# Adventist HealthCare Behavioral Health & Wellness Services

FY 2018 Community Benefit Narrative Report

# PART ONE: ORIGINAL NARRATIVE SUBMISSION

Q1

#### Introduction:

Baltimore County

COMMUNITY BENEFIT NARRATIVE REPORTING INSTRUCTIONS

The Maryland Health Services Cost Review Commission's (HSCRC's or Commission's) Community Benefit Report, required under §19-303 of the Health General Article, Maryland Annotated Code, is the Commission's method of implementing a law that addresses the growing interest in understanding the types and scope of community benefit activities conducted by Maryland's nonprofit hospitals.

The Commission developed a two-part community benefit reporting system that includes an inventory spreadsheet that collects financial and quantitative information and a narrative report to strengthen and supplement the inventory spreadsheet. The guidelines and inventory spreadsheet were guided, in part, by the VHA, CHA, and others' community benefit reporting experience, and was then tailored to fit Maryland's unique regulatory environment. This reporting tool serves as the narrative report. The instructions and process for completing the inventory spreadsheet remain the same as in prior years. The narrative is focused on (1) the general demographics of the hospital community, (2) how hospital settlementined the needs of the communities they serve, (3) hospital community benefit administration, and (4) community benefit external collaboration to develop and implement community benefit initiatives.

The Commission moved to an online reporting format beginning with the FY 2018 reports. In this new template, responses are now mandatory unless marked as optional. If you submit a report without responding to each question, your report may be rejected. You would then be required to fill in the missing answers before resubmitting. Questions that require a narrative response have a limit of 20,000 characters. This report need not be completed in one session and can be opened by multiple users.

For technical assistance, contact HCBHelp@hilltop.umbc.edu.

#### Q2. Section I - General Info Part 1 - Hospital Identification

Q3. Please confirm the information we have on file about your hospital for FY 2018.

|                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     | Is this informa              | ion correct? |                                                                                                                 |
|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------|--------------|-----------------------------------------------------------------------------------------------------------------|
|                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     | Yes                          | No           | If no, please provide the correct information here:                                                             |
| The proper name of your hospital is: Adventist HealthCare Behavioral Healt Wellness Services                                                                                                                                                                                                                                                                                                                                                                                                                                                        | h & .                        | 0            |                                                                                                                 |
| Your hospital's ID is: 4013                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         | •                            | 0            |                                                                                                                 |
| Your hospital is part of the hospital system called Adventist HealthCare.                                                                                                                                                                                                                                                                                                                                                                                                                                                                           | ©                            | 0            |                                                                                                                 |
| Your hospital was licensed for 117 beds during FY 2018.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             | •                            | 0            |                                                                                                                 |
| Your hospital's primary service area includes the following zip codes: 20707<br>20735, 20748, 20814, 20817, 20832, 20850, 20851, 20852, 20853, 20854,<br>20855, 20871, 20872, 20874, 20876, 20877, 20878, 20879, 20886, 20895,<br>2                                                                                                                                                                                                                                                                                                                 | ,                            | •            | 20850, 20851, 20852, 20853, 20854, 20855, 20874, 20876, 2087<br>20878, 20879, 20886, 20902, 20904, 20906, 20910 |
| Your hospital shares some or all of its primary service area with the followin hospitals: Adventist HealthCare Shady Grove Medical Center, Fort Washing Medical Center, Holy Cross Germantown Hospital, Holy Cross Hospital, Me Montgomery Medical Center, MedStar Southern Maryland Hospital Center, Peninsula Regional Medical Center, Suburban Hospital, UM Laurel Regiona Medical Center, Suburban Hospital, UM Laurel Regiona Medical Center, Washington Adventist Hospital Baltimore Washington Medical Center, Washington Adventist Hospital | gton<br>dStar                | 0            |                                                                                                                 |
|                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     |                              |              |                                                                                                                 |
|                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     |                              |              |                                                                                                                 |
| (Optional) Please attach any files containing community health statistics the                                                                                                                                                                                                                                                                                                                                                                                                                                                                       | at your hospital uses in its | community be | nefit efforts.                                                                                                  |
|                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     |                              |              |                                                                                                                 |
| Section I - General Info Part 2 - Community E                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                       | Benefit Service              | Area         |                                                                                                                 |
| Solota III o at 2 Solillanity E                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     | 203110 0011100               | 50           |                                                                                                                 |
| t. Please select the county or counties located in your hospital's CBSA.                                                                                                                                                                                                                                                                                                                                                                                                                                                                            |                              |              |                                                                                                                 |
| Allegany County Charles                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             | County                       |              | <b>✓</b> Prince George's County                                                                                 |
| Anne Arundel County Dorches                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         | ster County                  |              | Queen Anne's County                                                                                             |
| Baltimore City Frederic                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             | k County                     |              | Somerset County                                                                                                 |

Garrett County

St. Mary's County

| Calvert County                          |                            | Harford County                  |                | Talbot County  Washington County |                |
|-----------------------------------------|----------------------------|---------------------------------|----------------|----------------------------------|----------------|
| Carroll County                          |                            | Kent County                     |                | Wicomico County                  |                |
| Cecil County                            |                            | Montgomery Count                | у              | Worcester County                 |                |
| P                                       |                            |                                 |                | -                                |                |
| QV, Plasse check all Allegary           | y County ZIP codes located | f in your hospital's CBSA.      |                |                                  |                |
| This question was not displayed to      | No. occupation             |                                 |                |                                  |                |
| the department of the property of       | and Amaganisans.           |                                 |                |                                  |                |
| Q10. Please shock all Arms A            | Arundel County ZIP codes I | ocaled in your hospital's CBSA. |                |                                  |                |
| This question was not displayed to      | The Anapointees.           |                                 |                |                                  |                |
|                                         |                            |                                 |                |                                  |                |
| Q11. Please check all Baltim            | ore City ZIP codes located | in your hospital's CBSA.        |                |                                  |                |
| This question was not displayed to      | the respondent.            |                                 |                |                                  |                |
|                                         |                            |                                 |                |                                  |                |
| Q12. Please check all Baltima           | ore County ZIP codes local | ed in your hospital's CBSA.     |                |                                  |                |
| This question was not displayed to      | the respondent.            |                                 |                |                                  |                |
|                                         |                            |                                 |                |                                  |                |
| Q12. Please shock all Calver            | County 20 P codes located  | in your hospital's CBSA.        |                |                                  |                |
| This question was not displayed to      | She Anaparatest.           |                                 |                |                                  |                |
|                                         |                            |                                 |                |                                  |                |
| Q14. Please shock all Carolin           | se County ZIP codes locate | d in your hospital's CBSA.      |                |                                  |                |
| This question was not displayed to      | Stee /exponsitent.         |                                 |                |                                  |                |
|                                         |                            |                                 |                |                                  |                |
| Q15. Please check all Carroll           | County ZIP codes located   | in your hospitans OBSA.         |                |                                  |                |
| This question was not stigitaged to     | the respondent.            |                                 |                |                                  |                |
|                                         |                            |                                 |                |                                  |                |
| Q16. Please check all Cecil 0           | Journy AP Cooks GC88G F    | r your response carax.          |                |                                  |                |
| This question was not stigitaly ext. to | the responsives.           |                                 |                |                                  |                |
| Q17. Please check all Charle            | s County ZIP codes locates | din sour hospital's CBSA.       |                |                                  |                |
|                                         |                            |                                 |                |                                  |                |
| This question was not displayed to      | an requirem.               |                                 |                |                                  |                |
| Q10, Please check all Dorche            | ester County ZIP codes loc | ated in your hospital's CBSA.   |                |                                  |                |
| This question was not displayed to      | No. monocontest            |                                 |                |                                  |                |
|                                         |                            |                                 |                |                                  |                |
| Q19, Please check all Freder            | ick County ZIP codes local | ed in your haspital's CBSA.     |                |                                  |                |
| This question was not displayed to      | The Anaporotest            |                                 |                |                                  |                |
|                                         |                            |                                 |                |                                  |                |
| Q20. Please shock all Garnet            | County ZIP codes located   | in your hospital's CBSA.        |                |                                  |                |
| This question was not displayed to      | The Anapointees.           |                                 |                |                                  |                |
|                                         |                            |                                 |                |                                  |                |
| Q21. Please shock all Harton            | d County ZIP codes located | in your hospital's CBSA.        |                |                                  |                |
| This question was not abunajent to      | The Anapointeet.           |                                 |                |                                  |                |
|                                         |                            |                                 |                |                                  |                |
| GZZ, Please check all Hover             | d County ZIP codes locates | d in your hospital's CBSA.      |                |                                  |                |
| This question was not stigitaped to     | Steel Amagacosterot.       |                                 |                |                                  |                |
| COST Planes should all Keet Co          | and TR code in the last    | on a boundarie CREA             |                |                                  |                |
| Q22, Please check all Kent C            | auny 2 P codes located in  | your nespect is Caron.          |                |                                  |                |
| This question was not displayed to      | The respondent.            |                                 |                |                                  |                |
| Q24. Please check all Montgo            | omery County ZIP codes lo  | cated in your hospital's CBSA.  |                |                                  |                |
| 20705                                   | <b> √</b> 20833            | <b>✓</b> 20853                  | <b>√</b> 20871 | <b> √</b> 20882                  | <b>2</b> 0903  |
| 20707                                   | <b>✓</b> 20837             | <b>▼</b> 20854                  | 20872          | <b>⊘</b> 20886                   | <b>✓</b> 20904 |
| 20812                                   | 20838                      | <b>✓</b> 20855                  | <b>✓</b> 20874 | 20889                            | <b>✓</b> 20905 |
| 20814                                   | 20839                      | 20860                           | <b>2</b> 0876  | 20895                            | 20906          |

| 20816<br>20817<br>20818<br>20832<br>Q25. Please check all Prin | <b>2</b> 20842<br><b>2</b> 20850<br><b>2</b> 20851<br><b>2</b> 20852 | 20862<br>20866<br>20868           | <b>√</b> 20878<br><b>√</b> 20879<br><b>√</b> 20880 | <b>□</b> 20899<br><b>☑</b> 20901<br><b>☑</b> 20902 | <b></b> 20912  21771 |
|----------------------------------------------------------------|----------------------------------------------------------------------|-----------------------------------|----------------------------------------------------|----------------------------------------------------|----------------------|
| 20818<br><b>√</b> 20832                                        | <b>2</b> 0851                                                        | =                                 |                                                    |                                                    | _                    |
| 20832                                                          | -                                                                    | 20868                             | 20880                                              | <b>—</b>                                           |                      |
| 20832                                                          | -                                                                    |                                   |                                                    | 20902                                              | 21797                |
| _                                                              | <b>2</b> 0052                                                        |                                   |                                                    | <b>X</b>                                           | <u> </u>             |
| Q25. Please check all Prin                                     |                                                                      |                                   |                                                    |                                                    |                      |
|                                                                | ce George's County ZIP codes                                         | s located in your hospital's CBSA | Α.                                                 |                                                    |                      |
| 20601                                                          | 20                                                                   | 0712                              | 20743                                              |                                                    | 20772                |
| 20607                                                          | <b>√</b> 20                                                          | 0715                              | <b>✓</b> 20744                                     | V                                                  | 20774                |
| 20608                                                          | <b>▼</b> 20                                                          | 0716                              | 20745                                              | T <sub>2</sub>                                     | 20781                |
| <b>₹</b> 20613                                                 | <u> </u>                                                             |                                   | <b> 2</b> 0746                                     |                                                    | 20782                |
|                                                                |                                                                      |                                   | <b> 2</b> 0747                                     |                                                    |                      |
| 20623                                                          | <b>7</b> 20                                                          |                                   |                                                    |                                                    | 20783                |
| 20705                                                          | 20                                                                   |                                   | 20748                                              |                                                    | 20784                |
| <b>2</b> 0706                                                  | <b>2</b> 0                                                           | 0735                              | 20762                                              | <b>▽</b> 2                                         | 20785                |
| 20707                                                          | 20                                                                   | 0737                              | 20769                                              |                                                    | 20904                |
| <b>✓</b> 20708                                                 |                                                                      | 0740                              | <b>2</b> 0770                                      |                                                    | 20912                |
| 20710                                                          | 20                                                                   | 0742                              | 20771                                              |                                                    |                      |
|                                                                | _                                                                    |                                   | _                                                  |                                                    |                      |
| G25. Please shock all Que                                      | en Anne's County ZIP codes i                                         | ocated in your hospital's CBSA.   |                                                    |                                                    |                      |
| This quantities was not allogaryed                             | Lie liter verapoordent.                                              |                                   |                                                    |                                                    |                      |
| Q27, Please check all Son                                      | nerset County ZIP codes locals                                       | ed in your hospitains CBSA.       |                                                    |                                                    |                      |
| This question was not allighaged                               | Lis liter recoporations.                                             |                                   |                                                    |                                                    |                      |
| Q20, Please check all St. f                                    | Vary's County ZIP codes local                                        | ed in your hospital's CBSA.       |                                                    |                                                    |                      |
| This question was not strategied                               | Us the respondent.                                                   |                                   |                                                    |                                                    |                      |
| Q22. Please check all Tait                                     | of County ZPP codes located t                                        | n your hospital's CBSA.           |                                                    |                                                    |                      |
| This question was not displayed                                | Sto the responsives.                                                 |                                   |                                                    |                                                    |                      |
| Q20. Please sheck all War                                      | hington County ZIP codes loc                                         | ated in your hospital's CBSA.     |                                                    |                                                    |                      |
| This question was not stigutaged                               | Sto She Anaponotent                                                  |                                   |                                                    |                                                    |                      |
| G21. Please check all Wo                                       | amico County ZIP codes locat                                         | ed in your hospital's CBSA.       |                                                    |                                                    |                      |
| This quantities was not abuptayed                              | to the respondent.                                                   |                                   |                                                    |                                                    |                      |
| Q22. Please check all Wo                                       | ceeler County 23P codes local                                        | led in your haspital's CESA.      |                                                    |                                                    |                      |
| This question was not allighteen                               |                                                                      |                                   |                                                    |                                                    |                      |
| Q33. How did your hospita                                      | I identify its CBSA?                                                 |                                   |                                                    |                                                    |                      |
| Based on ZIP code                                              | s in your Financial Assistance                                       | Policy. Please describe.          |                                                    |                                                    |                      |
|                                                                |                                                                      |                                   |                                                    |                                                    |                      |
|                                                                |                                                                      |                                   |                                                    |                                                    |                      |
|                                                                |                                                                      |                                   |                                                    |                                                    |                      |
|                                                                |                                                                      |                                   |                                                    |                                                    |                      |
|                                                                |                                                                      |                                   |                                                    |                                                    |                      |
| Based on ZIP code                                              | s in your global budget revenu                                       | e agreement. Please describe.     |                                                    |                                                    |                      |
|                                                                |                                                                      |                                   |                                                    |                                                    |                      |
|                                                                |                                                                      |                                   |                                                    |                                                    |                      |
|                                                                |                                                                      |                                   |                                                    |                                                    |                      |
|                                                                |                                                                      |                                   |                                                    |                                                    |                      |
| Resed on nottorns                                              | of utilization. Please describe.                                     |                                   |                                                    |                                                    |                      |
|                                                                | ies the CBSA via the top 85.0                                        | percent of                        |                                                    |                                                    |                      |
| Our hospital identifi                                          | rges. The first 60.0 percent of                                      |                                   |                                                    |                                                    |                      |
| our hospital dischar                                           | ry Service Area and the remain                                       | ning 25.0                         |                                                    |                                                    |                      |

Other. Please describe.

| Q34. (Optional) Is there any other information about your hospital's Community Benefit Service Area that you would like to provide?                                                                                                                                                                                                                                                 |
|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
|                                                                                                                                                                                                                                                                                                                                                                                     |
|                                                                                                                                                                                                                                                                                                                                                                                     |
| Q35. Section I - General Info Part 3 - Other Hospital Info                                                                                                                                                                                                                                                                                                                          |
| Q36. Provide a link to your hospital's mission statement.                                                                                                                                                                                                                                                                                                                           |
| https://www.adventisthealthcare.com/about/mission/                                                                                                                                                                                                                                                                                                                                  |
| Q37. Is your hospital an academic medical center?                                                                                                                                                                                                                                                                                                                                   |
| C Yes  ⊙ No                                                                                                                                                                                                                                                                                                                                                                         |
| Q38. (Optional) Is there any other information about your hospital that you would like to provide?                                                                                                                                                                                                                                                                                  |
| Cool. (Optional) is there any other information about your mospital that you would like to provide:                                                                                                                                                                                                                                                                                 |
|                                                                                                                                                                                                                                                                                                                                                                                     |
|                                                                                                                                                                                                                                                                                                                                                                                     |
| Q39. (Optional) Please upload any supplemental information that you would like to provide.                                                                                                                                                                                                                                                                                          |
|                                                                                                                                                                                                                                                                                                                                                                                     |
| Q40. Section II - CHNA Part 1 - Timing & Format                                                                                                                                                                                                                                                                                                                                     |
| Q41. Within the past three fiscal years, has your hospital conducted a CHNA that conforms to IRS requirements?                                                                                                                                                                                                                                                                      |
|                                                                                                                                                                                                                                                                                                                                                                                     |
|                                                                                                                                                                                                                                                                                                                                                                                     |
| C No  Of Z. Please explain why your hospital has not conducted a CHNA that conforms to RS requirements, as well as your hospital's plan and timetrame for completing a CHNA.                                                                                                                                                                                                        |
| © №                                                                                                                                                                                                                                                                                                                                                                                 |
| C No  C42. Flasse explain why your hospital has not conducted a CHVA that conforms to R5 requirements, as well as your hospital plan and directors for completing a DNA.  Citizen particles are add displayers to the respective.  C43. When was your hospital's first-ever CHNA completed? (MM/DD/YYYY)                                                                            |
| CNO  GHZ. Please explain why your hospital has not conducted a CHNA that conforms to IRS requirements, as well as your hospital's plan and timeframe for completing a CHNA.  This purefilm was not displayed to the responsest.                                                                                                                                                     |
| C No  C42. Flasse explain why your hospital has not conducted a CHVA that conforms to R5 requirements, as well as your hospital plan and directors for completing a DNA.  Citizen particles are add displayers to the respective.  C43. When was your hospital's first-ever CHNA completed? (MM/DD/YYYY)                                                                            |
| CH2. Please explain why your hospital has not conducted a CH4A that conforms to R5 requirements, as well as your hospital splan and timeframe for completing a DHA.  This questions was not displayed to the respectable.  C43. When was your hospital's first-ever CHNA completed? (MM/DD/YYYY)  10/23/2013                                                                        |
| CH2. Please explain why your hospital has not conducted a CH4A fruit conforms is R5 requirements, as well as your toopital plan and timehare for completing a DNA.  This questions are not displayed to the respectable.  C43. When was your hospital's first-ever CHNA completed? (MM/DD/YYYY)  10/23/2013  C44. When was your hospital's most recent CHNA completed? (MM/DD/YYYY) |
| C No  CG2. Plants application was your hospital's first-ever CHNA completed? (MM/DD/YYYY)  10/23/2013  Q44. When was your hospital's most recent CHNA completed? (MM/DD/YYYY)  12/28/2016                                                                                                                                                                                           |
| C No  CG2. Please provide a link to your hospital's most recently completed? (MM/DD/YYYY)  10/23/2016  Q45. Please provide a link to your hospital's most recently completed CHNA.                                                                                                                                                                                                  |

| A hard cop | y is available at Adventist Health0 | Care Behavioral Health and Wel | Iness Services and at the Adve | entist HealthCare corporate office | located in Gaithersburg, MD. |
|------------|-------------------------------------|--------------------------------|--------------------------------|------------------------------------|------------------------------|
|            |                                     |                                |                                |                                    |                              |
|            |                                     |                                |                                |                                    |                              |
|            |                                     |                                |                                |                                    |                              |
|            |                                     |                                |                                |                                    |                              |

#### Q48. Section II - CHNA Part 2 - Participants

Q49. Please use the table below to tell us about the internal participants involved in your most recent CHNA.

|                                                                     |                                                           |                                                         |                                |                                                         | CHNA Ad                                    | ctivities                                        |                                                                  |                                                                                           |                                         | П                  |                                                                                                                                                                |
|---------------------------------------------------------------------|-----------------------------------------------------------|---------------------------------------------------------|--------------------------------|---------------------------------------------------------|--------------------------------------------|--------------------------------------------------|------------------------------------------------------------------|-------------------------------------------------------------------------------------------|-----------------------------------------|--------------------|----------------------------------------------------------------------------------------------------------------------------------------------------------------|
|                                                                     | N/A - Person<br>or<br>Organization<br>was not<br>Involved | N/A -<br>Position or<br>Department<br>does not<br>exist |                                | Participated<br>in<br>development<br>of CHNA<br>process | Advised<br>on<br>CHNA<br>best<br>practices | Participated<br>in primary<br>data<br>collection | Participated<br>in<br>identifying<br>priority<br>health<br>needs | Participated<br>in<br>identifying<br>community<br>resources<br>to meet<br>health<br>needs | Provided<br>secondary<br>health<br>data | Other<br>(explain) | Other - If you selected "Other (explain)," please type your explanation below:                                                                                 |
| CB/ Community Health/Population Health<br>Director (facility level) |                                                           | V                                                       |                                |                                                         |                                            |                                                  |                                                                  |                                                                                           |                                         |                    |                                                                                                                                                                |
|                                                                     | N/A - Person<br>or<br>Organization<br>was not<br>Involved |                                                         | Member of<br>CHNA<br>Committee | Participated<br>in<br>development<br>of CHNA<br>process | on                                         | Participated<br>in primary<br>data<br>collection | Participated<br>in<br>identifying<br>priority<br>health<br>needs | Participated<br>in<br>identifying<br>community<br>resources<br>to meet<br>health<br>needs | Provided<br>secondary<br>health<br>data | Other<br>(explain) | Other - If you selected "Other (explain)," please type your explanation below:                                                                                 |
| CB/ Community Health/ Population<br>Health Director (system level)  |                                                           |                                                         |                                | V                                                       | V                                          | V                                                | V                                                                | <b>&gt;</b>                                                                               |                                         | V                  | Chair of the Community Benefit Steering Committee which provides guidance and oversight of Adventist HealthCare community benefit, including the CHNA process. |
|                                                                     | N/A - Person<br>or<br>Organization<br>was not<br>Involved | N/A -<br>Position or<br>Department<br>does not<br>exist | Member of<br>CHNA<br>Committee | Participated<br>in<br>development<br>of CHNA<br>process | on                                         | Participated<br>in primary<br>data<br>collection | Participated<br>in<br>identifying<br>priority<br>health<br>needs | Participated<br>in<br>identifying<br>community<br>resources<br>to meet<br>health<br>needs | Provided<br>secondary<br>health<br>data | Other<br>(explain) | Other - If you selected "Other (explain)," please type your explanation below:                                                                                 |
| Senior Executives (CEO, CFO, VP, etc.) (facility level)             |                                                           |                                                         | <b>7</b>                       | V                                                       |                                            |                                                  | V                                                                | <b>7</b>                                                                                  |                                         | ✓                  | Member of Community Benefit Steering Committee which provides guidance and oversight of Adventist HealthCare community benefit, including the CHNA process.    |
|                                                                     | N/A - Person<br>or<br>Organization<br>was not<br>Involved |                                                         | Member of<br>CHNA<br>Committee | Participated<br>in<br>development<br>of CHNA<br>process | on                                         | Participated<br>in primary<br>data<br>collection | Participated<br>in<br>identifying<br>priority<br>health<br>needs | Participated<br>in<br>identifying<br>community<br>resources<br>to meet<br>health<br>needs | Provided<br>secondary<br>health<br>data | Other<br>(explain) | Other - If you selected "Other (explain)," please type your explanation below:                                                                                 |
| Senior Executives (CEO, CFO, VP, etc.) (system level)               |                                                           |                                                         |                                | V                                                       |                                            |                                                  | V                                                                | V                                                                                         |                                         | V                  | Member of Community Benefit Steering Committee which provides guidance and oversight of Adventist HealthCare community benefit, including the CHNA process.    |
|                                                                     | N/A - Person<br>or<br>Organization<br>was not<br>Involved | N/A -<br>Position or<br>Department<br>does not<br>exist | Member of<br>CHNA<br>Committee | Participated<br>in<br>development<br>of CHNA<br>process | on                                         | Participated<br>in primary<br>data<br>collection | Participated<br>in<br>identifying<br>priority<br>health<br>needs | Participated<br>in<br>identifying<br>community<br>resources<br>to meet<br>health<br>needs | Provided<br>secondary<br>health<br>data | Other<br>(explain) | Other - If you selected "Other (explain)," please type your explanation below:                                                                                 |
| Board of Directors or Board Committee (facility level)              | <b>7</b>                                                  |                                                         |                                |                                                         |                                            |                                                  |                                                                  |                                                                                           |                                         |                    |                                                                                                                                                                |
|                                                                     | N/A - Person<br>or<br>Organization<br>was not<br>Involved | Department                                              | Member of<br>CHNA<br>Committee | Participated<br>in<br>development<br>of CHNA<br>process | on                                         | Participated<br>in primary<br>data<br>collection | Participated<br>in<br>identifying<br>priority<br>health<br>needs | Participated<br>in<br>identifying<br>community<br>resources<br>to meet<br>health<br>needs | Provided<br>secondary<br>health<br>data | Other<br>(explain) | Other - If you selected "Other (explain)," please type your explanation below:                                                                                 |
| Board of Directors or Board Committee (system level)                |                                                           |                                                         |                                |                                                         |                                            |                                                  |                                                                  |                                                                                           |                                         | <b>7</b>           | Reviewed and approved final reports.                                                                                                                           |
|                                                                     | N/A - Person<br>or<br>Organization<br>was not<br>Involved |                                                         | Member of<br>CHNA<br>Committee | Participated<br>in<br>development<br>of CHNA<br>process | on                                         | Participated<br>in primary<br>data<br>collection | Participated<br>in<br>identifying<br>priority<br>health<br>needs | Participated<br>in<br>identifying<br>community<br>resources<br>to meet<br>health<br>needs | Provided                                | Other<br>(explain) | Other - If you selected "Other (explain)," please type your explanation below:                                                                                 |
| Clinical Leadership (facility level)                                |                                                           |                                                         | <b>7</b>                       |                                                         |                                            |                                                  | V                                                                | <b></b>                                                                                   |                                         |                    |                                                                                                                                                                |
|                                                                     | N/A - Person<br>or<br>Organization<br>was not<br>Involved | Department                                              | Member of<br>CHNA<br>Committee |                                                         | on                                         | Participated<br>in primary<br>data<br>collection | Participated<br>in<br>identifying<br>priority<br>health<br>needs | Participated<br>in<br>identifying<br>community<br>resources<br>to meet<br>health<br>needs | Provided                                | Other<br>(explain) | Other - If you selected "Other (explain)," please type your explanation below:                                                                                 |

| Clinical Leadership (system level)       | V                                                         |                                                         |                                |                                                         |                                            |                                                  |                                                                  |                                                                                           |                                         |                    |                                                                                                                                                             |
|------------------------------------------|-----------------------------------------------------------|---------------------------------------------------------|--------------------------------|---------------------------------------------------------|--------------------------------------------|--------------------------------------------------|------------------------------------------------------------------|-------------------------------------------------------------------------------------------|-----------------------------------------|--------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------|
|                                          | N/A - Person<br>or<br>Organization<br>was not<br>Involved |                                                         | Member of<br>CHNA<br>Committee | Participated<br>in<br>development<br>of CHNA<br>process | on                                         | Participated<br>in primary<br>data<br>collection | Participated<br>in<br>identifying<br>priority<br>health<br>needs | Participated<br>in<br>identifying<br>community<br>resources<br>to meet<br>health<br>needs | Provided<br>secondary<br>health<br>data | Other<br>(explain) | Other - If you selected "Other (explain)," please type your explanation below:                                                                              |
| Population Health Staff (facility level) |                                                           |                                                         |                                |                                                         |                                            |                                                  |                                                                  |                                                                                           |                                         |                    |                                                                                                                                                             |
|                                          | N/A - Person<br>or<br>Organization<br>was not<br>Involved | N/A -<br>Position or<br>Department<br>does not<br>exist | Member of<br>CHNA<br>Committee | Participated<br>in<br>development<br>of CHNA<br>process | Advised<br>on<br>CHNA<br>best<br>practices | Participated<br>in primary<br>data<br>collection | Participated<br>in<br>identifying<br>priority<br>health<br>needs | Participated<br>in<br>identifying<br>community<br>resources<br>to meet<br>health<br>needs | Provided<br>secondary<br>health<br>data | Other<br>(explain) | Other - If you selected "Other (explain)," please type your explanation below:                                                                              |
| Population Health Staff (system level)   |                                                           |                                                         |                                | V                                                       |                                            |                                                  | V                                                                | <b>7</b>                                                                                  |                                         | V                  | Member of Community Benefit Steering Committee which provides guidance and oversight of Adventist HealthCare community benefit, including the CHNA process. |
|                                          | N/A - Person<br>or<br>Organization<br>was not<br>Involved |                                                         | Member of<br>CHNA<br>Committee | Participated<br>in<br>development<br>of CHNA<br>process | OH                                         | Participated<br>in primary<br>data<br>collection | Participated<br>in<br>identifying<br>priority<br>health<br>needs | Participated<br>in<br>identifying<br>community<br>resources<br>to meet<br>health<br>needs | Provided<br>secondary<br>health<br>data | Other<br>(explain) | Other - If you selected "Other (explain)," please type your explanation below:                                                                              |
| Community Benefit staff (facility level) |                                                           | V                                                       |                                |                                                         |                                            |                                                  |                                                                  |                                                                                           |                                         |                    |                                                                                                                                                             |
|                                          | N/A - Person<br>or<br>Organization<br>was not<br>Involved | N/A -<br>Position or<br>Department<br>does not<br>exist | Member of<br>CHNA<br>Committee | Participated<br>in<br>development<br>of CHNA<br>process | on                                         | Participated<br>in primary<br>data<br>collection | Participated<br>in<br>identifying<br>priority<br>health<br>needs | Participated<br>in<br>identifying<br>community<br>resources<br>to meet<br>health<br>needs | Provided<br>secondary<br>health<br>data | Other<br>(explain) | Other - If you selected "Other (explain)," please type your explanation below:                                                                              |
| Community Benefit staff (system level)   |                                                           |                                                         | V                              | V                                                       | <b>7</b>                                   | V                                                | V                                                                |                                                                                           | V                                       | V                  | Member of Community Benefit Steering Committee which provides guidance and oversight of Adventist HealthCare community benefit, including the CHNA process. |
|                                          | N/A - Person<br>or<br>Organization<br>was not<br>Involved |                                                         | Member of<br>CHNA<br>Committee | Participated<br>in<br>development<br>of CHNA<br>process | on                                         | Participated<br>in primary<br>data<br>collection | Participated<br>in<br>identifying<br>priority<br>health<br>needs | Participated<br>in<br>identifying<br>community<br>resources<br>to meet<br>health<br>needs | Provided<br>secondary<br>health<br>data | Other<br>(explain) | Other - If you selected "Other (explain)," please type your explanation below:                                                                              |
| Physician(s)                             |                                                           |                                                         | <b>7</b>                       |                                                         |                                            |                                                  | V                                                                | V                                                                                         |                                         |                    |                                                                                                                                                             |
|                                          | N/A - Person<br>or<br>Organization<br>was not<br>Involved | N/A -<br>Position or<br>Department<br>does not<br>exist |                                | Participated<br>in<br>development<br>of CHNA<br>process | on                                         | Participated<br>in primary<br>data<br>collection | Participated<br>in<br>identifying<br>priority<br>health<br>needs | Participated<br>in<br>identifying<br>community<br>resources<br>to meet<br>health<br>needs | Provided<br>secondary<br>health<br>data | Other<br>(explain) | Other - If you selected "Other (explain)," please type your explanation below:                                                                              |
| Nurse(s)                                 |                                                           |                                                         |                                |                                                         |                                            |                                                  |                                                                  |                                                                                           |                                         |                    |                                                                                                                                                             |
|                                          | N/A - Person<br>or<br>Organization<br>was not<br>Involved | Department                                              |                                | Participated<br>in<br>development<br>of CHNA<br>process | on                                         | Participated<br>in primary<br>data<br>collection | Participated<br>in<br>identifying<br>priority<br>health<br>needs | Participated<br>in<br>identifying<br>community<br>resources<br>to meet<br>health<br>needs | Provided<br>secondary<br>health<br>data | Other<br>(explain) | Other - If you selected "Other (explain)," please type your explanation below:                                                                              |
| Social Workers                           | V                                                         |                                                         |                                |                                                         |                                            |                                                  |                                                                  |                                                                                           |                                         |                    |                                                                                                                                                             |
|                                          | N/A - Person<br>or<br>Organization<br>was not<br>Involved | Department                                              |                                | Participated<br>in<br>development<br>of CHNA<br>process | on                                         | Participated<br>in primary<br>data<br>collection | Participated<br>in<br>identifying<br>priority<br>health<br>needs | Participated<br>in<br>identifying<br>community<br>resources<br>to meet<br>health<br>needs | Provided<br>secondary<br>health<br>data | Other<br>(explain) | Other - If you selected "Other (explain)," please type your explanation below:                                                                              |
| Community Benefit Task Force             |                                                           |                                                         |                                | V                                                       |                                            |                                                  | V                                                                | V                                                                                         |                                         | V                  | Known as Community Benefit Steering Committee.                                                                                                              |
|                                          | N/A - Person<br>or<br>Organization<br>was not<br>Involved |                                                         |                                | Participated<br>in<br>development<br>of CHNA<br>process | on                                         | Participated<br>in primary<br>data<br>collection | Participated<br>in<br>identifying<br>priority<br>health<br>needs | Participated<br>in<br>identifying<br>community<br>resources<br>to meet<br>health<br>needs | Provided<br>secondary<br>health<br>data | Other<br>(explain) | Other - If you selected "Other (explain)," please type your explanation below:                                                                              |
| Hospital Advisory Board                  |                                                           | V                                                       |                                |                                                         |                                            |                                                  |                                                                  |                                                                                           |                                         |                    |                                                                                                                                                             |

|                                       | N/A - Person<br>or<br>Organization<br>was not<br>Involved | Member of<br>CHNA<br>Committee | Participated<br>in<br>development<br>of CHNA<br>process | on                                         | Participated<br>in primary<br>data<br>collection | Participated<br>in<br>identifying<br>priority<br>health<br>needs | Participated<br>in<br>identifying<br>community<br>resources<br>to meet<br>health<br>needs |                                         | Other<br>(explain) | Other - If you selected "Other (explain)," please type your explanation below: |
|---------------------------------------|-----------------------------------------------------------|--------------------------------|---------------------------------------------------------|--------------------------------------------|--------------------------------------------------|------------------------------------------------------------------|-------------------------------------------------------------------------------------------|-----------------------------------------|--------------------|--------------------------------------------------------------------------------|
| Other (specify) System Advisory Board |                                                           |                                |                                                         | V                                          | <b>7</b>                                         |                                                                  |                                                                                           |                                         |                    |                                                                                |
|                                       | N/A - Person<br>or<br>Organization<br>was not<br>Involved | Member of<br>CHNA<br>Committee | Participated<br>in<br>development<br>of CHNA<br>process | Advised<br>on<br>CHNA<br>best<br>practices | Participated<br>in primary<br>data<br>collection | Participated<br>in<br>identifying<br>priority<br>health<br>needs | identifying                                                                               | Provided<br>secondary<br>health<br>data | Other<br>(explain) | Other - If you selected "Other (explain)," please type your explanation below: |

### Q50. Section II - CHNA Part 2 - Participants (continued)

Q51. Please use the table below to tell us about the external participants involved in your most recent CHNA.

|                                                                                                                        |                                                           |                                |                                                                 | CH                                         | INA Activities                                   |                                                                  |                                                                                           |                                         |                    | Click to write Column 2                                                                                                                                                                                                                                                                                                     |
|------------------------------------------------------------------------------------------------------------------------|-----------------------------------------------------------|--------------------------------|-----------------------------------------------------------------|--------------------------------------------|--------------------------------------------------|------------------------------------------------------------------|-------------------------------------------------------------------------------------------|-----------------------------------------|--------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
|                                                                                                                        | N/A - Person<br>or<br>Organization<br>was not<br>involved | Member of<br>CHNA<br>Committee | Participated<br>int he<br>development<br>of the CHNA<br>process | Advised on                                 | Participated<br>in primary<br>data<br>collection | Participated                                                     | Participated<br>in<br>identifying<br>community<br>resources<br>to meet<br>health<br>needs | Provided<br>secondary<br>health<br>data | Other (explain)    | Other - If you selected "Other (explain)," please type your explanation below:                                                                                                                                                                                                                                              |
| Other Hospitals Please list the hospitals here: Medstar Montgomery, Suburban, Holy Cross, Holy Cross Germantown        |                                                           |                                | П                                                               |                                            | V                                                | V                                                                |                                                                                           |                                         | <b>7</b>           | These hospitals are a part of Healthy Montgomery which leads the prioritization of health needs for Montgomery County and also provides a significant amount of data publicly as well as for the hospitals. These hospitals are also part of a Hospital Workgroup that meets regularly regarding Community Benefit efforts. |
|                                                                                                                        | N/A - Person<br>or<br>Organization<br>was not<br>involved |                                | Participated<br>int he<br>development<br>of the CHNA<br>process | on                                         | Participated<br>in primary<br>data<br>collection | Participated<br>in<br>identifying<br>priority<br>health<br>needs | Participated<br>in<br>identifying<br>community<br>resources<br>to meet<br>health<br>needs | Provided<br>secondary<br>health<br>data | Other<br>(explain) | Other - If you selected "Other (explain)," please type your explanation below:                                                                                                                                                                                                                                              |
| Local Health Department Please list the<br>Local Health Departments here:<br>Montgomery County Department of<br>Health |                                                           |                                |                                                                 |                                            | V                                                | <b>~</b>                                                         | V                                                                                         | V                                       | ✓                  | Montgomery County DOH leads and organizes Healthy Montgomery (LHIC)                                                                                                                                                                                                                                                         |
|                                                                                                                        | N/A - Person<br>or<br>Organization<br>was not<br>involved |                                | Participated<br>int he<br>development<br>of the CHNA<br>process | on                                         | Participated<br>in primary<br>data<br>collection | Participated<br>in<br>identifying<br>priority<br>health<br>needs | Participated<br>in<br>identifying<br>community<br>resources<br>to meet<br>health<br>needs | Provided<br>secondary<br>health<br>data | Other<br>(explain) | Other - If you selected "Other (explain)," please type your explanation below:                                                                                                                                                                                                                                              |
| Local Health Improvement Coalition<br>Please list the LHICs here:<br>Healthy Montgomery                                |                                                           |                                |                                                                 |                                            |                                                  | V                                                                | V                                                                                         |                                         |                    |                                                                                                                                                                                                                                                                                                                             |
|                                                                                                                        | N/A - Person<br>or<br>Organization<br>was not<br>involved |                                | Participated<br>int he<br>development<br>of the CHNA<br>process | on                                         | Participated<br>in primary<br>data<br>collection | Participated<br>in<br>identifying<br>priority<br>health<br>needs | Participated<br>in<br>identifying<br>community<br>resources<br>to meet<br>health<br>needs | Provided<br>secondary<br>health<br>data | Other<br>(explain) | Other - If you selected "Other (explain)," please type your explanation below:                                                                                                                                                                                                                                              |
| Maryland Department of Health                                                                                          | V                                                         |                                |                                                                 |                                            |                                                  |                                                                  |                                                                                           |                                         |                    |                                                                                                                                                                                                                                                                                                                             |
|                                                                                                                        | N/A - Person<br>or<br>Organization<br>was not<br>involved |                                | Participated<br>int he<br>development<br>of the CHNA<br>process | Advised<br>on<br>CHNA<br>best<br>practices | Participated<br>in primary<br>data<br>collection | Participated<br>in<br>identifying<br>priority<br>health<br>needs | Participated<br>in<br>identifying<br>community<br>resources<br>to meet<br>health<br>needs | Provided<br>secondary<br>health<br>data | Other<br>(explain) | Other - If you selected "Other (explain)," please type your explanation below:                                                                                                                                                                                                                                              |
| Maryland Department of Human<br>Resources                                                                              | V                                                         |                                |                                                                 |                                            |                                                  |                                                                  |                                                                                           |                                         |                    |                                                                                                                                                                                                                                                                                                                             |
|                                                                                                                        | N/A - Person<br>or<br>Organization<br>was not<br>involved |                                | int he                                                          |                                            | Participated<br>in primary<br>data<br>collection | Participated<br>in<br>identifying<br>priority<br>health<br>needs | Participated<br>in<br>identifying<br>community<br>resources<br>to meet<br>health<br>needs | Provided<br>secondary<br>health<br>data | Other<br>(explain) | Other - If you selected "Other (explain)," please type your explanation below:                                                                                                                                                                                                                                              |
| Maryland Department of Natural<br>Resources                                                                            | <b>7</b>                                                  |                                |                                                                 |                                            |                                                  |                                                                  |                                                                                           |                                         |                    |                                                                                                                                                                                                                                                                                                                             |
|                                                                                                                        |                                                           | Member of<br>CHNA              | Participated<br>int he<br>development<br>of the CHNA<br>process | on<br>CHNA<br>best                         | Participated<br>in primary<br>data<br>collection |                                                                  | Participated<br>in<br>identifying<br>community<br>resources<br>to meet<br>health<br>needs |                                         |                    | Other - If you selected "Other (explain)," please type your explanation below:                                                                                                                                                                                                                                              |

| Maryland Department of the Environment                                                                                                      | V                                                         |                   |                                                                 |            |                                                  |                                                                  |                                                                                           |                                         |                    |                                                                                |
|---------------------------------------------------------------------------------------------------------------------------------------------|-----------------------------------------------------------|-------------------|-----------------------------------------------------------------|------------|--------------------------------------------------|------------------------------------------------------------------|-------------------------------------------------------------------------------------------|-----------------------------------------|--------------------|--------------------------------------------------------------------------------|
|                                                                                                                                             | N/A - Person<br>or<br>Organization<br>was not<br>involved | Member of<br>CHNA | Participated<br>int he<br>development<br>of the CHNA<br>process | on         | Participated<br>in primary<br>data<br>collection | Participated<br>in<br>identifying<br>priority<br>health<br>needs | Participated<br>in<br>identifying<br>community<br>resources<br>to meet<br>health<br>needs | Provided<br>secondary<br>health<br>data | Other<br>(explain) | Other - If you selected "Other (explain)," please type your explanation below: |
| Maryland Department of Transportation                                                                                                       |                                                           |                   |                                                                 |            |                                                  |                                                                  |                                                                                           |                                         |                    |                                                                                |
|                                                                                                                                             | N/A - Person<br>or<br>Organization<br>was not<br>involved |                   | Participated<br>int he<br>development<br>of the CHNA<br>process | on<br>CHNA | Participated<br>in primary<br>data<br>collection | Participated<br>in<br>identifying<br>priority<br>health<br>needs | Participated<br>in<br>identifying<br>community<br>resources<br>to meet<br>health<br>needs | Provided<br>secondary<br>health<br>data | Other<br>(explain) | Other - If you selected "Other (explain)," please type your explanation below: |
| Maryland Department of Education                                                                                                            |                                                           |                   |                                                                 |            |                                                  |                                                                  |                                                                                           |                                         |                    |                                                                                |
|                                                                                                                                             | N/A - Person<br>or<br>Organization<br>was not<br>involved | Member of<br>CHNA |                                                                 | on<br>CHNA | Participated<br>in primary<br>data<br>collection | Participated<br>in<br>identifying<br>priority<br>health<br>needs | Participated<br>in<br>identifying<br>community<br>resources<br>to meet<br>health<br>needs | Provided<br>secondary<br>health<br>data | Other (explain)    | Other - If you selected "Other (explain)," please type your explanation below: |
| Area Agency on Aging Please list the agencies here:                                                                                         | V                                                         |                   |                                                                 |            |                                                  |                                                                  |                                                                                           |                                         |                    |                                                                                |
|                                                                                                                                             | N/A - Person<br>or<br>Organization<br>was not<br>involved |                   | Participated<br>int he<br>development<br>of the CHNA<br>process | on<br>CHNA | Participated<br>in primary<br>data<br>collection | Participated<br>in<br>identifying<br>priority<br>health<br>needs | Participated<br>in<br>identifying<br>community<br>resources<br>to meet<br>health<br>needs | Provided<br>secondary<br>health<br>data | Other<br>(explain) | Other - If you selected "Other (explain)," please type your explanation below: |
| Local Govt. Organizations Please list the organizations here:                                                                               |                                                           |                   |                                                                 |            | П                                                |                                                                  |                                                                                           |                                         |                    |                                                                                |
|                                                                                                                                             | N/A - Person<br>or<br>Organization<br>was not<br>involved |                   | Participated<br>int he<br>development<br>of the CHNA<br>process | on         | Participated<br>in primary<br>data<br>collection | Participated<br>in<br>identifying<br>priority<br>health<br>needs | Participated<br>in<br>identifying<br>community<br>resources<br>to meet<br>health<br>needs | Provided<br>secondary<br>health<br>data | Other<br>(explain) | Other - If you selected "Other (explain)," please type your explanation below: |
| Faith-Based Organizations                                                                                                                   |                                                           |                   |                                                                 |            | V                                                |                                                                  |                                                                                           |                                         |                    |                                                                                |
|                                                                                                                                             | N/A - Person<br>or<br>Organization<br>was not<br>involved |                   | Participated<br>int he<br>development<br>of the CHNA<br>process | on<br>CHNA | Participated<br>in primary<br>data<br>collection | Participated<br>in<br>identifying<br>priority<br>health<br>needs | Participated<br>in<br>identifying<br>community<br>resources<br>to meet<br>health<br>needs | Provided<br>secondary<br>health<br>data | Other<br>(explain) | Other - If you selected "Other (explain)," please type your explanation below: |
| School - K-12 Please list the schools here: Quince Orchard High School                                                                      |                                                           |                   |                                                                 | <b>7</b>   |                                                  | V                                                                | V                                                                                         | V                                       | V                  | The principal was a member of our System Advisory Board.                       |
|                                                                                                                                             | N/A - Person<br>or<br>Organization<br>was not<br>involved |                   |                                                                 | on<br>CHNA | Participated<br>in primary<br>data<br>collection | Participated<br>in<br>identifying<br>priority<br>health<br>needs | Participated<br>in<br>identifying<br>community<br>resources<br>to meet<br>health<br>needs | Provided<br>secondary<br>health<br>data | Other<br>(explain) | Other - If you selected "Other (explain)," please type your explanation below: |
| School - Colleges and/or Universities<br>Please list the schools here:<br>University of Maryland, College Park<br>and Georgetown University |                                                           |                   |                                                                 | V          |                                                  |                                                                  |                                                                                           |                                         |                    | Served on our System Advisory Board.                                           |
| and Good golden Guiden                                                                                                                      | N/A - Person<br>or<br>Organization<br>was not<br>involved |                   | Participated<br>int he<br>development<br>of the CHNA<br>process | on<br>CHNA | Participated<br>in primary<br>data<br>collection | Participated<br>in<br>identifying<br>priority<br>health<br>needs | Participated<br>in<br>identifying<br>community<br>resources<br>to meet<br>health<br>needs | Provided<br>secondary<br>health<br>data | Other<br>(explain) | Other - If you selected "Other (explain)," please type your explanation below: |
| School of Public Health Please list the schools here: University of Maryland, College Park                                                  |                                                           |                   |                                                                 | <b>7</b>   | V                                                | <b>7</b>                                                         | <b>~</b>                                                                                  | <b>~</b>                                | <b>~</b>           | Served on our System Advisory Board.                                           |
|                                                                                                                                             | N/A - Person<br>or<br>Organization<br>was not<br>involved |                   | Participated<br>int he<br>development<br>of the CHNA<br>process | on<br>CHNA | Participated<br>in primary<br>data<br>collection | Participated<br>in<br>identifying<br>priority<br>health<br>needs | Participated<br>in<br>identifying<br>community<br>resources<br>to meet<br>health<br>needs | Provided<br>secondary<br>health<br>data | Other<br>(explain) | Other - If you selected "Other (explain)," please type your explanation below: |
| School - Medical School Please list the schools here:                                                                                       |                                                           |                   |                                                                 |            |                                                  |                                                                  |                                                                                           |                                         |                    |                                                                                |

|                                                                                                                                                                                                                                                                                                                                                                 | N/A - Person<br>or<br>Organization<br>was not<br>involved |                   | Participated<br>int he<br>development<br>of the CHNA<br>process | on<br>CHNA | Participated<br>in primary<br>data<br>collection | Participated<br>in<br>identifying<br>priority<br>health<br>needs | Participated<br>in<br>identifying<br>community<br>resources<br>to meet<br>health<br>needs |                                         | Other<br>(explain) | Other - If you selected "Other (explain)," please type your explanation below: |
|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------------------------------------------------------|-------------------|-----------------------------------------------------------------|------------|--------------------------------------------------|------------------------------------------------------------------|-------------------------------------------------------------------------------------------|-----------------------------------------|--------------------|--------------------------------------------------------------------------------|
| School - Nursing School Please list the schools here:                                                                                                                                                                                                                                                                                                           | V                                                         |                   |                                                                 |            |                                                  |                                                                  |                                                                                           |                                         |                    |                                                                                |
|                                                                                                                                                                                                                                                                                                                                                                 | N/A - Person<br>or<br>Organization<br>was not<br>involved |                   | Participated<br>int he<br>development<br>of the CHNA<br>process | on<br>CHNA | Participated<br>in primary<br>data<br>collection | Participated<br>in<br>identifying<br>priority<br>health<br>needs | Participated<br>in<br>identifying<br>community<br>resources<br>to meet<br>health<br>needs | Provided<br>secondary<br>health<br>data | Other (explain)    | Other - If you selected "Other (explain)," please type your explanation below: |
| School - Dental School Please list the schools here:                                                                                                                                                                                                                                                                                                            |                                                           |                   |                                                                 |            |                                                  |                                                                  |                                                                                           |                                         |                    |                                                                                |
|                                                                                                                                                                                                                                                                                                                                                                 | N/A - Person<br>or<br>Organization<br>was not<br>involved |                   | Participated<br>int he<br>development<br>of the CHNA<br>process | on<br>CHNA | Participated<br>in primary<br>data<br>collection | Participated<br>in<br>identifying<br>priority<br>health<br>needs | Participated<br>in<br>identifying<br>community<br>resources<br>to meet<br>health<br>needs | Provided<br>secondary<br>health<br>data | Other<br>(explain) | Other - If you selected "Other (explain)," please type your explanation below: |
| School - Pharmacy School Please list<br>the schools here:                                                                                                                                                                                                                                                                                                       | <b>7</b>                                                  |                   |                                                                 |            |                                                  |                                                                  |                                                                                           |                                         |                    |                                                                                |
|                                                                                                                                                                                                                                                                                                                                                                 | N/A - Person<br>or<br>Organization<br>was not<br>involved | Member of<br>CHNA | Participated<br>int he<br>development<br>of the CHNA<br>process | on<br>CHNA | Participated<br>in primary<br>data<br>collection | Participated<br>in<br>identifying<br>priority<br>health<br>needs | Participated<br>in<br>identifying<br>community<br>resources<br>to meet<br>health<br>needs | Provided<br>secondary<br>health<br>data | Other<br>(explain) | Other - If you selected "Other (explain)," please type your explanation below: |
| Behavioral Health Organizations<br>Please list the organizations here:                                                                                                                                                                                                                                                                                          |                                                           |                   |                                                                 |            |                                                  |                                                                  |                                                                                           |                                         |                    |                                                                                |
|                                                                                                                                                                                                                                                                                                                                                                 | N/A - Person<br>or<br>Organization<br>was not<br>involved | Member of<br>CHNA | Participated<br>int he<br>development<br>of the CHNA<br>process | on<br>CHNA | Participated<br>in primary<br>data<br>collection | Participated<br>in<br>identifying<br>priority<br>health<br>needs | Participated<br>in<br>identifying<br>community<br>resources<br>to meet<br>health<br>needs | Provided<br>secondary<br>health<br>data | Other<br>(explain) | Other - If you selected "Other (explain)," please type your explanation below: |
| Social Service Organizations Please list the organizations here:                                                                                                                                                                                                                                                                                                |                                                           |                   |                                                                 |            |                                                  |                                                                  |                                                                                           |                                         |                    |                                                                                |
|                                                                                                                                                                                                                                                                                                                                                                 | N/A - Person<br>or<br>Organization<br>was not<br>involved | Member of<br>CHNA | Participated<br>int he<br>development<br>of the CHNA<br>process | on<br>CHNA | Participated<br>in primary<br>data<br>collection | Participated<br>in<br>identifying<br>priority<br>health<br>needs | Participated<br>in<br>identifying<br>community<br>resources<br>to meet<br>health<br>needs | Provided<br>secondary<br>health<br>data | Other<br>(explain) | Other - If you selected "Other (explain)," please type your explanation below: |
| Post-Acute Care Facilities please list the facilities here:                                                                                                                                                                                                                                                                                                     | V                                                         |                   |                                                                 |            |                                                  |                                                                  |                                                                                           |                                         |                    |                                                                                |
|                                                                                                                                                                                                                                                                                                                                                                 | N/A - Person<br>or<br>Organization<br>was not<br>involved | Member of<br>CHNA | Participated<br>int he<br>development<br>of the CHNA<br>process | on<br>CHNA | Participated<br>in primary<br>data<br>collection | Participated<br>in<br>identifying<br>priority<br>health<br>needs | Participated<br>in<br>identifying<br>community<br>resources<br>to meet<br>health<br>needs | Provided<br>secondary<br>health<br>data | Other<br>(explain) | Other - If you selected "Other (explain)," please type your explanation below: |
| Community/Neighborhood Organizations Please list the organizations here:                                                                                                                                                                                                                                                                                        |                                                           |                   |                                                                 |            |                                                  |                                                                  |                                                                                           |                                         |                    |                                                                                |
|                                                                                                                                                                                                                                                                                                                                                                 | N/A - Person<br>or<br>Organization<br>was not<br>involved | Member of<br>CHNA |                                                                 | on<br>CHNA | Participated<br>in primary<br>data<br>collection | Participated<br>in<br>identifying<br>priority<br>health<br>needs | Participated<br>in<br>identifying<br>community<br>resources<br>to meet<br>health<br>needs | Provided<br>secondary<br>health<br>data | Other<br>(explain) | Other - If you selected "Other (explain)," please type your explanation below: |
| Consumer/Public Advocacy<br>Organizations Please list the<br>organizations here:                                                                                                                                                                                                                                                                                |                                                           |                   |                                                                 |            |                                                  |                                                                  |                                                                                           |                                         |                    |                                                                                |
|                                                                                                                                                                                                                                                                                                                                                                 | N/A - Person<br>or<br>Organization<br>was not<br>involved | Member of<br>CHNA | Participated<br>int he<br>development<br>of the CHNA<br>process | on<br>CHNA | Participated<br>in primary<br>data<br>collection | Participated<br>in<br>identifying<br>priority<br>health<br>needs | Participated<br>in<br>identifying<br>community<br>resources<br>to meet<br>health<br>needs | Provided<br>secondary<br>health<br>data | Other<br>(explain) | Other - If you selected "Other (explain)," please type your explanation below: |
| Other — If any other people or organizations were involved, please list them here: Cook Ross, Primary Care Coalition, Association of Clinicians for the Underserved, Maryland Healthcare Education Institute (MHA), Montgomery County Minority Health Initiatives (African American Health Program, Latino Health Initiative, Asian American Health Initiative) |                                                           |                   |                                                                 | V          | V                                                | V                                                                | V                                                                                         | V                                       | <b>&gt;</b>        | Served on our System Advisory Board.                                           |

| 52. Section II - CHNA Part 3 - Follow-up                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    |                                                                    |                                                    |  |  |  |  |  |  |
|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------------------------------------------------------------|----------------------------------------------------|--|--|--|--|--|--|
| Q53. Has your hospital adopted an implementation strategy follow                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            | ing its most recent CHNA, as required by the IRS?                  |                                                    |  |  |  |  |  |  |
| <b>⊙</b> Yes<br><b>⊙</b> No                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 |                                                                    |                                                    |  |  |  |  |  |  |
| Q54. Please enter the date on which the implementation strategy v                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           | was approved by your hospital's governing body.                    |                                                    |  |  |  |  |  |  |
| 5/15/2017                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   |                                                                    |                                                    |  |  |  |  |  |  |
| Q55. Please provide a link to your hospital's CHNA implementation                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           | n strategy.                                                        |                                                    |  |  |  |  |  |  |
| https://www.adventisthealthcare.com/app/files/public/4200/2017                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              | 7-CHNA-BHWS-ImplementationStrategy.pdf                             |                                                    |  |  |  |  |  |  |
| 356. Please explain why your hospital has not adopted an implem                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             | sentation strategy. Please include whether the hospital has a plan | and/or a timeframe for an implementation strategy. |  |  |  |  |  |  |
| This que effer was not displayed to the respondent.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         |                                                                    |                                                    |  |  |  |  |  |  |
| 257. Please select the health needs identified in your most recent CHNA. Select all that apply even if a need was not addressed by a reported initiative.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   |                                                                    |                                                    |  |  |  |  |  |  |
| Access to Health Services: Health Insurance                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 | Family Planning                                                    | Older Adults                                       |  |  |  |  |  |  |
| Access to Health Services: Practicing PCPs                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  | Food Safety                                                        | Oral Health                                        |  |  |  |  |  |  |
| Access to Health Services: Regular PCP Visits                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               | Genomics                                                           | Physical Activity                                  |  |  |  |  |  |  |
| Access to Health Services: ED Wait Times                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    | Global Health                                                      | Preparedness                                       |  |  |  |  |  |  |
| Adolescent Health                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           | Health Communication and Health Information Technology             | Respiratory Diseases                               |  |  |  |  |  |  |
| Arthritis, Osteoporosis, and Chronic Back Conditions                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        | Health-Related Quality of Life & Well-Being                        | Sexually Transmitted Diseases                      |  |  |  |  |  |  |
| Blood Disorders and Blood Safety                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            | Hearing and Other Sensory or Communication Disorders               | Sleep Health                                       |  |  |  |  |  |  |
| Cancer                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      | Heart Disease and Stroke                                           | Social Determinants of Health                      |  |  |  |  |  |  |
| Chronic Kidney Disease                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      | HIV                                                                | Substance Abuse                                    |  |  |  |  |  |  |
| Community Unity                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             | Immunization and Infectious Diseases                               | Telehealth                                         |  |  |  |  |  |  |
| Dementias, Including Alzheimer's Disease                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    | Injury Prevention                                                  | ▼Tobacco Use                                       |  |  |  |  |  |  |
| Diabetes                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    | Lesbian, Gay, Bisexual, and Transgender Health                     | Violence Prevention                                |  |  |  |  |  |  |
| Disability and Health                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                       | Maternal & Infant Health                                           | Vision                                             |  |  |  |  |  |  |
| Educational and Community-Based Programs                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    | Mental Health and Mental Disorders                                 | Wound Care                                         |  |  |  |  |  |  |
| Emergency Preparedness                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      | Nutrition and Weight Status                                        | Other (specify)                                    |  |  |  |  |  |  |
| Environmental Health                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |                                                                    |                                                    |  |  |  |  |  |  |
| 58. Please describe how the needs and priorities identified in your most recent CHNA compare with those identified in your previous CHNA.  During the 2013-2016 CHNA cycle, Adventist HealthCare Behavioral Health and Wellness Services selected chemical dependence and substance abuse for both adolescents and adults as the prioritized community health need. Similarly, the most recent 2017-2019 CHNA cycle identified substance abuse for adolescent and adults as a community health need. Other health needs were identified during both cycles; they include housing, food access, and education. During the most recent CHNA prioritization process, Adventist HealthCare Behavioral Health and Wellness Services elected to focus initiatives on mental health and substance abuse for adolescent and adults. |                                                                    |                                                    |  |  |  |  |  |  |
| 59. (Optional) Please use the box below to provide any other information about your CHNA that you wish to share.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            |                                                                    |                                                    |  |  |  |  |  |  |

 ${\it Q60.} \ \ ({\it Optional}) \ \ {\it Please} \ \ {\it attach} \ \ {\it any} \ \ {\it files} \ \ {\it containing} \ \ {\it information} \ \ {\it regarding} \ \ {\it your} \ \ {\it CHNA} \ \ {\it that} \ \ {\it you} \ \ {\it wish} \ \ {\it to} \ \ {\it share}.$ 

Q62. Please use the table below to tell us about how internal staff members were involved in your hospital's community benefit activities during the fiscal year.

|                                                                     |                                                           |                                                         |                                                             |                                                                 | Activities                                                        | S                                            |                                                            |                                 |                                                      |                    |                                                                                |
|---------------------------------------------------------------------|-----------------------------------------------------------|---------------------------------------------------------|-------------------------------------------------------------|-----------------------------------------------------------------|-------------------------------------------------------------------|----------------------------------------------|------------------------------------------------------------|---------------------------------|------------------------------------------------------|--------------------|--------------------------------------------------------------------------------|
|                                                                     | N/A - Person<br>or<br>Organization<br>was not<br>Involved | N/A -<br>Position or<br>Department<br>does not<br>exist | Selecting<br>health<br>needs<br>that will<br>be<br>targeted | Selecting<br>the<br>initiatives<br>that will<br>be<br>supported | Determining<br>how to<br>evaluate<br>the impact<br>of initiatives | Providing<br>funding<br>for CB<br>activities | Allocating<br>budgets<br>for<br>individual<br>initiativves | Delivering<br>CB<br>initiatives | Evaluating<br>the<br>outcome<br>of CB<br>initiatives | Other (explain)    | Other - If you selected "Other (explain)," please type your explanation below: |
| CB/ Community Health/Population Health<br>Director (facility level) |                                                           | V                                                       |                                                             |                                                                 |                                                                   |                                              |                                                            |                                 |                                                      |                    |                                                                                |
|                                                                     | N/A - Person<br>or<br>Organization<br>was not<br>Involved | N/A -<br>Position or<br>Department<br>does not<br>exist | Selecting<br>health<br>needs<br>that will<br>be<br>targeted | Selecting<br>the<br>initiatives<br>that will<br>be<br>supported | Determining<br>how to<br>evaluate<br>the impact<br>of initiatives | Providing<br>funding<br>for CB<br>activities | Allocating<br>budgets<br>for<br>individual<br>initiativves | Delivering<br>CB<br>initiatives | Evaluating<br>the<br>outcome<br>of CB<br>initiatives | Other<br>(explain) | Other - If you selected "Other (explain)," please type your explanation below: |
| CB/ Community Health/ Population<br>Health Director (system level)  |                                                           |                                                         | V                                                           | V                                                               | V                                                                 |                                              | V                                                          | V                               | <b>7</b>                                             |                    |                                                                                |
|                                                                     | N/A - Person<br>or<br>Organization<br>was not<br>Involved | N/A -<br>Position or<br>Department<br>does not<br>exist | Selecting<br>health<br>needs<br>that will<br>be<br>targeted | Selecting<br>the<br>initiatives<br>that will<br>be<br>supported | Determining<br>how to<br>evaluate<br>the impact<br>of initiatives | Providing<br>funding<br>for CB<br>activities | Allocating<br>budgets<br>for<br>individual<br>initiativves | Delivering<br>CB<br>initiatives | Evaluating<br>the<br>outcome<br>of CB<br>initiatives | Other<br>(explain) | Other - If you selected "Other (explain)," please type your explanation below: |
| Senior Executives (CEO, CFO, VP, etc.) (facility level)             |                                                           |                                                         | V                                                           | V                                                               | V                                                                 |                                              | <b>7</b>                                                   |                                 | <b>7</b>                                             |                    |                                                                                |
|                                                                     | N/A - Person<br>or<br>Organization<br>was not<br>Involved | N/A -<br>Position or<br>Department<br>does not<br>exist | Selecting<br>health<br>needs<br>that will<br>be<br>targeted | Selecting<br>the<br>initiatives<br>that will<br>be<br>supported | Determining<br>how to<br>evaluate<br>the impact<br>of initiatives | Providing<br>funding<br>for CB<br>activities | Allocating<br>budgets<br>for<br>individual<br>initiativves | Delivering<br>CB<br>initiatives | Evaluating<br>the<br>outcome<br>of CB<br>initiatives | Other<br>(explain) | Other - If you selected "Other (explain)," please type your explanation below: |
| Senior Executives (CEO, CFO, VP, etc.) (system level)               |                                                           |                                                         | V                                                           | V                                                               | V                                                                 |                                              |                                                            |                                 | V                                                    |                    |                                                                                |
|                                                                     | N/A - Person<br>or<br>Organization<br>was not<br>Involved | N/A -<br>Position or<br>Department<br>does not<br>exist | Selecting<br>health<br>needs<br>that will<br>be<br>targeted | Selecting<br>the<br>initiatives<br>that will<br>be<br>supported | Determining<br>how to<br>evaluate<br>the impact<br>of initiatives | Providing<br>funding<br>for CB<br>activities | Allocating<br>budgets<br>for<br>individual<br>initiativves | Delivering<br>CB<br>initiatives | Evaluating<br>the<br>outcome<br>of CB<br>initiatives | Other<br>(explain) | Other - If you selected "Other (explain)," please type your explanation below: |
| Board of Directors or Board Committee (facility level)              | 7                                                         |                                                         |                                                             |                                                                 |                                                                   |                                              |                                                            |                                 |                                                      |                    |                                                                                |
|                                                                     | N/A - Person<br>or<br>Organization<br>was not<br>Involved | N/A -<br>Position or<br>Department<br>does not<br>exist | Selecting<br>health<br>needs<br>that will<br>be<br>targeted | Selecting<br>the<br>initiatives<br>that will<br>be<br>supported | Determining<br>how to<br>evaluate<br>the impact<br>of initiatives | Providing<br>funding<br>for CB<br>activities | Allocating<br>budgets<br>for<br>individual<br>initiativves | Delivering<br>CB<br>initiatives | Evaluating<br>the<br>outcome<br>of CB<br>initiatives | Other<br>(explain) | Other - If you selected "Other (explain)," please type your explanation below: |
| Board of Directors or Board Committee (system level)                |                                                           |                                                         | V                                                           |                                                                 |                                                                   |                                              |                                                            |                                 |                                                      |                    |                                                                                |
|                                                                     | N/A - Person<br>or<br>Organization<br>was not<br>Involved | N/A -<br>Position or<br>Department<br>does not<br>exist | Selecting<br>health<br>needs<br>that will<br>be<br>targeted | Selecting<br>the<br>initiatives<br>that will<br>be<br>supported | Determining<br>how to<br>evaluate<br>the impact<br>of initiatives | Providing<br>funding<br>for CB<br>activities | Allocating<br>budgets<br>for<br>individual<br>initiativves | Delivering<br>CB<br>initiatives | Evaluating<br>the<br>outcome<br>of CB<br>initiatives | Other<br>(explain) | Other - If you selected "Other (explain)," please type your explanation below: |
| Clinical Leadership (facility level)                                |                                                           |                                                         | <b>7</b>                                                    | V                                                               | V                                                                 |                                              |                                                            | <b>7</b>                        | <b>7</b>                                             |                    |                                                                                |
|                                                                     | N/A - Person<br>or<br>Organization<br>was not<br>Involved | N/A -<br>Position or<br>Department<br>does not<br>exist | Selecting<br>health<br>needs<br>that will<br>be<br>targeted | Selecting<br>the<br>initiatives<br>that will<br>be<br>supported | Determining<br>how to<br>evaluate<br>the impact<br>of initiatives | Providing<br>funding<br>for CB<br>activities | Allocating<br>budgets<br>for<br>individual<br>initiativves | Delivering<br>CB<br>initiatives | Evaluating<br>the<br>outcome<br>of CB<br>initiatives | Other<br>(explain) | Other - If you selected "Other (explain)," please type your explanation below: |
| Clinical Leadership (system level)                                  | V                                                         |                                                         |                                                             |                                                                 |                                                                   |                                              |                                                            |                                 |                                                      |                    |                                                                                |
|                                                                     | N/A - Person<br>or<br>Organization<br>was not<br>Involved | N/A -<br>Position or<br>Department<br>does not<br>exist | Selecting<br>health<br>needs<br>that will<br>be<br>targeted | Selecting<br>the<br>initiatives<br>that will<br>be<br>supported | Determining<br>how to<br>evaluate<br>the impact<br>of initiatives | Providing<br>funding<br>for CB<br>activities | Allocating<br>budgets<br>for<br>individual<br>initiativves | Delivering<br>CB<br>initiatives | Evaluating<br>the<br>outcome<br>of CB<br>initiatives | Other<br>(explain) | Other - If you selected "Other (explain)," please type your explanation below: |
| Population Health Staff (facility level)                            |                                                           | V                                                       |                                                             |                                                                 |                                                                   |                                              |                                                            |                                 |                                                      |                    |                                                                                |
|                                                                     | N/A - Person<br>or<br>Organization<br>was not<br>Involved | N/A -<br>Position or<br>Department<br>does not<br>exist | Selecting<br>health<br>needs<br>that will<br>be<br>targeted | Selecting<br>the<br>initiatives<br>that will<br>be<br>supported | Determining<br>how to<br>evaluate<br>the impact<br>of initiatives | Providing<br>funding<br>for CB<br>activities | for                                                        | Delivering<br>CB<br>initiatives | Evaluating<br>the<br>outcome<br>of CB<br>initiatives | Other<br>(explain) | Other - If you selected "Other (explain)," please type your explanation below: |
| Population Health Staff (system level)                              |                                                           |                                                         | V                                                           | V                                                               | V                                                                 |                                              | V                                                          | V                               | V                                                    |                    |                                                                                |

|                                          | N/A - Person<br>or<br>Organization<br>was not<br>Involved | N/A -<br>Position or<br>Department<br>does not<br>exist | Selecting<br>health<br>needs<br>that will<br>be<br>targeted | Selecting<br>the<br>initiatives<br>that will<br>be<br>supported | Determining<br>how to<br>evaluate<br>the impact<br>of initiatives | Providing<br>funding<br>for CB<br>activities | Allocating<br>budgets<br>for<br>individual<br>initiativves | Delivering<br>CB<br>initiatives | Evaluating<br>the<br>outcome<br>of CB<br>initiatives | Other<br>(explain) | Other - If you selected "Other (explain)," please type your explanation below: |
|------------------------------------------|-----------------------------------------------------------|---------------------------------------------------------|-------------------------------------------------------------|-----------------------------------------------------------------|-------------------------------------------------------------------|----------------------------------------------|------------------------------------------------------------|---------------------------------|------------------------------------------------------|--------------------|--------------------------------------------------------------------------------|
| Community Benefit staff (facility level) |                                                           | V                                                       |                                                             |                                                                 |                                                                   |                                              |                                                            |                                 |                                                      |                    |                                                                                |
|                                          | N/A - Person<br>or<br>Organization<br>was not<br>Involved | N/A -<br>Position or<br>Department<br>does not<br>exist | Selecting<br>health<br>needs<br>that will<br>be<br>targeted | Selecting<br>the<br>initiatives<br>that will<br>be<br>supported | Determining<br>how to<br>evaluate<br>the impact<br>of initiatives | Providing<br>funding<br>for CB<br>activities | Allocating<br>budgets<br>for<br>individual<br>initiativves | Delivering<br>CB<br>initiatives | Evaluating<br>the<br>outcome<br>of CB<br>initiatives | Other<br>(explain) | Other - If you selected "Other (explain)," please type your explanation below: |
| Community Benefit staff (system level)   |                                                           |                                                         | V                                                           | V                                                               | V                                                                 |                                              |                                                            | V                               | V                                                    |                    |                                                                                |
|                                          | N/A - Person<br>or<br>Organization<br>was not<br>Involved | N/A -<br>Position or<br>Department<br>does not<br>exist | Selecting<br>health<br>needs<br>that will<br>be<br>targeted | Selecting<br>the<br>initiatives<br>that will<br>be<br>supported | Determining<br>how to<br>evaluate<br>the impact<br>of initiatives | Providing<br>funding<br>for CB<br>activities | Allocating<br>budgets<br>for<br>individual<br>initiativves | Delivering<br>CB<br>initiatives | Evaluating<br>the<br>outcome<br>of CB<br>initiatives | Other<br>(explain) | Other - If you selected "Other (explain)," please type your explanation below: |
| Physician(s)                             |                                                           |                                                         | V                                                           | V                                                               | V                                                                 |                                              |                                                            | V                               | V                                                    |                    |                                                                                |
|                                          | N/A - Person<br>or<br>Organization<br>was not<br>Involved | N/A -<br>Position or<br>Department<br>does not<br>exist | Selecting<br>health<br>needs<br>that will<br>be<br>targeted | Selecting<br>the<br>initiatives<br>that will<br>be<br>supported | Determining<br>how to<br>evaluate<br>the impact<br>of initiatives | Providing<br>funding<br>for CB<br>activities | Allocating<br>budgets<br>for<br>individual<br>initiativves | Delivering<br>CB<br>initiatives | Evaluating<br>the<br>outcome<br>of CB<br>initiatives | Other<br>(explain) | Other - If you selected "Other (explain)," please type your explanation below: |
| Nurse(s)                                 |                                                           |                                                         |                                                             |                                                                 |                                                                   |                                              |                                                            |                                 |                                                      |                    |                                                                                |
|                                          | N/A - Person<br>or<br>Organization<br>was not<br>Involved | N/A -<br>Position or<br>Department<br>does not<br>exist | Selecting<br>health<br>needs<br>that will<br>be<br>targeted | Selecting<br>the<br>initiatives<br>that will<br>be<br>supported | Determining<br>how to<br>evaluate<br>the impact<br>of initiatives | Providing<br>funding<br>for CB<br>activities | Allocating<br>budgets<br>for<br>individual<br>initiativves | Delivering<br>CB<br>initiatives | Evaluating<br>the<br>outcome<br>of CB<br>initiatives | Other (explain)    | Other - If you selected "Other (explain)," please type your explanation below: |
| Social Workers                           |                                                           |                                                         |                                                             |                                                                 |                                                                   |                                              |                                                            |                                 |                                                      |                    |                                                                                |
|                                          | N/A - Person<br>or<br>Organization<br>was not<br>Involved | N/A -<br>Position or<br>Department<br>does not<br>exist | Selecting<br>health<br>needs<br>that will<br>be<br>targeted | Selecting<br>the<br>initiatives<br>that will<br>be<br>supported | Determining<br>how to<br>evaluate<br>the impact<br>of initiatives | Providing<br>funding<br>for CB<br>activities | Allocating<br>budgets<br>for<br>individual<br>initiativves | Delivering<br>CB<br>initiatives | Evaluating<br>the<br>outcome<br>of CB<br>initiatives | Other<br>(explain) | Other - If you selected "Other (explain)," please type your explanation below: |
| Community Benefit Task Force             |                                                           |                                                         | V                                                           | V                                                               | V                                                                 |                                              |                                                            | V                               | V                                                    |                    | Known as the Community Benefit Steering Committee.                             |
|                                          | N/A - Person<br>or<br>Organization<br>was not<br>Involved | N/A -<br>Position or<br>Department<br>does not<br>exist | Selecting<br>health<br>needs<br>that will<br>be<br>targeted | Selecting<br>the<br>initiatives<br>that will<br>be<br>supported | Determining<br>how to<br>evaluate<br>the impact<br>of initiatives | Providing<br>funding<br>for CB<br>activities | Allocating<br>budgets<br>for<br>individual<br>initiativves | Delivering<br>CB<br>initiatives | Evaluating<br>the<br>outcome<br>of CB<br>initiatives | Other<br>(explain) | Other - If you selected "Other (explain)," please type your explanation below: |
| Hospital Advisory Board                  |                                                           | <b>7</b>                                                |                                                             |                                                                 |                                                                   |                                              |                                                            |                                 |                                                      |                    |                                                                                |
|                                          | N/A - Person<br>or<br>Organization<br>was not<br>Involved | N/A -<br>Position or<br>Department<br>does not<br>exist | health<br>needs<br>that will<br>be                          | Selecting<br>the<br>initiatives<br>that will<br>be<br>supported | Determining<br>how to<br>evaluate<br>the impact<br>of initiatives | Providing<br>funding<br>for CB<br>activities | for                                                        | Delivering<br>CB<br>initiatives | Evaluating<br>the<br>outcome<br>of CB<br>initiatives | Other<br>(explain) | Other - If you selected "Other (explain)," please type your explanation below: |
| Other (specify) System Advisory Board    |                                                           |                                                         | V                                                           | V                                                               | V                                                                 |                                              |                                                            | ✓                               |                                                      |                    |                                                                                |
|                                          | N/A - Person<br>or<br>Organization<br>was not<br>Involved | N/A -<br>Position or<br>Department<br>does not<br>exist | Selecting<br>health<br>needs<br>that will<br>be<br>targeted | Selecting<br>the<br>initiatives<br>that will<br>be<br>supported | Determining<br>how to<br>evaluate<br>the impact<br>of initiatives | Providing<br>funding<br>for CB<br>activities | for                                                        | Delivering<br>CB<br>initiatives | Evaluating<br>the<br>outcome<br>of CB<br>initiatives | Other<br>(explain) | Other - If you selected "Other (explain)," please type your explanation below: |

### Q63. Section III - CB Administration Part 1 - Participants (continued)

Q64. Please use the table below to tell us about the external participants involved in your hospital's community benefit activities during the fiscal year.

|                                                                                                                          |                                                           |                                    |                                                                 | А                                                  | ctivities         | Click to write Column 2 |                                 |                                                      |                    |  |                                                                                                                                                                                                                       |
|--------------------------------------------------------------------------------------------------------------------------|-----------------------------------------------------------|------------------------------------|-----------------------------------------------------------------|----------------------------------------------------|-------------------|-------------------------|---------------------------------|------------------------------------------------------|--------------------|--|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
|                                                                                                                          | N/A - Person<br>or<br>Organization<br>was not<br>involved | health<br>needs<br>that will<br>be | Selecting<br>the<br>initiatives<br>that will<br>be<br>supported | how to<br>evaluate<br>the impact<br>of initiatives | funding<br>for CB | for                     | Delivering<br>CB<br>initiatives | Evaluating<br>the<br>outcome<br>of CB<br>initiatives | Other<br>(explain) |  | Other - If you selected "Other (explain)," please type your explanation below:                                                                                                                                        |
| Other Hospitals Please list the hospitals<br>here:<br>Holy Cross Health System, Suburban<br>Hospital, Medstar Montgomery |                                                           | V                                  | <b>7</b>                                                        | <b>&gt;</b>                                        |                   |                         | V                               | V                                                    |                    |  | Through the hospital workgroup, we have worked with these hospitals to compare the work that we are doing and identify opportunities for collaboration in order to address health needs and gaps in our service area. |

|                                                                                                                                   | N/A - Person<br>or<br>Organization<br>was not<br>involved | Selecting<br>health<br>needs<br>that will<br>be<br>targeted | Selecting<br>the<br>initiatives<br>that will<br>be<br>supported | Determining<br>how to<br>evaluate<br>the impact<br>of initiatives | Providing<br>funding<br>for CB<br>activities | Allocating<br>budgets<br>for<br>individual<br>initiatives | Delivering<br>CB<br>initiatives | Evaluating<br>the<br>outcome<br>of CB<br>initiatives | Other<br>(explain) | Other - | If you selected "Other (explain)," please type your explanation below:    |
|-----------------------------------------------------------------------------------------------------------------------------------|-----------------------------------------------------------|-------------------------------------------------------------|-----------------------------------------------------------------|-------------------------------------------------------------------|----------------------------------------------|-----------------------------------------------------------|---------------------------------|------------------------------------------------------|--------------------|---------|---------------------------------------------------------------------------|
| Local Health Department Please list the Local Health Departments here:  Montgomery County Department of Health and Human Services |                                                           | V                                                           | V                                                               | V                                                                 | V                                            |                                                           | V                               | V                                                    |                    |         |                                                                           |
|                                                                                                                                   | N/A - Person<br>or<br>Organization<br>was not<br>involved | Selecting<br>health<br>needs<br>that will<br>be<br>targeted | Selecting<br>the<br>initiatives<br>that will<br>be<br>supported | Determining<br>how to<br>evaluate<br>the impact<br>of initiatives | Providing<br>funding<br>for CB<br>activities | Allocating<br>budgets<br>for<br>individual<br>initiatives | Delivering<br>CB<br>initiatives | Evaluating<br>the<br>outcome<br>of CB<br>initiatives | Other<br>(explain) | Other - | If you selected "Other (explain)," please type your explanation below:    |
| Local Health Improvement Coalition<br>Please list the LHICs here:<br>Healthy Montgomery                                           |                                                           | V                                                           | ✓                                                               | <b>7</b>                                                          |                                              |                                                           |                                 |                                                      |                    |         |                                                                           |
|                                                                                                                                   | N/A - Person<br>or<br>Organization<br>was not<br>involved | Selecting<br>health<br>needs<br>that will<br>be<br>targeted | Selecting<br>the<br>initiatives<br>that will<br>be<br>supported | Determining<br>how to<br>evaluate<br>the impact<br>of initiatives | Providing<br>funding<br>for CB<br>activities | Allocating<br>budgets<br>for<br>individual<br>initiatives | Delivering<br>CB<br>initiatives | Evaluating<br>the<br>outcome<br>of CB<br>initiatives | Other<br>(explain) | Other - | If you selected "Other (explain)," please type your explanation below:    |
| Maryland Department of Health                                                                                                     | V                                                         |                                                             |                                                                 |                                                                   |                                              |                                                           |                                 |                                                      |                    |         |                                                                           |
|                                                                                                                                   | N/A - Person<br>or<br>Organization<br>was not<br>involved | Selecting<br>health<br>needs<br>that will<br>be<br>targeted | Selecting<br>the<br>initiatives<br>that will<br>be<br>supported | Determining<br>how to<br>evaluate<br>the impact<br>of initiatives | Providing<br>funding<br>for CB<br>activities | Allocating<br>budgets<br>for<br>individual<br>initiatives | Delivering<br>CB<br>initiatives | Evaluating<br>the<br>outcome<br>of CB<br>initiatives | Other<br>(explain) | Other - | If you selected "Other (explain)," please type your explanation below:    |
| Maryland Department of Human<br>Resources                                                                                         | V                                                         |                                                             |                                                                 |                                                                   |                                              |                                                           |                                 |                                                      |                    |         |                                                                           |
|                                                                                                                                   | N/A - Person<br>or<br>Organization<br>was not<br>involved | Selecting<br>health<br>needs<br>that will<br>be<br>targeted | Selecting<br>the<br>initiatives<br>that will<br>be<br>supported | Determining<br>how to<br>evaluate<br>the impact<br>of initiatives | Providing<br>funding<br>for CB<br>activities | Allocating<br>budgets<br>for<br>individual<br>initiatives | Delivering<br>CB<br>initiatives | Evaluating<br>the<br>outcome<br>of CB<br>initiatives | Other<br>(explain) | Other - | if you selected "Other (explain)," please type your explanation<br>below: |
| Maryland Department of Natural<br>Resources                                                                                       | <b>7</b>                                                  |                                                             |                                                                 |                                                                   |                                              |                                                           |                                 |                                                      |                    |         |                                                                           |
|                                                                                                                                   | N/A - Person<br>or<br>Organization<br>was not<br>involved | Selecting<br>health<br>needs<br>that will<br>be<br>targeted | Selecting<br>the<br>initiatives<br>that will<br>be<br>supported | Determining<br>how to<br>evaluate<br>the impact<br>of initiatives | Providing<br>funding<br>for CB<br>activities | Allocating<br>budgets<br>for<br>individual<br>initiatives | Delivering<br>CB<br>initiatives | Evaluating<br>the<br>outcome<br>of CB<br>initiatives | Other<br>(explain) | Other - | If you selected "Other (explain)," please type your explanation below:    |
| Maryland Department of the Environment                                                                                            | V                                                         |                                                             |                                                                 |                                                                   |                                              |                                                           |                                 |                                                      |                    |         |                                                                           |
|                                                                                                                                   | N/A - Person<br>or<br>Organization<br>was not<br>involved | health<br>needs<br>that will<br>be                          | Selecting<br>the<br>initiatives<br>that will<br>be<br>supported | Determining<br>how to<br>evaluate<br>the impact<br>of initiatives | Providing<br>funding<br>for CB<br>activities | Allocating<br>budgets<br>for<br>individual<br>initiatives | Delivering<br>CB<br>initiatives | Evaluating<br>the<br>outcome<br>of CB<br>initiatives | Other<br>(explain) | Other - | If you selected "Other (explain)," please type your explanation below:    |
| Maryland Department of Transportation                                                                                             | V                                                         |                                                             |                                                                 |                                                                   |                                              |                                                           |                                 |                                                      |                    |         |                                                                           |
|                                                                                                                                   | N/A - Person<br>or<br>Organization<br>was not<br>involved | health<br>needs<br>that will<br>be                          | Selecting<br>the<br>initiatives<br>that will<br>be<br>supported | Determining<br>how to<br>evaluate<br>the impact<br>of initiatives | Providing<br>funding<br>for CB<br>activities | Allocating<br>budgets<br>for<br>individual<br>initiatives | Delivering<br>CB<br>initiatives | Evaluating<br>the<br>outcome<br>of CB<br>initiatives | Other<br>(explain) | Other - | if you selected "Other (explain)," please type your explanation<br>below: |
| Maryland Department of Education                                                                                                  |                                                           |                                                             |                                                                 |                                                                   |                                              |                                                           |                                 |                                                      |                    |         |                                                                           |
|                                                                                                                                   | N/A - Person<br>or<br>Organization<br>was not<br>involved | Selecting<br>health<br>needs<br>that will<br>be<br>targeted | Selecting<br>the<br>initiatives<br>that will<br>be<br>supported | Determining<br>how to<br>evaluate<br>the impact<br>of initiatives | Providing<br>funding<br>for CB<br>activities | for                                                       | Delivering<br>CB<br>initiatives | Evaluating<br>the<br>outcome<br>of CB<br>initiatives | Other<br>(explain) | Other - | if you selected "Other (explain)," please type your explanation<br>below: |
| Area Agency on Aging Please list the agencies here:                                                                               | V                                                         |                                                             |                                                                 |                                                                   |                                              |                                                           |                                 |                                                      |                    |         |                                                                           |
|                                                                                                                                   | N/A - Person<br>or<br>Organization<br>was not<br>involved | Selecting<br>health<br>needs<br>that will<br>be<br>targeted | Selecting<br>the<br>initiatives<br>that will<br>be<br>supported | Determining<br>how to<br>evaluate<br>the impact<br>of initiatives | Providing<br>funding<br>for CB<br>activities | Allocating<br>budgets<br>for<br>individual<br>initiatives | Delivering<br>CB<br>initiatives | Evaluating<br>the<br>outcome<br>of CB<br>initiatives | Other<br>(explain) | Other - | If you selected "Other (explain)," please type your explanation below:    |
| Local Govt. Organizations Please list the organizations here:                                                                     |                                                           |                                                             |                                                                 |                                                                   |                                              |                                                           |                                 |                                                      |                    |         |                                                                           |
|                                                                                                                                   | N/A - Person<br>or<br>Organization<br>was not<br>involved | health<br>needs<br>that will<br>be                          | Selecting<br>the<br>initiatives<br>that will<br>be<br>supported | Determining<br>how to<br>evaluate<br>the impact<br>of initiatives | Providing<br>funding<br>for CB<br>activities | Allocating<br>budgets<br>for<br>individual<br>initiatives | Delivering<br>CB<br>initiatives | Evaluating<br>the<br>outcome<br>of CB<br>initiatives | Other<br>(explain) | Other - | If you selected "Other (explain)," please type your explanation below:    |
| Faith-Based Organizations                                                                                                         |                                                           | V                                                           |                                                                 |                                                                   |                                              |                                                           | V                               |                                                      |                    |         |                                                                           |

|                                                                                                                                                                                           | N/A - Person<br>or<br>Organization<br>was not<br>involved | health<br>needs<br>that will<br>be                          | Selecting<br>the<br>initiatives<br>that will<br>be<br>supported | Determining<br>how to<br>evaluate<br>the impact<br>of initiatives | Providing<br>funding<br>for CB<br>activities | Allocating<br>budgets<br>for<br>individual<br>initiatives | Delivering<br>CB<br>initiatives | Evaluating<br>the<br>outcome<br>of CB<br>initiatives | Other<br>(explain) | Other - If you selected "Other (explain)," please type your explanation below: |
|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------------------------------------------------------|-------------------------------------------------------------|-----------------------------------------------------------------|-------------------------------------------------------------------|----------------------------------------------|-----------------------------------------------------------|---------------------------------|------------------------------------------------------|--------------------|--------------------------------------------------------------------------------|
| School - K-12 Please list the schools here:  Daly Elementary School                                                                                                                       |                                                           |                                                             |                                                                 |                                                                   |                                              |                                                           | V                               |                                                      |                    |                                                                                |
|                                                                                                                                                                                           | N/A - Person<br>or<br>Organization<br>was not<br>involved | Selecting<br>health<br>needs<br>that will<br>be<br>targeted | Selecting<br>the<br>initiatives<br>that will<br>be<br>supported | Determining<br>how to<br>evaluate<br>the impact<br>of initiatives | Providing<br>funding<br>for CB<br>activities | Allocating<br>budgets<br>for<br>individual<br>initiatives | Delivering<br>CB<br>initiatives | Evaluating<br>the<br>outcome<br>of CB<br>initiatives | Other<br>(explain) | Other - If you selected "Other (explain)," please type your explanation below: |
| School - Colleges and/or Universities<br>Please list the schools here:                                                                                                                    |                                                           |                                                             |                                                                 |                                                                   |                                              |                                                           | V                               |                                                      |                    |                                                                                |
|                                                                                                                                                                                           | N/A - Person<br>or<br>Organization<br>was not<br>involved | Selecting<br>health<br>needs<br>that will<br>be<br>targeted | Selecting<br>the<br>initiatives<br>that will<br>be<br>supported | Determining<br>how to<br>evaluate<br>the impact<br>of initiatives | Providing<br>funding<br>for CB<br>activities | Allocating<br>budgets<br>for<br>individual<br>initiatives | Delivering<br>CB<br>initiatives | Evaluating<br>the<br>outcome<br>of CB<br>initiatives | Other (explain)    | Other - If you selected "Other (explain)," please type your explanation below: |
| School of Public Health Please list the schools here: University of Maryland, College Park and Towson                                                                                     |                                                           |                                                             |                                                                 |                                                                   |                                              |                                                           | V                               |                                                      |                    |                                                                                |
|                                                                                                                                                                                           | N/A - Person<br>or<br>Organization<br>was not<br>involved | Selecting<br>health<br>needs<br>that will<br>be<br>targeted | Selecting<br>the<br>initiatives<br>that will<br>be<br>supported | Determining<br>how to<br>evaluate<br>the impact<br>of initiatives | Providing<br>funding<br>for CB<br>activities | Allocating<br>budgets<br>for<br>individual<br>initiatives | Delivering<br>CB<br>initiatives | Evaluating<br>the<br>outcome<br>of CB<br>initiatives | Other (explain)    | Other - If you selected "Other (explain)," please type your explanation below: |
| School - Medical School Please list the schools here: Georgetown University                                                                                                               |                                                           |                                                             |                                                                 |                                                                   |                                              |                                                           | V                               |                                                      |                    |                                                                                |
|                                                                                                                                                                                           | N/A - Person<br>or<br>Organization<br>was not<br>involved | Selecting<br>health<br>needs<br>that will<br>be<br>targeted | Selecting<br>the<br>initiatives<br>that will<br>be<br>supported | Determining<br>how to<br>evaluate<br>the impact<br>of initiatives | Providing<br>funding<br>for CB<br>activities | Allocating<br>budgets<br>for<br>individual<br>initiatives | Delivering<br>CB<br>initiatives | Evaluating<br>the<br>outcome<br>of CB<br>initiatives | Other<br>(explain) | Other - If you selected "Other (explain)," please type your explanation below: |
| School - Nursing School Please list the schools here:                                                                                                                                     |                                                           |                                                             |                                                                 |                                                                   |                                              |                                                           | V                               |                                                      |                    |                                                                                |
|                                                                                                                                                                                           | N/A - Person<br>or<br>Organization<br>was not<br>involved | Selecting<br>health<br>needs<br>that will<br>be<br>targeted | Selecting<br>the<br>initiatives<br>that will<br>be<br>supported | Determining<br>how to<br>evaluate<br>the impact<br>of initiatives | Providing<br>funding<br>for CB<br>activities | Allocating<br>budgets<br>for<br>individual<br>initiatives | Delivering<br>CB<br>initiatives | Evaluating<br>the<br>outcome<br>of CB<br>initiatives | Other<br>(explain) | Other - If you selected "Other (explain)," please type your explanation below: |
| School - Dental School Please list the schools here:                                                                                                                                      | <b>✓</b>                                                  |                                                             |                                                                 |                                                                   |                                              |                                                           |                                 |                                                      |                    |                                                                                |
|                                                                                                                                                                                           | N/A - Person<br>or<br>Organization<br>was not<br>involved | Selecting<br>health<br>needs<br>that will<br>be<br>targeted | Selecting<br>the<br>initiatives<br>that will<br>be<br>supported | Determining<br>how to<br>evaluate<br>the impact<br>of initiatives | Providing<br>funding<br>for CB<br>activities | Allocating<br>budgets<br>for<br>individual<br>initiatives | Delivering<br>CB<br>initiatives | Evaluating<br>the<br>outcome<br>of CB<br>initiatives | Other<br>(explain) | Other - If you selected "Other (explain)," please type your explanation below: |
| School - Pharmacy School Please list the schools here:                                                                                                                                    |                                                           |                                                             |                                                                 |                                                                   |                                              |                                                           |                                 |                                                      |                    |                                                                                |
|                                                                                                                                                                                           | N/A - Person<br>or<br>Organization<br>was not<br>involved | health<br>needs<br>that will<br>be                          | Selecting<br>the<br>initiatives<br>that will<br>be<br>supported | Determining<br>how to<br>evaluate<br>the impact<br>of initiatives | Providing<br>funding<br>for CB<br>activities | Allocating<br>budgets<br>for<br>individual<br>initiatives | Delivering<br>CB<br>initiatives | Evaluating<br>the<br>outcome<br>of CB<br>initiatives | Other<br>(explain) | Other - If you selected "Other (explain)," please type your explanation below: |
| Behavioral Health Organizations<br>Please list the organizations here:<br>CentrePoint Counseling, EveryMind,<br>Identity, NAMI                                                            |                                                           | V                                                           |                                                                 |                                                                   |                                              |                                                           |                                 | V                                                    |                    |                                                                                |
|                                                                                                                                                                                           | N/A - Person<br>or<br>Organization<br>was not<br>involved | Selecting<br>health<br>needs<br>that will<br>be<br>targeted | Selecting<br>the<br>initiatives<br>that will<br>be<br>supported | Determining<br>how to<br>evaluate<br>the impact<br>of initiatives | Providing<br>funding<br>for CB<br>activities | Allocating<br>budgets<br>for<br>individual<br>initiatives | Delivering<br>CB<br>initiatives | Evaluating<br>the<br>outcome<br>of CB<br>initiatives | Other<br>(explain) | Other - If you selected "Other (explain)," please type your explanation below: |
| Social Service Organizations Please<br>list the organizations here:<br>Primary Care Coalition, Manna, Hungry<br>Harvest, WISH, Casa de Maryland,<br>Interfaith Works, Rebuilding Together |                                                           |                                                             | V                                                               | V                                                                 | V                                            |                                                           | V                               | V                                                    |                    |                                                                                |
|                                                                                                                                                                                           | N/A - Person<br>or<br>Organization<br>was not<br>involved | health<br>needs<br>that will<br>be                          | Selecting<br>the<br>initiatives<br>that will<br>be<br>supported | Determining<br>how to<br>evaluate<br>the impact<br>of initiatives | Providing<br>funding<br>for CB<br>activities | Allocating<br>budgets<br>for<br>individual<br>initiatives | Delivering<br>CB<br>initiatives | Evaluating<br>the<br>outcome<br>of CB<br>initiatives | Other<br>(explain) | Other - If you selected "Other (explain)," please type your explanation below: |
| Post-Acute Care Facilities please list<br>the facilities here:<br>Montgomery Hospice                                                                                                      |                                                           |                                                             |                                                                 |                                                                   |                                              |                                                           | V                               |                                                      |                    |                                                                                |
|                                                                                                                                                                                           | N/A - Person<br>or<br>Organization<br>was not<br>involved | Selecting<br>health<br>needs<br>that will<br>be<br>targeted | Selecting<br>the<br>initiatives<br>that will<br>be<br>supported | Determining<br>how to<br>evaluate<br>the impact<br>of initiatives | Providing<br>funding<br>for CB<br>activities | Allocating<br>budgets<br>for<br>individual<br>initiatives | Delivering<br>CB<br>initiatives | Evaluating<br>the<br>outcome<br>of CB<br>initiatives | Other<br>(explain) | Other - If you selected "Other (explain)," please type your explanation below: |

| Community/Neighborhood Organizations  - Please list the organizations here: Community Centers (Long Branch, Takoma Park, White Oak, Mid-County, Benjamin Gather, Damascus, Rockville, Shady Grove, Plum Gar, and Bender JCC), Housing Units (Victory Tower, Ridge House, Green Ridge), CHEER, Crossroads Community Farmers Market |                                                                                      | V                                  | V                                                               | V                                                                 | V                                            |                                                           | Ø                               | V                                                    |                    |                                                                                |
|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------------------------------------------------------------------------------|------------------------------------|-----------------------------------------------------------------|-------------------------------------------------------------------|----------------------------------------------|-----------------------------------------------------------|---------------------------------|------------------------------------------------------|--------------------|--------------------------------------------------------------------------------|
|                                                                                                                                                                                                                                                                                                                                   | N/A - Person<br>or<br>Organization<br>was not<br>involved                            | health<br>needs<br>that will<br>be | Selecting<br>the<br>initiatives<br>that will<br>be<br>supported | Determining<br>how to<br>evaluate<br>the impact<br>of initiatives | Providing<br>funding<br>for CB<br>activities | for                                                       | Delivering<br>CB<br>initiatives | Evaluating<br>the<br>outcome<br>of CB<br>initiatives | Other<br>(explain) | Other - If you selected "Other (explain)," please type your explanation below: |
| Consumer/Public Advocacy<br>Organizations Please list the<br>organizations here:                                                                                                                                                                                                                                                  | V                                                                                    |                                    |                                                                 |                                                                   |                                              |                                                           |                                 |                                                      |                    |                                                                                |
|                                                                                                                                                                                                                                                                                                                                   | N/A - Person<br>or<br>Organization<br>was not<br>involved                            | nealth<br>needs<br>that will<br>be | Selecting<br>the<br>initiatives<br>that will<br>be<br>supported | Determining<br>how to<br>evaluate<br>the impact<br>of initiatives | Providing<br>funding<br>for CB<br>activities | Allocating<br>budgets<br>for<br>individual<br>initiatives |                                 | Evaluating<br>the<br>outcome<br>of CB<br>initiatives | Other<br>(explain) | Other - If you selected "Other (explain)," please type your explanation below: |
| Other If any other people or<br>organizations were involved, please list                                                                                                                                                                                                                                                          |                                                                                      |                                    |                                                                 |                                                                   |                                              |                                                           |                                 |                                                      |                    |                                                                                |
| them here: Clinics (Mobile Med, Mary Center, and Mercy Health Clinic), Health Quality Innovator, Leadership Montgomery                                                                                                                                                                                                            |                                                                                      | V                                  | <b>V</b>                                                        |                                                                   | V                                            |                                                           | V                               | V                                                    |                    |                                                                                |
|                                                                                                                                                                                                                                                                                                                                   | N/A - Person<br>or<br>Organization<br>was not<br>involved                            | needs<br>that will<br>be           | Selecting<br>the<br>initiatives<br>that will<br>be<br>supported | Determining<br>how to<br>evaluate<br>the impact<br>of initiatives | Providing<br>funding<br>for CB<br>activities | for                                                       | Delivering<br>CB<br>initiatives | Evaluating<br>the<br>outcome<br>of CB<br>initiatives | Other<br>(explain) | Other - If you selected "Other (explain)," please type your explanation below: |
| Yes, by a third-party auditor  No  No  Q67. Does your hospital conduct an internal au  Yes  No                                                                                                                                                                                                                                    | 67. Does your hospital conduct an internal audit of the community benefit narrative? |                                    |                                                                 |                                                                   |                                              |                                                           |                                 |                                                      |                    |                                                                                |
| Q69. Does the hospital's board review and appr                                                                                                                                                                                                                                                                                    | rove the annual                                                                      | community                          | benefit fina                                                    | ncial spreads                                                     | heet?                                        |                                                           |                                 |                                                      |                    |                                                                                |
| C Yes  ⊙ No                                                                                                                                                                                                                                                                                                                       |                                                                                      |                                    |                                                                 |                                                                   |                                              |                                                           |                                 |                                                      |                    |                                                                                |
| Q70. Please explain:                                                                                                                                                                                                                                                                                                              |                                                                                      |                                    |                                                                 |                                                                   |                                              |                                                           |                                 |                                                      |                    |                                                                                |
| The Adventist HealthCare Board of Trustees they have not yet had a chance to review this                                                                                                                                                                                                                                          | s reviewed and a<br>is report.                                                       | approved th                        | ne Commun                                                       | ity Health Nee                                                    | eds Assess                                   | ment and I                                                | mplementati                     | on Strategy                                          | . The Boar         | d of Trustees only meets twice per year so                                     |
| Q71. Does the hospital's board review and appr                                                                                                                                                                                                                                                                                    | rove the annual                                                                      | community                          | benefit nar                                                     | rative report?                                                    |                                              |                                                           |                                 |                                                      |                    |                                                                                |
|                                                                                                                                                                                                                                                                                                                                   |                                                                                      |                                    |                                                                 |                                                                   |                                              |                                                           |                                 |                                                      |                    |                                                                                |
| Q72. Please explain:                                                                                                                                                                                                                                                                                                              |                                                                                      |                                    |                                                                 |                                                                   |                                              |                                                           |                                 |                                                      |                    |                                                                                |
| The Adventist HealthCare Board of Trustees they have not yet had a chance to review the                                                                                                                                                                                                                                           |                                                                                      | approved th                        | ne Commun                                                       | ity Health Nee                                                    | eds Assess                                   | ment and I                                                | mplementati                     | on Strategy                                          | . The Boar         | d of Trustees only meets twice per year so                                     |

| ○ No                                                                                                                                                            |                                                                                                                                                                                                                                                   |  |  |  |  |  |  |
|-----------------------------------------------------------------------------------------------------------------------------------------------------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--|--|--|--|--|--|
|                                                                                                                                                                 |                                                                                                                                                                                                                                                   |  |  |  |  |  |  |
| 74. Please describe how community benefit planning and investments are incli-                                                                                   | luded in your hospital's internal strategic plan.                                                                                                                                                                                                 |  |  |  |  |  |  |
| As a part of Adventist HealthCare. Behavioral Health and Wellness Services                                                                                      | s (BH&WS) is dedicated to Community Benefit which aligns with the system's core mission and values. The Strategic                                                                                                                                 |  |  |  |  |  |  |
| Plan for BH&WS as well as all of Adventist HealthCare (AHC) is based on six                                                                                     | ix pillars of success: People, Quality and Safety, Patient Experience, Finance, Growth, and Population Health. Each of<br>an overarching council with several committees reporting up to it. Included within the Population Health pillar are the |  |  |  |  |  |  |
| hospital's community benefit efforts. The Community Benefit Steering Comm                                                                                       | nittee which oversees the CHNA and Implementation Strategy process as well as community benefit system wide, stem-wide community benefit infrastructure and the areas of focus as determined by the CHNA process.                                 |  |  |  |  |  |  |
| reports to the reputation regalith council. The strategic plan also outlines sys                                                                                | stern-wide community benefit initiastructure and the aleas of focus as determined by the or two process.                                                                                                                                          |  |  |  |  |  |  |
|                                                                                                                                                                 |                                                                                                                                                                                                                                                   |  |  |  |  |  |  |
|                                                                                                                                                                 | _                                                                                                                                                                                                                                                 |  |  |  |  |  |  |
| <ol><li>(Optional) If available, please provide a link to your hospital's strategic plar</li></ol>                                                              | II.                                                                                                                                                                                                                                               |  |  |  |  |  |  |
| The strategic plan is not a publicly available document.                                                                                                        |                                                                                                                                                                                                                                                   |  |  |  |  |  |  |
|                                                                                                                                                                 |                                                                                                                                                                                                                                                   |  |  |  |  |  |  |
| 76. (Optional) Is there any other information about your hospital's community benefit administration and external collaboration that you would like to provide? |                                                                                                                                                                                                                                                   |  |  |  |  |  |  |
|                                                                                                                                                                 |                                                                                                                                                                                                                                                   |  |  |  |  |  |  |
|                                                                                                                                                                 |                                                                                                                                                                                                                                                   |  |  |  |  |  |  |
|                                                                                                                                                                 |                                                                                                                                                                                                                                                   |  |  |  |  |  |  |
|                                                                                                                                                                 |                                                                                                                                                                                                                                                   |  |  |  |  |  |  |
|                                                                                                                                                                 |                                                                                                                                                                                                                                                   |  |  |  |  |  |  |
| 77 (Ontine II) Disease thank any file angle in information and any income                                                                                       |                                                                                                                                                                                                                                                   |  |  |  |  |  |  |
| <ol><li>(Optional) Please attach any files containing information regarding your ho</li></ol>                                                                   | ispital's community benefit administration and external collaboration.                                                                                                                                                                            |  |  |  |  |  |  |
|                                                                                                                                                                 |                                                                                                                                                                                                                                                   |  |  |  |  |  |  |
|                                                                                                                                                                 |                                                                                                                                                                                                                                                   |  |  |  |  |  |  |
|                                                                                                                                                                 |                                                                                                                                                                                                                                                   |  |  |  |  |  |  |
| 78. Based on the implementation strategy developed through the CHNA proce                                                                                       | ess, please describe three ongoing, multi-year programs and initiatives undertaken by your hospital to address                                                                                                                                    |  |  |  |  |  |  |
| mmunity health needs during the fiscal year.                                                                                                                    |                                                                                                                                                                                                                                                   |  |  |  |  |  |  |
|                                                                                                                                                                 |                                                                                                                                                                                                                                                   |  |  |  |  |  |  |
| 9. Section IV - CB Initiatives Part 1 - Initiative 1                                                                                                            |                                                                                                                                                                                                                                                   |  |  |  |  |  |  |
|                                                                                                                                                                 |                                                                                                                                                                                                                                                   |  |  |  |  |  |  |
|                                                                                                                                                                 |                                                                                                                                                                                                                                                   |  |  |  |  |  |  |
| 0. Name of initiative.                                                                                                                                          |                                                                                                                                                                                                                                                   |  |  |  |  |  |  |
| Suicide Awareness and Prevention                                                                                                                                |                                                                                                                                                                                                                                                   |  |  |  |  |  |  |
|                                                                                                                                                                 |                                                                                                                                                                                                                                                   |  |  |  |  |  |  |
| 31. Does this initiative address a need identified in your CHNA?                                                                                                |                                                                                                                                                                                                                                                   |  |  |  |  |  |  |
| ,                                                                                                                                                               |                                                                                                                                                                                                                                                   |  |  |  |  |  |  |
| © Yes                                                                                                                                                           |                                                                                                                                                                                                                                                   |  |  |  |  |  |  |
| € No                                                                                                                                                            |                                                                                                                                                                                                                                                   |  |  |  |  |  |  |
|                                                                                                                                                                 |                                                                                                                                                                                                                                                   |  |  |  |  |  |  |
| 22. Select the CHNA need(s) that apply.                                                                                                                         |                                                                                                                                                                                                                                                   |  |  |  |  |  |  |
| Access to Health Services: Health Insurance                                                                                                                     | Heart Disease and Stroke                                                                                                                                                                                                                          |  |  |  |  |  |  |
| Access to Health Services: Practicing PCPs                                                                                                                      | THIV                                                                                                                                                                                                                                              |  |  |  |  |  |  |
| Access to Health Services: Regular PCP Visits                                                                                                                   | Immunization and Infectious Diseases                                                                                                                                                                                                              |  |  |  |  |  |  |
| Access to Health Services: ED Wait Times                                                                                                                        | injury Prevention                                                                                                                                                                                                                                 |  |  |  |  |  |  |
| Adolescent Health                                                                                                                                               | Lesbian, Gay, Bisexual, and Transgender Health                                                                                                                                                                                                    |  |  |  |  |  |  |
| Arthritis, Osteoporosis, and Chronic Back Conditions                                                                                                            | Maternal and Infant Health                                                                                                                                                                                                                        |  |  |  |  |  |  |
| Blood Disorders and Blood Safety                                                                                                                                | ✓ Mental Health and Mental Disorders                                                                                                                                                                                                              |  |  |  |  |  |  |
| Cancer                                                                                                                                                          | Nutrition and Weight Status                                                                                                                                                                                                                       |  |  |  |  |  |  |
| Chronic Kidney Disease                                                                                                                                          | Older Adults                                                                                                                                                                                                                                      |  |  |  |  |  |  |
| Community Unity                                                                                                                                                 | Oral Health                                                                                                                                                                                                                                       |  |  |  |  |  |  |
| Dementias, Including Alzheimer's Disease Physical Activity                                                                                                      |                                                                                                                                                                                                                                                   |  |  |  |  |  |  |
| Diabetes                                                                                                                                                        | Preparedness                                                                                                                                                                                                                                      |  |  |  |  |  |  |
| Disability and Health                                                                                                                                           | Respiratory Diseases                                                                                                                                                                                                                              |  |  |  |  |  |  |
| ▼Educational and Community-Based Programs                                                                                                                       | Sexually Transmitted Diseases                                                                                                                                                                                                                     |  |  |  |  |  |  |
| Emergency Preparedness                                                                                                                                          | Sleep Health                                                                                                                                                                                                                                      |  |  |  |  |  |  |
| Environmental Health                                                                                                                                            | Social Determinants of Health                                                                                                                                                                                                                     |  |  |  |  |  |  |
| Family Planning                                                                                                                                                 |                                                                                                                                                                                                                                                   |  |  |  |  |  |  |
| Food Safety                                                                                                                                                     | Telehealth                                                                                                                                                                                                                                        |  |  |  |  |  |  |
| Genomics                                                                                                                                                        | Tobacco Use                                                                                                                                                                                                                                       |  |  |  |  |  |  |

| Global Health                                                                                                                                 | Violence Prevention                                                                                                |
|-----------------------------------------------------------------------------------------------------------------------------------------------|--------------------------------------------------------------------------------------------------------------------|
| Health Communication and Health Information Technology                                                                                        | Vision                                                                                                             |
| Health-Related Quality of Life and Well-Being                                                                                                 | Wound Care                                                                                                         |
| Hearing and Other Sensory or Communication Disorders                                                                                          | ♥ Other. Please specify. Suicide                                                                                   |
| Q83. When did this initiative begin?                                                                                                          |                                                                                                                    |
| CY2018                                                                                                                                        |                                                                                                                    |
|                                                                                                                                               |                                                                                                                    |
| Q84. Does this initiative have an anticipated end date?                                                                                       |                                                                                                                    |
| The initiative will end on a specific end date. Please specify the date.                                                                      |                                                                                                                    |
| The initiative will end when a community or population health measure reac                                                                    | ches a target value. Please describe.                                                                              |
|                                                                                                                                               | ·                                                                                                                  |
|                                                                                                                                               |                                                                                                                    |
|                                                                                                                                               |                                                                                                                    |
|                                                                                                                                               |                                                                                                                    |
|                                                                                                                                               |                                                                                                                    |
| The initiative will end when a clinical measure in the hospital reaches a targ                                                                | jet value. Please describe.                                                                                        |
|                                                                                                                                               |                                                                                                                    |
|                                                                                                                                               |                                                                                                                    |
|                                                                                                                                               |                                                                                                                    |
|                                                                                                                                               |                                                                                                                    |
|                                                                                                                                               |                                                                                                                    |
| The initiative will end when external grant money to support the initiative run                                                               | ns out. Please explain.                                                                                            |
|                                                                                                                                               |                                                                                                                    |
|                                                                                                                                               |                                                                                                                    |
|                                                                                                                                               |                                                                                                                    |
|                                                                                                                                               |                                                                                                                    |
|                                                                                                                                               |                                                                                                                    |
| The initiative will end when a contract or agreement with a partner expires.                                                                  | Please explain.                                                                                                    |
|                                                                                                                                               |                                                                                                                    |
|                                                                                                                                               |                                                                                                                    |
|                                                                                                                                               |                                                                                                                    |
|                                                                                                                                               |                                                                                                                    |
|                                                                                                                                               |                                                                                                                    |
| Other. Please explain. Currently, there is                                                                                                    |                                                                                                                    |
| no anticipated end date for this                                                                                                              |                                                                                                                    |
| initiative.                                                                                                                                   |                                                                                                                    |
|                                                                                                                                               |                                                                                                                    |
| Q85. Enter the number of people in the population that this initiative targets.                                                               |                                                                                                                    |
| goo. Enter the number of people in the population that this initiative targets.                                                               |                                                                                                                    |
| Mental illness covers a wide variety of conditions that are characterized by alter                                                            | rations in thinking, mood, or behavior associated with distress or impaired functioning. In Montgomery County,     |
| of adults aged 18 and over had a mental illness within the past year . From 201                                                               | 0-2014, 3.41% of adults aged 18 and over had serious thoughts of suicide in the past year . Additionally, 15.6%    |
| high school students reported seriously considering suicide in the past year3. The individuals who are 65+, with a rate of 11.4 per 100,0004. | he suicide related mortality rate ranges from five years old to 65+. The highest suicide related mortality is amor |
| , , , , , , , , , , , , , , , , , , , ,                                                                                                       |                                                                                                                    |
|                                                                                                                                               |                                                                                                                    |
| Q86. Describe the characteristics of the target population.                                                                                   |                                                                                                                    |
|                                                                                                                                               |                                                                                                                    |
| This initiative primarily targets adults and youth over the age of 14, living in Mor prevention.                                              | ntgomery County, who have been touched by suicide or are interested in learning about mental health and suic       |
| province.                                                                                                                                     |                                                                                                                    |
|                                                                                                                                               |                                                                                                                    |
|                                                                                                                                               |                                                                                                                    |
| Q87. How many people did this initiative reach during the fiscal year?                                                                        |                                                                                                                    |
|                                                                                                                                               |                                                                                                                    |
| A total of 178 participants attended The "S" Word Screenings.                                                                                 |                                                                                                                    |
|                                                                                                                                               |                                                                                                                    |
| Q88. What category(ies) of intervention best fits this initiative? Select all that apply                                                      |                                                                                                                    |
|                                                                                                                                               |                                                                                                                    |
| Chronic condition-based intervention: treatment intervention                                                                                  |                                                                                                                    |
| Chronic condition-based intervention: prevention intervention                                                                                 |                                                                                                                    |
| Acute condition-based intervention: treatment intervention                                                                                    |                                                                                                                    |
| Acute condition-based intervention: prevention intervention                                                                                   |                                                                                                                    |
| Condition-agnostic treatment intervention                                                                                                     |                                                                                                                    |
| Social determinants of health intervention                                                                                                    |                                                                                                                    |
| Community engagement intervention                                                                                                             |                                                                                                                    |
|                                                                                                                                               |                                                                                                                    |

Other. Please specify.

| 289.                             | you work with other individuals, groups, or organizations to deliver this initiative?                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 |
|----------------------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| •                                | es. Please describe who was involved in this initiative. es, we partnered with other local hospitals in Montgomery ounty (Holy Cross Health, Medstar Montgomery Medical enter, Suburban Hospital), EveryMind and the Montgomery ounty Department of Health.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           |
| Q90.                             | o. ase describe the primary objective of the initiative.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              |
|                                  | orimary objective of this initiative is to encourage open dialogue around suicide in the community and end the silence. This initiative aims to increase awareness of suicide as well as eness of the resources available in the community.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           |
| Q91.                             | ase describe how the initiative is delivered.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         |
| Th<br>Ev<br>ar<br>pa<br>Di<br>pa | ther with partnering hospitals and community organizations, The "S" Word Documentary was screened at various locations within Montgomery County (Landmark Bethesda Row Cinema, Al tre Silver Spring, and Montgomery College – Rockville). Following each screening, a Q&A session was conducted with panelists including mental health professionals from the hospitals and Mind, representatives from Montgomery County Behavioral Health and crises Services, and a suicide attempt survivor, among others. Participants were given time to react to the screening inonymously submit their reactions and reflections using live polling through Mentimeter, an interactive real-time feedback application accessible through mobile devices. Prior to the Q&A is to some with the audience reason advised to the community. The undernove was also able to hear from an attempt survivor who bravely shared his stor g the Q&A sessions, participants were able to ask questions and provide comments using microphones or by submitting their questions with more anonymity using index cards. Each ipant was provided with a packet of materials detailing available resources. Mental health professionals were also present at each screening in the event that any of the participants would speak with someone at the event. |

Q92. Based on what kind of evidence is the success or effectiveness of this initiative evaluated? Explain all that apply.

| Count of participants/encounts                                           | The total nu<br>participants<br>attended all<br>screenings.                                               | who |  |  |  |  |  |  |
|--------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------------------|-----|--|--|--|--|--|--|
| Other process/implementation measures (e.g. number of items distributed) |                                                                                                           |     |  |  |  |  |  |  |
| par<br>pro<br>on<br>the                                                  | e number of<br>ticipants who<br>vided feedback<br>how to improve<br>program and<br>er topics of<br>erest. |     |  |  |  |  |  |  |
| Biophysical health indicators                                            | s                                                                                                         |     |  |  |  |  |  |  |
| Assessment of environment                                                | tal change                                                                                                |     |  |  |  |  |  |  |
| Impact on policy change                                                  |                                                                                                           | 1   |  |  |  |  |  |  |
| Effects on healthcare utilization or cost                                |                                                                                                           |     |  |  |  |  |  |  |
| Assessment of workforce development                                      |                                                                                                           |     |  |  |  |  |  |  |
| Other                                                                    | Ī                                                                                                         |     |  |  |  |  |  |  |

Q93. Please describe the outcome(s) of the initiative

There were a total of 178 individuals who attended one of the "S" Word Screenings: o Landmark Bethesda Row Cinema – 56 o Montgomery County Community College, Rockville – 32 o AFI Theatre Silver Spring – 90 During the Montgomery County & AFI screenings, participants were asked to complete an updated evaluation. The responses for each question are listed below: o What did you gain from this event? □ Increased knowledge about the warning signs of suicide - 43 □ Increased knowledge of community resources - 59 □ Increased perspective of how it would impact my loved ones if I lwere to go through with it" o What is the most important thing you learned today? □ "Information on BETHEONE.org" □ "You're not alone and there is always someone willing to help you out, we can all prevent suicide" □ "To ask about suicide" o Will you do anything differently as a result of your participation in today's event? □ 'Yes - 62 □ No - 9 o What follow-up after today's event do you think would be helpful? □ "Another segment" □ "People telling their story" □ "Have more events in Spanish" □ 'Bring film and Q&A to schools' □ "More open discussions/forums on mental health and suicide" □ "Information on which counselors on each campus feel most comfortable helping with this issue" o To what extent did the following influence your attending this event? □ 'Topic/Content - Strongly Influenced (74), Influenced (8), □ Format (Film & Q/A) - Strongly Influenced (45), Influenced (26) □ Location - Strongly Influenced (36), Influenced

Q94. Please describe how the outcome(s) of the initiative addresses community health needs.

Suicide is the 10th leading cause of death in the United States and in Montgomery County, suicide accounted for 7.2 per 100,000 deaths from 2014 to 2016 which decreased slightly from 7.3 in 2013-2015. During the three screenings in Montgomery County, it was apparent that many community members had questions and concerns regarding suicide. From the evaluation, most participants indicated they were satisfied with the screening and were influenced to take-action. The hospitals in collaboration with EveryMind and Montgomery County are currently planning a webinar for early 2019, the content for which will be driven by the feedback received from the screenings.

Q95. What was the total cost to the hospital of this initiative in FY 2018? Please list hospital funds and grant funds separately.

Total Cost of Suicide Awareness and Prevention Program: \$1,640 • Paid by Hospital: \$1,640 • Grant Funding: \$0

### gg. Section IV - CB Initiatives Part 2 - Initiative 2

| Q97. <b>C</b> | Section IV - GB initiatives Fait 2 - initiative 2                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              |                                                |
|---------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------------------------|
| Q98. N        | ame of initiative.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             |                                                |
| Mer           | atal Health Family Support Group                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               |                                                |
| Q99. D        | oes this initiative address a need identified in your CHNA?                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    |                                                |
| 0             |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                |                                                |
| 0             | No                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             |                                                |
| Q100.         | Select the CHNA need(s) that apply.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            |                                                |
| ΓA            | ccess to Health Services: Health Insurance                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     | Heart Disease and Stroke                       |
| <u></u> A     | ccess to Health Services: Practicing PCPs                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      | HIV                                            |
| □A            | ccess to Health Services: Regular PCP Visits                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   | Immunization and Infectious Diseases           |
| [A            | ccess to Health Services: ED Wait Times                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        | Injury Prevention                              |
| ∏A            | dolescent Health                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               | Lesbian, Gay, Bisexual, and Transgender Health |
| ☐A            | rthritis, Osteoporosis, and Chronic Back Conditions                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            | Maternal and Infant Health                     |
| □В            | lood Disorders and Blood Safety                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                | Mental Health and Mental Disorders             |
|               | ancer                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          | Nutrition and Weight Status                    |
|               | hronic Kidney Disease                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          | Older Adults                                   |
|               | ommunity Unity                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 | Oral Health                                    |
|               | ementias, Including Alzheimer's Disease                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        | Physical Activity                              |
|               | iabetes                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        | Preparedness                                   |
|               | isability and Health                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           | Respiratory Diseases                           |
| E             | ducational and Community-Based Programs                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        | Sexually Transmitted Diseases                  |
| E             | mergency Preparedness                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          | Sleep Health                                   |
| E             | nvironmental Health                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            | Social Determinants of Health                  |
| □F            | amily Planning                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 | Substance Abuse                                |
| F             | ood Safety                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     | Telehealth                                     |
| ☐G            | enomics                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        | Tobacco Use                                    |
| ☐G            | ilobal Health                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  | Violence Prevention                            |
| Пн            | ealth Communication and Health Information Technology                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          | Vision                                         |
| Пн            | ealth-Related Quality of Life and Well-Being                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   | Wound Care                                     |
| □н            | earing and Other Sensory or Communication Disorders                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            | Other. Please specify.                         |
|               |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                |                                                |
| Q101.         | When did this initiative begin?                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                |                                                |
| This          | initiative began in 2017                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                       |                                                |
| Q102.         | Does this initiative have an anticipated end date?                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             |                                                |
| 0             | The initiative will end on a specific end date. Please specify the date.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                       |                                                |
|               | The initiative will end when a community or population health measure reaches                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  | a target value. Please describe.               |
|               |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                |                                                |
|               |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                |                                                |
|               |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                |                                                |
|               |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                |                                                |
| 0             | The initiative will end when a clinical measure in the hospital reaches a target v                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             | alue. Please describe.                         |
| •             | and the second s |                                                |
|               |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                |                                                |
|               |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                |                                                |
|               |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                |                                                |

The initiative will end when external grant money to support the initiative runs out. Please explain.

| The initiative will end when a contract or agreement with a partner expires. Please explain.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   |       |
|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------|
| The initiative will end when a contract or agreement with a partner expires, Prease explain.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   |       |
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|                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                |       |
|                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                |       |
|                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                |       |
| Other. Please explain. Currently, there is no end date                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         |       |
| planned.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                       |       |
|                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                |       |
|                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                |       |
| Q103. Enter the number of people in the population that this initiative targets.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               |       |
| Adventist HealthCare Behavioral Health and Wellness serves Montgomery County which has an estimated population of 1,058,810.00. Within the population, 16.2% of adults suffer from a me                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        | ontol |
| Autentis Treating Denote Denote in Health after Weinless set two wingshies; Under Weinless Set was woningshies; Under Weinless Set weinless Health after Weinless Health after Weinless Set weinless Health after Health after Weinless Health after Health after Weinless Health after Weinless Health after Weinless Health after Weinless Health after Health after Weinless Health after He | ıııaı |
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| Q104. Describe the characteristics of the target population.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   |       |
|                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                |       |
| This initiative primarily targets families of individuals who are suffering from a mental health condition and living in Montgomery County. All family members are welcome to attend in order to I about resources in the community, how to address everyday challenges that are specific mental health, and to have a general safe space to discuss anything related to mental health illnesse                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                | earn  |
|                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                |       |
|                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                |       |
|                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                |       |
| Q105. How many people did this initiative reach during the fiscal year?                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |       |
|                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                |       |
| During this calendar year, a total of 9 individuals attended the support group.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                |       |
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| Q106. What category(ies) of intervention best fits this initiative? Select all that apply.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     |       |
|                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                |       |
| Chronic condition-based intervention: treatment intervention                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   |       |
| Chronic condition-based intervention: prevention intervention                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  |       |
| Acute condition-based intervention: treatment intervention                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     |       |
| Acute condition-based intervention: prevention intervention                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    |       |
| Condition-agnostic treatment intervention                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      |       |
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| Social determinants of health intervention                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     |       |
| Community engagement intervention                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              |       |
| Other. Please specify.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         |       |
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| Q107. Did you work with other individuals, groups, or organizations to deliver this initiative?                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                |       |
| C Vo Disconding the way are invalid to this institute                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          |       |
| Yes. Please describe who was involved in this initiative.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      |       |
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| ⊙ No.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          |       |
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| O409. Places describe the primary chicative of the initiative                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  |       |
| Q108. Please describe the primary objective of the initiative.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 |       |
| The primary objective of this initiative is to increase participants' knowledge and self-efficacy around available mental health and substance abuse services and resources and to provide a sa                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                | ofo.  |
| Ine primary objective of this initiative is to increase participants knowledge and self-efficacy around available mental health and substance abuse services and resources and to provide a sa space for individuals to have an open dialogue and receive support.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             | ie    |
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Q109. Please describe how the initiative is delivered.

The Mental Health Family Support Group covers topics such as symptoms to look out for, prevention, treatment and care options, and coping strategies. A large focus of the group is on increasing awareness of, and access to community resources, to help clarify the mental health and substance abuse care continuum no matter the stage of care. The group offers an opportunity to connect with others who have loved ones experiencing a mental health disorder and provides a safe and therapeutic environment where family members can share their experiences, encourage each other, and learn how to support their loved ones. The Mental Health Family Support Group is held monthly for community members and is facilitated by a Behavioral Health clinician.

| Count of participants/encounters The total number of participants who                                                                                                                                                                                                                                                                                                                                                                                                                               |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |
|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| attend all sessions.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |
| Other process/implementation measures (e.g. number of items distributed)                                                                                                                                                                                                                                                                                                                                                                                                                            |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |
| ▼ Surveys of participants   Participants are asked to complete a pre and post-test to measure change in knowledge from the                                                                                                                                                                                                                                                                                                                                                                          |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |
| class.  Biophysical health indicators                                                                                                                                                                                                                                                                                                                                                                                                                                                               |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |
| Assessment of environmental change                                                                                                                                                                                                                                                                                                                                                                                                                                                                  |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |
| Impact on policy change                                                                                                                                                                                                                                                                                                                                                                                                                                                                             |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |
| Effects on healthcare utilization or cost                                                                                                                                                                                                                                                                                                                                                                                                                                                           |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |
| Assessment of workforce development                                                                                                                                                                                                                                                                                                                                                                                                                                                                 |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |
| Other                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |
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| Q111. Please describe the outcome(s) of the initiative.                                                                                                                                                                                                                                                                                                                                                                                                                                             |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |
| four had a total of nine participants. A post class survey was administered to pe 9). • Age Range: 26 - 58 • Sex: 4 Female, 1 Male • Race: 3 White, 1 Asian In or to the questions are listed below (n = 3);     Your overall knowledge on today's tregarding their illness • 2 participants reported higher comfort levels    Your knowledge of the importance of self-care for you • 2 people reported increas their ability to provide support in a crisis    Additional comments • "Thank you — | onth). Of the scheduled sessions, six went unattended and two are pending (November & December). The narticipants to evaluate their satisfaction with the session and areas for improvement. Participant Demograph dref to improve the support group, participants were asked to complete a pre and post evaluation. The resp topic • 3 participants improved their knowledge   Your comfort level in communicating with your family removeledge of resources available to you/your family • 3 participants reported better knowledge of resources and understanding of self-care   Your atility to provide support in a behavioral health crisis • 2 people incre looking forward to the next meeting* • *Plain talk; I like it* • *This is such a useful session. Thank you for do ded that the information they received was helpful, easy to understand, and would recommend the support greaters. |
| Q112. Please describe how the outcome(s) of the initiative addresses community h                                                                                                                                                                                                                                                                                                                                                                                                                    | health needs.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          |
|                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |
| rate in Montgomery County has fallen from 7.3 in 2013-2015 to 7.2 in 2014-201 100,000 in 2016. For youth who had experienced a major depressive episode, to                                                                                                                                                                                                                                                                                                                                         | : much higher than the SHIP 2017 target (3152.6 vs 2278.5 visits per 100,000). SHIP indicators show that to 16, while the ED visit rate due to a mental health condition has risen from around 1791.7 visits in 2014 to 21 to 10.6% in 2014; both years fell short of the Healthy fivices has been working towards educating the community through various initiatives to close gaps in menta care possible.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           |
|                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |
| Q113. What was the total cost to the hospital of this initiative in FY 2018? Please li                                                                                                                                                                                                                                                                                                                                                                                                              | st hospital funds and grant funds separately.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          |
| Total Cost of the Mental Health Family Support Group: \$513 • Paid by Hospital:                                                                                                                                                                                                                                                                                                                                                                                                                     | : \$513 • Grant Funding: \$0                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           |
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| Q115. Section IV - CB Initiatives Part 3 - Initiative 3                                                                                                                                                                                                                                                                                                                                                                                                                                             |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |
| Q116. Name of initiative.                                                                                                                                                                                                                                                                                                                                                                                                                                                                           |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |
| Behavioral Health Workforce Development & Education                                                                                                                                                                                                                                                                                                                                                                                                                                                 |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |
| Q117. Does this initiative address a need identified in your CHNA?                                                                                                                                                                                                                                                                                                                                                                                                                                  |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |
|                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |
| ○ No                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |
| Q118. Select the CHNA need(s) that apply.                                                                                                                                                                                                                                                                                                                                                                                                                                                           |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |
| Access to Health Services: Health Insurance                                                                                                                                                                                                                                                                                                                                                                                                                                                         | Heart Disease and Stroke                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               |
| Access to Health Services: Practicing PCPs                                                                                                                                                                                                                                                                                                                                                                                                                                                          | HIV                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    |
| Access to Health Services: Regular PCP Visits                                                                                                                                                                                                                                                                                                                                                                                                                                                       | Immunization and Infectious Diseases                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   |
| Access to Health Services: ED Wait Times                                                                                                                                                                                                                                                                                                                                                                                                                                                            | Injury Prevention                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      |
| Adolescent Health                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   | Lesbian, Gay, Bisexual, and Transgender Health                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         |
| Arthritis, Osteoporosis, and Chronic Back Conditions                                                                                                                                                                                                                                                                                                                                                                                                                                                | Maternal and Infant Health                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             |
| Blood Disorders and Blood Safety                                                                                                                                                                                                                                                                                                                                                                                                                                                                    | ✓Mental Health and Mental Disorders                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    |
| Cancer                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              | Nutrition and Weight Status                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            |
| Chronic Kidney Disease                                                                                                                                                                                                                                                                                                                                                                                                                                                                              | Older Adults                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           |
| Community Unity                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     | Oral Health                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            |
|                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |
| Dementias, Including Alzheimer's Disease                                                                                                                                                                                                                                                                                                                                                                                                                                                            | Physical Activity                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      |
| Diabetes                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            | Preparedness                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           |

| Disability and Health                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          | Respiratory Diseases                                                                                                                                                                                       |
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| Educational and Community-Based Programs                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                       | Sexually Transmitted Diseases                                                                                                                                                                              |
| Emergency Preparedness                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         | Sleep Health                                                                                                                                                                                               |
| Environmental Health                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           | Social Determinants of Health                                                                                                                                                                              |
| Family Planning                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                | Substance Abuse                                                                                                                                                                                            |
| Food Safety                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    | Telehealth                                                                                                                                                                                                 |
| Genomics                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                       | Tobacco Use                                                                                                                                                                                                |
| Global Health                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  | Violence Prevention                                                                                                                                                                                        |
| Health Communication and Health Information Technology                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         |                                                                                                                                                                                                            |
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| Health-Related Quality of Life and Well-Being                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  | Wound Care                                                                                                                                                                                                 |
| Hearing and Other Sensory or Communication Disorders                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           | Other. Please specify.                                                                                                                                                                                     |
| Q119. When did this initiative begin?  The Psychiatry Fellowship Program began in 2009; The Annual Symposium began in                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          | 2013                                                                                                                                                                                                       |
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| Q120. Does this initiative have an anticipated end date?                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                       |                                                                                                                                                                                                            |
| The initiative will end on a specific end date. Please specify the date.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                       |                                                                                                                                                                                                            |
| The initiative will end when a community or population health measure reaches a                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                | target value. Please describe.                                                                                                                                                                             |
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| The initiative will end when a clinical measure in the hospital reaches a target value                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         | ue. Please describe.                                                                                                                                                                                       |
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| The initiative will end when external grant money to support the initiative runs out.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          | Please explain.                                                                                                                                                                                            |
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| The initiative will end when a contract or agreement with a partner expires. Please                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            | e explain.                                                                                                                                                                                                 |
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| Other. Please explain. Currently, there is no end date for this                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                |                                                                                                                                                                                                            |
| initiative.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    |                                                                                                                                                                                                            |
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| Q121. Enter the number of people in the population that this initiative targets.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               |                                                                                                                                                                                                            |
| F-F                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            |                                                                                                                                                                                                            |
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| behavioral health is a growing need in the community. It is important that we continue                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         | 100,000 of the population which is significantly higher than 2014 which was 1,553.6 per 100,000. Menta to increase the numbers of mental health professionals and continue to develop the knowledge and ex |
| of existing professionals to meet the evolving needs of the community. According to the estimated psychiatrist full time employees per 100,000 population, and 313 other licer                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 | he 2015 Office of Legislative Oversight report, there are 33 licensed psychiatrists per 100,000 populationsed mental health professionals per 100,000 population.                                          |
| • •                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            |                                                                                                                                                                                                            |
| O400 Describe the shorested of the control of the c |                                                                                                                                                                                                            |
| Q122. Describe the characteristics of the target population.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   |                                                                                                                                                                                                            |
| This initiative primarily targets behavioral health clinicians such as social workers, psy                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     | vchiatrists, psychologists, and therapists as well as behavioral health students                                                                                                                           |
|                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                | , , , , , , , , , , , , , , , , , , ,                                                                                                                                                                      |
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| 2123. How many people did this initiative reach during the fiscal year?                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |                                                                                                                                                                                                            |
| Q123. How many people did this initiative reach during the fiscal year?                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |                                                                                                                                                                                                            |
| In 2018, 3 fellows and 15 medical students from Georgetown University Hospital com-                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            | pleted rotations at Adventist HealthCare Behavioral Health and Wellness Services as part of their reside                                                                                                   |
| program. A total of 140 people attended the annual symposium.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  |                                                                                                                                                                                                            |
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| Q124. What category(ies) of intervention best fits this initiative? Select all that apply.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     |                                                                                                                                                                                                            |
| 2.2                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            |                                                                                                                                                                                                            |
| Chronic condition-based intervention: treatment intervention                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   |                                                                                                                                                                                                            |
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| Chronic condition-based intervention: prevention intervention                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  |                                                                                                                                                                                                            |

Acute condition-based intervention: treatment intervention

| Acute condition-based intervention: prevention intervention                                                                                                                       |
|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| Condition-agnostic treatment intervention                                                                                                                                         |
| Social determinants of health intervention                                                                                                                                        |
| Community engagement intervention                                                                                                                                                 |
| Other. Please specify.                                                                                                                                                            |
|                                                                                                                                                                                   |
| 125. Did you work with other individuals, groups, or organizations to deliver this initiative?                                                                                    |
| Yes. Please describe who was involved in this initiative.  Yes, Adventist Healthcare Behavioral Health & Wellness Services partnered with Medstar Georgetown University Hospital. |
| No.                                                                                                                                                                               |

Q126. Please describe the primary objective of the initiative.

The primary objective of this initiative is to increase access to mental health care by providing training opportunities for young professionals as well as continued learning experiences for both students and professionals in the field. Adventist HealthCare Behavioral Health & Wellness Services works to do this by providing opportunities for students to gain hands on training in specialized areas of care that have a high demand in the community. In addition, the hospital works to provide continued learning experiences on timely issues for professionals in the community who may often interact with individuals with mental health and substance abuse needs. Strategies for this initiative induced Adventist HealthCare Behavioral Health and Wellness Services & Medstar Georgetown University Hospital Child and Adolescent Psychiatry Fellowship Program Partnership and the "Exploring Cyberbullying and Gun Violence in Schools" Symposium.

Q127. Please describe how the initiative is delivered.

Adventist HealthCare Behavioral Health and Wellness Services & Medstar Georgetown University Hospital Child and Adolescent Psychiatry Fellowship Program Partnership: As part of their psychiatry residency program, fellows from Georgetown University Hospital specializing in child and adolescent psychiatry complete a rotation at Adventist HealthCare Behavioral Health & Wellness Services. Fellows are with us for 9 – months and have the opportunity to work closely with octors in multiple settings. Fellows work full days with the attending physicians four days a week (1 day a week is spent in lecture at Georgetown). Fellows also spend a few months in the child and adolescent units. During their time on the adolescent unit, they also attend the adolescent partial hospitalization program 3 afternoons a week. While on the child unit, 1-2 days a week are spent in the Adventist HealthCare Shady Grove Medical Center emergency room conducting crisis evaluations which they present to the attending on call. In addition to the fellows, Behavioral Health and Wellness Services provided 15 medical students the opportunity to observe psychiatrists during their visits with patients. "Exploring Cyberbullying and Gun Violence in Schools" Symposium: This symposium, hosted on November 9, 2018, focused on cyberbullying and gun violence in schools, which has become a growing and dangerous problem in may communities. The symposium brought together clinicians, school administrators, and other experts in the field of adolescent behavior to explore cyberbullying and gun violence in schools and discuss approaches that parents, behavioral health providers and administrators can use to better identify and respond to aggressive behaviors in adolescents. Presenters also reviewed recent trends and best practices for stemming cyberbullying behaviors, supporting victims of cyberbullying and helping adolescents cope with reports of gun violence in classrooms. The learning objectives included: Learn how social media use is related to bullying and drop

Q128. Based on what kind of evidence is the success or effectiveness of this initiative evaluated? Explain all that apply.

| par<br>the<br>pro                                  | le total number of<br>ritcipants for both<br>e residency<br>gram and the<br>mposium. |  |  |
|----------------------------------------------------|--------------------------------------------------------------------------------------|--|--|
| Other process/implementation measu                 | ures (e.g. number of items distributed)                                              |  |  |
| Surveys of participants Post confere evaluation su |                                                                                      |  |  |
| Biophysical health indicators                      |                                                                                      |  |  |
| Assessment of environmental change                 |                                                                                      |  |  |
| Impact on policy change                            |                                                                                      |  |  |
| Effects on healthcare utilization or cost          |                                                                                      |  |  |
| Assessment of workforce developme                  | ent                                                                                  |  |  |
| Other                                              |                                                                                      |  |  |

Q129. Please describe the outcome(s) of the initiative.

Adventist HealthCare Behavioral Health & Wellness Services & Medstar Georgetown University Hospital Child and Adolescent Psychiatry Residency Program Partnership: • In 2018, 3 fellows and 15 medical students from Georgetown University Hospital completed rotations at Adventist HealthCare Behavioral Health and Wellness Services as part of their Child and Adolescent Psychiatry Residency Program "Exploring Cyberbullying and Gun Violence in Schools" Symposium: • A total of 140 people attended the symposium. • Attendees were asked to complete an evaluation following the symposium. • Of all the attendees, 99 completed the evaluation. Attendees were asked to rate each of the following areas on a scale of 1 to 5 (1 being Did Not Meet Expectations and 5 being Excellent): □ Clarity of the program sobjective – 4.76 □ Program's sobjectives – 4.56 □ Neutron or a 4.67 □ Meeting Space – 4.69 □ Extent your knowledge/skills have increases because of the program – 4.04 □ Extent to which the program will benefit their work – 4.16 □ When asked how the program will benefit their work, responses included: □ "Good to know that social connection is the key to stopping bullying or other violence" □ "Can utilize the information when meeting with adolescent clients and their parents" □ "Learned different ways/strategies to approach the topic" □ "Increase evaluation questions to assess cyberbullying" □ "I learned a lot of new things regarding the effects of sexting" □ "Its content helped me understand the issue of cyberbullying and gun violence more fully. I liked the research"

The Montgomery County rate of ED visits related to mental health conditions (2278.5 per 100,000) is much lower than the SHIP 2017 target (3152.6 visits per 100,000). However, SHIP indicators show that the suicide rate in Montgomery County has risen from 7.0 in 2010 to 7.2 in 2016, while the SHIP Age-Adjusted ER rate due to mental health has risen from around 1553.6 visits in 2010 to its current rate of 1901.4 per 100,000 in 2015. For youth who had experienced a major depressive episode, the percent increased significantly from 8.1% in 2012 to 10.6% in 2014; both years fell short of the Healthy People 2020 target of 7.5%. Additionally, the mental health provider rate has increased slightly from 267 per 100,000 in 2016 to 280 per 100,000 in 2017. Adventist Health Care Behavioral Health and Wellness Services has been working towards educating the community and training mental health professionals through various initiatives to close gaps in mental health care access, serve as a resource for behavioral health, and to deliver the best care possible.

Q131. What was the total cost to the hospital of this initiative in FY 2018? Please list hospital funds and grant funds separately.

Total Cost of Child and Adolescent Psychiatry Fellowship Program Partnership: \$240,000 • Paid by Hospital: \$240,000 • Grant Funding: \$0 "Exploring Cyberbullying and Gun Violence in Schools" Symposium: \$30,000 • Paid by Hospital: \$25,694 • Offsetting Revenue: \$4,306 (registration fees)

Q132. (Optional) Supplemental information for this initiative.

#### 0133 Section IV - CB Initiatives Part 4 - Other Initiative Info

Q134. Additional information about initiatives.

Q135. (Optional) If you wish, you may upload a document describing your community benefit initiatives in more detail, or provide descriptions of additional initiatives your hospital undertook during the fiscal year. These need not be multi-year, ongoing initiatives.

Q136. Were all the needs identified in your CHNA addressed by an initiative of your hospital?

C Yes

No

Q137. Please check all of the needs that were NOT addressed by your community benefit initiatives

| ✓Access to Health Services: Health Insurance           | Heart Disease and Stroke                       |
|--------------------------------------------------------|------------------------------------------------|
| Access to Health Services: Practicing PCPs             | HIV                                            |
| Access to Health Services: Regular PCP Visits          | Immunization and Infectious Diseases           |
| Access to Health Services: ED Wait Times               | Injury Prevention                              |
| Adolescent Health                                      | Lesbian, Gay, Bisexual, and Transgender Health |
| Arthritis, Osteoporosis, and Chronic Back Conditions   | Maternal and Infant Health                     |
| Blood Disorders and Blood Safety                       | Mental Health and Mental Disorders             |
| Cancer                                                 | Nutrition and Weight Status                    |
| Chronic Kidney Disease                                 | Older Adults                                   |
| Community Unity                                        | Oral Health                                    |
|                                                        | Physical Activity                              |
| Diabetes                                               | Preparedness                                   |
| Disability and Health                                  | Respiratory Diseases                           |
| Educational and Community-Based Programs               | Sexually Transmitted Diseases                  |
| Emergency Preparedness                                 | Sleep Health                                   |
| Environmental Health                                   | Social Determinants of Health                  |
| Family Planning                                        | Substance Abuse                                |
| Food Safety                                            | Telehealth                                     |
| Genomics                                               | Tobacco Use                                    |
| Global Health                                          | Violence Prevention                            |
| Health Communication and Health Information Technology | Vision                                         |
| Health-Related Quality of Life and Well-Being          | Wound Care                                     |
| Hearing and Other Sensory or Communication Disorders   | Other. Please specify.                         |

Q138. How do the hospital's community benefit operations/activities align with the State Health Improvement Process (SHIP)? The State Health Improvement Process (SHIP) seeks to provide a framework for accountability, local action, and public engagement to advance the health of Maryland residents. The SHIP measures represent what it means for Maryland to be healthy. Website: http://ship.md.networkofcare.org/ph/index.aspx. To the extent applicable, please explain how the hospital's community benefit activities align with the goal in each selected measure.

Enter details in the text box next to any SHIP goals that apply.

Reduce infant mortality

| N/A |  |  |
|-----|--|--|

| Reduce rate of sudden unexpected infant deaths (SUIDs)                                    | N/A                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      |
|-------------------------------------------------------------------------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| Reduce the teen birth rate (ages 15-19)                                                   | N/A                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      |
| Increase the % of pregnancies starting care in the 1st trimester                          | N/A                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      |
| Increase the proportion of children who receive blood lead screenings                     | N/A                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      |
| Increase the % of students entering kindergarten ready                                    | N/A                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      |
| to learn Increase the %of students who graduate high school                               | N/A                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      |
| Increase the % of adults who are physically active                                        | Across the majority of our outreach activities as well as classes and support groups, the importance of physical activity in relation to                                                                                                                                                                                                                                                                                                                                                                                 |
| Increase the % of adults who are at a healthy weight                                      | health and wellness is discussed.  N/A                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   |
| Reduce the % of children who are considered obese                                         |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          |
| (high school only)                                                                        | N/A                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      |
| Reduce the % of adults who are current smokers                                            | For both patients and community members, a tobacco cessation program is offered. The program provides free counseling with a tobacco cessation counselor as well as free nicotine replacement therapy.                                                                                                                                                                                                                                                                                                                   |
| Reduce the % of youths using any kind of tobacco product (high school only)               | N/A                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      |
| Reduce HIV infection rate (per 100,000 population)                                        | N/A                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      |
| Reduce Chlamydia infection rate                                                           | N/A                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      |
| Increase life expectancy                                                                  | All of our community benefit programming may have an impact on life expectancy, whether it is focused on prevention education, screening, disease management or addressing social determinants of health.                                                                                                                                                                                                                                                                                                                |
| Reduce child maltreatment (per 1,000 population)                                          | N/A                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      |
| Reduce suicide rate (per 100,000)                                                         | Working with community partners to increase dialogue and awareness of resources around suicide through community conversation and documentary screenings. AHC provides funding to partners such CentrePoint counseling that provide mental health services fo low-income community members. AHC also provides funding to clinics such as Mansfield Kaseman that provide mental health services and education.                                                                                                            |
| Reduce domestic violence (per 100,000)                                                    | N/A                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      |
| Reduce the % of young children with high blood lead evels                                 | N/A                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      |
| Decrease fall-related mortality (per 100,000)                                             | N/A                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      |
| Reduce pedestrian injuries on public roads (per 100,000 population)                       | N/A                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      |
| ncrease the % of affordable housing options                                               | N/A                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      |
| ncrease the % of adolescents receiving an annual wellness checkup                         | Our community outreach staff, community health workers and care transitions teams work to connect community members and patients with primary care providers. AHC also partners with and provides funding for several safety net clinics such as Mobile Med Kaseman Clinic, and Mercy Clinic.                                                                                                                                                                                                                            |
| ncrease the % of adults with a usual primary care<br>provider                             | Our community outreach staff, community health workers and care transitions teams work to connect community members and patients with primary care providers. AHC also partners with and provides funding for several safety net clinics such as Mobile Med. Kaseman Clinic, and Mercy Clinic.                                                                                                                                                                                                                           |
| ncrease the % of children receiving dental care                                           | N/A                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      |
| Reduce % uninsured ED visits                                                              | AHC case managers, care transitions nurses, CHWs and outreach staff work with uninsured patients and community members to raise awareness of government assistance programs and ACA enrollment dates and processes. Uninsured patients receive assistance enrolling in these types of programs. AHC also partners and provides funding to community organizations that assist community members with enrollment into government assistance and insurance programs such as Casa de Maryland, VAS and CHEER, among others. |
| Reduce heart disease mortality (per 100,000)                                              | Health education and screenings around heart health are conducted in the community on a regular basis. This includes things such blood pressure and BMI screenings as well as lectures. Education and screenings take place at locations such as community cente senior centers and low-income housing complexes.                                                                                                                                                                                                        |
| Reduce cancer mortality (per 100,000)                                                     | N/A                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      |
| Reduce diabetes-related emergency department visit rate (per 100,000)                     | N/A                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      |
| Reduce hypertension-related emergency department<br>visit rate (per 100,000)              | Health education and screenings around heart health are conducted in the community on a regular basis. This includes things such blood pressure and BMI screenings as well as lectures. Education and screenings take place at locations such as community cente senior centers and low-income housing complexes.                                                                                                                                                                                                        |
| Reduce drug induced mortality (per 100,000)                                               | N/A                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      |
| - 2 4 7                                                                                   | A support group is offered to provide information, resources and support in a safe space for those experiencing mental health                                                                                                                                                                                                                                                                                                                                                                                            |
| Reduce mental health-related emergency department<br>visit rate (per 100,000)             | struggles as well as their loved ones. Additionally, AHC provides funding to partners such CentrePoint counseling that provide ment<br>health services for low-income community members. AHC also provides funding to clinics such as Mansfield Kaseman that provide<br>mental health services and education.                                                                                                                                                                                                            |
| Reduce addictions-related emergency department visit rate (per 100,000)                   | A support group is offered to provide information, resources and support in a safe space for those experiencing mental health struggles as well as their loved ones. Additionally, AHC provides funding to partners such CentrePoint counseling that provide ment health services for low-income community members. AHC also provides funding to clinics such as Mansfield Kaseman that provide mental health services and education.                                                                                    |
| Reduce Alzheimer's disease and other dementias-<br>related hospitalizations (per 100,000) | N/A                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      |
| Reduce dental-related emergency department visit rate per 100,000)                        | N/A                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      |
| ncrease the % of children with recommended raccinations                                   | N/A                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      |
| ncrease the % vaccinated annually for seasonal                                            | N/A                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      |
| nfluenza<br>Reduce asthma-related emergency department visit rate                         | N/A                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      |
| (per 10,000)  9. (Optional) Did your hospital's initiatives in FY 2018 add                | dress other, non-SHIP, state health goals? If so, tell us about them below.                                                                                                                                                                                                                                                                                                                                                                                                                                              |
|                                                                                           |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          |

| Q14                                                                                                                       | Q141. As required under HG §19-303, please select all of the gaps in physician availability in your hospital's CBSA. Select all that apply.                                |                           |                                                                                                                                                                      |                               |  |
|---------------------------------------------------------------------------------------------------------------------------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------|---------------------------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------------------------|--|
|                                                                                                                           | = No                                                                                                                                                                       |                           |                                                                                                                                                                      |                               |  |
| . !                                                                                                                       | No gaps                                                                                                                                                                    |                           |                                                                                                                                                                      |                               |  |
|                                                                                                                           | Primary care                                                                                                                                                               |                           |                                                                                                                                                                      |                               |  |
|                                                                                                                           | Mental health                                                                                                                                                              |                           |                                                                                                                                                                      |                               |  |
|                                                                                                                           | Substance abuse/detoxification                                                                                                                                             |                           |                                                                                                                                                                      |                               |  |
| . !                                                                                                                       | Internal medicine                                                                                                                                                          |                           |                                                                                                                                                                      |                               |  |
| . !                                                                                                                       | Dermatology                                                                                                                                                                |                           |                                                                                                                                                                      |                               |  |
| . !                                                                                                                       | Dental                                                                                                                                                                     |                           |                                                                                                                                                                      |                               |  |
| . !                                                                                                                       | Neurosurgery/neurology                                                                                                                                                     |                           |                                                                                                                                                                      |                               |  |
| . !                                                                                                                       | General surgery                                                                                                                                                            |                           |                                                                                                                                                                      |                               |  |
| . !                                                                                                                       | Orthopedic specialties                                                                                                                                                     |                           |                                                                                                                                                                      |                               |  |
| l                                                                                                                         | Obstetrics                                                                                                                                                                 |                           |                                                                                                                                                                      |                               |  |
| )                                                                                                                         | Otolaryngology                                                                                                                                                             |                           |                                                                                                                                                                      |                               |  |
| J                                                                                                                         | Other. Please specify. psychiatrists accepting insurance                                                                                                                   |                           |                                                                                                                                                                      |                               |  |
|                                                                                                                           | <u> </u>                                                                                                                                                                   |                           |                                                                                                                                                                      |                               |  |
|                                                                                                                           | If you list Physician Subsidies in your data in category t<br>t patient demand.                                                                                            | C of the CB Inventory She | eet, please indicate the category of subsidy, and explain why the services would r                                                                                   | not otherwise be available to |  |
| 1                                                                                                                         | Hospital-Based Physicians                                                                                                                                                  |                           |                                                                                                                                                                      |                               |  |
| 1                                                                                                                         | Non-Resident House Staff and Hospitalists                                                                                                                                  |                           | found to be ineffectively covered solely by community Psychiatrists, and a hybrid                                                                                    | model was developed, to       |  |
|                                                                                                                           | Coverage of Emergency Department Call                                                                                                                                      | include community and e   | employed Psychiatrists.                                                                                                                                              |                               |  |
|                                                                                                                           | Physician Provision of Financial Assistance                                                                                                                                |                           |                                                                                                                                                                      |                               |  |
|                                                                                                                           | Physician Recruitment to Meet Community Need                                                                                                                               |                           | unmet, as most independent Psychiatrists were non-participants with insurance p<br>cover this unmet need; very low reimbursement for outpatient services drives this |                               |  |
|                                                                                                                           | Other (provide detail of any subsidy not listed above)                                                                                                                     | Services are provided to  | cover this diffrict riced, very low reimbursement for outputtent services three this                                                                                 | subsidy to this level.        |  |
|                                                                                                                           | Other (provide detail of any subsidy not listed above)                                                                                                                     |                           |                                                                                                                                                                      |                               |  |
|                                                                                                                           | Other (provide detail of any subsidy not listed above)                                                                                                                     |                           |                                                                                                                                                                      |                               |  |
|                                                                                                                           | called (provide detail of any caselly not noted above)                                                                                                                     |                           |                                                                                                                                                                      |                               |  |
| Q14                                                                                                                       | Q143. (Optional) Is there any other information about physician gaps that you would like to provide?                                                                       |                           |                                                                                                                                                                      |                               |  |
| Q14                                                                                                                       | Q144. (Optional) Please attach any files containing further information regarding physician gaps at your hospital.                                                         |                           |                                                                                                                                                                      |                               |  |
|                                                                                                                           |                                                                                                                                                                            |                           |                                                                                                                                                                      |                               |  |
| Q14                                                                                                                       | 5. Section VI - Financial Assistance                                                                                                                                       | Policy (FAP)              |                                                                                                                                                                      |                               |  |
| Q14                                                                                                                       | Upload a copy of your hospital's financial assistance po                                                                                                                   | olicy.                    |                                                                                                                                                                      |                               |  |
|                                                                                                                           |                                                                                                                                                                            |                           |                                                                                                                                                                      |                               |  |
| <u>Al</u>                                                                                                                 | AHC-FinancialAssistance-Policy-English&Spanish.pdf 147.3RB application/pdf                                                                                                 |                           |                                                                                                                                                                      |                               |  |
|                                                                                                                           |                                                                                                                                                                            |                           |                                                                                                                                                                      |                               |  |
| Q147. Upload a copy of the Patient Information Sheet provided to patients in accordance with Health-General §19-214.1(e). |                                                                                                                                                                            |                           |                                                                                                                                                                      |                               |  |
| Pa                                                                                                                        | Patient Information Sheet BHWS.pdf 142.2kB application/pdf                                                                                                                 |                           |                                                                                                                                                                      |                               |  |
| Q14                                                                                                                       | Q148. What is your hospital's household income threshold for medically necessary free care? Please respond with ranges as a percentage of the federal poverty level (FPL). |                           |                                                                                                                                                                      |                               |  |
| E                                                                                                                         | Equal to or below 200 percent of the current Federal Pove                                                                                                                  | rty Level.                |                                                                                                                                                                      |                               |  |

Between 201 percent and 600 percent of the current Federal Poverty Level.

Q150. What are your hospital's criteria for reduced cost medically necessary care for cases of financial hardship? Please respond with ranges as a percentage of the FPL and household income. For example, household income between 301-500% of the FPL and a medical debt incurred over a 12-month period that exceeds 25 percent of household income.

Household income between 201-600% of the Federal Poverty Level and a medical debt incurred over the course of the previous 12 months that constitutes more than 25 percent of the family's income.

Q151. Provide a brief description of how your hospital's FAP has changed since the ACA Expansion became effective on January 1, 2014.

Adventist HealthCare Behavioral Health & Wellness Services Rockville is committed to meeting the health care needs of its community through a ministry of physical, mental and spiritual healing. All patients, regardless of race, creed, sex, age, national origin or financial status, may apply for financial assistance at Adventist HealthCare Behavioral Health & Wellness Services Rockville. Each application for Financial Assistance (charity care) will be reviewed based upon an assessment of the patient's and/or family's need, income and financial resources. It is part of Adventist HealthCare Behavioral Health & Wellness Services Rockville's mission to provide necessary medical care to those who are unable to pay for that care. This policy requires patients to cooperate with and avail themselves of all available programs (including Medicaid, workers compensation and other state and local programs) that might provide coverage for medical services. The hospital considers Financial Assistance to any patient responsibility amount as long as the patient has followed our requirements. The financial assistance application was most recently changed to match the Maryland State Uniform Financial Assistance Application.

Q152. (Optional) Is there any other information about your hospital's FAP that you would like to provide?

Special Considerations (Presumptive Eligibility): Adventist Healthcare makes available financial assistance to patients based upon their "assumed eligibility" if they meet one of the following criteria: (1) Patients, unless otherwise eligible for Medicaid or CHIP, who are beneficiaries of the means-tested social services programs listed below are eligible for free care, provided that the patient is uniform to day surface as 30 day set values as 30 day set lenses as 30 day set lense in a cative beneficiary of one of the following programs: households with children in the free or reduced lunch program; supplemental Nutritional Assistance Program (SNAP); Low-income-household energy assistance program; Women, Infants and Children (WIC). (2) Patients who are beneficiaries of the Montgomery County programs listed below are eligible for financial assistance after meeting the copay requirements mandated by the program, provided that the patient submits proof of enrollment within 30 days unless a 30 day extension is requested. Assistance will remain in effect as long as the patient is an active beneficiary of one of the following programs: Montgomery Cares; Project Access; Care for Kids. (3) Additionally, patients who fit one or more of the following criteria may be eligible for financial assistance for emergency or non-emergency Medically Necessary Care under this policy with or without a completed application, and regardless of financial ability. If the patient is: categorized as homeless or indigent; unable to provide the necessary financial assistance eligibility information due to mental status or capacity; unresponsive during care and is discharged due to expiration; individual is eligible by the State to receive assistance under the Violent Crimes Victims Compensation Act or the Sexual Assault Victims Compensation Act; a victim of a crime or abuse (other requirements will apply); elderly and a victim of abuse; an unaccompanied min

Q153. (Optional) Please attach any files containing further information about your hospital's FAP

Q154. Summary & Report Submission

Q155.

### Attention Hospital Staff! IMPORTANT!

You have reached the end of the questions, but you are not quite finished. Once you proceed to the next screen using the right arrow button below, you cannot go backward. For that reason, we strongly recommend that you use the Table of Contents to return to the beginning and double-check your answers.

When you click the right arrow button below, you will see a page with all of your answers together. You will see a link to download a pdf document of your answers, near the top of the page. You can download your answers to share with your leadership, board, or others as required by your internal processes.

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### **PART TWO: ATTACHMENTS**

# Corporate Policy Manual Financial Assistance (Formerly "Charity Care")

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Effective Date 01/08 Policy No: AHC 3.19
Cross Referenced: Previously: Financial Assistance Policy Origin: PFS

(see AHC 3.19.1 for Decision Rules / Application)

Reviewed: 02/09, 9/19/13, 7/17 Authority: EC Revised: 10/09, 06/15/10, 3/2/11, 10/02/13, 2/1/16, 11/17 Page: 1 of 14

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#### FINANCIAL ASSISTANCE POLICY SUMMARY

#### **SCOPE:**

This policy applies to the following Adventist HealthCare facilities: Shady Grove Adventist Hospital, Germantown Emergency Center, Washington Adventist Hospital, Adventist Behavioral Health, and Adventist Rehabilitation Hospital of Maryland, collectively referred to as AHC.

### **PURPOSE:**

In keeping with AHC's mission to demonstrate God's care by improving the health of people and communities Adventist HealthCare provides financial assistance to low to mid income patients in need of our services. AHC's Financial Assistance Plan provides a systematic and equitable way to ensure that patients who are uninsured, underinsured, have experienced a catastrophic event, and/or and lack adequate resources to pay for services can access the medical care they need.

Adventist HealthCare provides emergency and other non-elective medically necessary care to individual patients without discrimination regardless of their ability to pay, ability to qualify for financial assistance, or the availability of third-party coverage. In the event that third-party coverage is not available, a determination of potential eligibility for Financial Assistance will be initiated prior to, or at the time of admission. This policy identifies those circumstances when AHC may provide care without charge or at a discount based on the financial need of the individual.

Printed public notification regarding the program will be made annually in Montgomery County, Maryland and Prince George's County, Maryland newspapers and will be posted in the Emergency Departments, the Business Offices and Registration areas of the above named facilities.

This policy has been adopted by the governing body of AHC in accordance with the regulations and requirements of the State of Maryland and with the regulations under Section 501(r) of the Internal Revenue Code.

This financial assistance policy provides guidelines for:

 Financial assistance to self-pay individual patients receiving emergency and other non-elective medically necessary services based on medical necessity and financial need.

# Corporate Policy Manual Financial Assistance (Formerly "Charity Care")

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Effective Date 01/08 Policy No: AHC 3.19
Cross Referenced: Previously: Financial Assistance Policy Origin: PFS

(see AHC 3.19.1 for Decision Rules / Application)

Reviewed: 02/09, 9/19/13 Authority: EC Revised: 05/09, 06/09, 10/09, 06/15/10, 3/2/11, 10/02/13, 2/1/16 Page: 2 of 14

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- prompt-pay discounts (%) that may be charged to self-pay patients who receive medically necessary services that are not considered emergent or non-elective.

- special consideration, where appropriate, for those individuals who might gain special consideration due to catastrophic care.

### **BENEFITS:**

Enhance community service by providing quality medical services regardless of a patient's (or their guarantors') ability to pay. Decrease the unnecessary or inappropriate placement of accounts with collection agencies when a charity care designation is more appropriate.

### **DEFINITIONS:**

- <u>Medically Necessary:</u> health-care services or supplies needed to prevent, diagnose, or treat an illness, injury, condition, disease, or its symptoms and that meet accepted standards of medicine
- <u>Emergency Medical Services</u>: treatment of individuals in crisis health situations that may be life threatening with or without treatment
  - **Non-elective services:** a medical condition that without immediate attention:
    - o Places the health of the individual in serious jeopardy
    - o Causes serious impairment to bodily functions or serious dysfunction to a bodily organ.
    - And may include, but are not limited to:
      - Emergency Department Outpatients
      - Emergency Department Admissions
      - IP/OP follow-up related to previous Emergency visit
- <u>Catastrophic Care</u>: a severe illness requiring prolonged hospitalization or recovery. Examples would include coma, cancer, leukemia, heart attack or stroke. These illnesses usually involve high costs for hospitals, doctors and medicines and may incapacitate the person from working, creating a financial hardship
- **Prompt Pay Discount**: The state of Maryland allows a 1% prompt-pay discount for those patients who pay for medical services at the time the service is rendered.
- <u>FPL</u> (Federal Poverty Level): is the set minimum amount of gross income that a family needs for food, clothing, transportation, shelter and other necessities. In the United States, this level is determined by the Department of Health and Human Services.
- <u>Uninsured Patient</u>: Person not enrolled in a healthcare service coverage insurance plan. May or may not be eligible for charitable care.

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- <u>Self-pay Patient</u>: an Uninsured Patient who does not qualify for AHC Financial Assistance due to income falling above the covered FPL income guidelines

### **POLICY**

### 1. General Eligibility

- 1.1. All patients, regardless of race, creed, gender, age, sexual orientation, national origin or financial status, may apply for Financial Assistance.
- 1.2. It is part of Adventist HealthCare's mission to provide necessary medical care to those who are unable to pay for that care. The Financial Assistance program provides for care to be either free or rendered at a reduced charge to:
  - 1.2.1. those most in need based upon the current Federal Poverty Level (FPL) assessment, (i.e., individuals who have income that is less than or equal to 200% of the federal poverty level (See Attachment A for current FPL).
  - 1.2.2. those in some need based upon the current FPL, (i.e., individuals who have income that is between 201% and 600% of the current FPL guidelines
  - 1.2.3. patients experiencing a financial hardship (medical debt incurred over the course of the previous 12 months that constitutes more than 25% of the family's income), and/or
  - 1.2.4. absence of other available financial resources to pay for urgent or emergent medical care
- 1.3. This policy requires that a patient or their guarantor to cooperate with, and avail themselves of all available programs (including those offered by AHC, Medicaid, workers compensation, and other state and local programs) which might provide coverage for services, prior to final approval of Adventist HealthCare Financial Assistance.
- 1.4. **Eligibility for Emergency Medical Care:** Patients may be eligible for financial assistance for Emergency Medical Care under this Policy if:
  - 1.4.1. They are uninsured, have exhausted, or will exhaust all available insurance benefits; and

# Corporate Policy Manual Financial Assistance (Formerly "Charity Care")

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Reviewed: 02/09, 9/19/13 Authority: EC Revised: 05/09, 06/09, 10/09, 06/15/10, 3/2/11, 10/02/13, 2/1/16 Page: 4 of 14

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- 1.4.2. Their annual family income does not exceed 200% of the current Federal Poverty Guidelines to qualify for full financial assistance or 600% of the current Federal Poverty Guidelines for partial financial assistance; and
- 1.4.3. They apply for financial assistance within the Financial Assistance Application Period (i.e. within the period ending on the 240th day after the first post-discharge billing statement is provided to a patient).
- 1.5. Eligibility for non-emergency Medically Necessary Care: Patients may be eligible for financial assistance for non-emergency Medically Necessary Care under this Policy if:
  - 1.5.1. They are uninsured, have exhausted, or will exhaust all available insurance benefits; and
  - 1.5.2. Their annual family income does not exceed 200% of the current Federal Poverty Guidelines to qualify for full financial assistance or 600% of the current Federal Poverty Guidelines for partial financial assistance; and
  - 1.5.3. They apply for financial assistance within the Financial Assistance Application Period (i.e. within the period ending on the 240th day after the first post-discharge billing statement is provided to a patient) and
  - 1.5.4. The treatment plan was developed and provided by an AHC care team

### 1.6. **Considerations:**

- 1.6.1. Insured Patients who incur high out of pocket expenses (deductibles, co-insurance, etc.) may be eligible for financial assistant applied to the patient payment liability portion of their medically necessary services
- 1.6.2. Pre-approved financial assistance for medical services scheduled past the 2nd midnight post an ER admission are reviewed by the appropriate staff based on medical necessity criteria established in this policy, and may or may not be approved for financial assistance.

# Corporate Policy Manual Financial Assistance (Formerly "Charity Care")

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- 1.7. **Exclusions:** Patients are INELIGIBLE for financial assistance for Emergency Medical Care or other non-emergency Medically Necessary Care under this policy if:
  - 1.7.1. Purposely providing false or misleading information by the patient or responsible party; or
  - 1.7.2. Providing information gained through fraudulent methods in order to qualify for financial assistance (EXAMPLE: using misappropriated identification and/or financial information, etc.)
  - 1.7.3. The patient or responsible party refuses to cooperate with any of the terms of this Policy; or
  - 1.7.4. The patient or responsible party refuses to apply for government insurance programs after it is determined that the patient or responsible party is likely to be eligible for those programs; or
  - 1.7.5. The patient or responsible party refuses to adhere to their primary insurance requirements where applicable.
- 1.8. **Special Considerations (Presumptive Eligibility)**: Adventist Healthcare make available financial assistance to patients based upon their "assumed eligibility" if they meet on of the following criteria:
  - 1.8.1. Patients, *unless otherwise eligible for Medicaid or CHIP*, who are beneficiaries of the means-tested social services programs listed below are eligible for free care, provided that the patient submits proof of enrollment within 30 days unless a 30 day extension is requested. Assistance will remain in effect as long as the patient is an active beneficiary of one of the programs below:
    - 1.8.1.1. Households with children in the free or reduced lunch program;
    - 1.8.1.2. Supplemental Nutritional Assistance Program (SNAP);
    - 1.8.1.3. Low-income-household energy assistance program;
    - 1.8.1.4. Women, Infants and Children (WIC)

# Corporate Policy Manual Financial Assistance (Formerly "Charity Care")

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Reviewed: 02/09, 9/19/13 Authority: EC Revised: 05/09, 06/09, 10/09, 06/15/10, 3/2/11, 10/02/13, 2/1/16 Page: 6 of 14

- 1.8.2. Patients who are beneficiaries of the Montgomery County programs listed below are eligible for financial assistance after meeting the copay requirements mandated by the program, provided that the patient submits proof of enrollment within 30 days unless a 30 day extension is requested. Assistance will remain in effect as long as the patient is an active beneficiary of one of the programs below:
  - 1.8.2.1. Montgomery Cares;
  - 1.8.2.2. Project Access;
  - 1.8.2.3. Care for Kids
- 1.8.3. Additionally, patients who fit one or more of the following criteria may be eligible for financial assistance for emergency or non-emergency Medically Necessary Care under this policy with or without a completed application, and regardless of financial ability. IF the patient is:
  - 1.8.3.1. categorized as homeless or indigent
  - 1.8.3.2. unable to provide the necessary financial assistance eligibility information due to mental status or capacity
  - 1.8.3.3. unresponsive during care and is discharged due to expiration
  - 1.8.3.4. individual is eligible by the State to receive assistance under the Violent Crimes Victims Compensation Act or the Sexual Assault Victims Compensation Act;
  - 1.8.3.5. a victim of a crime or abuse (other requirements will apply)
  - 1.8.3.6. Elderly and a victim of abuse
  - 1.8.3.7. an unaccompanied minor
  - 1.8.3.8. is currently eligible for Medicaid, but was not at the date of service

For any individual presumed to be eligible for financial assistance in accordance with this policy, all actions described in the "Eligibility" Section and throughout this policy would apply as if the individual had submitted a completed Financial Assistance Application form.

# Corporate Policy Manual Financial Assistance (Formerly "Charity Care")

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- 1.9. **Amount Generally Billed:** An individual who is eligible for assistance under this policy for emergency or other medically necessary care will never be charged more than the amounts generally billed (AGB) to an individual who is not eligible for assistance. The charges to which a discount will apply are set by the State of Maryland's rate regulation agency (HSCRC) and are the same for all payers (i.e. commercial insurers, Medicare, Medicaid or self-pay) with the exception of Adventist Rehabilitation Hospital of Maryland which charges for patients eligible for assistance under this policy will be set at the most recent Maryland Medicaid interim rate at the time of service as set by the Department of Health and Mental Hygiene.
- 2. **Policy Transparency:** Financial Assistance Policies are transparent and available to the individuals served at any point in the care continuum in the primary languages that are appropriate for the Adventist HealthCare service area.
  - 2.1. As a standard process, Adventist HealthCare will provide Plain Language Summaries of the Financial Assistance Policy
    - 2.1.1. During ED registration
    - 2.1.2. During financial counseling sessions
    - 2.1.3. Upon request
  - 2.2. Adventist HealthCare facilities will prominently and conspicuously post complete and current versions of the Plain Language Summary of the Financial Assistance policy
    - 2.2.1. At all registrations sites
    - 2.2.2. In specialty area waiting rooms
    - 2.2.3. In specialty area patient rooms
  - 2.3. Adventist HealthCare facilities will prominently and conspicuously post complete and current versions of the following on their respective websites in English and in the primary languages that are appropriate for the Adventist HealthCare service area:
    - 2.3.1. Financial Assistance Policy (FAP)
    - 2.3.2. Financial Assistance Application Form (FAA Form)

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Reviewed: 02/09, 9/19/13 Authority: EC Revised: 05/09, 06/09, 10/09, 06/15/10, 3/2/11, 10/02/13, 2/1/16 Page: 8 of 14

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#### 2.3.3. Plain Language Summary of the Financial Assistance Policy (PLS)

#### 3. Policy Application and Determination Period

- 3.1. The Financial Assistance Policy applies to charges for medically necessary patient services that are rendered by one of the referenced Adventist HealthCare facilities. A patient (or guarantor) may apply for Financial Assistance at any time within 240 days after the date it is determined that the patient owes a balance.
- 3.2. Probable eligibility will be communicated to the patient within 2 business days of the submission of an application.
- 3.3. Each application for Financial Assistance will be reviewed, and a determination made based upon an assessment of the patient's (or guarantor's) ability to pay. This could include, without limitations the needs of the patient and/or guarantor, available income and/or other financial resources. Final Financial Assistance decisions and awards will be communicated to the patient within 10 business days of the submission of a completed application for Financial Assistance.
- 3.4. Pre-approved financial assistance for scheduled medical services is approved by the appropriate staff based on criteria established in this policy
- 3.5. **Policy Eligibility Period:** If a patient is approved for financial assistance under this Policy, their financial assistance under this policy **shall not exceed past 12 months from the date of the eligibility award letter**. Patients requiring financial assistance past this time must reapply and complete the application process in total.
- 4. **POLICY EXCLUSIONS:** Services not covered by the AHC Financial Assistance Policy include, but are not limited to:
  - 4.1. Services deemed not medically necessary by AHC clinical team
  - 4.2. Services not charged and billed by an Adventist HealthCare facility listed within this policy are not covered by this policy. Examples include, but at are not limited to; charges from physicians, anesthesiologists, emergency department physicians, radiologists, cardiologists, pathologists, and consulting physicians requested by the admitting and attending physicians.

# Corporate Policy Manual Financial Assistance (Formerly "Charity Care")

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Effective Date 01/08 Policy No: AHC 3.19
Cross Referenced: Previously: Financial Assistance Policy Origin: PFS

(see AHC 3.19.1 for Decision Rules / Application)

Reviewed: 02/09, 9/19/13 Authority: EC Revised: 05/09, 06/09, 10/09, 06/15/10, 3/2/11, 10/02/13, 2/1/16 Page: 9 of 14

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- 4.3. Cosmetic, other elective procedures, convenience and/or other Adventist HealthCare facility services which are not medically necessary, are excluded from consideration as a free or discounted service.
- 4.4. Patients or their guarantors who are eligible for County, State, Federal or other assistance programs will not be eligible for Financial Assistance for services covered under those programs.
- 4.5. Services Rendered by Physicians who provide services at one of the AHC locations are NOT covered under this policy.
  - 4.5.1. Physician charges are billed **separately** from hospital charges.

#### **Roles and Responsibilities**

#### 4.6. Adventist HealthCare responsibilities

- 4.6.1. AHC has a financial assistance policy to evaluate and determine an individual's eligibility for financial assistance.
- 4.6.2. AHC has a means of communicating the availability of financial assistance to all individuals in a manner that promotes full participation by the individual.
- 4.6.3. AHC workforce members in Patient Financial Services and Registration areas understand the AHC financial assistance policy and are able to direct questions regarding the policy to the proper hospital representatives.
- 4.6.4. AHC requires all contracts with third party agents who collect bills on behalf of AHC to include provisions that these agents will follow AHC financial assistance policies.
- 4.6.5. The AHC Revenue Cycle Function provides organizational oversight for the provision of financial assistance and the policies/processes that govern the financial assistance process.
- 4.6.6. After receiving the individual's request for financial assistance, AHC notifies the individual of the eligibility determination within a reasonable period of time.
- 4.6.7. AHC provides options for payment arrangements.

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- 4.6.8. AHC upholds and honors individuals' right to appeal decisions and seek reconsideration.
- 4.6.9. AHC maintains (and requires billing contractors to maintain) documentation that supports the offer, application for, and provision of financial assistance for a minimum period of seven years.
- 4.6.10. AHC will periodically review and incorporate federal poverty guidelines for updates published by the United States Department of Health and Human Services.

### 4.7. Individual Patient's Responsibilities

- 4.7.1. To be considered for a discount under the financial assistance policy, the individual must cooperate with AHC to provide the information and documentation necessary to apply for other existing financial resources that may be available to pay for healthcare, such as Medicare, Medicaid, third-party liability, etc.
- 4.7.2. To be considered for a discount under the financial assistance policy, the individual must provide AHC with financial and other information needed to determine eligibility (this includes completing the required application forms and cooperating fully with the information gathering and assessment process).
- 4.7.3. An individual who qualifies for a partial discount must cooperate with the hospital to establish a reasonable payment plan.
- 4.7.4. An individual who qualifies for partial discounts must make good faith efforts to honor the payment plans for their discounted hospital bills. The individual is responsible to promptly notify AHC of any change in financial situation so that the impact of this change may be evaluated against financial assistance policies governing the provision of financial assistance.

#### 5. Identification Of Potentially Eligible Individuals

- 5.1. Identification through socialization and outreach
  - 5.1.1. Registration and pre-registration processes promote identification of individuals in need of financial assistance.

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- 5.1.2. Financial counselors will make best efforts to contact all self-pay inpatients during the course of their stay or within 4 days of discharge.
- 5.1.3. The AHC hospital facility's PLS will be distributed along with the FAA Form to every individual before discharge from the hospital facility.
- 5.1.4. Information on how to obtain a copy of the PLS will be included with billing statements that are sent to the individuals
- 5.1.5. An individual will be informed about the AHC hospital facility's FAP in oral communications regarding the amount due for his or her care.
- 5.1.6. The individual will be provided with at least one written notice (notice of actions that may be taken) that informs the individual that the hospital may take action to report adverse information about the individual to consumer credit reporting agencies/credit bureaus if the individual does not submit a FAA Form or pay the amount due by a specified deadline. This deadline cannot be earlier than 120 days after the first billing statement is sent to the individual. The notice must be provided to the individual at least 30 days before the deadline specified in the notice.
- 5.2. **Requests for Financial Assistance**: Requests for financial assistance may be received from multiple sources (including the patient, a family member, a community organization, a church, a collection agency, caregiver, Administration, etc.).
  - 5.2.1. Requests received from third parties will be directed to a financial counselor.
  - 5.2.2. The financial counselor will work with the third party to provide resources available to assist the individual in the application process.
  - 5.2.3. If available, an estimated charges letter will be provided to individuals who request it.
  - 5.2.4. **AUTOMATED CHARITY PROCESS** for Accounts sent to outsourced agencies: Adventist HealthCare recognizes that a portion of the uninsured or underinsured patient population may not engage in the traditional financial assistance application process. If the required

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information is not provided by the patient, Adventist HealthCare may employ an automated, predictive scoring tool to qualify patients for financial assistance. The Payment Predictability Score (PPS) predicts the likelihood of a patient to qualify for Financial Assistance based on publicly available data sources. PPS provides an estimate of the patient's likely socio-economic standing, as well as, the patient's household income size. Approval used with PPS applies only to accounts being reviewed by Patient Financial Services. All other dates of services for the same patient or guarantor will follow the standard Adventist HealthCare collection process.

6. **Executive Approval Board:** Financial assistance award considerations that fall outside the scope of this policy must be reviewed and approved by AHC CFO of facility rendering services, AHC Vice President of Revenue Management, and AHC VP of Patient Safety/Quality.

#### 7. POLICY REVIEW AND MAINTAINENCE:

- 7.1. This policy will be reviewed on a bi-annual basis
- 7.2. The review team includes Adventist Health entity CFOs and VP of Revenue Management for Adventist Health
- 7.3. Updates, edits, and/or additions to this policy must be reviewed and agreed upon, by the review team and then by the governing committee designated by the Board prior to adoption by AHC.
- 7.4. Updated policies will be communicated and posted as outlined in section 2-Policy Transparency of this document.

#### CONTACT INFORMATION AND ADDITIONAL RESOURCES

Adventist HealthCare Patient Financial Services Department 820 W Diamond Ave, Suite 500 Gaithersburg, MD 20878 (301) 315-3660

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The following information can be found at <u>Adventist HealthCare's Public Notice of</u> Financial Assistance & Charity Care:

| Document Title                                                        |
|-----------------------------------------------------------------------|
| AHC Financial Assistance Plain Language Summary - English             |
| AHC Financial Assistance Plain Language Summary - Spanish             |
| AHC Federal Poverty Guidelines                                        |
| AHC Financial Assistant Application - English                         |
| AHC Financial Assistant Application - Spanish                         |
| List of Providers not covered under AHC's Financial Assistance Policy |

## Manual de política corporativa Asistencia financiera

(Anteriormente "Atención de beneficencia")

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Fecha de entrada en vigencia 01/08 Nro. de política: AHC 3.19 Referencia: Anteriormente: Política de asistencia financiera Origen: PFS

(consulte AHC 3.19.1 para ver las Reglas de decisión/aplicación)

Revisada: 02/09, 19/9/13, 7/17 Autoridad: EC

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# RESUMEN DE LA POLÍTICA DE ASISTENCIA FINANCIERA

#### **ALCANCE:**

Esta política rige para los siguientes centros de Adventist HealthCare: Shady Grove Adventist Hospital, Germantown Emergency Center, Washington Adventist Hospital, Adventist Behavioral Health, y Adventist Rehabilitation Hospital of Maryland, a los que conjuntamente se los denomina AHC.

#### Propósito:

En concordancia con la misión de AHC de demostrar los cuidados de Dios mejorando la salud de las personas y las comunidades, Adventist HealthCare brinda asistencia financiera a los pacientes de bajos y medianos ingresos que necesitan nuestros servicios. El Plan de asistencia financiera de AHC constituye una manera sistemática y equitativa de garantizar que los pacientes sin seguro, que tengan un seguro insuficiente, que hayan sufrido un evento catastrófico o no cuenten con los recursos adecuados para pagar los servicios puedan acceder a la atención médica que necesitan.

Adventist HealthCare brinda atención médica de emergencia y cuidados no electivos médicamente necesarios a pacientes individuales sin discriminación, independientemente de su capacidad de pagar, su capacidad de calificar para recibir asistencia financiera o la disponibilidad de cobertura de terceros. En el caso de que la cobertura de terceros no estuviera disponible, se iniciará una determinación de posible elegibilidad para recibir Asistencia financiera antes o al momento de la internación. Esta política identifica las circunstancias para las cuales AHC podría proporcionar atención sin cargo o con descuento en base a la necesidad financiera de la persona.

Se realizará una notificación pública impresa sobre el programa anualmente en periódicos del Condado de Montgomery, Maryland y el Condado de Prince George, Maryland y se publicará en los Departamentos de Emergencias, las Oficinas Comerciales y las áreas de Registro de los centros mencionados anteriormente.

Esta política ha sido adoptada por el órgano rector de AHC de conformidad con las regulaciones y requisitos del Estado de Maryland y con las regulaciones de la Sección 501(r) del Código de Rentas Internas.

Esta política de asistencia financiera proporciona pautas para:

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- Asistencia financiera a pacientes individuales que pagan por su cuenta que reciben servicios de emergencia u otros servicios no electivos médicamente necesarios en base a necesidad médica y financiera.
- Descuentos por pago puntual (%) que podrían ser cobrados a pacientes que pagan por su cuenta que reciben servicios médicamente necesarios que no se consideran de emergencia o no electivos.
- Consideración especial, cuando sea adecuado, para aquellas personas que reciban una consideración especial debido a cuidados intensivos.

#### **BENEFICIOS:**

Mejorar el servicio a la comunidad ofreciendo servicios médicos de calidad independientemente de la capacidad de pago del paciente (o del garante). Reducir la colocación innecesaria o inadecuada de cuentas con agencias de recaudación cuando una designación de atención de caridad es más adecuada.

#### **DEFINICIONES:**

- <u>Médicamente necesario:</u> servicios o suministros de atención médica necesarios para prevenir, diagnosticar o tratar una enfermedad, lesión, afección, o sus síntomas y que cumplen con las normas aceptadas de medicina.
- <u>Servicios médicos de emergencia:</u> tratamiento de personas en situaciones médicas de crisis que podrían ser mortales con o sin tratamiento.
- Servicios no electivos: una afección médica que sin atención inmediata:
  - o Pone la salud de la persona en grave peligro.
  - Causa un trastorno grave de la función corporal o un deterioro grave a un órgano del cuerpo.
  - O Y pueden incluir, entre otros:
    - Pacientes externos del Departamento de Emergencias
    - Internaciones del Departamento de Emergencias
    - Tratamiento de seguimiento para pacientes internos o externos relacionado con una visita previa al Departamento de Emergencias
- <u>Cuidados intensivos</u>: una enfermedad grave que requiere una hospitalización o recuperación prolongadas. Algunos ejemplos incluyen el coma, cáncer, leucemia, ataque cardíaco o accidente cerebrovascular. Por lo general, estas enfermedades implican un gran costo en hospitales, médicos y medicamentos y podrían hacer que una persona sea incapaz de trabajar, y por lo tanto, causarle problemas económicos.

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 Descuento por pago puntual: El estado de Maryland permite un descuento por pago puntual del 1 % para los pacientes que pagan los servicios médicos al momento de recibirlos.

- **FPL** (Nivel federal de pobreza): es el monto mínimo de ingresos brutos que una familia necesita para comida, ropa, transporte, vivienda y otras necesidades. En los Estados Unidos, el Departamento de Salud y Servicios Humanos determina este nivel.
- <u>Paciente sin seguro</u>: Una persona que no está inscripta en un plan de seguro de cobertura médica. Puede o no ser elegible para recibir atención de beneficencia.
- <u>Paciente que paga por su cuenta</u>: Un paciente sin seguro que no califica para recibir Asistencia financiera de AHC debido a que sus ingresos superan lo establecido por las pautas de ingresos del Nivel federal de pobreza (FPL).

## **POLÍTICA**

## 1. Elegibilidad general

- 1.1. Todos los pacientes, independientemente de su raza, credo, sexo, edad, orientación sexual, nacionalidad o situación financiera, pueden solicitar Asistencia financiera.
- 1.2. Brindar atención médica necesaria a aquellos que no pueden pagarla es parte de la misión de Adventist HealthCare. El programa de Asistencia financiera establece que la atención será gratuita o a un precio reducido para:
  - 1.2.1. Quienes más lo necesitan de conformidad con la evaluación actual del Nivel federal de pobreza (FPL), es decir, aquellas personas que tienen ingresos inferiores o iguales al 200 % del Nivel federal de pobreza (Consultar Anexo A para ver el FPL actual).
  - 1.2.2. Quienes lo necesitan de conformidad con el Nivel federal de pobreza actual (es decir, personas que tienen ingresos entre 201 % y 600 % de las pautas actuales del FPL).
  - 1.2.3. Pacientes que sufren dificultades económicas (deuda médica incurrida durante los últimos 12 meses que constituye más del 25 % de los ingresos familiares), y/o
  - 1.2.4. La ausencia de otros recursos financieros para pagar por atención médica urgente o de emergencia

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1.3. Esta política exige que un paciente o su garante coopere y aproveche todos los programas disponibles (incluso aquellos ofrecidos por AHC, Medicaid, seguro de los trabajadores y otros programas estatales y locales) que podrían ofrecer cobertura para los servicios, antes de la aprobación final de Asistencia financiera de Adventist HealthCare.

- 1.4. Elegibilidad para Atención médica de emergencia: Los pacientes podrían ser elegibles para recibir asistencia financiera para Atención médica de emergencia de conformidad con esta Política si:
  - 1.4.1. No tienen seguro, han agotado, o agotarán todos los beneficios de seguro disponibles; y
  - 1.4.2. Sus ingresos familiares anuales no superan el 200 % de las Pautas federales de pobreza para calificar para asistencia financiera completa o el 600 % de las Pautas federales de pobreza para calificar para asistencia financiera parcial; y
  - 1.4.3. Solicitan asistencia financiera dentro del Periodo de solicitud de asistencia financiera (es decir, en el periodo que termina el día 240 luego de que el paciente reciba el primer estado de cuenta posterior al alta).
- 1.5. Elegibilidad para Atención médicamente necesaria que no sea de emergencia: Los pacientes podrían ser elegibles para recibir asistencia financiera para Atención médicamente necesaria que no sea de emergencia de conformidad con esta Política si:
  - 1.5.1. No tienen seguro, han agotado, o agotarán todos los beneficios de seguro disponibles; y
  - 1.5.2. Sus ingresos familiares anuales no superan el 200 % de las Pautas federales de pobreza para calificar para asistencia financiera completa o el 600 % de las Pautas federales de pobreza para calificar para asistencia financiera parcial; y
  - 1.5.3. Solicitan asistencia financiera dentro del Periodo de solicitud de asistencia financiera (es decir, en el periodo que termina el día 240 luego de que el paciente reciba el primer estado de cuenta posterior al alta); y

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1.5.4. El plan de tratamiento fue desarrollado y brindado por un equipo de atención de AHC.

#### 1.6. Consideraciones:

- 1.6.1. Los pacientes asegurados que incurran gastos de bolsillo altos (deducibles, coseguro, etc.) podrían ser elegibles para recibir asistencia financiera aplicada a la parte de responsabilidad a pagar por el paciente de sus servicios médicamente necesarios.
- 1.6.2. El personal apropiado analizará la asistencia financiera preaprobada para servicios médicos programados pasada la 2<sup>da</sup> noche luego de una admisión al Departamento de Emergencias en función de los criterios de necesidad médica establecidos en esta política, y la asistencia financiera podría ser aprobada o no.
- 1.7. **Exclusiones:** De conformidad con esta política, los pacientes son INELEGIBLES para recibir asistencia financiera para Atención médica de emergencia u otra Atención médicamente necesaria que no sea de emergencia si:
  - 1.7.1. El paciente o responsable proporciona información falsa o engañosa intencionalmente; o
  - 1.7.2. Se proporciona información obtenida a través de métodos fraudulentos para calificar para la asistencia financiera (EJEMPLO: utilizar una identificación o información financiera adquiridas indebidamente, etc.)
  - 1.7.3. El paciente o responsable se niega a cooperar con cualquiera de los términos de esta Política; o
  - 1.7.4. El paciente o responsable se niega a enviar su solicitud para programas de seguros del gobierno luego de haberse determinado que es probable que el paciente o responsable sea elegible para dichos programas; o
  - 1.7.5. El paciente o responsable se niega a cumplir los requisitos de su seguro primario cuando corresponda.

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- 1.8. Consideraciones especiales (Presunta elegibilidad): Adventist HealthCare pone asistencia financiera a disposición de los pacientes en función de su «supuesta elegibilidad» si cumplen con los siguientes criterios:
  - 1.8.1. Los pacientes, a menos que de otro modo sean elegibles para Medicaid o CHIP, que son beneficiarios de los programas de servicios sociales en los que se verifican los ingresos son elegibles para recibir atención gratuita, siempre y cuando el paciente presente un comprobante de inscripción dentro de 30 días, a menos que se solicite una extensión de 30 días. La Asistencia continuará en vigencia mientras el paciente siga siendo un beneficiario activo de uno de los siguientes programas:
    - 1.8.1.1. Familias con hijos en el Programa de almuerzo gratuito o a precio reducido;
    - 1.8.1.2. Programa de Asistencia Nutricional Suplementaria (SNAP);
    - 1.8.1.3. Programa de asistencia energética para hogares de bajos ingresos;
    - 1.8.1.4. Mujeres, infantes y niños (WIC)
  - 1.8.2. Los pacientes que son beneficiarios de los siguientes programas del condado de Montgomery son elegibles para recibir asistencia financiera luego de cumplir con los requisitos de copagos exigidos por el programa, siempre y cuando el paciente presente un comprobante de inscripción dentro de 30 días, a menos que se solicite una extensión de 30 días. La Asistencia continuará en vigencia mientras el paciente siga siendo un beneficiario activo de uno de los siguientes programas:
    - 1.8.2.1. Montgomery Cares;
    - 1.8.2.2. Project Access;
    - 1.8.2.3. Care for Kids
  - 1.8.3. Además, es posible que los pacientes que cumplan con uno o más de los siguientes criterios sean elegibles para recibir asistencia financiera para Atención de emergencia o atención médicamente necesaria que no sea de emergencia de conformidad con esta política con o sin una

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solicitud completa, e independientemente de la capacidad financiera. SI el paciente:

- 1.8.3.1. está categorizado como una persona sin hogar o indigente
- 1.8.3.2. no puede proporcionar la información necesaria de elegibilidad para asistencia financiera debido a su estado o capacidad mental
- 1.8.3.3. no responde durante la atención y es dado de alta debido al vencimiento
- 1.8.3.4. según el Estado, es elegible para recibir asistencia bajo la Ley de indemnización para víctimas de crímenes violentos o la Ley de indemnización para víctimas de agresión sexual;
- 1.8.3.5. es una víctima de un crimen o abuso (regirán otros requisitos)
- 1.8.3.6. es anciano y víctima de un abuso
- 1.8.3.7. es un menor no acompañado
- 1.8.3.8. es actualmente elegible para Medicaid, pero no lo era al momento del servicio

Para cualquier persona que se presuma que es elegible para recibir asistencia financiera de conformidad con esta política, regirán todas las acciones descritas en la sección «Elegibilidad» y en otras partes de esta política de la misma manera que si la persona hubiese presentado un formulario completo de solicitud de Asistencia financiera.

1.9. Monto generalmente facturado: Nunca se le cobrará a una persona que es elegible para recibir asistencia bajo esta política para atención de emergencia u otro tipo de atención médicamente necesaria más que los montos que se cobran generalmente (AGB) a una persona que no sea elegible para recibir asistencia. La agencia de reglamentación de tarifas del estado de Maryland (HSCRC) establece los cargos a los que se aplicará un descuento y son iguales para todos los pagadores (es decir, compañía de seguros comerciales, Medicare, Medicaid o pacientes que pagan por su cuenta) con la excepción de Adventist Rehabilitation Hospital of Maryland, cuyos cargos a pacientes elegibles para recibir asistencia bajo esta política se establecerán a la tasa provisional actual

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de Medicaid de Maryland al momento del servicio, según lo determinado por el Departamento de Salud y Salud Mental.

- 2. **Transparencia de la política:** Las Políticas de Asistencia financiera son transparentes y están disponibles para las personas atendidas en cualquier momento durante la atención en los idiomas primarios adecuados para el área de servicio de Adventist HealthCare.
  - 2.1. Como parte de un proceso estándar, Adventist HealthCare proporcionará Resúmenes en lenguaje sencillo de la Política de Asistencia financiera.
    - 2.1.1. Durante el registro en el Departamento de Emergencias
    - 2.1.2. Durante sesiones de asesoramiento financiero
    - 2.1.3. A petición
  - 2.2. Los centros de Adventist HealthCare publicarán de manera visible versiones completas y actuales del Resumen en lenguaje sencillo de la política de Asistencia financiera.
    - 2.2.1. En todos las oficinas de registro
    - 2.2.2. En las salas de espera de áreas de especialidad
    - 2.2.3. En las habitaciones de pacientes de áreas de especialidad
  - 2.3. Los centros de Adventist HealthCare publicarán de manera visible versiones completas y actuales de lo siguiente en sus respectivos sitios web en inglés y en los idiomas primarios que son adecuados para el área de servicio de Adventist HealthCare:
    - 2.3.1. Política de Asistencia financiera:
    - 2.3.2. Formulario de solicitud de Asistencia financiera
    - 2.3.3. Resumen en lenguaje sencillo de la Política de asistencia financiera:

#### 3. Periodo de solicitud y determinación de la Política

3.1. La Política de Asistencia financiera rige para cargos por servicios médicamente necesarios para pacientes que son prestados por uno de los centros de Adventist HealthCare mencionados. Un paciente (o garante) puede enviar una

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solicitud para recibir Asistencia financiera en cualquier momento dentro de **240 días desde que se determina que el paciente tiene un saldo deudor.** 

- 3.2. Se comunicará la elegibilidad probable al paciente dentro de 2 días laborales desde la presentación de la solicitud.
- 3.3. Se analizarán todas las solicitudes de Asistencia financiera y se llegará a una determinación en función de la evaluación de la capacidad de pagar del paciente (o garante). Esto podría incluir, sin limitaciones, las necesidades del paciente o garante, los ingresos disponibles u otros recursos financieros. Las decisiones y adjudicaciones finales sobre Asistencia financiera se comunicarán al paciente dentro de 10 días laborales de la presentación de una solicitud completa para Asistencia financiera.
- 3.4. La asistencia financiera preaprobada para servicios médicos programados es aprobada por el personal adecuado en base a los criterios establecidos en esta política
- 3.5. **Periodo de elegibilidad de la política:** Si se aprueba la asistencia financiera de un paciente bajo esta Política, su asistencia financiera de conformidad con esta política no deberá exceder los 12 meses **desde la fecha de la carta de adjudicación**. Los pacientes que requieran asistencia financiera pasado este tiempo deberán volver a enviar la solicitud y completar el proceso de solicitud nuevamente.
- 4. **EXCLUSIONES DE LA POLÍTICA:** Los siguientes son algunos de los servicios no cubiertos por la Política de Asistencia financiera de AHC:
  - 4.1. Servicios que el equipo clínico de AHC determine que no son médicamente necesarios
  - 4.2. Los servicios no cobrados y facturados por un centro de Adventist HealthCare enumerado en esta política no están cubiertos bajo esta política. Los siguientes son algunos de los ejemplos: cargos de médicos, anestesiólogos, médicos del departamento de emergencias, radiólogos, cardiólogos, patólogos y médicos de consulta solicitados por el médico que realiza el ingreso del paciente y el médico adjunto.
  - 4.3. Los servicios cosméticos, otros procedimientos electivos, de conveniencia u otros servicios de centros de Adventist HealthCare que no sean médicamente

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necesarios están excluidos de ser considerados para un servicio gratuito o con descuento.

- 4.4. Los pacientes o sus garantes que son elegibles para programas de asistencia del condado, estatales, federales o de otras fuentes no serán elegibles para recibir Asistencia financiera por servicios cubiertos por esos programas.
- 4.5. Los servicios prestados por médicos que ofrecen servicios en uno de los centros de AHC NO están cubiertos bajo esta política.
  - 4.5.1. Los cargos de los médicos se facturan de manera **separada** a los cargos del hospital.

#### Funciones y responsabilidades

#### 4.6. Responsabilidades de Adventist HealthCare

- 4.6.1. AHC tiene una política de asistencia financiera para evaluar y determinar la elegibilidad de una persona para recibir asistencia financiera.
- 4.6.2. AHC tiene una manera de comunicar la disponibilidad de asistencia financiera a todas las personas para fomentar una participación absoluta de la persona.
- 4.6.3. Los miembros del personal de Servicios Financieros para Pacientes y las áreas de Registro conocen la política de asistencia financiera de AHC y pueden dirigir preguntas sobre la política a los representantes adecuados del hospital.
- 4.6.4. AHC exige que todos los contratos con agentes externos que cobran facturas en nombre de AHC incluyan disposiciones que establezcan que dichos agentes cumplirán las políticas de asistencia financiera de AHC.
- 4.6.5. La Función del ciclo de ingresos de AHC posibilita una supervisión institucional para la prestación de asistencia financiera y las políticas/procesos que rigen el proceso de asistencia financiera.

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- 4.6.6. Luego de recibir la solicitud de asistencia financiera de la persona, AHC le notifica sobre la determinación de elegibilidad dentro de un periodo razonable de tiempo.
- 4.6.7. AHC brinda opciones para planes de pago.
- 4.6.8. AHC respeta y honra el derecho de las personas a apelar las decisiones y solicitar que se reconsideren.
- 4.6.9. AHC mantiene (y requiere que los contratistas de facturación mantengan) documentación que respalda la oferta, la solicitud y la prestación de asistencia financiera por un periodo mínimo de siete años.
- 4.6.10. AHC analizará e incorporará periódicamente actualizaciones de las pautas federales de pobreza publicadas por el Departamento de Salud y Servicios Humanos de los Estados Unidos

#### 4.7. Responsabilidades individuales de los pacientes

- 4.7.1. Para que se le considere para recibir un descuento bajo la política de asistencia financiera, la persona debe cooperar con AHC para proporcionar la información y documentación necesarias para solicitar otros recursos financieros existentes que podrían estar disponibles para pagar la atención médica, como Medicare, Medicaid, responsabilidad de terceros, etc.
- 4.7.2. Para que se le considere para recibir un descuento bajo la política de asistencia financiera, la persona debe brindarle a AHC información financiera y de otros tipos necesaria para determinar su elegibilidad (esto incluye completar los formularios de solicitud requeridos y cooperar completamente con el proceso de recopilación de información y evaluación).
- 4.7.3. La persona que califique para recibir un descuento parcial debe cooperar con el hospital para establecer un plan de pago razonable.
- 4.7.4. La persona que califique para recibir descuentos parciales debe esforzarse de buena fe para honrar el plan de pago de sus facturas de hospital con descuento. La persona es responsable de notificar oportunamente a AHC de cualquier cambio en su situación financiera

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para que el impacto de este cambio pueda ser evaluado en función de las políticas de asistencia financiera que rigen para la prestación de asistencia financiera.

#### 5. Identificación de personas potencialmente elegibles

- 5.1. Identificación a través de socialización y divulgación
  - 5.1.1. Los procesos de inscripción y preinscripción fomentan la identificación de personas que necesitan asistencia financiera.
  - 5.1.2. Los asesores financieros se esforzarán por contactar a todos los pacientes internos que paguen sus propias cuentas durante el curso de su internación o dentro de 4 días de haber recibido el alta.
  - 5.1.3. Se distribuirá el Resumen en lenguaje sencillo con el Formulario de solicitud de asistencia financiera de AHC a todos los pacientes antes de recibir el alta del centro hospitalario.
  - 5.1.4. Se incluirá información sobre cómo obtener una copia de la Política de asistencia financiera con los estados de cuenta que se envían a las personas
  - 5.1.5. Se informará a la persona de la Política de asistencia financiera del centro hospitalario de AHC en las comunicaciones orales sobre el monto adeudado por su atención.
  - 5.1.6. Se le dará a la persona por lo menos un aviso por escrito (aviso de las medidas que podrían tomarse) que le informa que el hospital podría tomar medidas para denunciar información adversa sobre la persona a agencias de informes crediticios del consumidor/agencias de crédito si la persona no presenta un Formulario de solicitud de asistencia financiera o paga el monto adeudado antes de una fecha límite especificada. La fecha límite no puede ser anterior a 120 días luego de que se envíe el primer estado de cuenta a la persona. Se debe enviar el aviso a la persona por lo menos 30 días antes de la fecha límite especificada en el aviso.
- 5.2. **Pedidos de Asistencia financiera**: Se pueden recibir pedidos de asistencia financiera de varias fuentes (como el paciente, un familiar, una organización

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comunitaria, una iglesia, una agencia de cobros, un cuidador, la Administración, etc.)

- 5.2.1. Los pedidos recibidos de terceros se dirigirán a un asesor financiero.
- 5.2.2. El asesor financiero trabajará junto con este tercero para proporcionar los recursos disponibles para asistir a la persona en el proceso de solicitud.
- 5.2.3. Si está disponible, se le dará una carta que contenga los cargos estimados a la persona que la solicite.
- 5.2.4. PROCESO AUTOMATIZADO DE BENEFICENCIA para Cuentas enviadas a agencias contratadas: Adventist HealthCare reconoce que una parte de la población sin seguro o que tenga un seguro insuficiente podría no involucrarse en el proceso tradicional de solicitud de asistencia financiera. Si la información requerida no es suministrada por el paciente, Adventist HealthCare podría utilizar una herramienta de puntuación predictiva automatizada para clasificar a los pacientes para asistencia financiera. El Puntaje de Previsibilidad de Pago (PPS) predice la probabilidad de que un paciente califique para recibir Asistencia financiera en base a fuentes públicas de información. El PPS ofrece una estimación de la posible situación socioeconómica de un paciente, como el tamaño del ingreso del hogar del paciente. La aprobación mediante PPS rige solo para cuentas que estén siendo analizadas por Servicios Financieros para Pacientes. Todas las otras fechas de servicios del mismo paciente o garante seguirán el proceso estándar de cobro de Adventist HealthCare.
- 6. **Junta ejecutiva de aprobación:** Las consideraciones de otorgamiento de asistencia financiera que no estén abarcadas por esta política deberán ser analizadas y aprobadas por el Director Financiero (CFO) del centro de AHC que presta los servicios, el Vicepresidente de Gestión de Ingresos de AHC, y el Vicepresidente de Seguridad del Paciente y Calidad de AHC.

## 7. REVISIÓN Y MANTENIMIENTO DE LA POLÍTICA:

7.1. Esta política se revisará bianualmente.

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- 7.2. El equipo de revisión incluye a los Directores Financieros (CFO) de las entidades de Adventist HealthCare y al Vicepresidente de Gestión de Ingresos de Adventist Health
- 7.3. Las actualizaciones, modificaciones o adiciones a esta política deberán ser revisadas y acordadas por el equipo de revisión y luego por el comité rector designado por la Junta antes de que AHC la adopte.
- 7.4. Las actualizaciones se comunicarán y publicarán como se establece en la sección 2 Transparencia de la política, de este documento.

#### INFORMACIÓN DE CONTACTO Y RECURSOS ADICIONALES

Adventist HealthCare Patient Financial Services Department 820 W Diamond Ave, Suite 500 Gaithersburg, MD 20878 (301) 315-3660

Se puede encontrar la siguiente información en <u>Aviso público de Adventist HealthCare</u> sobre Asistencia financiera y Atención de beneficencia:

#### Títulos de los documentos

Resumen en lenguaje sencillo de la Asistencia financiera de AHC - inglés

Resumen en lenguaje sencillo de la Asistencia financiera de AHC - español

Pautas federales de pobreza de AHC

Solicitud de Asistencia financiera de AHC - inglés

Solicitud de Asistencia financiera de AHC - español

Lista de proveedores que no están cubiertos bajo la Política de Asistencia financiera de AHC

# **Maryland Hospital Patient Information**

### **Hospital Financial Assistance Policy**

Adventist Healthcare Behavioral Health and Wellness Services is committed to meeting the health care needs of its community through a ministry of physical, mental and spiritual healing. This hospital provides emergent and urgent care to all patients regardless of their ability to pay.

In compliance with Maryland law, Behavioral Health and Wellness Services has a financial assistance policy and program.

You may be entitled to receive free or reduced-cost medically necessary hospital services.

This facility exceeds Maryland law by providing financial assistance based on a patient's need, income level, family size and financial resources.

Information about the financial assistance policy and program can be obtained from any Patient Access Representative and from the Billing Office.

### **Patients' Rights**

As part of Adventist HealthCare's mission, patients who meet financial assistance criteria may receive assistance from the hospital in paying their bill.

Patients may also be eligible for Maryland Medical Assistance - a program funded jointly by state and federal governments. This program pays the full cost of healthcare coverage for low-income individuals meeting specific criteria (see contact information below).

Patients who believe they have been wrongly referred to a collection agency have the right to request assistance from the hospital.

## **Patients' Obligations**

Patients with the ability to pay their bill have an obligation to pay the hospital in a timely manner.

Behavioral Health and Wellness Services makes every effort to properly bill patient accounts. Patients have the responsibility to provide correct demographic and insurance information.

Patients who believe they may be eligible for assistance under the hospital's financial assistance policy, or who cannot afford to pay the bill in full, should contact a Financial Counselor or the Billing Department (see contact information below).

In applying for financial assistance, patients have the responsibility to provide accurate, complete financial information and to notify the Billing Department if their financial situation changes.

Patients who fail to meet their financial obligations may be referred to a collection agency.

#### **Contact Information**

To make payment arrangements for your bill, please call (301) 315-3660 for assistance. To inquire about assistance with your bill, please call the Billing Office at (301) 315-3660. To inquire about Medical Assistance, please call (301) 251-4589 for assistance.

\*Note: Physician services provided during your stay are not included on your hospital billing statement and will be billed separately.

# Maryland Hospital Información para el paciente

### Política de Asistencia Financiera del Hospital

Adventist Healthcare Salud Compor- tual y Servicios de Bienestar está comprometido a satisfacer las necesidades de atención médica de su comunidad a través de un ministerio de sanación física, mental y espiritual. Este hospital proporciona Emergente y urgente a todos los pacientes, independientemente de su capacidad de pago. En conformidad con la ley de Maryland, Behavioral Health and Wellness Services tiene un Política y programa de asistencia financiera. Es posible que tenga derecho a recibir servicios hospitalarios de costo gratuito oa costo reducido. Esta facilidad excede la ley de Maryland proporcionando asistencia financiera basada en la necesidad del paciente, nivel de ingresos, tamaño de la familia y recursos financieros. La información sobre la política y el programa de asistencia financiera se puede obtener de cualquier Representante de Acceso a Pacientes y de la Oficina de Facturación.

#### Derechos de los pacientes

Como parte de la misión de Adventist HealthCare, los pacientes que cumplan con los criterios de asistencia financiera pueden recibir asistencia del hospital para pagar su factura. Los pacientes también pueden ser elegibles para Maryland Medical Assistance - un programa financiado conjuntamente por gobiernos estatales y federales. Este programa paga el costo total de la cobertura de atención médica para individuos de bajos ingresos que cumplan con criterios específicos (ver información de contacto a continuación). Los pacientes que creen que han sido referidos erróneamente a una agencia de recaudación tienen el derecho de solicitar asistencia del hospital.

#### Obligaciones de los pacientes

Los pacientes con la capacidad de pagar su factura tienen una obligación
Para pagar el hospital de manera oportuna. Behavioral Health and Wellness Services hace todo lo posible para facturar correctamente las cuentas de los pacientes. Los pacientes tienen la responsabilidad de proporcionar información demográfica y de seguro correcta. Los pacientes que crean que pueden ser elegibles para recibir asistencia bajo la política de asistencia financiera del hospital, o que no pueden pagar la factura en su totalidad, deben comunicarse con un Consejero Financiero o

El Departamento de Facturación (ver información de contacto a continuación). Al solicitar asistencia financiera, los pacientes tienen la responsabilidad de proporcionar información precisa, Completar la información financiera y notificar al Departamento de Facturación Si su situación financiera cambia. Los pacientes que no cumplan con sus obligaciones financieras pueden ser referidos a una agencia de cobro.

#### Información del contacto

Para hacer los arreglos de pago de su factura, por favor llame al (301) 315-3660 para ayuda. Para solicitar asistencia con su factura, llame a la Oficina de Facturación al (301) 315-3660. Para obtener información sobre Asistencia Médica, por favor llame al (301) 251-4589 para ayuda.

\* Nota: Los servicios médicos proporcionados durante su estancia no se incluyen en el estado de cuenta del hospital y se facturarán por separado.

# **PART THREE: AMENDMENTS**

#### Question

In your initiatives, you selected a number of needs addressed that weren't listed in your CHNA section. Did you intend to mark these as identified in your CHNA? Educational and Community-Based Programs, Other: Suicide, Access to Health Services: Practicing PCPs, and Adolescent Health

#### **Answer**

Yes

#### Question

In your initiatives, you did not provide a discrete number of people in the target population. Please provide a whole number for each initiative if possible.

#### Answer

Initiative One: 138,634 individuals (Calculated using census population data and the following statistics: 16.2% of adults in Montgomery County had a mental health illness in the past year and 15.6% of high school students reported seriously considering suicide in the past three years.)

Initiative Two: 136,367 (Calculated using census population data and the following statistics: 16.2% of adults had any mental health illness in the past year and 10.6% of youth ages 12-17 had at least one major depressive episode in the past year.)

Initiative Three: 2,787 licensed behavioral health professionals (Source: Office of Legislative Oversight Behavioral Health in Montgomery County Report, 2013-2015)