

**Return of Organization Exempt From Income Tax**  
Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations)

▶ Do not enter social security numbers on this form as it may be made public.  
▶ Go to [www.irs.gov/Form990](http://www.irs.gov/Form990) for instructions and the latest information.

**A** For the **2017** calendar year, or tax year beginning **JUL 1, 2017** and ending **JUN 30, 2018**

<b>B</b> Check if applicable:  <input type="checkbox"/> Address change <input type="checkbox"/> Name change <input type="checkbox"/> Initial return <input type="checkbox"/> Final return/terminated <input type="checkbox"/> Amended return <input type="checkbox"/> Application pending	<b>C</b> Name of organization GREATER BALTIMORE MEDICAL CENTER, INC. Doing business as Number and street (or P.O. box if mail is not delivered to street address) Room/suite 6701 NORTH CHARLES STREET City or town, state or province, country, and ZIP or foreign postal code BALTIMORE, MD 21204 <b>F</b> Name and address of principal officer: JOHN, B. CHESSARE, M.D. SAME AS C ABOVE	<b>D</b> Employer identification number 52-6049658 <b>E</b> Telephone number (443) 849-2000 <b>G</b> Gross receipts \$ 538,014,630. <b>H(a)</b> Is this a group return for subordinates? <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No <b>H(b)</b> Are all subordinates included? <input type="checkbox"/> Yes <input type="checkbox"/> No If "No," attach a list. (see instructions) <b>H(c)</b> Group exemption number ▶
<b>I</b> Tax-exempt status: <input checked="" type="checkbox"/> 501(c)(3) <input type="checkbox"/> 501(c) ( ) (insert no.) <input type="checkbox"/> 4947(a)(1) or <input type="checkbox"/> 527		
<b>J</b> Website: ▶ WWW.GBMC.ORG		
<b>K</b> Form of organization: <input checked="" type="checkbox"/> Corporation <input type="checkbox"/> Trust <input type="checkbox"/> Association <input type="checkbox"/> Other ▶		
<b>L</b> Year of formation: 196		<b>M</b> State of legal domicile: MD

**Part I Summary**

<b>Activities &amp; Governance</b>	<b>1</b> Briefly describe the organization's mission or most significant activities: TO PROVIDE MEDICAL CARE AND SERVICE OF THE HIGHEST QUALITY TO EACH PATIENT LEADING TO HEALTH, <b>2</b> Check this box <input type="checkbox"/> if the organization discontinued its operations or disposed of more than 75% of its net assets. <b>3</b> Number of voting members of the governing body (Part VI, line 1a) ..... <b>3</b> 28 <b>4</b> Number of independent voting members of the governing body (Part VI, line 1b) ..... <b>4</b> 24 <b>5</b> Total number of individuals employed in calendar year 2017 (Part V, line 2a) ..... <b>5</b> 4336 <b>6</b> Total number of volunteers (estimate if necessary) ..... <b>6</b> 642 <b>7a</b> Total unrelated business revenue from Part VIII, column (C), line 12 ..... <b>7a</b> 0. <b>7b</b> Net unrelated business taxable income from Form 990-T, line 34 ..... <b>7b</b> 62,592.	
<b>Revenue</b>	<b>8</b> Contributions and grants (Part VIII, line 1h) ..... <b>Prior Year</b> 9,003,314. <b>Current Year</b> 10,870,749. <b>9</b> Program service revenue (Part VIII, line 2g) ..... 425,428,415. 485,881,304. <b>10</b> Investment income (Part VIII, column (A), lines 3, 4, and 7d) ..... 11,350,648. 17,704,287. <b>11</b> Other revenue (Part VIII, column (A), lines 5, 6d, 8, 9, 10, and 11e) ..... -6,308,753. 1,668,453. <b>12</b> Total revenue - add lines 8 through 11 (must equal Part VIII, column (A), line 12) ..... 439,473,624. 516,124,793.	
<b>Expenses</b>	<b>13</b> Grants and similar amounts paid (Part IX, column (A), lines 1-3) ..... 91,970. 90,645. <b>14</b> Benefits paid to or for members (Part IX, column (A), line 4) ..... 0. 0. <b>15</b> Salaries, other compensation, employee benefits (Part IX, column (A), lines 5-10) ..... 225,570,447. 285,875,352. <b>16a</b> Professional fundraising fees (Part IX, column (A), line 11e) ..... 0. 0. <b>16b</b> Total fundraising expenses (Part IX, column (D), line 25) ▶ 2,936,297. <b>17</b> Other expenses (Part IX, column (A), lines 11a-11d, 11f-24e) ..... 196,424,079. 221,496,931. <b>18</b> Total expenses. Add lines 13-17 (must equal Part IX, column (A), line 25) ..... 422,086,496. 507,462,928. <b>19</b> Revenue less expenses. Subtract line 18 from line 12 ..... 17,387,128. 8,661,865.	
<b>Net Assets or Fund Balances</b>	<b>20</b> Total assets (Part X, line 16) ..... <b>Beginning of Current Year</b> 614,876,795. <b>End of Year</b> 625,534,771. <b>21</b> Total liabilities (Part X, line 26) ..... 283,762,779. 277,749,785. <b>22</b> Net assets or fund balances. Subtract line 21 from line 20 ..... 331,114,016. 347,784,986.	

**Part II Signature Block**

Under penalties of perjury, I declare that I have examined this return, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, and complete. Declaration of preparer (other than officer) is based on all information of which preparer has any knowledge.

<b>Sign Here</b>	Signature of officer LAURIE R. BEYER, EVP & CFO Type or print name and title	Date
<b>Paid Preparer Use Only</b>	Print/Type preparer's name JOHN W. SADOFF, JR.	Preparer's signature Date Check if self-employed <input type="checkbox"/> PTIN P00540589
	Firm's name ▶ DELOITTE TAX LLP Firm's address ▶ 695 TOWN CENTER DR, STE 1000 COSTA MESA, CA 92626	Firm's EIN ▶ 86-1065772 Phone no. (714) 436-7100

May the IRS discuss this return with the preparer shown above? (see instructions)  Yes  No

Part III Statement of Program Service Accomplishments

Check if Schedule O contains a response or note to any line in this Part III [X]

1 Briefly describe the organization's mission: SEE SCHEDULE O

2 Did the organization undertake any significant program services during the year which were not listed on the prior Form 990 or 990-EZ? [ ] Yes [X] No

3 Did the organization cease conducting, or make significant changes in how it conducts, any program services? [ ] Yes [X] No

4 Describe the organization's program service accomplishments for each of its three largest program services, as measured by expenses.

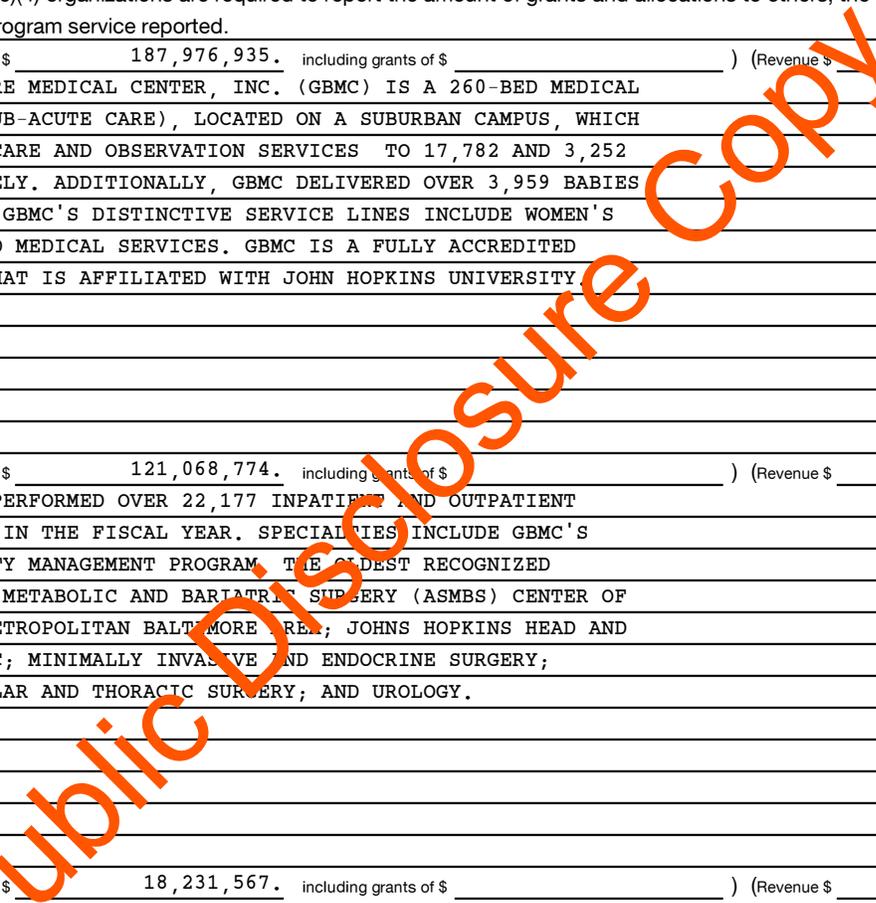
4a (Code: ) (Expenses \$ 187,976,935. including grants of \$ ) (Revenue \$ 233,225,810.) THE GREATER BALTIMORE MEDICAL CENTER, INC. (GBMC) IS A 260-BED MEDICAL CENTER (ACUTE AND SUB-ACUTE CARE), LOCATED ON A SUBURBAN CAMPUS, WHICH PROVIDED INPATIENT CARE AND OBSERVATION SERVICES TO 17,782 AND 3,252 PATIENTS, RESPECTIVELY. ADDITIONALLY, GBMC DELIVERED OVER 3,959 BABIES IN THE FISCAL YEAR. GBMC'S DISTINCTIVE SERVICE LINES INCLUDE WOMEN'S CANCER, SURGICAL AND MEDICAL SERVICES. GBMC IS A FULLY ACCREDITED TEACHING HOSPITAL THAT IS AFFILIATED WITH JOHN HOPKINS UNIVERSITY

4b (Code: ) (Expenses \$ 121,068,774. including grants of \$ ) (Revenue \$ 128,572,613.) THE OPERATING ROOM PERFORMED OVER 22,177 INPATIENT AND OUTPATIENT SURGICAL PROCEDURES IN THE FISCAL YEAR. SPECIALTIES INCLUDE GBMC'S COMPREHENSIVE OBESITY MANAGEMENT PROGRAM, THE OLDEST RECOGNIZED AMERICAN SOCIETY OF METABOLIC AND BARIATRIC SURGERY (ASMBS) CENTER OF EXCELLENCE IN THE METROPOLITAN BALTIMORE AREA; JOHNS HOPKINS HEAD AND NECK SURGERY AT GBMC; MINIMALLY INVASIVE AND ENDOCRINE SURGERY; NEUROSURGERY; VASCULAR AND THORACIC SURGERY; AND UROLOGY.

4c (Code: ) (Expenses \$ 18,231,567. including grants of \$ ) (Revenue \$ 32,214,284.) THE EMERGENCY DEPARTMENT TREATED 54,662 PATIENTS IN THE FISCAL YEAR. THE EMERGENCY SERVICES DEPARTMENT HAS 3 PATIENT CARE AREAS, DESIGNED TO MINIMIZE WAIT & MAXIMIZE SERVICE FOR PATIENTS & THEIR FAMILIES. PATIENTS WITH MINOR INJURIES SUCH AS SPRAINS ARE CARED FOR IN THE URGENT CARE AREA. SEVERE PROBLEMS SUCH AS ACUTE ABDOMINAL PAIN, CHEST PAIN OR INJURIES FROM MOTOR VEHICLE ACCIDENTS ARE EVALUATED AND TREATED IN EMERGENT CARE. ADJACENT TO THE EMERGENT CARE AREA IS AN OBSERVATIONAL CARE AREA FOR ADULT PATIENTS WHO NEED TO BE MONITORED BUT NOT ADMITTED.

4d Other program services (Describe in Schedule O.) (Expenses \$ 110,149,402. including grants of \$ 516,009.) (Revenue \$ 91,352,588.)

4e Total program service expenses 437,426,678.



Part IV Checklist of Required Schedules

Table with 3 columns: Question ID, Yes, No. Rows 1-19 contain various questions about organizational activities and financial reporting.

Part IV Checklist of Required Schedules (continued)

Table with columns for question number, question text, Yes, and No. Rows include questions 20a through 38, covering topics like hospital facilities, financial statements, grants, compensation, tax-exempt bonds, excess benefits, and controlled entities.

Part V Statements Regarding Other IRS Filings and Tax Compliance

Check if Schedule O contains a response or note to any line in this Part V

Input box for Schedule O reference

Main table with columns for question number, description, and Yes/No response. Includes rows 1a-14b with various tax-related questions and numerical inputs.

Part VI Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, and for a "No" response to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions.

Check if Schedule O contains a response or note to any line in this Part VI [X]

Section A. Governing Body and Management

Table with 3 columns: Question, Yes, No. Rows include: 1a Enter the number of voting members of the governing body at the end of the tax year; 1b Enter the number of voting members included in line 1a, above, who are independent; 2 Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other officer, director, trustee, or key employee?; 3 Did the organization delegate control over management duties customarily performed by or under the direct supervision of officers, directors, or trustees, or key employees to a management company or other person?; 4 Did the organization make any significant changes to its governing documents since the prior Form 990 was filed?; 5 Did the organization become aware during the year of a significant diversion of the organization's assets?; 6 Did the organization have members or stockholders?; 7a Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or more members of the governing body?; 7b Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or persons other than the governing body?; 8 Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following: a The governing body? b Each committee with authority to act on behalf of the governing body?; 9 Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? If "Yes," provide the names and addresses in Schedule O.

Section B. Policies (This Section B requests information about policies not required by the Internal Revenue Code.)

Table with 3 columns: Question, Yes, No. Rows include: 10a Did the organization have local chapters, branches, or affiliates?; 10b If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes?; 11a Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?; 11b Describe in Schedule O the process, if any, used by the organization to review this Form 990.; 12a Did the organization have a written conflict of interest policy? If "No," go to line 13; 12b Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts?; 12c Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done; 13 Did the organization have a written whistleblower policy?; 14 Did the organization have a written document retention and destruction policy?; 15 Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision? a The organization's CEO, Executive Director, or top management official; b Other officers or key employees of the organization; 16a Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year?; 16b If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's exempt status with respect to such arrangements?

Section C. Disclosure

- 17 List the states with which a copy of this Form 990 is required to be filed MD
18 Section 6104 requires an organization to make its Forms 1023 (or 1024 if applicable), 990, and 990-T (Section 501(c)(3)s only) available for public inspection. Indicate how you made these available. Check all that apply.
[ ] Own website [X] Another's website [X] Upon request [ ] Other (explain in Schedule O)
19 Describe in Schedule O whether (and if so, how) the organization made its governing documents, conflict of interest policy, and financial statements available to the public during the tax year.
20 State the name, address, and telephone number of the person who possesses the organization's books and records:
LAURIE R. BEYER - (443) 849-2000
6701 NORTH CHARLES STREET, BALTIMORE, MD 21204

**Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors**

Check if Schedule O contains a response or note to any line in this Part VII

**Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees**

**1a** Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.

- List all of the organization's **current** officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.
- List all of the organization's **current** key employees, if any. See instructions for definition of "key employee."
- List the organization's five **current** highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations.
- List all of the organization's **former** officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.
- List all of the organization's **former directors or trustees** that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations.

List persons in the following order: individual trustees or directors; institutional trustees; officers; key employees; highest compensated employees; and former such persons.

Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee.

(A) Name and Title	(B) Average hours per week (list any hours for related organizations below line)	(C) Position (do not check more than one box, unless person is both an officer and a director/trustee)						(D) Reportable compensation from the organization (W-2/1099-MISC)	(E) Reportable compensation from related organizations (W-2/1099-MISC)	(F) Estimated amount of other compensation from the organization and related organizations
		Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former			
(1) MR. DELBERT ADAMS DIRECTOR	1.00 3.00	X					0.	0.	0.	
(2) MR. HERBERT J. BELGRAD DIRECTOR	1.00 1.00	X					0.	0.	0.	
(3) MS. HEIDI KENNY BERMAN (BEG 7/1) DIRECTOR	1.00 3.00	X					0.	0.	0.	
(4) MS. SANDRA BERMAN DIRECTOR	1.00 2.00	X					0.	0.	0.	
(5) MS. MONIQUE BOOKER (BEG 7/17) DIRECTOR	1.00 2.00	X					0.	0.	0.	
(6) ROBERT K. BROOKLAND, M.D. DIRECTOR	1.00 3.00	X					0.	0.	0.	
(7) MR. CHARLES C. FENWICK, JR. DIRECTOR	1.00 3.00	X					0.	0.	0.	
(8) MR. JERRY FOCAS DIRECTOR	1.00 3.00	X					0.	0.	0.	
(9) MR. RICHARD D. HUETHER DIRECTOR	1.00 3.00	X					0.	0.	0.	
(10) MR. HARRY S. JOHNSON (BEG 7/17) DIRECTOR	1.00 2.00	X					0.	0.	0.	
(11) THEDA C. KONTIS, M.D. DIRECTOR	1.00 2.00	X					0.	0.	0.	
(12) MR. TIMOTHY L. KROGARD DIRECTOR	1.00 2.00	X					0.	0.	0.	
(13) MR. FRANKLIN M. LEE DIRECTOR	1.00 2.00	X					0.	0.	0.	
(14) MR. THOMAS H. MADDUX DIRECTOR	1.00 2.00	X					0.	0.	0.	
(15) MR. ANTHONY MILANDO DIRECTOR	1.00 2.00	X					0.	0.	0.	
(16) MARIA PANE, M.D. (BEG 7/17) DIRECTOR/PHYSICIAN	60.00 2.00	X					322,786.	0.	55,011.	
(17) MR. THOMAS J. O'DONNELL, JR. DIRECTOR	1.00 3.00	X					0.	0.	0.	

**Part VII Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees** (continued)

(A) Name and title	(B) Average hours per week (list any hours for related organizations below line)	(C) Position (do not check more than one box, unless person is both an officer and a director/trustee)						(D) Reportable compensation from the organization (W-2/1099-MISC)	(E) Reportable compensation from related organizations (W-2/1099-MISC)	(F) Estimated amount of other compensation from the organization and related organizations
		Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former			
(18) JOHN R. SAUNDERS, M.D. DIRECTOR/FORMER CMO (BEG 7/17)	1.00 2.00	X						373,985.	0.	45,533.
(19) MELISSA SPARROW, M.D. CHIEF OF STAFF	50.00 10.00	X						239,786.	0.	45,758.
(20) MS. BONNIE R. STEIN DIRECTOR/FORMER CHAIR	1.00 2.00	X						0.	0.	0.
(21) MR. JAMES B. STRADTNER DIRECTOR	1.00 2.00	X						0.	0.	0.
(22) MS. FAITH E. THOMAS DIRECTOR	1.00 3.00	X						0.	0.	0.
(23) MR. STEVEN A. THOMAS DIRECTOR	1.00 2.00	X						0.	0.	0.
(24) JOHN B. CHESSARE, M.D. DIRECTOR/CEO GBMC HEALTHCARE	32.00 28.00	X		X				1,178,633.	0.	41,177.
(25) MR. FREDERICK M. HUDSON VICE CHAIR	1.00 2.00	X		X				0.	0.	0.
(26) MS. PATRICA J. MITCHELL CHAIR	1.00 3.00	X		X				0.	0.	0.
<b>1b Sub-total</b>								2,115,190.	0.	187,479.
<b>c Total from continuation sheets to Part VII, Section A</b>								10,421,745.	0.	978,646.
<b>d Total (add lines 1b and 1c)</b>								12,536,935.	0.	1,166,125.

**2** Total number of individuals (including but not limited to those listed above) who received more than \$100,000 of reportable compensation from the organization **385**

	Yes	No
<b>3</b> Did the organization list any former officer, director, or trustee, key employee, or highest compensated employee on line 1a? If "Yes," complete Schedule J for such individual	X	
<b>4</b> For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than \$50,000? If "Yes," complete Schedule J for such individual	X	
<b>5</b> Did any person listed on line 1a receive or accrue compensation from any unrelated organization or individual for services rendered to the organization? If "Yes," complete Schedule J for such person		X

**Section B. Independent Contractors**

**1** Complete this table of your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization. Report compensation for the calendar year ending with or within the organization's tax year.

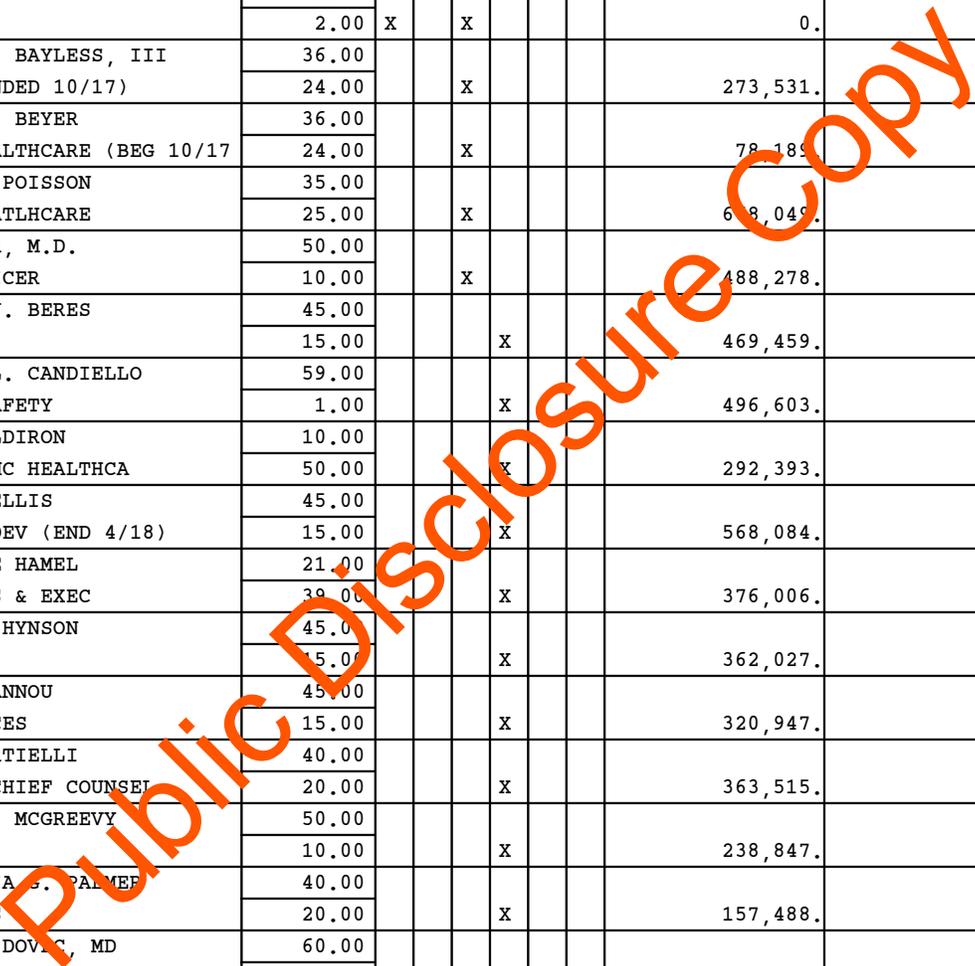
(A) Name and business address	(B) Description of services	(C) Compensation
SODEXO USA, 9801 WASHINGTON BLVD, GAITHERSBURG, MD 20878	MANAGEMENT - HOTEL SERVICES	3,909,585.
JOHNS HOPKINS UNIVERSITY, 125 MEDICAL ADMIN RD., 720 RUTLAND AVE, BALTIMORE, MD	RESIDENCY PROGRAM	3,789,432.
EPIC SYSTEMS CORPORATION 1979 MILKY WAY, VERONA, WI 53593	SOFTWARE ENGINEERING	3,645,690.
ADVANCED RADIOLOGY/ MEDICAL IMAGING OF BAL. 7253 AMBASSADOR ROAD, BALTIMORE, MD 21244	RADIOLOGY SERVICES	2,475,011.
CLEARPATH 12100 SUNSET HILLS ROAD, RESTON, VA 20190	SOFTWARE ENGINEERING	2,196,167.

**2** Total number of independent contractors (including but not limited to those listed above) who received more than \$100,000 of compensation from the organization **156**

SEE PART VII, SECTION A CONTINUATION SHEETS

**Part VII** Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees (continued)

(A) Name and title	(B) Average hours per week (list any hours for related organizations below line)	(C) Position (check all that apply)						(D) Reportable compensation from the organization (W-2/1099-MISC)	(E) Reportable compensation from related organizations (W-2/1099-MISC)	(F) Estimated amount of other compensation from the organization and related organizations
		Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former			
(27) MR. STEPHEN T. SCOTT TREASURER	1.00 2.00	X		X				0.	0.	0.
(28) MS. MARION G. THOMPSON SECRETARY	1.00 2.00	X		X				0.	0.	0.
(29) MR. GEORGE E. BAYLESS, III CFO HEALTHCARE (ENDED 10/17)	36.00 24.00			X				273,531.	0.	58,155.
(30) MS. LAURIE R. BEYER EVP & CFO GBMC HEALTHCARE (BEG 10/17)	36.00 24.00			X				78,189.	0.	4,733.
(31) MR. KEITH R. POISSON EVP & COO GBMC HEALTHCARE	35.00 25.00			X				608,049.	0.	46,775.
(32) HAROLD TUCKER, M.D. CHIEF MEDICAL OFFICER	50.00 10.00			X				488,278.	0.	73,473.
(33) MR. BENNETT J. BERES VP & COO GBMA	45.00 15.00				X			469,459.	0.	28,094.
(34) MS. CAROLYN L. CANDIELLO VP QUALITY & PT SAFETY	59.00 1.00				X			496,603.	0.	40,238.
(35) MS. JENNY COLDIRON VP DEVELOPMENT GBMC HEALTHCA	10.00 50.00				X			292,393.	0.	83,195.
(36) MR. JOHN W. ELLIS SVP STRATEGY&BUS DEV (END 4/18)	45.00 15.00				X			568,084.	0.	44,606.
(37) MS. CATHERINE HAMEL VP POST ACUTE SRVS & EXEC	21.00 38.00				X			376,006.	0.	51,652.
(38) MR. DAVID J. HYNSON VP & CIO	45.00 15.00				X			362,027.	0.	80,515.
(39) MS. JOANN IOANNOU SVP PATIENT SERVICES	45.00 15.00				X			320,947.	0.	90,910.
(40) MS. SUSAN MARTIELLI VP LEGAL AFFAIRS/CHIEF COUNSEL	40.00 20.00				X			363,515.	0.	56,275.
(41) MS. STACEY L. MCGREEVY VP FACILITIES	50.00 10.00				X			238,847.	0.	15,164.
(42) MS. ANNA-MARIA S. PALMESE VP HUMAN RESOURCES	40.00 20.00				X			157,488.	0.	29,001.
(43) ELIZABETH A. DOVICH, MD PHYSICIAN	60.00 0.00					X		845,034.	0.	60,863.
(44) NIRAJ JANI, M.D. MED DIRECTOR/PHYSICIAN	60.00 0.00					X		805,106.	0.	48,657.
(45) VICTOR A. KHOUZAMI M.D. CHAIR/PHYSICIAN	60.00 0.00					X		1,334,544.	0.	42,986.
(46) BIMAL G. RAMI, M.D. MED DIRECTOR/PHYSICIAN	60.00 0.00					X		1,103,942.	0.	52,938.
Total to Part VII, Section A, line 1c .....										





**Part VIII Statement of Revenue**

Check if Schedule O contains a response or note to any line in this Part VIII

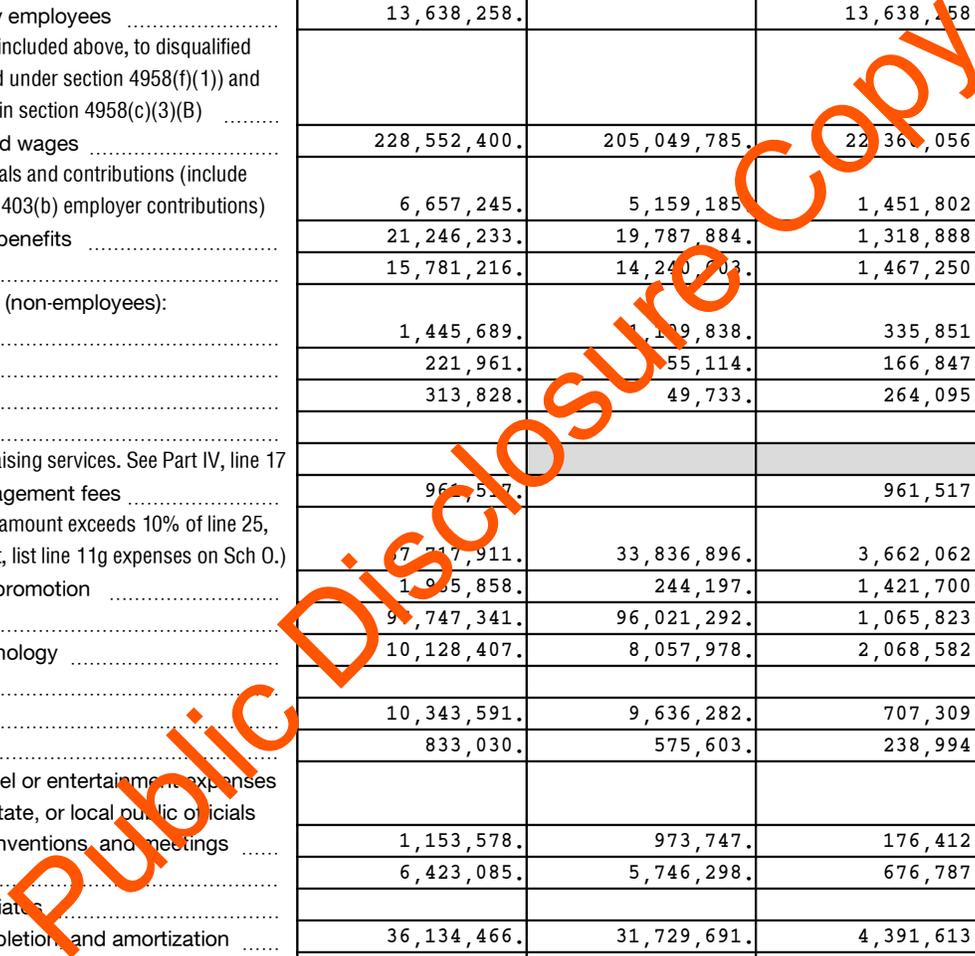
			(A) Total revenue	(B) Related or exempt function revenue	(C) Unrelated business revenue	(D) Revenue excluded from tax under sections 512 - 514	
<b>Contributions, Gifts, Grants and Other Similar Amounts</b>	<b>1 a</b> Federated campaigns	<b>1a</b>					
	<b>b</b> Membership dues	<b>1b</b>					
	<b>c</b> Fundraising events	<b>1c</b>	524,308.				
	<b>d</b> Related organizations	<b>1d</b>	2,090,655.				
	<b>e</b> Government grants (contributions)	<b>1e</b>					
	<b>f</b> All other contributions, gifts, grants, and similar amounts not included above	<b>1f</b>	8,255,786.				
	<b>g</b> Noncash contributions included in lines 1a-1f: \$						
	<b>h Total.</b> Add lines 1a-1f		10,870,749.				
	<b>Program Service Revenue</b>	<b>2 a</b> PATIENT SERVICE	<b>Business Code</b> 621110	476,907,229.	476,907,229.		
<b>b</b> OTHER OPERATING REV.		900099	8,458,066.	8,458,066.			
<b>c</b> GRANT REVENUE		541700	516,009.	516,009.			
<b>d</b>							
<b>e</b>							
<b>f</b> All other program service revenue							
<b>g Total.</b> Add lines 2a-2f			485,881,304.				
<b>Other Revenue</b>	<b>3</b> Investment income (including dividends, interest, and other similar amounts)		5,402,625.			5,402,625.	
	<b>4</b> Income from investment of tax-exempt bond proceeds						
	<b>5</b> Royalties						
	<b>6 a</b> Gross rents	(i) Real	154,183.				
		(ii) Personal					
		<b>b</b> Less: rental expenses	0.				
		<b>c</b> Rental income or (loss)	154,183.				
	<b>d</b> Net rental income or (loss)		154,183.			154,183.	
	<b>7 a</b> Gross amount from sales of assets other than inventory	(i) Securities	33,865,615.				
		(ii) Other					
		<b>b</b> Less: cost or other basis and sales expenses	21,563,953.				
		<b>c</b> Gain or (loss)	12,301,662.				
	<b>d</b> Net gain or (loss)		12,301,662.			12,301,662.	
	<b>8 a</b> Gross income from fundraising events (not including \$ 524,308. of contributions reported on line 1c). See Part IV, line 18	<b>a</b>	114,735.				
		<b>b</b> Less: direct expenses	325,884.				
<b>c</b> Net income or (loss) from fundraising events			-211,149.			-211,149.	
<b>9 a</b> Gross income from gaming activities. See Part IV, line 19	<b>a</b>						
	<b>b</b> Less: direct expenses						
	<b>c</b> Net income or (loss) from gaming activities						
<b>10 a</b> Gross sales of inventory, less returns and allowances	<b>a</b>						
	<b>b</b> Less: cost of goods sold						
	<b>c</b> Net income or (loss) from sales of inventory						
<b>Miscellaneous Revenue</b>		<b>Business Code</b>					
<b>11 a</b> PARKING REVENUE	812930	1,603,520.			1,603,520.		
<b>b</b> CAFETERIA INCOME	722210	121,899.			121,899.		
<b>c</b>							
<b>d</b> All other revenue							
<b>e Total.</b> Add lines 11a-11d		1,725,419.					
<b>12 Total revenue.</b> See instructions.		516,124,793.	485,881,304.	0.	19,372,740.		

Part IX Statement of Functional Expenses

Section 501(c)(3) and 501(c)(4) organizations must complete all columns. All other organizations must complete column (A).

Check if Schedule O contains a response or note to any line in this Part IX

Table with 5 columns: (A) Total expenses, (B) Program service expenses, (C) Management and general expenses, (D) Fundraising expenses. Rows include categories like Grants, Salaries, Pension, Advertising, etc.



**Part X Balance Sheet**

Check if Schedule O contains a response or note to any line in this Part X

		(A) Beginning of year		(B) End of year
<b>Assets</b>	<b>1</b> Cash - non-interest-bearing .....		<b>1</b>	
	<b>2</b> Savings and temporary cash investments .....	25,726,289.	<b>2</b>	21,218,185.
	<b>3</b> Pledges and grants receivable, net .....	10,845,887.	<b>3</b>	14,663,057.
	<b>4</b> Accounts receivable, net .....	53,709,678.	<b>4</b>	46,644,918.
	<b>5</b> Loans and other receivables from current and former officers, directors, trustees, key employees, and highest compensated employees. Complete Part II of Schedule L .....		<b>5</b>	
	<b>6</b> Loans and other receivables from other disqualified persons (as defined under section 4958(f)(1)), persons described in section 4958(c)(3)(B), and contributing employers and sponsoring organizations of section 501(c)(9) voluntary employees' beneficiary organizations (see instr). Complete Part II of Sch L .....		<b>6</b>	
	<b>7</b> Notes and loans receivable, net .....		<b>7</b>	
	<b>8</b> Inventories for sale or use .....	4,462,125.	<b>8</b>	5,023,373.
	<b>9</b> Prepaid expenses and deferred charges .....	8,212,145.	<b>9</b>	8,579,828.
	<b>10a</b> Land, buildings, and equipment: cost or other basis. Complete Part VI of Schedule D .....	<b>10a</b> 698,276,575.		
	<b>b</b> Less: accumulated depreciation .....	<b>10b</b> 450,579,456.		
	<b>11</b> Investments - publicly traded securities .....	210,862,087.	<b>11</b>	231,241,228.
	<b>12</b> Investments - other securities. See Part IV, line 11 .....	6,387,612.	<b>12</b>	7,631,715.
	<b>13</b> Investments - program-related. See Part IV, line 11 .....		<b>13</b>	
	<b>14</b> Intangible assets .....		<b>14</b>	
	<b>15</b> Other assets. See Part IV, line 11 .....	45,197,663.	<b>15</b>	42,835,348.
<b>16 Total assets.</b> Add lines 1 through 15 (must equal line 34) .....	614,876,795.	<b>16</b>	625,534,771.	
<b>Liabilities</b>	<b>17</b> Accounts payable and accrued expenses .....	58,370,951.	<b>17</b>	68,730,801.
	<b>18</b> Grants payable .....		<b>18</b>	
	<b>19</b> Deferred revenue .....		<b>19</b>	
	<b>20</b> Tax-exempt bond liabilities .....	104,063,994.	<b>20</b>	99,681,584.
	<b>21</b> Escrow or custodial account liability. Complete Part IV of Schedule D .....		<b>21</b>	
	<b>22</b> Loans and other payables to current and former officers, directors, trustees, key employees, highest compensated employees, and disqualified persons. Complete Part II of Schedule L .....		<b>22</b>	
	<b>23</b> Secured mortgages and notes payable to unrelated third parties .....	59,606,495.	<b>23</b>	52,710,332.
	<b>24</b> Unsecured notes and loans payable to unrelated third parties .....		<b>24</b>	
	<b>25</b> Other liabilities (including federal income tax, payables to related third parties, and other liabilities not included on lines 17-24). Complete Part X of Schedule D .....	61,721,339.	<b>25</b>	56,627,068.
	<b>26 Total liabilities.</b> Add lines 17 through 25 .....	283,762,779.	<b>26</b>	277,749,785.
<b>Net Assets or Fund Balances</b>	<b>Organizations that follow SFAS 117 (ASC 958), check here <input checked="" type="checkbox"/> and complete lines 27 through 29, and lines 33 and 34.</b>			
	<b>27</b> Unrestricted net assets .....	284,139,586.	<b>27</b>	295,367,918.
	<b>28</b> Temporarily restricted net assets .....	31,144,974.	<b>28</b>	34,372,534.
	<b>29</b> Permanently restricted net assets .....	15,829,456.	<b>29</b>	18,044,534.
	<b>Organizations that do not follow SFAS 117 (ASC 958), check here <input type="checkbox"/> and complete lines 30 through 34.</b>			
	<b>30</b> Capital stock or trust principal, or current funds .....		<b>30</b>	
	<b>31</b> Paid-in or capital surplus, or land, building, or equipment fund .....		<b>31</b>	
	<b>32</b> Retained earnings, endowment, accumulated income, or other funds .....		<b>32</b>	
<b>33</b> Total net assets or fund balances .....	331,114,016.	<b>33</b>	347,784,986.	
<b>34</b> Total liabilities and net assets/fund balances .....	614,876,795.	<b>34</b>	625,534,771.	

**Part XI Reconciliation of Net Assets**

Check if Schedule O contains a response or note to any line in this Part XI

<b>1</b>	Total revenue (must equal Part VIII, column (A), line 12)	<b>1</b>	516,124,793.
<b>2</b>	Total expenses (must equal Part IX, column (A), line 25)	<b>2</b>	507,462,928.
<b>3</b>	Revenue less expenses. Subtract line 2 from line 1	<b>3</b>	8,661,865.
<b>4</b>	Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A))	<b>4</b>	331,114,016.
<b>5</b>	Net unrealized gains (losses) on investments	<b>5</b>	5,923,734.
<b>6</b>	Donated services and use of facilities	<b>6</b>	
<b>7</b>	Investment expenses	<b>7</b>	
<b>8</b>	Prior period adjustments	<b>8</b>	
<b>9</b>	Other changes in net assets or fund balances (explain in Schedule O)	<b>9</b>	2,085,371.
<b>10</b>	Net assets or fund balances at end of year. Combine lines 3 through 9 (must equal Part X, line 33, column (B))	<b>10</b>	347,784,986.

**Part XII Financial Statements and Reporting**

Check if Schedule O contains a response or note to any line in this Part XII

	Yes	No
<b>1</b> Accounting method used to prepare the Form 990: <input type="checkbox"/> Cash <input checked="" type="checkbox"/> Accrual <input type="checkbox"/> Other If the organization changed its method of accounting from a prior year or checked "Other," explain in Schedule O.		
<b>2a</b> Were the organization's financial statements compiled or reviewed by an independent accountant? If "Yes," check a box below to indicate whether the financial statements for the year were compiled or reviewed on a separate basis, consolidated basis, or both: <input type="checkbox"/> Separate basis <input type="checkbox"/> Consolidated basis <input type="checkbox"/> Both consolidated and separate basis		X
<b>b</b> Were the organization's financial statements audited by an independent accountant? If "Yes," check a box below to indicate whether the financial statements for the year were audited on a separate basis, consolidated basis, or both: <input type="checkbox"/> Separate basis <input checked="" type="checkbox"/> Consolidated basis <input type="checkbox"/> Both consolidated and separate basis	X	
<b>c</b> If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the audit, review, or compilation of its financial statements and selection of an independent accountant? If the organization changed either its oversight process or selection process during the tax year, explain in Schedule O.	X	
<b>3a</b> As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Single Audit Act and OMB Circular A-133?		X
<b>b</b> If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required audit or audits, explain why in Schedule O and describe any steps taken to undergo such audits		

Form 990 (2017)

Public Disclosure Copy



**Part II Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi)**

(Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.)

**Section A. Public Support**

Calendar year (or fiscal year beginning in) ▶	(a) 2013	(b) 2014	(c) 2015	(d) 2016	(e) 2017	(f) Total
<b>1</b> Gifts, grants, contributions, and membership fees received. (Do not include any "unusual grants.") .....						
<b>2</b> Tax revenues levied for the organization's benefit and either paid to or expended on its behalf .....						
<b>3</b> The value of services or facilities furnished by a governmental unit to the organization without charge .....						
<b>4 Total.</b> Add lines 1 through 3 .....						
<b>5</b> The portion of total contributions by each person (other than a governmental unit or publicly supported organization) included on line 1 that exceeds 2% of the amount shown on line 11, column (f) .....						
<b>6 Public support.</b> Subtract line 5 from line 4.						

**Section B. Total Support**

Calendar year (or fiscal year beginning in) ▶	(a) 2013	(b) 2014	(c) 2015	(d) 2016	(e) 2017	(f) Total
<b>7</b> Amounts from line 4 .....						
<b>8</b> Gross income from interest, dividends, payments received on securities loans, rents, royalties, and income from similar sources .....						
<b>9</b> Net income from unrelated business activities, whether or not the business is regularly carried on .....						
<b>10</b> Other income. Do not include gain or loss from the sale of capital assets (Explain in Part VI.) .....						
<b>11 Total support.</b> Add lines 7 through 10 .....						
<b>12</b> Gross receipts from related activities, etc. (see instructions) .....					12	
<b>13 First five years.</b> If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a section 501(c)(3) organization, check this box and <b>stop here</b> .....						<input type="checkbox"/>

**Section C. Computation of Public Support Percentage**

<b>14</b> Public support percentage for 2017 (line 6, column (f) divided by line 11, column (f)) .....	14		%
<b>15</b> Public support percentage from 2016 Schedule A, Part II, line 14 .....	15		%
<b>16a 33 1/3% support test - 2017.</b> If the organization did not check the box on line 13, and line 14 is 33 1/3% or more, check this box and <b>stop here.</b> The organization qualifies as a publicly supported organization .....		<input type="checkbox"/>	
<b>b 33 1/3% support test - 2016.</b> If the organization did not check a box on line 13 or 16a, and line 15 is 33 1/3% or more, check this box and <b>stop here.</b> The organization qualifies as a publicly supported organization .....		<input type="checkbox"/>	
<b>17a 10% -facts-and-circumstances test - 2017.</b> If the organization did not check a box on line 13, 16a, or 16b, and line 14 is 10% or more, and if the organization meets the "facts-and-circumstances" test, check this box and <b>stop here.</b> Explain in Part VI how the organization meets the "facts-and-circumstances" test. The organization qualifies as a publicly supported organization .....		<input type="checkbox"/>	
<b>b 10% -facts-and-circumstances test - 2016.</b> If the organization did not check a box on line 13, 16a, 16b, or 17a, and line 15 is 10% or more, and if the organization meets the "facts-and-circumstances" test, check this box and <b>stop here.</b> Explain in Part VI how the organization meets the "facts-and-circumstances" test. The organization qualifies as a publicly supported organization .....		<input type="checkbox"/>	
<b>18 Private foundation.</b> If the organization did not check a box on line 13, 16a, 16b, 17a, or 17b, check this box and see instructions .....		<input type="checkbox"/>	

**Part III Support Schedule for Organizations Described in Section 509(a)(2)**

(Complete only if you checked the box on line 10 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.)

**Section A. Public Support**

Calendar year (or fiscal year beginning in) ►	(a) 2013	(b) 2014	(c) 2015	(d) 2016	(e) 2017	(f) Total
<b>1</b> Gifts, grants, contributions, and membership fees received. (Do not include any "unusual grants.") .....						
<b>2</b> Gross receipts from admissions, merchandise sold or services performed, or facilities furnished in any activity that is related to the organization's tax-exempt purpose .....						
<b>3</b> Gross receipts from activities that are not an unrelated trade or business under section 513 .....						
<b>4</b> Tax revenues levied for the organization's benefit and either paid to or expended on its behalf .....						
<b>5</b> The value of services or facilities furnished by a governmental unit to the organization without charge .....						
<b>6 Total.</b> Add lines 1 through 5 .....						
<b>7a</b> Amounts included on lines 1, 2, and 3 received from disqualified persons .....						
<b>b</b> Amounts included on lines 2 and 3 received from other than disqualified persons that exceed the greater of \$5,000 or 1% of the amount on line 13 for the year .....						
<b>c</b> Add lines 7a and 7b .....						
<b>8 Public support.</b> (Subtract line 7c from line 6.)						

**Section B. Total Support**

Calendar year (or fiscal year beginning in) ►	(a) 2013	(b) 2014	(c) 2015	(d) 2016	(e) 2017	(f) Total
<b>9</b> Amounts from line 6 .....						
<b>10a</b> Gross income from interest, dividends, payments received on securities loans, rents, royalties, and income from similar sources .....						
<b>b</b> Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 .....						
<b>c</b> Add lines 10a and 10b .....						
<b>11</b> Net income from unrelated business activities not included in line 10c, whether or not the business is regularly carried on .....						
<b>12</b> Other income. Do not include gain or loss from the sale of capital assets (Explain in Part VII) .....						
<b>13 Total support.</b> (Add lines 9, 10c, 11, and 12.)						

**14 First five years.** If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a section 501(c)(3) organization, check this box and **stop here**

**Section C. Computation of Public Support Percentage**

<b>15</b> Public support percentage for 2017 (line 8, column (f) divided by line 13, column (f)) .....	<b>15</b>	%
<b>16</b> Public support percentage from 2016 Schedule A, Part III, line 15 .....	<b>16</b>	%

**Section D. Computation of Investment Income Percentage**

<b>17</b> Investment income percentage for 2017 (line 10c, column (f) divided by line 13, column (f)) .....	<b>17</b>	%
<b>18</b> Investment income percentage from 2016 Schedule A, Part III, line 17 .....	<b>18</b>	%

**19a 33 1/3% support tests - 2017.** If the organization did not check the box on line 14, and line 15 is more than 33 1/3%, and line 17 is not more than 33 1/3%, check this box and **stop here**. The organization qualifies as a publicly supported organization

**b 33 1/3% support tests - 2016.** If the organization did not check a box on line 14 or line 19a, and line 16 is more than 33 1/3%, and line 18 is not more than 33 1/3%, check this box and **stop here**. The organization qualifies as a publicly supported organization

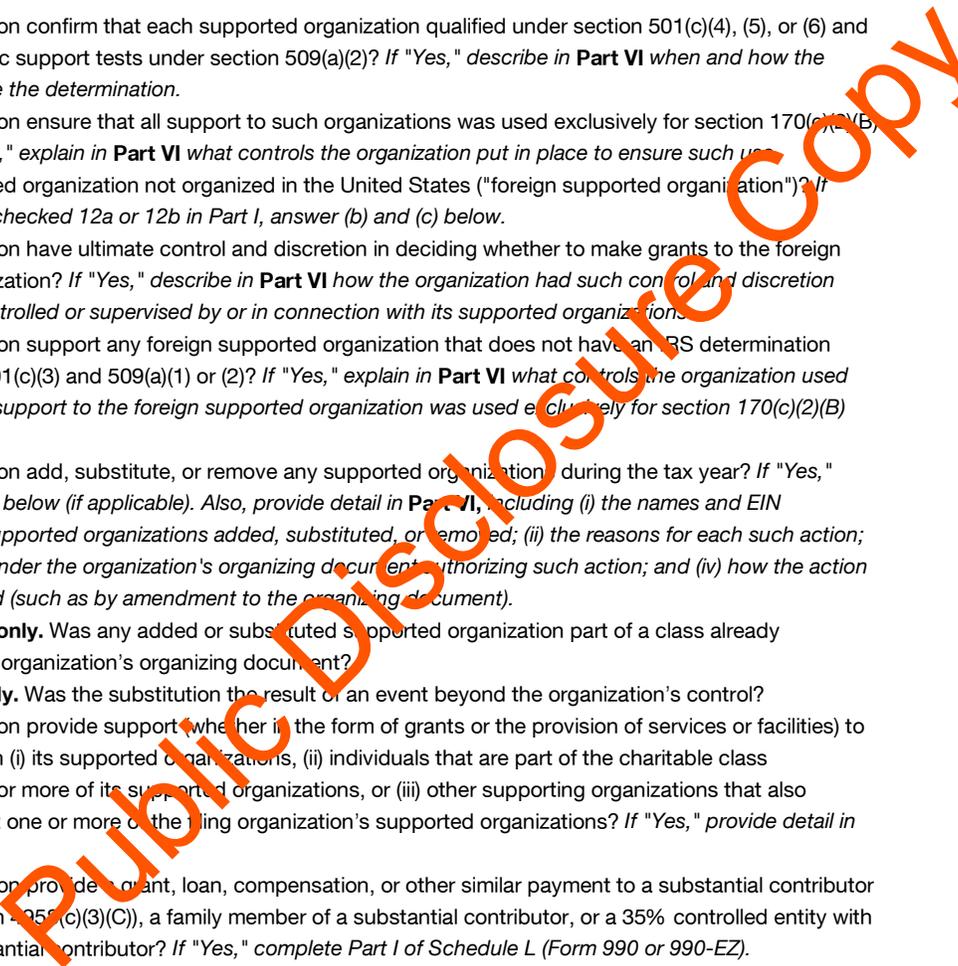
**20 Private foundation.** If the organization did not check a box on line 14, 19a, or 19b, check this box and see instructions

**Part IV Supporting Organizations**

(Complete only if you checked a box in line 12 on Part I. If you checked 12a of Part I, complete Sections A and B. If you checked 12b of Part I, complete Sections A and C. If you checked 12c of Part I, complete Sections A, D, and E. If you checked 12d of Part I, complete Sections A and D, and complete Part V.)

**Section A. All Supporting Organizations**

	Yes	No
<b>1</b> Are all of the organization's supported organizations listed by name in the organization's governing documents? <i>If "No," describe in Part VI how the supported organizations are designated. If designated by class or purpose, describe the designation. If historic and continuing relationship, explain.</i>		
<b>2</b> Did the organization have any supported organization that does not have an IRS determination of status under section 509(a)(1) or (2)? <i>If "Yes," explain in Part VI how the organization determined that the supported organization was described in section 509(a)(1) or (2).</i>		
<b>3a</b> Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? <i>If "Yes," answer (b) and (c) below.</i>		
<b>b</b> Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)? <i>If "Yes," describe in Part VI when and how the organization made the determination.</i>		
<b>c</b> Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes? <i>If "Yes," explain in Part VI what controls the organization put in place to ensure such use.</i>		
<b>4a</b> Was any supported organization not organized in the United States ("foreign supported organization")? <i>If "Yes," and if you checked 12a or 12b in Part I, answer (b) and (c) below.</i>		
<b>b</b> Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported organization? <i>If "Yes," describe in Part VI how the organization had such control and discretion despite being controlled or supervised by or in connection with its supported organizations.</i>		
<b>c</b> Did the organization support any foreign supported organization that does not have an IRS determination under sections 501(c)(3) and 509(a)(1) or (2)? <i>If "Yes," explain in Part VI what controls the organization used to ensure that all support to the foreign supported organization was used exclusively for section 170(c)(2)(B) purposes.</i>		
<b>5a</b> Did the organization add, substitute, or remove any supported organization during the tax year? <i>If "Yes," answer (b) and (c) below (if applicable). Also, provide detail in Part VI, including (i) the names and EIN numbers of the supported organizations added, substituted, or removed; (ii) the reasons for each such action; (iii) the authority under the organization's organizing document authorizing such action; and (iv) how the action was accomplished (such as by amendment to the organizing document).</i>		
<b>b Type I or Type II only.</b> Was any added or substituted supported organization part of a class already designated in the organization's organizing document?		
<b>c Substitutions only.</b> Was the substitution the result of an event beyond the organization's control?		
<b>6</b> Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other than (i) its supported organizations, (ii) individuals that are part of the charitable class benefited by one or more of its supported organizations, or (iii) other supporting organizations that also support or benefit one or more of the filing organization's supported organizations? <i>If "Yes," provide detail in Part VI.</i>		
<b>7</b> Did the organization provide grant, loan, compensation, or other similar payment to a substantial contributor (defined in section 4958(c)(3)(C)), a family member of a substantial contributor, or a 35% controlled entity with regard to a substantial contributor? <i>If "Yes," complete Part I of Schedule L (Form 990 or 990-EZ).</i>		
<b>8</b> Did the organization make a loan to a disqualified person (as defined in section 4958) not described in line 7? <i>If "Yes," complete Part I of Schedule L (Form 990 or 990-EZ).</i>		
<b>9a</b> Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons as defined in section 4946 (other than foundation managers and organizations described in section 509(a)(1) or (2))? <i>If "Yes," provide detail in Part VI.</i>		
<b>b</b> Did one or more disqualified persons (as defined in line 9a) hold a controlling interest in any entity in which the supporting organization had an interest? <i>If "Yes," provide detail in Part VI.</i>		
<b>c</b> Did a disqualified person (as defined in line 9a) have an ownership interest in, or derive any personal benefit from, assets in which the supporting organization also had an interest? <i>If "Yes," provide detail in Part VI.</i>		
<b>10a</b> Was the organization subject to the excess business holdings rules of section 4943 because of section 4943(f) (regarding certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? <i>If "Yes," answer 10b below.</i>		
<b>b</b> Did the organization have any excess business holdings in the tax year? <i>(Use Schedule C, Form 4720, to determine whether the organization had excess business holdings.)</i>		



**Part IV Supporting Organizations** (continued)

	Yes	No
<b>11</b> Has the organization accepted a gift or contribution from any of the following persons?		
<b>a</b> A person who directly or indirectly controls, either alone or together with persons described in (b) and (c) below, the governing body of a supported organization?		
<b>b</b> A family member of a person described in (a) above?		
<b>c</b> A 35% controlled entity of a person described in (a) or (b) above? If "Yes" to a, b, or c, provide detail in Part VI.		

**Section B. Type I Supporting Organizations**

	Yes	No
<b>1</b> Did the directors, trustees, or membership of one or more supported organizations have the power to regularly appoint or elect at least a majority of the organization's directors or trustees at all times during the tax year? If "No," describe in Part VI how the supported organization(s) effectively operated, supervised, or controlled the organization's activities. If the organization had more than one supported organization, describe how the powers to appoint and/or remove directors or trustees were allocated among the supported organizations and what conditions or restrictions, if any, applied to such powers during the tax year.		
<b>2</b> Did the organization operate for the benefit of any supported organization other than the supported organization(s) that operated, supervised, or controlled the supporting organization? If "Yes," explain in Part VI how providing such benefit carried out the purposes of the supported organization(s) that operated, supervised, or controlled the supporting organization.		

**Section C. Type II Supporting Organizations**

	Yes	No
<b>1</b> Were a majority of the organization's directors or trustees during the tax year also a majority of the directors or trustees of each of the organization's supported organization(s)? If "No," describe in Part VI how control or management of the supporting organization was vested in the same persons that controlled or managed the supported organization(s).		

**Section D. All Type III Supporting Organizations**

	Yes	No
<b>1</b> Did the organization provide to each of its supported organizations, by the last day of the fifth month of the organization's tax year, (i) a written notice describing the type and amount of support provided during the prior tax year, (ii) a copy of the Form 990 that was most recently filed as of the date of notification, and (iii) copies of the organization's governing documents in effect on the date of notification, to the extent not previously provided?		
<b>2</b> Were any of the organization's officers, directors, or trustees either (i) appointed or elected by the supported organization(s) or (ii) serving on the governing body of a supported organization? If "No," explain in Part VI how the organization maintained a close and continuous working relationship with the supported organization(s).		
<b>3</b> By reason of the relationship described in (2), did the organization's supported organizations have a significant voice in the organization's investment policies and in directing the use of the organization's income or assets at all times during the tax year? If "Yes," describe in Part VI the role the organization's supported organizations played in this regard.		

**Section E. Type III Functionally Integrated Supporting Organizations**

<b>1</b> Check the box next to the method that the organization used to satisfy the Integral Part Test during the year (see instructions).		
<b>a</b> <input type="checkbox"/> The organization satisfied the Activities Test. Complete line 2 below.		
<b>b</b> <input type="checkbox"/> The organization is the parent of each of its supported organizations. Complete line 3 below.		
<b>c</b> <input type="checkbox"/> The organization supported a governmental entity. Describe in Part VI how you supported a government entity (see instructions).		
<b>2</b> Activities Test. Answer (a) and (b) below.		
<b>a</b> Did substantially all of the organization's activities during the tax year directly further the exempt purposes of the supported organization(s) to which the organization was responsive? If "Yes," then in Part VI identify those supported organizations and explain how these activities directly furthered their exempt purposes, how the organization was responsive to those supported organizations, and how the organization determined that these activities constituted substantially all of its activities.	Yes	No
<b>b</b> Did the activities described in (a) constitute activities that, but for the organization's involvement, one or more of the organization's supported organization(s) would have been engaged in? If "Yes," explain in Part VI the reasons for the organization's position that its supported organization(s) would have engaged in these activities but for the organization's involvement.		
<b>3</b> Parent of Supported Organizations. Answer (a) and (b) below.		
<b>a</b> Did the organization have the power to regularly appoint or elect a majority of the officers, directors, or trustees of each of the supported organizations? Provide details in Part VI.		
<b>b</b> Did the organization exercise a substantial degree of direction over the policies, programs, and activities of each of its supported organizations? If "Yes," describe in Part VI the role played by the organization in this regard.		

**Part V Type III Non-Functionally Integrated 509(a)(3) Supporting Organizations**

1  Check here if the organization satisfied the Integral Part Test as a qualifying trust on Nov. 20, 1970 (explain in Part VI.) **See instructions.** All other Type III non-functionally integrated supporting organizations must complete Sections A through E.

<b>Section A - Adjusted Net Income</b>		(A) Prior Year	(B) Current Year (optional)
1	Net short-term capital gain	1	
2	Recoveries of prior-year distributions	2	
3	Other gross income (see instructions)	3	
4	Add lines 1 through 3	4	
5	Depreciation and depletion	5	
6	Portion of operating expenses paid or incurred for production or collection of gross income or for management, conservation, or maintenance of property held for production of income (see instructions)	6	
7	Other expenses (see instructions)	7	
8	<b>Adjusted Net Income</b> (subtract lines 5, 6, and 7 from line 4)	8	

<b>Section B - Minimum Asset Amount</b>		(A) Prior Year	(B) Current Year (optional)
1	Aggregate fair market value of all non-exempt-use assets (see instructions for short tax year or assets held for part of year):		
a	Average monthly value of securities	1a	
b	Average monthly cash balances	1b	
c	Fair market value of other non-exempt-use assets	1c	
d	<b>Total</b> (add lines 1a, 1b, and 1c)	1d	
e	<b>Discount</b> claimed for blockage or other factors (explain in detail in <b>Part VI</b> ):		
2	Acquisition indebtedness applicable to non-exempt-use assets	2	
3	Subtract line 2 from line 1d	3	
4	Cash deemed held for exempt use. Enter 1-1/2% of line 3 (for greater amount, see instructions)	4	
5	Net value of non-exempt-use assets (subtract line 4 from line 3)	5	
6	Multiply line 5 by .035	6	
7	Recoveries of prior-year distributions	7	
8	<b>Minimum Asset Amount</b> (add line 7 to line 6)	8	

<b>Section C - Distributable Amount</b>			Current Year
1	Adjusted net income for prior year (from Section A, line 8, Column A)	1	
2	Enter 85% of line 1	2	
3	Minimum asset amount for prior year (from Section B, line 8, Column A)	3	
4	Enter greater of line 2 or line 3	4	
5	Income tax imposed in prior year	5	
6	<b>Distributable Amount.</b> Subtract line 5 from line 4, unless subject to emergency temporary reduction (see instructions)	6	
7	<input type="checkbox"/> Check here if the current year is the organization's first as a non-functionally integrated Type III supporting organization (see instructions).		

Schedule A (Form 990 or 990-EZ) 2017

**Part V Type III Non-Functionally Integrated 509(a)(3) Supporting Organizations** (continued)

Section D - Distributions	Current Year
1 Amounts paid to supported organizations to accomplish exempt purposes	
2 Amounts paid to perform activity that directly furthers exempt purposes of supported organizations, in excess of income from activity	
3 Administrative expenses paid to accomplish exempt purposes of supported organizations	
4 Amounts paid to acquire exempt-use assets	
5 Qualified set-aside amounts (prior IRS approval required)	
6 Other distributions (describe in Part VI). See instructions.	
7 <b>Total annual distributions.</b> Add lines 1 through 6.	
8 Distributions to attentive supported organizations to which the organization is responsive (provide details in Part VI). See instructions.	
9 Distributable amount for 2017 from Section C, line 6	
10 Line 8 amount divided by line 9 amount	

Section E - Distribution Allocations (see instructions)	(i) Excess Distributions	(ii) Underdistributions Pre-2017	(iii) Distributable Amount for 2017
1 Distributable amount for 2017 from Section C, line 6			
2 Underdistributions, if any, for years prior to 2017 (reasonable cause required- explain in Part VI). See instructions.			
3 Excess distributions carryover, if any, to 2017			
a			
b From 2013			
c From 2014			
d From 2015			
e From 2016			
f <b>Total</b> of lines 3a through e			
g Applied to underdistributions of prior years			
h Applied to 2017 distributable amount			
i Carryover from 2012 not applied (see instructions)			
j Remainder. Subtract lines 3g, 3h, and 3i from 3f.			
4 Distributions for 2017 from Section D, line 7: \$			
a Applied to underdistributions of prior years			
b Applied to 2017 distributable amount			
c Remainder. Subtract lines 4a and 4b from 4			
5 Remaining underdistributions for years prior to 2017, if any. Subtract lines 3g and 4a from line 2. For result greater than zero, explain in Part VI. See instructions.			
6 Remaining underdistributions for 2017. Subtract lines 3h and 4b from line 1. For result greater than zero, explain in Part VI. See instructions.			
7 <b>Excess distributions carryover to 2018.</b> Add lines 3j and 4c.			
8 Breakdown of line 7:			
a Excess from 2013			
b Excess from 2014			
c Excess from 2015			
d Excess from 2016			
e Excess from 2017			

Schedule A (Form 990 or 990-EZ) 2017

**Part VI**

**Supplemental Information.** Provide the explanations required by Part II, line 10; Part II, line 17a or 17b; Part III, line 12; Part IV, Section A, lines 1, 2, 3b, 3c, 4b, 4c, 5a, 6, 9a, 9b, 9c, 11a, 11b, and 11c; Part IV, Section B, lines 1 and 2; Part IV, Section C, line 1; Part IV, Section D, lines 2 and 3; Part IV, Section E, lines 1c, 2a, 2b, 3a, and 3b; Part V, line 1; Part V, Section B, line 1e; Part V, Section D, lines 5, 6, and 8; and Part V, Section E, lines 2, 5, and 6. Also complete this part for any additional information. (See instructions.)

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**SCHEDULE D**  
**(Form 990)**

Department of the Treasury  
Internal Revenue Service

**Supplemental Financial Statements**

▶ **Complete if the organization answered "Yes" on Form 990, Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b.**  
▶ **Attach to Form 990.**

▶ **Go to [www.irs.gov/Form990](http://www.irs.gov/Form990) for instructions and the latest information.**

OMB No. 1545-0047

**2017**

**Open to Public Inspection**

**Name of the organization** GREATER BALTIMORE MEDICAL CENTER, INC. **Employer identification number** 52-6049658

**Part I Organizations Maintaining Donor Advised Funds or Other Similar Funds or Accounts.** Complete if the organization answered "Yes" on Form 990, Part IV, line 6.

	(a) Donor advised funds	(b) Funds and other accounts
1 Total number at end of year .....		
2 Aggregate value of contributions to (during year) .....		
3 Aggregate value of grants from (during year) .....		
4 Aggregate value at end of year .....		
5 Did the organization inform all donors and donor advisors in writing that the assets held in donor advised funds are the organization's property, subject to the organization's exclusive legal control? .....		<input type="checkbox"/> Yes <input type="checkbox"/> No
6 Did the organization inform all grantees, donors, and donor advisors in writing that grant funds can be used only for charitable purposes and not for the benefit of the donor or donor advisor, or for any other purpose conferring impermissible private benefit? .....		<input type="checkbox"/> Yes <input type="checkbox"/> No

**Part II Conservation Easements.** Complete if the organization answered "Yes" on Form 990, Part IV, line 7.

1 Purpose(s) of conservation easements held by the organization (check all that apply).  
 Preservation of land for public use (e.g., recreation or education)  Preservation of a historically important land area  
 Protection of natural habitat  Preservation of a certified historic structure  
 Preservation of open space

2 Complete lines 2a through 2d if the organization held a qualified conservation contribution in the form of a conservation easement on the last day of the tax year.

	Held at the End of the Tax Year
a Total number of conservation easements .....	2a
b Total acreage restricted by conservation easements .....	2b
c Number of conservation easements on a certified historic structure included in (a) .....	2c
d Number of conservation easements included in (c) acquired after 7/25/80, and not on a historic structure listed in the National Register .....	2d

3 Number of conservation easements modified, transferred, released, extinguished, or terminated by the organization during the tax year ▶ \_\_\_\_\_

4 Number of states where property subject to conservation easement is located ▶ \_\_\_\_\_

5 Does the organization have a written policy regarding the periodic monitoring, inspection, handling of violations, and enforcement of the conservation easements it holds? .....

6 Staff and volunteer hours devoted to monitoring, inspecting, handling of violations, and enforcing conservation easements during the year ▶ \_\_\_\_\_

7 Amount of expenses incurred in monitoring, inspecting, handling of violations, and enforcing conservation easements during the year ▶ \$ \_\_\_\_\_

8 Does each conservation easement reported on line 2(d) above satisfy the requirements of section 170(h)(4)(B)(i) and section 170(h)(4)(B)(ii)? .....

9 In Part XIII, describe how the organization reports conservation easements in its revenue and expense statement, and balance sheet, and include, if applicable, the text of the footnote to the organization's financial statements that describes the organization's accounting for conservation easements.

**Part III Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets.** Complete if the organization answered "Yes" on Form 990, Part IV, line 8.

1a If the organization elected, as permitted under SFAS 116 (ASC 958), not to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide, in Part XIII, the text of the footnote to its financial statements that describes these items.

b If the organization elected, as permitted under SFAS 116 (ASC 958), to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide the following amounts relating to these items:

(i) Revenue included on Form 990, Part VIII, line 1 .....

(ii) Assets included in Form 990, Part X .....

2 If the organization received or held works of art, historical treasures, or other similar assets for financial gain, provide the following amounts required to be reported under SFAS 116 (ASC 958) relating to these items:

a Revenue included on Form 990, Part VIII, line 1 .....

b Assets included in Form 990, Part X .....

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990. Schedule D (Form 990) 2017

**Part III Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets** (continued)

3 Using the organization's acquisition, accession, and other records, check any of the following that are a significant use of its collection items (check all that apply):

- a  Public exhibition
- b  Scholarly research
- c  Preservation for future generations
- d  Loan or exchange programs
- e  Other \_\_\_\_\_

4 Provide a description of the organization's collections and explain how they further the organization's exempt purpose in Part XIII.

5 During the year, did the organization solicit or receive donations of art, historical treasures, or other similar assets to be sold to raise funds rather than to be maintained as part of the organization's collection?  Yes  No

**Part IV Escrow and Custodial Arrangements.** Complete if the organization answered "Yes" on Form 990, Part IV, line 9, or reported an amount on Form 990, Part X, line 21.

1a Is the organization an agent, trustee, custodian or other intermediary for contributions or other assets not included on Form 990, Part X?  Yes  No

b If "Yes," explain the arrangement in Part XIII and complete the following table:

	Amount
c Beginning balance	1c
d Additions during the year	1d
e Distributions during the year	1e
f Ending balance	1f

2a Did the organization include an amount on Form 990, Part X, line 21, for escrow or custodial account liability?  Yes  No

b If "Yes," explain the arrangement in Part XIII. Check here if the explanation has been provided on Part XIII

**Part V Endowment Funds.** Complete if the organization answered "Yes" on Form 990, Part IV, line 10.

	(a) Current year	(b) Prior year	(c) Two years back	(d) Three years back	(e) Four years back
1a Beginning of year balance	30,435,387.	28,073,800.	28,313,123.	20,282,263.	17,358,091.
b Contributions	1,335,910.	186,150.	1,556,091.	1,914,549.	2,274,086.
c Net investment earnings, gains, and losses	2,907,545.	3,745,342.	-384,455.	7,592,234.	2,154,496.
d Grants or scholarships					
e Other expenditures for facilities and programs	1,836,031.	1,509,705.	1,410,959.	1,475,923.	1,504,410.
f Administrative expenses					
g End of year balance	32,842,811.	30,435,387.	28,073,800.	28,313,123.	20,282,263.

2 Provide the estimated percentage of the current year end balance (line 1g, column (a)) held as:

- a Board designated or quasi-endowment  %
- b Permanent endowment  42.65 %
- c Temporarily restricted endowment  57.35 %

The percentages on lines 2a, 2b, and 2c should equal 100%.

3a Are there endowment funds not in the possession of the organization that are held and administered for the organization by:

- (i) unrelated organizations
- (ii) related organizations

	Yes	No
3a(i)		X
3a(ii)	X	
3b	X	

b If "Yes" on line 3a(ii), are the related organizations listed as required on Schedule R?

4 Describe in Part XIII the intended uses of the organization's endowment funds.

**Part VI Land, Buildings, and Equipment.**

Complete if the organization answered "Yes" on Form 990, Part IV, line 11a. See Form 990, Part X, line 10.

Description of property	(a) Cost or other basis (investment)	(b) Cost or other basis (other)	(c) Accumulated depreciation	(d) Book value
1a Land		15,290,673.		15,290,673.
b Buildings		354,302,416.	211,088,892.	143,213,524.
c Leasehold improvements		10,005,749.	3,506,967.	6,498,782.
d Equipment		149,015,850.	126,393,633.	22,622,217.
e Other		169,661,887.	109,589,964.	60,071,923.
<b>Total.</b> Add lines 1a through 1e. (Column (d) must equal Form 990, Part X, column (B), line 10c.)				247,697,119.

**Part VII Investments - Other Securities.**

Complete if the organization answered "Yes" on Form 990, Part IV, line 11b. See Form 990, Part X, line 12.

(a) Description of security or category (including name of security)	(b) Book value	(c) Method of valuation: Cost or end-of-year market value
(1) Financial derivatives .....		
(2) Closely-held equity interests .....		
(3) Other .....		
(A)		
(B)		
(C)		
(D)		
(E)		
(F)		
(G)		
(H)		
<b>Total.</b> (Col. (b) must equal Form 990, Part X, col. (B) line 12.) ▶		

**Part VIII Investments - Program Related.**

Complete if the organization answered "Yes" on Form 990, Part IV, line 11c. See Form 990, Part X, line 13.

(a) Description of investment	(b) Book value	(c) Method of valuation: Cost or end-of-year market value
(1)		
(2)		
(3)		
(4)		
(5)		
(6)		
(7)		
(8)		
(9)		
<b>Total.</b> (Col. (b) must equal Form 990, Part X, col. (B) line 13.) ▶		

**Part IX Other Assets.**

Complete if the organization answered "Yes" on Form 990, Part IV, line 11d. See Form 990, Part X, line 15.

(a) Description	(b) Book value
(1) INTERCOMPANY	42,770,814.
(2) DEFERRED ASSETS	20,034.
(3) DONATED TIMESHARE	44,500.
(4)	
(5)	
(6)	
(7)	
(8)	
(9)	
<b>Total.</b> (Column (b) must equal Form 990, Part X, col. (B) line 15.) ▶	42,835,348.

**Part X Other Liabilities.**

Complete if the organization answered "Yes" on Form 990, Part IV, line 11e or 11f. See Form 990, Part X, line 25.

1. (a) Description of liability	(b) Book value
(1) Federal income taxes	
(2) THIRD PARTY ADVANCES	14,452,832.
(3) PENSION LIABILITY	11,126,614.
(4) CAPITAL LEASES	25,231,108.
(5) INSURANCE RESERVES	3,310,258.
(6) OTHER LIABILITIES	1,929,113.
(7) CHARITABLE GIFT ANNUITY	577,143.
(8)	
(9)	
<b>Total.</b> (Column (b) must equal Form 990, Part X, col. (B) line 25.) ▶	56,627,068.

2. Liability for uncertain tax positions. In Part XIII, provide the text of the footnote to the organization's financial statements that reports the organization's liability for uncertain tax positions under FIN 48 (ASC 740). Check here if the text of the footnote has been provided in Part XIII

Part XI Reconciliation of Revenue per Audited Financial Statements With Revenue per Return.

Complete if the organization answered "Yes" on Form 990, Part IV, line 12a.

Table with 5 main rows and sub-rows (a-e) for adjustments. Columns include line numbers and a final total column.

Part XII Reconciliation of Expenses per Audited Financial Statements With Expenses per Return.

Complete if the organization answered "Yes" on Form 990, Part IV, line 12a.

Table with 5 main rows and sub-rows (a-e) for adjustments. Columns include line numbers and a final total column.

Part XIII Supplemental Information.

Provide the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and 4; Part IV, lines 1b and 2b; Part V, line 4; Part X, line 2; Part XI, lines 2d and 4b; and Part XII, lines 2d and 4b. Also complete this part to provide any additional information.

PART V, LINE 4:

GREATER BALTIMORE MEDICAL CENTER, INC., HOLDS AND MANAGES THE ENDOWMENT FOR

THE PURPOSE OF:

1) DEPARTMENT NEEDS - ONCOLOGY, PEDIATRICS, EMERGENCY DEPARTMENT, CHAPEL, OPHTHALMOLOGY, AND SAFE (DOMESTIC VIOLENCE PROGRAM).

2) RESEARCH - SUPPORT CLINICAL RESEARCH PERFORMED AT GREATER BALTIMORE MEDICAL CENTER.

2) EDUCATION - SUPPORT EDUCATION PROGRAMS, LECTURES AND SCHOLARSHIPS, CENTER FOR NURSING EXCELLENCE.

4) GENERAL SUPPORT FOR GREATER BALTIMORE MEDICAL CENTER.

5) UNCOMPENSATED CARE.

**Part XIII** Supplemental Information (continued)

PART X, LINE 2:

THE COMPANY IS A NOT-FOR-PROFIT CORPORATION EXEMPT FROM INCOME TAXES AS DESCRIBED IN SECTION 501(C)(3) OF THE INTERNAL REVENUE CODE AND IS EXEMPT FROM FEDERAL INCOME TAXES ON RELATED INCOME PURSUANT TO SECTION 501(A) OF THE CODE. THE COMPANY IS SUBJECT TO INCOME TAX ON UNRELATED BUSINESS INCOME.

INCOME TAXES ARE PROVIDED FOR EARNINGS (LOSS) OF THOSE TAXABLE SUBSIDIARIES WHICH ARE SUBJECT TO FEDERAL AND STATE INCOME TAX BASED ON AGENCY'S SHARE OF THE SUBSIDIARIES' TAXABLE INCOME, WHETHER OR NOT DISTRIBUTED. AGENCY'S SHARE OF THESE SUBSIDIARIES' NET LOSSES IS DEDUCTIBLE TO THE EXTENT OF AGENCY'S TAX BASIS IN THE SUBSIDIARIES

THE FINANCIAL ACCOUNTING STANDARDS BOARD'S (FASB) GUIDANCE ON ACCOUNTING FOR UNCERTAINTY OF INCOME TAX POSITIONS. THIS GUIDANCE DEFINES THE THRESHOLD FOR RECOGNIZING TAX RETURN POSITIONS IN THE CONSOLIDATED FINANCIAL STATEMENTS AS "MORE LIKELY THAN NOT" THAT THE POSITION IS SUSTAINABLE, BASED ON ITS TECHNICAL MERITS. THIS STANDARD ALSO PROVIDES GUIDANCE ON THE MEASUREMENT, CLASSIFICATION AND DISCLOSURE OF TAX RETURN POSITIONS IN THE CONSOLIDATED FINANCIAL STATEMENTS. THE COMPANY HAS ADOPTED THIS GUIDANCE AND THERE WERE NO AMOUNTS RECORDED IN THE CONSOLIDATED FINANCIAL STATEMENTS AS OF AND DURING THE YEARS ENDED JUNE 30, 2018 AND 2017 FOR UNCERTAIN TAX POSITIONS.

GBMC AGENCY, INC. AND ITS SUBSIDIARIES ARE TAXABLE ENTITIES. AN OPERATING LOSS CARRY FORWARD OF APPROXIMATELY \$125,644 IS AVAILABLE TO OFFSET FUTURE TAXABLE INCOME THROUGH THE YEAR 2038. EFFECTIVE FOR TAX YEARS AFTER DECEMBER 31, 2017, THE NET OPERATING LOSS CARRYFORWARD IS INDEFINITE. AS OF

**Part XIII** Supplemental Information (continued)

JUNE 30, 2018 AND 2017, DEFERRED TAX ASSETS OF \$38,156 AND \$54,370, RESPECTIVELY, CONSISTING PRIMARILY OF NET OPERATING LOSS CARRY FORWARDS, WERE OFFSET BY A RELATED VALUATION ALLOWANCE.

ON DECEMBER 22, 2017, THE PRESIDENT SIGNED INTO LAW H.R.1, ORIGINALLY KNOWN AS THE TAX CUTS AND JOBS ACT. THE NEW LAW INCLUDES SEVERAL PROVISIONS THAT RESULT IN SUBSTANTIAL CHANGES TO THE TAX TREATMENT OF TAX-EXEMPT ORGANIZATIONS AND THEIR DONORS. THE COMPANY HAS REVIEWED THESE PROVISIONS AND THE POTENTIAL IMPACT AND CONCLUDED THE ENACTMENT OF H.R.1 WILL NOT HAVE A MATERIAL EFFECT ON THE OPERATIONS OF THE ORGANIZATION.

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**Part IV Foreign Forms**

- 1 Was the organization a U.S. transferor of property to a foreign corporation during the tax year? *If "Yes," the organization may be required to file Form 926, Return by a U.S. Transferor of Property to a Foreign Corporation (see Instructions for Form 926)* .....  Yes  No
- 2 Did the organization have an interest in a foreign trust during the tax year? *If "Yes," the organization may be required to separately file Form 3520, Annual Return To Report Transactions With Foreign Trusts and Receipt of Certain Foreign Gifts, and/or Form 3520-A, Annual Information Return of Foreign Trust With a U.S. Owner (see Instructions for Forms 3520 and 3520-A; don't file with Form 990)* .....  Yes  No
- 3 Did the organization have an ownership interest in a foreign corporation during the tax year? *If "Yes," the organization may be required to file Form 5471, Information Return of U.S. Persons With Respect To Certain Foreign Corporations (see Instructions for Form 5471)* .....  Yes  No
- 4 Was the organization a direct or indirect shareholder of a passive foreign investment company or a qualified electing fund during the tax year? *If "Yes," the organization may be required to file Form 8621, Information Return by a Shareholder of a Passive Foreign Investment Company or Qualified Electing Fund (see Instructions for Form 8621)* .....  Yes  No
- 5 Did the organization have an ownership interest in a foreign partnership during the tax year? *If "Yes," the organization may be required to file Form 8865, Return of U.S. Persons With Respect to Certain Foreign Partnerships (see Instructions for Form 8865)* .....  Yes  No
- 6 Did the organization have any operations in or related to any boycotting countries during the tax year? *If "Yes," the organization may be required to separately file Form 5713, International Boycott Report (see Instructions for Form 5713; don't file with Form 990)* .....  Yes  No

Schedule F (Form 990) 2017

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**Part V Supplemental Information**

Provide the information required by Part I, line 2 (monitoring of funds); Part I, line 3, column (f) (accounting method; amounts of investments vs. expenditures per region); Part II, line 1 (accounting method); Part III (accounting method); and Part III, column (c) (estimated number of recipients), as applicable. Also complete this part to provide any additional information. See instructions.

PART I, LINE 2:

GBMC RUXTON PROVIDES MONTHLY FINANCIAL REPORTS, WHICH ARE REVIEWED BY

GBMC ACCOUNTING EMPLOYEES.

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**Part II Fundraising Events.** Complete if the organization answered "Yes" on Form 990, Part IV, line 18, or reported more than \$15,000 of fundraising event contributions and gross income on Form 990-EZ, lines 1 and 6b. List events with gross receipts greater than \$5,000.

		(a) Event #1	(b) Event #2	(c) Other events	(d) Total events (add col. (a) through col. (c))
		STEEPLE CHASE (event type)	GOLF OUTING (event type)	2 (total number)	
Revenue	<b>1</b> Gross receipts .....	355,794.	140,172.	143,077.	639,043.
	<b>2</b> Less: Contributions .....	299,743.	104,999.	119,566.	524,308.
	<b>3</b> Gross income (line 1 minus line 2) .....	56,051.	35,173.	23,511.	114,735.
Direct Expenses	<b>4</b> Cash prizes .....	0.			
	<b>5</b> Noncash prizes .....	0.			
	<b>6</b> Rent/facility costs .....	226,838.	3,000.	7,250.	234,088.
	<b>7</b> Food and beverages .....	30,088.	1,766.	5,656.	37,510.
	<b>8</b> Entertainment .....	6,602.	0.	760.	7,362.
	<b>9</b> Other direct expenses .....	23,816.	1,086.	22,022.	46,924.
	<b>10</b> Direct expense summary. Add lines 4 through 9 in column (d) .....				325,884.
<b>11</b> Net income summary. Subtract line 10 from line 3, column (d) .....				-211,149.	

**Part III Gaming.** Complete if the organization answered "Yes" on Form 990, Part IV, line 19, or reported more than \$15,000 on Form 990-EZ, line 6a.

		(a) Bingo	(b) Pull tabs/instant bingo/progressive bingo	(c) Other gaming	(d) Total gaming (add col. (a) through col. (c))
Revenue	<b>1</b> Gross revenue .....				
Direct Expenses	<b>2</b> Cash prizes .....				
	<b>3</b> Noncash prizes .....				
	<b>4</b> Rent/facility costs .....				
	<b>5</b> Other direct expenses .....				
	<b>6</b> Volunteer labor .....	<input type="checkbox"/> Yes _____ % <input type="checkbox"/> No	<input type="checkbox"/> Yes _____ % <input type="checkbox"/> No	<input type="checkbox"/> Yes _____ % <input type="checkbox"/> No	
	<b>7</b> Direct expense summary. Add lines 2 through 5 in column (d) .....				
	<b>8</b> Net gaming income summary. Subtract line 7 from line 1, column (d) .....				

**9** Enter the state(s) in which the organization conducts gaming activities: \_\_\_\_\_

**a** Is the organization licensed to conduct gaming activities in each of these states?  Yes  No

**b** If "No," explain: \_\_\_\_\_

**10a** Were any of the organization's gaming licenses revoked, suspended, or terminated during the tax year?  Yes  No

**b** If "Yes," explain: \_\_\_\_\_



**Part IV** Supplemental Information *(continued)*

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**SCHEDULE H  
(Form 990)**

**Hospitals**

OMB No. 1545-0047

**2017**

Department of the Treasury  
Internal Revenue Service

- ▶ Complete if the organization answered "Yes" on Form 990, Part IV, question 20.
- ▶ Attach to Form 990.
- ▶ Go to [www.irs.gov/Form990](http://www.irs.gov/Form990) for instructions and the latest information.

Open to Public Inspection

<b>Name of the organization</b> GREATER BALTIMORE MEDICAL CENTER, INC.	<b>Employer identification number</b> 52-6049658
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**Part I Financial Assistance and Certain Other Community Benefits at Cost**

	Yes	No
<b>1a</b> Did the organization have a financial assistance policy during the tax year? If "No," skip to question 6a	X	
<b>b</b> If "Yes," was it a written policy?	X	
<b>2</b> If the organization had multiple hospital facilities, indicate which of the following best describes application of the financial assistance policy to its various hospital facilities during the tax year. <input checked="" type="checkbox"/> Applied uniformly to all hospital facilities <input type="checkbox"/> Applied uniformly to most hospital facilities <input type="checkbox"/> Generally tailored to individual hospital facilities		
<b>3</b> Answer the following based on the financial assistance eligibility criteria that applied to the largest number of the organization's patients during the tax year.		
<b>a</b> Did the organization use Federal Poverty Guidelines (FPG) as a factor in determining eligibility for providing free care? If "Yes," indicate which of the following was the FPG family income limit for eligibility for free care: <input type="checkbox"/> 100% <input type="checkbox"/> 150% <input type="checkbox"/> 200% <input checked="" type="checkbox"/> Other 300%	X	
<b>b</b> Did the organization use FPG as a factor in determining eligibility for providing discounted care? If "Yes," indicate which of the following was the family income limit for eligibility for discounted care: <input type="checkbox"/> 200% <input type="checkbox"/> 250% <input type="checkbox"/> 300% <input type="checkbox"/> 350% <input type="checkbox"/> 400% <input type="checkbox"/> Other _____%		X
<b>c</b> If the organization used factors other than FPG in determining eligibility, describe in Part VI the criteria used for determining eligibility for free or discounted care. Include in the description whether the organization used an asset test or other threshold, regardless of income, as a factor in determining eligibility for free or discounted care.		
<b>4</b> Did the organization's financial assistance policy that applied to the largest number of its patients during the tax year provide for free or discounted care to the "medically indigent"?	X	
<b>5a</b> Did the organization budget amounts for free or discounted care provided under its financial assistance policy during the tax year?	X	
<b>b</b> If "Yes," did the organization's financial assistance expenses exceed the budgeted amount?		X
<b>c</b> If "Yes" to line 5b, as a result of budget considerations, was the organization unable to provide free or discounted care to a patient who was eligible for free or discounted care?		
<b>6a</b> Did the organization prepare a community benefit report during the tax year?	X	
<b>b</b> If "Yes," did the organization make it available to the public?	X	

Complete the following table using the worksheets provided in the Schedule H instructions. Do not submit these worksheets with the Schedule H.

**7 Financial Assistance and Certain Other Community Benefits at Cost**

Financial Assistance and Means-Tested Government Programs	(a) Number of activities or programs (optional)	(b) Persons served (optional)	(c) Total community benefit expense	(d) Direct offsetting revenue	(e) Net community benefit expense	(f) Percent of total expense
<b>a</b> Financial Assistance at cost (from Worksheet 1)			10,065,332.	8,507,192.	1,558,140.	.31%
<b>b</b> Medicaid (from Worksheet 3, column a)						
<b>c</b> Costs of other means-tested government programs (from Worksheet 3, column b)						
<b>d Total</b> Financial Assistance and Means-Tested Government Programs			10,065,332.	8,507,192.	1,558,140.	.31%
<b>Other Benefits</b>						
<b>e</b> Community health improvement services and community benefit operations (from Worksheet 4)			1,001,441.	720.	1,000,721.	.20%
<b>f</b> Health professions education (from Worksheet 5)			6,230,063.		6,230,063.	1.23%
<b>g</b> Subsidized health services (from Worksheet 6)			101,622,945.	70,209,708.	31,413,237.	6.19%
<b>h</b> Research (from Worksheet 7)			520,841.		520,841.	.10%
<b>i</b> Cash and in-kind contributions for community benefit (from Worksheet 8)			144,184.		144,184.	.03%
<b>j Total</b> Other Benefits			109,519,474.	70,210,428.	39,309,046.	7.75%
<b>k Total</b> Add lines 7d and 7j			119,584,806.	78,717,620.	40,867,186.	8.06%





**Part V Facility Information** (continued)

**Section B. Facility Policies and Practices**

(complete a separate Section B for each of the hospital facilities or facility reporting groups listed in Part V, Section A)

Name of hospital facility or letter of facility reporting group GREATER BALTIMORE MEDICAL CENTER

Line number of hospital facility, or line numbers of hospital facilities in a facility reporting group (from Part V, Section A): 1

	Yes	No
<b>Community Health Needs Assessment</b>		
1 Was the hospital facility first licensed, registered, or similarly recognized by a state as a hospital facility in the current tax year or the immediately preceding tax year? .....		X
2 Was the hospital facility acquired or placed into service as a tax-exempt hospital in the current tax year or the immediately preceding tax year? If "Yes," provide details of the acquisition in Section C .....		X
3 During the tax year or either of the two immediately preceding tax years, did the hospital facility conduct a community health needs assessment (CHNA)? If "No," skip to line 12 .....	X	
If "Yes," indicate what the CHNA report describes (check all that apply):		
a <input checked="" type="checkbox"/> A definition of the community served by the hospital facility		
b <input checked="" type="checkbox"/> Demographics of the community		
c <input checked="" type="checkbox"/> Existing health care facilities and resources within the community that are available to respond to the health needs of the community		
d <input checked="" type="checkbox"/> How data was obtained		
e <input checked="" type="checkbox"/> The significant health needs of the community		
f <input checked="" type="checkbox"/> Primary and chronic disease needs and other health issues of uninsured persons, low-income persons, and minority groups		
g <input checked="" type="checkbox"/> The process for identifying and prioritizing community health needs and services to meet the community health needs		
h <input checked="" type="checkbox"/> The process for consulting with persons representing the community's interests		
i <input checked="" type="checkbox"/> The impact of any actions taken to address the significant health needs identified in the hospital facility's prior CHNA(s)		
j <input type="checkbox"/> Other (describe in Section C)		
4 Indicate the tax year the hospital facility last conducted a CHNA: 20 <u>16</u>		
5 In conducting its most recent CHNA, did the hospital facility take into account input from persons who represent the broad interests of the community served by the hospital facility, including those with special knowledge of or expertise in public health? If "Yes," describe in Section C how the hospital facility took into account input from persons who represent the community, and identify the persons the hospital facility consulted .....	X	
6a Was the hospital facility's CHNA conducted with one or more other hospital facilities? If "Yes," list the other hospital facilities in Section C .....		X
6b Was the hospital facility's CHNA conducted with one or more organizations other than hospital facilities? If "Yes," list the other organizations in Section C .....		X
7 Did the hospital facility make its CHNA report widely available to the public? .....	X	
If "Yes," indicate how the CHNA report was made widely available (check all that apply):		
a <input checked="" type="checkbox"/> Hospital facility's website (list url): <u>HTTPS://WWW.GBMC.ORG/CHNA</u>		
b <input type="checkbox"/> Other website (list url) .....		
c <input type="checkbox"/> Made a paper copy available for public inspection without charge at the hospital facility		
d <input type="checkbox"/> Other (describe in Section C)		
8 Did the hospital facility adopt an implementation strategy to meet the significant community health needs identified through its most recently conducted CHNA? If "No," skip to line 11 .....	X	
9 Indicate the tax year the hospital facility last adopted an implementation strategy: 20 <u>16</u>		
10 Is the hospital facility's most recently adopted implementation strategy posted on a website? .....	X	
a If "Yes," (list url): <u>SEE PART V, SECTION C</u>		
b If "No," is the hospital facility's most recently adopted implementation strategy attached to this return? .....		
11 Describe in Section C how the hospital facility is addressing the significant needs identified in its most recently conducted CHNA and any such needs that are not being addressed together with the reasons why such needs are not being addressed.		
12a Did the organization incur an excise tax under section 4959 for the hospital facility's failure to conduct a CHNA as required by section 501(r)(3)? .....		X
b If "Yes" to line 12a, did the organization file Form 4720 to report the section 4959 excise tax? .....		
c If "Yes" to line 12b, what is the total amount of section 4959 excise tax the organization reported on Form 4720 for all of its hospital facilities? \$		

**Part V Facility Information** (continued)

**Financial Assistance Policy (FAP)**

Name of hospital facility or letter of facility reporting group GREATER BALTIMORE MEDICAL CENTER

		Yes	No
Did the hospital facility have in place during the tax year a written financial assistance policy that:			
<b>13</b>	Explained eligibility criteria for financial assistance, and whether such assistance included free or discounted care? .....	X	
If "Yes," indicate the eligibility criteria explained in the FAP:			
<b>a</b>	<input checked="" type="checkbox"/> Federal poverty guidelines (FPG), with FPG family income limit for eligibility for free care of <u>300</u> % and FPG family income limit for eligibility for discounted care of _____ %		
<b>b</b>	<input checked="" type="checkbox"/> Income level other than FPG (describe in Section C)		
<b>c</b>	<input checked="" type="checkbox"/> Asset level		
<b>d</b>	<input checked="" type="checkbox"/> Medical indigency		
<b>e</b>	<input checked="" type="checkbox"/> Insurance status		
<b>f</b>	<input checked="" type="checkbox"/> Underinsurance status		
<b>g</b>	<input type="checkbox"/> Residency		
<b>h</b>	<input type="checkbox"/> Other (describe in Section C)		
<b>14</b>	Explained the basis for calculating amounts charged to patients? .....	X	
<b>15</b>	Explained the method for applying for financial assistance? .....	X	
If "Yes," indicate how the hospital facility's FAP or FAP application form (including accompanying instructions) explained the method for applying for financial assistance (check all that apply):			
<b>a</b>	<input checked="" type="checkbox"/> Described the information the hospital facility may require an individual to provide as part of his or her application		
<b>b</b>	<input checked="" type="checkbox"/> Described the supporting documentation the hospital facility may require an individual to submit as part of his or her application		
<b>c</b>	<input checked="" type="checkbox"/> Provided the contact information of hospital facility staff who can provide an individual with information about the FAP and FAP application process		
<b>d</b>	<input checked="" type="checkbox"/> Provided the contact information of nonprofit organizations or government agencies that may be sources of assistance with FAP applications		
<b>e</b>	<input type="checkbox"/> Other (describe in Section C)		
<b>16</b>	Was widely publicized within the community served by the hospital facility? .....	X	
If "Yes," indicate how the hospital facility publicized the policy (check all that apply):			
<b>a</b>	<input checked="" type="checkbox"/> The FAP was widely available on a website (list url): <u>HTTPS://WWW.GBMC.ORG/FINANCIALSUPPORT</u>		
<b>b</b>	<input checked="" type="checkbox"/> The FAP application form was widely available on a website (list url): <u>SEE PART V, PAGE 8</u>		
<b>c</b>	<input checked="" type="checkbox"/> A plain language summary of the FAP was widely available on a website (list url): <u>SEE PART V, PAGE 8</u>		
<b>d</b>	<input checked="" type="checkbox"/> The FAP was available upon request and without charge (in public locations in the hospital facility and by mail)		
<b>e</b>	<input checked="" type="checkbox"/> The FAP application form was available upon request and without charge (in public locations in the hospital facility and by mail)		
<b>f</b>	<input checked="" type="checkbox"/> A plain language summary of the FAP was available upon request and without charge (in public locations in the hospital facility and by mail)		
<b>g</b>	<input checked="" type="checkbox"/> Individuals were notified about the FAP by being offered a paper copy of the plain language summary of the FAP, by receiving a conspicuous written notice about the FAP on their billing statements, and via conspicuous public displays or other measures reasonably calculated to attract patients' attention		
<b>h</b>	<input checked="" type="checkbox"/> Notified members of the community who are most likely to require financial assistance about availability of the FAP		
<b>i</b>	<input checked="" type="checkbox"/> The FAP, FAP application form, and plain language summary of the FAP were translated into the primary language(s) spoken by LEP populations		
<b>j</b>	<input checked="" type="checkbox"/> Other (describe in Section C)		

Schedule H (Form 990) 2017

**Part V Facility Information** (continued)

**Billing and Collections**

Name of hospital facility or letter of facility reporting group GREATER BALTIMORE MEDICAL CENTER

	Yes	No
17 Did the hospital facility have in place during the tax year a separate billing and collections policy, or a written financial assistance policy (FAP) that explained all of the actions the hospital facility or other authorized party may take upon nonpayment? .....	x	
18 Check all of the following actions against an individual that were permitted under the hospital facility's policies during the tax year before making reasonable efforts to determine the individual's eligibility under the facility's FAP:		
a <input type="checkbox"/> Reporting to credit agency(ies)		
b <input type="checkbox"/> Selling an individual's debt to another party		
c <input type="checkbox"/> Deferring, denying, or requiring a payment before providing medically necessary care due to nonpayment of a previous bill for care covered under the hospital facility's FAP		
d <input type="checkbox"/> Actions that require a legal or judicial process		
e <input type="checkbox"/> Other similar actions (describe in Section C)		
f <input type="checkbox"/> None of these actions or other similar actions were permitted		
19 Did the hospital facility or other authorized party perform any of the following actions during the tax year before making reasonable efforts to determine the individual's eligibility under the facility's FAP? .....		x
If "Yes," check all actions in which the hospital facility or a third party engaged:		
a <input type="checkbox"/> Reporting to credit agency(ies)		
b <input type="checkbox"/> Selling an individual's debt to another party		
c <input type="checkbox"/> Deferring, denying, or requiring a payment before providing medically necessary care due to nonpayment of a previous bill for care covered under the hospital facility's FAP		
d <input type="checkbox"/> Actions that require a legal or judicial process		
e <input type="checkbox"/> Other similar actions (describe in Section C)		
20 Indicate which efforts the hospital facility or other authorized party made before initiating any of the actions listed (whether or not checked) in line 19 (check all that apply):		
a <input checked="" type="checkbox"/> Provided a written notice about upcoming ECAs (Extraordinary Collection Action) and a plain language summary of the FAP at least 30 days before initiating those ECAs		
b <input checked="" type="checkbox"/> Made a reasonable effort to orally notify individuals about the FAP and FAP application process		
c <input type="checkbox"/> Processed incomplete and complete FAP applications		
d <input checked="" type="checkbox"/> Made presumptive eligibility determinations		
e <input type="checkbox"/> Other (describe in Section C)		
f <input type="checkbox"/> None of these efforts were made		

**Policy Relating to Emergency Medical Care**

21 Did the hospital facility have in place during the tax year a written policy relating to emergency medical care that required the hospital facility to provide, without discrimination, care for emergency medical conditions to individuals regardless of their eligibility under the hospital facility's financial assistance policy? .....	x	
If "No," indicate why:		
a <input type="checkbox"/> The hospital facility did not provide care for any emergency medical conditions		
b <input type="checkbox"/> The hospital facility's policy was not in writing		
c <input type="checkbox"/> The hospital facility limited who was eligible to receive care for emergency medical conditions (describe in Section C)		
d <input type="checkbox"/> Other (describe in Section C)		

**Part V Facility Information** *(continued)*

**Charges to Individuals Eligible for Assistance Under the FAP (FAP-Eligible Individuals)**

Name of hospital facility or letter of facility reporting group GREATER BALTIMORE MEDICAL CENTER

		Yes	No
<b>22</b>	Indicate how the hospital facility determined, during the tax year, the maximum amounts that can be charged to FAP-eligible individuals for emergency or other medically necessary care.		
<b>a</b>	<input type="checkbox"/> The hospital facility used a look-back method based on claims allowed by Medicare fee-for-service during a prior 12-month period		
<b>b</b>	<input type="checkbox"/> The hospital facility used a look-back method based on claims allowed by Medicare fee-for-service and all private health insurers that pay claims to the hospital facility during a prior 12-month period		
<b>c</b>	<input type="checkbox"/> The hospital facility used a look-back method based on claims allowed by Medicaid, either alone or in combination with Medicare fee-for-service and all private health insurers that pay claims to the hospital facility during a prior 12-month period		
<b>d</b>	<input checked="" type="checkbox"/> The hospital facility used a prospective Medicare or Medicaid method		
<b>23</b>	During the tax year, did the hospital facility charge any FAP-eligible individual to whom the hospital facility provided emergency or other medically necessary services more than the amounts generally billed to individuals who had insurance covering such care? ..... If "Yes," explain in Section C.		X
<b>24</b>	During the tax year, did the hospital facility charge any FAP-eligible individual an amount equal to the gross charge for any service provided to that individual? ..... If "Yes," explain in Section C.		X

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**Part V Facility Information** (continued)

**Section C. Supplemental Information for Part V, Section B.** Provide descriptions required for Part V, Section B, lines 2, 3j, 5, 6a, 6b, 7d, 11, 13b, 13h, 15e, 16j, 18e, 19e, 20e, 21c, 21d, 23, and 24. If applicable, provide separate descriptions for each hospital facility in a facility reporting group, designated by facility reporting group letter and hospital facility line number from Part V, Section A ("A, 1," "A, 4," "B, 2," "B, 3," etc.) and name of hospital facility.

GREATER BALTIMORE MEDICAL CENTER:

PART V, SECTION B, LINE 5: AS PART OF THE COMMUNITY HEALTHCARE NEEDS

ASSESSMENT (CHNA), SELECT INDIVIDUALS THROUGHOUT THE COMMUNITY

REPRESENTING A VARIETY OF UNIQUE SERVICES, INCLUDING PUBLIC HEALTH,

MEDICAL SERVICES, SOCIAL ORGANIZATIONS, CHILD & YOUTH SERVICES AND

FAITH-BASED ORGANIZATIONS WERE CHOSEN TO PARTICIPATE IN DIRECTLY

RESPONDING TO A SURVEY REGARDING WHAT EACH INDIVIDUAL BELIEVED TO BE THE

MOST SIGNIFICANT SOCIAL AND HEALTHCARE ISSUES FACING THE COMMUNITY

AT-LARGE. THESE SURVEY RESPONSES BECAME AN OFFICIAL COMPONENT OF THE

OVERALL CHNA REPORT.

NAME	AGENCY
GREGORY BRANCH	BALTIMORE COUNTY HEALTH DEPARTMENT
SHINO BROWN	LIFEBRIDGE HEALTH
CAMILLE BURKE	BALTIMORE CITY HEALTH DEPARTMENT
JACQUELYN CORNISH	BALTIMORE COUNTY DEPARTMENT OF PLANNING
DONNA COX, PHD	TOWSON UNIVERSITY
SHONDA DESHIELDS	BALTIMORE CITY HEALTH DEPARTMENT
KRISTINE DUNKERTON	COMMUNITY LAW CENTER
CYRUS ENGINEER	TOWSON UNIVERSITY
EMILIE Gilde	BALTIMORE CITY HEALTH DEPARTMENT
STACY HEINZE	VETERANS AFFAIRS (BALTIMORE)
ROBIN JACOBS	COMMUNITY LAW CENTER
JULIE LYNN	BYKOTA SENIOR CENTER
MARY MCSWEENEY-FIELD	TOWSON UNIVERSITY
COLLEEN MERCIER	HOLLY HILL NURSING AND REHABILITATION

**Part V Facility Information** (continued)

**Section C. Supplemental Information for Part V, Section B.** Provide descriptions required for Part V, Section B, lines 2, 3j, 5, 6a, 6b, 7d, 11, 13b, 13h, 15e, 16j, 18e, 19e, 20e, 21c, 21d, 23, and 24. If applicable, provide separate descriptions for each hospital facility in a facility reporting group, designated by facility reporting group letter and hospital facility line number from Part V, Section A ("A, 1," "A, 4," "B, 2," "B, 3," etc.) and name of hospital facility.

BARRY PAGE BEHAVIORAL HEALTH ADMINISTRATION -

CLINICAL SERVICES

MICHELLE PROSER BALTIMORE COUNTY SCHOOL SYSTEM

KATHLEEN WESTCOAT BEHAVIORAL HEALTH SYSTEM BALTIMORE

JOANNE WILLIAMS BALTIMORE COUNTY DEPARTMENT OF AGING

UNIDENTIFIED RESPONDENT BALTIMORE COUNTY HEALTH DEPARTMENT -

HEALTH AND HUMAN SERVICES

GREATER BALTIMORE MEDICAL CENTER:

PART V, SECTION B, LINE 11: GREATER BALTIMORE MEDICAL CENTER (GBMC) HAS

MADE SIGNIFICANT STRIDES IN ITS IMPLEMENTATION OF PROGRAMS IN RESPONSE TO

THE NEEDS IDENTIFIED IN THE CHNA. SPECIFICALLY, GBMC IS FOCUSED ON THE

IDENTIFIED COMMUNITY HEALTH ISSUES IT HAS THE MOST ABILITY TO IMPACT IN A

MEANINGFUL WAY, WHETHER THROUGH INTERNALLY DEVELOPED STRATEGIES AND/OR

PARTNERSHIPS. GBMC HAS EXPANDED ITS COLLABORATIVE CARE MANAGEMENT AND CARE

COORDINATION MODEL WITH THE ADDITION OF THREE PROGRAMS: BEHAVIORAL HEALTH

EMBEDDED IN THE PATIENT CENTER MEDICAL HOME, ELDER MEDICAL CARE AT HOME

AND EXPANDING CARE COORDINATION/CARE MANAGEMENT. THE GOAL OF PROVIDING

SERVICES OUTSIDE OF THE ACUTE CARE SETTING AND WITHIN THE COMMUNITY AND

PRIMARY CARE PHYSICIANS IS ONE OF PATIENT CENTRICITY. THESE PROGRAMS

DESCRIBED MORE FULLY BELOW, HAVE CONTRIBUTED TO GBMC ACHIEVING A 9.46%

READMISSION RATE, THE LOWEST IN THE STATE. AS WITH GBMC'S OTHER SERVICES,

INVESTMENT IN SENIOR LOW-INCOME HOUSING, BEHAVIORAL HEALTH IN OUR PCMH AND

IMPLEMENTATION OF GBMC'S ELDER MEDICAL CARE PROGRAM HAS SIGNIFICANTLY

IMPROVED SENIOR'S ACCESS TO CARE INCLUDING HOME-BASED SERVICES. AN

INTERDISCIPLINARY TEAM PROVIDES CLINICAL INTERVENTIONS IN THE HOME

**Part V Facility Information** (continued)

**Section C. Supplemental Information for Part V, Section B.** Provide descriptions required for Part V, Section B, lines 2, 3j, 5, 6a, 6b, 7d, 11, 13b, 13h, 15e, 16j, 18e, 19e, 20e, 21c, 21d, 23, and 24. If applicable, provide separate descriptions for each hospital facility in a facility reporting group, designated by facility reporting group letter and hospital facility line number from Part V, Section A ("A, 1," "A, 4," "B, 2," "B, 3," etc.) and name of hospital facility.

SETTING, INCLUDING LAB SERVICES, BEHAVIORAL HEALTH CONSULTATIONS,  
COMMUNITY HEALTH COORDINATION, AND INTERVENTIONS BY PHARMACISTS. THROUGH  
THESE PROGRAMS, GBMC ASSISTED 1,444 LOW INCOME AND/OR HOME BOUND SENIORS.  
A DESIGNATED NURSE PRACTITIONER MADE 836 VISITS TO SENIORS THROUGHOUT THE  
COMMUNITY, PROVIDING VACCINATIONS AND GLUCOSE SCREENINGS.

GBMC HAS INVESTED SIGNIFICANTLY, \$33 MILLION IN FY18, IN ITS PHYSICIAN  
SERVICES, AND IN THE PROCESS, EARNED RECOGNITION OF THE NATIONAL COMMITTEE  
FOR QUALITY ASSURANCE, AS A LEVEL 3 PHYSICIAN PRACTICE  
CONNECTIONS-PATIENT-CENTERED MEDICAL HOME (PPC-PCMH)). GBMC'S INTEGRATED  
MULTI-SPECIALTY MEDICAL GROUP MANAGES PATIENT'S HEALTH ACROSS GBMC'S  
SYSTEM OF CARE, WITH A FOCUS ON PREVENTION & WELLNESS, EVIDENCE BASED  
CARE, AND ACTIVE MANAGEMENT OF CHRONIC DISEASE. CARE OUTSIDE OF THE ACUTE  
CARE SETTING SIGNIFICANTLY REDUCED TOTAL COST OF CARE AND ENHANCED PATIENT  
ACCESS OVER A TWO YEAR PERIOD, GBMC'S COVERED LIVES INCREASED 17%.  
ADDITIONAL INVESTMENT IN GBMC PHYSICIAN SERVICES, INCLUDED \$6.2 MILLION  
FOR FY18 IN HEALTH PROFESSIONAL EDUCATION.

REGARDING THE EXPANSION OF CARE MANAGEMENT, GBMC'S EFFORTS ARE REFLECTED  
IN FY18, BY THE 217 HIGH RISK PATIENT INTERVENTIONS IN THE EMERGENCY  
ROOM, WHICH REDUCED UTILIZATION AND AIDED IN THE TRANSITION TO OUTPATIENT  
SETTINGS.

REGARDING BEHAVIORAL HEALTH, GBMC HAS PARTNERED WITH SHEPPARD PRATT TO  
STAFF BEHAVIOR HEALTH CONSULTANTS, A SUBSTANCE ABUSE SPECIALIST, AND A  
PSYCHIATRIST IN ALL GBMC'S PRIMARY CARE PRACTICES. THROUGH THIS  
INITIATIVE, GBMC BELIEVES THAT MANY MORE PATIENTS WILL ACCESS MENTAL

**Part V Facility Information** (continued)

**Section C. Supplemental Information for Part V, Section B.** Provide descriptions required for Part V, Section B, lines 2, 3j, 5, 6a, 6b, 7d, 11, 13b, 13h, 15e, 16j, 18e, 19e, 20e, 21c, 21d, 23, and 24. If applicable, provide separate descriptions for each hospital facility in a facility reporting group, designated by facility reporting group letter and hospital facility line number from Part V, Section A ("A, 1," "A, 4," "B, 2," "B, 3," etc.) and name of hospital facility.

HEALTH SERVICES EARLY ON, AS THE STIGMA IS REMOVED; THIS WILL LEAD TO  
EARLY IDENTIFICATION AND MORE EFFECTIVE MANAGEMENT OF CHRONIC MEDICAL  
CONDITIONS WHICH WILL REDUCE THE NEED FOR HOSPITAL SERVICES.

ADDITIONAL NOTEABLE PROGRAMS INCLUDE GBMC'S SAFE & DOMESTIC VIOLENCE  
PROGRAM STAFF, WHICH PARTNERS WITH BALTIMORE LAW ENFORCEMENT TO IMPROVE  
VICTIMS' SAFETY AND WELL-BEING BY PROVIDING HIGH QUALITY COMPREHENSIVE  
DIRECT SERVICES TO VICTIMS OF SEXUAL ASSAULT, DOMESTIC VIOLENCE, CHILD  
ABUSE AND HUMAN TRAFFICKING. ONE CRITICAL COMPONENT OF THIS OBJECTIVE IS  
TO IMPROVE COURT OUTCOMES FOR VICTIMS. OVER 200 PATIENTS WERE SEEN IN THE  
SAFE PROGRAM, AND THE PROGRAM SUCCESSFULLY EXPANDED ITS SERVICE TO CARE  
FOR PEDIATRIC SEXUAL ABUSE VICTIMS, AN UNDERSERVED POPULATION IN BALTIMORE  
COUNTY. ADDITIONALLY, MORE THAN 300 VICTIMS OF ABUSE BENEFITED FROM  
ADVOCACY AND SAFETY PLANNING.

GBMC HAS A COMPREHENSIVE OBESITY MANAGEMENT PROGRAM, RUN GBMC, WHOSE GOAL  
IS TO GET PATIENTS ENGAGED IN HEALTHIER LIFESTYLES, WITH THE GOAL OF  
COMPLETING GBMC'S ANNUAL FARMER'S DAY 5K. RUN GBMC GIVES PATIENTS THE  
OPPORTUNITY TO GAIN NECESSARY TOOLS AND EDUCATION ON PHYSICAL ACTIVITY  
ALLOWED FOR THESE PATIENTS TO START A JOURNEY TO LOSE WEIGHT AND GAIN A  
BETTER HEALTH STATUS IN GENERAL. IN FY18, THIS INITIATIVE REACHED 100  
OBESE INDIVIDUALS.

THE GECKLE DIABETES AND NUTRITION CENTER AT GBMC OFFERS A COMPREHENSIVE  
APPROACH TO DIABETES EDUCATION AND TREATMENT FOR ALL TYPES OF DIABETES.  
THE DIABETES EDUCATION TEAM CONSISTS OF REGISTERED DIETITIANS AND  
REGISTERED NURSES, AND ALL ARE CERTIFIED DIABETES EDUCATORS. THE CENTER

**Part V Facility Information** (continued)

**Section C. Supplemental Information for Part V, Section B.** Provide descriptions required for Part V, Section B, lines 2, 3j, 5, 6a, 6b, 7d, 11, 13b, 13h, 15e, 16j, 18e, 19e, 20e, 21c, 21d, 23, and 24. If applicable, provide separate descriptions for each hospital facility in a facility reporting group, designated by facility reporting group letter and hospital facility line number from Part V, Section A ("A, 1," "A, 4," "B, 2," "B, 3," etc.) and name of hospital facility.

TEACHES ABOUT DIABETES SELF-MANAGEMENT AND TOOLS AVAILABLE TO HELP MANAGE

THEIR DIABETES. DIABETES NUTRITION AND MEAL PLANNING AND PHYSICAL ACTIVITY

ARE KEY COMPONENTS OF THE PROGRAM. GBMC HAS STARTED TO EXTEND THIS PROGRAM

TO VARIOUS GBMC PRIMARY CARE OFFICES TO BRING THE SERVICES TO THE PATIENT.

WITH DIABETES SELF-MANAGEMENT SKILLS AND IMPROVED BLOOD GLUCOSE (SUGAR)

LEVELS, GBMC IS HELPING TO REDUCE THE RISK OF COMPLICATIONS AND

SIGNIFICANTLY IMPROVE THE QUALITY OF THE PATIENTS LIVES. IN FY18, GBMC'S

DIABETES CENTER HAD 1,801 VISITS, WHICH IS 11% HIGHER THAN THE PRIOR YEAR.

GREATER BALTIMORE MEDICAL CENTER

PART V, LINE 16B, FAP APPLICATION WEBSITE:

HTTPS://WWW.GBMC.ORG/FINANCIALSUPPORT

GREATER BALTIMORE MEDICAL CENTER

PART V, LINE 16C, FAP PLAIN LANGUAGE SUMMARY WEBSITE:

HTTPS://WWW.GBMC.ORG/FINANCIALSUPPORT

GREATER BALTIMORE MEDICAL CENTER:

PART V, SECTION B, LINE 16J: THE HOSPITAL PROVIDES A PERMISSION &

ACKNOWLEDGMENTS DOCUMENT, WHICH AMONG OTHER THINGS, SUMMARIZES THE

HOSPITAL'S FINANCIAL ASSISTANCE POLICY. THE DOCUMENT IS PROVIDED TO

PATIENTS AT THE TIME OF ADMISSION AND INCLUDED WITHIN THE INVOICE BILLING.

IN ADDITION, EACH INVOICE NOTES THE AVAILABILITY OF FINANCIAL ASSISTANCE

TO PATIENTS THAT BELIEVE THEY ARE UNABLE TO PAY. THE EXISTENCE OF

FINANCIAL ASSISTANCE IS ALSO VISIBLY DISPLAYED WITHIN AREAS OF PATIENT

**Part V Facility Information** *(continued)*

**Section C. Supplemental Information for Part V, Section B.** Provide descriptions required for Part V, Section B, lines 2, 3j, 5, 6a, 6b, 7d, 11, 13b, 13h, 15e, 16j, 18e, 19e, 20e, 21c, 21d, 23, and 24. If applicable, provide separate descriptions for each hospital facility in a facility reporting group, designated by facility reporting group letter and hospital facility line number from Part V, Section A ("A, 1," "A, 4," "B, 2," "B, 3," etc.) and name of hospital facility.

FLOW, SUCH AS THE EMERGENCY DEPARTMENT, REGISTRATION KIOSKS, SURGICAL

SERVICE AREAS, ETC.

PART V, SECTION B, LINE 10

THE HOSPITAL'S MOST RECENTLY ADOPTED IMPLEMENTATION STRATEGY IS POSTED

ON THE FOLLOWING WEBSITE:

[HTTPS://WWW.GBMC.ORG/CHNA](https://www.gbmc.org/chna)

PART V, SECTION B, LINE 3C

THE KEY INFORMANT REPORT, A COMPONENT OF THE COMMUNITY NEEDS ASSESSMENT

REPORT, DESCRIBES THE RESOURCES AVAILABLE THAT ADDRESS THE KEY "AREA OF

NEEDS".

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Part VI Supplemental Information

Provide the following information.

- 1 **Required descriptions.** Provide the descriptions required for Part I, lines 3c, 6a, and 7; Part II and Part III, lines 2, 3, 4, 8 and 9b.
- 2 **Needs assessment.** Describe how the organization assesses the health care needs of the communities it serves, in addition to any CHNAs reported in Part V, Section B.
- 3 **Patient education of eligibility for assistance.** Describe how the organization informs and educates patients and persons who may be billed for patient care about their eligibility for assistance under federal, state, or local government programs or under the organization's financial assistance policy.
- 4 **Community information.** Describe the community the organization serves, taking into account the geographic area and demographic constituents it serves.
- 5 **Promotion of community health.** Provide any other information important to describing how the organization's hospital facilities or other health care facilities further its exempt purpose by promoting the health of the community (e.g., open medical staff, community board, use of surplus funds, etc.).
- 6 **Affiliated health care system.** If the organization is part of an affiliated health care system, describe the respective roles of the organization and its affiliates in promoting the health of the communities served.
- 7 **State filing of community benefit report.** If applicable, identify all states with which the organization, or a related organization, files a community benefit report.

PART I, LINE 7:

COST OF CHARITY CARE WAS CALCULATED USING THE COST-TO-CHARGE RATIO  
 PRESCRIBED IN THE INSTRUCTIONS TO WORKSHEET 2. MARYLAND'S REGULATORY  
 SYSTEM CREATES A UNIQUE PROCESS FOR HOSPITAL PAYMENT THAT DIFFERS FROM THE  
 REST OF THE NATION. THE HEALTH SERVICES COST REVIEW COMMISSION (HSCRC)  
 DETERMINES PAYMENT THROUGH A RATE SETTING PROCESS AND ALL PAYORS,  
 INCLUDING GOVERNMENTAL PAYORS, PAY THE SAME AMOUNT FOR THE SAME SERVICES  
 DELIVERED AT THE SAME HOSPITAL. MARYLAND'S UNIQUE ALL PAYOR SYSTEM  
 INCLUDES A METHOD FOR REFERENCING UNCOMPENSATED CARE IN EACH PAYORS'  
 RATES, WHICH DOES NOT ENABLE MARYLAND HOSPITALS TO BREAKOUT ANY OFFSETTING  
 REVENUE RELATED TO UNCOMPENSATED CARE.

PART I, LINE 7G:

HOSPITAL BASED PHYSICIANS- GBMC EMPLOYS SELECT HOSPITAL BASED PHYSICIAN  
 GROUPS (I.E. NEUROLOGY, INFECTIOUS DISEASE, GENETICS) TO BETTER SERVE THE  
 CLINICAL NEEDS OF THE REGION THAT MAY NOT BE AVAILABLE OR AS EASILY  
 ACCESSIBLE THROUGH COMMUNITY BASED PHYSICIANS. NON-RESIDENT HOUSE STAFF  
 AND HOSPITALIST - GBMC EMPLOYS SELECT HOSPITALIST GROUPS (OB, NICU,

**Part VI** Supplemental Information (Continuation)

MEDICINE & INTENSIVIST) TO SERVE THE INPATIENT CLINICAL NEEDS THROUGH  
IN-HOUSE 24/7 COVERAGE. COVERAGE OF EMERGENCY DEPARTMENT - GBMC EMPLOYS  
EMERGENCY MEDICINE PROVIDERS TO MEET THE EMERGENT CLINICAL NEEDS OF THE  
COMMUNITY THAT CANNOT BE MET BY COMMUNITY PHYSICIANS AND URGENT CARE  
FACILITIES BASED ON CLINICAL NEED AND/ OR HOURS OF OPERATION.

PART I, LN 7 COL(F):

GBMC ADOPTED THE GUIDANCE OF ASU 2011-7, WHICH REQUIRED THE  
RECLASSIFICATION OF THE PROVISION FOR BAD DEBTS ASSOCIATED WITH PATIENT  
SERVICE REVENUE FROM AN OPERATING EXPENSE TO A DEDUCTION FROM PATIENT  
SERVICE REVENUE. AS SUCH \$14.6 MILLION FOR PROVISION OF BAD DEBT WAS  
RECORDED AS A REDUCTION OF PATIENT SERVICE REVENUE.

PART II, COMMUNITY BUILDING ACTIVITIES:

GBMC SUPPORTS COVERAGE OF SPECIALTY SERVICES (ORTHOEDICS, ANESTHESIA,  
GENERAL SURGERY, ETC.) PROVIDED IN THE EMERGENCY ROOM TO MEDICAID AND  
UNINSURED PATIENT POPULATIONS BY ENSURING PAYMENT OF THE PHYSICIAN  
PROFESSIONAL FEES FOR SURGICAL RELATED CASES. GBMC ALSO EMPLOYS A  
FULL-TIME GERIATRIC NURSE PRACTITIONER WHOSE SOLE RESPONSIBILITY IS TO  
PROVIDE EDUCATION AND PRIMARY CARE SERVICES AT TOWSON AREA LOW-INCOME  
SENIOR LIVING FACILITIES. GBMC PARTNERS WITH CATHOLIC CHARITIES TO PROVIDE  
ON-SITE PHYSICIAN COVERAGE AT A RESIDENTIAL MENTAL HEALTH TREATMENT FOR  
CHILDREN (VILLA MARIA).

GBMC PARTNERS WITH THE CHRISTO REY ORGANIZATION THROUGH AN ANNUAL  
SPONSORSHIP THAT ALLOWS FOR PRACTICAL JOB SKILLS TO BE GAINED BY AT-RISK  
HIGH-SCHOOL STUDENTS THROUGH SPONSORSHIP OF A STUDENT IN AN ON-SITE  
WORK/STUDY ROLE.

**Part VI** Supplemental Information (Continuation)

PART II, COMMUNITY BUILDING ACTIVITIES:

GBMC SUPPORTS COVERAGE OF SPECIALTY SERVICES (ORTHOPEDICS, ANESTHESIA, GENERAL SURGERY, ETC.) PROVIDED IN THE EMERGENCY ROOM TO MEDICAID AND UNINSURED PATIENT POPULATIONS BY ENSURING PAYMENT OF THE PHYSICIAN PROFESSIONAL FEES FOR SURGICAL RELATED CASES. GBMC ALSO EMPLOYS A FULL-TIME GERIATRIC NURSE PRACTITIONER WHOSE SOLE RESPONSIBILITY IS TO PROVIDE EDUCATION AND PRIMARY CARE SERVICES AT TOWSON AREA LOW-INCOME SENIOR LIVING FACILITIES. GBMC PARTNERS WITH CATHOLIC CHARITIES TO PROVIDE ON-SITE PHYSICIAN COVERAGE AT A RESIDENTIAL MENTAL HEALTH TREATMENT FOR CHILDREN (VILLA MARIA).

GBMC PARTNERS WITH THE CHRISTO REY ORGANIZATION THROUGH AN ANNUAL SPONSORSHIP THAT ALLOWS FOR PRACTICAL JOB SKILLS TO BE GAINED BY AT-RISK HIGH-SCHOOL STUDENTS THROUGH SPONSORSHIP OF A STUDENT IN AN ON-SITE WORK/STUDY ROLE.

PART III, LINE 2:

GBMC ADOPTED THE GUIDANCE OF ASH 2011-7, WHICH REQUIRED THE RECLASSIFICATION OF THE PROVISION FOR BAD DEBTS ASSOCIATED WITH PATIENT SERVICE REVENUE FROM AN OPERATING EXPENSE TO A DEDUCTION FROM PATIENT SERVICE REVENUE. AS SUCH \$12.0 MILLION FOR PROVISION OF BAD DEBT WAS RECORDED AS A REDUCTION OF PATIENT SERVICE REVENUE.

PART III, LINE 3:

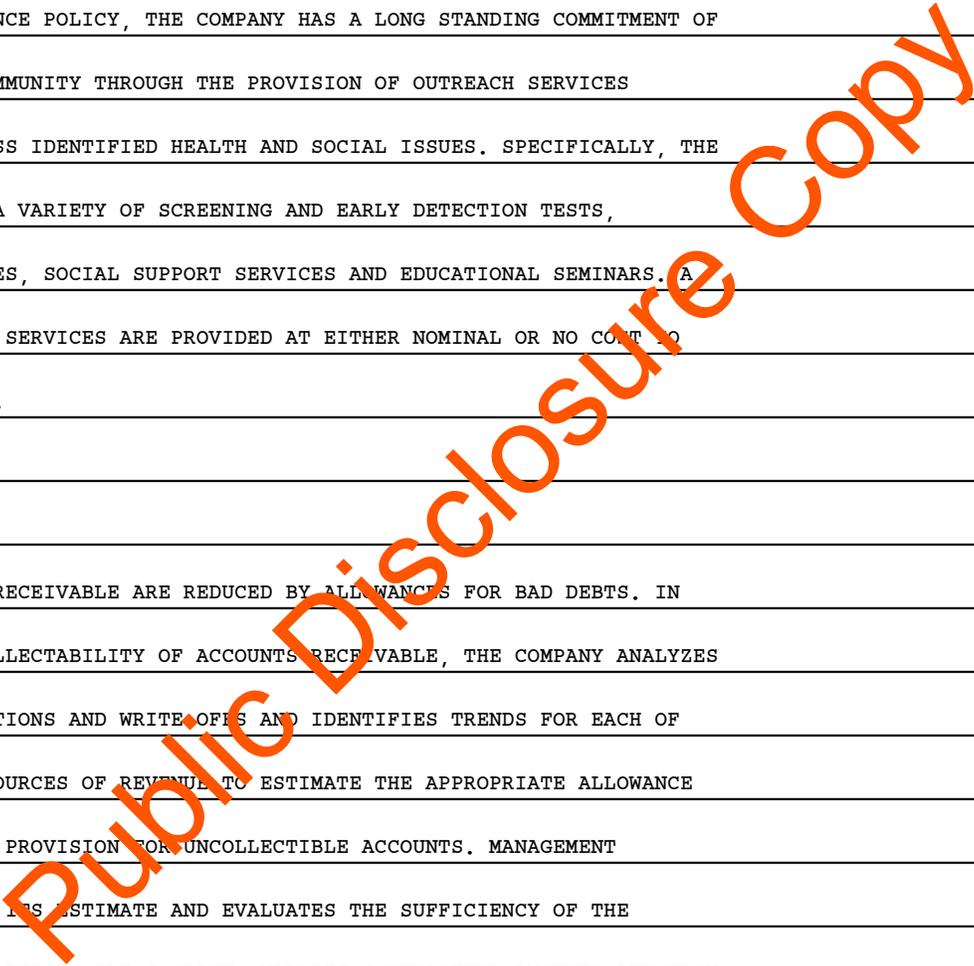
AS PART OF THE COMPANY'S MISSION, IT PROVIDES MEDICAL CARE WITHOUT DISCRIMINATION, INCLUDING THE ABILITY OF A PATIENT TO PAY FOR SERVICES. UNDER THE COMPANY'S FINANCIAL ASSISTANCE POLICY, PATIENTS WHO MEET CERTAIN

**Part VI** Supplemental Information (Continuation)

FINANCIAL BASED CRITERIA CAN QUALIFY FOR FREE CARE ON ALL OR A PORTION OF THE TOTAL PATIENT BILL. THE COMPANY RECORDED \$1,643,000 AND \$1,684,000 OF FINANCIAL ASSISTANCE DURING THE YEARS ENDED JUNE 30, 2018 AND 2017, RESPECTIVELY. THE TOTAL DIRECT AND INDIRECT COST OF PROVIDING FINANCIAL ASSISTANCE WAS APPROXIMATELY \$1,222,000 AND \$1,253,000 DURING THE FISCAL YEARS ENDED JUNE 30, 2018 AND 2017, RESPECTIVELY. IN ADDITION TO ITS FINANCIAL ASSISTANCE POLICY, THE COMPANY HAS A LONG STANDING COMMITMENT OF SUPPORTING THE COMMUNITY THROUGH THE PROVISION OF OUTREACH SERVICES DESIGNED TO ADDRESS IDENTIFIED HEALTH AND SOCIAL ISSUES. SPECIFICALLY, THE COMPANY PROVIDES A VARIETY OF SCREENING AND EARLY DETECTION TESTS, WELLNESS ACTIVITIES, SOCIAL SUPPORT SERVICES AND EDUCATIONAL SEMINARS. A MAJORITY OF THESE SERVICES ARE PROVIDED AT EITHER NOMINAL OR NO COST TO COMMUNITY MEMBERS.

PART III, LINE 4:

PATIENT ACCOUNTS RECEIVABLE ARE REDUCED BY ALLOWANCES FOR BAD DEBTS. IN EVALUATING THE COLLECTABILITY OF ACCOUNTS RECEIVABLE, THE COMPANY ANALYZES HISTORICAL COLLECTIONS AND WRITE-OFFS AND IDENTIFIES TRENDS FOR EACH OF ITS MAJOR PAYOR SOURCES OF REVENUE TO ESTIMATE THE APPROPRIATE ALLOWANCE FOR BAD DEBTS AND PROVISION FOR UNCOLLECTIBLE ACCOUNTS. MANAGEMENT REGULARLY REVIEWS ITS ESTIMATE AND EVALUATES THE SUFFICIENCY OF THE ALLOWANCE FOR BAD DEBTS. THE COMPANY ANALYZES CONTRACTUAL AMOUNTS DUE FROM PATIENTS WHO HAVE THIRD PARTY COVERAGE AND PROVIDES AN ALLOWANCE FOR DOUBTFUL ACCOUNTS AND A PROVISION FOR BAD DEBTS. FOR PATIENT ACCOUNTS RECEIVABLE ASSOCIATED WITH SELF PAY PATIENTS, WHICH INCLUDES THOSE PATIENTS WITHOUT EXISTING INSURANCE COVERAGE FOR A PORTION OF THE BILL, THE COMPANY RECORDS A SIGNIFICANT PROVISION FOR BAD DEBTS FOR PATIENTS THAT ARE UNABLE OR UNWILLING TO PAY FOR THE PORTION OF THE BILL



**Part VI** Supplemental Information (Continuation)

REPRESENTING THEIR FINANCIAL RESPONSIBILITY. ACCOUNT BALANCES ARE CHARGED

OFF AGAINST THE ALLOWANCE FOR DOUBTFUL ACCOUNTS AFTER ALL MEANS OF

COLLECTION HAVE BEEN EXHAUSTED.

THE COMPANY'S ALLOWANCE FOR DOUBTFUL ACCOUNTS SLIGHTLY DECLINED FROM 19%

OF GROSS ACCOUNTS RECEIVABLE AT JUNE 30, 2017 TO 18% AT JUNE 30, 2018.

PART III, LINE 9B:

PATIENTS WHO HAVE BEEN PREVIOUSLY SCREENED FOR CHARITY CARE, ARE NOT

MEDICAL ASSISTANCE ELIGIBLE AND HAVE NO INSURANCE DO NOT RECEIVE INVOICES.

THEY ARE AUTOMATICALLY REFERRED TO GBMC'S ASSUMPTIVE FINANCIAL ASSISTANCE

PROGRAM. THE PROGRAM IS RUN IN PARTNERSHIP WITH TRANSUNION CREDIT

REPORTING AGENCY. ALL SELF PAY ACCOUNTS AND THOSE PREVIOUSLY IDENTIFIED AS

CHARITY CARE ARE REFERRED TO TRANSUNION, WHO UTILIZES A PROPRIETARY CREDIT

SCORING SYSTEM TO DETERMINE LIKELIHOOD OF ABILITY TO PAY BASED ON

ESTIMATED INCOME AND FAMILY SIZE. THE RESULTS FROM THE TRANSUNION CREDIT

SCORING ARE COMPARED TO GBMC'S FINANCIAL ASSISTANCE ELIGIBILITY CRITERIA

AND A DECISION IS MADE TO WRITE OFF OR TO PURSUE COLLECTION.

PART VI, LINE 2:

GREATER BALTIMORE MEDICAL CENTER (GBMC) COMPLETES A COMMUNITY HEALTH NEEDS

ASSESSMENT DESIGNED TO EVALUATE AND UNDERSTAND THE UNMET HEALTHCARE NEEDS

OF THE GBMC COMMUNITY, AND HOW GBMC, GIVEN ITS SERVICE ORIENTATION, MIGHT

BE BEST SERVED TO ASSIST IN MEETING THE IDENTIFIED UNMET NEEDS. GBMC USES

STATISTICAL AND MEDICAL INCIDENCE DATA FROM LOCAL COUNTY HEALTH

DEPARTMENTS THAT COLLECT SUCH DATA, AS WELL AS OTHER VARIOUS NATIONAL

DATA.

PART VI, LINE 3:

**Part VI** Supplemental Information (Continuation)

GBMC EDUCATES PATIENTS ABOUT THEIR ELIGIBILITY FOR GOVERNMENTAL ASSISTANCE

AND ORGANIZATION CHARITY CARE ASSISTANCE IN MANY WAYS, STARTING WITH THE

INTAKE PROCESS. A SUMMARY OF THE FINANCIAL ASSISTANCE POLICY IS POSTED,

ALONG WITH CONTACT INFORMATION AT ALL REGISTRATION AREAS, THE EMERGENCY

ROOM, AND THE BILLING OFFICE. WHEN PATIENTS ARE REGISTERED, THEY ARE

PROVIDED WITH A FINANCIAL ASSISTANCE BROCHURE AND ARE HANDED A

"PERMISSIONS/ACKNOWLEDGMENT" (SIGNED BY THE PATIENT). THIS FORM EXPLAINS

THE HOSPITAL'S FINANCIAL ASSISTANCE POLICY AND PROVIDES GBMC PHONE NUMBERS

AND A WEBSITE. ALSO STATED ON THE FORM IS INFORMATION FOR HOW GBMC

REPRESENTATIVES CAN ASSIST WITH APPLYING FOR MARYLAND MEDICAL ASSISTANCE.

GBMC ALSO CONTRACTS WITH OUTSIDE AGENCIES TO HELP WITH THE MEDICAL

ASSISTANCE ELIGIBILITY PROCESS. LASTLY, A STATEMENT ABOUT FINANCIAL

ASSISTANCE AND A COPY OF GBMC'S POLICY ACCOMPANIES ALL BILLS TO PATIENTS.

PART VI, LINE 4:

GREATER BALTIMORE MEDICAL CENTER, INC. ("GBMC") IS A PRIVATE,

NOT-FOR-PROFIT, 260 BED, REGIONAL MEDICAL CENTER. IT IS LOCATED IN TOWSON,

MARYLAND, A SUBURBAN BALTIMORE COUNTY COMMUNITY TWO MILES NORTH OF

BALTIMORE CITY. GBMC'S PRIMARY SERVICE AREA INCLUDES ALL OF BALTIMORE

COUNTY, THE NORTHERN PORTION OF BALTIMORE CITY, AND PORTIONS OF CARROLL

AND HARFORD COUNTIES. THE POPULATION IN GBMC'S SERVICE AREA HAS

TRADITIONALLY BEEN AFFLUENT WHEN COMPARED TO THAT OF BALTIMORE COUNTY AND

THE NATION. THE 2010 MEDIAN FAMILY INCOME FOR GBMC'S IMMEDIATE SERVICE

AREA WAS \$78,627, COMPARED TO \$85,098 AND \$62,982 FOR MARYLAND AND THE

NATION RESPECTIVELY. HOWEVER, GBMC'S PERCENTAGE OF UNINSURED IS 1.47% FOR

ITS IMMEDIATE SERVICE AREA, COMPARED TO 12.0% FOR BALTIMORE COUNTY AND A

NATIONAL AVERAGE OF 13.2%. GBMC'S IMMEDIATE SERVICE AREA HAS A MEDICAID

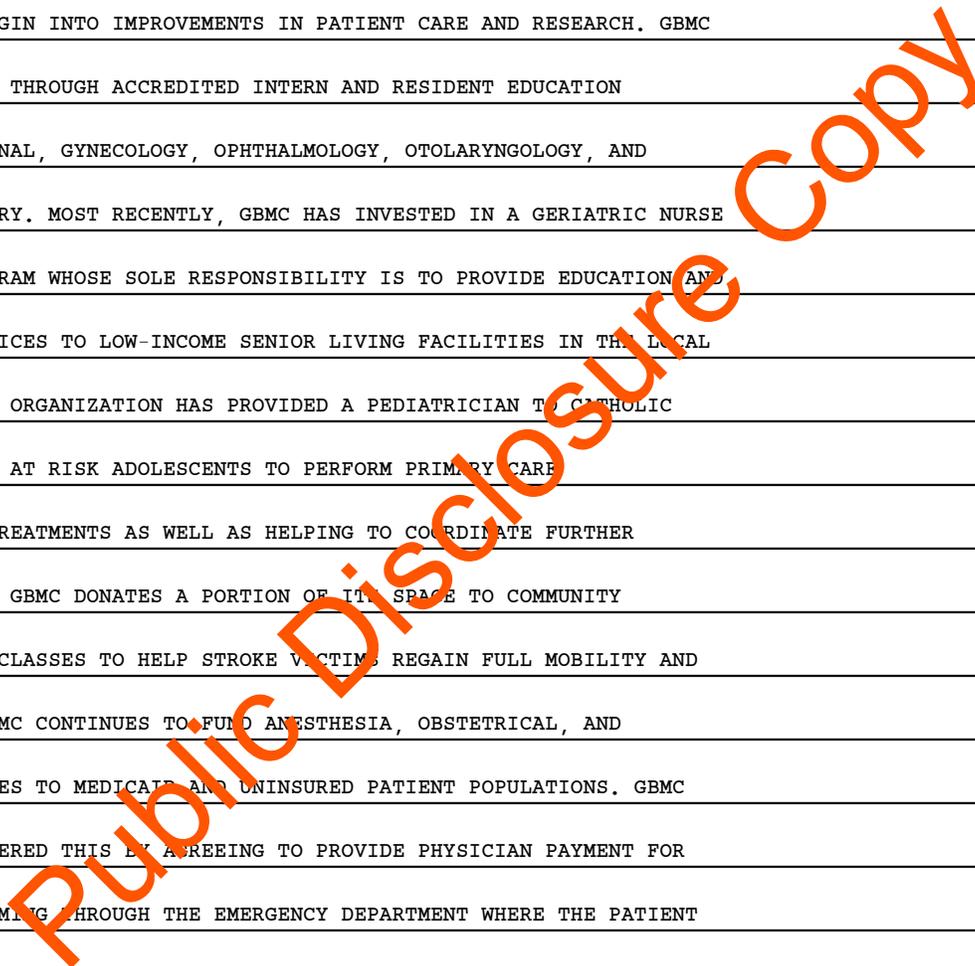
POPULATION OF 5.26%, COMPARED TO MEDICAID AVERAGES OF 13% AND 15% FOR

**Part VI** Supplemental Information (Continuation)

BALTIMORE COUNTY AND THE STATE OF MARYLAND RESPECTIVELY.

PART VI, LINE 5:

A MAJORITY OF GBMC'S GOVERNING BODY IS COMPRISED OF PERSONS WHO RESIDE IN THE ORGANIZATION'S PRIMARY SERVICE AREA. GBMC EXTENDS MEDICAL STAFF PRIVILEGES TO ALL QUALIFIED PHYSICIANS IN ITS COMMUNITY. GBMC REINVESTS ITS OPERATING MARGIN INTO IMPROVEMENTS IN PATIENT CARE AND RESEARCH. GBMC PROVIDES TEACHING THROUGH ACCREDITED INTERN AND RESIDENT EDUCATION PROGRAMS IN INTERNAL, GYNECOLOGY, OPHTHALMOLOGY, OTOLARYNGOLOGY, AND COLO-RECTAL SURGERY. MOST RECENTLY, GBMC HAS INVESTED IN A GERIATRIC NURSE PRACTITIONER PROGRAM WHOSE SOLE RESPONSIBILITY IS TO PROVIDE EDUCATION AND PRIMARY CARE SERVICES TO LOW-INCOME SENIOR LIVING FACILITIES IN THE LOCAL SERVICE AREA. THE ORGANIZATION HAS PROVIDED A PEDIATRICIAN TO CATHOLIC CHARITIES SERVING AT RISK ADOLESCENTS TO PERFORM PRIMARY CARE ASSESSMENTS AND TREATMENTS AS WELL AS HELPING TO COORDINATE FURTHER SPECIALIZED CARE. GBMC DONATES A PORTION OF ITS SPACE TO COMMUNITY PARTNERS TO HOST CLASSES TO HELP STROKE VICTIMS REGAIN FULL MOBILITY AND FUNCTIONALITY. GBMC CONTINUES TO FUND ANESTHESIA, OBSTETRICAL, AND ORTHOPEDIC SERVICES TO MEDICARE AND UNINSURED PATIENT POPULATIONS. GBMC HAS GENERALLY COVERED THIS BY AGREEING TO PROVIDE PHYSICIAN PAYMENT FOR SURGICAL CASES COMING THROUGH THE EMERGENCY DEPARTMENT WHERE THE PATIENT IS CONSIDERED TO BE INDIGENT.



PART VI, LINE 7, LIST OF STATES RECEIVING COMMUNITY BENEFIT REPORT:

MD

**SCHEDULE I  
(Form 990)**

Department of the Treasury  
Internal Revenue Service

**Grants and Other Assistance to Organizations,  
Governments, and Individuals in the United States**  
Complete if the organization answered "Yes" on Form 990, Part IV, line 21 or 22.

▶ Attach to Form 990.

▶ Go to [www.irs.gov/Form990](http://www.irs.gov/Form990) for the latest information.

OMB No. 1545-0047

**2017**

**Open to Public  
Inspection**

Name of the organization **GREATER BALTIMORE MEDICAL CENTER, INC.** Employer identification number **52-6049658**

**Part I General Information on Grants and Assistance**

- 1** Does the organization maintain records to substantiate the amount of the grants or assistance, the grantees' eligibility for the grants or assistance, and the selection criteria used to award the grants or assistance?  **Yes**  **No**
- 2** Describe in Part IV the organization's procedures for monitoring the use of grant funds in the United States.

**Part II Grants and Other Assistance to Domestic Organizations and Domestic Governments.** Complete if the organization answered "Yes" on Form 990, Part IV, line 21, for any recipient that received more than \$5,000. Part II can be duplicated if additional space is needed.

<b>1 (a)</b> Name and address of organization or government	<b>(b)</b> EIN	<b>(c)</b> IRC section (if applicable)	<b>(d)</b> Amount of cash grant	<b>(e)</b> Amount of non-cash assistance	<b>(f)</b> Method of valuation (book, FMV, appraisal, other)	<b>(g)</b> Description of noncash assistance	<b>(h)</b> Purpose of grant or assistance
CRISTO REY INTERNSHIP PROGRAM, INC. - 420 SOUTH CHESTER STREET - BALTIMORE, MD 21231	36-4067306	501(C)(3)	30,250.	0.			TO MAKE A PRIVATE, COLLEGE-PREPARATORY EDUCATION AFFORDABLE TO URBAN YOUNG PEOPLE FROM
SHEPPARD & ENOCH PRATT FOUNDATION 6501 N. CHARLES STREET TOWSON, MD 21204	52-1357109	501(C)(3)	5,000.	0.			MENTAL HEALTH CARE OTHER INSTRUCTION & TRAINING MHA ASSISTANCE IN PARTNERSHIP WITH OTHER
GBMC HEALTHCARE 6545 N. CHARLES STREET TOWSON, MD 21204	52-1484872	501(C)(3)	50,000.	0.			GENERAL SUPPORT FOR HEALTHCARE.
GRANTS LESS THAN \$5,000			5,395.	0.			

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**2** Enter total number of section 501(c)(3) and government organizations listed in the line 1 table ▶ 3.

**3** Enter total number of other organizations listed in the line 1 table ▶ 0.

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990.  
SEE PART IV FOR COLUMN (H) DESCRIPTIONS

Schedule I (Form 990) (2017)

**Part III Grants and Other Assistance to Domestic Individuals.** Complete if the organization answered "Yes" on Form 990, Part IV, line 22.  
Part III can be duplicated if additional space is needed.

(a) Type of grant or assistance	(b) Number of recipients	(c) Amount of cash grant	(d) Amount of non-cash assistance	(e) Method of valuation (book, FMV, appraisal, other)	(f) Description of noncash assistance

**Part IV Supplemental Information.** Provide the information required in Part I, line 2, Part II, column (b); and any other additional information.

PART I, LINE 2:

THE ORGANIZATION'S PROCEDURES FOR MONITORING THE USE OF GRANT FUNDS IN THE U.S. ARE EVALUATED AND SELECTED THROUGH A FORMAL COMMUNITY NEEDS ADVISORY COMMITTEE AND ARE BASED ON UNIQUE AND IDENTIFIED NEEDS. PERIODIC REPORTS (SOME QUARTERLY AND OTHERS ANNUALLY) ARE REQUIRED BY GRANTORS. ADDITIONALLY, FIELD VISITS ARE CONDUCTED

PART II, LINE 1, COLUMN (H):

NAME OF ORGANIZATION OR GOVERNMENT: CRISTO REY INTERNSHIP PROGRAM, INC.

**Part IV Supplemental Information**

(H) PURPOSE OF GRANT OR ASSISTANCE: TO MAKE A PRIVATE,  
COLLEGE-PREPARATORY EDUCATION AFFORDABLE TO URBAN YOUNG PEOPLE FROM  
BALTIMORE

NAME OF ORGANIZATION OR GOVERNMENT: SHEPPARD & ENOCH PRATT FOUNDATION

(H) PURPOSE OF GRANT OR ASSISTANCE: MENTAL HEALTH CARE OTHER INSTRUCTION  
& TRAINING MHA ASSISTANCE IN PARTNERSHIP WITH OTHER ORGANIZATIONS  
THROUGHOUT THE STATE TO END MARYLAND'S CHRONIC NURSING SHORTAGES.

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**SCHEDULE J  
(Form 990)**

**Compensation Information**

OMB No. 1545-0047

**2017**

Open to Public Inspection

For certain Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees  
 ▶ Complete if the organization answered "Yes" on Form 990, Part IV, line 23.  
 ▶ Attach to Form 990.  
 ▶ Go to [www.irs.gov/Form990](http://www.irs.gov/Form990) for instructions and the latest information.

Department of the Treasury  
Internal Revenue Service

Name of the organization: **GREATER BALTIMORE MEDICAL CENTER, INC.**  
 Employer identification number: **52-6049658**

**Part I Questions Regarding Compensation**

- 1a** Check the appropriate box(es) if the organization provided any of the following to or for a person listed on Form 990, Part VII, Section A, line 1a. Complete Part III to provide any relevant information regarding these items.
- |  |   |
|--|---|
| <input type="checkbox"/> First-class or charter travel             | <input type="checkbox"/> Housing allowance or residence for personal use    |
| <input type="checkbox"/> Travel for companions                     | <input type="checkbox"/> Payments for business use of personal residence    |
| <input type="checkbox"/> Tax indemnification and gross-up payments | <input type="checkbox"/> Health or social club dues or initiation fees      |
| <input type="checkbox"/> Discretionary spending account            | <input type="checkbox"/> Personal services (such as, maid, chauffeur, chef) |

**b** If any of the boxes on line 1a are checked, did the organization follow a written policy regarding payment or reimbursement or provision of all of the expenses described above? If "No," complete Part III to explain

**2** Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all directors, trustees, and officers, including the CEO/Executive Director, regarding the items checked on line 1a?

**3** Indicate which, if any, of the following the filing organization used to establish the compensation of the organization's CEO/Executive Director. Check all that apply. Do not check any boxes for methods used by a related organization to establish compensation of the CEO/Executive Director, but explain in Part III.

- |   |   |
|---|---|
| <input checked="" type="checkbox"/> Compensation committee              | <input checked="" type="checkbox"/> Written employment contract                     |
| <input checked="" type="checkbox"/> Independent compensation consultant | <input checked="" type="checkbox"/> Compensation survey or study                    |
| <input type="checkbox"/> Form 990 of other organizations                | <input checked="" type="checkbox"/> Approval by the board or compensation committee |

**4** During the year, did any person listed on Form 990, Part VII, Section A, line 1a, with respect to the filing organization or a related organization:

**a** Receive a severance payment or change-of-control payment?

**b** Participate in, or receive payment from, a supplemental nonqualified retirement plan?

**c** Participate in, or receive payment from, an equity-based compensation arrangement?

If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III.

**Only section 501(c)(3), 501(c)(4), and 501(c)(29) organizations must complete lines 5-9.**

**5** For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the revenues of:

**a** The organization?

**b** Any related organization?

If "Yes" on line 5a or 5b, describe in Part III.

**6** For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the net earnings of:

**a** The organization?

**b** Any related organization?

If "Yes" on line 6a or 6b, describe in Part III.

**7** For persons listed on Form 990, Part VII, Section A, line 1a, did the organization provide any nonfixed payments not described on lines 5 and 6? If "Yes," describe in Part III

**8** Were any amounts reported on Form 990, Part VII, paid or accrued pursuant to a contract that was subject to the initial contract exception described in Regulations section 53.4958-4(a)(3)? If "Yes," describe in Part III

**9** If "Yes" on line 8, did the organization also follow the rebuttable presumption procedure described in Regulations section 53.4958-6(c)?

	Yes	No
<b>1b</b>		
<b>2</b>		
<b>4a</b>	X	
<b>4b</b>	X	
<b>4c</b>		X
<b>5a</b>		X
<b>5b</b>		X
<b>6a</b>		X
<b>6b</b>		X
<b>7</b>		X
<b>8</b>		X
<b>9</b>		

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule J (Form 990) 2017

**Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees.** Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported on Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii). Do not list any individuals that aren't listed on Form 990, Part VII.

**Note:** The sum of columns (B)(i)-(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual.

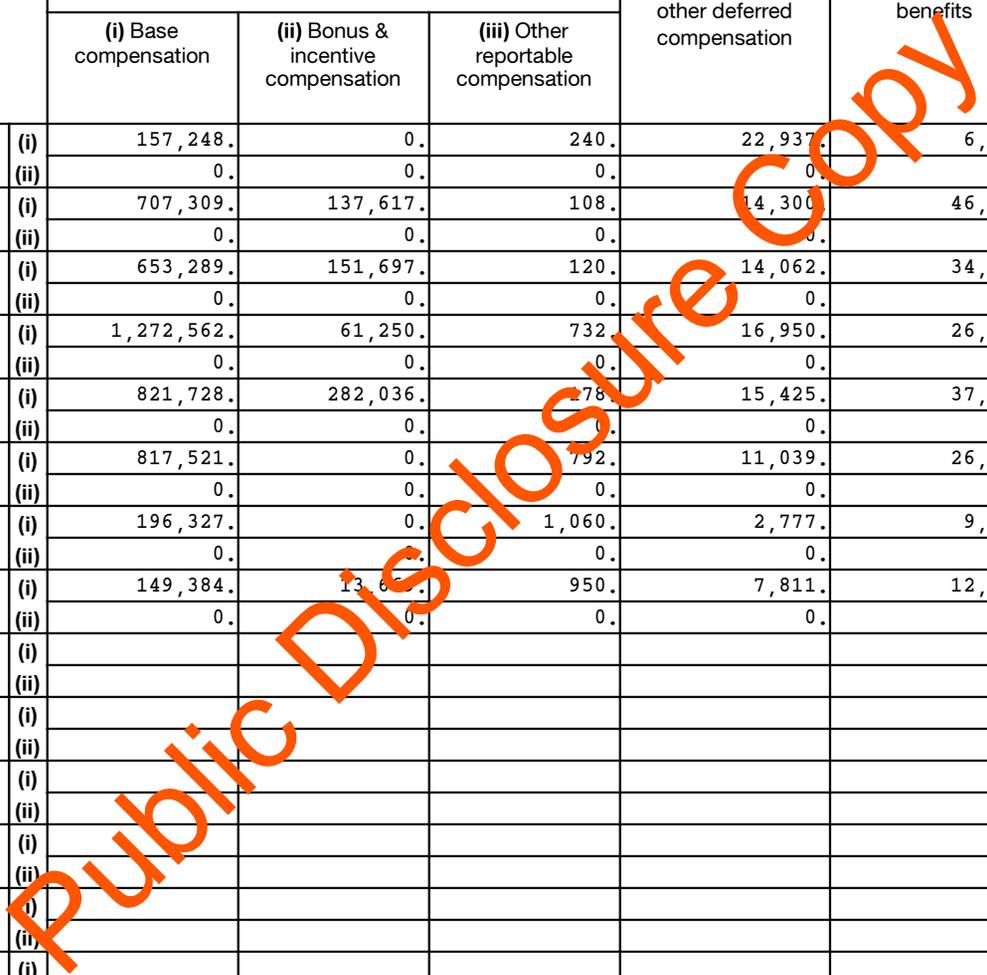
(A) Name and Title		(B) Breakdown of W-2 and/or 1099-MISC compensation			(C) Retirement and other deferred compensation	(D) Nontaxable benefits	(E) Total of columns (B)(i)-(D)	(F) Compensation in column (B) reported as deferred on prior Form 990
		(i) Base compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation				
(1) MARIA PANE, M.D. (BEG 7/17) DIRECTOR/PHYSICIAN	(i)	322,509.	0.	277.	14,937.	40,074.	377,797.	0.
	(ii)	0.	0.	0.	0.	0.	0.	0.
(2) JOHN R. SAUNDERS, M.D. DIRECTOR/FORMER CMO (BEG 7/17)	(i)	280,876.	80,898.	12,211.	14,897.	30,636.	419,518.	0.
	(ii)	0.	0.	0.	0.	0.	0.	0.
(3) MELISSA SPARROW, M.D. CHIEF OF STAFF	(i)	239,369.	0.	417.	7,619.	38,139.	285,544.	0.
	(ii)	0.	0.	0.	0.	0.	0.	0.
(4) JOHN B. CHESSARE, M.D. DIRECTOR/CEO GBMC HEALTHCARE	(i)	771,731.	388,727.	18,175.	14,300.	26,877.	1,219,810.	0.
	(ii)	0.	0.	0.	0.	0.	0.	0.
(5) MR. GEORGE E. BAYLESS, III CFO HEALTHCARE (ENDED 10/17)	(i)	183,926.	84,214.	5,991.	14,468.	43,687.	331,686.	0.
	(ii)	0.	0.	0.	0.	0.	0.	0.
(6) MR. KEITH R. POISSON EVP & COO GBMC HEALTHCARE	(i)	446,330.	198,065.	2,654.	14,300.	32,475.	714,824.	0.
	(ii)	0.	0.	0.	0.	0.	0.	0.
(7) HAROLD TUCKER, M.D. CHIEF MEDICAL OFFICER	(i)	487,546.	0.	732.	49,669.	23,804.	561,751.	0.
	(ii)	0.	0.	0.	0.	0.	0.	0.
(8) MR. BENNETT J. BERES VP & COO GBMA	(i)	308,719.	150,531.	10,373.	14,300.	13,794.	497,553.	111,783.
	(ii)	0.	0.	0.	0.	0.	0.	0.
(9) MS. CAROLYN L. CANDIELLO VP QUALITY & PT SAFETY	(i)	251,386.	235,375.	9,842.	13,675.	26,563.	536,841.	196,577.
	(ii)	0.	0.	0.	0.	0.	0.	0.
(10) MS. JENNY COLDIRON VP DEVELOPMENT GBMC HEALTHCA	(i)	238,416.	48,476.	5,501.	42,148.	41,047.	375,588.	0.
	(ii)	0.	0.	0.	0.	0.	0.	0.
(11) MR. JOHN W. ELLIS SVP STRATEGY&BUS DEV (END 4/18)	(i)	383,218.	161,736.	22,430.	16,950.	27,656.	612,690.	0.
	(ii)	0.	0.	0.	0.	0.	0.	0.
(12) MS. CATHERINE HAMEL VP POST ACUTE SRVS & EXEC	(i)	255,594.	72,460.	6,952.	12,758.	38,894.	427,658.	0.
	(ii)	0.	0.	0.	0.	0.	0.	0.
(13) MR. DAVID J. HYNSON VP & CIO	(i)	282,754.	71,906.	7,367.	43,002.	37,513.	442,542.	0.
	(ii)	0.	0.	0.	0.	0.	0.	0.
(14) MS. JOANN IOANNOU SVP PATIENT SERVICES	(i)	269,243.	48,269.	3,435.	50,373.	40,537.	411,857.	0.
	(ii)	0.	0.	0.	0.	0.	0.	0.
(15) MS. SUSAN MARTIELLI VP LEGAL AFFAIRS/CHIEF COUNSEL	(i)	315,013.	42,103.	6,399.	44,212.	12,063.	419,790.	0.
	(ii)	0.	0.	0.	0.	0.	0.	0.
(16) MS. STACEY L. MCGREEVY VP FACILITIES	(i)	223,139.	15,339.	369.	13,674.	1,490.	254,011.	0.
	(ii)	0.	0.	0.	0.	0.	0.	0.

**Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees.** Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported on Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii). Do not list any individuals that aren't listed on Form 990, Part VII.

**Note:** The sum of columns (B)(i)-(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual.

(A) Name and Title		(B) Breakdown of W-2 and/or 1099-MISC compensation			(C) Retirement and other deferred compensation	(D) Nontaxable benefits	(E) Total of columns (B)(i)-(D)	(F) Compensation in column (B) reported as deferred on prior Form 990
		(i) Base compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation				
(17) MS. ANNA-MARIA G. PALMER VP HUMAN RESOURCES	(i)	157,248.	0.	240.	22,937.	6,064.	186,489.	0.
	(ii)	0.	0.	0.	0.	0.	0.	0.
(18) ELIZABETH A. DOVEC, MD PHYSICIAN	(i)	707,309.	137,617.	108.	14,300.	46,563.	905,897.	0.
	(ii)	0.	0.	0.	0.	0.	0.	0.
(19) NIRAJ JANI, M.D. MED DIRECTOR/PHYSICIAN	(i)	653,289.	151,697.	120.	14,062.	34,595.	853,763.	0.
	(ii)	0.	0.	0.	0.	0.	0.	0.
(20) VICTOR A. KHOUZAMI M.D. CHAIR/PHYSICIAN	(i)	1,272,562.	61,250.	732.	16,950.	26,036.	1,377,530.	0.
	(ii)	0.	0.	0.	0.	0.	0.	0.
(21) BIMAL G. RAMI, M.D. MED DIRECTOR/PHYSICIAN	(i)	821,728.	282,036.	278.	15,425.	37,513.	1,156,880.	0.
	(ii)	0.	0.	0.	0.	0.	0.	0.
(22) CLAIRE M. WEITZ, MD PHYSICIAN	(i)	817,521.	0.	792.	11,039.	26,289.	855,641.	0.
	(ii)	0.	0.	0.	0.	0.	0.	0.
(23) MS. LISA F. GOODLETT FORMER EVP & CFO (ENDED 6/17)	(i)	196,327.	0.	1,060.	2,777.	9,632.	209,796.	0.
	(ii)	0.	0.	0.	0.	0.	0.	0.
(24) MR. ELLERY JOYEAU FORMER INTERIM VP HR (END 6/17)	(i)	149,384.	13,600.	950.	7,811.	12,868.	184,682.	0.
	(ii)	0.	0.	0.	0.	0.	0.	0.
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							



**Part III Supplemental Information**

Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information.

PART I, LINES 4A-B:

GREATER BALTIMORE MEDICAL CENTER, INC. A NON-QUALIFIED SUPPLEMENTAL RETIREMENT PLAN. THIS PLAN WAS APPROVED BY THE COMPENSATION COMMITTEE OF THE GBMC HEALTHCARE BOARD OF DIRECTORS TO SUPPLEMENT THE EXECUTIVE'S RETIREMENT INCOME. THE SUPPLEMENTAL RETIREMENT PLAN WAS DEVELOPED BASED ON INDEPENDENT CONSULTANT REPORT ON MARKET-BASED PRACTICES FOR SUPPLEMENTAL RETIREMENT PLANS. THE PERCENTAGE OF FINAL AVERAGE PAY, THE REQUIREMENTS FOR VESTING, PARTICIPANTS, AND PAY-OUT PROVISIONS WERE ESTABLISHED, REVIEWED, AND APPROVED BY THE COMPENSATION COMMITTEE. THE CONTRIBUTIONS TO THE SUPPLEMENTAL NON-QUALIFIED RETIREMENT PLAN ARE INCLUDED IN SCHEDULE J, PART II, COLUMN C OR IN SCHEDULE J, PART I, COLUMN B(III) AS PART OF DEFERRED COMPENSATION. THE FOLLOWING INDIVIDUALS PARTICIPATED IN THIS SUPPLEMENTAL NON-QUALIFIED RETIREMENT PLAN:

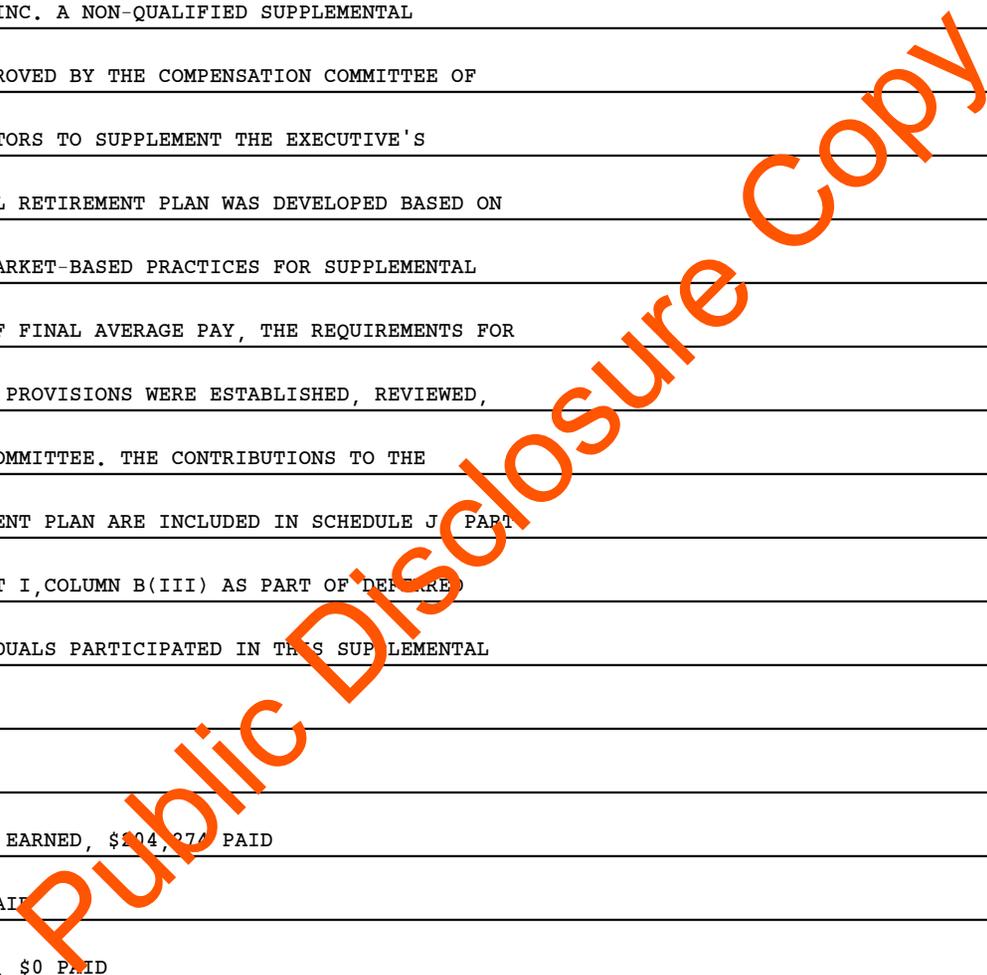
MR. JOHN B. CHESSARE M.D. \$204,274 EARNED, \$204,274 PAID

MR. BENNETT BERES \$0 EARNED, \$0 PAID

MS. CAROLYN L. CANDIELLO \$0 EARNED, \$0 PAID

MS. JENNY COLDIRON \$27,948 EARNED, \$0 PAID

MS. CATHERINE HAMEL \$25,856 EARNED, \$25,856 PAID



**Part III Supplemental Information**

Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information.

MR. DAVID J. HYNSON \$28,760 EARNED, \$0 PAID

MS. JOANN Z. IOANNOU \$41,373 EARNED, \$0 PAID

MS. LISA F. GOODLETT \$0 EARNED, \$0 PAID

MS. SUSAN MARTIELLI \$31,514 EARNED, \$0 PAID

MS. ANNA-MARIA PALMER \$25,000 EARNED, \$0 PAID

MS. LAURIE R. BEYER \$0 EARNED, \$0 PAID

MR. GEORGE E.S. BAYLESS \$19,206 EARNED, \$19,206 PAID

MR. KEITH POISSON \$95,829 EARNED, \$95,829 PAID

MR. JOHN W. ELLIS \$96,795 EARNED, \$96,795 PAID

MR. BENNETT J. BERES \$31,116 EARNED, \$0 PAID.

MS. CAROLYN L. CANDIELLO \$25,925 EARNED, \$0 PAID.

Public Disclosure Copy

**Supplemental Information on Tax-Exempt Bonds**

▶ **Complete if the organization answered "Yes" on Form 990, Part IV, line 24a. Provide descriptions, explanations, and any additional information in Part VI.**

▶ **Attach to Form 990.** ▶ **Go to [www.irs.gov/Form990](http://www.irs.gov/Form990) for instructions and the latest information.**

Name of the organization: **GREATER BALTIMORE MEDICAL CENTER, INC.** Employer identification number: **52-6049658**

<b>Part I Bond Issues</b>											
(a) Issuer name	(b) Issuer EIN	(c) CUSIP #	(d) Date issued	(e) Issue price	(f) Description of purpose	(g) Defeased		(h) On behalf of issuer		(i) Pooled financing	
						Yes	No	Yes	No	Yes	No
<b>A</b> MD HEALTH & HIGHER ED. FAC. AUTH	52-0936091	574218BX0	04/20/11	67,785,219.	SEE PART VI		X		X		X
<b>B</b> MD HEALTH & HIGHER ED. FAC. AUTH	52-0936091	574218EY5	04/11/12	36,317,095.	REFUND BONDS ISSUED		X		X		X
<b>C</b> MD HEALTH & HIGHER ED. FAC. AUTH	52-0936091	000000000	03/08/17	73,720,000.	NO REFUND BONDS ISSUED		X		X		X
<b>D</b>											

<b>Part II Proceeds</b>										
	A		B		C		D			
<b>1</b> Amount of bonds retired	10,040,000.				810,000.					
<b>2</b> Amount of bonds legally defeased	32,480,000.		32,205,000.							
<b>3</b> Total proceeds of issue	67,785,379.		36,317,095.		73,720,000.					
<b>4</b> Gross proceeds in reserve funds										
<b>5</b> Capitalized interest from proceeds										
<b>6</b> Proceeds in refunding escrows					72,040,853.					
<b>7</b> Issuance costs from proceeds	723,328.				22,274.					
<b>8</b> Credit enhancement from proceeds										
<b>9</b> Working capital expenditures from proceeds										
<b>10</b> Capital expenditures from proceeds	4,999,718.									
<b>11</b> Other spent proceeds	62,062,333.		36,317,095.		3,200,838.					
<b>12</b> Other unspent proceeds										
<b>13</b> Year of substantial completion	2011									
	Yes	No	Yes	No	Yes	No	Yes	No		
<b>14</b> Were the bonds issued as part of a current refunding issue?	X		X			X				
<b>15</b> Were the bonds issued as part of an advance refunding issue?		X		X	X					
<b>16</b> Has the final allocation of proceeds been made?	X		X		X					
<b>17</b> Does the organization maintain adequate books and records to support the final allocation of proceeds?	X		X		X					

<b>Part III Private Business Use</b>								
	A		B		C		D	
	Yes	No	Yes	No	Yes	No	Yes	No
<b>1</b> Was the organization a partner in a partnership, or a member of an LLC, which owned property financed by tax-exempt bonds?		X		X		X		
<b>2</b> Are there any lease arrangements that may result in private business use of bond-financed property?	X		X		X			

**Part III Private Business Use** (Continued)

	A		B		C		D	
	Yes	No	Yes	No	Yes	No	Yes	No
<b>3a</b> Are there any management or service contracts that may result in private business use of bond-financed property? .....	X		X		X			
<b>b</b> If "Yes" to line 3a, does the organization routinely engage bond counsel or other outside counsel to review any management or service contracts relating to the financed property? .....	X		X		X			
<b>c</b> Are there any research agreements that may result in private business use of bond-financed property? .....		X		X		X		
<b>d</b> If "Yes" to line 3c, does the organization routinely engage bond counsel or other outside counsel to review any research agreements relating to the financed property? .....								
<b>4</b> Enter the percentage of financed property used in a private business use by entities other than a section 501(c)(3) organization or a state or local government .....		.45 %		.45 %		.97 %		%
<b>5</b> Enter the percentage of financed property used in a private business use as a result of unrelated trade or business activity carried on by your organization, another section 501(c)(3) organization, or a state or local government .....				%		%		%
<b>6</b> Total of lines 4 and 5 .....		.45 %		.45 %		.97 %		%
<b>7</b> Does the bond issue meet the private security or payment test? .....				X		X		
<b>8a</b> Has there been a sale or disposition of any of the bond-financed property to a non-governmental person other than a 501(c)(3) organization since the bonds were issued? .....				X		X		
<b>b</b> If "Yes" to line 8a, enter the percentage of bond-financed property sold or disposed of .....		%		%		%		%
<b>c</b> If "Yes" to line 8a, was any remedial action taken pursuant to Regulations sections 1.141-12 and 1.145-2? .....								
<b>9</b> Has the organization established written procedures to ensure that all nonqualified bonds of the issue are remediated in accordance with the requirements under Regulations sections 1.141-12 and 1.145-2? .....	X		X		X			

**Part IV Arbitrage**

	A		B		C		D	
	Yes	No	Yes	No	Yes	No	Yes	No
<b>1</b> Has the issuer filed Form 8038-T, Arbitrage Rebate, Yield Reduction and Penalty in Lieu of Arbitrage Rebate? .....		X		X		X		
<b>2</b> If "No" to line 1, did the following apply? .....								
<b>a</b> Rebate not due yet? .....		X		X	X			
<b>b</b> Exception to rebate? .....	X		X			X		
<b>c</b> No rebate due? .....		X		X		X		
If "Yes" to line 2c, provide in Part VI the date the rebate computation was performed .....								
<b>3</b> Is the bond issue a variable rate issue? .....		X		X	X			
<b>4a</b> Has the organization or the governmental issuer entered into a qualified hedge with respect to the bond issue? .....		X		X		X		
<b>b</b> Name of provider .....								
<b>c</b> Term of hedge .....								
<b>d</b> Was the hedge superintegrated? .....								
<b>e</b> Was the hedge terminated? .....								

**Part IV Arbitrage** (Continued)

	A		B		C		D	
	Yes	No	Yes	No	Yes	No	Yes	No
<b>5a</b> Were gross proceeds invested in a guaranteed investment contract (GIC)? .....		X		X		X		
<b>b</b> Name of provider .....								
<b>c</b> Term of GIC .....								
<b>d</b> Was the regulatory safe harbor for establishing the fair market value of the GIC satisfied?								
<b>6</b> Were any gross proceeds invested beyond an available temporary period? .....		X				X		
<b>7</b> Has the organization established written procedures to monitor the requirements of section 148? .....	X		X		X			

**Part V Procedures To Undertake Corrective Action**

	A		B		C		D	
	Yes	No	Yes	No	Yes	No	Yes	No
Has the organization established written procedures to ensure that violations of federal tax requirements are timely identified and corrected through the voluntary closing agreement program if self-remediation isn't available under applicable regulations? .....	X		X		X			

**Part VI Supplemental Information.** Provide additional information for responses to questions on Schedule K. See instructions.

PART I, COLUMN (F), LINE A

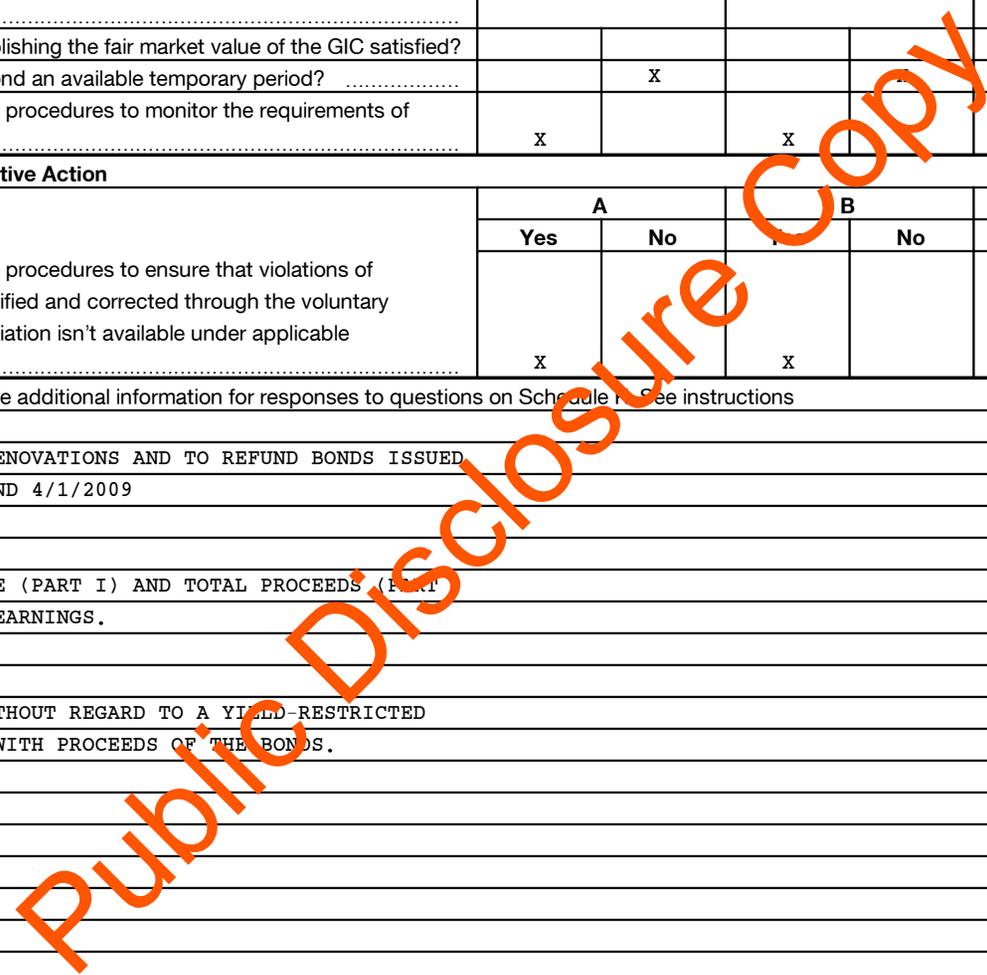
DESCRIPTION OF PURPOSE: BUILDING RENOVATIONS AND TO REFUND BONDS ISSUED 8/10/1993, 12/6/2001, 3/17/2009, AND 4/1/2009

PART II, LINE 3, COLUMN A

DIFFERENCES BETWEEN THE ISSUE PRICE (PART I) AND TOTAL PROCEEDS (PART II, LINE 3) ARE DUE TO INVESTMENT EARNINGS.

PART IV, LINE 6, COLUMN C

THIS QUESTION IS BEING ANSWERED WITHOUT REGARD TO A YIELD-RESTRICTED ADVANCE REFUNDING ESCROW FINANCED WITH PROCEEDS OF THE BONDS.





**Part IV Business Transactions Involving Interested Persons.**

Complete if the organization answered "Yes" on Form 990, Part IV, line 28a, 28b, or 28c.

(a) Name of interested person	(b) Relationship between interested person and the organization	(c) Amount of transaction	(d) Description of transaction	(e) Sharing of organization's revenues?	
				Yes	No
SUBSTANTIAL CONTRIBUTOR	SUBSTANTIAL CONTRIB	3,909,585.	MANAGEMENT		X
SUBSTANTIAL CONTRIBUTOR	SUBSTANTIAL CONTRIB	3,645,690.	SOFTWARE EN		X
SUBSTANTIAL CONTRIBUTOR	SUBSTANTIAL CONTRIB	2,475,011.	RADIOLOGY S		X
SUBSTANTIAL CONTRIBUTOR	SUBSTANTIAL CONTRIB	2,196,167.	SOFTWARE EN		X
SUBSTANTIAL CONTRIBUTOR	SUBSTANTIAL CONTRIB	1,108,232.	BROKER SERV		X
SUBSTANTIAL CONTRIBUTOR	SUBSTANTIAL CONTRIB	643,631.	BEHAVIORAL		X
SUBSTANTIAL CONTRIBUTOR	SUBSTANTIAL CONTRIB	565,653.	CONSULTING		X
SUBSTANTIAL CONTRIBUTOR	SUBSTANTIAL CONTRIB	496,716.	AMBULANCE/P		X
SUBSTANTIAL CONTRIBUTOR	SUBSTANTIAL CONTRIB	483,148.	AUDIT SERVI		X
SUBSTANTIAL CONTRIBUTOR	SUBSTANTIAL CONTRIB	325,072.	WASTE MANAG		X

**Part V Supplemental Information**

Provide additional information for responses to questions on Schedule L (see instructions).

SCH L, PART IV, BUSINESS TRANSACTIONS INVOLVING INTERESTED PERSONS:

(A) NAME OF PERSON: SUBSTANTIAL CONTRIBUTOR

(B) RELATIONSHIP BETWEEN INTERESTED PERSON AND ORGANIZATION:

SUBSTANTIAL CONTRIBUTOR

(C) AMOUNT OF TRANSACTION \$ 3,909,585.

(D) DESCRIPTION OF TRANSACTION: MANAGEMENT - HOTEL SERVICES

(E) SHARING OF ORGANIZATION REVENUES? = NO

(A) NAME OF PERSON: SUBSTANTIAL CONTRIBUTOR

(B) RELATIONSHIP BETWEEN INTERESTED PERSON AND ORGANIZATION:

SUBSTANTIAL CONTRIBUTOR

(C) AMOUNT OF TRANSACTION \$ 3,645,690.

(D) DESCRIPTION OF TRANSACTION: SOFTWARE ENGINEERING

(E) SHARING OF ORGANIZATION REVENUES? = NO

(A) NAME OF PERSON: SUBSTANTIAL CONTRIBUTOR

(B) RELATIONSHIP BETWEEN INTERESTED PERSON AND ORGANIZATION:

SUBSTANTIAL CONTRIBUTOR

(C) AMOUNT OF TRANSACTION \$ 2,475,011.

(D) DESCRIPTION OF TRANSACTION: RADIOLOGY SERVICES

**Part V Supplemental Information**

Complete this part to provide additional information for responses to questions on Schedule L (see instructions).

(E) SHARING OF ORGANIZATION REVENUES? = NO

(A) NAME OF PERSON: SUBSTANTIAL CONTRIBUTOR

(B) RELATIONSHIP BETWEEN INTERESTED PERSON AND ORGANIZATION:

SUBSTANTIAL CONTRIBUTOR

(C) AMOUNT OF TRANSACTION \$ 2,196,167.

(D) DESCRIPTION OF TRANSACTION: SOFTWARE ENGINEERING

(E) SHARING OF ORGANIZATION REVENUES? = NO

(A) NAME OF PERSON: SUBSTANTIAL CONTRIBUTOR

(B) RELATIONSHIP BETWEEN INTERESTED PERSON AND ORGANIZATION:

SUBSTANTIAL CONTRIBUTOR

(C) AMOUNT OF TRANSACTION \$ 1,108,232.

(D) DESCRIPTION OF TRANSACTION: BROKER SERVICES

(E) SHARING OF ORGANIZATION REVENUES? = NO

(A) NAME OF PERSON: SUBSTANTIAL CONTRIBUTOR

(B) RELATIONSHIP BETWEEN INTERESTED PERSON AND ORGANIZATION:

SUBSTANTIAL CONTRIBUTOR

(C) AMOUNT OF TRANSACTION \$ 643,631.

(D) DESCRIPTION OF TRANSACTION: BEHAVIORAL HEALTH SERVICES

(E) SHARING OF ORGANIZATION REVENUES? = NO

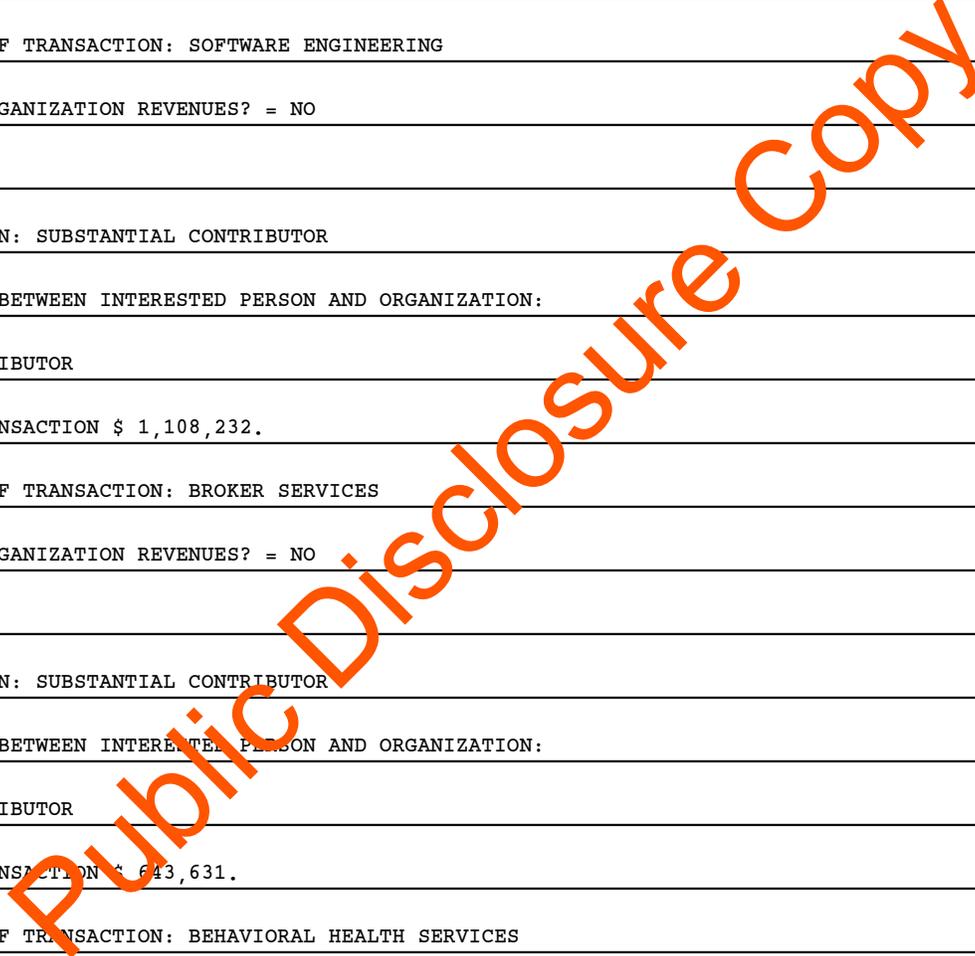
(A) NAME OF PERSON: SUBSTANTIAL CONTRIBUTOR

(B) RELATIONSHIP BETWEEN INTERESTED PERSON AND ORGANIZATION:

SUBSTANTIAL CONTRIBUTOR

(C) AMOUNT OF TRANSACTION \$ 565,653.

(D) DESCRIPTION OF TRANSACTION: CONSULTING



**Part V Supplemental Information**

Complete this part to provide additional information for responses to questions on Schedule L (see instructions).

(E) SHARING OF ORGANIZATION REVENUES? = NO

(A) NAME OF PERSON: SUBSTANTIAL CONTRIBUTOR

(B) RELATIONSHIP BETWEEN INTERESTED PERSON AND ORGANIZATION:

SUBSTANTIAL CONTRIBUTOR

(C) AMOUNT OF TRANSACTION \$ 496,716.

(D) DESCRIPTION OF TRANSACTION: AMBULANCE/PATIENT TRANSPORTATION

(E) SHARING OF ORGANIZATION REVENUES? = NO

(A) NAME OF PERSON: SUBSTANTIAL CONTRIBUTOR

(B) RELATIONSHIP BETWEEN INTERESTED PERSON AND ORGANIZATION:

SUBSTANTIAL CONTRIBUTOR

(C) AMOUNT OF TRANSACTION \$ 483,148.

(D) DESCRIPTION OF TRANSACTION: AUDIT SERVICES

(E) SHARING OF ORGANIZATION REVENUES? = NO

(A) NAME OF PERSON: SUBSTANTIAL CONTRIBUTOR

(B) RELATIONSHIP BETWEEN INTERESTED PERSON AND ORGANIZATION:

SUBSTANTIAL CONTRIBUTOR

(C) AMOUNT OF TRANSACTION \$ 325,072.

(D) DESCRIPTION OF TRANSACTION: WASTE MANAGEMENT

(E) SHARING OF ORGANIZATION REVENUES? = NO

(A) NAME OF PERSON: SUBSTANTIAL CONTRIBUTOR

(B) RELATIONSHIP BETWEEN INTERESTED PERSON AND ORGANIZATION:

SUBSTANTIAL CONTRIBUTOR

(C) AMOUNT OF TRANSACTION \$ 264,155.

(D) DESCRIPTION OF TRANSACTION: PRINTING SERVICES

**Part V Supplemental Information**

Complete this part to provide additional information for responses to questions on Schedule L (see instructions).

(E) SHARING OF ORGANIZATION REVENUES? = NO

(A) NAME OF PERSON: SUBSTANTIAL CONTRIBUTOR

(B) RELATIONSHIP BETWEEN INTERESTED PERSON AND ORGANIZATION:

SUBSTANTIAL CONTRIBUTOR

(C) AMOUNT OF TRANSACTION \$ 246,588.

(D) DESCRIPTION OF TRANSACTION: SOFTWARE HOSTING

(E) SHARING OF ORGANIZATION REVENUES? = NO

(A) NAME OF PERSON: SUBSTANTIAL CONTRIBUTOR

(B) RELATIONSHIP BETWEEN INTERESTED PERSON AND ORGANIZATION:

SUBSTANTIAL CONTRIBUTOR

(C) AMOUNT OF TRANSACTION \$ 193,692.

(D) DESCRIPTION OF TRANSACTION: ACTUARIAL/INVESTMENT CONSULTING

(E) SHARING OF ORGANIZATION REVENUES? = NO

(A) NAME OF PERSON: SUBSTANTIAL CONTRIBUTOR

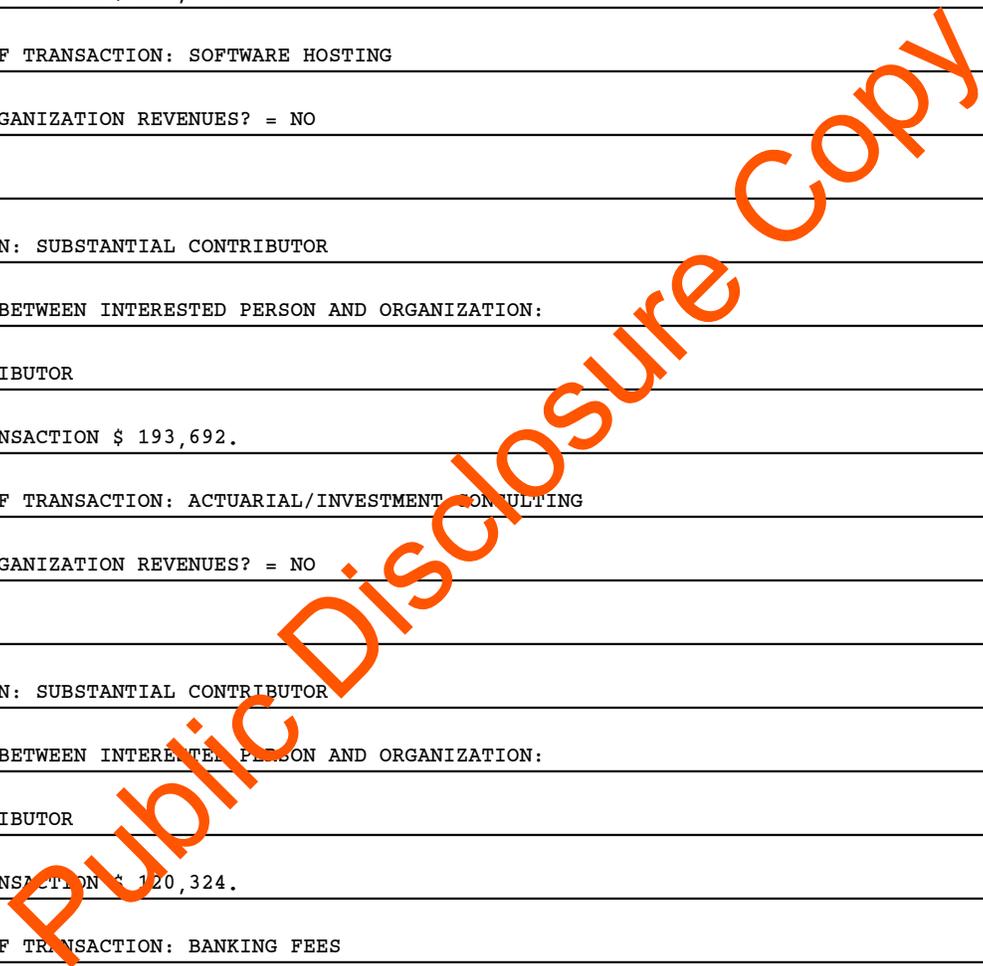
(B) RELATIONSHIP BETWEEN INTERESTED PERSON AND ORGANIZATION:

SUBSTANTIAL CONTRIBUTOR

(C) AMOUNT OF TRANSACTION \$ 120,324.

(D) DESCRIPTION OF TRANSACTION: BANKING FEES

(E) SHARING OF ORGANIZATION REVENUES? = NO



**SCHEDULE M  
(Form 990)**

**Noncash Contributions**

OMB No. 1545-0047

**2017**

**Open To Public  
Inspection**

Department of the Treasury  
Internal Revenue Service

- ▶ Complete if the organizations answered "Yes" on Form 990, Part IV, lines 29 or 30.
- ▶ Attach to Form 990.
- ▶ Go to [www.irs.gov/Form990](http://www.irs.gov/Form990) for the latest information.

Name of the organization: **GREATER BALTIMORE MEDICAL CENTER, INC.** Employer identification number: **52-6049658**

**Part I Types of Property**

	(a) Check if applicable	(b) Number of contributions or items contributed	(c) Noncash contribution amounts reported on Form 990, Part VIII, line 1g	(d) Method of determining noncash contribution amounts
1 Art - Works of art				
2 Art - Historical treasures				
3 Art - Fractional interests				
4 Books and publications				
5 Clothing and household goods				
6 Cars and other vehicles				
7 Boats and planes				
8 Intellectual property				
9 Securities - Publicly traded				
10 Securities - Closely held stock				
11 Securities - Partnership, LLC, or trust interests				
12 Securities - Miscellaneous	X	3	20,074.	COST OR SELLING PRICE
13 Qualified conservation contribution - Historic structures				
14 Qualified conservation contribution - Other				
15 Real estate - Residential				
16 Real estate - Commercial				
17 Real estate - Other				
18 Collectibles				
19 Food inventory				
20 Drugs and medical supplies				
21 Taxidermy				
22 Historical artifacts				
23 Scientific specimens				
24 Archeological artifacts				
25 Other ▶ ( )				
26 Other ▶ ( )				
27 Other ▶ ( )				
28 Other ▶ ( )				

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29 Number of Forms 8283 received by the organization during the tax year for contributions for which the organization completed Form 8283, Part IV, Donee Acknowledgement **29**

	Yes	No
30a During the year, did the organization receive by contribution any property reported in Part I, lines 1 through 28, that it must hold for at least three years from the date of the initial contribution, and which isn't required to be used for exempt purposes for the entire holding period?		X
b If "Yes," describe the arrangement in Part II.		
31 Does the organization have a gift acceptance policy that requires the review of any nonstandard contributions?		X
32a Does the organization hire or use third parties or related organizations to solicit, process, or sell noncash contributions?		X
b If "Yes," describe in Part II.		
33 If the organization didn't report an amount in column (c) for a type of property for which column (a) is checked, describe in Part II.		

**Part II** **Supplemental Information.** Provide the information required by Part I, lines 30b, 32b, and 33, and whether the organization is reporting in Part I, column (b), the number of contributions, the number of items received, or a combination of both. Also complete this part for any additional information.

SCHEDULE M, PART I, COLUMN (B):

SECURITIES - PUBLICLY TRADED - NO. OF CONTRIBUTIONS

Public Disclosure Copy

**SCHEDULE O**  
**(Form 990 or 990-EZ)**

Department of the Treasury  
Internal Revenue Service

**Supplemental Information to Form 990 or 990-EZ**

Complete to provide information for responses to specific questions on  
Form 990 or 990-EZ or to provide any additional information.

▶ Attach to Form 990 or 990-EZ.

▶ Go to [www.irs.gov/Form990](http://www.irs.gov/Form990) for the latest information.

OMB No. 1545-0047

**2017**

Open to Public  
Inspection

Name of the organization

GREATER BALTIMORE MEDICAL CENTER, INC.

Employer identification number

52-6049658

FORM 990, PART I, LINE 1, DESCRIPTION OF ORGANIZATION MISSION:

HEALING AND HOPE.

FORM 990 PART III, LINE 1

GREATER BALTIMORE MEDICAL CENTER'S PRIMARY EXEMPT PURPOSE IS AS

FOLLOWS:

(1) TO ORGANIZE, BUILD, ERECT, EQUIP, MANAGE AND OPERATE EXCLUSIVELY

FOR CHARITABLE PURPOSES, A NON-PROFIT GENERAL HOSPITAL AND MEDICAL

CENTER FOR THE CARE OF THE SICK, AND TO FURNISH MEDICAL AND SURGICAL

ATTENDANCE THEREIN IN ANY FORM IN THE CARE OF SICK, AFFLICTED INFIRM OR

INJURED PERSONS; PROVIDED, HOWEVER, THE OPERATIONS ARE NOT TO BE

EXCLUSIVELY FOR THOSE WHO ARE ABLE AND EXPECTED TO PAY BUT TO THE

EXTENT OF FINANCIAL ABILITY ARE TO BE FOR THOSE NOT ABLE TO PAY FOR THE

SERVICES RENDERED AND THE FACILITIES ARE NOT TO BE RESTRICTED TO A

PARTICULAR GROUP OF PHYSICIANS AND SURGEONS EXCEPT TO THE EXTENT THAT

DISCRETIONARY AUTHORITY IN THE MANAGEMENT MAY IMPOSE LIMITATIONS BASED

UPON THE QUALIFICATIONS OF THOSE APPLYING OR UPON THE SIZE AND NATURE

OF THE FACILITIES, AND NO PART OF ITS NET EARNINGS ARE TO INURE

DIRECTLY OR INDIRECTLY TO THE BENEFIT OF ANY PRIVATE SHAREHOLDER OR

INDIVIDUAL.

(2) TO ORGANIZE, BUILD, ERECT, EQUIP, MANAGE AND OPERATE A SCHOOL OR

SCHOOLS FOR TRAINING PHYSICIANS, SURGEONS, NURSES AND OTHERS, AND TO

EDUCATE AND TRAIN ANY SUCH PERSONS IN THE CARE OF SICK, AFFLICTED,

INFIRM, OR INJURED PERSONS BY TEACHING MEDICINE, HYGIENE, SURGERY AND

EVERYTHING HAVING TO DO WITH THE PHYSICAL WELL-BEING OF INDIVIDUALS.

(3) TO ENGAGE IN ANY ACTIVITY AND TO DO ANYTHING AND EVERYTHING THAT

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

Schedule O (Form 990 or 990-EZ) (2017)

732211 09-07-17

Name of the organization GREATER BALTIMORE MEDICAL CENTER, INC.	Employer identification number 52-6049658
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MAY BE NECESSARY, EXPEDIENT OR INCIDENTAL TO THE PURPOSES STATED IN PARAGRAPHS (1) AND (2).

(4) TO HAVE AND TO EXERCISE TO THE EXTENT NECESSARY OR DESIRABLE FOR THE ACCOMPLISHMENT OF ANY OF THE AFORESAID PURPOSES, AND TO THE EXTENT THAT THEY ARE NOT INCONSISTENT WITH THE CHARITABLE PURPOSES OF THE CORPORATION, AND THE LIMITATIONS IMPOSED BY SECTION 501(C)(3) OF THE INTERNAL REVENUE CODE, ANY AND ALL POWERS CONFERRED UPON CORPORATIONS BY THE MARYLAND GENERAL CORPORATION LAW.

FORM 990, PART III, LINE 4D, OTHER PROGRAM SERVICES:  
AMBULATORY, POST ACUTE, & PRIMARY CARE SERVICES  
EXPENSES \$ 110,149,402. INCL GRANTS OF \$ 516,009. REVENUE \$ 91,352,588.

FORM 990, PART VI, SECTION A, LINE 2:  
MS. HEIDI KENNY BERMAN AND MS. SANDRA BERMAN HAVE A FAMILY RELATIONSHIP.

FORM 990, PART VI, SECTION A, LINE 6:  
THE BOARD OF DIRECTORS OF GBMC HEALTHCARE, INC. IS THE GOVERNING BODY FOR THE ORGANIZATION. GBMC HEALTHCARE, INC. IS THE PARENT CORPORATION AND SOLE STOCKHOLDER OF THE ORGANIZATION. THE BUSINESS AND AFFAIRS OF THE ORGANIZATION ARE MANAGED UNDER THE DIRECTION OF ITS BOARD OF DIRECTORS EXCEPT AS RESERVED TO THE STOCKHOLDER, GBMC HEALTHCARE, INC. IN ACCORDANCE WITH THE BYLAWS SUCH AS:

- A) TO CHANGE THE MISSION, PURPOSE, PHILOSOPHY OR OBJECTIVES OF THE ORGANIZATION
- B) TO AMEND THE BYLAWS OF THE ORGANIZATION
- C) TO DISSOLVE, TO CONSOLIDATE OR TO MERGE THE ORGANIZATION

Name of the organization GREATER BALTIMORE MEDICAL CENTER, INC.	Employer identification number 52-6049658
--	--

- D) TO RATIFY THE ELECTION OF THE PRESIDENT OR OTHER OFFICERS OF THE ORGANIZATION
- E) TO REMOVE THE PRESIDENT OR OTHER OFFICERS OF THE ORGANIZATION
- F) TO ELECT MEMBERS OF THE BOARD OF DIRECTORS OF THE ORGANIZATION
- G) TO REMOVE MEMBERS OF THE BOARD OF DIRECTORS OF THE ORGANIZATION
- H) TO PURCHASE, SELL OR ENCUMBER WITH DEBT
- I) TO SELL ALL OR SUBSTANTIALLY ALL OF THE ORGANIZATION'S ASSETS, OR TO UNDERTAKE MAJOR EXPANSION PROJECTS
- J) TO APPROVE THE ANNUAL OPERATING AND CAPITAL BUDGETS OF THE ORGANIZATION
- K) TO APPOINT GENERAL COUNSEL TO AND THE FISCAL AUDITOR OF THE ORGANIZATION
- L) TO SET THE FISCAL YEAR OF THE ORGANIZATION
- M) TO ISSUE ADDITIONAL STOCK, FOLLOWING THE INITIAL ISSUANCE OF STOCK

FORM 990, PART VI, SECTION A, LINE 7A:  
SEE FORM 990, PART VI, SECTION A, LINE 6 DESCRIPTION

FORM 990, PART VI, SECTION A, LINE 7B:  
SEE FORM 990, PART VI, SECTION A, LINE 6 DESCRIPTION

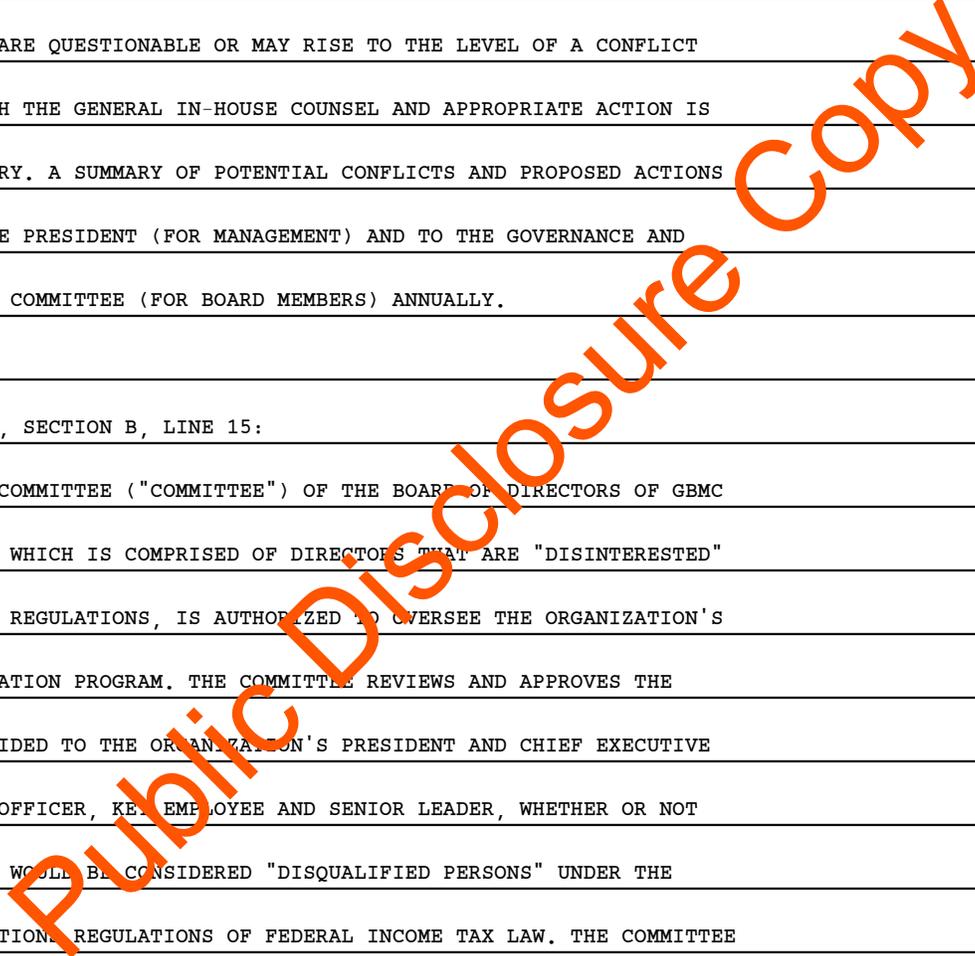
FORM 990, PART VI, SECTION B, LINE 11B:  
THE AUDIT COMMITTEE OF GREATER BALTIMORE MEDICAL CENTER, INC.'S SUPPORTED PARENT ORGANIZATION, GBMC HEALTHCARE, INC., REVIEWS THIS FORM 990. A COPY OF THE FORM 990 IS PROVIDED TO THE FULL BOARD OF DIRECTORS OF THE HOSPITAL AND GBMC HEALTHCARE PRIOR TO FILING.

FORM 990, PART VI, SECTION B, LINE 12C:  
GREATER BALTIMORE MEDICAL CENTER, INC IS GOVERNED BY THE POLICIES OF ITS PARENT ORGANIZATION, GBMC HEALTHCARE, INC. THESE POLICIES INCLUDE A WRITTEN

Name of the organization GREATER BALTIMORE MEDICAL CENTER, INC.	Employer identification number 52-6049658
--	--

CONFLICT OF INTEREST POLICY ATTESTED TO ANNUALLY, A WRITTEN WHISTLEBLOWER POLICY, AND A WRITTEN DOCUMENT RETENTION AND DESTRUCTION POLICY. ANNUALLY, EVERY BOARD MEMBER, EMPLOYED AND CONTRACTED PHYSICIAN, ADVANCED PRACTITIONER, AND MANAGER (WHICH INCLUDES KEY EMPLOYEES) MUST COMPLETE A COMPREHENSIVE QUESTIONNAIRE THAT PROVIDES FOR THE DISCLOSURE OF POTENTIAL CONFLICTS. ALL DISCLOSURES ARE REVIEWED BY THE COMPLIANCE OFFICER. THOSE DISCLOSURES THAT ARE QUESTIONABLE OR MAY RISE TO THE LEVEL OF A CONFLICT ARE DISCUSSED WITH THE GENERAL IN-HOUSE COUNSEL AND APPROPRIATE ACTION IS TAKEN, IF NECESSARY. A SUMMARY OF POTENTIAL CONFLICTS AND PROPOSED ACTIONS IS PROVIDED TO THE PRESIDENT (FOR MANAGEMENT) AND TO THE GOVERNANCE AND BOARD DEVELOPMENT COMMITTEE (FOR BOARD MEMBERS) ANNUALLY.

FORM 990, PART VI, SECTION B, LINE 15:  
 THE COMPENSATION COMMITTEE ("COMMITTEE") OF THE BOARD OF DIRECTORS OF GBMC HEALTHCARE, INC., WHICH IS COMPRISED OF DIRECTORS THAT ARE "DISINTERESTED" AS DEFINED BY IRS REGULATIONS, IS AUTHORIZED TO OVERSEE THE ORGANIZATION'S EXECUTIVE COMPENSATION PROGRAM. THE COMMITTEE REVIEWS AND APPROVES THE COMPENSATION PROVIDED TO THE ORGANIZATION'S PRESIDENT AND CHIEF EXECUTIVE OFFICER AND EACH OFFICER, KEY EMPLOYEE AND SENIOR LEADER, WHETHER OR NOT THESE INDIVIDUALS WOULD BE CONSIDERED "DISQUALIFIED PERSONS" UNDER THE INTERMEDIATE SANCTIONS REGULATIONS OF FEDERAL INCOME TAX LAW. THE COMMITTEE HAS ADOPTED A WRITTEN PHILOSOPHY SETTING FORTH THE GUIDING PRINCIPLES GOVERNING THE COMPENSATION PROVIDED TO THE ORGANIZATION'S EXECUTIVES. THE COMMITTEE'S REVIEW AND APPROVAL PROCESS WAS ESTABLISHED AND IS CONDUCTED IN A MANNER SO AS TO QUALIFY FOR THE REBUTTABLE PRESUMPTION OF REASONABLENESS UNDER THE INTERMEDIATE SANCTIONS REGULATIONS OF FEDERAL INCOME TAX LAW. ALL FORMS OF COMPENSATION AND BENEFITS PROVIDED TO MEMBERS OF THE SENIOR LEADERSHIP TEAM ARE REVIEWED, WHICH INCLUDES CURRENT AND DEFERRED



Name of the organization GREATER BALTIMORE MEDICAL CENTER, INC.	Employer identification number 52-6049658
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COMPENSATION AND ALL EMPLOYEE BENEFITS, BOTH QUALIFIED AND NON-QUALIFIED TO ENSURE THAT THE "TOTAL COMPENSATION" IS REASONABLE.

THE COMMITTEE ENGAGED AN INDEPENDENT EXECUTIVE COMPENSATION CONSULTANT THAT SPECIALIZES IN THE REVIEW OF HOSPITAL AND HEALTH SYSTEM EXECUTIVE COMPENSATION AND BENEFITS TO COMPILE MARKET COMPENSATION DATA OF SIMILARLY SIZED HEALTH CARE ORGANIZATIONS THROUGHOUT THE COUNTRY AS WELL AS THE SAME GEOGRAPHIC REGION. NO DATA FROM ANY FOR-PROFIT ENTITIES WERE USED. THE DATA WERE CATEGORIZED BY EXECUTIVE POSITION, AND A SALARY RANGE WAS DEVELOPED WITH THE ASSISTANCE OF THE INDEPENDENT COMPENSATION CONSULTANT. THE COMMITTEE RELIED UPON THIS DATA, RELEVANT BUSINESS JUDGMENT FACTORS (E.G., EXPERIENCE, PERFORMANCE, RECRUITMENT AND RETENTION FACTORS AND THE UNIQUE DEMANDS OF THE POSITION), THE GUIDANCE PROVIDED BY THE STANDARD COMPENSATION PHILOSOPHY AND THE WRITTEN OPINION OF THE INDEPENDENT EXECUTIVE COMPENSATION CONSULTANT AS TO THE REASONABLENESS OF THE COMPENSATION IN RELATION TO MARKET DATA IN MAKING ITS EXECUTIVE COMPENSATION DECISIONS. THE COMMITTEE ALSO CONSIDERS ITS BUSINESS JUDGMENT.

THE COMMITTEE DOCUMENTS THE BASIS FOR ITS DECISIONS THROUGH THE TIMELY PREPARATION OF WRITTEN MINUTES OF THE COMPENSATION COMMITTEE MEETINGS DURING WHICH SUCH DECISIONS ARE DELIBERATED AND DETERMINED. THE COMMITTEE'S DECISIONS ARE SUBJECT TO THE FINAL APPROVAL OF THE BOARD OF DIRECTORS.

FORM 990, PART VI, SECTION C, LINE 19:

THE GOVERNING DOCUMENTS ARE LOCATED ON THE STATE OF MARYLAND DEPARTMENT OF TAXATION'S WEBSITE. FINANCIAL STATEMENTS ARE MADE PUBLIC THROUGH THE STATE OF MARYLAND CHARITABLE REGISTRATION. FINANCIAL STATEMENTS FOR GBMC HEALTHCARE, INC. ARE ALSO AVAILABLE THROUGH THE ELECTRONIC MUNICIPAL MARKET

Name of the organization GREATER BALTIMORE MEDICAL CENTER, INC.	Employer identification number 52-6049658
--	--

ACCESS (EMMA) WEBSITE VIA THE CONTINUING DISCLOSURE DOCUMENT. THE CONFLICT

OF INTEREST POLICY IS NOT AVAILABLE TO THE PUBLIC.

FORM 990, PART XI, LINE 9, CHANGES IN NET ASSETS:

PENSION EXPENSE 1,117,887.

TRANSFER TO AFFILIATES 967,484.

TOTAL TO FORM 990, PART XI, LINE 9 2,085,371.

Public Disclosure Copy

**SCHEDULE R  
(Form 990)**

Department of the Treasury  
Internal Revenue Service

**Related Organizations and Unrelated Partnerships**

▶ Complete if the organization answered "Yes" on Form 990, Part IV, line 33, 34, 35b, 36, or 37.  
▶ Attach to Form 990.

▶ Go to [www.irs.gov/Form990](http://www.irs.gov/Form990) for instructions and the latest information.

OMB No. 1545-0047

**2017**

Open to Public Inspection

Name of the organization: **GREATER BALTIMORE MEDICAL CENTER, INC.**  
Employer identification number: **52-6049658**

**Part I Identification of Disregarded Entities.** Complete if the organization answered "Yes" on Form 990, Part IV, line 33.

(a) Name, address, and EIN (if applicable) of disregarded entity	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Total income	(e) End-of-year assets	(f) Direct controlling entity
FINNEY TRIMBLE SURGICAL ASSOCIATES, LLC - 27-0277242, 6535 NORTH CHARLES STREET, SUITE 510, TOWSON, MD 21204	SURGICAL PHYSICIAN PRACTICE	MARYLAND	0.	0.	GREATER BALTIMORE MEDICAL CENTER, INC.

**Part II Identification of Related Tax-Exempt Organizations.** Complete if the organization answered "Yes" on Form 990, Part IV, line 34, because it had one or more related tax-exempt organizations during the tax year.

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Exempt Code section	(e) Public charity status (if section 501(c)(3))	(f) Direct controlling entity	(g) Section 512(b)(13) controlled entity?	
						Yes	No
GBMC FOUNDATION, INC. - 52-1411935 6701 NORTH CHARLES STREET BALTIMORE, MD 21204	FOUNDRAISING	MARYLAND	501(C)(3)	LINE 7: 170(B)(1)(A)	GBMC HEALTHCARE, INC.		X
GILCHRIST HOSPICE CARE, INC - 52-1851251 11311 MCCORMICK ROAD NO. 350 HUNT VALLEY, MD 21031	HOSPICE SERVICE	MARYLAND	501(C)(3)	LINE 3: 170(B)(1)(A)	GBMC HEALTHCARE, INC.		X
GBMC INVESTMENTS, INC. - 52-1040300 6701 NORTH CHARLES STREET BALTIMORE, MD 21204	INVESTMENT MANAGEMENT	MARYLAND	501(C)(3)	LINE 12, TYPE II:	GBMC HEALTHCARE, INC.		X
GBMC LAND, INC. - 52-1413360 6701 NORTH CHARLES STREET BALTIMORE, MD 21204	REAL ESTATE PROPERTY	MARYLAND	501(C)(3)	LINE 12, TYPE I:	GBMC HEALTHCARE, INC.		X

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule R (Form 990) 2017

**Part II** Continuation of Identification of Related Tax-Exempt Organizations

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Exempt Code section	(e) Public charity status (if section 501(c)(3))	(f) Direct controlling entity	(g) Section 512(b)(13) controlled organization?	
						Yes	No
GBMC HEALTHCARE, INC. - 52-1413360 6701 NORTH CHARLES STREET BALTIMORE, MD 21204	HEALTH SERVICES	MARYLAND	501(C)(3)	LINE 7: 170(B)(1)(A)	N/A		X
PRESBYTERIAN EYE, EAR, AND THROAT CHARITY HOSPITAL - 52-0449990, 2639 QUEENSLAND DRIVE, ELLICOTT CITY, MD 21093	HOSPITAL	MARYLAND	501(C)(3)	LINE 3: 170(B)(1)(A)	N/A		X
MILTON J. DANCE, JR. ENDOWMENT, INC. - 52-1104173, 409 WASHINGTON AVENUE, BALTIMORE, MD 21204	SUPPORTING	MARYLAND	501(C)(3)	LINE 12C, TYPE III-FI	N/A		X
WOMEN'S HOSPITAL FOUNDATION, INC. - 52-0591609, P.O. BOX 166, RIDERWOOD, MD 21139	FUNDRAISING	MARYLAND	501(C)(3)	LINE 12D, TYPE III-FI	N/A		X
JOSEPH RICHEY HOUSE, INC. - 52-1184960 838 NORTH EUTAW STREET BALTIMORE, MD 21201	HOSPITAL SERVICES	MARYLAND	501(C)(3)	LINE 3: 170(B)(1)(A)	GILCHRIST HOSPICE CARE		X
BROWNLOW BYRON HOMES - 52-2019909 838 NORTH EUTAW STREET BALTIMORE, MD 21201	HOUSING FOR LOW INCOME TENANTS	MARYLAND	501(C)(3)	LINE 12B, II	GILCHRIST HOSPICE CARE		X
PRESBYTERIAN EYE, EAR, & THROAT CHARITY HOSP INC. BOARD OF LADY MGRS - 52-60, 20 INDIAN LANE, BALTIMORE, MD 21210	SUPPORTING	MARYLAND	501(C)(3)	LINE 12C, TYPE III-FI	N/A		X
DIVERSIFIED HEALTH ENTERPRISES, INC. - 52-1725005, 6701 NORTH CHARLES STREET, BALTIMORE, MD 21204	HEALTH SERVICES	MARYLAND	501(C)(3)	LINE 12, TYPE II:	GBMC HEALTHCARE, INC.		X
DIVERSIFIED NURSES, INC. - 52-1305904 6701 NORTH CHARLES STREET BALTIMORE, MD 21204	NURSING SERVICES	MARYLAND	501(C)(3)	LINE 10: 509(A)(2)	GBMC HEALTHCARE, INC.		X
DIVERSIFIED HEALTH SERVICES, INC. - 52-1331933, 6701 NORTH CHARLES STREET BALTIMORE, MD 21204	HEALTH SERVICES	MARYLAND	501(C)(3)	LINE 10: 509(A)(2)	GBMC HEALTHCARE, INC.		X

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**Part III Identification of Related Organizations Taxable as a Partnership.** Complete if the organization answered "Yes" on Form 990, Part IV, line 34, because it had one or more related organizations treated as a partnership during the tax year.

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Direct controlling entity	(e) Predominant income (related, unrelated, excluded from tax under sections 512-514)	(f) Share of total income	(g) Share of end-of-year assets	(h) Disproportionate allocations?		(i) Code V-UBI amount in box 20 of Schedule K-1 (Form 1065)	(j) General or managing partner?		(k) Percentage ownership
							Yes	No		Yes	No	
GBMC MEDICAL ARTS, LLC - 52-1412751, 6701 NORTH CHARLES STREET, BALTIMORE, MD 21204	REAL ESTATE MGT	MD	N/A	N/A	N/A	N/A			N/A	N/A		N/A
GBMC PAVILION WEST MEDICAL ARTS, LLC - 52-1899034, 6701 NORTH CHARLES STREET, BALTIMORE, MD 21204	REAL ESTATE MGT	MD	GBMC AGENCY, INC	EXCLUDED	154,822	726,512.		X	N/A	X		37.90%
GREATER BALTIMORE DIAGNOSTIC IMAGING PARTNERSHIP - 52-1561640, 6701 NORTH CHARLES STREET, BALTIMORE, MD	IMAGING SERVICES	MD	N/A	N/A	N/A	N/A	N/A		N/A	N/A		N/A
GBMC-WP-PT, LLC - 81-2388743 1447 YORK ROAD, SUITE 401 LUTHERVILLE, MD 21093	PHYSICAL THERAPY	MD	N/A	N/A	N/A	N/A	N/A		N/A	N/A		N/A

**Part IV Identification of Related Organizations Taxable as a Corporation or Trust.** Complete if the organization answered "Yes" on Form 990, Part IV, line 34, because it had one or more related organizations treated as a corporation or trust during the tax year.

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Direct controlling entity	(e) Type of entity (C corp, S corp, or trust)	(f) Share of total income	(g) Share of end-of-year assets	(h) Percentage ownership	(i) Section 512(b)(13) controlled entity?	
								Yes	No
GBMC AGENCY, INC. - 52-1411931 6701 NORTH CHARLES STREET BALTIMORE, MD 21204	INVESTMENTS	MD	N/A	C CORP	N/A	N/A	N/A		X
GBMC MANAGEMENT, INC. - 52-1411974 6701 NORTH CHARLES STREET BALTIMORE, MD 21204	MANAGEMENT CO.	MD	N/A	C CORP	N/A	N/A	N/A		X
GBMC FINANCE CORPORATION - 52-1863069 6701 NORTH CHARLES STREET BALTIMORE, MD 21204	FINANCING AGENT	MD	N/A	C CORP	N/A	N/A	N/A		X
GBMC FINANCE CORPORATION II - 52-1836142 6701 NORTH CHARLES STREET BALTIMORE, MD 21204	FINANCING AGENT	MD	N/A	C CORP	N/A	N/A	N/A		X
GBMC FINANCE CORPORATION III - 52-1836144 6701 NORTH CHARLES STREET BALTIMORE, MD 21204	FINANCING AGENT	MD	N/A	C CORP	N/A	N/A	N/A		X



**Part V Transactions With Related Organizations.** Complete if the organization answered "Yes" on Form 990, Part IV, line 34, 35b, or 36.

**Note:** Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule.

**1** During the tax year, did the organization engage in any of the following transactions with one or more related organizations listed in Parts II-IV?

	Yes	No
<b>a</b> Receipt of (i) interest, (ii) annuities, (iii) royalties, or (iv) rent from a controlled entity .....		X
<b>b</b> Gift, grant, or capital contribution to related organization(s) .....	X	
<b>c</b> Gift, grant, or capital contribution from related organization(s) .....	X	
<b>d</b> Loans or loan guarantees to or for related organization(s) .....		X
<b>e</b> Loans or loan guarantees by related organization(s) .....		X
<b>f</b> Dividends from related organization(s) .....		X
<b>g</b> Sale of assets to related organization(s) .....		X
<b>h</b> Purchase of assets from related organization(s) .....		X
<b>i</b> Exchange of assets with related organization(s) .....		X
<b>j</b> Lease of facilities, equipment, or other assets to related organization(s) .....	X	
<b>k</b> Lease of facilities, equipment, or other assets from related organization(s) .....	X	
<b>l</b> Performance of services or membership or fundraising solicitations for related organization(s) .....	X	
<b>m</b> Performance of services or membership or fundraising solicitations by related organization(s) .....	X	
<b>n</b> Sharing of facilities, equipment, mailing lists, or other assets with related organization(s) .....	X	
<b>o</b> Sharing of paid employees with related organization(s) .....	X	
<b>p</b> Reimbursement paid to related organization(s) for expenses .....	X	
<b>q</b> Reimbursement paid by related organization(s) for expenses .....	X	
<b>r</b> Other transfer of cash or property to related organization(s) .....	X	
<b>s</b> Other transfer of cash or property from related organization(s) .....		X

**2** If the answer to any of the above is "Yes," see the instructions for information on who must complete this line, including covered relationships and transaction thresholds.

(a) Name of related organization	(b) Transaction type (a-s)	(c) Amount involved	(d) Method of determining amount involved
(1) RUXTON INSURANCE COMPANY, LTD.	Q	8,550,199	COST
(2) RUXTON INSURANCE COMPANY, LTD.	M	11,233,676	COST
(3) GREATER BALTIMORE DIAGNOSTIC IMAGING PARTNERSHIP	M	2,475,011	COST
(4)			
(5)			
(6)			



**Part VII Supplemental Information.**

Provide additional information for responses to questions on Schedule R. See instructions.

PART III, IDENTIFICATION OF RELATED ORGANIZATIONS TAXABLE AS PARTNERSHIP:

NAME, ADDRESS, AND EIN OF RELATED ORGANIZATION:

GREATER BALTIMORE DIAGNOSTIC IMAGING PARTNERSHIP

EIN: 52-1561640

6701 NORTH CHARLES STREET

BALTIMORE, MD 21204

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