

TAX RETURN FILING INSTRUCTIONS

PUBLIC INSPECTION COPY

Prepared by	Grant Thornton LLP 2001 Market Street, Suite 700 Philadelphia, PA 19103
Special Instructions	Returns should be signed and dated by the appropriate officer(s). Exempt organizations are required to provide copies of their most recent Forms 990, and their Application for Recognition of Exemption (Form 1023 or 1024) for public inspection upon request. Charities must also make available Forms 990-T filed after August 17, 2006. Schedules, attachments, and supporting documents filed with Form 990-T that do not relate to the imposition of unrelated business income tax are not required to be made available for public inspection and copying (e.g. Form 5471, <i>Information Return of U.S. Persons With Respect to Certain Foreign Corporations</i> and Form 8886, <i>Reportable Transaction Disclosure Statement</i>). Forms 990 and 990-T must be made available for the three-year period beginning on the last day prescribed for filing such return (determined with regard to any extension of time for filing). The names of any contributors should not be disclosed, so we have deleted them.
Application for Recognition of Exemption	The copy of the Application for Recognition of Exemption must include any papers submitted in support of such application and any letter or other document issued by the Internal Revenue Service with respect to such application. An organization that submitted its Form 1023 or 1024 on or before July 15, 1987 must make this form available for public inspection only if they had a copy of the Application on July 15, 1987.
Requests made in person	If the request is made in person, the organization must respond by the end of the business day.
Requests made in writing	If the request is made in writing, the organization must respond within 30 days.
Fees charged for copies	The organization can make a reasonable charge for copying and posting. The regulations limit the copying charge to that charged by the IRS for providing copies, currently \$0.20 for each page.
What if we post Form 990 on our website?	The requirement to provide copies can be eliminated if the organization posts the relevant documents on its web site. The public must be able to download the documents and print them in the exact form they were filed with the IRS (except for disclosing contributors). The download must be free and use software that is available without charge. Even if the documents are posted on the web, the organization must still have a copy available for inspection at its offices.
What if we fail to comply with requests?	The IRS may impose significant monetary penalties on an organization that does not adhere to the disclosure requirements.

Cumulative E-File History 2014

Federal

Locator: 4228CV
Taxpayer Name: SHORE HEALTH SYSTEM, INC.
Return Type: 990, 990

Submitted Date 5/12/2016 4:12:11 AM
Acknowledgement Date 5/12/2016 4:27:54 AM
Status Accepted
Submission ID 23695320161335000012

[Print](#)

[Close](#)

IRS e-file Signature Authorization for an Exempt Organization

For calendar year 2014, or fiscal year beginning 07/01, 2014, and ending 06/30, 2015

▶ Do not send to the IRS. Keep for your records.

▶ Information about Form 8879-EO and its instructions is at www.irs.gov/form8879eo.

2014

Department of the Treasury
Internal Revenue Service

Name of exempt organization

SHORE HEALTH SYSTEM, INC.

Name and title of officer

JOANNE HAHEY, CFO

Employer identification number

52-0610538

Part I Type of Return and Return Information (Whole Dollars Only)

Check the box for the return for which you are using this Form 8879-EO and enter the applicable amount, if any, from the return. If you check the box on line 1a, 2a, 3a, 4a, or 5a, below, and the amount on that line for the return being filed with this form was blank, then leave line 1b, 2b, 3b, 4b, or 5b, whichever is applicable, blank (do not enter -0). But, if you entered -0- on the return, then enter -0- on the applicable line below. Do not complete more than 1 line in Part I.

1a	Form 990 check here ▶	<input checked="" type="checkbox"/>	b	Total revenue, if any (Form 990, Part VIII, column (A), line 12)	1b	<u>246295742.</u>
2a	Form 990-EZ check here ▶	<input type="checkbox"/>	b	Total revenue, if any (Form 990-EZ, line 9)	2b	
3a	Form 1120-POL check here ▶	<input type="checkbox"/>	b	Total tax (Form 1120-POL, line 22)	3b	
4a	Form 990-PF check here ▶	<input type="checkbox"/>	b	Tax based on investment income (Form 990-PF, Part VI, line 5).	4b	
5a	Form 8868 check here ▶	<input type="checkbox"/>	b	Balance Due (Form 8868, Part I, line 3c or Part II, line 8c)	5b	

Part II Declaration and Signature Authorization of Officer

Under penalties of perjury, I declare that I am an officer of the above organization and that I have examined a copy of the organization's 2014 electronic return and accompanying schedules and statements and to the best of my knowledge and belief, they are true, correct, and complete. I further declare that the amount in Part I above is the amount shown on the copy of the organization's electronic return. I consent to allow my intermediate service provider, transmitter, or electronic return originator (ERO) to send the organization's return to the IRS and to receive from the IRS (a) an acknowledgement of receipt or reason for rejection of the transmission, (b) the reason for any delay in processing the return or refund, and (c) the date of any refund. If applicable, I authorize the U.S. Treasury and its designated Financial Agent to initiate an electronic funds withdrawal (direct debit) entry to the financial institution account indicated in the tax preparation software for payment of the organization's federal taxes owed on this return, and the financial institution to debit the entry to this account. To revoke a payment, I must contact the U.S. Treasury Financial Agent at 1-888-353-4537 no later than 2 business days prior to the payment (settlement) date. I also authorize the financial institutions involved in the processing of the electronic payment of taxes to receive confidential information necessary to answer inquiries and resolve issues related to the payment. I have selected a personal identification number (PIN) as my signature for the organization's electronic return and, if applicable, the organization's consent to electronic funds withdrawal.

Officer's PIN: check one box only

I authorize GRANT THORNTON LLP to enter my PIN

1	4	2	3	2
---	---	---	---	---

 as my signature
ERO firm name Enter five numbers, but do not enter all zeros

on the organization's tax year 2014 electronically filed return. If I have indicated within this return that a copy of the return is being filed with a state agency(ies) regulating charities as part of the IRS Fed/State program, I also authorize the aforementioned ERO to enter my PIN on the return's disclosure consent screen.

As an officer of the organization, I will enter my PIN as my signature on the organization's tax year 2014 electronically filed return. If I have indicated within this return that a copy of the return is being filed with a state agency(ies) regulating charities as part of the IRS Fed/State program, I will enter my PIN on the return's disclosure consent screen.

Officer's signature ▶ *Joanne Hahey*

Date ▶ 05/16/2016

Part III Certification and Authentication

ERO's EFIN/PIN. Enter your six-digit electronic filing identification number (EFIN) followed by your five-digit self-selected PIN.

2	3	6	9	5	3	3	6	6	0	5
---	---	---	---	---	---	---	---	---	---	---

do not enter all zeros

I certify that the above numeric entry is my PIN, which is my signature on the 2014 electronically filed return for the organization indicated above. I confirm that I am submitting this return in accordance with the requirements of Pub. 4163, Modernized e-File (MeF) Information for Authorized IRS e-file Providers for Business Returns.

ERO's signature ▶ *Joanne Hahey*

Date ▶ 5/6/16

**ERO Must Retain This Form - See Instructions
Do Not Submit This Form To the IRS Unless Requested To Do So**

For Paperwork Reduction Act Notice, see back of form.

Form **8879-EO** (2014)

Return of Organization Exempt From Income Tax

OMB No. 1545-0047

Form **990**

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations)

2014

Department of the Treasury
Internal Revenue Service

▶ Do not enter Social Security numbers on this form as it may be made public.
▶ Information about Form 990 and its instructions is at www.irs.gov/form990.

Open to Public Inspection

A For the **2014** calendar year, or tax year beginning 07/01, 2014, and ending 06/30, 2015

B Check if applicable: <input type="checkbox"/> Address change <input type="checkbox"/> Name change <input type="checkbox"/> Initial return <input type="checkbox"/> Terminated <input type="checkbox"/> Amended return <input type="checkbox"/> Application pending	C Name of organization SHORE HEALTH SYSTEM, INC. Doing Business As			D Employer identification number 52-0610538		
	Number and street (or P.O. box if mail is not delivered to street address) Room/suite 219 SOUTH WASHINGTON STREET		E Telephone number (410) 822-1000			
	City or town, state or province, country, and ZIP or foreign postal code EASTON, MD 21601			G Gross receipts \$ 247,316,230.		
	F Name and address of principal officer: KENNETH KOZEL 219 SOUTH WASHINGTON ST. EASTON, MD 21601			H(a) Is this a group return for subordinates? <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No H(b) Are all subordinates included? <input type="checkbox"/> Yes <input type="checkbox"/> No If "No," attach a list. (see instructions)		
I Tax-exempt status: <input checked="" type="checkbox"/> 501(c)(3) <input type="checkbox"/> 501(c) () ◀ (insert no.) <input type="checkbox"/> 4947(a)(1) or <input type="checkbox"/> 527						
J Website: ▶ HTTP://UMSHOREREGIONAL.ORG/						
K Form of organization: <input checked="" type="checkbox"/> Corporation <input type="checkbox"/> Trust <input type="checkbox"/> Association <input type="checkbox"/> Other ▶						
				L Year of formation: 1906		
				M State of legal domicile: MD		

Part I Summary

Activities & Governance	1	Briefly describe the organization's mission or most significant activities: SHORE HEALTH SYSTEM IS A REGIONAL, NOT-FOR-PROFIT NETWORK OF INPATIENT AND OUTPATIENT SERVICES WITH FACILITIES IN TALBOT, DORCHESTER, CAROLINE, AND QUEEN ANNE'S COUNTIES.		
	2	Check this box <input type="checkbox"/> if the organization discontinued its operations or disposed of more than 25% of its net assets.		
	3	Number of voting members of the governing body (Part VI, line 1a)	3	26.
	4	Number of independent voting members of the governing body (Part VI, line 1b)	4	22.
	5	Total number of individuals employed in calendar year 2014 (Part V, line 2a)	5	2,264.
	6	Total number of volunteers (estimate if necessary)	6	385.
	7a	Total unrelated business revenue from Part VIII, column (C), line 12	7a	7,231,695.
7b	Net unrelated business taxable income from Form 990-T, line 34	7b	-367,877.	
Revenue	8	Contributions and grants (Part VIII, line 1h)	Prior Year	Current Year
	9	Program service revenue (Part VIII, line 2g)	1,073,363.	1,086,063.
	10	Investment income (Part VIII, column (A), lines 3, 4, and 7d)	231,762,966.	239,177,087.
	11	Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e)	9,315,124.	3,760,411.
	12	Total revenue - add lines 8 through 11 (must equal Part VIII, column (A), line 12)	-521,968.	2,272,181.
Expenses	13	Grants and similar amounts paid (Part IX, column (A), lines 1-3)	241,629,485.	246,295,742.
	14	Benefits paid to or for members (Part IX, column (A), line 4)	0	0
	15	Salaries, other compensation, employee benefits (Part IX, column (A), lines 5-10)	0	0
	16a	Professional fundraising fees (Part IX, column (A), line 11e)	103,022,600.	102,437,363.
	16b	Total fundraising expenses (Part IX, column (D), line 25) ▶	0	0
	17	Other expenses (Part IX, column (A), lines 11a-11d, 11f-24e)	116,403,380.	118,672,383.
	18	Total expenses. Add lines 13-17 (must equal Part IX, column (A), line 25)	219,425,980.	221,109,746.
Net Assets or Fund Balances	19	Revenue less expenses. Subtract line 18 from line 12	22,203,505.	25,185,996.
	20	Total assets (Part X, line 16)	Beginning of Current Year	End of Year
	21	Total liabilities (Part X, line 26)	370,246,091.	387,633,083.
	22	Net assets or fund balances. Subtract line 21 from line 20.	149,049,498.	144,122,687.
			221,196,593.	243,510,396.

Part II Signature Block

Under penalties of perjury, I declare that I have examined this return, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, and complete. Declaration of preparer (other than officer) is based on all information of which preparer has any knowledge.

Sign Here	▶ Signature of officer	Date			
	▶ JOANNE HAHEY Type or print name and title	CFO			
Paid Preparer Use Only	Print/Type preparer's name	Preparer's signature	Date	Check <input type="checkbox"/> if self-employed	PTIN
	FRANK GIARDINI	<i>Frank S. Giardini</i>	05/16/2016		P00532355
	Firm's name ▶ GRANT THORNTON LLP	Firm's EIN ▶ 36-6055558			
Firm's address ▶ 2001 MARKET STREET, SUITE 700 PHILADELPHIA, PA 19103		Phone no. 215-561-4200			

May the IRS discuss this return with the preparer shown above? (see instructions) Yes No

For Paperwork Reduction Act Notice, see the separate instructions. Form **990** (2014)

Application for Extension of Time To File an Exempt Organization Return

► **File a separate application for each return.**
► Information about Form 8868 and its instructions is at www.irs.gov/form8868.

- If you are filing for an **Automatic 3-Month Extension**, complete only **Part I** and check this box **X**
- If you are filing for an **Additional (Not Automatic) 3-Month Extension**, complete only **Part II** (on page 2 of this form).

Do not complete Part II unless you have already been granted an automatic 3-month extension on a previously filed Form 8868.

Electronic filing (e-file). You can electronically file Form 8868 if you need a 3-month automatic extension of time to file (6 months for a corporation required to file Form 990-T), or an additional (not automatic) 3-month extension of time. You can electronically file Form 8868 to request an extension of time to file any of the forms listed in Part I or Part II with the exception of Form 8870, Information Return for Transfers Associated With Certain Personal Benefit Contracts, which must be sent to the IRS in paper format (see instructions). For more details on the electronic filing of this form, visit www.irs.gov/efile and click on *e-file for Charities & Nonprofits*.

Part I Automatic 3-Month Extension of Time. Only submit original (no copies needed).

A corporation required to file Form 990-T and requesting an automatic 6-month extension - check this box and complete Part I only

All other corporations (including 1120-C filers), partnerships, REMICs, and trusts must use Form 7004 to request an extension of time to file income tax returns.

Enter filer's identifying number, see instructions

Type or print File by the due date for filing your return. See instructions.	Name of exempt organization or other filer, see instructions. SHORE HEALTH SYSTEM, INC.	Employer identification number (EIN) or 52-0610538
	Number, street, and room or suite no. If a P.O. box, see instructions. 219 SOUTH WASHINGTON ST.	Social security number (SSN)
	City, town or post office, state, and ZIP code. For a foreign address, see instructions. EASTON, MD 21601	

Enter the Return code for the return that this application is for (file a separate application for each return)

Application Is For	Return Code	Application Is For	Return Code
Form 990 or Form 990-EZ	01	Form 990-T (corporation)	07
Form 990-BL	02	Form 1041-A	08
Form 4720 (individual)	03	Form 4720 (other than individual)	09
Form 990-PF	04	Form 5227	10
Form 990-T (sec. 401(a) or 408(a) trust)	05	Form 6069	11
Form 990-T (trust other than above)	06	Form 8870	12

- The books are in the care of ► JOANNE HAHEY, CFO, 219 SOUTH WASHINGTON ST. EASTON, MD 21601

Telephone No. ► 410 822-1000 FAX No. ► _____

- If the organization does not have an office or place of business in the United States, check this box
- If this is for a Group Return, enter the organization's four digit Group Exemption Number (GEN) _____ . If this is for the whole group, check this box . If it is for part of the group, check this box and attach a list with the names and EINs of all members the extension is for.

1 I request an automatic 3-month (6 months for a corporation required to file Form 990-T) extension of time until 02/15, 2016, to file the exempt organization return for the organization named above. The extension is for the organization's return for:

► calendar year 20____ or

► tax year beginning 07/01, 2014, and ending 06/30, 2015.

2 If the tax year entered in line 1 is for less than 12 months, check reason: Initial return Final return Change in accounting period

3a If this application is for Form 990-BL, 990-PF, 990-T, 4720, or 6069, enter the tentative tax, less any nonrefundable credits. See instructions.	3a \$	0
b If this application is for Form 990-PF, 990-T, 4720, or 6069, enter any refundable credits and estimated tax payments made. Include any prior year overpayment allowed as a credit.	3b \$	0
c Balance due. Subtract line 3b from line 3a. Include your payment with this form, if required, by using EFTPS (Electronic Federal Tax Payment System). See instructions.	3c \$	0

Caution. If you are going to make an electronic funds withdrawal (direct debit) with this Form 8868, see Form 8453-EO and Form 8879-EO for payment instructions.

For Privacy Act and Paperwork Reduction Act Notice, see instructions.

Cumulative e-File History 2014

FED

Locator:	4228CV
Taxpayer Name:	SHORE HEALTH SYSTEM, INC.
Return Type:	990, 990 & 990T (Corp)
Submitted Date:	10/12/2015 09:39:07
Acknowledgement Date:	10/12/2015 09:58:13
Status:	Accepted
Submission ID:	23695320152855000023

- If you are filing for an **Additional (Not Automatic) 3-Month Extension**, complete only **Part II** and check this box **X**.
- Note.** Only complete Part II if you have already been granted an automatic 3-month extension on a previously filed Form 8868.
- If you are filing for an **Automatic 3-Month Extension**, complete only **Part I** (on page 1).

Part II Additional (Not Automatic) 3-Month Extension of Time. Only file the original (no copies needed).

Enter filer's identifying number, see instructions

Type or print File by the due date for filing your return. See instructions.	Name of exempt organization or other filer, see instructions. SHORE HEALTH SYSTEM, INC.	Employer identification number (EIN) or 52-0610538
	Number, street, and room or suite no. If a P.O. box, see instructions. 219 SOUTH WASHINGTON ST.	Social security number (SSN)
	City, town or post office, state, and ZIP code. For a foreign address, see instructions. EASTON, MD 21601	

Enter the Return code for the return that this application is for (file a separate application for each return) 0 1

Application Is For	Return Code	Application Is For	Return Code
Form 990 or Form 990-EZ	01		
Form 990-BL	02	Form 1041-A	08
Form 4720 (individual)	03	Form 4720 (other than individual)	09
Form 990-PF	04	Form 5227	10
Form 990-T (sec. 401(a) or 408(a) trust)	05	Form 6069	11
Form 990-T (trust other than above)	06	Form 8870	12

STOP! Do not complete Part II if you were not already granted an automatic 3-month extension on a previously filed Form 8868.

- The books are in the care of JOANNE HAHEY, CFO, 219 SOUTH WASHINGTON ST. EASTON, MD 21601
Telephone No. 410 822-1000 Fax No.
- If the organization does not have an office or place of business in the United States, check this box
- If this is for a Group Return, enter the organization's four digit Group Exemption Number (GEN) _____ . If this is for the whole group, check this box . If it is for part of the group, check this box and attach a list with the names and EINs of all members the extension is for.

- I request an additional 3-month extension of time until 05/15, 2016.
- For calendar year _____, or other tax year beginning 07/01, 2014, and ending 06/30, 2015.
- If the tax year entered in line 5 is for less than 12 months, check reason: Initial return Final return
 Change in accounting period
- State in detail why you need the extension ADDITIONAL TIME IS NEEDED TO GATHER INFORMATION NECESSARY TO FILE A COMPLETE AND ACCURATE RETURN.

8a If this application is for Forms 990-BL, 990-PF, 990-T, 4720, or 6069, enter the tentative tax, less any nonrefundable credits. See instructions.	8a \$	0
b If this application is for Forms 990-PF, 990-T, 4720, or 6069, enter any refundable credits and estimated tax payments made. Include any prior year overpayment allowed as a credit and any amount paid previously with Form 8868.	8b \$	0
c Balance Due. Subtract line 8b from line 8a. Include your payment with this form, if required, by using EFTPS (Electronic Federal Tax Payment System). See instructions.	8c \$	0

Signature and Verification must be completed for Part II only.

Under penalties of perjury, I declare that I have examined this form, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, and complete, and that I am authorized to prepare this form.

Signature Frank S. Gaudin Title TAX PRINCIPAL Date 02/02/2016

Cumulative e-File History 2014	
FED	
Locator:	4228CV
Taxpayer Name:	SHORE HEALTH SYSTEM, INC.
Return Type:	990, 990 & 990T (Corp)
Submitted Date:	02/02/2016 15:12:10
Acknowledgement Date:	02/02/2016 15:27:46
Status:	Accepted
Submission ID:	23695320160335000016

Part III Statement of Program Service Accomplishments

Check if Schedule O contains a response or note to any line in this Part III Yes No

1 Briefly describe the organization's mission:

TO EXCEL IN QUALITY CARE AND PATIENT SATISFACTION.

2 Did the organization undertake any significant program services during the year which were not listed on the prior Form 990 or 990-EZ? Yes No

If "Yes," describe these new services on Schedule O.

3 Did the organization cease conducting, or make significant changes in how it conducts, any program services? Yes No

If "Yes," describe these changes on Schedule O.

4 Describe the organization's program service accomplishments for each of its three largest program services, as measured by expenses. Section 501(c)(3) and 501(c)(4) organizations are required to report the amount of grants and allocations to others, the total expenses, and revenue, if any, for each program service reported.

4a (Code:) (Expenses \$ 196,674,383. including grants of \$) (Revenue \$ 234,343,627.)

SSEE SCHEDULE O

4b (Code:) (Expenses \$ including grants of \$) (Revenue \$)

4c (Code:) (Expenses \$ including grants of \$) (Revenue \$)

4d Other program services (Describe in Schedule O.)

(Expenses \$ including grants of \$) (Revenue \$)

4e Total program service expenses 196,674,383.

Part IV Checklist of Required Schedules

Table with 3 columns: Question number, Yes, No. Rows include questions 1 through 20b regarding organizational requirements and reporting.

Part IV Checklist of Required Schedules (continued)

Table with 3 columns: Question ID, Question Text, Yes, No. Rows include questions 21 through 38 regarding grants, tax-exempt bonds, excess benefit transactions, and other organizational activities.

Part V Statements Regarding Other IRS Filings and Tax Compliance

Check if Schedule O contains a response or note to any line in this Part V

Table with columns for question number, description, and Yes/No checkboxes. Includes questions 1a through 14b regarding IRS filings, Form 1096, Form W-2G, Form W-3, Form 990-T, Form 8886-T, Form 8282, Form 8899, Form 1098-C, Form 4966, Form 720, and Form 702.

Part VI Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, and for a "No" response to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions.

Check if Schedule O contains a response or note to any line in this Part VI [X]

Section A. Governing Body and Management

Table with 3 columns: Question, Yes, No. Rows include 1a (26), 1b (22), 2, 3, 4, 5, 6, 7a, 7b, 8a, 8b, 9.

Section B. Policies (This Section B requests information about policies not required by the Internal Revenue Code.)

Table with 3 columns: Question, Yes, No. Rows include 10a, 10b, 11a, 11b, 12a, 12b, 12c, 13, 14, 15a, 15b, 16a, 16b.

Section C. Disclosure

- 17 List the states with which a copy of this Form 990 is required to be filed MD
18 Section 6104 requires an organization to make its Forms 1023 (or 1024 if applicable), 990, and 990-T (Section 501(c)(3)s only) available for public inspection. Indicate how you made these available. Check all that apply.
19 Describe in Schedule O whether (and if so, how) the organization made its governing documents, conflict of interest policy, and financial statements available to the public during the tax year.
20 State the name, address, and telephone number of the person who possesses the organization's books and records:

JOANNE HAHEY, CFO 219 SOUTH WASHINGTON ST. EASTON, MD 21601

410-822-1000

Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Check if Schedule O contains a response or note to any line in this Part VII.

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.

- List all of the organization's **current** officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.
- List all of the organization's **current** key employees, if any. See instructions for definition of "key employee."
- List the organization's five **current** highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations.
- List all of the organization's **former** officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.
- List all of the organization's **former directors or trustees** that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations.

List persons in the following order: individual trustees or directors; institutional trustees; officers; key employees; highest compensated employees; and former such persons.

Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee.

(A) Name and Title	(B) Average hours per week (list any hours for related organizations below dotted line)	(C) Position (do not check more than one box, unless person is both an officer and a director/trustee)						(D) Reportable compensation from the organization (W-2/1099-MISC)	(E) Reportable compensation from related organizations (W-2/1099-MISC)	(F) Estimated amount of other compensation from the organization and related organizations
		Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former			
(1) JOHN DILLON CHAIRMAN	1.00 5.00	X		X				0	0	0
(2) RICHARD LOEFFLER VICE CHAIRMAN	1.00 4.00	X		X				0	0	0
(3) STUART BOUNDS SECRETARY	1.00 4.00	X		X				0	0	0
(4) WAYNE L. GARDNER, SR. TREASURER	1.00 4.00	X		X				0	0	0
(5) MYRA BUTLER DIRECTOR	1.00 4.00	X						0	0	0
(6) CHARLES CAPUTE DIRECTOR	1.00 5.00	X						0	0	0
(7) ART CECIL DIRECTOR	1.00 4.00	X						0	0	0
(8) JOSEPH CIOTOLA DIRECTOR	1.00 4.00	X						0	0	0
(9) DEBORAH DAVIS DIRECTOR	1.00 4.00	X						0	0	0
(10) KATHY DEOUDES DIRECTOR	1.00 4.00	X						0	0	0
(11) MARLENE FELDMAN DIRECTOR	1.00 4.00	X						0	0	0
(12) WAYNE HOWARD DIRECTOR	1.00 4.00	X						0	0	0
(13) MICHAEL JOYCE DIRECTOR	1.00 4.00	X						0	0	0
(14) KEITH MCMAHAN DIRECTOR	1.00 5.00	X						0	0	0

Part VII Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees (continued)

(A) Name and title	(B) Average hours per week (list any hours for related organizations below dotted line)	(C) Position (do not check more than one box, unless person is both an officer and a director/trustee)						(D) Reportable compensation from the organization (W-2/1099-MISC)	(E) Reportable compensation from related organizations (W-2/1099-MISC)	(F) Estimated amount of other compensation from the organization and related organizations
		Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former			
(15) DAVID MILLIGAN ----- DIRECTOR	1.00 4.00	X					0	0	0	
(16) WILLIAM NOLL ----- DIRECTOR	1.00 4.00	X					0	0	0	
(17) GEOFF OXNAM ----- DIRECTOR	1.00 4.00	X					0	0	0	
(18) MARTHA RUSSELL ----- DIRECTOR	1.00 4.00	X					0	0	0	
(19) C. DANIEL SAUNDERS, ESQ. ----- DIRECTOR	1.00 4.00	X					0	0	0	
(20) THOMAS STAUCH ----- DIRECTOR	1.00 4.00	X					0	0	0	
(21) ROBERT SWAM ----- DIRECTOR	1.00 4.00	X					0	0	0	
(22) MYRON SZCZUKOWSKI ----- DIRECTOR	1.00 4.00	X					0	0	0	
(23) ROBERT A. CHRENCIK ----- EX-OFFICIO/DIRECTOR	1.00 49.00	X					0	6,881,071.	21,095.	
(24) JOHN W. ASHWORTH, III ----- EX-OFFICIO/DIRECTOR	1.00 49.00	X					0	597,210.	21,095.	
(25) KENNETH KOZEL ----- PRESIDENT/CEO	32.00 18.00	X		X			547,964.	0	87,862.	
1b Sub-total							0	0	0	
c Total from continuation sheets to Part VII, Section A							3,272,569.	7,478,281.	388,479.	
d Total (add lines 1b and 1c)							3,272,569.	7,478,281.	388,479.	

2 Total number of individuals (including but not limited to those listed above) who received more than \$100,000 of reportable compensation from the organization ► 61

	Yes	No
3 Did the organization list any former officer, director, or trustee, key employee, or highest compensated employee on line 1a? <i>If "Yes," complete Schedule J for such individual</i>	X	
4 For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than \$150,000? <i>If "Yes," complete Schedule J for such individual</i>	X	
5 Did any person listed on line 1a receive or accrue compensation from any unrelated organization or individual for services rendered to the organization? <i>If "Yes," complete Schedule J for such person</i>		X

Section B. Independent Contractors

1 Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization. Report compensation for the calendar year ending with or within the organization's tax year.

(A) Name and business address	(B) Description of services	(C) Compensation
ATTACHMENT 1		

2 Total number of independent contractors (including but not limited to those listed above) who received more than \$100,000 in compensation from the organization ► 31

Part VII Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees (continued)

(A) Name and title	(B) Average hours per week (list any hours for related organizations below dotted line)	(C) Position (do not check more than one box, unless person is both an officer and a director/trustee)						(D) Reportable compensation from the organization (W-2/1099-MISC)	(E) Reportable compensation from related organizations (W-2/1099-MISC)	(F) Estimated amount of other compensation from the organization and related organizations
		Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former			
(26) JOANNE R. HAHEY CFO/SVP FINANCE	32.00 18.00	X		X				197,076.	0	35,022.
(27) WILLIAM HUFFNER CMO	50.00 0				X			484,197.	0	66,621.
(28) CHRISTOPHER J. PARKER SVP - PT CARE/CNO	48.00 2.00				X			330,065.	0	22,856.
(29) JONATHAN COOK VP/PHYSICIAN SERVICES	40.00 0				X			305,967.	0	2,247.
(30) PATTI K. WILLIS VP EXTERNAL RELATIONS & COMM	40.00 0					X		244,049.	0	20,532.
(31) MICHELE WILSON VP/PHYSICIAN SERVICES	40.00 0					X		182,178.	0	25,610.
(32) FRANCIS G. LEE VP - PHILANTHROPY	1.00 39.00					X		190,194.	0	35,903.
(33) JOHN SAWYER SR. MEDICAL PHARMACIST	40.00 0					X		181,560.	0	21,608.
(34) WALTER J. ZAJAC VP FINANCE	35.00 5.00					X		261,070.	0	23,352.
(35) GERARD M. WALSH COO	45.00 5.00						X	348,249.	0	4,676.
1b Sub-total										
c Total from continuation sheets to Part VII, Section A										
d Total (add lines 1b and 1c)										

2 Total number of individuals (including but not limited to those listed above) who received more than \$100,000 of reportable compensation from the organization ► 61

	Yes	No
3 Did the organization list any former officer, director, or trustee, key employee, or highest compensated employee on line 1a? <i>If "Yes," complete Schedule J for such individual</i>	X	
4 For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than \$150,000? <i>If "Yes," complete Schedule J for such individual</i>	X	
5 Did any person listed on line 1a receive or accrue compensation from any unrelated organization or individual for services rendered to the organization? <i>If "Yes," complete Schedule J for such person</i>		X

Section B. Independent Contractors

1 Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization. Report compensation for the calendar year ending with or within the organization's tax year.

(A) Name and business address	(B) Description of services	(C) Compensation

2 Total number of independent contractors (including but not limited to those listed above) who received more than \$100,000 in compensation from the organization ►

Part VIII Statement of Revenue

Check if Schedule O contains a response or note to any line in this Part VIII.

				(A) Total revenue	(B) Related or exempt function revenue	(C) Unrelated business revenue	(D) Revenue excluded from tax under sections 512-514
Contributions, Gifts, Grants and Other Similar Amounts	1a Federated campaigns	1a					
	b Membership dues	1b					
	c Fundraising events	1c					
	d Related organizations	1d	579,635.				
	e Government grants (contributions),	1e	475,095.				
	f All other contributions, gifts, grants, and similar amounts not included above	1f	31,333.				
	g Noncash contributions included in lines 1a-1f: \$ _____						
	h Total. Add lines 1a-1f ▶			1,086,063.			
Program Service Revenue			Business Code				
	2a PATIENT SERVICE REVENUE		621500	239,177,087.	231,945,392.	7,231,695.	
	b _____						
	c _____						
	d _____						
	e _____						
	f All other program service revenue						
g Total. Add lines 2a-2f ▶			239,177,087.				
Other Revenue	3 Investment income (including dividends, interest, and other similar amounts). ▶			3,254,381.			3,254,381.
	4 Income from investment of tax-exempt bond proceeds ▶			0			
	5 Royalties ▶			0			
			(i) Real	(ii) Personal			
	6a Gross rents		793,584.				
	b Less: rental expenses		919,638.				
	c Rental income or (loss)		-126,054.				
	d Net rental income or (loss) ▶				-126,054.		-126,054.
	7a Gross amount from sales of assets other than inventory		(i) Securities	(ii) Other			
				606,880.			
	b Less: cost or other basis and sales expenses			100,850.			
	c Gain or (loss)			506,030.			
	d Net gain or (loss) ▶				506,030.		506,030.
	8a Gross income from fundraising events (not including \$ _____ of contributions reported on line 1c). See Part IV, line 18 a						
	b Less: direct expenses b						
c Net income or (loss) from fundraising events. ▶				0			
9a Gross income from gaming activities. See Part IV, line 19 a							
b Less: direct expenses b							
c Net income or (loss) from gaming activities. ▶				0			
10a Gross sales of inventory, less returns and allowances a							
b Less: cost of goods sold b							
c Net income or (loss) from sales of inventory. ▶				0			
Miscellaneous Revenue			Business Code				
11a JOINT VENTURE REVENUE		523000		222,128.	222,128.		
b CAFETERIA SALES		722514		671,583.	671,583.		
c PHYSICIAN LOAN INTEREST		900099		39,854.	39,854.		
d All other revenue		900099		1,464,670.	1,464,670.		
e Total. Add lines 11a-11d ▶				2,398,235.			
12 Total revenue. See instructions ▶				246,295,742.	234,343,627.	7,231,695.	3,634,357.

Part IX Statement of Functional Expenses

Section 501(c)(3) and 501(c)(4) organizations must complete all columns. All other organizations must complete column (A).

Check if Schedule O contains a response or note to any line in this Part IX

Do not include amounts reported on lines 6b, 7b, 8b, 9b, and 10b of Part VIII.	(A) Total expenses	(B) Program service expenses	(C) Management and general expenses	(D) Fundraising expenses
1 Grants and other assistance to domestic organizations and domestic governments. See Part IV, line 21	0			
2 Grants and other assistance to domestic individuals. See Part IV, line 22	0			
3 Grants and other assistance to foreign organizations, foreign governments, and foreign individuals. See Part IV, lines 15 and 16	0			
4 Benefits paid to or for members	0			
5 Compensation of current officers, directors, trustees, and key employees	2,432,802.	903,739.	1,529,063.	
6 Compensation not included above, to disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B)	0			
7 Other salaries and wages	75,940,806.	66,068,501.	9,872,305.	
8 Pension plan accruals and contributions (include section 401(k) and 403(b) employer contributions)	3,852,147.	3,351,368.	500,779.	
9 Other employee benefits	14,214,221.	12,366,372.	1,847,849.	
10 Payroll taxes	5,997,387.	5,217,727.	779,660.	
11 Fees for services (non-employees):				
a Management	0			
b Legal	88,316.		88,316.	
c Accounting	2,325,984.		2,325,984.	
d Lobbying	16,215.	16,215.		
e Professional fundraising services. See Part IV, line 17.	0			
f Investment management fees	0			
g Other. (If line 11g amount exceeds 10% of line 25, column (A) amount, list line 11g expenses on Schedule O.) <u>ATCH 2</u>	27,365,459.	25,875,819.	1,489,640.	
12 Advertising and promotion	944,688.	821,879.	122,809.	
13 Office expenses	2,195,473.	1,910,062.	285,411.	
14 Information technology	7,810,535.	6,795,165.	1,015,370.	
15 Royalties	0			
16 Occupancy	5,125,284.	4,458,997.	666,287.	
17 Travel	291,735.	253,809.	37,926.	
18 Payments of travel or entertainment expenses for any federal, state, or local public officials	0			
19 Conferences, conventions, and meetings	0			
20 Interest	4,555,802.	3,963,548.	592,254.	
21 Payments to affiliates	0			
22 Depreciation, depletion, and amortization	14,016,366.	12,194,238.	1,822,128.	
23 Insurance	475,656.	210,277.	265,379.	
24 Other expenses. Itemize expenses not covered above (List miscellaneous expenses in line 24e. If line 24e amount exceeds 10% of line 25, column (A) amount, list line 24e expenses on Schedule O.)				
a <u>BAD DEBT</u>	11,022,746.	11,022,746.		
b <u>MEDICAL SUPPLIES</u>	32,200,549.	32,200,549.		
c <u>RECRUITMENT</u>	634,705.	552,193.	82,512.	
d <u>EXPENDITURES FOR FUND PURPOS</u>	1,051,394.	1,051,394.		
e All other expenses	8,551,476.	7,439,785.	1,111,691.	
25 Total functional expenses. Add lines 1 through 24e	221,109,746.	196,674,383.	24,435,363.	
26 Joint costs. Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation. Check here <input type="checkbox"/> if following SOP 98-2 (ASC 958-720)	0			

Part X Balance Sheet

Check if Schedule O contains a response or note to any line in this Part X

		(A) Beginning of year		(B) End of year
Assets	1 Cash - non-interest-bearing	13,656,840.	1	7,351,287.
	2 Savings and temporary cash investments	0	2	0
	3 Pledges and grants receivable, net	19,564,821.	3	14,556,956.
	4 Accounts receivable, net	0	4	0
	5 Loans and other receivables from current and former officers, directors, trustees, key employees, and highest compensated employees. Complete Part II of Schedule L	0	5	0
	6 Loans and other receivables from other disqualified persons (as defined under section 4958(f)(1)), persons described in section 4958(c)(3)(B), and contributing employers and sponsoring organizations of section 501(c)(9) voluntary employees' beneficiary organizations (see instructions). Complete Part II of Schedule L	0	6	0
	7 Notes and loans receivable, net	0	7	0
	8 Inventories for sale or use	3,611,118.	8	3,202,200.
	9 Prepaid expenses and deferred charges	1,454,899.	9	945,849.
	10a Land, buildings, and equipment: cost or other basis. Complete Part VI of Schedule D	10a 323,145,621.		
	b Less: accumulated depreciation	10b 186,255,823.	130,731,801.	10c 136,889,798.
	11 Investments - publicly traded securities	27,769,433.	11	42,928,598.
	12 Investments - other securities. See Part IV, line 11	41,330,000.	12	51,207,000.
	13 Investments - program-related. See Part IV, line 11	0	13	0
	14 Intangible assets	0	14	0
	15 Other assets. See Part IV, line 11	132,127,179.	15	130,551,395.
16 Total assets. Add lines 1 through 15 (must equal line 34)	370,246,091.	16	387,633,083.	
Liabilities	17 Accounts payable and accrued expenses	32,115,008.	17	33,649,572.
	18 Grants payable	0	18	0
	19 Deferred revenue	3,034.	19	2,603.
	20 Tax-exempt bond liabilities	0	20	0
	21 Escrow or custodial account liability. Complete Part IV of Schedule D	0	21	0
	22 Loans and other payables to current and former officers, directors, trustees, key employees, highest compensated employees, and disqualified persons. Complete Part II of Schedule L	0	22	0
	23 Secured mortgages and notes payable to unrelated third parties	12,371,947.	23	10,794,508.
	24 Unsecured notes and loans payable to unrelated third parties	0	24	0
	25 Other liabilities (including federal income tax, payables to related third parties, and other liabilities not included on lines 17-24). Complete Part X of Schedule D	104,559,509.	25	99,676,004.
	26 Total liabilities. Add lines 17 through 25	149,049,498.	26	144,122,687.
Net Assets or Fund Balances	Organizations that follow SFAS 117 (ASC 958), check here <input checked="" type="checkbox"/> and complete lines 27 through 29, and lines 33 and 34.			
	27 Unrestricted net assets	189,472,551.	27	206,298,044.
	28 Temporarily restricted net assets	17,750,159.	28	22,951,397.
	29 Permanently restricted net assets	13,973,883.	29	14,260,955.
	Organizations that do not follow SFAS 117 (ASC 958), check here <input type="checkbox"/> and complete lines 30 through 34.			
	30 Capital stock or trust principal, or current funds		30	
	31 Paid-in or capital surplus, or land, building, or equipment fund		31	
	32 Retained earnings, endowment, accumulated income, or other funds		32	
	33 Total net assets or fund balances	221,196,593.	33	243,510,396.
	34 Total liabilities and net assets/fund balances	370,246,091.	34	387,633,083.

Part XI Reconciliation of Net Assets

Check if Schedule O contains a response or note to any line in this Part XI

1	Total revenue (must equal Part VIII, column (A), line 12)	1	246,295,742.
2	Total expenses (must equal Part IX, column (A), line 25)	2	221,109,746.
3	Revenue less expenses. Subtract line 2 from line 1	3	25,185,996.
4	Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A))	4	221,196,593.
5	Net unrealized gains (losses) on investments	5	-2,416,013.
6	Donated services and use of facilities	6	0
7	Investment expenses	7	0
8	Prior period adjustments	8	0
9	Other changes in net assets or fund balances (explain in Schedule O)	9	-456,180.
10	Net assets or fund balances at end of year. Combine lines 3 through 9 (must equal Part X, line 33, column (B))	10	243,510,396.

Part XII Financial Statements and Reporting

Check if Schedule O contains a response or note to any line in this Part XII

- 1** Accounting method used to prepare the Form 990: Cash Accrual Other _____
If the organization changed its method of accounting from a prior year or checked "Other," explain in Schedule O.
- 2a** Were the organization's financial statements compiled or reviewed by an independent accountant?
If "Yes," check a box below to indicate whether the financial statements for the year were compiled or reviewed on a separate basis, consolidated basis, or both:
 Separate basis Consolidated basis Both consolidated and separate basis
- b** Were the organization's financial statements audited by an independent accountant?
If "Yes," check a box below to indicate whether the financial statements for the year were audited on a separate basis, consolidated basis, or both:
 Separate basis Consolidated basis Both consolidated and separate basis
- c** If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the audit, review, or compilation of its financial statements and selection of an independent accountant? If the organization changed either its oversight process or selection process during the tax year, explain in Schedule O.
- 3a** As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Single Audit Act and OMB Circular A-133?
- b** If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required audit or audits, explain why in Schedule O and describe any steps taken to undergo such audits.

	Yes	No
2a		X
2b	X	
2c	X	
3a		X
3b		

SCHEDULE A
(Form 990 or 990-EZ)

Department of the Treasury
Internal Revenue Service

Public Charity Status and Public Support

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

▶ Attach to Form 990 or Form 990-EZ.

▶ Information about Schedule A (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990.

OMB No. 1545-0047

2014

Open to Public Inspection

Name of the organization SHORE HEALTH SYSTEM, INC.	Employer identification number 52-0610538
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Part I Reason for Public Charity Status (All organizations must complete this part.) See instructions.

The organization is not a private foundation because it is: (For lines 1 through 11, check only one box.)

- 1 A church, convention of churches, or association of churches described in **section 170(b)(1)(A)(i)**.
- 2 A school described in **section 170(b)(1)(A)(ii)**. (Attach Schedule E.)
- 3 A hospital or a cooperative hospital service organization described in **section 170(b)(1)(A)(iii)**.
- 4 A medical research organization operated in conjunction with a hospital described in **section 170(b)(1)(A)(iii)**. Enter the hospital's name, city, and state: _____
- 5 An organization operated for the benefit of a college or university owned or operated by a governmental unit described in **section 170(b)(1)(A)(iv)**. (Complete Part II.)
- 6 A federal, state, or local government or governmental unit described in **section 170(b)(1)(A)(v)**.
- 7 An organization that normally receives a substantial part of its support from a governmental unit or from the general public described in **section 170(b)(1)(A)(vi)**. (Complete Part II.)
- 8 A community trust described in **section 170(b)(1)(A)(vi)**. (Complete Part II.)
- 9 An organization that normally receives: (1) more than 33 1/3 % of its support from contributions, membership fees, and gross receipts from activities related to its exempt functions - subject to certain exceptions, and (2) no more than 33 1/3 % of its support from gross investment income and unrelated business taxable income (less section 511 tax) from businesses acquired by the organization after June 30, 1975. See **section 509(a)(2)**. (Complete Part III.)
- 10 An organization organized and operated exclusively to test for public safety. See **section 509(a)(4)**.
- 11 An organization organized and operated exclusively for the benefit of, to perform the functions of, or to carry out the purposes of one or more publicly supported organizations described in **section 509(a)(1)** or **section 509(a)(2)**. See **section 509(a)(3)**. Check the box in lines 11a through 11d that describes the type of supporting organization and complete lines 11e, 11f, and 11g.
 - a **Type I.** A supporting organization operated, supervised, or controlled by its supported organization(s), typically by giving the supported organization(s) the power to regularly appoint or elect a majority of the directors or trustees of the supporting organization. **You must complete Part IV, Sections A and B.**
 - b **Type II.** A supporting organization supervised or controlled in connection with its supported organization(s), by having control or management of the supporting organization vested in the same persons that control or manage the supported organization(s). **You must complete Part IV, Sections A and C.**
 - c **Type III functionally integrated.** A supporting organization operated in connection with, and functionally integrated with, its supported organization(s) (see instructions). **You must complete Part IV, Sections A, D, and E.**
 - d **Type III non-functionally integrated.** A supporting organization operated in connection with its supported organization(s) that is not functionally integrated. The organization generally must satisfy a distribution requirement and an attentiveness requirement (see instructions). **You must complete Part IV, Sections A and D, and Part V.**
 - e Check this box if the organization received a written determination from the IRS that it is a Type I, Type II, Type III functionally integrated, or Type III non-functionally integrated supporting organization.
 - f Enter the number of supported organizations
 - g Provide the following information about the supported organization(s).

(i) Name of supported organization	(ii) EIN	(iii) Type of organization (described on lines 1-9 above or IRC section (see instructions))	(iv) Is the organization listed in your governing document?		(v) Amount of monetary support (see instructions)	(vi) Amount of other support (see instructions)
			Yes	No		
(A)						
(B)						
(C)						
(D)						
(E)						
Total						

For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ. Schedule A (Form 990 or 990-EZ) 2014

Part II Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi)
(Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.)

Section A. Public Support

Table with 7 columns: (a) 2010, (b) 2011, (c) 2012, (d) 2013, (e) 2014, (f) Total. Rows include: 1 Gifts, grants, contributions, and membership fees received; 2 Tax revenues levied for the organization's benefit; 3 The value of services or facilities furnished by a governmental unit; 4 Total. Add lines 1 through 3; 5 The portion of total contributions by each person; 6 Public support. Subtract line 5 from line 4.

Section B. Total Support

Table with 7 columns: (a) 2010, (b) 2011, (c) 2012, (d) 2013, (e) 2014, (f) Total. Rows include: 7 Amounts from line 4; 8 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources; 9 Net income from unrelated business activities; 10 Other income. Do not include gain or loss from the sale of capital assets; 11 Total support. Add lines 7 through 10; 12 Gross receipts from related activities, etc. (see instructions); 13 First five years. If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a section 501(c)(3) organization, check this box and stop here.

Section C. Computation of Public Support Percentage

Table with 3 columns: Line number, Description, and Percentage. Rows include: 14 Public support percentage for 2014; 15 Public support percentage from 2013 Schedule A, Part II, line 14; 16a 33 1/3% support test - 2014; b 33 1/3% support test - 2013; 17a 10%-facts-and-circumstances test - 2014; b 10%-facts-and-circumstances test - 2013; 18 Private foundation.

Part III Support Schedule for Organizations Described in Section 509(a)(2)
 (Complete only if you checked the box on line 9 of Part I or if the organization failed to qualify under Part II.
 If the organization fails to qualify under the tests listed below, please complete Part II.)

Section A. Public Support

Calendar year (or fiscal year beginning in) ►	(a) 2010	(b) 2011	(c) 2012	(d) 2013	(e) 2014	(f) Total
1 Gifts, grants, contributions, and membership fees received. (Do not include any "unusual grants.")						
2 Gross receipts from admissions, merchandise sold or services performed, or facilities furnished in any activity that is related to the organization's tax-exempt purpose						
3 Gross receipts from activities that are not an unrelated trade or business under section 513						
4 Tax revenues levied for the organization's benefit and either paid to or expended on its behalf						
5 The value of services or facilities furnished by a governmental unit to the organization without charge						
6 Total. Add lines 1 through 5						
7a Amounts included on lines 1, 2, and 3 received from disqualified persons						
b Amounts included on lines 2 and 3 received from other than disqualified persons that exceed the greater of \$5,000 or 1% of the amount on line 13 for the year						
c Add lines 7a and 7b.						
8 Public support (Subtract line 7c from line 6.)						

Section B. Total Support

Calendar year (or fiscal year beginning in) ►	(a) 2010	(b) 2011	(c) 2012	(d) 2013	(e) 2014	(f) Total
9 Amounts from line 6.						
10a Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources						
b Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975						
c Add lines 10a and 10b						
11 Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on						
12 Other income. Do not include gain or loss from the sale of capital assets (Explain in Part VI.)						
13 Total support. (Add lines 9, 10c, 11, and 12.)						

14 First five years. If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a section 501(c)(3) organization, check this box and **stop here**

Section C. Computation of Public Support Percentage

15 Public support percentage for 2014 (line 8, column (f) divided by line 13, column (f))	15	%
16 Public support percentage from 2013 Schedule A, Part III, line 15	16	%

Section D. Computation of Investment Income Percentage

17 Investment income percentage for 2014 (line 10c, column (f) divided by line 13, column (f))	17	%
18 Investment income percentage from 2013 Schedule A, Part III, line 17	18	%

19a 33 1/3% support tests - 2014. If the organization did not check the box on line 14, and line 15 is more than 33 1/3%, and line 17 is not more than 33 1/3%, check this box and **stop here**. The organization qualifies as a publicly supported organization ►

b 33 1/3% support tests - 2013. If the organization did not check a box on line 14 or line 19a, and line 16 is more than 33 1/3%, and line 18 is not more than 33 1/3%, check this box and **stop here**. The organization qualifies as a publicly supported organization ►

20 Private foundation. If the organization did not check a box on line 14, 19a, or 19b, check this box and see instructions ►

Part IV Supporting Organizations

(Complete only if you checked a box on line 11 of Part I. If you checked 11a of Part I, complete Sections A and B. If you checked 11b of Part I, complete Sections A and C. If you checked 11c of Part I, complete Sections A, D, and E. If you checked 11d of Part I, complete Sections A and D, and complete Part V.)

Section A. All Supporting Organizations

	Yes	No
1 Are all of the organization's supported organizations listed by name in the organization's governing documents? <i>If "No," describe in Part VI how the supported organizations are designated. If designated by class or purpose, describe the designation. If historic and continuing relationship, explain.</i>		
2 Did the organization have any supported organization that does not have an IRS determination of status under section 509(a)(1) or (2)? <i>If "Yes," explain in Part VI how the organization determined that the supported organization was described in section 509(a)(1) or (2).</i>		
3a Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? <i>If "Yes," answer (b) and (c) below.</i>		
b Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)? <i>If "Yes," describe in Part VI when and how the organization made the determination.</i>		
c Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes? <i>If "Yes," explain in Part VI what controls the organization put in place to ensure such use.</i>		
4a Was any supported organization not organized in the United States ("foreign supported organization")? <i>If "Yes" and if you checked 11a or 11b in Part I, answer (b) and (c) below.</i>		
b Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported organization? <i>If "Yes," describe in Part VI how the organization had such control and discretion despite being controlled or supervised by or in connection with its supported organizations.</i>		
c Did the organization support any foreign supported organization that does not have an IRS determination under sections 501(c)(3) and 509(a)(1) or (2)? <i>If "Yes," explain in Part VI what controls the organization used to ensure that all support to the foreign supported organization was used exclusively for section 170(c)(2)(B) purposes.</i>		
5a Did the organization add, substitute, or remove any supported organizations during the tax year? <i>If "Yes," answer (b) and (c) below (if applicable). Also, provide detail in Part VI, including (i) the names and EIN numbers of the supported organizations added, substituted, or removed, (ii) the reasons for each such action, (iii) the authority under the organization's organizing document authorizing such action, and (iv) how the action was accomplished (such as by amendment to the organizing document).</i>		
b Type I or Type II only. Was any added or substituted supported organization part of a class already designated in the organization's organizing document?		
c Substitutions only. Was the substitution the result of an event beyond the organization's control?		
6 Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other than (a) its supported organizations; (b) individuals that are part of the charitable class benefited by one or more of its supported organizations; or (c) other supporting organizations that also support or benefit one or more of the filing organization's supported organizations? <i>If "Yes," provide detail in Part VI.</i>		
7 Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (defined in IRC 4958(c)(3)(C)), a family member of a substantial contributor, or a 35-percent controlled entity with regard to a substantial contributor? <i>If "Yes," complete Part I of Schedule L (Form 990).</i>		
8 Did the organization make a loan to a disqualified person (as defined in section 4958) not described in line 7? <i>If "Yes," complete Part I of Schedule L (Form 990).</i>		
9a Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons as defined in section 4946 (other than foundation managers and organizations described in section 509(a)(1) or (2))? <i>If "Yes," provide detail in Part VI.</i>		
b Did one or more disqualified persons (as defined in line 9(a)) hold a controlling interest in any entity in which the supporting organization had an interest? <i>If "Yes," provide detail in Part VI.</i>		
c Did a disqualified person (as defined in line 9(a)) have an ownership interest in, or derive any personal benefit from, assets in which the supporting organization also had an interest? <i>If "Yes," provide detail in Part VI.</i>		
10a Was the organization subject to the excess business holdings rules of IRC 4943 because of IRC 4943(f) (regarding certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? <i>If "Yes," answer (b) below.</i>		
b Did the organization have any excess business holdings in the tax year? <i>(Use Schedule C, Form 4720, to determine whether the organization had excess business holdings.)</i>		

Part IV Supporting Organizations (continued)

	Yes	No
11 Has the organization accepted a gift or contribution from any of the following persons?		
a A person who directly or indirectly controls, either alone or together with persons described in (b) and (c) below, the governing body of a supported organization?	11 a	
b A family member of a person described in (a) above?	11 b	
c A 35% controlled entity of a person described in (a) or (b) above? <i>If "Yes" to a, b, or c, provide detail in Part VI.</i>	11 c	

Section B. Type I Supporting Organizations

	Yes	No
1 Did the directors, trustees, or membership of one or more supported organizations have the power to regularly appoint or elect at least a majority of the organization's directors or trustees at all times during the tax year? <i>If "No," describe in Part VI how the supported organization(s) effectively operated, supervised, or controlled the organization's activities. If the organization had more than one supported organization, describe how the powers to appoint and/or remove directors or trustees were allocated among the supported organizations and what conditions or restrictions, if any, applied to such powers during the tax year.</i>	1	
2 Did the organization operate for the benefit of any supported organization other than the supported organization(s) that operated, supervised, or controlled the supporting organization? <i>If "Yes," explain in Part VI how providing such benefit carried out the purposes of the supported organization(s) that operated, supervised, or controlled the supporting organization.</i>	2	

Section C. Type II Supporting Organizations

	Yes	No
1 Were a majority of the organization's directors or trustees during the tax year also a majority of the directors or trustees of each of the organization's supported organization(s)? <i>If "No," describe in Part VI how control or management of the supporting organization was vested in the same persons that controlled or managed the supported organization(s).</i>	1	

Section D. All Type III Supporting Organizations

	Yes	No
1 Did the organization provide to each of its supported organizations, by the last day of the fifth month of the organization's tax year, (1) a written notice describing the type and amount of support provided during the prior tax year, (2) a copy of the Form 990 that was most recently filed as of the date of notification, and (3) copies of the organization's governing documents in effect on the date of notification, to the extent not previously provided?	1	
2 Were any of the organization's officers, directors, or trustees either (i) appointed or elected by the supported organization(s) or (ii) serving on the governing body of a supported organization? <i>If "No," explain in Part VI how the organization maintained a close and continuous working relationship with the supported organization(s).</i>	2	
3 By reason of the relationship described in (2), did the organization's supported organizations have a significant voice in the organization's investment policies and in directing the use of the organization's income or assets at all times during the tax year? <i>If "Yes," describe in Part VI the role the organization's supported organizations played in this regard.</i>	3	

Section E. Type III Functionally-Integrated Supporting Organizations

1 Check the box next to the method that the organization used to satisfy the Integral Part Test during the year (see instructions):			
a <input type="checkbox"/> The organization satisfied the Activities Test. Complete line 2 below.			
b <input type="checkbox"/> The organization is the parent of each of its supported organizations. Complete line 3 below.			
c <input type="checkbox"/> The organization supported a governmental entity. Describe in Part VI how you supported a government entity (see instructions).			
2 Activities Test. Answer (a) and (b) below.		Yes	No
a Did substantially all of the organization's activities during the tax year directly further the exempt purposes of the supported organization(s) to which the organization was responsive? <i>If "Yes," then in Part VI identify those supported organizations and explain how these activities directly furthered their exempt purposes, how the organization was responsive to those supported organizations, and how the organization determined that these activities constituted substantially all of its activities.</i>	2a		
b Did the activities described in (a) constitute activities that, but for the organization's involvement, one or more of the organization's supported organization(s) would have been engaged in? <i>If "Yes," explain in Part VI the reasons for the organization's position that its supported organization(s) would have engaged in these activities but for the organization's involvement.</i>	2b		
3 Parent of Supported Organizations. Answer (a) and (b) below.			
a Did the organization have the power to regularly appoint or elect a majority of the officers, directors, or trustees of each of the supported organizations? <i>Provide details in Part VI.</i>	3a		
b Did the organization exercise a substantial degree of direction over the policies, programs, and activities of each of its supported organizations? <i>If "Yes," describe in Part VI the role played by the organization in this regard.</i>	3b		

Part V Type III Non-Functionally Integrated 509(a)(3) Supporting Organizations

1 Check here if the organization satisfied the Integral Part Test as a qualifying trust on Nov. 20, 1970. **See instructions.** All other Type III non-functionally integrated supporting organizations must complete Sections A through E.

Section A - Adjusted Net Income		(A) Prior Year	(B) Current Year (optional)
1 Net short-term capital gain	1		
2 Recoveries of prior-year distributions	2		
3 Other gross income (see instructions)	3		
4 Add lines 1 through 3	4		
5 Depreciation and depletion	5		
6 Portion of operating expenses paid or incurred for production or collection of gross income or for management, conservation, or maintenance of property held for production of income (see instructions)	6		
7 Other expenses (see instructions)	7		
8 Adjusted Net Income (subtract lines 5, 6 and 7 from line 4)	8		

Section B - Minimum Asset Amount		(A) Prior Year	(B) Current Year (optional)
1 Aggregate fair market value of all non-exempt-use assets (see instructions for short tax year or assets held for part of year):			
a Average monthly value of securities	1a		
b Average monthly cash balances	1b		
c Fair market value of other non-exempt-use assets	1c		
d Total (add lines 1a, 1b, and 1c)	1d		
e Discount claimed for blockage or other factors (explain in detail in Part VI):			
2 Acquisition indebtedness applicable to non-exempt-use assets	2		
3 Subtract line 2 from line 1d	3		
4 Cash deemed held for exempt use. Enter 1-1/2% of line 3 (for greater amount, see instructions).	4		
5 Net value of non-exempt-use assets (subtract line 4 from line 3)	5		
6 Multiply line 5 by .035	6		
7 Recoveries of prior-year distributions	7		
8 Minimum Asset Amount (add line 7 to line 6)	8		

Section C - Distributable Amount			Current Year
1 Adjusted net income for prior year (from Section A, line 8, Column A)	1		
2 Enter 85% of line 1	2		
3 Minimum asset amount for prior year (from Section B, line 8, Column A)	3		
4 Enter greater of line 2 or line 3	4		
5 Income tax imposed in prior year	5		
6 Distributable Amount. Subtract line 5 from line 4, unless subject to emergency temporary reduction (see instructions)	6		

7 Check here if the current year is the organization's first as a non-functionally-integrated Type III supporting organization (see instructions).

Part V Type III Non-Functionally Integrated 509(a)(3) Supporting Organizations (continued)

Section D - Distributions	Current Year
1 Amounts paid to supported organizations to accomplish exempt purposes	
2 Amounts paid to perform activity that directly furthers exempt purposes of supported organizations, in excess of income from activity	
3 Administrative expenses paid to accomplish exempt purposes of supported organizations	
4 Amounts paid to acquire exempt-use assets	
5 Qualified set-aside amounts (prior IRS approval required)	
6 Other distributions (describe in Part VI). See instructions.	
7 Total annual distributions. Add lines 1 through 6.	
8 Distributions to attentive supported organizations to which the organization is responsive (provide details in Part VI). See instructions.	
9 Distributable amount for 2014 from Section C, line 6	
10 Line 8 amount divided by Line 9 amount	

Section E - Distribution Allocations (see instructions)	(i) Excess Distributions	(ii) Underdistributions Pre-2014	(iii) Distributable Amount for 2014
1 Distributable amount for 2014 from Section C, line 6			
2 Underdistributions, if any, for years prior to 2014 (reasonable cause required-see instructions)			
3 Excess distributions carryover, if any, to 2014:			
a			
b			
c			
d			
e From 2013			
f Total of lines 3a through e			
g Applied to underdistributions of prior years			
h Applied to 2014 distributable amount			
i Carryover from 2009 not applied (see instructions)			
j Remainder. Subtract lines 3g, 3h, and 3i from 3f.			
4 Distributions for 2014 from Section D, line 7: \$			
a Applied to underdistributions of prior years			
b Applied to 2014 distributable amount			
c Remainder. Subtract lines 4a and 4b from 4.			
5 Remaining underdistributions for years prior to 2014, if any. Subtract lines 3g and 4a from line 2 (if amount greater than zero, see instructions).			
6 Remaining underdistributions for 2014. Subtract lines 3h and 4b from line 1 (if amount greater than zero, see instructions).			
7 Excess distributions carryover to 2015. Add lines 3j and 4c.			
8 Breakdown of line 7:			
a			
b			
c			
d Excess from 2013			
e Excess from 2014			

Part VI **Supplemental Information.** Provide the explanations required by Part II, line 10; Part II, line 17a or 17b; and Part III, line 12. Also complete this part for any additional information. (See instructions).

Schedule of Contributors

2014

▶ **Attach to Form 990, Form 990-EZ, or Form 990-PF.**
 ▶ Information about Schedule B (Form 990, 990-EZ, or 990-PF) and its instructions is at www.irs.gov/form990.

Name of the organization SHORE HEALTH SYSTEM, INC.	Employer identification number 52-0610538
--	---

Organization type (check one):

Filers of:

Section:

- Form 990 or 990-EZ 501(c)(3) (enter number) organization
- 4947(a)(1) nonexempt charitable trust **not** treated as a private foundation
- 527 political organization
- Form 990-PF 501(c)(3) exempt private foundation
- 4947(a)(1) nonexempt charitable trust treated as a private foundation
- 501(c)(3) taxable private foundation

Check if your organization is covered by the **General Rule** or a **Special Rule**.

Note. Only a section 501(c)(7), (8), or (10) organization can check boxes for both the General Rule and a Special Rule. See instructions.

General Rule

- For an organization filing Form 990, 990-EZ, or 990-PF that received, during the year, contributions totaling \$5,000 or more (in money or property) from any one contributor. Complete Parts I and II. See instructions for determining a contributor's total contributions.

Special Rules

- For an organization described in section 501(c)(3) filing Form 990 or 990-EZ that met the 33 1/3 % support test of the regulations under sections 509(a)(1) and 170(b)(1)(A)(vi), that checked Schedule A (Form 990 or 990-EZ), Part II, line 13, 16a, or 16b, and that received from any one contributor, during the year, total contributions of the greater of **(1)** \$5,000 or **(2)** 2% of the amount on (i) Form 990, Part VIII, line 1h, or (ii) Form 990-EZ, line 1. Complete Parts I and II.
- For an organization described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from any one contributor, during the year, total contributions of more than \$1,000 *exclusively* for religious, charitable, scientific, literary, or educational purposes, or the prevention of cruelty to children or animals. Complete Parts I, II, and III.
- For an organization described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from any one contributor, during the year, contributions *exclusively* for religious, charitable, etc., purposes, but no such contributions totaled more than \$1,000. If this box is checked, enter here the total contributions that were received during the year for an *exclusively* religious, charitable, etc., purpose. Do not complete any of the parts unless the **General Rule** applies to this organization because it received *nonexclusively* religious, charitable, etc., contributions totaling \$5,000 or more during the year ▶ \$ _____

Caution. An organization that is not covered by the General Rule and/or the Special Rules does not file Schedule B (Form 990, 990-EZ, or 990-PF), but it **must** answer "No" on Part IV, line 2, of its Form 990; or check the box on line H of its Form 990-EZ or on its Form 990-PF, Part I, line 2, to certify that it does not meet the filing requirements of Schedule B (Form 990, 990-EZ, or 990-PF).

Name of organization **SHORE HEALTH SYSTEM, INC.**

Employer identification number
52-0610538

Part I Contributors (see instructions). Use duplicate copies of Part I if additional space is needed.

(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
1	----- ----- -----	\$ 70,000.	Person <input checked="" type="checkbox"/> Payroll <input type="checkbox"/> Noncash <input type="checkbox"/> (Complete Part II for noncash contributions.)
2	----- ----- -----	\$ 81,534.	Person <input checked="" type="checkbox"/> Payroll <input type="checkbox"/> Noncash <input type="checkbox"/> (Complete Part II for noncash contributions.)
3	----- ----- -----	\$ 498,101.	Person <input checked="" type="checkbox"/> Payroll <input type="checkbox"/> Noncash <input type="checkbox"/> (Complete Part II for noncash contributions.)
4	----- ----- -----	\$ 354,000.	Person <input checked="" type="checkbox"/> Payroll <input type="checkbox"/> Noncash <input type="checkbox"/> (Complete Part II for noncash contributions.)
5	----- ----- -----	\$ 23,333.	Person <input checked="" type="checkbox"/> Payroll <input type="checkbox"/> Noncash <input type="checkbox"/> (Complete Part II for noncash contributions.)
6	----- ----- -----	\$ 26,562.	Person <input checked="" type="checkbox"/> Payroll <input type="checkbox"/> Noncash <input type="checkbox"/> (Complete Part II for noncash contributions.)

Name of organization SHORE HEALTH SYSTEM, INC.

Employer identification number

52-0610538

Part II Noncash Property (see instructions). Use duplicate copies of Part II if additional space is needed.

(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (see instructions)	(d) Date received
-----	----- ----- -----	\$-----	-----
-----	----- ----- -----	\$-----	-----
-----	----- ----- -----	\$-----	-----
-----	----- ----- -----	\$-----	-----
-----	----- ----- -----	\$-----	-----
-----	----- ----- -----	\$-----	-----
-----	----- ----- -----	\$-----	-----
-----	----- ----- -----	\$-----	-----
-----	----- ----- -----	\$-----	-----

Name of organization SHORE HEALTH SYSTEM, INC.

Employer identification number
52-0610538

Part III Exclusively religious, charitable, etc., contributions to organizations described in section 501(c)(7), (8), or (10) that total more than \$1,000 for the year from any one contributor. Complete columns (a) through (e) and the following line entry. For organizations completing Part III, enter the total of *exclusively* religious, charitable, etc., contributions of **\$1,000 or less** for the year. (Enter this information once. See instructions.) ▶ \$ _____
Use duplicate copies of Part III if additional space is needed.

(a) No. from Part I	(b) Purpose of gift	(c) Use of gift	(d) Description of how gift is held
-----	----- ----- -----	----- ----- -----	----- ----- -----

(e) Transfer of gift	
Transferee's name, address, and ZIP + 4	Relationship of transferor to transferee
----- ----- -----	----- ----- -----

(a) No. from Part I	(b) Purpose of gift	(c) Use of gift	(d) Description of how gift is held
-----	----- ----- -----	----- ----- -----	----- ----- -----

(e) Transfer of gift	
Transferee's name, address, and ZIP + 4	Relationship of transferor to transferee
----- ----- -----	----- ----- -----

(a) No. from Part I	(b) Purpose of gift	(c) Use of gift	(d) Description of how gift is held
-----	----- ----- -----	----- ----- -----	----- ----- -----

(e) Transfer of gift	
Transferee's name, address, and ZIP + 4	Relationship of transferor to transferee
----- ----- -----	----- ----- -----

(a) No. from Part I	(b) Purpose of gift	(c) Use of gift	(d) Description of how gift is held
-----	----- ----- -----	----- ----- -----	----- ----- -----

(e) Transfer of gift	
Transferee's name, address, and ZIP + 4	Relationship of transferor to transferee
----- ----- -----	----- ----- -----

SCHEDULE C
(Form 990 or 990-EZ)

Political Campaign and Lobbying Activities

OMB No. 1545-0047

2014

Open to Public Inspection

Department of the Treasury
Internal Revenue Service

For Organizations Exempt From Income Tax Under section 501(c) and section 527
 ▶ **Complete if the organization is described below.** ▶ **Attach to Form 990 or Form 990-EZ.**
 ▶ **Information about Schedule C (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990.**

If the organization answered "Yes," to Form 990, Part IV, line 3, or Form 990-EZ, Part V, line 46 (Political Campaign Activities), then

- Section 501(c)(3) organizations: Complete Parts I-A and B. Do not complete Part I-C.
- Section 501(c) (other than section 501(c)(3)) organizations: Complete Parts I-A and C below. Do not complete Part I-B.
- Section 527 organizations: Complete Part I-A only.

If the organization answered "Yes," to Form 990, Part IV, line 4, or Form 990-EZ, Part VI, line 47 (Lobbying Activities), then

- Section 501(c)(3) organizations that have filed Form 5768 (election under section 501(h)): Complete Part II-A. Do not complete Part II-B.
- Section 501(c)(3) organizations that have NOT filed Form 5768 (election under section 501(h)): Complete Part II-B. Do not complete Part II-A.

If the organization answered "Yes," to Form 990, Part IV, line 5 (Proxy Tax) (see separate instructions) or Form 990-EZ, Part V, line 35c (Proxy Tax) (see separate instructions), then

- Section 501(c)(4), (5), or (6) organizations: Complete Part III.

Name of organization SHORE HEALTH SYSTEM, INC.	Employer identification number 52-0610538
---	--

Part I-A Complete if the organization is exempt under section 501(c) or is a section 527 organization.

- 1 Provide a description of the organization's direct and indirect political campaign activities in Part IV.
- 2 Political expenditures ▶ \$ _____
- 3 Volunteer hours _____

Part I-B Complete if the organization is exempt under section 501(c)(3).

- 1 Enter the amount of any excise tax incurred by the organization under section 4955 ▶ \$ _____
- 2 Enter the amount of any excise tax incurred by organization managers under section 4955 ▶ \$ _____
- 3 If the organization incurred a section 4955 tax, did it file Form 4720 for this year? Yes No
- 4a Was a correction made? Yes No
- b If "Yes," describe in Part IV.

Part I-C Complete if the organization is exempt under section 501(c), except section 501(c)(3).

- 1 Enter the amount directly expended by the filing organization for section 527 exempt function activities ▶ \$ _____
- 2 Enter the amount of the filing organization's funds contributed to other organizations for section 527 exempt function activities ▶ \$ _____
- 3 Total exempt function expenditures. Add lines 1 and 2. Enter here and on Form 1120-POL, line 17b ▶ \$ _____
- 4 Did the filing organization file **Form 1120-POL** for this year? Yes No
- 5 Enter the names, addresses and employer identification number (EIN) of all section 527 political organizations to which the filing organization made payments. For each organization listed, enter the amount paid from the filing organization's funds. Also enter the amount of political contributions received that were promptly and directly delivered to a separate political organization, such as a separate segregated fund or a political action committee (PAC). If additional space is needed, provide information in Part IV.

(a) Name	(b) Address	(c) EIN	(d) Amount paid from filing organization's funds. If none, enter -0-.	(e) Amount of political contributions received and promptly and directly delivered to a separate political organization. If none, enter -0-.
(1)				
(2)				
(3)				
(4)				
(5)				
(6)				

For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

Schedule C (Form 990 or 990-EZ) 2014

Part II-A Complete if the organization is exempt under section 501(c)(3) and filed Form 5768 (election under section 501(h)).

- A** Check if the filing organization belongs to an affiliated group (and list in Part IV each affiliated group member's name, address, EIN, expenses, and share of excess lobbying expenditures).
- B** Check if the filing organization checked box A and "limited control" provisions apply.

Limits on Lobbying Expenditures (The term "expenditures" means amounts paid or incurred.)	(a) Filing organization's totals	(b) Affiliated group totals												
1a Total lobbying expenditures to influence public opinion (grass roots lobbying)														
b Total lobbying expenditures to influence a legislative body (direct lobbying)														
c Total lobbying expenditures (add lines 1a and 1b)														
d Other exempt purpose expenditures														
e Total exempt purpose expenditures (add lines 1c and 1d)														
f Lobbying nontaxable amount. Enter the amount from the following table in both columns.														
<table border="1" style="width: 100%; border-collapse: collapse;"> <thead> <tr> <th style="width: 30%; text-align: left;">If the amount on line 1e, column (a) or (b) is:</th> <th style="width: 70%; text-align: left;">The lobbying nontaxable amount is:</th> </tr> </thead> <tbody> <tr> <td>Not over \$500,000</td> <td>20% of the amount on line 1e.</td> </tr> <tr> <td>Over \$500,000 but not over \$1,000,000</td> <td>\$100,000 plus 15% of the excess over \$500,000.</td> </tr> <tr> <td>Over \$1,000,000 but not over \$1,500,000</td> <td>\$175,000 plus 10% of the excess over \$1,000,000.</td> </tr> <tr> <td>Over \$1,500,000 but not over \$17,000,000</td> <td>\$225,000 plus 5% of the excess over \$1,500,000.</td> </tr> <tr> <td>Over \$17,000,000</td> <td>\$1,000,000.</td> </tr> </tbody> </table>	If the amount on line 1e, column (a) or (b) is:	The lobbying nontaxable amount is:	Not over \$500,000	20% of the amount on line 1e.	Over \$500,000 but not over \$1,000,000	\$100,000 plus 15% of the excess over \$500,000.	Over \$1,000,000 but not over \$1,500,000	\$175,000 plus 10% of the excess over \$1,000,000.	Over \$1,500,000 but not over \$17,000,000	\$225,000 plus 5% of the excess over \$1,500,000.	Over \$17,000,000	\$1,000,000.		
If the amount on line 1e, column (a) or (b) is:	The lobbying nontaxable amount is:													
Not over \$500,000	20% of the amount on line 1e.													
Over \$500,000 but not over \$1,000,000	\$100,000 plus 15% of the excess over \$500,000.													
Over \$1,000,000 but not over \$1,500,000	\$175,000 plus 10% of the excess over \$1,000,000.													
Over \$1,500,000 but not over \$17,000,000	\$225,000 plus 5% of the excess over \$1,500,000.													
Over \$17,000,000	\$1,000,000.													
g Grassroots nontaxable amount (enter 25% of line 1f)														
h Subtract line 1g from line 1a. If zero or less, enter -0-														
i Subtract line 1f from line 1c. If zero or less, enter -0-														
j If there is an amount other than zero on either line 1h or line 1i, did the organization file Form 4720 reporting section 4911 tax for this year?		<input type="checkbox"/> Yes <input type="checkbox"/> No												

4-Year Averaging Period Under Section 501(h)

(Some organizations that made a section 501(h) election do not have to complete all of the five columns below. See the separate instructions for lines 2a through 2f.)

Lobbying Expenditures During 4-Year Averaging Period					
Calendar year (or fiscal year beginning in)	(a) 2011	(b) 2012	(c) 2013	(d) 2014	(e) Total
2a Lobbying nontaxable amount					
b Lobbying ceiling amount (150% of line 2a, column (e))					
c Total lobbying expenditures					
d Grassroots nontaxable amount					
e Grassroots ceiling amount (150% of line 2d, column (e))					
f Grassroots lobbying expenditures					

Part II-B Complete if the organization is exempt under section 501(c)(3) and has NOT filed Form 5768 (election under section 501(h)).

Table with 3 main columns: (a) Yes/No, (b) Amount. Rows include: 1 During the year, did the filing organization attempt to influence foreign, national, state or local legislation...; a Volunteers?; b Paid staff or management...; c Media advertisements?; d Mailings to members...; e Publications...; f Grants to other organizations...; g Direct contact with legislators...; h Rallies, demonstrations...; i Other activities?; j Total. Add lines 1c through 1i; 2a Did the activities in line 1 cause the organization to be not described in section 501(c)(3)?; b If "Yes," enter the amount of any tax incurred under section 4912; c If "Yes," enter the amount of any tax incurred by organization managers under section 4912; d If the filing organization incurred a section 4912 tax, did it file Form 4720 for this year?

Part III-A Complete if the organization is exempt under section 501(c)(4), section 501(c)(5), or section 501(c)(6).

Table with 3 columns: Question, Yes, No. Rows include: 1 Were substantially all (90% or more) dues received nondeductible by members?; 2 Did the organization make only in-house lobbying expenditures of \$2,000 or less?; 3 Did the organization agree to carry over lobbying and political expenditures from the prior year?

Part III-B Complete if the organization is exempt under section 501(c)(4), section 501(c)(5), or section 501(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answered "No," OR (b) Part III-A, line 3, is answered "Yes."

Table with 2 columns: Question, Amount. Rows include: 1 Dues, assessments and similar amounts from members; 2 Section 162(e) nondeductible lobbying and political expenditures (do not include amounts of political expenses for which the section 527(f) tax was paid); a Current year; b Carryover from last year; c Total; 3 Aggregate amount reported in section 6033(e)(1)(A) notices of nondeductible section 162(e) dues; 4 If notices were sent and the amount on line 2c exceeds the amount on line 3, what portion of the excess does the organization agree to carryover to the reasonable estimate of nondeductible lobbying and political expenditure next year?; 5 Taxable amount of lobbying and political expenditures (see instructions)

Part IV Supplemental Information

Provide the descriptions required for Part I-A, line 1; Part I-B, line 4; Part I-C, line 5; Part II-A (affiliated group list); Part II-A, lines 1 and 2 (see instructions); and Part II-B, line 1. Also, complete this part for any additional information.

SEE PAGE 4

Part IV Supplemental Information (continued)

OTHER ACTIVITIES

SCHEDULE C, PART II-B, LINE 1I

THE ORGANIZATION DOES NOT ENGAGE IN ANY DIRECT LOBBYING ACTIVITIES. THE ORGANIZATION PAYS MEMBERSHIP DUES TO THE MARYLAND HOSPITAL ASSOCIATION (MHA) AND THE AMERICAN HOSPITAL ASSOCIATION (AHA) AND AMERICAN MEDICAL REHABILITATION PROVIDERS ASSOCIATION (AMRPA). MHA, AHA AND AMRPA ENGAGE IN MANY SUPPORT ACTIVITIES INCLUDING LOBBYING AND ADVOCATING FOR THEIR MEMBER HOSPITALS. THE MHA, AHA, AND AMRPA REPORTED THAT 4.80%, 22.80%, AND 39.0% RESPECTIVELY OF MEMBER DUES WERE USED FOR LOBBYING PURPOSES AND AS SUCH, THE ORGANIZATION HAS REPORTED THIS AMOUNT ON SCHEDULE C PART II-B LINE 1I AS LOBBYING ACTIVITIES.

SCHEDULE D (Form 990)

Supplemental Financial Statements

OMB No. 1545-0047

Complete if the organization answered "Yes" to Form 990, Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b.

2014

Department of the Treasury Internal Revenue Service

Attach to Form 990.

Open to Public Inspection

Information about Schedule D (Form 990) and its instructions is at www.irs.gov/form990.

Name of the organization

Employer identification number

SHORE HEALTH SYSTEM, INC.

52-0610538

Part I Organizations Maintaining Donor Advised Funds or Other Similar Funds or Accounts.

Complete if the organization answered "Yes" to Form 990, Part IV, line 6.

Table with 3 columns: Line number, Description, (a) Donor advised funds, (b) Funds and other accounts. Includes rows for total number of funds, aggregate values, and compliance questions.

Part II Conservation Easements.

Complete if the organization answered "Yes" to Form 990, Part IV, line 7.

Table with 3 columns: Line number, Description, Held at the End of the Tax Year. Includes rows for purpose of easements, total number, acreage, and compliance questions.

Part III Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets.

Complete if the organization answered "Yes" to Form 990, Part IV, line 8.

Table with 3 columns: Line number, Description, Amount. Includes rows for reporting requirements for art and historical treasures.

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule D (Form 990) 2014

Part III Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets (continued)

- 3 Using the organization's acquisition, accession, and other records, check any of the following that are a significant use of its collection items (check all that apply):
- a Public exhibition
 - b Scholarly research
 - c Preservation for future generations
 - d Loan or exchange programs
 - e Other _____
- 4 Provide a description of the organization's collections and explain how they further the organization's exempt purpose in Part XIII.
- 5 During the year, did the organization solicit or receive donations of art, historical treasures, or other similar assets to be sold to raise funds rather than to be maintained as part of the organization's collection? Yes No

Part IV Escrow and Custodial Arrangements. Complete if the organization answered "Yes" to Form 990, Part IV, line 9, or reported an amount on Form 990, Part X, line 21.

- 1a Is the organization an agent, trustee, custodian or other intermediary for contributions or other assets not included on Form 990, Part X? Yes No
- b If "Yes," explain the arrangement in Part XIII and complete the following table:
- | | Amount |
|---------------------------------|--------|
| c Beginning balance | 1c |
| d Additions during the year | 1d |
| e Distributions during the year | 1e |
| f Ending balance | 1f |
- 2a Did the organization include an amount on Form 990, Part X, line 21, for escrow or custodial account liability? Yes No
- b If "Yes," explain the arrangement in Part XIII. Check here if the explanation has been provided in Part XIII.

Part V Endowment Funds. Complete if the organization answered "Yes" to Form 990, Part IV, line 10.

	(a) Current year	(b) Prior year	(c) Two years back	(d) Three years back	(e) Four years back
1a Beginning of year balance	2,404,542.	2,404,542.	2,404,542.	2,404,542.	2,404,542.
b Contributions					
c Net investment earnings, gains, and losses					
d Grants or scholarships					
e Other expenditures for facilities and programs					
f Administrative expenses					
g End of year balance	2,404,542.	2,404,542.	2,404,542.	2,404,542.	2,404,542.

2 Provide the estimated percentage of the current year end balance (line 1g, column (a)) held as:

- a Board designated or quasi-endowment %
 - b Permanent endowment 100.0000 %
 - c Temporarily restricted endowment %
- The percentages in lines 2a, 2b, and 2c should equal 100%.

3a Are there endowment funds not in the possession of the organization that are held and administered for the organization by:

	Yes	No
(i) unrelated organizations		X
(ii) related organizations		X
b If "Yes" to 3a(ii), are the related organizations listed as required on Schedule R?		

4 Describe in Part XIII the intended uses of the organization's endowment funds.

Part VI Land, Buildings, and Equipment.

Complete if the organization answered "Yes" to Form 990, Part IV, line 11a. See Form 990, Part X, line 10.

Description of property	(a) Cost or other basis (investment)	(b) Cost or other basis (other)	(c) Accumulated depreciation	(d) Book value
1a Land		13,052,555.		13,052,555.
b Buildings		140,591,952.	62,511,857.	78,080,095.
c Leasehold improvements				
d Equipment		165,552,417.	120,091,696.	45,460,721.
e Other		3,948,697.	3,652,270.	296,427.
Total. Add lines 1a through 1e. (Column (d) must equal Form 990, Part X, column (B), line 10(c).)				136,889,798.

Part VII Investments - Other Securities.

Complete if the organization answered "Yes" to Form 990, Part IV, line 11b. See Form 990, Part X, line 12.

(a) Description of security or category (including name of security)	(b) Book value	(c) Method of valuation: Cost or end-of-year market value
(1) Financial derivatives		
(2) Closely-held equity interests		
(3) Other		
(A) ALTERNATIVE INVESTMENTS	51,207,000.	FMV
(B)		
(C)		
(D)		
(E)		
(F)		
(G)		
(H)		
Total. (Column (b) must equal Form 990, Part X, col. (B) line 12.) ▶	51,207,000.	

Part VIII Investments - Program Related.

Complete if the organization answered "Yes" to Form 990, Part IV, line 11c. See Form 990, Part X, line 13.

(a) Description of investment	(b) Book value	(c) Method of valuation: Cost or end-of-year market value
(1)		
(2)		
(3)		
(4)		
(5)		
(6)		
(7)		
(8)		
(9)		
Total. (Column (b) must equal Form 990, Part X, col. (B) line 13.) ▶		

Part IX Other Assets.

Complete if the organization answered "Yes" to Form 990, Part IV, line 11d. See Form 990, Part X, line 15.

(a) Description	(b) Book value
(1) ASSETS WHOSE USE IS LIMITED	27,546,311.
(2) OTHER RECEIVABLES	957,560.
(3) ASSETS OF RELATED ORGANIZATION	80,620,201.
(4) OTHER ASSETS	20,822,828.
(5) CURRENT POSITION	604,495.
(6)	
(7)	
(8)	
(9)	
Total. (Column (b) must equal Form 990, Part X, col. (B) line 15.) ▶	130,551,395.

Part X Other Liabilities.

Complete if the organization answered "Yes" to Form 990, Part IV, line 11e or 11f. See Form 990, Part X, line 25.

1. (a) Description of liability	(b) Book value
(1) Federal income taxes	
(2) ADVANCES FROM 3RD PARTY PAYORS	5,216,838.
(3) OTHER LIABILITIES	15,059,207.
(4) DUE TO UMMS	79,399,959.
(5)	
(6)	
(7)	
(8)	
(9)	
Total. (Column (b) must equal Form 990, Part X, col. (B) line 25.) ▶	99,676,004.

2. Liability for uncertain tax positions. In Part XIII, provide the text of the footnote to the organization's financial statements that reports the organization's liability for uncertain tax positions under FIN 48 (ASC 740). Check here if the text of the footnote has been provided in Part XIII

Part XI Reconciliation of Revenue per Audited Financial Statements With Revenue per Return.

Complete if the organization answered "Yes" to Form 990, Part IV, line 12a.

Table with 5 main rows and sub-rows (a-e) for adjustments. Columns include description, sub-row labels (2a-2d, 4a-4b), and totals (1, 2e, 3, 4c, 5).

Part XII Reconciliation of Expenses per Audited Financial Statements With Expenses per Return.

Complete if the organization answered "Yes" to Form 990, Part IV, line 12a.

Table with 5 main rows and sub-rows (a-e) for adjustments. Columns include description, sub-row labels (2a-2d, 4a-4b), and totals (1, 2e, 3, 4c, 5).

Part XIII Supplemental Information.

Provide the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and 4; Part IV, lines 1b and 2b; Part V, line 4; Part X, line 2; Part XI, lines 2d and 4b; and Part XII, lines 2d and 4b. Also complete this part to provide any additional information.

SEE PAGE 5

Series of horizontal dashed lines for providing supplemental information.

Part XIII Supplemental Information (continued)

INTENDED USES OF ENDOWMENT FUNDS

SCHEDULE D, PART V, LINE 4

ENDOWMENT FUNDS ARE USED TO SUPPORT THE HEALTHCARE MISSION OF SHORE HEALTH SYSTEM. INVESTMENT EARNINGS ON THE ENDOWMENT FUND ARE TRANSFERRED TO RESTRICTED AND UNRESTRICTED FUNDS IN SUPPORT OF THE ORGANIZATION'S TAX EXEMPT MISSION.

LIABILITY FOR UNCERTAIN TAX POSITION (ASC 740)

SCHEDULE D, PART X, LINE 2

THE ORGANIZATION IS A SUBSIDIARY OF THE UNIVERSITY OF MARYLAND MEDICAL SYSTEM CORPORATION (THE CORPORATION). THE CORPORATION ADOPTED THE PROVISIONS OF ASC 740, ACCOUNTING FOR UNCERTAINTY IN THE INCOME TAXES (FIN 48) ON JULY 1, 2007. THE FOOTNOTE RELATED TO ASC 740 IN THE CORPORATION'S AUDITED FINANCIAL STATEMENTS IS AS FOLLOWS: THE CORPORATION FOLLOWS A THRESHOLD OF MORE-LIKELY-THAN-NOT FOR RECOGNITION AND DERECOGNITION OF TAX POSITIONS TAKEN OR EXPECTED TO BE TAKEN IN A TAX RETURN. MANAGEMENT DOES NOT BELIEVE THAT THERE ARE ANY UNRECOGNIZED TAX BENEFITS THAT SHOULD BE RECOGNIZED.

**SCHEDULE H
(Form 990)**

Hospitals

OMB No. 1545-0047

2014

Open to Public Inspection

▶ **Complete if the organization answered "Yes" to Form 990, Part IV, question 20.**

▶ **Attach to Form 990.**

▶ **Information about Schedule H (Form 990) and its instructions is at www.irs.gov/form990.**

Department of the Treasury
Internal Revenue Service

Name of the organization

SHORE HEALTH SYSTEM, INC.

Employer identification number

52-0610538

Part I Financial Assistance and Certain Other Community Benefits at Cost

	Yes	No
1a Did the organization have a financial assistance policy during the tax year? If "No," skip to question 6a	X	
b If "Yes," was it a written policy?	X	
2 If the organization had multiple hospital facilities, indicate which of the following best describes application of the financial assistance policy to its various hospital facilities during the tax year. <input checked="" type="checkbox"/> Applied uniformly to all hospital facilities <input type="checkbox"/> Applied uniformly to most hospital facilities <input type="checkbox"/> Generally tailored to individual hospital facilities		
3 Answer the following based on the financial assistance eligibility criteria that applied to the largest number of the organization's patients during the tax year.		
a Did the organization use Federal Poverty Guidelines (FPG) as a factor in determining eligibility for providing <i>free</i> care? If "Yes," indicate which of the following was the FPG family income limit for eligibility for free care: <input type="checkbox"/> 100% <input type="checkbox"/> 150% <input checked="" type="checkbox"/> 200% <input type="checkbox"/> Other _____ %	X	
b Did the organization use FPG as a factor in determining eligibility for providing <i>discounted</i> care? If "Yes," indicate which of the following was the family income limit for eligibility for discounted care: <input type="checkbox"/> 200% <input type="checkbox"/> 250% <input type="checkbox"/> 300% <input type="checkbox"/> 350% <input type="checkbox"/> 400% <input checked="" type="checkbox"/> Other <u>500.0000</u> %	X	
c If the organization used factors other than FPG in determining eligibility, describe in Part VI the criteria used for determining eligibility for free or discounted care. Include in the description whether the organization used an asset test or other threshold, regardless of income, as a factor in determining eligibility for free or discounted care.		
4 Did the organization's financial assistance policy that applied to the largest number of its patients during the tax year provide for free or discounted care to the "medically indigent"?	X	
5a Did the organization budget amounts for free or discounted care provided under its financial assistance policy during the tax year?	X	
b If "Yes," did the organization's financial assistance expenses exceed the budgeted amount?		X
c If "Yes" to line 5b, as a result of budget considerations, was the organization unable to provide free or discounted care to a patient who was eligible for free or discounted care?		
6a Did the organization prepare a community benefit report during the tax year?	X	
b If "Yes," did the organization make it available to the public?	X	

Complete the following table using the worksheets provided in the Schedule H instructions. Do not submit these worksheets with the Schedule H.

7 Financial Assistance and Certain Other Community Benefits at Cost

Financial Assistance and Means-Tested Government Programs	(a) Number of activities or programs (optional)	(b) Persons served (optional)	(c) Total community benefit expense	(d) Direct offsetting revenue	(e) Net community benefit expense	(f) Percent of total expense
a Financial Assistance at cost (from Worksheet 1)			3,843,527.		3,843,527.	1.83
b Medicaid (from Worksheet 3, column a)						
c Costs of other means-tested government programs (from Worksheet 3, column b)						
d Total Financial Assistance and Means-Tested Government Programs			3,843,527.		3,843,527.	1.83
Other Benefits						
e Community health improvement services and community benefit operations (from Worksheet 4)			1,608,271.	40,779.	1,567,492.	.75
f Health professions education (from Worksheet 5)			1,148,042.		1,148,042.	.55
g Subsidized health services (from Worksheet 6)			7,088,790.		7,088,790.	3.37
h Research (from Worksheet 7)						
i Cash and in-kind contributions for community benefit (from Worksheet 8)			565,136.	120,000.	445,136.	.21
j Total Other Benefits			10,410,239.	160,779.	10,249,460.	4.88
k Total. Add lines 7d and 7j.			14,253,766.	160,779.	14,092,987.	6.71

Part II Community Building Activities Complete this table if the organization conducted any community building activities during the tax year, and describe in Part VI how its community building activities promoted the health of the communities it serves.

	(a) Number of activities or programs (optional)	(b) Persons served (optional)	(c) Total community building expense	(d) Direct offsetting revenue	(e) Net community building expense	(f) Percent of total expense
1 Physical improvements and housing						
2 Economic development			8,135.		8,135.	
3 Community support			9,540.		9,540.	
4 Environmental improvements						
5 Leadership development and training for community members						
6 Coalition building			10,497.		10,497.	
7 Community health improvement advocacy			11,722.		11,722.	.01
8 Workforce development			55,688.		55,688.	.03
9 Other						
10 Total			95,582.		95,582.	.04

Part III Bad Debt, Medicare, & Collection Practices

Section A. Bad Debt Expense

	Yes	No
1 Did the organization report bad debt expense in accordance with Healthcare Financial Management Association Statement No. 15?	X	
2 Enter the amount of the organization's bad debt expense. Explain in Part VI the methodology used by the organization to estimate this amount.		
3 Enter the estimated amount of the organization's bad debt expense attributable to patients eligible under the organization's financial assistance policy. Explain in Part VI the methodology used by the organization to estimate this amount and the rationale, if any, for including this portion of bad debt as community benefit.		
4 Provide in Part VI the text of the footnote to the organization's financial statements that describes bad debt expense or the page number on which this footnote is contained in the attached financial statements.		

Section B. Medicare

5 Enter total revenue received from Medicare (including DSH and IME)	113,896,351.
6 Enter Medicare allowable costs of care relating to payments on line 5	110,699,599.
7 Subtract line 6 from line 5. This is the surplus (or shortfall)	3,196,752.
8 Describe in Part VI the extent to which any shortfall reported in line 7 should be treated as community benefit. Also describe in Part VI the costing methodology or source used to determine the amount reported on line 6. Check the box that describes the method used: <input type="checkbox"/> Cost accounting system <input checked="" type="checkbox"/> Cost to charge ratio <input type="checkbox"/> Other	

Section C. Collection Practices

9a Did the organization have a written debt collection policy during the tax year?	X	
b If "Yes," did the organization's collection policy that applied to the largest number of its patients during the tax year contain provisions on the collection practices to be followed for patients who are known to qualify for financial assistance? Describe in Part VI	X	

Part IV Management Companies and Joint Ventures (owned 10% or more by officers, directors, trustees, key employees, and physicians - see instructions)

(a) Name of entity	(b) Description of primary activity of entity	(c) Organization's profit % or stock ownership %	(d) Officers, directors, trustees, or key employees' profit % or stock ownership %	(e) Physicians' profit % or stock ownership %
1				
2				
3				
4				
5				
6				
7				
8				
9				
10				
11				
12				
13				

Part V Facility Information

Section A. Hospital Facilities

(list in order of size, from largest to smallest - see instructions)

How many hospital facilities did the organization operate during the tax year? 2

Name, address, primary website address, and state license number (and if a group return, the name and EIN of the subordinate hospital organization that operates the hospital facility)

	Licensed hospital	General medical & surgical	Children's hospital	Teaching hospital	Critical access hospital	Research facility	ER-24 hours	ER-other	Other (describe)	Facility reporting group
1 THE MEMORIAL HOSPITAL AT EASTON 219 S. WASHINGTON STREET EASTON MD 21601 WWW.UMSHOREREGIONAL.ORG 20-003	X	X					X			
2 DORCHESTER GENERAL HOSPITAL 300 BYRN STREET CAMBRIDGE MD 21613 WWW.UMSHOREREGIONAL.ORG 09-002	X	X					X			
3										
4										
5										
6										
7										
8										
9										
10										

Part V Facility Information (continued)

Section B. Facility Policies and Practices

(Complete a separate Section B for each of the hospital facilities or facility reporting groups listed in Part V, Section A)

Name of hospital facility or letter of facility reporting group THE MEMORIAL HOSPITAL AT EASTON

Line number of hospital facility, or line numbers of hospital facilities in a facility reporting group (from Part V, Section A): 1

Community Health Needs Assessment

Table with 3 columns: Question, Yes, No. Rows include questions 1 through 12b regarding CHNA, implementation strategies, and excise taxes.

Part V Facility Information (continued)

Section B. Facility Policies and Practices

(Complete a separate Section B for each of the hospital facilities or facility reporting groups listed in Part V, Section A)

Name of hospital facility or letter of facility reporting group DORCHESTER GENERAL HOSPITAL

Line number of hospital facility, or line numbers of hospital facilities in a facility reporting group (from Part V, Section A): 2

Community Health Needs Assessment

Table with 3 columns: Question, Yes, No. Rows include questions 1 through 12b regarding CHNA requirements and implementation.

Part V Facility Information (continued)

Financial Assistance Policy (FAP)

Name of hospital facility or letter of facility reporting group THE MEMORIAL HOSPITAL AT EASTON

		Yes	No
Did the hospital facility have in place during the tax year a written financial assistance policy that:			
13	Explained eligibility criteria for financial assistance, and whether such assistance included free or discounted care? If "Yes," indicate the eligibility criteria explained in the FAP:	X	
a	<input checked="" type="checkbox"/> Federal poverty guidelines (FPG), with FPG family income limit for eligibility for free care of <u>200</u> % and FPG family income limit for eligibility for discounted care of <u>500</u> %		
b	<input checked="" type="checkbox"/> Income level other than FPG (describe in Section C)		
c	<input checked="" type="checkbox"/> Asset level		
d	<input checked="" type="checkbox"/> Medical indigency		
e	<input checked="" type="checkbox"/> Insurance status		
f	<input type="checkbox"/> Underinsurance status		
g	<input type="checkbox"/> Residency		
h	<input type="checkbox"/> Other (describe in Section C)		
14	Explained the basis for calculating amounts charged to patients?	X	
15	Explained the method for applying for financial assistance? If "Yes," indicate how the hospital facility's FAP or FAP application form (including accompanying instructions) explained the method for applying for financial assistance (check all that apply):	X	
a	<input checked="" type="checkbox"/> Described the information the hospital facility may require an individual to provide as part of his or her application		
b	<input checked="" type="checkbox"/> Described the supporting documentation the hospital facility may require an individual to submit as part of his or her application		
c	<input checked="" type="checkbox"/> Provided the contact information of hospital facility staff who can provide an individual with information about the FAP and FAP application process		
d	<input type="checkbox"/> Provided the contact information of nonprofit organizations or government agencies that may be sources of assistance with FAP applications		
e	<input type="checkbox"/> Other (describe in Section C)		
16	Included measures to publicize the policy within the community served by the hospital facility? If "Yes," indicate how the hospital facility publicized the policy (check all that apply):	X	
a	<input checked="" type="checkbox"/> The FAP was widely available on a website (list url): <u>WWW.UMSHOREREGIONAL.ORG</u>		
b	<input type="checkbox"/> The FAP application form was widely available on a website (list url): _____		
c	<input type="checkbox"/> A plain language summary of the FAP was widely available on a website (list url): _____		
d	<input checked="" type="checkbox"/> The FAP was available upon request and without charge (in public locations in the hospital facility and by mail)		
e	<input checked="" type="checkbox"/> The FAP application form was available upon request and without charge (in public locations in the hospital facility and by mail)		
f	<input type="checkbox"/> A plain language summary of the FAP was available upon request and without charge (in public locations in the hospital facility and by mail)		
g	<input checked="" type="checkbox"/> Notice of availability of the FAP was conspicuously displayed throughout the hospital facility		
h	<input checked="" type="checkbox"/> Notified members of the community who are most likely to require financial assistance about availability of the FAP		
i	<input type="checkbox"/> Other (describe in Section C)		
Billing and Collections			
17	Did the hospital facility have in place during the tax year a separate billing and collections policy, or a written financial assistance policy (FAP) that explained all of the actions the hospital facility or other authorized party may take upon non-payment?	X	
18	Check all of the following actions against an individual that were permitted under the hospital facility's policies during the tax year before making reasonable efforts to determine the individual's eligibility under the facility's FAP:		
a	<input type="checkbox"/> Reporting to credit agency(ies)		
b	<input type="checkbox"/> Selling an individual's debt to another party		
c	<input type="checkbox"/> Actions that require a legal or judicial process		
d	<input type="checkbox"/> Other similar actions (describe in Section C)		
e	<input type="checkbox"/> None of these actions or other similar actions were permitted		

Part V Facility Information (continued)

Financial Assistance Policy (FAP)

Name of hospital facility or letter of facility reporting group DORCHESTER GENERAL HOSPITAL

		Yes	No
Did the hospital facility have in place during the tax year a written financial assistance policy that:			
13	Explained eligibility criteria for financial assistance, and whether such assistance included free or discounted care? If "Yes," indicate the eligibility criteria explained in the FAP:	X	
a	<input checked="" type="checkbox"/> Federal poverty guidelines (FPG), with FPG family income limit for eligibility for free care of <u>200</u> % and FPG family income limit for eligibility for discounted care of <u>500</u> %		
b	<input checked="" type="checkbox"/> Income level other than FPG (describe in Section C)		
c	<input checked="" type="checkbox"/> Asset level		
d	<input checked="" type="checkbox"/> Medical indigency		
e	<input checked="" type="checkbox"/> Insurance status		
f	<input type="checkbox"/> Underinsurance status		
g	<input type="checkbox"/> Residency		
h	<input type="checkbox"/> Other (describe in Section C)		
14	Explained the basis for calculating amounts charged to patients?	X	
15	Explained the method for applying for financial assistance? If "Yes," indicate how the hospital facility's FAP or FAP application form (including accompanying instructions) explained the method for applying for financial assistance (check all that apply):	X	
a	<input checked="" type="checkbox"/> Described the information the hospital facility may require an individual to provide as part of his or her application		
b	<input checked="" type="checkbox"/> Described the supporting documentation the hospital facility may require an individual to submit as part of his or her application		
c	<input checked="" type="checkbox"/> Provided the contact information of hospital facility staff who can provide an individual with information about the FAP and FAP application process		
d	<input type="checkbox"/> Provided the contact information of nonprofit organizations or government agencies that may be sources of assistance with FAP applications		
e	<input type="checkbox"/> Other (describe in Section C)		
16	Included measures to publicize the policy within the community served by the hospital facility? If "Yes," indicate how the hospital facility publicized the policy (check all that apply):	X	
a	<input checked="" type="checkbox"/> The FAP was widely available on a website (list url): <u>WWW.UMSHOREREGIONAL.ORG</u>		
b	<input type="checkbox"/> The FAP application form was widely available on a website (list url): _____		
c	<input type="checkbox"/> A plain language summary of the FAP was widely available on a website (list url): _____		
d	<input checked="" type="checkbox"/> The FAP was available upon request and without charge (in public locations in the hospital facility and by mail)		
e	<input checked="" type="checkbox"/> The FAP application form was available upon request and without charge (in public locations in the hospital facility and by mail)		
f	<input type="checkbox"/> A plain language summary of the FAP was available upon request and without charge (in public locations in the hospital facility and by mail)		
g	<input checked="" type="checkbox"/> Notice of availability of the FAP was conspicuously displayed throughout the hospital facility		
h	<input checked="" type="checkbox"/> Notified members of the community who are most likely to require financial assistance about availability of the FAP		
i	<input type="checkbox"/> Other (describe in Section C)		

Billing and Collections

17	Did the hospital facility have in place during the tax year a separate billing and collections policy, or a written financial assistance policy (FAP) that explained all of the actions the hospital facility or other authorized party may take upon non-payment?	X	
18	Check all of the following actions against an individual that were permitted under the hospital facility's policies during the tax year before making reasonable efforts to determine the individual's eligibility under the facility's FAP:		
a	<input type="checkbox"/> Reporting to credit agency(ies)		
b	<input type="checkbox"/> Selling an individual's debt to another party		
c	<input type="checkbox"/> Actions that require a legal or judicial process		
d	<input type="checkbox"/> Other similar actions (describe in Section C)		
e	<input type="checkbox"/> None of these actions or other similar actions were permitted		

Part V Facility Information (continued)

Name of hospital facility or letter of facility reporting group THE MEMORIAL HOSPITAL AT EASTON

		Yes	No
19	Did the hospital facility or other authorized party perform any of the following actions during the tax year before making reasonable efforts to determine the individual's eligibility under the facility's FAP? If "Yes," check all actions in which the hospital facility or a third party engaged:		X
a	<input type="checkbox"/> Reporting to credit agency(ies)		
b	<input type="checkbox"/> Selling an individual's debt to another party		
c	<input type="checkbox"/> Actions that require a legal or judicial process		
d	<input type="checkbox"/> Other similar actions (describe in Section C)		
20	Indicate which efforts the hospital facility or other authorized party made before initiating any of the actions listed (whether or not checked) in line 19 (check all that apply):		
a	<input checked="" type="checkbox"/> Notified individuals of the financial assistance policy on admission		
b	<input checked="" type="checkbox"/> Notified individuals of the financial assistance policy prior to discharge		
c	<input checked="" type="checkbox"/> Notified individuals of the financial assistance policy in communications with the individuals regarding the individuals' bills		
d	<input checked="" type="checkbox"/> Documented its determination of whether individuals were eligible for financial assistance under the hospital facility's financial assistance policy		
e	<input type="checkbox"/> Other (describe in Section C)		
f	<input type="checkbox"/> None of these efforts were made		

Policy Relating to Emergency Medical Care

21	Did the hospital facility have in place during the tax year a written policy relating to emergency medical care that required the hospital facility to provide, without discrimination, care for emergency medical conditions to individuals regardless of their eligibility under the hospital facility's financial assistance policy? If "No," indicate why:		X
a	<input type="checkbox"/> The hospital facility did not provide care for any emergency medical conditions		
b	<input type="checkbox"/> The hospital facility's policy was not in writing		
c	<input type="checkbox"/> The hospital facility limited who was eligible to receive care for emergency medical conditions (describe in Section C)		
d	<input type="checkbox"/> Other (describe in Section C)		

Charges to Individuals Eligible for Assistance Under the FAP (FAP-Eligible Individuals)

22	Indicate how the hospital facility determined, during the tax year, the maximum amounts that can be charged to FAP-eligible individuals for emergency or other medically necessary care.		
a	<input type="checkbox"/> The hospital facility used its lowest negotiated commercial insurance rate when calculating the maximum amounts that can be charged		
b	<input type="checkbox"/> The hospital facility used the average of its three lowest negotiated commercial insurance rates when calculating the maximum amounts that can be charged		
c	<input type="checkbox"/> The hospital facility used the Medicare rates when calculating the maximum amounts that can be charged		
d	<input checked="" type="checkbox"/> Other (describe in Section C)		
23	During the tax year, did the hospital facility charge any FAP-eligible individual to whom the hospital facility provided emergency or other medically necessary services more than the amounts generally billed to individuals who had insurance covering such care? If "Yes," explain in Section C.		X
24	During the tax year, did the hospital facility charge any FAP-eligible individual an amount equal to the gross charge for any service provided to that individual? If "Yes," explain in Section C.		X

Part V Facility Information (continued)

Name of hospital facility or letter of facility reporting group DORCHESTER GENERAL HOSPITAL

		Yes	No
19	Did the hospital facility or other authorized party perform any of the following actions during the tax year before making reasonable efforts to determine the individual's eligibility under the facility's FAP? If "Yes," check all actions in which the hospital facility or a third party engaged:		X
a	<input type="checkbox"/> Reporting to credit agency(ies)		
b	<input type="checkbox"/> Selling an individual's debt to another party		
c	<input type="checkbox"/> Actions that require a legal or judicial process		
d	<input type="checkbox"/> Other similar actions (describe in Section C)		
20	Indicate which efforts the hospital facility or other authorized party made before initiating any of the actions listed (whether or not checked) in line 19 (check all that apply):		
a	<input checked="" type="checkbox"/> Notified individuals of the financial assistance policy on admission		
b	<input checked="" type="checkbox"/> Notified individuals of the financial assistance policy prior to discharge		
c	<input checked="" type="checkbox"/> Notified individuals of the financial assistance policy in communications with the individuals regarding the individuals' bills		
d	<input checked="" type="checkbox"/> Documented its determination of whether individuals were eligible for financial assistance under the hospital facility's financial assistance policy		
e	<input type="checkbox"/> Other (describe in Section C)		
f	<input type="checkbox"/> None of these efforts were made		

Policy Relating to Emergency Medical Care

21	Did the hospital facility have in place during the tax year a written policy relating to emergency medical care that required the hospital facility to provide, without discrimination, care for emergency medical conditions to individuals regardless of their eligibility under the hospital facility's financial assistance policy? If "No," indicate why:		X
a	<input type="checkbox"/> The hospital facility did not provide care for any emergency medical conditions		
b	<input type="checkbox"/> The hospital facility's policy was not in writing		
c	<input type="checkbox"/> The hospital facility limited who was eligible to receive care for emergency medical conditions (describe in Section C)		
d	<input type="checkbox"/> Other (describe in Section C)		

Charges to Individuals Eligible for Assistance Under the FAP (FAP-Eligible Individuals)

22	Indicate how the hospital facility determined, during the tax year, the maximum amounts that can be charged to FAP-eligible individuals for emergency or other medically necessary care.		
a	<input type="checkbox"/> The hospital facility used its lowest negotiated commercial insurance rate when calculating the maximum amounts that can be charged		
b	<input type="checkbox"/> The hospital facility used the average of its three lowest negotiated commercial insurance rates when calculating the maximum amounts that can be charged		
c	<input type="checkbox"/> The hospital facility used the Medicare rates when calculating the maximum amounts that can be charged		
d	<input checked="" type="checkbox"/> Other (describe in Section C)		
23	During the tax year, did the hospital facility charge any FAP-eligible individual to whom the hospital facility provided emergency or other medically necessary services more than the amounts generally billed to individuals who had insurance covering such care? If "Yes," explain in Section C.		X
24	During the tax year, did the hospital facility charge any FAP-eligible individual an amount equal to the gross charge for any service provided to that individual? If "Yes," explain in Section C.		X

Part V Facility Information (continued)

Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 2, 3j, 5, 6a, 6b, 7d, 11, 13b, 13h, 15e, 16i, 18d, 19d, 20e, 21c, 21d, 22d, 23, and 24. If applicable, provide separate descriptions for each hospital facility in a facility reporting group, designated by facility reporting group letter and hospital facility line number from Part V, Section A ("A, 1," "A, 4," "B, 2," "B, 3," etc.) and name of hospital facility.

THE MEMORIAL HOSPITAL AT EASTON

SCHEDULE H, PART V, SECTION B

LINE 5 - COMMUNICATION WITH LOCAL HEALTH DEPARTMENTS, PUBLIC SCHOOL SYSTEMS, CHURCH LEADERS, COMMITTEES, ADVISORY BOARDS, AND COMMUNITY WORKGROUPS ACTIVE IN IDENTIFYING REGIONAL HEALTH CARE NEEDS.

LINE 11 - ENVIRONMENTAL HEALTH NEEDS REQUIRING EXPERTISE AND RESOURCES BEYOND THE CAPABILITIES OF THE SYSTEM. MENTAL HEALTH AND MENTAL DISORDERS IS ADDRESSED THROUGH ANOTHER ORGANIZATION (MID SHORE MENTAL HEALTH SYSTEMS, INC.)

LINE 22D - CALCULATES AN APPROVED % OF FINANCIAL ASSISTANCE BASED ON INCOME AND % OF FEDERAL POVERTY LEVEL INCOME. THE PATIENT IS BILLED THE CHARGES LESS THE % OF FINANCIAL ASSISTANCE DETERMINED.

LINE 24 - GROSS CHARGES FOR SERVICES ARE ALWAYS CHARGED AT THE SAME RATE WITHOUT DISCRIMINATION. GROSS CHARGES FOR SERVICES ARE ALWAYS BILLED, ANY ADJUSTMENT SUCH AS FINANCIAL ASSISTANCE IS APPLIED TO RESULT IN THE BALANCE DUE FOR PAYMENT.

DORCHESTER GENERAL HOSPITAL

SCHEDULE H, PART V, SECTION B

LINE 5 - COMMUNICATION WITH LOCAL HEALTH DEPARTMENTS, PUBLIC SCHOOL SYSTEMS, CHURCH LEADERS, COMMITTEES, ADVISORY BOARDS, AND COMMUNITY WORKGROUPS ACTIVE IN IDENTIFYING REGIONAL HEALTH CARE NEEDS.

Part V Facility Information (continued)

Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 2, 3j, 5, 6a, 6b, 7d, 11, 13b, 13h, 15e, 16i, 18d, 19d, 20e, 21c, 21d, 22d, 23, and 24. If applicable, provide separate descriptions for each hospital facility in a facility reporting group, designated by facility reporting group letter and hospital facility line number from Part V, Section A ("A, 1," "A, 4," "B, 2," "B, 3," etc.) and name of hospital facility.

LINE 11 - ENVIRONMENTAL HEALTH NEEDS REQUIRING EXPERTISE AND RESOURCES BEYOND THE CAPABILITIES OF THE SYSTEM. MENTAL HEALTH AND MENTAL DISORDERS IS ADDRESSED THROUGH ANOTHER ORGANIZATION (MID SHORE MENTAL HEALTH SYSTEMS, INC.)

LINE 22D - CALCULATES AN APPROVED % OF FINANCIAL ASSISTANCE BASED ON INCOME AND % OF FEDERAL POVERTY LEVEL INCOME. THE PATIENT IS BILLED THE CHARGES LESS THE % OF FINANCIAL ASSISTANCE DETERMINED.

LINE 24 - GROSS CHARGES FOR SERVICES ARE ALWAYS CHARGED AT THE SAME RATE WITHOUT DISCRIMINATION. GROSS CHARGES FOR SERVICES ARE ALWAYS BILLED, ANY ADJUSTMENT SUCH AS FINANCIAL ASSISTANCE IS APPLIED TO RESULT IN THE BALANCE DUE FOR PAYMENT.

Part V Facility Information (continued)**Section D. Other Health Care Facilities That Are Not Licensed, Registered, or Similarly Recognized as a Hospital Facility**
(list in order of size, from largest to smallest)How many non-hospital health care facilities did the organization operate during the tax year? 11

Name and address	Type of Facility (describe)
1 REQUARD CANCER CENTER 509 IDLEWILD AVENUE EASTON MD 21601	ONCOLOGY SERVICES
2 DIGESTIVE DISEASE CENTER 5111 IDLEWILD AVENUE EASTON MD 21601	DIGESTIVE HEALTH
3 DIAGNOSTIC CENTER 10 MARTIN COURT EASTON MD 21601	DIAGNOSTIC & REHAB
4 SHORE HEALTH SYSTEM SURGERY CENTER 6 CAULK LANE EASTON MD 21601	AMBULATORY SURGERY
5 CENTREVILLE DIAGNOSTIC CENTER 2540 CENTERVILLE ROAD CENTREVILLE MD 21617	DIAGNOSTIC
6 SUNBURST CENTER ROUTE 50 CAMBRIDGE MD 21613	REHAB SERVICES
7 INTEGRATIVE MEDICINE 607 DUTCHMANS LANE EASTON MD 21601	ALTERNATIVE MEDICINE
8 SHOREWORKS BRYN STREET CAMBRIDGE MD 21658	EMPLOYER HEALTH
9 QUEEN ANNE EMERGENCY CENTER 115 SHOREWAY DRIVE QUEENSTOWN MD 21658	24-HOUR ER
10 DENTON DIAGNOSTIC CENTER 920 MARKET STREET DENTON MD 21601	DIAGNOSTIC & REHAB

Schedule H (Form 990) 2014

Part V Facility Information *(continued)*

Section D. Other Health Care Facilities That Are Not Licensed, Registered, or Similarly Recognized as a Hospital Facility
 (list in order of size, from largest to smallest)

How many non-hospital health care facilities did the organization operate during the tax year? _____

Name and address	Type of Facility (describe)
1 THE SHORE MEDICAL PAVILION 125 SHOREWAY DRIVE QUEENSTOWN MD 21658	DIAGNOSTIC & REHAB
2	
3	
4	
5	
6	
7	
8	
9	
10	

Part VI Supplemental Information

Provide the following information.

- 1 Required descriptions.** Provide the descriptions required for Part I, lines 3c, 6a, and 7; Part II and Part III, lines 2, 3, 4, 8 and 9b.
- 2 Needs assessment.** Describe how the organization assesses the health care needs of the communities it serves, in addition to any CHNAs reported in Part V, Section B.
- 3 Patient education of eligibility for assistance.** Describe how the organization informs and educates patients and persons who may be billed for patient care about their eligibility for assistance under federal, state, or local government programs or under the organization's financial assistance policy.
- 4 Community information.** Describe the community the organization serves, taking into account the geographic area and demographic constituents it serves.
- 5 Promotion of community health.** Provide any other information important to describing how the organization's hospital facilities or other health care facilities further its exempt purpose by promoting the health of the community (e.g., open medical staff, community board, use of surplus funds, etc.).
- 6 Affiliated health care system.** If the organization is part of an affiliated health care system, describe the respective roles of the organization and its affiliates in promoting the health of the communities served.
- 7 State filing of community benefit report.** If applicable, identify all states with which the organization, or a related organization, files a community benefit report.

CRITERIA FOR FREE OR DISCOUNTED CARE

SCHEDULE H, PART I, LINE 3C

SHORE HEALTH SYSTEM WILL PROVIDE FINANCIAL ASSISTANCE TO PERSONS WHO HAVE HEALTHCARE NEEDS AND ARE UNINSURED, UNDERINSURED, INELIGIBLE FOR A GOVERNMENT PROGRAM, OR OTHERWISE UNABLE TO PAY FOR MEDICALLY NECESSARY CARE BASED ON THEIR INDIVIDUAL FINANCIAL SITUATION, FOR RELATED SYSTEM HOSPITALS, FINANCIAL ASSISTANCE IS BASED ON INDIGENCE OR HIGH MEDICAL EXPENSE FOR PATIENTS WHO MEET SPECIFIED FINANCIAL CRITERIA, REQUEST ASSISTANCE, AND PROVIDE ADEQUATE EVIDENCE OF SUCH NEED AND ELIGIBILITY. ELIGIBILITY INCLUDES INCOME, PRESUMPTIVE FINANCIAL ASSISTANCE ELIGIBILITY, AND MEDICAL HARDSHIP CRITERIA, WHICH MAY INCLUDE ASSET CONSIDERATION.

RELATED ORGANIZATION REPORT

SCHEDULE H, PART I, LINE 6A

SHORE HEALTH SYSTEM, IS AN AFFILIATE OF THE UNIVERSITY OF MARYLAND MEDICAL SYSTEM. THE COMMUNITY BENEFIT REPORT IS PREPARED SEPARATELY.

Part VI Supplemental Information

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- 2 Needs assessment.** Describe how the organization assesses the health care needs of the communities it serves, in addition to any CHNAs reported in Part V, Section B.
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- 6 Affiliated health care system.** If the organization is part of an affiliated health care system, describe the respective roles of the organization and its affiliates in promoting the health of the communities served.
- 7 State filing of community benefit report.** If applicable, identify all states with which the organization, or a related organization, files a community benefit report.

COST ATTRIBUTABLE TO A PHYSICAL CLINIC

SCHEDULE H, PART I, LINE 7G

SUBSIDIZED COSTS ARE NOT ATTRIBUTED TO A PHYSICIAN CLINIC, BUT ANESTHESIA
AND EMERGENCY HOSPITAL SERVICES.

COSTING METHODOLOGY

PART I, LINE 7A, COLUMN (D)

MARYLAND'S REGULATORY SYSTEM CREATES A UNIQUE PROCESS FOR HOSPITAL
PAYMENT THAT DIFFERS FROM THE REST OF THE NATION. THE HEALTH SERVICES
COST REVIEW COMMISSION, (HSCRC) DETERMINES PAYMENT THROUGH A RATE SETTING
PROCESS AND ALL PAYORS, INCLUDING GOVERNMENTAL PAYORS, PAY THE SAME
AMOUNT FOR THE SAME SERVICES DELIVERED AT THE SAME HOSPITAL. MARYLAND'S
UNIQUE ALL PAYOR SYSTEM INCLUDES A METHOD FOR REFERENCING UNCOMPENSATED
CARE IN EACH PAYORS' RATES, WHICH DOES NOT ENABLE MARYLAND HOSPITALS TO
BREAKOUT ANY OFFSETTING REVENUE RELATED TO UNCOMPENSATED CARE.

PART I, LINE 7B, COLUMNS (C) THROUGH (F)

MARYLAND'S REGULATORY SYSTEM CREATES A UNIQUE PROCESS FOR HOSPITAL

Part VI Supplemental Information

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- 6 Affiliated health care system.** If the organization is part of an affiliated health care system, describe the respective roles of the organization and its affiliates in promoting the health of the communities served.
- 7 State filing of community benefit report.** If applicable, identify all states with which the organization, or a related organization, files a community benefit report.

PAYMENT THAT DIFFERS FROM THE REST OF THE NATION. THE HEALTH SERVICES COST REVIEW COMMISSION, (HSCRC) DETERMINES PAYMENT THROUGH A RATE SETTING PROCESS AND ALL PAYORS, INCLUDING GOVERNMENTAL PAYORS, PAY THE SAME AMOUNT FOR THE SAME SERVICES DELIVERED AT THE SAME HOSPITAL. MARYLAND'S UNIQUE ALL PAYOR SYSTEM INCLUDES A METHOD FOR REFERENCING UNCOMPENSATED CARE IN EACH PAYORS' RATES, WHICH DOES NOT ENABLE MARYLAND HOSPITALS TO BREAKOUT ANY OFFSETTING REVENUE RELATED TO UNCOMPENSATED CARE. COMMUNITY BENEFIT EXPENSES ARE EQUAL TO MEDICAID REVENUES IN MARYLAND, AS SUCH, THE NET EFFECT IS ZERO. ADDITIONALLY, NET REVENUES FOR MEDICAID SHOULD REFLECT THE FULL IMPACT ON THE HOSPITAL OF ITS SHARE OF THE MEDICAID ASSESSMENT.

PART I, LINE 7F COLUMN (C)

MARYLAND'S REGULATORY SYSTEM CREATES A UNIQUE PROCESS FOR HOSPITAL PAYMENT THAT DIFFERS FROM THE REST OF THE NATION. THE HEALTH SERVICES COST REVIEW COMMISSION, (HSCRC) DETERMINES PAYMENT THROUGH A RATE SETTING PROCESS AND ALL PAYORS, INCLUDING GOVERNMENTAL PAYORS, PAY THE SAME AMOUNT FOR THE SAME SERVICES DELIVERED AT THE SAME HOSPITAL. MARYLAND'S

Part VI Supplemental Information

Provide the following information.

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- 4 Community information.** Describe the community the organization serves, taking into account the geographic area and demographic constituents it serves.
- 5 Promotion of community health.** Provide any other information important to describing how the organization's hospital facilities or other health care facilities further its exempt purpose by promoting the health of the community (e.g., open medical staff, community board, use of surplus funds, etc.).
- 6 Affiliated health care system.** If the organization is part of an affiliated health care system, describe the respective roles of the organization and its affiliates in promoting the health of the communities served.
- 7 State filing of community benefit report.** If applicable, identify all states with which the organization, or a related organization, files a community benefit report.

UNIQUE ALL PAYOR SYSTEM INCLUDES A METHOD FOR REFERENCING UNCOMPENSATED CARE IN EACH PAYORS' RATES, WHICH DOES NOT ENABLE MARYLAND HOSPITALS TO BREAKOUT ANY OFFSETTING REVENUE RELATED TO UNCOMPENSATED CARE.

PART I, LINE 7F COLUMN (D)

MARYLAND'S REGULATORY SYSTEM CREATES A UNIQUE PROCESS FOR HOSPITAL PAYMENT THAT DIFFERS FROM THE REST OF THE NATION. THE HEALTH SERVICES COST REVIEW COMMISSION, (HSCRC) DETERMINES PAYMENT THROUGH A RATE SETTING PROCESS AND ALL PAYORS, INCLUDING GOVERNMENTAL PAYORS, PAY THE SAME AMOUNT FOR THE SAME SERVICES DELIVERED AT THE SAME HOSPITAL. MARYLAND'S UNIQUE ALL PAYOR SYSTEM INCLUDES A METHOD FOR REFERENCING UNCOMPENSATED CARE IN EACH PAYORS' RATES, WHICH DOES NOT ENABLE MARYLAND HOSPITALS TO BREAKOUT ANY OFFSETTING REVENUE RELATED TO UNCOMPENSATED CARE.

COMMUNITY BUILDING ACTIVITIES

PART II

THROUGH A VARIETY OF COMMUNITY BUILDING ACTIVITIES, UM SHORE REGIONAL HEALTH PROMOTES HEALTH AND WELLNESS IN THE COMMUNITY IT SERVES. THESE

Part VI Supplemental Information

Provide the following information.

- 1 Required descriptions.** Provide the descriptions required for Part I, lines 3c, 6a, and 7; Part II and Part III, lines 2, 3, 4, 8 and 9b.
- 2 Needs assessment.** Describe how the organization assesses the health care needs of the communities it serves, in addition to any CHNAs reported in Part V, Section B.
- 3 Patient education of eligibility for assistance.** Describe how the organization informs and educates patients and persons who may be billed for patient care about their eligibility for assistance under federal, state, or local government programs or under the organization's financial assistance policy.
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- 5 Promotion of community health.** Provide any other information important to describing how the organization's hospital facilities or other health care facilities further its exempt purpose by promoting the health of the community (e.g., open medical staff, community board, use of surplus funds, etc.).
- 6 Affiliated health care system.** If the organization is part of an affiliated health care system, describe the respective roles of the organization and its affiliates in promoting the health of the communities served.
- 7 State filing of community benefit report.** If applicable, identify all states with which the organization, or a related organization, files a community benefit report.

ACTIVITIES INCLUDE: ACTIVE ENGAGEMENT AND COLLABORATION WITH LOCAL HEALTH DEPARTMENTS, CHAMBERS OF COMMERCE, AND ORGANIZATIONS THAT WORK TO IMPROVE THE QUALITY OF LIFE FOR THE RESIDENTS OF THE MID-SHORE (TALBOT, CAROLINE, DORCHESTER, QUEEN ANNE'S, AND KENT COUNTIES)

BECAUSE LOCAL ACTION IS ESSENTIAL TO PUBLIC HEALTH PROGRESS, UM SHORE REGIONAL HEALTH IS A KEY STAKEHOLDER IN THE MID-SHORE HEALTH IMPROVEMENT COALITION, A PARTNERSHIP OF PUBLIC SECTOR AGENCIES, HEALTH CARE PROVIDERS AND COMMUNITY-BASED PARTNERS. THE COALITION WAS FORMED IN DECEMBER 2011 IN RESPONSE TO A STATEWIDE HEALTH IMPROVEMENT PROCESS (SHIP). IN ADDITION TO PROVIDING THE COALITION WITH LEADERSHIP, A VARIETY OF CLINICAL AND NON-CLINICAL UM SRH ASSOCIATES SERVE ON VARIOUS COALITION WORKGROUPS. THE WORK OF THE COALITION BEGAN BY REVIEWING AND PRIORITIZING OBJECTIVES IDENTIFIED BY THE MARYLAND DEPARTMENT OF HEALTH AND MENTAL HYGIENE'S (DHMH) STATE HEALTH IMPROVEMENT PROCESS (SHIP). SHIP, LAUNCHED IN SEPTEMBER 2011, FOCUSES ON IMPROVING THE HEALTH OF MARYLAND RESIDENTS IN SIX VISION AREAS: HEALTHY BABIES, HEALTHY SOCIAL ENVIRONMENTS, SAFE PHYSICAL ENVIRONMENTS, INFECTIOUS DISEASE, CHRONIC DISEASE AND HEALTH

Part VI Supplemental Information

Provide the following information.

- 1 Required descriptions.** Provide the descriptions required for Part I, lines 3c, 6a, and 7; Part II and Part III, lines 2, 3, 4, 8 and 9b.
- 2 Needs assessment.** Describe how the organization assesses the health care needs of the communities it serves, in addition to any CHNAs reported in Part V, Section B.
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- 6 Affiliated health care system.** If the organization is part of an affiliated health care system, describe the respective roles of the organization and its affiliates in promoting the health of the communities served.
- 7 State filing of community benefit report.** If applicable, identify all states with which the organization, or a related organization, files a community benefit report.

CARE ACCESS. UNDER SHIP'S UMBRELLA, THE COALITION DEVELOPS AND IMPLEMENTS STRATEGIES THAT WILL IMPROVE LOCAL PUBLIC HEALTH. THE COALITION DECIDED TO FOCUS ON THREE HEALTH PRIORITIES: (1) ADOLESCENT OBESITY, (2) ADOLESCENT TOBACCO USE, AND (3) DIABETES RELATED EMERGENCY DEPARTMENT VISITS.

THE COALITION FORMULATED AN ACTION PLAN THAT ARTICULATES SPECIFIC GOALS AND STRATEGIES FOR THE THREE HEALTH PRIORITIES. THROUGH COALITION WORKGROUPS AND COMMITTEES, REPRESENTATIVES FROM THE MID-SHORE COLLABORATE TO ASSESS LOCAL HEALTH NEEDS AND SERVICES; SHARE DATA AND OTHER RESOURCES; EXPLORE EVIDENCE-BASED HEALTH PRACTICES; AND ACQUIRE SUPPORT TO ENHANCE AND INITIATE HEALTH PROGRAMS THAT IMPACT TARGETED POPULATIONS AND COMMUNITIES. THE COALITION PLANS TO EFFECTIVELY LEVERAGE AND UTILIZE NEW AND EXISTING RESOURCES TO MEASURABLY IMPROVE THE HEALTH STATUS OF THE RESIDENTS OF THE MID-SHORE.

IN ADDITION TO BEING AN INTEGRAL PART OF THE MID-SHORE HEALTH IMPROVEMENT COALITION, UM SRH CONTINUES TO MAINTAIN OPEN COMMUNICATION WITH THE

Part VI Supplemental Information

Provide the following information.

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- 2 Needs assessment.** Describe how the organization assesses the health care needs of the communities it serves, in addition to any CHNAs reported in Part V, Section B.
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- 7 State filing of community benefit report.** If applicable, identify all states with which the organization, or a related organization, files a community benefit report.

HEALTH DEPARTMENTS OF TALBOT, CAROLINE, DORCHESTER, QUEEN ANNE'S, AND KENT COUNTIES, MID-SHORE MENTAL HEALTH SYSTEM, CHOPTANK COMMUNITY HEALTH SYSTEM, LOCAL GOVERNMENT AND SCHOOLS. UM SRH'S COMMUNITY OUTREACH PROGRAMS CAN BE FOUND IN COUNTY SCHOOLS, SENIOR CENTERS, COMMUNITY CENTERS AND CHURCHES THROUGHOUT THE MID-SHORE.

UM SRH'S DIRECTOR OF COMMUNITY OUTREACH PARTICIPATES IN COMMITTEES AND ADVISORY COUNCILS, PROMOTING CONTINUOUS DIALOGUE BETWEEN THE MEDICAL CENTER AND COMMUNITY STAKEHOLDERS. THIS PROVIDES OPPORTUNITIES FOR NEW IDEAS AND PROGRAMS TO BE EXCHANGED, ALLOWING UM SRH TO MAXIMIZE COMMUNITY OUTREACH EFFORTS.

UM SRH SEEKS INSIGHT FROM COMMUNITY MEMBERS ATTENDING EDUCATIONAL PROGRAMS THROUGH ITS OUTREACH EVENTS. PROGRAM PARTICIPANTS ARE ASKED TO COMPLETE A BRIEF SURVEY EVALUATION, PROVIDING FEEDBACK AND COMMENTS ABOUT THE PROGRAM THEY ATTENDED, AS WELL AS PROVIDING SUGGESTIONS FOR FUTURE PROGRAM TOPICS.

Part VI Supplemental Information

Provide the following information.

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- 7 State filing of community benefit report.** If applicable, identify all states with which the organization, or a related organization, files a community benefit report.

METHODOLOGY USED BY THE ORGANIZATION TO ESTIMATE BAD DEBT EXPENSE

SCHEDULE H, PART III, LINES 2 AND 3

IN MARYLAND, THE HEALTH SERVICES COST REVIEW COMMISSION (HSCRC) STARTED SETTING HOSPITAL RATES IN 1974. AT THAT TIME, THE HSCRC APPROVED RATES APPLIED ONLY TO COMMERCIAL INSURERS. IN 1977, THE HSCRC NEGOTIATED A WAIVER FROM MEDICARE HOSPITAL PAYMENT RULES FOR MARYLAND HOSPITALS TO BRING THE FEDERAL MEDICARE PAYMENTS UNDER HSCRC CONTROL. MEDICARE REIMBURSES MARYLAND HOSPITALS ACCORDING TO RATES ESTABLISHED BY THE HSCRC AS LONG AS THE STATE CONTINUES TO MEET A TWO-PART TEST. THIS TWO-PART WAIVER TEST ALLOWS MEDICARE TO PARTICIPATE IN THE MARYLAND SYSTEM AS LONG AS TWO CONDITIONS ARE MET.

- ALL OTHER PAYERS PARTICIPATING IN THE SYSTEM PAY HSCRC SET RATES, AND
- THE RATE OF GROWTH IN MEDICARE PAYMENTS TO MARYLAND HOSPITALS FROM 1981 TO THE PRESENT IS NOT GREATER THAN THE RATE OF GROWTH IN MEDICARE PAYMENTS TO HOSPITALS NATIONALLY OVER THE SAME TIME FRAME.

Part VI Supplemental Information

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BAD DEBT EXPENSE FOOTNOTE ON AUDITED FINANCIAL STATEMENTS

SCHEDULE H, PART III, LINE 4

FOR RECEIVABLES ASSOCIATED WITH SERVICES PROVIDED TO PATIENTS WHO HAVE THIRD-PARTY COVERAGE, THE CORPORATION ANALYZES CONTRACTUALLY DUE AMOUNTS AND PROVIDES AN ALLOWANCE FOR BAD DEBTS, ALLOWANCE FOR CONTRACTUAL ADJUSTMENTS, PROVISION FOR BAD DEBTS, AND CONTRACTUAL ADJUSTMENTS ON ACCOUNTS FOR WHICH THIRD-PARTY PAYOR HAS NOT YET PAID OR FOR PAYORS WHO ARE KNOWN TO BE HAVING FINANCIAL DIFFICULTIES THAT MAKE THE REALIZATION OF THE AMOUNTS DUE UNLIKELY. FOR RECEIVABLES ASSOCIATED WITH SELF-PAY PATIENTS OR BALANCES REMAINING AFTER THIRD-PARTY COVERAGE HAS ALREADY PAID, THE CORPORATION RECORDS A SIGNIFICANT PROVISION FOR BAD DEBTS IN THE PERIOD OF SERVICE ON THE BASIS OF ITS HISTORICAL COLLECTIONS, WHICH INDICATES THAT MANY PATIENTS ULTIMATELY DO NOT PAY THE PORTION OF THEIR BILL FOR WHICH THEY ARE FINANCIALLY RESPONSIBLE. THE DIFFERENCE BETWEEN THE DISCOUNTED RATES AND THE AMOUNTS COLLECTED AFTER ALL REASONABLE COLLECTION EFFORTS HAVE BEEN EXHAUSTED IS CHARGED OFF AGAINST THE ALLOWANCE FOR BAD DEBTS. ALLOWANCE FOR BAD DEBTS.

Part VI Supplemental Information

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MEDICARE COST REPORT

SCHEDULE H, PART III, LINE 8

ALLOWABLE COSTS ARE ESTIMATED RATIO OF COST TO CHARGE APPLIED TO GROSS CHARGES.

COLLECTION PRACTICES

SCHEDULE H, PART III, LINE 9B

IT IS THE POLICY OF SHORE HEALTH SYSTEM TO WORK WITH OUR PATIENTS TO IDENTIFY AVAILABLE RESOURCES TO PAY FOR THEIR CARE. ALL PATIENTS PRESENTING AS SELF PAY AND REQUESTING CHARITY RELIEF FROM THEIR BILL WILL BE SCREENED AT ALL POINTS OF ENTRY, FOR POSSIBLE COVERAGE THROUGH STATE PROGRAMS AND A PROBABLE DETERMINATION FOR COVERAGE FOR EITHER MEDICAL ASSISTANCE OR FINANCIAL ASSISTANCE (CHARITY CARE) FROM THE HOSPITAL IS IMMEDIATELY GIVEN TO THE PATIENT. THE PROCESS IS RESOURCE INTENSIVE AND TIME CONSUMING FOR PATIENTS AND THE HOSPITAL; HOWEVER, IF PATIENTS QUALIFY FOR ONE OF THESE PROGRAMS, THEN THEY WILL HAVE HEALTH BENEFITS THAT THEY WILL CARRY WITH THEM BEYOND THEIR CURRENT HOSPITAL BILLS, AND ALLOW THEM TO ACCESS PREVENTIVE CARE SERVICES AS WELL. SHORE HEALTH

Part VI Supplemental Information

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SYSTEM WORKS WITH A BUSINESS PARTNER WHO WILL WORK WITH OUR PATIENTS TO ASSIST THEM WITH THE STATE ASSISTANCE PROGRAMS, WHICH IS FREE TO OUR PATIENTS. IF A PATIENT DOES NOT QUALIFY FOR MEDICAID OR ANOTHER PROGRAM, SHORE HEALTH SYSTEM OFFERS OUR FINANCIAL ASSISTANCE PROGRAM. SHORE HEALTH SYSTEM POSTS NOTICES OF OUR POLICY IN CONSPICUOUS PLACES THROUGHOUT THE HOSPITALS, HAS INFORMATION WITHIN OUR HOSPITAL BILLING BROCHURE, EDUCATES ALL NEW EMPLOYEES THOROUGHLY ON THE PROCESS DURING ORIENTATION, AND DOES A YEARLY RE-EDUCATION TO ALL EXISTING STAFF. ALL STAFF HAVE COPIES OF THE FINANCIAL ASSISTANCE APPLICATION, BOTH IN ENGLISH AND SPANISH, TO SUPPLY TO PATIENTS WHO WE DEEM, AFTER SCREENING, TO HAVE A NEED FOR ASSISTANCE. SHORE HEALTH SYSTEM HAS A DEDICATED FINANCIAL ASSISTANCE LIAISON TO WORK WITH OUR PATIENTS TO ASSIST THEM WITH THIS PROCESS AND EXPEDITE THE DECISION PROCESS.

COMMUNITY HEALTH CARE NEEDS ASSESSMENT

SCHEDULE H, PART VI, LINE 2

UM SHORE REGIONAL HEALTH (SHS) IN COLLABORATION WITH CHESTER RIVER HOSPITAL SYSTEM (CRHS) CONDUCTED A COMMUNITY HEALTH NEEDS ASSESSMENT

Part VI Supplemental Information

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(CHNA) FOR THE FIVE COUNTIES OF MARYLAND'S MID-SHORE: TALBOT, CAROLINE, QUEEN ANNE'S, DORCHESTER, AND KENT. THE HEALTH NEEDS OF OUR COMMUNITY WERE IDENTIFIED THROUGH A PROCESS WHICH INCLUDED COLLECTING AND ANALYZING PRIMARY AND SECONDARY DATA. SHORE HEALTH SYSTEM, MEMORIAL HOSPITAL AT EASTON AND DORCHESTER GENERAL HOSPITAL STARTED THE PROCESS OF THE COMMUNITY HEALTH NEEDS ASSESSMENT (CHNA) ON 7/1/2012 AND COMPLETED THE PROCESS ON 5/22/2013. THE PLAN WAS PRESENTED AND APPROVED BY THE BOARD OF DIRECTORS ON MAY 22, 2013. IN PARTICULAR, THE CHNA INCLUDES PRIMARY DATA FROM TALBOT, CAROLINE, DORCHESTER, KENT, QUEEN ANNE'S HEALTH DEPARTMENTS AND THE COMMUNITY AT LARGE. ADDITIONALLY, SHORE HEALTH, IS A PARTICIPATING MEMBER OF THE MID-SHORE SHIP COALITION, WHERE WE ARE PARTNERING WITH OTHER COMMUNITY STAKEHOLDERS INVESTED IN IMPROVING THE COMMUNITY'S OVERALL HEALTH. MEMBERS OF THE MID-SHORE SHIP COALITION INCLUDE COMMUNITY LEADERS, COUNTY GOVERNMENT REPRESENTATIVES, LOCAL NON-PROFIT ORGANIZATIONS, LOCAL HEALTH PROVIDERS, AND MEMBERS OF THE BUSINESS COMMUNITY. FEEDBACK FROM CUSTOMERS INCLUDES DATA COLLECTED FROM SURVEYS, ADVISORY GROUPS AND FROM OUR COMMUNITY OUTREACH AND EDUCATION SESSIONS. SECONDARY DATA RESOURCES REFERENCED TO IDENTIFY COMMUNITY

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HEALTH NEEDS INCLUDE COUNTY HEALTH RANKINGS

([HTTP://WWW.COUNTYHEALTHRANKINGS.ORG](http://www.countyhealthrankings.org)), MARYLAND DEPARTMENT OF HEALTH AND

MENTAL HYGIENE'S STATE HEALTH IMPROVEMENT PROCESS

(SHIP)([HTTP://DHMH.MARYLAND.GOV/SHIP/](http://dhmh.maryland.gov/ship/)), THE MARYLAND CHARTBOOK OF

MINORITY HEALTH AND MINORITY HEALTH DISPARITIES

([HTTP://DHMH.MARYLAND.GOV/MHHD/DOCUMENTS/2NDRESOURCE_2009.PDF](http://dhmh.maryland.gov/mhhd/documents/2ndresource_2009.pdf)).

SHORE REGIONAL HEALTH PARTICIPATES ON THE UNIVERSITY OF MARYLAND MEDICAL

SYSTEM (UMMS) COMMUNITY BENEFITS WORKGROUP TO STUDY DEMOGRAPHICS, ASSESS

COMMUNITY HEALTH DISPARITIES, INVENTORY RESOURCES AND ESTABLISH COMMUNITY

BENEFIT GOALS FOR BOTH UM SHORE REGIONAL HEALTH AND UMMS.

UM SHORE REGIONAL HEALTH CONSULTED WITH COMMUNITY PARTNERS AND

ORGANIZATIONS TO DISCUSS COMMUNITY NEEDS RELATED TO HEALTH IMPROVEMENT

AND ACCESS TO CARE. THE FOLLOWING LIST OF PARTNER AGENCIES MEETS ON A

QUARTERLY BASIS AS MEMBERS OF THE MID-SHORE SHIP COALITION:

- CHOPTANK COMMUNITY HEALTH SYSTEMS
- CAROLINE COUNTY MINORITY OUTREACH TECHNICAL ASSISTANCE
- TALBOT COUNTY LOCAL MANAGEMENT BOARD

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- PARTNERSHIP FOR DRUG FREE DORCHESTER
- CAROLINE COUNTY COMMUNITY REPRESENTATIVE
- EASTERN SHORE AREA HEALTH EDUCATION CENTER
- KENT COUNTY MINORITY OUTREACH TECHNICAL ASSISTANCE
- YMCA OF THE CHESAPEAKE
- UNIVERSITY OF MD EXTENSION
- KENT COUNTY LOCAL MANAGEMENT BOARD
- KENT COUNTY DEPARTMENT OF JUVENILE SERVICES
- COALITION AGAINST TOBACCO USE
- MT. OLIVE AME CHURCH
- MID SHORE CORE SERVICE AGENCY
- ASSOCIATED BLACK CHARITIES
- QUEEN ANNE COUNTY HOUSING AND FAMILY SERVICES
- QUEEN ANNE COUNTY HEALTH DEPARTMENT
- DORCHESTER COUNTY HEALTH DEPARTMENT
- TALBOT COUNTY HEALTH DEPARTMENT
- CAROLINE COUNTY HEALTH DEPARTMENT
- EASTON MEMORIAL HOSPITAL

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- CHESTER RIVER HOSPITAL

- MID-SHORE MENTAL HEALTH SYSTEMS

SHORE HEALTH AND CHESTER RIVER HEALTH HOSTED A SERIES OF COMMUNITY LISTENING FORUMS TO GATHER COMMUNITY INPUT FOR A REGIONALIZATION STUDY THAT EXPLORES THE BENEFITS OF A REGIONAL APPROACH TO PROVIDING HEALTH CARE FOR CAROLINE, DORCHESTER, KENT, QUEEN ANNE'S AND TALBOT COUNTIES. IN ADDITION, SHORE HEALTH MEETS QUARTERLY WITH MEMBERS OF THE LOCAL HEALTH DEPARTMENTS AND COMMUNITY LEADERS, INCLUDING:

- CHOPTANK COMMUNITY HEALTH SYSTEM: JOSEPH SHEEHAN
- HEALTH DEPARTMENTS: HEALTH OFFICERS
- MID SHORE MENTAL HEALTH SYSTEMS: HOLLY IRELAND
- EASTERN SHORE HOSPITAL CENTER: RANDY BRADFORD

IN ADDITION, THE FOLLOWING AGENCIES/ORGANIZATIONS ARE REFERENCED IN GATHERING INFORMATION AND DATA:

- MARYLAND DEPARTMENT OF HEALTH AND MENTAL HYGIENE
- MARYLAND DEPARTMENT OF PLANNING
- MARYLAND VITAL STATISTICS ADMINISTRATION
- HEALTHSTREAM, INC.

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- COUNTY HEALTH RANKINGS

- MID SHORE COMPREHENSIVE ECONOMIC DEVELOPMENT STRATEGY CEDS

OUR CHNA IDENTIFIED THE FOLLOWING LIST OF PRIORITIES FOR OUR COMMUNITY:

- DIABETES

- HEART DISEASE

- CANCER

- BEHAVIORAL HEALTH

- ACCESS TO CARE

SEVERAL ADDITIONAL TOPIC AREAS WERE IDENTIFIED BY THE CHNA STEERING

COMMITTEE INCLUDING: SAFE HOUSING, TRANSPORTATION, AND SUBSTANCE ABUSE.

THE UNMET NEEDS NOT ADDRESSED BY SHS AND CRHS WILL CONTINUE TO BE

ADDRESSED BY KEY GOVERNMENTAL AGENCIES AND EXISTING COMMUNITY- BASED

ORGANIZATIONS. WHILE SHS AND CRHS WILL FOCUS THE MAJORITY OF OUR EFFORTS

ON THE IDENTIFIED PRIORITIES OUTLINED IN THE CHNA ACTION PLAN, WE WILL

REVIEW THE COMPLETE SET OF NEEDS IDENTIFIED IN THE CHNA FOR FUTURE

COLLABORATION AND WORK. THESE AREAS, WHILE STILL IMPORTANT TO THE HEALTH

OF THE COMMUNITY, WILL BE MET THROUGH OTHER HEALTH CARE ORGANIZATIONS

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WITH OUR ASSISTANCE AS AVAILABLE.

SHORE HEALTH SYSTEM, MEMORIAL HOSPITAL AT EASTON AND DORCHESTER GENERAL HOSPITAL, PUBLICIZED THE CHNA VIA:

A. A WEBSITE

[HTTP://WWW.SHOREHEALTH.ORG/PDFS/2013-COMMUNITY-HEALTH-ACTION-PLAN.PDF](http://www.shorehealth.org/pdfs/2013-community-health-action-plan.pdf)

B. MADE AVAILABLE ON REQUEST AT THE HOSPITAL FACILITY

SHORE HEALTH SYSTEM, MEMORIAL HOSPITAL AT EASTON AND DORCHESTER GENERAL HOSPITAL, CONDUCTED ITS CHNA WITH THE FOLLOWING OTHER FACILITIES:

SHORE HEALTH SYSTEM (SHS) IN COLLABORATION WITH CHESTER RIVER HOSPITAL SYSTEM (CRHS) CONDUCTED A COMMUNITY HEALTH NEEDS ASSESSMENT (CHNA) FOR THE FIVE COUNTIES OF MARYLAND'S MID-SHORE: TALBOT, CAROLINE, QUEEN ANNE'S, DORCHESTER, AND KENT.

ELIGIBILITY EDUCATION

SCHEDULE H, PART VI, LINE 3

IT IS THE POLICY OF UM SHORE REGIONAL HEALTH TO WORK WITH OUR PATIENTS TO IDENTIFY AVAILABLE RESOURCES TO PAY FOR THEIR CARE. ALL PATIENTS PRESENTING AS SELF PAY AND REQUESTING CHARITY RELIEF FROM THEIR BILL WILL

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TO PATIENTS WHO WE DEEM, AFTER SCREENING, TO HAVE A NEED FOR ASSISTANCE.

UM SHORE REGIONAL HEALTH HAS A DEDICATED FINANCIAL ASSISTANCE LIAISON TO WORK WITH OUR PATIENTS TO ASSIST THEM WITH THIS PROCESS AND EXPEDITE THE DECISION PROCESS. SHORE HEALTH NOTIFIES PATIENTS OF AVAILABILITY OF FINANCIAL ASSISTANCE FUNDS PRIOR TO SERVICE DURING OUR CALLS TO PATIENTS, THROUGH SIGNAGE AT ALL OF OUR REGISTRATION LOCATIONS, THROUGH OUR PATIENT BILLING BROCHURE AND THROUGH OUR DISCUSSIONS WITH PATIENTS DURING REGISTRATION. IN ADDITION, THE INFORMATION SHEET IS MAILED TO PATIENTS WITH ALL STATEMENTS AND/OR HANDED TO THEM IF NEEDED. NOTICES ARE SENT REGARDING OUR HILL BURTON PROGRAM (SERVICES AT REDUCED COST) YEARLY AS WELL. - SHORE HEALTH PREPARES ITS FAP IN A CULTURALLY SENSITIVE MANNER, AT A READING COMPREHENSION LEVEL APPROPRIATE TO THE CBSA'S POPULATION, AND IN SPANISH. - SHORE HEALTH POSTS ITS FAP AND FINANCIAL ASSISTANCE CONTACT INFORMATION IN ADMISSIONS AREAS, EMERGENCY ROOMS, AND OTHER AREAS OF FACILITIES IN WHICH ELIGIBLE PATIENTS ARE LIKELY TO PRESENT; - SHORE HEALTH PROVIDES A COPY OF THE FAP AND FINANCIAL ASSISTANCE CONTACT INFORMATION TO PATIENTS OR THEIR FAMILIES AS PART OF THE INTAKE PROCESS; - SHORE HEALTH PROVIDES A COPY OF THE FAP AND FINANCIAL ASSISTANCE

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CONTACT INFORMATION TO PATIENTS WITH DISCHARGE MATERIALS. - A COPY OF SHORE HEALTH'S FAP ALONG WITH FINANCIAL ASSISTANCE CONTACT INFORMATION, IS PROVIDED IN PATIENT BILLS; AND/OR - SHORE HEALTH DISCUSSES WITH PATIENTS OR THEIR FAMILIES THE AVAILABILITY OF VARIOUS GOVERNMENT BENEFITS, SUCH AS MEDICAID OR STATE PROGRAMS, AND ASSISTS PATIENTS WITH QUALIFICATION FOR SUCH PROGRAMS, WHERE APPLICABLE. - AN ABBREVIATED STATEMENT REFERENCING SHORE HEALTH'S FINANCIAL ASSISTANCE POLICY, INCLUDING A PHONE NUMBER TO CALL FOR MORE INFORMATION, IS RUN ANNUALLY IN THE LOCAL NEWSPAPER (STAR DEMOCRAT).

DESCRIPTION OF COMMUNITY SERVED

SCHEDULE H, PART VI, LINE 4

SITUATED ON MARYLAND'S EASTERN SHORE, SHORE REGIONAL HEALTH'S THREE HOSPITALS, UNIVERSITY OF MARYLAND MEDICAL CENTER AT EASTON (UMC AT EASTON), UNIVERSITY OF MARYLAND MEDICAL CENTER AT DORCHESTER (UMC AT DORCHESTER), UNIVERSITY OF MARYLAND MEDICAL CENTER AT CHESTERTOWN (UMC AT CHESTERTOWN) ARE NOT FOR PROFIT HOSPITALS OFFERING A COMPLETE RANGE OF INPATIENT AND OUTPATIENT SERVICES TO OVER 175,000 PEOPLE THROUGHOUT THE

Part VI Supplemental Information

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MID-SHORE OF MARYLAND.

SHORE REGIONAL HEALTH'S SERVICE AREA IS DEFINED AS THE MARYLAND COUNTIES OF CAROLINE, DORCHESTER, TALBOT, QUEEN ANNE'S AND KENT.

UMC AT EASTON IS SITUATED AT THE CENTER OF THE MID-SHORE AREA AND THUS SERVES A LARGE RURAL GEOGRAPHICAL AREA (ALL 5 COUNTIES OF THE MID-SHORE). UMC AT DORCHESTER IS LOCATED APPROXIMATELY 18 MILES FROM EASTON AND PRIMARILY SERVES DORCHESTER COUNTY AND PORTIONS OF CAROLINE COUNTY. UMC AT CHESTERTOWN LOCATED IN CHESTERTOWN, IN KENT COUNTY MERGED WITH SHORE REGIONAL HEALTH IN JULY 2013. UMC AT CHESTERTOWN SERVES THE RESIDENTS OF KENT COUNTY, PORTIONS OF QUEEN ANNE'S AND CAROLINE COUNTIES AND THE SURROUNDING AREAS.

THE FIVE COUNTIES OF THE MID-SHORE COMPRISE 20% OF THE LANDMASS OF THE STATE OF MARYLAND AND 2% OF THE POPULATION. THE ENTIRE REGION HAS OVER 4,400 EMPLOYERS WITH NEARLY 45,000 WORKERS. ONLY 50 OF THOSE EMPLOYERS EMPLOY 100 OR MORE WORKERS. ALMOST 85% OF EMPLOYERS IN THIS RURAL REGION

Part VI Supplemental Information

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ARE MANUFACTURING FIRMS, WHICH REQUIRE WORKERS WITH HIGH-LEVEL TECHNOLOGY SKILLS AS WELL AS LOW-SKILLED WORKERS. (- 9.62% ADULTS HAVE LESS THAN A 9TH GRADE EDUCATION AND ANOTHER 9.62% HAVE AN EDUCATION AT THE 9TH -12TH GRADE LEVEL BUT DO NOT HAVE A HIGH SCHOOL DIPLOMA). THE SERVICE INDUSTRY IS GROWING RAPIDLY AS THE LOCAL POPULATION SHIFTS TO INCLUDE MORE SENIOR ADULTS WHO RETIRE TO THIS BEAUTIFUL AREA OF THE STATE. ALTHOUGH THE SEAFOOD INDUSTRY CONTINUES TO BE IMPORTANT TO THE REGION IT IS FAST BECOMING AN ENDANGERED SPECIES

THE LEVEL OF ECONOMIC DISTRESS IN THE REGION IS IMMEDIATELY EVIDENT WHEN COMPARED WITH THE STATE FIGURE ESPECIALLY FOR CAROLINE, DORCHESTER, AND KENT COUNTIES. IT SHOULD BE NOTED THAT TALBOT COUNTY APPEARS TO HAVE A SIGNIFICANTLY HIGHER MEDIAN INCOME THAN CAROLINE AND DORCHESTER, HOWEVER, A LARGE PERCENTAGE OF THE POPULATION HAS INCOMES IN LINE WITH THOSE OF CAROLINE AND DORCHESTER. THE FIGURES FOR TALBOT ARE SOMEWHAT SKEWED DUE TO LARGE INCOMES OF A FEW INDIVIDUAL FAMILIES AND HIGH NET WORTH INDIVIDUALS. ACCORDING TO THE MARYLAND DEPARTMENT OF LABOR, LICENSING AND REGULATION AND THE BUREAU OF LABOR STATISTICS AS OF JUNE 2015, THE STATE

Part VI Supplemental Information

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UNEMPLOYMENT RATE WAS 7.2%. THE UNEMPLOYMENT RATE FOR CAROLINE COUNTY'S WAS 5.7%, DORCHESTER COUNTY'S WAS 9.7%. TALBOT COUNTY'S WAS 5.2%, KENT COUNTY'S WAS 5.6%, QUEEN ANNE'S WAS 4.9%.

SOURCE: [HTTP://DLLR.MARYLAND.GOV/LMI/LAUS/;](http://DLLR.MARYLAND.GOV/LMI/LAUS/)

[HTTP://WWW.DLLR.STATE.MD.US/LMI/EMPPAY/](http://WWW.DLLR.STATE.MD.US/LMI/EMPPAY/)

SHORE REGIONAL HEALTH'S SERVICE AREA HAS A HIGHER PERCENTAGE OF POPULATION AGED 65 AND OLDER AS COMPARED TO MARYLAND OVERALL. TALBOT COUNTY HAS A 23.7 % RATE FOR THIS AGE GROUP AND KENT COUNTY HAS 21.8% OF ITS RESIDENTS AGE 65 YEARS OR OLDER. THESE RATES ARE 65% HIGHER THAN MARYLAND'S PERCENTAGE AND HIGHER THAN OTHER RURAL AREAS IN THE STATE BY ALMOST A QUARTER. TODAY, MORE THAN TWO-THIRDS OF ALL HEALTH CARE COSTS ARE FOR TREATING CHRONIC ILLNESSES. AMONG HEALTH CARE COSTS FOR OLDER AMERICANS, 95% ARE FOR CHRONIC DISEASES. THE COST OF PROVIDING HEALTH CARE FOR ONE PERSON AGED 65 OR OLDER IS THREE TO FIVE TIMES HIGHER THAN THE COST FOR SOMEONE YOUNGER THAN 65.

SOURCE:

[HTTP://WWW.CDC.GOV/FEATURES/AGINGANDHEALTH/STATE_OF_AGING_AND_HEALTH_IN_AM](http://WWW.CDC.GOV/FEATURES/AGINGANDHEALTH/STATE_OF_AGING_AND_HEALTH_IN_AM)

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ERICA_2013.PDF. HOFFMAN C, RICE D, SUNG HY. PERSONS WITH CHRONIC

CONDITIONS: THEIR PREVALENCE AND COSTS. JAMA. 1996;276(18):1473-1479

WHILE PROGRESS IS BEING MADE, THE MID-SHORE ECONOMY STILL FACES A MYRIAD OF CHALLENGES THAT INCLUDE LIMITED ACCESS TO AFFORDABLE HIGH SPEED BROADBAND SERVICES, A SHORTAGE OF AFFORDABLE HOUSING, AN INADEQUATE SUPPLY OF SKILLED WORKERS, LOW PER CAPITA INCOME, AND MORE LAYOFFS IN THE MANUFACTURING SECTOR. (SOURCE: MID SHORE COMPREHENSIVE ECONOMIC DEVELOPMENT STRATEGY CEDS)

IN TERMS OF HEALTHCARE, LARGE DISPARITIES EXIST BETWEEN BLACKS AND WHITES AS REPORTED BY THE OFFICE OF MINORITY HEALTH AND HEALTH DISPARITIES, DHMH. FOR EMERGENCY DEPARTMENT (ED) VISIT RATES FOR DIABETES, ASTHMA AND HYPERTENSION, THE BLACK RATES ARE TYPICALLY 3- TO 5 FOLD HIGHER THAN WHITE RATES. ADULTS AT HEALTHY WEIGHT METRICS IS LOWER (WORSE) FOR BLACKS IN ALL THREE COUNTIES WHERE BLACK DATA COULD BE REPORTED. HEART DISEASE MORTALITY BLACK RATES ARE VARIOUSLY HIGHER OR LOWER COMPARED TO WHITE RATES IN INDIVIDUAL COUNTIES. IN CAROLINE, THE BLACK RATE IS LOWER THAN

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THE WHITE RATES NOT BECAUSE THE BLACK RATE IS PARTICULARLY LOW, BUT BECAUSE THE WHITE RATE IS UNUSUALLY HIGH. FOR CANCER MORTALITY, BLACK RATES EXCEED WHITE RATES IN DORCHESTER, KENT, QUEEN ANNE'S AND TALBOT. IN CAROLINE, BLACK RATES ARE LOWER, AGAIN BECAUSE OF A RATHER HIGH WHITE RATE. THE BLACK RATES AND WHITE RATES ARE BELOW THE STATE HEALTH IMPROVEMENT PROCESS (SHIP) GOALS. (SOURCE: [HTTP://WWW.DHMM.MARYLAND.GOV/SHIP](http://www.dhmm.maryland.gov/ship)).

COUNTY HEALTH RANKINGS FOR THE MID-SHORE COUNTIES ALSO REVEAL THE LARGE DISPARITIES BETWEEN COUNTIES FOR HEALTH OUTCOMES IN THE SERVICE AREA.

OVERALL, QUEEN ANNE'S COUNTY RANKS 6TH; TALBOT COUNTY RANKS 7TH; DORCHESTER RANKS 19TH; CAROLINE RANKS 23RD, KENT RANKS 18TH (OUT OF 24 COUNTIES INCLUDING BALTIMORE CITY) IN HEALTH OUTCOMES THAT INDICATE THE OVERALL HEALTH OF THE COUNTY (SOURCE: [HTTP://WWW.COUNTYHEALTHRANKINGS.ORG/MARYLAND/](http://www.countyhealthrankings.org/maryland/) 2015).

UMC AT EATON'S PRIMARY SERVICE AREA: 21601, 21613, 21629, 21632, 21655,

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21639, 21643

UMC AT DORCHESTER'S PRIMARY SERVICE AREA: 21613, 21643, 21631

UMC AT CHESTERTOWN'S PRIMARY SERVICE AREA: 21620,21661,21651,21678

COMMUNITY BENEFIT SERVICE AREA (CBSA) TARGET POPULATION: 175,000

TALBOT COUNTY

MALE: 47.4%, FEMALE: 52.6%

WHITE, NOT HISPANIC (NH): 83.3%

BLACK, NH: 13.2%

HISPANIC: 6.3%

ASIAN, NH: 1.5%

AMERICAN INDIAN, NH: 0.3%

MEDIAN AGE: 43.3

MEDIAN HOUSEHOLD INCOME: \$61,597

DORCHESTER COUNTY

MALE: 47.5%, FEMALE: 52.5%

WHITE, NOT HISPANIC (NH): 68%

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BLACK, NH: 28.3%

HISPANIC: 4.6%

ASIAN, NH: 1.1%

AMERICAN INDIAN, NH: 0.5%

MEDIAN AGE: 40.7

MEDIAN HOUSEHOLD INCOME: \$43,361

CAROLINE COUNTY

MALE: 48.8%, FEMALE: 51.2%

WHITE, NOT HISPANIC (NH): 81.5%

BLACK, NH: 14.3%

HISPANIC: 6.4%

ASIAN, NH: 0.6

AMERICAN INDIAN, NH: 0.4

MEDIAN AGE: 37

MEDIAN HOUSEHOLD INCOME: \$58,632

QUEEN ANNE'S COUNTY

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MALE: 49.7%, FEMALE: 50.3%

WHITE, NOT HISPANIC (NH): 89.8%

BLACK, NH: 6.9%

HISPANIC: 3.0%

ASIAN, NH: 1.1%

AMERICAN INDIAN, NH: 0.3

MEDIAN AGE: 38.8

MEDIAN HOUSEHOLD INCOME: \$87,256

KENT COUNTY

MALE: 47.9%, FEMALE: 52.1%

WHITE, NOT HISPANIC (NH): 81.8%

BLACK, NH: 15.1%

HISPANIC: 3.4%

ASIAN, NH: 1.0%

AMERICAN INDIAN, NH: 0.3%

MEDIAN AGE: 45.6

MEDIAN HOUSEHOLD INCOME: \$56,259

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(SOURCE: [HTTP://QUICKFACTS.CENSUS.GOV/](http://QUICKFACTS.CENSUS.GOV/))

PERCENTAGE OF HOUSEHOLDS WITH INCOMES BELOW THE FEDERAL POVERTY

GUIDELINES WITHIN THE CBSA:

TALBOT 8.6%, DORCHESTER 16.5%, CAROLINE 14.4%, QUEEN ANNE'S 8.1%, KENT
13.2%

SOURCE: [HTTP://QUICKFACTS.CENSUS.GOV/QFD/STATES/24/24041.HTML](http://QUICKFACTS.CENSUS.GOV/QFD/STATES/24/24041.HTML)

PERCENTAGE OF UNINSURED PEOPLE BY COUNTY WITHIN THE CBSA:

TALBOT 13%, DORCHESTER 13%, CAROLINE 14%, QUEEN ANNE'S 10%, KENT 13%

SOURCE: [HTTP://WWW.COUNTYHEALTHRANKINGS.ORG/APP/MARYLAND/2015/COUNTY/SNAPSHOTS/041](http://WWW.COUNTYHEALTHRANKINGS.ORG/APP/MARYLAND/2015/COUNTY/SNAPSHOTS/041)

PERCENTAGE OF MEDICAID RECIPIENTS BY COUNTY WITHIN THE CBSA:

TALBOT 17%, DORCHESTER 31%, CAROLINE 27%, QUEEN ANNE'S 16%, KENT 20%

SOURCE: [HTTP://WWW.CHPDM-EHEALTH.ORG/MCO](http://WWW.CHPDM-EHEALTH.ORG/MCO)

LIFE EXPECTANCY BY COUNTY WITHIN THE CBSA:

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TALBOT COUNTY: ALL RACES 81 WHITE 81.9, BLACK 76.2

DORCHESTER COUNTY: ALL RACES 78.1, WHITE 79.1, BLACK 75.2

CAROLINE COUNTY: ALL RACES 76.9, WHITE 77.1, BLACK 75.7

QUEEN ANNE'S COUNTY: ALL RACES 79.4, WHITE 79.7, BLACK 74.3

KENT COUNTY: ALL RACES 80.3, WHITE 81.2, BLACK 75.8

(SOURCE: [HTTP://DHMH.MARYLAND.GOV](http://DHMH.MARYLAND.GOV))

MORTALITY RATES BY COUNTY WITHIN THE CBSA (AGE -ADJUSTED RATES PER
100,000 POPULATION):

TALBOT COUNTY: ALL RACES 1149.5, WHITE 1209.6, BLACK 938.7

DORCHESTER COUNTY: ALL RACES 1077.8, WHITE 1122.9, BLACK 1015.4

CAROLINE COUNTY: ALL RACES 984.9, WHITE. 1012.0, BLACK 901.6

QUEEN ANNE'S COUNTY: ALL RACES 818.3, WHITE 828.0, BLACK 822.5

KENT COUNTY: ALL RACES 1243.5, WHITE 1224.6, BLACK 1364.2

(SOURCE: [HTTP://DHMH.MARYLAND.GOV/VSA/DOCUMENTS/13ANNUAL.PDF](http://DHMH.MARYLAND.GOV/VSA/DOCUMENTS/13ANNUAL.PDF))

ACCESS TO HEALTHY FOOD, POPULATION THAT IS FOOD INSECURE:

TALBOT COUNTY: 10.5%

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DORCHESTER COUNTY: 15.8%

CAROLINE COUNTY: 12.1%

QUEEN ANNE'S COUNTY: 7.5%

KENT COUNTY: 11.5%

(SOURCE: URL: [HTTP://WWW.MDFOODSYSTEMMAP.ORG](http://www.mdfoodsystemmap.org))

QUALITY OF HOUSING

HOME OWNERSHIP RATE:

TALBOT COUNTY: 72.5%

DORCHESTER COUNTY: 65.9%

CAROLINE COUNTY: 72.5%

QUEEN ANNE'S COUNTY: 84.5%

KENT COUNTY: 71.4%

CAROLINE COUNTY. THERE IS A LACK OF SECTION 8 RENTAL ASSISTANCE HOUSING IN CAROLINE COUNTY. AT THE PRESENT TIME, ONLY ABOUT ONE- THIRD OF THE DEMAND HAS BEEN FILLED.

TOTAL HOUSING UNITS 13,514

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HOMEOWNERSHIP RATE, 2009-2013 72.3%

HOUSING UNITS IN MULTI-UNIT STRUCTURES, 9.7%

MEDIAN VALUE OF OWNER-OCCUPIED HOUSING UNITS, \$212,800

KENT COUNTY. THERE IS A NEED TO PROVIDE HOUSING FOR THE HOMELESS, AS WELL AS RESIDENTS WHO HAVE SPECIAL NEEDS AND REQUIRE GROUP HOME OR ASSISTED LIVING FACILITIES.

TOTAL HOUSING UNITS 10,662

HOMEOWNERSHIP RATE, 2009-2013 71.4%

HOUSING UNITS IN MULTI-UNIT STRUCTURES, 12.8%

MEDIAN VALUE OF OWNER-OCCUPIED HOUSING UNITS, \$258,200

QUEEN ANNE'S COUNTY. THERE IS A WIDENING GAP IN THE NUMBER OF HOMEOWNERS VERSUS RENTERS AS INCOMES EXCEED THE \$60,000 THRESHOLD. NEED FOR AFFORDABLE HOUSING FOR LOW INCOME HOUSEHOLDS.

TOTAL HOUSING UNITS 20,765

HOMEOWNERSHIP RATE, 2009-2013 84.5%

HOUSING UNITS IN MULTI-UNIT STRUCTURES, 6.4%

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MEDIAN VALUE OF OWNER-OCCUPIED HOUSING UNITS, \$348,100

DORCHESTER COUNTY. HOUSING IN DORCHESTER COUNTY, EVEN THOUGH RELATIVELY LOW-PRICED, IS NOT NECESSARILY MORE AFFORDABLE DUE TO THE RELATIVELY LOW INCOME OF COUNTY RESIDENTS. COMPARED TO THE SURROUNDING COUNTIES, THE HOUSING STOCK IS OLDER, FEWER HOMES ARE OWNER- OCCUPIED, MORE HOUSEHOLDS ARE LOW TO MODERATE INCOME, AND MORE HOUSING LACKS COMPLETE PLUMBING. THE LACK OF MOVE-UP HOUSING IN THE COUNTY IS SEEN AS A DETERRENT TO ATTRACTING BUSINESS. DORCHESTER COUNTY HAS A RELATIVELY WEAK HOUSING MARKET LINKED TO THE WEAK ECONOMY. IN ADDITION, THE DISPROPORTIONATE AMOUNT OF THE COUNTY'S ELDERLY POPULATION DICTATES THE NEED FOR MORE MODEST PRICED HOMES FOR THE PERSONS IN THIS AGE CATEGORY.

COUNTY-WIDE, JUST OVER 31.5 PERCENT OF HOUSING WAS RENTER OCCUPIED IN 2010 WITH A RENTER RATE FOR INCORPORATED TOWNS NEARING 50 PERCENT. IN 2010, 18.3 PERCENT OF THE COUNTY'S HOUSING UNITS WERE VACANT. THIS IS A MUCH HIGHER PERCENTAGE THAN FOR ADJOINING COUNTIES. PROBLEMS ASSOCIATED WITH DORCHESTER COUNTY HOUSING INCLUDE THE FOLLOWING:

- HIGH HOUSING COSTS COMPARED TO INCOME

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- SIGNIFICANT NUMBER OF HOMES IN POOR PHYSICAL CONDITION

- OWNER OCCUPANCY LEVEL FOR HOUSING UNITS IN CAMBRIDGE AT LESS THAN 50 PERCENT

- MARKET DEMAND FOR RURAL SUBDIVISIONS COUPLED WITH DISINCENTIVES FOR HOUSING DEVELOPMENTS IN TOWNS ARE RESULTING IN INCREASING HOUSING DEVELOPMENT IN THE UNINCORPORATED AREA OF THE COUNTY

TOTAL HOUSING UNITS 16,702

HOMEOWNERSHIP RATE, 2009-2013 65.9%

HOUSING UNITS IN MULTI-UNIT STRUCTURES, 16.8%

MEDIAN VALUE OF OWNER-OCCUPIED HOUSING UNITS, \$191,000

TALBOT COUNTY. THE HOUSING ISSUES IN TALBOT COUNTY ARE COMPLEX PRIMARILY BECAUSE OF THE EXTREME DISPARITY OF INCOME LEVELS IN THE COUNTY. LIMITED ENTREPRENEURIAL AND JOB OPPORTUNITIES KEEP THE MODERATE INCOME WAGE EARNERS FROM HOME OWNERSHIP. HABITAT FOR HUMANITY AND NEW EASTON TOWN COUNCIL INITIATIVES NOW REQUIRE DEVELOPERS TO ADDRESS LOW TO MODERATE INCOME, AFFORDABLE HOME OWNERSHIP OPPORTUNITIES AS PART OF ANY NEW HOUSING DEVELOPMENT STRATEGY. THE NET EFFECT WILL NOT BE KNOWN FOR

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SEVERAL YEARS. THERE IS NO SHORTAGE OF HIGH END HOUSING OPTIONS. MIDDLE

INCOME AFFORDABLE HOUSING REMAINS A COUNTYWIDE ISSUE.

TALBOT COUNTY HAD THE FOURTH SMALLEST NUMBER OF PERSONS PER HOUSEHOLD IN

THE STATE IN 2000 (2.32) HOWEVER 40% OF PUBLIC HOUSING REMAINS

INEXPLICABLY VACANT. RENTAL PROPERTY IS EXPENSIVE AND OFTEN REQUIRES

UNRELATED FAMILIES TO SHARE SPACE. APARTMENTS REPRESENT 85% OF THE RENTAL

PROPERTY. FAILURE OF CODE ENFORCEMENT ALLOWS RENTALS TO REMAIN IN A STATE

OF DISREPAIR. MUCH OF THE SUBSTANDARD HOUSING IS IN SMALL RURAL POCKETS.

TOTAL HOUSING UNITS 20,230

HOMEOWNERSHIP RATE, 2009-2013 72.5%

HOUSING UNITS IN MULTI-UNIT STRUCTURES, 13.6%

MEDIAN VALUE OF OWNER-OCCUPIED HOUSING UNITS, \$327,400

SOURCE : [HTTP://QUICKFACTS.CENSUS.GOV/QFD/STATES/](http://quickfacts.census.gov/qfd/states/)

SOURCE: MID SHORE COMPREHENSIVE ECONOMIC DEVELOPMENT STRATEGY CEDS

SOURCE: [HTTP://WWW.MIDSHORE.ORG/REPORTS/](http://www.midshore.org/reports/)

ACCESS TO TRANSPORTATION WITHIN THE CBSA:

TRANSIT SERVICES IN THE THREE COUNTY AREAS ARE PROVIDED UNDER CONTRACT BY

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DELMARVA COMMUNITY TRANSIT. SERVICES INCLUDE MEDICAL AND SENIOR CITIZEN DEMAND SERVICES AND FIXED ROUTE COUNTY AND REGIONAL SERVICE. WHILE MOST OF THE REGION IS SERVED BY THE FIXED ROUTES, THERE ARE GAPS IN COVERAGE IN THE LESS POPULATED AREAS OF THE COUNTIES. THE REGIONAL SYSTEM, MARYLAND UPPER SHORE TRANSIT (MUST), PROVIDES LOW COST AND SEAMLESS SERVICE FOR THE GENERAL PUBLIC FROM KENT ISLAND TO OCEAN CITY WITH CONVENIENT FREE TRANSFER POINTS AT KEY LOCATIONS ON THE SHORE. MUST IS A COORDINATED EFFORT OF SEVERAL UPPER SHORE AGENCIES AND GOVERNMENTS TO PROVIDE A REGIONAL TRANSIT SYSTEM FOR KENT, QUEEN ANNE'S, TALBOT, CAROLINE, AND DORCHESTER COUNTIES. TRANSIT SERVICES ARE PROVIDED BY QUEEN ANNE'S COUNTY RIDE (OPERATED BY THE COUNTY) AND DELMARVA COMMUNITY TRANSIT (DCT), A PRIVATE COMPANY UNDER CONTRACT TO THE COUNTIES. THE SYSTEM ALSO INCLUDES SHORE TRANSIT, WHICH PROVIDES SCHEDULED ROUTES ON THE LOWER SHORE. THE MTA AND THE MARYLAND DEPARTMENT OF HUMAN RESOURCES HAVE PROVIDED FUNDING. OVERALL MANAGEMENT OF THE REGIONAL SYSTEM IS THE RESPONSIBILITY OF THE TRANSPORTATION ADVISORY GROUP (TAG). THE COUNTY COMMISSIONERS OF THE FIVE UPPER SHORE COUNTIES APPOINT THE MEMBERS OF THE TAG.

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(SOURCE: MID SHORE COMPREHENSIVE ECONOMIC DEVELOPMENT STRATEGY

CEDS(REVISED MARCH 2012) [HTTP://WWW.MIDSHORE.ORG/REPORTS](http://www.midshore.org/reports))

ANNUAL AVERAGE CBSA UNEMPLOYMENT RATE:

TALBOT 5.2%, DORCHESTER 7.2%, CAROLINE 5.7%, QUEEN ANNE'S 4.9%, KENT
5.6%

(SOURCE: [HTTP://WWW.DLLR.STATE.MD.US/LMI/LAUS/MARYLAND.SHTML.](http://www.dllr.state.md.us/lmi/laus/maryland.shtml))

ACCESS TO QUALITY HEALTH CARE:

HOSPITALS: UM SHORE REGIONAL HEALTH

PENINSULA REGIONAL MEDICAL CENTER

ANNE ARUNDEL MEDICAL CENTER

FEDERALLY QUALIFIED HEALTH CENTERS (FQHCs): CHOPTANK COMMUNITY HEALTH

(SOURCE: [HTTP://WWW.DHMM.STATE.MD/US/GETTHEHEALTHCARE/FQHC.PDF](http://www.dhmm.state.md.us/getthehealthcare/fqhc.pdf))

PROMOTING THE HEALTH OF THE COMMUNITY

PART VI, LINE 5

THE ANALYSIS OF LOCAL DATA INDICATED THAT DIABETES, HEART DISEASE,

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CANCER, BEHAVIORAL HEALTH AND ACCESS TO CARE WERE ALL HEALTH IMPROVEMENT PRIORITIES FOR THE MID-SHORE. AFTER CAREFUL REVIEW OF COUNTY HEALTH DATA, THE MID-SHORE SHIP COALITION PRIORITIZED THE POTENTIAL HEALTH IMPROVEMENT AREAS AND DECIDED TO FOCUS THE COALITION'S EFFORTS ON THREE AREAS: (1) ADOLESCENT OBESITY, (2) ADOLESCENT TOBACCO USE, AND (3) DIABETES RELATED EMERGENCY DEPARTMENT VISITS. THE COALITION IS COMMITTED TO EXAMINING WHAT EVIDENCE-BASED INITIATIVES CAN IMPROVE THE COUNTY'S HEALTH IN THESE THREE AREAS RELATED TO RACIAL, ETHNIC AND OTHER DEMOGRAPHIC AND GEOGRAPHIC-RELATED HEALTH DISPARITIES.

MARYLAND'S STATE HEALTH IMPROVEMENT PROCESS (SHIP) PROVIDES A FRAMEWORK FOR CONTINUAL PROGRESS TOWARD A HEALTHIER MARYLAND. MARYLAND'S STATE HEALTH IMPROVEMENT PROCESS (SHIP) BEGAN WITH NATIONAL, STATE AND LOCAL DATA BEING REVIEWED AND ANALYZED BY THE MARYLAND DEPARTMENT OF HEALTH AND MENTAL HYGIENE (DHMH) OFFICE OF POPULATION HEALTH AS WELL AS BY THE 5 DEPARTMENTS OF HEALTH (TALBOT, CAROLINE, DORCHESTER, QUEEN ANNE'S, KENT). IT HAS THREE MAIN COMPONENTS: ACCOUNTABILITY, LOCAL ACTION AND PUBLIC ENGAGEMENT.

SHIP INCLUDES 39 MEASURES THAT PROVIDE A FRAMEWORK TO IMPROVE THE HEALTH

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OF MARYLAND RESIDENTS. TWENTY-EIGHT OF THE MEASURES HAVE BEEN IDENTIFIED AS CRITICAL RACIAL/ETHNIC HEALTH DISPARITIES. EACH MEASURE HAS A DATA SOURCE AND A TARGET, AND WHERE POSSIBLE, CAN BE ASSESSED AT THE COUNTY LEVEL.

UM SRH'S PRIORITIES ARE ALIGNED WITH THE MARYLAND STATE HEALTH IMPROVEMENT PROCESS VISION AREAS AND THOSE OBJECTIVES OUTLINED BY THE LOCAL HEALTH IMPROVEMENT COALITION.

UM SRH'S PRIORITIES:

1. CHRONIC DISEASES (OBESITY, HEART DISEASE, DIABETES AND CANCER)
2. WELLNESS AND ACCESS
3. REDUCING ED VISITS DUE TO CHRONIC DISEASE
4. ACCESS TO CARE

SEVERAL ADDITIONAL TOPIC AREAS WERE IDENTIFIED BY THE CHNA STEERING COMMITTEE INCLUDING: SAFE HOUSING, TRANSPORTATION, AND SUBSTANCE ABUSE. THE UNMET NEEDS NOT ADDRESSED BY UM SRH WILL CONTINUE TO BE ADDRESSED BY KEY GOVERNMENTAL AGENCIES AND EXISTING COMMUNITY- BASED ORGANIZATIONS. WHILE UM SRH WILL FOCUS THE MAJORITY OF OUR EFFORTS ON THE IDENTIFIED

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PRIORITIES OUTLINED IN THE CHNA ACTION PLAN, WE WILL REVIEW THE COMPLETE SET OF NEEDS IDENTIFIED IN THE CHNA FOR FUTURE COLLABORATION AND WORK. THESE AREAS, WHILE STILL IMPORTANT TO THE HEALTH OF THE COMMUNITY, WILL BE MET THROUGH OTHER HEALTH CARE ORGANIZATIONS WITH OUR ASSISTANCE AS AVAILABLE.

INITIATIVE 1

IDENTIFIED NEED: CHRONIC DISEASE MANAGEMENT

HOSPITAL INITIATIVE: SHORE WELLNESS PARTNERS (SWP) PROVIDES COMMUNITY CASE MANAGEMENT, AT NO CHARGE, TO COMMUNITY MEMBERS WHO MEET THE ELIGIBILITY CRITERIA

PRIMARY OBJECTIVE OF INITIATIVE/METRICS THAT WILL BE USED TO EVALUATE THE RESULTS: SHORE WELL PARTNERS IS A UNIQUE PROGRAM THAT PROVIDES A CONTINUUM OF CARE, FOCUSING ON PREVENTIVE CARE TO IMPROVE THE ABILITY OF PATIENTS AND FAMILIES TO WORK TOGETHER TO REDUCE EMERGENCY DEPARTMENT VISITS AND READMISSIONS. THE PROGRAM IS DESIGNED FOR AT-RISK FAMILIES AND INDIVIDUALS WHO DO NOT HAVE SUFFICIENT RESOURCES AND ARE NOT ELIGIBLE FOR

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OTHER IN-HOME SERVICES. WELLNESS PARTNERS HELPS PATIENTS WITH DISEASE MANAGEMENT AND LIFE SKILLS SO THAT THEY CAN CONTINUE TO LIVE IN THEIR OWN HOMES. THE SERVICE IS PROVIDED BY SHORE HEALTH SYSTEM AT NO CHARGE FOR THOSE WHO QUALIFY.

OBJECTIVES:

- MANAGING PHYSICAL HEALTH PROBLEMS
- CONNECTION WITH OTHER COMMUNITY SERVICES
- DIETARY EDUCATION
- HOME SAFETY EVALUATIONS
- SAFE MEDICINE USE
- EDUCATION ON SPECIFIC ILLNESS AND TREATMENTS
- EMOTIONAL SUPPORT
- MONITORING CLIENT PROGRESS THROUGH HOME VISITS OR PHONE CALLS

TOTAL NUMBER OF PEOPLE WITHIN THE TARGET POPULATION: THE NUMBER OF CLIENTS SERVICED DEPENDS ON THE COMPLEXITY AND NEEDS OF THE CLIENT. FY15, 400 PEOPLE IDENTIFIED AS APPROVED FOR REFERRAL.

TOTAL NUMBER OF PEOPLE REACHED BY THE INITIATIVE WITHIN THE TARGET

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POPULATION:

1. NEW CLIENTS = 115

2. NUMBER OF PATIENT VISITS = 3,954

SINGLE OF MULTI-YEAR INITIATIVE TIME PERIOD: MULTI-YEAR INITIATIVE

BEGINNING IN 2011.

KEY PARTNERS AND/OR HOSPITALS IN INITIATIVE DEVELOPMENT AND/OR

IMPLEMENTATION: MEMBERS OF THE SHORE WELLNESS PARTNERS TEAM INCLUDE

ADVANCED PRACTICE NURSES AND MEDICAL SOCIAL WORKERS. THESE SPECIALISTS

WORK WITH PATIENTS, CAREGIVERS, AND PRIMARY CARE PROVIDERS (SOMETIMES

CARE IS PROVIDED IN THE PATIENT'S HOME). SHORE WELLNESS PARTNERS IS A

PARTNER IN THE HEZ FOR DORCHESTER AND CAROLINE COUNTIES. DETAILED

INFORMATION FOR THE HEZ MODEL, COMPETENT CARE CONNECTIONS CAN BE FOUND

AT: [HTTP://DHMH.ORG](http://DHMH.ORG)

EVALUATION DATES: JULY 1, 2014 THROUGH JUNE 30 FY15.

EVALUATION OF OUTCOMES: (1) # OF REFERRALS TO SERVICE ; (2) # OF PATIENTS

ON SERVICE WITH SHORE WELLNESS PARTNERS; (3) COMPARISON OF ALL CAUSE

READMISSIONS FOR FY15

KEY COLLABORATORS IN DELIVERY OF THE INITIATIVE: MEMBERS OF THE SHORE

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WELLNESS PARTNERS TEAM INCLUDE ADVANCED PRACTICE NURSES AND MEDICAL SOCIAL WORKERS. THESE SPECIALISTS WORK WITH PATIENTS, CAREGIVERS, AND PRIMARY CARE PROVIDERS (SOMETIMES CARE IS PROVIDED IN THE PATIENT'S HOME). SHORE WELLNESS PARTNERS IS A PARTNER IN THE HEZ FOR DORCHESTER AND CAROLINE COUNTIES. DETAILED INFORMATION FOR THE HEZ MODEL, COMPETENT CARE CONNECTIONS CAN BE FOUND AT:

[HTTP://DHMH.MARYLAND.GOV/HEALTHENTERPRISEZONES/SITEPAGES/HOME](http://DHMH.MARYLAND.GOV/HEALTHENTERPRISEZONES/SITEPAGES/HOME).

OUTCOMES (PROCESS AND IMPACT MEASURES INCLUDED):

THERE WAS A 48% REDUCTION IN HOSPITAL ADMISSIONS FOR CLIENTS ON SERVICE WITH SWP FOR 0-6 MONTHS, WHICH REPRESENTED 84% OF THE SWP CLIENTS IN FY 2015. THIS ADMISSION REDUCTION IS SIMILAR TO THE GLENDENING-NAPOLI, DOWLING, PULVION, BAILLARGEON AND RAIMER (2012) STUDY THAT FOUND A 53% DECREASE IN HOSPITAL ADMISSIONS.

EVALUATION OF OUTCOMES: BASED ON FY 2015 HISTORY, READMISSIONS TO THE HOSPITAL, SWP HAD A 4.6% 30 DAY READMISSION RATE FOR CLIENTS SERVED.

CONTINUATION OF INITIATIVE: YES, EXPANSION OF SWP TO CHESTERTOWN, KENT COUNTY.

TOTAL COST OF INITIATIVE: \$ 582,158 (INCLUDES STAFF SALARY AND SUPPLIES

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DOES NOT INCLUDE INDIRECT OVERHEAD)

DIRECT OFFSETTING REVENUE FROM RESTRICTED GRANTS HEZ GRANT: \$35,000

INITIATIVE 2

IDENTIFIED NEED: CARDIOVASCULAR, THE ANTITHROMBOSIS CLINIC IS DESIGNED TO PROVIDE DEDICATED HEALTH CARE MONITORING FOR THOSE PATIENT RECEIVING CHRONIC WARFARIN THERAPY. WARFARIN THERAPY IS REPORTED WIDELY IN THE MEDICAL LITERATURE AS HAVING SIGNIFICANT MORBIDITIES ASSOCIATED WITH LONG-TERM THERAPY. VIGILANT MONITORING IS NECESSARY TO AVOID THESE COMPLICATIONS. THIS CLINIC PROVIDES CLOSE MONITORING OF THESE PATIENTS WITH DEDICATED, KNOWLEDGEABLE STAFF. THROUGH CLOSE MONITORING, EDUCATION, AND CONTINUOUS FOLLOW-UP, THE RISKS ASSOCIATED WITH LONG TERM ANTICOAGULATION ARE GREATLY REDUCED.

HOSPITAL INITIATIVE: PROVIDE ANTICOAGULATED PATIENTS (NO CHARGE) WITH CLOSE MONITORING, EDUCATIONAL RESOURCES AND DEDICATED EXPERTISE TO PREVENT ADVERSE OUTCOMES, REDUCTION OF HOSPITAL ENCOUNTERS RELATED TO OVER ANTICOAGULATION OR UNDER ANTICOAGULATION.

TOTAL NUMBER OF PEOPLE WITHIN THE TARGET POPULATION: ALL ANTICOAGULATED

Part VI Supplemental Information

Provide the following information.

- 1 Required descriptions.** Provide the descriptions required for Part I, lines 3c, 6a, and 7; Part II and Part III, lines 2, 3, 4, 8 and 9b.
- 2 Needs assessment.** Describe how the organization assesses the health care needs of the communities it serves, in addition to any CHNAs reported in Part V, Section B.
- 3 Patient education of eligibility for assistance.** Describe how the organization informs and educates patients and persons who may be billed for patient care about their eligibility for assistance under federal, state, or local government programs or under the organization's financial assistance policy.
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- 5 Promotion of community health.** Provide any other information important to describing how the organization's hospital facilities or other health care facilities further its exempt purpose by promoting the health of the community (e.g., open medical staff, community board, use of surplus funds, etc.).
- 6 Affiliated health care system.** If the organization is part of an affiliated health care system, describe the respective roles of the organization and its affiliates in promoting the health of the communities served.
- 7 State filing of community benefit report.** If applicable, identify all states with which the organization, or a related organization, files a community benefit report.

PATIENTS WHO REQUIRE CLOSE MONITORING, EDUCATIONAL RESOURCES AND DEDICATED EXPERTISE TO PREVENT ADVERSE OUTCOMES, REDUCTION OF HOSPITAL ENCOUNTERS RELATED TO OVER ANTICOAGULATION OR UNDER ANTICOAGULATION.

TOTAL NUMBER OF PEOPLE REACHED BY THE INITIATIVE WITHIN THE TARGET POPULATION:

UMC AT CHESTERTOWN

- 4,445 PATIENT ENCOUNTERS OCCURRED DURING THIS PERIOD

UMC AT EASTON

- 15,792 PATIENT ENCOUNTERS OCCURRED DURING THIS PERIOD

PRIMARY OBJECTIVE OF THE INITIATIVE: PROVIDE SAFE ANTICOAGULATION MANAGEMENT, PROVIDE EXTENSIVE PATIENT EDUCATION REGARDING ANTICOAGULATION THERAPY, PREVENT ADVERSE EVENTS RELATED TO ANTICOAGULATION THERAPY.

SINGLE OR MULTI-YEAR INITIATIVE -TIME PERIOD: MULTI YEAR, 2008-PRESENT

KEY COLLABORATORS IN DELIVERY OF THE INITIATIVE: PARTICIPATING HOSPITAL STAFF, SHORE REGIONAL HEALTH PHARMACY SERVICES

IMPACT/OUTCOME OF HOSPITAL INITIATIVE:

UMC AT EASTON

- 15,792 PATIENT ENCOUNTERS OCCURRED DURING THIS PERIOD

Part VI Supplemental Information

Provide the following information.

- 1 Required descriptions.** Provide the descriptions required for Part I, lines 3c, 6a, and 7; Part II and Part III, lines 2, 3, 4, 8 and 9b.
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- 6 Affiliated health care system.** If the organization is part of an affiliated health care system, describe the respective roles of the organization and its affiliates in promoting the health of the communities served.
- 7 State filing of community benefit report.** If applicable, identify all states with which the organization, or a related organization, files a community benefit report.

- AVERAGE # PATIENTS SERVED 1211.8 PATIENTS

- AVERAGE TIME TO THERAPEUTIC INR IS 4.3 DAYS (NATIONAL AVERAGE IS 5.8

DAYS)

- 76.15% PATIENTS WERE MAINTAINED WITHIN THERAPEUTIC RANGE >90% TIME

(NATIONAL AVERAGE IS 58%)

- 4.7% INCIDENCE OF MAJOR HEMORRHAGIC EVENTS (LITERATURE REPORTS RATE OF

5-8.1%)

UMC AT CHESTERTOWN

- 4,445 PATIENT ENCOUNTERS OCCURRED DURING THIS PERIOD

- AVERAGE # PATIENTS SERVED 268 PATIENTS

- AVERAGE TIME TO THERAPEUTIC INR IS 4.5 DAYS (NATIONAL AVERAGE IS 5.8

DAYS)

- 68.9% PATIENTS WERE MAINTAINED WITHIN THERAPEUTIC RANGE >90% TIME

(NATIONAL AVERAGE IS 58%)

- 2.5% ADVERSE EVENTS NOTED REQUIRING HOSPITALIZATION

EVALUATION OF OUTCOMES: INDICATORS SHOW A BETTER THAN NATIONAL AVERAGE

THERAPEUTIC RANGE FOR PATIENTS IN THE PROGRAM AND BETTER THAN AVERAGE

Part VI Supplemental Information

Provide the following information.

- 1 Required descriptions.** Provide the descriptions required for Part I, lines 3c, 6a, and 7; Part II and Part III, lines 2, 3, 4, 8 and 9b.
- 2 Needs assessment.** Describe how the organization assesses the health care needs of the communities it serves, in addition to any CHNAs reported in Part V, Section B.
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TIME TO THERAPEUTIC INR THAN NATIONAL AVERAGE LEADING TO A REDUCTION OF
HOSPITAL ENCOUNTERS RELATED TO OVER ANTICOAGULATION OR UNDER
ANTICOAGULATION

CONTINUATION OF INITIATIVE: YES, THE INITIATIVE IS CONTINUING

TOTAL COST OF INITIATIVE:

UMC AT EASTON \$265,345

UMC AT CHESTERTOWN \$89,636 (INCLUDES STAFF SALARY AND SUPPLIES DOES NOT
INCLUDE INDIRECT OVERHEAD)

INITIATIVE 3

IDENTIFIED NEED: CARDIOVASCULAR DISEASE, CRITICAL CARE ACCESS TO
EMERGENCY MEDICATIONS PREVENTS TERMINAL OUTCOMES FOR PATIENTS (ADVANCED
CARDIAC LIFE SUPPORT)

HOSPITAL INITIATIVE: LOCAL EMS UNITS AND THE STATE OF MARYLAND INSTITUTE
FOR EMERGENCY MEDICAL SERVICES SYSTEM COLLABORATE TO DETERMINE MEDICATION
PROTOCOLS APPROPRIATE FOR FIELD ADMINISTRATION AS WELL AS NECESSARY PAR
LEVELS PER AMBULANCE CREW.

Part VI Supplemental Information

Provide the following information.

- 1 Required descriptions.** Provide the descriptions required for Part I, lines 3c, 6a, and 7; Part II and Part III, lines 2, 3, 4, 8 and 9b.
- 2 Needs assessment.** Describe how the organization assesses the health care needs of the communities it serves, in addition to any CHNAs reported in Part V, Section B.
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- 7 State filing of community benefit report.** If applicable, identify all states with which the organization, or a related organization, files a community benefit report.

TOTAL NUMBER OF PEOPLE WITHIN THE TARGET POPULATION: EARLY

INTERVENTIONS BY EMS, SERVED 12,500 PERSONS.

TOTAL NUMBER OF PEOPLE REACHED BY THE INITIATIVE WITHIN THE TARGET POPULATION:

- UMC AT EASTON AND DORCHESTER # OF PATIENTS SERVED: 10,000
- UMC AT CHESTERTOWN # OF PATIENTS SERVED: 2,500

PRIMARY OBJECTIVE OF INITIATIVE/METRICS THAT WILL BE USED TO EVALUATE THE RESULTS:

DECREASE DEATH AND DISABILITY RELATED TO CRITICAL ILLNESSES WHERE EARLY INTERVENTION IS POSSIBLE AND PROVEN TO BE OF BENEFIT, I.E., CARDIAC ILLNESSES

KEY COLLABORATORS IN DELIVERY OF THE INITIATIVE: SHORE REGIONAL HEALTH PHARMACY, LOCAL EMS UNITS AND THE STATE OF MARYLAND INSTITUTE FOR EMERGENCY MEDICAL SERVICES SYSTEM

SINGLE OF MULTI-YEAR INITIATIVE TIME PERIOD: MULTI-YEAR INITIATIVE.

IMPACT/OUTCOME OF HOSPITAL INITIATIVE: DECREASE DEATH AND DISABILITY RELATED TO CRITICAL ILLNESSES WHERE EARLY INTERVENTION IS POSSIBLE AND

Part VI Supplemental Information

Provide the following information.

- 1 Required descriptions.** Provide the descriptions required for Part I, lines 3c, 6a, and 7; Part II and Part III, lines 2, 3, 4, 8 and 9b.
- 2 Needs assessment.** Describe how the organization assesses the health care needs of the communities it serves, in addition to any CHNAs reported in Part V, Section B.
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PROVEN TO BE OF BENEFIT

- UMC AT EASTON AND DORCHESTER # OF PATIENTS SERVED, 10,000

- UMC AT CHESTERTOWN # OF PATIENTS SERVED, 2,500

SUCCESSFUL FIELD RESUSCITATION AND TREATMENT OF PATIENTS THROUGH EARLY

INTERVENTION AS ENCOUNTERED BY LOCAL EMS SERVICES.

PROVIDING ACCESS TO EMERGENCY MEDICATION IS AN ESSENTIAL COMPONENT OF THE

EARLY INTERVENTION PROTOCOLS.

EARLY INTERVENTIONS BY EMS, SERVED 12,500 PERSONS.

SUCCESSFUL FIELD RESUSCITATION AND TREATMENT OF PATIENTS THROUGH EARLY

INTERVENTION AS ENCOUNTERED BY LOCAL EMS SERVICES.

PROVIDING ACCESS TO EMERGENCY MEDICATION IS AN ESSENTIAL COMPONENT OF THE

EARLY INTERVENTION PROTOCOLS.

EVALUATION OF OUTCOMES: EMS PROVIDERS PROVIDED EMERGENCY MEDICAL CARE TO

RESIDENTS OF OUR SURROUNDING COMMUNITIES. SRH'S ACTIVE PARTICIPATION IN

THIS SYSTEM THROUGH THE PROVISION OF EMERGENCY MEDICATIONS NEEDED TO CARE

FOR THESE CRITICALLY ILL PATIENTS IN THE FIELD, HAVE DEMONSTRATED THAT

EARLY INTERVENTION SAVES LIVES.

Part VI Supplemental Information

Provide the following information.

- 1 Required descriptions.** Provide the descriptions required for Part I, lines 3c, 6a, and 7; Part II and Part III, lines 2, 3, 4, 8 and 9b.
- 2 Needs assessment.** Describe how the organization assesses the health care needs of the communities it serves, in addition to any CHNAs reported in Part V, Section B.
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HTTP://WWW.NCBI.NLM.NIH.GOV/PUBMED/8323592

TOTAL COST OF INITIATIVE: UMC AT EASTON AND DORCHESTER \$167,742; UMC AT CHESTERTOWN \$46,055

INITIATIVE 4, 5, 6

IDENTIFIED NEED: CANCER MORTALITY

HOSPITAL INITIATIVE: A) SHORE REGIONAL BREAST OUTREACH; B) SHORE REGIONAL BREAST CENTER WELLNESS FOR WOMEN PROGRAM; C) PROSTATE CANCER SCREENING

PRIMARY OBJECTIVE OF INITIATIVE/METRICS THAT WILL BE USED TO EVALUATE THE RESULTS:

A) SHORE REGIONAL BREAST OUTREACH

1. INCREASE THE NUMBER OF WOMEN SURVIVING BREAST CANCER BY DIAGNOSING THEM AT AN EARLIER STAGE THROUGH EDUCATION AND PROMOTION OF PREVENTATIVE MEASURES AND EARLY DETECTION.
2. DIAGNOSE AFRICAN AMERICAN WOMEN AT EARLIER STAGES OF BREAST CANCER, EQUIVALENT TO CAUCASIAN WOMEN.
3. EDUCATE LATINA WOMEN IN BREAST SELF-EXAMINATION WITH THE ASSISTANCE OF

Part VI Supplemental Information

Provide the following information.

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- 2 Needs assessment.** Describe how the organization assesses the health care needs of the communities it serves, in addition to any CHNAs reported in Part V, Section B.
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A TRANSLATOR.

B) SHORE REGIONAL BREAST CENTER WELLNESS FOR WOMEN PROGRAM

THE PROGRAM SERVES AS A POINT OF ACCESS INTO CARE FOR AGE AND RISK SPECIFIC MAMMOGRAPHY SCREENING, CLINICAL BREAST EXAM, AND GENETIC TESTING FOR BREAST CANCER BASELINE/STRATEGIES/OUTCOMES: OFFERED NO COST MAMMOGRAMS TO ELIGIBLE WOMEN: THOSE UNDER THE AGE OF 40 AND OVER 65 WHO HAVE NO INSURANCE AND LATINA WOMEN OF ALL AGES WHO WILL BE SCREENED ANNUALLY THEREAFTER. THOSE WOMEN NEEDING FURTHER DIAGNOSTIC TESTS OR WHO NEED TREATMENT FOR BREAST CANCER WILL BE ENROLLED IN THE STATE OF MARYLAND DIAGNOSIS AND TREATMENT PROGRAM THROUGH THE CASE MANAGER.

C) PROSTATE CANCER SCREENING

PROVIDE MEN IN THE MID SHORE, THE OPPORTUNITY TO OBTAIN A FREE PROSTATE CANCER SCREENING WHICH INCLUDES BLOOD TEST AND EXAM BY A COMPETENT PHYSICIAN
SINGLE OF MULTI-YEAR INITIATIVE TIME PERIOD: ALL INITIATIVES ARE MULTI-YEAR INITIATIVES
KEY PARTNERS AND/OR HOSPITALS IN INITIATIVE DEVELOPMENT AND/OR IMPLEMENTATION: COUNTY DEPARTMENTS OF HEALTH, SHORE COMPREHENSIVE

Part VI Supplemental Information

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UROLOGY, TALBOT COUNTY NAACP, MOTA

EVALUATION OF OUTCOMES: A) NUMBER OF WOMEN EDUCATED; CORRELATION OF TUMOR

REGISTRY DATA WITH OUTREACH EVENTS, SCREENINGS. B) ONGOING DATA

COLLECTION REPORTED MONTHLY TO CAPTURE TOTAL NUMBER SEEN WITH BREAKDOWN

BY RACE; INCREASE BREAST SCREENING LEVELS AMONG UNINSURED AND

UNDERINSURED WOMEN. C) NUMBER OF SCREENINGS AND EXAMS PROVIDED.

OUTCOMES (PROCESS AND IMPACT MEASURES INCLUDED):

A) SHORE REGIONAL BREAST OUTREACH INCREASED THE COMMUNITY'S AWARENESS OF BREAST CANCER PREVENTION, DETECTION AND TREATMENTS; SERVED 3,324 PERSON AT 62 COMMUNITY EVENTS, 9 PROFESSIONAL PRESENTATIONS; THE STAGE AT DIAGNOSIS AS REPORTED BY THE TUMOR REGISTRY FOR THE CANCER CENTER INDICATES WOMEN ARE BEING DIAGNOSED AT EARLY STAGES OF THE DISEASE, AND THAT THERE IS NO DISTINCTION BETWEEN THE ETHNIC GROUPS IN OUR COMMUNITY.

B) WELLNESS FOR WOMEN PROGRAM

WFW SCREENINGS:

207 PATIENTS SEEN (24% INCREASE)

- NEW AA VOLUME UP 13%

- NEW HISPANIC VOLUME UP 49%

Part VI Supplemental Information

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- 7 State filing of community benefit report.** If applicable, identify all states with which the organization, or a related organization, files a community benefit report.

- 32 DIAGNOSED WITH BREAST CANCER
- 284 PATIENT'S CASE MANAGED
- 5 OF 32 (16%) CASE MANAGED (NEW DIAGNOSIS)
- 23 OF 284 WITH ONGOING BREAST CANCER (8%)
- 23 OF 284 WITH NEGATIVE DIAGNOSTIC EVALUATION (8%)

C) INCREASED AWARENESS AND DETECTION OF PROSTATE CANCER; PROVIDED ACCESS TO SCREENINGS TO UNDERSERVED PERSONS OF COMMUNITY; 132 CLIENTS WERE SERVED. ALL RESULTS ARE REVIEWED BY THE SCREENING PHYSICIAN. RESULTS ARE MAILED TO THE PARTICIPANT.

CONTINUATION OF INITIATIVE: YES.

COST OF INITIATIVE IN FY15: A. \$181,646 (INCLUDES STAFF SALARY AND SUPPLIES DOES NOT INCLUDE INDIRECT OVERHEAD); B. \$33,595 (INCLUDES STAFF SALARY AND SUPPLIES DOES NOT INCLUDE INDIRECT OVERHEAD); C \$486 (INCLUDES STAFF SALARY AND SUPPLIES DOES NOT INCLUDE INDIRECT OVERHEAD)

INITIATIVE 7, 8

Part VI Supplemental Information

Provide the following information.

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IDENTIFIED NEED: REDUCE ED VISITS FROM DIABETES; IMPROVE MANAGEMENT OF
DIABETES; REDUCE INCIDENCE OF DIABETES

HOSPITAL INITIATIVE: A) DIABETES EDUCATION, (B) SHORE KIDS CAMP

PRIMARY OBJECTIVE OF INITIATIVE/METRICS THAT WILL BE USED TO EVALUATE THE

RESULTS: THE PRIMARY OBJECTIVES OF THE A) DIABETES EDUCATION PROGRAMS

ARE: IMPROVE HEALTH THROUGH BETTER MANAGEMENT OF DIABETES; INCREASE

KNOWLEDGE OF RISK FACTORS FOR DIABETES, HEART DISEASE AND STROKE AND HOW

TO IMPROVE HEALTH WITH REGULAR EXERCISE AND NUTRITION; PROVIDE SUPPORT

FOR DIABETES PATIENTS AND THEIR FAMILIES B) PROVIDE CHILDREN WITH

LEARNING AND NETWORKING EXPERIENCE WHO HAVE DIABETES OR ASTHMA; PREVENT

HOSPITALIZATION OF CHILDREN ATTENDING THE CAMP.

SINGLE OF MULTI-YEAR INITIATIVE TIME PERIOD: MULTI-YEAR INITIATIVE.

KEY PARTNERS AND/OR HOSPITALS IN INITIATIVE DEVELOPMENT AND/OR

IMPLEMENTATION: GRASONVILLE COMMUNITY SENIOR CENTER, UM CENTER FOR

DIABETES AND ENDOCRINOLOGY, CAROLINE COUNTY SCHOOLS, AMERICAN DIABETES

ASSOCIATION

EVALUATION OF OUTCOMES: # OF PARTICIPANTS WHO REACH GOALS; # OF

PARTICIPANTS; PRE AND POST SEMINAR SURVEY

Part VI Supplemental Information

Provide the following information.

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OUTCOMES (PROCESS AND IMPACT MEASURES INCLUDED):

DIABETES EDUCATION SERIES "ASK THE DIETITIAN":

30 PARTICIPANTS ATTENDED 1 HOUR SESSION TO INCREASE THEIR KNOWLEDGE ON
MANAGING THEIR DIABETES. ALL PARTICIPANTS MADE PROGRESS ON DEVELOPING
STRATEGIES TO IMPROVE NUTRITIONAL HEALTH AND HEALTHY LIFESTYLES

DIABETES SUPPORT GROUP:

8-10 PATIENTS ATTEND MONTHLY DIABETES SUPPORT GROUP. ATTENDEES AND THEIR
FRIENDS AND FAMILY MEET TO DISCUSS DIABETES: CONCERNS, PROBLEMS, AND
CHALLENGES. FACILITATOR PROVIDES HEALTH EDUCATION AND ACCURATE

CONTINUATION OF INITIATIVE: YES, PROGRAMS WILL CONTINUE

COST OF INITIATIVE IN FY15: \$4,834 (INCLUDES STAFF SALARY AND SUPPLIES
DOES NOT INCLUDE INDIRECT OVERHEAD)

SHORE KIDS CAMP

EVALUATION OF OUTCOMES: TRACK THE ATTENDEES FOR ONE YEAR AFTER ATTENDING
CAMP FOR HOSPITALIZATIONS DUE TO COMPLICATIONS FROM DIABETES OR ASTHMA

OUTCOMES (PROCESS AND IMPACT MEASURES INCLUDED):

9 CHILDREN ATTENDED; NONE OF THE CHILDREN WHO ATTENDED CAMP WERE REPORTED

Part VI Supplemental Information

Provide the following information.

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TO BE HOSPITALIZED WITH DIABETES COMPLICATIONS IN FOLLOWING YEAR
 CHILDREN WHO ATTEND CAP REPORT FEELING "LESS ALONE" IN THEIR MANAGEMENT
 OF THEIR DISEASE. PARENTS REPORT A FEELING OF RELIEF TO HAVE THIS TIME
 THAT THEIR CHILD CAN BE HAVING FUN WHILE UNDER THE PROFESSIONAL CARE OF
 NURSES.
 CONTINUATION OF INITIATIVE: YES.
 COST OF INITIATIVE IN FY15: SHORE KIDS CAMP: \$5,872 (INCLUDES STAFF
 SALARY AND SUPPLIES DOES NOT INCLUDE INDIRECT OVERHEAD). DIRECT
 OFFSETTING REVENUE FROM RESTRICTED GRANTS: \$2,600

INITIATIVE 9

IDENTIFIED NEED: PROGRAMS FOR AGING POPULATION

- REDUCE ED VISITS FROM DIABETES
- REDUCE INCIDENCE OF DIABETES
- IMPROVE MANAGEMENT OF DIABETES

HOSPITAL INITIATIVE: LEAD SPONSOR: PARTNER IN LOCAL "HOME PORTS ANNUAL
 AGING SYMPOSIUM" AN EVENT THAT FOCUSED ON AGING ISSUES AND TRENDS, AND
 PROMOTING AGING IN PLACE.

Part VI Supplemental Information

Provide the following information.

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- 6 Affiliated health care system.** If the organization is part of an affiliated health care system, describe the respective roles of the organization and its affiliates in promoting the health of the communities served.
- 7 State filing of community benefit report.** If applicable, identify all states with which the organization, or a related organization, files a community benefit report.

QUEEN ANNE'S COUNTY ANNUAL SENIOR SUMMIT, A HEALTH FAIR AND AGING-RELATED
EVENT

PRIMARY OBJECTIVE KENT COUNTY IS UNIQUE IN THAT 22% OF ITS RESIDENTS ARE
65 YEARS OR OLDER, WHICH IS 65% HIGHER THAN THE STATE OF MARYLAND'S
PERCENTAGE, MAKING KENT COUNTY ONE OF THE OLDEST, AGING POPULATIONS IN
THE MARYLAND.

AS PEOPLE LIVE LONGER, AGING WELL IS A CHALLENGE AND HOSPITALS NEED TO BE
PREPARED. SHORE MEDICAL CENTER AT CHESTERTOWN HAS MADE IT A PRIORITY TO
MEET THE GROWING NEEDS OF AN AGING ADULT POPULATION BY SUPPORTING AND
PARTICIPATING IN THE ANNUAL HOMEPORTS AGING SYMPOSIUM, AS WELL AS OTHER
HEALTH FAIRS AND COMMUNITY ACTIVITIES AIMED AT EDUCATING THE UNDERSERVED
AND DIVERSE ADULT POPULATION.

THE AGING SYMPOSIUM, "HEALTHY AGING- A COMMUNITY PERSPECTIVE" ON APRIL 2,
2015, PRESENTED STRATEGIES THAT PROMOTE A HEALTHIER SENIOR POPULATION,
INTERVENTIONS FOR PROTECTING OLDER ADULTS FROM FINANCIAL EXPLOITATION,
ESTATE PLANNING, AGING IN PLACE, LONG TERM CARE OPTIONS, RESOURCES AND
SUPPORT SERVICES AVAILABLE FOR CAREGIVERS, AND MORE.

SHORE MEDICAL CENTER AT CHESTERTOWN WILL CONTINUE TO PARTICIPATE IN

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PROGRAMS THAT FOCUS ON THE AGING POPULATION AND PLANS TO EXPLORE AND DEVELOP NEW AGING SERVICE DELIVERY MODELS TO IMPROVE PATHWAYS BETWEEN HOSPITALS AND POST-DISCHARGE AND/OR SPECIALTY CARE.

ADDITIONAL HEALTH FAIRS AND AGING-RELATED EVENTS INCLUDING:

- QUEEN ANNE'S COUNTY ANNUAL SENIOR SUMMIT, MAY 2015; 300 ATTENDEES
THE FOLLOWING EDUCATIONAL MATERIALS, INFORMATION AND FREE SCREENINGS ON THE TOPICS WERE PROVIDED, INCLUDING:

- HIGH BLOOD PRESSURE AND HEART DISEASE
- DIABETES
- CANCER
- HOSPICE SERVICES AND PALLIATIVE CARE
- OBESITY, EXERCISE AND NUTRITION
- FREE BLOOD PRESSURE SCREENINGS

SINGLE OR MULTI-YEAR INITIATIVE TIME PERIOD: MULTI-YEAR AND ONGOING

KEY PARTNERS:

- SHORE REGIONAL HEALTH SYSTEM
- KENT COUNTY'S HOMEPORTS

Part VI Supplemental Information

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- KENT COUNTY HEALTH DEPART

- UPPER SHORE AGING

- KENT COUNTY COMMISSION ON AGING

- UNIVERSITY OF MARYLAND MEDICAL SYSTEM/UNIVERSITY OF MARYLAND SCHOOL OF
MEDICINE

IMPACT/OUTCOME OF HOSPITAL INITIATIVE: OUTCOMES ARE EVALUATED BY NUMBER
OF COMMUNITY MEMBERS ATTENDING THE ANNUAL EVENT. ALL ATTENDEES ARE
PROVIDED WITH EDUCATIONAL MATERIALS ON A VARIETY OF APPROPRIATE TOPICS
RELATED TO THE AGING POPULATION. OPPORTUNITIES FOR FREE HEALTH SCREENINGS
ARE PROVIDED.

OUTCOMES (INCLUDE PROCESS AND IMPACT MEASURES) SHORE REGIONAL HEALTH LEAD
SPONSOR, SUPPORTED AND PARTICIPATED IN THE 2015 AGING SYMPOSIUM AND
PROVIDED:

- 28 CLINICAL STAFF AND EXPERTS FROM SRH FOR PRESENTATIONS AND BREAKOUT
SESSIONS ON A VARIETY OF HEALTH CARE TOPICS AND TRENDS
- DISPLAYS AND EDUCATIONAL MATERIALS ON HIGH BLOOD PRESSURE, HEART
DISEASE, DIABETES, CANCER, UROLOGICAL ISSUES, HOSPICE SERVICES,

Part VI Supplemental Information

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PALLIATIVE CARE, LONG TERM CARE, SLEEP HYGIENE, OBESITY, EXERCISE AND

NUTRITION; WOUND CARE

- FREE BLOOD PRESSURE SCREENINGS; BMI SCREENINGS; BONE DENSITY

SCREENINGS, PULMONARY LUNG FUNCTION SCREENINGS

THERE WERE 200 ATTENDEES. PARTICIPANTS WERE PROVIDED WITH A SURVEY AND

DATA/ FEEDBACK WAS COLLECTED ON THE PRESENTATIONS, DISPLAYS, EDUCATIONAL

MATERIALS AND THE BREAKOUT SESSIONS.

SURVEY QUESTION:

DO YOU PLAN ANY CHANGES IN THE THINGS YOU NORMALLY DO AS A RESULT OF

ANYTHING YOU LEARNED OR PARTICIPATED IN AT THE HEALTH FAIR, SUCH AS

TAKING A CLASS OR STOPPING SMOKING?

YES 66% (29) NO 34% (15)

HOW WOULD YOU RATE THE HEALTH FAIR OVERALL?

EXCELLENT 71% (35) GOOD 29% (16) FAIR 0 POOR 0

CONTINUATION OF INITIATIVE: YES, ALL LISTED INITIATIVES ARE CONTINUING.

TOTAL COST OF INITIATIVE: \$9,580 (INCLUDES STAFF SALARY AND SUPPLIES

DOES NOT INCLUDE INDIRECT OVERHEAD)

Part VI Supplemental Information

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INITIATIVE 10

IDENTIFIED NEED: MOBILE INTEGRATED COMMUNITY HEALTH PROGRAM. ADDRESS THE ISSUE OF FRAGMENTATION OF ACCESS TO HEALTH CARE AMONG MEDICALLY FRAGILE RESIDENTS WHO FREQUENTLY CALL 911 FOR NON-LIFE THREATENING MEDICAL REASONS.

HOSPITAL INITIATIVE: MOBILE INTEGRATED COMMUNITY HEALTH PROGRAM

PRIMARY OBJECTIVE:

- TO IMPROVE HEALTH OUTCOMES AMONG CITIZENS OF THE COUNTY THROUGH MULTI-AGENCY, INTEGRATED, AND INTERVENTION-BASED HEALTHCARE
- TO PROVIDE MECHANISMS FOR CITIZENS TO HAVE BETTER ACCESS TO HEALTHCARE AND TO ENHANCE INDIVIDUAL HEALTH OUTCOMES SINGLE OR MULTI-YEAR INITIATIVE

TIME PERIOD: MULTI-YEAR INITIATIVE AND ONGOING

KEY PARTNERS:

- QUEEN ANNE'S COUNTY DEPARTMENT OF EMERGENCY SERVICES
- QUEEN ANNE'S COUNTY DEPARTMENT OF HEALTH
- MARYLAND INSTITUTE FOR EMERGENCY MEDICAL SERVICES SYSTEMS

(MIEMSS)

Part VI Supplemental Information

Provide the following information.

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- UNIVERSITY OF MARYLAND SHORE REGIONAL HEALTH
- QUEEN ANNE'S COUNTY COMMISSIONERS
- QUEEN ANNE'S COUNTY ADDICTIONS & PREVENTION SERVICES
- QUEEN ANNE'S COUNTY AREA AGENCY ON AGING
- DEPARTMENT OF HEALTH AND MENTAL HYGIENE
- ZOLL MEDICAL CORPORATION

IMPACT/OUTCOME OF HOSPITAL INITIATIVE:

72 CONNECTIONS WERE MADE DURING 48 VISITS TO ENROLLED PARTICIPANTS IN THE PROGRAM.

REFERRALS TO:

- HOME CARE/HOME HEALTH
- SPECIALTY CARE
- NUTRITION ASSISTANCE
- TRANSPORTATION REFERRALS
- INFORMATIONAL RESOURCES PROVIDED
- SAFETY CONCERNS ADDRESSED
- ALL PARTICIPANTS LINKED WITH PRIMARY CARE.
- ALL 26 ENROLLED PATIENTS HAVE A PRIMARY CARE PROVIDER

Part VI Supplemental Information

Provide the following information.

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- 22% REDUCTION IN 911 TRANSPORTS TO THE HOSPITAL.

OUTCOMES (INCLUDE PROCESS AND IMPACT MEASURES): THE RESULTS OF OUR

SATISFACTION SURVEY ARE AS FOLLOWS:

QUESTIONS:

1. AFTER THE MICH VISIT, I FEEL BETTER EQUIPPED TO MANAGE MY PERSONAL HEALTH (64% AGREE) AND (28% STRONGLY AGREE)
2. DID THE MICH STAFF ADEQUATELY EXPLAIN THE SERVICES (43% AGREE) AND (57% STRONGLY AGREE)
3. DO YOU FEEL AS THOUGH YOUR QUALITY OF LIFE IMPROVED AFTER THE MICH VISIT (71% AGREE), (14% DISAGREE), (7% HAVE NO OPINION) AND (7% STRONGLY AGREE)
4. WERE THE SERVICES REFERRED APPROPRIATE FOR YOUR NEEDS (50% AGREE), (7% DISAGREE) AND (43% STRONGLY AGREE)
5. WOULD YOU RECOMMEND MICH TO OTHERS (29% AGREE) AND (71% STRONGLY AGREE)

CHALLENGES FACED:

- CHALLENGES FACED WITH DATA COLLECTION

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- DEALING WITH DECLINATIONS

- ISSUES SURROUNDING SOCIAL ISOLATION AND MENTAL HEALTH

- HOME SAFETY ISSUES

- SUSTAINABILITY

CONTINUATION OF INITIATIVE: YES, ALL LISTED INITIATIVES ARE

CONTINUING.

TOTAL COST OF INITIATIVE: \$50,000

INITIATIVE 11

IDENTIFIED NEED: LACK OF DENTAL CARE/ACCESS FOR PEDIATRIC POPULATION

REDUCE DEATHS FROM HEART DISEASE

HOSPITAL INITIATIVE: PEDIATRIC DENTAL PROGRAM. UMC AT CHESTERTOWN BECAME

PART OF THE CHILDREN'S REGIONAL ORAL HEALTH CONSORTIUM (CROC) IN 2010 TO

PROVIDE SERVICES TO CHILDREN OF LOW-INCOME FAMILIES AND RACIAL/ETHNIC

MINORITY CHILDREN, WHO REQUIRE GENERAL ANESTHESIA FOR THEIR DENTAL CARE

PRIMARY OBJECTIVE: THE PRIMARY OBJECTIVE FOR THE PEDIATRIC DENTAL PROGRAM

AT CHESTER RIVER HOSPITAL IS TO PROVIDE AND IMPROVE ACCESS TO MARYLAND

Part VI Supplemental Information

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RURAL ORAL HEALTH SERVICES. THE PROGRAM PROVIDES DENTAL CARE TO CHILDREN OF LOW-INCOME FAMILIES, AS WELL AS ADULTS WHO HAVE SPECIAL NEEDS AND PREGNANT WOMEN. THE ORAL HEALTH PROGRAM'S OBJECTIVES ARE:

- INCREASE ACCESS TO ORAL HEALTHCARE
- PROVIDE ORAL HEALTHCARE SERVICES
- INCREASE UTILIZATION OF SERVICES
- IMPROVE ORAL HEALTH OUTCOMES
- IMPROVE ORAL HEALTH LITERACY
- REDUCE BARRIERS TO ACCESSING CARE
- RAISE AWARENESS ABOUT ORAL HEALTH
- ADAPT AND IMPLEMENT PROMISING AND EVIDENCE-BASED APPROACHES
- BUILD NETWORKS OF ORAL HEALTH PARTNERS IN COMMUNITIES

SINGLE OR MULTI-YEAR INITIATIVE TIME PERIOD: MULTI-YEAR AND ONGOING

KEY PARTNERS:

- CHESTER RIVER HEALTH/HOSPITAL
- EASTERN SHORE AREA HEALTH EDUCATION CENTER
- CHOPTANK COMMUNITY HEALTH SYSTEM
- SHORE REGIONAL HEALTH SYSTEM

Part VI Supplemental Information

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- KENT COUNTY HEALTH DEPARTMENT

- MARYLAND DHMH

- MARYLAND HEALTHY SMILES

- DR. MARGARET MCGRATH

- DR. JEAN CARLSON

IMPACT/OUTCOME OF HOSPITAL INITIATIVE: DENTAL DISEASE IS ONE OF THE MOST COMMON UNMET HEALTH TREATMENT NEED IN CHILDREN ON THE EASTERN SHORE OF MARYLAND. CHILDREN IN MARYLAND HAVE THREE TIMES THE NATIONAL AVERAGE OF UNTREATED TOOTH DECAY, WITH CHILDREN ON THE EASTERN SHORE HAVING THE HIGHEST PERCENTAGE IN THE STATE. THE MAJORITY OF THE EASTERN SHORE IS CONSIDERED DENTALLY UNDERSERVED, WITH BARRIERS TO ACCESS DENTAL CARE FOR LOW-INCOME FAMILIES AND RACIAL/ETHNIC MINORITIES.

AS PART OF CROC, CHESTER RIVER HOSPITAL PROVIDES SURGICAL FACILITIES AND EQUIPMENT FOR HOSPITAL-BASED PEDIATRIC DENTAL CASES TO KENT AND QUEEN ANNE'S COUNTY RESIDENTS.

TRANSPORTATION IS A BARRIER, SO TRANSPORTATION IS PROVIDED BY CHESTER RIVER HOSPITAL'S PEDIATRIC PROGRAM PASSENGER VAN.

OUTCOMES (INCLUDE PROCESS AND IMPACT MEASURES): THE PEDIATRIC DENTAL

Part VI Supplemental Information

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PROGRAM AT CHESTER RIVER HOSPITAL PROVIDED RESTORATIVE CARE, BOTH MINOR
AND MAJOR, TO 68 PEDIATRIC PATIENTS

CONTINUATION OF INITIATIVE: YES, ALL LISTED INITIATIVES ARE CONTINUING.

TOTAL COST OF INITIATIVE: \$3,234

INITIATIVE 12

IDENTIFIED NEED: DRUG/ SUBSTANCE ABUSE

HOSPITAL INITIATIVE: UM SRH PARTNERSHIP WITH RECOVERY FOR SHORE (RFS)
PROGRAM, PROMOTES RECOVERY THROUGH ADVOCACY, EDUCATION AND SUPPORT

PRIMARY OBJECTIVE: THE PRIMARY OBJECTIVE OF THIS INITIATIVE IS TO:

- RAISE THE AWARENESS ABOUT ADDICTION AND RECOVERY
- REDUCE THE STIGMA ABOUT ADDICTION AND MENTAL DISORDERS
- ADVOCACY FOR THOSE IN RECOVERY
- ENGAGE IN COMMUNITY ACTIVITIES THAT CELEBRATE RECOVERY AND WELLNESS

SINGLE OR MULTI-YEAR INITIATIVE TIME PERIOD; MULTI-YEAR INITIATIVE AND
ONGOING

KEY PARTNERS: O CAROLINE COUNSELING CENTER

- CAROLINE COUNTY PREVENTION SERVICES

Part VI Supplemental Information

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- CHESAPEAKE TREATMENT SERVICES
- CHESAPEAKE VOYAGERS, INC.
- CIRCUIT COURT OF TALBOT COUNTY, PROBLEM SOLVING COURT
- COMMUNITY NEWSPAPER PROJECT (CHESTERTOWN SPY AND TALBOT SPY)
- DORCHESTER COUNTY ADDICTIONS PROGRAM
- DRI-DOCK RECOVERY AND WELLNESS CENTER
- KENT COUNTY DEPARTMENT OF HEALTH ADDICTION SERVICES
- MID SHORE MENTAL HEALTH SYSTEMS, INC.
- QUEEN ANNE'S COUNTY DEPARTMENT OF HEALTH - ADDICTIONS TREATMENT AND PREVENTION SERVICES
- UNIVERSITY OF MARYLAND SHORE BEHAVIORAL HEALTH OUTPATIENT ADDICTIONS
- TALBOT ASSOCIATION OF CLERGY AND LAITY
- TALBOT COUNTY HEALTH DEPARTMENT ADDICTIONS PROGRAM (TCAP) AND PREVENTION
- PAROLE AND PROBATION
- TALBOT PARTNERSHIP FOR ALCOHOL AND OTHER DRUG ABUSE PREVENTION
- UNIVERSITY OF MARYLAND SHORE REGIONAL HEALTH
- WARWICK MANOR BEHAVIORAL HEALTH

Part VI Supplemental Information

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IMPACT/OUTCOME OF HOSPITAL INITIATIVE:

RFP EVENTS AND PROGRAMS:

PARTICIPATION IN 15-20 COMMUNITY EVENTS RAISING AWARENESS AND PROVIDING

SUPPORT THOSE AFFECTED BY SUBSTANCE ABUSE, SERVING 5 COUNTIES OF

MID-SHORE, INCLUDING:

- OUT OF THE DARKNESS, SUICIDE PREVENTION
- ADVOCACY FOR NALOXONE, LEGISLATIVE FORUMS IN CENTREVILLE AND CAMBRIDGE
- ADDRESS ALCOHOL, BINGE DRINKING, DRUG/SUBSTANCE ABUSE THROUGH

PARTNERSHIPS LISTED ABOVE

- SPONSOR PEER SUPPORT PROGRAMS

OUTCOMES (INCLUDE PROCESS AND IMPACT MEASURES):

- INDICATORS SUGGEST THE QUALITY OF LIFE FOR THE TARGET POPULATION OF THOSE IN LONG-TERM RECOVERY FROM ALCOHOL OR OTHER DRUG ADDICTION, IMPROVED AS A RESULT OF THE SUPPORT AND ADVOCACY PROVIDED BY RFS PROGRAMS.

CONTINUATION OF INITIATIVE: YES, ALL LISTED INITIATIVES ARE CONTINUING.

TOTAL COST OF INITIATIVE: \$2,000

Part VI Supplemental Information

Provide the following information.

- 1 Required descriptions.** Provide the descriptions required for Part I, lines 3c, 6a, and 7; Part II and Part III, lines 2, 3, 4, 8 and 9b.
- 2 Needs assessment.** Describe how the organization assesses the health care needs of the communities it serves, in addition to any CHNAs reported in Part V, Section B.
- 3 Patient education of eligibility for assistance.** Describe how the organization informs and educates patients and persons who may be billed for patient care about their eligibility for assistance under federal, state, or local government programs or under the organization's financial assistance policy.
- 4 Community information.** Describe the community the organization serves, taking into account the geographic area and demographic constituents it serves.
- 5 Promotion of community health.** Provide any other information important to describing how the organization's hospital facilities or other health care facilities further its exempt purpose by promoting the health of the community (e.g., open medical staff, community board, use of surplus funds, etc.).
- 6 Affiliated health care system.** If the organization is part of an affiliated health care system, describe the respective roles of the organization and its affiliates in promoting the health of the communities served.
- 7 State filing of community benefit report.** If applicable, identify all states with which the organization, or a related organization, files a community benefit report.

AFFILIATED HEALTH CARE SYSTEM ROLES

SCHEDULE H, PART VI, LINE 6

THE UNIVERSITY OF MARYLAND MEDICAL CENTER IS AN 800-BED TEACHING HOSPITAL IN BALTIMORE AND THE FLAGSHIP INSTITUTION OF THE 12-HOSPITAL UNIVERSITY OF MARYLAND MEDICAL SYSTEM (UMMS). AS A NATIONAL AND REGIONAL REFERRAL CENTER FOR TRAUMA, CANCER CARE, NEUROCARE, CARDIAC CARE, WOMEN'S AND CHILDREN'S HEALTH AND PHYSICAL REHABILITATION, UMMC TREATS PATIENTS WHO ARE REFERRED NATIONALLY AND REGIONALLY FOR EXPERTISE IN TIME-SENSITIVE CRITICAL CARE MEDICINE. UMMC ALSO HAS ONE OF THE LARGEST SOLID ORGAN TRANSPLANT PROGRAMS IN THE COUNTRY, PERFORMING MORE THAN 400 ABDOMINAL AND THORACIC TRANSPLANTS A YEAR. ALL PHYSICIANS ON STAFF AT THE MEDICAL CENTER ARE FACULTY PHYSICIANS OF THE UNIVERSITY OF MARYLAND SCHOOL OF MEDICINE. AS PART OF THE UNIVERSITY OF MARYLAND MEDICAL SYSTEM, THE MEDICAL CENTER PARTICIPATES IN THE UMMS COMMUNITY HEALTH OUTREACH AND ADVOCACY TEAM TO VALIDATE DATA AND INFORMATION FROM OTHER UMMS HOSPITALS AND COLLABORATE ON LARGE SYSTEM-WIDE EVENTS AND INITIATIVES. SEVERAL UMMS-SPONSORED EVENTS THAT THE MEDICAL CENTER PARTNERS WITH OTHER UMMS' HOSPITALS INCLUDE: SPRING INTO GOOD HEALTH, FROM THE HEART, AND TAKE A

Part VI Supplemental Information

Provide the following information.

- 1 Required descriptions.** Provide the descriptions required for Part I, lines 3c, 6a, and 7; Part II and Part III, lines 2, 3, 4, 8 and 9b.
- 2 Needs assessment.** Describe how the organization assesses the health care needs of the communities it serves, in addition to any CHNAs reported in Part V, Section B.
- 3 Patient education of eligibility for assistance.** Describe how the organization informs and educates patients and persons who may be billed for patient care about their eligibility for assistance under federal, state, or local government programs or under the organization's financial assistance policy.
- 4 Community information.** Describe the community the organization serves, taking into account the geographic area and demographic constituents it serves.
- 5 Promotion of community health.** Provide any other information important to describing how the organization's hospital facilities or other health care facilities further its exempt purpose by promoting the health of the community (e.g., open medical staff, community board, use of surplus funds, etc.).
- 6 Affiliated health care system.** If the organization is part of an affiliated health care system, describe the respective roles of the organization and its affiliates in promoting the health of the communities served.
- 7 State filing of community benefit report.** If applicable, identify all states with which the organization, or a related organization, files a community benefit report.

LOVED ONE TO THE DOCTOR TODAY.

THE UMMC RETAINS ITS STRATEGIC COMMUNITY OUTREACH PRIORITIES WHILE COLLABORATING WITH OTHER UMMS HOSPITALS. THE MEDICAL CENTER ESPECIALLY COLLABORATES WITH THE BALTIMORE-BASED HOSPITALS (UNIVERSITY OF MARYLAND MIDTOWN CAMPUS, FORMERLY MARYLAND GENERAL, MT WASHINGTON PEDIATRICHOSPITAL, AND UNIVERSITY OF MARYLAND REHABILITATION AND ORTHOPEDIC INSTITUTE, FORMERLY KERNAN HOSPITAL). SEVERAL MEMBERS OF THE UMMC COMMUNITY OUTREACH TEAM ARE MEMBERS OF THE UMMS COMMUNITY ADVOCACY AND UMMS COMMUNITY BENEFITS TEAMS. INFORMATION AND COLLABORATIVE OPPORTUNITIES ARE DISCUSSED IN ALL FORUMS. IN MOST INSTANCES, THE UMMC PROVIDES CLINICAL EXPERTISE IN MANY SPECIALTY FIELDS AS WELL STAFF SUPPORT AND RESOURCES FOR LARGER SYSTEM-WIDE PROGRAMMING WHILE RETAINING FOCUS ON OUR KEY COMMUNITY STRATEGIC PRIORITIES.

COMMUNITY BENEFIT REPORT STATE FILINGS

SCHEDULE H, PART VI, LINE 7

MARYLAND

**SCHEDULE J
(Form 990)**

Department of the Treasury
Internal Revenue Service

Compensation Information

For certain Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

▶ Complete if the organization answered "Yes" on Form 990, Part IV, line 23.

▶ Attach to Form 990.

▶ Information about Schedule J (Form 990) and its instructions is at www.irs.gov/form990.

OMB No. 1545-0047

2014

**Open to Public
Inspection**

Name of the organization

SHORE HEALTH SYSTEM, INC.

Employer identification number

52-0610538

Part I Questions Regarding Compensation

1a Check the appropriate box(es) if the organization provided any of the following to or for a person listed in Form 990, Part VII, Section A, line 1a. Complete Part III to provide any relevant information regarding these items.

- | | |
|--|---|
| <input type="checkbox"/> First-class or charter travel | <input type="checkbox"/> Housing allowance or residence for personal use |
| <input type="checkbox"/> Travel for companions | <input type="checkbox"/> Payments for business use of personal residence |
| <input type="checkbox"/> Tax indemnification and gross-up payments | <input checked="" type="checkbox"/> Health or social club dues or initiation fees |
| <input type="checkbox"/> Discretionary spending account | <input type="checkbox"/> Personal services (e.g., maid, chauffeur, chef) |

b If any of the boxes on line 1a are checked, did the organization follow a written policy regarding payment or reimbursement or provision of all of the expenses described above? If "No," complete Part III to explain

2 Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all directors, trustees, and officers, including the CEO/Executive Director, regarding the items checked in line 1a?

3 Indicate which, if any, of the following the filing organization used to establish the compensation of the organization's CEO/Executive Director. Check all that apply. Do not check any boxes for methods used by a related organization to establish compensation of the CEO/Executive Director, but explain in Part III.

- | | |
|---|---|
| <input checked="" type="checkbox"/> Compensation committee | <input type="checkbox"/> Written employment contract |
| <input checked="" type="checkbox"/> Independent compensation consultant | <input checked="" type="checkbox"/> Compensation survey or study |
| <input type="checkbox"/> Form 990 of other organizations | <input checked="" type="checkbox"/> Approval by the board or compensation committee |

4 During the year, did any person listed in Form 990, Part VII, Section A, line 1a, with respect to the filing organization or a related organization:

- a** Receive a severance payment or change-of-control payment?
- b** Participate in, or receive payment from, a supplemental nonqualified retirement plan?
- c** Participate in, or receive payment from, an equity-based compensation arrangement?
- If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III.

Only section 501(c)(3), 501(c)(4), and 501(c)(29) organizations must complete lines 5-9.

5 For persons listed in Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the revenues of:

- a** The organization?
- b** Any related organization?
- If "Yes" to line 5a or 5b, describe in Part III.

6 For persons listed in Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the net earnings of:

- a** The organization?
- b** Any related organization?
- If "Yes" to line 6a or 6b, describe in Part III.

7 For persons listed in Form 990, Part VII, Section A, line 1a, did the organization provide any non-fixed payments not described in lines 5 and 6? If "Yes," describe in Part III

8 Were any amounts reported in Form 990, Part VII, paid or accrued pursuant to a contract that was subject to the initial contract exception described in Regulations section 53.4958-4(a)(3)? If "Yes," describe in Part III

9 If "Yes" to line 8, did the organization also follow the rebuttable presumption procedure described in Regulations section 53.4958-6(c)?

	Yes	No
1b	X	
2	X	
4a	X	
4b	X	
4c		X
5a		X
5b		X
6a		X
6b		X
7	X	
8		X
9		

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule J (Form 990) 2014

Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported in Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii). Do not list any individuals that are not listed on Form 990, Part VII.

Note. The sum of columns (B)(i)-(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual.

(A) Name and Title		(B) Breakdown of W-2 and/or 1099-MISC compensation			(C) Retirement and other deferred compensation	(D) Nontaxable benefits	(E) Total of columns (B)(i)-(D)	(F) Compensation in column (B) reported as deferred in prior Form 990
		(i) Base compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation				
1 ROBERT A. CHRENCIK EX-OFFICIO/DIRECTOR	(i)	0	0	0	0	0	0	0
	(ii)	1,183,796.	1,004,469.	4,692,806.	10,400.	10,695.	6,902,166.	4,526,360.
2 JOHN W. ASHWORTH, III EX-OFFICIO/DIRECTOR	(i)	0	0	0	0	0	0	0
	(ii)	373,547.	155,458.	68,205.	10,400.	10,695.	618,305.	0
3 KENNETH KOZEL PRESIDENT/CEO	(i)	373,609.	153,750.	20,605.	71,852.	16,010.	635,826.	0
	(ii)	0	0	0	0	0	0	0
4 JOANNE R. HAHEY CFO/SVP FINANCE	(i)	168,627.	20,000.	8,449.	27,592.	7,430.	232,098.	0
	(ii)	0	0	0	0	0	0	0
5 GERARD M. WALSH COO	(i)	100,669.	0	247,580.	3,103.	1,573.	352,925.	0
	(ii)	0	0	0	0	0	0	0
6 WILLIAM HUFFNER CMO	(i)	339,526.	118,799.	25,872.	56,185.	10,436.	550,818.	0
	(ii)	0	0	0	0	0	0	0
7 CHRISTOPHER J. PARKER SVP - PT CARE/CNO	(i)	220,306.	74,683.	35,076.	9,219.	13,637.	352,921.	0
	(ii)	0	0	0	0	0	0	0
8 JONATHAN COOK VP/PHYSICIAN SERVICES	(i)	42,177.	33,771.	230,019.	1,723.	524.	308,214.	63,778.
	(ii)	0	0	0	0	0	0	0
9 PATTI K. WILLIS VP EXTERNAL RELATIONS & COMM	(i)	166,095.	54,959.	22,995.	6,896.	13,636.	264,581.	0
	(ii)	0	0	0	0	0	0	0
10 MICHELE WILSON VP/PHYSICIAN SERVICES	(i)	116,478.	60,486.	5,214.	15,142.	10,468.	207,788.	0
	(ii)	0	0	0	0	0	0	0
11 FRANCIS G. LEE VP - PHILANTHROPY	(i)	152,123.	34,038.	4,033.	20,321.	15,582.	226,097.	0
	(ii)	0	0	0	0	0	0	0
12 JOHN SAWYER SR. MEDICAL PHARMACIST	(i)	181,190.	0	370.	10,859.	10,749.	203,168.	0
	(ii)	0	0	0	0	0	0	0
13 WALTER J. ZAJAC VP FINANCE	(i)	176,476.	60,336.	24,258.	7,342.	16,010.	284,422.	0
	(ii)	0	0	0	0	0	0	0
14	(i)							
	(ii)							
15	(i)							
	(ii)							
16	(i)							
	(ii)							

Part III Supplemental Information

Complete this part to provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information.

HEALTH OR SOCIAL CLUB DUES OR INITIATION FEES

SCHEDULE J, PART I, LINE 1A

UMMS EXECUTIVES RECEIVE A BENEFIT PACKAGE WHICH MAY BE USED TOWARDS HEALTH CLUB DUES OR OTHER HEALTH MAINTENANCE PROGRAMS. SUCH BENEFITS ARE CAPPED AT \$7,000 OR \$3,000 DEPENDING ON JOB TITLE AS DESCRIBED IN THE PROGRAM DOCUMENTS.

SEVERANCE PAYMENTS

SCHEDULE J, PART I, LINE 4A

DURING THE FISCAL YEAR-ENDED JUNE 30, 2015, CERTAIN OFFICERS AND KEY EMPLOYEES HAVE RECEIVED SEVERANCE PAYMENTS. THESE AMOUNTS ARE REPORTED AS TAXABLE COMPENSATION AND REPORTED ON SCHEDULE J, PART II, LINE B (III), OTHER REPORTABLE COMPENSATION. THE INDIVIDUALS AND AMOUNTS ARE LISTED BELOW:

- GERARD M. WALSH \$237,884
- JONATHAN C. COOK \$146,926

Part III Supplemental Information

Complete this part to provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information.

SUPPLEMENTAL NONQUALIFIED RETIREMENT PLAN

SCHEDULE J, PART I, LINE 4B

DURING THE FISCAL YEAR ENDED JUNE 30, 2015, CERTAIN OFFICERS AND KEY

EMPLOYEES PARTICIPATED IN THE UNIVERSITY OF MARYLAND MEDICAL SYSTEM

(UMMS) SUPPLEMENTAL NONQUALIFIED RETIREMENT PLAN. THE INDIVIDUALS LISTED

BELOW HAVE NOT VESTED IN THE PLAN. THEREFORE, THE ACCRUED CONTRIBUTION TO

THE PLAN FOR THE FISCAL YEAR IS REPORTED ON SCHEDULE J, PART II, COLUMN

C, RETIREMENT AND OTHER DEFERRED COMPENSATION:

- KENNETH KOZEL
- JOANNE R. HAHEY
- WILLIAM E. HUFFNER
- MICHELE WILSON
- FRANCIS G. LEE

DURING THE FISCAL YEAR ENDED JUNE 30, 2015, CERTAIN OFFICERS AND KEY

EMPLOYEES PARTICIPATED IN THE UNIVERSITY OF MARYLAND MEDICAL SYSTEM

(UMMS) SUPPLEMENTAL NONQUALIFIED RETIREMENT PLAN. THE INDIVIDUALS LISTED

BELOW HAVE VESTED IN THE PLAN IN A PRIOR YEAR. THEREFORE, THE

Part III Supplemental Information

Complete this part to provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information.

CONTRIBUTIONS TO THE PLAN FOR THE FISCAL YEAR ARE REPORTED AS TAXABLE
COMPENSATION AND REPORTED ON SCHEDULE J, PART II, LINE B(III), OTHER
REPORTABLE COMPENSATION:

- PATTI K. WILLIS
- JOHN W. ASHWORTH III
- WALTER J. ZAJAC
- GERARD M. WALSH
- CHRISTOPHER J. PARKER

DURING THE FISCAL YEAR-ENDED JUNE 30, 2015, CERTAIN OFFICERS AND KEY
EMPLOYEES PARTICIPATED IN THE UNIVERSITY OF MARYLAND MEDICAL SYSTEM
(UMMS) SUPPLEMENTAL NONQUALIFIED RETIREMENT PLAN. THE INDIVIDUALS LISTED
BELOW HAVE VESTED IN THE PLAN IN THE REPORTING TAX YEAR, THEREFORE THE
FULL VALUE OF THE PLAN, INCLUDING ANY CONTRIBUTIONS TO THE PLAN FOR THE
CURRENT FISCAL YEAR IS REPORTED AS TAXABLE COMPENSATION AND REPORTED ON
SCHEDULE J, PART II, LINE B(III), OTHER REPORTABLE COMPENSATION. PRIOR
YEAR CONTRIBUTIONS TO THE PLAN WERE PREVIOUSLY REPORTED ON FORM 990 AND

Part III Supplemental Information

Complete this part to provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information.

ARE INDICATED ON SCHEDULE J, PART II, COLUMN (F).

- ROBERT A. CHRENCIK

- JONATHAN C. COOK

NON-FIXED PAYMENTS

SCHEDULE J, PART I, LINE 7

BONUSES PAID ARE BASED ON A NUMBER OF VARIABLES INCLUDING BUT NOT LIMITED TO INDIVIDUAL GOAL ACHIEVEMENTS AS WELL AS ORGANIZATION OPERATION ACHIEVEMENTS. THE FINAL DETERMINATION OF THE BONUS AMOUNT IS DETERMINED AND APPROVED BY THE BOARD AS PART OF THE OVERALL COMPENSATION REVIEW OF THE OFFICERS AND KEY EMPLOYEES.

SCHEDULE L
(Form 990 or 990-EZ)

Transactions With Interested Persons

OMB No. 1545-0047

2014

Department of the Treasury
Internal Revenue Service

▶ **Complete if the organization answered "Yes" on Form 990, Part IV, line 25a, 25b, 26, 27, 28a, 28b, or 28c, or Form 990-EZ, Part V, line 38a or 40b.**
▶ **Attach to Form 990 or Form 990-EZ.**
▶ **Information about Schedule L (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990.**

Open To Public Inspection

Name of the organization: **SHORE HEALTH SYSTEM, INC.** Employer identification number: **52-0610538**

Part I Excess Benefit Transactions (section 501(c)(3), section 501(c)(4), and 501(c)(29) organizations only).
Complete if the organization answered "Yes" on Form 990, Part IV, line 25a or 25b, or Form 990-EZ, Part V, line 40b.

1	(a) Name of disqualified person	(b) Relationship between disqualified person and organization	(c) Description of transaction	(d) Corrected?	
				Yes	No
(1)					
(2)					
(3)					
(4)					
(5)					
(6)					

2 Enter the amount of tax incurred by the organization managers or disqualified persons during the year under section 4958 ▶ \$ _____
3 Enter the amount of tax, if any, on line 2, above, reimbursed by the organization ▶ \$ _____

Part II Loans to and/or From Interested Persons.
Complete if the organization answered "Yes" on Form 990-EZ, Part V, line 38a or Form 990, Part IV, line 26; or if the organization reported an amount on Form 990, Part X, line 5, 6, or 22.

1	(a) Name of interested person	(b) Relationship with organization	(c) Purpose of loan	(d) Loan to or from the organization?		(e) Original principal amount	(f) Balance due	(g) In default?		(h) Approved by board or committee?		(i) Written agreement?	
				To	From			Yes	No	Yes	No	Yes	No
				(1)									
(2)													
(3)													
(4)													
(5)													
(6)													
(7)													
(8)													
(9)													
(10)													
Total ▶							\$						

Part III Grants or Assistance Benefiting Interested Persons.
Complete if the organization answered "Yes" on Form 990, Part IV, line 27.

1	(a) Name of interested person	(b) Relationship between interested person and the organization	(c) Amount of assistance	(d) Type of assistance	(e) Purpose of assistance
(1)					
(2)					
(3)					
(4)					
(5)					
(6)					
(7)					
(8)					
(9)					
(10)					

Part IV Business Transactions Involving Interested Persons.

Complete if the organization answered "Yes" on Form 990, Part IV, line 28a, 28b, or 28c.

(a) Name of interested person	(b) Relationship between interested person and the organization	(c) Amount of transaction	(d) Description of transaction	(e) Sharing of organization's revenues?	
				Yes	No
(1) WAYNE GARDNER	BEST CARE AMBULANCE	291,169.	PAYMENT TO COMPANY		X
(2) WALTER ZAJAC	SPOUSE EMPLOYED	76,273.	COMPENSATION FOR FYE 2015		X
(3) DANIEL SAUNDERS	SPOUSE EMPLOYED	83,988.	COMPENSATION FOR FYE 2015		X
(4) CHRISTOPHER PARKER	SPOUSE EMPLOYED	30,771.	COMPENSATION FOR FYE 2015		X
(5)					
(6)					
(7)					
(8)					
(9)					
(10)					

Part V Supplemental Information

Provide additional information for responses to questions on Schedule L (see instructions).

SCHEDULE O
(Form 990 or 990-EZ)

Department of the Treasury
Internal Revenue Service

Supplemental Information to Form 990 or 990-EZ

**Complete to provide information for responses to specific questions on
Form 990 or 990-EZ or to provide any additional information.
▶ Attach to Form 990 or 990-EZ.**

OMB No. 1545-0047

2014

**Open to Public
Inspection**

Name of the organization

SHORE HEALTH SYSTEM, INC.

Employer identification number

52-0610538

NOTE REGARDING REORGANIZATION

EFFECTIVE JULY 1, 2013, THE OPERATIONS OF SHORE HEALTH AND CHESTER RIVER WERE COMBINED AND RENAMED SHORE REGIONAL HEALTH. THIS WAS ACCOMPLISHED THROUGH MERGING CERTAIN ENTITIES WITHIN THE SYSTEMS.

PROGRAM SERVICE ACCOMPLISHMENTS

FORM 990, PART III, LINE 4A

SHORE HEALTH SYSTEM, INC. IS A 191 LICENSED BED COMMUNITY HOSPITAL PROVIDING A FULL RANGE OF INPATIENT AND OUTPATIENT CLINICAL SERVICES TO THE MARYLAND MID-SHORE AREA; INCLUDING GENERAL HOSPITAL, EMERGENCY, AND SPECIALIZED SERVICES AS WELL AS OUTPATIENT CENTERS FOR PRIMARY CARE, DIAGNOSTICS, TREATMENT, EDUCATION, AND REHABILITATION. THE SYSTEM OFFERS FREE EDUCATION PROGRAMS AND SERVICES TO PROMOTE HEALTH AWARENESS IN THE COMMUNITY. DURING FY 2015, THE SYSTEM PROVIDED CARE FOR 11,565 INPATIENTS RESULTING IN 47,657 DAYS OF PATIENT CARE, TREATED 73,969 PATIENTS IN THE ER, AND PERFORMED 9,283 SURGERIES IN THE OR. THE SYSTEM'S ANCILLARY SERVICE DEPARTMENTS REALIZED 438,294 OUTPATIENT ENCOUNTERS. HOME HEALTH/HOSPICE SERVICES WERE PROVIDED TO 1,487 PATIENTS IN 23,391 NURSING VISITS. THE SYSTEMS MISSION STATEMENT IS "TO EXCEL IN QUALITY CARE AND PATIENT SATISFACTION". ITS STRATEGIC PRINCIPLE IS "EXCEPTIONAL CARE, EVERY DAY", AND ITS VALUES STATEMENT IS "EVERY INTERACTION WITH ANOTHER IS AN OPPORTUNITY TO CARE". AS A PART OF ITS MISSION, THE SYSTEM PROVIDES CHARITY CARE TO PATIENTS UNABLE TO PAY, PROVIDING \$3.8 MILLION OF CHARITY CARE IN FY 2015.

Name of the organization SHORE HEALTH SYSTEM, INC.	Employer identification number 52-0610538
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MEMBERS OR STOCKHOLDERS

FORM 990, PART VI, LINE 6

UNIVERSITY OF MARYLAND MEDICAL SYSTEM CORPORATION (UMMS) IS THE SOLE MEMBER OF SHORE HEALTH SYSTEM, INC. UMMS MAY ELECT ONE OR MORE BOARD MEMBERS OF THE GOVERNING BODY AND ALL DECISIONS OF THE GOVERNING BODY MUST BE APPROVED BY UMMS.

FORM 990 REVIEW PROCESS

FORM 990, PART VI, LINE 11B

THE IRS FORM 990 IS PREPARED AND REVIEWED BY THE ACCOUNTING FIRM OF GRANT THORNTON. ACCOUNTING PERSONNEL IN FINANCE SHARED SERVICES AT THE UNIVERSITY OF MARYLAND MEDICAL SYSTEM GATHER THE INFORMATION NEEDED TO COMPLETE THE RETURN AND INPUT THE DATA INTO THE GRANT THORNTON TAX ORGANIZER, WHICH IS AN EXCEL-BASED SYSTEM.

WHEN ALL DATA HAS BEEN ENTERED, THE INFORMATION IS SUBMITTED TO GRANT THORNTON FOR IMPORTATION INTO THEIR TAX SOFTWARE. AT THIS POINT, GRANT THORNTON STAFF MEMBERS REVIEW THE DATA, ASK FOR ADDITIONAL INFORMATION IF NEEDED AND PREPARE THE TAX RETURN. EACH RETURN IS REVIEWED AT SEVERAL LEVELS AT GRANT THORNTON INCLUDING THE TAX PARTNER. AFTER THEIR REVIEW PROCESS, A DRAFT RETURN IS SENT TO THE ACCOUNTING STAFF AT UMMS FOR AN IN-HOUSE REVIEW.

UPON COMPLETION OF THE IN-HOUSE REVIEW, GRANT THORNTON IS INSTRUCTED TO MAKE ANY NECESSARY CHANGES AND TO PREPARE THE FINAL TAX RETURN. THE

Name of the organization SHORE HEALTH SYSTEM, INC.	Employer identification number 52-0610538
---	--

FINAL RETURN UNDERGOES ANOTHER REVIEW BY THE ACCOUNTING STAFF AT FINANCE SHARED SERVICES AND IS ALSO REVIEWED BY THE ACCOUNTING MANAGER, THE DIRECTOR OF FINANCIAL REPORTING, THE VICE PRESIDENT OF FINANCE AND THE CFO, WHO SIGNS THE RETURN.

PRIOR TO FILING THE IRS FORM 990, THE ORGANIZATION'S BOARD CHAIRMAN, TREASURER, AUDIT COMMITTEE CHAIRMAN, EXECUTIVE COMMITTEE CHAIRMAN OR OTHER MEMBER OF THE BOARD WITH SIMILAR AUTHORITY WILL REVIEW THE IRS FORM 990. AT THE DISCRETION OF THE REVIEWING BOARD MEMBER, SUCH MEMBER WILL BRING ANY ISSUES OR QUESTIONS RELATED TO THE COMPLETED IRS FORM 990 TO THE ATTENTION OF THE BOARD.

NOTWITHSTANDING THE ABOVE, A BOARD RESOLUTION IS NOT REQUIRED FOR THE FILING OF THE ORGANIZATION'S IRS FORM 990. EACH BOARD MEMBER IS PROVIDED WITH A COPY OF THE FINAL IRS FORM 990 BEFORE FILING.

CONFLICT OF INTEREST POLICY MONITORING & ENFORCEMENT
FORM 990, PART VI, LINE 12C

THE ORGANIZATION'S OFFICERS, DIRECTORS, EMPLOYEES AND MEDICAL STAFF MEMBERS, AS APPLICABLE, SHALL DISCLOSE CONFLICTS OF INTEREST OR POTENTIAL CONFLICTS OF INTEREST BETWEEN THEIR PERSONAL INTERESTS AND THE INTERESTS OF THE ORGANIZATION, OR ANY ENTITY CONTROLLED BY OR OWNED IN SUBSTANTIAL PART BY THE ORGANIZATION. A QUESTIONNAIRE WHICH DISCLOSES POTENTIAL CONFLICTS OF INTEREST IS DISTRIBUTED ANNUALLY TO ALL OFFICERS, DIRECTORS AND KEY EMPLOYEES. THE GENERAL COUNSEL OF THE UNIVERSITY OF MARYLAND MEDICAL SYSTEM CORPORATION (UMMSC) REVIEWS THE RESPONSES FOR UMMSC AND

Name of the organization

SHORE HEALTH SYSTEM, INC.

Employer identification number

52-0610538

JAMES LAWRENCE KERNAN HOSPITAL. THE CEO OR CFO OF EACH OF THE OTHER ENTITIES IN THE UNIVERSITY OF MARYLAND MEDICAL SYSTEM REVIEWS THE RESPONSES FOR THOSE ENTITIES.

THE GENERAL COUNSEL, IN CONSULTATION WITH THE AUDIT COMMITTEE, IF NECESSARY, WOULD DETERMINE IF A CONFLICT OF INTEREST EXISTED FOR UMMSC, AND JAMES LAWRENCE KERNAN HOSPITAL. WITH RESPECT TO THE OTHER ENTITIES IN THE UNIVERSITY OF MARYLAND MEDICAL SYSTEM, THE GENERAL COUNSEL MAY BE CALLED FOR CONSULT. IF SO, THE GENERAL COUNSEL MAY CONSULT THE AUDIT COMMITTEE, IF NECESSARY.

WHENEVER A CONFLICT OR POTENTIAL CONFLICT OF INTEREST EXISTS, THE NATURE OF THE CONFLICT OR POTENTIAL CONFLICT OF INTEREST MUST BE DISCLOSED IN WRITING TO THE ORGANIZATION'S BOARD, BOARD COMMITTEE, AN OFFICER OF THE ORGANIZATION OR OTHER APPROPRIATE EXECUTIVE. SUCH INDIVIDUAL HAVING A POTENTIAL CONFLICT OF INTEREST SHALL PLAY NO ROLE ON BEHALF OF THE ORGANIZATION, OR ANY ORGANIZATION CONTROLLED OR SUBSTANTIALLY OWNED, IN ANY TRANSACTION IN WHICH A CONFLICT EXISTS.

ALL INVITATIONS FOR BIDS, PROPOSALS OR SOLICITATIONS FOR OFFERS INCLUDE THE FOLLOWING PROVISION:

ANY VENDOR, SUPPLIER OR CONTRACTOR MUST DISCLOSE ANY ACTUAL OR POTENTIAL TRANSACTION WITH ANY ORGANIZATION OFFICER, DIRECTOR, EMPLOYEE OR MEMBER OF THE MEDICAL STAFF, INCLUDING FAMILY MEMBERS WITHIN FIVE DAYS OF THE

Name of the organization SHORE HEALTH SYSTEM, INC.	Employer identification number 52-0610538
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TRANSACTION. FAILURE TO COMPLY WITH THIS PROVISION IS A MATERIAL BREACH OF AGREEMENT.

IN ADDITION, A BOARD DISCLOSURE REPORT IS FILED WITH THE MARYLAND HEALTH SERVICES COST REVIEW COMMISSION ON AN ANNUAL BASIS SHOWING ANY BUSINESS TRANSACTIONS BETWEEN THE BOARD MEMBERS AND THE ORGANIZATION.

PROCESS FOR DETERMINING COMPENSATION
FORM 990, PART VI, LINE 15A AND 15B

THE ORGANIZATION DETERMINES THE EXECUTIVE COMPENSATION PAID TO ITS EXECUTIVES IN THE FOLLOWING MANNER PRESCRIBED IN THE IRS REGULATIONS:

EXECUTIVE COMPENSATION PACKAGES ARE DETERMINED BY A COMMITTEE OF THE BOARD THAT IS COMPOSED ENTIRELY OF BOARD MEMBERS WHO HAVE NO CONFLICT OF INTEREST.

THE COMMITTEE ACQUIRES CREDIBLE COMPARABILITY MARKET DATA CONCERNING THE COMPENSATION PACKAGES OF SIMILARLY SITUATED EXECUTIVES. THE COMMITTEE CAREFULLY REVIEWS THAT DATA, THE EXECUTIVE'S PERFORMANCE AND THE PROPOSED COMPENSATION PACKAGES DURING THE DECISION MAKING PROCESS.

THE COMMITTEE MEMORIALIZES ITS DELIBERATIONS IN DETAILED MINUTES REVIEWED AND ADOPTED AT THE NEXT-FOLLOWING MEETING.

THE COMMITTEE SEEKS AN OPINION OF COUNSEL THAT IT HAS MET THE REQUIREMENTS OF THE IRS INTERMEDIATE SANCTIONS REGULATIONS.

Name of the organization SHORE HEALTH SYSTEM, INC.	Employer identification number 52-0610538
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THIS PROCESS IS USED TO DETERMINE THE COMPENSATION PACKAGES FOR ALL MANAGEMENT EMPLOYEES FROM THE VICE PRESIDENT LEVEL AND UP.

HOW DOCUMENTS ARE MADE AVAILABLE TO THE PUBLIC
FORM 990, PART VI, LINE 19

IN GENERAL, FINANCIAL AND TAX INFORMATION RELATING TO THE ORGANIZATION IS DEEMED PROPRIETARY AND NOT SUBJECT TO DISCLOSURE UPON REQUEST. HOWEVER, SPECIFIC PROVISIONS OF FEDERAL AND STATE LAW REQUIRE THE ORGANIZATION TO DISCLOSE CERTAIN LIMITED FINANCIAL AND TAX DATA UPON A SPECIFIC REQUEST FOR THAT INFORMATION.

REQUESTS FOR FORM 990 AND FORM 1023:

A REQUESTOR SEEKING TO REVIEW AND/OR OBTAIN A COPY OF THE ORGANIZATION'S IRS FORM 990 OR FORM 1023 AS FILED WITH THE INTERNAL REVENUE SERVICE, INCLUDING ALL SCHEDULES AND ATTACHMENTS, MAY APPEAR IN PERSON OR SUBMIT A WRITTEN REQUEST. THE MOST RECENT THREE YEARS OF IRS FORM 990 MAY BE REQUESTED. IF THE REQUESTER APPEARS IN PERSON, THE INDIVIDUAL IS DIRECTED TO THE OFFICE OF THE CHIEF FINANCIAL OFFICER FOR THE ORGANIZATION AND THE FORM 990 AND/OR FORM 1023 ARE MADE AVAILABLE FOR INSPECTION.

THE INDIVIDUAL IS PERMITTED TO REVIEW THE RETURN, TAKE NOTES AND REQUEST A COPY. IF REQUESTED, A COPY IS PROVIDED ON THE SAME DAY. A NOMINAL FEE IS CHARGED FOR MAKING THE COPIES. THE ORGANIZATION MAY HAVE AN EMPLOYEE PRESENT DURING THE PUBLIC INSPECTION OF THE DOCUMENT.

Name of the organization SHORE HEALTH SYSTEM, INC.	Employer identification number 52-0610538
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WRITTEN REQUESTS FOR AN ENTITY'S FORM 990 OR FORM 1023 ARE DIRECTED IMMEDIATELY TO THE OFFICE OF THE CHIEF FINANCIAL OFFICER FOR THE ORGANIZATION. THE REQUESTED COPIES ARE MAILED WITHIN 30 DAYS OF THE REQUEST. REPRODUCTION FEES AND MAILING COSTS ARE CHARGED TO THE REQUESTOR.

CONFLICT OF INTEREST POLICY AND GOVERNING DOCUMENTS:

IF THE GOVERNING DOCUMENTS AND CONFLICT OF INTEREST POLICY OF OUR ORGANIZATION ARE SUBJECT TO THE FEDERAL PUBLIC DISCLOSURE RULES (OR STATE PUBLIC DISCLOSURE RULES), THESE DOCUMENTS WILL BE MADE PUBLICLY AVAILABLE AS APPLICABLE LAW MAY REQUIRE. OTHERWISE, THE GOVERNING DOCUMENTS AND CONFLICT OF INTEREST POLICY WILL BE PROVIDED TO THE PUBLIC AT THE DISCRETION OF MANAGEMENT.

HOURS NARRATIVE

FORM 990, PART VII, SECTION A, COLUMN B

THE UNIVERSITY OF MARYLAND MEDICAL SYSTEM (UMMS) IS A MULTI-ENTITY HEALTH CARE SYSTEM THAT INCLUDES 11 ACUTE CARE HOSPITALS, 1 ACUTE CARE HOSPITAL OWNED IN A JOINT VENTURE ARRANGEMENT AND VARIOUS SUPPORTING ENTITIES. A NUMBER OF INDIVIDUALS PROVIDE SERVICES TO VARIOUS ENTITIES WITHIN THE SYSTEM. IN GENERAL, THE OFFICERS AND KEY EMPLOYEES OF UMMS AVERAGE IN EXCESS OF 40 HOURS PER WEEK SERVING THE DIFFERENT ENTITIES THAT COMPRISE UMMS.

Name of the organization SHORE HEALTH SYSTEM, INC.	Employer identification number 52-0610538
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OTHER CHANGES IN NET ASSETS

FORM 990, PART XI, LINE 9

CHANGE IN BENEFICIAL INTEREST	\$4,245,426
EQUITY TRF.	\$(13,199,374)
DONATED CAPITAL	\$7,560,020
DOLLARS RELEASED FROM RESTRICTIONS	\$937,748

TOTAL	\$(456,180)

TAX EXEMPT BONDS

PART IV, LINE 24A

PURSUANT TO A MASTER LOAN AGREEMENT DATED JUNE 20, 1991 (THE "MASTER LOAN AGREEMENT"), AS AMENDED, THE UNIVERSITY OF MARYLAND MEDICAL SYSTEM CORPORATION (THE "CORPORATION") AND SEVERAL OF ITS SUBSIDIARIES HAVE ISSUED DEBT THROUGH THE MARYLAND HEALTH AND HIGHER EDUCATIONAL FACILITIES AUTHORITY (THE "AUTHORITY"). AS SECURITY FOR THE PERFORMANCE OF THE BOND OBLIGATION UNDER THE MASTER LOAN AGREEMENT, THE AUTHORITY MAINTAINS A SECURITY INTEREST IN THE REVENUE OF THE OBLIGORS. THE MASTER LOAN AGREEMENT CONTAINS CERTAIN RESTRICTIVE COVENANTS. THESE COVENANTS REQUIRE THAT RATES AND CHARGES BE SET AT CERTAIN LEVELS, LIMIT INCURRENCE OF ADDITIONAL DEBT, REQUIRE COMPLIANCE WITH CERTAIN OPERATING RATIOS AND RESTRICT THE DISPOSITION OF ASSETS. THE OBLIGATED GROUP UNDER THE MASTER LOAN AGREEMENT INCLUDES THE CORPORATION, THE JAMES LAWRENCE KERNAN HOSPITAL, INC., MARYLAND GENERAL HOSPITAL, INC., BALTIMORE WASHINGTON MEDICAL CENTER, INC., SHORE HEALTH SYSTEM, INC., CHESTER RIVER HOSPITAL CENTER, INC., CIVISTA MEDICAL CENTER, INC., UNIVERSITY OF MARYLAND ST.

Name of the organization SHORE HEALTH SYSTEM, INC.	Employer identification number 52-0610538
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JOSEPH MEDICAL CENTER, LLC, UPPER CHESAPEAKE MEDICAL CENTER, INC.,
HARFORD MEMORIAL HOSPITAL, INC. AND THE UNIVERSITY OF MARYLAND MEDICAL
SYSTEM FOUNDATION, INC. EACH MEMBER OF THE OBLIGATED GROUP IS JOINTLY AND
SEVERALLY LIABLE FOR THE REPAYMENT OF THE OBLIGATIONS UNDER THE MASTER
LOAN AGREEMENT OF THE CORPORATION'S \$1,417,355,000 OF OUTSTANDING
AUTHORITY BONDS ON JUNE 30, 2015.

ALL OF THE BONDS WERE ISSUED IN THE NAME OF THE UNIVERSITY OF MARYLAND
MEDICAL SYSTEM CORPORATION AND ARE REPORTED ON SCHEDULE K OF ITS FORM
990.

ATTACHMENT 1

990, PART VII- COMPENSATION OF THE FIVE HIGHEST PAID IND. CONTRACTORS

<u>NAME AND ADDRESS</u>	<u>DESCRIPTION OF SERVICES</u>	<u>COMPENSATION</u>
MD EMERGENCY MEDICINE NETWORK 110 S. PACA ST., 6TH FL., STE. 200 BALTIMORE, MD 21201	PHYSICIAN SERVICES	3,383,485.
MD INPATIENT CARE SPECIALISTS 6934 AVIATION BLVD., STE. A GLEN BURNIE, MD 21061	PHYSICIAN SERVICES	1,723,842.
TIDEWATER ANESTHESIA ASSOC. PA P.O. BOX 1208 EASTON, MD 21601	ANESTHESIA SERVICES	1,208,330.
ARAMARK HEALTHCARE FOOD LOCKBOX 27271 NETWORK PLACE CHICAGO, IL 60673	FOOD SERVICES	745,522.
THE WHITING TURNER CONTRACTING COMPANY P.O. BOX 17596 BALTIMORE, MD 21297	CONSTRUCTION SERVICE	700,000.

ATTACHMENT 2

Name of the organization

SHORE HEALTH SYSTEM, INC.

Employer identification number

52-0610538

ATTACHMENT 2 (CONT'D)FORM 990, PART IX - OTHER FEES

<u>DESCRIPTION</u>	(A) <u>TOTAL FEES</u>	(B) <u>PROGRAM SERVICE EXP.</u>	(C) <u>MANAGEMENT AND GENERAL</u>	(D) <u>FUNDRAISING EXPENSES</u>
TEMP LABOR	3,759,172.	3,747,679.	11,493.	
PHYSICIAN SERVICES	7,073,140.	7,073,140.		
CORPORATE SERVICES	6,832,098.	6,151,253.	680,845.	
CONTRACT SERVICES	7,477,217.	6,679,915.	797,302.	
COLLECTION AGENCY	2,223,832.	2,223,832.		
TOTALS	<u>27,365,459.</u>	<u>25,875,819.</u>	<u>1,489,640.</u>	

**SCHEDULE R
(Form 990)**

Related Organizations and Unrelated Partnerships

OMB No. 1545-0047

2014

**Open to Public
Inspection**

Department of the Treasury
Internal Revenue Service

▶ Complete if the organization answered "Yes" on Form 990, Part IV, line 33, 34, 35b, 36, or 37.

▶ Attach to Form 990.

▶ Information about Schedule R (Form 990) and its instructions is at www.irs.gov/form990.

Name of the organization

SHORE HEALTH SYSTEM, INC.

Employer identification number

52-0610538

Part I Identification of Disregarded Entities Complete if the organization answered "Yes" on Form 990, Part IV, line 33.

(a) Name, address, and EIN (if applicable) of disregarded entity	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Total income	(e) End-of-year assets	(f) Direct controlling entity
(1)					
(2)					
(3)					
(4)					
(5)					
(6)					

Part II Identification of Related Tax-Exempt Organizations Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related tax-exempt organizations during the tax year.

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Exempt Code section	(e) Public charity status (if section 501(c)(3))	(f) Direct controlling entity	(g) Section 512(b)(13) controlled entity?	
						Yes	No
(1) BALTIMORE WASHINGTON EMERGENCY PHYS INC 52-1756326 301 HOSPITAL DRIVE GLEN BURNIE, MD 21061	HEALTHCARE	MD	501(C)(3)	11A	BWMS		X
(2) BALTIMORE WASHINGTON HEALTHCARE SERVICES 52-1830243 301 HOSPITAL DRIVE GLEN BURNIE, MD 21061	HEALTHCARE	MD	501(C)(3)	11A	BWMS		X
(3) BALTIMORE WASHINGTON MEDICAL CENTER INC 52-0689917 301 HOSPITAL DRIVE GLEN BURNIE, MD 21061	HEALTHCARE	MD	501(C)(3)	03	BWMS		X
(4) UM BALTIMORE WASHINGTON MEDICAL SYSTEM, 52-1830242 301 HOSPITAL DRIVE GLEN BURNIE, MD 21061	HEALTHCARE	MD	501(C)(3)	11A	UMMSC		X
(5) BW MEDICAL CENTER FOUNDATION INC 52-1813656 301 HOSPITAL DRIVE GLEN BURNIE, MD 21061	FUNDRAISING	MD	501(C)(3)	11C	BWMS		X
(6) NORTH ARUNDEL DEVELOPMENT CORPORATION 52-1318404 301 HOSPITAL DRIVE GLEN BURNIE, MD 21061	REAL ESTATE	MD	501(C)(2)		NCC		X
(7) NORTH COUNTY CORPORATION 52-1591355 301 HOSPITAL DRIVE GLEN BURNIE, MD 21061	REAL ESTATE	MD	501(C)(2)		BWMS		X

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(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Exempt Code section	(e) Public charity status (if section 501(c)(3))	(f) Direct controlling entity	(g) Section 512(b)(13) controlled entity?	
						Yes	No
(1) SHIPLEYS CHOICE MEDICAL PARK INC 22 SOUTH GREENE STREET BALTIMORE, MD 21201 04-3643849	REAL ESTATE	MD	501(C)(2)		NCC		X
(2) CHESTER RIVER HEALTH FOUNDATION INC 100 BROWN STREET CHESTERTOWN, MD 21620 52-1338861	FUNDRAISING	MD	501(C)(3)	08	CRHS		X
(3) UNIV OF MD SHORE REGIONAL HEALTH, INC 100 BROWN STREET CHESTERTOWN, MD 21620 52-2046500	HEALTHCARE	MD	501(C)(3)	11A	UMMSC		X
(4) CHESTER RIVER HOSPITAL CENTER 100 BROWN STREET CHESTERTOWN, MD 21620 52-0679694	HEALTHCARE	MD	501(C)(3)	03	CRHS		X
(5) CHESTER RIVER MANOR INC 200 MORGNEC ROAD CHESTERTOWN, MD 21620 52-6070333	HEALTHCARE	MD	501(C)(3)	09	CRHS		X
(6) MARYLAND GENERAL CLINICAL PRACTICE GROUP 827 LINDEN AVENUE BALTIMORE, MD 21201 52-1566211	HEALTHCARE	MD	501(C)(3)	11B	MGHS		X
(7) MARYLAND GENERAL COMM HEALTH FOUNDATION 827 LINDEN AVENUE BALTIMORE, MD 21201 52-2147532	FUNDRAISING	MD	501(C)(3)	11C	MGHS		X

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SHORE HEALTH SYSTEM, INC.

Employer identification number

52-0610538

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(1)					
(2)					
(3)					
(4)					
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(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Exempt Code section	(e) Public charity status (if section 501(c)(3))	(f) Direct controlling entity	(g) Section 512(b)(13) controlled entity?	
						Yes	No
(1) UNIVERSITY OF MARYLAND MIDTOWN HEALTH, I 827 LINDEN AVENUE BALTIMORE, MD 21201 52-1175337	HEALTHCARE	MD	501(C)(3)	11B	UMMSC		X
(2) MARYLAND GENERAL HOSPITAL INC 827 LINDEN AVENUE BALTIMORE, MD 21201 52-0591667	HEALTHCARE	MD	501(C)(3)	03	MGHS		X
(3) CARE HEALTH SERVICES INC 219 SOUTH WASHINGTON STREET EASTON, MD 21601 52-1510269	HEALTHCARE	MD	501(C)(3)	09	SHS	X	
(4) DORCHESTER GENERAL HOSPITAL FOUNDATION 219 SOUTH WASHINGTON STREET EASTON, MD 21601 52-1703242	FUNDRAISING	MD	501(C)(3)	11D	SHS	X	
(5) MEMORIAL HOSPITAL FOUNDATION INC 219 SOUTH WASHINGTON STREET EASTON, MD 21601 52-1282080	FUNDRAISING	MD	501(C)(3)	11A	SHS	X	
(6) UNIVERSITY OF MARYLAND COMMUNITY MEDICAL 22 SOUTH GREENE STREET BALTIMORE, MD 21201 52-1874111	HEALTHCARE	MD	501(C)(3)	03	UMMSC	X	
(7) JAMES LAWRENCE KERNAN HOSP ENDOW FD 2200 KERNAN DRIVE BALTIMORE, MD 21207 23-7360743	FUNDRAISING	MD	501(C)(3)	11B	UMMSC		X

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Schedule R (Form 990) 2014

**SCHEDULE R
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Related Organizations and Unrelated Partnerships

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2014

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(1)					
(2)					
(3)					
(4)					
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(6)					

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(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Exempt Code section	(e) Public charity status (if section 501(c)(3))	(f) Direct controlling entity	(g) Section 512(b)(13) controlled entity?	
						Yes	No
(1) JAMES LAWRENCE KERNAN HOSPITAL INC 2200 KERNAN DRIVE BALTIMORE, MD 21207 52-0591639	HEALTHCARE	MD	501(C)(3)	03	UMMSC		X
(2) UMMS FOUNDATION, INC. 22 SOUTH GREENE STREET BALTIMORE, MD 21201 52-2238893	FUNDRAISING	MD	501(C)(3)	11A	UMMSC		X
(3) UNIVERSITY OF MD MEDICAL SYSTEM CORP 22 SOUTH GREENE STREET BALTIMORE, MD 21201 52-1362793	HEALTHCARE	MD	501(C)(3)	03	UMMSC		X
(4) UNIVERSITY OF MARYLAND CHARLES REGIONAL PO BOX 1070 LA PLATA, MD 20646 52-2155576	HEALTHCARE	MD	501(C)(3)	11C	UMMSC		X
(5) CIVISTA MEDICAL CENTER, INC. PO BOX 1070 LA PLATA, MD 20646 52-0445374	HEALTHCARE	MD	501(C)(3)	03	CIVHS		X
(6) CHARLES REGIONAL MEDICAL CENTER FOUNDATI PO BOX 1070 LA PLATA, MD 20646 52-1414564	FUNDRAISING	MD	501(C)(3)	11A	CIVHS		X
(7) CHARLES REGIONAL MEDICAL CENTER AUXILIAR PO BOX 1070 LA PLATA, MD 20646 52-1131193	FUNDRAISING	MD	501(C)(3)	11A	CIVHS		X

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Schedule R (Form 990) 2014

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Related Organizations and Unrelated Partnerships

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(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Exempt Code section	(e) Public charity status (if section 501(c)(3))	(f) Direct controlling entity	(g) Section 512(b)(13) controlled entity?	
						Yes	No
(1) UNIV OF MD ST. JOSEPH FOUNDATION, INC. 52-1681044 7601 OSLER DRIVE TOWSON, MD 21204	FUNDRAISING	MD	501(C)(3)	11A	UMMSC		X
(2) HARFORD MEMORIAL HOSPITAL, INC. 52-0591484 520 UPPER CHESAPEAKE DR BEL AIR, MD 21014	HEALTHCARE	MD	501(C)(3)	03	UMUCHS		X
(3) UCH LEGACY FUNDING CORPORATION 52-0882914 520 UPPER CHESAPEAKE DR BEL AIR, MD 21014	FUNDRAISING	MD	501(C)(3)	11A	UMUCHS		X
(4) UM UPPER CHESAPEAKE HEALTH SYSTEM, INC. 52-1398513 520 UPPER CHESAPEAKE DR BEL AIR, MD 21014	HEALTHCARE	MD	501(C)(3)	11C; III-FI	UMUCHS		X
(5) UPPER CHESAPEAKE HEALTH FOUNDATION, INC. 52-1398507 520 UPPER CHESAPEAKE DR BEL AIR, MD 21014	FUNDRAISING	MD	501(C)(3)	11A	UMUCHS		X
(6) UPPER CHESAPEAKE MEDICAL CENTER, INC. 52-1253920 520 UPPER CHESAPEAKE DR BEL AIR, MD 21014	HEALTHCARE	MD	501(C)(3)	03	UMUCHS		X
(7) UPPER CHESAPEAKE MEDICAL SERVICES, INC. 52-1501734 520 UPPER CHESAPEAKE DR BEL AIR, MD 21014	HEALTHCARE	MD	501(C)(3)	09	UMUCHS		X

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Related Organizations and Unrelated Partnerships

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Name of the organization

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Employer identification number

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(a) Name, address, and EIN (if applicable) of disregarded entity	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Total income	(e) End-of-year assets	(f) Direct controlling entity
(1)					
(2)					
(3)					
(4)					
(5)					
(6)					

Part II Identification of Related Tax-Exempt Organizations Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related tax-exempt organizations during the tax year.

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Exempt Code section	(e) Public charity status (if section 501(c)(3))	(f) Direct controlling entity	(g) Section 512(b)(13) controlled entity?	
						Yes	No
(1) UPPER CHESAPEAKE PROPERTIES, INC. 52-1907237 520 UPPER CHESAPEAKE DR BEL AIR, MD 21014	REAL ESTATE	MD	501(C)(2)		UMUCHS		X
(2) UPPER CHES RESIDENTIAL HOSPICE HOUSE, IN 26-0737028 520 UPPER CHESAPEAKE DR BEL AIR, MD 21014	HOSPICE	MD	501(C)(3)	07	UMUCHS		X
(3) UPPER CHESAPEAKE/ST. JOSEPH HOME CARE, I 52-1229742 520 UPPER CHESAPEAKE DR BEL AIR, MD 21014	HOME CARE	MD	501(C)(3)	09	UMUCHS		X
(4) UMSJ HEALTH SYSTEM, LLC 46-0797956 7601 OSLER DRIVE TOWSON, MD 21204	HEALTHCARE	MD	501(C)(3)	11A	UMMSC		X
(5)							
(6)							
(7)							

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule R (Form 990) 2014

Part III Identification of Related Organizations Taxable as a Partnership Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related organizations treated as a partnership during the tax year.

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Direct controlling entity	(e) Predominant income (related, unrelated, excluded from tax under sections 512-514)	(f) Share of total income	(g) Share of end-of-year assets	(h) Disproportionate allocations?		(i) Code V-UBI amount in box 20 of Schedule K-1 (Form 1065)	(j) General or managing partner?		(k) Percentage ownership
							Yes	No		Yes	No	
(1) ARUNDEL PHYSICIANS ASSOCIATES 301 HOSPITAL DRIVE	HEALTHCARE	MD	N/A					X			X	
(2) BALTIMORE WASHINGTON IMAGING, 301 HOSPITAL DRIVE	HEALTHCARE	MD	N/A					X			X	
(3) NAH/SUNRISE OF SEVERNA PARK, L 301 HOSPITAL DRIVE	HEALTHCARE	MD	N/A					X			X	
(4) NORTH ARUNDEL SENIOR LIVING, L 301 HOSPITAL DRIVE	HEALTHCARE	MD	N/A					X			X	
(5) INNOVATIVE HEALTH, LLC 52-1997 29165 CANVASBACK DRIVE, SUITE	BILLING	MD	SHS	RELATED	629,000.	443,000.		X			X	50.0000
(6) CENTRAL MARYLAND RADIOLOGY ONC 10710 CHARTER DRIVE	HEALTHCARE	MD	N/A					X			X	
(7) UNIVERSITYCARE, LLC 52-1914892 22 SOUTH GREENE STREET	HEALTHCARE	MD	N/A					X			X	

Part IV Identification of Related Organizations Taxable as a Corporation or Trust Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related organizations treated as a corporation or trust during the tax year.

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Direct controlling entity	(e) Type of entity (C corp, S corp, or trust)	(f) Share of total income	(g) Share of end-of-year assets	(h) Percentage ownership	(i) Section 512(b)(13) controlled entity?	
								Yes	No
(1) ARUNDEL PHYSICIANS ASSOCIATES, INC. 52-1992649 301 HOSPITAL DRIVE GLEN BURNIE, MD 21061	HEALTHCARE	MD	N/A	C CORP					X
(2) BALTIMORE WASHINGTON HEALTH ENTERPRISES, 52-1936656 301 HOSPITAL DRIVE GLEN BURNIE, MD 21061	HEALTHCARE	MD	N/A	C CORP					X
(3) BW PROFESSIONAL SERVICES, INC. 52-1655640 301 HOSPITAL DRIVE GLEN BURNIE, MD 21061	HEALTHCARE	MD	N/A	C CORP					X
(4) UNIV OF MARYLAND CHARLES REGIONAL CARE P 52-2176314 PO BOX 1070 LA PLATA, MD 20646	HEALTHCARE	MD	N/A	C CORP					X
(5) UNIVERSITY MIDTOWN PROF CENTER, A CONDOM 52-1891126 827 LINDEN AVENUE BALTIMORE, MD 21201	REAL ESTATE	MD	N/A	C CORP					X
(6) NA EXECUTIVE BUILDING CONDO ASSN, INC. 301 HOSPITAL DRIVE GLEN BURNIE, MD 21061	REAL ESTATE	MD	N/A	C CORP					X
(7) TERRAPIN INSURANCE COMPANY 98-0129232 P.O. BOX 1109 GRAND CAYMAN, KY1-1102	INSURANCE	CJ	N/A	C CORP					X

Part III Identification of Related Organizations Taxable as a Partnership Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related organizations treated as a partnership during the tax year.

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Direct controlling entity	(e) Predominant income (related, unrelated, excluded from tax under sections 512-514)	(f) Share of total income	(g) Share of end-of-year assets	(h) Disproportionate allocations?		(i) Code V-UBI amount in box 20 of Schedule K-1 (Form 1065)	(j) General or managing partner?		(k) Percentage ownership
							Yes	No		Yes	No	
(1) O'DEA MEDICAL ARTS LIMITED PAR 7601 OSLER DRIVE	RENTAL	MD	N/A					X			X	
(2) ADVANCED IMAGING AT ST. JOSEPH 7601 OSLER DRIVE	HEALTHCARE	MD	N/A					X			X	
(3) UCHS/UMMS REAL ESTATE TRUST 27 520 UPPER CHESAPEAKE DR.	REAL ESTATE	MD	N/A					X			X	
(4)												
(5)												
(6)												
(7)												

Part IV Identification of Related Organizations Taxable as a Corporation or Trust Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related organizations treated as a corporation or trust during the tax year.

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Direct controlling entity	(e) Type of entity (C corp, S corp, or trust)	(f) Share of total income	(g) Share of end-of-year assets	(h) Percentage ownership	(i) Section 512(b)(13) controlled entity?	
								Yes	No
(1) UMMS SELF INSURANCE TRUST 52-6315433 22 SOUTH GREENE STREET BALTIMORE, MD 21201	INSURANCE	MD	N/A	TRUST					X
(2) UPPER CHESAPEAKE INSURANCE COMPANY 98-0468438 520 UPPER CHESAPEAKE DR BEL AIR, MD 21014	INSURANCE	MD	N/A	TRUST					X
(3) UPPER CHESAPEAKE HEALTH VENTURES, INC. 52-2031264 520 UPPER CHESAPEAKE DR BEL AIR, MD 21014	HEALTHCARE	MD	N/A	C CORP					X
(4) UPPER CHESAPEAKE MEDICAL CENTER LAND CON 77-0674478 520 UPPER CHESAPEAKE DR BEL AIR, MD 21014	REAL ESTATE	MD	N/A	C CORP					X
(5) UPPER CHESAPEAKE MEDICAL OFFICE BUILDING 52-1946829 520 UPPER CHESAPEAKE DR. BEL AIR, MD 21014	REAL ESTATE	MD	N/A	C CORP					X
(6)									
(7)									

Part V Transactions With Related Organizations Complete if the organization answered "Yes" on Form 990, Part IV, line 34, 35b, or 36.

Note. Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule.

	Yes	No
1 During the tax year, did the organization engage in any of the following transactions with one or more related organizations listed in Parts II-IV?		
a Receipt of (i) interest, (ii) annuities, (iii) royalties, or (iv) rent from a controlled entity		X
b Gift, grant, or capital contribution to related organization(s)	X	
c Gift, grant, or capital contribution from related organization(s)	X	
d Loans or loan guarantees to or for related organization(s)		X
e Loans or loan guarantees by related organization(s)	X	
f Dividends from related organization(s)		X
g Sale of assets to related organization(s)		X
h Purchase of assets from related organization(s)		X
i Exchange of assets with related organization(s)		X
j Lease of facilities, equipment, or other assets to related organization(s)	X	
k Lease of facilities, equipment, or other assets from related organization(s)	X	
l Performance of services or membership or fundraising solicitations for related organization(s)	X	
m Performance of services or membership or fundraising solicitations by related organization(s)		X
n Sharing of facilities, equipment, mailing lists, or other assets with related organization(s)	X	
o Sharing of paid employees with related organization(s)	X	
p Reimbursement paid to related organization(s) for expenses	X	
q Reimbursement paid by related organization(s) for expenses	X	
r Other transfer of cash or property to related organization(s)	X	
s Other transfer of cash or property from related organization(s)		X

2 If the answer to any of the above is "Yes," see the instructions for information on who must complete this line, including covered relationships and transaction thresholds.

(a) Name of related organization	(b) Transaction type (a-s)	(c) Amount involved	(d) Method of determining amount involved
(1) MEMORIAL HOSPITAL FOUNDATION	C	498,101.	FMV
(2) CARE HEALTH SERVICES	N	470,172.	FMV
(3) SHORE CLINICAL FOUNDATION	B	13,199,374.	FMV
(4) DORCHESTER GENERAL HOSPITAL FOUNDATION	C	81,534.	FMV
(5)			
(6)			

Part VI Unrelated Organizations Taxable as a Partnership Complete if the organization answered "Yes" on Form 990, Part IV, line 37.

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships.

(a) Name, address, and EIN of entity	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Predominant income (related, unrelated, excluded from tax under sections 512-514)	(e) Are all partners section 501(c)(3) organizations?		(f) Share of total income	(g) Share of end-of-year assets	(h) Disproportionate allocations?		(i) Code V - UBI amount in box 20 of Schedule K-1 (Form 1065)	(j) General or managing partner?		(k) Percentage ownership
				Yes	No			Yes	No		Yes	No	
(1)													
(2)													
(3)													
(4)													
(5)													
(6)													
(7)													
(8)													
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(16)													

Part VII **Supplemental Information**

Complete this part to provide additional information for responses to questions on Schedule R (see instructions).
