 23510-2674 | | Phone no. | 757 | -616-700 | 0 |
| May | the I | RS disc | ss this return with the preparer show | n above? (see instructions) | | | | X Yes | No |
| AUC 25 17 2 | | | | | | | | | |

Form **8868**

(Rev. January 2011)

Department of the Treasury

Application for Extension of Time To File an Exempt Organization Return

OMB No. 1545-1709

| Internal Revenue | Service | ► File a | separate ap | oplication for each return. | | | |
|--|--|--|--|--|---------------------------|--------------------------------------|---|
| If you are | filing for an | Automatic 3-Month Extension, o | omplete o | only Part I and check this box | | | ▶ X |
| | | | | sion, complete only Part II (on page | | | |
| | _ | | | tomatic 3-month extension on a pre | | • | i8. |
| a corporation 8868 to req Return for | n required t uest an ext Fransfers A | to file Form 990-T), or an addition tension of time to file any of the associated With Certain Persona | nal (not aut forms liste I Benefit (| u need a 3-month automatic extensionatic) 3-month extension of time and in Part I or Part II with the exce Contracts, which must be sent to sit www.irs.gov/efile and click on e-f | You can ption of Football | electronica orm 8870, in paper | lly file Form Information format (see |
| | | Month Extension of Time. On | | | | | |
| | | | | atic 6-month extension - check this t | oox and co | mplete | |
| Part I only . | | | | Cs, and trusts must use Form 7004 to | | | ▶ ☐ |
| to file income | e tax returns | 3. | | | | | |
| Type or | Name of ex | empt organization | | | Employer | r identificatio | n number |
| print | FRANKL | IN SQUARE HOSPITAL CEN | TER INC | • | 52 | -060800 | 7 |
| File by the | Number, st | reet, and room or suite no. If a P.O. box | x, see instruc | ctions. | L | | |
| due date for | 9000 F | RANKLIN SQUARE DRIVE | | | | | |
| filing your retum. See | City, town o | or post office, state, and ZIP code. For | a foreign ad | dress, see instructions. | | | |
| instructions. | BALTIM | ORE, MD 21237 | | | | | |
| | turn code f | or the return that this application i | is for (file a | a separate application for each return |) | | . 01 |
| Application | | | Return | Application | | | Return |
| ls For | | | Code | Is For | | | Code |
| Form 990 | | | 01 | Form 990-T (corporation) | | | 07 |
| Form 990-BL | • | | 02 | Form 1041-A | | | 08 |
| Form 990-EZ | | - F +6 - 1 M 1 | 03 | Form 4720 | 1 | | 09 |
| Form 990-PF | | | 04 | Form 5227 | | | 10 |
| Form 990-T | (sec. 401(a |) or 408(a) trust) | 05 | Form 6069 | | | 11 |
| Form 990-T | (trust other | than above) | 06 | Form 8870 | | | 12 |
| | | care of MARC BERGER | | TAVAL. | | _ | |
| | | 410 772-6719 | | FAX No. ▶ | | | |
| | | | | the United States, check this box | | | |
| | | | | oup Exemption Number (GEN) | | | his is |
| | | | | art of the group, check this box | ▶ | and at | tach |
| | | d EINs of all members the extensi | | | | 3 | |
| • | st an auton | · · · · · · · · · · · · · · · · · · · | • | equired to file Form 990-T) extension | | | |
| until | | | exempt org | ganization return for the organization | n named a | above. The | extension is |
| | • | n's return for: | | | | | |
| | | ear 20 or | | | | | |
| ► X | tax year be | ginning 07/0 | <u>01</u> , 20 <u>10</u> | O, and ending | 06/30 | , 20 <u>11</u> . | |
| | - | ered in line 1 is for less than 12 m ecounting period | onths, chec | ck reason: Initial return | Final retu | rn | |
| nonrefu | ındable cre | dits. See instructions. | | o, or 6069, enter the tentative tax | | 3a \$ | 0. |
| | | | | 6069, enter any refundable cr | redits and | i l | |
| | | nents made. Include any prior yea | | | | 3b \$ | |
| | | | | ent with this form, if required, by us | ing EFTPS | 3 | |
| | | Tax Payment System). See instru | | | | 3c \$ | 0. |
| Caution. If y | ou are goi | ng to make an electronic fund v | vithdrawal | with this Form 8868, see Form 8 | 3453-EO a | and Form 8 | 3879-EO for |
| payment inst | ructions. | | | and the second second | | | |
| | | | | | | | |

For Paperwork Reduction Act Notice, see Instructions.

Form 8868 (Rev. 1-2011)

| Form 8 | 3868 (Re | v. 1-2011) | | | | Page 2 |
|-----------|-----------|---|-----------------|--|--|---------------------|
| | | filing for an Additional (Not Automatic) 3-M | | | | |
| Note. | Only o | complete Part II if you have already been gra | nted an au | tomatic 3-month extension on a pre | eviously filed Form 8 | 3868. |
| • If y | ou are | filing for an Automatic 3-Month Extension, | complete o | only Part I (on page 1). | | |
| Part | | Additional (Not Automatic) 3-Month E | xtension o | of Time. Only file the original (no | copies needed). | |
| Туре | or | Name of exempt organization | | | Employer identific | ation number |
| print | | FRANKLIN SQUARE HOSPITAL CEN | TER INC | | 52-0608 | 007 |
| File by | | Number, street, and room or suite no. If a P.O. bo | x, see Instru | ctions. | | |
| extende | | 9000 FRANKLIN SQUARE DRIVE | | | | |
| filing yo | | City, town or post office, state, and ZIP code. Fo | r a foreign ad | Idress, see instructions. | | |
| retum. | | BALTIMORE, MD 21237 | | | | |
| Instruct | uuis. | | | | | |
| Enter | the Re | eturn code for the return that this application | is for (file a | a separate application for each return | n) | 01 |
| Appli | cation | | Return | Application | | Return |
| | | | Code | is For | | Code |
| ls For | | | 01 | | For the Court of t | 201 5757 201 |
| Form | | | | Form 1041-A | THE CONTRACTOR CONTRACTOR | 08 |
| | 990-BI | | 02 | | ····· | 09 |
| | 990-E | | 03 | Form 4720 | | |
| | 990-PF | | 04 | Form 5227 | | 10 |
| | | (sec. 401(a) or 408(a) trust) | 05 | Form 6069 | | 11 |
| Form | 990-T | (trust other than above) | 06 | Form 8870 | la sala Glad | 12 |
| STOP | l Do n | ot complete Part II if you were not already | granted ar | n automatic 3-month extension on | a previously filed | POITTI 8898. |
| • The | e book | s are in the care of MARC BERGER | | | | |
| | | e No. ▶ 410 772-6719 | | FAX No. ▶ | | _ |
| | | anization does not have an office or place of | | | | ▶□ |
| • If the | his is fo | or a Group Return, enter the organization's fo | ur digit Gro | oup Exemption Number (GEN) | | If this is |
| for th | e whole | e group, check this box | If it is for pa | art of the group, check this box | ▶and | d attach a |
| list wi | th the r | names and EiNs of all members the extension | n is for. | | | |
| | | st an additional 3-month extension of time u | | 05/15 , | 20 12 . | |
| 5 | For cal | endar year, or other tax year beginn | ina | 07/01 20 10 , and ending | 06/3 | 0,2011 . |
| 6 | If the to | ax year entered in line 5 is for less than 12 n | nonths, che | ck reason: Initial return | Final return | |
| • | | hange in accounting period | | | | |
| 7 | State i | n detail why you need the extension _INFOI | RMATION | NECESSARY TO PREPARE A | COMPLETE AND | D |
| , | State II | LATE RETURN IS NOT YET AVAILA | BLE. | | | |
| ; | 1000 | GID KULOKK ID NAT THE INVESTEE | | | | |
| | | | | | | |
| | IA AL-I- | application is for Form 990-BL, 990-PF, 9 | 00 T 4720 | or 6060 enter the tentetim to | v loss anv | |
| | | • • | 50-1, 4/2C |), Of COOS, enter the tentative ta | 8a \$ | 0. |
| | | undable credits. See instructions. | 4700 | COOC | | <u></u> |
| Ь | If this | application is for Form 990-PF, 990-T, | 4/20, 0 | r 6069, enter any retundable d | redits and | |
| | | ted tax payments made. Include any pr | nor year o | overpayment allowed as a credi | | |
| | | t paid previously with Form 8868. | | | 8b \$ | · |
| | | e Due. Subtract line 8b from line 8a. Include | | nent with this form, if required, by u | | _ |
| | (Electro | onic Federal Tax Payment System). See instru | | | 8c \$ | 0. |
| | | Sign | nature an | nd Verification | | |
| | | of perjury, I declare that I have examined this form, , and complete, and that I am authorized to prepare this for | | companying schedules and statements, and | to the best of my kno | owledge and belief, |
| 780 | (| Grant - | _ | Title D CPA | n = [1] | 11/10 |
| Signatu | ire 🕨 🏄 | S MY IIII | | Title P C / T | Date V | 1D[] |
| | | •. 10 · 1300 | | | Form 8 | 868 (Rev. 1-2011) |

Form 990 (2010)

| Form 9 | 90 (2010) 52-0608007 | | F | age 3 |
|--------|--|------|-----------|--------------|
| Part | IV Checklist of Required Schedules | | | |
| | | | Yes | No |
| 1 | Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes," | | | |
| | complete Schedule A | 1 | X | |
| 2 | Is the organization required to complete Schedule B, Schedule of Contributors? (see instructions) | 2 | X | |
| 3 | Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to | | | |
| | candidates for public office? If "Yes," complete Schedule C, Part I | 3 | | _X |
| 4 | Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) | | | |
| | election in effect during the tax year? If "Yes," complete Schedule C, Part II | 4 | - | X |
| 5 | Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, | | | |
| | assessments, or similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C, | | | |
| | Part III | 5 | | |
| 6 | Did the organization maintain any donor advised funds or any similar funds or accounts where donors have | | | |
| | the right to provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," | | | |
| | complete Schedule D, Part I | 6 | | X |
| 7 | Did the organization receive or hold a conservation easement, including easements to preserve open space, | | | |
| | the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II | 7 | | <u> </u> |
| 8 | Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," | | | |
| | complete Schedule D, Part III | 8 | | <u> </u> |
| 9 | Did the organization report an amount in Part X, line 21; serve as a custodian for amounts not listed in Part | | | |
| | X; or provide credit counseling, debt management, credit repair, or debt negotiation services? If "Yes," | | | |
| | complete Schedule D, Part IV | 9 | | <u> </u> |
| 10 | Did the organization, directly or through a related organization, hold assets in term, permanent, or | | | |
| | quasi-endowments? If "Yes," complete Schedule D, Part V | 10 | HILIPOTAN | X |
| 11 | If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, | | | |
| | VII, VIII, IX, or X as applicable. | | 於進 | |
| а | Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete | | | |
| | Schedule D, Part VI | 11a | Х | |
| b | Did the organization report an amount for investments—other securities in Part X, line 12 that is 5% or more | | | |
| | of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII | 11b | | _ <u>X</u> _ |
| C | Did the organization report an amount for investments-program related in Part X, line 13 that is 5% or more | | | |
| | of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII | 11c | | X |
| d | Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets | | | • |
| | reported in Part X, line 16? If "Yes," complete Schedule D, Part IX | 11d | v | X |
| | Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X | 11e | Х | |
| f | Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses | | | |
| | the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X | 11f | Х | |
| 12 a | Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," | | | v |
| _ | complete Schedule D, Parts XI, XII, and XIII | 12a | | X |
| b | Was the organization included in consolidated, independent audited financial statements for the tax year? If "Yes," and if | 4.51 | v | |
| 4.0 | the organization answered "No" to line 12a, then completing Schedule D, Parts XI, XII, and XIII is optional | 12b | X | X |
| 13 | Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E | 13 | | X |
| | Did the organization maintain an office, employees, or agents outside of the United States? | 14a | | |
| D | Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, | 4.46 | | х |
| 4.5 | business, and program service activities outside the United States? If "Yes," complete Schedule F, Parts I and IV. | 14b | | |
| 15 | Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or assistance to any | 4.5 | | х |
| 40 | organization or entity located outside the United States? If "Yes," complete Schedule F, Parts II and N | 15 | | |
| 16 | Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or assistance | 4.0 | | х |
| 47 | to individuals located outside the United States? If "Yes," complete Schedule F, Parts III and IV | 16 | | |
| 17 | Did the organization report a total of more than \$15,000 of expenses for professional fundraising services | 4.7 | | x |
| 40 | on Part IX, column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I (see instructions) | 17 | | |
| 18 | Did the organization report more than \$15,000 total of fundraising event gross income and contributions on | 4.0 | х | |
| 40 | Part VIII, lines 1c and 8a? If "Yes," complete Schedule G, Part II | 18 | | |
| 19 | Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? | 40 | | x |
| 00- | If "Yes," complete Schedule G, Part III | 19 | X | _ |
| | Did the organization operate one or more hospitals? If "Yes," complete Schedule H | 20a | | |
| D | If "Yes" to line 20a, did the organization attach its audited financial statements to this return? Note. Some Form | 201 | Х | |
| | 990 filers that operate one or more hospitals must attach audited financial statements (see instructions) | ZUD | | |

52-0608007 Page **4**

| Par | Checklist of Required Schedules (continued) | | | |
|------|--|------------|----------|----------|
| | | | Yes | No |
| 21 | Did the organization report more than \$5,000 of grants and other assistance to governments and organizations | | | • |
| | in the United States on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II | 21 | | X |
| 22 | Did the organization report more than \$5,000 of grants and other assistance to individuals in the United States | | | х |
| ~~ | on Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III | 22 | | |
| 23 | Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the | | : | |
| | organization's current and former officers, directors, trustees, key employees, and highest compensated | 22 | х | |
| 24- | employees? If "Yes," complete Schedule J | 23 | A. | |
| 24 a | The state of the s | - | | |
| | \$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b | 24- | | x |
| ь | through 24d and complete Schedule K. If "No," go to line 25 | 24a 24b | | - 21 |
| C | Did the organization maintain an escrow account other than a refunding escrow at any time during the year | 240 | | |
| | | 24c | | |
| d | to defease any tax-exempt bonds? | 24d | | |
| | Section 501(c)(3) and 501(c)(4) organizations. Did the organization engage in an excess benefit transaction | 240 | | |
| 254 | with a disqualified person during the year? If "Yes," complete Schedule L, Part I | 25a | | х |
| ь | Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior | 200 | | |
| - | year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? | | | |
| | If "Yes," complete Schedule L, Part I | 25b | | Х |
| 26 | Was a loan to or by a current or former officer, director, trustee, key employee, highly compensated employee, or | | | • |
| | disqualified person outstanding as of the end of the organization's tax year? If "Yes," complete Schedule L, Part II. | 26 | | X |
| 27 | Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, | | | |
| | substantial contributor, or a grant selection committee member, or to a person related to such an individual? | | | |
| | If "Yes," complete Schedule L, Part III | 27 | | X |
| 28 | Was the organization a party to a business transaction with one of the following parties (see Schedule L, | | | |
| | Part IV instructions for applicable filing thresholds, conditions, and exceptions): | | | |
| а | A current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV | 28a | | Х |
| b | A family member of a current or former officer, director, trustee, or key employee? If "Yes," complete | | | |
| | Schedule L, Part N | 28b | | X |
| C | An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) | | | |
| | was an officer, director, trustee, or direct or indirect owner? If "Yes," complete Schedule L, Part IV | 28c | Х | |
| 29 | Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M | 29 | <u> </u> | Х |
| 30 | Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified | | | |
| | conservation contributions? If "Yes," complete Schedule M | 30 | | Х |
| 31 | Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, | | | |
| | Part I | 31 | | X |
| 32 | Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," | | | 4,5 |
| | complete Schedule N, Part II | 32 | | Х |
| 33 | Did the organization own 100% of an entity disregarded as separate from the organization under Regulations | | | |
| | sections 301.7701-2 and 301.7701-3? If "Yes," complete Schedule R, Part I | 33 | Х | |
| 34 | Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Parts II, III, IV, and V, line 1 | 34 | x | |
| 35 | Is any related organization a controlled entity within the meaning of section 512(b)(13)? | 35 | X | |
| а | Did the organization receive any payment from or engage in any transaction with a | | | |
| _ | controlled entity within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, | | | |
| | Part V, line 2 | l | | |
| 36 | Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable | | | |
| | related organization? If "Yes," complete Schedule R, Part V, line 2 | 36 | | x |
| 37 | Did the organization conduct more than 5% of its activities through an entity that is not a related organization | | | <u> </u> |
| | and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, | | | |
| | Part VI | 37 | | х |
| 38 | Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11 and | | | |
| | 19? Note. All Form 990 filers are required to complete Schedule O | 38 | x | |
| | | | agn | (2010 |

JSA

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| r ar | Check if Schedule O contains a response to any question in this Part V | | | \Box |
|----------------------------|---|--------------|----------|------------------|
| _ | | | Yes | No |
| | Enter the number of Forms W-2G included in line 1a. Enter 0 if not applicable | 1 1 | | |
| | Little the number of Forms 44-20 included in line 1a. Little -0- if not applicable, | | | |
| С | Did the organization comply with backup withholding rules for reportable payments to vendors and | | Х | |
| 20 | reportable gaming (gambling) winnings to prize winners? | 1c | | Tay Strain |
| 24 | Statements, filed for the calendar year ending with or within the year covered by this return . 2a 3,858 | | | ğ |
| h | If at least one is reported on line 2a, did the organization file all required federal employment tax returns? | 2b | х | |
| | Note. If the sum of lines 1a and 2a is greater than 250, you may be required to e-file. (see instructions) | SERVES. | | TANKS I |
| | Did the organization have unrelated business gross income of \$1,000 or more during the year? | 3a | | X |
| | If "Yes," has it filed a Form 990-T for this year? If "No," provide an explanation in Schedule O | 3b | | |
| | At any time during the calendar year, did the organization have an interest in, or a signature or other authority | | | |
| | over, a financial account in a foreign country (such as a bank account, securities account, or other financial | | | |
| | account)? | 4a | | х |
| b | If "Yes," enter the name of the foreign country: ▶ | | | |
| | See instructions for filing requirements for Form TD F 90-22.1, Report of Foreign Bank and Financial Accounts. | | | |
| 5a | Was the organization a party to a prohibited tax shelter transaction at any time during the tax year? | 5a | | X |
| b | Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction? | 5b | | X |
| С | If "Yes," to line 5a or 5b, did the organization file Form 8886-T? | 5c | | |
| 6a | Does the organization have annual gross receipts that are normally greater than \$100,000, and did the | | | |
| | organization solicit any contributions that were not tax deductible? | 6a | | Х |
| | If "Yes," did the organization include with every solicitation an express statement that such contributions or | | | |
| | gifts were not tax deductible? | 6b | | |
| | Organizations that may receive deductible contributions under section 170(c). | | | |
| | Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods | | | |
| | and services provided to the payor? | 7a | X | |
| | If "Yes," did the organization notify the donor of the value of the goods or services provided? | 7b | Х | |
| | Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was | _ | | • |
| | required to file Form 8282? | 7c | 1 1 1 1 | X |
| | If "Yes," indicate the number of Forms 8282 filed during the year | | | v |
| | Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract? | 7e | | X |
| | Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract? | 7f | • | |
| - | If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required? If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C? | 7g 7h | | - |
| | Sponsoring organizations maintaining donor advised funds and section 509(a)(3) supporting | CHEST ! | 750 | |
| | organizations. Did the supporting organization, or a donor advised fund maintained by a sponsoring | 11:4 | | |
| | organization, have excess business holdings at any time during the year? | 8 | | |
| | Sponsoring organizations maintaining donor advised funds. | | | Electric Control |
| | Did the organization make any taxable distributions under section 4966? | 9a | | 2.50000 |
| | Did the organization make a distribution to a donor, donor advisor, or related person? | 9b | | |
| | Section 501(c)(7) organizations. Enter: | V. Vo | | |
| | Initiation fees and capital contributions included on Part VIII, line 12 | | | |
| b | Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities 10b | | | |
| 1 | Section 501(c)(12) organizations. Enter: | | | |
| а | Gross income from members or shareholders | | | |
| | Gross income from other sources (Do not net amounts due or paid to other sources | | | |
| | against amounts due or received from them.) | e Very | | |
| 2a | Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041? | 12a | | |
| b | If "Yes," enter the amount of tax-exempt interest received or accrued during the year 12b | 1 6 | | |
| | Section 501(c)(29) qualified nonprofit health insurance issuers. | The state of | | |
| | Is the organization licensed to issue qualified health plans in more than one state? | 13a | | |
| | Note. See the instructions for additional information the organization must report on Schedule O. | 7 | 5 | |
| | Enter the amount of reserves the organization is required to maintain by the states in which | | | |
| | the organization is licensed to issue qualified health plans | | | |
| | Enter the amount of reserves on hand | 1,5 | | |
| | Did the organization receive any payments for indoor tanning services during the tax year? | 14a | | Х |
| _ b | If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation in Schedule O | 14b | | |
| b JSA 40 1.00 | If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation in Schedule O | | 990 P | • |

| Par | Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b for a "No" response to line 8a, 8b, or 10b below, describe the circumstances, processes, or | | | |
|------------|---|-------|-------------|---------------------|
| | Schedule O. See instructions. | Cria | rige | S III |
| | Check if Schedule O contains a response to any question in this Part VI | | | X |
| Sec | tion A. Governing Body and Management | | | |
| | | | Yes | No |
| 1a | Enter the number of voting members of the governing body at the end of the tax year 1a 19 | | | |
| b | Enter the number of voting members included in line 1a, above, who are independent 1b 14 | | | |
| 2 | Did any officer, director, trustee, or key employee have a family relationship or a business relationship with | | | 77 |
| | any other officer, director, trustee, or key employee? | 2 | | X |
| 3 | Did the organization delegate control over management duties customarily performed by or under the direct | | | x |
| | supervision of officers, directors or trustees, or key employees to a management company or other person? | 3 | | X |
| 4 | Did the organization make any significant changes to its governing documents since the prior Form 990 was filed? | 5 | | X |
| 5 6 | Did the organization become aware during the year of a significant diversion of the organization's assets? | 6 | X | |
| 7a | Does the organization have members or stockholders? | | | |
| <i>i</i> a | of the governing body? | 7a | х | |
| b | Are any decisions of the governing body subject to approval by members, stockholders, or other persons? | 7b | Х | |
| 8 | Did the organization contemporaneously document the meetings held or written actions undertaken during | | | |
| | the year by the following: | | | |
| а | The governing body? | 8a | X | |
| b | Each committee with authority to act on behalf of the governing body? | 8b | X | |
| 9 | Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at | | | |
| | the organization's mailing address? If "Yes," provide the names and addresses in Schedule O | 9 | | X |
| Sect | on B. Policies (This Section B requests information about policies not required by the Internal Revenue (| Code | | |
| | | 40 | Yes | No X |
| | • | 10a | | |
| D | If "Yes," does the organization have written policies and procedures governing the activities of such chapters, | 10b | | |
| 110 | affiliates, and branches to ensure their operations are consistent with those of the organization? | 100 | | |
| ı ıa | | 11a | х | |
| b | Describe in Schedule O the process, if any, used by the organization to review this Form 990. | | | nave: |
| 12a | | 12a | х | w/m21 at 2 date (2) |
| | Are officers, directors or trustees, and key employees required to disclose annually interests that could give | | | |
| | | 12b | X | |
| С | Does the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," | | | |
| | describe in Schedule O how this is done | 12c | X | |
| 13 | Does the organization have a written whistleblower policy? | 13 | Х | |
| 14 | Does the organization have a written document retention and destruction policy? | 14 | Х | |
| 15 | Did the process for determining compensation of the following persons include a review and approval by | | | |
| | independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision? | | _ | |
| a | | 15a | X | |
| b | Other officers or key employees of the organization | 15b | <u>ales</u> | |
| 160 | Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement | | | |
| 16a | with a taxable entity during the year? | 16a | The Louis | x |
| b | If "Yes," has the organization adopted a written policy or procedure requiring the organization to evaluate | IUa | | |
| | its participation in joint venture arrangements under applicable federal tax law, and taken steps to safeguard | | | |
| | the organization's exempt status with respect to such arrangements? | 16b | | |
| Sect | ion C. Disclosure | | | |
| 17 | List the states with which a copy of this Form 990 is required to be filed ▶_MD, | | | |
| 18 | Section 6104 requires an organization to make its Forms 1023 (or 1024 if applicable), 990, and 990-T (501(c)(3)s | only) | | |
| | available for public inspection. Indicate how you make these available. Check all that apply. | | | |
| | Own website Another's website X Upon request | | | |
| 19 | Describe in Schedule O whether (and if so, how), the organization makes its governing documents, conflict of inter- | est | | |
| | policy, and financial statements available to the public. | | | |
| 20 | State the name, physical address, and telephone number of the person who possesses the books and records of the organization: ▶ MARC BERGER, 5565 STERRETT PLACE, 5TH FLOOR, COLUMBIA, MD 21044 | е | | |
| | organization: MARC BERGER, 3303 STERRETT FIRCE, 3TH FIGOR, COHOMBIA, MD 21044 | | | |

Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

estion A Officers Directors Trustees Voy Employees and Ulchest Commenced of Employees

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

- 1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.
- List all of the organization's current officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.
 - List all of the organization's current key employees, if any. See instructions for definition of "key employee."
- List the organization's five **current** highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations.
- List all of the organization's former officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.
- List all of the organization's former directors or trustees that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations.

List persons in the following order: individual trustees or directors; institutional trustees; officers; key employees; highest compensated employees; and former such persons.

| (A) | (B) | | | ((| C) | | | (D) | (E) | (F) |
|------------------------------|---|-------------------------------|-----------------------|----------|----------------|---------------------------------|----------|--|--|--|
| Name and Title ATTACHMENT 3 | Average hours per week (describe hours for related organizations in Schedule O) | Individual tru or director | Institutional trustee | Officer | a Key employee | Highest compensated at employee | Former . | Reportable compensation from the organization (W-2/1099-MISC) | Reportable compensation from related organizations (W-2/1099-MISC) | Estimated amount of other compensation from the organization and related organizations |
| (1) HATEM S ABDO MD | | | | | | | | | | |
| DIRECTOR | 1.00 | Х | | | | | | 0. | 0 | 0 |
| (2)KHALID AL-TALIB MD | | | | | | | | | | |
| DIRECTOR | 1.00 | Х | | | | | | 0. | - o. | 0 |
| (3)MOHAMMAD M ALABRASH MD | | | | | | | | | | |
| DIRECTOR | 1.00 | Х | | | | | | 11,667. | 0. | 0 |
| (4)MICHAEL L DIETRICH | | | | | | | | | | |
| DIRECTOR | 1.00 | х | | | | | | ο. | o. | 0 |
| (5)DEBRA B DOYLE | | | | | | | | | | |
| DIRECTOR | 1.00 | х | | | | | | 0. | 0. | 0 |
| (6) ELIZABETH S GLENN | | _ c | | | | | - | | | |
| DIRECTOR | 1.00 | х | | | | | | о. | 0. | 0 |
| (7) IRA GUBERNICK MD | | | - | | - | | | | | |
| DIRECTOR | 1.00 | x | | | | | | 23,333. | 0. | 0 |
| (8) CLIFFORD M JOHNSON JR | | | | | | | | | | |
| DIRECTOR | 1.00 | х | | | | | | о. | 0. | 0 |
| (9) COLLEEN LOPRESTO | | | | | | | | | | |
| DIRECTOR | 1.00 | х | | | | | | о. | 0. | 0 |
| (10)VINCENT MARTORANA DPM | | | | | | | _ | | | |
| DIRECTOR | 1.00 | x | | | | | | 0. | o.l | 0 |
| (11)PATRICIA R NORMAN | | | | | | | | | | |
| DIRECTOR | 1.00 | х | | | | - 11 | | О. | اه | . 0 |
| (12)CHARLES PICCININI | | | | | - | <u> </u> | - | | | |
| DIRECTOR | 1.00 | x | | | | | | ٥. | 0. | ee O |
| (13)KENNETH A SAMET | | - 55 | | | | <u> </u> | | • | | |
| DIRECTOR | 1.00 | x | | | | | | ٥. | 3,125,094 | 132,265 |
| (14)RICHARD W SINGLE SR | | | | _ | _ | <u> </u> | | | 3,123,034 | 102,200 |
| DIRECTOR | 1.00 | x | | | | | | ٥. | اه | 0 |
| (15)MICHAEL D SUTER MD | 1.00 | 41 | H | \vdash | \vdash | <u> </u> | \vdash | · | | |
| DIRECTOR | 1.00 | x | | | | | | ٥. | ٥. | 0 |
| | 1.00 | 4 | | ļ., | | | ⊢ | ļ | <u> </u> | V |
| (16)DEBORAH M TURNER | | l . | | | | | | | | |

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| Part VII Section A. Officers, Directors, Tru | stees, Ke | y En | plo | ye | es, | and I | ligi | nest Compensat | ed Employees (co | ontinued) |
|--|---|--------------------------------------|-----------------------|-----------------|--------------|------------------------------|-----------------------|--|--|--|
| (A) | (B) | ļ | | (0 | C) | | | (D) | (E) | (F) |
| Name and title | Average hours per week (describe hours for related organizations in Schedule O) | os Individual trustee or director | institutional trustee | chec Officer | Key employee | Highest compensated employee | Former | Reportable compensation from the organization (W-2/1099-MISC) | Reportable compensation from related organizations (W-2/1099-MISC) | Estimated amount of other compensation from the organization and related organizations |
| (17)THOMAS S WINTZ DIRECTOR | 1.00 | х | | | | • | | 0. | 0. | 0 |
| (18) ADRIENNE KIRBY | | | | | | | | | | |
| PRESIDENT | 40.00 | Х | | Х | | | | 355,177. | 0. | 4,882 |
| (19)GEORGE J JABAJI MD DIRECTOR | 1.00 | х | | | | | | 32,089. | 0. | 0 |
| (20) ANTHONY SCLAMA | * | | | | | | | | | |
| VICE PRESIDENT | 40.00 | | | X | | } : | | 487,274. | 0. | 17,946 |
| (21) ROBERT LALLY | | | | | | | | | | |
| VICE PRESIDENT | 40.00 | | | Х | | | | 345,081. | 0. | 36,044 |
| (22) LAWRENCE STRASSNER | | | | | | | | | | |
| VICE PRESIDENT | 40.00 | | | | X | | | 221,219. | 0.1 | 10,297 |
| (23)GLENN VISBEEN SENIOR VICE PRESIDENT | 40.00 | | | | х | | | 306,790. | 0. | 15,706 |
| (24) YVONNE OTTAVIANO | | | | | | | | | | |
| CHIEF | 40.00 | | | | | х | | 404,428. | 0. | 17,986 |
| (25)WILLIAM MCGUIRE PHYSICIAN DIR SERVICE LINE FSH | 40.00 | | | | | х | | 479,099. | 0. | 7,995 |
| (26) WILLIAM WATERFIELD CHIEF | 40.00 | | | | | x | | 395,542. | 0. | 17,472 |
| (27) SAMUEL SMITH | | | | - | - | | | 1905 | | |
| MEDICAL DIRECTOR | 40.00 | | | | | Х | | 395,777. | 0. | 22,944 |
| (28) ALBERT FLEISHER PHYSICIAN | 40.00 | | | | | x | | 444,999. | 0. | 16,717 |
| 1b Sub-total | | | | | | | • | 3,902,475. | 3,125,094. | 300,254. |
| c Total from continuation sheets to Part VII, S | ection A | TTA | СНМ | EN | T. | 2 | • | 0. | 1,060,335 | 38,378. |
| d Total (add lines 1b and 1c) | | | | | | | \blacktriangleright | 3,902,475 | 4,185,429 | 338,632. |
| 2 Total number of individuals (including but not reportable compensation from the organization | limited to tl | | liste | | | | | <u> </u> | | |
| | | | | | | | | | - | Yes No |

| 3 | Did the organization list any former officer, director or trustee, key employee, or highest compensated employee on line 1a? If "Yes," complete Schedule J for such individual | 3 | X | |
|---|--|---|---|---|
| 4 | For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than \$150,000? If "Yes," complete Schedule J for such individual | 4 | x | |
| 5 | Did any person listed on line 1a receive or accrue compensation from any unrelated organization or individual for services rendered to the organization? If "Yes," complete Schedule J for such person | 5 | | X |

Section B. Independent Contractors

1 Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization.

| (A) Name and business address | (B) Description of services | (C) Compensation |
|--|---------------------------------------|---------------------|
| ATTACHMENT 4 | | |
| | | |
| | | |
| | | |
| | | |
| 2 Total number of independent contractors (including but not limited | d to those listed above) who received | |

more than \$100,000 in compensation from the organization > 34

Form **990** (2010)

| | Statement of Revenue | | (A) Total revenue | (B) Related or exempt function revenue | (C) Unrelated business revenue | (D) Revenue excluded from ta under sections 512, 513, or 51 |
|----------|--|---------------------------------------|----------------------|--|---|--|
| 1a | Federated campaigns 1a | | | | | |
| b | Membership dues 1b | | | | | |
| c | Fundraising events 1c | 95,451. | | | | |
| d | Related organizations 1d | | | | | |
| e | Government grants (contributions) 1e | | | | | |
| f | All other contributions, gifts, grants, | 3 | | | | |
| | and similar amounts not included above . 1f | 2,077,241. | | | | |
| 9 | Noncash contributions included in lines 1a-1f: \$ | | | | | |
| h | Total. Add lines 1a-1f | <u></u> | 2,172,692. | | | |
| | | Business Code | | | | |
| 2a | NET PATIENT SERVICE REVENUE | 621300 | 443,828,238. | 443,828,238. | | |
| b | PHARMACY | 900099 | 3,864,337. | 3,864,337. | | |
| C | HEALTH EDUCATION | 900099 | 54,200. | 54,200. | | 000 |
| d | | | | | | |
| е (| | | | | | |
| f | All other program service revenue L | | | | | |
| g | Total. Add lines 2a-2f | | 447,746,775. | | | |
| 3 | Investment income (including dividends, interes | st, and | | | | |
| | other similar amounts) | ▶∟ | 13,341. | | | 13,34 |
| 4 | Income from investment of tax-exempt bond pro | ceeds 🟲 | 0. | | | |
| 5 | Royalties | | 0. | | | |
| | (i) Real | (ii) Personal | | | | |
| 6a | Gross Rents | | | | | |
| b | Less: rental expenses | | | | | |
| С | Rental income or (loss) 374,013. | | | | | |
| d | Net rental income or (loss) | · · · · · · · · · · · · · · · · · · · | 374,013. | | POWO ZOSEMILO SESSE | 374,01 |
| 7a | Gross amount from sales of (i) Securities | (ii) Other | | | | |
| | assets other than inventory 13,705. | | | | | |
| b | Less: cost or other basis | | | | | |
| | and sales expenses | | | | | |
| C | Gain or (loss) | | | | | |
| d | Net gain or (loss) | | 13,705. | | | 13,70 |
| 8a | Gross income from fundraising | | | | | |
| | events (not including \$95,451. | | | | | |
| | of contributions reported on line 1c). | | | | | |
| | See Part IV, line 18 a | 26,182. | | | | |
| b | Less: direct expenses b | 33,314. | | | | |
| C | Net income or (loss) from fundraising events | | -7,132. | | H 11500 - 12 M | -7,13 |
| 9a | Gross income from gaming activities. | 9 | | | | |
| | See Part IV, line 19 | | | | | |
| b | Less: direct expenses b | | | | | |
| C | Net income or (loss) from gaming activities | | 0. | An Printer Section Control | | HALL SIE STA |
| 10a | | | | | | |
| | returns and allowances a | - | | | | |
| 1 | Less: cost of goods sold b Lest income or (loss) from sales of inventory | | 0. | establis established | | EASTERNATION OF THE PARTY OF TH |
| <u>c</u> | | Business Code | 0. | | | |
| | | | 1 227 047 | | EAST CHEE | 1 227 2 |
| 11a | REBATE INCOME | 900099 | 1,337,847. | | | 1,337,84 |
| b | PARKING LOT REVENUE | 900099 | 156,120. | | | 156,12 |
| C | NSABP REVENUE | 200 | 156,019. | | | 156,01 |
| d | All other revenue L | 900099 | 956,486. | | A STATE OF THE STATE OF | 956,48 |
| l e | Total. Add lines 11a-11d | | 2,606,472. | Emplement of the Billion | ACCUMULATION OF | |

Part IX Statement of Functional Expenses

Section 501(c)(3) and 501(c)(4) organizations must complete all columns.

All other organizations must complete column (A) but are not required to complete columns (B), (C), and (D).

| | not include amounts reported on lines 6b, 8b, 9b, and 10b of Part VIII. | (A) Total expenses | (B) Program service expenses | (C) Management and general expenses | (D) Fundraising expenses |
|-----|--|-----------------------|------------------------------|---|--------------------------------|
| 1 | Grants and other assistance to governments and | | | | |
| | organizations in the U.S. See Part IV, line 21 | 0. | | | |
| 2 | Grants and other assistance to individuals in | | | | |
| | the U.S. See Part IV, line 22 | 0. | 0 | | |
| 3 | Grants and other assistance to governments, | | | | |
| | organizations, and individuals outside the | | 21 | | |
| | U.S. See Part IV, lines 15 and 16 | 0. | | | |
| 4 | Benefits paid to or for members | 0. | | SERVED IN FOREIGN SERVED | |
| 5 | Compensation of current officers, directors, | 1 067 505 | 1 702 620 | 04 075 | |
| _ | trustees, and key employees | 1,867,505. | 1,782,630. | 84,875. | |
| 6 | Compensation not included above, to disqualified | | | | |
| | persons (as defined under section 4958(f)(1)) and | 0. | - v - v | | |
| _ | persons described in section 4958(c)(3)(B) | 177,793,162. | 160,648,542. | 17,144,620. | - |
| 7 | Other salaries and wages | 177,793,102. | 100,040,542. | 17,144,620. | |
| 8 | Pension plan contributions (include section 401(k) | 4,163,920. | 3,764,599. | 399,321. | |
| ^ | and section 403(b) employer contributions) | 22,257,444. | 20,122,951. | 2,134,493. | |
| 9 | Other employee benefits | 12,254,987. | 11,229,550. | 1,025,437. | |
| 10 | Payroll taxes | 10,201,001. | | #, UZU, TU. | |
| 11 | Fees for services (non-employees): | 25,720,380. | 0. | 25,720,380. | |
| | Management | 210,324. | 1,225. | 209,099. | |
| | Legal | 0. | 1,223. | 2037033. | |
| | Accounting | 0. | * | | |
| | | 0. | | | |
| | Professional fundralsing services. See Part IV, line 1.7 Investment management fees | 0. | | | |
| | Other | 39,947,118. | 37,703,836. | 2,243,282. | |
| 12 | Advertising and promotion | 1,715,013. | 97,751. | 1,617,262. | |
| 13 | Office expenses | 3,514,936. | 2,299,497. | 1,215,439. | 91 |
| 14 | Information technology | 90,007. | 76,212. | 13,795. | |
| 15 | Royalties | 0. | , | | |
| 16 | Occupancy | 1,612,439. | 1,612,501. | -62. | |
| 17 | Travel | 495,146. | 406,742. | 88,404. | |
| 18 | Payments of travel or entertainment expenses | 7 | | | |
| . • | for any federal, state, or local public officials | 0. | | | |
| 19 | Conferences, conventions, and meetings | 67,590. | 61,767. | 5,823. | |
| | Interest | 10,049,727. | 10,049,727. | 0. | |
| 21 | Payments to affiliates | 0. | | | |
| 22 | Depreciation, depletion, and amortization | 18,638,121. | 18,638,121. | 0. | |
| 23 | Insurance | 8,576,809. | 8,218,935. | 357,874. | 0 |
| 24 | Other expenses, itemize expenses not covered | | | | |
| | above (List miscellaneous expenses in line 24f. if | | | | |
| | line 24f amount exceeds 10% of line 25, column | | | | |
| | (A) amount, list line 24f expenses on Schedule O.) | | | | |
| а | DRUGS/PHARMACY | 28,551,740. | 28,510,921. | 40,819. | |
| b | MEDICAL/SURGICAL SUPPLIES | 26,205,287. | 26,182,462. | 22,825. | |
| C | BAD DEBTS | 18,153,399. | 18,153,399. | | 14.7 |
| - | IMPLANTS/PROST. | 9,414,279. | 9,414,220. | 59. | |
| 8 | FOOD SERVICE | 5,816,531. | 5,515,608. | 300,923. | |
| f | All other expenses | 17,714,493. | 14,769,121. | 2,945,372. | |
| 25 | Total functional expenses. Add lines 1 through 24f | 434,830,357. | 379,260,317. | 55,570,040. | 0 |
| 26 | Joint Costs. Check here if following SOP 98-2 (ASC 958-720). Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation. | | | | te: |

| Pa | rt X | Balance Sheet | | - | <u> </u> |
|---------------------------|------|---|--------------------------|-----|--------------------|
| | | | (A) Beginning of year | | (B) End of year |
| | 1 | Cash - non-interest-bearing | 6,378. | 1 | 6,428. |
| | 2 | Savings and temporary cash investments | 774,224. | 2 | 194,039. |
| | 3 | Pledges and grants receivable, net | | 3 | |
| | 4 | Accounts receivable, net | 46,884,632. | 4 | 61,540,128. |
| | 5 | Receivables from current and former officers, directors, trustees, key | | | |
| | | employees, and highest compensated employees. Complete Part II of | | | |
| | | Schedule L | | 5 | |
| | 6 | Receivables from other disqualified persons (as defined under section 4958(f)(1)), persons | | | |
| | - | described in section 4958(c)(3)(B), and contributing employers and sponsoring organizations of | | | |
| w | | section 501(c)(9) voluntary employees' beneficiary organizations (see instructions) | | 6 | |
| Assets | 7 | Notes and loans receivable, net | | 7 | |
| Asi | 8 | Inventories for sale or use | 5,840,785. | 8 | 6,680,009. |
| - | 9 | Prepaid expenses and deferred charges | 715,281. | 9 | 931,948. |
| | 10a | Land, buildings, and equipment: cost or | | | |
| | | other basis. Complete Part VI of Schedule D 10a 447,810,781. | | | |
| | b | Less: accumulated depreciation | 221,848,133. | 10c | 238,588,889. |
| | 11 | Investments - publicly traded securities | | 11 | |
| | 12 | Investments - other securities. See Part IV, line 11 | 1,026,012. | 12 | 485,215. |
| | 13 | Investments - program-related. See Part IV, line 11 | | 13 | |
| | 14 | Intangible assets | | 14 | |
| | 15 | Other assets. See Part IV, line 11 | 2,420,581. | | 1,734,362. |
| | 16 | Total assets. Add lines 1 through 15 (must equal line 34) | 279,516,026. | | 310,161,018. |
| | 17 | Accounts payable and accrued expenses | 42,259,717. | 17 | 40,284,965. |
| | 18 | Grants payable | | 18 | |
| | 19 | Deferred revenue | 329,983. | _ | 323,611. |
| | 20 | Tax-exempt bond liabilities | , | 20 | |
| 89 | 21 | Escrow or custodial account liability. Complete Part IV of Schedule D | | 21 | |
| Liabilities | 22 | Payables to current and former officers, directors, trustees, key | | | |
| jab | | employees, highest compensated employees, and disqualified persons. | | | |
| | | Complete Part II of Schedule L | | 22 | |
| | 23 | Secured mortgages and notes payable to unrelated third parties | | 23 | |
| | 24 | Unsecured notes and loans payable to unrelated third parties | | 24 | |
| | 25 | Other liabilities. Complete Part X of Schedule D | 30,078,218. | _ | 32,624,191. |
| | 26 | Total liabilities. Add lines 17 through 25 | 72,667,918. | 26 | 73,232,767. |
| 38S | | Organizations that follow SFAS 117, check here ▶ X and complete lines 27 through 29, and lines 33 and 34. | | | |
| anc | 27 | Unrestricted net assets | 206,422,096. | 27 | 236,443,036. |
| Bal | 28 | Temporarily restricted net assets | 426,012. | 28 | 485,215. |
| pu | 29 | Permanently restricted net assets | | 29 | |
| Net Assets or Fund Baland | | Organizations that do not follow SFAS 117, check here ▶ and complete lines 30 through 34. | | | |
| ts | 30 | Capital stock or trust principal, or current funds | | 30 | |
| 380 | 31 | Paid-in or capital surplus, or land, building, or equipment fund | - | 31 | |
| Ä | 32 | Retained earnings, endowment, accumulated income, or other funds | | 32 | |
| N | 33 | Total net assets or fund balances | 206,848,108. | | 236,928,251. |
| _ | 34 | Total liabilities and net assets/fund balances | 279,516,026. | | 310,161,018. |

Form **990** (2010)

| P | Reconciliation of Net Assets Check if Schedule O contains a response to any question in this Part XI | | X | |
|----|---|-----------|----------------|------------------|
| 1 | Total revenue (must equal Part VIII, column (A), line 12) | 452,9 | 19, | 866. |
| 2 | Total expenses (must equal Part IX, column (A), line 25) | 434,8 | | |
| 3 | Revenue less expenses. Subtract line 2 from line 1 | 18,0 | 89, | 509. |
| 4 | Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A)) | 206,8 | 48, | 108. |
| 5 | Other changes in net assets or fund balances (explain in Schedule O) | 11,9 | 90, | 634. |
| 6 | Net assets or fund balances at end of year. Combine lines 3, 4, and 5 (must equal Part X, line 33, column (B)) | | | |
| | | 236,9 | 28, | 251. |
| P | Financial Statements and Reporting Check if Schedule O contains a response to any question in this Part XII | | | |
| | | пп | Yes | No |
| 1 | Accounting method used to prepare the Form 990: Cash X Accrual Other | 110 (100) | | |
| | If the organization changed its method of accounting from a prior year or checked "Other," explain in Schedule O. | | | |
| 2a | Were the organization's financial statements compiled or reviewed by an independent accountant? | 2a | - And district | X |
| b | Were the organization's financial statements audited by an independent accountant? | 2b | X | |
| С | If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of | • | | |
| | the audit, review, or compilation of its financial statements and selection of an independent accountant? | 2c | Х | |
| | If the organization changed either its oversight process or selection process during the tax year, explain in | • | | |
| | Schedule O. | | | |
| d | If "Yes" to line 2a or 2b, check a box below to indicate whether the financial statements for the year were | | | |
| | issued on a separate basis, consolidated basis, or both: | | | |
| | Separate basis X Consolidated basis Both consolidated and separate basis | | | |
| 3a | As a result of a federal award, was the organization required to undergo an audit or audits as set forth in | | | The short of the |
| | the Single Audit Act and OMB Circular A-133? | 3a | | X |
| b | If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the | | | |
| | required audit or audits, explain why in Schedule O and describe any steps taken to undergo such audits. | 3b | | |

SCHEDULE A (Form 990 or 990-EZ)

Public Charity Status and Public Support

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

► Attach to Form 990 or Form 990-EZ. ► See separate instructions.

OMB No. 1545-0047 Open to Public Inspection

Department of the Treasury Internal Revenue Service Name of the organization

FRANKLIN SQUARE HOSPITAL CENTER INC.

Employer identification number 52-0608007

| _ | | | | | | | | | | | | | | |
|------|------|----------------------------------|----------------------|---|--|-----------------------|--------------|-----------|------------|---------------------|--|------------------|--------|-------|
| Pa | rt I | Reason for Pub | lic Charity Statu | s (All organizations mu | ist cor | nplete | this pa | art.) Se | e instr | uctions | | 1 | | |
| The | orga | nization is not a priv | ate foundation be | cause it is: (For lines 1 th | rough | 11, che | eck only | one bo | x.) | | | 30,000 | | |
| 1 | | A church, convention | on of churches, or | association of churches | descrit | ed in s | section | 170(b)(| 1)(A)(i) | | | | | |
| 2 | | A school described | in section 170(b) | (1)(A)(ii). (Attach Schedul | e E.) | | | | | | | | | |
| 3 | X | A hospital or a coo | perative hospital s | service organization descr | ibed in | sectio | n 170(b |)(1)(A) | (iii). | | | | | |
| 4 | | A medical research | h organization op | erated in conjunction wi | ith a t | nospita | l descr | ibed in | sectio | n 170(b |)(1)(/ | ۸)(iii). | Enter | the |
| | | hospital's name, cit | y, and state: | | | | | | | • | | | | |
| 5 | | An organization or | perated for the be | nefit of a college or univ | ersity | owned | or ope | erated b | y a go | vernme | ntal ເ | nit des | cribe | d in |
| | | section 170(b)(1)(/ | A)(iv). (Complete F | Part II.) | | | | | | | | | | |
| 6 | | A federal, state, or | local government | or governmental unit des | cribed | in sect | tion 170 | (b)(1)(| A)(v). | | | | | |
| 7 | | An organization the | at normally receive | es a substantial part of it | s supr | ort fro | m a go | vernme | ental un | it or fro | m th | e gene | ral pu | ıblic |
| | | described in section | on 170(b)(1)(A)(vi). | . (Complete Part II.) | | | _ | | | | | • | • | |
| 8 | | A community trust | described in secti | on 170(b)(1)(A)(vi). (Com | plete l | Part II.) | t | | | | | | | |
| 9 | | | | es: (1) more than 331/3% | | | | contrib | outions, | membe | ership | fees, a | and g | ross |
| | | | | exempt functions - sub | | | | | | | | | | |
| | | support from gros | s investment inco | ome and unrelated busi | ness t | axable | incom | e (less | section | n 511 | tax) 1 | rom b | usine | sses |
| | | acquired by the org | anization after Jur | ne 30, 1975. See section | 509(a |)(2). (⁽ | Complet | e Part I | II.) | | | | | |
| 10 | | An organization org | ganized and opera | ited exclusively to test for | public | safety. | See se | ction 5 | 09(a)(4 |). | | | | |
| 11 | | An organization of | rganized and ope | rated exclusively for the | bene | fit of, | to perf | orm th | e funct | ions of, | or t | o carr | out/ | the |
| | | purposes of one o | r more publicly su | apported organizations de | escribe | ed in s | ection 5 | 509(a)(| 1) or se | ction 5 | 09(a) | (2). Se | e sec | tion |
| | | 509(a)(3). Check th | ne box that describ | es the type of supporting | organ | ization | and co | mplete | lines 1 | le th <u>ro</u> u | igh 1 | 1h. | | |
| | | a Type I | b Type | | | | nally inte | | | d | | e III - C | | |
| 9 | | By checking this | box, I certify that | the organization is not | contr | olled | directly | or ind | irectly | by one | or m | ore di | squal | ified |
| | | persons other than | foundation mana | igers and other than one | or mo | re pub | olicly su | pported | dorgan | izations | des | cribed i | n sec | ction |
| | | 509(a)(1) or section | | | | | | | | | | | | |
| f | | | | en determination from th | e IRS | that it | is a Ty | ype I, T | Type II, | or Type | e III s | upport | ing | |
| | | organization, check | | | | | | | | | | | l | |
| g | J | | 006, has the orga | nization accepted any gif | t or co | ntribut | ion from | any of | the | | | | | |
| | | following persons? | | | | | | | | • | | | | |
| | | | | ectly controls, either alor | | _ | er with | person | s desc | ribed in | (ii) | | Yes | No |
| | | | | dy of the supported organ | ization | ? | | | | | | 11g(i) | | |
| | | | | scribed in (i) above? | | | | | | | | 11g(ii) | | |
| | | | | son described in (i) or (ii) a | | · . · . | | | | | | 11g(iii) | | |
| h | | | | ut the supported organiz | T | | 1 | | T | - | | | | |
| | | ame of supported organization | (II) EIN | (iii) Type of organization (described on lines 1-9 | | Is the zation in | (v) Did y | ou notify | | is the zation in | () | II) Amo) supp | | |
| | | \ | | above or IRC section | | listed in overning | in coi | i. (i) of | coi. (i) o | rganized | | Опрр | | |
| | | | | (see instructions)) | docu | ment? | | ipport? | | U.S.? | | | | |
| | | • | | | Yes | No | Yes | No | Yes | No | | | | |
| (A) | | | | | | | | | | | | | | |
| | | |) ii | | | <u> </u> | ļ | | | | | | | |
| (B) | | | | | | ļ | | | | | | | | |
| | | | | - | | | | | - | | | | | |
| (C) | | | | | | | | | | | | | | |
| | | | | | ļ | - | | | - | | | | | |
| (D) | | | | 1 | | | | | | | | | | |
| | 1 5 | | | | | <u> </u> | - | | | - | | | | |
| (E) | | | | | | | | | | | | | | |
| | | | | | 4334 | 希曲器 | | | | | | | | |
| Tota | al | | | | | | | | | | | | | |
| | | | | | | | | | | | Control of the Contro | | | |

For Paperwork Reduction Act Notice, see the instructions for Form 990 or 990-EZ.

Schedule A (Form 990 or 990-EZ) 2010

| Sche | dule A (Form 990 or 990-EZ) 2010 | | 2 | 52 | 2-0608007 | | Page 2 |
|------|--|---|--|-------------------|----------------------|---------------------------------------|-----------------------|
| Pa | (Complete only if you chec Part III. If the organization f | ked the box o | n line 5, 7, or | 8 of Part I or in | f the organiza | tion failed to qu | A)(vi) alify under |
| Sec | tion A. Public Support | | | | | | |
| Cale | ndar year (or fiscal year beginning in) | (a) 2006 | (b) 2007 | (c) 2008 | (d) 2009 | (e) 2010 | (f) Total |
| 1 | Gifts, grants, contributions, and membership fees received. (Do not include any "unusual grants.") | | | | | | |
| 2 | Tax revenues levied for the organization's benefit and either paid to or expended on its behalf | | V | | | â | |
| 3 | The value of services or facilities furnished by a governmental unit to the organization without charge | | | | | | |
| 4 | Total. Add lines 1 through 3 | green common to the common to | 4.75 Comment Comment | | | | |
| 5 | The portion of total contributions by each person (other than a governmental unit or publicly supported organization) included on line 1 that exceeds 2% of the amount | | | | | | |
| _ | shown on line 11, column (f). | | | | | | |
| 6 | Public support. Subtract line 5 from line 4. | | A STATE OF THE STA | NATE OF A PARTY. | | | |
| | tion B. Total Support | (=) 200e | (b) 2007 | (=) 2008 | (4) 2000 | (-) 2010 | (D. Tatal |
| _ | ndar year (or fiscal year beginning in) | (a) 2006 | (b) 2007 | (c) 2008 | (d) 2009 | (e) 2010 | (f) Total |
| 8 | Amounts from line 4 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources | | | | | | |
| 9 | Net income from unrelated business activities, whether or not the business is regularly carried on | | 11 | | | :8 | |
| 10 | Other income. Do not include gain or loss from the sale of capital assets (Explain in Part IV.) | (AAA) | | | 3 | | |
| 11 | Total support. Add lines 7 through 10 | | op. | | | | |
| 12 | Gross receipts from related activities, etc. (| | | | | | |
| 13 | First five years. If the Form 990 is f organization, check this box and stop here | | | nd, third, fourth | , or fifth tax y | ear as a section | 501(c)(3) |
| Sec | tion C. Computation of Public Sup | port Percenta | ge | | | | |
| 14 | Public support percentage for 2010 (li | | | | | | % |
| 15 | Public support percentage from 2009 | Schedule A, Pa | art II, line 14 | | | 15 | |
| 16a | 331/3% support test - 2010. If the o | | | | | | |
| | this box and stop here. The organizati | | | | | | |
| b | 331/3% support test - 2009. If the | | | | | | |
| | check this box and stop here. The org | | | | | | |
| 17a | 10%-facts-and-circumstances test - 2 | _ | | | | | |
| b | or more, and if the organization meets to organization | he "facts-and-o | circumstances" (| est. The organ | ization qualifie | s as a publicly s 6a, 16b, or 17a, | upported ▶ ☐ |
| | 15 is 10% or more, and if the organization to the second second in Part IV how the organization to the second seco | | | | | | • |

Schedule A (Form 990 or 990-EZ) 2010

18 Private foundation. If the organization did not check a box on line 13, 16a, 16b, 17a, or 17b, check this box and see

Part III

Support Schedule for Organizations Described in Section 509(a)(2)

(Complete only if you checked the box on line 9 of Part I or if the organization failed to qualify under Part II.

If the organization fails to qualify under the tests listed below, please complete Part II.)

| Sec | tion A. Public Support | | | | | | |
|----------|---|-----------------|-------------------|--------------------|---------------------------------------|----------------------------------|------------|
| С | alendar year (or fiscal year beginning in) 🕨 | (a) 2006 | (b) 2007 | (c) 2008 | (d) 2009 | (e) 2010 | (f) Total |
| 1 | Gifts, grants, contributions, and membership fees | | <u> </u> | | | | |
| | received. (Do not include any "unusual grants.") | | | | | | |
| 2 | Gross receipts from admissions, merchandise | *1 | | | | | |
| | sold or services performed, or facilities | | | | | | |
| | furnished in any activity that is related to the | | | | | | |
| | organization's tax-exempt purpose | | | | | | |
| 3 | Gross receipts from activities that are not an | | | | | | |
| | unrelated trade or business under section 513 | | | | | | |
| 4 | Tax revenues levied for the organization's | | | | | | · · |
| | benefit and either paid to or expended on | | | | | | |
| | its behalf | | | | | | |
| 5 | The value of services or facilities | | | | | * | |
| | furnished by a governmental unit to the | | = (5 | | | | |
| | organization without charge | | | | | | |
| 6 | Total. Add lines 1 through 5 | | | | | | <u>.</u> |
| | | | | | | <u> </u> | |
| / a | Amounts included on lines 1, 2, and 3 | | | | | | 1 4 |
| b | received from disqualified persons Amounts included on lines 2 and 3 received from other than disqualified | | | | 15 | | |
| | received from other than disqualified persons that exceed the greater of | | | | | | 201 |
| | \$5,000 or 1% of the amount on line 13 | | | - | | | |
| | for the year | | | | - 41 | | |
| _ | Add lines 7a and 7b | | | BIRLINGS STREET | Caracan Alternation | Intelligence of the second state | |
| 8 | Public support (Subtract line 7c from | | | | | | |
| <u></u> | line 6.) | | | Marsay Ambarbasi | | | |
| | tion B. Total Support | (a) 2006 | (b) 2007 | (c) 2008 | (d) 2009 | (e) 2010 | (f) Total |
| _ | alendar year (or fiscal year beginning in) | (a) 2000 | (b) 2007 | (6) 2008 | (u) 2009 | (6) 20 10 | (I) Iotal |
| 9 10a | Amounts from line 6. Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources. | | 2. | | | | |
| b | Unrelated business taxable income (less | | ĺ. | | | | |
| _ | section 511 taxes) from businesses | | | | | | |
| | acquired after June 30, 1975 | | | | | 4 | |
| _ | | | | | | | |
| | Add lines 10a and 10b | | | , | | | |
| 11 | Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on | II I | | | | | |
| 12 | Other income. Do not include gain or | | | | | | |
| | loss from the sale of capital assets | | | | | | |
| | (Explain in Part IV.) | | | | | | |
| 13 | Total support. (Add lines 9; 10c, 11, | | | | | | |
| | and 12.) | | | | | | |
| 14 | First five years. If the Form 990 is for | - | | | • | | ` ' ' |
| | organization, check this box and stop here. | | | | | | ▶ |
| Sec | tion C. Computation of Public Supp | | | | | | |
| 15 | Public support percentage for 2010 (line 8, | | | | | 15 | % |
| 16 | Public support percentage from 2009 Scheo | | | <u> </u> | | 16 | % |
| Sec | tion D. Computation of Investment | | | | | | |
| 17 | Investment income percentage for 2010 (line | | | | | 17 | % |
| 18 | Investment income percentage from 2009 S | chedule A, Par | t III, line 17 | | | 18 | % |
| 19a | 331/3% support tests - 2010. If the orga | anization did i | not check the box | x on line 14, an | d line 15 is mo | re than 331/3%, | and line |
| | 17 is not more than 331/3%, check this | s box and sto | p here. The org | anization qualifie | s as a publicly | supported organ | ization 🕨 |
| b | 331/3% support tests - 2009. If the organ | | | | · · · · · · · · · · · · · · · · · · · | | |
| | line 18 is not more than 331/3%, check | this box and | stop here. The or | ganization qualifi | es as a publicly | supported organ | ization > |
| 20 | Private foundation. If the organization d | id not check | a box on line | 14, 19a, or 19l | o, check this be | ox and see insti | ructions > |

Schedule A (Form 990 or 990-EZ) 2010

PAGE 16

Page 4

Part IV Supplemental Information. Complete this part to provide the explanations required by Part II, line 10; Part II, line 17a or 17b; or Part III, line 12. Also complete this part for any additional information. (See

SCHEDULE D (Form 990)

Supplemental Financial Statements

Department of the Treasury Internal Revenue Service

► Complete if the organization answered "Yes," to Form 990, Part IV, line 6, 7, 8, 9, 10, 11, or 12.

Open to Public Inspection

OMB No. 1545-0047

▶ Attach to Form 990. ▶ See separate instructions. Name of the organization Employer identification number FRANKLIN SQUARE HOSPITAL CENTER INC. 52-0608007 Organizations Maintaining Donor Advised Funds or Other Similar Funds or Accounts. Complete if the Part I organization answered "Yes" to Form 990, Part IV, line 6. (a) Donor advised funds (b) Funds and other accounts 1 2 Aggregate contributions to (during year) 3 Aggregate grants from (during year) Aggregate value at end of year 5 Did the organization inform all donors and donor advisors in writing that the assets held in donor advised funds are the organization's property, subject to the organization's exclusive legal control? Did the organization inform all grantees, donors, and donor advisors in writing that grant funds can be used only for charitable purposes and not for the benefit of the donor or donor advisor, or for any other Conservation Easements. Complete if the organization answered "Yes" to Form 990, Part IV, line 7. Part II Purpose(s) of conservation easements held by the organization (check all that apply). Preservation of land for public use (e.g., recreation or education) Preservation of an historically important land area Protection of natural habitat Preservation of a certified historic structure Preservation of open space 2 Complete lines 2a through 2d if the organization held a qualified conservation contribution in the form of a conservation easement on the last day of the tax year. Held at the End of the Tax Year Number of conservation easements on a certified historic structure included in (a) 2c c Number of conservation easements included in (c) acquired after 8/17/06, and not on a 3 Number of conservation easements modified, transferred, released, extinguished, or terminated by the organization during the Number of states where property subject to conservation easement is located ▶______ Does the organization have a written policy regarding the periodic monitoring, inspection, handling of violations, and enforcement of the conservation easements it holds? Staff and volunteer hours devoted to monitoring, inspecting, and enforcing conservation easements during the year Amount of expenses incurred in monitoring, inspecting, and enforcing conservation easements during the year Does each conservation easement reported on line 2(d) above satisfy the requirements of section 170(h)(4)(B) (i) and 170(h)(4)(B)(ii)? In Part XIV, describe how the organization reports conservation easements in its revenue and expense statement, and balance sheet, and include, if applicable, the text of the footnote to the organization's financial statements that describes the organization's accounting for conservation easements. Part III Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets. Complete if the organization answered "Yes" to Form 990, Part IV, line 8. If the organization elected, as permitted under SFAS 116 (ASC 958), not to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide, in Part XIV, the text of the footnote to its financial statements that describes these items. If the organization elected, as permitted under SFAS 116 (ASC 958), to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide the following amounts relating to these items: If the organization received or held works of art, historical treasures, or other similar assets for financial gain, provide the following amounts required to be reported under SFAS 116 (ASC 958) relating to these items:

52-0608007

| Pai | t III Organizations Maintaini | ng Collection | ons of Art, H | istorical | Treasures, | or Other Similar | Assets (continued) |
|-------|---|------------------|------------------|-------------|--------------------------------|---|--|
| 3 | Using the organization's acquisition collection items (check all that app | | , and other r | ecords, c | heck any of | the following that | are a significant use of its |
| а | Public exhibition | | . d | | Loan or exch | ange programs | 8 |
| b | Scholarly research | | е | | Other | | |
| С | Preservation for future ge | nerations | | | | | |
| 4 | Provide a description of the organ | nization's coll | ections and | explain he | w they furth | er the organization | n's exempt purpose in Part |
| | XIV. | | | • | • | · · | |
| 5 | During the year, did the organization | on solicit or re | ceive donatio | ns of art. | historical trea | sures, or other sim | ilar |
| | assets to be sold to raise funds rath | | | | | | |
| Par | Escrow and Custodial A line 9, or reported an an | rrangement | s. Complete | e if the o | ganization a | | |
| 1 a | Is the organization an agent, truste | | | | | | |
| | included on Form 990, Part X? | | | | | | · · · · L Yes No |
| b | If "Yes," explain the arrangement in | Part XIV and | complete the | e following | table: | | |
| | | | | | _ | | Amount |
| С | Beginning balance | | | | | | |
| d | Additions during the year | | | | | | |
| 0 | Distributions during the year | | | | [1 | е | |
| f | Ending balance | | | | | | |
| 2a | Did the organization include an am | ount on Form | 1 990, Part X, | line 21? | | | Yes No |
| b | If "Yes," explain the arrangement in | Part XIV. | | | | | |
| Par | t V Endowment Funds. Con | nplete if org | anization an | swered ' | 'Yes" to For | n 990, Part IV, Iin | e 10. |
| | | (a) Current ye | ear (b) Pi | rior year | (c) Two year | s back (d) Three y | rears back (e) Four years back |
| 1 a | Beginning of year balance | | | | | | |
| b | Contributions | | | | | | |
| C | Net investment earnings, gains, | | | 7 | | | |
| | and losses | | X2 | | | | |
| d | Grants or scholarships | | 1 | 0 | | | |
| е | Other expenditures for facilities . | 11 | | | | E-Parties to the same | |
| | and programs | | | | | | |
| f | Administrative expenses | | | | | | MASSISES ROBERT SERVICE |
| g | End of year balance | | | | | | |
| 2 | Provide the estimated percentage | of the year en | d balance hel | d as: | <u> </u> | THE REPORT OF THE PARTY OF THE | The second secon |
| а | Board designated or quasi-endown | - | % | | | | |
| b | Permanent endowment ▶ | | | | | | |
| C | 1 | _ / | | | | | |
| | Are there endowment funds not in | . ' - | on of the ora | anization i | hat are held | and administered fo | or the |
| | organization by: | and processor. | on or the orga | La | mar are mola | and administrator of re | Yes No |
| | (i) unrelated organizations | | | | | | |
| | (ii) related organizations | | | | | | 77 |
| b | If "Yes" to 3a(ii), are the related org | | | | | | |
| 4 | Describe in Part XIV the intended u | | - | | | | |
| Par | | | | | | | |
| r ai | Description of investment | | Cost or other ba | | cost or other basis (other) | (c) Accumulated depreciation | (d) Book value |
| 1a | Land | | | | 386,70 | 2 15 16 15 16 16 16 16 16 16 16 16 16 16 16 16 16 | 386,702. |
| b | Buildings | <u> </u> | | 15 | 6,835,40 | | |
| C | Leasehold improvements | | | | 2,211,56 | 1 ' | |
| d | Equipment | | | 25 | | 7 131,780,461 | |
| e | Other | | | | 9,223,59 | | |
| | I. Add lines 1a through 1e. (Column | | al Form 000 | | | | |
| 1 Ula | ii. Add iiiles Ta difougii Te. (Colulliii | (u) musi equ | ai FUIII 990, I | art A, CO | umm (b), me | 10(0)./ | 230,300,009. |

Schedule D (Form 990) 2010

| Part VII | Investments - Other Securities. See Forn | m 990, Part X, line | 12. |
|---------------|--|---------------------|--|
| | (a) Description of security or category (including name of security) | (b) Book value | (c) Method of valuation: Cost or end-of-year market value |
| (1) Financ | ial derivatives | | |
| • • | /-held equity interests | | 8 |
| | | | |
| (A) | | | |
| (B) | | | |
| (C) | | | |
| (D) | | HELL MELLIN | |
| (E) | | | |
| (F) | | | and the second s |
| (G) | | | |
| (H) | | | |
| (1) | | | |
| | nn (b) must equal Form 990, Part X, col. (B) line 12.) | | |
| Part VIII | Investments - Program Related. See For | m 990, Part X, line | e 13. |
| | (a) Description of investment type | (b) Book value | (c) Method of valuation: Cost or end-of-year market value |
| (1) | | 2 | |
| (2) | | | |
| (3) | | | |
| (4) | | | |
| (5) | | | |
| (6) | | | |
| (7) | 8 | | |
| (8) | | | X III |
| (9) | | | |
| (10) | | | |
| | nn (b) must equal Form 990, Part X, col. (B) line 13.) | 45 | |
| Part IX | Other Assets. See Form 990, Part X, line | | (A) Destruction |
| (1) | (a) De | scription | (b) Book value |
| (2) | | | |
| (3) | | 12 | |
| (4) | | | |
| (5) | | | |
| (6) | | 17 | |
| (7) | | | |
| (8) | | | |
| (9) | | | |
| (10) | | | |
| | nn (b) must equal Form 990, Part X, col. (B) line 15.) | | |
| Part X | Other Liabilities. See Form 990, Part X, li | | |
| 1. | (a) Description of liability | (b) Amount | |
| (1) Fede | ral income taxes | | |
| | ANCED FROM 3RD PARTY PAYORS | 12,628,5 | 533. |
| | KERS COMPENSATION | 5,322,7 | 757. |
| (4) STO | CK OPTION PLAN | 440,7 | |
| _(5) ASBE | STOS ABATEMENT LIABILITY | 243,2 | |
| (6) OTHE | R LIABILITY | 13,988,8 | 391. |
| _(7) | | | |
| (8) | | | |
| (9) | | | |
| (10) | | | |
| _(11) | | | |
| Totai. (Colui | mn (b) must equal Form 990, Part X, col. (B) line 25.) | 32,624,1 | 191. |

2. FIN 48 (ASC 740) Footnote. In Part XIV, provide the text of the footnote to the organization's financial statements that reports the organization's liability for uncertain tax positions under FIN 48 (ASC 740).

0E1270 1.000 32062H E014

| Schedu | le D (Form 990) 2010 52-0608007 | Page 4 |
|-------------------|---|----------------------------|
| Part | XI Reconciliation of Change in Net Assets from Form 990 to Audited Financial Statemer | |
| 1 | Total revenue (Form 990, Part VIII, column (A), line 12) | T |
| 2 | Total expenses (Form 990, Part IX, column (A), line 25) | |
| 3 | Excess or (deficit) for the year. Subtract line 2 from line 1 | |
| 4 | Net unrealized gains (losses) on investments | |
| 5 | Donated services and use of facilities | |
| 6 | Investment expenses 6 | |
| 7 | Prior period adjustments | |
| 8 | Other (Describe in Part XIV.) | |
| 9 | Total adjustments (net). Add lines 4 through 8 | |
| 10 | Excess or (deficit) for the year per audited financial statements. Combine lines 3 and 9 10 | |
| Part | Reconciliation of Revenue per Audited Financial Statements With Revenue per Return | n |
| 1 | Total revenue, gains, and other support per audited financial statements | 1 |
| 2 | Amounts included on line 1 but not on Form 990, Part VIII, line 12: | |
| а | Net unrealized gains on investments2a | |
| b | Donated services and use of facilities | |
| C | Recoveries of prior year grants 2c | |
| d | Other (Describe in Part XIV.) | |
| 0 | Add lines 2a through 2d | 2e |
| 3 | Subtract line 2e from line 1 | 3 |
| 4 | Amounts included on Form 990, Part VIII, line 12, but not on line 1: | |
| а | Investment expenses not included on Form 990, Part VIII, line 7b 4a | |
| b | Other (Describe in Part XIV.) | |
| C | Add lines 4a and 4b | 4c |
| 5 | Total revenue. Add lines 3 and 4c. (This must equal Form 990, Part I, line 12.) | |
| Part. | Reconciliation of Expenses per Audited Financial Statements With Expenses per Retu | ırn |
| 1 | Total expenses and losses per audited financial statements | 1 |
| 2 | Amounts included on line 1 but not on Form 990, Part IX, line 25: | |
| а | Donated services and use of facilities 2a | |
| ь | Prior year adjustments 2b | |
| C | Other losses 2c | |
| d | Other (Describe in Part XIV.) | |
| 0 | Add lines 2a through 2d | 2e |
| 3 | Subtract line 2e from line 1 | 3 |
| | Amounts included on Form 990, Part IX, line 25, but not on line 1: | |
| | Investment expenses not included on Form 990, Part VIII, line 7b | |
| b | Other (Describe in Part XIV.) | |
| - | Add lines 4a and 4b | 4c |
| | Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, line 18.). | 5 |
| , Part . | XIV Supplemental Information | |
| Part V, any ad | ete this part to provide the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and 4; Part I line 4; Part X, line 2; Part XI, line 8; Part XII, lines 2d and 4b; and Part XIII, lines 2d and 4b. Also complete ditional information. | |
| | PAGE 5 | |
| | | |
| | | |
| | | |
| | | |
| | g. | |
| | | |
| | | |
| | | |
| | | |
| | | |
| | | |
| | | Schedule D (Form 990) 2010 |

Part XIV Supplemental Information (continued)

FIN 48 FOOTNOTE

SCHEDULE D, PART X

INCOME TAXES ARE ACCOUNTED FOR UNDER THE ASSET AND LIABILITY METHOD.

DEFERRED TAX ASSETS AND LIABILITIES ARE RECOGNIZED FOR THE FUTURE TAX

CONSEQUENCES ATTRIBUTABLE TO DIFFERENCES BETWEEN THE FINANCIAL STATEMENT

CARRYING AMOUNTS OF EXISTING ASSETS AND LIABILITIES AND THEIR RESPECTIVE

TAX BASES AND OPERATING LOSS AND TAX CREDIT CARRYFORWARDS. DEFERRED TAX

ASSETS AND LIABILITIES ARE MEASURED USING ENACTED TAX RATES EXPECTED TO

APPLY TO TAXABLE INCOME IN THE YEARS IN WHICH THOSE TEMPORARY DIFFERENCES

ARE EXPECTED TO BE RECOVERED OR SETTLED. THE EFFECT ON DEFERRED TAX

ASSETS AND LIABILITIES OF A CHANGE IN TAX RATES IS RECOGNIZED IN THE

PERIOD THAT INCLUDES THE ENACTMENT DATE. ANY CHANGES TO THE VALUATION

ALLOWANCE ON THE DEFERRED TAX ASSET ARE REFLECTED IN TH YEAR OF CHANGE.

THE CORPORATION ACCOUNTS FOR UNCERTAIN TAX POSITIONS IN ACCORDANCE WITH

THE FASB ACCOUNTING STANDARDS CODIFICATION (ASC) TOPIC 740, INCOME TAXES.

THERE WAS NO LIABILITY RECORDED FOR UNCERTAIN TAX POSITIONS AS OF JUNE

30, 2011.

SCHEDULE G (Form 990 or 990-EZ)

Department of the Treasury

Supplemental Information Regarding Fundraising or Gaming Activities

Complete if the organization answered "Yes" to Form 990, Part IV, lines 17, 18, or 19, or if the organization entered more than \$15,000 on Form 990-EZ, line 8a.

Attach to Form 990 or Form 990-EZ.

See separate instructions.

OMB No. 1545-0047

2010
Open To Public.
Inspection

Internal Revenue Service Name of the organization Employer identification number FRANKLIN SQUARE HOSPITAL CENTER INC. 52-0608007 Fundraising Activities. Complete if the organization answered "Yes" to Form 990, Part IV, line 17. Part I Form 990-EZ filers are not required to complete this part. Indicate whether the organization raised funds through any of the following activities. Check all that apply. Mail solicitations Solicitation of non-government grants а b Internet and email solicitations f Solicitation of government grants Phone solicitations c Special fundraising events In-person solicitations d 2a Did the organization have a written or oral agreement with any individual (including officers, directors, trustees or key employees listed in Form 990, Part VII) or entity in connection with professional fundraising services? b If "Yes," list the ten highest paid individuals or entities (fundraisers) pursuant to agreements under which the fundraiser is to be compensated at least \$5,000 by the organization. (v) Amount paid to (iii) Did fundraiser have (vi) Amount paid to (or retained by) (i) Name and address of individual (Iv) Gross receipts (II) Activity custody or control of (or retained by) or entity (fundralser) fundralser listed in from activity contributions? organization col. (i) Yes No 3 10 Total List all states in which the organization is registered or licensed to solicit contributions or has been notified it is exempt from registration or licensing.

For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

Schedule G (Form 990 or 990-EZ) 2010

| Part II | Fundraising Events. Complete if the organization answered "Yes" to Form 990, Part IV, line 18, or reported more |
|---------|--|
| | than \$15,000 of fundraising event contributions and gross income on Form 990-EZ, lines 1 and 6b. List events with |
| | gross receipts greater than \$5,000. |

| | | | 00. | | | |
|------------------------|--|--|--|------------------------------|------------------|--|
| | ** | | (a) Event #1 GOLF TOURNAMENT | | (c) Other Events | (d) Total events (add col. (a) through col. (c)) |
| <u>a</u> | | | (event type) | (event type) | (total number) | |
| Revenue | | Gross receipts | 121,633. | | | 121,633 |
| œ | | Less: Charitable contributions | 95,451. | | | 95,451 |
| | 3 | Gross income (line 1 minus line 2) | 26,182. | | | 26,182 |
| | 4 | Cash prizes | | | | |
| | 5 | Noncash prizes | | | | |
| nses | 6 | Rent/facility costs | | | A I | |
| Direct Expenses | 7 | Food and beverages | | | | |
| Direc | 8 | Entertainment | | | | |
| | 9 | Other direct expenses | 33,314. | | | 33,314 |
| | 10 | Direct expense summer. Add lines | through Q in column (d) | | | (33,314.) |
| | 11 | Direct expense summary. Add lines 4 Net income summary. Combine line 3 | 3. column (d) and line 1 |) | | -7,132 |
| | rt l | | anization answered " | | | |
| a | | 11d11 \$10,000 011 1 01111 000 1 | | (b) Puil tabs/instant | /-> Othi | (d) Total gaming (add |
| _ | Į . | | (a) Bingo | | (c) Other gaming | and (n) the sounds and (n) |
| venu | | | | bingo/progressive bingo | | col. (a) through col. (c)) |
| Revenue | 1 | Gross revenue | 12 00 | billigor progressive billigo | | coi. (a) through coi. (c)) |
| Revenu | 1 | Gross revenue | | ningo/progressive unigo | | col. (a) through col. (c)) |
| | | Gross revenue | | Billigo/progressive billigo | | col. (a) through col. (c)) |
| | 2 | | | bingO/progressive bingO | | col. (a) through col. (c) |
| Direct Expenses Revenu | 2 | Cash prizes | | bingo/progressive bingo | | col. (a) through col. (c) |
| | 3 4 | Cash prizes | | bingO/progressive bingO | 7 | col. (a) through col. (c)) |
| | 2 3 4 5 | Cash prizes | Yes% | | Yes% | col. (a) through col. (c) |
| | 2 3 4 5 | Cash prizes | No | Yes% | No | () |
| | 2 3 4 5 6 7 | Cash prizes Noncash prizes Rent/facility costs Other direct expenses Volunteer labor Direct expense summary. Add lines 2 | No through 5 in column (d) | Yes% | No | () |
| | 2 3 4 5 6 7 | Cash prizes Noncash prizes Rent/facility costs Other direct expenses Volunteer labor | No through 5 in column (d) | Yes% | No | () |
| Direct Expenses | 2 3 4 5 6 7 8 Els | Cash prizes Noncash prizes Rent/facility costs Other direct expenses Volunteer labor Direct expense summary. Add lines 2 Net gaming income summary. Comb | No ! through 5 in column (d) ine line 1, column d, and ion operates gaming act gaming activities in each | Yes % No I line 7 | No ► | () |
| Direct Expenses | 2 3 4 5 6 7 8 Els | Cash prizes Noncash prizes Rent/facility costs Other direct expenses Volunteer labor Direct expense summary. Add lines 2 Net gaming income summary. Comb nter the state(s) in which the organization licensed to operate go "No," explain: | No 2 through 5 in column (d) 3 through 5 in column d, and 4 ine line 1, column d, and 5 ion operates gaming activities in each | Yes% No I line 7 | No | () |
| Direct Expenses | 2 3 4 5 6 7 8 8 8 9 9 9 9 9 | Cash prizes Noncash prizes Rent/facility costs Other direct expenses Volunteer labor Direct expense summary. Add lines 2 Net gaming income summary. Comb nter the state(s) in which the organizate the organization licensed to operate g "No," explain: | No R through 5 in column (d) ine line 1, column d, and ion operates gaming activities in each | Yes% No I line 7 | No | () |
| Direct Expenses | 2 3 4 5 6 7 8 Eis is is if | Cash prizes Noncash prizes Rent/facility costs Other direct expenses Volunteer labor Direct expense summary. Add lines 2 Net gaming income summary. Comb Inter the state(s) in which the organization the organization licensed to operate good "No," explain: Vere any of the organization's gaming I | No R through 5 in column (d) rine line 1, column d, and rion operates gaming activities in each ricenses revoked, suspe | Yes% No dine 7 | No | () Yes No |
| Direct Expenses | 2 3 4 5 6 7 8 Eis is is if | Cash prizes Noncash prizes Rent/facility costs Other direct expenses Volunteer labor Direct expense summary. Add lines 2 Net gaming income summary. Comb nter the state(s) in which the organizate the organization licensed to operate g "No," explain: | No through 5 in column (d) ine line 1, column d, and ion operates gaming act jaming activities in each icenses revoked, suspe | Yes% No I line 7 | No | Yes No |

Schedule G (Form 990 or 990-EZ) 2010

| Sched | ule G (Form 990 or 990-EZ) 2010 |
|-------|--|
| 11 | Does the organization operate gaming activities with nonmembers? |
| 12 | Is the organization a grantor, beneficiary or trustee of a trust or a member of a partnership or other entity |
| | formed to administer charitable gaming? |
| 13 | Indicate the percentage of gaming activity operated in: |
| а | The organization's facility |
| b | An outside facility |
| 14 | Enter the name and address of the person who prepares the organization's gaming/special events books and records: |
| | Name ▶ |
| | Address > |
| 15 a | Does the organization have a contract with a third party from whom the organization receives gaming |
| _ | revenue? |
| В | amount of gaming revenue retained by the third party > \$ and the |
| c | If "Yes," enter name and address of the third party: |
| • | Tes, one hame and address of the third party. |
| | Name ▶ |
| | Address ► |
| 16 | Gaming manager information: |
| | Name ► |
| | Gaming manager compensation ▶ \$ |
| | |
| | Description of services provided ▶ |
| | |
| | Director/officer Employee Independent contractor |
| 17 | Mandatory distributions: |
| а | Is the organization required under state law to make charitable distributions from the gaming proceeds to |
| | retain the state gaming license? |
| b | Enter the amount of distributions required under state law to be distributed to other exempt organizations |
| | or spent in the organization's own exempt activities during the tax year ▶ \$ |
| Part | |
| | columns (iii) and (v), and Part III, lines 9, 9b, 10b, 15b, 15c, 16, and 17b, as applicable. Also complete this part to provide any additional information (see instructions). |
| | |
| | |
| | |

Schedule G (Form 990 or 990-EZ) 2010

SCHEDULE H (Form 990)

Hospitals

OMB No. 1545-0047

Open to Public Inspection:

▶ Complete If the organization answered "Yes" to Form 990, Part IV, question 20. ▶ Attach to Form 990. ▶ See separate instructions.

Department of the Treasury Internal Revenue Service Name of the organization

FRANKLIN SQUARE HOSPITAL CENTER INC.

Employer identification number 52-0608007

Financial Assistance and Certain Other Community Benefits at Cost Yes No Х 1a 1a Did the organization have a financial assistance policy during the tax year? If "No," skip to question 6a . . X If "Yes." was it a written policy?...... 1b If the organization had multiple hospital facilities, indicate which of the following best describes application of the financial assistance policy to its various hospital facilities during the tax year. Applied uniformly to all hospital facilities Applied uniformly to most hospital facilities Generally tailored to individual hospital facilities Answer the following based on the financial assistance eligibility criteria that applied to the largest number of the organization's patients during the tax year. Did the organization use Federal Poverty Guidelines (FPG) to determine eligibility for providing free care to low income individuals? If "Yes," indicate which of the following was the FPG family income limit for eligibility for free care: X 3a X 100% 150% 200% Other b Did the organization use FPG to determine eligibility for providing discounted care to low income individuals? If "Yes," indicate which of the following was the family income limit for eligibility for discounted care: X 3b 300% 350% X 400% Other c If the organization did not use FPG to determine eligibility, describe in Part VI the income based criteria for determining eligibility for free or discounted care. Include in the description whether the organization used an asset test or other threshold, regardless of income, to determine eligibility for free or discounted care. Did the organization's financial assistance policy that applied to the largest number of its patients during the tax year provide for free or discounted care to the "medically indigent"? X X 5a 5a Did the organization budget amounts for free or discounted care provided under its financial assistance policy during the tax year? 5b c If "Yes" to line 5b, as a result of budget considerations, was the organization unable to provide free or discounted X X 6a Did the organization prepare a community benefit report during the tax year? 6a Х 6b Complete the following table using the worksheets provided in the Schedule H instructions. Do not submit these worksheets with the Schedule H. Financial Assistance and Certain Other Community Benefits at Cost (b) Persons served (c) Total community benefit expense (d) Direct offsetting (e) Net community benefit expense (f) Percent of total Financial Assistance and (a) Number of activities or Means-Tested Government (optional) (optional) expense **Programs** Financial Assistance at cost 8,367,249 0 8,367,249 2.01 (from Worksheets 1 and 2) . . . Unreimbursed Medicaid (from 0 0 0 0.00 Worksheet 3, column a) Unreimbursed costs - other means tested government programs (from 0 0 0 0.00 Worksheet 3, column b) Total Financial Assistance and Means-Tested Government 8,367,249 0 Programs 8,367,249 2.01 Other Benefits Community health improvement services and community benefit 2,125,443 46,931 2,078,512 .50 operations (from Worksheet 4) Health professions education 15,143,864 n 15,143,864 3.63 (from Worksheet 5) Subsidized health services (from 17,499,067. 12,997,752 4,501,315 1.08 Worksheet 6) 1,434. 0.00 1,434. 0 Research (from Worksheet 7) . . Cash and in-kind contributions to community groups (from Worksheet 8) 261,638. 0 261,638 .06 21,986,763.

For Paperwork Reduction Act Notice, see the instructions for Form 990.

Schedule H (Form 990) 2010

30,354,012.

Total. Other Benefits

Total. Add lines 7d and 7j . .

35,031,446.

43,398,695.

13,044,683

13,044,683.

5.27

7.28

Community Building Activities Complete this table if the organization conducted any community building activities during the tax year, and describe in Part VI how its community building activities promoted the health of the communities it serves.

| | (a) Number of activities or programs (optional) | (b) Persons served (optional) | (c) Total community building expense | (d) Direct offsetting revenue | (e) Net community building expense | (f) Percent of total expense |
|---|---|-------------------------------------|---|-------------------------------|------------------------------------|------------------------------|
| 1 Physical improvements and housing | | | | | | |
| 2 Economic development | | | | | | |
| 3 Community support | | | 114,216. | 0. | 114,216. | .03 |
| 4 Environmental improvements | | | | | | |
| 5 Leadership development and training for community members | | | 2,221. | 0. | 2,221. | |
| 6 Coalition building | | | | | | |
| 7 Community health improvement advocacy | | | 47,834. | 0. | 47,834. | .01 |
| 8 Workforce development | | | | | | |
| 9 Other | | | | | | |
| 10 Total | | | 164,271. | 0. | 164,271. | .04 |

| 9 011161 | | | | | | | | 1 | | |
|------------|----------------------|---------------|--------------|---|----------------------------------|-------------|---------------------------------------|--------------|--------|-----------------|
| 10 Total | Page 1 | | | 164,271. | | 0. | 164,271. | | | .04 |
| Part ill | Bad Debt, Me | dicare, & | Collectio | n Practices | | | | | | |
| | | | | | | | | | | |
| Section A. | Bad Debt Expense | | | | | | <u>-</u> | | Yes | No |
| 1 Does | the organization | report bac | d debt ex | xpense in accordance | with Healthcare F | inancial M | lanagement | | | |
| Assoc | ciation Statement N | o. 15? | | xpense in accordancebt expense (at cost) | | | | 1 | X | |
| 2 Enter | the amount of the | organizatio | n's bad de | bt expense (at cost) | | 11 | 1,791,844. | | | |
| 3 Enter | the estimated amo | unt of the o | rganizatio | n's bad debt expense (at | cost) attributable | | | | | |
| to pat | ients eligible under | the organiz | zation's fin | ancial assistance policy | | B | 0. | | | |
| | | | | the organization's fina | | | | | | |
| expen | se. In addition, de | escribe the | costing m | nethodology used in de | termining the amou | unts report | ed on lines | | | |
| 2 and | 3, and rationale fo | r including a | a portion o | f bad debt amounts in c | ommunity benefit. | | | | | |
| Section B. | Medicare | | | | | | | | | |
| 5 Enter | total revenue rece | ived from M | ledicare (i | ncluding DSH and IME) | | j | 0. | | | |
| 6 Enter | Medicare allowable | e costs of c | are relatin | g to payments on line 5 | 6 | l III | 0. | | | |
| 7 Subtra | act line 6 from line | 5. This is th | ne surplus | (or shortfall) | | ' <u> </u> | 0. | | | |
| 8 Descr | ibe in Part VI the e | xtent to wh | nich any s | hortfall reported in line | 7 should be treated | as commu | nity benefit. | | | |
| Also | describe in Part VI | the costing | methodo | logy or source used to | determine the amo | unt reporte | d on line 6. | | | |
| Check | the box that desci | | | | | | 8 | | | |
| | Cost accounting sy | stem 📑 | X Cost t | o charge ratio 🔲 🤇 | Other | | 45 | | | |
| | Collection Practices | | | | | | | | | |
| 9a Does | the organization ha | ave a writte | n debt coll | ection policy during the | tax year? | | [] | 9a | X | |
| | - | | | d to the largest number of its | | | , | | | |
| | | | | wn to qualify for financial assists | nce? Describe in Part VI | | | 9b | Х | |
| Part IV | Management (| Companie | s and Jo | int Ventures | | | | , | | |
| | (a) Name of entity | | (b) | Description of primary activity of entity | (c) Organizati profit % or st | | Officers, directors, trustees, or key | | Physic | cians' stock |
| | | | | activity of entity | ownership | | mployees' profit % | | nersh | |
| | | | | | | or | stock ownership % | | | |
| | | | | | | | | - | | |
| 2 | | | | | | | | | | |
| 3 | | | | | | | | \vdash | | |
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| Part V Facility Information | | | | | | | | | |
|---|-------------------|----------------------------|---------------------|-------------------|--------------------------|-------------------|-------------|----------|--|
| Section A. Hospital Facilities | _ | 0 | | | | יד | m | m | |
| | Licensed hospital | General medical & surgical | Children's hospital | Teaching hospital | Critical access hospital | Research facility | ER-24 hours | ER-other | |
| (list in order of size, measured by total revenue per facility, | Sed. | 38 | ren; | hing | al ac | arch | 4 ho | her | |
| from largest to smallest) | hos | med. | <u>8</u> | hos | ces | ı fac | S | | |
| How many hospital facilities did the organization operate | pital | 8 | spita | pital | s ho | ij | | | |
| during the tax year? 1 | | S SU | - | | spite | | | | |
| * | | නුදු | | | <u> =</u> | | | | |
| Name and address | | _ | | | | | | | Other (describe) |
| 1 FRANKLIN SQUARE HOSPITAL CENTER | | | | | | | | | FAST TRACK ER |
| 9000 FRANKLIN SQUARE DRIVE | | | | | | | | | |
| BALTIMORE MD 21237-3901 | X | Х | Th. | X | | Х | Х | X | |
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| | lule H (Form 990) 2010 | | Page 4 |
|--------|---|----------|--|
| Pari | t V Facility Information (continued) | | |
| Se | ction B. Facility Policies and Practices | | |
| (Co | omplete a separate Section B for each of the hospital facilities listed in Part V, Section A) | | |
| | | | |
| Name | e of Hospital Facility: FRANKLIN SQUARE HOSPITAL CENTER | | |
| | No. 1. All States of the Control of | | |
| Line | Number of Hospital Facility (from Schedule H, Part V, Section A): 1 | | Yes No |
| Con | nmunity Health Needs Assessment (Lines 1 through 7 are optional for 2010) | | 165 110 |
| 1 | During the tax year or any prior tax year, did the hospital facility conduct a community health needs | | SHOW HAVE AND DESCRIPTION OF THE PARTY OF TH |
| | assessment (Needs Assessment)? If "No," skip to line 8. | 1 | |
| | If "Yes," indicate what the Needs Assessment describes (check all that apply): | | |
| а | A definition of the community served by the hospital facility | | |
| b | Demographics of the community | | |
| C | | | |
| | health needs of the community | | |
| d | | · 320 | |
| 9 | | | |
| f | Primary and chronic disease needs and other health issues of uninsured persons, low-income persons, and minority groups | | |
| g | | | |
| | community health needs | | |
| h | | | |
| i | Information gaps that limit the hospital facility's ability to assess all of the community's health needs | | |
| j | Other (describe in Part VI) | | |
| 2 | Indicate the tax year the hospital facility last conducted a Needs Assessment: 20 | | |
| 3 | In conducting its most recent Needs Assessment, did the hospital facility take into account input from | | |
| | persons who represent the community served by the hospital facility? If "Yes," describe in Part VI how the | | |
| | hospital facility took into account input from persons who represent the community, and identify the persons | | 1111 |
| 4 | the hospital facility consulted | 3 | \$-0.0 |
| • | list the other hospital facilities in Part VI. | 4 | |
| 5 | Did the hospital facility make its Needs Assessment widely available to the public? | 5 | |
| _ | If "Yes," indicate how the Needs Assessment was made widely available (check all that apply): | 1 | |
| а | Hospital facility's website | | |
| b | Available upon request from the hospital facility | | |
| C | Other (describe in Part VI) | | |
| 6 | If the hospital facility addressed needs identified in its most recently conducted Needs Assessment, indicate | | |
| | how (check all that apply): | | |
| a | Adoption of an implementation strategy to address the health needs of the hospital facility's community | | |
| b | Execution of the implementation strategy | | |
| c d | Participation in the development of a community-wide community benefit plan Participation in the execution of a community-wide community benefit plan | | |
| e | Inclusion of a community benefit section in operational plans | | |
| f | Adoption of a budget for provision of services that address the needs identified in the Needs Assessment | | |
| g | B 1 11 11 11 11 11 11 11 11 11 11 11 11 | Tenta | |
| h | | | |
| i | Other (describe in Part VI) | 87.8 | |
| 7 | Did the hospital facility address all of the needs identified in its most recently conducted Needs Assessment? | | |
| | If "No," explain in Part VI which needs it has not addressed and the reasons why it has not addressed such | | |
| Ft. | needs | 7 | ALCOHOL: BULLE |
| rina | ncial Assistance Policy | | |
| 8 | Did the hospital facility have in place during the tax year a written financial assistance policy that: Explained eligibility criteria for financial assistance, and whether such assistance includes free or discounted | 2333 - J | (A) |
| 0 | care? | 8 | |
| 9 | Used federal poverty guidelines (FPG) to determine eligibility for providing free care to low income | Ī | |

| Part | V Facility Information (continued) FRANKLIN SQUARE HOSPITAL CENTER | | | <u> </u> |
|--------|---|----------|--|------------|
| | | • | Yes | No |
| 10 | Used FPG to determine eligibility for providing discounted care to low income individuals? | 10 | | |
| | If "Yes," indicate the FPG family income limit for eligibility for discounted care: | 256 | 13060 | |
| 11 | Explained the basis for calculating amounts charged to patients? | 11 | | |
| | If "Yes," indicate the factors used in determining such amounts (check all that apply): | 湯道 | | |
| а | Income level | | | |
| b | Asset level | | | |
| С | Medical indigency | No. | | |
| d | Insurance status | | | |
| • | Uninsured discount | | NO. | |
| f | Medicaid/Medicare | | | |
| g | State regulation | | | |
| h | Other (describe in Part VI) | | | |
| 12 | Explained the method for applying for financial assistance? | 12 | | |
| 13 | Included measures to publicize the policy within the community served by the hospital facility? | 13 | | |
| | If "Yes," indicate how the hospital facility publicized the policy (check all that apply): | | 58 | |
| а | The policy was posted on the hospital facility's website | | | |
| b | The policy was attached to billing invoices | | | |
| С | The policy was posted in the hospital facility's emergency rooms or waiting rooms | | | |
| d | The policy was posted in the hospital facility's admissions offices | | | |
| е | The policy was provided, in writing, to patients on admission to the hospital facility | | | |
| f | The policy was available on request | | | |
| g | Other (describe in Part VI) | | | |
| Billin | g and Collections | 13 36 63 | No. of Concession, | [-[1-10-0] |
| 14 | Did the hospital facility have in place during the tax year a separate billing and collections policy, or a written | | T | |
| | financial assistance policy that explained actions the hospital facility may take upon non-payment? | 14 | | |
| 15 | Check all of the following collection actions against a patient that were permitted under the hospital facility's | | | |
| | p <u>olic</u> ies at any time during the tax year: | | | |
| а | Reporting to credit agency | | | |
| b | Lawsuits | | | |
| C | Liens on residences | | | |
| d | Body attachments | | | |
| е | Other actions (describe in Part VI) | | | |
| 16 | Did the hospital facility engage in or authorize a third party to perform any of the following collection actions | | | |
| | during the tax year? | 16 | | |
| | If "Yes," check all collection actions in which the hospital facility or a third party engaged (check all that | Tay I | | |
| | apply): | | | |
| а | Reporting to credit agency | ELOW- | | |
| b | Lawsuits | | | |
| С | Liens on residences | | | |
| d | Body attachments | | | |
| е | Other actions (describe in Part VI) | | La L | |
| 17 | Indicate which actions the hospital facility took before initiating any of the collection actions checked in line | | | |
| | 16 (check all that apply): | 15 | | |
| а | Notified patients of the financial assistance policy on admission | | | |
| b | Notified patients of the financial assistance policy prior to discharge | | 0.405 | |
| С | Notified patients of the financial assistance policy in communications with the patients regarding the | | | |
| | patients' bills | 200 | | |
| d | Documented its determination of whether a patient who applied for financial assistance under the | | | |
| | financial assistance policy qualified for financial assistance | | | |
| 8 | Other (describe in Part VI) | | | |

| Part ' | Facility Information (continued) FRANKLIN SQUARE HOSPITAL CENTER | | 38 | |
|-------------|---|-----|------|------|
| Polic | y Relating to Emergency Medical Care | | | |
| | | 700 | Yes | No |
| 18 | Did the hospital facility have in place during the tax year a written policy relating to emergency medical care that requires the hospital facility to provide, without discrimination, care for emergency medical conditions to individuals regardless of their eligibility under the hospital facility's financial assistance policy? | 18 | | |
| a b c | If "No," indicate the reasons why (check all that apply): The hospital facility did not provide care for any emergency medical conditions The hospital facility did not have a policy relating to emergency medical care The hospital facility limited who was eligible to receive care for emergency medical conditions (describe in Part VI) | | | |
| d | Other (describe in Part VI) | | | |
| Char | ges for Medical Care | | | 11 2 |
| 19 | Indicate how the hospital facility determined the amounts billed to individuals who did not have insurance covering emergency or other medically necessary care (check all that apply): | | | |
| а | The hospital facility used the lowest negotiated commercial insurance rate for those services at the hospital facility | | K. | |
| b | The hospital facility used the average of the three lowest negotiated commercial insurance rates for those services at the hospital facility | | | |
| c d | The hospital facility used the Medicare rate for those services Other (describe in Part VI) | | × | |
| 20 | Did the hospital facility charge any of its patients who were eligible for assistance under the hospital facility's financial assistance policy, and to whom the hospital facility provided emergency or other medically necessary services, more than the amounts generally billed to individuals who had insurance covering such care? | 20 | | |
| 21 | If "Yes," explain in Part VI. Did the hospital facility charge any of its patients an amount equal to the gross charge for any service provided to that patient? | 21 | - Ba | |
| | If "Yes," explain in Part VI. | | - | |

| P |
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| , or Similarly Recognized as a Hospital Facility st to smallest) |
| he tax year? |
| Type of Facility (describe) |
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Schedule H (Form 990) 2010 Page **8**

Part VI Supplemental Information

Complete this part to provide the following information.

1 Required descriptions. Provide the descriptions required for Part I, lines 3c, 6a, and 7; Part II; Part III, lines 4, 8, and 9b; and Part V, Section B, lines 1j, 3, 4, 5c, 6i, 7, 11h, 13g, 15e, 16e, 17e, 18d, 19d, 20, and 21.

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- 6 Affiliated health care system. If the organization is part of an affiliated health care system, describe the respective roles of the organization and its affiliates in promoting the health of the communities served.
- 7 State filing of community benefit report. If applicable, identify all states with which the organization, or a related organization, files a community benefit report.

| PART I, LINE 7A |
|---|
| |
| MARYLAND'S REGULATORY SYSTEM CREATES A UNIQUE PROCESS FOR HOSPITAL |
| PAYMENT THAT DIFFERS FROM THE REST OF THE NATION. THE HEALTH SERVICES |
| COST REVIEW COMMISSION (HSCRC), DETERMINES PAYMENT THROUGH A RATE-SETTING |
| PROCESS AND ALL PAYORS, INCLUDING GOVERNMENTAL PAYORS, PAY THE SAME |
| AMOUNT FOR THE SAME SERVICES DELIVERED AT THE SAME HOSPITAL. MARYLAND'S |
| UNIQUE ALL-PAYOR SYSTEM INCLUDES A METHOD FOR REFERENCING UNCOMPENSATED |
| CARE IN EACH PAYORS' RATES, WHICH DOES NOT ENABLE MARYLAND HOSPITALS TO |
| BREAKOUT ANY OFFSETTING REVENUE RELATED TO UNCOMPENSATED CARE. |
| |
| UNREIMBURSED MEDICAID |
| PART I, LINE 7B |
| |
| MARYLAND'S REGULATORY SYSTEM CREATES A UNIQUE PROCESS FOR HOSPITAL |
| PAYMENT THAT DIFFERS FROM THE REST OF THE NATION. THE HEALTH SERVICES |
| COST REVIEW COMMISSION (HSCRC), DETERMINES PAYMENT THROUGH A RATE-SETTING |

Schedule H (Form 990) 2010

Part VI Supplemental Information

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| PROCESS AND ALL PATORS, INCLUDING GOVERNMENTAL PATORS, PAT THE SAME |
|---|
| AMOUNT FOR THE SAME SERVICES DELIVERED AT THE SAME HOSPITAL. MARYLAND'S |
| UNIQUE ALL-PAYOR SYSTEM INCLUDES A METHOD FOR REFERENCING UNCOMPENSATED |
| CARE IN EACH PAYORS' RATES, WHICH DOES NOT ENABLE MARYLAND HOSPITALS TO |
| BREAKOUT ANY OFFSETTING REVENUE RELATED TO UNCOMPENSATED CARE. COMMUNITY |
| BENEFIT EXPENSES ARE EQUAL TO MEDICAID REVENUES IN MARYLAND, AS SUCH, THE |
| NET EFFECT IS ZERO. THE EXCEPTION TO THIS IS THE IMPACT ON THE HOSPITAL |
| OF ITS SHARE OF THE MEDICAID ASSESSMENT. IN RECENT YEARS, THE STATE OF |
| MARYLAND HAS CLOSED FISCAL GAPS IN THE STATE MEDICAID BUDGET BY ASSESSING |
| HOSPITALS THROUGH THE RATE-SETTING SYSTEM. |
| |
| HEALTH PROFESSIONS EDUCATION |
| PART I, LINE 7F |
| |
| MARYLAND'S REGULATORY SYSTEM CREATES A UNIQUE PROCESS FOR HOSPITAL |
| PAYMENT THAT DIFFERS FROM THE REST OF THE NATION. THE HEALTH SERVICES |
| COST REVIEW COMMISSION (HSCRC), DETERMINES PAYMENT THROUGH A RATE-SETTING |
| PROCESS AND ALL PAYORS, INCLUDING GOVERNMENTAL PAYORS, PAY THE SAME |

Schedule H (Form 990) 2010 Page 8

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| AMOUNT FOR THE SAME SERVICES DELIVERED AT THE SAME HOSPITAL. MARYLAND'S |
|---|
| UNIQUE ALL-PAYOR SYSTEM INCLUDES A METHOD FOR REFERENCING UNCOMPENSATED |
| CARE IN EACH PAYORS' RATES, WHICH DOES NOT ENABLE MARYLAND HOSPITALS TO |
| BREAKOUT ANY OFFSETTING REVENUE RELATED TO UNCOMPENSATED CARE. |
| |
| PERCENT OF TOTAL EXPENSE |
| PART I, LINE 7, COLUMN(F) |
| |
| BAD DEBT EXPENSE OF \$18,153,399 HAS BEEN REMOVED FROM TOTAL EXPENSE TO |
| CALCULATE THE PERCENTAGES IN COLUMN (F). |
| |
| BAD DEBT |
| PART III, LINE 4 |
| |
| MEDSTAR HEALTH AND ITS AFFILIATED ORGANIZATIONS REPORT BAD DEBT |
| EXPENSE IN ACCORDANCE WITH GENERALLY ACCEPTED ACCOUNTING PRINCIPLES |
| (GAAP) AND HFMA 15. AMOUNTS THAT ARE NOT EXPECTED TO BE COLLECTED, |
| FOR PATIENTS QUALIFYING UNDER MEDSTAR HEALTH'S FINANCIAL ASSISTANCE |
| |

Schedule H (Form 990) 2010

Schedule H (Form 990) 2010 Page 8

Part VI Supplemental Information

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- 7 State filing of community benefit report. If applicable, identify all states with which the organization, or a related organization, files a community benefit report.

| POLICY, ARE WRITTEN OFF TO CHARITY CARE AND REPORTED AS A REDUCTION |
|---|
| TO REVENUE. BAD DEBT EXPENSE RESULTS FROM MANAGEMENT'S INABILITY TO |
| COLLECT REVENUES THAT MEET THE GAAP CRITERIA FOR REVENUE RECOGNITION. |
| BAD DEBT REPRESENTS AN OPERATING EXPENSE AND IS REFLECTED AS A |
| SEPARATE LINE ITEM ON THE ORGANIZATION'S STATEMENT OF OPERATIONS. |
| HOWEVER, MEDSTAR AND ITS AFFILIATED ENTITIES DO NOT MAKE A |
| DETERMINATION AS TO WHETHER SELF PAY AMOUNTS ARE COLLECTIBLE IN |
| DETERMINING REVENUE RECOGNITION. RESERVE MODELS, WHICH HAVE BEEN |
| DEVELOPED BASED ON HISTORICAL COLLECTION RESULTS AND WHICH ARE |
| ADJUSTED PERIODICALLY BASED ON ACTUAL COLLECTIONS EXPERIENCE, ARE |
| USED TO ESTIMATE UNCOLLECTIBLE AMOUNTS ACROSS ALL PAYORS INCLUDING |
| SELF PAY. BAD DEBT DETERMINATIONS ARE MADE ONLY AFTER SUFFICIENT |
| EVIDENCE IS OBTAINED TO SUPPORT THAT AN AMOUNT IS NOT COLLECTIBLE. |
| |
| MEDICARE |
| |
| |
| |

Part VI Supplemental Information

Complete this part to provide the following information.

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- 7 State filing of community benefit report. If applicable, identify all states with which the organization, or a related organization, files a community benefit report.

| PART III, LINE 8 |
|--|
| |
| MARYLAND'S REGULATORY SYSTEM CREATES A UNIQUE PROCESS FOR HOSPITAL |
| PAYMENT THAT DIFFERS FROM THE REST OF THE NATION. THE HEALTH |
| SERVICES COST REVIEW COMMISSION (HSCRC) DETERMINES PAYMENT THROUGH A |
| RATE-SETTING PROCESS AND ALL PAYORS, INCLUDING GOVERNMENTAL PAYORS, |
| PAY THE SAME AMOUNT FOR THE SAME SERVICES DELIVERED AT THE SAME |
| HOSPITAL. MARYLAND'S UNIQUE ALL-PAYOR SYSTEM INCLUDES A METHOD FOR |
| REFERENCING UNCOMPENSATED CARE IN EACH PAYORS' RATES, WHICH DOES NOT |
| ENABLE MARYLAND HOSPITALS TO BREAKOUT ANY OFFSETTING REVENUE RELATED |
| TO UNCOMPENSATED CARE. AS SUCH, THE NET EFFECT FOR MEDICARE EXPENSES AND |
| REVENUES IN MARYLAND IS ZERO. |
| |
| NEEDS ASSESSMENT |
| PART VI, LINE 2 |
| |
| AS A COMMUNITY PARTNER, MEDSTAR FRANKLIN SQUARE MEDICAL CENTER (MFSMC) |
| WORKS COLLABORATIVELY WITH LOCAL PARTNERS TO IDENTIFY KEY HEALTH NEEDS. |

Part VI Supplemental Information

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| PARTNERS INCLUDE, BUT ARE NOT LIMITED TO: THE BALTIMORE COUNTY DEPARTMENT |
|---|
| OF HEALTH, NOT-FOR-PROFIT AND SOCIAL SERVICE AGENCIES, SCHOOLS AND |
| UNIVERSITIES, FAITH BASED ORGANIZATIONS AND COMMUNITY BASED COALITIONS. |
| LOCAL, STATE AND NATIONAL HEALTH GOALS ARE ALSO USED TO ASSESS THE NEEDS |
| OF THE COMMUNITY. IN ADDITION, HOSPITAL SERVICE UTILIZATION PATTERNS, |
| SUCH AS THE CAUSES OF EMERGENCY ROOM VISITS AND INPATIENT ADMISSIONS HELP |
| DETERMINE THE HEALTH NEEDS OF THE COMMUNITY. |
| |
| THE HOSPITAL'S MOST RECENT COMMUNITY HEALTH ASSESSMENT WAS CONDUCTED IN |
| 2007-2008. MFSMC LED AND FINANCIALLY SUPPORTED THE ASSESSMENT, WHICH |
| FOCUSED ON THE SOUTHEASTERN PORTION OF BALTIMORE COUNTY. THE PURPOSE OF |
| THE PROJECT WAS THREEFOLD: (1) TO ASSESS THE CURRENT HEALTH AND |
| WELL-BEING OF SOUTHEAST BALTIMORE RESIDENTS; (2) TO IDENTIFY |
| DISCREPANCIES IN SERVICE NEEDS AND OUTCOMES AMONG AREA RESIDENTS; AND (3) |
| TO DEVISE A STRATEGIC PLAN FOR CORRECTING IDENTIFIED DISCREPANCIES. IN |
| APRIL 2008, MFSMC PUBLISHED AN ACTION PLAN FOR DEVELOPING COORDINATED AND |
| COLLABORATIVE EFFORTS AND INVESTING IN ECONOMIC AND SOCIAL RESOURCES IN |
| WAYS THAT IMPROVE THE HEALTH AND WELL-BEING FOR ALL OF SOUTHEASTERN |

Schedule H (Form 990) 2010

Page 8

Part VI Supplemental Information

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- 7 State filing of community benefit report. If applicable, identify all states with which the organization, or a related organization, files a community benefit report.

| BALTIMORE COUNTY'S RESIDENTS. RESOURCES WHICH ARE CURRENTLY AVAILABLE TO |
|--|
| MBET THE ACTION PLAN WERE IDENTIFIED IN FY2009 THROUGH A COLLABORATIVE |
| EFFORT AMONG PROFESSIONAL NETWORKS, COUNTY AGENCIES AND COMMUNITY |
| ORGANIZATIONS. IN FY2010, BEST PRACTICES AND FUNDING SOURCES FOR ACTION |
| ITEMS WERE ASSESSED. IN FY2011 THE HOSPITAL AND ITS NETWORK PARTNERS |
| COMPLETED SOME INITIATIVES AND CONTINUE TO DEVELOP OTHER PROGRAMS. |
| |
| AS A PROUD MEMBER OF MEDSTAR HEALTH, REPRESENTATIVES FROM MFSMC ALSO |
| PARTICIPATE IN THE MEDSTAR HEALTH COMMUNITY BENEFIT WORKGROUP. THE |
| WORKGROUP IS COMPRISED OF COMMUNITY HEALTH PROFESSIONALS WHO REPRESENT |
| ALL NINE MEDSTAR HOSPITALS. THE TEAM ANALYZES LOCAL AND REGIONAL |
| COMMUNITY HEALTH DATA, ESTABLISHES SYSTEM-WIDE COMMUNITY HEALTH |
| PROGRAMMING PERFORMANCE AND EVALUATION MEASURES AND SHARES BEST |
| PRACTICES. |
| |
| |
| |
| |
| |

Part VI Supplemental Information

Complete this part to provide the following information.

- 1 Required descriptions. Provide the descriptions required for Part I, lines 3c, 6a, and 7; Part II; Part III, lines 4, 8, and 9b; and Part V, Section B, lines 1j, 3, 4, 5c, 6i, 7, 11h, 13g, 15e, 16e, 17e, 18d, 19d, 20, and 21.
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| PATIENT EDUCATION OF ELIGIBILITY FOR ASSISTANCE |
|---|
| PART VI, LINE 3 |
| |
| AS ONE OF THE REGION'S LEADING NOT-FOR-PROFIT HEALTHCARE SYSTEMS, MEDSTAR |
| HEALTH IS COMMITTED TO ENSURING THAT UNINSURED PATIENTS WITHIN THE |
| COMMUNITIES WE SERVE WHO LACK FINANCIAL RESOURCES HAVE ACCESS TO |
| NECESSARY HOSPITAL SERVICES. MEDSTAR HEALTH AND ITS HEALTHCARE |
| FACILITIES WILL: |
| |
| " TREAT ALL PATIENTS EQUITABLY, WITH DIGNITY, WITH RESPECT AND WITH |
| COMPASSION. |
| " SERVE THE EMERGENCY HEALTH CARE NEEDS OF EVERYONE WHO PRESENTS AT |
| OUR FACILITIES REGARDLESS OF A PATIENT'S ABILITY TO PAY FOR CARE. |
| " ASSIST THOSE PATIENTS WHO ARE ADMITTED THROUGH OUR ADMISSIONS |
| PROCESS FOR NON-URGENT, MEDICALLY NECESSARY CARE WHO CANNOT PAY FOR PART |
| OR ALL OF THE CARE THEY RECEIVE. |
| " BALANCE NEEDED FINANCIAL ASSISTANCE FOR SOME PATIENTS WITH BROADER |
| FISCAL RESPONSIBILITIES IN ORDER TO KEEP ITS HOSPITALS' DOORS OPEN FOR |

Part VI Supplemental Information

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| ALL WHO MAY NEED CARE IN THE COMMUNITY. |
|---|
| |
| IN MEETING ITS COMMITMENTS, MEDSTAR HEALTH'S FACILITIES WILL WORK WITH |
| THEIR UNINSURED PATIENTS TO GAIN AN UNDERSTANDING OF EACH PATIENT'S |
| FINANCIAL RESOURCES PRIOR TO ADMISSION (FOR SCHEDULED SERVICES) OR PRIOR |
| TO BILLING (FOR EMERGENCY SERVICES). BASED ON THIS INFORMATION AND |
| PATIENT ELIGIBILITY, MEDSTAR HEALTH'S FACILITIES WILL ASSIST UNINSURED |
| PATIENTS WHO RESIDE WITHIN THE COMMUNITIES WE SERVE IN ONE OR MORE OF THE |
| FOLLOWING WAYS: |
| |
| " ASSIST WITH ENROLLMENT IN PUBLICLY-FUNDED ENTITLEMENT PROGRAMS |
| (E.G., MEDICAID). |
| " ASSIST WITH ENROLLMENT IN PUBLICLY-FUNDED PROGRAMS FOR THE |
| UNINSURED (E.G., D.C. HEALTHCARE ALLIANCE). |
| " ASSIST WITH CONSIDERATION OF FUNDING THAT MAY BE AVAILABLE FROM |
| OTHER CHARITABLE ORGANIZATIONS. |
| PROVIDE CHARITY CARE AND FINANCIAL ASSISTANCE ACCORDING TO |
| APPLICABLE GUIDELINES. |
| |

Part VI Supplemental Information

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- 1 Required descriptions. Provide the descriptions required for Part I, lines 3c, 6a, and 7; Part II; Part III, lines 4, 8, and 9b; and Part V, Section B, lines 1j, 3, 4, 5c, 6i, 7, 11h, 13g, 15e, 16e, 17e, 18d, 19d, 20, and 21.
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| PROVIDE FINANCIAL ASSISTANCE FOR PAYMENT OF FACILITY CHARGES USING |
|--|
| A SLIDING SCALE BASED ON PATIENT FAMILY INCOME AND FINANCIAL RESOURCES. |
| " OFFER PERIODIC PAYMENT PLANS TO ASSIST PATIENTS WITH FINANCING |
| THEIR HEALTHCARE SERVICES. |
| |
| EACH MEDSTAR HEALTH FACILITY (IN COOPERATION AND CONSULTATION WITH THE |
| FINANCE DIVISION OF MEDSTAR HEALTH) WILL SPECIFY THE COMMUNITIES IT |
| SERVES BASED ON THE GEOGRAPHIC AREAS IT HAS SERVED HISTORICALLY FOR THE |
| PURPOSE OF IMPLEMENTING THIS POLICY. EACH FACILITY WILL POST THE POLICY, |
| INCLUDING A DESCRIPTION OF THE APPLICABLE COMMUNITIES IT SERVES, IN EACH |
| MAJOR PATIENT REGISTRATION AREA AND IN ANY OTHER AREAS REQUIRED BY |
| APPLICABLE REGULATIONS, WILL COMMUNICATE THE INFORMATION TO PATIENTS AS |
| REQUIRED BY THIS POLICY AND APPLICABLE REGULATIONS AND WILL MAKE A COPY |
| OF THE POLICY AVAILABLE TO ALL PATIENTS. |
| |
| MEDSTAR HEALTH BELIEVES THAT ITS PATIENTS HAVE PERSONAL RESPONSIBILITIES |
| RELATED TO THE FINANCIAL ASPECTS OF THEIR HEALTHCARE NEEDS. THE CHARITY |
| CARE, FINANCIAL ASSISTANCE, AND PERIODIC PAYMENT PLANS AVAILABLE UNDER |

Part VI Supplemental Information

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| THIS POLICY WILL NOT BE AVAILABLE TO THOSE PATIENTS WHO FAIL TO FOLFILL |
|--|
| THEIR RESPONSIBILITIES. FOR PURPOSES OF THIS POLICY, PATIENT |
| RESPONSIBILITIES INCLUDE: |
| |
| " COMPLETING FINANCIAL DISCLOSURE FORMS NECESSARY TO EVALUATE THEIR |
| ELIGIBILITY FOR PUBLICLY-FUNDED HEALTHCARE PROGRAMS, CHARITY CARE |
| PROGRAMS, AND OTHER FORMS OF FINANCIAL ASSISTANCE. THESE DISCLOSURE |
| FORMS MUST BE COMPLETED ACCURATELY, TRUTHFULLY, AND TIMELY TO ALLOW |
| MEDSTAR HEALTH'S FACILITIES TO PROPERLY COUNSEL PATIENTS CONCERNING THE |
| AVAILABILITY OF FINANCIAL ASSISTANCE. |
| " WORKING WITH THE FACILITY'S FINANCIAL COUNSELORS AND OTHER |
| FINANCIAL SERVICES STAFF TO ENSURE THERE IS A COMPLETE UNDERSTANDING OF |
| THE PATIENT'S FINANCIAL SITUATION AND CONSTRAINTS. |
| " COMPLETING APPROPRIATE APPLICATIONS FOR PUBLICLY-FUNDED HEALTHCARE |
| PROGRAMS. THIS RESPONSIBILITY INCLUDES RESPONDING IN A TIMELY FASHION TO |
| REQUESTS FOR DOCUMENTATION TO SUPPORT ELIGIBILITY. |
| " MAKING APPLICABLE PAYMENTS FOR SERVICES IN A TIMELY FASHION, |
| INCLIDING ANY PAYMENTS MADE PURSUANT TO DEFERRED AND PERIODIC PAYMENT |

Part VI Supplemental Information

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| SCHEDULES. |
|--|
| PROVIDING UPDATED FINANCIAL INFORMATION TO THE FACILITY'S FINANCIAL |
| COUNSELORS ON A TIMELY BASIS AS THE PATIENT'S CIRCUMSTANCES MAY CHANGE. |
| |
| COMMUNITY INFORMATION |
| PART VI, LINE 4 |
| |
| GEOGRAPHIC: LOCATED IN THE ROSEDALE SECTION OF EASTERN BALTIMORE COUNTY, |
| MARYLAND, MEDSTAR FRANKLIN SQUARE MEDICAL CENTER'S SERVICE AREA INCLUDES |
| NEIGHBORHOODS IN EASTERN BALTIMORE CITY, SOUTHEASTERN BALTIMORE COUNTY |
| AND EXTENDING UP TO SOUTHERN HARFORD COUNTY, ADJACENT TO THE CHESAPEAKE |
| BAY. |
| |
| SIGNIFICANT DEMOGRAPHIC CHARACTERISTICS RELEVANT TO THE NEEDS THE |
| HOSPITAL SEEKS TO MEET: |
| THIS AREA HAS A LARGE BASE POPULATION OF APPROXIMATELY 503,072, AND IS |
| PROJECTED TO GROW BY 3.7% IN THE NEXT FIVE YEARS, TO ABOUT 521,728. THE |
| SERVICE AREA HAS BECOME A MUCH MORE DIVERSE COMMUNITY OVER THE PAST FEW |
| |

Part VI Supplemental Information

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| DECADES. IND AREA, PARTICULARLI EASIERN BALLIMORE CITT AND EASIERN |
|---|
| BALTIMORE COUNTY, CAN BE DESCRIBED AS BLUE-COLLAR, HIGH SCHOOL EDUCATED, |
| AND ECONOMICALLY DEPRESSED, WITH A DIVERSE POPULATION CONSISTING OF |
| CAUCASIANS (71.2%), AFRICAN-AMERICANS (20.5%), ASIAN/PACIFIC ISLANDERS |
| (2.6%), HISPANICS/LATINOS (3.2%), AND OTHERS (2.4%). FORTY-TWO PERCENT |
| OF THE POPULATION IS EITHER VERY YOUNG OR ELDERLY, WITH 24% OF RESIDENTS |
| UNDER THE AGE OF EIGHTEEN AND 18% OVER 65 YEARS OF AGE. POVERTY IS A |
| SIGNIFICANT PROBLEM IN EASTERN BALTIMORE COUNTY. STATISTICS SHOW THAT |
| 46% OF THE RESIDENTS ABOVE 24 YEARS OF AGE HAVE A HIGH SCHOOL OR LOWER |
| LEVEL OF EDUCATION. STATISTICS ALSO SHOW THAT THE MEDIAN HOUSEHOLD INCOME |
| IN THE ESSEX/MIDDLE RIVER/DUNDALK AREA OF APPROXIMATELY \$49,200 IS MUCH |
| LOWER THAN THE OVERALL COUNTY MEDIAN OF \$74,750. BASED ON HOSPITAL |
| UTILIZATION DATA, THE NUMBER OF INDIVIDUALS WHO ARE UNINSURED OR |
| UNDERINSURED IN THE HOSPITAL'S CATCHMENT AREA IS ESTIMATED TO BE 38% AND |
| GROWING. THIS IS A DIRECT RESULT OF THE DECLINE IN MANUFACTURING |
| INDUSTRIES IN THE REGION, WHICH ARE BEING REDUCED OR DECLARING BANKRUPTCY |
| (E.G., GENERAL MOTORS OLDSMOBILE ASSEMBLY PLANT AND BETHLEHEM STEEL |
| CORPORATION, BOTH OF WHOM WERE PREVIOUSLY MAJOR EMPLOYERS IN THE AREA). |

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| CURRENTLY, THE LARGEST EMPLOYER IN THE AREA IS THE HOSPITAL. THE |
|---|
| INCREASING NUMBER OF FAMILIES AND INDIVIDUALS WITH EITHER NO HEALTH |
| INSURANCE OR SEVERELY CURBED HEALTH INSURANCE REPRESENTS A SERIOUS |
| CONCERN FOR THE HEALTHCARE COMMUNITY AND GOVERNMENT AGENCIES. |
| |
| PROMOTION OF COMMUNITY HEALTH |
| PART VI, LINE 5 |
| |
| AS A COMMUNITY PARTNER, THE HOSPITAL ENGAGES IN A NUMBER OF COMMUNITY |
| BENEFIT ACTIVITIES TO IMPROVE AND PROMOTE THE HEALTH AND WELLBEING OF THE |
| COMMUNITY. FOR EXAMPLE, IN PARTNERSHIP WITH BALTIMORE COUNTY AND |
| HEALTHCARE FOR THE HOMELESS IN BALTIMORE CITY, MFSMC ESTABLISHED A NEW |
| PRIMARY CARE ACCESS POINT FOR HOMELESS PERSONS IN BALTIMORE COUNTY. THE |
| HOSPITAL PROVIDES THE PRIMARY HEALTHCARE STAFF, IN-KIND SUPPORT IN |
| TECHNICAL ASSISTANCE, INFORMATION TECHNOLOGY, FINANCE/BUDGET/BILLING, AND |
| PUBLIC RELATIONS AND MARKETING. MFSMC ALSO PROVIDES WRITE OFFS FOR LABS |
| AND SPECIALTY SERVICES. |
| |

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| ADDITIONALLI, MFSMC EVALUATES OVER 300 CHILDREN EACH YEAR WHO ARE |
|--|
| SUSPECTED OF BEING ABUSED. CHILDREN IN EASTERN BALTIMORE COUNTY ARE |
| ALMOST 50% MORE LIKELY AS CHILDREN IN THE REST OF THE COUNTY TO BE ABUSE |
| VICTIMS. IN RESPONSE TO THE HIGH INCIDENCE OF ABUSE, THE DEPARTMENT OF |
| PEDIATRICS DEVELOPED A COMPREHENSIVE APPROACH TO DIAGNOSE AND PREVENT |
| CHILD ABUSE. THE FRANKLIN SQUARE HOSPITAL CHILD PROTECTION TEAM (CPT) |
| BEGAN TO FUNCTION IN NOVEMBER, 2000. THE LEADERS OF THE CPT ARE A SOCIAL |
| WORKER COORDINATOR, THE MEDICAL DIRECTOR, AND ON-CALL SOCIAL WORK AND |
| MEDICAL STAFF. THE TEAM PROVIDES 24/7 COVERAGE TO THE HOSPITAL AND |
| EVALUATES ANY CHILD WHO IS SUSPECTED OF BEING PHYSICALLY OR SEXUALLY |
| ABUSED. THIS SERVICE HAS PROVEN TO BE A SIGNIFICANT CONTRIBUTION TO THE |
| COMMUNITY - IMPACTING THOUSANDS OF PARENTS AND CHILDREN. |
| |
| AFFILIATED HEALTH CARE SYSTEM |
| PART VI, LINE 6 |
| |
| AS A PROUD MEMBER OF MEDSTAR HEALTH, MEDSTAR FRANKLIN SQUARE MEDICAL |
| CENTER IS ABLE TO EXPAND ITS CAPACITY TO MEET THE NEEDS OF THE COMMUNITY |

Part VI Supplemental Information

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| BY PARTNERING WITH OTHER MEDSTAR HOSPITALS AND ASSOCIATED ENTITIES. |
|---|
| MEDSTAR HEALTH RESOURCES ASSIST THE HOSPITAL IN COMMUNITY HEALTH PLANNING |
| TO MEET THE NEEDS OF THE UNINSURED AND OTHER VULNERABLE POPULATIONS. |
| THROUGH ITS COMMUNITY HEALTH FUNCTION, MEDSTAR HEALTH PROVIDES MFSMC WITH |
| TECHNICAL SUPPORT TO ENHANCE COMMUNITY HEALTH PROGRAMMING AND EVALUATION. |
| MEDSTAR'S CORPORATE PHILANTHROPY DIVISION IDENTIFIES PUBLIC AND PRIVATE |
| FUNDING SOURCES TO ENSURE THE AVAILABILITY OF HIGH QUALITY HEALTH |
| SERVICES, REGARDLESS OF ABILITY TO PAY. |
| |
| STATE FILING OF COMMUNITY BENEFIT REPORT |
| PART VI, LINE 7 |
| |
| THE COMMUNITY BENEFIT REPORT FOR MEDSTAR FRANKLIN SQUARE MEDICAL CENTER |
| IS FILED IN THE STATE OF MARYLAND. |
| |
| |
| |
| |
| |

Department of the Treasury

Internal Revenue Service

Compensation Information

For certain Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

Complete if the organization answered "Yes" to Form 990, Part IV, line 23.

► Attach to Form 990. ► See separate instructions.

OMB No. 1545-0047

Inspection

Name of the organization FRANKLIN SQUARE HOSPITAL CENTER INC. Employer identification number 52-0608007

| Pari | Questions Regarding Compensation | | | |
|------|--|-------|-------------|-------------|
| | | | Yes | No |
| 1a | Check the appropriate box(es) if the organization provided any of the following to or for a person listed in Form | | | |
| | 990, Part VII, Section A, line 1a. Complete Part III to provide any relevant information regarding these items. | | | |
| | First-class or charter travel Housing allowance or residence for personal use | | | |
| | Travel for companions Payments for business use of personal residence | | | |
| | Tax indemnification and gross-up payments Health or social club dues or initiation fees | | | |
| | Discretionary spending account Personal services (e.g., maid, chauffeur, chef) | | | |
| b | If any of the boxes on line 1a are checked, did the organization follow a written policy regarding payment | | | |
| | or reimbursement or provision of all of the expenses described above? If "No," complete Part III to | BA2E | MAR | |
| 2 | explain | 1b | | |
| - | directors, trustees, and the CEO/Executive Director, regarding the items checked in line 1a? | 2 | | i |
| | directors, dusices, and the CEO/Executive Director, regarding the items checked in line 12? | 15059 | | |
| 3 | Indicate which, if any, of the following the organization uses to establish the compensation of the | | | |
| • | organization's CEO/Executive Director. Check all that apply. | | | |
| | X Compensation committee X Written employment contract | | | |
| | X Independent compensation consultant X Compensation survey or study | | | |
| | X Form 990 of other organizations X Approval by the board or compensation committee | 重置 | | |
| | | | | |
| 4 | During the year, did any person listed in Form 990, Part VII, Section A, line 1a, with respect to the filing organization or a related organization: | | | |
| а | Receive a severance payment or change-of-control payment from the organization or a related organization? | 4a | | х |
| b | Participate in, or receive payment from, a supplemental nonqualified retirement plan? | 4b | Х | |
| С | Participate in, or receive payment from, an equity-based compensation arrangement? | 4c | | X |
| | If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III. | | | |
| | | | | |
| | Only section 501(c)(3) and 501(c)(4) organizations must complete lines 5-9. | | | |
| 5 | For persons listed in Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any | | | |
| | compensation contingent on the revenues of: | | | 35053 |
| а | The organization? | 5a | | X |
| b | Any related organization? | 5b | 107-1170-11 | Х |
| | If "Yes" to line 5a or 5b, describe in Part III. | | | |
| 6 | For persons listed in Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any | | | |
| | compensation contingent on the net earnings of: | . Wal | | |
| а | | 6a | | X |
| b | Any related organization? | 6b | NUMBER | Х |
| _ | If "Yes" to line 6a or 6b, describe in Part III. | | | A MAZA |
| 7 | For persons listed in Form 990, Part VII, Section A, line 1a, did the organization provide any non-fixed | _ | | v |
| | payments not described in lines 5 and 6? If "Yes," describe in Part III | 7 | | X |
| 8 | Were any amounts reported in Form 990, Part VII, paid or accrued pursuant to a contract that was subject | | | |
| | to the initial contract exception described in Regulations section 53.4958-4(a)(3)? If "Yes," describe | | | v |
| | in Part III | 8 | | X |
| y | If "Yes" to line 8, did the organization also follow the rebuttable presumption procedure described in | | | |
| | Regulations section 53.4958-6(c)? | 9 | | |

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed

For each individual whose compensation must be reported in Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii). Do not list any individuals that are not listed on Form 990, Part VII.

Note. The sum of columns (B)(i)-(iii) must equal the applicable column (D) or column (E) amounts on Form 990, Part VII, line 1a.

| 0. 0. 0. 0. 0. 0. 0. 0. 0. 0. 0. 0. 0. 0 | | | (B) Breakdown of W | of W-2 and/or 1099-MISC compensation | compensation | (C) Retirement and | (D) Nontaxable | (E) Total of columns | (F) Compensation |
|--|----------------------|------------|---|--------------------------------------|---|---|----------------|---|------------------|
| THE SAMET (1) 1.180,163 1,354,791 590,146 1112,797 19,468 3,255,35 | (A) Name | | (I) Base compensation | | (iii) Other reportable compensation | other deferred compensation | benefits | (B)(I)-(D) | Form 990-EZ |
| THE A SAMET (III) 1,180,163 1,354,791 590,146 1127,797 19,466 3,257,735 (10 273,473 181,704 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 | | 8 | 0 | 0 | | 0. | 0 | 0 | 0. |
| NNE KIEBY (0) 273-473 81,704 0 0 0 4,882 360,00 NB OCTAVIANO (0) 351,176 53,252 0 0 4,064 13,932 422,41 NB OCTAVIANO (0) 351,176 51,823 0 0 5,754 22,241 487,05 CAM WATERIELD (0) 365,540 30,002 0 0 4,989 12,483 413,01 RE SMITH (0) 362,714 33,063 0 0 1,208 15,532 418,77 RE PLEISHER (0) 334,999 50,000 0 1,208 15,509 461,77 RU SCLANA (0) 333,583 153,691 0 0 16,873 19,171 381,121 NUL STRASSNER (0) 223,310 83,482 0 0 15,706 322,48 NUL STRASSNER (0) 6 577,942 482,393 0 0 15,706 322,48 NUL STRASSNER (0) 6 6 777,942 482,393 0 0 15,706 322,48 NUL STRASSNER (0) 6 6 777,942 482,393 0 0 15,706 15,706 322,48 NUL STRASSNER (0) 6 6 777,942 482,393 0 0 15,706 322,48 NUL STRASSNER (0) 6 6 777,942 482,393 0 0 15,706 322,48 NUL STRASSNER (0) 6 6 777,942 482,393 0 0 15,706 322,48 NUL STRASSNER (0) 6 777,942 482,393 0 0 15,706 15,706 322,48 NUL STRASSNER (0) 6 777,942 482,393 0 0 15,706 15,706 322,48 NUL STRASSNER (0) 6 777,942 482,393 0 0 15,706 322,48 NUL STRASSNER (0) 6 777,942 482,393 0 0 15,706 322,48 NUL STRASSNER (0) 6 777,942 482,393 0 0 15,706 322,48 NUL STRASSNER (0) 6 777,942 482,393 0 0 15,706 322,48 NUL STRASSNER (0) 6 777,942 482,393 0 0 15,706 322,48 NUL STRASSNER (0) 6 777,942 482,393 0 0 15,706 322,48 NUL STRASSNER (0) 6 777,942 482,393 0 0 15,706 322,48 NUL STRASSNER (0) 6 777,942 482,393 0 0 15,706 322,48 NUL STRASSNER (0) 6 777,942 482,393 0 0 15,706 322,48 NUL STRASSNER (0) 6 777,942 482,393 0 0 15,706 322,48 NUL STRASSNER (0) 6 777,942 482,393 0 0 15,706 322,48 NUL STRASSNER (0) 6 777,942 482,393 0 0 15,706 322,48 NUL STRASSNER (0) 6 777,942 482,393 0 0 15,706 322,48 NUL STRASSNER (0) 6 777,942 482,393 0 0 15,706 322,48 NUL STRASSNER (0) 6 777,942 482,793 0 0 15,706 322,48 NUL STRASSNER (0) 6 777,942 482,793 0 0 15,706 322,48 NUL STRASSNER (0) 6 777,942 482,793 0 0 15,706 322,48 NUL STRASSNER (0) 6 777,942 482,793 0 0 15,706 322,48 NUL STRASSNER (0) 6 777,942 482,793 0 0 15,706 322,48 NUL STRASSNER (0) 6 777,942 482,793 0 0 15,706 322,48 NUL STRASSNER (0) 777,942 482,793 0 0 | Ø | € | 1,180,163. | ,354,7 | | | 16 | ,257, | 0 |
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| ST. SMITH | | 8 | 71 | 3, | 0 | -: | l ⊸i | 72 | 0. |
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Partill Supplemental Information

Complete this part to provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 4c, 5a, 5b, 6a, 6b, 7, and 8. Also complete this part for any additional information.

RETIREMENT PLAN

SCHEDULE J, PART I, LINE 4B

KENNETH SAMET

KENNETH SAMET'S OTHER REPORTABLE COMPENSATION IN PART II, COLUMN (B)

(III) INCLUDES \$568,506 REPRESENTING MR. SAMET'S ACCRUED BENEFIT IN A

SUPPLEMENTAL RETIREMENT PLAN, WHICH WAS EARNED DURING THE PAST 22 YEARS

THIS AMOUNT WAS NOT ACTUALLY PAID TO MR. SAMET, BUT WAS OF SERVICE.

REPORTED AS COMPENSATION UNDER FICA TAX-REPORTING RULES.

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V 10-8.3

SCHEDULE L (Form 990 or 990-EZ)

Transactions With Interested Persons

OMB No. 1545-0047

Department of the Treasury Internal Revenue Service

► Complete if the organization answered
"Yes" on Form 990, Part IV, line 25a, 25b, 26, 27, 28a, 28b, or 28c,
or Form 990-EZ, Part V, line 38a or 40b.

► Attach to Form 990 or Form 990-EZ. ► See separate instructions.

Open To Public Inspection

Name of the organization

Employer identification number

| IN SQUARE HOSPITAL CENTE | | | | | | | -060 | 8007 | 7 | | |
|--|--|---|--|--|--|---|--|--|--|---|---|
| Excess Benefit Transactions (se Complete if the organization answer | ection 501(c red "Yes" or |)(3) and 1 Form | d section 501(c)(4) 990, Part IV, line 2 |) organizat 25a or 25b | ions only , or Form |). 990-E | Z, Pa | rt V, li | ne 40 | b. | |
| (a) Name of disqualified person | | | R | ШШ | | • | | | | (c) |) Correcte |
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| der section 4958 | | | · | | | | ··· > | \$_ \$_ | | | |
| | | | 990, Part IV, line | 26, or Form | n 990-EZ | , Part | V, line | 38a. | | | |
| a) Name of interested person and purpose | | _ | (c) Original principal amount | (d) Bala | nce due | (e) In (| default? | by bo | ard or | (g) W agree | |
| | То | From | | | | Yes | No | Yes | No | Yes | No |
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| Grants or Assistance Benefitin | ng Intereste ered "Yes" o | d Person Form | sons. 1990, Part IV, line 2 between interested perso | 27. | (c) | Amou | nt and | type o | of assis | stance | |
| | = = = = | | organization | | -== | | | | | | |
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| | Excess Benefit Transactions (see Complete if the organization answer (a) Name of disqualified person the ter the amount of tax imposed on the der section 4958 | Excess Benefit Transactions (section 501(c Complete if the organization answered "Yes" or (a) Name of disqualified person ter the amount of tax imposed on the organization der section 4958. ter the amount of tax, if any, on line 2, above, reint complete if the organization answered "Yes" or (b) Lo (b) Lo (b) Lo (c) (c) Lo (c) | Excess Benefit Transactions (section 501(c)(3) and Complete if the organization answered "Yes" on Form (a) Name of disqualified person ter the amount of tax imposed on the organization manader section 4958. ter the amount of tax, if any, on line 2, above, reimburse Loans to and/or From Interested Persons. Complete if the organization answered "Yes" on Form a) Name of interested person and purpose (b) Loan to or from Interested Persons (b) Loan to or from Interested Persons (b) Loan to or from Interested Persons (c) Loan to or from Interested Persons (| Excess Benefit Transactions (section 501(c)(3) and section 501(c)(4) Complete if the organization answered "Yes" on Form 990, Part IV, line is the treatment of tax imposed on the organization managers or disqualified der section 4958. Let the amount of tax, if any, on line 2, above, reimbursed by the organization ter the amount of tax, if any, on line 2, above, reimbursed by the organization. Loans to and/or From Interested Persons. Complete if the organization answered "Yes" on Form 990, Part IV, line and purpose (b) Lean to orthon to organization. To From To From Grants or Assistance Benefiting Interested Persons. Complete if the organization answered "Yes" on Form 990, Part IV, line 2 | Excess Benefit Transactions (section 501(c)(3) and section 501(c)(4) organization members of the organization answered "Yes" on Form 990, Part IV, line 25a or 25b (a) Name of disqualified person (b) Descript (b) Descript (b) Descript (b) Descript (c) Constant (c) C | Excess Benefit Transactions (section 501(c)(3) and section 501(c)(4) organizations only Complete if the organization answered "Yes" on Form 990, Part IV, line 25a or 25b, or Form (a) Name of disqualified person (b) Description of transport of transport of the organization managers or disqualified persons during the der section 4958. Iter the amount of tax, if any, on line 2, above, reimbursed by the organization Loans to and/or From Interested Persons. Complete if the organization answered "Yes" on Form 990, Part IV, line 26, or Form 990-EZ a) Name of interested person and purpose (b) Lean to under the organization answered "Yes" on Form (c) Original principal amount (d) Balance due To From From Grants or Assistance Benefiting Interested Persons. Complete if the organization answered "Yes" on Form 990, Part IV, line 27. (a) Name of interested person (b) Relationship between interested person and the (c) | Excess Benefit Transactions (section 501(c)(3) and section 501(c)(4) organizations only). Complete if the organization answered "Yes" on Form 990, Part IV, line 25a or 25b, or Form 990-Ex. (a) Name of disqualified person (b) Description of transaction (c) Description of transaction description of transaction description 4958. Let the amount of tax imposed on the organization managers or disqualified persons during the year der section 4958. Loans to and/or From Interested Persons. Complete if the organization answered "Yes" on Form 990, Part IV, line 26, or Form 990-EZ, Part and Interested person and purpose (b) Loans to and/or From Interested Persons. Complete if the organization answered "Yes" on Form 990, Part IV, line 26, or Form 990-EZ, Part and Principal amount principal amount principal amount principal amount in the sequence of the organization answered "Yes" on Form 990, Part IV, line 27. (a) Name of interested person (b) Relationship between interested person and the (c) Amount principal amou | Excess Benefit Transactions (section 501(c)(3) and section 501(c)(4) organizations only). Complete if the organization answered "Yes" on Form 990, Part IV, line 25a or 25b, or Form 990-EZ, Pa (a) Name of disqualified person (b) Description of transaction (b) Description of transaction (b) Description of transaction (c) Original principal amount (d) Balance due (e) In default? To From To | Excess Benefit Transactions (section 501(c)(3) and section 501(c)(4) organizations only). Complete if the organization answered "Yes" on Form 990, Part IV, line 25a or 25b, or Form 990-EZ, Part V, line 26a or 25b, or Form 990-EZ, Part V, line 26a or 25b, or Form 990-EZ, Part V, line 26a or 25b, or Form 990-EZ, Part V, line 26a or 25b, or Form 990-EZ, Part V, line 26a or 25b, or Form 990-EZ, Part V, line 26a or 25b, or Form 990-EZ, Part V, line 38a. Loans to and/or From Interested Persons. Complete if the organization answered "Yes" on Form 990, Part IV, line 26, or Form 990-EZ, Part V, line 38a. a) Name of interested person and purpose (a) (b) (c) (c) (c) (d) (d) (d) (e) (e) | Excess Benefit Transactions (section 501(c)(3) and section 501(c)(4) organizations only). Complete if the organization answered "Yes" on Form 990, Part IV, line 25a or 25b, or Form 990-EZ, Part V, line 40 (a) Name of disqualified person (b) Description of transaction ter the amount of tax imposed on the organization managers or disqualified persons during the year der section 4958. Let the amount of tax, if any, on line 2, above, reimbursed by the organization Loans to and/or From Interested Persons. Complete if the organization answered "Yes" on Form 990, Part IV, line 26, or Form 990-EZ, Part V, line 38a. a) Name of interested person and purpose (c) Original principal amount To From To From To From To From Section 501(c)(4) organizations only). (d) Balance due (e) in default? (f) Approved by board or committee? Yes No Yes No Yes No Yes No Grants or Assistance Benefiting Interested Persons. Complete if the organization answered "Yes" on Form 990, Part IV, line 27. (a) Name of interested person (b) Relationship between interested person and the (c) Amount and type of assist | Excess Benefit Transactions (section 501(c)(3) and section 501(c)(4) organizations only). Complete if the organization answered "Yes" on Form 990, Part IV, line 25a or 25b, or Form 990-EZ, Part V, line 40b. (a) Name of disqualified person (b) Description of transaction (b) Description of transaction (c) Original principal amount of tax imposed on the organization managers or disqualified persons during the year der section 4958. Loans to and/or From Interested Persons. Complete if the organization answered "Yes" on Form 990, Part IV, line 26, or Form 990-EZ, Part V, line 38a. (c) Original principal amount (d) Balance due (e) In default (f) Approved (g) V by board or committee? To From To From Yes No Yes No Yes No Yes Grants or Assistance Benefiting Interested Persons. Complete if the organization answered "Yes" on Form 990, Part IV, line 27. (a) Name of interested person (b) Relationship between interested person and the (c) Amount and type of assistance |

Business Transactions Involving Interested Persons. Part IV

Complete if the organization answered "Yes" on Form 990, Part IV, line 28a, 28b, or 28c.

| (a) Name of interested person | (b) Relationship between interested person and the organization | (c) Amount of transaction | (d) Description of transaction | | aring of zation's nues? |
|--|---|---------------------------|--------------------------------|--|-------------------------------|
| | | | | Yes | No |
| (1) ORTHOPEDIC & HAND SURGERY ASSOCIATES, PA | SEE PART V | 300,000. | ORTHOPEDIC SERVICES | | x |
| (2) | | | | | |
| (3) | | | | | |
| (4) | | | | | |
| (5) | | | | | |
| (6) | | | | | |
| (6) (7) | | | | | |
| (8) | | | | | |
| (9) | | | | 6 | |
| (10) | | ы | | | |

Part V **Supplemental Information**

Complete this part to provide additional information for responses to questions on Schedule L (see instructions).

BUSINESS TRANSACTIONS INVOLVING INTERESTED PERSONS

SCHEDULE L, PART IV

DR. IRA GUBERNICK, A BOARD MEMBER AT FRANKLIN SQUARE HOSPITAL, OWNS MORE THAN 5% OF ORTHOPEDIC & HAND SURGERY ASSOCIATES, P.A. (OHSA), WHICH PROVIDES MANAGEMENT AND SUPPORT SERVICES TO FRANKLIN SQUARE HOSPITAL'S ORTHODEPIC, SPORTS MEDICINE, AND EMERGENCY DEPARTMENTS. OHSA'S GROSS REVENUES RECEIVED FROM THE HOSPITAL FOR THE YEAR WERE \$0.3 MILLION.

SCHEDULE O (Form 990 or 990-EZ)

Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information.

▶ Attach to Form 990 or 990-EZ.

OMB No. 1545-0047

2010

Open to Public Inspection

Department of the Treasury Internal Revenue Service

Name of the organization

FRANKLIN SQUARE HOSPITAL CENTER INC.

Employer identification number 52-0608007

DESCRIPTION OF EXEMPT PURPOSE ACHIEVEMENTS

PART III, LINE 4A

MFSMC ATTAINED MAGNET RECOGNITION BY THE AMERICAN NURSES CREDENTIALING
CENTER (ANCC) IN 2008 AND IS RECOGNIZED BY THE JOINT COMMISSION AS AN
ADVANCED PRIMARY STROKE CENTER. US NEWS AND WORLD REPORT RECOGNIZED MFSMC
AS A HIGH PERFORMING HOSPITAL IN GASTROENTEROLOGY, PULMONOLOGY, CANCER,
DIABETES, ENDOCRINOLOGY, EAR NOSE AND THROAT, GYNECOLOGY, ORTHOPEDICS,
NEPHROLOGY, NEUROLOGY AND UROLOGY. THE HOSPITAL WAS ALSO A THIRD-TIME
RECIPIENT OF THE DELMARVA FOUNDATION MEDICARE EXCELLENCE AWARD FOR
QUALITY IMPROVEMENT. MFSMC WAS ALSO RECOGNIZED BY HEALTHGRADES AS ONE OF
THE NATION'S 50 BEST HOSPITALS FOR ITS CLINICAL EXCELLENCE.

ORGANIZATION MEMBERS

PART VI, LINE 6

THE ORGANIZATION IS AN AFFILIATE AND SUBSIDIARY OF MEDSTAR HEALTH, INC.,
A TAX-EXEMPT MARYLAND NON-STOCK CORPORATION. MEDSTAR HEALTH, INC., OR
ONE OF ITS AFFILIATES AND SUBSIDIARIES, IS THE SOLE MEMBER OF THE
ORGANIZATION.

DESCRIPTION OF MEMBERS

PART VI, LINE 7A

AS AN AFFILIATE AND SUBSIDIARY OF MEDSTAR HEALTH, INC., A TAX-EXEMPT

MARYLAND NON-STOCK CORPORATION, THE ORGANIZATION MAY RECOMMEND PERSON(S)

FOR MEMBERSHIP ON THE ORGANIZATION'S GOVERNING BODY. ANY SUCH

RECOMMENDATION BY THE ORGANIZATION IS SUBJECT TO APPROVAL BY THE GOVERNANCE COMMITTEE OF THE BOARD OF DIRECTORS OF MEDSTAR HEALTH, INC.

THE BOARD OF MEDSTAR HEALTH, INC. HAS DELEGATED CERTAIN APPROVAL AUTHORITY TO THE GOVERNANCE COMMITTEE AND THE PRESIDENT & CEO OF MEDSTAR HEALTH, INC.

DECISIONS OF GOVERNING BODY

PART VI, LINE 7B

AS AN AFFILIATE AND SUBSIDIARY OF MEDSTAR HEALTH, INC., A TAX-EXEMPT
MARYLAND NON-STOCK CORPORATION, THE BYLAWS OF THE ORGANIZATION ARE
SUBJECT TO CERTAIN RESERVED POWERS, WHICH PROVIDE THAT THE SOLE MEMBER OF
THE ORGANIZATION MUST APPROVE CERTAIN DECISIONS, INCLUDING BUT NOT
LIMITED TO MATTERS CONCERNING THE SALE OR PURCHASE OF REAL OR PERSONAL
PROPERTY, CAPITAL BUDGETS, STRATEGIC PLANNING, INVESTMENTS, AND CORPORATE
GOVERNANCE.

PROCESS FOR REVIEWING FORM 990

PART VI, LINE 11A

THE PROCESS FOR REVIEWING THE FORM 990 INCLUDED EDUCATION AND
TRANSPARENCY. SENIOR FINANCIAL EXECUTIVES, WORKING WITH INDEPENDENT
OUTSIDE EXPERTS, THOROUGHLY REVIEWED FORM 990 AND ACCOMPANYING
INSTRUCTIONS. IN ADDITION, SENIOR EXECUTIVES REVIEWED THE RELEVANT
SECTIONS OF THE FORM 990 WITH THE FOLLOWING COMMITTEES OF THE
ORGANIZATION'S GOVERNING BODY: FINANCE, AUDIT, GOVERNANCE, STRATEGIC
PLANNING, AND EXECUTIVE COMPENSATION. FOLLOWING THESE MEETINGS, THE
GOVERNING BODY WAS PROVIDED A COPY OF THE FORM 990 IN ITS FINAL FORM AND

GIVEN AN OPPORTUNITY TO PROVIDE ANY INPUT OR COMMENTS RELATING TO THE FORM 990 PRIOR TO ITS FILING.

CONFLICT OF INTEREST POLICY

PART VI, LINE 12C

APPOINTMENT OF BOARDS OF DIRECTORS

MEDSTAR HEALTH (AND ITS SUBSIDIARIES) REQUIRE ALL NOMINATED DIRECTORS,

PRIOR TO THEIR APPOINTMENT OR ELECTION, TO DISCLOSE THE EXISTENCE OF (OR

POTENTIAL EXISTENCE OF) ANY TRANSACTION WITH MEDSTAR THAT WOULD RESULT IN

A CONFLICT OF INTEREST. SUCH DISCLOSURES (IF ANY) ARE REVIEWED BY THE

GOVERNANCE COMMITTEE OF THE MEDSTAR HEALTH BOARD OF DIRECTORS WHICH

DETERMINES HOW THE MATTER SHOULD BE RESOLVED.

ANNUAL DISCLOSURES - ALL OFFICERS, DIRECTORS, AND SENIOR MANAGERS

ALL OFFICERS, DIRECTORS AND SENIOR MANAGERS ARE REQUIRED, NOT LESS THAN

ANNUALLY, TO COMPLETE A SURVEY OF QUESTIONS CONCERNING ANY TRANSACTIONS

OR RELATIONSHIPS WHICH WOULD OR COULD REPRESENT A CONFLICT OF INTEREST.

SUCH DISCLOSURES (IF ANY) ARE REVIEWED BY THE GOVERNANCE COMMITTEE OF THE

MEDSTAR HEALTH BOARD OF DIRECTORS WHICH DETERMINES HOW THE MATTER SHOULD

BE RESOLVED. IN ADDITION, OFFICERS AND DIRECTORS OF MARYLAND HOSPITALS

AND NURSING CENTERS ARE REQUIRED TO ANNUALLY DISCLOSE ADDITIONAL

INFORMATION RELATING TO POTENTIAL CONFLICTS OF INTEREST AND SUCH

DISCLOSURES ARE REPORTED TO THE MARYLAND HEALTH SERVICES COST REVIEW

COMMISSION (HSCRC).

DESCRIPTION OF EXECUTIVE COMPENSATION

PART VI, LINE 15

THE EXECUTIVE COMPENSATION COMMITTEE OF THE BOARD OF DIRECTORS OF MEDSTAR HEALTH, INC. (THE "COMMITTEE") HAS OVERSIGHT OVER THE EXECUTIVE COMPENSATION PROGRAM (THE "PROGRAM") OF MEDSTAR HEALTH, INC. AND ITS AFFILIATES. TOTAL COMPENSATION FOR THE TOP MANAGEMENT OFFICIALS, OFFICERS AND KEY EMPLOYEES OF MEDSTAR HEALTH, INC. AND ITS AFFILIATES ARE REVIEWED AND APPROVED BY THE COMMITTEE WITH ASSISTANCE AND GUIDANCE FROM AN INDEPENDENT THIRD PARTY ADVISOR. THE MEMBERS OF THE COMMITTEE ARE INDEPENDENT FROM ALL OF THE PARTICIPANTS IN THE PROGRAM.

THE MAIN OBJECTIVE OF THE PROGRAM IS TO PROVIDE MARKET COMPETITIVE TOTAL COMPENSATION THAT IS INTERNALLY EQUITABLE AND HAS A STRONG PAY-FOR-PERFORMANCE LINKAGE. PERFORMANCE IS EVALUATED AT THE SYSTEM, OPERATING UNIT, AND INDIVIDUAL LEVELS. THE OVERALL TOTAL COMPENSATION PHILOSOPHY IS MANAGED AT THE 75TH PERCENTILE OF THE COMPETITIVE MARKET FOR COMPARABLE SIZE (NET REVENUE) AND TYPE (TAX-EXEMPT HEALTHCARE ORGANIZATIONS). WHERE APPROPRIATE, ADDITIONAL INDUSTRY DATA IS CONSIDERED (GENERAL BUSINESS AND/OR TAXABLE HEALTHCARE) FOR SELECTED POSITIONS THAT CAN BE RECRUITED FROM OR POTENTIALLY LOST TO THESE INDUSTRIES (E.G., INFORMATION TECHNOLOGY, FINANCE, ETC.).

THE COMMITTEE HAS ENGAGED ERNST & YOUNG LLP ("E&Y") TO SERVE AS AN ADVISOR ON THE REASONABLENESS AND COMPETITIVENESS OF THE PROGRAM. IN DETERMINING REASONABLENESS AND COMPETITIVENESS, E&Y REVIEWS MARKET PRACTICES AND TRENDS, AND MAKES RECOMMENDATIONS RELATED TO THE PROGRAM.

E&Y UTILIZES INFORMATION FROM CUSTOM SURVEYS, NATIONAL COMPENSATION

SURVEYS, PROPRIETARY DATABASES, AND CLIENT EXPERIENCES TO DETERMINE ITS

FINAL RECOMMENDATIONS. E&Y PRESENTS THEIR FINDINGS AND RECOMMENDATIONS

TO THE COMMITTEE. THE COMMITTEE MAKES THE FINAL DECISIONS ON ALL OF THE

COMPENSATION DETERMINATIONS OF THE PROGRAM. ALL DECISIONS MADE BY THE

COMMITTEE ARE CONTEMPORANEOUSLY DOCUMENTED.

FINANCIAL STATEMENT AVAILABILITY

PART VI, LINE 19

MEDSTAR HEALTH POSTS ITS ANNUAL FINANCIAL AUDIT AND QUARTERLY FINANCIAL REPORTS TO THE ELECTRONIC MUNICIPAL MARKET ACCESS (EMMA) SYSTEM. THE ORGANIZATION ALSO E-MAILS ITS ANNUAL AND QUARTERLY DISCLOSURES TO HOLDERS OF THE COMPANY'S PUBLICLY TRADED DEBT. THE COMPANY'S GOVERNANCE DOCUMENTS AND CONFLICTS OF INTEREST POLICIES ARE AVAILABLE UPON REQUEST THROUGH ITS CORPORATE (OR AS APPLICABLE ENTITY) PUBLIC INFORMATION OFFICES.

OTHER CHANGES IN NET ASSETS

PART XI, LINE 5

EQUITY TRANSFERS\$ 11,927,152

***=======

TOTAL: \$ 11,990,634

FRANKLIN SQUARE HOSPITAL CENTER INC.

Employer identification number

52-0608007

ATTACHMENT 1

FORM 990, PART III, LINE 1 - ORGANIZATION'S MISSION

AS A PROUD MEMBER OF MEDSTAR HEALTH, MEDSTAR FRANKLIN SQUARE MEDICAL CENTER'S MISSION IS TO PROVIDE SAFE, HIGH QUALITY CARE, EXCELLENT SERVICE, AND EDUCATION TO IMPROVE THE HEALTH OF THE COMMUNITY. MEDSTAR FRANKLIN SQUARE MEDICAL CENTER (MFSMC) IS AN ACUTE-CARE TEACHING HOSPITAL LOCATED IN EASTERN BALTIMORE COUNTY, MARYLAND. A NEW SEVEN-STORY PATIENT TOWER WAS OPENED IN FISCAL 2011 AND INCLUDES A NEW EMERGENCY DEPARTMENT AND 291 PRIVATE PATIENT ROOMS. THE HOSPITAL'S CANCER INSTITUTE IS A 64,000 SQUARE FOOT FACILITY PROVIDING CANCER PATIENTS AND THEIR FAMILIES WITH A BROAD RANGE OF ONCOLOGY SERVICES, INCLUDING SCREENING, DIAGNOSIS AND TREATMENT. IN FISCAL YEAR 2011, MFSMC HAD 24,283 INPATIENT ADMISSIONS, 204,026 OUTPATIENT VISITS AND 105,989 EMERGENCY VISITS.

ATTACHMENT 2

PART VII - CONTINUATION OF OFFICERS, DIRECTORS, TRUSTEES, KEY EMPLOYEES AND HIGHEST COMPENSATED EMPLOYEES

(1)=IND.TRUSTEE/DIR. (2)=INS.TRUSTEE (3)=OFFICER (4)=KEY EMP. (5)=HIGHEST COMP. (6)=FORMER

(C) POSITION

COMPENSATION FROM

(A) NAME AND TITLE

(B) HOURS (1)(2)(3)(4)(5)(6)

(D) ORG. (E) REL. ORG. (F) OTHER

29 CARL SCHINDELAR

FORMER OFFICER

1.00

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0. 1,060,335.

38,378.

ATTACHMENT 3

FORM 990, PART VII, COLUMN B - ESTIMATED AVERAGE PER WEEK

NAME AND TITLE

HOURS DEVOTED FOR RELATED ORGANIZATION

KENNETH A SAMET

DIRECTOR

40.00

CARL SCHINDELAR

FORMER OFFICER

40.00

Name of the organization
FRANKLIN SQUARE HOSPITAL CENTER INC.

Employer identification number 52-0608007

ATTACHMENT 4

990, PART VII- COMPENSATION OF THE FIVE HIGHEST PAID IND. CONTRACTORS

| NAME AND ADDRESS | DESCRIPTION OF SERVICES | COMPENSATION |
|--|-------------------------|--------------|
| BOVIS LEND LEASE ONE PRESERVE PARKWAY, SUITE 700 ROCKVILLE, MD 20852 | CONSTRUCTION MGMT | 34,934,639. |
| CHESAPEAKE PERIOPERATIVE SERVICES PO BOX 17568 BALTIMORE, MD 21297 | MEDICAL SERVICES | 9,646,824. |
| | | |
| MORRISON MANAGEMENT SPECIALIST 4721 MORRISON DRIVE MOBILE, AL 36609 | FOOD SRVC PROVIDER | 4,001,002. |
| GKV | MARKETING SERVICES | 940,462. |
| CASCADE BUILDING, 1030 HULL STREET BALTIMORE, MD 21230 | | |
| SLEEP SERVICES OF AMERICA PO BOX 198320 ATLANTA, GA 30384 | MEDICAL SERVICES | 928,923. |
| TOTAL COMPENSATION | | 50,451,850. |

Department of the Treasury Internal Revenue Service

FRANKLIN SQUARE HOSPITAL CENTER INC.

Name of the organization

Related Organizations and Unrelated Partnerships

► Complete If the organization answered "Yes" to Form 990, Part IV, line 33, 34, 35, 36, or 37. ▼ See separate instructions. ► Attach to Form 990.

| 2010 | pen to Public Inspection |
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OMB No. 1545-0047

Employer identification number 52-0608007

| Part I Identification of Disre | Identification of Disregarded Entities (Complete if the organization answered "Yes" on Form 990, Part IV, line 33.) | he organization a | inswered "Yes" or | Form 990, Part | IV, line 33.) | | |
|--|---|-------------------------|---|---|--|-------------------------------------|--|
| Name, addres: | (a) Name, address, and EIN of disregarded entity | | (b) Primary activity | (c) Legal domicile (state or foreign country) | (d) Total income | (e) End-of-year assets | (f) Direct controlling entity |
| (1) MEDSTAR HEALTH ANESTHESIA 9000 FRANKLIN SQUARE DRIVE | SERVICES B LLC BALTIMORE, MD | 20-5909703 21237 H | HEALTH SVCS | MD (| 8,736,444. | 926,231. | N/A |
| (2) | | | | | | | |
| (3) | | | | | | | |
| (4) | | | | | | | |
| (5) | | | | | | | |
| (6) | | | | | * | | |
| Part II one or more related ta | Identification of Related Tax-Exempt Organizations one or more related tax-exempt organizations during t | | (Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had he tax year.) | wered "Yes" on I | Form 990, Part N | /, line 34 becaus | e it had |
| (a) Name, address, and EIN of related organization | of related organization | (b) Primary activity | (c) Legal domicile (state or foreign country) | (d) Exempt Code section | (e) Public charity status (if section 501(c)(3)) | (f) Direct controlling entity | (g) Section 512(b)(13) controlled entity? |
| | | | | | | | Yes No |
| (1) CHURCH HOME CORPORATION 5565 STERREIT FLACE, STH FLOOR | 23-7374724 COLUMBIA, ND 21044 | MEDICAL FUND | Q¥ O | 501(C)(3) | Āđ | N/A | × |
| (2) HARBOR HOSPITAL, INC. 3001 SOUTH HANOVER STREET | 52-0491660 BALTIMORE, WD 21225 | HOSPITAL | Ð | 501 (C) (3) | æ | N/A | × |
| (3) MEDSTAR HEALTH, INC. 5565 STERREIT PLACE, STH FLOOR | 52-2087445 COLUMBIA, ND 21044 | MEDICAL SVCS | ₽ S | 501 (C) (3) | 11B II | N/A | × |
| (4) MONTGOMERY GENERAL HOSPITAL 18101 PRINCE PHILIP DRIVE | 52-0646893 OLNEY, WD 20832 | HOSPITAL | Ð | 501(C)(3) | æ | N/A | × |
| (5) THE GOOD SAMARITAN HOSPITAL OF MARYLAND, 5501 LOCH RAVEN BLVD | MARXIAND, 52-0591607 | HOSPITAL | Æ | 501(C)(3) | 8 | N/A | × |
| (6) THE UNION MEMORIAL HOSPITAL 201 RAST UNIVERSITY PARKWAY | 52-0591685 BALTIMORE, ND 21218 | HOSPITAL | Æ | 501(C)(3) | 3 | N/A | × |
| (7) MEDSTAR RESEARCH INSTITUTE 108 IRVING STREET NW | 52-6056274 NASHINGTON, DC 20010 | HOSPITAL | DC | 501 (C) (3) | 3 | N/A | × |
| For Paperwork Reduction Act Notice, see the instructions for Form 990. | Instructions for Form 990. | | | | | Schedi | Schedule R (Form 990) 2010 |

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Department of the Treasury Internal Revenue Service Name of the organization

FRANKLIN SQUARE HOSPITAL CENTER INC.

Part

Related Organizations and Unrelated Partnerships

► Attach to Form 990.

Complete if the organization answered "Yes" to Form 990, Part IV, line 33, 34, 35, 36, or 37.

Identification of Disregarded Entities (Complete if the organization answered "Yes" on Form 990, Part IV, line 33.)

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| instructions. | |
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OMB No. 1545-0047 2010 inspection .

Employer identification number 52-0608007

| (a) Name, address, and EIN of disregarded entity | å | (b) Primary activity | (c) Legal domicile (state or foreign country) | (d) Total income | (e) End-of-year assets | (f) Direct controlling entity |
|---|--|---|---|--|---|--|
| (1) | | | | | | |
| (2) | | | | | | |
| (3) | | | | | | |
| (4) | | | | | , | |
| (5) | | | | | | |
| (9) | | | | | | |
| Identification of Related Tax-Exempt Organizations (Control one or more related tax-exempt organizations during the | ions (Complete if the or ring the tax year.) | ganization answ | rered "Yes" on I | Form 990, Part N | (Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had he tax year.) | e it had |
| (a) Name, address, and EIN of related organization | (b) Primary activity | (c) Legal domicile (state or foreign country) | (d) Exempt Code section | (e) Public charity status (if section 501(c)(3)) | (f) Direct controlling entity | (g) Section 512(b)(13) controlled entity? |
| | | | | | | Yes No |
| (1) THE MEDSTAR-GEORGETOWN MEDICAL CENTER, I 52-2218584 HCHAPSITAL ADMIN, I WAIN BLDG WASHINGTON, DC 20007 | HOSPITAL | DC | 501 (C) (3) | æ | N/A | × |
| (2) WASHINGTON HOSPITAL CENTER CORPORATION 52-1272129 110 IRVING STREET NW WASHINGTON, DC 20010 HC | HOSPITAL | DC | 501(C)(3) | е | N/A | × |
| (3) HH MEDSTAR HEALTH, INC. 52-1542230 5565 STERREIT PLACE, 5TH PLOOR COLUMBIA, ND 21044 ME | MEDICAL SVCS | QV. | 501 (C) (3) | 11B II | N/A | × |
| (4) BAY DEVELOPMENT CORP 52-1132992 5565 STERREIT PLACE, 5TH FLOOR COLUMBIA, ND 21044 FC | FOUNDATION | Q. | 501(C)(3) | 11 A I | N/A | × |
| (5) BAY LIFE SERVICES, INC. 52-1496539 5565 STERREIT PLACE, 5TH FLOOR COLUMBIA, ND 21044 MI | MENTAL HEALTH MD | QV. | 501 (C) (3) | 6 | N/A | × |
| (6) MEDSTAR SURGERY CENTER, INC. 52-1061679 4061 POWDERMILL ROAD, SUITE 21 CALVERTON, WD 20705 ME | MEDICAL SVCS | QV Qv | 501 (C) (3) | 6 | N/A | × |
| (7) CHURCH HOME AND HOSPITAL OF THE CITY OF 52-0591600 5565 STERREIT PLACE, 5TH FLOOR COLUMBIA, ND 21044 HC | HOSPITAL | Ð | 501 (C) (3) | м | N/A | × |
| For Paperwork Reduction Act Notice, see the instructions for Form 990. | | | | | Schedu | Schedule R (Form 990) 2010 |

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Department of the Treasury Internal Revenue Service

Name of the organization

Complete if the organization answered "Yes" to Form 990, Part IV,

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| 34, | |
| 33, | |
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OMB No. 1545-0047 Open to Public 2010

Employer identification number Inspection

▶ See separate instructions.

Related Organizations and Unrelated Partnerships

▶ Attach to Form 990.

Identification of Disregarded Entities (Complete if the organization answered "Yes" on Form 990, Part IV, line 33.)

CENTER INC.

FRANKLIN SQUARE HOSPITAL

Partl

52-0608007

(g) Section 512(b)(13) controlled entity? (f) Direct controlling entity Ŷ Yes Identification of Related Tax-Exempt Organizations (Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related tax-exempt organizations during the tax year.) × × × × × × (f) Direct controlling (e) End-of-year assets entity N/AN/AN/AN/AN/A N/A N/APublic charity status (if section 501(c)(3)) (d) Total income • н Н Н 11A 11A 11A 11A σ σ g (d) Exempt Code section (c) Legal domicile (state or foreign country) 501(C)(3) 501(C)(3) 501(C)(3) 501(C)(3) 501(C)(3) 501(C)(3) 501(C)(3) Legal domicile (state or foreign country) (b) Primary activity S Ð Ð ₹ Ð Ð Ð ELDER HOUSING MEDICAL SVCS MEDICAL SVCS Primary activity FOUNDATION FOUNDATION ADMIN SVCS FOUNDATION HOS 52-2339873 WASHINGTON, DC 20007 52-1672866 BALTIMORE, WD 21239 52-1481656 52-1429853 BALTIMORE, MD 21239 52-1284532 BALTIMORE, MD 21225 52-1980510 NC. 52-2307122 BALTIMORE, MD 21239 CALVERTON, ND 20705 BALTIMORE, ND 21239 (a)Name, address, and EIN of disregarded entity Name, address, and EIN of related organization FOUNDATION FOR GEORGETOWN UNIVERSITY HOS GOOD SAMARITAN HOSPITAL POUNDATION, INC. GOOD SAMARITAN NURSING CENTER, INC. (6) HARBOR HOSPITAL POUNDATION, INC. 4061 POWDERMILL ROAD, SUITE 21 (7) MEDSTAR HEALTH INFUSION, INC. HOPSITAL ADMIN, 1 MAIN BLDG 3001 SOUTH HANOVER STREET (3) GOUL OCH RAVEN BLVD (2) GOUD OF SAVEN BLVD 5601 LOCH RAVEN BLVD 5601 LOCH RAVEN BLVD 5601 LOCH RAVEN BLVD (5) GS PROPERTIES, INC. GS HOUSING, INC. Part II **€** € Ð 2 ව <u>(S</u> 9

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Department of the Treasury Internal Revenue Service

Name of the organization

Part I

FRANKLIN SQUARE HOSPITAL CENTER INC.

Related Organizations and Unrelated Partnerships

► Complete if the organization answered "Yes" to Form 990, Part IV, line 33, 34, 35, 36, or 37. ▶ See separate instructions.

► Attach to Form 990.

Identification of Disregarded Entities (Complete if the organization answered "Yes" on Form 990, Part IV, line 33.)

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52-0608007

Employer identification number

(f)
Direct controlling
entity ad (e) End-of-year assets (d) Totai income (c) Legal domicile (state or foreign country) (b) Primary activity (a) Name, address, and EIN of disregarded entity Part <u>ල</u> ₹ (5) (e) (E) (2)

| | Identification of Belated Tay. Evennt Organizations | (Complete if the organization answered "Ves" on Form 000 Part IV line 34 herance it ha | Mane appropriate | red "Yes" on E | Form 990 Bart IV | line 34 herallse | it ha |
|---|---|--|----------------------|----------------|--------------------|------------------|-------|
| = | oi ivelated lav-L | | gai ileation an ista | 200 821 821 | OIII 220, 1 alt 14 | , mic of occasio | 2 |
| 1 | one or more related tax-exempt organizations during t | ne tax year.) | | | | | |
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|---|---------------------|-------------------------|---|----------------------------|--|-------------------------------------|--|----------------|
| (a) Name, address, and EIN of related organization | lated organization | (b) Primary activity | (c) Legal domicile (state or foreign country) | (d) Exempt Code section | (e) Public charity status (if section 501(c)(3)) | (f) Direct controlling entity | (g) Section 512(b)(13) controlled entity? | (b)(13) |
| | | | 6 | | | | Yes | N _o |
| (1) MEDSTAR HEALTH VISITING NURSES ASSOCIATI | CIATI 53-0196597 | | | | | | | |
| 4061 POWDERMILL ROAD | CALVERTON, MD 20705 | MEDICAL SVCS | MO MO | 501 (C) (3) | 6 | N/A | × | |
| (2) MEDSTAR LONG TERM CARE CORPORATION | 52-1489097 | | | | | | - | |
| 4061 POWDERMILL ROAD, SUITE 21 | CALVERTON, MD 20705 | HOSPITAL | Ð | 501 (C) (3) | 3 | N/A | × | |
| (3) MEDSTAR VNA HEALTHCARE | 52-1458516 | | | | | | | |
| 4061 POWDERMILL ROAD, SUITE 21 CALVERTON, MD 20705 | CALVERTON, MD 20705 | MEDICAL SVCS | A D | 501(C)(3) | 6 | N/A | × | |
| (4) MGH COMMUNITY HEALTH, INC. | 52-1372467 | | | | | | | |
| 18101 PRINCE PHILIP DRIVE | OLNEY, MD 20832 | MEDICAL SVCS | Ð | 501(C)(3) | 6 | N/A | X | |
| (5) MGH HEALTH FOUNDATION, INC. | 52-1129959 | | | | | | | |
| 18101 PRINCE PHILIP DRIVE | OLNEY, MD 20832 | FOUNDATION | Ð | 501 (C) (3) | 7 | N/A | × | |
| (6) MGH HEALTH SERVICES, INC. | 52-1366812 | | | | | | | |
| 18101 PRINCE PHILIP DRIVE | OLNEY, MD 20832 | FOUNDATION | Q | 501 (C) (3) | 11 A I | N/A | × | |
| (7) MGH WOMEN'S BOARD | 52-6039600 | | | | | | | |
| 18101 PRINCE PHILIP DRIVE | OLNEY, MD 20832 | FOUNDATION | WD. | 501 (C) (3) | 11A I | N/A | X | |
| | | | | | | | | |

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Department of the Treasury Internal Revenue Service Name of the organization

Part

FRANKLIN SQUARE HOSPITAL CENTER INC.

Related Organizations and Unrelated Partnerships

► Complete if the organization answered "Yes" to Form 990, Part IV, line 33, 34, 35, 36, or 37. ► Attach to Form 990. Identification of Disregarded Entities (Complete if the organization answered "Yes" on Form 990, Part IV, line 33.)

2010 Open to Public Inspection

OMB No. 1545-0047

Employer identification number

52-0608007

See separate instructions.

(f) Direct controlling entity Identification of Related Tax-Exempt Organizations (Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related tax-exempt organizations during the tax year.) (e) End-of-year assets (d) Total income (c)
Legal domicile (state
or foreign country) (b) Primary activity (a)Name, address, and EIN of disregarded entity Part II (<u>1</u> (2) **(6)** ව 4 (5)

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|---|-----|--------------------------------------|----------------------|-----------------------------------|---------------------------|--|----------------------|--|----------------------|--|-----------------------------|---------------|--------------------------------|------------|----------------------|
| - | Yes | | × | | × | | × | | × — | | × | | × | | × |
| | | | N/A | | N/A | | N/A | | N/A | | N/A | | N/A | | N/A |
| | | | 8 | | 3 | 113 | 3 | | 11A I | | 11A I | | 11A I | | 11A I |
| _ | | | 501(C)(3) | | 501(C)(3) 3 | | 501(C)(3) 3 | | 501(C)(3) 11A I | | 501(C)(3) | | 501(C)(3) | 9 | 501(C)(3) 11A I |
| | | | DC | | Ð | | DC | | Ð | | Ð | | Ð | | DC |
| | | | HOSPITAL | | MEDICAL SVCS | | MEDICAL SVCS DC | | FOUNDATION | | FOUNDATION | | ADMIN SVCS | | FOUNDATION |
| | | 52-1369749 | WASHINGTON, DC 20010 | 52-2310902 | OLNEY, MD 20832 | :IOM, I 52-1931151 | WASHINGTON, DC 20010 | 52 | BALTIMORE, MD 21239 | I, INC. 52-1446828 | BALTIMORE, WD 21218 | 52-1332411 | CALVERTON, MD 20705 | 52-1791670 | WASHINGTON, DC 20010 |
| | | (1) NATIONAL REHABILITATION HOSPITAL | 102 IRVING STREET NW | (2) REGIONAL REHAB AT OLNEY, INC. | 18101 PRINCE PHILIP DRIVE | (3) SUBURBAN / NRH MEDICAL REHABILITATION, I | 102 IRVING STREET NW | (4) THE THOMAS O'NEIL CATHOLIC HEALTH CARE F | 5601 LOCH RAVEN BLVD | (5) UNION MEMORIAL HOSPITAL FOUNDATION, INC. | 201 BAST UNIVERSITY PARKWAY | (6) VNA, INC. | 4061 POWDERMILL ROAD, SUITE 21 | | 110 IRVING STREET NW |

(g) Section 512(b)(13) controlled entity?

(f) Direct controlling

(e)
Public charity status
(if section 501(c)(3))

(d) Exempt Code section

Legal domicile (state or foreign country)

Primary activity

Name, address, and EIN of related organization

entity

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For Paperwork Reduction Act Notice, see the Instructions for Form 990.

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Schedule R (Form 990) 2010

Department of the Treasury Internal Revenue Service

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Complete if the organization answered "Yes" to Form 990, Part IV, line 33, 34, 35, 36, or 37.

Related Organizations and Unrelated Partnerships



OMB No. 1545-0047

Employer identification number 52-0608007 (f) Direct controlling entity

Identification of Related Tax-Exempt Organizations (Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related tax-exempt organizations during the tax year.) (e) End-of-year assets (d) Total income Identification of Disregarded Entities (Complete if the organization answered "Yes" on Form 990, Part IV, line 33.) (c) Legal domicile (state or foreign country) ▶ See separate Instructions. (b) Primary activity ▶ Attach to Form 990. (a) Name, address, and EIN of disregarded entity CENTER INC. FRANKLIN SQUARE HOSPITAL Name of the organization Part II Part I

| | franchis and | | | | | |
|--|-------------------------|---|-------------------------|--|-------------------------------------|--|
| (a) Name, address, and EIN of related organization | (b) Primary activity | (c) Legal domicile (state or foreign country) | (d) Exempt Code section | (e) Public charity status (if section 501(c)(3)) | (f) Direct controlling entity | (g) Section 512(b)(13) controlled entity? |
| | | | | | | Yes No |
| (1) WOODBOURNE WOODS, INC. 52-2299070 5601 LOCH RAVEN BLVD BALTIMORE, ND 21239 | ELDER HOUSING MD | QW. | 501 (C) (3) | 6 | N/A | × |
| (2) HOSPICE OF ST. MARY'S, INC. 52-2153926 PO BOX 527 LEONARDTOWN, ND 20650 | SUPPORT ORG | QW. | 501(C)(3) | 11B II | N/A | × |
| (3) ST. MARY'S HOSPITAL OF ST. MARY'S COUNTY 52-0619006 Z5500 POINT LOOKOUT ROAD TEONARDTOWN, ND 20650 | HOSPITAL | Q. | 501(C)(3) | e | N/A | × |
| (4) ST. MARY'S HOSPITAL POUNDATION, INC. 52-1051368 PO BOX 527 LEONARDIONN, ND 20650 | SUPPORT ORG | MD | 501 (C) (3) | 11D III | N/A | × |
| (5) FRANKLIN SQUARE HOSPITAL CENTER FON 52-2329546 9000 FRANKLIN SQUARE DRIVE BALTIMORE, MD 21237 | FOUNDATION | MD | 501(C)(3) | 11A I | N/A | × |
| (9) | | | | | | |
| (7) | | | | | | |

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

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Schedule R (Form 990) 2010

Part III

Identification of Related Organizations Taxable as a Partnership (Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related organizations treated as a partnership during the tax year.)

| (a) Name address and EIN | (b) Primary activity | (c) | (d) Direct controlling | (e) Predominant | (f) Share of total | Share of end-of-year | (u) | (I) (Code V-1 IRI | (5) | (k) |
|--|--------------------------------------|-----------------------|---------------------------------------|---|-------------------------------------|---------------------------------|--------------|-----------------------------|----------|-----------|
| of related organization | | domicile (state or | entity | income (related, unrelated, excluded from | income | assets | allocations? | <u> </u> | | ownership |
| | | foreign | | tax under sections 512-514) | | | | Schedule K-1 (Form 1065) | | |
| | | ,, | | | | | Yes No | | Yes No | |
| (1) SURGICENTER AT PASADENA, ILC 5 | | | | | | | | | | |
| 5565 STERRETT PLACE, 5TH FLOOR MEDICAL SERVI | MEDICAL SERVI | MD | N/A | | | | × | | × | |
| (2) SUMC-RA, ILC 75-3160895 | | | | | | | | | | |
| 5565 STERRETT PLACE, 5TH FLOOR RADIATION THE | RADIATION THE | MD | N/A | | | | × | | × | |
| (3) PHYSICIAN IMAGING OF WASHINGTO | | | | | | | | | | |
| 6525 BELCREST ROAD, SUITE G 50 LAB SERVICES | LAB SERVICES | MD | N/A | | | | M | | × | |
| (4) | | | | | | | | | | |
| (5) | | | | | | | | | | |
| (9) | | | | | | | | | | |
| (7) | 7. | | | | | | | | | |
| Identification of Related Organizations Taxable as a Corporation or Trust (Complete if the organization answered "Yes" on Form 990, Part IV line 34 because it had one or more related organizations treated as a corporation or trust during the tax year.) | ed Organizations one or more rela | Taxable ted orga | as a Corporation nizations treated | on or Trust (Comple as a corporation or | ete if the organ trust during th | ization answere e tax year.) | d "Yes' | on Form 990, | Part IV, | П |
| (a) | | | (2) | (3) | (p) | (9) | € | _ | (B) | £ |

| (a) | 9 | 9 | Đ | (e) | ε | (B) | ε |
|---|------------------|----------------------------|--------------------|-------------------------------|-----------------------|--------------------|------------|
| Name, address, and EIN of related organization | Primary activity | Legal domicile | Direct controlling | Type of entity | Share of total income | Share of | Percentage |
| | | (state or foreign country) | entity (C | (C corp. S corp. or frust) | | end-of-year assets | ownership |
| (1) MEDSTAR PHARMACIES, INC. | | | | | | | |
| 5565 STERRETT PLACE, 5TH FLOOR COLUMBIA, MD 21044 | DRUG SALES | QW. | N/A | C CORP | | | |
| (2) EXTENCARE, INC. 52-1556228 | | | | | | | |

| 5565 STERRETT PLACE, 5TH FLOOR COLUMBIA, MD 21044 | DRUG SALES | Q¥ | N/A | C CORP | | | |
|---|---------------|-----|-----|--------|---|---|--|
| (2) EXTENCARE, INC. | | | | | | | |
| 5565 STERRETT PLACE, 5TH FLOOR COLUMBIA, MD 21044 | MEDICAL SERVI | MD | N/A | C CORP | | | |
| (3) HELLY RESOURCES MANAGEMENT, INC. 52-1913070 | | | | | | | |
| 걸 | ADMIN SERVICE | Æ | N/A | C CORP | | | |
| (4) HELIXCARE MEDICAL GROUP, LLC 52-1955580 | | | | | , | | |
| 5565 STERRETT PLACE, STH FLOOR COLUMBIA, MD 21044 | MEDICAL SERVI | M | N/A | C CORP | | , | |
| (5) HELIXCARE PROPERTIES, LLC 52-1966695 | | | | | | | |
| 5565 STERRETT PLACE, 5TH FLOOR COLUMBIA, MD 21044 | MEDICAL SERVI | MD | N/A | C CORP | | | |
| (6) PARKWAY VENTURES, INC. 52-1893569 | | | 1 | | | | |
| 5565 STERRETT PLACE, 5TH FLOOR COLUMBIA, MD 21044 | HOLDING COMPA | QW. | N/A | C CORP | | | |
| (7) PHYSICIAMS ADMINISTRATIVE SERVICES, INC. 23-7042074 | | | | | | | |

Schedule R (Form 990) 2010

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5565 STERRETT PLACE, 5TH FLOOR COLUMBIA, MD 21044

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Schedule R (Form 990) 2010

Page 2

(k) Percentage ownership General or managing partner? Yes No Identification of Related Organizations Taxable as a Partnership (Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related organizations treated as a partnership during the tax year.) Code V-UBI Code V-UBI of of code K-1 Schedule K-1 (Form 1065) (h) Disproportionate allocations? °N Yes (g) Share of end-of-year (f) Share of total income (e)
Predominant
income (related,
unrelated,
excluded from
tax under
sections 512-514) (d)
Direct controlling
entity (c) Legal domicile (state or foreign country) (b) Primary activity (a) Name, address, and EIN related organization Part III

Identification of Related Organizations Taxable as a Corporation or Trust (Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related organizations treated as a corporation or trust during the tax year.)

Part IV

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| יווים כד בספממס היומם כווס כן וווסוס וכוומים מוס מוחים וכוומים המוסוס הפתוכום היומם מחווים היומם מחווים היומם | וובמוטווט נו סמנסמ כ | יים שיים ושם שיים | OI (1 GO) GGI II 19 | יישטל אשי טייי | | | |
|---|-------------------------|--|-------------------------------|---|------------------------------|---------------------------------------|--------------------------------|
| (a) Name, address, and EIN of related organization | (b) Primary activity | (c) Legal domicile (state or foreign country) | (d) Direct controlling entity | (e) Type of entity (C corp, S corp, or trust) | (f) Share of total income | (g) Share of end-of-year assets | (h) Percentage ownership |
| (1) MEDSTAR FAMILY CHOICE, INC. 52-1995521 | | | | | | | |
| 5565 STERRETT PLACE, 5TH FLOOR COLUMBIA, MD 21044 | MANAGED CARE | MD | N/A | C CORP | | | |
| (2) MEDSTAR ENTERPRISES, INC. 52-2139841 | | | | | | | |
| 4D 20705 | ADMIN SERVICE | MD | N/A | C CORP | | | |
| (3) NASCOTT, INC. | ļ | | | | | | |
| 4061 POWDERMILL ROAD, SUITE 210 CALVERTON, MD 20705 | MEDICAL SERVI | MD | N/A | C CORP | | | |
| (4) STAR BILLING, INC. 52-1850113 | . 1 | | | | | | |
| 4061 POWDERMILL ROAD, SUITE 210 CALVERTON, MD 20705 | BILLING SERVI | OM. | N/A | C CORP | , | | |
| (5) WASHINGTON RISK HETWORK MANAGEMENT, INC. 52-2132677 | | | | | | | |
| 4061 POWDERMILL ROAD, SUITE 210 CALVERTON, MD 20705 | MEDICAL SERVI | MD | N/A | C CORP | | | |
| (6) WASHINGTON HOSPITAL CENTER PHYSICIAN HOS 52-1931000 | | | | | | | |
| 100 IRVING STREET NW WASHINGTON, DC 20010 | MEDICAL SERVI | MD | N/A | C CORP | | | |
| (7) MEDSTAR PHYSICIAN PARTNERS, INC. 52-2030809 | | | | | | | |
| 4061 POWDERMILL ROAD, SUITE 210 CALVERTON, MD 20705 | MEDICAL SERVI | MD | N/A | C CORP | | | |

Schedule R (Form 990) 2010

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Schedule R (Form 990) 2010

Page 2 Schedule R (Form 990) 2010 (k) Percentage ownership (h) Percentage ownership (j) General or managing Ŷ Identification of Related Organizations Taxable as a Corporation or Trust (Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related organizations treated as a corporation or trust during the tax year.) (g) Share of end-of-year assets partner? Identification of Related Organizations Taxable as a Partnership (Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related organizations treated as a partnership during the tax year.) Yes Code V-UBI | amount in box 20 | 0 | of codule K-1 (Form 1065) (f) Share of total income Disproportionals affocations? Ŷ Ξ Yes (g) Share of end-of-year Type of entity (C corp, S corp, or trust) CORP CORP CORP CORP CCORP (f) Share of total income (d)
Direct controlling entity M/A N/A M/A N/A N/A (e)
Predominant
income (related,
unrelated,
excluded from
tax under
sections 512-514) (c)
Legal domicile
(state or
foreign country) ð ð ð ð S Primary activity (d) Direct controlling REHAB SERVICE CONDO OWNER A MEDICAL SERVI MEDICAL SERVI INSURANCE 23 LIME TREE BAY AVENUE PO BOX 1051 KY1-1102 GRAND CAYMAN (c) Legai domicile (state or foreign country) 52-1930165 76-0756352 52-1943602 52-1930331 98-0188617 21044 (b) Primary activity 25500 POINT LOOKOUT ROAD LEONARDIOWN, MD 20650 (a) Name, address, and EIN of related organization 5565 STERRETT PLACE, 5TH PLOOR COLUMBIA, MD 102 IRVING STREET NW WASHINGTON, DC 20010 18101 PRINCE PHILIP DRIVE OLNEY, ND 20832 FRANKLIN SQUARE DRIVE LAND CONDO ASSOCIA ST. MARY'S HEALTH ALLIANCE, INC. GREENSPRING FINANCIAL INSURANCE LIMITED NRH AMBULATORY SERVICES, INC. MGH DIVERSIFIED SERVICES, INC. Name, address, and EIN related organization <u>e</u> Part IV Part III (2) Ę (5) E 3 **6** 4 (S) 9 ପ୍ର 4 9 5 \mathbf{C}

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Transactions With Related Organizations (Complete if the organization answered "Yes" to Form 990, Part IV, line 34, 35, 35a, or 36.) Part V

| Schedule R (Form 990) 2010 | | | 154 |
|---|--|-----------------------------|--|
| | | | (9) |
| | | | (5) |
| 9. FMV | 65,419 | A | (4) HARBOR HOSPITAL INC |
| 9. FMV | 202,719 | Д | (3) THE GOOD SAMARITAN HOSPITAL OF MARYLAND |
| 9. FMV | 285,309 | Q | (2) HH MEDSTAR HEALTH INC |
|). FMV | 500,000 | 0 | (1) CHURCH HOME AND HOSPITAL OF THE CITY OF BALTI |
| (d) Method of determining amount involved | (c) Amount involved | (b) Transaction type (a–r) | (a) Name of other organization |
| ansaction thresholds. | including covered relationships and transaction thresholds | this line, | 2 If the answer to any of the above is "Yes," see the instructions for information on who must complete |
| 19 X X | | | other transfer of cash or property to other organization(s) other transfer of cash or property from other organization(s) |
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| | sted in Parts II—IV? | re related organizations li | |

Unrelated Organizations Taxable as a Partnership (Complete if the organization answered "Yes" on Form 990, Part IV, line 37.) Part VI

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships.

| County to the property of the county of the | Primary activity | Legal donicie (state or foreign country) | section 501(c)(3) organizations? | end-of-year assets | uisproportionate allocations? | amount in box 20 of Schedule K-1 (Form 1085) | managing partner? |
|---|------------------|--|--|-----------------------|----------------------------------|--|----------------------|
| (1) | | | Yes | | Yes | | Yes |
| (2) | | | | | | | - 31 |
| (3) | | | | | | | |
| (4) | | | | | | | |
| (5) | | | | - | | | |
| 79) | | | | | | | |
| | * | | | | | | |
| (8) | | | | | | | |
| (6) | | | | | | | 11 |
| (10) | | | | | | | |
| (11) | | | | | | | |
| (12) | | | | | | | |
| (13) | | | | | | | |
| (14) | | |] | | | | |
| [15] | | | | | | | |
| (16) | | _ | | | | | |

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Part VII Supplemental Information

Complete this part to provide additional information for responses to questions on Schedule R (see