



MedStar Health

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Office of Corporate Business  
Integrity

Terrie B. Estes  
VP & Chief Compliance Officer

November 20, 2020

Dennis Phelps  
Associate Director of Audit and Compliance  
Maryland Health Services Cost Review Commission  
4160 Patterson Avenue  
Baltimore, Maryland 21215

Dear Mr. Phelps:

With regard to the FY2020 Annual Trustee Disclosure of Interest filings, please accept this letter as assurance that no Director or Officer of MedStar Southern Maryland Hospital Center (Hospital) conducted, nor holds an interest in a business entity that conducted, \$10,000 or more of business with the Hospital for the fiscal year ending June 30, 2020.

Please contact me with any questions involving this matter.

Sincerely,

Terrie B. Estes  
Vice President and Chief Compliance Officer  
MedStar Health, Inc  
410-772-6636  
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**It's how we treat people.**