

COMMUNITY BENEFIT NARRATIVE REPORT

FY2013

MedStar Good Samaritan Hospita

BACKGROUND

The Health Services Cost Review Commission's (HSCRC or Commission) Community Benefit Report, required under §19-303 of the Health General Article, Maryland Annotated Code, is the Commission's method of implementing a law that addresses the growing interest in understanding the types and scope of community benefit activities conducted by Maryland's nonprofit hospitals.

The Commission's response to its mandate to oversee the legislation was to establish a reporting system for hospitals to report their community benefits activities. The guidelines and inventory spreadsheet were guided, in part, by the VHA, CHA, and others' community benefit reporting experience, and was then tailored to fit Maryland's unique regulated environment. The narrative requirement is intended to strengthen and supplement the qualitative and quantitative information that hospitals have reported in the past. The narrative is focused on (1) the general demographics of the hospital community, (2) how hospitals determined the needs of the communities they serve, (3) hospital community benefit administration, and (4) hospital community benefit programs.

Reporting Requirements

I. GENERAL HOSPITAL DEMOGRAPHICS AND CHARACTERISTICS:

1. Please list the following information in Table I below. For the purposes of this section, "primary services area" means the Maryland postal ZIP code areas from which the first 60 percent of a hospital's patient discharges originate during the most recent 12 month period available, where the discharges from each ZIP code are ordered from largest to smallest number of discharges. This information will be provided to all hospitals by the HSCRC.

Table I

Bed Designation:	Inpatient Admissions:	Primary Service Area Zip Codes	All Other Maryland Hospitals Sharing Primary Service Area:	Percentage of Uninsured Patients, by County:	Percentage of Patients who are Medicaid Recipients, by County:
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317	14,103	21239 21234 21206 21214 21212 21218	St. Joseph's; Franklin Square Greater Baltimore Medical Center Union Memorial	15.2% in Baltimore City	Baltimore City: 28.1% (MD Medicaid eHealth Statistics)
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2. For purposes of reporting on your community benefit activities, please provide the following information:

a. In Table II, describe significant demographic characteristics and social determinants that are relevant to the needs of the community and include the source of the information in each response. For purposes of this section, social determinants are factors that contribute to a person's current state of health. They may be biological, socioeconomic, psychosocial, behavioral, or social in nature. (Examples: gender, age, alcohol use, income, housing, access to quality health care, education and environment, having or not having health insurance.) (Add rows in the table for other characteristics and determinants as necessary). Some statistics may be accessed from:

- The Maryland State Health Improvement Process. <http://dhmh.maryland.gov/ship/>
- The County Health Profiles 2013
<http://dhmh.maryland.gov/ship/SitePages/LHICcontacts.aspx>
- The Maryland Vital Statistics Administration.
<http://vsa.maryland.gov/html/reports.cfm>
- The Maryland Plan to Eliminate Minority Health Disparities (2010-2014).
http://www.dhmh.maryland.gov/mhhd/Documents/1stResource_2010.pdf
- Maryland ChartBook of Minority Health and Minority Health Disparities 2nd Edition
http://dhmh.maryland.gov/mhhd/Documents/2ndResource_2009.pdf

Table II

<p>Community Benefit Service Area(CBSA) Target Population (target population, by sex, race, ethnicity, and average age)</p>	<p>(CBSA) Govans - 21212 Total Population-10,680</p> <p>Target Population: Adults 18 years and over Black or African American Men and Women</p> <p>Race/Ethnicity: Black or African American – 91.3% Caucasians – 5.7% Hispanic – 1.3% Asian – 0.5% Two or more races or other – 2.5%</p> <p>Ages: 0-17 – 24.4% 18-24 – 10.1% 25-44 – 25.6% 45-64 - 27.1% 65+ - 12.8%</p> <p>Sex: Men – 44.6% Women – 55.4%</p> <p>http://baltimorehealth.org/info/neighborhood2011/20%20Greater%20Govans.pdf</p>
<p>Median Household Income within the CBSA</p>	<p>37,047</p> <p>http://baltimorehealth.org/info/neighborhood2011/20%20Greater%20Govans.pdf</p>
<p>Percentage of households with incomes below the federal poverty guidelines within the CBSA</p>	<p>11.6%</p> <p>http://baltimorehealth.org/info/neighborhood2011/20%20Greater%20Govans.pdf</p>
<p>Please estimate the percentage of uninsured people by County within the CBSA This information may be available using the following links: http://www.census.gov/hhes/www/hlthi/ns/data/acs/aff.html; http://planning.maryland.gov/msdc/American_Community_Survey/2009ACS.shtml</p>	<p>15.2% for Baltimore City</p> <p>http://factfinder2.census.gov/</p>
<p>Percentage of Medicaid recipients by County within the CBSA.</p>	<p>Baltimore City 27.9%</p> <p>Maryland Medicaid eHealth Statistics, MD DHMH (http://www.md-medicaid.org/mco/mco-enrollment_action.cfm)</p>
<p>Life Expectancy by County within the CBSA (including by race and ethnicity where data are available).See SHIP website: http://dhmh.maryland.gov/ship/SitePages/objective1.aspxand county profiles: http://dhmh.maryland.gov/ship/SitePages/LHICcontacts.aspx</p>	<p>73.9 years</p> <p>http://baltimorehealth.org/info/neighborhood2011/20%20Greater%20Govans.pdf</p> <p>Black – 71.5 White – 76.5</p> <p>http://eh.dhmh.md.gov/ship/SHIP_Profile_Baltimore_City.pdf</p>
<p>Mortality Rates by County within the CBSA (including by race and ethnicity where data</p>	<p>Mortality by Age (per 10,000 residents) Less than 1 year old: 10.6</p>

are available).	<p>1-14 : 0.0 15-24: 3.1 24-44: 13.9 45-64: 119.9 65-84: 119.9 85 +: 1269</p> <p>http://baltimorehealth.org/info/neighborhood2011/20%20Greater%20Govans.pdf</p>
<p>Access to healthy food, transportation and education, housing quality and exposure to environmental factors that negatively affect health status by County within the CBSA. (to the extent information is available from local or county jurisdictions such as the local health officer, local county officials, or other resources) See SHIP website for social and physical environmental data and county profiles for primary service area information: http://dhmh.maryland.gov/ship/ShipPages/measures.aspx</p>	<p>Education School readiness (percent of kindergartners fully ready to learn): 72.1%</p> <p>Percent of residents 25 years and older with a high school degree or less: 62.2%</p> <p>Percent of residents 25 years and older with a bachelors degree or more: 14.2%</p> <p>Supermarket Proximity Est. travel by car: 4.0 minutes By bus: 15 minutes Walking: 15 minutes</p> <p>MTA bus service available</p> <p>Environmental factors that negatively affect health status Tobacco Store Density: 15.9 Juvenile Arrest Rate: 104.6 Domestic Violence Rate: 41.0 Non-Fatal Shooting Rate: 31.8 Homicide Incidence Rate: 15.9 Lead Paint Violation Rate: 12.6 Vacant Building Density: 280.8</p> <p>Unemployment 14.9%</p> <p>Single Parent Households 26.9%</p> <p>Domestic Violence Rate 41%</p> <p>http://baltimorehealth.org/info/neighborhood2011/20%20Greater%20Govans.pdf</p>
<p>Available detail on race, ethnicity, and language within CBSA. See SHIP County profiles for demographic information of Maryland jurisdictions.</p>	<p>Race/Ethnicity Black or African American 91.3% White 5.7% Asian 0.5% Some Other Race 1.0% Two or More Races 1.5% Hispanic or Latino 2</p>
Other	

- b. Please use the space provided to complete the description of your CBSA. Provide any detail that is not already stated in Table II (you may copy and paste the information directly from your CHNA).

The Govans neighborhood is located in North Central Baltimore City, approximately two miles from MedStar Good Samaritan Hospital. The neighborhood features many different housing types, businesses, churches, a charter school and a neighborhood park. Govans has always been associated with York Road, first as an Indian trail, and then as an important commercial road and turnpike linking the Port of Baltimore to Pennsylvania.

According to statistics from the Baltimore City 2011 Neighborhoods Health Profile, the total population in Govans is just over 10,000, the majority of residents are African American (91.3%). Caucasians make up 5.7% of the population, 0.5% is Asian, 1.3% is Hispanic, and 2.5% is two or more races or other. Adults over the age of 18 years old make up three-quarters (75.6%) of the population, with seniors over age 65 years at 12.8%. Children under the age of 18 account for 24.4% of the Govans population. The median annual household income is \$37,000, about the same as Baltimore City, while unemployment is 14.9%, higher than the Baltimore City average (11.0%). Just over one-quarter (26.9%) of households are headed by a single-parent. The poverty rate is 11.6%, slightly less than Baltimore City (15.7%). In 2011, approximately 1,400 families in the Govans area received assistance from CARES, a combination Food Pantry and Emergency Financial Assistance center. Over two-thirds (62.2%) of residents over 25 years of age have attained high school as the highest level of education. Life expectancy is 73.9, just longer than that of Baltimore City (71.8). The leading causes of death are heart disease (24.9 per 10,000), cancer (19.5 per 10,000), HIV/AIDS (4.9 per 10,000), stroke (4.2 per 10,000), and diabetes (2.6 per 10,000).

II. COMMUNITY HEALTH NEEDS ASSESSMENT

According to the Patient Protection and Affordable Care Act (“ACA”), hospitals must perform a Community Health Needs Assessment (CHNA) either fiscal year 2011, 2012, or 2013, adopt an implementation strategy to meet the community health needs identified, and perform an assessment at least every three years. The needs assessment must take into account input from persons who represent the broad interests of the community served by the hospital facility, including those with special knowledge of or expertise in public health, and must be made widely available to the public.

For the purposes of this report, the IRS defines a CHNA as a:

Written document developed for a hospital facility that includes a description of the community served by the hospital facility; the process used to conduct the assessment including how the hospital took into account input from community members and public health experts; identification of any persons with whom the hospital has worked on the assessment; and the health needs identified through the assessment process.

The written document (CHNA) must include the following:

A description of the community served by the hospital and how it was determined;

A description of the process and methods used to conduct the assessment, including a description of the sources and dates of the data and other information used in the assessment and the analytical methods applied to identify community health needs. It should also describe information gaps that impact the hospital organization’s ability to assess the health needs of the community served by the hospital facility. If a hospital collaborates with other organizations in conducting a CHNA the report should identify all of the organizations with which the hospital organization collaborated. If a hospital organization contracts with one or more third parties to assist in conducting the CHNA, the report should also disclose the identity and qualifications of such third parties;

A description of how the hospital organization took into account input from persons who represent the broad interests of the community served by the hospital facility, including a description of when and how the hospital consulted with these persons

(whether through meetings, focus groups, interviews, surveys, written correspondence, etc.). If the hospital organization takes into account input from an organization, the written report should identify the organization and provide the name and title of at least one individual in such organizations with whom the hospital organization consulted. In addition, the report must identify any individual providing input who has special knowledge of or expertise in public health by name, title, and affiliation and provide a brief description of the individual's special knowledge or expertise. The report must identify any individual providing input who is a "leader" or "representative" of certain populations (i.e., healthcare consumer advocates, nonprofit organizations, academic experts, local government officials, community-based organizations, health care providers, community health centers, low-income persons, minority groups, or those with chronic disease needs, private businesses, and health insurance and managed care organizations);

A prioritized description of all the community health needs identified through the CHNA, as well as a description of the process and criteria used in prioritizing such health needs; and

A description of the existing health care facilities and other resources within the community available to meet the community health needs identified through the CHNA.

Examples of sources of data available to develop a CHNA include, but are not limited to:

- (1) Maryland Department of Health and Mental Hygiene's State Health Improvement Process (SHIP) (<http://dhmh.maryland.gov/ship/>);
- (2) SHIP's County Health Profiles 2012 (<http://dhmh.maryland.gov/ship/SitePages/LHICcontacts.aspx>);
- (3) The Maryland ChartBook of Minority Health and Minority Health Disparities (http://dhmh.maryland.gov/mhhd/Documents/2ndResource_2009.pdf);
- (4) Consultation with leaders, community members, nonprofit organizations, local health officers, or local health care providers;
- (5) Local Health Departments;
- (6) Local Health Departments (<http://www.countyhealthrankings.org>);
- (7) Healthy Communities Network (<http://www.healthycommunitiesinstitute.com/index.html>);
- (8) Health Plan ratings from MHCC (<http://mhcc.maryland.gov/hmo>);
- (9) Healthy People 2020 (http://www.cdc.gov/nchs/healthy_people/hp2010.htm);

- (10) Behavioral Risk Factor Surveillance System (<http://www.cdc.gov/BRFSS>);
- (11) Focused consultations with community groups or leaders such as superintendent of schools, county commissioners, non-profit organizations, local health providers, and members of the business community;
- (12) For baseline information, a CHNA developed by the state or local health department, or a collaborative CHNA involving the hospital; Analysis of utilization patterns in the hospital to identify unmet needs;
- (13) Survey of community residents; and
- (14) Use of data or statistics compiled by county, state, or federal governments.

In order to meet the requirement of the CHNA for any taxable year, the hospital facility must make the CHNA widely available to the Public and adopt an implementation strategy to meet the health needs identified by the CHNA by the end of the same taxable year.

The IMPLEMENTATION STRATEGY must:

- a. Be approved by an authorized governing body of the hospital organization;
- b. Describe how the hospital facility plans to meet the health need; or
- c. Identify the health need as one the hospital facility does not intend to meet and explain why it does not intend to meet the health need.

1. Has your hospital conducted a Community Health Needs Assessment that conforms to the IRS definition detailed on pages 4-5 within the past three fiscal years?

Yes

No

Provide date here. 6/30/2012

If no, please provide an explanation

If you answered yes to this question, provide a link to the document here.

http://medstarhealth.thehcn.net/javascript/htmleditor/uploads/MGSH_Full_Report_CHA_2012.pdf

2. Has your hospital adopted an implementation strategy that conforms to the definition detailed on page 5?

Yes

No

If no, please provide an explanation

If you answered yes to this question, provide a link to the document here.

http://medstarhealth.thehcn.net/javascript/htmleditor/uploads/MGS_H_Full_Report_CHA_2012.pdf

III. COMMUNITY BENEFIT ADMINISTRATION

1. Please answer the following questions below regarding the decision making process of determining which needs in the community would be addressed through community benefits activities of your hospital?

a. Is Community Benefits planning part of your hospital's strategic plan?

Yes

No

If no, please provide an explanation

b. What stakeholders in the hospital are involved in your hospital community benefit process/structure to implement and deliver community benefit activities? (Please place a check next to any individual/group involved in the structure of the CB process and provide additional information if necessary):

i. Senior Leadership

1. CEO

2. CFO

3. Other (Please Specify)

VP of Planning, AVP of Public Relations

ii. Clinical Leadership

1. Physician

2. Nurse

3._ Social Worker

4._ Other (Please Specify)

iii. Community Benefit Department/Team

1.X Individual (please specify FTE)

2 Community Health Nurses (1 FTE each)

2._ Committee (please list members)

3.X Other (Please Specify)

Community Health Assessment - Advisory
Task Force

- c. Is there an internal audit (i.e., an internal review conducted at the hospital) of the Community Benefit report?

Spreadsheet Yes No

If you answered no to this question, please explain why?

Narrative Yes No

If you answered no to this question, please explain why?

- d. Does the hospital's Board review and approve the FY Community Benefit report that is submitted to the HSCRC?

Spreadsheet Yes No

If you answered no to this question, please explain why?

Narrative Yes No

If you answered no to this question, please explain why?

IV. HOSPITAL COMMUNITY BENEFIT PROGRAM AND INITIATIVES

This information should come from the implementation strategy developed through the CHNA process.

1. Please use Table III (see attachment) to provide a clear and concise description of the primary needs identified in the CHNA, the principal objective of each initiative and how the results will be measured, time allocated to each initiative, key partners in the planning and implementation of each initiative, measured outcomes of each initiative, whether each initiative will be continued based on the measured outcomes, and the current FY costs associated with each initiative.

Please be sure these initiatives occurred in the FY in which you are reporting.

For example for each principal initiative, provide the following:

- a. Identified need: This includes the community needs identified by the CHNA. Include any measurable disparities and poor health status of racial and ethnic minority groups.
- b. Name of Initiative: insert name of initiative.
- c. Primary Objective of the Initiative: This is a detailed description of the initiative, how it is intended to address the identified need, and the metrics that will be used to evaluate the results (Use several pages if necessary)
- d. Single or Multi-Year Plan: Will the initiative span more than one year? What is the time period for the initiative?
- e. Key Partners in Development/Implementation: Name the partners (community members and/or hospitals) involved in the development/implementation of the initiative. Be sure to include hospitals with which your hospital is collaborating on this initiative.
- f. How were the outcomes of the initiative evaluated?
- g. Outcome: What were the results of the initiative in addressing the identified community health need, such as a reduction or improvement in rate? (Use data to support the outcomes reported). How are these outcomes tied to the objectives identified in item C?
- h. Continuation of Initiative: Will the initiative be continued based on the outcome?
- i. Expense: What were the hospital's costs associated with this initiative? The amount reported should include the dollars, in-kind-donations, or grants associated with the fiscal year being reported.

Initiative 1

Identified Need	<p>Stroke</p> <p>Stroke is the third leading cause of death in Maryland. The overall death rate attributable to stroke declined in 2005 to 2008 from 45 to 40 deaths per 100,000 residents. Black males experienced the largest decline in stroke mortality across the four years from 58.4 to 49.7 deaths (Figure 14). Black females also experienced less stroke deaths than white males and females moving from 49.2 in 2005 to 41.8 in 2008. In 2008, four of twenty-four Maryland's jurisdictions had death rates from stroke that were higher than Healthy people 2010 goal of reducing death rate associated with stroke to 48 per 100,000 populations.</p> <p>http://phpa.dhmh.maryland.gov/cdp/pdf/Report-Heart-Stroke.pdf</p>
Hospital Initiative	MedStar Good Samaritan Stroke Smarts Program
Primary Objective of the Initiative/Metrics that will be used to evaluate the results	<p>To increase awareness of signs and symptoms of stroke and the importance of early medical intervention.</p> <p>To provide education related to healthy lifestyle choices.</p> <p>A one hour lecture on stroke prevention presented by a speech pathologist from the MedStar Good Samaritan rehab department. Programs are presented in senior centers and libraries on topics including, but not limited to, stroke risk factors, signs and symptoms, treatments and lifestyle choices related to prevention.</p>
Single or Multi-Year Initiative/Time Period	Multi-Year Initiative
Key Partners and/or Hospitals in initiative development and/or implementation	<p>Liberty Senior Center</p> <p>Mt. Carmel Senior Center</p> <p>Ateaze Senior Center</p> <p>Overlea Senior Center</p>
How were the outcomes evaluated?	Pre and post tests
Outcome (Include process and impact measures)	<p>In FY13 programs were presented at four senior centers with a total of 87 participants. Participants took post tests to gauge understanding and retention of information presented in the lecture.</p> <ul style="list-style-type: none"> •75% of participants scored 100% on the post test •25% of participants scored 80%
Continuation of Initiative	Will continue into FY14
Cost of initiative for current FY?	Costs includes staff time and educational materials: \$824

Initiative 2

Identified Need	Heart disease and stroke
Hospital Initiative	MedStar Good Samaritan Blood Pressure Screening Program
Primary Objective of the Initiative/Metrics that will be used to evaluate the results	<p>To raise awareness, educate, and identify people who have high blood pressure.</p> <p>To promote healthy lifestyle choices.</p> <p>Hypertension is a disease that usually has no symptoms and greatly increases the risk of heart attack and stroke.</p> <p>MedStar Good Samaritan's Community Outreach and Parish Nurse Programs partner with many churches and community organizations and centers to offer free blood pressure screenings on a monthly basis.</p>
Single or Multi-Year Initiative/Time Period	Multi-year Initiative
Key Partners and/or Hospitals in initiative development and/or implementation	<p>Harford Senior Center</p> <p>Overlea Senior</p> <p>Parkville Senior Center</p> <p>Senior Network of North Baltimore</p> <p>Parkview Senior Housing</p> <p>Walker Co-Op Senior Housing</p> <p>St. Leo's Church</p> <p>Immaculate Conception Church</p>
How were the outcomes evaluated?	Pre and post tests
Outcome (Include process and impact measures)	<p>In FY13, approximately 1,200 people were screened for hypertension, and approximately 50% had blood pressure readings over the normal range. Participants were advised to take urgent action as needed.</p> <p>Approximately 10% of those with elevated results were not previously diagnosed with hypertension. Those not previously diagnosed were referred to their primary care provider for follow up.</p> <p>For participants who did not have a primary care provider due to lack of insurance or other reasons, names and phone numbers of physicians or free clinics were offered as well as MedStar Good Samaritan Hospital's Primary Care Center.</p>
Continuation of Initiative	Will continue into FY14
Cost of initiative for current FY?	Costs include staff time and educational materials: \$15,074

Initiative 3

Identified Need	<p>Heart disease</p> <p>Heart disease is the leading cause of death in Baltimore City (Healthy Baltimore 2015). The age-adjusted death rate due to heart disease is 262.9 deaths per 100,000, placing it in the “red zone” for severity and prevalence (DHMH, 2011). The life expectancy at birth of a Govan's resident is 73.9 and heart disease accounts for 25.7% of all deaths (Baltimore City Neighborhood Profile, 2011).</p>
Hospital Initiative	“Keep the Beat” Heart Health Program
Primary Objective of the Initiative/Metrics that will be used to evaluate the results	<p>To increase awareness of heart disease prevention through educational programs and screenings.</p> <p>Community education classes related to heart disease prevention, and “heart health” fairs were conducted at several locations in the Govans area. The purpose was to raise awareness of risk factors that contribute to heart disease and provide education related to healthy lifestyle choices that reduce risk factors. Blood pressure screenings were also conducted at various locations to raise awareness, educate, and identify those who may be at risk for high blood pressure.</p> <p>Partnerships with three Govans area churches were started and/or strengthened for the purpose of providing faith based communities with heart and diabetes education materials.</p>
Single or Multi-Year Initiative Time Period	June 2012 - June 2015
Key Partners and/or Hospitals in initiative development and/or implementation	<p>CARES (GEDCO Organization)</p> <p>Senior Network of North Baltimore (GEDCO Organization)</p> <p>Govans Manor (Housing Authority of Baltimore City)</p> <p>Huber Memorial Church (Existing Partnership)</p> <p>St. Mary’s of the Assumption Church (Strengthened Partnership)</p> <p>Holy Comforter Lutheran Church (New Partnership)</p>
How were the outcomes evaluated?	<p>Number of participants that attend the classes</p> <p>Post tests and evaluations</p>
Outcome (Include process and impact measures)	<p>CARES Heart Health Classes – One 4-week series / 10 participants</p> <p>CARES Heart Healthy Health Fair- 1 event / 52 participants</p> <p>Senior Network of North Baltimore Heart</p>

	<p>Health Classes – Two 2-week series of classes / 24 participants</p> <p>Govans Manor Heart Health Classes - 1 class / 28 participants</p> <p>Total of 62 participants for heart classes</p> <p>Post test were given to participants after each education class. Questions were provided in the form of True/False and multiple choice. Participants were also asked to rate how likely they were to make at least one healthy lifestyle change as a result of the information presented.</p> <p>90% of participants scored 80% or above on post tests 95% reported they were very likely to make at least one lifestyle change. Changes included: Eating healthier Smaller portions Start to exercise More exercise Losing weight</p> <p>Total – 126 Blood Pressure Screenings</p> <p>CARES BP Screening – 5 sessions / 74 screenings</p> <p>Senior Network of North Baltimore BP Screening-10 sessions / 81 screenings</p> <p>Govans Manor BP Screening – 2 sessions / 42 screenings</p> <p>10% of screenings identified people who were not previously diagnosed with hypertension. Those identified for the first time were referred to their primary doctor for follow up. Referrals were given to either a primary care doctor or local free clinic if needed.</p> <p>Partner churches were provided with health education brochures on the following topics: Healthy heart Diabetes Stress Reduction Healthy Eating These educational materials are available to the congregations</p>
Continuation of Initiative	Ongoing through June 2015
Cost of initiative for current FY?	Costs in include staff hours for planning and program time, educational materials, incentives, and refreshments: \$6,830

Initiative 4

<p>Identified Need</p>	<p>Diabetes</p> <p>In Baltimore City, 12.7% of adults are living with diabetes, compared to 9.7% statewide (BRFSS). Additionally, the county age-adjusted death rate of 31.1 deaths/100,000 population is well above the state average of 21.4 deaths/100,000 population (DHMH).</p> <p>In 2007, diabetes was the seventh leading cause of death in the United States. In 2010, an estimated 25.8 million people or 8.3% of the population had diabetes. Diabetes disproportionately affects minority populations and the elderly and its incidence is likely to increase as minority populations grow and the U.S. population becomes older. The burden of diabetes in the United States has increased with the increasing prevalence of obesity. Multiple long-term complications of diabetes can be prevented through improved patient education and self-management and provision of adequate and timely screening services and medical care (BRFSS).</p> <p>From 2008, the average prevalence of diagnosed diabetes among white Marylanders was 7.5% and 12.3% among black Marylanders. Black females (12.5%) had almost double the diabetic rates of white females (6.8%). Although diabetes is widely associated with older age, the older working age population (50-64) represents the fastest growing diabetic group in Maryland. Additionally, 15.4% of diabetic Marylanders have less than a high school education and 17.1% of diabetic Marylanders earn less than \$15,000 annually.” (Healthy Maryland – Project 2020)</p>
<p>Hospital Initiative</p>	<p>Diabetes Education Classes</p> <p>Living Well...Take Charge of Your Diabetes, evidenced based program developed by Stanford University</p>
<p>Primary Objective of the Initiative/Metrics that will be used to evaluate the results</p>	<p>Increase awareness of diabetes prevention and diabetes management through education programs.</p> <p>Diabetes education classes were held at various locations in the Govans area. Classes included information related to diabetes prevention and management. Participants included people with and without the diagnosis of Type 2 diabetes.</p> <p>Living Well...Take Charge of Your Diabetes was attended by persons with type 2 diabetes. This is an evidenced based program from Stanford University designed to help person</p>

	with this disease become better managers of their health.
Single or Multi-Year Initiative Time Period	June 2012 - June 2015
Key Partners and/or Hospitals in initiative development and/or implementation	CARES (GEDCO Organization) Senior Network of North Baltimore (GEDCO Organization) Govans Manor (Housing Authority of Baltimore City) St. Mary's of the Assumption Church Baltimore County Department of Aging
How were the outcomes evaluated?	Number of participants that attended the program Post tests and evaluations
Outcome (Include process and impact measures)	CARES Diabetes Classes – One 4-week series focused on prevention and management / 38 participants, 2 classes conducted by MGSN diabetes nurse focused on management / 19 participants, 1 additional classes focused on prevention / 3 participants Senior Network of North Baltimore Diabetes Classes – Two 2-week series of classes / 24 participants Govans Manor Diabetes Classes – 2 classes / 27 participants Total participants for diabetes class 111 Post tests were given to participants after each education class. Questions were provided in the form of True/False or multiple choice. 90% of participants scored above 80% on the post test Participants were also asked to rate how likely they were to make at least one healthy lifestyle change as a result of hearing the information presented in class. 90% said they were very likely to make at least one lifestyle change. Changes included: Losing weight Smaller portion sizes Exercise Monitor blood glucose consistently “Living Well...Take Charge of your diabetes. --Govans Manor one 6-week workshop / 7 participants
Continuation of Initiative	Ongoing through June 2015

Cost of initiative for current FY?	Costs include staff hours for planning and program time, educational materials, incentives, and refreshments: \$8,062
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Initiative 5

Identified Need	<p>Child vision and hearing</p> <p>Requests came from 2 local Head Start Programs, 1 special needs school and 6 parochial schools to conduct vision and hearing screenings</p> <p>Children enrolled in Head Start are from low-income families.</p> <p>The American Academy of Ophthalmology and the American Academy of Pediatrics recommend that children are screened for vision problems.</p> <p>The American Academy of Audiology endorses detection of hearing loss in early childhood and schoolaged populations using evidence based hearing screening methods.</p>
Hospital Initiative	School Vision and Hearing Screening Program
Primary Objective of the Initiative/Metrics that will be used to evaluate the results	<p>To identify vision and/or hearing problems in preschool and school age children.</p> <p>One out of five students has an eye problem or a need for glasses. School vision programs have clearly shown that too often children start school with vision defects. Impaired vision can seriously affect learning and can contribute to the development of behavioral and other problems. Early discovery and treatment can prevent or at least alleviate many of these problems. The eye changes shape as a child grows, so school children should be tested every year or at least every other year.</p> <p>A slight hearing loss can affect hearing in the classroom and other social situations. A loss can affect speech perception, learning, self-image, and social skills. Screening for hearing impairment identifies children most likely to have hearing impairment that may interfere with education, health development or communication.</p> <p>Screening is a systematic approach to identifying children with potential vision or hearing problems. Through this program, MedStar Good Samaritan and Loyola University identify children who appear to have results outside the normal range and refer them to more complete and in-depth examination.</p> <p>Children in grades Pre-K through 8 were screened for vision problems using the HOTV Mass. Acuity Test For Testing at 10</p>

	<p>Feet. Children up to the age of 9 years were also tested for depth perception using polarized glasses. Hearing screenings were conducted with audiometers using pure tones at frequencies of 100, 2,000, 4000 Hz at 20 dB.</p>
Single or Multi-Year Initiative Time Period	Ongoing program providing yearly screening for school children
Key Partners and/or Hospitals in initiative development and/or implementation	<p>Loyola University's Department of Speech-Language Pathology and Audiology –provide hearing screenings</p> <p>Schools in which screenings are conducted – Morgan University Head Start Program</p> <p>Union Baptist Head Start Program</p> <p>St. Elizabeth School and Rehabilitation Center</p> <p>Mother Seton Academy</p> <p>St. Francis of Assisi Elementary School</p> <p>Holy Angels Elementary School</p> <p>St. Augustine Elementary School</p> <p>St. Thomas Aquinas Elementary School</p> <p>Cathedral of Mary Our Queen Elementary School</p>
How were the outcomes evaluated?	Number of children identified with potential vision or hearing problem
Outcome (Include process and impact measures)	<p>In FY13, screenings were conducted at 9 schools with a total of 741 children (from ages 3 to 14) screened, giving 91 referrals for vision follow up and 45 referrals for hearing follow up to the parents of children who did not pass the screening.</p> <p>Approximately 10% of the children were found to have either a vision or hearing problem when an in-depth follow up was completed by an ophthalmologist and/or audiologist.</p>
Continuation of Initiative	Initiative will continue in FY14
Cost of initiative for current FY?	Cost of program includes staff hours for screening, materials used for screenings, and time dedicated to follow up calls/letters: \$7,364

2. Were there any primary community health needs that were identified through the CHNA that were not addressed by the hospital? If so, why not? (Examples include other social issues related to health status, such as unemployment, illiteracy, the fact that another nearby hospital is focusing on an identified community need, or lack of resources related to prioritization and planning.) This information may be copied directly from the CHNA that refers to community health needs identified but unmet.

See attachment.

V. PHYSICIANS

1. As required under HG§19-303, provide a written description of gaps in the availability of specialist providers, including outpatient specialty care, to serve the uninsured cared for by the hospital.

Physician leadership and case management staff has identified these areas of concern:

- Timely placement of patients in need of inpatient & outpatient psychiatry services
- Limited availability of inpatient and outpatient substance abuse treatment
- Medication Assistance

2. If you list Physician Subsidies in your data in category C of the CB Inventory Sheet, please indicate the category of subsidy, and explain why the services would not otherwise be available to meet patient demand. The categories include: Hospital-based physicians with whom the hospital has an exclusive contract; Non-Resident house staff and hospitalists; Coverage of Emergency Department Call; Physician provision of financial assistance to encourage alignment with the hospital financial assistance policies; and Physician recruitment to meet community need.

Category 1 Subsidies:

Psychiatric/Behavioral Health Subsidies – The overall cost of 24/7 Psychiatry physician coverage is disproportionate to the total collections from the patients seen by these physicians during off hours. Many of these patients are uninsured. Our hospital absorbs the cost of providing psychiatric supervision for the Emergency Department on a 24/7 basis. If these services were not provided, the patient would be transported to another facility to receive these

services. The community needs are being met and commitment to patients is exhibited by providing these services.

Renal Dialysis Services – Demand for dialysis services in the immediate area surrounding MedStar Good Samaritan Hospital is high and is expected to increase. The outpatient dialysis center at the hospital is usually full and we are one of the largest in the area. There are a great deal of services we provide free like transportation for some who have a need and no resources and don't meet qualifications and some other services like medications. Subsidy is required to maintain the program.

Category 2 Subsidies:

Non-Resident house staff and hospitalists

Hospitalist Subsidies - Payments are made to an inpatient specialist group to provide 24/7 services in the hospital; resulting in a negative profit margin. The service focuses on preventive health measures and health status improvement for the community.

Category 3 Subsidies:

Coverage of Emergency Department call

ER Subsidies - These include the cost of providing on-call specialists for the Emergency Department for certain surgical specialties. These specialists otherwise would not provide the services because of the low volumes and a large number of indigent patients served. If these services were not provided, the patient would be transported to another facility to receive the specialty services. The community needs are being met and commitment to patients is exhibited by providing these services.

Appendix I - Describe FAP

Appendix I – Description of Financial Assistance Policy (FAP)

MedStar Good Samaritan prepares its FAP in:

- English and Spanish.
- a culturally sensitive manner.
- at a reading comprehension level appropriate to the CBSA's population.
- posts its FAP, or a summary thereof, and financial assistance contact information in admissions areas, emergency rooms, and other areas of facilities in which eligible patients are likely to present.
- posts its FAP on their website.
- provides a copy of the FAP, or a summary thereof, and financial assistance contact information to patients or their families as part of the intake process.
- informs of financial assistance contact information, in patient bills.
- discusses with patients or their families the availability of various government benefits, such as Medicaid or state programs, and assists patients with qualification for such programs, where applicable.

Appendix II - Hospital FAP



Corporate Policies

Title:	Hospital Financial Assistance Policy	Section:	
Purpose:	To ensure uniform management of the MedStar Helath Corporate Financial Assistance Program within all MedStar Health Hospitals.	Number:	
Forms:		Effective Date:	07/01/2011

Policy

1. As one of the region's leading not-for-profit healthcare systems, MedStar Health is committed to ensuring that uninsured patients within the communities we serve who lack financial resources have access to necessary hospital services. MedStar Health and its healthcare facilities will:
 - 1.1 Treat all patients equitably, with dignity, with respect and with compassion.
 - 1.2 Serve the emergency health care needs of everyone who presents at our facilities regardless of a patient's ability to pay for care.
 - 1.3 Assist those patients who are admitted through our admissions process for non-urgent, medically necessary care who cannot pay for the care they receive.
 - 1.4 Balance needed financial assistance for some patients with broader fiscal responsibilities in order to keep its hospitals' doors open for all who may need care in the community.

Scope

1. In meeting its commitments, MedStar Health's facilities will work with their uninsured patients to gain an understanding of each patient's financial resources prior to admission (for scheduled services) or prior to billing (for emergency services). Based on this information and patient eligibility, MedStar Health's facilities will assist uninsured patients who reside within the communities we serve in one or more of the following ways:
 - 1.1 Assist with enrollment in publicly-funded entitlement programs (e.g., Medicaid).
 - 1.2 Assist with consideration of funding that may be available from other charitable organizations.
 - 1.3 Provide charity care and financial assistance according to applicable guidelines.
 - 1.4 Provide financial assistance for payment of facility charges using a sliding scale based on patient family income and financial resources.
 - 1.5 Offer periodic payment plans to assist patients with financing their healthcare services.

Definitions

1. Free Care

Financial assistance for medically necessary care provided to uninsured patients in households between 0% and 200% of the FPL.

2. Reduced Cost-Care

Financial assistance for medically necessary care provided to uninsured patients in households between 200% and 400% of the FPL.

3. Medical Hardship

Medical debt, incurred by a household over a 12-month period, at the same hospital that exceeds 25% of the family household income.

4. **Maryland State Uniform Financial Assistance Application**

A uniform data collection document developed through the joint efforts of Maryland hospitals and the Maryland Hospital Association.

5. **Maryland Patient Information Sheet / MedStar Patient Information Sheet (Non-Maryland Hospitals)**

A patient education document that provides information about MedStar's Financial Assistance policy, and patient's rights and obligations related to seeking and qualifying for free or reduced cost medically necessary care.

Responsibilities

1. Each facility will post the policy, including a description of the applicable communities it serves, in each major patient registration area and in any other areas required by applicable regulations, will communicate the information to patients as required by this policy and applicable regulations and will make a copy of the policy available to all patients. Additionally, the Maryland Patient Information Sheet / MedStar's Patient Information Sheet will be provided to inpatients on admission and at time of final account billing.
2. MedStar Health believes that its patients have personal responsibilities related to the financial aspects of their healthcare needs. The charity care, financial assistance, and periodic payment plans available under this policy will not be available to those patients who fail to fulfill their responsibilities. For purposes of this policy, patient responsibilities include:
 - 2.1 Completing financial disclosure forms necessary to evaluate their eligibility for publicly-funded healthcare programs, charity care programs, and other forms of financial assistance. These disclosure forms must be completed accurately, truthfully, and timely to allow MedStar Health's facilities to properly counsel patients concerning the availability of financial assistance.
 - 2.2 Working with the facility's financial counselors and other financial services staff to ensure there is a complete understanding of the patient's financial situation and constraints.
 - 2.3 Completing appropriate applications for publicly-funded healthcare programs. This responsibility includes responding in a timely fashion to requests for documentation to support eligibility.
 - 2.4 Making applicable payments for services in a timely fashion, including any payments made pursuant to deferred and periodic payment schedules.
 - 2.5 Providing updated financial information to the facility's financial counselors on a timely basis as the patient's circumstances may change.
 - 2.6 It is the responsibility of the patient to inform the MedStar hospital of their existing eligibility under a medical hardship during the 12 month period.
3. Uninsured patients of MedStar Health's facilities may be eligible for charity care or sliding-scale financial assistance under this policy. The financial counselors and financial services staff will determine eligibility for charity care and sliding-scale financial assistance based on review of income for the patient and their family (household), other financial resources available to the patient's family, family size, and the extent of the medical costs to be incurred by the patient.

4. ELIGIBILITY CRITERIA FOR FINANCIAL ASSISTANCE

4.1 Federal Poverty Guidelines. Based on family income and family size, the percentage of the then-current Federal Poverty Level (FPL) for the patient will be calculated.

4.1.1 Free Care: Free Care will be available to uninsured patients in households between 0% and 200% of the FPL.

4.1.2 Reduced Cost-Care: Reduced Cost-Care will be available to uninsured patients in households between 200% and 400% of the FPL. Reduced Cost-Care will be available based on a sliding-scale as outlined below.

4.1.3 Ineligibility. If this percentage exceeds 400% of the FPL, the patient will not be eligible for Free Care or Reduced-Cost Care assistance (unless determined eligible based on Medical Hardship criteria, as defined below).

4.2 Basis for Calculating Amounts Charged to Patients: Free Care or Reduced-Cost Care Sliding Scale Levels:

Adjusted Percentage of Poverty Level	Financial Assistance Level Free / Reduced-Cost Care	
	HSCRC-Regulated Services	Washington Facilities and non-HSCRC Regulated Services
0% to 200%	100%	100%
201% to 250%	40%	80%
251% to 300%	30%	60%
301% to 350%	20%	40%
351% to 400%	10%	20%
more than 400%	no financial assistance	no financial assistance

4.3 **MedStar Health Hospitals** will comply with IRS 501(r) requirements on limiting the amounts charged to uninsured patients seeking emergency and medically necessary care.

4.3.1 Amounts billed patients who qualify for financial assistance will be an average of the three best negotiated commercial rates.

4.3.2 MedStar Health will calculate the average of the three best negotiated commercial rates annually.

4.3.3 Maryland hospitals are prohibited from contacting with commercial payor. Charges are regulated by the Health Services Cost Review Commission (HSCRC) and will define the limits of the amount charged to all patients including the uninsured.

5. FINANCIAL ASSISTANCE: ADDITIONAL FACTORS USED TO DETERMINE ELIGIBILITY FOR MEDICAL ASSISTANCE: MEDICAL HARDSHIP.

- 5.1 MedStar Health will evaluate patients for Medical Hardship Financial Assistance if they exceed the 400% of the FPL and are deemed ineligible for Free Care or Reduced-Cost Care.
- 5.2 Medical Hardship is defined as medical debt, incurred by a household over a 12-month period, at the same hospital that exceeds 25% of the family household income.
- 5.3 MedStar Health will provide Reduced-Cost Care to patients with income below 500% of the FPL that, over a 12 month period, has incurred medical debt at the same hospital in excess of 25% of the patient's household income. Reduced Cost-Care will be available based on a sliding-scale as outlined below.
- 5.4 A patient receiving reduced-cost care for medical hardship and the patient's immediate family members shall receive/remain eligible for Reduced-Cost medically necessary care when seeking subsequent care for 12 months beginning on the date which the reduced-care was received. It is the responsibility of the patient to inform the MedStar hospital of their existing eligibility under a medical hardship during the 12 month period.
- 5.5 If a patient is eligible for both Free Care / Reduced-Cost Care, and Medical Hardship, the hospital will employ the more generous policy to the patient.
- 5.6 Medical Hardship Reduced-Care Sliding Scale Levels:

	Financial Assistance Level – Medical Hardship	
Adjusted Percentage of Poverty Level	HSCRC-Regulated Services	Washington Facilities and non-HSCRC Regulated Services
Less than 500%	Not to Exceed 25% of Household Income	Not to Exceed 25% of Household Income

6. METHOD FOR APPLYING FOR FINANCIAL ASSISTANCE: INCOME AND ASSET DETERMINATION.

- 6.1 Patients may obtain an application for Financial Assistance Application:
 - 6.1.1 On Hospital websites
 - 6.1.2 From Hospital Patient Financial Counselor Advocates
 - 6.1.3 By calling Patient Financial Services Customer Service
- 6.2 MedStar Health will evaluate the patient's financial resources **EXCLUDING**:
 - 6.2.1 The first \$250,000 in equity in the patient's principle residence
 - 6.2.2 Funds invested in qualified pension and retirement plans where the IRS has granted preferential treatment
 - 6.2.3 The first \$10,000 in monetary assets e.g., bank account, stocks, CD, etc
- 6.3 MedStar Health will use the Maryland State Uniform Financial Assistance Application as the standard application for all MedStar Health Hospitals. MedStar Health will require the patient to supply all documents necessary to validate information to make eligibility determinations.

6.4 Financial assistance applications and support documentation will be applicable for determining program eligibility one (1) year from the application date. Additionally, MedStar will consider for eligibility all accounts (including bad debts) 6 months prior to the application date.

7. PRESUMPTIVE ELIGIBILITY

7.1 Patients already enrolled in certain means-tested programs are deemed eligible for free care on a presumptive basis. Programs eligible under the MedStar Health financial assistance program include, but may not be limited to:

- 7.1.1 Maryland Primary Adult Care Program (PAC)
- 7.1.2 Maryland Supplemental Nutritional Assistance Program (SNAP)
- 7.1.3 Maryland Temporary Cash Assistance (TCA)
- 7.1.4 Maryland State and Pharmacy Only Eligibility Recipients
- 7.1.5 DC Healthcare Alliance or other Non-Par Programs

7.2 Additional presumptively eligible categories will include with minimal documentation:

- 7.2.1 Homeless patients
- 7.2.2 Deceased patients with no known estate
- 7.2.3 Members of a recognized religious organization who have taken a vow of poverty
- 7.2.4 All patients based on other means test scoring campaigns
- 7.2.5 All secondary balances after primary Medicare insurance where patients meet income and asset eligibility tests
- 7.2.6 All spend-down amounts for eligible Medicaid patients.

8. MEDSTAR HEALTH FINANCIAL ASSISTANCE APPEALS

8.1 In the event a patient is denied financial assistance, the patient will be provided the opportunity to appeal the MedStar Health denial determination.

8.2 Patients are required to submit a written appeal letter to the Director of Patient Financial Services with additional supportive documentation.

8.3 Appeal letters must be received within 30 days of the financial assistance denial determination.

8.4 Financial assistance appeals will be reviewed by a MedStar Health Appeals Team. Team members will include the Director of Patient Financial Services, Assistance Vice President of Patient Financial Services, and the hospital's Chief Financial Officer.

8.5 Denial reconsideration decisions will be communicated, in writing, within 30 business days from receipt of the appeal letter.

8.6 If the MedStar Health Appeals Panel upholds the original denial determination, the patient will be offered a payment plan to the patient.

9. PAYMENT PLANS

9.1 MedStar Health will make available payment plans to uninsured patients with income between 200% and 500% of the FPL.

9.2 Patients to whom discounts, payment plans, or financial assistance are extended have continuing responsibilities to provide accurate and complete financial information. In the event a patient fails to meet

these continuing responsibilities, the patient will become financially responsible for the original amount owed, less any payments made to date.

10 BAD DEBT RECONSIDERATIONS AND REFUNDS

- 10.1 In the event a patient who, within a two (2) year period after the date of service was found to be eligible for free care on that date of service, MedStar will initiate a review of the account(s) to determine the appropriateness for a patient refund for amounts collected exceeding \$25.
- 10.2 It is the patient's responsibility to request an account review and provide the necessary supportive documentation to determine free care financial assistance eligibility.
- 10.3 If the patient failed to comply with requests for documentation, MedStar Health will document the patient's non-compliance. The patient will forfeit any claims to a patient refund or free care assistance.
- 10.4 If MedStar Health obtains a judgement or reported adverse information to a credit reporting agency for a patient that was later to be found eligible for free care, MedStar Health will seek to vacate the judgement or strike the adverse information.

Exceptions

1 PROGRAM EXCLUSION

MedStar Health's financial assistance program excludes the following:

- 1.1 Insured patients who may be "underinsured" (e.g. patient with high deductibles/coinsurance)
- 1.2 Patient seeking non-medically necessary services, including cosmetic procedures
- 1.3 Non-US Citizens,
 - 1.3.1 Excluding individuals with permanent resident /resident alien status as defined by the Bureau of Citizenship and Immigration Services has issued a green card. MedStar will consider non-US citizens who can provide proof of residency within the defined service area.
- 1.4 Patients residing outside a hospital's defined zip code service area
 - 1.4.1 Excluding patient referral between MedStar Health Network System
 - 1.4.2 Excluding patients arriving for emergency treatment via land or air ambulance transport
 - 1.4.3 Specialty services specific to each MedStar Health hospital and approved as a program exclusion
 - 1.4.3.a Union Memorial Hospital – Cardiac Service, Hand Center, and Renal Patients
 - 1.4.3.b Georgetown University Hospital – Transplant, and Cyber Knife Patients
 - 1.4.3.c Washington Hospital Center – Cardiac Service Patients
 - 1.4.3.d Good Samaritan Hospital – Renal Patients
 - 1.4.3.e Franklin Square Hospital – Cyber Knife Patients
- 1.5 Patients that are non-compliant with enrollment processes for publicly –funded healthcare programs, charity care programs, and other forms of financial assistance

As stated above, patients to whom discounts, payment plans, or financial assistance are extended have continuing responsibilities to provide accurate and complete financial information. In the event a patient fails to

meet these continuing responsibilities, the patient will become financially responsible for the original amount owed, less any payments made to date.

What Constitutes Non-Compliance

Actions or conduct by MedStar Health employee or contract employee in violate of this Policy.

Consequences of Non-Compliance

Violations of this Policy by any MedStar Health employee or contract employee may require the employee to undergo additional training and may subject the employee to disciplinary action, including, but not limited to, suspension, probation or termination of employment, as applicable.

Explanation And Details/Examples

N/A

Requirements And Guidelines For Implementing The Policy

N/A

Related Policies

N/A

Procedures Related To Policy

Admission and Registration
Financial Self Pay Screening
Billing and Collections
Bad Debt

Legal Reporting Requirements

HSCRC Reporting as required – Maryland Hospitals Only
Year End Financial Audit Reporting
IRS Reporting

Reference To Laws Or Regulations Of Outside Bodies

Maryland Senate Bill 328 Chapter 60 – Maryland Hospitals Only
COMAR 10.37.10 Rate Application and Approval Procedures – Maryland Hospitals Only
IRS Regulations Section 501(r)

Right To Change Or Terminate Policy

Any change to this Policy requires review and approval by the Legal Services Department.

Proposed changes to this Policy will be discussed with all affected parties at both the Business Unit and Corporate levels of the Organization.

The Corporation's policies are the purview of the Chief Executive Officer (CEO) and the CEO's management team

Reference:	
Approved By:	 Michael J. Curran, Executive Vice President and CFO
Additional Signature Information:	

Appendix III - Patient Information Sheet

Appendix III – Patient Information Sheet

MedStar Good Samaritan Hospital is committed to ensuring that uninsured patients within its service area who lack financial resources have access to medically necessary hospital services. If you are unable to pay for medical care, have no other insurance options or sources of payment including Medical Assistance, litigation or third-party liability, you may qualify for **Free or Reduced Cost Medically Necessary Care**.

MedStar Good Samaritan Hospital meets or exceeds the legal requirements by providing financial assistance to those individuals in households below 200% of the federal poverty level and reduced cost-care up to 400% of the federal poverty level.

Patients' Rights

MedStar Good Samaritan Hospital will work with their uninsured patients to gain an understanding of each patient's financial resources.

- They will provide assistance with enrollment in publicly-funded entitlement programs [e.g. Medicaid] or other considerations of funding that may be available from other charitable organizations.
- If you do not qualify for Medical Assistance, or financial assistance, you may be eligible for an extended payment plan for your hospital medical bills.
- If you believe you have been wrongfully referred to a collection agency, you have the right to contact the hospital to request assistance. [See contact information below].

Patients' Obligations

MedStar Good Samaritan Hospital believes that its patients have personal responsibilities related to the financial aspects of their healthcare needs. Our patients are expected to:

- Cooperate at all times by providing complete and accurate insurance and financial information.
- Provide requested data to complete Medicaid applications in a timely manner.
- Maintain compliance with established payment plan terms.
- Notify us timely at the number listed below of any changes in circumstances.

Contacts

Call 410.933.2424 or 1.800.280.9006 [toll free] with questions concerning:

- Your hospital bill
- Your rights and obligations with regards to your hospital bill
- How to apply for Maryland Medicaid
- How to apply for free or reduced care

For information about Maryland Medical Assistance

Contact your local Department of Social Services at 1.800.332.6347. For TTY, call 1.800.925.4434.

Learn more about Medical Assistance on the Maryland Department of Human Resources website: www.dhr.maryland.gov/fiaprograms/medical.php

Physician charges are not included in hospital bills and are billed separately.

Appendix VI - Mission, Vision, Value Statement

Appendix IV – Mission, Vision, and Values

Mission

We are Good Samaritans, guided by Catholic tradition and trusted to deliver ideal healthcare experiences.

Vision

To be the trusted leader in caring for people and advancing health.

Values

- **Service:** We strive to anticipate and meet the needs of our patients, physicians and co-workers.
- **Patient first:** We strive to deliver the best to every patient every day. The patient is the first priority in everything we do.
- **Integrity:** We communicate openly and honestly, build trust and conduct ourselves according to the highest ethical standards.
- **Respect:** We treat each individual, those we serve and those with whom we work, with the highest professionalism and dignity.
- **Innovation:** We embrace change and work to improve all we do in a fiscally responsible manner.
- **Teamwork:** System effectiveness is built on collective strength and cultural diversity of everyone, working with open communication and mutual respect.



Section IV Attachments

MedStar Good Samaritan Hospital
 Section IV, Question 2

Condition / Issue	Classification	Provide statistic and source	Explanation
Mental/Behavioral Illness	Wellness & Prevention	57.5% (n=40) of Community Input Survey respondents rated mental/behavioral illness to be “severe” or “very severe”	MedStar Good Samaritan has one on-campus psychiatric practice that perpetually operates near or at capacity. The MedStar Baltimore hospitals are exploring new partnerships to allow them to better meet the health needs of patients with mental/behavioral illness. At this time, the hospital does not have the infrastructure or the core competencies to effectively deliver community benefit programs around this area of need.
Substance Abuse	Quality of Life	64.7% (n=34) of Community Input Survey respondents rated substance abuse to be “severe” or “very severe”	MedStar Good Samaritan does not have services at this time to effectively deliver community benefit programs around this area of need.
Infant Mortality	Wellness & Prevention	Statistics from the 2011 Neighborhood Health Profile, Infant Mortality Rate 10.6 per 1,000 live births (2005-2009).	MedStar Good Samaritan does not offer obstetrical services.
Neighborhood Safety	Quality of Life	<ul style="list-style-type: none"> • Only 15.0% (n=40) of Community Input Survey respondents identified the quality/availability neighborhood safety to be “good” or “excellent” • According to the following statistics 	As a local hospital, MedStar Good Samaritan does not have the infrastructure or specialized knowledge to address this as a priority, but the hospital is committed to

		<p>there is a significant amount of crime in the neighborhood. Homicide rate is 15.9 per 10,000, domestic violence rate is 41.0 per 1,000, juvenile arrest rate is 104.6 per 1,000 (Baltimore Neighborhood Indicators Alliance from the Baltimore City Police Department)</p>	<p>working as a partner with local officials and community organizations to reduce the crime rate in this area.</p>
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