

STATE OF MARYLAND  
DEPARTMENT OF HEALTH AND MENTAL HYGIENE

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Wednesday, September 10, 2008

### **Average Amount Paid For A Hospital Stay in Maryland**

The average amount paid for a hospital admission in Maryland rose 6.3 percent in Fiscal Year (FY) 2007 to \$10,038 from \$9,440 in FY 2006, according to a report released today by the Maryland Health Services Cost Review Commission (HSCRC). This increase is above the estimated national average increase of 5.3 percent for the same time period. Maryland's rate of growth is below the national Consumer Price Index for Hospital and Related Services of 6.4 percent.

While Maryland failed to outperform the nation in controlling the rate of growth in payments to hospitals, the mark-up in Maryland's hospital costs (i.e., the difference between hospital costs and charges) is still the lowest in the nation. The mark-up in Maryland hospitals averaged 21 percent, while the average mark-up for hospitals nationally is 174 percent, according to the most recent data from the American Hospital Association.

This is because Maryland's system builds the cost of uncompensated care into rates, and all payers pay the same rates for hospital care. In the absence of rate setting, hospitals in the rest of the nation must artificially mark-up their charges by over 170 percent on average in order to cover shortfalls due to uncompensated care, discounts to large HMOs and other third-party payers, and inadequate payments from Medicare and Medicaid. These marked-up charges make payment especially difficult for "self-pay" patients and other third-party payers not granted discounts and present a serious dilemma in healthcare today.

Further, an analysis of hospital costs (i.e., what hospitals expend to provide their services) shows that the average cost per admission at Maryland hospitals increased by 6.2 percent compared with an estimated 5.5 percent increase for the rest of the nation for FY 2007. Despite this less than favorable experience in 2007, from 1977 to 2006, Maryland hospitals experienced the second lowest cumulative growth in cost per admission of any state in the nation.

The HSCRC is determined to reestablish the trend of bringing the average rate of growth in the amount paid for a hospital admission in Maryland below the national average. According to the HSCRC Chairman, Donald A. Young, M.D.:

"The Maryland All-Payer hospital rate system has to improve itself relative to the nation. Clearly, we cannot allow the unfavorable results of 2007 to become a trend. The goal is to strike the right balance that achieves the HSCRC's longstanding core tenets of cost containment, unparalleled access to quality hospital care, equity in payment, and public accountability, while recognizing that hospitals do have legitimate needs. We have experienced occasional aberrations in performance in the past; however, in each case, with the help of the hospital and payer industries, we have been able to get back on track. We are confident that as a by-product of this spirit of cooperation, along with the rate-setting measures recently undertaken by the HSCRC, we

will see favorable results. We also remain excited about the role the HSCRC has played this past year in expanding Medicaid coverage to our citizens and in further developing its quality initiative that is on target for bringing Marylanders the finest quality of hospital care in the nation.”

The report also showed that:

1. Uncompensated care (i.e., bad debt and charity care) was \$927 million in FY 2007 (8.1 percent of gross patient revenue) compared to \$842 million in FY 2006.
2. Hospital profitability continued to increase substantially in FY 2007:
  - Total profits (otherwise known as “excess profit”), which include profits and losses from operating and non-operating activities (both regulated and unregulated), increased to \$582 million in FY 2007 (5.2 percent of total revenue) from \$463 million (4.5 percent of total revenue) in FY 2006.
  - Operating profits on regulated activities alone in FY 2007 increased to \$539 million (5.4 percent of regulated net operating revenue) from the previous year’s \$462 million (5 percent of regulated net operating revenue).
  - Operating profits from both regulated and unregulated activities increased to \$328 million in FY 2007 (3 percent of total net operating revenue) from the previous year’s \$273 million (2.7 percent of total net operating revenue).
3. Total net regulated patient revenue increased 8.2 percent to \$9.8 billion in FY 2007 from 9.1 billion in FY 2006, due, in part, to a 1.6 percent increase in admissions.

Chairman Young continued to express his confidence in the All-Payer System and in the ability of its chief participants, providers, payers, business and labor, and HSCRC staff, to move beyond provincial interests and focus, instead, on enhancing efficiency and effectiveness in Maryland's hospitals:

“The All-Payer System has been a model for the nation for more than 30 years in balancing the interests of the major participants without compromising on its core principles. Yet, we have not rested on our laurels, as we continue to search for new strategies to better enhance the lives of our citizens, vis-à-vis the availability, affordability, and quality of hospital care they receive. The past achievements of the System plus our vision for the future would not be possible without the demonstrated willingness of those involved to roll up their collective sleeves and work together for the greater good. I am convinced that, once again, this spirit will assure that Maryland maintains the healthiest hospital system in America.”

Editor's Note: The Disclosure of Hospital Financial and Statistical Data report can be found in PDF under Financial Data Reports/Financial Disclosure. The HSCRC website can be found at [HTTP://www.hscrc.state.md.us](http://www.hscrc.state.md.us).

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**DISCLOSURE OF**  
**HOSPITAL FINANCIAL AND STATISTICAL DATA**

The average amount paid for a hospital stay in Maryland rose by 6.3 percent in Fiscal Year (FY) 2007 to \$10,038 from \$9,440 in FY 2006, according to figures released today by the HSCRC. The average amount paid by a patient nationally for a hospital stay was estimated to have risen by 5.3%, based on data from the Colorado data bank, a survey tool utilized by the hospital industry nation-wide to assess overall hospital performance. Maryland's rate of growth is also below the Consumer Price Index for Hospital and Related Services of 6.4 percent nationally.

Also, the mark-up, the difference between hospital costs and charges, in Maryland hospitals remained the lowest in the nation at 21 percent compared to the

average mark-up of 174 percent for hospitals nationally, according to the most recent data from the American Hospital Association (AHA). In the absence of rate setting, non-Maryland hospitals must artificially mark-up their charges by over 170 percent in order to corner shortfalls due to uncompensated care, discounts to large HMOs, and low payments from Medicare and Medicaid.

This issue of charges to the “self-pay” patients remains under review by Congress. In Maryland, the payment system builds the cost of uncompensated care into the rates, and all payers pay the same rates for hospital care.

In addition, an analysis of hospital costs shows that the average cost per adjusted admission in Maryland hospitals increased by 6.2 percent during FY 2007. In FY 1976, the cost per adjusted admission to a Maryland hospital was 26 percent above the national average. In FY 2006, the year for which the most recent data are available from AHA, the average cost per adjusted admission was 1.9 percent below the nation. From 1977 through 2006, Maryland experienced the second lowest cumulative growth in cost per adjusted admission of any state in the nation.

The HSCRC, established to regulate rates for all those who purchase hospital care, is this country’s pioneer hospital rate review agency.

The HSCRC began regulating hospital rates in 1974 and has assisted Maryland hospitals for the majority of the intervening years in remaining well below the national rate of hospital cost increases.

Equivalent Inpatient Admissions (EIPAs) is a statistic that equals inpatient admissions plus a conversion of outpatient visits into equivalent admissions.

The new financial disclosure shows that for Maryland acute hospitals in FY 2007:

- 1) The average *charge* per admission for regulated activities increased 6.8 percent to \$11,743 in FY 2007 from \$10,992 in FY 2006.
- 2) The average *cost* per EIPA for regulated activities increased 6.2 percent to \$9,643 in FY 2007 from \$9,082 in FY 2006.
- 3) The average *payment* received by Maryland hospitals per EIPA for regulated activities increased by 6.3 percent to \$10,038 in FY 2007 from \$9,440 in FY 2006.
- 4) Profits on regulated activities increased substantially in FY 2007, from \$462 million (5 percent of regulated net operating revenue) to \$539 million (or 5.4 percent of regulated net operating revenue).
- 5) Profits on operations (which include profits and losses from regulated and *unregulated* day-to-day activities) increased from \$273 million (or 2.7 percent of total net operating revenue) in FY 2006 to \$328 million in FY 2007 (or 3 percent of total net operating revenue).
- 6) Total excess profits (which include profits and losses from regulated and unregulated operating and non-operating activities) increased to \$582

million in FY 2007 (or 5.2 percent of the total revenue) from \$463 million in FY 2006 (or 4.5% of the total revenue).

- 7) Total regulated net patient revenue rose from approximately \$9.1 billion in FY 2006 to \$9.8 billion in FY 2007, an increase of 8.2 percent, due, in part, to a 1.6 percent increase in admissions.

Outpatient gross revenue was \$3.4 billion. This represented an increase of 9.1 percent in FY 2007 compared to an increase of 12.7 percent in FY 2006. As a percentage of total revenue, outpatient revenue increased in FY 2007 to 29.8 percent from 28.7 percent in FY 2006.

Regulated hospital admissions increased from 676,527 in FY 2006 to 687,320 in FY 2007, or 1.6 percent. In addition, hospital emergency room and clinic visits increased from 3,747,922 in FY 2006 to 3,940,471 in FY 2007, or 5.1 percent.

A unique feature of the Maryland hospital rate system is the coverage of the reasonable cost of providing care to those who cannot pay -- i.e., uncompensated care. Maryland continues to be the only state in the nation that assures its citizens that they can receive care at any hospital regardless of their ability to pay. In Maryland alone, uncompensated care is financed by all payers, including Medicare and Medicaid. As a result, there are no charity hospitals in Maryland; patients who are unable to pay are not transferred into hospitals of "last resort." In 2007, Maryland hospitals incurred \$927 million of uncompensated care, approximately eight cents of uncompensated care cost for every dollar of gross patient revenue. Approximately 86 percent of the statewide uncompensated care expenditure originated in the State's metropolitan areas.

The HSCRC was established by the General Assembly in 1971. It is an independent Commission functioning within the Department of Health and Mental Hygiene. It consists of seven members who are appointed by the Governor. The Commission's rate review authority includes assuring the public that: (a) a hospital's total costs are reasonable; (b) a hospital's aggregate rates are reasonably related to its aggregate costs; and (c) rates are set equitably among all purchasers of care without undue discrimination or preference.

**DISCLOSURE OF HOSPITAL FINANCIAL AND  
STATISTICAL INFORMATION  
FOR HOSPITALS WITH FISCAL YEARS ENDING  
June 30, 2007, August 31, 2007  
and December 31, 2007**

**By:**

**HEALTH SERVICES COST REVIEW COMMISSION  
September 10, 2008**

## Introduction

Historically, the Commission has published an annual comparison of Maryland hospitals' regulated cost per adjusted admission with the national average cost per adjusted admission in the Executive Summary of its Disclosure of Financial and Statistical Data (Report). In the past, the Commission believed that cost per adjusted admission represented the best measure of hospital costs affected by rate regulation and within a hospital's control. Beginning with the 2003 report, the Commission shifted its primary attention from cost per adjusted admission to net revenue per adjusted admission. The Commission did so because net revenue per adjusted admission better indicates what Maryland citizens pay for hospital care.

In 2004, the Commission made several additional changes to the Report. The first major change was the expansion of the Report to include both regulated and unregulated operating data. Also, the chronology of the data presented in the Report was changed to include all annual data for the fiscal year ended in that calendar year, e.g., data from hospitals with fiscal years that end December 31, 2007 are included with data from hospitals with June 30 and August 31, 2007 fiscal year ends. The Commission implemented these changes so that Maryland hospitals' data would be consistent with the manner in which national hospital data are published by the American Hospital Association.

The Commission will continue to use cost per adjusted admission as a secondary measure of hospital performance in the Report. Because of the importance of per capita costs in determining health care premiums and taxes, the Commission will explore estimates of this measure, which involve the use of migration, case mix, and population data.

## Contents of Report

Under its mandate to “cause the public disclosure of the financial operations of all hospitals” the Commission has prepared comparative statements from information made available by the respective hospitals.

Gross Patient Revenue, Net Patient Revenue, Other Operating Revenue, Net Operating Revenue, % Uncollectible Accounts, Total Operating Costs, Operating Profit / Loss, Non-Operating Income and Expense, and Excess Profit / Loss, as itemized in this Report, were derived from the Annual Report of Revenue, Expenses and Volumes (Annual Report) submitted to the Commission. The Annual Report is reconciled with audited financial statements of the respective institutions.

This year’s Disclosure Statement also includes the following seven Exhibits:

Exhibit I - Change in Cost per EIPA (Regulated Operations)

Exhibit II - Change in Revenue per Admission (Regulated Operations)

Exhibit III - Change in Uncompensated Care (Regulated Operations)

Exhibit IV - Change in Net Patient Revenue per EIPA (Regulated Operations)

Exhibit V - Change in Net Operating Revenue (Regulated Operations)

Exhibit VI - Change in Total Operating Profit / Loss (Regulated and Unregulated Operations)

The following explanations are submitted in order to facilitate the reader's understanding of this report:

Gross Patient Revenue means all regulated and unregulated patient care revenue and should be accounted for at established rates, regardless of whether the hospital expects to collect the full amount. Such revenues should also be reported on an accrual basis in the period during

which service is provided; other accounting methods, such as the “discharge method” are not acceptable. For historical consistency, uncollectible accounts (bad debts) and charity care are included in gross patient revenue.

Net Patient Revenue means all regulated and unregulated patient care revenue realized by the hospital. Net patient revenue is arrived at by reducing gross patient revenue by contractual allowances, charity care, bad debts, and payer denials. Such revenues should be reported on an accrual basis in the period in which the service is provided.

Other Operating Revenue includes regulated and unregulated revenue associated with normal day-to-day operations from services other than health care provided to patients. These include sales and services to non-patients, revenue from miscellaneous sources, e.g., rental of hospital space, sale of cafeteria meals, gift shop sales, research, Part B physician services, etc. Such revenue is common in the regular operations of a hospital, but should be accounted for separately from regulated patient revenue.

Net Operating Revenue is the total of net patient revenue and other operating revenue.

Uncompensated Care is composed of charity and bad debts. This is the percentage difference between billings at established rates and the amount collected from charity patients and patients who pay less than their total bill, if at all. For historical consistency, uncollectible accounts are treated as a reduction in revenue.

Total Operating Expenses equal the costs of Commission regulated and unregulated inpatient and outpatient care, plus costs associated with Other Operating Revenue. Operating expenses are presented in the Report in accordance with generally accepted accounting principles with the exception of bad debts. For historical consistency, bad debts are treated as a reduction in gross patient revenue.

Equivalent Admission (EIPA) is a statistic formulated by the Commission which equals admissions plus a conversion of outpatient visits into equivalent admissions calculated as follows:

$$\text{EIPAs} = \text{Admissions} \quad \times \quad \frac{\text{Total Gross Patient Care Revenues}}{\text{Gross Inpatient Care Revenues}}$$

Average Cost per EIPA is operating costs divided by EIPAs.

Operating Profit / Loss is the profit or loss from ordinary, normal recurring regulated and unregulated operations of the entity during the period. Operating Profit / Loss also includes restricted donations for specific operating purposes if such funds were expended for the purpose intended by the donor during the fiscal year being reported upon (i.e., June 30, 2007 and December 31, 2007).

Non-Operating Profit / Loss includes investment income, extraordinary gains, and other non-operating gains and losses.

Excess Profit / Loss represents the bottom line figure from the Audited Financial Statement of the institution. It is the total of the Operating Profit / Loss and Non-Operating Profit / Loss. (Provisions for income tax are excluded from the calculation of profit or loss for proprietary hospitals.)

Financial information contained in the Report provides only an overview of the total financial status of the institutions. Additional information concerning the hospitals, in the form of Audited Financial Statements and reports filed pursuant to the regulations of the Health Services Cost Review Commission, is available at the Commission's offices for public inspection between the hours of 8:30 a.m. and 4:30 p.m. and in PDF under Financial Data Reports/Financial Disclosure on the HSCRC website at [HTTP://www.hscrc.state.md.us](http://www.hscrc.state.md.us).

### Notes to the Financial and Statistical Data

1. Admissions include infants transferred to Neo-Natal Intensive Care units in the hospital in which they were born.
2. Revenues and expenses applicable to physician Part B professional services are only included in regulated hospital data in hospitals which had Commission approved physician rates on June 30, 1985 and that have not subsequently requested that those rates be abolished so that the physicians may bill fee-for-service.
3. The Special Hospitals in this Report are: Adventist Health Care-Potomac Ridge, Adventist Rehabilitation Hospital, Brook Lane Psychiatric Center, Chesapeake Youth Center, Levindale Hebrew Geriatric Center and Hospital, Mt. Washington Pediatric Hospital, Sheppard Pratt Hospital, St. Luke Institute, and University Specialty Hospital.
4. On September 11, 2006, Chesapeake Youth Centers, Inc. sold all of its operating assets to Adventist Healthcare, LLC (d/b/a Potomac Ridge Behavioral Health System).
5. Effective February 1, 2007, Scared Heart Hospital changed its name to Braddock Hospital.

HEALTH SERVICES COST REVIEW COMMISSION  
DISCLOSURE OF HOSPITAL FINANCIAL AND STATISTICAL DATA  
FISCAL YEARS 2007 - 2005

**ACUTE HOSPITALS TOTAL:**

FISCAL YEAR ENDING	Year 2007	Year 2006	Year 2005
Gross Patient Revenue:			
Regulated Services	11,502,492,521	10,580,421,151	9,681,250,082
Unregulated Services	1,170,603,808	1,076,101,490	994,195,589
Total	12,673,096,329	11,656,522,641	10,675,445,671
Net Patient Revenue:			
Regulated Services	9,832,931,935	9,086,966,559	8,362,412,617
Unregulated Services	626,349,420	598,141,119	554,201,114
Total	10,459,281,355	9,685,107,678	8,916,613,731
Other Operating Revenue:			
Regulated Services	152,233,962	116,785,377	97,627,822
Unregulated Services	302,069,961	209,127,583	185,445,521
Total	454,303,923	325,912,960	283,073,343
Net Operating Revenue(NOR)			
Regulated Services	9,985,165,897	9,203,751,936	8,460,040,439
Unregulated Services	928,419,380	807,268,702	739,646,635
Total	10,913,585,277	10,011,020,638	9,199,687,074
Total Operating Expenses:			
Regulated Services	9,445,959,849	8,742,242,743	8,044,819,951
Total	10,585,114,149	9,737,651,198	8,930,566,091
Equivalent Inpatient ADMs (EIPA) :			
Regulated Services	979,544	962,564	933,558
Total	1,050,037	1,034,447	1,008,864
NPR per EIPA			
Regulated Services	10,038.27	9,440.38	8,957.57
Total	9,960.87	9,362.59	8,838.27
NOR per EIPA			
Regulated Services	10,193.69	9,561.70	9,062.15
Total	10,393.52	9,677.65	9,118.86
Operating Expenses per EIPA			
Regulated Services	9,643.22	9,082.25	8,617.38
Total	10,080.71	9,413.39	8,852.10
Net Operating Profit (Loss):			
Regulated Services	539,206,048	461,509,193	415,220,488
Unregulated Services	(210,734,931)	(188,139,753)	(146,099,505)
Total	328,471,117	273,369,440	269,120,983
Total Non-Operating Profit (Loss):	253,705,897	189,992,825	99,529,166
Non-Operating Revenue	275,147,645	190,162,872	121,377,056
Non-Operating Expense	21,441,748	170,047	21,847,890
Total Excess Profit	582,177,026	463,362,286	368,650,149
% Change in NPR per EIPA - Regulated	6.33	5.39	4.21
% Change in NOR per EIPA - Regulated	6.61	5.51	4.36
% Change in Operating Expense per EIPA - R	6.18	5.39	3.93
% Change in Net Operating Profit - Regulated	16.84	11.15	18.19
% Net Operating Profit of Regulated NOR	5.40	5.01	4.91
% Change in Net Operating Profit- Total	20.16	1.58	33.45
% Net Total Operating Profit of Total NOR	3.01	2.73	2.93
% Change in Total Excess Profit	25.64	25.69	40.64
% Total Excess Profit of Total Revenue	5.20	4.54	3.96

CHANGE IN COST PER EQUIVALANT ADMISSION(EIPA): EXHIBIT I-a  
 REGULATED OPERATIONS  
 Listed by Alphabetical Order

Hospital	2006				2007				% Change
	Admis- sions	EIPAs	Operating Expenses	Expense per EIPA	Admis- sions	EIPAs	Operating Expenses	Expense per EIPA	
All Acute Hospitals	676,527	962,564	8,742,242,743	9,082.25	687,320	979,544	9,445,959,849	9,643.22	6.18%
Anne Arundel Medical Center	22,136	33,741	246,963,995	7,319.40	22,397	34,558	272,430,922	7,883.30	7.70%
Atlantic General Hospital	3,353	6,622	44,455,135	6,713.69	3,629	7,390	48,706,258	6,590.55	( 1.83%)
Baltimore Washington Medical Center	18,366	27,010	196,842,122	7,287.88	18,247	27,740	217,084,601	7,825.75	7.38%
Bon Secours Hospital	7,743	9,765	75,902,602	7,773.28	7,734	10,039	79,780,106	7,946.67	2.23%
Braddock Hospital	9,275	15,988	108,212,490	6,768.25	9,511	16,773	114,437,502	6,822.80	0.81%
Calvert Memorial Hospital	7,851	12,636	71,818,559	5,683.70	8,078	12,994	77,074,375	5,931.51	4.36%
Carroll County General Hospital	15,165	19,797	126,069,587	6,368.07	15,926	21,047	137,509,445	6,533.50	2.60%
Chester River Hospital	3,486	6,896	45,405,900	6,584.78	3,966	7,716	49,518,932	6,417.30	( 2.54%)
Civista Medical Center	7,505	11,428	69,260,335	6,060.84	7,667	11,730	81,576,289	6,954.37	14.74%
Doctors Community Hospital	11,559	17,854	127,241,625	7,126.96	11,888	17,568	138,656,988	7,892.79	10.75%
Dorchester General Hospital	3,413	6,377	31,886,919	5,000.15	3,337	6,133	33,825,053	5,515.10	10.30%
Fort Washington Medical Center	2,805	5,432	33,278,800	6,126.28	2,951	5,566	35,214,801	6,326.96	3.28%
Franklin Square Hospital Center	25,579	35,030	274,129,663	7,825.59	26,344	36,098	291,018,915	8,061.92	3.02%
Frederick Memorial Hospital	14,876	24,210	175,828,769	7,262.70	16,636	25,543	186,842,579	7,314.82	0.72%
G.B.M.C	21,590	38,451	284,139,400	7,389.69	22,648	38,288	292,355,886	7,635.68	3.33%
Garrett County Memorial Hospital	2,466	4,459	25,561,043	5,732.00	2,747	4,746	27,036,299	5,696.81	( 0.61%)
Good Samaritan Hospital	17,179	22,193	192,852,214	8,689.95	17,012	21,876	205,816,864	9,408.31	8.27%
Harbor Hospital Center	12,651	16,815	135,157,179	8,037.96	13,093	17,288	146,508,393	8,474.42	5.43%
Harford Memorial Hospital	5,937	9,092	56,814,635	6,249.20	6,916	10,921	63,606,094	5,824.17	( 6.80%)
Holy Cross Hospital	27,534	35,952	262,193,149	7,292.94	28,146	36,092	280,877,183	7,782.23	6.71%
Howard County General Hospital	14,227	22,027	148,623,843	6,747.35	14,128	21,339	162,559,946	7,618.10	12.91%
Johns Hopkins Bayview Medical Center	22,226	32,188	340,910,908	10,591.13	22,552	33,468	375,808,189	11,228.79	6.02%
Johns Hopkins Hospital	46,922	65,500	1,126,929,320	17,204.90	46,252	66,077	1,213,792,687	18,369.27	6.77%
Kernan Hospital	3,118	4,741	71,340,116	15,046.93	3,249	4,720	82,212,200	17,416.09	15.75%
Laurel Regional Hospital	6,578	9,775	72,422,927	7,408.69	6,590	9,478	75,326,230	7,947.19	7.27%
Maryland General Hospital	11,472	15,235	126,733,800	8,318.36	11,544	15,121	123,604,535	8,174.20	( 1.73%)
McCready Hospital	759	2,046	10,802,219	5,279.03	693	2,125	11,583,263	5,450.60	3.25%
Memorial Hospital at Easton	8,964	14,280	99,097,799	6,939.66	9,023	14,682	109,557,554	7,462.22	7.53%
Memorial Hospital of Cumberland	8,084	12,435	76,842,259	6,179.70	7,744	12,249	82,213,728	6,711.74	8.61%
Mercy Medical Center	16,813	29,771	240,717,093	8,085.73	17,321	30,010	263,534,365	8,781.57	8.61%
Montgomery General Hospital	9,105	12,724	92,440,500	7,265.26	9,635	13,182	98,753,256	7,491.34	3.11%
Northwest Hospital Center	12,999	20,496	133,946,737	6,535.20	12,878	20,866	147,809,809	7,083.75	8.39%
Peninsula Regional Hospital	21,120	28,627	252,872,818	8,833.30	20,853	28,923	263,403,613	9,106.97	3.10%

CHANGE IN COST PER EQUIVALANT ADMISSION(EIPA): EXHIBIT I-a  
 REGULATED OPERATIONS  
 Listed by Alphabetical Order

Hospital	2006				2007				% Change
	Admis- sions	EIPAs	Operating Expenses	Expense per EIPA	Admis- sions	EIPAs	Operating Expenses	Expense per EIPA	
Prince George's Hospital Center	15,399	18,464	192,407,541	10,420.55	14,355	17,457	194,187,354	11,123.95	6.75%
Saint Agnes Hospital	21,980	30,871	246,180,707	7,974.58	20,567	29,434	255,868,235	8,693.07	9.01%
Saint Josephs Medical Center	24,469	30,480	291,616,705	9,567.63	23,638	29,441	293,507,383	9,969.32	4.20%
Saint Mary's Hospital	9,003	15,179	72,571,998	4,781.08	9,254	16,036	82,860,617	5,167.20	8.08%
Shady Grove Adventist Hospital	19,283	28,381	217,931,862	7,678.80	20,330	29,503	232,476,082	7,879.71	2.62%
Sinai Hospital	24,928	36,387	401,244,760	11,027.12	25,270	37,638	445,681,896	11,841.30	7.38%
Southern Maryland Hospital Center	17,467	24,026	158,162,006	6,582.82	17,317	23,670	165,625,980	6,997.20	6.29%
Suburban Hospital	13,661	18,547	154,587,338	8,334.88	14,194	18,797	175,082,281	9,314.38	11.75%
Union Hospital of Cecil County	8,146	13,830	77,746,600	5,621.75	7,888	13,534	87,195,400	6,442.80	14.60%
Union Memorial Hospital	19,304	25,486	267,181,464	10,483.44	20,036	26,196	295,851,912	11,293.80	7.73%
University MIEMSS	7,121	7,400	118,851,972	16,060.46	7,509	7,839	129,403,496	16,508.24	2.79%
University UMCC	1,256	2,406	48,666,543	20,229.21	1,264	2,633	50,816,422	19,303.07	( 4.58%)
University of Maryland Medical Center	24,540	33,260	615,999,106	18,520.91	25,897	34,164	707,064,558	20,696.39	11.75%
Upper Chesapeake Medical Center	13,577	19,427	130,604,701	6,722.80	14,425	20,240	143,333,188	7,081.52	5.34%
Washington Adventist Hospital	17,556	22,034	212,490,709	9,643.97	17,771	22,718	225,792,348	9,938.96	3.06%
Washington County Hospital	15,981	22,854	158,304,274	6,926.75	16,270	22,989	171,175,839	7,446.09	7.50%

## CHANGE IN COST PER EQUIVALANT ADMISSION(EIPA): EXHIBIT I-b

## REGULATED OPERATIONS

Listed by Percentage Change of Cost per EIPA

Hospital	2006				2007				% Change
	Admis- sions	EIPAs	Operating Expenses	Expense per EIPA	Admis- sions	EIPAs	Operating Expenses	Expense per EIPA	
Kernan Hospital	3,118	4,741	71,340,116	15,046.93	3,249	4,720	82,212,200	17,416.09	15.75%
Civista Medical Center	7,505	11,428	69,260,335	6,060.84	7,667	11,730	81,576,289	6,954.37	14.74%
Union Hospital of Cecil County	8,146	13,830	77,746,600	5,621.75	7,888	13,534	87,195,400	6,442.80	14.60%
Howard County General Hospital	14,227	22,027	148,623,843	6,747.35	14,128	21,339	162,559,946	7,618.10	12.91%
Suburban Hospital	13,661	18,547	154,587,338	8,334.88	14,194	18,797	175,082,281	9,314.38	11.75%
University of Maryland Medical Center	24,540	33,260	615,999,106	18,520.91	25,897	34,164	707,064,558	20,696.39	11.75%
Doctors Community Hospital	11,559	17,854	127,241,625	7,126.96	11,888	17,568	138,656,988	7,892.79	10.75%
Dorchester General Hospital	3,413	6,377	31,886,919	5,000.15	3,337	6,133	33,825,053	5,515.10	10.30%
Saint Agnes Hospital	21,980	30,871	246,180,707	7,974.58	20,567	29,434	255,868,235	8,693.07	9.01%
Memorial Hospital of Cumberland	8,084	12,435	76,842,259	6,179.70	7,744	12,249	82,213,728	6,711.74	8.61%
Mercy Medical Center	16,813	29,771	240,717,093	8,085.73	17,321	30,010	263,534,365	8,781.57	8.61%
Northwest Hospital Center	12,999	20,496	133,946,737	6,535.20	12,878	20,866	147,809,809	7,083.75	8.39%
Good Samaritan Hospital	17,179	22,193	192,852,214	8,689.95	17,012	21,876	205,816,864	9,408.31	8.27%
Saint Mary's Hospital	9,003	15,179	72,571,998	4,781.08	9,254	16,036	82,860,617	5,167.20	8.08%
Union Memorial Hospital	19,304	25,486	267,181,464	10,483.44	20,036	26,196	295,851,912	11,293.80	7.73%
Anne Arundel Medical Center	22,136	33,741	246,963,995	7,319.40	22,397	34,558	272,430,922	7,883.30	7.70%
Memorial Hospital at Easton	8,964	14,280	99,097,799	6,939.66	9,023	14,682	109,557,554	7,462.22	7.53%
Washington County Hospital	15,981	22,854	158,304,274	6,926.75	16,270	22,989	171,175,839	7,446.09	7.50%
Sinai Hospital	24,928	36,387	401,244,760	11,027.12	25,270	37,638	445,681,896	11,841.30	7.38%
Baltimore Washington Medical Center	18,366	27,010	196,842,122	7,287.88	18,247	27,740	217,084,601	7,825.75	7.38%
Laurel Regional Hospital	6,578	9,775	72,422,927	7,408.69	6,590	9,478	75,326,230	7,947.19	7.27%
Johns Hopkins Hospital	46,922	65,500	1,126,929,320	17,204.90	46,252	66,077	1,213,792,687	18,369.27	6.77%
Prince George's Hospital Center	15,399	18,464	192,407,541	10,420.55	14,355	17,457	194,187,354	11,123.95	6.75%
Holy Cross Hospital	27,534	35,952	262,193,149	7,292.94	28,146	36,092	280,877,183	7,782.23	6.71%
Southern Maryland Hospital Center	17,467	24,026	158,162,006	6,582.82	17,317	23,670	165,625,980	6,997.20	6.29%
All Acute Hospitals	676,527	962,564	8,742,242,743	9,082.25	687,320	979,544	9,445,959,849	9,643.22	6.18%
Johns Hopkins Bayview Medical Center	22,226	32,188	340,910,908	10,591.13	22,552	33,468	375,808,189	11,228.79	6.02%
Harbor Hospital Center	12,651	16,815	135,157,179	8,037.96	13,093	17,288	146,508,393	8,474.42	5.43%
Upper Chesapeake Medical Center	13,577	19,427	130,604,701	6,722.80	14,425	20,240	143,333,188	7,081.52	5.34%
Calvert Memorial Hospital	7,851	12,636	71,818,559	5,683.70	8,078	12,994	77,074,375	5,931.51	4.36%
Saint Josephs Medical Center	24,469	30,480	291,616,705	9,567.63	23,638	29,441	293,507,383	9,969.32	4.20%
G.B.M.C	21,590	38,451	284,139,400	7,389.69	22,648	38,288	292,355,886	7,635.68	3.33%
Fort Washington Medical Center	2,805	5,432	33,278,800	6,126.28	2,951	5,566	35,214,801	6,326.96	3.28%
McCready Hospital	759	2,046	10,802,219	5,279.03	693	2,125	11,583,263	5,450.60	3.25%

CHANGE IN COST PER EQUIVALANT ADMISSION(EIPA): EXHIBIT I-b  
 REGULATED OPERATIONS

Listed by Percentage Change of Cost per EIPA

Hospital	2006				2007				% Change
	Admis- sions	EIPAs	Operating Expenses	Expense per EIPA	Admis- sions	EIPAs	Operating Expenses	Expense per EIPA	
Montgomery General Hospital	9,105	12,724	92,440,500	7,265.26	9,635	13,182	98,753,256	7,491.34	3.11%
Peninsula Regional Hospital	21,120	28,627	252,872,818	8,833.30	20,853	28,923	263,403,613	9,106.97	3.10%
Washington Adventist Hospital	17,556	22,034	212,490,709	9,643.97	17,771	22,718	225,792,348	9,938.96	3.06%
Franklin Square Hospital Center	25,579	35,030	274,129,663	7,825.59	26,344	36,098	291,018,915	8,061.92	3.02%
University MIEMSS	7,121	7,400	118,851,972	16,060.46	7,509	7,839	129,403,496	16,508.24	2.79%
Shady Grove Adventist Hospital	19,283	28,381	217,931,862	7,678.80	20,330	29,503	232,476,082	7,879.71	2.62%
Carroll County General Hospital	15,165	19,797	126,069,587	6,368.07	15,926	21,047	137,509,445	6,533.50	2.60%
Bon Secours Hospital	7,743	9,765	75,902,602	7,773.28	7,734	10,039	79,780,106	7,946.67	2.23%
Braddock Hospital	9,275	15,988	108,212,490	6,768.25	9,511	16,773	114,437,502	6,822.80	0.81%
Frederick Memorial Hospital	14,876	24,210	175,828,769	7,262.70	16,636	25,543	186,842,579	7,314.82	0.72%
Garrett County Memorial Hospital	2,466	4,459	25,561,043	5,732.00	2,747	4,746	27,036,299	5,696.81	( 0.61%)
Maryland General Hospital	11,472	15,235	126,733,800	8,318.36	11,544	15,121	123,604,535	8,174.20	( 1.73%)
Atlantic General Hospital	3,353	6,622	44,455,135	6,713.69	3,629	7,390	48,706,258	6,590.55	( 1.83%)
Chester River Hospital	3,486	6,896	45,405,900	6,584.78	3,966	7,716	49,518,932	6,417.30	( 2.54%)
University UMCC	1,256	2,406	48,666,543	20,229.21	1,264	2,633	50,816,422	19,303.07	( 4.58%)
Harford Memorial Hospital	5,937	9,092	56,814,635	6,249.20	6,916	10,921	63,606,094	5,824.17	( 6.80%)

CHANGE IN REVENUE PER ADMISSION: EXHIBIT II-a  
REGULATED OPERATIONS  
Listed by Alphabetical Order

Hospital	2006			2007			Volume % Change	Revenue % Change
	Admis- sions	Inpatient Revenue \$	Revenue Per Admission	Admis- sions	Inpatient Revenue \$	Revenue Per Admission		
Anne Arundel Medical Center	22,136	195,506,100	8,832.04	22,397	211,242,600	9,431.74	1.18%	6.79%
Atlantic General Hospital	3,353	27,675,600	8,253.98	3,629	31,254,200	8,612.34	8.23%	4.34%
Baltimore Washington Medical Center	18,366	163,122,300	8,881.75	18,247	174,524,500	9,564.56	( 0.65%)	7.69%
Bon Secours Hospital	7,743	74,500,600	9,621.67	7,734	77,316,700	9,996.99	( 0.12%)	3.90%
Braddock Hospital	9,275	75,229,200	8,110.96	9,511	81,969,800	8,618.42	2.54%	6.26%
Calvert Memorial Hospital	7,851	55,009,400	7,006.67	8,078	58,504,200	7,242.41	2.89%	3.36%
Carroll County General Hospital	15,165	117,549,200	7,751.35	15,926	128,238,000	8,052.12	5.02%	3.88%
Chester River Hospital	3,486	26,332,000	7,553.64	3,966	29,304,100	7,388.83	13.77%	( 2.18%)
Civista Medical Center	7,505	53,099,900	7,075.27	7,667	59,717,700	7,788.93	2.16%	10.09%
Doctors Community Hospital	11,559	97,448,800	8,430.56	11,888	114,788,300	9,655.81	2.85%	14.53%
Dorchester General Hospital	3,413	22,764,500	6,669.94	3,337	23,400,253	7,012.36	( 2.23%)	5.13%
Fort Washington Medical Center	2,805	19,846,300	7,075.33	2,951	23,250,441	7,878.83	5.20%	11.36%
Franklin Square Hospital Center	25,579	246,743,000	9,646.31	26,344	267,954,000	10,171.35	2.99%	5.44%
Frederick Memorial Hospital	14,876	120,601,900	8,107.15	16,636	144,541,700	8,688.49	11.83%	7.17%
G.B.M.C	21,590	185,904,700	8,610.69	22,648	204,261,200	9,018.95	4.90%	4.74%
Garrett County Memorial Hospital	2,466	17,127,000	6,945.26	2,747	18,851,100	6,862.43	11.39%	( 1.19%)
Good Samaritan Hospital	17,179	178,328,300	10,380.60	17,012	197,491,100	11,608.93	( 0.97%)	11.83%
Harbor Hospital Center	12,651	122,056,500	9,647.97	13,093	136,429,500	10,420.03	3.49%	8.00%
Harford Memorial Hospital	5,937	45,761,900	7,707.92	6,916	50,798,000	7,345.00	16.49%	( 4.71%)
Holy Cross Hospital	27,534	255,797,400	9,290.24	28,146	274,500,100	9,752.72	2.22%	4.98%
Howard County General Hospital	14,227	110,924,200	7,796.74	14,128	126,011,200	8,919.25	( 0.70%)	14.40%
Johns Hopkins Bayview Medical Center	22,226	274,161,700	12,335.18	22,552	299,022,200	13,259.23	1.47%	7.49%
Johns Hopkins Hospital	46,922	947,653,800	20,196.36	46,252	995,863,600	21,531.25	( 1.43%)	6.61%
Kernan Hospital	3,118	50,422,000	16,171.26	3,249	61,479,154	18,922.49	4.20%	17.01%
Laurel Regional Hospital	6,578	53,571,300	8,144.01	6,590	59,599,400	9,043.92	0.18%	11.05%
Maryland General Hospital	11,472	123,427,900	10,759.06	11,544	130,215,400	11,279.92	0.63%	4.84%
McCready Hospital	759	5,112,500	6,735.84	693	5,192,900	7,493.36	( 8.70%)	11.25%
Memorial Hospital at Easton	8,964	74,527,500	8,314.09	9,023	78,218,945	8,668.84	0.66%	4.27%
Memorial Hospital of Cumberland	8,084	62,400,900	7,719.06	7,744	61,764,000	7,975.72	( 4.21%)	3.33%
Mercy Medical Center	16,813	164,980,600	9,812.68	17,321	187,598,700	10,830.71	3.02%	10.37%
Montgomery General Hospital	9,105	76,401,900	8,391.20	9,635	88,636,800	9,199.46	5.82%	9.63%
Northwest Hospital Center	12,999	111,198,600	8,554.40	12,878	118,402,300	9,194.15	( 0.93%)	7.48%
Peninsula Regional Hospital	21,120	227,916,400	10,791.50	20,853	241,801,700	11,595.54	( 1.26%)	7.45%
Prince George's Hospital Center	15,399	199,656,900	12,965.58	14,355	197,216,300	13,738.51	( 6.78%)	5.96%
Saint Agnes Hospital	21,980	221,682,500	10,085.65	20,567	225,948,700	10,985.98	( 6.43%)	8.93%
Saint Josephs Medical Center	24,469	275,033,300	11,240.07	23,638	277,137,500	11,724.24	( 3.40%)	4.31%
Saint Mary's Hospital	9,003	57,913,700	6,432.71	9,254	61,262,900	6,620.15	2.79%	2.91%

CHANGE IN REVENUE PER ADMISSION: EXHIBIT II-a  
 REGULATED OPERATIONS  
 Listed by Alphabetical Order

Hospital	2006			2007			Volume % Change	Revenue % Change
	Admis- sions	Inpatient Revenue \$	Revenue Per Admission	Admis- sions	Inpatient Revenue \$	Revenue Per Admission		
Shady Grove Adventist Hospital	19,283	169,884,979	8,810.09	20,330	195,892,413	9,635.63	5.43%	9.37%
Sinai Hospital	24,928	352,266,800	14,131.37	25,270	381,121,400	15,081.97	1.37%	6.73%
Southern Maryland Hospital Center	17,467	140,942,800	8,069.09	17,317	158,228,500	9,137.18	( 0.86%)	13.24%
Suburban Hospital	13,661	131,807,200	9,648.43	14,194	149,902,900	10,561.00	3.90%	9.46%
Union Hospital of Cecil County	8,146	55,938,900	6,867.04	7,888	60,029,500	7,610.23	( 3.17%)	10.82%
Union Memorial Hospital	19,304	251,673,400	13,037.37	20,036	281,625,700	14,055.98	3.79%	7.81%
University MIEMSS	7,121	161,055,200	22,616.94	7,509	176,603,300	23,518.88	5.45%	3.99%
University UMCC	1,256	31,327,700	24,942.44	1,264	29,702,900	23,499.13	0.64%	( 5.79%)
University of Maryland Medical Center	24,540	560,894,100	22,856.32	25,897	644,338,400	24,880.81	5.53%	8.86%
Upper Chesapeake Medical Center	13,577	108,078,100	7,960.38	14,425	120,460,500	8,350.81	6.25%	4.90%
Washington Adventist Hospital	17,556	201,549,363	11,480.37	17,771	202,901,525	11,417.56	1.22%	( 0.55%)
Washington County Hospital	15,981	133,519,800	8,354.91	16,270	146,478,500	9,002.98	1.81%	7.76%
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	676,527	7,436,328,642	10,991.92	687,320	8,070,994,731	11,742.70	1.60%	6.83%

## CHANGE IN REVENUE PER ADMISSION: EXHIBIT II-b

## REGULATED OPERATIONS

Listed by Percentage Change of Revenue per Admission

7

Hospital	2006			2007			Volume % Change	Revenue % Change
	Admis- sions	Inpatient Revenue \$	Revenue Per Admission	Admis- sions	Inpatient Revenue \$	Revenue Per Admission		
Kernan Hospital	3,118	50,422,000	16,171.26	3,249	61,479,154	18,922.49	4.20%	17.01%
Doctors Community Hospital	11,559	97,448,800	8,430.56	11,888	114,788,300	9,655.81	2.85%	14.53%
Howard County General Hospital	14,227	110,924,200	7,796.74	14,128	126,011,200	8,919.25	( 0.70%)	14.40%
Southern Maryland Hospital Center	17,467	140,942,800	8,069.09	17,317	158,228,500	9,137.18	( 0.86%)	13.24%
Good Samaritan Hospital	17,179	178,328,300	10,380.60	17,012	197,491,100	11,608.93	( 0.97%)	11.83%
Fort Washington Medical Center	2,805	19,846,300	7,075.33	2,951	23,250,441	7,878.83	5.20%	11.36%
McCready Hospital	759	5,112,500	6,735.84	693	5,192,900	7,493.36	( 8.70%)	11.25%
Laurel Regional Hospital	6,578	53,571,300	8,144.01	6,590	59,599,400	9,043.92	0.18%	11.05%
Union Hospital of Cecil County	8,146	55,938,900	6,867.04	7,888	60,029,500	7,610.23	( 3.17%)	10.82%
Mercy Medical Center	16,813	164,980,600	9,812.68	17,321	187,598,700	10,830.71	3.02%	10.37%
Civista Medical Center	7,505	53,099,900	7,075.27	7,667	59,717,700	7,788.93	2.16%	10.09%
Montgomery General Hospital	9,105	76,401,900	8,391.20	9,635	88,636,800	9,199.46	5.82%	9.63%
Suburban Hospital	13,661	131,807,200	9,648.43	14,194	149,902,900	10,561.00	3.90%	9.46%
Shady Grove Adventist Hospital	19,283	169,884,979	8,810.09	20,330	195,892,413	9,635.63	5.43%	9.37%
Saint Agnes Hospital	21,980	221,682,500	10,085.65	20,567	225,948,700	10,985.98	( 6.43%)	8.93%
University of Maryland Medical Center	24,540	560,894,100	22,856.32	25,897	644,338,400	24,880.81	5.53%	8.86%
Harbor Hospital Center	12,651	122,056,500	9,647.97	13,093	136,429,500	10,420.03	3.49%	8.00%
Union Memorial Hospital	19,304	251,673,400	13,037.37	20,036	281,625,700	14,055.98	3.79%	7.81%
Washington County Hospital	15,981	133,519,800	8,354.91	16,270	146,478,500	9,002.98	1.81%	7.76%
Baltimore Washington Medical Center	18,366	163,122,300	8,881.75	18,247	174,524,500	9,564.56	( 0.65%)	7.69%
Johns Hopkins Bayview Medical Center	22,226	274,161,700	12,335.18	22,552	299,022,200	13,259.23	1.47%	7.49%
Northwest Hospital Center	12,999	111,198,600	8,554.40	12,878	118,402,300	9,194.15	( 0.93%)	7.48%
Peninsula Regional Hospital	21,120	227,916,400	10,791.50	20,853	241,801,700	11,595.54	( 1.26%)	7.45%
Frederick Memorial Hospital	14,876	120,601,900	8,107.15	16,636	144,541,700	8,688.49	11.83%	7.17%
Anne Arundel Medical Center	22,136	195,506,100	8,832.04	22,397	211,242,600	9,431.74	1.18%	6.79%
Sinai Hospital	24,928	352,266,800	14,131.37	25,270	381,121,400	15,081.97	1.37%	6.73%
Johns Hopkins Hospital	46,922	947,653,800	20,196.36	46,252	995,863,600	21,531.25	( 1.43%)	6.61%
Braddock Hospital	9,275	75,229,200	8,110.96	9,511	81,969,800	8,618.42	2.54%	6.26%
Prince George's Hospital Center	15,399	199,656,900	12,965.58	14,355	197,216,300	13,738.51	( 6.78%)	5.96%
Franklin Square Hospital Center	25,579	246,743,000	9,646.31	26,344	267,954,000	10,171.35	2.99%	5.44%
Dorchester General Hospital	3,413	22,764,500	6,669.94	3,337	23,400,253	7,012.36	( 2.23%)	5.13%
Holy Cross Hospital	27,534	255,797,400	9,290.24	28,146	274,500,100	9,752.72	2.22%	4.98%
Upper Chesapeake Medical Center	13,577	108,078,100	7,960.38	14,425	120,460,500	8,350.81	6.25%	4.90%
Maryland General Hospital	11,472	123,427,900	10,759.06	11,544	130,215,400	11,279.92	0.63%	4.84%
G.B.M.C	21,590	185,904,700	8,610.69	22,648	204,261,200	9,018.95	4.90%	4.74%
Atlantic General Hospital	3,353	27,675,600	8,253.98	3,629	31,254,200	8,612.34	8.23%	4.34%

CHANGE IN REVENUE PER ADMISSION: EXHIBIT II-b  
 REGULATED OPERATIONS  
 Listed by Percentage Change of Revenue per Admission

Hospital	2006			2007			Volume % Change	Revenue % Change
	Admis- sions	Inpatient Revenue \$	Revenue Per Admission	Admis- sions	Inpatient Revenue \$	Revenue Per Admission		
Saint Josephs Medical Center	24,469	275,033,300	11,240.07	23,638	277,137,500	11,724.24	( 3.40%)	4.31%
Memorial Hospital at Easton	8,964	74,527,500	8,314.09	9,023	78,218,945	8,668.84	0.66%	4.27%
University MIEMSS	7,121	161,055,200	22,616.94	7,509	176,603,300	23,518.88	5.45%	3.99%
Bon Secours Hospital	7,743	74,500,600	9,621.67	7,734	77,316,700	9,996.99	( 0.12%)	3.90%
Carroll County General Hospital	15,165	117,549,200	7,751.35	15,926	128,238,000	8,052.12	5.02%	3.88%
Calvert Memorial Hospital	7,851	55,009,400	7,006.67	8,078	58,504,200	7,242.41	2.89%	3.36%
Memorial Hospital of Cumberland	8,084	62,400,900	7,719.06	7,744	61,764,000	7,975.72	( 4.21%)	3.33%
Saint Mary's Hospital	9,003	57,913,700	6,432.71	9,254	61,262,900	6,620.15	2.79%	2.91%
Washington Adventist Hospital	17,556	201,549,363	11,480.37	17,771	202,901,525	11,417.56	1.22%	( 0.55%)
Garrett County Memorial Hospital	2,466	17,127,000	6,945.26	2,747	18,851,100	6,862.43	11.39%	( 1.19%)
Chester River Hospital	3,486	26,332,000	7,553.64	3,966	29,304,100	7,388.83	13.77%	( 2.18%)
Harford Memorial Hospital	5,937	45,761,900	7,707.92	6,916	50,798,000	7,345.00	16.49%	( 4.71%)
University UMCC	1,256	31,327,700	24,942.44	1,264	29,702,900	23,499.13	0.64%	( 5.79%)
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	676,527	7,436,328,642	10,991.92	687,320	8,070,994,731	11,742.70	1.60%	6.83%

## CHANGE IN UNCOMPENSATED CARE (UCC) : EXHIBIT III-a

## REGULATED OPERATIONS

Listed in Alphabetical Order by Region

Hospital Area	Hospital	2006			2007			% Change UCC Amount
		Gross Patient Revenue	Charity & Bad Debts	% UCC	Gross Patient Revenue	Charity & Bad Debts	% UCC	
M E T R O	Anne Arundel Medical Center	298,002,100	15,233,074	5.11	325,941,900	14,333,230	4.40	-5.91
	Baltimore Washington Medical Center	239,891,800	17,017,517	7.09	265,318,900	20,971,800	7.90	23.24
	Bon Secours Hospital	93,951,300	14,691,000	15.64	100,364,100	17,302,509	17.24	17.78
	Doctors Community Hospital	150,515,400	13,265,700	8.81	169,628,900	16,405,800	9.67	23.67
	Fort Washington Medical Center	38,434,200	5,426,200	14.12	43,852,242	5,393,746	12.30	-0.60
	Franklin Square Hospital Center	337,909,200	29,139,070	8.62	367,165,100	32,727,679	8.91	12.32
	G.B.M.C	331,087,800	8,846,700	2.67	345,318,800	9,130,200	2.64	3.20
	Good Samaritan Hospital	230,371,900	16,956,425	7.36	253,957,800	16,421,709	6.47	-3.15
	Harbor Hospital Center	162,229,300	16,512,475	10.18	180,144,800	18,174,091	10.09	10.06
	Holy Cross Hospital	333,999,100	23,332,148	6.99	351,996,600	25,179,878	7.15	7.92
	Howard County General Hospital	171,738,700	9,726,472	5.66	190,324,800	10,734,833	5.64	10.37
	Johns Hopkins Bayview Medical Center	397,048,800	44,822,700	11.29	443,763,600	46,823,000	10.55	4.46
	Johns Hopkins Hospital	1,322,871,800	89,141,400	6.74	1,422,728,400	93,645,500	6.58	5.05
	Kernan Hospital	76,670,800	4,219,700	5.50	89,323,102	6,046,577	6.77	43.29
	Laurel Regional Hospital	79,611,000	9,665,399	12.14	85,721,400	10,735,774	12.52	11.07
	Maryland General Hospital	163,918,900	21,888,943	13.35	170,567,000	23,073,936	13.53	5.41
	Mercy Medical Center	292,129,600	25,456,000	8.71	325,029,000	26,317,041	8.10	3.38
	Montgomery General Hospital	106,766,600	8,407,700	7.87	121,270,200	7,844,400	6.47	-6.70
	Northwest Hospital Center	175,332,500	14,819,700	8.45	191,845,500	14,993,000	7.82	1.17
	Prince George's Hospital Center	239,399,600	34,791,645	14.53	239,828,800	40,349,226	16.82	15.97
	Saint Agnes Hospital	311,350,800	23,109,424	7.42	323,356,800	24,029,566	7.43	3.98
	Saint Josephs Medical Center	342,591,900	8,980,927	2.62	345,174,100	13,032,321	3.78	45.11
	Shady Grove Adventist Hospital	250,038,969	18,448,270	7.38	284,281,331	21,524,836	7.57	16.68
	Sinai Hospital	514,199,200	43,838,300	8.53	567,654,000	46,476,700	8.19	6.02
	Southern Maryland Hospital Center	193,871,800	15,783,459	8.14	216,279,800	19,101,945	8.83	21.03
	Suburban Hospital	178,949,700	9,212,900	5.15	198,515,100	9,568,600	4.82	3.86
	Union Memorial Hospital	332,271,100	27,100,277	8.16	368,210,000	28,181,055	7.65	3.99
	University MIEMSS	167,371,800	39,746,000	23.75	184,358,000	48,058,000	26.07	20.91
	University UMCC	60,005,400	6,535,000	10.89	61,862,800	8,589,800	13.89	31.44
	University of Maryland Medical Center	760,193,400	82,841,200	10.90	850,019,727	88,516,000	10.41	6.85
	Upper Chesapeake Medical Center	154,647,300	7,596,700	4.91	169,024,300	10,124,950	5.99	33.28
	Washington Adventist Hospital	252,953,148	21,872,299	8.65	259,383,175	24,621,006	9.49	12.57
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M E T R O		8,760,324,917	728,424,724	8.32	9,512,210,077	798,428,708	8.39	9.61

CHANGE IN UNCOMPENSATED CARE (UCC) : EXHIBIT III-a  
 REGULATED OPERATIONS  
 Listed in Alphabetical Order by Region

Hospital Area	Hospital	2006			2007			% Change UCC Amount
		Gross Patient Revenue	Charity & Bad Debts	% UCC	Gross Patient Revenue	Charity & Bad Debts	% UCC	
R U R A L	Atlantic General Hospital	54,654,300	3,319,100	6.07	63,648,000	3,714,900	5.84	11.92
	Braddock Hospital	129,680,100	5,807,800	4.48	144,555,000	7,397,200	5.12	27.37
	Calvert Memorial Hospital	88,535,500	5,427,599	6.13	94,108,300	5,464,452	5.81	0.68
	Carroll County General Hospital	153,454,534	6,863,000	4.47	169,471,500	8,355,317	4.93	21.74
	Chester River Hospital	52,086,800	4,243,419	8.15	57,015,700	6,891,289	12.09	62.40
	Civista Medical Center	80,852,800	4,956,900	6.13	91,365,800	5,307,500	5.81	7.07
	Dorchester General Hospital	42,535,500	4,030,727	9.48	43,008,008	3,562,033	8.28	-11.63
	Frederick Memorial Hospital	196,272,600	10,690,159	5.45	221,930,300	13,613,874	6.13	27.35
	Garrett County Memorial Hospital	30,971,400	2,106,039	6.80	32,568,200	2,109,600	6.48	0.17
	Harford Memorial Hospital	70,076,600	6,492,100	9.26	80,215,100	8,110,400	10.11	24.93
	McCready Hospital	13,783,200	910,478	6.61	15,924,400	1,254,090	7.88	37.74
	Memorial Hospital at Easton	118,724,600	6,563,526	5.53	127,272,636	5,942,995	4.67	-9.45
	Memorial Hospital of Cumberland	95,983,600	3,923,700	4.09	97,696,500	5,752,000	5.89	46.60
	Peninsula Regional Hospital	308,930,400	20,336,500	6.58	335,381,200	20,852,600	6.22	2.54
	Saint Mary's Hospital	97,642,200	5,067,756	5.19	106,160,000	6,644,739	6.26	31.12
	Union Hospital of Cecil County	94,968,500	8,305,200	8.75	102,995,100	7,909,700	7.68	-4.76
	Washington County Hospital	190,943,600	14,452,100	7.57	206,966,700	15,946,600	7.70	10.34
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R U R A L		1,820,096,234	113,496,104	6.24	1,990,282,444	128,829,289	6.47	13.51
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		10,580,421,151	841,920,827	7.96	11,502,492,521	927,257,997	8.06	10.14

CHANGE IN UNCOMPENSATED CARE (UCC) : EXHIBIT III-b  
REGULATED OPERATIONS

Listed by Percentage of Uncompensated Care by Region

Hospital Area	Hospital	2006			2007			% Change UCC Amount
		Gross Revenues	Charity & Bad Debts	UCC %	Gross Revenues	Charity & Bad Debts	UCC %	
M E T R O	University MIEMSS	167,371,800	39,746,000	23.75	184,358,000	48,058,000	26.07	20.91
	Bon Secours Hospital	93,951,300	14,691,000	15.64	100,364,100	17,302,509	17.24	17.78
	Prince George's Hospital Center	239,399,600	34,791,645	14.53	239,828,800	40,349,226	16.82	15.97
	University UMCC	60,005,400	6,535,000	10.89	61,862,800	8,589,800	13.89	31.44
	Maryland General Hospital	163,918,900	21,888,943	13.35	170,567,000	23,073,936	13.53	5.41
	Laurel Regional Hospital	79,611,000	9,665,399	12.14	85,721,400	10,735,774	12.52	11.07
	Fort Washington Medical Center	38,434,200	5,426,200	14.12	43,852,242	5,393,746	12.30	-0.60
	Johns Hopkins Bayview Medical Center	397,048,800	44,822,700	11.29	443,763,600	46,823,000	10.55	4.46
	University of Maryland Medical Center	760,193,400	82,841,200	10.90	850,019,727	88,516,000	10.41	6.85
	Harbor Hospital Center	162,229,300	16,512,475	10.18	180,144,800	18,174,091	10.09	10.06
	Doctors Community Hospital	150,515,400	13,265,700	8.81	169,628,900	16,405,800	9.67	23.67
	Washington Adventist Hospital	252,953,148	21,872,299	8.65	259,383,175	24,621,006	9.49	12.57
	Franklin Square Hospital Center	337,909,200	29,139,070	8.62	367,165,100	32,727,679	8.91	12.32
	Southern Maryland Hospital Center	193,871,800	15,783,459	8.14	216,279,800	19,101,945	8.83	21.03
	Sinai Hospital	514,199,200	43,838,300	8.53	567,654,000	46,476,700	8.19	6.02
	Mercy Medical Center	292,129,600	25,456,000	8.71	325,029,000	26,317,041	8.10	3.38
	Baltimore Washington Medical Center	239,891,800	17,017,517	7.09	265,318,900	20,971,800	7.90	23.24
	Northwest Hospital Center	175,332,500	14,819,700	8.45	191,845,500	14,993,000	7.82	1.17
	Union Memorial Hospital	332,271,100	27,100,277	8.16	368,210,000	28,181,055	7.65	3.99
	Shady Grove Adventist Hospital	250,038,969	18,448,270	7.38	284,281,331	21,524,836	7.57	16.68
	Saint Agnes Hospital	311,350,800	23,109,424	7.42	323,356,800	24,029,566	7.43	3.98
	Holy Cross Hospital	333,999,100	23,332,148	6.99	351,996,600	25,179,878	7.15	7.92
	Kernan Hospital	76,670,800	4,219,700	5.50	89,323,102	6,046,577	6.77	43.29
	Johns Hopkins Hospital	1,322,871,800	89,141,400	6.74	1,422,728,400	93,645,500	6.58	5.05
	Montgomery General Hospital	106,766,600	8,407,700	7.87	121,270,200	7,844,400	6.47	-6.70
	Good Samaritan Hospital	230,371,900	16,956,425	7.36	253,957,800	16,421,709	6.47	-3.15
	Upper Chesapeake Medical Center	154,647,300	7,596,700	4.91	169,024,300	10,124,950	5.99	33.28
	Howard County General Hospital	171,738,700	9,726,472	5.66	190,324,800	10,734,833	5.64	10.37
	Suburban Hospital	178,949,700	9,212,900	5.15	198,515,100	9,568,600	4.82	3.86
	Anne Arundel Medical Center	298,002,100	15,233,074	5.11	325,941,900	14,333,230	4.40	-5.91
	Saint Josephs Medical Center	342,591,900	8,980,927	2.62	345,174,100	13,032,321	3.78	45.11
	G.B.M.C	331,087,800	8,846,700	2.67	345,318,800	9,130,200	2.64	3.20
=====		=====	=====	=====	=====	=====	=====	=====
M E T R O		8,760,324,917	728,424,724	8.32	9,512,210,077	798,428,708	8.39	9.61

CHANGE IN UNCOMPENSATED CARE (UCC) : EXHIBIT III-b  
 REGULATED OPERATIONS  
 Listed by Percentage of Uncompensated Care by Region

Hospital Area	Hospital	2006			2007			% Change UCC Amount
		Gross Revenues	Charity & Bad Debts	UCC %	Gross Revenues	Charity & Bad Debts	UCC %	
R U R A L	Chester River Hospital	52,086,800	4,243,419	8.15	57,015,700	6,891,289	12.09	62.40
	Harford Memorial Hospital	70,076,600	6,492,100	9.26	80,215,100	8,110,400	10.11	24.93
	Dorchester General Hospital	42,535,500	4,030,727	9.48	43,008,008	3,562,033	8.28	-11.63
	McCready Hospital	13,783,200	910,478	6.61	15,924,400	1,254,090	7.88	37.74
	Washington County Hospital	190,943,600	14,452,100	7.57	206,966,700	15,946,600	7.70	10.34
	Union Hospital of Cecil County	94,968,500	8,305,200	8.75	102,995,100	7,909,700	7.68	-4.76
	Garrett County Memorial Hospital	30,971,400	2,106,039	6.80	32,568,200	2,109,600	6.48	0.17
	Saint Mary's Hospital	97,642,200	5,067,756	5.19	106,160,000	6,644,739	6.26	31.12
	Peninsula Regional Hospital	308,930,400	20,336,500	6.58	335,381,200	20,852,600	6.22	2.54
	Frederick Memorial Hospital	196,272,600	10,690,159	5.45	221,930,300	13,613,874	6.13	27.35
	Memorial Hospital of Cumberland	95,983,600	3,923,700	4.09	97,696,500	5,752,000	5.89	46.60
	Atlantic General Hospital	54,654,300	3,319,100	6.07	63,648,000	3,714,900	5.84	11.92
	Civista Medical Center	80,852,800	4,956,900	6.13	91,365,800	5,307,500	5.81	7.07
	Calvert Memorial Hospital	88,535,500	5,427,599	6.13	94,108,300	5,464,452	5.81	0.68
	Braddock Hospital	129,680,100	5,807,800	4.48	144,555,000	7,397,200	5.12	27.37
	Carroll County General Hospital	153,454,534	6,863,000	4.47	169,471,500	8,355,317	4.93	21.74
	Memorial Hospital at Easton	118,724,600	6,563,526	5.53	127,272,636	5,942,995	4.67	-9.45
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R U R A L		1,820,096,234	113,496,104	6.24	1,990,282,444	128,829,289	6.47	13.51
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		10,580,421,151	841,920,827	7.96	11,502,492,521	927,257,997	8.06	10.14

CHANGE IN NET PATIENT REVENUE(NPR) PER EIPA: EXHIBIT IV-a  
 REGULATED OPERATIONS  
 Listed by Alphabetical Order

Hospital	2006			2007			% Change NPR Per EIPA
	Net Patient Revenue	EIPAs	NPR Per EIPA	Net Patient Revenue	EIPAs	NPR Per EIPA	
All Acute Hospitals	9,086,966,559	962,564	9,440.38	9,832,931,935	979,544	10,038.28	6.33
Anne Arundel Medical Center	264,537,118	33,741	7,840.22	291,589,361	34,558	8,437.68	7.62
Atlantic General Hospital	47,647,800	6,622	7,195.85	55,389,500	7,390	7,494.87	4.16
Baltimore Washington Medical Center	208,207,964	27,010	7,708.69	226,959,100	27,740	8,181.71	6.14
Bon Secours Hospital	77,564,988	9,765	7,943.53	77,410,627	10,039	7,710.66	-2.93
Braddock Hospital	113,308,800	15,988	7,087.01	126,118,600	16,773	7,519.24	6.10
Calvert Memorial Hospital	76,892,865	12,636	6,085.28	81,903,286	12,994	6,303.13	3.58
Carroll County General Hospital	135,584,542	19,797	6,848.69	149,708,066	21,047	7,113.09	3.86
Chester River Hospital	45,257,496	6,896	6,563.26	47,776,943	7,716	6,191.55	-5.66
Civista Medical Center	69,396,489	11,428	6,072.75	79,869,087	11,730	6,808.83	12.12
Doctors Community Hospital	127,847,288	17,854	7,160.89	141,992,378	17,568	8,082.65	12.87
Dorchester General Hospital	33,773,860	6,377	5,296.04	36,612,984	6,133	5,969.67	12.72
Fort Washington Medical Center	31,219,300	5,432	5,747.14	35,940,940	5,566	6,457.43	12.36
Franklin Square Hospital Center	285,488,976	35,030	8,149.87	310,773,359	36,098	8,609.16	5.64
Frederick Memorial Hospital	171,607,532	24,210	7,088.34	192,131,819	25,543	7,521.89	6.12
G.B.M.C	300,967,079	38,451	7,827.33	315,742,533	38,288	8,246.49	5.36
Garrett County Memorial Hospital	25,997,560	4,459	5,829.88	27,456,999	4,746	5,785.45	-0.76
Good Samaritan Hospital	196,149,175	22,193	8,838.52	212,993,262	21,876	9,736.36	10.16
Harbor Hospital Center	134,926,334	16,815	8,024.23	147,519,196	17,288	8,532.89	6.34
Harford Memorial Hospital	57,498,800	9,092	6,324.45	65,834,200	10,921	6,028.19	-4.68
Holy Cross Hospital	284,985,177	35,952	7,926.91	291,978,698	36,092	8,089.81	2.06
Howard County General Hospital	151,891,403	22,027	6,895.69	168,689,270	21,339	7,905.34	14.64
Johns Hopkins Bayview Medical Center	332,147,500	32,188	10,318.88	374,135,300	33,468	11,178.80	8.33
Johns Hopkins Hospital	1,147,266,443	65,500	17,515.39	1,230,640,715	66,077	18,624.24	6.33
Kernan Hospital	69,472,688	4,741	14,653.05	80,074,718	4,720	16,963.28	15.77
Laurel Regional Hospital	65,731,219	9,775	6,724.14	71,133,998	9,478	7,504.89	11.61
Maryland General Hospital	136,374,246	15,235	8,951.12	142,357,835	15,121	9,414.39	5.18
McCready Hospital	11,167,862	2,046	5,457.72	12,626,976	2,125	5,941.73	8.87
Memorial Hospital at Easton	103,471,018	14,280	7,245.91	112,740,414	14,682	7,679.02	5.98
Memorial Hospital of Cumberland	82,073,300	12,435	6,600.39	81,425,000	12,249	6,647.35	0.71
Mercy Medical Center	257,113,600	29,771	8,636.49	285,178,259	30,010	9,502.79	10.03
Montgomery General Hospital	92,714,200	12,724	7,286.77	105,525,100	13,182	8,005.05	9.86
Northwest Hospital Center	149,126,503	20,496	7,275.82	163,196,500	20,866	7,821.16	7.50
Peninsula Regional Hospital	268,586,400	28,627	9,382.21	291,084,100	28,923	10,064.00	7.27
Prince George's Hospital Center	203,981,525	18,464	11,047.38	196,440,112	17,457	11,253.00	1.86

CHANGE IN NET PATIENT REVENUE(NPR) PER EIPA: EXHIBIT IV-a  
 REGULATED OPERATIONS  
 Listed by Alphabetical Order

Hospital	2006			2007			% Change NPR Per EIPA
	Net Patient Revenue	EIPAs	NPR Per EIPA	Net Patient Revenue	EIPAs	NPR Per EIPA	
Saint Agnes Hospital	266,033,797	30,871	8,617.68	277,220,735	29,434	9,418.52	9.29
Saint Josephs Medical Center	307,313,087	30,480	10,082.61	304,510,224	29,441	10,343.04	2.58
Saint Mary's Hospital	82,384,333	15,179	5,427.52	92,658,716	16,036	5,778.21	6.46
Shady Grove Adventist Hospital	220,852,424	28,381	7,781.71	239,838,057	29,503	8,129.24	4.47
Sinai Hospital	436,714,200	36,387	12,001.91	483,991,300	37,638	12,859.14	7.14
Southern Maryland Hospital Center	163,308,987	24,026	6,797.04	176,487,362	23,670	7,456.07	9.70
Suburban Hospital	157,660,000	18,547	8,500.55	175,366,300	18,797	9,329.49	9.75
Union Hospital of Cecil County	79,421,600	13,830	5,742.86	87,294,100	13,534	6,450.10	12.31
Union Memorial Hospital	279,027,231	25,486	10,948.23	311,376,653	26,196	11,886.44	8.57
University MIEMSS	120,899,800	7,400	16,337.18	130,344,000	7,839	16,628.22	1.78
University UMCC	50,728,550	2,406	21,086.33	49,887,000	2,633	18,950.02	-10.13
University of Maryland Medical Center	649,646,200	33,260	19,532.56	732,145,727	34,164	21,430.54	9.72
Upper Chesapeake Medical Center	136,420,400	19,427	7,022.16	146,891,259	20,240	7,257.31	3.35
Washington Adventist Hospital	214,626,900	22,034	9,740.92	218,752,469	22,718	9,629.08	-1.15
Washington County Hospital	161,952,000	22,854	7,086.36	175,218,800	22,989	7,621.96	7.56

CHANGE IN NET PATIENT REVENUE(NPR) PER EIPA: EXHIBIT IV-b  
Listed by Net Patient Revenues per EIPA

Hospital	2006			2007			% Change NPR Per EIPA
	Net Patient Revenue	EIPAs	NPR Per EIPA	Net Patient Revenue	EIPAs	NPR Per EIPA	
University of Maryland Medical Center	649,646,200	33,260	19,532.56	732,145,727	34,164	21,430.54	9.72
University UMCC	50,728,550	2,406	21,086.33	49,887,000	2,633	18,950.02	-10.13
Johns Hopkins Hospital	1,147,266,443	65,500	17,515.39	1,230,640,715	66,077	18,624.24	6.33
Kernan Hospital	69,472,688	4,741	14,653.05	80,074,718	4,720	16,963.28	15.77
University MIEMSS	120,899,800	7,400	16,337.18	130,344,000	7,839	16,628.22	1.78
Sinai Hospital	436,714,200	36,387	12,001.91	483,991,300	37,638	12,859.14	7.14
Union Memorial Hospital	279,027,231	25,486	10,948.23	311,376,653	26,196	11,886.44	8.57
Prince George's Hospital Center	203,981,525	18,464	11,047.38	196,440,112	17,457	11,253.00	1.86
Johns Hopkins Bayview Medical Center	332,147,500	32,188	10,318.88	374,135,300	33,468	11,178.80	8.33
Saint Josephs Medical Center	307,313,087	30,480	10,082.61	304,510,224	29,441	10,343.04	2.58
Peninsula Regional Hospital	268,586,400	28,627	9,382.21	291,084,100	28,923	10,064.00	7.27
All Acute Hospitals	9,086,966,559	962,564	9,440.38	9,832,931,935	979,544	10,038.28	6.33
Good Samaritan Hospital	196,149,175	22,193	8,838.52	212,993,262	21,876	9,736.36	10.16
Washington Adventist Hospital	214,626,900	22,034	9,740.92	218,752,469	22,718	9,629.08	-1.15
Mercy Medical Center	257,113,600	29,771	8,636.49	285,178,259	30,010	9,502.79	10.03
Saint Agnes Hospital	266,033,797	30,871	8,617.68	277,220,735	29,434	9,418.52	9.29
Maryland General Hospital	136,374,246	15,235	8,951.12	142,357,835	15,121	9,414.39	5.18
Suburban Hospital	157,660,000	18,547	8,500.55	175,366,300	18,797	9,329.49	9.75
Franklin Square Hospital Center	285,488,976	35,030	8,149.87	310,773,359	36,098	8,609.16	5.64
Harbor Hospital Center	134,926,334	16,815	8,024.23	147,519,196	17,288	8,532.89	6.34
Anne Arundel Medical Center	264,537,118	33,741	7,840.22	291,589,361	34,558	8,437.68	7.62
G.B.M.C	300,967,079	38,451	7,827.33	315,742,533	38,288	8,246.49	5.36
Baltimore Washington Medical Center	208,207,964	27,010	7,708.69	226,959,100	27,740	8,181.71	6.14
Shady Grove Adventist Hospital	220,852,424	28,381	7,781.71	239,838,057	29,503	8,129.24	4.47
Holy Cross Hospital	284,985,177	35,952	7,926.91	291,978,698	36,092	8,089.81	2.06
Doctors Community Hospital	127,847,288	17,854	7,160.89	141,992,378	17,568	8,082.65	12.87
Montgomery General Hospital	92,714,200	12,724	7,286.77	105,525,100	13,182	8,005.05	9.86
Howard County General Hospital	151,891,403	22,027	6,895.69	168,689,270	21,339	7,905.34	14.64
Northwest Hospital Center	149,126,503	20,496	7,275.82	163,196,500	20,866	7,821.16	7.50
Bon Secours Hospital	77,564,988	9,765	7,943.53	77,410,627	10,039	7,710.66	-2.93
Memorial Hospital at Easton	103,471,018	14,280	7,245.91	112,740,414	14,682	7,679.02	5.98
Washington County Hospital	161,952,000	22,854	7,086.36	175,218,800	22,989	7,621.96	7.56
Frederick Memorial Hospital	171,607,532	24,210	7,088.34	192,131,819	25,543	7,521.89	6.12
Braddock Hospital	113,308,800	15,988	7,087.01	126,118,600	16,773	7,519.24	6.10
Laurel Regional Hospital	65,731,219	9,775	6,724.14	71,133,998	9,478	7,504.89	11.61
Atlantic General Hospital	47,647,800	6,622	7,195.85	55,389,500	7,390	7,494.87	4.16

CHANGE IN NET PATIENT REVENUE(NPR) PER EIPA: EXHIBIT IV-b  
Listed by Net Patient Revenues per EIPA

Hospital	2006			2007			% Change NPR Per EIPA
	Net Patient Revenue	EIPAs	NPR Per EIPA	Net Patient Revenue	EIPAs	NPR Per EIPA	
Southern Maryland Hospital Center	163,308,987	24,026	6,797.04	176,487,362	23,670	7,456.07	9.70
Upper Chesapeake Medical Center	136,420,400	19,427	7,022.16	146,891,259	20,240	7,257.31	3.35
Carroll County General Hospital	135,584,542	19,797	6,848.69	149,708,066	21,047	7,113.09	3.86
Civista Medical Center	69,396,489	11,428	6,072.75	79,869,087	11,730	6,808.83	12.12
Memorial Hospital of Cumberland	82,073,300	12,435	6,600.39	81,425,000	12,249	6,647.35	0.71
Fort Washington Medical Center	31,219,300	5,432	5,747.14	35,940,940	5,566	6,457.43	12.36
Union Hospital of Cecil County	79,421,600	13,830	5,742.86	87,294,100	13,534	6,450.10	12.31
Calvert Memorial Hospital	76,892,865	12,636	6,085.28	81,903,286	12,994	6,303.13	3.58
Chester River Hospital	45,257,496	6,896	6,563.26	47,776,943	7,716	6,191.55	-5.66
Harford Memorial Hospital	57,498,800	9,092	6,324.45	65,834,200	10,921	6,028.19	-4.68
Dorchester General Hospital	33,773,860	6,377	5,296.04	36,612,984	6,133	5,969.67	12.72
McCready Hospital	11,167,862	2,046	5,457.72	12,626,976	2,125	5,941.73	8.87
Garrett County Memorial Hospital	25,997,560	4,459	5,829.88	27,456,999	4,746	5,785.45	-0.76
Saint Mary's Hospital	82,384,333	15,179	5,427.52	92,658,716	16,036	5,778.21	6.46

CHANGE IN NET OPERATING REVENUE(NOR) PER EIPA: EXHIBIT V-a  
REGULATED OPERATIONS  
Listed by Alphabetical Order

Hospital	2006			2007			% Change NOR Per EIPA
	Net Operating Revenue	EIPAs	NOR Per EIPA	Net Operating Revenue	EIPAs	NOR Per EIPA	
All Acute Hospitals	9,203,751,936	962,564	9,561.71	9,985,165,897	979,544	10,193.69	6.61
Anne Arundel Medical Center	269,369,196	33,741	7,983.43	300,339,151	34,558	8,690.87	8.86
Atlantic General Hospital	47,672,800	6,622	7,199.62	55,416,100	7,390	7,498.47	4.15
Baltimore Washington Medical Center	209,069,090	27,010	7,740.57	228,035,286	27,740	8,220.51	6.20
Bon Secours Hospital	77,357,288	9,765	7,922.26	77,541,937	10,039	7,723.74	-2.51
Braddock Hospital	112,696,200	15,988	7,048.69	126,223,300	16,773	7,525.48	6.76
Calvert Memorial Hospital	78,036,299	12,636	6,175.77	83,867,245	12,994	6,454.28	4.51
Carroll County General Hospital	136,627,328	19,797	6,901.37	150,950,546	21,047	7,172.13	3.92
Chester River Hospital	45,674,231	6,896	6,623.69	48,232,924	7,716	6,250.64	-5.63
Civista Medical Center	69,654,774	11,428	6,095.35	80,009,563	11,730	6,820.81	11.90
Doctors Community Hospital	131,289,013	17,854	7,353.66	146,364,589	17,568	8,331.53	13.30
Dorchester General Hospital	33,999,697	6,377	5,331.45	37,441,147	6,133	6,104.70	14.50
Fort Washington Medical Center	31,783,800	5,432	5,851.06	36,368,033	5,566	6,534.16	11.67
Franklin Square Hospital Center	288,612,421	35,030	8,239.03	313,681,759	36,098	8,689.73	5.47
Frederick Memorial Hospital	172,178,775	24,210	7,111.94	195,267,213	25,543	7,644.64	7.49
G.B.M.C	302,825,751	38,451	7,875.67	320,278,533	38,288	8,364.96	6.21
Garrett County Memorial Hospital	27,081,016	4,459	6,072.85	27,934,210	4,746	5,886.01	-3.08
Good Samaritan Hospital	199,335,275	22,193	8,982.08	215,507,862	21,876	9,851.30	9.68
Harbor Hospital Center	136,632,688	16,815	8,125.71	149,053,833	17,288	8,621.65	6.10
Harford Memorial Hospital	57,510,200	9,092	6,325.70	65,891,200	10,921	6,033.41	-4.62
Holy Cross Hospital	287,882,935	35,952	8,007.51	294,903,783	36,092	8,170.86	2.04
Howard County General Hospital	151,986,415	22,027	6,900.01	168,800,685	21,339	7,910.56	14.65
Johns Hopkins Bayview Medical Center	343,879,000	32,188	10,683.34	383,306,300	33,468	11,452.83	7.20
Johns Hopkins Hospital	1,158,231,001	65,500	17,682.78	1,241,915,775	66,077	18,794.88	6.29
Kernan Hospital	72,779,886	4,741	15,350.60	83,274,551	4,720	17,641.14	14.92
Laurel Regional Hospital	65,731,219	9,775	6,724.14	71,998,722	9,478	7,596.12	12.97
Maryland General Hospital	136,946,206	15,235	8,988.66	132,625,516	15,121	8,770.78	-2.42
McCready Hospital	11,140,818	2,046	5,444.51	12,644,262	2,125	5,949.87	9.28
Memorial Hospital at Easton	104,797,048	14,280	7,338.77	114,572,706	14,682	7,803.82	6.34
Memorial Hospital of Cumberland	83,344,400	12,435	6,702.61	82,149,100	12,249	6,706.47	0.06
Mercy Medical Center	260,385,600	29,771	8,746.39	292,499,159	30,010	9,746.74	11.44
Montgomery General Hospital	93,501,800	12,724	7,348.67	106,286,600	13,182	8,062.82	9.72
Northwest Hospital Center	150,491,503	20,496	7,342.42	164,858,500	20,866	7,900.81	7.61
Peninsula Regional Hospital	269,506,500	28,627	9,414.35	291,292,300	28,923	10,071.20	6.98
Prince George's Hospital Center	203,981,525	18,464	11,047.38	226,906,444	17,457	12,998.26	17.66

CHANGE IN NET OPERATING REVENUE(NOR) PER EIPA: EXHIBIT V-a  
 REGULATED OPERATIONS  
 Listed by Alphabetical Order

Hospital	2006			2007			% Change NOR Per EIPA
	Net Operating Revenue	EIPAs	NOR Per EIPA	Net Operating Revenue	EIPAs	NOR Per EIPA	
Saint Agnes Hospital	269,978,611	30,871	8,745.47	281,979,902	29,434	9,580.21	9.54
Saint Josephs Medical Center	308,147,034	30,480	10,109.97	306,105,791	29,441	10,397.24	2.84
Saint Mary's Hospital	83,422,964	15,179	5,495.94	93,088,704	16,036	5,805.03	5.62
Shady Grove Adventist Hospital	221,569,172	28,381	7,806.96	241,370,380	29,503	8,181.18	4.79
Sinai Hospital	447,127,800	36,387	12,288.09	494,749,300	37,638	13,144.97	6.97
Southern Maryland Hospital Center	163,827,859	24,026	6,818.64	176,859,506	23,670	7,471.79	9.58
Suburban Hospital	160,943,700	18,547	8,677.60	180,633,300	18,797	9,609.69	10.74
Union Hospital of Cecil County	79,659,900	13,830	5,760.10	87,901,600	13,534	6,494.98	12.76
Union Memorial Hospital	281,994,631	25,486	11,064.67	315,072,253	26,196	12,027.51	8.70
University MIEMSS	125,516,800	7,400	16,961.07	137,044,000	7,839	17,482.95	3.08
University UMCC	50,749,550	2,406	21,095.06	49,910,000	2,633	18,958.75	-10.13
University of Maryland Medical Center	668,282,962	33,260	20,092.90	749,271,206	34,164	21,931.82	9.15
Upper Chesapeake Medical Center	139,373,300	19,427	7,174.16	147,100,687	20,240	7,267.66	1.30
Washington Adventist Hospital	216,171,254	22,034	9,811.01	220,580,634	22,718	9,709.55	-1.03
Washington County Hospital	164,994,700	22,854	7,219.49	177,059,800	22,989	7,702.04	6.68

CHANGE IN NET OPERATING REVENUE(NOR) PER EIPA: EXHIBIT V-b  
Listed by Net Operating Revenues per EIPA

Hospital	2006			2007			% Change NOR Per EIPA
	Net Operating Revenue	EIPAs	NOR Per EIPA	Net Operating Revenue	EIPAs	NOR Per EIPA	
University of Maryland Medical Center	668,282,962	33,260	20,092.90	749,271,206	34,164	21,931.82	9.15
University UMCC	50,749,550	2,406	21,095.06	49,910,000	2,633	18,958.75	-10.13
Johns Hopkins Hospital	1,158,231,001	65,500	17,682.78	1,241,915,775	66,077	18,794.88	6.29
Kernan Hospital	72,779,886	4,741	15,350.60	83,274,551	4,720	17,641.14	14.92
University MIEMSS	125,516,800	7,400	16,961.07	137,044,000	7,839	17,482.95	3.08
Sinai Hospital	447,127,800	36,387	12,288.09	494,749,300	37,638	13,144.97	6.97
Prince George's Hospital Center	203,981,525	18,464	11,047.38	226,906,444	17,457	12,998.26	17.66
Union Memorial Hospital	281,994,631	25,486	11,064.67	315,072,253	26,196	12,027.51	8.70
Johns Hopkins Bayview Medical Center	343,879,000	32,188	10,683.34	383,306,300	33,468	11,452.83	7.20
Saint Josephs Medical Center	308,147,034	30,480	10,109.97	306,105,791	29,441	10,397.24	2.84
All Acute Hospitals	9,203,751,936	962,564	9,561.71	9,985,165,897	979,544	10,193.69	6.61
Peninsula Regional Hospital	269,506,500	28,627	9,414.35	291,292,300	28,923	10,071.20	6.98
Good Samaritan Hospital	199,335,275	22,193	8,982.08	215,507,862	21,876	9,851.30	9.68
Mercy Medical Center	260,385,600	29,771	8,746.39	292,499,159	30,010	9,746.74	11.44
Washington Adventist Hospital	216,171,254	22,034	9,811.01	220,580,634	22,718	9,709.55	-1.03
Suburban Hospital	160,943,700	18,547	8,677.60	180,633,300	18,797	9,609.69	10.74
Saint Agnes Hospital	269,978,611	30,871	8,745.47	281,979,902	29,434	9,580.21	9.54
Maryland General Hospital	136,946,206	15,235	8,988.66	132,625,516	15,121	8,770.78	-2.42
Anne Arundel Medical Center	269,369,196	33,741	7,983.43	300,339,151	34,558	8,690.87	8.86
Franklin Square Hospital Center	288,612,421	35,030	8,239.03	313,681,759	36,098	8,689.73	5.47
Harbor Hospital Center	136,632,688	16,815	8,125.71	149,053,833	17,288	8,621.65	6.10
G.B.M.C	302,825,751	38,451	7,875.67	320,278,533	38,288	8,364.96	6.21
Doctors Community Hospital	131,289,013	17,854	7,353.66	146,364,589	17,568	8,331.53	13.30
Baltimore Washington Medical Center	209,069,090	27,010	7,740.57	228,035,286	27,740	8,220.51	6.20
Shady Grove Adventist Hospital	221,569,172	28,381	7,806.96	241,370,380	29,503	8,181.18	4.79
Holy Cross Hospital	287,882,935	35,952	8,007.51	294,903,783	36,092	8,170.86	2.04
Montgomery General Hospital	93,501,800	12,724	7,348.67	106,286,600	13,182	8,062.82	9.72
Howard County General Hospital	151,986,415	22,027	6,900.01	168,800,685	21,339	7,910.56	14.65
Northwest Hospital Center	150,491,503	20,496	7,342.42	164,858,500	20,866	7,900.81	7.61
Memorial Hospital at Easton	104,797,048	14,280	7,338.77	114,572,706	14,682	7,803.82	6.34
Bon Secours Hospital	77,357,288	9,765	7,922.26	77,541,937	10,039	7,723.74	-2.51
Washington County Hospital	164,994,700	22,854	7,219.49	177,059,800	22,989	7,702.04	6.68
Frederick Memorial Hospital	172,178,775	24,210	7,111.94	195,267,213	25,543	7,644.64	7.49
Laurel Regional Hospital	65,731,219	9,775	6,724.14	71,998,722	9,478	7,596.12	12.97
Braddock Hospital	112,696,200	15,988	7,048.69	126,223,300	16,773	7,525.48	6.76
Atlantic General Hospital	47,672,800	6,622	7,199.62	55,416,100	7,390	7,498.47	4.15

CHANGE IN NET OPERATING REVENUE(NOR) PER EIPA: EXHIBIT V-b  
Listed by Net Operating Revenues per EIPA

Hospital	2006			2007			% Change NOR Per EIPA
	Net Operating Revenue	EIPAs	NOR Per EIPA	Net Operating Revenue	EIPAs	NOR Per EIPA	
Southern Maryland Hospital Center	163,827,859	24,026	6,818.64	176,859,506	23,670	7,471.79	9.58
Upper Chesapeake Medical Center	139,373,300	19,427	7,174.16	147,100,687	20,240	7,267.66	1.30
Carroll County General Hospital	136,627,328	19,797	6,901.37	150,950,546	21,047	7,172.13	3.92
Civista Medical Center	69,654,774	11,428	6,095.35	80,009,563	11,730	6,820.81	11.90
Memorial Hospital of Cumberland	83,344,400	12,435	6,702.61	82,149,100	12,249	6,706.47	0.06
Fort Washington Medical Center	31,783,800	5,432	5,851.06	36,368,033	5,566	6,534.16	11.67
Union Hospital of Cecil County	79,659,900	13,830	5,760.10	87,901,600	13,534	6,494.98	12.76
Calvert Memorial Hospital	78,036,299	12,636	6,175.77	83,867,245	12,994	6,454.28	4.51
Chester River Hospital	45,674,231	6,896	6,623.69	48,232,924	7,716	6,250.64	-5.63
Dorchester General Hospital	33,999,697	6,377	5,331.45	37,441,147	6,133	6,104.70	14.50
Harford Memorial Hospital	57,510,200	9,092	6,325.70	65,891,200	10,921	6,033.41	-4.62
McCready Hospital	11,140,818	2,046	5,444.51	12,644,262	2,125	5,949.87	9.28
Garrett County Memorial Hospital	27,081,016	4,459	6,072.85	27,934,210	4,746	5,886.01	-3.08
Saint Mary's Hospital	83,422,964	15,179	5,495.94	93,088,704	16,036	5,805.03	5.62

CHANGE IN TOTAL OPERATING PROFIT/LOSS : EXHIBIT VI-a  
REGULATED & UNREGULATED OPERATIONS  
Listed by Alphabetical Order

Hospital	2006			2007			% Change Reg. Operating Profit/Loss	% Change Total Net Profit/Loss
	Regulated Operating Profit/Loss	Unregulated Operating Profit/Loss	Total Operating Profit/Loss	Regulated Operating Profit/Loss	Unregulated Operating Profit/Loss	Total Operating Profit/Loss		
All Acute Hospitals	461,509,193	-188,139,753	273,369,440	539,206,048	-210,734,931	328,471,117	16.84	20.16
Anne Arundel Medical Center	22,405,201	-9,423,772	12,981,429	27,908,229	-8,707,321	19,200,908	24.56	47.91
Atlantic General Hospital	3,217,665	-4,112,731	-895,066	6,709,842	-5,234,045	1,475,796	108.53	264.88
Baltimore Washington Medical Center	12,226,968	-2,855,517	9,371,451	10,950,685	-2,918,107	8,032,578	-10.44	-14.29
Bon Secours Hospital	1,454,686	-3,239,786	-1,785,100	-2,238,169	-13,437,149	-15,675,318	-253.86	-778.12
Braddock Hospital	4,483,710	-2,326,406	2,157,304	11,785,798	-4,924,598	6,861,200	162.86	218.05
Calvert Memorial Hospital	6,217,739	-1,395,076	4,822,663	6,792,870	-3,187,814	3,605,056	9.25	-25.25
Carroll County General Hospital	10,557,741	-3,663,568	6,894,173	13,441,101	-3,248,809	10,192,292	27.31	47.84
Chester River Hospital	268,300	328,200	596,500	-1,286,008	444,689	-841,319	-579.32	-241.04
Civista Medical Center	394,440	-609,715	-215,276	-1,566,726	-457,183	-2,023,908	-497.20	-840.15
Doctors Community Hospital	4,047,389	-428,834	3,618,555	7,707,601	-67,390	7,640,211	90.43	111.14
Dorchester General Hospital	2,112,778	-1,363,581	749,197	3,616,094	-1,388,428	2,227,666	71.15	197.34
Fort Washington Medical Center	-1,494,900	-15,300	-1,510,200	1,153,232	-415,164	738,068	177.14	148.87
Franklin Square Hospital Center	14,482,758	-6,304,528	8,178,230	22,662,844	-11,905,567	10,757,277	56.48	31.54
Frederick Memorial Hospital	-3,649,994	3,026,688	-623,306	8,424,634	-3,151,890	5,272,744	330.81	945.93
G.B.M.C	18,686,400	-14,741,600	3,944,800	27,922,647	-15,782,047	12,140,600	49.43	207.76
Garrett County Memorial Hospital	1,519,973	-2,533	1,517,440	897,911	-401,805	496,106	-40.93	-67.31
Good Samaritan Hospital	6,483,061	-1,668,788	4,814,273	9,690,998	-2,499,994	7,191,004	49.48	49.37
Harbor Hospital Center	1,475,509	284,417	1,759,926	2,545,440	1,798,519	4,343,959	72.51	146.83
Harford Memorial Hospital	695,565	-1,884,565	-1,189,000	2,285,106	-1,476,606	808,500	228.53	168.00
Holy Cross Hospital	25,689,786	-6,666,964	19,022,822	14,026,600	2,075,732	16,102,333	-45.40	-15.35
Howard County General Hospital	3,362,572	393,784	3,756,356	6,240,739	-1,728,634	4,512,105	85.59	20.12
Johns Hopkins Bayview Medical Center	2,968,092	-1,747,692	1,220,400	7,498,111	-2,303,711	5,194,400	152.62	325.63
Johns Hopkins Hospital	31,301,681	-923,275	30,378,406	28,123,088	7,044,024	35,167,112	-10.15	15.76
Kernan Hospital	1,439,770	-474,963	964,807	1,062,351	-252,174	810,177	-26.21	-16.03
Laurel Regional Hospital	-6,691,708	-1,912,494	-8,604,202	-3,327,509	-3,519,946	-6,847,455	50.27	20.42
Maryland General Hospital	10,212,400	-12,534,300	-2,321,900	9,020,980	-8,853,128	167,852	-11.67	107.23
McCready Hospital	338,599	151,612	490,211	1,060,999	392,507	1,453,506	213.35	196.51
Memorial Hospital at Easton	5,699,248	-2,873,819	2,825,429	5,015,152	-1,419,118	3,596,035	-12.00	27.27
Memorial Hospital of Cumberland	6,502,141	-1,377,841	5,124,300	-64,628	31,528	-33,100	-100.99	-100.65
Mercy Medical Center	19,668,507	-376,526	19,291,981	28,964,794	-2,750,456	26,214,338	47.26	35.88
Montgomery General Hospital	1,061,300	-2,276,700	-1,215,400	7,533,344	-2,597,344	4,936,000	609.82	506.12
Northwest Hospital Center	16,544,766	-4,659,370	11,885,396	17,048,691	-6,295,742	10,752,949	3.05	-9.53
Peninsula Regional Hospital	16,633,682	-3,489,682	13,144,000	27,888,687	-6,334,687	21,554,000	67.66	63.98

CHANGE IN TOTAL OPERATING PROFIT/LOSS : EXHIBIT VI-a  
REGULATED & UNREGULATED OPERATIONS  
Listed by Alphabetical Order

Hospital	2006			2007			% Change Reg. Operating Profit/Loss	% Change Total Net Profit/Loss
	Regulated Operating Profit/Loss	Unregulated Operating Profit/Loss	Total Operating Profit/Loss	Regulated Operating Profit/Loss	Unregulated Operating Profit/Loss	Total Operating Profit/Loss		
Prince George's Hospital Center	11,573,984	-13,732,490	-2,158,506	32,719,090	-13,938,897	18,780,193	182.70	970.06
Saint Agnes Hospital	23,797,905	-9,257,602	14,540,302	26,111,668	-7,981,970	18,129,697	9.72	24.69
Saint Josephs Medical Center	16,530,329	-9,162,154	7,368,175	12,598,408	-11,141,806	1,456,602	-23.79	-80.23
Saint Mary's Hospital	10,850,966	-97,635	10,753,332	10,228,087	-2,917,968	7,310,119	-5.74	-32.02
Shady Grove Adventist Hospital	3,637,310	-9,896,081	-6,258,772	8,894,298	-6,484,825	2,409,473	144.53	138.50
Sinai Hospital	45,883,040	-25,771,809	20,111,231	49,067,404	-32,141,375	16,926,029	6.94	-15.84
Southern Maryland Hospital Center	5,665,853	-4,096,652	1,569,201	11,233,526	-4,297,461	6,936,065	98.27	342.01
Suburban Hospital	6,356,362	2,302,838	8,659,200	5,551,019	1,205,481	6,756,500	-12.67	-21.97
Union Hospital of Cecil County	1,913,300	-1,061,900	851,400	706,200	-1,318,700	-612,500	-63.09	-171.94
Union Memorial Hospital	14,813,167	-6,549,315	8,263,852	19,220,341	-9,494,052	9,726,290	29.75	17.70
University MIEMSS	6,664,828	-2,169,419	4,495,409	7,640,504	-4,338,768	3,301,735	14.64	-26.55
University UMCC	2,083,007	-337,404	1,745,603	-906,422	137,528	-768,894	-143.52	-144.05
University of Maryland Medical Center	52,283,856	-16,558,024	35,725,832	42,206,648	-12,279,225	29,927,423	-19.27	-16.23
Upper Chesapeake Medical Center	8,768,599	690,401	9,459,000	3,767,499	734,111	4,501,610	-57.03	-52.41
Washington Adventist Hospital	3,680,545	-1,310,015	2,370,530	-5,211,713	-1,600,983	-6,812,697	-241.60	-387.39
Washington County Hospital	6,690,426	-1,967,226	4,723,200	5,883,961	-1,404,161	4,479,800	-12.05	-5.15

CHANGE IN TOTAL OPERATING PROFIT/LOSS : EXHIBIT VI-b  
REGULATED & UNREGULATED OPERATIONS  
Listed by Total Operating Profit

Hospital	2006			2007			% Change Reg. Operating Profit/Loss	% Change Total Net Profit/Loss
	Regulated Operating Profit/Loss	Unregulated Operating Profit/Loss	Total Operating Profit/Loss	Regulated Operating Profit/Loss	Unregulated Operating Profit/Loss	Total Operating Profit/Loss		
All Acute Hospitals	461,509,193	-188,139,753	273,369,440	539,206,048	-210,734,931	328,471,117	16.84	20.16
Johns Hopkins Hospital	31,301,681	-923,275	30,378,406	28,123,088	7,044,024	35,167,112	-10.15	15.76
University of Maryland Medical Center	52,283,856	-16,558,024	35,725,832	42,206,648	-12,279,225	29,927,423	-19.27	-16.23
Mercy Medical Center	19,668,507	-376,526	19,291,981	28,964,794	-2,750,456	26,214,338	47.26	35.88
Peninsula Regional Hospital	16,633,682	-3,489,682	13,144,000	27,888,687	-6,334,687	21,554,000	67.66	63.98
Anne Arundel Medical Center	22,405,201	-9,423,772	12,981,429	27,908,229	-8,707,321	19,200,908	24.56	47.91
Prince George's Hospital Center	11,573,984	-13,732,490	-2,158,506	32,719,090	-13,938,897	18,780,193	182.70	970.06
Saint Agnes Hospital	23,797,905	-9,257,602	14,540,302	26,111,668	-7,981,970	18,129,697	9.72	24.69
Sinai Hospital	45,883,040	-25,771,809	20,111,231	49,067,404	-32,141,375	16,926,029	6.94	-15.84
Holy Cross Hospital	25,689,786	-6,666,964	19,022,822	14,026,600	2,075,732	16,102,333	-45.40	-15.35
G.B.M.C	18,686,400	-14,741,600	3,944,800	27,922,647	-15,782,047	12,140,600	49.43	207.76
Franklin Square Hospital Center	14,482,758	-6,304,528	8,178,230	22,662,844	-11,905,567	10,757,277	56.48	31.54
Northwest Hospital Center	16,544,766	-4,659,370	11,885,396	17,048,691	-6,295,742	10,752,949	3.05	-9.53
Carroll County General Hospital	10,557,741	-3,663,568	6,894,173	13,441,101	-3,248,809	10,192,292	27.31	47.84
Union Memorial Hospital	14,813,167	-6,549,315	8,263,852	19,220,341	-9,494,052	9,726,290	29.75	17.70
Baltimore Washington Medical Center	12,226,968	-2,855,517	9,371,451	10,950,685	-2,918,107	8,032,578	-10.44	-14.29
Doctors Community Hospital	4,047,389	-428,834	3,618,555	7,707,601	-67,390	7,640,211	90.43	111.14
Saint Mary's Hospital	10,850,966	-97,635	10,753,332	10,228,087	-2,917,968	7,310,119	-5.74	-32.02
Good Samaritan Hospital	6,483,061	-1,668,788	4,814,273	9,690,998	-2,499,994	7,191,004	49.48	49.37
Southern Maryland Hospital Center	5,665,853	-4,096,652	1,569,201	11,233,526	-4,297,461	6,936,065	98.27	342.01
Braddock Hospital	4,483,710	-2,326,406	2,157,304	11,785,798	-4,924,598	6,861,200	162.86	218.05
Suburban Hospital	6,356,362	2,302,838	8,659,200	5,551,019	1,205,481	6,756,500	-12.67	-21.97
Frederick Memorial Hospital	-3,649,994	3,026,688	-623,306	8,424,634	-3,151,890	5,272,744	330.81	945.93
Johns Hopkins Bayview Medical Center	2,968,092	-1,747,692	1,220,400	7,498,111	-2,303,711	5,194,400	152.62	325.63
Montgomery General Hospital	1,061,300	-2,276,700	-1,215,400	7,533,344	-2,597,344	4,936,000	609.82	506.12
Howard County General Hospital	3,362,572	393,784	3,756,356	6,240,739	-1,728,634	4,512,105	85.59	20.12
Upper Chesapeake Medical Center	8,768,599	690,401	9,459,000	3,767,499	734,111	4,501,610	-57.03	-52.41
Washington County Hospital	6,690,426	-1,967,226	4,723,200	5,883,961	-1,404,161	4,479,800	-12.05	-5.15
Harbor Hospital Center	1,475,509	284,417	1,759,926	2,545,440	1,798,519	4,343,959	72.51	146.83
Calvert Memorial Hospital	6,217,739	-1,395,076	4,822,663	6,792,870	-3,187,814	3,605,056	9.25	-25.25
Memorial Hospital at Easton	5,699,248	-2,873,819	2,825,429	5,015,152	-1,419,118	3,596,035	-12.00	27.27
University MIEMSS	6,664,828	-2,169,419	4,495,409	7,640,504	-4,338,768	3,301,735	14.64	-26.55
Shady Grove Adventist Hospital	3,637,310	-9,896,081	-6,258,772	8,894,298	-6,484,825	2,409,473	144.53	138.50
Dorchester General Hospital	2,112,778	-1,363,581	749,197	3,616,094	-1,388,428	2,227,666	71.15	197.34

CHANGE IN TOTAL OPERATING PROFIT/LOSS : EXHIBIT VI-b  
REGULATED & UNREGULATED OPERATIONS  
Listed by Total Operating Profit

Hospital	2006			2007			% Change Reg. Operating Profit/Loss	% Change Total Net Profit/Loss
	Regulated Operating Profit/Loss	Unregulated Operating Profit/Loss	Total Operating Profit/Loss	Regulated Operating Profit/Loss	Unregulated Operating Profit/Loss	Total Operating Profit/Loss		
Atlantic General Hospital	3,217,665	-4,112,731	-895,066	6,709,842	-5,234,045	1,475,796	108.53	264.88
Saint Josephs Medical Center	16,530,329	-9,162,154	7,368,175	12,598,408	-11,141,806	1,456,602	-23.79	-80.23
McCready Hospital	338,599	151,612	490,211	1,060,999	392,507	1,453,506	213.35	196.51
Kernan Hospital	1,439,770	-474,963	964,807	1,062,351	-252,174	810,177	-26.21	-16.03
Harford Memorial Hospital	695,565	-1,884,565	-1,189,000	2,285,106	-1,476,606	808,500	228.53	168.00
Fort Washington Medical Center	-1,494,900	-15,300	-1,510,200	1,153,232	-415,164	738,068	177.14	148.87
Garrett County Memorial Hospital	1,519,973	-2,533	1,517,440	897,911	-401,805	496,106	-40.93	-67.31
Maryland General Hospital	10,212,400	-12,534,300	-2,321,900	9,020,980	-8,853,128	167,852	-11.67	107.23
Memorial Hospital of Cumberland	6,502,141	-1,377,841	5,124,300	-64,628	31,528	-33,100	-100.99	-100.65
Union Hospital of Cecil County	1,913,300	-1,061,900	851,400	706,200	-1,318,700	-612,500	-63.09	-171.94
University UMCC	2,083,007	-337,404	1,745,603	-906,422	137,528	-768,894	-143.52	-144.05
Chester River Hospital	268,300	328,200	596,500	-1,286,008	444,689	-841,319	-579.32	-241.04
Civista Medical Center	394,440	-609,715	-215,276	-1,566,726	-457,183	-2,023,908	-497.20	-840.15
Washington Adventist Hospital	3,680,545	-1,310,015	2,370,530	-5,211,713	-1,600,983	-6,812,697	-241.60	-387.39
Laurel Regional Hospital	-6,691,708	-1,912,494	-8,604,202	-3,327,509	-3,519,946	-6,847,455	50.27	20.42
Bon Secours Hospital	1,454,686	-3,239,786	-1,785,100	-2,238,169	-13,437,149	-15,675,318	-253.86	-778.12

TOTAL EXCESS PROFIT/LOSS : EXHIBIT VII-a  
Listed by Alphabetical Order

Hospital	— 2006 — Excess Profit/Loss	— 2007 — Excess Profit/Loss	% Change in Excess Profit/Loss
All Acute Hospitals	463,362,286	582,177,026	25.64
Anne Arundel Medical Center	24,756,429	40,757,908	64.64
Atlantic General Hospital	1,000,700	2,746,498	174.46
Baltimore Washington Medical Center	9,621,451	11,165,578	16.05
Bon Secours Hospital	-764,000	-14,944,137	-1856.04
Braddock Hospital	4,682,304	8,605,700	83.79
Calvert Memorial Hospital	5,296,042	5,296,027	-0.00
Carroll County General Hospital	12,818,810	17,954,155	40.06
Chester River Hospital	962,100	-484,982	-150.41
Civista Medical Center	187,524	-1,321,347	-804.63
Doctors Community Hospital	7,383,055	4,834,810	-34.51
Dorchester General Hospital	889,110	2,607,538	193.28
Fort Washington Medical Center	-1,492,700	754,287	150.53
Franklin Square Hospital Center	8,612,930	10,939,037	27.01
Frederick Memorial Hospital	-707,593	14,270,165	2116.72
G.B.M.C	10,745,700	17,053,500	58.70
Garrett County Memorial Hospital	1,517,440	890,655	-41.31
Good Samaritan Hospital	7,578,410	9,918,326	30.88
Harbor Hospital Center	2,970,627	4,995,820	68.17
Harford Memorial Hospital	2,447,000	4,775,500	95.16
Holy Cross Hospital	26,192,648	26,966,624	2.95
Howard County General Hospital	4,625,345	6,819,167	47.43
Johns Hopkins Bayview Medical Center	10,613,400	7,235,400	-31.83
Johns Hopkins Hospital	53,247,235	60,618,695	13.84
Kernan Hospital	1,366,807	1,688,177	23.51
Laurel Regional Hospital	-7,310,858	-5,861,736	19.82
Maryland General Hospital	-1,327,926	1,782,852	234.26
McCready Hospital	515,014	1,574,466	205.71

TOTAL EXCESS PROFIT/LOSS : EXHIBIT VII-a  
Listed by Alphabetical Order

Hospital	____ 2006 ____ Excess Profit/Loss	____ 2007 ____ Excess Profit/Loss	% Change in Excess Profit/Loss
Memorial Hospital at Easton	4,986,532	8,207,172	64.59
Memorial Hospital of Cumberland	8,435,100	2,513,300	-70.20
Mercy Medical Center	21,982,981	31,260,338	42.20
Montgomery General Hospital	1,363,600	7,268,400	433.03
Northwest Hospital Center	16,804,396	26,378,949	56.98
Peninsula Regional Hospital	20,704,000	32,917,000	58.99
Prince George's Hospital Center	24,319,255	19,808,529	-18.55
Saint Agnes Hospital	28,455,298	48,938,310	71.98
Saint Josephs Medical Center	17,813,440	10,149,395	-43.02
Saint Mary's Hospital	11,687,309	9,087,521	-22.24
Shady Grove Adventist Hospital	-3,033,371	4,888,947	261.17
Sinai Hospital	24,049,857	50,609,029	110.43
Southern Maryland Hospital Center	2,606,247	8,082,441	210.12
Suburban Hospital	12,340,100	7,692,500	-37.66
Union Hospital of Cecil County	5,814,600	4,265,900	-26.63
Union Memorial Hospital	14,888,256	24,017,013	61.32
University MIEMSS	5,954,409	5,267,735	-11.53
University UMCC	2,632,603	37,106	-98.59
University of Maryland Medical Center	32,878,832	38,987,423	18.58
Upper Chesapeake Medical Center	12,322,000	-1,813,390	-114.72
Washington Adventist Hospital	3,468,939	-4,476,674	-229.05
Washington County Hospital	6,460,900	6,451,400	-0.15
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TOTAL EXCESS PROFIT/LOSS : EXHIBIT VII-b  
Listed by Excess Profit/Loss

Hospital	____ 2006 ____ Excess Profit/Loss	____ 2007 ____ Excess Profit/Loss	% Change in Excess Profit/Loss
All Acute Hospitals	463,362,286	582,177,026	25.64
Johns Hopkins Hospital	53,247,235	60,618,695	13.84
Sinai Hospital	24,049,857	50,609,029	110.43
Saint Agnes Hospital	28,455,298	48,938,310	71.98
Anne Arundel Medical Center	24,756,429	40,757,908	64.64
University of Maryland Medical Center	32,878,832	38,987,423	18.58
Peninsula Regional Hospital	20,704,000	32,917,000	58.99
Mercy Medical Center	21,982,981	31,260,338	42.20
Holy Cross Hospital	26,192,648	26,966,624	2.95
Northwest Hospital Center	16,804,396	26,378,949	56.98
Union Memorial Hospital	14,888,256	24,017,013	61.32
Prince George's Hospital Center	24,319,255	19,808,529	-18.55
Carroll County General Hospital	12,818,810	17,954,155	40.06
G.B.M.C	10,745,700	17,053,500	58.70
Frederick Memorial Hospital	-707,593	14,270,165	2116.72
Baltimore Washington Medical Center	9,621,451	11,165,578	16.05
Franklin Square Hospital Center	8,612,930	10,939,037	27.01
Saint Josephs Medical Center	17,813,440	10,149,395	-43.02
Good Samaritan Hospital	7,578,410	9,918,326	30.88
Saint Mary's Hospital	11,687,309	9,087,521	-22.24
Braddock Hospital	4,682,304	8,605,700	83.79
Memorial Hospital at Easton	4,986,532	8,207,172	64.59
Southern Maryland Hospital Center	2,606,247	8,082,441	210.12
Suburban Hospital	12,340,100	7,692,500	-37.66
Montgomery General Hospital	1,363,600	7,268,400	433.03
Johns Hopkins Bayview Medical Center	10,613,400	7,235,400	-31.83
Howard County General Hospital	4,625,345	6,819,167	47.43
Washington County Hospital	6,460,900	6,451,400	-0.15
Calvert Memorial Hospital	5,296,042	5,296,027	-0.00

TOTAL EXCESS PROFIT/LOSS : EXHIBIT VII-b  
Listed by Excess Profit/Loss

Hospital	2006 Excess Profit/Loss	2007 Excess Profit/Loss	% Change in Excess Profit/Loss
University MIEMSS	5,954,409	5,267,735	-11.53
Harbor Hospital Center	2,970,627	4,995,820	68.17
Shady Grove Adventist Hospital	-3,033,371	4,888,947	261.17
Doctors Community Hospital	7,383,055	4,834,810	-34.51
Harford Memorial Hospital	2,447,000	4,775,500	95.16
Union Hospital of Cecil County	5,814,600	4,265,900	-26.63
Atlantic General Hospital	1,000,700	2,746,498	174.46
Dorchester General Hospital	889,110	2,607,538	193.28
Memorial Hospital of Cumberland	8,435,100	2,513,300	-70.20
Maryland General Hospital	-1,327,926	1,782,852	234.26
Kernan Hospital	1,366,807	1,688,177	23.51
McCready Hospital	515,014	1,574,466	205.71
Garrett County Memorial Hospital	1,517,440	890,655	-41.31
Fort Washington Medical Center	-1,492,700	754,287	150.53
University UMCC	2,632,603	37,106	-98.59
Chester River Hospital	962,100	-484,982	-150.41
Civista Medical Center	187,524	-1,321,347	-804.63
Upper Chesapeake Medical Center	12,322,000	-1,813,390	-114.72
Washington Adventist Hospital	3,468,939	-4,476,674	-229.05
Laurel Regional Hospital	-7,310,858	-5,861,736	19.82
Bon Secours Hospital	-764,000	-14,944,137	-1856.04
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HEALTH SERVICES COST REVIEW COMMISSION  
DISCLOSURE OF HOSPITAL FINANCIAL AND STATISTICAL DATA  
FISCAL YEAR 2005 TO 2007

Page 1

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Anne Arundel Medical Center

FISCAL YEAR ENDING	June 2007	June 2006	June 2005
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Gross Patient Revenue:			
Regulated Services	325,941,900	298,002,100	279,566,800
Unregulated Services	18,499,513	15,121,938	16,757,402
TOTAL	344,441,413	313,124,038	296,324,202
Net Patient Revenue(NPR):			
Regulated Services	291,589,361	264,537,118	250,606,776
Unregulated Services	9,033,987	8,200,811	8,630,226
TOTAL	300,623,348	272,737,929	259,237,002
Other Operating Revenue:			
Regulated Services	8,749,790	4,832,078	5,184,200
Unregulated Services	13,716,810	13,138,422	10,373,791
TOTAL	22,466,600	17,970,500	15,557,991
Net Operating Revenue(NOR)			
Regulated Services	300,339,151	269,369,196	255,790,976
Unregulated Services	22,750,797	21,339,233	19,004,017
Total	323,089,948	290,708,429	274,794,993
Total Operating Expenses:			
Regulated Services	272,430,922	246,963,995	230,675,683
Total	303,889,040	277,727,000	257,932,007
Equivalent Inpatient ADMs(EIPA):			
Regulated Services	34,558	33,741	34,921
Total	34,803	34,222	35,599
NPR per EIPA :			
Regulated Services	8,437.68	7,840.22	7,176.38
Total	8,637.78	7,969.56	7,282.17
NOR per EIPA :			
Regulated Services	8,690.87	7,983.43	7,324.83
Total	9,283.31	8,494.67	7,719.20
Operating Expenses per EIPA :			
Regulated Services	7,883.30	7,319.40	6,605.63
Total	8,731.61	8,115.35	7,245.51
Net Operating Profit(Loss):			
Regulated Services	27,908,229	22,405,201	25,115,293
Unregulated Services	-8,707,321	-9,423,772	-8,252,307
Total	19,200,908	12,981,429	16,862,986
Total Non-Operating Profit(Loss):	21,557,000	11,775,000	8,038,000
Non-Operating Revenue	21,557,000	11,775,000	8,038,000
Non-Operating Expenses	0	0	0
Total Excess Profit	40,757,908	24,756,429	24,900,986
% Change in NPR per EIPA - Regulated	7.62	9.25	5.98
% Change in NOR per EIPA - Regulated	8.86	8.99	6.92
% Change in Oper. Expense per EIPA- Regulated	7.70	10.81	9.41
% Change in Net Operating Profit- Regulated	24.56	-10.79	-8.89
% Net Operating Profit of Regulated NOR	9.29	8.32	9.82
% Change in Net Operating Profit- Total	47.91	-23.02	-24.31
% Net Total Operating Profit of Total NOR	5.94	4.47	6.14
% Change in Total Excess Profit	64.64	-0.58	11.53
% Total Excess Profit of Total Revenue	11.83	8.18	8.80

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Atlantic General Hospital

FISCAL YEAR ENDING	June 2007 -----	June 2006 -----	June 2005 -----
<b>Gross Patient Revenue:</b>			
Regulated Services	63,648,000	54,654,300	49,751,300
Unregulated Services	10,911,875	7,663,836	6,099,200
TOTAL	74,559,875	62,318,136	55,850,500
<b>Net Patient Revenue(NPR):</b>			
Regulated Services	55,389,500	47,647,800	43,551,000
Unregulated Services	6,811,675	4,793,936	3,915,000
TOTAL	62,201,175	52,441,736	47,466,000
<b>Other Operating Revenue:</b>			
Regulated Services	26,600	25,000	28,900
Unregulated Services	322,000	351,300	321,900
TOTAL	348,600	376,300	350,800
<b>Net Operating Revenue(NOR)</b>			
Regulated Services	55,416,100	47,672,800	43,579,900
Unregulated Services	7,133,675	5,145,236	4,236,900
Total	62,549,775	52,818,036	47,816,800
<b>Total Operating Expenses:</b>			
Regulated Services	48,706,258	44,455,135	39,999,874
Total	61,073,979	53,713,102	46,979,396
<b>Equivalent Inpatient ADMs(EIPA):</b>			
Regulated Services	7,390	6,622	6,423
Total	8,657	7,550	7,211
<b>NPR per EIPA :</b>			
Regulated Services	7,494.87	7,195.85	6,780.48
Total	7,184.80	6,945.86	6,582.87
<b>NOR per EIPA :</b>			
Regulated Services	7,498.47	7,199.62	6,784.98
Total	7,225.07	6,995.70	6,631.53
<b>Operating Expenses per EIPA :</b>			
Regulated Services	6,590.55	6,713.69	6,227.60
Total	7,054.60	7,114.25	6,515.39
<b>Net Operating Profit(Loss):</b>			
Regulated Services	6,709,842	3,217,665	3,580,026
Unregulated Services	-5,234,045	-4,112,731	-2,742,622
Total	1,475,796	-895,066	837,404
<b>Total Non-Operating Profit(Loss):</b>			
Non-Operating Revenue	1,331,977	1,942,902	488,074
Non-Operating Expenses	61,275	47,136	27,702
<b>Total Excess Profit</b>	<b>2,746,498</b>	<b>1,000,700</b>	<b>1,297,776</b>
<b>% Change in NPR per EIPA - Regulated</b>			
	4.16	6.13	9.02
<b>% Change in NOR per EIPA - Regulated</b>			
	4.15	6.11	9.08
<b>% Change in Oper. Expense per EIPA- Regulated</b>			
	-1.83	7.81	8.94
<b>% Change in Net Operating Profit- Regulated</b>			
	108.53	-10.12	14.73
<b>% Net Operating Profit of Regulated NOR</b>			
	12.11	6.75	8.21
<b>% Change in Net Operating Profit- Total</b>			
	264.88	-206.89	-5.83
<b>% Net Total Operating Profit of Total NOR</b>			
	2.36	-1.69	1.75
<b>% Change in Total Excess Profit</b>			
	174.46	-22.89	-2.22
<b>% Total Excess Profit of Total Revenue</b>			
	4.30	1.83	2.69

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Baltimore Washington Medical Center

FISCAL YEAR ENDING	June 2007 -----	June 2006 -----	June 2005 -----
<b>Gross Patient Revenue:</b>			
Regulated Services	265,318,900	239,891,800	221,025,600
Unregulated Services	6,500,878	27,746,650	31,233,692
TOTAL	271,819,778	267,638,450	252,259,292
<b>Net Patient Revenue(NPR):</b>			
Regulated Services	226,959,100	208,207,964	192,979,536
Unregulated Services	6,500,878	8,017,087	9,987,331
TOTAL	233,459,978	216,225,051	202,966,867
<b>Other Operating Revenue:</b>			
Regulated Services	1,076,186	861,126	832,880
Unregulated Services	1,603,814	1,030,874	1,069,120
TOTAL	2,680,000	1,892,000	1,902,000
<b>Net Operating Revenue(NOR)</b>			
Regulated Services	228,035,286	209,069,090	193,812,416
Unregulated Services	8,104,692	9,047,961	11,056,451
Total	236,139,978	218,117,051	204,868,867
<b>Total Operating Expenses:</b>			
Regulated Services	217,084,601	196,842,122	181,005,413
Total	228,107,400	208,745,600	196,110,000
<b>Equivalent Inpatient ADMs(EIPA):</b>			
Regulated Services	27,740	27,010	26,372
Total	28,419	30,134	30,099
<b>NPR per EIPA :</b>			
Regulated Services	8,181.71	7,708.69	7,317.48
Total	8,214.79	7,175.57	6,743.28
<b>NOR per EIPA :</b>			
Regulated Services	8,220.51	7,740.57	7,349.06
Total	8,309.09	7,238.35	6,806.47
<b>Operating Expenses per EIPA :</b>			
Regulated Services	7,825.75	7,287.88	6,863.44
Total	8,026.45	6,927.36	6,515.47
<b>Net Operating Profit(Loss):</b>			
Regulated Services	10,950,685	12,226,968	12,807,003
Unregulated Services	-2,918,107	-2,855,517	-4,048,136
Total	8,032,578	9,371,451	8,758,867
<b>Total Non-Operating Profit(Loss):</b>			
Non-Operating Revenue	3,133,000	250,000	4,156,000
Non-Operating Expenses	0	0	0
<b>Total Excess Profit</b>	<b>11,165,578</b>	<b>9,621,451</b>	<b>12,914,867</b>
<b>% Change in NPR per EIPA - Regulated</b>			
	6.14	5.35	6.31
<b>% Change in NOR per EIPA - Regulated</b>			
	6.20	5.33	6.38
<b>% Change in Oper. Expense per EIPA- Regulated</b>			
	7.38	6.18	4.30
<b>% Change in Net Operating Profit- Regulated</b>			
	-10.44	-4.53	56.56
<b>% Net Operating Profit of Regulated NOR</b>			
	4.80	5.85	6.61
<b>% Change in Net Operating Profit- Total</b>			
	-14.29	6.99	24.23
<b>% Net Total Operating Profit of Total NOR</b>			
	3.40	4.30	4.28
<b>% Change in Total Excess Profit</b>			
	16.05	-25.50	115.45
<b>% Total Excess Profit of Total Revenue</b>			
	4.67	4.41	6.18

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Bon Secours Hospital

FISCAL YEAR ENDING	August 2007	August 2006	August 2005
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Gross Patient Revenue:			
Regulated Services	100,364,100	93,951,300	87,454,500
Unregulated Services	27,340,096	26,554,612	28,373,207
TOTAL	127,704,196	120,505,912	115,827,707
Net Patient Revenue(NPR):			
Regulated Services	77,410,627	77,564,988	74,763,251
Unregulated Services	10,262,740	14,047,612	14,661,868
TOTAL	87,673,367	91,612,600	89,425,119
Other Operating Revenue:			
Regulated Services	131,310	-207,700	135,281
Unregulated Services	5,600,078	5,932,000	5,553,566
TOTAL	5,731,388	5,724,300	5,688,847
Net Operating Revenue(NOR)			
Regulated Services	77,541,937	77,357,288	74,898,532
Unregulated Services	15,862,819	19,979,612	20,215,434
Total	93,404,755	97,336,900	95,113,966
Total Operating Expenses:			
Regulated Services	79,780,106	75,902,602	69,981,311
Total	109,080,074	99,122,000	94,218,437
Equivalent Inpatient ADMs(EIPA):			
Regulated Services	10,039	9,765	9,596
Total	12,525	12,524	12,050
NPR per EIPA :			
Regulated Services	7,710.66	7,943.53	7,790.77
Total	6,999.77	7,314.71	7,421.15
NOR per EIPA :			
Regulated Services	7,723.74	7,922.26	7,804.86
Total	7,457.35	7,771.77	7,893.25
Operating Expenses per EIPA :			
Regulated Services	7,946.67	7,773.28	7,292.46
Total	8,708.86	7,914.29	7,818.93
Net Operating Profit(Loss):			
Regulated Services	-2,238,169	1,454,686	4,917,221
Unregulated Services	-13,437,149	-3,239,786	-4,021,692
Total	-15,675,318	-1,785,100	895,529
Total Non-Operating Profit(Loss):	731,181	1,021,100	-443,240
Non-Operating Revenue	731,181	312,400	48,332
Non-Operating Expenses	0	-708,700	491,572
Total Excess Profit	-14,944,137	-764,000	452,289
% Change in NPR per EIPA - Regulated	-2.93	1.96	6.25
% Change in NOR per EIPA - Regulated	-2.51	1.50	5.91
% Change in Oper. Expense per EIPA- Regulated	2.23	6.59	3.67
% Change in Net Operating Profit- Regulated	-253.86	-70.42	49.82
% Net Operating Profit of Regulated NOR	-2.89	1.88	6.57
% Change in Net Operating Profit- Total	-778.12	-299.33	4,688.67
% Net Total Operating Profit of Total NOR	-16.78	-1.83	0.94
% Change in Total Excess Profit	-1,856.04	-268.92	9.68
% Total Excess Profit of Total Revenue	-15.88	-0.78	0.48

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Braddock Hospital			
FISCAL YEAR ENDING	June 2007	June 2006	June 2005
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<b>Gross Patient Revenue:</b>			
Regulated Services	144,555,000	129,680,100	113,532,800
Unregulated Services	17,203,200	12,544,100	12,369,500
TOTAL	161,758,200	142,224,200	125,902,300
<b>Net Patient Revenue(NPR):</b>			
Regulated Services	126,118,600	113,308,800	100,088,400
Unregulated Services	12,853,700	7,617,500	7,688,500
TOTAL	138,972,300	120,926,300	107,776,900
<b>Other Operating Revenue:</b>			
Regulated Services	104,700	-612,600	0
Unregulated Services	1,553,800	1,875,500	1,759,600
TOTAL	1,658,500	1,262,900	1,759,600
<b>Net Operating Revenue(NOR)</b>			
Regulated Services	126,223,300	112,696,200	100,088,400
Unregulated Services	14,407,500	9,493,000	9,448,100
Total	140,630,800	122,189,200	109,536,500
<b>Total Operating Expenses:</b>			
Regulated Services	114,437,502	108,212,490	93,938,300
Total	133,769,600	120,031,896	106,863,600
<b>Equivalent Inpatient ADMs(EIPA):</b>			
Regulated Services	16,773	15,988	14,918
Total	17,942	17,852	16,809
<b>NPR per EIPA :</b>			
Regulated Services	7,519.24	7,087.01	6,709.46
Total	7,745.48	6,773.78	6,411.85
<b>NOR per EIPA :</b>			
Regulated Services	7,525.48	7,048.69	6,709.46
Total	7,837.92	6,844.52	6,516.53
<b>Operating Expenses per EIPA :</b>			
Regulated Services	6,822.80	6,768.25	6,297.18
Total	7,455.51	6,723.68	6,357.51
<b>Net Operating Profit(Loss):</b>			
Regulated Services	11,785,798	4,483,710	6,150,100
Unregulated Services	-4,924,598	-2,326,406	-3,477,200
Total	6,861,200	2,157,304	2,672,900
<b>Total Non-Operating Profit(Loss):</b>			
Non-Operating Revenue	1,744,500	2,525,000	746,300
Non-Operating Expenses	0	0	0
<b>Total Excess Profit</b>	<b>8,605,700</b>	<b>4,682,304</b>	<b>3,419,200</b>
<b>% Change in NPR per EIPA - Regulated</b>			
	6.10	5.63	0.28
<b>% Change in NOR per EIPA - Regulated</b>			
	6.76	5.06	0.28
<b>% Change in Oper. Expense per EIPA- Regulated</b>			
	0.81	7.48	-2.66
<b>% Change in Net Operating Profit- Regulated</b>			
	162.86	-27.10	103.24
<b>% Net Operating Profit of Regulated NOR</b>			
	9.34	3.98	6.14
<b>% Change in Net Operating Profit- Total</b>			
	218.05	-19.29	1,517.98
<b>% Net Total Operating Profit of Total NOR</b>			
	4.88	1.77	2.44
<b>% Change in Total Excess Profit</b>			
	83.79	36.94	172.45
<b>% Total Excess Profit of Total Revenue</b>			
	6.04	3.75	3.10

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Calvert Memorial Hospital

FISCAL YEAR ENDING	June 2007 -----	June 2006 -----	June 2005 -----
Gross Patient Revenue:			
Regulated Services	94,108,300	88,535,500	79,517,900
Unregulated Services	17,580,475	12,841,114	12,527,455
TOTAL	111,688,775	101,376,614	92,045,355
Net Patient Revenue(NPR):			
Regulated Services	81,903,286	76,892,865	69,019,404
Unregulated Services	12,151,767	8,224,870	7,970,487
TOTAL	94,055,053	85,117,735	76,989,892
Other Operating Revenue:			
Regulated Services	1,963,959	1,143,434	1,146,976
Unregulated Services	1,532,553	718,622	543,115
TOTAL	3,496,512	1,862,056	1,690,091
Net Operating Revenue(NOR)			
Regulated Services	83,867,245	78,036,299	70,166,381
Unregulated Services	13,684,320	8,943,493	8,513,602
Total	97,551,565	86,979,791	78,679,983
Total Operating Expenses:			
Regulated Services	77,074,375	71,818,559	64,181,899
Total	93,946,509	82,157,128	72,969,339
Equivalent Inpatient ADMs(EIPA):			
Regulated Services	12,994	12,636	12,879
Total	15,263	14,392	14,797
NPR per EIPA :			
Regulated Services	6,303.13	6,085.28	5,358.93
Total	6,162.22	5,914.13	5,203.25
NOR per EIPA :			
Regulated Services	6,454.28	6,175.77	5,447.99
Total	6,391.30	6,043.51	5,317.47
Operating Expenses per EIPA :			
Regulated Services	5,931.51	5,683.70	4,983.33
Total	6,155.11	5,708.42	4,931.53
Net Operating Profit(Loss):			
Regulated Services	6,792,870	6,217,739	5,984,482
Unregulated Services	-3,187,814	-1,395,076	-273,839
Total	3,605,056	4,822,663	5,710,643
Total Non-Operating Profit(Loss):	1,690,971	473,379	366,643
Non-Operating Revenue	1,952,071	473,379	366,643
Non-Operating Expenses	261,100	0	0
Total Excess Profit	5,296,027	5,296,042	6,077,286
% Change in NPR per EIPA - Regulated	3.58	13.55	5.59
% Change in NOR per EIPA - Regulated	4.51	13.36	5.23
% Change in Oper. Expense per EIPA- Regulated	4.36	14.05	2.23
% Change in Net Operating Profit- Regulated	9.25	3.90	62.35
% Net Operating Profit of Regulated NOR	8.10	7.97	8.53
% Change in Net Operating Profit- Total	-25.25	-15.55	33.08
% Net Total Operating Profit of Total NOR	3.70	5.54	7.26
% Change in Total Excess Profit	-0.00	-12.86	43.78
% Total Excess Profit of Total Revenue	5.32	6.06	7.69

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Carroll County General Hospital

FISCAL YEAR ENDING	June 2007 -----	June 2006 -----	June 2005 -----
<b>Gross Patient Revenue:</b>			
Regulated Services	169,471,500	153,454,534	135,949,300
Unregulated Services	69,425,600	18,689,982	18,667,633
TOTAL	238,897,100	172,144,516	154,616,933
<b>Net Patient Revenue(NPR):</b>			
Regulated Services	149,708,066	135,584,542	119,512,571
Unregulated Services	39,345,821	12,206,300	11,672,919
TOTAL	189,053,887	147,790,842	131,185,490
<b>Other Operating Revenue:</b>			
Regulated Services	1,242,480	1,042,786	1,471,502
Unregulated Services	14,027,601	511,559	573,296
TOTAL	15,270,081	1,554,345	2,044,798
<b>Net Operating Revenue(NOR)</b>			
Regulated Services	150,950,546	136,627,328	120,984,073
Unregulated Services	53,373,422	12,717,859	12,246,215
Total	204,323,968	149,345,187	133,230,288
<b>Total Operating Expenses:</b>			
Regulated Services	137,509,445	126,069,587	112,494,526
Total	194,131,676	142,451,014	128,093,262
<b>Equivalent Inpatient ADMs(EIPA):</b>			
Regulated Services	21,047	19,797	19,122
Total	29,669	22,208	21,747
<b>NPR per EIPA :</b>			
Regulated Services	7,113.09	6,848.69	6,250.08
Total	6,372.13	6,654.75	6,032.23
<b>NOR per EIPA :</b>			
Regulated Services	7,172.13	6,901.37	6,327.04
Total	6,886.82	6,724.74	6,126.26
<b>Operating Expenses per EIPA :</b>			
Regulated Services	6,533.50	6,368.07	5,883.07
Total	6,543.28	6,414.31	5,890.04
<b>Net Operating Profit(Loss):</b>			
Regulated Services	13,441,101	10,557,741	8,489,547
Unregulated Services	-3,248,809	-3,663,568	-3,352,521
Total	10,192,292	6,894,173	5,137,026
<b>Total Non-Operating Profit(Loss):</b>			
Non-Operating Revenue	11,987,863	5,924,637	1,771,286
Non-Operating Expenses	4,226,000	0	697,412
<b>Total Excess Profit</b>	<b>17,954,155</b>	<b>12,818,810</b>	<b>6,210,900</b>
<b>% Change in NPR per EIPA - Regulated</b>			
	3.86	9.58	4.91
<b>% Change in NOR per EIPA - Regulated</b>			
	3.92	9.08	4.76
<b>% Change in Oper. Expense per EIPA- Regulated</b>			
	2.60	8.24	1.15
<b>% Change in Net Operating Profit- Regulated</b>			
	27.31	24.36	113.92
<b>% Net Operating Profit of Regulated NOR</b>			
	8.90	7.73	7.02
<b>% Change in Net Operating Profit- Total</b>			
	47.84	34.21	1,176.86
<b>% Net Total Operating Profit of Total NOR</b>			
	4.99	4.62	3.86
<b>% Change in Total Excess Profit</b>			
	40.06	106.39	697.35
<b>% Total Excess Profit of Total Revenue</b>			
	8.30	8.26	4.60

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Chester River Hospital			
FISCAL YEAR ENDING	June 2007	June 2006	June 2005
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<b>Gross Patient Revenue:</b>			
Regulated Services	57,015,700	52,086,800	45,887,800
Unregulated Services	1,743,189	1,393,013	1,316,404
TOTAL	58,758,889	53,479,813	47,204,204
<b>Net Patient Revenue(NPR):</b>			
Regulated Services	47,776,943	45,257,496	38,419,996
Unregulated Services	871,594	696,507	658,204
TOTAL	48,648,538	45,954,003	39,078,200
<b>Other Operating Revenue:</b>			
Regulated Services	455,981	416,735	272,770
Unregulated Services	385,394	304,357	304,972
TOTAL	841,375	721,092	577,742
<b>Net Operating Revenue(NOR)</b>			
Regulated Services	48,232,924	45,674,231	38,692,766
Unregulated Services	1,256,988	1,000,864	963,176
Total	49,489,913	46,675,095	39,655,942
<b>Total Operating Expenses:</b>			
Regulated Services	49,518,932	45,405,900	43,096,147
Total	50,331,232	46,078,600	43,759,334
<b>Equivalent Inpatient ADMs(EIPA):</b>			
Regulated Services	7,716	6,896	6,481
Total	7,916	6,945	6,414
<b>NPR per EIPA :</b>			
Regulated Services	6,191.55	6,563.26	5,928.40
Total	6,145.48	6,617.18	6,092.55
<b>NOR per EIPA :</b>			
Regulated Services	6,250.64	6,623.69	5,970.49
Total	6,251.76	6,721.01	6,182.62
<b>Operating Expenses per EIPA :</b>			
Regulated Services	6,417.30	6,584.78	6,649.96
Total	6,358.04	6,635.12	6,822.37
<b>Net Operating Profit(Loss):</b>			
Regulated Services	-1,286,008	268,300	-4,403,382
Unregulated Services	444,689	328,200	299,990
Total	-841,319	596,500	-4,103,392
<b>Total Non-Operating Profit(Loss):</b>			
Non-Operating Revenue	356,337	365,700	774,439
Non-Operating Expenses	0	0	0
<b>Total Excess Profit</b>	<b>-484,982</b>	<b>962,100</b>	<b>-3,328,953</b>
<b>% Change in NPR per EIPA - Regulated</b>			
	-5.66	10.71	0.69
<b>% Change in NOR per EIPA - Regulated</b>			
	-5.63	10.94	0.98
<b>% Change in Oper. Expense per EIPA- Regulated</b>			
	-2.54	-0.98	13.68
<b>% Change in Net Operating Profit- Regulated</b>			
	-579.32	106.09	-1,151.18
<b>% Net Operating Profit of Regulated NOR</b>			
	-2.67	0.59	-11.38
<b>% Change in Net Operating Profit- Total</b>			
	-241.04	114.54	-429.22
<b>% Net Total Operating Profit of Total NOR</b>			
	-1.70	1.28	-10.35
<b>% Change in Total Excess Profit</b>			
	-150.41	128.90	-317.61
<b>% Total Excess Profit of Total Revenue</b>			
	-0.97	2.05	-8.23

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Civista Medical Center			
FISCAL YEAR ENDING	June 2007	June 2006	June 2005
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<b>Gross Patient Revenue:</b>			
Regulated Services	91,365,800	80,852,800	74,962,400
Unregulated Services	1,403,000	1,390,600	1,101,300
TOTAL	92,768,800	82,243,400	76,063,700
<b>Net Patient Revenue(NPR):</b>			
Regulated Services	79,869,087	69,396,489	64,452,672
Unregulated Services	1,001,100	973,900	736,800
TOTAL	80,870,187	70,370,389	65,189,472
<b>Other Operating Revenue:</b>			
Regulated Services	140,476	258,285	140,232
Unregulated Services	400,879	284,180	522,771
TOTAL	541,355	542,465	663,003
<b>Net Operating Revenue(NOR)</b>			
Regulated Services	80,009,563	69,654,774	64,592,904
Unregulated Services	1,401,979	1,258,080	1,259,571
Total	81,411,542	70,912,854	65,852,475
<b>Total Operating Expenses:</b>			
Regulated Services	81,576,289	69,260,335	66,062,300
Total	83,435,451	71,128,130	67,804,705
<b>Equivalent Inpatient ADMs(EIPA):</b>			
Regulated Services	11,730	11,428	11,015
Total	11,890	11,604	11,158
<b>NPR per EIPA :</b>			
Regulated Services	6,808.83	6,072.75	5,851.35
Total	6,801.58	6,064.17	5,842.47
<b>NOR per EIPA :</b>			
Regulated Services	6,820.81	6,095.35	5,864.09
Total	6,847.11	6,110.92	5,901.89
<b>Operating Expenses per EIPA :</b>			
Regulated Services	6,954.37	6,060.84	5,997.49
Total	7,017.33	6,129.47	6,076.86
<b>Net Operating Profit(Loss):</b>			
Regulated Services	-1,566,726	394,440	-1,469,396
Unregulated Services	-457,183	-609,715	-482,834
Total	-2,023,908	-215,276	-1,952,231
<b>Total Non-Operating Profit(Loss):</b>			
Non-Operating Revenue	702,561	402,800	59,600
Non-Operating Expenses	0	0	333,900
<b>Total Excess Profit</b>	<b>-1,321,347</b>	<b>187,524</b>	<b>-1,892,631</b>
<b>% Change in NPR per EIPA - Regulated</b>			
	12.12	3.78	3.31
<b>% Change in NOR per EIPA - Regulated</b>			
	11.90	3.94	3.20
<b>% Change in Oper. Expense per EIPA- Regulated</b>			
	14.74	1.06	14.22
<b>% Change in Net Operating Profit- Regulated</b>			
	-497.20	126.84	-129.53
<b>% Net Operating Profit of Regulated NOR</b>			
	-1.96	0.57	-2.27
<b>% Change in Net Operating Profit- Total</b>			
	-840.15	88.97	-143.76
<b>% Net Total Operating Profit of Total NOR</b>			
	-2.49	-0.30	-2.96
<b>% Change in Total Excess Profit</b>			
	-804.63	109.91	-138.48
<b>% Total Excess Profit of Total Revenue</b>			
	-1.61	0.26	-2.86

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Doctors Community Hospital			
FISCAL YEAR ENDING	June 2007	June 2006	June 2005
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<b>Gross Patient Revenue:</b>			
Regulated Services	169,628,900	150,515,400	132,527,000
Unregulated Services	828,100	939,788	991,934
TOTAL	170,457,000	151,455,188	133,518,934
<b>Net Patient Revenue(NPR):</b>			
Regulated Services	141,992,378	127,847,288	112,316,000
Unregulated Services	692,500	798,299	840,634
TOTAL	142,684,878	128,645,587	113,156,634
<b>Other Operating Revenue:</b>			
Regulated Services	4,372,211	3,441,725	3,428,457
Unregulated Services	3,616,455	2,260,580	1,855,471
TOTAL	7,988,666	5,702,305	5,283,928
<b>Net Operating Revenue(NOR)</b>			
Regulated Services	146,364,589	131,289,013	115,744,457
Unregulated Services	4,308,955	3,058,879	2,696,105
Total	150,673,544	134,347,892	118,440,562
<b>Total Operating Expenses:</b>			
Regulated Services	138,656,988	127,241,625	109,750,369
Total	143,033,333	130,729,337	113,372,616
<b>Equivalent Inpatient ADMs(EIPA):</b>			
Regulated Services	17,568	17,854	16,704
Total	17,653	17,965	16,829
<b>NPR per EIPA :</b>			
Regulated Services	8,082.65	7,160.89	6,723.76
Total	8,082.62	7,160.89	6,723.76
<b>NOR per EIPA :</b>			
Regulated Services	8,331.53	7,353.66	6,929.01
Total	8,535.15	7,478.30	7,037.73
<b>Operating Expenses per EIPA :</b>			
Regulated Services	7,892.79	7,126.96	6,570.17
Total	8,102.35	7,276.88	6,736.60
<b>Net Operating Profit(Loss):</b>			
Regulated Services	7,707,601	4,047,389	5,994,088
Unregulated Services	-67,390	-428,834	-926,142
Total	7,640,211	3,618,555	5,067,946
<b>Total Non-Operating Profit(Loss):</b>			
Non-Operating Revenue	1,556,914	3,764,500	491,770
Non-Operating Expenses	4,362,315	0	0
<b>Total Excess Profit</b>	<b>4,834,810</b>	<b>7,383,055</b>	<b>5,559,716</b>
<b>% Change in NPR per EIPA - Regulated</b>			
	12.87	6.50	0.82
<b>% Change in NOR per EIPA - Regulated</b>			
	13.30	6.13	3.08
<b>% Change in Oper. Expense per EIPA- Regulated</b>			
	10.75	8.47	0.05
<b>% Change in Net Operating Profit- Regulated</b>			
	90.43	-32.48	137.84
<b>% Net Operating Profit of Regulated NOR</b>			
	5.27	3.08	5.18
<b>% Change in Net Operating Profit- Total</b>			
	111.14	-28.60	195.37
<b>% Net Total Operating Profit of Total NOR</b>			
	5.07	2.69	4.28
<b>% Change in Total Excess Profit</b>			
	-34.51	32.80	62.34
<b>% Total Excess Profit of Total Revenue</b>			
	3.18	5.35	4.67

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Dorchester General Hospital

FISCAL YEAR ENDING	June 2007	June 2006	June 2005
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Gross Patient Revenue:			
Regulated Services	43,008,008	42,535,500	40,781,000
Unregulated Services	2,139,351	2,206,135	2,160,996
TOTAL	45,147,359	44,741,635	42,941,996
Net Patient Revenue(NPR):			
Regulated Services	36,612,984	33,773,860	34,034,140
Unregulated Services	1,351,103	1,410,097	1,759,388
TOTAL	37,964,087	35,183,957	35,793,528
Other Operating Revenue:			
Regulated Services	828,163	225,837	240,030
Unregulated Services	338,878	360,458	407,297
TOTAL	1,167,041	586,295	647,327
Net Operating Revenue(NOR)			
Regulated Services	37,441,147	33,999,697	34,274,170
Unregulated Services	1,689,981	1,770,555	2,166,685
Total	39,131,128	35,770,252	36,440,855
Total Operating Expenses:			
Regulated Services	33,825,053	31,886,919	30,763,724
Total	36,903,462	35,021,055	33,600,411
Equivalent Inpatient ADMs(EIPA):			
Regulated Services	6,133	6,377	6,507
Total	6,356	6,583	6,705
NPR per EIPA :			
Regulated Services	5,969.67	5,296.04	5,230.33
Total	5,973.13	5,344.60	5,338.56
NOR per EIPA :			
Regulated Services	6,104.70	5,331.45	5,267.22
Total	6,156.75	5,433.66	5,435.11
Operating Expenses per EIPA :			
Regulated Services	5,515.10	5,000.15	4,727.74
Total	5,806.26	5,319.86	5,011.46
Net Operating Profit(Loss):			
Regulated Services	3,616,094	2,112,778	3,510,446
Unregulated Services	-1,388,428	-1,363,581	-670,002
Total	2,227,666	749,197	2,840,444
Total Non-Operating Profit(Loss):	379,872	139,913	77,207
Non-Operating Revenue	379,872	139,913	77,207
Non-Operating Expenses	0	0	0
Total Excess Profit	2,607,538	889,110	2,917,651
% Change in NPR per EIPA - Regulated	12.72	1.26	19.79
% Change in NOR per EIPA - Regulated	14.50	1.22	19.70
% Change in Oper. Expense per EIPA- Regulated	10.30	5.76	6.81
% Change in Net Operating Profit- Regulated	71.15	-39.81	2,155.41
% Net Operating Profit of Regulated NOR	9.66	6.21	10.24
% Change in Net Operating Profit- Total	197.34	-73.62	194.24
% Net Total Operating Profit of Total NOR	5.69	2.09	7.79
% Change in Total Excess Profit	193.28	-69.53	155.54
% Total Excess Profit of Total Revenue	6.60	2.48	7.99

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Fort Washington Medical Center

FISCAL YEAR ENDING	December 2007 -----	December 2006 -----	December 2005 -----
<b>Gross Patient Revenue:</b>			
Regulated Services	43,852,242	38,434,200	36,311,920
Unregulated Services	637,959	1,026,600	504,078
TOTAL	44,490,201	39,460,800	36,815,998
<b>Net Patient Revenue(NPR):</b>			
Regulated Services	35,940,940	31,219,300	30,864,842
Unregulated Services	637,959	1,026,600	504,078
TOTAL	36,578,899	32,245,900	31,368,920
<b>Other Operating Revenue:</b>			
Regulated Services	427,093	564,500	335,781
Unregulated Services	47,747	49,000	51,471
TOTAL	474,840	613,500	387,252
<b>Net Operating Revenue(NOR)</b>			
Regulated Services	36,368,033	31,783,800	31,200,623
Unregulated Services	685,706	1,075,600	555,549
Total	37,053,739	32,859,400	31,756,172
<b>Total Operating Expenses:</b>			
Regulated Services	35,214,801	33,278,800	30,463,342
Total	36,315,671	34,369,700	30,951,800
<b>Equivalent Inpatient ADMs(EIPA):</b>			
Regulated Services	5,566	5,432	5,485
Total	5,525	5,506	5,418
<b>NPR per EIPA :</b>			
Regulated Services	6,457.43	5,747.14	5,627.14
Total	6,620.09	5,856.16	5,789.76
<b>NOR per EIPA :</b>			
Regulated Services	6,534.16	5,851.06	5,688.35
Total	6,706.02	5,967.58	5,861.24
<b>Operating Expenses per EIPA :</b>			
Regulated Services	6,326.96	6,126.28	5,553.94
Total	6,572.45	6,241.86	5,712.77
<b>Net Operating Profit(Loss):</b>			
Regulated Services	1,153,232	-1,494,900	737,281
Unregulated Services	-415,164	-15,300	67,100
Total	738,068	-1,510,200	804,381
<b>Total Non-Operating Profit(Loss):</b>			
Non-Operating Revenue	16,219	17,500	6,915
Non-Operating Expenses	0	0	0
<b>Total Excess Profit</b>	<b>754,287</b>	<b>-1,492,700</b>	<b>811,296</b>
<b>% Change in NPR per EIPA - Regulated</b>			
	12.36	2.13	9.15
<b>% Change in NOR per EIPA - Regulated</b>			
	11.67	2.86	8.59
<b>% Change in Oper. Expense per EIPA- Regulated</b>			
	3.28	10.31	8.65
<b>% Change in Net Operating Profit- Regulated</b>			
	177.14	-302.76	5.55
<b>% Net Operating Profit of Regulated NOR</b>			
	3.17	-4.70	2.36
<b>% Change in Net Operating Profit- Total</b>			
	148.87	-287.75	13.09
<b>% Net Total Operating Profit of Total NOR</b>			
	1.99	-4.60	2.53
<b>% Change in Total Excess Profit</b>			
	150.53	-283.99	-73.97
<b>% Total Excess Profit of Total Revenue</b>			
	2.03	-4.54	2.55

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Franklin Square Hospital Center

FISCAL YEAR ENDING	June 2007	June 2006	June 2005
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Gross Patient Revenue:			
Regulated Services	367,165,100	337,909,200	299,302,800
Unregulated Services	80,047,032	71,646,536	64,282,900
TOTAL	447,212,132	409,555,736	363,585,700
Net Patient Revenue(NPR):			
Regulated Services	310,773,359	285,488,976	256,518,005
Unregulated Services	32,476,379	30,536,575	24,899,300
TOTAL	343,249,738	316,025,551	281,417,305
Other Operating Revenue:			
Regulated Services	2,908,400	3,123,445	2,654,800
Unregulated Services	4,521,245	5,077,319	5,498,607
TOTAL	7,429,645	8,200,764	8,153,407
Net Operating Revenue(NOR)			
Regulated Services	313,681,759	288,612,421	259,172,805
Unregulated Services	36,997,624	35,613,894	30,397,907
Total	350,679,383	324,226,315	289,570,712
Total Operating Expenses:			
Regulated Services	291,018,915	274,129,663	245,988,759
Total	339,922,106	316,048,085	281,285,705
Equivalent Inpatient ADMs(EIPA):			
Regulated Services	36,098	35,030	33,386
Total	39,835	39,312	37,554
NPR per EIPA :			
Regulated Services	8,609.16	8,149.87	7,683.32
Total	8,616.82	8,038.85	7,493.67
NOR per EIPA :			
Regulated Services	8,689.73	8,239.03	7,762.83
Total	8,803.33	8,247.46	7,710.78
Operating Expenses per EIPA :			
Regulated Services	8,061.92	7,825.59	7,367.94
Total	8,533.29	8,039.43	7,490.17
Net Operating Profit(Loss):			
Regulated Services	22,662,844	14,482,758	13,184,046
Unregulated Services	-11,905,567	-6,304,528	-4,899,046
Total	10,757,277	8,178,230	8,285,000
Total Non-Operating Profit(Loss):	181,760	434,700	425,509
Non-Operating Revenue	181,760	434,700	425,509
Non-Operating Expenses	0	0	0
Total Excess Profit	10,939,037	8,612,930	8,710,509
% Change in NPR per EIPA - Regulated	5.64	6.07	5.12
% Change in NOR per EIPA - Regulated	5.47	6.13	5.71
% Change in Oper. Expense per EIPA- Regulated	3.02	6.21	6.61
% Change in Net Operating Profit- Regulated	56.48	9.85	-2.99
% Net Operating Profit of Regulated NOR	7.22	5.02	5.09
% Change in Net Operating Profit- Total	31.54	-1.29	-9.11
% Net Total Operating Profit of Total NOR	3.07	2.52	2.86
% Change in Total Excess Profit	27.01	-1.12	-8.46
% Total Excess Profit of Total Revenue	3.12	2.65	3.00

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FISCAL YEAR 2005 TO 2007

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Frederick Memorial Hospital			
FISCAL YEAR ENDING	June 2007	June 2006	June 2005
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Gross Patient Revenue:			
Regulated Services	221,930,300	196,272,600	177,271,700
Unregulated Services	80,696,761	76,189,676	68,443,169
TOTAL	302,627,061	272,462,276	245,714,869
Net Patient Revenue(NPR):			
Regulated Services	192,131,819	171,607,532	156,524,526
Unregulated Services	42,751,300	43,279,767	43,631,330
TOTAL	234,883,119	214,887,299	200,155,856
Other Operating Revenue:			
Regulated Services	3,135,394	571,243	1,404,011
Unregulated Services	7,274,662	7,587,542	6,310,733
TOTAL	10,410,056	8,158,785	7,714,744
Net Operating Revenue(NOR)			
Regulated Services	195,267,213	172,178,775	157,928,537
Unregulated Services	50,025,962	50,867,309	49,942,063
Total	245,293,175	223,046,084	207,870,600
Total Operating Expenses:			
Regulated Services	186,842,579	175,828,769	156,575,111
Total	240,020,431	223,669,390	204,833,524
Equivalent Inpatient ADMs(EIPA):			
Regulated Services	25,543	24,210	23,848
Total	34,660	33,616	32,964
NPR per EIPA :			
Regulated Services	7,521.89	7,088.34	6,563.42
Total	6,776.77	6,392.35	6,071.95
NOR per EIPA :			
Regulated Services	7,644.64	7,111.94	6,622.30
Total	7,077.12	6,635.05	6,305.99
Operating Expenses per EIPA :			
Regulated Services	7,314.82	7,262.70	6,565.54
Total	6,924.99	6,653.59	6,213.86
Net Operating Profit(Loss):			
Regulated Services	8,424,634	-3,649,994	1,353,426
Unregulated Services	-3,151,890	3,026,688	1,683,650
Total	5,272,744	-623,306	3,037,076
Total Non-Operating Profit(Loss):			
Non-Operating Revenue	8,997,421	-84,287	5,042,585
Non-Operating Expenses	0	4,654,556	0
Total Excess Profit	14,270,165	-707,593	8,079,661
% Change in NPR per EIPA - Regulated	6.12	8.00	7.11
% Change in NOR per EIPA - Regulated	7.49	7.39	7.12
% Change in Oper. Expense per EIPA- Regulated	0.72	10.62	11.00
% Change in Net Operating Profit- Regulated	330.81	-369.69	-77.56
% Net Operating Profit of Regulated NOR	4.31	-2.12	0.86
% Change in Net Operating Profit- Total	945.93	-120.52	227.45
% Net Total Operating Profit of Total NOR	2.15	-0.28	1.46
% Change in Total Excess Profit	2,116.72	-108.76	937.31
% Total Excess Profit of Total Revenue	5.61	-0.31	3.79

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G.B.M.C

FISCAL YEAR ENDING	June 2007 -----	June 2006 -----	June 2005 -----
<b>Gross Patient Revenue:</b>			
Regulated Services	345,318,800	331,087,800	295,073,300
Unregulated Services	78,585,200	76,435,106	57,868,348
TOTAL	423,904,000	407,522,906	352,941,648
<b>Net Patient Revenue(NPR):</b>			
Regulated Services	315,742,533	300,967,079	272,141,898
Unregulated Services	39,882,767	39,044,632	31,667,325
TOTAL	355,625,300	340,011,711	303,809,223
<b>Other Operating Revenue:</b>			
Regulated Services	4,536,000	1,858,672	-884,637
Unregulated Services	11,936,800	12,826,001	9,154,006
TOTAL	16,472,800	14,684,673	8,269,369
<b>Net Operating Revenue(NOR)</b>			
Regulated Services	320,278,533	302,825,751	271,257,261
Unregulated Services	51,819,567	51,870,633	40,821,331
Total	372,098,100	354,696,384	312,078,592
<b>Total Operating Expenses:</b>			
Regulated Services	292,355,886	284,139,400	251,140,606
Total	359,957,500	350,751,600	308,210,222
<b>Equivalent Inpatient ADMs(EIPA):</b>			
Regulated Services	38,288	38,451	35,339
Total	41,001	41,271	39,848
<b>NPR per EIPA :</b>			
Regulated Services	8,246.49	7,827.33	7,700.93
Total	8,673.64	8,238.47	7,624.20
<b>NOR per EIPA :</b>			
Regulated Services	8,364.96	7,875.67	7,675.90
Total	9,075.40	8,594.28	7,831.73
<b>Operating Expenses per EIPA :</b>			
Regulated Services	7,635.68	7,389.69	7,106.65
Total	8,779.30	8,498.70	7,734.65
<b>Net Operating Profit(Loss):</b>			
Regulated Services	27,922,647	18,686,400	20,116,655
Unregulated Services	-15,782,047	-14,741,600	-16,248,284
Total	12,140,600	3,944,800	3,868,370
<b>Total Non-Operating Profit(Loss):</b>			
Non-Operating Revenue	4,912,900	6,800,900	2,298,082
Non-Operating Expenses	0	0	0
<b>Total Excess Profit</b>	<b>17,053,500</b>	<b>10,745,700</b>	<b>6,166,452</b>
<b>% Change in NPR per EIPA - Regulated</b>			
	5.36	1.64	8.24
<b>% Change in NOR per EIPA - Regulated</b>			
	6.21	2.60	7.11
<b>% Change in Oper. Expense per EIPA- Regulated</b>			
	3.33	3.98	4.37
<b>% Change in Net Operating Profit- Regulated</b>			
	49.43	-7.11	57.55
<b>% Net Operating Profit of Regulated NOR</b>			
	8.72	6.17	7.42
<b>% Change in Net Operating Profit- Total</b>			
	207.76	1.98	75.81
<b>% Net Total Operating Profit of Total NOR</b>			
	3.26	1.11	1.24
<b>% Change in Total Excess Profit</b>			
	58.70	74.26	365.50
<b>% Total Excess Profit of Total Revenue</b>			
	4.52	2.97	1.96

HEALTH SERVICES COST REVIEW COMMISSION  
DISCLOSURE OF HOSPITAL FINANCIAL AND STATISTICAL DATA  
FISCAL YEAR 2005 TO 2007

Garrett County Memorial Hospital

FISCAL YEAR ENDING	June 2007	June 2006	June 2005
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Gross Patient Revenue:			
Regulated Services	32,568,200	30,971,400	29,245,300
Unregulated Services	7,762,930	5,745,594	4,920,269
TOTAL	40,331,130	36,716,994	34,165,569
Net Patient Revenue(NPR):			
Regulated Services	27,456,999	25,997,560	24,871,337
Unregulated Services	5,161,118	3,373,131	2,975,166
TOTAL	32,618,117	29,370,691	27,846,503
Other Operating Revenue:			
Regulated Services	477,211	1,083,456	712,894
Unregulated Services	12,455	176,877	185,672
TOTAL	489,666	1,260,333	898,566
Net Operating Revenue(NOR)			
Regulated Services	27,934,210	27,081,016	25,584,231
Unregulated Services	5,173,573	3,550,008	3,160,838
Total	33,107,783	30,631,024	28,745,069
Total Operating Expenses:			
Regulated Services	27,036,299	25,561,043	24,647,530
Total	32,611,677	29,113,584	28,027,893
Equivalent Inpatient ADMs(EIPA):			
Regulated Services	4,746	4,459	4,603
Total	5,721	5,032	5,277
NPR per EIPA :			
Regulated Services	5,785.45	5,829.88	5,403.29
Total	5,701.38	5,837.05	5,276.96
NOR per EIPA :			
Regulated Services	5,886.01	6,072.85	5,558.16
Total	5,786.97	6,087.52	5,447.24
Operating Expenses per EIPA :			
Regulated Services	5,696.81	5,732.00	5,354.67
Total	5,700.25	5,785.95	5,311.33
Net Operating Profit(Loss):			
Regulated Services	897,911	1,519,973	936,701
Unregulated Services	-401,805	-2,533	-219,525
Total	496,106	1,517,440	717,176
Total Non-Operating Profit(Loss):	394,549	0	0
Non-Operating Revenue	394,549	0	0
Non-Operating Expenses	0	0	0
Total Excess Profit	890,655	1,517,440	717,176
% Change in NPR per EIPA - Regulated	-0.76	7.90	9.38
% Change in NOR per EIPA - Regulated	-3.08	9.26	9.96
% Change in Oper. Expense per EIPA- Regulated	-0.61	7.05	5.30
% Change in Net Operating Profit- Regulated	-40.93	62.27	741.14
% Net Operating Profit of Regulated NOR	3.21	5.61	3.66
% Change in Net Operating Profit- Total	-67.31	111.59	1,797.29
% Net Total Operating Profit of Total NOR	1.50	4.95	2.49
% Change in Total Excess Profit	-41.31	111.59	155.13
% Total Excess Profit of Total Revenue	2.66	4.95	2.49

HEALTH SERVICES COST REVIEW COMMISSION  
DISCLOSURE OF HOSPITAL FINANCIAL AND STATISTICAL DATA  
FISCAL YEAR 2005 TO 2007

Good Samaritan Hospital			
FISCAL YEAR ENDING	June 2007	June 2006	June 2005
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Gross Patient Revenue:			
Regulated Services	253,957,800	230,371,900	216,882,200
Unregulated Services	86,303,812	83,552,443	72,186,164
TOTAL	340,261,612	313,924,343	289,068,364
Net Patient Revenue(NPR):			
Regulated Services	212,993,262	196,149,175	184,483,572
Unregulated Services	41,889,973	39,222,206	32,203,891
TOTAL	254,883,235	235,371,381	216,687,463
Other Operating Revenue:			
Regulated Services	2,514,600	3,186,100	2,969,100
Unregulated Services	797,361	1,180,559	1,534,214
TOTAL	3,311,961	4,366,659	4,503,314
Net Operating Revenue(NOR)			
Regulated Services	215,507,862	199,335,275	187,452,672
Unregulated Services	42,687,334	40,402,765	33,738,105
Total	258,195,196	239,738,040	221,190,777
Total Operating Expenses:			
Regulated Services	205,816,864	192,852,214	185,279,479
Total	251,004,192	234,923,767	221,330,099
Equivalent Inpatient ADMs(EIPA):			
Regulated Services	21,876	22,193	22,428
Total	26,535	26,293	26,315
NPR per EIPA :			
Regulated Services	9,736.36	8,838.52	8,225.50
Total	9,605.40	8,951.98	8,234.37
NOR per EIPA :			
Regulated Services	9,851.30	8,982.08	8,357.88
Total	9,730.21	9,118.05	8,405.50
Operating Expenses per EIPA :			
Regulated Services	9,408.31	8,689.95	8,260.99
Total	9,459.21	8,934.95	8,410.80
Net Operating Profit(Loss):			
Regulated Services	9,690,998	6,483,061	2,173,193
Unregulated Services	-2,499,994	-1,668,788	-2,312,515
Total	7,191,004	4,814,273	-139,322
Total Non-Operating Profit(Loss):			
Non-Operating Revenue	2,727,322	2,764,137	4,466,111
Non-Operating Expenses	0	0	0
Total Excess Profit	9,918,326	7,578,410	4,326,789
% Change in NPR per EIPA - Regulated	10.16	7.45	1.07
% Change in NOR per EIPA - Regulated	9.68	7.47	1.62
% Change in Oper. Expense per EIPA- Regulated	8.27	5.19	7.97
% Change in Net Operating Profit- Regulated	49.48	198.32	-81.78
% Net Operating Profit of Regulated NOR	4.50	3.25	1.16
% Change in Net Operating Profit- Total	49.37	3,555.50	-101.77
% Net Total Operating Profit of Total NOR	2.79	2.01	-0.06
% Change in Total Excess Profit	30.88	75.15	-61.12
% Total Excess Profit of Total Revenue	3.80	3.13	1.92

HEALTH SERVICES COST REVIEW COMMISSION  
DISCLOSURE OF HOSPITAL FINANCIAL AND STATISTICAL DATA  
FISCAL YEAR 2005 TO 2007

Harbor Hospital Center			
FISCAL YEAR ENDING	June 2007	June 2006	June 2005
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<b>Gross Patient Revenue:</b>			
Regulated Services	180,144,800	162,229,300	149,062,300
Unregulated Services	35,858,622	33,027,133	31,336,700
TOTAL	216,003,422	195,256,433	180,399,000
<b>Net Patient Revenue(NPR):</b>			
Regulated Services	147,519,196	134,926,334	124,221,449
Unregulated Services	15,750,280	12,893,374	10,582,021
TOTAL	163,269,476	147,819,708	134,803,470
<b>Other Operating Revenue:</b>			
Regulated Services	1,534,637	1,706,354	3,402,546
Unregulated Services	6,689,445	6,593,545	4,715,094
TOTAL	8,224,082	8,299,899	8,117,640
<b>Net Operating Revenue(NOR)</b>			
Regulated Services	149,053,833	136,632,688	127,623,995
Unregulated Services	22,439,725	19,486,919	15,297,115
Total	171,493,558	156,119,607	142,921,110
<b>Total Operating Expenses:</b>			
Regulated Services	146,508,393	135,157,179	124,314,745
Total	167,149,599	154,359,681	142,435,932
<b>Equivalent Inpatient ADMs(EIPA):</b>			
Regulated Services	17,288	16,815	16,560
Total	18,462	17,815	17,400
<b>NPR per EIPA :</b>			
Regulated Services	8,532.89	8,024.23	7,501.09
Total	8,843.71	8,297.39	7,747.33
<b>NOR per EIPA :</b>			
Regulated Services	8,621.65	8,125.71	7,706.55
Total	9,289.18	8,763.28	8,213.86
<b>Operating Expenses per EIPA :</b>			
Regulated Services	8,474.42	8,037.96	7,506.73
Total	9,053.88	8,664.49	8,185.97
<b>Net Operating Profit(Loss):</b>			
Regulated Services	2,545,440	1,475,509	3,309,250
Unregulated Services	1,798,519	284,417	-2,824,072
Total	4,343,959	1,759,926	485,178
<b>Total Non-Operating Profit(Loss):</b>			
Non-Operating Revenue	651,861	1,210,701	411,447
Non-Operating Expenses	0	0	520,320
<b>Total Excess Profit</b>	<b>4,995,820</b>	<b>2,970,627</b>	<b>896,625</b>
<b>% Change in NPR per EIPA - Regulated</b>			
	6.34	6.97	4.86
<b>% Change in NOR per EIPA - Regulated</b>			
	6.10	5.44	5.35
<b>% Change in Oper. Expense per EIPA- Regulated</b>			
	5.43	7.08	8.05
<b>% Change in Net Operating Profit- Regulated</b>			
	72.51	-55.41	-41.81
<b>% Net Operating Profit of Regulated NOR</b>			
	1.71	1.08	2.59
<b>% Change in Net Operating Profit- Total</b>			
	146.83	262.74	664.76
<b>% Net Total Operating Profit of Total NOR</b>			
	2.53	1.13	0.34
<b>% Change in Total Excess Profit</b>			
	68.17	231.31	28.70
<b>% Total Excess Profit of Total Revenue</b>			
	2.90	1.89	0.62

HEALTH SERVICES COST REVIEW COMMISSION  
DISCLOSURE OF HOSPITAL FINANCIAL AND STATISTICAL DATA  
FISCAL YEAR 2005 TO 2007

Harford Memorial Hospital

FISCAL YEAR ENDING	December 2007 -----	December 2006 -----	December 2005 -----
<b>Gross Patient Revenue:</b>			
Regulated Services	80,215,100	70,076,600	64,204,000
Unregulated Services	2,666,900	2,555,100	2,423,600
TOTAL	82,882,000	72,631,700	66,627,600
<b>Net Patient Revenue(NPR):</b>			
Regulated Services	65,834,200	57,498,800	53,085,400
Unregulated Services	1,971,900	1,826,200	1,650,200
TOTAL	67,806,100	59,325,000	54,735,600
<b>Other Operating Revenue:</b>			
Regulated Services	57,000	11,400	15,100
Unregulated Services	523,800	484,600	436,200
TOTAL	580,800	496,000	451,300
<b>Net Operating Revenue(NOR)</b>			
Regulated Services	65,891,200	57,510,200	53,100,500
Unregulated Services	2,495,700	2,310,800	2,086,400
Total	68,386,900	59,821,000	55,186,900
<b>Total Operating Expenses:</b>			
Regulated Services	63,606,094	56,814,635	51,561,333
Total	67,578,400	61,010,000	55,375,000
<b>Equivalent Inpatient ADMs(EIPA):</b>			
Regulated Services	10,921	9,092	9,065
Total	11,252	9,433	9,441
<b>NPR per EIPA :</b>			
Regulated Services	6,028.19	6,324.45	5,855.84
Total	6,026.16	6,288.83	5,797.65
<b>NOR per EIPA :</b>			
Regulated Services	6,033.41	6,325.70	5,857.50
Total	6,077.78	6,341.41	5,845.45
<b>Operating Expenses per EIPA :</b>			
Regulated Services	5,824.17	6,249.20	5,687.72
Total	6,005.92	6,467.45	5,865.37
<b>Net Operating Profit(Loss):</b>			
Regulated Services	2,285,106	695,565	1,539,167
Unregulated Services	-1,476,606	-1,884,565	-1,727,267
Total	808,500	-1,189,000	-188,100
<b>Total Non-Operating Profit(Loss):</b>			
Non-Operating Revenue	3,967,000	3,636,000	1,199,600
Non-Operating Expenses	4,703,000	3,636,000	1,199,600
	736,000	0	0
<b>Total Excess Profit</b>	<b>4,775,500</b>	<b>2,447,000</b>	<b>1,011,500</b>
<b>% Change in NPR per EIPA - Regulated</b>			
	-4.68	8.00	-1.25
<b>% Change in NOR per EIPA - Regulated</b>			
	-4.62	7.99	-1.24
<b>% Change in Oper. Expense per EIPA- Regulated</b>			
	-6.80	9.87	-1.96
<b>% Change in Net Operating Profit- Regulated</b>			
	228.53	-54.81	37.73
<b>% Net Operating Profit of Regulated NOR</b>			
	3.47	1.21	2.90
<b>% Change in Net Operating Profit- Total</b>			
	168.00	-532.11	74.80
<b>% Net Total Operating Profit of Total NOR</b>			
	1.18	-1.99	-0.34
<b>% Change in Total Excess Profit</b>			
	95.16	141.92	-38.80
<b>% Total Excess Profit of Total Revenue</b>			
	6.53	3.86	1.79

HEALTH SERVICES COST REVIEW COMMISSION  
DISCLOSURE OF HOSPITAL FINANCIAL AND STATISTICAL DATA  
FISCAL YEAR 2005 TO 2007

Holy Cross Hospital

FISCAL YEAR ENDING	June 2007	June 2006	June 2005
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Gross Patient Revenue:			
Regulated Services	351,996,600	333,999,100	292,217,500
Unregulated Services	28,692,621	28,535,993	28,765,626
TOTAL	380,689,221	362,535,093	320,983,126
Net Patient Revenue(NPR):			
Regulated Services	291,978,698	284,985,177	248,412,913
Unregulated Services	27,324,504	20,990,528	19,651,242
TOTAL	319,303,202	305,975,704	268,064,155
Other Operating Revenue:			
Regulated Services	2,925,085	2,897,759	5,034,133
Unregulated Services	5,519,876	2,883,684	4,076,257
TOTAL	8,444,961	5,781,443	9,110,390
Net Operating Revenue(NOR)			
Regulated Services	294,903,783	287,882,935	253,447,046
Unregulated Services	32,844,380	23,874,212	23,727,499
Total	327,748,164	311,757,147	277,174,545
Total Operating Expenses:			
Regulated Services	280,877,183	262,193,149	250,506,207
Total	311,645,831	292,734,325	273,158,807
Equivalent Inpatient ADMs(EIPA):			
Regulated Services	36,092	35,952	34,515
Total	39,034	39,014	38,314
NPR per EIPA :			
Regulated Services	8,089.81	7,926.91	7,197.25
Total	8,180.10	7,842.77	6,996.54
NOR per EIPA :			
Regulated Services	8,170.86	8,007.51	7,343.10
Total	8,396.45	7,990.96	7,234.32
Operating Expenses per EIPA :			
Regulated Services	7,782.23	7,292.94	7,257.89
Total	7,983.93	7,503.37	7,129.51
Net Operating Profit(Loss):			
Regulated Services	14,026,600	25,689,786	2,940,840
Unregulated Services	2,075,732	-6,666,964	1,074,899
Total	16,102,333	19,022,822	4,015,738
Total Non-Operating Profit(Loss):			
Non-Operating Revenue	10,864,291	7,169,826	4,276,532
Non-Operating Expenses	0	-7,169,826	0
Total Excess Profit	26,966,624	26,192,648	8,292,270
% Change in NPR per EIPA - Regulated	2.06	10.14	0.79
% Change in NOR per EIPA - Regulated	2.04	9.05	1.73
% Change in Oper. Expense per EIPA- Regulated	6.71	0.48	3.14
% Change in Net Operating Profit- Regulated	-45.40	773.55	-50.58
% Net Operating Profit of Regulated NOR	4.76	8.92	1.16
% Change in Net Operating Profit- Total	-15.35	373.71	-33.94
% Net Total Operating Profit of Total NOR	4.91	6.10	1.45
% Change in Total Excess Profit	2.95	215.87	-14.55
% Total Excess Profit of Total Revenue	7.96	8.40	2.95

HEALTH SERVICES COST REVIEW COMMISSION  
DISCLOSURE OF HOSPITAL FINANCIAL AND STATISTICAL DATA  
FISCAL YEAR 2005 TO 2007

Howard County General Hospital

FISCAL YEAR ENDING	June 2007 -----	June 2006 -----	June 2005 -----
<b>Gross Patient Revenue:</b>			
Regulated Services	190,324,800	171,738,700	163,377,700
Unregulated Services	14,287,854	1,088,626	1,234,828
TOTAL	204,612,654	172,827,326	164,612,528
<b>Net Patient Revenue(NPR):</b>			
Regulated Services	168,689,270	151,891,403	145,084,174
Unregulated Services	8,224,967	860,995	963,849
TOTAL	176,914,237	152,752,398	146,048,023
<b>Other Operating Revenue:</b>			
Regulated Services	111,415	95,012	668,209
Unregulated Services	2,281,096	2,265,087	2,423,915
TOTAL	2,392,511	2,360,099	3,092,124
<b>Net Operating Revenue(NOR)</b>			
Regulated Services	168,800,685	151,986,415	145,752,383
Unregulated Services	10,506,063	3,126,082	3,387,764
Total	179,306,748	155,112,497	149,140,147
<b>Total Operating Expenses:</b>			
Regulated Services	162,559,946	148,623,843	139,089,886
Total	174,794,643	151,356,141	142,164,730
<b>Equivalent Inpatient ADMs(EIPA):</b>			
Regulated Services	21,339	22,027	22,447
Total	21,573	22,040	22,617
<b>NPR per EIPA :</b>			
Regulated Services	7,905.34	6,895.69	6,463.31
Total	8,200.69	6,930.71	6,457.44
<b>NOR per EIPA :</b>			
Regulated Services	7,910.56	6,900.01	6,493.07
Total	8,311.60	7,037.80	6,594.16
<b>Operating Expenses per EIPA :</b>			
Regulated Services	7,618.10	6,747.35	6,196.27
Total	8,102.44	6,867.36	6,285.74
<b>Net Operating Profit(Loss):</b>			
Regulated Services	6,240,739	3,362,572	6,662,497
Unregulated Services	-1,728,634	393,784	312,920
Total	4,512,105	3,756,356	6,975,417
<b>Total Non-Operating Profit(Loss):</b>			
Non-Operating Revenue	2,307,062	868,989	0
Non-Operating Expenses	0	0	0
<b>Total Excess Profit</b>	<b>6,819,167</b>	<b>4,625,345</b>	<b>6,975,417</b>
<b>% Change in NPR per EIPA - Regulated</b>			
	14.64	6.69	1.98
<b>% Change in NOR per EIPA - Regulated</b>			
	14.65	6.27	2.18
<b>% Change in Oper. Expense per EIPA- Regulated</b>			
	12.91	8.89	-0.60
<b>% Change in Net Operating Profit- Regulated</b>			
	85.59	-49.53	153.86
<b>% Net Operating Profit of Regulated NOR</b>			
	3.70	2.21	4.57
<b>% Change in Net Operating Profit- Total</b>			
	20.12	-46.15	169.53
<b>% Net Total Operating Profit of Total NOR</b>			
	2.52	2.42	4.68
<b>% Change in Total Excess Profit</b>			
	47.43	-33.69	169.53
<b>% Total Excess Profit of Total Revenue</b>			
	3.75	2.97	4.68

HEALTH SERVICES COST REVIEW COMMISSION  
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FISCAL YEAR 2005 TO 2007

Johns Hopkins Bayview Medical Center

FISCAL YEAR ENDING	June 2007	June 2006	June 2005
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Gross Patient Revenue:			
Regulated Services	443,763,600	397,048,800	365,314,300
Unregulated Services	15,561,200	20,749,600	26,340,400
TOTAL	459,324,800	417,798,400	391,654,700
Net Patient Revenue(NPR):			
Regulated Services	374,135,300	332,147,500	304,251,600
Unregulated Services	14,671,200	18,702,600	24,272,400
TOTAL	388,806,500	350,850,100	328,524,000
Other Operating Revenue:			
Regulated Services	9,171,000	11,731,500	4,306,900
Unregulated Services	44,587,900	44,973,700	41,278,400
TOTAL	53,758,900	56,705,200	45,585,300
Net Operating Revenue(NOR)			
Regulated Services	383,306,300	343,879,000	308,558,500
Unregulated Services	59,259,100	63,676,300	65,550,800
Total	442,565,400	407,555,300	374,109,300
Total Operating Expenses:			
Regulated Services	375,808,189	340,910,908	303,649,892
Total	437,371,000	406,334,900	370,748,700
Equivalent Inpatient ADMs(EIPA):			
Regulated Services	33,468	32,188	30,695
Total	34,238	32,783	32,047
NPR per EIPA :			
Regulated Services	11,178.80	10,318.88	9,912.09
Total	11,355.89	10,702.14	10,251.32
NOR per EIPA :			
Regulated Services	11,452.83	10,683.34	10,052.40
Total	12,926.02	12,431.85	11,673.77
Operating Expenses per EIPA :			
Regulated Services	11,228.79	10,591.13	9,892.48
Total	12,774.31	12,394.62	11,568.91
Net Operating Profit(Loss):			
Regulated Services	7,498,111	2,968,092	4,908,608
Unregulated Services	-2,303,711	-1,747,692	-1,548,008
Total	5,194,400	1,220,400	3,360,600
Total Non-Operating Profit(Loss):			
Non-Operating Revenue	2,041,000	9,393,000	-3,979,500
Non-Operating Expenses	0	-7,205,000	5,376,300
Total Excess Profit	7,235,400	10,613,400	-618,900
% Change in NPR per EIPA - Regulated	8.33	4.10	3.94
% Change in NOR per EIPA - Regulated	7.20	6.28	4.31
% Change in Oper. Expense per EIPA- Regulated	6.02	7.06	3.86
% Change in Net Operating Profit- Regulated	152.62	-39.53	47.56
% Net Operating Profit of Regulated NOR	1.96	0.86	1.59
% Change in Net Operating Profit- Total	325.63	-63.69	24.09
% Net Total Operating Profit of Total NOR	1.17	0.30	0.90
% Change in Total Excess Profit	-31.83	1,814.88	-116.37
% Total Excess Profit of Total Revenue	1.63	2.59	-0.16

HEALTH SERVICES COST REVIEW COMMISSION  
DISCLOSURE OF HOSPITAL FINANCIAL AND STATISTICAL DATA  
FISCAL YEAR 2005 TO 2007

Johns Hopkins Hospital			
FISCAL YEAR ENDING	June 2007	June 2006	June 2005
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<b>Gross Patient Revenue:</b>			
Regulated Services	1,422,728,400	1,322,871,800	1,210,651,300
Unregulated Services	15,823,689	74,717,453	65,870,878
TOTAL	1,438,552,089	1,397,589,253	1,276,522,178
<b>Net Patient Revenue(NPR):</b>			
Regulated Services	1,230,640,715	1,147,266,443	1,052,724,488
Unregulated Services	11,416,038	69,662,113	60,914,384
TOTAL	1,242,056,753	1,216,928,556	1,113,638,872
<b>Other Operating Revenue:</b>			
Regulated Services	11,275,060	10,964,558	10,655,711
Unregulated Services	75,246,027	7,784,715	7,549,883
TOTAL	86,521,087	18,749,273	18,205,594
<b>Net Operating Revenue(NOR)</b>			
Regulated Services	1,241,915,775	1,158,231,001	1,063,380,199
Unregulated Services	86,662,065	77,446,828	68,464,267
Total	1,328,577,840	1,235,677,829	1,131,844,466
<b>Total Operating Expenses:</b>			
Regulated Services	1,213,792,687	1,126,929,320	1,036,405,386
Total	1,293,410,728	1,205,299,423	1,104,872,000
<b>Equivalent Inpatient ADMs(EIPA):</b>			
Regulated Services	66,077	65,500	63,491
Total	67,090	69,475	67,801
<b>NPR per EIPA :</b>			
Regulated Services	18,624.24	17,515.39	16,580.69
Total	18,513.29	17,516.03	16,425.11
<b>NOR per EIPA :</b>			
Regulated Services	18,794.88	17,682.78	16,748.52
Total	19,802.91	17,785.90	16,693.62
<b>Operating Expenses per EIPA :</b>			
Regulated Services	18,369.27	17,204.90	16,323.66
Total	19,278.73	17,348.64	16,295.81
<b>Net Operating Profit(Loss):</b>			
Regulated Services	28,123,088	31,301,681	26,974,813
Unregulated Services	7,044,024	-923,275	-2,347
Total	35,167,112	30,378,406	26,972,466
<b>Total Non-Operating Profit(Loss):</b>			
Non-Operating Revenue	25,451,583	22,868,829	10,457,406
Non-Operating Expenses	0	-2,754,000	3,747,000
<b>Total Excess Profit</b>	<b>60,618,695</b>	<b>53,247,235</b>	<b>37,429,872</b>
<b>% Change in NPR per EIPA - Regulated</b>			
	6.33	5.64	3.79
<b>% Change in NOR per EIPA - Regulated</b>			
	6.29	5.58	3.72
<b>% Change in Oper. Expense per EIPA- Regulated</b>			
	6.77	5.40	3.35
<b>% Change in Net Operating Profit- Regulated</b>			
	-10.15	16.04	28.06
<b>% Net Operating Profit of Regulated NOR</b>			
	2.26	2.70	2.54
<b>% Change in Net Operating Profit- Total</b>			
	15.76	12.63	72.56
<b>% Net Total Operating Profit of Total NOR</b>			
	2.65	2.46	2.38
<b>% Change in Total Excess Profit</b>			
	13.84	42.26	69.26
<b>% Total Excess Profit of Total Revenue</b>			
	4.48	4.24	3.27

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Kernan Hospital			
FISCAL YEAR ENDING	June 2007	June 2006	June 2005
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Gross Patient Revenue:			
Regulated Services	89,323,102	76,670,800	73,961,900
Unregulated Services	4,513,000	3,410,921	3,860,116
TOTAL	93,836,102	80,081,721	77,822,016
Net Patient Revenue(NPR):			
Regulated Services	80,074,718	69,472,688	65,393,265
Unregulated Services	2,250,838	1,864,089	2,313,922
TOTAL	82,325,556	71,336,777	67,707,187
Other Operating Revenue:			
Regulated Services	3,199,833	3,307,198	5,621,031
Unregulated Services	1,529,167	1,454,802	1,309,169
TOTAL	4,729,000	4,762,000	6,930,200
Net Operating Revenue(NOR)			
Regulated Services	83,274,551	72,779,886	71,014,296
Unregulated Services	3,780,005	3,318,891	3,623,091
Total	87,054,556	76,098,777	74,637,387
Total Operating Expenses:			
Regulated Services	82,212,200	71,340,116	68,271,320
Total	86,244,379	75,133,970	72,253,166
Equivalent Inpatient ADMs(EIPA):			
Regulated Services	4,720	4,741	4,113
Total	4,959	4,950	4,328
NPR per EIPA :			
Regulated Services	16,963.28	14,653.05	15,898.75
Total	16,601.33	14,412.71	15,644.81
NOR per EIPA :			
Regulated Services	17,641.14	15,350.60	17,265.37
Total	17,554.95	15,374.82	17,246.14
Operating Expenses per EIPA :			
Regulated Services	17,416.09	15,046.93	16,598.48
Total	17,391.58	15,179.89	16,695.23
Net Operating Profit(Loss):			
Regulated Services	1,062,351	1,439,770	2,742,976
Unregulated Services	-252,174	-474,963	-358,755
Total	810,177	964,807	2,384,221
Total Non-Operating Profit(Loss):	878,000	402,000	522,000
Non-Operating Revenue	984,000	645,000	569,000
Non-Operating Expenses	106,000	243,000	47,000
Total Excess Profit	1,688,177	1,366,807	2,906,221
% Change in NPR per EIPA - Regulated	15.77	-7.84	10.46
% Change in NOR per EIPA - Regulated	14.92	-11.09	10.88
% Change in Oper. Expense per EIPA- Regulated	15.75	-9.35	4.76
% Change in Net Operating Profit- Regulated	-26.21	-47.51	350.35
% Net Operating Profit of Regulated NOR	1.28	1.98	3.86
% Change in Net Operating Profit- Total	-16.03	-59.53	5,225.58
% Net Total Operating Profit of Total NOR	0.93	1.27	3.19
% Change in Total Excess Profit	23.51	-52.97	308.85
% Total Excess Profit of Total Revenue	1.92	1.78	3.86

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Laurel Regional Hospital			
FISCAL YEAR ENDING	June 2007	June 2006	June 2005
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<b>Gross Patient Revenue:</b>			
Regulated Services	85,721,400	79,611,000	82,771,800
Unregulated Services	4,098,580	298,578	247,723
TOTAL	89,819,980	79,909,578	83,019,523
<b>Net Patient Revenue(NPR):</b>			
Regulated Services	71,133,998	65,731,219	64,743,054
Unregulated Services	1,370,993	39,862	309,322
TOTAL	72,504,991	65,771,081	65,052,376
<b>Other Operating Revenue:</b>			
Regulated Services	864,724	0	-0
Unregulated Services	25,600	22,500	14,900
TOTAL	890,324	22,500	14,900
<b>Net Operating Revenue(NOR)</b>			
Regulated Services	71,998,722	65,731,219	64,743,054
Unregulated Services	1,396,593	62,362	324,222
Total	73,395,315	65,793,581	65,067,276
<b>Total Operating Expenses:</b>			
Regulated Services	75,326,230	72,422,927	68,288,610
Total	80,242,769	74,397,783	70,344,546
<b>Equivalent Inpatient ADMs(EIPA):</b>			
Regulated Services	9,478	9,775	10,340
Total	9,932	9,812	10,371
<b>NPR per EIPA :</b>			
Regulated Services	7,504.89	6,724.14	6,261.25
Total	7,300.48	6,703.08	6,272.39
<b>NOR per EIPA :</b>			
Regulated Services	7,596.12	6,724.14	6,261.25
Total	7,390.13	6,705.37	6,273.83
<b>Operating Expenses per EIPA :</b>			
Regulated Services	7,947.19	7,408.69	6,604.14
Total	8,079.59	7,582.27	6,782.66
<b>Net Operating Profit(Loss):</b>			
Regulated Services	-3,327,509	-6,691,708	-3,545,556
Unregulated Services	-3,519,946	-1,912,494	-1,731,713
Total	-6,847,455	-8,604,202	-5,277,270
<b>Total Non-Operating Profit(Loss):</b>			
Non-Operating Revenue	985,719	1,293,344	442,014
Non-Operating Expenses	0	0	0
<b>Total Excess Profit</b>	<b>-5,861,736</b>	<b>-7,310,858</b>	<b>-4,835,255</b>
<b>% Change in NPR per EIPA - Regulated</b>			
	11.61	7.39	-0.18
<b>% Change in NOR per EIPA - Regulated</b>			
	12.97	7.39	-0.53
<b>% Change in Oper. Expense per EIPA- Regulated</b>			
	7.27	12.18	-1.15
<b>% Change in Net Operating Profit- Regulated</b>			
	50.27	-88.74	10.21
<b>% Net Operating Profit of Regulated NOR</b>			
	-4.62	-10.18	-5.48
<b>% Change in Net Operating Profit- Total</b>			
	20.42	-63.04	6.13
<b>% Net Total Operating Profit of Total NOR</b>			
	-9.33	-13.08	-8.11
<b>% Change in Total Excess Profit</b>			
	19.82	-51.20	11.56
<b>% Total Excess Profit of Total Revenue</b>			
	-7.88	-10.90	-7.38

HEALTH SERVICES COST REVIEW COMMISSION  
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FISCAL YEAR 2005 TO 2007

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Maryland General Hospital			
FISCAL YEAR ENDING	June 2007	June 2006	June 2005
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<b>Gross Patient Revenue:</b>			
Regulated Services	170,567,000	163,918,900	144,802,300
Unregulated Services	1,137,872	977,518	5,217,900
TOTAL	171,704,872	164,896,418	150,020,200
<b>Net Patient Revenue(NPR):</b>			
Regulated Services	142,357,835	136,374,246	121,968,390
Unregulated Services	1,063,788	940,828	5,140,700
TOTAL	143,421,622	137,315,074	127,109,090
<b>Other Operating Revenue:</b>			
Regulated Services	-9,732,319	571,960	338,400
Unregulated Services	11,144,604	1,312,040	896,700
TOTAL	1,412,285	1,884,000	1,235,100
<b>Net Operating Revenue(NOR)</b>			
Regulated Services	132,625,516	136,946,206	122,306,790
Unregulated Services	12,208,392	2,252,868	6,037,400
Total	144,833,907	139,199,074	128,344,190
<b>Total Operating Expenses:</b>			
Regulated Services	123,604,535	126,733,800	117,911,400
Total	144,666,055	141,521,000	136,011,500
<b>Equivalent Inpatient ADMs(EIPA):</b>			
Regulated Services	15,121	15,235	14,144
Total	15,222	15,326	14,653
<b>NPR per EIPA :</b>			
Regulated Services	9,414.39	8,951.12	8,623.33
Total	9,421.89	8,959.45	8,674.42
<b>NOR per EIPA :</b>			
Regulated Services	8,770.78	8,988.66	8,647.26
Total	9,514.67	9,082.37	8,758.71
<b>Operating Expenses per EIPA :</b>			
Regulated Services	8,174.20	8,318.36	8,336.50
Total	9,503.64	9,233.87	9,281.96
<b>Net Operating Profit(Loss):</b>			
Regulated Services	9,020,980	10,212,400	4,395,400
Unregulated Services	-8,853,128	-12,534,300	-12,062,700
Total	167,852	-2,321,900	-7,667,300
<b>Total Non-Operating Profit(Loss):</b>			
Non-Operating Revenue	1,615,000	994,000	1,104,900
Non-Operating Expenses	0	0	0
<b>Total Excess Profit</b>	<b>1,782,852</b>	<b>-1,327,926</b>	<b>-6,562,900</b>
<b>% Change in NPR per EIPA - Regulated</b>			
	5.18	3.80	2.17
<b>% Change in NOR per EIPA - Regulated</b>			
	-2.42	3.95	2.17
<b>% Change in Oper. Expense per EIPA- Regulated</b>			
	-1.73	-0.22	2.55
<b>% Change in Net Operating Profit- Regulated</b>			
	-11.67	132.34	-9.49
<b>% Net Operating Profit of Regulated NOR</b>			
	6.80	7.46	3.59
<b>% Change in Net Operating Profit- Total</b>			
	107.23	69.72	-63.36
<b>% Net Total Operating Profit of Total NOR</b>			
	0.12	-1.67	-5.97
<b>% Change in Total Excess Profit</b>			
	234.26	79.77	-12.70
<b>% Total Excess Profit of Total Revenue</b>			
	1.22	-0.95	-5.07

HEALTH SERVICES COST REVIEW COMMISSION  
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McCready Hospital			
FISCAL YEAR ENDING	June 2007	June 2006	June 2005
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<b>Gross Patient Revenue:</b>			
Regulated Services	15,924,400	13,783,200	14,291,800
Unregulated Services	3,827,811	4,442,331	4,326,500
TOTAL	19,752,211	18,225,531	18,618,300
<b>Net Patient Revenue(NPR):</b>			
Regulated Services	12,626,976	11,167,862	11,436,400
Unregulated Services	2,075,897	2,882,793	2,390,700
TOTAL	14,702,873	14,050,655	13,827,100
<b>Other Operating Revenue:</b>			
Regulated Services	17,286	-27,044	270,800
Unregulated Services	0	0	13,400
TOTAL	17,286	-27,044	284,200
<b>Net Operating Revenue(NOR)</b>			
Regulated Services	12,644,262	11,140,818	11,707,200
Unregulated Services	2,075,897	2,882,793	2,404,100
Total	14,720,159	14,023,611	14,111,300
<b>Total Operating Expenses:</b>			
Regulated Services	11,583,263	10,802,219	11,871,800
Total	13,266,653	13,533,400	13,029,200
<b>Equivalent Inpatient ADMs(EIPA):</b>			
Regulated Services	2,125	2,046	2,066
Total	2,463	2,195	2,235
<b>NPR per EIPA :</b>			
Regulated Services	5,941.73	5,457.72	5,535.96
Total	5,968.31	6,400.66	6,187.92
<b>NOR per EIPA :</b>			
Regulated Services	5,949.87	5,444.51	5,667.05
Total	5,975.33	6,388.34	6,315.10
<b>Operating Expenses per EIPA :</b>			
Regulated Services	5,450.60	5,279.03	5,746.72
Total	5,385.31	6,165.03	5,830.84
<b>Net Operating Profit(Loss):</b>			
Regulated Services	1,060,999	338,599	-164,600
Unregulated Services	392,507	151,612	1,246,700
Total	1,453,506	490,211	1,082,100
<b>Total Non-Operating Profit(Loss):</b>			
Non-Operating Revenue	120,960	24,803	146,400
Non-Operating Expenses	0	0	0
<b>Total Excess Profit</b>	<b>1,574,466</b>	<b>515,014</b>	<b>1,228,500</b>
<b>% Change in NPR per EIPA - Regulated</b>			
	8.87	-1.41	11.94
<b>% Change in NOR per EIPA - Regulated</b>			
	9.28	-3.93	8.88
<b>% Change in Oper. Expense per EIPA- Regulated</b>			
	3.25	-8.14	3.72
<b>% Change in Net Operating Profit- Regulated</b>			
	213.35	305.71	75.62
<b>% Net Operating Profit of Regulated NOR</b>			
	8.39	3.04	-1.41
<b>% Change in Net Operating Profit- Total</b>			
	196.51	-54.70	925.14
<b>% Net Total Operating Profit of Total NOR</b>			
	9.87	3.50	7.67
<b>% Change in Total Excess Profit</b>			
	205.71	-58.08	2,724.07
<b>% Total Excess Profit of Total Revenue</b>			
	10.61	3.67	8.62

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FISCAL YEAR 2005 TO 2007

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Memorial Hospital at Easton

FISCAL YEAR ENDING	June 2007	June 2006	June 2005
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Gross Patient Revenue:			
Regulated Services	127,272,636	118,724,600	107,543,700
Unregulated Services	28,694,259	27,307,327	29,106,871
TOTAL	155,966,895	146,031,927	136,650,571
Net Patient Revenue(NPR):			
Regulated Services	112,740,414	103,471,018	88,966,570
Unregulated Services	12,151,534	11,388,460	15,073,729
TOTAL	124,891,948	114,859,478	104,040,299
Other Operating Revenue:			
Regulated Services	1,832,292	1,326,030	896,188
Unregulated Services	1,446,288	1,461,024	1,982,887
TOTAL	3,278,580	2,787,054	2,879,075
Net Operating Revenue(NOR)			
Regulated Services	114,572,706	104,797,048	89,862,758
Unregulated Services	13,597,822	12,849,484	17,056,616
Total	128,170,528	117,646,532	106,919,374
Total Operating Expenses:			
Regulated Services	109,557,554	99,097,799	90,795,994
Total	124,574,482	114,821,103	107,490,739
Equivalent Inpatient ADMs(EIPA):			
Regulated Services	14,682	14,280	13,890
Total	18,067	17,926	17,849
NPR per EIPA :			
Regulated Services	7,679.02	7,245.91	6,405.08
Total	6,912.54	6,407.43	5,828.91
NOR per EIPA :			
Regulated Services	7,803.82	7,338.77	6,469.60
Total	7,094.00	6,562.91	5,990.22
Operating Expenses per EIPA :			
Regulated Services	7,462.22	6,939.66	6,536.79
Total	6,894.97	6,405.29	6,022.23
Net Operating Profit(Loss):			
Regulated Services	5,015,152	5,699,248	-933,236
Unregulated Services	-1,419,118	-2,873,819	361,870
Total	3,596,035	2,825,429	-571,365
Total Non-Operating Profit(Loss):			
Non-Operating Revenue	4,611,126	2,161,103	1,465,337
Non-Operating Expenses	4,548,584	2,161,103	1,465,337
	-62,542	0	0
Total Excess Profit	8,207,172	4,986,532	893,972
% Change in NPR per EIPA - Regulated	5.98	13.13	15.87
% Change in NOR per EIPA - Regulated	6.34	13.43	15.59
% Change in Oper. Expense per EIPA- Regulated	7.53	6.16	11.93
% Change in Net Operating Profit- Regulated	-12.00	710.70	73.33
% Net Operating Profit of Regulated NOR	4.38	5.44	-1.04
% Change in Net Operating Profit- Total	27.27	594.50	84.14
% Net Total Operating Profit of Total NOR	2.81	2.40	-0.53
% Change in Total Excess Profit	64.59	457.79	324.48
% Total Excess Profit of Total Revenue	6.18	4.16	0.82

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Memorial Hospital of Cumberland

FISCAL YEAR ENDING	June 2007	June 2006	June 2005
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Gross Patient Revenue:			
Regulated Services	97,696,500	95,983,600	89,083,400
Unregulated Services	19,970,400	17,787,000	16,939,400
TOTAL	117,666,900	113,770,600	106,022,800
Net Patient Revenue(NPR):			
Regulated Services	81,425,000	82,073,300	74,583,700
Unregulated Services	13,647,200	11,084,800	13,570,700
TOTAL	95,072,200	93,158,100	88,154,400
Other Operating Revenue:			
Regulated Services	724,100	1,271,100	314,500
Unregulated Services	1,690,500	2,147,300	1,706,700
TOTAL	2,414,600	3,418,400	2,021,200
Net Operating Revenue(NOR)			
Regulated Services	82,149,100	83,344,400	74,898,200
Unregulated Services	15,337,700	13,232,100	15,277,400
Total	97,486,800	96,576,500	90,175,600
Total Operating Expenses:			
Regulated Services	82,213,728	76,842,259	71,907,700
Total	97,519,900	91,452,200	85,599,000
Equivalent Inpatient ADMs(EIPA):			
Regulated Services	12,249	12,435	12,351
Total	14,753	14,739	14,700
NPR per EIPA :			
Regulated Services	6,647.35	6,600.39	6,038.65
Total	6,444.20	6,320.55	5,997.04
NOR per EIPA :			
Regulated Services	6,706.47	6,702.61	6,064.11
Total	6,607.87	6,552.48	6,134.54
Operating Expenses per EIPA :			
Regulated Services	6,711.74	6,179.70	5,821.98
Total	6,610.11	6,204.81	5,823.20
Net Operating Profit(Loss):			
Regulated Services	-64,628	6,502,141	2,990,500
Unregulated Services	31,528	-1,377,841	1,586,100
Total	-33,100	5,124,300	4,576,600
Total Non-Operating Profit(Loss):	2,546,400	3,310,800	1,670,900
Non-Operating Revenue	2,658,600	3,365,800	1,742,600
Non-Operating Expenses	112,200	55,000	71,700
Total Excess Profit	2,513,300	8,435,100	6,247,500
% Change in NPR per EIPA - Regulated	0.71	9.30	7.61
% Change in NOR per EIPA - Regulated	0.06	10.53	7.48
% Change in Oper. Expense per EIPA- Regulated	8.61	6.14	3.66
% Change in Net Operating Profit- Regulated	-100.99	117.43	807.38
% Net Operating Profit of Regulated NOR	-0.08	7.80	3.99
% Change in Net Operating Profit- Total	-100.65	11.97	207.20
% Net Total Operating Profit of Total NOR	-0.03	5.31	5.08
% Change in Total Excess Profit	-70.20	35.02	147.87
% Total Excess Profit of Total Revenue	2.51	8.44	6.80

HEALTH SERVICES COST REVIEW COMMISSION  
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Mercy Medical Center			
FISCAL YEAR ENDING	June 2007	June 2006	June 2005
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<b>Gross Patient Revenue:</b>			
Regulated Services	325,029,000	292,129,600	269,822,916
Unregulated Services	4,359,128	4,425,940	3,815,944
TOTAL	329,388,128	296,555,540	273,638,860
<b>Net Patient Revenue(NPR):</b>			
Regulated Services	285,178,259	257,113,600	234,323,639
Unregulated Services	4,359,128	4,380,380	3,771,848
TOTAL	289,537,387	261,493,980	238,095,487
<b>Other Operating Revenue:</b>			
Regulated Services	7,320,900	3,272,000	3,703,028
Unregulated Services	8,258,051	9,969,001	9,969,972
TOTAL	15,578,951	13,241,001	13,673,000
<b>Net Operating Revenue(NOR)</b>			
Regulated Services	292,499,159	260,385,600	238,026,667
Unregulated Services	12,617,179	14,349,381	13,741,820
Total	305,116,338	274,734,981	251,768,487
<b>Total Operating Expenses:</b>			
Regulated Services	263,534,365	240,717,093	223,189,830
Total	278,902,000	255,443,000	237,272,000
<b>Equivalent Inpatient ADMs(EIPA):</b>			
Regulated Services	30,010	29,771	28,897
Total	30,412	30,222	29,306
<b>NPR per EIPA :</b>			
Regulated Services	9,502.79	8,636.49	8,108.86
Total	9,520.37	8,652.54	8,124.49
<b>NOR per EIPA :</b>			
Regulated Services	9,746.74	8,746.39	8,237.00
Total	10,032.62	9,090.67	8,591.05
<b>Operating Expenses per EIPA :</b>			
Regulated Services	8,781.57	8,085.73	7,723.57
Total	9,170.66	8,452.32	8,096.39
<b>Net Operating Profit(Loss):</b>			
Regulated Services	28,964,794	19,668,507	14,836,837
Unregulated Services	-2,750,456	-376,526	-340,350
Total	26,214,338	19,291,981	14,496,487
<b>Total Non-Operating Profit(Loss):</b>			
Non-Operating Revenue	5,046,000	2,691,000	567,000
Non-Operating Expenses	9,797,000	4,070,000	2,688,000
Total	4,751,000	1,379,000	2,121,000
<b>Total Excess Profit</b>	<b>31,260,338</b>	<b>21,982,981</b>	<b>15,063,487</b>
<b>% Change in NPR per EIPA - Regulated</b>			
	10.03	6.51	4.84
<b>% Change in NOR per EIPA - Regulated</b>			
	11.44	6.18	4.71
<b>% Change in Oper. Expense per EIPA- Regulated</b>			
	8.61	4.69	4.26
<b>% Change in Net Operating Profit- Regulated</b>			
	47.26	32.57	18.03
<b>% Net Operating Profit of Regulated NOR</b>			
	9.90	7.55	6.23
<b>% Change in Net Operating Profit- Total</b>			
	35.88	33.08	9.96
<b>% Net Total Operating Profit of Total NOR</b>			
	8.59	7.02	5.76
<b>% Change in Total Excess Profit</b>			
	42.20	45.94	-0.61
<b>% Total Excess Profit of Total Revenue</b>			
	9.93	7.88	5.92

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Montgomery General Hospital

FISCAL YEAR ENDING	June 2007	June 2006	June 2005
Gross Patient Revenue:			
Regulated Services	121,270,200	106,766,600	98,865,000
Unregulated Services	1,017,800	1,990,100	1,843,800
TOTAL	122,288,000	108,756,700	100,708,800
Net Patient Revenue(NPR):			
Regulated Services	105,525,100	92,714,200	86,345,000
Unregulated Services	832,800	1,310,900	1,386,200
TOTAL	106,357,900	94,025,100	87,731,200
Other Operating Revenue:			
Regulated Services	761,500	787,600	847,300
Unregulated Services	464,800	425,000	208,500
TOTAL	1,226,300	1,212,600	1,055,800
Net Operating Revenue(NOR)			
Regulated Services	106,286,600	93,501,800	87,192,300
Unregulated Services	1,297,600	1,735,900	1,594,700
Total	107,584,200	95,237,700	88,787,000
Total Operating Expenses:			
Regulated Services	98,753,256	92,440,500	85,050,552
Total	102,648,200	96,453,100	89,109,600
Equivalent Inpatient ADMs(EIPA):			
Regulated Services	13,182	12,724	12,406
Total	13,292	12,957	12,635
NPR per EIPA :			
Regulated Services	8,005.05	7,286.77	6,960.18
Total	8,001.72	7,256.44	6,943.27
NOR per EIPA :			
Regulated Services	8,062.82	7,348.67	7,028.48
Total	8,093.98	7,350.02	7,026.83
Operating Expenses per EIPA :			
Regulated Services	7,491.34	7,265.26	6,855.84
Total	7,722.63	7,443.82	7,052.36
Net Operating Profit(Loss):			
Regulated Services	7,533,344	1,061,300	2,141,748
Unregulated Services	-2,597,344	-2,276,700	-2,464,348
Total	4,936,000	-1,215,400	-322,600
Total Non-Operating Profit(Loss):			
Non-Operating Revenue	2,332,400	2,579,000	1,891,100
Non-Operating Expenses	0	0	0
Total Excess Profit	7,268,400	1,363,600	1,568,500
% Change in NPR per EIPA - Regulated	9.86	4.69	2.25
% Change in NOR per EIPA - Regulated	9.72	4.56	2.24
% Change in Oper. Expense per EIPA- Regulated	3.11	5.97	0.10
% Change in Net Operating Profit- Regulated	609.82	-50.45	583.64
% Net Operating Profit of Regulated NOR	7.09	1.14	2.46
% Change in Net Operating Profit- Total	506.12	-276.75	86.29
% Net Total Operating Profit of Total NOR	4.59	-1.28	-0.36
% Change in Total Excess Profit	433.03	-13.06	299.83
% Total Excess Profit of Total Revenue	6.61	1.39	1.73

HEALTH SERVICES COST REVIEW COMMISSION  
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FISCAL YEAR 2005 TO 2007

Northwest Hospital Center			
FISCAL YEAR ENDING	June 2007	June 2006	June 2005
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<b>Gross Patient Revenue:</b>			
Regulated Services	191,845,500	175,332,500	154,870,300
Unregulated Services	17,966,559	16,742,367	14,306,433
TOTAL	209,812,059	192,074,867	169,176,733
<b>Net Patient Revenue(NPR):</b>			
Regulated Services	163,196,500	149,126,503	133,346,203
Unregulated Services	6,885,449	6,831,893	5,446,031
TOTAL	170,081,949	155,958,396	138,792,234
<b>Other Operating Revenue:</b>			
Regulated Services	1,662,000	1,365,000	1,125,400
Unregulated Services	0	0	30,623
TOTAL	1,662,000	1,365,000	1,156,023
<b>Net Operating Revenue(NOR)</b>			
Regulated Services	164,858,500	150,491,503	134,471,603
Unregulated Services	6,885,449	6,831,893	5,476,654
Total	171,743,949	157,323,396	139,948,257
<b>Total Operating Expenses:</b>			
Regulated Services	147,809,809	133,946,737	124,086,967
Total	160,991,000	145,438,000	133,459,200
<b>Equivalent Inpatient ADMs(EIPA):</b>			
Regulated Services	20,866	20,496	19,664
Total	21,711	21,287	21,810
<b>NPR per EIPA :</b>			
Regulated Services	7,821.16	7,275.82	6,781.23
Total	7,833.98	7,326.61	6,363.70
<b>NOR per EIPA :</b>			
Regulated Services	7,900.81	7,342.42	6,838.47
Total	7,910.54	7,390.73	6,416.70
<b>Operating Expenses per EIPA :</b>			
Regulated Services	7,083.75	6,535.20	6,310.36
Total	7,415.25	6,832.38	6,119.17
<b>Net Operating Profit(Loss):</b>			
Regulated Services	17,048,691	16,544,766	10,384,636
Unregulated Services	-6,295,742	-4,659,370	-3,895,579
Total	10,752,949	11,885,396	6,489,057
<b>Total Non-Operating Profit(Loss):</b>			
Non-Operating Revenue	15,626,000	5,529,000	3,128,946
Non-Operating Expenses	0	610,000	0
<b>Total Excess Profit</b>	<b>26,378,949</b>	<b>16,804,396</b>	<b>9,618,003</b>
<b>% Change in NPR per EIPA - Regulated</b>			
	7.50	7.29	1.07
<b>% Change in NOR per EIPA - Regulated</b>			
	7.61	7.37	1.55
<b>% Change in Oper. Expense per EIPA- Regulated</b>			
	8.39	3.56	0.76
<b>% Change in Net Operating Profit- Regulated</b>			
	3.05	59.32	22.98
<b>% Net Operating Profit of Regulated NOR</b>			
	10.34	10.99	7.72
<b>% Change in Net Operating Profit- Total</b>			
	-9.53	83.16	96.17
<b>% Net Total Operating Profit of Total NOR</b>			
	6.26	7.55	4.64
<b>% Change in Total Excess Profit</b>			
	56.98	74.72	112.59
<b>% Total Excess Profit of Total Revenue</b>			
	14.08	10.32	6.72

HEALTH SERVICES COST REVIEW COMMISSION  
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Peninsula Regional Hospital

FISCAL YEAR ENDING	June 2007	June 2006	June 2005
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Gross Patient Revenue:			
Regulated Services	335,381,200	308,930,400	280,244,200
Unregulated Services	26,556,300	24,448,800	24,342,700
TOTAL	361,937,500	333,379,200	304,586,900
Net Patient Revenue(NPR):			
Regulated Services	291,084,100	268,586,400	247,118,100
Unregulated Services	13,928,800	13,561,300	13,151,800
TOTAL	305,012,900	282,147,700	260,269,900
Other Operating Revenue:			
Regulated Services	208,200	920,100	1,087,700
Unregulated Services	1,199,800	680,900	695,300
TOTAL	1,408,000	1,601,000	1,783,000
Net Operating Revenue(NOR)			
Regulated Services	291,292,300	269,506,500	248,205,800
Unregulated Services	15,128,600	14,242,200	13,847,100
Total	306,420,900	283,748,700	262,052,900
Total Operating Expenses:			
Regulated Services	263,403,613	252,872,818	232,318,679
Total	284,866,900	270,604,700	250,346,879
Equivalent Inpatient ADMs(EIPA):			
Regulated Services	28,923	28,627	28,313
Total	31,388	31,071	31,011
NPR per EIPA :			
Regulated Services	10,064.00	9,382.21	8,728.12
Total	9,717.60	9,080.60	8,392.83
NOR per EIPA :			
Regulated Services	10,071.20	9,414.35	8,766.54
Total	9,762.46	9,132.13	8,450.32
Operating Expenses per EIPA :			
Regulated Services	9,106.97	8,833.30	8,205.41
Total	9,075.75	8,709.10	8,072.84
Net Operating Profit(Loss):			
Regulated Services	27,888,687	16,633,682	15,887,121
Unregulated Services	-6,334,687	-3,489,682	-4,181,100
Total	21,554,000	13,144,000	11,706,021
Total Non-Operating Profit(Loss):			
Non-Operating Revenue	11,363,000	7,560,000	6,524,000
Non-Operating Expenses	0	1,887,000	0
Total Excess Profit	32,917,000	20,704,000	18,230,021
% Change in NPR per EIPA - Regulated	7.27	7.49	9.83
% Change in NOR per EIPA - Regulated	6.98	7.39	9.82
% Change in Oper. Expense per EIPA- Regulated	3.10	7.65	6.30
% Change in Net Operating Profit- Regulated	67.66	4.70	121.73
% Net Operating Profit of Regulated NOR	9.57	6.17	6.40
% Change in Net Operating Profit- Total	63.98	12.28	157.55
% Net Total Operating Profit of Total NOR	7.03	4.63	4.47
% Change in Total Excess Profit	58.99	13.57	105.92
% Total Excess Profit of Total Revenue	10.36	7.06	6.79

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Prince George's Hospital Center

FISCAL YEAR ENDING	June 2007	June 2006	June 2005
Gross Patient Revenue:			
Regulated Services	239,828,800	239,399,600	229,787,410
Unregulated Services	37,824,681	35,368,103	37,890,804
TOTAL	277,653,481	274,767,703	267,678,214
Net Patient Revenue(NPR):			
Regulated Services	196,440,112	203,981,525	199,990,671
Unregulated Services	15,807,972	15,396,361	13,005,038
TOTAL	212,248,084	219,377,886	212,995,709
Other Operating Revenue:			
Regulated Services	30,466,332	0	0
Unregulated Services	1,549,308	987,340	661,991
TOTAL	32,015,640	987,340	661,991
Net Operating Revenue(NOR)			
Regulated Services	226,906,444	203,981,525	199,990,671
Unregulated Services	17,357,280	16,383,701	13,667,030
Total	244,263,724	220,365,226	213,657,701
Total Operating Expenses:			
Regulated Services	194,187,354	192,407,541	185,738,593
Total	225,483,531	222,523,732	213,901,605
Equivalent Inpatient ADMs(EIPA):			
Regulated Services	17,457	18,464	18,403
Total	19,686	20,692	21,120
NPR per EIPA :			
Regulated Services	11,253.00	11,047.38	10,867.29
Total	10,781.43	10,602.25	10,085.02
NOR per EIPA :			
Regulated Services	12,998.26	11,047.38	10,867.29
Total	12,407.70	10,649.97	10,116.37
Operating Expenses per EIPA :			
Regulated Services	11,123.95	10,420.55	10,092.84
Total	11,453.74	10,754.29	10,127.92
Net Operating Profit(Loss):			
Regulated Services	32,719,090	11,573,984	14,252,078
Unregulated Services	-13,938,897	-13,732,490	-14,495,982
Total	18,780,193	-2,158,506	-243,904
Total Non-Operating Profit(Loss):			
Non-Operating Revenue	1,028,336	26,477,761	8,695,904
Non-Operating Expenses	0	0	0
Total Excess Profit	19,808,529	24,319,255	8,452,000
% Change in NPR per EIPA - Regulated	1.86	1.66	14.93
% Change in NOR per EIPA - Regulated	17.66	1.66	15.13
% Change in Oper. Expense per EIPA- Regulated	6.75	3.25	10.93
% Change in Net Operating Profit- Regulated	182.70	-18.79	112.13
% Net Operating Profit of Regulated NOR	14.42	5.67	7.13
% Change in Net Operating Profit- Total	970.06	-784.98	97.51
% Net Total Operating Profit of Total NOR	7.69	-0.98	-0.11
% Change in Total Excess Profit	-18.55	187.73	383.72
% Total Excess Profit of Total Revenue	8.08	9.85	3.80

HEALTH SERVICES COST REVIEW COMMISSION  
DISCLOSURE OF HOSPITAL FINANCIAL AND STATISTICAL DATA  
FISCAL YEAR 2005 TO 2007

Saint Agnes Hospital			
FISCAL YEAR ENDING	June 2007	June 2006	June 2005
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<b>Gross Patient Revenue:</b>			
Regulated Services	323,356,800	311,350,800	287,399,400
Unregulated Services	61,139,285	60,339,462	55,665,064
TOTAL	384,496,085	371,690,262	343,064,464
<b>Net Patient Revenue(NPR):</b>			
Regulated Services	277,220,735	266,033,797	243,774,156
Unregulated Services	35,734,436	34,318,895	31,934,136
TOTAL	312,955,171	300,352,692	275,708,292
<b>Other Operating Revenue:</b>			
Regulated Services	4,759,168	3,944,814	2,776,541
Unregulated Services	1,905,098	2,401,264	3,498,210
TOTAL	6,664,266	6,346,078	6,274,751
<b>Net Operating Revenue(NOR)</b>			
Regulated Services	281,979,902	269,978,611	246,550,697
Unregulated Services	37,639,534	36,720,159	35,432,346
Total	319,619,437	306,698,770	281,983,043
<b>Total Operating Expenses:</b>			
Regulated Services	255,868,235	246,180,707	229,227,387
Total	301,489,739	292,158,468	272,122,940
<b>Equivalent Inpatient ADMs(EIPA):</b>			
Regulated Services	29,434	30,871	30,005
Total	33,346	35,254	27,981
<b>NPR per EIPA :</b>			
Regulated Services	9,418.52	8,617.68	8,124.37
Total	9,385.21	8,519.65	9,853.36
<b>NOR per EIPA :</b>			
Regulated Services	9,580.21	8,745.47	8,216.90
Total	9,585.06	8,699.66	10,077.60
<b>Operating Expenses per EIPA :</b>			
Regulated Services	8,693.07	7,974.58	7,639.56
Total	9,041.37	8,287.22	9,725.22
<b>Net Operating Profit(Loss):</b>			
Regulated Services	26,111,668	23,797,905	17,323,310
Unregulated Services	-7,981,970	-9,257,602	-7,463,207
Total	18,129,697	14,540,302	9,860,103
<b>Total Non-Operating Profit(Loss):</b>			
Non-Operating Revenue	30,808,612	13,914,996	7,885,936
Non-Operating Expenses	0	0	0
<b>Total Excess Profit</b>	<b>48,938,310</b>	<b>28,455,298</b>	<b>17,746,039</b>
<b>% Change in NPR per EIPA - Regulated</b>			
	9.29	6.07	5.38
<b>% Change in NOR per EIPA - Regulated</b>			
	9.54	6.43	6.52
<b>% Change in Oper. Expense per EIPA- Regulated</b>			
	9.01	4.39	7.20
<b>% Change in Net Operating Profit- Regulated</b>			
	9.72	37.38	0.44
<b>% Net Operating Profit of Regulated NOR</b>			
	9.26	8.81	7.03
<b>% Change in Net Operating Profit- Total</b>			
	24.69	47.47	133.22
<b>% Net Total Operating Profit of Total NOR</b>			
	5.67	4.74	3.50
<b>% Change in Total Excess Profit</b>			
	71.98	60.35	42.21
<b>% Total Excess Profit of Total Revenue</b>			
	13.97	8.88	6.12

HEALTH SERVICES COST REVIEW COMMISSION  
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Saint Josephs Medical Center			
FISCAL YEAR ENDING	June 2007	June 2006	June 2005
Gross Patient Revenue:			
Regulated Services	345,174,100	342,591,900	306,863,700
Unregulated Services	39,791,165	31,930,731	25,703,208
TOTAL	384,965,265	374,522,631	332,566,908
Net Patient Revenue(NPR):			
Regulated Services	304,510,224	307,313,087	275,541,567
Unregulated Services	18,111,771	16,107,812	13,130,088
TOTAL	322,621,995	323,420,899	288,671,655
Other Operating Revenue:			
Regulated Services	1,595,568	833,947	1,032,859
Unregulated Services	5,905,639	2,537,722	3,229,141
TOTAL	7,501,207	3,371,669	4,262,000
Net Operating Revenue(NOR)			
Regulated Services	306,105,791	308,147,034	276,574,426
Unregulated Services	24,017,410	18,645,534	16,359,229
Total	330,123,202	326,792,568	292,933,655
Total Operating Expenses:			
Regulated Services	293,507,383	291,616,705	260,877,450
Total	328,666,600	319,424,393	285,048,620
Equivalent Inpatient ADMs(EIPA):			
Regulated Services	29,441	30,480	28,553
Total	31,270	32,326	30,221
NPR per EIPA :			
Regulated Services	10,343.04	10,082.61	9,650.07
Total	10,317.29	10,004.98	9,552.13
NOR per EIPA :			
Regulated Services	10,397.24	10,109.97	9,686.24
Total	10,557.17	10,109.28	9,693.16
Operating Expenses per EIPA :			
Regulated Services	9,969.32	9,567.63	9,136.50
Total	10,510.59	9,881.35	9,432.25
Net Operating Profit(Loss):			
Regulated Services	12,598,408	16,530,329	15,696,976
Unregulated Services	-11,141,806	-9,162,154	-7,811,941
Total	1,456,602	7,368,175	7,885,035
Total Non-Operating Profit(Loss):			
Non-Operating Revenue	8,692,793	10,445,265	1,873,000
Non-Operating Expenses	0	-3,282,000	2,115,000
Total Excess Profit	10,149,395	17,813,440	9,758,035
% Change in NPR per EIPA - Regulated	2.58	4.48	7.05
% Change in NOR per EIPA - Regulated	2.84	4.37	6.97
% Change in Oper. Expense per EIPA- Regulated	4.20	4.72	7.22
% Change in Net Operating Profit- Regulated	-23.79	5.31	7.00
% Net Operating Profit of Regulated NOR	4.12	5.36	5.68
% Change in Net Operating Profit- Total	-80.23	-6.55	15.78
% Net Total Operating Profit of Total NOR	0.44	2.25	2.69
% Change in Total Excess Profit	-43.02	82.55	20.05
% Total Excess Profit of Total Revenue	3.00	5.33	3.29

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FISCAL YEAR 2005 TO 2007

Saint Mary's Hospital			
FISCAL YEAR ENDING	June 2007	June 2006	June 2005
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<b>Gross Patient Revenue:</b>			
Regulated Services	106,160,000	97,642,200	81,781,500
Unregulated Services	6,598,238	6,290,851	5,274,628
TOTAL	112,758,238	103,933,051	87,056,128
<b>Net Patient Revenue(NPR):</b>			
Regulated Services	92,658,716	82,384,333	69,851,706
Unregulated Services	4,252,501	6,116,338	5,046,952
TOTAL	96,911,217	88,500,671	74,898,658
<b>Other Operating Revenue:</b>			
Regulated Services	429,989	1,038,631	1,074,423
Unregulated Services	888,189	529,755	585,311
TOTAL	1,318,178	1,568,386	1,659,734
<b>Net Operating Revenue(NOR)</b>			
Regulated Services	93,088,704	83,422,964	70,926,129
Unregulated Services	5,140,691	6,646,092	5,632,264
Total	98,229,395	90,069,057	76,558,392
<b>Total Operating Expenses:</b>			
Regulated Services	82,860,617	72,571,998	64,029,495
Total	90,919,276	79,315,725	69,978,825
<b>Equivalent Inpatient ADMs(EIPA):</b>			
Regulated Services	16,036	15,179	13,122
Total	16,590	15,766	13,716
<b>NPR per EIPA :</b>			
Regulated Services	5,778.21	5,427.52	5,323.11
Total	5,841.45	5,613.46	5,460.64
<b>NOR per EIPA :</b>			
Regulated Services	5,805.03	5,495.94	5,404.99
Total	5,920.91	5,712.94	5,581.64
<b>Operating Expenses per EIPA :</b>			
Regulated Services	5,167.20	4,781.08	4,879.42
Total	5,480.28	5,030.87	5,101.95
<b>Net Operating Profit(Loss):</b>			
Regulated Services	10,228,087	10,850,966	6,896,634
Unregulated Services	-2,917,968	-97,635	-317,066
Total	7,310,119	10,753,332	6,579,567
<b>Total Non-Operating Profit(Loss):</b>			
Non-Operating Revenue	1,777,402	933,977	611,203
Non-Operating Expenses	0	0	25,169
<b>Total Excess Profit</b>	<b>9,087,521</b>	<b>11,687,309</b>	<b>7,165,601</b>
<b>% Change in NPR per EIPA - Regulated</b>			
	6.46	1.96	9.58
<b>% Change in NOR per EIPA - Regulated</b>			
	5.62	1.68	9.03
<b>% Change in Oper. Expense per EIPA- Regulated</b>			
	8.08	-2.02	2.37
<b>% Change in Net Operating Profit- Regulated</b>			
	-5.74	57.34	183.27
<b>% Net Operating Profit of Regulated NOR</b>			
	10.99	13.01	9.72
<b>% Change in Net Operating Profit- Total</b>			
	-32.02	63.44	184.78
<b>% Net Total Operating Profit of Total NOR</b>			
	7.44	11.94	8.59
<b>% Change in Total Excess Profit</b>			
	-22.24	63.10	212.89
<b>% Total Excess Profit of Total Revenue</b>			
	9.09	12.84	9.29

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Shady Grove Adventist Hospital

FISCAL YEAR ENDING	December 2007	December 2006	December 2005
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Gross Patient Revenue:			
Regulated Services	284,281,331	250,038,969	256,006,520
Unregulated Services	13,408,934	3,726,098	645,276
TOTAL	297,690,265	253,765,067	256,651,796
Net Patient Revenue(NPR):			
Regulated Services	239,838,057	220,852,424	216,810,448
Unregulated Services	9,478,163	2,263,216	605,342
TOTAL	249,316,220	223,115,640	217,415,790
Other Operating Revenue:			
Regulated Services	1,532,323	716,748	1,277,377
Unregulated Services	3,304,815	2,496,600	1,394,502
TOTAL	4,837,138	3,213,348	2,671,879
Net Operating Revenue(NOR)			
Regulated Services	241,370,380	221,569,172	218,087,825
Unregulated Services	12,782,978	4,759,816	1,999,844
Total	254,153,358	226,328,988	220,087,669
Total Operating Expenses:			
Regulated Services	232,476,082	217,931,862	207,336,100
Total	251,743,884	232,587,760	210,816,486
Equivalent Inpatient ADMs(EIPA):			
Regulated Services	29,503	28,381	28,767
Total	29,019	28,679	28,766
NPR per EIPA :			
Regulated Services	8,129.24	7,781.71	7,536.78
Total	8,591.55	7,779.65	7,558.20
NOR per EIPA :			
Regulated Services	8,181.18	7,806.96	7,581.18
Total	8,758.24	7,891.70	7,651.09
Operating Expenses per EIPA :			
Regulated Services	7,879.71	7,678.80	7,207.43
Total	8,675.21	8,109.93	7,328.78
Net Operating Profit(Loss):			
Regulated Services	8,894,298	3,637,310	10,751,725
Unregulated Services	-6,484,825	-9,896,081	-1,480,542
Total	2,409,473	-6,258,772	9,271,183
Total Non-Operating Profit(Loss):			
Non-Operating Revenue	2,479,474	3,225,401	-1,362,885
Non-Operating Expenses	0	0	0
Total Excess Profit	4,888,947	-3,033,371	7,908,298
% Change in NPR per EIPA - Regulated	4.47	3.25	2.66
% Change in NOR per EIPA - Regulated	4.79	2.98	3.10
% Change in Oper. Expense per EIPA- Regulated	2.62	6.54	3.49
% Change in Net Operating Profit- Regulated	144.53	-66.17	-3.19
% Net Operating Profit of Regulated NOR	3.68	1.64	4.93
% Change in Net Operating Profit- Total	138.50	-167.51	-18.83
% Net Total Operating Profit of Total NOR	0.95	-2.77	4.21
% Change in Total Excess Profit	261.17	-138.36	-14.82
% Total Excess Profit of Total Revenue	1.91	-1.32	3.62

HEALTH SERVICES COST REVIEW COMMISSION  
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FISCAL YEAR 2005 TO 2007

Sinai Hospital			
FISCAL YEAR ENDING	June 2007	June 2006	June 2005
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<b>Gross Patient Revenue:</b>			
Regulated Services	567,654,000	514,199,200	461,951,400
Unregulated Services	95,328,813	92,760,877	86,060,990
TOTAL	662,982,813	606,960,077	548,012,390
<b>Net Patient Revenue(NPR):</b>			
Regulated Services	483,991,300	436,714,200	397,723,842
Unregulated Services	35,218,209	35,493,041	30,039,013
TOTAL	519,209,509	472,207,241	427,762,855
<b>Other Operating Revenue:</b>			
Regulated Services	10,758,000	10,413,600	4,790,800
Unregulated Services	12,830,921	11,147,309	10,066,593
TOTAL	23,588,921	21,560,909	14,857,393
<b>Net Operating Revenue(NOR)</b>			
Regulated Services	494,749,300	447,127,800	402,514,642
Unregulated Services	48,049,130	46,640,350	40,105,606
Total	542,798,430	493,768,150	442,620,248
<b>Total Operating Expenses:</b>			
Regulated Services	445,681,896	401,244,760	364,364,466
Total	525,872,401	473,656,919	424,629,985
<b>Equivalent Inpatient ADMs(EIPA):</b>			
Regulated Services	37,638	36,387	34,215
Total	39,159	37,778	40,589
<b>NPR per EIPA :</b>			
Regulated Services	12,859.14	12,001.91	11,624.25
Total	13,258.94	12,499.43	10,538.87
<b>NOR per EIPA :</b>			
Regulated Services	13,144.97	12,288.09	11,764.27
Total	13,861.33	13,070.15	10,904.91
<b>Operating Expenses per EIPA :</b>			
Regulated Services	11,841.30	11,027.12	10,649.26
Total	13,429.09	12,537.80	10,461.68
<b>Net Operating Profit(Loss):</b>			
Regulated Services	49,067,404	45,883,040	38,150,134
Unregulated Services	-32,141,375	-25,771,809	-20,159,913
Total	16,926,029	20,111,231	17,990,221
<b>Total Non-Operating Profit(Loss):</b>			
Non-Operating Revenue	33,683,000	3,938,626	6,183,438
Non-Operating Expenses	0	2,283,081	1,174,015
<b>Total Excess Profit</b>	<b>50,609,029</b>	<b>24,049,857</b>	<b>24,173,659</b>
<b>% Change in NPR per EIPA - Regulated</b>			
	7.14	3.25	5.16
<b>% Change in NOR per EIPA - Regulated</b>			
	6.97	4.45	4.66
<b>% Change in Oper. Expense per EIPA- Regulated</b>			
	7.38	3.55	4.77
<b>% Change in Net Operating Profit- Regulated</b>			
	6.94	20.27	8.39
<b>% Net Operating Profit of Regulated NOR</b>			
	9.92	10.26	9.48
<b>% Change in Net Operating Profit- Total</b>			
	-15.84	11.79	-15.95
<b>% Net Total Operating Profit of Total NOR</b>			
	3.12	4.07	4.06
<b>% Change in Total Excess Profit</b>			
	110.43	-0.51	11.79
<b>% Total Excess Profit of Total Revenue</b>			
	8.78	4.81	5.37

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FISCAL YEAR 2005 TO 2007

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Southern Maryland Hospital Center

FISCAL YEAR ENDING	December 2007	December 2006	December 2005
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Gross Patient Revenue:			
Regulated Services	216,279,800	193,871,800	177,273,500
Unregulated Services	44,231,905	6,995,806	5,669,834
TOTAL	260,511,705	200,867,606	182,943,334
Net Patient Revenue(NPR):			
Regulated Services	176,487,362	163,308,987	152,324,200
Unregulated Services	17,454,076	2,775,918	3,337,100
TOTAL	193,941,438	166,084,905	155,661,300
Other Operating Revenue:			
Regulated Services	372,144	518,872	284,013
Unregulated Services	500,495	11,072,838	5,771,363
TOTAL	872,639	11,591,710	6,055,376
Net Operating Revenue(NOR)			
Regulated Services	176,859,506	163,827,859	152,608,213
Unregulated Services	17,954,571	13,848,756	9,108,463
Total	194,814,077	177,676,615	161,716,676
Total Operating Expenses:			
Regulated Services	165,625,980	158,162,006	145,584,400
Total	187,878,012	176,107,414	155,660,400
Equivalent Inpatient ADMs(EIPA):			
Regulated Services	23,670	24,026	23,047
Total	28,431	24,765	23,667
NPR per EIPA :			
Regulated Services	7,456.07	6,797.04	6,609.25
Total	6,821.45	6,706.52	6,577.15
NOR per EIPA :			
Regulated Services	7,471.79	6,818.64	6,621.58
Total	6,852.14	7,174.60	6,833.00
Operating Expenses per EIPA :			
Regulated Services	6,997.20	6,582.82	6,316.82
Total	6,608.18	7,111.23	6,577.11
Net Operating Profit(Loss):			
Regulated Services	11,233,526	5,665,853	7,023,800
Unregulated Services	-4,297,461	-4,096,652	-967,600
Total	6,936,065	1,569,201	6,056,200
Total Non-Operating Profit(Loss):	1,146,376	1,037,046	947,200
Non-Operating Revenue	1,146,376	1,037,046	947,200
Non-Operating Expenses	0	0	0
Total Excess Profit	8,082,441	2,606,247	7,003,478
% Change in NPR per EIPA - Regulated	9.70	2.84	-0.70
% Change in NOR per EIPA - Regulated	9.58	2.98	-0.76
% Change in Oper. Expense per EIPA- Regulated	6.29	4.21	0.58
% Change in Net Operating Profit- Regulated	98.27	-19.33	-13.88
% Net Operating Profit of Regulated NOR	6.35	3.46	4.60
% Change in Net Operating Profit- Total	342.01	-74.09	-5.08
% Net Total Operating Profit of Total NOR	3.56	0.88	3.74
% Change in Total Excess Profit	210.12	-62.79	5.32
% Total Excess Profit of Total Revenue	4.12	1.46	4.31

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FISCAL YEAR 2005 TO 2007

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Suburban Hospital			
FISCAL YEAR ENDING	June 2007	June 2006	June 2005
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<b>Gross Patient Revenue:</b>			
Regulated Services	198,515,100	178,949,700	161,927,400
Unregulated Services	23,110,600	24,485,800	21,724,000
TOTAL	221,625,700	203,435,500	183,651,400
<b>Net Patient Revenue(NPR):</b>			
Regulated Services	175,366,300	157,660,000	145,559,600
Unregulated Services	17,642,400	19,338,000	16,986,500
TOTAL	193,008,700	176,998,000	162,546,100
<b>Other Operating Revenue:</b>			
Regulated Services	5,267,000	3,283,700	2,504,100
Unregulated Services	6,568,500	4,828,400	4,179,600
TOTAL	11,835,500	8,112,100	6,683,700
<b>Net Operating Revenue(NOR)</b>			
Regulated Services	180,633,300	160,943,700	148,063,700
Unregulated Services	24,210,900	24,166,400	21,166,100
Total	204,844,200	185,110,100	169,229,800
<b>Total Operating Expenses:</b>			
Regulated Services	175,082,281	154,587,338	143,940,926
Total	198,087,700	176,450,900	163,260,800
<b>Equivalent Inpatient ADMs(EIPA):</b>			
Regulated Services	18,797	18,547	18,494
Total	20,985	21,085	20,975
<b>NPR per EIPA :</b>			
Regulated Services	9,329.49	8,500.55	7,870.66
Total	9,197.33	8,394.59	7,749.48
<b>NOR per EIPA :</b>			
Regulated Services	9,609.69	8,677.60	8,006.06
Total	9,761.33	8,779.32	8,068.13
<b>Operating Expenses per EIPA :</b>			
Regulated Services	9,314.38	8,334.88	7,783.13
Total	9,439.36	8,368.64	7,783.56
<b>Net Operating Profit(Loss):</b>			
Regulated Services	5,551,019	6,356,362	4,122,774
Unregulated Services	1,205,481	2,302,838	1,846,226
Total	6,756,500	8,659,200	5,969,000
<b>Total Non-Operating Profit(Loss):</b>			
Non-Operating Revenue	936,000	3,680,900	-1,409,100
Non-Operating Expenses	0	0	732,700
	0	0	2,141,800
<b>Total Excess Profit</b>	<b>7,692,500</b>	<b>12,340,100</b>	<b>4,559,900</b>
<b>% Change in NPR per EIPA - Regulated</b>			
	9.75	8.00	1.31
<b>% Change in NOR per EIPA - Regulated</b>			
	10.74	8.39	0.96
<b>% Change in Oper. Expense per EIPA- Regulated</b>			
	11.75	7.09	0.62
<b>% Change in Net Operating Profit- Regulated</b>			
	-12.67	54.18	18.19
<b>% Net Operating Profit of Regulated NOR</b>			
	3.07	3.95	2.78
<b>% Change in Net Operating Profit- Total</b>			
	-21.97	45.07	237.79
<b>% Net Total Operating Profit of Total NOR</b>			
	3.30	4.68	3.53
<b>% Change in Total Excess Profit</b>			
	-37.66	170.62	571.80
<b>% Total Excess Profit of Total Revenue</b>			
	3.74	6.54	2.68

HEALTH SERVICES COST REVIEW COMMISSION  
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FISCAL YEAR 2005 TO 2007

Union Hospital of Cecil County

FISCAL YEAR ENDING	June 2007	June 2006	June 2005
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Gross Patient Revenue:			
Regulated Services	102,995,100	94,968,500	90,105,900
Unregulated Services	7,297,900	3,942,400	4,003,200
TOTAL	110,293,000	98,910,900	94,109,100
Net Patient Revenue(NPR):			
Regulated Services	87,294,100	79,421,600	78,739,100
Unregulated Services	3,509,200	2,185,200	2,669,200
TOTAL	90,803,300	81,606,800	81,408,300
Other Operating Revenue:			
Regulated Services	607,500	238,300	119,400
Unregulated Services	1,790,700	1,487,100	872,600
TOTAL	2,398,200	1,725,400	992,000
Net Operating Revenue(NOR)			
Regulated Services	87,901,600	79,659,900	78,858,500
Unregulated Services	5,299,900	3,672,300	3,541,800
Total	93,201,500	83,332,200	82,400,300
Total Operating Expenses:			
Regulated Services	87,195,400	77,746,600	78,092,200
Total	93,814,000	82,480,800	81,690,800
Equivalent Inpatient ADMs(EIPA):			
Regulated Services	13,534	13,830	13,905
Total	14,489	14,402	14,521
NPR per EIPA :			
Regulated Services	6,450.10	5,742.86	5,662.47
Total	6,267.24	5,666.30	5,606.32
NOR per EIPA :			
Regulated Services	6,494.98	5,760.10	5,671.05
Total	6,432.77	5,786.11	5,674.63
Operating Expenses per EIPA :			
Regulated Services	6,442.80	5,621.75	5,615.94
Total	6,475.04	5,726.99	5,625.77
Net Operating Profit(Loss):			
Regulated Services	706,200	1,913,300	766,300
Unregulated Services	-1,318,700	-1,061,900	-56,800
Total	-612,500	851,400	709,500
Total Non-Operating Profit(Loss):			
Non-Operating Revenue	4,878,400	4,963,200	2,778,600
Non-Operating Expenses	5,319,600	5,161,200	3,963,700
Total	441,200	198,000	1,185,100
Total Excess Profit	4,265,900	5,814,600	3,488,100
% Change in NPR per EIPA - Regulated	12.31	1.42	1.48
% Change in NOR per EIPA - Regulated	12.76	1.57	1.52
% Change in Oper. Expense per EIPA- Regulated	14.60	0.10	7.71
% Change in Net Operating Profit- Regulated	-63.09	149.68	-84.75
% Net Operating Profit of Regulated NOR	0.80	2.40	0.97
% Change in Net Operating Profit- Total	-171.94	20.00	-83.56
% Net Total Operating Profit of Total NOR	-0.66	1.02	0.86
% Change in Total Excess Profit	-26.63	66.70	-51.25
% Total Excess Profit of Total Revenue	4.33	6.57	4.04

HEALTH SERVICES COST REVIEW COMMISSION  
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FISCAL YEAR 2005 TO 2007

Union Memorial Hospital			
FISCAL YEAR ENDING	June 2007	June 2006	June 2005
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<b>Gross Patient Revenue:</b>			
Regulated Services	368,210,000	332,271,100	311,599,000
Unregulated Services	46,679,549	41,177,100	33,630,525
TOTAL	414,889,549	373,448,200	345,229,525
<b>Net Patient Revenue(NPR):</b>			
Regulated Services	311,376,653	279,027,231	262,922,688
Unregulated Services	21,187,608	18,675,800	15,240,918
TOTAL	332,564,261	297,703,031	278,163,606
<b>Other Operating Revenue:</b>			
Regulated Services	3,695,600	2,967,400	2,545,500
Unregulated Services	7,714,737	7,350,744	6,638,071
TOTAL	11,410,337	10,318,144	9,183,571
<b>Net Operating Revenue(NOR)</b>			
Regulated Services	315,072,253	281,994,631	265,468,188
Unregulated Services	28,902,345	26,026,544	21,878,989
Total	343,974,598	308,021,175	287,347,177
<b>Total Operating Expenses:</b>			
Regulated Services	295,851,912	267,181,464	253,870,198
Total	334,248,308	299,757,323	279,803,767
<b>Equivalent Inpatient ADMs(EIPA):</b>			
Regulated Services	26,196	25,486	26,078
Total	27,961	27,314	27,763
<b>NPR per EIPA :</b>			
Regulated Services	11,886.44	10,948.23	10,082.27
Total	11,893.94	10,899.30	10,019.10
<b>NOR per EIPA :</b>			
Regulated Services	12,027.51	11,064.67	10,179.88
Total	12,302.02	11,277.07	10,349.88
<b>Operating Expenses per EIPA :</b>			
Regulated Services	11,293.80	10,483.44	9,735.13
Total	11,954.16	10,974.51	10,078.18
<b>Net Operating Profit(Loss):</b>			
Regulated Services	19,220,341	14,813,167	11,597,990
Unregulated Services	-9,494,052	-6,549,315	-4,054,580
Total	9,726,290	8,263,852	7,543,410
<b>Total Non-Operating Profit(Loss):</b>			
Non-Operating Revenue	14,290,723	6,624,404	8,333,474
Non-Operating Expenses	0	0	0
<b>Total Excess Profit</b>	<b>24,017,013</b>	<b>14,888,256</b>	<b>15,876,884</b>
<b>% Change in NPR per EIPA - Regulated</b>			
	8.57	8.59	4.24
<b>% Change in NOR per EIPA - Regulated</b>			
	8.70	8.69	4.72
<b>% Change in Oper. Expense per EIPA- Regulated</b>			
	7.73	7.69	5.32
<b>% Change in Net Operating Profit- Regulated</b>			
	29.75	27.72	-4.08
<b>% Net Operating Profit of Regulated NOR</b>			
	6.10	5.25	4.37
<b>% Change in Net Operating Profit- Total</b>			
	17.70	9.55	-2.33
<b>% Net Total Operating Profit of Total NOR</b>			
	2.83	2.68	2.63
<b>% Change in Total Excess Profit</b>			
	61.32	-6.23	21.85
<b>% Total Excess Profit of Total Revenue</b>			
	6.70	4.73	5.37

HEALTH SERVICES COST REVIEW COMMISSION  
DISCLOSURE OF HOSPITAL FINANCIAL AND STATISTICAL DATA  
FISCAL YEAR 2005 TO 2007

University MIEMSS

FISCAL YEAR ENDING	June 2007	June 2006	June 2005
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Gross Patient Revenue:			
Regulated Services	184,358,000	167,371,800	156,341,800
Unregulated Services	839,332	773,281	596,469
TOTAL	185,197,332	168,145,081	156,938,269
Net Patient Revenue(NPR):			
Regulated Services	130,344,000	120,899,800	117,415,069
Unregulated Services	839,332	773,281	596,469
TOTAL	131,183,332	121,673,081	118,011,538
Other Operating Revenue:			
Regulated Services	6,700,000	4,617,000	6,964,000
Unregulated Services	0	0	0
TOTAL	6,700,000	4,617,000	6,964,000
Net Operating Revenue(NOR)			
Regulated Services	137,044,000	125,516,800	124,379,069
Unregulated Services	839,332	773,281	596,469
Total	137,883,332	126,290,081	124,975,538
Total Operating Expenses:			
Regulated Services	129,403,496	118,851,972	113,622,800
Total	134,581,596	121,794,672	115,960,900
Equivalent Inpatient ADMs(EIPA):			
Regulated Services	7,839	7,400	7,569
Total	7,874	7,434	7,598
NPR per EIPA :			
Regulated Services	16,628.22	16,337.18	15,511.73
Total	16,659.45	16,366.06	15,531.28
NOR per EIPA :			
Regulated Services	17,482.95	16,961.07	16,431.75
Total	17,510.31	16,987.08	16,447.80
Operating Expenses per EIPA :			
Regulated Services	16,508.24	16,060.46	15,010.74
Total	17,091.01	16,382.41	15,261.40
Net Operating Profit(Loss):			
Regulated Services	7,640,504	6,664,828	10,756,269
Unregulated Services	-4,338,768	-2,169,419	-1,741,631
Total	3,301,735	4,495,409	9,014,638
Total Non-Operating Profit(Loss):			
Non-Operating Revenue	1,966,000	1,459,000	864,000
Non-Operating Expenses	0	0	0
Total Excess Profit	5,267,735	5,954,409	9,878,638
% Change in NPR per EIPA - Regulated	1.78	5.32	-6.35
% Change in NOR per EIPA - Regulated	3.08	3.22	-6.40
% Change in Oper. Expense per EIPA- Regulated	2.79	6.99	-8.36
% Change in Net Operating Profit- Regulated	14.64	-38.04	30.25
% Net Operating Profit of Regulated NOR	5.58	5.31	8.65
% Change in Net Operating Profit- Total	-26.55	-50.13	46.79
% Net Total Operating Profit of Total NOR	2.39	3.56	7.21
% Change in Total Excess Profit	-11.53	-39.72	50.28
% Total Excess Profit of Total Revenue	3.77	4.66	7.85

HEALTH SERVICES COST REVIEW COMMISSION  
DISCLOSURE OF HOSPITAL FINANCIAL AND STATISTICAL DATA  
FISCAL YEAR 2005 TO 2007

University UMCC			
FISCAL YEAR ENDING	June 2007	June 2006	June 2005
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<b>Gross Patient Revenue:</b>			
Regulated Services	61,862,800	60,005,400	54,077,700
Unregulated Services	5,027,954	13,095,644	10,274,426
TOTAL	66,890,754	73,101,044	64,352,126
<b>Net Patient Revenue(NPR):</b>			
Regulated Services	49,887,000	50,728,550	48,501,144
Unregulated Services	5,027,954	4,386,911	3,393,307
TOTAL	54,914,954	55,115,461	51,894,451
<b>Other Operating Revenue:</b>			
Regulated Services	23,000	21,000	7,000
Unregulated Services	0	0	0
TOTAL	23,000	21,000	7,000
<b>Net Operating Revenue(NOR)</b>			
Regulated Services	49,910,000	50,749,550	48,508,144
Unregulated Services	5,027,954	4,386,911	3,393,307
Total	54,937,954	55,136,461	51,901,451
<b>Total Operating Expenses:</b>			
Regulated Services	50,816,422	48,666,543	42,928,158
Total	55,706,848	53,390,858	46,721,825
<b>Equivalent Inpatient ADMs(EIPA):</b>			
Regulated Services	2,633	2,406	2,447
Total	2,847	2,931	2,912
<b>NPR per EIPA :</b>			
Regulated Services	18,950.02	21,086.33	19,820.22
Total	19,291.96	18,805.67	17,821.03
<b>NOR per EIPA :</b>			
Regulated Services	18,958.75	21,095.06	19,823.08
Total	19,300.04	18,812.83	17,823.43
<b>Operating Expenses per EIPA :</b>			
Regulated Services	19,303.07	20,229.21	17,542.80
Total	19,570.16	18,217.22	16,044.70
<b>Net Operating Profit(Loss):</b>			
Regulated Services	-906,422	2,083,007	5,579,986
Unregulated Services	137,528	-337,404	-400,360
Total	-768,894	1,745,603	5,179,626
<b>Total Non-Operating Profit(Loss):</b>			
Non-Operating Revenue	806,000	887,000	525,000
Non-Operating Expenses	0	0	0
<b>Total Excess Profit</b>	<b>37,106</b>	<b>2,632,603</b>	<b>5,704,626</b>
<b>% Change in NPR per EIPA - Regulated</b>			
	-10.13	6.39	-4.86
<b>% Change in NOR per EIPA - Regulated</b>			
	-10.13	6.42	-4.86
<b>% Change in Oper. Expense per EIPA- Regulated</b>			
	-4.58	15.31	-7.18
<b>% Change in Net Operating Profit- Regulated</b>			
	-143.52	-62.67	36.81
<b>% Net Operating Profit of Regulated NOR</b>			
	-1.82	4.10	11.50
<b>% Change in Net Operating Profit- Total</b>			
	-144.05	-66.30	33.61
<b>% Net Total Operating Profit of Total NOR</b>			
	-1.40	3.17	9.98
<b>% Change in Total Excess Profit</b>			
	-98.59	-53.85	37.81
<b>% Total Excess Profit of Total Revenue</b>			
	0.07	4.70	10.88

HEALTH SERVICES COST REVIEW COMMISSION  
DISCLOSURE OF HOSPITAL FINANCIAL AND STATISTICAL DATA  
FISCAL YEAR 2005 TO 2007

University of Maryland Medical Center			
FISCAL YEAR ENDING	June 2007	June 2006	June 2005
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<b>Gross Patient Revenue:</b>			
Regulated Services	850,019,727	760,193,400	664,202,800
Unregulated Services	12,118,535	11,413,869	8,895,078
TOTAL	862,138,262	771,607,269	673,097,878
<b>Net Patient Revenue(NPR):</b>			
Regulated Services	732,145,727	649,646,200	586,054,667
Unregulated Services	11,089,935	11,413,869	8,513,078
TOTAL	743,235,662	661,060,069	594,567,745
<b>Other Operating Revenue:</b>			
Regulated Services	17,125,479	18,636,762	10,686,736
Unregulated Services	22,865,520	20,864,238	18,976,264
TOTAL	39,990,999	39,501,000	29,663,000
<b>Net Operating Revenue(NOR)</b>			
Regulated Services	749,271,206	668,282,962	596,741,403
Unregulated Services	33,955,455	32,278,107	27,489,342
Total	783,226,661	700,561,069	624,230,745
<b>Total Operating Expenses:</b>			
Regulated Services	707,064,558	615,999,106	545,967,052
Total	753,299,238	664,835,237	584,680,700
<b>Equivalent Inpatient ADMs(EIPA):</b>			
Regulated Services	34,164	33,260	29,261
Total	34,651	33,759	29,653
<b>NPR per EIPA :</b>			
Regulated Services	21,430.54	19,532.56	20,028.52
Total	21,449.35	19,581.72	20,050.85
<b>NOR per EIPA :</b>			
Regulated Services	21,931.82	20,092.90	20,393.75
Total	22,603.47	20,751.81	21,051.18
<b>Operating Expenses per EIPA :</b>			
Regulated Services	20,696.39	18,520.91	18,658.52
Total	21,739.78	19,693.55	19,717.42
<b>Net Operating Profit(Loss):</b>			
Regulated Services	42,206,648	52,283,856	50,774,351
Unregulated Services	-12,279,225	-16,558,024	-11,224,306
Total	29,927,423	35,725,832	39,550,045
<b>Total Non-Operating Profit(Loss):</b>			
Non-Operating Revenue	9,060,000	-2,847,000	5,355,000
Non-Operating Expenses	9,060,000	6,631,000	6,923,000
	0	9,478,000	1,568,000
<b>Total Excess Profit</b>	<b>38,987,423</b>	<b>32,878,832</b>	<b>44,905,045</b>
<b>% Change in NPR per EIPA - Regulated</b>			
	9.72	-2.48	-2.18
<b>% Change in NOR per EIPA - Regulated</b>			
	9.15	-1.48	-1.80
<b>% Change in Oper. Expense per EIPA- Regulated</b>			
	11.75	-0.74	-2.73
<b>% Change in Net Operating Profit- Regulated</b>			
	-19.27	2.97	19.14
<b>% Net Operating Profit of Regulated NOR</b>			
	5.63	7.82	8.51
<b>% Change in Net Operating Profit- Total</b>			
	-16.23	-9.67	18.54
<b>% Net Total Operating Profit of Total NOR</b>			
	3.82	5.10	6.34
<b>% Change in Total Excess Profit</b>			
	18.58	-26.78	48.60
<b>% Total Excess Profit of Total Revenue</b>			
	4.92	4.65	7.11

HEALTH SERVICES COST REVIEW COMMISSION  
DISCLOSURE OF HOSPITAL FINANCIAL AND STATISTICAL DATA  
FISCAL YEAR 2005 TO 2007

Upper Chesapeake Medical Center

FISCAL YEAR ENDING	December 2007	December 2006	December 2005
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<b>Gross Patient Revenue:</b>			
Regulated Services	169,024,300	154,647,300	137,071,200
Unregulated Services	96,000	93,300	53,600
TOTAL	169,120,300	154,740,600	137,124,800
<b>Net Patient Revenue(NPR):</b>			
Regulated Services	146,891,259	136,420,400	120,640,100
Unregulated Services	72,800	57,600	44,200
TOTAL	146,964,059	136,478,000	120,684,300
<b>Other Operating Revenue:</b>			
Regulated Services	209,428	2,952,900	437,500
Unregulated Services	2,349,500	2,327,100	2,133,400
TOTAL	2,558,928	5,280,000	2,570,900
<b>Net Operating Revenue(NOR)</b>			
Regulated Services	147,100,687	139,373,300	121,077,600
Unregulated Services	2,422,300	2,384,700	2,177,600
Total	149,522,987	141,758,000	123,255,200
<b>Total Operating Expenses:</b>			
Regulated Services	143,333,188	130,604,701	115,555,327
Total	145,021,377	132,299,000	116,988,900
<b>Equivalent Inpatient ADMs(EIPA):</b>			
Regulated Services	20,240	19,427	19,370
Total	20,252	19,439	19,377
<b>NPR per EIPA :</b>			
Regulated Services	7,257.31	7,022.16	6,228.30
Total	7,256.78	7,020.89	6,228.15
<b>NOR per EIPA :</b>			
Regulated Services	7,267.66	7,174.16	6,250.89
Total	7,383.14	7,292.51	6,360.83
<b>Operating Expenses per EIPA :</b>			
Regulated Services	7,081.52	6,722.80	5,965.79
Total	7,160.86	6,805.91	6,037.44
<b>Net Operating Profit(Loss):</b>			
Regulated Services	3,767,499	8,768,599	5,522,273
Unregulated Services	734,111	690,401	744,027
Total	4,501,610	9,459,000	6,266,300
<b>Total Non-Operating Profit(Loss):</b>			
Non-Operating Revenue	-6,315,000	2,863,000	875,100
Non-Operating Expenses	-214,000	2,863,000	875,100
	6,101,000	0	0
<b>Total Excess Profit</b>	<b>-1,813,390</b>	<b>12,322,000</b>	<b>7,141,400</b>
<b>% Change in NPR per EIPA - Regulated</b>			
	3.35	12.75	-1.87
<b>% Change in NOR per EIPA - Regulated</b>			
	1.30	14.77	-2.21
<b>% Change in Oper. Expense per EIPA- Regulated</b>			
	5.34	12.69	-2.72
<b>% Change in Net Operating Profit- Regulated</b>			
	-57.03	58.79	30.87
<b>% Net Operating Profit of Regulated NOR</b>			
	2.56	6.29	4.56
<b>% Change in Net Operating Profit- Total</b>			
	-52.41	50.95	15.39
<b>% Net Total Operating Profit of Total NOR</b>			
	3.01	6.67	5.08
<b>% Change in Total Excess Profit</b>			
	-114.72	72.54	21.98
<b>% Total Excess Profit of Total Revenue</b>			
	-1.21	8.52	5.75

HEALTH SERVICES COST REVIEW COMMISSION  
DISCLOSURE OF HOSPITAL FINANCIAL AND STATISTICAL DATA  
FISCAL YEAR 2005 TO 2007

Washington Adventist Hospital

FISCAL YEAR ENDING	December 2007 -----	December 2006 -----	December 2005 -----
<b>Gross Patient Revenue:</b>			
Regulated Services	259,383,175	252,953,148	250,370,716
Unregulated Services	433,051	410,958	468,718
TOTAL	259,816,226	253,364,106	250,839,434
<b>Net Patient Revenue(NPR):</b>			
Regulated Services	218,752,469	214,626,900	212,834,587
Unregulated Services	428,985	407,233	463,277
TOTAL	219,181,454	215,034,133	213,297,864
<b>Other Operating Revenue:</b>			
Regulated Services	1,828,165	1,544,354	2,441,151
Unregulated Services	3,818,451	3,546,126	2,590,964
TOTAL	5,646,616	5,090,480	5,032,115
<b>Net Operating Revenue(NOR)</b>			
Regulated Services	220,580,634	216,171,254	215,275,738
Unregulated Services	4,247,436	3,953,359	3,054,241
Total	224,828,070	220,124,613	218,329,979
<b>Total Operating Expenses:</b>			
Regulated Services	225,792,348	212,490,709	209,890,863
Total	231,640,767	217,754,083	213,907,692
<b>Equivalent Inpatient ADMs(EIPA):</b>			
Regulated Services	22,718	22,034	22,398
Total	22,711	22,012	22,380
<b>NPR per EIPA :</b>			
Regulated Services	9,629.08	9,740.92	9,502.39
Total	9,650.69	9,768.97	9,530.74
<b>NOR per EIPA :</b>			
Regulated Services	9,709.55	9,811.01	9,611.38
Total	9,899.31	10,000.23	9,755.58
<b>Operating Expenses per EIPA :</b>			
Regulated Services	9,938.96	9,643.97	9,370.96
Total	10,199.28	9,892.54	9,557.98
<b>Net Operating Profit(Loss):</b>			
Regulated Services	-5,211,713	3,680,545	5,384,875
Unregulated Services	-1,600,983	-1,310,015	-962,588
Total	-6,812,697	2,370,530	4,422,287
<b>Total Non-Operating Profit(Loss):</b>			
Non-Operating Revenue	2,336,023	1,098,409	-1,029,484
Non-Operating Expenses	0	0	0
<b>Total Excess Profit</b>	<b>-4,476,674</b>	<b>3,468,939</b>	<b>3,392,803</b>
<b>% Change in NPR per EIPA - Regulated</b>			
	-1.15	2.51	5.14
<b>% Change in NOR per EIPA - Regulated</b>			
	-1.03	2.08	5.14
<b>% Change in Oper. Expense per EIPA- Regulated</b>			
	3.06	2.91	2.52
<b>% Change in Net Operating Profit- Regulated</b>			
	-241.60	-31.65	26,484.80
<b>% Net Operating Profit of Regulated NOR</b>			
	-2.36	1.70	2.50
<b>% Change in Net Operating Profit- Total</b>			
	-387.39	-46.40	1,252.65
<b>% Net Total Operating Profit of Total NOR</b>			
	-3.03	1.08	2.03
<b>% Change in Total Excess Profit</b>			
	-229.05	2.24	170.19
<b>% Total Excess Profit of Total Revenue</b>			
	-1.97	1.57	1.56

HEALTH SERVICES COST REVIEW COMMISSION  
DISCLOSURE OF HOSPITAL FINANCIAL AND STATISTICAL DATA  
FISCAL YEAR 2005 TO 2007

Washington County Hospital

FISCAL YEAR ENDING	June 2007	June 2006	June 2005
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Gross Patient Revenue:			
Regulated Services	206,966,700	190,943,600	178,362,100
Unregulated Services	44,036,300	39,104,700	37,856,700
TOTAL	251,003,000	230,048,300	216,218,800
Net Patient Revenue(NPR):			
Regulated Services	175,218,800	161,952,000	152,576,800
Unregulated Services	28,892,400	25,740,700	24,205,000
TOTAL	204,111,200	187,692,700	176,781,800
Other Operating Revenue:			
Regulated Services	1,841,000	3,042,700	2,326,300
Unregulated Services	1,782,600	1,428,000	1,520,000
TOTAL	3,623,600	4,470,700	3,846,300
Net Operating Revenue(NOR)			
Regulated Services	177,059,800	164,994,700	154,903,100
Unregulated Services	30,675,000	27,168,700	25,725,000
Total	207,734,800	192,163,400	180,628,100
Total Operating Expenses:			
Regulated Services	171,175,839	158,304,274	148,529,865
Total	203,255,000	187,440,200	175,378,500
Equivalent Inpatient ADMs(EIPA):			
Regulated Services	22,989	22,854	23,281
Total	27,880	27,535	28,222
NPR per EIPA :			
Regulated Services	7,621.96	7,086.36	6,553.84
Total	7,321.06	6,816.64	6,264.03
NOR per EIPA :			
Regulated Services	7,702.04	7,219.49	6,653.76
Total	7,451.04	6,979.00	6,400.32
Operating Expenses per EIPA :			
Regulated Services	7,446.09	6,926.75	6,380.00
Total	7,290.35	6,807.47	6,214.30
Net Operating Profit(Loss):			
Regulated Services	5,883,961	6,690,426	6,373,235
Unregulated Services	-1,404,161	-1,967,226	-1,123,635
Total	4,479,800	4,723,200	5,249,600
Total Non-Operating Profit(Loss):			
Non-Operating Revenue	1,971,600	1,737,700	559,700
Non-Operating Expenses	2,317,800	2,192,500	764,600
Total	346,200	454,800	204,900
Total Excess Profit	6,451,400	6,460,900	5,809,300
% Change in NPR per EIPA - Regulated	7.56	8.13	5.54
% Change in NOR per EIPA - Regulated	6.68	8.50	6.28
% Change in Oper. Expense per EIPA- Regulated	7.50	8.57	6.51
% Change in Net Operating Profit- Regulated	-12.05	4.98	0.97
% Net Operating Profit of Regulated NOR	3.32	4.05	4.11
% Change in Net Operating Profit- Total	-5.15	-10.03	66.76
% Net Total Operating Profit of Total NOR	2.16	2.46	2.91
% Change in Total Excess Profit	-0.15	11.22	-22.60
% Total Excess Profit of Total Revenue	3.07	3.32	3.20

HEALTH SERVICES COST REVIEW COMMISSION  
DISCLOSURE OF HOSPITAL FINANCIAL AND STATISTICAL DATA  
FISCAL YEAR 2007 - 2005

**ALL SPECIALTY HOSPITALS**

FISCAL YEAR ENDING	YEAR 2007	YEAR 2006	YEAR 2005
Gross Patient Revenue	341,654,608	320,907,647	275,684,816
Net Patient Revenue (NPR)	282,466,588	261,181,936	228,099,714
Other Operating Revenue	5,037,614	5,072,307	3,917,707
Net Operating Revenue (NOR)	287,504,202	266,254,243	232,017,421
Operating Expenses	282,938,600	261,401,915	228,638,798
Inpatient Admissions (IPAs)	16,568	15,933	14,798
Equivalent Inpatient Admissions (EIPAs)	18,063	17,377	16,111
NPR per EIPA	15,637.86	15,030.32	14,158.01
Operating Expenses per EIPA	15,663.99	15,042.98	14,191.47
Net Operating Profit (Loss)	4,565,602	4,852,328	3,378,623
Total Non-Operating Profit (Loss)	10,854,722	7,480,871	7,010,839
Total Excess Profits (Loss)	15,420,324	12,333,199	10,389,462
% Change in NPR per EIPA	4.04	6.16	
% Change in Cost per EIPA	4.13	6.00	

Adventist Health Care-Potomac Ridge

FISCAL YEAR ENDING	YEAR 2007	YEAR 2006	YEAR 2005
Gross Patient Revenue	23,548,000	23,686,100	18,878,300
Net Patient Revenue (NPR)	16,944,200	16,441,500	12,299,000
Other Operating Revenue	764,000	567,300	291,400
Net Operating Revenue (NOR)	17,708,200	17,008,800	12,590,400
Operating Expenses	18,401,400	17,557,600	14,786,200
Inpatient Admissions (IPAs)	2,997	3,199	2,959
Equivalent Inpatient Admissions (EIPAs)	3,076	3,306	3,080
NPR per EIPA	5,508.52	4,973.23	3,993.18
Operating Expenses per EIPA	5,982.25	5,310.83	4,800.71
Net Operating Profit (Loss)	(693,200)	(548,800)	(2,195,800)
Total Non-Operating Profit (Loss)	169,200	1,862,500	3,398,100
Total Excess Profits (Loss)	(524,000)	1,313,700	1,202,300
% Change in NPR per EIPA	10.76	24.54	
% Change in Cost per EIPA	12.64	10.63	

HEALTH SERVICES COST REVIEW COMMISSION  
DISCLOSURE OF HOSPITAL FINANCIAL AND STATISTICAL DATA  
FISCAL YEAR 2007 - 2005

Adventist Rehab Hospital of MD.

FISCAL YEAR ENDING	YEAR 2007	YEAR 2006	YEAR 2005
Gross Patient Revenue	23,898,800	23,251,200	21,890,800
Net Patient Revenue (NPR)	19,443,200	18,947,800	17,953,400
Other Operating Revenue	186,300	103,500	104,000
Net Operating Revenue (NOR)	19,629,500	19,051,300	18,057,400
Operating Expenses	21,824,600	20,191,000	18,722,700
Inpatient Admissions (IPAs)	1,571	1,351	1,466
Equivalent Inpatient Admissions (EIPAs)	1,571	1,351	1,493
NPR per EIPA	12,376.32	14,025.02	12,025.05
Operating Expenses per EIPA	13,892.17	14,945.23	12,540.32
Net Operating Profit (Loss)	(2,195,100)	(1,139,700)	(665,300)
Total Non-Operating Profit (Loss)	3,267,200	2,843,200	3,235,000
Total Excess Profits (Loss)	1,072,100	1,703,500	2,569,700
% Change in NPR per EIPA	(11.76)	16.63	
% Change in Cost per EIPA	(7.05)	19.18	

Brook Lane Health Service

FISCAL YEAR ENDING	YEAR 2007	YEAR 2006	YEAR 2005
Gross Patient Revenue	9,288,400	9,428,900	8,699,600
Net Patient Revenue (NPR)	7,749,400	7,905,900	7,261,300
Other Operating Revenue	97,200	85,500	83,900
Net Operating Revenue (NOR)	7,846,600	7,991,400	7,345,200
Operating Expenses	10,153,200	9,846,900	9,888,800
Inpatient Admissions (IPAs)	1,322	1,332	1,226
Equivalent Inpatient Admissions (EIPAs)	1,429	1,464	1,345
NPR per EIPA	5,422.95	5,400.20	5,398.74
Operating Expenses per EIPA	7,105.11	6,726.02	7,352.27
Net Operating Profit (Loss)	(2,306,600)	(1,855,500)	(2,543,600)
Total Non-Operating Profit (Loss)	2,315,200	1,519,400	2,695,100
Total Excess Profits (Loss)	8,600	(336,100)	151,500
% Change in NPR per EIPA	0.42	0.03	
% Change in Cost per EIPA	5.64	(8.52)	

HEALTH SERVICES COST REVIEW COMMISSION  
DISCLOSURE OF HOSPITAL FINANCIAL AND STATISTICAL DATA  
FISCAL YEAR 2007 - 2005

Chesapeake Youth Center

FISCAL YEAR ENDING	YEAR 2007	YEAR 2006	YEAR 2005
Gross Patient Revenue	2,842,250	2,042,254	2,015,264
Net Patient Revenue (NPR)	2,645,747	2,061,899	2,034,650
Other Operating Revenue	0	0	0
Net Operating Revenue (NOR)	2,645,747	2,061,899	2,034,650
Operating Expenses	3,521,872	2,120,677	2,055,837
Inpatient Admissions (IPAs)	260	263	260
Equivalent Inpatient Admissions (EIPAs)	286	263	260
NPR per EIPA	9,250.86	7,839.92	7,825.58
Operating Expenses per EIPA	12,314.24	8,063.41	7,907.07
Net Operating Profit (Loss)	(876,125)	(58,778)	(21,187)
Total Non-Operating Profit (Loss)	0	0	0
Total Excess Profits (Loss)	(876,125)	(58,778)	(21,187)
% Change in NPR per EIPA	18.00	0.18	
% Change in Cost per EIPA	52.72	1.98	

Levindale Hospital

FISCAL YEAR ENDING	YEAR 2007	YEAR 2006	YEAR 2005
Gross Patient Revenue	61,976,500	59,993,200	59,012,600
Net Patient Revenue (NPR)	55,701,100	52,218,700	50,062,500
Other Operating Revenue	1,895,100	1,463,300	1,466,000
Net Operating Revenue (NOR)	57,596,200	53,682,000	51,528,500
Operating Expenses	49,009,500	46,189,000	43,259,600
Inpatient Admissions (IPAs)	696	720	779
Equivalent Inpatient Admissions (EIPAs)	724	751	809
NPR per EIPA	76,935.22	69,532.22	61,881.95
Operating Expenses per EIPA	67,692.68	61,503.33	53,472.93
Net Operating Profit (Loss)	8,586,700	7,493,000	8,268,900
Total Non-Operating Profit (Loss)	497,000	(4,961,200)	(3,568,900)
Total Excess Profits (Loss)	9,083,700	2,531,800	4,700,000
% Change in NPR per EIPA	10.65	12.36	
% Change in Cost per EIPA	10.06	15.02	

\* NOTE: FY 2005 Regulated Service Only

HEALTH SERVICES COST REVIEW COMMISSION  
DISCLOSURE OF HOSPITAL FINANCIAL AND STATISTICAL DATA  
FISCAL YEAR 2007 - 2005

Mt. Washington Pediatric Hospital

FISCAL YEAR ENDING	YEAR 2007	YEAR 2006	YEAR 2005
Gross Patient Revenue	41,326,500	37,169,900	34,816,400
Net Patient Revenue (NPR)	37,125,900	33,228,100	31,031,100
Other Operating Revenue	189,000	717,300	375,900
Net Operating Revenue (NOR)	37,314,900	33,945,400	31,407,000
Operating Expenses	34,743,700	32,896,100	30,117,700
Inpatient Admissions (IPAs)	674	759	776
Equivalent Inpatient Admissions (EIPAs)	815	939	954
NPR per EIPA	45,553.25	35,386.69	32,527.36
Operating Expenses per EIPA	42,630.31	35,033.12	31,569.92
Net Operating Profit (Loss)	2,571,200	1,049,300	1,289,300
Total Non-Operating Profit (Loss)	(531,400)	210,900	(105,200)
Total Excess Profits (Loss)	2,039,800	1,260,200	1,184,100
% Change in NPR per EIPA	28.73	8.79	
% Change in Cost per EIPA	21.69	10.97	

Sheppard Pratt Hospital

FISCAL YEAR ENDING	YEAR 2007	YEAR 2006	YEAR 2005
Gross Patient Revenue	107,203,600	98,522,100	68,666,600
Net Patient Revenue (NPR)	83,124,000	73,559,700	56,264,900
Other Operating Revenue	1,267,400	1,931,100	1,280,700
Net Operating Revenue (NOR)	84,391,400	75,490,800	57,545,600
Operating Expenses	85,399,000	77,627,800	58,774,500
Inpatient Admissions (IPAs)	7,873	7,114	6,149
Equivalent Inpatient Admissions (EIPAs)	8,898	7,991	6,873
NPR per EIPA	9,341.87	9,205.32	8,186.37
Operating Expenses per EIPA	9,597.55	9,714.40	8,551.51
Net Operating Profit (Loss)	(1,007,600)	(2,137,000)	(1,228,900)
Total Non-Operating Profit (Loss)	1,849,900	3,335,900	1,278,800
Total Excess Profits (Loss)	842,300	1,198,900	49,900
% Change in NPR per EIPA	1.48	12.45	
% Change in Cost per EIPA	(1.20)	13.60	

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St. Luke Institute

FISCAL YEAR ENDING	YEAR 2007	YEAR 2006	YEAR 2005
Gross Patient Revenue	6,030,458	6,064,593	5,915,152
Net Patient Revenue (NPR)	5,686,441	5,672,237	6,425,564
Other Operating Revenue	125,614	48,507	201,007
Net Operating Revenue (NOR)	5,812,055	5,720,744	6,626,571
Operating Expenses	6,562,628	6,318,038	6,766,161
Inpatient Admissions (IPAs)	81	81	75
Equivalent Inpatient Admissions (EIPAs)	90	104	90
NPR per EIPA	63,182.68	54,540.74	71,395.16
Operating Expenses per EIPA	72,918.09	60,750.37	75,179.57
Net Operating Profit (Loss)	(750,573)	(597,294)	(139,590)
Total Non-Operating Profit (Loss)	2,172,622	1,776,871	83,139
Total Excess Profits (Loss)	1,422,049	1,179,577	(56,451)
% Change in NPR per EIPA	15.84	(23.61)	
% Change in Cost per EIPA	20.03	(19.19)	

University Specialty Hospital

FISCAL YEAR ENDING	YEAR 2007	YEAR 2006	YEAR 2005
Gross Patient Revenue	65,540,100	60,749,400	55,790,100
Net Patient Revenue (NPR)	54,046,600	51,146,100	44,767,300
Other Operating Revenue	513,000	155,800	114,800
Net Operating Revenue (NOR)	54,559,600	51,301,900	44,882,100
Operating Expenses	53,322,700	48,654,800	44,267,300
Inpatient Admissions (IPAs)	1,094	1,114	1,108
Equivalent Inpatient Admissions (EIPAs)	1,174	1,208	1,207
NPR per EIPA	46,036.29	42,339.49	37,089.73
Operating Expenses per EIPA	45,419.68	40,277.15	36,675.48
Net Operating Profit (Loss)	1,236,900	2,647,100	614,800
Total Non-Operating Profit (Loss)	1,115,000	893,300	(5,200)
Total Excess Profits (Loss)	2,351,900	3,540,400	609,600
% Change in NPR per EIPA	8.73	14.15	
% Change in Cost per EIPA	12.77	9.82	