



Status of Work Groups for All-Payer Hospital  
System Modernization  
April 9, 2014

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# HSCRC Work Group Descriptions

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## Physician Alignment & Engagement

- ▶ Alignment with Emerging Physician Models
- ▶ Shared Savings
- ▶ Care Improvement
  - ▶ Care Coordination Opportunities
  - ▶ Post-Acute and Long-Term Care
  - ▶ Evidence-Based Care

## Performance Improvement & Measurement

- ▶ Reducing Potentially Avoidable Utilization to achieve Three-Part Aim
  - ▶ Statewide Targets & Hospital Performance Measurement
  - ▶ Measuring Potentially Avoidable Utilization
- ▶ Value-Based Payments (integration of cost, quality, population health and outcomes)
- ▶ Patient Experience and Patient-Centered Outcomes

# HSCRC Work Group Descriptions

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## Data and Infrastructure

- ▶ Data Requirements
- ▶ Care Coordination Data and Infrastructure
- ▶ Technical and Staff Infrastructure
- ▶ Data Sharing Strategy

## Payment Models

- ▶ Balanced Update
- ▶ Guardrails for Model Performance
- ▶ Market Share
- ▶ Initial and Future Models

# Performance Measurement Update

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- ▶ **Work Group recommendations for CY 2014 Performance**
  - ▶ Draft recommendations informed by workgroup discussion
    - ▶ Potentially Preventive Complication Measures and Policy
    - ▶ Readmission Measures and Policy
  - ▶ Methods subgroup
  - ▶ Scaling subgroup with Payment Models
- ▶ **March- April meetings will shift focus to**
  - ▶ Finalize mission and vision for patient centered, population based measures
  - ▶ Review of model monitoring commitments and gap analysis
  - ▶ Efficiency and cost measures, timing and process to develop
  - ▶ Balanced scorecard
- ▶ **May – report on Efficiency/Cost Measures for CY 2014**

# Data Infrastructure

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- ▶ Discussed monitoring commitments and prioritized most challenging measures
- ▶ Reviewed Maryland data sources and options for addressing gaps
- ▶ Total Cost of Care measuring and monitoring strategies
  - ▶ Medical Care Data Base is long-term resource
  - ▶ Short-term, recommend collecting aggregate data from payers, subgroup convening to design reporting template
- ▶ Joint Meeting with Physician Alignments & Engagement work group, focused on data sharing and data needs for care coordination
- ▶ Present first Data & Infrastructure report on data requirements for waiver compliance and monitoring at May Commission Meeting

# Payment Models Workgroup

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- ▶ **Draft Report on Balanced Update and Short-Term Adjustments**
  - ▶ Separate Agenda item and Commission discussion
- ▶ **Workgroup actively meeting**
  - ▶ **March 13<sup>th</sup>**
    - ▶ Received report on staff draft performance measurement recommendation, and update on global budget reimbursement contracts and payment policy
    - ▶ Presentation from Maryland Hospital Association on perspectives on a balanced update
  - ▶ **March 20<sup>th</sup>**
    - ▶ Staff presentation on initial uncompensated care analysis
    - ▶ Presentation of CareFirst's white paper on annual update
  - ▶ **April 3<sup>rd</sup>**
    - ▶ Staff presentations on scaling and demographic adjustment
    - ▶ Discussion of draft April report on Balanced Update and Short Term Adjustments, which was submitted to the Commission for this meeting
- ▶ **Multiple subgroups created to support workgroup:**
  - ▶ Demographic Adjustment; Global Budgeting; Goals/Desired Outcomes; Scaling (w/Performance); UCC/PAC

# Physician Alignment & Engagement

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- ▶ First meetings have focused on background and education
  - ▶ Landscape of existing payment models in Maryland
  - ▶ Existing Alignment Efforts and Best Practices (shared savings, gain sharing, bundling, pay for performance)
  - ▶ Joint meeting with Data and Infrastructure on Care Coordination included many expert presentations
    - ▶ Data-driven population health and predictive modeling
    - ▶ Care management implementation, including operational programs to target admissions, readmissions, high cost users, post-acute, etc.
- ▶ Initial discussions focused on goals of alignment recommendations, considerations for how to evaluate strategies
- ▶ Next two meetings “working sessions” to consider what learned from experts, and develop reports due at end of May on Current Physician Payment Models and Gain sharing