

# **Disclosure of Hospital Financial and Statistical Data: Fiscal Year 2017**

April 11, 2018

Health Services Cost Review Commission

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## EXECUTIVE SUMMARY

The Maryland Health Services Cost Review Commission (HSCRC or Commission) has completed the annual hospital financial disclosure report for fiscal year (FY) 2017.

In FY 2017, Maryland concluded its third year under the new agreement with the federal Centers for Medicare & Medicaid Services (CMS) and began the fourth year. Under the new All-Payer Model, the State's focus shifted from controlling the charge per case for Medicare inpatient hospital stays to controlling per capita hospital revenue growth (including both inpatient and outpatient hospital costs) for all payers. The new Model will assess whether Maryland's hospital all-payer system is a successful model for achieving the goals of:

- Lower costs
- Better patient experience
- Improved health

Calendar year (CY) 2014 was the first year of the new Model. Since FY 2017 straddles the end of the third year under the new Model and the beginning of the fourth year, this report focuses on the third year of the new Model's financial and quality metric performance, as well as traditional measures of hospital financial health.

The following are a number of Maryland All-Payer Model Performance Year 3 results:

1. Gross all-payer per capita hospital revenues from services provided to Maryland residents grew by 0.80 percent, slower than the per capita growth in the Maryland economy, which was 3.17 percent in CY 2016.
2. Over the five-year performance period of the Model, the State must achieve cumulative aggregate savings in the Medicare per beneficiary total hospital expenditures for Maryland resident Medicare fee-for-service (FFS) beneficiaries of at least \$330 million. For Performance Year 3 (CY 2016), the State achieved \$311 million in Medicare savings, as compared to the CY 2013 base. The cumulative savings for CY 2014 through CY 2016 are \$586 million.
3. Over the Model's performance period, the State must have at least 80 percent of all regulated hospital revenue for Maryland residents in population-based payment arrangements. The State successfully shifted 100 percent of hospital revenue into population-based payments through hospital global budgets.
4. Over the Model's performance period, the State must reduce the aggregate Medicare 30-day readmission rate for Medicare FFS beneficiaries to be less than or equal to the national readmission rate. Using rolling 12-months of data through November 2017, Maryland Medicare readmission rates were below the national Medicare rate (15.23% and 15.4%, respectively); based on this data Maryland is anticipated to achieve readmission rates below the nation at the end of 2018 as long as Maryland continues to keep up with national improvements over the next year.

5. Over the performance period of the Model, the State must achieve an aggregate 30 percent reduction for all payers in 65 potentially preventable complications (PPCs) as part of Maryland's Hospital Acquired Conditions program. Based on data through September 2017 the State has achieved a greater than 50% percent reduction in PPCs in 2017 compared to 2013.

This report shows that for Maryland acute hospitals in FY 2017, looking at revenues regulated by the HSCRC as well as hospital revenues and expenses not regulated by the HSCRC:

1. Profits on regulated activities decreased slightly in FY 2017 from \$1.2 billion (or 8.56 percent of regulated net operating revenue) in FY2016 to \$1.2 billion (or 8.01 percent of regulated net operating revenue).
2. Profits on operations (which include profits and losses from regulated and unregulated day-to-day activities) decreased from \$512 million in FY 2016 (or 3.29 percent of total net operating revenue) to \$458 million in FY 2017 (or 2.86 percent of total net operating revenue).
3. Total profits (referred to in the tables that follow by the accounting term "total excess profits," which include profits and losses from regulated and unregulated operating and non-operating activities) increased substantially, from \$362 million in FY 2016 (or 2.33 percent of the total revenue) to \$1.01 billion in FY 2017 (or 6.08 percent of the total revenue), primarily due to unrealized gains on investments.
4. Total regulated net patient revenue rose from \$13.9 billion in FY 2016, to \$14.3 billion in FY 2017, an increase of 2.41 percent.
5. In FY 2017, Maryland hospitals incurred \$707 million in uncompensated care, amounting to approximately four cents of uncompensated care cost for every dollar of gross patient revenue.
6. Gross regulated revenue from potentially avoidable utilization (PAU) readmissions decreased slightly from \$1.138 billion in FY 2016 to \$1.117 billion in FY 2017. However, the percent of gross regulated revenue associated with all PAUs (readmissions and avoidable admissions) increased from 11.11 percent in FY 2016 to 11.13 percent in FY 2017. Case-mix adjusted readmissions declined from 11.72 percent in FY 2016 to 11.61 percent in FY 2017, a 0.91 percent reduction. The case-mix adjusted PPC rate declined from 0.73 percent in FY 2016 to 0.60 percent in FY 2017, a decrease of 17.9 percent. These declines reflect improvement in the quality of care delivered in Maryland hospitals, where readmission rates to below the national levels for Medicare, and the State achieved the 30 percent PPC reduction goal.
7. Total direct graduate medical education expenditures increased from \$328 million in FY 2016, to \$340 million in FY 2017, an increase of 3.68 percent.

The HSCRC, the country's pioneer hospital rate review agency, was established by the Maryland General Assembly in 1971 to regulate rates for all those who purchase hospital care. It is an independent Commission functioning within the Maryland Department of Health. It consists of

seven members who are appointed by the Governor. The HSCRC's rate review authority includes assuring the public that: (a) a hospital's total costs are reasonable; (b) a hospital's aggregate rates are reasonably related to its aggregate costs; and (c) rates are set equitably among all purchasers of care without undue discrimination or preference.

## INTRODUCTION

Effective January 1, 2014, Maryland entered into a new hospital All-Payer Model with the Centers for Medicare & Medicaid Services (CMS). Under the new Model, the State's focus shifted from controlling the charge per case for a hospital stay to controlling the per capita total hospital revenue growth. The new Model will assess whether Maryland's all-payer system for hospital payments—which is now accountable for the total hospital cost of care on a per capita basis—is a successful model for achieving the goals of:

- Lower costs
- Better patient experience
- Improved health

To facilitate these goals, every acute care hospital in Maryland agreed to a global budget. Global budgets remove the incentives for hospitals to grow volumes and instead focus hospitals on reducing potentially avoidable utilization (PAU), improving population health, and improving outcomes for patients. Maryland's performance under the All-Payer Model is measured by:

- Limiting the growth in gross per capita all-payer hospital revenues since calendar year (CY) 2013. Maryland has committed to holding the average annual growth rate over the five-year life of the Model to 3.58 percent.
- Generating savings for Medicare by holding the growth in Maryland Medicare fee-for-service (FFS) hospital payments per beneficiary below the national Medicare per beneficiary fee-for-service growth rate. Maryland has committed to saving Medicare \$330 million over five years by keeping the State Medicare per beneficiary hospital growth rate below the nation.
- Reducing potentially preventable complications (PPCs) by an aggregate of 30 percent over the five years of the Model.
- Reducing Maryland's Medicare readmission rate to the national average by the final year of the five-year Model.

This report focuses on hospital performance on the new Model's financial and quality metrics, as well as traditional measures of hospital financial health. This report includes hospital-level data on revenues associated with readmissions and other forms of PAU. Readmission and PAU charges provide a financial indicator of opportunity for improvement in selected areas if Maryland hospitals can successfully transform health care to the benefit of consumers. Reducing charges for PAU and readmissions will also provide hospital resources for additional investments in health care transformation. This report also illustrates performance on quality metrics including the rates of case-mix adjusted readmissions (labeled risk-adjusted readmissions in the tables), and the case-mix adjusted PPC rate for each hospital.

Maryland's performance on many of the new Model metrics was favorable:

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- All-payer per capita hospital revenues grew 0.80 percent, which is below the per capita growth of the Maryland economy in CY 2016 and well below the 3.58 percent annual growth gap contained in the waiver agreement.
- Medicare FFS hospital charges per Maryland Medicare beneficiary increased by 1.12 percent in FY 2017. National data for FY 2017 data indicate that Maryland costs grew slower than the nation.
- Charges for PAU readmissions decreased slightly from \$1.138 billion in FY 2016 to \$1.117 billion in FY 2017. Overall PAU charges increased however, from \$1.808 billion in FY 2016 to \$1.811 billion in FY 2017. As a percentage of gross regulated patient revenue, PAU readmissions decreased between FY 2016 and FY 2017 by 1.8 percent and total PAU charges increased by 0.17 percent.
- Data on quality show that there were reductions in the case-mix adjusted readmission rate and the PPC rate. The case-mix adjusted readmission rate declined from 11.72 percent in FY 2016 to 11.61 percent in FY 2017, a decrease of 0.91 percent. The case-mix adjusted PPC rate declined from 0.73 percent in FY 2016 to 0.60 percent in FY 2017, a decrease of 17.9 percent. This decline reflects improvement in the quality of care delivered at Maryland hospitals. Since CY 2013, the PPC decrease has been greater than the CMS target of a 30 percent reduction by CY 2018.

Data on the collective financial performance of Maryland hospitals are summarized below.

- Gross regulated revenue growth. Gross patient revenue on regulated services increased 2 percent from \$16.4 billion in FY 2016 to \$16.7 billion in FY 2017.
- Net regulated patient revenue. Total regulated net patient revenue rose from \$13.9 billion in FY 2016 to \$14.3 billion in FY 2017, an increase of 2.41 percent.
- Profits on regulated activities. Profits on regulated activities decreased in FY 2017, from \$1.21 billion (8.56 percent of regulated net operating revenue) in FY 2016 to \$1.16 billion (8.01 percent of regulated net operating revenue).
- Profits on operations. Profits on operations (which include profits and losses from regulated and unregulated day-to-day activities) decreased from \$512 million in FY 2016 (or 3.29 percent of total net operating revenue) to \$458 million in FY 2017 (or 2.86 percent of total net operating revenue).
- Total excess profit. Total excess profits (which include profits and losses from regulated and unregulated operating and non-operating activities) increased substantially, from \$362 million in FY 2016 (or 2.33 percent of the total revenue) to \$1.01 billion (or 6.08 percent of the total revenue) in FY 2017, primarily due to unrealized gains on investments.
- Total Direct Graduate Medical Education Expenditures. Total direct graduate medical education expenditures increased from \$328 million in FY 2016 to \$340 million in FY 2017, an increase of 3.68 percent.

Maryland is the only state in which uncompensated care is financed by all payers, including Medicare and Medicaid, because the payment system builds the predicted cost of uncompensated care into the rates, and all payers pay the same rates for hospital care. Because the rates cover predicted uncompensated care amounts, hospitals have no reason to discourage patients who are likely to be without insurance. Thus, Maryland continues to be the only state in the nation that assures its citizens that they can receive care at any hospital, regardless of their ability to pay. As a result, there are no charity hospitals in Maryland; patients who are unable to pay are not transferred into hospitals of last resort. Because the actual uncompensated care is not reimbursed by the system, hospitals have incentives to pursue compensation from patients who generate uncompensated care expenses.

Additionally, the mark-up in Maryland hospitals—the difference between hospitals' costs and what hospitals ultimately charge patients—remained the lowest in the nation. The average mark-up for hospitals nationally is more than 3.5 times that of Maryland hospitals, according to the most recent data from the American Hospital Association. In the absence of rate setting, non-Maryland hospitals must artificially mark up their charges in order to cover shortfalls due to uncompensated care, discounts to large health plans, and low payments from Medicare and Medicaid.

## **CONTENTS OF REPORT**

Under its mandate to publicly disclose information about the financial operations of all hospitals, the Maryland Health Services Cost Review Commission (HSCRC or Commission) has prepared this report of comparative financial information from the respective hospitals.

This report combines the financial data of hospitals with a June 30 fiscal year end with the hospitals with a December 31 year end of the previous year, e.g., June 30, 2016 and December 31, 2015, rather than combining together the financial data of hospitals whose fiscal years end in the same calendar year, e.g., June 30, 2015 and December 31, 2015, as was done in the past. All of the financial data in this report have been combined in this fashion. In FY 2014, the University of Maryland Upper Chesapeake Medical Center and the University of Maryland Harford Memorial Hospital changed from a December 31 fiscal year end to a June 30 fiscal year end. Because of this change in combining hospital data, the data for the six months from January 1, 2014 to June 30, 2014 for these hospitals were not included in this report. This report also marks the second annual filing submitted by Holy Cross Germantown Hospital, and includes nine months of data from its first year of operations, from October 1, 2014 to June 30, 2015.

Gross Patient Revenue, Net Patient Revenue, Other Operating Revenue, Net Operating Revenue, Percentage of Uncollectible Accounts, Total Operating Costs, Operating Profit/Loss, Non-Operating Revenue and Expense, and Total Excess Profit/Loss, as itemized in this report, were derived from the Annual Report of Revenue, Expenses, and Volumes (Annual Report) submitted to the HSCRC. The Annual Report is reconciled with the audited financial statements of the respective institutions.

This year's Disclosure Statement also includes the following three Exhibits:

- Exhibit I - Change in Uncompensated Care (Regulated Operations)
- Exhibit II - Change in Total Operating Profit/Loss (Regulated and Unregulated Operations)
- Exhibit III – Total Excess Profit/Loss (Operating and Non-Operating Activities)

The following explanations are submitted in order to facilitate the reader's understanding of this report:

Gross Patient Revenue refers to all regulated and unregulated patient care revenue and should be accounted for at established rates, regardless of whether the hospital expects to collect the full amount. Such revenues should also be reported on an accrual basis in the period during which the service is provided; other accounting methods, such as the discharge method, are not acceptable. For historical consistency, uncollectible accounts (bad debts) and charity care are included in gross patient revenue.

Net Patient Revenue means all regulated and unregulated patient care revenue realized by the hospital. Net patient revenue is arrived at by reducing gross patient revenue by contractual allowances, charity care, bad debts, and payer denials. Such revenues should be reported on an accrual basis in the period in which the service is provided.

Other Operating Revenue includes regulated and unregulated revenue associated with normal day-to-day operations from services other than health care provided to patients. These include sales and services to non-patients and revenue from miscellaneous sources, such as rental of hospital space, sale of cafeteria meals, gift shop sales, research, and Medicare Part B physician services. Such revenue is common in the regular operations of a hospital but should be accounted for separately from regulated patient revenue.

Net Operating Revenue is the total of net patient revenue and other operating revenue.

Uncompensated Care is composed of charity and bad debts. This is the percentage difference between billings at established rates and the amount collected from charity patients and patients who pay less than their total bill, if at all. For historical consistency, uncollectible accounts are treated as a reduction in revenue.

Total Operating Expenses equal the costs of HSCRC-regulated and unregulated inpatient and outpatient care, plus costs associated with Other Operating Revenue. Operating expenses are presented in this report in accordance with generally accepted accounting principles with the exception of bad debts. For historical consistency, bad debts are treated as a reduction in gross patient revenue.

Operating Profit/Loss is the profit or loss from ordinary, normal recurring regulated and unregulated operations of the entity during the period. Operating Profit/Loss also includes restricted donations for specific operating purposes if such funds were expended for the purpose intended by the donor during the fiscal year being reported upon.

Non-Operating Profit/Loss includes realized as well as unrealized investment income, extraordinary gains, and other non-operating gains and losses.

Total Excess Profit/Loss represents the bottom line figure from the Audited Financial Statement of the institution. It is the total of the Operating Profit/Loss and Non-Operating Profit/Loss. (Provisions for income tax are excluded from the calculation of profit or loss for proprietary hospitals.)

PAU is the general classification of hospital care that is unplanned and can be prevented through improved care, care coordination, and effective community based care. The HSCRC intends to continue to refine the measurement of PAU and thus the current PAU numbers differ from previous disclosure reports. Currently, the following measures are included as PAU cost measures:

- 30-day, all-cause, all-hospital inpatient readmissions, excluding planned readmissions, based on similar specifications for Maryland Readmission Reduction Incentive Program but applied to all inpatient discharges and observation stays greater than 23 hours and the readmission revenue is assigned to the hospital receiving the readmission regardless of where the original admission occurred.
- Prevention quality indicators (PQIs) as defined by the Agency for Healthcare Research and Quality applied to all inpatient discharges and observation stays greater than 23 hours. The PQIs included are the 12 acute and chronic PQIs included in the PQI-90 Composite measure and PQI 02 (Perforated Appendix). It does not include PQI 09 (low birth weight). For this report, the PQI Version 6.01 was used.

Readmissions refer to the methodology for the Readmissions Reduction Incentive Program that measures performance using the 30-day all-payer all-hospital (both intra- and inter-hospital) readmission rate with adjustments for patient severity (based on discharge All Patient Refined Diagnosis Related Group Severity of Illness) and planned admissions. The case-mix adjusted rate that is provided for each hospital are for inpatient discharges only and are assigned to the index hospital.

PPCs consist of a list of measures developed by 3M. PPCs are defined as harmful events (e.g., an accidental laceration during a procedure) or negative outcomes (e.g., hospital-acquired pneumonia) that occur post-admission from the process of care and treatment rather than from a natural progression of underlying disease. The conditions are excluded if present-on-admission indicators show that the patient arrived at the hospital with the condition. Hospital payment is linked to hospital performance by comparing the observed number of PPCs to the expected number of PPCs. In this report, HSCRC only provides the case-mix adjusted PPC rate and not the revenue associated with PPCs.

Direct Graduate Medical Education Expenditures consist of the costs directly related to the training of residents. These costs include stipends and fringe benefits of the residents and the salaries and fringe benefits of the faculty who supervise the residents.

Financial information contained in this report provides only an overview of the total financial status of the institutions. Additional information concerning the hospitals, in the form of Audited Financial Statements and reports filed pursuant to the regulations of the HSCRC, is available at the HSCRC's offices for public inspection between the hours of 8:30 a.m. and 4:30 p.m. Monday through Friday, and in PDF under Financial Data Reports/Financial Disclosure on the HSCRC website at <http://hscrc.maryland.gov/Pages/pdr-annual-reports.aspx>.

## NOTES TO THE FINANCIAL AND STATISTICAL DATA

1. Maryland hospitals undercharged their Global Budget Revenue targets by approximately \$79 million from July 2016 to December 2016. The CY 2016 all-payer per capita revenue growth was adjusted from 0.29 percent to 0.80 percent to account for the undercharge.
2. Admissions include infants transferred to neo-natal intensive care units in the hospital in which they were born.
3. Revenues and expenses applicable to physician Medicare Part B professional services are only included in regulated hospital data in hospitals that had HSCRC-approved physician rates on June 30, 1985, and that have not subsequently requested that those rates be removed so that the physicians may bill Medicare FFS.
4. The specialty hospitals in this report are: Adventist Behavioral Health Care-Rockville, Adventist Rehabilitation Hospital of Maryland, Brook Lane Health Services, Adventist Behavioral Health-Eastern Shore, Levindale Hospital, Mt. Washington Pediatric Hospital, and Sheppard Pratt Hospital.
5. In accordance with Health-General Article, Section 19-3A-07, three free-standing medical facilities—Queen Anne's Freestanding Medical Center, Germantown Emergency Center, and Bowie Health Center—fall under the rate-setting jurisdiction of the HSCRC. The HSCRC sets rates for all payers for emergency services provided at Queen Anne's Freestanding Medical Center effective October 1, 2010, and at Germantown Emergency Center and Bowie Health Center effective July 1, 2011.
6. Effective July 1, 2013, data associated with the University of Maryland Cancer Center was combined with that of the University of Maryland Medical Center.
7. Effective January 1, 2014, Levindale Hospital was designated by CMS as an acute care hospital, rather than a specialty hospital.
8. Effective October 1, 2014, Holy Cross Germantown Hospital was issued a rate order to begin business in Maryland as an acute care hospital. The data included in this report contain nine months of data (October 1, 2014 to June 30, 2015) for Holy Cross Germantown Hospital's first annual filing.

**DETAILS OF THE DISCLOSURE OF HOSPITAL FINANCIAL AND STATISTICAL DATA: ACUTE HOSPITALS**

HEALTH SERVICES COST REVIEW COMMISSION  
DISCLOSURE OF HOSPITAL FINANCIAL AND STATISTICAL DATA  
FISCAL YEAR 2015 TO 2017

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FISCAL YEAR ENDING	June 2017 -----	June 2016 -----	June 2015 -----
ALL ACUTE HOSPITALS			
Gross Patient Revenue:			
Regulated Services	16,742,377,981	16,414,062,529	16,023,174,651
Unregulated Services	1,863,929,050	1,767,905,021	1,765,339,383
TOTAL	18,606,307,031	18,181,967,550	17,788,514,034
Net Patient Revenue (NPR):			
Regulated Services	14,255,058,804	13,918,979,932	13,417,265,413
Unregulated Services	903,405,218	832,676,315	831,105,191
TOTAL	15,158,464,022	14,751,656,247	14,248,370,604
Other Operating Revenue:			
Regulated Services	198,414,245	160,718,431	207,012,377
Unregulated Services	676,703,096	665,160,514	557,485,573
TOTAL	875,117,341	825,878,945	764,497,950
Net Operating Revenue (NOR)			
Regulated Services	14,453,473,049	14,079,698,363	13,624,277,791
Unregulated Services	1,580,108,314	1,497,836,829	1,388,590,764
Total	16,033,581,363	15,577,535,193	15,012,868,554
Total Operating Expenses:			
Regulated Services	13,296,225,370	12,874,250,706	12,481,365,520
Total	15,575,691,957	15,065,706,428	14,481,119,517
Net Operating Profit (Loss):			
Regulated Services	1,157,247,679	1,205,447,657	1,142,912,171
Unregulated Services	-699,358,273	-693,618,892	-611,163,233
Total	457,889,406	511,828,765	531,748,938
Total Non-Operating Profit (Loss):	552,035,260	-150,036,105	-2,059,614
Non-Operating Revenue	573,786,997	-34,313,381	51,393,310
Non-Operating Expenses	21,751,737	115,722,725	53,452,924
Total Excess Profit (Loss):	1,009,920,359	361,792,660	529,689,423
% Net Operating Profit of Regulated NOR	8.01	8.56	8.39
% Net Total Operating Profit of Total NOR	2.86	3.29	3.54
% Total Excess Profit of Total Revenue	6.08	2.33	3.52
Total Direct Medical Education:	340,398,287	328,323,025	300,062,898
Inpatient Readmission Charges:	1,117,494,859	1,137,684,481	1,154,176,969
Risk Adjusted Readmission Percent:	11.61%	11.72%	12.20%
Potentially Avoidable Utilization Costs:	1,811,470,857	1,808,407,854	1,821,708,689
Risk Adjusted PPC Rate:	0.60	0.73	0.90

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HEALTH SERVICES COST REVIEW COMMISSION  
 DISCLOSURE OF HOSPITAL FINANCIAL AND STATISTICAL DATA  
 FISCAL YEAR 2015 TO 2017

ANNE ARUNDEL MEDICAL CENTER

FISCAL YEAR ENDING	June 2017	June 2016	June 2015
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Gross Patient Revenue:			
Regulated Services	601,774,600	576,313,300	562,952,500
Unregulated Services	8,191,534	6,941,900	6,805,400
TOTAL	609,966,134	583,255,200	569,757,900
Net Patient Revenue (NPR):			
Regulated Services	515,360,553	497,838,744	477,344,509
Unregulated Services	7,646,388	6,366,700	6,611,300
TOTAL	523,006,941	504,205,444	483,955,809
Other Operating Revenue:			
Regulated Services	3,477,500	5,914,800	7,170,500
Unregulated Services	8,367,500	6,387,900	19,782,400
TOTAL	11,845,000	12,302,700	26,952,900
Net Operating Revenue (NOR)			
Regulated Services	518,838,053	503,753,544	484,515,009
Unregulated Services	16,013,888	12,754,600	26,393,700
Total	534,851,941	516,508,144	510,908,709
Total Operating Expenses:			
Regulated Services	477,719,120	451,531,237	437,421,849
Total	519,408,967	491,019,800	486,102,500
Net Operating Profit (Loss):			
Regulated Services	41,118,933	52,222,307	47,093,161
Unregulated Services	-25,675,959	-26,733,963	-22,286,951
Total	15,442,974	25,488,344	24,806,209
Total Non-Operating Profit (Loss):	64,008,993	-37,898,800	-40,992,000
Non-Operating Revenue	64,008,993	-37,898,800	-40,992,000
Non-Operating Expenses	0	0	0
Total Excess Profit (Loss):	79,451,967	-12,410,456	-16,185,791
% Net Operating Profit of Regulated NOR	7.93	10.37	9.72
% Net Total Operating Profit of Total NOR	2.89	4.93	4.86
% Total Excess Profit of Total Revenue	13.27	-2.59	-3.44
Total Direct Medical Education:	0	0	0
Inpatient Readmission Charges:	28,997,377	28,651,307	28,655,859
Risk Adjusted Readmission Percent:	11.05%	11.10%	11.48%
Potentially Avoidable Utilization Costs:	52,587,031	51,968,363	51,761,487
Risk Adjusted PPC Rate:	0.33	0.73	0.99

Disclosure of Hospital Financial and Statistical Data: Fiscal Year 2017

HEALTH SERVICES COST REVIEW COMMISSION  
 DISCLOSURE OF HOSPITAL FINANCIAL AND STATISTICAL DATA  
 FISCAL YEAR 2015 TO 2017

ATLANTIC GENERAL HOSPITAL

FISCAL YEAR ENDING	June 2017	June 2016	June 2015
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Gross Patient Revenue:			
Regulated Services	107,265,100	105,461,500	102,371,000
Unregulated Services	54,847,161	50,662,326	42,556,300
TOTAL	162,112,261	156,123,826	144,927,300
Net Patient Revenue (NPR):			
Regulated Services	91,131,000	90,081,400	88,616,700
Unregulated Services	23,330,161	21,406,426	17,503,300
TOTAL	114,461,161	111,487,826	106,120,000
Other Operating Revenue:			
Regulated Services	361,039	794,324	1,315,700
Unregulated Services	3,032,853	2,782,807	1,767,100
TOTAL	3,393,892	3,577,131	3,082,800
Net Operating Revenue (NOR)			
Regulated Services	91,492,039	90,875,724	89,932,400
Unregulated Services	26,363,014	24,189,233	19,270,400
Total	117,855,053	115,064,957	109,202,800
Total Operating Expenses:			
Regulated Services	77,717,176	75,915,305	75,395,800
Total	117,268,349	112,904,611	108,320,800
Net Operating Profit (Loss):			
Regulated Services	13,774,863	14,960,419	14,536,600
Unregulated Services	-13,188,159	-12,800,074	-13,654,600
Total	586,704	2,160,346	882,000
Total Non-Operating Profit (Loss):	2,606,640	263,569	1,560,200
Non-Operating Revenue	2,606,640	263,569	1,560,200
Non-Operating Expenses	0	0	0
Total Excess Profit (Loss):	3,193,344	2,423,915	2,442,300
% Net Operating Profit of Regulated NOR	15.06	16.46	16.16
% Net Total Operating Profit of Total NOR	0.50	1.88	0.81
% Total Excess Profit of Total Revenue	2.65	2.10	2.20
Total Direct Medical Education:	0	0	0
Inpatient Readmission Charges:	4,029,253	3,487,090	4,908,066
Risk Adjusted Readmission Percent:	8.78%	8.82%	10.32%
Potentially Avoidable Utilization Costs:	9,656,512	8,453,276	10,631,879
Risk Adjusted PPC Rate:	0.37	0.57	0.86

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BON SECOURS HOSPITAL

FISCAL YEAR ENDING	August 2017	August 2016	August 2015
	-----	-----	-----
Gross Patient Revenue:			
Regulated Services	109,889,834	106,732,300	117,217,800
Unregulated Services	59,134,112	56,474,022	36,444,670
TOTAL	169,023,946	163,206,322	153,662,470
Net Patient Revenue (NPR):			
Regulated Services	91,183,374	90,580,150	98,069,566
Unregulated Services	16,004,797	15,365,284	16,757,466
TOTAL	107,188,171	105,945,434	114,827,031
Other Operating Revenue:			
Regulated Services	1,274,515	1,545,300	800,398
Unregulated Services	2,545,390	3,587,084	3,812,977
TOTAL	3,819,904	5,132,384	4,613,375
Net Operating Revenue (NOR)			
Regulated Services	92,457,889	92,125,450	98,869,964
Unregulated Services	18,550,186	18,952,368	20,570,443
Total	111,008,075	111,077,818	119,440,406
Total Operating Expenses:			
Regulated Services	75,753,272	78,575,804	78,959,061
Total	113,068,120	114,507,342	110,395,175
Net Operating Profit (Loss):			
Regulated Services	16,704,617	13,549,646	19,910,902
Unregulated Services	-18,764,662	-16,979,170	-10,865,671
Total	-2,060,045	-3,429,524	9,045,231
Total Non-Operating Profit (Loss):			
Non-Operating Revenue	1,211,230	464,567	299,000
Non-Operating Expenses	1,562,300	212,429	0
Total Excess Profit (Loss):	-2,411,115	-3,177,386	9,344,231
% Net Operating Profit of Regulated NOR	18.07	14.71	20.14
% Net Total Operating Profit of Total NOR	-1.86	-3.09	7.57
% Total Excess Profit of Total Revenue	-2.15	-2.85	7.80
Total Direct Medical Education:	0	0	0
Inpatient Readmission Charges:	14,385,603	13,701,685	18,324,617
Risk Adjusted Readmission Percent:	15.22%	14.37%	15.33%
Potentially Avoidable Utilization Costs:	21,098,578	20,139,210	25,353,720
Risk Adjusted PPC Rate:	0.93	1.13	0.80

Disclosure of Hospital Financial and Statistical Data: Fiscal Year 2017

HEALTH SERVICES COST REVIEW COMMISSION  
 DISCLOSURE OF HOSPITAL FINANCIAL AND STATISTICAL DATA  
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CALVERT HEALTH MEDICAL CENTER

FISCAL YEAR ENDING	June 2017	June 2016	June 2015
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Gross Patient Revenue:			
Regulated Services	149,192,000	146,698,600	144,499,900
Unregulated Services	16,178,800	11,709,220	11,343,400
TOTAL	165,370,800	158,407,820	155,843,300
Net Patient Revenue (NPR):			
Regulated Services	126,166,246	127,343,293	124,641,770
Unregulated Services	7,321,746	5,210,263	5,090,942
TOTAL	133,487,991	132,553,556	129,732,712
Other Operating Revenue:			
Regulated Services	2,680,541	3,163,881	3,869,985
Unregulated Services	1,094,459	1,097,878	1,084,745
TOTAL	3,775,000	4,261,759	4,954,730
Net Operating Revenue (NOR)			
Regulated Services	128,846,787	130,507,174	128,511,755
Unregulated Services	8,416,204	6,308,142	6,175,687
Total	137,262,991	136,815,315	134,687,442
Total Operating Expenses:			
Regulated Services	115,443,141	111,787,053	109,246,740
Total	135,480,000	129,054,256	124,914,230
Net Operating Profit (Loss):			
Regulated Services	13,403,646	18,720,121	19,265,015
Unregulated Services	-11,620,655	-10,959,061	-9,491,803
Total	1,782,991	7,761,059	9,773,212
Total Non-Operating Profit (Loss):	2,164,000	1,002,915	-2,132,041
Non-Operating Revenue	2,164,000	1,002,915	281,369
Non-Operating Expenses	0	0	2,413,410
Total Excess Profit (Loss):	3,946,991	8,763,974	7,641,171
% Net Operating Profit of Regulated NOR	10.40	14.34	14.99
% Net Total Operating Profit of Total NOR	1.30	5.67	7.26
% Total Excess Profit of Total Revenue	2.83	6.36	5.66
Total Direct Medical Education:	0	0	0
Inpatient Readmission Charges:	7,571,928	7,787,459	6,651,086
Risk Adjusted Readmission Percent:	8.41%	9.26%	8.68%
Potentially Avoidable Utilization Costs:	16,941,532	17,076,942	15,926,766
Risk Adjusted PPC Rate:	0.51	0.48	0.68

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HEALTH SERVICES COST REVIEW COMMISSION  
 DISCLOSURE OF HOSPITAL FINANCIAL AND STATISTICAL DATA  
 FISCAL YEAR 2015 TO 2017

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CARROLL HOSPITAL CENTER

FISCAL YEAR ENDING	June 2017	June 2016	June 2015
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Gross Patient Revenue:			
Regulated Services	235,036,100	254,064,500	254,037,700
Unregulated Services	79,087,856	74,692,123	73,597,756
TOTAL	314,123,956	328,756,623	327,635,456
Net Patient Revenue (NPR):			
Regulated Services	203,593,415	217,990,560	217,722,362
Unregulated Services	33,810,104	32,103,123	33,093,873
TOTAL	237,403,519	250,093,683	250,816,235
Other Operating Revenue:			
Regulated Services	6,456,700	2,468,694	2,597,080
Unregulated Services	3,964,210	2,890,600	1,240,078
TOTAL	10,420,910	5,359,294	3,837,158
Net Operating Revenue (NOR)			
Regulated Services	210,050,115	220,459,254	220,319,442
Unregulated Services	37,774,314	34,993,723	34,333,951
Total	247,824,429	255,452,977	254,653,393
Total Operating Expenses:			
Regulated Services	180,347,701	199,462,258	199,756,327
Total	222,821,677	239,120,643	238,732,927
Net Operating Profit (Loss):			
Regulated Services	29,702,414	20,996,996	20,563,115
Unregulated Services	-4,699,662	-4,664,662	-4,642,649
Total	25,002,752	16,332,334	15,920,466
Total Non-Operating Profit (Loss):	14,724,000	308,300	-3,927,869
Non-Operating Revenue	14,724,000	8,030,300	1,223,684
Non-Operating Expenses	0	7,722,000	5,151,553
Total Excess Profit (Loss):	39,726,752	16,640,634	11,992,597
% Net Operating Profit of Regulated NOR	14.14	9.52	9.33
% Net Total Operating Profit of Total NOR	10.09	6.39	6.25
% Total Excess Profit of Total Revenue	15.13	6.32	4.69
Total Direct Medical Education:	0	0	0
Inpatient Readmission Charges:	18,088,472	17,861,135	19,212,722
Risk Adjusted Readmission Percent:	11.06%	11.49%	11.30%
Potentially Avoidable Utilization Costs:	36,014,956	33,535,709	35,943,138
Risk Adjusted PPC Rate:	0.78	0.80	1.01

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HEALTH SERVICES COST REVIEW COMMISSION  
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DOCTORS COMMUNITY HOSPITAL

FISCAL YEAR ENDING	June 2017	June 2016	June 2015
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Gross Patient Revenue:			
Regulated Services	232,581,700	234,045,500	226,462,500
Unregulated Services	52,080,355	23,864,393	21,074,527
TOTAL	284,662,055	257,909,893	247,537,027
Net Patient Revenue (NPR):			
Regulated Services	201,446,395	196,748,065	186,906,068
Unregulated Services	28,124,953	23,752,910	20,785,043
TOTAL	229,571,348	220,500,975	207,691,111
Other Operating Revenue:			
Regulated Services	-378,275	-749,478	1,978,080
Unregulated Services	9,889,826	6,451,267	4,961,871
TOTAL	9,511,551	5,701,789	6,939,951
Net Operating Revenue (NOR)			
Regulated Services	201,068,120	195,998,587	188,884,148
Unregulated Services	38,014,779	30,204,177	25,746,914
Total	239,082,899	226,202,764	214,631,062
Total Operating Expenses:			
Regulated Services	186,006,529	179,480,079	170,753,892
Total	237,563,824	220,883,373	208,511,680
Net Operating Profit (Loss):			
Regulated Services	15,061,591	16,518,507	18,130,257
Unregulated Services	-13,542,516	-11,199,116	-12,010,875
Total	1,519,075	5,319,391	6,119,382
Total Non-Operating Profit (Loss):	-10,854,493	-3,921,617	-1,022,687
Non-Operating Revenue	576,223	708,268	-1,022,687
Non-Operating Expenses	11,430,716	4,629,885	0
Total Excess Profit (Loss):	-9,335,418	1,397,774	5,096,695
% Net Operating Profit of Regulated NOR	7.49	8.43	9.60
% Net Total Operating Profit of Total NOR	0.64	2.35	2.85
% Total Excess Profit of Total Revenue	-3.90	0.62	2.39
Total Direct Medical Education:	0	0	0
Inpatient Readmission Charges:	22,688,487	23,527,507	21,254,010
Risk Adjusted Readmission Percent:	11.35%	11.97%	11.66%
Potentially Avoidable Utilization Costs:	40,506,104	41,040,201	36,172,611
Risk Adjusted PPC Rate:	0.43	0.67	1.29

Disclosure of Hospital Financial and Statistical Data: Fiscal Year 2017

HEALTH SERVICES COST REVIEW COMMISSION  
 DISCLOSURE OF HOSPITAL FINANCIAL AND STATISTICAL DATA  
 FISCAL YEAR 2015 TO 2017

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FORT WASHINGTON MEDICAL CENTER

FISCAL YEAR ENDING	December 2016	December 2015	December 2014
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Gross Patient Revenue:			
Regulated Services	48,727,769	48,291,192	48,565,970
Unregulated Services	783,927	211,142	404,675
TOTAL	49,511,696	48,502,334	48,970,645
Net Patient Revenue (NPR):			
Regulated Services	41,576,357	41,353,146	40,450,576
Unregulated Services	783,927	211,142	404,675
TOTAL	42,360,284	41,564,288	40,855,251
Other Operating Revenue:			
Regulated Services	287,472	802,900	1,345,091
Unregulated Services	60,529	51,978	39,088
TOTAL	348,001	854,878	1,384,179
Net Operating Revenue (NOR)			
Regulated Services	41,863,829	42,156,046	41,795,667
Unregulated Services	844,456	263,120	443,763
Total	42,708,285	42,419,166	42,239,430
Total Operating Expenses:			
Regulated Services	41,672,698	41,591,264	39,766,800
Total	42,883,376	42,405,199	40,859,285
Net Operating Profit (Loss):			
Regulated Services	191,131	564,782	2,028,867
Unregulated Services	-366,223	-550,815	-648,722
Total	-175,091	13,967	1,380,145
Total Non-Operating Profit (Loss):	-852,195	662	607
Non-Operating Revenue	5,805	662	607
Non-Operating Expenses	858,000	0	0
Total Excess Profit (Loss):	-1,027,286	14,629	1,380,752
% Net Operating Profit of Regulated NOR	0.46	1.34	4.85
% Net Total Operating Profit of Total NOR	-0.41	0.03	3.27
% Total Excess Profit of Total Revenue	-2.41	0.03	3.27
Total Direct Medical Education:	0	0	0
Inpatient Readmission Charges:	2,876,316	2,842,794	3,593,267
Risk Adjusted Readmission Percent:	8.87%	10.27%	11.57%
Potentially Avoidable Utilization Costs:	7,181,181	7,601,516	7,974,754
Risk Adjusted PPC Rate:	0.43	0.11	0.33

Disclosure of Hospital Financial and Statistical Data: Fiscal Year 2017

HEALTH SERVICES COST REVIEW COMMISSION  
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FISCAL YEAR 2015 TO 2017

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FREDERICK MEMORIAL HOSPITAL

FISCAL YEAR ENDING	June 2017	June 2016	June 2015
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Gross Patient Revenue:			
Regulated Services	346,113,400	363,795,700	346,609,902
Unregulated Services	107,448,442	57,294,670	57,086,448
TOTAL	453,561,842	421,090,370	403,696,350
Net Patient Revenue (NPR):			
Regulated Services	291,537,409	307,860,058	293,871,610
Unregulated Services	65,355,818	34,082,959	33,379,435
TOTAL	356,893,227	341,943,017	327,251,045
Other Operating Revenue:			
Regulated Services	4,003,779	4,929,135	5,129,913
Unregulated Services	3,288,221	3,388,865	3,124,506
TOTAL	7,292,000	8,318,000	8,254,419
Net Operating Revenue (NOR)			
Regulated Services	295,541,188	312,789,193	299,001,523
Unregulated Services	68,644,039	37,471,824	36,503,941
Total	364,185,227	350,261,017	335,505,464
Total Operating Expenses:			
Regulated Services	253,327,620	278,175,236	274,234,304
Total	346,207,000	331,555,000	324,400,419
Net Operating Profit (Loss):			
Regulated Services	42,213,568	34,613,957	24,767,220
Unregulated Services	-24,235,341	-15,907,940	-13,662,174
Total	17,978,227	18,706,017	11,105,045
Total Non-Operating Profit (Loss):	13,084,000	-6,465,000	579,400
Non-Operating Revenue	13,084,000	4,598,000	7,448,400
Non-Operating Expenses	0	11,063,000	6,869,000
Total Excess Profit (Loss):	31,062,227	12,241,017	11,684,445
% Net Operating Profit of Regulated NOR	14.28	11.07	8.28
% Net Total Operating Profit of Total NOR	4.94	5.34	3.31
% Total Excess Profit of Total Revenue	8.23	3.45	3.41
Total Direct Medical Education:	0	0	0
Inpatient Readmission Charges:	23,720,692	21,163,164	23,544,839
Risk Adjusted Readmission Percent:	10.04%	9.60%	10.60%
Potentially Avoidable Utilization Costs:	45,109,060	37,720,272	41,457,493
Risk Adjusted PPC Rate:	0.59	0.73	0.89

Disclosure of Hospital Financial and Statistical Data: Fiscal Year 2017

HEALTH SERVICES COST REVIEW COMMISSION  
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GARRETT COUNTY MEMORIAL HOSPITAL

FISCAL YEAR ENDING	June 2017	June 2016	June 2015
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Gross Patient Revenue:			
Regulated Services	55,258,400	48,479,700	44,693,600
Unregulated Services	14,092,770	13,070,536	12,856,975
TOTAL	69,351,170	61,550,236	57,550,575
Net Patient Revenue (NPR):			
Regulated Services	46,518,046	41,011,099	37,569,611
Unregulated Services	5,415,699	5,059,417	6,048,180
TOTAL	51,933,745	46,070,516	43,617,791
Other Operating Revenue:			
Regulated Services	951,888	970,434	1,722,986
Unregulated Services	530,967	551,434	329,639
TOTAL	1,482,855	1,521,868	2,052,625
Net Operating Revenue (NOR)			
Regulated Services	47,469,934	41,981,533	39,292,597
Unregulated Services	5,946,666	5,610,851	6,377,819
Total	53,416,600	47,592,384	45,670,416
Total Operating Expenses:			
Regulated Services	43,427,726	39,247,254	35,427,708
Total	52,655,567	47,660,593	41,597,075
Net Operating Profit (Loss):			
Regulated Services	4,042,208	2,734,279	3,864,889
Unregulated Services	-3,281,175	-2,802,488	208,452
Total	761,033	-68,209	4,073,341
Total Non-Operating Profit (Loss):	1,051,571	334,557	731,976
Non-Operating Revenue	1,051,571	334,557	731,976
Non-Operating Expenses	0	0	0
Total Excess Profit (Loss):	1,812,604	266,348	4,805,317
% Net Operating Profit of Regulated NOR	8.52	6.51	9.84
% Net Total Operating Profit of Total NOR	1.42	-0.14	8.92
% Total Excess Profit of Total Revenue	3.33	0.56	10.36
Total Direct Medical Education:	0	0	0
Inpatient Readmission Charges:	1,496,307	1,107,848	1,359,438
Risk Adjusted Readmission Percent:	6.39%	6.18%	6.43%
Potentially Avoidable Utilization Costs:	4,647,712	3,920,966	4,160,808
Risk Adjusted PPC Rate:	0.39	0.69	0.75

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HEALTH SERVICES COST REVIEW COMMISSION  
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GERMANTOWN EMERGENCY CENTER

FISCAL YEAR ENDING	December 2016	December 2015	December 2014
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Gross Patient Revenue:			
Regulated Services	14,183,800	13,555,000	14,059,900
Unregulated Services	0	0	0
TOTAL	14,183,800	13,555,000	14,059,900
Net Patient Revenue (NPR):			
Regulated Services	10,910,253	9,691,602	9,216,478
Unregulated Services	0	0	0
TOTAL	10,910,253	9,691,602	9,216,478
Other Operating Revenue:			
Regulated Services	4,028	7,183	7,567
Unregulated Services	3,187	251,097	263,000
TOTAL	7,215	258,280	270,567
Net Operating Revenue (NOR)			
Regulated Services	10,914,281	9,698,785	9,224,045
Unregulated Services	3,187	251,097	263,000
Total	10,917,468	9,949,882	9,487,045
Total Operating Expenses:			
Regulated Services	10,995,298	10,835,481	11,106,309
Total	11,018,598	11,148,023	11,406,414
Net Operating Profit (Loss):			
Regulated Services	-81,017	-1,136,696	-1,882,264
Unregulated Services	-20,113	-61,445	-37,105
Total	-101,130	-1,198,141	-1,919,369
Total Non-Operating Profit (Loss):			
Non-Operating Revenue	-32,347	-418,018	-407,785
Non-Operating Expenses	0	0	0
Total Excess Profit (Loss):	-133,477	-1,616,159	-2,327,154
% Net Operating Profit of Regulated NOR	-0.74	-11.72	-20.41
% Net Total Operating Profit of Total NOR	-0.93	-12.04	-20.23
% Total Excess Profit of Total Revenue	-1.23	-16.96	-25.63
Total Direct Medical Education:	0	0	0
Inpatient Readmission Charges:	0	0	0
Risk Adjusted Readmission Percent:	0.00%	0.00%	0.00%
Potentially Avoidable Utilization Costs:	0	0	0
Risk Adjusted PPC Rate:	0.00	0.00	0.00

Disclosure of Hospital Financial and Statistical Data: Fiscal Year 2017

HEALTH SERVICES COST REVIEW COMMISSION  
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GREATER BALTIMORE MEDICAL CENTER

FISCAL YEAR ENDING	June 2017	June 2016	June 2015
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Gross Patient Revenue:			
Regulated Services	462,643,278	439,684,200	432,707,700
Unregulated Services	48,940,423	46,382,096	46,277,696
TOTAL	511,583,701	486,066,296	478,985,396
Net Patient Revenue (NPR):			
Regulated Services	397,123,978	378,187,463	369,026,601
Unregulated Services	22,720,259	22,991,225	22,677,372
TOTAL	419,844,237	401,178,688	391,703,973
Other Operating Revenue:			
Regulated Services	9,200,733	8,314,668	8,852,410
Unregulated Services	9,003,267	11,163,100	11,589,157
TOTAL	18,204,000	19,477,768	20,441,567
Net Operating Revenue (NOR)			
Regulated Services	406,324,711	386,502,131	377,879,011
Unregulated Services	31,723,526	34,154,325	34,266,529
Total	438,048,237	420,656,456	412,145,540
Total Operating Expenses:			
Regulated Services	357,450,441	341,360,524	337,071,422
Total	418,965,000	402,047,314	392,458,020
Net Operating Profit (Loss):			
Regulated Services	48,874,270	45,141,607	40,807,589
Unregulated Services	-29,791,033	-26,532,465	-21,120,069
Total	19,083,237	18,609,142	19,687,520
Total Non-Operating Profit (Loss):			
Non-Operating Revenue	14,356,000	-1,754,300	5,100,000
Non-Operating Expenses	1,605,151	3,192,506	2,477,000
Total Excess Profit (Loss):	31,834,086	13,662,336	22,310,520
% Net Operating Profit of Regulated NOR	12.03	11.68	10.80
% Net Total Operating Profit of Total NOR	4.36	4.42	4.78
% Total Excess Profit of Total Revenue	7.04	3.26	5.35
Total Direct Medical Education:	4,194,880	5,237,160	4,976,560
Inpatient Readmission Charges:	16,528,104	21,686,229	21,114,686
Risk Adjusted Readmission Percent:	10.61%	10.13%	10.75%
Potentially Avoidable Utilization Costs:	33,920,134	37,365,847	35,935,033
Risk Adjusted PPC Rate:	0.68	1.00	1.18

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HEALTH SERVICES COST REVIEW COMMISSION  
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HOLY CROSS HOSPITAL

FISCAL YEAR ENDING	June 2017	June 2016	June 2015
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Gross Patient Revenue:			
Regulated Services	504,632,600	505,712,400	480,562,300
Unregulated Services	42,112,666	34,043,625	29,149,790
TOTAL	546,745,266	539,756,025	509,712,090
Net Patient Revenue (NPR):			
Regulated Services	423,016,922	418,354,058	400,831,157
Unregulated Services	16,267,668	15,991,950	13,882,068
TOTAL	439,284,590	434,346,008	414,713,225
Other Operating Revenue:			
Regulated Services	9,645,000	3,375,639	4,612,845
Unregulated Services	13,043,038	10,438,166	10,728,100
TOTAL	22,688,038	13,813,805	15,340,945
Net Operating Revenue (NOR)			
Regulated Services	432,661,922	421,729,698	405,444,002
Unregulated Services	29,310,706	26,430,116	24,610,168
Total	461,972,628	448,159,813	430,054,170
Total Operating Expenses:			
Regulated Services	381,809,567	362,874,686	354,456,924
Total	430,741,000	413,238,146	398,445,304
Net Operating Profit (Loss):			
Regulated Services	50,852,356	58,855,012	50,987,078
Unregulated Services	-19,620,727	-23,933,345	-19,378,211
Total	31,231,628	34,921,667	31,608,866
Total Non-Operating Profit (Loss):			
Non-Operating Revenue	13,999,000	-6,083,400	6,093,296
Non-Operating Expenses	0	0	0
Total Excess Profit (Loss):	45,230,600	28,838,267	37,702,162
% Net Operating Profit of Regulated NOR	11.75	13.96	12.58
% Net Total Operating Profit of Total NOR	6.76	7.79	7.35
% Total Excess Profit of Total Revenue	9.50	6.52	8.64
Total Direct Medical Education:	2,634,917	2,708,039	2,658,000
Inpatient Readmission Charges:	36,595,639	40,430,808	38,364,441
Risk Adjusted Readmission Percent:	11.36%	11.70%	11.83%
Potentially Avoidable Utilization Costs:	55,370,371	61,660,606	57,503,822
Risk Adjusted PPC Rate:	0.51	0.59	0.84

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HOLY CROSS HOSPITAL-GERMANTOWN

FISCAL YEAR ENDING	June 2017	June 2016	June 2015
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Gross Patient Revenue:			
Regulated Services	96,340,300	80,883,300	43,305,400
Unregulated Services	1,942,138	797,132	102,457
TOTAL	98,282,438	81,680,432	43,407,857
Net Patient Revenue (NPR):			
Regulated Services	80,048,953	65,244,750	36,057,303
Unregulated Services	1,559,438	797,132	102,457
TOTAL	81,608,391	66,041,882	36,159,760
Other Operating Revenue:			
Regulated Services	1,035,947	395,900	313,191
Unregulated Services	640,088	573,207	461,781
TOTAL	1,676,035	969,107	774,972
Net Operating Revenue (NOR)			
Regulated Services	81,084,899	65,640,650	36,370,494
Unregulated Services	2,199,526	1,370,338	564,238
Total	83,284,426	67,010,988	36,934,732
Total Operating Expenses:			
Regulated Services	87,768,090	76,357,033	56,371,837
Total	97,124,985	86,826,724	62,122,512
Net Operating Profit (Loss):			
Regulated Services	-6,683,191	-10,716,383	-20,001,343
Unregulated Services	-7,157,368	-9,099,352	-5,186,437
Total	-13,840,559	-19,815,736	-25,187,780
Total Non-Operating Profit (Loss):			
Non-Operating Revenue	8,722,092	-698,359	-142,227
Non-Operating Expenses	0	0	0
Total Excess Profit (Loss):	-5,118,467	-20,514,095	-25,330,007
% Net Operating Profit of Regulated NOR	-8.24	-16.33	-54.99
% Net Total Operating Profit of Total NOR	-16.62	-29.57	-68.20
% Total Excess Profit of Total Revenue	-5.56	-30.94	-68.85
Total Direct Medical Education:	0	0	0
Inpatient Readmission Charges:	7,402,893	6,064,207	3,964,502
Risk Adjusted Readmission Percent:	11.34%	10.48%	11.41%
Potentially Avoidable Utilization Costs:	13,381,592	11,288,480	7,714,257
Risk Adjusted PPC Rate:	0.55	0.61	0.70

Disclosure of Hospital Financial and Statistical Data: Fiscal Year 2017

HEALTH SERVICES COST REVIEW COMMISSION  
 DISCLOSURE OF HOSPITAL FINANCIAL AND STATISTICAL DATA  
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HOWARD COUNTY GENERAL HOSPITAL

FISCAL YEAR ENDING	June 2017	June 2016	June 2015
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Gross Patient Revenue:			
Regulated Services	303,036,500	297,946,200	286,302,800
Unregulated Services	0	0	0
TOTAL	303,036,500	297,946,200	286,302,800
Net Patient Revenue (NPR):			
Regulated Services	259,837,500	257,850,200	242,889,800
Unregulated Services	0	0	0
TOTAL	259,837,500	257,850,200	242,889,800
Other Operating Revenue:			
Regulated Services	854,090	1,379,422	2,048,754
Unregulated Services	4,591,618	2,386,147	2,508,749
TOTAL	5,445,708	3,765,569	4,557,503
Net Operating Revenue (NOR)			
Regulated Services	260,691,590	259,229,622	244,938,554
Unregulated Services	4,591,618	2,386,147	2,508,749
Total	265,283,208	261,615,769	247,447,303
Total Operating Expenses:			
Regulated Services	247,289,845	242,053,450	227,890,658
Total	260,412,691	252,094,167	237,009,512
Net Operating Profit (Loss):			
Regulated Services	13,401,745	17,176,172	17,047,896
Unregulated Services	-8,531,228	-7,654,570	-6,610,105
Total	4,870,517	9,521,602	10,437,791
Total Non-Operating Profit (Loss):			
Non-Operating Revenue	20,083,292	3,515,431	2,137,497
Non-Operating Expenses	175,309	8,426,833	3,376,488
Total Excess Profit (Loss):	24,778,500	4,610,200	9,198,800
% Net Operating Profit of Regulated NOR	5.14	6.63	6.96
% Net Total Operating Profit of Total NOR	1.84	3.64	4.22
% Total Excess Profit of Total Revenue	8.68	1.74	3.69
Total Direct Medical Education:	0	0	0
Inpatient Readmission Charges:	23,353,116	21,660,178	21,347,026
Risk Adjusted Readmission Percent:	11.11%	11.63%	11.34%
Potentially Avoidable Utilization Costs:	39,964,885	36,860,811	35,601,902
Risk Adjusted PPC Rate:	0.63	0.76	0.88

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HEALTH SERVICES COST REVIEW COMMISSION  
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 FISCAL YEAR 2015 TO 2017

JOHNS HOPKINS BAYVIEW MEDICAL CENTER

FISCAL YEAR ENDING	June 2017	June 2016	June 2015
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Gross Patient Revenue:			
Regulated Services	645,219,500	643,455,400	618,220,800
Unregulated Services	5,075,600	4,755,600	4,222,500
TOTAL	650,295,100	648,211,000	622,443,300
Net Patient Revenue (NPR):			
Regulated Services	545,302,200	535,127,100	507,487,100
Unregulated Services	4,615,600	4,268,600	3,850,500
TOTAL	549,917,800	539,395,700	511,337,600
Other Operating Revenue:			
Regulated Services	6,607,400	7,814,000	8,098,100
Unregulated Services	51,675,800	56,333,300	55,593,100
TOTAL	58,283,200	64,147,300	63,691,200
Net Operating Revenue (NOR)			
Regulated Services	551,909,600	542,941,100	515,585,200
Unregulated Services	56,291,400	60,601,900	59,443,600
Total	608,201,000	603,543,000	575,028,800
Total Operating Expenses:			
Regulated Services	549,111,394	530,778,637	498,586,635
Total	613,834,000	596,562,000	563,029,000
Net Operating Profit (Loss):			
Regulated Services	2,798,206	12,162,463	16,998,565
Unregulated Services	-8,431,206	-5,181,463	-4,998,765
Total	-5,633,000	6,981,000	11,999,800
Total Non-Operating Profit (Loss):	8,909,000	2,133,900	1,875,200
Non-Operating Revenue	8,909,000	2,133,900	1,875,200
Non-Operating Expenses	0	0	0
Total Excess Profit (Loss):	3,276,000	9,114,900	13,875,000
% Net Operating Profit of Regulated NOR	0.51	2.24	3.30
% Net Total Operating Profit of Total NOR	-0.93	1.16	2.09
% Total Excess Profit of Total Revenue	0.53	1.50	2.41
Total Direct Medical Education:	23,453,200	22,135,500	22,227,000
Inpatient Readmission Charges:	48,520,400	52,185,799	48,732,506
Risk Adjusted Readmission Percent:	14.24%	14.14%	14.35%
Potentially Avoidable Utilization Costs:	74,764,221	78,286,182	72,866,555
Risk Adjusted PPC Rate:	0.57	0.49	0.79

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JOHNS HOPKINS HOSPITAL

FISCAL YEAR ENDING	June 2017	June 2016	June 2015
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Gross Patient Revenue:			
Regulated Services	2,352,718,900	2,282,683,400	2,209,868,500
Unregulated Services	11,766,817	9,641,276	7,110,016
TOTAL	2,364,485,717	2,292,324,676	2,216,978,516
Net Patient Revenue (NPR):			
Regulated Services	1,974,827,162	1,916,625,561	1,839,752,921
Unregulated Services	11,766,817	9,641,276	5,444,904
TOTAL	1,986,593,979	1,926,266,837	1,845,197,825
Other Operating Revenue:			
Regulated Services	15,747,204	15,291,999	14,952,526
Unregulated Services	301,654,366	257,292,975	196,988,003
TOTAL	317,401,570	272,584,974	211,940,529
Net Operating Revenue (NOR)			
Regulated Services	1,990,574,366	1,931,917,560	1,854,705,447
Unregulated Services	313,421,183	266,934,251	202,432,907
Total	2,303,995,549	2,198,851,811	2,057,138,354
Total Operating Expenses:			
Regulated Services	2,022,839,201	1,904,995,652	1,842,294,064
Total	2,307,205,501	2,173,349,352	2,047,447,655
Net Operating Profit (Loss):			
Regulated Services	-32,264,835	26,921,908	12,411,383
Unregulated Services	29,054,883	-1,419,449	-2,720,684
Total	-3,209,952	25,502,459	9,690,699
Total Non-Operating Profit (Loss):	121,757,904	36,798,309	39,589,768
Non-Operating Revenue	146,589,904	36,798,309	39,589,768
Non-Operating Expenses	24,832,000	0	0
Total Excess Profit (Loss):	118,547,952	62,300,768	49,280,467
% Net Operating Profit of Regulated NOR	-1.62	1.39	0.67
% Net Total Operating Profit of Total NOR	-0.14	1.16	0.47
% Total Excess Profit of Total Revenue	4.84	2.79	2.35
Total Direct Medical Education:	115,867,630	108,442,934	110,114,790
Inpatient Readmission Charges:	158,457,717	163,212,146	163,691,593
Risk Adjusted Readmission Percent:	12.99%	13.22%	14.23%
Potentially Avoidable Utilization Costs:	201,301,987	204,932,455	205,056,596
Risk Adjusted PPC Rate:	0.59	0.77	0.91

Disclosure of Hospital Financial and Statistical Data: Fiscal Year 2017

HEALTH SERVICES COST REVIEW COMMISSION  
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LEVINDALE

FISCAL YEAR ENDING	June 2017	June 2016	June 2015
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Gross Patient Revenue:			
Regulated Services	59,432,000	60,312,800	59,785,479
Unregulated Services	34,063,990	32,666,054	32,727,172
TOTAL	93,495,990	92,978,854	92,512,651
Net Patient Revenue (NPR):			
Regulated Services	48,076,896	48,514,862	46,832,627
Unregulated Services	28,035,607	26,134,537	26,559,417
TOTAL	76,112,503	74,649,399	73,392,044
Other Operating Revenue:			
Regulated Services	2,257,842	2,098,512	823,334
Unregulated Services	187,442	172,329	206,374
TOTAL	2,445,284	2,270,841	1,029,708
Net Operating Revenue (NOR)			
Regulated Services	50,334,738	50,613,374	47,655,961
Unregulated Services	28,223,049	26,306,866	26,765,791
Total	78,557,787	76,920,240	74,421,752
Total Operating Expenses:			
Regulated Services	42,262,523	41,623,303	39,404,902
Total	74,115,440	72,536,873	72,621,228
Net Operating Profit (Loss):			
Regulated Services	8,072,215	8,990,071	8,251,059
Unregulated Services	-3,629,868	-4,606,704	-6,450,535
Total	4,442,347	4,383,367	1,800,524
Total Non-Operating Profit (Loss):	2,414,091	-457,179	-1,019,876
Non-Operating Revenue	2,414,091	-457,179	-1,019,876
Non-Operating Expenses	0	0	0
Total Excess Profit (Loss):	6,856,438	3,926,188	780,648
% Net Operating Profit of Regulated NOR	16.04	17.76	17.31
% Net Total Operating Profit of Total NOR	5.65	5.70	2.42
% Total Excess Profit of Total Revenue	8.47	5.13	1.06
Total Direct Medical Education:	0	0	0
Inpatient Readmission Charges:	4,360,768	4,386,400	4,005,942
Risk Adjusted Readmission Percent:	10.29%	11.20%	13.10%
Potentially Avoidable Utilization Costs:	4,360,768	4,386,400	4,017,388
Risk Adjusted PPC Rate:	2.44	2.71	4.69

Disclosure of Hospital Financial and Statistical Data: Fiscal Year 2017

HEALTH SERVICES COST REVIEW COMMISSION  
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 FISCAL YEAR 2015 TO 2017

MCCREADY MEMORIAL HOSPITAL

FISCAL YEAR ENDING	June 2017	June 2016	June 2015
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Gross Patient Revenue:			
Regulated Services	16,897,400	16,309,200	15,059,800
Unregulated Services	2,496,734	1,946,141	1,255,944
TOTAL	19,394,134	18,255,341	16,315,744
Net Patient Revenue (NPR):			
Regulated Services	13,334,047	12,659,083	11,880,053
Unregulated Services	1,595,634	1,605,431	771,294
TOTAL	14,929,681	14,264,514	12,651,347
Other Operating Revenue:			
Regulated Services	269,147	587,954	784,050
Unregulated Services	2,925	2,520	48,108
TOTAL	272,072	590,474	832,158
Net Operating Revenue (NOR)			
Regulated Services	13,603,194	13,247,037	12,664,103
Unregulated Services	1,598,559	1,607,951	819,402
Total	15,201,753	14,854,988	13,483,505
Total Operating Expenses:			
Regulated Services	14,801,908	14,666,429	13,220,754
Total	15,919,129	15,628,165	13,993,311
Net Operating Profit (Loss):			
Regulated Services	-1,198,714	-1,419,392	-556,651
Unregulated Services	481,338	646,215	46,844
Total	-717,376	-773,177	-509,807
Total Non-Operating Profit (Loss):	85,695	74,030	84,305
Non-Operating Revenue	85,695	74,030	84,305
Non-Operating Expenses	0	0	0
Total Excess Profit (Loss):	-631,681	-699,147	-425,502
% Net Operating Profit of Regulated NOR	-8.81	-10.71	-4.40
% Net Total Operating Profit of Total NOR	-4.72	-5.20	-3.78
% Total Excess Profit of Total Revenue	-4.13	-4.68	-3.14
Total Direct Medical Education:	0	0	0
Inpatient Readmission Charges:	425,355	500,641	359,884
Risk Adjusted Readmission Percent:	13.71%	10.64%	7.02%
Potentially Avoidable Utilization Costs:	1,552,695	1,414,780	1,354,570
Risk Adjusted PPC Rate:	0.00	0.76	2.51

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HEALTH SERVICES COST REVIEW COMMISSION  
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MEDSTAR FRANKLIN SQUARE

FISCAL YEAR ENDING	June 2017	June 2016	June 2015
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Gross Patient Revenue:			
Regulated Services	518,001,600	505,736,100	491,172,800
Unregulated Services	179,126,156	186,298,688	175,283,739
TOTAL	697,127,756	692,034,788	666,456,539
Net Patient Revenue (NPR):			
Regulated Services	439,663,152	427,619,940	418,234,842
Unregulated Services	77,557,515	79,471,571	75,371,387
TOTAL	517,220,667	507,091,510	493,606,230
Other Operating Revenue:			
Regulated Services	4,779,116	3,235,505	3,724,142
Unregulated Services	7,706,185	8,346,177	6,802,058
TOTAL	12,485,301	11,581,681	10,526,200
Net Operating Revenue (NOR)			
Regulated Services	444,442,268	430,855,445	421,958,984
Unregulated Services	85,263,700	87,817,747	82,173,445
Total	529,705,968	518,673,192	504,132,430
Total Operating Expenses:			
Regulated Services	392,688,393	385,528,867	382,118,274
Total	508,539,888	508,064,432	486,989,680
Net Operating Profit (Loss):			
Regulated Services	51,753,875	45,326,578	39,840,710
Unregulated Services	-30,587,795	-34,717,818	-22,697,960
Total	21,166,079	10,608,760	17,142,750
Total Non-Operating Profit (Loss):			
Non-Operating Revenue	461,421	149,318	199,160
Non-Operating Expenses	0	0	0
Total Excess Profit (Loss):	21,627,501	10,758,078	17,341,909
% Net Operating Profit of Regulated NOR	11.64	10.52	9.44
% Net Total Operating Profit of Total NOR	4.00	2.05	3.40
% Total Excess Profit of Total Revenue	4.08	2.07	3.44
Total Direct Medical Education:	11,655,216	9,890,754	8,467,280
Inpatient Readmission Charges:	47,687,645	49,061,778	45,189,281
Risk Adjusted Readmission Percent:	12.97%	12.29%	12.18%
Potentially Avoidable Utilization Costs:	77,802,280	79,891,379	74,675,188
Risk Adjusted PPC Rate:	0.61	0.68	0.88

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HEALTH SERVICES COST REVIEW COMMISSION  
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MEDSTAR GOOD SAMARITAN

FISCAL YEAR ENDING	June 2017	June 2016	June 2015
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Gross Patient Revenue:			
Regulated Services	297,577,800	289,108,800	303,789,300
Unregulated Services	63,700,300	126,937,836	147,196,441
TOTAL	361,278,100	416,046,636	450,985,741
Net Patient Revenue (NPR):			
Regulated Services	250,477,865	246,708,456	247,347,394
Unregulated Services	29,391,372	48,388,024	51,580,271
TOTAL	279,869,237	295,096,480	298,927,665
Other Operating Revenue:			
Regulated Services	3,178,500	2,953,403	5,004,986
Unregulated Services	8,814,890	8,484,797	7,962,520
TOTAL	11,993,390	11,438,200	12,967,505
Net Operating Revenue (NOR)			
Regulated Services	253,656,365	249,661,859	252,352,380
Unregulated Services	38,206,262	56,872,821	59,542,790
Total	291,862,627	306,534,680	311,895,170
Total Operating Expenses:			
Regulated Services	217,911,402	213,937,895	216,682,038
Total	282,735,786	302,367,777	303,538,841
Net Operating Profit (Loss):			
Regulated Services	35,744,963	35,723,964	35,670,341
Unregulated Services	-26,618,122	-31,557,061	-27,314,012
Total	9,126,840	4,166,904	8,356,329
Total Non-Operating Profit (Loss):			
Non-Operating Revenue	1,917,906	1,987,800	2,380,847
Non-Operating Expenses	0	0	0
Total Excess Profit (Loss):	11,044,746	6,154,704	10,737,176
% Net Operating Profit of Regulated NOR	14.09	14.31	14.14
% Net Total Operating Profit of Total NOR	3.13	1.36	2.68
% Total Excess Profit of Total Revenue	3.76	1.99	3.42
Total Direct Medical Education:	4,806,657	5,371,417	3,914,080
Inpatient Readmission Charges:	24,650,328	28,294,175	31,173,618
Risk Adjusted Readmission Percent:	11.80%	12.62%	12.89%
Potentially Avoidable Utilization Costs:	43,852,369	46,357,773	48,221,283
Risk Adjusted PPC Rate:	0.49	0.62	0.91

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MEDSTAR HARBOR HOSPITAL CENTER

FISCAL YEAR ENDING	June 2017	June 2016	June 2015
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Gross Patient Revenue:			
Regulated Services	193,637,500	194,368,900	207,452,600
Unregulated Services	51,697,948	60,489,787	62,562,425
TOTAL	245,335,448	254,858,687	270,015,025
Net Patient Revenue (NPR):			
Regulated Services	164,274,809	167,091,643	164,442,500
Unregulated Services	22,866,971	26,548,660	25,629,647
TOTAL	187,141,780	193,640,304	190,072,147
Other Operating Revenue:			
Regulated Services	10,391,341	3,385,440	4,013,879
Unregulated Services	7,787,309	8,222,079	8,578,338
TOTAL	18,178,650	11,607,519	12,592,218
Net Operating Revenue (NOR)			
Regulated Services	174,666,150	170,477,083	168,456,379
Unregulated Services	30,654,280	34,770,740	34,207,986
Total	205,320,430	205,247,823	202,664,365
Total Operating Expenses:			
Regulated Services	143,462,698	143,567,318	144,974,260
Total	187,002,302	190,376,563	191,580,981
Net Operating Profit (Loss):			
Regulated Services	31,203,452	26,909,765	23,482,119
Unregulated Services	-12,885,324	-12,038,506	-12,398,735
Total	18,318,128	14,871,259	11,083,384
Total Non-Operating Profit (Loss):	533,939	-676,135	374,536
Non-Operating Revenue	533,939	316,304	374,536
Non-Operating Expenses	0	992,439	0
Total Excess Profit (Loss):	18,852,067	14,195,125	11,457,920
% Net Operating Profit of Regulated NOR	17.86	15.78	13.94
% Net Total Operating Profit of Total NOR	8.92	7.25	5.47
% Total Excess Profit of Total Revenue	9.16	6.91	5.64
Total Direct Medical Education:	5,343,651	4,696,418	4,637,050
Inpatient Readmission Charges:	16,447,739	16,535,770	16,276,733
Risk Adjusted Readmission Percent:	12.75%	13.24%	11.83%
Potentially Avoidable Utilization Costs:	28,976,223	27,504,971	26,734,610
Risk Adjusted PPC Rate:	0.62	0.55	0.79

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HEALTH SERVICES COST REVIEW COMMISSION  
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 FISCAL YEAR 2015 TO 2017

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MEDSTAR MONTGOMERY MEDICAL CENTER

FISCAL YEAR ENDING	June 2017	June 2016	June 2015
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Gross Patient Revenue:			
Regulated Services	178,461,400	175,827,977	174,302,200
Unregulated Services	14,137,819	9,723,069	8,452,327
TOTAL	192,599,219	185,551,046	182,754,527
Net Patient Revenue (NPR):			
Regulated Services	152,299,994	150,844,829	147,518,393
Unregulated Services	7,590,390	5,058,651	4,296,785
TOTAL	159,890,384	155,903,480	151,815,179
Other Operating Revenue:			
Regulated Services	1,565,430	3,968,813	3,087,252
Unregulated Services	451,259	153,650	172,711
TOTAL	2,016,689	4,122,463	3,259,963
Net Operating Revenue (NOR)			
Regulated Services	153,865,423	154,813,643	150,605,645
Unregulated Services	8,041,649	5,212,301	4,469,496
Total	161,907,073	160,025,943	155,075,141
Total Operating Expenses:			
Regulated Services	141,184,715	136,647,495	136,227,753
Total	160,725,287	151,876,735	148,463,817
Net Operating Profit (Loss):			
Regulated Services	12,680,708	18,166,147	14,377,892
Unregulated Services	-11,498,922	-10,016,939	-7,766,568
Total	1,181,786	8,149,209	6,611,324
Total Non-Operating Profit (Loss):			
Non-Operating Revenue	1,095,725	1,152	7,758
Non-Operating Expenses	0	0	0
Total Excess Profit (Loss):	2,277,511	8,150,360	6,619,082
% Net Operating Profit of Regulated NOR	8.24	11.73	9.55
% Net Total Operating Profit of Total NOR	0.73	5.09	4.26
% Total Excess Profit of Total Revenue	1.40	5.09	4.27
Total Direct Medical Education:	0	0	0
Inpatient Readmission Charges:	13,471,846	12,763,581	11,283,494
Risk Adjusted Readmission Percent:	11.48%	10.38%	11.50%
Potentially Avoidable Utilization Costs:	21,508,861	21,064,544	20,054,655
Risk Adjusted PPC Rate:	0.45	0.79	1.01

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HEALTH SERVICES COST REVIEW COMMISSION  
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 FISCAL YEAR 2015 TO 2017

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MEDSTAR SOUTHERN MARYLAND HOSPITAL CENTER

FISCAL YEAR ENDING	June 2017	June 2016	June 2015
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Gross Patient Revenue:			
Regulated Services	270,322,700	271,938,700	262,672,600
Unregulated Services	26,287,056	27,770,529	9,699,152
TOTAL	296,609,756	299,709,229	272,371,752
Net Patient Revenue (NPR):			
Regulated Services	227,911,853	221,201,757	216,113,395
Unregulated Services	10,158,231	11,041,910	4,606,447
TOTAL	238,070,084	232,243,667	220,719,842
Other Operating Revenue:			
Regulated Services	9,207,735	3,009,259	4,253,655
Unregulated Services	958,063	816,273	833,050
TOTAL	10,165,798	3,825,532	5,086,705
Net Operating Revenue (NOR)			
Regulated Services	237,119,588	224,211,016	220,367,050
Unregulated Services	11,116,294	11,858,184	5,439,497
Total	248,235,881	236,069,199	225,806,547
Total Operating Expenses:			
Regulated Services	212,389,115	210,251,917	216,259,673
Total	243,629,886	242,526,804	233,355,690
Net Operating Profit (Loss):			
Regulated Services	24,730,472	13,959,099	4,107,378
Unregulated Services	-20,124,477	-20,416,703	-11,656,520
Total	4,605,995	-6,457,604	-7,549,143
Total Non-Operating Profit (Loss):	57,645	670	20,445
Non-Operating Revenue	57,645	670	20,445
Non-Operating Expenses	0	0	0
Total Excess Profit (Loss):	4,663,640	-6,456,935	-7,528,697
% Net Operating Profit of Regulated NOR	10.43	6.23	1.86
% Net Total Operating Profit of Total NOR	1.86	-2.74	-3.34
% Total Excess Profit of Total Revenue	1.88	-2.74	-3.33
Total Direct Medical Education:	0	0	0
Inpatient Readmission Charges:	25,733,067	23,923,653	25,964,453
Risk Adjusted Readmission Percent:	11.24%	10.72%	11.84%
Potentially Avoidable Utilization Costs:	44,793,131	44,431,563	47,033,454
Risk Adjusted PPC Rate:	0.96	0.91	1.03

Disclosure of Hospital Financial and Statistical Data: Fiscal Year 2017

HEALTH SERVICES COST REVIEW COMMISSION  
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MEDSTAR ST. MARY'S HOSPITAL

FISCAL YEAR ENDING	June 2017	June 2016	June 2015
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Gross Patient Revenue:			
Regulated Services	190,011,200	178,043,900	166,124,100
Unregulated Services	11,467,240	11,553,194	12,615,882
TOTAL	201,478,440	189,597,094	178,739,982
Net Patient Revenue (NPR):			
Regulated Services	160,955,162	145,761,191	140,075,188
Unregulated Services	8,333,405	8,895,921	7,713,460
TOTAL	169,288,567	154,657,111	147,788,648
Other Operating Revenue:			
Regulated Services	1,631,543	905,975	3,241,480
Unregulated Services	1,989,435	2,422,716	1,632,552
TOTAL	3,620,978	3,328,691	4,874,032
Net Operating Revenue (NOR)			
Regulated Services	162,586,705	146,667,166	143,316,668
Unregulated Services	10,322,840	11,318,636	9,346,012
Total	172,909,545	157,985,802	152,662,680
Total Operating Expenses:			
Regulated Services	150,392,679	130,856,640	120,822,142
Total	168,757,516	149,998,897	139,396,080
Net Operating Profit (Loss):			
Regulated Services	12,194,026	15,810,526	22,494,526
Unregulated Services	-8,041,997	-7,823,621	-9,227,927
Total	4,152,029	7,986,905	13,266,600
Total Non-Operating Profit (Loss):	212,865	460	-8,804
Non-Operating Revenue	212,865	460	-8,804
Non-Operating Expenses	0	0	0
Total Excess Profit (Loss):	4,364,894	7,987,366	13,257,796
% Net Operating Profit of Regulated NOR	7.50	10.78	15.70
% Net Total Operating Profit of Total NOR	2.40	5.06	8.69
% Total Excess Profit of Total Revenue	2.52	5.06	8.68
Total Direct Medical Education:	0	0	0
Inpatient Readmission Charges:	10,813,509	10,833,380	8,232,596
Risk Adjusted Readmission Percent:	10.93%	10.81%	10.31%
Potentially Avoidable Utilization Costs:	22,494,670	21,081,604	17,769,613
Risk Adjusted PPC Rate:	0.46	0.50	0.73

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HEALTH SERVICES COST REVIEW COMMISSION  
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 FISCAL YEAR 2015 TO 2017

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MEDSTAR UNION MEMORIAL HOSPITAL

FISCAL YEAR ENDING	June 2017	June 2016	June 2015
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Gross Patient Revenue:			
Regulated Services	434,442,400	426,343,800	419,374,600
Unregulated Services	179,541,491	130,099,859	137,656,161
TOTAL	613,983,891	556,443,659	557,030,761
Net Patient Revenue (NPR):			
Regulated Services	371,471,942	361,444,621	361,044,332
Unregulated Services	72,666,205	55,829,116	53,324,011
TOTAL	444,138,147	417,273,738	414,368,343
Other Operating Revenue:			
Regulated Services	1,747,565	3,066,146	5,235,322
Unregulated Services	8,414,250	8,885,354	9,315,121
TOTAL	10,161,815	11,951,500	14,550,443
Net Operating Revenue (NOR)			
Regulated Services	373,219,507	364,510,768	366,279,654
Unregulated Services	81,080,456	64,714,470	62,639,133
Total	454,299,962	429,225,238	428,918,786
Total Operating Expenses:			
Regulated Services	318,141,201	320,066,035	323,965,920
Total	443,482,532	424,392,626	420,732,087
Net Operating Profit (Loss):			
Regulated Services	55,078,306	44,444,733	42,313,734
Unregulated Services	-44,260,875	-39,612,122	-34,127,034
Total	10,817,431	4,832,611	8,186,700
Total Non-Operating Profit (Loss):			
Non-Operating Revenue	6,290,841	-617,400	1,393,271
Non-Operating Expenses	0	0	0
Total Excess Profit (Loss):	17,108,271	4,215,211	9,579,971
% Net Operating Profit of Regulated NOR	14.76	12.19	11.55
% Net Total Operating Profit of Total NOR	2.38	1.13	1.91
% Total Excess Profit of Total Revenue	3.71	0.98	2.23
Total Direct Medical Education:	9,752,671	14,052,897	11,093,490
Inpatient Readmission Charges:	28,190,351	28,336,631	28,779,775
Risk Adjusted Readmission Percent:	12.35%	12.09%	12.43%
Potentially Avoidable Utilization Costs:	47,202,959	44,250,227	46,989,581
Risk Adjusted PPC Rate:	0.72	0.77	0.99

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HEALTH SERVICES COST REVIEW COMMISSION  
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MERCY MEDICAL CENTER

FISCAL YEAR ENDING	June 2017	June 2016	June 2015
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Gross Patient Revenue:			
Regulated Services	524,091,400	513,599,600	495,805,900
Unregulated Services	827,611	729,398	727,940
TOTAL	524,919,011	514,328,998	496,533,840
Net Patient Revenue (NPR):			
Regulated Services	453,324,647	442,251,408	422,084,601
Unregulated Services	827,611	729,398	727,940
TOTAL	454,152,258	442,980,806	422,812,541
Other Operating Revenue:			
Regulated Services	10,037,504	12,786,038	13,387,504
Unregulated Services	16,103,310	15,405,529	15,057,414
TOTAL	26,140,814	28,191,567	28,444,918
Net Operating Revenue (NOR)			
Regulated Services	463,362,151	455,037,446	435,472,105
Unregulated Services	16,930,921	16,134,927	15,785,354
Total	480,293,072	471,172,373	451,257,459
Total Operating Expenses:			
Regulated Services	435,326,226	435,680,490	415,561,187
Total	464,031,532	461,664,786	440,636,048
Net Operating Profit (Loss):			
Regulated Services	28,035,925	19,356,956	19,910,918
Unregulated Services	-11,774,385	-9,849,369	-9,289,507
Total	16,261,540	9,507,587	10,621,411
Total Non-Operating Profit (Loss):	23,823,750	-1,562,127	5,922,844
Non-Operating Revenue	23,821,611	9,371,416	5,966,826
Non-Operating Expenses	-2,139	10,933,543	43,982
Total Excess Profit (Loss):	40,081,012	7,945,460	16,544,255
% Net Operating Profit of Regulated NOR	6.05	4.25	4.57
% Net Total Operating Profit of Total NOR	3.39	2.02	2.35
% Total Excess Profit of Total Revenue	7.95	1.65	3.62
Total Direct Medical Education:	4,838,569	4,707,423	4,874,380
Inpatient Readmission Charges:	18,449,269	18,232,144	19,146,143
Risk Adjusted Readmission Percent:	12.54%	11.88%	12.67%
Potentially Avoidable Utilization Costs:	27,472,690	28,132,999	29,127,215
Risk Adjusted PPC Rate:	0.54	0.65	0.85

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HEALTH SERVICES COST REVIEW COMMISSION  
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MERITUS MEDICAL CENTER

FISCAL YEAR ENDING	June 2017	June 2016	June 2015
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Gross Patient Revenue:			
Regulated Services	325,953,100	321,748,760	312,302,400
Unregulated Services	70,609,000	69,776,712	64,034,600
TOTAL	396,562,100	391,525,472	376,337,000
Net Patient Revenue (NPR):			
Regulated Services	279,636,188	261,006,413	256,037,471
Unregulated Services	39,562,501	44,089,120	43,247,127
TOTAL	319,198,689	305,095,532	299,284,598
Other Operating Revenue:			
Regulated Services	5,818,003	-465,632	6,200,021
Unregulated Services	8,334,997	7,759,183	9,609,792
TOTAL	14,153,000	7,293,551	15,809,813
Net Operating Revenue (NOR)			
Regulated Services	285,454,191	260,540,781	262,237,492
Unregulated Services	47,897,498	51,848,303	52,856,919
Total	333,351,689	312,389,083	315,094,411
Total Operating Expenses:			
Regulated Services	252,744,986	247,821,201	249,895,029
Total	309,164,000	299,130,713	298,834,529
Net Operating Profit (Loss):			
Regulated Services	32,709,205	12,719,580	12,342,463
Unregulated Services	-8,521,516	538,790	3,917,419
Total	24,187,689	13,258,370	16,259,882
Total Non-Operating Profit (Loss):	14,073,400	-34,186,290	2,068,739
Non-Operating Revenue	0	0	2,068,739
Non-Operating Expenses	-14,073,400	34,186,290	0
Total Excess Profit (Loss):	38,261,089	-20,927,920	18,328,621
% Net Operating Profit of Regulated NOR	11.46	4.88	4.71
% Net Total Operating Profit of Total NOR	7.26	4.24	5.16
% Total Excess Profit of Total Revenue	11.48	-6.70	5.78
Total Direct Medical Education:	0	0	0
Inpatient Readmission Charges:	22,827,916	22,849,043	23,116,032
Risk Adjusted Readmission Percent:	11.27%	11.53%	12.06%
Potentially Avoidable Utilization Costs:	40,880,483	39,952,836	40,497,213
Risk Adjusted PPC Rate:	0.64	0.70	0.96

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HEALTH SERVICES COST REVIEW COMMISSION  
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NORTHWEST HOSPITAL CENTER

FISCAL YEAR ENDING	June 2017	June 2016	June 2015
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Gross Patient Revenue:			
Regulated Services	258,801,000	257,944,700	254,115,900
Unregulated Services	45,267,404	44,070,449	45,875,010
TOTAL	304,068,404	302,015,149	299,990,910
Net Patient Revenue (NPR):			
Regulated Services	217,101,689	213,970,769	208,102,926
Unregulated Services	16,619,031	16,387,321	18,285,149
TOTAL	233,720,720	230,358,090	226,388,075
Other Operating Revenue:			
Regulated Services	2,173,539	2,382,809	1,254,036
Unregulated Services	22,817,313	17,210,368	8,137,819
TOTAL	24,990,852	19,593,177	9,391,855
Net Operating Revenue (NOR)			
Regulated Services	219,275,228	216,353,578	209,356,962
Unregulated Services	39,436,344	33,597,689	26,422,968
Total	258,711,572	249,951,267	235,779,930
Total Operating Expenses:			
Regulated Services	182,564,913	181,171,177	175,840,331
Total	244,153,548	236,039,880	219,326,432
Net Operating Profit (Loss):			
Regulated Services	36,710,315	35,182,401	33,516,631
Unregulated Services	-22,152,291	-21,271,014	-17,063,133
Total	14,558,024	13,911,387	16,453,498
Total Non-Operating Profit (Loss):			
Non-Operating Revenue	13,118,772	-4,775,477	2,338,720
Non-Operating Expenses	0	0	0
Total Excess Profit (Loss):	27,676,796	9,135,910	18,792,218
% Net Operating Profit of Regulated NOR	16.74	16.26	16.01
% Net Total Operating Profit of Total NOR	5.63	5.57	6.98
% Total Excess Profit of Total Revenue	10.18	3.73	7.89
Total Direct Medical Education:	0	0	0
Inpatient Readmission Charges:	21,801,780	22,993,747	24,468,009
Risk Adjusted Readmission Percent:	11.59%	12.96%	12.82%
Potentially Avoidable Utilization Costs:	42,040,059	42,245,266	43,374,091
Risk Adjusted PPC Rate:	0.47	0.80	0.72

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HEALTH SERVICES COST REVIEW COMMISSION  
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PENINSULA REGIONAL MEDICAL CENTER

FISCAL YEAR ENDING	June 2017	June 2016	June 2015
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Gross Patient Revenue:			
Regulated Services	437,069,300	430,070,800	422,383,500
Unregulated Services	78,171,400	72,999,700	68,171,900
TOTAL	515,240,700	503,070,500	490,555,400
Net Patient Revenue (NPR):			
Regulated Services	369,748,400	366,877,800	359,583,600
Unregulated Services	33,616,900	29,906,900	26,494,900
TOTAL	403,365,300	396,784,700	386,078,500
Other Operating Revenue:			
Regulated Services	947,000	1,314,600	2,474,800
Unregulated Services	7,323,800	6,722,600	5,230,900
TOTAL	8,270,800	8,037,200	7,705,700
Net Operating Revenue (NOR)			
Regulated Services	370,695,400	368,192,400	362,058,400
Unregulated Services	40,940,700	36,629,500	31,725,800
Total	411,636,100	404,821,900	393,784,200
Total Operating Expenses:			
Regulated Services	350,622,967	329,763,075	313,563,770
Total	432,142,100	405,639,700	378,340,200
Net Operating Profit (Loss):			
Regulated Services	20,072,433	38,429,325	48,494,630
Unregulated Services	-40,578,433	-39,247,125	-33,050,630
Total	-20,506,000	-817,800	15,444,000
Total Non-Operating Profit (Loss):	14,818,000	7,654,800	8,624,000
Non-Operating Revenue	14,818,000	7,654,800	15,933,000
Non-Operating Expenses	0	0	7,309,000
Total Excess Profit (Loss):	-5,688,000	6,837,000	24,068,000
% Net Operating Profit of Regulated NOR	5.41	10.44	13.39
% Net Total Operating Profit of Total NOR	-4.98	-0.20	3.92
% Total Excess Profit of Total Revenue	-1.33	1.66	5.87
Total Direct Medical Education:	0	0	0
Inpatient Readmission Charges:	20,213,431	26,794,898	29,539,994
Risk Adjusted Readmission Percent:	11.16%	10.12%	10.92%
Potentially Avoidable Utilization Costs:	41,903,978	48,977,569	52,206,856
Risk Adjusted PPC Rate:	0.59	0.78	0.69

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HEALTH SERVICES COST REVIEW COMMISSION  
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SHADY GROVE ADVENTIST HOSPITAL

FISCAL YEAR ENDING	December 2016	December 2015	December 2014
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Gross Patient Revenue:			
Regulated Services	388,714,400	389,913,200	383,323,300
Unregulated Services	6,068,052	6,418,886	21,122,086
TOTAL	394,782,452	396,332,086	404,445,386
Net Patient Revenue (NPR):			
Regulated Services	335,476,280	333,295,244	322,939,414
Unregulated Services	1,852,731	1,835,557	11,062,723
TOTAL	337,329,011	335,130,801	334,002,137
Other Operating Revenue:			
Regulated Services	1,269,184	1,632,076	3,045,364
Unregulated Services	5,889,967	5,933,574	6,356,051
TOTAL	7,159,151	7,565,650	9,401,415
Net Operating Revenue (NOR)			
Regulated Services	336,745,464	334,927,320	325,984,778
Unregulated Services	7,742,698	7,769,131	17,418,774
Total	344,488,162	342,696,451	343,403,552
Total Operating Expenses:			
Regulated Services	302,300,894	295,354,588	294,301,624
Total	323,645,883	316,448,393	326,254,601
Net Operating Profit (Loss):			
Regulated Services	34,444,570	39,572,732	31,683,154
Unregulated Services	-13,602,291	-13,324,674	-14,534,203
Total	20,842,279	26,248,058	17,148,951
Total Non-Operating Profit (Loss):	991,302	-968,436	1,178,041
Non-Operating Revenue	991,302	-968,436	1,178,041
Non-Operating Expenses	0	0	0
Total Excess Profit (Loss):	21,833,581	25,279,622	18,326,992
% Net Operating Profit of Regulated NOR	10.23	11.82	9.72
% Net Total Operating Profit of Total NOR	6.05	7.66	4.99
% Total Excess Profit of Total Revenue	6.32	7.40	5.32
Total Direct Medical Education:	0	0	0
Inpatient Readmission Charges:	25,156,461	24,646,432	26,347,358
Risk Adjusted Readmission Percent:	10.02%	10.04%	10.34%
Potentially Avoidable Utilization Costs:	39,253,484	39,532,190	40,903,622
Risk Adjusted PPC Rate:	0.55	0.84	0.84

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SINAI HOSPITAL

FISCAL YEAR ENDING	June 2017	June 2016	June 2015
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Gross Patient Revenue:			
Regulated Services	769,856,900	732,671,600	717,312,400
Unregulated Services	187,713,487	186,704,461	192,009,500
TOTAL	957,570,387	919,376,061	909,321,900
Net Patient Revenue (NPR):			
Regulated Services	644,901,523	615,507,214	592,096,200
Unregulated Services	95,970,326	74,081,947	83,947,900
TOTAL	740,871,849	689,589,161	676,044,100
Other Operating Revenue:			
Regulated Services	11,547,126	10,332,455	10,212,300
Unregulated Services	24,819,518	56,025,531	49,598,000
TOTAL	36,366,644	66,357,986	59,810,300
Net Operating Revenue (NOR)			
Regulated Services	656,448,649	625,839,669	602,308,500
Unregulated Services	120,789,844	130,107,478	133,545,900
Total	777,238,493	755,947,147	735,854,400
Total Operating Expenses:			
Regulated Services	587,087,824	551,295,426	528,171,600
Total	741,848,425	725,051,986	698,380,500
Net Operating Profit (Loss):			
Regulated Services	69,360,825	74,544,243	74,136,800
Unregulated Services	-33,970,757	-43,649,082	-36,663,000
Total	35,390,068	30,895,161	37,473,800
Total Non-Operating Profit (Loss):	21,790,000	-4,248,000	7,728,000
Non-Operating Revenue	21,790,000	0	7,728,000
Non-Operating Expenses	0	4,248,000	0
Total Excess Profit (Loss):	57,180,068	26,647,161	45,201,800
% Net Operating Profit of Regulated NOR	10.57	11.91	12.31
% Net Total Operating Profit of Total NOR	4.55	4.09	5.09
% Total Excess Profit of Total Revenue	7.16	3.53	6.08
Total Direct Medical Education:	15,229,309	14,784,200	15,453,348
Inpatient Readmission Charges:	45,697,821	45,482,900	46,617,953
Risk Adjusted Readmission Percent:	11.32%	12.04%	12.74%
Potentially Avoidable Utilization Costs:	70,044,809	69,869,829	69,467,905
Risk Adjusted PPC Rate:	0.69	0.75	0.74

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HEALTH SERVICES COST REVIEW COMMISSION  
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ST. AGNES HOSPITAL

FISCAL YEAR ENDING	June 2017	June 2016	June 2015
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Gross Patient Revenue:			
Regulated Services	431,097,200	432,204,400	418,876,800
Unregulated Services	175,167,153	178,804,137	172,273,343
TOTAL	606,264,353	611,008,537	591,150,143
Net Patient Revenue (NPR):			
Regulated Services	382,173,878	359,834,307	353,198,398
Unregulated Services	76,766,825	78,480,869	74,518,312
TOTAL	458,940,703	438,315,176	427,716,710
Other Operating Revenue:			
Regulated Services	4,541,545	5,114,462	4,998,484
Unregulated Services	6,524,859	5,997,146	5,606,012
TOTAL	11,066,403	11,111,607	10,604,497
Net Operating Revenue (NOR)			
Regulated Services	386,715,423	364,948,769	358,196,882
Unregulated Services	83,291,684	84,478,014	80,124,325
Total	470,007,106	449,426,783	438,321,207
Total Operating Expenses:			
Regulated Services	310,077,312	312,539,167	304,505,439
Total	438,953,889	439,045,002	420,930,671
Net Operating Profit (Loss):			
Regulated Services	76,638,111	52,409,602	53,691,443
Unregulated Services	-45,584,893	-42,027,820	-36,300,907
Total	31,053,217	10,381,782	17,390,536
Total Non-Operating Profit (Loss):	7,476,000	-7,204,699	1,309,904
Non-Operating Revenue	7,476,000	-7,204,699	1,309,904
Non-Operating Expenses	0	0	0
Total Excess Profit (Loss):	38,529,217	3,177,083	18,700,440
% Net Operating Profit of Regulated NOR	19.82	14.36	14.99
% Net Total Operating Profit of Total NOR	6.61	2.31	3.97
% Total Excess Profit of Total Revenue	8.07	0.72	4.25
Total Direct Medical Education:	7,476,728	7,229,390	6,863,970
Inpatient Readmission Charges:	33,915,868	35,334,774	36,853,275
Risk Adjusted Readmission Percent:	11.91%	12.68%	12.41%
Potentially Avoidable Utilization Costs:	62,458,656	60,298,854	62,680,103
Risk Adjusted PPC Rate:	0.37	0.62	0.81

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HEALTH SERVICES COST REVIEW COMMISSION  
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SUBURBAN HOSPITAL

FISCAL YEAR ENDING	June 2017	June 2016	June 2015
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Gross Patient Revenue:			
Regulated Services	310,897,100	301,899,200	295,844,600
Unregulated Services	2,374,686	2,268,518	2,426,100
TOTAL	313,271,786	304,167,718	298,270,700
Net Patient Revenue (NPR):			
Regulated Services	265,507,832	260,794,287	248,692,415
Unregulated Services	2,310,170	2,240,705	2,155,565
TOTAL	267,818,001	263,034,992	250,847,980
Other Operating Revenue:			
Regulated Services	7,712,395	2,576,865	14,154,340
Unregulated Services	19,429,605	21,776,135	10,102,660
TOTAL	27,142,000	24,353,000	24,257,000
Net Operating Revenue (NOR)			
Regulated Services	273,220,227	263,371,152	262,846,755
Unregulated Services	21,739,774	24,016,840	12,258,225
Total	294,960,001	287,387,992	275,104,980
Total Operating Expenses:			
Regulated Services	250,216,327	236,670,658	226,375,634
Total	283,347,000	270,459,430	262,880,000
Net Operating Profit (Loss):			
Regulated Services	23,003,900	26,700,494	36,471,122
Unregulated Services	-11,390,898	-9,771,932	-24,246,141
Total	11,613,001	16,928,562	12,224,980
Total Non-Operating Profit (Loss):	23,957,000	-6,697,000	-2,411,000
Non-Operating Revenue	23,957,000	457,000	615,000
Non-Operating Expenses	0	7,154,000	3,026,000
Total Excess Profit (Loss):	35,570,001	10,231,562	9,813,980
% Net Operating Profit of Regulated NOR	8.42	10.14	13.88
% Net Total Operating Profit of Total NOR	3.94	5.89	4.44
% Total Excess Profit of Total Revenue	11.15	3.55	3.56
Total Direct Medical Education:	458,561	331,245	339,710
Inpatient Readmission Charges:	20,104,700	21,212,224	20,017,113
Risk Adjusted Readmission Percent:	11.10%	10.55%	11.04%
Potentially Avoidable Utilization Costs:	31,769,918	32,345,499	30,125,408
Risk Adjusted PPC Rate:	0.70	0.73	1.01

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UM-BALTIMORE WASHINGTON MEDICAL CENTER

FISCAL YEAR ENDING	June 2017	June 2016	June 2015
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Gross Patient Revenue:			
Regulated Services	416,534,000	413,064,200	402,010,800
Unregulated Services	5,031,000	4,327,000	32,849,000
TOTAL	421,565,000	417,391,200	434,859,800
Net Patient Revenue (NPR):			
Regulated Services	361,101,590	355,972,969	340,775,694
Unregulated Services	2,084,410	1,661,998	14,655,742
TOTAL	363,186,000	357,634,967	355,431,436
Other Operating Revenue:			
Regulated Services	1,857,045	1,717,392	1,296,993
Unregulated Services	1,823,955	1,878,608	1,652,007
TOTAL	3,681,000	3,596,000	2,949,000
Net Operating Revenue (NOR)			
Regulated Services	362,958,635	357,690,361	342,072,687
Unregulated Services	3,908,365	3,540,607	16,307,749
Total	366,867,000	361,230,967	358,380,436
Total Operating Expenses:			
Regulated Services	326,029,856	322,713,452	303,700,098
Total	334,210,000	330,823,000	328,186,000
Net Operating Profit (Loss):			
Regulated Services	36,928,779	34,976,908	38,372,589
Unregulated Services	-4,271,779	-4,568,941	-8,178,153
Total	32,657,000	30,407,967	30,194,436
Total Non-Operating Profit (Loss):	11,671,000	-5,491,000	-3,607,000
Non-Operating Revenue	0	0	0
Non-Operating Expenses	-11,671,000	5,491,000	3,607,000
Total Excess Profit (Loss):	44,328,000	24,916,967	26,587,436
% Net Operating Profit of Regulated NOR	10.17	9.78	11.22
% Net Total Operating Profit of Total NOR	8.90	8.42	8.43
% Total Excess Profit of Total Revenue	12.08	6.90	7.42
Total Direct Medical Education:	580,333	628,161	422,730
Inpatient Readmission Charges:	36,320,982	37,360,313	38,020,824
Risk Adjusted Readmission Percent:	12.04%	12.65%	13.62%
Potentially Avoidable Utilization Costs:	61,852,268	63,467,779	62,995,214
Risk Adjusted PPC Rate:	0.43	0.65	0.84

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HEALTH SERVICES COST REVIEW COMMISSION  
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 FISCAL YEAR 2015 TO 2017

UM-BOWIE HEALTH CENTER

FISCAL YEAR ENDING	June 2017	June 2016	June 2015
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Gross Patient Revenue:			
Regulated Services	19,933,600	20,228,300	20,111,300
Unregulated Services	10,749,722	9,901,346	10,142,311
TOTAL	30,683,322	30,129,646	30,253,611
Net Patient Revenue (NPR):			
Regulated Services	13,273,305	13,863,985	14,488,830
Unregulated Services	4,666,456	4,285,990	4,223,356
TOTAL	17,939,761	18,149,975	18,712,186
Other Operating Revenue:			
Regulated Services	2,275	297,700	189,930
Unregulated Services	170,848	1,457,694	0
TOTAL	173,123	1,755,394	189,930
Net Operating Revenue (NOR)			
Regulated Services	13,275,580	14,161,685	14,678,760
Unregulated Services	4,837,304	5,743,684	4,223,356
Total	18,112,884	19,905,369	18,902,116
Total Operating Expenses:			
Regulated Services	14,818,750	12,614,803	12,222,939
Total	19,782,973	18,564,439	17,267,715
Net Operating Profit (Loss):			
Regulated Services	-1,543,170	1,546,882	2,455,821
Unregulated Services	-126,919	-205,952	-821,420
Total	-1,670,089	1,340,930	1,634,401
Total Non-Operating Profit (Loss):	13,551	0	0
Non-Operating Revenue	13,551	0	0
Non-Operating Expenses	0	0	0
Total Excess Profit (Loss):	-1,656,538	1,340,930	1,634,401
% Net Operating Profit of Regulated NOR	-11.62	10.92	16.73
% Net Total Operating Profit of Total NOR	-9.22	6.74	8.65
% Total Excess Profit of Total Revenue	-9.14	6.74	8.65
Total Direct Medical Education:	0	0	0
Inpatient Readmission Charges:	0	0	0
Risk Adjusted Readmission Percent:	0.00%	0.00%	0.00%
Potentially Avoidable Utilization Costs:	0	0	0
Risk Adjusted PPC Rate:	0.00	0.00	0.00

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UM-CHARLES REGIONAL MEDICAL CENTER

FISCAL YEAR ENDING	June 2017	June 2016	June 2015
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Gross Patient Revenue:			
Regulated Services	148,862,300	148,692,700	148,386,400
Unregulated Services	1,852,059	1,451,471	1,069,773
TOTAL	150,714,359	150,144,171	149,456,173
Net Patient Revenue (NPR):			
Regulated Services	128,909,182	126,752,451	123,706,426
Unregulated Services	951,862	848,732	722,392
TOTAL	129,861,044	127,601,183	124,428,818
Other Operating Revenue:			
Regulated Services	65,517	288,272	53,527
Unregulated Services	441,483	420,568	490,473
TOTAL	507,000	708,840	544,000
Net Operating Revenue (NOR)			
Regulated Services	128,974,700	127,040,723	123,759,953
Unregulated Services	1,393,345	1,269,300	1,212,865
Total	130,368,044	128,310,023	124,972,818
Total Operating Expenses:			
Regulated Services	111,584,695	109,027,757	106,346,702
Total	116,779,000	113,563,000	109,684,000
Net Operating Profit (Loss):			
Regulated Services	17,390,005	18,012,966	17,413,251
Unregulated Services	-3,800,961	-3,265,943	-2,124,433
Total	13,589,044	14,747,023	15,288,818
Total Non-Operating Profit (Loss):	2,784,000	-1,187,000	-1,005,000
Non-Operating Revenue	3,218,000	408,000	-1,005,000
Non-Operating Expenses	434,000	1,595,000	0
Total Excess Profit (Loss):	16,373,044	13,560,023	14,283,818
% Net Operating Profit of Regulated NOR	13.48	14.18	14.07
% Net Total Operating Profit of Total NOR	10.42	11.49	12.23
% Total Excess Profit of Total Revenue	12.26	10.53	11.52
Total Direct Medical Education:	0	0	0
Inpatient Readmission Charges:	10,310,510	10,696,710	11,854,863
Risk Adjusted Readmission Percent:	9.58%	9.98%	11.95%
Potentially Avoidable Utilization Costs:	19,988,008	21,421,792	22,975,561
Risk Adjusted PPC Rate:	0.38	0.79	0.77

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UM-HARFORD MEMORIAL HOSPITAL

FISCAL YEAR ENDING	June 2017	June 2016	June 2015
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Gross Patient Revenue:			
Regulated Services	105,314,800	104,106,100	104,703,700
Unregulated Services	171,000	220,000	156,000
TOTAL	105,485,800	104,326,100	104,859,700
Net Patient Revenue (NPR):			
Regulated Services	88,949,958	89,067,100	86,689,400
Unregulated Services	171,000	220,000	91,600
TOTAL	89,120,958	89,287,100	86,781,000
Other Operating Revenue:			
Regulated Services	847,242	633,667	1,453,800
Unregulated Services	314,758	313,191	661,900
TOTAL	1,162,000	946,858	2,115,700
Net Operating Revenue (NOR)			
Regulated Services	89,797,200	89,700,767	88,143,200
Unregulated Services	485,758	533,191	753,500
Total	90,282,958	90,233,958	88,896,700
Total Operating Expenses:			
Regulated Services	80,697,100	80,295,000	77,762,696
Total	84,926,000	82,723,000	79,992,100
Net Operating Profit (Loss):			
Regulated Services	9,100,100	9,405,767	10,380,504
Unregulated Services	-3,743,142	-1,894,809	-1,475,904
Total	5,356,958	7,510,958	8,904,600
Total Non-Operating Profit (Loss):			
Non-Operating Revenue	8,142,000	490,000	4,800,000
Non-Operating Expenses	0	0	4,299,000
Total Excess Profit (Loss):	13,498,958	8,000,958	9,405,600
% Net Operating Profit of Regulated NOR	10.13	10.49	11.78
% Net Total Operating Profit of Total NOR	5.93	8.32	10.02
% Total Excess Profit of Total Revenue	13.71	8.82	10.04
Total Direct Medical Education:	0	0	0
Inpatient Readmission Charges:	10,937,410	10,446,530	9,729,882
Risk Adjusted Readmission Percent:	11.78%	11.37%	10.46%
Potentially Avoidable Utilization Costs:	18,295,144	18,251,507	17,804,194
Risk Adjusted PPC Rate:	0.43	0.63	0.90

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UM-LAUREL REGIONAL HOSPITAL

FISCAL YEAR ENDING	June 2017	June 2016	June 2015
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Gross Patient Revenue:			
Regulated Services	100,491,800	106,117,500	106,467,900
Unregulated Services	2,090,370	1,985,672	1,517,991
TOTAL	102,582,170	108,103,172	107,985,891
Net Patient Revenue (NPR):			
Regulated Services	81,678,189	90,443,295	90,359,092
Unregulated Services	821,960	1,419,848	123,792
TOTAL	82,500,149	91,863,143	90,482,885
Other Operating Revenue:			
Regulated Services	120,760	1,193,454	1,509,271
Unregulated Services	226,175	249,504	276,336
TOTAL	346,935	1,442,958	1,785,607
Net Operating Revenue (NOR)			
Regulated Services	81,798,949	91,636,749	91,868,363
Unregulated Services	1,048,135	1,669,352	400,129
Total	82,847,084	93,306,101	92,268,492
Total Operating Expenses:			
Regulated Services	81,820,607	85,066,992	96,291,469
Total	94,726,907	97,371,992	108,774,321
Net Operating Profit (Loss):			
Regulated Services	-21,658	6,569,757	-4,423,106
Unregulated Services	-11,858,165	-10,635,648	-12,082,723
Total	-11,879,823	-4,065,891	-16,505,829
Total Non-Operating Profit (Loss):	6,357,783	2,833,438	7,391,088
Non-Operating Revenue	6,357,783	2,833,438	7,391,088
Non-Operating Expenses	0	0	0
Total Excess Profit (Loss):	-5,522,040	-1,232,453	-9,114,741
% Net Operating Profit of Regulated NOR	-0.03	7.17	-4.81
% Net Total Operating Profit of Total NOR	-14.34	-4.36	-17.89
% Total Excess Profit of Total Revenue	-6.19	-1.28	-9.15
Total Direct Medical Education:	0	0	0
Inpatient Readmission Charges:	7,140,345	7,855,667	7,679,937
Risk Adjusted Readmission Percent:	12.75%	12.13%	13.15%
Potentially Avoidable Utilization Costs:	11,628,957	12,789,251	12,759,064
Risk Adjusted PPC Rate:	0.53	0.99	1.14

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HEALTH SERVICES COST REVIEW COMMISSION  
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 FISCAL YEAR 2015 TO 2017

UM-PRINCE GEORGE'S HOSPITAL CENTER

FISCAL YEAR ENDING	June 2017	June 2016	June 2015
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Gross Patient Revenue:			
Regulated Services	293,522,700	285,682,600	279,091,000
Unregulated Services	17,421,289	20,080,356	21,066,946
TOTAL	310,943,989	305,762,956	300,157,946
Net Patient Revenue (NPR):			
Regulated Services	249,393,120	253,113,614	237,779,691
Unregulated Services	7,130,481	8,591,716	8,129,982
TOTAL	256,523,601	261,705,330	245,909,673
Other Operating Revenue:			
Regulated Services	4,160,944	4,996,438	6,259,988
Unregulated Services	1,174,972	2,110,695	1,383,449
TOTAL	5,335,916	7,107,133	7,643,437
Net Operating Revenue (NOR)			
Regulated Services	253,554,064	258,110,053	244,039,679
Unregulated Services	8,305,453	10,702,411	9,513,431
Total	261,859,517	268,812,464	253,553,109
Total Operating Expenses:			
Regulated Services	240,080,693	227,352,248	220,302,096
Total	294,418,452	271,879,717	254,630,833
Net Operating Profit (Loss):			
Regulated Services	13,473,371	30,757,805	23,737,583
Unregulated Services	-46,032,306	-33,825,058	-24,815,306
Total	-32,558,935	-3,067,254	-1,077,724
Total Non-Operating Profit (Loss):	19,445,979	7,709,817	18,773,845
Non-Operating Revenue	19,445,979	7,709,817	18,773,845
Non-Operating Expenses	0	0	0
Total Excess Profit (Loss):	-13,112,956	4,642,564	17,696,121
% Net Operating Profit of Regulated NOR	5.31	11.92	9.73
% Net Total Operating Profit of Total NOR	-12.43	-1.14	-0.43
% Total Excess Profit of Total Revenue	-4.66	1.68	6.50
Total Direct Medical Education:	6,074,694	5,117,267	4,388,670
Inpatient Readmission Charges:	24,513,806	22,724,970	22,639,952
Risk Adjusted Readmission Percent:	10.66%	10.33%	10.63%
Potentially Avoidable Utilization Costs:	39,849,795	38,496,054	37,373,182
Risk Adjusted PPC Rate:	0.51	1.05	0.98

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 FISCAL YEAR 2015 TO 2017

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UM-QUEEN ANNE'S FREESTANDING EMERGENCY CENTER

FISCAL YEAR ENDING	June 2017	June 2016	June 2015
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Gross Patient Revenue:			
Regulated Services	6,432,800	6,243,200	4,794,500
Unregulated Services	0	0	0
TOTAL	6,432,800	6,243,200	4,794,500
Net Patient Revenue (NPR):			
Regulated Services	5,146,413	4,951,239	4,322,561
Unregulated Services	0	0	0
TOTAL	5,146,413	4,951,239	4,322,561
Other Operating Revenue:			
Regulated Services	10,608	5,780	5,799
Unregulated Services	0	0	0
TOTAL	10,608	5,780	5,799
Net Operating Revenue (NOR)			
Regulated Services	5,157,021	4,957,019	4,328,360
Unregulated Services	0	0	0
Total	5,157,021	4,957,019	4,328,360
Total Operating Expenses:			
Regulated Services	7,117,707	6,871,442	7,275,580
Total	7,142,407	6,871,442	7,290,680
Net Operating Profit (Loss):			
Regulated Services	-1,960,686	-1,914,423	-2,947,220
Unregulated Services	-24,700	0	-15,100
Total	-1,985,386	-1,914,423	-2,962,320
Total Non-Operating Profit (Loss):			
Non-Operating Revenue	-107,203	0	6,253
Non-Operating Expenses	0	44,000	0
Total Excess Profit (Loss):	-2,092,589	-1,958,423	-2,956,067
% Net Operating Profit of Regulated NOR	-38.02	-38.62	-68.09
% Net Total Operating Profit of Total NOR	-38.50	-38.62	-68.44
% Total Excess Profit of Total Revenue	-41.44	-39.51	-68.20
Total Direct Medical Education:	0	0	0
Inpatient Readmission Charges:	0	0	0
Risk Adjusted Readmission Percent:	0.00%	0.00%	0.00%
Potentially Avoidable Utilization Costs:	0	0	0
Risk Adjusted PPC Rate:	0.00	0.00	0.00

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UM-REHABILITATION & ORTHOPAEDIC INSTITUTE

FISCAL YEAR ENDING	June 2017	June 2016	June 2015
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Gross Patient Revenue:			
Regulated Services	124,286,800	118,766,800	120,364,600
Unregulated Services	991,566	1,084,001	1,043,037
TOTAL	125,278,366	119,850,801	121,407,637
Net Patient Revenue (NPR):			
Regulated Services	107,250,465	100,742,920	101,157,600
Unregulated Services	590,566	677,001	573,037
TOTAL	107,841,031	101,419,921	101,730,637
Other Operating Revenue:			
Regulated Services	683,381	3,971,892	2,453,297
Unregulated Services	1,918,619	1,747,108	1,917,058
TOTAL	2,602,000	5,719,000	4,370,355
Net Operating Revenue (NOR)			
Regulated Services	107,933,846	104,714,812	103,610,897
Unregulated Services	2,509,184	2,424,109	2,490,095
Total	110,443,031	107,138,921	106,100,992
Total Operating Expenses:			
Regulated Services	103,671,463	100,941,425	102,984,560
Total	107,006,000	103,856,400	106,210,000
Net Operating Profit (Loss):			
Regulated Services	4,262,383	3,773,387	626,337
Unregulated Services	-825,352	-490,867	-735,345
Total	3,437,031	3,282,521	-109,008
Total Non-Operating Profit (Loss):	3,350,000	-1,057,000	-524,000
Non-Operating Revenue	3,350,000	-1,057,000	-524,000
Non-Operating Expenses	0	0	0
Total Excess Profit (Loss):	6,787,031	2,225,521	-633,008
% Net Operating Profit of Regulated NOR	3.95	3.60	0.60
% Net Total Operating Profit of Total NOR	3.11	3.06	-0.10
% Total Excess Profit of Total Revenue	5.96	2.10	-0.60
Total Direct Medical Education:	3,901,174	4,088,269	4,287,880
Inpatient Readmission Charges:	154,578	299,256	402,445
Risk Adjusted Readmission Percent:	9.27%	9.82%	8.59%
Potentially Avoidable Utilization Costs:	154,578	299,256	402,445
Risk Adjusted PPC Rate:	0.76	0.86	0.78

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HEALTH SERVICES COST REVIEW COMMISSION  
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UM-SHOCK TRAUMA

FISCAL YEAR ENDING	June 2017	June 2016	June 2015
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Gross Patient Revenue:			
Regulated Services	213,195,100	202,325,400	197,941,300
Unregulated Services	5,493,306	4,442,063	5,318,329
TOTAL	218,688,406	206,767,463	203,259,629
Net Patient Revenue (NPR):			
Regulated Services	201,031,694	173,816,937	169,890,126
Unregulated Services	5,493,306	4,442,063	5,318,329
TOTAL	206,525,000	178,259,000	175,208,455
Other Operating Revenue:			
Regulated Services	3,476,000	3,378,000	3,375,000
Unregulated Services	0	0	0
TOTAL	3,476,000	3,378,000	3,375,000
Net Operating Revenue (NOR)			
Regulated Services	204,507,694	177,194,937	173,265,126
Unregulated Services	5,493,306	4,442,063	5,318,329
Total	210,001,000	181,637,000	178,583,455
Total Operating Expenses:			
Regulated Services	162,417,200	159,078,900	155,366,237
Total	163,160,000	162,363,000	160,789,537
Net Operating Profit (Loss):			
Regulated Services	42,090,494	18,116,037	17,898,888
Unregulated Services	4,750,506	1,157,963	-104,971
Total	46,841,000	19,274,000	17,793,917
Total Non-Operating Profit (Loss):	0	1,500,000	1,500,000
Non-Operating Revenue	0	1,500,000	1,500,000
Non-Operating Expenses	0	0	0
Total Excess Profit (Loss):	46,841,000	20,774,000	19,293,917
% Net Operating Profit of Regulated NOR	20.58	10.22	10.33
% Net Total Operating Profit of Total NOR	22.31	10.61	9.96
% Total Excess Profit of Total Revenue	22.31	11.34	10.71
Total Direct Medical Education:	11,488,844	11,303,486	8,483,190
Inpatient Readmission Charges:	0	0	0
Risk Adjusted Readmission Percent:	0.00%	0.00%	0.00%
Potentially Avoidable Utilization Costs:	0	0	0
Risk Adjusted PPC Rate:	0.00	0.00	0.00

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UM-SHORE REGIONAL HEALTH AT CHESTERTOWN

FISCAL YEAR ENDING	June 2017	June 2016	June 2015
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Gross Patient Revenue:			
Regulated Services	59,206,500	60,065,200	64,477,400
Unregulated Services	3,848,139	4,040,268	3,756,475
TOTAL	63,054,639	64,105,468	68,233,875
Net Patient Revenue (NPR):			
Regulated Services	48,155,807	49,733,012	46,873,264
Unregulated Services	3,654,782	3,848,356	3,571,140
TOTAL	51,810,589	53,581,368	50,444,404
Other Operating Revenue:			
Regulated Services	9,071	-236,735	32,274
Unregulated Services	393,929	217,267	226,834
TOTAL	403,000	-19,468	259,108
Net Operating Revenue (NOR)			
Regulated Services	48,164,878	49,496,277	46,905,538
Unregulated Services	4,048,711	4,065,623	3,797,974
Total	52,213,589	53,561,900	50,703,512
Total Operating Expenses:			
Regulated Services	41,001,663	42,567,673	43,026,022
Total	46,048,000	48,612,000	49,362,348
Net Operating Profit (Loss):			
Regulated Services	7,163,216	6,928,604	3,879,516
Unregulated Services	-997,626	-1,978,704	-2,538,352
Total	6,165,589	4,949,900	1,341,164
Total Non-Operating Profit (Loss):	1,684,000	-403,000	-166,984
Non-Operating Revenue	1,756,000	390,000	-162,293
Non-Operating Expenses	72,000	793,000	4,691
Total Excess Profit (Loss):	7,849,589	4,546,900	1,174,180
% Net Operating Profit of Regulated NOR	14.87	14.00	8.27
% Net Total Operating Profit of Total NOR	11.81	9.24	2.65
% Total Excess Profit of Total Revenue	14.54	8.43	2.32
Total Direct Medical Education:	0	0	0
Inpatient Readmission Charges:	3,366,896	3,603,074	3,594,136
Risk Adjusted Readmission Percent:	12.32%	13.05%	11.18%
Potentially Avoidable Utilization Costs:	7,178,417	8,062,886	8,996,487
Risk Adjusted PPC Rate:	0.82	0.96	1.10

Disclosure of Hospital Financial and Statistical Data: Fiscal Year 2017

HEALTH SERVICES COST REVIEW COMMISSION  
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UM-SHORE REGIONAL HEALTH AT DORCHESTER

FISCAL YEAR ENDING	June 2017	June 2016	June 2015
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Gross Patient Revenue:			
Regulated Services	49,851,200	51,452,800	56,007,200
Unregulated Services	2,789,571	2,871,072	3,201,167
TOTAL	52,640,771	54,323,872	59,208,367
Net Patient Revenue (NPR):			
Regulated Services	42,072,925	42,352,628	43,898,251
Unregulated Services	1,237,169	1,601,672	1,107,367
TOTAL	43,310,094	43,954,300	45,005,618
Other Operating Revenue:			
Regulated Services	74,825	48,433	43,602
Unregulated Services	260,413	278,833	263,178
TOTAL	335,238	327,266	306,780
Net Operating Revenue (NOR)			
Regulated Services	42,147,750	42,401,061	43,941,853
Unregulated Services	1,497,582	1,880,505	1,370,545
Total	43,645,332	44,281,566	45,312,398
Total Operating Expenses:			
Regulated Services	40,362,846	36,427,923	35,650,610
Total	42,908,878	39,379,514	38,814,754
Net Operating Profit (Loss):			
Regulated Services	1,784,904	5,973,138	8,291,243
Unregulated Services	-1,048,450	-1,071,086	-1,793,599
Total	736,454	4,902,052	6,497,644
Total Non-Operating Profit (Loss):			
Non-Operating Revenue	-751,000	-322,815	45,254
Non-Operating Expenses	0	0	0
Total Excess Profit (Loss):	-14,546	4,579,237	6,542,898
% Net Operating Profit of Regulated NOR	4.23	14.09	18.87
% Net Total Operating Profit of Total NOR	1.69	11.07	14.34
% Total Excess Profit of Total Revenue	-0.03	10.42	14.43
Total Direct Medical Education:	0	0	0
Inpatient Readmission Charges:	5,032,230	4,482,558	6,108,177
Risk Adjusted Readmission Percent:	12.44%	10.97%	12.08%
Potentially Avoidable Utilization Costs:	9,630,238	9,890,209	12,477,786
Risk Adjusted PPC Rate:	0.35	0.68	1.03

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UM-SHORE REGIONAL HEALTH AT EASTON

FISCAL YEAR ENDING	June 2017	June 2016	June 2015
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Gross Patient Revenue:			
Regulated Services	203,067,800	199,614,100	192,831,500
Unregulated Services	47,002,098	45,475,282	45,431,600
TOTAL	250,069,898	245,089,382	238,263,100
Net Patient Revenue (NPR):			
Regulated Services	174,176,326	172,262,074	163,132,861
Unregulated Services	18,528,965	17,354,162	15,693,215
TOTAL	192,705,291	189,616,236	178,826,076
Other Operating Revenue:			
Regulated Services	531,986	369,942	691,214
Unregulated Services	3,697,945	2,054,649	2,241,300
TOTAL	4,229,931	2,424,591	2,932,514
Net Operating Revenue (NOR)			
Regulated Services	174,708,312	172,632,016	163,824,075
Unregulated Services	22,226,910	19,408,811	17,934,515
Total	196,935,222	192,040,827	181,758,590
Total Operating Expenses:			
Regulated Services	158,069,606	146,753,345	140,456,749
Total	183,503,895	168,978,020	161,959,446
Net Operating Profit (Loss):			
Regulated Services	16,638,706	25,878,671	23,367,326
Unregulated Services	-3,207,379	-2,815,864	-3,568,182
Total	13,431,327	23,062,807	19,799,144
Total Non-Operating Profit (Loss):	8,333,000	-3,721,000	-296,359
Non-Operating Revenue	8,333,000	3,787,000	-296,359
Non-Operating Expenses	0	7,508,000	0
Total Excess Profit (Loss):	21,764,327	19,341,807	19,502,785
% Net Operating Profit of Regulated NOR	9.52	14.99	14.26
% Net Total Operating Profit of Total NOR	6.82	12.01	10.89
% Total Excess Profit of Total Revenue	10.60	9.88	10.75
Total Direct Medical Education:	0	0	0
Inpatient Readmission Charges:	11,902,441	11,183,228	11,133,957
Risk Adjusted Readmission Percent:	10.56%	11.29%	11.53%
Potentially Avoidable Utilization Costs:	21,398,864	23,460,362	23,684,641
Risk Adjusted PPC Rate:	0.52	0.67	1.08

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 FISCAL YEAR 2015 TO 2017

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UM-ST. JOSEPH MEDICAL CENTER

FISCAL YEAR ENDING	June 2017	June 2016	June 2015
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Gross Patient Revenue:			
Regulated Services	408,176,900	402,082,700	390,826,300
Unregulated Services	0	2,818,692	3,044,464
TOTAL	408,176,900	404,901,392	393,870,764
Net Patient Revenue (NPR):			
Regulated Services	359,500,143	345,943,269	323,889,336
Unregulated Services	133,857	2,677,731	2,849,664
TOTAL	359,634,000	348,621,000	326,739,000
Other Operating Revenue:			
Regulated Services	570,456	415,243	503,132
Unregulated Services	2,660,544	2,921,010	2,623,868
TOTAL	3,231,000	3,336,252	3,127,000
Net Operating Revenue (NOR)			
Regulated Services	360,070,600	346,358,512	324,392,467
Unregulated Services	2,794,400	5,598,741	5,473,533
Total	362,865,000	351,957,252	329,866,000
Total Operating Expenses:			
Regulated Services	313,497,766	301,275,913	294,947,644
Total	339,093,000	325,630,352	319,343,921
Net Operating Profit (Loss):			
Regulated Services	46,572,834	45,082,599	29,444,823
Unregulated Services	-22,800,834	-18,755,699	-18,922,744
Total	23,772,000	26,326,900	10,522,079
Total Non-Operating Profit (Loss):	-3,206,000	-3,502,000	-2,797,000
Non-Operating Revenue	834,000	0	0
Non-Operating Expenses	4,040,000	3,502,000	2,797,000
Total Excess Profit (Loss):	20,566,000	22,824,900	7,725,079
% Net Operating Profit of Regulated NOR	12.93	13.02	9.08
% Net Total Operating Profit of Total NOR	6.55	7.48	3.19
% Total Excess Profit of Total Revenue	5.65	6.49	2.34
Total Direct Medical Education:	0	0	0
Inpatient Readmission Charges:	21,153,437	20,953,253	21,550,484
Risk Adjusted Readmission Percent:	10.57%	10.60%	11.28%
Potentially Avoidable Utilization Costs:	34,607,693	33,408,789	33,189,427
Risk Adjusted PPC Rate:	0.61	0.70	0.90

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UM-UPPER CHESAPEAKE MEDICAL CENTER

FISCAL YEAR ENDING	June 2017	June 2016	June 2015
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Gross Patient Revenue:			
Regulated Services	341,416,000	330,967,000	320,267,600
Unregulated Services	1,095,000	986,000	1,089,734
TOTAL	342,511,000	331,953,000	321,357,334
Net Patient Revenue (NPR):			
Regulated Services	296,121,934	284,816,000	268,193,832
Unregulated Services	712,018	986,000	1,089,734
TOTAL	296,833,952	285,802,000	269,283,566
Other Operating Revenue:			
Regulated Services	2,507,731	3,449,774	6,358,000
Unregulated Services	1,429,269	1,170,199	0
TOTAL	3,937,000	4,619,972	6,358,000
Net Operating Revenue (NOR)			
Regulated Services	298,629,666	288,265,774	274,551,832
Unregulated Services	2,141,287	2,156,199	1,089,734
Total	300,770,952	290,421,972	275,641,566
Total Operating Expenses:			
Regulated Services	271,742,558	248,188,841	231,433,257
Total	284,219,000	261,076,000	241,611,000
Net Operating Profit (Loss):			
Regulated Services	26,887,108	40,076,933	43,118,575
Unregulated Services	-10,335,156	-10,730,960	-9,088,009
Total	16,551,952	29,345,972	34,030,566
Total Non-Operating Profit (Loss):	7,659,000	790,000	-10,687,000
Non-Operating Revenue	9,884,000	4,526,000	329,000
Non-Operating Expenses	2,225,000	3,736,000	11,016,000
Total Excess Profit (Loss):	24,210,952	30,135,972	23,343,566
% Net Operating Profit of Regulated NOR	9.00	13.90	15.71
% Net Total Operating Profit of Total NOR	5.50	10.10	12.35
% Total Excess Profit of Total Revenue	7.79	10.22	8.46
Total Direct Medical Education:	0	0	0
Inpatient Readmission Charges:	21,263,101	20,699,179	22,009,623
Risk Adjusted Readmission Percent:	10.20%	11.21%	11.84%
Potentially Avoidable Utilization Costs:	36,724,737	36,276,116	38,305,376
Risk Adjusted PPC Rate:	0.44	0.67	0.72

Disclosure of Hospital Financial and Statistical Data: Fiscal Year 2017

HEALTH SERVICES COST REVIEW COMMISSION  
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 FISCAL YEAR 2015 TO 2017

UMMC MIDTOWN CAMPUS

FISCAL YEAR ENDING	June 2017	June 2016	June 2015
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Gross Patient Revenue:			
Regulated Services	239,136,400	226,817,000	228,795,700
Unregulated Services	3,805,628	5,604,180	15,788,605
TOTAL	242,942,028	232,421,180	244,584,305
Net Patient Revenue (NPR):			
Regulated Services	201,669,034	187,121,556	185,184,700
Unregulated Services	3,481,966	5,038,625	6,810,964
TOTAL	205,151,000	192,160,180	191,995,664
Other Operating Revenue:			
Regulated Services	239,193	-281,532	471,695
Unregulated Services	9,981,807	1,108,352	1,066,278
TOTAL	10,221,000	826,820	1,537,973
Net Operating Revenue (NOR)			
Regulated Services	201,908,227	186,840,024	185,656,395
Unregulated Services	13,463,773	6,146,976	7,877,242
Total	215,372,000	192,987,000	193,533,638
Total Operating Expenses:			
Regulated Services	170,320,562	162,862,836	162,177,865
Total	204,226,000	191,264,500	192,081,025
Net Operating Profit (Loss):			
Regulated Services	31,587,664	23,977,188	23,478,530
Unregulated Services	-20,441,664	-22,254,688	-22,025,917
Total	11,146,000	1,722,500	1,452,613
Total Non-Operating Profit (Loss):			
Non-Operating Revenue	-462,000	-544,000	-509,000
Non-Operating Expenses	0	0	0
Total Excess Profit (Loss):	10,684,000	1,178,500	943,613
% Net Operating Profit of Regulated NOR	15.64	12.83	12.65
% Net Total Operating Profit of Total NOR	5.18	0.89	0.75
% Total Excess Profit of Total Revenue	4.97	0.61	0.49
Total Direct Medical Education:	3,978,733	3,073,957	4,028,360
Inpatient Readmission Charges:	25,006,271	23,461,327	26,330,021
Risk Adjusted Readmission Percent:	14.07%	15.17%	15.49%
Potentially Avoidable Utilization Costs:	35,418,781	31,784,923	34,725,098
Risk Adjusted PPC Rate:	0.43	0.30	1.05

Disclosure of Hospital Financial and Statistical Data: Fiscal Year 2017

HEALTH SERVICES COST REVIEW COMMISSION  
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UNION HOSPITAL OF CECIL COUNTY

FISCAL YEAR ENDING	June 2017	June 2016	June 2015
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Gross Patient Revenue:			
Regulated Services	160,871,300	160,304,000	157,025,000
Unregulated Services	36,127,900	37,385,100	36,162,400
TOTAL	196,999,200	197,689,100	193,187,400
Net Patient Revenue (NPR):			
Regulated Services	137,576,843	136,329,669	132,874,783
Unregulated Services	15,201,900	15,817,800	16,574,100
TOTAL	152,778,743	152,147,469	149,448,883
Other Operating Revenue:			
Regulated Services	3,326,700	1,469,400	1,927,000
Unregulated Services	1,933,600	2,144,800	2,003,400
TOTAL	5,260,300	3,614,200	3,930,400
Net Operating Revenue (NOR)			
Regulated Services	140,903,543	137,799,069	134,801,783
Unregulated Services	17,135,500	17,962,600	18,577,500
Total	158,039,043	155,761,669	153,379,283
Total Operating Expenses:			
Regulated Services	123,418,300	121,512,400	120,149,000
Total	157,083,000	152,643,900	150,750,000
Net Operating Profit (Loss):			
Regulated Services	17,485,243	16,286,669	14,652,783
Unregulated Services	-16,529,200	-13,168,900	-12,023,500
Total	956,043	3,117,769	2,629,283
Total Non-Operating Profit (Loss):	5,022,800	-257,800	-466,100
Non-Operating Revenue	5,286,600	35,000	596,700
Non-Operating Expenses	263,800	292,800	1,062,800
Total Excess Profit (Loss):	5,978,843	2,859,969	2,163,183
% Net Operating Profit of Regulated NOR	12.41	11.82	10.87
% Net Total Operating Profit of Total NOR	0.60	2.00	1.71
% Total Excess Profit of Total Revenue	3.66	1.84	1.40
Total Direct Medical Education:	0	0	0
Inpatient Readmission Charges:	8,643,963	9,245,194	10,520,633
Risk Adjusted Readmission Percent:	9.97%	10.81%	11.07%
Potentially Avoidable Utilization Costs:	19,834,547	19,955,420	21,091,433
Risk Adjusted PPC Rate:	0.60	0.60	0.83

Disclosure of Hospital Financial and Statistical Data: Fiscal Year 2017

HEALTH SERVICES COST REVIEW COMMISSION  
 DISCLOSURE OF HOSPITAL FINANCIAL AND STATISTICAL DATA  
 FISCAL YEAR 2015 TO 2017

UNIVERSITY OF MARYLAND MEDICAL CENTER

FISCAL YEAR ENDING	June 2017	June 2016	June 2015
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Gross Patient Revenue:			
Regulated Services	1,389,993,000	1,345,458,400	1,313,670,900
Unregulated Services	15,860,726	11,821,641	11,691,229
TOTAL	1,405,853,726	1,357,280,041	1,325,362,129
Net Patient Revenue (NPR):			
Regulated Services	1,185,195,229	1,173,234,222	1,124,828,668
Unregulated Services	15,580,771	11,453,778	11,167,335
TOTAL	1,200,776,000	1,184,688,000	1,135,996,003
Other Operating Revenue:			
Regulated Services	33,946,582	17,699,437	24,332,274
Unregulated Services	84,016,418	101,319,563	77,095,726
TOTAL	117,963,000	119,019,000	101,428,000
Net Operating Revenue (NOR)			
Regulated Services	1,219,141,811	1,190,933,659	1,149,160,942
Unregulated Services	99,597,189	112,773,341	88,263,061
Total	1,318,739,000	1,303,707,000	1,237,424,003
Total Operating Expenses:			
Regulated Services	1,188,774,203	1,159,018,353	1,100,361,772
Total	1,306,935,000	1,283,342,000	1,201,701,000
Net Operating Profit (Loss):			
Regulated Services	30,367,608	31,915,307	48,799,170
Unregulated Services	-18,563,608	-11,550,307	-13,076,167
Total	11,804,000	20,365,000	35,723,003
Total Non-Operating Profit (Loss):	64,456,000	-71,817,000	-41,947,000
Non-Operating Revenue	64,456,000	-71,817,000	-41,947,000
Non-Operating Expenses	0	0	0
Total Excess Profit (Loss):	76,260,000	-51,452,000	-6,223,997
% Net Operating Profit of Regulated NOR	2.49	2.68	4.25
% Net Total Operating Profit of Total NOR	0.90	1.56	2.89
% Total Excess Profit of Total Revenue	5.51	-4.18	-0.52
Total Direct Medical Education:	108,662,521	104,524,509	82,832,410
Inpatient Readmission Charges:	94,350,710	96,441,649	97,442,359
Risk Adjusted Readmission Percent:	13.13%	12.92%	13.44%
Potentially Avoidable Utilization Costs:	122,655,309	120,149,791	123,712,476
Risk Adjusted PPC Rate:	0.53	0.66	0.86

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FISCAL YEAR 2015 TO 2017

WASHINGTON ADVENTIST HOSPITAL

FISCAL YEAR ENDING	December 2016	December 2015	December 2014
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Gross Patient Revenue:			
Regulated Services	263,177,900	260,621,900	260,306,100
Unregulated Services	13,550	0	3,791
TOTAL	263,191,450	260,621,900	260,309,891
Net Patient Revenue (NPR):			
Regulated Services	227,111,427	222,422,118	209,906,016
Unregulated Services	13,550	0	3,791
TOTAL	227,124,977	222,422,118	209,909,807
Other Operating Revenue:			
Regulated Services	941,652	1,625,794	1,378,906
Unregulated Services	3,703,118	3,556,908	3,547,691
TOTAL	4,644,770	5,182,702	4,926,597
Net Operating Revenue (NOR)			
Regulated Services	228,053,079	224,047,912	211,284,922
Unregulated Services	3,716,668	3,556,908	3,551,482
Total	231,769,747	227,604,820	214,836,404
Total Operating Expenses:			
Regulated Services	204,234,173	202,140,053	194,645,259
Total	219,120,045	217,955,646	210,709,734
Net Operating Profit (Loss):			
Regulated Services	23,818,906	21,907,859	16,639,663
Unregulated Services	-11,169,204	-12,258,685	-12,512,993
Total	12,649,702	9,649,174	4,126,670
Total Non-Operating Profit (Loss):			
Non-Operating Revenue	-366,429	-1,216,081	-1,500,747
Non-Operating Expenses	0	0	0
Total Excess Profit (Loss):	12,283,273	8,433,093	2,625,923
% Net Operating Profit of Regulated NOR	10.44	9.78	7.88
% Net Total Operating Profit of Total NOR	5.46	4.24	1.92
% Total Excess Profit of Total Revenue	5.31	3.73	1.23
Total Direct Medical Education:	0	0	0
Inpatient Readmission Charges:	20,484,833	20,490,762	22,000,761
Risk Adjusted Readmission Percent:	9.68%	10.64%	11.99%
Potentially Avoidable Utilization Costs:	34,111,116	33,105,529	35,194,145
Risk Adjusted PPC Rate:	0.61	1.00	1.10

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HEALTH SERVICES COST REVIEW COMMISSION  
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 FISCAL YEAR 2015 TO 2017

WESTERN MARYLAND REGIONAL MEDICAL CENTER

FISCAL YEAR ENDING	June 2017	June 2016	June 2015
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Gross Patient Revenue:			
Regulated Services	329,028,900	325,608,000	322,958,900
Unregulated Services	79,186,000	73,613,400	68,884,200
TOTAL	408,214,900	399,221,400	391,843,100
Net Patient Revenue (NPR):			
Regulated Services	270,829,300	268,769,800	262,636,400
Unregulated Services	52,505,400	43,776,800	42,475,800
TOTAL	323,334,700	312,546,600	305,112,200
Other Operating Revenue:			
Regulated Services	3,758,200	4,372,600	3,966,600
Unregulated Services	1,614,800	2,247,800	2,512,300
TOTAL	5,373,000	6,620,400	6,478,900
Net Operating Revenue (NOR)			
Regulated Services	274,587,500	273,142,400	266,603,000
Unregulated Services	54,120,200	46,024,600	44,988,100
Total	328,707,700	319,167,000	311,591,100
Total Operating Expenses:			
Regulated Services	243,710,720	237,078,721	225,634,304
Total	321,550,600	313,183,200	289,953,900
Net Operating Profit (Loss):			
Regulated Services	30,876,780	36,063,679	40,968,696
Unregulated Services	-23,719,680	-30,079,879	-19,331,496
Total	7,157,100	5,983,800	21,637,200
Total Non-Operating Profit (Loss):			
Non-Operating Revenue	13,294,500	1,976,900	-450,600
Non-Operating Expenses	0	0	0
Total Excess Profit (Loss):	20,451,600	7,960,700	21,186,600
% Net Operating Profit of Regulated NOR	11.24	13.20	15.37
% Net Total Operating Profit of Total NOR	2.18	1.87	6.94
% Total Excess Profit of Total Revenue	5.98	2.48	6.81
Total Direct Medical Education:	0	0	0
Inpatient Readmission Charges:	22,253,188	20,189,284	21,068,604
Risk Adjusted Readmission Percent:	11.22%	10.96%	12.23%
Potentially Avoidable Utilization Costs:	37,328,516	33,999,071	36,728,584
Risk Adjusted PPC Rate:	0.76	0.87	1.00

## DETAILS OF THE DISCLOSURE OF HOSPITAL FINANCIAL AND STATISTICAL DATA: SPECIALTY HOSPITALS

### ALL SPECIALTY HOSPITALS

Year Ending	FY 2017	FY 2016	FY 2015
Gross Patient Revenue	368,897,190	353,829,271	350,995,883
Net Patient Revenue (NPR)	296,793,792	281,267,798	274,488,326
Other Operating Revenue	110,105,878	109,598,804	103,990,946
Net Operating Revenue (NOR)	406,899,669	390,866,602	378,479,272
Operating Expenses	392,880,159	367,130,290	358,955,776
Inpatient Admissions (IPAs)	16,643	16,756	16,781
Net Operating Profit (Loss)	14,019,510	23,736,312	19,523,496
Total Non-Operating Profit (Loss)	12,213,820	2,070,417	4,168,263
Total Excess Profits (Loss)	26,233,330	25,806,729	23,691,759

### Adventist Behavioral Health-Rockville

FISCAL YEAR ENDING	CY 2016	CY 2015	CY 2014
Gross Patient Revenue	42,450,815	38,914,821	50,079,100
Net Patient Revenue (NPR)	35,901,649	32,013,100	42,020,400
Other Operating Revenue	6,493,107	6,182,750	6,435,200
Net Operating Revenue (NOR)	42,394,756	38,195,850	48,455,600
Operating Expenses	40,204,927	35,253,025	43,380,600
Inpatient Admissions (IPAs)	3,151	2,627	2,949
Net Operating Profit (Loss)	2,189,829	2,942,825	5,075,000
Total Non-Operating Profit (Loss)	(20,155)	(78,700)	(150,200)
Total Excess Profits (Loss)	2,169,674	2,864,125	4,924,800

### Adventist Rehab Hospital of MD.

FISCAL YEAR ENDING	CY 2016	CY 2015	CY 2014
Gross Patient Revenue	71,815,975	68,932,729	63,183,083
Net Patient Revenue (NPR)	43,030,350	40,331,779	31,243,964
Other Operating Revenue	691,555	442,854	393,446
Net Operating Revenue (NOR)	43,721,905	40,774,633	31,637,410
Operating Expenses	41,367,839	38,791,987	34,784,403
Inpatient Admissions (IPAs)	1,879	1,941	1,801
Net Operating Profit (Loss)	2,354,066	1,982,646	(3,146,993)
Total Non-Operating Profit (Loss)	253,359	(23,783)	103,663
Total Excess Profits (Loss)	2,607,425	1,958,863	(3,043,330)

### Brook Lane Health Services

FISCAL YEAR ENDING	FY 2017	FY 2016	FY 2015
Gross Patient Revenue	32,308,600	30,539,800	25,350,400
Net Patient Revenue (NPR)	25,456,100	23,993,000	20,295,000

Other Operating Revenue	8,094,100	7,098,400	6,153,900
Net Operating Revenue (NOR)	33,550,200	31,091,400	26,448,900
Operating Expenses	32,339,700	29,513,500	25,579,000
Inpatient Admissions (IPAs)	1,997	2,033	1,770
Net Operating Profit (Loss)	1,210,500	1,577,900	869,900
Total Non-Operating Profit (Loss)	1,077,000	128,400	1,284,600
Total Excess Profits (Loss)	2,287,500	1,706,300	2,154,500

**Adventist Behavioral Health – Eastern Shore**

FISCAL YEAR ENDING	CY 2016	CY 2015	CY 2014
Gross Patient Revenue	3,767,827	3,245,821	2,409,200
Net Patient Revenue (NPR)	3,102,887	2,780,319	1,896,662
Other Operating Revenue	11,141	0	0
Net Operating Revenue (NOR)	3,114,028	2,780,319	1,896,662
Operating Expenses	6,689,616	795,278	576,673
Inpatient Admissions (IPAs)	294	302	297
Net Operating Profit (Loss)	(3,575,588)	1,985,041	1,319,989
Total Non-Operating Profit (Loss)	0	0	0
Total Excess Profits (Loss)	(3,575,588)	1,985,041	1,319,989

**Mt. Washington Pediatric Hospital**

FISCAL YEAR ENDING	FY 2017	FY 2016	FY 2015
Gross Patient Revenue	67,455,663	66,639,000	68,191,600
Net Patient Revenue (NPR)	57,482,642	56,409,800	57,966,400
Other Operating Revenue	774,940	1,068,600	1,164,800
Net Operating Revenue (NOR)	58,257,582	57,478,400	59,131,200
Operating Expenses	55,188,277	53,852,000	53,819,900
Inpatient Admissions (IPAs)	692	761	813
Net Operating Profit (Loss)	3,069,305	3,626,400	5,311,300
Total Non-Operating Profit (Loss)	4,115,821	(55,900)	55,100
Total Excess Profits (Loss)	7,185,126	3,570,500	5,366,400

**Sheppard Pratt Hospital**

FISCAL YEAR ENDING	FY 2017	FY 2016	FY 2015
Gross Patient Revenue	151,098,310	145,557,100	141,782,500
Net Patient Revenue (NPR)	131,820,164	125,739,800	121,065,900
Other Operating Revenue	94,041,035	94,806,200	89,843,600
Net Operating Revenue (NOR)	225,861,198	220,546,000	210,909,500
Operating Expenses	217,089,800	208,924,500	200,815,200
Inpatient Admissions (IPAs)	8,630	9,092	9,151
Net Operating Profit (Loss)	8,771,398	11,621,500	10,094,300
Total Non-Operating Profit (Loss)	6,787,795	2,100,400	2,875,100
Total Excess Profits (Loss)	15,559,193	13,721,900	12,969,400

**CHANGE IN UNCOMPENSATED CARE (UCC) : EXHIBIT I-A**  
**REGULATED OPERATIONS**  
*Listed in Alphabetical Order by Region*

**EXHIBIT I-A. CHANGE IN UNCOMPENSATED CARE, REGULATED OPERATIONS**

Hospital Area	Hospital	2016			2017			% Change UCC Amount
		Gross Revenues	Charity & Bad Debts	UCC %	Gross Revenues	Charity & Bad Debts	UCC %	
M E T R O	ANNE ARUNDEL MEDICAL CENTER	576,313,300	14,649,098	2.54	601,774,600	17,745,300	2.95	21.1
	BON SECOURS HOSPITAL	106,732,300	3,965,309	3.72	109,889,834	2,708,992	2.47	-31.7
	DOCTORS COMMUNITY HOSPITAL	234,045,500	17,202,246	7.35	232,581,700	10,922,730	4.70	-36.5
	FORT WASHINGTON MEDICAL CENTER	48,291,192	4,215,392	8.73	48,727,769	4,621,427	9.48	9.6
	GERMANTOWN EMERGENCY CENTER	13,555,000	2,998,458	22.12	14,183,800	2,085,858	14.71	-30.4
	GREATER BALTIMORE MEDICAL CENTER	439,684,200	11,490,159	2.61	462,643,278	15,250,593	3.30	32.7
	HOLY CROSS HOSPITAL	505,712,400	45,443,000	8.99	504,632,600	36,304,769	7.19	-20.1
	HOLY CROSS HOSPITAL-GERMANTOWN	80,883,300	8,061,600	9.97	96,340,300	8,823,707	9.16	9.5
	HOWARD COUNTY GENERAL HOSPITAL	297,946,200	9,809,000	3.29	303,036,500	8,747,000	2.89	-10.8
	JOHNS HOPKINS BAYVIEW MEDICAL CENTER	643,455,400	32,847,000	5.10	645,219,500	26,502,000	4.11	-19.3
	JOHNS HOPKINS HOSPITAL	2,282,683,400	47,821,500	2.09	2,352,718,900	61,819,012	2.63	29.3
	LEVINDALE	60,312,800	2,615,214	4.34	59,432,000	2,555,234	4.30	-2.3
	MEDSTAR FRANKLIN SQUARE	505,736,100	22,427,068	4.43	518,001,600	18,349,622	3.54	-18.2
	MEDSTAR GOOD SAMARITAN	289,108,800	14,558,603	5.04	297,577,800	11,802,477	3.97	-18.9
	MEDSTAR HARBOR HOSPITAL CENTER	194,368,900	11,195,426	5.76	193,637,500	9,128,344	4.71	-18.5
	MEDSTAR MONTGOMERY MEDICAL CENTER	175,827,977	7,101,577	4.04	178,461,400	5,384,827	3.02	-24.2
	MEDSTAR SOUTHERN MARYLAND HOSPITAL CEN	271,938,700	16,181,442	5.95	270,322,700	11,778,977	4.36	-27.2
	MEDSTAR UNION MEMORIAL HOSPITAL	426,343,800	18,071,382	4.24	434,442,400	13,519,707	3.11	-25.2

**CHANGE IN UNCOMPENSATED CARE (UCC) : EXHIBIT I-A**  
**REGULATED OPERATIONS**  
*Listed in Alphabetical Order by Region*

		2016			2017			
Hospital Area	Hospital	Gross Revenues	Charity & Bad Debts	UCC %	Gross Revenues	Charity & Bad Debts	UCC %	% Change UCC Amount
	MERCY MEDICAL CENTER	513,599,600	27,253,260	5.31	524,091,400	22,377,757	4.27	-17.9
	NORTHWEST HOSPITAL CENTER	257,944,700	14,575,617	5.65	258,801,000	12,445,662	4.81	-14.6
	SHADY GROVE ADVENTIST HOSPITAL	389,913,200	18,664,288	4.79	388,714,400	16,235,824	4.18	-13.0
	SINAI HOSPITAL	732,671,600	28,586,943	3.90	769,856,900	25,314,296	3.29	-11.4
	ST. AGNES HOSPITAL	432,204,400	24,889,102	5.76	431,097,200	17,258,902	4.00	-30.7
	SUBURBAN HOSPITAL	301,899,200	6,213,087	2.06	310,897,100	9,175,854	2.95	47.7
	UM-BALTIMORE WASHINGTON MEDICAL CENTER	413,064,200	23,239,033	5.63	416,534,000	26,478,000	6.36	13.9
	UM-BOWIE HEALTH CENTER	20,228,300	5,464,725	27.02	19,933,600	3,673,841	18.43	-32.8
	UM-LAUREL REGIONAL HOSPITAL	106,117,500	12,313,260	11.60	100,491,800	10,539,259	10.49	-14.4
	UM-PRINCE GEORGE'S HOSPITAL CENTER	285,682,600	27,058,517	9.47	293,522,700	25,535,102	8.70	-5.6
	UM-QUEEN ANNE'S FREESTANDING EMERGENCY	6,243,200	715,309	11.46	6,432,800	704,335	10.95	-1.5
	UM-REHABILITATION & ORTHOPAEDIC INSTIT	118,766,800	7,254,441	6.11	124,286,800	7,351,047	5.91	1.3
	UM-SHOCK TRAUMA	202,325,400	12,183,975	6.02	213,195,100	13,227,735	6.20	8.6
	UM-ST. JOSEPH MEDICAL CENTER	402,082,700	16,456,039	4.09	408,176,900	16,815,857	4.12	2.2
	UM-UPPER CHESAPEAKE MEDICAL CENTER	330,967,000	11,900,000	3.60	341,416,000	12,874,950	3.77	8.2
	UMMC MIDTOWN CAMPUS	226,817,000	18,527,678	8.17	239,136,400	17,430,941	7.29	-5.9
	UNIVERSITY OF MARYLAND MEDICAL CENTER	1,345,458,400	54,173,072	4.03	1,389,993,000	56,583,290	4.07	4.4
	WASHINGTON ADVENTIST HOSPITAL	260,621,900	26,591,693	10.20	263,177,900	19,536,154	7.42	-26.5
<i>M E T R O</i>		<i>13,499,546,969</i>	<i>626,713,512</i>	<i>4.64</i>	<i>13,823,379,181</i>	<i>581,609,383</i>	<i>4.21</i>	<i>-7.2</i>

**CHANGE IN UNCOMPENSATED CARE (UCC) : EXHIBIT I-A**  
**REGULATED OPERATIONS**  
*Listed in Alphabetical Order by Region*

		2016			2017			% Change UCC Amount
Hospital Area	Hospital	Gross Revenues	Charity & Bad Debts	UCC %	Gross Revenues	Charity & Bad Debts	UCC %	
R U R A L	ATLANTIC GENERAL HOSPITAL	105,461,500	5,877,300	5.57	107,265,100	6,017,400	5.61	2.4
	CALVERT HEALTH MEDICAL CENTER	146,698,600	4,272,000	2.91	149,192,000	6,190,300	4.15	44.9
	CARROLL HOSPITAL CENTER	254,064,500	7,317,300	2.88	235,036,100	3,574,400	1.52	-51.2
	FREDERICK MEMORIAL HOSPITAL	363,795,700	14,836,477	4.08	346,113,400	15,287,371	4.42	3.0
	GARRETT COUNTY MEMORIAL HOSPITAL	48,479,700	3,347,088	6.90	55,258,400	4,318,383	7.81	29.0
	MCCREADY MEMORIAL HOSPITAL	16,309,200	466,080	2.86	16,897,400	774,068	4.58	66.1
	MEDSTAR ST. MARY'S HOSPITAL	178,043,900	9,293,047	5.22	190,011,200	7,498,784	3.95	-19.3
	MERITUS MEDICAL CENTER	321,748,760	15,154,666	4.71	325,953,100	13,963,741	4.28	-7.9
	PENINSULA REGIONAL MEDICAL CENTER	430,070,800	17,736,800	4.12	437,069,300	18,225,400	4.17	2.8
	UM-CHARLES REGIONAL MEDICAL CENTER	148,692,700	8,669,229	5.83	148,862,300	7,878,109	5.29	-9.1
	UM-HARFORD MEMORIAL HOSPITAL	104,106,100	6,426,000	6.17	105,314,800	7,134,000	6.77	11.0
	UM-SHORE REGIONAL HEALTH AT CHESTERTOW	60,065,200	2,989,497	4.98	59,206,500	2,956,643	4.99	-1.1
	UM-SHORE REGIONAL HEALTH AT DORCHESTER	51,452,800	2,500,687	4.86	49,851,200	2,554,401	5.12	2.1
	UM-SHORE REGIONAL HEALTH AT EASTON	199,614,100	6,973,525	3.49	203,067,800	6,393,709	3.15	-8.3
UNION HOSPITAL OF CECIL COUNTY	160,304,000	7,698,131	4.80	160,871,300	6,651,657	4.13	-13.6	
WESTERN MARYLAND REGIONAL MEDICAL CENT	325,608,000	15,900,100	4.88	329,028,900	15,940,900	4.84	0.3	
R U R A L		2,914,515,560	129,457,927	4.44	2,918,998,800	125,359,266	4.29	-3.2
		16,414,062,529	756,171,438	4.61	16,742,377,981	706,968,649	4.22	-6.5

**CHANGE IN UNCOMPENSATED CARE (UCC) : EXHIBIT I-B  
REGULATED OPERATIONS**

*Listed by Percentage of Uncompensated Care by Region*

**EXHIBIT 1-B. CHANGE IN UNCOMPENSATED CARE, REGULATED OPERATIONS**

		2016			2017			
Hospital Area	Hospital	Gross Revenues	Charity & Bad Debts	UCC %	Gross Revenues	Charity & Bad Debts	UCC %	% Change UCC Amount
M E T R O	UM-SHOCK TRAUMA	202,325,400	12,183,975	6.02	213,195,100	13,227,735	6.20	8.6
	SINAI HOSPITAL	732,671,600	28,586,943	3.90	769,856,900	25,314,296	3.29	-11.4
	UM-BALTIMORE WASHINGTON MEDICAL CENTER	413,064,200	23,239,033	5.63	416,534,000	26,478,000	6.36	13.9
	HOLY CROSS HOSPITAL	505,712,400	45,443,000	8.99	504,632,600	36,304,769	7.19	-20.1
	ST. AGNES HOSPITAL	432,204,400	24,889,102	5.76	431,097,200	17,258,902	4.00	-30.7
	UM-ST. JOSEPH MEDICAL CENTER	402,082,700	16,456,039	4.09	408,176,900	16,815,857	4.12	2.2
	MEDSTAR FRANKLIN SQUARE	505,736,100	22,427,068	4.43	518,001,600	18,349,622	3.54	-18.2
	SHADY GROVE ADVENTIST HOSPITAL	389,913,200	18,664,288	4.79	388,714,400	16,235,824	4.18	-13.0
	GREATER BALTIMORE MEDICAL CENTER	439,684,200	11,490,159	2.61	462,643,278	15,250,593	3.30	32.7
	MEDSTAR HARBOR HOSPITAL CENTER	194,368,900	11,195,426	5.76	193,637,500	9,128,344	4.71	-18.5
	UM-UPPER CHESAPEAKE MEDICAL CENTER	330,967,000	11,900,000	3.60	341,416,000	12,874,950	3.77	8.2
	MERCY MEDICAL CENTER	513,599,600	27,253,260	5.31	524,091,400	22,377,757	4.27	-17.9
	ANNE ARUNDEL MEDICAL CENTER	576,313,300	14,649,098	2.54	601,774,600	17,745,300	2.95	21.1
	NORTHWEST HOSPITAL CENTER	257,944,700	14,575,617	5.65	258,801,000	12,445,662	4.81	-14.6
	WASHINGTON ADVENTIST HOSPITAL	260,621,900	26,591,693	10.20	263,177,900	19,536,154	7.42	-26.5
	UNIVERSITY OF MARYLAND MEDICAL CENTER	1,345,458,400	54,173,072	4.03	1,389,993,000	56,583,290	4.07	4.4
	SUBURBAN HOSPITAL	301,899,200	6,213,087	2.06	310,897,100	9,175,854	2.95	47.7

**CHANGE IN UNCOMPENSATED CARE (UCC) : EXHIBIT I-B**  
**REGULATED OPERATIONS**  
*Listed by Percentage of Uncompensated Care by Region*

Hospital Area	Hospital	2016			2017			% Change UCC Amount
		Gross Revenues	Charity & Bad Debts	UCC %	Gross Revenues	Charity & Bad Debts	UCC %	
	UMMC MIDTOWN CAMPUS	226,817,000	18,527,678	8.17	239,136,400	17,430,941	7.29	-5.9
	MEDSTAR UNION MEMORIAL HOSPITAL	426,343,800	18,071,382	4.24	434,442,400	13,519,707	3.11	-25.2
	MEDSTAR GOOD SAMARITAN	289,108,800	14,558,603	5.04	297,577,800	11,802,477	3.97	-18.9
	HOWARD COUNTY GENERAL HOSPITAL	297,946,200	9,809,000	3.29	303,036,500	8,747,000	2.89	-10.8
	MEDSTAR SOUTHERN MARYLAND HOSPITAL CEN	271,938,700	16,181,442	5.95	270,322,700	11,778,977	4.36	-27.2
	LEVINDALE	60,312,800	2,615,214	4.34	59,432,000	2,555,234	4.30	-2.3
	UM-REHABILITATION & ORTHOPAEDIC INSTIT	118,766,800	7,254,441	6.11	124,286,800	7,351,047	5.91	1.3
	DOCTORS COMMUNITY HOSPITAL	234,045,500	17,202,246	7.35	232,581,700	10,922,730	4.70	-36.5
	MEDSTAR MONTGOMERY MEDICAL CENTER	175,827,977	7,101,577	4.04	178,461,400	5,384,827	3.02	-24.2
	GERMANTOWN EMERGENCY CENTER	13,555,000	2,998,458	22.12	14,183,800	2,085,858	14.71	-30.4
	FORT WASHINGTON MEDICAL CENTER	48,291,192	4,215,392	8.73	48,727,769	4,621,427	9.48	9.6
	UM-BOWIE HEALTH CENTER	20,228,300	5,464,725	27.02	19,933,600	3,673,841	18.43	-32.8
	UM-QUEEN ANNE'S FREESTANDING EMERGENCY	6,243,200	715,309	11.46	6,432,800	704,335	10.95	-1.5
	BON SECOURS HOSPITAL	106,732,300	3,965,309	3.72	109,889,834	2,708,992	2.47	-31.7
	JOHNS HOPKINS HOSPITAL	2,282,683,400	47,821,500	2.09	2,352,718,900	61,819,012	2.63	29.3
	JOHNS HOPKINS BAYVIEW MEDICAL CENTER	643,455,400	32,847,000	5.10	645,219,500	26,502,000	4.11	-19.3
	UM-LAUREL REGIONAL HOSPITAL	106,117,500	12,313,260	11.60	100,491,800	10,539,259	10.49	-14.4
	HOLY CROSS HOSPITAL-GERMANTOWN	80,883,300	8,061,600	9.97	96,340,300	8,823,707	9.16	9.5

**CHANGE IN UNCOMPENSATED CARE (UCC) : EXHIBIT I-B**  
**REGULATED OPERATIONS**  
*Listed by Percentage of Uncompensated Care by Region*

		2016			2017			
Hospital Area	Hospital	Gross Revenues	Charity & Bad Debts	UCC %	Gross Revenues	Charity & Bad Debts	UCC %	% Change UCC Amount
	UM-PRINCE GEORGE'S HOSPITAL CENTER	285,682,600	27,058,517	9.47	293,522,700	25,535,102	8.70	-5.6
<i>METRO</i>		<i>13,499,546,969</i>	<i>626,713,512</i>	<i>4.64</i>	<i>13,823,379,181</i>	<i>581,609,383</i>	<i>4.21</i>	<i>-7.2</i>

		2016			2017			
Hospital Area	Hospital	Gross Revenues	Charity & Bad Debts	UCC %	Gross Revenues	Charity & Bad Debts	UCC %	% Change UCC Amount
R U R A L	CARROLL HOSPITAL CENTER	254,064,500	7,317,300	2.88	235,036,100	3,574,400	1.52	-51.2
	MERITUS MEDICAL CENTER	321,748,760	15,154,666	4.71	325,953,100	13,963,741	4.28	-7.9
	FREDERICK MEMORIAL HOSPITAL	363,795,700	14,836,477	4.08	346,113,400	15,287,371	4.42	3.0
	UM-CHARLES REGIONAL MEDICAL CENTER	148,692,700	8,669,229	5.83	148,862,300	7,878,109	5.29	-9.1
	UM-SHORE REGIONAL HEALTH AT EASTON	199,614,100	6,973,525	3.49	203,067,800	6,393,709	3.15	-8.3
	WESTERN MARYLAND REGIONAL MEDICAL CENT	325,608,000	15,900,100	4.88	329,028,900	15,940,900	4.84	0.3
	UM-SHORE REGIONAL HEALTH AT CHESTERTOW	60,065,200	2,989,497	4.98	59,206,500	2,956,643	4.99	-1.1
	UM-HARFORD MEMORIAL HOSPITAL	104,106,100	6,426,000	6.17	105,314,800	7,134,000	6.77	11.0
	MEDSTAR ST. MARY'S HOSPITAL	178,043,900	9,293,047	5.22	190,011,200	7,498,784	3.95	-19.3
	CALVERT HEALTH MEDICAL CENTER	146,698,600	4,272,000	2.91	149,192,000	6,190,300	4.15	44.9
	UNION HOSPITAL OF CECIL COUNTY	160,304,000	7,698,131	4.80	160,871,300	6,651,657	4.13	-13.6

**CHANGE IN UNCOMPENSATED CARE (UCC) : EXHIBIT I-B**  
**REGULATED OPERATIONS**  
*Listed by Percentage of Uncompensated Care by Region*

		2016			2017			
Hospital Area	Hospital	Gross Revenues	Charity & Bad Debts	UCC %	Gross Revenues	Charity & Bad Debts	UCC %	% Change UCC Amount
	GARRETT COUNTY MEMORIAL HOSPITAL	48,479,700	3,347,088	6.90	55,258,400	4,318,383	7.81	29.0
	UM-SHORE REGIONAL HEALTH AT DORCHESTER	51,452,800	2,500,687	4.86	49,851,200	2,554,401	5.12	2.1
	ATLANTIC GENERAL HOSPITAL	105,461,500	5,877,300	5.57	107,265,100	6,017,400	5.61	2.4
	MCCREADY MEMORIAL HOSPITAL	16,309,200	466,080	2.86	16,897,400	774,068	4.58	66.1
	PENINSULA REGIONAL MEDICAL CENTER	430,070,800	17,736,800	4.12	437,069,300	18,225,400	4.17	2.8
<i>R U R A L</i>		<i>2,914,515,560</i>	<i>129,457,927</i>	<i>4.44</i>	<i>2,918,998,800</i>	<i>125,359,266</i>	<i>4.29</i>	<i>-3.2</i>
		<i>16,414,062,529</i>	<i>756,171,438</i>	<i>4.61</i>	<i>16,742,377,981</i>	<i>706,968,649</i>	<i>4.22</i>	<i>-6.5</i>

**CHANGE IN TOTAL OPERATING PROFIT/LOSS : EXHIBIT II-A**  
**REGULATED & UNREGULATED OPERATIONS**  
*Listed by Alphabetical Order*

**EXHIBIT II-A. CHANGE IN TOTAL OPERATING PROFIT/LOSS, REGULATED AND UNREGULATED OPERATIONS**

Hospital	2016			2017			% Change Reg. Operating	% Change Total Operating
	Regulated Operating	Unregulated Operating	Total Operating	Regulated Operating	Unregulated Operating	Total Operating		
ANNE ARUNDEL MEDICAL CENTER	52,222,307	-26,733,963	25,488,344	41,118,933	-25,675,959	15,442,974	-21.26	-39.41
ATLANTIC GENERAL HOSPITAL	14,960,419	-12,800,074	2,160,346	13,774,863	-13,188,159	586,704	-7.92	-72.84
BON SECOURS HOSPITAL	13,549,646	-16,979,170	-3,429,524	16,704,617	-18,764,662	-2,060,045	23.28	39.93
CALVERT HEALTH MEDICAL CENTER	18,720,121	-10,959,061	7,761,059	13,403,646	-11,620,655	1,782,991	-28.40	-77.03
CARROLL HOSPITAL CENTER	20,996,996	-4,664,662	16,332,334	29,702,414	-4,699,662	25,002,752	41.46	53.09
DOCTORS COMMUNITY HOSPITAL	16,518,507	-11,199,116	5,319,391	15,061,591	-13,542,516	1,519,075	-8.82	-71.44
FORT WASHINGTON MEDICAL CENTER	564,782	-550,815	13,967	191,131	-366,223	-175,091	-66.16	-1353.61
FREDERICK MEMORIAL HOSPITAL	34,613,957	-15,907,940	18,706,017	42,213,568	-24,235,341	17,978,227	21.96	-3.89
GARRETT COUNTY MEMORIAL HOSPITAL	2,734,279	-2,802,488	-68,209	4,042,208	-3,281,175	761,033	47.83	1215.74
GERMANTOWN EMERGENCY CENTER	-1,136,696	-61,445	-1,198,141	-81,017	-20,113	-101,130	92.87	91.56
GREATER BALTIMORE MEDICAL CENTER	45,141,607	-26,532,465	18,609,142	48,874,270	-29,791,033	19,083,237	8.27	2.55
HOLY CROSS HOSPITAL	58,855,012	-23,933,345	34,921,667	50,852,356	-19,620,727	31,231,628	-13.60	-10.57
HOLY CROSS HOSPITAL-GERMANTOWN	-10,716,383	-9,099,352	-19,815,736	-6,683,191	-7,157,368	-13,840,559	37.64	30.15
HOWARD COUNTY GENERAL HOSPITAL	17,176,172	-7,654,570	9,521,602	13,401,745	-8,531,228	4,870,517	-21.97	-48.85
JOHNS HOPKINS BAYVIEW MEDICAL CENTER	12,162,463	-5,181,463	6,981,000	2,798,206	-8,431,206	-5,633,000	-76.99	-180.69
JOHNS HOPKINS HOSPITAL	26,921,908	-1,419,449	25,502,459	-32,264,835	29,054,883	-3,209,952	-219.85	-112.59
LEVINDALE	8,990,071	-4,606,704	4,383,367	8,072,215	-3,629,868	4,442,347	-10.21	1.35
MCCREADY MEMORIAL HOSPITAL	-1,419,392	646,215	-773,177	-1,198,714	481,338	-717,376	15.55	7.22
MEDSTAR FRANKLIN SQUARE	45,326,578	-34,717,818	10,608,760	51,753,875	-30,587,795	21,166,079	14.18	99.52

**CHANGE IN TOTAL OPERATING PROFIT/LOSS : EXHIBIT II-A**  
**REGULATED & UNREGULATED OPERATIONS**  
*Listed by Alphabetical Order*

Hospital	2016			2017			% Change Reg. Operating	% Change Total Operating
	Regulated Operating	Unregulated Operating	Total Operating	Regulated Operating	Unregulated Operating	Total Operating		
MEDSTAR GOOD SAMARITAN	35,723,964	-31,557,061	4,166,904	35,744,963	-26,618,122	9,126,840	0.06	119.03
MEDSTAR HARBOR HOSPITAL CENTER	26,909,765	-12,038,506	14,871,259	31,203,452	-12,885,324	18,318,128	15.96	23.18
MEDSTAR MONTGOMERY MEDICAL CENTER	18,166,147	-10,016,939	8,149,209	12,680,708	-11,498,922	1,181,786	-30.20	-85.50
MEDSTAR SOUTHERN MARYLAND HOSPITAL CEN	13,959,099	-20,416,703	-6,457,604	24,730,472	-20,124,477	4,605,995	77.16	171.33
MEDSTAR ST. MARY'S HOSPITAL	15,810,526	-7,823,621	7,986,905	12,194,026	-8,041,997	4,152,029	-22.87	-48.01
MEDSTAR UNION MEMORIAL HOSPITAL	44,444,733	-39,612,122	4,832,611	55,078,306	-44,260,875	10,817,431	23.93	123.84
MERCY MEDICAL CENTER	19,356,956	-9,849,369	9,507,587	28,035,925	-11,774,385	16,261,540	44.84	71.04
MERITUS MEDICAL CENTER	12,719,580	538,790	13,258,370	32,709,205	-8,521,516	24,187,689	157.16	82.43
NORTHWEST HOSPITAL CENTER	35,182,401	-21,271,014	13,911,387	36,710,315	-22,152,291	14,558,024	4.34	4.65
PENINSULA REGIONAL MEDICAL CENTER	38,429,325	-39,247,125	-817,800	20,072,433	-40,578,433	-20,506,000	-47.77	-2407.46
SHADY GROVE ADVENTIST HOSPITAL	39,572,732	-13,324,674	26,248,058	34,444,570	-13,602,291	20,842,279	-12.96	-20.59
SINAI HOSPITAL	74,544,243	-43,649,082	30,895,161	69,360,825	-33,970,757	35,390,068	-6.95	14.55
ST. AGNES HOSPITAL	52,409,602	-42,027,820	10,381,782	76,638,111	-45,584,893	31,053,217	46.23	199.11
SUBURBAN HOSPITAL	26,700,494	-9,771,932	16,928,562	23,003,900	-11,390,898	11,613,001	-13.84	-31.40
UM-BALTIMORE WASHINGTON MEDICAL CENTER	34,976,908	-4,568,941	30,407,967	36,928,779	-4,271,779	32,657,000	5.58	7.40
UM-BOWIE HEALTH CENTER	1,546,882	-205,952	1,340,930	-1,543,170	-126,919	-1,670,089	-199.76	-224.55
UM-CHARLES REGIONAL MEDICAL CENTER	18,012,966	-3,265,943	14,747,023	17,390,005	-3,800,961	13,589,044	-3.46	-7.85
UM-HARFORD MEMORIAL HOSPITAL	9,405,767	-1,894,809	7,510,958	9,100,100	-3,743,142	5,356,958	-3.25	-28.68
UM-LAUREL REGIONAL HOSPITAL	6,569,757	-10,635,648	-4,065,891	-21,658	-11,858,165	-11,879,823	-100.33	-192.18
UM-PRINCE GEORGE'S HOSPITAL CENTER	30,757,805	-33,825,058	-3,067,254	13,473,371	-46,032,306	-32,558,935	-56.20	-961.50

**CHANGE IN TOTAL OPERATING PROFIT/LOSS : EXHIBIT II-A**  
**REGULATED & UNREGULATED OPERATIONS**  
*Listed by Alphabetical Order*

Hospital	2016			2017			% Change Reg. Operating	% Change Total Operating
	Regulated Operating	Unregulated Operating	Total Operating	Regulated Operating	Unregulated Operating	Total Operating		
UM-QUEEN ANNE'S FREESTANDING EMERGENCY	-1,914,423	0	-1,914,423	-1,960,686	-24,700	-1,985,386	-2.42	-3.71
UM-REHABILITATION & ORTHOPAEDIC INSTIT	3,773,387	-490,867	3,282,521	4,262,383	-825,352	3,437,031	12.96	4.71
UM-SHOCK TRAUMA	18,116,037	1,157,963	19,274,000	42,090,494	4,750,506	46,841,000	132.34	143.03
UM-SHORE REGIONAL HEALTH AT CHESTERTOW	6,928,604	-1,978,704	4,949,900	7,163,216	-997,626	6,165,589	3.39	24.56
UM-SHORE REGIONAL HEALTH AT DORCHESTER	5,973,138	-1,071,086	4,902,052	1,784,904	-1,048,450	736,454	-70.12	-84.98
UM-SHORE REGIONAL HEALTH AT EASTON	25,878,671	-2,815,864	23,062,807	16,638,706	-3,207,379	13,431,327	-35.70	-41.76
UM-ST. JOSEPH MEDICAL CENTER	45,082,599	-18,755,699	26,326,900	46,572,834	-22,800,834	23,772,000	3.31	-9.70
UM-UPPER CHESAPEAKE MEDICAL CENTER	40,076,933	-10,730,960	29,345,972	26,887,108	-10,335,156	16,551,952	-32.91	-43.60
UMMC MIDTOWN CAMPUS	23,977,188	-22,254,688	1,722,500	31,587,664	-20,441,664	11,146,000	31.74	547.08
UNION HOSPITAL OF CECIL COUNTY	16,286,669	-13,168,900	3,117,769	17,485,243	-16,529,200	956,043	7.36	-69.34
UNIVERSITY OF MARYLAND MEDICAL CENTER	31,915,307	-11,550,307	20,365,000	30,367,608	-18,563,608	11,804,000	-4.85	-42.04
WASHINGTON ADVENTIST HOSPITAL	21,907,859	-12,258,685	9,649,174	23,818,906	-11,169,204	12,649,702	8.72	31.10
WESTERN MARYLAND REGIONAL MEDICAL CENT	36,063,679	-30,079,879	5,983,800	30,876,780	-23,719,680	7,157,100	-14.38	19.61
	<i>1,205,447,657</i>	<i>-693,618,892</i>	<i>511,828,765</i>	<i>1157247679</i>	<i>-699,358,273</i>	<i>457,889,406</i>	<i>-3.99</i>	<i>-10.54</i>

**CHANGE IN TOTAL OPERATING PROFIT/LOSS : EXHIBIT II-B**  
**REGULATED & UNREGULATED OPERATIONS**  
*Listed by Total Operating Profit/Loss*

**EXHIBIT II-B. CHANGE IN TOTAL OPERATING PROFIT/LOSS, REGULATED AND UNREGULATED OPERATIONS**

Hospital	2016			2017			% Change Reg. Operating	% Change Total Operating
	Regulated Operating	Unregulated Operating	Total Operating	Regulated Operating	Unregulated Operating	Total Operating		
UM-SHOCK TRAUMA	18,116,037	1,157,963	19,274,000	42,090,494	4,750,506	46,841,000	132.34	143.03
SINAI HOSPITAL	74,544,243	-43,649,082	30,895,161	69,360,825	-33,970,757	35,390,068	-6.95	14.55
UM-BALTIMORE WASHINGTON MEDICAL CENTER	34,976,908	-4,568,941	30,407,967	36,928,779	-4,271,779	32,657,000	5.58	7.40
HOLY CROSS HOSPITAL	58,855,012	-23,933,345	34,921,667	50,852,356	-19,620,727	31,231,628	-13.60	-10.57
ST. AGNES HOSPITAL	52,409,602	-42,027,820	10,381,782	76,638,111	-45,584,893	31,053,217	46.23	199.11
CARROLL HOSPITAL CENTER	20,996,996	-4,664,662	16,332,334	29,702,414	-4,699,662	25,002,752	41.46	53.09
MERITUS MEDICAL CENTER	12,719,580	538,790	13,258,370	32,709,205	-8,521,516	24,187,689	157.16	82.43
UM-ST. JOSEPH MEDICAL CENTER	45,082,599	-18,755,699	26,326,900	46,572,834	-22,800,834	23,772,000	3.31	-9.70
MEDSTAR FRANKLIN SQUARE	45,326,578	-34,717,818	10,608,760	51,753,875	-30,587,795	21,166,079	14.18	99.52
SHADY GROVE ADVENTIST HOSPITAL	39,572,732	-13,324,674	26,248,058	34,444,570	-13,602,291	20,842,279	-12.96	-20.59
GREATER BALTIMORE MEDICAL CENTER	45,141,607	-26,532,465	18,609,142	48,874,270	-29,791,033	19,083,237	8.27	2.55
MEDSTAR HARBOR HOSPITAL CENTER	26,909,765	-12,038,506	14,871,259	31,203,452	-12,885,324	18,318,128	15.96	23.18
FREDERICK MEMORIAL HOSPITAL	34,613,957	-15,907,940	18,706,017	42,213,568	-24,235,341	17,978,227	21.96	-3.89
UM-UPPER CHESAPEAKE MEDICAL CENTER	40,076,933	-10,730,960	29,345,972	26,887,108	-10,335,156	16,551,952	-32.91	-43.60
MERCY MEDICAL CENTER	19,356,956	-9,849,369	9,507,587	28,035,925	-11,774,385	16,261,540	44.84	71.04
ANNE ARUNDEL MEDICAL CENTER	52,222,307	-26,733,963	25,488,344	41,118,933	-25,675,959	15,442,974	-21.26	-39.41
NORTHWEST HOSPITAL CENTER	35,182,401	-21,271,014	13,911,387	36,710,315	-22,152,291	14,558,024	4.34	4.65
UM-CHARLES REGIONAL MEDICAL CENTER	18,012,966	-3,265,943	14,747,023	17,390,005	-3,800,961	13,589,044	-3.46	-7.85

**CHANGE IN TOTAL OPERATING PROFIT/LOSS : EXHIBIT II-B**  
**REGULATED & UNREGULATED OPERATIONS**  
*Listed by Total Operating Profit/Loss*

Hospital	2016			2017			% Change Reg. Operating	% Change Total Operating
	Regulated Operating	Unregulated Operating	Total Operating	Regulated Operating	Unregulated Operating	Total Operating		
UM-SHORE REGIONAL HEALTH AT EASTON	25,878,671	-2,815,864	23,062,807	16,638,706	-3,207,379	13,431,327	-35.70	-41.76
WASHINGTON ADVENTIST HOSPITAL	21,907,859	-12,258,685	9,649,174	23,818,906	-11,169,204	12,649,702	8.72	31.10
UNIVERSITY OF MARYLAND MEDICAL CENTER	31,915,307	-11,550,307	20,365,000	30,367,608	-18,563,608	11,804,000	-4.85	-42.04
SUBURBAN HOSPITAL	26,700,494	-9,771,932	16,928,562	23,003,900	-11,390,898	11,613,001	-13.84	-31.40
UMMC MIDTOWN CAMPUS	23,977,188	-22,254,688	1,722,500	31,587,664	-20,441,664	11,146,000	31.74	547.08
MEDSTAR UNION MEMORIAL HOSPITAL	44,444,733	-39,612,122	4,832,611	55,078,306	-44,260,875	10,817,431	23.93	123.84
MEDSTAR GOOD SAMARITAN	35,723,964	-31,557,061	4,166,904	35,744,963	-26,618,122	9,126,840	0.06	119.03
WESTERN MARYLAND REGIONAL MEDICAL CENT	36,063,679	-30,079,879	5,983,800	30,876,780	-23,719,680	7,157,100	-14.38	19.61
UM-SHORE REGIONAL HEALTH AT CHESTERTOW	6,928,604	-1,978,704	4,949,900	7,163,216	-997,626	6,165,589	3.39	24.56
UM-HARFORD MEMORIAL HOSPITAL	9,405,767	-1,894,809	7,510,958	9,100,100	-3,743,142	5,356,958	-3.25	-28.68
HOWARD COUNTY GENERAL HOSPITAL	17,176,172	-7,654,570	9,521,602	13,401,745	-8,531,228	4,870,517	-21.97	-48.85
MEDSTAR SOUTHERN MARYLAND HOSPITAL CEN	13,959,099	-20,416,703	-6,457,604	24,730,472	-20,124,477	4,605,995	77.16	171.33
LEVINDALE	8,990,071	-4,606,704	4,383,367	8,072,215	-3,629,868	4,442,347	-10.21	1.35
MEDSTAR ST. MARY'S HOSPITAL	15,810,526	-7,823,621	7,986,905	12,194,026	-8,041,997	4,152,029	-22.87	-48.01
UM-REHABILITATION & ORTHOPAEDIC INSTIT	3,773,387	-490,867	3,282,521	4,262,383	-825,352	3,437,031	12.96	4.71
CALVERT HEALTH MEDICAL CENTER	18,720,121	-10,959,061	7,761,059	13,403,646	-11,620,655	1,782,991	-28.40	-77.03
DOCTORS COMMUNITY HOSPITAL	16,518,507	-11,199,116	5,319,391	15,061,591	-13,542,516	1,519,075	-8.82	-71.44
MEDSTAR MONTGOMERY MEDICAL CENTER	18,166,147	-10,016,939	8,149,209	12,680,708	-11,498,922	1,181,786	-30.20	-85.50
UNION HOSPITAL OF CECIL COUNTY	16,286,669	-13,168,900	3,117,769	17,485,243	-16,529,200	956,043	7.36	-69.34
GARRETT COUNTY MEMORIAL HOSPITAL	2,734,279	-2,802,488	-68,209	4,042,208	-3,281,175	761,033	47.83	1215.74

**CHANGE IN TOTAL OPERATING PROFIT/LOSS : EXHIBIT II-B**  
**REGULATED & UNREGULATED OPERATIONS**  
*Listed by Total Operating Profit/Loss*

Hospital	2016			2017			% Change Reg. Operating	% Change Total Operating
	Regulated Operating	Unregulated Operating	Total Operating	Regulated Operating	Unregulated Operating	Total Operating		
UM-SHORE REGIONAL HEALTH AT DORCHESTER	5,973,138	-1,071,086	4,902,052	1,784,904	-1,048,450	736,454	-70.12	-84.98
ATLANTIC GENERAL HOSPITAL	14,960,419	-12,800,074	2,160,346	13,774,863	-13,188,159	586,704	-7.92	-72.84
GERMANTOWN EMERGENCY CENTER	-1,136,696	-61,445	-1,198,141	-81,017	-20,113	-101,130	92.87	91.56
FORT WASHINGTON MEDICAL CENTER	564,782	-550,815	13,967	191,131	-366,223	-175,091	-66.16	-1353.61
MCCREADY MEMORIAL HOSPITAL	-1,419,392	646,215	-773,177	-1,198,714	481,338	-717,376	15.55	7.22
UM-BOWIE HEALTH CENTER	1,546,882	-205,952	1,340,930	-1,543,170	-126,919	-1,670,089	-199.76	-224.55
UM-QUEEN ANNE'S FREESTANDING EMERGENCY	-1,914,423	0	-1,914,423	-1,960,686	-24,700	-1,985,386	-2.42	-3.71
BON SECOURS HOSPITAL	13,549,646	-16,979,170	-3,429,524	16,704,617	-18,764,662	-2,060,045	23.28	39.93
JOHNS HOPKINS HOSPITAL	26,921,908	-1,419,449	25,502,459	-32,264,835	29,054,883	-3,209,952	-219.85	-112.59
JOHNS HOPKINS BAYVIEW MEDICAL CENTER	12,162,463	-5,181,463	6,981,000	2,798,206	-8,431,206	-5,633,000	-76.99	-180.69
UM-LAUREL REGIONAL HOSPITAL	6,569,757	-10,635,648	-4,065,891	-21,658	-11,858,165	-11,879,823	-100.33	-192.18
HOLY CROSS HOSPITAL-GERMANTOWN	-10,716,383	-9,099,352	-19,815,736	-6,683,191	-7,157,368	-13,840,559	37.64	30.15
PENINSULA REGIONAL MEDICAL CENTER	38,429,325	-39,247,125	-817,800	20,072,433	-40,578,433	-20,506,000	-47.77	-2407.46
UM-PRINCE GEORGE'S HOSPITAL CENTER	30,757,805	-33,825,058	-3,067,254	13,473,371	-46,032,306	-32,558,935	-56.20	-961.50
	1,205,447,657	-693,618,892	511,828,765	1157247679	-699,358,273	457,889,406	-3.99	-10.54

**TOTAL EXCESS PROFIT/LOSS : EXHIBIT III-A**  
**Listed by Alphabetical Order**

**EXHIBIT III-A. TOTAL EXCESS PROFIT/LOSS**

Hospital	2016 Excess/Profit Loss	2017 Excess/Profit Loss	% Change in Excess
ALL ACUTE HOSPITALS	361,792,660	1,009,920,359	179.14
ANNE ARUNDEL MEDICAL CENTER	-12,410,456	79,451,967	740.20
ATLANTIC GENERAL HOSPITAL	2,423,915	3,193,344	31.74
BON SECOURS HOSPITAL	-3,177,386	-2,411,115	24.12
CALVERT HEALTH MEDICAL CENTER	8,763,974	3,946,991	-54.96
CARROLL HOSPITAL CENTER	16,640,634	39,726,752	138.73
DOCTORS COMMUNITY HOSPITAL	1,397,774	-9,335,418	-767.88
FORT WASHINGTON MEDICAL CENTER	14,629	-1,027,286	-7122.26
FREDERICK MEMORIAL HOSPITAL	12,241,017	31,062,227	153.76
GARRETT COUNTY MEMORIAL HOSPITAL	266,348	1,812,604	580.54
GERMANTOWN EMERGENCY CENTER	-1,616,159	-133,477	91.74
GREATER BALTIMORE MEDICAL CENTER	13,662,336	31,834,086	133.01
HOLY CROSS HOSPITAL	28,838,267	45,230,600	56.84
HOLY CROSS HOSPITAL-GERMANTOWN	-20,514,095	-5,118,467	75.05
HOWARD COUNTY GENERAL HOSPITAL	4,610,200	24,778,500	437.47
JOHNS HOPKINS BAYVIEW MEDICAL CENTER	9,114,900	3,276,000	-64.06
JOHNS HOPKINS HOSPITAL	62,300,768	118,547,952	90.28
LEVINDALE	3,926,188	6,856,438	74.63
MCCREADY MEMORIAL HOSPITAL	-699,147	-631,681	9.65
MEDSTAR FRANKLIN SQUARE	10,758,078	21,627,501	101.03

**TOTAL EXCESS PROFIT/LOSS : EXHIBIT III-A**  
**Listed by Alphabetical Order**

Hospital	2016 Excess/Profit Loss	2017 Excess/Profit Loss	% Change in Excess
MEDSTAR GOOD SAMARITAN	6,154,704	11,044,746	79.45
MEDSTAR HARBOR HOSPITAL CENTER	14,195,125	18,852,067	32.81
MEDSTAR MONTGOMERY MEDICAL CENTER	8,150,360	2,277,511	-72.06
MEDSTAR SOUTHERN MARYLAND HOSPITAL CENTER	-6,456,935	4,663,640	172.23
MEDSTAR ST. MARY'S HOSPITAL	7,987,366	4,364,894	-45.35
MEDSTAR UNION MEMORIAL HOSPITAL	4,215,211	17,108,271	305.87
MERCY MEDICAL CENTER	7,945,460	40,081,012	404.45
MERITUS MEDICAL CENTER	-20,927,920	38,261,089	282.82
NORTHWEST HOSPITAL CENTER	9,135,910	27,676,796	202.95
PENINSULA REGIONAL MEDICAL CENTER	6,837,000	-5,688,000	-183.19
SHADY GROVE ADVENTIST HOSPITAL	25,279,622	21,833,581	-13.63
SINAI HOSPITAL	26,647,161	57,180,068	114.58
ST. AGNES HOSPITAL	3,177,083	38,529,217	1112.72
SUBURBAN HOSPITAL	10,231,562	35,570,001	247.65
UM-BALTIMORE WASHINGTON MEDICAL CENTER	24,916,967	44,328,000	77.90
UM-BOWIE HEALTH CENTER	1,340,930	-1,656,538	-223.54
UM-CHARLES REGIONAL MEDICAL CENTER	13,560,023	16,373,044	20.74
UM-HARFORD MEMORIAL HOSPITAL	8,000,958	13,498,958	68.72
UM-LAUREL REGIONAL HOSPITAL	-1,232,453	-5,522,040	-348.05
UM-PRINCE GEORGE'S HOSPITAL CENTER	4,642,564	-13,112,956	-382.45
UM-QUEEN ANNE'S FREESTANDING EMERGENCY	-1,958,423	-2,092,589	-6.85
UM-REHABILITATION & ORTHOPAEDIC INSTITUTE	2,225,521	6,787,031	204.96

**TOTAL EXCESS PROFIT/LOSS : EXHIBIT III-A**  
**Listed by Alphabetical Order**

Hospital	2016 Excess/Profit Loss	2017 Excess/Profit Loss	% Change in Excess
UM-SHOCK TRAUMA	20,774,000	46,841,000	125.48
UM-SHORE REGIONAL HEALTH AT CHESTERTOWN	4,546,900	7,849,589	72.64
UM-SHORE REGIONAL HEALTH AT DORCHESTER	4,579,237	-14,546	-100.32
UM-SHORE REGIONAL HEALTH AT EASTON	19,341,807	21,764,327	12.52
UM-ST. JOSEPH MEDICAL CENTER	22,824,900	20,566,000	-9.90
UM-UPPER CHESAPEAKE MEDICAL CENTER	30,135,972	24,210,952	-19.66
UMMC MIDTOWN CAMPUS	1,178,500	10,684,000	806.58
UNION HOSPITAL OF CECIL COUNTY	2,859,969	5,978,843	109.05
UNIVERSITY OF MARYLAND MEDICAL CENTER	-51,452,000	76,260,000	248.22
WASHINGTON ADVENTIST HOSPITAL	8,433,093	12,283,273	45.66
WESTERN MARYLAND REGIONAL MEDICAL CENTER	7,960,700	20,451,600	156.91

**TOTAL EXCESS PROFIT/LOSS : EXHIBIT III-B**  
*Listed by Excess Profit/Loss*

**EXHIBIT III-B. TOTAL EXCESS PROFIT/LOSS**

Hospital	2016 Excess/Profit Loss	2017 Excess/Profit Loss	% Change in Excess
ALL ACUTE HOSPITALS	361,792,660	1,009,920,359	179.14
JOHNS HOPKINS HOSPITAL	62,300,768	118,547,952	90.28
ANNE ARUNDEL MEDICAL CENTER	-12,410,456	79,451,967	740.20
UNIVERSITY OF MARYLAND MEDICAL CENTER	-51,452,000	76,260,000	248.22
SINAI HOSPITAL	26,647,161	57,180,068	114.58
UM-SHOCK TRAUMA	20,774,000	46,841,000	125.48
HOLY CROSS HOSPITAL	28,838,267	45,230,600	56.84
UM-BALTIMORE WASHINGTON MEDICAL CENTER	24,916,967	44,328,000	77.90
MERCY MEDICAL CENTER	7,945,460	40,081,012	404.45
CARROLL HOSPITAL CENTER	16,640,634	39,726,752	138.73
ST. AGNES HOSPITAL	3,177,083	38,529,217	1112.72
MERITUS MEDICAL CENTER	-20,927,920	38,261,089	282.82
SUBURBAN HOSPITAL	10,231,562	35,570,001	247.65
GREATER BALTIMORE MEDICAL CENTER	13,662,336	31,834,086	133.01
FREDERICK MEMORIAL HOSPITAL	12,241,017	31,062,227	153.76
NORTHWEST HOSPITAL CENTER	9,135,910	27,676,796	202.95
HOWARD COUNTY GENERAL HOSPITAL	4,610,200	24,778,500	437.47
UM-UPPER CHESAPEAKE MEDICAL CENTER	30,135,972	24,210,952	-19.66
SHADY GROVE ADVENTIST HOSPITAL	25,279,622	21,833,581	-13.63
UM-SHORE REGIONAL HEALTH AT EASTON	19,341,807	21,764,327	12.52

**TOTAL EXCESS PROFIT/LOSS : EXHIBIT III-B**  
**Listed by Excess Profit/Loss**

Hospital	2016 Excess/Profit Loss	2017 Excess/Profit Loss	% Change in Excess
MEDSTAR FRANKLIN SQUARE	10,758,078	21,627,501	101.03
UM-ST. JOSEPH MEDICAL CENTER	22,824,900	20,566,000	-9.90
WESTERN MARYLAND REGIONAL MEDICAL CENT	7,960,700	20,451,600	156.91
MEDSTAR HARBOR HOSPITAL CENTER	14,195,125	18,852,067	32.81
MEDSTAR UNION MEMORIAL HOSPITAL	4,215,211	17,108,271	305.87
UM-CHARLES REGIONAL MEDICAL CENTER	13,560,023	16,373,044	20.74
UM-HARFORD MEMORIAL HOSPITAL	8,000,958	13,498,958	68.72
WASHINGTON ADVENTIST HOSPITAL	8,433,093	12,283,273	45.66
MEDSTAR GOOD SAMARITAN	6,154,704	11,044,746	79.45
UMMC MIDTOWN CAMPUS	1,178,500	10,684,000	806.58
UM-SHORE REGIONAL HEALTH AT CHESTERTOWN	4,546,900	7,849,589	72.64
LEVINDALE	3,926,188	6,856,438	74.63
UM-REHABILITATION & ORTHOPAEDIC INSTITUTE	2,225,521	6,787,031	204.96
UNION HOSPITAL OF CECIL COUNTY	2,859,969	5,978,843	109.05
MEDSTAR SOUTHERN MARYLAND HOSPITAL CENTER	-6,456,935	4,663,640	172.23
MEDSTAR ST. MARY'S HOSPITAL	7,987,366	4,364,894	-45.35
CALVERT HEALTH MEDICAL CENTER	8,763,974	3,946,991	-54.96
JOHNS HOPKINS BAYVIEW MEDICAL CENTER	9,114,900	3,276,000	-64.06
ATLANTIC GENERAL HOSPITAL	2,423,915	3,193,344	31.74
MEDSTAR MONTGOMERY MEDICAL CENTER	8,150,360	2,277,511	-72.06
GARRETT COUNTY MEMORIAL HOSPITAL	266,348	1,812,604	580.54
UM-SHORE REGIONAL HEALTH AT DORCHESTER	4,579,237	-14,546	-100.32

**TOTAL EXCESS PROFIT/LOSS : EXHIBIT III-B**  
**Listed by Excess Profit/Loss**

Hospital	2016 Excess/Profit Loss	2017 Excess/Profit Loss	% Change in Excess
GERMANTOWN EMERGENCY CENTER	-1,616,159	-133,477	91.74
MCCREADY MEMORIAL HOSPITAL	-699,147	-631,681	9.65
FORT WASHINGTON MEDICAL CENTER	14,629	-1,027,286	-7122.26
UM-BOWIE HEALTH CENTER	1,340,930	-1,656,538	-223.54
UM-QUEEN ANNE'S FREESTANDING EMERGENCY	-1,958,423	-2,092,589	-6.85
BON SECOURS HOSPITAL	-3,177,386	-2,411,115	24.12
HOLY CROSS HOSPITAL-GERMANTOWN	-20,514,095	-5,118,467	75.05
UM-LAUREL REGIONAL HOSPITAL	-1,232,453	-5,522,040	-348.05
PENINSULA REGIONAL MEDICAL CENTER	6,837,000	-5,688,000	-183.19
DOCTORS COMMUNITY HOSPITAL	1,397,774	-9,335,418	-767.88
UM-PRINCE GEORGE'S HOSPITAL CENTER	4,642,564	-13,112,956	-382.45