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| **HSCRC Total Cost of Care Work Group Members** |
| **Linda Bartnyska**Director, Center for Analysis & Information SystemsMaryland Health Care Commission  | **Doug Mitchell, MD**CEOPhysicians Inpatient Care Specialists |
| **Colleen Ceradini**CEOMaryland Primary Care Physicians | **Robert Murray**ConsultantCareFirst |
| **John Colmers**VP, Health Care Transformation & Strategic Planning, Johns Hopkins Medicine | **Michael Myers**VP, Regulatory Reporting & ReimbursementLifeBridge Health |
| **Alicia Cunningham**VP, Reimbursement and Revenue Advisory ServicesUniversity of Maryland Medical System | **Orlee Panitch, MD**Physician, Emergency MedicineUSACS |
| **Pat Czapp, MD**Chair of Clinical IntegrationAnne Arundel Medical Center | **Chad Perman**Director, Health Systems TransformationMaryland Department of Health |
| **Justin Deibel**Senior VP and CFOMercy Medical Center | **Ramani Peruvemba, MD**PhysicianPain Management Specialists |
| **Steven Evans, MD**Executive VP, Medical Affairs & CMOMedStar Health | **Leni Preston**PresidentConsumer First  |
| **Stuart Guterman**Senior Scholar in ResidenceAcademy Health | **Kristen Pulio**Associate VP of ReimbursementAdventist HealthCare |
| **David Johnson**Senior VP, Senior ConsultantSegal Consulting | **Robert Reilly**CFOAnne Arundel Medical Center |
| **Adam Kane**Senior VP, Corporate AffairsErickson Living | **Bruce Richie**VP of Finance & CFOPeninsula Regional Medical Center |
| **Traci La Valle**VP, Financial Policy & AdvocacyMaryland Hospital Association | **Mike Robbins**Senior VP, Rate SettingMaryland Hospital Association |
| **Elizabeth Lee**CFOPark West Health Systems, Inc. | **Tricia Roddy**Director, Office of PlanningMaryland Department of Health |
| **Mitch Lomax**Director, Reimbursement and ComplianceSaint Agnes Hospital | **Joseph Ross**President & CEOMeritus Health |
| **Paul Miller**Senior VP of Operations & ProductsLifeSpan Network | **Kathy Talbot**VP of Rates and ReimbursementMedStar Health |