

Disclosure of Hospital Financial and Statistical Data: Fiscal Year 2014

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Executive Summary

The Maryland Health Services Cost Review Commission (HSCRC) has completed the annual hospital financial disclosure report for fiscal year (FY) 2014.

FY 2014 was a year of significant change for Maryland's hospital industry. Under the terms of a long-standing agreement with the federal government, Maryland sought to constrain the growth in the charge per case for Medicare inpatient hospital stays. Effective January 1, 2014, the State entered into a new agreement with the federal Centers for Medicare and Medicaid Services (CMS). Under the new All-Payer Model, the State's focus shifted from controlling the charge per case for Medicare inpatient hospital stays to controlling per capita hospital revenue growth (combined inpatient and outpatient hospital costs) for all payers. The new Model will assess whether Maryland's all-payer system for hospital payments is a successful model for achieving the three-part aim of:

- Lower costs
- Better patient experience
- Improved health

Since FY 2014 straddles the January 2014 implementation date for the new waiver, this report focuses on performance on the new Model's financial and quality metrics, as well as traditional measures of hospital financial health.

This new report shows that for Maryland acute hospitals in FY 2014:

- 1) Gross all-payer per capita hospital revenues from services provided to Maryland residents grew 1.60 percent, slower than the per capita growth in the Maryland economy of about 2 percent in FY 2014.
- 2) Medicare fee-for-service hospital charges per Maryland Medicare beneficiary dropped 0.86 percent. Under the new waiver agreement with the federal government, Maryland must generate savings for Medicare by holding the growth in Medicare fee-for-service hospital payments below the national growth rate

during the five-year period of the waiver (calendar year [CY] 2014 through CY 2018). National data are not available for FY 2014, but CY 2014 data indicate that Maryland costs grew about two percentage points slower than the nation.

- 3) Profits on regulated activities increased in FY 2014, from \$677 million (or 5.3 percent of regulated net operating revenue) in FY 2013 to \$950 million (or 7.4 percent of regulated net operating revenue).
- 4) Profits on operations (which include profits and losses from regulated and *unregulated* day-to-day activities) increased from \$164 million (or 1.2 percent of total net operating revenue) in FY 2013 to \$424 million in FY 2014 (or 3.0 percent of total net operating revenue).
- 5) Total excess profits (which include profits and losses from regulated and unregulated operating and non-operating activities) increased substantially from \$549 million in FY 2013 (or 3.8 percent of the total revenue) to \$901 million in FY 2014 (or 6.1 percent of the total revenue).
- 6) Total regulated net patient revenue rose slightly from \$12.5 billion in FY 2013 to \$12.7 billion in FY 2014, an increase of 1.8 percent. If two hospitals that reported only 6 months of data in FY 2014 due to the conversion from a December 31 fiscal year end to a June 30 fiscal year end are removed from the calculation, then regulated net patient revenue grew from \$12.2 billion in FY 2013 to \$12.5 billion in FY 2014, an increase of 3.0 percent.
- 7) In 2014, Maryland hospitals incurred \$1.0 billion in uncompensated care, approximately seven cents of uncompensated care cost for every dollar of gross patient revenue;.
- 8) Gross regulated revenue associated with potentially preventable complications (PPCs) occurring during a hospital admission declined from \$391 million in FY 2013 to \$292 million in FY 2014, a decrease of 25 percent. The gross regulated revenues from readmissions fell from \$1.306 billion in FY 2013 to \$1.285 billion in FY 2014. This decline in revenue reflects improvement in the quality of care

delivered in Maryland hospitals, where readmissions rates declined faster than the national levels for Medicare.

The HSCRC, the country's pioneer hospital rate review agency, was established by the Maryland General Assembly in 1971 to regulate rates for all those who purchase hospital care. It is an independent Commission functioning within the Maryland Department of Health and Mental Hygiene. It consists of seven members who are appointed by the Governor. The HSCRC's rate review authority includes assuring the public that: (a) a hospital's total costs are reasonable; (b) a hospital's aggregate rates are reasonably related to its aggregate costs; and (c) rates are set equitably among all purchasers of care without undue discrimination or preference.

Introduction

Effective January 1, 2014, Maryland entered into a new hospital All-Payer Model with the Centers for Medicare and Medicaid Services (CMS). Under the new Model, the State's focus shifted from controlling the charge per case for a hospital stay to controlling the per capita total hospital cost growth. The new Model will assess whether Maryland's all-payer system for hospital payments, which is now accountable for the total hospital cost of care on a per capita basis, is a successful model for achieving the three-part aim of:

- Lower costs
- Better patient experience
- Improved health

To facilitate these goals, every acute care hospital in Maryland agreed to a global budget. Global budgets remove the incentives for hospitals to grow volumes and instead focus hospitals on reducing potentially avoidable utilization (PAU), improving population health, and improving outcomes for patients. Maryland's performance under the waiver is measured by:

- The growth in gross per capita all-payer hospital revenues since calendar year (CY) 2013. Maryland has committed to holding the average annual growth rate over the five-year life of the Model to 3.58 percent.
- Generating savings for Medicare by holding the growth in Maryland Medicare fee-for-service hospital payments per beneficiary below the national Medicare per beneficiary fee-for-service growth rate. Maryland has committed to saving Medicare \$330 million over five years by beating the national per capita hospital growth rate.
- Reducing potentially preventable complications (PPCs) by an aggregate of 30 percent over the five-year life of the Model.
- Reducing Maryland's Medicare readmission rate to the national average by the final year of the five-year Model.

Since fiscal year (FY) 2014 straddles the January 2014 implementation date for the new waiver, this report focuses on performance on the new Model's financial and quality metrics, as well as traditional measures of hospital financial health. FY 2014 also marks a transition year for two hospitals (University of Maryland Upper Chesapeake and University of Maryland Harford Memorial) that changed from a December 31 fiscal year end to a June 30 fiscal year end. This transition results in those hospitals reporting 12 months of data for FY 2013 and 6 months for FY 2014. Unless noted in the text, all summary data referenced in the text include the FY 2013 and FY 2014 audited data submitted by these two hospitals. Statewide summary data are presented with and without the two hospitals in the tables on pages 1 and 1a of the data section of this report.

In contrast to prior disclosure reports, this report includes hospital level data on revenues associated with readmissions and other forms of potentially avoidable utilization (PAU). Readmission and PAU charges provides a financial indicator of opportunity for improvements in selected areas if we successfully transform health care for the benefit of the consumers. Reducing charges for PAU and readmissions will also free hospital resources for additional investments in health care transformation.

Despite implementing the new waiver agreement halfway into FY 2014, Maryland's performance on many of the new waiver metrics was favorable:

- All-payer per capita hospital revenues grew 1.60 percent, which is below both the per capita growth of the Maryland economy in both CY 2013 and CY 2014 and well below the 3.58 percent annual growth gap contained in the waiver agreement.
- Medicare fee-for-service hospital charges per Maryland Medicare beneficiary dropped 0.86 percent. National data are not available for FY 2014, but CY 2014 data indicate that Maryland costs grew about two percentage points slower than the nation.
- Gross regulated revenue associated with PPCs occurring during a hospital admission declined from \$391 million in FY 2013 to \$292 million in FY 2014, a decrease of 25 percent. This decline reflects improvement in the quality of care delivered in Maryland

hospitals. Gross regulated revenues from readmissions also dropped, falling from \$1.306 billion in FY 2013 to \$1.285 billion in FY 2014.

- Spending on PAU also dropped, falling from \$2.253 billion in FY 2013 to \$2.184 billion in FY 2014, a decrease of 3 percent.

Data on the collective financial performance of Maryland hospitals are summarized below.

- Gross regulated revenue growth. Gross patient revenue on regulated services increased 1.7 percent from \$15.3 billion in FY 2013 to \$15.5 billion in FY 2014.
- Net regulated patient revenue. Total regulated net patient revenue rose slightly from \$12.5 billion in FY 2013 to \$12.7 billion in FY 2014, an increase of 1.8 percent.
- Profits on regulated activities. Profits on regulated activities increased in FY 2014, from \$677 million (5.3 percent of regulated net operating revenue) in FY 2013 to \$950 million (7.4 percent of regulated net operating revenue).
- Profits on operations. Profits on operations (which include profits and losses from regulated and unregulated day-to-day activities) increased from \$164 million (or 1.2 percent of total net operating revenue) in FY 2013 to \$424 million in FY 2014 (or 3.0 percent of total net operating revenue).
- Total excess profit. Total excess profits (which include profits and losses from regulated and unregulated operating and non-operating activities) increased substantially from \$549 million in FY 2013 (or 3.8 percent of the total revenue) to \$901 million in FY 2014 (or 6.1 percent of the total revenue).

In Maryland alone, uncompensated care is financed by all payers, including Medicare and Medicaid, as the payment system builds the predicted cost of uncompensated care into the rates, and all payers pay the same rates for hospital care. Because the rates cover predicted uncompensated care amounts, hospitals have no reason to discourage patients who are likely to be without insurance. Thus, Maryland continues to be the only State in the nation that assures its citizens that they can receive care at any hospital, regardless of their ability to pay. As a result,

there are no charity hospitals in Maryland; patients who are unable to pay are not transferred into hospitals of last resort. Because the actual uncompensated care is not reimbursed by the system, hospitals have incentives to pursue compensation from patients who generate uncompensated care expenses.

Additionally, the mark-up in Maryland hospitals—the difference between hospital costs and what hospitals ultimately charge patients—remained the lowest in the nation. The average mark up for hospitals nationally is more than 4.5 times that of Maryland Hospitals, according to the most recent data from the American Hospital Association (AHA). In the absence of rate setting, non-Maryland hospitals must artificially mark up their charges in order to cover shortfalls due to uncompensated care, discounts to large health plans and low payments from Medicare and Medicaid.

Contents of Report

Under its mandate to publicly disclose information about the financial operations of all hospitals, the Maryland Health Services Cost Review Commission (HSCRC) has prepared comparative financial information from the respective hospitals.

Gross Patient Revenue, Net Patient Revenue, Other Operating Revenue, Net Operating Revenue, Percentage of Uncollectible Accounts, Total Operating Costs, Operating Profit/Loss, Non-Operating Revenue and Expense, and Excess Profit/Loss, as itemized in this report, were derived from the Annual Report of Revenue, Expenses, and Volumes (Annual Report) submitted to the HSCRC. The Annual Report is reconciled with the audited financial statements of the respective institutions.

This year's Disclosure Statement also includes the following three Exhibits:

- Exhibit I - Change in Uncompensated Care (Regulated Operations)
- Exhibit II - Change in Total Operating Profit/Loss (Regulated and Unregulated Operations)
- Exhibit III – Total Excess Profit/Loss (Operating and Non-Operating Activities)

The following explanations are submitted in order to facilitate the reader's understanding of this report:

Gross Patient Revenue refers to all regulated and unregulated patient care revenue and should be accounted for at established rates, regardless of whether the hospital expects to collect the full amount. Such revenues should also be reported on an accrual basis in the period during which the service is provided; other accounting methods, such as the discharge method, are not acceptable. For historical consistency, uncollectible accounts (bad debts) and charity care are included in gross patient revenue.

Net Patient Revenue means all regulated and unregulated patient care revenue realized by the hospital. Net patient revenue is arrived at by reducing gross patient revenue by contractual allowances, charity care, bad debts, and payer denials. Such revenues should be reported on an accrual basis in the period in which the service is provided.

Other Operating Revenue includes regulated and unregulated revenue associated with normal day-to-day operations from services other than health care provided to patients. These include sales and services to non-patients and revenue from miscellaneous sources, such as rental of hospital space, sale of cafeteria meals, gift shop sales, research, and Part B physician services. Such revenue is common in the regular operations of a hospital but should be accounted for separately from regulated patient revenue.

Net Operating Revenue is the total of net patient revenue and other operating revenue.

Uncompensated Care is composed of charity and bad debts. This is the percentage difference between billings at established rates and the amount collected from charity patients and patients who pay less than their total bill, if at all. For historical consistency, uncollectible accounts are treated as a reduction in revenue.

Total Operating Expenses equal the costs of HSCRC regulated and unregulated inpatient and outpatient care, plus costs associated with Other Operating Revenue. Operating expenses are presented in this report in accordance with generally accepted accounting principles with the

exception of bad debts. For historical consistency, bad debts are treated as a reduction in gross patient revenue.

Operating Profit/Loss is the profit or loss from ordinary, normal recurring regulated and unregulated operations of the entity during the period. Operating Profit/Loss also includes restricted donations for specific operating purposes if such funds were expended for the purpose intended by the donor during the fiscal year being reported upon.

Non-Operating Profit/Loss includes investment income, extraordinary gains, and other non-operating gains and losses.

Excess Profit/Loss represents the bottom line figure from the Audited Financial Statement of the institution. It is the total of the Operating Profit/Loss and Non-Operating Profit/Loss. (Provisions for income tax are excluded from the calculation of profit or loss for proprietary hospitals.)

Potentially Avoidable Utilization (PAU) is the general classification of hospital care that is unplanned and can be prevented through improved care, care coordination, effective community based care, or care cost increases that result from a PPC occurring in a hospital. The HSCRC intends to continue to refine the measurement of PAU. Currently, the following measures are included as PAU cost measures:

- 30-day, all-cause, all-hospital inpatient readmissions, excluding planned readmissions, based on similar specifications for Maryland Readmission Reduction Incentive Program but applied to all inpatient discharges and observation stays greater than 23 hours.
- Prevention quality indicators (PQI) as defined by the Agency for Healthcare Research and Quality (AHRQ) applied to all inpatient discharges and observation stays greater than 23 hours. The PQIs included are the 12 acute and chronic PQIs included in the PQI-90 Composite measure and PQI 02 (Perforated Appendix). It does not include PQI 09 (low birth weight).

- 65 PPCs calculated under the Maryland Hospital Acquired Conditions Program and estimated average cost of PPCs.

Readmissions refer to the methodology for the readmission incentive program that measures performance using the 30-day all-payer all-hospital (both intra- and inter-hospital) readmission rate with adjustments for patient severity (based on discharge APR-DRG Severity of Illness) and planned admissions.

Potentially Preventable Complications (PPCs) consist of a list of 65 measures developed by 3M. PPCs are defined as harmful events (e.g., an accidental laceration during a procedure) or negative outcomes (e.g., hospital-acquired pneumonia) that may result from the process of care and treatment rather than from a natural progression of underlying disease. The conditions are excluded if present on admission (POA) indicators show that the patient arrived at the hospital with the condition. Hospital payment is linked to hospital performance by comparing the observed number of PPCs to the expected number of PPCs.

Financial information contained in this report provides only an overview of the total financial status of the institutions. Additional information concerning the hospitals, in the form of Audited Financial Statements and reports filed pursuant to the regulations of the HSCRC, is available at the HSCRC's offices for public inspection between the hours of 8:30 a.m. and 4:30 p.m. and in PDF under Financial Data Reports/Financial Disclosure on the HSCRC website at <http://www.hsrc.state.md.us>.

Notes to the Financial and Statistical Data

1. Admissions include infants transferred to Neo-Natal Intensive Care units in the hospital in which they were born.
2. Revenues and expenses applicable to physician Part B professional services are only included in regulated hospital data in hospitals that had HSCRC-approved physician rates on June 30, 1985, and that have not subsequently requested that those rates be abolished so that the physicians may bill fee-for-service.

3. The Specialty Hospitals in this report are: Adventist Behavioral Health Care-Rockville, Adventist Rehabilitation Hospital of Maryland, Brook Lane Health Services, Adventist Behavioral Health-Eastern Shore, Levindale Hospital, Mt. Washington Pediatric Hospital, Sheppard Pratt Hospital, St. Luke Institute, and University Specialty Hospital.
4. In accordance with Health-General Article, Section 19-3A-07, three free-standing medical facilities—Queen Anne’s Freestanding Medical Center, Germantown Emergency Center, and Bowie Health Center—fall under the rate-setting jurisdiction of the HSCRC. The HSCRC sets rates for all payers for emergency services provided at Queen Anne’s Freestanding Medical Center effective October 1, 2010, and at Germantown Emergency Center and Bowie Health Center effective July 1, 2011.
5. University Specialty Hospital ceased operations effective August 1, 2012.
6. St. Luke Institute’s license was changed from a specialty hospital to a residential treatment center and is no longer under the jurisdiction of the HSCRC.
7. Effective July 1, 2013, data associated with the University of Maryland Cancer Center was combined with that of the University of Maryland Medical Center.
8. Effective January 1, 2014, Levindale Hospital was designated by CMS as an acute care hospital, rather than a specialty hospital.

HEALTH SERVICES COST REVIEW COMMISSION
DISCLOSURE OF HOSPITAL FINANCIAL AND STATISTICAL DATA
FISCAL YEAR 2012 TO 2014

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All Acute Hospitals

FISCAL YEAR ENDING	June 2014 ¹	June 2013	June 2012
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Gross Patient Revenue:			
Regulated Services	15,518,095,671	15,264,777,897	14,871,078,832
Unregulated Services	1,768,896,735	1,711,246,172	1,633,601,230
TOTAL	17,286,992,406	16,976,024,068	16,504,680,062
Net Patient Revenue (NPR):			
Regulated Services	12,728,114,584	12,507,457,797	12,275,982,668
Unregulated Services	800,936,290	784,503,042	791,489,147
TOTAL	13,529,050,874	13,291,960,839	13,067,471,815
Other Operating Revenue:			
Regulated Services	194,058,722	214,234,890	153,760,532
Unregulated Services	470,074,651	447,891,664	401,398,299
TOTAL	664,133,374	662,126,554	555,158,830
Net Operating Revenue (NOR)			
Regulated Services	12,922,173,306	12,721,692,687	12,429,743,200
Unregulated Services	1,271,010,942	1,232,394,706	1,192,887,446
Total	14,193,184,248	13,954,087,393	13,622,630,646
Total Operating Expenses:			
Regulated Services	11,971,929,258	12,044,797,691	11,649,000,119
Total	13,768,978,002	13,790,417,381	13,308,115,226
Net Operating Profit (Loss):			
Regulated Services	950,244,066	676,894,996	780,743,081
Unregulated Services	-526,037,747	-513,224,985	-466,227,662
Total	424,206,319	163,670,011	314,515,420
Total Non-Operating Profit (Loss):			
Non-Operating Revenue	476,672,214	379,251,306	-84,897,304
Non-Operating Expenses	494,572,512	393,729,556	81,100,427
Non-Operating Expenses	17,900,298	14,478,250	165,997,731
Total Excess Profit (Loss):			
	900,878,596	549,062,753	229,618,116
Total Regulated Inpatient Admissions:			
	580,552	616,184	638,274
Total Regulated Outpatient Visits:			
	4,946,138	4,832,757	4,898,998
Readmission Charges:			
	1,305,914,959	1,284,930,707	
Risk Adjusted Readmission Percent:			
	13.74%	13.52%	
Potentially Preventable Conditions (PPC) Costs			
	292,048,845	391,921,691	
Risk Adjusted PPC Rate:			
	1.03	1.36	
Potentially Avoidable Utilization Costs:			
	2,183,817,837	2,253,490,330	

¹ The totals for FY 2014 include 12 months for Levindale (now designated as an acute care hospital by CMS) and six (6) months for UM Harford Memorial and UM Upper Chesapeake, to accommodate changing from a December 31 fiscal year end to June 30 fiscal year end.

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FISCAL YEAR 2012 TO 2014

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All Acute Hospitals

FISCAL YEAR ENDING	June 2014 ²	June 2013 ³	June 2012
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Gross Patient Revenue:			
Regulated Services	15,306,904,471	14,871,277,796	14,871,078,832
Unregulated Services	1,768,718,935	1,710,888,872	1,633,601,230
TOTAL	17,075,623,406	16,582,166,668	16,504,680,062
Net Patient Revenue (NPR):			
Regulated Services	12,544,666,384	12,185,162,458	12,275,982,668
Unregulated Services	800,806,690	784,320,742	791,489,147
TOTAL	13,345,473,074	12,969,483,200	13,067,471,815
Other Operating Revenue:			
Regulated Services	192,065,322	208,843,890	153,760,532
Unregulated Services	468,623,952	444,769,664	401,398,299
TOTAL	660,689,275	653,613,554	555,158,831
Net Operating Revenue (NOR)			
Regulated Services	12,736,731,706	12,394,006,348	12,429,743,200
Unregulated Services	1,269,430,643	1,229,090,406	1,192,887,446
Total	14,006,162,349	13,623,096,754	13,622,630,646
Total Operating Expenses:			
Regulated Services	11,816,338,858	11,747,619,679	33,649,000,119
Total	13,606,104,402	13,481,889,082	35,308,115,226
Net Operating Profit (Loss):			
Regulated Services	920,392,866	646,386,669	780,743,081
Unregulated Services	-520,334,847	-505,178,997	-466,227,662
Total	400,058,019	141,207,672	314,515,419
Total Non-Operating Profit (Loss):			
Non-Operating Revenue	492,469,712	382,267,556	81,100,427
Non-Operating Expenses	17,900,298	14,478,250	165,997,731
Total Excess Profit (Loss):	874,627,496	515,138,414	229,618,116
Total Regulated Inpatient Admissions:			
	572,261	598,868	638,274
Total Regulated Outpatient Visits:			
	4,834,439	4,655,068	4,898,998

²The six (6) months from UM Harford Memorial and UM Upper Chesapeake have been removed from the FY 2014 totals for comparison purposes.

³The twelve (12) months of Harford Memorial and Upper Chesapeake have been removed from the FY 2013 totals for comparison.

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DISCLOSURE OF HOSPITAL FINANCIAL AND STATISTICAL DATA
FISCAL YEAR 2012 TO 2014

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Anne Arundel Medical Center

FISCAL YEAR ENDING	June 2014	June 2013	June 2012
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Gross Patient Revenue:			
Regulated Services	554,132,400	541,867,800	523,717,000
Unregulated Services	6,868,600	8,377,200	11,747,200
TOTAL	561,001,000	550,245,000	535,464,200
Net Patient Revenue (NPR):			
Regulated Services	451,481,300	444,013,900	435,998,560
Unregulated Services	6,553,400	7,464,500	8,958,100
TOTAL	458,034,700	451,478,400	444,956,660
Other Operating Revenue:			
Regulated Services	7,047,500	8,188,700	8,841,100
Unregulated Services	18,947,490	17,847,500	16,847,655
TOTAL	25,994,990	26,036,200	25,688,755
Net Operating Revenue (NOR)			
Regulated Services	458,528,800	452,202,600	444,839,660
Unregulated Services	25,500,890	25,312,000	25,805,755
Total	484,029,690	477,514,600	470,645,415
Total Operating Expenses:			
Regulated Services	433,202,797	436,200,149	421,842,523
Total	471,917,600	476,400,000	461,597,285
Net Operating Profit (Loss):			
Regulated Services	25,326,003	16,002,451	22,997,137
Unregulated Services	-13,213,903	-14,887,851	-13,949,007
Total	12,112,100	1,114,600	9,048,130
Total Non-Operating Profit (Loss):	27,091,100	44,226,600	-41,045,021
Non-Operating Revenue	27,091,100	44,226,600	-41,045,021
Non-Operating Expenses	0	0	0
Total Excess Profit (Loss):	39,203,200	45,341,200	-31,996,892
Total Regulated Inpatient Admissions:	26,816	28,142	28,014
Total Regulated Outpatient Visits:	185,132	180,461	172,099
Readmission Charges:	29,937,886	32,221,736	
Risk Adjusted Readmission Percent:	12.80%	12.68%	
Potentially Preventable Conditions (PPC) Costs	9,612,798	10,811,675	
Risk Adjusted PPC Rate:	1.04	1.16	
Potentially Avoidable Utilization Costs:	58,578,209	63,462,083	

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FISCAL YEAR 2012 TO 2014

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Atlantic General Hospital

FISCAL YEAR ENDING	June 2014	June 2013	June 2012
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Gross Patient Revenue:			
Regulated Services	102,693,200	99,487,100	95,474,200
Unregulated Services	25,414,008	20,124,652	16,165,328
TOTAL	128,107,208	119,611,752	111,639,528
Net Patient Revenue (NPR):			
Regulated Services	83,845,400	81,125,900	77,261,700
Unregulated Services	13,780,408	11,081,452	9,419,228
TOTAL	97,625,808	92,207,352	86,680,928
Other Operating Revenue:			
Regulated Services	1,310,947	1,917,695	203,836
Unregulated Services	1,213,122	1,324,606	841,017
TOTAL	2,524,069	3,242,301	1,044,853
Net Operating Revenue (NOR)			
Regulated Services	85,156,347	83,043,595	77,465,536
Unregulated Services	14,993,530	12,406,058	10,260,245
Total	100,149,877	95,449,653	87,725,781
Total Operating Expenses:			
Regulated Services	76,554,862	73,821,246	69,630,609
Total	101,635,006	94,222,926	87,169,172
Net Operating Profit (Loss):			
Regulated Services	8,601,500	9,222,349	7,834,927
Unregulated Services	-10,086,613	-7,995,621	-7,278,318
Total	-1,485,113	1,226,727	556,609
Total Non-Operating Profit (Loss):	2,461,360	1,499,225	899,431
Non-Operating Revenue	2,461,360	1,499,225	899,431
Non-Operating Expenses	0	0	0
Total Excess Profit (Loss):	976,248	2,725,952	1,456,040
Total Regulated Inpatient Admissions:	3,342	3,086	3,054
Total Regulated Outpatient Visits:	57,024	57,507	57,546
Readmission Charges:	6,536,496	6,803,892	
Risk Adjusted Readmission Percent:	12.85%	12.50%	
Potentially Preventable Conditions (PPC) Costs	1,168,922	1,018,245	
Risk Adjusted PPC Rate:	1.03	0.87	
Potentially Avoidable Utilization Costs:	13,229,885	13,145,463	

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Bon Secours Hospital

FISCAL YEAR ENDING	August 2014	June 2013	June 2012
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Gross Patient Revenue:			
Regulated Services	129,714,300	121,044,100	130,651,800
Unregulated Services	26,341,350	27,611,031	29,355,513
TOTAL	156,055,650	148,655,131	160,007,313
Net Patient Revenue (NPR):			
Regulated Services	99,985,454	95,981,563	105,446,308
Unregulated Services	15,078,939	14,547,696	15,297,999
TOTAL	115,064,392	110,529,259	120,744,306
Other Operating Revenue:			
Regulated Services	1,585,024	-187,258	-311,199
Unregulated Services	4,245,338	3,163,706	3,352,382
TOTAL	5,830,362	2,976,447	3,041,184
Net Operating Revenue (NOR)			
Regulated Services	101,570,478	95,794,305	105,135,109
Unregulated Services	19,324,277	17,711,401	18,650,381
Total	120,894,754	113,505,706	123,785,490
Total Operating Expenses:			
Regulated Services	85,614,206	93,233,875	90,614,221
Total	118,891,000	124,525,202	122,564,724
Net Operating Profit (Loss):			
Regulated Services	15,956,273	2,560,429	14,520,888
Unregulated Services	-13,952,517	-13,579,925	-13,300,123
Total	2,003,755	-11,019,496	1,220,765
Total Non-Operating Profit (Loss):	1,565,750	1,392,305	383,037
Non-Operating Revenue	1,565,750	1,435,493	387,108
Non-Operating Expenses	0	43,188	4,072
Total Excess Profit (Loss):	3,569,505	-9,627,191	1,603,802
Total Regulated Inpatient Admissions:	4,660	5,894	6,579
Total Regulated Outpatient Visits:	37,681	41,340	40,473
Readmission Charges:	25,891,416	23,402,406	
Risk Adjusted Readmission Percent:	19.35%	19.32%	
Potentially Preventable Conditions (PPC) Costs	1,457,874	2,774,845	
Risk Adjusted PPC Rate:	0.69	1.35	
Potentially Avoidable Utilization Costs:	36,187,844	34,240,166	

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Bowie Emergency Center

FISCAL YEAR ENDING	June 2014	June 2013	June 2012
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Gross Patient Revenue:			
Regulated Services	16,513,400	13,677,900	11,999,900
Unregulated Services	9,852,802	16,278,037	18,286,174
TOTAL	26,366,202	29,955,937	30,286,074
Net Patient Revenue (NPR):			
Regulated Services	12,399,706	9,812,164	8,676,283
Unregulated Services	4,648,934	5,639,207	7,121,389
TOTAL	17,048,641	15,451,371	15,797,672
Other Operating Revenue:			
Regulated Services	867	7,168	13,057
Unregulated Services	0	0	0
TOTAL	867	7,168	13,057
Net Operating Revenue (NOR)			
Regulated Services	12,400,574	9,819,332	8,689,340
Unregulated Services	4,648,934	5,639,207	7,121,389
Total	17,049,508	15,458,539	15,810,729
Total Operating Expenses:			
Regulated Services	10,457,177	10,764,397	9,256,547
Total	15,071,710	16,611,645	16,353,968
Net Operating Profit (Loss):			
Regulated Services	1,943,397	-945,065	-567,207
Unregulated Services	34,401	-208,041	23,968
Total	1,977,798	-1,153,106	-543,239
Total Non-Operating Profit (Loss):			
Non-Operating Revenue	0	0	0
Non-Operating Expenses	0	0	0
Total Excess Profit (Loss):			
	1,977,798	-1,153,106	-543,239
Total Regulated Inpatient Admissions:			
	0	0	0
Total Regulated Outpatient Visits:			
	35,566	36,040	35,932

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Calvert Memorial Hospital

FISCAL YEAR ENDING	June 2014	June 2013	June 2012
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Gross Patient Revenue:			
Regulated Services	141,935,300	138,862,900	135,740,500
Unregulated Services	10,240,860	9,162,932	17,105,738
TOTAL	152,176,160	148,025,832	152,846,238
Net Patient Revenue (NPR):			
Regulated Services	117,478,592	116,275,170	112,025,692
Unregulated Services	4,675,516	4,562,155	13,276,082
TOTAL	122,154,108	120,837,325	125,301,775
Other Operating Revenue:			
Regulated Services	5,148,688	4,305,853	3,698,312
Unregulated Services	952,342	663,940	1,480,473
TOTAL	6,101,030	4,969,793	5,178,786
Net Operating Revenue (NOR)			
Regulated Services	122,627,280	120,581,023	115,724,005
Unregulated Services	5,627,858	5,226,095	14,756,556
Total	128,255,139	125,807,118	130,480,560
Total Operating Expenses:			
Regulated Services	105,829,305	106,039,515	105,451,118
Total	119,797,306	118,896,903	130,770,372
Net Operating Profit (Loss):			
Regulated Services	16,797,976	14,541,508	10,272,886
Unregulated Services	-8,340,143	-7,631,293	-10,562,698
Total	8,457,833	6,910,215	-289,812
Total Non-Operating Profit (Loss):			
Non-Operating Revenue	514,608	504,618	3,063,317
Non-Operating Expenses	2,169,713	498,204	0
Total	-1,655,105	6,414	3,063,317
Total Excess Profit (Loss):			
	6,802,728	6,916,629	2,773,506
Total Regulated Inpatient Admissions:			
	5,756	6,835	7,405
Total Regulated Outpatient Visits:			
	65,430	30,762	67,610
Readmission Charges:			
	6,912,639	7,732,586	
Risk Adjusted Readmission Percent:			
	9.27%	10.37%	
Potentially Preventable Conditions (PPC) Costs			
	1,238,388	2,462,748	
Risk Adjusted PPC Rate:			
	0.87	1.33	
Potentially Avoidable Utilization Costs:			
	16,559,469	18,957,422	

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Carroll County General Hospital

FISCAL YEAR ENDING	June 2014	June 2013	June 2012
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Gross Patient Revenue:			
Regulated Services	251,985,400	249,075,200	243,424,400
Unregulated Services	74,612,637	77,746,543	74,684,611
TOTAL	326,598,037	326,821,743	318,109,011
Net Patient Revenue (NPR):			
Regulated Services	211,421,290	208,787,942	203,507,315
Unregulated Services	33,726,861	36,390,537	34,947,553
TOTAL	245,148,151	245,178,479	238,454,868
Other Operating Revenue:			
Regulated Services	4,639,865	3,551,806	959,950
Unregulated Services	961,456	905,052	874,246
TOTAL	5,601,321	4,456,858	1,834,196
Net Operating Revenue (NOR)			
Regulated Services	216,061,155	212,339,748	204,467,265
Unregulated Services	34,688,317	37,295,589	35,821,799
Total	250,749,472	249,635,337	240,289,064
Total Operating Expenses:			
Regulated Services	189,824,332	187,052,755	182,701,684
Total	229,948,414	229,386,050	223,442,869
Net Operating Profit (Loss):			
Regulated Services	26,236,823	25,286,993	21,765,581
Unregulated Services	-5,435,765	-5,037,706	-4,919,386
Total	20,801,058	20,249,287	16,846,195
Total Non-Operating Profit (Loss):	6,354,928	10,424,416	-11,976,079
Non-Operating Revenue	9,594,707	11,480,669	1,813,742
Non-Operating Expenses	3,239,779	1,056,253	13,789,821
Total Excess Profit (Loss):	27,155,986	30,673,703	4,870,116
Total Regulated Inpatient Admissions:	11,220	11,585	12,276
Total Regulated Outpatient Visits:	88,578	89,538	87,911
Readmission Charges:	23,043,606	22,341,916	
Risk Adjusted Readmission Percent:	13.38%	12.48%	
Potentially Preventable Conditions (PPC) Costs	5,232,274	5,035,941	
Risk Adjusted PPC Rate:	1.14	1.13	
Potentially Avoidable Utilization Costs:	42,072,962	41,334,083	

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Doctors Community Hospital

FISCAL YEAR ENDING	June 2014	June 2013	June 2012
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Gross Patient Revenue:			
Regulated Services	222,145,400	216,854,500	214,285,300
Unregulated Services	21,497,124	15,472,076	14,287,965
TOTAL	243,642,524	232,326,576	228,573,265
Net Patient Revenue (NPR):			
Regulated Services	178,102,639	171,977,743	176,759,733
Unregulated Services	21,502,253	15,430,295	14,210,549
TOTAL	199,604,892	187,408,037	190,970,282
Other Operating Revenue:			
Regulated Services	2,232,490	5,842,396	118,417
Unregulated Services	3,242,342	3,333,007	6,543,172
TOTAL	5,474,832	9,175,403	6,661,589
Net Operating Revenue (NOR)			
Regulated Services	180,335,129	177,820,138	176,878,150
Unregulated Services	24,744,595	18,763,302	20,753,721
Total	205,079,724	196,583,440	197,631,871
Total Operating Expenses:			
Regulated Services	170,083,752	173,397,492	170,336,837
Total	204,184,713	199,300,918	197,169,715
Net Operating Profit (Loss):			
Regulated Services	10,251,378	4,422,646	6,541,312
Unregulated Services	-9,356,366	-7,140,124	-6,079,156
Total	895,012	-2,717,478	462,156
Total Non-Operating Profit (Loss):	-243,211	1,302,400	-156,352
Non-Operating Revenue	-243,211	1,302,400	440,832
Non-Operating Expenses	0	0	597,184
Total Excess Profit (Loss):	651,801	-1,415,078	305,804
Total Regulated Inpatient Admissions:	9,709	10,857	12,052
Total Regulated Outpatient Visits:	68,199	62,700	97,540
Readmission Charges:	25,008,330	26,574,120	
Risk Adjusted Readmission Percent:	12.98%	12.96%	
Potentially Preventable Conditions (PPC) Costs	5,122,391	7,660,078	
Risk Adjusted PPC Rate:	1.16	1.55	
Potentially Avoidable Utilization Costs:	46,457,473	49,789,285	

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Fort Washington Medical Center

FISCAL YEAR ENDING	December 2014	June 2013	June 2012
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Gross Patient Revenue:			
Regulated Services	48,565,970	46,156,625	46,176,442
Unregulated Services	404,675	391,018	565,184
TOTAL	48,970,645	46,547,643	46,741,626
Net Patient Revenue (NPR):			
Regulated Services	40,450,576	37,357,875	37,540,675
Unregulated Services	404,675	391,018	565,184
TOTAL	40,855,251	37,748,893	38,105,859
Other Operating Revenue:			
Regulated Services	1,345,091	1,717,070	1,761,701
Unregulated Services	39,088	41,245	39,910
TOTAL	1,384,179	1,758,315	1,801,611
Net Operating Revenue (NOR)			
Regulated Services	41,795,667	39,074,945	39,302,376
Unregulated Services	443,763	432,263	605,094
Total	42,239,430	39,507,208	39,907,470
Total Operating Expenses:			
Regulated Services	39,766,800	37,851,168	37,600,240
Total	40,859,285	38,931,926	38,806,268
Net Operating Profit (Loss):			
Regulated Services	2,028,867	1,223,777	1,702,136
Unregulated Services	-648,722	-648,495	-600,935
Total	1,380,145	575,282	1,101,202
Total Non-Operating Profit (Loss):			
Non-Operating Revenue	607	748	808
Non-Operating Expenses	0	0	0
Total Excess Profit (Loss):			
	1,380,752	576,030	1,102,010
Total Regulated Inpatient Admissions:			
	2,177	2,306	2,185
Total Regulated Outpatient Visits:			
	43,635	42,300	45,263
Readmission Charges:			
	4,759,174	3,998,744	
Risk Adjusted Readmission Percent:			
	15.03%	14.69%	
Potentially Preventable Conditions (PPC) Costs			
	458,010	620,940	
Risk Adjusted PPC Rate:			
	0.77	1.31	
Potentially Avoidable Utilization Costs:			
	9,249,582	8,695,159	

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Frederick Memorial Hospital

FISCAL YEAR ENDING	June 2014	June 2013	June 2012
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Gross Patient Revenue:			
Regulated Services	339,660,800	337,093,700	334,410,300
Unregulated Services	69,997,055	98,857,274	93,637,680
TOTAL	409,657,855	435,950,974	428,047,980
Net Patient Revenue (NPR):			
Regulated Services	274,540,716	276,164,675	267,942,036
Unregulated Services	38,893,323	54,480,258	59,840,190
TOTAL	313,434,038	330,644,933	327,782,227
Other Operating Revenue:			
Regulated Services	6,545,338	5,039,603	4,765,628
Unregulated Services	3,683,661	4,678,290	4,623,611
TOTAL	10,228,999	9,717,893	9,389,239
Net Operating Revenue (NOR)			
Regulated Services	281,086,054	281,204,278	272,707,664
Unregulated Services	42,576,984	59,158,548	64,463,802
Total	323,663,037	340,362,826	337,171,466
Total Operating Expenses:			
Regulated Services	264,760,912	263,988,130	263,435,625
Total	320,533,000	340,965,873	336,582,000
Net Operating Profit (Loss):			
Regulated Services	16,325,142	17,216,148	9,272,039
Unregulated Services	-13,195,104	-17,819,196	-8,682,574
Total	3,130,038	-603,048	589,466
Total Non-Operating Profit (Loss):	13,863,000	11,341,981	-3,588,239
Non-Operating Revenue	16,523,000	14,535,107	4,221,761
Non-Operating Expenses	2,660,000	3,193,127	7,810,000
Total Excess Profit (Loss):	16,993,038	10,738,933	-2,998,773
Total Regulated Inpatient Admissions:	16,383	17,954	19,107
Total Regulated Outpatient Visits:	118,058	103,642	100,619
Readmission Charges:	24,352,223	26,296,569	
Risk Adjusted Readmission Percent:	11.38%	11.04%	
Potentially Preventable Conditions (PPC) Costs	5,523,089	7,880,262	
Risk Adjusted PPC Rate:	0.93	1.21	
Potentially Avoidable Utilization Costs:	47,347,569	51,962,805	

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Garrett County Memorial Hospital

FISCAL YEAR ENDING	June 2014	June 2013	June 2012
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Gross Patient Revenue:			
Regulated Services	45,202,600	42,302,400	42,709,900
Unregulated Services	7,013,510	8,618,007	7,931,586
TOTAL	52,216,110	50,920,407	50,641,486
Net Patient Revenue (NPR):			
Regulated Services	36,914,781	34,358,738	33,399,378
Unregulated Services	4,252,165	5,094,768	4,881,490
TOTAL	41,166,947	39,453,506	38,280,868
Other Operating Revenue:			
Regulated Services	1,918,578	727,876	334,136
Unregulated Services	299,663	267,413	302,418
TOTAL	2,218,241	995,289	636,554
Net Operating Revenue (NOR)			
Regulated Services	38,833,359	35,086,614	33,733,514
Unregulated Services	4,551,828	5,362,181	5,183,908
Total	43,385,188	40,448,795	38,917,422
Total Operating Expenses:			
Regulated Services	34,661,815	32,516,478	31,978,077
Total	40,023,965	39,162,664	37,720,740
Net Operating Profit (Loss):			
Regulated Services	4,171,544	2,570,135	1,755,437
Unregulated Services	-810,322	-1,284,004	-558,755
Total	3,361,223	1,286,131	1,196,682
Total Non-Operating Profit (Loss):			
Non-Operating Revenue	877,732	754,939	425,243
Non-Operating Expenses	0	0	176,148
Total Excess Profit (Loss):			
	4,238,955	2,041,070	1,621,925
Total Regulated Inpatient Admissions:			
	1,865	2,009	2,177
Total Regulated Outpatient Visits:			
	23,401	26,559	24,428
Readmission Charges:			
	1,527,265	2,124,416	
Risk Adjusted Readmission Percent:			
	7.82%	8.53%	
Potentially Preventable Conditions (PPC) Costs			
	380,113	382,656	
Risk Adjusted PPC Rate:			
	1.15	0.96	
Potentially Avoidable Utilization Costs:			
	4,824,184	5,108,663	

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Germantown Emergency Center

FISCAL YEAR ENDING	June 2014	June 2013	June 2012
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Gross Patient Revenue:			
Regulated Services	14,059,900	12,992,000	14,429,600
Unregulated Services	0	0	0
TOTAL	14,059,900	12,992,000	14,429,600
Net Patient Revenue (NPR):			
Regulated Services	9,216,478	9,389,152	10,350,133
Unregulated Services	0	0	0
TOTAL	9,216,478	9,389,152	10,350,133
Other Operating Revenue:			
Regulated Services	7,567	14,865	20,575
Unregulated Services	263,000	0	0
TOTAL	270,567	14,865	20,575
Net Operating Revenue (NOR)			
Regulated Services	9,224,045	9,404,017	10,370,708
Unregulated Services	263,000	0	0
Total	9,487,045	9,404,017	10,370,708
Total Operating Expenses:			
Regulated Services	11,106,309	11,094,387	10,402,573
Total	11,406,414	11,289,944	10,758,951
Net Operating Profit (Loss):			
Regulated Services	-1,882,264	-1,690,370	-31,865
Unregulated Services	-37,105	-195,557	-356,378
Total	-1,919,369	-1,885,927	-388,243
Total Non-Operating Profit (Loss):	-407,785	-378,665	-338,377
Non-Operating Revenue	-407,785	-378,665	-338,377
Non-Operating Expenses	0	0	0
Total Excess Profit (Loss):	-2,327,154	-2,264,592	-726,620
Total Regulated Inpatient Admissions:	0	0	0
Total Regulated Outpatient Visits:	34,623	34,599	33,815

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Greater Baltimore Medical Center

FISCAL YEAR ENDING	June 2014	June 2013	June 2012
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Gross Patient Revenue:			
Regulated Services	426,965,000	421,137,700	426,432,400
Unregulated Services	46,343,000	44,910,725	43,504,800
TOTAL	473,308,000	466,048,425	469,937,200
Net Patient Revenue (NPR):			
Regulated Services	357,329,000	352,971,792	357,119,673
Unregulated Services	21,736,100	21,816,956	21,597,046
TOTAL	379,065,100	374,788,748	378,716,719
Other Operating Revenue:			
Regulated Services	8,765,799	7,062,683	8,535,246
Unregulated Services	14,711,200	12,145,411	10,795,400
TOTAL	23,476,999	19,208,094	19,330,646
Net Operating Revenue (NOR)			
Regulated Services	366,094,799	360,034,475	365,654,919
Unregulated Services	36,447,300	33,962,367	32,392,446
Total	402,542,099	393,996,842	398,047,365
Total Operating Expenses:			
Regulated Services	335,132,100	330,512,612	339,031,966
Total	381,697,400	379,062,165	384,772,902
Net Operating Profit (Loss):			
Regulated Services	30,962,700	29,521,863	26,622,953
Unregulated Services	-10,118,000	-14,587,186	-13,348,490
Total	20,844,700	14,934,677	13,274,463
Total Non-Operating Profit (Loss):	19,695,000	18,295,933	5,101,873
Non-Operating Revenue	20,282,900	18,792,504	6,816,966
Non-Operating Expenses	587,900	496,571	1,715,093
Total Excess Profit (Loss):	40,539,700	33,230,610	18,376,336
Total Regulated Inpatient Admissions:	16,896	17,180	18,386
Total Regulated Outpatient Visits:	104,016	101,310	103,539
Readmission Charges:	23,875,059	24,069,438	
Risk Adjusted Readmission Percent:	11.51%	11.59%	
Potentially Preventable Conditions (PPC) Costs	7,447,441	10,210,625	
Risk Adjusted PPC Rate:	1.15	1.60	
Potentially Avoidable Utilization Costs:	46,187,057	49,363,397	

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Holy Cross Hospital

FISCAL YEAR ENDING	June 2014	June 2013	June 2012
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Gross Patient Revenue:			
Regulated Services	468,876,700	461,351,200	453,731,600
Unregulated Services	28,978,500	28,420,055	26,444,000
TOTAL	497,855,200	489,771,255	480,175,600
Net Patient Revenue (NPR):			
Regulated Services	382,981,000	373,367,100	362,831,800
Unregulated Services	14,213,000	13,422,946	12,252,600
TOTAL	397,194,000	386,790,046	375,084,400
Other Operating Revenue:			
Regulated Services	6,272,300	6,119,000	4,593,400
Unregulated Services	10,731,690	11,136,000	11,802,100
TOTAL	17,003,990	17,255,000	16,395,500
Net Operating Revenue (NOR)			
Regulated Services	389,253,300	379,486,100	367,425,200
Unregulated Services	24,944,690	24,558,946	24,054,700
Total	414,197,990	404,045,046	391,479,900
Total Operating Expenses:			
Regulated Services	348,206,775	336,499,534	325,133,202
Total	390,903,000	379,895,000	364,822,000
Net Operating Profit (Loss):			
Regulated Services	41,046,525	42,986,566	42,291,998
Unregulated Services	-17,751,525	-18,836,520	-15,634,098
Total	23,295,000	24,150,046	26,657,900
Total Non-Operating Profit (Loss):	23,263,000	13,278,000	-580,000
Non-Operating Revenue	23,263,000	13,278,000	-580,000
Non-Operating Expenses	0	0	0
Total Excess Profit (Loss):	46,558,000	37,428,046	26,077,900
Total Regulated Inpatient Admissions:	27,507	27,676	27,918
Total Regulated Outpatient Visits:	114,641	121,384	122,355
Readmission Charges:	39,862,724	36,734,667	
Risk Adjusted Readmission Percent:	12.72%	12.17%	
Potentially Preventable Conditions (PPC) Costs	10,526,156	11,557,939	
Risk Adjusted PPC Rate:	1.18	1.26	
Potentially Avoidable Utilization Costs:	69,379,005	65,899,561	

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Howard County General Hospital

FISCAL YEAR ENDING	June 2014	June 2013	June 2012
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Gross Patient Revenue:			
Regulated Services	281,805,600	278,901,600	275,201,900
Unregulated Services	0	0	0
TOTAL	281,805,600	278,901,600	275,201,900
Net Patient Revenue (NPR):			
Regulated Services	232,598,600	232,449,101	228,528,424
Unregulated Services	0	0	0
TOTAL	232,598,600	232,449,101	228,528,424
Other Operating Revenue:			
Regulated Services	62,249	99,739	75,986
Unregulated Services	1,995,674	1,681,428	1,921,290
TOTAL	2,057,923	1,781,167	1,997,276
Net Operating Revenue (NOR)			
Regulated Services	232,660,849	232,548,840	228,604,410
Unregulated Services	1,995,674	1,681,428	1,921,290
Total	234,656,523	234,230,268	230,525,700
Total Operating Expenses:			
Regulated Services	222,265,553	214,010,558	210,259,612
Total	231,079,634	223,533,128	220,890,194
Net Operating Profit (Loss):			
Regulated Services	10,395,296	18,538,282	18,344,798
Unregulated Services	-6,818,406	-7,841,142	-8,709,292
Total	3,576,890	10,697,140	9,635,506
Total Non-Operating Profit (Loss):			
Non-Operating Revenue	4,133,076	1,763,387	2,601,476
Non-Operating Expenses	-2,176,630	-6,929,179	13,507,345
Total Excess Profit (Loss):	9,886,601	19,389,706	-1,270,363
Total Regulated Inpatient Admissions:			
	16,270	16,001	15,680
Total Regulated Outpatient Visits:			
	104,460	102,700	106,272
Readmission Charges:			
	26,597,084	25,008,934	
Risk Adjusted Readmission Percent:			
	13.28%	12.43%	
Potentially Preventable Conditions (PPC) Costs			
	6,201,772	7,789,046	
Risk Adjusted PPC Rate:			
	1.27	1.57	
Potentially Avoidable Utilization Costs:			
	46,291,094	47,849,825	

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Johns Hopkins Bayview Medical Center

FISCAL YEAR ENDING	June 2014	June 2013	June 2012
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Gross Patient Revenue:			
Regulated Services	605,106,300	596,807,300	584,860,100
Unregulated Services	4,406,900	8,573,900	9,292,400
TOTAL	609,513,200	605,381,200	594,152,500
Net Patient Revenue (NPR):			
Regulated Services	484,348,000	476,903,000	464,656,600
Unregulated Services	3,663,900	8,006,900	8,655,400
TOTAL	488,011,900	484,909,900	473,312,000
Other Operating Revenue:			
Regulated Services	9,049,099	9,832,500	10,640,600
Unregulated Services	42,960,500	38,516,600	40,589,600
TOTAL	52,009,599	48,349,100	51,230,200
Net Operating Revenue (NOR)			
Regulated Services	493,397,099	486,735,500	475,297,200
Unregulated Services	46,624,400	46,523,500	49,245,000
Total	540,021,499	533,259,000	524,542,200
Total Operating Expenses:			
Regulated Services	472,155,588	480,902,619	453,372,164
Total	530,603,000	541,313,000	515,400,000
Net Operating Profit (Loss):			
Regulated Services	21,241,512	5,832,881	21,925,036
Unregulated Services	-11,823,012	-13,886,881	-12,782,836
Total	9,418,500	-8,054,000	9,142,200
Total Non-Operating Profit (Loss):	1,686,500	1,258,000	1,483,500
Non-Operating Revenue	1,686,500	1,258,000	1,483,500
Non-Operating Expenses	0	0	0
Total Excess Profit (Loss):	11,105,000	-6,796,000	10,625,700
Total Regulated Inpatient Admissions:	20,529	21,497	21,903
Total Regulated Outpatient Visits:	440,573	434,814	458,827
Readmission Charges:	50,884,040	51,725,255	
Risk Adjusted Readmission Percent:	16.05%	15.72%	
Potentially Preventable Conditions (PPC) Costs	7,556,155	15,218,356	
Risk Adjusted PPC Rate:	0.83	1.62	
Potentially Avoidable Utilization Costs:	81,149,306	89,464,625	

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Johns Hopkins Hospital

FISCAL YEAR ENDING	June 2014	June 2013	June 2012
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Gross Patient Revenue:			
Regulated Services	2,172,517,900	2,132,419,000	1,851,351,500
Unregulated Services	12,351,327	7,919,391	7,839,714
TOTAL	2,184,869,227	2,140,338,391	1,859,191,214
Net Patient Revenue (NPR):			
Regulated Services	1,778,796,357	1,760,717,473	1,578,655,727
Unregulated Services	10,509,115	6,115,491	6,586,531
TOTAL	1,789,305,472	1,766,832,964	1,585,242,258
Other Operating Revenue:			
Regulated Services	14,656,180	14,570,644	14,097,472
Unregulated Services	155,742,900	131,724,408	124,914,611
TOTAL	170,399,080	146,295,052	139,012,083
Net Operating Revenue (NOR)			
Regulated Services	1,793,452,537	1,775,288,117	1,592,753,199
Unregulated Services	166,252,015	137,839,899	131,501,142
Total	1,959,704,552	1,913,128,016	1,724,254,341
Total Operating Expenses:			
Regulated Services	1,768,501,426	1,757,360,894	1,560,026,965
Total	1,928,276,090	1,897,159,817	1,690,861,340
Net Operating Profit (Loss):			
Regulated Services	24,951,117	17,927,223	32,726,234
Unregulated Services	6,477,361	-1,959,024	666,767
Total	31,428,478	15,968,199	33,393,001
Total Non-Operating Profit (Loss):	35,421,690	35,094,878	32,718,682
Non-Operating Revenue	35,421,690	35,094,878	32,718,682
Non-Operating Expenses	0	0	0
Total Excess Profit (Loss):	66,850,174	51,063,077	66,111,683
Total Regulated Inpatient Admissions:	48,466	48,261	47,047
Total Regulated Outpatient Visits:	548,274	536,188	499,124
Readmission Charges:	172,736,442	169,582,297	
Risk Adjusted Readmission Percent:	15.64%	15.00%	
Potentially Preventable Conditions (PPC) Costs	35,869,802	60,288,690	
Risk Adjusted PPC Rate:	0.98	1.64	
Potentially Avoidable Utilization Costs:	221,715,714	239,682,555	

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Laurel Regional Hospital

FISCAL YEAR ENDING	June 2014	June 2013	June 2012
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Gross Patient Revenue:			
Regulated Services	118,865,000	121,542,100	118,724,400
Unregulated Services	5,189,156	3,766,780	3,961,730
TOTAL	124,054,156	125,308,880	122,686,130
Net Patient Revenue (NPR):			
Regulated Services	97,912,231	98,649,934	93,954,841
Unregulated Services	1,501,121	1,477,821	1,273,246
TOTAL	99,413,352	100,127,755	95,228,087
Other Operating Revenue:			
Regulated Services	2,735,242	118,373	-189,126
Unregulated Services	306,036	283,265	249,353
TOTAL	3,041,278	401,638	60,227
Net Operating Revenue (NOR)			
Regulated Services	100,647,473	98,768,306	93,765,714
Unregulated Services	1,807,157	1,761,086	1,522,599
Total	102,454,630	100,529,393	95,288,314
Total Operating Expenses:			
Regulated Services	104,245,610	101,679,156	96,874,582
Total	111,690,619	110,799,556	104,340,682
Net Operating Profit (Loss):			
Regulated Services	-3,598,137	-2,910,849	-3,108,868
Unregulated Services	-5,637,852	-7,359,314	-5,943,501
Total	-9,235,989	-10,270,163	-9,052,368
Total Non-Operating Profit (Loss):	8,550,000	8,700,000	9,150,000
Non-Operating Revenue	8,550,000	8,700,000	9,150,000
Non-Operating Expenses	0	0	0
Total Excess Profit (Loss):	-685,989	-1,570,163	97,632
Total Regulated Inpatient Admissions:	5,494	5,989	5,630
Total Regulated Outpatient Visits:	47,120	51,767	49,270
Readmission Charges:	10,415,185	10,515,640	
Risk Adjusted Readmission Percent:	14.63%	13.96%	
Potentially Preventable Conditions (PPC) Costs	1,619,668	1,704,415	
Risk Adjusted PPC Rate:	1.03	0.91	
Potentially Avoidable Utilization Costs:	17,174,878	17,074,036	

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Levindale⁴

FISCAL YEAR ENDING	June 2014

Gross Patient Revenue:	
Regulated Services	54,541,800
Unregulated Services	35,343,587
TOTAL	89,885,387
Net Patient Revenue (NPR):	
Regulated Services	47,571,840
Unregulated Services	28,791,830
TOTAL	76,363,670
Other Operating Revenue:	
Regulated Services	1,640,083
Unregulated Services	54,975
TOTAL	1,695,058
Net Operating Revenue (NOR)	
Regulated Services	49,211,923
Unregulated Services	28,846,805
Total	78,058,728
Total Operating Expenses:	
Regulated Services	41,997,200
Total	74,832,800
Net Operating Profit (Loss):	
Regulated Services	7,214,700
Unregulated Services	-3,988,800
Total	3,225,900
Total Non-Operating Profit (Loss):	3,575,884
Non-Operating Revenue	3,575,884
Non-Operating Expenses	0
Total Excess Profit (Loss):	6,801,826
Total Regulated Inpatient Admissions:	1,315
Total Regulated Outpatient Visits:	3,391

⁴ FY 2014 is the first year that Levindale was designated as an acute care hospital by CMS.

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McCready Hospital

FISCAL YEAR ENDING	June 2014	June 2013	June 2012
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Gross Patient Revenue:			
Regulated Services	16,638,000	17,975,600	17,710,400
Unregulated Services	1,397,602	1,661,066	1,964,859
TOTAL	18,035,602	19,636,666	19,675,259
Net Patient Revenue (NPR):			
Regulated Services	13,303,900	13,914,617	14,280,227
Unregulated Services	863,487	923,548	1,051,180
TOTAL	14,167,387	14,838,165	15,331,407
Other Operating Revenue:			
Regulated Services	1,301,193	90,951	42,511
Unregulated Services	83,844	8,651	5,490
TOTAL	1,385,037	99,602	48,001
Net Operating Revenue (NOR)			
Regulated Services	14,605,093	14,005,568	14,322,738
Unregulated Services	947,331	932,199	1,056,670
Total	15,552,424	14,937,767	15,379,408
Total Operating Expenses:			
Regulated Services	12,257,596	14,303,837	13,816,498
Total	13,788,378	14,472,624	13,999,158
Net Operating Profit (Loss):			
Regulated Services	2,347,500	-298,269	506,240
Unregulated Services	-583,451	763,412	874,010
Total	1,764,049	465,143	1,380,250
Total Non-Operating Profit (Loss):	107,518	-35,298	1,880,685
Non-Operating Revenue	107,518	103,748	1,880,685
Non-Operating Expenses	0	139,046	0
Total Excess Profit (Loss):	1,871,567	429,845	3,260,935
Total Regulated Inpatient Admissions:	321	297	399
Total Regulated Outpatient Visits:	13,413	13,299	14,361
Readmission Charges:	610,519	880,560	
Risk Adjusted Readmission Percent:	11.14%	13.27%	
Potentially Preventable Conditions (PPC) Costs	0	0	
Risk Adjusted PPC Rate:	0.00	0.00	
Potentially Avoidable Utilization Costs:	1,781,550	2,357,978	

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MedStar Franklin Square

FISCAL YEAR ENDING	June 2014	June 2013	June 2012
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Gross Patient Revenue:			
Regulated Services	486,467,000	469,792,200	477,082,000
Unregulated Services	192,175,314	149,321,525	127,868,522
TOTAL	678,642,314	619,113,725	604,950,522
Net Patient Revenue (NPR):			
Regulated Services	407,447,444	385,021,682	391,379,153
Unregulated Services	70,000,653	55,271,201	50,326,959
TOTAL	477,448,097	440,292,883	441,706,112
Other Operating Revenue:			
Regulated Services	6,794,480	4,721,924	3,363,126
Unregulated Services	6,316,130	5,404,183	4,553,768
TOTAL	13,110,610	10,126,107	7,916,894
Net Operating Revenue (NOR)			
Regulated Services	414,241,924	389,743,606	394,742,279
Unregulated Services	76,316,783	60,675,384	54,880,727
Total	490,558,707	450,418,990	449,623,006
Total Operating Expenses:			
Regulated Services	373,444,124	363,168,650	363,245,385
Total	469,241,214	450,358,826	436,640,459
Net Operating Profit (Loss):			
Regulated Services	40,797,801	26,574,956	31,496,894
Unregulated Services	-19,480,307	-26,514,792	-18,514,347
Total	21,317,494	60,164	12,982,547
Total Non-Operating Profit (Loss):	246,061	365,370	304,953
Non-Operating Revenue	246,061	365,370	304,953
Non-Operating Expenses	0	0	0
Total Excess Profit (Loss):	21,563,555	425,534	13,287,500
Total Regulated Inpatient Admissions:	21,804	21,997	22,145
Total Regulated Outpatient Visits:	168,073	170,528	172,628
Readmission Charges:	55,138,662	49,266,677	
Risk Adjusted Readmission Percent:	13.97%	13.75%	
Potentially Preventable Conditions (PPC) Costs	9,643,067	11,211,987	
Risk Adjusted PPC Rate:	1.00	1.11	
Potentially Avoidable Utilization Costs:	91,907,129	89,871,664	

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MedStar Good Samaritan

FISCAL YEAR ENDING	June 2014	June 2013	June 2012
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Gross Patient Revenue:			
Regulated Services	299,250,000	295,736,800	311,855,400
Unregulated Services	142,342,915	143,520,878	127,393,726
TOTAL	441,592,915	439,257,678	439,249,126
Net Patient Revenue (NPR):			
Regulated Services	242,965,630	239,029,241	251,566,429
Unregulated Services	49,688,130	49,676,077	51,726,988
TOTAL	292,653,760	288,705,318	303,293,417
Other Operating Revenue:			
Regulated Services	7,433,958	3,998,131	3,037,752
Unregulated Services	7,188,325	6,882,784	1,023,745
TOTAL	14,622,283	10,880,915	4,061,497
Net Operating Revenue (NOR)			
Regulated Services	250,399,588	243,027,372	254,604,181
Unregulated Services	56,876,455	56,558,861	52,750,733
Total	307,276,043	299,586,233	307,354,914
Total Operating Expenses:			
Regulated Services	224,965,932	230,253,466	232,260,097
Total	303,307,419	307,783,651	299,758,071
Net Operating Profit (Loss):			
Regulated Services	25,433,656	12,773,906	22,344,084
Unregulated Services	-21,465,032	-20,971,324	-14,747,241
Total	3,968,625	-8,197,418	7,596,843
Total Non-Operating Profit (Loss):	3,219	71,034	1,008,235
Non-Operating Revenue	43,284	56,644	1,013,557
Non-Operating Expenses	40,065	-14,390	5,322
Total Excess Profit (Loss):	3,971,844	-8,126,384	8,605,078
Total Regulated Inpatient Admissions:	11,759	13,416	14,948
Total Regulated Outpatient Visits:	90,430	88,921	84,859
Readmission Charges:	33,353,859	36,816,669	
Risk Adjusted Readmission Percent:	15.19%	15.29%	
Potentially Preventable Conditions (PPC) Costs	5,307,301	7,186,091	
Risk Adjusted PPC Rate:	0.83	1.16	
Potentially Avoidable Utilization Costs:	54,578,301	60,749,450	

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MedStar Harbor Hospital

FISCAL YEAR ENDING	June 2014	June 2013	June 2012
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Gross Patient Revenue:			
Regulated Services	205,146,300	201,141,000	209,694,300
Unregulated Services	78,505,062	72,945,343	66,803,107
TOTAL	283,651,362	274,086,343	276,497,407
Net Patient Revenue (NPR):			
Regulated Services	171,046,194	165,007,143	166,004,244
Unregulated Services	25,319,070	25,598,351	21,464,485
TOTAL	196,365,264	190,605,494	187,468,729
Other Operating Revenue:			
Regulated Services	5,371,719	5,160,187	3,495,467
Unregulated Services	8,195,974	8,819,001	8,367,663
TOTAL	13,567,693	13,979,188	11,863,130
Net Operating Revenue (NOR)			
Regulated Services	176,417,913	170,167,330	169,499,711
Unregulated Services	33,515,044	34,417,352	29,832,148
Total	209,932,957	204,584,682	199,331,859
Total Operating Expenses:			
Regulated Services	146,516,583	157,878,796	166,965,434
Total	189,700,114	198,800,877	202,041,627
Net Operating Profit (Loss):			
Regulated Services	29,901,331	12,288,534	2,534,277
Unregulated Services	-9,668,488	-6,504,729	-5,244,045
Total	20,232,843	5,783,805	-2,709,768
Total Non-Operating Profit (Loss):	506,890	277,299	220,219
Non-Operating Revenue	506,890	198,723	220,219
Non-Operating Expenses	0	-78,576	0
Total Excess Profit (Loss):	20,739,733	6,061,104	-2,489,549
Total Regulated Inpatient Admissions:	7,624	8,581	10,096
Total Regulated Outpatient Visits:	66,579	67,279	62,867
Readmission Charges:	18,363,094	20,799,635	
Risk Adjusted Readmission Percent:	13.77%	14.40%	
Potentially Preventable Conditions (PPC) Costs	4,674,145	4,827,281	
Risk Adjusted PPC Rate:	1.09	1.06	
Potentially Avoidable Utilization Costs:	33,760,818	37,080,813	

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MedStar Montgomery General

FISCAL YEAR ENDING	June 2014	June 2013	June 2012
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Gross Patient Revenue:			
Regulated Services	167,893,100	166,869,100	165,915,000
Unregulated Services	8,493,778	8,456,700	7,665,307
TOTAL	176,386,878	175,325,800	173,580,307
Net Patient Revenue (NPR):			
Regulated Services	141,046,268	140,038,336	139,632,555
Unregulated Services	4,590,335	4,357,068	3,286,403
TOTAL	145,636,603	144,395,405	142,918,959
Other Operating Revenue:			
Regulated Services	2,796,922	5,386,913	2,680,765
Unregulated Services	282,582	733,038	894,651
TOTAL	3,079,504	6,119,951	3,575,416
Net Operating Revenue (NOR)			
Regulated Services	143,843,190	145,425,249	142,313,320
Unregulated Services	4,872,917	5,090,107	4,181,054
Total	148,716,107	150,515,356	146,494,375
Total Operating Expenses:			
Regulated Services	128,893,109	128,574,908	124,575,881
Total	141,655,632	143,428,725	137,669,098
Net Operating Profit (Loss):			
Regulated Services	14,950,082	16,850,341	17,737,440
Unregulated Services	-7,889,606	-9,763,710	-8,912,163
Total	7,060,476	7,086,631	8,825,276
Total Non-Operating Profit (Loss):	15,370	175,895	179,353
Non-Operating Revenue	15,370	175,895	179,353
Non-Operating Expenses	0	0	0
Total Excess Profit (Loss):	7,075,846	7,262,526	9,004,630
Total Regulated Inpatient Admissions:	8,230	8,615	9,247
Total Regulated Outpatient Visits:	74,747	72,298	67,026
Readmission Charges:	13,130,641	14,208,780	
Risk Adjusted Readmission Percent:	12.70%	12.91%	
Potentially Preventable Conditions (PPC) Costs	2,709,450	4,179,895	
Risk Adjusted PPC Rate:	1.26	1.52	
Potentially Avoidable Utilization Costs:	23,972,354	26,667,246	

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MedStar Saint Mary's Hospital

FISCAL YEAR ENDING	June 2014	June 2013	June 2012
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Gross Patient Revenue:			
Regulated Services	157,936,000	154,603,000	151,897,000
Unregulated Services	12,443,429	11,584,466	10,086,460
TOTAL	170,379,429	166,187,466	161,983,460
Net Patient Revenue (NPR):			
Regulated Services	131,499,627	122,725,928	115,905,184
Unregulated Services	6,799,669	8,136,699	9,418,294
TOTAL	138,299,296	130,862,627	125,323,478
Other Operating Revenue:			
Regulated Services	2,960,850	252,484	4,778,880
Unregulated Services	1,745,067	2,025,953	1,180,088
TOTAL	4,705,917	2,278,437	5,958,967
Net Operating Revenue (NOR)			
Regulated Services	134,460,477	122,978,411	120,684,064
Unregulated Services	8,544,736	10,162,653	10,598,382
Total	143,005,213	133,141,064	131,282,445
Total Operating Expenses:			
Regulated Services	114,088,512	106,669,520	106,515,296
Total	131,503,457	122,895,946	121,640,602
Net Operating Profit (Loss):			
Regulated Services	20,371,965	16,308,891	14,168,767
Unregulated Services	-8,870,208	-6,063,773	-4,526,924
Total	11,501,757	10,245,118	9,641,843
Total Non-Operating Profit (Loss):	769,829	2,103,498	-1,535
Non-Operating Revenue	769,829	444,111	277,093
Non-Operating Expenses	0	-1,659,387	278,628
Total Excess Profit (Loss):	12,271,586	12,348,616	9,640,308
Total Regulated Inpatient Admissions:	6,681	7,477	7,581
Total Regulated Outpatient Visits:	67,665	68,692	66,876
Readmission Charges:	10,189,136	11,003,019	
Risk Adjusted Readmission Percent:	12.57%	13.55%	
Potentially Preventable Conditions (PPC) Costs	1,196,713	1,444,025	
Risk Adjusted PPC Rate:	0.82	0.96	
Potentially Avoidable Utilization Costs:	20,431,617	21,907,808	

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MedStar Southern Maryland

FISCAL YEAR ENDING	June 2014	June 2013	June 2012
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Gross Patient Revenue:			
Regulated Services	261,812,300	259,132,417	241,038,800
Unregulated Services	10,051,455	15,399,200	31,423,033
TOTAL	271,863,755	274,531,617	272,461,833
Net Patient Revenue (NPR):			
Regulated Services	207,161,288	200,413,856	199,310,186
Unregulated Services	5,415,538	5,166,698	13,200,279
TOTAL	212,576,826	205,580,554	212,510,465
Other Operating Revenue:			
Regulated Services	402,847	114,400	269,077
Unregulated Services	882,941	959,834	628,599
TOTAL	1,285,788	1,074,234	897,676
Net Operating Revenue (NOR)			
Regulated Services	207,564,135	200,528,256	199,579,263
Unregulated Services	6,298,479	6,126,532	13,828,878
Total	213,862,614	206,654,788	213,408,141
Total Operating Expenses:			
Regulated Services	204,401,483	222,142,014	193,980,843
Total	219,466,790	234,305,692	217,937,158
Net Operating Profit (Loss):			
Regulated Services	3,162,651	-21,613,758	5,598,420
Unregulated Services	-8,766,828	-6,037,146	-10,127,437
Total	-5,604,177	-27,650,904	-4,529,017
Total Non-Operating Profit (Loss):	21,958	-104,289	-154,429
Non-Operating Revenue	21,958	0	-154,429
Non-Operating Expenses	0	104,289	0
Total Excess Profit (Loss):	-5,582,219	-21,613,758	-4,683,446
Total Regulated Inpatient Admissions:	13,178	16,421	15,272
Total Regulated Outpatient Visits:	73,008	49,127	64,776
Readmission Charges:	28,638,418	28,140,372	
Risk Adjusted Readmission Percent:	12.36%	12.57%	
Potentially Preventable Conditions (PPC) Costs	7,003,192	7,624,243	
Risk Adjusted PPC Rate:	1.25	1.46	
Potentially Avoidable Utilization Costs:	54,853,857	54,084,796	

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MedStar Union Memorial

FISCAL YEAR ENDING	June 2014	June 2013	June 2012
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Gross Patient Revenue:			
Regulated Services	415,164,300	406,581,900	422,530,700
Unregulated Services	153,664,182	141,868,889	142,322,669
TOTAL	568,828,482	548,450,789	564,853,369
Net Patient Revenue (NPR):			
Regulated Services	343,104,896	325,853,133	339,127,630
Unregulated Services	52,362,138	51,680,296	48,461,245
TOTAL	395,467,034	377,533,429	387,588,875
Other Operating Revenue:			
Regulated Services	4,836,762	6,118,228	4,132,978
Unregulated Services	8,902,680	8,020,221	8,577,492
TOTAL	13,739,442	14,138,449	12,710,470
Net Operating Revenue (NOR)			
Regulated Services	347,941,658	331,971,361	343,260,608
Unregulated Services	61,264,818	59,700,517	57,038,737
Total	409,206,476	391,671,878	400,299,345
Total Operating Expenses:			
Regulated Services	301,629,439	311,635,984	311,843,852
Total	394,669,299	397,895,616	397,245,796
Net Operating Profit (Loss):			
Regulated Services	46,312,220	20,335,376	31,416,756
Unregulated Services	-31,775,042	-26,559,115	-28,363,207
Total	14,537,178	-6,223,738	3,053,549
Total Non-Operating Profit (Loss):	5,852,483	4,750,979	1,030,745
Non-Operating Revenue	5,852,483	4,750,979	1,030,745
Non-Operating Expenses	0	0	0
Total Excess Profit (Loss):	20,389,661	-1,472,759	4,084,294
Total Regulated Inpatient Admissions:	12,811	14,044	14,914
Total Regulated Outpatient Visits:	110,467	110,887	100,138
Readmission Charges:	36,462,671	35,288,245	
Risk Adjusted Readmission Percent:	14.57%	15.01%	
Potentially Preventable Conditions (PPC) Costs	11,124,318	14,581,503	
Risk Adjusted PPC Rate:	1.09	1.45	
Potentially Avoidable Utilization Costs:	62,527,286	65,790,576	

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Mercy Medical Center

FISCAL YEAR ENDING	June 2014	June 2013	June 2012
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Gross Patient Revenue:			
Regulated Services	489,187,300	470,759,600	459,265,700
Unregulated Services	749,899	627,139	683,968
TOTAL	489,937,199	471,386,739	459,949,668
Net Patient Revenue (NPR):			
Regulated Services	408,619,365	398,432,064	385,649,759
Unregulated Services	749,899	627,139	683,968
TOTAL	409,369,264	399,059,203	386,333,727
Other Operating Revenue:			
Regulated Services	8,959,900	3,404,900	8,682,300
Unregulated Services	14,885,430	14,337,643	13,322,987
TOTAL	23,845,330	17,742,543	22,005,287
Net Operating Revenue (NOR)			
Regulated Services	417,579,265	401,836,964	394,332,059
Unregulated Services	15,635,329	14,964,782	14,006,955
Total	433,214,594	416,801,746	408,339,014
Total Operating Expenses:			
Regulated Services	403,467,951	386,407,071	372,534,729
Total	426,907,582	413,737,170	399,668,121
Net Operating Profit (Loss):			
Regulated Services	14,111,314	15,429,893	21,797,330
Unregulated Services	-7,804,301	-12,365,317	-13,126,437
Total	6,307,013	3,064,576	8,670,893
Total Non-Operating Profit (Loss):	9,709,384	27,955,631	-22,986,000
Non-Operating Revenue	8,724,168	19,458,083	263,000
Non-Operating Expenses	-985,216	-8,497,548	23,249,000
Total Excess Profit (Loss):	16,016,399	31,020,207	-14,315,107
Total Regulated Inpatient Admissions:	15,231	16,473	16,740
Total Regulated Outpatient Visits:	185,353	189,379	201,117
Readmission Charges:	29,798,310	26,898,977	
Risk Adjusted Readmission Percent:	15.65%	14.74%	
Potentially Preventable Conditions (PPC) Costs	7,800,670	8,345,522	
Risk Adjusted PPC Rate:	1.01	1.16	
Potentially Avoidable Utilization Costs:	48,445,110	47,155,802	

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Meritus Medical Center

FISCAL YEAR ENDING	June 2014	June 2013	June 2012
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Gross Patient Revenue:			
Regulated Services	305,141,600	301,350,700	295,465,200
Unregulated Services	59,470,600	56,210,900	56,964,400
TOTAL	364,612,200	357,561,600	352,429,600
Net Patient Revenue (NPR):			
Regulated Services	247,293,500	247,469,100	244,455,300
Unregulated Services	36,504,200	33,954,400	31,708,200
TOTAL	283,797,700	281,423,500	276,163,500
Other Operating Revenue:			
Regulated Services	4,178,200	7,830,700	7,051,500
Unregulated Services	8,868,100	7,696,600	2,896,900
TOTAL	13,046,300	15,527,300	9,948,400
Net Operating Revenue (NOR)			
Regulated Services	251,471,700	255,299,800	251,506,800
Unregulated Services	45,372,300	41,651,000	34,605,100
Total	296,844,000	296,950,800	286,111,900
Total Operating Expenses:			
Regulated Services	246,754,400	244,991,246	247,646,762
Total	292,347,100	285,886,372	283,953,400
Net Operating Profit (Loss):			
Regulated Services	4,717,300	10,308,554	3,860,038
Unregulated Services	-220,400	755,874	-1,701,538
Total	4,496,900	11,064,428	2,158,500
Total Non-Operating Profit (Loss):	14,486,000	-1,948,200	2,553,900
Non-Operating Revenue	14,486,000	9,342,900	2,553,900
Non-Operating Expenses	0	11,291,100	0
Total Excess Profit (Loss):	18,982,900	9,116,228	4,712,400
Total Regulated Inpatient Admissions:	16,542	15,846	15,558
Total Regulated Outpatient Visits:	106,662	107,718	111,239
Readmission Charges:	28,386,681	29,519,745	
Risk Adjusted Readmission Percent:	12.66%	11.60%	
Potentially Preventable Conditions (PPC) Costs	5,950,468	8,664,950	
Risk Adjusted PPC Rate:	0.96	1.46	
Potentially Avoidable Utilization Costs:	51,126,663	55,866,659	

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Northwest Hospital Center

FISCAL YEAR ENDING	June 2014	June 2013	June 2012
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Gross Patient Revenue:			
Regulated Services	249,134,500	248,252,700	238,730,100
Unregulated Services	40,289,193	36,074,239	31,341,808
TOTAL	289,423,693	284,326,939	270,071,908
Net Patient Revenue (NPR):			
Regulated Services	198,880,687	197,370,392	193,159,085
Unregulated Services	16,322,685	16,188,598	12,355,386
TOTAL	215,203,372	213,558,990	205,514,471
Other Operating Revenue:			
Regulated Services	2,083,246	2,225,751	3,904,164
Unregulated Services	6,071,930	5,389,249	4,202,790
TOTAL	8,155,176	7,615,000	8,106,954
Net Operating Revenue (NOR)			
Regulated Services	200,963,933	199,596,143	197,063,249
Unregulated Services	22,394,615	21,577,847	16,558,176
Total	223,358,548	221,173,990	213,621,425
Total Operating Expenses:			
Regulated Services	177,499,465	179,749,164	178,234,237
Total	213,902,245	207,890,900	203,241,310
Net Operating Profit (Loss):			
Regulated Services	23,464,469	19,846,980	18,829,012
Unregulated Services	-14,008,165	-6,563,890	-8,448,897
Total	9,456,304	13,283,090	10,380,115
Total Non-Operating Profit (Loss):	16,161,910	10,330,900	1,315,681
Non-Operating Revenue	16,161,910	9,138,000	1,315,681
Non-Operating Expenses	0	-1,192,900	0
Total Excess Profit (Loss):	25,618,214	23,613,990	11,695,796
Total Regulated Inpatient Admissions:	12,403	14,013	13,666
Total Regulated Outpatient Visits:	85,655	85,347	83,313
Readmission Charges:	31,146,779	31,779,863	
Risk Adjusted Readmission Percent:	15.57%	15.69%	
Potentially Preventable Conditions (PPC) Costs	4,911,932	8,195,596	
Risk Adjusted PPC Rate:	1.06	1.78	
Potentially Avoidable Utilization Costs:	53,810,791	58,233,463	

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Peninsula Regional Medical Center

FISCAL YEAR ENDING	June 2014	June 2013	June 2012
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Gross Patient Revenue:			
Regulated Services	416,388,900	412,641,500	414,765,500
Unregulated Services	65,260,800	65,444,500	62,011,400
TOTAL	481,649,700	478,086,000	476,776,900
Net Patient Revenue (NPR):			
Regulated Services	344,224,200	335,753,200	336,910,100
Unregulated Services	24,311,800	23,926,300	24,508,400
TOTAL	368,536,000	359,679,500	361,418,500
Other Operating Revenue:			
Regulated Services	4,808,700	5,401,400	1,238,700
Unregulated Services	2,542,800	1,063,700	1,151,100
TOTAL	7,351,500	6,465,100	2,389,800
Net Operating Revenue (NOR)			
Regulated Services	349,032,900	341,154,600	338,148,800
Unregulated Services	26,854,600	24,990,000	25,659,500
Total	375,887,500	366,144,600	363,808,300
Total Operating Expenses:			
Regulated Services	312,613,046	315,285,076	309,515,853
Total	368,196,500	369,279,600	357,522,300
Net Operating Profit (Loss):			
Regulated Services	36,419,854	25,869,524	28,632,947
Unregulated Services	-28,728,854	-29,004,524	-22,346,947
Total	7,691,000	-3,135,000	6,286,000
Total Non-Operating Profit (Loss):	21,729,000	13,854,000	9,551,000
Non-Operating Revenue	21,729,000	13,854,000	9,603,000
Non-Operating Expenses	0	0	52,000
Total Excess Profit (Loss):	29,420,000	10,719,000	15,837,000
Total Regulated Inpatient Admissions:	17,344	17,915	19,139
Total Regulated Outpatient Visits:	120,004	118,568	118,097
Readmission Charges:	32,271,933	30,595,588	
Risk Adjusted Readmission Percent:	12.36%	10.98%	
Potentially Preventable Conditions (PPC) Costs	11,250,126	12,821,039	
Risk Adjusted PPC Rate:	1.29	1.43	
Potentially Avoidable Utilization Costs:	61,274,484	61,470,269	

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Prince Georges' Hospital Center

FISCAL YEAR ENDING	June 2014	June 2013	June 2012
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Gross Patient Revenue:			
Regulated Services	267,282,400	249,192,555	255,903,800
Unregulated Services	19,068,307	16,344,218	16,268,731
TOTAL	286,350,707	265,536,772	272,172,531
Net Patient Revenue (NPR):			
Regulated Services	218,330,120	205,002,819	204,531,176
Unregulated Services	7,067,837	6,571,695	6,303,810
TOTAL	225,397,957	211,574,515	210,834,986
Other Operating Revenue:			
Regulated Services	3,683,713	3,652,361	1,273,509
Unregulated Services	1,476,428	1,260,997	997,687
TOTAL	5,160,141	4,913,358	2,271,197
Net Operating Revenue (NOR)			
Regulated Services	222,013,833	208,655,180	205,804,685
Unregulated Services	8,544,265	7,832,692	7,301,497
Total	230,558,098	216,487,873	213,106,183
Total Operating Expenses:			
Regulated Services	217,477,104	211,129,768	203,825,149
Total	249,691,862	237,801,774	227,988,386
Net Operating Profit (Loss):			
Regulated Services	4,536,729	-2,474,588	1,979,536
Unregulated Services	-23,670,492	-18,839,314	-16,861,740
Total	-19,133,763	-21,313,902	-14,882,204
Total Non-Operating Profit (Loss):	22,326,150	22,342,000	22,252,141
Non-Operating Revenue	22,326,150	22,342,000	22,252,141
Non-Operating Expenses	0	0	0
Total Excess Profit (Loss):	3,192,390	1,028,098	7,369,937
Total Regulated Inpatient Admissions:	11,437	10,400	11,365
Total Regulated Outpatient Visits:	49,899	54,507	54,868
Readmission Charges:	20,709,894	20,745,116	
Risk Adjusted Readmission Percent:	11.23%	11.30%	
Potentially Preventable Conditions (PPC) Costs	4,193,046	5,840,172	
Risk Adjusted PPC Rate:	0.86	1.13	
Potentially Avoidable Utilization Costs:	41,964,827	42,274,789	

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Queen Anne's Emergency Center

FISCAL YEAR ENDING	June 2014	June 2013	June 2012
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Gross Patient Revenue:			
Regulated Services	5,190,800	4,999,900	5,262,800
Unregulated Services	0	0	0
TOTAL	5,190,800	4,999,900	5,262,800
Net Patient Revenue (NPR):			
Regulated Services	4,257,207	4,038,910	4,141,820
Unregulated Services	0	0	0
TOTAL	4,257,207	4,038,910	4,141,820
Other Operating Revenue:			
Regulated Services	9,569	15,386	-1
Unregulated Services	0	0	1
TOTAL	9,569	15,386	0
Net Operating Revenue (NOR)			
Regulated Services	4,266,776	4,054,296	4,141,819
Unregulated Services	0	0	1
Total	4,266,776	4,054,296	4,141,820
Total Operating Expenses:			
Regulated Services	7,584,616	7,562,784	5,951,191
Total	7,584,616	7,562,784	5,951,191
Net Operating Profit (Loss):			
Regulated Services	-3,317,840	-3,508,488	-1,809,372
Unregulated Services	0	0	1
Total	-3,317,840	-3,508,488	-1,809,371
Total Non-Operating Profit (Loss):	-29,398	50,254	-116,436
Non-Operating Revenue	-29,398	50,254	-116,436
Non-Operating Expenses	0	0	0
Total Excess Profit (Loss):	-3,347,238	-3,458,234	-1,925,807
Total Regulated Inpatient Admissions:	0	0	0
Total Regulated Outpatient Visits:	14,793	14,434	14,713

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Saint Agnes Hospital

FISCAL YEAR ENDING	June 2014	June 2013	June 2012
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Gross Patient Revenue:			
Regulated Services	410,191,100	404,669,900	401,564,200
Unregulated Services	164,764,875	166,822,313	158,452,693
TOTAL	574,955,975	571,492,213	560,016,893
Net Patient Revenue (NPR):			
Regulated Services	336,783,777	331,731,681	330,910,826
Unregulated Services	69,199,726	69,671,974	69,184,299
TOTAL	405,983,504	401,403,655	400,095,125
Other Operating Revenue:			
Regulated Services	5,698,599	6,619,006	4,476,674
Unregulated Services	5,273,683	5,465,872	5,432,666
TOTAL	10,972,282	12,084,878	9,909,340
Net Operating Revenue (NOR)			
Regulated Services	342,482,376	338,350,687	335,387,500
Unregulated Services	74,473,409	75,137,846	74,616,966
Total	416,955,786	413,488,533	410,004,465
Total Operating Expenses:			
Regulated Services	289,084,013	282,897,718	286,983,653
Total	393,019,853	387,262,188	388,515,810
Net Operating Profit (Loss):			
Regulated Services	53,398,364	55,452,969	48,403,847
Unregulated Services	-29,462,430	-29,226,624	-26,915,191
Total	23,935,933	26,226,345	21,488,655
Total Non-Operating Profit (Loss):	20,935,447	15,657,000	22,026,368
Non-Operating Revenue	22,133,540	15,619,000	478,886
Non-Operating Expenses	1,198,093	-38,000	-21,547,482
Total Excess Profit (Loss):	44,871,382	41,883,345	43,515,023
Total Regulated Inpatient Admissions:	17,541	17,907	19,122
Total Regulated Outpatient Visits:	147,167	142,392	138,372
Readmission Charges:	42,762,725	40,775,025	
Risk Adjusted Readmission Percent:	14.61%	14.28%	
Potentially Preventable Conditions (PPC) Costs	7,664,552	10,793,024	
Risk Adjusted PPC Rate:	1.03	1.43	
Potentially Avoidable Utilization Costs:	74,655,695	75,344,635	

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Shady Grove Adventist Hospital

FISCAL YEAR ENDING	December 2014	June 2013	June 2012
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Gross Patient Revenue:			
Regulated Services	383,323,300	375,189,800	348,706,200
Unregulated Services	21,122,086	27,614,020	30,434,434
TOTAL	404,445,386	402,803,820	379,140,634
Net Patient Revenue (NPR):			
Regulated Services	322,939,414	306,717,029	294,975,318
Unregulated Services	11,062,723	13,372,763	14,983,447
TOTAL	334,002,137	320,089,792	309,958,765
Other Operating Revenue:			
Regulated Services	3,045,364	5,247,337	2,524,169
Unregulated Services	6,356,051	5,820,855	6,341,040
TOTAL	9,401,415	11,068,192	8,865,209
Net Operating Revenue (NOR)			
Regulated Services	325,984,778	311,964,366	297,499,487
Unregulated Services	17,418,774	19,193,618	21,324,487
Total	343,403,552	331,157,984	318,823,974
Total Operating Expenses:			
Regulated Services	294,301,624	283,029,117	277,340,979
Total	326,254,601	315,633,624	310,920,356
Net Operating Profit (Loss):			
Regulated Services	31,683,154	28,935,249	20,158,508
Unregulated Services	-14,534,203	-13,410,889	-12,254,890
Total	17,148,951	15,524,360	7,903,618
Total Non-Operating Profit (Loss):	1,178,041	-260,667	1,005,006
Non-Operating Revenue	1,178,041	-260,667	1,802,328
Non-Operating Expenses	0	0	797,322
Total Excess Profit (Loss):	18,326,992	15,263,693	8,908,624
Total Regulated Inpatient Admissions:	19,533	20,321	21,112
Total Regulated Outpatient Visits:	95,364	97,692	91,754
Readmission Charges:	27,075,280	28,716,222	
Risk Adjusted Readmission Percent:	11.38%	11.95%	
Potentially Preventable Conditions (PPC) Costs	6,401,554	5,832,026	
Risk Adjusted PPC Rate:	0.81	0.79	
Potentially Avoidable Utilization Costs:	48,070,854	43,249,842	

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Sinai Hospital of Baltimore

FISCAL YEAR ENDING	June 2014	June 2013	June 2012
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Gross Patient Revenue:			
Regulated Services	699,430,000	684,516,800	676,602,700
Unregulated Services	193,082,993	169,421,934	153,761,069
TOTAL	892,512,993	853,938,734	830,363,769
Net Patient Revenue (NPR):			
Regulated Services	565,895,246	564,285,587	565,251,457
Unregulated Services	83,756,627	81,351,241	72,810,960
TOTAL	649,651,873	645,636,828	638,062,417
Other Operating Revenue:			
Regulated Services	11,819,850	16,233,000	6,501,576
Unregulated Services	41,560,500	34,075,711	38,199,150
TOTAL	53,380,350	50,308,711	44,700,726
Net Operating Revenue (NOR)			
Regulated Services	577,715,096	580,518,587	571,753,033
Unregulated Services	125,317,127	115,426,952	111,010,110
Total	703,032,223	695,945,539	682,763,143
Total Operating Expenses:			
Regulated Services	517,159,092	530,048,218	525,697,277
Total	675,091,241	680,645,621	668,599,780
Net Operating Profit (Loss):			
Regulated Services	60,556,006	50,470,369	46,055,756
Unregulated Services	-32,615,013	-35,170,451	-31,892,393
Total	27,940,993	15,299,918	14,163,363
Total Non-Operating Profit (Loss):	29,800,000	18,967,000	8,966,054
Non-Operating Revenue	29,800,000	18,967,000	8,966,054
Non-Operating Expenses	0	0	0
Total Excess Profit (Loss):	57,740,993	34,266,918	23,129,417
Total Regulated Inpatient Admissions:	24,549	25,871	27,229
Total Regulated Outpatient Visits:	183,290	168,467	165,707
Readmission Charges:	57,482,479	57,115,974	
Risk Adjusted Readmission Percent:	14.97%	14.43%	
Potentially Preventable Conditions (PPC) Costs	14,774,950	20,703,914	
Risk Adjusted PPC Rate:	0.97	1.47	
Potentially Avoidable Utilization Costs:	89,495,796	94,620,833	

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Suburban Hospital

FISCAL YEAR ENDING	June 2014	June 2013	June 2012
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Gross Patient Revenue:			
Regulated Services	289,286,600	280,578,500	272,892,400
Unregulated Services	9,632,810	10,147,116	10,349,192
TOTAL	298,919,410	290,725,616	283,241,592
Net Patient Revenue (NPR):			
Regulated Services	239,648,239	232,362,800	229,323,220
Unregulated Services	3,624,514	3,093,016	7,363,073
TOTAL	243,272,753	235,455,816	236,686,293
Other Operating Revenue:			
Regulated Services	2,720,835	7,003,940	4,740,818
Unregulated Services	18,648,960	42,394,260	11,768,869
TOTAL	21,369,795	49,398,200	16,509,687
Net Operating Revenue (NOR)			
Regulated Services	242,369,074	239,366,740	234,064,038
Unregulated Services	22,273,474	45,487,276	19,131,942
Total	264,642,548	284,854,016	253,195,980
Total Operating Expenses:			
Regulated Services	225,204,531	218,871,188	216,882,253
Total	262,016,800	251,081,646	239,149,257
Net Operating Profit (Loss):			
Regulated Services	17,164,544	20,495,552	17,181,785
Unregulated Services	-14,538,791	13,276,817	-3,135,062
Total	2,625,753	33,772,370	14,046,723
Total Non-Operating Profit (Loss):	13,775,934	4,362,488	-2,603,825
Non-Operating Revenue	14,727,120	4,362,488	-2,603,825
Non-Operating Expenses	951,186	0	0
Total Excess Profit (Loss):	16,401,687	38,134,858	11,442,898
Total Regulated Inpatient Admissions:	13,183	13,210	14,172
Total Regulated Outpatient Visits:	76,845	79,694	78,221
Readmission Charges:	23,638,589	20,834,542	
Risk Adjusted Readmission Percent:	11.83%	11.63%	
Potentially Preventable Conditions (PPC) Costs	8,021,007	10,400,132	
Risk Adjusted PPC Rate:	1.27	1.58	
Potentially Avoidable Utilization Costs:	40,831,795	41,607,976	

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UM Baltimore Washington

FISCAL YEAR ENDING	June 2014	June 2013	June 2012
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Gross Patient Revenue:			
Regulated Services	393,181,900	376,812,800	381,065,300
Unregulated Services	28,963,224	10,944,461	11,077,953
TOTAL	422,145,124	387,757,261	392,143,253
Net Patient Revenue (NPR):			
Regulated Services	320,033,920	308,070,323	312,825,359
Unregulated Services	11,367,399	10,944,461	11,077,953
TOTAL	331,401,319	319,014,784	323,903,313
Other Operating Revenue:			
Regulated Services	2,304,241	1,904,465	2,569,890
Unregulated Services	1,694,936	1,670,068	1,558,022
TOTAL	3,999,177	3,574,533	4,127,912
Net Operating Revenue (NOR)			
Regulated Services	322,338,161	309,974,788	315,395,249
Unregulated Services	13,062,335	12,614,529	12,635,976
Total	335,400,496	322,589,317	328,031,225
Total Operating Expenses:			
Regulated Services	296,252,216	307,055,161	301,328,290
Total	319,029,811	326,994,589	313,491,003
Net Operating Profit (Loss):			
Regulated Services	26,085,945	2,919,627	14,066,959
Unregulated Services	-9,715,260	-7,324,899	473,264
Total	16,370,685	-4,405,272	14,540,222
Total Non-Operating Profit (Loss):	3,103,362	24,629	-3,288,000
Non-Operating Revenue	6,430,980	4,424,231	1,577,000
Non-Operating Expenses	3,327,618	4,399,602	4,865,000
Total Excess Profit (Loss):	19,474,047	-4,380,643	11,252,222
Total Regulated Inpatient Admissions:	17,827	18,921	18,543
Total Regulated Outpatient Visits:	133,823	134,995	138,344
Readmission Charges:	45,706,674	40,162,146	
Risk Adjusted Readmission Percent:	14.93%	15.03%	
Potentially Preventable Conditions (PPC) Costs	9,343,776	10,417,975	
Risk Adjusted PPC Rate:	1.01	1.27	
Potentially Avoidable Utilization Costs:	77,870,191	73,245,926	

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UM Charles Regional Medical Center

FISCAL YEAR ENDING	June 2014	June 2013	June 2012
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Gross Patient Revenue:			
Regulated Services	144,785,724	137,003,900	126,393,900
Unregulated Services	790,489	999,343	425,147
TOTAL	145,576,213	138,003,243	126,819,047
Net Patient Revenue (NPR):			
Regulated Services	118,662,627	112,746,501	103,830,122
Unregulated Services	579,067	842,746	215,805
TOTAL	119,241,694	113,589,247	104,045,927
Other Operating Revenue:			
Regulated Services	28,963	-156,758	-282,149
Unregulated Services	481,289	483,220	474,202
TOTAL	510,252	326,462	192,054
Net Operating Revenue (NOR)			
Regulated Services	118,691,590	112,589,742	103,547,973
Unregulated Services	1,060,356	1,325,966	690,007
Total	119,751,946	113,915,709	104,237,981
Total Operating Expenses:			
Regulated Services	105,796,706	100,889,258	94,890,378
Total	108,754,924	103,915,537	96,010,018
Net Operating Profit (Loss):			
Regulated Services	12,894,884	11,700,484	8,657,595
Unregulated Services	-1,897,862	-1,700,312	-429,633
Total	10,997,022	10,000,172	8,227,962
Total Non-Operating Profit (Loss):	-828,000	-5,266,000	-8,884,000
Non-Operating Revenue	-1,009,000	-5,266,000	-8,884,000
Non-Operating Expenses	-181,000	0	0
Total Excess Profit (Loss):	10,169,022	4,734,172	-656,038
Total Regulated Inpatient Admissions:	7,554	7,717	7,083
Total Regulated Outpatient Visits:	71,016	55,414	56,821
Readmission Charges:	13,889,328	15,328,045	
Risk Adjusted Readmission Percent:	12.89%	13.01%	
Potentially Preventable Conditions (PPC) Costs	1,300,292	2,626,956	
Risk Adjusted PPC Rate:	0.80	1.23	
Potentially Avoidable Utilization Costs:	26,418,723	28,229,604	

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UM Harford Memorial Hospital

FISCAL YEAR ENDING	June 2014 ⁵	June 2013	June 2012
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Gross Patient Revenue:			
Regulated Services	53,719,100	103,499,300	104,451,400
Unregulated Services	60,300	130,700	163,300
TOTAL	53,779,400	103,630,000	104,614,700
Net Patient Revenue (NPR):			
Regulated Services	44,777,400	80,749,039	82,984,005
Unregulated Services	44,700	61,300	104,000
TOTAL	44,822,100	80,810,339	83,088,005
Other Operating Revenue:			
Regulated Services	656,400	2,452,600	1,050,423
Unregulated Services	175,100	479,400	2,361,577
TOTAL	831,500	2,932,000	3,412,000
Net Operating Revenue (NOR)			
Regulated Services	45,433,800	83,201,639	84,034,428
Unregulated Services	219,800	540,700	2,465,577
Total	45,653,600	83,742,339	86,500,005
Total Operating Expenses:			
Regulated Services	39,181,300	77,131,271	80,495,251
Total	40,864,200	79,558,000	83,528,951
Net Operating Profit (Loss):			
Regulated Services	6,252,500	6,070,368	3,539,177
Unregulated Services	-1,463,100	-1,886,029	-568,123
Total	4,789,400	4,184,339	2,971,054
Total Non-Operating Profit (Loss):			
Non-Operating Revenue	1,915,300	7,340,000	5,297,000
Non-Operating Expenses	0	0	0
Total Excess Profit (Loss):			
	6,704,700	11,524,339	8,268,054
Total Regulated Inpatient Admissions:			
	2,351	4,727	5,132
Total Regulated Outpatient Visits:			
	44,589	47,081	43,330
Readmission Charges:			
	12,066,425	11,569,256	
Risk Adjusted Readmission Percent:			
	12.51%	12.26%	
Potentially Preventable Conditions (PPC) Costs			
	1,533,980	1,862,884	
Risk Adjusted PPC Rate:			
	1.16	1.47	
Potentially Avoidable Utilization Costs:			
	21,069,537	20,207,171	

⁵UM Harford Memorial changed its fiscal year end from December 31 to June 30 in 2014 and therefore has filed a FYE report of six (6) months.

HEALTH SERVICES COST REVIEW COMMISSION
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UM Midtown

FISCAL YEAR ENDING	June 2014	June 2013	June 2012
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Gross Patient Revenue:			
Regulated Services	222,427,600	216,173,800	185,438,390
Unregulated Services	15,808,226	19,029,350	8,054,159
TOTAL	238,235,826	235,203,150	193,492,549
Net Patient Revenue (NPR):			
Regulated Services	174,389,612	177,185,337	154,041,944
Unregulated Services	5,994,896	6,168,253	8,008,771
TOTAL	180,384,509	183,353,590	162,050,715
Other Operating Revenue:			
Regulated Services	1,163,270	270,527	865,829
Unregulated Services	998,502	1,212,224	1,157,473
TOTAL	2,161,772	1,482,751	2,023,301
Net Operating Revenue (NOR)			
Regulated Services	175,552,882	177,455,864	154,907,773
Unregulated Services	6,993,398	7,380,478	9,166,243
Total	182,546,280	184,836,341	164,074,016
Total Operating Expenses:			
Regulated Services	152,556,172	159,502,922	144,339,647
Total	178,869,079	188,088,728	168,209,026
Net Operating Profit (Loss):			
Regulated Services	22,996,711	17,952,942	10,568,126
Unregulated Services	-19,319,509	-21,205,328	-14,703,136
Total	3,677,202	-3,252,386	-4,135,010
Total Non-Operating Profit (Loss):	-599,000	-432,000	-678,000
Non-Operating Revenue	-599,000	-432,000	100,000
Non-Operating Expenses	0	0	778,000
Total Excess Profit (Loss):	3,078,202	-3,684,386	-4,813,010
Total Regulated Inpatient Admissions:	6,178	7,527	8,870
Total Regulated Outpatient Visits:	88,554	66,762	52,874
Readmission Charges:	26,934,870	27,938,051	
Risk Adjusted Readmission Percent:	17.53%	16.94%	
Potentially Preventable Conditions (PPC) Costs	2,231,434	3,787,589	
Risk Adjusted PPC Rate:	0.99	1.53	
Potentially Avoidable Utilization Costs:	36,430,004	39,977,045	

HEALTH SERVICES COST REVIEW COMMISSION
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FISCAL YEAR 2012 TO 2014

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UM Rehabilitation & Orthopedic Institute

FISCAL YEAR ENDING	June 2014	June 2013	June 2012
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Gross Patient Revenue:			
Regulated Services	118,262,200	115,227,400	117,995,400
Unregulated Services	1,205,991	1,438,975	1,667,820
TOTAL	119,468,191	116,666,375	119,663,220
Net Patient Revenue (NPR):			
Regulated Services	98,687,200	97,022,400	99,715,400
Unregulated Services	611,991	806,975	916,820
TOTAL	99,299,191	97,829,375	100,632,220
Other Operating Revenue:			
Regulated Services	2,099,610	705,340	1,040,606
Unregulated Services	1,870,812	1,810,147	1,841,976
TOTAL	3,970,422	2,515,487	2,882,582
Net Operating Revenue (NOR)			
Regulated Services	100,786,810	97,727,740	100,756,006
Unregulated Services	2,482,803	2,617,121	2,758,796
Total	103,269,613	100,344,862	103,514,802
Total Operating Expenses:			
Regulated Services	99,422,003	98,425,900	95,494,655
Total	102,736,500	101,635,160	98,824,910
Net Operating Profit (Loss):			
Regulated Services	1,364,808	-698,160	5,261,351
Unregulated Services	-831,695	-592,139	-571,459
Total	533,113	-1,290,298	4,689,892
Total Non-Operating Profit (Loss):	1,269,000	905,000	-317,000
Non-Operating Revenue	1,269,000	905,000	-317,000
Non-Operating Expenses	0	0	0
Total Excess Profit (Loss):	1,802,113	-385,298	4,372,892
Total Regulated Inpatient Admissions:	3,602	3,662	3,465
Total Regulated Outpatient Visits:	34,302	35,399	36,125
Readmission Charges:	5,350,299	6,222,857	
Risk Adjusted Readmission Percent:	12.22%	13.23%	
Potentially Preventable Conditions (PPC) Costs	1,367,772	1,824,710	
Risk Adjusted PPC Rate:	1.01	1.30	
Potentially Avoidable Utilization Costs:	6,718,071	8,047,567	

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UM Saint Joseph

FISCAL YEAR ENDING	June 2014	June 2013	June 2012
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Gross Patient Revenue:			
Regulated Services	362,415,700	337,661,500	354,785,600
Unregulated Services	3,646,000	50,839,541	48,931,087
TOTAL	366,061,700	388,501,041	403,716,687
Net Patient Revenue (NPR):			
Regulated Services	295,642,876	251,556,991	286,710,810
Unregulated Services	3,416,124	24,022,541	23,504,013
TOTAL	299,059,000	275,579,532	310,214,823
Other Operating Revenue:			
Regulated Services	386,513	135,501	389,513
Unregulated Services	2,769,487	8,677,499	5,934,776
TOTAL	3,156,000	8,813,000	6,324,288
Net Operating Revenue (NOR)			
Regulated Services	296,029,390	251,692,492	287,100,323
Unregulated Services	6,185,610	32,700,040	29,438,788
Total	302,215,000	284,392,532	316,539,111
Total Operating Expenses:			
Regulated Services	288,320,773	284,063,416	286,684,281
Total	310,933,000	350,245,000	344,709,199
Net Operating Profit (Loss):			
Regulated Services	7,708,617	-32,370,924	416,042
Unregulated Services	-16,426,617	-33,481,543	-28,586,130
Total	-8,718,000	-65,852,468	-28,170,088
Total Non-Operating Profit (Loss):	-5,413,000	-6,660,000	3,763,186
Non-Operating Revenue	1,897,000	5,113,000	3,763,182
Non-Operating Expenses	7,310,000	11,773,000	-4
Total Excess Profit (Loss):	-14,131,000	-72,512,468	-24,406,902
Total Regulated Inpatient Admissions:	15,747	15,176	16,217
Total Regulated Outpatient Visits:	89,366	87,511	92,717
Readmission Charges:	22,275,798	23,781,364	
Risk Adjusted Readmission Percent:	12.30%	12.74%	
Potentially Preventable Conditions (PPC) Costs	7,175,579	11,396,757	
Risk Adjusted PPC Rate:	1.03	1.70	
Potentially Avoidable Utilization Costs:	39,525,607	45,000,037	

HEALTH SERVICES COST REVIEW COMMISSION
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FISCAL YEAR 2012 TO 2014

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UM Shore Medical Chestertown

FISCAL YEAR ENDING	June 2014	June 2013	June 2012
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Gross Patient Revenue:			
Regulated Services	64,508,977	62,791,800	65,051,700
Unregulated Services	3,555,824	3,590,997	3,579,369
TOTAL	68,064,801	66,382,797	68,631,069
Net Patient Revenue (NPR):			
Regulated Services	49,270,622	48,143,539	49,528,431
Unregulated Services	3,379,824	3,231,997	2,157,309
TOTAL	52,650,446	51,375,536	51,685,740
Other Operating Revenue:			
Regulated Services	53,666	80,723	204,497
Unregulated Services	230,078	223,432	251,867
TOTAL	283,744	304,155	456,364
Net Operating Revenue (NOR)			
Regulated Services	49,324,288	48,224,262	49,732,928
Unregulated Services	3,609,902	3,455,429	2,409,176
Total	52,934,190	51,679,691	52,142,104
Total Operating Expenses:			
Regulated Services	40,990,213	46,820,546	50,318,541
Total	47,353,897	51,865,507	54,293,956
Net Operating Profit (Loss):			
Regulated Services	8,334,074	1,403,716	-585,613
Unregulated Services	-2,753,782	-1,589,533	-1,566,239
Total	5,580,293	-185,817	-2,151,852
Total Non-Operating Profit (Loss):	969,715	1,251,802	204,000
Non-Operating Revenue	1,041,405	1,251,802	602,016
Non-Operating Expenses	71,690	0	398,016
Total Excess Profit (Loss):	6,550,008	1,065,985	-1,947,852
Total Regulated Inpatient Admissions:	1,886	2,217	2,666
Total Regulated Outpatient Visits:	20,771	21,256	20,719
Readmission Charges:	5,346,104	5,751,989	
Risk Adjusted Readmission Percent:	13.79%	15.11%	
Potentially Preventable Conditions (PPC) Costs	499,904	1,268,429	
Risk Adjusted PPC Rate:	0.49	1.22	
Potentially Avoidable Utilization Costs:	10,843,377	12,317,063	

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UM Shore Medical Dorchester

FISCAL YEAR ENDING	June 2014	June 2013	June 2012
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Gross Patient Revenue:			
Regulated Services	58,994,300	59,897,900	59,359,900
Unregulated Services	3,348,901	3,250,913	2,472,867
TOTAL	62,343,201	63,148,813	61,832,767
Net Patient Revenue (NPR):			
Regulated Services	44,745,961	46,893,694	47,614,371
Unregulated Services	950,026	1,296,834	734,338
TOTAL	45,695,987	48,190,528	48,348,709
Other Operating Revenue:			
Regulated Services	144,703	113,804	222,340
Unregulated Services	269,579	279,429	262,525
TOTAL	414,282	393,233	484,865
Net Operating Revenue (NOR)			
Regulated Services	44,890,664	47,007,498	47,836,711
Unregulated Services	1,219,605	1,576,264	996,863
Total	46,110,269	48,583,761	48,833,574
Total Operating Expenses:			
Regulated Services	36,608,786	38,660,406	40,439,854
Total	39,673,868	42,329,887	43,070,521
Net Operating Profit (Loss):			
Regulated Services	8,281,878	8,347,091	7,396,857
Unregulated Services	-1,845,477	-2,093,218	-1,633,805
Total	6,436,401	6,253,874	5,763,053
Total Non-Operating Profit (Loss):	-211,918	376,979	-186,965
Non-Operating Revenue	-211,918	376,979	-186,965
Non-Operating Expenses	0	0	0
Total Excess Profit (Loss):	6,224,482	6,630,853	5,576,088
Total Regulated Inpatient Admissions:	2,408	2,611	2,844
Total Regulated Outpatient Visits:	23,248	26,416	24,509
Readmission Charges:	5,737,310	5,616,657	
Risk Adjusted Readmission Percent:	12.19%	11.75%	
Potentially Preventable Conditions (PPC) Costs	750,728	440,210	
Risk Adjusted PPC Rate:	1.27	0.97	
Potentially Avoidable Utilization Costs:	13,162,850	11,621,512	

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FISCAL YEAR 2012 TO 2014

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UM Shore Medical Easton

FISCAL YEAR ENDING	June 2014	June 2013	June 2012
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Gross Patient Revenue:			
Regulated Services	187,483,400	186,358,600	184,647,500
Unregulated Services	43,572,553	39,880,874	37,070,671
TOTAL	231,055,953	226,239,474	221,718,171
Net Patient Revenue (NPR):			
Regulated Services	152,823,340	149,505,473	152,889,603
Unregulated Services	14,648,824	14,312,219	13,326,855
TOTAL	167,472,165	163,817,692	166,216,458
Other Operating Revenue:			
Regulated Services	814,178	918,482	3,652,293
Unregulated Services	1,841,348	1,650,793	934,678
TOTAL	2,655,526	2,569,275	4,586,971
Net Operating Revenue (NOR)			
Regulated Services	153,637,519	150,423,955	156,541,896
Unregulated Services	16,490,172	15,963,011	14,261,533
Total	170,127,691	166,386,967	170,803,429
Total Operating Expenses:			
Regulated Services	140,191,581	137,324,774	141,357,659
Total	160,828,827	156,018,117	155,789,668
Net Operating Profit (Loss):			
Regulated Services	13,445,938	13,099,182	15,184,237
Unregulated Services	-4,147,074	-2,730,332	-170,476
Total	9,298,864	10,368,850	15,013,761
Total Non-Operating Profit (Loss):	7,882,051	4,002,174	-1,952,423
Non-Operating Revenue	7,882,051	4,002,174	-1,952,423
Non-Operating Expenses	0	0	0
Total Excess Profit (Loss):	17,180,916	14,371,024	13,061,338
Total Regulated Inpatient Admissions:	7,920	8,074	8,313
Total Regulated Outpatient Visits:	42,620	48,025	51,873
Readmission Charges:	13,108,829	12,141,164	
Risk Adjusted Readmission Percent:	12.64%	11.21%	
Potentially Preventable Conditions (PPC) Costs	2,207,562	2,544,508	
Risk Adjusted PPC Rate:	1.04	1.10	
Potentially Avoidable Utilization Costs:	26,124,017	25,055,040	

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FISCAL YEAR 2012 TO 2014

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UM Upper Chesapeake

FISCAL YEAR ENDING	June 2014 ⁶	June 2013	June 2012
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Gross Patient Revenue:			
Regulated Services	157,472,100	290,000,800	283,588,000
Unregulated Services	117,500	226,600	310,400
TOTAL	157,589,600	290,227,400	283,898,400
Net Patient Revenue (NPR):			
Regulated Services	138,670,800	241,546,300	237,245,612
Unregulated Services	84,900	121,000	205,200
TOTAL	138,755,700	241,667,300	237,450,812
Other Operating Revenue:			
Regulated Services	1,337,000	2,938,400	1,355,018
Unregulated Services	1,275,599	2,642,600	6,192,982
TOTAL	2,612,599	5,581,000	7,548,000
Net Operating Revenue (NOR)			
Regulated Services	140,007,800	244,484,700	238,600,630
Unregulated Services	1,360,499	2,763,600	6,398,182
Total	141,368,299	247,248,300	244,998,812
Total Operating Expenses:			
Regulated Services	116,409,100	220,046,741	217,111,969
Total	122,009,400	228,970,300	225,852,000
Net Operating Profit (Loss):			
Regulated Services	23,598,700	24,437,959	21,488,661
Unregulated Services	-4,239,800	-6,159,959	-2,341,849
Total	19,358,900	18,278,000	19,146,812
Total Non-Operating Profit (Loss):			
Non-Operating Revenue	187,500	4,122,000	-3,602,000
Non-Operating Expenses	0	0	4,073,000
Total Excess Profit (Loss):			
	19,546,400	22,400,000	15,544,812
Total Regulated Inpatient Admissions:			
	5,940	12,589	12,968
Total Regulated Outpatient Visits:			
	67,110	130,608	123,564
Readmission Charges:			
	25,243,447	23,360,469	
Risk Adjusted Readmission Percent:			
	12.77%	12.46%	
Potentially Preventable Conditions (PPC) Costs			
	4,387,889	6,498,675	
Risk Adjusted PPC Rate:			
	0.94	1.38	
Potentially Avoidable Utilization Costs:			
	44,639,054	43,097,036	

⁶ UM Upper Chesapeake changed its fiscal year end from December 31 to June 30 in 2014 and therefore has filed a FYE report of 6 months.

HEALTH SERVICES COST REVIEW COMMISSION
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Union Hospital of Cecil County

FISCAL YEAR ENDING	June 2014	June 2013	June 2012
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Gross Patient Revenue:			
Regulated Services	157,913,800	153,372,900	148,428,400
Unregulated Services	31,936,900	35,956,700	36,898,300
TOTAL	189,850,700	189,329,600	185,326,700
Net Patient Revenue (NPR):			
Regulated Services	130,347,100	125,947,900	121,323,300
Unregulated Services	14,803,200	15,230,700	15,504,200
TOTAL	145,150,300	141,178,600	136,827,500
Other Operating Revenue:			
Regulated Services	2,557,500	2,787,800	618,900
Unregulated Services	2,080,699	2,087,100	1,916,900
TOTAL	4,638,199	4,874,900	2,535,800
Net Operating Revenue (NOR)			
Regulated Services	132,904,600	128,735,700	121,942,200
Unregulated Services	16,883,899	17,317,800	17,421,100
Total	149,788,499	146,053,500	139,363,300
Total Operating Expenses:			
Regulated Services	117,995,300	112,982,000	106,988,700
Total	146,416,200	140,941,500	134,374,600
Net Operating Profit (Loss):			
Regulated Services	14,909,300	15,753,700	14,953,500
Unregulated Services	-11,537,000	-10,641,700	-9,964,800
Total	3,372,300	5,112,000	4,988,700
Total Non-Operating Profit (Loss):			
Non-Operating Revenue	7,725,300	4,771,900	-344,500
Non-Operating Expenses	287,100	602,400	387,800
Total	7,438,200	4,169,500	-732,300
Total Excess Profit (Loss):			
	10,810,500	9,281,500	4,256,400
Total Regulated Inpatient Admissions:			
	5,045	5,750	6,347
Total Regulated Outpatient Visits:			
	44,457	47,563	50,709
Readmission Charges:			
	10,347,606	10,063,684	
Risk Adjusted Readmission Percent:			
	10.60%	11.24%	
Potentially Preventable Conditions (PPC) Costs			
	2,510,893	3,481,422	
Risk Adjusted PPC Rate:			
	1.09	1.60	
Potentially Avoidable Utilization Costs:			
	20,395,729	19,633,126	

HEALTH SERVICES COST REVIEW COMMISSION
DISCLOSURE OF HOSPITAL FINANCIAL AND STATISTICAL DATA
FISCAL YEAR 2012 TO 2014

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University MIEMSS

FISCAL YEAR ENDING	June 2014	June 2013	June 2012
	-----	-----	-----
Gross Patient Revenue:			
Regulated Services	202,364,100	188,680,900	181,819,200
Unregulated Services	5,165,260	3,609,000	3,046,000
TOTAL	207,529,360	192,289,900	184,865,200
Net Patient Revenue (NPR):			
Regulated Services	166,218,825	154,423,000	154,091,408
Unregulated Services	5,165,260	3,609,000	3,046,000
TOTAL	171,384,085	158,032,000	157,137,408
Other Operating Revenue:			
Regulated Services	3,126,000	3,091,000	3,263,000
Unregulated Services	0	0	0
TOTAL	3,126,000	3,091,000	3,263,000
Net Operating Revenue (NOR)			
Regulated Services	169,344,825	157,514,000	157,354,408
Unregulated Services	5,165,260	3,609,000	3,046,000
Total	174,510,085	161,123,000	160,400,408
Total Operating Expenses:			
Regulated Services	149,776,000	136,670,900	133,571,300
Total	155,394,000	144,594,000	140,164,000
Net Operating Profit (Loss):			
Regulated Services	19,568,825	20,843,100	23,783,108
Unregulated Services	-452,740	-4,314,100	-3,546,700
Total	19,116,085	16,529,000	20,236,408
Total Non-Operating Profit (Loss):	1,500,000	1,500,000	1,500,000
Non-Operating Revenue	900,000	791,450	1,500,000
Non-Operating Expenses	-600,000	-708,550	0
Total Excess Profit (Loss):	20,616,085	18,029,000	21,736,408
Total Regulated Inpatient Admissions:	5,367	7,874	8,106
Total Regulated Outpatient Visits:	39,079 ⁷	16,780	17,536

⁷ University MIEMSS was approved for an outpatient center allowing for less severe cases to be charged as an outpatient rather than an inpatient admission.

HEALTH SERVICES COST REVIEW COMMISSION
DISCLOSURE OF HOSPITAL FINANCIAL AND STATISTICAL DATA
FISCAL YEAR 2012 TO 2014

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University UMCC

FISCAL YEAR ENDING	June 2014	June 2013	June 2012 ⁸
	-----	-----	-----
Gross Patient Revenue:			
Regulated Services	0	0	59,320,800
Unregulated Services	0	0	0
TOTAL	0	0	59,320,800
Net Patient Revenue (NPR):			
Regulated Services	0	0	51,737,776
Unregulated Services	0	0	0
TOTAL	0	0	51,737,776
Other Operating Revenue:			
Regulated Services	0	0	94,000
Unregulated Services	0	0	0
TOTAL	0	0	94,000
Net Operating Revenue (NOR)			
Regulated Services	0	0	51,831,776
Unregulated Services	0	0	0
Total	0	0	51,831,776
Total Operating Expenses:			
Regulated Services	0	0	57,727,800
Total	0	0	58,704,000
Net Operating Profit (Loss):			
Regulated Services	0	0	-5,896,024
Unregulated Services	0	0	-976,200
Total	0	0	-6,872,224
Total Non-Operating Profit (Loss):			
Non-Operating Revenue	0	0	335,000
Non-Operating Expenses	0	0	-14,202
Total Excess Profit (Loss):			
	0	0	-6,523,022
Total Regulated Inpatient Admissions:			
	0	0	1,534
Total Regulated Outpatient Visits:			
	0	0	38,043

⁸ University UMCC financials were merged with UMMS beginning with FY 2013.

HEALTH SERVICES COST REVIEW COMMISSION
DISCLOSURE OF HOSPITAL FINANCIAL AND STATISTICAL DATA
FISCAL YEAR 2012 TO 2014

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University of Maryland Medical Center

FISCAL YEAR ENDING	June 2014	June 2013 ⁹	June 2012
	-----	-----	-----
Gross Patient Revenue:			
Regulated Services	1,296,211,400	1,241,601,500	1,179,258,000
Unregulated Services	10,519,886	11,074,000	11,002,797
TOTAL	1,306,731,286	1,252,675,500	1,190,260,797
Net Patient Revenue (NPR):			
Regulated Services	1,086,670,121	1,068,680,949	1,016,430,615
Unregulated Services	10,407,916	10,489,051	10,714,232
TOTAL	1,097,078,037	1,079,170,000	1,027,144,847
Other Operating Revenue:			
Regulated Services	18,824,460	36,092,760	13,102,329
Unregulated Services	50,534,530	43,072,240	38,305,671
TOTAL	69,358,990	79,165,000	51,408,000
Net Operating Revenue (NOR)			
Regulated Services	1,105,494,581	1,104,773,709	1,029,532,944
Unregulated Services	60,942,446	53,561,291	49,019,904
Total	1,166,437,027	1,158,335,000	1,078,552,847
Total Operating Expenses:			
Regulated Services	1,060,074,815	1,054,664,631	938,351,058
Total	1,142,114,001	1,123,809,000	1,019,533,500
Net Operating Profit (Loss):			
Regulated Services	45,419,769	50,109,078	91,181,886
Unregulated Services	-21,096,733	-15,583,078	-32,162,539
Total	24,323,036	34,526,000	59,019,347
Total Non-Operating Profit (Loss):	149,439,000	90,290,000	-114,569,797
Non-Operating Revenue	149,439,000	90,290,000	0
Non-Operating Expenses	0	0	114,569,797
Total Excess Profit (Loss):	173,762,036	124,816,000	-55,550,450
Total Regulated Inpatient Admissions:	26,874	26,586	27,143
Total Regulated Outpatient Visits:	247,851	204,962	195,504
Readmission Charges:	113,559,962	100,649,960	
Risk Adjusted Readmission Percent:	15.63%	14.60%	
Potentially Preventable Conditions (PPC) Costs	34,282,646	40,583,574	
Risk Adjusted PPC Rate:	1.09	1.42	
Potentially Avoidable Utilization Costs:	164,464,324	158,111,287	

⁹ University UMCC financials were merged with UMMC beginning in FY 2013.

HEALTH SERVICES COST REVIEW COMMISSION
DISCLOSURE OF HOSPITAL FINANCIAL AND STATISTICAL DATA
FISCAL YEAR 2012 TO 2014

Washington Adventist Hospital

FISCAL YEAR ENDING	December 2014 -----	June 2013 -----	June 2012 -----
Gross Patient Revenue:			
Regulated Services	260,306,100	245,900,400	260,716,100
Unregulated Services	3,791	23,951	685,558
TOTAL	260,309,891	245,924,351	261,401,658
Net Patient Revenue (NPR):			
Regulated Services	209,906,016	196,111,014	203,900,463
Unregulated Services	3,791	23,399	682,387
TOTAL	209,909,807	196,134,413	204,582,850
Other Operating Revenue:			
Regulated Services	1,378,906	3,888,835	2,588,088
Unregulated Services	3,547,691	2,651,790	3,107,623
TOTAL	4,926,597	6,540,625	5,695,711
Net Operating Revenue (NOR)			
Regulated Services	211,284,922	199,999,849	206,488,551
Unregulated Services	3,551,482	2,675,189	3,790,010
Total	214,836,404	202,675,038	210,278,561
Total Operating Expenses:			
Regulated Services	194,645,259	199,029,900	203,178,114
Total	210,709,734	213,396,004	216,661,910
Net Operating Profit (Loss):			
Regulated Services	16,639,663	969,949	3,310,437
Unregulated Services	-12,512,993	-11,690,915	-9,693,786
Total	4,126,670	-10,720,966	-6,383,349
Total Non-Operating Profit (Loss):			
Non-Operating Revenue	-1,500,747	-1,509,711	-1,012,274
Non-Operating Expenses	0	0	505,871
Total Excess Profit (Loss):			
	2,625,923	-12,230,677	-7,395,623
Total Regulated Inpatient Admissions:			
	11,472	11,648	13,111
Total Regulated Outpatient Visits:			
	56,831	60,448	61,504
Readmission Charges:			
	23,064,406	24,244,415	
Risk Adjusted Readmission Percent:			
	12.50%	12.58%	
Potentially Preventable Conditions (PPC) Costs			
	7,362,484	7,802,369	
Risk Adjusted PPC Rate:			
	1.00	1.00	
Potentially Avoidable Utilization Costs:			
	45,984,233	45,303,339	

HEALTH SERVICES COST REVIEW COMMISSION
DISCLOSURE OF HOSPITAL FINANCIAL AND STATISTICAL DATA
FISCAL YEAR 2012 TO 2014

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Western Maryland Regional M. C.

FISCAL YEAR ENDING	June 2014	June 2013	June 2012
	-----	-----	-----
Gross Patient Revenue:			
Regulated Services	317,898,800	314,237,300	308,555,800
Unregulated Services	62,831,500	60,556,700	57,610,800
TOTAL	380,730,300	374,794,000	366,166,600
Net Patient Revenue (NPR):			
Regulated Services	255,447,200	253,404,600	239,944,900
Unregulated Services	37,907,800	37,853,500	43,571,300
TOTAL	293,355,000	291,258,100	283,516,200
Other Operating Revenue:			
Regulated Services	5,313,699	6,605,700	2,672,900
Unregulated Services	2,673,100	2,881,300	2,376,100
TOTAL	7,986,799	9,487,000	5,049,000
Net Operating Revenue (NOR)			
Regulated Services	260,760,899	260,010,300	242,617,800
Unregulated Services	40,580,900	40,734,800	45,947,400
Total	301,341,799	300,745,100	288,565,200
Total Operating Expenses:			
Regulated Services	221,999,899	230,006,375	240,958,708
Total	281,594,900	289,875,700	298,432,900
Net Operating Profit (Loss):			
Regulated Services	38,761,001	30,003,925	1,659,092
Unregulated Services	-19,014,101	-19,134,525	-11,526,792
Total	19,746,900	10,869,400	-9,867,700
Total Non-Operating Profit (Loss):	5,514,799	4,332,300	8,144,000
Non-Operating Revenue	5,514,799	4,332,300	8,144,000
Non-Operating Expenses	0	0	0
Total Excess Profit (Loss):	25,261,700	15,201,700	-1,723,700
Total Regulated Inpatient Admissions:	11,805	13,029	13,814
Total Regulated Outpatient Visits:	93,304	96,697	101,271
Readmission Charges:	21,784,662	25,583,028	
Risk Adjusted Readmission Percent:	12.78%	13.70%	
Potentially Preventable Conditions (PPC) Costs	5,052,564	9,317,773	
Risk Adjusted PPC Rate:	0.84	1.37	
Potentially Avoidable Utilization Costs:	40,278,963	49,280,850	

**HEALTH SERVICES COST REVIEW COMMISSION
DISCLOSURE OF HOSPITAL FINANCIAL AND STATISTICAL DATA
FISCAL YEAR 2014-2012**

ALL SPECIALTY HOSPITALS

FISCAL YEAR ENDING	YEAR 2014	YEAR 2013	YEAR 2012
Gross Patient Revenue	312,175,783	357,921,238	393,606,336
Net Patient Revenue (NPR)	239,027,971	285,589,920	318,734,693
Other Operating Revenue	1,139,359	5,057,969	3,403,284
Net Operating Revenue (NOR)	240,167,330	290,647,889	322,137,977
Operating Expenses	228,361,857	266,414,937	327,855,359
Inpatient Admissions (IPAs)	16,658	18,115	18,982
Net Operating Profit (Loss)	11,805,473	24,232,952	(5,717,382)
Total Non-Operating Profit (Loss)	16,932,104	8,279,291	(6,174,190)
Total Excess Profits (Loss)	28,737,577	32,512,243	(11,891,572)

Adventist Behavioral Health – Rockville

FISCAL YEAR ENDING	YEAR 2014	YEAR 2013	YEAR 2012
Gross Patient Revenue	36,671,700	36,298,100	31,489,200
Net Patient Revenue (NPR)	26,291,671	27,395,522	26,042,739
Other Operating Revenue	66,628	444,774	165,419
Net Operating Revenue (NOR)	26,358,299	27,840,296	26,208,158
Operating Expenses	24,836,429	24,401,558	23,105,596
Inpatient Admissions (IPAs)	2,949	2,705	2,738
Net Operating Profit (Loss)	1,521,870	3,438,738	3,102,562
Total Non-Operating Profit (Loss)	3,402,912	(1,191,069)	(2,598,512)
Total Excess Profits (Loss)	4,924,782	2,247,669	504,050

Adventist Rehab Hospital of MD

FISCAL YEAR ENDING	YEAR 2014	YEAR 2013	YEAR 2012
Gross Patient Revenue	63,183,083	59,348,989	51,233,400
Net Patient Revenue (NPR)	31,243,964	32,969,459	28,199,348
Other Operating Revenue	393,446	360,155	186,348
Net Operating Revenue (NOR)	31,637,410	33,329,614	28,385,696
Operating Expenses	34,784,403	33,160,136	29,121,717
Inpatient Admissions (IPAs)	1,801	1,574	1,581
Net Operating Profit (Loss)	(3,146,993)	169,478	(736,021)
Total Non-Operating Profit (Loss)	103,663	2,949,432	3,854,931
Total Excess Profits (Loss)	(3,043,330)	3,118,910	3,118,910

Brook Lane Health Services

FISCAL YEAR ENDING	YEAR 2014	YEAR 2013	YEAR 2012
Gross Patient Revenue	14,512,500	14,918,100	14,051,500
Net Patient Revenue (NPR)	11,103,500	11,758,600	11,264,200
Other Operating Revenue	120,300	124,000	161,300
Net Operating Revenue (NOR)	11,223,800	11,882,600	11,425,500
Operating Expenses	14,386,700	13,962,200	12,618,800
Inpatient Admissions (IPAs)	1677	1,775	1,973
Net Operating Profit (Loss)	(3,162,900)	(2,079,600)	(1,193,300)
Total Non-Operating Profit (Loss)	3,474,000	2,586,800	2,674,000
Total Excess Profits (Loss)	311,100	507,200	1,480,700

Adventist Behavioral Health – Eastern Shore

FISCAL YEAR ENDING	YEAR 2014	YEAR 2013	YEAR 2012
Gross Patient Revenue	2,409,200	2,508,000	2,457,650
Net Patient Revenue (NPR)	1,896,662	2,045,654	2,101,900
Other Operating Revenue	0	0	0
Net Operating Revenue (NOR)	1,896,662	2,045,654	2,101,900
Operating Expenses	576,673	616,191	1,000,156
Inpatient Admissions (IPAs)	297	271	304
Net Operating Profit (Loss)	1,319,989	1,429,463	1,101,744
Total Non-Operating Profit (Loss)	0	0	0
Total Excess Profits (Loss)	1,319,989	1,429,463	1,101,744

Levindale Hospital

FISCAL YEAR ENDING	YEAR 2014	YEAR 2013	YEAR 2012
	*Under Acute		
Gross Patient Revenue		53,610,200	52,498,900
Net Patient Revenue (NPR)		48,264,286	49,039,494
Other Operating Revenue		1,779,100	1,990,000
Net Operating Revenue (NOR)		50,043,386	51,029,494
Operating Expenses		44,401,061	43,340,924
Inpatient Admissions (IPAs)		1,324	1,578
Net Operating Profit (Loss)		5,642,325	7,688,570
Total Non-Operating Profit (Loss)		(3,534,070)	(7,177,520)
Total Excess Profits (Loss)		2,108,255	511,050

Mt. Washington Pediatric Hospital

FISCAL YEAR ENDING	YEAR 2014	YEAR 2013	YEAR 2012
Gross Patient Revenue	55,464,000	53,308,449	49,446,660
Net Patient Revenue (NPR)	50,598,699	49,434,005	45,713,951
Other Operating Revenue	1,356,678	2,432,381	444,185
Net Operating Revenue (NOR)	51,955,377	51,866,386	46,158,136
Operating Expenses	44,459,476	42,963,622	40,690,987
Inpatient Admissions (IPAs)	795	790	691
Net Operating Profit (Loss)	7,495,901	8,902,764	5,467,149
Total Non-Operating Profit (Loss)	893,535	(1,320,561)	(3,419,720)
Total Excess Profits (Loss)	8,389,436	7,582,203	2,047,429

Sheppard Pratt Hospital

FISCAL YEAR ENDING	YEAR 2014	YEAR 2013	YEAR 2012
Gross Patient Revenue	139,935,300	137,929,400	140,136,100
Net Patient Revenue (NPR)	117,893,475	113,722,394	111,243,237
Other Operating Revenue	(797,693)	(82,441)	206,952
Net Operating Revenue (NOR)	117,095,782	113,639,954	111,450,189
Operating Expenses	109,318,177	106,910,170	108,750,802
Inpatient Admissions (IPAs)	9,139	9,676	9,389
Net Operating Profit (Loss)	7,777,606	6,729,784	2,699,387
Total Non-Operating Profit (Loss)	9,057,994	8,788,759	(41,437)
Total Excess Profits (Loss)	16,835,600	15,518,543	2,657,950

St. Luke Institute

FISCAL YEAR ENDING	YEAR 2014	YEAR 2013	YEAR 2012
Gross Patient Revenue	0	0	6,213,526
Net Patient Revenue (NPR)	0	0	6,171,824
Other Operating Revenue	0	0	249,127
Net Operating Revenue (NOR)	0	0	6,420,951
Operating Expenses	0	0	7,420,561
Inpatient Admissions (IPAs)	0	0	83
Net Operating Profit (Loss)	0	0	(999,610)
Total Non-Operating Profit (Loss)	0	0	2,997,905
Total Excess Profits (Loss)	0	0	1,998,295

University Specialty Hospital

FISCAL YEAR ENDING	YEAR 2014	YEAR 2013	YEAR 2012
Gross Patient Revenue	0	0	46,079,400
Net Patient Revenue (NPR)	0	0	38,958,000
Other Operating Revenue	0	0	(47)
Net Operating Revenue (NOR)	0	0	38,957,953
Operating Expenses	0	0	61,805,816
Inpatient Admissions (IPAs)	0	0	645
Net Operating Profit (Loss)	0	0	(22,847,863)
Total Non-Operating Profit (Loss)	0	0	(2,463,837)
Total Excess Profits (Loss)	0	0	(25,311,700)

CHANGE IN UNCOMPENSATED CARE (UCC): EXHIBIT I-a
REGULATED OPERATIONS
Listed in Alphabetical Order by Region

		2013			2014			% Change UCC Amount
Hospital Area	Hospital	Gross Revenues	Charity & Bad Debts	UCC %	Gross Revenues	Charity & Bad Debts	UCC %	
M E T R O	Anne Arundel Medical Center	541,867,800	28,229,300	5.21	554,132,400	28,030,100	5.06	-0.7
	Bon Secours Hospital	121,044,100	21,934,644	18.12	129,714,300	18,907,653	14.58	-13.8
	Bowie Emergency Center	13,677,900	3,095,262	22.63	16,513,400	3,176,307	19.23	2.6
	Doctors Community Hospital	216,854,500	20,137,582	9.29	222,145,400	21,083,439	9.49	4.7
	Fort Washington Medical Center	46,156,625	6,289,082	13.63	48,565,970	5,271,258	10.85	-16.2
	Germantown Emergency Center	12,992,000	3,426,331	26.37	14,059,900	2,928,631	20.83	-14.5
	Greater Baltimore Medical Center	421,137,700	13,135,500	3.12	426,965,000	14,448,600	3.38	10.0
	Holy Cross Hospital	461,351,200	42,720,100	9.26	468,876,700	41,181,900	8.78	-3.6
	Howard County General Hospital	278,901,600	16,701,844	5.99	281,805,600	15,945,000	5.66	-4.5
	Johns Hopkins Bayview Medical Center	596,807,300	55,404,000	9.28	605,106,300	53,366,000	8.82	-3.7
	Johns Hopkins Hospital	2,132,419,000	90,951,400	4.27	2,172,517,900	90,418,800	4.16	-0.6
	Laurel Regional Hospital	121,542,100	17,298,770	14.23	118,865,000	13,262,786	11.16	-23.3
	Levindale ¹⁰	0	0	0	54,541,800	1,645,534	3.02	N/A
	MedStar Franklin Square	469,792,200	33,165,956	7.06	486,467,000	28,840,763	5.93	-13.0
	MedStar Good Samaritan	295,736,800	19,525,089	6.60	299,250,000	18,307,883	6.12	-6.2
	MedStar Harbor Hospital	201,141,000	17,275,577	8.59	205,146,300	12,384,997	6.04	-28.3
	MedStar Montgomery General	166,869,100	10,997,703	6.59	167,893,100	9,139,362	5.44	-16.9
	MedStar Southern Maryland	259,132,417	17,742,561	6.85	261,812,300	21,607,448	8.25	21.8
	MedStar Union Memorial	406,581,900	33,074,497	8.13	415,164,300	23,163,918	5.58	-30.0
	Mercy Medical Center	470,759,600	39,008,070	8.29	489,187,300	39,462,900	8.07	1.2

¹⁰FY14 is the first year that Levindale was designated as an acute care hospital by CMS.

CHANGE IN UNCOMPENSATED CARE (UCC): EXHIBIT I-a
REGULATED OPERATIONS
Listed in Alphabetical Order by Region

		2013			2014			% Change UCC Amount
Hospital Area	Hospital	Gross Revenues	Charity & Bad Debts	UCC %	Gross Revenues	Charity & Bad Debts	UCC %	
	Northwest Hospital Center	248,252,700	20,881,783	8.41	249,134,500	19,327,600	7.76	-7.4
	Prince Georges' Hospital Center	249,192,555	38,639,516	15.51	267,282,400	34,867,927	13.05	-9.8
	Queen Anne's Emergency Center	4,999,900	246,148	4.92	5,190,800	327,866	6.32	33.2
	Saint Agnes Hospital	404,669,900	32,203,974	7.96	410,191,100	25,327,088	6.17	-21.4
	Shady Grove Adventist Hospital	375,189,800	25,364,171	6.76	383,323,300	29,442,581	7.68	16.1
	Sinai Hospital of Baltimore	684,516,800	37,059,900	5.41	699,430,000	42,571,600	6.09	14.9
	Suburban Hospital	280,578,500	14,223,180	5.07	289,286,600	12,582,100	4.35	-11.5
	UM Baltimore Washington	376,812,800	36,844,300	9.78	393,181,900	31,494,716	8.01	-14.5
	UM Midtown	216,173,800	32,903,997	15.22	222,427,600	33,531,633	15.08	1.9
	UM Rehabilitation & Orthopedic Institute	115,227,400	5,988,426	5.20	118,262,200	8,436,183	7.13	40.9
	UM Saint Joseph	337,661,500	17,305,468	5.13	362,415,700	22,836,124	6.30	32.0
	UM Upper Chesapeake ¹¹	290,000,800	17,640,400	6.08	157,472,100	8,242,700	5.23	N/A
	University MIEMSS	188,680,900	42,108,564	22.32	202,364,100	40,596,352	20.06	-3.6
	University of Maryland Medical Center	1,241,601,500	67,006,535	5.40	1,296,211,400	71,156,193	5.49	6.2
	Washington Adventist Hospital	245,900,400	34,627,375	14.08	260,306,100	31,746,079	12.20	-8.3
<i>M E T R O</i> ¹²		<i>12,204,223,297</i>	<i>895,516,605</i>	<i>7.34</i>	<i>12,543,195,870</i>	<i>865,171,787</i>	<i>6.90</i>	<i>-3.4</i>

¹¹ UM Upper Chesapeake changed its fiscal year end from December 31 to June 30 in 2014 and therefore has filed a FYE report of 6 months.

¹² The Metro summary line excludes Levindale and UM Upper Chesapeake hospitals.

CHANGE IN UNCOMPENSATED CARE (UCC): EXHIBIT I-a
REGULATED OPERATIONS
Listed in Alphabetical Order by Region

		2013			2014			% Change UCC Amount
Hospital Area	Hospital	Gross Revenues	Charity & Bad Debts	UCC %	Gross Revenues	Charity & Bad Debts	UCC %	
R U R A L	Atlantic General Hospital	99,487,100	7,638,100	7.68	102,693,200	7,165,200	6.98	-6.2
	Calvert Memorial Hospital	138,862,900	8,548,160	6.16	141,935,300	9,268,967	6.53	8.4
	Carroll County General Hospital	249,075,200	11,694,600	4.70	251,985,400	11,185,592	4.44	-4.4
	Frederick Memorial Hospital	337,093,700	20,318,595	6.03	339,660,800	22,831,994	6.72	12.4
	Garrett County Memorial Hospital	42,302,400	4,593,416	10.86	45,202,600	4,192,263	9.27	-8.7
	McCready Hospital	17,975,600	1,495,267	8.32	16,638,000	1,412,273	8.49	-5.6
	MedStar Saint Mary's Hospital	154,603,000	13,099,310	8.47	157,936,000	8,667,483	5.49	-33.8
	Meritus Medical Center	301,350,700	21,682,200	7.20	305,141,600	22,551,500	7.39	4.0
	Peninsula Regional Medical Center	412,641,500	28,334,500	6.87	416,388,900	24,743,900	5.94	-12.7
	UM Charles Regional Medical Center	137,003,900	10,219,211	7.46	144,785,724	10,881,673	7.52	6.5
	UM Harford Memorial Hospital ¹³	103,499,300	12,876,361	12.44	53,719,100	5,242,600	9.76	N/A
	UM Shore Medical Chestertown	62,791,800	6,363,467	10.13	64,508,977	6,551,013	10.16	2.9
	UM Shore Medical Dorchester	59,897,900	4,186,127	6.99	58,994,300	5,504,997	9.33	31.5
	UM Shore Medical Easton	186,358,600	10,916,970	5.86	187,483,400	11,857,425	6.32	8.6
	Union Hospital of Cecil County	153,372,900	13,323,600	8.69	157,913,800	12,201,400	7.73	-8.4
	Western Maryland Regional M. C.	314,237,300	21,637,900	6.89	317,898,800	20,653,700	6.50	-4.5
<i>R U R A L</i> ¹⁴		<i>2,667,054,500</i>	<i>184,051,423</i>	<i>6.90</i>	<i>2,709,166,801</i>	<i>179,669,380</i>	<i>6.63</i>	<i>-2.4</i>
<i>T O T A L</i> ¹⁵	All Acute Hospitals	<i>14,871,277,797</i>	<i>1,079,568,028</i>	<i>7.26</i>	<i>15,252,362,671</i>	<i>1,044,841,167</i>	<i>6.85</i>	<i>-3.2</i>

¹³ UM Harford Memorial changed its fiscal year end from December 31 to June 30 in 2014 and therefore has filed a FYE report of 6 months.

¹⁴ The Rural summary line excludes UM Harford Memorial

¹⁵ The total line excludes Levindale, UM Harford Memorial, and UM Upper Chesapeake Hospitals.

CHANGE IN UNCOMPENSATED CARE (UCC): EXHIBIT I-b
REGULATED OPERATIONS
Listed by Percentage of Uncompensated Care by Region

		2013			2014			% Change UCC Amount
Hospital Area	Hospital	Gross Revenues	Charity & Bad Debts	UCC %	Gross Revenues	Charity & Bad Debts	UCC %	
M E T R O	Germantown Emergency Center	12,992,000	3,426,331	26.37	14,059,900	2,928,631	20.83	-14.5
	University MIEMSS	188,680,900	42,108,564	22.32	202,364,100	40,596,352	20.06	-3.6
	Bowie Emergency Center	13,677,900	3,095,262	22.63	16,513,400	3,176,307	19.23	2.6
	UM Midtown	216,173,800	32,903,997	15.22	222,427,600	33,531,633	15.08	1.9
	Bon Secours Hospital	121,044,100	21,934,644	18.12	129,714,300	18,907,653	14.58	-13.8
	Prince Georges' Hospital Center	249,192,555	38,639,516	15.51	267,282,400	34,867,927	13.05	-9.8
	Washington Adventist Hospital	245,900,400	34,627,375	14.08	260,306,100	31,746,079	12.20	-8.3
	Laurel Regional Hospital	121,542,100	17,298,770	14.23	118,865,000	13,262,786	11.16	-23.3
	Fort Washington Medical Center	46,156,625	6,289,082	13.63	48,565,970	5,271,258	10.85	-16.2
	Doctors Community Hospital	216,854,500	20,137,582	9.29	222,145,400	21,083,439	9.49	4.7
	Johns Hopkins Bayview Medical Center	596,807,300	55,404,000	9.28	605,106,300	53,366,000	8.82	-3.7
	Holy Cross Hospital	461,351,200	42,720,100	9.26	468,876,700	41,181,900	8.78	-3.6
	MedStar Southern Maryland	259,132,417	17,742,561	6.85	261,812,300	21,607,448	8.25	21.8
	Mercy Medical Center	470,759,600	39,008,070	8.29	489,187,300	39,462,900	8.07	1.2
	UM Baltimore Washington	376,812,800	36,844,300	9.78	393,181,900	31,494,716	8.01	-14.5
	Northwest Hospital Center	248,252,700	20,881,783	8.41	249,134,500	19,327,600	7.76	-7.4
	Shady Grove Adventist Hospital	375,189,800	25,364,171	6.76	383,323,300	29,442,581	7.68	16.1
	UM Rehabilitation & Orthopedic Institute	115,227,400	5,988,426	5.20	118,262,200	8,436,183	7.13	40.9
	Queen Anne's Emergency Center	4,999,900	246,148	4.92	5,190,800	327,866	6.32	33.2
	UM Saint Joseph	337,661,500	17,305,468	5.13	362,415,700	22,836,124	6.30	32.0

CHANGE IN UNCOMPENSATED CARE (UCC): EXHIBIT I-b
REGULATED OPERATIONS
Listed by Percentage of Uncompensated Care by Region

		2013			2014			
	Saint Agnes Hospital	404,669,900	32,203,974	7.96	410,191,100	25,327,088	6.17	-21.4
	MedStar Good Samaritan	295,736,800	19,525,089	6.60	299,250,000	18,307,883	6.12	-6.2
	Sinai Hospital of Baltimore	684,516,800	37,059,900	5.41	699,430,000	42,571,600	6.09	14.9
	MedStar Harbor Hospital	201,141,000	17,275,577	8.59	205,146,300	12,384,997	6.04	-28.3
	MedStar Franklin Square	469,792,200	33,165,956	7.06	486,467,000	28,840,763	5.93	-13.0
	Howard County General Hospital	278,901,600	16,701,844	5.99	281,805,600	15,945,000	5.66	-4.5
	MedStar Union Memorial	406,581,900	33,074,497	8.13	415,164,300	23,163,918	5.58	-30.0
	University of Maryland Medical Center	1,241,601,500	67,006,535	5.40	1,296,211,400	71,156,193	5.49	6.2
	MedStar Montgomery General	166,869,100	10,997,703	6.59	167,893,100	9,139,362	5.44	-16.9
	UM Upper Chesapeake ¹⁶	290,000,800	17,640,400	6.08	157,472,100	8,242,700	5.23	N/A
	Anne Arundel Medical Center	541,867,800	28,229,300	5.21	554,132,400	28,030,100	5.06	-0.7
	Suburban Hospital	280,578,500	14,223,180	5.07	289,286,600	12,582,100	4.35	-11.5
	Johns Hopkins Hospital	2,132,419,000	90,951,400	4.27	2,172,517,900	90,418,800	4.16	-0.6
	Greater Baltimore Medical Center	421,137,700	13,135,500	3.12	426,965,000	14,448,600	3.38	10.0
	Levindale ¹⁷	0	0	0	54,541,800	1,645,534	3.02	N/A
<i>M E T R O</i> ¹⁸		12,204,223,297	895,516,605	7.34	<i>12,543,195,870</i>	<i>865,171,787</i>	<i>6.90</i>	<i>-3.4</i>

¹⁶ UM Upper Chesapeake changed its fiscal year end from December 31 to June 30 in 2014 and therefore has filed a FYE report of 6 months.

¹⁷ FY14 is the first year that Levindale was designed as an acute care hospital by CMS.

¹⁸ The Metro summary line excludes Levindale and UM Upper Chesapeake hospitals.

CHANGE IN UNCOMPENSATED CARE (UCC): EXHIBIT I-b
REGULATED OPERATIONS
Listed by Percentage of Uncompensated Care by Region

		2013			2014			% Change UCC Amount
Hospital Area	Hospital	Gross Revenues	Charity & Bad Debts	UCC %	Gross Revenues	Charity & Bad Debts	UCC %	
R U R A L	UM Shore Medical Chestertown	62,791,800	6,363,467	10.13	64,508,977	6,551,013	10.16	2.9
	UM Harford Memorial Hospital ¹⁹	103,499,300	12,876,361	12.44	53,719,100	5,242,600	9.76	N/A
	UM Shore Medical Dorchester	59,897,900	4,186,127	6.99	58,994,300	5,504,997	9.33	31.5
	Garrett County Memorial Hospital	42,302,400	4,593,416	10.86	45,202,600	4,192,263	9.27	-8.7
	McCready Hospital	17,975,600	1,495,267	8.32	16,638,000	1,412,273	8.49	-5.6
	Union Hospital of Cecil County	153,372,900	13,323,600	8.69	157,913,800	12,201,400	7.73	-8.4
	UM Charles Regional Medical Center	137,003,900	10,219,211	7.46	144,785,724	10,881,673	7.52	6.5
	Meritus Medical Center	301,350,700	21,682,200	7.20	305,141,600	22,551,500	7.39	4.0
	Atlantic General Hospital	99,487,100	7,638,100	7.68	102,693,200	7,165,200	6.98	-6.2
	Frederick Memorial Hospital	337,093,700	20,318,595	6.03	339,660,800	22,831,994	6.72	12.4
	Calvert Memorial Hospital	138,862,900	8,548,160	6.16	141,935,300	9,268,967	6.53	8.4
	Western Maryland Regional M. C.	314,237,300	21,637,900	6.89	317,898,800	20,653,700	6.50	-4.5
	UM Shore Medical Easton	186,358,600	10,916,970	5.86	187,483,400	11,857,425	6.32	8.6
	Peninsula Regional Medical Center	412,641,500	28,334,500	6.87	416,388,900	24,743,900	5.94	-12.7
	MedStar Saint Mary's Hospital	154,603,000	13,099,310	8.47	157,936,000	8,667,483	5.49	-33.8
	Carroll County General Hospital	249,075,200	11,694,600	4.70	251,985,400	11,185,592	4.44	-4.4
<i>R U R A L</i> ²⁰		<i>2,667,054,500</i>	<i>184,051,423</i>	<i>6.90</i>	<i>2,709,166,801</i>	<i>179,669,380</i>	<i>6.63</i>	<i>-2.4</i>
<i>T O T A L</i> ²¹	All Acute Hospitals	<i>14,871,277,797</i>	<i>1,079,568,028</i>	<i>7.26</i>	<i>15,252,362,671</i>	<i>1,044,841,167</i>	<i>6.85</i>	<i>-3.2</i>

¹⁹ UM Harford Memorial changed its fiscal year end from December 31 to June 30 in 2014 and therefore has filed a FYE report of 6 months.

²⁰ The Rural summary line excludes UM Harford Memorial

²¹ The Total line excludes Levindale, UM Harford Memorial, and UM Upper Chesapeake Hospitals.

CHANGE IN TOTAL OPERATING PROFIT/LOSS : EXHIBIT II-a
REGULATED & UNREGULATED OPERATIONS
Listed by Alphabetical Order

Hospital	2013			2014			% Change Reg. Operating	% Change Total Operating
	Regulated Operating	Unregulated Operating	Total Operating	Regulated Operating	Unregulated Operating	Total Operating		
All Acute Hospitals ²²	646,386,668	-505,178,997	141,207,673	913,178,165	-516,346,047	396,832,119	41.27	181.03
Anne Arundel Medical Center	16,002,451	-14,887,851	1,114,600	25,326,003	-13,213,903	12,112,100	58.26	986.68
Atlantic General Hospital	9,222,349	-7,995,621	1,226,727	8,601,500	-10,086,613	-1,485,113	-6.73	-221.06
Bon Secours Hospital	2,560,429	-13,579,925	-11,019,496	15,956,273	-13,952,517	2,003,755	523.19	118.18
Bowie Emergency Center	-945,065	-208,041	-1,153,106	1,943,397	34,401	1,977,798	305.64	271.52
Calvert Memorial Hospital	14,541,508	-7,631,293	6,910,215	16,797,976	-8,340,143	8,457,833	15.52	22.40
Carroll County General Hospital	25,286,993	-5,037,706	20,249,287	26,236,823	-5,435,765	20,801,058	3.76	2.72
Doctors Community Hospital	4,422,646	-7,140,124	-2,717,478	10,251,378	-9,356,366	895,012	131.79	132.94
Fort Washington Medical Center	1,223,777	-648,495	575,282	2,028,867	-648,722	1,380,145	65.79	139.91
Frederick Memorial Hospital	17,216,148	-17,819,196	-603,048	16,325,142	-13,195,104	3,130,038	-5.18	619.04
Garrett County Memorial Hospital	2,570,135	-1,284,004	1,286,131	4,171,544	-810,322	3,361,223	62.31	161.34
Germantown Emergency Center	-1,690,370	-195,557	-1,885,927	-1,882,264	-37,105	-1,919,369	-11.35	-1.77
Greater Baltimore Medical Center	29,521,863	-14,587,186	14,934,677	30,962,700	-10,118,000	20,844,700	4.88	39.57
Holy Cross Hospital	42,986,566	-18,836,520	24,150,046	41,046,525	-17,751,525	23,295,000	-4.51	-3.54
Howard County General Hospital	18,538,282	-7,841,142	10,697,140	10,395,296	-6,818,406	3,576,890	-43.93	-66.56
Johns Hopkins Bayview Medical Center	5,832,881	-13,886,881	-8,054,000	21,241,512	-11,823,012	9,418,500	264.17	216.94
Johns Hopkins Hospital	17,927,223	-1,959,024	15,968,199	24,951,117	6,477,361	31,428,478	39.18	96.82
Laurel Regional Hospital	-2,910,849	-7,359,314	-10,270,163	-3,598,137	-5,637,852	-9,235,989	-23.61	10.07
Levindale ²³	0	0	0	7,214,700	-3,988,800	3,225,900	N/A	N/A

²² The All Acute Hospitals line excludes Levindale, UM Harford Memorial, and UM Upper Chesapeake Hospitals.

²³ FY14 is the first year that Levindale was designed as an acute care hospital by CMS.

CHANGE IN TOTAL OPERATING PROFIT/LOSS : EXHIBIT II-a
REGULATED & UNREGULATED OPERATIONS
Listed by Alphabetical Order

Hospital	2013			2014			% Change Reg. Operating	% Change Total Operating
	Regulated Operating	Unregulated Operating	Total Operating	Regulated Operating	Unregulated Operating	Total Operating		
McCready Hospital	-298,269	763,412	465,143	2,347,500	-583,451	1,764,049	887.04	279.25
MedStar Franklin Square	26,574,956	-26,514,792	60,164	40,797,801	-19,480,307	21,317,494	53.52	35332.31
MedStar Good Samaritan	12,773,906	-20,971,324	-8,197,418	25,433,656	-21,465,032	3,968,625	99.11	148.41
MedStar Harbor Hospital	12,288,534	-6,504,729	5,783,805	29,901,331	-9,668,488	20,232,843	143.33	249.82
MedStar Montgomery General	16,850,341	-9,763,710	7,086,631	14,950,082	-7,889,606	7,060,476	-11.28	-0.37
MedStar Saint Mary's Hospital	16,308,891	-6,063,773	10,245,118	20,371,965	-8,870,208	11,501,757	24.91	12.27
MedStar Southern Maryland	-21,613,758	-6,037,146	-27,650,904	3,162,651	-8,766,828	-5,604,177	114.63	79.73
MedStar Union Memorial	20,335,376	-26,559,115	-6,223,738	46,312,220	-31,775,042	14,537,178	127.74	333.58
Mercy Medical Center	15,429,893	-12,365,317	3,064,576	14,111,314	-7,804,301	6,307,013	-8.55	105.80
Meritus Medical Center	10,308,554	755,874	11,064,428	4,717,300	-220,400	4,496,900	-54.24	-59.36
Northwest Hospital Center	19,846,980	-6,563,890	13,283,090	23,464,469	-14,008,165	9,456,304	18.23	-28.81
Peninsula Regional Medical Center	25,869,524	-29,004,524	-3,135,000	36,419,854	-28,728,854	7,691,000	40.78	345.33
Prince Georges' Hospital Center	-2,474,588	-18,839,314	-21,313,902	4,536,729	-23,670,492	-19,133,763	283.33	10.23
Queen Anne's Emergency Center	-3,508,488	0	-3,508,488	-3,317,840	0	-3,317,840	5.43	5.43
Saint Agnes Hospital	55,452,969	-29,226,624	26,226,345	53,398,364	-29,462,430	23,935,933	-3.71	-8.73
Shady Grove Adventist Hospital	28,935,249	-13,410,889	15,524,360	31,683,154	-14,534,203	17,148,951	9.50	10.46
Sinai Hospital of Baltimore	50,470,369	-35,170,451	15,299,918	60,556,006	-32,615,013	27,940,993	19.98	82.62
Suburban Hospital	20,495,552	13,276,817	33,772,370	17,164,544	-14,538,791	2,625,753	-16.25	-92.23
UM Baltimore Washington	2,919,627	-7,324,899	-4,405,272	26,085,945	-9,715,260	16,370,685	793.47	471.62
UM Charles Regional Medical Center	11,700,484	-1,700,312	10,000,172	12,894,884	-1,897,862	10,997,022	10.21	9.97

CHANGE IN TOTAL OPERATING PROFIT/LOSS : EXHIBIT II-a
REGULATED & UNREGULATED OPERATIONS
Listed by Alphabetical Order

Hospital	2013			2014			% Change Reg. Operating	% Change Total Operating
	Regulated Operating	Unregulated Operating	Total Operating	Regulated Operating	Unregulated Operating	Total Operating		
UM Harford Memorial Hospital ²⁴	6,070,368	-1,886,029	4,184,339	6,252,500	-1,463,100	4,789,400	N/A	N/A
UM Midtown	17,952,942	-21,205,328	-3,252,386	22,996,711	-19,319,509	3,677,202	28.09	213.06
UM Rehabilitation & Orthopedic Institute	-698,160	-592,139	-1,290,298	1,364,808	-831,695	533,113	295.49	141.32
UM Saint Joseph	-32,370,924	-33,481,543	-65,852,468	7,708,617	-16,426,617	-8,718,000	123.81	86.76
UM Shore Medical Chestertown	1,403,716	-1,589,533	-185,817	8,334,074	-2,753,782	5,580,293	493.72	3103.12
UM Shore Medical Dorchester	8,347,091	-2,093,218	6,253,874	8,281,878	-1,845,477	6,436,401	-0.78	2.92
UM Shore Medical Easton	13,099,182	-2,730,332	10,368,850	13,445,938	-4,147,074	9,298,864	2.65	-10.32
UM Upper Chesapeake ²⁵	24,437,959	-6,159,959	18,278,000	23,598,700	-4,239,800	19,358,900	N/A	N/A
Union Hospital of Cecil County	15,753,700	-10,641,700	5,112,000	14,909,300	-11,537,000	3,372,300	-5.36	-34.03
University MIEMSS	20,843,100	-4,314,100	16,529,000	19,568,825	-452,740	19,116,085	-6.11	15.65
University of Maryland Medical Center	50,109,078	-15,583,078	34,526,000	45,419,769	-21,096,733	24,323,036	-9.36	-29.55
Washington Adventist Hospital	969,949	-11,690,915	-10,720,966	16,639,663	-12,512,993	4,126,670	1615.52	138.49
Western Maryland Regional Medical Center	30,003,925	-19,134,525	10,869,400	38,761,001	-19,014,101	19,746,900	29.19	81.67

²⁴ UM Harford Memorial changed its fiscal year end from December 31 to June 30 in 2014 and therefore has filed a FYE report of 6 months.

²⁵ UM Upper Chesapeake changed its fiscal year end from December 31 to June 30 in 2014 and therefore has filed a FYE report of 6 months.

CHANGE IN TOTAL OPERATING PROFIT/LOSS : EXHIBIT II-b
REGULATED & UNREGULATED OPERATIONS
Listed by Total Operating Profit/Loss

Hospital	2013			2014			% Change Reg. Operating	% Change Total Operating
	Regulated Operating	Unregulated Operating	Total Operating	Regulated Operating	Unregulated Operating	Total Operating		
All Acute Hospitals ²⁶	646,386,668	-505,178,997	141,207,673	913,178,165	-516,346,047	396,832,119	41.27	181.03
Johns Hopkins Hospital	17,927,223	-1,959,024	15,968,199	24,951,117	6,477,361	31,428,478	39.18	96.82
Sinai Hospital of Baltimore	50,470,369	-35,170,451	15,299,918	60,556,006	-32,615,013	27,940,993	19.98	82.62
University of Maryland Medical Center	50,109,078	-15,583,078	34,526,000	45,419,769	-21,096,733	24,323,036	-9.36	-29.55
Saint Agnes Hospital	55,452,969	-29,226,624	26,226,345	53,398,364	-29,462,430	23,935,933	-3.71	-8.73
Holy Cross Hospital	42,986,566	-18,836,520	24,150,046	41,046,525	-17,751,525	23,295,000	-4.51	-3.54
MedStar Franklin Square	26,574,956	-26,514,792	60,164	40,797,801	-19,480,307	21,317,494	53.52	35332.31
Greater Baltimore Medical Center	29,521,863	-14,587,186	14,934,677	30,962,700	-10,118,000	20,844,700	4.88	39.57
Carroll County General Hospital	25,286,993	-5,037,706	20,249,287	26,236,823	-5,435,765	20,801,058	3.76	2.72
MedStar Harbor Hospital	12,288,534	-6,504,729	5,783,805	29,901,331	-9,668,488	20,232,843	143.33	249.82
Western Maryland Regional M. C.	30,003,925	-19,134,525	10,869,400	38,761,001	-19,014,101	19,746,900	29.19	81.67
UM Upper Chesapeake ²⁷	24,437,959	-6,159,959	18,278,000	23,598,700	-4,239,800	19,358,900	-3.43	5.91
University MIEMSS	20,843,100	-4,314,100	16,529,000	19,568,825	-452,740	19,116,085	-6.11	15.65
Shady Grove Adventist Hospital	28,935,249	-13,410,889	15,524,360	31,683,154	-14,534,203	17,148,951	9.50	10.46
UM Baltimore Washington	2,919,627	-7,324,899	-4,405,272	26,085,945	-9,715,260	16,370,685	793.47	471.62
MedStar Union Memorial	20,335,376	-26,559,115	-6,223,738	46,312,220	-31,775,042	14,537,178	127.74	333.58
Anne Arundel Medical Center	16,002,451	-14,887,851	1,114,600	25,326,003	-13,213,903	12,112,100	58.26	986.68
MedStar Saint Mary's Hospital	16,308,891	-6,063,773	10,245,118	20,371,965	-8,870,208	11,501,757	24.91	12.27
UM Charles Regional Medical Center	11,700,484	-1,700,312	10,000,172	12,894,884	-1,897,862	10,997,022	10.21	9.97

²⁶ The All Acute Hospitals line excludes Levindale, UM Harford Memorial, and UM Upper Chesapeake Hospitals.

²⁷ UM Upper Chesapeake changed its fiscal year end from December 31 to June 30 in 2014 and therefore has filed a FYE report of 6 months.

CHANGE IN TOTAL OPERATING PROFIT/LOSS : EXHIBIT II-b
REGULATED & UNREGULATED OPERATIONS
Listed by Total Operating Profit/Loss

Hospital	2013			2014			% Change Reg. Operating	% Change Total Operating
	Regulated Operating	Unregulated Operating	Total Operating	Regulated Operating	Unregulated Operating	Total Operating		
Northwest Hospital Center	19,846,980	-6,563,890	13,283,090	23,464,469	-14,008,165	9,456,304	18.23	-28.81
Johns Hopkins Bayview Medical Center	5,832,881	-13,886,881	-8,054,000	21,241,512	-11,823,012	9,418,500	264.17	216.94
UM Shore Medical Easton	13,099,182	-2,730,332	10,368,850	13,445,938	-4,147,074	9,298,864	2.65	-10.32
Calvert Memorial Hospital	14,541,508	-7,631,293	6,910,215	16,797,976	-8,340,143	8,457,833	15.52	22.40
Peninsula Regional Medical Center	25,869,524	-29,004,524	-3,135,000	36,419,854	-28,728,854	7,691,000	40.78	345.33
MedStar Montgomery General	16,850,341	-9,763,710	7,086,631	14,950,082	-7,889,606	7,060,476	-11.28	-0.37
UM Shore Medical Dorchester	8,347,091	-2,093,218	6,253,874	8,281,878	-1,845,477	6,436,401	-0.78	2.92
Mercy Medical Center	15,429,893	-12,365,317	3,064,576	14,111,314	-7,804,301	6,307,013	-8.55	105.80
UM Shore Medical Chestertown	1,403,716	-1,589,533	-185,817	8,334,074	-2,753,782	5,580,293	493.72	3103.12
UM Harford Memorial Hospital ²⁸	6,070,368	-1,886,029	4,184,339	6,252,500	-1,463,100	4,789,400	N/A	N/A
Meritus Medical Center	10,308,554	755,874	11,064,428	4,717,300	-220,400	4,496,900	-54.24	-59.36
Washington Adventist Hospital	969,949	-11,690,915	-10,720,966	16,639,663	-12,512,993	4,126,670	1615.52	138.49
MedStar Good Samaritan	12,773,906	-20,971,324	-8,197,418	25,433,656	-21,465,032	3,968,625	99.11	148.41
UM Midtown	17,952,942	-21,205,328	-3,252,386	22,996,711	-19,319,509	3,677,202	28.09	213.06
Howard County General Hospital	18,538,282	-7,841,142	10,697,140	10,395,296	-6,818,406	3,576,890	-43.93	-66.56
Union Hospital of Cecil County	15,753,700	-10,641,700	5,112,000	14,909,300	-11,537,000	3,372,300	-5.36	-34.03
Garrett County Memorial Hospital	2,570,135	-1,284,004	1,286,131	4,171,544	-810,322	3,361,223	62.31	161.34
Levindale ²⁹	0	0	0	7,214,700	-3,988,800	3,225,900	N/A	N/A
Frederick Memorial Hospital	17,216,148	-17,819,196	-603,048	16,325,142	-13,195,104	3,130,038	-5.18	619.04

²⁸ UM Harford Memorial changed its fiscal year end from December 31 to June 30 in 2014 and therefore has filed a FYE report of 6 months.

²⁹ FY14 is the first year that Levindale was designed as an acute care hospital by CMS.

CHANGE IN TOTAL OPERATING PROFIT/LOSS : EXHIBIT II-b
REGULATED & UNREGULATED OPERATIONS
Listed by Total Operating Profit/Loss

Hospital	2013			2014			% Change Reg. Operating	% Change Total Operating
	Regulated Operating	Unregulated Operating	Total Operating	Regulated Operating	Unregulated Operating	Total Operating		
Suburban Hospital	20,495,552	13,276,817	33,772,370	17,164,544	-14,538,791	2,625,753	-16.25	-92.23
Bon Secours Hospital	2,560,429	-13,579,925	-11,019,496	15,956,273	-13,952,517	2,003,755	523.19	118.18
Bowie Emergency Center	-945,065	-208,041	-1,153,106	1,943,397	34,401	1,977,798	305.64	271.52
McCready Hospital	-298,269	763,412	465,143	2,347,500	-583,451	1,764,049	887.04	279.25
Fort Washington Medical Center	1,223,777	-648,495	575,282	2,028,867	-648,722	1,380,145	65.79	139.91
Doctors Community Hospital	4,422,646	-7,140,124	-2,717,478	10,251,378	-9,356,366	895,012	131.79	132.94
UM Rehabilitation & Orthopedic Institute	-698,160	-592,139	-1,290,298	1,364,808	-831,695	533,113	295.49	141.32
Atlantic General Hospital	9,222,349	-7,995,621	1,226,727	8,601,500	-10,086,613	-1,485,113	-6.73	-221.06
Germantown Emergency Center	-1,690,370	-195,557	-1,885,927	-1,882,264	-37,105	-1,919,369	-11.35	-1.77
Queen Anne's Emergency Center	-3,508,488	0	-3,508,488	-3,317,840	0	-3,317,840	5.43	5.43
MedStar Southern Maryland	-21,613,758	-6,037,146	-27,650,904	3,162,651	-8,766,828	-5,604,177	114.63	79.73
UM Saint Joseph	-32,370,924	-33,481,543	-65,852,468	7,708,617	-16,426,617	-8,718,000	123.81	86.76
Laurel Regional Hospital	-2,910,849	-7,359,314	-10,270,163	-3,598,137	-5,637,852	-9,235,989	-23.61	10.07
Prince Georges' Hospital Center	-2,474,588	-18,839,314	-21,313,902	4,536,729	-23,670,492	-19,133,763	283.33	10.23

TOTAL EXCESS PROFIT/LOSS : EXHIBIT III-a
Listed by Alphabetical Order

	2013	2014	
Hospital	Excess Profit/Loss	Excess Profit/Loss	% Change in Excess
All Acute Hospitals ³⁰	515,138,415	867,825,669	68.46
Anne Arundel Medical Center	45,341,200	39,203,200	-13.54
Atlantic General Hospital	2,725,952	976,248	-64.19
Bon Secours Hospital	-9,627,191	3,569,505	137.08
Bowie Emergency Center	-1,153,106	1,977,798	271.52
Calvert Memorial Hospital	6,916,629	6,802,728	-1.65
Carroll County General Hospital	30,673,703	27,155,986	-11.47
Doctors Community Hospital	-1,415,078	651,801	146.06
Fort Washington Medical Center	576,030	1,380,752	139.70
Frederick Memorial Hospital	10,738,933	16,993,038	58.24
Garrett County Memorial Hospital	2,041,070	4,238,955	107.68
Germantown Emergency Center	-2,264,592	-2,327,154	-2.76
Greater Baltimore Medical Center	33,230,610	40,539,700	22.00
Holy Cross Hospital	37,428,046	46,558,000	24.39
Howard County General Hospital	19,389,706	9,886,601	-49.01
Johns Hopkins Bayview Medical Center	-6,796,000	11,105,000	263.40
Johns Hopkins Hospital	51,063,077	66,850,174	30.92
Laurel Regional Hospital	-1,570,163	-685,989	56.31
Levindale ³¹	0	6,801,826	N/A
McCready Hospital	429,845	1,871,567	335.40
MedStar Franklin Square	425,534	21,563,555	4967.41
MedStar Good Samaritan	-8,126,384	3,971,844	148.88
MedStar Harbor Hospital	6,061,104	20,739,733	242.18
MedStar Montgomery General	7,262,526	7,075,846	-2.57
MedStar Saint Mary's Hospital	12,348,616	12,271,586	-0.62
MedStar Southern Maryland	-21,613,758	-5,582,219	74.17
MedStar Union Memorial	-1,472,759	20,389,661	1484.45
Mercy Medical Center	31,020,207	16,016,399	-48.37
Meritus Medical Center	9,116,228	18,982,900	108.23

³⁰ The All Acute Hospitals line excludes Levindale, UM Harford Memorial, and UM Upper Chesapeake Hospitals.

³¹ FY14 is the first year that Levindale was designed as an acute care hospital by CMS.

TOTAL EXCESS PROFIT/LOSS : EXHIBIT III-a
Listed by Alphabetical Order

	2013	2014	
Hospital	Excess Profit/Loss	Excess Profit/Loss	% Change in Excess
Northwest Hospital Center	23,613,990	25,618,214	8.49
Peninsula Regional Medical Center	10,719,000	29,420,000	174.47
Prince Georges' Hospital Center	1,028,098	3,192,390	210.51
Queen Anne's Emergency Center	-3,458,234	-3,347,238	3.21
Saint Agnes Hospital	41,883,345	44,871,382	7.13
Shady Grove Adventist Hospital	15,263,693	18,326,992	20.07
Sinai Hospital of Baltimore	34,266,918	57,740,993	68.50
Suburban Hospital	38,134,858	16,401,687	-56.99
UM Baltimore Washington	-4,380,643	19,474,047	544.55
UM Charles Regional Medical Center	4,734,172	10,169,022	114.80
UM Harford Memorial Hospital ³²	11,524,339	6,704,700	N/A
UM Midtown	-3,684,386	3,078,202	183.55
UM Rehabilitation & Orthopedic Institute	-385,298	1,802,113	567.72
UM Saint Joseph	-72,512,468	-14,131,000	80.51
UM Shore Medical Chestertown	1,065,985	6,550,008	514.46
UM Shore Medical Dorchester	6,630,853	6,224,482	-6.13
UM Shore Medical Easton	14,371,024	17,180,916	19.55
UM Upper Chesapeake ³³	22,400,000	19,546,400	N/A
Union Hospital of Cecil County	9,281,500	10,810,500	16.47
University MIEMSS	18,029,000	20,616,085	14.35
University of Maryland Medical Center	124,816,000	173,762,036	39.21
Washington Adventist Hospital	-12,230,677	2,625,923	121.47
Western Maryland Regional Medical Center	15,201,700	25,261,700	66.18

³² UM Harford Memorial changed its fiscal year end from December 31 to June 30 in 2014 and therefore has filed a FYE report of 6 months.

³³ UM Upper Chesapeake changed its fiscal year end from December 31 to June 30 in 2014 and therefore has filed a FYE report of 6 months.

TOTAL EXCESS PROFIT/LOSS : EXHIBIT III-b
Listed by Excess Profit/Loss

	2013	2014	
Hospital	Excess Profit/Loss	Excess Profit/Loss	% Change in Excess
All Acute Hospitals ³⁴	515,138,415	867,825,669	68.46
University of Maryland Medical Center	124,816,000	173,762,036	39.21
Johns Hopkins Hospital	51,063,077	66,850,174	30.92
Sinai Hospital of Baltimore	34,266,918	57,740,993	68.50
Holy Cross Hospital	37,428,046	46,558,000	24.39
Saint Agnes Hospital	41,883,345	44,871,382	7.13
Greater Baltimore Medical Center	33,230,610	40,539,700	22.00
Anne Arundel Medical Center	45,341,200	39,203,200	-13.54
Peninsula Regional Medical Center	10,719,000	29,420,000	174.47
Carroll County General Hospital	30,673,703	27,155,986	-11.47
Northwest Hospital Center	23,613,990	25,618,214	8.49
Western Maryland Regional Medical Center	15,201,700	25,261,700	66.18
MedStar Franklin Square	425,534	21,563,555	4967.41
MedStar Harbor Hospital	6,061,104	20,739,733	242.18
University MIEMSS	18,029,000	20,616,085	14.35
MedStar Union Memorial	-1,472,759	20,389,661	1484.45
UM Upper Chesapeake ³⁵	22,400,000	19,546,400	N/A
UM Baltimore Washington	-4,380,643	19,474,047	544.55
Meritus Medical Center	9,116,228	18,982,900	108.23
Shady Grove Adventist Hospital	15,263,693	18,326,992	20.07
UM Shore Medical Easton	14,371,024	17,180,916	19.55
Frederick Memorial Hospital	10,738,933	16,993,038	58.24
Suburban Hospital	38,134,858	16,401,687	-56.99
Mercy Medical Center	31,020,207	16,016,399	-48.37
MedStar Saint Mary's Hospital	12,348,616	12,271,586	-0.62
Johns Hopkins Bayview Medical Center	-6,796,000	11,105,000	263.40
Union Hospital of Cecil County	9,281,500	10,810,500	16.47
UM Charles Regional Medical Center	4,734,172	10,169,022	114.80
Howard County General Hospital	19,389,706	9,886,601	-49.01

³⁴ The All Acute Hospitals line excludes Levindale, UM Harford Memorial, and UM Upper Chesapeake Hospitals.

³⁵ UM Upper Chesapeake changed its fiscal year end from December 31 to June 30 in 2014 and therefore has filed a FYE report of 6 months.

TOTAL EXCESS PROFIT/LOSS : EXHIBIT III-b
Listed by Excess Profit/Loss

	2013	2014	
Hospital	Excess Profit/Loss	Excess Profit/Loss	% Change in Excess
MedStar Montgomery General	7,262,526	7,075,846	-2.57
Calvert Memorial Hospital	6,916,629	6,802,728	-1.65
Levindale ³⁶	0	6,801,826	N/A
UM Harford Memorial Hospital ³⁷	11,524,339	6,704,700	N/A
UM Shore Medical Chestertown	1,065,985	6,550,008	514.46
UM Shore Medical Dorchester	6,630,853	6,224,482	-6.13
Garrett County Memorial Hospital	2,041,070	4,238,955	107.68
MedStar Good Samaritan	-8,126,384	3,971,844	148.88
Bon Secours Hospital	-9,627,191	3,569,505	137.08
Prince Georges' Hospital Center	1,028,098	3,192,390	210.51
UM Midtown	-3,684,386	3,078,202	183.55
Washington Adventist Hospital	-12,230,677	2,625,923	121.47
Bowie Emergency Center	-1,153,106	1,977,798	271.52
McCready Hospital	429,845	1,871,567	335.40
UM Rehabilitation & Orthopedic Institute	-385,298	1,802,113	567.72
Fort Washington Medical Center	576,030	1,380,752	139.70
Atlantic General Hospital	2,725,952	976,248	-64.19
Doctors Community Hospital	-1,415,078	651,801	146.06
Laurel Regional Hospital	-1,570,163	-685,989	56.31
Germantown Emergency Center	-2,264,592	-2,327,154	-2.76
Queen Anne's Emergency Center	-3,458,234	-3,347,238	3.21
MedStar Southern Maryland	-21,613,758	-5,582,219	74.17
UM Saint Joseph	-72,512,468	-14,131,000	80.51

³⁶ FY14 is the first year that Levindale was designed as an acute care hospital by CMS.

³⁷ UM Harford Memorial changed its fiscal year end from December 31 to June 30 in 2014 and therefore has filed a FYE report of 6 months.