Form **8453-TE**

Tax Exempt Entity Declaration and Signature for Electronic Filing

, 2022, and ending

Department of the Treasury Internal Revenue Service

For calendar year 2022, or tax year beginning 07/01 For use with Forms 990, 990-EZ, 990-PF, 990-T, 1120-POL, 4720, 8868, 5227, 5330, and 8038-CP Go to www.irs.gov/Form8453TE for the latest information.

OMB No. 1545-0047

Name of filer						EIN or SSN				
SHORE	HEALTH SY	STEM, INC.							52-06	10538
Part I	Туре	of Return and	Return	Information						
and For 6a, 7a, 6b, 7b,	m 5330 filer 8a, 9a, or 1 0 8b, 9b, or 1	s may enter dolla	rs and ce amount applicab	ed with Form 845; ents. For all other f on that line of the le, blank (do not e	orms, enter whole return being filed	e dollars only. If I with this form	you check th was blank, th	e box on en leave	line 1a	a, 2a, 3a, 4a, 5a, , 2b, 3b, 4b, 5b,
		neck here		Total revenue, it	f any (Form 990 F	Part VIII. column	(Δ) line 12)	- 1	1b	298,894,266
		Z check here .		Total revenue, it				_	2b	
		POL check here	Пь		1120-POL, line 22				3b	
20 10	and the second second	F check here .	☐ b		vestment incom			· · · ⊢	4b	
		check here	☐ b		orm 8868, line 3c)	**		'' ⊢	5b	
		check here	□ b	•	990-T, Part III, line			_	6b	
		check here	Б	the state of the s					7b	
		check here	Пь					_	8b	
		check here	_	Tax due (Form 5				_	9b	
		CP check here	_	Amount of credi					10b	
Part I				erson Subject		, om (0.,			
b	 I authorize the U.S. Treasury and its designated Financial Agent to initiate an Automated Clearing House (ACH) electronic funds withdrawal (direct debit) entry to the financial institution account indicated in the tax preparation software for payment of the federal taxes owed on this return, and the financial institution to debit the entry to this account. To revoke a payment, I must contact the U.S. Treasury Financial Agent at 1-888-353-4537 no later than 2 business days prior to the payment (settlement) date. I also authorize the financial institutions involved in the processing of the electronic payment of taxes to receive confidential information necessary to answer inquiries and resolve issues related to the payment. If a copy of this return is being filed with a state agency(ies) regulating charities as part of the IRS Fed/State program, I certify that I 									
Under p	990-PF		entified in	e consent containe Part I above) to th I am an officer of	ne selected state	agency(ies).				
	of entity)	,,,	-					, (EIN)		
knowled of the e to the II	dge and beli lectronic ret RS and to re	ef, they are true, urn. I consent to a eceive from the IF	correct, a allow my RS (a) an	022 electronic retornand complete. I fur intermediate service acknowledgements the date of any	ther declare that ce provider, trans at of receipt or re	the amount in F mitter, or electr	Part I above is onic return or	the amo	unt she ERO) to	own on the copy send the return
Sign		-DocuSigned by: paul níclidson			5/10/2024	8)/D E	INIANICE			
Here		paul Aiduasan of officer or persor	acubicat	to toy	Date		INANCE applicable			
Part I				Return Original	(19/00/03):	0.00 / 0.0		uctions)		
I declare I am on The enti be filed Informa have ex	e that I have ily a collectority officer or with the IR tion for Auth camined the	reviewed the about a most responsible to the officer of the orized IRS e-file above return and	ove return onsible for tax will r person Provider d accomp	n and that the entri reviewing the ret have signed this for subject to tax, and s for Business Ret coanying schedules claration is based of	ies on Form 8453 curn and only dec orm before I subn d have followed a curns. If I am also and statements,	TE are comple lare that this fo nit the return. I vall other require the Paid Prepa and, to the be	te and correction accurately will give a copments in Pubarer, under pest of my know	t to the by reflects by of all for 4163, Malties of wledge are	est of r the da orms ar lodern perjur	ta on the return. Indinformation to ized e-File (MeF) Indicate that I
					Date	Check if also	Check if self-	ERO's SS	N or PT	INI
ERO'	FRO's				1	Officer if also	Officer if som			
ERO's	ERO's signature				1	paid preparer	employed			
Use	signature Firm's nam	e (or yours if						EIN		
	signature Firm's nam self-employ							EIN Phone no		
Use Only Under p	signature Firm's nam self-employ address, an penalties of powledge and owledge.	red), ' nd ZIP code perjury, I declare belief, they are to	rue, corre	ve examined the all	Declaration of pr	paid preparer accompanying separer is based	employed	Phone no	ents, ar	nd, to the best of the preparer has
Use Only Under p	signature Firm's nam self-emplo address, an penalties of polywledge and ewledge. Print/1	od ZIP code	rue, corre		Declaration of pr	paid preparer accompanying separer is based	employed schedules and	Phone no	ents, ar which	nd, to the best of

1101 NEW YORK AVE NW, WASHINGTON, DC 20005

Firm's EIN

Phone no.

Cat. No. 31574T

Use Only

Firm's address

PUBLIC DISCLOSURE COPY

Return of Organization Exempt From Income Tax

OMB No. 1545-0047

Department of the Treasury

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations) Do not enter social security numbers on this form as it may be made public.

Open to Public

_		ue Service		V/Form990 for instructions and			10.0	inspection
<u>A</u>	-		lar year, or tax year beginning		2, and endi	ng 06	/30	, 20 23
В	Check if a	applicable:	C Name of organization SHORE I	HEALTH SYSTEM, INC.			D Employ	er identification number
	Address	change	Doing business as					52-0610538
	Name cha	ange	-	mail is not delivered to street address	s)	Room/suite		ne number
	Initial retu	ırn	219 SOUTH WASHINGTON ST	REET				(410) 822-1000
	Final retur	n/terminated		untry, and ZIP or foreign postal code)			
	Amended	l return	EASTON, MD 21601				G Gross re	
	Application	on pending	F Name and address of principal offi	cer: KENNETH KOZEL		H(a) Is this a	group return for	subordinates? Yes No
			SAME AS C ABOVE			H(b) Are all	subordinates	s included? Yes No
<u></u>	Tax-exen	npt status:	✓ 501(c)(3) 501(c) () (insert no.) 4947(a)(1)	or 527	If "No,"	attach a list	. See instructions.
J	Website:	WWW.U	MMS.ORG/SHORE			H(c) Group	exemption n	umber
K		rganization: 🔽	Corporation Trust Associa	tion Other L	Year of forn	nation: 1906	M State of	f legal domicile: MD
Р	art I	Summa	ry					
	1	Briefly des	cribe the organization's miss	on or most significant activiti	ies: SHOF	RE HEALTH SYS	STEM (SHS	S) IS A
Se		REGIONAL	, NOT-FOR-PROFIT NETWORK	OF INPATIENT AND OUTPATI	ENT SERV	ICES WITH FAC	ILITIES IN	TALBOT,
Activities & Governance		DORCHES	TER, CAROLINE, AND QUEEN	ANNE'S COUNTIES.				
err	2	Check this	box if the organization di	scontinued its operations or	disposed	of more than 2	5% of its	net assets.
30	3	Number of	voting members of the gove	rning body (Part VI, line 1a).			3	22
જ	4	Number of	independent voting member	s of the governing body (Parl	t VI, line 1	b)	4	16
ies				calendar year 2022 (Part V,			5	1,790
ξ	1		per of volunteers (estimate if i	6	150			
Aci	1		ated business revenue from I	= :			7a	0
				from Form 990-T, Part I, line	11		7b	0
			ar	Current Year				
•	8	Contributio	ons and grants (Part VIII, line	1h)		5	963,509	1,868,950
Revenue			ervice revenue (Part VIII, line	490,571	295,886,159			
ève				2g)			362,391	3,748,696
æ				s 5, 6d, 8c, 9c, 10c, and 11e		(1,	396,333)	(2,609,539)
				nust equal Part VIII, column (A			920,138	298,894,266
				K, column (A), lines 1-3)			50,000	550,000
			-	, column (A), line 4)			0	0
'n		-	her compensation, employee I	827,038	106,448,817			
Expenses			al fundraising fees (Part IX, c	0	0			
pen			aising expenses (Part IX, col					
$\overline{\mathbf{x}}$			enses (Part IX, column (A), line			150	712,714	171,862,325
		-		equal Part IX, column (A), line	 e 25) .		589,752	278,861,142
		-	-	8 from line 12			330,386	20,033,124
- Se	10	i icveriae ie	33 expenses: easiraet line 1	5 HOITI III C 12	· · ·	Beginning of Cu		End of Year
Net Assets or Fund Balances	20	Total accet	s (Part X, line 16)				349,756	567,528,326
Asse	21		H = (D = +)/ H= = 00)				477,439	186,414,294
Net.	22		or fund balances. Subtract li				872,317	381,114,032
$\overline{}$	art II		re Block	110 21 110111 11110 20			0.2,0	
_				eturn, including accompanying sche	dules and st	atements and to t	ne heet of m	v knowledge and helief it is
				officer) is based on all information of				y Knowledge and belief, it is
Sig	an	Signature of	officer			L_ Dat	e	
He	-	0	NICHOLSON, SVP, FINANCE				-	
110	.10		name and title					
			preparer's name	Preparer's signature		Date	Ta F] if PTIN
Pa	id	JUSTIN I		i roparor o signature		Date	Check self-emplo	J ''
	eparei	r Firm's non	EDNIOT A VIOLINIA II A I	D		F.		34-6565596
Us	e Only	Firm's nan		W, WASHINGTON, DC 20005			's EIN	(202) 327-6000
N/a	v tha ID	Firm's add			200	Pho	ne no.	
_			· · ·	shown above? See instruction				Yes No
For	Paperw	ork Reduct	ion Act Notice, see the separa	te instructions.	Cat	. No. 11282Y		Form 990 (2022)

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Part		e Accomplishments response or note to any line in this Part III								
1	Briefly describe the organization's mis									
'	,	R COMMUNITIES TOGETHER, AND PROVIDE OUR								
		N PATIENT CENTERED HEALTH CARE. OUR GOAL IS TO PROVIDE QUALITY								
		OMPREHENSIVE, ACCESSIBLE, AND CONVENIENT AND THAT ADDRESS THE								
	NEEDS OF OUR PATIENTS, THEIR FAM									
2		gnificant program services during the year which were not listed on the								
_		· · · · · · · · · · · · · · · · · · ·								
	If "Yes," describe these new services									
3		ng, or make significant changes in how it conducts, any program								
	services?									
	If "Yes," describe these changes on S									
4	_	service accomplishments for each of its three largest program services, as measured by								
•		c)(4) organizations are required to report the amount of grants and allocations to other								
	the total expenses, and revenue, if any									
4a	(Code:) (Expenses \$ 2	03,040,221 including grants of \$ 550,000) (Revenue \$ 296,604,492)								
		TY HOSPITAL PROVIDING A FULL RANGE OF INPATIENT AND OUTPATIENT								
	CLINICAL SERVICES TO THE MARYLAN	D MID-SHORE AREA ; INCLUDING GENERAL HOSPITAL, EMERGENCY, AND								
		UTPATIENT CENTERS FOR PRIMARY CARE, DIAGNOSTICS, TREATMENT,								
	EDUCATION, AND REHABILITATION. SI	IS OFFERS FREE EDUCATION PROGRAMS AND SERVICES TO PROMOTE								
	HEALTH AWARENESS IN THE COMMUNITY. DURING FY 2023, SHS PROVIDED CARE FOR 6,525 INPATIENTS									
	RESULTING IN 32,949 DAYS OF PATIENT CARE, TREATED 55,476 PATIENTS IN THE ER, AND PERFORMED 9,589									
	SURGERIES IN THE OR. SHS' ANCILLARY SERVICE DEPARTMENTS REALIZED 254,920 OUTPATIENT ENCOUNTERS.									
	SHS' MISSION STATEMENT IS "TO EXCEL IN QUALITY CARE AND PATIENT SATISFACTION". ITS STRATEGIC									
	PRINCIPLE IS "EXCEPTIONAL CARE, E\	ERY DAY", AND ITS VALUES STATEMENT IS "EVERY INTERACTION WITH								
	ANOTHER IS AN OPPORTUNITY TO CAI	RE". AS A PART OF ITS MISSION, SHS PROVIDES CHARITY CARE TO								
	PATIENTS UNABLE TO PAY, PROVIDING	MORE THAN \$3.6 MILLION OF CHARITY CARE IN FY 2023.								
4b	(Code:) (Expenses \$	including grants of \$) (Revenue \$)								
	(Codo: \(\(\)\(\)Evnonces \(\)	including grants of \$\times\ \lambda\ \Payonus\ \times\ \								
4c	(Code:) (Expenses \$	including grants of \$) (Revenue \$)								
4d	Other program services (Describe on S	Schedule O.)								
		grants of \$) (Revenue \$)								
46	Total program service expenses	203.040.221								

Form 990 (2022)

Part IV Checklist of Required Schedules

			Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes," complete Schedule A	1	~	
2	Is the organization required to complete Schedule B, Schedule of Contributors? See instructions	2	~	
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? <i>If</i> "Yes," <i>complete Schedule C, Part I</i>	3		~
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year? <i>If "Yes," complete Schedule C, Part II</i>	4	,	
5	Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or similar amounts as defined in Rev. Proc. 98-19? If "Yes," complete Schedule C, Part III	5		,
6	Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I	6		,
7	Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas, or historic structures? <i>If</i> "Yes," <i>complete Schedule D, Part II</i>	7		~
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? <i>If</i> "Yes," complete Schedule D, Part III	8		~
9	Did the organization report an amount in Part X, line 21, for escrow or custodial account liability, serve as a custodian for amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or debt negotiation services? <i>If</i> "Yes," <i>complete Schedule D, Part IV</i>	9		,
10	Did the organization, directly or through a related organization, hold assets in donor-restricted endowments or in quasi endowments? <i>If</i> "Yes," <i>complete Schedule D, Part V</i>	10	~	
11	If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VIII, IX, or X, as applicable.			
а	Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D, Part VI	11a	,	
b	Did the organization report an amount for investments—other securities in Part X, line 12, that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII	11b	~	
С	Did the organization report an amount for investments—program related in Part X, line 13, that is 5% or more of its total assets reported in Part X, line 16? <i>If "Yes," complete Schedule D, Part VIII </i>	11c		,
d	Did the organization report an amount for other assets in Part X, line 15, that is 5% or more of its total assets reported in Part X, line 16? <i>If "Yes," complete Schedule D, Part IX </i>	11d	~	
e f	Did the organization report an amount for other liabilities in Part X, line 25? <i>If</i> "Yes," <i>complete Schedule D, Part X</i> Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses	11e	'	
12a	the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? <i>If "Yes," complete Schedule D, Part X</i> Did the organization obtain separate, independent audited financial statements for the tax year? <i>If "Yes," complete</i>	11f	•	
b	Schedule D, Parts XI and XII	12a		•
	"Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional	12b	~	
13	Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E	13		~
14a	Did the organization maintain an office, employees, or agents outside of the United States?	14a		~
b	fundraising, business, investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000 or more? If "Yes," complete Schedule F, Parts I and IV	14b		,
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any foreign organization? <i>If "Yes," complete Schedule F, Parts II and IV</i>	15		,
16	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to or for foreign individuals? If "Yes," complete Schedule F, Parts III and IV.	16		,
17	Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? <i>If "Yes," complete Schedule G, Part I.</i> See instructions	17		,
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? <i>If "Yes," complete Schedule G, Part II</i>	18		,
19	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes," complete Schedule G, Part III	19		,
20a	Did the organization operate one or more hospital facilities? <i>If "Yes," complete Schedule H</i>	20a	~	
b 21	If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return? Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or domestic government on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II	20b 21	<i>v</i>	

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Part	V Checklist of Required Schedules (continued)			
			Yes	No
22	Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22		~
23	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5, about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? <i>If "Yes," complete Schedule J</i>	00	_	
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b	23		
	through 24d and complete Schedule K. If "No," go to line 25a	24a		/
b	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		
С	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds?	24c		
d	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		
25a	Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations. Did the organization engage in an excess benefit transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I	25a		/
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete Schedule L, Part I	25b		v
26	Did the organization report any amount on Part X, line 5 or 22, for receivables from or payables to any current or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35% controlled entity or family member of any of these persons? <i>If "Yes," complete Schedule L, Part II</i>	26		'
27	Did the organization provide a grant or other assistance to any current or former officer, director, trustee, key employee, creator or founder, substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity (including an employee thereof) or family member of any of these persons? If "Yes," complete Schedule L, Part III	27		V
28	Was the organization a party to a business transaction with one of the following parties (see the Schedule L, Part IV, instructions for applicable filing thresholds, conditions, and exceptions):	21		•
а	A current or former officer, director, trustee, key employee, creator or founder, or substantial contributor? <i>If</i> "Yes," complete Schedule L, Part IV	28a		V
b	A family member of any individual described in line 28a? If "Yes," complete Schedule L, Part IV	28b		~
	A 35% controlled entity of one or more individuals and/or organizations described in line 28a or 28b? If "Yes," complete Schedule L, Part IV	28c		~
29	Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M	29		~
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? <i>If "Yes," complete Schedule M</i>	30		~
31	Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I	31		~
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete Schedule N, Part II	32		~
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301.7701-2 and 301.7701-3? <i>If "Yes," complete Schedule R, Part I</i>	33		~
34	Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III, or IV, and Part V, line 1	34	,	
35a	Did the organization have a controlled entity within the meaning of section 512(b)(13)?	35a	~	
b	If "Yes" to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2.	35b	~	
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization? <i>If "Yes," complete Schedule R, Part V, line 2 </i>	36		~
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? <i>If "Yes," complete Schedule R, Part VI</i>	37		~
38	Did the organization complete Schedule O and provide explanations on Schedule O for Part VI, lines 11b and 19? Note: All Form 990 filers are required to complete Schedule O	38	~	
Part	Statements Regarding Other IRS Filings and Tax Compliance Check if Schedule O contains a response or note to any line in this Part V			V
			Yes	No
1a b	Enter the number reported in box 3 of Form 1096. Enter -0- if not applicable			
C	Did the organization comply with backup withholding rules for reportable payments to vendors and			
	reportable gaming (gambling) winnings to prize winners?	1c		

Form 990 (2022)

	0 (2022)			Tage U
Part			Yes	No
2a	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax			
	Statements, filed for the calendar year ending with or within the year covered by this return 1,790			
b	If at least one is reported on line 2a, did the organization file all required federal employment tax returns? .	2b	~	
3a	Did the organization have unrelated business gross income of \$1,000 or more during the year?	3a	~	
b	If "Yes," has it filed a Form 990-T for this year? If "No" to line 3b, provide an explanation on Schedule O .	3b	~	
4a	At any time during the calendar year, did the organization have an interest in, or a signature or other authority over,			
	a financial account in a foreign country (such as a bank account, securities account, or other financial account)?	4a		~
b	If "Yes," enter the name of the foreign country			
	See instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial Accounts (FBAR).			
5a	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?	5a		~
b	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?	5b		~
С	If "Yes" to line 5a or 5b, did the organization file Form 8886-T?	5c		
6a	Does the organization have annual gross receipts that are normally greater than \$100,000, and did the			
	organization solicit any contributions that were not tax deductible as charitable contributions?	6a		~
b	If "Yes," did the organization include with every solicitation an express statement that such contributions or			
	gifts were not tax deductible?	6b		
7	Organizations that may receive deductible contributions under section 170(c).			
а	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods			
	and services provided to the payor?	7a		~
b	If "Yes," did the organization notify the donor of the value of the goods or services provided?	7b		
С	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was	_		
	required to file Form 8282?	7с		~
d	If "Yes," indicate the number of Forms 8282 filed during the year			
е	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?	7e		~
f	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract? .	7f		~
g	If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required?	7g		
h	If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C?	7h		
8	Sponsoring organizations maintaining donor advised funds. Did a donor advised fund maintained by the			
_	sponsoring organization have excess business holdings at any time during the year?	8		
9	Sponsoring organizations maintaining donor advised funds.			
а	Did the sponsoring organization make any taxable distributions under section 4966?	9a		
b	Did the sponsoring organization make a distribution to a donor, donor advisor, or related person?	9b		
10	Section 501(c)(7) organizations. Enter:			
а	Initiation fees and capital contributions included on Part VIII, line 12			
b	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities . [10b]			
11	Section 501(c)(12) organizations. Enter:			
a	Gross income from members or shareholders			
b	Gross income from other sources. (Do not net amounts due or paid to other sources against amounts due or received from them.)			
10-	,	10-		
12a	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041? If "Yes," enter the amount of tax-exempt interest received or accrued during the year 12b	12a		
b	If "Yes," enter the amount of tax-exempt interest received or accrued during the year			
13	, , , , , , , , , , , , , , , , , , , ,	120		
а	Is the organization licensed to issue qualified health plans in more than one state?	13a		
b	Enter the amount of reserves the organization is required to maintain by the states in which			
D	the organization is licensed to issue qualified health plans			
•				
с 14а	Enter the amount of reserves on hand	14a		~
14a b	If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation on Schedule O.	14a 14b		
15	Is the organization subject to the section 4960 tax on payment(s) of more than \$1,000,000 in remuneration or	14D		
	excess parachute payment(s) during the year?	15		_
	If "Yes," see the instructions and file Form 4720, Schedule N.	10		
16	Is the organization an educational institution subject to the section 4968 excise tax on net investment income?	16		~
10	If "Yes," complete Form 4720, Schedule O.	10		
17	Section 501(c)(21) organizations. Did the trust, or any disqualified or other person engage in any activities			
• •	that would result in the imposition of an excise tax under section 4951, 4952, or 4953?	17		
	If "Yes," complete Form 6069.	.,		
	ii 100, complete term cook.			

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Part VI Governance, Management, and Disclosure. For each "Yes" response to lines 2 through 7b below, and for a response to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes on Schedule O. See instructions. Section A. Governing Body and Management No Yes 1a Enter the number of voting members of the governing body at the end of the tax year . . . 22 1a If there are material differences in voting rights among members of the governing body, or if the governing body delegated broad authority to an executive committee or similar committee, explain on Schedule O. Enter the number of voting members included on line 1a, above, who are independent . 1b 2 Did any officer, director, trustee, or key employee have a family relationship or a business relationship with 2 Did the organization delegate control over management duties customarily performed by or under the direct 3 supervision of officers, directors, trustees, or key employees to a management company or other person? . 3 4 Did the organization make any significant changes to its governing documents since the prior Form 990 was filed? 4 5 Did the organization become aware during the year of a significant diversion of the organization's assets? . 5 6 6 Did the organization have members, stockholders, or other persons who had the power to elect or appoint 7a Are any governance decisions of the organization reserved to (or subject to approval by) members, 7b Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following: 8a Each committee with authority to act on behalf of the governing body? 8b Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? If "Yes," provide the names and addresses on Schedule O 9 Section B. Policies (This Section B requests information about policies not required by the Internal Revenue Code.) Yes No 10a **10a** Did the organization have local chapters, branches, or affiliates? If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes? 10b 1 Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form? 11a **b** Describe on Schedule O the process, if any, used by the organization to review this Form 990. **12a** Did the organization have a written conflict of interest policy? *If "No," go to line 13* 12a Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts? 12b Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," 12c 13 Did the organization have a written whistleblower policy? 13 14 Did the organization have a written document retention and destruction policy? 14 15 Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision? The organization's CEO, Executive Director, or top management official . . . 15a 15b If "Yes" to line 15a or 15b, describe the process on Schedule O. See instructions. 16a Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement 1 16a b If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the Section C. Disclosure List the states with which a copy of this Form 990 is required to be filed MD 17 Section 6104 requires an organization to make its Forms 1023 (1024 or 1024-A, if applicable), 990, and 990-T (section 501(c) 18 (3)s only) available for public inspection. Indicate how you made these available. Check all that apply. Own website Another's website ✓ Upon request Other (explain on Schedule O) 19 Describe on Schedule O whether (and if so, how) the organization made its governing documents, conflict of interest policy, and financial statements available to the public during the tax year. 20 State the name, address, and telephone number of the person who possesses the organization's books and records. JENINE WARNKE, 900 ELKRIDGE LANDING ROAD - 3 EAST, LINTHICUM, MD 21090, (443) 462-5811

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Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.

- List all of the organization's **current** officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.
 - List all of the organization's current key employees, if any. See the instructions for definition of "key employee."
- List the organization's five **current** highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (box 5 of Form W-2, box 6 of Form 1099-MISC, and/or box 1 of Form 1099-NEC) of more than \$100,000 from the organization and any related organizations.
- List all of the organization's **former** officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.
- List all of the organization's **former directors or trustees** that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations.

See the instructions for the order in which to list the persons above.

☐ Check this box if neither the organization	n nor any relate	d org	aniz	atic	on c	ompe	ensa	ated any current	officer, director,	or trustee.
					C)					
(A)	(B)	Position (do not check more than one					ono	(D)	(E)	(F)
Name and title	Average hours per week	box,	ox, unless person is both an ficer and a director/trustee)				n an	Reportable compensation from the	Reportable compensation from related	Estimated amount of other compensation
	(list any hours for related organizations below dotted line)	Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former	organization (W-2/ 1099-MISC/ 1099-NEC)	organizations (W-2/ 1099-MISC/ 1099-NEC)	from the organization and related organizations
(1) MOHAN SUNTHA, MD	1.0									
DIRECTOR	59.0							0	4,360,614	41,855
(2) S. MICHELLE LEE	1.0	V								
DIRECTOR (ENDED 6/2023)	47.0							0	1,279,041	34,610
(3) THOMAS STAUCH, MD	1.0	V								
DIRECTOR	44.0							0	955,963	13,001
(4) KENNETH D KOZEL	40.0	~		~						
PRESIDENT AND CEO	7.0	1						894,808	0	17,670
(5) WILLIAM E HUFFNER, MD	40.0				1					
SVP AND CMO	2.0	1			•			650,540	0	22,187
(6) KRISTIN JONES-BRYCE	1.0	~								
DIRECTOR	44.0							0	606,290	43,868
(7) JOANNE R HAHEY	40.0			~						
SVP FINANCE, CFO AND TREASURER	7.0	1		•				453,458	0	24,149
(8) KIM R HERMAN, MD	1.0	V								
DIRECTOR	44.0							0	417,489	23,487
(9) JENNIFER BOETTINGER	40.0				1					
VP PATIENT CARE AND CNO	0.0	1			•			349,614	0	46,147
(10) SHERRI HOBBS	40.0					~				
PATIENT SAFETY DIRECTOR	0.0					•		307,885	0	35,006
(11) PAMELA ADDY	40.0			~						
SECRETARY (ENDED 07/22)	4.0							318,442	0	23,795
(12) ARVINJIT SINGH	40.0					~				
VP STRATEGY AND COMMUNICATIONS	0.0	1						297,552	0	42,370
(13) DIANE R MURPHY	40.0					~				
CHIEF QUALITY OFFICER	0.0	1						287,409	0	36,466
(14) CHRIS PARRY, DO	1.0									
DIRECTOR	44.0	~						0	266,425	32,221

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Part VII Section A. Officers, Directors, 7	Γrustees,	Key I	Em	plo	yee	s, an	d F	lighest Compe	ensated Emplo	yees (con	tinued)
(A)	(B)			Pos	C) sition			(D)	(E)	(F)	
Name and title	Average					e than o i is both		Reportable	Reportable	Estimated a	amount
	hours per week (list any hours for	office			direct	or/trus		compensation from the organization (W-2/ 1099-MISC/	compensation from related organizations (W-2/ 1099-MISC/	of oth compens from tl organizatio	ation he on and
	related organizations below dotted line)	Individual trustee or director	tional trustee		Key employee	Highest compensated employee	r	1099-NEC)	1099-NEC)	related orgar	nizations
(15) DENNIS S WELSH	40.0										
VP RURAL HEALTHCARE TRANSFORMATION	0.0					~		266,011	0		27,923
(16) WILLIAM J BROWN	40.0										
VP FOUNDATION	0.0					-		274,701	0		19,095
(17) DAVID MILLIGAN	1.0										
CHAIRMAN	4.0	~		~				0	0		0
(18) KATHY DEOUDES	1.0			١,							0
VICE CHAIRMAN (19) ART CECIL, III	1.0	-		~				0	0		0
(19) ART CECIL, III DIRECTOR	4.0	_						0	0		0
(20) CATHERINE BURTON	1.0							0	0		
DIRECTOR	4.0	_						0	0		0
(21) CHARLES CAPUTE	1.0	_									
DIRECTOR	5.0	~						0	0		0
(22) EUGENE NEWMIER, DO	1.0										
DIRECTOR	4.0	~						0	0		0
(23) GARRETT FALCONE	1.0										
DIRECTOR	4.0	~						0	0		0
(24) J. WAYNE HOWARD	1.0										
DIRECTOR	4.0	~						0	0		0
(25) (SEE STATEMENT)											
1b Subtotal		<u> </u>	٠.		_			4,100,420	7,885,822	,	483,850
c Total from continuation sheets to Part	VII. Sectio	n A						0	0		0
								4,100,420	7,885,822		483,850
Total number of individuals (including but reportable compensation from the organi		d to th	ose	e list	ted	above	e) w	ho received mor	e than \$100,000	of	
										Ye	s No
3 Did the organization list any former of employee on line 1a? If "Yes," complete to										3	V
4 For any individual listed on line 1a, is the											
individual										4	,
5 Did any person listed on line 1a receive of for services rendered to the organization?										5	
Section B. Independent Contractors								•			
1 Complete this table for your five high	nest compe	ensate	ed	inde	epe	ndent	CC	ontractors that r	received more	than \$100.	,000 of

1 Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization. Report compensation for the calendar year ending with or within the organization's tax year.

(A) Name and business address	(B) Description of services	(C) Compensation
AYA HEALTHCARE INC, PO BOX 123519, DALLAS, TX 75312-3519	TEMPORARY LABOR	6,575,878
TIDEWATER ANESTHESIA ASSOC, PO BOX 824639, PHILADELPHIA, PA 19182-4639	ANESTHESIA SERVICES	3,747,762
MD EMERGENCY MEDICINE NETWORK, 110 SOUTH PACA ST, BALTIMORE, MD 21201	PHYSICIAN SERVICES	3,341,093
QUALIVIS LLC, 5930 CORNERSTONE CT, WEST, STE 300, SAN DIEGO, CA 92121-3772	TEMPORARY LABOR	2,308,178
C & A INDUSTRIES INC DBA AUREU, 13609 CALIFORNIA ST, OMAHA, NE 68154	TEMPORARY LABOR	2,095,632
2 Total number of independent contractors (including but not limited to	those listed above) who	
received more than \$100,000 of compensation from the organization	95	

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Part VIII Statement of Revenue

		Check if Schedule	Осо	ntains a re	spon	se or note to an	y line in this Pa	rt VIII		🗆
							(A) Total revenue	(B) Related or exempt function revenue	(C) Unrelated business revenue	(D) Revenue excluded from tax under sections 512–514
ts,	1a	Federated campaign	ns .		1a					
Contributions, Gifts, Grants, and Other Similar Amounts	b	Membership dues			1b					
الم تي	С	Fundraising events			1c					
fts,	d	Related organization	ns .		1d	237,556				
<u>ia</u> [5	е	Government grants	(cont	ributions)	1e	1,631,394				
Sin	f	All other contribution								
ıtio		and similar amounts no	ot inclu	uded above	1f					
호 된	g	Noncash contribution								
ont					1g					
<u>a</u> 5	h	Total. Add lines 1a-	-1f .				1,868,950			
4						Business Code				
<u>i</u>	2a	NET PATIENT REVE	NUE			622110	293,425,159	293,425,159	0	0
er Le	b	NUCLEAR MEDICINE	Ξ			621990	1,087,948	1,087,948	0	0
eni	С	SHO THERAPY				622110	1,061,263	1,061,263	0	0
gram Ser Revenue	d	PHARMACY				921990	311,789	311,789	0	0
Program Service Revenue	е									
<u>~</u>	f	All other program se					0	0	0	0
	<u>g</u>	Total. Add lines 2a-					295,886,159			
	3	Investment income		_			3,812,108	0	0	3,812,108
	other similar amounts)4 Income from investment of tax-exempt bon				L	0,012,100	0		0,012,100	
	5	B				· .				
	3	noyanies		(i) Rea	 I	(ii) Personal				
	6a	Gross rents	6a		0,680	() 1 0.001.0.				
	b	Less: rental expenses	6b	-	6,077					
	C	Rental income or (loss)	6c	(3,345		0				
	d	Net rental income o		2)			(3,345,397)	0	0	(3,345,397)
	7a	Gross amount from	(,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	(i) Securit		(ii) Other	,			
		sales of assets	sales of assets 29,743,403		0.400	0.000.000				
		other than inventory	7a	29,74	3,403	2,889,633				
<u>o</u>	b	Less: cost or other basis								
Revenue		and sales expenses .	7b	29,80	6,815	2,889,633				
eVe	С	Gain or (loss)	7c	(63	3,412)	0				
	d	Net gain or (loss)					(63,412)	0	0	(63,412)
Other	8a	Gross income from	m fu	ndraising						
0		events (not including								
		of contributions rep								
		1c). See Part IV, line			8a					
		Less: direct expense			8b	L				
	C	Net income or (loss)			g eve	nts				
	9a	Gross income f activities. See Part I								
					9a					
		Less: direct expense			9b					
	C 10a	Net income or (loss) Gross sales of ir			JUVILIE	55				
	iva	returns and allowan		ory, less	10a					
	b	Less: cost of goods			10a					
	C	Net income or (loss)				orv				
S			,			Business Code				
Miscellaneous Revenue	11a	JOINT VENTURE INC	OME			901101	329,735	329,735	0	0
scellaneo Revenue	b	CAFETERIA				722514	11,620	0	0	11,620
elle ye	С	MEDICAL RECORDS				900099	5,905	0	0	5,905
isc Re	d	All other revenue				900099	388,598	388,598	0	0
Σ	е	Total. Add lines 11a					735,858			
	12	Total revenue See					298.894.266	296.604.492	0	420.824

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Part IX Statement of Functional Expenses

Section 501(c)(3) and 501(c)(4) organizations must complete all columns. All other organizations must complete column (A).

	Check if Schedule O contains a response at include amounts reported on lines 6b, 7b,	(A) Total expenses	(B) Program service	(C) Management and	(D) Fundraising
	o, and 10b of Part VIII.	Total expenses	expenses	general expenses	expenses
1	Grants and other assistance to domestic organizations				
•	and domestic governments. See Part IV, line 21 .	550,000	550,000		
2	Grants and other assistance to domestic individuals. See Part IV, line 22				
3	Grants and other assistance to foreign organizations, foreign governments, and foreign individuals. See Part IV, lines 15 and 16				
4 5	Benefits paid to or for members Compensation of current officers, directors, trustees, and key employees	0	0		
6	Compensation not included above to disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B)	1,911,930	752,370	1,159,560	0
7 8	Other salaries and wages	85,183,378	50,625,684	34,557,694	0
O	section 401(k) and 403(b) employer contributions	2,632,794	1,564,707	1,068,087	0
9	Other employee benefits	10,678,183	6,346,195	4,331,988	0
10	Payroll taxes	6,042,532	3,591,162	2,451,370	0
11	Fees for services (nonemployees):				
а	Management				
b	Legal				
С	Accounting				
d	Lobbying	11,599	0	11,599	0
e	Professional fundraising services. See Part IV, line 17			400 -00	
f g	Investment management fees Other. (If line 11g amount exceeds 10% of line 25, column	483,536	0	483,536	0
9	(A), amount, list line 11g expenses on Schedule O.) .	87,867,989	70 720 659	17 127 221	0
12	Advertising and promotion	07,007,909	70,730,658	17,137,331	0
13	Office expenses	1,866,094	1,109,046	757,048	0
14	Information technology	1,000,001	1,100,010	701,010	
15	Royalties				
16	Occupancy	6,123,225	3,639,119	2,484,106	0
17	Travel	48,358	28,740	19,618	0
18	Payments of travel or entertainment expenses for any federal, state, or local public officials	,	,	,	
19	Conferences, conventions, and meetings .	62,458	37,120	25,338	0
20	Interest	5,098,388	3,030,044	2,068,344	0
21	Payments to affiliates				
22	Depreciation, depletion, and amortization .	18,798,479	11,172,201	7,626,278	0
23	Insurance	4,405,131	4,695,424	(290,293)	0
24	Other expenses. Itemize expenses not covered above. (List miscellaneous expenses on line 24e. If line 24e amount exceeds 10% of line 25, column (A), amount, list line 24e expenses on Schedule O.)				
_		05.000.000	25 000 000		
a b	MEDICAL SUPPLIES BAD DEBT	35,682,032 6,659,344	35,682,032	0	0
	REPAIRS/MAINTENANCE		6,659,344	-	0
c d	EQUIPMENT RENTAL	2,303,857 885,196	1,369,215 526,084	934,642 359,112	0
e	All other expenses	1,566,639	931,076	635,563	0
25	Total functional expenses. Add lines 1 through 24e	278,861,142	203,040,221	75,820,921	0
26	Joint costs. Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation. Check here if following SOP 98-2 (ASC 958-720)	210,001,172	200,070,221	70,020,021	0

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Part X Balance Sheet

		Check if Schedule O contains a response or note to any line in thi			
			(A) Beginning of year		(B) End of year
	1	Cash—non-interest-bearing	1,272,916	1	0
	2	Savings and temporary cash investments	65,562,873	2	9,435,474
	3	Pledges and grants receivable, net		3	0
	4	Accounts receivable, net		4	39,470,605
	5	Loans and other receivables from any current or former officer, direct			
		trustee, key employee, creator or founder, substantial contributor, or 35			
		controlled entity or family member of any of these persons		5	0
	6	Loans and other receivables from other disqualified persons (as defin	ned		
		under section 4958(f)(1)), and persons described in section 4958(c)(3)(B)	6	0
S	7	Notes and loans receivable, net		7	0
Assets	8	Inventories for sale or use	3,357,719	8	3,775,691
As	9	Prepaid expenses and deferred charges	1,454,360	9	393,484
	10a	Land, buildings, and equipment: cost or other			
		basis. Complete Part VI of Schedule D 10a 390,752	,096		
	b	Less: accumulated depreciation	,854 161,950,851	10c	161,754,242
	11	Investments—publicly traded securities	75,120,249	11	58,812,084
	12	Investments—other securities. See Part IV, line 11	79,868,789	12	91,703,718
	13	Investments—program-related. See Part IV, line 11	0	13	0
	14	Intangible assets		14	
	15	Other assets. See Part IV, line 11	196,474,798	15	202,183,028
	16	Total assets. Add lines 1 through 15 (must equal line 33)		16	567,528,326
_	17	Accounts payable and accrued expenses	63,405,272	17	25,776,293
	18	Grants payable	, ,	18	· ·
	19	Deferred revenue	535,936	19	534,075
	20	Tax-exempt bond liabilities		20	
	21	Escrow or custodial account liability. Complete Part IV of Schedule D.		21	
"	22	Loans and other payables to any current or former officer, direct	or	21	
ţį		trustee, key employee, creator or founder, substantial contributor, or 35			
ij		controlled entity or family member of any of these persons		22	0
Liabilities	23	Secured mortgages and notes payable to unrelated third parties		23	0
_	23 24	Unsecured notes and loans payable to unrelated third parties		24	
	25	Other liabilities (including federal income tax, payables to related the		24	
	25	parties, and other liabilities not included on lines 17–24). Complete Par			
		of Schedule D	184,252,919	25	160.103.926
	26	Total liabilities. Add lines 17 through 25		26	186,414,294
	20	Organizations that follow FASB ASC 958, check here		20	150,111,=51
čě		and complete lines 27, 28, 32, and 33.			
an	27	Net assets without donor restrictions	326,677,591	27	335,770,478
Bal	28	Net assets with donor restrictions	41,194,726	28	45,343,554
þ	20	Organizations that do not follow FASB ASC 958, check here	,,.	20	10,010,001
Ξ		and complete lines 29 through 33.			
Net Assets or Fund Balances	29	Capital stock or trust principal, or current funds		29	
ts	30	Paid-in or capital surplus, or land, building, or equipment fund		30	
SSE	31	Retained earnings, endowment, accumulated income, or other funds.		31	
Ä	32	Total net assets or fund balances		32	381,114,032
Ne	33	Total liabilities and net assets/fund balances		33	567,528,326
_		Total habilities and not assets/faile salances	//-	50	Form 990 (2022)

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Part	XI Reconciliation of Net Assets					
	Check if Schedule O contains a response or note to any line in this Part XI					~
1	Total revenue (must equal Part VIII, column (A), line 12)	1		2	298,89	4,266
2	Total expenses (must equal Part IX, column (A), line 25)				278,86	1,142
3	Revenue less expenses. Subtract line 2 from line 1	3			20,03	3,124
4	Net assets or fund balances at beginning of year (must equal Part X, line 32, column (A))	4		367,872,3		2,317
5	Net unrealized gains (losses) on investments					
6	Donated services and use of facilities	6				
7	Investment expenses	7				
8	Prior period adjustments	8				
9	Other changes in net assets or fund balances (explain on Schedule O)	9		(16,420),422)
10	Net assets or fund balances at end of year. Combine lines 3 through 9 (must equal Part X, line					
	32, column (B))	10		3	81,11	4,032
Part	XII Financial Statements and Reporting					
	Check if Schedule O contains a response or note to any line in this Part XII					
					Yes	No
1	Accounting method used to prepare the Form 990: Cash Accrual Other If the organization changed its method of accounting from a prior year or checked "Other," e Schedule O.	xplain	on			
2a	Were the organization's financial statements compiled or reviewed by an independent accountant? If "Yes," check a box below to indicate whether the financial statements for the year were compiled or					
	reviewed on a separate basis, consolidated basis, or both:					
	☐ Separate basis ☐ Consolidated basis ☐ Both consolidated and separate basis					
b	Were the organization's financial statements audited by an independent accountant?			2b	~	
	If "Yes," check a box below to indicate whether the financial statements for the year were aud	ited c	n a			
	separate basis, consolidated basis, or both:					
	☐ Separate basis					
С	If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for ov					
	the audit, review, or compilation of its financial statements and selection of an independent account	ant?		2c	~	
	If the organization changed either its oversight process or selection process during the tax year, e Schedule O.	xplair	on on			
3a	As a result of a federal award, was the organization required to undergo an audit or audits as set for	orth in	the			
	Uniform Guidance, 2 C.F.R. Part 200, Subpart F?			3a	~	
b	If "Yes," did the organization undergo the required audit or audits? If the organization did not unrequired audit or audits, explain why on Schedule O and describe any steps taken to undergo such			3b	~	

Part VII

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees (continued)

(A) Name and Title	(B) Average hours per week	(C) Position (Check all that apply)						(D) Reportable compensation	(E) Reportable compensation	(F) Estimated amount of other
	per week (list any hours for related organizations below dotted line)	Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former	from the organization (W-2/1099-MISC)	from related organizations (W-2/1099-MISC)	compensation from the organization and related organizations
(25) JANE WANG	1.0	/						0	0	0
DIRECTOR	4.0	•						0	0	O
(26) JOHN W ASHWORTH, III	1.0	/						0	0	0
DIRECTOR	4.0	•						0	0	O
(27) KEITH MCMAHAN	1.0	/						0	0	0
DIRECTOR	7.0	•						0	0	0
(28) KENNY KREISER	1.0	/						0	0	0
DIRECTOR	4.0	•						0	0	0
(29) ROBERT ROTH	1.0	1						0	0	0
DIRECTOR	4.0	•						0	0	0
(30) STEPHEN SATCHELL	1.0	1						0	0	0
DIRECTOR	4.0	•						0	0	0
(31) TOM SEIP	1.0	/						0	0	0
DIRECTOR	4.0	•						0	0	U
(32) WILLIAM B NOLL	1.0	/						0	0	0
DIRECTOR	4.0	•							U	

SCHEDULE A (Form 990)

Public Charity Status and Public Support

OMB No. 1545-0047

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

Attach to Form 990 or Form 990-EZ.

Open to Public Inspection

Department of the Treasury Internal Revenue Service

Go to www.irs.gov/Form990 for instructions and the latest information.

Employer identification number Name of the organization SHORE HEALTH SYSTEM, INC. 52-0610538 Reason for Public Charity Status. (All organizations must complete this part.) See instructions. Part I The organization is not a private foundation because it is: (For lines 1 through 12, check only one box.) A church, convention of churches, or association of churches described in section 170(b)(1)(A)(i). A school described in section 170(b)(1)(A)(ii). (Attach Schedule E (Form 990).) A hospital or a cooperative hospital service organization described in section 170(b)(1)(A)(iii). A medical research organization operated in conjunction with a hospital described in section 170(b)(1)(A)(iii). Enter the hospital's name, city, and state: An organization operated for the benefit of a college or university owned or operated by a governmental unit described in 5 section 170(b)(1)(A)(iv). (Complete Part II.) ☐ A federal, state, or local government or governmental unit described in section 170(b)(1)(A)(v). An organization that normally receives a substantial part of its support from a governmental unit or from the general public described in section 170(b)(1)(A)(vi). (Complete Part II.) ☐ A community trust described in **section 170(b)(1)(A)(vi)**. (Complete Part II.) 8 An agricultural research organization described in section 170(b)(1)(A)(ix) operated in conjunction with a land-grant college or university or a non-land-grant college of agriculture (see instructions). Enter the name, city, and state of the college or university: An organization that normally receives (1) more than 331/3% of its support from contributions, membership fees, and gross receipts from activities related to its exempt functions, subject to certain exceptions; and (2) no more than 33¹/₃% of its support from gross investment income and unrelated business taxable income (less section 511 tax) from businesses acquired by the organization after June 30, 1975. See **section 509(a)(2)**. (Complete Part III.) An organization organized and operated exclusively to test for public safety. See section 509(a)(4). 12 An organization organized and operated exclusively for the benefit of, to perform the functions of, or to carry out the purposes of one or more publicly supported organizations described in section 509(a)(1) or section 509(a)(2). See section 509(a)(3). Check the box on lines 12a through 12d that describes the type of supporting organization and complete lines 12e, 12f, and 12a, Type I. A supporting organization operated, supervised, or controlled by its supported organization(s), typically by giving а the supported organization(s) the power to regularly appoint or elect a majority of the directors or trustees of the supporting organization. You must complete Part IV, Sections A and B. b Type II. A supporting organization supervised or controlled in connection with its supported organization(s), by having control or management of the supporting organization vested in the same persons that control or manage the supported organization(s). You must complete Part IV, Sections A and C. Type III functionally integrated. A supporting organization operated in connection with, and functionally integrated with, its supported organization(s) (see instructions). You must complete Part IV, Sections A, D, and E. Type III non-functionally integrated. A supporting organization operated in connection with its supported organization(s) d that is not functionally integrated. The organization generally must satisfy a distribution requirement and an attentiveness requirement (see instructions). You must complete Part IV. Sections A and D. and Part V. Check this box if the organization received a written determination from the IRS that it is a Type I. Type II. Type III. functionally integrated, or Type III non-functionally integrated supporting organization. Enter the number of supported organizations . . . Provide the following information about the supported organization(s). (iii) Type of organization (v) Amount of monetary (i) Name of supported organization (ii) EIN (iv) Is the organization (vi) Amount of (described on lines 1-10 listed in your governing support (see other support (see above (see instructions)) document? instructions) instructions) Yes No (A) (B) (C) (D) (E) **Total**

Schedule A (Form 990) 2022 Page 2

Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi) Part II (Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.) Section A. Public Support Calendar year (or fiscal year beginning in) **(b)** 2019 (a) 2018 (c) 2020 (d) 2021 **(e)** 2022 (f) Total Gifts, grants, contributions, and membership fees received. (Do not include any "unusual grants.") . . . Tax revenues levied for the organization's benefit and either paid to or expended on its behalf The value of services or facilities furnished by a governmental unit to the organization without charge **Total.** Add lines 1 through 3 . . . 4 5 The portion of total contributions by each person (other than a governmental unit or publicly supported organization) included on line 1 that exceeds 2% of the amount shown on line 11, column (f) **Public support.** Subtract line 5 from line 4 Section B. Total Support Calendar year (or fiscal year beginning in) (a) 2018 **(b)** 2019 (c) 2020 (d) 2021 (e) 2022 (f) Total 7 Amounts from line 4 8 Gross income from interest, dividends, payments received on securities loans, rents, royalties, and income from similar sources 9 Net income from unrelated business activities, whether or not the business is regularly carried on 10 Other income. Do not include gain or loss from the sale of capital assets (Explain in Part VI.) **Total support.** Add lines 7 through 10 11 Gross receipts from related activities, etc. (see instructions) 12 First 5 years. If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a section 501(c)(3) 13 Section C. Computation of Public Support Percentage Public support percentage for 2022 (line 6, column (f), divided by line 11, column (f)) % 14 15 Public support percentage from 2021 Schedule A, Part II, line 14 331/3% support test - 2022. If the organization did not check the box on line 13, and line 14 is 331/3% or more, check this 331/3% support test - 2021. If the organization did not check a box on line 13 or 16a, and line 15 is 331/3% or more, check 17a 10%-facts-and-circumstances test - 2022. If the organization did not check a box on line 13, 16a, or 16b, and line 14 is 10% or more, and if the organization meets the facts-and-circumstances test, check this box and stop here. Explain in Part VI how the organization meets the facts-and-circumstances test. The organization qualifies as a publicly supported b 10%-facts-and-circumstances test - 2021. If the organization did not check a box on line 13, 16a, 16b, or 17a, and line 15 is 10% or more, and if the organization meets the facts-and-circumstances test, check this box and stop here. Explain in Part VI how the organization meets the facts-and-circumstances test. The organization qualifies as a publicly supported Private foundation. If the organization did not check a box on line 13, 16a, 16b, 17a, or 17b, check this box and see 18

Schedule A (Form 990) 2022 Page **3**

Part III Support Schedule for Organizations Described in Section 509(a)(2)

(Complete only if you checked the box on line 10 of Part I or if the organization failed to qualify under Part II.) If the organization fails to qualify under the tests listed below, please complete Part II.)

Secti	on A. Public Support	under the te	oto notoa pon	ow, picase oc	ompiete i art	,	
	dar year (or fiscal year beginning in)	(a) 2018	(b) 2019	(c) 2020	(d) 2021	(e) 2022	(f) Total
1	Gifts, grants, contributions, and membership fees received. (Do not include any "unusual grants.")	(4) 2010	(5) 25 : 5	(6) 2020	(0) 202	(6) 2022	(4) 1010.
2	Gross receipts from admissions, merchandise sold or services performed, or facilities furnished in any activity that is related to the organization's tax-exempt purpose						
3	Gross receipts from activities that are not an unrelated trade or business under section 513						
4	Tax revenues levied for the organization's benefit and either paid to or expended on its behalf						
5	The value of services or facilities furnished by a governmental unit to the organization without charge						
6 7a	Total. Add lines 1 through 5 Amounts included on lines 1, 2, and 3 received from disqualified persons .						
b	Amounts included on lines 2 and 3 received from other than disqualified persons that exceed the greater of \$5,000 or 1% of the amount on line 13 for the year						
с 8	Add lines 7a and 7b						
Secti	on B. Total Support		•		•		
Calen	dar year (or fiscal year beginning in)	(a) 2018	(b) 2019	(c) 2020	(d) 2021	(e) 2022	(f) Total
9	Amounts from line 6						
10a	Gross income from interest, dividends, payments received on securities loans, rents, royalties, and income from similar sources.						
b	Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975						
С	Add lines 10a and 10b						
11	Net income from unrelated business activities not included on line 10b, whether or not the business is regularly carried on						
12	Other income. Do not include gain or loss from the sale of capital assets (Explain in Part VI.)						
13	Total support. (Add lines 9, 10c, 11, and 12.)						
14	First 5 years. If the Form 990 is for the organization, check this box and stop he	•			-	ear as a sectio	
Secti	on C. Computation of Public Suppor						
15	Public support percentage for 2022 (line 8	, ,,,	•	, (, ,			%
16	Public support percentage from 2021 Sch					16	%
	on D. Computation of Investment Inc						
17	Investment income percentage for 2022 (-			<u>%</u>
18	Investment income percentage from 2021						% and line
19a	33 ¹ /3% support tests—2022. If the organi 17 is not more than 33 ¹ /3%, check this box						
b	33 ¹ /3% support tests—2021. If the organiz	_	_	-		-	_
b	line 18 is not more than 331/3%, check this b						
20	Private foundation. If the organization di	_	=	•	-		_

Schedule A (Form 990) 2022 Page 4

Part IV **Supporting Organizations**

(Complete only if you checked a box on line 12 of Part I. If you checked box 12a, Part I, complete Sections A and B. If you checked box 12b, Part I, complete Sections A and C. If you checked box 12c, Part I, complete Sections A, D, and E. If you checked box 12d, Part I, complete Sections A and D, and complete Part V.)

Se

ecu	on A. All Supporting Organizations		Yes	No
1	Are all of the organization's supported organizations listed by name in the organization's governing documents? If "No," describe in Part VI how the supported organizations are designated. If designated by class or purpose, describe the designation. If historic and continuing relationship, explain.	1	162	INO
2	Did the organization have any supported organization that does not have an IRS determination of status under section 509(a)(1) or (2)? If "Yes," explain in Part VI how the organization determined that the supported organization was described in section 509(a)(1) or (2).	2		
3a	Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? If "Yes," answer lines 3b and 3c below.	3a		
b	Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)? If "Yes," describe in Part VI when and how the organization made the determination.	3b		
С	Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes? If "Yes," explain in Part VI what controls the organization put in place to ensure such use.	3c		
4a	Was any supported organization not organized in the United States ("foreign supported organization")? If "Yes," and if you checked box 12a or 12b in Part I, answer lines 4b and 4c below.	4a		
b	Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported organization? If "Yes," describe in Part VI how the organization had such control and discretion despite being controlled or supervised by or in connection with its supported organizations.	4b		
С	Did the organization support any foreign supported organization that does not have an IRS determination under sections 501(c)(3) and 509(a)(1) or (2)? If "Yes," explain in Part VI what controls the organization used to ensure that all support to the foreign supported organization was used exclusively for section 170(c)(2)(B) purposes.	4c		
5a	Did the organization add, substitute, or remove any supported organizations during the tax year? If "Yes," answer lines 5b and 5c below (if applicable). Also, provide detail in Part VI , including (i) the names and EIN numbers of the supported organizations added, substituted, or removed; (ii) the reasons for each such action; (iii) the authority under the organization's organizing document authorizing such action; and (iv) how the action was accomplished (such as by amendment to the organizing document).	5a		
b	Type I or Type II only. Was any added or substituted supported organization part of a class already designated in the organization's organizing document?	5b		
С	Substitutions only. Was the substitution the result of an event beyond the organization's control?	5c		
6	Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other than (i) its supported organizations, (ii) individuals that are part of the charitable class benefited by one or more of its supported organizations, or (iii) other supporting organizations that also support or benefit one or more of the filing organization's supported organizations? If "Yes," provide detail in Part VI .	6		
7	Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (as defined in section 4958(c)(3)(C)), a family member of a substantial contributor, or a 35% controlled entity with regard to a substantial contributor? If "Yes," complete Part I of Schedule L (Form 990).	7		
8	Did the organization make a loan to a disqualified person (as defined in section 4958) not described on line 7? If "Yes," complete Part I of Schedule L (Form 990).	8		
9a	Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons, as defined in section 4946 (other than foundation managers and organizations described in section 509(a)(1) or (2))? If "Yes," provide detail in Part VI .	9a		
b	Did one or more disqualified persons (as defined on line 9a) hold a controlling interest in any entity in which the supporting organization had an interest? If "Yes," provide detail in Part VI .	9b		
С	Did a disqualified person (as defined on line 9a) have an ownership interest in, or derive any personal benefit from, assets in which the supporting organization also had an interest? If "Yes," provide detail in Part VI .	9c		
10a	Was the organization subject to the excess business holdings rules of section 4943 because of section 4943(f) (regarding certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? If "Yes," answer line 10b below.	10a		
b	Did the organization have any excess business holdings in the tax year? (Use Schedule C, Form 4720, to	108		
	determine whether the organization had excess business holdings.)	10b		

10b

Schedule A (Form 990) 2022 Page 5

				ugo 🗨
Part	Supporting Organizations (continued)			
			Yes	No
11	Has the organization accepted a gift or contribution from any of the following persons? A person who directly or indirectly controls, either alone or together with persons described on lines 11b and			
а	11c below, the governing body of a supported organization?			
		11a		
	A family member of a person described on line 11a above?	11b		
С	A 35% controlled entity of a person described on line 11a or 11b above? If "Yes" to line 11a, 11b, or 11c, provide detail in Part VI .	44-		
Sacti	on B. Type I Supporting Organizations	11c		
Secu	on B. Type i Supporting Organizations		Yes	No
			162	INO
1	Did the governing body, members of the governing body, officers acting in their official capacity, or membership of one or more supported organizations have the power to regularly appoint or elect at least a majority of the organization's officers,			
	directors, or trustees at all times during the tax year? If "No," describe in Part VI how the supported organization(s)			
	effectively operated, supervised, or controlled the organization's activities. If the organization had more than one supported			
	organization, describe how the powers to appoint and/or remove officers, directors, or trustees were allocated among the			
	supported organizations and what conditions or restrictions, if any, applied to such powers during the tax year.	1		
2	Did the organization operate for the benefit of any supported organization other than the supported			
	organization(s) that operated, supervised, or controlled the supporting organization? If "Yes," explain in Part			
	VI how providing such benefit carried out the purposes of the supported organization(s) that operated,			
	supervised, or controlled the supporting organization.	2		
Secti	on C. Type II Supporting Organizations			
			Yes	No
1	Were a majority of the organization's directors or trustees during the tax year also a majority of the directors			
	or trustees of each of the organization's supported organization(s)? If "No," describe in Part VI how control			
	or management of the supporting organization was vested in the same persons that controlled or managed the supported organization(s).	_		
Sooti	on D. All Type III Supporting Organizations	1		
Secu	on b. All Type III Supporting Organizations		Yes	No
1	Did the organization provide to each of its supported organizations, by the last day of the fifth month of the		163	140
•	organization's tax year, (i) a written notice describing the type and amount of support provided during the prior tax			
	year, (ii) a copy of the Form 990 that was most recently filed as of the date of notification, and (iii) copies of the			
	organization's governing documents in effect on the date of notification, to the extent not previously provided?	1		
2	Were any of the organization's officers, directors, or trustees either (i) appointed or elected by the supported			
	organization(s) or (ii) serving on the governing body of a supported organization? If "No," explain in Part VI how			
	the organization maintained a close and continuous working relationship with the supported organization(s).	2		
3	By reason of the relationship described on line 2, above, did the organization's supported organizations have			
	a significant voice in the organization's investment policies and in directing the use of the organization's			
	income or assets at all times during the tax year? If "Yes," describe in Part VI the role the organization's			
	supported organizations played in this regard.	3		
	on E. Type III Functionally Integrated Supporting Organizations			
1	Check the box next to the method that the organization used to satisfy the Integral Part Test during the year (see i	nstru	ctions	s).
a	The organization satisfied the Activities Test. Complete line 2 below.			
b	☐ The organization is the parent of each of its supported organizations. <i>Complete line 3 below</i> . ☐ The organization supported a governmental entity. <i>Describe in Part VI how you supported a governmental entity</i> .	laaa in	otruot	ional
с 2	Activities Test. <i>Answer lines 2a and 2b below.</i>	see III	Yes	
			163	140
а	Did substantially all of the organization's activities during the tax year directly further the exempt purposes of the supported organization(s) to which the organization was responsive? If "Yes," then in Part VI identify			
	those supported organizations and explain how these activities directly furthered their exempt purposes,			
	how the organization was responsive to those supported organizations, and how the organization determined			
	that these activities constituted substantially all of its activities.	2a		
b	Did the activities described on line 2a, above, constitute activities that, but for the organization's			
-	involvement, one or more of the organization's supported organization(s) would have been engaged in? <i>If</i>			
	"Yes," explain in Part VI the reasons for the organization's position that its supported organization(s) would			
	have engaged in these activities but for the organization's involvement.	2b		
3	Parent of Supported Organizations. Answer lines 3a and 3b below.			
а	Did the organization have the power to regularly appoint or elect a majority of the officers, directors, or			
	trustees of each of the supported organizations? If "Yes" or "No," provide details in Part VI.	3a		
b	Did the organization exercise a substantial degree of direction over the policies, programs, and activities of each of its supported organizations? If "Yes," describe in Part VI the role played by the organization in this regard.	O.L.		
	or the supportion or garillations. It is too, assorbe in it are is the role played by the organization in this regard.	3b	ı	

Schedule A (Form 990) 2022

Part	Type III Non-Functionally Integrated 509(a)(3) Supporting Org	gani	izations	. ago
1	Check here if the organization satisfied the Integral Part Test as a qualifying instructions. All other Type III non-functionally integrated supporting organ	g tru	st on Nov. 20, 1970 (exp.	tions A through E.
Sect	ion A—Adjusted Net Income		(A) Prior Year	(B) Current Year (optional)
1	Net short-term capital gain	1		
2	Recoveries of prior-year distributions	2		
3	Other gross income (see instructions)	3		
4	Add lines 1 through 3.	4		
5	Depreciation and depletion	5		
6	Portion of operating expenses paid or incurred for production or collection of gross income or for management, conservation, or maintenance of property held for production of income (see instructions)	6		
7	Other expenses (see instructions)	7		
8	Adjusted Net Income (subtract lines 5, 6, and 7 from line 4)	8		
Sect	ion B—Minimum Asset Amount		(A) Prior Year	(B) Current Year (optional)
1	Aggregate fair market value of all non-exempt-use assets (see instructions for short tax year or assets held for part of year):			
а	Average monthly value of securities	1a		
b	Average monthly cash balances	1b		
	Fair market value of other non-exempt-use assets	1c		
d		1d		
е	Discount claimed for blockage or other factors (explain in detail in Part VI):			
2	Acquisition indebtedness applicable to non-exempt-use assets	2		
3	Subtract line 2 from line 1d.	3		
4	Cash deemed held for exempt use. Enter 0.015 of line 3 (for greater amount, see instructions).	4		
5	Net value of non-exempt-use assets (subtract line 4 from line 3)	5		
6	Multiply line 5 by 0.035.	6		
7	Recoveries of prior-year distributions	7		
8	Minimum Asset Amount (add line 7 to line 6)	8		
Sect	ion C—Distributable Amount	•		Current Year
1	Adjusted net income for prior year (from Section A, line 8, column A)	1		
2	Enter 0.85 of line 1.	2		
3	Minimum asset amount for prior year (from Section B, line 8, column A)	3		
4	Enter greater of line 2 or line 3.	4		
5	Income tax imposed in prior year	5		
6	Distributable Amount. Subtract line 5 from line 4, unless subject to			
7	emergency temporary reduction (see instructions). Check here if the current year is the organization's first as a non-functional content.	6		<u>,</u>

Schedule A (Form 990) 2022

(see instructions).

Schedule A (Form 990) 2022 Page **7**

Type III Non-Functionally Integrated 509(a)(3) Supporting Organizations (continued) Part V Section D-Distributions **Current Year** Amounts paid to supported organizations to accomplish exempt purposes 1 2 Amounts paid to perform activity that directly furthers exempt purposes of supported organizations, in excess of income from activity 2 3 Administrative expenses paid to accomplish exempt purposes of supported organizations 4 Amounts paid to acquire exempt-use assets 4 5 5 Qualified set-aside amounts (prior IRS approval required - provide details in Part VI) Other distributions (describe in Part VI). See instructions. 6 6 7 Total annual distributions. Add lines 1 through 6. 7 Distributions to attentive supported organizations to which the organization is responsive 8 (provide details in Part VI). See instructions. 8 Distributable amount for 2022 from Section C, line 6 9 9 10 10 Line 8 amount divided by line 9 amount (ii) (iii) **Underdistributions Distributable** Section E—Distribution Allocations (see instructions) **Excess Distributions** Pre-2022 Amount for 2022 Distributable amount for 2022 from Section C, line 6 2 Underdistributions, if any, for years prior to 2022 (reasonable cause required - explain in Part VI). See instructions. Excess distributions carryover, if any, to 2022 **a** From 2017 From 2018 **c** From 2019 **d** From 2020 **e** From 2021 Total of lines 3a through 3e Applied to underdistributions of prior years Applied to 2022 distributable amount Carryover from 2017 not applied (see instructions) j Remainder. Subtract lines 3g, 3h, and 3i from line 3f. Distributions for 2022 from 4 Section D, line 7: Applied to underdistributions of prior years Applied to 2022 distributable amount Remainder. Subtract lines 4a and 4b from line 4. 5 Remaining underdistributions for years prior to 2022, if any. Subtract lines 3g and 4a from line 2. For result greater than zero, explain in Part VI. See instructions. Remaining underdistributions for 2022. Subtract lines 3h and 4b from line 1. For result greater than zero, explain in Part VI. See instructions. Excess distributions carryover to 2023. Add lines 3j and 4c. Breakdown of line 7: Excess from 2018 . . . Excess from 2019 . . . Excess from 2020 . . .

Schedule A (Form 990) 2022

Excess from 2021 . . . Excess from 2022 . . .

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Part VI	Supplemental Information. Provide the explanations required by Part II, line 10; Part II, line 17a or 17b; Part III, line 12; Part IV, Section A, lines 1, 2, 3b, 3c, 4b, 4c, 5a, 6, 9a, 9b, 9c, 11a, 11b, and 11c; Part IV, Section B, lines 1 and 2; Part IV, Section C, line 1; Part IV, Section D, lines 2 and 3; Part IV, Section E, lines 1c, 2a, 2b, 3a, and 3b; Part V, line 1; Part V, Section B, line 1e; Part V, Section D, lines 5, 6, and 8; and Part V, Section E, lines 2, 5, and 6. Also complete this part for any additional information. (See instructions.)

Schedule B (Form 990)

Schedule of Contributors

OMB No. 1545-0047

2022

Department of the Treasury Internal Revenue Service Attach to Form 990 or Form 990-PF.

Go to www.irs.gov/Form990 for the latest information.

Name of the organization

SHORE HEALTH SYSTEM, INC.

Standard Type (check one):

Employer identification number
52-0610538

O. gam.	anon type (encont en	7).						
Filers of:		Section:						
Form 990 or 990-EZ		✓ 501(c)(3) (enter number) organization						
		4947(a)(1) nonexempt charitable trust not treated as a private foundation						
		☐ 527 political organization						
Form 99	0-PF	501(c)(3) exempt private foundation						
		☐ 4947(a)(1) nonexempt charitable trust treated as a private foundation						
		☐ 501(c)(3) taxable private foundation						
Note: O	Check if your organization is covered by the General Rule or a Special Rule . Note: Only a section 501(c)(7), (8), or (10) organization can check boxes for both the General Rule and a Special Rule. See instructions.							
General	Rule							
V		iling Form 990, 990-EZ, or 990-PF that received, during the year, contributions totaling \$5,000 property) from any one contributor. Complete Parts I and II. See instructions for determining a intributions.						
Special	Rules							
	For an organization described in section 501(c)(3) filing Form 990 or 990-EZ that met the 33½% support test of the regulations under sections 509(a)(1) and 170(b)(1)(A)(vi), that checked Schedule A (Form 990), Part II, line 13, 16a, or 16b, and that received from any one contributor, during the year, total contributions of the greater of (1) \$5,000; or (2) 2% of the amount on (i) Form 990, Part VIII, line 1h; or (ii) Form 990-EZ, line 1. Complete Parts I and II.							
	For an organization described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from any one contributor, during the year, total contributions of more than \$1,000 exclusively for religious, charitable, scientific, literary, or educational purposes, or for the prevention of cruelty to children or animals. Complete Parts I (entering "N/A" in column (b) instead of the contributor name and address), II, and III.							
For an organization described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from any one contributor, during the year, contributions exclusively for religious, charitable, etc., purposes, but no such contributions totaled more than \$1,000. If this box is checked, enter here the total contributions that were received during the year for an exclusively religious, charitable, etc., purpose. Don't complete any of the parts unless the General Rule applies to this organization because it received nonexclusively religious, charitable, etc., contributions totaling \$5,000 or more during the year								

Caution: An organization that isn't covered by the General Rule and/or the Special Rules doesn't file Schedule B (Form 990), but it must answer "No" on Part IV, line 2, of its Form 990; or check the box on line H of its Form 990-EZ or on its Form 990-PF, Part I, line 2, to certify that it doesn't meet the filing requirements of Schedule B (Form 990).

For Paperwork Reduction Act Notice, see the instructions for Form 990, 990-EZ, or 990-PF.

Cat. No. 30613X

Schedule B (Form 990) (2022)

Schedule B (Form 990) (2022)

Name of organization

SHORE HEALTH SYSTEM, INC.

Employer identification number
52-0610538

Contributors (see instructions). Use duplicate copies of Part I if additional space is needed. Part I (a) (b) (c) (d) No. Name, address, and ZIP + 4 **Total contributions** Type of contribution Person ~ 1 **Payroll** Noncash 1,131,394 (Complete Part II for noncash contributions.) (d) (a) (b) (c) No. Name, address, and ZIP + 4 **Total contributions** Type of contribution 2 Person ~ **Payroll** Noncash 237,556 (Complete Part II for noncash contributions.) (d) (a) (b) (c) **Total contributions** Type of contribution No. Name, address, and ZIP + 4 Person ~ 3 **Payroll** 500,000 Noncash (Complete Part II for noncash contributions.) (a) (b) (c) (d) **Total contributions** No. Name, address, and ZIP + 4 Type of contribution Person **Payroll** Noncash (Complete Part II for noncash contributions.) (a) (b) (c) (d) **Total contributions** Type of contribution No. Name, address, and ZIP + 4 Person **Payroll** Noncash (Complete Part II for noncash contributions.) (b) (c) (d) (a) **Total contributions** Type of contribution No. Name, address, and ZIP + 4 Person **Payroll** Noncash (Complete Part II for noncash contributions.)

Noncash Property (see instructions). Use duplicate copies of Part II if additional space is needed.

Name of organization SHORE HEALTH SYSTEM, INC.

Part II

Employer identification number

52-0610538

(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
		\$	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
		\$	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
		\$	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
		\$	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
		\$	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
		\$	
		i .	I

Schedule B (Form 990) (2022)

Name of organization **Employer identification number** SHORE HEALTH SYSTEM, INC. 52-0610538 Part III Exclusively religious, charitable, etc., contributions to organizations described in section 501(c)(7), (8), or (10) that total more than \$1,000 for the year from any one contributor. Complete columns (a) through (e) and the following line entry. For organizations completing Part III, enter the total of exclusively religious, charitable, etc., contributions of \$1,000 or less for the year. (Enter this information once. See instructions.) \$ Use duplicate copies of Part III if additional space is needed. (a) No. (b) Purpose of gift (c) Use of gift (d) Description of how gift is held from Part I (e) Transfer of gift Transferee's name, address, and ZIP + 4 Relationship of transferor to transferee (a) No. (c) Use of gift (b) Purpose of gift (d) Description of how gift is held fŕom Part I (e) Transfer of gift Transferee's name, address, and ZIP + 4 Relationship of transferor to transferee (a) No. fŕom (b) Purpose of gift (c) Use of gift (d) Description of how gift is held Part I (e) Transfer of gift Transferee's name, address, and ZIP + 4 Relationship of transferor to transferee (a) No. (c) Use of gift (b) Purpose of gift (d) Description of how gift is held Part I (e) Transfer of gift Transferee's name, address, and ZIP + 4 Relationship of transferor to transferee

SCHEDULE C (Form 990)

Political Campaign and Lobbying Activities

OMB No. 1545-0047

Open to Public Inspection

Department of the Treasury Internal Revenue Service For Organizations Exempt From Income Tax Under section 501(c) and section 527
Complete if the organization is described below. Attach to Form 990 or Form 990-EZ.
Go to www.irs.gov/Form990 for instructions and the latest information.

If the organization answered "Yes," on Form 990, Part IV, line 3, or Form 990-EZ, Part V, line 46 (Political Campaign Activities), then

- Section 501(c)(3) organizations: Complete Parts I-A and B. Do not complete Part I-C.
- Section 501(c) (other than section 501(c)(3)) organizations: Complete Parts I-A and C below. Do not complete Part I-B.
- Section 527 organizations: Complete Part I-A only.

If the organization answered "Yes," on Form 990, Part IV, line 4, or Form 990-EZ, Part VI, line 47 (Lobbying Activities), then

- Section 501(c)(3) organizations that have filed Form 5768 (election under section 501(h)): Complete Part II-A. Do not complete Part II-B.
- Section 501(c)(3) organizations that have NOT filed Form 5768 (election under section 501(h)): Complete Part II-B. Do not complete Part II-A.

If the organization answered "Yes," on Form 990, Part IV, line 5 (Proxy Tax) (See separate instructions) or Form 990-EZ, Part V, line 35c (Proxy Tax) (See separate instructions), then

• Section 501(c)(4), (5), or (6) organizations: Complete Part III. Name of organization **Employer identification number** SHORE HEALTH SYSTEM, INC. 52-0610538 Part I-A Complete if the organization is exempt under section 501(c) or is a section 527 organization. Provide a description of the organization's direct and indirect political campaign activities in Part IV. See instructions for 1 definition of "political campaign activities." Volunteer hours for political campaign activities. See instructions Complete if the organization is exempt under section 501(c)(3). Enter the amount of any excise tax incurred by the organization under section 4955 2 Enter the amount of any excise tax incurred by organization managers under section 4955 If the organization incurred a section 4955 tax, did it file Form 4720 for this year? . Yes No Yes No If "Yes," describe in Part IV. Part I-C Complete if the organization is exempt under section 501(c), except section 501(c)(3). Enter the amount directly expended by the filing organization for section 527 exempt function 2 Enter the amount of the filing organization's funds contributed to other organizations for section Total exempt function expenditures. Add lines 1 and 2. Enter here and on Form 1120-POL, 3 4 Enter the names, addresses and employer identification number (EIN) of all section 527 political organizations to which the filing organization made payments. For each organization listed, enter the amount paid from the filing organization's funds. Also enter the amount of political contributions received that were promptly and directly delivered to a separate political organization, such as a separate segregated fund or a political action committee (PAC). If additional space is needed, provide information in Part IV. (a) Name (b) Address (c) EIN (d) Amount paid from (e) Amount of political filing organization's contributions received and funds. If none, enter -0-. promptly and directly delivered to a separate political organization. If none, enter -0-. (1) (2)(3) (4)(5) (6)

For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

Cat. No. 50084S

Schedule C (Form 990) 2022

Sche	dule C (Form 990) 2022					Page ∠
Par	t II-A Complete if the organization section 501(h)).	on is exempt	under section 50	01(c)(3) and file	d Form 5768 (ele	ction under
A (Check if the filing organization belongs EIN, expenses, and share of exc			art IV each affiliat	ed group member's	name, address,
В	Check $\ \square$ if the filing organization checked	box A and "lim	ited control" provis	sions apply.		
	Limits on Lob	bying Expendit	ures		(a) Filing	(b) Affiliated
	(The term "expenditures" m)	organization's totals	group totals		
18	a Total lobbying expenditures to influence	ng)				
ŀ	Total lobbying expenditures to influence	e a legislative be	ody (direct lobbying	g)		
(Total lobbying expenditures (add lines	a and 1b) .				
(d Other exempt purpose expenditures .					
•	Total exempt purpose expenditures (ad	d lines 1c and 1	d)			
1	Lobbying nontaxable amount. Enter columns.	the amount f	rom the following	table in both		
	If the amount on line 1e, column (a) or (b) is	: The lobbying	nontaxable amoun	t is:		
	Not over \$500,000	20% of the ar	mount on line 1e.			
	Over \$500,000 but not over \$1,000,000	\$100,000 plus	s 15% of the excess	over \$500,000.		
	Over \$1,000,000 but not over \$1,500,000	\$175,000 plus	s 10% of the excess	over \$1,000,000.		
	Over \$1,500,000 but not over \$17,000,000	\$225,000 plus	5 5% of the excess o	ver \$1,500,000.		
	Over \$17,000,000	\$1,000,000.				
Ç	g Grassroots nontaxable amount (enter 2	5% of line 1f)				
ŀ	 Subtract line 1g from line 1a. If zero or I 	ess, enter -0-				
i	Subtract line 1f from line 1c. If zero or le	•				
j			1h or line 1i, did	the organization	n file Form 4720	
	reporting section 4911 tax for this year	?				Yes No
	(Some organizations that made a se	ction 501(h) el	Period Under Sec ection do not hav ructions for lines	e to complete all	l of the five columr	ns below.
	Lobbyin	g Expenditures	During 4-Year Av	eraging Period		
	Calendar year (or fiscal year beginning in)	(a) 2019	(b) 2020	(c) 2021	(d) 2022	(e) Total
2	a Lobbying nontaxable amount					
	Lobbying ceiling amount (150% of line 2a, column (e))					
	Total lobbying expenditures					
	d Grassroots nontaxable amount					
	e Grassroots ceiling amount (150% of line 2d, column (e))					
1	Grassroots lobbying expenditures					

Schedule C (Form 990) 2022

Schedule C (Form 990) 2022 Page 3

Part II-B Complete if the organization is exempt under section 501(c)(3) and has NOT filed Form 5768 (election under section 501(h)). (a) (b) For each "Yes" response on lines 1a through 1i below, provide in Part IV a detailed description of the lobbying activity. Yes No Amount During the year, did the filing organization attempt to influence foreign, national, state, or local 1 legislation, including any attempt to influence public opinion on a legislative matter or referendum, through the use of: Paid staff or management (include compensation in expenses reported on lines 1c through 1i)? V Mailings to members, legislators, or the public? Publications, or published or broadcast statements? ~ Grants to other organizations for lobbying purposes? Direct contact with legislators, their staffs, government officials, or a legislative body? . . . V Rallies, demonstrations, seminars, conventions, speeches, lectures, or any similar means? . . . ~ Other activities? 11,599 11,599 j 2a Did the activities in line 1 cause the organization to be not described in section 501(c)(3)? . ~ If "Yes." enter the amount of any tax incurred under section 4912 If "Yes," enter the amount of any tax incurred by organization managers under section 4912 If the filing organization incurred a section 4912 tax, did it file Form 4720 for this year? Part III-A Complete if the organization is exempt under section 501(c)(4), section 501(c)(5), or section 501(c)(6). Yes No Were substantially all (90% or more) dues received nondeductible by members? 1 1 2 Did the organization make only in-house lobbying expenditures of \$2,000 or less? 2 Did the organization agree to carry over lobbying and political campaign activity expenditures from the prior year? 3 Part III-B Complete if the organization is exempt under section 501(c)(4), section 501(c)(5), or section 501(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answered "No" OR (b) Part III-A, line 3, is answered "Yes." Dues, assessments and similar amounts from members 1 2 Section 162(e) nondeductible lobbying and political expenditures (do not include amounts of political expenses for which the section 527(f) tax was paid). 2a 2b 2c 3 Aggregate amount reported in section 6033(e)(1)(A) notices of nondeductible section 162(e) dues . . . 3 If notices were sent and the amount on line 2c exceeds the amount on line 3, what portion of the excess does the organization agree to carryover to the reasonable estimate of nondeductible lobbying 4 Taxable amount of lobbying and political expenditures. See instructions 5 **Supplemental Information** Provide the descriptions required for Part I-A, line 1: Part I-B, line 4: Part I-C, line 5: Part II-A (affiliated group list): Part II-A, lines 1 and 2 (See instructions); and Part II-B, line 1. Also, complete this part for any additional information. SEE NEXT PAGE

Part IV

Supplemental Information. Provide the descriptions required for Part I-A, line 1; Part I-B, line 4; Part I-C, line 5; Part II-A (affiliated group list); Part II-A, lines 1 and 2 (see instructions); and Part II-B, line 1. Also, complete this part for any additional information.

Return Reference - Identifier	Explanation
LINE 1 - DETAILED DESCRIPTION OF THE	SHS PAYS MEMBERSHIP DUES TO THE MARYLAND HOSPITAL ASSOCIATION (MHA) AND THE AMERICAN HOSPITAL ASSOCIATION (AHA). MHA AND AHA ENGAGE IN MANY SUPPORT ACTIVITIES INCLUDING LOBBYING AND ADVOCATING FOR THEIR MEMBER HOSPITALS. THE MHA AND AHA REPORTED THAT 2.36% AND 27.29% OG MEMBER DUES WERE USED FOR LOBBYING PURPOSES AND AS SUCH, SHS HAS REPORTED THIS AMOUNT ON SCHEDULE C PART II-B AS LOBBYING ACTIVITIES.

SCHEDULE D (Form 990)

Supplemental Financial Statements

Complete if the organization answered "Yes" on Form 990, Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b.

Attach to Form 990.

OMB No. 1545-0047

Open to Public Inspection

Department of the Treasury Internal Revenue Service

Go to www.irs.gov/Form990 for instructions and the latest information.

Name C	i tile organization		Employer identification number
SHOR	E HEALTH SYSTEM, INC.		52-0610538
Par	t I Organizations Maintaining Donor Advis	sed Funds or Other Similar Fund	ls or Accounts.
	Complete if the organization answered "	Yes" on Form 990, Part IV, line 6.	
	·	(a) Donor advised funds	(b) Funds and other accounts
1	Total number at end of year		
2	Aggregate value of contributions to (during year) .		
3	Aggregate value of grants from (during year)		
4	Aggregate value at end of year	duicare in uniting that the accete ha	ld in denot advised
5	Did the organization inform all donors and donor a		
^	funds are the organization's property, subject to the	= = = = = = = = = = = = = = = = = = = =	
6	Did the organization inform all grantees, donors, an only for charitable purposes and not for the benefit		
	conferring impermissible private benefit?		
		· · · · · · · · · · · · · · · · · · ·	· · · · · · L Yes L No
Par	Conservation Easements.		
	Complete if the organization answered "\	Yes" on Form 990, Part IV, line 7.	
1	Purpose(s) of conservation easements held by the o	rganization (check all that apply).	
	Preservation of land for public use (for example, recrea		f a historically important land area
	Protection of natural habitat	·	f a certified historic structure
	☐ Preservation of open space		
2	Complete lines 2a through 2d if the organization hele	d a qualified conservation contribution	in the form of a conservation
	easement on the last day of the tax year.		Held at the End of the Tax Year
_			_
a			
b	Total acreage restricted by conservation easements		
Ç	Number of conservation easements on a certified his Number of conservation easements included in (c) a		
d			
•	_		
3	Number of conservation easements modified, trans	ferred, released, extinguished, or term	ninated by the organization during the
	tax year		
4	Number of states where property subject to conserv		
5	Does the organization have a written policy regard		
	violations, and enforcement of the conservation eas	ements it holds?	· · · · · · L Yes L No
6	Staff and volunteer hours devoted to monitoring, inspec	ting, handling of violations, and enforcing	conservation easements during the year
7	Amount of expenses incurred in monitoring, inspecting	g, handling of violations, and enforcing of	conservation easements during the year
8	Does each conservation easement reported on line 2	(d) above satisfy the requirements of s	section 170(h)(4)(B)(i)
	and section 170(h)(4)(B)(ii)?		· · · · ·
9	In Part XIII, describe how the organization report	ts conservation easements in its re-	evenue and expense statement and
	balance sheet, and include, if applicable, the text of	of the footnote to the organization's fire	nancial statements that describes the
	organization's accounting for conservation easemen	nts.	
Part	III Organizations Maintaining Collections	of Art. Historical Treasures. or 0	Other Similar Assets.
	Complete if the organization answered "		
1a	If the organization elected, as permitted under FASI		e statement and halance sheet works
ıu	of art, historical treasures, or other similar assets		
	service, provide in Part XIII the text of the footnote to		
L	•		
b	If the organization elected, as permitted under FAS		
	art, historical treasures, or other similar assets held		earch in furtherance of public service,
	provide the following amounts relating to these item		
	(i) Revenue included on Form 990, Part VIII, line 1(ii) Assets included in Form 990, Part X		\$
2	If the organization received or held works of art,		assets for financial gain, provide the
	following amounts required to be reported under FA	SB ASC 958 relating to these items:	
а	Revenue included on Form 990, Part VIII, line 1 .		\$
b	Assets included in Form 990, Part X		

52-0610538

Schedule D (Form 990) 2022 Page **2**

3 Using the organization's acquisition, accession, and other records, check any of the following that make significant use of its collection tems (check all that apply): a	Part	Organizations Maintaining (Collections of A	Art, Hist	orical T	reasures,	or Ot	her Similar As	sets (continued)
b Scholarly research e Other	3								
c Preservation for future generations 4 Provide a description of the organization's collections and explain how they further the organization's exempt purpose in Part XIII. 5 During the year, did the organization solicit or receive donations of art, historical treasures, or other similar assets to be sold to raise funds rather than to be maintained as part of the organization's collection? Yes No Part W Escrow and Custodial Arrangements. Complete if the organization answered "Yes" on Form 990, Part IV, line 9, or reported an amount on Form 990, Part X, line 21. Is the organization an agent, furstee, custodian or other intermediary for contributions or other assets not included on Form 990, Part X? Ves No If "Yes," explain the arrangement in Part XIII and complete the following table: C Beginning balance 1 1 1 1 1 1 1 1 1	а	☐ Public exhibition		d [Loan	or exchange	progr	am	
c Preservation for future generations A Provide a description of the organization's collections and explain how they further the organization's exempt purpose in Part XIII. 5 During the year, did the organization solicit or receive donations of art, historical treasures, or other similar assets to be sold to raise funds rather than to be maintained as part of the organization's collection? Yes No No Part IV Escrow and Custodial Arrangements. Complete if the organization answered "Yes" on Form 990, Part IV, line 9, or reported an amount on Form 990, Part X, line 21. 1a Is the organization an agent, furstee, custodian or other intermediary for contributions or other assets not included on Form 990, Part X? Yes No If "Yes," explain the arrangement in Part XIII and complete the following table: c Beginning balance 10 Amount 10 Additions during the year 10 Id Id Id Id Id Id Id I	b	•		е [Other				
Sulling the year, did the organization solicit or receive donations of art, historical treasures, or other similar assets to be sold to raise funds rather than to be maintained as part of the organization's collection? Yes No	С	☐ Preservation for future generations							
assets to be sold to raise funds rather than to be maintained as part of the organization's collection?	4								
Part IV Escrow and Custodial Arrangements. Complete if the organization answered "Yes" on Form 990, Part IV, line 9, or reported an amount on Form 990, Part IV, line 9, or reported an amount on Form 990, Part IV, line 9, or reported an amount on Form 990, Part IV, line 9, or reported an amount on Form 990, Part IV, line 9, or reported an amount on Form 990, Part IV, line 9, or reported an amount on Form 990, Part IV, line 9, or reported an amount on Form 990, Part IV, line 9, or reported an amount on Form 990, Part IV, line 9, or reported an amount on Form 990, Part IV, line 9, or reported an amount on Form 990, Part IV, line 10, and 10 to 10	5								
Complete if the organization answered "Yes" on Form 990, Part IV, line 9, or reported an amount on Form 990, Part X, line 21. 1a Is the organization an agent, trustee, custodian or other intermediary for contributions or other assets not included on Form 990, Part X7	Dort								
included on Form 990, Part X? b If "Yes," explain the arrangement in Part XIII and complete the following table: Beginning balance . 16	Part	Complete if the organization a 990, Part X, line 21.	answered "Yes"						
C Beginning balance	1a	included on Form 990, Part X?							
C Beginning balance 1c	b	If "Yes," explain the arrangement in Par	t XIII and comple	te the fol	lowing ta	able:			
Additions during the year Ending balance Distributions during the year Fending balance Distributions during the year Fending balance Distributions during the year Fending balance Distributions during the organization include an amount on Form 990, Part X, line 21, for escrow or oustodial account liability? Yes No No Mills No No No No No No No N								A	mount
e Distributions during the year f Ending balance 2a Did the organization include an amount on Form 990, Part X, line 21, for escrow or custodial account liability?	С	= = =							
## Ending balance .	d						_	_	
2a Did the organization include an amount on Form 990, Part X, line 21, for escrow or custodial account liability?									
b If "Yes," explain the arrangement in Part XIII. Check here if the explanation has been provided on Part XIII. Part V		<u> </u>							
Part V Endowment Funds. Complete if the organization answered "Yes" on Form 990, Part IV, line 10.		<u> </u>						-	
Complete if the organization answered "Yes" on Form 990, Part IV, line 10. 1a Beginning of year balance (a) Current year (b) Prior year (c) Two years back (d) Three years back (e) Four years back b Contributions (a) Current year (b) Prior year (c) Two years back (d) Three years back (e) Four years back b Contributions (a) Current year (b) Prior year (c) Two years back (d) Three years back (e) Four years back c Contributions (a) Current year (b) Prior year (c) Two years back (d) Three years back (e) Four years back c Contributions (a) Current year (b) Prior year back (d) Three years back (e) Four years back c Contributions (d) Two years back (e) Four years back (e) Four years back (e) Four years back c Contributions (d) Two years back (e) Four year			t Alli. Check here	ii tile ex	piariatioi	Thas been p	JIOVIGE	ed on Part Alli .	· · · □
Term endowment	ı aı		answered "Yes"	on Forr	n 990 F	Part IV line	10		
1a Beginning of year balance 2,404,542 2,404,5		Complete ii the organization t						(d) Three years back	(e) Four years back
b Contributions c Net investment earnings, gains, and losses d Grants or scholarships e Other expenditures for facilities and programs f Administrative expenses g End of year balance 2,404,542 2 Provide the estimated percentage of the current year end balance (line 1g, column (a)) held as: a Board designated or quasi-endowment 0,00 % b Permanent endowment 100,00 % The percentages on lines 2a, 2b, and 2c should equal 100%. 3a Are there endowment funds not in the possession of the organization that are held and administered for the organization by: (i) Unrelated organizations (ii) Related organizations b If "Yes" on line 3a(ii), are the related organization's endowment funds. Part VI Land, Buildings, and Equipment. Complete if the organization answered "Yes" on Form 990, Part IV, line 11a. See Form 990, Part X, line 10. Description of property (a) Cost or other basis (b) Cost or other basis (cother) (cother) (cother) (c) Accumulated depreciation 1a Land 14,559,663 1a,713,289 1a,923,999 103,789,290 10 Leasehold improvements 15,333,973 148,178,333 148,178,333 127,155,640 16,249,649 17,145,1711 1 895,522 16,249,649	1a	Beginning of year balance							
d Grants or scholarships					, ,	,	,		
e Other expenditures for facilities and programs	С								
f Administrative expenses	d	Grants or scholarships							
g End of year balance .	е	-							
Provide the estimated percentage of the current year end balance (line 1g, column (a)) held as: a Board designated or quasi-endowment 0.00 % b Permanent endowment 100.00 % The percentages on lines 2a, 2b, and 2c should equal 100%. 3a Are there endowment funds not in the possession of the organization that are held and administered for the organization by: (i) Unrelated organizations . 3a(i) ✓ (ii) Related organizations . 3a(ii) ✓ b If "Yes" on line 3a(ii), are the related organizations listed as required on Schedule R? . 3b ✓ 4 Describe in Part XIII the intended uses of the organization's endowment funds. Part VI Land, Buildings, and Equipment. Complete if the organization answered "Yes" on Form 990, Part IV, line 11a. See Form 990, Part X, line 10. Description of property (a) Cost or other basis (investment) (other) (other) (other) (other) (other) (other) (a) Book value (d) Book va	f	Administrative expenses							
a Board designated or quasi-endowment 0.00 % b Permanent endowment 100.00 % The percentages on lines 2a, 2b, and 2c should equal 100%. 3a Are there endowment funds not in the possession of the organization that are held and administered for the organization by: (i) Unrelated organizations 3a(ii) ✓ b If "Yes" on line 3a(ii), are the related organizations listed as required on Schedule R? 3b ✓ 4 Describe in Part XIII the intended uses of the organization's endowment funds. Part VI Land, Buildings, and Equipment. Complete if the organization answered "Yes" on Form 990, Part IV, line 11a. See Form 990, Part X, line 10. Description of property (a) Cost or other basis (other) (other) (other) (other) (other) (other) (a) Buildings (b) Cost or other basis (other)	g	End of year balance	2,404,542	2	,404,542	2,40)4,542	2,404,542	2,404,542
b Permanent endowment 100.00 % c Term endowment 0.00 % The percentages on lines 2a, 2b, and 2c should equal 100%. 3a Are there endowment funds not in the possession of the organization that are held and administered for the organization by: (i) Unrelated organizations	2	, ,			e (line 1g	, column (a)) held a	as:	
c Term endowment	а			6					
The percentages on lines 2a, 2b, and 2c should equal 100%. 3a Are there endowment funds not in the possession of the organization that are held and administered for the organization by: (i) Unrelated organizations			%						
Are there endowment funds not in the possession of the organization that are held and administered for the organization by: (i) Unrelated organizations	С		11-1 1-40	200/					
organization by: (i) Unrelated organizations .	32				ation the	at are held a	and ad	ministered for th	0
(i) Unrelated organizations	oa		p0336331011 01 till	e organiz	ation the	at are rield a	iliu au		
(ii) Related organizations b If "Yes" on line 3a(ii), are the related organizations listed as required on Schedule R? 4 Describe in Part XIII the intended uses of the organization's endowment funds. Part VI Land, Buildings, and Equipment. Complete if the organization answered "Yes" on Form 990, Part IV, line 11a. See Form 990, Part X, line 10. Description of property (a) Cost or other basis (other) (b) Cost or other basis (other) (c) Accumulated depreciation (d) Book value 1a Land		-							
b If "Yes" on line 3a(ii), are the related organizations listed as required on Schedule R?		.,							· · · · · · · · · · · · · · · · · · ·
Part VI Land, Buildings, and Equipment. Complete if the organization answered "Yes" on Form 990, Part IV, line 11a. See Form 990, Part X, line 10. Description of property (a) Cost or other basis (other) (b) Cost or other basis (other) (c) Accumulated depreciation (d) Book value 1a Land 14,559,663 14,559,663 14,559,663 b Buildings 183,713,289 79,923,999 103,789,290 c Leasehold improvements 0 0 0 d Equipment 175,333,973 148,178,333 27,155,640 e Other 17,145,171 895,522 16,249,649	b	• •	anizations listed	as requir	ed on Sc	hedule R?			
Complete if the organization answered "Yes" on Form 990, Part IV, line 11a. See Form 990, Part X, line 10. Description of property (a) Cost or other basis (investment) (b) Cost or other basis (other) (c) Accumulated depreciation (d) Book value 1a Land 14,559,663 14,559,663 14,559,663 b Buildings 183,713,289 79,923,999 103,789,290 c Leasehold improvements 0 0 0 d Equipment 175,333,973 148,178,333 27,155,640 e Other 17,145,171 895,522 16,249,649	4	Describe in Part XIII the intended uses of	of the organizatio	n's endo	wment fu	ınds.			
Description of property (a) Cost or other basis (investment) (b) Cost or other basis (other) (c) Accumulated depreciation (d) Book value 1a Land 14,559,663 14,559,663 14,559,663 b Buildings 183,713,289 79,923,999 103,789,290 c Leasehold improvements 0 0 0 d Equipment 175,333,973 148,178,333 27,155,640 e Other 17,145,171 895,522 16,249,649	Part								
tal Land (investment) (other) depreciation b Buildings 14,559,663 14,559,663 c Leasehold improvements 0 0 0 d Equipment 175,333,973 148,178,333 27,155,640 e Other 17,145,171 895,522 16,249,649		Complete if the organization a	answered "Yes"	on Forr	n 990, F	Part IV, line	11a.	See Form 990,	Part X, line 10.
b Buildings 183,713,289 79,923,999 103,789,290 c Leasehold improvements 0 0 0 d Equipment 175,333,973 148,178,333 27,155,640 e Other 17,145,171 895,522 16,249,649		Description of property		I					(d) Book value
c Leasehold improvements 0 0 0 d Equipment 175,333,973 148,178,333 27,155,640 e Other 17,145,171 895,522 16,249,649	1a	Land				14,559,663			14,559,663
d Equipment 175,333,973 148,178,333 27,155,640 e Other 17,145,171 895,522 16,249,649	b	_			1	83,713,289		79,923,999	103,789,290
e Other	С	-				0		0	0
111101111	d				1	75,333,973		148,178,333	27,155,640
			uat aqual Farra 20)O D \			- 1	895,522	

Schedule D (Form 990) 2022

Part VII	Investments – Other Securities. Complete if the organization answered "Yes" on Fo	orm 990, Part IV, lin	e 11b. See Form	n 990, Part X, line 12.
	(a) Description of security or category (including name of security)	(b) Book value	(c) Met	thod of valuation: l-of-year market value
(1) Financia	l derivatives			
(2) Closely h	neld equity interests			
(3) Other				
	RNATIVE INVESTMENTS	91,703,718	END OF YEAR MA	RKET VALUE
(D)				
(F)				
(G)				
(H)				
Total. (Colu	mn (b) must equal Form 990, Part X, col. (B) line 12.)	91,703,718		
Part VIII	Investments – Program Related.			
	Complete if the organization answered "Yes" on Fo	orm 990, Part IV, lin	e 11c. See Form	990, Part X, line 13.
	(a) Description of investment	(b) Book value		thod of valuation: I-of-year market value
(4)			0000 01 0110	Tor your marker value
(1)				
(3)				
(4)				
(5)				
(6)				
(7)				
(8)				
(9)	(h) manufacture (OO) Deat V and (D) line (O)			
Part IX	mn (b) must equal Form 990, Part X, col. (B) line 13.) Other Assets.			
Partix	Complete if the organization answered "Yes" on Fo	orm 990 Part IV lin	e 11d. See Form	990 Part X line 15
	(a) Description	51111 000, 1 art 14, 1111	<u> </u>	(b) Book value
(1) ASSETS	S OF RELATED ORGANIZATIONS			98,666,447
(2) LT ASS	ET FINANCING LEASE			35,858,487
(3) CONST	RUCTION FUNDS			34,358,000
(4) DUE FR	OM AFFILIATES			22,999,170
_ ` '	RECEIVABLES			2,559,65
	ACTICE REINSURNACE			3,182,502
	ASSETS			4,558,765
(8) (9)				
	mn (b) must equal Form 990, Part X, col. (B) line 15.)			202,183,028
Part X	Other Liabilities.			202,100,02
	Complete if the organization answered "Yes" on Fo	orm 990, Part IV, lin	e 11e or 11f. Se	e Form 990, Part X,
	line 25.			
1.	(a) Description of liability			(b) Book value
(1) Federal in				
	AFFILIATES			112,953,25
	ILITY FINANCING LEASE			37,946,029
	CES FROM THIRD PARTY PAYORS			6,962,142
	- CREDIT PATIENT AR LIABILITIES			1,696,635 545,869
_(-/	LIADILITIES			040,600
<u>(7)</u> (8)				
(8) (9)				
	mn (b) must equal Form 990, Part X, col. (B) line 25.)			160,103,926
	r uncertain tax positions. In Part XIII, provide the text of the foot			ents that reports the

organization's liability for uncertain tax positions under FASB ASC 740. Check here if the text of the footnote has been provided in Part XIII

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Schedule D (Form 990) 2022 Page **4**

_					
Part	•			Retu	rn.
	Complete if the organization answered "Yes" on Form 990, F				
1	Total revenue, gains, and other support per audited financial statements			1	
2	Amounts included on line 1 but not on Form 990, Part VIII, line 12:	۔ ا	I		
a	Net unrealized gains (losses) on investments	2a		-	
b	Donated services and use of facilities	2b		-	
С	Recoveries of prior year grants	2c			
d	Other (Describe in Part XIII.)	2d			
е	Add lines 2a through 2d			2e	
3	Subtract line 2e from line 1			3	
4	Amounts included on Form 990, Part VIII, line 12, but not on line 1:				
а	Investment expenses not included on Form 990, Part VIII, line 7b	4a			
b	Other (Describe in Part XIII.)	4b			
C	Add lines 4a and 4b			4c	
5	Total revenue. Add lines 3 and 4c. (This must equal Form 990, Part I, line			5	
Part				er Ke	turn.
	Complete if the organization answered "Yes" on Form 990, F				
1				1	
2	Amounts included on line 1 but not on Form 990, Part IX, line 25:		I		
a	Donated services and use of facilities	2a		-	
b	Prior year adjustments	2b		-	
C	Other losses	2c			
d	Other (Describe in Part XIII.)	2d			
е	Add lines 2a through 2d			2e	
3	Subtract line 2e from line 1	 i		3	
4	Amounts included on Form 990, Part IX, line 25, but not on line 1:	١.			
а	Investment expenses not included on Form 990, Part VIII, line 7b	4a		-	
b	Other (Describe in Part XIII.)	4b			
_	A stat Bonne Annoyal Ale		-	4.	
C				4c	
5	Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, line			4c 5	
5 Part	Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, line XIII Supplemental Information.	e 18.)	<u> </u>	5	V line 4: Part Y line
5 Part Provid	Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, line XIII Supplemental Information. e the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and	e <i>18.)</i>		5 ; Part	
5 Part Provid 2; Part	Total expenses. Add lines 3 and 4c . (This must equal Form 990, Part I, line XIII Supplemental Information. e the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and XII, lines 2d and 4b; and Part XII, lines 2d and 4b. Also complete this part	e <i>18.)</i>		5 ; Part	
5 Part Provid 2; Part	Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, line XIII Supplemental Information. e the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and	e <i>18.)</i>		5 ; Part	
5 Part Provid 2; Part	Total expenses. Add lines 3 and 4c . (This must equal Form 990, Part I, line XIII Supplemental Information. e the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and XII, lines 2d and 4b; and Part XII, lines 2d and 4b. Also complete this part	e <i>18.)</i>		5 ; Part	
5 Part Provid 2; Part	Total expenses. Add lines 3 and 4c . (This must equal Form 990, Part I, line XIII Supplemental Information. e the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and XII, lines 2d and 4b; and Part XII, lines 2d and 4b. Also complete this part	e <i>18.)</i>		5 ; Part	
5 Part Provid 2; Part	Total expenses. Add lines 3 and 4c . (This must equal Form 990, Part I, line XIII Supplemental Information. e the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and XII, lines 2d and 4b; and Part XII, lines 2d and 4b. Also complete this part	e <i>18.)</i>		5 ; Part	
5 Part Provid 2; Part	Total expenses. Add lines 3 and 4c . (This must equal Form 990, Part I, line XIII Supplemental Information. e the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and XII, lines 2d and 4b; and Part XII, lines 2d and 4b. Also complete this part	e <i>18.)</i>		5 ; Part	
5 Part Provid 2; Part	Total expenses. Add lines 3 and 4c . (This must equal Form 990, Part I, line XIII Supplemental Information. e the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and XII, lines 2d and 4b; and Part XII, lines 2d and 4b. Also complete this part	e <i>18.)</i>		5 ; Part	
5 Part Provid 2; Part	Total expenses. Add lines 3 and 4c . (This must equal Form 990, Part I, line XIII Supplemental Information. e the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and XII, lines 2d and 4b; and Part XII, lines 2d and 4b. Also complete this part	e <i>18.)</i>		5 ; Part	
5 Part Provid 2; Part	Total expenses. Add lines 3 and 4c . (This must equal Form 990, Part I, line XIII Supplemental Information. e the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and XII, lines 2d and 4b; and Part XII, lines 2d and 4b. Also complete this part	e <i>18.)</i>		5 ; Part	
5 Part Provid 2; Part	Total expenses. Add lines 3 and 4c . (This must equal Form 990, Part I, line XIII Supplemental Information. e the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and XII, lines 2d and 4b; and Part XII, lines 2d and 4b. Also complete this part	e <i>18.)</i>		5 ; Part	
5 Part Provid 2; Part	Total expenses. Add lines 3 and 4c . (This must equal Form 990, Part I, line XIII Supplemental Information. e the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and XII, lines 2d and 4b; and Part XII, lines 2d and 4b. Also complete this part	e <i>18.)</i>		5 ; Part	
5 Part Provid 2; Part	Total expenses. Add lines 3 and 4c . (This must equal Form 990, Part I, line XIII Supplemental Information. e the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and XII, lines 2d and 4b; and Part XII, lines 2d and 4b. Also complete this part	e <i>18.)</i>		5 ; Part	
5 Part Provid 2; Part	Total expenses. Add lines 3 and 4c . (This must equal Form 990, Part I, line XIII Supplemental Information. e the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and XII, lines 2d and 4b; and Part XII, lines 2d and 4b. Also complete this part	e <i>18.)</i>		5 ; Part	
5 Part Provid 2; Part	Total expenses. Add lines 3 and 4c . (This must equal Form 990, Part I, line XIII Supplemental Information. e the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and XII, lines 2d and 4b; and Part XII, lines 2d and 4b. Also complete this part	e <i>18.)</i>		5 ; Part	
5 Part Provid 2; Part	Total expenses. Add lines 3 and 4c . (This must equal Form 990, Part I, line XIII Supplemental Information. e the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and XII, lines 2d and 4b; and Part XII, lines 2d and 4b. Also complete this part	e <i>18.)</i>		5 ; Part	
5 Part Provid 2; Part	Total expenses. Add lines 3 and 4c . (This must equal Form 990, Part I, line XIII Supplemental Information. e the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and XII, lines 2d and 4b; and Part XII, lines 2d and 4b. Also complete this part	e <i>18.)</i>		5 ; Part	
5 Part Provid 2; Part	Total expenses. Add lines 3 and 4c . (This must equal Form 990, Part I, line XIII Supplemental Information. e the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and XII, lines 2d and 4b; and Part XII, lines 2d and 4b. Also complete this part	e <i>18.)</i>		5 ; Part	
5 Part Provid 2; Part	Total expenses. Add lines 3 and 4c . (This must equal Form 990, Part I, line XIII Supplemental Information. e the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and XII, lines 2d and 4b; and Part XII, lines 2d and 4b. Also complete this part	e <i>18.)</i>		5 ; Part	
5 Part Provid 2; Part	Total expenses. Add lines 3 and 4c . (This must equal Form 990, Part I, line XIII Supplemental Information. e the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and XII, lines 2d and 4b; and Part XII, lines 2d and 4b. Also complete this part	e <i>18.)</i>		5 ; Part	
5 Part Provid 2; Part	Total expenses. Add lines 3 and 4c . (This must equal Form 990, Part I, line XIII Supplemental Information. e the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and XII, lines 2d and 4b; and Part XII, lines 2d and 4b. Also complete this part	e <i>18.)</i>		5 ; Part	
5 Part Provid 2; Part	Total expenses. Add lines 3 and 4c . (This must equal Form 990, Part I, line XIII Supplemental Information. e the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and XII, lines 2d and 4b; and Part XII, lines 2d and 4b. Also complete this part	e <i>18.)</i>		5 ; Part	
5 Part Provid 2; Part	Total expenses. Add lines 3 and 4c . (This must equal Form 990, Part I, line XIII Supplemental Information. e the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and XII, lines 2d and 4b; and Part XII, lines 2d and 4b. Also complete this part	e <i>18.)</i>		5 ; Part	
5 Part Provid 2; Part	Total expenses. Add lines 3 and 4c . (This must equal Form 990, Part I, line XIII Supplemental Information. e the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and XII, lines 2d and 4b; and Part XII, lines 2d and 4b. Also complete this part	e <i>18.)</i>		5 ; Part	

Part XIII

Supplemental Information. Provide the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and 4; Part IV, lines 1b and 2b; Part V, line 4; Part X, line 2; Part XI, lines 2d and 4b; and Part XII, lines 2d and 4b. Also complete this part to provide any additional information.

Return Reference - Identifier	Explanation
SCHEDULE D, PART V, LINE 4 - INTENDED USES OF ENDOWMENT FUNDS	MEMORIAL HOSPITAL FOUNDATION ENDOWMENT FUNDS ARE USED TO SUPPORT THE HEALTHCARE MISSION OF SHS. INVESTMENT EARNINGS ON THE ENDOWMENT FUND ARE TRANSFERRED TO TEMPORARILY RESTRICTED AND UNRESTRICTED FUNDS IN SUPPORT OF THE ORGANIZATION'S TAX EXEMPT MISSION.
SCHEDULE D, PART X, LINE 2 - FIN 48 (ASC 740) FOOTNOTE	THE ORGANIZATION IS A SUBSIDIARY OF THE UNIVERSITY OF MARYLAND MEDICAL SYSTEM CORPORATION (THE CORPORATION). THE CORPORATION ADOPTED THE PROVISIONS OF ASC 740, ACCOUNTING FOR UNCERTAINTY IN THE INCOME TAXES (FIN 48) ON JULY 1, 2007. THE FOOTNOTE RELATED TO ASC 740 IN THE CORPORATION'S AUDITED FINANCIAL STATEMENTS IS AS FOLLOWS: THE CORPORATION FOLLOWS A THRESHOLD OF MORE-LIKELY-THAN-NOT FOR RECOGNITION AND DERECOGNITION OF TAX POSITIONS TAKEN OR EXPECTED TO BE TAKEN IN A TAX RETURN. MANAGEMENT DOES NOT BELIEVE THAT THERE ARE ANY UNRECOGNIZED TAX LIABILITIES OR BENEFITS THAT SHOULD BE RECOGNIZED.

SCHEDULE H (Form 990)

Hospitals

Complete if the organization answered "Yes" on Form 990, Part IV, question 20a.

Attach to Form 990.

OMB No. 1545-0047

Open to Public Inspection

0610538

Employer identification number

52

Department of the Treasury Internal Revenue Service

Name of the organization

SHORE HEALTH SYSTEM, INC.

Attach to Form 990.

Go to www.irs.gov/Form990 for instructions and the latest information.

Financial Assistance and Certain Other Community Benefits at Cost Yes No Did the organization have a financial assistance policy during the tax year? If "No," skip to question 6a . . . 1a ~ J 1b If the organization had multiple hospital facilities, indicate which of the following best describes application of the financial assistance policy to its various hospital facilities during the tax year: Applied uniformly to all hospital facilities Applied uniformly to most hospital facilities ☐ Generally tailored to individual hospital facilities Answer the following based on the financial assistance eligibility criteria that applied to the largest number of 3 the organization's patients during the tax year. Did the organization use Federal Poverty Guidelines (FPG) as a factor in determining eligibility for providing free care? If "Yes," indicate which of the following was the FPG family income limit for eligibility for free care: / 3a □ 100% ☑ 200% Other **150%** Did the organization use FPG as a factor in determining eligibility for providing discounted care? If "Yes," indicate which of the following was the family income limit for eligibility for discounted care: 3h ₹ 300% 350% 400% If the organization used factors other than FPG in determining eligibility, describe in Part VI the criteria used for determining eligibility for free or discounted care. Include in the description whether the organization used an asset test or other threshold, regardless of income, as a factor in determining eligibility for free or discounted care. Did the organization's financial assistance policy that applied to the largest number of its patients during the 4 v Did the organization budget amounts for free or discounted care provided under its financial assistance policy during the tax year? 5a If "Yes," did the organization's financial assistance expenses exceed the budgeted amount? 5b If "Yes" to line 5b, as a result of budget considerations, was the organization unable to provide free or discounted care to a patient who was eligible for free or discounted care? 5c Did the organization prepare a community benefit report during the tax year? 6a 6b v Complete the following table using the worksheets provided in the Schedule H instructions. Do not submit these worksheets with the Schedule H. Financial Assistance and Certain Other Community Benefits at Cost (b) Persons (a) Number of (c) Total community (d) Direct offsetting (e) Net community (f) Percent **Financial Assistance and** benefit expense activities or benefit expense revenue **Means-Tested Government Programs** programs (optional) (optional) expense Financial Assistance at cost (from 0 3.626.255 Worksheet 1) 3.626.255 1.33 Medicaid (from Worksheet 3, column a) 0 0.00 Costs of other means-tested government programs (from Worksheet 3, column b) 0.00 0 Total. Financial Assistance and Means-Tested Government Programs 0 0 0 3,626,255 3,626,255 1.33 Other Benefits Community health improvement services and community benefit operations (from Worksheet 4) . 1,102,830 0 1,102,830 0.41 Health professions education 0 (from Worksheet 5) 527,190 527,190 0.19 Subsidized health services (from Worksheet 6) 17,013,204 6,227,125 10,786,079 3.96 Research (from Worksheet 7) 0.00 Cash and in-kind contributions for community benefit (from 0.04Worksheet 8) 122,215 n 122,215 0 18,765,439 6,227,125 12,538,314 4.61 Total. Other Benefits .

0

n

6,227,125

5.94

16,164,569

5/15/2024 12:30:36 PM

k Total. Add lines 7d and 7j

22,391,694

Part II

Community Building Activities. Complete this table if the organization conducted any community building activities during the tax year, and describe in Part VI how its community building activities promoted the health of the communities it serves.

		(a) Number of activities or programs (optional)	(b) Persons served (optional)	(c) Total community building expense	(d) Direct offsetting revenue	(e) Net community building expense	(f) Percent of total expense
1	Physical improvements and housing					0	0.00
2	Economic development			6,327	0	6,327	0.00
3	Community support			6,673	0	6,673	0.00
4	Environmental improvements					0	0.00
5	Leadership development and training for community members					0	0.00
6	Coalition building			30,939	0	30,939	0.01
7	Community health improvement advocacy			3,946	0	3,946	0.00
8	Workforce development					0	0.00
9	Other			3,125	0	3,125	0.00
10	Total	0	0	51,010	0	51,010	0.02

гаг	Bad Debt, Medicale, & Collection Flactices			
Section	on A. Bad Debt Expense		Yes	No
1	Did the organization report bad debt expense in accordance with Healthcare Financial Management Association Statement No. 15?	1	~	
2	Enter the amount of the organization's bad debt expense. Explain in Part VI the methodology used by the organization to estimate this amount	1		
3	Enter the estimated amount of the organization's bad debt expense attributable to patients eligible under the organization's financial assistance policy. Explain in Part VI the methodology used by the organization to estimate this amount and the rationale, if any, for including this portion of bad debt as community benefit			
4	4 Provide in Part VI the text of the footnote to the organization's financial statements that describes bad debt expense or the page number on which this footnote is contained in the attached financial statements.			
Section	on B. Medicare			
5	Enter total revenue received from Medicare (including DSH and IME)	1		
6	Enter Medicare allowable costs of care relating to payments on line 5	1		
7	Subtract line 6 from line 5. This is the surplus (or shortfall)	ן [כ		
8	Describe in Part VI the extent to which any shortfall reported on line 7 should be treated as community benefit. Also describe in Part VI the costing methodology or source used to determine the amount reported on line 6. Check the box that describes the method used: Cost accounting system Cost to charge ratio Other			
Conti	on C. Collection Practices			
		00		
9a	Did the organization have a written debt collection policy during the tax year?	9a	~	
b	If "Yes," did the organization's collection policy that applied to the largest number of its patients during the tax year contain provisions on the collection practices to be followed for patients who are known to qualify for financial assistance? Describe in Part VI	9b	~	

Part IV	Part IV Management Companies and Joint Ventures (owned 10% or more by officers, directors, trustees, key employees, and physicians—see instruction					
	(a) Name of entity	(b) Description of primary activity of entity	(c) Organization's profit % or stock ownership %	(d) Officers, directors, trustees, or key employees' profit % or stock ownership %	(e) Physicians' profit % or stock ownership %	
1						
2						
3						
4						
5						
6						
7						
8						
9						
10						
11						
12						
13						

Schedule H (Form 990) 2022

Part V Facility Information										
Section A. Hospital Facilities	듄	Ge	오	Te	Cri	Re	Ħ	Π.		
(list in order of size, from largest to smallest-see instructions)	ens	nera	nildra	ach	itica	sea	R-24	ER-other		
How many hospital facilities did the organization operate during	ed I	l me	en's	ing I	ıl ac	rch	ER-24 hours	her		
the tax year?1	Licensed hospital	General medical & surgical	Children's hospital	Teaching hospital	Critical access hospital	Research facility	ırs			
Name, address, primary website address, and state license number	ital	∞ ∞	pita	ital	hos	ity				Facility
(and if a group return, the name and EIN of the subordinate hospital		urgic	_		spita					reporting
organization that operates the hospital facility):		<u>ši</u>							Other (describe)	group
1 THE MEMORIAL HOSPITAL AT EASTON										Α
219 S. WASHINGTON STREET, EASTON, MD 21601	ر	,								
WWW.UMMS.ORG/SHORE STATE LICENSE NO. : 20-003	'						/			
	1									
2										
3										
	1									
4										
<u> </u>										
	1									
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7	<u> </u>									
	-									
8										
	-									
	-									
9										
	†									
	1									
	1									
10										
	1									
	1									
	1									
	1									

Part V Facility Information (continued)

Section B. Facility Policies and Practices

(complete a separate Section B for each of the hospital facilities or facility reporting groups listed in Part V, Section A)

	e of hospital facility or letter of facility reporting group:			
facilit	ties in a facility reporting group (from Part V, Section A):		Yes	No
Comn	nunity Health Needs Assessment		103	140
1	Was the hospital facility first licensed, registered, or similarly recognized by a state as a hospital facility in the current tax year or the immediately preceding tax year?	1		,
2	Was the hospital facility acquired or placed into service as a tax-exempt hospital in the current tax year or the immediately preceding tax year? If "Yes," provide details of the acquisition in Section C	2		,
3	During the tax year or either of the two immediately preceding tax years, did the hospital facility conduct a community health needs assessment (CHNA)? If "No," skip to line 12	3	V	
a b c	 ✓ A definition of the community served by the hospital facility ✓ Demographics of the community ✓ Existing health care facilities and resources within the community that are available to respond to the 			
d e	health needs of the community How data was obtained The significant health needs of the community			
f	Primary and chronic disease needs and other health issues of uninsured persons, low-income persons, and minority groups			
g	The process for identifying and prioritizing community health needs and services to meet the community health needs			
h i	 ✓ The process for consulting with persons representing the community's interests ✓ The impact of any actions taken to address the significant health needs identified in the hospital facility's prior CHNA(s) 			
j 4	Other (describe in Section C) Indicate the tax year the hospital facility last conducted a CHNA: 20 21			
5	In conducting its most recent CHNA, did the hospital facility take into account input from persons who represent the broad interests of the community served by the hospital facility, including those with special knowledge of or expertise in public health? If "Yes," describe in Section C how the hospital facility took into account input from persons who represent the community, and identify the persons the hospital facility consulted	5	~	
6a	Was the hospital facility's CHNA conducted with one or more other hospital facilities? If "Yes," list the other hospital facilities in Section C	6a	~	
b	Was the hospital facility's CHNA conducted with one or more organizations other than hospital facilities? If "Yes," list the other organizations in Section C	6b		,
7 a	Did the hospital facility make its CHNA report widely available to the public?	7	~	
b c d	 Other website (list url): ✓ Made a paper copy available for public inspection without charge at the hospital facility Other (describe in Section C) 			
8 9	Did the hospital facility adopt an implementation strategy to meet the significant community health needs identified through its most recently conducted CHNA? If "No," skip to line 11	8	~	
10	Is the hospital facility's most recently adopted implementation strategy posted on a website?	10	~	
а	If "Yes," (list url): HTTPS://WWW.UMMS.ORG/SHORE/COMMUNITY/ASSESSMENT-IMPLEMENTATION-PLAN			
b	If "No," is the hospital facility's most recently adopted implementation strategy attached to this return?	10b		
11	Describe in Section C how the hospital facility is addressing the significant needs identified in its most recently conducted CHNA and any such needs that are not being addressed together with the reasons why such needs are not being addressed.			
12a	Did the organization incur an excise tax under section 4959 for the hospital facility's failure to conduct a CHNA as required by section 501(r)(3)?	12a		,
b	If "Yes" to line 12a, did the organization file Form 4720 to report the section 4959 excise tax?	12b		
С	If "Yes" to line 12b, what is the total amount of section 4959 excise tax the organization reported on Form 4720 for all of its hospital facilities? \$			

Part V Facility Information (continued)

Financial Assistance Policy (FAP)

Name of hospita	I facility or lette	r of facility	reporting group	. A
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				Yes	No
	Did 1	the hospital facility have in place during the tax year a written financial assistance policy that:			
13	Expl	ained eligibility criteria for financial assistance, and whether such assistance included free or discounted care?	13	~	
	If "Y	es," indicate the eligibility criteria explained in the FAP:			
а	~	Federal poverty guidelines (FPG), with FPG family income limit for eligibility for free care of 2 0 0% and FPG family income limit for eligibility for discounted care of 3 0 %			
b	~	Income level other than FPG (describe in Section C)			
С	~	Asset level			
d	V	Medical indigency			
е	~	Insurance status			
f	~	Underinsurance status			
g		Residency			
h	□.	Other (describe in Section C)			
14		ained the basis for calculating amounts charged to patients?	14	/	
15	-	ained the method for applying for financial assistance?	15	~	
		es," indicate how the hospital facility's FAP or FAP application form (including accompanying instructions) ained the method for applying for financial assistance (check all that apply):			
а	~	Described the information the hospital facility may require an individual to provide as part of his or her application			
b	~	Described the supporting documentation the hospital facility may require an individual to submit as part of his or her application			
С	~	Provided the contact information of hospital facility staff who can provide an individual with information about the FAP and FAP application process			
d		Provided the contact information of nonprofit organizations or government agencies that may be sources of assistance with FAP applications			
е		Other (describe in Section C)			
16	Was	widely publicized within the community served by the hospital facility?	16	~	
		es," indicate how the hospital facility publicized the policy (check all that apply):			
а	~	The FAP was widely available on a website (list url): (SEE STATEMENT)			
b	V	The FAP application form was widely available on a website (list url): (SEE STATEMENT)			
С	V	A plain language summary of the FAP was widely available on a website (list url): (SEE STATEMENT)			
d	~	The FAP was available upon request and without charge (in public locations in the hospital facility and by mail)			
е	~	The FAP application form was available upon request and without charge (in public locations in the hospital facility and by mail)			
f	~	A plain language summary of the FAP was available upon request and without charge (in public locations in the hospital facility and by mail)			
g	V	Individuals were notified about the FAP by being offered a paper copy of the plain language summary of the FAP, by receiving a conspicuous written notice about the FAP on their billing statements, and via conspicuous public displays or other measures reasonably calculated to attract patients' attention			
h	V	Notified members of the community who are most likely to require financial assistance about availability of the FAP			
i	V	The FAP, FAP application form, and plain language summary of the FAP were translated into the primary language(s) spoken by Limited English Proficiency (LEP) populations			
j		Other (describe in Section C)			

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Part	V Facility Information (continued)			
Billing	and Collections			
Name	of hospital facility or letter of facility reporting group: A			
			Yes	No
17	Did the hospital facility have in place during the tax year a separate billing and collections policy, or a written financial assistance policy (FAP) that explained all of the actions the hospital facility or other authorized party may take upon nonpayment?	17	V	
18	Check all of the following actions against an individual that were permitted under the hospital facility's policies during the tax year before making reasonable efforts to determine the individual's eligibility under the facility's FAP:			
a b c	 Reporting to credit agency(ies) Selling an individual's debt to another party Deferring, denying, or requiring a payment before providing medically necessary care due to nonpayment of a previous bill for care covered under the hospital facility's FAP 			
d e f	 □ Actions that require a legal or judicial process □ Other similar actions (describe in Section C) ☑ None of these actions or other similar actions were permitted 			
19	Did the hospital facility or other authorized party perform any of the following actions during the tax year before making reasonable efforts to determine the individual's eligibility under the facility's FAP? If "Yes," check all actions in which the hospital facility or a third party engaged: Reporting to credit agency(ies)	19		V
a b c	 Selling an individual's debt to another party Deferring, denying, or requiring a payment before providing medically necessary care due to nonpayment of a previous bill for care covered under the hospital facility's FAP 			
d e	Actions that require a legal or judicial processOther similar actions (describe in Section C)			
20	Indicate which efforts the hospital facility or other authorized party made before initiating any of the actions list not checked) in line 19 (check all that apply):			
а	Provided a written notice about upcoming ECAs (Extraordinary Collection Action) and a plain language FAP at least 30 days before initiating those ECAs (if not, describe in Section C)	sumn	nary (of the
b c d	 ✓ Made a reasonable effort to orally notify individuals about the FAP and FAP application process (if not, describe in Section C) ✓ Processed incomplete and complete FAP applications (if not, describe in Section C) ✓ Made presumptive eligibility determinations (if not, describe in Section C) 	be in	Section	on C)
e	Other (describe in Section C)			
f Delies	None of these efforts were made			
	Relating to Emergency Medical Care			
21	Did the hospital facility have in place during the tax year a written policy relating to emergency medical care that required the hospital facility to provide, without discrimination, care for emergency medical conditions to individuals regardless of their eligibility under the hospital facility's financial assistance policy?	21	~	
a b c	 If "No," indicate why: The hospital facility did not provide care for any emergency medical conditions The hospital facility's policy was not in writing The hospital facility limited who was eligible to receive care for emergency medical conditions (describe in Section C) 			

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Other (describe in Section C)

Part	V	Facility Information (continued)			
		o Individuals Eligible for Assistance Under the FAP (FAP-Eligible Individuals)			
		ospital facility or letter of facility reporting group: A			
				Yes	No
22		cate how the hospital facility determined, during the tax year, the maximum amounts that can be charged AP-eligible individuals for emergency or other medically necessary care:			
а		The hospital facility used a look-back method based on claims allowed by Medicare fee-for-service during a prior 12-month period			
b		The hospital facility used a look-back method based on claims allowed by Medicare fee-for-service and all private health insurers that pay claims to the hospital facility during a prior 12-month period			
С		The hospital facility used a look-back method based on claims allowed by Medicaid, either alone or in combination with Medicare fee-for-service and all private health insurers that pay claims to the hospital facility during a prior 12-month period			
d	~	The hospital facility used a prospective Medicare or Medicaid method			
23	prov indiv	ng the tax year, did the hospital facility charge any FAP-eligible individual to whom the hospital facility vided emergency or other medically necessary services more than the amounts generally billed to viduals who had insurance covering such care?	23		V
24	char	ng the tax year, did the hospital facility charge any FAP-eligible individual an amount equal to the gross rge for any service provided to that individual?	24		V

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Part V, Section C

Supplemental Information. Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 2, 3j, 5, 6a, 6b, 7d, 11, 13b, 13h, 15e, 16j, 18e, 19e, 20a, 20b, 20c, 20d, 20e, 21c, 21d, 23, and 24. If applicable, provide separate descriptions for each hospital facility in a facility reporting group, designated by facility reporting group letter and hospital facility line number from Part V, Section A ("A, 1," "A, 4," "B, 2," "B, 3," etc.) and name of hospital facility.

Return Reference - Identifier	Explanation
SCHEDULE H, PART V, SECTION B, LINE 3E - THE SIGNIFICANT HEALTH NEEDS OF THE COMMUNITY	THE SIGNIFICANT HEALTH NEEDS ARE A PRIORITIZED DESCRIPTION OF THE SIGNIFICANT HEALTH NEEDS OF THE COMMUNITY AND IDENTIFIED THROUGH THE CHNA.

Return Reference - Identifier Explanation SCHEDULE H, PART V FACILITY NAME: SECTION B, LÍNE 5 - INPUT REPORTING GROUP A FROM PERSONS WHO REPRESENT BROAD **DESCRIPTION:** UM SHORE REGIONAL HEALTH (SHS) CONDUCTED A COMMUNITY HEALTH NEEDS ASSESSMENT (CHNA) FOR FY2023-FY2025 (BOARD APPROVED 5/25/2022) FOR THE FIVE COUNTIES OF MARYLAND'S MID-SHORE: INTERESTS OF COMMUNITY SERVED TALBOT, CAROLINE, QUEEN ANNE'S, DORCHESTER, AND KENT. UM SRH USED PRIMARY AND SECONDARY SOURCES OF DATA AS WELL AS QUANTITATIVE AND QUALITATIVE DATA AND CONSULTED WITH NUMEROUS INDIVIDUALS AND ORGANIZATIONS DURING THE CHNA, INCLUDING COMMUNITY LEADERS, COMMUNITY PARTNERS, THE UNIVERSITY OF MARYLAND MEDICAL SYSTEM COMMUNITY HEALTH IMPROVEMENT COMMITTEE, THE GENERAL PUBLIC, LOCAL HEALTH EXPERTS, AND THE HEALTH OFFICERS REPRESENTING THE FIVE COUNTIES OF THE MID-SHORE. FEEDBACK FROM CUSTOMERS INCLUDES DATA COLLECTED THE FIVE COUNTIES OF THE MID-SHORE. FEEDBACK FROM CUSTOMERS INCLUDES DATA COLLECTED FROM SURVEYS, ADVISORY GROUPS AND FROM OUR COMMUNITY OUTREACH AND EDUCATION SESSIONS. SECONDARY DATA RESOURCES REFERENCED TO IDENTIFY COMMUNITY HEALTH NEEDS INCLUDE COUNTY HEALTH RANKINGS (HTTP://WWW.COUNTYHEALTHRANKINGS.ORG) AND MARYLAND DEPARTMENT OF HEALTH STATE HEALTH IMPROVEMENT PROCESS (SHIP) HTTPS://POPHEALTH.HEALTH.MARYLAND.GOV/PAGES/SHIP-LITE-HOME.ASPX, AND MARYLAND STATE HEALTH IMPROVEMENT MEASURES AS RELATED TO ACTIVITIES IN RURAL COMMUNITIES AND WORKFORCE DEVELOPMENT HTTP://WWW.MDRURALHEALTH.ORG/
SHORE REGIONAL HEALTH PARTICIPATES ON THE UNIVERSITY OF MARYLAND MEDICAL SYSTEM (UMMS)
COMMUNITY HEALTH IMPROVEMENT COMMITTEE TO STUDY DEMOGRAPHICS, ASSESS COMMUNITY HEALTH DISPARITIES, INVENTORY RESOURCES AND ESTABLISH COMMUNITY BENEFIT GOALS FOR BOTH UM SHORE REGIONAL HÉALTH AND UMMS UM SHORE REGIONAL HEALTH CONSULTED WITH COMMUNITY PARTNERS AND ORGANIZATIONS TO DISCUSS COMMUNITY NEEDS RELATED TO HEALTH IMPROVEMENT AND ACCESS TO CARE.

SHORE REGIONAL HEALTH HOSTED A SERIES OF COMMUNITY LISTENING FORUMS TO GATHER COMMUNITY INPUT FOR A REGIONALIZATION STUDY THAT EXPLORES THE BENEFITS OF A REGIONAL APPROACH TO PROVIDING HEALTH CARE FOR CAROLINE, DORCHESTER, KENT, QUEEN ANNE'S AND TALBOT COUNTIES. IN ADDITION, SHORE HEALTH MEETS REGULARLY WITH MEMBERS OF THE LOCAL HEALTH DEPARTMENTS AND COMMUNITY LEADERS, INCLUDING CHOPTANK COMMUNITY HEALTH SYSTEM SARA RICH HEALTH DEPARTMENTS HEALTH OFFICERS MID SHORE BEHAVIORAL HEALTH, INC.KATIE DILLEY IN ADDITION, THE FOLLOWING AGENCIES/ORGANIZATIONS ARE REFERENCED IN GATHERING INFORMATION *MARYLAND DEPARTMENT OF HEALTH *MARYLAND DEPARTMENT OF PLANNING *MARYLAND VITAL STATISTICS ADMINISTRATION *COUNTY HEALTH RANKINGS *MID SHORE COMPREHENSIVE ECONOMIC DEVELOPMENT STRATEGY CEDS OUR CHNA IDENTIFIED THE FOLLOWING LIST OF PRIORITIES FOR OUR COMMUNITY: **HEALTH PRIORITIES FY2023-2025** THE TOP FIVE PRIORITIES: 1.MENTAL HEALTH/SUBSTANCE ABUSE 2.ACCESS TO CARE 3.CHRONIC DISEASE MANAGEMENT 4.PREVENTIVE/WELLNESS PROGRAMS 5.CANCER OVERARCHING THEME FOR ADDRESSING HEALTH PRIORITIES: 1.REDUCE BARRIERS TO CARE 2.IMPROVE CARE COORDINATION 3.FOCUS ON HEALTH OUTREACH AND EDUCATION MARYLAND HEALTH CARE COMMISSION (MHCC) RURAL HEALTH STUDY DURING THE 2016 LEGISLATIVE SESSION, SENATE BILL 707 FREESTANDING MEDICAL FACILITIES-CERTIFICATE OF NEED, RATES AND DEFINITION (SB 707), PASSED INTO LAW AND WAS SIGNED BY THE GOVERNOR ON MAY 10, 2016. THE LEGISLATION ESTABLISHED A WORKGROUP ON RURAL HEALTH CARE DELIVERY TO OVERSEE A STUDY OF HEALTHCARE DELIVERY IN THE MIDDLE SHORE REGION AND TO DEVELOP A PLAN FOR MEETING THE HEALTH CARE NEEDS OF THE FIVE COUNTIES -- CAROLINE, DORCHESTER, KENT, QUEEN ANNE'S AND TALBOT THE PURPOSE OF THE STUDY WAS TO ASSESS THE HEALTH CARE OF THE RESIDENTS OF THE FIVE-COUNTY STUDY AREA AND THE CAPACITIES OF THE HEALTH SYSTEM IN THE REGION, AND PROPOSE OPTIONS FOR ENHANCING HEALTH AND HEALTH CARE DELIVERY ON THE MID-SHORE. THE RESEARCH TEAM WAS ASKED TO CONSIDER: (1) THE LIMITED AVAILABILITY OF HEALTH CARE PROVIDERS AND SERVICES; (2) THE SPECIAL NEEDS OF VULNERABLE POPULATIONS, INCLUDING THE FRAIL AND ELDERLY, RACIAL AND ETHNIC MINORITIES, IMMIGRANTS AND PATIENTS WITH PERSISTENT BEHAVIORAL ILLNESSES; (3) BARRIERS TO ACCESS CAUSED BY TRANSPORTATION LIMITATIONS; AND (4) THE ECONOMIC IMPACT OF CLOSURES, PARTIAL CLOSURES OR CONVERSIONS OF HEALTH CARE FACILITIES. THE SUMMARY REPORT PROVIDES HIGHLIGHTS OF FINDINGS FROM ALL COMPONENTS OF THE STUDY AND INTEGRATES THEM INTO KEY RECOMMENDATIONS. METHODS AND FINDINGS ARE DETAILED FOR REVIEW AT: HTTP://MHCC.MARYLAND.GOV/MHCC/PAGES/HOME/WORKGROUPS/DOCUMENTS/RURAL_HEALTH/SEPTEMBE R%2025TH%202017%20MEETING/LGSRPT %20EXECUTIVESUMMARY RPT 20170928.PDF THE UNIVERSITY OF MARYLAND MEDICAL SYSTEM IN PARTNERSHIP WITH UM SHORE REGIONAL HEALTH AS MEMBERS OF THE RURAL HEALTH CARE DELIVERY WORKGROUP PRODUCED A WHITE PAPER. COMMITMENT TO MEETING THE HEALTH CARE NEEDS OF OUR VULNERABLE RURAL COMMUNITIES. THIS PAPER EXPLORES CONCERNS ABOUT THE UNIQUE NEEDS OF RURAL HOSPITALS AND COMMUNITIES AND CAN BE ACCESSED AT: HTTP://MHCC.MARYLAND.GOV/MHCC/PAGES/HOME/WORKGROUPS/DOCUMENTS/RURAL HEALTH/JULY%202 5TH%202017%20MEETING/LGSRPT_SHORE_WHITE_PAPER_RPT20170523.PDF

Potura Poforonco Identifior	Evalenation
Return Reference - Identifier SCHEDULE H, PART V, SECTION B, LINE 6A - CHNA CONDUCTED WITH ONE OR MORE OTHER HOSPITAL FACILITIES	Explanation FACILITY NAME: REPORTING GROUP A DESCRIPTION: SHS CONDUCTED A COMMUNITY HEALTH NEEDS ASSESSMENT (CHNA) FOR THE UMSRH NETWORK WHICH SERVES THE MID-SHORE REGION -UNIVERSITY OF MARYLAND SHORE MEDICAL CENTER AT CHESTERTOWN (SMC AT CHESTERTOWN), THE UNIVERSITY OF MARYLAND SHORE MEDICAL CENTER AT DORCHESTER (SMC AT DORCHESTER), AND THE UNIVERSITY OF MARYLAND SHORE MEDICAL CENTER AT EASTON (SMC AT EASTON).
SCHEDULE H, PART V, SECTION B, LINE 7 - HOSPITAL FACILITY'S WEBSITE (LIST URL)	HTTPS://WWW.UMMS.ORG/SHORE/COMMUNITY/ASSESSMENT-IMPLEMENTATION-PLAN
SCHEDULE H, PART V, SECTION B, LINE 11 - HOW HOSPITAL FACILITY IS ADDRESSING NEEDS IDENTIFIED IN CHNA	FACILITY NAME: REPORTING GROUP A DESCRIPTION: ALL PRIMARY HEALTH NEEDS ARE BEING ADDRESSED TO THE EXTENT THAT AVAILABLE RESOURCES AND CLINICAL EXPERTISE ALLOW. THE COMMUNITY BENEFITS PLAN IS ABLE TO ADEQUATELY ADDRESS HEART DISEASE, CANCER, DIABETES, HYPERTENSION, HIGH CHOLESTEROL, ISSUES ASSOCIATED WITH AGING POPULATION. NUTRITION, WEIGHT MANAGEMENT/OBESITY IS ADDRESSED THROUGH EDUCATIONAL CLASSES AND/OR SEMINARS. TOBACCO USE/SMOKING AND ALCOHOL/BINGE DRINKING/UNDERAGE DRINKING ARE BEING ADDRESSED BY OTHER COUNTY AGENCIES AND ORGANIZATIONS AND THROUGH PARTNERSHIPS, INCLUDING THE COUNTY HEALTH DEPARTMENTS. UMSRH HOSPITALS DO NOT POSSESS THE RESOURCES AND EXPERTISE REQUIRED FOR ENVIRONMENTAL HEALTH CONCERNS AND ISSUES. MENTAL HEALTH IS BEING ADDRESSED THROUGH THE MID-SHORE MENTAL HEALTH SYSTEMS, INC., WHICH IS A PRIVATE, NOT-FOR-PROFIT ORGANIZATION SERVING THE FIVE MID-SHORE COUNTIES: CAROLINE, DORCHESTER, KENT, QUEEN ANNE'S AND TALBOT. SEVERAL ADDITIONAL TOPIC AREAS WERE IDENTIFIED BY THE COMMUNITY HEALTH PLANNING COUNCIL INCLUDING: SAFE HOUSING, TRANSPORTATION, AND SUBSTANCE ABUSE. THE UNMET NEEDS NOT ADDRESSED BY UMC AT EATON, UMC AT DORCHESTER, NOR UMC AT CHESTERTOWN WILL CONTINUE TO BE ADDRESSED BY KEY GOVERNMENTAL AGENCIES AND EXISTING COMMUNITY- BASED ORGANIZATIONS. WHILE UMSRH HOSPITALS WILL FOCUS THE MAJORITY OF OUR EFFORTS ON THE IDENTIFIED PRIORITIES OUTLINED IN THE CHMA ACTION PLAN, WE WILL REVIEW THE COMPLETE SET OF NEEDS IDENTIFIED IN THE CHMA FOR FUTURE COLLABORATION, AND WORK, THESE AREAS, WHILE STILL IMPORTANT TO THE HEALTH OF THE COMMUNITY, WILL BE MET THROUGH OTHER HEALTH CARE ORGANIZATIONS WITH OUR ASSISTANCE AS AVAILABLE.
SCHEDULE H, PART V, SECTION B, LINE 13B - ELIGIBILITY FOR FREE OR DISCOUNTED CARE	FACILITY NAME: REPORTING GROUP A DESCRIPTION: THE FINANCIAL ASSISTANCE POLICY EXPLAINS SEVERAL ELIGIBILITY CRITERIA, INCLUDING PARTICIPATION IN MEDICAID/MEDICARE PROGRAMS AS WELL AS ELIGIBILITY UNDER VARIOUS STATE REGULATIONS. IN ADDITION TO FPG, THE INCOME LEVELS DEFINED BY THE MARYLAND STATE DEPARTMENT OF HEALTH AND MENTAL HYGIENE (MD DHMH) ARE USED TO DETERMINE ELIGIBILITY FOR FINANCIAL ASSISTANCE. THE MD DHMH INCOME LEVELS ARE MORE GENEROUS THAN THE FPG INCOME LEVELS.
SCHEDULE H, PART V, SECTION B, LINE 16A - FAP AVAILABLE WEBSITE	HTTPS://WWW.UMMS.ORG/PATIENTS-VISITORS/UMMS-FINANCIAL-ASSISTANCE
SCHEDULE H, PART V, SECTION B, LINE 16B - FAP APPLICATION FORM WEBSITE	HTTPS://WWW.UMMS.ORG/PATIENTS-VISITORS/UMMS-FINANCIAL-ASSISTANCE
SCHEDULE H, PART V, SECTION B, LINE 16C - PLAIN LANGUAGE FAP SUMMARY WEBSITE	HTTPS://WWW.UMMS.ORG/PATIENTS-VISITORS/UMMS-FINANCIAL-ASSISTANCE

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Part V Facility Information (continued)

Section D. Other Health Care Facilities That Are Not Licensed, Registered, or Similarly Recognized as a Hospital Facility (list in order of size, from largest to smallest)

How many non-hospital health care facilities did the organization operate dur	ring the tax year?10
Name and address	Type of facility (describe)
1REQUARD CANCER CENTER	ONCOLOGY SERVICES
509 IDLEWILD AVENUE	
EASTON, MD 21601	
2DIAGNOSTIC CENTER	DIAGNOSTIC & REHAB
10 MARTIN COURT	
EASTON, MD 21601	
3 UM SHORE REGIONAL HEALTH AT CAMBRIDGE	IMAGING, LABORATORY & REHAB SERVICES
713 CAMBRIDGE MARKETPLACE BLVD	
CAMBRIDGE, MD 21613	
4 EMERGENCY ROOM, UM SHORE MEDICAL CENTER AT CAMBRIDGE	24-HOUR ER
715 CAMBRIDGE MARKETPLACE BLVD	
CAMBRIDGE, MD 21613	
5QUEEN ANNE EMERGENCY CENTER	24-HOUR ER
115 SHOREWAY DRIVE	
QUEENSTOWN, MD 21658	
6SHORE HEALTH SYSTEM SURGERY CENTER	AMBULATORY SURGERY
6 CAULK LANE	
EASTON, MD 21601	
7THE SHORE MEDICAL PAVILION	DIAGNOSTIC & REHAB
125 SHOREWAY DRIVE	
QUEENSTOWN, MD 21658	
8 DIGESTIVE DISEASE CENTER	DIGESTIVE HEALTH
511 IDLEWILD AVENUE	
EASTON, MD 21601	
9 DENTON DIAGNOSTIC CENTER	DIAGNOSTIC & REHAB
920 MARKET STREET	
DENTON, MD 21601	
10 CENTREVILLE DIAGNOSTIC CENTER	DIAGNOSTIC
2540 CENTERVILLE ROAD	
CENTREVILLE, MD 21617	

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Provide the following information.

- 1 Required descriptions. Provide the descriptions required for Part I, lines 3c, 6a, and 7; Part II; Part III, lines 2, 3, 4, 8 and 9b.
- 2 Needs assessment. Describe how the organization assesses the health care needs of the communities it serves, in addition to any needs assessments reported in Part V, Section B.
- Patient education of eligibility for assistance. Describe how the organization informs and educates patients and persons who may be billed for patient care about their eligibility for assistance under federal, state, or local government programs or under the organization's financial assistance policy.
- 4 Community information. Describe the community the organization serves, taking into account the geographic area and demographic constituents it serves.
- Promotion of community health. Provide any other information important to describing how the organization's hospital facilities or other health care facilities further its exempt purpose by promoting the health of the community (e.g., open medical staff, community board, use of surplus funds, etc.).
- Affiliated health care system. If the organization is part of an affiliated health care system, describe the respective roles of the organization and its affiliates in promoting the health of the communities served.
- 7 State filing of community benefit report. If applicable, identify all states with which the organization, or a related organization, files a community benefit report.

community benefi	it report.
Return Reference - Identifier	Explanation
SCHEDULE H, PART I, LINE 3C - CRITERIA FOR FREE OR DISCOUNTED CARE	SHS IS COMMITTED TO PROVIDING FINANCIAL ASSISTANCE TO PERSONS WHO HAVE HEALTH CARE NEEDS AND ARE UNINSURED, UNDERINSURED, INELIGIBLE FOR A GOVERNMENT PROGRAM, OR OTHERWISE UNABLE TO PAY, FOR MEDICALLY NECESSARY CARE BASED ON THEIR INDIVIDUAL FINANCIAL SITUATION. IN ADDITION TO FPG, THE INCOME LEVELS DEFINED BY THE MARYLAND STATE DEPARTMENT OF HEALTH AND MENTAL HYGIENE (MD DHMH) ARE USED TO DETERMINE ELIGIBILITY FOR FINANCIAL ASSISTANCE. THE MD DHMH INCOME LEVELS ARE MORE GENEROUS THAN THE FPG INCOME LEVELS.
	THE FAP ALSO USES A FINANCIAL HARDSHIP THRESHOLD WHEN DETERMINING ELIGIBILITY. A PATIENT WITH MEDICAL DEBT EXCEEDING 25% OF FAMILY ANNUAL HOUSEHOLD INCOME MAY BE ELIGIBLE FOR FINANCIAL ASSISTANCE.
SCHEDULE H, PART I, LINE 6B - RELATED ORGANIZATION REPORT	THE ORGANIZATION ANNUALLY FILES A COMMUNITY BENEFIT REPORT AS REQUIRED BY THE MARYLAND HSCRC. THE REPORT CAN BE FOUND AT HTTPS://HSCRC.MARYLAND.GOV/PAGES/DEFAULT.ASPX
SCHEDULE H, PART I, LINE 7 - EXPLANATION OF COSTING METHODOLOGY USED FOR CALCULATING LINE 7 TABLE	MARYLAND'S REGULATORY SYSTEM CREATES A UNIQUE PROCESS FOR HOSPITAL PAYMENT THAT DIFFERS FROM THE REST OF THE NATION. THE HEALTH SERVICES COST REVIEW COMMISSION, (HSCRC) DETERMINES PAYMENT THROUGH A RATE SETTING PROCESS AND ALL PAYORS, INCLUDING GOVERNMENTAL PAYORS, PAY THE SAME AMOUNT FOR THE SAME SERVICES DELIVERED AT THE SAME HOSPITAL. MARYLAND'S UNIQUE ALL PAYOR SYSTEM INCLUDES A METHOD FOR REFERENCING UNCOMPENSATED CARE IN EACH PAYORS' RATES, WHICH DOES NOT ENABLE MARYLAND HOSPITALS TO BREAKOUT ANY OFFSETTING REVENUE RELATED TO UNCOMPENSATED CARE. COMMUNITY BENEFIT EXPENSES ARE EQUAL TO MEDICAID REVENUES IN MARYLAND, AS SUCH, THE NET EFFECT IS ZERO. ADDITIONALLY, NET REVENUES FOR MEDICAID SHOULD REFLECT THE FULL IMPACT ON THE HOSPITAL OF ITS SHARE OF THE MEDICAID ASSESSMENT.
SCHEDULE H, PART I, LINE 7, COL (F) - BAD DEBT EXPENSE EXCLUDED FROM FINANCIAL ASSISTANCE CALCULATION	6,659,344
SCHEDULE H, PART II - DESCRIBE HOW COMMUNITY BUILDING ACTIVITIES PROMOTE THE HEALTH OF THE COMMUNITY	THROUGH A VARIETY OF COMMUNITY BUILDING ACTIVITIES, UM SHORE REGIONAL HEALTH PROMOTES HEALTH AND WELLNESS IN THE COMMUNITY IT SERVES. THESE ACTIVITIES INCLUDE: ACTIVE ENGAGEMENT AND COLLABORATION WITH LOCAL HEALTH DEPARTMENTS, CHAMBERS OF COMMERCE, AND ORGANIZATIONS THAT WORK TO IMPROVE THE QUALITY OF LIFE FOR THE RESIDENTS OF THE MID-SHORE (TALBOT, CAROLINE, DORCHESTER, QUEEN ANNE'S, AND KENT COUNTIES) BECAUSE LOCAL ACTION IS ESSENTIAL TO PUBLIC HEALTH PROGRESS, UM SHORE REGIONAL HEALTH WORKS IN PARTNERSHIP WITH PUBLIC SECTOR AGENCIES, HEALTH CARE PROVIDERS AND COMMUNITY-BASED PARTNERS. IN ADDITION, A VARIETY OF CLINICAL AND NON-CLINICAL UM SRH ASSOCIATES SERVE ON VARIOUS COALITION WORKGROUPS. THE WORK OF UM SRH AND COMMUNITY-BASED PARTNERS CONTINUES ON THE IDENTIFIED PRIORITIES AND OBJECTIVES OF THE MARYLAND DEPARTMENT OF HEALTH (MDH) STATE HEALTH IMPROVEMENT PROCESS (SHIP). SHIP, LAUNCHED IN SEPTEMBER 2011, FOCUSES ON IMPROVING THE HEALTH OF MARYLAND RESIDENTS IN SIX VISION AREAS: HEALTHY BABIES, HEALTHY SOCIAL ENVIRONMENTS, SAFE PHYSICAL ENVIRONMENTS, INFECTIOUS DISEASE, CHRONIC DISEASE AND HEALTH CARE ACCESS. UNDER SHIP'S UMBRELLA, THE COALITION DEVELOPS AND IMPLEMENTS STRATEGIES THAT WILL IMPROVE LOCAL PUBLIC HEALTH. UM SRH MAINTAINS OPEN COMMUNICATION WITH THE HEALTH DEPARTMENTS OF TALBOT, CAROLINE, DORCHESTER, QUEEN ANNE'S, AND KENT COUNTIES, MID-SHORE MENTAL HEALTH SYSTEM, CHOPTANK COMMUNITY HEALTH SYSTEM, LOCAL GOVERNMENT AND SCHOOLS. UM SRH'S COMMUNITY OUTREACH PROGRAMS CAN BE FOUND IN COUNTY SCHOOLS, SENIOR CENTERS, COMMUNITY CENTERS AND CHURCHES THROUGHOUT THE MID-SHORE. UM SRH'S DIRECTOR OF COMMUNITY OUTREACH PARTICIPATES IN COMMITTEES AND ADVISORY COUNCILS, PROMOTING CONTINUOUS DIALOGUE BETWEEN THE MEDICAL CENTER AND COMMUNITY STAKEHOLDERS. THIS PROVIDES OPPORTUNITIES FOR NEW IDEAS AND PROGRAMS TO BE EXCHANGED, ALLOWING UM SRH TO MAXIMIZE COMMUNITY MEMBERS ATTENDING EDUCATIONAL PROGRAMS THROUGH ITS OUTREACH EFFORTS. UM SRH SEEKS INSIGHT FROM COMMUNITY MEMBERS ATTENDING EDUCATIONAL PROGRAMS THROUG

Return Reference - Identifier	Explanation
SCHEDULE H, PART III, LINE 2 - METHODOLOGY USED TO ESTIMATE BAD DEBT	THE HEALTH SERVICES COST REVIEW COMMISSION (HSCRC) STARTED SETTING HOSPITAL RATES IN 1974. AT THAT TIME, THE HSCRC APPROVED RATES APPLIED ONLY TO COMMERCIAL INSURERS. IN 1977, THE HSCRC NEGOTIATED A WAIVER FROM MEDICARE HOSPITAL PAYMENT RULES FOR MARYLAND HOSPITALS TO BRING THE FEDERAL MEDICARE PAYMENTS UNDER HSCRC CONTROL.
	IN 2014, MARYLAND'S WAIVER WITH MEDICARE WAS RENEGOTIATED AND UPDATED TO REFLECT THE CURRENT HEALTHCARE ENVIRONMENT. UNDER THIS NEW WAIVER, SEVERAL CRITERIA WERE ESTABLISHED TO MONITOR THE SUCCESS OF THE SYSTEM IN CONTROLLING HEALTHCARE COSTS AND THE CONTINUANCE OF THE WAIVER ITSELF: 1. REVENUE GROWTH PER CAPITA 2. MEDICARE HOSPITAL REVENUE PER BENEFICIARY 3. MEDICARE ALL PROVIDER REVENUE GROWTH PER BENEFICIARY 4. MEDICARE READMISSION RATES 5. HOSPITAL ACQUIRED CONDITION RATE
SCHEDULE H, PART III, LINE 3 - FAP ELIGIBLE PATIENT BAD DEBT CALCULATION METHODOLOGY	BECAUSE OF THE UNIQUE PAYMENT SYSTEM DESCRIBED ON LINE 2 (ABOVE), THE HOSPITAL IS UNABLE TO ESTIMATE HOW MUCH OF THE AMOUNT REPORTED IN LINE 2 IS ATTRIBUTED TO PATIENTS WHO WOULD APPLY UNDER THE FAP.
SCHEDULE H, PART III, LINE 4 - FOOTNOTE IN ORGANIZATION'S FINANCIAL STATEMENTS DESCRIBING BAD DEBT	THE CORPORATION RECORDS REVENUES AND ACCOUNTS RECEIVABLE FROM PATIENTS AND THIRD-PARTY PAYORS AT THEIR ESTIMATED NET REALIZABLE VALUE. REVENUE IS REDUCED FOR ANTICIPATED DISCOUNTS UNDER CONTRACTUAL ARRANGEMENTS AND FOR CHARITY CARE. AN ESTIMATED PROVISION FOR BAD DEBTS IS RECORDED IN THE PERIOD THE RELATED SERVICES ARE PROVIDED BASED UPON ANTICIPATED UNCOMPENSATED CARE, AND IS ADJUSTED AS ADDITIONAL INFORMATION BECOMES AVAILABLE. THE PROVISION FOR BAD DEBTS IS BASED UPON MANAGEMENT'S ASSESSMENT OF HISTORICAL AND EXPECTED NET COLLECTIONS CONSIDERING HISTORICAL BUSINESS AND ECONOMIC CONDITIONS, TRENDS IN HEALTHCARE COVERAGE, AND OTHER COLLECTION INDICATORS. PERIODICALLY THROUGHOUT THE YEAR, MANAGEMENT ASSESSES THE ADEQUACY OF THE ALLOWANCE FOR UNCOLLECTIBLE ACCOUNTS BASED UPON HISTORICAL WRITE-OFF EXPERIENCE BY PAYOR CATEGORY. THE RESULTS OF THIS REVIEW ARE THEN USED TO MAKE MODIFICATIONS TO THE PROVISION FOR BAD DEBTS AND TO ESTABLISH AN ALLOWANCE FOR UNCOLLECTIBLE RECEIVABLES. AFTER COLLECTION OF AMOUNTS DUE BRALANCES WITH COLLECTION AGENCIES. FOR RECEIVABLES ASSOCIATED WITH SERVICES PROVIDED TO PATIENTS WHO HAVE THIRD-PARTY COVERAGE, THE CORPORATION ANALYZES CONTRACTUALLY DUE AMOUNTS AND PROVIDES AN ALLOWANCE FOR BAD DEBTS, ALLOWANCE FOR CONTRACTUAL ADJUSTMENTS, PROVISION FOR BAD DEBTS, AND CONTRACTUAL ADJUSTMENTS ON ACCOUNTS FOR WHICH THE THIRD-PARTY PAYOR HAS NOT YET PAID OR FOR PAYORS WHO ARE KNOWN TO BE HAVING FINANCIAL DIFFICULTIES THAT MAKE THE REALIZATION OF AMOUNTS DUE UNLIKELY. FOR RECEIVABLES ASSOCIATED WITH SELF-PAY PATIENTS OR WITH BALANCES REMAINING AFTER THE THIRD-PARTY COVERAGE HAD ALREADY PAID, THE CORPORATION RECORDS A SIGNIFICANT PROVISION FOR BAD DEBTS IN THE PERIOD OF SE
SCHEDULE H, PART III, LINE 8 - DESCRIBE EXTENT ANY SHORTFALL FROM LINE 7 TREATED AS COMMUNITY BENEFIT AND COSTING METHOD USED	THE ORGANIZATION FILES ANNUALLY A COMMUNITY BENEFIT REPORT WITH THE STATE OF MARYLAND'S HEALTH SERVICES COST REVIEW COMMISSION (HSCRC). THE HSCRC, WHICH OPERATES UNDER A MEDICARE WAIVER, DOES NOT CONSIDER MEDICARE SHORTFALL AS COMMUNITY BENEFIT. THE COSTING METHODOLOGY USED BY THE ORGANIZATION IS A COST-TO-CHARGE RATIO.
SCHEDULE H, PART III, LINE 9B - DID COLLECTION POLICY CONTAIN PROVISIONS ON COLLECTION PRACTICES FOR PATIENTS WHO ARE KNOWN TO QUALIFY FOR ASSISTANCE	THE ORGANIZATION EXPECTS PAYMENT AT THE TIME THE SERVICE IS PROVIDED. OUR POLICY IS TO COMPLY WITH ALL STATE AND FEDERAL LAW AND THIRD PARTY REGULATIONS AND TO PERFORM ALL CREDIT AND COLLECTION FUNCTIONS IN A DIGNIFIED AND RESPECTFUL MANNER. EMERGENCY SERVICES WILL BE PROVIDED TO ALL PATIENTS REGARDLESS OF ABILITY TO PAY. FINANCIAL ASSISTANCE IS AVAILABLE FOR PATIENTS BASED ON FINANCIAL NEED AS DEFINED IN THE FINANCIAL ASSISTANCE POLICY. THE ORGANIZATION DOES NOT DISCRIMINATE ON THE BASIS OF AGE, RACE, CREED, SEX OR ABILITY TO PAY.
	PATIENTS WHO ARE UNABLE TO PAY MAY REQUEST A FINANCIAL ASSISTANCE APPLICATION AT ANY TIME PRIOR TO SERVICE OR DURING THE BILLING AND COLLECTION PROCESS, EVEN IN EXCESS OF 240 DAYS FOLLOWING THE FIRST POST-DISCHARGE BILLING STATEMENT. THE ORGANIZATION MAY REQUEST THE PATIENT TO APPLY FOR MEDICAL ASSISTANCE PRIOR TO APPLYING FOR FINANCIAL ASSISTANCE. THE ACCOUNT WILL NOT BE FORWARDED FOR COLLECTION DURING THE MEDICAL ASSISTANCE APPLICATION PROCESS OR THE FINANCIAL ASSISTANCE APPLICATION PROCESS. NO EXTRAORDINARY COLLECTION ACTIONS (ECAS) WILL OCCUR EARLIER THAN 120 DAYS FROM SUBMISSION OF FIRST BILL TO THE PATIENT AND WILL BE PRECEDED BY NOTICE 30 DAYS PRIOR TO COMMENCEMENT OF THE ACTION. AVAILABILITY OF FINANCIAL ASSISTANCE WILL BE COMMUNICATED TO THE PATIENT AND A PRESUMPTIVE ELIGIBILITY OF REVIEW WILL OCCUR PRIOR TO ANY ACTION BEING TAKEN. IF A PATIENT IS DETERMINED TO BE ELIGIBLE FOR FINANCIAL ASSISTANCE AFTER AN ECA IS INITIATED, THE ORGANIZATION WILL TAKE REASONABLE MEASURES TO REVERSE THE ECAS AGAINST THE PATIENT ACCOUNT.
SCHEDULE H, PART VI, LINE 2 - NEEDS ASSESSMENT	UM SHORE REGIONAL HEALTH (SHS) PRIMARILY RELIES ON ITS COMMUNITY HEALTH NEEDS ASSESSMENT (CHNA) TO ASSESS THE HEALTH CARE NEEDS OF THE COMMUNITIES IT SERVES. PLEASE SEE PART V, SECTION B OF THIS SCHEDULE H FOR MORE INFORMATION ABOUT THE ORGANIZATION'S MOST RECENT CHNA.

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Return Reference - Identifier	Explanation
Return Reference - Identifier SCHEDULE H, PART VI, LINE 3 - PATIENT EDUCATION	IT IS THE POLICY OF UM SHORE REGIONAL HEALTH TO WORK WITH OUR PATIENTS TO IDENTIFY AVAILABLE RESOURCES TO PAY FOR THEIR CARE. ALL PATIENTS PRESENTING AS SELF PAY AND REQUESTING CHARITY RELIEF FROM THEIR BILL WILL BE SCREENED AT ALL POINTS OF ENTRY, FOR POSSIBLE COVERAGE THROUGH STATE PROGRAMS AND A PROBABLE DETERMINATION FOR COVERAGE FOR EITHER MEDICAL ASSISTANCE OR FINANCIAL ASSISTANCE (CHARITY CARE) FROM THE HOSPITAL IS IMMEDIATELY GIVEN TO THE PATIENT. THE PROCESS IS RESOURCE INTENSIVE AND TIME CONSUMING FOR PATIENTS AND THE HOSPITAL; HOWEVER, IF PATIENTS QUALIFY FOR ONE OF THESE PROGRAMS, THEN THEY WILL HAVE HEALTH BENEFITS THAT THEY WILL CARRY WITH THEM BEYOND THEIR CURRENT HOSPITAL BILLS, AND ALLOW THEM TO ACCESS PREVENTIVE CARE SERVICES AS WELL. UM SHORE REGIONAL HEALTH WORKS WITH A BUSINESS PARTINER WHO WILL WORK WITH OUR PATIENTS TO ASSIST THEM WITH THE STATE ASSISTANCE PROGRAMS, WHICH IS FREE TO OUR PATIENTS. IF A PATIENT DOES NOT QUALIFY FOR MEDICAID OR ANOTHER PROGRAM, UM SHORE REGIONAL HEALTH OFFERS OUR FINANCIAL ASSISTANCE PROGRAM UM SHORE REGIONAL HEALTH DOES NOT QUALIFY FOR MEDICAID OR ANOTHER PROGRAM, UM SHORE REGIONAL HEALTH OFFERS OUR FINANCIAL ASSISTANCE PROGRAM UM SHORE REGIONAL HEALTH DOES NOT QUALIFY FOR MEDICAID OR ANOTHER PROGRAM, UM SHORE REGIONAL HEALTH OFFERS OUR FINANCIAL ASSISTANCE PROGRAM UM SHORE REGIONAL HEALTH POFFERS OUR FINANCIAL ASSISTANCE PROGRAM WIN SHORE REGIONAL HEALTH POFFERS OUR POLICY IN CONSPICUOUS PLACES THROUGHOUT THE HOSPITALS INCLUDING THE EMERGENCY DEPARTMENT, HAS INFORMATION WITHIN OUR HOSPITAL BILLING BROCHURE, EDUCATION TO ALL EXISTING STAFF, ALL STAFF HAVE COPIES OF THE FINANCIAL ASSISTANCE APPLICATION, BOTH IN ENGLISH AND SPANISH, TO SUPPLY TO PATIENTS WHO, AFTER SCREENING, HAVE A NEED FOR ASSISTANCE UNING OUR CALLS TO PATIENTS WHO, AFTER SCREENING, HAVE A NEED FOR ASSISTANCE DURING OUR CALLS TO PATIENTS. THROUGH SURVIVE HIS PROCESS. SHORE HEALTH NOTIFIES PATIENTS OF THE AVAILABILITY OF FINANCIAL ASSISTANCE FUNDS PRIOR TO SERVICE DURING OUR CALLS TO PATIE
	*SHORE HEALTH DISCUSSES WITH PATIENTS OR THEIR FAMILIES THE AVAILABILITY OF VARIOUS GOVERNMENT BENEFITS, SUCH AS MEDICAID OR STATE PROGRAMS, AND ASSISTS PATIENTS WITH QUALIFICATION FOR SUCH PROGRAMS, WHERE APPLICABLE.
	*AN ABBREVIATED STATEMENT ADVISING OF SHORE HEALTH'S FINANCIAL ASSISTANCE POLICY, INCLUDING A PHONE NUMBER TO CALL FOR MORE INFORMATION, IS RUN ANNUALLY IN THE LOCAL NEWSPAPER (STAR DEMOCRAT)

Return Reference - Identifier Explanation SITUATED ON MARYLAND'S EASTERN SHORE, SHORE REGIONAL HEALTH'S THREE HOSPITALS, UNIVERSITY OF MARYLAND MEDICAL CENTER AT EASTON (UMC AT EASTON), UNIVERSITY OF MARYLAND MEDICAL CENTER AT DORCHESTER (UMC AT DORCHESTER-CLOSED SEPT. 2021), UNIVERSITY OF MARYLAND SCHEDULE H, PART VI, LINE 4 - COMMUNITY **INFORMATION** MEDICAL CENTER AT CHESTERTOWN (UMC AT CHESTERTOWN) ARE NOT- FOR-PROFIT HOSPITALS OFFERING A COMPLETE RANGE OF INPATIENT AND OUTPATIENT SERVICES TO OVER 170,000 PEOPLE THROUGHOUT THE MID-SHORE OF MARYLAND SHORE REGIONAL HEALTH'S SERVICE AREA IS DEFINED AS THE MARYLAND COUNTIES OF CAROLINE, DORCHESTER, TALBOT, QUEEN ANNE'S AND KENT. UMC AT EASTON IS SITUATED AT THE CENTER OF THE MID-SHORE AREA AND THUS SERVES A LARGE RURAL GEOGRAPHICAL AREA (ALL FIVE COUNTIES OF THE MID-SHORE). UMC AT DORCHESTER LOCATED APPROXIMATELY 18 MILES FROM EASTON CLOSED SEPTEMBER 2021. A COMPREHENSIVE, FREESTANDING MEDICAL FACILITY, UM SHORE MEDICAL CENTER AT CAMBRIDGE, OPENED OCTOBER 2021 AND PROVIDES AN EMERGENCY DEPARTMENT, HELIPAD, BEHAVIORAL HEALTH TREATMENT ROOMS AND SEVERAL OTHER SERVICES. THE FACILITY PRIMARILY SERVES DORCHESTER COUNTY AND PORTIONS OF CAROLINE COUNTY. UMC AT CHESTERTOWN LOCATED IN CHESTERTOWN, IN KENT COUNTY MERGED WITH SHORE REGIONAL HEALTH IN JULY 2013. UMC AT CHESTERTOWN SERVES THE RESIDENTS OF KENT COUNTY, PORTIONS OF QUIEFN ANNE'S AND CAROLINE COUNTIES AND THE SURROUNNING AREAS PORTIONS OF QUEEN ANNE'S AND CAROLINE COUNTIES AND THE SURROUNDING AREAS THE FIVE COUNTIES OF THE MID-SHORE COMPRISE 20% OF THE LANDMASS OF THE STATE OF MARYLAND AND 2% OF THE POPULATION. THE ENTIRE REGION HAS OVER 4,400 EMPLOYERS WITH NEARLY 45,000 WORKERS. ONLY 50 OF THOSE EMPLOYERS EMPLOY 100 OR MORE WORKERS. THE ECONOMIC CONDITION VARIES SIGNIFICANTLY THROUGHOUT THE REGION, ESPECIALLY FOR CAROLINE, DORCHESTER, AND KENT COUNTIES. IT SHOULD BE NOTED THAT TALBOT COUNTY APPEARS TO HAVE A SIGNIFICANTLY HIGHER MEDIAN INCOME THAN CAROLINE AND DORCHESTER; HOWEVER, A LARGE PERCENTAGE OF THE POPULATION HAS INCOMES IN LINE WITH THOSE OF CAROLINE AND DORCHESTER. THE FIGURES FOR TALBOT ARE SOMEWHAT SKEWED DUE TO LARGE INCOMES OF A FEW INDIVIDUAL FAMILIES AND HIGH NET WORTH INDIVIDUALS. SHORE REGIONAL HEALTH'S SERVICE AREA HAS A HIGHER PERCENTAGE OF POPULATION AGED 65 AND OLDER AS COMPARED TO MARYLAND OVERALL. TALBOT COUNTY HAS A 27.2% RATE FOR THIS AGE GROUP AND KENT COUNTY HAS 25.3% OF ITS RESIDENTS AGE 65 YEARS OR OLDER. THESE RATES ARE 65% HIGHER THAN MARYLAND'S AVERAGE PERCENTAGES, AND HIGHER THAN OTHER RURAL AREAS IN THE STATE BY ALMOST A QUARTER. TODAY, MORE THAN TWO-THIRDS OF ALL HEALTH CARE COSTS ARE FOR TREATING CHRONIC ILLNESSES. AMONG HEALTH CARE COSTS FOR OLDER AMERICANS, 95% ARE FOR CHRONIC DISEASES. THE COST OF PROVIDING HEALTH CARE FOR ONE PERSON AGED 65 OR OLDER IS THREE TO FIVE TIMES HIGHER THAN THE COST FOR SOMEONE YOUNGER THAN 65. HTTPS://WWW.CDC.GOV/AGING/PDF/STATE-AGING-HEALTH-IN-AMERICA-2013.PDF WHILE PROGRESS IS BEING MADE, CHALLENGES PERSIST THAT INCLUDE LIMITED ACCESS TO AFFORDABLE HIGH SPEED BROADBAND SERVICES, A SHORTAGE OF AFFORDABLE HOUSING, AN INADEQUATE SUPPLY OF SKILLED WORKERS, LOW PER CAPITA INCOME, AND MORE LAYOFFS IN THE MANUFACTURING SECTOR. (SOURCE: MID SHORE COMPREHENSIVE ECONOMIC DEVELOPMENT STRATEGY CEDS) COUNTY HEALTH RANKINGS FOR THE MID-SHORE COUNTIES ALSO REVEAL THE LARGE DISPARITIES BETWEEN COUNTIES FOR HEALTH OUTCOMES IN THE SERVICE AREA. OVERALL, QUEEN ANNE'S COUNTY RANKS 6TH; TALBOT COUNTY RANKS 9TH; DORCHESTER RANKS 23RD, CAROLINE RANKS 17TH, KENT RANKS 14TH (OUT OF 24 COUNTIES INCLUDING BALTIMORE CITY) IN HEALTH OUTCOMES THAT INDICATE THE OVERALL HEALTH OF THE COUNTY SERVICE AREAS UMC AT EASTON'S PRIMARY SERVICE AREA: 21601, 21613, 21629, 21632, 21655, 21639, 21643 UMC AT DORCHESTER'S PRIMARY SERVICE AREA: 21613, 21643, 21631 UMC AT CHESTERTOWN'S PRIMARY SERVICE AREA: 21620,21661,21651,21678 COMMUNITY BENEFIT SERVICE AREA (CBSA) TARGET POPULATION: 170,000+ TALBOT COUNTY TOTAL POPULATION: 37,181 MALE: 47.4%, FEMALE: 52.6% WHITE, NOT HISPANIC (NH): 83.3% BLACK, NH: 13.0% HISPANIC: 6.6% ASIAN, NH: 1.4% AMERICAN INDIAN, NH: 0.4% MEDIAN AGE: 51 MEDIAN HOUSEHOLD INCOME: \$79.349 DORCHESTER COUNTY TOTAL POPULATION: 31,929 MALE: 47.5%, FEMALE: 52.5% WHITE, NOT HISPANIC (NH): 67.4% BLACK, NH: 27.9% HISPANIC: 6.1% ASIAN, NH: 1.2% AMERICAN INDIAN, NH: 0.5% MEDIAN AGE: 44.8 MEDIAN HOUSEHOLD INCOME: \$55,652 CAROLINE COUNTY TOTAL POPULATION: 33,406 MALE: 48.9%, FEMALE: 51.1% WHITE, NOT HISPANIC (NH): 75.1% BLACK, NH: 13.6% HISPANIC: 7.8% ASIAN, NH: 1.2% AMERÍCAN INDIAN, NH: 0.9%

Return Reference - Identifier Explanation MEDIAN AGE: 39.3 MEDIAN HOUSEHOLD INCOME: \$63.027 QUEEN ANNE'S COUNTY TOTAL POPULATION: 50,381 MALE: 49.6%, FEMALE: 50.4% WHITE, NOT HISPANIC (NH): 89.7% BLACK, NH: 6.1% HISPANIC: 4.3% ASIAN, NH: 1.2% AMERICAN INDIAN, NH: 0.5% MEDIAN AGE: 44.7 MEDIAN HOUSEHOLD INCOME: \$99,597 KENT COUNTY TOTAL POPULATION: 19,422
MALE: 48.8%, FEMALE: 51.2%
WHITE, NOT HISPANIC (NH): 81.3%
BLACK, NH: 14.4%
HISPANIC: 4.5% ASIAN, NH: 1.4% AMERICAN INDIAN, NH: 0.4% MEDIAN AGE: 48
MEDIAN HOUSEHOLD INCOME: \$65,451 (SOURCE: HTTPS://WWW.CENSUS.GOV/QUICKFACTS/US /) PERCENTAGE OF HOUSEHOLDS WITH INCOMES BELOW THE FEDERAL POVERTY GUIDELINES WITHIN THE TALBOT 9.4%, DORCHESTER 15%, CAROLINE 13.5%, QUEEN ANNE'S 8%, KENT 12% SOURCE: HTTPS://WWW.CENSUS.GOV/QUICKFACTS/FACT/TABLE/US PERCENTAGE OF UNINSURED PEOPLE BY COUNTY WITHIN THE CBSA TALBOT 8%, DORCHESTER 7%, CAROLINE 8%, QUEEN ANNE'S 5%, KENT 8% SOURCE: HTTP://WWW.TOWNCHARTS.COM/MARYLAND/MARYLAND-STATE-HEALTHCARE-DATA.HTML PERCENTAGE OF MEDICAID RECIPIENTS BY COUNTY WITHIN THE CBSA: TALBOT 16%, DORCHESTER 27%, CAROLINE 26%, QUEEN ANNE'S 11%, KENT 19% SOURCE: HTTP://WWW.TOWNCHARTS.COM/MARYLAND/MARYLAND-STATE-HEALTHCARE-DATA.HTML LIFE EXPECTANCY BY COUNTY WITHIN THE CBSA: TALBOT COUNTY: ALL RACES 80.8 WHITE 81.6, BLACK 76.5 DORCHESTER COUNTY: ALL RACES 77.6, WHITE 78.2, BLACK 75.7 CAROLINE COUNTY: ALL RACES 76.1, WHITE 76.3, BLACK 75.4 QUEEN ANNE'S COUNTY: ALL RACES 79.6, WHITE 79.7, BLACK 77.2 KENT COUNTY: ALL RACES 79, WHITE 80, BLACK 74 ACCESS TO HEALTHY FOOD, POPULATION THAT IS FOOD INSECURE: TALBOT COUNTY: 10.5% DORCHESTER COUNTY: 15.8% CAROLINE COUNTY: 12.1% QUEEN ANNE'S COUNTY: 7.5% KENT COUNTY: 11.5% (SOURCE: URL: HTTP://WWW.MDFOODSYSTEMMAP.ORG) QUALITY OF HOUSING HOME OWNERSHIP RATE: TALBOT COUNTY: 68.6% DORCHESTER COUNTY: 65.6% CAROLINE COUNTY: 70.5% QUEEN ANNE'S COUNTY: 83.8% KENT COUNTY: 71.9% SOURCE: MID SHORE COMPREHENSIVE ECONOMIC DEVELOPMENT STRATEGY CEDS SOURCE: ACCESS TO TRANSPORTATION WITHIN THE CBSA TRANSIT SERVICES IN THE FIVE COUNTIES ARE PROVIDED UNDER CONTRACT BY DELMARVA COMMUNITY TRANSIT. SERVICES INCLUDE MEDICAL AND SENIOR CITIZEN DEMAND SERVICES AND FIXED ROUTE COUNTY AND REGIONAL SERVICE. WHILE MOST OF THE REGION IS SERVED BY THE FIXED ROUTES, THERE ARE GAPS IN COVERAGE IN THE LESS POPULATED AREAS OF THE COUNTIES. THE REGIONAL SYSTEM, MARYLAND UPPER SHORE TRANSIT (MUST), PROVIDES LOW COST SERVICE FOR THE GENERAL PUBLIC FROM KENT ISLAND TO OCEAN CITY WITH CONVENIENT FREE TRANSFER POINTS AT KEY LOCATIONS ON THE SHORE MUST IS A COORDINATED EFFORT OF SEVERAL UPPER SHORE AGENCIES AND GOVERNMENTS TO PROVIDE MUST IS A COORDINATED EFFORT OF SEVERAL UPPER SHORE AGENCIES AND GOVERNMENTS TO PROVIDE A REGIONAL TRANSIT SYSTEM FOR KENT, QUEEN ANNE'S, TALBOT, CAROLINE, AND DORCHESTER COUNTIES. TRANSIT SERVICES ARE PROVIDED BY QUEEN ANNE'S COUNTY RIDE (OPERATED BY THE COUNTY) AND DELMARVA COMMUNITY TRANSIT (DCT), A PRIVATE COMPANY UNDER CONTRACT TO THE COUNTIES. THE SYSTEM ALSO INCLUDES SHORE TRANSIT, WHICH PROVIDES SCHEDULED ROUTES ON THE LOWER SHORE. THE MTA AND THE MARYLAND DEPARTMENT OF HUMAN RESOURCES HAVE PROVIDED FUNDING. OVERALL MANAGEMENT OF THE REGIONAL SYSTEM IS THE RESPONSIBILITY OF THE TRANSPORTATION ADVISORY GROUP (TAG). THE COUNTY COMMISSIONERS OF THE FIVE UPPER SHORE COUNTIES APPOINT THE MEMBERS OF THE TAG.
(SOURCE: MID SHORE COMPREHENSIVE ECONOMIC DEVELOPMENT STRATEGY CEDS(REVISED MARCH 2012 ANNUAL AVERAGE CBSA UNEMPLOYMENT RATE: TALBOT 5.3%, DORCHESTER 5.6%, CAROLINE 4.7%, QUEEN ANNE'S 4.4%, KENT 5.5% HTTPS://MSA.MARYLAND.GOV/MSA/MDMANUAL/01GLANCE/ECONOMY/HTML/UNEMPLOYRATES.HTML ACCESS TO QUALITY HEALTH CARE: HOSPITALS: UM SHORE REGIONAL HEALTH

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	TIDAL HEALTH (PENINSULA REGIONAL MEDICAL CENTER) LUMINUS HEALTH (ANNE ARUNDEL MEDICAL CENTER) FEDERALLY QUALIFIED HEALTH CENTERS (FQHCS): CHOPTANK COMMUNITY HEALTH

Return Reference - Identifier Explanation SCHEDULE H, PART VI, LINE 5 - PROMOTION OF BASED ON QUALITATIVE AND QUANTITATIVE DATA COLLECTED AND ANALYZED -SPECIFICALLY RELATED TO RACIAL, ETHNIC AND OTHER DEMOGRAPHIC AND GEOGRAPHIC-RELATED HEALTH DISPARITIES DURING COMMUNITY HEALTH THE CHNA PROCESS, UM SRH'S IMPLEMENTATION PLAN IS COMMITTED TO THE GOALS AND STRATEGIES IDENTIFIED IN THE CNHA AND TO EXAMINING WHAT EVIDENCE-BASED INITIATIVES CAN IMPROVE THE COUNTY'S HEALTH. MARYLAND'S STATE HEALTH IMPROVEMENT PROCESS (SHIP) PROVIDES A FRAMEWORK FOR CONTINUAL PROGRESS TOWARD A HEALTHIER MARYLAND. MARYLAND'S STATE HEATH IMPROVEMENT PROCESS (SHIP) BEGAN WITH NATIONAL, STATE AND LOCAL DATA BEING REVIEWED AND ANALYZED BY THE MARYLAND DEPARTMENT OF HEALTH AND OFFICE OF POPULATION HEALTH AS WELL AS BY THE FIVE DEPARTMENTS OF HEALTH (TALBOT, CAROLINE, DORCHESTER, QUEEN ANNE'S, KENT). IT HAS THREE MAIN COMPONENTS: ACCOUNTABILITY, LOCAL ACTION AND PUBLIC ENGAGEMENT. SHIP INCLUDES 39 MEASURES THAT PROVIDE A FRAMEWORK TO IMPROVE THE HEALTH OF MARYLAND RESIDENTS. TWENTY-EIGHT OF THE MEASURES HAVE BEEN IDENTIFIED AS CRITICAL RACIAL/ETHNIC HEALTH DISPARITIES. EACH MEASURE HAS A DATA SOURCE AND A TARGET, AND WHERE POSSIBLE, CAN BE ASSESSED AT THE COUNTY LEVEL. UM SRH'S PRIORITIES ARE ALIGNED WITH THE MARYLAND STATE HEALTH IMPROVEMENT PROCESS VISION AREAS AND THOSE OBJECTIVES OUTLINED BY THE LOCAL HEALTH IMPROVEMENT COALITION. THE TOP FIVE PRIORITIES: 1.MENTAL HEALTH/SUBSTANCE ABUSE 2.ACCESS TO CARE 3.CHRONIC DISEASE MANAGEMENT 4.PREVENTIVE/WELLNESS PROGRAMS SEVERAL ADDITIONAL TOPIC AREAS WERE IDENTIFIED BY UM SRH: SAFE HOUSING, TRANSPORTATION, AND SUBSTANCE ABUSE. THE UNMET NEEDS NOT ADDRESSED BY UM SRH WILL CONTINUE TO BE ADDRESSED BY KEY GOVERNMENTAL AGENCIES AND EXISTING COMMUNITY- BASED ORGANIZATIONS. WHILE UM SRH WILL FOCUS THE MAJORITY OF OUR EFFORTS ON THE IDENTIFIED PRIORITIES OUTLINED IN THE CHNA IMPLEMENTATION PLAN, WE WILL REVIEW THE COMPLETE SET OF NEEDS IDENTIFIED IN THE CHNA FOR FUTURE COLLABORATION AND WORK. THESE AREAS, WHILE STILL IMPORTANT TO THE HEALTH OF THE COMMUNITY, WILL BE MET THROUGH OTHER HEALTH CARE ORGANIZATIONS WITH OUR ASSISTANCE AS AVAILABLE. TITLE OF INITIATIVE: UM SRH SHORE COMMUNITY OUTREACH TEAM DESCRIBE THE PROGRAM: UM SHORE REGIONAL HEALTH SHORE COMMUNITY OUTREACH TEAM (SCOT) IS A WELLNESS PROGRAM THAT INCREASES COMMUNITY MEMBERS' ACCESS TO CARE AND CONNECTS INDIVIDUALS NEEDING ASSISTANCE WITH CHRONIC DISEASE MANAGEMENT TO COMMUNITY SERVICES AND TO LOCAL MENTAL HEALTH RESOURCES. SCOT IS PART OF SHORE MEDICAL CENTER AT CHESTERTOWN'S MARYLAND RURAL HOSPITAL MODEL. SCOT REDUCES BARRIERS TO CARE BY WORKING WITH PATIENTS IN THEIR HOMES. THE SCOT RN OR MSW PERFORM AN IN-HOME ASSESSMENT TO DETERMINE EACH PATIENT'S INDIVIDUALIZED NEEDS AND THEN CONNECTS THE PATIENT TO THE NEEDED RESOURCES TO BETTER SUPPORT THEIR HEALTH AND WELLNESS. SCOT PROVIDES EDUCATION TO PATIENTS IN THEIR HOMES AND EDUCATIONAL PROGRAMS AND SCREENINGS IN THE COMMUNITY. PRIMARY OBJECTIVE OF THE INITIATIVE: *CHNA PRIORITY 4, PREVENTIVE/WELLNESS PROGRAM *CHNA PRIORITY 2, ACCESS TO CARE *CHNA PRIORITY 3, CHRONIC DISEASE MANAGEMENT *CHNA PRIORITY 1, MENTAL HEALTH SCOT SERVES KENT AND NORTHERN QUEEN ANNE'S COUNTY RESIDENTS. THE TEAM INCLUDES A REGISTERED NURSE, A LICENSED SOCIAL WORKER, AND TWO COMMUNITY HEALTH WORKERS. THE MISSION OF SCOT IS TO IMPROVE THE COMMUNITY'S HEALTH BY COLLABORATING WITH LOCAL PARTNERS TO BRING HEALTHCARE ACCESS AND SUPPORT SERVICES TO RESIDENTS IN THEIR HOMES AND COMMUNITY SETTINGS. SCOT ACCEPTS REFERRALS FOR PATIENTS IN THE COMMUNITY NEEDING SUPPORT AND ASSISTANCE NAVIGATING THEIR HEALTHCARE AND ACCESSING AVAILABLE RESOURCES. SCOT MAKES HOME VISITS TO IDENTIFY THE HEALTH AND SOCIAL ISSUES CONTRIBUTING TO THE PATIENT'S DIFFICULTIES MANAGING THEIR HEALTH IN THE COMMUNITY AND SETS HEALTH AND WELLNESS GOALS AND SUPPORTS THE PATIENT IN ACHIEVING THESE GOALS. SCOT PERFORMS DIABETES RISK TESTS AND FREE HBA1C SCREENINGS IN THE COMMUNITY, RAISING PARTICIPANT AWARENESS OF THEIR RISK OF HAVING OR DEVELOPING DIABETES. SCOT PROVIDES INFORMATION ON REGIONAL DPP PROGRAMS AND HOW TO REGISTER FOR THESE PROGRAMS AND HAS ALSO OFFERED A DIABETES AND HEALTHY EATING LUNCH AND LEARN WITH THE DIXON GROUP, A MAJOR EMPLOYER IN KENT COUNTY, MD.

KEY COLLABORATORS IN DELIVERY OF THE INITIATIVE:

ADULT MULTI-DISCIPLINARY TEAM (KENT COUNTY HEALTH DEPARTMENT, KENT COUNTY DEPARTMENT OF SOCIAL SERVICES, KENT COUNTY BEHAVIORAL HEALTH, MID-SHORE BEHAVIORAL HEALTH, UPPER SHORE AGING) MID-SHORE HEALTH IMPROVEMENT COALITION, KENT COUNTY HEALTH DEPARTMENT

INITIATIVE OUTCOMES OBSERVED COMMUNITY CASE MANAGEMENT DATA: *ENROLLED PATIENTS: 115

*HOME VISITS: 920

*REFERRALS RECEIVED FOR SCOT PROGRAM: 156
*PATIENTS CONNECTED TO PCP: 33
*PATIENTS CONNECTED TO MENTAL HEALTH SERVICES: 37
*REFERRALS MADE TO TRANSITIONS PHARMACIST FOR MEDICATION REVIEW AND RECONCILIATION: 8 *ADVANCE DIRECTIVES COMPLETED: 27

Return Reference - Identifier Explanation THE SCOT PROGRAM HAS SHOWN A REDUCTION IN PARTICIPANT HOSPITAL VISITS, CHARGE PER MEMBER, AND CHARGE PER VISIT ONE MONTH. 3 MONTHS. AND SIX MONTHS AFTER PROGRAM ENROLLMENT. COMMUNITY OUTREACH DATA: *SCOT COMMUNITY BLOOD PRESSURE AND DIABETES SCREENING EVENTS HELD: 26 *SCOT HEALTH AND WELLNESS EDUCATION AND OUTREACH EVENTS HELD: 23 *COMMUNITY GARDENS STARTED IN FOUR KENT COUNTY LOCATIONS: ROCK HALL, EDESVILLE, BUTLERTOWN, AND COLEMAN *COLLABORATION WITH KENT COUNTY EMERGENCY SERVICES OFFICE TO ESTABLISH THE VULNERABLE POPULATION ASSISTANCE PROGRAM (VPAP). VPAP IS A VOLUNTARY REGISTRY THAT ENABLES FIRST RESPONDERS TO ASSIST MEMBERS OF OUR VULNERABLE POPULATIONS BETTER. *CREATION OF A NEW AFRICAN AMERICAN WOMEN'S HEALTH ADVISORY COMMITTEE (AAWHAC). THE FIRST FREE EVENT HELD ON 4/29/23 FOCUSED ON MENTAL HEALTH IN THE AFRICAN AMERICAN COMMUNITY. THE AAWHAC HAS BEGUN PLANNING ITS NEXT EVENT IN COLLABORATION WITH THE ALZHEIMER'S ASSOCIATION. *COLLABORATION WITH CHOPTANK COMMUNITY HEALTH TO PROVIDE A HEAT-RELATED ILLNESS PREVENTION PROGRAM FOR EMPLOYEES OF ANGELICA NURSERIES INC.
*HEALTH AND WELLNESS ACTIVITIES AND EDUCATION WITH DIXON GROUP EMPLOYEES INITIATIVE 2 IDENTIFIED NEED: HEALTH PRIORITY #1. ACCESS TO CARE HOW WAS THE NEED IDENTIFIED: IDENTIFIED THROUGH THE CHNA PROCESS NAME OF HOSPITAL INITIATIVE: COMMUNITY CARE COORDINATION- TRANSITIONAL NURSE NAVIGATORS TARGET POPULATION POPULATION INCLUDES THOSE WITH CHF, COPD, DIABETES AND OTHER CHRONIC DISEASES AS WELL AS THOSE WITH COMPLEX MEDICAL NEEDS AND/OR LACKING SOCIAL SUPPORT. TOTAL NUMBER OF PEOPLE REACHED BY THE INITIATIVE: SERVED 1,100 PATIENTS- IMPROVED ACCESS TO OUTPATIENT SERVICES THROUGH FOLLOW-UP AND REFERRAL TO COMMUNITY RESOURCES. PRIMARY OBJECTIVE OF INITIATIVE: ACCESS TO CARE AND CARE COORDINATION WERE IDENTIFIED IN THE 2022 CHNA. THIS PROGRAM ADDRESSES THESE NEEDS THROUGH NAVIGATORS WHO REFER PATIENTS AT DISCHARGE FROM THE IN-PATIENT SETTING TO COMMUNITY BASED PROGRAMS WHO CAN ADDRESS HEALTH NEEDS AND SOCIAL DETERMINANTS OF HEALTH. PATIENTS ARE FOLLOWED THROUGH AN OUT-PATIENT CARE COORDINATION PROCESS TO ADDRESS MEDICAL AND NON-MEDICAL NEEDS. UM SRH IMPLEMENTED A FOLLOW UP SYSTEM FOR ALL DISCHARGED PATIENTS AND HAS EXPANDED SERVICES TO THE COMMUNITY TO DETERMINE IF ADDITIONAL HEALTH SERVICES ARE REQUIRED TO ADDRESS MEDICAL AND NON-MEDICAL NEEDS (E.G., APPOINTMENT SETTING, OBTAINING MEDICATIONS, AND UNDERSTANDING CARE INSTRUCTIONS. UM SRH ALSO PAYS FOR MEDICAL TRANSPORTATION AND SOME MEDICATIONS FOR PATIENTS WITH MEDICAL AND FINANCIAL NEEDS. KEY COLLABORATORS IN DELIVERY: *QUEEN ANNE'S COUNTY DEPARTMENT OF HEALTH *DEPARTMENT OF AGING UPPER SHORE IMPACT OF HOSPITAL INITIATIVE: REDUCTION OF UTILIZATION OF EMERGENCY ROOM SERVICES FOR ONGOING TREATMENT. EVALUATION OF OUTCOME: IMPROVED CHRONIC DISEASE MANAGEMENT

Return Reference - Identifier Explanation SCHEDULE H, PART VI, **INITIATIVE 3** LINE 5 - PROMOTION OF COMMUNITY HEALTH IDENTIFIED NEED HEALTH: HEALTH PRIORITY #1, ACCESS TO CARE; HEALTH PRIORITY #3, CHRONIC DISEASE MANAGEMENT: PROVIDE OUTREACH FOR EDUCATION OPPORTUNITIES TO THE COMMUNITY FOR (CONT.) CHRONIC DISEASE AWARENESS AND MANAGEMENT HOW WAS THE NEED IDENTIFIED: IDENTIFIED THROUGH THE CHNA PROCESS NAME OF HOSPITAL INITIATIVE: DIABETES, STROKE, HEART EDUCATION PROGRAMS **EDUCATION SERIES** SUPPORT GROUPS RADIO BROADCASTS HEART WELLNESS NEWSLETTER AND PRESENTATIONS STROKE EDUCATION/PRESENTATIONS **BLOOD PRESSURE SCREENINGS** TOTAL NUMBER OF PEOPLE WITHIN TARGET POPULATION: 5 COUNTY POPULATION (SEE BELOW FOR PREVALENCE OF DISEASE) PREVALENCE OF DIABETES IN THIS COMMUNITY IS HIGHER THAN AVERAGE WITHIN MARYLAND. DIAGNOSED DIABETES AMONG ADULTS:
CAROLINE COUNTY: PREVALENCE=12.2 2,856 INDIVIDUALS DORCHESTER COUNTY: PREVALENCE=12.2 2,696 INDIVIDUALS KENT COUNTY: PREVALENCE=8.9 1,549 INDIVIDUALS QUEEN ANNE'S COUNTY: PREVALENCE=9.4 3,603 INDIVIDUALS TALBOT COUNTY: PREVALENCE=9.5 3,434 INDIVIDUALS MARYLAND: PREVALENCE=9.4 SOURCE: PREVALENCE DATA PRESENTED HERE INCLUDE NUMBER OF EXISTING CASES AND RATES PER 100 OVERALL AND BY AGE, SEX, AND LEVEL OF EDUCATION HTTPS://WWW.CDC.GOV/DIABETES/ATLAS/OBESITYRISK/24/ATLAS.HTM PREVALENCE OF AGE-ADJUSTED MORTALITY RATE FROM HEART DISEASE (PER 100,000 POPULATION) HEART DISEASE IS THE LEADING CAUSE OF DEATH IN MARYLAND ACCOUNTING FOR 25% OF ALL DEATHS. PREVALENCE FOR MARYLAND= 169.4: 2017 GOAL= 166.3 CAROLINE COUNTY: PREVALENCE=195.6 DORCHESTER COUNTY: PREVALENCE=190.9 KENT COUNTY: PREVALENCE=154.3 QUEEN ANNE'S COUNTY: PREVALENCE=159.8 TALBOT COUNTY: PREVALENCE=143.0 IN MARYLAND, 30% OF ALL DEATHS WERE ATTRIBUTED TO HEART DISEASE AND STROKE. HEART DISEASE AND STROKE CAN BE PREVENTED BY CONTROL OF HIGH BLOOD PRESSURE. THE RATE OF EMERGENCY DEPARTMENT VISITS DUE TO HYPERTENSION (PER 100,000 POPULATION) IN MARYLAND= 252.2 2017 GOAL=234 CAROLINE COUNTY: RATE=257.8 DORCHESTER COUNTY: RATE=465.4 KENT COUNTY: RATE=334.7 QUEEN ANNE'S COUNTY: RATE=187.8 TALBOT COUNTY: PREVALENCE=265.1 TOTAL NUMBER OF PEOPLE REACHED BY THE INITIATIVE: TOTAL COMMUNITY BENEFIT ENCOUNTERS OR "TOUCHPOINTS" IN FY2023 WAS OVER 3,000 FOR DIABETES, STROKE, HEART WELLNESS RELATED EDUCATION AND SUPPORT GROUPS. PRIMARY OBJECTIVE OF INITIATIVE:
REDUCE INCIDENCE OF DIABETES, STROKE, CARDIOVASCULAR DISEASE
IMPROVE MANAGEMENT OF DIABETES AND HYPERTENSION, LUNG AND HEART HEALTH, SUPPORT FOR POPULATION MANAGING DIABETES, STROKE, CANCER PROVIDE EDUCATIONAL MATERIAL TO PROMOTE A FOCUS ON PERSONAL HEALTH KEY COLLABORATORS IN DELIVERY: COMMUNITY SENIOR CENTERS UM CENTER FOR DIABETES AND ENDOCRINOLOGY UM CENTER AT EASTON PRIMARY STROKE CENTER HEALTH DEPARTMENTS IMPACT OF HOSPITAL INITIATIVE: RAISED/IMPROVED THE LEVEL OF DIABETES AWARENESS, STROKE, AND HEART WELLNESS EDUCATION AND MANAGEMENT IN THE COMMUNITY. **EDUCATION AND SUPPORT** EDUCATION AND SUPPORT GROUPS: (1) WEEKLY DIABETES SELF-MANAGEMENT CLASSES OFFERED IN CHESTERTOWN AND EASTON, THIS PROGRAM PROVIDES MEDICAL INFORMATION AND STRATEGIES, ENABLING PATIENTS TO MANAGE THEIR DIABETES FOR OPTIMAL WELLNESS (2) INDIVIDUALIZED INSTRUCTION AND SUPPORT SERVICES PROVIDES SUPPORT FOR PATIENTS ON THE TOPICS LISTED BELOW: TOPICS INCLUDE: CARB COUNTING; MEDICAL NUTRITION THERAPY, PROVIDING AN INDIVIDUALIZED COMPREHENSIVE NUTRITION PLAN; GLUCOSE METERS, INJECTABLE MEDICATIONS, CONTINUOUS GLUCOSE MONITORING (CGM) AND INSULIN PUMP MANAGEMENT; AND GESTATIONAL DIABETES - CARE DURING PREGNANCY AND WHAT TO EXPECT AFTERWARD (3) DIABETES SUPPORT GROUPS STROKE AWARENESS AND WARNING SIGNS-EDUCATION/ PRESENTATIONS INFORM ADULTS OF SIGNS AND SYMPTOMS, RISK FACTORS, AND PREVENTION METHODS FOR STROKE. COMMUNITY EDUCATION RADIO BROADCASTS - 200+ LISTENERS FOR HEALTH SHOW. MARYLAND HEALTH MATTERS- PUBLISHED 3X YEAR, MAILED TO 77,000 HOUSEHOLDS. "LET'S TALK ABOUT HEALTH" - MONTHLY WEBEX EVENT ON DIFFERENT HEALTH TOPICS "COMMUNITY CONVERSATIONS"- MENTAL HEALTH SERIES OFFERED THROUGHOUT THE YEAR. HAVE TRANSITIONED TO WEBEX EVENTS. UM SRH OPERATES UNDER A UNIQUE REGULATORY SYSTEM THAT CAPS HOSPITAL REVENUES AND PROVIDES ADJUSTMENTS TO ALLOW FOR POPULATION HEALTH IMPROVEMENT INVESTMENTS. UNDER

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Return Reference - Identifier	Explanation
	MARYLAND'S GLOBAL BUDGET REVENUE MODEL, UM SRH REPORTS ON A REGULAR BASIS HOW IT IS INVESTING IN EFFORTS TO IMPROVE POPULATION HEALTH. UM SRH PROVIDES ON-GOING SERVICES THAT ARE FUNDAMENTAL TO ADDRESSING THE IDENTIFIED COMMUNITY HEALTH NEEDS THAT DEMONSTRATE THE EXTENT TO WHICH OUR COMMITMENT TO SERVE OUR COMMUNITY IS INTEGRATED INTO OUR CARE DELIVERY MODEL.
	WE HAVE A STRONG FOCUS ON TREATING PATIENTS WITH CHRONIC CONDITIONS. UM SHORE REGIONAL HEALTH WORKS TO COORDINATE CARE, ENSURE SMOOTH TRANSITIONS AND PROMOTE DISEASE SELF-MANAGEMENT STRATEGIES AT EVERY STEP OF A PATIENT'S JOURNEY - WHETHER AT HOME, IN THE COMMUNITY, OR WITHIN OUR HOSPITAL.
	WE OPERATE SPECIALIZED CLINICS TO ENABLE ACCESS TO ROUTINE OUTPATIENT CARE. OUR TRANSITIONAL CARE SERVICES HELP PATIENTS NEWLY DIAGNOSED OR THOSE THAT HAVE HAD A RECENT HOSPITALIZATION TRANSITION SAFELY BACK TO THE COMMUNITY. TRANSITIONAL NURSE NAVIGATORS PROVIDE PATIENTS WITH DISEASE EDUCATION AND SELF-ANAAGEMENT STRATEGIES, CONNECT THEM TO PRIMARY CARE PROVIDERS AND SPECIALISTS, AND HELP THEM OVERCOME ANY BARRIERS TO MAKING FOLLOW UP APPOINTMENTS. AN URGENT CARE CENTER TO ADDRESS OFF HOURS VISITS AND LOW ACUITY EMERGENCIES IS ALSO AVAILABLE.
	OUR COUDAMIN CLINIC PROVIDES ANTICOAGULATION MEDICATION MANAGEMENT, SPECIFICALLY MANAGING AND MONITORING WARFARIN (COUMADIN) THERAPY UPON PHYSICIAN REFERRAL. IT ALSO PROVIDES PATIENTS WITH ONGOING MONITORING OF THEIR ANTICOAGULATION THERAPY TO ENSURE DESIRED OUTCOMES AND DECREASE ADVERSE EVENTS. ADDITIONALLY, OUR BEHAVIORAL HEALTH CLINIC PROVIDES A COMMUNITY ACCESS POINT FOR THOSE IN NEED OF OUTPATIENT MENTAL HEALTH SERVICES.
	RESOURCES ARE EMBEDDED THROUGHOUT THE HOSPITAL AND IN THE COMMUNITY SO THAT EVERY PATIENT RECEIVES THE SAME LEVEL OF CARE COORDINATION. CARE MANAGERS ARE EMBEDDED WITHIN OUR EMERGENCY DEPARTMENT AND HOSPITAL, AND PROVIDE IN-HOME VISITS AS NEEDED. COMMUNITY HEALTH WORKERS REACH OUT TO PATIENTS WHO ARE IDENTIFIED AS BEING HIGH RISK FOR READMISSION OR IN NEED OF CRITICAL RESOURCES. CLOSE RELATIONSHIPS ARE MAINTAINED WITH SKILLED NURSING FACILITIES AND HOME HEALTH AGENCIES SO THAT TRANSFERS FROM THE HOSPITAL TO THESE FACILITIES ARE SMOOTH, AND THE HIGHEST QUALITY OF CARE IS CONSTANTLY DELIVERED.
	STRONG RELATIONSHIPS EXIST WITH LOCAL EMERGENCY MEDICAL SERVICE (EMS) PROVIDERS THROUGH OUR MOBILE INTEGRATED HEALTH PROGRAM, WHICH DELIVERS EFFECTIVE AND EFFICIENT CARE TO PATIENTS OUTSIDE OF THE HOSPITAL. NURSES AND COMMUNITY HEALTH WORKERS FUNCTION OUTSIDE TRADITIONAL EMERGENCY RESPONSE ROLES, WITH A FOCUS ON MAINTAINING INDIVIDUALS' HEALTH AT THEIR HOMES WHILE ALSO PROVIDING CONVENIENT ACCESS TO CARE IN THE COMMUNITY. ADDITIONAL CARE PARTNERS INCLUDE PRIMARY CARE PROVIDERS, SPECIALISTS, LOCAL DEPARTMENT OF HEALTH, OFFICE ON AGING AND OTHER COMMUNITY BASED PARTNERS.
	WE ARE PROUD TO SERVE OUR COMMUNITY AND APPRECIATE OUR PARTNERS WHO ALLOW US TO FULFILL OUR MISSION. WE WILL ALWAYS DO WHAT IS RIGHT FOR THE PATIENT, NO MATTER WHERE THEY ARE IN THEIR HEALTH JOURNEY, AND WILL ALWAYS STRIVE TO HAVE OUR PATIENTS RECEIVE CARE IN THE COMMUNITY THEY RESIDE. AS A PART OF THE UNIVERSITY OF MARYLAND MEDICAL SYSTEM (UMMS) WE ARE SHAPING A NEW PARADIGM IN CARE DELIVERY THAT WE BELIEVE SHOULD BE THE FUTURE STANDARD OF CARE.
SCHEDULE H, PART VI, LINE 6 - DESCRIPTION OF AFFILIATED GROUP	UNIVERSITY OF MARYLAND MEDICAL SYSTEM CORPORATION (UMMS) IS A PRIVATE, NOT-FOR-PROFIT CORPORATION PROVIDING COMPREHENSIVE HEALTHCARE SERVICES THROUGH AN INTEGRATED REGIONAL NETWORK OF HOSPITALS AND RELATED CLINICAL ENTERPRISES. UMMS WAS CREATED IN 1984 WHEN ITS FOUNDING HOSPITAL WAS PRIVATIZED BY THE STATE OF MARYLAND. OVER ITS 30-YEAR HISTORY, UMMS EVOLVED INTO A MULTI-HOSPITAL SYSTEM WITH ACADEMIC, COMMUNITY AND SPECIALTY SERVICE MISSIONS REACHING PRIMARILY ACROSS MARYLAND. AS PART OF THE UNIVERSITY OF MARYLAND MEDICAL SYSTEM (UMMS), SHORE REGIONAL HEALTH UNDERSTANDS THAT HEALTH CARE GOES BEYOND THE WALLS OF THE HOSPITAL AND INTO THE COMMUNITY IT SERVES. UMMS HOSPITALS ARE COMMITTED TO STRENGTHENING THEIR NEIGHBORING COMMUNITIES. IN DOING SO, UM SHORE REGIONAL MEDICAL CENTER ASSESSES THE COMMUNITY'S HEALTH NEEDS, IDENTIFIES KEY PRIORITIES, AND RESPONDS WITH SERVICES, PROGRAMS AND INITIATIVES WHICH MAKE A POSITIVE, SUSTAINED IMPACT ON THE HEALTH OF THE COMMUNITY. WITH REPRESENTATION FROM ALL UMMS HOSPITALS, THE MEDICAL SYSTEM'S COMMUNITY HEALTH IMPROVEMENT COUNCIL COORDINATES THE EFFECTIVE AND EFFICIENT UTILIZATION AND DEPLOYMENT OF RESOURCES FOR COMMUNITY-BASED ACTIVITIES AND EVALUATES HOW SERVICES AND ACTIVITIES MEET TARGETED COMMUNITY NEEDS WITHIN DEFINED GEOGRAPHIC AREAS. UM SHORE REGIONAL HEALTH IS COMMITTED TO HEALTH EDUCATION, ADVOCACY, COMMUNITY PARTNERSHIPS, AND ENGAGING PROGRAMS WHICH FOCUS ON HEALTH AND WELLNESS WITH THE GOAL OF ELIMINATING HEALTH CARE DISPARITIES ON MARYLAND'S MID-EASTERN SHORE.
SCHEDULE H, PART VI, LINE 7 - STATE FILING OF COMMUNITY BENEFIT REPORT	MD

SCHEDULE I (Form 990)

Grants and Other Assistance to Organizations, Governments, and Individuals in the United States Complete if the organization answered "Yes" on Form 990, Part IV, line 21 or 22.

OMB No. 1545-0047

Open to Public Inspection

Department of the Treasury Internal Revenue Service

Attach to Form 990. Go to www.irs.gov/Form990 for the latest information.

Name of the organization **Employer identification number** SHORE HEALTH SYSTEM, INC. 52-0610538 **General Information on Grants and Assistance** Does the organization maintain records to substantiate the amount of the grants or assistance, the grantees' eligibility for the grants or assistance, and the selection criteria used to award the grants or assistance? ✓ Yes No Describe in Part IV the organization's procedures for monitoring the use of grant funds in the United States. Part II Grants and Other Assistance to Domestic Organizations and Domestic Governments. Complete if the organization answered "Yes" on Form 990. Part IV, line 21, for any recipient that received more than \$5,000. Part II can be duplicated if additional space is needed. (f) Method of valuation 1 (a) Name and address of organization (b) EIN (c) IRC section (d) Amount of cash (e) Amount of (g) Description of (h) Purpose of grant (book, FMV, appraisal, or government (if applicable) grant noncash assistance noncash assistance or assistance other) (SEE STATEMENT) 52-6055783 (SEE STATEMENT) 50,000 (2) 411 DORCHESTER CSP LLC 411 DORCHESTER AVE, CAMBRIDGE, MD 21613 81-4962025 500,000 (SEE STATEMENT) (9) (10)(11)(12)For Paperwork Reduction Act Notice, see the Instructions for Form 990. Cat. No. 50055P Schedule I (Form 990) 2022 Schedule I (Form 990) 2022

	(a) Type of grant or assistance	(b) Number of	(c) Amount of	(d) Amount of	(e) Method of valuation (book,	(f) Description of noncash assistance
		recipients	cash grant	noncash assistance	FMV, appraisal, other)	
V	Supplemental Information. Pro	vide the information re	aguired in Part I li	ne 2: Part III. colum	n (b): and any other additi	onal information
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Supplemental Information. Provide the information required in Part I, line 2, Part III, column (b), and any other additional information.

Return Reference - Identifier	Explanation
SCHEDULE I, PART I, LINE 2 - PROCEDURES FOR MONITORING USE OF GRANT FUNDS.	SHORE HEALTH SYSTEM WORKS IN CLOSE CONNECTION WITH THE COUNTY HEALTH DEPARTMENTS TO ENSURE GRANTS ARE USED IN SUPPORT OF COMMON GOALS. IN ADDITION, THE \$500K GRANT IS SUBJECT TO A WRITTEN AGREEMENT WITH THE STATE AND COMMUNITY PARTNERS.
(1) SCHEDULE I, PART II, COLUMN A - NAME AND ADDRESS OF ORGANIZATION OR GOVERNMENT	QUEEN ANNE'S COUNTY DEPARTMENT OF HEALTH 206 N COMMERCE STREET, CENTERVILLE, MD 21617
SCHEDULE I, PART II , COLUMN H - PURPOSE OF GRANT OR ASSISTANCE	QUEEN ANNE'S COUNTY DEPARTMENT OF HEALTH: MOBILE INTERGRATED COMMUNITY HEALTH PROGRAM
COLUMN H - PURPOSE OF	411 DORCHESTER CSP LLC: DEVELOPMENT OF SHARED-USE COMMERCIAL KITCHEN

SCHEDULE J (Form 990)

Compensation Information

For certain Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

Complete if the organization answered "Yes" on Form 990, Part IV, line 23.

Attach to Form 990.

Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047 Open to Public Inspection

Department of the Treasury Internal Revenue Service Name of the organization

Employer identification number

SHORE HEALTH SYSTEM, INC. 52-0610538 **Questions Regarding Compensation** Part I Yes No 1a Check the appropriate box(es) if the organization provided any of the following to or for a person listed on Form 990, Part VII, Section A, line 1a. Complete Part III to provide any relevant information regarding these items. First-class or charter travel Housing allowance or residence for personal use ☐ Travel for companions Payments for business use of personal residence ☐ Tax indemnification and gross-up payments Health or social club dues or initiation fees Discretionary spending account Personal services (such as maid, chauffeur, chef) If any of the boxes on line 1a are checked, did the organization follow a written policy regarding payment or reimbursement or provision of all of the expenses described above? If "No," complete Part III to 1b Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all directors, trustees, and officers, including the CEO/Executive Director, regarding the items checked on line 2 Indicate which, if any, of the following the organization used to establish the compensation of the organization's CEO/Executive Director. Check all that apply. Do not check any boxes for methods used by a related organization to establish compensation of the CEO/Executive Director, but explain in Part III. Compensation committee Written employment contract ✓ Independent compensation consultant Compensation survey or study Approval by the board or compensation committee Form 990 of other organizations During the year, did any person listed on Form 990, Part VII, Section A, line 1a, with respect to the filing organization or a related organization: 4a Participate in or receive payment from a supplemental nonqualified retirement plan? 4b 1 Participate in or receive payment from an equity-based compensation arrangement? 4c If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III. Only section 501(c)(3), 501(c)(4), and 501(c)(29) organizations must complete lines 5-9. For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the revenues of: 5a 5b If "Yes" on line 5a or 5b, describe in Part III. For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the net earnings of: 6a 6b If "Yes" on line 6a or 6b, describe in Part III. 7 For persons listed on Form 990, Part VII, Section A, line 1a, did the organization provide any nonfixed 7 Were any amounts reported on Form 990, Part VII, paid or accrued pursuant to a contract that was subject to the initial contract exception described in Regulations section 53.4958-4(a)(3)? If "Yes," describe 8

If "Yes" on line 8, did the organization also follow the rebuttable presumption procedure described in

5/15/2024 12:30:36 PM

Schedule J (Form 990) 2022

Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported on Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii). Do not list any individuals that aren't listed on Form 990, Part VII.

Note: The sum of columns (B)(i)-(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual.

Note: The sum of columns (b)(i)–(iii) ic	, 040		nd/or 1099-MISC and/or 1					(F) Compensation	
(A) Name and Title		(i) Base compensation			other deferred compensation	(D) Nontaxable benefits	(E) Total of columns (B)(i)–(D)	in column (B) reported as deferred on prior Form 990	
MOHAN SUNTHA, MD	(i)	0	0	0	0	0	0	0	
1 DIRECTOR	(ii)	2,371,864	946,575	1,042,175	12,200	29,655	4,402,469	550,000	
S. MICHELLE LEE	(i)	0	0	0	0	0	0	0	
2 DIRECTOR (ENDED 6/2023)	(ii)	959,169	149,727	170,145	12,200	22,410	1,313,651	0	
THOMAS STAUCH, MD	(i)	0	0	0	0	0	0	0	
3 DIRECTOR	(ii)	955,963	0	0	0	13,001	968,964	0	
KENNETH D KOZEL	(i)	596,873	166,611	131,324	12,200	5,470	912,478	0	
4 PRESIDENT AND CEO	(ii)	0	0	0	0	0	0	0	
WILLIAM E HUFFNER, MD	(i)	466,757	107,534	76,249	12,200	9,987	672,727	0	
5 SVP AND CMO	(ii)	0	0	0	0	0	0	0	
KRISTIN JONES-BRYCE	(i)	0	0	0	0	0	0	0	
6 DIRECTOR	(ii)	446,139	73,703	86,448	12,200	31,668	650,158	0	
JOANNE R HAHEY	(i)	317,318	91,125	45,015	12,200	11,949	477,607	0	
7 SVP FINANCE, CFO AND TREASURER	(ii)	0	0	0	0	0	0	0	
KIM R HERMAN, MD	(i)	0	0	0	0	0	0	0	
8 DIRECTOR	(ii)	267,185	131,122	19,182	11,400	12,087	440,976	0	
JENNIFER BOETTINGER	(i)	285,613	61,687	2,314	43,732	2,415	395,761	0	
9 VP PATIENT CARE AND CNO	(ii)	0	0	0	0	0	0	0	
SHERRI HOBBS	(i)	253,368	54,048	469	32,010	2,996	342,891	0	
10 PATIENT SAFETY DIRECTOR	(ii)	0	0	0	0	0	0	0	
PAMELA ADDY	(i)	245,370	48,048	25,024	19,024	4,771	342,237	0	
11 SECRETARY (ENDED 07/22)	(ii)	0	0	0	0	0	0	0	
ARVINJIT SINGH	(i)	246,094	49,159	2,299	33,266	9,104	339,922	0	
12 VP STRATEGY AND COMMUNICATIONS	(ii)	0	0	0	0	0	0	0	
DIANE R MURPHY	(i)	232,730	48,819	5,860	30,916	5,550	323,875	0	
13 CHIEF QUALITY OFFICER	(ii)	0	0	0	0	0	0	0	
CHRIS PARRY, DO	(i)	0	0	0	0	0	0	0	
14 DIRECTOR	(ii)	259,688	0	6,737	10,600	21,621	298,646	0	
DENNIS S WELSH	(i)	219,820	43,151	3,040	23,162	4,761	293,934	0	
15 VP RURAL HEALTHCARE TRANSFORMATION	(ii)	0	0	0	0	0	0	0	
WILLIAM J BROWN	(i)	169,867	16,724	88,110	16,885	2,210	293,796	0	
16 VP FOUNDATION	(ii)	0	0	0	0	0	0	0	

Schedule J (Form 990) 2022

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Supplemental Information. Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information.

5. 5	
Return Reference - Identifier	Explanation
SCHEDULE J, PART I, LINE 4B - SUPPLEMENTAL NONQUALIFIED RETIREMENT PLAN	DURING THE FISCAL YEAR-ENDED JUNE 30, 2023, CERTAIN OFFICERS AND KEY EMPLOYEES PARTICIPATED IN THE UNIVERSITY OF MARYLAND MEDICAL SYSTEM (UMMS) SUPPLEMENTAL NONQUALIFIED RETIREMENT PLAN. THE INDIVIDUALS LISTED BELOW HAVE VESTED IN THE PLAN IN A PRIOR YEAR, THEREFORE THE CONTRIBUTIONS TO THE PLAN FOR THE FISCAL YEAR ARE REPORTED AS TAXABLE COMPENSATION AND REPORTED ON SCHEDULE J, PART II, LINE B (III), OTHER REPORTABLE COMPENSATION:
	KENNETH D KOZEL, \$105,984 S. MICHELLE LEE, \$145,643 MOHAN SUNTHA, MD, \$1,015,893 WILLIAM E HUFFNER, MD, \$64,070 JOANNE R HAHEY, \$40,370 KRISTIN JONES BRYCE, \$64,042 WILLIAM BROWN, \$13,931
	DURING THE FISCAL YEAR- ENDED JUNE 30, 2023, CERTAIN OFFICERS AND KEY EMPLOYEES PARTICIPATED IN THE UMMS SUPPLEMENTAL NONQUALIFIED RETIREMENT PLAN. THE INDIVIDUALS LISTED BELOW HAVE NOT VESTED IN THE PLAN THEREFORE THE ACCRUED CONTRIBUTION TO THE PLAN FOR THE FISCAL YEAR IS REPORTED ON SCHEDULE J, PART II, COLUMN C, RETIREMENT AND OTHER DEFERRED COMPENSATION:
	PAMELA ADDY JENNIFER BOETTINGER ARVINJIT SINGH SHERRI HOBBS DIANE MURPHY DENNIS WELSH
	BONUSES PAID ARE BASED ON A NUMBER OF VARIABLES INCLUDING BUT NOT LIMITED TO INDIVIDUAL GOAL ACHIEVEMENTS AS WELL AS ORGANIZATION OPERATION ACHIEVEMENTS. THE FINAL DETERMINATION OF THE BONUS AMOUNT IS DETERMINED AND APPROVED BY THE BOARD AS PART OF THE OVERALL COMPENSATION REVIEW OF THE OFFICERS AND KEY EMPLOYEES.

SCHEDULE O (Form 990)

Department of Treasury Internal Revenue Service

Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information.

Attach to Form 990 or 990-EZ.

▶ Go to www.irs.gov/Form990 for the latest information.

OMB No. 1545-0047 Open to Public Inspection

Name of the Organization SHORE HEALTH SYSTEM, INC.

Employer Identification Number 52-0610538

Return Reference - Identifier	Explanation
FORM 990, PART IV, LINE 24A - TAX EXEMPT BONDS	PURSUANT TO A MASTER LOAN AGREEMENT DATED DECEMBER 1, 2017 (THE "MASTER LOAN AGREEMENT"), AS AMENDED, UMMS AND SEVERAL OF ITS SUBSIDIARIES HAVE ISSUED DEBT THROUGH THE MARYLAND HEALTH AND HIGHER EDUCATIONAL FACILITIES AUTHORITY (THE "AUTHORITY"). AS SECURITY FOR THE PERFORMANCE OF THE BOND OBLIGATION UNDER THE MASTER LOAN AGREEMENT, THE AUTHORITY MAINTAINS A SECURITY INTEREST IN THE REVENUE OF THE OBLIGORS. THE MASTER LOAN AGREEMENT CONTAINS CERTAIN RESTRICTIVE COVENANTS. THESE COVENANTS REQUIRE THAT RATES AND CHARGES BE SET AT CERTAIN LEVELS, LIMIT INCURRENCE OF ADDITIONAL DEBT, REQUIRE COMPLIANCE WITH CERTAIN OPERATING RATIOS AND RESTRICT THE DISPOSITION OF ASSETS.
	THE OBLIGATED GROUP UNDER THE MASTER LOAN AGREEMENT INCLUDES THE CORPORATION, UM ROI, UM MIDTOWN, UM BALTIMORE WASHINGTON, SHORE HEALTH (UM MEMORIAL AND UM DORCHESTER), UM CHESTER RIVER, UM CHARLES REGIONAL, UM ST. JOSEPH, UM UPPER CHESAPEAKE, UM HARFORD MEMORIAL, UM LAUREL, UM CAPITAL REGION, BOWIE HEALTH CENTER (BOWIE), AND THE UM MEDICINE FOUNDATION. EACH MEMBER OF THE OBLIGATED GROUP IS JOINTLY AND SEVERALLY LIABLE FOR THE REPAYMENT OF THE OBLIGATIONS UNDER THE MASTER LOAN AGREEMENT OF THE CORPORATION'S \$1,869,549,000 OF OUTSTANDING AUTHORITY BONDS ON JUNE 30, 2023. ALL OF THE BONDS WERE ISSUED IN THE NAME OF UMMS AND ARE REPORTED ON SCHEDULE K OF ITS FORM 990.
FORM 990, PART V, LINE 1A - TAX COMPLIANCE	PAYMENTS TO INDEPENDENT CONTRACTORS OF THE FILING ORGANIZATION ARE REPORTED BY THE PARENT CORPORATION, UMMS. UMMS ISSUES THE FORMS 1099 FOR THESE VENDOR PAYMENTS, WHILE THE FILING ORGANIZATION REPORTS THE EXPENSES FOR ITS INDEPENDENT CONTRACTORS ON PART VII, SECTION B, LINE 1 ON ITS FORM 990.
FORM 990, PART VI, LINE 6 - CLASSES OF MEMBERS OR STOCKHOLDERS	UMMS IS THE SOLE MEMBER OF UNIVERSITY OF MARYLAND SHORE REGIONAL HEALTH, INC. (UMSRH). UMSRH IS THE SOLE MEMBER OF SHS.
FORM 990, PART VI, LINE 7A - MEMBERS OR STOCKHOLDERS ELECTING MEMBERS OF GOVERNING BODY	UMMS AND UMSRH MAY ELECT ONE OR MORE BOARD MEMBERS OF THE GOVERNING BODY OF SHS.
FORM 990, PART VI, LINE 7B - DECISIONS REQUIRING APPROVAL BY MEMBERS OR STOCKHOLDERS	ALL DECISIONS OF THE GOVERNING BODY OF SHS MUST BE APPROVED BY UMMS AND UMSRH.
FORM 990, PART VI, LINE 11B - REVIEW OF FORM 990 BY GOVERNING BODY	THE UNIVERSITY OF MARYLAND MEDICAL SYSTEM ("UMMS") PREPARES THE IRS FORM 990 FOR UMMS AND ITS AFFILIATES. INFORMATION NEEDED TO COMPLETE THE RETURN IS GATHERED BY ACCOUNTING PERSONNEL IN THE FINANCE SHARED SERVICES DEPARTMENT UNDER THE SUPERVISION OF THE UMMS TAX DIRECTOR. DRAFT RETURNS ARE PREPARED USING IRSAPPROVED TAX SOFTWARE.
	ONCE A DRAFT RETURN IS PREPARED, IT UNDERGOES MULTIPLE LEVELS OF REVIEW BOTH INTERNALLY BY UMMS TAX & FINANCE PERSONNEL, AND EXTERNALLY BY ERNST & YOUNG LLP. FOLLOWING ANY NECESSARY CHANGES TO THE RETURN, A FINAL DRAFT IS REVIEWED BY EACH AFFILIATE'S VICE PRESIDENT OF FINANCE AND/OR CFO.
	PRIOR TO FILING THE IRS FORM 990, THE ORGANIZATION'S BOARD CHAIRMAN, TREASURER, GOVERNANCE COMMITTEE, FINANCE COMMITTEE OR OTHER MEMBER(S) OF THE BOARD WITH SIMILAR AUTHORITY WILL REVIEW THE IRS FORM 990. ALL BOARD MEMBERS ARE PROVIDED WITH A COPY OF THE FINAL IRS FORM 990 BEFORE FILING.

Return Reference - Identifier	Explanation
FORM 990, PART VI, LINE 12C - CONFLICT OF INTEREST POLICY	THE FILING ORGANIZATION FOLLOWS THE UNIVERSITY OF MARYLAND MEDICAL SYSTEM (UMMS) CONFLICTS OF INTEREST POLICY, WHICH REQUIRES THAT ALL COVERED PERSONS DISCLOSE CONFLICTS OF INTEREST OR POTENTIAL CONFLICTS OF INTEREST BETWEEN THEIR PERSONAL INTERESTS AND THE INTERESTS OF THE ORGANIZATION, OR ANY ENTITY CONTROLLED BY OR OWNED IN SUBSTANTIAL PART BY THE ORGANIZATION. COVERED PERSONS MEANS ANY MEMBER OF THE ORGANIZATION'S BOARD OF DIRECTORS, A MEMBER OF A COMMITTEE OF THE BOARD, AN OFFICER, OR AN EMPLOYEE OF ORGANIZATION (INCLUDING SUBSIDIARIES) AT THE VP LEVEL OR ABOVE.
	THE ORGANIZATION (OR ITS SOLE MEMBER) IS RESPONSIBLE FOR ADMINISTERING AND ENFORCING THE CONFLICTS OF INTEREST POLICY (POLICY). THE GOVERNANCE COMMITTEE (OR OTHER BOARD COMMITTEE HAVING SIMILAR AUTHORITY) REVIEWS ANY AND ALL CONFLICTS, SHALL REPORT ANNUALLY TO THE FULL BOARD ON THE ADMINISTRATION, INFRACTIONS, AND ENFORCEMENT OF THE POLICY AND SHALL REPORT AT THE EARLIEST OPPORTUNITY ALL MATTERS OF CONCERN TO THE FULL BOARD IN EXECUTIVE SESSION WHILE INTERESTED PARTIES ARE RECUSED.
	THE ORGANIZATION OR ITS SOLE MEMBER'S COMPLIANCE OFFICER IS THE RESPONSIBLE ADMINISTRATIVE AUTHORITY TO ASSIST THE BOARD IN ADMINISTERING AND ENFORCING THE CONFLICTS OF INTEREST POLICY AND BRINGING CONCERNS TO THE OVERSIGHT COMMITTEE. A QUESTIONNAIRE WHICH DISCLOSES POTENTIAL CONFLICTS OF INTEREST IS DISTRIBUTED ANNUALLY TO COVERED PERSONS. THE CHIEF COMPLIANCE OFFICER OF THE UNIVERSITY OF MARYLAND MEDICAL SYSTEM CORPORATION (UMMS) DISTRIBUTES AND COLLECTS THE RESPONSES FOR UMMS AND OTHER AFFILIATES, AND MAY BE CALLED FOR CONSULT WHEN POTENTIAL CONFLICTS ARE DISCLOSED.
	IF THE OVERSIGHT COMMITTEE DETERMINES THAT A CONFLICT OF INTEREST EXISTS, THE COMMITTEE SHALL NOTIFY THE COVERED PERSON AND THE ORGANIZATION'S BOARD CHAIR, AND FURTHER WILL NOTIFY THE FULL BOARD AT ITS NEXT MEETING. FURTHERMORE, IN THE EVENT THE COMMITTEE DETERMINES THAT AN ACTUAL OR PERCEIVED CONFLICT OF INTEREST EXISTS, THE COMMITTEE SHALL DECIDE HOW TO ADDRESS THE CONFLICT OF INTEREST. IF THE COMMITTEE DETERMINES THAT A CONFLICT OF INTEREST EXISTS BUT THAT THE ORGANIZATION MAY ENTER INTO THE SUBJECT TRANSACTION OR ARRANGEMENT, THE INTERESTED COVERED PERSON SHALL BE RECUSED FROM ALL DELIBERATIONS AND DECISIONS CONCERNING SAID TRANSACTION OR ARRANGEMENT, ANY ARRANGEMENTY, AND COMPENSATION OR BENEFITS FOR OFFICERS, DIRECTORS, AND TRUSTEES. FURTHERMORE, THE CHAIR OF THE BOARD AND THE CHAIRS OF THE OVERSIGHT COMMITTEE AND THE AUDIT AND COMPLIANCE COMMITTEE SHALL NOT HAVE ANY BUSINESS TRANSACTIONS WITH UMMS, NOR SHALL THEIR FAMILY MEMBERS.
	IF THE OVERSIGHT COMMITTEE DETERMINES THAT A COVERED PERSON HAS USED THEIR POSITION TO ACCRUE EXCESS BENEFITS OR TO KNOWINGLY ASSIST OTHERS IN ACCRUING EXCESS BENEFITS IN ANY WAY AT THE EXPENSE OF THE ORGANIZATION, THE COMMITTEE SHALL RECOMMEND TO THE EXECUTIVE COMMITTEE APPROPRIATE CORRECTIVE ACTION TO BE TAKEN.
FORM 990, PART VI, LINE 15A - PROCESS TO ESTABLISH	SHS DETERMINES THE EXECUTIVE COMPENSATION PAID TO ITS EXECUTIVES IN THE FOLLOWING MANNER PRESCRIBED IN THE IRS REGULATIONS:
COMPENSATION OF TOP MANAGEMENT OFFICIAL	EXECUTIVE COMPENSATION PACKAGES ARE DETERMINED BY A COMMITTEE OF THE BOARD THAT IS COMPOSED ENTIRELY OF BOARD MEMBERS WHO HAVE NO CONFLICT OF INTEREST. THE COMMITTEE ACQUIRES CREDIBLE COMPARABILITY MARKET DATA CONCERNING THE COMPENSATION PACKAGES OF SIMILARLY SITUATED EXECUTIVES. THE COMMITTEE CAREFULLY REVIEWS THAT DATA, THE EXECUTIVE'S PERFORMANCE AND THE PROPOSED COMPENSATION PACKAGES DURING THE DECISION MAKING PROCESS. THE COMMITTEE MEMORIALIZES ITS DELIBERATIONS IN DETAILED MINUTES REVIEWED AND ADOPTED AT THE NEXTFOLLOWING MEETING.
	THE COMMITTEE SEEKS AN OPINION OF COUNSEL THAT IT HAS MET THE REQUIREMENTS OF THE IRS INTERMEDIATE SANCTIONS REGULATIONS. THIS PROCESS IS USED TO DETERMINE THE COMPENSATION PACKAGES FOR ALL MANAGEMENT EMPLOYEES FROM THE VICE PRESIDENT LEVEL AND UP.
FORM 990, PART VI, LINE 15B - PROCESS TO ESTABLISH COMPENSATION OF OTHER	SHS DETERMINES THE EXECUTIVE COMPENSATION PAID TO ITS EXECUTIVES IN THE FOLLOWING MANNER PRESCRIBED IN THE IRS REGULATIONS:
OFFICERS OR KEY EMPLOYEES	EXECUTIVE COMPENSATION PACKAGES ARE DETERMINED BY A COMMITTEE OF THE BOARD THAT IS COMPOSED ENTIRELY OF BOARD MEMBERS WHO HAVE NO CONFLICT OF INTEREST. THE COMMITTEE ACQUIRES CREDIBLE COMPARABILITY MARKET DATA CONCERNING THE COMPENSATION PACKAGES OF SIMILARLY SITUATED EXECUTIVES. THE COMMITTEE CAREFULLY REVIEWS THAT DATA, THE EXECUTIVE'S PERFORMANCE AND THE PROPOSED COMPENSATION PACKAGES DURING THE DECISION MAKING PROCESS. THE COMMITTEE MEMORIALIZES ITS DELIBERATIONS IN DETAILED MINUTES REVIEWED AND ADOPTED AT THE NEXTFOLLOWING MEETING.
	THE COMMITTEE SEEKS AN OPINION OF COUNSEL THAT IT HAS MET THE REQUIREMENTS OF THE IRS INTERMEDIATE SANCTIONS REGULATIONS. THIS PROCESS IS USED TO DETERMINE THE COMPENSATION PACKAGES FOR ALL MANAGEMENT EMPLOYEES FROM THE VICE PRESIDENT LEVEL AND UP.
FORM 990, PART VI, LINE 19 - REQUIRED DOCUMENTS AVAILABLE TO THE PUBLIC	THE ORGANIZATION'S GOVERNING DOCUMENTS ARE MADE PUBLICLY AVAILABLE THROUGH THE STATE OF MARYLAND VIA THE SECRETARY OF STATE'S OFFICE. THE CONFLICT OF INTEREST POLICY IS GENERALLY AVAILABLE ON THE ORGANIZATION'S OR AFFILIATE'S WEBSITE. FINANCIAL STATEMENTS ARE MADE PUBLICLY AVAILABLE ON A QUARTERLY BASIS THROUGH FILINGS ON THE ELECTRONIC MUNICIPAL MARKET ACCESS ("EMMA") SYSTEM.

Return Reference - Identifier		Explanation										
FORM 990, PART VII, SECTION A - HOURS ON RELATED ENTITIES	ACUTE CARE HOSPITAL OW ENTITIES. A NUMBER OF INI SYSTEM. IN GENERAL, THE	IMS IS A MULTI-ENTITY HEALTH CARE SYSTEM THAT INCLUDES 11 ACUTE CARE HOSPITALS, 1 UTE CARE HOSPITAL OWNED IN A JOINT VENTURE ARRANGEMENT AND VARIOUS SUPPORTING TITIES. A NUMBER OF INDIVIDUALS PROVIDE SERVICES TO VARIOUS ENTITIES WITHIN THE STEM. IN GENERAL, THE OFFICERS AND KEY EMPLOYEES OF UMMS AVERAGE IN EXCESS OF 40 URS PER WEEK SERVING THE DIFFERENT ENTITIES THAT COMPRISE UMMS.										
FORM 990, PART IX, LINE 11G - OTHER FEES FOR SERVICES	(a) Description	(a) Description (b) Total Expenses (c) Program Service and General Expenses										
	CONTRACT SERVICES	9,503,046	5,647,794	3,855,252	0							
	SHARED SERVICES	32,739,811	19,457,732	13,282,079	0							
	TEMP LABOR											
	PHYSICIAN SERVICES	19,197,492	19,197,492	0	0							
	Total	87,867,989	70,730,658	17,137,331	0							
FORM 990, PART XI, LINE 9 - OTHER CHANGES IN NET ASSETS OR FUND BALANCES	EQUITY TRANSFER UMMS		n		(b) Amount - 21,962,086							
	BENEFICIAL INTEREST IN S				10,192,833							
	NET ASSETS RELEASED FR		S		282,860							
	ALLOCATIONS FROM CORP				- 450,235							
	CHANGE IN WHOLLY OWNE	D INTEREST IN UN	1AC		- 1,130,569							
	TRANSFER OF RETAINED E	ARNINGS FROM CA	ARE HEALTH		- 2,734,072							
	TRANSFER OF NET INCOME	FROM CARE HEA	LTH		- 619,153							

SCHEDULE R (Form 990)

Related Organizations and Unrelated Partnerships

OMB No. 1545-0047

Department of the Treasury Internal Revenue Service Complete if the organization answered "Yes" on Form 990, Part IV, line 33, 34, 35b, 36, or 37.

Attach to Form 990.

Go to www.irs.gov/Form990 for instructions and the latest information.

Open to Public Inspection

Name of the organization

SHORE HEALTH SYSTEM, INC.

Employer identification number 52-0610538

Part I	Identification of Disregarded Entities. Complete if the or	rganization answered "Yes	s" on Form 990, Pa	art IV, line 33.		
	(a) Name, address, and EIN (if applicable) of disregarded entity	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Total income	(e) End-of-year assets	(f) Direct controlling entity
(1)						
(2)						
(3)						
(4)		-				
(5)						
(6)						

Part II Identification of Related Tax-Exempt Organizations. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, because it had one or more related tax-exempt organizations during the tax year.

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Exempt Code section	(e) Public charity status (if section 501(c)(3))	(f) Direct controlling entity	Section s	(g) 512(b)(13) trolled tity?
						Yes	No
(1) BALTIMORE WASHINGTON EMERGENCY PHYS INC (52-1756326)	HEALTHCARE	MD	501(C)(3)	12 TYPE I	BWHS		~
301 HOSPITAL DRIVE, GLEN BURNIE, MD 21061							
(2) BALTIMORE WASHINGTON HEALTHCARE SERVICES (52-1830243)	HEALTHCARE	MD	501(C)(3)	12 TYPE I	UMBWMS		~
301 HOSPITAL DRIVE, GLEN BURNIE, MD 21061							
(3) BALTIMORE WASHINGTON MEDICAL CENTER INC (52-0689917)	HEALTHCARE	MD	501(C)(3)	3	UMBWMS		~
301 HOSPITAL DRIVE, GLEN BURNIE, MD 21061							
(4) UM BALTIMORE WASHINGTON MEDICAL SYSTEM (52-1830242)	HEALTHCARE	MD	501(C)(3)	12 TYPE I	UMMSC		~
301 HOSPITAL DRIVE, GLEN BURNIE, MD 21061							
(5) NORTH ARUNDEL DEVELOPMENT CORPORATION (52-1318404)	REAL ESTATE	MD	501(C)(2)		NCC		~
301 HOSPITAL DRIVE, GLEN BURNIE, MD 21061							
(6) NORTH COUNTY CORPORATION (52-1591355)	REAL ESTATE	MD	501(C)(2)		UMBWMS		~
301 HOSPITAL DRIVE, GLEN BURNIE, MD 21061							
(7) (SEE STATEMENT)							

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule R (Form 990) 2022

Cat. No. 50135Y

Page 2

Part III Identification of Related Organizations Taxable as a Partnership. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, because it had one or more related organizations treated as a partnership during the tax year.

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign	(d) Direct controlling entity	(e) Predominant income (related, unrelated, excluded from tax under	(f) Share of total income	(g) Share of end-of- year assets			(i) Code V—UBI amount in box 20 of Schedule K-1 (Form 1065)	General or managing partner?		(k) Percentage ownership
		country)		sections 512-514)			Yes	No		Yes	No	
(1) (SEE STATEMENT)												
(2)												
(3)												
(4)												
(5)												
(6)												
(7)												

Part IV Identification of Related Organizations Taxable as a Corporation or Trust. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, because it had one or more related organizations treated as a corporation or trust during the tax year.

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Direct controlling entity	(e) Type of entity (C corp, S corp, or trust)	(f) Share of total income	(g) Share of end-of-year assets	(h) Percentage ownership	Section 5 contr ent	i) 512(b)(13) rolled ity?
								Yes	No
(1)(SEE STATEMENT)									
(2)									
(3)									
(4)									
(5)									
(6)									
(7)									

Page **3**

Yes No

Note: Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule.

Part V Transactions With Related Organizations. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, 35b, or 36.

1	During the tax year, did the organization engage in any of the following transactions with one	or more related organ	nizations listed in Parts	s II–IV?		
а	Receipt of (i) interest, (ii) annuities, (iii) royalties, or (iv) rent from a controlled entity				1a	~
b	Gift, grant, or capital contribution to related organization(s)			[1b	V
С	Gift, grant, or capital contribution from related organization(s)			[1c 🗸	
d	Loans or loan guarantees to or for related organization(s)			[1d	~
е	Loans or loan guarantees by related organization(s)			[1e	~
f	Dividends from related organization(s)			[1f	V
q	Sale of assets to related organization(s)				1g	
h	Purchase of assets from related organization(s)				1h	V
i	Exchange of assets with related organization(s)				1i	V
i	Lease of facilities, equipment, or other assets to related organization(s)				1j	· ·
,	25000 of habilition, equipment, or other about to related enganization(o)				-,	-
k	Lease of facilities, equipment, or other assets from related organization(s)				1k 🗸	
ï	Performance of services or membership or fundraising solicitations for related organization(s)				11	\ <u>\</u>
m					1m 🗸	
	Sharing of facilities, equipment, mailing lists, or other assets with related organization(s)				1n	
n	Sharing of paid employees with related organization(s)				10 🗸	
0	Sharing of paid employees with related organization(s)				10 0	
_	Reimbursement paid to related organization(s) for expenses				1p 🗸	
þ	Reimbursement paid by related organization(s) for expenses				- 1-	
q	Reimbursement paid by related organization(s) for expenses				1q	
	Other transfer of each or present to related event into related				4	
r	Other transfer of cash or property to related organization(s)			-	1r 🗸	
s	Other transfer of cash or property from related organization(s)				1s	<u>/</u>
2	If the answer to any of the above is "Yes," see the instructions for information on who must c		uding covered relation	snips and transactio	n thresh	olas.
	(a) Name of related organization	(b) Transaction	(c) Amount involved	(d) Method of determining		valvad
	Name of related organization	type (a-s)	Amount involved	Method of determining	amount in	voiveu
	EMORIAL HOSPITAL FOUNDATION	С	237,556	BOOK VALUE		
(1)						
(0)						
(2)						
(0)						
(3)						
(4)						
(4)						
(5)						
()						
		1	1			
(6)						

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Part VI Unrelated Organizations Taxable as a Partnership. Complete if the organization answered "Yes" on Form 990, Part IV, line 37.

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships.

(a) Name, address, and EIN of entity	(b) Primary activity	(c) Legal domicile (state or foreign country)	unrelated, excluded from tax under	elated, section xcluded 501(c)(3) under organizations?		Are all partners section total income 501(c)(3) organizations?		(g) Share of end-of-year assets	(h) Disproportionate allocations?		(i) Code V—UBI amount in box 20 of Schedule K-1 (Form 1065)	(j) General or managing partner?		(k) Percentage ownership
			sections 512-514)	Yes	No			Yes	No		Yes	No		
(1)														
(2)														
(3)														
(4)														
(5)														
(6)														
(7)														
(8)														
(9)														
(10)														
(11)														
(12)														
(13)														
(14)														
(15)														
(16)														

(a) Name, address and EIN of related organization	(b) Primary Activity	(c) Legal domicile (state or foreign country)	(d) Exempt Code section	(e) Public charity status (if section 501(c)(3))	(f) Direct controlling entity	(g) So 512(b controlle	d entity?
OUESTED DIVER LIE ALTIL FOUNDATION INO (50 4000004)						Yes	No
(7) CHESTER RIVER HEALTH FOUNDATION INC (52-1338861) 100 BROWN STREET, CHESTERTOWN, MD 21620	FUNDRAISING	MD	501(C)(3)	8	UMSRH		✓
(8) UNIV OF MD SHORE REGIONAL HEALTH, INC (52-2046500) 100 BROWN STREET, CHESTERTOWN, MD 21620	HEALTHCARE	MD	501(C)(3)	12 TYPE I	UMMSC		✓
(9) CHESTER RIVER HOSPITAL CENTER (52-0679694) 100 BROWN STREET, CHESTERTOWN, MD 21620	HEALTHCARE	MD	501(C)(3)	3	UMSRH		✓
(10) CHESTER RIVER MANOR INC (52-6070333) 200 MORGNEC ROAD, CHESTERTOWN, MD 21620	HEALTHCARE	MD	501(C)(3)	10	UMSRH		✓
(11) MARYLAND GENERAL CLINICAL PRACTICE GROUP (52-1566211) 827 LINDEN AVENUE, BALTIMORE, MD 21201	HEALTHCARE	MD	501(C)(3)	12 TYPE II	UMMTH		✓
(12) UNIVERSITY OF MARYLAND MIDTOWN HEALTH, INC (52-1175337) 827 LINDEN AVENUE, BALTIMORE, MD 21201	HEALTHCARE	MD	501(C)(3)	12 TYPE II	UMMSC		✓
(13) MARYLAND GENERAL HOSPITAL INC (52-0591667) 827 LINDEN AVENUE, BALTIMORE, MD 21201	HEALTHCARE	MD	501(C)(3)	3	UMMTH		✓
(14) CARE HEALTH SERVICES INC (52-1510269) 219 SOUTH WASHINGTON STREET, EASTON, MD 21601	HEALTHCARE	MD	501(C)(3)	10	SHS	✓	
(15) MEMORIAL HOSPITAL FOUNDATION INC (52-1282080) 219 SOUTH WASHINGTON STREET, EASTON, MD 21601	FUNDRAISING	MD	501(C)(3)	12 TYPE I	SHS	✓	
(16) UNIVERSITY OF MARYLAND COMMUNITY MEDICAL (52-1874111) 22 SOUTH GREENE STREET, BALTIMORE, MD 21201	HEALTHCARE	MD	501(C)(3)	3	UMSRH		✓
(17) JAMES LAWRENCE KERNAN HOSPITAL INC (52-0591639) 2200 KERNAN DRIVE, BALTIMORE, MD 21207	HEALTHCARE	MD	501(C)(3)	3	UMMSC		✓
(18) UMMS FOUNDATION, INC (52-2238893) 22 SOUTH GREENE STREET, BALTIMORE, MD 21201	FUNDRAISING	MD	501(C)(3)	12 TYPE I	UMMSC		✓
(19) UNIVERSITY OF MD MEDICAL SYSTEM CORP (52-1362793) 22 SOUTH GREENE STREET, BALTIMORE, MD 21201	HEALTHCARE	MD	501(C)(3)	3	N/A		✓
(20) UNIVERSITY OF MARYLAND CHARLES REGIONAL (52-2155576) PO BOX 1070, LA PLATA, MD 20646	HEALTHCARE	MD	501(C)(3)	12 TYPE III-FI	UMMSC		✓
(21) CIVISTA MEDICAL CENTER, INC (52-0445374) PO BOX 1070, LA PLATA, MD 20646	HEALTHCARE	MD	501(C)(3)	3	UMCRH		✓
(22) CHARLES REGIONAL MEDICAL CENTER FOUNDATION (52-1414564) PO BOX 1070, LA PLATA, MD 20646	FUNDRAISING	MD	501(C)(3)	12 TYPE I	UMCRH		\
(23) UNIV OF MD ST. JOSEPH FOUNDATION, INC (52-1681044) 7601 OSLER DRIVE, TOWSON, MD 21204	FUNDRAISING	MD	501(C)(3)	12 TYPE I	UMSJHS		✓
(24) HARFORD MEMORIAL HOSPITAL, INC (52-0591484) 520 UPPER CHESAPEAKE DR, BEL AIR, MD 21014	HEALTHCARE	MD	501(C)(3)	3	UMUCHS		>
(25) UMSJ HEALTH SYSTEM, LLC (46-2097818) 7601 OSLER DRIVE, TOWSON, MD 21204	HEALTHCARE	MD	501(C)(3)	3	UMMSC		✓
(26) UM UPPER CHESAPEAKE HEALTH SYSTEM, INC (52-1398513) 520 UPPER CHESAPEAKE DR, BEL AIR, MD 21014	HEALTHCARE	MD	501(C)(3)	12 TYPE III-O	UMMSC		✓
(27) UPPER CHESAPEAKE HEALTH FOUNDATION, INC (52-1398507) 520 UPPER CHESAPEAKE DR, BEL AIR, MD 21014	FUNDRAISING	MD	501(C)(3)	12 TYPE I	UMUCHS		✓
(28) UPPER CHESAPEAKE MEDICAL CENTER, INC (52-1253920) 520 UPPER CHESAPEAKE DR, BEL AIR, MD 21014	HEALTHCARE	MD	501(C)(3)	3	UMUCHS		✓
(29) UPPER CHESAPEAKE MEDICAL SERVICES, INC (52-1501734) 520 UPPER CHESAPEAKE DR, BEL AIR, MD 21014	HEALTHCARE	MD	501(C)(3)	10	UMUCHS		✓

(a) Name, address and EIN of related organization	(b) Primary Activity	(c) Legal domicile (state or foreign country)	(d) Exempt Code section	(e) Public charity status (if section 501(c)(3))	(f) Direct controlling entity	(g) Se 512(b controlled)(13)
						Yes	No
(30) UPPER CHESAPEAKE PROPERTIES, INC (52-1907237) 520 UPPER CHESAPEAKE DR, BEL AIR, MD 21014	REAL ESTATE	MD	501(C)(2)		UMUCHS		✓
(31) UPPER CHES RESIDENTIAL HOSPICE HOUSE, INC (26-0737028) 520 UPPER CHESAPEAKE DR, BEL AIR, MD 21014	HOSPICE	MD	501(C)(3)	10	UMUCHS		✓
(32) HARFORD CRISIS CENTER, INC. (52-1229742) 520 UPPER CHESAPEAKE DR, BEL AIR, MD 21014	HOME CARE	MD	501(C)(3)	12 TYPE II	UMUCHS		✓
(33) UM CAPITAL REGION HEALTH, INC (82-3596114) 250 W PRATT ST, STE 2400, BALTIMORE, MD 21201	HEALTHCARE	MD	501(C)(3)	12 TYPE III-FI	UMMSC		✓
(34) DIMENSIONS HEALTH CORPORATION (52-1289729) 901 HARRY S. TRUMAN DRIVE N, UPPER MARLBORO, MD 20774	HEALTHCARE	MD	501(C)(3)	3	UMMSC		✓
(35) DIMENSIONS HEALTHCARE ASSOCIATES (52-1902711) 901 HARRY S. TRUMAN DRIVE N, UPPER MARLBORO, MD 20774	HEALTHCARE	MD	501(C)(3)	12 TYPE I	UMCAPRH		✓
(36) DORCHESTER GENERAL HOSPITAL FOUNDATION, INC. (52-1703242) 302 ACADEMY STREET, NO 401, CAMBRIDGE, MD 21613	FUNDRAISING	MD	501(C)(3)	7	N/A		✓

(a) Name, address and EIN of related organization	(b) Primary Activity	(c) Legal domicile (state or foreign country)	(d) Direct controlling entity	(e) Predominant income related, unrelated, excluded from tax under sections 512-514	(f) Share of total income	(g) Share of end-of-year assets	Disp tior	ation	(i) Code V - UBI amount in box 20 of Schedule K- 1 (Form 1065)	Gen o mana parti Yes	eral r aging ner?	(k) Percentage ownership
(1) ARUNDEL PHYSICIANS ASSOCIATES (52-2000762) 301 HOSPITAL DRIVE, GLEN BURNIE, MD 21061	HEALTHCARE	MD	APA, INC	N/A	N/A	N/A		✓			✓	
(2) BALTIMORE WASHINGTON IMAGING (20- 0806027) 301 HOSPITAL DRIVE, GLEN BURNIE, MD 21061	HEALTHCARE	MD	UMBWMS	N/A	N/A	N/A		✓			✓	
(3) UNIVERSITYCARE LLC (52-1914892) 22 SOUTH GREENE STREET, BALTIMORE, MD 21201	HEALTHCARE	MD	UMMSC	N/A	N/A	N/A		✓			✓	
(4) O'DEA MEDICAL ARTS LIMITED PAR (52- 1682964) 7601 OSLER DRIVE, TOWSON, MD 21204	RENTAL	MD	SJMC PROP.	N/A	N/A	N/A		✓			✓	
(5) ADVANCED IMAGING AT ST JOSEPH (52- 1958002) 7601 OSLER DRIVE, TOWSON, MD 21204	HEALTHCARE	MD	UMSJMC	N/A	N/A	N/A		✓			✓	
(6) UNIVERSITY OF MARYLAND CHARLES (30- 0956382) PO BOX 1070, LAPLATA, MD 20646	HEALTHCARE	MD	UMCRCP	N/A	N/A	N/A		✓			✓	
(7) BALTIMORE ASC VENTURES, LLC (82- 4133899) 7620 YORK ROAD, TOWSON, MD 21204	HEALTHCARE	DE	UMSJMC	N/A	N/A	N/A		✓			✓	
(8) UCHS/UMMS REAL ESTATE TRUST (27-6803540) 520 UPPER CHESAPEAKE DRIVE, BEL AIR, MD 21014	HOLDING CO	MD	UMMSC	N/A	N/A	N/A		✓			✓	
(9) UM CHESAPEAKE SURGERY CENTER, LLC (87-3038857) 515 SOUTH TOLLGATE ROAD, BEL AIR, MD 21014	HEALTHCARE	MD	UCHV	N/A	N/A	N/A		✓			✓	

(a) Name, address and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Direct controlling entity	(e) Type of entity (C-corp, S-corp or trust)	(f) Share of total income	(g) Share of end-of-year assets	(h) Percentage ownership	512(b contr ent	ólleď ity?
(1) ARUNDEL PHYSICIANS ASSOCIATES, INC (52-1992649) 301 HOSPITAL DRIVE, GLEN BURNIE, MD 21061	HEALTHCARE	MD	N/A	C CORPORATION	N/A	N/A	N/A	Yes	No ✓
(2) BALTIMORE WASHINGTON HEALTH ENTERPRISES (52-193656) 301 HOSPITAL DRIVE, GLEN BURNIE, MD 21061	HEALTHCARE	MD	N/A	C CORPORATION	N/A	N/A	N/A		✓
(3) BW PROFESSIONAL SERVICES, INC (52-1655640) 301 HOSPITAL DRIVE, GLEN BURNIE, MD 21061	HEALTHCARE	MD	N/A	C CORPORATION	N/A	N/A	N/A		✓
(4) NA EXECUTIVE BUILDING CONDO ASSN, INC 301 HOSPITAL DRIVE, GLEN BURNIE, MD 21061	REAL ESTATE	MD	N/A	C CORPORATION	N/A	N/A	N/A		✓
(5) UM CHARLES REGIONAL CARE PARTNERS (52- 2176314) PO BOX 1070, LA PLATA, MD 20646	HEALTHCARE	MD	N/A	C CORPORATION	N/A	N/A	N/A		✓
(6) UNIVERSITY MIDTOWN PROF CENTER (52-1891126) 827 LINDEN AVENUE, BALTIMORE, MD 21201	REAL ESTATE	MD	N/A	C CORPORATION	N/A	N/A	N/A		✓
(7) UNIVERSITY OF MARYLAND HEALTH ADVANTAGE (46- 1411902) 22 SOUTH GREENE STREET, BALTIMORE, MD 21201	INSURANCE	MD	N/A	C CORPORATION	N/A	N/A	N/A		✓
(8) UNIVERSITY OF MARYLAND HEALTH PARTNERS (45- 2815803) 22 SOUTH GREENE STREET, BALTIMORE, MD 21201	INSURANCE	MD	N/A	C CORPORATION	N/A	N/A	N/A		✓
(9) UNIVERSITY OF MARYLAND MEDICAL SYSTEM HE (45- 2815722) 22 SOUTH GREENE STREET, BALTIMORE, MD 21201	INSURANCE	MD	N/A	C CORPORATION	N/A	N/A	N/A		✓
(10) UPPER CHESAPEAKE HEALTH VENTURES, INC (52-2031264) 520 UPPER CHESAPEAKE DR, BEL AIR, MD 21014	HEALTHCARE	MD	N/A	C CORPORATION	N/A	N/A	N/A		✓
(11) UPPER CHESAPEAKE MEDICAL CENTER LAND CON (77-0674478) 520 UPPER CHESAPEAKE DR, BEL AIR, MD 21014	REAL ESTATE	MD	N/A	C CORPORATION	N/A	N/A	N/A		✓
(12) UPPER CHESAPEAKE MEDICAL OFFICE BUILDING (52-1946829) 520 UPPER CHESAPEAKE DR, BEL AIR, MD 21014	REAL ESTATE	MD	N/A	C CORPORATION	N/A	N/A	N/A		✓
(13) SHORE ORTHOPEDICS, INC (37-1817262) 219 S WASHINGTON STREET, EASTON, MD 21601	HEALTHCARE	MD	YES	C CORPORATION	31,495,812	2,777,499	100.00	✓	
(14) MADISON MANOR, INC (52-1269059) 5801 42ND AVE, HYATTSVILLE, MD 20781	HEALTHCARE	MD	N/A	C CORPORATION	N/A	N/A	N/A		✓
(15) AFFILIATED ENTERPRISES, INC (52-1542144) 3001 HOSPITAL DRIVE, CHEVERLY, MD 20785	HEALTHCARE	MD	N/A	C CORPORATION	N/A	N/A	N/A		✓
(16) DIMENSIONS ASSURANCE LTD (98-0348082) PO BOX 1363, GENESIS BLDG, GRAND CAYMAN, CJ	INSURANCE	CAYMAN ISLANDS	N/A	C CORPORATION	N/A	N/A	N/A		✓
(17) RIVERSIDE HEALTH OF DELAWARE, INC (46-3205820) 1966 GREENSPRING DRIVE, STE 600, TIMONIUM, MD 21093	HEALTHCARE	DE	N/A	C CORPORATION	N/A	N/A	N/A		✓
(18) RIVERSIDE HEALTH OF DC, INC (46-1411713) 1966 GREENSPRING DRIVE, STE 600, TIMONIUM, MD 21093	HEALTHCARE	DC	N/A	C CORPORATION	N/A	N/A	N/A		✓

CONSOLIDATED FINANCIAL STATEMENTS AND SUPPLEMENTARY INFORMATION

University of Maryland Medical System Corporation and Subsidiaries Years Ended June 30, 2023 and 2022 With Report of Independent Auditors

Ernst & Young LLP



Consolidated Financial Statements and Supplementary Information

Years Ended June 30, 2023 and 2022

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Report of Independent Auditors

The Board of Directors
University of Maryland Medical System Corporation

Opinion

We have audited the consolidated financial statements of University of Maryland Medical System Corporation and Subsidiaries (the Corporation), which comprise the consolidated balance sheets as of June 30, 2023 and 2022, and the related consolidated statements of operations, changes in net assets, and cash flows for the years then ended, and the related notes (collectively referred to as the "financial statements").

In our opinion, the accompanying financial statements present fairly, in all material respects, the financial position of the Corporation at June 30, 2023 and 2022, and the results of its operations and its cash flows for the years then ended in accordance with accounting principles generally accepted in the United States of America.

Basis for Opinion

We conducted our audits in accordance with auditing standards generally accepted in the United States of America (GAAS). Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Statements section of our report. We are required to be independent of the Corporation and to meet our other ethical responsibilities in accordance with the relevant ethical requirements relating to our audits. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Responsibilities of Management for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with accounting principles generally accepted in the United States of America, and for the design, implementation and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free of material misstatement, whether due to fraud or error.

In preparing the financial statements, management is required to evaluate whether there are conditions or events, considered in the aggregate, that raise substantial doubt about the Corporation's ability to continue as a going concern for one year after the date that the financial statements are available to be issued.



Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free of material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance but is not absolute assurance and therefore is not a guarantee that an audit conducted in accordance with GAAS will always detect a material misstatement when it exists. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control. Misstatements are considered material if there is a substantial likelihood that, individually or in the aggregate, they would influence the judgment made by a reasonable user based on the financial statements.

In performing an audit in accordance with GAAS, we:

- Exercise professional judgment and maintain professional skepticism throughout the audit.
- Identify and assess the risks of material misstatement of the financial statements, whether
 due to fraud or error, and design and perform audit procedures responsive to those risks.
 Such procedures include examining, on a test basis, evidence regarding the amounts and
 disclosures in the financial statements.
- Obtain an understanding of internal control relevant to the audit in order to design audit
 procedures that are appropriate in the circumstances, but not for the purpose of expressing
 an opinion on the effectiveness of the Corporation's internal control. Accordingly, no such
 opinion is expressed.
- Evaluate the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluate the overall presentation of the financial statements.
- Conclude whether, in our judgment, there are conditions or events, considered in the aggregate, that raise substantial doubt about the Corporation's ability to continue as a going concern for a reasonable period of time.

We are required to communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit, significant audit findings, and certain internal control-related matters that we identified during the audit.



Supplementary Information

Our audits were conducted for the purpose of forming an opinion on the financial statements as a whole. The accompanying supplementary consolidating and combining/combined information is presented for purposes of additional analysis and is not a required part of the financial statements. Such information is the responsibility of management and was derived from and relates directly to the underlying accounting and other records used to prepare the financial statements. The information has been subjected to the auditing procedures applied in the audits of the financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the financial statements or to the financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the information is fairly stated, in all material respects, in relation to the financial statements as a whole.

Ernst + Young LLP

October 24, 2023

Consolidated Balance Sheets

(In Thousands)

	June 30				
		2023		2022	
Assets				_	
Current assets:					
Cash and cash equivalents	\$	274,721	\$	244,529	
Assets limited as to use, current portion		67,049		68,258	
Accounts receivable:					
Patient accounts receivable, net		634,459		571,609	
Other		92,543		292,147	
Inventories		100,781		97,453	
Prepaid expenses and other current assets		35,542		38,709	
Total current assets		1,205,095		1,312,705	
Investments		1,490,962		1,431,494	
Assets limited as to use, less current portion		750,672		935,258	
Property and equipment, net		2,876,463		2,828,105	
Investments in joint ventures		134,642		98,016	
Other assets		559,429		493,912	
Total assets	\$	7,017,263	\$	7,099,490	
Liabilities and net assets					
Current liabilities:					
Trade accounts payable	\$	294,022	\$	412,458	
Accrued payroll and benefits		314,725		341,609	
Advances from third-party payors		186,984		266,121	
Lines of credit		80,000		81,000	
Other current liabilities		160,256		135,616	
Current portion of long-term debt		32,115		38,399	
Total current liabilities		1,068,102		1,275,203	
Long-term debt, less current portion		1,864,194		1,900,234	
Other long-term liabilities		547,832		541,269	
Interest rate swap liabilities		70,350		106,721	
Total liabilities		3,550,478		3,823,427	
Net assets:					
Without donor restrictions		3,226,247		3,041,971	
With donor restrictions		240,538		234,092	
Total net assets		3,466,785		3,276,063	
Total liabilities and net assets	\$	7,017,263	\$	7,099,490	

See accompanying notes to consolidated financial statements.

Consolidated Statements of Operations and Changes in Net Assets (In Thousands)

	Year Endo 2023	ed J	June 30 2022	
Operating revenue, gains, and other support:				
Net patient service revenue	\$ 4,682,343	\$	4,523,407	
State and county support	13,700		13,600	
CARES Act – provider relief funds	978		22,683	
Other revenue	 371,579	333,367		
Total operating revenue, gains, and other support	5,068,600		4,893,057	
Operating expenses:				
Salaries, wages, and benefits	2,693,388		2,608,080	
Expendable supplies	924,459		864,693	
Purchased services	768,454		784,386	
Contracted services	328,588		328,391	
Depreciation and amortization	277,955		267,187	
Interest expense	 57,942		40,145	
Total operating expenses	 5,050,786		4,892,882	
Operating income	17,814		175	
Nonoperating income and expenses, net:				
Unrestricted contributions	7,434		3,508	
Equity (loss) in net income of joint ventures	5,209		(904)	
Investment income, net	13,378		155,850	
Change in fair value of investments	108,297		(304,297)	
Change in fair value of undesignated interest rate swaps	35,020		96,888	
Other nonoperating losses, net	 (25,859)		(33,212)	
Excess (deficit) of revenues over expenses	\$ 161,293	\$	(81,992)	

Continued on page 6

Consolidated Statements of Operations and Changes in Net Assets (continued) (In Thousands)

	Without Donor	With Donor	
	Restrictions	Restrictions	Total
Balance at June 30, 2021	\$ 3,036,143	\$ 302,740 \$	3,338,883
Deficit of revenues over expenses	(81,992)	_	(81,992)
Investment losses, net	_	(9,443)	(9,443)
State support for capital	500	910	1,410
Contributions, net	14,044	15,909	29,953
Net assets released from restrictions used for			
operations and nonoperating activities	_	(5,925)	(5,925)
Net assets released from restrictions used for			
purchase of property and equipment	66,729	(66,729)	_
Change in economic and beneficial interests			
in the net assets of related organizations	1,244	(3,602)	(2,358)
Change in funded status of defined benefit			
pension plans	2,180	_	2,180
Other	3,123	232	3,355
Increase (decrease) in net assets	5,828	(68,648)	(62,820)
Balance at June 30, 2022	3,041,971	234,092	3,276,063
Excess of revenues over expenses	161,293	_	161,293
Investment gains, net	_	4,565	4,565
State support for capital	17,094	_	17,094
Contributions, net	2,027	19,558	21,585
Net assets released from restrictions used for			
operations and nonoperating activities	_	(9,473)	(9,473)
Net assets released from restrictions used for			
purchase of property and equipment	3,948	(3,948)	_
Change in economic and beneficial interests			
in the net assets of related organizations	1,058	(7,672)	(6,614)
Change in funded status of defined benefit			
pension plans	11,300	_	11,300
Other	(12,444)	3,416	(9,028)
Increase in net assets	184,276	6,446	190,722
Balance at June 30, 2023	\$ 3,226,247	\$ 240,538 \$	3,466,785

See accompanying notes to consolidated financial statements.

Consolidated Statements of Cash Flows (In Thousands)

		June 30 2022	
Operating activities			
Increase (decrease) in net assets	\$	190,722 \$	(62,820)
Adjustments to reconcile increase (decrease) in net assets to			
net cash provided by (used in) operating activities:			
Depreciation and amortization		277,955	267,187
Amortization of bond premium and deferred financing costs Net realized (gains) losses and change in fair value of		(2,366)	(2,456)
investments		(121,675)	148,447
Equity in net (income) loss of joint ventures		(5,209)	904
Change in economic and beneficial interests in net assets of			
related organizations		6,163	3,602
Change in fair value of interest rate swaps		(35,020)	(96,888)
Change in funded status of defined benefit pension plans		(11,300)	(2,180)
Restricted contributions, grants and other support, net		(24,123)	(7,376)
Gain on sale of home health agency		(3,500)	_
Change in operating assets and liabilities:			
Patient accounts receivable		(62,850)	(41,784)
Other receivables, prepaid expenses, other current assets,			
and other assets		133,453	(78,994)
Inventories		(3,328)	7,623
Trade accounts payable, accrued payroll and benefits, other			
current liabilities, and other long-term liabilities		(104,168)	(59,775)
Advances from third-party payors		(79,137)	(447,812)
Net cash provided by (used in) operating activities		155,617	(372,322)
Investing activities			
Purchases and sales of investments and assets limited			
as to use, net		237,903	(119,745)
Purchases of alternative investments		(169,987)	(198,475)
Sales of alternative investments		139,103	342,050
Purchases of property and equipment		(326,313)	(363,384)
Sale of home health agency, net cash proceeds		4,753	_
Sale of UM Health Plan, LLC net cash proceeds		_	4,587
(Contributions to) Distributions from joint ventures, net		(29,808)	2,951
Net cash used in investing activities		(144,349)	(332,016)

Continued on page 8

Consolidated Statements of Cash Flows (continued) (In Thousands)

	Year Ended June 30			
		2023		2022
Financing activities				
Proceeds from long-term debt	\$	_	\$	268,355
Payment of debt issuance costs		_		(1,333)
Repayment of long-term debt and finance leases		(39,958)		(297,561)
Repayments of lines of credit, net		(1,000)		(32,000)
Restricted contributions, grants, and other support		24,123		7,376
UM Health Plan, LLC earnout proceeds		939		8,500
Net cash used in financing activities		(15,896)		(46,663)
Net decrease in cash, cash equivalents, and restricted cash		(4,628)		(751,001)
Cash, cash equivalents, and restricted cash, beginning of year		374,423		1,125,424
Cash, cash equivalents, and restricted cash, end of year	\$	369,795	\$	374,423
Cash and cash equivalents	\$	274,721	\$	244,529
Restricted cash included in assets limited as to use	•	95,074		129,894
Cash, cash equivalents, and restricted cash, end of year	\$		\$	374,423
Supplemental disclosures of cash flow information				
Cash paid during the year for interest, net of amounts capitalized	\$	58,809	\$	39,766
Amount included in accounts payable for construction in progress	\$	48,764	\$	40,913

See accompanying notes to consolidated financial statements.

Notes to Consolidated Financial Statements (In Thousands)

June 30, 2023

1. Organization and Summary of Significant Accounting Policies

Organization

The University of Maryland Medical System Corporation (the Corporation or UMMS) is a private, not-for-profit corporation, providing comprehensive healthcare services through an integrated regional network of hospitals and related clinical enterprises. UMMS was created in 1984 when its founding hospital was privatized by the State of Maryland. Prior to that time, the founding hospital was state-owned, operated and financed as part of the University of Maryland, now a part of the University System. As part of the privatization process, the Maryland General Assembly and the University of Maryland's Board of Regents adopted legislation (the Governance Legislation) separating the major health care delivery components from the University System to UMMS. This Governance Legislation provides for a certain level of oversight by the State of Maryland to ensure UMMS' founding purposes are consistently set forth in its functions and operating practices.

Over its history, UMMS evolved into a multi-hospital system with academic, community and specialty service missions reaching across Maryland. In continuing partnership with the University of Maryland School of Medicine, UMMS operates healthcare programs that improve the physical and mental health of thousands of people each day.

The accompanying consolidated financial statements include the accounts of the Corporation, its wholly owned subsidiaries, and entities controlled by the Corporation. In addition, the Corporation maintains equity interests in various unconsolidated joint ventures, which are described in Note 5.

The significant operating divisions of the Corporation are described in further detail below.

All material intercompany balances and transactions have been eliminated in consolidation.

University of Maryland Medical Center (Medical Center)

The Medical Center, which is a major component of UMMS, is a 739-bed academic medical center located in Baltimore. The Medical Center has served as the teaching hospital of the School of Medicine of the University System of Maryland, Baltimore since 1823. As part of the privatization in 1984, only clinical faculty members of the School of Medicine may serve as medical staff of the Medical Center.

Notes to Consolidated Financial Statements (continued) (In Thousands)

1. Organization and Summary of Significant Accounting Policies (continued)

The Medical Center is comprised of two operating divisions: University Hospital, which includes the Greenebaum Cancer Center, and Shock Trauma Center. University Hospital, which generates approximately 80% of the Medical Center's admissions and patient days, is a tertiary teaching hospital providing over 70 clinical services and programs. The Greenebaum Cancer Center specializes in the treatment of cancer patients and is a site for clinical cancer research. The Shock Trauma Center, which specializes in emergency treatment of patients suffering severe trauma, generates approximately 20% of admissions and patient days. The Medical Center also operates 36 South Paca Street, LLC, a wholly owned subsidiary that operates a residential apartment building.

The Corporation has certain agreements with various departments of the University of Maryland School of Medicine concerning the provision of professional and administrative services to the Corporation and its patients. Total expense under these agreements in the years ended June 30, 2023 and 2022 was approximately \$201,509 and \$201,321, respectively.

University of Maryland Rehabilitation and Orthopaedic Institute (ROI)

ROI is comprised of a medical/surgical and rehabilitation hospital in Baltimore with 138 licensed beds, which includes rehabilitation beds, chronic care beds, medical/surgical beds, and off-site physical therapy facilities.

A related corporation, The James Lawrence Kernan Endowment Fund, Inc. (Kernan Endowment), is governed by a separate, independent board of directors and is required to hold investments and income derived therefrom for the exclusive benefit of ROI. Accordingly, the accompanying consolidated financial statements reflect an economic interest in the net assets of the Kernan Endowment.

University of Maryland Medical Center Midtown Campus (Midtown)

Midtown is located in Baltimore city and is comprised of University of Maryland Midtown Hospital (UM Midtown), with 201 licensed beds, including 121 acute care beds and 80 chronic care beds and a wholly owned subsidiary providing primary care.

Notes to Consolidated Financial Statements (continued) (In Thousands)

1. Organization and Summary of Significant Accounting Policies (continued)

University of Maryland Baltimore Washington Medical System, Inc. (Baltimore Washington)

Baltimore Washington is located in Anne Arundel County, a suburb of Baltimore city, and is a health system comprised of University of Maryland Baltimore Washington Medical Center (UM Baltimore Washington), a 314-bed acute care hospital providing a broad range of services, and several wholly owned subsidiaries providing emergency physician and other services.

Baltimore Washington Medical Center Foundation, Inc. (BWMC Foundation) is governed by a separate, independent board of directors and is required to hold investments and income derived therefrom for the exclusive benefit of UM Baltimore Washington. Accordingly, the accompanying consolidated financial statements reflect an economic interest in the net assets of the BWMC Foundation.

University of Maryland Shore Regional Health System (Shore Regional)

Shore Regional is a health system located on the Eastern Shore of Maryland. Shore Regional owns and operates University of Maryland Memorial Hospital (UM Memorial), a 146-bed acute care hospital providing inpatient and outpatient services in Easton, Maryland; University of Maryland Cambridge (UM Cambridge), a freestanding medical facility, providing outpatient services in Cambridge, Maryland; University of Maryland Chester River Hospital Center (UM Chester River), a 12-bed acute care hospital providing inpatient and outpatient services to the residents of Kent and Queen Anne's counties; Shore Emergency Center at Queenstown (Shore Emergency Center), a free-standing emergency center; and several other subsidiaries providing various outpatient and home care services.

Dorchester General Hospital Foundation, Inc. (Dorchester Foundation) is governed by a separate, independent board of directors to raise funds on behalf of UM Dorchester. Shore Regional does not have control over the policies or decisions of the Dorchester Foundation and, accordingly, the accompanying consolidated financial statements reflect a beneficial interest in the net assets of the Dorchester Foundation.

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Notes to Consolidated Financial Statements (continued) (In Thousands)

1. Organization and Summary of Significant Accounting Policies (continued)

University of Maryland Charles Regional Health System, Inc. (Charles Regional)

Charles Regional owns and operates University of Maryland Charles Regional Medical Center (UM Charles Regional), which is comprised of a 104-bed acute care hospital and other community healthcare resources providing inpatient and outpatient services to the residents of Charles County in Southern Maryland.

University of Maryland St. Joseph Health System, LLC (St. Joseph)

St. Joseph owns and operates University of Maryland St. Joseph Medical Center (UM St. Joseph), a 207-bed, Catholic acute care hospital located in Towson, Maryland, as well as other subsidiaries providing inpatient and outpatient services to the residents of Baltimore County.

University of Maryland Upper Chesapeake Health System (Upper Chesapeake)

Upper Chesapeake is a health system located in Harford County, Maryland. Upper Chesapeake's healthcare delivery system includes two acute care hospitals, University of Maryland Upper Chesapeake Medical Center (UM Upper Chesapeake), a 202-bed acute care hospital and University of Maryland Harford Memorial Hospital (UM Harford Memorial), an 88-bed acute care hospital; a free-standing emergency and medical facility; a physician practice; and a land holding company.

University of Maryland Capital Region Health (Capital Region)

Capital Region is a health system located in Prince George's County. Capital Region owns and operates UM Capital Region Medical Center (UM Prince George's), a 205-bed acute care teaching hospital and Level II Trauma Center; UM Laurel Medical Center (UM Laurel), a free standing medical facility providing emergency medicine and outpatient surgery; and UM Bowie Health Center (UM Bowie), a free standing medical facility providing emergency medicine and diagnostic imaging and lab services.

University of Maryland Medical System Foundation, Inc. (UM Medicine Foundation)

The UM Medicine Foundation, a not-for-profit foundation, was established for the purpose of soliciting contributions on behalf of the Medical Center and certain other subsidiaries of UMMS.

Notes to Consolidated Financial Statements (continued) (In Thousands)

1. Organization and Summary of Significant Accounting Policies (continued)

Basis of Presentation

The consolidated financial statements are prepared on the accrual basis of accounting in accordance with accounting principles generally accepted in the United States of America.

Cash and Cash Equivalents

Cash and cash equivalents, excluding amounts shown within investments and assets limited as to use, consist of cash and interest-bearing deposits with maturities of three months or less from the date of purchase. Cash and cash equivalent balances may exceed amounts insured by federal agencies and, therefore, bear a risk of loss. The Corporation has not experienced such losses on these funds.

Investments and Assets Limited as to Use

The Corporation's investment portfolios, except alternative investments, are classified as trading and are reported in the consolidated balance sheets as long-term assets at June 30, 2023 and 2022. Investment income earnings on cash and short-term investments associated with business operations are recorded in other operating revenues. Unrealized holding gains and losses on trading securities with readily determinable market values, as well as alternative investments, are included in nonoperating income. Investment income related to long-term investments, including realized gains and losses, is included in nonoperating income in the accompanying consolidated statements of operations and changes in net assets.

Assets limited as to use include investments set aside at the discretion of the board of directors for the replacement or acquisition of property and equipment, investments held by trustees under bond indenture agreements and self-insurance trust arrangements, and assets whose use is restricted by donors. Restricted investments are recorded in net assets with donor restrictions unless otherwise required by the donor or state law. Assets limited as to use also include the Corporation's economic interests in financially interrelated organizations (Note 13).

Notes to Consolidated Financial Statements (continued) (In Thousands)

1. Organization and Summary of Significant Accounting Policies (continued)

Alternative investments, which the Corporation defines to include multi-strategy commingled funds, hedge funds, hedge fund-of-funds, and private equity investments, are recorded under the equity method of accounting. The equity method reflects the Corporation's share of the net asset values, as a practical expedient, which is based on the unit values of the interest as determined by the issuer sponsoring such interest dividing the fund's net assets at fair value by its units outstanding at the valuation dates. Because certain investments are not readily marketable, their fair value is subject to additional uncertainty and, therefore, values realized upon disposition may vary significantly from current reported values.

Investments are exposed to certain risks, such as interest rate, credit, and overall market volatility. Due to the level of risk associated with certain investment securities, changes in the value of investment securities could occur in the near term, and these changes could materially differ from the amounts reported in the accompanying consolidated financial statements.

Inventories

Inventories, consisting primarily of drugs and medical/surgical supplies, are carried at the lower of cost or market, on a first-in, first-out basis.

Economic Interests in Financially Interrelated Organizations

The Corporation recognizes its rights to assets held by recipient organizations, which accept cash or other financial assets from a donor and agree to use those assets on behalf of or transfer those assets, the return on investment of those assets, or both, to the Corporation. Changes in the Corporation's economic interests in these financially interrelated organizations are recognized in the accompanying consolidated statements of changes in net assets.

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Notes to Consolidated Financial Statements (continued) (In Thousands)

1. Organization and Summary of Significant Accounting Policies (continued)

Property and Equipment

Property and equipment are stated at cost or estimated fair value at date of contribution, less accumulated depreciation. Depreciation is provided on a straight-line basis over the estimated useful lives of the depreciable assets. The estimated useful lives of the assets are as follows:

Buildings	20 to 40 years
Building and leasehold improvements	5 to 15 years
Equipment	3 to 15 years

Interest costs incurred on borrowed funds less interest income earned on the unexpended bond proceeds during the period of construction are capitalized as a component of the cost of acquiring those assets.

Gifts of long-lived assets, such as land, buildings, or equipment, are reported as unrestricted support unless explicit donor stipulations specify how the donated assets must be used. Gifts of long-lived assets with explicit restrictions that specify how the assets are to be used and gifts of cash or other assets that must be used to acquire long-lived assets are reported as restricted support. Absent explicit donor stipulations about how long those long-lived assets must be maintained, expirations of donor restrictions are reported when the donated or acquired long-lived assets are placed in service.

Deferred Financing Costs

Costs incurred related to the issuance of long-term debt, which are included in long-term debt, are deferred and are amortized over the life of the related debt agreements or the related letter of credit agreements using the effective-interest method.

Impairment of Long-Lived Assets

Long-lived assets, such as property, plant, and equipment, and purchased intangibles subject to amortization, are reviewed for impairment whenever events or changes in circumstances indicate that the carrying amount of an asset may not be recoverable. Recoverability of assets to be held and used is measured by comparing the carrying amount of an asset to estimated undiscounted

Notes to Consolidated Financial Statements (continued) (In Thousands)

1. Organization and Summary of Significant Accounting Policies (continued)

future cash flows expected to be generated by the asset. If the carrying amount of an asset exceeds its estimated future cash flows, an impairment charge is recognized in the amount by which the carrying amount of the asset exceeds the fair value of the asset. Assets to be disposed of would be separately presented in the consolidated balance sheets and reported at the lower of the carrying amount or fair value less costs to sell, and are no longer depreciated. The assets and liabilities of a disposed group classified as held for sale would be presented separately in the appropriate asset and liability sections of the consolidated balance sheets.

Impairment losses of \$0 and \$2,274 were recorded for the years ended June 30, 2023 and 2022, respectively.

Investments in Joint Ventures

When the Corporation does not have a controlling interest in an entity where less than 50% of the voting common stock is owned or does not exert a significant influence over the entity, the Corporation applies the equity method of accounting.

Self-Insurance

Under the Corporation's self-insurance programs (general and professional liability, workers' compensation, and employee health and long-term disability benefits), incurred claims are estimated primarily based upon actuarial methods which include incurred but not reported claims analysis and reported claims the severity of incidents and the expected timing of claim payments. These estimates are continually reviewed and adjusted as necessary based on experience. These adjustments are recorded within the current period operating income.

Net Assets

The Corporation classifies net assets based on the existence or absence of donor-imposed restrictions. Net assets without donor restrictions represent contributions, gifts, and grants, which have no donor-imposed restrictions or which arise as a result of operations. Net assets with donor restrictions are subject to donor-imposed restrictions that must or will be met either by satisfying a specific purpose and/or passage of time. Generally, the donors of these assets permit the use of all or part of the income earned on related investments for specific purposes. The restrictions associated with these net assets generally pertain to patient care, specific capital projects, and funding of specific hospital operations and community outreach programs.

Notes to Consolidated Financial Statements (continued) (In Thousands)

1. Organization and Summary of Significant Accounting Policies (continued)

Net Patient Service Revenue and Patient Accounts Receivable

In accordance with Accounting Standards Codification (ASC) 606, *Revenue from Contracts with Customers*, net patient service revenue, which includes hospital inpatient services, hospital outpatient services, physician services, and other patient services revenue, is recorded at the transaction price estimated by the Corporation to reflect the total consideration due from patients and third-party payors (including commercial payors and government programs) and others. Revenue is recognized over time as performance obligations are satisfied in exchange for providing goods and services in patient care. Revenue is recorded as these goods and services are provided. The services provided to a patient during an inpatient stay or outpatient visit represent a bundle of goods and services that are distinct and accounted for as a single performance obligation.

The Corporation's estimate of the transaction price includes the Corporation's standard charges for the goods and services provided, with a reduction recorded related to explicit price concessions for such items as contractual allowances, charity care, potential adjustments that may arise from payment and other reviews, and implicit price concessions, such as uncollectible amounts. The price concessions are determined using the portfolio approach as a practical expedient to account for patient contracts as collective groups rather than individually. Based on historical experience, a significant portion of the self-pay population will be unable or unwilling to pay for services and only the amount anticipated to be collected is recognized in the transactions price. Subsequent changes to the estimate of the transaction price are generally recorded as adjustments to net patient service revenue in the period of change. Subsequent changes that are determined to be the result of an adverse change in the payor's or patient's ability to pay are considered bad debt expense and recorded within operating expenses. Estimates for uncollectible amounts are based on the historical collections experience for similar payors and patients, current market conditions, and other relevant factors. The Corporation recognizes a significant amount of patient service revenue even though it does not assess the patient's ability to pay.

The standard charges for goods and services for the Medical Center, ROI, Midtown, Baltimore Washington, Shore Regional, Charles Regional, St. Joseph, Upper Chesapeake, and Capital Region reflects actual charges to patients based on rates established by the State of Maryland Health Services Cost Review Commission (HSCRC) in effect during the period in which the services are rendered. See Note 20 for further discussion on the HSCRC and regulated rates.

Notes to Consolidated Financial Statements (continued) (In Thousands)

1. Organization and Summary of Significant Accounting Policies (continued)

Patient accounts are recorded at the net realizable value based on certain assumptions determined by each payor. For third-party payors, including Medicare, Medicaid, and commercial insurance, the net realizable value is based on the estimated contractual adjustments which are based on approved discounts on charges as permitted by the HSCRC. For self-pay accounts, which include patients who are uninsured and the patient responsibility portion for patients with insurance, the net realizable value is determined using estimates of historical collection experience.

The Corporation has elected to apply the optional exemption in ASC 606-10-50-14a, as all performance obligations relate to contracts with a duration of less than one year. Under this exemption, the Corporation was not required to disclose the aggregate amount of the transaction price allocated to performance obligations that are unsatisfied or partially unsatisfied at the end of the reporting period. Any unsatisfied or partially unsatisfied performance obligations at the end of the year are completed within days or weeks of the end of the year.

Net patient service revenue by line of business is as follows:

	Year End	Year Ended June 30					
	2023	2022					
Hospital inpatient and outpatient services	\$ 4,367,049	\$ 4,233,750					
Physician services	305,467	284,410					
Other	9,827	5,247					
Net patient service revenue	\$ 4,682,343	\$ 4,523,407					

Charity Care

The Corporation is committed to providing quality healthcare to all, regardless of one's ability to pay. Patients who meet the criteria of the Corporation's charity care policy receive services without charge or at amounts less than its established rates. The criteria for charity care consider the household income in relation to the federal poverty guidelines. The Corporation provides services at no charge for patients with adjusted gross income equal to or less than 200% of the federal poverty guidelines. For uninsured patients with adjusted gross income greater than 200% of the

Notes to Consolidated Financial Statements (continued) (In Thousands)

1. Organization and Summary of Significant Accounting Policies (continued)

federal poverty guidelines, a sliding scale discount is applied. Income and asset information obtained from patient credit reporting data are used to determine patients' ability to pay. The Corporation maintains records to identify and monitor the level of charity care it furnished under its charity care policy.

Due to the complexity of the eligibility process, the Corporation provides eligibility services to patients free of charge to assist in the qualification process. These eligibility services include, but are not limited to, the following:

- Financial assistance brochures and other information are posted at each point of service.
 When patients have questions or concerns, they are encouraged to call a toll-free number
 to reach customer service representatives during the business day. Financial assistance
 programs are published on the Corporation's website and are included on the statements
 provided to patients.
- The Corporation offers assistance to patients in completing the applications for Medicaid or other government payment assistance programs, or applying for care under the Corporation's charity care policy, if applicable. The Corporation also employs an external firm to assist in the eligibility process.
- Any patient, whether covered by insurance or not, may meet with a UMMS representative and receive financial counseling from UMMS' dedicated financial assistance unit.

The Corporation recognizes that a large number of uninsured and insured patients meet the charity care guidelines, but do not respond to the Corporation's attempts to obtain necessary financial information. In these instances, the Corporation uses credit reporting data to properly classify these unpaid balances as charity care as opposed to bad debt expense. Utilization of income and asset information and credit reporting data indicate the vast majority of amounts reported as uncollectible (implicit price concessions) represent amounts due from patients that would otherwise qualify for charity benefits, but do not respond to the Corporation's attempts to obtain the necessary financial information. In these cases, reasonable collection efforts are pursued, but yield few collections. Amounts determined to meet the criteria under the charity care policy or determined to be uncollectible from patients are reported as reductions to net patient service revenue.

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Notes to Consolidated Financial Statements (continued) (In Thousands)

1. Organization and Summary of Significant Accounting Policies (continued)

The amounts reported as charity care represent the cost of rendering such services. Costs incurred are estimated based on the cost to charge ratio for each hospital and applied to charity care charges. The Corporation estimates the total direct and indirect costs to provide charity care were approximately \$51,325 and \$49,429 for the years ended June 30, 2023 and 2022, respectively.

Nonoperating Income and Expenses, Net

Other activities that are only indirectly related to the Corporation's primary business of delivering healthcare services are recorded as nonoperating income and expenses, and include income earned on long-term investments, equity in the net income of joint ventures, general donations and fund-raising activities, inherent contributions, changes in fair value of investments, changes in fair value of undesignated interest rate swaps, and settlement payments on interest rate swaps that do not qualify for hedge accounting treatment. Settlement payments on interest rate swaps were approximately \$7,930 and \$23,661 for the years ended June 30, 2023 and 2022, respectively, and are reported within other nonoperating losses, net.

Derivative Financial Instruments

The Corporation records derivative and hedging activities on the consolidated balance sheets at their respective fair values.

The Corporation utilizes derivative financial instruments to manage its interest rate risks associated with long-term debt. The Corporation does not hold or issue derivative financial instruments for trading purposes.

The Corporation's specific goals for its derivative financial instruments are to: (a) manage interest rate sensitivity by modifying the repricing or maturity characteristics of some of its debt, and (b) lower unrealized appreciation or depreciation in the market value of the Corporation's fixed-rate debt when that market value is compared with the cost of the borrowed funds. The effect of this unrealized appreciation or depreciation in market value; however, will generally be offset by the income or loss on the derivative instruments that are linked to the debt.

All derivative instruments are reported as other assets or interest rate swap liabilities in the consolidated balance sheets and measured at fair value. Currently, the Corporation is accounting for its interest rate swaps as economic hedges at fair value, with changes in the fair value recognized in other nonoperating income and expenses.

Notes to Consolidated Financial Statements (continued) (In Thousands)

1. Organization and Summary of Significant Accounting Policies (continued)

Excess (Deficit) of Revenue over Expenses

The accompanying consolidated statements of operations and changes in net assets include a performance indicator, excess (deficit) of revenues over expenses. Changes in net assets without donor restrictions that are excluded from the performance indicator, consistent with industry practice, include contributions of long-lived assets (including assets acquired using contributions, which, by donor restrictions, were to be used for the purpose of acquiring such assets), changes in the funded status of defined benefit pension plans, and other items that are required by generally accepted accounting principles to be reported separately.

Income Taxes

The Corporation and most of its subsidiaries are not-for-profit corporations formed under the laws of the State of Maryland, organized for charitable purposes and recognized by the Internal Revenue Service as tax-exempt organizations under Section 501(c)(3) of the Internal Revenue Code (the Code), pursuant to Section 501(a) of the Code. The effect of the taxable status of its for-profit subsidiaries is not material to the consolidated financial statements.

The Corporation follows a threshold of more likely than not for recognition and derecognition of tax positions taken or expected to be taken in a tax return. Management does not believe that there are any unrecognized tax liabilities or benefits that should be recognized.

Donor-Restricted Gifts

Unconditional promises to give cash and other assets to the Corporation are reported at fair value at the date the promise is received. Conditional promises to give and indications of intentions to give are reported at fair value at the date the promise becomes unconditional. Contributions are reported as net assets with donor restrictions if they are received with donor stipulations that limit the use of the donated assets. When a donor restriction is satisfied, net assets with donor restrictions are reclassified as net assets without donor restrictions and reported in the consolidated statements of operations and changes in net assets as net assets released from restrictions. Such amounts are classified as other revenue or transfers and additions to property and equipment. Donor-restricted contributions whose restrictions are met within the same year as received are reported as unrestricted contributions on the accompanying consolidated statements of operations and changes in net assets. Contributed nonfinancial assets received from donors are subsequently monetized.

Notes to Consolidated Financial Statements (continued) (In Thousands)

1. Organization and Summary of Significant Accounting Policies (continued)

Contributions to be received after one year are discounted at a fixed discount rate commensurate with the risks involved. An allowance for uncollectible contributions receivable is provided based upon management's judgment, including such factors as prior collection history, type of contributions, and nature of fund-raising activity.

Fair Value Measurements

The following methods and assumptions were used by the Corporation in estimating the fair value of its financial instruments:

Cash and cash equivalents, accounts receivable, assets limited as to use, investments, trade accounts payable, accrued payroll and benefits, other accrued expenses, and advances from third-party payors — The carrying amounts reported in the consolidated balance sheets approximate the related fair values.

Pension plan assets – The Corporation applies Accounting Standards Update 2009-12, Fair Value Measurements and Disclosures (Topic 820): Investments in Certain Entities That Calculate Net Asset per Share (or Its Equivalent), to its pension plan assets. The guidance permits, as a practical expedient, fair value of investments within its scope to be estimated using the net asset value (NAV) or its equivalent. The alternative investments classified within the fair value hierarchy have been recorded using the NAV.

The Corporation discloses its financial assets, financial liabilities, and fair value measurements of nonfinancial items according to the fair value hierarchy required by accounting principles generally accepted in the United States of America that prioritizes the inputs to valuation techniques used to measure fair value. The hierarchy gives the highest priority to unadjusted quoted market prices in active markets for identical assets or liabilities (Level 1 measurement) and the lowest priority to measurements involving significant unobservable inputs (Level 3 measurements). The three levels of the fair value hierarchy are as follows:

• Level 1 inputs are quoted market prices (unadjusted) in active markets for identical assets or liabilities that the Corporation has the ability to access at the measurement date.

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Notes to Consolidated Financial Statements (continued) (In Thousands)

1. Organization and Summary of Significant Accounting Policies (continued)

- Level 2 inputs are inputs other than quoted market prices including within Level 1 that are observable for the asset or liability, either directly or indirectly. If the asset or liability has a specified (contractual) term, a Level 2 input must be observable for substantially the full term of the asset or liability.
- Level 3 inputs are unobservable inputs for the asset or liability.

Assets and liabilities classified as Level 1 are valued using unadjusted quoted market prices for identical assets or liabilities in active markets. The Corporation uses techniques consistent with the market approach and the income approach for measuring fair value of its Level 2 and Level 3 assets and liabilities. The market approach is a valuation technique that uses prices and other relevant information generated by market transactions involving identical or comparable assets or liabilities. The income approach generally converts future amounts (cash flows or earnings) to a single present value amount (discounted).

The level in the fair value hierarchy within which a fair value measurement in its entirety falls is based on the lowest level of input that is significant to the fair value measurement in its entirety.

As of June 30, 2023 and 2022, the Level 2 assets and liabilities listed in the fair value hierarchy tables presented in Notes 3 and 11 utilize the following valuation techniques and inputs:

U.S. Government and agency securities

The fair value of investments in U.S. Government, state, and municipal obligations is primarily determined using techniques consistent with the income approach. Significant observable inputs to the income approach include data points for benchmark constant maturity curves and spreads. U.S. Government and agency securities also include treasury notes that are based on quoted market prices in active markets.

Corporate obligations

The fair value of investments in U.S. and international corporate bonds is primarily determined using techniques that are consistent with the market approach. Significant observable inputs include benchmark yields, reported trades, observable broker-dealer quotes, issuer spreads, and

Notes to Consolidated Financial Statements (continued) (In Thousands)

1. Organization and Summary of Significant Accounting Policies (continued)

security specific characteristics, such as early redemption options. The fair value of collateralized corporate obligations is primarily determined using techniques consistent with the income approach, such as a discounted cash flow model. Significant observable inputs include prepayment speeds and spreads, benchmark yield curves, volatility measures, and quotes. Corporate obligations also include commercial paper that is based on quoted market prices in active markets.

Derivative liabilities

The fair value of derivative contracts is primarily determined using techniques consistent with the market approach. Derivative contracts include interest rate, credit default, and total return swaps. Significant observable inputs to valuation models include interest rates, treasury yields, volatilities, credit spreads, maturity, and recovery rates.

Alternative investments

Alternative investments measured at fair value represent funds included on the consolidated balance sheet that are reported using NAV as a practical expedient. These amounts are not required to be categorized in the fair value hierarchy. The fair value of these investments is based on the net asset value information provided by the general partners. Fair value is based on the proportionate share of the NAV based on the most recent partners' capital statements received from the general partners. Certain alternative investments are utilizing NAV to calculate fair value and are included in alternative investments in the fair value hierarchy tables presented in Note 3.

Commitments and Contingencies

Liabilities for loss contingencies arising from claims, assessments, litigation, fines, penalties, and other sources are recorded when it is probable that a liability has been incurred and the amount can be reasonably estimated. Legal costs incurred in connection with loss contingencies are expensed as incurred.

Notes to Consolidated Financial Statements (continued) (In Thousands)

1. Organization and Summary of Significant Accounting Policies (continued)

Going Concern

Management evaluates whether there are conditions or events, considered in the aggregate, that raise substantial doubt about the Corporation's ability to continue as a going concern within one year after the date the consolidated financial statements are issued. As of the date of this report, there are no conditions or events that raise substantial doubt about the Corporation's ability to continue as a going concern.

Use of Estimates

The preparation of consolidated financial statements in conformity with accounting principles generally accepted in the United States of America requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the consolidated financial statements and the reported amounts of revenues and expenses during the reporting period. Actual results could differ from those estimates.

2. COVID-19 Pandemic and the Coronavirus Aid, Relief, and Economic Security (CARES) Act of 2020

In response to COVID-19, the CARES Act was signed into law on March 27, 2020. The CARES Act authorizes funding to hospitals and other healthcare providers to be distributed through the Public Health and Social Services Emergency Fund (Relief Fund). Payments from the Relief Fund are to be used to prevent, prepare for, and respond to COVID-19 and shall reimburse the recipient for health care related expenses or lost revenues attributable to COVID-19. Such amounts are not required to be repaid, provided the recipients attest to and comply with the terms and conditions.

The U.S. Department of Health and Human Services' distributions from the Relief Fund include general distribution and targeted distributions to support hospitals in high impact areas and rural providers. For the years ended June 30, 2023 and 2022, the Corporation received and recognized as other operating revenue approximately \$978 and \$22,683, respectively, in relief funding.

Notes to Consolidated Financial Statements (continued) (In Thousands)

2. COVID-19 Pandemic and the Coronavirus Aid, Relief, and Economic Security (CARES) Act of 2020 (continued)

In April 2020, the Corporation requested Medicare advanced payments under the Centers for Medicare & Medicaid Services' Accelerated and Advanced Payment Program designed to increase cash flow to Medicare providers and suppliers impacted by COVID-19. The Medicare advanced payment program allows eligible health care facilities to request up to six months of advance Medicare payments for acute care hospitals or up to three months of advance Medicare payments for other health care providers. The Corporation received approximately \$641,300 of advanced payments with repayment to occur based upon the terms and conditions of the program. All funds have been repaid as of June 30, 2023. At June 30, 2022, \$105,063 was not yet repaid and represented contract liabilities under Topic 606 and was recorded in advances from third-party payors within the accompanying consolidated balance sheet.

The CARES Act provided for deferred payment of the employer portion of social security taxes through December 31, 2020, with 50% of the deferred amount due December 31, 2021, and the remaining 50% due December 31, 2022. At June 30, 2023, all deferred funds had been repaid. As of June 30, 2022, the Corporation deferred \$38,331 which was recorded in accrued payroll in the accompanying consolidated balance sheet.

Effective May 11, 2023, the COVID-19 Public Health Emergency ended.

Notes to Consolidated Financial Statements (continued) (In Thousands)

3. Investments and Assets Limited as to Use

The carrying values of assets limited as to use were as follows:

	June 30					
	-	2023	2022			
Investments held for collateral	\$	5,667 \$	6,840			
Debt service and reserve funds		54,279	55,873			
Construction funds – held by trustee		195,843	336,591			
Construction funds – held by the Corporation		102,828	96,629			
Board designated funds		30,000	90,000			
Self-insurance trust funds		245,536	240,220			
Funds restricted by donors		130,238	117,870			
Economic and beneficial interests in the net assets of						
related organizations (Note 13)		53,330	59,493			
Total assets limited as to use	· <u> </u>	817,721	1,003,516			
Less amounts available for current liabilities		(67,049)	(68,258)			
Total assets limited as to use, less current portion	\$	750,672 \$	935,258			

Notes to Consolidated Financial Statements (continued) (In Thousands)

3. Investments and Assets Limited as to Use (continued)

The carrying values of assets limited as to use were as follows:

	Debt Investments Service and Held for Reserve Construction De			Board esignated				Economic Funds and Restricted Beneficial						
	Col	lateral		Funds	Funds		Funds		Funds	b	y Donors]	Interests	Total
June 30, 2023														
Cash and cash equivalents	\$	5,667	\$	54,279	\$ 101,108	\$	5,316	\$	197	\$	16,959	\$	- \$	183,526
Corporate obligations		_		_	66,548		_		2,469		4,112		_	73,129
Fixed income funds		_		_	_		2,260		381		18,594		_	21,235
U.S. Government and agency securities		_		_	131,015		_		135		3,893		_	135,043
Common stocks, including mutual														
funds		_		-	-		6,059		-		55,033		_	61,092
Alternative investments		_		_	_		16,365				31,647		_	48,012
Assets held by other organizations		_		_	_		_		242,354		_		53,330	295,684
Total assets limited as to use	\$	5,667	\$	54,279	\$ 298,671	\$	30,000	\$	245,536	\$	130,238	\$	53,330 \$	817,721
June 30, 2022														
Cash and cash equivalents	\$	_	\$	54,132	\$ 163,575	\$	65,312	\$	604	\$	8,816	\$	- \$	292,439
Corporate obligations		_		_	45,410		2,028		5,775		8,032		_	61,245
Fixed income funds		_		_	_		2,345		2,272		20,838		_	25,455
U.S. Government and agency securities		6,840		1,741	224,235		1,307		11,243		10,093		_	255,459
Common stocks, including mutual funds				_			6,141		5,750		45,639		_	57,530
Alternative investments		_		-	_		12,867		2,080		24,452		_	39,399
Assets held by other organizations		_		_	_		_		212,496		_		59,493	271,989
Total assets limited as to use	\$	6,840	\$	55,873	\$ 433,220	\$	90,000	\$	240,220	\$	117,870	\$	59,493 \$	1,003,516

Self-insurance trust funds include amounts held by the Maryland Medicine Comprehensive Insurance Program (MMCIP) for payment of malpractice claims. These assets consist primarily of cash, stocks and fixed-income, corporate obligations, and alternative investments. MMCIP is a funding mechanism for the Corporation's malpractice insurance program. As MMCIP is not an insurance provider, transactions with MMCIP are recorded under the deposit method of accounting. Accordingly, the Corporation accounts for its participation in MMCIP by carrying limited-use assets representing the amount of funds contributed to MMCIP and recording a liability for claims, which is included in other current and other long-term liabilities in the accompanying consolidated balance sheets. These assets include the Corporation's portion of the investment pool shared with University of Maryland Faculty Physicians, Inc., which is part of the University of Maryland School of Medicine.

Notes to Consolidated Financial Statements (continued) (In Thousands)

3. Investments and Assets Limited as to Use (continued)

The related restricted cash and cash equivalents included in investments held for collateral, debt service and reserve funds, construction funds (held by trustee), and funds restricted by donors are included in the accompanying consolidated statements of cash flows for the years ended June 30, 2023 and 2022.

The carrying values of investments were as follows:

	June 30					
		2023		2022		
Cash and cash equivalents	\$	204,856	\$	93,020		
Corporate obligations		41,764		121,256		
Fixed income funds		51,589		92,294		
U.S. Government and agency securities		131,370		208,956		
Common stocks		471,822		388,013		
Alternative investments:						
Hedge funds/private equity		153,325		61,449		
Commingled funds		436,236		466,506		
	\$	1,490,962	\$	1,431,494		

Alternative investments include hedge fund, private equity, and commingled investment funds, which are valued using the equity method of accounting. As of June 30, 2023, the majority of these alternative investments are subject to 30 day or less notice requirements and are available to be redeemed on at least a monthly basis. Approximately \$91,619 of the alternative investments were subject to 31–60-day notice requirements and can only be redeemed monthly, quarterly, or annually. Other funds, totaling approximately \$75,897, are subject to over 60-day notice requirements and can only be redeemed quarterly or annually. There is approximately \$29,968 of other funds that are subject to lockup restrictions and are not available to be redeemed until certain time restrictions are met, which range from three to ten years. The Corporation had approximately \$53,294 of unfunded commitments in alternative investments as of June 30, 2023.

Notes to Consolidated Financial Statements (continued) (In Thousands)

3. Investments and Assets Limited as to Use (continued)

The following table presents investments and assets limited as to use that are measured at fair value on a recurring basis at June 30, 2023:

	Level 1	Level 2	Level 3	3	Total
Assets					_
Investments:					
Cash and cash equivalents	\$ 204,856	\$ _	\$ _	\$	204,856
Corporate obligations	17,960	23,804	_		41,764
Fixed income funds	51,589	_	_		51,589
U.S. Government and agency securities	95,759	35,611	_		131,370
Common stocks, including mutual funds	471,822	_	_		471,822
	\$ 841,986	\$ 59,415	\$ _	_	901,401
Alternative investments, reported				=	
using NAV:					
Hedge funds/private equity					153,325
Commingled funds					436,236
Total investments				\$	1,490,962
Assets limited as to use:					
Cash and cash equivalents	\$ 183,526	\$ _	\$ _	\$	183,526
Corporate obligations	16,945	56,184	_		73,129
Fixed income funds	21,235	_	_		21,235
U.S. Government and agency securities	134,680	363	_		135,043
Common stocks, including mutual funds	61,092	_	_		61,092
Investments held by other organizations	_	_	53,330		53,330
	\$ 417,478	\$ 56,547	\$ 53,330	_	527,355
Alternative investments, reported				_	
using NAV:					
Investments held by other					
organizations*					242,354
Hedge funds/private equity					16,267
Commingled funds					31,745
				\$	817,721

^{*&}quot;Investments held by other organizations" recorded using the NAV as a practical expedient include assets of the MMCIP Self-insurance Trust, which holds Level 1, Level 2 and alternative investments within its portfolios. Alternative investments include hedge fund, private equity, and commingled investment funds, which are valued using the equity method of accounting. As of June 30, 2023, the majority of these alternative investments are subject to 30 day or less notice requirements and are available to be redeemed on at least a monthly basis.

Notes to Consolidated Financial Statements (continued) (In Thousands)

3. Investments and Assets Limited as to Use (continued)

The following table presents investments and assets limited as to use that are measured at fair value on a recurring basis at June 30, 2022:

	Level 1	Level 2	Level 3	3	Total
Assets					
Investments:					
Cash and cash equivalents	\$ 93,020	\$ _	\$ _	\$	93,020
Corporate obligations	46,795	74,461	_		121,256
Fixed income funds	92,294	_	_		92,294
U.S. Government and agency securities	168,767	40,189	_		208,956
Common stocks, including mutual funds	388,013	_	_		388,013
	\$ 788,889	\$ 114,650	\$ _		903,539
Alternative investments, reported				=	
using NAV:					
Hedge funds/private equity					61,449
Commingled funds					466,506
Total investments				\$	1,431,494
Assets limited as to use:					
Cash and cash equivalents	\$ 292,439	\$ _	\$ _	\$	292,439
Corporate obligations	3,093	58,152	_		61,245
Fixed income funds	25,455	_	_		25,455
U.S. Government and agency securities	236,003	19,456	_		255,459
Common stocks, including mutual funds	57,530	_	_		57,530
Investments held by other organizations	_	_	59,493		59,493
	\$ 614,520	\$ 77,608	\$ 59,493	_	751,621
Alternative investments, reported				•	
using NAV:					
Investments held by other					
organizations*					212,496
Hedge funds/private equity					17,875
Commingled funds					21,524
				\$	1,003,516

^{*&}quot;Investments held by other organizations" recorded using the NAV as a practical expedient include assets of the MMCIP Self-insurance Trust, which holds Level 1, Level 2 and alternative investments within its portfolios. Alternative investments include hedge fund, private equity, and commingled investment funds, which are valued using the equity method of accounting. As of June 30, 2022, the majority of these alternative investments are subject to 30 day or less notice requirements and are available to be redeemed on at least a monthly basis.

Notes to Consolidated Financial Statements (continued) (In Thousands)

3. Investments and Assets Limited as to Use (continued)

Changes to Level 1 and Level 2 securities between June 30, 2023 and 2022 were the result of strategic investments and reinvestments, interest income earnings, and changes in the fair value of investments.

The Corporation's total return on its investments and assets limited as to use was as follows:

	Year Ended June 30			
		2023	2022	
Dividends and interest, net of fees	\$	30,823	5 14,120	
Net realized (losses) gains		(13,329)	146,745	
Change in fair value of trading securities and alternative				
investments		112,488	(318,755)	
Total investment return	\$	129,982	(157,890)	

Total investment return is classified in the accompanying consolidated statements of operations and changes in net assets as follows:

Year Ended June 30				
	2023		2022	
\$	3,742	\$	_	
	13,378		155,850	
	108,297		(304,297)	
	4,565		(9,443)	
\$	129,982	\$	(157,890)	
	\$ <u>\$</u>	\$ 3,742 13,378 108,297 4,565	\$ 3,742 \$ 13,378 108,297 4,565	

Investment return does not include the returns on the economic interests in the net assets of related organizations, the returns on the self-insurance trust funds, returns on undesignated interest rates swaps, or the returns on certain construction funds where amounts have been capitalized.

Notes to Consolidated Financial Statements (continued) (In Thousands)

4. Property and Equipment

The following is a summary of property and equipment:

	June 30					
	2023	2022				
Land	\$ 204,676	\$ 205,013				
Buildings	2,123,014	2,047,527				
Building and leasehold improvements	1,265,355	1,208,625				
Equipment	2,479,644	2,341,278				
Construction in progress	367,056	320,396				
	6,439,745	6,122,839				
Less accumulated depreciation and amortization	(3,563,282)	(3,294,734)				
	\$ 2,876,463	\$ 2,828,105				

Interest cost capitalized was \$11,552 and \$19,242 for the years ended June 30, 2023 and 2022, respectively. Remaining contractual commitments on construction projects were approximately \$261,552 at June 30, 2023.

Construction in progress includes building and renovation costs for assets that have not yet been placed into service. These costs relate to major construction projects as well as routine renovations under way at the Corporation's facilities.

5. Investments in Joint Ventures

The Corporation has equity method investments valued at approximately \$134,642 and \$98,016 at June 30, 2023 and 2022, respectively, in the following unconsolidated joint ventures:

	Ownership %	2023	2022
Mt. Washington Pediatric Hospital, Inc.			
(Mt. Washington)	50%	\$ 76,305	\$ 74,407
Terrapin Insurance	50%	975	975
Other investments	10%-51%	57,362	22,634
		\$ 134,642	\$ 98,016

Notes to Consolidated Financial Statements (continued) (In Thousands)

5. Investments in Joint Ventures (continued)

During the fiscal year ending June 30, 2023, the Corporation invested \$32,934 in joint ventures related to post-acute healthcare, which are reported as other investments in the schedule below.

The Corporation recorded equity in net income (loss) of \$5,209 and \$(904) related to its joint ventures for the years ended June 30, 2023 and 2022, respectively.

The following is a summary of the Corporation's joint ventures' combined unaudited condensed financial information as of and for the years ended June 30:

			20	23		
	W	Mt. ashington	Terrapin		Others	Total
Current assets Noncurrent assets	\$	15,230 142,885	\$ 439 417,714	\$	50,799 49,590	\$ 66,468 610,189
Total assets	\$	158,115	\$ 418,153	\$	100,389	\$ 676,657
Current liabilities Noncurrent liabilities	\$	14,754 6,659	\$ 2,518 413,685	\$	7,491 22,622	\$ 24,763 442,966
Net assets		136,702	1,950		70,276	208,928
Total liabilities and net assets	\$	158,115	\$ 418,153	\$	100,389	\$ 676,657
Total operating revenue Total operating expenses Total nonoperating (losses) gains,	\$	65,570 (68,508)	48,408 (58,379)		111,790 (92,806)	225,768 (219,693)
net		5,657	9,971		(2,838)	12,790
Contributions from (to) owners		-	_		(8,343)	(8,343)
Other changes in net assets, net Increase in net assets	\$	2,675 5,394	\$ 	\$	1,077 8,880	\$ 3,752 14,274

Notes to Consolidated Financial Statements (continued) (In Thousands)

5. Investments in Joint Ventures (continued)

	2022								
	Mt.								
	Washington			Terrapin		Others		Total	
_									
Current assets	\$	20,063	\$	45,504	\$	- ,	\$	95,237	
Noncurrent assets		135,745		318,139		44,401		498,285	
Total assets	\$	155,808	\$	363,643	\$	74,071	\$	593,522	
Current liabilities	\$	17,945	\$	1,893	\$	5,310	\$	25,148	
Noncurrent liabilities		6,555		359,800		16,445		382,800	
Net assets		131,308		1,950		52,316		185,574	
Total liabilities and net assets	\$	155,808	\$	363,643	\$	74,071	\$	593,522	
Total operating revenue	\$	60,916	\$	85,535	\$	86,040	\$	232,491	
Total operating expenses		(64,586)		(63,725)		(72,923)		(201,234)	
Total nonoperating (losses) gains,									
net		(6,280)		(21,810)		499		(27,591)	
Contributions from (to) owners		_		_		(14,263)		(14,263)	
Other changes in net assets, net		486		_		(3,701)		(3,215)	
Decrease in net assets	\$	(9,464)	\$		\$	(4,348) \$	\$	(13,812)	

6. Leases

The Corporation determines if an arrangement is a lease at inception of the contract. Operating leases are included in other assets, other current liabilities, and other long-term liabilities on the consolidated balance sheets. Finance leases are included in property, plant, and equipment, other current liabilities, and other long-term liabilities on the accompanying consolidated balance sheets.

The Corporation's leases primarily consist of real estate leases for medical and administrative office buildings. Operating leases are included in other assets, other current liabilities, and other long-term liabilities on the consolidated balance sheets. Finance leases are included in property, plant, and equipment, other current liabilities, and other long-term liabilities on the accompanying consolidated balance sheets.

Notes to Consolidated Financial Statements (continued) (In Thousands)

6. Leases (continued)

Lease liabilities are recognized based on its present value, net of the future minimum lease payments over the lease term using the Corporation's incremental borrowing rate based on the information available at commencement. The ROU asset is derived from the lease liability and also includes any lease payments made and excludes lease incentives and initial direct costs incurred. Certain lease agreements for real estate include payments based on actual common area maintenance expenses, and others include rental payments adjusted periodically for inflation. These variable lease payments are recognized in purchased services, net, but are not included in the ROU asset or liability balances. Lease agreements may include one or more renewal options which are at the Corporation's sole discretion. The Corporation does not consider the renewal options to be reasonably likely to be exercised; therefore, they are not included in ROU assets and lease liabilities. Lease expense for minimum lease payments is recognized on a straight-line basis over the lease term for operating leases.

In accordance with ASC 842, *Leases*, the Corporation has elected to not recognize ROU assets and lease liabilities for short-term leases with a lease term of 12 months or less. The Corporation recognizes the lease payments associated with its short-term leases as an expense on a straight-line basis over the lease term. Variable lease payments associated with these leases are recognized and presented in the same manner as all other leases.

The following table summarizes the components of operating and finance lease assets and liabilities classified as current and noncurrent on the accompanying consolidated balance sheets:

Consolidated Balance		June	30	
Sheet Classification		2023	2022	
Other assets	\$	92,700 \$	89,633	
Other current liabilities		(16,092)	(14,098)	
Other long-term liabilities		(80,473)	(79,414)	
Property and equipment, net	\$,	,	
Other current liabilities			(448)	
Other long-term liabilities		(44,572)	(44,922)	
	Sheet Classification Other assets Other current liabilities Other long-term liabilities Property and equipment, net	Sheet Classification Other assets \$ Other current liabilities Other long-term liabilities Property and equipment, net Other current liabilities \$ 1	Sheet Classification2023Other assets\$ 92,700 \$Other current liabilities(16,092)Other long-term liabilities(80,473)Property and equipment, net Other current liabilities\$ 37,860 \$ (1,055)	

Notes to Consolidated Financial Statements (continued) (In Thousands)

6. Leases (continued)

The components of lease expense were as follows:

	Year Ended June 30				
		2023	2022		
Finance lease expense:					
Amortization of ROU assets	\$	1,065	\$ 1,022		
Interest on lease liabilities		1,564	1,574		
Total finance lease expense		2,629	2,596		
Operating lease expense		19,681	18,648		
Short-term/variable lease expense		15,370	13,718		
Total lease expense	\$	37,680	\$ 34,962		

Commitments related to noncancelable operating and finance leases for each of the next five years and thereafter as of June 30, 2023 are as follows:

	Operating		Finance
2024	\$	18,071	\$ 2,625
2025		16,106	2,625
2026		14,419	2,522
2027		9,842	2,006
2028		7,855	2,006
Thereafter		43,994	45,044
Total		110,287	56,828
Less: Present value discount		(13,722)	(11,201)
Lease liabilities	\$	96,565	\$ 45,627

Notes to Consolidated Financial Statements (continued) (In Thousands)

6. Leases (continued)

The following table provides the cash paid for amounts included in the measurement of lease obligations:

	Year Ended June 30					
		2023				
Operating leases Financing leases	\$	19,222 2,109	\$	19,695 2,006		
Total cash paid	\$	21,332	\$	21,701		

Other information is as follows:

	Year Ended June 30			
	2023	2022		
Weighted average remaining lease terms (in years):		_		
Finance leases	7.34	8.52		
Operating leases	8.83	9.15		
Weighted average discount rate:				
Finance leases	3.48%	3.53%		
Operating leases	2.79%	2.95%		

7. Line of Credit

For the years ended June 30, 2023 and 2022, the Corporation had a \$250,000 revolving line of credit outstanding with a syndicate of banking partners. The line of credit has a three year term, and its current expiration date is August 23, 2025. Interest is calculated based on a variable rate option or percentage based on the Secured Overnight Financing Rate (SOFR). As of June 30, 2023 and 2022, the amount outstanding on the line of credit was \$80,000 and \$81,000, respectively. The calculated interest rates as of June 30, 2023 and 2022 were between 4.75% and 8.25%, depending on the timing of draws.

Notes to Consolidated Financial Statements (continued) (In Thousands)

8. Long-Term Debt and Other Borrowings

Long-term debt consists of the following:

		Payable in	Jun	ie 30
	Interest Rate	Fiscal Year(s)	2023	2022
MHHEFA project revenue bonds:				
Corporation issue, payments due				
annually UCHS Term Loan:				
Series 2021A/B Bonds	Variable rate	$2023 - 2043^{(1)}$	\$ 262,405	\$ 268,355
Series 2020B/D Bonds	3.05%-5.00%	2041-2051	752,680	752,680
Series 2017D/E Bonds	4.00%-4.17%	2045-2049	189,965	189,965
Series 2017B/C Bonds	1.98%-5.00%	2018-2040	219,405	238,840
Series 2016A–F Bonds	Variable rate	$2017 - 2042^{(1)}$	190,060	193,825
Series 2015 Bonds	3.00%-5.00%	2016-2042	68,965	70,585
Series 2013 Bonds	4.00% - 5.00%	2014-2044	115,055	115,055
Series 2008D/ Bonds	Variable rate	2025-2042	50,000	50,000
MHHEFA Pooled Loan Program	Variable rate	2017-2035	13,300	14,250
Other long-term debt:				
Term loans	1.86%-4.44%	2009-2023	_	5,906
Other loans, mortgages and notes		Monthly,		
payable	3.25%-6.50%	2001-2026	7,714	9,915
Total debt			1,869,549	1,909,376
Less current portion of long-term debt			32,115	38,399
			1,837,434	1,870,977
Plus unamortized premiums and				
discounts, net			37,935	41,037
Less unamortized deferred financing			·	
costs			(11,175)	(11,780)
			\$ 1,864,194	\$ 1,900,234

⁽¹⁾Mandatory bond repurchases are scheduled to occur in the following (fiscal years), unless the bondholding bank and the Obligated Group agree to an extension: 2016B (2027), 2016C (2024), 2016F (2027), 2021A (2028) and 2021B (2025).

Pursuant to an Amended and Restated Master Loan Agreement, dated December 1, 2017 (UMMS Master Loan Agreement), the Corporation and several of its subsidiaries have issued debt through Maryland Health and Higher Educational Facilities Authority (MHHEFA or the Authority). As security for the performance of the bond obligation under the Master Loan Agreement, the

Notes to Consolidated Financial Statements (continued) (In Thousands)

8. Long-Term Debt and Other Borrowings (continued)

Authority maintains a security interest in the revenue of the obligors. The UMMS Master Loan Agreement contains certain restrictive covenants. These covenants require that rates and charges be set at certain levels, limit incurrence of additional debt, require compliance with certain operating ratios and restrict the disposition of assets.

The Obligated Group under the UMMS Master Loan Agreement includes the Medical Center, ROI, UM Midtown, UM Baltimore Washington, Shore Health (UM Memorial and UM Dorchester), UM Chester River, UM Charles Regional, UM St. Joseph, UM Upper Chesapeake, UM Harford Memorial, UM Laurel, UM Prince George's, Bowie Health Center (Bowie), and the UM Medicine Foundation. Each member of the Obligated Group is jointly and severally liable for the repayment of the obligations under the UMMS Master Loan Agreement.

On December 8 and 22, 2021, MHHEFA issued \$160,845 of tax-exempt Revenue Bonds, Series 2021A, and \$107,510 of taxable Revenue Bonds, Series 2021B. The proceeds were used for the purpose of refinancing existing debt, including the redemption of the Series 2007A, 2008E, 2016A, 2016D and 2017A Bonds.

The aggregate annual future maturities of long-term debt, according to the original terms of the Master Loan Agreement and all other loan agreements, are as follows for the years ending June 30:

2024	\$ 32,115
2025	112,475
2026	35,892
2027	170,815
2028	182,405
Thereafter	1,335,847
	\$ 1,869,549

The Corporation's Series 2008D Bonds are variable rate demand bonds requiring a remarketing agent to purchase and remarket any bonds tendered before the stated maturity date. The reimbursement obligations with respect to the letters of credit are evidenced and secured by the bonds. To provide liquidity support for the timely payment of any bonds that are not successfully remarketed, the Corporation has entered into a letter-of-credit agreement with a banking institution. The agreement has a term that expires in 2027. If the bonds are not successfully

Notes to Consolidated Financial Statements (continued) (In Thousands)

8. Long-Term Debt and Other Borrowings (continued)

remarketed, the Corporation is required to pay an interest rate specified in the letter-of-credit agreement, and the principal repayment of bonds may be accelerated to require repayment in 48 months from the date of the failed remarketing. The Corporation has reflected the amount of its long-term debt that is subject to these short-term remarketing arrangements within the consolidated balance sheet according to the maturity of the bond's related letter of credit agreements. In the event that bonds are not remarketed, the Corporation maintains available letters of credit and has the ability to access other sources to obtain the necessary liquidity to comply with accelerated repayment terms. All variable rate demand bonds were successfully remarketed as of June 30, 2023 and 2022.

The approximate interest rates on outstanding debt bearing interest at variable rates were as follows:

	June 30		
	2023	2022	
Series 2008D Bonds	3.60%	0.61%	
Series 2016B Bonds	4.59	1.72	
Series 2016C Bonds	4.56	1.76	
Series 2016E Bonds	4.89	1.57	
Series 2016F Bonds	4.56	1.12	
Series 2021A Bonds	4.55	1.45	
Series 2021B Bonds	4.29	1.19	
Series 1985 Pooled Loan Program (MHHEFA)	4.00	1.00	

9. Interest Rate Risk Management

The Corporation uses a combination of fixed and variable rate debt to finance capital needs. The Corporation maintains an interest rate risk-management strategy that uses interest rate swaps to minimize significant, unanticipated earnings fluctuations that may arise from volatility in interest rates.

Notes to Consolidated Financial Statements (continued) (In Thousands)

9. Interest Rate Risk Management (continued)

At June 30, 2023 and 2022, the Corporation's notional values of outstanding interest rate swaps and the corresponding mark-to-market values are as follows:

		Notional Amount	Pav Rate	Receive Rate	Maturity Date		Mark to Market
June 30, 2023							
Swap #1	\$	70,512	3.59%	70% 1-month LIBOR	7/1/2031	\$	(1,465)
Swap #2	·	84,000	3.93	68% 1-month LIBOR	7/1/2041	•	(12,758)
Swap #3		21,000	4.24	68% 1-month LIBOR	7/1/2041		(3,907)
Swap #4		27,225	3.99	67% 1-month LIBOR	7/1/2034		(2,004)
Swap #5		21,870	3.54	70% 1-month LIBOR	7/1/2031		(424)
Swap #6		196,000	3.93	68% 1-month LIBOR	7/1/2041		(18,612)
Swap #7		49,000	4.24	68% 1-month LIBOR	7/1/2041		(5,539)
Swap #8		63,550	4.00	67% 1-month LIBOR	7/1/2034		(1,722)
Swap #9		1,375	3.63	67% 1-month LIBOR	7/1/2032		(27)
Swap #10		85,950	3.92	67% 1-month LIBOR	1/1/2043		(5,452)
Swap #11		67,490	0.51	67% 1-month LIBOR + 0.5133%	1/1/2038		(467)
Swap #12		196,000	4.02	68% 1-month LIBOR	10/1/2028		(11,948)
Swap #13		49,000	4.33	68% 1-month LIBOR	10/1/2028		(3,780)
Swap #14		63,550	4.09	67% 1-month LIBOR	10/1/2028		(3,183)
Swap #15		85,950	3.99	67% 1-month LIBOR	11/3/2028		(4,883)
_							(76,171)
Valuation adjustments							5,821
Total						\$	(70,350)
							. , , , , ,
June 30, 2022							
Swap #1	\$	75,981	3.59%	70% 1-month LIBOR	7/1/2031	\$	(4,251)
Swap #2	·	84,000	3.93	68% 1-month LIBOR	7/1/2041	·	(18,554)
Swap #3		21,000	4.24	68% 1-month LIBOR	7/1/2041		(5,444)
Swap #4		29,050	3.99	67% 1-month LIBOR	7/1/2034		(3,424)
Swap #5		23,570	3.54	70% 1-month LIBOR	7/1/2031		(1,280)
Swap #6		196,000	3.93	68% 1-month LIBOR	7/1/2041		(21,760)
Swap #7		49,000	4.24	68% 1-month LIBOR	7/1/2041		(6,361)
Swap #8		67,800	4.00	67% 1-month LIBOR	7/1/2034		(1,973)
Swap #9		1,705	3.63	67% 1-month LIBOR	7/1/2032		(80)
Swap #10		89,275	3.92	67% 1-month LIBOR	1/1/2043		(6,351)
Swap #11		70,400	0.51	67% 1-month LIBOR + 0.5133%	1/1/2038		(957)
Swap #12		196,000	4.02	68% 1-month LIBOR	10/1/2028		(21,551)
Swap #13		49,000	4.33	68% 1-month LIBOR	10/1/2028		(6,347)
Swap #14		67,800	4.09	67% 1-month LIBOR	10/1/2028		(6,051)
Swap #15		89,275	3.99	67% 1-month LIBOR	11/3/2028		(8,948)
•		•					(113,332)
Valuation adjustments							6,611
Total						\$	(106,721)
							(100,721)

Notes to Consolidated Financial Statements (continued) (In Thousands)

9. Interest Rate Risk Management (continued)

As of July 1, 2023, swap payments based on the 1-month London Interbank Offered Rate (LIBOR) have transitioned to the applicable Secured overnight Financing Rate (SOFR) fallback rate. For 1-month LIBOR, the fallback rate is calculated as daily SOFR compounded over 30 days plus 0.11448%. UMMS implemented this transition with all of its swap counterparties by adhering to the International Swap and Derivatives Association (ISDA) 2020 LIBOR fallbacks protocol.

The mark-to-market values of the Corporation's interest rate swaps include a valuation adjustment representing the creditworthiness of the counterparties to the swaps.

The Corporation recorded a net nonoperating gain on changes in the fair value of nonqualifying interest rate swaps of \$35,020 and \$96,888 for the years ended June 30, 2023 and 2022, respectively.

The swap agreements are included in the consolidated balance sheets at their fair value of \$70,350 and \$106,721 as of June 30, 2023 and 2022, respectively, an amount that is based on observable inputs other than quoted market prices in active markets for identical liabilities (Level 2 in the fair value hierarchy).

The Corporation is subject to a collateral posting requirement with two of its swap counterparties. Collateral posting requirements are based on the Corporation's long-term debt credit ratings, as well as the net liability position of total interest rate swap agreements outstanding with that counterparty. The amount of such posted collateral was \$5,667 and \$6,840 at June 30, 2023 and 2022, respectively. As of June 30, 2023 and 2022, the Corporation met its collateral posting requirement through the use of collateralized investments and cash equivalents, which were selected and purchased by the Corporation and subsequently transferred to the custody of the swap counterparty. The amount of posted investments that is required to meet the collateral requirement is computed daily and is accounted for as a component of the Corporation's assets limited as to use on the accompanying consolidated balance sheets as of that date. Any excess investment value is considered a component of the Corporation's unrestricted investment portfolio and is included in investments on the accompanying consolidated balance sheets as of that date.

Notes to Consolidated Financial Statements (continued) (In Thousands)

9. Interest Rate Risk Management (continued)

In November 2021, UMMS executed four interest rate swap novation agreements with two counterparty banks. The novations resulted in the placement of \$341,400 of UMMS' existing swap exposure with substitute counterparties for a period of seven years; at the close of the seven-year period, the novated swaps will resume cash flows to their original counterparty banks. The novated swaps bear an incremental swapped-to-fixed rate, but do not require the posting of any collateral during their seven-year duration. UMMS' total swap exposure and total mark-to-market were unchanged as a result of the novations.

10. Other Liabilities

Other liabilities consist of the following:

	June 30					
		2023	2022			
Professional and general liabilities	\$	425,660 \$	417,331			
Lease obligations – operating		96,565	93,512			
Lease obligations – finance		45,627	45,370			
Accrued interest payable		27,722	28,243			
Other miscellaneous		112,514	92,429			
Total other liabilities		708,088	676,885			
Less current portion		(160,256)	(135,616)			
Other long-term liabilities	\$	547,832 \$	541,269			

11. Retirement Plans

Employees of the Corporation are included in various retirement plans established by the Corporation, the Medical Center, ROI, Midtown, Baltimore Washington, Shore Regional, Charles Regional, St. Joseph, Upper Chesapeake, and Capital Region. Participation by employees in their specific plan(s) has evolved based upon the organization by which they were first employed and the elections that they made at the times when their original employers became part of the Corporation. The following is a brief description of each of the retirement plans in which employees of the Corporation participate:

Notes to Consolidated Financial Statements (continued) (In Thousands)

11. Retirement Plans (continued)

Defined Benefit Plans

The Corporation's defined benefit plans include the following:

University of Maryland Medical Center Midtown Campus Retirement Plan for Non-Union Employees (Midtown Plan) – A noncontributory defined benefit plan covering substantially all nonunion employees. The benefits are based on years of service and compensation. Contributions to this plan are made to satisfy the minimum funding requirements of ERISA. In 2006, Midtown froze the defined benefit pension plan.

Baltimore Washington Medical Center Pension Plan (Baltimore Washington Plan) – A noncontributory defined benefit pension plan covering full-time employees who have been employed for at least one year and have reached 21 years of age. In 2018, Baltimore Washington closed the defined benefit pension plan to new hires.

On June 30, 2015, the Corporation amended the Baltimore Washington Medical Center Pension Plan to provide for the merger of the Midtown Plan and the Charles Regional Plan into the Baltimore Washington Plan and to change the name of the newly consolidated plan to the University of Maryland Medical System Corporate Pension Plan (the Corporate Plan). All provisions of the respective previous plans shall continue to apply to the respective applicable participants. All of the assets of the three formerly separate plans are now available to pay benefits for all participants under the newly consolidated Corporate Plan.

Civista Health Inc. Retirement Plan and Trust (Charles Regional Plan) – A noncontributory defined benefit pension plan covering employees that have worked at least one thousand hours per year during three or more plan years. Plan benefits are accumulated based upon a combination of years of service and percent of annual compensation. Charles Regional makes annual contributions to the plan based upon amounts required to be funded under provisions of ERISA.

Notes to Consolidated Financial Statements (continued) (In Thousands)

11. Retirement Plans (continued)

Dimensions Health Corporation Pension Plan (Capital Region Pension Plan) – A noncontributory defined benefit pension plan covering substantially all employees. For employees not covered under collective-bargaining agreements and employees who are represented by the 1199 SEIU Health Care Workers East – Health Care Workers union (formerly District 1199E-DC, SEIU union and formerly Local No. 63 union), the Plan operates as a cash balance plan. The annual contribution by the Corporation is allocated to individual employee accounts based on years of service and the individual's retirement account. For employees represented by the 1199 SEIU Health Care Workers East – Registered Nurses Chapter union (formerly Professional Staff Nurses Association union), benefits are based on years of service and average final compensation. On December 31, 2007, the Capital Region Pension Plan was frozen. No further benefit accruals will be made to the Plan. The Plan freeze substantially reduces annual funding obligations beginning with Plan year 2008. The Corporation's funding policy is to contribute such actuarially determined amounts as necessary to provide assets sufficient to meet the benefits to be paid to the Plan participants and to meet the funding requirements of the Employees Retirement Income Security Act of 1974 (ERISA).

The Corporation recognizes the funded status (i.e., the difference between the fair value of plan assets and projected benefit obligations) of its defined benefit pension plans as an asset or liability in its consolidated balance sheets. The Corporation recognizes changes in the funded status in the year in which the changes occur as changes in unrestricted net assets. All defined benefit pension plans use a June 30 measurement date.

Effective December 31, 2022, the benefit accruals in both the Baltimore Washington and Charles Regional (non-union only) plans were frozen.

Effective August 30, 2023, all non-union Capital Region Pension Plan participants were spun off into a separate plan as part of the steps associated with the termination of this plan. UMMS initiated the plan termination process during the fiscal year ended June 30, 2023 and anticipates completion of the termination in calendar year 2024.

Notes to Consolidated Financial Statements (continued) (In Thousands)

11. Retirement Plans (continued)

The following tables set forth the combined benefit obligations and assets of the defined benefit plans:

	June 30					
		2023	2022			
Change in projected benefit obligations			_			
Benefit obligations at beginning of year	\$	360,582 \$	435,067			
Settlements		(1,258)	_			
Service cost		1,333	3,005			
Interest cost		17,214	12,737			
Actuarial (gain) and other		(21,770)	(68,769)			
Benefit payments		(24,243)	(21,458)			
Projected benefit obligations at end of year	\$	331,858 \$	360,582			
Change in plan assets						
Fair value of plan assets at beginning of year	\$	374,003 \$	369,056			
Actual return on plan assets		(1,114)	(50,249)			
Employer contributions		7,114	76,654			
Benefit payments		(24,244)	(21,458)			
Fair value of plan assets at end of year	\$	355,759 \$	374,003			

Notes to Consolidated Financial Statements (continued) (In Thousands)

11. Retirement Plans (continued)

The funded status of the plans and amounts recognized as other assets in the accompanying consolidated balance sheets are as follows:

	June 30				
		2023		2022	
Funded status, end of period:					
Fair value of plan assets	\$	355,759	\$	374,003	
Projected benefit obligations		331,858		360,582	
Net funded status	\$	23,901	\$	13,421	
Accumulated benefit obligation at end of year	\$	331,767	\$	359,715	
Amounts recognized in consolidated balance sheets at June 30:					
Accrued pension asset	\$	23,901	\$	13,421	
	\$	23,901	\$	13,421	
Amounts recognized in net assets without donor restrictions at June 30:					
Net actuarial loss	\$	(42,255)	\$	(52,714)	
Prior service cost		_		(841)	
	\$	(42,255)	\$	(53,555)	

The estimated amounts that will be amortized from net assets without donor restrictions into net periodic pension cost in fiscal year 2023 are as follows:

Net actuarial loss	\$ 3,232
Prior service cost	 _
	\$ 3,232

Notes to Consolidated Financial Statements (continued) (In Thousands)

11. Retirement Plans (continued)

The components of net periodic benefit (credit) cost are as follows:

	Year Ended June 30					
		2023	2022			
Service cost	\$	1,333 \$	3,005			
Interest cost		17,214	12,737			
Expected return on plan assets		(15,051)	(19,458)			
Prior service cost recognized		841	149			
Recognized losses		3,596	2,969			
Net periodic benefit (credit) cost	\$	7,933 \$	(598)			

Components of net benefit cost other than the service cost of \$1,333 and \$3,005 in 2023 and 2022, respectively, were recorded in other nonoperating losses, net in the accompanying consolidated statements of operations and changes in net assets for the years ended June 30, 2023 and 2022. Service cost is included as a component of fringe benefits, which is recorded as salaries, wages, and benefits in the accompanying consolidated statements of operations and changes in net assets.

The following table presents the weighted average assumptions used to determine benefit obligations for the plans:

	Jun	June 30			
	2023	2022			
Discount rate	5.53%-5.67%	4.37%-4.86%			
Rate of compensation increase (for nonfrozen plan)	3.00%	3.00%			
Interest crediting rate	3.00%-5.00%	3.00%-5.00%			

Notes to Consolidated Financial Statements (continued) (In Thousands)

11. Retirement Plans (continued)

The following table presents the weighted average assumptions used to determine net periodic benefit cost for the plans:

	Year Ended June 30			
	2023	2022		
Discount rate	4.37%-5.55%	2.35%-3.02%		
Rate of compensation increase (for nonfrozen plan)	0.00-3.00%	3.00%		
Expected long-term return on plan assets	4.15%	5.00%-5.50%		

The investment policies of the Corporation's pension plans incorporate asset allocation and investment strategies designed to earn superior returns on plan assets consistent with reasonable and prudent levels of risk. Investments are diversified across classes, sectors, and manager style to minimize the risk of loss. The Corporation uses investment managers specializing in each asset category, and regularly monitors performance and compliance with investment guidelines. In developing the expected long-term rate of return on assets assumption, the Corporation considers the current level of expected returns on risk-free investments, the historical level of the risk premium associated with the other asset classes in which the portfolio is invested, and the expectations for future returns of each asset class. The expected return for each asset class is then weighted based on the target allocation to develop the expected long-term rate of return on assets assumption for the portfolio.

The Corporation's pension plans' target allocation and weighted average asset allocations at the measurement date of June 30, 2023 and 2022, by asset category, are as follows:

	Target	Percentage o as of J	f Plan Assets une 30
Asset Category	Allocation	2023	2022
Cash and cash equivalents	0%-20%	19%	6%
Fixed income securities	75%-85%	77	85
Equity securities	15%-25%	4	8
Hedge funds/private equity	0%-20%	_	1
		100%	100%

Notes to Consolidated Financial Statements (continued) (In Thousands)

11. Retirement Plans (continued)

Equity and fixed income securities include investments in hedge fund of funds that are categorized in accordance with each fund's respective investment holdings.

The table below presents the Corporation's combined investable assets of the defined benefit pension plans aggregated by the fair value hierarchy as described in Note 1:

					vestments Reported	
	 Level 1	Level 2	Level 3	í	at NAV*	Total
June 30, 2023						
Cash and cash equivalents	\$ 66,776	\$ _	\$ _	\$	_	\$ 66,776
Common stocks, including						
mutual funds	14,900	_	_		-	14,900
Alternative investments:						
Hedge funds/private equity	_	_	_		188	188
Commingled funds	 _	_	_		273,895	273,895
	\$ 81,676	\$ 	\$ _	\$	274,083	\$ 355,759
June 30, 2022						
Cash and cash equivalents	\$ 24,504	\$ _	\$ _	\$	_	\$ 24,504
Fixed income funds	10,556	_	_		_	10,556
Common stocks, including						
mutual funds	27,314	_	_		_	27,314
Alternative investments:						
Hedge funds/private equity	_	_	_		4,681	4,681
Commingled funds	 _	_	_		306,948	306,948
	\$ 62,374	\$ 	\$ 	\$	311,629	\$ 374,003

^{*}Fund investments reported at NAV as practical expedient.

Notes to Consolidated Financial Statements (continued) (In Thousands)

11. Retirement Plans (continued)

Alternative investments include hedge funds and commingled investment funds. The majority of these alternative investments held as of June 30, 2023 are subject to notice requirements of 30 days or less and are available to be redeemed on at least a monthly basis. The Corporation had no unfunded commitments as of June 30, 2023.

The Corporation expects to contribute \$4,398 to its defined benefit pension plans for the fiscal year ended June 30, 2024.

The following benefit payments, which reflect expected future employee service, as appropriate, are expected to be paid from plan assets in the following years ending June 30:

2024	\$ 24,573
2025	24,849
2026	25,029
2027	25,072
2028	25,035
2029–2033	118,575

The expected benefits to be paid are based on the same assumptions used to measure the Corporation's benefit obligation at June 30, 2023.

Defined Contribution Plans

The Corporation offers a number of defined contribution benefits through 403(b) and 401(k) programs that were established by its affiliate hospitals. These plans allow for deferral of compensation or employer matching of compensation, subject to vesting requirements.

Total annual retirement costs incurred by the Corporation for the previously discussed defined contribution plans were \$54,237 and \$55,017 for the years ended June 30, 2023 and 2022, respectively. Such amounts are included in salaries, wages, and benefits in the accompanying consolidated statements of operations and changes in net assets.

Notes to Consolidated Financial Statements (continued) (In Thousands)

12. Net Assets with Donor Restrictions

Net assets are restricted primarily for the following purposes:

	June 30				
		2023		2022	
Facility construction and renovations, research, education, and other:	\$	187,208	\$	174,599	
Economic and beneficial interests in the net assets of related organizations		53,330		59,493	
	\$	240,538	\$	234,092	

Net assets were released from donor restrictions by expending funds satisfying the restricted purposes or by occurrence of other events specified by donors as follows:

	Year Ended June 30				
		2023	2022		
Purchases of equipment and construction costs	\$	8,975	\$	66,729	
Research, education, uncompensated care, and other		9,473		5,925	
	\$	18,448	\$	72,654	

The Corporation's endowments consist of donor-restricted funds established for a variety of purposes. Net assets associated with endowment funds are classified and reported based on the existence or absence of donor-imposed restrictions.

Notes to Consolidated Financial Statements (continued) (In Thousands)

12. Net Assets with Donor Restrictions (continued)

Interpretation of Relevant Law

The Corporation has interpreted the Maryland Uniform Prudent Management of Institutional Funds Act (MUPMIFA) as requiring the preservation of the fair value of the original gift as of the gift date of the donor-restricted endowment funds absent explicit donor stipulations to the contrary. As a result of this interpretation, the Corporation classifies as permanently restricted net assets: (a) the original value of gifts donated to the permanent endowment, (b) the original value of subsequent gifts to the permanent endowment, and (c) accumulations to the permanent endowment made in accordance with the direction of the applicable donor gift instrument at the time the accumulation is added to the fund. The remaining portion of the donor-restricted endowment funds are classified in net assets with donor restrictions until those amounts are appropriated for expenditure by the organization in a manner consistent with the standard of prudence prescribed by MUPMIFA. In accordance with MUPMIFA, the Corporation considers the following factors in making a determination to appropriate or accumulate donor-restricted endowment funds:

- 1. The duration and preservation of the fund
- 2. The purposes of the Corporation and the donor-restricted endowment fund
- 3. General economic conditions
- 4. The possible effects of inflation and deflation
- 5. The expected total return from income and the appreciation of investments
- 6. Other resources of the Corporation
- 7. The investment policies of the Corporation

Notes to Consolidated Financial Statements (continued) (In Thousands)

12. Net Assets with Donor Restrictions (continued)

Endowment net assets are as follows:

]	Vithout Donor strictions	With Donor estrictions	Total
June 30, 2023 Donor-restricted endowment funds	\$	17,902	\$ 75,991	\$ 93,893
June 30, 2022 Donor-restricted endowment funds	\$	765	\$ 70,315	\$ 71,080

Donor restricted endowment funds within net assets with donor restrictions whose use is restricted in perpetuity were \$55,359 and \$55,359 as of June 30, 2023 and 2022, respectively.

Funds with Deficiencies

From time to time, the fair value of assets associated with individual donor-restricted endowment funds may fall below the level that the donor or MUPMIFA requires the Corporation to retain as a fund of perpetual duration. The Corporation does not have any donor-restricted endowment funds that are below the level that the donor or MUPMIFA requires.

Investment Strategies

The Corporation has adopted policies for corporate investments, including endowment assets that seek to maximize risk-adjusted returns with preservation of principal. Endowment assets include those assets of donor-restricted funds that the Corporation must hold in perpetuity or for a donor-specified period(s). The endowment assets are invested in a manner that is designed to meet the objectives of the investment policies. The Corporation expects its endowment funds, over time, to provide an average rate of return that generates earnings to achieve the endowment purpose.

To satisfy its long-term rate-of-return objectives, the Corporation relies on a total return strategy in which investment returns are achieved through both capital appreciation (realized and unrealized) and current yield (interest and dividends). The Corporation employs a diversified asset allocation structure to achieve its long-term return objectives within prudent risk constraints.

Notes to Consolidated Financial Statements (continued) (In Thousands)

12. Net Assets with Donor Restrictions (continued)

The Corporation monitors the endowment funds' returns and appropriates average returns for use. In establishing this practice, the Corporation considered the long-term expected return on its endowment assets. This is consistent with the Corporation's objective to maintain the purchasing power of the endowment assets held in perpetuity or for a specified term, as well as to provide additional real growth through new gifts and investment return.

13. Economic and Beneficial Interests in the Net Assets of Related Organizations

The Corporation is supported by several related organizations that were formed to raise funds on behalf of the Corporation and certain of its subsidiaries. These interests are accounted for as either economic or beneficial interests in the net assets of such organizations.

The following is a summary of economic and beneficial interests in the net assets of financially interrelated organizations:

	10,316 11,24 47,952 54,01 4,049 4,14 1,267 1,26					
	2023	2022				
Economic interests in:		_				
The James Lawrence Kernan Hospital Endowment						
Fund, Incorporated	\$ 37,636 \$	42,776				
Baltimore Washington Medical Center Foundation, Inc.	10,316	11,243				
Total economic interests	47,952	54,019				
Beneficial interest in the net assets of:						
Dorchester General Hospital Foundation, Inc.	4,049	4,145				
University of Maryland Capital Region Health						
Foundation, Inc.	1,267	1,267				
Laurel Regional Hospital Auxiliary, Inc.	62	62				
	\$ 53,330 \$	59,493				
	•	· · · · · · · · · · · · · · · · · · ·				

At the discretion of its board of trustees, the Kernan Endowment Fund may pledge securities to satisfy various collateral requirements on behalf of ROI and may provide funding to ROI to support various clinical programs or capital needs.

Notes to Consolidated Financial Statements (continued) (In Thousands)

13. Economic and Beneficial Interests in the Net Assets of Related Organizations (continued)

BWMC Foundation was formed in July 2000 and supports the activities of UM Baltimore Washington by soliciting charitable contributions on its behalf.

Shore Regional maintains a beneficial interest in the net assets of Dorchester Foundation, a nonprofit corporation organized to raise funds on behalf of Dorchester Hospital. Shore Regional does not have control over the policies or decisions of the Dorchester Foundation.

University of Maryland Capital Region Health Foundation, Inc. and the Laurel Regional Hospital Auxiliary, Inc. were established to solicit contributions from the general public solely for the funding of capital acquisitions and operations of the associated Capital Region hospitals. Capital Region does not have control over the policies or decisions of these entities

A summary of the combined unaudited condensed financial information of the financially interrelated organizations in which the Corporation holds an economic or beneficial interest is as follows:

	Jur	ie 30)
	 2023		2022
Current assets	\$ 5,466	\$	5,848
Noncurrent assets	47,928		53,645
Total assets	\$ 53,394	\$	59,493
Current liabilities	\$ 64	\$	_
Net assets	53,330		59,493
Total liabilities and net assets	\$ 53,394	\$	59,493
Total operating revenue	\$ 3,159	\$	3,230
Total operating expense	(8,030)		(661)
Other changes in net assets	(1,292)		(6,171)
Total decrease in net assets	\$ (6,163)	\$	(3,602)

Notes to Consolidated Financial Statements (continued) (In Thousands)

14. State and County Support

The Corporation received \$3,700 and \$3,600 in support for the Shock Trauma Center operations from the State of Maryland for the years ended June 30, 2023 and 2022, respectively.

The Corporation received \$10,000 in support for Capital Region operations from the State of Maryland for each of the years ended June 30, 2023 and 2022, respectively.

The State of Maryland appropriates funds for construction costs incurred, equipment purchases made, and other capital support. The Corporation recognizes this support as the funds are expended for the intended projects. The Corporation expended and recorded \$17,094 and \$1,410 during the years ended June 30, 2023 and 2022, respectively.

15. Functional Expenses

The Corporation provides healthcare services to residents within its geographic location. Expenses related to providing these services, based on management's estimates of expense allocations, are as follows:

			Healthca	re S	ervices			Corporate Services,	
	Hospital & Ambulatory	P	Retail harmacy	F	Physician Practices	Risk Taking		Other, and iminations	Total
Year ended June 30, 2023 Operating expenses: Salaries, wages, and benefits Expendable supplies	\$ 2,002,868 717,228	\$	8,665 144,834	\$	330,649 54,464	\$ 5,792 8	\$	345,414 7,925	\$ 2,693,388 924,459
Purchased services: Purchased services Contracted services	1,010,557 353,736		17,394 -		71,538 31,344	5,993 -		(337,028) (56,492)	768,454 328,588
Depreciation and amortization Interest expense Total operating expenses	264,626 55,921 \$ 4,404,936	\$	- - 170,893	\$	2,305 - 490,300	\$ - - 11,793	\$	11,024 2,021 (27,136)	277,955 57,942 \$ 5,050,786

Notes to Consolidated Financial Statements (continued) (In Thousands)

15. Functional Expenses (continued)

			Healthca	re S	ervices				Corporate Services,	
	Hospital &		Retail	F	Physician		Risk	_ C	ther, and	
	Ambulatory	Pl	Pharmacy		Practices	ctices Takin			iminations	Total
Year ended June 30, 2022										
Operating expenses:										
Salaries, wages, and										
benefits	\$ 1,961,817	\$	8,162	\$	305,291	\$	5,032	\$	327,778	\$ 2,608,080
Expendable supplies	692,521		120,358		41,642		30		10,142	864,693
Purchased services:										
Purchased services	936,823		16,837		68,285		4,662		(242,221)	784,386
Contracted services	345,759		_		30,062		_		(47,430)	328,391
Depreciation and										
amortization	261,082		_		2,271		_		3,834	267,187
Interest expense	39,430		_		_		_		715	40,145
Total operating expenses	\$ 4,237,432	\$	145,357	\$	447,551	\$	9,724	\$	52,818	\$ 4,892,882

Corporate services are allocated primarily using a percentage of net patient service revenue.

16. Liquidity and Availability of Resources

The Corporation had financial assets available to management for general expenditure within one year of the financial reporting date, or June 30, 2023 and 2022, as follows:

	 2023	2022
Cash and cash equivalents	\$ 274,721	\$ 244,529
Receivables, net	727,002	863,756
Assets limited as to use – board designated	30,000	90,000
Investments	1,490,962	1,431,494
Total financial assets available within one year	 2,522,685	2,629,779
Less:		
Amounts unavailable for general expenditures		
within one year due to:		
Alternative investments subject to lockup restrictions	 29,968	12,623
Total financial assets available to management		
for general expenditure within one year	\$ 2,492,717	\$ 2,617,156

Notes to Consolidated Financial Statements (continued) (In Thousands)

17. Insurance

The Corporation maintains self-insurance programs for professional and general liability risks, employee health, employee long-term disability, and workers' compensation. The accrued liabilities for these programs were as follows:

	June 30	0
	 2023	2022
Professional and general liabilities	\$ 425,660 \$	417,331
Employee health	14,417	24,292
Employee long-term disability	2,185	3,002
Workers' compensation	26,854	27,483
Total self-insured liabilities	 469,116	472,108
Less current portion	(56,295)	(67,201)
	\$ 412,821 \$	404,907

The Corporation provides for and funds the present value of the costs for professional and general liability claims and insurance coverage related to the projected liability from asserted and unasserted incidents, which the Corporation believes may ultimately result in a loss. In management's opinion, these accruals provide an adequate and appropriate loss reserve. The professional and general malpractice liabilities presented above include \$297,272 and \$280,763 as of June 30, 2023 and 2022, respectively, for which related insurance receivables have been recorded within other assets on the accompanying consolidated balance sheets.

The Corporation and each of its affiliates are self-insured for professional and general liability claims up to the limits of \$1,000 on individual claims and \$3,000 in the aggregate on an annual basis. For amounts in excess of these limits, the risk of loss has been transferred to Terrapin, an unconsolidated joint venture. Terrapin provides insurance for claims in excess of \$1,000 individually and \$3,000 in the aggregate up to \$164,000 individually and \$227,000 in the aggregate under claims made policies between the Corporation and Terrapin. For claims in excess of Terrapin's coverage limits, if any, the Corporation retains the risk of loss.

Notes to Consolidated Financial Statements (continued) (In Thousands)

17. Insurance (continued)

As discussed in Note 5, Terrapin is a joint venture corporation in which a 50% equity interest is owned by the Corporation and a 50% equity interest is owned by University of Maryland Faculty Physicians, Inc.

Total malpractice insurance expense, net of investment return on self-insurance trust funds, for the Corporation during the years ended June 30, 2023 and 2022, was approximately \$63,970 and \$137,206, respectively.

18. Business and Credit Concentrations

The Corporation provides healthcare services through its inpatient and outpatient care facilities, located in the State of Maryland. The Corporation generally does not require collateral or other security in extending credit; however, it routinely obtains assignment of (or is otherwise entitled to receive) patients' benefits receivable under their health insurance programs, plans, or policies (e.g., Medicare, Medicaid, Blue Cross, workers' compensation, health maintenance organizations (HMOs), and commercial insurance policies).

The Corporation maintains cash accounts with highly rated financial institutions, which generally exceed federally insured limits. The Corporation has not experienced any losses from maintaining cash accounts in excess of federally insured limits and, as such, management does not believe the Corporation is subject to any significant credit risks related to this practice.

The Corporation had receivables from patients and third-party payors as follows:

	2023 2022 29% 35% 29 20 33 35				
	2023	2022			
Medicare	29%	35%			
Medicaid	29	20			
Commercial insurance and HMOs	33	35			
Self-pay and others	9	10			
	100%	100%			

Notes to Consolidated Financial Statements (continued) (In Thousands)

18. Business and Credit Concentrations (continued)

The Corporation recorded net patient service revenues from patients and third-party payors as follows:

	Year Ende	d June 30
	2023	2022
Medicare	42%	42%
Medicaid	23	24
Commercial insurance and HMOs	30	30
Self-pay and others	5	4
	100%	100%

19. Certain Significant Risks and Uncertainties

The Corporation provides general acute healthcare services in the state of Maryland. The Corporation and other healthcare providers in Maryland are subject to certain inherent risks, including the following:

- Dependence on revenues derived from reimbursement by the federal Medicare and state Medicaid programs;
- Regulation of hospital rates by the State of Maryland Health Services Cost Review Commission;
- Government regulation, government budgetary constraints, and proposed legislative and regulatory changes; and
- Lawsuits alleging malpractice and related claims.

Such inherent risks require the use of certain management estimates in the preparation of the Corporation's consolidated financial statements, and it is reasonably possible that a change in such estimates may occur.

Notes to Consolidated Financial Statements (continued) (In Thousands)

19. Certain Significant Risks and Uncertainties (continued)

The Medicare and state Medicaid reimbursement programs represent a substantial portion of the Corporation's revenues, and the Corporation's operations are subject to a variety of other federal, state, and local regulatory requirements. Failure to maintain required regulatory approvals and licenses and/or changes in such regulatory requirements could have a significant adverse effect on the Corporation.

Changes in federal and state reimbursement funding mechanisms and related government budgetary constraints could have a significant adverse effect on the Corporation.

The healthcare industry is subject to numerous laws and regulations from federal, state, and local governments. The Corporation's compliance with these laws and regulations can be subject to periodic governmental review and interpretation, which can result in regulatory action unknown or unasserted at this time. Management is aware of certain asserted and unasserted legal claims and regulatory matters arising in the ordinary course of business, none of which, in the opinion of management, are expected to result in losses in excess of insurance limits or have a materially adverse effect on the Corporation's financial position.

The federal government and many states have aggressively increased enforcement under Medicare and Medicaid antifraud and abuse laws and physician self-referral laws (STARK law and regulation). Recent federal initiatives have prompted a national review of federally funded healthcare programs. In addition, the federal government and many states have implemented programs to audit and recover potential overpayments to providers from the Medicare and Medicaid programs. The Corporation has implemented a compliance program to monitor conformance with applicable laws and regulations, but the possibility of future government review and enforcement action exists.

20. Maryland Health Services Cost Review Commission

Effective July 1, 2013, the Health System and the Health Services Cost Review Commission (HSCRC) agreed to implement the Global Budget Revenue (GBR) methodology for the following hospitals: Medical Center, ROI, UM Midtown, UM Baltimore Washington, UM Charles Regional, UM St. Joseph, UM Memorial, UM Dorchester, UM Chester River, Shore Emergency Center, UM Upper Chesapeake, UM Harford Memorial, UM Prince George's, and UM Laurel. The agreements will continue each year and on July 1 of each year thereafter; the agreements will renew for a

Notes to Consolidated Financial Statements (continued) (In Thousands)

20. Maryland Health Services Cost Review Commission (continued)

one-year period unless they are canceled by the HSCRC or by the Corporation. The agreements were in place for the years ended June 30, 2023 and 2022. The GBR model is a revenue constraint and quality improvement system designed by the HSCRC to provide hospitals with strong financial incentives to manage their resources efficiently and effectively in order to slow the rate of increase in healthcare costs and improve healthcare delivery processes and outcomes. The GBR model is consistent with the Corporation's mission to provide the highest value of care possible to its patients and the communities it serves.

The GBR agreements establish a prospective, fixed revenue base "GBR cap" for the upcoming year. This includes both inpatient and outpatient regulated services. Under GBR, a hospital's revenue for all HSCRC regulated services is predetermined for the upcoming year, regardless of changes in volume, service mix intensity, or mix of inpatient or outpatient services that occurred during the year. The GBR agreement allows the Corporation to adjust unit rates, within certain limits, to achieve the overall revenue base for the Corporation at year-end. Any overcharge or undercharge versus the GBR cap is prospectively subtracted from the subsequent year's GBR cap. Although the GBR cap is fixed each year, it does not adjust for changes in volume or service mix. The GBR cap is also adjusted annually for inflation, and for changes in payor mix and uncompensated care. The Corporation will receive an annual adjustment to its cap for the change in population in the Corporation's service areas. GBR is designed to encourage hospitals to operate efficiently by reducing excess utilization and managing patients in the appropriate care delivery setting. The HSCRC also may impose various other revenue adjustments, which could be significant in the future.

21. Subsequent Events

The Corporation evaluated all events and transactions that occurred after June 30, 2023 and through October 24, 2023, the date the consolidated financial statements were issued. Other than described below, the Corporation did not have any material subsequent events during the period.

Effective August 30, 2023, all non-union Capital Region Pension Plan participants were spun off into a separate plan as part of the steps associated with the termination of this plan. UMMS initiated the plan termination process during the fiscal year ended June 30, 2023 and anticipates completion of the termination in calendar year 2024 (see Note 11).

Supplementary Information

Consolidating Balance Sheet by Division (In Thousands)

June 30, 2023

		Orthopaedic		Baltimore Washington Medical System	Shore Regional	Charles Regional	St. Joseph Health	Upper Chesapeake	Capital Region	UM Health Plans	UMMS Foundation	Other	Eliminations	Consolidated Total
Assets														
Current assets:														
Cash and cash equivalents	\$ 81,704 \$	11,261 \$	29,341 \$	22,751 \$	59,726 \$	16,702 \$	10,779 \$	29,844 \$	3,533	146	\$ 8,685 \$	249 \$	_	\$ 274,721
Assets limited as to use, current portion Accounts receivable:	67,049	_	_	_	_	_	_	_	_	_	_	_	_	67,049
Patient accounts receivable, net	301,089	17,027	33,133	57,583	48,802	18,965	55,748	50,993	54,019	_	_	_	(2,900)	634,459
Other	218,600	97	6,107	5,583	3,800	657	2,387	1,976	11,472	255	_	2,025	(160,416)	92,543
Inventories	61,332	1,783	3,900	6,780	4,266	1,676	5,078	8,656	6,999	_	_	311	_	100,781
Prepaid expenses and other current assets	30,737	263	392	456	660	145	1,088	540	1,261	_	_	_	_	35,542
Total current assets	760,511	30,431	72,873	93,153	117,254	38,145	75,080	92,009	77,284	401	8,685	2,585	(163,316)	1,205,095
Investments	625,038	49,234	4,775	203,410	181,127	29,896	20,210	351,208	3,077	_	22,987	_	_	1,490,962
Assets limited as to use, less current portion:														
Investments held for collateral	5,667	_	_	_	_	_	_	_	_	_	_	_	_	5,667
Debt service funds	68	_	_	_	_	_	_	_	_	_	_	_	_	68
Construction funds	117,094	11,000	_	6,738	34,358	7,191	_	101,740	20,550	_	_	_	_	298,671
Board designated and escrow funds	_	_	_	_	30,000	_	_	_	_	_	_	_	_	30,000
Self-insurance trust funds	229,515	_	_	_	3,183	_	_	_	_	_	_	_	_	232,698
Funds restricted by donor	, =	_	1,155	_	42,572	705	20,600	13,265	_	_	51,941	_	_	130,238
Economic and beneficial interests in the net assets of			,		,		,	,			,			,
related organizations	91,206	39,270	547	10,316	4,051	_	_	_	1,330	_	_	_	(93,390)	53,330
•	443,550	50,270	1,702	17,054	114,164	7,896	20,600	115,005	21,880	-	51,941	_	(93,390)	750,672
Property and equipment, net	873,482	40,191	146,954	270,860	175,232	107,734	257,131	381,544	619,870	_	_	3,465	_	2,876,463
Investments in joint ventures and other assets	612,689	28,496	1,810	2,537	37,239	11,228	32,599	74,707	40,678	4,656	15,751	11,826	(180,145)	694,071
Total assets	\$ 3,315,270 \$	198,622 \$	228,114 \$	587,014 \$	625,016 \$	194,899 \$	405,620 \$	5 1,014,473 \$	762,789	5,057	\$ 99,364 \$	17,876 \$	(436,851)	\$ 7,017,263
Liabilities and net assets Current liabilities:														
Trade accounts payable	\$ 141,188 \$	9,236 \$	13,706 \$	16,571 \$	15,059 \$	11,767 \$	19,579 \$	26,117 \$	36,355	551	\$ 546 \$	3,347 \$	=	\$ 294,022
Accrued payroll and benefits	148,067	4,797	12,164	30,271	22,854	7,720	31,437	35,063	21,029	_	229	1,094	_	314,725
Advances from third-party payors	100,102	5,993	8,465	16,802	7,714	4,929	13,351	11,098	18,530	_	_	_	_	186,984
Lines of credit	80,000	_	_	_	_	_	_	_	_	_	_	_	_	80,000
Other current liabilities	104,452	944	4,463	4,342	6,113	2,662	7,376	7,549	65,782	73,255	6,852	38,827	(162,361)	160,256
Current portion of long-term debt	5,234	365	563	4,125	2,466	1,036	4,637	8,822	4,867	_	=	_	=	32,115
Total current liabilities	579,043	21,335	39,361	72,111	54,206	28,114	76,380	88,649	146,563	73,806	7,627	43,268	(162,361)	1,068,102
Long-term debt, less current portion	660,233	16,854	26,030	190,521	113,860	41,163	195,490	407,414	212,629	_	_	_	_	1,864,194
Other long-term liabilities	482,781	429	584	6,520	35,681	3,347	118,389	5,427	67,626	4,320	_	3,828	(181,100)	547,832
Interest rate swap liabilities	70,350	_	_	_	_	_	_	_	_	_	_	_	_	70,350
Total liabilities	1,792,407	38,618	65,975	269,152	203,747	72,624	390,259	501,490	426,818	78,126	7,627	47,096	(343,461)	3,550,478
Net assets:														
Without donor restrictions	1,451,129	120,708	115,714	307,546	369,800	121,252	(10,544)	496,090	331,123	(73,069)	25,718	(29,220)	_	3,226,247
With donor restrictions	71,734	39,296	46,425	10,316	51,469	1,023	25,905	16,893	4,848		66,019		(93,390)	240,538
Total net assets	1,522,863	160,004	162,139	317,862	421,269	122,275	15,361	512,983	335,971	(73,069)	91,737	(29,220)	(93,390)	3,466,785
Total liabilities and net assets	\$ 3,315,270 \$	198,622 \$	228,114 \$	587,014 \$	625,016 \$	194,899 \$	405,620 \$	5 1,014,473 \$	762,789	5,057	\$ 99,364 \$	17,876 \$	(436,851)	\$ 7,017,263

Consolidating Statement of Operations by Division (In Thousands)

Year Ended June 30, 2023

		tehabilitation & Orthopaedic Institute	Midtown	Baltimore Washington Medical System	Shore Regional	Charles Regional	St. Joseph Health	Upper Chesapeake	Capital Region	UM Health Plans	UMMS Foundation	Other	C	Consolidated Total
Operating revenue, gains and other support:				•				•						
Net patient service revenue	\$ 1,852,375	\$ 123,762 \$	236,047 \$	520,544 \$	388,667 \$	167,517 \$	486,387	\$ 495,369 \$	394,082	5 –	\$ - \$	21,663	\$ (4,070) \$	4,682,343
State support	13,700	_	_	-	_		_	_	10,000	-	_	_	(10,000)	13,700
CARES Act – provider relief funds	_	_	_	-	_	248	_	_	730	-	_	_	_	978
Other revenue	1,103,695	2,905	33,388	6,079	6,471	2,316	9,066	13,841	12,930	_	_	16,627	(835,739)	371,579
Total operating revenue, gains, and other support	2,969,770	126,667	269,435	526,623	395,138	170,081	495,453	509,210	417,742	-	_	38,290	(849,809)	5,068,600
Operating expenses:														
Salaries, wages and fringe benefits	1,322,900	68,306	122,039	304,919	209,911	78,998	275,575	287,655	220,048	_	_	22,047	(219,010)	2,693,388
Expendable supplies	519,140	13,032	44,376	81,688	46,072	20,596	76,613	75,112	44,715	_	_	5,838	(2,723)	924,459
Purchased services	754,614	23,336	55,031	108,624	92,362	44,003	107,595	88,974	105,106	_	_	13,239	(624,430)	768,454
Contracted services	168,249	10,920	35,821	18,905	23,090	11,903	6,206	15,592	41,548	_	_	_	(3,646)	328,588
Depreciation and amortization	102,989	8,430	17,287	32,157	22,106	6,990	27,918	23,280	35,796	-	_	1,002	_	277,955
Interest expense	18,786	361	1,008	7,569	4,604	1,637	8,861	7,574	7,542	-	_	_	_	57,942
Total operating expenses	2,886,678	124,385	275,562	553,862	398,145	164,127	502,768	498,187	454,755	=		42,126	(849,809)	5,050,786
Operating income (loss) from continuing operations	83,092	2,282	(6,127)	(27,239)	(3,007)	5,954	(7,315)	11,023	(37,013)	_	_	(3,836)	_	17,814
Nonoperating income and expenses, net:														
Contributions	2,688	_	_	-	569	434	(156)	(1,407)	2,500	-	2,806	_	_	7,434
Equity in net income of joint ventures	1,333	_	_	-	330	518	1,978	522	473	-	_	55	_	5,209
Investment income	2,479	247	70	860	4,941	576	665	1,596	70	-	1,874	_	_	13,378
Change in fair value of investments	44,107	4,162	200	16,248	14,423	2,644	1,000	23,586	309	-	1,618	_	_	108,297
Change in fair value of undesignated interest rate swaps	35,020	_	-	_	_	_	_	_	_	_	_	_	-	35,020
Other nonoperating gains and losses	(6,898)	(75)	(1,795)	(4,975)	(1,031)	(1,993)	(2,158)	(2,208)	(1,667)	_	(3,084)	25	<u> </u>	(25,859)
Total nonoperating income and expenses	78,729	4,334	(1,525)	12,133	19,232	2,179	1,329	22,089	1,685	_	3,214	80	_	143,479
Excess (deficiency) of revenues over expenses	\$ 161,821 \$	6,616 \$	(7,652) \$	(15,106) \$	16,225 \$	8,133 \$	(5,986)	\$ 33,112 \$	(35,328)	5 –	\$ 3,214 \$	(3,756)	- \$	161,293

Consolidating Balance Sheet – Obligated Group (In Thousands)

June 30, 2023

	University of Maryland Medical Center & Affiliates*	Rehabilitation & Orthopaedic Institute	University of Maryland Midtown Campus	Baltimore Washington Medical Center, Inc.	Shore Health System, Inc.**	Chester River Medical Center	Charles Regional Medical Center	St. Joseph Medical Center	Upper Chesapeake Hospitals***	University of Maryland Capital Region Health****	UMMS Foundation	Eliminations	Obligated Group Total
Assets	•		•	,					•				•
Current assets:													
Cash and cash equivalents	\$ 74,738	\$ 11,260	\$ 28,806	\$ 24,987	\$ 8,392 \$	42,017 \$	14,857 \$	5,523	\$ 28,682	\$ 24 5	8.685	- :	\$ 247,971
Assets limited as to use, current portion	67,049	_	_	_	_	_	_	_	_	_	_	_	67,049
Accounts receivable:	,												,
Patient accounts receivable, net	300,596	17,012	33,133	47,159	39,471	4,097	17,774	48,616	45,725	51,611	_	_	605,194
Other	221,563	97	2,929	38,176	25,663	1,096	1,013	2,781	977	11,357	_	(60,565)	245,087
Inventories	61,332	1,783	3,900	6,755	3,776	490	1,676	5,078	7,893	6,999	_	_	99,682
Prepaid expenses and other current assets	29,923	263	384	351	393	11	140	557	174	1,177	_	_	33,373
Total current assets	755,201	30,415	69,152	117,428	77,695	47,711	35,460	62,555	83,451	71,168	8,685	(60,565)	1,298,356
Investments	625.038	49,234	4,771	203,410	125,411	3,330	27,862	17.967	321,359	3,077	22,987	(00,303)	1,404,446
	020,000	.>,25 .	1,7,7	200,.10	120,.11	2,220	27,002	17,507	021,000	5,577	22,> 0 /		1,.0.,0
Assets limited as to use, less current portion:													
Investments held for collateral	5,667	_	_	_	_	_	_	_	_	_	_	_	5,667
Debt service funds	68	_	_	_	_	_		_	_	_	_	_	68
Construction funds	117,094	11,000	_	6,738	34,358	_	7,191	_	101,740	20,550	_	_	298,671
Board designated and escrow funds		_	_	_	25,000	5,000	_	_	_	_	_	_	30,000
Self-insurance trust funds	229,515	_	_	_	3,183	_	_	_	_	_	_	_	232,698
Funds restricted by donor	_	-	1,155	_	3,364		_	_	-	-	51,941	_	56,460
Economic interests in the net assets of related organizations	91,206	39,270	547	10,316	98,666	7,976	5,534	28,973	31,109	1,330	_	(93,390)	221,537
	443,550	50,270	1,702	17,054	164,571	12,976	12,725	28,973	132,849	21,880	51,941	(93,390)	845,101
Property and equipment, net	866,018	40,191	145,168	250,523	161,754	9,770	82,706	244,433	361,834	617,520	_	_	2,779,917
Investments in joint ventures and other assets	613,413	28,496	1,810	2,537	37,053	180	10,267	25,466	67,112	37,885	15,751	(180,144)	659,826
Total assets	\$ 3,303,220	\$ 198,606	\$ 222,603	\$ 590,952	\$ 566,484 \$	73,967 \$	169,020 \$	379,394	966,605	\$ 751,530 \$	\$ 99,364 \$	(334,099)	\$ 6,987,646
Liabilities and net assets													
Current liabilities: Trade accounts payable	\$ 141,155	\$ 9,234	\$ 13.622	\$ 13,866	\$ 11,597 \$	2,224 \$	11,341 \$	17,472	\$ 23,806	\$ 34,582 5	§ 546 \$	- :	\$ 279,445
			11,814	21,910			6,035	21,845	24,544		р 340 д 229		273,555
Accrued payroll and benefits Advances from third-party payors	148,067	4,797	,	*	13,153	1,722 752	6,033 4,929	13,308	*	19,439	229	_	· · · · · · · · · · · · · · · · · · ·
Lines of credit	100,102 80,000	5,993	8,464	16,802	6,962	132	4,929	13,308	11,003	18,530	_	_	186,845 80.000
Other current liabilities	104,299	944	4,443	3,978	5,357	536	2,405	6,881	19,504	64,921	6,852	(59,610)	160,510
Current portion of long-term debt	5.234	365	4,443 563	4,125	2,394	72	2,403 887	4.099	8,822	4,594	0,632	(39,010)	31,155
Total current liabilities	578,857	21,333	38,906	60,681	39,463	5,306	25,597	63,605	87,679	142,066	7,627		1,011,510
			38,900	ŕ	ŕ	•	25,397	· ·	87,079	•	7,027	(59,610)	1,011,510
Long-term debt, less current portion	660,233	16,854	26,030	190,521	110,559	3,300	41,046	189,282	407,414	212,202	_	_	1,857,441
Other long-term liabilities	482,781	429	584	1,373	35,348	333	3,075	118,389	5,424	67,626	_	(181,099)	534,263
Interest rate swap liabilities	70,350	_	_	_	_	_	_	_	_	_	_	_	70,350
Total liabilities	1,792,221	38,616	65,520	252,575	185,370	8,939	69,718	371,276	500,517	421,894	7,627	(240,709)	3,473,564
Net assets:													
Without donor restrictions	1,439,265	120,694	110,658	328,061	335,770	58,904	99,302	(19,711)	434,978	324,800	25,718	_	3,258,439
With donor restrictions	71,734	39,296	46,425	10,316	45,344	6,124	_	27,829	31,110	4,836	66,019	(93,390)	255,643
Total net assets	1,510,999	159,990	157,083	338,377	381,114	65,028	99,302	8,118	466.088	329,636	91,737	(93,390)	3,514,082
Total liabilities and net assets	\$ 3,303,220	•	\$ 222,603	•		73,967 \$	169,020 \$	379,394		•	•		
1 our momnes and not assets	φ 3,303,220	Ψ 170,000	Ψ 222,003	Ψ 370,732	Ψ 500,τοτ Φ	13,701 \$	107,020 \$	317,374	, ,00,003	Ψ 131,330	γ //,JUT ψ	(337,077)	φ 0,207,0 1 0

^{*} Includes University of Maryland Medical System Corporation (Parent)

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^{**} Includes both Memorial Hospital and Dorchester Hospital

^{***} Includes both Upper Chesapeake Medical Center and Harford Memorial Hospital

^{****} Includes Prince George's Hospital Center, Laurel Regional Hospital and Bowie Health Center

Consolidating Statement of Operations and Changes in Net Assets Without Donor Restrictions – Obligated Group (In Thousands)

Year Ended June 30, 2023

	University of Maryland Medical Center & Affiliates*	Rehabilitation & Orthopaedic Institute	University of Maryland Midtown Campus	Baltimore Washington Medical Center, Inc.	Shore Health System, Inc.**	Chester River Medical Center	Charles Regional Medical Center	St. Joseph Medical Center	Upper Chesapeake Hospitals***	University of Maryland Capital Region Health****	UMMS Foundation	Eliminations	Obligated Group Total
Operating revenue, gains and other support:	_		•	,	,				•				•
Net patient service revenue	\$ 1,850,996	\$ 123,310	\$ 231,392	\$ 440,247	\$ 286,767 \$	46,599 \$	154,871 \$	398,038	\$ 422,010	\$ 383,863	\$ - :	\$ (5,509)	\$ 4,332,584
State support	13,700		_	_	_	_	_	_	· <u>-</u>	10,000	_	(10,000)	13,700
Other revenue	1,103,242	2,894	31,387	3,707	8,036	1,404	1,744	4,483	5,277	12,023	_	(828,442)	345,755
Total operating revenue, gains, and other support	2,967,938	126,204	262,779	443,954	294,803	48,003	156,615	402,521	427,287	405,886	_	(843,951)	4,692,039
Operating expenses:													
Salaries, wages, and benefits	1,321,706	67,595	118,863	228,857	132,914	15,037	68,592	169,333	202,142	205,745	_	(219,010)	2,311,774
Expendable supplies	518,987	13,031	44,172	57,648	36,808	2,630	19,813	72,728	55,552	43,919	_	(2,723)	862,565
Purchased services	752,745	23,174	53,281	101,626	65,621	16,878	41,200	79,716	87,617	107,410	_	(622,218)	707,050
Contracted services	168,249	10,920	32,182	24,198	19,197	4,955	11,176	29,148	24,512	28,446	_	_	352,983
Depreciation and amortization	102,604	8,430	17,023	30,597	18,798	2,603	6,452	26,605	21,710	35,507	_	_	270,329
Interest expense	18,634	361	1,008	7,549	4,604	_	1,601	8,576	6,620	7,514	_	_	56,467
Total operating expenses	2,882,925	123,511	266,529	450,475	277,942	42,103	148,834	386,106	398,153	428,541	_	(843,951)	4,561,168
Operating income (loss)	85,013	2,693	(3,750)	(6,521)	16,861	5,900	7,781	16,415	29,134	(22,655)	-		130,871
Nonoperating income and expenses, net:													
Contributions	2,688	_	_	-	-	-	-	_	-	2,500	2,806	-	7,994
Equity in net income of joint ventures	1,333	_	_	-	330	-	485	1,978	-	-	_	-	4,126
Investment income	2,478	247	70	860	3,265	18	490	147	1,370	64	1,874	_	10,883
Change in fair value of investments	44,107	4,162	200	16,248	9,629	558	2,551	1,509	23,796	309	1,618	-	104,687
Change in fair value of undesignated interest rate swaps	35,020	_	_	-	-	-	-	_	-	-	_	-	35,020
Other nonoperating gains and losses	(6,897)	(76)	(1,795)	(4,195)	(423)	-	(1,106)	(854)	(1,768)	(1,594)	(3,084)	-	(21,792)
Total nonoperating income and expenses	78,729	4,333	(1,525)	12,913	12,801	576	2,420	2,780	23,398	1,279	3,214	_	140,918
Excess (deficiency) of revenues over expenses	163,742	7,026	(5,275)	6,392	29,662	6,476	10,201	19,195	52,532	(21,376)	3,214	-	271,789
Net assets released from restrictions used for purchase of					_	_					g		9
property and equipment											,		
Contributions	-	_	_	2,027	_	_	_	_	_	_	_	_	2,027
State support for capital	-	_	_	3,000	_	_	_	_	_	14,094	_	_	17,094
Change in economic and beneficial interest in the net assets													
of related organizations	992	_	_	_	6,327	378	_	_	_	_	_	_	7,697
Capital transfers (to) from member organization	(570,570)	6,399	47,306	(22,872)	(26,896)	1,609	1,226	(25,777)	(133,986)	(15,613)	(9)	551,749	(187,434)
Change in funded status of defined benefit pension plans	-	_	1,645	3,579	_	-	846	_	_	5,230	_	_	11,300
Other	1,351	_	_	_	_	246	_	_	_	_	366	_	1,963
Increase (decrease) net assets without donor restrictions	\$ (404,485)	\$ 13,425	\$ 43,676	\$ (7,874)	\$ 9,093 \$	8,709 \$	12,273 \$	(6,582)	\$ (81,454)	\$ (17,665)	\$ 3,580	\$ 551,749	\$ 124,445

^{*} Includes University of Maryland Medical System Corporation (Parent)

^{**} Includes both Memorial Hospital and Dorchester Hospital

^{***} Includes both Upper Chesapeake Medical Center and Harford Memorial Hospital

^{****} Includes Prince George's Hospital Center, Laurel Regional Hospital and Bowie Health Center

Consolidating Balance Sheet – Hospital Format (In Thousands)

June 30, 2023

	University of Maryland Medical Center	Rehabilitation & Orthopaedic Institute	Midtown	Baltimore Washington Medical Center, Inc.	Shore Health System, Inc.	Chester River Medical Center	Charles Regional Medical Center	St. Joseph Medical Center	Upper Chesapea Medical Center	ake Hospitals Harford Memorial	University of Maryland Capital Region Health Hospitals	All Other Entities	Eliminations	Consolidated Total
Assets														
Current assets:				24.00=	d 0.000 d	40.045	44077		.			0.4.040		
Cash and cash equivalents	\$ 16,162			24,987			,	ŕ	\$ 28,682 \$		\$ 24 \$		- 5	. ,.
Assets limited as to use, current portion	=	_	_	_	_	_	_	_	_	_	_	67,049	_	67,049
Accounts receivable: Patient accounts receivable, net	300,596	17,027	33,133	47,159	39,471	4,097	17,774	48,616	37,704	8,021	51,611	32,150	(2,900)	634,459
Other	82,434	97	5,753	35,391	5,150	1,060	574	313	756	26,496	11,357	28,994	(105,832)	92,543
Inventories	52,360	1,783	3,900	6,755	3,776	490	1,676	5,078	6,398	1,495	6,999	10,071	(105,652)	100,781
Prepaid expenses and other current assets	1,949	263	384	351	393	11	140	557	136	38	1,177	30,143	_	35,542
Total current assets	453,501	30,431	71,976	114,643	57,182	47,675	35,021	60,087	73,676	36,050	71,168	262,417	(108,732)	1,205,095
Investments	427,327	49,234	4,771	203,410	125,411	3,330	27,862	17,967	205,538	115,821	3,077	307,214	-	1,490,962
A scata limited as to use loss summent mention.														
Assets limited as to use, less current portion: Investments held for collateral	_	_	_	_	_	_	_	_	_	_	_	5,667	_	5,667
Debt service funds	_	_	_	_	_	_	_	_	_	_	_	68	_	68
Construction funds	126,018	11,000	_	6,738	34,358	_	7,191	_	101,740	_	20,550	-	(8,924)	298,671
Board designated and escrow funds	-	-	_	-	25,000	5,000		_	-	_		_	(0,> = .)	30,000
Self-insurance trust funds	_	_	_	_	3,183	-	_	_	_	_	_	229,515	_	232,698
Funds restricted by donor	_	_	1,155	_	3,364	_	_	_	_	_	_	125,719	_	130,238
Economic interests in the net assets of related organizations	91,206	39,270	547	10,316	98,666	7,976	5,534	28,973	31,109	_	1,330	_	(261,597)	53,330
Totaled organizations	217,224	50,270	1,702	17,054	164,571	12,976	12,725	28,973	132,849		21,880	360,969	(270,521)	750,672
Property and equipment, net	623,515	40,191	145,168	250,523	161,754	9,770	82,706	244,433	305,084	56,750	617,520	339,049	_	2,876,463
Investments in joint ventures and other assets	170,816	28,496	1,810	2,537	37,053	180	10,267	25,466	61,388	5,724	37,885	498,841	(186,392)	694,071
Total assets	\$ 1,892,383	\$ 198,622	\$ 225,427 \$	588,167	\$ 545,971 \$	73,931 \$	168,581 \$	376,926	\$ 778,535 \$	214,345	\$ 751,530 \$	1,768,490	(565,645)	\$ 7,017,263
Liabilities and net assets Current liabilities:														
Trade accounts payable	,	\$ 9,236				, ,	,	,				· · · · · · · · · · · · · · · · · · ·		. , , .
Accrued payroll and benefits	95,429	4,797	11,814	21,910	13,153	1,722	6,035	21,845	20,053	4,491	19,439	94,037	_	314,725
Advances from third-party payors	100,102	5,993	8,464	16,802	6,962	752	4,929	13,308	8,919	2,084	18,530	139	_	186,984
Lines of credit Other current liabilities	60,221	- 944	4,443	3,978	5,357	- 4,177	- 7,649	6,881	50,187	- 764	- 65,248	80,000 61,166	(110,759)	80,000 160,256
Current portion of long-term debt	12,136	365	563	4,125	2,394	72	887	4,099	8,822	704	4,594	01,100	(5,942)	32,115
Total current liabilities	369,894	21,335	38,906	60,681	39,463	8,947	30,841	63,605	101,785	17,341	142,393	289,612	(116,701)	1,068,102
Long-term debt, less current portion	560,458	16,854	26,030	190,521	110,559	3,300	41,046	189,282	384,541	22,873	212,202	106,528	_	1,864,194
Other long-term liabilities	19,172	429	584	1,373	35,348	333	3,075	118,389	4,227	1,197	67,626	477,179	(181,100)	547,832
Interest rate swap liabilities	-	-	-	-	-	_	-	-	-		-	70,350	(101,100)	70,350
Total liabilities	949,524	38,618	65,520	252,575	185,370	12,580	74,962	371,276	490,553	41,411	422,221	943,669	(297,801)	3,550,478
Net assets:														
Without donor restrictions	889,421	120,708	113,482	325,276	315,257	55,227	93,619	(22,179)	256,872	172,934	324,473	656,403	(75,246)	3,226,247
With donor restrictions	53,438	39,296	46,425	10,316	45,344	6,124	_	27,829	31,110	_	4,836	168,418	(192,598)	240,538
Total net assets	942,859	160,004	159,907	335,592	360,601	61,351	93,619	5,650	287,982	172,934	329,309	824,821	(267,844)	3,466,785
Total liabilities and net assets	\$ 1,892,383	\$ 198,622	\$ 225,427 \$	588,167	\$ 545,971 \$	73,931 \$	168,581 \$	376,926	\$ 778,535 \$	214,345	\$ 751,530 \$	1,768,490	(565,645)	\$ 7,017,263

Consolidating Statement of Operations – Hospital Format (In Thousands)

Year Ended June 30, 2023

	University of Maryland Medical Center Rehabilitation University Baltimore				Baltimore		Charles	Charles Capital Region Hospitals											
	Wieuicai	Shock	_Kenabintation	of Maryland	Washington				Chester River	Regional	St. Joseph	Upper Chesape	ake Hosnitals	Сариа	ai Kegion Hospi	Bowie			
	University	Trauma	Orthopaedic	•	Medical	Memorial	Dorchester		Medical	Medical	Medical	Medical	Harford	Capital	Laurel	Health	All Other		Consolidated
	Hospital	Center	Institute	Campus	Center, Inc.	Hospital	General	QAEC	Center	Center	Center	Center	Memorial	Regional	Regional	Center	Entities	Eliminations	Total
Operating revenue, gains and other support:																			
Net patient service revenue	\$ 1,632,360	\$ 218,636	\$ 123,762	\$ 231,392	\$ 440,247	\$ 259,938	\$ 20,005 \$	6,824 \$	46,599	\$ 154,871	\$ 398,038	\$ 319,582	\$ 102,428 \$	\$ 339,335	\$ 27,603 \$	16,925	\$ 350,400	\$ (6,602)	\$ 4,682,343
State support	_	3,700	_	_	_	_	_	_	_	_	_	_	_	10,000	_	_	10,000	(10,000)	13,700
CARES Act – provider relief funds	_	_	_	_	_	_	_	_	_	_	_	_	_	_	_	_	978	_	978
Other revenue	244,605	315	2,905	31,387	3,707	7,298	551	187	1,404	1,744	4,483	4,542	735	11,990	33	_	1,091,393	(1,035,700)	371,579
Total operating revenue, gains, and other	1,876,965	222,651	126,667	262,779	443,954	267,236	20,556	7,011	48,003	156,615	402,521	324,124	103,163	361,325	27,636	16,925	1,452,771	(1,052,302)	5,068,600
support	1,870,903	222,031	120,007	202,779	443,934	207,230	20,336	7,011	46,003	130,013	402,321	324,124	105,165	301,323	27,030	10,923	1,432,771	(1,032,302)	3,008,000
Operating expenses:																			
Salaries, wages, and benefits	705,563	82,035	68,306	118,863	228,857	115,757	10,721	6,436	15,037	68,592	169,333	146,412	55,730	184,835	14,855	6,055	916,072	(220,071)	2,693,388
Expendable supplies	484,316	29,923	13,032	44,172	57,648	34,836	1,006	966	2,630	19,813	72,728	48,123	7,429	37,495	5,064	1,360	66,641	(2,723)	924,459
Purchased services	389,719	50,115	23,336	53,281	101,626	58,157	5,915	1,549	16,878	41,200	79,716	61,366	26,251	83,605	17,752	6,053	421,043	(669,108)	768,454
Contracted services	151,917	16,332	10,920	34,355	47,769	39,063	798	319	8,717	12,501	52,904	30,071	10,284	32,623	7,322	989	32,105	(160,400)	328,588
Depreciation and amortization	87,647	7,264	8,430	17,023	30,597	15,187	3,394	217	2,603	6,452	26,605	17,611	4,099	33,785	277	1,445	15,319	_	277,955
Interest expense	18,088	_	361	1,008	7,549	4,604	_	_	_	1,601	8,576	5,820	800	7,514	_	_	2,021	_	57,942
Total operating expenses	1,837,250	185,669	124,385	268,702	474,046	267,604	21,834	9,487	45,865	150,159	409,862	309,403	104,593	379,857	45,270	15,902	1,453,201	(1,052,302)	5,050,786
Operating income (loss)	39,715	36,982	2,282	(5,923)	(30,092)	(368)	(1,278)	(2,476)	2,138	6,456	(7,341)	14,721	(1,430)	(18,532)	(17,634)	1,023	(430)	_	17,814
Nonoperating income and expenses, net:																			
Contributions	2,688	_	_	_	_	_	_	_	_	_	_	_	_	2,500	_	_	2,246	_	7,434
Equity in net income of joint ventures	159	_	_	_	_	330	_	_	_	485	1,978	_	_	-	_	_	2,257	_	5,209
Investment income	3,425	_	247	70	860	3,265	-		18	490	147	929	441	64		_	3,422	_	13,378
Change in fair value of investments	33,219	_	4,162	200	16,248	9,629	_	_	558	2,551	1,509	15,036	8,760	309	_	_	16,116	_	108,297
Change in fair value of undesignated interest																	35,020		35,020
rate swaps	_	_	_	_	_	_	_	_	_	_	_	_	_	_	_	_		_	
Other nonoperating gains and losses	(6,898)		(75)	(1,795)	(4,195)	(423)				(1,106)	(854)	(1,768)		(1,520)	(53)	(21)	(7,151)	_	(25,859)
Total nonoperating income and expenses	32,593		4,334	(1,525)	12,913	12,801			576	2,420	2,780	14,197	9,201	1,353	(53)	(21)	51,910	_	143,479
Excess (deficiency) of revenues over expenses	\$ 72,308	\$ 36,982	\$ 6,616	\$ (7,448)	\$ (17,179)	\$ 12,433	\$ (1,278) \$	(2,476) \$	2,714	\$ 8,876	\$ (4,561)	\$ 28,918	\$ 7,771 5	\$ (17,179)	\$ (17,687) \$	1,002	\$ 51,480	\$ -	\$ 161,293

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