Return of Organization Exempt From Income Tax

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations)

OMB No. 1545-0047

Do not enter social security numbers on this form as it may be made public.

Department of the Treasury

► Go to www.irs.gov/Form990 for instructions and the latest information. A For the 2021 calendar year, or tax year beginning JUL 1 2021 and ending JUN 30, 2022 D Employer identification number Check if applicable: C Name of organization JOHNS HOPKINS BAYVIEW Address change MEDICAL CENTER, INC. Name change 52-1341890 Doing business as Initial return Number and street (or P.O. box if mail is not delivered to street address) E Telephone number Room/suite Final return/ termin-ated 4300A 3910 KESWICK RD S BLDG (443)997-5771 794,133,573. City or town, state or province, country, and ZIP or foreign postal code **G** Gross receipts \$ Amended return BALTIMORE, MD 21211 H(a) Is this a group return Applica-tion pending F Name and address of principal officer: BRIAN RAYME Yes X No for subordinates? 4940 EASTERN AVENUE, BALTIMORE, MD 21224 **H(b)** Are all subordinates included? Yes Tax-exempt status: X = 501(c)(3) = 501(c)) ◀ (insert no.) 4947(a)(1) or 527 If "No," attach a list. See instructions J Website: WWW.HOPKINSMEDICINE.ORG/JOHNS HOPKINS BAYVIEW/ H(c) Group exemption number ▶ K Form of organization: X Corporation Trust Association Other > Year of formation: 1984 M State of legal domicile: MD Part I Summary Briefly describe the organization's mission or most significant activities: JOHNS HOPKINS BAYVIEW MEDICAL Governance CENTER, A MEMBER OF JOHNS HOPKINS MEDICINE, PROVIDES COMPASSIONATE if the organization discontinued its operations or disposed of more than 25% of its net assets. 16 Number of voting members of the governing body (Part VI, line 1a) 3 11 Number of independent voting members of the governing body (Part VI, line 1b) 4 Activities & 4082 5 Total number of individuals employed in calendar year 2021 (Part V, line 2a) 79 Total number of volunteers (estimate if necessary) 6 1,656,942. 7 a Total unrelated business revenue from Part VIII, column (C), line 12 **b** Net unrelated business taxable income from Form 990-T, Part I, line 11 0. 7h **Prior Year Current Year** 6,710,993. 19,858,420 Contributions and grants (Part VIII, line 1h) 8 Revenue 637,582,875 716,073,876. Program service revenue (Part VIII, line 2g) 3,777,175 22,767,059. Investment income (Part VIII, column (A), lines 3, 4, and 7d) 10 Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e) 60,881,473 26,326,417. 11 722,099,943 771,878,345. Total revenue - add lines 8 through 11 (must equal Part VIII, column (A), line 12) 2,405,786 2,507,598. Grants and similar amounts paid (Part IX, column (A), lines 1-3) 0 14 Benefits paid to or for members (Part IX, column (A), line 4) Salaries, other compensation, employee benefits (Part IX, column (A), lines 5-10) 279,585,675. 279,896,037. Expenses 16a Professional fundraising fees (Part IX, column (A), line 11e) **b** Total fundraising expenses (Part IX, column (D), line 25) 420,999,602. 484,473,121. Other expenses (Part IX, column (A), lines 11a-11d, 11f-24e) 702,991,063, 766,876,756. 18 Total expenses. Add lines 13-17 (must equal Part IX, column (A), line 25) 19,108,880. 5,001,589. Revenue less expenses. Subtract line 18 from line 12 **Beginning of Current Year End of Year** 28 450,759,942. 408,407,519. Total assets (Part X, line 16) 380,712,971 319,401,946. 21 Total liabilities (Part X, line 26) 三年 70,046,971. 89,005,573. Net assets or fund balances. Subtract line 21 from line 20 Signature Block Under penalties of perjury, I declare that I have examined this return, including accompanying schedules and statements, and to the best of my knowledge and belief, it is Docusioned by: true, correct, and complete Declaration of preparer (other than officer) is based on all information of which preparer has any knowledge. KUKU Date Sign BRIAN RAYME, CFO Here Type or print name and title Date PTIN Print/Type preparer's name Preparer's signature JUSTIN LOWE P01866796 Paid self-employed ERNST & YOUNG U.S. LLP 34-6565596 Preparer Firm's name Firm's EIN ▶ Firm's address 1101 NEW YORK AVENUE, N.W. Use Only Phone no. 202-327-6000 WASHINGTON, DC 20005

X Yes

No

May the IRS discuss this return with the preparer shown above? See instructions

Return of Organization Exempt From Income Tax

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations)

OMB No. 1545-0047

Department of the Treasury Internal Revenue Service

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Open to Public

A F	or the	2021 calendar year, or tax year beginning JU	JL 1, 2021 and	ending J	UN 30, 2022			
	heck if pplicable	C Name of organization JOHNS HOPKINS BAYVIEW			D Employer	identific	cation number	
	Addres change	MEDICAL CENTER, INC.						
	Name change	Doing business as			52-13	41890		
	Initial return	Number and street (or P.O. box if mail is not del	livered to street address)	Room/suite	E Telephone number			
	Final return/	3910 KESWICK RD, S BLDG	,	4300A	(443)997-5771			
	termin- ated	City or town, state or province, country, and	ZIP or foreign postal code		G Gross receipts \$ 794,133,573.			
	Amend return	BAUTIMORE, MD ZIZII			H(a) Is this a	group re	eturn	
	Application	F Name and address of principal officer: PATAL			for subo	rdinates	? Yes X No	
	pending	4940 EASTERN AVENUE, BALTIMORE, MD	21224		H(b) Are all subo	rdinates in	ncluded? Yes No	
				or 527	If "No," a	attach a	list. See instructions	
		www.hopkinsmedicine.org/johns_hop			H(c) Group ex		n number 🕨	
		51 gam=a1511	ssociation Other	L Year	of formation: 19	84 N	M State of legal domicile: MD	
Ра		Summary						
ړو		Briefly describe the organization's mission or most			BAYVIEW MEDI	CAL		
auc	-	CENTER, A MEMBER OF JOHNS HOPKINS MED	·					
Governance		Check this box if the organization discor						
્રું		Number of voting members of the governing body				16		
∞ఠ		Number of independent voting members of the gov					4082	
ties		Fotal number of individuals employed in calendar y				79		
Activities		Total number of volunteers (estimate if necessary) Total unrelated business revenue from Part VIII, co		1,656,942.				
٩		Net unrelated business taxable income from Form					0.	
\dashv	<u> </u>	vet uniciated business taxable moonic nom rom	550 1, 1 art 1, iii 10 11		Prior Year		Current Year	
	8 (Contributions and grants (Part VIII, line 1h)			19,858		6,710,993.	
ne					637,582		716,073,876.	
Revenue		nvestment income (Part VIII, column (A), lines 3, 4,			3,777		22,767,059.	
۳		Other revenue (Part VIII, column (A), lines 5, 6d, 8c			60,881	,473.	26,326,417.	
		Fotal revenue - add lines 8 through 11 (must equal			722,099	,943.	771,878,345.	
		Grants and similar amounts paid (Part IX, column (2,405	,786.	2,507,598.	
		Benefits paid to or for members (Part IX, column (A				0.	0.	
ဖွ	15 5	Salaries, other compensation, employee benefits (F		279,585	,675.	279,896,037.		
Expenses	16a F	Professional fundraising fees (Part IX, column (A), li	ine 11e)			0.	0.	
ğ.	b T	Total fundraising expenses (Part IX, column (D), line	e 25) 🕨	0.				
ώ	17 (Other expenses (Part IX, column (A), lines 11a-11d,	11f-24e)		420,999		484,473,121.	
	18	「otal expenses. Add lines 13-17 (must equal Part เ	X, column (A), line 25)		702,991		766,876,756.	
		Revenue less expenses. Subtract line 18 from line	12		19,108	,880.	5,001,589.	
Net Assets or Fund Balances				Ве	eginning of Curre		End of Year	
sset	20	Fotal assets (Part X, line 16)			450,759		408,407,519.	
et A	21	Fotal liabilities (Part X, line 26)			380,712		319,401,946.	
23 D a	22 	Net assets or fund balances. Subtract line 21 from Signature Block	line 20		70,046	,9/1.	89,005,573.	
		ties of perjury, I declare that I have examined this return,	including accompanying cohodulo	e and etatom	ants and to the h	act of my	knowledge and helief it is	
		and complete. Declaration of preparer (other than office					Kilowieuge allu bellel, it is	
ii uo,	0011001	, and complete. Declaration of preparer (other than office	n j is based on an information of w	inon proparoi	Thus arry knowled	go.		
Sigr	,	Signature of officer			Date			
Here	1	BRIAN RAYME, CFO						
1101	٠	Type or print name and title						
		Print/Type preparer's name	_	Date	Check	PTIN		
Paid	ŀ	JUSTIN LOWE	Preparer's signature	lowe	5-8-23	if self-employ	P01866796	
Prep		Firm's name ERNST & YOUNG U.S. LLP	1	Firm's		34-6565596		
Use	г	Firm's address 1101 NEW YORK AVENUE, N.	111110 2111					
		WASHINGTON, DC 20005			Phone	no.202	-327-6000	
Mav	the IR	S discuss this return with the preparer shown abo	ve? See instructions				X Yes No	

640,415,780.

2,507,598.) (Revenue \$

427,816,045.)

Total program service expenses ▶

Form 990 (2021) MEDICAL CENTER, IN Part IV Checklist of Required Schedules

52-1341890

Page 3

			Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)?			
	If "Yes," complete Schedule A	1_	X	
2	Is the organization required to complete Schedule B, Schedule of Contributors? See instructions	2	X	
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for			
	public office? If "Yes," complete Schedule C, Part I	3_		Х
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect			
	during the tax year? If "Yes," complete Schedule C, Part II	4	Х	
5	Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or	_		,,
_	similar amounts as defined in Rev. Proc. 98-19? If "Yes," complete Schedule C, Part III	5		Х
6	Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to			
_	provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I	6		Х
7	Did the organization receive or hold a conservation easement, including easements to preserve open space,			x
•	the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II	7		
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete			X
^	Schedule D, Part III	8		
9	Did the organization report an amount in Part X, line 21, for escrow or custodial account liability, serve as a custodian for			
	amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or debt negotiation services?	_		x
40	If "Yes," complete Schedule D, Part IV	9		_ A
10	Did the organization, directly or through a related organization, hold assets in donor-restricted endowments	40		x
44	or in quasi endowments? If "Yes," complete Schedule D, Part V	10		A
11	If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VIII, IX, or X,			
_	as applicable.			
а	Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D,	444	х	
h	Part VI Did the organization report an amount for investments - other securities in Part X, line 12, that is 5% or more of its total	11a		
D		11b		x
_	assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII Did the organization report an amount for investments - program related in Part X, line 13, that is 5% or more of its total	110		
·	assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII	11c		x
Ч	Did the organization report an amount for other assets in Part X, line 15, that is 5% or more of its total assets reported in	110		
u	Part X, line 16? If "Yes," complete Schedule D, Part IX	11d	х	
_	Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X	11e	Х	
f		- 110		
•	the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X	11f	х	
12a	Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete			
	Schedule D, Parts XI and XII	12a		х
b	Was the organization included in consolidated, independent audited financial statements for the tax year?			
_	If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional	12b	Х	
13	Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E	13		х
14a	Did the organization maintain an office, employees, or agents outside of the United States?	14a		х
	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business,			
	investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000			
	or more? If "Yes," complete Schedule F, Parts I and IV	14b		х
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any			
	foreign organization? If "Yes," complete Schedule F, Parts II and IV	15		Х
16	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to			
	or for foreign individuals? If "Yes," complete Schedule F, Parts III and IV	16		Х
17	Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX,			
	column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I. See instructions	17		х
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines			
	1c and 8a? If "Yes," complete Schedule G, Part II	18		х
19	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes,"			
	complete Schedule G, Part III	19		х
20a	Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H	20a	Х	
b	If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?	20b	Х	
21	Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or			
	domestic government on Part IX, column (A), line 1? If "Yes," complete Schedule I. Parts I and II	21	Х	
		Гоим	aan	(0001

Form 990 (2021) MEDICAL CENTER, INC. Part IV Checklist of Required Schedules (continued)

			Yes	No
22	Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on			
	Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22		Х
23	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5, about compensation of the organization's current			
	and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete	00	x	
04-	Schedule J	23	Λ	
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the			
	last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete	04-	x	
	Schedule K. If "No," go to line 25a	24a	^	x
	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		
C	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease	240		х
a	any tax-exempt bonds? Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24c 24d		X
	Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations. Did the organization engage in an excess benefit	24u		
2 5a		25a		х
h	transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I	2 5a		
b	that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete			
		25b		х
26	Schedule L, Part I Did the organization report any amount on Part X, line 5 or 22, for receivables from or payables to any current	230		
20	or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35%			
	controlled entity or family member of any of these persons? If "Yes," complete Schedule L, Part II	26		х
27	Did the organization provide a grant or other assistance to any current or former officer, director, trustee, key employee,	20		
_,	creator or founder, substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled			
	entity (including an employee thereof) or family member of any of these persons? <i>If</i> "Yes," <i>complete Schedule L, Part III</i>	27		х
28	Was the organization a party to a business transaction with one of the following parties (see the Schedule L, Part IV,			
	instructions for applicable filing thresholds, conditions, and exceptions):			
а	A current or former officer, director, trustee, key employee, creator or founder, or substantial contributor? <i>If</i>			
-	"Yes," complete Schedule L, Part IV	28a		х
b	A family member of any individual described in line 28a? If "Yes," complete Schedule L, Part IV	28b	Х	
	A 35% controlled entity of one or more individuals and/or organizations described in line 28a or 28b? <i>If</i>			
	"Yes," complete Schedule L, Part IV	28c	х	
29	Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M	29		Х
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation			
	contributions? If "Yes," complete Schedule M	30		Х
31	Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I	31		Х
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete			
	Schedule N, Part II	32		Х
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations			
	sections 301.7701-2 and 301.7701-3? If "Yes," complete Schedule R, Part I	33		Х
34	Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III, or IV, and			
	Part V, line 1	34	Х	
35a	Did the organization have a controlled entity within the meaning of section 512(b)(13)?	35a		Х
b	If "Yes" to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity			
	within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2	35b		
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization?			
	If "Yes," complete Schedule R, Part V, line 2	36		Х
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization			
	and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI	37		Х
38	Did the organization complete Schedule O and provide explanations on Schedule O for Part VI, lines 11b and 19?			
Da-	Note: All Form 990 filers are required to complete Schedule O	38	Х	
Pal	Statements Regarding Other IRS Filings and Tax Compliance			
	Check if Schedule O contains a response or note to any line in this Part V			
_	5. "		Yes	No
	Enter the number reported in box 3 of Form 1096. Enter -0- if not applicable 1a 314 Enter the number of Forms W 2G included on line 1a Enter 0, if not applicable			
	Efficient the flutifiber of Forths w-2-d included of time 1a. Efficiency flution applicable			
С	(Accordational) unique and to entire unique and	4-	Х	
	(gambling) winnings to prize winners?	1c	22	

Form 990 (2021) MEDICAL CENTER, INC.

Part V Statements Regarding Other IRS Filings and Tax Compliance (continued)

			Yes	No						
2a	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements,									
	filed for the calendar year ending with or within the year covered by this return 2a 4082									
b	If at least one is reported on line 2a, did the organization file all required federal employment tax returns?	2b	Х							
	Note: If the sum of lines 1a and 2a is greater than 250, you may be required to e -file. See instructions.									
За	Did the organization have unrelated business gross income of \$1,000 or more during the year?	3a	х							
	If "Yes," has it filed a Form 990-T for this year? If "No" to line 3b, provide an explanation on Schedule O	3b	Х							
	At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a									
	financial account in a foreign country (such as a bank account, securities account, or other financial account)?	4a		x						
b	If "Yes," enter the name of the foreign country									
	See instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial Accounts (FBAR).									
5а	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?	5a		х						
b	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?	5b		х						
	If "Yes" to line 5a or 5b, did the organization file Form 8886-T?	5с								
	Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit									
	any contributions that were not tax deductible as charitable contributions?	6a		x						
b	If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts									
-	were not tax deductible?	6b								
7	Organizations that may receive deductible contributions under section 170(c).									
а	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services provided to the payor?	7a		х						
h	If "Yes," did the organization notify the donor of the value of the goods or services provided?	7b								
c	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required									
Ī	to file Form 8282?	7c		x						
d	If "Yes," indicate the number of Forms 8282 filed during the year 7d									
e	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?	7e								
f	f Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?									
	g If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required?									
h	If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C?	7g 7h								
8										
_	sponsoring organization have excess business holdings at any time during the year?									
9	Sponsoring organizations maintaining donor advised funds.	8								
а	Did the sponsoring organization make any taxable distributions under section 4966?	9a								
b	Did the sponsoring organization make a distribution to a donor, donor advisor, or related person?	9b								
10	Section 501(c)(7) organizations. Enter:									
а	Initiation fees and capital contributions included on Part VIII, line 12									
	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities 10b									
11	Section 501(c)(12) organizations. Enter:									
а	Gross income from members or shareholders									
b	Gross income from other sources. (Do not net amounts due or paid to other sources against									
	amounts due or received from them.)									
12a	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?	12a								
	If "Yes," enter the amount of tax-exempt interest received or accrued during the year									
13	Section 501(c)(29) qualified nonprofit health insurance issuers.									
а	Is the organization licensed to issue qualified health plans in more than one state?	13a								
	Note: See the instructions for additional information the organization must report on Schedule O.									
b	Enter the amount of reserves the organization is required to maintain by the states in which the									
	organization is licensed to issue qualified health plans									
С	Enter the amount of reserves on hand									
	Did the organization receive any payments for indoor tanning services during the tax year?	14a		Х						
b	If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation on Schedule O	14b		<u> </u>						
15	Is the organization subject to the section 4960 tax on payment(s) of more than \$1,000,000 in remuneration or									
	excess parachute payment(s) during the year?	15		Х						
	If "Yes," see the instructions and file Form 4720, Schedule N.									
16	Is the organization an educational institution subject to the section 4968 excise tax on net investment income?	16		Х						
	If "Yes," complete Form 4720, Schedule O.									
17	Section 501(c)(21) organizations. Did the trust, any disqualified person, or mine operator engage in any									
	activities that would result in the imposition of an excise tax under section 4951, 4952 or 4953?	17								
	If "Yes," complete Form 6069.									

MEDICAL CENTER, INC. Form 990 (2021)

Part VI Governance, Management, and Disclosure. For each "Yes" response to lines 2 through 7b below, and for a "No" response to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes on Schedule O. See instructions. Check if Schedule O contains a response or note to any line in this Part VI

Sec	tion A. Governing Body and Management									
					Yes	No				
1a	Enter the number of voting members of the governing body at the end of the tax year	1a	16							
	If there are material differences in voting rights among members of the governing body, or if the governing									
	body delegated broad authority to an executive committee or similar committee, explain on Schedule O.									
b	Enter the number of voting members included on line 1a, above, who are independent	1b	11							
2	Did any officer, director, trustee, or key employee have a family relationship or a business relationship	with	any other							
	officer, director, trustee, or key employee?			2	х					
3	Did the organization delegate control over management duties customarily performed by or under the									
				3		х				
4	Did the organization make any significant changes to its governing documents since the prior Form 9			4		Х				
5	Did the organization become aware during the year of a significant diversion of the organization's ass	ets?		5		Х				
6	Did the organization have members or stockholders?			6	Х					
7a										
	more members of the governing body?			7a	Х					
b	Are any governance decisions of the organization reserved to (or subject to approval by) members, st	ockho	olders, or							
	persons other than the governing body?			7b	Х					
8	Did the organization contemporaneously document the meetings held or written actions undertaken during the year	r by th	e following:							
а	The governing body?			8a	Х					
b	Each committee with authority to act on behalf of the governing body?			8b	Х					
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be read									
	organization's mailing address? If "Yes." provide the names and addresses on Schedule O			9		Х				
Sec	tion B. Policies (This Section B requests information about policies not required by the Internal Re	venue	Code.)							
					Yes	No				
10a	Did the organization have local chapters, branches, or affiliates?			10a		Х				
b	If "Yes," did the organization have written policies and procedures governing the activities of such ch	apters	s, affiliates,							
	and branches to ensure their operations are consistent with the organization's exempt purposes?			10b						
11a	Has the organization provided a complete copy of this Form 990 to all members of its governing body	y befo	re filing the form?	11a	Х					
b	Describe on Schedule O the process, if any, used by the organization to review this Form 990.									
12a	a Did the organization have a written conflict of interest policy? If "No," go to line 13									
b	Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise	to cor	flicts?	12b	Х					
С	Did the organization regularly and consistently monitor and enforce compliance with the policy? $If = Y$	⁄es," c	describe							
	on Schedule O how this was done			12c	Х					
13	Did the organization have a written whistleblower policy?			13	Х					
14	Did the organization have a written document retention and destruction policy?			14	Х					
15	Did the process for determining compensation of the following persons include a review and approva	l by in	dependent							
	persons, comparability data, and contemporaneous substantiation of the deliberation and decision?									
а	The organization's CEO, Executive Director, or top management official			15a	Х					
b	Other officers or key employees of the organization			15b	Х					
	If "Yes" to line 15a or 15b, describe the process on Schedule O. See instructions.									
16a	Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangen	nent v	vith a							
	taxable entity during the year?			16a		Х				
b	If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate	-	•							
	in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organ									
<u></u>	exempt status with respect to such arrangements?			16b						
	tion C. Disclosure									
17	List the states with which a copy of this Form 990 is required to be filed MD	1 000	NT (-1-				
18	Section 6104 requires an organization to make its Forms 1023 (1024 or 1024-A, if applicable), 990, ar	na 990	ו-נ (section 501(c)(3)	s only)	avaılal	ole				
	for public inspection. Indicate how you made these available. Check all that apply.									
	Own website Another's website X Upon request Other (explain									
19	Describe on Schedule O whether (and if so, how) the organization made its governing documents, co	nflict	ot interest policy, and	tinan	cial					
00	statements available to the public during the tax year.	dec	al managed							
20	State the name, address, and telephone number of the person who possesses the organization's book BRIAN RAYME - 443-997-5771	oks an	u recoras -							
	3910 KEGWICK DD GOITH BLDG ATH FLOOD GTF A300A BALTIMODE MD 21211									

Form 990 (2021) MEDICAL CENTER, INC. 52-1341890 Page **7**

Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Check if Schedule O contains a response or note to any line in this Part VII	

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

- 1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.
- List all of the organization's **current** officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.
 - List all of the organization's current key employees, if any. See the instructions for definition of "key employee."
- List the organization's five current highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (box 5 of Form W-2, Form 1099-MISC, and/or box 1 of Form 1099-NEC) of more than \$100,000 from the organization and any related organizations.
- List all of the organization's **former** officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.
- List all of the organization's **former directors or trustees** that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations.

See the instructions for the order in which to list the persons above.

(A)	(B)				C)			(D)	(E)	(F)
Name and title	Average	(do	not cl		ition		nne	Reportable	Reportable compensation	Estimated
	hours per	box	, unles	s per	son i	s both	an	compensation		amount of
	week		er an	a a a	lirector/trustee)		iee)	from	from related	other
	(list any	irecto						the	organizations (W-2/1099-MISC/	compensation
	hours for related	e or c	stee			sated		organization (W-2/1099-MISC/	1099-NEC)	from the organization
	organizations	Individual trustee or director	Institutional trustee		yee	Highest compensated employee		1099-NEC)	1000 (420)	and related
	below	idual	ution	-e	Key employee	est co oyee	ler	,		organizations
	line)	Indiv	Instit	Officer	Key 6	High	Former			
(1) ROBERT KASDIN	1.00									
TRUSTEE	59.00	Х						0.	2,581,348.	98,656
(2) KEVIN W. SOWERS, M.S.N., R.N.,	1.00									
TRUSTEE	59.00	Х		Х				0.	1,909,575.	21,374
(3) RONALD PETERSON	0.00									
FORMER OFFICER, TRUSTEE	0.00						Х	0.	1,275,825.	0
(4) INEZ STEWART	1.00									
TRUSTEE	59.00	Х						0.	1,035,385.	29,221
(5) RICHARD G. BENNETT, M.D.	60.00									
PRESIDENT/TRUSTEE	0.00	Х		Х				0.	928,893.	105,254
(6) CHARLES B. REULAND, SC.D.	0.00	ļ								
FORMER OFFICER	60.00						Х	0.	827,544.	121,986
(7) CARL FRANCIOLI	60.00	ł						_		
VICE PRESIDENT, FINANCE	0.00			Х				0.	507,931.	112,802
(8) PETER MANCINO	1.00	ł						_		
SECRETARY	59.00			Х				0.	550,291.	69,793
(9) CHERYL R. KOCH	60.00									
VICE PRESIDENT, COO	0.00			Х		_		0.	444,790.	107,716
(10) RENEE J. BLANDING, M.D.	60.00	ł						460 550	_	E4 153
VICE PRESIDENT, MEDICAL AFFAIRS	0.00			Х				469,558.	0.	74,153
(11) MARIA V. KOSZALKA	60.00			7.7					424 057	F.C. 377.C
VICE PRESIDENT, PATIENT CARE SERVICE (12) THOMAS B. TRZCINSKI	0.00			Х		_		0.	434,057.	56,376
TREASURER	1.00 59.00			Х				0.	343,948.	115 964
(13) LISA FILBERT	50.00			Λ				0.	343,946.	115,864
EXEC DIR ORG EXCELLENCE	0.00					x		267,533.	0.	158,734
(14) GREGORY MILLER	1.00							201,333.	· ·	130,731
TREASURER	59.00			Х				0.	331,706.	65,177
(15) DANIELLE WHARTON	60.00								331,730.	33,177
VICE PRESIDENT, CLINICAL SUPPORT SER	0.00			х				0.	306,961.	79,977
(16) SHARON SMYTH	60.00								,	, , , , , ,
VICE PRESIDENT, NURSING AND CNO	0.00			х				0.	326,391.	22,929
(17) CYNTHIA WALTERS	50.00								,	,
CLINICAL INSTRUCTOR	0.00					x		214,056.	0.	124,726

132007 12-09-21 Form **990** (2021)

Form 990 (2021) MEDICAL CENTE	ER, INC.								52-134189	Page 8
Part VII Section A. Officers, Directors, Trus	tees, Key Emp	oloy	ees,	and	Hiç	ghes	t C	ompensated Employee	s (continued)	
(A)	(B)				C)			(D)	(E)	(F)
Name and title	Average hours per week	box	not cl	ss per	more son i	than o s both or/trus	n an	Reportable compensation from	Reportable compensation from related	Estimated amount of other
	(list any hours for related organizations below line)	Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former	the organization (W-2/1099-MISC/ 1099-NEC)	organizations (W-2/1099-MISC/ 1099-NEC)	compensation from the organization and related organizations
(18) MIRIAM PASCO	50.00									
RN	0.00					Х		218,289.	0.	82,243.
(19) BRUCE BLAYLOCK	50.00									
EXEC DIR AMBULATORY SERVICES	0.00					Х		211,786.	0.	84,296.
(20) WILLIAM HALE	50.00									
SPECIAL ADVISOR OFFICE OF PRES	0.00					Х		237,366.	0.	49,844.
(21) DAVID BRAMBLE	1.00									
TRUSTEE	0.00	Х						0.	0.	0.
(22) SARAH MILLER COULSON	1.00									
TRUSTEE	0.00	Х						0.	0.	0.
(23) JAMES T. DRESHER, JR.	1.00									
TRUSTEE	2.00	Х						0.	0.	0.
(24) RICHARD BASTINELLI	1.00									
TRUSTEE	0.00	Х						0.	0.	0.
(25) FAGAN HARRIS	1.00									
TRUSTEE	0.00	Х						0.	0.	0.
(26) JUDY HUANG, M.D.	1.00									
TRUSTEE	0.00	х						0.	0.	0.
1b Subtotal								1,618,588.	11,804,645.	1,581,121.
c Total from continuation sheets to Part VI	, Section A							0.	0.	0.
d Total (add lines 1b and 1c)								1,618,588.	11,804,645.	1,581,121.

2 Total number of individuals (including but not limited to those listed above) who received more than \$100,000 of reportable compensation from the organization

472

			Yes	No
3	Did the organization list any former officer, director, trustee, key employee, or highest compensated employee on			
	line 1a? If "Yes," complete Schedule J for such individual	3_	Х	
4				
	and related organizations greater than \$150,000? If "Yes," complete Schedule J for such individual	4	Х	<u> </u>
5	Did any person listed on line 1a receive or accrue compensation from any unrelated organization or individual for services			
	rendered to the organization? If "Yes." complete Schedule J for such person	5	Х	

Section B. Independent Contractors

Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization. Report compensation for the calendar year ending with or within the organization's tax year.

(A) Name and business address	(B) Description of services	(C) Compensation
AYA HEALTHCARE INC, 5930 CORNERSTONE CT W		
STE 300, SAN DIEGO, CA 92121	OUTSIDE LABOR SERVICES	11,761,092.
GREEN CONTRACTING COMPANY INC		
8837 YELLOW BRICK RD, BALTIMORE, MD 21237	CONTRACTING SERVICES	6,551,688.
BROADWAY SERVICES INC		
3709 E MONUMENT ST, BALTIMORE, MD 21205	MANAGEMENT SERVICES	4,305,465.
CHESAPEAKE MEDICAL STAFFING INC		
2401 YORK RD, LUTHERVILLE, MD 21093	STAFFING SERVICES	4,053,670.
TRUSTED HEALTH INC, 201 CALIFORNIA ST. STE		
950, SAN FRANCISCO, CA 94111	NURSING SERVICES	3,620,957.
2 Total number of independent contractors (including but not limited to	those listed above) who received more than	
\$100,000 of compensation from the organization	81	
GDE DADE UTT GDGDTON A GONDANIAMTON GUEDDG		- 000 ()

MEDICAL CENTER, INC. 52-1341890 Form 990

Form 990 MEDICAL CENTI	ER, INC.								52-13418	390
Part VII Section A. Officers, Directors, Tru	ıstees, Key Er	nplo	yee	s, aı	nd H	ligh	est	Compensated Employe	ees (continued)	
(A)	(B)				C)			(D)	(E)	(F)
Name and title	Average				o, ition	ı		Reportable	Reportable	Estimated
Traine and title	hours	(c			that		lv)	compensation	compensation	amount of
	per		T	T	T	I	',,	from	from related	other
	week					9		the	organizations	compensation
	(list any	tor				l go		organization	(W-2/1099-MISC)	from the
	hours for	direc				ma p		(W-2/1099-MISC)	(** = / 1000 ********************************	organization
	related	3e Or	stee			sate		(,)		and related
	organizations	trust	al tru		yee	ed m				organizations
	below	dual	ution	<u></u>	ed m	stoc	-e-			3**
	line)	Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former			
(27) MICHAEL SEAN BEATTY	1.00									
TRUSTEE	1.00	х						0.	0.	0.
(28) STEPHANIE COOPER GREENBERG	1.00							•	•	
TRUSTEE	0.00	х						0.	0.	0.
(29) CHARLES SCHEELER	1.00	Λ						0.	٠.	0.
TRUSTEE CHAIRMAN	0.00	Х						0.	0.	0
(30) CONSTANTINE (KOSTAS) LYKETSOS,	1.00	^	\vdash			\vdash		1	0.	0.
TRUSTEE	0.00	x						0.	0.	0.
(31) KENNETH M. STUZIN	1.00	^	\vdash			\vdash		1	0.	· ·
TRUSTEE VICE CHAIRMAN	0.00	x						0.	0.	0.
(32) FRANCIS X. KNOTT	1.00	Α.						1	0.	0.
TRUSTEE	2.00	х						0.	0.	0.
TROSTEE	2.00	^						1	٠.	0.
		-								
		-								
		-								
		-								
	<u> </u>									
		1								
		1								
-										
		1								
		1								
Total to Part VII, Section A, line 1c										

rt VIII Statement of Revenue

		C	Check if Schedule O	conta	ains a res	onse o	or note to any lin	e in this Part VIII			
								(A) Total revenue	(B) Related or exempt function revenue	(C) Unrelated business revenue	(D) Revenue excluded from tax under sections 512 - 514
S G	1	a Fede	rated campaigns		1a						
Contributions, Gifts, Grants and Other Similar Amounts						1					
از ق						1					
Ŧ\$,			raising events		l .						
ig ig					10		6,536,001.				
ns, Sim			ernment grants (contr			1	0,330,001.				
er S			ner contributions, gifts,				174 000				
현된			r amounts not included		—	1	174,992.				
E S		_	sh contributions included in		1a-1f 1 g	\$		6 710 000			
ğ ğ		h Tota	I. Add lines 1a-1f					6,710,993.			
							Business Code	660 242 004	660 242 004		
Se	2		PATIENT SERVICE	S			621990	660,343,991.	· · ·		
e Zi		b PHAR	MACY REVENUE				446110	55,729,885.	54,072,943.	1,656,942.	
Program Service Revenue		с									
ran Sev		d									
ē.		е									
Δ.			her program service	reve	nue						
		g Tota	I. Add lines 2a-2f					716,073,876.			
	3		stment income (includ	•			•				
			similar amounts)					1,948,287.			1,948,287.
	4	Incor	ne from investment o	of tax	k-exempt I	ond p	roceeds				
	5	Roya	Ities		1						
					(i) Re		(ii) Personal				
	6	a Gros	s rents	6a	 	,843.					
		b Less:	rental expenses	6b	1	0.					
			al income or (loss)	6с	251	,843.					
			ental income or (loss))	T			251,843.			251,843.
	7	a Gross	amount from sales of		(i) Secu		(ii) Other				
		assets	s other than inventory	7a	43,074	,000.					
			cost or other basis								
ne		and s	ales expenses		22,123		131,593.				
Ver		c Gain	or (loss)	7c	20,950	,365.	-131,593.				
æ		d Net g	gain or (loss)			<u></u>	······	20,818,772.			20,818,772.
ther Revenue	8		income from fundraisi	ng ev	ents (not						
ᅙ		inclu	ding \$		of						
			ributions reported on								
		Part l	IV, line 18								
		b Less:	direct expenses			. 8b					
		c Net in	ncome or (loss) from	fund	Iraising ev	ents_	_				
	9		s income from gamin	-		- 1					
		Part I	IV, line 19			- 1					
		b Less:	direct expenses			. 9b					
			ncome or (loss) from			ies					
	10		s sales of inventory, I								
			allowances			- 1					
			cost of goods sold								
_		c Net in	ncome or (loss) from	sale	s of inven	ory					
s		3 0347	N/MONT FEEC				Business Code	20 410 545			20 410 545
Je or	11	- <u></u>	N/MGMT FEES				900099	20,418,545.	3 450 000		20,418,545.
llan (en		~	REVENUE					3,459,820.	3,459,820.		
Miscellaneous Revenue			TERIA REVENUE				722320	2,196,209.	2,196,209.		
Ξ̈́			her revenue					26,074,574.			
	12		I. Add lines 11a-11d					771,878,345.	720,072,963.	1,656,942.	43,437,447.
	14	iviai	revenue. See instruction	פווע			·····	, ,	, -, -, -, -, -, -, -, -, -, -, -, -,	_, -,, - 12.	,,

Form 990 (2021) MEDICAL CENTER, INC Part IX Statement of Functional Expenses

Secti	ion 501(c)(3) and 501(c)(4) organizations must compl	ete all columns. All othe	r organizations must com	plete column (A).	
	Check if Schedule O contains a respons				X X
	not include amounts reported on lines 6b, 8b, 9b, and 10b of Part VIII.	(A) Total expenses	(B) Program service expenses	(C) Management and general expenses	(D) Fundraising expenses
1	Grants and other assistance to domestic organizations				
	and domestic governments. See Part IV, line 21	2,507,598.	2,507,598.		
2	Grants and other assistance to domestic				
	individuals. See Part IV, line 22				
3	Grants and other assistance to foreign				
	organizations, foreign governments, and foreign				
	individuals. See Part IV, lines 15 and 16				
4	Benefits paid to or for members				
5	Compensation of current officers, directors,				
	trustees, and key employees				
6	Compensation not included above to disqualified				
	persons (as defined under section 4958(f)(1)) and				
_	persons described in section 4958(c)(3)(B)	212,923,612.	107 712 400	25 210 122	
7	Other salaries and wages	212,323,012.	187,713,490.	25,210,122.	
8	Pension plan accruals and contributions (include	18,741,890.	16,522,853.	2,219,037.	
0	section 401(k) and 403(b) employer contributions)	31,003,031.	27,332,277.	3,670,754.	
9 10	Other employee benefits	17,227,504.	15,187,770.	2,039,734.	
11	Payroll taxes	17,227,301.	13,137,770.	2,000,701.	
''	Management				
b	Legal	93,738.		93,738.	
	Accounting	17,843.		17,843.	
d	Lobbying	133,901.	118,047.	15,854.	
e	Professional fundraising services. See Part IV, line 17	,	,	,	
f	Investment management fees	280,242.		280,242.	
g					
_	column (A), amount, list line 11g expenses on Sch O.)	111,906,853.	90,531,413.	21,375,440.	
12	Advertising and promotion	319,531.	11,316.	308,215.	
13	Office expenses	7,973,680.	2,623,237.	5,350,443.	
14	Information technology	2,334,702.	2,058,274.	276,428.	
15	Royalties				
16	Occupancy	10,077,523.	8,884,346.	1,193,177.	
17	Travel	209,074.		209,074.	
18	Payments of travel or entertainment expenses				
	for any federal, state, or local public officials				
19	Conferences, conventions, and meetings	240,715.	212,214.	28,501.	
20	Interest	2,341,467.	2,341,467.		
21	Payments to affiliates	25 600 466	00 600 000	2 040 562	
22	Depreciation, depletion, and amortization	25,680,466.	22,639,903.	3,040,563.	
23	Insurance	7,413,039.	6,532,469.	880,570.	
24	Other expenses. Itemize expenses not covered above. (List miscellaneous expenses on line 24e. If line 24e amount exceeds 10% of line 25, column (A), amount, list line 24e expenses on Schedule O.)				
а	PURCHASED SERVICES - AF	145,317,226.	86,861,802.	58,455,424.	
b	MEDICAL SUPPLIES	129,497,029.	129,497,029.		
c	LAB SERVICES	16,967,119.	16,967,119.		
d	SECURITY SERVICES	4,847,763.	4,273,789.	573,974.	
е	All other expenses	18,821,210.	17,599,367.	1,221,843.	
25	Total functional expenses. Add lines 1 through 24e	766,876,756.	640,415,780.	126,460,976.	0.
26	Joint costs. Complete this line only if the organization				
	reported in column (B) joint costs from a combined				
	educational campaign and fundraising solicitation.				
	Check here if following SOP 98-2 (ASC 958-720)				000

MEDICAL CENTER, INC.

Page **11**

Pa	rt X	Balance Sheet					
		Check if Schedule O contains a response or	note to any I	ine in this Part X			
					(A) Beginning of year		(B) End of year
	1	Cash - non-interest-bearing			23,313,280.	1	22,652,515.
	2	Savings and temporary cash investments				2	
	3	Pledges and grants receivable, net		ı	9,132,484.	3	8,767,805.
	4	Accounts receivable, net			84,570,102.	4	82,993,776.
	5	Loans and other receivables from any current					
		trustee, key employee, creator or founder, su	bstantial cor	ntributor, or 35%			
		controlled entity or family member of any of the				5	
	6	Loans and other receivables from other disqu					
		under section 4958(f)(1)), and persons describ				6	
Ø	7	Notes and loans receivable, net				7	
Assets	8	Inventories for sale or use			11,922,841.	8	12,937,906.
As	9				1,067,365.	9	757,645.
	10a	Land, buildings, and equipment: cost or othe	1 1				
		basis. Complete Part VI of Schedule D	10a	530,769,763.			
	b	Less: accumulated depreciation	1 1	382,811,227.	147,241,190.	10c	147,958,536.
	11	Investments - publicly traded securities			20,150,922.	11	1,343,207.
	12	Investments - other securities. See Part IV, lin			14,539,904.	12	656,931.
	13	Investments - program-related. See Part IV, lir				13	
	14	Intangible assets				14	
	15	Other assets. See Part IV, line 11		138,821,854.	15	130,339,198.	
	16	Total assets. Add lines 1 through 15 (must e			450,759,942.	16	408,407,519.
	17	Accounts payable and accrued expenses			63,277,572.	17	68,180,768.
	18	Grants payable				18	
	19	Deferred revenue			3,746,691.	19	3,608,538.
	20	Tax-exempt bond liabilities			35,760,000.	20	29,290,000.
	21	Escrow or custodial account liability. Comple				21	
Ø	22	Loans and other payables to any current or for	ormer officer	, director,			
Liabilities		trustee, key employee, creator or founder, su	bstantial cor	ntributor, or 35%			
abi		controlled entity or family member of any of the	nese person	s		22	
Ξ	23	Secured mortgages and notes payable to unr	elated third	parties		23	
	24	Unsecured notes and loans payable to unrela	ted third par	rties		24	
	25	Other liabilities (including federal income tax,	payables to	related third			
		parties, and other liabilities not included on lin	nes 17-24). C	Complete Part X			
		of Schedule D		L	277,928,708.	25	218,322,640.
	26	Total liabilities. Add lines 17 through 25			380,712,971.	26	319,401,946.
		Organizations that follow FASB ASC 958, o	heck here	▶ X			
ces		and complete lines 27, 28, 32, and 33.					
an	27	Net assets without donor restrictions			60,914,485.	27	80,237,765.
Ba	28			L	9,132,486.	28	8,767,808.
n n		Organizations that do not follow FASB ASC	958, check	k here 🕨 📖 📗			
Ē		and complete lines 29 through 33.					
s O	29	Capital stock or trust principal, or current fun				29	
sset	30	Paid-in or capital surplus, or land, building, or				30	
Net Assets or Fund Balances	31	Retained earnings, endowment, accumulated	income, or	other funds		31	
Š	32				70,046,971.	32	89,005,573.
	33	Total liabilities and net assets/fund balances			450,759,942.	33	408,407,519.

Form **990** (2021)

MEDICAL CENTER, INC.

Pa	Reconciliation of Net Assets				
	Check if Schedule O contains a response or note to any line in this Part XI		<u></u>		Х
1	Total revenue (must equal Part VIII, column (A), line 12)	1	771	,878,	345.
2	Total expenses (must equal Part IX, column (A), line 25)	2	766	,876,	756.
3	Revenue less expenses. Subtract line 2 from line 1	3	5	,001,	589.
4	Net assets or fund balances at beginning of year (must equal Part X, line 32, column (A))	4	70	,046,	971.
5	Net unrealized gains (losses) on investments	5	-34	,410,	535.
6	Donated services and use of facilities	6			
7	Investment expenses	7			
8	Prior period adjustments	8			
9	Other changes in net assets or fund balances (explain on Schedule O)	9	48	,367,	548.
10	Net assets or fund balances at end of year. Combine lines 3 through 9 (must equal Part X, line 32,				
	column (B))	10	89	,005,	573.
Pa	rt XII Financial Statements and Reporting				
	Check if Schedule O contains a response or note to any line in this Part XII		<u></u>		
				Yes	No
1	Accounting method used to prepare the Form 990: Cash X Accrual Other				
	If the organization changed its method of accounting from a prior year or checked "Other," explain on Schedule	Ο.			
2a	Were the organization's financial statements compiled or reviewed by an independent accountant?		2a		х
	If "Yes," check a box below to indicate whether the financial statements for the year were compiled or reviewed				
	separate basis, consolidated basis, or both:				
	Separate basis Consolidated basis Both consolidated and separate basis				
b	Were the organization's financial statements audited by an independent accountant?		2b	Х	
	If "Yes," check a box below to indicate whether the financial statements for the year were audited on a separate				
	consolidated basis, or both:				
	Separate basis X Consolidated basis Both consolidated and separate basis				
С	If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the	audit,			
	review, or compilation of its financial statements and selection of an independent accountant?		2c	Х	
	If the organization changed either its oversight process or selection process during the tax year, explain on Scho				
За	As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Sin	gle Audit			
	Act and OMB Circular A-133?		3a	Х	
b	If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required	ed audit			
	an analita annalain mbu an Cabadhila O and dasaniba ann atama talan ta madanna anab andita		امدا	Y	l

Form **990** (2021)

SCHEDULE A

(Form 990)

Total

Department of the Treasury Internal Revenue Service

Public Charity Status and Public Support

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

Attach to Form 990 or Form 990-EZ.

► Go to www.irs.gov/Form990 for instructions and the latest information.

JOHNS HOPKINS BAYVIEW

OMB No. 1545-0047

Open to Public Inspection

Name of the organization **Employer identification number** MEDICAL CENTER 52-1341890 Reason for Public Charity Status. (All organizations must complete this part.) See instructions. Part I The organization is not a private foundation because it is: (For lines 1 through 12, check only one box.) A church, convention of churches, or association of churches described in section 170(b)(1)(A)(i). A school described in section 170(b)(1)(A)(ii). (Attach Schedule E (Form 990).) X 3 A hospital or a cooperative hospital service organization described in section 170(b)(1)(A)(iii). A medical research organization operated in conjunction with a hospital described in section 170(b)(1)(A)(iii). Enter the hospital's name, city, and state: An organization operated for the benefit of a college or university owned or operated by a governmental unit described in 5 section 170(b)(1)(A)(iv). (Complete Part II.) 6 A federal, state, or local government or governmental unit described in section 170(b)(1)(A)(v). An organization that normally receives a substantial part of its support from a governmental unit or from the general public described in section 170(b)(1)(A)(vi). (Complete Part II.) A community trust described in section 170(b)(1)(A)(vi). (Complete Part II.) An agricultural research organization described in section 170(b)(1)(A)(ix) operated in conjunction with a land-grant college or university or a non-land-grant college of agriculture (see instructions). Enter the name, city, and state of the college or 10 An organization that normally receives (1) more than 33 1/3% of its support from contributions, membership fees, and gross receipts from activities related to its exempt functions, subject to certain exceptions; and (2) no more than 33 1/3% of its support from gross investment income and unrelated business taxable income (less section 511 tax) from businesses acquired by the organization after June 30, 1975. See section 509(a)(2). (Complete Part III.) An organization organized and operated exclusively to test for public safety. See section 509(a)(4). 11 12 An organization organized and operated exclusively for the benefit of, to perform the functions of, or to carry out the purposes of one or more publicly supported organizations described in section 509(a)(1) or section 509(a)(2). See section 509(a)(3). Check the box on lines 12a through 12d that describes the type of supporting organization and complete lines 12e, 12f, and 12g. Type I. A supporting organization operated, supervised, or controlled by its supported organization(s), typically by giving the supported organization(s) the power to regularly appoint or elect a majority of the directors or trustees of the supporting organization. You must complete Part IV, Sections A and B. Type II. A supporting organization supervised or controlled in connection with its supported organization(s), by having control or management of the supporting organization vested in the same persons that control or manage the supported organization(s). You must complete Part IV, Sections A and C. Type III functionally integrated. A supporting organization operated in connection with, and functionally integrated with, its supported organization(s) (see instructions). You must complete Part IV, Sections A, D, and E. Type III non-functionally integrated. A supporting organization operated in connection with its supported organization(s) that is not functionally integrated. The organization generally must satisfy a distribution requirement and an attentiveness requirement (see instructions). You must complete Part IV, Sections A and D, and Part V. Check this box if the organization received a written determination from the IRS that it is a Type I, Type II, Type III functionally integrated, or Type III non-functionally integrated supporting organization. Enter the number of supported organizations Provide the following information about the supported organization(s). (i) Name of supported (ii) EIN (iii) Type of organization (v) Amount of monetary (vi) Amount of other your governing document? (described on lines 1-10 organization support (see instructions) support (see instructions) No above (see instructions))

MEDICAL CENTER, INC.

52-1341890

Page 2

Part II Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi)

(Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.)

Sec	ction A. Public Support						
Cale	ndar year (or fiscal year beginning in) 🕨	(a) 2017	(b) 2018	(c) 2019	(d) 2020	(e) 2021	(f) Total
1	Gifts, grants, contributions, and						
	membership fees received. (Do not						
	include any "unusual grants.")						
2	Tax revenues levied for the organ-						
	ization's benefit and either paid to						
	or expended on its behalf						
3	The value of services or facilities						
	furnished by a governmental unit to						
	the organization without charge						
4	Total. Add lines 1 through 3						
5	The portion of total contributions						
	by each person (other than a						
	governmental unit or publicly						
	supported organization) included						
	on line 1 that exceeds 2% of the						
	amount shown on line 11,						
	column (f)						
6	Public support. Subtract line 5 from line 4.						_
	ction B. Total Support			•	•		
Cale	ndar year (or fiscal year beginning in) 🕨	(a) 2017	(b) 2018	(c) 2019	(d) 2020	(e) 2021	(f) Total
	Amounts from line 4						
	Gross income from interest,						
	dividends, payments received on						
	securities loans, rents, royalties,						
	and income from similar sources						
9	Net income from unrelated business						
	activities, whether or not the						
	business is regularly carried on						
10	Other income. Do not include gain						
	or loss from the sale of capital						
	assets (Explain in Part VI.)						
11	Total support. Add lines 7 through 10						
	Gross receipts from related activities,	etc. (see instruction	ons)	•	•	12	
	First 5 years. If the Form 990 is for the	· ·				501(c)(3)	
	organization, check this box and stop	here			•		
Sed	ction C. Computation of Public	Support Per	centage				
14	Public support percentage for 2021 (lin	ne 6, column (f), d	ivided by line 11,	column (f))		14	%
15	Public support percentage from 2020	Schedule A, Part	II, line 14			15	%
16a	33 1/3% support test - 2021. If the o	rganization did no	t check the box o	n line 13, and line	14 is 33 1/3% or m	nore, check this box	and
	stop here. The organization qualifies as a publicly supported organization						
b	33 1/3% support test - 2020. If the o	rganization did no	t check a box on	line 13 or 16a, and	line 15 is 33 1/3%	or more, check thi	s box
	and stop here. The organization qualit	ies as a publicly s	supported organiz	ation			▶□
17a	10% -facts-and-circumstances test	- 2021. If the org	anization did not	check a box on line	e 13, 16a, or 16b, a	and line 14 is 10% o	or more,
	and if the organization meets the facts	-and-circumstanc	es test, check this	box and stop he	re. Explain in Part	VI how the organiz	ation
	meets the facts-and-circumstances tes	t. The organizatio	n qualifies as a pu	ublicly supported o	rganization		▶□
b	10% -facts-and-circumstances test	- 2020. If the org	anization did not	check a box on line	e 13, 16a, 16b, or	17a, and line 15 is 1	10% or
	more, and if the organization meets the	e facts-and-circum	nstances test, che	ck this box and st	top here. Explain i	in Part VI how the	
	organization meets the facts-and-circu	mstances test. Th	e organization qu	alifies as a publicly	supported organi	zation	▶□
18	Private foundation. If the organization	n did not check a	box on line 13, 16	a, 16b, 17a, or 17b	o, check this box a	and see instructions	<u> </u>

Part III | Support Schedule for Organizations Described in Section 509(a)(2)

(Complete only if you checked the box on line 10 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.)

qualify under the tests listed b Section A. Public Support	elow, please comp	plete Part II.)				
Calendar year (or fiscal year beginning in)	(a) 2017	(b) 2018	(c) 2019	(d) 2020	(e) 2021	(f) Total
1 Gifts, grants, contributions, and			, ,		'	,
membership fees received. (Do not						
include any "unusual grants.")						
2 Gross receipts from admissions, merchandise sold or services per- formed, or facilities furnished in any activity that is related to the organization's tax-exempt purpose						
3 Gross receipts from activities that						
are not an unrelated trade or bus- iness under section 513						
4 Tax revenues levied for the organ- ization's benefit and either paid to or expended on its behalf						
5 The value of services or facilities furnished by a governmental unit to						
the organization without charge						
6 Total. Add lines 1 through 5						
7a Amounts included on lines 1, 2, and						
3 received from disqualified persons b Amounts included on lines 2 and 3 received						
p Amounts included on lines 2 and 3 received from other than disqualified persons that exceed the greater of \$5,000 or 1% of the amount on line 13 for the year						
c Add lines 7a and 7b						
8 Public support. (Subtract line 7c from line 6.) Section B. Total Support						
Calendar year (or fiscal year beginning in)	(a) 2017	(b) 2018	(c) 2019	(d) 2020	(e) 2021	(f) Total
9 Amounts from line 6	(4) 2011	(2) 2010	(6) 2010	(4) 2020	(0) 2021	(1) 10141
10a Gross income from interest, dividends, payments received on securities loans, rents, royalties, and income from similar sources						
b Unrelated business taxable income						
(less section 511 taxes) from businesses acquired after June 30, 1975						
c Add lines 10a and 10b						
11 Net income from unrelated business activities not included on line 10b, whether or not the business is						
Other income. Do not include gain or loss from the sale of capital assets (Explain in Part VI.)						
13 Total support. (Add lines 9, 10c, 11, and 12.)						
14 First 5 years. If the Form 990 is for the	ne organization's f	irst, second, third,	fourth, or fifth tax	year as a section	501(c)(3) organization	on,
check this box and stop here						>
Section C. Computation of Publi	c Support Per	rcentage				
15 Public support percentage for 2021 (I	ine 8, column (f), c	divided by line 13,	column (f))		15	%
16 Public support percentage from 2020					16	%
Section D. Computation of Inves	tment Income	e Percentage				
17 Investment income percentage for 20)21 (line 10c, colu	mn (f), divided by li	ine 13, column (f))		17	%
18 Investment income percentage from						%
19a 33 1/3% support tests - 2021. If the	organization did r	not check the box	on line 14, and line	e 15 is more than	33 1/3%, and line 1	7 is not
more than 33 1/3%, check this box as						
b 33 1/3% support tests - 2020. If the line 18 is not more than 33 1/3%, che						
20 Private foundation. If the organization						

Part IV | Supporting Organizations

(Complete only if you checked a box in line 12 on Part I. If you checked box 12a, Part I, complete Sections A and B. If you checked box 12b, Part I, complete Sections A and C. If you checked box 12c, Part I, complete Sections A, D, and E. If you checked box 12d, Part I, complete Sections A and D, and complete Part V.)

Section A. All Supporting Organizations

- 1 Are all of the organization's supported organizations listed by name in the organization's governing documents? If "No," describe in Part VI how the supported organizations are designated. If designated by class or purpose, describe the designation. If historic and continuing relationship, explain.
- 2 Did the organization have any supported organization that does not have an IRS determination of status under section 509(a)(1) or (2)? If "Yes," explain in **Part VI** how the organization determined that the supported organization was described in section 509(a)(1) or (2).
- **3a** Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? If "Yes," answer lines 3b and 3c below.
- **b** Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)? If "Yes," describe in **Part VI** when and how the organization made the determination.
- c Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes? If "Yes," explain in Part VI what controls the organization put in place to ensure such use.
- **4a** Was any supported organization not organized in the United States ("foreign supported organization")? *If* "Yes," and if you checked box 12a or 12b in Part I, answer lines 4b and 4c below.
- **b** Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported organization? If "Yes," describe in **Part VI** how the organization had such control and discretion despite being controlled or supervised by or in connection with its supported organizations.
- c Did the organization support any foreign supported organization that does not have an IRS determination under sections 501(c)(3) and 509(a)(1) or (2)? If "Yes," explain in Part VI what controls the organization used to ensure that all support to the foreign supported organization was used exclusively for section 170(c)(2)(B) purposes.
- 5a Did the organization add, substitute, or remove any supported organizations during the tax year? If "Yes," answer lines 5b and 5c below (if applicable). Also, provide detail in Part VI, including (i) the names and EIN numbers of the supported organizations added, substituted, or removed; (ii) the reasons for each such action; (iii) the authority under the organization's organizing document authorizing such action; and (iv) how the action was accomplished (such as by amendment to the organizing document).
- **b Type I or Type II only.** Was any added or substituted supported organization part of a class already designated in the organization's organizing document?
- c Substitutions only. Was the substitution the result of an event beyond the organization's control?
- 6 Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other than (i) its supported organizations, (ii) individuals that are part of the charitable class benefited by one or more of its supported organizations, or (iii) other supporting organizations that also support or benefit one or more of the filing organization's supported organizations? If "Yes," provide detail in Part VI.
- 7 Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (as defined in section 4958(c)(3)(C)), a family member of a substantial contributor, or a 35% controlled entity with regard to a substantial contributor? If "Yes," complete Part I of Schedule L (Form 990).
- 8 Did the organization make a loan to a disqualified person (as defined in section 4958) not described on line 7? If "Yes," complete Part I of Schedule L (Form 990).
- 9a Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons, as defined in section 4946 (other than foundation managers and organizations described in section 509(a)(1) or (2))? If "Yes," provide detail in Part VI.
- **b** Did one or more disqualified persons (as defined on line 9a) hold a controlling interest in any entity in which the supporting organization had an interest? If "Yes." provide detail in **Part VI.**
- c Did a disqualified person (as defined on line 9a) have an ownership interest in, or derive any personal benefit from, assets in which the supporting organization also had an interest? If "Yes," provide detail in Part VI.
- 10a Was the organization subject to the excess business holdings rules of section 4943 because of section 4943(f) (regarding certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? If "Yes," answer line 10b below.
 - **b** Did the organization have any excess business holdings in the tax year? (Use Schedule C, Form 4720, to determine whether the organization had excess business holdings.)

		Voc	Na
		Yes	No
	1		
	2		
	3a		
	3b		
	3с		
	30		
	4.		
	4a		
	4b		
	4c		
	5a		
	5b		
	5c		
	6		
	7		
	Ω		
	8		
	9a		
	9b		
	9с		
	10a		
	. 30		
	10h		
مان،	10b	- 0001	0004

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Pai	t IV Supporting Organizations (continued)			
			Yes	No
11	Has the organization accepted a gift or contribution from any of the following persons?			
а	A person who directly or indirectly controls, either alone or together with persons described on lines 11b and			
	11c below, the governing body of a supported organization?	11a		
	A family member of a person described on line 11a above?	11b		
С	A 35% controlled entity of a person described on line 11a or 11b above? If "Yes" to line 11a, 11b, or 11c, provide			
0	detail in Part VI.	11c		
Sec	tion B. Type I Supporting Organizations		T	
			Yes	No
1	Did the governing body, members of the governing body, officers acting in their official capacity, or membership of one more supported organizations have the power to regularly appoint or elect at least a majority of the organization's officers.			
	directors, or trustees at all times during the tax year? If "No," describe in Part VI how the supported organization(s)	13,		
	effectively operated, supervised, or controlled the organization's activities. If the organization had more than one support	ed		
	organization, describe how the powers to appoint and/or remove officers, directors, or trustees were allocated among the			
•	supported organizations and what conditions or restrictions, if any, applied to such powers during the tax year.	1		
2	Did the organization operate for the benefit of any supported organization other than the supported			
	organization(s) that operated, supervised, or controlled the supporting organization? If "Yes," explain in			
	Part VI how providing such benefit carried out the purposes of the supported organization(s) that operated,			
Sec	supervised, or controlled the supporting organization. tion C. Type II Supporting Organizations	2		<u> </u>
000	tion 6. Type it oupporting organizations		V	-
_	Managaranik, af the annual action to discontinuous and material discontinuous the decrease and action the affine discontinuous		Yes	No
1	Were a majority of the organization's directors or trustees during the tax year also a majority of the directors			
	or trustees of each of the organization's supported organization(s)? If "No," describe in Part VI how control			
	or management of the supporting organization was vested in the same persons that controlled or managed	1		
Sec	the supported organization(s). tion D. All Type III Supporting Organizations			
	and Divini Type in Capper and Cagainautions		Yes	No
1	Did the organization provide to each of its supported organizations, by the last day of the fifth month of the		163	NO
•	organization's tax year, (i) a written notice describing the type and amount of support provided during the prior tax			
	year, (ii) a copy of the Form 990 that was most recently filed as of the date of notification, and (iii) copies of the			
	organization's governing documents in effect on the date of notification, to the extent not previously provided?	1		
2	Were any of the organization's officers, directors, or trustees either (i) appointed or elected by the supported			
_	organization(s) or (ii) serving on the governing body of a supported organization? If "No," explain in Part VI how			
	the organization maintained a close and continuous working relationship with the supported organization(s).	2		
3	By reason of the relationship described on line 2, above, did the organization's supported organizations have a			
-	significant voice in the organization's investment policies and in directing the use of the organization's			
	income or assets at all times during the tax year? If "Yes," describe in Part VI the role the organization's			
	supported organizations played in this regard.	3		
Sec	tion E. Type III Functionally Integrated Supporting Organizations	•	•	
1	Check the box next to the method that the organization used to satisfy the Integral Part Test during the year (see instruc	tions).		
а	The organization satisfied the Activities Test. Complete line 2 below.			
b	The organization is the parent of each of its supported organizations. Complete line 3 below.			
С	The organization supported a governmental entity. Describe in Part VI how you supported a governmental entity	(see instruction	n <u>s).</u>	
2	Activities Test. Answer lines 2a and 2b below.		Yes	No
а	Did substantially all of the organization's activities during the tax year directly further the exempt purposes of			
	the supported organization(s) to which the organization was responsive? If "Yes," then in Part VI identify			
	those supported organizations and explain how these activities directly furthered their exempt purposes,			
	how the organization was responsive to those supported organizations, and how the organization determined			
	that these activities constituted substantially all of its activities.	2a		
b	Did the activities described on line 2a, above, constitute activities that, but for the organization's involvement,			
	one or more of the organization's supported organization(s) would have been engaged in? If "Yes," explain in			
	Part VI the reasons for the organization's position that its supported organization(s) would have engaged in			
	these activities but for the organization's involvement.	2b		
3	Parent of Supported Organizations. Answer lines 3a and 3b below.			
а	Did the organization have the power to regularly appoint or elect a majority of the officers, directors, or			
	trustees of each of the supported organizations? If "Yes" or "No" provide details in Part VI.	3a		
b	Did the organization exercise a substantial degree of direction over the policies, programs, and activities of each			
	of its supported organizations? If "Yes," describe in Part VI the role played by the organization in this regard.	3b	1	

MEDICAL CENTER, INC.

Page 6

Pai	t V Type III Non-Functionally Integrated 509(a)(3) Supporti	ng Orgar	nizations	
1	Check here if the organization satisfied the Integral Part Test as a qualifyi	ng trust on	Nov. 20, 1970 (explain in l	Part VI). See instructions.
	All other Type III non-functionally integrated supporting organizations must	st complete	Sections A through E.	
Sect	ion A - Adjusted Net Income		(A) Prior Year	(B) Current Year (optional)
_1	Net short-term capital gain	1		
2	Recoveries of prior-year distributions	2		
3	Other gross income (see instructions)	3		
_4	Add lines 1 through 3.	4		
_5	Depreciation and depletion	5		
6	Portion of operating expenses paid or incurred for production or			
	collection of gross income or for management, conservation, or			
	maintenance of property held for production of income (see instructions)	6		
7	Other expenses (see instructions)	7		
8	Adjusted Net Income (subtract lines 5, 6, and 7 from line 4)	8		
Sect	ion B - Minimum Asset Amount		(A) Prior Year	(B) Current Year (optional)
1	Aggregate fair market value of all non-exempt-use assets (see			
	instructions for short tax year or assets held for part of year):			
а	Average monthly value of securities	1a		
b	Average monthly cash balances	1b		
С	Fair market value of other non-exempt-use assets	1c		
d	Total (add lines 1a, 1b, and 1c)	1d		
е	Discount claimed for blockage or other factors			
	(explain in detail in Part VI):			
2	Acquisition indebtedness applicable to non-exempt-use assets	2		
3	Subtract line 2 from line 1d.	3		
4	Cash deemed held for exempt use. Enter 0.015 of line 3 (for greater amount,			
	see instructions).	4		
5	Net value of non-exempt-use assets (subtract line 4 from line 3)	5		
6	Multiply line 5 by 0.035.	6		
7	Recoveries of prior-year distributions	7		
8	Minimum Asset Amount (add line 7 to line 6)	8		
Sect	ion C - Distributable Amount			Current Year
1	Adjusted net income for prior year (from Section A, line 8, column A)	1		
2	Enter 0.85 of line 1.	2		
3	Minimum asset amount for prior year (from Section B, line 8, column A)	3		
4	Enter greater of line 2 or line 3.	4		
5	Income tax imposed in prior year	5		
6	Distributable Amount. Subtract line 5 from line 4, unless subject to			
	emergency temporary reduction (see instructions).	6		
7	Check here if the current year is the organization's first as a non-functional		ed Type III supporting orga	nization (see
	instructions).			·

Schedule A (Form 990) 2021

Pai	t V Type III Non-Functionally Integrated 509((a)(3) Supporting Orga	nizations (continue	ed)	
Secti	on D - Distributions		•		Current Year
1	Amounts paid to supported organizations to accomplish exe	mpt purposes		1	
2	Amounts paid to perform activity that directly furthers exemp				
	organizations, in excess of income from activity			2	
3	Administrative expenses paid to accomplish exempt purpose	es of supported organizations	3	3	
4	Amounts paid to acquire exempt-use assets			4	
5	Qualified set-aside amounts (prior IRS approval required - pro	ovide details in Part VI)		5	
6	Other distributions (describe in Part VI). See instructions.			6	
7	Total annual distributions. Add lines 1 through 6.			7	
8	Distributions to attentive supported organizations to which the	ne organization is responsive			
	(provide details in Part VI). See instructions.			8	
9	Distributable amount for 2021 from Section C, line 6			9	
10	Line 8 amount divided by line 9 amount			10	
		(i)	(ii)		(iii)
Secti	on E - Distribution Allocations (see instructions)	Excess Distributions	Underdistributions Pre-2021	i	Distributable Amount for 2021
1	Distributable amount for 2021 from Section C, line 6				
2	Underdistributions, if any, for years prior to 2021 (reason-				
	able cause required - explain in Part VI). See instructions.				
3	Excess distributions carryover, if any, to 2021				
a	From 2016				
b	From 2017				
С	From 2018				
d	From 2019				
<u>e</u>	From 2020				
f	Total of lines 3a through 3e				
g	Applied to underdistributions of prior years				
<u>h</u>	Applied to 2021 distributable amount				
i_	Carryover from 2016 not applied (see instructions)				
<u>_i</u>	Remainder. Subtract lines 3g, 3h, and 3i from line 3f.				
4	Distributions for 2021 from Section D,				
	line 7: \$				
a	Applied to underdistributions of prior years				
b	Applied to 2021 distributable amount				
c	Remainder. Subtract lines 4a and 4b from line 4.				
5	Remaining underdistributions for years prior to 2021, if				
	any. Subtract lines 3g and 4a from line 2. For result greater				
	than zero, explain in Part VI. See instructions.				
6	Remaining underdistributions for 2021. Subtract lines 3h				
	and 4b from line 1. For result greater than zero, explain in				
	Part VI. See instructions.				
7	Excess distributions carryover to 2022. Add lines 3j				
	and 4c.				
8	Breakdown of line 7:				
<u>a</u>	Excess from 2017				
<u>b</u>	Excess from 2018				
<u> </u>	Excess from 2019				
d	Excess from 2020				
_	Evoses from 2021				

Schedule A (Form 990) 2021

Schedule A (Form 990) 2021

Schedule B

Schedule of Contributors

OMB No. 1545-0047

(Form 990)

► Attach to Form 990 or Form 990-PF. ► Go to www.irs.gov/Form990 for the latest information.

Department of the Treasury Internal Revenue Service

Name of the organization **Employer identification number** JOHNS HOPKINS BAYVIEW MEDICAL CENTER, INC. 52-1341890

Organization type (check one):						
Filers of:	Section:					
Form 990 or 990-EZ	X 501(c)(³) (enter number) organization					
	4947(a)(1) nonexempt charitable trust not treated as a private foundation					
	527 political organization					
Form 990-PF	501(c)(3) exempt private foundation					
	4947(a)(1) nonexempt charitable trust treated as a private foundation					
	501(c)(3) taxable private foundation					
Note: Only a section 501(c)	s covered by the General Rule or a Special Rule . 7), (8), or (10) organization can check boxes for both the General Rule and a Special Rule. See instructions.					
General Rule						
	n filing Form 990, 990-EZ, or 990-PF that received, during the year, contributions totaling \$5,000 or more (in money or one contributor. Complete Parts I and II. See instructions for determining a contributor's total contributions.					
Special Rules						
sections 509(a)(1) a contributor, during	For an organization described in section 501(c)(3) filing Form 990 or 990-EZ that met the 33 1/3% support test of the regulations under sections 509(a)(1) and 170(b)(1)(A)(vi), that checked Schedule A (Form 990), Part II, line 13, 16a, or 16b, and that received from any one contributor, during the year, total contributions of the greater of (1) \$5,000; or (2) 2% of the amount on (i) Form 990, Part VIII, line 1h; or (ii) Form 990-EZ, line 1. Complete Parts I and II.					
contributor, during literary, or education	For an organization described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from any one contributor, during the year, total contributions of more than \$1,000 exclusively for religious, charitable, scientific, literary, or educational purposes, or for the prevention of cruelty to children or animals. Complete Parts I (entering "N/A" in column (b) instead of the contributor name and address), II, and III.					
For an organization described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from any one contributor, during the year, contributions exclusively for religious, charitable, etc., purposes, but no such contributions totaled more than \$1,000. If this box is checked, enter here the total contributions that were received during the year for an exclusively religious, charitable, etc., purpose. Don't complete any of the parts unless the General Rule applies to this organization because it received nonexclusively religious, charitable, etc., contributions totaling \$5,000 or more during the year > \$						
Caution: An organization that isn't covered by the General Rule and/or the Special Rules doesn't file Schedule B (Form 990), but it must answer "No" on Part IV, line 2, of its Form 990; or check the box on line H of its Form 990-EZ or on its Form 990-PF, Part I, line 2, to certify that it doesn't meet the filing requirements of Schedule B (Form 990).						

LHA For Paperwork Reduction Act Notice, see the instructions for Form 990, 990-EZ, or 990-PF.

Schedule B (Form 990) (2021)

Employer identification number

Part I	Contributors (see instructions). Use duplicate copies of Part I if addition	al space is needed.	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
1	Hame, address, and Zin 1 1	\$10,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
2		\$\$	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
3		\$\$000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a)	(b)	(c)	(d)
No. 4	Name, address, and ZIP + 4	Total contributions 10,000.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
5		\$	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
6		\$6,318.	Person X Payroll

Employer identification number

Part I	Contributors (see instructions). Use duplicate copies of Part I if additional	I space is needed.	
(a)	(b)	(c)	(d)
No	Name, address, and ZIP + 4	Total contributions \$5,000.	Person Payroll X Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
8		\$1,637,876.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
9		\$398,732.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a)	(b)	(c)	(d)
10	Name, address, and ZIP + 4	Total contributions \$1,184,939.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
11		\$\$22,683.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
12	Tunity address; and En TT	\$1,047,234.	Person X Payroll Noncash (Complete Part II for noncash contributions.)

Employer identification number

Part I	Contributors (see instructions). Use duplicate copies of Part I if addit	tional space is needed.	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
13_		\$\$	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
14		\$1,421,587.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
			Person Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
NO.	Name, address, and ZIF + 4	\$	Person Payroll Noncash Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
			Person Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
			Person Payroll Noncash (Complete Part II for noncash contributions.)

Employer identification number

Part II	Noncash Property (see instructions). Use duplicate copies of Part II if additional space is needed.				
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received		
		- - - - - \$			
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received		
		- - - - - \$			
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received		
		- - - - - \$			
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received		
		- - - - - - - - - -			
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received		
		- - - - - \$			
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received		
		- - - - \$			

Employer identification number

Name of organization

JOHNS HOPKINS BAYVIEW MEDICAL CENTER, INC. 52-1341890 Part III Exclusively religious, charitable, etc., contributions to organizations described in section 501(c)(7), (8), or (10) that total more than \$1,000 for the year from any one contributor. Complete columns (a) through (e) and the following line entry. For organizations completing Part III, enter the total of exclusively religious, charitable, etc., contributions of \$1,000 or less for the year. (Enter this info. once.) Use duplicate copies of Part III if additional space is needed. (a) No. from Part I (b) Purpose of gift (c) Use of gift (d) Description of how gift is held (e) Transfer of gift Transferee's name, address, and ZIP + 4 Relationship of transferor to transferee (a) No. from (b) Purpose of gift (c) Use of gift (d) Description of how gift is held Part I (e) Transfer of gift Transferee's name, address, and ZIP + 4 Relationship of transferor to transferee (a) No. from (b) Purpose of gift (c) Use of gift (d) Description of how gift is held Part I (e) Transfer of gift Transferee's name, address, and ZIP + 4 Relationship of transferor to transferee (a) No. from (b) Purpose of gift (c) Use of gift (d) Description of how gift is held Part I (e) Transfer of gift Transferee's name, address, and ZIP + 4 Relationship of transferor to transferee

SCHEDULE C

(Form 990)

Political Campaign and Lobbying Activities

For Organizations Exempt From Income Tax Under section 501(c) and section 527

➤ Complete if the organization is described below.
➤ Attach to Form 990 or Form 990-EZ.

2021

OMB No. 1545-0047

lete if the organization is described below. ► Attach to Form 990 or Form 990-EZ. Open to Public

■ Go to www.irs.gov/Form990 for instructions and the latest information. Inspection

Department of the Treasury Internal Revenue Service

If the organization answered "Yes," on Form 990, Part IV, line 3, or Form 990-EZ, Part V, line 46 (Political Campaign Activities), then

- Section 501(c)(3) organizations: Complete Parts I-A and B. Do not complete Part I-C.
- Section 501(c) (other than section 501(c)(3)) organizations: Complete Parts I-A and C below. Do not complete Part I-B.
- Section 527 organizations: Complete Part I-A only.

If the organization answered "Yes," on Form 990, Part IV, line 4, or Form 990-EZ, Part VI, line 47 (Lobbying Activities), then

- Section 501(c)(3) organizations that have filed Form 5768 (election under section 501(h)): Complete Part II-A. Do not complete Part II-B.
- Section 501(c)(3) organizations that have NOT filed Form 5768 (election under section 501(h)): Complete Part II-B. Do not complete Part II-A.

If the organization answered "Yes," on Form 990, Part IV, line 5 (Proxy Tax) (See separate instructions) or Form 990-EZ, Part V, line 35c (Proxy Tax) (See separate instructions), then

• Section 501(c)(4), (5), or (6) organizations: Complete Part III. Name of organization JOHNS HOPKINS BAYVIEW **Employer identification number** MEDICAL CENTER, INC. 52-1341890 Part I-A Complete if the organization is exempt under section 501(c) or is a section 527 organization. 1 Provide a description of the organization's direct and indirect political campaign activities in Part IV. 2 Political campaign activity expenditures

* \$_______ Volunteer hours for political campaign activities Complete if the organization is exempt under section 501(c)(3). 1 Enter the amount of any excise tax incurred by the organization under section 4955 2 Enter the amount of any excise tax incurred by organization managers under section 4955 3 If the organization incurred a section 4955 tax, did it file Form 4720 for this year? No 4a Was a correction made? Yes Nο b If "Yes," describe in Part IV. Complete if the organization is exempt under section 501(c), except section 501(c)(3). Part I-C 1 Enter the amount directly expended by the filing organization for section 527 exempt function activities _____ > \$_____ 2 Enter the amount of the filing organization's funds contributed to other organizations for section 527 3 Total exempt function expenditures. Add lines 1 and 2. Enter here and on Form 1120-POL, line 17b _______ ▶\$ __ Did the filing organization file Form 1120-POL for this year? Enter the names, addresses and employer identification number (EIN) of all section 527 political organizations to which the filing organization made payments. For each organization listed, enter the amount paid from the filing organization's funds. Also enter the amount of political contributions received that were promptly and directly delivered to a separate political organization, such as a separate segregated fund or a political action committee (PAC). If additional space is needed, provide information in Part IV. (d) Amount paid from (a) Name (b) Address (c) EIN (e) Amount of political contributions received and filing organization's promptly and directly funds. If none, enter -0-. delivered to a separate political organization. If none, enter -0-.

MEDICAL CENTER INC.

52-1341890

Page 2

Ochedule O (1 0111 330) 202 1	HEDICHE CHRISK,	INC.		52 1.	rage z
Part II-A Complete if the org section 501(h)).	anization is exer	npt under section	1 501(c)(3) and file	d Form 5768 (ele	ction under
A Check if the filing organiza	ntion belongs to an affi re of excess lobbying e		Part IV each affiliated	group member's name	e, address, EIN,
B Check ▶ ☐ if the filing organiza	ition checked box A ar	nd "limited control" pro	visions apply.		
Limi	ts on Lobbying Expe			(a) Filing organization's totals	(b) Affiliated group totals
1a Total lobbying expenditures to influ	uence public opinion (grassroots lobbying)			
b Total lobbying expenditures to influ				133,901.	
c Total lobbying expenditures (add li	nes 1a and 1b)			133,901.	
d Other exempt purpose expenditure				766,742,855.	
e Total exempt purpose expenditure				766,876,756.	
f _Lobbying nontaxable amount. Ento				1,000,000.	
If the amount on line 1e, column (a) o		bying nontaxable am			
Not over \$500,000		the amount on line 1e.			
Over \$500,000 but not over \$1,000,000 \$100,000 plus 15% of the excess over \$500,000.					
Over \$1,000,000 but not over \$1,500,000 \$175,000 plus 10% of the excess over \$1,000,000.					
Over \$1,500,000 but not over \$17,000,000 \$225,000 plus 5% of the excess over \$1,500,000.					
Over \$17,000,000 \$1,000,000.					
g Grassroots nontaxable amount (er	iter 25% of line 1f)			250,000.	
h Subtract line 1g from line 1a. If zer	o or less, enter -0-			0.	
i Subtract line 1f from line 1c. If zero	o or less, enter -0			0.	
j If there is an amount other than ze	ro on either line 1h or	line 1i, did the organiza	ation file Form 4720	_	
reporting section 4911 tax for this	year?				Yes No
(Some organizations t	hat made a section 5	eraging Period Under 01(h) election do not l ate instructions for lir	have to complete all o	of the five columns be	elow.
	Lobbying Expe	nditures During 4-Yea	r Averaging Period		
Calendar year (or fiscal year beginning in)	(a) 2018	(b) 2019	(c) 2020	(d) 2021	(e) Total
2a Lobbying nontaxable amount	1,000,000.	1,000,000.	1,000,000.	1,000,000.	4,000,000.
b Lobbying ceiling amount (150% of line 2a, column(e))					6,000,000.
c Total lobbying expenditures	140,086.	150,939.	142,514.	133,901.	567,440.
d Grassroots nontaxable amount	250,000.	250,000.	250,000.	250,000.	1,000,000.
e Grassroots ceiling amount (150% of line 2d, column (e))					1,500,000.
f Grassroots labbuing expanditures					

Schedule C (Form 990) 2021

MEDICAL CENTER, INC. Part II-B Complete if the organization is exempt under section 501(c)(3) and has NOT filed Form 5768 (election under section 501(h)).

For e	each "Yes" response on lines 1a through 1i below, provide in Part IV a detailed description	(a)	(b	<u>)</u>
of th	e lobbying activity.	Yes	No	Amo	unt
1	During the year, did the filing organization attempt to influence foreign, national, state, or				
	local legislation, including any attempt to influence public opinion on a legislative matter				
	or referendum, through the use of:				
а	Volunteers?				
	Paid staff or management (include compensation in expenses reported on lines 1c through 1i)?				
С	Media advertisements?				
d	Mailings to members, legislators, or the public?				
е	Publications, or published or broadcast statements?				
f	Grants to other organizations for lobbying purposes?				
g	Direct contact with legislators, their staffs, government officials, or a legislative body?				
h	Rallies, demonstrations, seminars, conventions, speeches, lectures, or any similar means?				
i	Other activities?				
j	Total. Add lines 1c through 1i				
2a	Did the activities in line 1 cause the organization to be not described in section 501(c)(3)?				
b	If "Yes," enter the amount of any tax incurred under section 4912				
С	If "Yes," enter the amount of any tax incurred by organization managers under section 4912				
	If the filing organization incurred a section 4912 tax, did it file Form 4720 for this year?t III-A Complete if the organization is exempt under section 501(c)(4), section				
Pai		n 501(c)(5), or sec	tion	
	501(c)(6).				
				Yes	No
1	Were substantially all (90% or more) dues received nondeductible by members?		1		
2	Did the organization make only in-house lobbying expenditures of \$2,000 or less?		2		
3	Did the organization agree to carry over lobbying and political campaign activity expenditures from the				
Pai	rt III-B Complete if the organization is exempt under section 501(c)(4), section		•		
	501(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answered	'No" OR (b) Part II	II-A, line	3, is
	answered "Yes."				
1	Dues, assessments and similar amounts from members		1		
2	Section 162(e) nondeductible lobbying and political expenditures (do not include amounts of politic	al			
	expenses for which the section 527(f) tax was paid).				
а	Current year		2a		
b	Carryover from last year		2b		
С	Total		2c		
3	Aggregate amount reported in section 6033(e)(1)(A) notices of nondeductible section 162(e) dues		3		
4	If notices were sent and the amount on line 2c exceeds the amount on line 3, what portion of the exce	ess			
	does the organization agree to carryover to the reasonable estimate of nondeductible lobbying and po	olitical			
	expenditure next year?		4		
5	Taxable amount of lobbying and political expenditures. See instructions		5		
Pai	rt IV Supplemental Information				
Prov	ide the descriptions required for Part I-A, line 1; Part I-B, line 4; Part I-C, line 5; Part II-A (affiliated group	list); Part II-A	۱, lines 1 ar	nd 2 (See	
instr	uctions); and Part II-B, line 1. Also, complete this part for any additional information.				
PAR	I II-B, AFFILIATED GROUP RETURN STATEMENT:				
JOH	NS HOPKINS BAYVIEW MEDICAL CENTER, INC. PAID ITS PARENT CORPORATION,				
JOH	NS HOPKINS HEALTH SYSTEM CORPORATION \$132,197 DURING FISCAL YEAR				
ENDI	ED JUNE 30, 2022 TO SUPPORT THEIR LOBBYING ACTIVITIES. JOHNS				
HOPI	KINS OFFICE OF GOVERNMENT AND COMMUNITY AFFAIRS (GCA) SERVES JOHNS				
HOPE	KINS UNIVERSITY AND MEDICINE, JOHNS HOPKINS HEALTH SYSTEM AND				

Schedule (C (Form 990) 2021 MEDICAL CENTER, INC.	52-1341890	Page 4
Part IV	Supplemental Information (continued)		
AFFILIAT	ES. THE PRIMARY PURPOSE OF THIS DEPARTMENT IS TO MAINTAIN		
CONTACT	WITH ELECTED AND APPOINTED STATE OFFICIALS, AND OCCASIONAL		
FEDERAL	OFFICIALS, REGARDING ISSUES WHICH IMPACT JOHNS HOPKINS HEALTH		
SYSTEM A	ND ITS AFFILIATES AS WELL AS THE HEALTHCARE INDUSTRY IN		
GENERAL.			
THE ORGA	NIZATION ALSO PAID CERTAIN DUES OR MEMBERSHIP FEES TO VARIOUS		
PROFESSI	ONAL ASSOCIATIONS, STATE HOSPITAL ASSOCIATIONS, AND OTHER		
PROFESSI	ONAL MEDICAL SOCIETIES WHO ALLOCATE A PORTION OF THOSE DUES		
TOWARDS	LOBBYING EXPENSES. FOR FY22, THE ORGANIZATION HAS CONFIRMED		
тнат \$1,	704 OF SUCH DUES WERE ALLOCATED TOWARDS LOBBYING ACTIVITIES.		

SCHEDULE D (Form 990)

Department of the Treasury Internal Revenue Service

Supplemental Financial Statements

➤ Complete if the organization answered "Yes" on Form 990, Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b. ➤ Attach to Form 990.

►Go to www.irs.gov/Form990 for instructions and the latest information.

2021 Open to Public

OMB No. 1545-0047

Name of the organization

JOHNS HOPKINS BAYVIEW

Employer identification number 52-1341890

MEDICAL CENTER, INC. Organizations Maintaining Donor Advised Funds or Other Similar Funds or Accounts. Complete if the Part I organization answered "Yes" on Form 990, Part IV, line 6. (a) Donor advised funds (b) Funds and other accounts Total number at end of year Aggregate value of contributions to (during year) 2 3 Aggregate value of grants from (during year) Aggregate value at end of year Did the organization inform all donors and donor advisors in writing that the assets held in donor advised funds 5 are the organization's property, subject to the organization's exclusive legal control? Did the organization inform all grantees, donors, and donor advisors in writing that grant funds can be used only for charitable purposes and not for the benefit of the donor or donor advisor, or for any other purpose conferring Conservation Easements. Complete if the organization answered "Yes" on Form 990, Part IV, line 7. Purpose(s) of conservation easements held by the organization (check all that apply). Preservation of land for public use (for example, recreation or education) Preservation of a historically important land area Protection of natural habitat Preservation of a certified historic structure Preservation of open space Complete lines 2a through 2d if the organization held a qualified conservation contribution in the form of a conservation easement on the last Held at the End of the Tax Year day of the tax year. Total number of conservation easements 2a Total acreage restricted by conservation easements 2b Number of conservation easements on a certified historic structure included in (a) 2c Number of conservation easements included in (c) acquired after 7/25/06, and not on a historic structure listed in the National Register Number of conservation easements modified, transferred, released, extinguished, or terminated by the organization during the tax Number of states where property subject to conservation easement is located Does the organization have a written policy regarding the periodic monitoring, inspection, handling of violations, and enforcement of the conservation easements it holds? Staff and volunteer hours devoted to monitoring, inspecting, handling of violations, and enforcing conservation easements during the year 6 Amount of expenses incurred in monitoring, inspecting, handling of violations, and enforcing conservation easements during the year Does each conservation easement reported on line 2(d) above satisfy the requirements of section 170(h)(4)(B)(i) and section 170(h)(4)(B)(ii)? In Part XIII, describe how the organization reports conservation easements in its revenue and expense statement and balance sheet, and include, if applicable, the text of the footnote to the organization's financial statements that describes the organization's accounting for conservation easements. Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets. Complete if the organization answered "Yes" on Form 990, Part IV, line 8. 1a If the organization elected, as permitted under FASB ASC 958, not to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide in Part XIII the text of the footnote to its financial statements that describes these items. b If the organization elected, as permitted under FASB ASC 958, to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide the following amounts relating to these items:

Assets included in Form 990, Part X

(i) Revenue included on Form 990, Part VIII, line 1
 (ii) Assets included in Form 990, Part X
 If the organization received or held works of art, historical treasures, or other similar assets for financial gain, provide

a Revenue included on Form 990, Part VIII, line 1

the following amounts required to be reported under FASB ASC 958 relating to these items:

Par	t III	Organizations Maintaining C	ollections of Art	t, Histo	rical Tre	asures, o	r Other	Similar	Assets	(conti	nued)	
3	Using	g the organization's acquisition, accessi	on, and other records	s, check a	any of the f	ollowing that	make sig	nificant u	ise of its			
	colle	ction items (check all that apply):										
а		Public exhibition	d	L	oan or exc	hange progra	am					
b		Scholarly research	е		Other							
С		Preservation for future generations										
4	Provi	ide a description of the organization's co	ollections and explain	how the	ey further th	e organizatio	n's exem	pt purpos	se in Part	XIII.		
5		ng the year, did the organization solicit o				•				_		_
		sold to raise funds rather than to be ma								Yes		No
Par	t IV	Escrow and Custodial Arrang		ete if the	organizatio	n answered '	'Yes" on F	orm 990	, Part IV, I	ine 9, or		
		reported an amount on Form 990, Pa	t X, line 21.									
1a		e organization an agent, trustee, custodi							_	_	_	_
		orm 990, Part X?							L	Yes		No
b	If "Y€	es," explain the arrangement in Part XIII	and complete the fol	lowing ta	ble:							
										Amoun	t	
	_	nning balance						1c				
		tions during the year										
		ibutions during the year										
		ng balance						1f				
		he organization include an amount on F						y?	L	Yes	L	_ No
		es," explain the arrangement in Part XIII.	Check here if the ex	planation	has been	orovided on I	Part XIII					
Par	ιv	Endowment Funds. Complete								(-) Fa		- la a l
			(a) Current year	(b) Pr	ior year	(c) Two year	rs back (a) Three y	ears back	(e) Fou	ryears	раск
		nning of year balance										
		ributions										
		nvestment earnings, gains, and losses										
		ts or scholarships										
е	Othe	r expenditures for facilities										
		orograms										
f		inistrative expenses										
g		of year balance										
2		ide the estimated percentage of the curr	•		column (a)) held as:						
		d designated or quasi-endowment		_%								
		nanent endowment	%									
С			%									
		percentages on lines 2a, 2b, and 2c sho	•									
За		here endowment funds not in the posse	ssion of the organiza	tion that	are held an	id administer	ed for the	organiza	ition	ĺ	Yes	- Na
	by:									[a m	res	NO
		Jnrelated organizations								3a(i)		-
		Related organizations								3a(ii)		
		es" on line 3a(ii), are the related organiza								3b		
4 Par		ribe in Part XIII the intended uses of the Land, Buildings, and Equipm		vment tu	nas.							
. u.		Complete if the organization answere		Part IV	line 11a S	00 Form 990	Part X li	ne 10				
		·	(a) Cost or o							(d) Doo	le velu	
		Description of property	basis (investr			or other (other)		cumulate reciation	ed	(d) Boo	k valu	e
10	Lond		,	.5.1.5		,150,000.	аср	. solution		٦	150	000.
	Land					,631,880.	22	3,576,	213			667.
		lings ehold improvements		+		,503,836.		3,555,				902.
						,674,390.		2,376,				511.
		oment				,809,657.		3,302,				456.
		rlines 1a through 1e. (Column (d) must e		V 00/:::::								536.
ı utal	. Auu	illies la tillough le. (Column (a) must e	<u>quai Form 990, Part /</u>	A, COIUMI	<u>т (В), Ilne 1</u>	<i>JC.,</i>)					, , , , ,	

Part VII	Investments -	Other	Securities.
----------	---------------	-------	-------------

Complete if the organization answered "Yes"	on Form 990, Part IV, line	11b. See Form 990, Part X, line 12.
(a) Description of security or category (including name of security)	(b) Book value	(c) Method of valuation: Cost or end-of-year market value
(1) Financial derivatives		
(2) Closely held equity interests		
(3) Other		
(A)		
(B)		
(C)		
(D)		
(E)		
(F)		
(G)		
(H)		
Total. (Col. (b) must equal Form 990, Part X, col. (B) line 12.)		

Part VIII Investments - Program Related.

Complete if the organization answered "Yes" on Form 990, Part IV, line 11c. See Form 990, Part X, line 13.

(a) Description of investment	(b) Book value	(c) Method of valuation: Cost or end-of-year market value
(1)		
(2)		
(3)		
(4)		
(5)		
(6)		
(7)		
(8)		
(9)		
Total. (Col. (b) must equal Form 990, Part X, col. (B) line 13.)		

Part IX Other Assets.

Complete if the organization answered "Yes" on Form 990, Part IV, line 11d. See Form 990, Part X, line 15.

(a) Description	(b) Book value
(1) INERCOMPANY RECEIVABLES	6,016,297.
(2) OTHER RECEIVABLES	9,227,807.
(3) MALPRACTICE FUNDING	478,055.
(4) ASSETS LIMITED BY BOARD OF TRUSTEES	85,431,133.
(5) INSURANCE RECOVERY	6,226,075.
(6) LEASE RIGHT OF USE ASSETS	22,593,245.
(7) OTHER ASSETS	366,586.
(8)	
(9)	
Total. (Column (b) must equal Form 990, Part X, col. (B) line 15.)	130,339,198.

Part X Other Liabilities.

Complete if the organization answered "Yes" on Form 990, Part IV, line 11e or 11f. See Form 990, Part X, line 25.

1.	(a) Description of liability	(b) Book value
(1)	Federal income taxes	
(2)	ADVANCES FROM THIRD PARTIES	18,218,788.
(3)	INTERCOMPANY PAYABLES	12,269,921.
(4)	MALPRACTICE LIABILITY	18,552,904.
(5)	WORKERS' COMP TAIL COVERAGE	2,824,517.
(6)	LONG-TERM PENSION LIABILITY	82,693,000.
(7)	LOSS ON MARKET VALUE SWAP	782,053.
(8)	LONG-TERM NOTES PAYABLE	57,779,524.
(9)	LEASE RIGHT OF USE LIABILITIES	25,201,933.
Total.	(Column (b) must equal Form 990, Part X, col. (B) line 25.)	218,322,640.

2. Liability for uncertain tax positions. In Part XIII, provide the text of the footnote to the organization's financial statements that reports the organization's liability for uncertain tax positions under FASB ASC 740. Check here if the text of the footnote has been provided in Part XIII ... X

Par	Taxi Reconciliation of Revenue per Audited Financial S		e per Return.	
	Complete if the organization answered "Yes" on Form 990, Part IV	/, line 12a.	<u> </u>	
1	Total revenue, gains, and other support per audited financial statements		1	
2	Amounts included on line 1 but not on Form 990, Part VIII, line 12:	1 1		
а	Net unrealized gains (losses) on investments			
b	Donated services and use of facilities			
С	Recoveries of prior year grants			
d	Other (Describe in Part XIII.)	2d		
е	Add lines 2a through 2d		2e	
3	Subtract line 2e from line 1		3	
4	Amounts included on Form 990, Part VIII, line 12, but not on line 1:			
а	Investment expenses not included on Form 990, Part VIII, line 7b	4a		
b	Other (Describe in Part XIII.)	4b		
С	Add lines 4a and 4b		4c	
5	Total revenue. Add lines 3 and 4c. (This must equal Form 990, Part I, line	12.)	5	
Pai	rt XII Reconciliation of Expenses per Audited Financial	Statements With Expens	ses per Return.	
	Complete if the organization answered "Yes" on Form 990, Part IV	/, line 12a.		
1	Total expenses and losses per audited financial statements		1	
2	Amounts included on line 1 but not on Form 990, Part IX, line 25:			
а	Donated services and use of facilities	2a		
b	Prior year adjustments			
С	Other losses			
d	Other (Describe in Part XIII.)			
е	Add lines 2a through 2d		2e	
3	Subtract line 2e from line 1			
4	Amounts included on Form 990, Part IX, line 25, but not on line 1:			
а	Investment expenses not included on Form 990, Part VIII, line 7b	4a		
b	Other (Describe in Part XIII.)			
c	Add lines 4a and 4b		4c	
5	Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part I. lin			
	rt XIII Supplemental Information.	<u>C 10./</u>		
Provi	de the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a a	nd 4: Part IV. lines 1b and 2b: P	art V. line 4: Part X. line 2: Part X	J.
	2d and 4b; and Part XII, lines 2d and 4b. Also complete this part to provide			,
	,,	,		
PART	Y X, LINE 2:			
	•			
FASE	S'S GUIDANCE ON ACCOUNTING FOR UNCERTAINTY IN INCOME TA	XES CLARIFIES		
THE	ACCOUNTING FOR UNCERTAINTY OF INCOME TAX POSITIONS. TH	IS GUIDANCE		
DEFI	NES THE THRESHOLD FOR RECOGNIZING TAX RETURN POSITIONS	IN THE		
FTNA	NCIAL STATEMENTS AS "MORE LIKELY THAN NOT" THAT THE PO	STTTON IS		
SIIST	AINABLE, BASED ON ITS TECHNICAL MERITS. THIS GUIDANCE	ALSO PROVIDES		
5051	MINIBEL, MIDED ON 110 ILEMNICHE MERTIC. INTO COLDMAN.	MESO TROVIDES		
CHIT	NANCE ON THE MEACIDEMENT CLASSIFICATION AND DISCLOSIDE	OF MAY DEMIIDM		
GOIL	NANCE ON THE MEASUREMENT, CLASSIFICATION AND DISCLOSURE	OF TAX RETURN		
DOGT	THIONG IN THE EINANGIAL CHAMEMENING			
PUS1	TIONS IN THE FINANCIAL STATEMENTS.			
пип	DE TO MO IMPAON ON TURNO'S BINAMOIAL ONAMEMBANDO PURILLO	MUE VEXDO EMDED		
THER	RE IS NO IMPACT ON JHBMC'S FINANCIAL STATEMENTS DURING	TUE IEAKS ENDED		
יזאדוד.	7 30 2022 AND 2021			
OUNE	30, 2022 AND 2021.			

JOHNS HOPKINS BAYVIEW

Schedule D (Form 990) 2021	MEDICAL CENTER, INC.	52-1341890	Page 5
Schedule D (Form 990) 2021 Part XIII Supplemental Info	rmation (continued)		<u> </u>
т штехии саррисисии инс	(Continued)		
		 <u> </u>	

SCHEDULE H (Form 990)

Department of the Treasury Internal Revenue Service

Hospitals

► Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

2021

Open to Public Inspection

Name of the organization JOHNS HOPKINS BAYVIEW

MEDICAL CENTER, INC.

Part I Financial Assistance and Certain Other Community Benefits at Cost

								Yes	No
1a	a Did the organization have a financial assistance policy during the tax year? If "No," skip to question 6a							Х	
b	b If "Yes," was it a written policy? If the organization had multiple hospital facilities, indicate which of the following best describes application of the financial assistance policy to its various hospital							Х	
2	If the organization had multiple hospital facilities, indicate which of the following best describes application of the financial assistance policy to its various hospital facilities during the tax year.								
	X Applied uniformly to all hospital	al facilities	Appli	ed uniformly to mos	st hospital facilities	3			
	Generally tailored to individual	hospital facilities							
3	Answer the following based on the financial assis	tance eligibility criteria tha	at applied to the largest	number of the organization	n's patients during the ta	ax year.			
а	Did the organization use Federal Pov	erty Guidelines (FF	PG) as a factor in	determining eligibili	ty for providing fr	ee care?			
	If "Yes," indicate which of the following		mily income limit	for eligibility for free	e care:		3a	Х	
			Other	%					
b	Did the organization use FPG as a fa								
	of the following was the family incom						3b	Х	
	200% 250%	300%	」350%	· · · · · · · · · · · · · · · · · · ·	ther500_9				
С	If the organization used factors other		0 0 ,,			•			
	eligibility for free or discounted care. threshold, regardless of income, as a		•	•		otner			
4	Did the organization's financial assistance policy					are to the	_	х	
•	, ,			a financial accietance			4	X	
	Did the organization budget amounts for				, , ,	,	5a	X	
	If "Yes," did the organization's finance of the street of						5b		
C	care to a patient who was eligible for						5c		х
6.	Did the organization prepare a comm						6a	х	
	If "Yes," did the organization make it						6b	х	
J	Complete the following table using the worksheet								
7	Financial Assistance and Certain Oth								
	Financial Assistance and	(a) Number of	(b) Persons	(c) Total community	(d) Direct offsetting	(e) Net community	(1) Percen	nt
Mea	ans-Tested Government Programs	`activities or programs (optional)	served (optional)	benefit expense	revenue	benefit expense	,	of total expense	
а	Financial Assistance at cost (from								
	Worksheet 1)			24,633,858.	0.	24,633,858.		3.21	8
b	Medicaid (from Worksheet 3,								
	column a)			0.	0.				
С	Costs of other means-tested								
	government programs (from								
	Worksheet 3, column b)			0.	0.				
d	Total. Financial Assistance and								•
	Means-Tested Government Programs			24,633,858.		24,633,858.		3.21	<u>*</u>
	Other Benefits								
е	Community health								
	improvement services and								
	community benefit operations			21,280,411.	2,716,575.	18,563,836.		2.42	%
	(from Worksheet 4) Health professions education			21,200,411.	2,710,373.	10,303,030.		2.42	
'	(from Worksheet 5)			56,694,626.	0.	56,694,626.		7.39	8
a	Subsidized health services			00,031,020.	•	00,001,020.			
9	(from Worksheet 6)			0.	0.				
h	Research (from Worksheet 7)			1,247.	0.	1,247.		.00	
	Cash and in-kind contributions			·		,			
	for community benefit (from								
	\\\-\!\-\!\-\!\-\\\			743,766.	0.	743,766.		.10	ક
	Worksheet 8)								
j	Total. Other Benefits			78,720,050.	2,716,575.	76,003,475.		9.91	8

52-1341890

Page 2 Part II Community Building Activities Complete this table if the organization conducted any community building activities during the tax year, and describe in Part VI how its community building activities promoted the health of the communities it serves.

			, ,				
		(a) Number of activities or programs (optional)	(b) Persons served (optional)	(C) Total community building expense	(d) Direct offsetting revenue	(e) Net community building expense	(f) Percent of total expense
1	Physical improvements and housing			69,490.	0.	69,490.	.01%
2	Economic development			0.	0.		
3	Community support			118,225.	0.	118,225.	.02%
4	Environmental improvements			0.	0.		
5	Leadership development and						
	training for community members			0.	0.		
6	Coalition building			0.	0.		
7	Community health improvement						
	advocacy			0.	0.		
8	Workforce development			0.	0.		
9	Other			0.	0.		
10	Total			187,715.		187,715.	.03%
D -	wt III Dad Dalet Madiaawa 0	Callagtion De		_	_		

Pa	rt III Bad Debt, Medicare, & Collection Practices					
Sect	ion A. Bad Debt Expense				Yes	No
1	Did the organization report bad debt expense in accordance with Healthcare Financial Management	ent Ass	ociation			
	Statement No. 15?			1		х
2	Enter the amount of the organization's bad debt expense. Explain in Part VI the					
	methodology used by the organization to estimate this amount	2	12,854,430.			
3	Enter the estimated amount of the organization's bad debt expense attributable to					
	patients eligible under the organization's financial assistance policy. Explain in Part VI the					
	methodology used by the organization to estimate this amount and the rationale, if any,					
	for including this portion of bad debt as community benefit	3	0.			
4	Provide in Part VI the text of the footnote to the organization's financial statements that describes	bad d	ebt			
	expense or the page number on which this footnote is contained in the attached financial statement	ents.				
Sect	ion B. Medicare					
5	Enter total revenue received from Medicare (including DSH and IME)	5	212,396,064.			
6	Enter Medicare allowable costs of care relating to payments on line 5	6	197,862,241.			
7	Subtract line 6 from line 5. This is the surplus (or shortfall)	7	14,533,823.			
8	Describe in Part VI the extent to which any shortfall reported on line 7 should be treated as comm	nunity b	enefit.			
	Also describe in Part VI the costing methodology or source used to determine the amount reported	ed on lii	ne 6.			
	Check the box that describes the method used:					
	Cost accounting system X Cost to charge ratio Other					
Sect	ion C. Collection Practices					
9a	Did the organization have a written debt collection policy during the tax year?			9a	Х	
b	If "Yes," did the organization's collection policy that applied to the largest number of its patients during the tax	-				
_	collection practices to be followed for patients who are known to qualify for financial assistance? Describe in F			9b	Х	
Pa	rt IV Management Companies and Joint Ventures (owned 10% or more by officers, directors)	rs, truste	es, key employees, and physicia	ns - see	instructi	ons)

Part IV Management Compan	ies and Joint Ventures (owned 10% or more by	officers, directors, trustees	s, key employees, and physic	cians - see instructions)		
(a) Name of entity	(b) Description of primary activity of entity					

Part V Facility Information											
Section A. Hospital Facilities		_			ital						
(list in order of size, from largest to smallest)	_	rgic,	<u>a</u>		osp						
How many hospital facilities did the organization operate	spits	ns x	Spir	Spite	ss h	ility					
during the tax year? 1	— ខ្	~ g	s hc	ğ	cce	ı fac	urs				
Name, address, primary website address, and state license number (and if a group return, the name and EIN of the subordinate hospital	icensed hospital	Gen. medical & surgical	Children's hospital	eaching hospital	Critical access hospital	Research facility	ER-24 hours	ER-other		Facility reporting	
organization that operates the hospital facility)	cen	en. r	hild	ac	ritic	ese	3-5	3-ot	Other (describe)	group	
1 JOHNS HOPKINS BAYVIEW MEDICAL CENTER	 	Ğ	2	۳	Ō	ď	1	<u> </u>	Other (describe)		
4940 EASTERN AVENUE											
BALTIMORE, MD 21224											
WWW.HOPKINSMEDICINE.ORG											
30-005	Х										
		1	1	l							

Page 4

Part V Facility Information (continued)

Section B. Facility Policies and Practices

(complete a separate Section B for each of the hospital facilities or facility reporting groups listed in Part V, Section A)

JOHNS HOPKINS BAYVIEW MEDICAL CENTER Name of hospital facility or letter of facility reporting group

Line number of hospital facility, or line numbers of hospital facilities in a facility reporting group (from Part V, Section A): $\frac{1}{2}$

			Yes	No	
Con	nmunity Health Needs Assessment				
1	Was the hospital facility first licensed, registered, or similarly recognized by a state as a hospital facility in the				
current tax year or the immediately preceding tax year?					
2 Was the hospital facility acquired or placed into service as a tax-exempt hospital in the current tax year or					
	the immediately preceding tax year? If "Yes," provide details of the acquisition in Section C	2		Х	
3	During the tax year or either of the two immediately preceding tax years, did the hospital facility conduct a				
	community health needs assessment (CHNA)? If "No," skip to line 12	3	Х		
	If "Yes," indicate what the CHNA report describes (check all that apply):				
а	A definition of the community served by the hospital facility				
b	Demographics of the community				
c	Existing health care facilities and resources within the community that are available to respond to the health needs				
	of the community				
C					
e	· · · · · · · · · · · · · · · · · · ·				
f					
	groups The process for identifying and prioritizing community health needs and services to meet the community health needs				
Ę.	, = ' , , , , , , , , , , , , , , , , ,				
h :					
i	The impact of any actions taken to address the significant health needs identified in the hospital facility's prior CHNA(s) Other (describe in Section C)				
. J . ∕1	Indicate the tax year the hospital facility last conducted a CHNA: 20 20				
5	- · · · · · · · · · · · · · · · · · · ·				
J	interests of the community served by the hospital facility, including those with special knowledge of or expertise in public				
	health? If "Yes," describe in Section C how the hospital facility took into account input from persons who represent the				
	community, and identify the persons the hospital facility consulted	5	х		
6a	was the hospital facility's CHNA conducted with one or more other hospital facilities? If "Yes," list the other	<u> </u>			
	hospital facilities in Section C	6a	х		
b	was the hospital facility's CHNA conducted with one or more organizations other than hospital facilities? If "Yes,"				
	list the other organizations in Section C	6b	Х		
7	Did the hospital facility make its CHNA report widely available to the public?	7	Х		
	If "Yes," indicate how the CHNA report was made widely available (check all that apply):				
а	Hospital facility's website (list url): SEE SUPPLEMENTAL INFORMATION				
b	Other website (list url): HTTPS://WEB.JHU.EDU/ADMINISTRATION/GCA/PROJECTS/PUBLICATIONS-AND-REPOR				
c	Made a paper copy available for public inspection without charge at the hospital facility				
c	Other (describe in Section C)				
8	Did the hospital facility adopt an implementation strategy to meet the significant community health needs				
	identified through its most recently conducted CHNA? If "No," skip to line 11	8	Х		
9	Indicate the tax year the hospital facility last adopted an implementation strategy: $20 \underline{20}$				
10	Is the hospital facility's most recently adopted implementation strategy posted on a website?	10	Х		
	If "Yes," (list url): SEE SUPPLEMENTAL INFORMATION				
	olf "No," is the hospital facility's most recently adopted implementation strategy attached to this return?	10b			
11	Describe in Section C how the hospital facility is addressing the significant needs identified in its most				
recently conducted CHNA and any such needs that are not being addressed together with the reasons why such needs are not being addressed.					
	-				
128	Did the organization incur an excise tax under section 4959 for the hospital facility's failure to conduct a CHNA as required by section 501(r)(3)?				
		12a		Х	
	b If "Yes" to line 12a, did the organization file Form 4720 to report the section 4959 excise tax?	12b			
C	to line 12b, what is the total amount of section 4959 excise tax the organization reported on Form 4720 for all of its hospital facilities?				
	tor an or no mospital radiitios: •				

ued)

Financial Assistance Policy (FAP)

Nan	ne of hospital facility or letter of facility reporting group JOHNS HOPKINS BAYVIEW MEDICAL CENTER			
			Yes	No
	Did the hospital facility have in place during the tax year a written financial assistance policy that:			
13	Explained eligibility criteria for financial assistance, and whether such assistance included free or discounted care?	13	х	
.0	If "Yes," indicate the eligibility criteria explained in the FAP:			
а	V			
	and FPG family income limit for eligibility for discounted care of 500 %			
b				
	T			
c				
6				
f	Underinsurance status			
ç	v -			
t h				
	Explained the basis for calculating amounts charged to patients?	14	х	
15		I	Х	
10	If "Yes," indicate how the hospital facility's FAP or FAP application form (including accompanying instructions)			
	explained the method for applying for financial assistance (check all that apply):			
а	V 5 9 9 10 16 10 10 10 10 10 10 10 10 10 10 10 10 10			
b	The second of th			
	or her application			
c	V =			
•	about the FAP and FAP application process			
c	- T			
	of assistance with FAP applications			
e				
	Was widely publicized within the community served by the hospital facility?	16	х	
	If "Yes," indicate how the hospital facility publicized the policy (check all that apply):			
а	V CEE CUDDI EMENTAL INFORMATION			
b	THE GUDDI BUDDI BUDDI TUDON BLOW			
c	V GEE GUDDIEMENDAL INDO			
c	v			
e	v			
f				
•	the hospital facility and by mail)			
c	V			
٤	by receiving a conspicuous written notice about the FAP on their billing statements, and via conspicuous public			
	displays or other measures reasonably calculated to attract patients' attention			
h	Notified members of the community who are most likely to require financial assistance about availability of the FAP			
i	The FAP, FAP application form, and plain language summary of the FAP were translated into the primary language			
•	spoken by Limited English Proficiency (LEP) populations			
j	Other (describe in Section C)			

Page 6

Pá	art V Facility Information (continued)							
Billi	ing and Collections							
Nar	ne of hospital facility or letter of facility reporting group JOHNS HOPKINS BAYVIEW MEDICAL CENTER							
	Yes No							
17	Did the hospital facility have in place during the tax year a separate billing and collections policy, or a written financial							
	assistance policy (FAP) that explained all of the actions the hospital facility or other authorized party may take upon							
	nonpayment? 17 X							
18 Check all of the following actions against an individual that were permitted under the hospital facility's policies during the								
	tax year before making reasonable efforts to determine the individual's eligibility under the facility's FAP:							
a								
k	Selling an individual's debt to another party							
	previous bill for care covered under the hospital facility's FAP							
	Actions that require a legal or judicial process							
	Other similar actions (describe in Section C)							
f	None of these actions or other similar actions were permitted							
19	· · · · · · · · · · · · · · · · · · ·							
		9		х				
	If "Yes," check all actions in which the hospital facility or a third party engaged:							
2								
	b Selling an individual's debt to another party c Deferring, denying, or requiring a payment before providing medically necessary care due to nonpayment of a							
•	previous bill for care covered under the hospital facility's FAP							
,	d Actions that require a legal or judicial process							
	Other similar actions (describe in Section C)							
20								
_	not checked) in line 19 (check all that apply): The provided a written notice about upcoming ECAs (Extraordinary Collection Action) and a plain language summary of the							
a								
	FAP at least 30 days before initiating those ECAs (if not, describe in Section C)							
t		;)						
C								
	Made presumptive eligibility determinations (if not, describe in Section C)							
6								
f	Thomas and the second the ware made							
	icy Relating to Emergency Medical Care							
21	Did the hospital facility have in place during the tax year a written policy relating to emergency medical care							
	that required the hospital facility to provide, without discrimination, care for emergency medical conditions to		_					
		1	Х					
	If "No," indicate why:							
a	The hospital facility did not provide care for any emergency medical conditions							
k	The hospital facility's policy was not in writing							
C	The hospital facility limited who was eligible to receive care for emergency medical conditions (describe in Section C)							
	Other (describe in Section C)							
	Cabadula U /F		~~~	0004				

If "Yes," explain in Section C.

Part V Facility Information (continued)			
Charges to Individuals Eligible for Assistance Under the FAP (FAP-Eligible Individuals)			
Name of hospital facility or letter of facility reporting group JOHNS HOPKINS BAYVIEW MEDICAL CENTER			
		Yes	No
22 Indicate how the hospital facility determined, during the tax year, the maximum amounts that can be charged to FAP-eligible individuals for emergency or other medically necessary care.			
a The hospital facility used a look-back method based on claims allowed by Medicare fee-for-service during a prior 12-month period			
b The hospital facility used a look-back method based on claims allowed by Medicare fee-for-service and all private			
health insurers that pay claims to the hospital facility during a prior 12-month period			
c The hospital facility used a look-back method based on claims allowed by Medicaid, either alone or in combination			
with Medicare fee-for-service and all private health insurers that pay claims to the hospital facility during a prior			
12-month period			
d X The hospital facility used a prospective Medicare or Medicaid method			
23 During the tax year, did the hospital facility charge any FAP-eligible individual to whom the hospital facility provided			ı
emergency or other medically necessary services more than the amounts generally billed to individuals who had			ı
insurance covering such care?	23		Х
If "Yes," explain in Section C.			
24 During the tax year, did the hospital facility charge any FAP-eligible individual an amount equal to the gross charge for any			
service provided to that individual?	24		Х

LOCATIONS, HOMELESS COMMUNITY MEMBERS VISITING THE BEANS AND BREAD MEAL

Page 8

Facility Information (continued) Part V

Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 2, 3j, 5, 6a, 6b, 7d, 11, 13b, 13h, 15e, 16j, 18e, 19e, 20a, 20b, 20c, 20d, 20e, 21c, 21d, 23, and 24. If applicable, provide separate descriptions for each hospital facility in a facility reporting group, designated by facility reporting group letter and hospital facility line number from Part V, Section A ("A, 1," "A, 4," "B, 2," "B, 3," etc.) and name of hospital facility.

JOHNS HOPKINS BAYVIEW MEDICAL CENTER: PART V, SECTION B, LINE 5: THE CHNA PROCESS FOR JOHNS HOPKINS BAYVIEW MEDICAL CENTER (JHBMC) AND THE JOHNS HOPKINS HOSPITAL (JHH) INCLUDED THE COLLECTION AND ANALYSIS OF PRIMARY AND SECONDARY DATA. BOTH PUBLIC AND PRIVATE ORGANIZATIONS (SEE ATTACHED CHNA APPENDIX H), SUCH AS FAITHBASED ORGANIZATIONS, GOVERNMENT AGENCIES, EDUCATIONAL SYSTEMS, AND HEALTH AND HUMAN SERVICES ENTITIES WERE ENGAGED TO ASSESS THE NEEDS OF THE COMMUNITY. IN TOTAL. THE EXTENSIVE PRIMARY DATA COLLECTION PHASE RESULTED IN MORE THAN 1,700 RESPONSES FROM COMMUNITY STAKEHOLDERS/LEADERS AND COMMUNITY RESIDENTS. THE 2018, 2016 AND 2013 CHNAS SERVED AS A BASELINE TO PROVIDE A DEEPER UNDERSTANDING OF THE HEALTH AS WELL AS THE SOCIOECONOMIC NEEDS OF THE COMMUNITY AND EMERGING TRENDS. PRIMARY DATA IN THE FORM OF AN ELECTRONIC SURVEY GATHERED FEEDBACK FROM COMMUNITY RESIDENTS AND HEALTH SYSTEM STAFF ON THE PREVIOUS CHNA AND IMPLEMENTATION STRATEGY (COLLECTION PERIOD AUGUST THROUGH NOVEMBER 2020). INFORMATION ON CURRENT COMMUNITY NEEDS AND PRIORITIES WAS COLLECTED VIA SEVERAL COMMUNICATION TOOLS INLCUDING A SURVEY, FOCUS GROUPS, KEY STAKEHOLDER INTERVIEWS AND A TOWN HALL MEETING. THE ONLINE SURVEY WAS SENT TO OVER 30.000 BALTIMORE RESIDENTS THROUGH THE HELP OF 105 COMMUNITY ORGANIZATION PARTNERS VIA NEWSLETTERS, EMAIL LISTSERVS, COMMUNITY MEMBERSHIP LISTS AND A SOCIAL MEDIA CAMPAIGN. HAND DELIVERED PAPER COPIES OF THE SURVEY WERE USED TO REACH KEY VULNERABLE POPULATIONS WITH LITTLE TO NO INTERNET ACCESS. OUTREACH EXAMPLES AT EAST BALTIMORE LOCATIONS INCLUDE: SUBSTANCE USERS AT DEE'S PLACE, 200 HOMELESS MEN AT THE HELPING UP MISSION, LATINO COMMUNITY MEMBERS ON SITE AT COMMUNITY COVID TESTIING

MEDICAL CENTER, INC. Page 8

Facility Information (continued) Part V

Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 2, 3j, 5, 6a, 6b, 7d, 11, 13b, 13h, 15e, 16j, 18e, 19e, 20a, 20b, 20c, 20d, 20e, 21c, 21d, 23, and 24. If applicable, provide separate descriptions for each hospital facility in a facility reporting group, designated by facility reporting group letter and hospital facility line number from Part V, Section A ("A, 1," "A, 4," "B, 2," "B, 3," etc.) and name of hospital facility.

STAKEHOLDER INTERVIEWS (SEPTEMBER THROUGH DECEMBER SHELTER AND MORE.

2020) AND FOCUS GROUPS WERE CONDUCTED WITH INDIVIDUALS WHO REPRESENTED A)

BROAD INTERESTS OF THE COMMUNITY, B) POPULATIONS OF NEED, OR C) PERSONS

WITH SPECIALIZED KNOWLEDGE IN PUBLIC HEALTH. SIX FOCUS GROUPS (BETWEEN THE

MONTHS OF OCTOBER AND NOVEMBER 2020) WITH VULNERABLE POPULATIONS

(LATINO/HISPANIC, LGBTQ, SUBSTANCE USERS, HOMELESS) WERE CONDUCTED BY

JHH/JHBMC. AND ANOTHER TWELVE FOCUS GROUPS (DURING THE MONTHS OF AUGUST

AND DECEMBER 2020) WERE CONDUCTED BY OTHER BALTIMORE CITY COALITION

HOSPITALS. A SURVEY (EARLY SEPTEMBER THROUGH LATE NOVEMBER 2020) WHICH

GATHERED A WIDE RANGE OF INFORMATION WAS DISTRIBUTED BY THE COALITION

HOSPITALS CITYWIDE AND RESULTED IN 1,122 RESPONSES FROM RESIDENTS OF THE

JHH/JHBMC COMMUNITY BENEFIT SERVICE AREA (CBSA). A TOWN HALL WAS CONVENED

BY THE BALTIMORE CITY COALITION HOSPITALS VIA TELEPHONE (OCTOBER 22, 2020)

WITH 4,100 BALTIMORE CITY RESIDENTS, 2,800 OF WHICH STAYED ON THE CALL AND

NEARLY 100 ASKED QUESTIONS.

A SECONDARY DATA PROFILE WAS COMPILED WITH LOCAL, STATE, AND FEDERAL

FIGURES TO PROVIDE ESSENTIAL INFORMATION, INSIGHT, AND KNOWLEDGE ON A

BROAD RANGE OF HEALTH AND SOCIAL ISSUES. COLLECTING AND EXAMINING

INFORMATION ABOUT DIFFERENT COMMUNITY ASPECTS AND BEHAVIORS THAT CAN HELP

IDENTIFY AND EXPLAIN FACTORS THAT INFLUENCE THE COMMUNITY'S HEALTH.

DATA COLLECTED ENCOMPASSED SOCIOECONOMIC INFORMATION, HEALTH STATISTICS

DEMOGRAPHICS, CHILDREN'S HEALTH, MENTAL HEALTH ISSUES, ETC.

THE DEVELOPMENT OF THE CHNA AND IMPLEMENTATION STRATEGY WAS LED BY THE

OFFICE OF GOVERNMENT AND COMMUNITY AFFAIRS, JHH PRESIDENT, JHBMC

PRESIDENT, AND INVOLVED THE CONTRIBUTIONS OF OVER 1,700 INDIVIDUALS

THROUGH DIRECT INTERVIEWS, SURVEYS, FOCUS GROUPS, AND A TOWN HALL. KEY

STAKEHOLDER GROUPS INCLUDED. BUT WERE NOT LIMITED TO. COMMUNITY RESIDENTS

JOHNS HOPKINS BAYVIEW MEDICAL CENTER, INC. 52-1341890 Schedule H (Form 990) 2021 Page 8 Facility Information (continued) Part V Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 2, 3j, 5, 6a, 6b, 7d, 11, 13b, 13h, 15e, 16j, 18e, 19e, 20a, 20b, 20c, 20d, 20e, 21c, 21d, 23, and 24. If applicable, provide separate descriptions for each hospital facility in a facility reporting group, designated by facility reporting group letter and hospital facility line number from Part V, Section A ("A, 1," "A, 4," "B, 2," "B, 3," etc.) and name of hospital facility. MEMBERS OF FAITHBASED ORGANIZATIONS, NEIGHBORHOOD ASSOCIATION LEADERS STATE AND LOCAL PUBLIC HEALTH PROFESSIONALS, OTHER NON-PROFIT AND COMMUNITY BASED ORGANIZATIONS, ACADEMIC EXPERTS, LOCAL GOVERNMENT OFFICIALS, LOCAL SCHOOL DISTRICT REPRESENTATIVES, HEALTH CARE CONSUMERS AND PROVIDERS, MEMBERS OF MEDICALLY UNDERSERVED, LOW-INCOME AND MINORITY POPULATIONS IN THE COMMUNITY SERVED BY THE HOSPITALS. JOHNS HOPKINS MEDICINE LEADERSHIP, AND OTHER EXPERTS, BOTH INTERNAL AND EXTERNAL TO JOHNS HOPKINS. JOHNS HOPKINS BAYVIEW MEDICAL CENTER: PART V, SECTION B, LINE 6A: JHBMC CONDUCTED ITS CHNA WITH THE JOHNS HOPKINS HOSPITAL (JHH) AND COLLABORATED WITH ALL NON-PROFIT HOSPITALS IN BALTIMORE CITY THROUGH JOINT COMMUNITY BENEFIT COALITION. JOHNS HOPKINS BAYVIEW MEDICAL CENTER: PART V, SECTION B, LINE 6B: JHBMC AND A CONSORTIUM OF BALTIMORE CITY NONPROFIT HOSPITALS COLLABORATED WITH THE BALTIMORE CITY DEPARTMENT OF HEALTH WHEN CONDUCTING THE MOST RECENT CHNA. JOHNS HOPKINS BAYVIEW MEDICAL CENTER:

PART V, SECTION B, LINE 7D: A PAPER COPY IS AVAILABLE AT NO CHARGE UPON

REQUEST AT THE JOHNS HOPKINS OFFICE OF GOVERNMENT & COMMUNITY AFFAIRS BY

CALLING 443-997-5999 OR BY EMAILING GCA@JHU.EDU. THIS INFORMATION IS

POSTED ON THE CHNA WEBSITE.

Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 2, 3j, 5, 6a, 6b, 7d, 11, 13b, 13h, 15e, 16j, 18e, 19e, 20a, 20b, 20c, 20d, 20e, 21c, 21d, 23, and 24. If applicable, provide separate descriptions for each hospital facility in a facility reporting group, designated by facility reporting group letter and hospital facility line number from Part V, Section A ("A, 1," "A, 4," "B, 2," "B, 3," etc.) and name of hospital facility.

JOHNS HOPKINS BAYVIEW MEDICAL CENTER:

PART V, SECTION B, LINE 11: AN INTERACTIVE RESOURCE INVENTORY WAS CREATED

TO HIGHLIGHT AVAILABLE PROGRAMS AND SERVICES WITHIN THE JHH AND JHBMC

CBSA. THE INVENTORY IDENTIFIES ORGANIZATIONS AND AGENCIES IN THE COMMUNITY

THAT ARE SERVING THE VARIOUS TARGET POPULATIONS WITHIN EACH OF THE

PRIORITY NEEDS.

THE JHH/JHBMC IMPLEMENTATION STRATEGY FOR THE CHNA SPELLS OUT IN

CONSIDERABLE DETAIL WAYS THAT JHBMC INTENDS TO ADDRESS THE MULTIPLE HEALTH

NEEDS OF OUR COMMUNITY IN OUR TEN PRIORITY AREAS. AS THE HOSPITAL BEGINS

TO USE THIS VALUABLE TOOL, THE IMPLEMENTATION STRATEGY ITSELF SHOULD BE

CONSIDERED A DYNAMIC DOCUMENT AND MAY CHANGE AS JHBMC GAINS EXPERIENCE IN

IMPLEMENTING PROGRAMS AND MEASURING OUTCOMES.

PART V, SECTION B, LINE 7A

HTTPS://WWW.HOPKINSMEDICINE.ORG/ABOUT/COMMUNITY HEALTH/JOHNS-HOPKINS-BAY

VIEW/HEALTH NEEDS INITIATIVES/

PART V, SECTION B, LINE 10A

HTTPS://WWW.HOPKINSMEDICINE.ORG/ABOUT/COMMUNITY HEALTH/JOHNS-HOPKINS-BAY

VIEW/HEALTH NEEDS INITIATIVES/

PART V, SECTION B, LINE 16A

HTTPS://WWW.HOPKINSMEDICINE.ORG/PATIENT CARE/BILLING-INSURANCE/ASSISTANC

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Part V Facility Information (continued)
Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 2, 3j, 5, 6a, 6b, 7d, 11, 13b, 13h, 15e, 16j, 18e, 19e, 20a, 20b, 20c, 20d, 20e, 21c, 21d, 23, and 24. If applicable, provide separate descriptions for each hospital facility in a facility reporting group, designated by facility reporting group letter and hospital facility line number from Part V, Section A ("A, 1," "A, 4," "B, 2," "B, 3," etc.) and name of hospital facility.
E-SERVICES/ASSISTANCE POLICIES.HTML
PART V, SECTION B, LINE 16B
HTTPS://WWW.HOPKINSMEDICINE.ORG/PATIENT CARE/BILLING-INSURANCE/ASSISTANC
E-SERVICES/ASSISTANCE POLICIES.HTML
PART V, SECTION B, LINE 16C
HTTPS://WWW.HOPKINSMEDICINE.ORG/PATIENT_CARE/BILLING-INSURANCE/ASSISTANC
E-SERVICES/ASSISTANCE POLICIES.HTML

Part V Facility Information (continued)						
Section D. Other Health Care Facilities That Are Not Licensed,	Registered, or Similarly Recognized a	s a Hospital Facility				
(list in order of size, from largest to smallest)						
How many non-hospital health care facilities did the organization operate during the tax year?						
Name and address	Type of Facility (des	cribe)				

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Part VI Supplemental Information

Provide the following information.

- Required descriptions. Provide the descriptions required for Part I, lines 3c, 6a, and 7; Part II and Part III, lines 2, 3, 4, 8 and
- Needs assessment. Describe how the organization assesses the health care needs of the communities it serves, in addition to any CHNAs reported in Part V, Section B.
- Patient education of eligibility for assistance. Describe how the organization informs and educates patients and persons who may be billed for patient care about their eligibility for assistance under federal, state, or local government programs or under the organization's financial assistance policy.
- Community information. Describe the community the organization serves, taking into account the geographic area and demographic constituents it serves.
- Promotion of community health. Provide any other information important to describing how the organization's hospital facilities or other health care facilities further its exempt purpose by promoting the health of the community (e.g., open medical staff, community board, use of surplus
- Affiliated health care system. If the organization is part of an affiliated health care system, describe the respective roles of the organization and its affiliates in promoting the health of the communities served.
- State filing of community benefit report. If applicable, identify all states with which the organization, or a related organization, files a 7 community benefit report.

PART I, LINE 3C:
SEE DETAILS IN SCH H, PART V, SECTION B, LINE 13.
PART I, LINE 7:
- A COST-TO-CHARGE RATIO (FROM WORKSHEET 2) IS USED TO CALCULATE THE
AMOUNTS ON LINE 7A AND 7B (CHARITY CARE AND UNREIMBURSED MEDICAID). THE
AMOUNTS FOR LINES 7E-71 COME FROM OUR HSCRC COMMUNITY BENEFIT REPORT FILED
WITH THE STATE OF MARYLAND AND IS NOT BASED ON A COST-TO CHARGE RATIO.
- LINE 7B - MARYLAND'S REGULATORY SYSTEM CREATES A UNIQUE PROCESS FOR
HOSPITAL PAYMENT THAT DIFFERS FROM THE REST OF THE NATION. THE HEALTH
SERVICES COST REVIEW COMMISSION, (HSCRC) DETERMINES PAYMENT THROUGH A
RATE-SETTING PROCESS AND ALL PAYORS, INCLUDING GOVERNMENTAL PAYORS, PAY
THE SAME AMOUNT FOR THE SAME SERVICES DELIVERED AT THE SAME HOSPITAL.
MARYLAND'S UNIQUE ALL-PAYOR SYSTEM INCLUDES A METHOD FOR REFERENCING
UNCOMPENSATED CARE IN EACH PAYORS' RATES, WHICH DOES NOT ENABLE MARYLAND
HOSPITALS TO BREAKOUT ANY DIRECTED OFFSETTING REVENUE RELATED TO
UNCOMPENSATED CARE. COMMUNITY BENEFIT EXPENSES ARE EQUAL TO MEDICAID
REVENUES IN MARYLAND, AS SUCH, THE NET EFFECT IS ZERO. THE EXCEPTION TO

MEDICAL CENTER, INC. 52-1341890 Schedule H (Form 990) Page **10** Part VI | Supplemental Information (Continuation) THIS IS THE IMPACT ON THE HOSPITAL OF ITS SHARE OF THE MEDICAID ASSESSMENT. IN RECENT YEARS. THE STATE OF MARYLAND HAS CLOSED FISCAL GAPS IN THE STATE MEDICAID BUDGET BY ASSESSING HOSPITALS THROUGH THE RATE-SETTING SYSTEM. - LINE 7F COLUMN (D) MARYLAND'S REGULATORY SYSTEM CREATES A UNIQUE PROCESS FOR HOSPITAL PAYMENT THAT DIFFERS FROM THE REST OF THE NATION. THE HEALTH SERVICES COST REVIEW COMMISSION. (HSCRC) DETERMINES PAYMENT THROUGH A RATE-SETTING PROCESS AND ALL PAYORS, INCLUDING GOVERNMENTAL PAYORS, PAY THE SAME AMOUNT FOR THE SAME SERVICES DELIVERED AT THE SAME HOSPITAL. MARYLAND'S UNIQUE ALL-PAYOR SYSTEM INCLUDES A METHOD FOR REFERENCING UNCOMPENSATED CARE IN EACH PAYORS' RATES, WHICH DOES NOT ENABLE MARYLAND HOSPITALS TO BREAKOUT ANY OFFSETTING REVENUE RELATED TO HEALTH PROFESSIONS EDUCATION. PART I, LINE 7G: JOHNS HOPKINS BAYVIEW MEDICAL CENTER, INC. DOES NOT HAVE ANY SUBSIDIZED HEALTH SERVICES. PART II, COMMUNITY BUILDING ACTIVITIES: IN FY 2022, THE JOHNS HOPKINS HOSPITAL'S COMMUNITY BENEFIT PROGRAMS INCLUDED NUMEROUS INITIATIVES THAT SUPPORT THE HOSPITAL'S EFFORTS TO MEET THE NEEDS OF THE COMMUNITY. THESE INITIATIVES ARE DECENTRALIZED AND USE A VARIETY OF METHODS TO IDENTIFY COMMUNITY NEEDS. THESE INITIATIVES ARE ACCOUNTED FOR IN PART I LINES-7EK AND PART II ACCORDING TO SPECIFIC SCHEDULE H GUIDELINES. IN TOTAL OVER 300 PROGRAMS AND INITIATIVES WERE CARRIED OUT OR SUPPORTED BY ADMINISTRATIVE, CLINICAL, AND OPERATIONAL DEPARTMENTS AT THE JOHNS HOPKINS HOSPITAL.

MEDICAL CENTER, INC. Part VI Supplemental Information (Continuation) PART III, LINE 2: THE PROVISION FOR BAD DEBTS IS BASED UPON A COMBINATION OF THE PAYOR SOURCE, THE AGING OF RECEIVABLES AND MANAGEMENT'S ASSESSMENT OF HISTORICAL AND EXPECTED NET COLLECTIONS. TRENDS IN HEALTH INSURANCE COVERAGE. AND OTHER COLLECTION INDICATORS. PART III, LINE 3: MARYLAND HOSPITALS ARE RATE REGULATED UNDER THE HSCRC, WHICH INCLUDES BAD DEBT AS PART OF THE REIMBURSEMENT FORMULA FOR EACH HOSPITAL. DUE TO THE RATE REGULATION, JHBMC CANNOT DETERMINE THE AMOUNT THAT REASONABLE COULD BE ATTRIBUTABLE TO PATIENTS WHO LIKELY WOULD QUALIFY FOR FINANCIAL ASSISTANCE UNDER THE HOSPITAL'S CHARITY CARE POLICY. PART III, LINE 4: THE JOHNS HOPKINS HEALTH SYSTEM CORPORATION AND AFFILIATES AUDITED FINANCIAL STATEMENTS PAGE 18. PART III, LINE 8: THE TRIAL BALANCE EXPENSES ARE ADJUSTED TO ALLOWABLE EXPENSE IN ACCORDANCE WITH THE MEDICARE COST REPORTING RULES AND REGULATIONS. PART III, LINE 9B: THE HOSPITAL CONFORMS TO THE PRINCIPLES AND STANDARDS OF THE MHA HOSPITAL BILLING AND DEBT COLLECTION PRACTICES PRINCIPLES AS WELL AS THE MHA MINIMUM STANDARDS FOR FINANCIAL ASSISTANCE IN MARYLAND HOSPITALS. PART VI, LINE 2: COMMUNITY BENEFIT PLANNING IS AN INTEGRAL PART OF THE JOHNS HOPKINS

Part VI | Supplemental Information (Continuation) HOSPITAL AND JOHNS HOPKINS BAYVIEW MEDICAL CENTER'S STRATEGIC PLAN THROUGH AN ANNUAL STRATEGIC OBJECTIVES PLANNING PROCESS THAT INVOLVES EVALUATING THE HOSPITAL'S PROGRESS AT MEETING TWO COMMUNITY HEALTH GOALS AND DEFINES METRICS FOR DETERMINING PROGRESS. THE COMMITMENT OF JOHNS HOPKINS' LEADERSHIP TO IMPROVING THE LIVES OF ITS NEAREST NEIGHBORS IS ILLUSTRATED BY THE INCORPORATION OF COMMUNITY ENGAGEMENT INITIATIVES AT THE HIGHEST LEVEL IN THE JOHNS HOPKINS MEDICINE STRATEGIC PLAN. JHM CONSISTS OF THE JHU SCHOOL OF MEDICINE AND THE JOHNS HOPKINS HEALTH SYSTEM, WHICH INCLUDES EDUCATION AND RESEARCH IN ITS TRI-PARTITE MISSION (EDUCATION, RESEARCH AND HEALTHCARE). EVEN AT THIS CROSS-ENTITY LEVEL (JHU AND JHHS) COMMUNITY BENEFIT ACTIVITIES AND PLANNING GO BEYOND HOSPITAL REQUIREMENTS AND EXPECTATIONS AND ARE A CORE OBJECTIVE FOR ALL DEPARTMENTS. SCHOOLS AND AFFILIATES. THE JOHNS HOPKINS MEDICINE INNOVATION 2023 STRATEGIC PLAN INCLUDES COMMUNITY SUPPORT AS ONE OF ITS SIX CORE AREAS. ALL HOSPITALS MUST SUBMIT STRATEGIC GOALS WITH ACCOMPANYING METRICS THAT MEET THE DIRECTIVE TO "SUPPORT THE WELL-BEING OF OUR PEOPLE AND OUR COMMUNITIES" GROW OUR LOCAL COMMUNITY-ENGAGEMENT TO ADDRESS IDENTIFIED NEEDS TO IMPROVE HEALTH" SENIOR LEADERSHIP DIRECTS, OVERSEES AND APPROVES ALL COMMUNITY BENEFIT WORK INCLUDING THE ALLOCATION OF FUNDS THAT SUPPORT COMMUNITY OUTREACH DIRECTED AT UNDERSERVED AND HIGH-NEED POPULATIONS IN THE CBSA. THIS HIGH-LEVEL REVIEW AND EVALUATION SETS THE PRIORITIES OF THE HOSPITAL'S OUTREACH WORK AND ENSURES THE EFFECTIVE, EFFICIENT USAGE OF FUNDS TO ACHIEVE THE LARGEST IMPACT IN IMPROVING THE LIVES OF THOSE WHO LIVE IN THE COMMUNITIES WE SERVE. THIS GROUP CONDUCTS THE FINAL REVIEW AND APPROVAL OF THE FINAL REPORT'S FINANCIAL ACCURACY TO THE HOSPITALS' FINANCIAL STATEMENTS, ALIGNMENT WITH THE STRATEGIC PLAN, AND COMPLIANCE WITH REGULATORY REQUIREMENTS. INDIVIDUAL CLINICAL LEADERS ALONG WITH

Part VI | Supplemental Information (Continuation) ADMINISTRATORS MAKE DECISIONS ON COMMUNITY BENEFIT PROGRAMS THAT EACH DEPARTMENT SUPPORTS/FUNDS THROUGH THEIR BUDGET. CLINICAL LEADERS WILL ALSO IDENTIFY AND CREATE STRATEGIES TO TACKLE COMMUNITY HEALTH NEEDS THAT ARISE IN THE CBSA AND OVERSEE DEPARTMENT PROGRAMS FOR CONTENT ACCURACY. ADHERENCE TO DEPARTMENT PROTOCOLS AND BEST PRACTICES. THE JHBMC COMMUNITY BENEFIT TEAM INTERACTS WITH ALL GROUPS IN THE HOSPITAL PERFORMING COMMUNITY BENEFIT ACTIVITIES. THEY EDUCATE ADVOCATE AND COLLABORATE WITH INTERNAL AUDIENCES TO INCREASE UNDERSTANDING, APPRECIATION AND PARTICIPATION OF THE COMMUNITY BENEFIT REPORT PROCESS, THE IMPORTANCE OF COMMUNITY BENEFIT ACTIVITIES THAT ADDRESS CHNA IDENTIFIED NEEDS AND COMMUNITY OUTREACH ACTIVITIES. TEAM MEMBERS COLLECT AND VERIFY ALL CB DATA, COMPILE REPORT, PROVIDE INITIAL AUDIT AND VERIFICATION OF CBR FINANCIALS AND WRITE CBR NARRATIVE. THROUGHOUT THE YEAR. THE CB TEAM ATTENDS LOCAL AND REGIONAL COMMUNITY HEALTH CONFERENCES AND MEETINGS REPRESENTS THE HOSPITAL TO EXTERNAL AUDIENCES. AND WORKS WITH COMMUNITY AND JHBMC CLINICAL LEADERS TO IDENTIFY PROMISING PROJECTS OR PROGRAMS THAT ADDRESS CBSA COMMUNITY HEALTH NEEDS. THE JHHS COMMUNITY HEALTH IMPROVEMENT STRATEGY COUNCIL (JCHISC) CONVENES MONTHLY TO BRING COMMUNITY HEALTH/COMMUNITY BENEFIT GROUPS TOGETHER WITH TAX, FINANCIAL ASSISTANCE, AND HEALTH POLICY STAFF FROM ACROSS THE HEALTH SYSTEM TO COORDINATE PROCESS, PRACTICE, AND POLICY. JCHISC MEMBERS DISCUSS ISSUES AND PROBLEMS THEY FACE IN COMMUNITY BENEFIT REPORTING, REGULATORY COMPLIANCE TO STATE AND FEDERAL COMMUNITY BENEFIT REQUIREMENTS, AND TECHNICAL ASPECTS OF ADMINISTERING AND REPORTING COMMUNITY BENEFIT SYSTEMS. WHEN NEEDED. A DESIGNATED REPRESENTATIVE FROM THE GROUP CONTACTS THE GOVERNING AGENCY FOR CLARIFICATION OR DECISION REGARDING THE ISSUES IN QUESTION TO ENSURE THAT ALL HOSPITALS REPORTS ARE CONSISTENT IN THE INTERPRETATION OF REGULATIONS.

Page **10** Part VI | Supplemental Information (Continuation) PART VI, LINE 3: JHBMC WILL PUBLISH THE AVAILABILITY OF FINANCIAL ASSISTANCE ON A YEARLY BASIS IN THEIR LOCAL NEWSPAPERS AND WILL POST NOTICES OF AVAILABILITY AT PATIENT REGISTRATION SITES, ADMISSIONS/BUSINESS OFFICE, THE BILLING OFFICE AND AT THE EMERGENCY DEPARTMENT WITHIN JHBMC. NOTICE OF AVAILABILITY WILL ALSO BE SENT TO PATIENTS ON PATIENT BILLS. A PATIENT BILLING AND FINANCIAL ASSISTANCE INFORMATION SHEET WILL BE PROVIDED TO INPATIENTS BEFORE DISCHARGE AND WILL BE AVAILABLE TO ALL PATIENTS UPON REQUEST. JHBMC (FINANCIAL COUNSELORS/PATIENT FINANCIAL SERVICES REPRESENTATIVES, SOCIAL SERVICES DEPARTMENT PERSONNEL AND/OR MEDICAL ASSISTANCE/MEDICAID ELIGIBILITY TECHNICIAN) WILL PROVIDE PATIENTS WITH ASSISTANCE IN DETERMINING ELIGIBILITY FOR AND MAKING APPLICATION TO A VARIETY OF SPECIAL ENTITLEMENT PROGRAMS THAT PROVIDE FINANCIAL ASSISTANCE BOTH TOWARD PAYMENT OF MEDICAL BILLS AND GENERAL EXPENSES. THE FINANCE DEPARTMENT, IN CONJUNCTION WITH THE SOCIAL SERVICES DEPARTMENT, WILL INTERVIEW PATIENTS TO DETERMINE POTENTIAL ELIGIBILITY FOR MARYLAND MEDICAL ASSISTANCE AS WELL AS OTHER SPECIAL PROGRAMS. PART VI, LINE 4: IN 2015, THE JOHNS HOPKINS HOSPITAL (JHH) AND JOHNS HOPKINS BAYVIEW MEDICAL CENTER (JHBMC) MERGED THEIR RESPECTIVE COMMUNITY BENEFIT SERVICE AREAS (CBSA) IN ORDER TO BETTER INTEGRATE COMMUNITY HEALTH AND COMMUNITY OUTREACH ACROSS THE EAST AND SOUTHEAST BALTIMORE CITY AND COUNTY REGION. THE GEOGRAPHIC AREA CONTAINED WITHIN THE NINE ZIP CODES INCLUDES 21202. 21205, 21206, 21213, 21218, 21219, 21222, 21224, AND 21231. THIS AREA REFLECTS THE POPULATION WITH THE LARGEST USAGE OF THE EMERGENCY DEPARTMENTS AND THE MAJORITY OF RECIPIENTS OF COMMUNITY CONTRIBUTIONS AND PROGRAMMING. WITHIN THE CBSA, JHH AND JHBMC HAVE FOCUSED ON CERTAIN TARGET

Part VI | Supplemental Information (Continuation) POPULATIONS SUCH AS THE ELDERLY, AT-RISK CHILDREN AND ADOLESCENTS UNINSURED INDIVIDUALS AND HOUSEHOLDS, AND UNDERINSURED AND LOW-INCOME INDIVIDUALS AND HOUSEHOLDS. THE CBSA COVERS APPROXIMATELY 27.9 SQUARE MILES WITHIN THE CITY OF BALTIMORE OR APPROXIMATELY 34% PERCENT OF THE TOTAL 80.94 SQUARE MILES OF LAND AREA FOR THE CITY AND 25.6 SQUARE MILES IN BALTIMORE COUNTY. IN TERMS OF POPULATION, AN ESTIMATED 295,422 PEOPLE LIVE WITHIN CBSA, 39.7% OF THE POPULATION IS ESTIMATED TO HAVE MEDICAID COVERAGE, 14.2% HAVE MEDICARE AND 6.5% ARE UNINSURED; 14.1% OF THE POPULATION IS BELOW THE FEDERAL POVERTY GUIDELINES AND 14.9% HAVE LESS THAN A HIGH SCHOOL DEGREE (2022 SG2 MARKET DEMOGRAPHICS TOOL). THREE ZIP CODES WITHIN THE CBSA FALL BELOW THE MEDIAN HOUSEHOLD INCOME LEVEL IN BALTIMORE CITY IN 2021 OF \$54,652 (21202 AT \$54,477, 21205 AT \$33,493 AND 21213 AT \$44 121). ADDITIONAL INFORMATION BY NEIGHBORHOOD IS DETAILED BELOW. WITHIN THE CBSA. THERE ARE THREE BALTIMORE COUNTY NEIGHBORHOODS - DUNDALK. SPARROWS POINT, AND EDGEMERE, BALTIMORE CITY IS TRULY A CITY OF NEIGHBORHOODS WITH OVER 270 OFFICIALLY RECOGNIZED NEIGHBORHOODS. THE BALTIMORE CITY DEPARTMENT OF HEALTH HAS SUBDIVIDED THE CITY AREA INTO 23 NEIGHBORHOODS OR NEIGHBORHOOD GROUPINGS THAT ARE COMPLETELY OR PARTIALLY INCLUDED WITHIN THE CBSA. THESE NEIGHBORHOODS ARE BELAIR-EDISON, CANTON, CEDONIA/FRANKFORD, CLAREMONT/ARMISTEAD, CLIFTON-BEREA, DOWNTOWN/SETON HILL, FELLS POINT, GREATER CHARLES VILLAGE/BARCLAY, GREATER GOVANS, GREENMOUNT EAST (WHICH INCLUDES NEIGHBORHOODS SUCH AS OLIVER, BROADWAY EAST, JOHNSTON SQUARE, AND GAY STREET), HAMILTON, HIGHLANDTOWN, JONESTOWN/OLDTOWN, LAURAVILLE, MADISON/EAST END, MIDTOWN, MIDWAY-COLDSTREAM, NORTHWOOD, ORANGEVILLE/EAST HIGHLANDTOWN, PATTERSON PARK NORTH & EAST, PERKINS/MIDDLE EAST, SOUTHEASTERN, AND THE WAVERLIES. THE JOHNS HOPKINS HOSPITAL IS IN THE NEIGHBORHOOD CALLED PERKINS/MIDDLE

MEDICAL CENTER, INC.

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Part VI | Supplemental Information (Continuation) EAST, AND THE NEIGHBORHOODS THAT ARE CONTIGUOUS TO PERKINS/MIDDLE EAST INCLUDE GREENMOUNT EAST (INCLUDING OLIVER, BROADWAY EAST, JOHNSTON SQUARE, AND GAY STREET), CLIFTON-BEREA, MADISON/EAST END, PATTERSON PARK NORTH & EAST, FELLS POINT, CANTON, AND JONESTOWN/OLDTOWN, RESIDENTS OF MOST OF THESE NEIGHBORHOODS ARE PRIMARILY AFRICAN AMERICAN, WITH THE EXCEPTIONS OF FELLS POINT, WHICH IS PRIMARILY WHITE, AND PATTERSON PARK NORTH & EAST WHICH REPRESENTS A DIVERSITY OF RESIDENT ETHNICITIES. WITH THE EXCEPTIONS OF FELLS POINT, CANTON, AND PATTERSON PARK N&E, THE MEDIAN HOUSEHOLD INCOME OF MOST OF THESE NEIGHBORHOODS IS SIGNIFICANTLY LOWER THAN THE BALTIMORE CITY MEDIAN HOUSEHOLD INCOME. MEDIAN INCOME IN FELLS POINT CANTON, AND PATTERSON PARK N&E SKEWS HIGHER, AND THERE ARE HIGHER PERCENTAGES OF WHITE HOUSEHOLDS HAVING HIGHER MEDIAN INCOMES RESIDING IN THESE NEIGHBORHOODS. IN SOUTHEAST BALTIMORE. THE CBSA POPULATION DEMOGRAPHICS HAVE HISTORICALLY TRENDED AS WHITE MIDDLE-INCOME WORKING-CLASS COMMUNITIES HIGHLANDTOWN SOUTHEASTERN ORANGEVILLE/E. HIGHLANDTOWN; HOWEVER, IN THE PAST FEW DECADES, SOUTHEAST BALTIMORE HAS BECOME MUCH MORE DIVERSE WITH A GROWING LATINO POPULATION CLUSTERED AROUND PATTERSON PARK, HIGHLANDTOWN, ORANGEVILLE/E, HIGHLANDTOWN, MEDIAN INCOMES IN THESE NEIGHBORHOODS RANGE FROM SIGNIFICANTLY BELOW THE CITY MEDIAN IN SOUTHEASTERN TO WELL ABOVE THE MEDIAN IN HIGHLANDTOWN. IN BALTIMORE COUNTY, LARGELY SERVED BY JHBMC, DUNDALK, SPARROWS POINT, AND EDGEMERE HAVE BEEN PREDOMINANTLY WHITE WITH INCREASING POPULATIONS OF HISPANIC AND AFRICAN AMERICAN RESIDENTS. NEIGHBORHOODS FARTHER NORTH OF THE JOHNS HOPKINS HOSPITAL INCLUDE BELAIR-EDISON, CEDONIA/FRANKFORD, CLAREMONT/ARMISTEAD, CLIFTONBEREA, GREATER CHARLES VILLAGE/BARCLAY, GREATER GOVANS, HAMILTON, LAURAVILLE, MIDTOWN, MIDWAY-COLDSTREAM, NORTHWOOD, AND THE WAVERLIES, RESIDENTS OF THESE NEIGHBORHOODS ARE RACIALLY MORE DIVERSE THAN IN THE NEIGHBORHOODS CLOSEST TO JHBMC AND

Part VI | Supplemental Information (Continuation) MEDIAN HOUSEHOLD INCOMES RANGE FROM SIGNIFICANTLY ABOVE THE MEDIAN TO CLOSE TO THE MEDIAN HOUSEHOLD INCOME FOR BALTIMORE CITY. SINCE THE END OF THE SECOND WORLD WAR, THE POPULATION OF BALTIMORE CITY HAS BEEN LEAVING THE CITY TO THE SURROUNDING SUBURBAN COUNTIES. THIS DEMOGRAPHIC TREND ACCELERATED IN THE 1960S AND 1970S, GREATLY AFFECTING THE NEIGHBORHOODS AROUND JHH AND JHBMC. AS THE POPULATION OF BALTIMORE CITY DROPPED. THERE HAS BEEN A CONSIDERABLE DISINVESTMENT IN HOUSING STOCK IN THESE NEIGHBORHOODS, ECONOMIC CONDITIONS THAT RESULTED IN THE CLOSING OR RELOCATION OF MANUFACTURING AND INDUSTRIAL JOBS IN BALTIMORE CITY AND BALTIMORE COUNTY LED TO HIGHER UNEMPLOYMENT IN THE NEIGHBORHOODS AROUND THE JOHNS HOPKINS HOSPITAL AND JOHNS HOPKINS BAYVIEW MEDICAL CENTER, AND SOCIAL TRENDS DURING THE 1970S AND 1980S LED TO INCREASES IN SUBSTANCE ABUSE AND VIOLENT CRIME AS WELL. GREATER HEALTH DISPARITIES ARE FOUND IN THESE NEIGHBORHOODS CLOSEST TO THE HOSPITALS COMPARED TO MARYLAND STATE AVERAGES AND SURROUNDING COUNTY AVERAGES. THE DECEMBER 2019 REPORT FROM THE MARYLAND OFFICE OF MINORITY HEALTH AND HEALTH DISPARITIES HIGHLIGHTS SOME OF THESE DISPARITIES INCLUDING HIGHER EMERGENCY DEPARTMENT UTILIZATION RATES FOR BLACKS THAN WHITES FOR CARDIOVASCULAR DISEASE/HIGH BLOOD PRESSURE (3.27 TIMES HIGHER FOR BLACKS THAN WHITES), DIABETES (3.15 TIMES HIGHER) AND ASTHMA (3.52 TIMES HIGHER) IN MARYLAND. PART VI, LINE 5: IN ADDITION TO THE COMMUNITY ENGAGEMENT OUTREACH EFFORTS INCLUDED IN THE COMMUNITY BENEFIT REPORT, JHBMC SEARCHES FOR ADDITIONAL INNOVATIVE OPPORTUNITIES TO SUPPORT COMMUNITY HEALTH, OVER THE PAST FOUR YEARS, JHBMC PARTICIPATED IN KEY PUBLIC AND PRIVATE INSTITUTIONAL PARTNERSHIPS TO CREATE NEW OUTREACH INITIATIVES ADDRESSING CHNA PRIORITIES INCLUDING A

Part VI | Supplemental Information (Continuation) PILOT PROGRAM TO PROVIDE STABLE HOUSING, HEALTHCARE AND SUPPORTIVE SERVICES FOR 200 INDIVIDUALS AND FAMILIES IN BALTIMORE WHO WERE HOMELESS OR AT RISK OF BECOMING HOMELESS. RESIDENTS ARE CONNECTED TO COMMUNITY-BASED HEALTH AND MENTAL HEALTH CARE, EMPLOYMENT SERVICES AND INDEPENDENT LIVING SKILLS SPPORT. THE GOAL OF THE PROGRAM IS TO AVOID A RETURN TO HOMELESSNESS. IMPROVE HEALTH AND REDUCE THE NEED FOR EMERGENCY CARE. INITIAL RESULTS ARE EXTREMELY POSITIVE. A THIRD-PARTY INDEPENDENT REVIEW IS UNDERWAY, THE RESULTS OF WHICH WILL GUIDE PROGRAM EXTENSION DECISIONS. THE HOSPITAL IS ALSO WORKING WITH PUBLIC AND PRIVATE SECTOR PARTNERS ON ESTABLISHING A CITYWIDE BEHAVIORIAL HEALTH CRISIS CALL CENTER WHICH CONNECTS CITY RESIDENTS TO CARE WITHIN 24 HOURS. THESE PROGRAMS ARE EXAMPLES OF HOW THE HOSPITAL ADDRESSES THE TOP NEEDS IDENTIFIED IN THE LATEST CHNA (2021) BY THE RESIDENTS IN THEIR SURROUNDING COMMUNITIES. THE TOP IDENTIFIED NEEDS WERE NEIGHBORHOOD SAFETY, HOUSING AND BEHAVIORIAL HEALTH. IN ADDITION, JHH AND JHBMC CONTINUED THEIR COVID-19 PANDEMIC RESPONSE EFFORTS INCLUDING SUPPORT OF VULNERABLE EAST BALTIMORE RESIDENTS OUTSIDE THE BOUNDARIES OF THE HOSPITAL BUILDINGS IN ADDITION TO THE EXTENSIVE CRITICAL CARE RESPONSE FOR PATIENTS. EXAMPLES INCLUDE DISTRIBUTING MORE THAN 3.1 MILLION MEALS AND FRESH PRODUCE TO EAST BALTIMORE RESIDENTS, WITH THE ASSISTANCE OF KEY COMMUNITY PARTNERS. IN THE LATINO COMMUNITY WHERE COVID-19 POSITIVITY RATES WERE FOUR TIMES HIGHER THAN IN THE GENERAL POPULATION, OVER 16,000 VACCINE DOSES WERE ADMINISTERED DURING FY2022 TO ENSURE MEMBERS OF ONE OF THE MOST VULNERABLE POPULATIONS IN THE HOSPITAL'S COMMUNITY BENEFIT SERVICE AREA RECEIVE CARE.

FOR THE LAST 30 YEARS. MARYLAND HOSPITALS HAVE MET THEIR COMMUNITY

PART VI, LINE 6:

BE FOUND WITHIN THIS SCHEDULE H REPORT.

THE JOHNS HOPKINS HEALTH SYSTEM CORPORATION (JHHSC) IS INCORPORATED IN THE

Schedule H (Form 990) MEDICAL CENTER, INC.	52-1341890	Page 10
Part VI Supplemental Information (Continuation)		
STATE OF MARYLAND TO, AMONG OTHER THINGS, FORMULATE POLICY AMONG AND		
PROVIDE CENTRALIZED MANAGEMENT FOR JHHSC AND AFFILIATES (JHHS). JHHS IS		
ORGANIZED AND OPERATED FOR THE PURPOSE OF PROMOTING HEALTH BY FUNCTIONING		
AS A PARENT HOLDING COMPANY OF AFFILIATES WHOSE COMBINED MISSION IS TO		
PROVIDE PATIENT CARE IN THE TREATMENT AND PREVENTION OF HUMAN ILLNESS		
WHICH COMPARES FAVORABLY WITH THAT RENDERED BY ANY OTHER INSTITUTION IN		
THIS COUNTRY OR ABROAD.		
JHHSC IS THE SOLE MEMBER OF THE JOHNS HOPKINS HOSPITAL (JHH), AN ACADEMIC		
MEDICAL CENTER, JOHNS HOPKINS BAYVIEW MEDICAL CENTER, INC. (JHBMC), A		
COMMUNITY BASED TEACHING HOSPITAL AND LONG-TERM CARE FACILITY, HOWARD		
COUNTY GENERAL HOSPITAL, INC. (HCGH), A COMMUNITY BASED HOSPITAL, SUBURBAN		
HOSPITAL, INC. (SHI), A COMMUNITY BASED HOSPITAL, SIBLEY MEMORIAL HOSPITAL		
(SMH), A D.C. COMMUNITY BASED HOSPITAL, AND JOHNS HOPKINS ALL CHILDRENS		
HOSPITAL, INC (JHACH), A FL ACADEMIC CHILDRENS HOSPITAL.		
PART VI, LINE 7, LIST OF STATES RECEIVING COMMUNITY BENEFIT REPORT:		
MD .		

SCHEDULE I (Form 990)

Department of the Treasury Internal Revenue Service

Grants and Other Assistance to Organizations. Governments, and Individuals in the United States

Complete if the organization answered "Yes" on Form 990, Part IV, line 21 or 22.

➤ Attach to Form 990.

► Go to www.irs.gov/Form990 for the latest information.

OMB No. 1545-0047 Open to Public

Inspection JOHNS HOPKINS BAYVIEW Name of the organization **Employer identification number** MEDICAL CENTER, INC. 52-1341890 Part I **General Information on Grants and Assistance** Does the organization maintain records to substantiate the amount of the grants or assistance, the grantees' eligibility for the grants or assistance, and the selection 1 criteria used to award the grants or assistance? X Yes Describe in Part IV the organization's procedures for monitoring the use of grant funds in the United States. Part II Grants and Other Assistance to Domestic Organizations and Domestic Governments. Complete if the organization answered "Yes" on Form 990, Part IV, line 21, for any recipient that received more than \$5,000. Part II can be duplicated if additional space is needed. (f) Method of 1 (a) Name and address of organization (b) EIN (c) IRC section (d) Amount of (e) Amount of (a) Description of (h) Purpose of grant valuation (book, or government (if applicable) cash grant noncash noncash assistance or assistance FMV, appraisal, assistance other) JOHNS HOPKINS UNIVERSITY 3910 KESWICK RD 52-0595110 501(C)(3) BALTIMORE, MD 21211 2,000,000, 0 COMMUNITY OUTREACH DUNDALK RENAISSANCE CORPORATION 11 CENTER PLACE 1ST FL DUNDALK, MD 21222 52-2306483 501(C)(3) 0. COMMUNITY OUTREACH 40,000 SOUTHEAST COMMUNITY DEVELOPMENT CORPORATION - 3323 EASTERN AVENUE 52-1034460 501(C)(3) SUITE 200 - BALTIMORE, MD 21224 100,000 0 COMMUNITY OUTREACH CREATIVE ALLIANCE 3134 EASTERN AVE 52-1919988 501(C)(3) COMMUNITY OUTREACH BALTIMORE MD 21224 10 000 0. BEHAVIORAL HEALTH SYSTEM BALTIMORE 100 S CHARLES S. 8TH FL BALTIMORE MD 21201 52-1519025 501(C)(3) 350 098 0. COMMUNITY OUTREACH 5. 2 Enter total number of section 501(c)(3) and government organizations listed in the line 1 table

Enter total number of other organizations listed in the line 1 table

Schedule I (Form 990) 2021

MEDICAL CENTER, INC. 52-1341890

Schedule I (Form 990) 2021 MEDICAL CENTER, INC.					52-1341890	Page 2
Part III Grants and Other Assistance to Domestic Individuals Part III can be duplicated if additional space is needed.	. Complete if the	organization answe	ered "Yes" on Form 9	90, Part IV, line 22.		
(a) Type of grant or assistance	(b) Number of recipients	(c) Amount of cash grant	(d) Amount of non- cash assistance	(e) Method of valuation (book, FMV, appraisal, other)	(f) Description of noncash a	assistance
Part IV Supplemental Information. Provide the information red	uired in Part I, lin	e 2; Part III, column	(b); and any other ac	lditional information.	-	
PART I, LINE 2:						
AS PART OF THE COMMUNITY BENEFIT REVIEW PROCESS, J	OHNS HOPKINS	BAYVIEW				
MEDICAL CENTER, INC. (JHBMC) MONITORS AND REVIEWS	SELECTED GRAN	ITS MADE BY				
THE ORGANIZATION. THIS MONITORING INCLUDES VERIFIC	ATION OF THE	NATURE OF				
THE AWARD AND THE BENEFITING ORGANIZATION. FURTHER						
MAKING ANY DONATIONS, JHBMC REQUIRES THE USE OF FU	,					
USED ONLY FOR THEIR INTENDED CHARITABLE RECIPIENT.						
·						

SCHEDULE J (Form 990)

Compensation Information

For certain Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

► Complete if the organization answered "Yes" on Form 990, Part IV, line 23. Attach to Form 990.

Open to Public

52-1341890

Name of the organization

Department of the Treasury

► Go to www.irs.gov/Form990 for instructions and the latest information. JOHNS HOPKINS BAYVIEW

Inspection Employer identification number

OMB No. 1545-0047

MEDICAL CENTER INC. **Questions Regarding Compensation**

Yes No 1a Check the appropriate box(es) if the organization provided any of the following to or for a person listed on Form 990, Part VII, Section A, line 1a. Complete Part III to provide any relevant information regarding these items. First-class or charter travel Housing allowance or residence for personal use Travel for companions Payments for business use of personal residence Tax indemnification and gross-up payments Health or social club dues or initiation fees Discretionary spending account Personal services (such as maid, chauffeur, chef) b If any of the boxes on line 1a are checked, did the organization follow a written policy regarding payment or reimbursement or provision of all of the expenses described above? If "No," complete Part III to explain 1b Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all directors, trustees, and officers, including the CEO/Executive Director, regarding the items checked on line 1a? 2 Indicate which, if any, of the following the organization used to establish the compensation of the organization's CEO/Executive Director. Check all that apply. Do not check any boxes for methods used by a related organization to establish compensation of the CEO/Executive Director, but explain in Part III. X Compensation committee Written employment contract X Independent compensation consultant X Compensation survey or study X Form 990 of other organizations X Approval by the board or compensation committee During the year, did any person listed on Form 990, Part VII, Section A, line 1a, with respect to the filing organization or a related organization: Х a Receive a severance payment or change-of-control payment? 4a Х **b** Participate in or receive payment from a supplemental nonqualified retirement plan? 4b Х c Participate in or receive payment from an equity-based compensation arrangement? 4c If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III. Only section 501(c)(3), 501(c)(4), and 501(c)(29) organizations must complete lines 5-9. For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the revenues of: Х a The organization? 5a Х Any related organization? If "Yes" on line 5a or 5b, describe in Part III. For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the net earnings of: Х a The organization? 6a Х **b** Any related organization? 6b If "Yes" on line 6a or 6b, describe in Part III. For persons listed on Form 990, Part VII, Section A, line 1a, did the organization provide any nonfixed payments not described on lines 5 and 6? If "Yes," describe in Part III Х 7

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Regulations section 53.4958-6(c)?

Were any amounts reported on Form 990, Part VII, paid or accrued pursuant to a contract that was subject to the

initial contract exception described in Regulations section 53.4958-4(a)(3)? If "Yes," describe in Part III

If "Yes" on line 8, did the organization also follow the rebuttable presumption procedure described in

Schedule J (Form 990) 2021

8

Х

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Page 2

Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported on Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii). Do not list any individuals that aren't listed on Form 990, Part VII.

Note: The sum of columns (B)(i)-(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual.

		(B) Breakdown of W	/-2 and/or 1099-MIS0 compensation	C and/or 1099-NEC	(C) Retirement and other deferred	(D) Nontaxable benefits	(E) Total of columns (B)(i)-(D)	(F) Compensation in column (B)
(A) Name and Title		(i) Base compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation	compensation			reported as deferred on prior Form 990
(1) ROBERT KASDIN	(i)	0.	0.	0.	0.	0.	0.	0.
TRUSTEE	(ii)	1,033,155.	432,603.	1,115,590.	69,280.	29,376.	2,680,004.	718,977.
(2) KEVIN W. SOWERS, M.S.N., R.N.,	(i)	0.	0.	0.	0.	0.	0.	0.
TRUSTEE	(ii)	1,201,889.	690,648.	17,038.	9,436.	11,938.	1,930,949.	0.
(3) RONALD PETERSON	(i)	0.	0.	0.	0.	0.	0.	0.
FORMER OFFICER, TRUSTEE	(ii)	0.	0.	1,275,825.	0.	0.	1,275,825.	0.
(4) INEZ STEWART	(i)	0.	0.	0.	0.	0.	0.	0.
TRUSTEE	(ii)	711,992.	0.	323,393.	9,436.	19,785.	1,064,606.	295,787.
(5) RICHARD G. BENNETT, M.D.	(i)	0.	0.	0.	0.	0.	0.	0.
PRESIDENT/TRUSTEE	(ii)	615,943.	183,824.	129,126.	94,256.	10,998.	1,034,147.	0.
(6) CHARLES B. REULAND, SC.D.	(i)	0.	0.	0.	0.	0.	0.	0.
FORMER OFFICER	(ii)	563,471.	150,685.	113,388.	89,912.	32,074.	949,530.	0.
(7) CARL FRANCIOLI	(i)	0.	0.	0.	0.	0.	0.	0.
VICE PRESIDENT, FINANCE	(ii)	380,506.	77,905.	49,520.	85,039.	27,763.	620,733.	0.
(8) PETER MANCINO	(i)	0.	0.	0.	0.	0.	0.	0.
SECRETARY	(ii)	342,161.	112,403.	95,727.	47,005.	22,788.	620,084.	72,544.
(9) CHERYL R. KOCH	(i)	0.	0.	0.	0.	0.	0.	0.
VICE PRESIDENT, COO	(ii)	346,422.	77,631.	20,737.	74,090.	33,626.	552,506.	0.
(10) RENEE J. BLANDING, M.D.	(i)	386,061.	80,151.	3,346.	69,853.	4,300.	543,711.	0.
VICE PRESIDENT, MEDICAL AFFAIRS	(ii)	0.	0.	0.	0.	0.	0.	0.
(11) MARIA V. KOSZALKA	(i)	0.	0.	0.	0.	0.	0.	0.
VICE PRESIDENT, PATIENT CARE SERVICE	(ii)	323,743.	71,738.	38,576.	35,644.	20,732.	490,433.	0.
(12) THOMAS B. TRZCINSKI	(i)	0.	0.	0.	0.	0.	0.	0.
TREASURER	(ii)	222,446.	69,450.	52,052.	97,881.	17,983.	459,812.	0.
(13) LISA FILBERT	(i)	241,400.	24,455.	1,678.	127,855.	30,879.	426,267.	0.
EXEC DIR ORG EXCELLENCE	(ii)	0.	0.	0.	0.	0.	0.	0.
(14) GREGORY MILLER	(i)	0.	0.	0.	0.	0.	0.	0.
TREASURER	(ii)	275,148.	37,102.	19,456.	37,352.	27,825.	396,883.	13,588.
(15) DANIELLE WHARTON	(i)	0.	0.	0.	0.	0.	0.	0.
VICE PRESIDENT, CLINICAL SUPPORT SER	(ii)	240,756.	51,050.	15,155.	47,018.	32,959.	386,938.	7,192.
(16) SHARON SMYTH	(i)	0.	0.	0.	0.	0.	0.	0.
VICE PRESIDENT, NURSING AND CNO	(ii)	296,908.	24,368.	5,115.	18,872.	4,057.	349,320.	0.

Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported on Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii). Do not list any individuals that aren't listed on Form 990, Part VII.

Note: The sum of columns (B)(i)-(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual.

		(B) Breakdown of W-2 and/or 1099-MISC and/or 1099-NEC compensation			(C) Retirement and other deferred	(D) Nontaxable benefits	(E) Total of columns (B)(i)-(D)	(F) Compensation in column (B) reported as deferred
(A) Name and Title		(i) Base compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation	compensation			
(17) CYNTHIA WALTERS	(i)	191,697.	19,571.	2,788.	102,160.	22,566.	338,782.	0,
CLINICAL INSTRUCTOR	(ii)	0.	0.	0.	0.	0.	0.	0.
(18) MIRIAM PASCO	(i)	214,214.	3,000.	1,075.	71,583.	10,660.	300,532.	0.
RN	(ii)	0.	0.	0.	0.	0.	0.	0.
(19) BRUCE BLAYLOCK	(i)	185,691.	18,766.	7,329.	53,103.	31,193.	296,082.	0.
EXEC DIR AMBULATORY SERVICES	(ii)	0.	0.	0.	0.	0.	0.	0.
(20) WILLIAM HALE	(i)	214,124.	21,256.	1,986.	38,942.	10,902.	287,210.	0.
SPECIAL ADVISOR OFFICE OF PRES	(ii)	0.	0.	0.	0.	0.	0.	0.
	(i)							
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Part III | Supplemental Information

Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information.

PART I, LINES 4A-B:

SEVERANCE: THOMAS TRZCINSKI \$44,437.05

A SELECT GROUP OF SENIOR LEADERS OF THE JOHNS HOPKINS HEALTH SYSTEM

CORPORATION (JHHSC) PARTICIPATE IN SUPPLEMENTAL RETIREMENT/DEFERRED

COMPENSATION PROGRAMS INCLUDING SOME LEGACY ARRANGEMENTS THAT ARE NO

LONGER AVAILABLE TO NEW HIRES. PRE-2011 PARTICIPANTS RECEIVE CASH PAYMENTS

EACH YEAR DETERMINED WITH REFERENCE TO THEIR SERVICE WITH JHHSC AND THEIR

FINAL AVERAGE COMPENSATION. AS OF JANUARY 2019, FUTURE CASH PAYMENTS ARE

MADE ACCORDING TO A FIXED SCHEDULE FOR THESE PARTICIPANTS. POST-2011

PARTICIPANTS ACCRUE BENEFITS UNDER A DEFINED CONTRIBUTION FORMULA WHERE

CONTRIBUTIONS ARE TIERED BY POSITION LEVEL. CONTRIBUTIONS MADE IN 2018 AND

PRIOR YEARS GENERALLY VEST AFTER THE LATER OF FIVE YEARS OF SERVICE WITH

JHHSC OR THREE YEARS OF PLAN PARTICIPATION; CONTRIBUTIONS MADE IN 2019 AND

FUTURE YEARS VEST THREE YEARS AFTER EACH CONTRIBUTION IS MADE WITH FULL

VESTING ON THE LATER OF AGE 65 OR THREE YEARS OF PLAN PARTICIPATION. ALL

CONTRIBUTIONS VEST ON DEATH. DISABILITY OR INVOLUNTARY TERMINATION WITHOUT

CAUSE. IF A PARTICIPANT VOLUNTARILY TERMINATES EMPLOYMENT OR IS TERMINATED

BY THE EMPLOYER FOR CAUSE PRIOR TO THE APPLICABLE VESTING DATE THE

Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information.

PARTICIPANT'S ENTIRE NON-VESTED BENEFIT IS FORFEITED

ALL OF THESE ARRANGEMENTS WERE APPROVED. IN ADVANCE. BY AN INDEPENDENT

COMPENSATION COMMITTEE WHICH BASED ITS DECISION ON DATA PROVIDED BY AN

INDEPENDENT COMPENSATION CONSULTANT. PARTICIPANTS' INTERESTS UNDER THESE

ARRANGEMENTS ARE NOT GUARANTEED OR SECURED AT ANY WAY AND AT ALL TIMES ARE

SUBJECT TO CLAIMS OF EMPLOYER'S BANKRUPTCY/INSOLVENCY CREDITORS.

THE FOLLOWING INDIVIDUALS LISTED ON FORM 990. PART VII. SECTION A. LINE 1A

RECEIVED PAYMENT FROM ONE OR MORE SUPPLEMENTAL RETIREMENT/DEFERRED

COMPENSATION PROGRAMS. WITH PAYMENTS REPORTED IN SCHEDULE J. PART II.

COLUMN (B)(III); THE TOTAL OF AMOUNTS PAYABLE DURING 2021 BUT REPORTED AS

DEFERRED COMPENSATION IN COLUMN (C) IN PREVIOUS YEARS IS REPORTED IN

SCHEDULE J. PART II. COLUMN (F). THE AMOUNTS BELOW MAY REFLECT ANNUAL CASH

PAYMENTS OR MULTIPLE YEARS OF ACCRUALS THAT VESTED IN 2021.

RICHARD BENNETT \$103.144; CARL FRANCIOLI \$17.008; CHERYL KOCH \$12.004;

MARIA KOSZALKA \$24,330; CHARLES REULAND \$76,804; ROBERT KASDIN \$718,977.26;

GREG MILLER \$17,760.63; INEZ STEWART \$295,787; DANIELLE WHARTON \$11,134.38

Part III Supplemental Information

Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information.

AND PETER MANCINO \$87 748.77.

IN ADDITION TO THOSE LISTED ABOVE, RONALD PETERSON RECEIVED PAYMENT FROM A

SUPPLEMENTAL RETIREMENT PROGRAM THAT WAS IN PLACE PRIOR TO 1986 AND SUBJECT

TO DIFFERENT TAX RULES. MR. PETERSON ACCRUED BENEFITS OVER A 40+ YEAR

CAREER AT JOHNS HOPKINS HEALTH SYSTEM AND THE BENEFIT HAS BEEN REPORTED ON

THE FORM 990 TWICE ALREADY: ONCE WHEN ACCRUED AND AGAIN WHEN INCLUDED AS

TAXABLE INCOME FOR MEDICARE TAX PURPOSES. BENEFITS ARE PAID AS AN ANNUITY

TO MR. PETERSON OVER HIS REMAINING LIFETIME AND TAXED FOR INCOME TAX

PURPOSES AS PAID. UNDER FORM 990 REPORTING REQUIREMENTS. MR. PETERSON'S

BENEFIT IS REQUIRED TO BE REPORTED A THIRD TIME WHEN PAID. DURING 2021 MR.

PETERSON RECEIVED A PAYMENT OF \$1.275.825; THIS AMOUNT IS REPORTED IN

SCHEDULE J. PART II. COLUMN (B)(III).

PART I LINE 7:

ANNUAL INCENTIVE PLAN: EXECUTIVES PARTICIPATE IN AN ANNUAL INCENTIVE PLAN

THAT REWARDS PARTICIPANTS FOR THE ACHIEVEMENT OF ORGANIZATION OBJECTIVES

APPROVED BY THE JOHNS HOPKINS MEDICINE COMPENSATION COMMITTEE EACH YEAR

INCLUDING FINANCIAL AND NON-FINANCIAL MEASURES. A PORTION OF THE OVERALL

Page 3

Part III Supplemental Information

Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information.

AWARD IS DETERMINED BASED ON INDIVIDUAL PERFORMANCE.

DEPENDENT TUITION REIMBURSEMENT: DUE TO THEIR CLOSE COLLABORATION WITH THE

JOHNS HOPKINS UNIVERSITY (JHU). JHHSC PROVIDES LEADERS WITH DEPENDENT

TUITION REIMBURSEMENT ON A SIMILAR BASIS AS THEIR JHU COUNTERPARTS.

DEPENDENT TUITION REIMBURSEMENT IS TAXABLE FOR JHHSC EMPLOYEES. THE

DEPENDENT MUST BE ENROLLED FULL TIME AT AN APPROVED. ACCREDITED COLLEGE OR

UNIVERSITY AND IN GOOD ACADEMIC STANDING. PAYMENT IS LIMITED TO FOUR YEARS

OF FULL TIME, UNDERGRADUATE STUDY PER DEPENDENT CHILD.

TUITION REIMBURSEMENT: TUITION REIMBURSEMENT IS AVAILABLE TO EMPLOYEES THAT

WORK 20 HOURS OR MORE A WEEK FOR UP TO A MAXIMUM BENEFIT OF \$10,000 PER

ACADEMIC YEAR. TO RECEIVE REIMBURSEMENT, ELIGIBLE EMPLOYEES MUST PURSUE A

COURSE OF STUDY AT AN ACCREDITED UNIVERSITY OR COLLEGE THAT LEADS TO A

LICENSURE DEGREE OR MEETS THE NECESSITY RELATED TO CURRENT POSITION OR

ANOTHER POSITION WITHIN THE ORGANIZATION.

PART VII, SECTION A, QUESTION 5

THE FOLLOWING OFFICER OF JOHNS HOPKINS BAYVIEW MEDICAL CENTER, INC. IS

Part III Supplemental Information
Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information.
PAID AND REPORTED BY THE JOHNS HOPKINS UNIVERSITY (EIN 52-0595110).
THE JOHNS HOPKINS UNIVERSITY (JHU) IS A 501(C)(3) NOT DIRECTLY RELATED
TO JHBMC. JHBMC REIMBURSES JOHNS HOPKINS UNIVERSITY FOR THE
COMPENSATION AND THE AMOUNTS ARE REPORTED ON THE 990 AS PURCHASED
SERVICES IN FUNCTIONAL EXPENSE. THE SERVICES PROVIDED TO THE FILING
ORGANIZATION ARE PAID THROUGH A CHARGEBACK BETWEEN THE FILING
ORGANIZATION AND JHU.
RENEE BLANDING - BASE COMPENSATION \$386,061, BONUS & INCENTIVE
COMPENSATION \$80,151 OTHER REPORTABLE COMPENSATION \$3,346, DEFERRED
COMPENSATION \$69,853 AND NON TAXABLE BENEFITS \$4,300.

SCHEDULE K (Form 990)

Department of the Treasury Internal Revenue Service

Supplemental Information on Tax-Exempt Bonds

Complete if the organization answered "Yes" on Form 990, Part IV, line 24a. Provide descriptions,

explanations, and any additional information in Part VI.

Attach to Form 990. Go to www.irs.gov/Form990 for instructions and the latest information.

2021
Open to Public Inspection

Name of the organization

JOHNS HOPKINS BAYVIEW MEDICAL CENTER, INC.

Employer identification number 52-1341890

	(a) Issuer name	(b) Issuer EIN	(c) CUSIP#	(d) Date issued	(e) Issu	ue price	(f) Descript	ion of purpose	(g) De	efeased	(h) On		(i) Po	
											of is	suer	finar	icing
									Yes	No	Yes	No	Yes	No
							REFUND PRIOR	R ISSUES						
_A	MHHEFA - 2004B CP	52-0936091	57421V3AA	02/09/04	101,9	990,000.	(7/21/1993)			Х		Х		Х
В														
_														
С														
<u>D</u>														
Pa	rt II Proceeds			<u> </u>				_						
							В	С			D			
_1					,700,000.									
_2	<u> </u>													
_3					,990,000.									
_4	Gross proceeds in reserve funds													—
5	<u> </u>													
6_	Proceeds in refunding escrows													
	<u> </u>													
8_	•													
9	Working capital expenditures from proceed													
10				101	,990,000.									
11 12					,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,									—
13	Year of substantial completion				2004									
13	real of substantial completion			Yes	No	Yes	No	Yes	No		Yes	\neg	No	
14	Were the bonds issued as part of a refundi	ng issue of tax-exempt	bonds (or,	1.00	.,,,		1,10					\top		
	if issued prior to 2018, a current refunding			х										
15	Were the bonds issued as part of a refundi													
	issued prior to 2018, an advance refunding	~	• •		X							\perp		
16	Has the final allocation of proceeds been n			37										
17	Does the organization maintain adequate b	books and records to su	upport the											
	final allocation of proceeds?			х										

52-1341890 MEDICAL CENTER, INC. Page 2 Part III Private Business Use В C D Yes Yes Was the organization a partner in a partnership, or a member of an LLC, Yes No No No Yes No which owned property financed by tax-exempt bonds? 2 Are there any lease arrangements that may result in private business use of bond-financed property? 3a Are there any management or service contracts that may result in private business use of bond-financed property? b If "Yes" to line 3a, does the organization routinely engage bond counsel or other outside counsel to review any management or service contracts relating to the financed property? c Are there any research agreements that may result in private business use of bond-financed property? d If "Yes" to line 3c, does the organization routinely engage bond counsel or other outside counsel to review any research agreements relating to the financed property? Enter the percentage of financed property used in a private business use by entities other than a section 501(c)(3) organization or a state or local government % % % Enter the percentage of financed property used in a private business use as a result of unrelated trade or business activity carried on by your organization, another section 501(c)(3) organization, or a state or local government % % % % Total of lines 4 and 5 Does the bond issue meet the private security or payment test? 8a Has there been a sale or disposition of any of the bond-financed property to a nongovernmental person other than a 501(c)(3) organization since the bonds were issued? b If "Yes" to line 8a, enter the percentage of bond-financed property sold or % % % disposed of c If "Yes" to line 8a, was any remedial action taken pursuant to Regulations sections 1.141-12 and 1.145-2? Has the organization established written procedures to ensure that all nonqualified bonds of the issue are remediated in accordance with the requirements under Regulations sections 1.141-12 and 1.145-2? Part IV Arbitrage C D Has the issuer filed Form 8038-T, Arbitrage Rebate, Yield Reduction and Yes No Yes No Yes No Yes No Х Penalty in Lieu of Arbitrage Rebate? 2 If "No" to line 1, did the following apply? Х a Rebate not due yet? X **b** Exception to rebate? **c** No rebate due? If "Yes" to line 2c, provide in Part VI the date the rebate computation was performed

3 Is the bond issue a variable rate issue?

MEDICAL CENTER, INC. 52-1341890

Part IV Arbitrage (continued)								
		Ą		В		Ç)
4a Has the organization or the governmental issuer entered into a qualified	Yes	No	Yes	No	Yes	No	Yes	No
hedge with respect to the bond issue?		Х				<u> </u>		
b Name of provider								
c Term of hedge								
d Was the hedge superintegrated?						<u> </u>		
e Was the hedge terminated?						<u> </u>		
5a Were gross proceeds invested in a guaranteed investment contract (GIC)?		Х				<u> </u>		
b Name of provider								
c Term of GIC								
d Was the regulatory safe harbor for establishing the fair market value of the GIC satisfied?								
6 Were any gross proceeds invested beyond an available temporary period?		Х				<u> </u>		
7 Has the organization established written procedures to monitor the						1		
requirements of section 148?	X					<u> </u>		
Part V Procedures To Undertake Corrective Action								
		Ą	ı	В		<u> </u>	D	
Has the organization established written procedures to ensure that violations	Yes	No	Yes	No	Yes	No	Yes	No
of federal tax requirements are timely identified and corrected through the						1		
voluntary closing agreement program if self-remediation isn't available under						1		
applicable regulations?	X					<u> </u>		
Part VI Supplemental Information. Provide additional information for responses to questions	on Schedule	e K. See instr	uctions.					
SCHEDULE K, PART II, COLUMN A, LINE 11								
THE OTHER SPENT PROCEEDS ARE THE REFUNDING PROCEEDS OF THE ISSUE THAT								
ARE NO LONGER IN ESCROW								
SCHEDULE K, PART III, COLUMN A								
THE SOLE PURPOSE OF THE 2004B COMMERCIAL PAPER WAS THE REFUNDING OF AN								
ISSUE DATED PRIOR TO 12/31/2002 AND THEREFORE IS NOT REQUIRED TO								
COMPLETE PART III OF SCHEDULE K								
SCHEDULE K, PART I, LINE A:								
MARYLAND HEALTH AND HIGHER EDUCATIONAL FACILITIES AUTHORITY								

Page 3

SCHEDULE L

(Form 990)

Transactions With Interested Persons

► Complete if the organization answered "Yes" on Form 990, Part IV, line 25a, 25b, 26, 27, 28a, 28b, or 28c, or Form 990-EZ, Part V, line 38a or 40b.

► Attach to Form 990 or Form 990-EZ.

► Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

2021

Open To Public Inspection

Department of the Treasury Internal Revenue Service

Name of the organization

the organization JOHNS HOPKINS BAYVIEW

Employer identification number

	M	EDICAL CE	ENTER	R, INC.						5	2-134	1890			
Part I Exce	ess Bene	efit Transa	actio	ons (section 5	01(c)(3	3), sect	ion 501(c)(4), and	secti	ion 501(c)(29) or	ganizatio	ns on	ly).			
							art IV, line 25a or 2								
1				Relationship bet									(d)	Corre	cted?
(a) Name of di	squalified p	person	. ,	person and or				(c)	Description of to	ransactio	n			es	No
2 Enter the amo	unt of tax i	incurred by t	the or	rganization man	agers	or disc	qualified persons o	durin	g the year under	-					
section 4958											▶ \$				
3 Enter the amo							ganization				▶ \$				
Part II Loar	ns to and	d/or From	Inte	erested Pers	sons.	•									
Comp	lete if the c	organization	answ	vered "Yes" on I	Form 9	990-EZ	, Part V, line 38a c	or Fo	rm 990, Part IV,	line 26;	or if th	e orga	nizatio	n	
report	ed an amo			, Part X, line 5, 6			.					I/1 \ A			
	(a) Name of (b) Relati			(c) Purpose		oan to or m the	(e) Original	.	(f) Balance due) In	(h) Ap	proved ard or	(1)	ritten
interested pe	erson	with organiz	ation	of loan		ization?	principal amoun	ן זיי		дета	ault?	cómm	ittee?	agree	ment?
					То	From		_		Yes	No	Yes	No	Yes	No
								_							Ь—
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Total Part III Grar	its or As	eietance	Ren	efiting Inter	este	d Per	>	\$							
				vered "Yes" on I											
·							r		(a) Tu	no of	$\overline{}$	1-	\ Dwo		
(a) Name of i	nterestea p	Derson	'	(b) Relationship interested pers			(c) Amount of assistance		(d) Ty assist	•) Purp assista	ose of ance	1
				the organiza		-									
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LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

Schedule L (Form 990) 2021

JOHNS HOPKINS BAYVIEW

MEDICAL CENTER, INC. 52-1341890 Schedule L (Form 990) 2021 Page 2 Part IV Business Transactions Involving Interested Persons. Complete if the organization answered "Yes" on Form 990, Part IV, line 28a, 28b, or 28c. (e) Sharing of (b) Relationship between interested (d) Description of (a) Name of interested person (c) Amount of organization's person and the organization transaction transaction revenues? Yes No ANDREW FRAKE 251,893. SEE PART V SEE PART V Х DR. JUDY HUANG TRUSTEE 197,490. SEE PART V Х Part V Supplemental Information. Provide additional information for responses to questions on Schedule L (see instructions) SCH L, PART IV, BUSINESS TRANSACTIONS INVOLVING INTERESTED PERSONS (A) NAME OF PERSON: ANDREW FRAKE (B) RELATIONSHIP BETWEEN INTERESTED PERSON AND THE ORGANIZATION: FAMILY MEMBER OF OFFICER (D) DESCRIPTION OF TRANSACTION: ANDREW FRAKE IS EMPLOYED BY JHHS AS A SENIOR DIRECTOR OF HEALTH JHBMC COVERS 50% OF THE COMPENSATION AND THE INFORMATION TECHNOLOGY. REMAINDER IS COVERED BY JHH AND JHHS. (A) NAME OF PERSON: DR. JUDY HUANG (D) DESCRIPTION OF TRANSACTION: DR. HUANG HAS AN OWNERSHIP INTEREST IN LONGEVITI, A NEUROSURGERY IMPLANT DEVICE MANUFACTURER. JHBMC ENGAGED IN BUSINESS TRANSACTIONS WITH LONGEVITI DURING THE TAX YEAR. DR. HUANG WAS NOT INVOLVED IN ANY NEGOTIATIONS REGARDING THE TRANSACTIONS.

SCH L, PART IV, BUSINESS TRANSACTIONS INVOLVING INTERESTED PERSONS

THE JOHNS HOPKINS HEALTH SYSTEM AND ALL AFFILIATES ARE SUBJECT TO

POLICY HR934 (NEPOTISM AND PROFESSIONAL BOUNDARIES). PURSUANT TO THE

POLICY, ALL FAMILIAL RELATIONSHIPS ARE DISCLOSED DURING THE HIRING

132461 11-18-21 Schedule L (Form 990)

SCHEDULE 0 (Form 990)

Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information.

Attach to Form 990 or Form 990-EZ.

Go to www.irs.gov/Form990 for the latest information.

OMB No. 1545-0047 Inspection

Department of the Treasury Internal Revenue Service Name of the organization

JOHNS HOPKINS BAYVIEW MEDICAL CENTER, INC.

Employer identification number 52-1341890

FORM 990, PART I, LINE 1, DESCRIPTION OF ORGANIZATION MISSION:
HEALTH CARE THAT IS FOCUSED ON THE UNIQUENESS AND DIGNITY OF EACH
PERSON WE SERVE. WE OFFER THIS CARE IN AN ENVIRONMENT THAT PROMOTES,
EMBRACES AND HONORS THE DIVERSITY OF OUR GLOBAL COMMUNITY. WITH A RICH
AND LONG TRADITION OF MEDICAL CARE, EDUCATION AND RESEARCH, WE ARE
DEDICATED TO PROVIDING AND ADVANCING MEDICINE THAT IS RESPECTFUL AND
NURTURING OF THE LIVES OF THOSE WE TOUCH.
FORM 990, PART I, LINE 8
PURSUANT TO THE CORONAVIRUS AID, RELIEF, AND ECONOMIC SECURITY (CARES)
ACT, JOHNS HOPKINS BAYVIEW MEDICAL CENTER, INC. RECOGNIZED \$1,637,876
OF FUNDING FROM THE PROVIDER RELIEF FUND ADMINISTERED BY THE HEALTH
RESOURCES AND SERVICES ADMINISTRATION, AN AGENCY OF THE U.S. DEPARTMENT
OF HEALTH AND HUMAN SERVICES DURING FY22. THIS AMOUNT HAS BEEN
RECOGNIZED AS GRANT REVENUE ON PART I, LINE 8 OF THE ORGANIZATION'S
FORM 990.
FORM 990, PART III, LINE 1, DESCRIPTION OF ORGANIZATION MISSION:
SCIENCE, CLINICAL CARE, HEALTH SERVICES DELIVERY, AND MEDICAL
EDUCATION, ADMINISTRATION OF MEDICAL ACTIVITIES.
FORM 990, PART III, LINE 4D, OTHER PROGRAM SERVICES:
AMONG THE OTHER PROGRAM SERVICES PROVIDED AT JOHNS HOPKINS BAYVIEW
MEDICAL CENTER IS MEDICAL TREATMENT AT THE BURN CENTER. MARYLAND'S
REGIONAL BURN CENTER PROVIDES AN INTERNATIONALLY RECOGNIZED

Schedule O (Form 990) 2021 Page 2

JOHNS HOPKINS BAYVIEW **Employer identification number** Name of the organization MEDICAL CENTER, INC. 52-1341890 COMPREHENSIVE PROGRAM OF CARE FOR PATIENTS WITH BURNS AND WOUNDS. OUR GOAL FOCUSES ON RETURNING PATIENTS TO THEIR HIGHEST LEVEL OF FUNCTION BY ATTENDING TO THE PHYSICAL, PSYCHOLOGICAL, SOCIAL AND VOCATIONAL ASPECTS OF THEIR LIVES. OUR SPECIALTY SERVICES INCORPORATE ACUTE ADULT AND PEDIATRIC BURN TREATMENT, PLASTIC AND RECONSTRUCTIVE BURN SURGERY REPAIR OF COMPLEX SURGICAL WOUNDS. THE COMPLEX NATURE OF BURNS AND THEIR UNIQUE PHYSICAL AND PSYCHOLOGICAL ASPECTS REQUIRE THE EXPERTISE OF A MULTIDISCIPLINARY TEAM OF PROVIDERS. OUR HEALTH CARE TEAM CONSISTS OF SPECIALIST SURGEONS. INTENSIVISTS. NURSES. PHYSICAL AND OCCUPATIONAL THERAPISTS, NUTRITIONISTS, PHARMACISTS, PSYCHOLOGISTS, SOCIAL WORKERS AND CASE COORDINATORS, AS WELL AS OTHER SUPPORT SERVICES. WE ARE RECOGNIZED AS A STATE-OF-THE-ART FACILITY, PROVIDING INDIVIDUALIZED COORDINATED CARE FOR BURN PATIENTS. EXPENSES \$ 290,601,409. INCL GRANTS OF \$ 2,507,598. REVENUE \$ 427,816,045 FORM 990, PART VI, SECTION A, LINE 2: MICHAEL HANKIN IS A TRUSTEE OF JOHNS HOPKINS MEDICINE. KENNETH STUZIN IS A TRUSTEE OF JOHNS HOPKINS BAYVIEW MEDICAL CENTER. ELIZABETH FLANAGAN IS A TRUSTEE OF SUBURBAN HOSPITAL. MESSRS. HANKIN AND STUZIN AND MRS. FLANAGAN HAVE A BUSINESS RELATIONSHIP. FORM 990, PART VI, SECTION A, LINE 6: JOHNS HOPKINS HEALTH SYSTEM CORPORATION, A IRC 501(C)(3) TAX EXEMPT ORGANIZATION, IS THE SOLE CORPORATE MEMBER OF JOHNS HOPKINS BAYVIEW MEDICAL CENTER, INC. FORM 990, PART VI, SECTION A, LINE 7A: JOHNS HOPKINS HEALTH SYSTEM CORPORATION, A IRC 501C (3) TAX EXEMPT PARENT

Schedule O (Form 990) 2021 Page 2

JOHNS HOPKINS BAYVIEW Name of the organization **Employer identification number** MEDICAL CENTER, INC. 52-1341890 ORGANIZATION OF JOHNS HOPKINS BAYVIEW MEDICAL CENTER, INC. ELECTS THE BOARD OF TRUSTEES. FORM 990, PART VI, SECTION A, LINE 7B: THE GOVERNING BODY OF JOHNS HOPKINS BAYVIEW MEDICAL CENTER, INC. IS EMPOWERED BY ITS BY-LAWS TO MAKE CERTAIN DECISIONS; ALL OTHER DECISIONS ARE SUBJECT TO APPROVAL OF THE PARENT ORGANIZATION JOHNS HOPKINS HEALTH SYSTEM CORPORATION. FORM 990, PART VI, SECTION B, LINE 11B: A COPY OF THE FORM 990 IS PROVIDED ELECTRONICALLY TO THE ORGANIZATION'S GOVERNING BODY BEFORE IT IS FILED. THE FORM 990 IS PROVIDED TO THE ORGANIZATION'S TRUSTEES AND APPROPRIATE OFFICERS, WHO ARE GIVEN THE OPPORTUNITY TO ASK QUESTIONS AND PROVIDE FEEDBACK BEFORE THE FORM 990 IS FILED. FORM 990, PART VI, SECTION B, LINE 12C: THE CONFLICT OF INTEREST POLICY IS A PART OF THE ANNUAL DISCLOSURE STATEMENT PROCESS. ALL OFFICERS, DIRECTORS, TRUSTEES, AND KEY EMPLOYEES ARE REQUIRED TO REPORT ANY CONFLICTS OF INTEREST AND TO COMPLY WITH THE CONFLICT OF INTEREST POLICY. CONFLICTS OF INTEREST ARE DETERMINED AT A HEALTH SYSTEM LEVEL AND INCLUDE THE ORGANIZATION AND ALL OF ITS AFFILIATES. THE ORGANIZATION LEGAL DEPARTMENT IS RESPONSIBLE FOR REVIEWING ALL ACTUAL OR POTENTIAL CONFLICTS OF INTERESTS AND FOR DETERMINING APPROPRIATE ACTION TO ELIMINATE OR MANAGE THE CONFLICT OF INTEREST. IF A CONFLICT ARISES, THE AFFECTED MEMBER MUST (1) REFRAIN FROM ANY ATTEMPTS TO EITHER DIRECTLY OR INDIRECTLY INFLUENCE THE DECISION-MAKING PROCESS IN WHICH THERE EXISTS A POTENTIAL FOR CONFLICTS OF INTEREST; (2) REFRAIN FROM PARTICIPATING IN ANY

<u>Schedule O (Form 990) 2021</u> Page **2**

Schedule O (Form 990) 2021	Page 2
Name of the organization JOHNS HOPKINS BAYVIEW MEDICAL CENTER, INC.	Employer identification number 52-1341890
DISCUSSIONS LEADING TO THE APPROVAL OR DISAPPROVAL OF THE TRANSACTION	
CREATING THE CONFLICT, EXCEPT TO DISCLOSE MATERIAL FACTS RELATING TO THE	
CONFLICT; AND (3) ABSTAIN FROM VOTING ON THE TRANSACTION CREATING THE	
CONFLICT OR TRANSMITTING ANY OTHER OPINION, INCLUDING NOT BEING PRESENT IN	
THE ROOM WHEN THE VOTE IS TAKEN, UNLESS THE VOTE IS BY SECRET BALLOT.	
FURTHERMORE, THE ORGANIZATION'S INTERMEDIATE SANCTIONS TRANSACTION REVIEW	
COMMITTEE REVIEWS AND DETERMINES WHETHER A PROPOSED TRANSACTION BETWEEN A	
TRUSTEE, OFFICER, KEY EMPLOYEE, OR DISQUALIFIED PERSON AND THE ORGANIZATION	
WOULD CREATE AN EXCESS BENEFIT TO SUCH TRUSTEE, OFFICER, KEY EMPLOYEE OR A	
DISQUALIFIED PERSON, OR WHETHER SUCH PROPOSED TRANSACTION QUALIFIES FOR A	
REBUTTABLE PRESUMPTION AGAINST EXCESS BENEFIT.	
FORM 990, PART VI, SECTION B, LINE 15:	
THE COMPENSATION COMMITTEE OF THE BOARD OF JOHNS HOPKINS MEDICINE, ON	
BEHALF OF THE ORGANIZATION, REVIEWS THE PERFORMANCE AND APPROVES THE	
COMPENSATION OF THE OFFICERS AND KEY PERSONNEL OF THE ORGANIZATION. IN	
REVIEWING AND APPROVING COMPENSATION, THE COMMITTEE RELIES ON APPROPRIATE	
MARKET DATA FOR COMPARABLE JOBS IN ORGANIZATIONS, AND ENSURES THAT SUCH	
DATA INDICATES THE COMPENSATION ORDINARILY PROVIDED BY SIMILARLY SITUATED	
ORGANIZATIONS, UNDER LIKE CIRCUMSTANCES. DELIBERATIONS AND DECISIONS OF THE	
COMMITTEE REGARDING THE COMPENSATION ARRANGEMENTS ARE DOCUMENTED IN THE	
FORM OF MINUTES OF COMMITTEE MEETINGS, AND COPIES OF ALL COMPARABILITY DATA	
AND REPORTS ARE RETAINED.	
FORM 990, PART VI, SECTION C, LINE 19:	
INTERNAL POLICIES, INCLUDING CONFLICT OF INTERST POLICY, ARE PROVIDED TO	
THE PUBLIC ON THE ORGANIZATION'S WEBSITE. FINANCIAL STATEMENTS ARE	
AVAILABLE UPON REQUEST, THE GOVERNING DOCUMENTS HAVE BEEN MADE AVAILABLE IN	

Schedule O (Form 990) 2021 Page **2**

Page
on number

132212 11-11-21 Schedule O (Form 990) 2021

SCHEDULE R (Form 990)

Related Organizations and Unrelated Partnerships

Complete if the organization answered "Yes" on Form 990, Part IV, line 33, 34, 35b, 36, or 37.

► Attach to Form 990.

Department of the Treasury Internal Revenue Service

Name of the organization

► Go to www.irs.gov/Form990 for instructions and the latest information.

2021

Employer identification number

52-1341890

Open to Public Inspection

OMB No. 1545-0047

Part I Identification of Disregarded Entities. Complet	e if the organization answered "Yes" or	n Form 990, Part IV, line 33.			
(a) Name, address, and EIN (if applicable) of disregarded entity	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Total income	(e) End-of-year assets	(f) Direct controlling entity

Part II Identification of Related Tax-Exempt Organizations. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, because it had one or more related tax-exempt organizations during the tax year.

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Exempt Code section	(e) Public charity status (if section	(f) Direct controlling entity		g) 512(b)(13) rolled tity?
				501(c)(3))		Yes	No
ALL CHILDREN'S HEALTH SYSTEM, INC					JOHNS HOPKINS		
59-2481740, 3910 KESWICK RD, SOUTH BLDG, 4TH				LINE 12C,	HEALTH SYSTEM		
FL, STE 4300A, BALTIMORE, MD 21211	MANAGEMENT SERVICES	FLORIDA	501(C)(3)	III-FI	CORP		Х
ALL CHILDREN'S RESEARCH INSTITUTE, INC					ALL CHILDREN'S		
59-2481742, 3910 KESWICK RD, SOUTH BLDG, 4TH					HEALTH SYSTEM,		
FL, STE 4300A, BALTIMORE, MD 21211	RESEARCH	FLORIDA	501(C)(3)	LINE 4	INC.		Х
HOWARD HOSPITAL FOUNDATION, INC							
52-1072778, 3910 KESWICK RD, SOUTH BLDG, 4TH	FUNDRAISING/SUPPORTING			LINE 12C,			
FL, STE 4300A, BALTIMORE, MD 21211	ORGANIZATION	MARYLAND	501(C)(3)	III-FI	N/A		Х
HOWARD COUNTY GENERAL HOSPITAL, INC					JOHNS HOPKINS		
52-2093120, 3910 KESWICK RD, SOUTH BLDG, 4TH]				HEALTH SYSTEM		
FL, STE 4300A, BALTIMORE, MD 21211	HOSPITAL	MARYLAND	501(C)(3)	LINE 3	CORP		Х

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

JOHNS HOPKINS BAYVIEW

MEDICAL CENTER, INC.

Schedule R (Form 990) 2021

Part II Continuation of Identification of Related Tax-Exempt Organizations

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Exempt Code section	(e) Public charity status (if section	(f) Direct controlling entity	contr	g) 512(b)(13) rolled zation?
				501(c)(3))		Yes	No
JOHN HOPKINS ALL CHILDREN'S FOUNDATION, INC.					ALL CHILDREN'S		
- 59-2481738, 3910 KESWICK RD, SOUTH BLDG,					HEALTH SYSTEM,		
4TH FL, STE 4300A, BALTIMORE, MD 21211	FOUNDATION	FLORIDA	501(C)(3)	LINE 7	INC.		Х
JOHNS HOPKINS ALL CHILDREN'S HOSPITAL, INC -					JOHNS HOPKINS		
59-0683252, 3910 KESWICK RD, SOUTH BLDG, 4TH					HEALTH SYSTEM		
FL, STE 4300A, BALTIMORE, MD 21211	HOSPITAL	FLORIDA	501(C)(3)	LINE 3	CORP		Х
JOHNS HOPKINS COMMUNITY PHYSICIANS, INC					JOHNS HOPKINS		
52-1467441, 3910 KESWICK RD, SOUTH BLDG, 4TH				LINE 12C,	HEALTH SYSTEM		
FL, STE 4300A, BALTIMORE, MD 21211	HEALTHCARE SERVICES	MARYLAND	501(C)(3)	III-FI	CORP		Х
JOHNS HOPKINS HEALTH SYSTEM CORPORATION -							
52-1465301, 3910 KESWICK RD, SOUTH BLDG, 4TH	7			LINE 12C,			
FL, STE 4300A, BALTIMORE, MD 21211	SUPPORTING ORGANIZATION	MARYLAND	501(C)(3)	III-FI	N/A		х
JOHNS HOPKINS HOSPITAL ENDOWMENT FUND, INC.							
- 23-7252596, 3910 KESWICK RD, SOUTH BLDG,	1			LINE 12C,			
4TH FL, STE 4300A, BALTIMORE, MD 21211	MANAGEMENT OF ENDOWMENT	MARYLAND	501(C)(3)	III-FI	N/A		х
JOHNS HOPKINS MEDICAL SERVICES CORPORATION -					JOHNS HOPKINS		
52-1232569, 3910 KESWICK RD, SOUTH BLDG, 4TH	1				HEALTH SYSTEM		
FL, STE 4300A, BALTIMORE, MD 21211	HEALTHCARE SERVICES	MARYLAND	501(C)(3)	LINE 12B, II	CORP		х
LUCY WEBB HAYES NATIONAL TRAINING SCHOOL FOR					JOHNS HOPKINS		
- 53-0196602, 5255 LOUGHBORO RD, NW,	7				HEALTH SYSTEM		
WASHINGTON, DC 20016	HOSPITAL	DISTRICT OF COLUMBIA	501(C)(3)	LINE 3	CORP		х
PEDIATRIC PHYSICIAN SERVICES, INC					ALL CHILDREN'S		
59-3425191, 3910 KESWICK RD, SOUTH BLDG, 4TH	1				HEALTH SYSTEM,		
FL, STE 4300A, BALTIMORE, MD 21211	PEDIATRIC MEDICAL SERVICES	FLORIDA	501(C)(3)	LINE 10	INC.		х
POTOMAC HOME SUPPORT, INC 52-1750383							
3910 KESWICK RD, SOUTH BLDG, 4TH FL, STE 430	7						
ROCKVILLE, MD 20852	HOME HEALTH CARE	MARYLAND	501(C)(3)	LINE 12B, II	N/A		х
SIBLEY MEMORIAL HOSPITAL FOUNDATION, INC					LUCY WEBB		
45-0562642, 5255 LOUGHBORO RD, NW,	7				HAYESNATIONAL		
WASHINGTON, DC 20016	FINANCIAL SUPPORT	DISTRICT OF COLUMBIA	501(C)(3)	LINE 7	TRAINING FOR		Х
SIBLEY SUBURBAN HOME HEALTH AGENCY, INC							
52-1450142, 3910 KESWICK RD, SOUTH BLDG, 4TH	1				POTOMAC HOME		
FL, STE 4300A, ROCKVILLE, MD 20852	HOME HEALTH CARE	MARYLAND	501(C)(3)	LINE 10	SUPPORT, INC.		х
SUBURBAN HOSPITAL FOUNDATION, INC							
52-2019696, 8600 OLD GEORGETOWN ROAD,	1				SUBURBAN HOSPTAL,		
BETHESDA, MD 20814	SUPPORTING ORGANIZATION	MARYLAND	501(C)(3)	LINE 12A, I	INC.		х

Part II	Continuation of Identification of Related Tax-Exempt Organizations
---------	--

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Exempt Code section	(e) Public charity status (if section 501(c)(3))	(f) Direct controlling entity	Section 5 contr organiz	rolled zation?
SUBURBAN HOSPITAL HEALTHCARE SYSTEM, INC				33.(5)(5))	JOHNS HOPKINS	Yes	No
52-2052354, 8600 OLD GEORGETOWN ROAD,				LINE 12C,	HEALTH SYSTEM		l
BETHESDA, MD 20814	 	MARYLAND	501(C)(3)	III-FI	CORP		Х
SUBURBAN HOSPITAL INC 52-0610545					JOHNS HOPKINS		
8600 OLD GEORGETOWN ROAD					HEALTH SYSTEM		l
BETHESDA, MD 20814	 HOSPITAL	MARYLAND	501(C)(3)	LINE 3	CORP		х
THE JOHNS HOPKINS HOSPITAL - 52-0591656					JOHNS HOPKINS		
3910 KESWICK RD, SOUTH BLDG, 4TH FL, STE 430					HEALTH SYSTEM		1
BALTIMORE, MD 21211	HOSPITAL	MARYLAND	501(C)(3)	LINE 3	CORP		х
WEST COAST NEONATOLOGY, INC 59-3398308					ALL CHILDREN'S		
3910 KESWICK RD, SOUTH BLDG, 4TH FL, STE 430					HEALTH SYSTEM,		l
BALTIMORE, MD 21211	NEONATAL CARE	FLORIDA	501(C)(3)	LINE 10	INC.		х
KIDS HOME CARE, INC 59-3476049					ALL CHILDREN'S		<u> </u>
3910 KESWICK RD, SOUTH BLDG, 4TH FL, STE 430					HEALTH SYSTEM,		1
BALTIMORE, MD 21211	HOME HEALTH CARE	FLORIDA	501(C)(3)	LINE 10	INC.		х

Part III Identification of Related Organizations Taxable as a Partnership. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, because it had one or more related organizations treated as a partnership during the tax year.

(a)	(b)	(c)	(d)	(e)	(f)	(g)	(ł	1)	(i)	(j)	(k)
Name, address, and EIN of related organization	Primary activity	Legal domicile (state or foreign	Direct controlling entity	Predominant income (related, unrelated, excluded from tax under	Share of total income	Share of end-of-year assets	1	ortionate tions?	1 20 of Schedule	managi partner	_
		country)		sections 512-514)			Yes	No	K-1 (Form 1065)	Yes N	0
HEALTHCARE SUPPLY CHAIN											
INNOVATIONS, LLC -											
47-2509307, 3910 KESWICK RD,	GROUP										
SOUTH BLDG, 4TH FL, STE.	PURCHASING SERV	MD	N/A	N/A	N/A	N/A		x	N/A	x	N/A
HOWARD COUNTY NEONATAL											
SERVICES SERIES - 52-2239401,											
3910 KESWICK RD, SOUTH BLDG,											
4TH FL, STE. 4300A,	NEONATAL HEALTH	MD	N/A	N/A	N/A	N/A		x	N/A	x	N/A
JHMI UTILITIES, LLC -											
20-2814243, 3910 KESWICK RD,											
SOUTH BLDG, 4TH FL, STE.	UTILITY										
4300A, BALTIMORE, MD 21211	FACILITIES	MD	N/A	N/A	N/A	N/A		x	N/A	x	N/A
JOHNS HOPKINS HEALTH CARE AND											
SURGERY CENTER DEVELOPMENT,											
LLC - 82-1388814, 3910	LEASING REAL										
KESWICK RD, SOUTH BLDG, 4TH	PROPERTY	MD	N/A	N/A	N/A	N/A		x	N/A	х	N/A

Part IV Identification of Related Organizations Taxable as a Corporation or Trust. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, because it had one or more related organizations treated as a corporation or trust during the tax year.

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign	(d) Direct controlling entity	(e) Type of entity (C corp, S corp, or trust)	(f) Share of total income	(g) Share of end-of-year assets	(h) Percentage ownership	512(l contr	tion b)(13) rolled tity?
		country)		or trusty		doseto		Yes	No
HOWARD COUNTY HEALTH SERVICES, INC									
52-1434783, 3910 KESWICK RD, SOUTH BLDG, 4TH									
FL, STE 4300A, BALTIMORE, MD 21211	HEALTHCARE MANAGEMENT	MD	N/A	C CORP	N/A	N/A	N/A		Х
JOHNS HOPKINS EMPLOYER HEALTH PROGRAMS, INC.									
- 52-1947678, 3910 KESWICK RD, SOUTH BLDG,									
4TH FL, STE 4300A, BALTIMORE, MD 21211	BENEFIT PLANS	MD	N/A	C CORP	N/A	N/A	N/A		Х
JOHNS HOPKINS MEDICAL MANAGEMENT CORPORATION									
- 52-1250028, 3910 KESWICK RD, SOUTH BLDG,									
4TH FL, STE 4300A, BALTIMORE, MD 21211	NURSING SERVICES	MD	N/A	C CORP	N/A	N/A	N/A		Х
SSA HOLDCO, INC 81-1040476									
3910 KESWICK RD, SOUTH BLDG, 4TH FL, STE 4300									
BALTIMORE, MD 21211	INVESTMENT	PA	N/A	C CORP	N/A	N/A	N/A		Х
SUBURBAN HEALTH ENTERPRISES, INC									
52-2052352, 8600 OLD GEORGETOWN ROAD,	MEDICAL OFFICE								
BETHESDA, MD 20814	LEASING AND RELEASING	MD	N/A	C CORP	N/A	N/A	N/A		Х

Schedule R (Form 990) 2021

m 990) MEDICAL CENTER, INC. 52-1341890

Part III Continuation of Identification of Related Organizations Taxable as a Partnership

(a)	(b)	(c)	(d)	(e)	(f)	(g)	(1	ո)	(i)	(j)	Т	(k)
Name, address, and EIN	Primary activity	Legal	Direct controlling	Predominant income	Share of total	Share of	Disproportion-		Code V-UBI	Gener	al or F	Percentage
of related organization		domicile (state or	entity	(related, unrelated, excluded from tax under	income	end-of-year	ate allo		amount in box 20 of Schedule	mana partn	ging	ownership
		foreign country)		sections 512-514)		assets	Yes	No		Yes	No	
JOHNS HOPKINS HEALTHCARE, LLC												
- 52-1899357, 3910 KESWICK												
RD, SOUTH BLDG, 4TH FL, STE.	MEDICAL											
4300A, BALTIMORE, MD 21211	SERVICES	MD	N/A	N/A	N/A	N/A		x	N/A		۱ ک	N/A
JOHNS HOPKINS MEDICINE												
ALLIANCE FOR OUR PATIENTS,												
LLC - 46-2866692, 3910	HEALTHCARE											
KESWICK RD, SOUTH BLDG, 4TH	SERVICE	MD	N/A	N/A	N/A	N/A		x	N/A		۱ ک	N/A
JOHNS HOPKINS MEDICINE												
INTERNATIONAL, LLC -												
52-2144849, 3910 KESWICK RD,	MEDICAL											
SOUTH BLDG, 4TH FL, STE.	SERVICES	MD	N/A	N/A	N/A	N/A		x	N/A		۱ ک	N/A
JOHNS HOPKINS SURGERY CENTER												
SERIES - 20-8707724, 3910												
KESWICK RD, SOUTH BLDG, 4TH												
FL, STE. 4300A, BALTIMORE, MD	SURGERY	MD	N/A	N/A	N/A	N/A		x	N/A		2	N/A
MARYLAND HEALTH ADVANTAGE,												
LLC - 81-3898700, 3910												
KESWICK RD, SOUTH BLDG, 4TH												
FL, STE. 4300A, BALTIMORE, MD	HOLDING COMPANY	DE	N/A	N/A	N/A	N/A		x	N/A		ζ	N/A
WEST COUNTY MEDICAL, LLC -												
27-5234888, 3910 KESWICK RD,												
SOUTH BLDG, 4TH FL, STE.												
4300A, BALTIMORE, MD 21211	REAL ESTATE	MD	N/A	N/A	N/A	N/A		x	N/A		ζ .	N/A
OPHTHAMOLOGY ASSOCIATES, LLC												
- 52-1890957, 3910 KESWICK												
RD, SOUTH BLDG, 4TH FL, STE.	OPHTHAMOLOGY											
4300A, BALTIMORE, MD 21211	SERVICES	MD	N/A	N/A	N/A	N/A		х	N/A	2	2	N/A
											T	

MEDICAL CENTER, INC. 52-1341890

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	Part IV	Continuation of Identification of Related Organizations Taxable as a Corporation or Trust
		Continuation of the first of th

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign	(d) Direct controlling entity	(e) Type of entity (C corp, S corp, or trust)	(f) Share of total income	(g) Share of end-of-year assets	(h) Percentage ownership	Sec 512(l conti ent	(i) ction (b)(13) trolled tity?
		country)						Yes	No
TCAS, INC 52-1979344									
3910 KESWICK RD, SOUTH BLDG, 4TH FL, STE 4300	1		/-						
BALTIMORE, MD 21211	NURSING SERVICES	MD	N/A	C CORP	N/A	N/A	N/A		X
VARIOUS CHARITABLE REMAINDER TRUSTS									
3910 KESWICK RD, SOUTH BLDG, 4TH FL, STE 4300	1				_				
BALTIMORE, MD 21211	TRUSTS	MD	N/A	TRUST	0.	287,610.	100%		X
HSI MEDICAL SERVICES CORPORATION -	-								
52-1847705, 3910 KESWICK RD, SOUTH BLDG, 4TH	-								
FL, STE 4300A, BALTIMORE, MD 21211	SERVICES	MD	N/A	C CORP	N/A	N/A	N/A		X
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	l	L					<u> </u>		

Note: Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule.

Х

Yes No

Part V Transactions With Related Organizations. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, 35b, or 36.

1 During the tax year, did the organization engage in any of the following transactions with one or more related organizations listed in Parts II-IV?

a Receipt of (i) interest, (ii) annuities, (iii) royalties, or (iv) rent from a controlled entity

b	Gift, grant, or capital contribution to related organization(s)				1b		Х
C	Gift, grant, or capital contribution from related organization(s)				1c		Х
					1d		Х
e I	oans or loan guarantees by related organization(s)				1e		Х
	Dividends from related organization(s)				1f		X
	Sale of assets to related organization(s)				1g		X
	Purchase of assets from related organization(s)				1h		X
i I	Exchange of assets with related organization(s)				1i		Х
j l	Lease of facilities, equipment, or other assets to related organization(s)				<u>1j</u>		Х
					4.		х
	ease of facilities, equipment, or other assets from related organization(s)				1k	Х	
	Performance of services or membership or fundraising solicitations for related organiza				11	X	
	Performance of services or membership or fundraising solicitations by related organiza				1m		x
	Sharing of facilities, equipment, mailing lists, or other assets with related organization(s				1n	Х	<u> </u>
0 :	Sharing of paid employees with related organization(s)				10	Α	
n	Paimbureament naid to related organization(s) for expenses				1p	Х	
p Reimbursement paid to related organization(s) for expenses q Reimbursement paid by related organization(s) for expenses							X
ч	terributsement paid by related organization(s) for expenses				1q		
r	Other transfer of cash or property to related organization(s)				1r		х
					1s		х
	f the answer to any of the above is "Yes," see the instructions for information on who				,		
	(a) Name of related organization	(b) Transaction type (a-s)	(c) Amount involved	(d) Method of determining amount inv	olved		
1)							
2)							
3)							
<u>-, </u>							
4)							
5)							
6)							
32163	11-17-21			Schedule	R (Forr	n 990) 2021

MEDICAL CENTER, INC.

Page 4

52-1341890

Part VI Unrelated Organizations Taxable as a Partnership. Complete if the organization answered "Yes" on Form 990, Part IV, line 37.

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships.

(a)	(b)	(c)	(d)	(e) Are all	(f)	(g)	(h)	(i)	(j)	(k)
Name, address, and EIN	Primary activity	Legal domicile	Predominant income (related, unrelated, excluded from tax under sections 512-514)	Are all partners sec	Share of	Share of	Dispro	por-	Code V-UBI amount in box 20 of Schedule K-1 (Form 1065)	Genera	or Percentage
of entity		(state or foreign	related, unrelated,	partners sec 501(c)(3) orgs.?	total	end-of-year	allocati	ite ons?	amount in box 20	managi	ownership
•		country)	sections 512-514)	Yes No		assets	Yes	No	(Form 1065)	Yes N	
			000000000000000000000000000000000000000	Tes No			1165	INO	(1 01111 1000)	resin	'
							+			\vdash	+
							\Box				
							+-+			\vdash	
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							+			\vdash	+

MEDICAL CENTER, INC. 52-1341890 Schedule R (Form 990) 2021 Page 5 Part VII | Supplemental Information Provide additional information for responses to questions on Schedule R. See instructions. PART III, IDENTIFICATION OF RELATED ORGANIZATIONS TAXABLE AS PARTNERSHIP: NAME, ADDRESS, AND EIN OF RELATED ORGANIZATION: HEALTHCARE SUPPLY CHAIN INNOVATIONS, LLC EIN: 47-2509307 3910 KESWICK RD, SOUTH BLDG, 4TH FL, STE. 4300A BALTIMORE, MD 21211 NAME, ADDRESS, AND EIN OF RELATED ORGANIZATION: HOWARD COUNTY NEONATAL SERVICES SERIES EIN: 52-2239401 3910 KESWICK RD, SOUTH BLDG, 4TH FL, STE. 4300A BALTIMORE, MD 21211 NAME, ADDRESS, AND EIN OF RELATED ORGANIZATION: JOHNS HOPKINS HEALTH CARE AND SURGERY CENTER DEVELOPMENT, LLC EIN: 82-1388814 3910 KESWICK RD, SOUTH BLDG, 4TH FL, STE. 4300A BALTIMORE, MD 21211 NAME, ADDRESS, AND EIN OF RELATED ORGANIZATION: JOHNS HOPKINS MEDICINE ALLIANCE FOR OUR PATIENTS, LLC EIN: 46-2866692 3910 KESWICK RD, SOUTH BLDG, 4TH FL, STE. 4300A

BALTIMORE, MD 21211

Part VII Supplemental Information
Provide additional information for responses to questions on Schedule R. See instructions.
JOHNS HOPKINS MEDICINE INTERNATIONAL, LLC
EIN: 52-2144849
3910 KESWICK RD, SOUTH BLDG, 4TH FL, STE. 4300A
BALTIMORE, MD 21211
·
NAME, ADDRESS, AND EIN OF RELATED ORGANIZATION:
JOHNS HOPKINS SURGERY CENTER SERIES
EIN: 20-8707724
3910 KESWICK RD, SOUTH BLDG, 4TH FL, STE. 4300A
BALTIMORE, MD 21211
NAME, ADDRESS, AND EIN OF RELATED ORGANIZATION:
MARYLAND HEALTH ADVANTAGE, LLC
EIN: 81-3898700
3910 KESWICK RD, SOUTH BLDG, 4TH FL, STE. 4300A
BALTIMORE, MD 21211

Form **8453-TE**

Tax Exempt Entity Declaration and Signature for Electronic Filing

and ending $\underline{\hspace{1cm}}$ JUN 30 , 20 $\underline{\hspace{1cm}}$, 20 $\underline{\hspace{1cm}}$ 22 For use with Forms 990, 990-EZ, 990-PF, 990-T, 1120-POL, 4720, 8868, 5227, 5330, and 8038-CP

2021

OMB No. 1545-0047

Department of the Treasury Internal Revenue Service

Name of filer

Go to www.irs.gov/Form8453TE for the latest information.

JOHNS HOPKINS BAYVIEW

MEDICAL CENTER INC.

EIN or SSN

	ME	DICAL C	ENIER, INC	•			32	2-1341030
Part I T	Type of Retu	ırn and	Return Info	ormation				
dollars and cents. F of the return being t	or all other forms filed with this form	s, enter wh n was blanl	ole dollars only. k, then leave lin	. If you check the box on	line 1a, 2a, 3a, 4a, 5 7b, 8b, 9b, or 10b, w	5a, 6a, 7a, 8a, 9a	a, or 10a belov	Form 5330 filers may enter w, and the amount on that line o not enter -0-). If you entered
1a Form 990 ch	eck here	ightharpoonup	b Total reven	ue, if any (Form 990, P	art VIII, column (A),	line 12)	1b	
2a Form 990-EZ	check here			ue, if any (Form 990-Ez				
3a Form 1120-F	OL check here			Form 1120-POL, line 22				
4a Form 990-PF	check here			on investment income (F				
5a Form 8868 c	check here		b Balance du	e (Form 8868, line 3c)			5b	
6a Form 990-T	check here	X		orm 990-T, Part III, line				0.
7a Form 4720 c	check here		b Total tax (F	orm 4720, Part III, line	1)		7b	
8a Form 5227 c	check here			ets at end of tax year (Fo				
9a Form 5330 c	check here		b Tax due (Fo	orm 5330, Part II, line 1	9)		9b	
10a Form 8038-0	CP check here		b Amount of (credit payment requested	(Form 8038-CP, P	art III, line 22)	10b	
		_						
Part II	Declaration of	of Offic	er or Perso	on Subject to Tax				
entry instit busir taxes b If a c	to the financial in tution to debit the ness days prior to s to receive confid copy of this return	nstitution a entry to th the payme lential infor is being fil	ccount indicated is account. To r nt (settlement) mation necessa ed with a state	Financial Agent to initiate a d in the tax preparation so revoke a payment, I must of date. I also authorize the ary to answer inquiries and agency(ies) regulating cha	ftware for payment of contact the U.S. Treas inancial institutions ir I resolve issues relate arities as part of the IF	the federal taxes ury Financial Ager nvolved in the produced to the payment. SS Fed/State prog	owed on this r nt at 1-888-353 cessing of the ram, I certify t	return, and the financial [*] 3-4537 no later than 2 electronic payment of hat I
				ained within this return allo to the selected state ager		ne IRS of this Forr	n 990/990-EZ/	
Under penalties of p	perjury, I declare tl	hat X	l am an officer	of the above named entity	or I am the per	rson subject to tax	with respect	to
(name of entity)							, (EIN)	,
correct, and comple service provider, tra for rejection of the	ete. I further declai Insmitter, or electr	re that the ronic return	amount in Part originator (FR	nd accompanying schedul I above is the amount sho (O) to send the return to the processing the return or	wn on the copy of the le IBS and to receive t	e electronic return from the IRS (a) a	. I consent to a	and belief, they are true, allow my intermediate ement of receipt or reason
Sign KC	Karv					c:	FO	
	nature of Afficer of				Date		tle, if applicabl	le
				ırn Originator (ER				
responsible for review form before I submit requirements in Put of perjury I declare	ewing the return a it the return. I will o. 4163, Moderniz that I have examin	and only de give a cop ed e-File (N ned the abo	clare that this fo y of all forms an NeF) Informatio ve return and a	orm accurately reflects the nd information to be filed on for Authorized IRS e-file	e data on the return. To with the IRS to the off Providers for Busine and statements, and, to	he entity officer of ficer or person sul ss Returns. If I an	r person subje bject to tax, an n also the Paid	am only a collector, I am not ct to tax will have signed this d have followed all other Preparer, under penalties belief, they are true, correct,

ERO's Use Only

	ERO's signature		Date	Check if also paid preparer	Check if self-employed	ERO's SSN or PTIN
	Firm's name (or yours	JOHNS HOPKINS HEALTH SYSTEM	•			EIN 521465301
if self-employed), address, and ZIP code	3910 KESWICK RD				Phone no.	
	BALTIMORE, MD 21211				443-997-5771	

Under penalties of perjury, I declare that I have examined the above return and accompanying schedules and statements, and, to the best of my knowledge and belief, they are true, correct, and complete. Declaration of preparer is based on all information of which the preparer has any knowledge.

Preparer P01866796
Paid self-

LHA For Privacy Act and Paperwork Reduction Act Notice, see instructions.

Form **8453-TE** (2021)

Tax Exempt Entity Declaration and Signature for Electronic Filing

	101 -100		9	
For calendar year 2021,	or tax year beg	inning	JUL 1	, 2021,
and ending	JUN	30	, 20 22	

For use with Forms 990, 990-EZ, 990-PF, 990-T, 1120-POL, 4720, 8868, 5227, 5330, and 8038-CP ► Go to www.irs.gov/Form8453TE for the latest information.

2021

OMB No. 1545-0047

Department of the Treasury Internal Revenue Service

JOHNS HOPKINS BAYVIEW **EIN or SSN** Name of filer MEDICAL CENTER, INC. 52-1341890 Part I Type of Return and Return Information Check the box for the type of return being filed with Form 8453-TE and enter the applicable amount, if any, from the return. Form 8038-CP and Form 5330 filers may enter dollars and cents. For all other forms, enter whole dollars only. If you check the box on line 1a, 2a, 3a, 4a, 5a, 6a, 7a, 8a, 9a, or 10a below, and the amount on that line of the return being filed with this form was blank, then leave line 1b, 2b, 3b, 4b, 5b, 6b, 7b, 8b, 9b, or 10b, whichever is applicable, blank (do not enter -0-). If you entered -0- on the return, then enter -0- on the applicable line below. Do not complete more than one line in Part I. b Total revenue, if any (Form 990, Part VIII, column (A), line 12) Form 990 check here 1b Total revenue, if any (Form 990-EZ, line 9) Form 990-EZ check here 2b 2a Total tax (Form 1120-POL, line 22) Form 1120-POL check here 3b Tax based on investment income (Form 990-PF, Part V, line 5) Form 990-PF check here h 4b 4a Balance due (Form 8868, line 3c) Form 8868 check here b 5b 5a 0. b Total tax (Form 990-T, Part III, line 4) 6b Form 990-T check here 6a 7a Form 4720 check here Total tax (Form 4720, Part III, line 1) 7b FMV of assets at end of tax year (Form 5227, Item D) Form 5227 check here 8b Tax due (Form 5330, Part II, line 19) 9a Form 5330 check here 9b Amount of credit payment requested (Form 8038-CP, Part III, line 22) 10b Form 8038-CP check here 10a Part II **Declaration of Officer or Person Subject to Tax** I authorize the U.S. Treasury and its designated Financial Agent to initiate an Automated Clearing House (ACH) electronic funds withdrawal (direct debit) entry to the financial institution account indicated in the tax preparation software for payment of the federal taxes owed on this return, and the financial institution to debit the entry to this account. To revoke a payment, I must contact the U.S. Treasury Financial Agent at 1-888-353-4537 no later than 2 11a business days prior to the payment (settlement) date. I also authorize the financial institutions involved in the processing of the electronic payment of taxes to receive confidential information necessary to answer inquiries and resolve issues related to the payment. If a copy of this return is being filed with a state agency(ies) regulating charities as part of the IRS Fed/State program, I certify that I executed the electronic disclosure consent contained within this return allowing disclosure by the IRS of this Form 990/990-EZ/ 990-PF (as specifically identified in Part I above) to the selected state agency(ies). Under penalties of perjury, I declare that 🔼 I am an officer of the above named entity or 🔲 I am the person subject to tax with respect to and that I have examined a copy of the 2021 electronic return and accompanying schedules and statements, and, to the best of my knowledge and belief, they are true, correct, and complete. I further declare that the amount in Part I above is the amount shown on the copy of the electronic return. I consent to allow my intermediate service provider, transmitter, or electronic return originator (ERO) to send the return to the IRS and to receive from the IRS (a) an acknowledgement of receipt or reason for rejection of the transmission, (b) the reason for any delay in processing the return or refund, and (c) the date of any refund. Sign CFO Here Signature of officer or person subject to tax Title, if applicable Date Part III Declaration of Electronic Return Originator (ERO) and Paid Preparer (see instructions) declare that I have reviewed the above return and that the entries on Form 8453-TE are complete and correct to the best of my knowledge. If I am only a collector, I am not responsible for reviewing the return and only declare that this form accurately reflects the data on the return. The entity officer or person subject to tax will have signed this form before I submit the return. I will give a copy of all forms and information to be filed with the IRS to the officer or person subject to tax, and have followed all other requirements in Pub. 4163, Modernized e-File (MeF) Information for Authorized IRS e-file Providers for Business Returns. If I am also the Paid Preparer, under penalties of perjury I declare that I have examined the above return and accompanying schedules and statements, and, to the best of my knowledge and belief, they are true, correct, and complete. This Paid Preparer declaration is based on all information of which I have any knowledge. Check if Check if ERO's SSN or PTIN ER0's Date also paid signature ERO's employed preparer Firm's name (or yours JOHNS HOPKINS HEALTH SYSTEM 521465301 EIN if self-employed), 3910 KESWICK RD Phone no.

Under penalties of perjury, I declare that I have examined the above return and accompanying schedules and statements, and, to the best of my knowledge and belief, they are true, correct, and complete. Declaration of preparer is based on all information of which the preparer has any knowledge.

BALTIMORE, MD 21211

Paid Preparer	Print/Type preparer's name Justin Lowe	Preparer's signature fusin Town	E 0 00	Check if PTIN self-employed P01866796
Use Only	Justin Lowe Firm's name ► ERNST & YOUNG U.S. I	Firm's EIN ▶ 34-6565596		
	Firm's address ► 1101 NEW YORK AVENUE	E, N.W., WASHINGTON, DC		Phone no. 202 - 327 - 6000
				0.450 TE

address, and ZIP code

443-997-5771

Form **8868**

(Rev. January 2022)

Department of the Treasury Internal Revenue Service

Application for Automatic Extension of Time To File an Exempt Organization Return

File a separate application for each return.

► Go to www.irs.gov/Form8868 for the latest information.

OMB No. 1545-0047

Electronic filing (e-file). You can electronically file Form 8868 to request a 6-month automatic extension of time to file any of the forms listed below with the exception of Form 8870. Information Return for Transfers Associated With Certain Personal Benefit Contracts, for which an extension request must be sent to the IRS in paper format (see instructions). For more details on the electronic filing of this form, visit www.irs.gov/e-file-providers/e-file-for-charities-and-non-profits. Automatic 6-Month Extension of Time. Only submit original (no copies needed). All corporations required to file an income tax return other than Form 990-T (including 1120-C filers), partnerships, REMICs, and trusts must use Form 7004 to request an extension of time to file income tax returns. Type or Name of exempt organization or other filer, see instructions. Taxpayer identification number (TIN) JOHNS HOPKINS BAYVIEW print MEDICAL CENTER INC. 52-1341890 File by the Number, street, and room or suite no. If a P.O. box, see instructions. filing your 3910 KESWICK RD, S BLDG, 4300A return. See instructions. City, town or post office, state, and ZIP code. For a foreign address, see instructions. BALTIMORE, MD 21211 Enter the Return Code for the return that this application is for (file a separate application for each return) **Application** Return **Application** Return Is For Code Is For Code Form 990 or Form 990-EZ Form 1041-A 01 08 Form 4720 (individual) 03 Form 4720 (other than individual) 09 Form 990-PF 04 Form 5227 10 Form 990-T (sec. 401(a) or 408(a) trust) 05 Form 6069 11 Form 990-T (trust other than above) 06 Form 8870 12 Form 990-T (corporation) BRIAN RAYME Telephone No. ▶ 443-997-5771 Fax No. If the organization does not have an office or place of business in the United States, check this box If this is for a Group Return, enter the organization's four digit Group Exemption Number (GEN) . If this is for the whole group, check this . If it is for part of the group, check this box 🕨 🦳 and attach a list with the names and TINs of all members the extension is for. MAY 15, 2023 I request an automatic 6-month extension of time until , to file the exempt organization return for the organization named above. The extension is for the organization's return for: calendar year or ▶ X tax year beginning JUL 1, 2021 JUN 30, 2022 , and ending Initial return Final return If the tax year entered in line 1 is for less than 12 months, check reason: Change in accounting period 3a If this application is for Forms 990-PF, 990-T, 4720, or 6069, enter the tentative tax, less any nonrefundable credits. See instructions. За If this application is for Forms 990-PF, 990-T, 4720, or 6069, enter any refundable credits and 0. estimated tax payments made. Include any prior year overpayment allowed as a credit. 3b Balance due. Subtract line 3b from line 3a. Include your payment with this form, if required, by using EFTPS (Electronic Federal Tax Payment System). See instructions. Caution: If you are going to make an electronic funds withdrawal (direct debit) with this Form 8868, see Form 8453-TE and Form 8879-TE for payment

LHA For Privacy Act and Paperwork Reduction Act Notice, see instructions.

Form 8868 (Rev. 1-2022)

instructions

EXTENDED TO MAY 15, 2023 Form 990-T **Exempt Organization Business Income Tax Return** OMB No. 1545-0047 (and proxy tax under section 6033(e)) , and ending JUN 30, 2022 For calendar year 2021 or other tax year beginning $\ JUL\ 1$, $\ 2021$ ► Go to www.irs.gov/Form990T for instructions and the latest information. Department of the Treasury ▶ Do not enter SSN numbers on this form as it may be made public if your organization is a 501(c)(3). Internal Revenue Service Name of organization (Check box if name changed and see instructions.) Check hox if address changed. JOHNS HOPKINS BAYVIEW MEDICAL CENTER, INC. **B** Exempt under section Print 52-1341890 E Group exemption number (see instructions) X 501(c)(3 or Number, street, and room or suite no. If a P.O. box, see instructions. Type 7220(e) 3910 KESWICK RD, S BLDG, 4300A 408(e) 408A]530(a) City or town, state or province, country, and ZIP or foreign postal code 529(a) BALTIMORE, MD 21211 529A Check box if 408,407,519. C Book value of all assets at end of year an amended return. Check organization type ► X 501(c) corporation 501(c) trust 401(a) trust Other trust Claim credit from Form 8941 Check if filing only to Claim a refund shown on Form 2439 Check if a 501(c)(3) organization filing a consolidated return with a 501(c)(2) titleholding corporation Enter the number of attached Schedules A (Form 990-T) During the tax year, was the corporation a subsidiary in an affiliated group or a parent-subsidiary controlled group? Yes If "Yes," enter the name and identifying number of the parent corporation. The books are in care of ▶ BRIAN RAYME Telephone number ► 443-997-5771 **Total Unrelated Business Taxable Income** Total of unrelated business taxable income computed from all unrelated trades or businesses (see instructions) 2 Reserved 2 3 3 Add lines 1 and 2 Charitable contributions (see instructions for limitation rules) 0. 4 4 Total unrelated business taxable income before net operating losses. Subtract line 4 from line 3 5 5 0. Deduction for net operating loss. See instructions 6 6 Total of unrelated business taxable income before specific deduction and section 199A deduction. 7 7 Subtract line 6 from line 5 1,000. Specific deduction (generally \$1,000, but see instructions for exceptions) 8 8 9 **Trusts.** Section 199A deduction. See instructions 9 1,000. Total deductions. Add lines 8 and 9 10 10 Unrelated business taxable income. Subtract line 10 from line 7. If line 10 is greater than line 7, 11 0. 11 **Tax Computation** Organizations taxable as corporations. Multiply Part I, line 11 by 21% (0.21) 1 0. Trusts taxable at trust rates. See instructions for tax computation. Income tax on the amount on Tax rate schedule or Schedule D (Form 1041) Part I, line 11 from: 2 3 3 **Proxy tax.** See instructions 4 Other tax amounts. See instructions 4 Alternative minimum tax (trusts only) 5 5

6

Form 990-T (2021)

6

LHA

Tax on noncompliant facility income. See instructions

Total. Add lines 3 through 6 to line 1 or 2, whichever applies

For Paperwork Reduction Act Notice, see instructions.

Form 990-T (2021) Page 2 Tax and Payments Part III Foreign tax credit (corporations attach Form 1118; trusts attach Form 1116) Other credits (see instructions) 1b b General business credit. Attach Form 3800 (see instructions) 1c Credit for prior year minimum tax (attach Form 8801 or 8827) 1d Total credits. Add lines 1a through 1d Subtract line 1e from Part II, line 7 0. 2 2 Other amounts due. Check if from: Form 4255 Form 8611 3 Other (attach statement) 3 Total tax. Add lines 2 and 3 (see instructions). Check if includes tax previously deferred under section 1294. Enter tax amount here Current net 965 tax liability paid from Form 965-A or Form 965-B, Part II, column (k), line 4 0. 5 5 Payments: A 2020 overpayment credited to 2021 2021 estimated tax payments. Check if section 643(g) election applies 6b Tax deposited with Form 8868 Foreign organizations: Tax paid or withheld at source (see instructions) 6d Backup withholding (see instructions) Credit for small employer health insurance premiums (attach Form 8941) Other credits, adjustments, and payments: Form 2439 Other Form 4136 Total payments. Add lines 6a through 6g 7 7 Estimated tax penalty (see instructions). Check if Form 2220 is attached 8 8 Tax due. If line 7 is smaller than the total of lines 4, 5, and 8, enter amount owed 9 9 Overpayment. If line 7 is larger than the total of lines 4, 5, and 8, enter amount overpaid 10 10 Enter the amount of line 10 you want: Credited to 2022 estimated tax 11 Part IV | Statements Regarding Certain Activities and Other Information (see instructions) At any time during the 2021 calendar year, did the organization have an interest in or a signature or other authority No Yes over a financial account (bank, securities, or other) in a foreign country? If "Yes," the organization may have to file FinCEN Form 114, Report of Foreign Bank and Financial Accounts. If "Yes," enter the name of the foreign country X During the tax year, did the organization receive a distribution from, or was it the grantor of, or transferor to, a X If "Yes," see instructions for other forms the organization may have to file. Enter the amount of tax-exempt interest received or accrued during the tax year 3 4, 158, 457. Do not include any post-2017 NOL carryover Enter available pre-2018 NOL carryovers here \$ shown on Schedule A (Form 990-T). Don't reduce the NOL carryover shown here by any deduction reported on Part I, line 4. Post-2017 NOL carryovers. Enter available Business Activity Code and post-2017 NOL carryovers. Don't reduce the amounts shown below by any NOL claimed on any Schedule A, Part II, line 17 for the tax year. See instructions **Business Activity Code** Available post-2017 NOL carryover 446110 3,404,118. \$ \$ **6a** Did the organization change its method of accounting? (see instructions) If 6a is "Yes," has the organization described the change on Form 990, 990-EZ, 990-PF, or Form 1128? If "No," <u>explain in </u>Part V Supplemental Information Provide the explanation required by Part IV, line 6b. Also, provide any other additional information. See instructions. Under Corest, and Complete. Declaration of preparer (other than taxpayer) is based on all information of which preparer has any knowledge.

5/10/2023 Sign May the IRS discuss this return with Here the preparer shown below (see Signature of officer instructions)? X Yes Date Date if PTIN Print/Type preparer's name Preparer's signature Check self- employed **Paid** TUSTIN LOWE P01866796 **Preparer** Firm's name ERNST & YOUNG U.S. LLP 34-6565596 Firm's EIN ► **Use Only** 1101 NEW YORK AVENUE, N.W. Firm's address WASHINGTON, DC 20005 202-327-6000

Part	III T	ax and Payments							
1a	Foreig	n tax credit (corporations attach Form 1118; trusts attach Form 1116)		1a					
b		credits (see instructions)		1b					
С	Gener	al business credit. Attach Form 3800 (see instructions)		1c					
d		for prior year minimum tax (attach Form 8801 or 8827)		1d					
е	Total	credits. Add lines 1a through 1d				1e			
2		act line 1e from Part II, line 7				2			0.
3	Other	amounts due. Check if from: Form 4255 Form 8611 F			Form 8866				
		Other (attach statement)				3			
4	Total	tax. Add lines 2 and 3 (see instructions).	previou	usly defe	erred under				
	sectio	n 1294. Enter tax amount here)	>		4			0.
5		nt net 965 tax liability paid from Form 965-A or Form 965-B, Part II, column				. 5			0.
6a	Payme	ents: A 2020 overpayment credited to 2021		6a					
b	2021	estimated tax payments. Check if section 643(g) election applies >		6b					
С		eposited with Form 8868		6c					
d	Foreig	n organizations: Tax paid or withheld at source (see instructions)		6d					
е		p withholding (see instructions)		6e					
f		for small employer health insurance premiums (attach Form 8941)		6f					
g		credits, adjustments, and payments: Form 2439							
		Form 4136 Other Tot		6g					
7		payments. Add lines 6a through 6g				_ 7 			
8					▶ ∟	⊿ 8			
9		ue. If line 7 is smaller than the total of lines 4, 5, and 8, enter amount owed			.	9			
10		ayment. If line 7 is larger than the total of lines 4, 5, and 8, enter amount o				10			
11 Dart		the amount of line 10 you want: Credited to 2022 estimated tax ► Statements Regarding Certain Activities and Other Inforn			Refunded instructions)	· 11			
									TNa
1	•	time during the 2021 calendar year, did the organization have an interest i		•		•		Yes	No
		financial account (bank, securities, or other) in a foreign country? If "Yes,"		•	•				
		N Form 114, Report of Foreign Bank and Financial Accounts. If "Yes," ente	er trie ri	iame oi	the foreign country	y			х
•	here		aranta	r of or	transferer to a			-	A
2		the tax year, did the organization receive a distribution from, or was it the	-						x
		n trust? s," see instructions for other forms the organization may have to file.							+
3		the amount of tax-exempt interest received or accrued during the tax year			▶ \$				
4		available pre-2018 NOL carryovers here \$ 4,158,457. Do				carnyover			
7		n on Schedule A (Form 990-T). Don't reduce the NOL carryover shown here			* *	•			
5		017 NOL carryovers. Enter available Business Activity Code and post-2017	, ,	•	•	arti, iirie	٠.		
3		nounts shown below by any NOL claimed on any Schedule A, Part II, line 1		•		ne			
	tile an	Business Activity Code	1011		ble post-2017 NOL		 ≥r		
		446110	\$	Availa	.bic post 2017 140L		1,118.		
			\$,		
6а	Did th	e organization change its method of accounting? (see instructions)							х
		s "Yes," has the organization described the change on Form 990, 990-EZ, 9							
		n in Part V		,	,				
Part		Supplemental Information							•
Provide	the ex	planation required by Part IV, line 6b. Also, provide any other additional inf	ormatio	on. See	instructions.				
O:		der penalties of perjury, I declare that I have examined this return, including accompanying schedules rect, and complete. Declaration of preparer (other than taxpayer) is based on all information of which				vledge and b	elief, it is tru	ue,	_
Sign		t	p. 0pa. 0.	nao any m	io inicago.	May the IRS	3 discuss th	is return	with
Here		CFO					r shown bel		
		Signature of officer Date Title				instructions	s)? X Y	es 🗌	No
		Print/Type preparer's name Preparer's signature	Dat	te	Check	if PTII	N		
Paid		Juniy Tome	5	-8-23	self- employe	ed			
Prepa	rer	JUSTIN LOWE		U-20			186679		
Use C		Firm's name FRNST & YOUNG U.S. LLP			Firm's EIN	>	34-6565	5596	
		1101 NEW YORK AVENUE, N.W.							
		Firm's address WASHINGTON, DC 20005			Phone no.	202-32	7-6000		

FORM 990-T	PRE-201	8 NET OPERATING	LOSS DEDUCTION	STATEMENT 1
TAX YEAR	LOSS SUSTAINED	LOSS PREVIOUSLY APPLIED	LOSS REMAINING	AVAILABLE THIS YEAR
06/30/06	1,373,260.	160,592.	1,212,668.	1,212,668.
06/30/10	7,041.	0.	7,041.	7,041.
06/30/11	42,225.	0.	42,225.	42,225.
06/30/12	147,622.	0.	147,622.	147,622.
06/30/13	216,294.	0.	216,294.	216,294.
06/30/14	457,091.	0.	457,091.	457,091.
06/30/15	198,646.	0.	198,646.	198,646.
06/30/16	921,145.	0.	921,145.	921,145.
06/30/17	661,050.	0.	661,050.	661,050.
06/30/18	294,675.	0.	294,675.	294,675.
NOL CARRYOV	ER AVAILABLE THIS	YEAR	4,158,457.	4,158,457.

SCHEDULE A (Form 990-T)

Unrelated Business Taxable Income From an Unrelated Trade or Business

OMB No. 1545-0047

2021

Open to Public Inspection for 501(c)(3) Organizations Only

Department of the Treasury Internal Revenue Service ► Go to www.irs.gov/Form990T for instructions and the latest information.

▶ Do not enter SSN numbers on this form as it may be made public if your organization is a 501(c)(3).

A Name of the organization JOHNS HOPKINS BAYVIEW
MEDICAL CENTER, INC.

B Employer identification number
52-1341890

C Unrelated business activity code (see instructions)
446110

D Sequence: 1 of 1

E [Describe the unrelated trade or business UNRELATED PHARMAGE PHA	RMACY SALE	ls .		
Pa			(A) Income	(B) Expenses	(C) Net
1a	Gross receipts or sales1,656,942.				
b	Less returns and allowances c Balan	ce ▶ 1c	1,656,942.		
2	Cost of goods sold (Part III, line 8)		10,404,146.		
3	Gross profit. Subtract line 2 from line 1c		-8,747,204.		-8,747,204.
4 a					
	1120)). See instructions	4a			
b					
С	Capital loss deduction for trusts	4c			
5	Income (loss) from a partnership or an S corporation (attach				
	statement)	5			
6	Rent income (Part IV)				
7	Unrelated debt-financed income (Part V)				
8	Interest, annuities, royalties, and rents from a controlled				
	organization (Part VI)	8			
9	Investment income of section 501(c)(7), (9), or (17)				
	organizations (Part VII)	9			
10	Exploited exempt activity income (Part VIII)	l I			
11	Advertising income (Part IX)				
12	Other income (see instructions; attach statement)	12			
13	Total. Combine lines 3 through 12		-8,747,204.		-8,747,204.
	· · · · · · · · · · · · · · · · · · ·		·	·	·

Part II Deductions Not Taken Elsewhere See instructions for limitations on deductions. Deductions must be directly connected with the unrelated business income

1	1 Compensation of officers, directors, and trustees (Part X)					
2	Salaries and wages		2			
3	Repairs and maintenance				3	
4	Bad debts				4	
5	Interest (attach statement). See instructions				5	
6	Taxes and licenses				6	
7	Depreciation (attach Form 4562). See instructions	L	7			
8	Less depreciation claimed in Part III and elsewhere on return				8b	
9	Depletion				9	
10	Contributions to deferred compensation plans				10	
11	Employee benefit programs				11	
12	Excess exempt expenses (Part VIII)				12	
13	Excess readership costs (Part IX)				13	
14	Other deductions (attach statement)				14	
15	Total deductions. Add lines 1 through 14				15	0.
16	Unrelated business income before net operating loss deduction. Subtract line					
	column (C)				16	-8,747,204.
17	Deduction for net operating loss. See instructions				17	0.
18	Unrelated business taxable income. Subtract line 17 from line 16				18	-8,747,204.

LHA For Paperwork Reduction Act Notice, see instructions.

Schedule A (Form 990-T) 2021

Part	III Cost of Goods Sold Enter met	hod of inventory valuation	n N/A		Page Z
1	Little mot	niod of inventory valuation	<u> </u>	1	0.
2	Purchases				8,946,292.
3	Cost of labor				0.
4	Additional section 263A costs (attach statement)				0.
5	Other costs (attach statement)		STATEMENT	3 5	1,457,854.
6	Total. Add lines 1 through 5				10,404,146.
7	Inventory at end of year			_	0.
8	Cost of goods sold. Subtract line 7 from line 6. Enter				10,404,146.
9	Do the rules of section 263A (with respect to property				Yes X No
Part					
1	Description of property (property street address, city, s	state, ZIP code). Check i	f a dual-use. See instr	uctions.	
	A \square	,			
	В				
	c 🗆				
	D				
		Α	В	С	D
2	Rent received or accrued				
а	From personal property (if the percentage of				
	rent for personal property is more than 10%				
	but not more than 50%)				
b	From real and personal property (if the				
	percentage of rent for personal property exceeds				
	50% or if the rent is based on profit or income)				
С	Total rents received or accrued by property.				
	Add lines 2a and 2b, columns A through D				
3	Total rents received or accrued. Add line 2c columns A Deductions directly connected with the income in lines 2(a) and 2(b) (attach statement)	A through D. Enter here a	and on Part I, line 6, co	olumn (A)	0.
_ 5	Total deductions. Add line 4 columns A through D. Er	nter here and on Part I, I	ne 6, column (B)	<u></u>	0.
Part		,			
1	Description of debt-financed property (street address,	city, state, ZIP code). Ch	neck if a dual-use. See	instructions.	
	<u> </u>				
	B				
	C				
	<u> </u>	A	В	С	
2	Gross income from or allocable to debt-financed	^	ь	•	<u>_</u>
_	property				
3	Deductions directly connected with or allocable				
Ū	to debt-financed property				
а	Straight line depreciation (attach statement)				
b	Other deductions (attach statement)				_
c	Total deductions (add lines 3a and 3b,				_
_	columns A through D)				
4	Amount of average acquisition debt on or allocable				
-	to debt-financed property (attach statement)				
5	Average adjusted basis of or allocable to debt-				
	financed property (attach statement)				
6	Divide line 4 by line 5		%	%	<u></u> %
7	Gross income reportable. Multiply line 2 by line 6		,,,	,,,	, , , , , , , , , , , , , , , , , , ,
8	Total gross income (add line 7, columns A through D		: I, line 7, column (A)	>	0.
	<u> </u>				
9	Allocable deductions. Multiply line 3c by line 6				
10	Total allocable deductions. Add line 9, columns A th				
11	Total dividends-received deductions included in line	10			0.

Part	VI Interest, Annu	uities, R	oyalties, and Re	ents fror	n Control	led Or	ganizations	S (se	e instruct	ions)	Page 3
	,		<u>, , , , , , , , , , , , , , , , , , , </u>	Τ			Exempt Contro	, , ,			
	Name of controlled organization		2. Employer identification number	3. Net unrelated 4. Total of		al of specified nents made sometiments made sometimes from the first specified that is include controlling or tion's gross		rt of colur included olling orga	nn 4 in the aniza-	Deductions directly connected with income in column 5	
(1)											
(2)											
(3)											
<u>(4)</u>			NI-) t II1 O						
	7. Taxable Income		Net unrelated	1	Controlled Or otal of specif		10. Part	of colur	mn 0	44 5	eductions directly
	. Taxable income	ir	ncome (loss) e instructions)	ı	yments mad		that is inc	luded i	n the ation's	С	onnected with ome in column 10
(1)											
(2)											
(3)											
(4)											
							Add colum Enter here line 8, c	and on	Part I,	Enter	columns 6 and 11. here and on Part I, le 8, column (B)
Totals						▶			0.		0.
Part	VII Investment	Income	of a Section 50	1(c)(7), (9), or (17)	Orgar	nization (s	ee instr	ructions)		
	1. Desc	cription of	income		2. Amou incon		3. Deduction directly connected (attach states	ected	4. Set- (attach st	asides atement	5. Total deductions and set-asides (add cols 3 and 4)
(1)											
(2)											
(3)											
(4)					Add amag	ınto in					Add amountain
					Add amou						Add amounts in column 5. Enter
					here and or	,					here and on Part I,
T . 4 . 1 .					line 9, colu	ımn (A) 0 .					line 9, column (B)
Totals Part		vomnt /	Activity Income	Other 1	Than Adve		a Income	·			0.
1	Description of exploite			, Other i	man Auve	or troining	g income (see ins	tructions)		
2	Gross unrelated busin			ness Ente	r here and o	n Part I	line 10. colum	n (Δ)		2	
3	Expenses directly con					,	•	. , .			
•	line 10, column (B)		•							3	
4	Net income (loss) from										
	lines 5 through 7					•	· .			4	
5	Gross income from ac	tivity that	is not unrelated busi	iness incor	me					5	
6	Expenses attributable									6	
7	Excess exempt expen										
	4. Enter here and on F	Part II, line	12				<u></u>			7	

Schedule A (Form 990-T) 2021

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Part	IX Advertising Income					_
1	Name(s) of periodical(s). Check box if reporting tw	vo or more periodicals on a c	onsolidated basis	S.		
	Α					
	В					
	c					
	D					
Enter a	amounts for each periodical listed above in the corr	esponding column.				
		Α	В	С	D	
2	Gross advertising income					_
	Add columns A through D. Enter here and on Part	t I, line 11, column (A)		>		0.
а						
3	Direct advertising costs by periodical					_
а	Add columns A through D. Enter here and on Part	t I, line 11, column (B)		>		0.
_					<u> </u>	_
4	Advertising gain (loss). Subtract line 3 from line					
	2. For any column in line 4 showing a gain,					
	complete lines 5 through 8. For any column in					
	line 4 showing a loss or zero, do not complete					
5	lines 5 through 7, and enter zero on line 8					
6	Circulation income					
7	Excess readership costs. If line 6 is less than					
•	line 5, subtract line 6 from line 5. If line 5 is less					
	than line 6, enter zero					
8	Excess readership costs allowed as a					_
	deduction. For each column showing a gain on					
	line 4, enter the lesser of line 4 or line 7					
а	Add line 8, columns A through D. Enter the greater	er of the line 8a, columns tota	al or zero here an	d on		
	Part II, line 13			>		0.
Part	X Compensation of Officers, Direct	tors, and Trustees (se	e instructions)			
				3. Percentage	4. Compensation	
	1. Name	2. Title		of time devoted	attributable to	
				to business	unrelated business	
(1)				%		
(2)				%		
(3)				%		
(4)				%		
Total	Enter here and an Dart II line 1					0.
Part	Enter here and on Part II, line 1 Supplemental Information (see insection)	atmosticas)		P		<u> </u>
ı art	See in	Structions)				_
						_
						_
						_

990-T SCH A	POST-201	7 NET OPERATING	LOSS DEDUCTION	STATEMENT 2
TAX YEAR	LOSS SUSTAINED	LOSS PREVIOUSLY APPLIED	LOSS REMAINING	AVAILABLE THIS YEAR
06/30/19	451,503.	0.	451,503.	451,503.
06/30/20	1,895,935.	0.	1,895,935.	1,895,935.
06/30/21	1,056,680.	0.	1,056,680.	1,056,680.
NOL CARRYOV	VER AVAILABLE THIS	YEAR	3,404,118.	3,404,118.

FORM 990-T (A)	COST OF GOODS SOLD - OTHER COSTS	STATEMENT 3
DESCRIPTION		AMOUNT
OTHER COSTS		1,457,854.
TOTAL TO FORM 990-T,	SCHEDULE A, LINE 5	1,457,854.

Form **8991**

(Rev. December 2020)

Tax on Base Erosion Payments of Taxpayers With Substantial Gross Receipts

For tax year beginning __JULY 1, 2021

; and ending JUNE 30, 2022

OMB No. 1545-0123

Department of the Treasury Internal Revenue Service

Name

► Go to www.irs.gov/Form8991 for instructions and the latest information.

► See instructions.

JOHNS HOPKINS BAYVIEW Employer identification number

MEDICAL CENTER, INC. 52-1341890 **Applicable Taxpayer Determination** Check box if this form is being filed by a taxpayer with which another taxpayer has been aggregated under Regs. section 1.59A-2(c) If the above box is checked, attach a statement listing the names and EINs of all separate taxpayers taken into account in the determination of "1 person" under Regs. section 1.59A-2(c). First Second Third Preceding Preceding Preceding Tax Year Tax Year Tax Year 794,133,573. 735,446,280, 674,476,841. 1 a Gross receipts of the taxpayer. See instructions **b** Gross receipts from partnerships **c** Gross receipts of all other persons treated as 1 person pursuant to Regs. 4,580,218,138. 4,323,915,753. 3,622,298,739. section 1.59A-2(c) **d** Gross receipts. Combine lines 1a through 1c 5,374,351,711. 5,059,362,033. 4,296,775,580. e Gross receipts of first, second, and third preceding tax years Combine columns (a), (b), and (c) of line 1e 14,730,489,324. f 3-year average annual gross receipts. See instructions 1f 4,910,163,108. g Is line 1f \$500 million or more? X Yes. Continue to line 2. No. STOP here and attach this form to your tax return. 2 a Base erosion tax benefit (from Schedule A, line 15, column (a-2)) 2a b Amount of deductions allowed under Chapter 1 of the Internal Revenue Code 766,876,756. c Base erosion tax benefits resulting from reductions in insurance premiums reported on Schedule A, line 8, column (a-2) **d** Base erosion tax benefits resulting from reductions in gross receipts reported on Schedule A, line 10, column (a-2) 2d e Add lines 2c and 2d 2e f Total deductions for amounts paid or accrued for services to which the exception 0. under Regs. section 1.59A-3(b)(3)(i) applies (from Schedule A, line 5b) 2f g Qualified derivative payments excepted by Regs. section 1.59A-6(b) 2g h Total deductions allowed under sections 172, 245A, and 250 for the tax year 7,562,575 2h i Does the taxpayer elect to waive deductions in accordance with Regulations section 1.59A-3(c)(6)(i)? 2i $oxedsymbol{oxed}$ Yes. Complete Schedule B. Enter the amount from line 15 of Schedule B. X No. Enter -0-. j Deductions for exchange losses from section 988 transactions described in Regulations section 1.59A-2(e)(3)(ii)(D) 2j k Deductions for TLAC securities and foreign TLAC securities described in Regulations section 1.59A-2(e)(3)(ii)(E) 2k I Reinsurance losses incurred and claims payments described in Regulations section 1.59A-2(e)(3)(ii)(F) m Combine lines 2f through 2l 7,562,575 2m 759,314,181. n Total Deductions. Subtract line 2m from the sum of line 2b and line 2e 2n o Base Erosion Percentage. Divide line 2a by line 2n % 20 p Is the taxpayer's base erosion percentage on line 2o 3% or higher (2% or higher for a bank or securities dealer)? Yes. Continue to Part II. X No. STOP after completing Part I and Schedule A (and, if necessary, Schedule B) and attach this

For Paperwork Reduction Act Notice, see separate instructions.

form to your tax return.

Form 8991 (12-2020)