



maryland  
**health services**  
cost review commission

---

# All-Payer Total Cost of Care Target Technical Advisory Committee

AHEAD Model

Meeting #3

April 10, 2026

# Agenda

- Welcome and Overview
- Listening Session
- Next Steps

# Welcome and Meeting Objective

# Guidelines for Workgroup Participation

## **Constructive feedback:**

Offer feedback that is focused, specific, and aimed at improvement.

## **Active listening:**

Listen with the intent to understand.

## **Awareness of shared time:**

Be mindful of the time and the space taken in discussions. Allow others the opportunity to contribute.

Please stay on topic.

## **Respectful sharing:**

Please share your thoughts respectfully and considering the views and opinions of others.

Avoid interrupting others.

Questions are welcome.

## **Active participation and timely contribution:**

Actively engage in discussions and provide feedback throughout the workgroup.

Timely and consistent contributions are essential for collective success of the workgroup- please respect deadlines for comments.

# Advisory Committee Members

- Alyssa Penna Williamson – United States of Care
- Andrew Anderson – Johns Hopkins Bloomberg School of Public Health
- Arin Foreman – CareFirst
- Bradley Chambers – MedStar Health
- David Johnson – Mid-Atlantic Business Group on Health
- Dewan Clayborn – Central Maryland Chamber of Commerce
- Ed Beranek – Johns Hopkins Health System
- Gene Ransom – MedChi
- Grace Mannix – CRISP
- Joe Winn – Maryland MCO Association
- John Colmers
- Loraine Arikat – 1199SEIU United Healthcare Workers East
- Madeline Jackson-Fowl – University of Maryland Medical System
- Matthew Celentano – The League of Life and Health Insurers of Maryland
- Padmini Ranasinghe - Johns Hopkins Hospital
- Sharon Feinstein – University of Maryland School of Medicine/Maryland Academy of Family Physicians
- Stephanie Klapper – Maryland Citizens' Health Initiative
- Sule Gerovich – Maryland Hospital Association
- Wen Xu – Kaiser Permanente

# AHEAD Model Agreement

- Statewide accountability requirements under the AHEAD model include targets for all-payer total cost of care (TCOC) growth and all-payer primary care investment.
- **Section 10. Statewide Accountability Targets (All-Payer TCOC Growth Targets)**
  - Prior to PY1 (CY 2026), the State must establish the process to set all-payer TCOC growth and primary care investment targets through an executive order, legislation or regulation.
  - No later than ninety days prior to the start of PY2 (CY 2027), the State must provide to CMS the all-payer TCOC growth and primary care investment targets for each of PYs 2-5, at a minimum. (The State may opt to propose targets for PYs 6-10 90 days before the start of each performance year.)
  - Failure to meet the targets--*i.e.*, missing two out of three years--may trigger enforcement actions by CMMI, such as a corrective action plan, but would not trigger termination of the model.

## Executive Order

- The State's commitment to establishing all-payer TCOC and primary care investment targets, which will apply across all Maryland health care markets and populations, has been memorialized in an [Executive Order](#) issued by the Governor. This was a requirement of the AHEAD Model, due prior to the end of December 2025.
- The Executive Order commits the HSCRC, MHCC, MDH, MIA and MHBE to:
  - Collecting and analyzing data and developing a target-setting methodology, as informed and advised by stakeholders; and
  - An initial submission for PYs 2-5 in 2026, followed by annual timeframes for draft and final targets for PYs 6-10.

# Advisory Group Charge and Role

- In accordance with the Executive Order's requirements for stakeholder input, this short-term advisory committee was formed to inform the target-setting methodology for all-payer total cost of care growth under the AHEAD model.
  - The Advisory Committee serves as a forum for discussion to provide informed feedback and recommendations in support of staff and leadership decision-making for the all-payer total cost of care growth target-setting by September 2026.
  - The Advisory Committee functions in an advisory capacity to State leadership.
- The State is managing the commitment to establish targets through the AHEAD Regulatory Working Group established by a Governor's Directive to manage various multi-agency priorities and support the success of the AHEAD model.
- This includes the parallel primary care investment target, led by MHCC.

# Process Timeline

Milestone	Action Items	Due Date
Advisory Group Meeting #1	Advisory Committee Introduction	February 5, 2026
Advisory Group Meeting #2	Review Key Considerations and Make Initial Recommendations	February 23, 2026
Written Public Comment Period		February 23 – March 20, 2026
Advisory Group Meeting #3	Public Listening Session	April 10, 2026
Advisory Group Meeting #4	Discussion on Recommendations	April 17, 2026
Draft methodology and targets due to the Governor <ul style="list-style-type: none"> <li>- Anticipated public comment period: May 8-20, 2026</li> <li>- Anticipated submission: May 29, 2026</li> </ul>		May 2026
Submit CY 2027-2030 targets to the Governor and CMMI		September 2026

# Listening Session

# Commenters

- **CareFirst – Will Daniel**
- Central Maryland Chamber of Commerce
- **Health Means Everything Coalition and Economic Action Maryland Fund – Ben Smith**
- Kaiser Permanente Mid-Atlantic Region
- **Johns Hopkins Bloomberg School of Public Health – Andrew Anderson**
- Johns Hopkins Medicine
- **Maryland Academy of Family Physicians – Robin Motter-Mast**
- **Maryland Citizens Health Initiative – Catherine Kirk Robins**
- **Maryland Hospital Association – Melony Griffith, Patrick Carlson**
- University of Maryland Medical System
- **US of Care – Kelsey Wulfsuhle**



# Next Steps

---

## Next Steps and Timeframe

- Next Meeting: April 17, 2026 – 10:00-11:30
- Public Input\*
  - Draft released for public comment: *May 8, 2026*
  - Public comment due: *May 20, 2026*
- Submission to the Governor: May 29, 2026

*\* Dates subject to change.*