Performance Measurement
Future Role of Work Group and Work Plan

June 20, 2014
HSCRC Model Development and Implementation Timeline

**Short Term (2014)**
- Hospital global model

**Mid-Term (2015-2017)**
- Population-based

**Long Term (2016-Beyond)**
- Preparation for Phase 2 focus on total care model and costs
HSCRC Public Engagement
Short Term Process Phases

- **Phase 1:**
  - Fall 2013: Advisory Council - recommendations on broad principles
  - January 2014 - July 2014: Workgroups
    - Four workgroups convened
    - Focused set of tasks needed for initial policy making of Commission
    - Majority of recommendations needed by July 2014

- **Phase 2: July 2014 – July 2015**
  - Always anticipated longer-term implementation activities
  - July Workgroup reports to address proposed future work plan
  - Advisory Council reconvening
Public Engagement Process Accomplishments

- Engaged broad set of stakeholders in HSCRC policy making and implementation of new model
  - 4 workgroups and 6 subgroups
  - 85 workgroup appointees
  - Consumers, Employers, Providers, Payers, Hospitals
- Established processes for transparency and openness
  - Diverse membership
  - Educational phase of process
  - Call for Technical White Paper Shared Publically
  - Access to information
  - Opportunity for comment
Role of Workgroups

- Purpose of Workgroups is to encourage broad input from informed stakeholders.
- Commission decision-making is better informed with robust input from stakeholders.
- Workgroups identify areas where there is consensus as well as areas where there are differences of opinion.
- Non-voting groups.
Current Process, Looking Forward

- Aggressive work plans needed to meet deliverable schedule
  - Time and resource intensive for HSCRC and stakeholders
  - Staff driven work plans and leadership needed for tight timelines
  - Coordination among groups sometimes challenging
  - Subgroups effective strategy to address more technical topics and coordination among groups

- Looking ahead to next phase:
  - Less frequent meetings would allow more time for analysis and review between meetings
  - Ad hoc subgroups effective in engaging stakeholders in development of implementation plans
  - Work plan may require different configuration of workgroups
  - Opportunity to engage stakeholders to lead different initiatives
  - More focus on outreach and education about new model
Performance Measurement Workgroup Products

- Policy Recommendation Updates
  - Maryland Hospital Acquired Conditions
  - Readmission Reduction Program
- Draft Balanced Dashboard Template for Hospital/System and Regional (State, County, etc.) Monitoring to be finalized
- Report Drafts to be Finalized by Early July
  - Efficiency Measurement
  - Strategy for Population Based, Patient Centered Performance Measurement
Performance Measurement– Remaining Tasks

Summer/Early Fall Tasks

- Efficiency Measurement
- Risk Adjusted Readmissions
- PAU Measurement and Applications
- GBR Infrastructure Investment Reporting
- GBR Reporting Template

Fall/Winter Tasks

- Efficiency Measurement
- MHAC Program Update
- Readmission Reduction Program Update
- New Measure Domains Planning
- Post-acute Bundled Payment
- Evolution of Model
- Regional Collaboration
- Bundled Payments
### Other Short-Term Subgroups

<table>
<thead>
<tr>
<th>Category</th>
<th>Description</th>
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<tbody>
<tr>
<td>Efficiency</td>
<td>• Finalize Cost/Efficiency Measures-Updated PAU Applications, ROC, PMPM</td>
</tr>
<tr>
<td>Total Cost of Care</td>
<td>• Measure Medicare and All-Payer Total Cost of Care for Patients</td>
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<tr>
<td>Physician Alignment</td>
<td>• Hospital and Physician Alignment of Goals and Incentives</td>
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<tr>
<td>LTC/Post Acute</td>
<td>• Engagement of LTC/Post Acute Provider Communities in New Model Care Delivery</td>
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# Payment Models – Short-Term Subgroups

<table>
<thead>
<tr>
<th>Category</th>
<th>Task</th>
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<tbody>
<tr>
<td>Transfers</td>
<td>• Review Data and Analysis for GBR Transfer Adjustments</td>
</tr>
<tr>
<td>Market Share</td>
<td>• Review Data and Methodology for Market Share Measurement</td>
</tr>
<tr>
<td>GBR Revenue/Budget Corridors</td>
<td>• GBR Contract Review</td>
</tr>
<tr>
<td>GBR Reporting Template</td>
<td>• Finalize GBR Reporting Template for Compliance</td>
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<tr>
<td>GBR Infrastructure Investment Reporting</td>
<td>• Policy and Reporting for Infrastructure Investments</td>
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<tr>
<td>Others As Needed</td>
<td>• TBD</td>
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Next Steps

- Finalize Reports on
  - Efficiency Measurement
  - Strategy for Population Based, Patient Centered Measurement

- Implement balanced dashboard measurement

- No meetings currently scheduled for Performance Measurement Workgroup
  - Schedule meetings starting September