

631st Meeting of the Health Services Cost Review Commission

May 14, 2025

(The Commission will begin in public session at 12:00 pm for the purpose of, upon motion and approval, adjourning into closed session. The open session will resume at 1:00 pm)

CLOSED SESSION 12:00 pm

1. Update on Administration of Model - Authority General Provisions Article, §3-103 and §3-104

PUBLIC MEETING 1:00 pm

1. Review of Minutes from the Public and Closed Meetings on April 9, 2025

Specific Matters

For the purpose of public notice, here is the docket status.

Docket Status - Cases Closed

2670A University of Maryland Medical Center

2. Docket Status - Cases Open

2668R Johns Hopkins Howard County Medical Center 2681N Luminis Health Doctors Community Medical Center 2672A Johns Hopkins Health System 2673A Johns Hopkins Health System

Informational Subjects

- 1. Presentation: Advancing Innovation in Maryland (AIM) Winners
 - a. "Engage with Heart", Terris King ScD
 - b. "Meritus Food "Farm"acy", Miranda Ramsey, VP, Physician Services and Beth Fields
 Dowdell, DNP, CRNP, Director, Community Health and Outpatient Care Management

Subjects of General Applicability

- 2. Report from the Executive Director
 - c. Model Monitoring
 - d. CY 2024 Quality Monitoring Update
- 3. Final Recommendation: NSP II Competitive Grants
- 4. Draft Recommendation: CRISP Funding
- 5. Draft Recommendation: Update Factor
- 6. Materials Only No Presentations
 - a. Maternal and Child Health Fund Report FY 2024 Activities
 - b. Hospital Financial Conditions Report FY 2024
- 7. Hearing and Meeting Schedule



Nurse Support Program II Competitive Institutional Grants Program

Review Panel Recommendations for FY 2026

May 2025

This is a final recommendation for Commission consideration at the May 14, 2025 Public Commission Meeting.



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Introduction

This final staff recommendation presents the Nurse Support Program II (NSP II) Competitive Institutional Grant Review Panel for Fiscal Year (FY) 2026 to advance nursing education and grow the nursing workforce in Maryland. These final recommendations are jointly submitted by the staff of the Maryland Higher Education Commission (MHEC) and the Maryland Health Services Cost Review Commission (HSCRC or Commission). Staff are recommending 24 grants for approval totaling \$ 17.2 million in funds for FY 2026. The FY 2026 NSP II recommendations align with the overarching goals of NSP I and II to support excellence in nursing practice and education.

Background

The HSCRC initiated nurse education support funding (formerly titled the Nurse Education Support Program or NESP) in 1986 through the collaborative efforts of hospitals, payers, and nursing representatives. In 2000, HSCRC implemented the Nurse Support Program I (NSP I) to address the issues of recruiting and retaining nurses in Maryland hospitals. In 2005, seventy-nine percent (79 percent) of the RN programs reported that they had met or exceeded their enrollment capacity. The shortage of qualified nursing faculty was identified as the fundamental obstacle to expanding the enrollments in nursing programs, thereby exacerbating the nursing shortage. The HSCRC proactively created Nurse Support Program II (NSP II) to address the barriers to nursing education through statute with the Annotated Code of Maryland, Education Article § 11-405 Nurse Support Program Assistance Fund. The HSCRC established the NSP II on May 4, 2005, to increase Maryland's academic capacity to educate nurses.

NSP II is distinct from, and in addition to, the NSP I hospital-specific program but shares a mutual goal to increase the number of nurses in Maryland hospitals. NSP II focuses on expanding the capacity to educate more nurses through increasing faculty and strengthening nursing education programs at Maryland higher education institutions. Provisions included a continuing, non-lapsing fund with a portion of the competitive and statewide grants earmarked for attracting and retaining minorities in nursing and in nurse faculty careers in Maryland. The Commission approved funding of up to 0.10 percent of regulated gross patient revenue to increase nursing graduates and mitigate barriers to nursing education through institutional and faculty-focused statewide initiatives. MHEC was selected by the HSCRC to administer the NSP II programs as the coordinating board of higher education. After the conclusion of the first ten years of funding, the HSCRC continued to renew the NSP II funding, through June 30, 2025. On February 12, 2025, HSCRC Commissioners voted to approve NSP II as a permanent program with the requirement of annual reporting on funded initiatives and program outcomes.



NSP II works closely with NSP I and stakeholders in hospitals and schools of nursing in Maryland to ensure that grant funding is addressing current needs of the state's nursing workforce. Since its inception, the NSP II program has gone through several revisions, including:

- The Annotated Code of Maryland, Education Article § 11-405 Nurse Support Program Assistance Fund [2006, chs. 221, 222] was amended in 2016 to delete "bedside" to ensure the best nursing skills mix for the workforce was not limited to just bedside nurses.
- In 2012, the NSP II program was modified to include support for development of new and existing
 nursing faculty through doctoral education grants. Revisions to the Graduate Nurse Faculty
 Scholarship (GNF) included renaming the nurse educator scholarship in honor of Dr. Hal Cohen
 and his wife Jo, and sunsetting the living expense grant component.
- In 2012, the NSP I and NSP II initiatives were aligned with the National Academy of Medicine (NAM), formerly the Institute of Medicine, Future of Nursing report recommendations (2010). In 2021, the NAM released the Future of Nursing 2020-2030 to chart the path over the next decade. The NSP I and NSP II Advisory Group met to consider how the new recommendations should be incorporated into the NSP programs and agreed that nurse retention should be the critical takeaway item to focus the joint efforts.
- In Spring 2020, the GNF was renamed the Cohen Scholars (CS) program. Additionally, the
 evaluation responsibility for this program was transitioned from the MHEC Office of Student
 Financial Assistance (OSFA) to the NSP II staff for future oversight. During the transition, NSP II
 staff clarified the NSP II eligible service facilities and standardized the teaching obligation for all
 GNF/CS recipients.
- In February 2025, the Commissioners unanimously voted to make NSP II a permanent program
 with annual reporting requirements, and a new initiative was added to expand educational efforts
 focused on health equity, community health, and ongoing support for acute care nurse vacancies.

Conceptual Framework

NSP II funding is to be used to support nursing education initiatives at all of the schools of nursing in Maryland with the goal of increasing educational capacity to meet the needs of the Maryland nursing workforce and improve the delivery and quality of care in all settings (Figure 1). Through NSP II funded initiatives, leaders in nursing education and nursing practice work together to increase the capacity to educate more nurses to grow the nursing workforce in Maryland. The collaboration between nursing schools and hospitals is a vital and interdependent one, where each supports the other's mission. Hospitals rely on nursing schools to supply them with skilled nurses, while nursing schools rely on hospitals to provide



practical, clinical training to their students. NSP II initiatives are focused on supporting the essential educational components that underpin nursing practice, including the development of clinical skills, the integration of evidence-based practices, and the cultivation of leadership abilities, all of which are critical to bridging the gap between classroom learning and real-world healthcare environments. The result of a strong relationship between education and practice is a highly trained, qualified and diverse nursing workforce that is prepared to transform the quality of care in all settings.

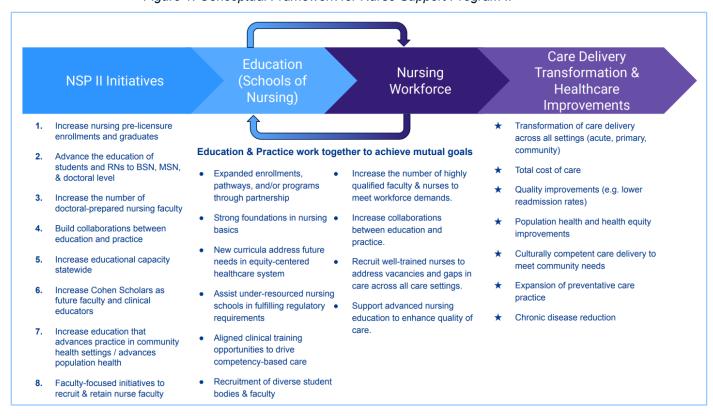


Figure 1. Conceptual Framework for Nurse Support Program II

NSP II Initiatives

NSP II employs a three-prong strategy for increasing the number of nurses through strengthening nursing faculty and nursing educational capacity in the state with the ultimate goal of increasing the quality of care and reducing hospital costs. These goals are achieved by (1) increasing the number of nursing lecture and clinical faculty, (2) supporting schools and departments of nursing in expanding academic capacity and curriculum, and (3) providing support to enhance nursing enrollments and graduation for an adequate supply of nurses to meet the demands of Maryland's hospitals and health systems.

In 2012, the Nurse Support Program I and II initiatives were aligned with the Institute of Medicine (IOM) recommendations in its *Future of Nursing* report and included the following aims:



- Ensuring nursing educational capacity for Nursing Pre-Licensure Enrollments and Graduates, including Associate Degree in Nursing (ADN), Bachelor of Science in Nursing (BSN), Master of Science Entry and Second Degree BSN Entry preparation for licensure by the National Council Licensure Examination for Registered Nurses (NCLEX-RN) to determine safety of new graduate nurses to enter practice.
- Advancing academic preparation of entry-level nurses and experienced nurses to meet the needs
 of hospitals and health systems for a higher proportion of registered nurses with a Baccalaureate
 (BSN) or higher degree in Nursing.
- Increasing the number of nurses and nurse faculty with graduate education and doctoral degrees to prepare them as leaders, researchers, and educators in academic and clinical settings, and advanced practice nurses.
- 4. Building collaborations between nursing education and practice for improved nursing competency through seamless academic progression and lifelong learning to improve patient outcomes and satisfaction.
- 5. Developing statewide resources and models for clinical simulation, leadership, interprofessional education, alternative clinical practice sites, and clinical faculty preparation.
- 6. Ensuring a cadre of qualified faculty and clinical nursing instructors with efforts to provide graduate educational support, recruit new faculty, retain experienced educators, and increase the number of certified nurse faculty in the specialty practice of nursing education.
- Advancing the practice of nursing in provision of primary services as nurse practitioners, nurse midwives, nurse anesthetists, and clinical nurse specialists.
- 8. Providing for the nursing workforce data infrastructure for future workforce analysis.

In addition, with Maryland's current Total Cost of Care (TCOC) Model and the implementation of the new States Advancing All-Payer Health Equity and Development (AHEAD) Model, it is essential to prioritize initiatives that advance population health goals and prepare nurses to practice in community health settings. In accordance with the NSP II statute, the program must also track, analyze, and prioritize initiatives that support the recruitment and retention of underrepresented nursing groups. Through investments in NSP II-funded initiatives, Maryland has established itself as a leader in developing a sustainable, successful model for growing a diverse nursing workforce, while advancing progress toward national goals (Table 1).



Table 1. Pathway for NSP II Initiatives to Achieve State & National Goals

| NSP II Initiative | Related NSP II Grant Outcome | Related Statewide & National metrics (data source) |
|---|--|--|
| Increase nursing pre-licensure enrollments and graduates | # Additional nursing pre-licensure graduates | Location Quotient, RN employment & wages (U.S. Bureau of Labor Statistics) NCLEX-RN pass rates (MBON; NCSBN) Nurse residency turnover & retention rates (MONL/MNRC; NSI) |
| Advance the education of students and RNs to BSNs, MSN and Doctoral level | # Additional nursing higher degrees completed | National Nursing Workforce Survey (NCSBN) |
| Increase the number of Doctoral- prepared nurse faculty | # Additional nursing faculty at Doctoral level | Proportion of nurses & nurse faculty with Doctoral degree (AACN; HRSA) |
| 4. Build collaborations between education and practice (Examples: clinical education models, dedicated education units, pipelines to nursing, community-based health partnerships) | Collaborative results are specific to grant initiative (Examples: # of additional clinical education spots, # of additional partnerships) | Specific to grant initiative |
| 5. Increase capacity statewide (Examples: faculty professional development, statewide simulation resources, nursing workforce center, nurse resiliency program) | Statewide results are specific to grant initiative (Examples: # of additional resources, workshops, activities or modules) | Specific to grant initiative |
| Increase Cohen Scholars as future faculty and clinical educators | # Additional Cohen Scholars | Nurse faculty vacancy rates (NSP II Mandatory Data Tables; AACN) |
| 7. Increase education that advances practice in community health settings / advances population health | Community / Population health results are specific to grant initiative (Examples: # of additional providers, community services provided, patient encounters) | Mortality rates, chronic disease prevalence, health behaviors, access to care (County Health Rankings & Roadmaps) Hospital readmission rates (HSCRC Casemix Data) |
| 8. Faculty-focused initiatives to recruit & retain nurse faculty | # Nurse faculty recruited & retained, # Certified nurse educators | Nurse faculty vacancy rates (NSP II Mandatory Data Tables; AACN); CNE® data (NLN's CNE® portal) |

RN = Registered Nurse; MBON = Maryland Board of Nursing; NCSBN = National Council of State Boards of Nursing; MONL = Maryland Organization of Nurse Leaders; MNRC = Maryland Nurse Residency Collaborative; NSI = Nursing Solutions Inc.; BSN = Bachelor of Science in Nursing; MSN = Master of Science in Nursing; AACN = American Association of Colleges of Nursing; HRSA = Health Resources and Services Administration; AHRQ = Agency for Healthcare Research and Quality; CNE® = Certified Nurse Educator; NLN = National League for Nursing.



Staff Recommendations for the Competitive Institutional Grants Program

The Competitive Institutional Grants Program builds educational capacity and increases the number of nurse educators to adequately supply hospitals and health systems with well-prepared nurses. The NSP II Competitive Grants Review Panel members are selected based upon their expertise relative to the grant program. The FY 2026 NSP II Review Panel was composed of eight members with backgrounds in healthcare, regulation, nursing education, and hospital administration, and included former NSP II project directors, NSP I and NSP II staff members.

Each grant proposal is compared to and evaluated against the criteria outlined in the Request for Applications (RFA) using a consistent scoring rubric. The scoring rubric assigns a maximum number of points to each section of the grant proposal, including: Abstract (5 pts), Overview (15 pts), Project Goals & Objectives (15 pts), Scope of Proposed Initiative (15 pts), Management Plan (15 pts), Evaluation Plan (15 pts) and Budget & Cost-Effectiveness (20 pts), for a total maximum of 100 possible points. The scoring rubric with guiding questions and a summary score sheet are distributed to the review panelists with a copy of each proposal. Every reviewer on the panel uses the same scoring rubric and guidelines when evaluating proposals and completed forms are submitted to NSP II staff. Every reviewer is asked to provide constructive comments on the strengths, weaknesses and suggested improvements for the proposal in a manner that can be shared with the applicant. When scoring each proposal, reviewers provide one of the following initial funding recommendations: highly recommend, recommend with revision or not recommend.

After the independent review panelist recommendations have been received, NSP II staff compile and verify the recommendations. Application scores, budgets and any budget revisions are recomputed to ensure mathematical accuracy. The review process concludes with a reviewer debriefing meeting where the strengths, weaknesses and opportunities, and the logic behind each reviewer's score are discussed in order to reach a consensus. Through the review panel debriefing process, final recommendations are formulated for each proposal. Reviewer comments are combined and appropriately paraphrased as needed for each proposal. These comments are shared with the applicants whose proposal was not recommended to help them to better prepare future grant proposals. Reviewer identity is kept confidential at all times. A total of 30 proposals were received for the FY 2026 NSP II RFA from nursing programs at three community colleges and ten universities. All 30 proposals were scored and reviewed by the NSP II Review Panel.



Based on the outcome of this review, HSCRC and MHEC staff recommend the following 24 proposals presented in Table 5 for the FY 2026 NSP II Competitive Institutional Grants Program, totaling \$17,256,234. This final recommendation describes the panel's recommendations for Commission approval.

Table 5. FY 2026 Recommendations for Funded Proposals

| Proposal | School | Title | Duration | Total Funding Request |
|---------------|--------------------------------------|---|----------|-----------------------------|
| NSP II-26-101 | Bowie State University | Increasing the PhD Nurse Faculty Workforce | 4 years | \$2,267,404 |
| NSP II 26-102 | Morgan State University | Cohen Scholars Cohort Model | 4 years | \$360,038 |
| NSP II 26-103 | Morgan State University | Increasing Capacity by Going Online and Expanding Graduate Offerings | 2 years | \$463,196 |
| NSP II 26-105 | University of Maryland, Baltimore | Al in Maryland Higher Education | 4 years | \$578,633 |
| NSP II 26-106 | Johns Hopkins University | Bring Care 2 ME | 1 year | \$150,000 |
| NSP II 26-108 | Notre Dame of MD University | Advancing Trends in Program Assessment | 1 year | \$18,857 |
| NSP II 26-109 | Prince George's Community College | Expanding Transition to RN Program Enrollment | 2 years | \$130,000 |
| NSP II 26-110 | University of Maryland, Baltimore | Preceptor Program for Undergraduate Nursing Education | 1 year | \$145,308 |
| NSP II 26-111 | University of Maryland, Baltimore | DNP in Population Health/ Public Health Nursing | 2 years | \$142,744 |
| NSP II 26-201 | Allegany College of Maryland | Professional Development Resource Grant | 1 year | \$50,000 |
| NSP II 26-202 | Frostburg State University | Professional Development Resource Grant | 1 year | \$43,591 |
| NSP II 26-203 | McDaniel College | Professional Development Resource Grant | 1 year | \$41,119 |
| NSP II 26-204 | Montgomery College | Professional Development Resource Grant | 1 year | \$49,680 |
| NSP II 26-206 | Notre Dame of MD University | Professional Development Resource Grant | 1 year | \$46,343 |
| NSP II 26-207 | Salisbury University | Be a Maryland Nurse Educator- Addressing Nurse Retention through LeadNursingForward.org, Resource Grant | 1 year | \$100,000 |
| NSP II 26-208 | Salisbury University | Professional Development Resource Grant | 1 year | \$50,000 |



| NSP II 26-209 | Towson University | Professional Development Resource Grant | 1 year | \$50,000 |
|---------------|--------------------------------------|--|---------|--------------|
| NSP II 26-210 | Johns Hopkins University | Cohen Scholars Cohort Model Continuation Grant | 4 years | \$2,262,173 |
| NSP II 26-211 | Montgomery College | Maryland Clinical Simulation Resource Consortium Continuation Grant | 4 years | \$4,151,912 |
| NSP II 26-212 | Notre Dame of MD University | Cohen Scholars Cohort Model Continuation Grant | 4 years | \$774,440 |
| NSP II 26-213 | Salisbury University | Cohen Scholars Cohort Model Continuation Grant | 4 years | \$868,914 |
| NSP II 26-214 | Salisbury University | Faculty Academy and Mentorship Initiative of Maryland Continuation Grant | 4 years | \$2,296,151 |
| NSP II 26-215 | Stevenson University | Cohen Scholars Cohort Model Continuation Grant | 4 years | \$703,670 |
| NSP II 26-216 | University of Maryland, Baltimore | Cohen Scholars Cohort Model Continuation Grant | 4 years | \$1,512,061 |
| TOTAL | | | | \$17,256,234 |

These highly recommended proposals address the following NSP II initiatives:

- NSP II Initiative #1 to increase nursing pre-licensure enrollments and graduates:
 - A one-year planning grant that aims to enhance faculty expertise in multi-dimensional assessment, focusing on student persistence and retention, teaching quality, and program accountability to build faculty and staff capacity for interpreting assessment data and driving meaningful improvements within the School of Nursing. (NSP II 26-108)
 - A two-year planning grant to develop a hybrid transition course that supports Licensed Practical Nurses in advancing to Registered Nurse roles. The course will expand access, increase program capacity, and offer flexible learning through online instruction and inperson clinical skills training. (NSP II 26-109)
- NSP Initiative #2 to advance the education of students and RNs to the BSN, MSN, and doctoral level:
 - A two-year implementation grant to launch fully online RN-to-BSN and MSN programs, expanding access for working nurses and increasing the number of bachelor's- and master's-prepared RNs in Maryland. The initiative supports statewide workforce goals by offering flexible, accelerated pathways that accommodate professional schedules and



- promote lifelong learning. By 2027, the programs aim to increase capacity by graduating an additional 20 BSN-prepared and 12 MSN-prepared nurses. (NSP II 26-103)
- A two-year planning grant to develop a Doctor of Nursing Practice (DNP) degree track in Advanced Public Health Nursing. The program will prepare doctoral-level nurses to lead population health initiatives, address health inequities, and influence policy through a curriculum developed in collaboration with public health agencies. This initiative will strengthen the public health nursing workforce, address faculty shortages, and expand Maryland's capacity to meet critical public health needs. (NSP II 26-111)
- NSP II Initiative #3 to increase the number of doctoral-prepared nursing faculty:
 - A four-year implementation grant to establish a PhD program in Nursing Education, addressing the urgent need for PhD-prepared nursing faculty in Maryland. Launching in Fall 2025, the program aims to graduate its first cohort of at least five PhD-prepared nurses by 2029, with 20 additional students on track to complete the program by 2033. This initiative directly supports statewide workforce goals by expanding access to affordable, rigorous doctoral education and strengthening the future nursing faculty pipeline. (NSP II 26-101)
- NSP II Initiative #4 to build collaborations between education and practice:
 - A one-year planning grant to develop educational and operational plans for a nurse-managed community primary care site that will expand access to services and strengthen the nursing workforce pipeline. The project will design clinical preceptorships for high school, pre-licensure, and advanced practice nursing students, and develop training frameworks and competency evaluations. (NSP II 26-106)
 - A one-year planning grant to pilot a preceptor development program to strengthen the preceptor-student learning experience in undergraduate nursing education. Building on nearly 20 years of academic-practice partnership experience, the project will assess preceptor needs, design a best practices program to reduce burnout and improve retention, and pilot the model at two Maryland hospitals. Outcomes will include evaluation of preceptor well-being, role satisfaction, and intention to stay in their preceptor role. (NSP II 26-110)
- NSP II Initiative #5 to increase capacity statewide:
 - A three-year implementation grant to train 100 Maryland nurse educators in foundational
 Artificial Intelligence (AI) skills and advance 40 to mastery. Through webinars, mentorship,
 and an innovation symposium, the program will enhance faculty efficiency, expand teaching



- capacity, and better prepare future nurses for technology-enhanced practice, directly supporting statewide workforce expansion goals. (NSP II 26-105)
- A resource grant to expand the www.LeadNursingForward.org web resource aimed at addressing the nursing faculty shortage in Maryland. By adding content focused on nurse educator retention and innovative strategies to support the workforce, this project will provide accessible, up-to-date information on becoming and staying a nurse educator, contributing to long-term solutions for the state's healthcare delivery needs. (NSP II 26-207)
- A four-year continuation grant to support the Maryland Clinical Simulation Resource Consortium (MCSRC), a program that has enhanced simulation-based learning in Maryland's nursing schools and healthcare facilities. The funding will enable the development of 480 simulation education leaders, certify 100 healthcare simulation educators, and produce 28 educational videos as statewide resources. These efforts will enhance faculty competencies, integrate emerging technologies, and strengthen the nursing education pipeline, ultimately preparing a skilled workforce to meet Maryland's growing healthcare demands. (NSP II 26-211)
- A four-year continuation grant to update and expand the Faculty Academy and Mentorship Initiative of Maryland (FAMI-MD), a program that has trained over 600 nurse educators. The project aims to update the curriculum, enhance participant and facilitator diversity through statewide recruitment, and establish standardized training and evaluation processes. By preparing 400 nurse experts for clinical teaching roles, this initiative will improve faculty retention and support increased enrollments in Maryland's nursing programs. (NSP II 26-214)
- Professional development resource grants for a total of 7 Schools of Nursing to support faculty retention and nursing student success through faculty participation in national and statewide nursing conferences. (NSP II 26-201, 26-202, 26-203, 26-204, 26-206, 26-208, & 206-209)
- NSP II Initiative #6 to increase Cohen Scholars as future faculty and clinical educators:
 - A four-year implementation grant to initiate the Cohen Scholars Program at one school to expand Maryland's nursing education workforce. Through scholarships awarded to students pursuing graduate degrees and teaching certificates, Cohen Scholars commit to a nursing education teaching service obligation in Maryland upon graduation. The program ensures a steady pipeline of new nurse faculty, clinical educators, and professional



- development specialists needed to meet the state's growing healthcare and workforce demands. (NSP II 26-102)
- Four-year continuation grants for a total of five schools to continue the Cohen Scholars program to sustain and expand the successful preparation of new nurse educators in Maryland. Cohen Scholars complete graduate degrees and teaching certificates and fulfill a nursing education teaching service obligation within the state. Continued support will ensure a steady pipeline of qualified nurse faculty, clinical educators, and professional development specialists to meet Maryland's healthcare workforce needs and address faculty shortages.(NSP II 26-210, 26-212, 26-213, 26-215, 26-216)



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This content was drafted with the assistance of a generative AI tool (ChatGPT). The content has been reviewed and verified to be accurate and complete, and represents the intent of the Nurse Support Program I & II, funded by the Health Services Cost Review Commission.



Maryland's Statewide Health Information Exchange, the Chesapeake Regional Information System for our Patients: FY 2026 **Funding**

Draft Recommendation

May 14, 2025

This is a draft recommendation for consideration by the Commission. Public comments must be received by May 21, 2025, to william.henderson@maryland.gov



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List of Abbreviations

AHEAD Advancing All-Payer Health Equity Approaches and Development Model

CMS Centers for Medicare & Medicaid Services

CRISP Chesapeake Regional Information System for Our Patients

CRS CRISP Reporting Services

EQIP Episode Quality Improvement Program

FY Fiscal year

HIE Health information exchange

HITECH Health Information Technology for Economic and Clinical Health Act

HSCRC Health Services Cost Review Commission

IAPD Implementation Advanced Planning Document

MDH Maryland Department of Health

MHCC Maryland Health Care Commission

MHIP Maryland Health Insurance Plan

MES Medicaid Enterprise System

TCOC Total Cost of Care



Policy Overview

| Policy Objective | Policy Solution | Effect on Hospitals | Effect on Payers/Consumers | Effect on Health Equity |
|--|---|--|---|--|
| To fund and sustain a robust Health Information Exchange, CRISP, for activities related to the HSCRC and the Maryland Model. | Include an assessment in hospital rates to generate funding to support CRISP projects and operations to further the goals of the Maryland Model | Hospitals benefit from CRISP programs and pay a separate user fee. This assessment is a pass through and has no impact on hospitals. | CRISP provides vital coordination and reporting that allow hospitals and other Maryland providers to enhance the quality and cost effectiveness of the care provided. | Provider reporting supported by CRISP will collect data on social determinants of health and disparities in health outcomes in order to further the goals of improved health equity under the Model. |

Summary of the Recommendation

In accordance with its statutory authority to approve alternative methods of rate determination consistent with the Total Cost of Care Model and the public interest,¹ this recommendation identifies the following amounts of State-supported funding for fiscal year (FY) 2026 to the Chesapeake Regional Information System for our Patients (CRISP):

- Direct funding and matching funds under Medicaid Enterprise System (MES) Federal Programs for Health Information Exchange (HIE) operations and infrastructure (\$3,229,000)
- Direct funding and Medicaid Enterprise System (MES) matching funds for reporting and program
 administration related to population health, the Total Cost of Care Model, and hospital regulatory
 initiatives (\$9,831,000). Staff propose using \$1,000,000 of accumulated reserves to reduce the
 revenue generated through rates for FY2026 to \$\$8,831,000 for this component.

Therefore, Staff recommends that the HSCRC provide funding to CRISP totaling \$ 12,060,000 for FY 2026. As a result, the HSCRC will be funding approximately 26 percent of CRISP's Maryland funding, compared to budgeted 20 percent in FY 2025. The increase in funding from \$8,420,000 to \$12,060,000 is primarily related to an anticipated change in the Federal matching grants and some increase due to additional work related to care transformation. The increase in the share of CRISP funding being paid through hospital rates also relates to the Federal funding change. The remainder of CRISP's Maryland funding is derived from user fees, federal matching funds and the Maryland Department of Health (MDH).

¹ MD. CODE ANN., Health-Gen §19-219(c).



This recommendation continues the approach used in prior years of spending down reserve funds accumulated due to a better than anticipated Federal match.

Background – Past Funding

Over the past ten years, the Commission has approved funding to support the general operations of the CRISP HIE and reporting services through hospital rates as shown in Table 1.

Table 1. HSCRC Funding for CRISP HIE and Reporting Services, Last 14 Years

| CRISP Budget: HSCRC Funds Received | | | | |
|---------------------------------------|--------------|--|--|--|
| FY 2013 | \$1,313,755 | | | |
| FY 2014 | \$1,166,278 | | | |
| FY 2015 | \$1,650,000 | | | |
| FY 2016 | \$3,250,000 | | | |
| FY 2017 | \$2,360,000 | | | |
| FY 2018 | \$2,360,000 | | | |
| FY 2019 | \$2,500,000 | | | |
| FY 2020 | \$5,390,000 | | | |
| FY 2021 | \$5,170,000 | | | |
| FY 2022 | \$9,240,000 | | | |
| FY 2023 | \$4,800,000 | | | |
| FY 2024 | \$4,800,000 | | | |
| FY 2025 | \$8,420,000 | | | |
| FY 2026 | \$12,060,000 | | | |

Funding Through Hospital Rates

Beginning in FY 2020, HSCRC assumed full responsibility for managing the CRISP assessment, previously shared with MHCC. CRISP-related hospital rate assessments are paid into an HSCRC fund, and the HSCRC reviews the invoices for approval of appropriate payments to CRISP. This process – which includes bi-weekly update meetings, monthly written reports, and auditing of the expenditures – has created transparency and accountability. Starting in FY 2023, CRISP's reimbursement from the HSCRC was provided in two tranches: one relating to state match funding of core HIE operational costs and the other related to Reporting and Program Administration. In addition, in FY 2024, the Reporting and Program Administration payments will similarly be split into fixed recurring costs and a periodic true up. These changes are made to allow CRISP to recover operational reimbursement from the HSCRC in a timelier fashion.



Funding Through Federal Matching

HSCRC funding has been used to obtain federal matching funds throughout the history of the program. The federal match is obtained through the program outlined below.

Medicaid Enterprise System (MES) Matching Funds

MES is a federal program designed to promote effective care for Medicaid beneficiaries through investments in information technology infrastructure. Medicaid benefits from CRISP's data sharing and reporting initiatives through the care management and cost control initiatives facilitated for all Medicaid patients under CRISP all-payer activities and for dual-eligible patients under CRISP's Medicare activities.

Activities funded under this element of the assessment include point-of-care and other provider data sharing initiatives, and CRISP reporting tools utilizing the Medicare claims and the HSCRC's hospital case mix data. Hospitals, the HSCRC, and other stakeholders use CRISP reporting from these datasets to manage and track progress under several HSCRC programs and enable hospitals to identify and pursue care efficiency initiatives.

Under MES, state funds are eligible for either a 90 percent match for new reporting initiatives or a 75 percent match for ongoing reporting. However, we anticipate the 75 percent match reduced to 50 percent, effective October 1, 2025 and we are providing additional funding to cover that risk. The assessment funding will provide the State's portion of this match as well as the State's Fair Share amount. The Fair Share represents the amount that benefits Medicaid before considering the federal and state match. Starting in FY 2024 the methodology for calculating the State's Fair Share amount was changed resulting in a greater portion being borne by the State.

Other Funding

CRISP's Maryland activities are also financed through user fees paid by hospitals and payers as well as funding received from MDH (See Table 2). Payer user fees have historically been a small share of total CRISP revenue. User fees represent approximately 12% of total funding for FY 2026.

Description of Activities Funded

Activities funded directly by this assessment and from earned federal matching fall into the two categories described below. The descriptions below outline, in general terms, the programs for which funds will be used. Staff will direct funding to specific programs within the general parameters described.



Category 1: HIE Operations Funding and Infrastructure

The value of an HIE rests in the premise that more efficient and effective access to health information will improve care delivery while reducing administrative health care costs. The General Assembly charged the MHCC and HSCRC with the designation of a statewide HIE.² In the summer of 2009, MHCC conducted a competitive selection process which resulted in awarding state designation to CRISP, and HSCRC approved up to \$10 million in startup funding over a four-year period through Maryland's unique all-payer hospital rate setting system. CRISP maintained designation through multiple renewal processes, with the most recent occurring in 2022 HSCRC's annual funding for CRISP is illustrated in Table 1 above.

The use of HIEs is a key component of health care transformation, enabling clinical data sharing among appropriately authorized and authenticated users. The ability to exchange health information electronically in a standardized format is critical to improving health care quality and safety.

Many states, along with federal policy makers, look to Maryland as a leader in HIE implementation. CRISP continues to build the infrastructure necessary to support existing and future use cases and to assist HSCRC in administering per-capita and population-based payment structures under the Total Cost of Care Model. A return on the State's investment is demonstrated through implementation of a robust technical platform that supports innovative use cases to improve care delivery, increase efficiencies in health care, and reduce health care costs. MDH made extensive use of CRISP's capabilities during the COVID crisis.

The total amount of funding recommended by Staff for FY 2026 for the HIE function is \$3,229,000.

Category 2: Reporting and Program Administration Related to Population Health, the Total Cost of Care Model, the AHEAD Model, and Hospital Regulatory Initiatives

These initiatives were designed to reduce health care expenditures and improve outcomes for all Marylanders. Many of these programs focus on unmanaged high-needs Medicare patients and patients dually eligible for Medicaid and Medicare, consistent with the goals of Maryland's All-Payer Model. These initiatives encourage collaboration between and among providers, provide a platform for provider and patient engagement, and allows for confidential sharing of information among providers. To succeed under the Total Cost of Care (TCOC) Model and the Advancing All-Payer Health Equity Approaches and Development (AHEAD) Model, providers will need a variety of tools to manage high-needs and complex patients that CRISP is currently working to develop and deploy.

² MD. CODE ANN., Health-Gen §19-143(a).



Based on broad program participation, including non-hospital providers, and the ability to secure federal match funds, these programs will be funded through a combination of assessments and federal matching funds. This recommendation covers three components:

- (1) Funding for population health and cost and quality management reporting in support of HSCRC regulations and the TCOC Model;
- (2) Funding for program administration related to programs under the TCOC Model; and
- (3) Funding for innovative reporting initiatives such as enhanced data on social determinants of health and the integration of electronic health record data into statewide hospital quality measurement

The total amount recommended by Staff for FY 2026 for the activities described above is \$8,831,000.

Staff Recommendation

Staff is recommending the Commission approve a total of \$12,060,000 in funding through hospital rates in FY 2026 to support the HIE and continue the investments made in the TCOC Model initiatives through both direct funding and obtaining federal MES matching funds. Staff anticipates actual CRISP spending of \$13,060,000 but proposes to use \$1,000,000 of prior reserves, limiting the actual assessment to \$12,060,000.

Table 2 shows the funding through hospital rates and the federal match that will be generated from the MES funding as well as the user fee and MDH funding.

Table 2. FY 2026 Recommended Rate Support for CRISP as a share of estimated total Maryland Funding



| Project Name | Hospital Rates | Budgeted Federal Funding | User Fees | Maryland Department of Health | Maryland Total |
|--|-------------------|--------------------------------|-------------|-------------------------------------|-------------------|
| HIE Operations | \$3,229,000 | \$9,440,000 | \$5,952,000 | \$3,165,000 | \$21,786,000 |
| Reporting and Program Administration | \$9,831,000 | \$9,729,000 | \$0 | \$3,095,000 | \$24,238,000 |
| Other non- HSCRC programs | \$0 | \$3,560,000 | \$0 | \$2,309,000 | \$4,300,000 |
| Total Funding | \$13,060,000* | \$22,729,000 | \$5,952,000 | \$8,569,000 | \$50,310,000 |
| % Of Total | 26% | 45% | 12% | 17% | 100% |

^{*}Note: Prior to reduction for use of accumulated reserves to reduce FY2026 assessment.





Draft Recommendation for the Update Factors for Rate Year 2026

Please submit all comments to hscrc.payment@maryland.gov by COB May 21, 2025.

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List of Abbreviations

ADI Area Deprivation Index

AHEAD Advancing All-Payer Health Equity Approaches and Development

CARES Coronavirus Aid, Relief, and Economic Security
CMS Centers for Medicare & Medicaid Services

COVID-19 Coronavirus Disease 2019

CRISP Chesapeake Regional Information System for our Patients

CY Calendar year

DSH Disproportionate Share Hospital

FFS Fee-for-service FY Fiscal Year

FFY Federal fiscal year refers to the period of October 1 through September 30

GBR Global Budget Revenue
GSP Gross State Product

HSCRC Health Services Cost Review Commission

ICC Interhospital Cost Comparison

MHAC Maryland Hospital Acquired Conditions

PAU Potentially avoidable utilization
QBR Quality-Based Reimbursement

RRIP Readmission Reduction Incentive Program

RY Rate year, which is July 1 through June 30 of each year

TCOC Total Cost of Care
UCC Uncompensated care

USPCC United States Per Capita Cost

Overview

| Policy Objective | Policy Solution | Effect on Hospitals | Effect on Payers / Consumers | Effects on Health Equity |
|---|--|---|---|---|
| The annual update factor is intended to provide hospitals with reasonable changes to rates in order to maintain operational readiness while also seeking to contain the growth of hospital costs in the State. In addition, the policy aims to be fair and reasonable for hospitals and payers. | The draft recommendation provides an annual update factor of 4.90 percent per capita, a revenue increase of 5.68 percent for hospitals under Global Budgets. This policy also provides an inflation increase of 2.56 percent for hospitals not under Global Budgets, which includes psychiatric hospitals and Mt. Washington Pediatrics. | The annual update factor provides hospitals with permanent and one-time adjustments to their respective rate orders for RY 2026. The update includes changes for inflation, high-cost drugs, care coordination, complexity and innovation, quality, uncompensated care, and others as deemed necessary. | One of the tenets of the update factor determination is to contain the growth of costs for all payers in the system and to ensure that the State meets its requirements under the Medicare Total Cost of Care Agreement. Applied to all payers in the system, the update factor determination ensures that the increases to hospital rates borne by all purchasers of hospital services, including consumers, is reasonable and affordable. | The annual update factor contains the growth of costs for all payers and reflects ongoing investments in population health and health equity. The update factor also reflects quality measures, including within hospital disparities, that aim to improve health disparities across the State. |

Executive Summary

The following report includes a draft recommendation for the Update Factor for Rate Year (RY) 2026. This update is designed to provide hospitals with reasonable inflation to maintain operational readiness and to keep healthcare affordable in the State of Maryland.

This recommendation generally follows approaches established in prior years for setting the update factors. As with all HSCRC policies, the aim is equity and fairness for all hospitals and payers that balances the need to provide sufficient resources for operational readiness and necessary investment, while simultaneously ensuring affordability for consumers and purchasers of hospital services, as well as meeting all of the State's contractual obligations with the federal government.

Staff requests that Commissioners consider the following draft recommendations:

For Global Revenues:

- (a) Provide all hospitals with gross inflation increase of 3.36 percent. Additionally, allocate 0.02 percent of this total inflation allowance based on each hospital's proportion of drug costs to total costs.
- (b) Provide an overall increase of 5.68 percent for revenue (including a net increase to uncompensated care) and 4.90 percent per capita for hospitals under Global Budgets, as shown in Table 2. In addition, the staff is proposing to split the approved revenue into two targets, a mid-year target, and a year-end target. Staff will apply 49.73 percent of the Total Approved Revenue to determine the mid-year target and the remainder of the revenue will be applied to the year-end target. Staff is aware that there are a few hospitals that do not follow this pattern of seasonality and will adjust the split accordingly.
- (c) Require hospitals to report on their improvement targets and outcomes as part of their high value care plans aimed at reducing statewide potentially avoidable utilization. Failure to report on targets and outcomes will result in a take back of 0.27 percent of inflation removed in the RY 2026 rate orders.
- (d) Adopt the revisions outlined in this recommendation for the Demographic Adjustment to incorporate updated population data from the Maryland Department of Planning, including a census restatement and a revised net migration estimate that together add over 41,000 lives. These changes include reconciling the RY 2026 and future Demographic Adjustments to cumulative population counts rather than annual percentage growth rates, thus improving the accuracy and better reflecting actual population changes.
- (e) To address Uncompensated Care (UCC) underpayments from RY 2023 to RY 2025, staff propose a one-year settlement for adversely impacted hospitals on a persystem basis, similar to the CARES reconciliation approach, with a total proposed impact of \$67.2 million (0.30 percent), funded first through the UCC fund balance and then a statewide UCC rate markup if needed.
- (f) Modify the Integrated Efficiency policy by establishing a new threshold by which hospitals will not be penalized in Integrated Efficiency: 3rd quartile or better OR better than one historical standard deviation (6.41 percent) from Average Interhospital Cost Comparison Performance.

For Non-Global Revenues, including psychiatric hospitals and Mt. Washington Pediatric Hospital:

(a) Provide an overall update of 3.36 percent for inflation and apply a productivity offset of 0.80 percent for a total update of 2.56 percent.

Introduction & Background

The Maryland Health Services Cost Review Commission (HSCRC or Commission) updates hospitals' rates and approved revenues on July 1 of each year to account for factors such as inflation, policy-related adjustments, other adjustments related to performance, and settlements from the prior year. For this upcoming fiscal year in the development of the update factor, the HSCRC is considering the impact recent inflationary trends have had on the healthcare industry. As in all the HSCRC policies, this draft recommendation strives to achieve a fair and equitable balance between providing sufficient funds to cover operational expenses and necessary investments, while keeping the increase in hospital costs affordable for all payers.

In November 2024 the State signed a new agreement with CMS that runs through 2034, the AHEAD agreement (AHEAD). The AHEAD Model is a state-based total cost of care model, designed to curb healthcare cost growth, improve population health, and promote healthier living. Under AHEAD the State must increase Medicare total cost of care savings by 0.128% each year, when compared to a calendar year 2023 base, starting in calendar year 2026. The HSCRC estimates the resulting 2026 target will be approximately \$525 million. In 2025 the State remains under the Total Cost of Care (TCOC) Model Agreement for Maryland, which began January 1, 2019. The TCOC Model requires that the State reach an annual total cost of care savings of \$372 million relative to the national growth rate in 2025, relative to a 2013 base year.

To meet the ongoing requirements of the TCOC Model, and future commitments under AHEAD, HSCRC will need to continue to ensure that state-wide hospital revenue growth is in line with the growth of the economy. The HSCRC will also need to continue to ensure that the Medicare TCOC Savings Requirement is met. The approach to developing the RY 2026 annual update is outlined in this report, as well as staff's estimates on calendar year TCOC Model tests. There are two categories of hospital revenue types included in this recommendation:

- 1. Hospitals under Global Budget Revenues, which are under the HSCRC's full rate-setting authority. The proposed update factor for hospitals under Global Budget Revenues is a revenue update. A revenue update incorporates both price and volume adjustments for hospital revenue under Global Budget Revenues. The proposed update should be compared to per capita growth rates, rather than unit rate changes.
- 2. Hospital revenues for which the HSCRC sets the rates paid by non-governmental payers and purchasers, but where CMS has not waived Medicare's rate-setting authority to Maryland, and, thus, Medicare does not pay based on those rates. This includes freestanding psychiatric hospitals and Mount Washington Pediatric Hospital. The proposed update factor for these hospitals only affects the hospitals price, not volume.

This recommendation proposes Rate Year (RY) 2026 update factors for both Global Budget Revenue hospitals and HSCRC regulated hospitals with non-global budgets.

Overview of Draft Update Factors Recommendations

For RY 2026 HSCRC staff is proposing an update of 4.90 percent per capita for global budget revenues and an update of 2.56 percent for non-global budget revenues. These figures are described in more detail below.

Calculation of the Inflation/Trend Adjustment

For hospitals under both revenue types described above, the inflation allowance is central to HSCRC's calculation of the update adjustment. The inflation calculation blends the weighted Global Insight's First Quarter 2025 market basket growth estimate with a capital growth estimate. For RY 2026, HSCRC Staff combined 91.20 percent of Global Insight's First Quarter 2025 market basket growth of 3.40 percent with 8.80 percent of the capital growth estimate of 2.90 percent, calculating the gross blended amount as a 3.36 percent inflation adjustment.

Update Factor Recommendation for Non-Global Budget Revenue Hospitals

For non-global budget hospitals (psychiatric hospitals and Mt. Washington Pediatric Hospital), HSCRC staff proposes applying the inflation adjustment of 3.36 percent. Furthermore, the staff recommends a productivity adjustment of 0.80 percent in line with the proposed IPPS rule for FFY 2026. When this productivity adjustment is deducted from the gross blended inflation rate of 3.36 percent, the result is a proposed net update of 2.56 percent.

Table 1: Base Inflation Inputs

| | Global Revenue | Psych & Mt. Washington |
|--|----------------|---------------------------|
| Proposed Base Update (Gross Inflation) | 3.36% | 3.36% |
| Productivity Adjustment | N/A | -0.80% |
| Additional Inflation Support | 0.00% | 0.00% |
| Proposed Inflation Update | 3.36% | 2.56% |

Update Factor Recommendation for Global Budget Revenue Hospitals

In considering the system-wide update for the hospitals with global revenue budgets under the TCOC Model, HSCRC staff sought to achieve balance among the following conditions:

- Meeting the requirements of the TCOC Model agreement, including achieving \$372 million in annual Medicare savings by the end of CY 2025 and achieving approximately \$525 million annual savings under the first year of the AHEAD (CY 2026);
- Providing hospitals with the necessary resources to keep pace with changes in inflation and demographic changes;
- Ensuring that hospitals have adequate resources to invest in care coordination and population health strategies necessary for long-term success under the TCOC Model as well as framework for doing so;
- Incorporating quality performance programs; and
- Ensuring that healthcare remains affordable for all Marylanders.

As shown in Table 2, after accounting for all known changes to hospital revenues, HSCRC staff estimates revenue growth for the full rate year to be 5.68 percent with a corresponding per capita growth rate of 4.90 percent. The 5.68 percent revenue growth will be used to measure the proposed update against financial tests, which are performed on Calendar Year results; staff split the annual Rate Year revenue into six-month targets. Staff intends to apply 49.73 percent of the Total Approved Revenue to determine the mid-year target for the calendar year calculation, with the full amount of RY 2026 estimated revenue used to evaluate the Rate Year year-end target. HSCRC staff will adjust the revenue split to accommodate their normal seasonality for hospitals that do not align with the traditional seasonality described above.

Net Impact of Adjustments

Table 2 summarizes the net impact of the HSCRC Staff's draft recommendation for inflation, volume, Potentially Avoidable Utilization (PAU) savings, uncompensated care, and other adjustments to global revenues. Descriptions of each step and the associated policy considerations are explained in the text following the table.

Table 2: Update Factor Schedule

| Ra | lanced Undat | e Model for RY 2026 | | | |
|---|--------------|----------------------------|-----------|---------------------|---------------------|
| Components of Revenue Change Link to Hospital Cost Drivers /Performance | uncou opuut | 0 111000 101 111 2020 | _ | | |
| | | | Weighted | All Payer Revenue | Medicare Revenue |
| | | | Allowance | Increase (Millions) | Increase (Millions) |
| Adjustment for Inflation (this includes 3.7% for Wages and Salaries) | | | 3.34% | \$748.9 | \$247.1 |
| - Additional Inflation Support | | | 0.00% | \$0.0 | \$0.0 |
| - Outpatient Oncology Drugs | | | 0.02% | \$5.0 | \$1.6 |
| Gross Inflation Allowance | Α | | 3.36% | \$753.9 | \$248.8 |
| STOSS IIII ATION AND STORE TO STORE THE STORE | | | 3,3070 | \$755.5 | V2 1010 |
| Care Coordination/Population Health | | | | | |
| - Reversal of One-Time Grants | | | -0.15% | -\$33.9 | -\$11.2 |
| - Grant Funding RY26: RP for Behavioral Health | | | 0.04% | \$9.7 | \$3.2 |
| - Care Transformation | | | 0.13% | \$30.0 | \$9.9 |
| Total Care Coordination/Population Health | В | | 0.03% | -\$24.2 | -\$8.0 |
| Adjustment for Volume | | | | | |
| - Demographic /Population Standard Policy | | | 0.74% | \$166.0 | \$54.8 |
| - RY2026 Revision to Prior Year Estimates | | | 0.76% | \$170.5 | \$56.3 |
| Total Adjustment for Volume | С | | 1.50% | \$336.5 | \$111.1 |
| | | | | | |
| Other adjustments (positive and negative) | | | | | |
| - Set Aside for Unknown Adjustments | D | | 0.20% | \$44.9 | \$14.8 |
| - Low Efficiency Outliers/Revenue for Reform | E | | 0.00% | \$0.0 | \$0.0 |
| - Complexity & Innovation | F | | 0.20% | \$44.9 | \$14.8 |
| - Reversal of one-time adjustments for drugs | G | | -0.05% | -\$11.2 | -\$3.7 |
| - Capital Funding & Estimated Increase for Full Rate Applications | Н | | 0.13% | \$28.6 | \$9.4 |
| - UCC Fund Revision | 1 | | 0.30% | \$67.2 | \$22.2 |
| Net Other Adjustments | J = | Sum of D thru I | 0.78% | \$174.3 | \$35.3 |
| Quality and PAU Savings | | | | | |
| - PAU Redistribution | K | | -0.03% | -\$6.73 | -\$2.2 |
| - Reversal of prior year quality incentives | L | | -0.16% | -\$34.9 | -\$11.5 |
| -QBR, MHAC, Readmissions | | | | | |
| - Current Year Quality Incentives | M = | | -0.06% | -\$14.1 | -\$4.6 |
| Net Quality and PAU Savings | N = | Sum of K thru M | -0.25% | -\$55.6 | -\$18.4 |
| Total Update First Half of Rate Year | | | | | |
| Net increase attributable to hospitals | 0 = | Sum of $A + B + C + J + N$ | 5.41% | \$1,184.9 | \$368.8 |
| Per Capita | P = | (1+0)/(1+0.74%) | 4.64% | | |
| Components of Revenue Offsets with Neutral Impact on Hospital Finanical St | | | | | |
| - Uncompensated care, net of differential | Q | | -0.44% | -\$98.7 | -\$32.6 |
| - Deficit Assessment | R = | | 0.70% | \$158.0 | \$52.1 |
| Net decreases | S = | Q+R | 0.26% | \$59.2 | \$19.5 |
| Total Update First Half of Rate Year 26 | _ | о Г | | 4 | 4000 |
| Revenue growth, net of offsets | T= | 0+S | 5.68% | \$1,274.1 | \$388.4 |
| Per Capita Revenue Growth | U = | (1+T)/(1+0.74%) | 4.90% | | |
| Adjustments in Second Half of Rate Year | | | | | |
| - Hold for Future Adjustment | | | 0.00% | \$0.0 | \$0.0 |
| Total Adjustments Second Half of Rate Year | V = | | 0.00% | \$0.0 | \$0.0 |
| Total Update Full Rate Year | | | | | |
| Revenue growth, net of offsets | W = | T+V | 5.68% | \$1,274.1 | \$420.5 |
| Per Capita Revenue Growth | X = | (1+W)/(1+0.74%) | 4.90% | | |

Central Components of Revenue Change Linked to Hospital Cost

Drivers/Performance

HSCRC staff accounted for several factors that are central provisions to the update process and are linked to hospital costs and performance. These include:

 Adjustment for Inflation: As described above, the inflation factor uses the gross blended statistic of 3.36 percent. The gross inflation allowance is calculated using 91.2 percent of Global Insight's First Quarter 2025 market basket growth of 3.40 percent, with 8.80 percent of the capital growth index change of 2.90 percent. The adjustment for inflation includes 3.70 percent for wages and compensation.

In RY 2025, the staff adopted a catch-up methodology that includes a two-sided risk corridor of 1.00 percent for all future evaluations of cumulative over- or underfunding. This means that the Commission will adjust future inflation if the difference between actual inflation and funded inflation exceeds 1.00 percent. Conversely, if the difference is within 1.00 percent, this methodology does not recommend any adjustments, as this level of variance has been "tolerated" in previous years.

As shown in Table 3 below, the current cumulative underfunding of inflation is -0.52 percent, which does not meet the 1 percent threshold to fund a variance between actual and funded inflation.

Inflation Catch-Up Methodology Max Tolerance = HSCRC Scenario/Table 1 - Inflation Historica 2018 2020 2024 2014 2015 2016 2017 2019 2021 2022 2023 2025 2026 202 2028 2029 2030 HSCRC Funded Inflation 2.40% 2.40 2.68% 2.329 2.96% 4.069 3.35% 3.36% 3.369 3.36% 3.36% 3.36% 3.36% Actual Inflation 1.75% 1.849 1.669 2.299 2.489 2.409 2.31% 2.379 4.799 5.099 3.71% 3.36% 3.36% 3.36% Actual Inflation Correction (Under)/Over Funding Cumulative Difference (2014 Base) -0.10% 0.55% 0.739 -0.36% 0.20% -0.08% 0.64% 0.39% -2.12% -0.989 -0.35% 1.00% 0.00% 0.00 0.00% 0.00% 0.00% 0.93% (0.10%) 1.18 0.829 1.01% 1.58% 1.97% (0.19%) (1.17% (1.51%) (0.52%) (0.52% (0.52%) Guardrail/Tolerance (A) 1.009 1.00% 1.00% 1.00% 1.00% 1.00% Cumulative Difference with Anticipated nflation Correction (2014 Base) (B) 0.459 1.189 0.82% 1.01% 0.93% 1.58% (0.19%) (0.52%) (0.52% (0.52%) (0.52% (0.52%) (0.52% (0.10%) 1.97% (1.17% (0.52% 0.00% Calculated Inflation Correction (C) 0.00%

Table 3: Inflation Risk Corridor Methodology

• Outpatient Oncology and Infusion Drugs: The rising cost of drugs, particularly of new physician-administered oncology and infusion drugs in the outpatient setting led to the creation of separate inflation and volume adjustment for these drugs. Not all hospitals provide these services, and some hospitals have a much larger proportion of costs allocated. To address this situation, in Rate Year 2016, staff began allocating a specific part of the inflation adjustment to funding increases in the cost of drugs, based on the portion of each hospital's total costs that comprised these types of drugs.

In addition to the drug inflation allowance, the HSCRC provides a utilization adjustment for these drugs.

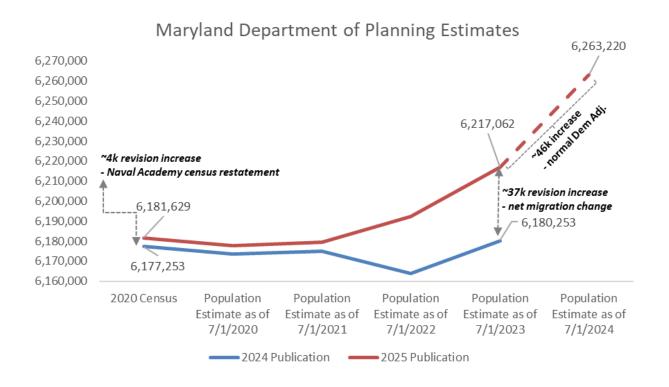
At the January 8, 2025 Commission meeting, the Commission voted to approve revision to the outpatient high-cost drug funding policy or CDS-A policy. The approved revision included providing funding based on 100 percent reimbursement of changes in drug cost. As a result of this policy revision, inflation is only needed for pure price which is the price change of each drug at its base year volume. In the RY 2026 Update Factor, staff are using a 1 percent inflation based on longer term trends of pure price. This value is the same for both academic and non-academic hospitals. The result of this translates to 0.02 percent carve out of inflation.

• Care Coordination / Population Health: In RY 2025, several grant programs focused on Care Coordination and Population Health were implemented, which contributed to hospital revenues. These programs included the Behavioral Health and Maternal and Child Health Improvement Fund Assessment. The funds were allocated to hospitals on a one-time basis. As a result, you will see a line in Table 2 reflecting a reversal of grant funding for RY 2025 at a rate of -0.15 percent. Funding for RY 2026 is expected to be approximately 0.04 percent and will continue to support Behavioral Health initiatives.

One of the paths to success under global budgets is to find innovative solutions that avert the need for traditional hospitalization. While significant progress has been made in averting these admissions, staff believe there is an opportunity to accelerate these efforts through targeted investment in transformative solutions that may be too expensive or speculative to be funded in the normal course of business. For example, hospital-at-home approaches in rural areas could reduce cost, while also eliminating the travel burden on patients, but can't be tested at scale and therefore require extra investment to develop a proof of concept. In a continuation of a program approved last year, the Transformation Fund will provide approximately \$30M to match investments committed by hospitals (roughly \$15M) or other entities to pursue these transformative ideas. Staff anticipate that additional funding may be needed in subsequent years. The funding shall be awarded based on a competitive process administered by HSCRC staff as an extension of the Care Transformation Initiative program; both Maryland hospitals and other entities, in partnership with a Maryland hospital, will be eligible. Staff initiated this process in RY 2025 under the name "New Paradigms in Care Delivery" and received 16 proposals from hospitals and payers across the state. The proposals included a wide range of initiatives related to palliative care, congestive heart failure, maternal health, behavioral health, and access to primary and urgent care. Staff will select roughly 10 proposals based on documented criteria that will include but not be limited to (1) degree of innovation and risk involved (i.e. why the approach is hard to implement in the absence of this funding), (2) speed of implementation, (3) the share of funding provided by the applicant versus requested from the State, (4) likelihood of scalability and (5) estimated long-term impact on lowering total cost of care and/or increasing quality. HSCRC will send award notifications at the end of May/early June 2025. The impact of Care Transformation in RY

- 2026 is approximately 0.13 percent, bringing the total Care Coordination/Population Health adjustment in this recommendation to 0.03 percent.
- Adjustments for Volume: Staff are proposing a population growth estimate of 0.74 percent for RY 2026 (~46 thousand lives) in line with the historical methodology of increasing global budgets by the most recent year-over-year population growth estimate from the Maryland Department of Planning. In addition to applying the standard methodology, staff are also proposing to reflect revised historical data from the Maryland Department of Planning. These revisions were significant and included a census restatement that added 4,405 lives, as well as a 2023 base year restatement for net migration, which added 36,809 lives (see Figure 1 below).

Figure 1: Maryland Department of Planning Revisions to Population Estimates

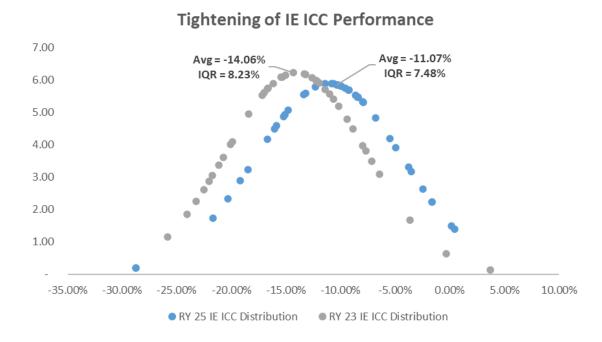


Historically, the Demographic Adjustment reconciled to the percentage growth statistic reported by the Department of Planning, rather than the actual population count. Because hospitals vary in size, this approach resulted in allocations that did not align precisely with the actual population change. To address both the revised Planning estimates and the limitations of reconciling to a percentage growth rate, staff are proposing that the RY 2026 Demographic Adjustment, and those in future years, be reconciled to the cumulative population count from 2020 through the most recent year.

These methodological improvements will add an additional 0.76 percent to the volume estimate, bringing the total volume adjustment in this recommendation to 1.50 percent.

Low-Efficiency Outliers: The Integrated Efficiency policy outlines a methodology for determining relatively inefficient hospitals in the TCOC Model. The policy utilizes the Inter-Hospital Cost Comparison (ICC) methodology to compare relative cost-per-case efficiency and Total Cost of Care measures with a geographic attribution to evaluate per capita cost performance relative to national benchmarks for each service area in the State. The above evaluations are then used in an ordinal ranking scoring matrix to withhold the Medicare and Commercial portion of the Annual Update Factor for relatively inefficient hospitals, which will be available for redistribution to relatively efficient hospitals or potentially for reinvestment through the proposed Revenue for Reform policy. In prior years, the Integrated Efficiency policy has redirected funding from hospitals if they were in the bottom quartile of the scoring matrix; however, a methodology that relies on ordinal ranking to determine outliers AND continually scales hospitals accordingly may eventually penalize hospitals closer to average performance, i.e., the cliff effect. Additionally, staff have discussed with the Payment Model Workgroup that there is a clear tightening of performance in the ICC and generally in hospital charge per case, suggesting the policy is working but the current ongoing application may be inappropriate (see Figure 2 below):

Figure 2a: Interhospital Cost Comparison Distribution in Integrated Efficiency Policy



Charge Per Case Distribution (Only Adjusted for Drug Overhead) FY25 75th Percentile = 101.8% Greater 3.000000 than Avg Charge IQR = 15.39% 2.500000 2.000000 FY 23 75th Percentile = 105.6% Greater than Avg Charge IQR = 20.44% 1.500000 1.000000 0.500000 60% 70% 100% 130% 140% 150% 80% 90% 110% 120% FY 2025 FRA ICC Distribution FY 2023 FRA ICC Distribution

Figure 2b: Hospital Charge Per Case Distribution

In light of the tightening of hospital's efficiency performance, staff are recommending a threshold by which hospitals will not be penalized in Integrated Efficiency:

- 3rd quartile or better OR
- NEW! Better than one historical standard deviation (6.41 percent) from Average ICC Performance

This approach aligns with the current approach for recognizing efficient hospitals, i.e., hospitals in the best quartile and better than one standard deviation from average performance, thereby creating symmetry in the policy, and it aligns with the historical Commission efficiency scaling methodologies, e.g., Screens that utilized ordinal ranking but created a predictable threshold by which hospitals were no longer penalized, thereby recognizing the inherent flaw in using ordinal ranking in perpetuity as performance narrows.

For purposes of the Update Factor inputs, staff has earmarked 0 percent reduction for low efficiency outliers, because relatively inefficient hospitals are encouraged to buyout of their reductions through investments in Revenue for Reform and if buyouts do not occur, relatively efficient hospitals can petition the Commission for funding that is withheld from relatively inefficient hospitals.

• **Set-Aside:** The intention of the set-aside is to use these funds for 1) Global Budget Revenue enhancements for relatively efficient hospitals that qualify under the Integrated Efficiency policy and 2) unforeseen events that occur at hospitals with a financial hardship, regardless of efficiency (e.g., cyberattacks). Staff is recommending 0.20 percent for RY 2026.

- Complexity and Innovation (formerly Categorical Cases): The prior definition of categorical cases included transplants, burn cases, cancer research cases, as well as Car-T cancer cases, and Spinraza cases. However, the definition, which was based on a preset list, did not keep up with emerging technologies and excluded various types of cases that represent greater complexity and innovation, such as extracorporeal membrane oxygenation cases and ventricular assist device cases. Thus, HSCRC staff developed an approach to provide a higher variable cost factor (100 percent for drugs and supplies, 50 percent for all other charges) to in-state, inpatient cases when a hospital exhibits dominance in an ICD-10 procedure codes and the case has a casemix index of 1.5 or higher. Staff used this approach to determine the historical average growth rate of cases deemed eligible for the complexity and innovation policy and evaluated the adequacy of funding of these cases relative to prospective adjustments provided to Johns Hopkins Hospital and University of Maryland Medical Center from RY 2017 to RY 2024. Based on this analysis, staff concluded that the historical average growth rate was approximately 0.39 percent, which equates to a combined State impact of 0.20 percent for the RY 2026 Update Factor.
- UCC Fund Revision: The Uncompensated Care (UCC) fund calculation uses a 50/50 blend of actual UCC data and predicted UCC derived from a logistic regression model. This model estimates the probability of UCC based on payer type, Area Deprivation Index (ADI), and site of service at the patient level. When ADI data is missing, hospital-level average ADI values are used. In the RY 2023 to RY 2025 UCC funding determinations, a data issue caused the ADI variable to be improperly captured, resulting in the universal use of hospital average ADI values as opposed to patient specific ADI values. This resulted in incorrect UCC coefficients, which, when applied, impacted the UCC probabilities and subsequently predicted UCC calculations. The error disproportionately impacted hospitals with lower-than-average ADI scores—typically those serving more affluent populations. Importantly, the statewide UCC pool was not affected, as the policy is redistributive by design, i.e., statewide net funding was accurate. Staff are recommending that all hospitals and/or hospital systems that were disadvantaged by this error be compensated by correcting for prior year errors in RY 2026. To mitigate rate impact, staff propose assessing adverse impact on a per system basis, similar to what occurred during the reconciliation of CARES funding, i.e., funding owed to hospitals would first be netted by funding that was overpaid to hospitals in the same health system. To minimize disruption, the recommended approach is to hold hospitals, which benefited from this data error, harmless, because a clawback could be destabilizing and the hospitals tended to be rural and safety net hospitals. Staff recommends that the settlement occur over one year to reduce complexity; however, if staff's proposal to hold hospitals harmless is not accepted, staff recommend extending the correction period to three years to alleviate hospital budgetary impact. The proposed statewide impact is \$67.2 million or 0.30 percent which will be funded through the UCC fund balance first and then a statewide UCC markup in rates.

- Potentially Avoidable Utilization (PAU) Redistribution: The PAU value for RY 2026, which represents defunding of inflation and population growth for readmissions and avoidable admissions, is -0.53 percent. This policy was refined in RY 2025 to be revenue-neutral across the State; however, there were concerns that the policy may reward hospitals that have not improved PAU performance under the TCOC Model. As a result of this concern, rewards for individual hospitals are capped at 0.0 percent, and minor negative scaling is still applied to hospitals that have worse PAU performance than the statewide average. The net result of the PAU Redistribution policy, as represented on Table 2, is -0.03 percent.
- Quality Scaling Adjustments: The quality pay-for-performance programs include Maryland Hospital Acquired Conditions (MHAC), Readmission Reduction Incentive Program (RRIP) including the Disparity Gap Incentive, and Quality Based Reimbursement Program (QBR). Preliminary QBR adjustments will be implemented with the July rate orders and adjustments will be made in the January rate orders to reflect the full measurement period. The current revenue adjustments across the three programs is -0.06 percent (with preliminary QBR). The Update Factor recommendation reflects the reversal of the prior year's Quality adjustments of -0.16 percent.
- Capital Funding and Estimated Increase for Full Rate Applications: Preliminary modeling indicates that efficient hospitals may be entitled to approximately \$28.6 million through the Full Rate Application Policy, which represents 0.13 percent of the recommendation. This value is subject to change based on quality assurance reviews of the Inter-hospital Cost Comparison (ICC) methodology and review of commercial TCOC benchmarks. Hospitals eligible for a rate enhancement through the full rate application policy in RY 2026 can access funding through a streamlined process if the hospital agrees to: the value established by the methodology (no additional methodological considerations will be contemplated); and the hospital will not file any subsequent rate request until July 1, 2027.

Central Components of Revenue Offsets with Neutral Impact on Hospital Financial Statements

In addition to the central provisions that are linked to hospital costs and performance, HSCRC staff also considered revenue offsets with a neutral impact on hospital financial statements. These include:

- Uncompensated Care (UCC): The proposed uncompensated care adjustment for RY 2026 will be -0.44 percent. The amount in rates was 4.46 percent in RY 2025, and the proposed amount for RY 2026 is 4.02 percent, a decrease of -0.44 percent. The final statewide UCC amount is subject to some variability based on updated December annual filing submissions and UCC Fund reserve levels.
- **Deficit Assessment:** The Legislature approved a funding increase of \$150,000 from RY 2025 which increases the total assessment to \$444,825,000 in RY 2026. The value

associated with this increase that will be applied to payers is represented by 0.70 percent in Table 2.

Additional Revenue Variables

In addition to these central provisions, there are additional variables that the HSCRC considers. These additional variables include one-time adjustments, revenue and rate compliance adjustments and price leveling of revenue adjustments to account for annualization of rate and revenue changes made in the prior year.

PAU Redistribution - Updated Methodology

The PAU Savings Policy historically reduces hospital global budget revenues in anticipation of volume reductions due to care transformation efforts. Starting in RY 2020, the calculation of the statewide value of the PAU Savings was included in the Update Factor Recommendation.

For RY 2026, the incremental amount of statewide PAU Savings reductions was determined formulaically by using inflation and the demographic adjustment applied to the amount of PAU revenue (see Table 4). This would result in a RY 2026 permanent PAU savings reduction of -0.53 percent statewide, or -\$113,774,837. Hospital performance on avoidable admissions per capita and 30-day readmissions, the latter of which is attributed to the index hospital, determines each hospital's share of the statewide reduction.

Table 4: PAU Shared Savings Adjustment

| Statewide PAU Reduction | Formula | Value |
|---|--------------|------------------|
| RY 2025 Total ApprovedPermanent Revenue | А | \$21,466,950,321 |
| RY 2026 Inflation Factor+Demographic Adjustment | В | 4.87% |
| CY 2024 Total Experienced PAU \$ | С | \$2,315,704,799 |
| Proposed Revenue Adjustment \$ | D = B*C | -\$112,774,824 |
| Proposed Revenue Adjustment % | E = D/A | -0.52534% |
| Adjusted Proposed Revenue Adjustment % | F = ROUND(E) | -0.530000% |
| Adjusted Proposed Revenue Adjustment \$ * ** | G = F*A | -\$113,774,837 |
| Total PAU % | Н | 10.81% |
| Total PAU \$ | I = A*H | \$2,320,752,199 |
| Required Percent Reduction PAU | J = G/I | -4.90% |

^{*}Does not include revenue from McCready, or freestanding EDs.

However, as previously noted, staff are proposing to maintain the amendment to the PAU Shared Savings policy such that it is a PAU Redistribution policy, whereby the PAU measurement is utilized in order to recognize differential opportunities among hospitals in a fixed revenue model but does not generate TCOC Model savings. The reasons for this change, which was adopted in RY 2025, are as follows: the policy already generated a 3:1 investment on the Infrastructure Funding that was put into rates to spur improvements in care management, future ongoing

^{**} Inflation factor is subject to revisions related to updated data and Commission approval

reductions may cause access issues, especially for hospitals with low levels of readmissions and avoidable admissions, and the additional funding allows hospitals to make greater investments in population health that overtime will make global budgets more sustainable than annual PAU reductions to hospitals that do not allow for system reinvestment.

For example, the RY 2025 Update Factor recommendation included a requirement for hospitals to submit population health management plans as part of efforts to reduce statewide potentially avoidable utilization. For the first portion of this requirement, hospitals were required to submit Population Health Inventories. All hospitals completed this requirement. For the second portion of this requirement, hospitals were required to submit high value care plans that described new and existing strategies and initiatives aimed at addressing priority areas of focus identified by the Value-Based Care Insights tool provided by CRISP or an alternate tool. Hospitals were required to include improvement targets and outcomes for the identified area of focus. Hospitals that did not submit plans or submit plans that did not meet passing criteria would have been subject to a 0.19 percent clawback in their July rate orders; however all hospitals met the passing criteria.

For RY 2026, hospitals will be required to report on their improvement targets and outcomes as part of their high value care plans. Failure to report on targets and outcomes will result in a take back of 0.27 percent of inflation removed in the RY 2026 rate orders. Staff anticipate that with this ongoing focus on high value care plans, hospitals will continue to make the reinvestments necessary to improve the health of the population and by extension the financial sustainability of the Model.

Consideration of Total Cost of Care Model Agreement Requirements & National Cost Figures

As described above, the staff proposal increases the resources available to hospitals to account for rising inflation, population changes, and other factors, while providing adjustments for performance under quality programs. Staff's considerations regarding the TCOC Model agreement requirements are described in detail below.

Medicare Financial Test

This test requires the TCOC Model to generate \$372 million in annual Medicare fee-for-service (FFS) savings in total cost of care expenditures (Parts A and B) by the end of CY 2025. The TCOC Model Medicare savings requirement is different from the previous All-Payer Model Medicare Savings. Maryland's TCOC Model Agreement progresses to setting savings targets based on total costs of care, which includes non-hospital cost increases, as opposed to the hospital-only requirements of the previous model. This shift ensures that spending increases outside of the hospital setting do not undermine the Medicare hospital savings resulting from TCOC Model implementation. Additionally, the change to the total cost of care focuses hospital efforts and initiatives across the spectrum of care and creates incentives for hospitals to

coordinate care and to collaborate outside of their traditional sphere for better patient care. AHEAD continues this focus.

The TCOC Model requires that the State reach an annual total cost of care savings of \$372 million relative to the national growth rate in CY 2025, relative to a 2013 base year. AHEAD requires continued savings beyond 2025, as described above, with an estimated annual target in CY 2026 of \$525 million. Thus, there must be continued improved performance overtime to meet future Medicare Savings Requirements.

Meeting Medicare Savings Requirements and Total Cost of Care Guardrails

In past years, staff obtained calendar year growth estimates for Medicare Fee-for-Service growth from the Office of the Actuary. Staff then converted these estimates to an All-Payer value by calculating a difference statistic, to estimate that TCOC Model savings and guardrails were being met. Prior to the pandemic staff established an approach, whereby the prior year national trend was used as the stand-in to estimate national trends. However, due to the ongoing COVID-19 pandemic and the related uncertainty and volatility, staff created an alternative approach to measure projected savings and compliance with the Total Cost of Care guardrails for RY 2023. For RY 2026 staff are using a combination of these approaches. In addition, staff have introduced a fourth scenario based on the requirements under the AHEAD agreement.

Actual revenue resulting from RY 2026 updates affects the CY 2025 results. As a result, staff must convert the recommended RY 2026 update to a calendar year growth estimate. Table 5 below shows the current revenue projections for CY 2025 to assist in estimating the impact of the recommended update factor together with the projected RY 2026 results. The overall increase from the bottom of this table is used in Tables 6a-6d.

Table 5: CY 2025 Global Budget Revenue Estimate

| Estimated Position | on Medicare Test | |
|---|------------------|----------------|
| Actual Revenue January - June 2024 | | 10,772,404,416 |
| Actual Revenue July - December 2024 | | 11,019,304,349 |
| Actual Revenue CY 2024 | | 21,791,708,765 |
| Step 1: | | |
| Approved GBR RY 2025 | | 22,436,402,668 |
| Actual Revenue 7/1/24-12/31/24 | | 11,019,304,349 |
| Approved Revenue 1/1/25-6/30/25 | | 11,417,098,319 |
| Projected FY24 GBR Compliance | | 0 |
| Anticipated Revenue 1/1/25-6/30/25 | Α | 11,417,098,319 |
| Expected Revenue Growth 1/1/25-6/30/25 | | 5.98% |
| Step 2: | | |
| Final Approved GBR RY 2025 | | 22,436,402,668 |
| Reversal of Extraordinary One-Times | | -150,893,207 |
| Final Adjusted GBR Base for RY 2025 | | 22,285,509,461 |
| Projected Approved GBR RY 2026 | | 23,551,039,020 |
| Permanent Update RY 2026 | | 5.68% |
| Miscellaneous Revenue Adjustments for RY 2026 | (one-time) | 88,477,616 |
| Projected Approved GBR RY 2026 w Misc Adj | | 23,639,516,636 |
| Projected RY26 Increase over RY25 | | 6.08% |
| Step 3: | | |
| Permanent AHEAD Preparation Funding Estimated Revenue 7/1/25-12/31/25 (after 49.73% & | | 50,000,000 |
| seasonality) | В | 11,780,796,623 |
| Expected Revenue Growth 7/1/25- 12/31/25 | | 6.91% |
| Step 4: | | |
| Estimated Revenue CY 2025 | A+B | 23,197,894,942 |
| Increase over CY 2024 Revenue | | 6.45% |
| Per Capita Increase over CY 2024 | | 5.67% |

Steps to explain Table 5 are described as below:

The table begins with actual revenue for CY 2024.

Step 1: The table uses global revenue for RY 2025 and actual revenue for the last six months for CY 2024 to calculate the projected revenue for the first six months of CY 2025 (i.e., the last six

months of RY 2025). Hospitals currently project they will be able to charge all of RY 2024 revenue, for this reason, staff have kept the projected RY 2025 compliance line at zero.

Step 2: The final approved GBR for RY 2025 is \$22,436,402,668. This step applies the proposed update of 5.68 percent, as shown in Table 2, to the RY 2025 GBR amount to calculate the projected revenue for RY 2026. This step also makes adjustments for miscellaneous/extraordinary one-times that don't get included in inflation but are accounted for in RY 2025 and RY 2026. For RY 2025, this includes one-time funding AHEAD preparation, surge funding, and set aside above the approved value in RY 2025. The RY 2026 miscellaneous inputs include the remaining surge funding and population health trust funding.

Step 3: For this step, to determine the calendar year revenues, staff estimate the revenue for the first half of RY 2026 by applying the recommended mid-year split percentage of 49.73 percent to the estimated approved revenue for RY 2026. Staff also included the permanent AHEAD preparation funding that will be applied to revenues in RY 2026 to this step.

Step 4: This step shows the resulting estimated revenue for CY 2025 and then calculates the increase over the actual CY 2024 Revenue. The CY 2025 increase based on this year's recommended update is 6.45 percent. The 6.45 percent is used to estimate CY 2025 hospital spending per capita for Maryland in our guardrail and savings policy, which is explained in the next section.

Staff modeled four different scenarios to project the CY 2025 guardrail position. Scenarios 1 through 3 models 2025 trends based on a historic time window, as described in more detail below. Consistent with last year, staff used two scenarios that reference the pre-pandemic trends (i.e. 2019 and prior, scenarios 1 and 2) and one scenario using post-pandemic trends (i.e. 2022 and later, scenario 3). Last year the only post-pandemic period available was 2023 over 2022. Staff decided to update this scenario to 2024 over 2022 to obtain a longer window for reference. Staff elected not to move it forward and use 2024 over 2023 as Maryland non-hospital trends were abnormally low in 2024. Maryland was 2.3 percentage points below the nation in 2024 having been above the nation in every other non-pandemic year since 2015. These low 2024 trends are factored into Scenario 3 but are blended with the more typical trends seen in 2023 to reduce their weight.

In addition to the three scenarios based on historic trends, Staff added a 4th scenario this year. Scenario 4 is based on the United States Per Capita Cost (USPCC) data published by CMS¹. Staff added this scenario as USPCC is used in target setting in the future under the AHEAD model. At this time staff have not confirmed with CMS the exact approach to be used to apply USPCC data for CY 2026, therefore Scenario 4 should be seen as an approximation of the target setting that might occur with AHEAD, rather than an exact representation.

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¹ USPCC trend information can be found here: https://www.cms.gov/files/document/2026-announcement.pdf

The one data element that is constant in each scenario is Maryland hospital growth. Because global budget revenues are a known data element, staff applied the estimated CY 2025 growth of 6.45 percent, shown in Table 5 to Maryland hospital spending per capita from 2024. These analyses assume that Medicare growth equals All-Payer growth.

Scenario 1, shown in Table 6a, utilizes Medicare fee-for-service per capita data for Maryland and the nation broken out into four buckets (hospital part A, hospital part B, non-hospital part A, and non-hospital part B), which are then added together to calculate a total per capita estimate. This takes the average trend from 2017 to 2019 and trends the data forward using 2024 as the base.

Table 6a: TCOC Estimate (Scenario 1, 2017 to 2019 Base)

| Scenario 2 Guardrail Projections | | | | |
|------------------------------------|------------------------|----------|--|--|
| | Maryland | US | | |
| 2024 | \$14,647 | \$13,365 | | |
| 2025 | 2025 \$15,427 \$13,886 | | | |
| YOY Growth | 1.4% Over | | | |
| Estimated CY 2025 Savings Run Rate | | \$637.6M | | |

Scenario 2, shown in Table 6b, utilizes Medicare fee-for-service per capita data for Maryland and the nation broken out into four buckets (hospital part A, hospital part B, non-hospital part A, and non-hospital part B) which are then added together to calculate a total per capita estimate. Scenario 2 takes the average trend from 2015 to 2019 and trends the data forward using 2024 as the base. This is the most conservative estimate of the four scenarios as average national trends for that period were low. Utilizing this longer period to establish the "typical" trend results in a lower trend estimate, as the shorter 2017 to 2019 period utilized in Scenario 1 was a relatively high trend window.

Table 6b: TCOC Estimate (Scenario 2, 2015 to 2019 Base)

| Scenario 2 Guardrail Projections | | | |
|------------------------------------|----------|-----------|--------------------|
| | Maryland | US | |
| 2024 | \$14,647 | \$13,365 | |
| 2025 | \$15,348 | \$13,746 | Predicted Variance |
| YOY Growth | 4.8% | 2.9% | 1.9% Over |
| Estimated CY 2025 Savings Run Rate | | \$564.7 M | |

Scenario 3, shown in Table 6c, utilizes Medicare fee-for-service per capita data for Maryland and the nation broken out into four buckets (hospital part A, hospital part B, non-hospital part A, and non-hospital part B) which are then added together to calculate a total per capita estimate. Scenario 3 takes the trend from the prior period (2022 to 2024) and trends the data forward using 2024 as the base. This approach results in a higher estimate of national trends and larger projected savings than Scenario 2. Previously staff have included a scenario that only uses the most recent year, this was not included this year as discussed in the introduction to this section.

Table 6c: TCOC Estimate (Scenario 3, 2022 to 2024 Base)

| Scenario 3 Guardrail Projections | | | | |
|------------------------------------|------------------------|-----------|-----------|--|
| | Maryland | US | | |
| 2024 | \$14,647 | \$13,365 | | |
| 2025 | 2025 \$15,513 \$14,141 | | | |
| YOY Growth | 5.9% | 5.8% | 0.1% Over | |
| Estimated CY 2025 Savings Run Rate | | \$809.9 M | | |

Scenario 4, shown in Table 6d, utilizes USPCC projected per capita data broken out into two buckets (part A and part B) which are then added together to calculate a total per capita estimate. Unlike scenarios 1 through 3 both Maryland and the Nation will use the exact same values for non-hospital, while the above scenarios use the same reference periods but not the same values. This approach results in a higher estimate of national trends and larger projected savings than Scenario 2 but lower national trend and savings than Scenario 3.

Table 6d: TCOC Estimate (Scenario 4, USPCC Base)

| Scenario 4 Guardrail Projections | | | | | |
|------------------------------------|------------------------|-----------|-----------|--|--|
| | Maryland US | | | | |
| 2024 | \$14,647 | \$13,365 | | | |
| 2025 | 2025 \$15,505 \$14,033 | | | | |
| YOY Growth | 5.9% | 5.0% | 0.9% Over | | |
| Estimated CY 2025 Savings Run Rate | | \$717.9 M | | | |

In addition to modeling the CY 2025 guardrail position, staff also modeled estimated savings under each scenario; these are shown in each table above. The guardrail can not be above the Nation by 1 percent in any year or above the Nation by any percent in two consecutive years. The guardrail position in CY 2024 was below the Nation, so Maryland will only trigger the guardrail if growth is more than 1 percent above the Nation. In addition, the estimated savings for CY 2024 is projected to be \$795 million, although this amount won't be final until it is confirmed by CMS. The TCOC Model savings target for CY 2025 is \$372 million but under the AHEAD model CY 2026 savings must be approximately \$525 million.

In all the above scenarios, Maryland is set to achieve the savings target for CY 2025 with varying degrees of cushion. In the most conservative scenario, shown in Table 6b, estimated savings is projected to be \$564 million, which is above both the CY 2025 TCOC Model target (\$372 Million) and the CY 2026 AHEAD target (estimated to be \$525 Million). However, this scenario does result in a guardrail violation as Maryland would be anticipated to exceed national growth by more than 1 percent. However, under Scenarios 3 and 4, which reflect more recent national trend experience, Maryland would not trip the guardrail while also producing significant savings above target.

All-Payer Affordability

Under the Total Cost of Care Contract all-payer test, all-payer in-state hospital charge growth cannot grow at above 3.58 percent per annum over the life of the contract (3.58 percent was intended as an approximation of typical per annum Gross State Product (GSP) growth). Figure 3 represents the cumulative comparison since the beginning of global budgets in 2014. The blue line reflects the contract target, the orange line shows actual GSP growth through 2024, and the gray line reflects estimated cumulative in-state hospital charge growth per capita through 2025. Staff emphasize that this analysis includes hospital spending only and does not incorporate non-hospital components of total cost of care. The GSP line ends in 2024 due to the absence of official 2025 data, staff opted not to project GSP growth. However, even with no growth in 2025, Maryland would remain under both the cumulative target and actual GSP growth. The cumulative value of this target through CY 2025 is 52.51 percent. Actual all-payer in-state hospital charge growth through CY 2024 is 35.06 percent, inflating this to 2025 using the recommended update factor on a per capita basis yields 43.53 percent. This means that Maryland is approximately 9 percentage points below the contract target, which is an indication of savings generated by the TCOC Model that accrue to all payers and consumers.

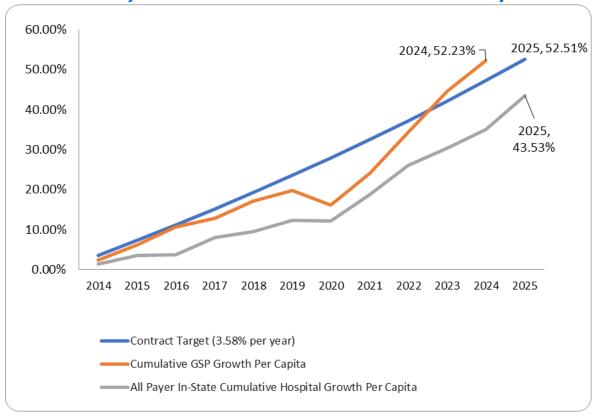


Figure 3
Affordability Scorecard – Cumulative GSP Test with CY 2025 Projection

Staff also compared the all-payer in-state hospital charge growth to economic growth in Maryland, as measured by the GSP per capita, over a rolling 5-year window. The purpose of this modeling is to ensure that healthcare remains affordable in the State, for this purpose staff believe it is not sufficient to only look at the cumulative test embedded in the Total Cost of Care Contract. Therefore, staff calculated the cumulative per capita growth for the five-year period using the most updated State GSP numbers available. As shown in Figure 4, the 5-year calculation shows a cumulative per capita growth of 27.1 percent. Staff then compared that number to the 5-year cumulative in-state acute hospital charge growth over the same five-year window, which equals 20.2 percent. Staff also modeled estimated hospital charge growth through CY 2025 using the proposed RY 2025 update factor. This projection results in estimated hospital charge growth of 28.0 percent. Without GSP for 2025 staff can not compare this value to GSP; however, GSP growth for the first 4 years of this window was 31.14 percent meaning that as long as GSP growth for CY 2025 is greater than -2.4 percent Maryland will still be below GSP on a 5-year rolling basis.

This rolling five-year test provides a complementary view to the cumulative analysis. While the margin between hospital charge growth and GSP is smaller under this test, the results still indicate that hospital spending growth remains below the State's economic growth, reinforcing the affordability goals of the Model.

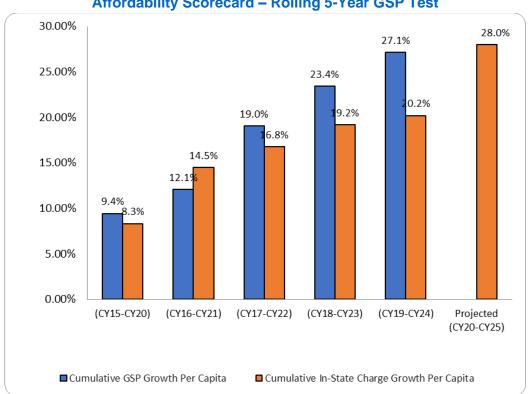


Figure 4
Affordability Scorecard – Rolling 5-Year GSP Test

All-Payer Test with Medicare FFS & Non-Medicare FFS

Staff also reviewed cumulative growth by payer category, separating Medicare fee-for-service (FFS) from Non-Medicare fee-for-service populations. This analysis was conducted to assess whether all-payer aggregate results might be masking differing trends across payer types. While staff initially explored breaking out commercial, Medicaid, and Medicare Advantage separately, data limitations, particularly around accurate beneficiary counts, prevented a clean and meaningful split. Instead, staff defined non-Medicare FFS as the residual population after subtracting Medicare FFS counts from total state population estimates. This grouping includes commercial, Medicare, and Medicare Advantage enrollees.

As shown in Figure 5, cumulative Medicare FFS and non-Medicare FFS charge growth tracked closely for much of the model period. However, by CY 2024, Medicare FFS growth modestly outpaced non-Medicare FFS growth, resulting in a divergence between the two trends. Despite this difference, the results reinforce that overall savings have not been achieved by shifting costs from one payer group to another. In fact, the consistency between these two trajectories throughout most of the model period suggest that cost containment has been broadly shared across the payer mix.

Staff notes that population estimates for CY 2024 are provisional and may shift slightly once final data becomes available, though this is not expected to materially affect the conclusions. Taken together, these results reaffirm that all-payer hospital charge growth remains under control and that Medicare FFS growth trends should continue to be monitored as Maryland prepares for a broader total cost of care test in future years.

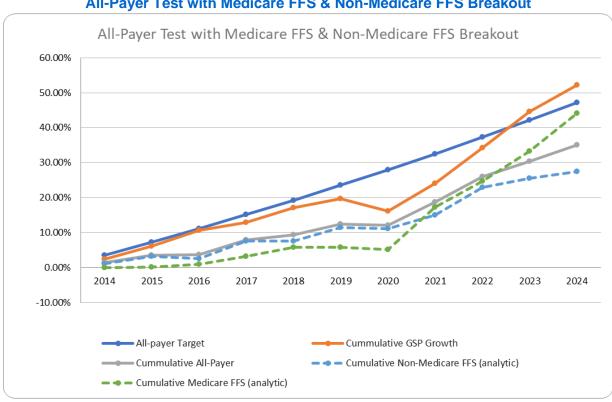


Figure 5
All-Payer Test with Medicare FFS & Non-Medicare FFS Breakout

Medicare's Proposed National Rate Update for FFY 2026

CMS released its proposed rule for the Inpatient Prospective Payment System's (IPPS) payment rate on April 11, 2025. In the proposed rule, CMS would increase rates by approximately 2.40 percent, which includes a market basket increase of 3.20 percent and a productivity reduction of -0.80 percent. This proposed increase will not be finalized until August 2025 and will not go into effect until October 1, 2025. This also does not take into account volume changes, nor does it take into account projected reductions in Medicare disproportionate share hospital (DSH) payments and Medicare uncompensated care payments, as well as potential reductions for additional payments for inpatient cases involving new medical technologies and Medicare Dependent Hospitals.

Stakeholder Comments

Staff are working with the Payment Model Workgroup to review and provide input on the proposed RY 2026 update. This section will be updated for the Final Recommendation to reflect formal comments received.

Recommendations

Based on the currently available data and the staff's analyses to date, HSCRC staff provides the following draft recommendations for the RY 2025 update factors.

For Global Revenues:

- (a) Provide all hospitals with gross inflation increase of 3.36 percent. Additionally, allocate 0.02 percent of this total inflation allowance based on each hospital's proportion of drug costs to total costs.
- (b) Provide an overall increase of 5.68 percent for revenue (including a net increase to uncompensated care) and 4.90 percent per capita for hospitals under Global Budgets, as shown in Table 2. In addition, the staff is proposing to split the approved revenue into two targets, a mid-year target, and a year-end target. Staff will apply 49.73 percent of the Total Approved Revenue to determine the mid-year target and the remainder of the revenue will be applied to the year-end target. Staff is aware that there are a few hospitals that do not follow this pattern of seasonality and will adjust the split accordingly.
- (c) Require hospitals to report on their improvement targets and outcomes as part of their high value care plans aimed at reducing statewide potentially avoidable utilization. Failure to report on targets and outcomes will result in a take back of 0.27 percent of inflation removed in the RY 2026 rate orders.
- (d) Adopt the revisions outlined in this recommendation for the Demographic Adjustment to incorporate updated population data from the Maryland Department of Planning, including a census restatement and a revised net migration estimate that together add over 41,000 lives. These changes include reconciling the RY 2026 and future Demographic Adjustments to cumulative population counts rather than annual percentage growth rates, thus improving the accuracy and better reflecting actual population changes.
- (e) To address Uncompensated Care (UCC) underpayments from RY 2023 to RY 2025, staff propose a one-year settlement for adversely impacted hospitals on a persystem basis, similar to the CARES reconciliation approach, with a total proposed impact

of \$67.2 million (0.30 percent), funded first through the UCC fund balance and then a statewide UCC rate markup if needed.

(f) Modify the Integrated Efficiency policy by establishing a new threshold by which hospitals will not be penalized in Integrated Efficiency: 3rd quartile or better OR better than one historical standard deviation (6.41 percent) from Average Interhospital Cost Comparison Performance.

For Non-Global Revenues, including psychiatric hospitals and Mt. Washington Pediatric Hospital:

(a) Provide an overall update of 3.36 percent for inflation and apply a productivity offset of 0.80 percent for a total update of 2.56 percent.

Appendix I: Set Aside Reconciliation

| Distribution of Set Aside for RY 2025 | | | |
|--|--------------------|------------------|--------------------|
| RY 2025 GBR Revenue | | \$22,436,402,668 | |
| Set Aside % | , | 0.36% | |
| Set Aside \$ | | \$ | 80,448,745 |
| Hospital | Set Aside \$ Value | Set Aside % | Reason |
| Tidal Health | \$9,902,458 | 12% | IE - Permanent |
| UM Charles Regional | \$981,567 | 1% | IE - Permanent |
| Adventist Health | \$18,500,000 | 23% | Financial Hardship |
| UM Shore Medical Center at Easton | \$15,100,000 | 19% | Financial Hardship |
| Frederick | \$10,464,720 | 13% | Financial Hardship |
| MedStar Southern Maryland | \$7,300,000 | 9% | Financial Hardship |
| MedStar Harbor Hospital | \$4,500,000 | 6% | Financial Hardship |
| Luminis Health - Doctors Community Hospital | \$4,000,000 | 5% | Financial Hardship |
| MedStar St. Mary's | \$3,500,000 | 4% | Financial Hardship |
| Calvert Health | \$3,200,000 | 4% | Financial Hardship |

| MedStar Montgomery | \$3,000,000 | 4% | Financial Hardship |
|--------------------|--------------|------|--------------------|
| Total | \$80,448,745 | 100% | |

In RY 2025, the Commission recommended distributing approximately \$80.4 million in Set Aside funding. This funding allocation represents 0.36 percent of total approved GBR revenue for the year and is targeted toward hospitals with demonstrated financial vulnerability or existing commitments to Integrated Efficiency initiatives. The set aside allocation approved in the RY 2025 update factor was 0.15 percent or \$31.7 million. This value was later increased to the amounts listed above based on Commission approval.

A significant portion of the funding, approximately \$69 million, supports hospitals that have experienced sustained financial challenges and serve as critical access points within their communities. These hospitals, including Adventist Health, UM Shore Medical Center at Easton, and Frederick Health, will receive funds to help stabilize operations and preserve essential services.

The remaining funds, approximately \$11 million, are allocated to hospitals for approved Integrated Efficiency investments, including Tidal Health and UM Charles Regional. These resources are intended to ensure the continuity of care delivery redesign efforts aimed at improving quality and reducing avoidable utilization.

All distributions were based on submitted financial documentation and system-level performance considerations. HSCRC staff reviewed requests individually and determined funding amounts consistent with the total available set aside and the scale of demonstrated need.

Appendix II: Revenue for Reform

Revenue for Reform is intended to safe harbor population health investments from the HSCRC Integrated Efficiency Policy, which would otherwise withhold dollars from hospitals with excess retained revenue relative to their peers. This policy ensures that hospital-retained revenue which is directed toward meaningful community-based population health initiatives is not reclaimed as "inefficient".

The primary objectives of the Revenue for Reform policy are to:

- Direct hospital-retained revenue into community-based population health investments, fostering overall health improvement.
- Support projects aligned with the TCOC Model's goals to improve population health and reduce total cost of care.
- Establish a self-sustaining cycle in which reduced hospital service demand leads to increased hospital investment in community health.

Under this policy, hospitals are required to invest in approved community health activities or return funds to payers. Hospitals authorized to make population health investments are required to maintain annual spending on population health initiatives, ensuring that the funding is utilized for sustainable health investments.

In FY 2025, approximately \$60 million will be directed to community health and expanding/maintaining access to primary care and behavioral health providers in Baltimore City, Carroll County, the Eastern Shore, and the DC Metro region. Many investments approved in FY 2025 were continuations of approved FY 2024 investments

| Total Eligible for Safe Harbor • FY 2024 Permanent Revenue: \$23,840,552 • FY 2025 Permanent Revenue: \$39,771,749 | \$63,612,301 |
|--|--------------|
| Approved for Safe Harbor | \$60,070,024 |
| Permanent Savings to Payers | \$3,542,277 |

| Hospital | Investments in Pop Health & Provider Access | Approved Program/Interventions |
|---|--|--|
| Johns Hopkins Bayview Medical Center | \$14,021,944 | Care management/transitions for highrisk and rising risk patients Primary, specialty, and post-acute care for uninsured and undocumented populations Pediatric and OBGYN – FQHC support HRSN screening and referrals Behavioral healthcare expansion |

| Lifebridge Carroll Hospital Center | \$2,484,359 | Care management/transitions for high- risk and rising risk patients Primary care for uninsured and underinsured patients |
|--|--------------|---|
| Lifebridge Sinai Hospital | \$21,791,363 | Care management/transitions for highrisk and rising risk patients Wraparound services/HRSN supports for patients with advanced chronic conditions Diabetes prevention & management and wraparound services Respite Housing Physician Practices in HPSA/MUAs |
| St. Agnes Hospital | \$1,050,599 | Care management/transitions for high- risk and rising risk patients |
| Union Hospital of Cecil County | \$1,651,197 | Care management/transitions for highrisk and rising risk patients HRSN screening and referrals Physician Practices in HPSA/MUAs |
| University of Maryland Capital Region Medical Center | \$3,207,995 | Physician Practices in HPSA/MUAs |
| University of Maryland Medical Center Midtown Campus | \$4,688,845 | Addiction medicine and behavioral healthcare for patients living with HIV and infectious diseases |
| University of Maryland Shore Medical Center at Chestertown | \$1,776,248 | Care management/transitions for high- risk and rising risk patients |
| University of Maryland Shore Medical Center at Easton | \$5,779,980 | Care management/transitions for high- risk and rising risk patients |
| University of Maryland St. Joseph Medical Center | \$2,561,803 | Care management/transitions for highrisk and rising risk patients Primary care and behavioral health services for uninsured and undocumented populations |
| Washington Adventist Hospital | \$1,055,691 | Physician Practices in HPSA/MUAs |

Hospitals submit applications to secure safe harbor status for investments through three tracks.

- 1. Track 1: Community Health Investments
 - o Track 1A: Multidisciplinary Care Transitions and Care Management Programs
 - Directs spending to address leading conditions driving avoidable hospital utilization, readmissions, and healthcare costs.
 - Implements tailored, multidisciplinary care transitions and care management programs.
 - o Track 1B: Evidence-Based Community Health Improvement Programs

- Supports the implementation of new or existing evidence-based community health improvement programs within a hospital's primary service area.
- 2. Track 2: Physician Spending
 - Facilitates investment in primary care, mental health providers, and dental providers in designated Health Professional Shortage Areas (HPSA) or Medically Underserved Areas (MUA).
- 3. Track 3: State Pre-Approved Projects
 - Hospitals could support projects pre-cleared by the Maryland Department of Health (MDH) and HSCRC as high-value community health initiatives supporting the TCOC Model or propose projects of comparable scope and value to those preapproved by the state. There was limited uptake of this option.

Applications are reviewed by a cross-functional team from the HSCRC and Maryland Department of Health against track-specific evaluation criteria. Staff approve, deny, or request revisions to submitted applications.



Maternal and Child Health Population Health Improvement Fund

Program Year Three – FY 2024

Annual Report

November 2024

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Background

In 2019, the State of Maryland collaborated with the Center for Medicare and Medicaid Innovation (CMMI) to establish the domains of healthcare quality and delivery that the State could impact under the Total Cost of Care (TCOC) Model. The collaboration also included an agreed upon process and timeline by which the State would submit proposed goals, measures, milestones, and targets to CMMI. In December 2020, the State submitted its proposal for population health priorities of the TCOC Model, which aligns statewide efforts across three domains: hospital quality, care transformation across the system, and total population health. Under the third domain, total population health, the State identified three key health priority areas for improvement: diabetes, opioid use, and maternal and child health (MCH). CMMI approved the State's proposal on March 17, 2021.

While the State identified diabetes and opioid use as key population health priority areas in the first year of the TCOC Model, the third priority area—MCH—was not selected until fall 2020. Consistent with the State's guiding principle to select goals, measures, and targets that are all-payer in nature, maternal and child health was deliberately considered as a priority area even though it is not primarily Medicare-focused. The selection of maternal and child health as a priority area reflects its importance in the State and acknowledges both the longstanding history of disparities, as well as the potential for improvement.

The U.S. faces higher maternal and infant mortality rates¹ compared to other industrialized countries, with large racial/ethnic disparities for each outcome. Between 2016 and 2020, Black non-Hispanic women had a maternal mortality ratio (MMR) 2.6 times greater than White non-Hispanic women, a disparity that has persisted since the 1940s. In Maryland, similar disparities in rates were observed for 2016-2020; the Black non-Hispanic MMR was 2.3 times the White non-Hispanic MMR.²

In addition, pediatric asthma contributes to increased healthcare utilization and spending, missed school days, and sub-optimal overall health and well-being in Maryland children. Pediatric asthma also has a significant impact on parental productivity. In Maryland, approximately 6.8 percent of children have asthma.³

As part of the proposal, the State identified two areas to improve MCH as measured by both overall reduction, as well as stratified by race and ethnicity:

- Severe maternal morbidity rate; and
- Asthma-related emergency department (ED) visit rates for ages 2-17.

¹ A maternal death is defined by the World Health Organization (WHO) as "the death of a female from any cause related to or aggravated by pregnancy or its management (excluding accidental or incidental causes) during pregnancy and childbirth or within 42 days of termination of pregnancy, irrespective of the duration and site of the pregnancy." Source: World Health Organization. (n.d.). https://www.who.int/data/gho/indicator-metadata-registry/imr-details/4622

² Maryland Department of Health. (2022). *Maryland Maternal Mortality Review: 2022 Annual Report Health – General Article §13-1212*. https://health.maryland.gov/phpa/mch/Documents/MMR/2022%20MMR%20Report.pdf

³ Centers for Disease Control. (2023). *Table C1: Child Current Asthma Prevalence and Weighted Numbers* [Data file]. Retrieved from https://www.cdc.gov/asthma/brfss/2021/child/tableC1.html

Table 1A. SMM Rates per 10,000 Deliveries, Including Blood Transfusions, 2018 Baseline, Targets, and Observed 2023 Rates. Maryland by Race/Ethnicity

| observed 2023 rates, ivial yland by race/ Ethincity | | | | |
|---|---------------------------------|-----------------------|----------------------|--------------------|
| Race | Baseline 2018 ^{4,5} | 2023 Year 5 Target | 2023 Rate (% Change) | 2026 Year 8 Target |
| NH White | 181.4 | 7.5% decrease | 250.7 (+38.2%) | 15% decrease |
| NH Black | 334.2 | 10% decrease | 452.3 (+35.3%) | 20% decrease |
| Hispanic | 242 | 10% decrease | 282.8 (+16.9%) | 20% decrease |
| NH Asian | 249 | 10% decrease | 293.1 (+17.7%) | 20% decrease |
| Other | 205.2 | 10% decrease | 294.3 (+43.4%) | 20% decrease |
| Total | 243.1 | 9.6% decrease | 319.0 (+31.2%) | 18.7% decrease |

Table 1B. SMM Rates per 10,000 Deliveries, Excluding Blood Transfusion-Only Events, 2018 Baseline, Targets, and Observed 2023 Rates, Maryland by Race/Ethnicity

| Race | Baseline 2018 ^{4,5} | 2023 Year 5 Target | 2023 Rate (% Change) | 2026 Year 8 Target |
|----------|---------------------------------|-----------------------|----------------------|--------------------|
| NH White | 59.0 | 7.5% decrease | 83.8 (+42.0%) | 15% decrease |
| NH Black | 124.3 | 10% decrease | 168.7 (+35.7%) | 20% decrease |
| Hispanic | 57.2 | 10% decrease | 66.1 (+15.6%) | 20% decrease |
| NH Asian | 93.4 | 10% decrease | 68.4 (-26.8%) | 20% decrease |
| Other | 59.5 | 10% decrease | 94.7 (+59.2%) | 20% decrease |
| Total | 80.7 | 9.6% decrease | 103.9 (+28.7%) | 18.7% decrease |

⁴ There is a slight variation from what was presented in 2021, because the SMM analysis was analyzed by CRISP with an updated CASE mix file and with code/analysis that is updated by AIM/HRSA and the CDC.

⁵ Chesapeake Regional Information System for our Patients Inc. (CRISP) analysis of Health Services Cost Review Commission (HSCRC) data, including blood transfusions. Accessed November 3, 2023.

Table 2. Childhood Asthma-ED Visit Rates per 1,000, Maryland by Race/Ethnicity

| Race | Baseline 2018 ^{6,7} | 2023 Year 5 Target | 2023 Rate (% Change) | 2026 Year 8 Target | 2026 Year 8 Target |
|----------|---------------------------------|-----------------------|-------------------------|-----------------------|-----------------------|
| NH White | 4.1 | 3.5 | 3.3 (-19.5%) | 3.0 | 26% decrease |
| NH Black | 19.1 | 14.36 | 14.6 (-23.6%) | 9.6 | 50% decrease |
| Hispanic | 5.4 | 4.7 | 6.1 (+13.0%) | 4.0 | 25% decrease |
| NH Asian | 2.7 | 2.6 | 3.5 (+29.6%) | 2.5 | 9% decrease |
| Other | 10.6 | 7.3 | 8.1 (-23.6%) | 5.5 | 48% decrease |
| Total | 9.2 | 7.2 | 7.5 (-21.7%) | 5.3 | 42% decrease |

In 2021, the Health Services Cost Review Commission (HSCRC) approved cumulative funding of \$40 million across four years (Fiscal Year (FY) 2022 through FY 2025) to support MCH investments led by Medicaid and the Prevention and Public Health Administration (PHPA) under the Maryland Department of Health ("the Department"), in conjunction with the Medicaid HealthChoice managed care organizations (MCOs). This funding has supported the scaling of existing statewide evidence-based programs and promising practices, as well as the expansion of new services for mothers and children. Additionally, using the funding in this manner creates an opportunity for the State to receive federal match funding to nearly double the investment, specifically for the Medicaid programs. Approval of this investment was contingent upon Commissioner approval of the proposed programs (outlined below); the Department and HSCRC staff work in close partnership to oversee and monitor implementation.

Funds are added to hospital annual rates as temporary adjustments through a uniform, broad-based assessment. Hospitals transfer funds to the Maternal and Child Health Population Health Improvement Fund ("the Fund"). The Fund, created through the 2021 Budget Reconciliation and Financing Act (BRFA), receives funding from hospital rates to invest in maternal and child health initiatives, as approved by Commissioners. The Fund is currently slated to sunset in 2025; as of fall 2024, the HSCRC and Department leadership are preparing a formal extension request to the Maryland General Assembly.

The Fund committed \$8 million in annual funding from FY 2022 through FY 2025 to support Medicaid initiatives to address severe maternal morbidity, in alignment with the inclusion of MCH as a population health priority area. As noted earlier, these monies are eligible for federal matching dollars, bringing the combined total to \$16 million annually. An additional \$2 million in annual funding is directed to PHPA to support childhood asthma initiatives and additional interventions to address severe maternal morbidity.

⁶ There is a slight variation from what was presented in 2021, because the SMM analysis was analyzed by CRISP with an updated CASE mix file and with code/analysis that is updated by AIM/HRSA and the CDC.

⁷ CRISP analysis of HSCRC data, including blood transfusions. Accessed November 3, 2023.

Funding supports the following MCH initiatives within Maryland Medicaid:

- Home Visiting Services pilot expansion;
- Reimbursement for doula services;
- CenteringPregnancy, a clinic-based group prenatal care model;
- HealthySteps, a clinic-based intensive prenatal and postpartum case management framework; and
- MOM Program (formerly the Maternal Opioid Misuse (MOM) Model) expansion/intensive case management for high-risk pregnancies.

Funding to PHPA supports the expansion and/or implementation of mutually-reinforcing programs:

- Asthma home visiting program (Medicaid partnership);
- Community-based asthma home visiting initiatives (all-payer); and
- Community-based perinatal home-visiting services and CenteringPregnancy implementation (all-payer).

The initiatives were selected to build, expand, and sustain existing evidence-informed innovations in the state to ensure a continuum of support services to improve maternal and child health outcomes. These initiatives, while selected previously in FY 2022, support more recently-released action plans such as the Moore-Miller Administration 2024 State Plan, the Department's Women's Health Action Plan (May 2024) and Maryland's State Health Improvement Plan (State Health Improvement Plan).

The Memorandum of Agreement (MOA) between the HSCRC and the Department that governs the Fund requires the Department to submit an annual report that will outline progress toward the Fund's goals.

This document serves as the annual report for the second year of funding and details the progress of the five Medicaid programs and the initiatives under Public Health Services; further outcome measures will be incorporated into future reports as data become available. The report culminates with a report on FY 2024 expenditures and spending plans for upcoming years.

Medicaid Programs

This section presents an overview and implementation update for each of the Medicaid programs supported by the Fund, followed by a synopsis of preliminary data from calendar year (CY) 2023, due to claims run-out.⁸

Home Visiting Services Expansion

Program Overview

In 2017, the Department established a Medicaid Home Visiting Services (HVS) Pilot under the authority of the §1115 HealthChoice demonstration to test a service expansion initiative in Maryland aimed at improving both maternal and child health. This pilot included reimbursement for two evidence-based home visiting models, Healthy Families America (HFA) and Nurse Family Partnership (NFP). Both models employ specific developmental and health screenings, and have an established track record of improving the health

⁸ Run-out refers to the length of time that providers are allowed to submit claims after a service has been provided. Providers submitting claims to MCOs have six months following provision of a service for their run-out period.

and well-being of both the birthing parent and the child. Sites requesting coverage for this service must maintain certification of accreditation or fidelity by the national HFA or NFP organization. Effective January 13, 2022, as catalyzed by the Fund, Maryland promulgated regulations that provided coverage for both models to shift from a pilot to a new statewide benefit for Medicaid participants.

Implementation Update-PY3

As of September 2024, there are 16 sites enrolled as Medicaid providers for home visiting services, covering 14 of 24 Maryland jurisdictions. The Department continues to serve as a resource for home visiting programs as they enroll as Medicaid providers and implement Medicaid billing mechanisms.

In CY 2023, there were 5,412 HVS services delivered to 627 unique participants, for an average of 8.6 per participant. The demographic breakdowns of these participants are below. Note: for the tables below and throughout the document, small cell values (counts between one and 10) are suppressed with an asterisk in accordance with CMS' guidelines to protect Medicaid participant confidentiality.

Table 3. Medicaid Home Visiting Services (HVS) Utilization, CY 2023

| HVS Utilization | | |
|---------------------------|-------|--|
| Total Participants | 627 | |
| Number of Services | 5,412 | |
| Services per Participants | 8.6 | |

Table 4A. Medicaid Home Visiting Services (HVS) Participant Demographics: Age Groups, CY 2023

| Age Groups | HVS |
|------------|-----|
| Under 2 | 398 |
| 03 to 11 | 61 |
| 12 to 15 | 0 |
| 16 to 21 | 30 |
| Over 21 | 84 |
| Total | 573 |

Table 4B. Medicaid Home Visiting Services (HVS) Participant Demographics: Race/Ethnicity, CY 2023

| Race/Ethnicity | HVS |
|-----------------|-----|
| Asian | * |
| Black | 119 |
| White | 204 |
| Hispanic | 220 |
| Native American | * |
| Other | 28 |
| Total | 573 |

Table 4C. Medicaid Home Visiting Services (HVS) Participant Demographics: Regions, CY 2023

| Region | HVS |
|---------------------|-----|
| Baltimore City | * |
| Baltimore Suburban | 40 |
| Eastern Shore | 142 |
| Southern Maryland | 34 |
| Washington Suburban | 131 |
| Western Maryland | 219 |
| Out of State | * |
| Total | 573 |

Doula Reimbursement

Program Overview

Effective February 21, 2022, the Department began Medicaid coverage for doula/birth worker services to Medicaid participants. A doula, or birth worker, is a trained professional who provides continuous physical, emotional and informational support to birthing parents before, during and after birth. Certified doulas serving Medicaid participants provide person-centered, culturally competent care that supports the racial, ethnic and cultural diversity of members while adhering to evidence-based best practices.

Under Maryland Medicaid's reimbursement model, doulas provide three kinds of services: prenatal visits, attendance at labor and delivery, and postpartum visits. Medicaid provides coverage for up to eight perinatal (*i.e.*, prenatal and postpartum) visits, as well as attendance at labor and delivery, known as the 8:1 model. The 8:1 model allows for any combination of prenatal and postpartum visits that equals eight or fewer visits per birthing parent. Doulas can enroll as individual providers or be affiliated with a doula

practice that bills for provided services on their behalf. To recruit more doula providers and, in line with other states' rates, Maryland Medicaid increased the reimbursement rate for attendance at labor and delivery in July 2023. All doulas must be trained by one of 30 Medicaid-approved doula certifying organizations. The Department is continually expanding this list to increase the number of enrolled doulas, as detailed below.

Doula Implementation - PY3 Update

As of the beginning of October 2024, there are 26 doulas enrolled as Medicaid providers. During the year, the Department monitored doula provider enrollment and implemented several measures to build out the network. First, the Department permitted MCOs to use single case agreements with doulas until network adequacy requirements are reached. Second, the Department updated its regulations, effective June 2024, to: 1) facilitate quicker expansion of the number of approved doula certification organizations; and 2) make the doula benefit self-referral until 2025—a temporary removal of an administrative step for the doulas, *i.e.*, contracting with MCOs after registering Medicaid providers with the Department. Third, Medicaid implemented a bi-annual nominations process to add additional certification programs, in order to increase the number of doulas who are eligible to become Medicaid providers. As of September 2024, there are 30 approved certification organizations. Lastly, as noted earlier, the Department increased the rate for attendance at labor and delivery from \$350 to \$800 on July 1, 2023.

In CY 2023, 220 doulas services were delivered to 69 unique Medicaid participants, for an average of 3.2 services per participant. The demographic breakdowns of these participants are below. Maryland Medicaid will continue its efforts to partner with the Department's Maternal and Child Health Bureau (MCHB) to promote the doula benefit and bolster the doula workforce across the state.

Table 5. Medicaid Doula Services Utilization, CY 2023

| Doula Utilization | | | | |
|--|-----|---|---|-----|
| Prenatal Labor and Delivery Postpartum Total | | | | |
| Total Participants | 55 | * | * | 69 |
| Number of Services | 188 | * | * | 220 |
| Services per Participants | 3.4 | * | * | 3.2 |

Table 6A. Medicaid Doula Services Participant Demographics: Age Groups, CY 2023

| Age Groups | Doulas |
|------------|--------|
| Under 2 | 0 |
| 03 to 11 | 0 |
| 12 to 15 | * |
| 16 to 21 | * |
| Over 21 | 59 |
| Total | 61 |

Table 6B. Medicaid Doula Services Participant Demographics: Race/Ethnicity, CY 2023

| Race/Ethnicity | Doulas |
|-----------------|--------|
| Asian | * |
| Black | 42 |
| White | * |
| Hispanic | * |
| Native American | * |
| Other | * |
| Total | 61 |

Table 6C. Medicaid Doula Services Participant Demographics: Regions, CY 2023

| Region | Doulas |
|---------------------|--------|
| Baltimore City | * |
| Baltimore Suburban | 23 |
| Eastern Shore | * |
| Southern Maryland | * |
| Washington Suburban | 23 |
| Western Maryland | * |
| Out of State | 0 |
| Total | 61 |

CenteringPregnancy

CenteringPregnancy

Starting in 2022, the Department utilized the Fund to expand access to innovative approaches to prenatal care through CenteringPregnancy. CenteringPregnancy is an evidence-based group prenatal care model for low-risk pregnancies. The model focuses on three core components: health assessment, interactive learning and community building. Facilitators support a cohort of eight to 10 individuals of similar gestational age through a curriculum of 10, 90- to 120-minute interactive group prenatal care visits that largely consist of discussion sessions. Discussion topics include medical and non-medical aspects of pregnancy, such as nutrition, common discomforts, stress management, labor and birth, breastfeeding and infant care. Studies have shown that CenteringPregnancy improves health outcomes, such as decreased risk of preterm birth, as well as improves patient satisfaction. ⁹

CenteringPregnancy Implementation - PY3 Update

Following an MCO infrastructure support program in CY 2022, effective January 1, 2023, the Department began paying an enhanced rate to CenteringPregnancy providers for prenatal care visits. The enhanced payment supports the overall operations of CenteringPregnancy practices and may be billed alongside the typical prenatal care procedure code for up to 10 perinatal care visits per pregnancy (*i.e.*, the period from conception to 60 days postpartum).

There are three active CenteringPregnancy practices in Maryland as of October 2024, including one funded by the MCHB's grant (additional detail under 'Public Health Programs', below). Medicaid anticipates that the rest of MCHB's funded providers will work towards the CenteringPregnancy model implementation, and enroll as Medicaid providers in 2025 due to the partnership and grants from the Department's MCHB.

In CY 2023, 777 CenteringPregnancy services were billed for 357 unique participants, for an average of 2.2 per participant, the demographic breakdown is below. The Department believes these numbers may be artificially low due to underbilling, as CY 2023 was the first year of implementation of the enhanced rate. To increase uptake and monitor adherence, Medicaid and the Centering Healthcare Institute, CenteringPregnancy's parent organization, continue to partner to support providers. Medicaid attends the bi-annual Centering Consortium of Maryland to connect with providers, answer Medicaid-related questions, and encourage provider enrollment in Medicaid. The Centering Healthcare Institute and Medicaid collaborate in the event that issues arise between Consortium meetings.

⁻

⁹ Centering Healthcare Institute. (2020). *Centering Saves Lives & Money*. Centering Healthcare Institute: Payment Policy & Advocacy. Downloaded from: https://centeringhealthcare.org/why-centering/payment.

Table 7. Medicaid CenteringPregnancy Utilization, CY 2023

| CenteringPregnancy Utilization | | |
|--------------------------------|-----|--|
| Total Participants | 345 | |
| Number of Services | 864 | |
| Services per Participants | 2.5 | |

Table 8A. Medicaid CenteringPregnancy Participant Demographics: Age Groups, CY 2023

| Age Groups | Centering Pregnancy |
|------------|------------------------|
| Under 2 | 0 |
| 03 to 11 | * |
| 12 to 15 | * |
| 16 to 21 | 66 |
| Over 21 | 281 |
| Total | 357 |

Table 8B. Medicaid CenteringPregnancy Participant Demographics: Race/Ethnicity, CY 2023

| Race/Ethnicity | Centering Pregnancy |
|-----------------|------------------------|
| Asian | * |
| Black | 127 |
| White | 49 |
| Hispanic | 164 |
| Native American | * |
| Other | 12 |
| Total | 357 |

Table 8C. Medicaid CenteringPregnancy Participant Demographics: Regions, CY 2023

| Region | Centering Pregnancy | | |
|---------------------|------------------------|--|--|
| Baltimore City | 61 | | |
| Baltimore Suburban | 48 | | |
| Eastern Shore | 32 | | |
| Southern Maryland | * | | |
| Washington Suburban | 158 | | |
| Western Maryland | 56 | | |
| Out of State | * | | |
| Total | 357 | | |

HealthySteps

Program Overview

Starting in 2022, the Department utilized the Fund to expand access to innovative approaches to early childhood well-being through HealthySteps. HealthySteps, a program of the national accrediting body ZERO TO THREE¹⁰, is a pediatric primary care model that promotes positive parenting and healthy development for babies and toddlers. Under the model, all children ages zero to three and their families are screened and placed into a tiered model of services of risk-stratified supports, including care coordination and on-site intervention at accredited, or pending accreditation HealthySteps sites. The HealthySteps Specialist, a child development expert, joins the pediatric primary care team to ensure universal screening, provide referrals to external services, and follow-up to the whole family.

HealthySteps Implementation - PY3 Update

Similar to CenteringPregnancy, on January 1, 2023 the Department began providing an enhanced payment for evaluation and management (E&M) services rendered by providers at a HealthySteps sites categorized as accredited or pending accreditation, following an MCO infrastructure support program. Like CenteringPregnancy, the enhanced payment supports the overall operations of HealthySteps practices, including the salary of the HealthySteps Specialist. The enhanced payment should be billed alongside each well-child visit or E&M service the child receives, regardless of the tier the child is placed into.

There is one eligible provider in Maryland (University of Maryland Pediatrics Associates) and three in DC (MedStar Georgetown - MedStar Medical Group at Fort Lincoln, Children's National - Children's Health Center at THEARC, and Anacostia locations), however in 2023 only one provider billed HealthySteps

¹⁰ What We Do. (n.d.). https://www.healthysteps.org/what-we-do/

services. In addition, Kaiser Permanente transformed its practices in South Baltimore and Woodlawn into HealthySteps sites to comply with the new Medicaid requirement in late 2023. Maryland's implementation of the HealthySteps program, including the enhanced Medicaid payment, was recognized by the Prenatal-to-3 Policy Impact Center at Vanderbilt University in 2023.¹¹

Maryland's efforts align closely with recent CMS guidance, ¹² clarifying Early and Periodic Screening, Diagnosis and Treatment requirements for Medicaid and CHIP, in its emphasis on improving care for children with specialized needs, early identification, and family-centric treatment of pediatric mental health disorders.

In CY 2023, 3,176 HealthySteps services were billed for 1,372 unique participants, for an average of 2.3 services per participant, the demographic breakdown is below. The Department believes these numbers may be artificially low due to underbilling, as CY 2023 was the first year of implementation of the enhanced rate. In tandem, the University of Maryland conducted a quality improvement study on its HealthySteps site that demonstrated a variable, but improved rate of reimbursement of the HealthySteps service over the course of the year, after monthly reminders and education of residents and attending physicians.13 Maryland Medicaid will continue to work closely with ZERO TO THREE, along with HealthySteps providers, to promote the enhanced payment of rendered HealthySteps services.

Maryland Medicaid staff continue this engagement with partners through external opportunities, including presenting at the 2024 Pediatric Mental Health Summit, and updating policy experts on Maryland's strategy to support HealthySteps practices. Moreover, Maryland Medicaid staff work alongside HealthySteps providers in the State by serving on the advisory board for the Health Resources and Services Administration's (HRSA) Transforming Pediatrics for Early Childhood (TPEC), University of Maryland and Johns Hopkins University High Five for P-5: Improving Health Equity Through Early Child Development Supports.

It is important to note that the reimbursement model allows for an enhanced payment service to be billed alongside each well-child visit provided at a HealthySteps site. However, this reimbursement model—and the resulting Medicaid data—do not reflect the intensity of services received by each patient according to their tier; therefore, a 'dose-response' evaluation cannot be used for HealthySteps services.

¹¹ Prenatal-to-3 Policy Impact Center. 2023 Maryland Roadmap Summary. https://pn3policy.org/pn-3-state-policy-roadmap-2023/md/

¹² State Health Office Letter [#24-005]: RE: Best Practices for Adhering to Early and Periodic Screening, Diagnostic, and Treatment (EPSDT) Requirements. September 26, 2024. https://www.medicaid.gov/federal-policy-guidance/downloads/sho24005.pdf

¹³ Onigbanjo M, Connors, K, and Edwards, S "Using Enhanced Rates to Support and Financially Maintain a HealthSteps Program at a Primary Care Practice". Poster Presentation. Pediatric Academic Societies Region IV Annual Meeting, Charlottesville, VA. February 24, 2024

Table 9. Medicaid HealthySteps Utilization, CY 2023

| HealthySteps Utilization | | | | |
|---------------------------|-------|--|--|--|
| Total Participants 1,370 | | | | |
| Number of Services | 3,171 | | | |
| Services per Participants | 2.3 | | | |

Table 10A. Medicaid HealthySteps Participant Demographics: Age Groups, CY 2023¹⁴

| Age Groups | HealthySteps |
|------------|--------------|
| Under 2 | 974 |
| 03 to 11 | 395 |
| 12 to 15 | 0 |
| 16 to 21 | * |
| Over 21 | * |
| Total | 1,370 |

Table 10B. Medicaid HealthySteps Participant Demographics: Race/Ethnicity, CY 2023

| Race/Ethnicity | HealthySteps | | | |
|-----------------|--------------|--|--|--|
| Asian | * | | | |
| Black | 1,162 | | | |
| White | 60 | | | |
| Hispanic | 46 | | | |
| Native American | * | | | |
| Other | 73 | | | |
| Total | 1,370 | | | |

 14 As HealthySteps services are for those ages zero to three, any claim for individuals above aged 4 is considered a billing error.

Table 10C. Medicaid HealthySteps Participant Demographics: Regions, CY 2023

| Region | HealthySteps |
|---------------------|--------------|
| Baltimore City | 981 |
| Baltimore Suburban | 365 |
| Eastern Shore | * |
| Southern Maryland | * |
| Washington Suburban | 13 |
| Western Maryland | * |
| Out of State | 0 |
| Total | 1,370 |

MOM Case Management Services (MOM Program)

Program Overview

The MOM program addresses fragmentation in the care of pregnant and postpartum Medicaid participants with opioid use disorder (OUD) through enhanced case management services, with an emphasis on increasing health service utilization, as well as screening and referral for social determinants of health.

Initially funded as part of a CMMI demonstration, the MOM program has supported efforts in increasing provider capacity to treat the maternal OUD population; in addition, in FY 2022, the demonstration funded a per member, per month (PMPM) payment to MCOs for the enhanced case management services. Starting July 1, 2022, the payments transitioned to the Fund, with federal matching dollars authorized under the §1115 HealthChoice demonstration. As of January 1, 2023, Maryland has ceased its participation in the federal CMMI demonstration; implementation of MOM case management services continued seamlessly.

MOM Program Implementation - PY3 Update

MOM program services started on July 1, 2021 as a pilot in St. Mary's County, continuing for one year before expanding to select counties a year later. Starting January 1, 2023, the MOM program became available statewide, open to all eligible HealthChoice members. As of the end of September 2024, there have been 106 participants in the MOM program; the demographic breakdown of those who participated in CY 2023 is below. Program participants to date have demonstrated an interest in engaging in treatment for their OUD, as well as efforts to change life circumstances, including enrolling in educational courses, learning to drive and securing stable housing. The program experienced a sharp increase in enrollment following the statewide expansion.

In CY 2023, the Department leveraged support from both the Fund and CMMI to continue two partnerships—with the Maryland Addiction Consultation Service (MACS) and Bowie State University—to augment MOM's impact. Through the partnership, MACS continued the MACS for MOMs program to build provider capacity to better treat the maternal OUD population. The program includes teleECHO clinics, a warmline for phone consultations, and a variety of trainings, including those for receiving a DATA 2000 Waiver which allows providers to prescribe buprenorphine. To strengthen the MOM program by making it more attractive to communities of color, the Department partnered with Historically Black Colleges and Universities (HBCUs), led by Bowie State, to tailor the program to be more culturally responsive to Maryland's Black population.

Bowie State University finished their research in December 2023. Their study examined wrap-around social service providers who were outside of the MOM program, but who have successfully recruited and retained women from similarly stigmatized populations. Many participants praised the MOM program and expressed beliefs about its value and potential to be impactful to the clients it aims to serve. Funding for MACS for MOMs has since transitioned over to MCHB. During this year, MACS for MOM is conducting a needs assessment to understand what further challenges and resources are needed.

Table 11. Medicaid MOM Program Utilization, CY 2023

| MOM Utilization | | | | |
|---------------------------|-----|--|--|--|
| Total Participants | 57 | | | |
| Number of Services | 250 | | | |
| Services per Participants | 4.4 | | | |

Table 12A. Medicaid MOM Participant Demographics: Age Groups, CY 2023

| Age Groups | мом |
|------------|-----|
| Under 2 | 0 |
| 03 to 11 | 0 |
| 12 to 15 | * |
| 16 to 21 | * |
| Over 21 | 56 |
| Total | 57 |

Table 12B. Medicaid MOM Participant Demographics: Race/Ethnicity, CY 2023

| Race/Ethnicity | мом |
|-----------------|-----|
| Asian | 0 |
| Black | * |
| White | 46 |
| Hispanic | * |
| Native American | * |
| Other | * |
| Total | 57 |

Table 12C. Medicaid MOM Participant Demographics: Regions, CY 2023

| Region | МОМ |
|---------------------|-----|
| Baltimore City | * |
| Baltimore Suburban | 16 |
| Eastern Shore | * |
| Southern Maryland | * |
| Washington Suburban | * |
| Western Maryland | 24 |
| Out of State | 0 |
| Total | 57 |

PY3 Medicaid Performance

To assess the outcomes of the Maryland Medicaid MCH Initiatives, the Hilltop Institute at the University of Maryland, Baltimore County analyzed the administrative data from the program participants, based off of several relevant HEDIS measures. For the purposes of the analysis, all program participants were identified based on FFS claims and MCO encounters that include the program-specific procedure codes, provider types, and ICD-10 diagnosis codes designated by the Department.

Due to enrollment increases, the PY3 report is the first year that there is a sufficient number of participants for the metrics to be reported at the program level. Results are presented for enrollees who had at least one qualifying visit as well as enrollees who met the minimum evaluation inclusion criteria. To meet the inclusion criteria for the evaluation, HVS, HealthySteps, doula services, and CenteringPregnancy participants

were required to have at least three visits, and MOM program participants had to be enrolled in the program for at least three months. All enrollees who met the inclusion criteria and were enrolled after their respective programs' start dates were flagged as evaluation-eligible. It is important to note that many of the measure criteria also include a delivery in 2023, which reduces the number of participants included below.

All records were deduplicated so that each enrollee had one record that contained their enrollment start date, the number of program visits or number of months enrolled, and the evaluation eligibility flag. Each enrollee was then sorted into a cohort by calendar year according to the enrollment start date. Thereafter, the demographic variables birth data, sex, and region were obtained and merged from Hilltop Medicaid data sets. The 1184 newborn data set was used to merge infants to their mothers and mothers to their infants where possible, keeping the infants' birth weight, sex, and date of birth.

Separately, Hilltop used the diagnoses and the revenue and procedure codes provided by the Department to identify claims and encounters for cesarean section deliveries, SMM, and birth complications. Identified claims and encounters were collapsed so that there was only one record per enrollee with flags indicating if they experienced the above medical conditions. HEDIS software was used to provide the flags indicating whether enrollees had timely prenatal visits, postpartum care, childhood immunizations, child well-care visits and neonatal intensive care unit (NICU) admission for CY 2023. Medical and procedure flags were then merged with the cohort data sets to create a data set of mother and infant pairs with enrollee demographics and evaluation and measure flags.

It should be noted that although enrollment has increased, the sample size is small for certain programs. Therefore, care should be used when interpreting some of the results. Again, for the tables below and throughout the document, small cell values (less or equal to 10) are suppressed with an asterisk in accordance with CMS' guidelines to protect Medicaid participant confidentiality.

Data Results

Note: In the tables below, 'denom' stands for denominator, and 'numer' stands for numerator.

Timely Initiation of Prenatal Care

Prenatal care plays a crucial role in supporting healthier pregnancies and infants; the early initiation of prenatal care - ideally in the first trimester - is particularly important. The preliminary data presented in the PY 2 report identified the timely attendance at a prenatal visit metric as a potential place for growth. The three benefits that had sufficient CY 2023 data to report ranged from a 36.1 percent (HVS) to a 58.1 percent completion rate (doula services), indicating that there is still room for improvement.

Table 13. Deliveries in where Participant had a Prenatal Visit in the First Trimester, on or before the Enrollment Start Date or within 42 Days of Enrollment in the Organization, CY 2023

| | At Least One Qualifying Visit | | | Meets Ev | al. Inclusio | n Criteria |
|--------------------|---------------------------------|----|-------|----------|--------------|------------|
| | CY 2023 | | | | | |
| | Denom Numer Percent Denom Numer | | | | | Percent |
| HVS | 36 | 13 | 36.1% | 28 | * | * |
| Doula Services | 31 | 18 | 58.1% | 18 | * | * |
| CenteringPregnancy | 73 | 40 | 54.8% | 60 | 34 | 56.7% |
| МОМ | 25 | * | * | 22 | * | * |

Postpartum Care Visits - Seven through 84 Days

After giving birth, a postpartum care visit provides an important opportunity to evaluate the birthing individual's healing from labor and delivery, in addition to screening for postpartum depression. The PY 2 report also identified timely attendance at a postpartum visit metric as another potential place for improvement. This year's data shows a similar trend, reinforcing the idea that there is opportunity for growth in this area. The two benefits that had sufficient data to publish, doula services and CenteringPregnancy, ranged from 56.7 percent to 60.0 percent completion of a timely postpartum visit within 7 and 84 days of delivery.

Table 14A. Deliveries in where Participant had a Postpartum Care Visit on or between 7 and 84 days after Delivery, CY 2023

| | At Least One Qualifying Visit | | | Meets Eva | l. Inclusio | n Criteria |
|--------------------|-------------------------------|----|-------|-----------|-------------|------------|
| | CY 2023 | | | | | |
| | Denom Numer Percent Denom Num | | | | Numer | Percent |
| HVS | 36 | * | * | 28 | * | * |
| Doula Services | 31 | 17 | 54.8% | 18 | * | * |
| CenteringPregnancy | 73 | 42 | 57.5% | 60 | 36 | 60.0% |
| МОМ | 25 | * | * | 23 | * | * |

Postpartum Care Visits - Seven through 84 Days

As part of discussions to improve timely attendance at a postpartum visit, stakeholders raised the possibility that participants are attending postpartum visit beyond the 84 day postpartum period due to lack of appointment availability. To account for this, the analysis added an additional metric which extended the time period of postpartum visit to 120 days following the birth. The CY 2023 data shows a minimal improvement for HVS and CenteringPregnancy data and no change for the doula services.

Table 14B. Deliveries in where Participant had a Postpartum Care Visit on or between 7 and 120 days after Delivery, CY 2023

| | At Least One Qualifying Visit | | | Meets Eva | ıl. Inclusio | n Criteria |
|--------------------|---------------------------------------|----|-------|-----------|--------------|------------|
| | CY 2023 | | | | | |
| | Denom Numer Percent Denom Numer Perce | | | | | Percent |
| HVS | 36 | 11 | 30.6% | 28 | * | * |
| Doula Services | 31 | 17 | 54.8% | 18 | * | * |
| CenteringPregnancy | 73 | 44 | 60.3% | 60 | 37 | 61.7% |
| мом | 25 | * | * | 22 | * | * |

Cesarean Births

While cesarean births can be warranted in some cases, reducing unnecessary cesareans is a priority in maternal health. In CY 2023 only one of the benefits, CenteringPregnancy, had a reportable number of cesarean births. There was a notable difference between the groups that had any services and those who met evaluation criteria.

Table 15. Deliveries that were Cesarean Section among Participants, CY 2023

| | At Least Or | ne Qualify | ving Visit | Meets Eval. Inclusion Criteria | | | | | | |
|--------------------|-------------|------------|------------|--------------------------------|-------|--------------|--|--|--|--|
| | CY 2023 | | | | | | | | | |
| | Denom | Numer | Percent | Denom | Numer | Percent * | | | | |
| HVS | 36 | * | * | 28 | * | * | | | | |
| Doula Services | 31 | * | * | 18 | * | * | | | | |
| CenteringPregnancy | 73 | 44 | 60.3% | 60 | 24 | 40.0% | | | | |
| МОМ | 25 | * | * | 22 | * | * | | | | |

Severe Maternal Morbidity

As outlined above (see *Background*), SMM is an area of particular importance to the State. The CY 2023 data shows preliminary positive results for this metric: two of the benefits had no instances of SMM and the remaining two each had very few instances of it.

Table 16. Pregnancies Associated with Severe Maternal Morbidity among Participants, CY 2023

| | At Least O | ne Qualif | ying Visit | Meets Eval. Inclusion Criteria | | | | | |
|--------------------|------------|-----------|------------|--------------------------------|-------|---------|--|--|--|
| | CY 2023 | | | | | | | | |
| | Denom | Numer | Percent | Denom | Numer | Percent | | | |
| HVS | 36 | * | * | 28 | * | * | | | |
| Doula Services | 31 | 0 | 0.0% | 18 | 0 | 0 | | | |
| CenteringPregnancy | 73 | * | * | 60 | * | * | | | |
| МОМ | 25 | 0 | 0.0% | 22 | 0 | 0 | | | |

Birth Complications

Birth complications, while related to SMM, refer to any problems that occur during labor and delivery that affect the birthing parent or baby. ¹⁵ As with any type of medical complication, reducing ones that occur during birth are a priority. The CY 2023 data is extremely promising - none of the benefits had a single instance of a birth complication during this time.

Table 17. Percentage of Deliveries that had Birth Complications among MCH Participants, CY 2023

| | At Least O | ne Qualif | ying Visit | Meets Eval. Inclusion Criteria | | | | | |
|--------------------|------------|-----------|------------|--------------------------------|-------|---------|--|--|--|
| | CY 2023 | | | | | | | | |
| | Denom | Numer | Percent | Denom | Numer | Percent | | | |
| HVS | 36 | 0 | 0.0% | 28 | 0 | 0.0% | | | |
| Doula Services | 31 | 0 | 0.0% | 18 | 0 | 0.0% | | | |
| CenteringPregnancy | 73 | 0 | 0.0% | 60 | 0 | 0.0% | | | |
| МОМ | 25 | 0 | 0.0% | 22 | 0 | 0.0% | | | |

Infant Birth Weight

Infant birth weight can be a good indicator of the newborn's overall health. Low birth weight (less than 2,500 grams) and very low birth weight (less than 1,500 grams)¹⁶ can be caused by a variety of factors including gestational age, multiple gestation pregnancies, maternal health, and environmental factors.

In CY 2023, the proportion of infants of normal birth weight whose birthing parent was enrolled in HVS, doula services, and CenteringPregnancy ranges from 89.3 percent to 94.4 percent. The proportion of infants of normal weight whose birthing parent was enrolled in in the MOM program

¹⁵ Only around 3 percent of the birth complication ICD-10 codes appear on the list of SMM codes, primarily ones related to anesthesia complications.

¹⁶ Centers for Disease Control. (2024). Birthweight and Gestation. https://www.cdc.gov/nchs/fastats/birthweight.htm

increased from 80 percent to 86.4 percent when any dose was compared with those who meet inclusion criteria. The reason that a smaller proportion of individuals in the MOM program have an infant of a normal birth weight may be related to the fact that those with prenatal exposure of opioids are at a greater risk of being of low birth weight.¹⁷

Table 18A. Newborns who are Normal, Low, or Very Low Birth Weight for all Participants Enrolled before Delivery, CY 2023

| | | | CY 2023 | | |
|--------------------|-------|----------------------|--------------|--------|------------------|
| | Denom | Very Low Birth | Low Birth | | al Birth ight |
| | | Weight | Weight | Counts | Percent |
| HVS | 36 | * | * | 33 | 91.7% |
| Doula Services | 31 | * | * | 28 | 90.3% |
| CenteringPregnancy | 73 | * | * | 68 | 93.2% |
| МОМ | 25 | * | * | 20 | 80.0% |

Table 18B. Newborns who are Normal, Low, or Very Low Birth Weight for all Participants Enrolled before Delivery and who meet the Inclusion Criteria, CY 2023

| | | | CY 2023 | | |
|--------------------|----------|-----------------|--------------|--------|------------------|
| | Denom | Very Low | Low Birth | | al Birth ight |
| | Bellolli | Birth Weight | Weight | Counts | Percent |
| HVS | 28 | * | * | 25 | 89.3% |
| Doula Services | 18 | * | * | 17 | 94.4% |
| CenteringPregnancy | 60 | * | * | 55 | 91.7% |
| МОМ | 22 | * | * | 19 | 86.4% |

Neonatal Intensive Care Unit (NICU) Admissions

In cases where a newborn is experiencing health issues following its birth, they may be admitted to a NICU of a hospital. While important for treatment, these admissions can be stressful for the family and newborn, as well as costly. The CY 2023 data appears promising regarding NICU hospitalizations. For any participants of any dose, two of the four benefits had zero NICU admissions and for those who met evaluation criteria, only one benefit had any participants admitted to the NICU.

¹⁷ Yen, E., & Davis, J. M. (2022). The immediate and long-term effects of prenatal opioid exposure. Frontiers in pediatrics, 10, 1039055. https://doi.org/10.3389/fped.2022.1039055

While MOM did have some infants admitted to the NICU, it was a very small number. This is notable as infants exposed to opioids or medications for the treatment of OUD are at risk for a condition called neonatal abstinence syndrome (NAS) which often requires them to be admitted to the NICU.

Table 19. Percentage of Infants with a NICU Admission near Date of Birth, CY 2023

| | At Least C | ne Qualif | ying Visit | Meets Eva | al. Inclusion Criteria | | | | | |
|--------------------|------------|-----------|------------|-----------|------------------------|---------|--|--|--|--|
| | CY 2023 | | | | | | | | | |
| | Denom | Numer | Percent | Denom | Numer | Percent | | | | |
| HVS | 36 | 0 | 0.0% | 28 | 0 | 0.0% | | | | |
| Doula Services | 31 | * | * | 18 | 0 | 0.0% | | | | |
| CenteringPregnancy | 73 0 0.0% | | 60 | 0 | 0.0% | | | | | |
| мом | 25 | * | * | 22 | * | * | | | | |

Child Well-Care Visits

An important tool for keeping children healthy is that they receive a well-child visit from a provider at the cadence recommended by the American Academy of Pediatrics. The CY 2023 data shows that around one quarter of HVS participants and up to 43 percent of HealthySteps participants had received a well-care visit during the calendar year. The Department's Health Choice evaluation shows that, for 2022, 57 percent of Medicaid participants received their well-child visits in the first 15 months. The Department will continue to investigate these rates, and work with MCOs and providers to increase the rate of well-child visits among its participants.

Table 20. Number of Children with at least one Qualifying Visit who Received a Well-Care Visit during the Calendar Year by Program Enrollment, CY 2023

| | At Least C | ne Qualif | ying Visit | Meets Eval. Inclusion Criteria | | | | |
|--------------|------------|-----------|------------|--------------------------------|-------|---------|--|--|
| | CY 2023 | | | | | | | |
| | Denom | Numer | Percent | Denom | Numer | Percent | | |
| HVS | 361 | 87 | 24.1% | 297 | 74 | 24.9% | | |
| HealthySteps | 1,151 | 495 | 43.0% | 394 | 73 | 18.5% | | |

¹⁸ The Hilltop Institute. (2024, June 30). Evaluation of the Maryland Medicaid HealthChoice program: CY 2018 to CY 2022.

 $[\]frac{https://health.maryland.gov/mmcp/healthchoice/Documents/HealthChoice%20Monitoring%20and%20Evaluation/Healthchoice%20Post-Award%20Forum/2024/Final%20HealthChoice%20Evaluation%20CY%202018-CY%202022.docx.pdf}{}$

Childhood Immunizations

As part of the well-care visits described above, children receive immunizations against a variety of diseases at a set schedule. By the age of two, children should have received the following vaccines: diphtheria, tetanus, and acellular pertussis (DTAP); polio (IPV); measles, mumps, and rubella (MMR); haemophilus influenzae type B (HiB); hepatitis B (HepB); chicken pox (VZV); pneumococcal conjugate (PCV); hepatitis A (HepA); rotavirus (RV); and influenza (Influ); several of which are combined into "combination 3". In CY 2023, MMR had the largest completion rate and influenza had the smallest.

Table 21A. Number of Children Aged 2 Years Old Enrolled in Home Visiting Services (HVS) that Received Childhood Immunizations, CY 2023

| | | CY 2023 | | | | | | | | | | | |
|--------------------------------------|-------|---------|-------|-------|------------------|-------|-------|-------|-------|-------|-------|-------|-------|
| | | DT | ΆP | IF | IPV MMR HiB HepE | | рВ | VZV | | | | | |
| | Denom | Count | % | Count | % | Count | % | Count | % | Count | % | Count | % |
| At Least One Qualifying Visit | 49 | 29 | 59.2% | 37 | 75.5% | 40 | 81.6% | 39 | 79.6% | 30 | 61.2% | 40 | 81.6% |
| Meets Eval. Inclusion Criteria | 40 | 21 | 52.5% | 29 | 72.5% | 32 | 80.0% | 31 | 77.5% | 24 | 60.0% | 32 | 80.0% |

Table 21A. Cont.

| | | CY 2023 | | | | | | | | | |
|--------------------------------------|-------|---------|-------|-------|-------|-------|-------|-------|-------|---------|-------|
| | | P | CV | He | НерА | | RV | | flu | Combo 3 | |
| | Denom | Count | % | Count | % | Count | % | Count | % | Count | % |
| At Least One Qualifying Visit | 49 | 33 | 67.3% | 39 | 79.6% | 31 | 63.3% | 19 | 38.8% | 23 | 46.9% |
| Meets Eval. Inclusion Criteria | 40 | 25 | 62.5% | 31 | 77.5% | 23 | 57.5% | 15 | 37.5% | 17 | 42.5% |

Table 21B. Vaccination Acronym List

| DTAP | Diphtheria, Tetanus and Acellular Pertussis | PCV | Pneumococcal conjugate |
|------|--|---------|---|
| IPV | Polio Vaccine | НерА | Hepatitis A |
| MMR | Measles, Mumps and Rubella Vaccine | RV | Rotavirus |
| HiB | Haemophilus Influenzae type B Vaccine | Influ | Influenza |
| НерВ | Hepatitis B | Combo 3 | Combination 3 (DTaP, IPV, MMR, HiB, HepB, VZV, PCV) |
| VZV | Chicken Pox Vaccine | | |

Public Health Programs

The Public Health Services/Prevention and Health Promotion Administration administers funds to improve maternal and child health. Specifically, for the Fund, the MCHB implements the maternal health initiatives, and the Environmental Health Bureau (EHB) implements initiatives related to asthma.

Maternal Health Initiatives

Home Visiting Expansion

Program Overview

Home visiting programs can impact maternal morbidity in different ways, including: 1) creating human-to-human relationships that enable home visitors to provide tailored support based on the specific needs of each family; 2) reducing pregnancy induced hypertensive disorders, preterm birth, and maternal depression; 3) creating connections between mothers and health practitioners in the community, breaking down barriers to care, and strengthening the link between healthcare resources and the families who need them; 4) providing screenings for maternal depression both prenatal and postpartum and connecting mothers in need with the appropriate community-based behavioral health care; 5) providing referrals for mothers when certain risk factors, including trauma or domestic violence, are present in the home; and 6) targeting social determinants of health (SDOH) affecting families, such as social support, parental stress, access to health care, income and poverty status and environmental conditions.¹⁹

The Maternal, Infant and Early Childhood Home Visiting Program (MIECHV) funds 12 jurisdictions and 15 programs that meet federal evidence-based criteria across Maryland. Maryland Medicaid reimburses three MIECHV sites operating under the Nurse-Family Partnership and Healthy Families America models. As part of the Department's efforts to improve maternal and population health, the Department is awarding a total of \$2.26 million over three years (August 15, 2022 through June 30, 2025) to four sites through the Fund.

Implementation Update

Since Fall 2022, the Department has supported four sites to provide expanded home visiting models. Two sites (Montgomery County and Washington County) are utilizing funds to expand existing home visiting programs, while the other two sites (Baltimore Healthy Start and Family Tree) utilize funds to pilot a new, evidence-based home visiting curriculum. What follows is a brief description of each of the four sites.

Montgomery County Health Department utilizes funding to expand its Babies Born Healthy (BBH) program, a prenatal care coordination initiative that connects its participants to home visiting services and offers the March of Dimes Becoming Mom (BAM) curriculum for all BBH participants who wish to participate through group classes or individual sessions. This program enhances maternal understanding through a collaborative community-based model of care, offering prenatal education and ensuring access to quality prenatal care. The program focuses on providing services to

¹⁹ American Academy of Pediatrics. Home visiting to Reduce Maternal Mortality and Morbidity Act. https://www.socialworkers.org/LinkClick.aspx?fileticket=7mhUWCPtNL4%3D&portalid=0

the following high-risk zip codes in Montgomery County: 20903, 20904, 20906, and 20912.

Washington County Health Department began the expansion of their existing home visiting services via the local program affiliate of HFA, which is currently funded by MIECHV. The program successfully organized and conducted three virtual family groups, with an average monthly attendance of 18 families. The virtual family groups have proven invaluable, facilitating meaningful connections among families, providing essential parenting insights, and creating a platform for the sharing of experiences. The Washington County Health Department is a Medicaid-enrolled HVS provider, meaning that the expansion will further benefit the Fund's Medicaid investments as well.²⁰

Baltimore Healthy Start (BHS) collaborated with Chase Brexton Glen Burnie Health Center, Total Health Care, and with the Administrative Care Coordination Unit (ACCU) of the Anne Arundel County Department of Health to expand home visiting services to postpartum women in the following zip codes: 20724, 21060, 21061, 21225 and 21226. This initiative utilizes the Great Kids curriculum, designed for home visits to commence from prenatal to when a child reaches 36 months of age. In addition to the home visits, families who are in need of the services are offered the standard BHS case management and care coordination services through Baltimore Healthy Start's clinical partner. In summer 2024, BHS shifted its partnership from Chase Brexton Glen Burnie to Total Health Care, with which it has existing relationships in Baltimore City.

The Family Tree facilitated the expansion of home visiting services in Baltimore City through the Parents as Teachers (PAT) model. Home visitors conduct regular visits, supporting families from pregnancy through their child's kindergarten year. The PAT curriculum addresses critical areas including mental health, nutrition, maternal depression, substance use and domestic violence. In FY 2023, the program received certification to operate as a PAT-affiliated site from the Parents as Teachers National Center, successfully recruited and onboarded staff to empower the growth of the PAT home visiting initiative. The program's collaborative efforts extended to partnerships with the following organizations: Health Care Access Maryland (HCAM), Urban Strategies, and The Parent Helpline.

Collectively between FY 2022 and FY 2024, Fund-supported Home Visiting Expansion Initiatives enrolled over 109 families to home visiting programs in priority jurisdictions. Table 22 indicates the number of those enrolled by race and ethnicity and Table 23 indicates the number of enrolled by insurance provider. The majority of the home visiting sites experienced challenges with recruitment of staff for the expansion of their programs. The Department will continue to provide technical support to its Fund grantees in FY 2025 to enhance the enrollment of all home visiting sites to improve SMM rates in the state.

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²⁰ Washington County Health Department is an approved Medicaid HVS provider therefore solely Medicaid funds were used for Medicaid participants.

Table 22: Number of Enrolled in Fund-Supported Home Visiting Expansion by Race/Ethnicity

| Race/Ethnicity | No. Enrolled |
|--------------------------------|-----------------|
| non-Hispanic White | * |
| non-Hispanic Black | 82 |
| Hispanic | 14 |
| Asian | * |
| Native American/ Alaska Native | * |
| Multiracial NOT Hispanic | * |
| Multiracial and Hispanic | * |

Table 23: Number of Enrolled in Fund-Supported Home Visiting Expansion by Insurance

| Enrolled Insurance Type | No. Enrolled |
|-------------------------|-----------------|
| Medicaid | 93 |
| Private | * |
| Uninsured | 13 |
| Other | * |

Increasing Access to CenteringPregnancy Sites

Program Overview

The effectiveness of CenteringPregnancy is shown most dramatically among Black birthing persons in Maryland, who disproportionately experience adverse maternal outcomes. In response to the disproportionate (SMM) severe maternal morbidity rates affecting Black birthing persons in Maryland, the Department has reserved a total of \$429,197 for a period of three years (from FY 2022 to FY 2025) to fund the implementation of CenteringPregnancy in seven additional sites across Maryland. In alignment, participating practices may be eligible for Medicaid's CenteringPregnancy enhanced reimbursement benefit, detailed above.

Implementation Update

During FY 2022 to FY 2025, funding was allocated to expand CenteringPregnancy in five new sites across Maryland. In FY 2024 and FY 2025, the MCHB also braided funding with its BBH program, to fund an

additional six sites. This expansion will result in a total of 11 funded sites and aims to enhance quality maternal healthcare access, particularly for at-risk populations.

Mercy Health Foundation received funding in FY 2022 through April 2024. Funds supported the launch of CenteringPregnancy at one of their OB/GYN practices in downtown Metropolitan Baltimore. As of April 2024, Mercy Health Foundation has successfully enrolled 156 individuals and hosted 29 Centering cohorts over two years. They achieved accreditation in July 2024.

Since 2022, the Department has partnered with the **Centering Healthcare Institute** to support the recruitment and provision of start-up funds to sites interested in implementing the CenteringPregnancy model. Based on an open application process and assessment of readiness, four prenatal clinics, strategically located in Baltimore County, Montgomery County, and Prince George's County, were recruited in FY 2023 and FY 2024. Utilizing the braided BBH funding, Centering Healthcare Institute recruited an additional four sites in FY 2024, located in Baltimore City, Frederick, and Montgomery Counties. The eight currently-funded clinics are:

- Kaiser Gaithersburg in Montgomery County
- Mary's Center Silver Spring in Montgomery County
- University of Maryland St. Joseph's Women's Health Associates in Baltimore County
- Luminis Health Greenbelt in Prince George's County
- Frederick Health in Frederick County
- Baltimore Medical System at Yard 56 in Baltimore City
- CCI Health Silver Spring in Montgomery County
- Lifebridge Sinai Hospital in Baltimore City

Currently, St. Joseph's is enrolled with Medicaid to bill for the enhanced rate. The Department anticipates that sites will complete their implementation plans, apply for accreditation, and enroll Medicaid providers between November 2024 and July 2025. Site timelines may differ depending if they entered during the two-year Centering Implementation Plan, or the one-year Centering365 model. All sites receive the same high-quality technical assistance, training, and support from the Centering Healthcare Institute. Once accredited or pending accreditation, Maryland Medicaid provides enhanced reimbursement to CenteringPregnancy-certified providers and MCOs that are enrolled in the CenteringPregnancy model, thus allowing for sustainability.

Improving Childhood Asthma Initiatives

Program Overview

Environmental home visiting programs have been shown to improve asthma outcomes, including adolescent asthma, by addressing asthma triggers in the home and other related environments. This section describes the efforts of the Department to improve childhood asthma outcomes. The Childhood Lead Poisoning & Asthma Prevention and Environmental Case Management Program benefits children suffering from moderate to severe asthma by providing up to six home visits from a local health department (LHD) community health worker (CHW), facilitated by a supervising case manager. The

program emphasizes cooperative goal setting with the family to reduce or eliminate asthma triggers such as environmental tobacco smoke, pets, fabrics, the presence of vermin due to inadequate sanitation, or other critical objectives.

In addition to the identification of environmental triggers, the follow up visits include parent education and provision of supplies shown to reduce asthma severity, including a high efficiency particulate air (HEPA) vacuum cleaner and other interventions demonstrated to improve outcomes for children with moderate to severe asthma.

Implementation Update

The Department has utilized funds from Maryland Medicaid's CHIP Health Services Initiative (HSI) to support the Childhood Lead Poisoning & Asthma Prevention and Environmental Case Management Program operating in 11 jurisdictions: Anne Arundel, Baltimore, Charles, Dorchester, Frederick, Harford, Montgomery, Prince George's, St. Mary's, and Wicomico Counties, as well as Baltimore City.

The program also ensures care coordination amongst providers who interact with the child through the use of asthma action plans. In FY 2024, 897 children with asthma received services through this program. In support of the goal of addressing health disparities, 72 percent of the children with asthma served in the program were Black or African American.

Table 24. Children with moderate to severe asthma served in the Medicaid/CHIP Home Visiting program, by jurisdiction (2020-2024)²¹

| Jurisdiction | FY 2020 | FY 2021 | FY 2022 | FY 2023 | FY 2024 |
|-----------------|---------|---------|---------|---------|---------|
| Anne Arundel* | - | - | - | 92 | 158 |
| Baltimore | * | * | 14 | 122 | 146 |
| Baltimore City | 17 | 40 | 183 | 251 | 331 |
| Charles | 46 | * | * | 11 | * |
| Dorchester | 86 | 17 | 24 | 57 | 32 |
| Frederick | 13 | 12 | * | 18 | 24 |
| Harford | 263 | 109 | 82 | 96 | 59 |
| Montgomery* | 1 | - | - | 23 | 72 |
| Prince George's | 49 | 31 | 84 | 36 | 12 |
| St. Mary's | 0 | 53 | 36 | 35 | 35 |
| Wicomico | 54 | 38 | 85 | 66 | 22 |
| Total | 530 | 315 | 521 | 807 | 897 |

²¹The addition of Anne Arundel and Montgomery County, and expanded staffing of the 9 original jurisdictions, was made possible in 2022 with additional funding through the Health Services Cost Review Commission. That funding ends in 2025.

Improving Referrals to Local Health Department Asthma Home Visiting Programs

One of the most significant challenges to the Childhood Lead Poisoning & Asthma Prevention and Environmental Case Management Program is recruiting families into the program. The Department developed several strategies to improve the referral process, including:

- Finder files developed by the Hilltop Institute using fee-for-service (FFS) claims as well as MCO encounters to identify children who may be eligible for services, which are then distributed to LHD nurse case managers;
- Care alerts to health care providers through the state's health information exchange, Chesapeake Regional Information System for our Patients (CRISP);
- Direct electronic referrals to LHDs of children recently discharged from emergency departments or inpatient admissions for asthma exacerbations through CRISP; and
- Direct referrals from hospitals and managed care organizations to LHD home visiting programs.

Taken together, these strategies have significantly increased referrals to LHD home visiting programs and improved the recruitment of families into the program. In particular, on September 8, 2022, the first direct electronic referrals of children with recent emergency department visits or hospitalizations due to asthma were from CRISP to LHDs and have continued at the rate of at least 10 children per LHD per week. Table 25 below shows the growth in and impact of CRISP referrals on asthma enrollment in the home visiting program over time. It should be noted that the decrease in 2024 is due in part to the fact that it includes totals only through June 30, 2024, and a technical programming error that resulted in several weeks of interrupted referrals to the LHDs that have since been corrected.

Table 25. Number and Status of Children Referred to Local Health Department Home Visiting Programs by CRISP, 2022-2024

| Status of Child/Family | CY 2022 | CY 2023 | CY 2024 | Total |
|---|---------|---------|---------|-------|
| Attempting to enroll/determine eligibility | 53 | 64 | 63 | 180 |
| Could not contact family | 360 | 787 | 349 | 1,496 |
| Family/child discharged from Program | 205 | 307 | 147 | 659 |
| Family/child eligible and enrolled in Program | 24 | 163 | 140 | 327 |
| Family/child eligible but declines participation in Program | 234 | 770 | 356 | 1,360 |
| Family/child lost to follow up | 106 | 228 | 69 | 403 |
| Family/child NOT eligible for Program | 92 | 301 | 168 | 561 |
| Family/child pending eligibility determination | * | * | * | * |
| Total | 1,075 | 2,622 | 1,293 | 4,990 |

Community-Based and Other Programs Focused on Asthma

In addition to the \$1 million from the Fund used to strengthen the LHD-operated Childhood Lead Poisoning & Asthma Prevention and Environmental Case Management Program, the Department released a \$250,000 competitive request for applications for community-based programs to address pediatric asthma. The Green and Healthy Homes Initiative, Inc. (GHHI) received funding for two programs, one in Baltimore City, the other in Prince George's County, two jurisdictions with high numbers of children with more severe asthma. With these funds, GHHI is addressing asthma through both educational interventions and home-based interventions and will also expand the number of children and families in the state who may be eligible for services.

The GHHI program is using a tiered intervention approach to conduct interventions to reduce exposures to home-based environmental asthma triggers such as dust-borne antigens, mold and other asthma triggers. All properties approved to participate in the program receive a resident education, an environmental assessment and an asthma trigger reduction prevention supplies kit (cleaning supplies to control dust and other triggers). Based on the home environment and the severity of the child's asthma, additional supplies and services may also be provided, including air purifiers, dehumidifiers or air conditioners, mold remediation, as well as Tier I Plus services by GHHI Environmental Health Educators, Environmental Assessors and Hazard Reduction Workers. Those receiving Tier II services will receive Tier I Plus services as well.

Tier I Asthma Trigger Reduction Interventions include:

- HEPA Vacuum
- Simple Green
- Buckets (2)
- Gloves
- Sponges
- Mop
- Mop Refill
- Pillowcases (2)
- Mattress cover
- Smoke Detector
- Carbon Monoxide Detector
- Basic IPM—Integrated Pest Management

Tier II Higher Level Asthma Trigger Reduction Interventions include:

- Air purifying machine installation
- Dehumidifier installation
- Air conditioner installation
- Intermediate to Severe IPM-Integrated Pest Management
- Mold remediation
- Plumbing repair
- CO/smoke detector installation

- Door replacement
- Gutter replacement
- Stabilization of baseboards
- Air filter replacement
- Caulk building corners
- R-9 Fiberglass
- Dryer vent install
- Drain cleaning

There were delays at the Department in making both awards to GHHI from the original intended start date of August 19, 2022 to the actual contract award letter in April 2023. This resulted in delays in starting the project that have affected enrollment numbers described subsequently. The most recent GHHI interim report for Prince George's County summarizes the performance measures and progress to date.

Objectives: The original intention was to enroll a total of 210 children in the Program over 42 months (3.5 years). In the initial six months, GHHI planned to enroll and serve 30 asthmadiagnosed children and their households. After the conclusion of the initial six months, GHHI would enroll and provide services to 60 clients annually for the next 36 months. In total, 210 children would receive full services including in-home asthma prevention resident education and case management, asthma trigger environmental assessment, and Tier I Plus and Tier II asthma trigger reduction housing interventions.

Interim Report Update: GHHI received 2,300 referrals of Prince George's County children ages two to 17 who are diagnosed with asthma and whose asthma is deemed to be uncontrolled. GHHI started serving clients in Prince George's County after receiving their award letter in April 2023 and hiring staff. Because of these delays from the originally planned start date of August 2022, MDH agreed to consolidate the deliverables of Years 1 and 2. As of April 30, 2024, GHHI had met its original goal for Years 1-2 of the award (90 families served). The Year 3 goal of 60 clients served by June 30, 2024 was not met; only 50 clients were enrolled and served. GHHI has ten unserved clients from its Year 4 goal of 60 clients, which then increased the target to 70 clients. As of October 22, 2024, 19 of 70 clients had been completed.

In Baltimore City, GHHI has also had some challenges in receiving referrals from its primary source (a large managed care organization).

Objectives: A total of 280 children will be enrolled in the Program over 42 months. In the initial six months, GHHI planned to enroll and serve 40 asthma diagnosed children and their households. After the conclusion of the initial six months, GHHI would enroll and provide services to 80 clients annually for the next 36 months. In total, 280 children would receive full services including in-home asthma prevention resident education and case management, asthma trigger environmental assessment, and asthma trigger reduction housing interventions.

Interim Report Update: GHHI received 1,900 referrals of Baltimore City children ages two to 17 who are diagnosed with asthma and whose asthma is deemed to be uncontrolled. From the date of the grant award in April 2023, through August 31, 2023, GHHI met its target of serving 120 clients. From August 31, 2023 through February 28, 2024, GHHI met its Year 3 target of 80 clients served. For Year 4, GHHI's goal for Baltimore City is to serve 80 clients in total; as of October 10, 2024 they have served 67 of 80.

Asthma Community of Practice (CoP) and Provider Education

The Asthma Community of Practice (CoP) was created by EHB with the vision that all people and families living with asthma in Maryland receive the best possible care so that asthma does not affect their quality of life, and with the mission of improving practice through information and resource sharing. The purpose of the Asthma CoP is to:

- 1. Serve as a forum to exchange best practices and information regarding asthma treatment, management, and prevention;
- 2. Improve collaboration among stakeholders involved in asthma care; and
- 3. Ensure that Marylanders with asthma get the best possible care and access to prevention services.

In FY 2024 EHB successfully held three Asthma CoP meetings (August and November of 2023, and March 2024). More than 100 people now receive invitations to the meetings, and represent asthma stakeholders across the state, including care providers, academic researchers, parents, insurance companies and MCOs, medical systems, local health departments, school health personnel, and community health workers.

Public Health Program Performance

The Department's staff closely monitor performance on the SMM and childhood asthma goals as part of their ongoing implementation responsibilities under the Fund. COVID-19 has had an undeniable impact on SMM and childhood asthma goals.

Pandemic lockdowns led to a notable decrease in ED visits for asthma exacerbation. This decline can be attributed to reduced exposure to viral infections, environmental allergens, limited access to primary physicians, and families being hesitant to seek ED care. At the onset of the pandemic, the CDC categorized individuals with moderate to severe asthma as a high-risk group vulnerable to severe COVID-19 outcomes. ²² Consequently they advocated for strategies to mitigate asthma exacerbation risks, including avoiding triggers, adhering to prescribed medications, following personalized asthma action plans.

The Department remains committed to closely monitoring childhood asthma rates across pre-pandemic,

²² Moore WC, Ledford DK, Carstens DD, Ambrose CS. Impact of the COVID-19 Pandemic on Incidence of Asthma Exacerbations and Hospitalizations in US Subspecialist-Treated Patients with Severe Asthma: Results from the CHRONICLE Study. J Asthma Allergy. 2022 Aug 31;15:1195-1203. doi: 10.2147/JAA.S363217. PMID: 36068863; PMCID: PMC9441176.

pandemic, post pandemic periods to ensure optimal improvement in asthma management and child health, while improving overall well-being and reducing asthma related issues.

Severe Maternal Morbidity Performance

Statewide Performance

The State's SMM rate has increased since 2018 and remains above the State's 2018 baseline. In FY 2023, an SMM literature review was conducted to better understand the continued rise in SMM cases. The literature review suggested that blood-transfusion-only events may artificially inflate the prevalence of SMM and in 2021 Federal partners (HRSA) updated the SMM indicators to exclude blood transfusions alone, due to lack of specificity.²³ Other significant contributors of elevated SMM rates revealed in the literature review included: COVID-19, comorbidities, hypertension, mental health, racial disparities, clinical level, and patient factors.

In FY 2024, the Department began working with CRISP to understand the impact of blood transfusions on the state SMM rate. This is in response to an update made by HRSA to remove blood transfusions as one of the procedure codes in its definition of SMM. Upon further analysis, the Department and CRISP discovered that blood-transfusion-only events account for 66 percent of all SMM events. In January 2024 CRISP updated their dashboard to show SMM rates with blood transfusion and SMM rates excluding blood-transfusion-only events.

Based on data through June 2024, Maryland had 319.0 SMM-related hospitalizations per 10,000 delivery discharges over the prior 12 months. This rate is 99.7 hospitalizations per 10,000 higher than the 2023 target (219.3) and 75.9 hospitalizations per 10,000 higher than the 2018 baseline (243.1). Over the same period, approximately two thirds of the SMM events that occurred involved blood transfusions only. Removing these events, the SMM rate of cases with blood transfusions excluded was 107.3 events per 10,000 delivery discharges.

Federally Available Data (FAD) Resource Document for FY25/FY23 Application/Annual Report. (2024, July 10). https://mchb.tvisdata.hrsa.gov/Admin/FileUpload/DownloadContent?fileName=FadResourceDocument.pdf&isForDownload=False



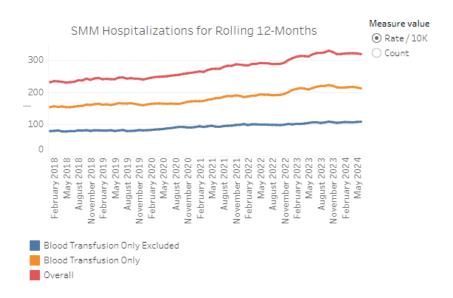


Table 26A. SMM Rates per 10,000 Deliveries, Including Blood Transfusions, 2018 Baseline, Targets, and Observed July 2023-June 2024 Rates, Maryland

| | 2018 Baseline | 2023 Target | Most Recent 12 Months | 2026 Target | Change Required to Achieve 2026 Target from Most Recent 12 Months |
|-----------------------|---------------|----------------------------|--------------------------|-------------|--|
| Rate per 10,000 | 243.1 | 9.6% decrease (Not Met) | 319.0 | 197.6 | -121.4 |
| SMM Events | 1,585 | - | 1,900 | - | - |
| Eligible Deliverables | 65,199 | - | 59,557 | - | - |

Table 26B. SMM Rates per 10,000 Deliveries, Excluding Blood Transfusion-Only Events, 2018 Baseline, Targets, and Observed July 2023-June 2024 Rates, Maryland

| | 2018 Baseline | 2023 Target | Most Recent 12 Months | 2026 Target | Change Required to Achieve 2026 Target from Most Recent 12 Months |
|-----------------------|---------------|----------------------------|--------------------------|-------------|--|
| Rate per 10,000 | 80.7 | 9.6% decrease (Not Met) | 107.3 | 65.6 | -41.7 |
| SMM Events | 526 | - | 639 | - | - |
| Eligible Deliverables | 65,199 | - | 59,557 | - | - |

Health disparities are also increasing due to challenges discussed earlier in this report, further illustrating the critical need to invest in evidence-based interventions dedicated to addressing maternal health.

Figure 2A, Figure 2B, Table 27A, and Table 27B show SMM rates disaggregated by race and ethnicity. While disparity gaps have decreased slightly compared to last year's report, substantial progress is still required to meet the 2026 target rates.

Figure 2A. SMM Hospitalizations, Including Blood Transfusions, for Rolling 12-Months by Race/Ethnicity, January 2018-June 2024

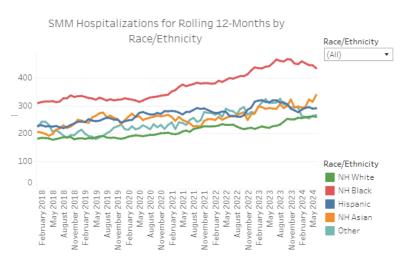


Figure 2B. SMM Hospitalizations, Excluding Blood Transfusion-Only Events, for Rolling 12-Months by Race/Ethnicity, January 2018-June 2024

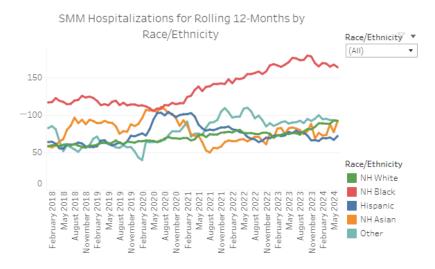


Table 27A. SMM Rates per 10,000 Deliveries, Including Blood Transfusions, 2018 Baseline, Targets, and

Observed July 2023-June 2024 Rates, Maryland by Race/Ethnicity

| Race/Ethnicity | 2018 Baseline | 2023 Target | Most Recent 12 Months | 2026 Target | Change Required to Achieve 2026 Target from Most Recent 12 Months | Disparity Index - Most Recent 12 Months |
|-----------------|------------------|----------------------------|--------------------------|----------------|--|--|
| NH White | 181.4 | 7.5% decrease (Not Met) | 259.3 | 15% decrease | -105.1 | 1.0 |
| NH Black | 334.2 | 10% decrease (Not Met) | 435.4 | 20% decrease | -168.0 | 1.7 |
| Hispanic | 242.0 | 10% decrease (Not Met) | 290.3 | 20% decrease | -96.7 | 1.1 |
| NH Asian | 249.0 | 10% decrease (Not Met) | 338.4 | 20% decrease | -139.2 | 1.3 |
| Other | 205.2 | 10% decrease (Not Met) | 265.8 | 20% decrease | -101.6 | 1.0 |
| Statewide Total | 243.1 | 9.6% decrease (Not Met) | 319.0 | 18.7% decrease | -121.4 | 1.2 |

Table 27B. SMM Rates per 10,000 Deliveries, Excluding Blood Transfusion-Only Events, 2018 Baseline,

Targets, and Observed July 2023-June 2024 Rates, Maryland by Race/Ethnicity

| Race/Ethnicity | 2018 Baseline | 2023 Target | Most Recent 12 Months | 2026 Target | Change Required to Achieve 2026 Target from Most Recent 12 Months | Disparity Index - Most Recent 12 Months |
|-----------------|------------------|----------------------------|--------------------------|----------------|---|--|
| NH White | 59.0 | 7.5% decrease (Not Met) | 50.2 | 15% decrease | -42.0 | 1.0 |
| NH Black | 124.3 | 10% decrease (Not Met) | 99.5 | 20% decrease | -63.9 | 1.8 |
| Hispanic | 57.2 | 10% decrease (Not Met) | 45.8 | 20% decrease | -25.8 | 0.8 |
| NH Asian | 93.4 | 10% decrease (Met) | 74.7 | 20% decrease | -16.7 | 1.0 |
| Other | 59.5 | 10% decrease (Not Met) | 47.6 | 20% decrease | -43.5 | 1.0 |
| Statewide Total | 80.7 | 9.6% decrease (Not Met) | 65.6 | 18.7% decrease | -41.7 | 1.2 |

Performance by Payer

Staff is also monitoring SMM performance by payer. Both Medicaid and commercial payers are trending upward for SMM rates including blood transfusions, in line with Statewide performance (Figure 3A). However, when excluding blood transfusion-only events, rates among Medicaid participants have remained fairly stable in recent years (Figure 3B). Additionally, while Medicaid SMM rates are higher than commercial SMM rates, both including and excluding blood transfusions, Medicaid SMM rates have grown at a slower pace than commercial SMM rates since 2018. SMM rates and percent increases are highest among individuals with Medicare, though counts are low and rates may be unstable; interpret with caution (Tables 28A and 28B).

Figure 3A. SMM Rates, Including Blood Transfusions, by Payer, 2018-2023, Excluding Medicare^{24,25}

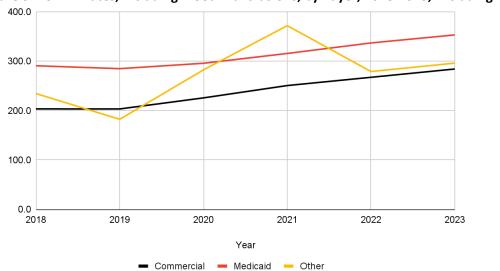


Figure 3B. SMM Rates, Excluding Blood Transfusion-Only Events, by Payer, 2018-2023, Excluding Medicare^{24,25}

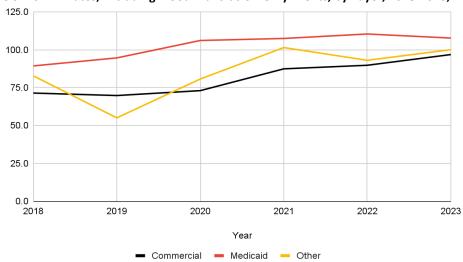


Table 28A. SMM Rate, Including Blood Transfusions, by Payer, 2018 – 2023^{28,29}

| Payer | 2018 | 2019 | 2020 | 2021 | 2022 | 2023 | % Change Since 2018 |
|------------|-------|-------|-------|-------|-------|--------|------------------------|
| Commercial | 203.5 | 203.4 | 225.8 | 250.8 | 267.5 | 284.3 | +39.7% |
| Medicaid | 290.9 | 285.0 | 295.9 | 315.8 | 337.1 | 353.3 | +21.5% |
| Medicare | 692.3 | 641.5 | 848.7 | 962.3 | 717.5 | 1315.8 | +90.1% |
| Other | 234.6 | 182.4 | 282.5 | 372.1 | 279.2 | 296.2 | +26.3% |

²⁴ Source: MCHB Data & Epidemiology Program analysis of Health Services and HSCRC in-patient case-mix as of September 2024.

²⁵ Note: Medicare data are not shown in the figure due to low counts of SMM events, and to allow better visualization.

Table 28B. SMM Rate, Excluding Blood Transfusion-Only Events, by Payer, 2018 – 2023^{26,27}

| Payer | 2018 | 2019 | 2020 | 2021 | 2022 | 2023 | % Change Since 2018 |
|------------|-------|------|-------|-------|-------|-------|------------------------|
| Commercial | 71.4 | 69.8 | 73.1 | 87.4 | 89.8 | 96.9 | +35.7% |
| Medicaid | 89.4 | 94.6 | 106.1 | 107.5 | 110.4 | 107.8 | +20.6% |
| Medicare | 423.1 | * | 516.6 | 502.1 | * | 684.2 | +61.7% |
| Other | 82.8 | 55.1 | 80.7 | 101.5 | 93.1 | 100.1 | +20.9% |

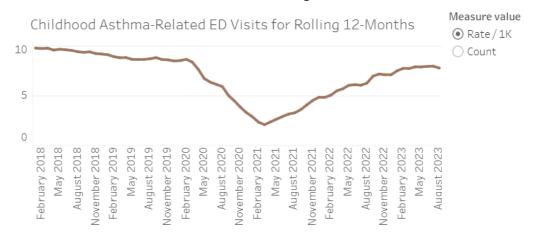
Childhood Asthma Emergency Department (ED) Visit Rate

As is true for hospitals nationally, Maryland hospitals saw sharp declines in ED volumes in 2020 and early 2021 due to COVID-19. Understandably, Maryland's asthma-related ED visit rate for ages 2-17 declined during this period. While 2022 volumes are trending back to 2018 baselines, they are still artificially low. Despite lower ED volumes, staff believe that the underlying dynamics of childhood asthma in Maryland did not change and is working in earnest to implement interventions that will reduce childhood asthma and associated health disparities.

Statewide Performance

Based on data through August 2022, Maryland had 6.2 asthma-related emergency department visits per 1,000 children over the prior 12 months. This rate is 1.0 visits per 1,000 children lower than the 2023 target.

Figure 4. Childhood Asthma-Related ED Visits for Rolling 12-Months



²⁶ Source: MCHB Data & Epidemiology Program analysis of Health Services and HSCRC in-patient case-mix as of September 2024.

²⁷ Note: Medicare data are not shown in the figure due to low counts of SMM events, and to allow better visualization.

Table 29. Childhood Asthma-Related ED Visits Compared to 2023 Target

| | 2018 Baseline | Most Recent 12 Months | 2023 Target | Different - Most Recent 12 months to Target |
|-----------------|---------------|--------------------------|-------------|--|
| Rates per 1,000 | 9.2 | 7.8 | 7.2 | 0.6 |
| Total Count | 10,974 | 9,258 | - | - |

As with the SMM rate, the impacts of COVID-19 have had a deleterious impact on health disparities, most notably with the non-Hispanic Black population. Continued investment in initiatives and programs to address childhood asthma is critical to eliminating these disparities and putting Maryland back on a path to reach the improvement goals.

Figure 5. Childhood Asthma-Related ED Visit Rates by Race/Ethnicity, 2018-August 2023

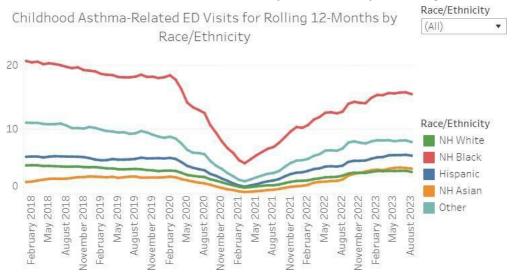


Table 30. Childhood Asthma-Related ED Visit Rates by Race/Ethnicity, 2018-August 2023

| Race | 2018 | 2023 Year 5 Target | 2026 Year 8 Target | Absolute Change | Relative Percentage Change |
|----------|------|-----------------------|-----------------------|--------------------|----------------------------------|
| Total | 9.2 | 7.2 | 5.3 | 3.9 | 42% |
| NH White | 4.1 | 3.5 | 3.0 | 1.1 | 26% |
| NH Black | 19.1 | 14.36 | 9.6 | 9.6 | 50% |
| Hispanic | 5.4 | 4.7 | 4.0 | 1.4 | 25% |
| NH Asian | 2.7 | 2.6 | 2.5 | 0.2 | 9% |
| Other | 10.6 | 7.30 | 5.5 | 5.1 | 48% |

Performance by Payer

The State is also monitoring performance by payer. As stated earlier in the report, the State believes these declines in the asthma-related ED visit rate in Maryland mirror both State and national reductions in overall ED visits due to COVID-19. Continued and expanded interventions to address childhood asthma are critical to preventing further growth in health disparities resulting from patients potentially not seeking care during the pandemic.

Table 31. Childhood Asthma-Related ED Visit Rate per 1,000 by Payer, 2018-September 2022

| Payer | 2018 | 2019 | 2020 | 2021 | 2022 | % Change since 2018 |
|----------------|------|------|------|------|------|---------------------|
| Medicaid | 13.3 | 12.5 | 5.0 | 7.1 | 6.8 | -49% |
| Non - Medicaid | 5.4 | 4.8 | 1.7 | 2.6 | 3.0 | -44% |

Year Three Spending

The Medicaid program devoted its efforts in FY 2024 to continuing expansion of all implemented benefits. As detailed above, implementation efforts spanned benefit design, systems changes for both payment and provider enrollment, and development and approval of regulations (state authority) and Medicaid State Plan Amendments (federal authority), in addition to provider enrollment and education. The Medicaid program intends to continue to maximize the Fund's contribution by pulling down federal matching funds, which relies

on service implementation.

Utilization of some services was lower than desired. Therefore, Medicaid developed flexibilities for new doula providers that decrease the administrative burden of provider enrollment, with the goal of increasing the number of providers, and therefore access. Similarly, Medicaid reached out to the Centering Healthcare Institute and ZERO TO THREE to discuss strategies to troubleshoot low rates of claiming for CenteringPregnancy and HealthySteps services.

The Medicaid program is building the full \$16 million into its budget for CY 2025 and expects service delivery to increase as provider networks continue to grow and additional participants become aware of the new benefits. Medicaid will continue to work with PHPA to support the conversion of the MPRA—a major referral source for MCH programs—from paper to electronic, and increase outreach and awareness amongst the IMHS pilot sites.

PHPA dedicated FY 2024 to providing technical support to grantees as they continue the implementation of the asthma and maternal health initiatives.

Table 32. PHPA Grant Funds Expenditures - FY 2024

| Initiative | FY 2024 Spending |
|---------------------------------|------------------|
| Asthma Home Visiting Program | \$427,408 |
| Community-Based Asthma Programs | \$233,558 |
| Maternal Home Visiting | \$866,613 |
| CenteringPregnancy | \$188,280 |
| Program Total | \$1,715,859 |

Compared to FY 23, spending by all sites increased substantially. Staffing challenges continued to impact all grantees, which contributed to sites not being able to spend their full award. The Department is working with all sites to address these challenges and will support the sites in their final year as they begin planning for sustainability and continuation of grant activities in FY 25.

Conclusion

In FY 2024, the Department remains committed to strategically investing in maternal and child health initiatives, through these evidence-based initiatives. Preliminary data shows positive outcomes for several key measures, in addition to identifying some measures in need of further monitoring. The Department will actively use its programmatic data to improve the delivery of the services and tailor strategies effectively, ensuring that resources reach those who need them most.

The various interventions align with priorities of the State and the Department as well as national

recommendations to improve the prenatal-to-childhood system of care in Maryland²⁸. The Department will continue to facilitate seamless coordination and collaboration among various stakeholders. Fostering peer-to-peer learning opportunities to offer guidance and support to home visiting sites and community-based asthma programs will allow further alignment, collaboration, and integration amongst home visiting sites, LHDs, and community-based health organizations, which ultimately lead to improved outcomes and better care.

Finally, the Department looks forward to continued partnership with the HSCRC to strengthen maternal child health across the State. The commissioners and key stakeholders identified improving MCH as a critical priority for Maryland, and the Department remains a committed partner in this important work.

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²⁸ Prenatal-to-3policy.2023 Maryland Roadmap Summary. https://pn3policy.org/pn-3-state-policy-roadmap-2023/md/ Accessed 6 December 2024



Hospital Financial Condition Report

Fiscal Year 2024

May 2025



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Introduction

The Maryland Health Services Cost Review Commission ("HSCRC" or "Commission") has completed the annual hospital financial condition report for Fiscal Year 2024.

In FY 2024, Maryland concluded its sixth year under the Total Cost of Care agreement. Under the Maryland TCOC Model, the State of Maryland is leading a transformative effort to improve care and lower healthcare spending. The TCOC Model builds on the successes of the All-Payer Model, a 5-year demonstration project with CMS, which began January 1, 2014 and ended December 31, 2018. The TCOC Model, which began in January 2019 and will conclude in December 2025, has progressively transformed care delivery across the health care system with the objective of controlling total healthcare costs, improving health and quality of care. More information on Maryland's progress under the TCOC Model can be found on the HSCRC website at https://hscrc.maryland.gov/Pages/legal-reports.aspx. Beginning on January 1, 2026, the State of Maryland will be transitioning to the States Advancing All-Payer Health Equity Approaches and Development (AHEAD) Model.

Data on the collective financial performance of Maryland acute hospitals are summarized below.

- Gross regulated revenue. Gross patient revenue on regulated services increased 4.95 percent from \$20.2 billion in FY 2023 to \$21.2 billion in FY 2024.
- <u>Net regulated patient revenue</u>. Total regulated net patient revenue increased from \$16.9 billion in FY 2023 to \$17.7 billion in FY 2024, an increase of 4.73 percent.
- Profits on regulated activities. Profits on regulated activities remained effectively constant, going from \$1.15 billion (6.60 percent of regulated net operating revenue) in FY 2023 to \$1.41 billion (7.83 percent of regulated net operating revenue) in FY 2024.
- <u>Profits on operations</u>. Profits on operations (which include profits and losses from regulated and unregulated day-to-day activities) increased from \$3 million in FY 2023 (or 0.01 percent of total net operating revenue) to \$181 million in FY 2024 (or 0.88 percent of total net operating revenue). This increase is largely driven by the change in regulated profits.
- <u>Total excess profit</u>. Total excess profits (which include profits and losses from regulated and unregulated operating and non-operating activities) increased from \$494 million in FY 2023 (or 2.42 percent of the total revenue) to \$808 million (or 3.78 percent of the total revenue) in FY 2024. This increase is due largely to increases in non-operating revenue.

Maryland is the only state in which uncompensated care is financed by all payers, including Medicare and Medicaid. The payment system builds the predicted cost of uncompensated care into the rates, and all payers pay the same rates for hospital care. Because the rates cover predicted uncompensated care amounts, hospitals have no reason to discourage patients who are likely to be without insurance. Thus, Maryland continues to be the only state in the nation that assures its citizens that they can receive care at any hospital, regardless of their ability to pay. As a result, there are no charity hospitals in Maryland; patients who are unable to pay are not transferred into hospitals of last resort.



Contents of Report

Under its mandate to publicly disclose information about the financial operations of all hospitals, the Maryland Health Services Cost Review Commission (HSCRC or Commission) has prepared this report of comparative financial information from the respective hospitals.

This report combines the financial data of hospitals with a June 30 fiscal year end with the hospitals with a December 31 year end of the previous year, e.g., June 30, 2024 and December 31, 2023. All of the financial data in this report have been combined in this fashion.

Gross Patient Revenue, Net Patient Revenue, Other Operating Revenue, Net Operating Revenue, Percentage of Uncollectible Accounts, Total Operating Costs, Operating Profit/Loss, Non-Operating Revenue and Expense, and Total Excess Profit/Loss, as itemized in this report, were derived from the Annual Report of Revenue, Expenses, and Volumes (Annual Report) submitted to the HSCRC. The Annual Report is reconciled with the audited financial statements of the respective institutions.

This year's Disclosure Statement also includes the following three Exhibits:

- Exhibit I Change in Uncompensated Care (Regulated Operations)
- Exhibit II Change in Total Operating Profit/Loss (Regulated and Unregulated Operations)
- Exhibit III Total Excess Profit/Loss (Operating and Non-Operating Activities)

The following explanations are submitted in order to facilitate the reader's understanding of this report:

<u>Gross Patient Revenue</u> refers to all regulated and unregulated patient care revenue and should be accounted for at established rates, regardless of whether the hospital expects to collect the full amount. Such revenues should also be reported on an accrual basis in the period during which the service is provided; other accounting methods, such as the discharge method, are not acceptable. For historical consistency, uncollectible accounts (bad debts) and charity care are included in gross patient revenue.

<u>Net Patient Revenue</u> means all regulated and unregulated patient care revenue realized by the hospital. Net patient revenue is arrived at by reducing gross patient revenue by contractual allowances, charity care, bad debts, and payer denials. Such revenues should be reported on an accrual basis in the period in which the service is provided.

Other Operating Revenue includes regulated and unregulated revenue associated with normal day-to-day operations from services other than health care provided to patients. These include sales and services to non-patients and revenue from miscellaneous sources, such as rental of hospital space, sale of cafeteria meals, gift shop sales, research, and Medicare Part B physician services. Such revenue is common in the regular operations of a hospital but should be accounted for separately from regulated patient revenue. Additionally, this revenue includes the funds received through the PRF under the Federal CARES Act.

Net Operating Revenue is the total of net patient revenue and other operating revenue.



<u>Uncompensated Care</u> is composed of charity and bad debts. This is the percentage difference between billings at established rates and the amount collected from charity patients and patients who pay less than their total bill, if at all. For historical consistency, uncollectible accounts are treated as a reduction in revenue.

<u>Total Operating Expenses</u> equal the costs of HSCRC-regulated and unregulated inpatient and outpatient care, plus costs associated with Other Operating Revenue. Operating expenses are presented in this report in accordance with generally accepted accounting principles with the exception of bad debts. For historical consistency, bad debts are treated as a reduction in gross patient revenue.

Operating Profit/Loss is the profit or loss from ordinary, normal recurring regulated and unregulated operations of the entity during the period. Operating Profit/Loss also includes restricted donations for specific operating purposes if such funds were expended for the purpose intended by the donor during the fiscal year being reported upon.

<u>Non-Operating Profit/Loss</u> includes realized as well as unrealized investment income, extraordinary gains, and other non-operating gains and losses.

<u>Total Excess Profit/Loss</u> represents the bottom-line figure from the Annual Cost Report of the institution. It is the total of the Operating Profit/Loss and Non-Operating Profit/Loss.

Financial information contained in this report provides only an overview of the total financial status of the institutions. Additional information concerning the hospitals, in the form of Audited Financial Statements and reports filed pursuant to the regulations of the HSCRC, is available in PDF under Financial Data Reports/Financial Disclosure on the HSCRC website at http://hscrc.maryland.gov/Pages/pdr-annual-reports.aspx.

Notes to the Financial Data

- Revenues and expenses applicable to physician Medicare Part B professional services are only included in regulated hospital data in hospitals that had HSCRC-approved physician rates on June 30, 1985, and that have not subsequently requested that those rates be removed so that the physicians may bill Medicare FFS.
- 2. The specialty hospitals in this report are Adventist Rehabilitation Hospital of Maryland; Takoma Park and Rockville, Brook Lane Health Services, J Kent McNew Family Medical Center, Mt. Washington Pediatric Hospital, and Sheppard Pratt Hospital.
- 3. Adventist Behavioral Health Care-Rockville merged with Washington Adventist to become Adventist- White Oak in May of 2018 and is reported as one acute care facility beginning CY 2018.
- 4. In accordance with Health-General Article, Section 19-3A-07, eight free-standing medical facilities—Queen Anne's Freestanding Medical Center, Germantown Emergency Center, Bowie Health Center, UM Laurel Medical Center, UM Shore Medical Center at Cambridge, UM Upper Chesapeake Medical Center at Aberdeen, Grace Medical Center, and TidalHealth McCready Pavilion—fall under the rate-setting jurisdiction of the HSCRC.



Details of the Disclosure of Hospital Financial and Statistical Data: Acute Hospitals

HEALTH SERVICES COST REVIEW COMMISSION DISCLOSURE OF HOSPITAL FINANCIAL AND STATISTICAL DATA FISCAL YEAR 2022 TO 2024

| FISCAL YEAR ENDING | June 2024 | June 2023 | June 2022 |
|---|----------------|----------------|----------------|
| Gross Patient Revenue: | | | |
| Regulated Services | 21,180,302,026 | 20,195,390,216 | 19,518,221,932 |
| Unregulated Services | 2,522,996,318 | 2,326,345,271 | 2,179,157,113 |
| TOTAL | 23,703,298,344 | 22,521,735,487 | 21,697,379,045 |
| Net Patient Revenue (NPR): | | | |
| Regulated Services | 17,696,623,041 | 16,926,327,621 | 16,635,025,507 |
| Unregulated Services | 1,177,339,095 | 1,120,457,266 | 1,065,881,799 |
| TOTAL | 18,873,962,135 | 18,046,784,888 | 17,700,907,306 |
| Other Operating Revenue: | | | |
| Regulated Services | 335,111,428 | 464,479,230 | 386,126,491 |
| Unregulated Services | 1,387,850,490 | 1,239,504,470 | 1,123,783,419 |
| TOTAL | 1,722,961,919 | 1,703,983,700 | 1,509,909,910 |
| Net Operating Revenue (NOR) | | | |
| Regulated Services | 18,031,734,469 | 17,390,806,851 | 17,021,151,998 |
| Unregulated Services | 2,565,189,585 | 2,359,961,737 | 2,189,665,218 |
| Total | 20,596,924,054 | 19,750,768,587 | 19,210,817,216 |
| Total Operating Expenses: | | | |
| Regulated Services | 16,619,756,675 | 16,242,191,873 | 15,921,642,690 |
| Unregulated Services | 3,796,424,407 | 3,505,903,491 | 3,141,321,067 |
| Total | 20,416,181,082 | 19,748,095,364 | 19,062,963,757 |
| Net Operating Profit (Loss): | | | |
| Regulated Services | 1,411,977,794 | 1,148,614,978 | 1,099,509,308 |
| Unregulated Services | -1,231,234,822 | -1,145,941,754 | -951,655,849 |
| Total | 180,742,972 | 2,673,224 | 147,853,459 |
| Total Non-Operating Profit (Loss): | 626,971,690 | 496,716,216 | -541,223,631 |
| Non-Operating Revenue | 787,713,419 | 644,791,997 | -69,937,904 |
| Non-Operating Expenses | 160,741,729 | 148,075,781 | 471,285,727 |
| Total Excess Profit (Loss): | 807,714,662 | 494,091,440 | -502,706,172 |
| % Net Operating Profit of Regulated NOR | 7.83 | 6.60 | 6.46 |
| % Net Total Operating Profit of Total NOR | 0.88 | 0.01 | 0.77 |
| % Total Excess Profit of Total Revenue | 3.78 | 2.42 | -2.63 |



FISCAL YEAR 2022 TO 2024 Page 2

ADVENTIST HEALTHCARE FORT WASHINGTON MEDICAL CENTER

| FISCAL YEAR ENDING | December 2023 | December 2022 | December 2021 |
|---|---------------|---------------|-----------------|
| Gross Patient Revenue: | | | |
| Regulated Services | 64,761,498 | 74,115,596 | 63,872,312 |
| Unregulated Services | 4,579,266 | 3,844,279 | 879,950 |
| TOTAL | 69,340,764 | 77,959,875 | 64,752,263 |
| Net Patient Revenue (NPR): | | | |
| Regulated Services | 56,662,033 | 56,657,567 | 54,912,174 |
| Unregulated Services | 1,893,766 | 1,528,952 | 348,146 |
| TOTAL | 58,555,799 | 58,186,519 | 55,260,320 |
| Other Operating Revenue: | | | |
| Regulated Services | 620,204 | 1,906,860 | 5,039,531 |
| Unregulated Services | 727,775 | 502,358 | 1,541,105 |
| TOTAL | 1,347,979 | 2,409,218 | 6,580,636 |
| Net Operating Revenue (NOR) | | | |
| Regulated Services | 57,282,237 | 58,564,427 | 59,951,705 |
| Unregulated Services | 2,621,541 | 2,031,310 | 1,889,250 |
| Total | 59,903,778 | 60,595,737 | 61,840,956 |
| Total Operating Expenses: | | | |
| Regulated Services | 51,029,116 | 55,776,567 | 54,926,584 |
| Unregulated Services | 11,607,794 | 7,755,892 | 6,315,863 |
| Total | 62,636,910 | 63,532,459 | 61,242,447 |
| Net Operating Profit (Loss): | | | |
| Regulated Services | 6,253,121 | 2,787,860 | 5,025,121 |
| Unregulated Services | -8,986,253 | -5,724,582 | -4,426,612 |
| Total | -2,733,132 | -2,936,722 | 598,509 |
| Total Non-Operating Profit (Loss): | -81,976 | 11,554 | 39 , 885 |
| Non-Operating Revenue | -81,976 | 11,554 | 39,885 |
| Non-Operating Expenses | 0 | 0 | 0 |
| Total Excess Profit (Loss): | -2,815,108 | -2,925,168 | 638,394 |
| % Net Operating Profit of Regulated NOR | 10.92 | 4.76 | 8.38 |
| % Net Total Operating Profit of Total NOR | -4.56 | -4.85 | 0.97 |
| % Total Excess Profit of Total Revenue | -4.71 | -4.83 | 1.03 |



ATLANTIC GENERAL HOSPITAL

| FISCAL YEAR ENDING | June 2024 | June 2023 | June 2022 |
|---|-------------|-------------|-------------|
| Gross Patient Revenue: | | | |
| Regulated Services | 135,629,341 | 125,786,800 | 124,940,915 |
| Unregulated Services | 77,948,152 | 86,372,972 | 77,996,357 |
| TOTAL | 213,577,493 | 212,159,772 | 202,937,272 |
| Net Patient Revenue (NPR): | | | |
| Regulated Services | 112,008,265 | 106,526,912 | 107,405,501 |
| Unregulated Services | 36,038,481 | 39,720,471 | 35,114,762 |
| TOTAL | 148,046,747 | 146,247,383 | 142,520,263 |
| Other Operating Revenue: | | | |
| Regulated Services | 3,476,792 | 3,656,139 | 5,459,316 |
| Unregulated Services | 11,736,514 | 7,011,609 | 5,516,518 |
| TOTAL | 15,213,306 | 10,667,749 | 10,975,834 |
| Net Operating Revenue (NOR) | | | |
| Regulated Services | 115,485,057 | 110,183,051 | 112,864,817 |
| Unregulated Services | 47,774,996 | 46,732,080 | 40,631,280 |
| Total | 163,260,053 | 156,915,131 | 153,496,096 |
| Total Operating Expenses: | | | |
| Regulated Services | 96,264,285 | 96,820,606 | 91,997,795 |
| Unregulated Services | 73,323,404 | 69,602,242 | 62,129,271 |
| Total | 169,587,689 | 166,422,848 | 154,127,066 |
| Net Operating Profit (Loss): | | | |
| Regulated Services | 19,220,772 | 13,362,445 | 20,867,022 |
| Unregulated Services | -25,548,409 | -22,870,162 | -21,497,992 |
| Total | -6,327,636 | -9,507,717 | -630,970 |
| Total Non-Operating Profit (Loss): | 4,439,022 | 5,483,636 | 2,097,332 |
| Non-Operating Revenue | 4,125,537 | 3,862,005 | -2,242,326 |
| Non-Operating Expenses | -313,485 | -1,621,631 | -4,339,658 |
| Total Excess Profit (Loss): | -1,888,614 | -4,024,081 | 1,466,362 |
| % Net Operating Profit of Regulated NOR | 16.64 | 12.13 | 18.49 |
| % Net Total Operating Profit of Total NOR | -3.88 | -6.06 | -0.41 |
| % Total Excess Profit of Total Revenue | -1.13 | -2.50 | 0.97 |



Adventist HealthCare Germantown Emergency Center

| FISCAL YEAR ENDING | December 2023 | December 2022 | December 2021 |
|---|---------------|---------------|---------------|
| Gross Patient Revenue: | | | |
| Regulated Services | 17,967,500 | 17,461,500 | 14,669,400 |
| Unregulated Services | 0 | 0 | 0 |
| TOTAL | 17,967,500 | 17,461,500 | 14,669,400 |
| Net Patient Revenue (NPR): | | | |
| Regulated Services | 13,037,826 | 12,221,693 | 9,909,121 |
| Unregulated Services | 0 | 0 | 0 |
| TOTAL | 13,037,826 | 12,221,693 | 9,909,121 |
| Other Operating Revenue: | | | |
| Regulated Services | 1,806 | 22,132 | 375,604 |
| Unregulated Services | 0 | 53 | 1,612 |
| TOTAL | 1,806 | 22,185 | 377,216 |
| Net Operating Revenue (NOR) | | | |
| Regulated Services | 13,039,632 | 12,243,825 | 10,284,725 |
| Unregulated Services | 0 | 53 | 1,612 |
| Total | 13,039,632 | 12,243,878 | 10,286,337 |
| Total Operating Expenses: | | | |
| Regulated Services | 13,289,054 | 12,564,632 | 11,504,018 |
| Unregulated Services | 9,500 | 10,800 | 227,100 |
| Total | 13,298,554 | 12,575,432 | 11,731,118 |
| Net Operating Profit (Loss): | | | |
| Regulated Services | -249,422 | -320,807 | -1,219,293 |
| Unregulated Services | -9,500 | -10,747 | -225,488 |
| Total | -258,922 | -331,554 | -1,444,781 |
| Total Non-Operating Profit (Loss): | 0 | 0 | 135 |
| Non-Operating Revenue | 0 | 0 | 135 |
| Non-Operating Expenses | 0 | 0 | 0 |
| Total Excess Profit (Loss): | -258,922 | -331,554 | -1,444,646 |
| % Net Operating Profit of Regulated NOR | -1.91 | -2.62 | -11.86 |
| % Net Total Operating Profit of Total NOR | -1.99 | -2.71 | -14.05 |
| % Total Excess Profit of Total Revenue | -1.99 | -2.71 | -14.04 |



FISCAL YEAR 2022 TO 2024 Page 5

Adventist HealthCare Shady Grove Medical Center

| FISCAL YEAR ENDING | December 2023 | December 2022 | December 2021 |
|---|-----------------------------|---------------|---------------|
| Gross Patient Revenue: | | | |
| Regulated Services | 534,307,365 | 507,181,036 | 495,127,100 |
| Unregulated Services | 16,144,338 | 50,288,820 | 16,253,627 |
| TOTAL | 550,451,703 | 557,469,856 | 511,380,727 |
| Net Patient Revenue (NPR): | | | |
| Regulated Services | 441,176,207 | 431,959,166 | 418,257,656 |
| Unregulated Services | 4,851,406 | 17,106,860 | 5,571,408 |
| TOTAL | 446,027,613 | 449,066,026 | 423,829,064 |
| Other Operating Revenue: | | | |
| Regulated Services | 3,606,710 | 3,482,908 | 21,117,325 |
| Unregulated Services | 17,929,795 | 7,893,682 | 10,439,409 |
| TOTAL | 21,536,505 | 11,376,590 | 31,556,734 |
| Net Operating Revenue (NOR) | | | |
| Regulated Services | 444,782,917 | 435,442,074 | 439,374,981 |
| Unregulated Services | 22,781,201 | 25,000,542 | 16,010,817 |
| Total | 467,564,118 | 460,442,616 | 455,385,798 |
| Total Operating Expenses: | | | |
| Regulated Services | 402,231,760 | 403,089,895 | 385,177,238 |
| Unregulated Services | 38,838,435 | 47,219,780 | 43,136,100 |
| Total | 441,070,195 | 450,309,675 | 428,313,338 |
| Net Operating Profit (Loss): | | | |
| Regulated Services | 42,551,157 | 32,352,179 | 54,197,743 |
| Unregulated Services | -16,057,234 | -22,219,238 | -27,125,283 |
| Total | 26,493,923 | 10,132,941 | 27,072,460 |
| Total Non-Operating Profit (Loss): | 5 , 682 , 742 | -1,518,175 | 6,006,212 |
| Non-Operating Revenue | 5,682,742 | -1,518,175 | 6,006,212 |
| Non-Operating Expenses | 0 | 0 | 0 |
| | | | |
| Total Excess Profit (Loss): | 32,176,665 | 8,614,766 | 33,078,672 |
| % Net Operating Profit of Regulated NOR | 9.57 | 7.43 | 12.34 |
| % Net Total Operating Profit of Total NOR | 5.67 | 2.20 | 5.94 |
| % Total Excess Profit of Total Revenue | 6.80 | 1.88 | 7.17 |



FISCAL YEAR 2022 TO 2024 Page 6

Adventist HealthCare White Oak Medical Center

| FISCAL YEAR ENDING | December 2023 | December 2022 | December 2021 |
|---|---------------|------------------|---------------|
| Gross Patient Revenue: | | | |
| Regulated Services | 351,439,080 | 352,793,525 | 331,339,300 |
| Unregulated Services | 14,911,025 | 37,212,146 | 30,726,934 |
| TOTAL | 366,350,105 | 390,005,671 | 362,066,234 |
| Net Patient Revenue (NPR): | | | |
| Regulated Services | 304,751,639 | 289,847,434 | 276,084,921 |
| Unregulated Services | 3,943,811 | 10,845,354 | 10,620,197 |
| TOTAL | 308,695,450 | 300,692,788 | 286,705,119 |
| Other Operating Revenue: | | | |
| Regulated Services | 1,292,101 | 1,803,612 | 23,108,913 |
| Unregulated Services | 6,963,333 | 6,942,509 | 7,085,450 |
| TOTAL | 8,255,434 | 8,746,121 | 30,194,363 |
| Net Operating Revenue (NOR) | | | |
| Regulated Services | 306,043,740 | 291,651,046 | 299,193,834 |
| Unregulated Services | 10,907,144 | 17,787,863 | 17,705,647 |
| Total | 316,950,884 | 309,438,909 | 316,899,481 |
| Total Operating Expenses: | | | |
| Regulated Services | 280,506,348 | 290,013,367 | 276,626,334 |
| Unregulated Services | 36,736,182 | 38,681,976 | 38,750,907 |
| Total | 317,242,530 | 328,695,343 | 315,377,240 |
| Net Operating Profit (Loss): | | | |
| Regulated Services | 25,537,391 | 1,637,679 | 22,567,500 |
| Unregulated Services | -25,829,037 | -20,894,113 | -21,045,259 |
| Total | -291,646 | -19,256,434 | 1,522,241 |
| Total Non-Operating Profit (Loss): | 531,026 | 252 , 337 | 310,669 |
| Non-Operating Revenue | 531,026 | 252,337 | 310,669 |
| Non-Operating Expenses | 0 | 0 | 0 |
| Total Excess Profit (Loss): | 239,380 | -19,004,097 | 1,832,910 |
| % Net Operating Profit of Regulated NOR | 8.34 | 0.56 | 7.54 |
| % Net Total Operating Profit of Total NOR | -0.09 | -6.22 | 0.48 |
| % Total Excess Profit of Total Revenue | 0.08 | -6.14 | 0.58 |



Ascension St. Agnes Hospital

| FISCAL YEAR ENDING | June 2024 | June 2023 | June 2022 |
|---|-------------|-------------|-------------|
| Gross Patient Revenue: | | | |
| Regulated Services | 494,805,400 | 515,518,500 | 472,142,600 |
| Unregulated Services | 200,989,909 | 193,779,775 | 184,992,816 |
| TOTAL | 695,795,309 | 709,298,275 | 657,135,416 |
| Net Patient Revenue (NPR): | | | |
| Regulated Services | 405,179,556 | 423,061,677 | 398,306,873 |
| Unregulated Services | 71,751,356 | 83,600,563 | 81,430,382 |
| TOTAL | 476,930,912 | 506,662,240 | 479,737,255 |
| Other Operating Revenue: | | | |
| Regulated Services | 5,453,965 | 34,602,295 | 12,957,053 |
| Unregulated Services | 35,005,836 | 15,599,841 | 14,718,186 |
| TOTAL | 40,459,801 | 50,202,136 | 27,675,239 |
| Net Operating Revenue (NOR) | | | |
| Regulated Services | 410,633,521 | 457,663,972 | 411,263,926 |
| Unregulated Services | 106,757,193 | 99,200,404 | 96,148,567 |
| Total | 517,390,713 | 556,864,376 | 507,412,494 |
| Total Operating Expenses: | | | |
| Regulated Services | 359,252,800 | 369,041,490 | 338,784,720 |
| Unregulated Services | 186,587,870 | 168,557,244 | 160,021,556 |
| Total | 545,840,670 | 537,598,734 | 498,806,276 |
| Net Operating Profit (Loss): | | | |
| Regulated Services | 51,380,720 | 88,622,482 | 72,479,206 |
| Unregulated Services | -79,830,677 | -69,356,840 | -63,872,988 |
| Total | -28,449,957 | 19,265,642 | 8,606,217 |
| Total Non-Operating Profit (Loss): | 1,409,672 | -1,017,782 | -3,596,439 |
| Non-Operating Revenue | 3,666,857 | 923,379 | -1,075,761 |
| Non-Operating Expenses | 2,257,185 | 1,941,161 | 2,520,678 |
| Total Excess Profit (Loss): | -27,040,285 | 18,247,860 | 5,009,778 |
| % Net Operating Profit of Regulated NOR | 12.51 | 19.36 | 17.62 |
| % Net Total Operating Profit of Total NOR | -5.50 | 3.46 | 1.70 |
| % Total Excess Profit of Total Revenue | -5.19 | 3.27 | 0.99 |



CALVERT HEALTH MEDICAL CENTER

| FISCAL YEAR ENDING | June 2024 | June 2023 | June 2022 |
|---|-------------|-----------------------------|-------------|
| Gross Patient Revenue: | | | |
| Regulated Services | 188,719,140 | 175,364,060 | 170,683,940 |
| Unregulated Services | 5,825,001 | 5 , 673 , 775 | 5,700,611 |
| TOTAL | 194,544,141 | 181,037,835 | 176,384,551 |
| Net Patient Revenue (NPR): | | | |
| Regulated Services | 159,058,906 | 147,939,181 | 146,104,685 |
| Unregulated Services | 2,078,979 | 2,027,581 | 2,219,140 |
| TOTAL | 161,137,885 | 149,966,763 | 148,323,826 |
| Other Operating Revenue: | | | |
| Regulated Services | 1,430,700 | 2,882,101 | 2,619,083 |
| Unregulated Services | 716,374 | 537,202 | 446,000 |
| TOTAL | 2,147,074 | 3,419,303 | 3,065,083 |
| Net Operating Revenue (NOR) | | | |
| Regulated Services | 160,489,606 | 150,821,282 | 148,723,768 |
| Unregulated Services | 2,795,353 | 2,564,783 | 2,665,140 |
| Total | 163,284,959 | 153,386,066 | 151,388,909 |
| Total Operating Expenses: | | | |
| Regulated Services | 148,789,773 | 145,904,849 | 135,429,252 |
| Unregulated Services | 15,657,053 | 14,868,131 | 10,975,471 |
| Total | 164,446,826 | 160,772,980 | 146,404,723 |
| Net Operating Profit (Loss): | | | |
| Regulated Services | 11,699,833 | 4,916,433 | 13,294,516 |
| Unregulated Services | -12,861,700 | -12,303,348 | -8,310,331 |
| Total | -1,161,867 | -7,386,914 | 4,984,186 |
| | 0.40, 450 | 540 445 | 1.10.100 |
| Total Non-Operating Profit (Loss): | 240,452 | 742,415 | 149,422 |
| Non-Operating Revenue | 240,452 | 742,415 | 149,422 |
| Non-Operating Expenses | 0 | 0 | 0 |
| Total Excess Profit (Loss): | -921,415 | -6,644,499 | 5,133,608 |
| % Net Operating Profit of Regulated NOR | 7.29 | 3.26 | 8.94 |
| % Net Total Operating Profit of Total NOR | -0.71 | -4.82 | 3.29 |
| % Total Excess Profit of Total Revenue | -0.56 | -4.31 | 3.39 |



ChristianaCare Union Hospital

| FISCAL YEAR ENDING | June 2024 | June 2023 | June 2022 |
|---|-------------|-------------|-------------|
| Gross Patient Revenue: | | | |
| Regulated Services | 210,598,498 | 188,970,768 | 181,753,068 |
| Unregulated Services | 49,788,200 | 43,891,868 | 47,489,711 |
| TOTAL | 260,386,698 | 232,862,636 | 229,242,779 |
| Net Patient Revenue (NPR): | | | |
| Regulated Services | 169,388,933 | 156,223,024 | 154,198,417 |
| Unregulated Services | 18,703,790 | 18,504,308 | 17,289,981 |
| TOTAL | 188,092,723 | 174,727,332 | 171,488,398 |
| Other Operating Revenue: | | | |
| Regulated Services | 493,298 | 1,118,316 | -6,101,000 |
| Unregulated Services | 332,021 | 348,684 | 7,758,000 |
| TOTAL | 825,319 | 1,467,000 | 1,657,000 |
| Net Operating Revenue (NOR) | | | |
| Regulated Services | 169,882,231 | 157,341,340 | 148,097,417 |
| Unregulated Services | 19,035,811 | 18,852,992 | 25,047,981 |
| Total | 188,918,042 | 176,194,332 | 173,145,398 |
| Total Operating Expenses: | | | |
| Regulated Services | 151,771,888 | 150,348,668 | 159,376,660 |
| Unregulated Services | 41,398,150 | 41,952,730 | 41,900,765 |
| Total | 193,170,038 | 192,301,398 | 201,277,425 |
| Net Operating Profit (Loss): | | | |
| Regulated Services | 18,110,343 | 6,992,673 | -11,279,243 |
| Unregulated Services | -22,362,339 | -23,099,738 | -16,852,784 |
| Total | -4,251,996 | -16,107,065 | -28,132,027 |
| Total Non-Operating Profit (Loss): | 7,320,000 | 5,010,000 | -6,539,000 |
| Non-Operating Revenue | 7,320,000 | 5,010,000 | -6,539,000 |
| Non-Operating Expenses | 0 | 0 | 0 |
| Total Excess Profit (Loss): | 3,068,004 | -11,097,065 | -34,671,027 |
| % Net Operating Profit of Regulated NOR | 10.66 | 4.44 | -7.62 |
| % Net Total Operating Profit of Total NOR | -2.25 | -9.14 | -16.25 |
| % Total Excess Profit of Total Revenue | 1.56 | -6.12 | -20.81 |



Frederick Health Hospital

| FISCAL YEAR ENDING | June 2024 | June 2023 | June 2022 |
|---|-------------|-------------|-------------|
| Gross Patient Revenue: | | | |
| Regulated Services | 424,222,500 | 413,332,700 | 400,842,400 |
| Unregulated Services | 64,610,900 | 64,514,900 | 95,879,300 |
| TOTAL | 488,833,400 | 477,847,600 | 496,721,700 |
| Net Patient Revenue (NPR): | | | |
| Regulated Services | 358,096,402 | 346,048,500 | 341,532,928 |
| Unregulated Services | 42,902,800 | 41,614,500 | 58,443,105 |
| TOTAL | 400,999,202 | 387,663,000 | 399,976,033 |
| Other Operating Revenue: | | | |
| Regulated Services | 10,715,231 | 7,436,536 | 7,027,256 |
| Unregulated Services | 9,869,450 | 10,175,464 | 5,251,744 |
| TOTAL | 20,584,681 | 17,612,000 | 12,279,000 |
| Net Operating Revenue (NOR) | | | |
| Regulated Services | 368,811,633 | 353,485,036 | 348,560,185 |
| Unregulated Services | 52,772,250 | 51,789,964 | 63,694,849 |
| Total | 421,583,883 | 405,275,000 | 412,255,033 |
| Total Operating Expenses: | | | |
| Regulated Services | 344,516,941 | 338,216,422 | 332,628,724 |
| Unregulated Services | 79,229,059 | 75,242,578 | 75,767,276 |
| Total | 423,746,000 | 413,459,000 | 408,396,000 |
| Net Operating Profit (Loss): | | | |
| Regulated Services | 24,294,692 | 15,268,614 | 15,931,461 |
| Unregulated Services | -26,456,809 | -23,452,614 | -12,072,427 |
| Total | -2,162,117 | -8,184,000 | 3,859,033 |
| Total Non-Operating Profit (Loss): | 23,086,000 | 20,423,000 | -11,431,000 |
| Non-Operating Revenue | 23,086,000 | 20,423,000 | -11,431,000 |
| Non-Operating Expenses | 0 | 0 | 0 |
| Total Excess Profit (Loss): | 20,923,883 | 12,239,000 | -7,571,967 |
| % Net Operating Profit of Regulated NOR | 6.59 | 4.32 | 4.57 |
| % Net Total Operating Profit of Total NOR | -0.51 | -2.02 | 0.94 |
| % Total Excess Profit of Total Revenue | 4.71 | 2.88 | -1.89 |



GREATER BALTIMORE MEDICAL CENTER

| FISCAL YEAR ENDING | June 2024 | June 2023 | June 2022 |
|---|-------------|-------------|-------------|
| Gross Patient Revenue: | | | |
| Regulated Services | 525,917,619 | 497,427,559 | 495,095,020 |
| Unregulated Services | 298,489,730 | 278,695,804 | 257,349,424 |
| TOTAL | 824,407,349 | 776,123,363 | 752,444,444 |
| Net Patient Revenue (NPR): | | | |
| Regulated Services | 435,805,791 | 418,454,800 | 428,239,517 |
| Unregulated Services | 139,337,347 | 128,279,409 | 123,596,263 |
| TOTAL | 575,143,138 | 546,734,209 | 551,835,780 |
| Other Operating Revenue: | | | |
| Regulated Services | 10,130,587 | 19,853,182 | 11,454,033 |
| Unregulated Services | 28,752,126 | 22,214,684 | 13,067,404 |
| TOTAL | 38,882,713 | 42,067,866 | 24,521,437 |
| Net Operating Revenue (NOR) | | | |
| Regulated Services | 445,936,378 | 438,307,982 | 439,693,550 |
| Unregulated Services | 168,089,473 | 150,494,093 | 136,663,667 |
| Total | 614,025,851 | 588,802,075 | 576,357,217 |
| Total Operating Expenses: | | | |
| Regulated Services | 388,505,668 | 383,337,071 | 396,054,498 |
| Unregulated Services | 242,669,681 | 240,856,929 | 209,676,445 |
| Total | 631,175,350 | 624,194,000 | 605,730,943 |
| Net Operating Profit (Loss): | | | |
| Regulated Services | 57,430,709 | 54,970,910 | 43,639,052 |
| Unregulated Services | -74,580,208 | -90,362,836 | -73,012,778 |
| Total | -17,149,499 | -35,391,925 | -29,373,726 |
| | | | |
| Total Non-Operating Profit (Loss): | 10,464,000 | 14,232,000 | 76,191,000 |
| Non-Operating Revenue | 12,965,000 | 11,583,000 | 21,523,000 |
| Non-Operating Expenses | 2,501,000 | -2,649,000 | -54,668,000 |
| Total Excess Profit (Loss): | -6,685,499 | -26,457,925 | -62,518,726 |
| % Net Operating Profit of Regulated NOR | 12.88 | 12.54 | 9.92 |
| % Net Total Operating Profit of Total NOR | -2.79 | -6.01 | -5.10 |
| % Total Excess Profit of Total Revenue | -1.07 | -4.41 | -10.46 |



HOLY CROSS HOSPITAL

| FISCAL YEAR ENDING | June 2024 | June 2023 | June 2022 |
|---|-------------|-------------|-------------|
| Gross Patient Revenue: | | | |
| Regulated Services | 600,651,500 | 573,789,700 | 573,097,200 |
| Unregulated Services | 48,379,980 | 46,328,041 | 43,212,274 |
| TOTAL | 649,031,480 | 620,117,741 | 616,309,474 |
| Net Patient Revenue (NPR): | | | |
| Regulated Services | 511,658,901 | 480,096,910 | 491,435,451 |
| Unregulated Services | 19,681,888 | 16,874,062 | 14,745,549 |
| TOTAL | 531,340,789 | 496,970,971 | 506,181,000 |
| Other Operating Revenue: | | | |
| Regulated Services | 1,614,562 | 9,622,808 | 8,412,868 |
| Unregulated Services | 21,540,477 | 25,310,692 | 13,699,132 |
| TOTAL | 23,155,039 | 34,933,500 | 22,112,000 |
| Net Operating Revenue (NOR) | | | |
| Regulated Services | 513,273,463 | 489,719,717 | 499,848,319 |
| Unregulated Services | 41,222,365 | 42,184,754 | 28,444,681 |
| Total | 554,495,828 | 531,904,471 | 528,293,000 |
| Total Operating Expenses: | | | |
| Regulated Services | 440,756,817 | 445,104,100 | 461,368,595 |
| Unregulated Services | 79,664,683 | 82,356,900 | 62,491,446 |
| Total | 520,421,500 | 527,461,000 | 523,860,041 |
| Net Operating Profit (Loss): | | | |
| Regulated Services | 72,516,646 | 44,615,617 | 38,479,723 |
| Unregulated Services | -38,442,318 | -40,172,145 | -34,046,765 |
| Total | 34,074,328 | 4,443,471 | 4,432,959 |
| Total Non-Operating Profit (Loss): | 36,357,600 | 25,429,000 | -32,140,000 |
| Non-Operating Revenue | 37,449,300 | 27,440,000 | -34,236,140 |
| Non-Operating Expenses | 1,091,700 | 2,011,000 | -2,096,140 |
| Total Excess Profit (Loss): | 70,431,928 | 29,872,471 | -27,707,041 |
| % Net Operating Profit of Regulated NOR | 14.13 | 9.11 | 7.70 |
| % Net Total Operating Profit of Total NOR | 6.15 | 0.84 | 0.84 |
| % Total Excess Profit of Total Revenue | 11.90 | 5.34 | -5.61 |



Holy Cross Hospital Germantown

| FISCAL YEAR ENDING | June 2024 | June 2023 | June 2022 |
|---|-------------|-------------|-------------------|
| Gross Patient Revenue: | | | |
| Regulated Services | 163,546,900 | 140,664,300 | 141,903,900 |
| Unregulated Services | 5,515,295 | 3,528,900 | 2,855,806 |
| TOTAL | 169,062,195 | 144,193,200 | 144,759,706 |
| Net Patient Revenue (NPR): | | | |
| Regulated Services | 137,746,580 | 119,873,460 | 124,352,558 |
| Unregulated Services | 2,287,216 | 911,700 | 722,748 |
| TOTAL | 140,033,795 | 120,785,160 | 125,075,306 |
| Other Operating Revenue: | | | |
| Regulated Services | 122,101 | 1,360,100 | 284,326 |
| Unregulated Services | 742,239 | 631,400 | 618,531 |
| TOTAL | 864,340 | 1,991,500 | 902,857 |
| Net Operating Revenue (NOR) | | | |
| Regulated Services | 137,868,681 | 121,233,560 | 124,636,884 |
| Unregulated Services | 3,029,455 | 1,543,100 | 1,341,279 |
| Total | 140,898,135 | 122,776,660 | 125,978,163 |
| Total Operating Expenses: | | | |
| Regulated Services | 133,531,772 | 126,408,245 | 125,596,841 |
| Unregulated Services | 15,425,228 | 13,257,255 | 8,895,159 |
| Total | 148,957,000 | 139,665,500 | 134,492,000 |
| Net Operating Profit (Loss): | | | |
| Regulated Services | 4,336,909 | -5,174,685 | -959 , 957 |
| Unregulated Services | -12,395,774 | -11,714,155 | -7,553,880 |
| Total | -8,058,865 | -16,888,840 | -8,513,837 |
| Total Non-Operating Profit (Loss): | 5,984,500 | 4,157,300 | -585,000 |
| Non-Operating Revenue | 5,984,500 | 4,157,300 | -585,000 |
| Non-Operating Expenses | 0 | 0 | 0 |
| | | | |
| Total Excess Profit (Loss): | -2,074,365 | -12,731,540 | -9,098,837 |
| % Net Operating Profit of Regulated NOR | 3.15 | -4.27 | -0.77 |
| % Net Total Operating Profit of Total NOR | -5.72 | -13.76 | -6.76 |
| % Total Excess Profit of Total Revenue | -1.41 | -10.03 | -7.26 |



JOHNS HOPKINS BAYVIEW MEDICAL CENTER

| FISCAL YEAR ENDING | June 2024 | June 2023 | June 2022 |
|---|-------------|-------------|-------------|
| Gross Patient Revenue: | | | |
| Regulated Services | 828,761,549 | 783,284,695 | 778,281,041 |
| Unregulated Services | 5,074,353 | 4,967,211 | 4,760,509 |
| TOTAL | 833,835,902 | 788,251,906 | 783,041,550 |
| Net Patient Revenue (NPR): | | | |
| Regulated Services | 673,842,854 | 643,947,307 | 650,301,388 |
| Unregulated Services | 4,881,598 | 4,778,473 | 4,579,726 |
| TOTAL | 678,724,452 | 648,725,780 | 654,881,114 |
| Other Operating Revenue: | | | |
| Regulated Services | 8,758,959 | 13,167,637 | 7,919,718 |
| Unregulated Services | 113,281,589 | 101,524,583 | 86,249,166 |
| TOTAL | 122,040,548 | 114,692,220 | 94,168,884 |
| Net Operating Revenue (NOR) | | | |
| Regulated Services | 682,601,813 | 657,114,944 | 658,221,105 |
| Unregulated Services | 118,163,187 | 106,303,056 | 90,828,893 |
| Total | 800,765,000 | 763,418,000 | 749,049,998 |
| Total Operating Expenses: | | | |
| Regulated Services | 668,976,576 | 647,678,909 | 680,557,337 |
| Unregulated Services | 114,534,424 | 112,633,091 | 93,038,663 |
| Total | 783,511,000 | 760,312,000 | 773,596,000 |
| Net Operating Profit (Loss): | | | |
| Regulated Services | 13,625,237 | 9,436,035 | -22,336,231 |
| Unregulated Services | 3,628,763 | -6,330,035 | -2,209,771 |
| Total | 17,254,000 | 3,106,000 | -24,546,002 |
| | 1 500 000 | 6 040 000 | 0.774.000 |
| Total Non-Operating Profit (Loss): | 1,523,000 | -6,042,000 | -9,774,000 |
| Non-Operating Revenue | 12,318,000 | 9,244,000 | 2,018,000 |
| Non-Operating Expenses | 10,795,000 | 15,286,000 | 11,792,000 |
| Total Excess Profit (Loss): | 18,777,000 | -2,936,000 | -34,320,002 |
| % Net Operating Profit of Regulated NOR | 2.00 | 1.44 | -3.39 |
| % Net Total Operating Profit of Total NOR | 2.15 | 0.41 | -3.28 |
| % Total Excess Profit of Total Revenue | 2.31 | -0.38 | -4.57 |



| TOUNG | HUDRING | HOSPITAL |
|-------|---------|----------|
| JUHNS | HOPKINS | HOSPITAL |

| FISCAL YEAR ENDING | June 2024 | June 2023 | June 2022 |
|---|---------------|---------------|---------------|
| Gross Patient Revenue: | | | |
| Regulated Services | 3,105,851,884 | 2,921,370,378 | 2,832,180,125 |
| Unregulated Services | 30,330,632 | 29,188,854 | 25,855,580 |
| TOTAL | 3,136,182,516 | 2,950,559,232 | 2,858,035,705 |
| Net Patient Revenue (NPR): | | | |
| Regulated Services | 2,539,308,684 | 2,417,676,978 | 2,386,916,325 |
| Unregulated Services | 30,330,632 | 29,188,854 | 25,855,580 |
| TOTAL | 2,569,639,316 | 2,446,865,832 | 2,412,771,905 |
| Other Operating Revenue: | | | |
| Regulated Services | 65,944,384 | 77,702,368 | 54,501,692 |
| Unregulated Services | 686,569,200 | 635,473,600 | 574,740,600 |
| TOTAL | 752,513,584 | 713,175,968 | 629,242,292 |
| Net Operating Revenue (NOR) | | | |
| Regulated Services | 2,605,253,068 | 2,495,379,346 | 2,441,418,017 |
| Unregulated Services | 716,899,832 | 664,662,454 | 600,596,180 |
| Total | 3,322,152,900 | 3,160,041,800 | 3,042,014,197 |
| Total Operating Expenses: | | | |
| Regulated Services | 2,620,183,600 | 2,455,632,500 | 2,375,734,100 |
| Unregulated Services | 647,787,400 | 604,818,500 | 544,403,900 |
| Total | 3,267,971,000 | 3,060,451,000 | 2,920,138,000 |
| Net Operating Profit (Loss): | | | |
| Regulated Services | -14,930,532 | 39,746,846 | 65,683,917 |
| Unregulated Services | 69,112,432 | 59,843,954 | 56,192,280 |
| Total | 54,181,900 | 99,590,800 | 121,876,197 |
| Total Non-Operating Profit (Loss): | 53,857,000 | 27,797,000 | -125,166,000 |
| Non-Operating Revenue | 177,214,000 | 160,325,000 | 81,364,000 |
| Non-Operating Expenses | 123,357,000 | 132,528,000 | 206,530,000 |
| Non-Operating Expenses | 123,337,000 | 132,320,000 | 200,330,000 |
| Total Excess Profit (Loss): | 108,038,900 | 127,387,800 | -3,289,803 |
| % Net Operating Profit of Regulated NOR | -0.57 | 1.59 | 2.69 |
| % Net Total Operating Profit of Total NOR | 1.63 | 3.15 | 4.01 |
| % Total Excess Profit of Total Revenue | 3.09 | 3.84 | -0.11 |



JOHNS HOPKINS HOWARD COUNTY MEDICAL CENTER

| FISCAL YEAR ENDING | June 2024 | June 2023 | June 2022 |
|---|-------------|-------------|-------------|
| Gross Patient Revenue: | | | |
| Regulated Services | 373,181,711 | 356,825,066 | 344,977,080 |
| Unregulated Services | 0 | 0 | 0 |
| TOTAL | 373,181,711 | 356,825,066 | 344,977,080 |
| Net Patient Revenue (NPR): | , , | , . | |
| Regulated Services | 316,584,711 | 303,392,066 | 299,814,034 |
| Unregulated Services | 0 | 0 | 0 |
| TOTAL | 316,584,711 | 303,392,066 | 299,814,034 |
| Other Operating Revenue: | | | |
| Regulated Services | 2,601 | 353,368 | 211,173 |
| Unregulated Services | 7,606,724 | 11,908,542 | 10,124,605 |
| TOTAL | 7,609,325 | 12,261,910 | 10,335,778 |
| Net Operating Revenue (NOR) | | | |
| Regulated Services | 316,587,312 | 303,745,434 | 300,025,207 |
| Unregulated Services | 7,606,724 | 11,908,542 | 10,124,605 |
| Total | 324,194,036 | 315,653,976 | 310,149,812 |
| Total Operating Expenses: | | | |
| Regulated Services | 311,543,564 | 314,058,592 | 308,768,658 |
| Unregulated Services | 19,565,471 | 17,590,825 | 16,677,641 |
| Total | 331,109,035 | 331,649,417 | 325,446,299 |
| Net Operating Profit (Loss): | | | |
| Regulated Services | 5,043,748 | -10,313,158 | -8,743,451 |
| Unregulated Services | -11,958,747 | -5,682,283 | -6,553,036 |
| Total | -6,915,000 | -15,995,441 | -15,296,487 |
| Tabal Nas Oranatina Duafit (Lasa) | 27 (27 (21 | 22 062 441 | 22 200 502 |
| Total Non-Operating Profit (Loss): | 27,627,631 | 22,862,441 | |
| Non-Operating Revenue | 28,288,596 | 24,996,024 | |
| Non-Operating Expenses | 660,965 | 2,133,583 | 70,188,701 |
| Total Excess Profit (Loss): | 20,712,631 | 6,867,000 | -37,585,990 |
| % Net Operating Profit of Regulated NOR | 1.59 | -3.40 | -2.91 |
| % Net Total Operating Profit of Total NOR | -2.13 | -5.07 | -4.93 |
| % Total Excess Profit of Total Revenue | 5.88 | 2.02 | -10.50 |



Johns Hopkins Suburban Hospital

| FISCAL YEAR ENDING | June 2024 | June 2023 | June 2022 |
|---|-------------|-------------|-------------|
| Gross Patient Revenue: | | | |
| Regulated Services | 431,677,954 | 404,912,474 | 392,501,910 |
| Unregulated Services | 487,394 | 664,751 | 719,009 |
| TOTAL | 432,165,348 | 405,577,225 | 393,220,919 |
| Net Patient Revenue (NPR): | | | |
| Regulated Services | 362,453,688 | 339,589,552 | 337,029,398 |
| Unregulated Services | 487,394 | 664,751 | 719,009 |
| TOTAL | 362,941,082 | 340,254,303 | 337,748,407 |
| Other Operating Revenue: | | | |
| Regulated Services | 7,521,235 | 6,980,212 | 3,412,502 |
| Unregulated Services | 12,988,396 | 14,936,755 | 16,411,948 |
| TOTAL | 20,509,631 | 21,916,968 | 19,824,450 |
| Net Operating Revenue (NOR) | | | |
| Regulated Services | 369,974,923 | 346,569,765 | 340,441,900 |
| Unregulated Services | 13,475,791 | 15,601,506 | 17,130,957 |
| Total | 383,450,713 | 362,171,271 | 357,572,857 |
| Total Operating Expenses: | | | |
| Regulated Services | 345,650,345 | 332,427,884 | 316,142,049 |
| Unregulated Services | 46,223,116 | 43,759,600 | 41,401,100 |
| Total | 391,873,461 | 376,187,484 | 357,543,149 |
| Net Operating Profit (Loss): | | | |
| Regulated Services | 24,324,578 | 14,141,881 | 24,299,851 |
| Unregulated Services | -32,747,325 | -28,158,094 | -24,270,143 |
| Total | -8,422,747 | -14,016,213 | 29,708 |
| Total Non-Operating Profit (Loss): | 38,837,000 | 30,181,978 | -42,082,464 |
| Non-Operating Revenue | 38,837,000 | 30,181,978 | 3,661,112 |
| Non-Operating Expenses | 0 | 0 | 45,743,576 |
| Total Excess Profit (Loss): | 30,414,253 | 16,165,765 | -42,052,756 |
| % Net Operating Profit of Regulated NOR | 6.57 | 4.08 | 7.14 |
| % Net Total Operating Profit of Total NOR | -2.20 | -3.87 | 0.01 |
| % Total Excess Profit of Total Revenue | 7.20 | 4.12 | -11.64 |



LifeBridge Health Carroll Hospital Center

| FISCAL YEAR ENDING | June 2024 | June 2023 | June 2022 |
|---|-------------|-------------|-------------|
| Gross Patient Revenue: | | | |
| Regulated Services | 294,002,396 | 265,924,528 | 258,148,447 |
| Unregulated Services | 102,213,085 | 97,907,000 | 93,956,464 |
| TOTAL | 396,215,481 | 363,831,528 | 352,104,911 |
| Net Patient Revenue (NPR): | | | |
| Regulated Services | 251,981,612 | 226,917,377 | 222,667,123 |
| Unregulated Services | 50,831,355 | 47,556,447 | 45,063,987 |
| TOTAL | 302,812,967 | 274,473,824 | 267,731,110 |
| Other Operating Revenue: | | | |
| Regulated Services | 12,400,841 | 15,074,565 | 11,097,800 |
| Unregulated Services | 2,594,726 | 1,068,201 | 995,887 |
| TOTAL | 14,995,567 | 16,142,766 | 12,093,687 |
| Net Operating Revenue (NOR) | | | |
| Regulated Services | 264,382,453 | 241,991,942 | 233,764,923 |
| Unregulated Services | 53,426,081 | 48,624,648 | 46,059,874 |
| Total | 317,808,534 | 290,616,590 | 279,824,797 |
| Total Operating Expenses: | | | |
| Regulated Services | 218,498,303 | 219,473,520 | 212,285,619 |
| Unregulated Services | 71,343,425 | 59,999,209 | 56,999,964 |
| Total | 289,841,728 | 279,472,729 | 269,285,583 |
| Net Operating Profit (Loss): | | | |
| Regulated Services | 45,884,150 | 22,518,422 | 21,479,304 |
| Unregulated Services | -17,917,344 | -11,374,561 | -10,940,090 |
| Total | 27,966,806 | 11,143,860 | 10,539,214 |
| | | | |
| Total Non-Operating Profit (Loss): | 22,822,801 | 23,389,493 | -28,360,910 |
| Non-Operating Revenue | 22,822,801 | 23,389,493 | -28,360,910 |
| Non-Operating Expenses | 0 | 0 | 0 |
| Total Excess Profit (Loss): | 50,789,607 | 34,533,353 | -17,821,696 |
| % Net Operating Profit of Regulated NOR | 17.36 | 9.31 | 9.19 |
| % Net Total Operating Profit of Total NOR | 8.80 | 3.83 | 3.77 |
| % Total Excess Profit of Total Revenue | 14.91 | 11.00 | -7.09 |



LifeBridge Health Grace Medical Center

| FISCAL YEAR ENDING | June 2024 | August 2023 | August 2022 |
|---|------------------|-------------|--------------------------|
| Gross Patient Revenue: | | | |
| Regulated Services | 33,202,184 | 34,673,288 | 28,774,744 |
| Unregulated Services | 34,181,000 | 37,621,705 | 31,685,405 |
| TOTAL | 67,383,184 | 72,294,993 | 60,460,149 |
| Net Patient Revenue (NPR): | | | |
| Regulated Services | 27,153,619 | 26,745,634 | 22,835,537 |
| Unregulated Services | 6,357,539 | 9,450,359 | 9,067,895 |
| TOTAL | 33,511,158 | 36,195,993 | 31,903,432 |
| Other Operating Revenue: | | | |
| Regulated Services | 2,119,621 | 1,138,679 | 684,729 |
| Unregulated Services | 752 , 849 | 1,294,321 | 633,929 |
| TOTAL | 2,872,470 | 2,433,000 | 1,318,658 |
| Net Operating Revenue (NOR) | | | |
| Regulated Services | 29,273,240 | 27,884,313 | 23,520,266 |
| Unregulated Services | 7,110,388 | 10,744,680 | 9,701,824 |
| Total | 36,383,628 | 38,628,993 | 33,222,090 |
| Total Operating Expenses: | | | |
| Regulated Services | 32,288,518 | 31,541,781 | 30,265,814 |
| Unregulated Services | 19,055,137 | 18,902,219 | 12,832,326 |
| Total | 51,343,655 | 50,444,000 | 43,098,140 |
| Net Operating Profit (Loss): | | | |
| Regulated Services | -3,015,279 | -3,657,468 | -6,745,547 |
| Unregulated Services | -11,944,749 | -8,157,539 | -3,130,503 |
| Total | -14,960,028 | -11,815,007 | -9,876,050 |
| Total Non-Operating Profit (Loss): | -7,000 | 15,254,000 | - 65 , 289 |
| Non-Operating Revenue | -7,000 | 15,300,000 | -65,289 |
| Non-Operating Expenses | 0 | 46,000 | 0 |
| Total Excess Profit (Loss): | -14,967,028 | 3,438,993 | -9,941,339 |
| % Net Operating Profit of Regulated NOR | -10.30 | -13.12 | -28.68 |
| % Net Total Operating Profit of Total NOR | -41.12 | -30.59 | -29.73 |
| % Total Excess Profit of Total Revenue | -41.14 | 6.38 | -29.98 |



FISCAL YEAR 2022 TO 2024 Page 20

LifeBridge Health Levindale

| FISCAL YEAR ENDING | June 2024 | June 2023 | June 2022 |
|---|-------------|-------------|-------------|
| Gross Patient Revenue: | | | |
| Regulated Services | 67,965,551 | 68,907,086 | 74,237,915 |
| Unregulated Services | 33,700,369 | 33,445,347 | 33,408,387 |
| TOTAL | 101,665,920 | 102,352,433 | 107,646,302 |
| Net Patient Revenue (NPR): | | | |
| Regulated Services | 54,502,869 | 56,920,733 | 62,903,329 |
| Unregulated Services | 27,854,327 | 27,285,985 | 27,351,004 |
| TOTAL | 82,357,196 | 84,206,718 | 90,254,333 |
| Other Operating Revenue: | | | |
| Regulated Services | 1,535,117 | 3,112,853 | 1,227,272 |
| Unregulated Services | 1,025,978 | 646,356 | 937,295 |
| TOTAL | 2,561,095 | 3,759,209 | 2,164,567 |
| Net Operating Revenue (NOR) | | | |
| Regulated Services | 56,037,986 | 60,033,586 | 64,130,601 |
| Unregulated Services | 28,880,305 | 27,932,341 | 28,288,299 |
| Total | 84,918,291 | 87,965,927 | 92,418,900 |
| Total Operating Expenses: | | | |
| Regulated Services | 41,785,620 | 44,536,449 | 46,951,946 |
| Unregulated Services | 35,477,086 | 37,069,746 | 38,194,096 |
| Total | 77,262,706 | 81,606,195 | 85,146,042 |
| Net Operating Profit (Loss): | | | |
| Regulated Services | 14,252,366 | 15,497,137 | 17,178,655 |
| Unregulated Services | -6,596,781 | -9,137,405 | -9,905,797 |
| Total | 7,655,585 | 6,359,732 | 7,272,858 |
| Total Non-Operating Profit (Loss): | 2,383,348 | 2,137,741 | -2,714,061 |
| Non-Operating Revenue | 2,383,348 | 2,137,741 | -2,714,061 |
| Non-Operating Expenses | 0 | 0 | 0 |
| Total Excess Profit (Loss): | 10,038,933 | 8,497,473 | 4,558,797 |
| % Net Operating Profit of Regulated NOR | 25.43 | 25.81 | 26.79 |
| % Net Total Operating Profit of Total NOR | 9.02 | 7.23 | 7.87 |
| % Total Excess Profit of Total Revenue | 11.50 | 9.43 | 5.08 |



LifeBridge Health Northwest Hospital Center

| FISCAL YEAR ENDING | June 2024 | June 2023 | June 2022 |
|--|-------------|-------------|-------------|
| Gross Patient Revenue: | | | |
| Regulated Services | 311,836,440 | 310,414,480 | 301,664,524 |
| Unregulated Services | 41,495,607 | 54,087,821 | 53,218,504 |
| TOTAL | 353,332,047 | 364,502,301 | 354,883,028 |
| Net Patient Revenue (NPR): | | | |
| Regulated Services | 261,762,970 | 266,499,749 | 260,293,639 |
| Unregulated Services | 23,188,207 | 31,378,125 | 29,878,438 |
| TOTAL | 284,951,177 | 297,877,874 | 290,172,077 |
| Other Operating Revenue: | | | |
| Regulated Services | 4,845,517 | 6,446,025 | 5,837,860 |
| Unregulated Services | 3,140,595 | 3,138,583 | 2,548,045 |
| TOTAL | 7,986,112 | 9,584,608 | 8,385,905 |
| Net Operating Revenue (NOR) | | | |
| Regulated Services | 266,608,487 | 272,945,774 | 266,131,499 |
| Unregulated Services | 26,328,802 | 34,516,708 | 32,426,483 |
| Total | 292,937,289 | 307,462,482 | 298,557,982 |
| Total Operating Expenses: | | | |
| Regulated Services | 238,767,737 | 250,976,112 | 240,746,541 |
| Unregulated Services | 63,342,730 | 66,843,821 | 64,580,794 |
| Total | 302,110,467 | 317,819,933 | 305,327,335 |
| Net Operating Profit (Loss): | | | |
| Regulated Services | 27,840,750 | 21,969,662 | 25,384,958 |
| Unregulated Services | -37,013,928 | -32,327,113 | -32,154,311 |
| Total | -9,173,178 | -10,357,451 | -6,769,353 |
| The last variety of the state o | 0 505 760 | 0 076 401 | 10 270 252 |
| Total Non-Operating Profit (Loss): | 8,595,760 | 8,876,421 | -12,378,353 |
| Non-Operating Revenue | 8,595,760 | 8,876,421 | -12,378,353 |
| Non-Operating Expenses | 0 | 0 | 0 |
| Total Excess Profit (Loss): | -577,418 | -1,481,030 | -19,147,706 |
| % Net Operating Profit of Regulated NOR | 10.44 | 8.05 | 9.54 |
| % Net Total Operating Profit of Total NOR | -3.13 | -3.37 | -2.27 |
| % Total Excess Profit of Total Revenue | -0.19 | -0.47 | -6.69 |



LifeBridge Health Sinai Hospital

| FISCAL YEAR ENDING | June 2024 | June 2023 | June 2022 |
|---|---------------|---------------|---------------|
| Gross Patient Revenue: | | | |
| Regulated Services | 961,717,881 | 949,076,151 | 940,026,414 |
| Unregulated Services | 251,168,098 | 251,736,860 | 244,585,232 |
| TOTAL | 1,212,885,979 | 1,200,813,012 | 1,184,611,646 |
| Net Patient Revenue (NPR): | | | |
| Regulated Services | 804,921,429 | 793,704,566 | 804,616,796 |
| Unregulated Services | 110,695,636 | 110,806,489 | 103,455,884 |
| TOTAL | 915,617,065 | 904,511,054 | 908,072,680 |
| Other Operating Revenue: | | | |
| Regulated Services | 13,563,503 | 20,410,182 | 21,562,272 |
| Unregulated Services | 38,154,078 | 33,491,752 | 36,827,823 |
| TOTAL | 51,717,581 | 53,901,934 | 58,390,095 |
| Net Operating Revenue (NOR) | | | |
| Regulated Services | 818,484,932 | 814,114,748 | 826,179,068 |
| Unregulated Services | 148,849,714 | 144,298,240 | 140,283,707 |
| Total | 967,334,646 | 958,412,988 | 966,462,775 |
| Total Operating Expenses: | | | |
| Regulated Services | 712,346,938 | 726,701,775 | 715,834,671 |
| Unregulated Services | 233,447,643 | 227,733,159 | 196,501,424 |
| Total | 945,794,581 | 954,434,934 | 912,336,095 |
| Net Operating Profit (Loss): | | | |
| Regulated Services | 106,137,994 | 87,412,972 | 110,344,397 |
| Unregulated Services | -84,597,928 | -83,434,918 | -56,217,717 |
| Total | 21,540,065 | 3,978,054 | 54,126,680 |
| T | 20, 002, 000 | 40, 412, 000 | 40 611 000 |
| Total Non-Operating Profit (Loss): | 39,093,000 | 40,413,000 | -42,611,000 |
| Non-Operating Revenue | 39,093,000 | 40,413,000 | -42,611,000 |
| Non-Operating Expenses | 0 | 0 | 0 |
| Total Excess Profit (Loss): | 60,633,065 | 44,391,054 | 11,515,680 |
| % Net Operating Profit of Regulated NOR | 12.97 | 10.74 | 13.36 |
| % Net Total Operating Profit of Total NOR | 2.23 | 0.42 | 5.60 |
| % Total Excess Profit of Total Revenue | 6.02 | 4.44 | 1.25 |



Luminis Health Anne Arundel Medical Center

| FISCAL YEAR ENDING | June 2024 | June 2023 | June 2022 |
|---|-------------|-------------|-------------|
| Gross Patient Revenue: | | | |
| Regulated Services | 746,989,000 | 749,524,800 | 724,138,500 |
| Unregulated Services | 35,127,994 | 31,488,884 | 36,451,004 |
| TOTAL | 782,116,994 | 781,013,684 | 760,589,504 |
| Net Patient Revenue (NPR): | | | |
| Regulated Services | 630,365,072 | 608,630,183 | 630,312,825 |
| Unregulated Services | 13,080,925 | 12,300,754 | 13,450,805 |
| TOTAL | 643,445,997 | 620,930,937 | 643,763,631 |
| Other Operating Revenue: | | | |
| Regulated Services | 5,263,889 | 6,939,326 | 9,335,100 |
| Unregulated Services | 9,168,111 | 9,056,674 | 12,805,700 |
| TOTAL | 14,432,000 | 15,996,000 | 22,140,800 |
| Net Operating Revenue (NOR) | | | |
| Regulated Services | 635,628,961 | 615,569,509 | 639,647,925 |
| Unregulated Services | 22,249,036 | 21,357,428 | 26,256,505 |
| Total | 657,877,997 | 636,926,937 | 665,904,431 |
| Total Operating Expenses: | | | |
| Regulated Services | 564,249,309 | 580,138,043 | 612,124,120 |
| Unregulated Services | 75,337,691 | 66,971,957 | 70,726,980 |
| Total | 639,587,000 | 647,110,000 | 682,851,100 |
| Net Operating Profit (Loss): | | | |
| Regulated Services | 71,379,651 | 35,431,466 | 27,523,805 |
| Unregulated Services | -53,088,654 | -45,614,529 | -44,470,474 |
| Total | 18,290,997 | -10,183,063 | -16,946,669 |
| Total Non-Operating Profit (Loss): | 48,779,000 | 47,448,000 | -10,882,000 |
| Non-Operating Revenue | 48,779,000 | 47,448,000 | -10,882,000 |
| Non-Operating Expenses | 0 | 0 | 0 |
| Total Excess Profit (Loss): | 67,069,997 | 37,264,937 | -27,828,669 |
| % Net Operating Profit of Regulated NOR | 11.23 | 5.76 | 4.30 |
| % Net Total Operating Profit of Total NOR | 2.78 | -1.60 | -2.54 |
| % Total Excess Profit of Total Revenue | 9.49 | 5.45 | -4.25 |



Luminis Health Doctors Community Medical Center

| FISCAL YEAR ENDING | June 2024 | June 2023 | June 2022 |
|---|-------------|-------------|-------------|
| Gross Patient Revenue: | | | |
| Regulated Services | 308,883,300 | 308,601,200 | 263,081,000 |
| Unregulated Services | 511,826 | 696,212 | 1,335,820 |
| TOTAL | 309,395,126 | 309,297,412 | 264,416,820 |
| Net Patient Revenue (NPR): | | | |
| Regulated Services | 248,446,159 | 228,329,915 | 220,183,871 |
| Unregulated Services | 378,235 | 400,396 | 1,049,498 |
| TOTAL | 248,824,394 | 228,730,310 | 221,233,369 |
| Other Operating Revenue: | | | |
| Regulated Services | 2,116,000 | 2,670,300 | 5,063,959 |
| Unregulated Services | 2,913,000 | 2,021,700 | 2,635,041 |
| TOTAL | 5,029,000 | 4,692,000 | 7,699,000 |
| Net Operating Revenue (NOR) | | | |
| Regulated Services | 250,562,159 | 231,000,215 | 225,247,829 |
| Unregulated Services | 3,291,235 | 2,422,096 | 3,684,539 |
| Total | 253,853,394 | 233,422,310 | 228,932,369 |
| Total Operating Expenses: | | | |
| Regulated Services | 235,424,693 | 229,662,179 | 229,922,488 |
| Unregulated Services | 24,174,307 | 17,557,821 | 14,363,989 |
| Total | 259,599,000 | 247,220,000 | 244,286,477 |
| Net Operating Profit (Loss): | | | |
| Regulated Services | 15,137,467 | 1,338,036 | -4,674,659 |
| Unregulated Services | -20,883,073 | -15,135,725 | -10,679,450 |
| Total | -5,745,606 | -13,797,690 | -15,354,108 |
| Total Non-Operating Profit (Loss): | -2,441,000 | -474,000 | -1,566,707 |
| Non-Operating Revenue | -2,441,000 | -474,000 | -1,566,707 |
| Non-Operating Expenses | 0 | 0 | 0 |
| Total Excess Profit (Loss): | -8,186,606 | -14,271,690 | -16,920,815 |
| % Net Operating Profit of Regulated NOR | 6.04 | 0.58 | -2.08 |
| % Net Total Operating Profit of Total NOR | -2.26 | -5.91 | -6.71 |
| % Total Excess Profit of Total Revenue | -3.26 | -6.13 | -7.44 |



MEDSTAR MONTGOMERY MEDICAL CENTER

| FISCAL YEAR ENDING | June 2024 | June 2023 | June 2022 |
|---|-------------|-------------|------------------|
| Gross Patient Revenue: | | | |
| Regulated Services | 222,642,659 | 208,039,750 | 192,883,685 |
| Unregulated Services | 76,313,160 | 60,712,321 | 48,749,814 |
| TOTAL | 298,955,819 | 268,752,071 | 241,633,499 |
| Net Patient Revenue (NPR): | | | |
| Regulated Services | 183,717,210 | 173,573,630 | 165,505,846 |
| Unregulated Services | 37,850,452 | 30,644,515 | 24,411,299 |
| TOTAL | 221,567,661 | 204,218,145 | 189,917,144 |
| Other Operating Revenue: | | | |
| Regulated Services | 5,010,172 | 6,707,647 | 2,349,101 |
| Unregulated Services | 96,353 | 458,895 | 596,860 |
| TOTAL | 5,106,525 | 7,166,542 | 2,945,960 |
| Net Operating Revenue (NOR) | | | |
| Regulated Services | 188,727,382 | 180,281,276 | 167,854,946 |
| Unregulated Services | 37,946,804 | 31,103,410 | 25,008,158 |
| Total | 226,674,186 | 211,384,687 | 192,863,105 |
| Total Operating Expenses: | | | |
| Regulated Services | 188,797,764 | 182,012,090 | 165,949,011 |
| Unregulated Services | 51,558,230 | 46,590,452 | 39,626,915 |
| Total | 240,355,994 | 228,602,542 | 205,575,926 |
| Net Operating Profit (Loss): | | | |
| Regulated Services | -70,382 | -1,730,814 | 1,905,935 |
| Unregulated Services | -13,611,426 | -15,487,042 | -14,618,757 |
| Total | -13,681,808 | -17,217,856 | -12,712,822 |
| Total Non-Operating Profit (Loss): | 792,419 | 1,354,945 | 981 , 872 |
| Non-Operating Revenue | 1,042,446 | 1,430,590 | 812,248 |
| Non-Operating Expenses | 250,027 | 75,645 | -169,624 |
| Total Excess Profit (Loss): | -12,889,388 | -15,862,911 | -11,730,950 |
| % Net Operating Profit of Regulated NOR | -0.04 | -0.96 | 1.14 |
| % Net Total Operating Profit of Total NOR | -6.04 | -8.15 | -6.59 |
| % Total Excess Profit of Total Revenue | -5.66 | -7.45 | -6.06 |



MEDSTAR SOUTHERN MARYLAND HOSPITAL CENTER

| FISCAL YEAR ENDING | June 2024 | June 2023 | June 2022 |
|--|-------------|-------------|-------------|
| Gross Patient Revenue: | | | |
| Regulated Services | 338,032,767 | 318,000,686 | 299,185,641 |
| Unregulated Services | 119,368,800 | 33,859,084 | 33,291,557 |
| TOTAL | 457,401,567 | 351,859,771 | 332,477,198 |
| Net Patient Revenue (NPR): | | | |
| Regulated Services | 273,706,361 | 253,654,839 | 254,863,540 |
| Unregulated Services | 53,969,966 | 16,603,636 | 16,594,518 |
| TOTAL | 327,676,327 | 270,258,475 | 271,458,058 |
| Other Operating Revenue: | | | |
| Regulated Services | 12,378,722 | 7,622,625 | 5,607,028 |
| Unregulated Services | 470,522 | 308,547 | 80,878 |
| TOTAL | 12,849,244 | 7,931,172 | 5,687,906 |
| Net Operating Revenue (NOR) | | | |
| Regulated Services | 286,085,083 | 261,277,464 | 260,470,568 |
| Unregulated Services | 54,440,488 | 16,912,183 | 16,675,396 |
| Total | 340,525,571 | 278,189,647 | 277,145,964 |
| Total Operating Expenses: | | | |
| Regulated Services | 289,266,748 | 257,464,006 | 258,261,875 |
| Unregulated Services | 82,766,215 | 49,442,159 | 39,722,146 |
| Total | 372,032,962 | 306,906,165 | 297,984,021 |
| Net Operating Profit (Loss): | | | |
| Regulated Services | -3,181,665 | 3,813,459 | 2,208,693 |
| Unregulated Services | -28,325,726 | -32,529,976 | -23,046,750 |
| Total | -31,507,391 | -28,716,518 | -20,838,057 |
| Total Non-Operating Profit (Loss): | 193,658 | 92,404 | -46,462 |
| | • | | -49,737 |
| Non-Operating Revenue Non-Operating Expenses | 206,864 | 96,157 | -3,275 |
| Non-Operating Expenses | 13,206 | 3,753 | -3,273 |
| Total Excess Profit (Loss): | -31,313,733 | -28,624,114 | -20,884,519 |
| % Net Operating Profit of Regulated NOR | -1.11 | 1.46 | 0.85 |
| % Net Total Operating Profit of Total NOR | -9.25 | -10.32 | -7.52 |
| % Total Excess Profit of Total Revenue | -9.19 | -10.29 | -7.54 |



FISCAL YEAR 2022 TO 2024 Page 27

MEDSTAR ST. MARY'S HOSPITAL

| FISCAL YEAR ENDING | June 2024 | June 2023 | June 2022 |
|---|-------------|------------------|-------------|
| Gross Patient Revenue: | | | |
| Regulated Services | 236,265,893 | 217,557,775 | 204,364,194 |
| Unregulated Services | 70,815,833 | 37,541,262 | 34,336,640 |
| TOTAL | 307,081,727 | 255,099,037 | 238,700,833 |
| Net Patient Revenue (NPR): | | | |
| Regulated Services | 193,437,886 | 179,867,136 | 178,963,251 |
| Unregulated Services | 35,444,637 | 18,789,369 | 18,156,949 |
| TOTAL | 228,882,523 | 198,656,505 | 197,120,200 |
| Other Operating Revenue: | | | |
| Regulated Services | 3,117,632 | 2,728,296 | 2,410,654 |
| Unregulated Services | 1,725,588 | 2,158,735 | 1,437,313 |
| TOTAL | 4,843,220 | 4,887,031 | 3,847,967 |
| Net Operating Revenue (NOR) | | | |
| Regulated Services | 196,555,518 | 182,595,432 | 181,373,905 |
| Unregulated Services | 37,170,226 | 20,948,104 | 19,594,262 |
| Total | 233,725,744 | 203,543,536 | 200,968,167 |
| Total Operating Expenses: | | | |
| Regulated Services | 177,561,168 | 163,335,536 | 158,185,301 |
| Unregulated Services | 52,477,238 | 37,963,749 | 31,521,314 |
| Total | 230,038,405 | 201,299,285 | 189,706,615 |
| Net Operating Profit (Loss): | | | |
| Regulated Services | 18,994,350 | 19,259,896 | 23,188,604 |
| Unregulated Services | -15,307,012 | -17,015,645 | -11,927,051 |
| Total | 3,687,338 | 2,244,251 | 11,261,552 |
| Total Non-Operating Profit (Loss): | 2,396,022 | 2,133,116 | 2,212,794 |
| Non-Operating Revenue | 752,171 | 702 , 999 | 143,597 |
| Non-Operating Expenses | -1,643,851 | -1,430,117 | -2,069,197 |
| Total Excess Profit (Loss): | 6,083,361 | 4,377,367 | 13,474,347 |
| % Net Operating Profit of Regulated NOR | 9.66 | 10.55 | 12.78 |
| % Net Total Operating Profit of Total NOR | 1.58 | 1.10 | 5.60 |
| % Total Excess Profit of Total Revenue | 2.59 | 2.14 | 6.70 |



MEDSTAR UNION MEMORIAL HOSPITAL

| FISCAL YEAR ENDING | June 2024 | June 2023 | June 2022 |
|---|-------------|-------------|-------------|
| Gross Patient Revenue: | | | |
| Regulated Services | 499,090,335 | 485,128,248 | 442,852,891 |
| Unregulated Services | 176,868,108 | 160,168,381 | 148,115,366 |
| TOTAL | 675,958,443 | 645,296,629 | 590,968,257 |
| Net Patient Revenue (NPR): | | | |
| Regulated Services | 423,250,694 | 409,516,689 | 392,956,967 |
| Unregulated Services | 78,077,125 | 72,553,536 | 66,498,473 |
| TOTAL | 501,327,819 | 482,070,224 | 459,455,440 |
| Other Operating Revenue: | | | |
| Regulated Services | 8,446,605 | 15,462,765 | 5,679,794 |
| Unregulated Services | 10,254,804 | 10,128,881 | 9,550,979 |
| TOTAL | 18,701,409 | 25,591,646 | 15,230,772 |
| Net Operating Revenue (NOR) | | | |
| Regulated Services | 431,697,299 | 424,979,454 | 398,636,760 |
| Unregulated Services | 88,331,929 | 82,682,417 | 76,049,452 |
| Total | 520,029,228 | 507,661,871 | 474,686,213 |
| Total Operating Expenses: | | | |
| Regulated Services | 387,147,600 | 389,617,319 | 384,331,913 |
| Unregulated Services | 145,242,332 | 127,349,838 | 116,424,249 |
| Total | 532,389,932 | 516,967,157 | 500,756,162 |
| Net Operating Profit (Loss): | | | |
| Regulated Services | 44,549,699 | 35,362,135 | 14,304,847 |
| Unregulated Services | -56,910,403 | -44,667,421 | -40,374,797 |
| Total | -12,360,704 | -9,305,286 | -26,069,949 |
| Total Non-Operating Profit (Loss): | 9,277,144 | 5,986,365 | -3,868,881 |
| Non-Operating Revenue | 9,446,813 | 6,117,379 | 3,745,557 |
| Non-Operating Expenses | 169,669 | 131,014 | 7,614,438 |
| Total Excess Profit (Loss): | -3,083,560 | -3,318,921 | -29,938,831 |
| % Net Operating Profit of Regulated NOR | 10.32 | 8.32 | 3.59 |
| % Net Total Operating Profit of Total NOR | -2.38 | -1.83 | -5.49 |
| % Total Excess Profit of Total Revenue | -0.58 | -0.65 | -6.26 |



MERCY MEDICAL CENTER

| FISCAL YEAR ENDING | June 2024 | June 2023 | June 2022 |
|---|-------------|-------------|-------------|
| Gross Patient Revenue: | | | |
| Regulated Services | 681,875,400 | 653,644,800 | 628,565,000 |
| Unregulated Services | 5,676,607 | 4,920,693 | 4,524,767 |
| TOTAL | 687,552,007 | 658,565,493 | 633,089,767 |
| Net Patient Revenue (NPR): | | | |
| Regulated Services | 574,205,419 | 557,725,931 | 543,501,058 |
| Unregulated Services | 5,676,607 | 4,920,693 | 4,524,767 |
| TOTAL | 579,882,027 | 562,646,623 | 548,025,825 |
| Other Operating Revenue: | | | |
| Regulated Services | 33,777,900 | 27,950,484 | 25,966,248 |
| Unregulated Services | 7,938,310 | 7,531,913 | 7,074,789 |
| TOTAL | 41,716,210 | 35,482,398 | 33,041,037 |
| Net Operating Revenue (NOR) | | | |
| Regulated Services | 607,983,319 | 585,676,415 | 569,467,306 |
| Unregulated Services | 13,614,918 | 12,452,606 | 11,599,556 |
| Total | 621,598,236 | 598,129,021 | 581,066,862 |
| Total Operating Expenses: | | | |
| Regulated Services | 564,388,570 | 540,448,469 | 519,261,181 |
| Unregulated Services | 41,251,160 | 39,303,936 | 29,873,492 |
| Total | 605,639,730 | 579,752,405 | 549,134,673 |
| Net Operating Profit (Loss): | | | |
| Regulated Services | 43,594,749 | 45,227,946 | 50,206,124 |
| Unregulated Services | -27,636,242 | -26,851,330 | -18,273,935 |
| Total | 15,958,507 | 18,376,616 | 31,932,189 |
| Total Non-Operating Profit (Loss): | 27,621,850 | 27,789,971 | -24,446,599 |
| Non-Operating Revenue | 27,621,850 | 28,211,625 | 23,576,083 |
| Non-Operating Expenses | 0 | 421,654 | 48,022,682 |
| Non operating hapeneds | Ŭ | 121,031 | 40,022,002 |
| Total Excess Profit (Loss): | 43,580,356 | 46,166,587 | 7,485,590 |
| % Net Operating Profit of Regulated NOR | 7.17 | 7.72 | 8.82 |
| % Net Total Operating Profit of Total NOR | 2.57 | 3.07 | 5.50 |
| % Total Excess Profit of Total Revenue | 6.71 | 7.37 | 1.24 |



MERITUS MEDICAL CENTER

| FISCAL YEAR ENDING | June 2024 | June 2023 | June 2022 |
|---|-------------|-------------|-------------|
| Gross Patient Revenue: | | | |
| Regulated Services | 487,797,440 | 440,345,460 | 430,476,300 |
| Unregulated Services | 82,021,500 | 47,173,714 | 23,561,502 |
| TOTAL | 569,818,940 | 487,519,174 | 454,037,802 |
| Net Patient Revenue (NPR): | | | |
| Regulated Services | 420,773,640 | 373,443,758 | 367,921,730 |
| Unregulated Services | 38,008,700 | 22,763,166 | 13,219,671 |
| TOTAL | 458,782,340 | 396,206,924 | 381,141,401 |
| Other Operating Revenue: | | | |
| Regulated Services | 14,821,900 | 28,034,734 | 10,783,472 |
| Unregulated Services | 12,577,100 | 9,852,078 | 9,322,315 |
| TOTAL | 27,399,000 | 37,886,812 | 20,105,787 |
| Net Operating Revenue (NOR) | | | |
| Regulated Services | 435,595,540 | 401,478,492 | 378,705,202 |
| Unregulated Services | 50,585,800 | 32,615,244 | 22,541,986 |
| Total | 486,181,340 | 434,093,736 | 401,247,188 |
| Total Operating Expenses: | | | |
| Regulated Services | 366,897,700 | 341,796,054 | 347,434,163 |
| Unregulated Services | 68,637,200 | 48,274,918 | 37,562,302 |
| Total | 435,534,900 | 390,070,972 | 384,996,465 |
| Net Operating Profit (Loss): | | | |
| Regulated Services | 68,697,840 | 59,682,438 | 31,271,039 |
| Unregulated Services | -18,051,400 | -15,659,674 | -15,020,316 |
| Total | 50,646,440 | 44,022,764 | 16,250,723 |
| Total Non-Operating Profit (Loss): | 52,247,100 | 42,948,070 | -39,660,252 |
| Non-Operating Revenue | 52,309,400 | 41,274,581 | -37,455,579 |
| Non-Operating Expenses | 62,300 | -1,673,489 | 2,204,673 |
| Total Excess Profit (Loss): | 102,893,540 | 86,970,834 | -23,409,529 |
| % Net Operating Profit of Regulated NOR | 15.77 | 14.87 | 8.26 |
| % Net Total Operating Profit of Total NOR | 10.42 | 10.14 | 4.05 |
| % Total Excess Profit of Total Revenue | 19.11 | 18.30 | -6.43 |



MedStar Franklin Square Hospital

| FISCAL YEAR ENDING | June 2024 | June 2023 | June 2022 |
|---|-------------|-------------|-------------|
| Gross Patient Revenue: | | | |
| Regulated Services | 688,099,485 | 638,932,701 | 609,274,994 |
| Unregulated Services | 272,531,280 | 250,252,322 | 237,164,763 |
| TOTAL | 960,630,765 | 889,185,023 | 846,439,757 |
| Net Patient Revenue (NPR): | | | |
| Regulated Services | 586,846,584 | 537,714,566 | 525,436,568 |
| Unregulated Services | 120,950,333 | 114,790,894 | 108,073,284 |
| TOTAL | 707,796,917 | 652,505,460 | 633,509,852 |
| Other Operating Revenue: | | | |
| Regulated Services | 13,458,907 | 16,536,466 | 6,430,735 |
| Unregulated Services | 11,700,425 | 8,802,716 | 10,451,248 |
| TOTAL | 25,159,332 | 25,339,182 | 16,881,983 |
| Net Operating Revenue (NOR) | | | |
| Regulated Services | 600,305,491 | 554,251,032 | 531,867,303 |
| Unregulated Services | 132,650,758 | 123,593,610 | 118,524,532 |
| Total | 732,956,248 | 677,844,642 | 650,391,835 |
| Total Operating Expenses: | | | |
| Regulated Services | 539,007,313 | 508,131,384 | 512,777,069 |
| Unregulated Services | 179,621,790 | 174,409,447 | 156,708,942 |
| Total | 718,629,103 | 682,540,830 | 669,486,011 |
| Net Operating Profit (Loss): | | | |
| Regulated Services | 61,298,178 | 46,119,648 | 19,090,234 |
| Unregulated Services | -46,971,032 | -50,815,836 | -38,184,410 |
| Total | 14,327,146 | -4,696,188 | -19,094,176 |
| Total Non-Operating Profit (Loss): | 544,275 | 334,898 | -177,523 |
| Non-Operating Revenue | 730,662 | 479,639 | -325,389 |
| Non-Operating Expenses | 186,386 | 144,741 | -147,866 |
| Total Excess Profit (Loss): | 14,871,421 | -4,361,290 | -19,271,700 |
| % Net Operating Profit of Regulated NOR | 10.21 | 8.32 | 3.59 |
| % Net Total Operating Profit of Total NOR | 1.95 | -0.69 | -2.94 |
| % Total Excess Profit of Total Revenue | 2.03 | -0.64 | -2.96 |



MedStar Good Samaritan Hospital

| FISCAL YEAR ENDING | June 2024 | June 2023 | June 2022 |
|---|-------------|-------------|-------------|
| Gross Patient Revenue: | | | |
| Regulated Services | 319,991,752 | 308,835,327 | 290,128,587 |
| Unregulated Services | 89,465,108 | 82,977,204 | 77,363,556 |
| TOTAL | 409,456,859 | 391,812,531 | 367,492,143 |
| Net Patient Revenue (NPR): | | | |
| Regulated Services | 265,480,135 | 254,048,544 | 248,308,811 |
| Unregulated Services | 35,968,154 | 37,795,133 | 31,486,588 |
| TOTAL | 301,448,288 | 291,843,676 | 279,795,398 |
| Other Operating Revenue: | | | |
| Regulated Services | 5,273,196 | 10,431,579 | 3,757,201 |
| Unregulated Services | 13,199,443 | 11,624,577 | 11,239,623 |
| TOTAL | 18,472,639 | 22,056,155 | 14,996,824 |
| Net Operating Revenue (NOR) | | | |
| Regulated Services | 270,753,330 | 264,480,122 | 252,066,011 |
| Unregulated Services | 49,167,597 | 49,419,709 | 42,726,211 |
| Total | 319,920,928 | 313,899,831 | 294,792,222 |
| Total Operating Expenses: | | | |
| Regulated Services | 241,960,013 | 239,843,482 | 236,480,754 |
| Unregulated Services | 76,499,949 | 77,556,742 | 75,165,709 |
| Total | 318,459,961 | 317,400,224 | 311,646,463 |
| Net Operating Profit (Loss): | | | |
| Regulated Services | 28,793,318 | 24,636,640 | 15,585,257 |
| Unregulated Services | -27,332,352 | -28,137,033 | -32,439,498 |
| Total | 1,460,966 | -3,500,392 | -16,854,241 |
| | | | |
| Total Non-Operating Profit (Loss): | 5,092,852 | 3,306,229 | 3,348,877 |
| Non-Operating Revenue | 5,227,928 | 3,414,538 | 3,246,852 |
| Non-Operating Expenses | 135,076 | 108,309 | -102,025 |
| Total Excess Profit (Loss): | 6,553,818 | -194,164 | -13,505,364 |
| % Net Operating Profit of Regulated NOR | 10.63 | 9.32 | 6.18 |
| % Net Total Operating Profit of Total NOR | 0.46 | -1.12 | -5.72 |
| % Total Excess Profit of Total Revenue | 2.02 | -0.06 | -4.53 |



MedStar Harbor Hospital

| FISCAL YEAR ENDING | June 2024 | June 2023 | June 2022 |
|---|-----------------|-----------------|------------------|
| Gross Patient Revenue: | | | |
| Regulated Services | 224,922,862 | 210,598,194 | 201,748,417 |
| Unregulated Services | 68,552,586 | 61,621,061 | 53,352,061 |
| TOTAL | 293,475,448 | 272,219,256 | 255,100,478 |
| Net Patient Revenue (NPR): | | | |
| Regulated Services | 188,323,158 | 176,399,149 | 171,380,326 |
| Unregulated Services | 25,385,491 | 25,017,619 | 22,024,335 |
| TOTAL | 213,708,648 | 201,416,769 | 193,404,661 |
| Other Operating Revenue: | | | |
| Regulated Services | 7,548,300 | 6,917,566 | 5,703,676 |
| Unregulated Services | 18,899,900 | 15,551,945 | 14,181,554 |
| TOTAL | 26,448,200 | 22,469,511 | 19,885,230 |
| Net Operating Revenue (NOR) | | | |
| Regulated Services | 195,871,458 | 183,316,715 | 177,084,002 |
| Unregulated Services | 44,285,391 | 40,569,565 | 36,205,889 |
| Total | 240,156,848 | 223,886,280 | 213,289,890 |
| Total Operating Expenses: | | | |
| Regulated Services | 181,969,826 | 171,478,814 | 168,127,219 |
| Unregulated Services | 62,472,976 | 59,100,143 | 50,270,520 |
| Total | 244,442,802 | 230,578,957 | 218,397,738 |
| Net Operating Profit (Loss): | | | |
| Regulated Services | 13,901,632 | 11,837,901 | 8,956,783 |
| Unregulated Services | -18,187,585 | -18,530,578 | -14,064,631 |
| Total | -4,285,953 | -6,692,677 | -5,107,848 |
| | 524 600 | 200 004 | 470.000 |
| Total Non-Operating Profit (Loss): | 534,600 | 390,084 | 479,038 |
| Non-Operating Revenue | 601,600 | 444,863 | 419,674 |
| Non-Operating Expenses | 67 , 000 | 54 , 779 | -59 , 365 |
| Total Excess Profit (Loss): | -3,751,353 | -6,302,593 | -4,628,810 |
| % Net Operating Profit of Regulated NOR | 7.10 | 6.46 | 5.06 |
| % Net Total Operating Profit of Total NOR | -1.78 | -2.99 | -2.39 |
| % Total Excess Profit of Total Revenue | -1.56 | -2.81 | -2.17 |



TIDALHEALTH MCCREADY PAVILION

| FISCAL YEAR ENDING | June 2024 | June 2023 | June 2022 |
|---|------------|------------|------------|
| Gross Patient Revenue: | | | |
| Regulated Services | 6,300,799 | 5,920,672 | 5,787,875 |
| Unregulated Services | 0 | 0 | 0 |
| TOTAL | 6,300,799 | 5,920,672 | 5,787,875 |
| Net Patient Revenue (NPR): | | | |
| Regulated Services | 4,266,099 | 4,916,572 | 4,781,775 |
| Unregulated Services | 0 | 0 | 0 |
| TOTAL | 4,266,099 | 4,916,572 | 4,781,775 |
| Other Operating Revenue: | | | |
| Regulated Services | 0 | 0 | 0 |
| Unregulated Services | 0 | 0 | 0 |
| TOTAL | 0 | 0 | 0 |
| Net Operating Revenue (NOR) | | | |
| Regulated Services | 4,266,099 | 4,916,572 | 4,781,775 |
| Unregulated Services | 0 | 0 | 0 |
| Total | 4,266,099 | 4,916,572 | 4,781,775 |
| Total Operating Expenses: | | | |
| Regulated Services | 5,708,600 | 7,007,600 | 7,076,800 |
| Unregulated Services | 1,555,600 | 2,036,500 | 1,673,100 |
| Total | 7,264,200 | 9,044,100 | 8,749,900 |
| Net Operating Profit (Loss): | | | |
| Regulated Services | -1,442,501 | -2,091,028 | -2,295,025 |
| Unregulated Services | -1,555,600 | -2,036,500 | -1,673,100 |
| Total | -2,998,101 | -4,127,528 | -3,968,125 |
| Total Non-Operating Profit (Loss): | 0 | 0 | 0 |
| Non-Operating Revenue | 0 | 0 | 0 |
| Non-Operating Expenses | 0 | 0 | 0 |
| Total Excess Profit (Loss): | -2,998,101 | -4,127,528 | -3,968,125 |
| % Net Operating Profit of Regulated NOR | -33.81 | -42.53 | -48.00 |
| % Net Total Operating Profit of Total NOR | -70.28 | -83.95 | -82.98 |
| % Total Excess Profit of Total Revenue | -70.28 | -83.95 | -82.98 |



TidalHealth Peninsula Regional

| FISCAL YEAR ENDING | June 2024 | June 2023 | June 2022 |
|---|-------------|-------------|-------------|
| Gross Patient Revenue: | | | |
| Regulated Services | 604,393,730 | 547,529,412 | 519,263,843 |
| Unregulated Services | 20,621,800 | 18,478,100 | 18,879,400 |
| TOTAL | 625,015,530 | 566,007,512 | 538,143,243 |
| Net Patient Revenue (NPR): | | | |
| Regulated Services | 486,449,430 | 462,958,612 | 442,248,543 |
| Unregulated Services | 14,600,100 | 12,940,900 | 14,084,200 |
| TOTAL | 501,049,530 | 475,899,512 | 456,332,743 |
| Other Operating Revenue: | | | |
| Regulated Services | 5,868,100 | 5,855,300 | 4,412,400 |
| Unregulated Services | 19,756,400 | 13,689,200 | 12,292,600 |
| TOTAL | 25,624,500 | 19,544,500 | 16,705,000 |
| Net Operating Revenue (NOR) | | | |
| Regulated Services | 492,317,530 | 468,813,912 | 446,660,943 |
| Unregulated Services | 34,356,500 | 26,630,100 | 26,376,800 |
| Total | 526,674,030 | 495,444,012 | 473,037,743 |
| Total Operating Expenses: | | | |
| Regulated Services | 401,716,087 | 412,864,166 | 404,379,923 |
| Unregulated Services | 75,774,913 | 67,546,834 | 41,116,077 |
| Total | 477,491,000 | 480,411,000 | 445,496,000 |
| Net Operating Profit (Loss): | | | |
| Regulated Services | 90,601,443 | 55,949,746 | 42,281,020 |
| Unregulated Services | -41,418,413 | -40,916,734 | -14,739,277 |
| Total | 49,183,030 | 15,033,012 | 27,541,743 |
| | 45 600 000 | 0.4.005.000 | 66 454 000 |
| Total Non-Operating Profit (Loss): | 45,620,000 | 34,897,000 | -66,174,000 |
| Non-Operating Revenue | 45,620,000 | 34,897,000 | -66,174,000 |
| Non-Operating Expenses | 0 | 0 | 0 |
| Total Excess Profit (Loss): | 94,803,030 | 49,930,012 | -38,632,257 |
| % Net Operating Profit of Regulated NOR | 18.40 | 11.93 | 9.47 |
| % Net Total Operating Profit of Total NOR | 9.34 | 3.03 | 5.82 |
| % Total Excess Profit of Total Revenue | 16.57 | 9.41 | -9.50 |



UM Baltimore Washington Medical Center

| FISCAL YEAR ENDING | June 2024 | June 2023 | June 2022 |
|---|-------------|-------------|-------------|
| Gross Patient Revenue: | | | |
| Regulated Services | 535,602,424 | 511,681,319 | 514,054,373 |
| Unregulated Services | 9,713,000 | 9,270,000 | 9,527,000 |
| TOTAL | 545,315,424 | 520,951,319 | 523,581,373 |
| Net Patient Revenue (NPR): | | | |
| Regulated Services | 460,416,164 | 437,420,018 | 443,233,728 |
| Unregulated Services | 2,976,836 | 2,826,982 | 3,302,272 |
| TOTAL | 463,393,000 | 440,247,000 | 446,536,000 |
| Other Operating Revenue: | | | |
| Regulated Services | 3,313,097 | 3,632,948 | 5,286,256 |
| Unregulated Services | 60,903 | 74,052 | 91,744 |
| TOTAL | 3,374,000 | 3,707,000 | 5,378,000 |
| Net Operating Revenue (NOR) | | | |
| Regulated Services | 463,729,262 | 441,052,967 | 448,519,984 |
| Unregulated Services | 3,037,738 | 2,901,033 | 3,394,016 |
| Total | 466,767,000 | 443,954,000 | 451,914,000 |
| Total Operating Expenses: | | | |
| Regulated Services | 416,256,925 | 423,626,419 | 405,603,829 |
| Unregulated Services | 58,263,075 | 50,419,581 | 39,577,171 |
| Total | 474,520,000 | 474,046,000 | 445,181,000 |
| Net Operating Profit (Loss): | | | |
| Regulated Services | 47,472,336 | 17,426,547 | 42,916,155 |
| Unregulated Services | -55,225,336 | -47,518,547 | -36,183,155 |
| Total | -7,753,000 | -30,092,000 | 6,733,000 |
| | | | |
| Total Non-Operating Profit (Loss): | 22,458,000 | 12,913,000 | -21,947,000 |
| Non-Operating Revenue | 24,788,000 | 17,108,000 | 27,179,000 |
| Non-Operating Expenses | 2,330,000 | 4,195,000 | 49,126,000 |
| Total Excess Profit (Loss): | 14,705,000 | -17,179,000 | -15,214,000 |
| % Net Operating Profit of Regulated NOR | 10.24 | 3.95 | 9.57 |
| % Net Total Operating Profit of Total NOR | -1.66 | -6.78 | 1.49 |
| % Total Excess Profit of Total Revenue | 2.99 | -3.73 | -3.18 |



FISCAL YEAR 2022 TO 2024 Page 37

UM Bowie Health Center

| FISCAL YEAR ENDING | June 2024 | June 2023 | June 2022 |
|---|------------|------------|------------|
| Gross Patient Revenue: | | | |
| Regulated Services | 24,028,994 | 21,233,764 | 18,495,626 |
| Unregulated Services | 1,000 | 2,000 | 3,097,000 |
| TOTAL | 24,029,994 | 21,235,764 | 21,592,626 |
| Net Patient Revenue (NPR): | | | |
| Regulated Services | 19,467,000 | 16,923,000 | 12,866,997 |
| Unregulated Services | 1,000 | 2,000 | 1,274,000 |
| TOTAL | 19,468,000 | 16,925,000 | 14,140,997 |
| Other Operating Revenue: | | | |
| Regulated Services | 0 | 0 | 28,000 |
| Unregulated Services | 0 | 0 | 0 |
| TOTAL | 0 | 0 | 28,000 |
| Net Operating Revenue (NOR) | | | |
| Regulated Services | 19,467,000 | 16,923,000 | 12,894,997 |
| Unregulated Services | 1,000 | 2,000 | 1,274,000 |
| Total | 19,468,000 | 16,925,000 | 14,168,997 |
| Total Operating Expenses: | | | |
| Regulated Services | 16,058,900 | 13,397,505 | 14,602,485 |
| Unregulated Services | 610,100 | 2,504,000 | 4,637,900 |
| Total | 16,669,000 | 15,901,505 | 19,240,385 |
| Net Operating Profit (Loss): | | | |
| Regulated Services | 3,408,100 | 3,525,495 | -1,707,488 |
| Unregulated Services | -609,100 | -2,502,000 | -3,363,900 |
| Total | 2,799,000 | 1,023,495 | -5,071,388 |
| Total Non-Operating Profit (Loss): | -404,000 | -21,000 | 145,000 |
| Non-Operating Revenue | -404,000 | 0 | 0 |
| Non-Operating Expenses | 0 | 21,000 | -145,000 |
| Total Excess Profit (Loss): | 2,395,000 | 1,002,495 | -4,926,388 |
| % Net Operating Profit of Regulated NOR | 17.51 | 20.83 | -13.24 |
| % Net Total Operating Profit of Total NOR | 14.38 | 6.05 | -35.79 |
| % Total Excess Profit of Total Revenue | 12.56 | 5.92 | -34.77 |



UM CAPITAL REGION MEDICAL CENTER

| FISCAL YEAR ENDING | June 2024 | June 2023 | June 2022 |
|---|-------------|-------------|-------------|
| Gross Patient Revenue: | | | |
| Regulated Services | 423,296,579 | 400,129,173 | 386,755,056 |
| Unregulated Services | 1,785,010 | 524,000 | 594,000 |
| TOTAL | 425,081,590 | 400,653,173 | 387,349,056 |
| Net Patient Revenue (NPR): | | | |
| Regulated Services | 368,692,721 | 338,915,411 | 305,326,990 |
| Unregulated Services | 997,279 | 419,561 | 473,086 |
| TOTAL | 369,690,000 | 339,334,971 | 305,800,077 |
| Other Operating Revenue: | | | |
| Regulated Services | 6,015,257 | 20,558,153 | 19,609,181 |
| Unregulated Services | 1,125,743 | 1,431,847 | 962,819 |
| TOTAL | 7,141,000 | 21,990,000 | 20,572,000 |
| Net Operating Revenue (NOR) | | | |
| Regulated Services | 374,707,978 | 359,473,563 | 324,936,171 |
| Unregulated Services | 2,123,022 | 1,851,408 | 1,435,905 |
| Total | 376,831,000 | 361,324,971 | 326,372,077 |
| Total Operating Expenses: | | | |
| Regulated Services | 352,147,075 | 332,697,620 | 310,678,725 |
| Unregulated Services | 46,218,925 | 47,158,949 | 54,878,861 |
| Total | 398,366,000 | 379,856,569 | 365,557,586 |
| Net Operating Profit (Loss): | | | |
| Regulated Services | 22,560,904 | 26,775,943 | 14,257,446 |
| Unregulated Services | -44,095,904 | -45,307,541 | -53,442,955 |
| Total | -21,535,000 | -18,531,598 | -39,185,509 |
| Total Non-Operating Profit (Loss): | -9,077,000 | 1,353,000 | -1,341,000 |
| Non-Operating Revenue | -9,077,000 | 2,873,000 | -334,000 |
| Non-Operating Expenses | 0 | 1,520,000 | 1,007,000 |
| Total Excess Profit (Loss): | -30,612,000 | -17,178,598 | -40,526,509 |
| % Net Operating Profit of Regulated NOR | 6.02 | 7.45 | 4.39 |
| % Net Total Operating Profit of Total NOR | -5.71 | -5.13 | -12.01 |
| % Total Excess Profit of Total Revenue | -8.32 | -4.72 | -12.43 |



UM Charles Regional Medical Center

| FISCAL YEAR ENDING | June 2024 | June 2023 | June 2022 |
|---|-------------|-------------|-------------|
| Gross Patient Revenue: | | | |
| Regulated Services | 190,364,427 | 180,096,132 | 175,776,450 |
| Unregulated Services | 2,488,205 | 2,458,106 | 2,406,582 |
| TOTAL | 192,852,633 | 182,554,237 | 178,183,032 |
| Net Patient Revenue (NPR): | | | |
| Regulated Services | 165,861,404 | 153,328,547 | 148,767,000 |
| Unregulated Services | 1,410,596 | 1,542,559 | 2,406,582 |
| TOTAL | 167,272,000 | 154,871,106 | 151,173,582 |
| Other Operating Revenue: | | | |
| Regulated Services | 398,151 | 1,744,000 | 1,927,000 |
| Unregulated Services | 794,849 | 0 | 0 |
| TOTAL | 1,193,000 | 1,744,000 | 1,927,000 |
| Net Operating Revenue (NOR) | | | |
| Regulated Services | 166,259,554 | 155,072,547 | 150,694,000 |
| Unregulated Services | 2,205,446 | 1,542,559 | 2,406,582 |
| Total | 168,465,000 | 156,615,106 | 153,100,582 |
| Total Operating Expenses: | | | |
| Regulated Services | 142,859,388 | 136,124,852 | 142,479,255 |
| Unregulated Services | 17,711,612 | 14,034,148 | 12,873,745 |
| Total | 160,571,000 | 150,159,000 | 155,353,000 |
| Net Operating Profit (Loss): | | | |
| Regulated Services | 23,400,166 | 18,947,695 | 8,214,745 |
| Unregulated Services | -15,506,166 | -12,491,589 | -10,467,163 |
| Total | 7,894,000 | 6,456,106 | -2,252,418 |
| Total Non-Operating Profit (Loss): | 3,210,000 | 2,420,000 | -3,678,000 |
| Non-Operating Revenue | 4,140,000 | 3,526,000 | 4,173,000 |
| Non-Operating Expenses | 930,000 | 1,106,000 | 7,851,000 |
| Total Excess Profit (Loss): | 11,104,000 | 8,876,106 | -5,930,418 |
| % Net Operating Profit of Regulated NOR | 14.07 | 12.22 | 5.45 |
| % Net Total Operating Profit of Total NOR | 4.69 | 4.12 | -1.47 |
| % Total Excess Profit of Total Revenue | 6.43 | 5.54 | -3.77 |



UM LAUREL MEDICAL CENTER

| FISCAL YEAR ENDING | June 2024 | June 2023 | June 2022 |
|---|-------------|-------------|-------------|
| Gross Patient Revenue: | | | |
| Regulated Services | 42,422,550 | 36,009,147 | 34,414,585 |
| Unregulated Services | 0 | 0 | 0 |
| TOTAL | 42,422,550 | 36,009,147 | 34,414,585 |
| Net Patient Revenue (NPR): | | | |
| Regulated Services | 33,535,000 | 27,603,000 | 23,271,008 |
| Unregulated Services | 0 | 0 | 0 |
| TOTAL | 33,535,000 | 27,603,000 | 23,271,008 |
| Other Operating Revenue: | | | |
| Regulated Services | 7,000 | 33,000 | 51,000 |
| Unregulated Services | 0 | 0 | 0 |
| TOTAL | 7,000 | 33,000 | 51,000 |
| Net Operating Revenue (NOR) | | | |
| Regulated Services | 33,542,000 | 27,636,000 | 23,322,008 |
| Unregulated Services | 0 | 0 | 0 |
| Total | 33,542,000 | 27,636,000 | 23,322,008 |
| Total Operating Expenses: | | | |
| Regulated Services | 39,999,089 | 37,774,191 | 31,792,997 |
| Unregulated Services | 7,268,911 | 7,495,735 | 6,822,032 |
| Total | 47,268,000 | 45,269,926 | 38,615,029 |
| Net Operating Profit (Loss): | | | |
| Regulated Services | -6,457,089 | -10,138,191 | -8,470,989 |
| Unregulated Services | -7,268,911 | -7,495,735 | -6,822,032 |
| Total | -13,726,000 | -17,633,926 | -15,293,021 |
| Total Non-Operating Profit (Loss): | -872,000 | -53,000 | 251,000 |
| Non-Operating Revenue | -872,000 | 0 | 0 |
| Non-Operating Expenses | 0 | 53,000 | -251,000 |
| Total Excess Profit (Loss): | -14,598,000 | -17,686,926 | -15,042,021 |
| % Net Operating Profit of Regulated NOR | -19.25 | -36.68 | -36.32 |
| % Net Total Operating Profit of Total NOR | -40.92 | -63.81 | -65.57 |
| % Total Excess Profit of Total Revenue | -44.68 | -64.00 | -64.50 |



HEALTH SERVICES COST REVIEW COMMISSION DISCLOSURE OF HOSPITAL FINANCIAL AND STATISTICAL DATA FISCAL YEAR 2022 TO 2024

| FISCAL YEAR ENDING | June 2024 | June 2023 | June 2022 |
|---|---------------|---------------|---------------|
| Gross Patient Revenue: | | | |
| Regulated Services | 1,932,484,534 | 1,848,222,110 | 1,807,461,729 |
| Unregulated Services | 23,816,376 | 27,931,105 | 31,613,671 |
| TOTAL | 1,956,300,910 | 1,876,153,214 | 1,839,075,400 |
| Net Patient Revenue (NPR): | | | |
| Regulated Services | 1,642,322,174 | 1,604,782,180 | 1,552,393,415 |
| Unregulated Services | 23,571,713 | 27,577,820 | 31,314,585 |
| TOTAL | 1,665,893,888 | 1,632,360,000 | 1,583,708,000 |
| Other Operating Revenue: | | | |
| Regulated Services | 30,928,528 | 43,093,275 | 36,938,807 |
| Unregulated Services | 226,279,472 | 201,511,725 | 177,726,193 |
| TOTAL | 257,208,000 | 244,605,000 | 214,665,000 |
| Net Operating Revenue (NOR) | | | |
| Regulated Services | 1,673,250,703 | 1,647,875,455 | 1,589,332,222 |
| Unregulated Services | 249,851,185 | 229,089,545 | 209,040,778 |
| Total | 1,923,101,888 | 1,876,965,000 | 1,798,373,000 |
| Total Operating Expenses: | | | |
| Regulated Services | 1,669,691,292 | 1,628,107,439 | 1,579,289,840 |
| Unregulated Services | 255,988,708 | 209,142,561 | 181,935,160 |
| Total | 1,925,680,000 | 1,837,250,000 | 1,761,225,000 |
| Net Operating Profit (Loss): | | | |
| Regulated Services | 3,559,410 | 19,768,016 | 10,042,382 |
| Unregulated Services | -6,137,523 | 19,946,984 | 27,105,618 |
| Total | -2,578,112 | 39,715,000 | 37,148,000 |
| Total Non-Operating Profit (Loss): | 54,496,000 | 32,593,000 | -56,592,000 |
| Non-Operating Revenue | 57,880,000 | 32,593,000 | -56,592,000 |
| Non-Operating Expenses | 3,384,000 | 0 | C |
| Total Excess Profit (Loss): | 51,917,888 | 72,308,000 | -19,444,000 |
| % Net Operating Profit of Regulated NOR | 0.21 | 1.20 | 0.63 |
| % Net Total Operating Profit of Total NOR | -0.13 | 2.12 | 2.07 |
| % Total Excess Profit of Total Revenue | 2.62 | 3.79 | -1.12 |



FISCAL YEAR 2022 TO 2024 Page 42

UM Queen Anne's Freestanding Emergency

| FISCAL YEAR ENDING | June 2024 | June 2023 | June 2022 |
|---|------------|------------|------------|
| Gross Patient Revenue: | | | |
| Regulated Services | 9,099,940 | 8,648,591 | 8,125,994 |
| Unregulated Services | 0 | 0 | 0 |
| TOTAL | 9,099,940 | 8,648,591 | 8,125,994 |
| Net Patient Revenue (NPR): | | | |
| Regulated Services | 7,402,000 | 6,824,000 | 6,747,000 |
| Unregulated Services | 0 | 0 | 0 |
| TOTAL | 7,402,000 | 6,824,000 | 6,747,000 |
| Other Operating Revenue: | | | |
| Regulated Services | 37 | 187,000 | 135,000 |
| Unregulated Services | 0 | 0 | 0 |
| TOTAL | 37 | 187,000 | 135,000 |
| Net Operating Revenue (NOR) | | | |
| Regulated Services | 7,402,037 | 7,011,000 | 6,882,000 |
| Unregulated Services | 0 | 0 | 0 |
| Total | 7,402,037 | 7,011,000 | 6,882,000 |
| Total Operating Expenses: | | | |
| Regulated Services | 8,726,488 | 9,260,600 | 7,637,000 |
| Unregulated Services | 133,000 | 226,400 | 623,000 |
| Total | 8,859,488 | 9,487,000 | 8,260,000 |
| Net Operating Profit (Loss): | | | |
| Regulated Services | -1,324,452 | -2,249,600 | -755,000 |
| Unregulated Services | -133,000 | -226,400 | -623,000 |
| Total | -1,457,452 | -2,476,000 | -1,378,000 |
| Total Non-Operating Profit (Loss): | 0 | 0 | 0 |
| Non-Operating Revenue | 0 | 0 | 0 |
| Non-Operating Expenses | 0 | 0 | 0 |
| Total Excess Profit (Loss): | -1,457,452 | -2,476,000 | -1,378,000 |
| % Net Operating Profit of Regulated NOR | -17.89 | -32.09 | -10.97 |
| % Net Total Operating Profit of Total NOR | -19.69 | -35.32 | -20.02 |
| % Total Excess Profit of Total Revenue | -19.69 | -35.32 | -20.02 |



FISCAL YEAR 2022 TO 2024 Page 43

UM Rehabilitation & Orthopaedic Institute

| FISCAL YEAR ENDING | June 2024 | June 2023 | June 2022 |
|---|------------------|-------------|-------------|
| Gross Patient Revenue: | | | |
| Regulated Services | 147,461,509 | 143,817,412 | 135,127,734 |
| Unregulated Services | 958,640 | 1,905,592 | 372,227 |
| TOTAL | 148,420,149 | 145,723,005 | 135,499,960 |
| Net Patient Revenue (NPR): | | | |
| Regulated Services | 124,544,393 | 123,222,412 | 116,733,734 |
| Unregulated Services | 363 , 607 | 539,592 | 372,227 |
| TOTAL | 124,908,000 | 123,762,005 | 117,105,960 |
| Other Operating Revenue: | | | |
| Regulated Services | 274,737 | 1,529,864 | 2,458,768 |
| Unregulated Services | 1,113,263 | 1,375,137 | 1,120,232 |
| TOTAL | 1,388,000 | 2,905,000 | 3,579,000 |
| Net Operating Revenue (NOR) | | | |
| Regulated Services | 124,819,130 | 124,752,276 | 119,192,501 |
| Unregulated Services | 1,476,870 | 1,914,729 | 1,492,459 |
| Total | 126,296,000 | 126,667,005 | 120,684,960 |
| Total Operating Expenses: | | | |
| Regulated Services | 117,321,902 | 111,076,164 | 103,360,706 |
| Unregulated Services | 12,543,098 | 13,308,836 | 11,858,294 |
| Total | 129,865,000 | 124,385,000 | 115,219,000 |
| Net Operating Profit (Loss): | | | |
| Regulated Services | 7,497,229 | 13,676,111 | 15,831,796 |
| Unregulated Services | -11,066,229 | -11,394,107 | -10,365,835 |
| Total | -3,569,000 | 2,282,005 | 5,465,960 |
| Total Non-Operating Profit (Loss): | 6,968,000 | 4,334,000 | -5,068,000 |
| Non-Operating Revenue | 6,971,000 | 4,334,000 | -5,068,000 |
| Non-Operating Expenses | 3,000 | 0 | 0 |
| Total Excess Profit (Loss): | 3,399,000 | 6,616,005 | 397,960 |
| % Net Operating Profit of Regulated NOR | 6.01 | 10.96 | 13.28 |
| % Net Total Operating Profit of Total NOR | -2.83 | 1.80 | 4.53 |
| % Total Excess Profit of Total Revenue | 2.55 | 5.05 | 0.34 |



UM Shock Trauma

| FISCAL YEAR ENDING | June 2024 | June 2023 | June 2022 |
|---|-------------|-------------|-------------|
| Gross Patient Revenue: | | | |
| Regulated Services | 274,780,143 | 261,221,517 | 255,045,568 |
| Unregulated Services | 1,051,791 | 917,534 | 822,463 |
| TOTAL | 275,831,934 | 262,139,051 | 255,868,031 |
| Net Patient Revenue (NPR): | | | |
| Regulated Services | 231,604,209 | 217,718,466 | 215,985,537 |
| Unregulated Services | 1,051,791 | 917,534 | 822,463 |
| TOTAL | 232,656,000 | 218,636,000 | 216,808,000 |
| Other Operating Revenue: | | | |
| Regulated Services | 10,482,000 | 4,015,000 | 4,076,000 |
| Unregulated Services | 0 | 0 | 0 |
| TOTAL | 10,482,000 | 4,015,000 | 4,076,000 |
| Net Operating Revenue (NOR) | | | |
| Regulated Services | 242,086,209 | 221,733,466 | 220,061,537 |
| Unregulated Services | 1,051,791 | 917,534 | 822,463 |
| Total | 243,138,000 | 222,651,000 | 220,884,000 |
| Total Operating Expenses: | | | |
| Regulated Services | 189,484,400 | 182,973,500 | 190,569,100 |
| Unregulated Services | 2,513,600 | 2,695,500 | 2,795,900 |
| Total | 191,998,000 | 185,669,000 | 193,365,000 |
| Net Operating Profit (Loss): | | | |
| Regulated Services | 52,601,809 | 38,759,966 | 29,492,437 |
| Unregulated Services | -1,461,809 | -1,777,966 | -1,973,437 |
| Total | 51,140,000 | 36,982,000 | 27,519,000 |
| Total Non-Operating Profit (Loss): | 0 | 0 | 0 |
| Non-Operating Revenue | 0 | 0 | 0 |
| Non-Operating Expenses | 0 | 0 | 0 |
| Total Excess Profit (Loss): | 51,140,000 | 36,982,000 | 27,519,000 |
| % Net Operating Profit of Regulated NOR | 21.73 | 17.48 | 13.40 |
| % Net Total Operating Profit of Total NOR | 21.03 | 16.61 | 12.46 |
| % Total Excess Profit of Total Revenue | 21.03 | 16.61 | 12.46 |



UM Shore Regional Health at Cambridge

| FISCAL YEAR ENDING | June 2024 | June 2023 | June 2022 |
|---|------------|------------|------------|
| Gross Patient Revenue: | | | |
| Regulated Services | 17,364,760 | 17,419,653 | 23,879,668 |
| Unregulated Services | 10,450,260 | 9,370,143 | 5,786,824 |
| TOTAL | 27,815,020 | 26,789,796 | 29,666,492 |
| Net Patient Revenue (NPR): | | | |
| Regulated Services | 13,216,754 | 12,611,857 | 18,668,361 |
| Unregulated Services | 3,418,246 | 7,393,143 | 1,949,640 |
| TOTAL | 16,635,000 | 20,005,000 | 20,618,001 |
| Other Operating Revenue: | | | |
| Regulated Services | 0 | 450,125 | 322,275 |
| Unregulated Services | 815,000 | 100,875 | 110,725 |
| TOTAL | 815,000 | 551,000 | 433,000 |
| Net Operating Revenue (NOR) | | | |
| Regulated Services | 13,216,754 | 13,061,982 | 18,990,635 |
| Unregulated Services | 4,233,246 | 7,494,018 | 2,060,365 |
| Total | 17,450,000 | 20,556,000 | 21,051,001 |
| Total Operating Expenses: | | | |
| Regulated Services | 17,727,400 | 18,453,167 | 22,137,535 |
| Unregulated Services | 2,553,600 | 3,380,833 | 6,053,465 |
| Total | 20,281,000 | 21,834,000 | 28,191,000 |
| Net Operating Profit (Loss): | | | |
| Regulated Services | -4,510,646 | -5,391,185 | -3,146,900 |
| Unregulated Services | 1,679,646 | 4,113,185 | -3,993,099 |
| Total | -2,831,000 | -1,278,000 | -7,139,999 |
| Total Non-Operating Profit (Loss): | 0 | 0 | 0 |
| Non-Operating Revenue | 0 | 0 | 0 |
| Non-Operating Expenses | 0 | 0 | 0 |
| Total Excess Profit (Loss): | -2,831,000 | -1,278,000 | -7,139,999 |
| % Net Operating Profit of Regulated NOR | -34.13 | -41.27 | -16.57 |
| % Net Total Operating Profit of Total NOR | -16.22 | -6.22 | -33.92 |
| % Total Excess Profit of Total Revenue | -16.22 | -6.22 | -33.92 |



UM Shore Regional Health at Chestertown

| FISCAL YEAR ENDING | June 2024 | June 2023 | June 2022 |
|---|------------|------------------|------------|
| Gross Patient Revenue: | | | |
| Regulated Services | 56,459,168 | 55,202,536 | 54,346,448 |
| Unregulated Services | 3,097,225 | 2,761,413 | 2,680,252 |
| TOTAL | 59,556,393 | 57,963,949 | 57,026,699 |
| Net Patient Revenue (NPR): | | | |
| Regulated Services | 45,921,730 | 45,105,334 | 47,554,455 |
| Unregulated Services | 1,551,270 | 1,493,666 | 1,018,545 |
| TOTAL | 47,473,000 | 46,599,000 | 48,573,000 |
| Other Operating Revenue: | | | |
| Regulated Services | 226,509 | 1,114,104 | 887,216 |
| Unregulated Services | 293,491 | 289,896 | 424,784 |
| TOTAL | 520,000 | 1,404,000 | 1,312,000 |
| Net Operating Revenue (NOR) | | | |
| Regulated Services | 46,148,240 | 46,219,438 | 48,441,671 |
| Unregulated Services | 1,844,760 | 1,783,562 | 1,443,329 |
| Total | 47,993,000 | 48,003,000 | 49,885,000 |
| Total Operating Expenses: | | | |
| Regulated Services | 37,395,369 | 36,282,108 | 35,804,495 |
| Unregulated Services | 9,076,631 | 9,582,892 | 8,876,505 |
| Total | 46,472,000 | 45,865,000 | 44,681,000 |
| Net Operating Profit (Loss): | | | |
| Regulated Services | 8,752,871 | 9,937,329 | 12,637,176 |
| Unregulated Services | -7,231,871 | -7,799,329 | -7,433,175 |
| Total | 1,521,000 | 2,138,000 | 5,204,000 |
| Total Non-Operating Profit (Loss): | 1,420,000 | 576 , 000 | -324,000 |
| Non-Operating Revenue | 1,420,000 | 576,000 | -324,000 |
| Non-Operating Expenses | 0 | 0 | 0 |
| Total Excess Profit (Loss): | 2,941,000 | 2,714,000 | 4,880,000 |
| % Net Operating Profit of Regulated NOR | 18.97 | 21.50 | 26.09 |
| % Net Total Operating Profit of Total NOR | 3.17 | 4.45 | 10.43 |
| % Total Excess Profit of Total Revenue | 5.95 | 5.59 | 9.85 |



FISCAL YEAR 2022 TO 2024 Page 47

UM Shore Regional Health at Easton

| FISCAL YEAR ENDING | June 2024 | June 2023 | June 2022 |
|---|-------------|-------------|-------------|
| Gross Patient Revenue: | | | |
| Regulated Services | 298,649,102 | 290,053,309 | 285,433,473 |
| Unregulated Services | 53,465,396 | 46,577,169 | 39,206,124 |
| TOTAL | 352,114,498 | 336,630,479 | 324,639,596 |
| Net Patient Revenue (NPR): | | | |
| Regulated Services | 247,367,645 | 246,944,836 | 247,710,351 |
| Unregulated Services | 17,488,355 | 12,993,164 | 17,203,649 |
| TOTAL | 264,856,000 | 259,938,000 | 264,913,999 |
| Other Operating Revenue: | | | |
| Regulated Services | 3,755,563 | 2,934,521 | 3,167,904 |
| Unregulated Services | 7,148,437 | 4,363,479 | 7,409,096 |
| TOTAL | 10,904,000 | 7,298,000 | 10,577,000 |
| Net Operating Revenue (NOR) | | | |
| Regulated Services | 251,123,207 | 249,879,358 | 250,878,255 |
| Unregulated Services | 24,636,793 | 17,356,642 | 24,612,744 |
| Total | 275,760,000 | 267,236,000 | 275,490,999 |
| Total Operating Expenses: | | | |
| Regulated Services | 211,813,764 | 205,561,089 | 180,470,544 |
| Unregulated Services | 70,573,785 | 62,042,911 | 51,269,456 |
| Total | 282,387,548 | 267,604,000 | 231,740,000 |
| Net Operating Profit (Loss): | | | |
| Regulated Services | 39,309,444 | 44,318,269 | 70,407,711 |
| Unregulated Services | -45,936,992 | -44,686,269 | -26,656,712 |
| Total | -6,627,548 | -368,000 | 43,750,999 |
| | | | |
| Total Non-Operating Profit (Loss): | 16,711,000 | 12,801,000 | -20,369,000 |
| Non-Operating Revenue | 17,365,000 | 12,801,000 | -20,369,000 |
| Non-Operating Expenses | 654,000 | 0 | 0 |
| Total Excess Profit (Loss): | 10,083,452 | 12,433,000 | 23,381,999 |
| % Net Operating Profit of Regulated NOR | 15.65 | 17.74 | 28.06 |
| % Net Total Operating Profit of Total NOR | -2.40 | -0.14 | 15.88 |
| % Total Excess Profit of Total Revenue | 3.44 | 4.44 | 9.17 |



UM St. Joseph Medical Center

| FISCAL YEAR ENDING | June 2024 | June 2023 | June 2022 |
|---|-------------|-------------|-------------------|
| Gross Patient Revenue: | | | |
| Regulated Services | 487,466,803 | 458,422,525 | 431,502,933 |
| Unregulated Services | 5,116,000 | 5,737,853 | 5,926,278 |
| TOTAL | 492,582,803 | 464,160,378 | 437,429,211 |
| Net Patient Revenue (NPR): | | | |
| Regulated Services | 411,770,889 | 392,131,055 | 371,749,613 |
| Unregulated Services | 4,575,111 | 5,906,945 | 5,274,387 |
| TOTAL | 416,346,000 | 398,038,000 | 377,024,000 |
| Other Operating Revenue: | | | |
| Regulated Services | 1,255,377 | 1,859,898 | 2,366,320 |
| Unregulated Services | 2,870,623 | 2,623,102 | 2,593,680 |
| TOTAL | 4,126,000 | 4,483,000 | 4,960,000 |
| Net Operating Revenue (NOR) | | | |
| Regulated Services | 413,026,266 | 393,990,953 | 374,115,933 |
| Unregulated Services | 7,445,734 | 8,530,047 | 7,868,067 |
| Total | 420,472,000 | 402,521,000 | 381,984,000 |
| Total Operating Expenses: | | | |
| Regulated Services | 357,491,230 | 349,064,558 | 327,302,815 |
| Unregulated Services | 66,911,770 | 60,797,442 | 55,723,185 |
| Total | 424,403,000 | 409,862,000 | 383,026,000 |
| Net Operating Profit (Loss): | | | |
| Regulated Services | 55,535,036 | 44,926,395 | 46,813,118 |
| Unregulated Services | -59,466,036 | -52,267,395 | -47,855,118 |
| Total | -3,931,000 | -7,341,000 | -1,042,000 |
| Total Non-Operating Profit (Loss): | 4,109,000 | 2,780,000 | -937,000 |
| Non-Operating Revenue | 4,283,000 | 2,780,000 | -937 , 000 |
| Non-Operating Expenses | 174,000 | 0 | 0 |
| | 2.2,000 | | |
| Total Excess Profit (Loss): | 178,000 | -4,561,000 | -1,979,000 |
| % Net Operating Profit of Regulated NOR | 13.45 | 11.40 | 12.51 |
| % Net Total Operating Profit of Total NOR | -0.93 | -1.82 | -0.27 |
| % Total Excess Profit of Total Revenue | 0.04 | -1.13 | -0.52 |



FISCAL YEAR 2022 TO 2024 Page 49

UM Upper Chesapeake Medical Center -Aberdeen

| FISCAL YEAR ENDING | June 2024 | June 2023 | June 2022 |
|---|------------|-------------|-------------|
| Gross Patient Revenue: | | | |
| Regulated Services | 81,124,210 | 118,486,830 | 119,935,431 |
| Unregulated Services | 18,035 | 123,000 | 335,000 |
| TOTAL | 81,142,245 | 118,609,830 | 120,270,431 |
| Net Patient Revenue (NPR): | | | |
| Regulated Services | 68,935,134 | 102,318,990 | 99,536,000 |
| Unregulated Services | 17,901 | 109,010 | 335,000 |
| TOTAL | 68,953,035 | 102,428,000 | 99,871,000 |
| Other Operating Revenue: | | | |
| Regulated Services | 398,000 | 735,000 | 3,834,000 |
| Unregulated Services | 0 | 0 | 0 |
| TOTAL | 398,000 | 735,000 | 3,834,000 |
| Net Operating Revenue (NOR) | | | |
| Regulated Services | 69,333,134 | 103,053,990 | 103,370,000 |
| Unregulated Services | 17,901 | 109,010 | 335,000 |
| Total | 69,351,035 | 103,163,000 | 103,705,000 |
| Total Operating Expenses: | | | |
| Regulated Services | 69,656,668 | 94,172,877 | 95,704,640 |
| Unregulated Services | 3,260,332 | 10,420,123 | 9,896,360 |
| Total | 72,917,000 | 104,593,000 | 105,601,000 |
| Net Operating Profit (Loss): | | | |
| Regulated Services | -323,534 | 8,881,113 | 7,665,360 |
| Unregulated Services | -3,242,431 | -10,311,113 | -9,561,360 |
| Total | -3,565,965 | -1,430,000 | -1,896,000 |
| Total Non-Operating Profit (Loss): | 8,795,000 | 9,201,000 | -13,592,000 |
| Non-Operating Revenue | 14,679,000 | 441,000 | |
| Non-Operating Expenses | 5,884,000 | -8,760,000 | 29,400,000 |
| Total Excess Profit (Loss): | 5,229,035 | 7,771,000 | -15,488,000 |
| % Net Operating Profit of Regulated NOR | -0.47 | 8.62 | 7.42 |
| % Net Total Operating Profit of Total NOR | -5.14 | -1.39 | -1.83 |
| % Total Excess Profit of Total Revenue | 6.22 | 7.50 | -12.96 |



UM Upper Chesapeake Medical Center Bel Air

| FISCAL YEAR ENDING | June 2024 | June 2023 | June 2022 |
|---|-------------|-------------|-------------|
| Gross Patient Revenue: | | | |
| Regulated Services | 416,111,220 | 367,721,755 | 366,388,840 |
| Unregulated Services | 1,828,000 | 1,333,265 | 3,200,679 |
| TOTAL | 417,939,220 | 369,055,020 | 369,589,519 |
| Net Patient Revenue (NPR): | | | |
| Regulated Services | 349,853,018 | 318,326,764 | 317,079,321 |
| Unregulated Services | 1,799,982 | 1,255,236 | 3,200,679 |
| TOTAL | 351,653,000 | 319,582,000 | 320,280,000 |
| Other Operating Revenue: | | | |
| Regulated Services | 3,032,000 | 4,542,000 | 5,380,903 |
| Unregulated Services | 0 | 0 | 169,097 |
| TOTAL | 3,032,000 | 4,542,000 | 5,550,000 |
| Net Operating Revenue (NOR) | | | |
| Regulated Services | 352,885,018 | 322,868,764 | 322,460,224 |
| Unregulated Services | 1,799,982 | 1,255,236 | 3,369,776 |
| Total | 354,685,000 | 324,124,000 | 325,830,000 |
| Total Operating Expenses: | | | |
| Regulated Services | 304,482,065 | 277,702,378 | 270,200,776 |
| Unregulated Services | 44,227,935 | 31,700,622 | 30,444,224 |
| Total | 348,710,000 | 309,403,000 | 300,645,000 |
| Net Operating Profit (Loss): | | | |
| Regulated Services | 48,402,953 | 45,166,385 | 52,259,448 |
| Unregulated Services | -42,427,953 | -30,445,385 | -27,074,448 |
| Total | 5,975,000 | 14,721,000 | 25,185,000 |
| Total Non-Operating Profit (Loss): | 16,801,000 | 14,197,000 | -23,964,000 |
| Non-Operating Revenue | 24,457,000 | 15,965,000 | 26,100,000 |
| Non-Operating Expenses | 7,656,000 | 1,768,000 | 50,064,000 |
| Non operating hapened | 7,030,000 | 1,700,000 | 30,004,000 |
| Total Excess Profit (Loss): | 22,776,000 | 28,918,000 | 1,221,000 |
| % Net Operating Profit of Regulated NOR | 13.72 | 13.99 | 16.21 |
| % Net Total Operating Profit of Total NOR | 1.68 | 4.54 | 7.73 |
| % Total Excess Profit of Total Revenue | 6.01 | 8.50 | 0.35 |



UMMC MIDTOWN CAMPUS

| FISCAL YEAR ENDING | June 2024 | June 2023 | June 2022 |
|---|-------------|-------------|-------------|
| Gross Patient Revenue: | | | |
| Regulated Services | 279,245,359 | 267,729,206 | 245,010,325 |
| Unregulated Services | 2,798,044 | 2,932,897 | 3,947,919 |
| TOTAL | 282,043,403 | 270,662,104 | 248,958,244 |
| Net Patient Revenue (NPR): | | | |
| Regulated Services | 231,979,956 | 229,407,103 | 201,317,081 |
| Unregulated Services | 1,965,044 | 1,984,897 | 2,981,919 |
| TOTAL | 233,945,000 | 231,392,000 | 204,299,000 |
| Other Operating Revenue: | | | |
| Regulated Services | 345,917 | 1,081,797 | 1,049,060 |
| Unregulated Services | 30,919,083 | 30,305,203 | 27,356,940 |
| TOTAL | 31,265,000 | 31,387,000 | 28,406,000 |
| Net Operating Revenue (NOR) | | | |
| Regulated Services | 232,325,873 | 230,488,900 | 202,366,141 |
| Unregulated Services | 32,884,127 | 32,290,100 | 30,338,859 |
| Total | 265,210,000 | 262,779,000 | 232,705,000 |
| Total Operating Expenses: | | | |
| Regulated Services | 212,108,034 | 209,845,923 | 207,147,111 |
| Unregulated Services | 67,428,966 | 58,856,077 | 59,991,889 |
| Total | 279,537,000 | 268,702,000 | 267,139,000 |
| Net Operating Profit (Loss): | | | |
| Regulated Services | 20,217,839 | 20,642,977 | -4,780,970 |
| Unregulated Services | -34,544,839 | -26,565,977 | -29,653,030 |
| Total | -14,327,000 | -5,923,000 | -34,434,000 |
| Total Non-Operating Profit (Loss): | -481,000 | -1,525,000 | -1,160,000 |
| Non-Operating Revenue | -481,000 | -1,525,000 | -1,160,000 |
| Non-Operating Expenses | 0 | 0 | 0 |
| Total Excess Profit (Loss): | -14,808,000 | -7,448,000 | -35,594,000 |
| % Net Operating Profit of Regulated NOR | 8.70 | 8.96 | -2.36 |
| % Net Total Operating Profit of Total NOR | -5.40 | -2.25 | -14.80 |
| % Total Excess Profit of Total Revenue | -5.59 | -2.85 | -15.37 |



| UPMC | Western | Maryland |
|------|---------|----------|
|------|---------|----------|

| FISCAL YEAR ENDING | December 2023 | December 2022 | December 2021 |
|---|---------------|---------------|---------------|
| Gross Patient Revenue: | | | |
| Regulated Services | 387,908,800 | 367,681,700 | 357,297,100 |
| Unregulated Services | 84,069,100 | 83,614,800 | 83,742,620 |
| TOTAL | 471,977,900 | 451,296,500 | 441,039,720 |
| Net Patient Revenue (NPR): | | | |
| Regulated Services | 323,501,600 | 307,537,025 | 301,478,620 |
| Unregulated Services | 50,505,900 | 56,417,400 | 56,871,270 |
| TOTAL | 374,007,500 | 363,954,425 | 358,349,890 |
| Other Operating Revenue: | | | |
| Regulated Services | 377,500 | 2,329,160 | 8,250,690 |
| Unregulated Services | 6,858,700 | 5,197,540 | 4,141,940 |
| TOTAL | 7,236,200 | 7,526,700 | 12,392,630 |
| Net Operating Revenue (NOR) | | | |
| Regulated Services | 323,879,100 | 309,866,185 | 309,729,310 |
| Unregulated Services | 57,364,600 | 61,614,940 | 61,013,210 |
| Total | 381,243,700 | 371,481,125 | 370,742,520 |
| Total Operating Expenses: | | | |
| Regulated Services | 260,119,667 | 254,536,007 | 237,708,128 |
| Unregulated Services | 100,794,963 | 98,893,683 | 93,964,842 |
| Total | 360,914,630 | 353,429,690 | 331,672,970 |
| Net Operating Profit (Loss): | | | |
| Regulated Services | 63,759,433 | 55,330,179 | 72,021,182 |
| Unregulated Services | -43,430,363 | -37,278,743 | -32,951,632 |
| Total | 20,329,070 | 18,051,435 | 39,069,550 |
| Total Non-Operating Profit (Loss): | 20,205,550 | 2,499,050 | 3,724,850 |
| Non-Operating Revenue | 20,202,980 | 2,497,530 | 6,334,080 |
| Non-Operating Expenses | -2,570 | -1,520 | 2,609,230 |
| Total Excess Profit (Loss): | 40,534,620 | 20,550,485 | 42,794,400 |
| % Net Operating Profit of Regulated NOR | 19.69 | 17.86 | 23.25 |
| % Net Total Operating Profit of Total NOR | 5.33 | 4.86 | 10.54 |
| % Total Excess Profit of Total Revenue | 10.10 | 5.50 | 11.35 |



FISCAL YEAR 2022 TO 2024 Page 53

WVU Medicine Garrett Regional Medical Center

| FISCAL YEAR ENDING | December 2023 | December 2022 | June 2022 |
|---|---------------|------------------|-------------|
| Gross Patient Revenue: | | | |
| Regulated Services | 90,382,193 | 71,160,321 | 71,160,321 |
| Unregulated Services | 18,633,299 | 17,246,325 | 17,246,325 |
| TOTAL | 109,015,492 | 88,406,646 | 88,406,646 |
| Net Patient Revenue (NPR): | | | |
| Regulated Services | 73,879,927 | 60,123,816 | 60,123,816 |
| Unregulated Services | 8,156,212 | 7,433,904 | 7,433,904 |
| TOTAL | 82,036,139 | 67,557,720 | 67,557,720 |
| Other Operating Revenue: | | | |
| Regulated Services | 1,570,601 | 4,649,419 | 4,649,419 |
| Unregulated Services | 440,892 | 394,881 | 394,881 |
| TOTAL | 2,011,493 | 5,044,300 | 5,044,300 |
| Net Operating Revenue (NOR) | | | |
| Regulated Services | 75,450,528 | 64,773,235 | 64,773,235 |
| Unregulated Services | 8,597,105 | 7,828,785 | 7,828,785 |
| Total | 84,047,633 | 72,602,020 | 72,602,020 |
| Total Operating Expenses: | | | |
| Regulated Services | 51,834,206 | 58,082,898 | 58,082,898 |
| Unregulated Services | 21,052,326 | 19,426,077 | 19,426,077 |
| Total | 72,886,532 | 77,508,975 | 77,508,975 |
| Net Operating Profit (Loss): | | | |
| Regulated Services | 23,616,322 | 6,690,337 | 6,690,337 |
| Unregulated Services | -12,455,221 | -11,597,292 | -11,597,292 |
| Total | 11,161,101 | -4,906,955 | -4,906,955 |
| Total Non-Operating Profit (Loss): | 1,808,641 | -1,634,274 | -1,634,274 |
| Non-Operating Revenue | 1,948,764 | -971,376 | -971,376 |
| Non-Operating Expenses | 140,123 | 662 , 898 | 662,898 |
| Total Excess Profit (Loss): | 12,969,742 | -6,541,229 | -6,541,229 |
| % Net Operating Profit of Regulated NOR | 31.30 | 10.33 | 10.33 |
| % Net Total Operating Profit of Total NOR | 13.28 | -6.76 | -6.76 |
| % Total Excess Profit of Total Revenue | 15.08 | -9.13 | -9.13 |



Details of the Disclosure of Hospital Financial and Statistical Data: Specialty Hospitals

ALL SPECIALTY HOSPITALS

| Year Ending | FY 2024 | FY 2023 | FY 2022 |
|-----------------------------------|-------------|--------------|--------------|
| Gross Patient Revenue | 436,523,992 | 420,077,813 | 339,906,894 |
| Net Patient Revenue (NPR) | 336,356,907 | 323,942,760 | 273,322,820 |
| Other Operating Revenue | 121,980,985 | 115,345,802 | 108,789,931 |
| Net Operating Revenue (NOR) | 458,337,892 | 439,288,562 | 382,112,751 |
| Operating Expenses | 451,998,103 | 432,417,420 | 392,644,075 |
| Inpatient Admissions (IPAs) | 12,633 | 13,293 | 11,682 |
| Net Operating Profit (Loss) | 6,339,790 | 6,871,142 | (10,531,324) |
| Total Non-Operating Profit (Loss) | 11,344,964 | (52,003,024) | (13,432,685) |
| Total Excess Profits (Loss) | 17,684,754 | (45,131,882) | (23,964,008) |

Adventist Rehab Hospital of MD Takoma Park*

| FISCAL YEAR ENDING | CY 2023 | CY 2022 | CY2021 |
|-----------------------------------|------------|-------------|------------|
| Gross Patient Revenue | 46,386,058 | 44,794,886 | 32,538,372 |
| Net Patient Revenue (NPR) | 27,100,266 | 26,982,929 | 22,382,267 |
| Other Operating Revenue | 10,341 | 49,358 | 115 |
| Net Operating Revenue (NOR) | 27,110,607 | 27,032,287 | 22,382,382 |
| Operating Expenses | 27,233,722 | 26,659,357 | 18,362,768 |
| Inpatient Admissions (IPAs) | 940 | 968 | 886 |
| Net Operating Profit (Loss) | (123,115) | 372,930 | 4,019,614 |
| Total Non-Operating Profit (Loss) | 221,872 | (1,961,702) | (899,041) |
| Total Excess Profits (Loss) | 98,757 | (1,588,772) | 3,120,573 |

Adventist Rehab Hospital of MD Rockville*

| 2. 0 | | | |
|-----------------------------------|-------------|-------------|-------------|
| FISCAL YEAR ENDING | CY 2023 | CY 2022 | CY2021 |
| Gross Patient Revenue | 56,820,028 | 53,786,530 | 45,203,257 |
| Net Patient Revenue (NPR) | 34,281,518 | 30,281,271 | 30,791,805 |
| Other Operating Revenue | 273,478 | 339,620 | 1,211,994 |
| Net Operating Revenue (NOR) | 34,554,996 | 30,620,891 | 32,003,799 |
| Operating Expenses | 31,079,622 | 26,886,058 | 30,221,210 |
| Inpatient Admissions (IPAs) | 1,266 | 1,154 | 1,090 |
| Net Operating Profit (Loss) | 3,475,374 | 3,734,833 | 1,782,589 |
| Total Non-Operating Profit (Loss) | (1,248,063) | (1,327,779) | (1,538,633) |
| Total Excess Profits (Loss) | 2,227,311 | 2,407,054 | 243,957 |
| | | | |

Brook Lane Health Services

| OK Lane Health Services | | | |
|-----------------------------------|--------------|------------|-------------|
| FISCAL YEAR ENDING | FY 2024 | FY 2023 | FY2022 |
| Gross Patient Revenue | 30,816,500 | 31,935,700 | 26,289,600 |
| Net Patient Revenue (NPR) | 24,977,000 | 26,205,200 | 21,693,300 |
| Other Operating Revenue | 315,400 | 281,000 | 580,300 |
| Net Operating Revenue (NOR) | 25,292,400 * | 26,486,200 | 22,273,600 |
| Operating Expenses | 26,575,100 | 26,139,100 | 24,790,900 |
| Inpatient Admissions (IPAs) | 1,435 | 1,737 | 1,471 |
| Net Operating Profit (Loss) | (1,282,700) | 347,100 | (2,517,300) |
| Total Non-Operating Profit (Loss) | 2,027,100 | 1,163,300 | 0 |
| Total Excess Profits (Loss) | 744,400 | 1,510,400 | (2,517,300) |

^{*}The HSCRC does not set rates for the Adventist Rehab facilities as more than 66 2/3% of their patient revenue comes from governmental payers.



| J Kent McNew Family Medical Center | | | |
|------------------------------------|-------------|--------------|--------------|
| FISCAL YEAR ENDING | FY 2024 | FY 2023 | FY2022 |
| Gross Patient Revenue | 9,087,800 | 8,862,400 | 9,168,500 |
| Net Patient Revenue (NPR) | 7,189,300 | 7,217,300 | 6,606,500 |
| Other Operating Revenue | 141,500 | 335,700 | 671,500 |
| Net Operating Revenue (NOR) | 7,330,800 | 7,553,000 | 7,278,000 |
| Operating Expenses | 8,166,900 | 8,726,400 | 9,320,900 |
| Inpatient Admissions (IPAs) | 652 | 686 | 775 |
| Net Operating Profit (Loss) | (836,100) | (1,173,400) | (2,042,900) |
| Total Non-Operating Profit (Loss) | - | 0 | 0 |
| Total Excess Profits (Loss) | (836,100) | (1,173,400) | (2,042,900) |
| Mt. Washington Pediatric Hospital | | | |
| FISCAL YEAR ENDING | FY 2024 | FY 2023 | FY2022 |
| Gross Patient Revenue | 78,198,163 | 75,531,222 | 69,697,681 |
| Net Patient Revenue (NPR) | 65,069,640 | 63,214,893 | 59,322,840 |
| Other Operating Revenue | 1,342,821 | 2,354,984 | 1,592,786 |
| Net Operating Revenue (NOR) | 66,412,461 | 65,569,877 | 60,915,626 |
| Operating Expenses | 70,797,599 | 68,508,229 | 64,585,597 |
| Inpatient Admissions (IPAs) | 450 | 430 | 410 |
| Net Operating Profit (Loss) | (4,385,138) | (2,938,352) | (3,669,971) |
| Total Non-Operating Profit (Loss) | 8,646,870 | 5,656,995 | (6,280,329) |
| Total Excess Profits (Loss) | 4,261,732 | 2,718,643 | (9,950,300) |
| Sheppard Pratt Hospital | | | |
| FISCAL YEAR ENDING | FY 2024 | FY 2023 | FY2022 |
| Gross Patient Revenue | 215,215,443 | 205,167,075 | 166,177,984 |
| Net Patient Revenue (NPR) | 177,739,183 | 170,041,167 | 139,132,608 |
| Other Operating Revenue | 119,897,445 | 111,985,140 | 105,404,736 |
| Net Operating Revenue (NOR) | 297,636,629 | 282,026,307 | 244,537,344 |
| Operating Expenses | 288,145,160 | 275,498,276 | 254,683,600 |
| Inpatient Admissions (IPAs) | 7,890 | 8,318 | 7,825 |
| Net Operating Profit (Loss) | 9,491,469 | 6,528,031 | (10,146,256) |
| Total Non-Operating Profit (Loss) | 1,697,185 | (55,533,838) | (4,714,682) |
| Total Excess Profits (Loss) | 11,188,654 | (49,005,807) | (14,860,938) |



Exhibit 1. Change in Uncompensated Care, Regulated Operations

Listed in Alphabetical Order by Region

| | | 2023 | | | | | | |
|------------------|--|-------------------|---------------------|----------|-------------------|---------------------|----------|------------------------------|
| Hospital Area | Hospital | Gross Revenues | Charity & Bad Debts | UCC % | Gross Revenues | Charity & Bad Debts | UCC % | % Change UCC Amount |
| METRO | ADVENTIST HEALTHCARE FORT WASHINGTON M | 74,115,596 | 5,217,536 | 7.04 | 64,761,498 | 4,581,996 | 7.08 | -12.2 |
| | ADVENTIST HEALTHCARE GERMANTOWN EMERG | 17,461,500 | 3,063,741 | 17.55 | 17,967,500 | 4,533,883 | 25.23 | 48.0 |
| | ADVENTIST HEALTHCARE SHADY GROVE MEDIC | 507,181,036 | 31,331,804 | 6.18 | 534,307,365 | 29,742,770 | 5.57 | -5.1 |
| | ADVENTIST HEALTHCARE WHITE OAK MEDICAL | 352,793,525 | 29,756,936 | 8.43 | 351,439,080 | 27,985,066 | 7.96 | -6.0 |
| | ASCENSION ST. AGNES HOSPITAL | 515,518,500 | 32,969,900 | 6.40 | 494,805,400 | 32,046,546 | 6.48 | -2.8 |
| | GREATER BALTIMORE MEDICAL CENTER | 497,427,559 | 12,898,243 | 2.59 | 525,917,619 | 12,387,628 | 2.36 | -4.0 |
| | HOLY CROSS HOSPITAL | 573,789,700 | 42,630,380 | 7.43 | 600,651,500 | 38,957,939 | 6.49 | -8.6 |
| | HOLY CROSS HOSPITAL GERMANTOWN | 140,664,300 | 9,716,500 | 6.91 | 163,546,900 | 9,798,167 | 5.99 | 0.8 |
| | JOHNS HOPKINS BAYVIEW MEDICAL CENTER | 783,284,695 | 42,300,000 | 5.40 | 828,761,549 | 37,343,000 | 4.51 | -11.7 |
| | JOHNS HOPKINS HOSPITAL | 2,921,370,378 | 93,212,400 | 3.19 | 3,105,851,884 | 95,471,800 | 3.07 | 2.4 |
| | JOHNS HOPKINS HOWARD COUNTY MEDICAL CE | 356,825,066 | 15,838,000 | 4.44 | 373,181,711 | 17,918,000 | 4.80 | 13.1 |
| | JOHNS HOPKINS SUBURBAN HOSPITAL | 404,912,474 | 14,836,188 | 3.66 | 431,677,954 | 15,580,862 | 3.61 | 5.0 |
| | LIFEBRIDGE HEALTH GRACE MEDICAL CENTER | 34,673,288 | 2,191,750 | 6.32 | 33,202,184 | 2,730,026 | 8.22 | 24.6 |
| | LIFEBRIDGE HEALTH LEVINDALE | 68,907,086 | 4,394,850 | 6.38 | 67,965,551 | 3,626,353 | 5.34 | -17.5 |
| | LIFEBRIDGE HEALTH NORTHWEST HOSPITAL C | 310,414,480 | 9,893,718 | 3.19 | 311,836,440 | 8,668,709 | 2.78 | -12.4 |
| | LIFEBRIDGE HEALTH SINAI HOSPITAL | 949,076,151 | 25,056,586 | 2.64 | 961,717,881 | 22,532,452 | 2.34 | -10.1 |
| | LUMINIS HEALTH ANNE ARUNDEL MEDICAL CE | 749,524,800 | 45,558,463 | 6.08 | 746,989,000 | 13,216,023 | 1.77 | -71.0 |
| | LUMINIS HEALTH DOCTORS COMMUNITY MEDIC | 308,601,200 | 41,280,913 | 13.38 | 308,883,300 | 15,528,557 | 5.03 | -62.4 |
| | MEDSTAR FRANKLIN SQUARE HOSPITAL | 638,932,701 | 25,988,129 | 4.07 | 688,099,485 | 22,793,447 | 3.31 | -12.3 |



| | | | 2023 | | 2024 | | | |
|------------------|--|-------------------|---------------------|----------|-------------------|---------------------|----------|---------------------|
| Hospital Area | Hospital | Gross Revenues | Charity & Bad Debts | UCC % | Gross Revenues | Charity & Bad Debts | UCC % | % Change UCC Amount |
| | MEDSTAR GOOD SAMARITAN HOSPITAL | 308,835,327 | 12,889,582 | 4.17 | 319,991,752 | 12,704,352 | 3.97 | -1.4 |
| | MEDSTAR HARBOR HOSPITAL | 210,598,194 | 11,182,890 | 5.31 | 224,922,862 | 12,367,189 | 5.50 | 10.6 |
| | MEDSTAR MONTGOMERY MEDICAL CENTER | 208,039,750 | 9,399,674 | 4.52 | 222,642,659 | 8,664,902 | 3.89 | -7.8 |
| | MEDSTAR SOUTHERN MARYLAND HOSPITAL CEN | 318,000,686 | 14,854,427 | 4.67 | 338,032,767 | 16,694,015 | 4.94 | 12.4 |
| | MEDSTAR UNION MEMORIAL HOSPITAL | 485,128,248 | 16,401,093 | 3.38 | 499,090,335 | 11,502,316 | 2.30 | -29.9 |
| | MERCY MEDICAL CENTER | 653,644,800 | 28,691,823 | 4.39 | 681,875,400 | 30,862,538 | 4.53 | 7.6 |
| | UM BALTIMORE WASHINGTON MEDICAL CENTER | 511,681,319 | 23,130,000 | 4.52 | 535,602,424 | 23,822,000 | 4.45 | 3.0 |
| | UM BOWIE HEALTH CENTER | 21,233,764 | 3,189,000 | 15.02 | 24,028,994 | 3,143,000 | 13.08 | -1.4 |
| | UM CAPITAL REGION MEDICAL CENTER | 400,129,173 | 27,689,259 | 6.92 | 423,296,579 | 30,503,780 | 7.21 | 10.2 |
| | UM LAUREL MEDICAL CENTER | 36,009,147 | 4,950,000 | 13.75 | 42,422,550 | 5,682,000 | 13.39 | 14.8 |
| | UM MEDICAL CENTER | 1,848,222,110 | 69,225,715 | 3.75 | 1,932,484,534 | 73,965,337 | 3.83 | 6.8 |
| | UM QUEEN ANNE'S FREESTANDING EMERGENCY | 8,648,591 | 542,233 | 6.27 | 9,099,940 | 878,000 | 9.65 | 61.9 |
| | UM REHABILITATION & ORTHOPAEDIC INSTIT | 143,817,412 | 4,940,000 | 3.43 | 147,461,509 | 5,028,000 | 3.41 | 1.8 |
| | UM SHOCK TRAUMA | 261,221,517 | 16,150,000 | 6.18 | 274,780,143 | 17,450,000 | 6.35 | 8.0 |
| | UM ST. JOSEPH MEDICAL CENTER | 458,422,525 | 16,718,092 | 3.65 | 487,466,803 | 16,683,111 | 3.42 | -0.2 |
| | UM UPPER CHESAPEAKE MEDICAL CENTER – B | 367,721,755 | 15,620,971 | 4.25 | 416,111,220 | 17,082,982 | 4.11 | 9.4 |
| | UMMC MIDTOWN CAMPUS | 267,729,206 | 10,428,000 | 3.89 | 279,245,359 | 10,637,000 | 3.81 | 2.0 |
| METRO | | 16,714,557,560 | 774,138,795 | 4.63 | 17,470,119,628 | 713,113,745 | 4.08 | -7.9 |



| | | 2023 2024 | | | 2024 | | | |
|------------------|--|-------------------|---------------------|----------|-------------------|---------------------|----------|---------------------|
| Hospital Area | Hospital | Gross Revenues | Charity & Bad Debts | UCC % | Gross Revenues | Charity & Bad Debts | UCC % | % Change UCC Amount |
| RURAL | ATLANTIC GENERAL HOSPITAL | 125,786,800 | 4,941,710 | 3.93 | 135,629,341 | 6,264,131 | 4.62 | 26.8 |
| | CALVERT HEALTH MEDICAL CENTER | 175,364,060 | 3,706,300 | 2.11 | 188,719,140 | 3,333,941 | 1.77 | -10.0 |
| | CHRISTIANACARE UNION HOSPITAL | 188,970,768 | 9,006,304 | 4.77 | 210,598,498 | 3,852,975 | 1.83 | -57.2 |
| | FREDERICK HEALTH HOSPITAL | 413,332,700 | 20,634,700 | 4.99 | 424,222,500 | 19,375,400 | 4.57 | -6.1 |
| | LIFEBRIDGE HEALTH CARROLL HOSPITAL CEN | 265,924,528 | 7,943,568 | 2.99 | 294,002,396 | 4,111,311 | 1.40 | -48.2 |
| | MEDSTAR ST. MARY'S HOSPITAL | 217,557,775 | 7,703,970 | 3.54 | 236,265,893 | 9,123,748 | 3.86 | 18.4 |
| | MERITUS MEDICAL CENTER | 440,345,460 | 17,693,232 | 4.02 | 487,797,440 | 22,121,200 | 4.53 | 25.0 |
| | TIDALHEALTH MCCREADY PAVILION | 5,920,672 | 267,400 | 4.52 | 6,300,799 | 318,300 | 5.05 | 19.0 |
| | TIDALHEALTH PENINSULA REGIONAL | 547,529,412 | 19,665,100 | 3.59 | 604,393,730 | 30,447,000 | 5.04 | 54.8 |
| | UM CHARLES REGIONAL MEDICAL CENTER | 180,096,132 | 10,946,585 | 6.08 | 190,364,427 | 11,819,368 | 6.21 | 8.0 |
| | UM SHORE REGIONAL HEALTH AT CAMBRIDGE | 17,419,653 | 1,504,542 | 8.64 | 17,364,760 | 1,445,000 | 8.32 | -4.0 |
| | UM SHORE REGIONAL HEALTH AT CHESTERTOW | 55,202,536 | 2,814,000 | 5.10 | 56,459,168 | 2,770,000 | 4.91 | -1.6 |
| | UM SHORE REGIONAL HEALTH AT EASTON | 290,053,309 | 9,282,157 | 3.20 | 298,649,102 | 8,714,000 | 2.92 | -6.1 |
| | UM UPPER CHESAPEAKE MEDICAL CENTER -AB | 118,486,830 | 5,841,010 | 4.93 | 81,124,210 | 3,721,866 | 4.59 | -36.3 |
| | UPMC WESTERN MARYLAND | 367,681,700 | 17,015,600 | 4.63 | 387,908,800 | 17,173,300 | 4.43 | 0.9 |
| | WVU MEDICINE GARRETT REGIONAL MEDICAL | 71,160,321 | 4,613,257 | 6.48 | 90,382,193 | 4,567,560 | 5.05 | -1.0 |
| RURAL | | 3,480,832,656 | 143,579,434 | 4.12 | 3,710,182,398 | 149,159,100 | 4.02 | 3.9 |
| | | 20,195,390,216 | 917,718,229 | 4.54 | 21,180,302,026 | 862,272,844 | 4.07 | -6.0 |



Exhibit 2. Change in Total Operating Profit/Loss, Regulated and Unregulated **Operations**Listed by Alphabetical Order

| | 2023 | | | 2024 | | | 2024 | | | | |
|---|------------------------|--------------------------|--------------------|------------------------|--------------------------|--------------------|-------------------------------|--------------------------------|--|--|--|
| Hospital | Regulated Operating | Unregulated Operating | Total Operating | Regulated Operating | Unregulated Operating | Total Operating | % Change Reg. Operating | % Change Total Operating | | | |
| ADVENTIST HEALTHCARE FORT WASHINGTON | 2,787,860 | -5,724,582 | -2,936,722 | 6,253,121 | -8,986,253 | -2,733,132 | 124.30 | 6.93 | | | |
| ADVENTIST HEALTHCARE GERMANTOWN EMER | -320,807 | -10,747 | -331,554 | -249,422 | -9,500 | -258,922 | 22.25 | 21.91 | | | |
| ADVENTIST HEALTHCARE SHADY GROVE MEDI | 32,352,179 | -22,219,238 | 10,132,941 | 42,551,157 | -16,057,234 | 26,493,923 | 31.52 | 161.46 | | | |
| ADVENTIST HEALTHCARE WHITE OAK MEDICA | 1,637,679 | -20,894,113 | -19,256,434 | 25,537,391 | -25,829,037 | -291,646 | 1459.37 | 98.49 | | | |
| ASCENSION ST. AGNES HOSPITAL | 88,622,482 | -69,356,840 | 19,265,642 | 51,380,720 | -79,830,677 | -28,449,957 | -42.02 | -247.67 | | | |
| ATLANTIC GENERAL HOSPITAL | 13,362,445 | -22,870,162 | -9,507,717 | 19,220,772 | -25,548,409 | -6,327,636 | 43.84 | 33.45 | | | |
| CALVERT HEALTH MEDICAL CENTER | 4,916,433 | -12,303,348 | -7,386,914 | 11,699,833 | -12,861,700 | -1,161,867 | 137.97 | 84.27 | | | |
| CHRISTIANACARE UNION HOSPITAL | 6,992,673 | -23,099,738 | -16,107,065 | 18,110,343 | -22,362,339 | -4,251,996 | 158.99 | 73.60 | | | |
| FREDERICK HEALTH HOSPITAL | 15,268,614 | -23,452,614 | -8,184,000 | 24,294,692 | -26,456,809 | -2,162,117 | 59.12 | 73.58 | | | |
| GREATER BALTIMORE MEDICAL CENTER | 54,970,910 | -90,362,836 | -35,391,925 | 57,430,709 | -74,580,208 | -17,149,499 | 4.47 | 51.54 | | | |
| HOLY CROSS HOSPITAL | 44,615,617 | -40,172,145 | 4,443,471 | 72,516,646 | -38,442,318 | 34,074,328 | 62.54 | 666.84 | | | |
| HOLY CROSS HOSPITAL GERMANTOWN | -5,174,685 | -11,714,155 | -16,888,840 | 4,336,909 | -12,395,774 | -8,058,865 | 183.81 | 52.28 | | | |
| JOHNS HOPKINS BAYVIEW MEDICAL CENTER | 9,436,035 | -6,330,035 | 3,106,000 | 13,625,237 | 3,628,763 | 17,254,000 | 44.40 | 455.51 | | | |
| JOHNS HOPKINS HOSPITAL | 39,746,846 | 59,843,954 | 99,590,800 | -14,930,532 | 69,112,432 | 54,181,900 | -137.56 | -45.60 | | | |
| JOHNS HOPKINS HOWARD COUNTY MEDICAL CE | -10,313,158 | -5,682,283 | -15,995,441 | 5,043,748 | -11,958,747 | -6,915,000 | 148.91 | 56.77 | | | |
| JOHNS HOPKINS SUBURBAN HOSPITAL | 14,141,881 | -28,158,094 | -14,016,213 | 24,324,578 | -32,747,325 | -8,422,747 | 72.00 | 39.91 | | | |
| LIFEBRIDGE HEALTH CARROLL HOSPITAL CEN | 22,518,422 | -11,374,561 | 11,143,860 | 45,884,150 | -17,917,344 | 27,966,806 | 103.76 | 150.96 | | | |
| LIFEBRIDGE HEALTH GRACE MEDICAL CENTER | -3,657,468 | -8,157,539 | -11,815,007 | -3,015,279 | -11,944,749 | -14,960,028 | 17.56 | -26.62 | | | |
| LIFEBRIDGE HEALTH LEVINDALE | 15,497,137 | -9,137,405 | 6,359,732 | 14,252,366 | -6,596,781 | 7,655,585 | -8.03 | 20.38 | | | |
| LIFEBRIDGE HEALTH NORTHWEST HOSPITAL CE | 21,969,662 | -32,327,113 | -10,357,451 | 27,840,750 | -37,013,928 | -9,173,178 | 26.72 | 11.43 | | | |



| | | 2023 | | | 2024 | | | 2024 | | | |
|--|------------------------|--------------------------|--------------------|------------------------|--------------------------|--------------------|-------------------------------|--------------------------------|--|--|--|
| Hospital | Regulated Operating | Unregulated Operating | Total Operating | Regulated Operating | Unregulated Operating | Total Operating | % Change Reg. Operating | % Change Total Operating | | | |
| LIFEBRIDGE HEALTH SINAI HOSPITAL | 87,412,972 | -83,434,918 | 3,978,054 | 106,137,994 | -84,597,928 | 21,540,065 | 21.42 | 441.47 | | | |
| LUMINIS HEALTH ANNE ARUNDEL MEDICAL CE | 35,431,466 | -45,614,529 | -10,183,063 | 71,379,651 | -53,088,654 | 18,290,997 | 101.46 | 279.62 | | | |
| LUMINIS HEALTH DOCTORS COMMUNITY MEDI | 1,338,036 | -15,135,725 | -13,797,690 | 15,137,467 | -20,883,073 | -5,745,606 | 1031.32 | 58.36 | | | |
| MEDSTAR FRANKLIN SQUARE HOSPITAL | 46,119,648 | -50,815,836 | -4,696,188 | 61,298,178 | -46,971,032 | 14,327,146 | 32.91 | 405.08 | | | |
| MEDSTAR GOOD SAMARITAN HOSPITAL | 24,636,640 | -28,137,033 | -3,500,392 | 28,793,318 | -27,332,352 | 1,460,966 | 16.87 | 141.74 | | | |
| MEDSTAR HARBOR HOSPITAL | 11,837,901 | -18,530,578 | -6,692,677 | 13,901,632 | -18,187,585 | -4,285,953 | 17.43 | 35.96 | | | |
| MEDSTAR MONTGOMERY MEDICAL CENTER | -1,730,814 | -15,487,042 | -17,217,856 | -70,382 | -13,611,426 | -13,681,808 | 95.93 | 20.54 | | | |
| MEDSTAR SOUTHERN MARYLAND HOSPITAL CE | 3,813,459 | -32,529,976 | -28,716,518 | -3,181,665 | -28,325,726 | -31,507,391 | -183.43 | -9.72 | | | |
| MEDSTAR ST. MARY'S HOSPITAL | 19,259,896 | -17,015,645 | 2,244,251 | 18,994,350 | -15,307,012 | 3,687,338 | -1.38 | 64.30 | | | |
| MEDSTAR UNION MEMORIAL HOSPITAL | 35,362,135 | -44,667,421 | -9,305,286 | 44,549,699 | -56,910,403 | -12,360,704 | 25.98 | -32.84 | | | |
| MERCY MEDICAL CENTER | 45,227,946 | -26,851,330 | 18,376,616 | 43,594,749 | -27,636,242 | 15,958,507 | -3.61 | -13.16 | | | |
| MERITUS MEDICAL CENTER | 59,682,438 | -15,659,674 | 44,022,764 | 68,697,840 | -18,051,400 | 50,646,440 | 15.11 | 15.05 | | | |
| TIDALHEALTH MCCREADY PAVILION | -2,091,028 | -2,036,500 | -4,127,528 | -1,442,501 | -1,555,600 | -2,998,101 | 31.01 | 27.36 | | | |
| TIDALHEALTH PENINSULA REGIONAL | 55,949,746 | -40,916,734 | 15,033,012 | 90,601,443 | -41,418,413 | 49,183,030 | 61.93 | 227.17 | | | |
| UM BALTIMORE WASHINGTON MEDICAL CENTE | 17,426,547 | -47,518,547 | -30,092,000 | 47,472,336 | -55,225,336 | -7,753,000 | 172.41 | 74.24 | | | |
| UM BOWIE HEALTH CENTER | 3,525,495 | -2,502,000 | 1,023,495 | 3,408,100 | -609,100 | 2,799,000 | -3.33 | 173.47 | | | |
| UM CAPITAL REGION MEDICAL CENTER | 26,775,943 | -45,307,541 | -18,531,598 | 22,560,904 | -44,095,904 | -21,535,000 | -15.74 | -16.21 | | | |
| UM CHARLES REGIONAL MEDICAL CENTER | 18,947,695 | -12,491,589 | 6,456,106 | 23,400,166 | -15,506,166 | 7,894,000 | 23.50 | 22.27 | | | |
| UM LAUREL MEDICAL CENTER | -10,138,191 | -7,495,735 | -17,633,926 | -6,457,089 | -7,268,911 | -13,726,000 | 36.31 | 22.16 | | | |
| UM MEDICAL CENTER | 19,768,016 | 19,946,984 | 39,715,000 | 3,559,410 | -6,137,523 | -2,578,112 | -81.99 | -106.49 | | | |
| UM QUEEN ANNE'S FREESTANDING EMERGENC | -2,249,600 | -226,400 | -2,476,000 | -1,324,452 | -133,000 | -1,457,452 | 41.13 | 41.14 | | | |
| UM REHABILITATION & ORTHOPAEDIC INSTIT | 13,676,111 | -11,394,107 | 2,282,005 | 7,497,229 | -11,066,229 | -3,569,000 | -45.18 | -256.40 | | | |
| UM SHOCK TRAUMA | 38,759,966 | -1,777,966 | 36,982,000 | 52,601,809 | -1,461,809 | 51,140,000 | 35.71 | 38.28 | | | |
| UM SHORE REGIONAL HEALTH AT CAMBRIDGE | -5,391,185 | 4,113,185 | -1,278,000 | -4,510,646 | 1,679,646 | -2,831,000 | 16.33 | -121.52 | | | |



| | | 2023 | | 2024 | | | | |
|--|------------------------|--------------------------|--------------------|------------------------|--------------------------|-----------------|-------------------------------|--------------------------------|
| Hospital | Regulated Operating | Unregulated Operating | Total Operating | Regulated Operating | Unregulated Operating | Total Operating | % Change Reg. Operating | % Change Total Operating |
| UM SHORE REGIONAL HEALTH AT CHESTERTO | 9,937,329 | -7,799,329 | 2,138,000 | 8,752,871 | -7,231,871 | 1,521,000 | -11.92 | -28.86 |
| UM SHORE REGIONAL HEALTH AT EASTON | 44,318,269 | -44,686,269 | -368,000 | 39,309,444 | -45,936,992 | -6,627,548 | -11.30 | -1700.96 |
| UM ST. JOSEPH MEDICAL CENTER | 44,926,395 | -52,267,395 | -7,341,000 | 55,535,036 | -59,466,036 | -3,931,000 | 23.61 | 46.45 |
| UM UPPER CHESAPEAKE MEDICAL CENTER -AB | 8,881,113 | -10,311,113 | -1,430,000 | -323,534 | -3,242,431 | -3,565,965 | -103.64 | -149.37 |
| UM UPPER CHESAPEAKE MEDICAL CENTER – B | 45,166,385 | -30,445,385 | 14,721,000 | 48,402,953 | -42,427,953 | 5,975,000 | 7.17 | -59.41 |
| UMMC MIDTOWN CAMPUS | 20,642,977 | -26,565,977 | -5,923,000 | 20,217,839 | -34,544,839 | -14,327,000 | -2.06 | -141.89 |
| UPMC WESTERN MARYLAND | 55,330,179 | -37,278,743 | 18,051,435 | 63,759,433 | -43,430,363 | 20,329,070 | 15.23 | 12.62 |
| WVU MEDICINE GARRETT REGIONAL MEDICAL | 6,690,337 | -11,597,292 | -4,906,955 | 23,616,322 | -12,455,221 | 11,161,101 | 252.99 | 327.45 |
| ALL ACUTE HOSPITALS | 1,148,614,978 | -1,145,941,754 | 2,673,224 | 1,411,977,794 | -1,231,234,822 | 180,742,972 | 4,126.10 | 1,577.34 |



Exhibit 3A. Total Excess Profit/Loss, Operating and Non-Operating Activities

Listed by Alphabetical Order

| | 2023 | 2024 | |
|--|-----------------------|-----------------------|--------------------|
| Hospital | Excess Profit Loss | Excess Profit Loss | % Change in Excess |
| ACUTE HOSPITAL TOTALS | 494,091,440 | 807,714,662 | 63.47 |
| ADVENTIST HEALTHCARE FORT WASHINGTON M | -2,925,168 | -2,815,108 | 3.76 |
| ADVENTIST HEALTHCARE GERMANTOWN EMERGE | -331,554 | -258,922 | 21.91 |
| ADVENTIST HEALTHCARE SHADY GROVE MEDIC | 8,614,766 | 32,176,665 | 273.51 |
| ADVENTIST HEALTHCARE WHITE OAK MEDICAL | -19,004,097 | 239,380 | 101.26 |
| ASCENSION ST. AGNES HOSPITAL | 18,247,860 | -27,040,285 | -248.18 |
| ATLANTIC GENERAL HOSPITAL | -4,024,081 | -1,888,614 | 53.07 |
| CALVERT HEALTH MEDICAL CENTER | -6,644,499 | -921,415 | 86.13 |
| CHRISTIANACARE UNION HOSPITAL | -11,097,065 | 3,068,004 | 127.65 |
| FREDERICK HEALTH HOSPITAL | 12,239,000 | 20,923,883 | 70.96 |
| GREATER BALTIMORE MEDICAL CENTER | -26,457,925 | -6,685,499 | 74.73 |
| HOLY CROSS HOSPITAL | 29,872,471 | 70,431,928 | 135.78 |
| HOLY CROSS HOSPITAL GERMANTOWN | -12,731,540 | -2,074,365 | 83.71 |
| JOHNS HOPKINS BAYVIEW MEDICAL CENTER | -2,936,000 | 18,777,000 | 739.54 |
| JOHNS HOPKINS HOSPITAL | 127,387,800 | 108,038,900 | -15.19 |
| JOHNS HOPKINS HOWARD COUNTY MEDICAL CE | 6,867,000 | 20,712,631 | 201.63 |
| JOHNS HOPKINS SUBURBAN HOSPITAL | 16,165,765 | 30,414,253 | 88.14 |
| LIFEBRIDGE HEALTH CARROLL HOSPITAL CEN | 34,533,353 | 50,789,607 | 47.07 |
| LIFEBRIDGE HEALTH GRACE MEDICAL CENTER | 3,438,993 | -14,967,028 | -535.22 |
| LIFEBRIDGE HEALTH LEVINDALE | 8,497,473 | 10,038,933 | 18.14 |
| LIFEBRIDGE HEALTH NORTHWEST HOSPITAL C | -1,481,030 | -577,418 | 61.01 |
| LIFEBRIDGE HEALTH SINAI HOSPITAL | 44,391,054 | 60,633,065 | 36.59 |
| LUMINIS HEALTH ANNE ARUNDEL MEDICAL CE | 37,264,937 | 67,069,997 | 79.98 |
| LUMINIS HEALTH DOCTORS COMMUNITY MEDIC | -14,271,690 | -8,186,606 | 42.64 |
| MEDSTAR FRANKLIN SQUARE HOSPITAL | -4,361,290 | 14,871,421 | 440.99 |
| MEDSTAR GOOD SAMARITAN HOSPITAL | -194,164 | 6,553,818 | 3475.41 |
| MEDSTAR HARBOR HOSPITAL | -6,302,593 | -3,751,353 | 40.48 |
| MEDSTAR MONTGOMERY MEDICAL CENTER | -15,862,911 | -12,889,388 | 18.75 |



| | 2023 | 2024 | |
|--|-----------------------|-----------------------|-----------------------------|
| Hospital | Excess Profit Loss | Excess Profit Loss | % Change in Excess |
| MEDSTAR SOUTHERN MARYLAND HOSPITAL CEN | -28,624,114 | -31,313,733 | -9.40 |
| MEDSTAR ST. MARY'S HOSPITAL | 4,377,367 | 6,083,361 | 38.97 |
| MEDSTAR UNION MEMORIAL HOSPITAL | -3,318,921 | -3,083,560 | 7.09 |
| MERCY MEDICAL CENTER | 46,166,587 | 43,580,356 | -5.60 |
| MERITUS MEDICAL CENTER | 86,970,834 | 102,893,540 | 18.31 |
| TIDALHEALTH MCCREADY PAVILION | -4,127,528 | -2,998,101 | 27.36 |
| TIDALHEALTH PENINSULA REGIONAL | 49,930,012 | 94,803,030 | 89.87 |
| UM BALTIMORE WASHINGTON MEDICAL CENTER | -17,179,000 | 14,705,000 | 185.60 |
| UM BOWIE HEALTH CENTER | 1,002,495 | 2,395,000 | 138.90 |
| UM CAPITAL REGION MEDICAL CENTER | -17,178,598 | -30,612,000 | -78.20 |
| UM CHARLES REGIONAL MEDICAL CENTER | 8,876,106 | 11,104,000 | 25.10 |
| UM LAUREL MEDICAL CENTER | -17,686,926 | -14,598,000 | 17.46 |
| UM MEDICAL CENTER | 72,308,000 | 51,917,888 | -28.20 |
| UM QUEEN ANNE'S FREESTANDING EMERGENCY | -2,476,000 | -1,457,452 | 41.14 |
| UM REHABILITATION & ORTHOPAEDIC INSTIT | 6,616,005 | 3,399,000 | -48.62 |
| UM SHOCK TRAUMA | 36,982,000 | 51,140,000 | 38.28 |
| UM SHORE REGIONAL HEALTH AT CAMBRIDGE | -1,278,000 | -2,831,000 | -121.52 |
| UM SHORE REGIONAL HEALTH AT CHESTERTOW | 2,714,000 | 2,941,000 | 8.36 |
| UM SHORE REGIONAL HEALTH AT EASTON | 12,433,000 | 10,083,452 | -18.90 |
| UM ST. JOSEPH MEDICAL CENTER | -4,561,000 | 178,000 | 103.90 |
| UM UPPER CHESAPEAKE MEDICAL CENTER -AB | 7,771,000 | 5,229,035 | -32.71 |
| UM UPPER CHESAPEAKE MEDICAL CENTER – B | 28,918,000 | 22,776,000 | -21.24 |
| UMMC MIDTOWN CAMPUS | -7,448,000 | -14,808,000 | -98.82 |
| UPMC WESTERN MARYLAND | 20,550,485 | 40,534,620 | 97.24 |
| WVU MEDICINE GARRETT REGIONAL MEDICAL | -6,541,229 | 12,969,742 | 298.28 |



Joshua Sharfstein, MD

Chairman

James N. Elliott, MD

Vice-Chairman

James N. Elliott, MD

Ricardo R. Johnson

Maulik Joshi, DrPH

Adam Kane, Esq

Nicki McCann, JD

Farzaneh Sabi, MD

TO:

HSCRC Commissioners

DATE:

FROM:

HSCRC Staff May 14, 2025

RE:

Hearing and Meeting Schedule

June 11, 2025 In I

In person at HSCRC office and Zoom webinar

July 9, 2025

In person at HSCRC office and Zoom webinar

The Agenda for the Executive and Public Sessions will be available for your review on the Wednesday before the Commission meeting on the Commission's website at http://hscrc.maryland.gov/Pages/commission-meetings.aspx.

Post-meeting documents will be available on the Commission's website following the Commission meeting.

Jonathan Kromm, PhD

Executive Director

William Henderson

Director

Medical Economics & Data Analytics

Allan Pack

Director

Population-Based Methodologies

Gerard J. Schmith

Director

Revenue & Regulation Compliance

Claudine Williams

Director

Healthcare Data Management & Integrity