

Steve Ports  
Director, Center for Engagement and Alignment  
Maryland Health Services Cost Review Commission  
4160 Patterson Avenue  
Baltimore, MD 21215

December 21, 2015

Dear Mr. Ports:

The Bay Area Transformation Partnership (BATP) is pleased to submit our Regional Partnership Transformation Implementation Program application. The BATP, led by Anne Arundel Medical Center (AAMC) and University of Maryland Baltimore Washington Medical Center (UM BWMC), has developed a multifaceted new health care delivery model which will standardize the identification of high-risk individuals, integrate data and workflows to support care coordination, increase access to behavioral health care services, expand outpatient care management services and create opportunities for population health support across different health care providers and care settings, particularly post-acute care settings.

BATP has worked closely with Chesapeake Regional Information System for Our Patients (CRISP), the Healthy Anne Arundel Coalition, both hospitals' Patient and Family Advisory Councils and medical staffs, The Coordinating Center, the Anne Arundel Country Department of Aging and Disabilities and other partners to develop this plan to enhance patient care, improve population health and lower total health care cost consistent with Maryland's vision for health system transformation and the "Triple Aim" of health care. Our plan includes:

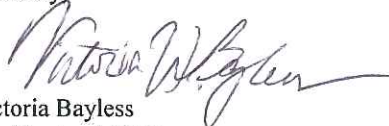
1. Working with CRISP to create and share Care Alerts and Care Plans for vulnerable patients.
2. Engaging the post-acute care community to improve quality and reduce costs.
3. Integrating behavioral and physical health care services and providing additional supports to ambulatory care practices.
4. Streamlining and facilitating communication between providers of care, including promoting the use of CRISP tools and resources.
5. Integrating health and social resources and increasing access to outpatient care management services to address the needs of vulnerable, chronically ill individuals.

All of these strategies are designed to improve patient care and decrease potentially avoidable hospital utilization including Emergency Department visits and hospitalizations.

AAMC and UM BWMC have worked together on many efforts to improve patient care and population health in our region. We serve as Co-Vice Chairs to our local health improvement coalition. Examples of the coalition's work include two joint Community Health Needs Assessments, an Action Plan to address local health priorities, grant-funded obesity projects, and the creation of a Pediatrician's Toolkit for Behavioral Health Resources. Our hospitals' other collaborations range from sharing of best practices, emergency preparedness planning and joint community benefit offerings, to name just a few examples.

We believe that the proposed model is an innovative approach to improving health care delivery, promoting population health and lowering costs in support of Maryland's All-Payers Model. Thank you for granting us the funding that allowed us to develop this plan. We believe this plan is an investment in Maryland's health system and we are pleased to submit this application for implementation funding.

Sincerely,



Victoria Bayless  
President and CEO  
Anne Arundel Medical Center



Karen E. Olscamp  
President and CEO  
University of Maryland Baltimore Washington Medical Center