

HEALTH SERVICES COST REVIEW COMMISSION  
DISCLOSURE OF HOSPITAL FINANCIAL AND STATISTICAL DATA  
FISCAL YEARS 2004 - 2002

**ACUTE HOSPITALS TOTAL:**

FISCAL YEAR ENDING	Year 2004	Year 2003	Year 2002
Gross Patient Revenue:			
Regulated Services	8,788,823,400	7,940,311,490	7,426,995,800
Unregulated Services	927,385,100	869,471,020	834,692,900
Total	9,716,208,500	8,809,728,509	8,261,688,700
Net Patient Revenue:			
Regulated Services	7,713,287,500	6,927,085,170	6,411,736,400
Unregulated Services	520,398,500	496,049,335	477,998,600
Total	8,233,686,000	7,423,134,505	6,889,735,000
Other Operating Revenue:			
Regulated Services	75,410,900	100,906,386	91,294,900
Unregulated Services	182,258,000	150,060,668	122,466,500
Total	257,668,900	250,967,054	213,761,400
Net Operating Revenue(NOR)			
Regulated Services	7,788,698,400	7,027,991,556	6,503,031,300
Unregulated Services	702,656,500	646,110,003	600,465,100
Total	8,491,354,900	7,674,101,559	7,103,496,400
Total Operating Expenses:			
Regulated Services	7,435,761,606	6,778,984,531	6,260,120,700
Total	8,292,260,200	7,556,275,272	6,979,717,300
Equivalent Inpatient ADMs (EIPA) :			
Regulated Services	917,908	898,785	868,584
Total	966,038	941,340	904,994
NPR per EIPA			
Regulated Services	8,403.12	7,707.16	7,381.83
Total	8,523.15	7,885.71	7,613.02
NOR per EIPA			
Regulated Services	8,485.27	7,819.43	7,486.93
Total	8,789.88	8,152.32	7,849.22
Operating Expenses per EIPA			
Regulated Services	8,100.77	7,542.38	7,207.27
Total	8,583.78	8,027.15	7,712.45
Net Operating Profit (Loss):			
Regulated Services	352,936,836	249,007,112	242,910,700
Unregulated Services	(153,842,689)	(131,180,740)	(119,131,500)
Total	199,094,147	117,826,372	123,779,200
Total Non-Operating Profit (Loss):	62,795,128	72,061,858	41,870,000
Non-Operating Revenue	93,823,600	79,056,760	68,070,300
Non-Operating Expense	31,028,472	6,994,902	26,200,300
Total Excess Profit	261,889,275	189,888,230	165,649,200
% Change in NPR per EIPA - Regulated	9.03	4.41	
% Change in NOP per EIPA - Regulated	8.52	4.44	
% Change in Operating Expense per EIPA - Regulated	7.40	4.65	
% Change in Net Operating Profit - Regulated	41.74	2.51	
% Net Operating Profit of Regulated NOR	4.53	3.54	
% Change in Net Operating Profit- Total	68.97	(4.81)	
% Net Total Operating Profit of Total NOR	2.34	1.54	
% Change in Total Excess Profit	37.92	14.63	
% Total Excess Profit of Total Revenue	3.05	2.45	

CHANGE IN COST PER EQUIVALENT ADMISSION(EIPA) : EXHIBIT I-a  
 REGULATED OPERATIONS  
 Listed by Alphabetical Order

Hospital	2003				2004				%
	Admis- -sions	EIPAs	Operating Expenses	Expense per EIPA	Admis- -sions	EIPAs	Operating Expenses	Expense per EIPA	
Anne Arundel	21,618	31,469	180,847,599	5,746.81	22,129	33,914	204,765,248	6,037.70	5.06%
Atlantic Gen.	2,778	6,101	30,285,489	4,963.94	3,046	6,199	35,437,376	5,716.63	15.16%
Bon Secours	7,610	9,737	68,801,000	7,066.24	7,655	9,801	68,944,009	7,034.15	( 0.45%)
Calvert Memorial	7,720	11,876	52,107,719	4,387.74	8,496	13,876	59,374,868	4,279.05	( 2.48%)
Carrroll Hospital	13,430	17,296	96,420,357	5,574.81	13,674	17,749	103,233,718	5,816.21	4.33%
Chester River	3,811	7,151	33,844,600	4,733.02	3,565	6,683	39,095,200	5,849.95	23.60%
Civista Health	6,898	10,784	56,451,075	5,234.72	7,602	11,530	60,543,060	5,250.92	0.31%
Doctors Community Hospi	11,127	15,571	100,661,164	6,464.48	11,706	16,294	107,003,900	6,567.07	1.59%
Dorchester General	4,033	6,421	29,118,000	4,534.81	3,929	6,559	29,032,194	4,426.31	( 2.39%)
Franklin Square.	23,191	30,850	200,593,458	6,502.24	23,315	31,424	217,184,108	6,911.39	6.29%
Frederick Memorial	14,604	23,322	133,213,900	5,711.97	14,566	22,580	133,558,334	5,914.90	3.55%
Ft. Washington	2,806	4,807	25,832,285	5,373.44	2,974	5,514	28,386,200	5,148.02	( 4.20%)
G.B.M.C	22,417	35,987	234,366,380	6,512.56	21,844	35,702	243,099,412	6,809.04	4.55%
Garrett County	3,127	5,409	22,650,118	4,187.70	2,674	4,758	24,195,900	5,085.31	21.43%
Good Samaritan	13,932	18,203	142,763,036	7,842.95	16,187	20,806	159,188,038	7,650.95	( 2.45%)
Harbor Hospital	11,000	14,747	99,111,551	6,720.94	11,625	15,468	107,459,131	6,947.31	3.37%
Harford Memorial	5,823	9,238	47,130,600	5,102.07	5,692	8,637	50,107,900	5,801.54	13.71%
Holy Cross	24,627	33,271	210,461,737	6,325.70	24,654	32,745	230,415,133	7,036.71	11.24%
Howard County	14,108	19,441	110,812,339	5,699.98	14,273	21,708	135,316,306	6,233.56	9.36%
Johns Hopkins	42,975	58,465	835,781,223	14,295.38	44,379	59,754	943,819,663	15,795.07	10.49%
Johns Hopkins Bayview	20,424	29,959	263,133,763	8,783.09	20,405	29,725	283,140,485	9,525.24	8.45%
Kernan	2,409	3,353	55,310,500	16,495.82	2,997	4,023	63,744,118	15,844.16	( 3.95%)
Laurel Regional	7,202	10,065	66,875,637	6,644.07	7,274	10,230	68,345,738	6,680.69	0.55%
Maryland General	11,292	14,761	107,263,436	7,266.83	11,372	14,532	118,130,494	8,129.03	11.86%
McCready	977	2,309	10,851,300	4,699.57	719	2,011	11,140,365	5,540.58	17.90%
Memorial Cumberland	8,506	14,362	70,469,060	4,906.61	8,469	12,835	72,086,226	5,616.49	14.47%
Memorial of Easton	9,255	14,176	80,790,344	5,699.28	9,123	14,377	83,964,730	5,840.21	2.47%
Mercy Medical.	15,034	25,274	178,890,144	7,078.10	16,492	27,437	203,262,651	7,408.27	4.66%
Montgomery General	8,794	12,255	76,042,085	6,205.02	8,904	12,191	83,492,615	6,848.83	10.38%
North Arundel	17,136	24,338	149,709,612	6,151.15	17,281	24,932	163,452,000	6,555.91	6.58%
Northwest	12,194	18,582	110,437,144	5,943.23	12,093	17,917	112,112,700	6,257.34	5.29%
Peninsula Regional	19,096	26,786	193,184,000	7,212.25	19,648	27,184	209,846,049	7,719.33	7.03%
Prince Georges	15,959	20,615	173,676,307	8,424.57	15,830	19,709	179,186,422	9,091.80	7.92%
Sacred Heart	8,060	13,790	79,937,916	5,796.88	8,304	13,663	88,390,012	6,469.13	11.60%

CHANGE IN COST PER EQUIVALENT ADMISSION(EIPA) : EXHIBIT I-a  
 REGULATED OPERATIONS  
 Listed by Alphabetical Order

Hospital	2003				2004				% Change
	Admis- -sions	EIPAs	Operating Expenses	Expense per EIPA	Admis- -sions	EIPAs	Operating Expenses	Expense per EIPA	
Saint Agnes	19,232	29,018	181,653,587	6,260.03	20,037	29,333	209,035,941	7,126.25	13.84%
Saint Marys	6,480	11,940	55,235,880	4,626.30	6,997	12,750	60,769,804	4,766.26	3.03%
Shady Grove	19,534	28,483	181,137,076	6,359.40	19,208	28,538	198,744,828	6,964.11	9.51%
Sinai Hosp.	23,679	30,234	300,585,718	9,942.05	24,524	32,714	332,530,173	10,164.63	2.24%
Southern Maryland	15,509	21,032	124,695,700	5,928.78	15,515	20,798	130,616,600	6,280.25	5.93%
St Joseph Medical	19,996	26,226	212,911,931	8,118.48	21,478	27,482	234,177,917	8,521.14	4.96%
Suburban	12,838	17,584	135,878,987	7,727.22	13,288	17,932	138,702,018	7,735.02	0.10%
Union Memorial	18,764	24,266	219,663,907	9,052.33	19,215	25,280	233,662,314	9,214.06	2.11%
Union of Cecil	8,655	13,403	60,495,306	4,513.61	8,935	13,506	70,418,800	5,214.06	15.52%
University MD	20,615	26,010	447,376,400	17,200.02	21,346	26,896	515,920,263	19,182.33	11.53%
University MIEMSS	6,932	7,089	95,236,799	13,434.45	6,862	7,022	115,019,018	16,379.52	21.92%
University UMCC	1,236	2,156	40,523,500	18,795.69	1,205	2,108	39,836,374	18,900.79	0.56%
Upper Chesapeake	12,130	16,217	87,051,900	5,367.83	11,979	16,263	99,731,400	6,132.41	14.24%
Wash. Adventist	17,702	21,560	178,632,377	8,285.32	17,385	21,484	196,370,770	9,140.32	10.32%
Washington Co.	14,740	22,798	130,080,585	5,705.84	15,552	23,334	139,771,085	5,990.02	4.98%
	632,015	898,785	6,778,984,531	7,542.38	646,422	917,908	7,435,761,606	8,100.77	7.40%

CHANGE IN COST PER EQUIVALENT ADMISSION(EIPA) : EXHIBIT I-B  
 REGULATED OPERATIONS  
 Listed by Percentage Change of Cost per EIPA

Hospital	2003				2004				% Change
	Admissions	EIPAs	Operating Expenses	Expense per EIPA	Admissions	EIPAs	Operating Expenses	Expense per EIPA	
Chester River	3,811	7,151	33,844,600	4,733.02	3,565	6,683	39,095,200	5,849.95	23.60%
University MIEMSS	6,932	7,089	95,236,799	13,434.45	6,862	7,022	115,019,018	16,379.52	21.92%
Garrett County	3,127	5,409	22,650,118	4,187.70	2,674	4,758	24,195,900	5,085.31	21.43%
McCreedy	977	2,309	10,851,300	4,699.57	719	2,011	11,140,365	5,540.58	17.90%
Union of Cecil	8,655	13,403	60,495,306	4,513.61	8,935	13,506	70,418,800	5,214.06	15.52%
Atlantic Gen.	2,778	6,101	30,285,489	4,963.94	3,046	6,199	35,437,376	5,716.63	15.16%
Memorial Cumberland	8,506	14,362	70,469,060	4,906.61	8,469	12,835	72,086,226	5,616.49	14.47%
Saint Agnes	19,232	29,018	181,653,587	6,260.03	20,037	29,333	209,035,941	7,126.25	13.84%
University MD	20,615	26,010	447,376,400	17,200.02	21,346	26,896	515,920,263	19,182.33	11.53%
Upper Chesapeake	12,130	16,217	87,051,900	5,367.83	11,979	16,263	99,731,400	6,132.41	14.24%
Maryland General	11,292	14,761	107,263,436	7,266.83	11,372	14,532	118,130,494	8,129.03	11.86%
Harford Memorial	5,823	9,238	47,130,600	5,102.07	5,692	8,637	50,107,900	5,801.54	13.71%
Sacred Heart	8,060	13,790	79,937,916	5,796.88	8,304	13,663	88,390,012	6,469.13	11.60%
Holy Cross	24,627	33,271	210,461,737	6,325.70	24,654	32,745	230,415,133	7,036.71	11.24%
Johns Hopkins	42,975	58,465	835,781,223	14,295.38	44,379	59,754	943,819,663	15,795.07	10.49%
Montgomery General	8,794	12,255	76,042,085	6,205.02	8,904	12,191	83,492,615	6,848.83	10.38%
Wash. Adventist	17,702	21,560	178,632,377	8,285.32	17,385	21,484	196,370,770	9,140.32	10.32%
Shady Grove	19,534	28,483	181,137,076	6,359.40	19,208	28,538	198,744,828	6,964.11	9.51%
Howard County	14,108	19,441	110,812,339	5,699.98	14,273	21,708	135,316,306	6,233.56	9.36%
Johns Hopkins Bayview	20,424	29,959	263,133,763	8,783.09	20,405	29,725	283,140,485	9,525.24	8.45%
Prince Georges	15,959	20,615	173,676,307	8,424.57	15,830	19,709	179,186,422	7,719.33	7.92%
Peninsula Regional	19,096	26,786	193,184,000	7,212.25	19,648	27,184	209,846,049	7,719.33	7.03%
North Arundel	17,136	24,338	149,709,612	6,151.15	17,281	24,932	163,452,000	6,555.91	6.58%
Franklin Square.	23,191	30,850	200,593,458	6,502.24	23,315	31,424	217,184,108	6,911.39	6.29%
Southern Maryland	15,509	21,032	124,695,700	5,928.78	15,515	20,798	130,616,600	6,280.25	5.93%
Frederick Memorial	14,604	23,322	133,213,900	5,711.97	14,566	22,580	133,558,334	5,914.90	3.55%
Northwest	12,194	18,582	110,437,144	5,943.23	12,093	17,917	112,112,700	6,257.34	5.29%
Anne Arundel	21,618	31,469	180,847,599	5,746.81	22,129	33,914	204,765,248	6,037.70	5.06%
Washington Co.	14,740	22,798	130,080,585	5,705.84	15,552	23,334	139,771,085	5,990.02	4.98%
St Joseph Medical	19,996	26,226	212,911,931	8,118.48	21,478	27,482	234,177,917	7,408.27	4.96%
Mercy Medical.	15,034	25,274	178,890,144	7,078.10	16,492	27,437	203,262,651	8,521.14	4.66%
G.B.M.C	22,417	35,987	234,366,380	6,512.56	21,844	35,702	243,099,412	6,809.04	4.55%
Carroll Hospital	13,430	17,296	96,420,357	5,574.81	13,674	17,749	103,233,718	5,816.21	4.33%
Harbor Hospital	11,000	14,747	99,111,551	6,720.94	11,625	15,468	107,459,131	6,947.31	3.37%

CHANGE IN COST PER EQUIVALENT ADMISSION(EIPA): EXHIBIT I-b  
 REGULATED OPERATIONS  
 Listed by Percentage Change of Cost per EIPA

Hospital	2003				2004				% Change
	Admissions	EIPAs	Operating Expenses	Expense per EIPA	Admissions	EIPAs	Operating Expenses	Expense per EIPA	
Saint Marys	6,480	11,940	55,235,880	4,626.30	6,997	12,750	60,769,804	4,766.26	3.03%
Memorial of Easton	9,255	14,176	80,790,344	5,699.28	9,123	14,377	83,964,730	5,840.21	2.47%
Sinal Hosp.	23,679	30,234	300,585,718	9,942.05	24,524	32,714	332,530,173	10,164.63	2.24%
Union Memorial	18,764	24,266	219,663,907	9,052.33	19,215	25,280	233,662,314	9,243.09	2.11%
Doctors Community Hospi	11,127	15,571	100,661,164	6,464.48	11,706	16,294	107,003,900	6,567.07	1.59%
University UMCC	1,236	2,156	40,523,500	18,795.69	1,205	2,108	39,836,374	18,900.79	0.56%
Laurel Regional	7,202	10,065	66,875,637	6,644.07	7,274	10,230	68,345,738	6,680.69	0.55%
Civista Health	6,898	10,784	56,451,075	5,234.72	7,602	11,530	60,543,060	5,250.92	0.31%
Suburban	12,838	17,584	135,878,987	7,727.22	13,288	17,932	138,702,018	7,735.02	0.10%
Bon Secours	7,610	9,737	68,801,000	7,066.24	7,655	9,801	68,944,009	7,034.15	(0.45%)
Dorchester General	4,033	6,421	29,118,000	4,534.81	3,929	6,559	29,032,194	4,426.31	(2.39%)
Good Samaritan	13,932	18,203	142,763,036	7,842.95	16,187	20,806	159,188,038	7,650.95	(2.45%)
Calvert Memorial	7,720	11,876	52,107,719	4,387.74	8,496	13,876	59,374,868	4,279.05	(2.48%)
Kernan	2,409	3,353	55,310,500	16,495.82	2,997	4,023	63,744,118	15,844.16	(3.95%)
Ft. Washington	2,806	4,807	25,832,285	5,373.44	2,974	5,514	28,386,200	5,148.02	(4.20%)
	632,015	898,785	6,778,984,531	7,542.38	646,422	917,908	7,435,761,606	8,100.77	7.40%

CHANGE IN REVENUE PER ADMISSION: EXHIBIT II - a  
 REGULATED OPERATIONS  
 Listed by Alphabetical Order

Hospital	2003				2004				Volume % Change	Revenue % Change
	Admissions	Inpatient Revenue \$	Revenue Per Admission	Admissions	Inpatient Revenue \$	Revenue Per Admission	Revenue Per Admission			
Anne Arundel	21,618	154,731,800	7,157.54	22,129	166,801,700	7,537.70	2,36%	5.31%		
Atlantic Gen.	2,778	15,948,264	5,740.92	3,046	21,345,000	7,007.55	9.65%	22.06%		
Bon Secours	7,610	63,642,700	8,363.04	7,655	65,797,900	8,595.41	0.59%	2.78%		
Calvert Memorial	7,720	39,920,000	5,170.98	8,496	43,362,600	5,103.88	10.05%	(1.30%)		
Carroll Hospital	13,430	81,443,500	6,064.30	13,674	90,606,200	6,626.17	1.82%	9.27%		
Chester River	3,811	21,311,400	5,592.08	3,565	23,997,800	6,731.50	(6.45%)	20.38%		
Civista Health	6,898	41,896,500	6,073.72	7,602	48,496,900	6,379.49	10.21%	5.03%		
Doctors Community Hospi	11,127	84,079,600	7,556.36	11,706	90,291,000	7,713.22	5.20%	2.08%		
Dorchester General	4,033	23,000,500	5,703.07	3,929	21,214,100	5,399.36	(2.58%)	(5.33%)		
Franklin Square.	23,191	180,969,500	7,803.44	23,315	196,980,200	8,448.65	0.53%	8.27%		
Frederick Memorial	14,604	96,359,400	6,598.15	14,566	100,473,500	6,897.81	(0.26%)	4.54%		
Ft. Washington	2,806	18,539,026	6,606.92	2,974	18,186,000	6,115.00	5.99%	(7.45%)		
G.B.M.C	22,417	165,582,200	7,386.46	21,844	168,909,300	7,732.53	(2.56%)	4.69%		
Garrett County	3,127	15,020,500	4,803.49	2,674	15,175,400	5,675.17	(14.49%)	18.15%		
Good Samaritan	13,932	128,599,500	9,230.51	16,187	153,449,000	9,479.77	16.19%	2.70%		
Harbor Hospital	11,000	84,042,200	7,640.20	11,625	96,943,500	8,339.23	5.68%	9.15%		
Harford Memorial	5,823	36,793,400	6,318.63	5,692	40,145,500	7,052.97	(2.25%)	11.62%		
Holy Cross	24,627	181,073,600	7,352.65	24,654	201,206,800	8,161.22	0.11%	11.00%		
Howard County	14,108	91,352,800	6,475.25	14,273	100,957,700	7,073.33	1.17%	9.24%		
Johns Hopkins	42,975	701,807,900	16,330.61	44,379	810,197,300	18,256.32	3.27%	11.79%		
Johns Hopkins Bayview	20,424	208,596,900	10,213.32	20,405	228,827,100	11,214.27	(0.09%)	9.80%		
Kernan	2,409	41,439,700	17,202.03	2,997	51,191,200	17,080.81	24.41%	(0.70%)		
Laurel Regional	7,202	54,419,700	7,556.19	7,274	54,340,800	7,470.55	1.00%	9.65%		
Maryland General	11,292	101,816,600	9,016.70	11,372	112,434,100	9,886.92	0.71%	9.65%		
McCreedy	977	5,072,300	5,191.71	719	4,266,900	5,934.49	(26.41%)	14.31%		
Memorial Cumberland	8,506	48,186,000	5,664.94	8,469	55,965,600	6,608.29	(0.43%)	16.65%		
Memorial of Easton	9,255	58,122,800	6,280.15	9,123	58,922,300	6,458.65	(1.43%)	2.84%		
Mercy Medical.	15,034	122,473,200	8,146.41	16,492	145,029,100	8,793.91	9.70%	7.95%		
Montgomery General	8,794	62,590,900	7,117.46	8,904	69,244,000	7,776.73	1.25%	9.26%		
North Arundel	17,136	125,336,900	7,314.24	17,281	135,202,700	7,823.78	0.85%	6.97%		
Northwest	12,194	87,577,900	7,182.05	12,093	92,392,300	7,640.15	(0.83%)	6.38%		
Peninsula Regional	19,096	156,645,100	8,203.03	19,648	176,376,500	8,976.82	2.89%	9.43%		
Prince Georges	15,959	157,306,500	9,856.76	15,830	169,586,600	10,712.99	(0.81%)	8.69%		
Sacred Heart	8,060	52,178,300	6,473.73	8,304	63,493,500	7,646.13	3.03%	18.11%		
Saint Agnes	19,232	151,428,600	7,873.78	20,037	178,368,800	8,901.97	4.19%	13.06%		
Saint Marys	6,480	33,867,500	5,226.47	6,997	39,724,900	5,677.42	7.98%	8.63%		
Shady Grove	19,534	148,651,678	7,609.89	19,208	154,006,156	8,017.81	(1.67%)	5.36%		

CHANGE IN REVENUE PER ADMISSION: EXHIBIT II-a  
 REGULATED OPERATIONS  
 Listed by Alphabetical Order

Hospital	2003				2004				Volume % Change	Revenue % Change
	Admissions	Inpatient Revenue \$	Revenue Per Admission	Admissions	Inpatient Revenue \$	Revenue Per Admission				
Sinai Hosp.	23,679	297,855,500	12,578.89	24,524	316,906,100	12,922.28	3.57%	2.73%		
Southern Maryland	15,509	110,416,100	7,119.49	15,515	120,097,700	7,740.75	0.04%	8.73%		
St Joseph Medical	19,996	187,286,100	9,366.18	21,478	213,408,000	9,936.12	7.41%	6.09%		
Suburban	12,838	107,310,600	8,358.83	13,288	114,677,200	8,630.13	3.51%	3.25%		
Union Memorial	18,764	201,601,700	10,744.07	19,215	215,313,200	11,205.47	2.40%	4.29%		
Union of Cecil	8,655	49,555,500	5,725.65	8,935	55,988,900	6,266.25	3.24%	9.44%		
University MD	20,615	402,932,500	19,545.60	21,346	470,964,300	22,063.35	3.55%	12.88%		
University MIEMSS	6,932	127,604,900	18,408.09	6,862	152,168,500	22,175.53	( 1.01%)	20.47%		
University UMCC	1,236	28,959,000	23,429.61	1,205	28,517,300	23,665.81	( 2.51%)	1.01%		
Upper Chesapeake	12,130	76,184,100	6,280.63	11,979	85,986,900	7,178.14	( 1.24%)	14.29%		
Wash. Adventist	17,702	173,753,902	9,815.50	17,385	174,729,231	10,050.57	( 1.79%)	2.39%		
Washington Co.	14,740	95,417,900	6,473.40	15,552	111,744,100	7,185.19	5.51%	11.00%		
	632,015	5,700,702,670	9,019.88	646,422	6,324,411,387	9,783.72	2.28%	8.47%		

CHANGE IN REVENUE PER ADMISSION: EXHIBIT II-B  
REGULATED OPERATIONS  
Listed by Percentage Change of Revenue per Admission

Hospital	2003				2004				Volume % Change	Revenue % Change
	Admissions	Inpatient Revenue \$	Revenue Per Admission	Admissions	Inpatient Revenue \$	Revenue Per Admission				
Atlantic Gen.	2,778	15,948,264	5,740.92	3,046	21,345,000	7,007.55	9.65%	22.06%		
University MIEMSS	6,932	127,604,900	18,408.09	6,862	152,168,500	22,175.53	( 1.01%)	20.47%		
Chester River	3,811	21,311,400	5,592.08	3,565	23,997,800	6,731.50	( 6.45%)	20.38%		
Sacred Heart	8,060	52,178,300	6,473.73	8,304	63,493,500	7,646.13	3.03%	18.11%		
Memorial Cumberland	8,506	48,186,000	5,664.94	8,469	55,965,600	6,608.29	( 0.43%)	16.65%		
McCreedy	977	5,072,300	5,191.71	719	4,266,900	5,934.49	( 26.41%)	14.31%		
Upper Chesapeake	12,130	76,184,100	6,280.63	11,979	85,986,900	7,178.14	( 1.24%)	14.29%		
Saint Agnes	19,232	151,428,600	7,873.78	20,037	178,368,800	8,901.97	4.19%	13.06%		
University MD	20,615	402,932,500	19,545.60	21,346	470,964,300	22,063.35	3.55%	12.88%		
Johns Hopkins	42,975	701,807,900	16,330.61	44,379	810,197,300	18,256.32	3.27%	11.79%		
Harford Memorial	5,823	36,793,400	6,318.63	5,692	40,145,500	7,052.97	( 2.25%)	11.62%		
Holy Cross	24,627	181,073,600	7,352.65	24,654	201,206,800	8,161.22	0.11%	11.00%		
Washington Co.	14,740	95,417,900	6,473.40	15,552	111,744,100	7,185.19	5.51%	11.00%		
Johns Hopkins Bayview	20,424	208,596,900	10,213.32	20,405	228,827,100	11,214.27	( 0.09%)	9.80%		
Maryland General	11,292	101,816,600	9,016.70	11,372	112,434,100	9,886.92	0.71%	9.65%		
Union of Cecil	8,655	49,555,500	5,725.65	8,935	55,988,900	6,266.25	3.24%	9.44%		
Peninsula Regional	19,096	156,645,100	8,203.03	19,648	176,376,500	8,976.82	2.89%	9.43%		
Carroll Hospital	13,430	81,443,500	6,064.30	13,674	90,606,200	6,626.17	1.82%	9.27%		
Montgomery General	8,794	62,590,900	7,117.46	8,904	69,244,000	7,776.73	1.25%	9.26%		
Howard County	14,108	91,352,800	6,475.25	14,273	100,957,700	7,073.33	1.17%	9.24%		
Harbor Hospital	11,000	84,042,200	7,640.20	11,625	96,943,500	8,339.23	5.68%	9.15%		
Southern Maryland	15,509	110,416,100	7,119.49	15,515	120,097,700	7,740.75	0.04%	8.73%		
Prince Georges	15,959	157,306,500	9,856.76	15,830	169,586,600	10,712.99	( 0.81%)	8.69%		
Saint Marys	6,480	33,867,500	5,226.47	6,997	39,724,900	5,677.42	7.98%	8.63%		
Franklin Square.	23,191	180,969,500	7,803.44	23,315	196,980,200	8,448.65	0.53%	8.27%		
Mercy Medical.	15,034	122,473,200	8,146.41	16,492	145,029,100	8,793.91	9.70%	7.95%		
North Arundel	17,136	125,336,900	7,314.24	17,281	135,202,700	7,823.78	0.85%	6.97%		
Northwest	12,194	87,577,900	7,182.05	12,093	92,392,300	7,640.15	( 0.83%)	6.38%		
St Joseph Medical	19,996	187,286,100	9,366.18	21,478	213,408,000	9,936.12	7.41%	6.09%		
Shady Grove	19,534	148,651,678	7,609.89	19,208	154,006,156	8,017.81	( 1.67%)	5.36%		
Anne Arundel	21,618	154,731,800	7,157.54	22,129	166,801,700	7,537.70	2.36%	5.31%		
Garrett County	3,127	15,020,500	4,803.49	2,674	15,175,400	5,675.17	( 14.49%)	18.15%		
Civista Health	6,898	41,896,500	6,073.72	7,602	48,496,900	6,379.49	10.21%	5.03%		
G.B.M.C	22,417	165,582,200	7,386.46	21,844	168,909,300	7,732.53	( 2.56%)	4.69%		
Frederick Memorial	14,604	96,359,400	6,598.15	14,566	100,473,500	6,897.81	( 0.26%)	4.54%		
Union Memorial	18,764	201,601,700	10,744.07	19,215	215,313,200	11,205.47	2.40%	4.29%		

CHANGE IN REVENUE PER ADMISSION: EXHIBIT II-B  
REGULATED OPERATIONS  
Listed by Percentage Change of Revenue per Admission

Hospital	2003				2004				Volume % Change	Revenue % Change
	Admissions	Inpatient Revenue \$	Revenue Per Admission	Admissions	Inpatient Revenue \$	Revenue Per Admission				
Suburban	12,838	107,310,600	8,358.83	13,288	114,677,200	8,630.13	3.51%	3.25%		
Memorial of Easton	9,255	58,122,800	6,280.15	9,123	58,922,300	6,458.65	( 1.43%)	2.84%		
Bon Secours	7,610	63,642,700	8,363.04	7,655	65,797,900	8,595.41	0.59%	2.78%		
Sinai Hosp.	23,679	297,855,500	12,578.89	24,524	316,906,100	12,922.28	3.57%	2.73%		
Good Samaritan	13,932	128,599,500	9,230.51	16,187	153,449,000	9,479.77	16.19%	2.70%		
Wash. Adventist	17,702	173,753,902	9,815.50	17,385	174,729,231	10,050.57	( 1.79%)	2.39%		
Doctors Community Hospi	11,127	84,079,600	7,556.36	11,706	90,291,000	7,713.22	5.20%	2.08%		
University UMCC	1,236	28,959,000	23,429.61	1,205	28,517,300	23,665.81	( 2.51%)	1.01%		
Kernan	2,409	41,439,700	17,202.03	2,997	51,191,200	17,080.81	24.41%	( 0.70%)		
Laurel Regional	7,202	54,419,700	7,556.19	7,274	54,340,800	7,470.55	1.00%	( 1.13%)		
Calvert Memorial	7,720	39,920,000	5,170.98	8,496	43,362,600	5,103.88	10.05%	( 1.30%)		
Dorchester General	4,033	23,000,500	5,703.07	3,929	21,214,100	5,399.36	( 2.58%)	( 5.33%)		
Ft. Washington	2,806	18,539,026	6,606.92	2,974	18,186,000	6,115.00	5.99%	( 7.45%)		
	632,015	5,700,702,670	9,019.88	646,422	6,324,411,387	9,783.72	2.28%	8.47%		

CHANGE IN UNCOMPENSATED CARE (UCC) : EXHIBIT III-a  
 REGULATED OPERATIONS  
 Listed in Alphabetical Order by Region

Hospital Area	Hospital	2003			2004			% Change Bad Debt Amount
		Gross Patient Revenue	Charity & Bad Debts	% UCC	Gross Patient Revenue	Charity & Bad Debts	% UCC	
M E T R O	Anne Arundel	225,242,400	10,001,581	4.44	255,636,900	11,278,148	4.41	12.76
	Bon Secours	81,427,500	10,279,800	12.62	84,246,500	10,390,363	12.33	1.08
	Doctors Community Hosp	117,663,400	7,191,600	6.11	125,678,000	8,175,100	6.50	13.68
	Franklin Square.	240,735,400	16,131,168	6.70	265,491,100	18,581,952	7.00	15.19
	Ft. Washington	31,762,139	3,426,464	10.79	33,749,500	3,416,800	10.12	-0.28
	G.B.M.C	265,815,800	6,948,100	2.61	276,070,000	7,314,900	2.65	5.28
	Good Samaritan	168,020,400	7,888,125	4.69	197,239,100	12,582,606	6.38	59.51
	Harbor Hospital	112,667,500	7,731,895	6.86	128,989,000	9,889,809	7.67	27.91
	Holy Cross	244,629,000	12,254,004	5.01	267,237,000	14,342,178	5.37	17.04
	Howard County	125,884,100	5,419,628	4.31	153,545,800	6,192,272	4.03	14.26
	Johns Hopkins	954,771,500	61,388,800	6.43	1,090,889,800	62,591,499	5.74	1.96
	Johns Hopkins Bayview	305,983,900	28,157,000	9.20	333,347,200	32,275,000	9.68	14.63
	Kernan	57,684,800	5,162,790	8.95	68,719,400	6,507,100	9.47	26.04
	Laurel Regional	76,056,600	6,545,165	8.61	76,426,300	7,065,122	9.24	7.94
	Maryland General	133,092,700	11,263,500	8.46	143,676,100	11,859,072	8.25	5.29
	Mercy Medical.	205,890,600	17,689,839	8.59	241,280,800	21,590,953	8.95	22.05
	Montgomery General	87,224,000	5,220,700	5.99	94,804,400	5,746,100	6.06	10.06
	North Arundel	178,017,100	11,357,414	6.38	195,063,400	11,385,100	5.84	0.24
	Northwest	133,456,700	9,457,200	7.09	136,888,400	8,960,200	6.55	-5.26
	Prince Georges	203,201,500	26,451,289	13.02	211,137,700	28,523,192	13.51	7.83
	Saint Agnes	228,479,500	15,104,060	6.61	261,123,500	17,429,936	6.67	15.40
	Shady Grove	216,755,437	13,311,902	6.14	228,815,766	12,734,950	5.57	-4.33
	Sinai Hosp.	380,306,800	26,617,400	7.00	422,745,200	31,230,803	7.39	17.33
	Southern Maryland	149,738,700	8,356,700	5.58	160,991,700	10,507,100	6.53	25.73
	St Joseph Medical	245,633,600	5,204,321	2.12	273,064,400	6,057,355	2.22	16.39
	Suburban	146,985,200	6,878,907	4.68	154,752,900	6,604,000	4.27	-4.00
	Union Memorial	260,715,800	14,368,745	5.51	283,270,800	19,383,888	6.84	34.90
	University MD	508,386,200	52,571,000	10.34	593,407,000	36,770,000	6.20	-30.06
	University MIEMSS	130,495,000	29,275,000	22.43	155,719,300	33,946,000	21.80	15.96
	University UMCC	50,509,000	5,307,000	10.51	49,879,400	3,292,000	6.60	-37.97
	Upper Chesapeake	101,855,300	5,832,700	5.73	116,741,200	7,103,100	6.08	21.78
	Wash. Adventist	211,623,242	14,115,034	6.67	215,926,568	13,473,500	6.24	-4.55
M E T R O		6,580,710,818	466,908,831	7.10	7,296,554,134	497,200,098	6.81	6.49

CHANGE IN UNCOMPENSATED CARE (UCC) : EXHIBIT III-a  
 REGULATED OPERATIONS  
 Listed in Alphabetical Order by Region

Hospital Area	Hospital	2003			2004			% Change Bad Debt Amount
		Gross Patient Revenue	Charity & Bad Debts	% UCC	Gross Patient Revenue	Charity & Bad Debts	% UCC	
R U R A L	Atlantic Gen.	35,025,872	1,976,008	5.64	43,439,600	2,361,200	5.44	19.49
	Calvert Memorial	61,409,200	4,258,889	6.94	70,820,000	4,247,264	6.00	-0.27
	Carroll Hospital	104,886,500	4,004,900	3.82	117,609,800	5,614,042	4.77	40.18
	Chester River	39,987,600	3,076,332	7.69	44,983,400	3,219,500	7.16	4.65
	Civista Health	65,498,800	3,859,200	5.89	73,558,600	3,817,800	5.19	-1.07
	Dorchester General	36,401,000	3,043,124	8.36	35,416,000	3,544,700	10.01	16.48
	Frederick Memorial	153,881,200	9,797,100	6.37	155,749,500	6,618,385	4.25	-32.45
	Garrett County	25,980,700	1,510,300	5.81	27,000,800	1,251,500	4.64	-17.14
	Hartford Memorial	58,368,700	5,852,100	10.03	60,913,900	5,812,100	9.54	-0.68
	McCreedy	11,989,600	1,358,422	11.33	11,932,400	912,046	7.64	-32.86
	Memorial Cumberland	81,360,400	3,751,500	4.61	84,815,700	3,716,900	4.38	-0.92
	Memorial of Easton	89,024,600	5,555,400	6.24	92,855,500	5,397,900	5.81	-2.84
	Peninsula Regional	219,722,500	11,201,800	5.10	244,030,100	13,067,000	5.35	16.65
	Sacred Heart	89,271,800	3,606,400	4.04	104,471,800	4,894,400	4.68	35.71
	Saint Marys	62,401,800	3,017,611	4.84	72,385,400	4,069,423	5.62	34.86
	Union of Cecil	76,740,000	5,203,400	6.78	84,629,200	5,886,700	6.96	13.13
	Washington Co.	147,650,400	8,112,800	5.49	167,657,600	11,274,600	6.72	38.97
		1,359,600,672	79,185,285	5.82	1,492,269,300	85,705,460	5.74	8.23
R U R A L		7,940,311,490	546,094,116	6.88	8,788,823,434	582,905,558	6.63	6.74

CHANGE IN UNCOMPENSATED CARE (UCC) : EXHIBIT III-B  
 REGULATED OPERATIONS  
 Listed by Percentage of Uncompensated Care by Region

Hospital Area	Hospital	2003			2004			% Change Bad Debt Amount
		Gross Revenues	Charity & Bad Debts	UCC %	Gross Revenues	Charity & Bad Debts	UCC %	
M E T R O	University MIEMSS	130,495,000	29,275,000	22.43	155,719,300	33,946,000	21.80	15.96
	Prince Georges	203,201,500	26,451,289	13.02	211,137,700	28,523,192	13.51	7.83
	Bon Secours	81,427,500	10,279,800	12.62	84,246,500	10,390,363	12.33	1.08
	Ft. Washington	31,762,139	3,426,464	10.79	33,749,500	3,416,800	10.12	-0.28
	Johns Hopkins Bayview	305,983,900	28,157,000	9.20	333,347,200	32,275,000	9.68	14.63
	Kernan	57,684,800	5,162,790	8.95	68,719,400	6,507,100	9.47	26.04
	Laurel Regional	76,056,600	6,545,165	8.61	76,426,300	7,065,122	9.24	7.94
	Mercy Medical.	205,890,600	17,689,839	8.59	241,280,800	21,590,953	8.95	22.05
	Maryland General	133,092,700	11,263,500	8.46	143,676,100	11,859,072	8.25	5.29
	Harbor Hospital	112,667,500	7,731,895	6.86	128,989,000	9,889,809	7.67	27.91
	Sinai Hosp.	380,306,800	26,617,400	7.00	422,745,200	31,230,803	7.39	17.33
	Franklin Square.	240,735,400	16,131,168	6.70	265,491,100	18,581,952	7.00	15.19
	Union Memorial	260,715,800	14,368,745	5.51	283,270,800	19,383,888	6.84	34.90
	Saint Agnes	228,479,500	15,104,060	6.61	261,123,500	17,429,936	6.67	15.40
	University UMCC	50,509,000	5,307,000	10.51	49,879,400	3,292,000	6.60	-37.97
	Northwest	133,456,700	9,457,200	7.09	136,888,400	8,960,200	6.55	-5.26
	Southern Maryland	149,738,700	8,356,700	5.58	160,991,700	10,507,100	6.53	25.73
	Doctors Community Hosp	117,663,400	7,191,600	6.11	125,678,000	8,175,100	6.50	13.68
	Good Samaritan	168,020,400	7,888,125	4.69	197,239,100	12,582,606	6.38	59.51
	Wash. Adventist	211,623,242	14,115,034	6.67	215,926,568	13,473,500	6.24	-4.55
	University MD	508,386,200	52,571,000	10.34	593,407,000	36,770,000	6.20	-30.06
	Upper Chesapeake	101,855,300	5,832,700	5.73	116,741,200	7,103,100	6.08	21.78
	Montgomery General	87,224,000	5,220,700	5.99	94,804,400	5,746,100	6.06	10.06
	North Arundel	178,017,100	11,357,414	6.38	195,063,400	11,385,100	5.84	0.24
	Johns Hopkins	954,771,500	61,388,800	6.43	1,090,889,800	62,591,499	5.74	1.96
	Shady Grove	216,755,437	13,311,902	6.14	228,815,766	12,734,950	5.57	-4.33
	Holy Cross	244,629,000	12,254,004	5.01	267,237,000	14,342,178	5.37	17.04
	Anne Arundel	225,242,400	10,001,581	4.44	255,636,900	11,278,148	4.41	12.76
	Suburban	146,985,200	6,878,907	4.68	154,752,900	6,604,000	4.27	-4.00
	Howard County	125,884,100	5,419,628	4.31	153,545,800	6,192,272	4.03	14.26
	G.B.M.C	265,815,800	6,948,100	2.61	276,070,000	7,314,900	2.65	5.28
	St Joseph Medical	245,633,600	5,204,321	2.12	273,064,400	6,057,355	2.22	16.39
M E T R O		6,580,710,818	466,908,831	7.10	7,296,554,134	497,200,098	6.81	6.49

CHANGE IN UNCOMPENSATED CARE (UCC) : EXHIBIT III-B  
 REGULATED OPERATIONS  
 Listed by Percentage of Uncompensated Care by Region

Hospital Area	Hospital	2003			2004			% Change Bad Debt Amount
		Gross Revenues	Charity & Bad Debts	UCC %	Gross Revenues	Charity & Bad Debts	UCC %	
R U R A L	Dorchester General	36,401,000	3,043,124	8.36	35,416,000	3,544,700	10.01	16.48
	Hartford Memorial	58,368,700	5,852,100	10.03	60,913,900	5,812,100	9.54	-0.68
	McCready	11,989,600	1,358,422	11.33	11,932,400	912,046	7.64	-32.86
	Chester River	39,987,600	3,076,332	7.69	44,983,400	3,219,500	7.16	4.65
	Union of Cecil	76,740,000	5,203,400	6.78	84,629,200	5,886,700	6.96	13.13
	Washington Co.	147,650,400	8,112,800	5.49	167,657,600	11,274,600	6.72	38.97
	Calvert Memorial	61,409,200	4,258,889	6.94	70,820,000	4,247,264	6.00	-0.27
	Memorial of Easton	89,024,600	5,555,400	6.24	92,855,500	5,397,900	5.81	-2.84
	Saint Marys	62,401,800	3,017,611	4.84	72,385,400	4,069,423	5.62	34.86
	Atlantic Gen.	35,025,872	1,976,008	5.64	43,439,600	2,361,200	5.44	19.49
	Peninsula Regional	219,722,500	11,201,800	5.10	244,030,100	13,067,000	5.35	16.65
	Civista Health	65,498,800	3,859,200	5.89	73,558,600	3,817,800	5.19	-1.07
	Carroll Hospital	104,886,500	4,004,900	3.82	117,609,800	5,614,042	4.77	40.18
	Sacred Heart	89,271,800	3,606,400	4.04	104,471,800	4,894,400	4.68	35.71
	Garrett County	25,980,700	1,510,300	5.81	27,000,800	1,251,500	4.64	-17.14
	Memorial Cumberland	81,360,400	3,751,500	4.61	84,815,700	3,716,900	4.38	-0.92
	Frederick Memorial	153,881,200	9,797,100	6.37	155,749,500	6,618,385	4.25	-32.45
R U R A L		1,359,600,672	79,185,285	5.82	1,492,269,300	85,705,460	5.74	8.23
R U R A L		7,940,311,490	546,094,116	6.88	8,788,823,434	582,905,558	6.63	6.74

CHANGE IN NET PATIENT REVENUE(NPR) PER EIPA: EXHIBIT IV-a  
 REGULATED OPERATIONS  
 Listed by Alphabetical Order

Hospital	2003			2004			% Change NPR Per EIPA
	Net Patient Revenue	EIPAS	NPR Per EIPA	Net Patient Revenue	EIPAS	NPR Per EIPA	
Anne Arundel	201,162,595	31,469	6,392.36	229,652,408	33,914	6,771.52	5.93
Atlantic Gen.	31,027,153	6,101	5,085.51	38,553,000	6,199	6,219.23	22.29
Bon Secours	69,441,900	9,737	7,132.07	71,864,925	9,801	7,332.16	2.81
Calvert Memorial	53,440,015	11,876	4,499.93	61,817,891	13,876	4,455.12	-1.00
Carroll Hospital	93,517,510	17,296	5,406.97	105,744,233	17,749	5,957.66	10.18
Chester River	34,540,640	7,151	4,830.35	39,885,900	6,683	5,968.26	23.56
Civista Health	58,795,900	10,784	5,452.16	65,305,865	11,530	5,664.00	3.89
Doctors Community Hosp	101,069,621	15,571	6,490.71	108,668,900	16,294	6,669.26	2.75
Dorchester General	29,869,573	6,421	4,651.86	28,638,236	6,559	4,366.25	-6.14
Franklin Square.	210,914,998	30,850	6,836.81	229,683,756	31,424	7,309.16	6.91
Frederick Memorial	134,706,600	23,322	5,775.98	138,366,898	22,580	6,127.85	6.09
Ft. Washington	26,564,826	4,807	5,525.82	28,426,600	5,514	5,155.35	-6.70
G.B.M.C	244,894,800	35,987	6,805.12	254,008,900	35,702	7,114.61	4.55
Garrett County	22,348,238	5,409	4,131.88	23,504,300	4,758	4,939.95	19.56
Good Samaritan	147,636,897	18,203	8,110.70	169,325,161	20,806	8,138.16	0.34
Harbor Hospital	97,701,910	14,747	6,625.35	110,648,601	15,468	7,153.51	7.97
Harford Memorial	48,891,100	9,238	5,292.66	51,217,800	8,637	5,930.05	12.04
Holy Cross	212,301,479	33,271	6,380.99	233,819,252	32,745	7,140.67	11.91
Howard County	112,522,338	19,441	5,787.94	137,574,041	21,708	6,337.57	9.50
Johns Hopkins	830,918,825	58,465	14,212.21	954,548,190	59,754	15,974.61	12.40
Johns Hopkins Bayview	264,232,400	29,959	8,819.76	283,474,100	29,725	9,536.47	8.13
Kernan	48,975,900	3,353	14,606.59	57,905,936	4,023	14,393.03	-1.46
Laurel Regional	64,328,890	10,065	6,391.05	64,173,192	10,230	6,272.83	-1.85
Maryland General	114,279,100	14,761	7,742.12	122,650,428	14,532	8,440.06	9.01
McCready	9,241,700	2,309	4,002.47	9,943,656	2,011	4,945.40	23.56
Memorial Cumberland	68,779,600	14,362	4,788.98	72,026,400	12,835	5,611.83	17.18
Memorial of Easton	78,439,700	14,176	5,533.45	79,472,522	14,377	5,527.75	-0.10
Mercy Medical.	183,349,932	25,274	7,254.56	212,220,800	27,437	7,734.76	6.62
Montgomery General	77,353,700	12,255	6,312.04	82,986,100	12,191	6,807.28	7.85
North Arundel	155,781,020	24,338	6,400.61	171,610,000	24,932	6,883.12	7.54
Northwest	113,846,682	18,582	6,126.71	120,218,600	17,917	6,709.75	9.52
Peninsula Regional	194,502,800	26,786	7,261.49	216,040,900	27,184	7,947.21	9.44
Prince Georges	176,318,100	20,615	8,552.71	186,219,679	19,709	9,448.66	10.48
Sacred Heart	78,424,300	13,790	5,687.11	91,416,100	13,663	6,690.61	17.65
Saint Agnes	197,669,500	29,018	6,811.96	226,147,673	29,333	7,709.61	13.18

CHANGE IN NET PATIENT REVENUE(NPR) PER EIPA: EXHIBIT IV-a  
 REGULATED OPERATIONS  
 Listed by Alphabetical Order

Hospital	2003			2004			% Change NPR Per EIPA
	Net Patient Revenue	EIPAS	NPR Per EIPA	Net Patient Revenue	EIPAS	NPR Per EIPA	
Saint Marys	54,801,861	11,940	4,589.94	61,936,949	12,750	4,857.80	5.84
Shady Grove	190,784,447	28,483	6,698.10	209,520,697	28,538	7,341.70	9.61
Sinai Hosp.	325,828,421	30,234	10,776.97	365,503,697	32,714	11,172.55	3.67
Southern Maryland	131,387,900	21,032	6,246.97	138,432,000	20,798	6,656.02	6.55
St Joseph Medical	222,197,703	26,226	8,472.55	247,735,002	27,482	9,014.45	6.40
Suburban	130,094,100	17,584	7,398.24	139,306,700	17,932	7,768.74	5.01
Union Memorial	230,379,493	24,266	9,493.92	244,511,871	25,280	9,672.27	1.88
Union of Cecil	66,215,500	13,403	4,940.40	75,362,600	13,506	5,580.11	12.95
University MD	445,422,200	26,010	17,124.88	550,702,000	26,896	20,475.55	19.57
University MIEMSS	96,270,486	7,089	13,580.26	116,313,300	7,022	16,563.84	21.97
University UMCC	39,629,263	2,156	18,380.92	43,910,400	2,108	20,833.75	13.34
Upper Chesapeake	89,619,100	16,217	5,526.13	103,223,200	16,263	6,347.12	14.86
Wash.Adventlist	187,938,034	21,560	8,716.93	194,174,528	21,484	9,038.10	3.68
Washington Co.	128,726,420	22,798	5,646.44	144,893,600	23,334	6,209.55	9.97
	6,927,085,170	898,785	7,707.16	7,713,287,487	917,908	8,403.12	9.03

CHANGE IN NET PATIENT REVENUE(NPR) PER EIPA: EXHIBIT IV-B  
Listed by Net Patient Revenues per EIPA

Hospital	2003			2004			% Change NPR Per EIPA
	Net Patient Revenue	EIPAS	NPR Per EIPA	Net Patient Revenue	EIPAS	NPR Per EIPA	
University UMCC	39,629,263	2,156	18,380.92	43,910,400	2,108	20,833.75	13.34
University MD	445,422,200	26,010	17,124.88	550,702,000	26,896	20,475.55	19.57
University MIEMSS	96,270,486	7,089	13,580.26	116,313,300	7,022	16,563.84	21.97
Johns Hopkins	830,918,825	58,465	14,212.21	954,548,190	59,754	15,974.61	12.40
Kernan	48,975,900	3,353	14,606.59	57,905,936	4,023	14,393.03	-1.46
Sinai Hosp.	325,828,421	30,234	10,776.97	365,503,697	32,714	11,172.55	3.67
Union Memorial	230,379,493	24,266	9,483.92	244,511,871	25,280	9,672.27	1.88
Johns Hopkins Bayview	264,232,400	29,959	8,819.76	283,474,100	29,725	9,536.47	8.13
Prince Georges	176,318,100	20,615	8,552.71	186,219,679	19,709	9,448.66	10.48
Wash.Adventist	187,938,034	21,560	8,716.93	194,174,528	21,484	9,038.10	3.68
St Joseph Medical	222,197,703	26,226	8,472.55	247,735,002	27,482	9,014.45	6.40
Maryland General	114,279,100	14,761	7,742.12	122,650,428	14,532	8,440.06	9.01
Good Samaritan	147,636,897	18,203	8,110.70	169,325,161	20,806	8,138.16	0.34
Peninsula Regional	194,502,800	26,786	7,261.49	216,040,900	27,184	7,947.21	9.44
Suburban	130,094,100	17,584	7,398.24	139,306,700	17,932	7,768.74	5.01
Mercy Medical.	183,349,932	25,274	7,254.56	212,220,800	27,437	7,734.76	6.62
Saint Agnes	197,669,500	29,018	6,811.96	226,147,673	29,333	7,709.61	13.18
Shady Grove	190,784,447	28,483	6,698.10	209,520,697	28,538	7,341.70	9.61
Bon Secours	69,441,900	9,737	7,132.07	71,864,925	9,801	7,332.16	2.81
Franklin Square.	210,914,998	30,850	6,836.81	229,683,756	31,424	7,309.16	6.91
Harbor Hospital	97,701,910	14,747	6,625.35	110,648,601	15,468	7,153.51	7.97
Holy Cross	212,301,479	33,271	6,380.99	233,819,252	32,745	7,140.67	11.91
G.B.M.C	244,894,800	35,987	6,805.12	254,008,900	35,702	7,114.61	4.55
North Arundel	155,781,020	24,338	6,400.61	171,610,000	24,932	6,883.12	7.54
Montgomery General	77,353,700	12,255	6,312.04	82,986,100	12,191	6,807.28	7.85
Anne Arundel	201,162,595	31,469	6,392.36	229,652,408	33,914	6,771.52	5.93
Northwest	113,846,682	18,582	6,126.71	120,219,600	17,917	6,709.75	9.52
Sacred Heart	78,424,300	13,790	5,687.11	91,416,100	13,663	6,690.61	17.65
Doctors Community Hosp	101,069,621	15,571	6,490.71	108,668,900	16,294	6,669.26	2.75
Southern Maryland	131,387,900	21,032	6,246.97	138,432,000	20,798	6,656.02	6.55
Upper Chesapeake	89,619,100	16,217	5,526.13	103,223,200	16,263	6,347.12	14.86
Howard County	112,522,338	19,441	5,787.94	137,574,041	21,708	6,337.57	9.50
Laurel Regional	64,328,890	10,065	6,391.05	64,173,192	10,230	6,272.83	-1.85
Atlantic Gen.	31,027,153	6,101	5,085.51	38,553,000	6,199	6,219.23	22.29
Washington Co.	128,726,420	22,798	5,646.44	144,893,600	23,334	6,209.55	9.97
Frederick Memorial	134,706,600	23,322	5,775.98	138,366,898	22,580	6,127.85	6.09

CHANGE IN NET PATIENT REVENUE(NPR) PER EIPA: EXHIBIT IV-b  
 Listed by Net Patient Revenues per EIPA

Hospital	2003			2004			% Change NPR Per EIPA
	Net Patient Revenue	EIPAs	NPR Per EIPA	Net Patient Revenue	EIPAs	NPR Per EIPA	
Chester River	34,540,640	7,151	4,830.35	39,885,900	6,683	5,968.26	23.56
Carrroll Hospital	93,517,510	17,296	5,406.97	105,744,233	17,749	5,957.66	10.18
Harford Memorial	48,891,100	9,238	5,292.66	51,217,800	8,637	5,930.05	12.04
Civista Health	58,795,900	10,784	5,452.16	65,305,865	11,530	5,664.00	3.89
Memorial Cumberland	68,779,600	14,362	4,788.98	72,026,400	12,835	5,611.83	17.18
Union of Cecil	66,215,500	13,403	4,940.40	75,362,600	13,506	5,580.11	12.95
Memorial of Easton	78,439,700	14,176	5,533.45	79,472,522	14,377	5,527.75	-0.10
Ft. Washington	26,564,826	4,807	5,525.82	28,426,600	5,514	5,155.35	-6.70
McCreedy	9,241,700	2,309	4,002.47	9,943,656	2,011	4,945.40	23.56
Garrett County	22,348,238	5,409	4,131.88	23,504,300	4,758	4,939.95	19.56
Saint Marys	54,801,861	11,940	4,589.94	61,936,949	12,750	4,857.80	5.84
Calvert Memorial	53,440,015	11,876	4,499.93	61,817,891	13,876	4,455.12	-1.00
Dorchester General	29,869,573	6,421	4,651.86	28,638,236	6,559	4,366.25	-6.14
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	6,927,085,170	898,785	7,707.16	7,713,287,487	917,908	8,403.12	9.03

CHANGE IN NET OPERATING REVENUE(NOR) PER EIPA: EXHIBIT V-A  
REGULATED OPERATIONS  
Listed by Alphabetical Order

Hospital	2003			2004			% Change NOR Per EIP
	Net Operating Revenue	EIPAS	NOR Per EIPA	Net Operating Revenue	EIPAS	NOR Per EIPA	
Anne Arundel	201,896,495	31,469	6,415.68	232,332,138	33,914	6,850.53	-6.35
Atlantic Gen.	31,035,581	6,101	5,086.89	38,557,900	6,199	6,220.02	-18.22
Bon Secours	69,962,000	9,737	7,185.48	72,226,063	9,801	7,369.01	-2.49
Calvert Memorial	54,735,229	11,876	4,608.99	63,061,073	13,876	4,544.71	1.41
Carroll Hospital	95,028,146	17,296	5,494.32	107,202,291	17,749	6,039.80	-9.03
Chester River	34,697,365	7,151	4,852.27	40,054,000	6,683	5,993.42	-19.04
Civista Health	60,114,474	10,784	5,574.43	65,518,365	11,530	5,682.43	-1.90
Doctors Community Hosp	102,041,551	15,571	6,553.13	109,524,100	16,294	6,721.74	-2.51
Dorchester General	30,208,366	6,421	4,704.62	28,861,403	6,559	4,400.27	6.92
Franklin Square.	211,727,227	30,850	6,863.14	230,773,890	31,424	7,343.85	-6.55
Federick Memorial	137,905,500	23,322	5,913.14	139,589,405	22,580	6,181.99	-4.35
Ft. Washington	26,805,127	4,807	5,575.80	28,884,500	5,514	5,238.39	6.44
G.B.M.C	249,839,247	35,987	6,942.52	255,868,100	35,702	7,166.69	-3.13
Garrett County	22,562,270	5,409	4,171.46	24,049,800	4,758	5,054.60	-17.47
Good Samaritan	148,792,075	18,203	8,174.16	171,118,463	20,806	8,224.35	-0.61
Harbor Hospital	98,530,774	14,747	6,681.56	113,146,301	15,468	7,314.98	-8.66
Harford Memorial	49,271,600	9,238	5,333.85	51,225,400	8,637	5,930.93	-10.07
HOLY Cross	215,738,272	33,271	6,484.29	236,365,842	32,745	7,218.44	-10.17
Howard County	112,771,578	19,441	5,800.76	137,940,800	21,708	6,354.46	-8.71
Johns Hopkins	848,048,676	58,465	14,505.21	964,883,344	59,754	16,147.57	-10.17
Johns Hopkins Bayview	267,427,400	29,959	8,926.40	286,467,000	29,725	9,637.15	-7.38
Kernan	54,792,300	3,353	16,341.28	62,648,443	4,023	15,571.82	4.94
Laurel Regional	64,790,554	10,065	6,436.92	64,396,992	10,230	6,294.71	2.26
Maryland General	118,108,124	14,761	8,001.53	122,986,828	14,532	8,463.21	-5.46
McCreedy	9,554,500	2,309	4,137.94	10,465,256	2,011	5,204.82	-20.50
Memorial Cumberland	69,957,600	14,362	4,871.00	72,415,800	12,835	5,642.17	-13.67
Memorial of Easton	80,440,100	14,176	5,674.57	80,465,122	14,377	5,596.80	1.39
Mercy Medical.	187,093,715	25,274	7,403.17	215,833,100	27,437	7,866.42	-5.89
Montgomery General	78,099,100	12,255	6,372.38	83,805,900	12,191	6,874.53	-7.30
North Arundel	157,168,246	24,338	6,457.61	172,239,700	24,932	6,908.38	-6.53
Northwest	114,323,253	18,582	6,152.36	120,657,800	17,917	6,734.26	-8.64
Peninsula Regional	195,588,376	26,786	7,302.01	217,011,000	27,184	7,982.90	-8.53
Prince Georges	183,486,601	20,615	8,900.44	185,904,876	19,709	9,432.69	-5.64
Sacred Heart	79,401,600	13,790	5,757.98	91,416,100	13,663	6,690.61	-13.94
Saint Agnes	198,171,700	29,018	6,829.27	226,284,202	29,333	7,714.26	-11.47

CHANGE IN NET OPERATING REVENUE(NOR) PER EIPA: EXHIBIT V-a  
 REGULATED OPERATIONS  
 Listed by Alphabetical Order

Hospital	2003			2004			% Change NOR Per EIP
	Net Operating Revenue	EIPAS	NOR Per EIPA	Net Operating Revenue	EIPAS	NOR Per EIPA	
Saint Marys	55,621,658	11,940	4,658.61	63,204,473	12,750	4,957.21	-6.02
Shady Grove	192,065,570	28,483	6,743.08	209,851,401	28,538	7,353.29	-8.30
Sinai Hosp.	323,912,331	30,234	10,713.59	368,299,197	32,714	11,258.00	-4.84
Southern Maryland	131,788,000	21,032	6,265.99	138,772,000	20,798	6,672.37	-6.09
St Joseph Medical	224,026,173	26,226	8,542.27	248,847,506	27,482	9,054.93	-5.66
Suburban	132,668,200	17,584	7,544.63	142,190,400	17,932	7,929.56	-4.85
Union Memorial	231,491,458	24,266	9,539.75	245,754,119	25,280	9,721.41	-1.87
Union of Cecil	66,287,700	13,403	4,945.79	75,442,500	13,506	5,586.03	-11.46
University MD	456,084,300	26,010	17,534.80	558,537,709	26,896	20,766.88	-15.56
University MIEMSS	103,077,948	7,089	14,540.55	123,277,300	7,022	17,555.56	-17.17
University UMCC	39,629,263	2,156	18,380.92	43,915,104	2,108	20,835.99	-11.78
Upper Chesapeake	90,532,800	16,217	5,582.48	103,951,000	16,263	6,391.87	-12.66
Wash. Adventist	189,413,411	21,560	8,785.36	196,391,025	21,484	9,141.27	-3.89
Washington Co.	131,272,020	22,798	5,758.10	146,083,300	23,334	6,260.53	-8.03
	7,027,991,555	898,785	7,819.43	7,788,698,330	917,908	8,485.27	-7.85

CHANGE IN NET OPERATING REVENUE(NOR) PER EIPA: EXHIBIT V-B  
 Listed by Net Operating Revenues per EIPA

Hospital	2003			2004			% Change NOP Per EIP
	Net Operating Revenue	EIPAS	NOR Per EIPA	Net Operating Revenue	EIPAS	NOR Per EIPA	
Unversity UMCC	39,629,263	2,156	18,380.92	43,915,104	2,108	20,835.99	13.36
Unversity MD	456,084,300	26,010	17,534.80	558,537,709	26,896	20,766.88	18.43
Unversity MIEMSS	103,077,948	7,089	14,540.55	123,277,300	7,022	17,555.56	20.74
Johns Hopkins	848,048,676	58,465	14,505.21	964,883,344	59,754	16,147.57	11.32
Kernan	54,792,300	3,353	16,341.28	62,648,443	4,023	15,571.82	-4.71
Sinai Hosp.	323,912,331	30,234	10,713.59	368,299,197	32,714	11,258.00	5.08
Union Memorial	231,491,458	24,266	9,539.75	245,754,119	25,280	9,721.41	1.90
Johns Hopkins Bayview	267,427,400	29,959	8,926.40	286,467,000	29,725	9,637.15	7.96
Prince Georges	183,486,601	20,615	8,900.44	185,904,876	19,709	9,432.69	5.98
Wash.Adventist	189,413,411	21,560	8,785.36	196,391,025	21,484	9,141.27	4.05
St Joseph Medical	224,026,173	26,226	8,542.27	248,847,506	27,482	9,054.93	6.00
Maryland General	118,108,124	14,761	8,001.53	122,986,828	14,532	8,463.21	5.77
Good Samaritan	148,792,075	18,203	8,174.16	171,118,463	20,806	8,224.35	0.61
Peninsula Regional	195,588,376	26,786	7,302.01	217,011,000	27,184	7,982.90	9.32
Suburban	132,668,200	17,584	7,544.63	142,190,400	17,932	7,929.56	5.10
Mercy Medical.	187,105,715	25,274	7,403.17	215,833,100	27,437	7,866.42	6.26
Saint Agnes	198,171,700	29,018	6,829.27	226,284,202	29,333	7,714.26	12.96
Bon Secours	69,962,000	9,737	7,185.48	72,226,063	9,801	7,369.01	2.55
Shady Grove	192,065,570	28,483	6,743.08	209,851,401	28,538	7,353.29	9.05
Franklin Square.	211,727,227	30,850	6,863.14	230,773,890	31,424	7,343.85	7.00
Harbor Hospital	98,530,774	14,747	6,681.56	113,146,301	15,468	7,314.98	9.48
Holy Cross	215,738,272	33,271	6,484.29	236,365,842	32,745	7,218.44	11.32
G.B.M.C	249,839,247	35,987	6,942.52	255,868,100	35,702	7,166.69	3.23
North Arundel	157,168,246	24,338	6,457.61	172,239,700	24,932	6,908.38	6.98
Montgomery General	78,093,100	12,255	6,372.38	83,805,900	12,191	6,874.53	7.88
Anne Arundel	201,896,495	31,469	6,415.68	232,332,138	33,914	6,850.53	6.78
Northwest	114,323,253	18,582	6,152.36	120,657,800	17,917	6,734.26	9.46
Doctors Community Hosp	102,041,551	15,571	6,553.13	109,524,100	16,294	6,721.74	2.57
Sacred Heart	79,401,600	13,790	5,757.98	91,416,100	13,663	6,690.61	16.20
Southern Maryland	131,788,000	21,032	6,265.99	138,772,000	20,798	6,672.37	6.49
Upper Chesapeake	90,532,800	16,217	5,582.48	103,951,000	16,263	6,391.87	14.50
Howard County	112,771,578	19,441	5,800.76	137,940,800	21,708	6,354.46	9.55
Laurel Regional	64,790,554	10,065	6,436.92	64,396,992	10,230	6,294.71	-2.21
Washington Co.	131,272,020	22,798	5,758.10	146,083,300	23,334	6,260.53	8.73
Atlantic Gen.	31,035,581	6,101	5,086.89	38,557,900	6,199	6,220.02	22.28
Frederick Memorial	137,905,500	23,322	5,913.14	139,589,405	22,580	6,181.99	4.55

CHANGE IN NET OPERATING REVENUE(NOR) PER EIPA: EXHIBIT V-B  
 Listed by Net Operating Revenues per EIPA

Hospital	2003			2004			% Change NOP Per EIP
	Net Operating Revenue	EIPAS	NOR Per EIPA	Net Operating Revenue	EIPAS	NOR Per EIPA	
Carroll Hospital	95,028,146	17,296	5,494.32	107,202,291	17,749	6,039.80	9.93
Chester River	34,697,365	7,151	4,852.27	40,054,000	6,683	5,993.42	23.52
Harford Memorial	49,271,600	9,238	5,333.85	51,225,400	8,637	5,930.93	11.19
Civista Health	60,114,474	10,784	5,574.43	65,518,365	11,530	5,682.43	1.94
Memorial Cumberland	69,957,600	14,362	4,871.00	72,415,800	12,835	5,642.17	15.83
Memorial of Easton	80,440,100	14,176	5,674.57	80,465,122	14,377	5,596.80	-1.37
Union of Cecil	66,287,700	13,403	4,945.79	75,442,500	13,506	5,586.03	12.95
Ft. Washington	26,805,127	4,807	5,575.80	28,884,500	5,514	5,238.39	-6.05
McCready	9,554,500	2,309	4,137.94	10,465,256	2,011	5,204.82	25.78
Garrett County	22,562,270	5,409	4,171.46	24,049,800	4,758	5,054.60	21.17
Saint Marys	55,621,658	11,940	4,658.61	63,204,473	12,750	4,957.21	6.41
Calvert Memorial	54,735,229	11,876	4,608.99	63,061,073	13,876	4,544.71	-1.39
Dorchester General	30,208,366	6,421	4,704.62	28,861,403	6,559	4,400.27	-6.47
	=====	=====	=====	=====	=====	=====	=====
	7,027,991,555	898,785	7,819.43	7,788,698,330	917,908	8,485.27	8.52

CHANGE IN TOTAL OPERATING PROFIT/LOSS : EXHIBIT VI-a  
REGULATED & UNREGULATED OPERATIONS  
Listed by Alphabetical Order

Hospital	2003			2004			Total Operating Profit/Loss	% Change Reg. Operating Profit/Loss	% Change Total Net Profit/Loss
	Regulated Operating Profit/Loss	Unregulated Operating Profit/Loss	Total Operating Profit/Loss	Regulated Operating Profit/Loss	Unregulated Operating Profit/Loss	Total Operating Profit/Loss			
Anne Arundel	21,048,896	-5,097,821	15,951,075	27,566,890	-5,286,566	22,280,324	30.97	39.68	
Atlantic Gen.	750,092	-705,251	44,841	3,120,524	-2,231,295	889,229	316.02	1883.09	
Bon Secours	1,161,000	-3,971,100	-2,810,100	3,282,054	-3,263,353	18,701	182.69	100.67	
Calvert Memorial	2,627,510	-582,453	2,045,057	3,686,204	604,965	4,291,169	40.29	109.83	
Carroll Hospital	-1,392,211	1,119,330	-2,511,541	3,968,573	-3,566,257	402,316	385.06	116.02	
Chester River	852,765	576,542	1,429,307	958,761	287,600	1,246,361	12.43	-12.80	
Civista Health	3,663,400	-1,420,638	2,242,762	4,975,306	-513,973	4,461,333	35.81	98.92	
Doctors Community Hosp	1,380,387	-944,189	436,198	2,520,200	-804,400	1,715,800	82.57	293.35	
Dorchester General	1,090,366	-611,200	479,166	-170,791	1,136,127	965,337	-115.66	101.46	
Franklin Square	11,133,769	-3,974,651	7,159,118	13,589,782	-4,677,069	8,912,713	22.06	24.49	
Frederick Memorial	4,691,600	-3,464,862	1,226,738	6,031,071	-8,414,001	-2,382,929	28.55	-294.25	
Ft. Washington	972,842	12,124	984,966	12,768,688	12,700	511,100	-48.77	-48.11	
G.B.M.C	15,472,867	-13,535,188	1,937,679	-1,468,400	-10,568,388	2,200,300	-17.48	13.55	
Garrett County	-87,848	548,665	460,817	11,930,425	-4,075,600	7,854,825	66.31	-91.80	
Good Samaritan	6,029,039	-72,116	5,956,923	5,687,170	-5,773,078	-85,908	97.88	31.86	
Harbor Hospital	-580,777	-2,100,545	-2,681,322	1,117,500	-1,863,800	-746,300	-47.80	-181.08	
Harford Memorial	2,141,000	-1,220,400	920,600	1,117,500	-1,863,800	-746,300	-47.80	-181.08	
Holy Cross	5,276,536	2,293,603	7,570,138	5,950,709	128,513	6,079,222	12.78	-19.69	
Howard County	1,959,239	-565,676	1,393,563	2,624,494	-36,459	2,588,035	33.95	85.71	
Johns Hopkins	12,267,453	-4,475,661	7,791,792	21,063,681	-5,432,611	15,631,070	71.70	100.61	
Johns Hopkins Bayview	4,293,637	-624,937	3,668,700	3,326,515	-618,415	2,708,100	-22.52	-26.18	
Kernan	-518,200	-2,059,200	-2,577,400	-1,095,675	1,049,159	-46,516	-111.40	98.20	
Laurel Regional	-2,085,083	-1,705,980	-3,791,063	-3,948,746	-1,673,361	-5,622,106	-89.38	-48.30	
Maryland General	10,844,688	-6,892,184	3,952,504	4,856,335	-9,549,707	-4,693,372	-55.22	-218.74	
McCreedy	-1,296,800	-240,400	-1,537,200	-675,109	780,665	105,556	47.94	106.87	
Memorial Cumberland	-511,460	1,228,360	716,900	329,574	1,160,226	1,489,800	164.44	107.81	
Memorial of Easton	-350,244	956,641	606,397	-3,499,608	-101,982	-3,601,590	-899.19	-693.93	
Mercy Medical	8,215,571	-712,639	7,502,932	12,570,500	613,200	13,183,700	53.01	75.71	
Montgomery General	2,051,015	-3,433,415	-1,382,400	313,285	-2,665,685	-2,352,400	-84.73	-70.17	
North Arundel	7,458,634	-737,962	6,720,672	8,787,700	-1,737,400	7,050,300	17.82	4.90	
Northwest	3,886,109	-3,796,213	89,896	8,545,100	-5,237,300	3,307,800	119.89	3579.53	
Peninsula Regional	2,404,376	-1,720,876	683,500	7,164,951	-2,619,851	4,545,100	198.00	564.97	
Prince Georges	9,810,294	-12,718,241	-2,907,947	6,718,454	-16,512,274	-9,793,820	-31.52	-236.80	
Sacred Heart	-536,316	-634,484	-1,170,800	3,026,088	-2,860,888	165,200	664.24	114.11	

CHANGE IN TOTAL OPERATING PROFIT/LOSS : EXHIBIT VI-a  
 REGULATED & UNREGULATED OPERATIONS  
 Listed by Alphabetical Order

Hospital	2003			2004			% Change Reg. Operating Profit/Loss	% Change Total Net Profit/Loss
	Regulated Operating Profit/Loss	Unregulated Operating Profit/Loss	Total Operating Profit/Loss	Regulated Operating Profit/Loss	Unregulated Operating Profit/Loss	Total Operating Profit/Loss		
Saint Agnes	16,518,200	-13,414,200	3,104,000	17,248,261	-13,020,431	4,227,830	4.42	36.21
Saint Marys	385,778	-382,345	3,433	2,434,669	-124,302	2,310,367	531.11	67198.78
Shady Grove	10,928,494	-2,177,180	8,751,314	11,106,573	314,862	11,421,435	1.63	30.51
Sinai Hosp.	23,326,613	-15,446,765	7,879,848	35,769,024	-16,524,500	19,244,524	53.34	144.23
Southern Maryland	7,092,300	-881,800	6,210,500	8,155,400	-1,775,300	6,380,100	14.99	2.73
St Joseph Medical	11,114,242	-8,042,747	3,071,495	14,669,589	-7,859,241	6,810,348	31.99	121.73
Suburban	-3,210,787	-3,764,913	-6,975,700	3,488,382	-1,721,282	1,767,100	208.65	125.33
Union Memorial	11,827,551	-1,896,665	9,930,887	12,091,805	-4,368,226	7,723,579	2.23	-22.23
Union of Cecil	5,792,394	-1,660,594	4,131,800	5,023,700	-707,600	4,316,100	-13.27	4.46
University MD	8,707,900	-1,908,800	6,799,100	42,617,446	-9,253,561	33,363,885	389.41	390.71
University MIEMSS	7,841,149	-2,455,200	5,385,949	8,258,282	-2,116,971	6,141,311	5.32	14.02
University UMCC	-894,237	-929,800	-1,824,037	4,078,730	-202,149	3,876,581	556.11	312.53
Upper Chesapeake	3,480,900	1,522,700	5,003,600	4,219,600	1,210,800	5,430,400	21.22	8.55
Wash. Adventist	10,781,034	-791,139	9,989,895	20,255	-403,917	-383,662	-99.81	-103.84
Washington Co.	1,191,435	-5,429,615	-4,238,180	6,312,215	-3,164,215	3,148,000	429.80	174.28
	===== 249,007,112	===== -131,180,740	===== 117,826,372	===== 352,936,836	===== -153,842,689	===== 199,094,147	===== 41.74	===== 68.97

CHANGE IN TOTAL OPERATING PROFIT/LOSS : EXHIBIT VI-B  
REGULATED & UNREGULATED OPERATIONS  
Listed by Total Operating Profit

Hospital	2003			2004			% Change Reg. Operating Profit/Loss	% Change Total Net Profit/Loss
	Regulated Operating Profit/Loss	Unregulated Operating Profit/Loss	Total Operating Profit/Loss	Regulated Operating Profit/Loss	Unregulated Operating Profit/Loss	Total Operating Profit/Loss		
University MD	8,707,900	-1,908,800	6,799,100	42,617,446	-9,253,561	33,363,885	389.41	390.71
Anne Arundel	21,048,896	-5,097,821	15,951,075	27,566,890	-5,286,566	22,280,324	30.97	39.68
Snai Hosp.	23,326,613	-15,446,765	7,879,848	35,769,024	-16,524,500	19,244,524	53.34	144.23
Johns Hopkins	12,267,453	-4,475,661	7,791,792	21,063,681	-5,432,611	15,631,070	71.70	100.61
Mercy Medical.	8,215,571	-712,639	7,502,932	12,570,500	613,200	13,183,700	53.01	75.71
Shady Grove	10,928,494	-2,177,180	8,751,314	11,106,573	314,862	11,421,435	1.63	30.51
Franklin Square.	11,133,769	-3,974,651	7,159,118	13,589,782	-4,677,069	8,912,713	22.06	24.49
Good Samaritan	6,029,039	-72,116	5,956,923	11,930,425	-4,075,600	7,854,825	97.88	31.86
Union Memorial	11,827,551	-1,896,665	9,930,887	12,091,805	-4,368,226	7,723,579	2.23	-22.23
North Arundel	7,458,634	-737,962	6,720,672	8,787,700	-1,737,400	7,050,300	17.82	4.90
St Joseph Medical	11,114,242	-8,042,747	3,071,495	14,669,589	-7,859,241	6,810,348	31.99	121.73
Southern Maryland	7,092,300	-881,800	6,210,500	8,155,400	-1,775,300	6,380,100	14.99	2.73
University MIEMSS	7,841,149	-2,455,200	5,385,949	8,258,282	-2,116,971	6,141,311	5.32	14.02
Holy Cross	5,276,536	2,293,603	7,570,138	5,950,709	128,513	6,079,222	12.78	-19.69
Upper Chesapeake	3,480,900	1,522,700	5,003,600	4,219,600	1,210,800	5,430,400	21.22	8.55
Peninsula Regional	2,404,376	-1,720,876	683,500	7,164,951	-2,619,851	4,545,100	198.00	564.97
Civista Health	3,663,400	-1,420,638	2,242,762	4,975,306	-513,973	4,461,333	35.81	98.92
Union of Cecil	5,792,394	-1,660,594	4,131,800	5,023,700	-707,600	4,316,100	-13.27	4.46
Calvert Memorial	2,627,510	-582,453	2,045,057	3,686,204	604,965	4,291,169	40.29	109.83
Saint Agnes	16,518,200	-13,414,200	3,104,000	17,248,261	-13,020,431	4,227,830	4.42	36.21
University UMCC	-894,237	-929,800	-1,824,037	4,078,730	-202,149	3,876,581	556.11	312.53
Northwest	3,886,109	-3,796,213	89,896	8,545,100	-5,237,300	3,307,800	119.89	3579.53
Washington Co.	1,191,435	-5,429,615	-4,238,180	6,312,215	-3,164,215	3,148,000	429.80	174.28
Johns Hopkins Bayview	4,293,637	-624,937	3,668,700	3,326,515	-618,415	2,708,100	-22.52	-26.18
Howard County	1,959,239	-565,676	1,393,563	2,624,494	-36,459	2,588,035	33.95	85.71
Saint Marys	385,778	-382,345	3,433	2,434,669	-124,302	2,310,367	531.11	67198.78
G.B.M.C	15,472,867	-13,535,188	1,937,679	12,768,688	-10,568,388	2,200,300	-17.48	13.55
Suburban	-3,210,787	-3,764,913	-6,975,700	3,488,382	-1,721,282	1,767,100	208.65	125.33
Doctors Community Hosp	1,380,387	-944,189	436,198	2,520,200	-804,400	1,715,800	82.57	293.35
Memorial Cumberland	-511,460	1,228,360	716,900	329,574	1,160,226	1,489,800	164.44	107.81
Chester River	852,765	576,542	1,429,307	958,761	287,600	1,246,361	12.43	-12.80
Dorchester General	1,090,366	-611,200	479,166	-170,791	1,136,127	965,337	-115.66	101.46
Atlantic Gen.	750,092	-705,251	44,841	3,120,524	-2,231,295	889,229	316.02	1883.09
Ft. Washington	972,842	12,124	984,966	498,400	12,700	511,100	-48.77	-48.11

CHANGE IN TOTAL OPERATING PROFIT/LOSS : EXHIBIT VI-B  
 REGULATED & UNREGULATED OPERATIONS  
 Listed by Total Operating Profit

Hospital	2003				2004				% Change Reg. Operating Profit/Loss	% Change Total Net Profit/Loss
	Regulated Operating Profit/Loss	Unregulated Operating Profit/Loss	Total Operating Profit/Loss	Regulated Operating Profit/Loss	Unregulated Operating Profit/Loss	Total Operating Profit/Loss				
Carroll Hospital	-1,392,211	-1,119,330	-2,511,541	3,968,573	-3,566,257	402,316	385.06	116.02		
Sacred Heart	-536,316	-634,484	-1,170,800	3,026,088	-2,860,888	165,200	664.24	114.11		
McCreedy	-1,296,800	-240,400	-1,537,200	-675,109	780,665	105,556	47.94	106.87		
Garrett County	-87,818	548,665	460,817	-146,100	183,900	37,800	66.31	91.80		
Bon Secours	1,161,000	-3,971,100	-2,810,100	3,282,054	-3,263,353	18,701	182.69	100.67		
Kernan	-518,200	-2,059,200	-2,577,400	-1,095,675	1,049,159	-46,516	-111.40	98.20		
Harbor Hospital	-580,777	-2,100,545	-2,681,322	5,687,170	-5,773,078	-85,908	1079.24	96.80		
Wash. Adventist	10,781,034	-791,139	9,989,895	20,255	-403,917	-383,662	-99.81	-103.84		
Harford Memorial	2,141,000	-1,220,400	920,600	1,117,500	-1,863,800	-746,300	-47.80	-181.08		
Montgomery General	2,051,015	-3,433,415	-1,382,400	313,285	-2,665,685	-2,352,400	-84.73	-70.17		
Frederick Memorial	4,691,600	-3,464,862	1,226,738	6,031,071	-8,414,001	-2,382,929	-28.55	-294.25		
Memorial of Easton	-350,244	956,641	606,397	-3,499,608	-101,982	-3,601,590	-899.19	-693.93		
Maryland General	10,844,688	-6,892,184	3,952,504	4,856,335	-9,549,707	-4,693,372	-55.22	-218.74		
Laurel Regional	-2,085,083	-1,705,980	-3,791,063	-3,948,746	-1,673,361	-5,622,106	-89.38	-48.30		
Prince Georges	9,810,294	-12,718,241	-2,907,947	6,718,454	-16,512,274	-9,793,820	-31.52	-236.80		
	===== 249,007,112	===== -131,180,740	===== 117,826,372	===== 352,936,836	===== -153,842,689	===== 199,094,147	===== 41.74	===== 68.97		

EXCESS PROFIT/LOSS : EXHIBIT VII - a  
Listed by Alphabetical Order

Hospital	2003		2004		% Change in Excess Profit/Loss	Hospital	2003		2004		% Change in Excess Profit/Loss
	Excess Profit/Loss	Profit/Loss	Excess Profit/Loss	Profit/Loss			Excess Profit/Loss	Profit/Loss			
Anne Arundel	16,368,075	22,326,720	36.40	Montgomery General	541,800	784,900	-44.87				
Atlantic Gen.	301,341	1,327,229	340.44	North Arundel	7,980,798	5,994,247	-24.89				
Bon Secours	-1,027,400	412,370	140.14	Northwest	1,227,074	4,524,246	268.70				
Calvert Memorial	2,404,882	4,226,655	75.75	Peninsula Regional	1,770,000	8,853,000	400.17				
Carroll Hospital	-1,537,911	778,942	150.65	Prince Georges	2,425,947	1,747,307	172.03				
Chester River	2,510,886	1,529,800	-39.07	Sacred Heart	714,300	1,255,000	75.70				
Clavista Health	2,668,662	4,918,433	84.30	Saint Agnes	-1,667,000	12,478,830	848.58				
Doctors Community Hosp	-1,561,802	3,424,700	319.28	Saint Marys	707,065	2,290,154	223.90				
Dorchester General	567,866	1,141,749	101.06	Shady Grove	9,140,629	9,284,548	1.57				
Franklin Square	7,230,281	9,312,564	28.80	Sinal Hosp.	15,508,348	21,624,807	39.44				
Frederick Memorial	2,054,600	778,908	-62.09	Southern Maryland	6,445,800	6,649,800	3.16				
Ft. Washington	909,066	3,076,200	238.39	St Joseph Medical	2,211,646	8,128,013	267.51				
G.B.M.C	5,680,579	1,324,700	-76.68	Suburban	-6,725,000	-966,500	85.63				
Garrett County	722,484	281,100	-61.09	Union Memorial	12,484,240	13,029,935	4.37				
Good Samaritan	9,139,514	11,129,992	21.78	Union of Cecil	2,635,800	7,155,500	171.47				
Harbor Hospital	-2,068,995	696,677	133.67	University MD	37,871,100	30,218,885	-20.21				
Harford Memorial	3,590,700	1,652,700	-53.97	University MIEMSS	5,816,949	6,573,311	13.00				
Holy Cross	8,511,223	9,704,756	14.02	Upper Chesapeake	-1,561,037	4,139,581	365.18				
Howard County	1,706,454	2,588,035	51.66	Wash. Adventist	4,997,600	5,855,700	17.17				
Johns Hopkins	22,019,415	22,114,009	0.43	Washington Co.	9,915,397	4,833,793	-148.75				
Johns Hopkins Bayview	4,616,000	3,780,000	-18.11		6,174,280	7,505,800	221.57				
Kernan	-1,669,700	-1,391,516	16.66								
Laurel Regional	-3,590,063	-5,467,106	-52.28								
Maryland General	4,780,704	-5,823,172	-221.81								
McCreedy	489,200	43,501	-91.11								
Memorial Cumberland	1,898,100	2,520,500	32.79								
Memorial of Easton	886,256	-398,242	-144.94								
Mercy Medical	1,956,132	15,155,600	674.77								
					189,888,230	261,889,275	37.92				

EXCESS PROFIT/LOSS : EXHIBIT VII-B  
Listed by Excess Profit/Loss

Hospital	2003		2004		% Change in Excess Profit/Loss	Hospital	2003		2004		% Change in Excess Profit/Loss
	Excess Profit/Loss	Profit/Loss	Excess Profit/Loss	Profit/Loss			Excess Profit/Loss	Profit/Loss			
University MD	37,871,100	30,218,885	-20.21	Prince Georges	-2,425,947	1,747,307	-72.03				
Anne Arundel	16,368,075	22,326,720	36.40	Hartford Memorial	3,590,700	1,652,700	-53.97				
Johns Hopkins	22,019,415	22,114,009	0.43	Chester River	2,510,886	1,529,800	-39.07				
Sinai Hosp.	15,508,348	21,624,807	39.44	Atlantic Gen.	301,341	1,327,229	340.44				
Mercy Medical.	1,956,132	15,155,600	674.77	G.B.M.C	5,680,579	1,324,700	-76.68				
Union Memorial	12,484,240	13,029,935	4.37	Sacred Heart	714,300	1,255,000	75.70				
Saint Agnes	-1,667,000	12,478,830	848.58	Dorchester General	567,866	1,141,749	101.06				
Good Samaritan	9,139,514	11,129,992	21.78	Carroll Hospital	-1,537,911	778,942	150.65				
Holy Cross	8,511,223	9,704,756	14.02	Frederick Memorial	2,054,600	778,908	-62.09				
Franklin Square.	7,230,281	9,312,564	28.80	Harbor Hospital	-2,068,995	696,677	133.67				
Shady Grove	9,140,629	9,284,548	1.57	Bon Secours	-1,027,400	412,370	140.14				
Peninsula Regional	1,770,000	8,853,000	400.17	Garrett County	722,484	281,100	-61.09				
St Joseph Medical	2,211,646	8,128,013	267.51	McCreedy	489,200	43,501	-91.11				
Washington Co.	-6,174,280	7,505,800	221.57	Memorial of Easton	886,256	-398,242	-144.94				
Union of Cecil	2,635,800	7,155,500	171.47	Montgomery General	-541,800	-784,900	-44.87				
Southern Maryland	6,445,800	6,649,800	3.16	Suburban	-6,725,000	-966,500	85.63				
University MIEMSS	5,816,949	6,573,311	13.00	Kernan	-1,669,700	-1,391,516	16.66				
North Arundel	7,980,798	5,994,247	-24.89	Wash.Adventist	9,915,397	-4,833,793	-148.75				
Upper Chesapeake	4,997,600	5,855,700	17.17	Laurel Regional	-3,590,063	-5,467,106	-52.28				
Civista Health	2,668,662	4,918,433	84.30	Maryland General	4,780,704	-5,823,172	-221.81				
Northwest	1,227,074	4,524,246	268.70								
Calvert Memorial	2,404,882	4,226,655	75.75								
University UMCC	-1,561,037	4,139,581	365.18								
Johns Hopkins Bayview	4,616,000	3,780,000	-18.11								
Doctors Community Hosp	-1,561,802	3,424,700	319.28								
Ft. Washington	909,066	3,076,200	238.39								
Howard County	1,706,454	2,588,035	51.66								
Memorial Cumberland	1,898,100	2,520,500	32.79								
Saint Marys	707,065	2,290,154	223.90								
					189,888,230	261,889,275	37.92				

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Anne Arundel

FISCAL YEAR ENDING	June 2004	June 2003	June 2002
Gross Patient Revenue:			
Regulated Services	255,636,900	225,242,400	194,625,600
Unregulated Services	16,902,538	14,078,127	14,644,900
TOTAL	272,539,438	239,320,527	209,270,500
Net Patient Revenue(NPR):			
Regulated Services	229,652,408	201,162,595	170,823,600
Unregulated Services	8,813,748	7,254,126	7,181,100
TOTAL	238,466,156	208,416,721	178,004,700
Other Operating Revenue:			
Regulated Services	2,679,730	733,900	5,287,600
Unregulated Services	11,150,260	11,403,553	9,060,100
TOTAL	13,829,990	12,137,453	14,347,700
Net Operating Revenue(NOR)			
Regulated Services	232,332,138	201,896,495	176,111,200
Unregulated Services	19,964,008	18,657,679	16,241,200
Total	252,296,146	220,554,174	192,352,400
Total Operating Expenses:			
Regulated Services	204,765,248	180,847,599	168,855,700
Total	230,015,822	204,603,099	190,896,000
Equivalent Inpatient ADMs(EIPA):			
Regulated Services	33,914	31,469	29,370
Total	33,914	31,469	29,370
NPR per EIPA :			
Regulated Services	6,771.52	6,392.36	5,816.26
Total	7,031.40	6,622.88	6,060.77
NOR per EIPA :			
Regulated Services	6,850.53	6,415.68	5,996.30
Total	7,439.19	7,008.57	6,549.28
Operating Expenses per EIPA :			
Regulated Services	6,037.70	5,746.81	5,749.26
Total	6,782.24	6,501.69	6,499.69
Net Operating Profit(Loss):			
Regulated Services	27,566,890	21,048,896	7,255,500
Unregulated Services	-5,286,566	-5,097,821	-5,799,100
Total	22,280,324	15,951,075	1,456,400
Total Non-Operating Profit(Loss):	46,396	417,000	3,536,000
Non-Operating Revenue	46,396	417,000	3,536,000
Non-Operating Expenses	0	0	0
Total Excess Profit	22,326,720	16,368,075	4,992,400
% Change in NPR per EIPA - Regulated	5.93	9.91	
% Change in NOR per EIPA - Regulated	6.78	6.99	
% Change in Op. Expense per EIPA - Regulated	5.06	-0.04	
% Change in Net Operating Profit- Regulated	30.97	190.11	
% Net Operating Profit of Regulated NOR	11.87	10.43	
% Change in Net Operating Profit- Total	39.68	995.24	
% Net Total Operating Profit of Total NOR	8.83	7.23	
% Change in Total Excess Profit	36.40	227.86	
% Total Excess Profit of Total Revenue	8.85	7.41	

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Atlantic Gen.	June 2004	June 2003	June 2002
FISCAL YEAR ENDING			
Gross Patient Revenue:			
Regulated Services	43,439,600	35,025,872	32,309,400
Unregulated Services	6,601,200	6,262,263	6,483,700
TOTAL	50,040,800	41,288,134	38,793,100
Net Patient Revenue(NPR):			
Regulated Services	38,553,000	31,027,153	28,165,800
Unregulated Services	4,294,700	3,897,558	4,196,800
TOTAL	42,847,700	34,924,710	32,362,600
Other Operating Revenue:			
Regulated Services	4,900	8,429	14,400
Unregulated Services	278,700	1,458,945	1,711,800
TOTAL	283,600	1,467,373	1,726,200
Net Operating Revenue(NOR)			
Regulated Services	38,557,900	31,035,581	28,180,200
Unregulated Services	4,573,400	5,356,502	5,908,600
Total	43,131,300	36,392,084	34,088,800
Total Operating Expenses:			
Regulated Services	35,437,376	30,285,489	27,344,200
Total	42,242,071	36,347,243	33,308,200
Equivalent Inpatient ADMs(EIPA):			
Regulated Services	6,199	6,101	5,852
Total	6,199	6,101	5,852
NPR per EIPA :			
Regulated Services	6,219.23	5,085.51	4,813.02
Total	6,912.03	5,724.33	5,530.18
NOR per EIPA :			
Regulated Services	6,220.02	5,086.89	4,815.48
Total	6,957.78	5,964.84	5,825.15
Operating Expenses per EIPA :			
Regulated Services	5,716.63	4,963.94	4,672.62
Total	6,814.34	5,957.50	5,691.76
Net Operating Profit(Loss):			
Regulated Services	3,120,524	750,092	836,000
Unregulated Services	-2,231,295	-705,251	-55,400
Total	889,229	44,841	780,600
Total Non-Operating Profit(Loss):	438,000	256,500	-608,900
Non-Operating Revenue	463,719	282,300	274,000
Non-Operating Expenses	25,719	25,800	882,900
Total Excess Profit	1,327,229	301,341	171,700
% Change in NPR per EIPA - Regulated	22.29	5.66	
% Change in NOR per EIPA - Regulated	22.28	5.64	
% Change in Op. Expense per EIPA - Regulated	15.16	6.23	
% Change in Net Operating Profit- Regulated	316.02	-10.28	
% Net Operating Profit of Regulated NOR	8.09	2.42	
% Change in Net Operating Profit- Total	1,883.09	-94.26	
% Net Total Operating Profit of Total NOR	2.06	0.12	
% Change in Total Excess Profit	340.44	75.50	
% Total Excess Profit of Total Revenue	3.04	0.82	

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FISCAL YEAR ENDING	August 2004	August 2003	August 2002
Bon Secours			
Gross Patient Revenue:			
Regulated Services	84,246,500	81,427,500	84,575,500
Unregulated Services	25,014,536	23,185,200	23,491,500
TOTAL	109,261,036	104,612,700	108,067,000
Net Patient Revenue(NPR):			
Regulated Services	71,864,925	69,441,900	68,531,100
Unregulated Services	12,328,931	12,204,100	11,278,000
TOTAL	84,193,856	81,646,000	79,809,100
Other Operating Revenue:			
Regulated Services	361,138	520,100	672,300
Unregulated Services	5,621,770	4,629,300	4,109,200
TOTAL	5,982,908	5,149,400	4,781,500
Net Operating Revenue(NOR)			
Regulated Services	72,226,063	69,962,000	69,203,400
Unregulated Services	17,950,701	16,833,400	15,387,200
Total	90,176,764	86,795,400	84,590,600
Total Operating Expenses:			
Regulated Services	68,944,009	68,801,000	65,619,300
Total	90,158,063	89,605,500	87,904,900
Equivalent Inpatient ADMs(EIPA):			
Regulated Services	9,801	9,737	10,249
Total	9,801	9,737	10,249
NPR per EIPA :			
Regulated Services	7,332.16	7,132.07	6,686.61
Total	8,590.04	8,385.49	7,787.01
NOR per EIPA :			
Regulated Services	7,369.01	7,185.48	6,752.21
Total	9,200.46	8,914.37	8,253.55
Operating Expenses per EIPA :			
Regulated Services	7,034.15	7,066.24	6,402.51
Total	9,198.55	9,202.98	8,576.92
Net Operating Profit(Loss):			
Regulated Services	3,282,054	1,161,000	3,584,100
Unregulated Services	-3,263,353	-3,971,100	-6,898,400
Total	18,701	-2,810,100	-3,314,300
Total Non-Operating Profit(Loss):	393,669	1,782,700	-100,200
Non-Operating Revenue	393,669	1,782,700	-100,200
Non-Operating Expenses	0	0	0
Total Excess Profit	412,370	-1,027,400	-3,414,500
% Change in NPR per EIPA - Regulated	2.81	6.66	
% Change in NOR per EIPA - Regulated	2.55	6.42	
% Change in Op. Expense per EIPA - Regulated	-0.45	10.37	
% Change in Net Operating Profit- Regulated	182.69	-67.61	
% Net Operating Profit of Regulated NOR	4.54	1.66	
% Change in Net Operating Profit- Total	100.67	15.21	
% Net Total Operating Profit of Total NOR	0.02	-3.24	
% Change in Total Excess Profit	140.14	69.91	
% Total Excess Profit of Total Revenue	0.46	-1.16	

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Calvert Memorial

FISCAL YEAR ENDING	June 2004	June 2003	June 2002
Gross Patient Revenue:			
Regulated Services	70,820,000	61,409,200	56,422,300
Unregulated Services	12,556,646	11,510,084	17,561,700
TOTAL	83,376,646	72,919,284	73,984,000
Net Patient Revenue(NPR):			
Regulated Services	61,817,891	53,440,015	49,027,600
Unregulated Services	7,997,001	7,057,124	9,881,900
TOTAL	69,814,892	60,497,139	58,909,500
Other Operating Revenue:			
Regulated Services	1,243,182	1,295,214	306,600
Unregulated Services	487,319	213,362	844,000
TOTAL	1,730,501	1,508,576	1,150,600
Net Operating Revenue(NOR)			
Regulated Services	63,061,073	54,735,229	49,334,200
Unregulated Services	8,484,320	7,270,486	10,725,900
Total	71,545,393	62,005,715	60,060,100
Total Operating Expenses:			
Regulated Services	59,374,868	52,107,719	47,924,500
Total	67,254,224	59,960,658	58,990,400
Equivalent Inpatient ADMs(EIPA):			
Regulated Services	13,876	11,876	9,963
Total	15,587	13,389	12,312
NPR per EIPA :			
Regulated Services	4,455.12	4,499.93	4,920.97
Total	4,479.13	4,518.50	4,784.72
NOR per EIPA :			
Regulated Services	4,544.71	4,608.99	4,951.74
Total	4,590.15	4,631.18	4,878.18
Operating Expenses per EIPA :			
Regulated Services	4,279.05	4,387.74	4,810.25
Total	4,314.85	4,478.43	4,791.29
Net Operating Profit(Loss):			
Regulated Services	3,686,204	2,627,510	1,409,700
Unregulated Services	604,965	-582,453	-340,000
Total	4,291,169	2,045,057	1,069,700
Total Non-Operating Profit(Loss):	-64,514	359,825	1,685,900
Non-Operating Revenue	117,504	359,825	1,685,900
Non-Operating Expenses	182,018	0	0
Total Excess Profit	4,226,655	2,404,882	2,755,600
% Change in NPR per EIPA - Regulated	-1.00	-8.56	
% Change in NOR per EIPA - Regulated	-1.39	-6.92	
% Change in Op. Expense per EIPA - Regulated	-2.48	-8.78	
% Change in Net Operating Profit- Regulated	40.29	86.39	
% Net Operating Profit of Regulated NOR	5.85	4.80	
% Change in Net Operating Profit- Total	109.83	91.18	
% Net Total Operating Profit of Total NOR	6.00	3.30	
% Change in Total Excess Profit	75.75	-12.73	
% Total Excess Profit of Total Revenue	5.90	3.86	

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Carroll Hospital			
FISCAL YEAR ENDING	June 2004	June 2003	June 2002
Gross Patient Revenue:			
Regulated Services	117,609,800	104,886,500	95,502,100
Unregulated Services	12,867,940	12,327,425	11,461,200
TOTAL	130,477,740	117,213,925	106,963,300
Net Patient Revenue(NPR):			
Regulated Services	105,744,233	93,517,510	86,034,400
Unregulated Services	7,846,926	9,141,317	8,193,500
TOTAL	113,591,159	102,658,827	94,227,900
Other Operating Revenue:			
Regulated Services	1,458,058	1,510,636	1,491,700
Unregulated Services	387,849	355,902	502,400
TOTAL	1,845,907	1,866,538	1,994,100
Net Operating Revenue(NOR)			
Regulated Services	107,202,291	95,028,146	87,526,100
Unregulated Services	8,234,775	9,497,219	8,695,900
Total	115,437,066	104,525,365	96,222,000
Total Operating Expenses:			
Regulated Services	103,233,718	96,420,357	84,231,400
Total	115,034,750	107,036,906	93,300,200
Equivalent Inpatient ADMs(EIPA):			
Regulated Services	17,749	17,296	16,382
Total	17,749	17,296	16,382
NPR per EIPA :			
Regulated Services	5,957.66	5,406.97	5,251.76
Total	6,399.76	5,935.51	5,751.92
NOR per EIPA :			
Regulated Services	6,039.80	5,494.32	5,342.82
Total	6,503.75	6,043.42	5,873.64
Operating Expenses per EIPA :			
Regulated Services	5,816.21	5,574.81	5,141.70
Total	6,481.09	6,188.64	5,695.29
Net Operating Profit(Loss):			
Regulated Services	3,968,573	-1,392,211	3,294,700
Unregulated Services	-3,566,257	-1,119,330	-372,900
Total	402,316	-2,511,541	2,921,800
Total Non-Operating Profit(Loss):			
Non-Operating Revenue	376,626	973,600	2,931,400
Non-Operating Expenses	376,638	1,285,100	5,559,600
	12	311,500	2,628,200
Total Excess Profit	778,942	-1,537,911	5,853,200
% Change in NPR per EIPA - Regulated	10.18	2.96	
% Change in NOR per EIPA - Regulated	9.93	2.84	
% Change in Op. Expense per EIPA - Regulated	4.33	8.42	
% Change in Net Operating Profit- Regulated	385.06	-142.26	
% Net Operating Profit of Regulated NOR	3.70	-1.47	
% Change in Net Operating Profit- Total	116.02	-185.96	
% Net Total Operating Profit of Total NOR	0.35	-2.40	
% Change in Total Excess Profit	150.65	-126.27	
% Total Excess Profit of Total Revenue	0.67	-1.45	

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FISCAL YEAR ENDING	June 2004	June 2003	June 2002
Chester River			
Gross Patient Revenue:			
Regulated Services	44,983,400	39,987,600	34,684,900
Unregulated Services	1,301,500	783,993	646,400
TOTAL	46,284,900	40,771,593	35,331,300
Net Patient Revenue(NPR):			
Regulated Services	39,885,900	34,540,640	30,837,500
Unregulated Services	606,000	681,955	168,100
TOTAL	40,491,900	35,222,595	31,005,600
Other Operating Revenue:			
Regulated Services	168,100	156,725	41,700
Unregulated Services	277,374	184,646	248,100
TOTAL	445,474	341,371	289,800
Net Operating Revenue(NOR)			
Regulated Services	40,054,000	34,697,365	30,879,200
Unregulated Services	883,374	866,601	416,200
Total	40,937,400	35,563,966	31,295,400
Total Operating Expenses:			
Regulated Services	39,095,200	33,844,600	30,380,500
Total	39,691,022	34,134,659	30,758,000
Equivalent Inpatient ADMs(EIPA):			
Regulated Services	6,683	7,151	6,121
Total	6,683	7,151	6,121
NPR per EIPA :			
Regulated Services	5,968.26	4,830.35	5,037.98
Total	6,058.94	4,925.72	5,065.45
NOR per EIPA :			
Regulated Services	5,993.42	4,852.27	5,044.80
Total	6,125.60	4,973.46	5,112.79
Operating Expenses per EIPA :			
Regulated Services	5,849.95	4,733.02	4,963.32
Total	5,939.10	4,773.58	5,025.00
Net Operating Profit(Loss):			
Regulated Services	958,761	852,765	498,700
Unregulated Services	287,600	576,542	38,700
Total	1,246,361	1,429,307	537,400
Total Non-Operating Profit(Loss):	283,385	1,081,579	64,500
Non-Operating Revenue	283,385	1,081,579	64,500
Non-Operating Expenses	0	0	0
Total Excess Profit	1,529,800	2,510,886	601,900
% Change in NPR per EIPA - Regulated	23.56	-4.12	
% Change in NOR per EIPA - Regulated	23.52	-3.82	
% Change in Op. Expense per EIPA - Regulated	23.60	-4.64	
% Change in Net Operating Profit- Regulated	12.43	71.00	
% Net Operating Profit of Regulated NOR	2.39	2.46	
% Change in Net Operating Profit- Total	-12.80	165.97	
% Net Total Operating Profit of Total NOR	3.04	4.02	
% Change in Total Excess Profit	-39.07	317.16	
% Total Excess Profit of Total Revenue	3.71	6.85	

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Civista Health			
FISCAL YEAR ENDING	June 2004	June 2003	June 2002
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Gross Patient Revenue:			
Regulated Services	73,558,600	65,498,800	58,502,800
Unregulated Services	988,900	4,624,300	4,472,600
TOTAL	74,547,500	70,123,100	62,975,400
Net Patient Revenue(NPR):			
Regulated Services	65,305,865	58,795,900	51,900,500
Unregulated Services	680,000	1,447,200	1,465,100
TOTAL	65,985,865	60,243,100	53,365,600
Other Operating Revenue:			
Regulated Services	212,500	1,318,574	1,210,100
Unregulated Services	897,651	883,517	940,300
TOTAL	1,110,151	2,202,092	2,150,400
Net Operating Revenue(NOR)			
Regulated Services	65,518,365	60,114,474	53,110,600
Unregulated Services	1,577,651	2,330,717	2,405,400
Total	67,096,016	62,445,192	55,516,000
Total Operating Expenses:			
Regulated Services	60,543,060	56,451,075	51,699,000
Total	62,634,684	60,202,430	55,265,400
Equivalent Inpatient ADMS(EIPA):			
Regulated Services	11,530	10,784	9,776
Total	11,530	10,784	9,776
NPR per EIPA :			
Regulated Services	5,664.00	5,452.16	5,308.97
Total	5,722.97	5,586.35	5,458.84
NOR per EIPA :			
Regulated Services	5,682.43	5,574.43	5,432.75
Total	5,819.26	5,790.56	5,678.81
Operating Expenses per EIPA :			
Regulated Services	5,250.92	5,234.72	5,288.36
Total	5,432.32	5,582.58	5,653.17
Net Operating Profit(Loss):			
Regulated Services	4,975,306	3,663,400	1,411,600
Unregulated Services	-513,973	-1,420,638	-1,161,000
Total	4,461,333	2,242,762	250,600
Total Non-Operating Profit(Loss):	457,100	425,900	631,800
Non-Operating Revenue	465,200	634,200	705,100
Non-Operating Expenses	8,100	208,300	73,300
Total Excess Profit	4,918,433	2,668,662	882,400
% Change in NPR per EIPA - Regulated	3.89	2.70	
% Change in NOR per EIPA - Regulated	1.94	2.61	
% Change in Op. Expense per EIPA - Regulated	0.31	-1.01	
% Change in Net Operating Profit- Regulated	35.81	159.52	
% Net Operating Profit of Regulated NOR	7.59	6.09	
% Change in Net Operating Profit- Total	98.92	794.96	
% Net Total Operating Profit of Total NOR	6.65	3.59	
% Change in Total Excess Profit	84.30	202.43	
% Total Excess Profit of Total Revenue	7.28	4.23	

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Doctors Community Hospital			
FISCAL YEAR ENDING	June 2004	June 2003	June 2002
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Gross Patient Revenue:			
Regulated Services	125,678,000	117,663,400	109,195,200
Unregulated Services	1,004,200	2,077,564	2,181,600
TOTAL	126,682,200	119,740,964	111,376,800
Net Patient Revenue(NPR):			
Regulated Services	108,668,900	101,069,621	94,870,700
Unregulated Services	868,300	1,776,977	1,881,300
TOTAL	109,537,200	102,846,598	96,752,000
Other Operating Revenue:			
Regulated Services	855,200	971,930	918,400
Unregulated Services	1,437,700	716,141	553,500
TOTAL	2,293,000	1,688,071	1,471,900
Net Operating Revenue(NOR)			
Regulated Services	109,524,100	102,041,551	95,789,100
Unregulated Services	2,306,000	2,493,118	2,434,800
Total	111,830,100	104,534,669	98,223,900
Total Operating Expenses:			
Regulated Services	107,003,900	100,661,164	91,551,000
Total	110,114,300	104,098,471	94,655,700
Equivalent Inpatient ADMs(EIPA):			
Regulated Services	16,294	15,571	14,519
Total	16,294	15,571	14,519
NPR per EIPA :			
Regulated Services	6,669.26	6,490.71	6,534.24
Total	6,722.55	6,604.83	6,663.82
NOR per EIPA :			
Regulated Services	6,721.74	6,553.13	6,597.50
Total	6,863.27	6,713.23	6,765.20
Operating Expenses per EIPA :			
Regulated Services	6,567.07	6,464.48	6,305.60
Total	6,757.97	6,685.22	6,519.44
Net Operating Profit(Loss):			
Regulated Services	2,520,200	1,380,387	4,238,100
Unregulated Services	-804,400	-944,189	-669,900
Total	1,715,800	436,198	3,568,200
Total Non-Operating Profit(Loss):	1,708,900	-1,998,000	-4,684,800
Non-Operating Revenue	1,708,900	0	-4,684,800
Non-Operating Expenses	0	1,998,000	0
Total Excess Profit	3,424,700	-1,561,802	-1,116,600
% Change in NPR per EIPA - Regulated	2.75	-0.67	
% Change in NOR per EIPA - Regulated	2.57	-0.67	
% Change in Op. Expense per EIPA - Regulated	1.59	2.52	
% Change in Net Operating Profit- Regulated	82.57	-67.43	
% Net Operating Profit of Regulated NOR	2.30	1.35	
% Change in Net Operating Profit- Total	293.35	-87.78	
% Net Total Operating Profit of Total NOR	1.53	0.42	
% Change in Total Excess Profit	319.28	-39.87	
% Total Excess Profit of Total Revenue	3.02	-1.49	

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Dorchester General			
FISCAL YEAR ENDING	June 2004	June 2003	June 2002
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Gross Patient Revenue:			
Regulated Services	35,416,000	36,401,000	34,265,400
Unregulated Services	3,569,300	2,294,381	2,277,900
TOTAL	38,985,300	38,695,381	36,543,300
Net Patient Revenue(NPR):			
Regulated Services	28,638,236	29,869,573	28,677,200
Unregulated Services	3,396,060	2,140,300	1,712,700
TOTAL	32,034,296	32,009,873	30,389,900
Other Operating Revenue:			
Regulated Services	223,167	338,793	326,400
Unregulated Services	170,598	83,500	78,400
TOTAL	393,765	422,293	404,800
Net Operating Revenue(NOR)			
Regulated Services	28,861,403	30,208,366	29,003,600
Unregulated Services	3,566,658	2,223,800	1,791,100
Total	32,428,061	32,432,166	30,794,700
Total Operating Expenses:			
Regulated Services	29,032,194	29,118,000	28,752,900
Total	31,462,724	31,953,000	30,457,000
Equivalent Inpatient ADMs(EIPA):			
Regulated Services	6,559	6,421	6,188
Total	6,559	6,421	6,188
NPR per EIPA :			
Regulated Services	4,366.25	4,651.86	4,634.32
Total	4,884.02	4,985.19	4,911.10
NOR per EIPA :			
Regulated Services	4,400.27	4,704.62	4,687.07
Total	4,944.06	5,050.95	4,976.52
Operating Expenses per EIPA :			
Regulated Services	4,426.31	4,534.81	4,646.56
Total	4,796.88	4,976.33	4,921.95
Net Operating Profit(Loss):			
Regulated Services	-170,791	1,090,366	250,700
Unregulated Services	1,136,127	-611,200	87,000
Total	965,337	479,166	337,700
Total Non-Operating Profit(Loss):			
Non-Operating Revenue	206,313	88,753	137,000
Non-Operating Expenses	29,900	0	0
Total Excess Profit			
	1,141,749	567,866	474,700
% Change in NPR per EIPA - Regulated	-6.14	0.38	
% Change in NOR per EIPA - Regulated	-6.47	0.37	
% Change in Op. Expense per EIPA - Regulated	-2.39	-2.41	
% Change in Net Operating Profit- Regulated	-115.66	334.93	
% Net Operating Profit of Regulated NOR	-0.59	3.61	
% Change in Net Operating Profit- Total	101.46	41.89	
% Net Total Operating Profit of Total NOR	2.98	1.48	
% Change in Total Excess Profit	101.06	19.63	
% Total Excess Profit of Total Revenue	3.50	1.75	

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Franklin Square.

FISCAL YEAR ENDING	June 2004	June 2003	June 2002
Gross Patient Revenue:			
Regulated Services	265,491,100	240,735,400	222,649,000
Unregulated Services	58,858,344	53,959,869	46,971,500
TOTAL	324,349,444	294,695,269	269,620,500
Net Patient Revenue(NPR):			
Regulated Services	229,683,756	210,914,998	195,897,600
Unregulated Services	23,301,273	21,743,286	18,578,400
TOTAL	252,985,029	232,658,284	214,476,000
Other Operating Revenue:			
Regulated Services	1,090,134	812,229	-390,100
Unregulated Services	5,796,083	5,206,347	4,465,700
TOTAL	6,886,217	6,018,576	4,075,600
Net Operating Revenue(NOR)			
Regulated Services	230,773,890	211,727,227	195,507,500
Unregulated Services	29,097,356	26,949,633	23,044,100
Total	259,871,246	238,676,860	218,551,600
Total Operating Expenses:			
Regulated Services	217,184,108	200,593,458	186,698,700
Total	250,958,533	231,517,742	215,325,200
Equivalent Inpatient ADMs(EIPA):			
Regulated Services	31,424	30,850	29,589
Total	31,424	30,850	29,589
NPR per EIPA :			
Regulated Services	7,309.16	6,836.81	6,620.62
Total	8,050.67	7,541.62	7,248.50
NOR per EIPA :			
Regulated Services	7,343.85	6,863.14	6,607.44
Total	8,269.81	7,736.71	7,386.24
Operating Expenses per EIPA :			
Regulated Services	6,911.39	6,502.24	6,309.73
Total	7,986.18	7,504.65	7,277.20
Net Operating Profit(Loss):			
Regulated Services	13,589,782	11,133,769	8,808,800
Unregulated Services	-4,677,069	-3,974,651	-5,582,400
Total	8,912,713	7,159,118	3,226,400
Total Non-Operating Profit(Loss):	399,851	71,163	23,000
Non-Operating Revenue	399,851	127,313	84,000
Non-Operating Expenses	0	56,150	61,000
Total Excess Profit	9,312,564	7,230,281	3,249,400
% Change in NPR per EIPA - Regulated	6.91	3.27	
% Change in NOR per EIPA - Regulated	7.00	3.87	
% Change in Op. Expense per EIPA - Regulated	6.29	3.05	
% Change in Net Operating Profit- Regulated	22.06	26.39	
% Net Operating Profit of Regulated NOR	5.89	5.26	
% Change in Net Operating Profit- Total	24.49	121.89	
% Net Total Operating Profit of Total NOR	3.43	3.00	
% Change in Total Excess Profit	28.80	122.51	
% Total Excess Profit of Total Revenue	3.58	3.03	

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Frederick Memorial			
FISCAL YEAR ENDING	June 2004	June 2002	June 2002
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Gross Patient Revenue:			
Regulated Services	155,749,500	153,881,200	145,803,500
Unregulated Services	58,352,218	51,046,100	46,036,100
TOTAL	214,101,718	204,927,300	191,839,600
Net Patient Revenue(NPR):			
Regulated Services	138,366,898	134,706,600	127,252,600
Unregulated Services	37,076,175	33,143,200	31,687,500
TOTAL	175,443,073	167,849,800	158,940,100
Other Operating Revenue:			
Regulated Services	1,222,507	3,198,900	1,757,100
Unregulated Services	6,303,338	3,960,777	4,462,600
TOTAL	7,525,845	7,159,677	6,219,700
Net Operating Revenue(NOR)			
Regulated Services	139,589,405	137,905,500	129,009,700
Unregulated Services	43,379,513	37,103,977	36,150,100
Total	182,968,918	175,009,477	165,159,800
Total Operating Expenses:			
Regulated Services	133,558,334	133,213,900	119,267,800
Total	185,351,847	173,782,739	158,144,500
Equivalent Inpatient ADMs(EIPA):			
Regulated Services	22,580	23,322	22,702
Total	23,659	24,317	23,550
NPR per EIPA :			
Regulated Services	6,127.85	5,775.98	5,605.35
Total	7,415.49	6,902.61	6,749.05
NOR per EIPA :			
Regulated Services	6,181.99	5,913.14	5,682.75
Total	7,733.59	7,197.04	7,013.15
Operating Expenses per EIPA :			
Regulated Services	5,914.90	5,711.97	5,253.63
Total	7,834.31	7,146.59	6,715.27
Net Operating Profit(Loss):			
Regulated Services	6,031,071	4,691,600	9,741,900
Unregulated Services	-8,414,001	-3,464,862	-2,726,600
Total	-2,382,929	1,226,738	7,015,300
Total Non-Operating Profit(Loss):	3,161,837	828,000	-3,551,700
Non-Operating Revenue	3,278,599	1,036,800	3,326,200
Non-Operating Expenses	116,762	208,800	6,877,900
Total Excess Profit	778,908	2,054,600	3,463,600
% Change in NPR per EIPA - Regulated	6.09	3.04	
% Change in NOR per EIPA - Regulated	4.55	4.05	
% Change in Op. Expense per EIPA - Regulated	3.55	8.72	
% Change in Net Operating Profit- Regulated	28.55	-51.84	
% Net Operating Profit of Regulated NOR	4.32	3.40	
% Change in Net Operating Profit- Total	-294.25	-82.51	
% Net Total Operating Profit of Total NOR	-1.30	0.70	
% Change in Total Excess Profit	-62.09	-40.68	
% Total Excess Profit of Total Revenue	0.42	1.17	

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FISCAL YEAR ENDING	December 2004	December 2003	December 2002
Ft. Washington			
Gross Patient Revenue:			
Regulated Services	33,749,500	31,762,139	28,299,200
Unregulated Services	0	0	0
TOTAL	33,749,500	31,762,139	28,299,200
Net Patient Revenue(NPR):			
Regulated Services	28,426,600	26,564,826	23,696,100
Unregulated Services	0	0	0
TOTAL	28,426,600	26,564,826	23,696,100
Other Operating Revenue:			
Regulated Services	457,900	240,301	213,000
Unregulated Services	52,200	50,291	46,900
TOTAL	510,100	290,592	259,900
Net Operating Revenue(NOR)			
Regulated Services	28,884,500	26,805,127	23,909,100
Unregulated Services	52,200	50,291	46,900
Total	28,936,700	26,855,418	23,956,000
Total Operating Expenses:			
Regulated Services	28,386,200	25,832,285	23,511,200
Total	28,425,600	25,870,452	23,548,300
Equivalent Inpatient ADMs(EIPA):			
Regulated Services	5,514	4,807	4,229
Total	5,514	4,807	4,229
NPR per EIPA :			
Regulated Services	5,155.35	5,525.82	5,603.28
Total	5,155.35	5,525.82	5,603.28
NOR per EIPA :			
Regulated Services	5,238.39	5,575.80	5,653.65
Total	5,247.86	5,586.26	5,664.74
Operating Expenses per EIPA :			
Regulated Services	5,148.02	5,373.44	5,559.56
Total	5,155.17	5,381.38	5,568.33
Net Operating Profit(Loss):			
Regulated Services	498,400	972,842	397,900
Unregulated Services	12,700	12,124	9,800
Total	511,100	984,966	407,700
Total Non-Operating Profit(Loss):	2,565,100	-75,900	-375,600
Non-Operating Revenue	2,659,500	1,400	6,000
Non-Operating Expenses	94,400	77,300	381,600
Total Excess Profit	3,076,200	909,066	32,100
% Change in NPR per EIPA - Regulated	-6.70	-1.38	
% Change in NOR per EIPA - Regulated	-6.05	-1.38	
% Change in Op. Expense per EIPA - Regulated	-4.20	-3.35	
% Change in Net Operating Profit- Regulated	-48.77	144.49	
% Net Operating Profit of Regulated NOR	1.73	3.63	
% Change in Net Operating Profit- Total	-48.11	141.59	
% Net Total Operating Profit of Total NOR	1.77	3.67	
% Change in Total Excess Profit	238.39	2,731.98	
% Total Excess Profit of Total Revenue	9.74	3.38	

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G.B.M.C

FISCAL YEAR ENDING	June 2004	June 2003	June 2002
Gross Patient Revenue:			
Regulated Services	276,070,000	265,815,800	249,747,300
Unregulated Services	54,594,900	53,887,700	48,713,900
TOTAL	330,664,900	319,703,500	298,461,200
Net Patient Revenue(NPR):			
Regulated Services	254,008,900	244,894,800	228,507,000
Unregulated Services	30,570,300	29,717,647	27,616,200
TOTAL	284,579,200	274,612,447	256,123,200
Other Operating Revenue:			
Regulated Services	1,859,200	4,944,447	4,519,000
Unregulated Services	9,810,600	4,499,333	6,135,700
TOTAL	11,669,800	9,443,780	10,654,700
Net Operating Revenue(NOR)			
Regulated Services	255,868,100	249,839,247	233,026,000
Unregulated Services	40,380,900	34,216,980	33,751,900
Total	296,249,000	284,056,227	266,777,900
Total Operating Expenses:			
Regulated Services	243,099,412	234,366,380	216,621,700
Total	294,048,700	282,118,548	260,196,800
Equivalent Inpatient ADMs(EIPA):			
Regulated Services	35,702	35,987	35,112
Total	37,620	41,608	39,905
NPR per EIPA :			
Regulated Services	7,114.61	6,805.12	6,507.95
Total	7,564.48	6,600.02	6,418.32
NOR per EIPA :			
Regulated Services	7,166.69	6,942.52	6,636.65
Total	7,874.68	6,826.99	6,685.33
Operating Expenses per EIPA :			
Regulated Services	6,809.04	6,512.56	6,169.45
Total	7,816.20	6,780.42	6,520.41
Net Operating Profit(Loss):			
Regulated Services	12,768,688	15,472,867	16,404,300
Unregulated Services	-10,568,388	-13,535,188	-9,823,200
Total	2,200,300	1,937,679	6,581,100
Total Non-Operating Profit(Loss):	-875,600	3,742,900	1,689,600
Non-Operating Revenue	-875,600	3,742,900	1,689,600
Non-Operating Expenses	0	0	0
Total Excess Profit	1,324,700	5,680,579	8,270,700
% Change in NPR per EIPA - Regulated	4.55	4.57	
% Change in NOR per EIPA - Regulated	3.23	4.61	
% Change in Op. Expense per EIPA - Regulated	4.55	5.56	
% Change in Net Operating Profit- Regulated	-17.48	-5.68	
% Net Operating Profit of Regulated NOR	4.99	6.19	
% Change in Net Operating Profit- Total	13.55	-70.56	
% Net Total Operating Profit of Total NOR	0.74	0.68	
% Change in Total Excess Profit	-76.68	-31.32	
% Total Excess Profit of Total Revenue	0.45	1.97	

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Garrett County			
FISCAL YEAR ENDING	June 2004	June 2003	June 2002
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Gross Patient Revenue:			
Regulated Services	27,000,800	25,980,700	24,083,800
Unregulated Services	5,043,100	4,559,448	4,124,000
TOTAL	32,043,900	30,540,148	28,207,800
Net Patient Revenue(NPR):			
Regulated Services	23,504,300	22,348,238	20,701,600
Unregulated Services	3,208,800	3,323,647	2,925,900
TOTAL	26,713,100	25,671,885	23,627,500
Other Operating Revenue:			
Regulated Services	545,500	214,032	203,600
Unregulated Services	187,100	114,228	114,100
TOTAL	732,600	328,260	317,700
Net Operating Revenue(NOR)			
Regulated Services	24,049,800	22,562,270	20,905,200
Unregulated Services	3,395,900	3,437,875	3,040,000
Total	27,445,700	26,000,145	23,945,200
Total Operating Expenses:			
Regulated Services	24,195,900	22,650,118	20,148,600
Total	27,407,900	25,539,328	22,834,400
Equivalent Inpatient ADMs(EIPA):			
Regulated Services	5,348	5,409	4,625
Total	6,011	6,081	5,294
NPR per EIPA :			
Regulated Services	4,394.97	4,131.88	4,476.02
Total	4,444.04	4,221.84	4,463.07
NOR per EIPA :			
Regulated Services	4,496.97	4,171.46	4,520.04
Total	4,565.91	4,275.83	4,523.08
Operating Expenses per EIPA :			
Regulated Services	4,524.29	4,187.70	4,356.45
Total	4,559.62	4,200.04	4,313.26
Net Operating Profit(Loss):			
Regulated Services	-146,100	-87,848	756,600
Unregulated Services	183,900	548,665	354,200
Total	37,800	460,817	1,110,800
Total Non-Operating Profit(Loss):	243,300	261,667	-8,400
Non-Operating Revenue	243,300	346,056	115,900
Non-Operating Expenses	0	84,389	124,300
Total Excess Profit	281,100	722,484	1,102,400
% Change in NPR per EIPA - Regulated	6.37	-7.69	
% Change in NOR per EIPA - Regulated	7.80	-7.71	
% Change in Op. Expense per EIPA - Regulated	8.04	-3.87	
% Change in Net Operating Profit- Regulated	-66.31	-111.61	
% Net Operating Profit of Regulated NOR	-0.61	-0.39	
% Change in Net Operating Profit- Total	-91.80	-58.51	
% Net Total Operating Profit of Total NOR	0.14	1.77	
% Change in Total Excess Profit	-61.09	-34.46	
% Total Excess Profit of Total Revenue	1.02	2.74	

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Good Samaritan	=====		
FISCAL YEAR ENDING	June 2004	June 2003	June 2002
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Gross Patient Revenue:			
Regulated Services	197,239,100	168,020,400	152,807,900
Unregulated Services	60,192,067	47,504,770	44,181,200
TOTAL	257,431,167	215,525,170	196,989,100
Net Patient Revenue(NPR):			
Regulated Services	169,325,161	147,636,897	132,971,400
Unregulated Services	29,935,652	27,636,291	25,684,500
TOTAL	199,260,813	175,273,188	158,655,900
Other Operating Revenue:			
Regulated Services	1,793,302	1,155,178	2,201,300
Unregulated Services	2,186,000	1,688,022	975,600
TOTAL	3,979,302	2,843,200	3,176,900
Net Operating Revenue(NOR)			
Regulated Services	171,118,463	148,792,075	135,172,700
Unregulated Services	32,121,652	29,324,313	26,660,100
Total	203,240,115	178,116,388	161,832,800
Total Operating Expenses:			
Regulated Services	159,188,038	142,763,036	129,265,800
Total	195,385,290	172,159,465	156,058,900
Equivalent Inpatient ADMs(EIPA):			
Regulated Services	20,806	18,203	16,685
Total	22,319	19,716	18,198
NPR per EIPA :			
Regulated Services	8,138.16	8,110.70	7,969.52
Total	8,927.73	8,890.02	8,718.32
NOR per EIPA :			
Regulated Services	8,224.35	8,174.16	8,101.45
Total	9,106.02	9,034.23	8,892.89
Operating Expenses per EIPA :			
Regulated Services	7,650.95	7,842.95	7,747.43
Total	8,754.09	8,732.09	8,575.61
Net Operating Profit(Loss):			
Regulated Services	11,930,425	6,029,039	5,906,900
Unregulated Services	-4,075,600	-72,116	-133,000
Total	7,854,825	5,956,923	5,773,900
Total Non-Operating Profit(Loss):			
Non-Operating Revenue	3,275,167	3,182,591	3,162,700
Non-Operating Expenses	0	0	1,977,500
Total Excess Profit	11,129,992	9,139,514	8,936,600
% Change in NPR per EIPA - Regulated	0.34	1.77	
% Change in NOR per EIPA - Regulated	0.61	0.90	
% Change in Op. Expense per EIPA - Regulated	-2.45	1.23	
% Change in Net Operating Profit- Regulated	97.88	2.07	
% Net Operating Profit of Regulated NOR	6.97	4.05	
% Change in Net Operating Profit- Total	31.86	3.17	
% Net Total Operating Profit of Total NOR	3.86	3.34	
% Change in Total Excess Profit	21.78	2.27	
% Total Excess Profit of Total Revenue	5.39	5.04	

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Harbor Hospital			
FISCAL YEAR ENDING	June 2004	June 2003	June 2002
Gross Patient Revenue:			
Regulated Services	128,989,000	112,667,500	111,305,500
Unregulated Services	24,664,509	23,371,370	21,538,700
TOTAL	153,653,509	136,038,870	132,844,200
Net Patient Revenue(NPR):			
Regulated Services	110,648,601	97,701,910	95,770,000
Unregulated Services	9,701,470	9,316,758	7,821,200
TOTAL	120,350,072	107,018,668	103,591,200
Other Operating Revenue:			
Regulated Services	2,497,700	828,864	473,100
Unregulated Services	2,194,692	2,502,035	1,782,600
TOTAL	4,692,392	3,330,899	2,255,700
Net Operating Revenue(NOR)			
Regulated Services	113,146,301	98,530,774	96,243,100
Unregulated Services	11,896,162	11,818,793	9,603,800
Total	125,042,464	110,349,567	105,846,900
Total Operating Expenses:			
Regulated Services	107,459,131	99,111,551	94,302,900
Total	125,128,372	113,030,889	105,937,800
Equivalent Inpatient ADMs(EIPA):			
Regulated Services	15,468	14,747	15,175
Total	15,468	14,747	15,175
NPR per EIPA :			
Regulated Services	7,153.51	6,625.35	6,311.04
Total	7,780.71	7,257.14	6,826.44
NOR per EIPA :			
Regulated Services	7,314.98	6,681.56	6,342.21
Total	8,084.08	7,483.01	6,975.08
Operating Expenses per EIPA :			
Regulated Services	6,947.31	6,720.94	6,214.36
Total	8,089.63	7,664.84	6,981.07
Net Operating Profit(Loss):			
Regulated Services	5,687,170	-580,777	1,940,200
Unregulated Services	-5,773,078	-2,100,545	-2,031,100
Total	-85,908	-2,681,322	-90,900
Total Non-Operating Profit(Loss):	782,585	612,327	471,300
Non-Operating Revenue	782,585	612,327	526,600
Non-Operating Expenses	0	0	55,300
Total Excess Profit	696,677	-2,068,995	380,400
% Change in NPR per EIPA - Regulated	7.97	4.98	
% Change in NOR per EIPA - Regulated	9.48	5.35	
% Change in Op. Expense per EIPA - Regulated	3.37	8.15	
% Change in Net Operating Profit- Regulated	1,079.24	-129.93	
% Net Operating Profit of Regulated NOR	5.03	-0.59	
% Change in Net Operating Profit- Total	96.80	-2,849.75	
% Net Total Operating Profit of Total NOR	-0.07	-2.43	
% Change in Total Excess Profit	133.67	-643.90	
% Total Excess Profit of Total Revenue	0.55	-1.86	

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FISCAL YEAR ENDING	December 2004	December 2003	December 2002
Harford Memorial			
Gross Patient Revenue:			
Regulated Services	60,913,900	58,368,700	52,224,600
Unregulated Services	2,795,900	2,833,800	2,603,000
TOTAL	63,709,800	61,202,500	54,827,600
Net Patient Revenue(NPR):			
Regulated Services	51,217,800	48,891,100	44,947,800
Unregulated Services	1,560,500	1,871,200	1,105,900
TOTAL	52,778,300	50,762,300	46,053,700
Other Operating Revenue:			
Regulated Services	7,600	380,500	467,700
Unregulated Services	368,300	21,500	23,300
TOTAL	375,900	402,000	491,000
Net Operating Revenue(NOR)			
Regulated Services	51,225,400	49,271,600	45,415,500
Unregulated Services	1,928,800	1,892,700	1,129,200
Total	53,154,200	51,164,300	46,544,700
Total Operating Expenses:			
Regulated Services	50,107,900	47,130,600	44,134,100
Total	53,900,500	50,243,700	46,873,800
Equivalent Inpatient ADMs(EIPA):			
Regulated Services	8,637	9,238	8,647
Total	9,027	9,528	8,979
NPR per EIPA :			
Regulated Services	5,930.05	5,292.66	5,198.08
Total	5,846.72	5,327.96	5,129.05
NOR per EIPA :			
Regulated Services	5,930.93	5,333.85	5,252.17
Total	5,888.36	5,370.15	5,183.73
Operating Expenses per EIPA :			
Regulated Services	5,801.54	5,102.07	5,103.98
Total	5,971.03	5,273.52	5,220.38
Net Operating Profit(Loss):			
Regulated Services	1,117,500	2,141,000	1,281,400
Unregulated Services	-1,863,800	-1,220,400	-1,610,500
Total	-746,300	920,600	-329,100
Total Non-Operating Profit(Loss):	2,399,100	2,670,100	-1,429,000
Non-Operating Revenue	2,399,100	2,670,100	0
Non-Operating Expenses	0	0	1,429,000
Total Excess Profit	1,652,700	3,590,700	-1,758,100
% Change in NPR per EIPA - Regulated	12.04	1.82	
% Change in NOR per EIPA - Regulated	11.19	1.56	
% Change in Op. Expense per EIPA - Regulated	13.71	-0.04	
% Change in Net Operating Profit- Regulated	-47.80	67.08	
% Net Operating Profit of Regulated NOR	2.18	4.35	
% Change in Net Operating Profit- Total	-181.07	379.73	
% Net Total Operating Profit of Total NOR	-1.40	1.80	
% Change in Total Excess Profit	-53.97	304.24	
% Total Excess Profit of Total Revenue	2.97	6.67	

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Holy Cross

FISCAL YEAR ENDING	June 2004	June 2003	June 2002
Gross Patient Revenue:			
Regulated Services	267,237,000	244,629,000	230,141,000
Unregulated Services	27,906,505	22,550,733	20,114,100
TOTAL	295,143,505	267,179,733	250,255,100
Net Patient Revenue(NPR):			
Regulated Services	233,819,252	212,301,479	198,239,400
Unregulated Services	16,124,483	17,358,452	16,014,900
TOTAL	249,943,735	229,659,931	214,254,300
Other Operating Revenue:			
Regulated Services	2,546,590	3,436,793	3,222,900
Unregulated Services	1,845,876	989,860	546,100
TOTAL	4,392,466	4,426,653	3,769,000
Net Operating Revenue(NOR)			
Regulated Services	236,365,842	215,738,272	201,462,300
Unregulated Services	17,970,359	18,348,311	16,561,000
Total	254,336,201	234,086,584	218,023,300
Total Operating Expenses:			
Regulated Services	230,415,133	210,461,737	197,485,000
Total	248,256,979	226,516,445	212,743,900
Equivalent Inpatient ADMs(EIPA):			
Regulated Services	32,745	33,271	32,430
Total	34,963	36,135	34,510
NPR per EIPA :			
Regulated Services	7,140.67	6,380.99	6,112.84
Total	7,148.86	6,355.62	6,208.47
NOR per EIPA :			
Regulated Services	7,218.44	6,484.29	6,212.22
Total	7,274.50	6,478.13	6,317.68
Operating Expenses per EIPA :			
Regulated Services	7,036.71	6,325.70	6,089.58
Total	7,100.62	6,268.63	6,164.70
Net Operating Profit(Loss):			
Regulated Services	5,950,709	5,276,536	3,977,300
Unregulated Services	128,513	2,293,603	1,302,100
Total	6,079,222	7,570,138	5,279,400
Total Non-Operating Profit(Loss):			
Non-Operating Revenue	3,625,534	941,085	804,000
Non-Operating Expenses	0	0	0
Total Excess Profit	9,704,756	8,511,223	6,083,400
% Change in NPR per EIPA - Regulated	11.91	4.39	
% Change in NOR per EIPA - Regulated	11.32	4.38	
% Change in Op. Expense per EIPA - Regulated	11.24	3.88	
% Change in Net Operating Profit- Regulated	12.78	32.67	
% Net Operating Profit of Regulated NOR	2.52	2.45	
% Change in Net Operating Profit- Total	-19.69	43.39	
% Net Total Operating Profit of Total NOR	2.39	3.23	
% Change in Total Excess Profit	14.02	39.91	
% Total Excess Profit of Total Revenue	3.76	3.62	

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Howard County			
FISCAL YEAR ENDING	June 2004	June 2003	June 2002
Gross Patient Revenue:			
Regulated Services	153,545,800	125,884,100	111,786,100
Unregulated Services	5,163,327	22,691,633	22,275,200
TOTAL	158,709,127	148,575,733	134,061,300
Net Patient Revenue(NPR):			
Regulated Services	137,574,041	112,522,338	99,922,900
Unregulated Services	1,436,506	9,666,901	11,157,800
TOTAL	139,010,547	122,189,239	111,080,700
Other Operating Revenue:			
Regulated Services	366,759	249,240	382,400
Unregulated Services	2,182,089	2,080,035	1,734,400
TOTAL	2,548,848	2,329,275	2,116,800
Net Operating Revenue(NOR)			
Regulated Services	137,940,800	112,771,578	100,305,300
Unregulated Services	3,618,595	11,746,936	12,892,200
Total	141,559,395	124,518,514	113,197,500
Total Operating Expenses:			
Regulated Services	135,316,306	110,812,339	99,094,800
Total	138,971,360	123,124,951	111,322,200
Equivalent Inpatient ADMs(EIPA):			
Regulated Services	21,708	19,441	17,805
Total	21,708	19,441	17,805
NPR per EIPA :			
Regulated Services	6,337.57	5,787.94	5,612.07
Total	6,403.74	6,285.19	6,238.74
NOR per EIPA :			
Regulated Services	6,354.46	5,800.76	5,633.55
Total	6,521.16	6,405.00	6,357.62
Operating Expenses per EIPA :			
Regulated Services	6,233.56	5,699.98	5,565.56
Total	6,401.94	6,333.32	6,252.30
Net Operating Profit(Loss):			
Regulated Services	2,624,494	1,959,239	1,210,500
Unregulated Services	-36,459	-565,676	664,800
Total	2,588,035	1,393,563	1,875,300
Total Non-Operating Profit(Loss):	0	312,891	-344,000
Non-Operating Revenue	0	312,891	-344,000
Non-Operating Expenses	0	0	0
Total Excess Profit	2,588,035	1,706,454	1,531,300
% Change in NPR per EIPA - Regulated	9.50	3.13	
% Change in NOR per EIPA - Regulated	9.55	2.97	
% Change in Op. Expense per EIPA - Regulated	9.36	2.42	
% Change in Net Operating Profit- Regulated	33.95	61.85	
% Net Operating Profit of Regulated NOR	1.90	1.74	
% Change in Net Operating Profit- Total	85.71	-25.69	
% Net Total Operating Profit of Total NOR	1.83	1.12	
% Change in Total Excess Profit	51.66	11.44	
% Total Excess Profit of Total Revenue	1.83	1.37	

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Johns Hopkins			
FISCAL YEAR ENDING	June 2004	June 2003	June 2002
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Gross Patient Revenue:			
Regulated Services	1,090,889,800	954,771,500	905,932,100
Unregulated Services	52,961,168	23,605,080	22,536,100
TOTAL	1,143,850,968	978,376,580	928,468,200
Net Patient Revenue(NPR):			
Regulated Services	954,548,190	830,918,825	784,634,200
Unregulated Services	47,954,179	19,489,612	18,186,100
TOTAL	1,002,502,369	850,408,437	802,820,300
Other Operating Revenue:			
Regulated Services	10,335,154	17,129,851	8,570,000
Unregulated Services	7,986,532	11,669,532	4,208,600
TOTAL	18,321,686	28,799,383	12,778,600
Net Operating Revenue(NOR)			
Regulated Services	964,883,344	848,048,676	793,204,200
Unregulated Services	55,940,711	31,159,144	22,394,700
Total	1,020,824,055	879,207,820	815,598,900
Total Operating Expenses:			
Regulated Services	943,819,663	835,781,223	752,910,200
Total	1,005,192,985	871,416,028	787,644,400
Equivalent Inpatient ADMs(EIPA):			
Regulated Services	59,754	58,465	57,185
Total	83,128	73,938	65,906
NPR per EIPA :			
Regulated Services	15,974.61	14,212.21	13,720.98
Total	12,059.73	11,501.62	12,181.29
NOR per EIPA :			
Regulated Services	16,147.57	14,505.21	13,870.84
Total	12,280.13	11,891.13	12,375.18
Operating Expenses per EIPA :			
Regulated Services	15,795.07	14,295.38	13,166.22
Total	12,092.10	11,785.75	11,951.03
Net Operating Profit(Loss):			
Regulated Services	21,063,681	12,267,453	40,294,000
Unregulated Services	-5,432,611	-4,475,661	-12,339,500
Total	15,631,070	7,791,792	27,954,500
Total Non-Operating Profit(Loss):	6,482,939	14,227,623	12,554,700
Non-Operating Revenue	9,902,100	14,227,623	12,554,700
Non-Operating Expenses	3,419,161	0	0
Total Excess Profit	22,114,009	22,019,415	40,509,200
% Change in NPR per EIPA - Regulated	12.40	3.58	
% Change in NOR per EIPA - Regulated	11.32	4.57	
% Change in Op. Expense per EIPA - Regulated	10.49	8.58	
% Change in Net Operating Profit- Regulated	71.70	-69.56	
% Net Operating Profit of Regulated NOR	2.18	1.45	
% Change in Net Operating Profit- Total	100.61	-72.13	
% Net Total Operating Profit of Total NOR	1.53	0.89	
% Change in Total Excess Profit	0.43	-45.64	
% Total Excess Profit of Total Revenue	2.15	2.46	

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Johns Hopkins Bayview			
FISCAL YEAR ENDING	June 2004	June 2003	June 2002
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Gross Patient Revenue:			
Regulated Services	333,347,200	305,983,900	288,850,200
Unregulated Services	29,540,900	31,609,000	26,831,600
TOTAL	362,888,100	337,592,900	315,681,800
Net Patient Revenue(NPR):			
Regulated Services	283,474,100	264,232,400	243,711,400
Unregulated Services	24,768,600	25,183,000	20,316,600
TOTAL	308,242,700	289,415,400	264,028,000
Other Operating Revenue:			
Regulated Services	2,992,900	3,195,000	0
Unregulated Services	40,535,200	34,814,200	28,811,000
TOTAL	43,528,100	38,009,200	28,811,000
Net Operating Revenue(NOR)			
Regulated Services	286,467,000	267,427,400	243,711,400
Unregulated Services	65,303,800	59,997,200	49,127,600
Total	351,770,800	327,424,600	292,839,000
Total Operating Expenses:			
Regulated Services	283,140,485	263,133,763	242,613,000
Total	349,062,700	323,755,900	292,231,700
Equivalent Inpatient ADMs(EIPA):			
Regulated Services	29,725	29,959	28,056
Total	31,409	32,027	30,149
NPR per EIPA :			
Regulated Services	9,536.47	8,819.76	8,686.61
Total	9,813.75	9,036.56	8,757.44
NOR per EIPA :			
Regulated Services	9,637.15	8,926.40	8,686.61
Total	11,199.58	10,223.34	9,713.06
Operating Expenses per EIPA :			
Regulated Services	9,525.24	8,783.09	8,647.46
Total	11,113.36	10,108.80	9,692.92
Net Operating Profit(Loss):			
Regulated Services	3,326,515	4,293,637	1,098,400
Unregulated Services	-618,415	-624,937	-491,100
Total	2,708,100	3,668,700	607,300
Total Non-Operating Profit(Loss):	1,071,900	947,300	1,434,000
Non-Operating Revenue	1,071,900	947,300	1,434,000
Non-Operating Expenses	0	0	0
Total Excess Profit	3,780,000	4,616,000	2,041,300
% Change in NPR per EIPA - Regulated	8.13	1.53	
% Change in NOR per EIPA - Regulated	7.96	2.76	
% Change in Op. Expense per EIPA - Regulated	8.45	1.57	
% Change in Net Operating Profit- Regulated	-22.52	290.90	
% Net Operating Profit of Regulated NOR	1.16	1.61	
% Change in Net Operating Profit- Total	-26.18	504.10	
% Net Total Operating Profit of Total NOR	0.77	1.12	
% Change in Total Excess Profit	-18.11	126.13	
% Total Excess Profit of Total Revenue	1.07	1.41	

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Kernan	=====		
FISCAL YEAR ENDING	June 2004	June 2003	June 2002
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Gross Patient Revenue:			
Regulated Services	68,719,400	57,684,800	45,769,600
Unregulated Services	4,427,669	6,407,500	9,960,000
TOTAL	73,147,069	64,092,300	55,729,600
Net Patient Revenue(NPR):			
Regulated Services	57,905,936	48,975,900	35,372,300
Unregulated Services	3,079,548	2,898,800	6,845,300
TOTAL	60,985,484	51,874,700	42,217,600
Other Operating Revenue:			
Regulated Services	4,742,507	5,816,400	4,639,000
Unregulated Services	1,212,493	194,600	7,000
TOTAL	5,955,000	6,011,000	4,646,000
Net Operating Revenue(NOR)			
Regulated Services	62,648,443	54,792,300	40,011,300
Unregulated Services	4,292,041	3,093,400	6,852,300
Total	66,940,484	57,885,700	46,863,600
Total Operating Expenses:			
Regulated Services	63,744,118	55,310,500	43,625,100
Total	66,987,000	60,463,100	50,452,000
Equivalent Inpatient ADMs(EIPA):			
Regulated Services	4,023	3,353	2,918
Total	4,023	3,353	2,918
NPR per EIPA :			
Regulated Services	14,393.03	14,606.59	12,122.10
Total	15,158.48	15,471.13	14,467.99
NOR per EIPA :			
Regulated Services	15,571.82	16,341.28	13,711.89
Total	16,638.65	17,263.85	16,060.18
Operating Expenses per EIPA :			
Regulated Services	15,844.16	16,495.82	14,950.34
Total	16,650.21	18,032.54	17,289.92
Net Operating Profit(Loss):			
Regulated Services	-1,095,675	-518,200	-3,613,800
Unregulated Services	1,049,159	-2,059,200	25,400
Total	-46,516	-2,577,400	-3,588,400
Total Non-Operating Profit(Loss):	-1,345,000	907,700	558,000
Non-Operating Revenue	347,000	907,700	558,000
Non-Operating Expenses	1,692,000	0	0
Total Excess Profit	-1,391,516	-1,669,700	-3,030,400
% Change in NPR per EIPA - Regulated	-1.46	20.50	
% Change in NOR per EIPA - Regulated	-4.71	19.18	
% Change in Op. Expense per EIPA - Regulated	-3.95	10.34	
% Change in Net Operating Profit- Regulated	-111.44	85.66	
% Net Operating Profit of Regulated NOR	-1.75	-0.95	
% Change in Net Operating Profit- Total	98.20	28.17	
% Net Total Operating Profit of Total NOR	-0.07	-4.45	
% Change in Total Excess Profit	16.66	44.90	
% Total Excess Profit of Total Revenue	-2.07	-2.84	

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Laurel Regional			
FISCAL YEAR ENDING	June 2004	June 2003	June 2002
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Gross Patient Revenue:			
Regulated Services	76,426,300	76,056,600	76,152,000
Unregulated Services	393,500	352,881	1,295,000
TOTAL	76,819,800	76,409,481	77,447,000
Net Patient Revenue(NPR):			
Regulated Services	64,173,192	64,328,890	65,973,400
Unregulated Services	105,702	63,047	469,000
TOTAL	64,278,894	64,391,937	66,442,400
Other Operating Revenue:			
Regulated Services	223,800	461,664	1,207,000
Unregulated Services	19,200	177,336	42,000
TOTAL	243,000	639,000	1,249,000
Net Operating Revenue(NOR)			
Regulated Services	64,396,992	64,790,554	67,180,400
Unregulated Services	124,902	240,383	511,000
Total	64,521,894	65,030,937	67,691,400
Total Operating Expenses:			
Regulated Services	68,345,738	66,875,637	67,692,100
Total	70,144,000	68,822,000	70,347,100
Equivalent Inpatient ADMs(EIPA):			
Regulated Services	10,230	10,065	10,188
Total	10,230	10,065	10,188
NPR per EIPA :			
Regulated Services	6,272.83	6,391.05	6,475.60
Total	6,283.16	6,397.31	6,521.63
NOR per EIPA :			
Regulated Services	6,294.71	6,436.92	6,594.07
Total	6,306.92	6,460.80	6,644.23
Operating Expenses per EIPA :			
Regulated Services	6,680.69	6,644.07	6,644.30
Total	6,856.47	6,837.44	6,904.90
Net Operating Profit(Loss):			
Regulated Services	-3,948,746	-2,085,083	-511,700
Unregulated Services	-1,673,361	-1,705,980	-2,144,000
Total	-5,622,106	-3,791,063	-2,655,700
Total Non-Operating Profit(Loss):	155,000	201,000	563,200
Non-Operating Revenue	155,000	0	563,200
Non-Operating Expenses	0	-201,000	0
Total Excess Profit	-5,467,106	-3,590,063	-2,092,500
% Change in NPR per EIPA - Regulated	-1.85	-1.31	
% Change in NOR per EIPA - Regulated	-2.21	-2.38	
% Change in Op. Expense per EIPA - Regulated	0.55	-0.00	
% Change in Net Operating Profit- Regulated	-89.38	-307.48	
% Net Operating Profit of Regulated NOR	-6.13	-3.22	
% Change in Net Operating Profit- Total	-48.30	-42.75	
% Net Total Operating Profit of Total NOR	-8.71	-5.83	
% Change in Total Excess Profit	-52.28	-71.57	
% Total Excess Profit of Total Revenue	-8.45	-5.52	

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Maryland General			
FISCAL YEAR ENDING	June 2004	June 2003	June 2002
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Gross Patient Revenue:			
Regulated Services	143,676,100	133,092,700	130,499,000
Unregulated Services	7,656,300	8,451,204	8,273,700
TOTAL	151,332,400	141,543,904	138,772,700
Net Patient Revenue(NPR):			
Regulated Services	122,650,428	114,279,100	111,239,800
Unregulated Services	7,775,500	7,981,404	7,967,000
TOTAL	130,425,928	122,260,504	119,206,800
Other Operating Revenue:			
Regulated Services	336,400	3,829,024	262,200
Unregulated Services	920,600	308,876	857,900
TOTAL	1,257,000	4,137,900	1,120,100
Net Operating Revenue(NOR)			
Regulated Services	122,986,828	118,108,124	111,502,000
Unregulated Services	8,696,100	8,290,280	8,824,900
Total	131,682,928	126,398,404	120,326,900
Total Operating Expenses:			
Regulated Services	118,130,494	107,263,436	100,939,200
Total	136,376,300	122,445,900	114,769,900
Equivalent Inpatient ADMs(EIPA):			
Regulated Services	14,532	14,761	14,563
Total	14,532	14,761	14,563
NPR per EIPA :			
Regulated Services	8,440.06	7,742.12	7,638.52
Total	8,975.13	8,282.84	8,185.59
NOR per EIPA :			
Regulated Services	8,463.21	8,001.53	7,656.53
Total	9,061.63	8,563.17	8,262.51
Operating Expenses per EIPA :			
Regulated Services	8,129.03	7,266.83	6,931.21
Total	9,384.60	8,295.40	7,880.92
Net Operating Profit(Loss):			
Regulated Services	4,856,335	10,844,688	10,562,800
Unregulated Services	-9,549,707	-6,892,184	-5,005,800
Total	-4,693,372	3,952,504	5,557,000
Total Non-Operating Profit(Loss):			
Non-Operating Revenue	-1,129,800	828,200	1,000,000
Non-Operating Expenses	0	0	0
Total Excess Profit	-5,823,172	4,780,704	6,557,000
% Change in NPR per EIPA - Regulated	9.01	1.36	
% Change in NOR per EIPA - Regulated	5.77	4.51	
% Change in Op. Expense per EIPA - Regulated	11.86	4.84	
% Change in Net Operating Profit- Regulated	-55.22	2.67	
% Net Operating Profit of Regulated NOR	3.95	9.18	
% Change in Net Operating Profit- Total	-218.74	-28.87	
% Net Total Operating Profit of Total NOR	-3.56	3.13	
% Change in Total Excess Profit	-221.81	-27.09	
% Total Excess Profit of Total Revenue	-4.46	3.76	

HEALTH SERVICES COST REVIEW COMMISSION  
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FISCAL YEAR 2002 TO 2004

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McCready			
FISCAL YEAR ENDING	June 2004	June 2003	June 2002
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Gross Patient Revenue:			
Regulated Services	11,932,400	11,989,600	13,438,100
Unregulated Services	2,648,900	4,397,900	5,148,800
TOTAL	14,581,300	16,387,500	18,586,900
Net Patient Revenue(NPR):			
Regulated Services	9,943,656	9,241,700	9,762,900
Unregulated Services	2,043,100	3,489,700	3,521,700
TOTAL	11,986,756	12,731,400	13,284,600
Other Operating Revenue:			
Regulated Services	521,600	312,800	324,700
Unregulated Services	9,500	14,900	0
TOTAL	531,100	327,700	324,700
Net Operating Revenue(NOR)			
Regulated Services	10,465,256	9,554,500	10,087,600
Unregulated Services	2,052,600	3,504,600	3,521,700
Total	12,517,856	13,059,100	13,609,300
Total Operating Expenses:			
Regulated Services	11,140,365	10,851,300	11,682,000
Total	12,412,300	14,596,300	16,424,400
Equivalent Inpatient ADMs(EIPA):			
Regulated Services	2,011	2,309	2,372
Total	2,011	2,309	2,372
NPR per EIPA :			
Regulated Services	4,945.40	4,002.47	4,115.89
Total	5,961.53	5,513.82	5,600.59
NOR per EIPA :			
Regulated Services	5,204.82	4,137.94	4,252.78
Total	6,225.66	5,655.74	5,737.48
Operating Expenses per EIPA :			
Regulated Services	5,540.58	4,699.57	4,924.96
Total	6,173.17	6,321.48	6,924.28
Net Operating Profit(Loss):			
Regulated Services	-675,109	-1,296,800	-1,594,400
Unregulated Services	780,665	-240,400	-1,220,700
Total	105,556	-1,537,200	-2,815,100
Total Non-Operating Profit(Loss):			
Non-Operating Revenue	-62,100	2,026,400	3,716,100
Non-Operating Expenses	-45	0	128,000
Total Excess Profit	43,501	489,200	773,000
% Change in NPR per EIPA - Regulated	23.56	-2.76	
% Change in NOR per EIPA - Regulated	25.78	-2.70	
% Change in Op. Expense per EIPA - Regulated	17.90	-4.58	
% Change in Net Operating Profit- Regulated	47.94	18.67	
% Net Operating Profit of Regulated NOR	-6.45	-13.57	
% Change in Net Operating Profit- Total	106.87	45.39	
% Net Total Operating Profit of Total NOR	0.84	-11.77	
% Change in Total Excess Profit	-91.11	-36.71	
% Total Excess Profit of Total Revenue	0.35	3.24	

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Memorial Cumberland			
FISCAL YEAR ENDING	June 2004	June 2003	June 2002
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Gross Patient Revenue:			
Regulated Services	84,815,700	81,360,400	79,661,100
Unregulated Services	16,365,500	15,618,600	12,345,300
TOTAL	101,181,200	96,979,000	92,006,400
Net Patient Revenue(NPR):			
Regulated Services	72,026,400	68,779,600	67,623,900
Unregulated Services	12,326,400	12,631,800	10,968,000
TOTAL	84,352,800	81,411,400	78,591,900
Other Operating Revenue:			
Regulated Services	389,400	1,178,000	1,095,000
Unregulated Services	1,668,800	510,600	382,800
TOTAL	2,058,200	1,688,600	1,477,800
Net Operating Revenue(NOR)			
Regulated Services	72,415,800	69,957,600	68,718,900
Unregulated Services	13,995,200	13,142,400	11,350,800
Total	86,411,000	83,100,000	80,069,700
Total Operating Expenses:			
Regulated Services	72,086,226	70,469,060	67,798,000
Total	84,921,200	82,383,100	76,956,400
Equivalent Inpatient ADMs(EIPA):			
Regulated Services	12,835	14,362	14,711
Total	12,835	14,362	14,711
NPR per EIPA :			
Regulated Services	5,611.83	4,788.98	4,596.83
Total	6,572.22	5,668.50	5,342.39
NOR per EIPA :			
Regulated Services	5,642.17	4,871.00	4,671.26
Total	6,732.58	5,786.08	5,442.85
Operating Expenses per EIPA :			
Regulated Services	5,616.49	4,906.61	4,608.66
Total	6,616.51	5,736.16	5,231.21
Net Operating Profit(Loss):			
Regulated Services	329,574	-511,460	920,900
Unregulated Services	1,160,226	1,228,360	2,192,400
Total	1,489,800	716,900	3,113,300
Total Non-Operating Profit(Loss):	1,030,700	1,181,200	3,815,300
Non-Operating Revenue	1,123,000	1,281,400	3,815,300
Non-Operating Expenses	92,300	100,200	0
Total Excess Profit	2,520,500	1,898,100	6,928,600
% Change in NPR per EIPA - Regulated	17.18	4.18	
% Change in NOR per EIPA - Regulated	15.83	4.28	
% Change in Op. Expense per EIPA - Regulated	14.47	6.47	
% Change in Net Operating Profit- Regulated	164.44	-155.54	
% Net Operating Profit of Regulated NOR	0.46	-0.73	
% Change in Net Operating Profit- Total	107.81	-76.97	
% Net Total Operating Profit of Total NOR	1.72	0.86	
% Change in Total Excess Profit	32.79	-72.60	
% Total Excess Profit of Total Revenue	2.88	2.25	

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Memorial of Easton

FISCAL YEAR ENDING	June 2004	June 2003	June 2002
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Gross Patient Revenue:			
Regulated Services	92,855,500	89,024,600	83,666,100
Unregulated Services	28,699,400	28,605,869	31,526,200
TOTAL	121,554,900	117,630,469	115,192,300
Net Patient Revenue(NPR):			
Regulated Services	79,472,522	78,439,700	72,472,800
Unregulated Services	16,750,358	13,960,500	16,105,500
TOTAL	96,222,880	92,400,200	88,578,300
Other Operating Revenue:			
Regulated Services	992,600	2,000,400	814,100
Unregulated Services	1,053,000	23,500	54,900
TOTAL	2,045,600	2,023,900	869,000
Net Operating Revenue(NOR)			
Regulated Services	80,465,122	80,440,100	73,286,900
Unregulated Services	17,803,358	13,984,000	16,160,400
Total	98,268,480	94,424,100	89,447,300
Total Operating Expenses:			
Regulated Services	83,964,730	80,790,344	75,803,200
Total	101,870,070	93,817,703	90,345,000
Equivalent Inpatient ADMs(EIPA):			
Regulated Services	14,377	14,176	13,781
Total	14,377	14,176	13,781
NPR per EIPA :			
Regulated Services	5,527.75	5,533.45	5,258.89
Total	6,692.83	6,518.28	6,427.57
NOR per EIPA :			
Regulated Services	5,596.80	5,674.57	5,317.97
Total	6,835.12	6,661.06	6,490.62
Operating Expenses per EIPA :			
Regulated Services	5,840.21	5,699.28	5,500.56
Total	7,085.63	6,618.28	6,555.77
Net Operating Profit(Loss):			
Regulated Services	-3,499,608	-350,244	-2,516,300
Unregulated Services	-101,982	956,641	1,618,600
Total	-3,601,590	606,397	-897,700
Total Non-Operating Profit(Loss):	3,203,348	279,900	2,182,400
Non-Operating Revenue	3,538,400	806,300	2,182,400
Non-Operating Expenses	335,052	526,400	0
Total Excess Profit	-398,242	886,256	1,284,700
% Change in NPR per EIPA - Regulated	-0.10	5.22	
% Change in NOR per EIPA - Regulated	-1.37	6.71	
% Change in Op. Expense per EIPA - Regulated	2.47	3.61	
% Change in Net Operating Profit- Regulated	-899.19	86.08	
% Net Operating Profit of Regulated NOR	-4.35	-0.44	
% Change in Net Operating Profit- Total	-693.93	167.55	
% Net Total Operating Profit of Total NOR	-3.67	0.64	
% Change in Total Excess Profit	-144.94	-31.01	
% Total Excess Profit of Total Revenue	-0.39	0.93	

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Mercy Medical.

FISCAL YEAR ENDING	June 2004	June 2003	June 2002
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Gross Patient Revenue:			
Regulated Services	241,280,800	205,890,600	188,681,300
Unregulated Services	3,758,000	4,277,300	2,041,000
TOTAL	245,038,800	210,167,900	190,722,300
Net Patient Revenue(NPR):			
Regulated Services	212,220,800	183,349,932	164,650,300
Unregulated Services	3,382,000	3,902,000	2,041,000
TOTAL	215,602,800	187,251,932	166,691,300
Other Operating Revenue:			
Regulated Services	3,612,400	3,755,783	6,566,800
Unregulated Services	10,243,632	9,665,217	2,641,000
TOTAL	13,856,000	13,421,000	9,207,800
Net Operating Revenue(NOR)			
Regulated Services	215,833,200	187,105,715	171,217,100
Unregulated Services	13,625,632	13,567,217	4,682,000
Total	229,458,800	200,672,932	175,899,100
Total Operating Expenses:			
Regulated Services	203,262,651	178,890,144	165,211,100
Total	216,275,100	193,170,000	171,032,900
Equivalent Inpatient ADMs(EIPA):			
Regulated Services	27,437	25,274	24,891
Total	27,437	25,274	24,891
NPR per EIPA :			
Regulated Services	7,734.76	7,254.56	6,614.85
Total	7,858.03	7,408.95	6,696.85
NOR per EIPA :			
Regulated Services	7,866.42	7,403.17	6,878.68
Total	8,363.03	7,939.98	7,066.78
Operating Expenses per EIPA :			
Regulated Services	7,408.27	7,078.10	6,637.38
Total	7,882.53	7,643.11	6,871.27
Net Operating Profit(Loss):			
Regulated Services	12,570,500	8,215,571	6,006,000
Unregulated Services	613,200	-712,639	-1,139,800
Total	13,183,700	7,502,932	4,866,200
Total Non-Operating Profit(Loss):	1,972,000	-5,546,800	781,200
Non-Operating Revenue	5,347,000	-5,546,800	781,200
Non-Operating Expenses	3,375,000	0	0
Total Excess Profit	15,155,600	1,956,132	5,647,400
% Change in NPR per EIPA - Regulated	6.62	9.67	
% Change in NOR per EIPA - Regulated	6.26	7.62	
% Change in Op. Expense per EIPA - Regulated	4.66	6.64	
% Change in Net Operating Profit- Regulated	53.01	36.79	
% Net Operating Profit of Regulated NOR	5.82	4.39	
% Change in Net Operating Profit- Total	75.71	54.18	
% Net Total Operating Profit of Total NOR	5.75	3.74	
% Change in Total Excess Profit	674.77	-65.36	
% Total Excess Profit of Total Revenue	6.45	1.00	

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Montgomery General			
FISCAL YEAR ENDING	June 2004	June 2003	June 2002
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Gross Patient Revenue:			
Regulated Services	94,804,400	87,224,000	85,377,500
Unregulated Services	894,900	6,752,500	7,415,700
TOTAL	95,699,300	93,976,500	92,793,200
Net Patient Revenue(NPR):			
Regulated Services	82,986,100	77,353,700	72,822,000
Unregulated Services	856,300	3,517,400	3,713,700
TOTAL	83,842,400	80,871,100	76,535,700
Other Operating Revenue:			
Regulated Services	819,800	739,400	1,292,100
Unregulated Services	185,100	442,700	288,800
TOTAL	1,004,900	1,182,100	1,580,900
Net Operating Revenue(NOR)			
Regulated Services	83,805,900	78,093,100	74,114,100
Unregulated Services	1,041,400	3,960,100	4,002,500
Total	84,847,300	82,053,200	78,116,600
Total Operating Expenses:			
Regulated Services	83,492,615	76,042,085	69,325,900
Total	87,199,700	83,435,600	76,095,700
Equivalent Inpatient ADMs(EIPA):			
Regulated Services	12,191	12,255	11,991
Total	12,191	12,255	11,991
NPR per EIPA :			
Regulated Services	6,807.28	6,312.04	6,073.05
Total	6,877.53	6,599.06	6,382.76
NOR per EIPA :			
Regulated Services	6,874.53	6,372.38	6,180.81
Total	6,959.96	6,695.52	6,514.60
Operating Expenses per EIPA :			
Regulated Services	6,848.83	6,205.02	5,781.49
Total	7,152.92	6,808.33	6,346.07
Net Operating Profit(Loss):			
Regulated Services	313,285	2,051,015	4,788,200
Unregulated Services	-2,665,685	-3,433,415	-2,767,300
Total	-2,352,400	-1,382,400	2,020,900
Total Non-Operating Profit(Loss):	1,567,500	840,600	1,147,000
Non-Operating Revenue	1,567,500	840,600	1,147,000
Non-Operating Expenses	0	0	0
Total Excess Profit	-784,900	-541,800	3,167,900
% Change in NPR per EIPA - Regulated	7.85	3.94	
% Change in NOR per EIPA - Regulated	7.88	3.10	
% Change in Op. Expense per EIPA - Regulated	10.38	7.33	
% Change in Net Operating Profit- Regulated	-84.73	-57.17	
% Net Operating Profit of Regulated NOR	0.37	2.63	
% Change in Net Operating Profit- Total	-70.17	-168.41	
% Net Total Operating Profit of Total NOR	-2.77	-1.68	
% Change in Total Excess Profit	-44.87	-117.10	
% Total Excess Profit of Total Revenue	-0.91	-0.65	

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North Arundel			
FISCAL YEAR ENDING	June 2004	June 2003	June 2002
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Gross Patient Revenue:			
Regulated Services	195,063,400	178,017,100	161,549,400
Unregulated Services	24,760,800	18,555,367	15,875,400
TOTAL	219,824,200	196,572,467	177,424,800
Net Patient Revenue(NPR):			
Regulated Services	171,610,000	155,781,020	141,025,800
Unregulated Services	11,211,247	9,118,402	9,470,300
TOTAL	182,821,247	164,899,422	150,496,100
Other Operating Revenue:			
Regulated Services	629,700	1,387,226	3,348,300
Unregulated Services	968,300	40,527	84,500
TOTAL	1,598,000	1,427,753	3,432,800
Net Operating Revenue(NOR)			
Regulated Services	172,239,700	157,168,246	144,374,100
Unregulated Services	12,179,547	9,158,929	9,554,800
Total	184,419,247	166,327,175	153,928,900
Total Operating Expenses:			
Regulated Services	163,452,000	149,709,612	137,774,400
Total	177,369,000	159,606,503	146,926,300
Equivalent Inpatient ADMs(EIPA):			
Regulated Services	24,932	24,338	23,418
Total	24,932	24,338	23,418
NPR per EIPA :			
Regulated Services	6,883.12	6,400.61	6,022.11
Total	7,332.80	6,775.26	6,426.51
NOR per EIPA :			
Regulated Services	6,908.38	6,457.61	6,165.09
Total	7,396.89	6,833.92	6,573.10
Operating Expenses per EIPA :			
Regulated Services	6,555.91	6,151.15	5,883.27
Total	7,114.11	6,557.79	6,274.08
Net Operating Profit(Loss):			
Regulated Services	8,787,700	7,458,634	6,599,700
Unregulated Services	-1,737,400	-737,962	402,900
Total	7,050,300	6,720,672	7,002,600
Total Non-Operating Profit(Loss):	-1,056,000	1,260,126	976,200
Non-Operating Revenue	660,000	1,260,126	976,200
Non-Operating Expenses	1,716,000	0	0
Total Excess Profit	5,994,247	7,980,798	7,978,800
% Change in NPR per EIPA - Regulated	7.54	6.29	
% Change in NOR per EIPA - Regulated	6.98	4.74	
% Change in Op. Expense per EIPA - Regulated	6.58	4.55	
% Change in Net Operating Profit- Regulated	17.82	13.01	
% Net Operating Profit of Regulated NOR	5.10	4.75	
% Change in Net Operating Profit- Total	4.90	-4.03	
% Net Total Operating Profit of Total NOR	3.82	4.04	
% Change in Total Excess Profit	-24.89	0.03	
% Total Excess Profit of Total Revenue	3.24	4.76	

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FISCAL YEAR 2002 TO 2004

Northwest			
FISCAL YEAR ENDING	June 2004	June 2003	June 2002
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Gross Patient Revenue:			
Regulated Services	136,888,400	133,456,700	122,418,900
Unregulated Services	12,210,382	7,890,353	6,007,100
TOTAL	149,098,782	141,347,053	128,426,000
Net Patient Revenue(NPR):			
Regulated Services	120,218,600	113,846,682	106,684,300
Unregulated Services	4,805,110	4,784,625	2,921,700
TOTAL	125,023,710	118,631,307	109,606,000
Other Operating Revenue:			
Regulated Services	439,200	476,571	1,162,800
Unregulated Services	707,789	668,900	1,855,500
TOTAL	1,146,989	1,145,471	3,018,300
Net Operating Revenue(NOR)			
Regulated Services	120,657,800	114,323,253	107,847,100
Unregulated Services	5,512,899	5,453,525	4,777,200
Total	126,170,699	119,776,778	112,624,300
Total Operating Expenses:			
Regulated Services	112,112,700	110,437,144	95,346,600
Total	122,862,900	119,686,882	103,158,800
Equivalent Inpatient ADMs(EIPA):			
Regulated Services	17,917	18,582	17,413
Total	19,738	19,621	18,392
NPR per EIPA :			
Regulated Services	6,709.75	6,126.71	6,126.70
Total	6,334.16	6,046.14	5,959.44
NOR per EIPA :			
Regulated Services	6,734.26	6,152.36	6,193.48
Total	6,392.27	6,104.51	6,123.55
Operating Expenses per EIPA :			
Regulated Services	6,257.34	5,943.23	5,475.60
Total	6,224.69	6,099.93	5,608.90
Net Operating Profit(Loss):			
Regulated Services	8,545,100	3,886,109	12,500,500
Unregulated Services	-5,237,300	-3,796,213	-3,035,000
Total	3,307,800	89,896	9,465,500
Total Non-Operating Profit(Loss):	1,216,500	1,137,178	661,400
Non-Operating Revenue	2,460,500	1,137,178	661,400
Non-Operating Expenses	1,244,000	0	0
Total Excess Profit	4,524,246	1,227,074	10,126,900
% Change in NPR per EIPA - Regulated	9.52	0.00	
% Change in NOR per EIPA - Regulated	9.46	-0.66	
% Change in Op. Expense per EIPA - Regulated	5.29	8.54	
% Change in Net Operating Profit- Regulated	119.89	-68.91	
% Net Operating Profit of Regulated NOR	7.08	3.40	
% Change in Net Operating Profit- Total	3,579.59	-99.05	
% Net Total Operating Profit of Total NOR	2.62	0.08	
% Change in Total Excess Profit	268.70	-87.88	
% Total Excess Profit of Total Revenue	3.52	1.01	

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Peninsula Regional			
FISCAL YEAR ENDING	June 2004	June 2003	June 2002
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Gross Patient Revenue:			
Regulated Services	244,030,100	219,722,500	206,170,900
Unregulated Services	24,018,800	25,673,724	26,968,600
TOTAL	268,048,900	245,396,224	233,139,500
Net Patient Revenue(NPR):			
Regulated Services	216,040,900	194,502,800	181,821,600
Unregulated Services	15,291,400	14,632,300	16,344,800
TOTAL	231,332,300	209,135,100	198,166,400
Other Operating Revenue:			
Regulated Services	970,100	1,085,576	808,300
Unregulated Services	724,200	565,124	738,900
TOTAL	1,694,300	1,650,700	1,547,200
Net Operating Revenue(NOR)			
Regulated Services	217,011,000	195,588,376	182,629,900
Unregulated Services	16,015,600	15,197,424	17,083,700
Total	233,026,600	210,785,800	199,713,600
Total Operating Expenses:			
Regulated Services	209,846,049	193,184,000	180,118,300
Total	228,481,500	210,102,300	198,518,100
Equivalent Inpatient ADMs(EIPA):			
Regulated Services	27,184	26,786	26,620
Total	27,184	26,786	26,620
NPR per EIPA :			
Regulated Services	7,947.21	7,261.49	6,830.26
Total	8,509.72	7,807.76	7,444.27
NOR per EIPA :			
Regulated Services	7,982.90	7,302.01	6,860.63
Total	8,572.05	7,869.39	7,502.39
Operating Expenses per EIPA :			
Regulated Services	7,719.33	7,212.25	6,766.28
Total	8,404.85	7,843.87	7,457.48
Net Operating Profit(Loss):			
Regulated Services	7,164,951	2,404,376	2,511,600
Unregulated Services	-2,619,851	-1,720,876	-1,316,100
Total	4,545,100	683,500	1,195,500
Total Non-Operating Profit(Loss):	4,307,900	1,086,500	3,492,900
Non-Operating Revenue	4,307,900	1,086,500	3,492,900
Non-Operating Expenses	0	0	0
Total Excess Profit	8,853,000	1,770,000	4,688,400
% Change in NPR per EIPA - Regulated	9.44	6.31	
% Change in NOR per EIPA - Regulated	9.32	6.43	
% Change in Op. Expense per EIPA - Regulated	7.03	6.59	
% Change in Net Operating Profit- Regulated	198.00	-4.27	
% Net Operating Profit of Regulated NOR	3.30	1.23	
% Change in Net Operating Profit- Total	564.97	-42.83	
% Net Total Operating Profit of Total NOR	1.95	0.32	
% Change in Total Excess Profit	400.17	-62.25	
% Total Excess Profit of Total Revenue	3.73	0.84	

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Prince Georges			
FISCAL YEAR ENDING	June 2004	June 2003	June 2002
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Gross Patient Revenue:			
Regulated Services	211,137,700	203,201,500	200,582,200
Unregulated Services	40,744,281	20,763,592	21,462,600
TOTAL	251,881,981	223,965,092	222,044,800
Net Patient Revenue(NPR):			
Regulated Services	186,219,679	176,318,100	173,689,700
Unregulated Services	15,317,484	12,216,953	12,865,000
TOTAL	201,537,162	188,535,053	186,554,700
Other Operating Revenue:			
Regulated Services	-314,803	7,168,501	8,414,100
Unregulated Services	445,603	140,499	99,900
TOTAL	130,800	7,309,000	8,514,000
Net Operating Revenue(NOR)			
Regulated Services	185,904,876	183,486,601	182,103,800
Unregulated Services	15,763,087	12,357,452	12,964,900
Total	201,667,962	195,844,053	195,068,700
Total Operating Expenses:			
Regulated Services	179,186,422	173,676,307	177,467,000
Total	211,461,783	198,752,000	199,887,000
Equivalent Inpatient ADMs(EIPA):			
Regulated Services	19,709	20,615	20,287
Total	20,446	22,120	21,982
NPR per EIPA :			
Regulated Services	9,448.66	8,552.71	8,561.63
Total	9,857.25	8,523.11	8,486.70
NOR per EIPA :			
Regulated Services	9,432.69	8,900.44	8,976.38
Total	9,863.65	8,853.53	8,874.02
Operating Expenses per EIPA :			
Regulated Services	9,091.80	8,424.57	8,747.82
Total	10,342.67	8,984.99	9,093.21
Net Operating Profit(Loss):			
Regulated Services	6,718,454	9,810,294	4,636,800
Unregulated Services	-16,512,274	-12,718,241	-9,455,100
Total	-9,793,820	-2,907,947	-4,818,300
Total Non-Operating Profit(Loss):	11,541,127	482,000	1,694,200
Non-Operating Revenue	11,541,127	482,000	1,694,200
Non-Operating Expenses	0	0	0
Total Excess Profit	1,747,307	-2,425,947	-3,124,100
% Change in NPR per EIPA - Regulated	10.48	-0.10	
% Change in NOR per EIPA - Regulated	5.98	-0.85	
% Change in Op. Expense per EIPA - Regulated	7.92	-3.70	
% Change in Net Operating Profit- Regulated	-31.52	111.57	
% Net Operating Profit of Regulated NOR	3.61	5.35	
% Change in Net Operating Profit- Total	-236.80	39.65	
% Net Total Operating Profit of Total NOR	-4.86	-1.48	
% Change in Total Excess Profit	172.03	22.35	
% Total Excess Profit of Total Revenue	0.82	-1.24	

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Sacred Heart			
FISCAL YEAR ENDING	June 2004	June 2003	June 2002
Gross Patient Revenue:			
Regulated Services	104,471,800	89,271,800	85,052,600
Unregulated Services	11,752,000	13,884,000	14,709,600
TOTAL	116,223,800	103,155,800	99,762,200
Net Patient Revenue(NPR):			
Regulated Services	91,416,100	78,424,300	73,315,300
Unregulated Services	7,937,100	8,685,800	7,922,500
TOTAL	99,353,200	87,110,100	81,237,800
Other Operating Revenue:			
Regulated Services	0	977,300	876,100
Unregulated Services	1,933,200	1,484,500	472,400
TOTAL	1,933,200	2,461,800	1,348,500
Net Operating Revenue(NOR)			
Regulated Services	91,416,100	79,401,600	74,191,400
Unregulated Services	9,870,300	10,170,300	8,394,900
Total	101,286,400	89,571,900	82,586,300
Total Operating Expenses:			
Regulated Services	88,390,012	79,937,916	70,390,200
Total	101,121,200	90,742,700	79,471,300
Equivalent Inpatient ADMs(EIPA):			
Regulated Services	13,663	13,790	13,972
Total	15,515	14,287	14,455
NPR per EIPA :			
Regulated Services	6,690.61	5,687.11	5,247.30
Total	6,403.54	6,097.23	5,620.05
NOR per EIPA :			
Regulated Services	6,690.61	5,757.98	5,310.01
Total	6,528.14	6,269.54	5,713.34
Operating Expenses per EIPA :			
Regulated Services	6,469.13	5,796.88	5,037.95
Total	6,517.49	6,351.49	5,497.84
Net Operating Profit(Loss):			
Regulated Services	3,026,088	-536,316	3,801,200
Unregulated Services	-2,860,888	-634,484	-686,200
Total	165,200	-1,170,800	3,115,000
Total Non-Operating Profit(Loss):	1,089,800	1,885,100	-740,600
Non-Operating Revenue	1,089,800	1,885,100	-740,600
Non-Operating Expenses	0	0	0
Total Excess Profit	1,255,000	714,300	2,374,400
% Change in NPR per EIPA - Regulated	17.65	8.38	
% Change in NOR per EIPA - Regulated	16.20	8.44	
% Change in Op. Expense per EIPA - Regulated	11.60	15.06	
% Change in Net Operating Profit- Regulated	664.24	-114.11	
% Net Operating Profit of Regulated NOR	3.31	-0.68	
% Change in Net Operating Profit- Total	114.11	-137.59	
% Net Total Operating Profit of Total NOR	0.16	-1.31	
% Change in Total Excess Profit	75.70	-69.92	
% Total Excess Profit of Total Revenue	1.23	0.78	

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Saint Agnes			
FISCAL YEAR ENDING	June 2004	June 2003	June 2002
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Gross Patient Revenue:			
Regulated Services	261,123,500	228,479,500	204,984,100
Unregulated Services	62,014,941	65,730,600	68,366,600
TOTAL	323,138,441	294,210,100	273,350,700
Net Patient Revenue(NPR):			
Regulated Services	226,147,673	197,669,500	176,874,100
Unregulated Services	31,279,023	32,878,200	32,441,000
TOTAL	257,426,696	230,547,700	209,315,100
Other Operating Revenue:			
Regulated Services	136,529	502,200	716,900
Unregulated Services	4,272,471	3,644,280	2,349,100
TOTAL	4,409,000	4,146,480	3,066,000
Net Operating Revenue(NOR)			
Regulated Services	226,284,202	198,171,700	177,591,000
Unregulated Services	35,551,494	36,522,480	34,790,100
Total	261,835,696	234,694,200	212,381,100
Total Operating Expenses:			
Regulated Services	209,035,941	181,653,587	161,862,600
Total	257,607,866	231,590,264	210,224,300
Equivalent Inpatient ADMs(EIPA):			
Regulated Services	29,333	29,018	27,975
Total	29,333	29,018	27,975
NPR per EIPA :			
Regulated Services	7,709.61	6,811.96	6,322.58
Total	8,775.94	7,944.99	7,482.22
NOR per EIPA :			
Regulated Services	7,714.26	6,829.27	6,348.20
Total	8,926.25	8,087.88	7,591.82
Operating Expenses per EIPA :			
Regulated Services	7,126.25	6,260.03	5,785.97
Total	8,782.12	7,980.92	7,514.72
Net Operating Profit(Loss):			
Regulated Services	17,248,261	16,518,200	15,728,400
Unregulated Services	-13,020,431	-13,414,200	-13,571,600
Total	4,227,830	3,104,000	2,156,800
Total Non-Operating Profit(Loss):	8,251,000	-4,771,000	1,387,200
Non-Operating Revenue	8,251,000	-4,771,000	1,387,200
Non-Operating Expenses	0	0	0
Total Excess Profit	12,478,830	-1,667,000	3,544,000
% Change in NPR per EIPA - Regulated	13.18	7.74	
% Change in NOR per EIPA - Regulated	12.96	7.58	
% Change in Op. Expense per EIPA - Regulated	13.84	8.19	
% Change in Net Operating Profit- Regulated	4.42	5.02	
% Net Operating Profit of Regulated NOR	7.62	8.34	
% Change in Net Operating Profit- Total	36.21	43.92	
% Net Total Operating Profit of Total NOR	1.61	1.32	
% Change in Total Excess Profit	848.58	-147.04	
% Total Excess Profit of Total Revenue	4.62	-0.73	

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Saint Marys			
FISCAL YEAR ENDING	June 2004	June 2003	June 2002
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Gross Patient Revenue:			
Regulated Services	72,385,400	62,401,800	59,649,000
Unregulated Services	5,240,722	4,271,823	3,669,700
TOTAL	77,626,122	66,673,623	63,318,700
Net Patient Revenue(NPR):			
Regulated Services	61,936,949	54,801,861	52,216,700
Unregulated Services	3,944,673	3,309,458	2,737,600
TOTAL	65,881,622	58,111,319	54,954,300
Other Operating Revenue:			
Regulated Services	1,267,524	819,797	670,200
Unregulated Services	178,388	216,518	334,500
TOTAL	1,445,912	1,036,315	1,004,700
Net Operating Revenue(NOR)			
Regulated Services	63,204,473	55,621,658	52,886,900
Unregulated Services	4,123,061	3,525,976	3,072,100
Total	67,327,534	59,147,634	55,959,000
Total Operating Expenses:			
Regulated Services	60,769,804	55,235,880	50,971,600
Total	65,017,167	59,144,201	53,769,700
Equivalent Inpatient ADMs(EIPA):			
Regulated Services	12,750	11,940	11,373
Total	12,750	11,940	11,373
NPR per EIPA :			
Regulated Services	4,857.80	4,589.94	4,591.29
Total	5,167.19	4,867.13	4,832.00
NOR per EIPA :			
Regulated Services	4,957.21	4,658.61	4,650.22
Total	5,280.59	4,953.93	4,920.34
Operating Expenses per EIPA :			
Regulated Services	4,766.26	4,626.30	4,481.81
Total	5,099.39	4,953.64	4,727.84
Net Operating Profit(Loss):			
Regulated Services	2,434,669	385,778	1,915,300
Unregulated Services	-124,302	-382,345	274,000
Total	2,310,367	3,433	2,189,300
Total Non-Operating Profit(Loss):	-20,213	703,632	672,900
Non-Operating Revenue	116,044	752,885	897,600
Non-Operating Expenses	136,257	49,253	224,700
Total Excess Profit	2,290,154	707,065	2,862,200
% Change in NPR per EIPA - Regulated	5.84	-0.03	
% Change in NOR per EIPA - Regulated	6.41	0.18	
% Change in Op. Expense per EIPA - Regulated	3.03	3.22	
% Change in Net Operating Profit- Regulated	531.11	-79.86	
% Net Operating Profit of Regulated NOR	3.85	0.69	
% Change in Net Operating Profit- Total	67,198.78	-99.84	
% Net Total Operating Profit of Total NOR	3.43	0.01	
% Change in Total Excess Profit	223.90	-75.30	
% Total Excess Profit of Total Revenue	3.40	1.18	

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Shady Grove			
FISCAL YEAR ENDING	December 2004	December 2003	December 2002
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Gross Patient Revenue:			
Regulated Services	228,815,766	216,755,437	194,343,300
Unregulated Services	1,440,296	2,289,266	1,834,200
TOTAL	230,256,062	219,044,703	196,177,500
Net Patient Revenue(NPR):			
Regulated Services	209,520,697	190,784,447	172,054,300
Unregulated Services	1,384,653	2,156,755	1,720,100
TOTAL	210,905,350	192,941,202	173,774,400
Other Operating Revenue:			
Regulated Services	330,704	1,281,123	1,979,000
Unregulated Services	2,247,609	1,689,414	1,623,900
TOTAL	2,578,313	2,970,537	3,602,900
Net Operating Revenue(NOR)			
Regulated Services	209,851,401	192,065,570	174,033,300
Unregulated Services	3,632,262	3,846,169	3,344,000
Total	213,483,663	195,911,739	177,377,300
Total Operating Expenses:			
Regulated Services	198,744,828	181,137,076	168,015,600
Total	202,062,228	187,160,425	173,234,200
Equivalent Inpatient ADMs(EIPA):			
Regulated Services	28,538	28,483	27,492
Total	28,538	28,483	27,492
NPR per EIPA :			
Regulated Services	7,341.70	6,698.10	6,258.34
Total	7,390.22	6,773.82	6,320.91
NOR per EIPA :			
Regulated Services	7,353.29	6,743.08	6,330.33
Total	7,480.57	6,878.11	6,451.96
Operating Expenses per EIPA :			
Regulated Services	6,964.11	6,359.40	6,111.44
Total	7,080.36	6,570.87	6,301.26
Net Operating Profit(Loss):			
Regulated Services	11,106,573	10,928,494	6,017,800
Unregulated Services	314,862	-2,177,180	-1,874,600
Total	11,421,435	8,751,314	4,143,200
Total Non-Operating Profit(Loss):			
Non-Operating Revenue	-2,136,887	389,315	22,600
Non-Operating Expenses	0	0	0
Total Excess Profit			
	9,284,548	9,140,629	4,165,800
% Change in NPR per EIPA - Regulated	9.61	7.03	
% Change in NOR per EIPA - Regulated	9.05	6.52	
% Change in Op. Expense per EIPA - Regulated	9.51	4.06	
% Change in Net Operating Profit- Regulated	1.63	81.60	
% Net Operating Profit of Regulated NOR	5.29	5.69	
% Change in Net Operating Profit- Total	30.51	111.22	
% Net Total Operating Profit of Total NOR	5.35	4.47	
% Change in Total Excess Profit	1.57	119.42	
% Total Excess Profit of Total Revenue	4.39	4.66	

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Sinai Hosp.			
FISCAL YEAR ENDING	June 2004	June 2003	June 2002
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Gross Patient Revenue:			
Regulated Services	422,745,200	380,306,800	327,337,100
Unregulated Services	76,569,993	81,447,211	81,614,900
TOTAL	499,315,193	461,754,011	408,952,000
Net Patient Revenue(NPR):			
Regulated Services	365,503,697	325,828,421	279,830,100
Unregulated Services	27,023,500	30,198,017	30,939,300
TOTAL	392,527,197	356,026,438	310,769,400
Other Operating Revenue:			
Regulated Services	2,795,500	-1,916,090	1,673,700
Unregulated Services	12,360,821	12,405,500	9,917,200
TOTAL	15,156,321	10,489,410	11,590,900
Net Operating Revenue(NOR)			
Regulated Services	368,299,197	323,912,331	281,503,800
Unregulated Services	39,384,321	42,603,517	40,856,500
Total	407,683,560	366,515,848	322,360,300
Total Operating Expenses:			
Regulated Services	332,530,173	300,585,718	278,545,000
Total	388,438,995	358,636,000	333,505,300
Equivalent Inpatient ADMs(EIPA):			
Regulated Services	32,714	30,234	30,075
Total	32,714	30,234	30,075
NPR per EIPA :			
Regulated Services	11,172.55	10,776.97	9,304.41
Total	11,998.59	11,775.78	10,333.15
NOR per EIPA :			
Regulated Services	11,258.00	10,713.59	9,360.06
Total	12,461.89	12,122.73	10,718.55
Operating Expenses per EIPA :			
Regulated Services	10,164.63	9,942.05	9,261.68
Total	11,873.63	11,862.10	11,089.12
Net Operating Profit(Loss):			
Regulated Services	35,769,024	23,326,613	2,958,800
Unregulated Services	-16,524,500	-15,446,765	-14,103,800
Total	19,244,524	7,879,848	-11,145,000
Total Non-Operating Profit(Loss):	2,380,242	7,628,500	5,573,500
Non-Operating Revenue	4,421,220	7,628,500	6,944,800
Non-Operating Expenses	2,040,978	0	1,371,300
Total Excess Profit	21,624,807	15,508,348	-5,571,500
% Change in NPR per EIPA - Regulated	3.67	15.83	
% Change in NOR per EIPA - Regulated	5.08	14.46	
% Change in Op. Expense per EIPA - Regulated	2.24	7.35	
% Change in Net Operating Profit- Regulated	53.34	688.38	
% Net Operating Profit of Regulated NOR	9.71	7.20	
% Change in Net Operating Profit- Total	144.22	170.70	
% Net Total Operating Profit of Total NOR	4.72	2.15	
% Change in Total Excess Profit	39.44	378.35	
% Total Excess Profit of Total Revenue	5.25	4.15	

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Southern Maryland

FISCAL YEAR ENDING	December 2004 -----	December 2003 -----	December 2002 -----
Gross Patient Revenue:			
Regulated Services	160,991,700	149,738,700	144,753,800
Unregulated Services	5,511,200	5,639,900	7,353,900
TOTAL	166,502,900	155,378,600	152,107,700
Net Patient Revenue(NPR):			
Regulated Services	138,432,000	131,387,900	127,182,500
Unregulated Services	2,947,100	3,353,700	4,611,300
TOTAL	141,379,100	134,741,600	131,793,800
Other Operating Revenue:			
Regulated Services	340,000	400,100	512,000
Unregulated Services	3,176,500	1,880,400	560,600
TOTAL	3,516,500	2,280,500	1,072,600
Net Operating Revenue(NOR)			
Regulated Services	138,772,000	131,788,000	127,694,500
Unregulated Services	6,123,600	5,234,100	5,171,900
Total	144,895,600	137,022,100	132,866,400
Total Operating Expenses:			
Regulated Services	130,616,600	124,695,700	118,279,500
Total	138,515,500	130,811,600	125,878,900
Equivalent Inpatient ADMs(EIPA):			
Regulated Services	20,798	21,032	20,632
Total	21,338	21,574	21,198
NPR per EIPA :			
Regulated Services	6,656.02	6,246.97	6,164.33
Total	6,625.70	6,245.48	6,217.28
NOR per EIPA :			
Regulated Services	6,672.37	6,265.99	6,189.15
Total	6,790.50	6,351.19	6,267.87
Operating Expenses per EIPA :			
Regulated Services	6,280.25	5,928.78	5,732.82
Total	6,491.49	6,063.32	5,938.24
Net Operating Profit(Loss):			
Regulated Services	8,155,400	7,092,300	9,415,000
Unregulated Services	-1,775,300	-881,800	-2,427,500
Total	6,380,100	6,210,500	6,987,500
Total Non-Operating Profit(Loss):			
Non-Operating Revenue	269,700	235,200	474,100
Non-Operating Expenses	0	0	0
<b>Total Excess Profit</b>	<b>6,649,800</b>	<b>6,445,800</b>	<b>7,461,600</b>
% Change in NPR per EIPA - Regulated	6.55	1.34	
% Change in NOR per EIPA - Regulated	6.49	1.24	
% Change in Op. Expense per EIPA - Regulated	5.93	3.42	
% Change in Net Operating Profit- Regulated	14.99	-24.67	
% Net Operating Profit of Regulated NOR	5.88	5.38	
% Change in Net Operating Profit- Total	2.73	-11.12	
% Net Total Operating Profit of Total NOR	4.40	4.53	
% Change in Total Excess Profit	3.16	-13.61	
% Total Excess Profit of Total Revenue	4.58	4.70	

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St Joseph Medical			
FISCAL YEAR ENDING	June 2004	June 2003	June 2002
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Gross Patient Revenue:			
Regulated Services	273,064,400	245,633,600	222,505,500
Unregulated Services	24,357,544	20,634,199	18,350,300
TOTAL	297,421,944	266,267,799	240,855,800
Net Patient Revenue(NPR):			
Regulated Services	247,735,002	222,197,703	201,807,500
Unregulated Services	12,147,285	9,635,940	8,972,200
TOTAL	259,882,287	231,833,643	210,779,700
Other Operating Revenue:			
Regulated Services	1,112,504	1,828,470	1,488,900
Unregulated Services	2,781,353	1,189,379	676,200
TOTAL	3,893,857	3,017,849	2,165,100
Net Operating Revenue(NOR)			
Regulated Services	248,847,506	224,026,173	203,296,400
Unregulated Services	14,928,638	10,825,319	9,648,400
Total	263,776,144	234,851,492	212,944,800
Total Operating Expenses:			
Regulated Services	234,177,917	212,911,931	196,366,200
Total	256,965,796	231,779,997	214,092,500
Equivalent Inpatient ADMs(EIPA):			
Regulated Services	27,482	26,226	25,222
Total	27,482	26,226	25,222
NPR per EIPA :			
Regulated Services	9,014.45	8,472.55	8,001.25
Total	9,456.46	8,839.97	8,356.98
NOR per EIPA :			
Regulated Services	9,054.93	8,542.27	8,060.28
Total	9,598.14	8,955.05	8,442.82
Operating Expenses per EIPA :			
Regulated Services	8,521.14	8,118.48	7,785.51
Total	9,350.33	8,837.93	8,488.32
Net Operating Profit(Loss):			
Regulated Services	14,669,589	11,114,242	6,930,200
Unregulated Services	-7,859,241	-8,042,747	-8,077,900
Total	6,810,348	3,071,495	-1,147,700
Total Non-Operating Profit(Loss):			
Non-Operating Revenue	1,317,665	-859,849	-724,200
Non-Operating Expenses	1,482,665	0	0
Non-Operating Expenses	165,000	859,849	724,200
Total Excess Profit	8,128,013	2,211,646	-1,871,900
% Change in NPR per EIPA - Regulated	6.40	5.89	
% Change in NOR per EIPA - Regulated	6.00	5.98	
% Change in Op. Expense per EIPA - Regulated	4.96	4.28	
% Change in Net Operating Profit- Regulated	31.99	60.37	
% Net Operating Profit of Regulated NOR	5.90	4.96	
% Change in Net Operating Profit- Total	121.73	367.62	
% Net Total Operating Profit of Total NOR	2.58	1.31	
% Change in Total Excess Profit	267.51	218.15	
% Total Excess Profit of Total Revenue	3.06	0.94	

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Suburban	=====		
FISCAL YEAR ENDING	June 2004	June 2003	June 2002
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Gross Patient Revenue:			
Regulated Services	154,752,900	146,985,200	150,750,100
Unregulated Services	18,541,800	22,152,200	11,348,000
TOTAL	173,294,700	169,137,400	162,098,100
Net Patient Revenue(NPR):			
Regulated Services	139,306,700	130,094,100	131,637,400
Unregulated Services	13,614,500	15,632,900	8,580,600
TOTAL	152,921,200	145,727,000	140,218,000
Other Operating Revenue:			
Regulated Services	2,883,700	2,574,100	1,855,800
Unregulated Services	2,702,100	2,331,900	2,358,200
TOTAL	5,585,800	4,906,000	4,214,000
Net Operating Revenue(NOR)			
Regulated Services	142,190,400	132,668,200	133,493,200
Unregulated Services	16,316,600	17,964,800	10,938,800
Total	158,507,000	150,633,000	144,432,000
Total Operating Expenses:			
Regulated Services	138,702,018	135,878,987	134,637,300
Total	156,739,900	157,608,700	148,968,200
Equivalent Inpatient ADMs(EIPA):			
Regulated Services	17,932	17,584	18,398
Total	17,932	17,584	18,398
NPR per EIPA :			
Regulated Services	7,768.74	7,398.24	7,154.98
Total	8,527.98	8,287.26	7,621.37
NOR per EIPA :			
Regulated Services	7,929.56	7,544.63	7,255.85
Total	8,839.49	8,566.26	7,850.42
Operating Expenses per EIPA :			
Regulated Services	7,735.02	7,727.22	7,318.04
Total	8,740.94	8,962.96	8,096.98
Net Operating Profit(Loss):			
Regulated Services	3,488,382	-3,210,787	-1,144,100
Unregulated Services	-1,721,282	-3,764,913	-3,392,100
Total	1,767,100	-6,975,700	-4,536,200
Total Non-Operating Profit(Loss):	-2,733,600	250,700	1,355,400
Non-Operating Revenue	198,200	250,700	1,355,400
Non-Operating Expenses	2,931,800	0	0
Total Excess Profit	-966,500	-6,725,000	-3,180,800
% Change in NPR per EIPA - Regulated	5.01	3.40	
% Change in NOR per EIPA - Regulated	5.10	3.98	
% Change in Op. Expense per EIPA - Regulated	0.10	5.59	
% Change in Net Operating Profit- Regulated	208.65	-180.64	
% Net Operating Profit of Regulated NOR	2.45	-2.42	
% Change in Net Operating Profit- Total	125.33	-53.78	
% Net Total Operating Profit of Total NOR	1.11	-4.63	
% Change in Total Excess Profit	85.63	-111.42	
% Total Excess Profit of Total Revenue	-0.61	-4.46	

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Union Memorial			
FISCAL YEAR ENDING	June 2004	June 2003	June 2002
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Gross Patient Revenue:			
Regulated Services	283,270,800	260,715,800	251,705,300
Unregulated Services	24,816,103	16,495,558	20,388,000
TOTAL	308,086,903	277,211,358	272,093,300
Net Patient Revenue(NPR):			
Regulated Services	244,511,871	230,379,493	217,087,000
Unregulated Services	11,353,568	9,806,362	11,449,700
TOTAL	255,865,439	240,185,855	228,536,700
Other Operating Revenue:			
Regulated Services	1,242,248	1,111,965	949,900
Unregulated Services	6,702,353	1,560,611	1,103,600
TOTAL	7,944,601	2,672,576	2,053,500
Net Operating Revenue(NOR)			
Regulated Services	245,754,119	231,491,458	218,036,900
Unregulated Services	18,055,921	11,366,973	12,553,300
Total	263,810,040	242,858,431	230,590,200
Total Operating Expenses:			
Regulated Services	233,662,314	219,663,907	202,274,500
Total	256,086,461	232,927,544	216,304,300
Equivalent Inpatient ADMs(EIPA):			
Regulated Services	25,280	24,266	23,498
Total	25,280	24,266	23,498
NPR per EIPA :			
Regulated Services	9,672.27	9,493.92	9,238.53
Total	10,121.39	9,898.04	9,725.79
NOR per EIPA :			
Regulated Services	9,721.41	9,539.75	9,278.96
Total	10,435.66	10,008.18	9,813.18
Operating Expenses per EIPA :			
Regulated Services	9,243.09	9,052.33	8,608.16
Total	10,130.13	9,598.93	9,205.22
Net Operating Profit(Loss):			
Regulated Services	12,091,805	11,827,551	15,762,400
Unregulated Services	-4,368,226	-1,896,665	-1,476,500
Total	7,723,579	9,930,887	14,285,900
Total Non-Operating Profit(Loss):	5,306,356	2,553,353	637,100
Non-Operating Revenue	5,306,356	3,487,410	3,185,500
Non-Operating Expenses	0	934,057	2,548,400
Total Excess Profit	13,029,935	12,484,240	14,923,000
% Change in NPR per EIPA - Regulated	1.88	2.76	
% Change in NOR per EIPA - Regulated	1.90	2.81	
% Change in Op. Expense per EIPA - Regulated	2.11	5.16	
% Change in Net Operating Profit- Regulated	2.23	-24.96	
% Net Operating Profit of Regulated NOR	4.92	5.11	
% Change in Net Operating Profit- Total	-22.23	-30.48	
% Net Total Operating Profit of Total NOR	2.93	4.09	
% Change in Total Excess Profit	4.37	-16.34	
% Total Excess Profit of Total Revenue	4.84	5.07	

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Union of Cecil			
FISCAL YEAR ENDING	June 2004	June 2003	June 2002
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Gross Patient Revenue:			
Regulated Services	84,629,200	76,740,000	70,580,000
Unregulated Services	5,535,200	4,905,200	5,044,400
TOTAL	90,164,400	81,645,200	75,624,400
Net Patient Revenue(NPR):			
Regulated Services	75,362,600	66,215,500	61,454,200
Unregulated Services	3,224,400	3,516,500	3,387,700
TOTAL	78,587,000	69,732,000	64,841,900
Other Operating Revenue:			
Regulated Services	79,900	72,200	80,200
Unregulated Services	812,900	681,900	606,500
TOTAL	892,800	754,100	686,700
Net Operating Revenue(NOR)			
Regulated Services	75,442,500	66,287,700	61,534,400
Unregulated Services	4,037,300	4,198,400	3,994,200
Total	79,479,800	70,486,100	65,528,600
Total Operating Expenses:			
Regulated Services	70,418,800	60,495,306	56,775,900
Total	75,163,700	66,354,300	62,408,200
Equivalent Inpatient ADMs(EIPA):			
Regulated Services	13,506	13,403	12,368
Total	13,506	13,403	12,368
NPR per EIPA :			
Regulated Services	5,580.11	4,940.40	4,968.81
Total	5,818.86	5,202.77	5,242.72
NOR per EIPA :			
Regulated Services	5,586.03	4,945.79	4,975.29
Total	5,884.97	5,259.03	5,298.24
Operating Expenses per EIPA :			
Regulated Services	5,214.06	4,513.61	4,590.55
Total	5,565.39	4,950.75	5,045.94
Net Operating Profit(Loss):			
Regulated Services	5,023,700	5,792,394	4,758,500
Unregulated Services	-707,600	-1,660,594	-1,638,100
Total	4,316,100	4,131,800	3,120,400
Total Non-Operating Profit(Loss):	2,839,400	-1,496,000	-1,930,200
Non-Operating Revenue	3,860,300	-427,600	-983,300
Non-Operating Expenses	1,020,900	1,068,400	946,900
Total Excess Profit	7,155,500	2,635,800	1,190,200
% Change in NPR per EIPA - Regulated	12.95	-0.57	
% Change in NOR per EIPA - Regulated	12.95	-0.59	
% Change in Op. Expense per EIPA - Regulated	15.52	-1.68	
% Change in Net Operating Profit- Regulated	-13.27	21.73	
% Net Operating Profit of Regulated NOR	6.66	8.74	
% Change in Net Operating Profit- Total	4.46	32.41	
% Net Total Operating Profit of Total NOR	5.43	5.86	
% Change in Total Excess Profit	171.47	121.46	
% Total Excess Profit of Total Revenue	8.59	3.76	

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University MD			
FISCAL YEAR ENDING	June 2004	June 2003	June 2002
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Gross Patient Revenue:			
Regulated Services	593,407,000	508,386,200	494,258,800
Unregulated Services	9,221,817	11,077,900	9,335,200
TOTAL	602,628,817	519,464,100	503,594,000
Net Patient Revenue(NPR):			
Regulated Services	550,702,000	445,422,200	427,241,800
Unregulated Services	8,209,817	9,822,900	9,335,200
TOTAL	558,911,817	455,245,100	436,577,000
Other Operating Revenue:			
Regulated Services	7,835,709	10,662,100	7,239,200
Unregulated Services	19,330,291	15,012,200	16,175,500
TOTAL	27,166,000	25,674,300	23,414,700
Net Operating Revenue(NOR)			
Regulated Services	558,537,709	456,084,300	434,481,000
Unregulated Services	27,540,108	24,835,100	25,510,700
Total	586,077,817	480,919,400	459,991,700
Total Operating Expenses:			
Regulated Services	515,920,263	447,376,400	426,071,000
Total	552,713,932	474,120,300	451,824,900
Equivalent Inpatient ADMs(EIPA):			
Regulated Services	26,896	26,010	25,731
Total	26,896	26,010	25,731
NPR per EIPA :			
Regulated Services	20,475.55	17,124.88	16,604.17
Total	20,780.79	17,502.54	16,966.97
NOR per EIPA :			
Regulated Services	20,766.88	17,534.80	16,885.51
Total	21,790.85	18,489.62	17,876.95
Operating Expenses per EIPA :			
Regulated Services	19,182.33	17,200.02	16,558.66
Total	20,550.35	18,228.22	17,559.55
Net Operating Profit(Loss):			
Regulated Services	42,617,446	8,707,900	8,410,000
Unregulated Services	-9,253,561	-1,908,800	-243,200
Total	33,363,885	6,799,100	8,166,800
Total Non-Operating Profit(Loss):	-3,145,000	31,072,000	-2,785,000
Non-Operating Revenue	9,116,000	31,072,000	215,000
Non-Operating Expenses	12,261,000	0	3,000,000
Total Excess Profit	30,218,885	37,871,100	5,381,800
% Change in NPR per EIPA - Regulated	19.57	3.14	
% Change in NOR per EIPA - Regulated	18.43	3.85	
% Change in Op. Expense per EIPA - Regulated	11.53	3.87	
% Change in Net Operating Profit- Regulated	389.41	3.54	
% Net Operating Profit of Regulated NOR	7.63	1.91	
% Change in Net Operating Profit- Total	390.71	-16.75	
% Net Total Operating Profit of Total NOR	5.69	1.41	
% Change in Total Excess Profit	-20.21	603.69	
% Total Excess Profit of Total Revenue	5.08	7.40	

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University MIEMSS			
FISCAL YEAR ENDING	June 2004	June 2003	June 2002
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Gross Patient Revenue:			
Regulated Services	155,719,300	130,495,000	118,952,700
Unregulated Services	372,429	0	0
TOTAL	156,091,729	130,495,000	118,952,700
Net Patient Revenue(NPR):			
Regulated Services	116,313,300	96,270,486	74,128,000
Unregulated Services	372,429	0	0
TOTAL	116,685,729	96,270,486	74,128,000
Other Operating Revenue:			
Regulated Services	6,964,000	6,807,462	6,836,000
Unregulated Services	0	0	0
TOTAL	6,964,000	6,807,462	6,836,000
Net Operating Revenue(NOR)			
Regulated Services	123,277,300	103,077,948	80,964,000
Unregulated Services	372,429	0	0
Total	123,649,729	103,077,948	80,964,000
Total Operating Expenses:			
Regulated Services	115,019,018	95,236,799	76,041,600
Total	117,508,418	97,691,999	77,643,700
Equivalent Inpatient ADMs(EIPA):			
Regulated Services	7,022	7,089	7,370
Total	7,022	7,089	7,370
NPR per EIPA :			
Regulated Services	16,563.84	13,580.26	10,058.07
Total	16,616.87	13,580.26	10,058.07
NOR per EIPA :			
Regulated Services	17,555.56	14,540.55	10,985.62
Total	17,608.60	14,540.55	10,985.62
Operating Expenses per EIPA :			
Regulated Services	16,379.52	13,434.45	10,317.72
Total	16,734.03	13,780.79	10,535.10
Net Operating Profit(Loss):			
Regulated Services	8,258,282	7,841,149	4,922,400
Unregulated Services	-2,116,971	-2,455,200	-1,602,100
Total	6,141,311	5,385,949	3,320,300
Total Non-Operating Profit(Loss):	432,000	431,000	431,000
Non-Operating Revenue	432,000	431,000	431,000
Non-Operating Expenses	0	0	0
Total Excess Profit	6,573,311	5,816,949	3,751,300
% Change in NPR per EIPA - Regulated	21.97	35.02	
% Change in NOR per EIPA - Regulated	20.74	32.36	
% Change in Op. Expense per EIPA - Regulated	21.92	30.21	
% Change in Net Operating Profit- Regulated	5.32	59.30	
% Net Operating Profit of Regulated NOR	6.70	7.61	
% Change in Net Operating Profit- Total	14.02	62.21	
% Net Total Operating Profit of Total NOR	4.97	5.23	
% Change in Total Excess Profit	13.00	55.06	
% Total Excess Profit of Total Revenue	5.30	5.62	

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University UMCC			
FISCAL YEAR ENDING	June 2004	June 2003	June 2002
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Gross Patient Revenue:			
Regulated Services	49,879,400	50,509,000	47,189,900
Unregulated Services	3,022,718	3,008,700	2,782,100
TOTAL	52,902,118	53,517,700	49,972,000
Net Patient Revenue(NPR):			
Regulated Services	43,910,400	39,629,263	34,823,800
Unregulated Services	2,522,748	2,303,700	2,782,100
TOTAL	46,433,148	41,932,963	37,605,900
Other Operating Revenue:			
Regulated Services	4,704	0	305,000
Unregulated Services	4,296	0	0
TOTAL	9,000	0	305,000
Net Operating Revenue(NOR)			
Regulated Services	43,915,104	39,629,263	35,128,800
Unregulated Services	2,527,044	2,303,700	2,782,100
Total	46,442,148	41,932,963	37,910,900
Total Operating Expenses:			
Regulated Services	39,836,374	40,523,500	35,864,200
Total	42,565,567	43,757,000	38,407,600
Equivalent Inpatient ADMs(EIPA):			
Regulated Services	2,108	2,156	1,889
Total	2,108	2,156	1,889
NPR per EIPA :			
Regulated Services	20,833.75	18,380.92	18,435.04
Total	22,030.70	19,449.43	19,907.83
NOR per EIPA :			
Regulated Services	20,835.99	18,380.92	18,596.51
Total	22,034.97	19,449.43	20,069.30
Operating Expenses per EIPA :			
Regulated Services	18,900.79	18,795.69	18,985.81
Total	20,195.68	20,295.45	20,332.24
Net Operating Profit(Loss):			
Regulated Services	4,078,730	-894,237	-735,400
Unregulated Services	-202,149	-929,800	238,700
Total	3,876,581	-1,824,037	-496,700
Total Non-Operating Profit(Loss):	263,000	263,000	508,600
Non-Operating Revenue	263,000	263,000	3,045,100
Non-Operating Expenses	0	0	2,536,500
Total Excess Profit	4,139,581	-1,561,037	11,900
% Change in NPR per EIPA - Regulated	13.34	-0.29	
% Change in NOR per EIPA - Regulated	13.36	-1.16	
% Change in Op. Expense per EIPA - Regulated	0.56	-1.00	
% Change in Net Operating Profit- Regulated	556.11	-21.60	
% Net Operating Profit of Regulated NOR	9.29	-2.26	
% Change in Net Operating Profit- Total	312.53	-267.23	
% Net Total Operating Profit of Total NOR	8.35	-4.35	
% Change in Total Excess Profit	365.18	-13,217.96	
% Total Excess Profit of Total Revenue	8.86	-3.70	

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Upper Chesapeake			
FISCAL YEAR ENDING	December 2004	December 2003	December 2002
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Gross Patient Revenue:			
Regulated Services	116,741,200	101,855,300	92,077,300
Unregulated Services	11,825,200	15,900,100	12,629,000
TOTAL	128,566,400	117,755,400	104,706,300
Net Patient Revenue(NPR):			
Regulated Services	103,223,200	89,619,100	82,224,300
Unregulated Services	4,247,300	6,426,000	5,188,200
TOTAL	107,470,500	96,045,100	87,412,500
Other Operating Revenue:			
Regulated Services	727,800	913,700	915,400
Unregulated Services	2,133,800	1,831,000	1,869,400
TOTAL	2,861,600	2,744,700	2,784,800
Net Operating Revenue(NOR)			
Regulated Services	103,951,000	90,532,800	83,139,700
Unregulated Services	6,381,100	8,257,000	7,057,600
Total	110,332,100	98,789,800	90,197,300
Total Operating Expenses:			
Regulated Services	99,731,400	87,051,900	79,096,800
Total	104,901,700	93,786,200	85,228,100
Equivalent Inpatient ADMs(EIPA):			
Regulated Services	16,263	16,217	15,253
Total	16,263	16,217	15,253
NPR per EIPA :			
Regulated Services	6,347.12	5,526.13	5,390.70
Total	6,608.28	5,922.38	5,730.84
NOR per EIPA :			
Regulated Services	6,391.87	5,582.48	5,450.71
Total	6,784.24	6,091.62	5,913.41
Operating Expenses per EIPA :			
Regulated Services	6,132.41	5,367.83	5,185.66
Total	6,450.33	5,783.09	5,587.63
Net Operating Profit(Loss):			
Regulated Services	4,219,600	3,480,900	4,042,900
Unregulated Services	1,210,800	1,522,700	926,300
Total	5,430,400	5,003,600	4,969,200
Total Non-Operating Profit(Loss):	424,300	-6,000	351,500
Non-Operating Revenue	424,300	-6,000	351,500
Non-Operating Expenses	0	0	0
Total Excess Profit	5,855,700	4,997,600	5,320,700
% Change in NPR per EIPA - Regulated	14.86	2.51	
% Change in NOR per EIPA - Regulated	14.50	2.42	
% Change in Op. Expense per EIPA - Regulated	14.24	3.51	
% Change in Net Operating Profit- Regulated	21.22	-13.90	
% Net Operating Profit of Regulated NOR	4.06	3.84	
% Change in Net Operating Profit- Total	8.53	0.69	
% Net Total Operating Profit of Total NOR	4.92	5.06	
% Change in Total Excess Profit	17.17	-6.07	
% Total Excess Profit of Total Revenue	5.29	5.06	

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FISCAL YEAR 2002 TO 2004

Wash. Adventist			
FISCAL YEAR ENDING	December 2004	December 2003	December 2002
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Gross Patient Revenue:			
Regulated Services	215,926,568	211,623,242	205,739,900
Unregulated Services	564,623	590,433	453,000
TOTAL	216,491,191	212,213,675	206,192,900
Net Patient Revenue(NPR):			
Regulated Services	194,174,528	187,938,034	170,128,400
Unregulated Services	443,600	367,822	225,200
TOTAL	194,618,128	188,305,856	170,353,600
Other Operating Revenue:			
Regulated Services	2,216,497	1,475,377	1,494,200
Unregulated Services	4,107,715	5,355,162	5,040,300
TOTAL	6,324,212	6,830,539	6,534,500
Net Operating Revenue(NOR)			
Regulated Services	196,391,025	189,413,411	171,622,600
Unregulated Services	4,551,315	5,722,984	5,265,500
Total	200,942,340	195,136,395	176,888,100
Total Operating Expenses:			
Regulated Services	196,370,770	178,632,377	167,718,500
Total	201,326,002	185,146,500	173,618,100
Equivalent Inpatient ADMs(EIPA):			
Regulated Services	21,484	21,560	20,754
Total	21,484	21,560	20,754
NPR per EIPA :			
Regulated Services	9,038.10	8,716.93	8,197.38
Total	9,058.75	8,733.99	8,208.23
NOR per EIPA :			
Regulated Services	9,141.27	8,785.36	8,269.37
Total	9,353.11	9,050.80	8,523.08
Operating Expenses per EIPA :			
Regulated Services	9,140.32	8,285.32	8,081.26
Total	9,370.97	8,587.45	8,365.52
Net Operating Profit(Loss):			
Regulated Services	20,255	10,781,034	3,904,100
Unregulated Services	-403,917	-791,139	-634,100
Total	-383,662	9,989,895	3,270,000
Total Non-Operating Profit(Loss):			
Non-Operating Revenue	-4,450,131	454,105	0
Non-Operating Expenses	0	528,603	58,500
Total Excess Profit			
	-4,833,793	9,915,397	3,211,500
% Change in NPR per EIPA - Regulated	3.68	6.34	
% Change in NOR per EIPA - Regulated	4.05	6.24	
% Change in Op. Expense per EIPA - Regulated	10.32	2.53	
% Change in Net Operating Profit- Regulated	-99.81	176.15	
% Net Operating Profit of Regulated NOR	0.01	5.69	
% Change in Net Operating Profit- Total	-103.84	205.50	
% Net Total Operating Profit of Total NOR	-0.19	5.12	
% Change in Total Excess Profit	-148.75	208.75	
% Total Excess Profit of Total Revenue	-2.46	5.07	

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Washington Co.

FISCAL YEAR ENDING	June 2004	June 2003	June 2002
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Gross Patient Revenue:			
Regulated Services	167,657,600	147,650,400	139,436,900
Unregulated Services	39,140,400	38,880,300	39,347,700
TOTAL	206,798,000	186,530,700	178,784,600
Net Patient Revenue(NPR):			
Regulated Services	144,893,600	128,726,420	121,471,800
Unregulated Services	24,333,100	24,707,700	27,419,400
TOTAL	169,226,700	153,434,120	148,891,200
Other Operating Revenue:			
Regulated Services	1,189,700	2,545,600	1,878,800
Unregulated Services	1,198,800	500,100	971,500
TOTAL	2,388,500	3,045,700	2,850,300
Net Operating Revenue(NOR)			
Regulated Services	146,083,300	131,272,020	123,350,600
Unregulated Services	25,531,900	25,207,800	28,390,900
Total	171,615,200	156,479,820	151,741,500
Total Operating Expenses:			
Regulated Services	139,771,085	130,080,585	122,015,000
Total	168,467,200	160,718,000	151,826,700
Equivalent Inpatient ADMs(EIPA):			
Regulated Services	23,334	22,798	22,769
Total	31,928	30,761	32,058
NPR per EIPA :			
Regulated Services	6,209.55	5,646.44	5,334.96
Total	5,300.26	4,987.97	4,644.43
NOR per EIPA :			
Regulated Services	6,260.53	5,758.10	5,417.48
Total	5,375.07	5,086.99	4,733.34
Operating Expenses per EIPA :			
Regulated Services	5,990.02	5,705.84	5,358.82
Total	5,276.47	5,224.77	4,736.00
Net Operating Profit(Loss):			
Regulated Services	6,312,215	1,191,435	1,335,600
Unregulated Services	-3,164,215	-5,429,615	-1,420,800
Total	3,148,000	-4,238,180	-85,200
Total Non-Operating Profit(Loss):	4,357,800	-1,936,100	-1,788,600
Non-Operating Revenue	4,500,700	-1,777,300	-1,617,800
Non-Operating Expenses	142,900	158,800	170,800
Total Excess Profit	7,505,800	-6,174,280	-1,873,800
% Change in NPR per EIPA - Regulated	9.97	5.84	
% Change in NOR per EIPA - Regulated	8.73	6.29	
% Change in Op. Expense per EIPA - Regulated	4.98	6.48	
% Change in Net Operating Profit- Regulated	429.80	-10.79	
% Net Operating Profit of Regulated NOR	4.32	0.91	
% Change in Net Operating Profit- Total	174.28	-4,874.39	
% Net Total Operating Profit of Total NOR	1.83	-2.71	
% Change in Total Excess Profit	221.57	-229.51	
% Total Excess Profit of Total Revenue	4.26	-3.99	

HEALTH SERVICES COST REVIEW COMMISSION  
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**ALL SPECIALTY HOSPITALS**

FISCAL YEAR ENDING	YEAR 2004	YEAR 2003	YEAR 2002
Gross Patient Revenue	267,131,181	241,461,279	203,553,820
Net Patient Revenue (NPR)	221,240,810	198,653,355	170,236,226
Other Operating Revenue	6,761,449	7,254,297	5,441,176
Net Operating Revenue (NOR)	230,022,393	205,966,252	175,677,402
Operating Expenses	226,061,240	211,909,523	181,977,179
Equivalent Inpatient Admissions (EIPAs)	15,277	14,790	12,593
NPR per EIPA	14,481.95	13,431.60	13,518.32
Operating Expenses per EIPA	14,797.49	14,327.89	14,450.66
Net Operating Profit (Loss)	3,800,764	(5,943,271)	(6,299,777)
Total Non-Operating Profit (Loss)	10,351,901	6,540,947	24,342,093
Total Excess Profits (Loss)	14,152,665	597,676	18,042,316
% Change in NPR per EIPA	7.82	(0.64)	
% Change in Cost per EIPA	3.28	(0.85)	

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Adventist Health Care-Potomac Ridge

FISCAL YEAR ENDING	YEAR 2004	YEAR 2003	YEAR 2002
Gross Patient Revenue	18,169,780	14,294,290	12,082,100
Net Patient Revenue (NPR)	11,153,780	6,989,790	6,223,300
Other Operating Revenue	234,400	565,500	645,400
Net Operating Revenue (NOR)	11,388,180	7,555,290	6,868,700
Operating Expenses	12,767,610	11,329,719	9,612,000
Equivalent Inpatient Admissions (EIPAs)	2,695	2,224	1,822
NPR per EIPA	4,138.69	3,142.89	3,415.64
Operating Expenses per EIPA	4,737.52	5,094.30	5,275.52
Net Operating Profit (Loss)	(1,379,430)	(3,774,729)	(2,743,300)
Total Non-Operating Profit (Loss)	3,083,973	3,771,700	4,565,100
Total Excess Profits (Loss)	1,704,543	(2,729)	1,821,800
% Change in NPR per EIPA	31.68	(7.99)	
% Change in Cost per EIPA	(7.00)	(3.44)	

Brook Lane Psychiatric Center

FISCAL YEAR ENDING	YEAR 2004	YEAR 2003	YEAR 2002
Gross Patient Revenue	6,539,400	7,015,800	6,784,600
Net Patient Revenue (NPR)	5,665,700	6,149,600	6,342,100
Other Operating Revenue	83,200	83,600	78,100
Net Operating Revenue (NOR)	5,648,900	6,233,200	6,420,200
Operating Expenses	8,285,600	8,263,100	7,814,100
Equivalent Inpatient Admissions (EIPAs)	1,088	1,082	1,110
NPR per EIPA	5,207.44	5,683.55	5,713.60
Operating Expenses per EIPA	7,615.44	7,636.88	7,039.73
Net Operating Profit (Loss)	(2,636,700)	(2,029,900)	(1,393,900)
Total Non-Operating Profit (Loss)	2,585,100	2,099,300	1,907,300
Total Excess Profits (Loss)	(51,600)	69,400	513,400
% Change in NPR per EIPA	(8.38)	(0.53)	
% Change in Cost per EIPA	(0.28)	8.48	

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Levindale Hospital

FISCAL YEAR ENDING	YEAR 2004	YEAR 2003	YEAR 2002
Gross Patient Revenue	68,833,197	60,009,966	55,177,092
Net Patient Revenue (NPR)	61,119,389	52,409,108	48,440,648
Other Operating Revenue	3,786,509	3,331,265	2,271,870
Net Operating Revenue (NOR)	64,905,898	55,740,373	50,712,518
Operating Expenses	57,352,410	53,910,110	48,876,221
Equivalent Inpatient Admissions (EIPAs)	1,190	1,170	1,213
NPR per EIPA	51,360.83	44,794.11	39,934.58
Operating Expenses per EIPA	48,195.30	46,077.02	40,293.67
Net Operating Profit (Loss)	7,393,099	1,830,263	1,836,297
Total Non-Operating Profit (Loss)	(914,623)	(1,071,960)	(421,078)
Total Excess Profits (Loss)	6,478,476	758,303	1,415,219
% Change in NPR per EIPA	1.71	(3.54)	
% Change in Cost per EIPA	14.66	12.17	

Mt. Wash Pediatric Hospital

	YEAR 2004	YEAR 2003	YEAR 2002
Gross Patient Revenue	34,519,386	33,713,578	30,046,437
Net Patient Revenue (NPR)	31,357,106	30,398,539	26,734,047
Other Operating Revenue	164,036	194,581	209,703
Net Operating Revenue (NOR)	31,521,142	30,593,120	26,943,750
Operating Expenses	31,647,804	31,166,210	26,485,721
Equivalent Inpatient Admissions (EIPAs)	1,087	923	797
NPR per EIPA	28,847.38	32,934.50	33,543.35
Operating Expenses per EIPA	29,114.82	33,766.21	33,231.77
Net Operating Profit (Loss)	(126,662)	(573,090)	458,029
Total Non-Operating Profit (Loss)	752,636	731,607	77,394
Total Excess Profits (Loss)	625,974	158,517	535,423
% Change in NPR per EIPA	17.77	15.81	
% Change in Cost per EIPA	(12.41)	(1.82)	

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Chesapeake Youth Center

FISCAL YEAR ENDING	YEAR 2004	YEAR 2003	YEAR 2002
Gross Patient Revenue	1,769,947	1,904,735	1,228,074
Net Patient Revenue (NPR)	1,918,598	1,712,808	1,205,037
Other Operating Revenue	0	0	0
Net Operating Revenue (NOR)	1,918,598	1,712,808	1,205,037
Operating Expenses	1,943,852	1,697,189	1,428,237
Equivalent Inpatient Admissions (EIPAs)	175	189	147
NPR per EIPA	10,963.42	9,062.48	8,197.53
Operating Expenses per EIPA	11,107.73	8,979.84	9,715.90
Net Operating Profit (Loss)	(25,254)	15,619	(223,200)
Total Non-Operating Profit (Loss)	0	0	1,680
Total Excess Profits (Loss)	(25,254)	15,619	(221,520)
% Change in NPR per EIPA	(7.41)	28.57	
% Change in Cost per EIPA	20.98	10.55	

Kessler Adventist Rehab

FISCAL YEAR ENDING	YEAR 2004	YEAR 2003	YEAR 2002
Gross Patient Revenue	20,205,500	16,705,400	13,185,800
Net Patient Revenue (NPR)	15,930,100	14,028,800	10,759,300
Other Operating Revenue	224,800	6,500	36,200
Net Operating Revenue (NOR)	16,154,900	14,093,900	10,795,500
Operating Expenses	15,902,300	13,076,800	10,642,000
Equivalent Inpatient Admissions (EIPAs)	1,581	1,344	997
NPR per EIPA	10,075.96	10,438.10	10,791.68
Operating Expenses per EIPA	10,058.38	9,729.76	10,674.02
Net Operating Profit (Loss)	252,600	1,017,100	153,500
Total Non-Operating Profit (Loss)	2,013,600	434,900	455,900
Total Excess Profits (Loss)	2,266,200	1,452,000	609,400
% Change in NPR per EIPA	17.63	34.80	
% Change in Cost per EIPA	(3.47)	(3.28)	

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Sheppard Pratt Hospital

FISCAL YEAR ENDING	YEAR 2004	YEAR 2003	YEAR 2002
Gross Patient Revenue	60,771,000	55,804,100	45,032,100
Net Patient Revenue (NPR)	50,559,100	44,550,300	37,746,500
Other Operating Revenue	1,806,000	1,255,700	1,341,900
Net Operating Revenue (NOR)	52,365,100	45,806,000	39,088,400
Operating Expenses	51,168,600	47,406,900	39,347,100
Equivalent Inpatient Admissions (EIPAs)	6,316	6,794	5,544
NPR per EIPA	8,004.92	6,557.30	6,808.53
Operating Expenses per EIPA	8,101.42	6,977.76	7,097.24
Net Operating Profit (Loss)	1,196,500	(1,600,900)	(258,700)
Total Non-Operating Profit (Loss)	912,700	82,900	17,610,400
Total Excess Profits (Loss)	2,109,200	(1,518,000)	17,351,700
% Change in NPR per EIPA	(7.04)	22.55	
% Change in Cost per EIPA	22.08	(3.69)	

St. Luke Institute

FISCAL YEAR ENDING	YEAR 2004	YEAR 2003	YEAR 2002
Gross Patient Revenue	6,158,171	5,840,410	6,361,617
Net Patient Revenue (NPR)	4,038,037	5,840,410	6,220,294
Other Operating Revenue	191,504	819,151	139,003
Net Operating Revenue (NOR)	6,349,675	6,659,561	6,359,297
Operating Expenses	6,753,064	6,723,495	6,289,800
Equivalent Inpatient Admissions (EIPAs)	130	76	142
NPR per EIPA	31,061.82	76,847.50	43,804.89
Operating Expenses per EIPA	51,946.65	88,467.04	44,294.37
Net Operating Profit (Loss)	(403,389)	(63,934)	69,497
Total Non-Operating Profit (Loss)	1,086,515	122,500	84,397
Total Excess Profits (Loss)	683,126	58,566	153,894
% Change in NPR per EIPA	71.05	(46.48)	
% Change in Cost per EIPA	(59.58)	75.43	

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University Specialty Hospital FISCAL YEAR ENDING	YEAR 2004	YEAR 2003	YEAR 2002
Gross Patient Revenue	50,164,800	46,173,000	33,656,000
Net Patient Revenue (NPR)	39,499,000	36,574,000	26,565,000
Other Operating Revenue	271,000	998,000	719,000
Net Operating Revenue (NOR)	39,770,000	37,572,000	27,284,000
Operating Expenses	40,240,000	38,336,000	31,482,000
Equivalent Inpatient Admissions (EIPAs)	1,015	988	821
NPR per EIPA	38,915.27	37,018.22	32,356.88
Operating Expenses per EIPA	39,645.32	38,801.62	38,345.92
Net Operating Profit (Loss)	(470,000)	(764,000)	(4,198,000)
Total Non-Operating Profit (Loss)	832,000	370,000	61,000
Total Excess Profits (Loss)	362,000	(394,000)	(4,137,000)
% Change in NPR per EIPA	2.73	20.34	
% Change in Cost per EIPA	5.12	14.41	