

**DISCLOSURE OF HOSPITAL FINANCIAL AND
STATISTICAL INFORMATION
FOR HOSPITALS WITH FISCAL YEARS ENDING
June 30, 2011, August 31, 2011
and December 31, 2011**

By:

HEALTH SERVICES COST REVIEW COMMISSION

December 5, 2012

Introduction

Historically, the Commission has published an annual comparison of Maryland hospitals' regulated cost per adjusted admission with the national average cost per adjusted admission in the Executive Summary of its Disclosure of Financial and Statistical Data (Report). In the past, the Commission believed that cost per adjusted admission represented the best measure of hospital costs affected by rate regulation and within a hospital's control. Beginning with the 2003 report, the Commission shifted its primary attention from cost per adjusted admission to net revenue per adjusted admission. The Commission did so because net revenue per adjusted admission better indicates what Maryland citizens pay for hospital care.

The Commission will continue to use cost per adjusted admission as a secondary measure of hospital performance in the Report. Because of the importance of per capita costs in determining health care premiums and taxes, the Commission will explore estimates of this measure, which involve the use of migration, case mix, and population data.

In 2004, the Commission made several additional changes to the Report. The first major change was the expansion of the Report to include both regulated and unregulated operating data. Also, the chronology of the data presented in the Report was changed to include all annual data for the fiscal year ended in that calendar year, e.g., data from hospitals with fiscal years that end December 31, 2010 are included with data from hospitals with June 30 and August 31, 2010 fiscal year ends. The Commission implemented these changes so that Maryland hospitals' data would be consistent with the manner in which national hospital data are published by the American Hospital Association.

In 2009, the Commission standardized the reporting of non-operating revenue and expenses to conform to the generally accepted accounting principles utilized in the preparation of hospital audited financial statements. Non-operating revenue and expenses reported include but are not limited to: unrestricted contributions, interest and investment income, realized investment gains and losses, unrealized investment gains and losses, and realized swap agreements' gains and losses.

Contents of Report

Under its mandate to cause the public disclosure of the financial operations of all hospitals, the Commission has prepared comparative statements from information made available by the respective hospitals.

Gross Patient Revenue, Net Patient Revenue, Other Operating Revenue, Net Operating Revenue, % Uncollectible Accounts, Total Operating Costs, Operating Profit / Loss, Non-Operating Income and Expense, and Excess Profit / Loss, as itemized in this Report, were derived from the Annual Report of Revenue, Expenses and Volumes (Annual Report) submitted to the Commission. The Annual Report is reconciled with audited financial statements of the respective institutions.

This year's Disclosure Statement also includes the following seven Exhibits:

Exhibit I - Change in Cost per EIPA (Regulated Operations)

Exhibit II - Change in Revenue per Admission (Regulated Operations)

Exhibit III - Change in Uncompensated Care (Regulated Operations)

Exhibit IV - Change in Net Patient Revenue per EIPA (Regulated Operations)

Exhibit V - Change in Net Operating Revenue (Regulated Operations)

Exhibit VI - Change in Total Operating Profit / Loss (Regulated and Unregulated Operations)

Exhibit VII – Change in Excess Profit/Loss (Operating and Non-operating Activities)

The following explanations are submitted in order to facilitate the reader's understanding of this report:

Gross Patient Revenue means all regulated and unregulated patient care revenue and should be accounted for at established rates, regardless of whether the hospital expects to collect the full amount. Such revenues should also be reported on an accrual basis in the period during which service is provided; other accounting methods, such as the discharge method, are not acceptable. For historical consistency, uncollectible accounts (bad debts) and charity care are included in gross patient revenue.

Net Patient Revenue means all regulated and unregulated patient care revenue realized by the hospital. Net patient revenue is arrived at by reducing gross patient revenue by contractual allowances, charity care, bad debts, and payer denials. Such revenues should be reported on an accrual basis in the period in which the service is provided.

Other Operating Revenue includes regulated and unregulated revenue associated with normal day-to-day operations from services other than health care provided to patients. These include sales and services to non-patients, revenue from miscellaneous sources, e.g., rental of hospital space, sale of cafeteria meals, gift shop sales, research, Part B physician services, etc. Such revenue is common in the regular operations of a hospital, but should be accounted for separately from regulated patient revenue.

Net Operating Revenue is the total of net patient revenue and other operating revenue.

Uncompensated Care is composed of charity and bad debts. This is the percentage difference between billings at established rates and the amount collected from charity patients and patients who pay less than their total bill, if at all. For historical consistency, uncollectible accounts are treated as a reduction in revenue.

Total Operating Expenses equal the costs of Commission regulated and unregulated inpatient and outpatient care, plus costs associated with Other Operating Revenue. Operating expenses are presented in the Report in accordance with generally accepted accounting principles with the exception of bad debts. For historical consistency, bad debts are treated as a reduction in gross patient revenue.

Equivalent Admission (EIPA) is a statistic formulated by the Commission which equals admissions plus a conversion of outpatient visits into equivalent admissions calculated as follows:

$$\text{EIPAs} = \text{Admissions} \quad \times \quad \frac{\text{Total Gross Patient Care Revenues}}{\text{Gross Inpatient Care Revenues}}$$

Average Cost per EIPA is operating costs divided by EIPAs.

Operating Profit / Loss is the profit or loss from ordinary, normal recurring regulated and unregulated operations of the entity during the period. Operating Profit / Loss also includes restricted donations for specific operating purposes if such funds were expended for the purpose intended by the donor during the fiscal year being reported upon (i.e., June 30, 2011 and December 31, 2011).

Non-Operating Profit / Loss includes investment income, extraordinary gains, and other non-operating gains and losses.

Excess Profit / Loss represents the bottom line figure from the Audited Financial Statement of the institution. It is the total of the Operating Profit / Loss and Non-Operating Profit / Loss. (Provisions for income tax are excluded from the calculation of profit or loss for proprietary hospitals.)

Financial information contained in the Report provides only an overview of the total financial status of the institutions. Additional information concerning the hospitals, in the form of Audited Financial Statements and reports filed pursuant to the regulations of the Health Services Cost Review Commission, is available at the Commission's offices for public inspection between the hours of 8:30 a.m. and 4:30 p.m. and in PDF under Financial Data Reports/Financial Disclosure on the HSCRC website at [HTTP://www.hscrc.state.md.us](http://www.hscrc.state.md.us).

Notes to the Financial and Statistical Data

1. Admissions include infants transferred to Neo-Natal Intensive Care units in the hospital in which they were born.
2. Revenues and expenses applicable to physician Part B professional services are only included in regulated hospital data in hospitals which had Commission approved physician rates on June 30, 1985 and that have not subsequently requested that those rates be abolished so that the physicians may bill fee-for-service.
3. The Specialty Hospitals in this Report are: Adventist Behavioral Health Care-Rockville, Adventist Rehabilitation Hospital of Maryland, Brook Lane Health Services, Adventist Behavioral Health-Eastern Shore, Brook Lane Psychiatric Center, Levindale Hospital, Mt. Washington Pediatric Hospital, Sheppard Pratt Hospital, St. Luke Institute, and University Specialty Hospital.

4. Effective November 19, 2009, the Western Maryland Health System closed Braddock Hospital and Memorial Hospital of Cumberland and opened Western Maryland Regional Medical Center.
5. In accordance with Health-General Article, Section 19-3A-07, three free-standing medical facilities, Queen Anne's Freestanding Medical Center, Germantown Emergency Center, and Bowie Health Center fall under the rate-setting jurisdiction of the Health Services Cost Review Commission. The Commission set rates for all payers for emergency services provided at Queen Anne's Freestanding Medical Center effective October 1, 2010, and at Germantown Emergency Center and Bowie Health Center effective July 1, 2011. Partial year data for Queen Anne's Freestanding Medical Center and Germantown Emergency Center are included in the FY 2011 Disclosure.

**HEALTH SERVICES COST REVIEW COMMISSION
DISCLOSURE OF HOSPITAL FINANCIAL AND STATISTICAL DATA
FISCAL YEARS 2011 - 2009**

All Acute Hospitals

FISCAL YEAR ENDING	<u>Year 2011</u>	<u>Year 2010</u>	<u>Year 2009</u>
Gross Patient Revenue:			
Regulated Services	14,120,316,777	13,386,874,793	13,053,765,718
Unregulated Services	1,537,916,142	1,465,864,371	1,351,841,962
Total	15,658,232,919	14,852,739,164	14,405,607,680
Net Patient Revenue(NPR):			
Regulated Services	11,922,902,382	11,378,307,015	11,171,235,693
Unregulated Services	743,643,359	729,924,431	688,135,797
Total	12,666,545,741	12,108,231,446	11,859,371,490
Other Operating Revenue:			
Regulated Services	133,023,987	121,582,218	124,576,383
Unregulated Services	384,295,744	375,591,936	341,341,500
Total	517,319,731	497,174,154	465,917,883
Net Operating Revenue(NOR)			
Regulated Services	12,055,926,369	11,499,889,233	11,295,812,076
Unregulated Services	1,127,939,103	1,105,516,367	1,029,477,296
Total	13,183,865,472	12,605,405,600	12,325,289,372
Total Operating Expenses:			
Regulated Services	11,158,496,980	10,784,939,280	10,627,077,625
Total	12,719,503,353	12,277,293,119	12,005,981,091
Equivalent Inpatient ADMs (EIPA) :			
Regulated Services	1,018,057	1,036,000	1,037,501
Total	1,093,112	1,123,111	1,109,990
NPR per EIPA			
Regulated Services	11,711.43	10,982.92	10,767.45
Total	11,587.60	10,780.97	10,684.21
NOR per EIPA			
Regulated Services	11,842.09	11,100.28	10,877.52
Total	12,060.86	11,223.65	11,103.96
Operating Expenses per EIPA			
Regulated Services	10,960.58	10,410.17	10,242.96
Total	11,636.05	10,931.50	10,816.30
Net Operating Profit (Loss):			
Regulated Services	897,429,389	714,949,953	668,734,451
Unregulated Services	(433,067,249)	(386,837,472)	(349,426,169)
Total	464,362,140	328,112,481	319,308,282
Total Non-Operating Profit (Loss):			
Non-Operating Revenue	382,241,866	153,034,059	(321,089,660)
Non-Operating Expense	396,002,108	173,932,166	(165,193,706)
Total	13,760,242	20,898,107	155,895,954
Total Excess Profit	846,604,006	481,146,540	(1,781,378)
% Change in NPR per EIPA - Regulated	6.63	2.00	3.11
% Change in NOR per EIPA - Regulated	6.68	2.05	2.75
% Change in Operating Expense per EIPA - Regulated	5.29	1.63	2.11
% Change in Net Operating Profit - Regulated	25.52	6.91	19.19
% Net Operating Profit of Regulated NOR	7.44	6.22	5.92
% Change in Net Operating Profit- Total	41.53	2.76	17.91
% Net Total Operating Profit of Total NOR	3.52	2.60	2.59
% Change in Total Excess Profit	75.96	27,109.79	(101.13)
% Total Excess Profit of Total Revenue	6.23	3.77	(0.01)

HEALTH SERVICES COST REVIEW COMMISSION
DISCLOSURE OF HOSPITAL FINANCIAL AND STATISTICAL DATA
FISCAL YEAR 2009 TO 2011

=====

Anne Arundel Medical Center

FISCAL YEAR ENDING	June 2011	June 2010	June 2009
	-----	-----	-----
Gross Patient Revenue:			
Regulated Services	461,358,800	415,890,500	392,507,100
Unregulated Services	10,369,513	32,748,267	27,404,887
TOTAL	471,728,313	448,638,767	419,911,987
Net Patient Revenue(NPR):			
Regulated Services	395,773,822	358,018,187	344,010,185
Unregulated Services	8,856,470	14,836,859	12,013,871
TOTAL	404,630,292	372,855,046	356,024,056
Other Operating Revenue:			
Regulated Services	3,407,524	2,812,000	5,114,600
Unregulated Services	16,450,675	15,834,823	15,905,882
TOTAL	19,858,199	18,646,823	21,020,482
Net Operating Revenue(NOR)			
Regulated Services	399,181,346	360,830,187	349,124,785
Unregulated Services	25,307,145	30,671,682	27,919,753
Total	424,488,491	391,501,869	377,044,538
Total Operating Expenses:			
Regulated Services	371,871,480	338,052,332	323,481,921
Total	404,474,303	374,073,300	360,110,000
Equivalent Inpatient ADMs(EIPA):			
Regulated Services	41,134	38,222	37,124
Total	41,651	38,942	37,466
NPR per EIPA :			
Regulated Services	9,621.57	9,366.81	9,266.41
Total	9,714.83	9,574.70	9,502.58
NOR per EIPA :			
Regulated Services	9,704.41	9,440.38	9,404.18
Total	10,191.61	10,053.54	10,063.63
Operating Expenses per EIPA :			
Regulated Services	9,040.48	8,844.44	8,713.45
Total	9,711.08	9,605.98	9,611.63
Net Operating Profit(Loss):			
Regulated Services	27,309,866	22,777,855	25,642,864
Unregulated Services	-7,295,678	-5,349,286	-8,708,326
Total	20,014,188	17,428,569	16,934,538
Total Non-Operating Profit(Loss):	41,077,000	17,237,000	-38,573,000
Non-Operating Revenue	41,077,000	17,237,000	-38,573,000
Non-Operating Expenses	0	0	0
Total Excess Profit	61,091,188	34,665,569	-21,638,462
% Change in NPR per EIPA - Regulated	2.72	1.08	1.37
% Change in NOR per EIPA - Regulated	2.80	0.38	0.54
% Change in Oper. Expense per EIPA- Regulated	2.22	1.50	3.20
% Change in Net Operating Profit- Regulated	19.90	-11.17	-20.03
% Net Operating Profit of Regulated NOR	6.84	6.31	7.34
% Change in Net Operating Profit- Total	14.84	2.92	-22.95
% Net Total Operating Profit of Total NOR	4.71	4.45	4.49
% Change in Total Excess Profit	76.23	260.20	-266.14
% Total Excess Profit of Total Revenue	13.12	8.48	-6.39

HEALTH SERVICES COST REVIEW COMMISSION
DISCLOSURE OF HOSPITAL FINANCIAL AND STATISTICAL DATA
FISCAL YEAR 2009 TO 2011

Atlantic General Hospital

FISCAL YEAR ENDING	June 2011	June 2010	June 2009
	-----	-----	-----
Gross Patient Revenue:			
Regulated Services	88,149,000	84,190,900	76,484,900
Unregulated Services	15,969,652	14,410,425	11,979,655
TOTAL	104,118,652	98,601,325	88,464,555
Net Patient Revenue(NPR):			
Regulated Services	73,273,700	70,677,900	66,120,200
Unregulated Services	9,080,852	8,931,325	7,817,255
TOTAL	82,354,552	79,609,225	73,937,455
Other Operating Revenue:			
Regulated Services	169,279	315,091	45,500
Unregulated Services	702,293	629,004	395,800
TOTAL	871,572	944,095	441,300
Net Operating Revenue(NOR)			
Regulated Services	73,442,979	70,992,991	66,165,700
Unregulated Services	9,783,145	9,560,329	8,213,055
Total	83,226,124	80,553,320	74,378,755
Total Operating Expenses:			
Regulated Services	65,558,492	63,446,909	59,338,561
Total	82,971,576	79,689,022	74,135,459
Equivalent Inpatient ADMs(EIPA):			
Regulated Services	8,602	8,251	7,631
Total	10,161	9,664	8,826
NPR per EIPA :			
Regulated Services	8,517.96	8,565.63	8,665.10
Total	8,105.21	8,237.99	8,377.42
NOR per EIPA :			
Regulated Services	8,537.64	8,603.82	8,671.07
Total	8,190.99	8,335.69	8,427.43
Operating Expenses per EIPA :			
Regulated Services	7,621.08	7,689.29	7,776.37
Total	8,165.93	8,246.25	8,399.86
Net Operating Profit(Loss):			
Regulated Services	7,884,487	7,546,082	6,827,139
Unregulated Services	-7,629,939	-6,681,784	-6,583,843
Total	254,548	864,298	243,296
Total Non-Operating Profit(Loss):	1,532,896	1,262,244	1,019,098
Non-Operating Revenue	1,532,896	1,262,244	1,186,645
Non-Operating Expenses	0	0	167,547
Total Excess Profit	1,787,444	2,126,542	1,262,394
% Change in NPR per EIPA - Regulated	-0.56	-1.15	-1.86
% Change in NOR per EIPA - Regulated	-0.77	-0.78	-1.90
% Change in Oper. Expense per EIPA- Regulated	-0.89	-1.12	3.65
% Change in Net Operating Profit- Regulated	4.48	10.53	-29.66
% Net Operating Profit of Regulated NOR	10.74	10.63	10.32
% Change in Net Operating Profit- Total	-70.55	255.25	-94.05
% Net Total Operating Profit of Total NOR	0.31	1.07	0.33
% Change in Total Excess Profit	-15.95	68.45	-76.15
% Total Excess Profit of Total Revenue	2.11	2.60	1.67

HEALTH SERVICES COST REVIEW COMMISSION
DISCLOSURE OF HOSPITAL FINANCIAL AND STATISTICAL DATA
FISCAL YEAR 2009 TO 2011

Baltimore Washington Medical Center

FISCAL YEAR ENDING	June 2011	June 2010	June 2009
	-----	-----	-----
Gross Patient Revenue:			
Regulated Services	353,767,500	332,045,200	309,341,800
Unregulated Services	9,157,167	0	10,732,909
TOTAL	362,924,667	332,045,200	320,074,709
Net Patient Revenue(NPR):			
Regulated Services	295,750,514	281,900,262	262,470,466
Unregulated Services	9,157,167	0	10,732,909
TOTAL	304,907,681	281,900,262	273,203,375
Other Operating Revenue:			
Regulated Services	1,565,762	1,474,613	831,225
Unregulated Services	1,587,190	9,809,146	1,465,079
TOTAL	3,152,953	11,283,759	2,296,304
Net Operating Revenue(NOR)			
Regulated Services	297,316,277	283,374,875	263,301,691
Unregulated Services	10,744,357	9,809,146	12,197,989
Total	308,060,634	293,184,021	275,499,679
Total Operating Expenses:			
Regulated Services	281,461,913	275,681,538	263,483,958
Total	293,156,534	286,190,528	277,354,241
Equivalent Inpatient ADMs(EIPA):			
Regulated Services	29,727	31,830	29,941
Total	30,496	31,830	30,979
NPR per EIPA :			
Regulated Services	9,949.04	8,856.55	8,766.37
Total	9,998.28	8,856.55	8,818.86
NOR per EIPA :			
Regulated Services	10,001.71	8,902.88	8,794.13
Total	10,101.67	9,211.06	8,892.98
Operating Expenses per EIPA :			
Regulated Services	9,468.37	8,661.18	8,800.22
Total	9,612.95	8,991.34	8,952.85
Net Operating Profit(Loss):			
Regulated Services	15,854,364	7,693,337	-182,268
Unregulated Services	-950,265	-699,844	-1,672,295
Total	14,904,099	6,993,493	-1,854,562
Total Non-Operating Profit(Loss):			
Non-Operating Revenue	4,246,000	1,598,400	-5,815,556
Non-Operating Expenses	0	0	0
Total Excess Profit	19,150,099	8,591,893	-7,670,118
% Change in NPR per EIPA - Regulated	12.34	1.03	6.14
% Change in NOR per EIPA - Regulated	12.34	1.24	6.18
% Change in Oper. Expense per EIPA- Regulated	9.32	-1.58	10.79
% Change in Net Operating Profit- Regulated	106.08	4,320.90	-101.83
% Net Operating Profit of Regulated NOR	5.33	2.71	-0.07
% Change in Net Operating Profit- Total	113.11	477.10	-123.53
% Net Total Operating Profit of Total NOR	4.84	2.39	-0.67
% Change in Total Excess Profit	122.89	212.02	-187.10
% Total Excess Profit of Total Revenue	6.13	2.91	-2.84

HEALTH SERVICES COST REVIEW COMMISSION
DISCLOSURE OF HOSPITAL FINANCIAL AND STATISTICAL DATA
FISCAL YEAR 2009 TO 2011

Bon Secours Hospital

FISCAL YEAR ENDING	August 2011	August 2010	August 2009
	-----	-----	-----
Gross Patient Revenue:			
Regulated Services	128,847,200	121,320,200	122,144,200
Unregulated Services	25,492,096	22,737,655	16,537,773
TOTAL	154,339,296	144,057,855	138,681,973
Net Patient Revenue(NPR):			
Regulated Services	106,009,629	97,905,389	93,446,808
Unregulated Services	14,585,230	12,960,820	8,221,786
TOTAL	120,594,859	110,866,209	101,668,594
Other Operating Revenue:			
Regulated Services	470,471	4,780,567	357,463
Unregulated Services	3,771,169	5,635,538	9,026,292
TOTAL	4,241,640	10,416,105	9,383,755
Net Operating Revenue(NOR)			
Regulated Services	106,480,100	102,685,956	93,804,271
Unregulated Services	18,356,399	18,596,358	17,248,078
Total	124,836,499	121,282,314	111,052,349
Total Operating Expenses:			
Regulated Services	92,723,485	88,260,009	87,326,019
Total	125,678,956	119,964,912	120,940,412
Equivalent Inpatient ADMs(EIPA):			
Regulated Services	10,810	10,732	10,932
Total	12,949	12,744	10,319
NPR per EIPA :			
Regulated Services	9,806.23	9,122.63	8,548.15
Total	9,312.88	8,699.79	9,852.69
NOR per EIPA :			
Regulated Services	9,849.75	9,568.07	8,580.85
Total	9,640.44	9,517.15	10,762.07
Operating Expenses per EIPA :			
Regulated Services	8,577.22	8,223.89	7,988.24
Total	9,705.50	9,413.78	11,720.32
Net Operating Profit(Loss):			
Regulated Services	13,756,615	14,425,947	6,478,252
Unregulated Services	-14,599,072	-13,108,545	-16,366,315
Total	-842,457	1,317,402	-9,888,063
Total Non-Operating Profit(Loss):	1,072,053	548,184	-1,379,146
Non-Operating Revenue	1,221,528	684,932	-1,334,281
Non-Operating Expenses	149,475	136,748	44,865
Total Excess Profit	229,596	1,865,586	-11,267,209
% Change in NPR per EIPA - Regulated	7.49	6.72	2.20
% Change in NOR per EIPA - Regulated	2.94	11.50	2.31
% Change in Oper. Expense per EIPA- Regulated	4.30	2.95	-8.88
% Change in Net Operating Profit- Regulated	-4.64	122.68	278.90
% Net Operating Profit of Regulated NOR	12.92	14.05	6.91
% Change in Net Operating Profit- Total	-163.95	113.32	53.10
% Net Total Operating Profit of Total NOR	-0.67	1.09	-8.90
% Change in Total Excess Profit	-87.69	116.56	49.20
% Total Excess Profit of Total Revenue	0.18	1.53	-10.27

HEALTH SERVICES COST REVIEW COMMISSION
DISCLOSURE OF HOSPITAL FINANCIAL AND STATISTICAL DATA
FISCAL YEAR 2009 TO 2011

Braddock Hospital

FISCAL YEAR ENDING	-----	June 2010	June 2009
	-----	-----	-----
Gross Patient Revenue:			
Regulated Services	0	.	166,869,000
Unregulated Services	0	.	20,069,100
TOTAL	0	.	186,938,100
Net Patient Revenue(NPR):			
Regulated Services	0	.	142,005,200
Unregulated Services	0	.	15,873,900
TOTAL	0	.	157,879,100
Other Operating Revenue:			
Regulated Services	0	.	0
Unregulated Services	0	.	1,136,700
TOTAL	0	.	1,136,700
Net Operating Revenue(NOR)			
Regulated Services	0	.	142,005,200
Unregulated Services	0	.	17,010,600
Total	0	.	159,015,800
Total Operating Expenses:			
Regulated Services	0	.	132,631,877
Total	0	.	155,559,300
Equivalent Inpatient ADMs(EIPA):			
Regulated Services	0	.	17,988
Total	0	.	19,033
NPR per EIPA :			
Regulated Services	0.00	.	7,894.52
Total	0.00	.	8,295.08
NOR per EIPA :			
Regulated Services	0.00	.	7,894.52
Total	0.00	.	8,354.80
Operating Expenses per EIPA :			
Regulated Services	0.00	.	7,373.43
Total	0.00	.	8,173.19
Net Operating Profit(Loss):			
Regulated Services	0	.	9,373,323
Unregulated Services	0	.	-5,916,823
Total	0	.	3,456,500
Total Non-Operating Profit(Loss):	0	.	1,304,200
Non-Operating Revenue	0	.	1,304,200
Non-Operating Expenses	0	.	0
Total Excess Profit	0	.	4,760,700
% Change in NPR per EIPA - Regulated	.	.	5.62
% Change in NOR per EIPA - Regulated	.	.	5.62
% Change in Oper. Expense per EIPA- Regulated	.	.	4.88
% Change in Net Operating Profit- Regulated	.	.	19.17
% Net Operating Profit of Regulated NOR	0.00	.	6.60
% Change in Net Operating Profit- Total	.	.	96.50
% Net Total Operating Profit of Total NOR	0.00	.	2.17
% Change in Total Excess Profit	.	.	33.00
% Total Excess Profit of Total Revenue	0.00	.	2.97

HEALTH SERVICES COST REVIEW COMMISSION
DISCLOSURE OF HOSPITAL FINANCIAL AND STATISTICAL DATA
FISCAL YEAR 2009 TO 2011

Calvert Memorial Hospital

FISCAL YEAR ENDING	June 2011	June 2010	June 2009
	-----	-----	-----
Gross Patient Revenue:			
Regulated Services	129,181,700	120,112,700	111,417,900
Unregulated Services	16,303,597	14,236,128	17,563,082
TOTAL	145,485,297	134,348,828	128,980,982
Net Patient Revenue(NPR):			
Regulated Services	107,446,910	102,380,283	97,651,503
Unregulated Services	12,099,706	8,307,640	11,124,424
TOTAL	119,546,616	110,687,922	108,775,927
Other Operating Revenue:			
Regulated Services	4,551,830	2,327,176	1,261,725
Unregulated Services	1,031,658	1,559,025	2,154,803
TOTAL	5,583,488	3,886,201	3,416,528
Net Operating Revenue(NOR)			
Regulated Services	111,998,740	104,707,459	98,913,228
Unregulated Services	13,131,364	9,866,664	13,279,227
Total	125,130,104	114,574,123	112,192,455
Total Operating Expenses:			
Regulated Services	101,658,343	97,660,195	90,842,718
Total	124,478,541	117,305,602	110,705,329
Equivalent Inpatient ADMs(EIPA):			
Regulated Services	14,469	15,490	14,749
Total	16,231	17,305	16,908
NPR per EIPA :			
Regulated Services	7,426.11	6,609.59	6,620.81
Total	7,365.24	6,396.25	6,433.23
NOR per EIPA :			
Regulated Services	7,740.71	6,759.83	6,706.36
Total	7,709.24	6,620.82	6,635.29
Operating Expenses per EIPA :			
Regulated Services	7,026.04	6,304.87	6,159.18
Total	7,669.10	6,778.66	6,547.34
Net Operating Profit(Loss):			
Regulated Services	10,340,397	7,047,263	8,070,510
Unregulated Services	-9,688,834	-9,778,742	-6,583,384
Total	651,563	-2,731,479	1,487,126
Total Non-Operating Profit(Loss):			
Non-Operating Revenue	606,246	465,701	706,857
Non-Operating Expenses	-420,271	146,827	15,009
Total Excess Profit	1,257,809	-2,265,778	2,193,983
% Change in NPR per EIPA - Regulated	12.35	-0.17	0.48
% Change in NOR per EIPA - Regulated	14.51	0.80	-0.43
% Change in Oper. Expense per EIPA- Regulated	11.44	2.37	-2.09
% Change in Net Operating Profit- Regulated	46.73	-12.68	33.98
% Net Operating Profit of Regulated NOR	9.23	6.73	8.16
% Change in Net Operating Profit- Total	123.85	-283.68	29.55
% Net Total Operating Profit of Total NOR	0.52	-2.38	1.33
% Change in Total Excess Profit	155.51	-203.27	-33.41
% Total Excess Profit of Total Revenue	1.00	-1.97	1.94

HEALTH SERVICES COST REVIEW COMMISSION
DISCLOSURE OF HOSPITAL FINANCIAL AND STATISTICAL DATA
FISCAL YEAR 2009 TO 2011

Carroll County General Hospital

FISCAL YEAR ENDING	June 2011	June 2010	June 2009
	-----	-----	-----
Gross Patient Revenue:			
Regulated Services	214,427,800	202,238,000	196,154,700
Unregulated Services	99,094,532	50,764,598	54,410,406
TOTAL	313,522,332	253,002,598	250,565,106
Net Patient Revenue(NPR):			
Regulated Services	182,174,860	176,005,258	172,583,312
Unregulated Services	44,532,619	44,035,380	45,711,404
TOTAL	226,707,479	220,040,638	218,294,716
Other Operating Revenue:			
Regulated Services	1,112,911	1,313,148	1,172,241
Unregulated Services	16,994,099	15,632,319	15,577,658
TOTAL	18,107,010	16,945,467	16,749,899
Net Operating Revenue(NOR)			
Regulated Services	183,287,771	177,318,406	173,755,553
Unregulated Services	61,526,718	59,667,699	61,289,062
Total	244,814,489	236,986,105	235,044,615
Total Operating Expenses:			
Regulated Services	161,836,399	167,347,659	161,702,356
Total	235,383,186	238,281,978	230,915,503
Equivalent Inpatient ADMs(EIPA):			
Regulated Services	20,643	22,366	21,787
Total	30,183	27,981	27,830
NPR per EIPA :			
Regulated Services	8,824.85	7,869.19	7,921.56
Total	7,510.99	7,864.03	7,843.92
NOR per EIPA :			
Regulated Services	8,878.76	7,927.90	7,975.36
Total	8,110.89	8,469.65	8,445.79
Operating Expenses per EIPA :			
Regulated Services	7,839.62	7,482.11	7,422.12
Total	7,798.43	8,515.96	8,297.42
Net Operating Profit(Loss):			
Regulated Services	21,451,372	9,970,747	12,053,197
Unregulated Services	-12,020,069	-11,266,620	-7,924,085
Total	9,431,303	-1,295,873	4,129,112
Total Non-Operating Profit(Loss):			
Non-Operating Revenue	11,164,536	7,332,943	2,059,874
Non-Operating Expenses	471,339	9,777,977	8,749,631
Total Excess Profit	20,124,500	-3,740,907	-2,560,645
% Change in NPR per EIPA - Regulated	12.14	-0.66	3.71
% Change in NOR per EIPA - Regulated	11.99	-0.60	3.40
% Change in Oper. Expense per EIPA- Regulated	4.78	0.81	6.59
% Change in Net Operating Profit- Regulated	115.14	-17.28	-24.94
% Net Operating Profit of Regulated NOR	11.70	5.62	6.94
% Change in Net Operating Profit- Total	827.80	-131.38	-60.84
% Net Total Operating Profit of Total NOR	3.85	-0.55	1.76
% Change in Total Excess Profit	637.96	-46.09	-122.00
% Total Excess Profit of Total Revenue	7.86	-1.53	-1.08

HEALTH SERVICES COST REVIEW COMMISSION
DISCLOSURE OF HOSPITAL FINANCIAL AND STATISTICAL DATA
FISCAL YEAR 2009 TO 2011

Chester River Hospital

FISCAL YEAR ENDING	June 2011 -----	June 2010 -----	June 2009 -----
Gross Patient Revenue:			
Regulated Services	62,310,300	59,939,400	60,914,200
Unregulated Services	2,877,368	2,871,574	2,283,120
TOTAL	65,187,668	62,810,974	63,197,320
Net Patient Revenue(NPR):			
Regulated Services	51,340,374	50,998,039	50,049,509
Unregulated Services	1,704,749	971,935	2,082,791
TOTAL	53,045,123	51,969,974	52,132,300
Other Operating Revenue:			
Regulated Services	208,861	273,456	399,053
Unregulated Services	289,153	294,571	343,206
TOTAL	498,014	568,026	742,259
Net Operating Revenue(NOR)			
Regulated Services	51,549,234	51,271,495	50,448,562
Unregulated Services	1,993,902	1,266,505	2,425,998
Total	53,543,137	52,538,000	52,874,559
Total Operating Expenses:			
Regulated Services	49,886,918	51,116,572	51,011,116
Total	53,012,104	54,212,000	52,758,252
Equivalent Inpatient ADMs(EIPA):			
Regulated Services	5,495	6,386	6,595
Total	5,631	6,692	6,842
NPR per EIPA :			
Regulated Services	9,343.83	7,986.27	7,588.70
Total	9,420.48	7,766.41	7,618.93
NOR per EIPA :			
Regulated Services	9,381.84	8,029.10	7,649.20
Total	9,508.92	7,851.29	7,727.41
Operating Expenses per EIPA :			
Regulated Services	9,079.30	8,004.84	7,734.50
Total	9,414.61	8,101.46	7,710.41
Net Operating Profit(Loss):			
Regulated Services	1,662,317	154,923	-562,554
Unregulated Services	-1,131,284	-1,828,923	678,862
Total	531,033	-1,674,000	116,308
Total Non-Operating Profit(Loss):			
Non-Operating Revenue	1,561,894	646,000	-44,000
Non-Operating Expenses	1,618,790	646,000	411,000
	56,896	0	455,000
Total Excess Profit	2,092,927	-1,028,000	72,308
% Change in NPR per EIPA - Regulated			
	17.00	5.24	4.21
% Change in NOR per EIPA - Regulated			
	16.85	4.97	-3.19
% Change in Oper. Expense per EIPA- Regulated			
	13.42	3.50	-7.18
% Change in Net Operating Profit- Regulated			
	973.00	127.54	78.80
% Net Operating Profit of Regulated NOR			
	3.22	0.30	-1.12
% Change in Net Operating Profit- Total			
	131.72	-1,539.29	106.50
% Net Total Operating Profit of Total NOR			
	0.99	-3.19	0.22
% Change in Total Excess Profit			
	303.59	-1,521.71	-84.06
% Total Excess Profit of Total Revenue			
	3.79	-1.93	0.14

HEALTH SERVICES COST REVIEW COMMISSION
DISCLOSURE OF HOSPITAL FINANCIAL AND STATISTICAL DATA
FISCAL YEAR 2009 TO 2011

Civista Medical Center

FISCAL YEAR ENDING	June 2011	June 2010	June 2009
	-----	-----	-----
Gross Patient Revenue:			
Regulated Services	115,504,200	111,481,500	103,621,000
Unregulated Services	760,000	1,664,800	4,069,300
TOTAL	116,264,200	113,146,300	107,690,300
Net Patient Revenue(NPR):			
Regulated Services	95,590,668	94,973,916	88,273,027
Unregulated Services	284,800	863,000	1,646,300
TOTAL	95,875,468	95,836,916	89,919,327
Other Operating Revenue:			
Regulated Services	147,457	48,768	440,991
Unregulated Services	487,058	472,398	435,384
TOTAL	634,515	521,166	876,375
Net Operating Revenue(NOR)			
Regulated Services	95,738,125	95,022,684	88,714,018
Unregulated Services	771,858	1,335,398	2,081,684
Total	96,509,983	96,358,082	90,795,702
Total Operating Expenses:			
Regulated Services	92,856,943	93,008,782	88,810,903
Total	93,575,970	94,675,625	93,320,390
Equivalent Inpatient ADMs(EIPA):			
Regulated Services	12,619	12,436	11,783
Total	12,679	12,599	12,227
NPR per EIPA :			
Regulated Services	7,574.99	7,636.95	7,491.26
Total	7,561.51	7,607.00	7,354.18
NOR per EIPA :			
Regulated Services	7,586.68	7,640.88	7,528.69
Total	7,611.56	7,648.37	7,425.85
Operating Expenses per EIPA :			
Regulated Services	7,358.36	7,478.94	7,536.91
Total	7,380.16	7,514.83	7,632.34
Net Operating Profit(Loss):			
Regulated Services	2,881,182	2,013,901	-96,885
Unregulated Services	52,831	-331,444	-2,427,803
Total	2,934,013	1,682,457	-2,524,688
Total Non-Operating Profit(Loss):			
Non-Operating Revenue	1,659,487	178,645	1,037,391
Non-Operating Expenses	0	0	0
Total Excess Profit	4,593,499	1,861,102	-1,487,298
% Change in NPR per EIPA - Regulated	-0.81	1.94	2.31
% Change in NOR per EIPA - Regulated	-0.71	1.49	2.46
% Change in Oper. Expense per EIPA- Regulated	-1.61	-0.77	-4.50
% Change in Net Operating Profit- Regulated	43.06	2,178.65	98.44
% Net Operating Profit of Regulated NOR	3.01	2.12	-0.11
% Change in Net Operating Profit- Total	74.39	166.64	61.02
% Net Total Operating Profit of Total NOR	3.04	1.75	-2.78
% Change in Total Excess Profit	146.82	225.13	72.69
% Total Excess Profit of Total Revenue	4.68	1.93	-1.62

HEALTH SERVICES COST REVIEW COMMISSION
DISCLOSURE OF HOSPITAL FINANCIAL AND STATISTICAL DATA
FISCAL YEAR 2009 TO 2011

Doctors Community Hospital

FISCAL YEAR ENDING	June 2011	June 2010	June 2009
	-----	-----	-----
Gross Patient Revenue:			
Regulated Services	213,054,400	196,074,400	188,720,500
Unregulated Services	11,917,625	8,367,242	5,567,940
TOTAL	224,972,025	204,441,642	194,288,440
Net Patient Revenue(NPR):			
Regulated Services	181,899,812	167,544,370	156,598,647
Unregulated Services	11,872,391	8,128,977	5,398,926
TOTAL	193,772,203	175,673,347	161,997,573
Other Operating Revenue:			
Regulated Services	352,448	150,612	1,375,772
Unregulated Services	5,283,785	8,124,007	6,459,268
TOTAL	5,636,233	8,274,619	7,835,040
Net Operating Revenue(NOR)			
Regulated Services	182,252,260	167,694,982	157,974,419
Unregulated Services	17,156,176	16,252,984	11,858,194
Total	199,408,436	183,947,966	169,832,613
Total Operating Expenses:			
Regulated Services	174,216,209	162,992,683	153,617,218
Total	195,357,324	180,489,970	164,614,961
Equivalent Inpatient ADMs(EIPA):			
Regulated Services	20,349	19,629	19,714
Total	21,487	20,467	20,295
NPR per EIPA :			
Regulated Services	8,939.06	8,535.37	7,943.69
Total	9,018.06	8,583.21	7,982.06
NOR per EIPA :			
Regulated Services	8,956.38	8,543.04	8,013.48
Total	9,280.37	8,987.50	8,368.11
Operating Expenses per EIPA :			
Regulated Services	8,561.47	8,303.49	7,792.45
Total	9,091.83	8,818.55	8,111.02
Net Operating Profit(Loss):			
Regulated Services	8,036,051	4,702,299	4,357,201
Unregulated Services	-3,984,940	-1,244,303	860,450
Total	4,051,112	3,457,996	5,217,652
Total Non-Operating Profit(Loss):			
Non-Operating Revenue	31,861,714	-5,095,951	-17,579,863
Non-Operating Expenses	18,712,916	1,872,492	0
Total Excess Profit	17,199,910	-3,510,447	-12,362,211
% Change in NPR per EIPA - Regulated	4.73	7.45	5.73
% Change in NOR per EIPA - Regulated	4.84	6.61	3.65
% Change in Oper. Expense per EIPA- Regulated	3.11	6.56	4.32
% Change in Net Operating Profit- Regulated	70.90	7.92	-13.49
% Net Operating Profit of Regulated NOR	4.41	2.80	2.76
% Change in Net Operating Profit- Total	17.15	-33.73	-14.27
% Net Total Operating Profit of Total NOR	2.03	1.88	3.07
% Change in Total Excess Profit	589.96	71.60	-162.83
% Total Excess Profit of Total Revenue	7.44	-1.96	-8.12

HEALTH SERVICES COST REVIEW COMMISSION
DISCLOSURE OF HOSPITAL FINANCIAL AND STATISTICAL DATA
FISCAL YEAR 2009 TO 2011

Dorchester General Hospital

FISCAL YEAR ENDING	June 2011	June 2010	June 2009
	-----	-----	-----
Gross Patient Revenue:			
Regulated Services	56,094,100	51,961,600	52,734,300
Unregulated Services	1,587,378	1,576,649	1,757,285
TOTAL	57,681,478	53,538,249	54,491,585
Net Patient Revenue(NPR):			
Regulated Services	47,446,616	44,769,075	44,424,176
Unregulated Services	613,466	605,883	1,332,557
TOTAL	48,060,082	45,374,958	45,756,733
Other Operating Revenue:			
Regulated Services	371,076	701,585	646,148
Unregulated Services	301,145	304,606	313,983
TOTAL	672,221	1,006,191	960,131
Net Operating Revenue(NOR)			
Regulated Services	47,817,692	45,470,660	45,070,325
Unregulated Services	914,611	910,489	1,646,540
Total	48,732,303	46,381,149	46,716,865
Total Operating Expenses:			
Regulated Services	41,944,947	42,143,033	43,095,616
Total	44,051,259	44,752,116	45,815,146
Equivalent Inpatient ADMs(EIPA):			
Regulated Services	6,169	6,229	6,344
Total	6,344	6,418	6,555
NPR per EIPA :			
Regulated Services	7,691.07	7,187.21	7,002.74
Total	7,576.12	7,069.96	6,980.19
NOR per EIPA :			
Regulated Services	7,751.22	7,299.85	7,104.60
Total	7,682.09	7,226.74	7,126.66
Operating Expenses per EIPA :			
Regulated Services	6,799.25	6,765.63	6,793.32
Total	6,944.17	6,972.91	6,989.11
Net Operating Profit(Loss):			
Regulated Services	5,872,745	3,327,627	1,974,709
Unregulated Services	-1,191,701	-1,698,594	-1,072,990
Total	4,681,044	1,629,033	901,718
Total Non-Operating Profit(Loss):	671,304	52,994	11,709
Non-Operating Revenue	671,304	52,994	11,709
Non-Operating Expenses	0	0	0
Total Excess Profit	5,352,348	1,682,027	913,427
% Change in NPR per EIPA - Regulated	7.01	2.63	6.06
% Change in NOR per EIPA - Regulated	6.18	2.75	6.08
% Change in Oper. Expense per EIPA- Regulated	0.50	-0.41	6.45
% Change in Net Operating Profit- Regulated	76.48	68.51	0.55
% Net Operating Profit of Regulated NOR	12.28	7.32	4.38
% Change in Net Operating Profit- Total	187.35	80.66	27.20
% Net Total Operating Profit of Total NOR	9.61	3.51	1.93
% Change in Total Excess Profit	218.21	84.14	28.82
% Total Excess Profit of Total Revenue	10.83	3.62	1.95

HEALTH SERVICES COST REVIEW COMMISSION
DISCLOSURE OF HOSPITAL FINANCIAL AND STATISTICAL DATA
FISCAL YEAR 2009 TO 2011

Fort Washington medical Center

FISCAL YEAR ENDING	December 2011 -----	December 2010 -----	December 2009 -----
Gross Patient Revenue:			
Regulated Services	47,165,008	44,747,960	47,242,143
Unregulated Services	781,339	751,514	758,007
TOTAL	47,946,347	45,499,474	48,000,150
Net Patient Revenue(NPR):			
Regulated Services	38,192,640	36,812,178	38,272,727
Unregulated Services	781,339	751,514	758,007
TOTAL	38,973,979	37,563,692	39,030,734
Other Operating Revenue:			
Regulated Services	450,760	513,382	415,065
Unregulated Services	31,244	31,783	36,615
TOTAL	482,004	545,165	451,680
Net Operating Revenue(NOR)			
Regulated Services	38,643,400	37,325,560	38,687,792
Unregulated Services	812,583	783,297	794,622
Total	39,455,983	38,108,857	39,482,414
Total Operating Expenses:			
Regulated Services	37,259,013	36,523,900	36,925,172
Total	38,485,209	37,712,300	38,123,376
Equivalent Inpatient ADMs(EIPA):			
Regulated Services	5,298	5,963	6,295
Total	5,338	6,023	6,243
NPR per EIPA :			
Regulated Services	7,209.27	6,173.78	6,079.89
Total	7,300.74	6,236.27	6,251.60
NOR per EIPA :			
Regulated Services	7,294.36	6,259.88	6,145.82
Total	7,391.03	6,326.78	6,323.95
Operating Expenses per EIPA :			
Regulated Services	7,033.04	6,125.43	5,865.82
Total	7,209.18	6,260.94	6,106.27
Net Operating Profit(Loss):			
Regulated Services	1,384,387	801,660	1,762,620
Unregulated Services	-413,612	-405,102	-403,582
Total	970,774	396,557	1,359,038
Total Non-Operating Profit(Loss):			
Non-Operating Revenue	4,260	5,495	5,716
Non-Operating Expenses	0	0	0
Total Excess Profit	975,034	402,052	1,364,754
% Change in NPR per EIPA - Regulated	16.77	1.54	-5.35
% Change in NOR per EIPA - Regulated	16.53	1.86	-5.18
% Change in Oper. Expense per EIPA- Regulated	14.82	4.43	-5.78
% Change in Net Operating Profit- Regulated	72.69	-54.52	16.00
% Net Operating Profit of Regulated NOR	3.58	2.15	4.56
% Change in Net Operating Profit- Total	144.80	-70.82	-0.55
% Net Total Operating Profit of Total NOR	2.46	1.04	3.44
% Change in Total Excess Profit	142.51	-70.54	-0.88
% Total Excess Profit of Total Revenue	2.47	1.05	3.46

HEALTH SERVICES COST REVIEW COMMISSION
DISCLOSURE OF HOSPITAL FINANCIAL AND STATISTICAL DATA
FISCAL YEAR 2009 TO 2011

Franklin Square Hospital Center

FISCAL YEAR ENDING	June 2011	June 2010	June 2009
	-----	-----	-----
Gross Patient Revenue:			
Regulated Services	439,004,200	422,965,000	414,987,900
Unregulated Services	111,702,558	102,350,792	97,498,639
TOTAL	550,706,758	525,315,792	512,486,539
Net Patient Revenue(NPR):			
Regulated Services	376,513,275	363,651,606	355,664,346
Unregulated Services	43,181,867	39,566,212	37,669,552
TOTAL	419,695,142	403,217,818	393,333,898
Other Operating Revenue:			
Regulated Services	3,180,665	2,401,832	2,231,048
Unregulated Services	4,454,235	4,968,176	5,061,555
TOTAL	7,634,900	7,370,008	7,292,603
Net Operating Revenue(NOR)			
Regulated Services	379,693,940	366,053,438	357,895,394
Unregulated Services	47,636,102	44,534,388	42,731,107
Total	427,330,042	410,587,826	400,626,501
Total Operating Expenses:			
Regulated Services	340,668,797	321,032,279	322,365,732
Total	410,262,595	383,921,437	382,897,946
Equivalent Inpatient ADMs(EIPA):			
Regulated Services	34,758	40,072	39,391
Total	31,080	44,476	43,667
NPR per EIPA :			
Regulated Services	10,832.30	9,074.89	9,029.09
Total	13,503.79	9,066.06	9,007.55
NOR per EIPA :			
Regulated Services	10,923.81	9,134.82	9,085.73
Total	13,749.45	9,231.77	9,174.56
Operating Expenses per EIPA :			
Regulated Services	9,801.06	8,011.33	8,183.76
Total	13,200.30	8,632.20	8,768.56
Net Operating Profit(Loss):			
Regulated Services	39,025,143	45,021,159	35,529,662
Unregulated Services	-21,957,696	-18,354,770	-17,801,107
Total	17,067,447	26,666,389	17,728,555
Total Non-Operating Profit(Loss):	376,560	393,168	240,780
Non-Operating Revenue	376,560	447,480	240,780
Non-Operating Expenses	0	54,312	0
Total Excess Profit	17,444,007	27,059,557	17,969,335
% Change in NPR per EIPA - Regulated	19.37	0.51	3.08
% Change in NOR per EIPA - Regulated	19.58	0.54	2.96
% Change in Oper. Expense per EIPA- Regulated	22.34	-2.11	3.30
% Change in Net Operating Profit- Regulated	-13.32	26.71	1.85
% Net Operating Profit of Regulated NOR	10.28	12.30	9.93
% Change in Net Operating Profit- Total	-36.00	50.41	-13.59
% Net Total Operating Profit of Total NOR	3.99	6.49	4.43
% Change in Total Excess Profit	-35.53	50.59	-13.71
% Total Excess Profit of Total Revenue	4.08	6.58	4.48

HEALTH SERVICES COST REVIEW COMMISSION
DISCLOSURE OF HOSPITAL FINANCIAL AND STATISTICAL DATA
FISCAL YEAR 2009 TO 2011

Frederick Memorial Hospital

FISCAL YEAR ENDING	June 2011	June 2010	June 2009
	-----	-----	-----
Gross Patient Revenue:			
Regulated Services	323,934,900	282,475,300	266,844,200
Unregulated Services	96,349,770	90,235,157	87,196,916
TOTAL	420,284,670	372,710,457	354,041,116
Net Patient Revenue(NPR):			
Regulated Services	272,142,214	243,069,472	228,268,395
Unregulated Services	55,641,683	48,895,604	47,844,372
TOTAL	327,783,897	291,965,076	276,112,767
Other Operating Revenue:			
Regulated Services	7,620,747	5,462,472	5,702,489
Unregulated Services	4,872,253	5,589,579	6,073,112
TOTAL	12,493,000	11,052,051	11,775,601
Net Operating Revenue(NOR)			
Regulated Services	279,762,961	248,531,944	233,970,884
Unregulated Services	60,513,936	54,485,183	53,917,484
Total	340,276,897	303,017,127	287,888,368
Total Operating Expenses:			
Regulated Services	249,564,558	232,289,402	221,636,962
Total	325,809,052	298,461,962	285,945,276
Equivalent Inpatient ADMs(EIPA):			
Regulated Services	31,149	29,886	27,652
Total	40,414	40,713	37,979
NPR per EIPA :			
Regulated Services	8,736.71	8,133.35	8,255.02
Total	8,110.61	7,171.36	7,270.11
NOR per EIPA :			
Regulated Services	8,981.36	8,316.13	8,461.24
Total	8,419.74	7,442.82	7,580.17
Operating Expenses per EIPA :			
Regulated Services	8,011.89	7,772.63	8,015.20
Total	8,061.75	7,330.94	7,529.00
Net Operating Profit(Loss):			
Regulated Services	30,198,403	16,242,542	12,333,922
Unregulated Services	-15,730,558	-11,687,377	-10,390,830
Total	14,467,845	4,555,165	1,943,092
Total Non-Operating Profit(Loss):			
Non-Operating Revenue	11,282,000	3,699,000	-14,517,624
Non-Operating Expenses	0	0	0
Total Excess Profit	25,749,845	8,254,165	-12,574,532
% Change in NPR per EIPA - Regulated	7.42	-1.47	4.16
% Change in NOR per EIPA - Regulated	8.00	-1.72	5.09
% Change in Oper. Expense per EIPA- Regulated	3.08	-3.03	4.61
% Change in Net Operating Profit- Regulated	85.92	31.69	18.19
% Net Operating Profit of Regulated NOR	10.79	6.54	5.27
% Change in Net Operating Profit- Total	217.61	134.43	13.94
% Net Total Operating Profit of Total NOR	4.25	1.50	0.67
% Change in Total Excess Profit	211.96	165.64	-64.26
% Total Excess Profit of Total Revenue	7.32	2.69	-4.60

HEALTH SERVICES COST REVIEW COMMISSION
DISCLOSURE OF HOSPITAL FINANCIAL AND STATISTICAL DATA
FISCAL YEAR 2009 TO 2011

Garrett County Memorial Hospital

FISCAL YEAR ENDING	June 2011 -----	June 2010 -----	June 2009 -----
Gross Patient Revenue:			
Regulated Services	40,536,700	39,731,000	36,812,400
Unregulated Services	7,680,248	8,363,635	8,470,855
TOTAL	48,216,948	48,094,635	45,283,255
Net Patient Revenue(NPR):			
Regulated Services	32,414,248	32,709,321	31,258,085
Unregulated Services	4,792,388	5,782,327	5,788,328
TOTAL	37,206,636	38,491,648	37,046,414
Other Operating Revenue:			
Regulated Services	116,971	211,887	110,915
Unregulated Services	622,209	381,134	381,695
TOTAL	739,180	593,021	492,610
Net Operating Revenue(NOR)			
Regulated Services	32,531,219	32,921,208	31,369,000
Unregulated Services	5,414,597	6,163,461	6,170,023
Total	37,945,816	39,084,669	37,539,024
Total Operating Expenses:			
Regulated Services	30,293,633	29,121,065	29,787,595
Total	36,053,685	34,610,116	35,627,406
Equivalent Inpatient ADMs(EIPA):			
Regulated Services	4,705	4,882	4,936
Total	5,610	5,835	6,009
NPR per EIPA :			
Regulated Services	6,889.14	6,700.27	6,332.68
Total	6,632.23	6,597.16	6,165.51
NOR per EIPA :			
Regulated Services	6,914.00	6,743.67	6,355.15
Total	6,763.99	6,698.80	6,247.50
Operating Expenses per EIPA :			
Regulated Services	6,438.43	5,965.24	6,034.77
Total	6,426.71	5,931.89	5,929.35
Net Operating Profit(Loss):			
Regulated Services	2,237,587	3,800,143	1,581,406
Unregulated Services	-345,456	674,411	330,212
Total	1,892,131	4,474,553	1,911,618
Total Non-Operating Profit(Loss):	923,010	498,404	-268,839
Non-Operating Revenue	886,106	613,504	140,662
Non-Operating Expenses	-36,904	115,100	409,501
Total Excess Profit	2,815,141	4,972,957	1,642,779
% Change in NPR per EIPA - Regulated	2.82	5.80	11.17
% Change in NOR per EIPA - Regulated	2.53	6.11	9.64
% Change in Oper. Expense per EIPA- Regulated	7.93	-1.15	2.70
% Change in Net Operating Profit- Regulated	-41.12	140.30	512.23
% Net Operating Profit of Regulated NOR	6.88	11.54	5.04
% Change in Net Operating Profit- Total	-57.71	134.07	465.35
% Net Total Operating Profit of Total NOR	4.99	11.45	5.09
% Change in Total Excess Profit	-43.39	202.72	186.44
% Total Excess Profit of Total Revenue	7.25	12.53	4.36

HEALTH SERVICES COST REVIEW COMMISSION
DISCLOSURE OF HOSPITAL FINANCIAL AND STATISTICAL DATA
FISCAL YEAR 2009 TO 2011

Good Samaritan Hospital

FISCAL YEAR ENDING	June 2011	June 2010	June 2009
	-----	-----	-----
Gross Patient Revenue:			
Regulated Services	304,134,300	294,819,900	286,296,100
Unregulated Services	129,542,085	123,302,881	116,863,438
TOTAL	433,676,385	418,122,781	403,159,538
Net Patient Revenue(NPR):			
Regulated Services	259,358,444	246,725,068	245,593,552
Unregulated Services	43,305,707	48,148,513	48,493,772
TOTAL	302,664,151	294,873,581	294,087,324
Other Operating Revenue:			
Regulated Services	2,523,080	2,699,822	2,253,136
Unregulated Services	1,375,499	1,017,267	1,347,200
TOTAL	3,898,579	3,717,089	3,600,336
Net Operating Revenue(NOR)			
Regulated Services	261,881,525	249,424,890	247,846,688
Unregulated Services	44,681,205	49,165,780	49,840,972
Total	306,562,730	298,590,670	297,687,660
Total Operating Expenses:			
Regulated Services	235,303,147	230,578,507	227,853,252
Total	300,253,364	294,051,048	289,772,684
Equivalent Inpatient ADMs(EIPA):			
Regulated Services	22,357	24,188	23,949
Total	26,986	29,947	28,831
NPR per EIPA :			
Regulated Services	11,601.00	10,200.43	10,254.89
Total	11,215.41	9,846.47	10,200.56
NOR per EIPA :			
Regulated Services	11,713.86	10,312.05	10,348.97
Total	11,359.87	9,970.59	10,325.44
Operating Expenses per EIPA :			
Regulated Services	10,525.02	9,532.88	9,514.13
Total	11,126.08	9,819.00	10,050.91
Net Operating Profit(Loss):			
Regulated Services	26,578,377	18,846,383	19,993,436
Unregulated Services	-20,269,011	-14,306,761	-12,078,459
Total	6,309,366	4,539,622	7,914,976
Total Non-Operating Profit(Loss):	836,158	2,566,200	1,381,738
Non-Operating Revenue	836,158	2,566,200	1,381,738
Non-Operating Expenses	0	0	0
Total Excess Profit	7,145,524	7,105,822	9,296,714
% Change in NPR per EIPA - Regulated	13.73	-0.53	3.61
% Change in NOR per EIPA - Regulated	13.59	-0.36	3.60
% Change in Oper. Expense per EIPA- Regulated	10.41	0.20	1.17
% Change in Net Operating Profit- Regulated	41.03	-5.74	51.01
% Net Operating Profit of Regulated NOR	10.15	7.56	8.07
% Change in Net Operating Profit- Total	38.98	-42.65	75.15
% Net Total Operating Profit of Total NOR	2.06	1.52	2.66
% Change in Total Excess Profit	0.56	-23.57	19.76
% Total Excess Profit of Total Revenue	2.32	2.36	3.11

HEALTH SERVICES COST REVIEW COMMISSION
DISCLOSURE OF HOSPITAL FINANCIAL AND STATISTICAL DATA
FISCAL YEAR 2009 TO 2011

Greater Baltimore Medical Center

FISCAL YEAR ENDING	June 2011	June 2010	June 2009
	-----	-----	-----
Gross Patient Revenue:			
Regulated Services	427,052,500	412,551,300	393,162,100
Unregulated Services	41,854,997	33,189,606	28,222,151
TOTAL	468,907,497	445,740,906	421,384,251
Net Patient Revenue(NPR):			
Regulated Services	366,631,415	359,160,116	351,006,608
Unregulated Services	21,670,921	17,622,366	16,603,476
TOTAL	388,302,336	376,782,482	367,610,084
Other Operating Revenue:			
Regulated Services	4,534,388	3,350,717	4,545,895
Unregulated Services	9,811,444	7,496,660	7,615,507
TOTAL	14,345,832	10,847,377	12,161,402
Net Operating Revenue(NOR)			
Regulated Services	371,165,803	362,510,833	355,552,503
Unregulated Services	31,482,365	25,119,026	24,218,983
Total	402,648,168	387,629,859	379,771,486
Total Operating Expenses:			
Regulated Services	336,781,695	334,819,819	325,771,985
Total	383,916,507	372,915,674	361,315,422
Equivalent Inpatient ADMs(EIPA):			
Regulated Services	35,457	36,297	36,623
Total	36,232	36,439	36,990
NPR per EIPA :			
Regulated Services	10,340.03	9,895.04	9,584.44
Total	10,717.01	10,340.20	9,938.11
NOR per EIPA :			
Regulated Services	10,467.92	9,987.35	9,708.57
Total	11,112.95	10,637.88	10,266.88
Operating Expenses per EIPA :			
Regulated Services	9,498.19	9,224.45	8,895.40
Total	10,595.96	10,234.08	9,767.93
Net Operating Profit(Loss):			
Regulated Services	34,384,108	27,691,014	29,780,518
Unregulated Services	-15,652,447	-12,976,829	-11,324,454
Total	18,731,661	14,714,185	18,456,064
Total Non-Operating Profit(Loss):	6,204,084	9,037	-1,831,394
Non-Operating Revenue	7,100,813	2,438,826	947,777
Non-Operating Expenses	896,729	2,429,789	2,779,171
Total Excess Profit	24,935,745	14,723,222	16,624,670
% Change in NPR per EIPA - Regulated	4.50	3.24	8.70
% Change in NOR per EIPA - Regulated	4.81	2.87	8.71
% Change in Oper. Expense per EIPA- Regulated	2.97	3.70	4.51
% Change in Net Operating Profit- Regulated	24.17	-7.02	91.14
% Net Operating Profit of Regulated NOR	9.26	7.64	8.38
% Change in Net Operating Profit- Total	27.30	-20.27	594.35
% Net Total Operating Profit of Total NOR	4.65	3.80	4.86
% Change in Total Excess Profit	69.36	-11.44	282.23
% Total Excess Profit of Total Revenue	6.09	3.77	4.37

HEALTH SERVICES COST REVIEW COMMISSION
DISCLOSURE OF HOSPITAL FINANCIAL AND STATISTICAL DATA
FISCAL YEAR 2009 TO 2011

Harbor Hospital Center

FISCAL YEAR ENDING	June 2011	June 2010	June 2009
	-----	-----	-----
Gross Patient Revenue:			
Regulated Services	200,717,500	197,161,200	200,915,200
Unregulated Services	36,785,890	37,703,996	36,590,738
TOTAL	237,503,390	234,865,196	237,505,938
Net Patient Revenue(NPR):			
Regulated Services	165,509,687	164,310,074	169,691,122
Unregulated Services	15,245,494	15,375,573	14,811,677
TOTAL	180,755,181	179,685,647	184,502,799
Other Operating Revenue:			
Regulated Services	3,295,795	2,207,599	2,672,013
Unregulated Services	7,445,500	8,090,569	7,116,396
TOTAL	10,741,295	10,298,168	9,788,409
Net Operating Revenue(NOR)			
Regulated Services	168,805,482	166,517,673	172,363,135
Unregulated Services	22,690,994	23,466,142	21,928,073
Total	191,496,476	189,983,815	194,291,208
Total Operating Expenses:			
Regulated Services	156,221,586	156,405,328	165,072,123
Total	183,840,512	183,721,998	188,476,023
Equivalent Inpatient ADMs(EIPA):			
Regulated Services	15,536	17,511	18,443
Total	16,210	18,358	19,382
NPR per EIPA :			
Regulated Services	10,653.05	9,383.37	9,200.93
Total	11,150.63	9,787.72	9,519.50
NOR per EIPA :			
Regulated Services	10,865.19	9,509.44	9,345.81
Total	11,813.26	10,348.68	10,024.53
Operating Expenses per EIPA :			
Regulated Services	10,055.22	8,931.94	8,950.48
Total	11,340.97	10,007.59	9,724.50
Net Operating Profit(Loss):			
Regulated Services	12,583,896	10,112,345	7,291,012
Unregulated Services	-4,927,932	-3,850,528	-1,475,827
Total	7,655,964	6,261,817	5,815,185
Total Non-Operating Profit(Loss):	157,915	121,052	174,456
Non-Operating Revenue	157,915	121,052	174,456
Non-Operating Expenses	0	0	0
Total Excess Profit	7,813,879	6,382,869	5,989,641
% Change in NPR per EIPA - Regulated	13.53	1.98	3.88
% Change in NOR per EIPA - Regulated	14.26	1.75	4.45
% Change in Oper. Expense per EIPA- Regulated	12.58	-0.21	3.75
% Change in Net Operating Profit- Regulated	24.44	38.70	25.00
% Net Operating Profit of Regulated NOR	7.45	6.07	4.23
% Change in Net Operating Profit- Total	22.26	7.68	-12.67
% Net Total Operating Profit of Total NOR	4.00	3.30	2.99
% Change in Total Excess Profit	22.42	6.57	-14.79
% Total Excess Profit of Total Revenue	4.08	3.36	3.08

HEALTH SERVICES COST REVIEW COMMISSION
DISCLOSURE OF HOSPITAL FINANCIAL AND STATISTICAL DATA
FISCAL YEAR 2009 TO 2011

Harford Memorial Hospital

FISCAL YEAR ENDING	December 2011 -----	December 2010 -----	December 2009 -----
Gross Patient Revenue:			
Regulated Services	100,465,500	100,141,200	96,235,600
Unregulated Services	221,600	94,100	177,100
TOTAL	100,687,100	100,235,300	96,412,700
Net Patient Revenue(NPR):			
Regulated Services	80,367,789	81,680,300	78,372,221
Unregulated Services	151,800	37,700	120,700
TOTAL	80,519,589	81,718,000	78,492,921
Other Operating Revenue:			
Regulated Services	1,091,500	763,700	710,400
Unregulated Services	488,500	476,300	470,700
TOTAL	1,580,000	1,240,000	1,181,100
Net Operating Revenue(NOR)			
Regulated Services	81,459,289	82,444,000	79,082,621
Unregulated Services	640,300	514,000	591,400
Total	82,099,589	82,958,000	79,674,021
Total Operating Expenses:			
Regulated Services	77,961,016	76,898,545	75,803,751
Total	80,374,000	79,662,900	77,244,100
Equivalent Inpatient ADMs(EIPA):			
Regulated Services	10,041	11,255	11,686
Total	10,063	11,265	11,707
NPR per EIPA :			
Regulated Services	8,003.72	7,257.39	6,706.72
Total	8,001.19	7,253.92	6,704.71
NOR per EIPA :			
Regulated Services	8,112.42	7,325.25	6,767.51
Total	8,158.20	7,364.00	6,805.60
Operating Expenses per EIPA :			
Regulated Services	7,764.04	6,832.53	6,486.92
Total	7,986.73	7,071.50	6,598.04
Net Operating Profit(Loss):			
Regulated Services	3,498,273	5,545,455	3,278,870
Unregulated Services	-1,772,684	-2,250,355	-848,949
Total	1,725,589	3,295,100	2,429,921
Total Non-Operating Profit(Loss):			
Non-Operating Revenue	0	5,190,000	7,479,400
Non-Operating Expenses	621,000	0	218,600
Total Excess Profit	1,104,589	8,485,100	9,690,721
% Change in NPR per EIPA - Regulated			
	10.28	8.21	6.81
% Change in NOR per EIPA - Regulated			
	10.75	8.24	7.60
% Change in Oper. Expense per EIPA- Regulated			
	13.63	5.33	9.40
% Change in Net Operating Profit- Regulated			
	-36.92	69.13	-28.08
% Net Operating Profit of Regulated NOR			
	4.29	6.73	4.15
% Change in Net Operating Profit- Total			
	-47.63	35.61	-37.98
% Net Total Operating Profit of Total NOR			
	2.10	3.97	3.05
% Change in Total Excess Profit			
	-86.98	-12.44	165.29
% Total Excess Profit of Total Revenue			
	1.35	9.63	11.12

HEALTH SERVICES COST REVIEW COMMISSION
DISCLOSURE OF HOSPITAL FINANCIAL AND STATISTICAL DATA
FISCAL YEAR 2009 TO 2011

Holy Cross Hospital

FISCAL YEAR ENDING	June 2011	June 2010	June 2009
	-----	-----	-----
Gross Patient Revenue:			
Regulated Services	437,749,300	411,325,700	394,466,500
Unregulated Services	32,444,200	35,005,000	33,989,800
TOTAL	470,193,500	446,330,700	428,456,300
Net Patient Revenue(NPR):			
Regulated Services	361,064,200	341,997,483	332,740,684
Unregulated Services	19,951,900	21,223,300	21,529,500
TOTAL	381,016,100	363,220,783	354,270,184
Other Operating Revenue:			
Regulated Services	3,857,791	1,396,700	2,420,600
Unregulated Services	11,406,409	11,161,300	11,330,300
TOTAL	15,264,200	12,558,000	13,750,900
Net Operating Revenue(NOR)			
Regulated Services	364,921,991	343,394,183	335,161,284
Unregulated Services	31,358,309	32,384,600	32,859,800
Total	396,280,300	375,778,783	368,021,084
Total Operating Expenses:			
Regulated Services	326,261,891	311,789,082	309,458,016
Total	369,945,500	353,793,200	349,019,900
Equivalent Inpatient ADMs(EIPA):			
Regulated Services	39,880	38,770	38,000
Total	42,836	42,070	41,216
NPR per EIPA :			
Regulated Services	9,053.69	8,821.08	8,756.24
Total	8,894.74	8,633.78	8,595.40
NOR per EIPA :			
Regulated Services	9,150.42	8,857.10	8,819.94
Total	9,251.08	8,932.28	8,929.03
Operating Expenses per EIPA :			
Regulated Services	8,181.02	8,041.92	8,143.55
Total	8,636.30	8,409.68	8,468.02
Net Operating Profit(Loss):			
Regulated Services	38,660,100	31,605,101	25,703,268
Unregulated Services	-12,325,300	-9,619,518	-6,702,084
Total	26,334,800	21,985,583	19,001,184
Total Non-Operating Profit(Loss):			
Non-Operating Revenue	17,357,300	9,766,800	-18,839,400
Non-Operating Expenses	0	0	0
Total Excess Profit	43,692,100	31,752,383	161,784
% Change in NPR per EIPA - Regulated	2.64	0.74	-3.79
% Change in NOR per EIPA - Regulated	3.31	0.42	-3.64
% Change in Oper. Expense per EIPA- Regulated	1.73	-1.25	-0.42
% Change in Net Operating Profit- Regulated	22.32	22.96	-26.57
% Net Operating Profit of Regulated NOR	10.59	9.20	7.67
% Change in Net Operating Profit- Total	19.78	15.71	-19.32
% Net Total Operating Profit of Total NOR	6.65	5.85	5.16
% Change in Total Excess Profit	37.60	19,526.40	-99.21
% Total Excess Profit of Total Revenue	10.56	8.24	0.05

HEALTH SERVICES COST REVIEW COMMISSION
DISCLOSURE OF HOSPITAL FINANCIAL AND STATISTICAL DATA
FISCAL YEAR 2009 TO 2011

Howard County General Hospital

FISCAL YEAR ENDING	June 2011	June 2010	June 2009
	-----	-----	-----
Gross Patient Revenue:			
Regulated Services	255,470,400	244,838,400	230,685,500
Unregulated Services	0	20,581,565	19,115,758
TOTAL	255,470,400	265,419,965	249,801,258
Net Patient Revenue(NPR):			
Regulated Services	219,286,242	211,253,743	202,845,676
Unregulated Services	0	11,661,033	10,365,793
TOTAL	219,286,242	222,914,776	213,211,469
Other Operating Revenue:			
Regulated Services	54,362	43,685	52,447
Unregulated Services	2,237,797	2,736,258	2,413,954
TOTAL	2,292,159	2,779,943	2,466,401
Net Operating Revenue(NOR)			
Regulated Services	219,340,604	211,297,428	202,898,123
Unregulated Services	2,237,797	14,397,291	12,779,747
Total	221,578,401	225,694,719	215,677,870
Total Operating Expenses:			
Regulated Services	205,527,459	201,837,199	187,698,057
Total	216,227,019	223,727,115	207,211,827
Equivalent Inpatient ADMs(EIPA):			
Regulated Services	24,924	23,760	22,589
Total	24,924	22,852	21,689
NPR per EIPA :			
Regulated Services	8,798.34	8,890.97	8,979.76
Total	8,798.34	9,754.61	9,830.21
NOR per EIPA :			
Regulated Services	8,800.52	8,892.80	8,982.08
Total	8,890.31	9,876.25	9,943.92
Operating Expenses per EIPA :			
Regulated Services	8,246.30	8,494.65	8,309.19
Total	8,675.60	9,790.15	9,553.59
Net Operating Profit(Loss):			
Regulated Services	13,813,145	9,460,229	15,200,066
Unregulated Services	-8,461,763	-7,492,625	-6,734,024
Total	5,351,382	1,967,604	8,466,043
Total Non-Operating Profit(Loss):	3,847,185	-6,200,840	-3,464,586
Non-Operating Revenue	669,164	809,508	1,467,414
Non-Operating Expenses	-3,178,021	7,010,348	4,932,000
Total Excess Profit	9,198,567	-4,233,236	5,001,457
% Change in NPR per EIPA - Regulated	-1.04	-0.99	-0.39
% Change in NOR per EIPA - Regulated	-1.04	-0.99	-0.40
% Change in Oper. Expense per EIPA- Regulated	-2.92	2.23	-3.04
% Change in Net Operating Profit- Regulated	46.01	-37.76	61.83
% Net Operating Profit of Regulated NOR	6.30	4.48	7.49
% Change in Net Operating Profit- Total	171.97	-76.76	65.33
% Net Total Operating Profit of Total NOR	2.42	0.87	3.93
% Change in Total Excess Profit	317.29	-184.64	42.90
% Total Excess Profit of Total Revenue	4.14	-1.87	2.30

HEALTH SERVICES COST REVIEW COMMISSION
DISCLOSURE OF HOSPITAL FINANCIAL AND STATISTICAL DATA
FISCAL YEAR 2009 TO 2011

James Lawrence Kernan Hospital

FISCAL YEAR ENDING	June 2011 -----	June 2010 -----	June 2009 -----
Gross Patient Revenue:			
Regulated Services	103,574,600	101,537,800	105,778,700
Unregulated Services	1,928,233	0	3,679,257
TOTAL	105,502,833	101,537,800	109,457,957
Net Patient Revenue(NPR):			
Regulated Services	88,207,600	87,319,800	93,226,825
Unregulated Services	1,143,233	-1,353,000	1,681,665
TOTAL	89,350,833	85,966,800	94,908,490
Other Operating Revenue:			
Regulated Services	618,529	597,071	886,935
Unregulated Services	1,955,016	4,866,129	1,610,065
TOTAL	2,573,545	5,463,200	2,497,000
Net Operating Revenue(NOR)			
Regulated Services	88,826,129	87,916,871	94,113,760
Unregulated Services	3,098,248	3,513,129	3,291,730
Total	91,924,378	91,430,000	97,405,490
Total Operating Expenses:			
Regulated Services	87,246,523	87,012,906	91,630,182
Total	90,594,000	91,563,920	95,194,646
Equivalent Inpatient ADMs(EIPA):			
Regulated Services	5,250	4,997	5,087
Total	5,348	4,997	5,264
NPR per EIPA :			
Regulated Services	16,799.86	17,473.40	18,326.10
Total	16,706.57	17,202.65	18,029.56
NOR per EIPA :			
Regulated Services	16,917.66	17,592.88	18,500.45
Total	17,187.77	18,295.88	18,503.91
Operating Expenses per EIPA :			
Regulated Services	16,616.81	17,411.99	18,012.24
Total	16,939.02	18,322.68	18,083.92
Net Operating Profit(Loss):			
Regulated Services	1,579,606	903,964	2,483,578
Unregulated Services	-249,229	-1,037,884	-272,734
Total	1,330,378	-133,920	2,210,844
Total Non-Operating Profit(Loss):			
Non-Operating Revenue	1,932,000	1,309,000	-1,421,199
Non-Operating Expenses	0	0	1,818,700
Total Excess Profit	3,262,378	1,175,080	789,645
% Change in NPR per EIPA - Regulated			
	-3.85	-4.65	6.83
% Change in NOR per EIPA - Regulated			
	-3.84	-4.91	2.36
% Change in Oper. Expense per EIPA- Regulated			
	-4.57	-3.33	3.48
% Change in Net Operating Profit- Regulated			
	74.74	-63.60	-26.61
% Net Operating Profit of Regulated NOR			
	1.78	1.03	2.64
% Change in Net Operating Profit- Total			
	1,093.41	-106.06	22.38
% Net Total Operating Profit of Total NOR			
	1.45	-0.15	2.27
% Change in Total Excess Profit			
	177.63	48.81	-69.05
% Total Excess Profit of Total Revenue			
	3.48	1.27	0.81

HEALTH SERVICES COST REVIEW COMMISSION
DISCLOSURE OF HOSPITAL FINANCIAL AND STATISTICAL DATA
FISCAL YEAR 2009 TO 2011

Johns Hopkins Bayview Medical Center

FISCAL YEAR ENDING	June 2011	June 2010	June 2009
	-----	-----	-----
Gross Patient Revenue:			
Regulated Services	530,152,100	518,108,900	513,495,600
Unregulated Services	9,081,800	9,797,300	9,715,700
TOTAL	539,233,900	527,906,200	523,211,300
Net Patient Revenue(NPR):			
Regulated Services	436,873,400	430,968,800	431,873,500
Unregulated Services	8,526,800	9,381,300	9,028,700
TOTAL	445,400,200	440,350,100	440,902,200
Other Operating Revenue:			
Regulated Services	7,822,600	7,030,600	9,289,900
Unregulated Services	41,217,000	37,923,500	41,450,300
TOTAL	49,039,600	44,954,100	50,740,200
Net Operating Revenue(NOR)			
Regulated Services	444,696,000	437,999,400	441,163,400
Unregulated Services	49,743,800	47,304,800	50,479,000
Total	494,439,800	485,304,200	491,642,400
Total Operating Expenses:			
Regulated Services	428,009,429	427,728,068	427,307,515
Total	489,673,000	484,383,800	490,071,966
Equivalent Inpatient ADMs(EIPA):			
Regulated Services	34,562	33,626	33,167
Total	35,274	34,271	33,623
NPR per EIPA :			
Regulated Services	12,640.17	12,816.61	13,021.25
Total	12,626.75	12,849.16	13,112.95
NOR per EIPA :			
Regulated Services	12,866.50	13,025.69	13,301.35
Total	14,016.98	14,160.90	14,622.03
Operating Expenses per EIPA :			
Regulated Services	12,383.71	12,720.23	12,883.58
Total	13,881.85	14,134.04	14,575.32
Net Operating Profit(Loss):			
Regulated Services	16,686,571	10,271,332	13,855,885
Unregulated Services	-11,919,771	-9,350,932	-12,285,451
Total	4,766,800	920,400	1,570,434
Total Non-Operating Profit(Loss):	1,430,200	1,424,600	-6,894,800
Non-Operating Revenue	1,430,200	1,424,600	-6,894,800
Non-Operating Expenses	0	0	0
Total Excess Profit	6,197,000	2,345,000	-5,324,366
% Change in NPR per EIPA - Regulated	-1.38	-1.57	3.66
% Change in NOR per EIPA - Regulated	-1.22	-2.07	3.79
% Change in Oper. Expense per EIPA- Regulated	-2.65	-1.27	2.88
% Change in Net Operating Profit- Regulated	62.46	-25.87	43.39
% Net Operating Profit of Regulated NOR	3.75	2.35	3.14
% Change in Net Operating Profit- Total	417.91	-41.39	-66.01
% Net Total Operating Profit of Total NOR	0.96	0.19	0.32
% Change in Total Excess Profit	164.26	144.04	-473.80
% Total Excess Profit of Total Revenue	1.25	0.48	-1.10

HEALTH SERVICES COST REVIEW COMMISSION
DISCLOSURE OF HOSPITAL FINANCIAL AND STATISTICAL DATA
FISCAL YEAR 2009 TO 2011

Johns Hopkins Hospital

FISCAL YEAR ENDING	June 2011	June 2010	June 2009
	-----	-----	-----
Gross Patient Revenue:			
Regulated Services	1,772,066,300	1,709,103,100	1,620,280,400
Unregulated Services	7,944,657	5,651,044	5,439,920
TOTAL	1,780,010,957	1,714,754,144	1,625,720,320
Net Patient Revenue(NPR):			
Regulated Services	1,526,449,134	1,480,465,000	1,412,843,376
Unregulated Services	6,972,290	4,780,844	5,242,157
TOTAL	1,533,421,424	1,485,245,844	1,418,085,533
Other Operating Revenue:			
Regulated Services	13,482,919	12,978,862	12,601,700
Unregulated Services	121,610,341	112,518,817	102,060,174
TOTAL	135,093,260	125,497,679	114,661,874
Net Operating Revenue(NOR)			
Regulated Services	1,539,932,053	1,493,443,862	1,425,445,076
Unregulated Services	128,582,631	117,299,661	107,302,331
Total	1,668,514,684	1,610,743,523	1,532,747,407
Total Operating Expenses:			
Regulated Services	1,477,115,734	1,425,987,171	1,359,674,406
Total	1,610,358,429	1,551,076,600	1,470,612,081
Equivalent Inpatient ADMs(EIPA):			
Regulated Services	70,010	70,234	69,843
Total	70,607	70,947	70,526
NPR per EIPA :			
Regulated Services	21,803.16	21,078.89	20,228.93
Total	21,717.55	20,934.49	20,107.21
NOR per EIPA :			
Regulated Services	21,995.74	21,263.68	20,409.36
Total	23,630.85	22,703.37	21,733.02
Operating Expenses per EIPA :			
Regulated Services	21,098.50	20,303.23	19,467.66
Total	22,807.20	21,862.37	20,852.00
Net Operating Profit(Loss):			
Regulated Services	62,816,319	67,456,691	65,770,670
Unregulated Services	-4,660,064	-7,789,768	-3,635,344
Total	58,156,255	59,666,923	62,135,326
Total Non-Operating Profit(Loss):	23,520,276	20,587,163	-55,201,263
Non-Operating Revenue	23,520,276	20,587,163	21,156,737
Non-Operating Expenses	0	0	76,358,000
Total Excess Profit	81,676,531	80,254,086	6,934,063
% Change in NPR per EIPA - Regulated	3.44	4.20	3.13
% Change in NOR per EIPA - Regulated	3.44	4.19	3.09
% Change in Oper. Expense per EIPA- Regulated	3.92	4.29	1.23
% Change in Net Operating Profit- Regulated	-6.88	2.56	71.55
% Net Operating Profit of Regulated NOR	4.08	4.52	4.61
% Change in Net Operating Profit- Total	-2.53	-3.97	46.91
% Net Total Operating Profit of Total NOR	3.49	3.70	4.05
% Change in Total Excess Profit	1.77	1,057.39	-90.04
% Total Excess Profit of Total Revenue	4.83	4.92	0.45

HEALTH SERVICES COST REVIEW COMMISSION
DISCLOSURE OF HOSPITAL FINANCIAL AND STATISTICAL DATA
FISCAL YEAR 2009 TO 2011

Laurel Regional Hospital

FISCAL YEAR ENDING	June 2011	June 2010	June 2009
	-----	-----	-----
Gross Patient Revenue:			
Regulated Services	103,068,600	102,846,900	91,640,000
Unregulated Services	4,033,188	4,249,425	4,540,332
TOTAL	107,101,788	107,096,325	96,180,332
Net Patient Revenue(NPR):			
Regulated Services	84,354,149	85,075,631	76,473,729
Unregulated Services	1,324,486	1,232,334	1,295,259
TOTAL	85,678,636	86,307,965	77,768,988
Other Operating Revenue:			
Regulated Services	625,721	430,579	751,054
Unregulated Services	191,582	0	0
TOTAL	817,303	430,579	751,054
Net Operating Revenue(NOR)			
Regulated Services	84,979,870	85,506,210	77,224,783
Unregulated Services	1,516,069	1,232,334	1,295,259
Total	86,495,939	86,738,544	78,520,042
Total Operating Expenses:			
Regulated Services	87,305,281	85,563,681	83,281,501
Total	94,179,139	92,314,140	90,274,361
Equivalent Inpatient ADMs(EIPA):			
Regulated Services	9,477	9,669	10,045
Total	9,847	9,459	9,825
NPR per EIPA :			
Regulated Services	8,901.30	8,798.81	7,612.76
Total	8,700.60	9,124.70	7,915.10
NOR per EIPA :			
Regulated Services	8,967.33	8,843.34	7,687.53
Total	8,783.60	9,170.22	7,991.54
Operating Expenses per EIPA :			
Regulated Services	9,212.72	8,849.29	8,290.46
Total	9,563.82	9,759.69	9,187.86
Net Operating Profit(Loss):			
Regulated Services	-2,325,411	-57,471	-6,056,718
Unregulated Services	-5,357,789	-5,518,125	-5,697,601
Total	-7,683,200	-5,575,596	-11,754,319
Total Non-Operating Profit(Loss):			
Non-Operating Revenue	8,601,136	6,056,896	63,350
Non-Operating Expenses	0	0	0
Total Excess Profit	917,936	481,300	-11,690,969
% Change in NPR per EIPA - Regulated	1.16	15.58	-3.99
% Change in NOR per EIPA - Regulated	1.40	15.03	-3.66
% Change in Oper. Expense per EIPA- Regulated	4.11	6.74	1.41
% Change in Net Operating Profit- Regulated	-3,946.23	99.05	-216.56
% Net Operating Profit of Regulated NOR	-2.74	-0.07	-7.84
% Change in Net Operating Profit- Total	-37.80	52.57	-68.66
% Net Total Operating Profit of Total NOR	-8.88	-6.43	-14.97
% Change in Total Excess Profit	90.72	104.12	-74.44
% Total Excess Profit of Total Revenue	0.97	0.52	-14.88

HEALTH SERVICES COST REVIEW COMMISSION
DISCLOSURE OF HOSPITAL FINANCIAL AND STATISTICAL DATA
FISCAL YEAR 2009 TO 2011

Maryland General Hospital

FISCAL YEAR ENDING	June 2011	June 2010	June 2009
	-----	-----	-----
Gross Patient Revenue:			
Regulated Services	183,154,500	178,831,900	181,868,000
Unregulated Services	8,412,068	8,126,907	8,435,023
TOTAL	191,566,568	186,958,807	190,303,023
Net Patient Revenue(NPR):			
Regulated Services	155,116,834	153,660,657	156,919,437
Unregulated Services	8,339,749	8,003,532	8,315,856
TOTAL	163,456,583	161,664,189	165,235,293
Other Operating Revenue:			
Regulated Services	132,329	281,654	1,174,660
Unregulated Services	1,203,226	1,312,747	1,054,110
TOTAL	1,335,555	1,594,401	2,228,770
Net Operating Revenue(NOR)			
Regulated Services	155,249,163	153,942,311	158,094,097
Unregulated Services	9,542,975	9,316,279	9,369,966
Total	164,792,138	163,258,590	167,464,063
Total Operating Expenses:			
Regulated Services	136,759,389	136,446,598	142,361,768
Total	160,525,000	160,331,953	166,541,201
Equivalent Inpatient ADMs(EIPA):			
Regulated Services	13,553	14,282	14,862
Total	14,175	14,931	15,551
NPR per EIPA :			
Regulated Services	11,445.47	10,758.77	10,558.79
Total	11,531.21	10,827.11	10,625.53
NOR per EIPA :			
Regulated Services	11,455.23	10,778.49	10,637.83
Total	11,625.43	10,933.89	10,768.86
Operating Expenses per EIPA :			
Regulated Services	10,090.94	9,553.50	9,579.23
Total	11,324.40	10,737.89	10,709.51
Net Operating Profit(Loss):			
Regulated Services	18,489,775	17,495,713	15,732,329
Unregulated Services	-14,222,636	-14,569,076	-14,809,467
Total	4,267,138	2,926,637	922,862
Total Non-Operating Profit(Loss):	-108,000	828,000	-2,334,200
Non-Operating Revenue	-108,000	828,000	-2,334,200
Non-Operating Expenses	0	0	0
Total Excess Profit	4,159,138	3,754,637	-1,411,338
% Change in NPR per EIPA - Regulated	6.38	1.89	4.42
% Change in NOR per EIPA - Regulated	6.28	1.32	4.98
% Change in Oper. Expense per EIPA- Regulated	5.63	-0.27	6.24
% Change in Net Operating Profit- Regulated	5.68	11.21	-6.28
% Net Operating Profit of Regulated NOR	11.91	11.37	9.95
% Change in Net Operating Profit- Total	45.80	217.13	-67.15
% Net Total Operating Profit of Total NOR	2.59	1.79	0.55
% Change in Total Excess Profit	10.77	366.03	-138.16
% Total Excess Profit of Total Revenue	2.53	2.29	-0.85

HEALTH SERVICES COST REVIEW COMMISSION
DISCLOSURE OF HOSPITAL FINANCIAL AND STATISTICAL DATA
FISCAL YEAR 2009 TO 2011

McCready Hospital

FISCAL YEAR ENDING	June 2011 -----	June 2010 -----	June 2009 -----
Gross Patient Revenue:			
Regulated Services	18,235,900	18,681,464	16,819,985
Unregulated Services	2,226,830	2,680,395	2,727,918
TOTAL	20,462,730	21,361,859	19,547,903
Net Patient Revenue(NPR):			
Regulated Services	13,751,431	14,374,135	13,674,977
Unregulated Services	1,109,237	1,717,361	1,467,279
TOTAL	14,860,668	16,091,496	15,142,256
Other Operating Revenue:			
Regulated Services	158,425	12,958	13,924
Unregulated Services	0	0	10,999
TOTAL	158,425	12,958	24,923
Net Operating Revenue(NOR)			
Regulated Services	13,909,856	14,387,093	13,688,901
Unregulated Services	1,109,237	1,717,361	1,478,278
Total	15,019,093	16,104,454	15,167,179
Total Operating Expenses:			
Regulated Services	12,842,513	11,413,281	9,891,535
Total	15,551,313	14,764,389	13,651,014
Equivalent Inpatient ADMs(EIPA):			
Regulated Services	1,542	1,736	1,801
Total	1,733	2,009	1,992
NPR per EIPA :			
Regulated Services	8,919.72	8,278.00	7,592.14
Total	8,573.76	8,011.51	7,602.77
NOR per EIPA :			
Regulated Services	9,022.48	8,285.46	7,599.87
Total	8,665.17	8,017.96	7,615.29
Operating Expenses per EIPA :			
Regulated Services	8,330.16	6,572.86	5,491.63
Total	8,972.23	7,350.78	6,854.04
Net Operating Profit(Loss):			
Regulated Services	1,067,343	2,973,812	3,797,366
Unregulated Services	-1,599,563	-1,633,747	-2,281,201
Total	-532,220	1,340,065	1,516,165
Total Non-Operating Profit(Loss):			
Non-Operating Revenue	116,254	176,915	202,998
Non-Operating Expenses	0	0	0
Total Excess Profit	-415,966	1,516,980	1,719,163
% Change in NPR per EIPA - Regulated	7.75	9.03	27.78
% Change in NOR per EIPA - Regulated	8.90	9.02	27.58
% Change in Oper. Expense per EIPA- Regulated	26.74	19.69	11.17
% Change in Net Operating Profit- Regulated	-64.11	-21.69	60.98
% Net Operating Profit of Regulated NOR	7.67	20.67	27.74
% Change in Net Operating Profit- Total	-139.72	-11.61	-12.58
% Net Total Operating Profit of Total NOR	-3.54	8.32	10.00
% Change in Total Excess Profit	-127.42	-11.76	-12.09
% Total Excess Profit of Total Revenue	-2.75	9.32	11.19

HEALTH SERVICES COST REVIEW COMMISSION
DISCLOSURE OF HOSPITAL FINANCIAL AND STATISTICAL DATA
FISCAL YEAR 2009 TO 2011

Memorial Hosp and Med Ctr of Cumberland

FISCAL YEAR ENDING	-----	June 2010	June 2009
-----	-----	-----	-----
Gross Patient Revenue:			
Regulated Services	0	.	106,194,800
Unregulated Services	0	.	23,681,300
TOTAL	0	.	129,876,100
Net Patient Revenue(NPR):			
Regulated Services	0	.	88,316,900
Unregulated Services	0	.	15,029,900
TOTAL	0	.	103,346,800
Other Operating Revenue:			
Regulated Services	0	.	416,900
Unregulated Services	0	.	1,470,500
TOTAL	0	.	1,887,400
Net Operating Revenue(NOR)			
Regulated Services	0	.	88,733,800
Unregulated Services	0	.	16,500,400
Total	0	.	105,234,200
Total Operating Expenses:			
Regulated Services	0	.	83,282,630
Total	0	.	100,317,300
Equivalent Inpatient ADMs(EIPA):			
Regulated Services	0	.	11,167
Total	0	.	13,657
NPR per EIPA :			
Regulated Services	0.00	.	7,908.74
Total	0.00	.	7,567.19
NOR per EIPA :			
Regulated Services	0.00	.	7,946.07
Total	0.00	.	7,705.39
Operating Expenses per EIPA :			
Regulated Services	0.00	.	7,457.92
Total	0.00	.	7,345.37
Net Operating Profit(Loss):			
Regulated Services	0	.	5,451,170
Unregulated Services	0	.	-534,270
Total	0	.	4,916,900
Total Non-Operating Profit(Loss):	0	.	1,339,400
Non-Operating Revenue	0	.	1,467,500
Non-Operating Expenses	0	.	128,100
Total Excess Profit	0	.	6,256,300
% Change in NPR per EIPA - Regulated	.	.	8.75
% Change in NOR per EIPA - Regulated	.	.	9.18
% Change in Oper. Expense per EIPA- Regulated	.	.	4.91
% Change in Net Operating Profit- Regulated	.	.	177.21
% Net Operating Profit of Regulated NOR	0.00	.	6.14
% Change in Net Operating Profit- Total	.	.	99.53
% Net Total Operating Profit of Total NOR	0.00	.	4.67
% Change in Total Excess Profit	.	.	25.61
% Total Excess Profit of Total Revenue	0.00	.	5.86

HEALTH SERVICES COST REVIEW COMMISSION
DISCLOSURE OF HOSPITAL FINANCIAL AND STATISTICAL DATA
FISCAL YEAR 2009 TO 2011

Memorial Hospital at Easton

FISCAL YEAR ENDING	June 2011	June 2010	June 2009
	-----	-----	-----
Gross Patient Revenue:			
Regulated Services	173,171,500	160,769,200	160,032,300
Unregulated Services	33,489,644	31,648,639	32,948,771
TOTAL	206,661,144	192,417,839	192,981,071
Net Patient Revenue(NPR):			
Regulated Services	145,233,736	137,414,364	139,245,218
Unregulated Services	13,110,959	12,376,870	13,312,423
TOTAL	158,344,695	149,791,234	152,557,641
Other Operating Revenue:			
Regulated Services	4,036,480	1,806,811	1,770,296
Unregulated Services	1,421,491	1,472,209	1,451,188
TOTAL	5,457,971	3,279,020	3,221,484
Net Operating Revenue(NOR)			
Regulated Services	149,270,216	139,221,175	141,015,514
Unregulated Services	14,532,450	13,849,079	14,763,611
Total	163,802,666	153,070,254	155,779,125
Total Operating Expenses:			
Regulated Services	140,221,608	133,188,248	134,106,845
Total	154,561,476	147,698,367	147,694,022
Equivalent Inpatient ADMs(EIPA):			
Regulated Services	16,228	16,433	16,349
Total	19,366	19,668	19,715
NPR per EIPA :			
Regulated Services	8,949.77	8,362.00	8,517.27
Total	8,176.46	7,615.91	7,738.32
NOR per EIPA :			
Regulated Services	9,198.51	8,471.95	8,625.55
Total	8,458.30	7,782.63	7,901.73
Operating Expenses per EIPA :			
Regulated Services	8,640.91	8,104.83	8,202.96
Total	7,981.11	7,509.51	7,491.62
Net Operating Profit(Loss):			
Regulated Services	9,048,607	6,032,927	6,908,669
Unregulated Services	192,582	-661,040	1,176,434
Total	9,241,189	5,371,887	8,085,103
Total Non-Operating Profit(Loss):			
Non-Operating Revenue	9,777,820	4,540,080	-6,152,200
Non-Operating Expenses	0	0	0
Total Excess Profit	19,019,010	9,911,967	1,932,904
% Change in NPR per EIPA - Regulated	7.03	-1.82	9.96
% Change in NOR per EIPA - Regulated	8.58	-1.78	9.33
% Change in Oper. Expense per EIPA- Regulated	6.61	-1.20	5.54
% Change in Net Operating Profit- Regulated	49.99	-12.68	266.12
% Net Operating Profit of Regulated NOR	6.06	4.33	4.90
% Change in Net Operating Profit- Total	72.03	-33.56	163.75
% Net Total Operating Profit of Total NOR	5.64	3.51	5.19
% Change in Total Excess Profit	91.88	412.80	-21.29
% Total Excess Profit of Total Revenue	10.96	6.29	1.29

HEALTH SERVICES COST REVIEW COMMISSION
DISCLOSURE OF HOSPITAL FINANCIAL AND STATISTICAL DATA
FISCAL YEAR 2009 TO 2011

Mercy Medical Center

FISCAL YEAR ENDING	June 2011	June 2010	June 2009
	-----	-----	-----
Gross Patient Revenue:			
Regulated Services	420,066,700	388,727,200	382,169,900
Unregulated Services	4,647,983	4,801,123	5,560,503
TOTAL	424,714,683	393,528,323	387,730,403
Net Patient Revenue(NPR):			
Regulated Services	356,258,595	335,374,561	334,232,485
Unregulated Services	4,647,983	4,801,123	5,560,503
TOTAL	360,906,578	340,175,684	339,792,988
Other Operating Revenue:			
Regulated Services	6,126,028	3,857,230	3,761,737
Unregulated Services	12,019,196	11,283,344	12,033,663
TOTAL	18,145,224	15,140,574	15,795,400
Net Operating Revenue(NOR)			
Regulated Services	362,384,623	339,231,791	337,994,222
Unregulated Services	16,667,179	16,084,467	17,594,166
Total	379,051,802	355,316,258	355,588,388
Total Operating Expenses:			
Regulated Services	341,721,164	307,650,947	304,063,622
Total	366,190,164	330,084,298	324,261,908
Equivalent Inpatient ADMs(EIPA):			
Regulated Services	33,407	33,527	33,604
Total	33,776	33,941	34,093
NPR per EIPA :			
Regulated Services	10,664.29	10,003.21	9,946.08
Total	10,685.19	10,022.63	9,966.54
NOR per EIPA :			
Regulated Services	10,847.66	10,118.26	10,058.02
Total	11,222.41	10,468.71	10,429.83
Operating Expenses per EIPA :			
Regulated Services	10,229.12	9,176.30	9,048.31
Total	10,841.62	9,725.30	9,510.99
Net Operating Profit(Loss):			
Regulated Services	20,663,459	31,580,844	33,930,600
Unregulated Services	-7,801,821	-6,348,884	-2,604,120
Total	12,861,638	25,231,960	31,326,480
Total Non-Operating Profit(Loss):	22,557,807	6,014,865	-34,349,064
Non-Operating Revenue	3,303,248	6,644,117	967,824
Non-Operating Expenses	-19,254,559	629,252	35,316,888
Total Excess Profit	35,419,445	31,246,825	-3,022,584
% Change in NPR per EIPA - Regulated	6.61	0.57	4.54
% Change in NOR per EIPA - Regulated	7.21	0.60	4.15
% Change in Oper. Expense per EIPA- Regulated	11.47	1.41	3.09
% Change in Net Operating Profit- Regulated	-34.57	-6.93	18.07
% Net Operating Profit of Regulated NOR	5.70	9.31	10.04
% Change in Net Operating Profit- Total	-49.03	-19.45	16.14
% Net Total Operating Profit of Total NOR	3.39	7.10	8.81
% Change in Total Excess Profit	13.35	1,133.78	-115.05
% Total Excess Profit of Total Revenue	9.26	8.63	-0.85

HEALTH SERVICES COST REVIEW COMMISSION
DISCLOSURE OF HOSPITAL FINANCIAL AND STATISTICAL DATA
FISCAL YEAR 2009 TO 2011

Meritus Medical Center

FISCAL YEAR ENDING	June 2011	June 2010	June 2009
	-----	-----	-----
Gross Patient Revenue:			
Regulated Services	275,699,700	250,295,900	243,018,300
Unregulated Services	48,028,200	47,062,500	41,566,400
TOTAL	323,727,900	297,358,400	284,584,700
Net Patient Revenue(NPR):			
Regulated Services	232,040,400	209,148,200	203,634,400
Unregulated Services	28,878,200	28,307,500	27,231,200
TOTAL	260,918,600	237,455,700	230,865,600
Other Operating Revenue:			
Regulated Services	5,263,297	4,129,800	1,961,400
Unregulated Services	2,771,903	1,983,200	2,252,200
TOTAL	8,035,200	6,113,000	4,213,600
Net Operating Revenue(NOR)			
Regulated Services	237,303,697	213,278,000	205,595,800
Unregulated Services	31,650,103	30,290,700	29,483,400
Total	268,953,800	243,568,700	235,079,200
Total Operating Expenses:			
Regulated Services	228,333,405	211,006,835	200,960,847
Total	261,819,900	243,735,000	231,305,500
Equivalent Inpatient ADMs(EIPA):			
Regulated Services	25,377	24,861	24,851
Total	29,796	29,535	29,102
NPR per EIPA :			
Regulated Services	9,143.74	8,412.85	8,194.10
Total	8,756.81	8,039.79	7,932.99
NOR per EIPA :			
Regulated Services	9,351.14	8,578.96	8,273.02
Total	9,026.48	8,246.77	8,077.77
Operating Expenses per EIPA :			
Regulated Services	8,997.66	8,487.61	8,086.52
Total	8,787.06	8,252.40	7,948.10
Net Operating Profit(Loss):			
Regulated Services	8,970,292	2,271,165	4,634,953
Unregulated Services	-1,836,392	-2,437,465	-861,253
Total	7,133,900	-166,300	3,773,700
Total Non-Operating Profit(Loss):			
Non-Operating Revenue	5,176,800	3,183,300	-4,587,500
Non-Operating Expenses	5,254,300	3,353,900	-4,440,000
	77,500	170,600	147,500
Total Excess Profit	12,310,700	3,017,000	-813,800
% Change in NPR per EIPA - Regulated	8.69	2.67	1.65
% Change in NOR per EIPA - Regulated	9.00	3.70	2.18
% Change in Oper. Expense per EIPA- Regulated	6.01	4.96	4.93
% Change in Net Operating Profit- Regulated	294.96	-51.00	-50.72
% Net Operating Profit of Regulated NOR	3.78	1.06	2.25
% Change in Net Operating Profit- Total	4,389.78	-104.41	-50.65
% Net Total Operating Profit of Total NOR	2.65	-0.07	1.61
% Change in Total Excess Profit	308.04	470.73	-109.44
% Total Excess Profit of Total Revenue	4.49	1.22	-0.35

HEALTH SERVICES COST REVIEW COMMISSION
DISCLOSURE OF HOSPITAL FINANCIAL AND STATISTICAL DATA
FISCAL YEAR 2009 TO 2011

Montgomery General Hospital

FISCAL YEAR ENDING	June 2011	June 2010	June 2009
	-----	-----	-----
Gross Patient Revenue:			
Regulated Services	156,795,100	149,773,600	140,619,400
Unregulated Services	7,676,300	6,599,491	4,110,000
TOTAL	164,471,400	156,373,091	144,729,400
Net Patient Revenue(NPR):			
Regulated Services	135,596,229	124,219,621	121,977,000
Unregulated Services	3,782,893	3,503,857	2,341,200
TOTAL	139,379,122	127,723,478	124,318,200
Other Operating Revenue:			
Regulated Services	1,303,300	1,517,012	1,157,800
Unregulated Services	764,900	624,241	439,300
TOTAL	2,068,200	2,141,253	1,597,100
Net Operating Revenue(NOR)			
Regulated Services	136,899,529	125,736,633	123,134,800
Unregulated Services	4,547,793	4,128,098	2,780,500
Total	141,447,322	129,864,731	125,915,300
Total Operating Expenses:			
Regulated Services	119,548,593	115,963,398	115,736,158
Total	133,009,716	125,528,572	122,776,400
Equivalent Inpatient ADMs(EIPA):			
Regulated Services	15,450	14,228	14,591
Total	15,061	14,855	14,803
NPR per EIPA :			
Regulated Services	8,776.38	8,730.61	8,359.68
Total	9,254.38	8,598.02	8,397.91
NOR per EIPA :			
Regulated Services	8,860.73	8,837.23	8,439.03
Total	9,391.70	8,742.16	8,505.80
Operating Expenses per EIPA :			
Regulated Services	7,737.70	8,150.33	7,931.97
Total	8,831.47	8,450.26	8,293.76
Net Operating Profit(Loss):			
Regulated Services	17,350,936	9,773,235	7,398,642
Unregulated Services	-8,913,309	-5,437,076	-4,259,742
Total	8,437,627	4,336,159	3,138,900
Total Non-Operating Profit(Loss):	988,687	2,791,019	-2,837,200
Non-Operating Revenue	988,687	2,791,019	-2,837,200
Non-Operating Expenses	0	0	0
Total Excess Profit	9,426,314	7,127,178	301,700
% Change in NPR per EIPA - Regulated	0.52	4.44	0.65
% Change in NOR per EIPA - Regulated	0.27	4.72	0.39
% Change in Oper. Expense per EIPA- Regulated	-5.06	2.75	1.27
% Change in Net Operating Profit- Regulated	77.54	32.09	-8.31
% Net Operating Profit of Regulated NOR	12.67	7.77	6.01
% Change in Net Operating Profit- Total	94.59	38.14	-30.08
% Net Total Operating Profit of Total NOR	5.97	3.34	2.49
% Change in Total Excess Profit	32.26	2,262.34	-13.33
% Total Excess Profit of Total Revenue	6.62	5.37	0.25

HEALTH SERVICES COST REVIEW COMMISSION
DISCLOSURE OF HOSPITAL FINANCIAL AND STATISTICAL DATA
FISCAL YEAR 2009 TO 2011

Northwest Hospital Center

FISCAL YEAR ENDING	June 2011	June 2010	June 2009
	-----	-----	-----
Gross Patient Revenue:			
Regulated Services	227,677,300	214,481,500	211,714,700
Unregulated Services	27,427,434	23,294,426	22,261,476
TOTAL	255,104,734	237,775,926	233,976,176
Net Patient Revenue(NPR):			
Regulated Services	187,938,400	178,377,100	178,142,957
Unregulated Services	11,408,249	9,727,678	8,944,551
TOTAL	199,346,649	188,104,778	187,087,508
Other Operating Revenue:			
Regulated Services	1,139,100	1,023,180	1,223,600
Unregulated Services	1,395,685	1,225,936	1,095,281
TOTAL	2,534,785	2,249,116	2,318,881
Net Operating Revenue(NOR)			
Regulated Services	189,077,500	179,400,280	179,366,557
Unregulated Services	12,803,934	10,953,614	10,039,832
Total	201,881,434	190,353,894	189,406,389
Total Operating Expenses:			
Regulated Services	170,174,366	161,514,213	159,137,100
Total	190,792,966	180,774,513	176,972,000
Equivalent Inpatient ADMs(EIPA):			
Regulated Services	21,539	21,733	20,971
Total	21,538	23,180	22,427
NPR per EIPA :			
Regulated Services	8,725.59	8,207.81	8,494.63
Total	9,255.67	8,114.99	8,342.18
NOR per EIPA :			
Regulated Services	8,778.47	8,254.90	8,552.98
Total	9,373.36	8,212.02	8,445.57
Operating Expenses per EIPA :			
Regulated Services	7,900.84	7,431.89	7,588.35
Total	8,858.52	7,798.76	7,891.13
Net Operating Profit(Loss):			
Regulated Services	18,903,134	17,886,067	20,229,457
Unregulated Services	-7,814,666	-8,306,686	-7,795,068
Total	11,088,468	9,579,381	12,434,389
Total Non-Operating Profit(Loss):			
Non-Operating Revenue	12,763,168	7,322,217	-8,766,031
Non-Operating Expenses	0	0	0
Total Excess Profit	23,851,636	16,901,598	3,668,358
% Change in NPR per EIPA - Regulated	6.31	-3.38	6.80
% Change in NOR per EIPA - Regulated	6.34	-3.49	6.33
% Change in Oper. Expense per EIPA- Regulated	6.31	-2.06	5.86
% Change in Net Operating Profit- Regulated	5.69	-11.58	7.50
% Net Operating Profit of Regulated NOR	10.00	9.97	11.28
% Change in Net Operating Profit- Total	15.75	-22.96	-0.71
% Net Total Operating Profit of Total NOR	5.49	5.03	6.56
% Change in Total Excess Profit	41.12	360.74	-43.98
% Total Excess Profit of Total Revenue	11.11	8.55	2.03

HEALTH SERVICES COST REVIEW COMMISSION
DISCLOSURE OF HOSPITAL FINANCIAL AND STATISTICAL DATA
FISCAL YEAR 2009 TO 2011

Peninsula Regional Hospital

FISCAL YEAR ENDING	June 2011	June 2010	June 2009
	-----	-----	-----
Gross Patient Revenue:			
Regulated Services	406,379,600	394,310,100	385,277,000
Unregulated Services	50,655,400	32,271,900	33,201,200
TOTAL	457,035,000	426,582,000	418,478,200
Net Patient Revenue(NPR):			
Regulated Services	339,681,900	332,910,100	331,729,600
Unregulated Services	22,959,100	17,521,900	18,785,400
TOTAL	362,641,000	350,432,000	350,515,000
Other Operating Revenue:			
Regulated Services	1,131,600	908,800	872,900
Unregulated Services	1,252,900	1,172,500	1,123,300
TOTAL	2,384,500	2,081,300	1,996,200
Net Operating Revenue(NOR)			
Regulated Services	340,813,500	333,818,900	332,602,500
Unregulated Services	24,212,000	18,694,400	19,908,700
Total	365,025,500	352,513,300	352,511,200
Total Operating Expenses:			
Regulated Services	304,199,081	304,760,053	303,144,053
Total	347,492,600	345,483,300	340,475,200
Equivalent Inpatient ADMs(EIPA):			
Regulated Services	31,681	31,730	31,193
Total	36,028	34,641	34,206
NPR per EIPA :			
Regulated Services	10,721.88	10,492.03	10,634.91
Total	10,065.65	10,116.20	10,247.26
NOR per EIPA :			
Regulated Services	10,757.59	10,520.67	10,662.89
Total	10,131.83	10,176.28	10,305.62
Operating Expenses per EIPA :			
Regulated Services	9,601.88	9,604.85	9,718.48
Total	9,645.18	9,973.34	9,953.75
Net Operating Profit(Loss):			
Regulated Services	36,614,419	29,058,847	29,458,447
Unregulated Services	-19,081,519	-22,028,847	-17,422,447
Total	17,532,900	7,030,000	12,036,000
Total Non-Operating Profit(Loss):			
Non-Operating Revenue	13,306,100	12,057,000	-17,877,000
Non-Operating Expenses	15,292,000	12,057,000	-17,877,000
	1,985,900	0	0
Total Excess Profit	30,839,000	19,087,000	-5,841,000
% Change in NPR per EIPA - Regulated	2.19	-1.34	0.56
% Change in NOR per EIPA - Regulated	2.25	-1.33	0.84
% Change in Oper. Expense per EIPA- Regulated	-0.03	-1.17	4.75
% Change in Net Operating Profit- Regulated	26.00	-1.36	-24.49
% Net Operating Profit of Regulated NOR	10.74	8.70	8.86
% Change in Net Operating Profit- Total	149.40	-41.59	-57.32
% Net Total Operating Profit of Total NOR	4.80	1.99	3.41
% Change in Total Excess Profit	61.57	426.78	-115.25
% Total Excess Profit of Total Revenue	8.11	5.24	-1.75

HEALTH SERVICES COST REVIEW COMMISSION
DISCLOSURE OF HOSPITAL FINANCIAL AND STATISTICAL DATA
FISCAL YEAR 2009 TO 2011

Prince Georges' Hospital Center

FISCAL YEAR ENDING	June 2011	June 2010	June 2009
	-----	-----	-----
Gross Patient Revenue:			
Regulated Services	263,104,300	251,597,300	260,576,400
Unregulated Services	33,038,345	37,676,835	34,623,914
TOTAL	296,142,645	289,274,135	295,200,314
Net Patient Revenue(NPR):			
Regulated Services	214,749,210	204,287,834	210,964,197
Unregulated Services	13,179,800	16,938,796	15,513,731
TOTAL	227,929,011	221,226,630	226,477,928
Other Operating Revenue:			
Regulated Services	1,308,349	1,779,830	884,971
Unregulated Services	1,604,648	2,048,133	1,907,144
TOTAL	2,912,997	3,827,963	2,792,115
Net Operating Revenue(NOR)			
Regulated Services	216,057,559	206,067,664	211,849,168
Unregulated Services	14,784,448	18,986,929	17,420,875
Total	230,842,008	225,054,593	229,270,043
Total Operating Expenses:			
Regulated Services	212,877,166	209,892,050	212,101,859
Total	242,965,897	245,390,149	244,485,919
Equivalent Inpatient ADMs(EIPA):			
Regulated Services	16,957	17,809	18,250
Total	17,802	18,604	19,008
NPR per EIPA :			
Regulated Services	12,664.27	11,471.11	11,559.98
Total	12,803.91	11,891.59	11,914.57
NOR per EIPA :			
Regulated Services	12,741.43	11,571.06	11,608.47
Total	12,967.55	12,097.36	12,061.45
Operating Expenses per EIPA :			
Regulated Services	12,553.88	11,785.80	11,622.32
Total	13,648.61	13,190.46	12,861.93
Net Operating Profit(Loss):			
Regulated Services	3,180,393	-3,824,386	-252,691
Unregulated Services	-15,304,283	-16,511,170	-14,963,185
Total	-12,123,890	-20,335,556	-15,215,876
Total Non-Operating Profit(Loss):			
Non-Operating Revenue	18,769,249	16,718,235	26,693,589
Non-Operating Expenses	22,714,349	16,718,235	26,693,589
	3,945,100	0	0
Total Excess Profit	6,645,359	-3,617,321	11,477,713
% Change in NPR per EIPA - Regulated	10.40	-0.77	1.75
% Change in NOR per EIPA - Regulated	10.11	-0.32	1.41
% Change in Oper. Expense per EIPA- Regulated	6.52	1.41	1.90
% Change in Net Operating Profit- Regulated	183.16	-1,413.46	-135.47
% Net Operating Profit of Regulated NOR	1.47	-1.86	-0.12
% Change in Net Operating Profit- Total	40.38	-33.65	-3.74
% Net Total Operating Profit of Total NOR	-5.25	-9.04	-6.64
% Change in Total Excess Profit	283.71	-131.52	257.35
% Total Excess Profit of Total Revenue	2.62	-1.50	4.48

HEALTH SERVICES COST REVIEW COMMISSION
DISCLOSURE OF HOSPITAL FINANCIAL AND STATISTICAL DATA
FISCAL YEAR 2009 TO 2011

Saint Agnes Hospital

FISCAL YEAR ENDING	June 2011	June 2010	June 2009
	-----	-----	-----
Gross Patient Revenue:			
Regulated Services	376,582,900	357,504,800	358,890,700
Unregulated Services	139,902,712	125,464,523	112,470,503
TOTAL	516,485,612	482,969,323	471,361,203
Net Patient Revenue(NPR):			
Regulated Services	318,111,245	307,715,930	307,252,556
Unregulated Services	57,182,251	51,769,365	47,001,651
TOTAL	375,293,496	359,485,295	354,254,207
Other Operating Revenue:			
Regulated Services	2,843,020	1,952,195	3,590,078
Unregulated Services	4,257,915	3,810,672	3,261,559
TOTAL	7,100,935	5,762,867	6,851,637
Net Operating Revenue(NOR)			
Regulated Services	320,954,265	309,668,125	310,842,634
Unregulated Services	61,440,166	55,580,037	50,263,210
Total	382,394,431	365,248,162	361,105,844
Total Operating Expenses:			
Regulated Services	278,581,383	275,390,240	275,685,027
Total	363,256,557	349,799,377	343,421,097
Equivalent Inpatient ADMs(EIPA):			
Regulated Services	28,884	30,735	30,686
Total	35,929	38,014	37,473
NPR per EIPA :			
Regulated Services	11,013.44	10,011.87	10,012.70
Total	10,445.46	9,456.66	9,453.59
NOR per EIPA :			
Regulated Services	11,111.87	10,075.39	10,129.69
Total	10,643.10	9,608.26	9,636.43
Operating Expenses per EIPA :			
Regulated Services	9,644.86	8,960.12	8,983.98
Total	10,110.44	9,201.86	9,164.50
Net Operating Profit(Loss):			
Regulated Services	42,372,882	34,277,885	35,157,607
Unregulated Services	-23,235,008	-18,829,100	-17,472,860
Total	19,137,874	15,448,785	17,684,747
Total Non-Operating Profit(Loss):	34,402,050	27,374,372	-37,124,996
Non-Operating Revenue	34,402,050	24,968,464	-37,124,996
Non-Operating Expenses	0	-2,405,908	0
Total Excess Profit	53,539,924	42,823,157	-19,440,249
% Change in NPR per EIPA - Regulated	10.00	-0.01	0.27
% Change in NOR per EIPA - Regulated	10.29	-0.54	0.39
% Change in Oper. Expense per EIPA- Regulated	7.64	-0.27	-1.80
% Change in Net Operating Profit- Regulated	23.62	-2.50	31.25
% Net Operating Profit of Regulated NOR	13.20	11.07	11.31
% Change in Net Operating Profit- Total	23.88	-12.64	55.85
% Net Total Operating Profit of Total NOR	5.00	4.23	4.90
% Change in Total Excess Profit	25.03	320.28	-253.95
% Total Excess Profit of Total Revenue	12.85	10.97	-6.00

HEALTH SERVICES COST REVIEW COMMISSION
DISCLOSURE OF HOSPITAL FINANCIAL AND STATISTICAL DATA
FISCAL YEAR 2009 TO 2011

=====

Saint Josephs Medical Center

FISCAL YEAR ENDING	June 2011	June 2010	June 2009
	-----	-----	-----
Gross Patient Revenue:			
Regulated Services	362,195,000	375,076,400	398,844,400
Unregulated Services	47,028,886	40,398,697	47,008,578
TOTAL	409,223,886	415,475,097	445,852,978
Net Patient Revenue(NPR):			
Regulated Services	293,912,806	307,247,166	339,694,906
Unregulated Services	23,093,568	19,135,082	21,683,700
TOTAL	317,006,374	326,382,248	361,378,606
Other Operating Revenue:			
Regulated Services	490,972	141,335	1,079,638
Unregulated Services	5,721,239	5,937,588	5,248,578
TOTAL	6,212,211	6,078,923	6,328,216
Net Operating Revenue(NOR)			
Regulated Services	294,403,778	307,388,501	340,774,543
Unregulated Services	28,814,807	25,072,670	26,932,278
Total	323,218,585	332,461,171	367,706,822
Total Operating Expenses:			
Regulated Services	293,587,390	299,994,287	322,090,976
Total	347,676,334	350,177,336	372,532,167
Equivalent Inpatient ADMs(EIPA):			
Regulated Services	26,720	28,322	31,752
Total	30,190	31,372	35,486
NPR per EIPA :			
Regulated Services	10,999.57	10,848.17	10,698.23
Total	10,500.42	10,403.73	10,183.83
NOR per EIPA :			
Regulated Services	11,017.95	10,853.16	10,732.23
Total	10,706.19	10,597.50	10,362.16
Operating Expenses per EIPA :			
Regulated Services	10,987.39	10,592.09	10,143.82
Total	11,516.32	11,162.22	10,498.14
Net Operating Profit(Loss):			
Regulated Services	816,389	7,394,214	18,683,567
Unregulated Services	-25,274,138	-25,110,379	-23,508,912
Total	-24,457,749	-17,716,165	-4,825,345
Total Non-Operating Profit(Loss):	8,418,345	5,443,008	-9,452,618
Non-Operating Revenue	8,418,345	5,443,008	12,547,382
Non-Operating Expenses	0	0	22,000,000
Total Excess Profit	-16,039,404	-12,273,157	-14,277,963
% Change in NPR per EIPA - Regulated	1.40	1.40	1.17
% Change in NOR per EIPA - Regulated	1.52	1.13	1.25
% Change in Oper. Expense per EIPA- Regulated	3.73	4.42	-4.20
% Change in Net Operating Profit- Regulated	-88.96	-60.42	5,529.66
% Net Operating Profit of Regulated NOR	0.28	2.41	5.48
% Change in Net Operating Profit- Total	-38.05	-267.15	73.20
% Net Total Operating Profit of Total NOR	-7.57	-5.33	-1.31
% Change in Total Excess Profit	-30.69	14.04	-21.67
% Total Excess Profit of Total Revenue	-4.84	-3.63	-3.75

HEALTH SERVICES COST REVIEW COMMISSION
DISCLOSURE OF HOSPITAL FINANCIAL AND STATISTICAL DATA
FISCAL YEAR 2009 TO 2011

Saint Mary's Hospital

FISCAL YEAR ENDING	June 2011	June 2010	June 2009
	-----	-----	-----
Gross Patient Revenue:			
Regulated Services	134,162,900	125,978,346	124,100,600
Unregulated Services	9,278,303	7,961,116	7,978,916
TOTAL	143,441,203	133,939,462	132,079,516
Net Patient Revenue(NPR):			
Regulated Services	110,583,185	102,454,852	105,768,160
Unregulated Services	5,806,361	6,614,620	3,029,183
TOTAL	116,389,545	109,069,471	108,797,343
Other Operating Revenue:			
Regulated Services	273,700	2,259,219	1,440,400
Unregulated Services	1,397,344	457,444	0
TOTAL	1,671,044	2,716,663	1,440,400
Net Operating Revenue(NOR)			
Regulated Services	110,856,885	104,714,071	107,208,560
Unregulated Services	7,203,705	7,072,064	3,029,183
Total	118,060,590	111,786,134	110,237,743
Total Operating Expenses:			
Regulated Services	96,751,142	93,942,446	97,770,605
Total	112,047,407	107,501,875	108,436,642
Equivalent Inpatient ADMs(EIPA):			
Regulated Services	16,151	17,586	17,592
Total	15,119	18,361	18,509
NPR per EIPA :			
Regulated Services	6,846.82	5,826.00	6,012.37
Total	7,698.38	5,940.20	5,878.11
NOR per EIPA :			
Regulated Services	6,863.77	5,954.47	6,094.25
Total	7,808.91	6,088.16	5,955.93
Operating Expenses per EIPA :			
Regulated Services	5,990.40	5,341.95	5,557.75
Total	7,411.18	5,854.83	5,858.62
Net Operating Profit(Loss):			
Regulated Services	14,105,743	10,771,624	9,437,955
Unregulated Services	-8,092,560	-6,487,365	-7,636,854
Total	6,013,183	4,284,259	1,801,101
Total Non-Operating Profit(Loss):	1,437,820	-1,876,534	-182,542
Non-Operating Revenue	1,437,820	133,176	1,846,900
Non-Operating Expenses	0	2,009,710	2,029,442
Total Excess Profit	7,451,003	2,407,725	1,618,559
% Change in NPR per EIPA - Regulated	17.52	-3.10	1.59
% Change in NOR per EIPA - Regulated	15.27	-2.29	1.75
% Change in Oper. Expense per EIPA- Regulated	12.14	-3.88	2.28
% Change in Net Operating Profit- Regulated	30.95	14.13	4.14
% Net Operating Profit of Regulated NOR	12.72	10.29	8.80
% Change in Net Operating Profit- Total	40.36	137.87	-73.14
% Net Total Operating Profit of Total NOR	5.09	3.83	1.63
% Change in Total Excess Profit	209.46	48.76	-78.71
% Total Excess Profit of Total Revenue	6.24	2.15	1.44

HEALTH SERVICES COST REVIEW COMMISSION
DISCLOSURE OF HOSPITAL FINANCIAL AND STATISTICAL DATA
FISCAL YEAR 2009 TO 2011

Shady Grove Adventist Hospital

FISCAL YEAR ENDING	December 2011 -----	December 2010 -----	December 2009 -----
Gross Patient Revenue:			
Regulated Services	358,655,535	335,364,985	331,274,906
Unregulated Services	21,556,507	34,336,169	35,853,773
TOTAL	380,212,042	369,701,154	367,128,679
Net Patient Revenue(NPR):			
Regulated Services	306,195,153	292,739,292	283,847,908
Unregulated Services	7,200,472	17,005,256	16,613,631
TOTAL	313,395,625	309,744,548	300,461,539
Other Operating Revenue:			
Regulated Services	2,944,664	3,405,948	2,643,215
Unregulated Services	4,388,402	4,829,756	4,557,361
TOTAL	7,333,066	8,235,704	7,200,576
Net Operating Revenue(NOR)			
Regulated Services	309,139,817	296,145,240	286,491,123
Unregulated Services	11,588,874	21,835,012	21,170,992
Total	320,728,691	317,980,252	307,662,115
Total Operating Expenses:			
Regulated Services	282,132,916	270,989,498	270,417,774
Total	296,255,894	295,731,330	292,748,994
Equivalent Inpatient ADMs(EIPA):			
Regulated Services	31,475	32,832	33,450
Total	33,367	36,035	36,701
NPR per EIPA :			
Regulated Services	9,728.20	8,916.27	8,485.78
Total	9,392.47	8,595.55	8,186.77
NOR per EIPA :			
Regulated Services	9,821.76	9,020.01	8,564.80
Total	9,612.24	8,824.09	8,382.96
Operating Expenses per EIPA :			
Regulated Services	8,963.71	8,253.81	8,084.28
Total	8,878.79	8,206.68	7,976.62
Net Operating Profit(Loss):			
Regulated Services	27,006,901	25,155,742	16,073,349
Unregulated Services	-2,534,103	-2,906,821	-1,160,228
Total	24,472,797	22,248,922	14,913,121
Total Non-Operating Profit(Loss):	1,197,213	2,342,788	-1,255,294
Non-Operating Revenue	1,197,213	2,342,788	-1,255,294
Non-Operating Expenses	0	0	0
Total Excess Profit	25,670,010	24,591,710	13,657,827
% Change in NPR per EIPA - Regulated	9.11	5.07	0.75
% Change in NOR per EIPA - Regulated	8.89	5.31	0.97
% Change in Oper. Expense per EIPA- Regulated	8.60	2.10	-2.07
% Change in Net Operating Profit- Regulated	7.36	56.51	127.24
% Net Operating Profit of Regulated NOR	8.74	8.49	5.61
% Change in Net Operating Profit- Total	10.00	49.19	121.53
% Net Total Operating Profit of Total NOR	7.63	7.00	4.85
% Change in Total Excess Profit	4.38	80.06	461.16
% Total Excess Profit of Total Revenue	7.97	7.68	4.46

HEALTH SERVICES COST REVIEW COMMISSION
DISCLOSURE OF HOSPITAL FINANCIAL AND STATISTICAL DATA
FISCAL YEAR 2009 TO 2011

Sinai Hospital of Baltimore

FISCAL YEAR ENDING	June 2011	June 2010	June 2009
	-----	-----	-----
Gross Patient Revenue:			
Regulated Services	636,490,900	619,723,100	627,278,200
Unregulated Services	146,550,900	158,468,000	109,781,389
TOTAL	783,041,800	778,191,100	737,059,589
Net Patient Revenue(NPR):			
Regulated Services	549,875,500	534,915,500	536,920,130
Unregulated Services	66,297,500	63,138,400	40,437,732
TOTAL	616,173,000	598,053,900	577,357,862
Other Operating Revenue:			
Regulated Services	11,172,500	8,486,500	10,224,011
Unregulated Services	27,165,276	26,835,600	15,441,747
TOTAL	38,337,776	35,322,100	25,665,758
Net Operating Revenue(NOR)			
Regulated Services	561,048,000	543,402,000	547,144,141
Unregulated Services	93,462,776	89,974,000	55,879,479
Total	654,510,776	633,376,000	603,023,620
Total Operating Expenses:			
Regulated Services	498,388,230	497,428,352	500,512,326
Total	630,868,676	623,937,000	591,050,256
Equivalent Inpatient ADMs(EIPA):			
Regulated Services	39,610	39,398	39,792
Total	48,731	49,472	41,063
NPR per EIPA :			
Regulated Services	13,882.08	13,577.23	13,493.11
Total	12,644.46	12,088.65	14,060.30
NOR per EIPA :			
Regulated Services	14,164.14	13,792.63	13,750.04
Total	13,431.18	12,802.62	14,685.33
Operating Expenses per EIPA :			
Regulated Services	12,582.24	12,625.73	12,578.16
Total	12,946.02	12,611.83	14,393.74
Net Operating Profit(Loss):			
Regulated Services	62,659,770	45,973,648	46,631,815
Unregulated Services	-39,017,670	-36,534,648	-34,658,451
Total	23,642,100	9,439,000	11,973,364
Total Non-Operating Profit(Loss):			
Non-Operating Revenue	20,566,000	9,624,000	-15,055,000
Non-Operating Expenses	0	-1,420,000	0
Total Excess Profit	44,208,100	19,063,000	-3,081,636
% Change in NPR per EIPA - Regulated	2.25	0.62	6.16
% Change in NOR per EIPA - Regulated	2.69	0.31	4.76
% Change in Oper. Expense per EIPA- Regulated	-0.34	0.38	4.56
% Change in Net Operating Profit- Regulated	36.29	-1.41	5.51
% Net Operating Profit of Regulated NOR	11.17	8.46	8.52
% Change in Net Operating Profit- Total	150.47	-21.17	124.64
% Net Total Operating Profit of Total NOR	3.61	1.49	1.99
% Change in Total Excess Profit	131.91	718.60	79.33
% Total Excess Profit of Total Revenue	6.55	2.97	-0.52

HEALTH SERVICES COST REVIEW COMMISSION
DISCLOSURE OF HOSPITAL FINANCIAL AND STATISTICAL DATA
FISCAL YEAR 2009 TO 2011

Southern Maryland Hospital Center

FISCAL YEAR ENDING	December 2011 -----	December 2010 -----	December 2009 -----
Gross Patient Revenue:			
Regulated Services	249,258,400	223,251,200	224,831,800
Unregulated Services	34,892,573	48,968,865	46,561,967
TOTAL	284,150,973	272,220,065	271,393,767
Net Patient Revenue(NPR):			
Regulated Services	208,612,308	186,636,112	188,617,305
Unregulated Services	13,438,473	19,793,385	18,201,765
TOTAL	222,050,781	206,429,497	206,819,070
Other Operating Revenue:			
Regulated Services	421,075	459,704	227,547
Unregulated Services	492,728	483,404	490,439
TOTAL	913,803	943,108	717,986
Net Operating Revenue(NOR)			
Regulated Services	209,033,383	187,095,816	188,844,852
Unregulated Services	13,931,201	20,276,789	18,692,204
Total	222,964,584	207,372,605	207,537,056
Total Operating Expenses:			
Regulated Services	198,573,862	178,386,000	179,924,946
Total	217,183,662	204,101,900	204,868,146
Equivalent Inpatient ADMs(EIPA):			
Regulated Services	24,068	23,770	23,928
Total	27,310	28,739	28,636
NPR per EIPA :			
Regulated Services	8,667.45	7,851.91	7,882.80
Total	8,130.86	7,182.91	7,222.32
NOR per EIPA :			
Regulated Services	8,684.94	7,871.25	7,892.31
Total	8,164.32	7,215.72	7,247.40
Operating Expenses per EIPA :			
Regulated Services	8,250.37	7,504.82	7,519.52
Total	7,952.64	7,101.92	7,154.20
Net Operating Profit(Loss):			
Regulated Services	10,459,521	8,709,816	8,919,906
Unregulated Services	-4,678,599	-5,439,111	-6,250,996
Total	5,780,922	3,270,705	2,668,910
Total Non-Operating Profit(Loss):			
Non-Operating Revenue	27,600	121,913	50,554
Non-Operating Expenses	0	0	0
Total Excess Profit	5,808,522	3,392,618	2,719,464
% Change in NPR per EIPA - Regulated			
	10.39	-0.39	11.17
% Change in NOR per EIPA - Regulated			
	10.34	-0.27	11.09
% Change in Oper. Expense per EIPA- Regulated			
	9.93	-0.20	14.03
% Change in Net Operating Profit- Regulated			
	20.09	-2.36	-32.57
% Net Operating Profit of Regulated NOR			
	5.00	4.66	4.72
% Change in Net Operating Profit- Total			
	76.75	22.55	-35.33
% Net Total Operating Profit of Total NOR			
	2.59	1.58	1.29
% Change in Total Excess Profit			
	71.21	24.75	-43.06
% Total Excess Profit of Total Revenue			
	2.60	1.64	1.31

HEALTH SERVICES COST REVIEW COMMISSION
DISCLOSURE OF HOSPITAL FINANCIAL AND STATISTICAL DATA
FISCAL YEAR 2009 TO 2011

Suburban Hospital

FISCAL YEAR ENDING	June 2011	June 2010	June 2009
	-----	-----	-----
Gross Patient Revenue:			
Regulated Services	253,166,900	234,114,100	228,243,300
Unregulated Services	17,329,554	21,518,772	24,730,400
TOTAL	270,496,454	255,632,872	252,973,700
Net Patient Revenue(NPR):			
Regulated Services	217,988,385	201,587,614	199,185,500
Unregulated Services	14,264,942	16,006,327	17,259,100
TOTAL	232,253,327	217,593,940	216,444,600
Other Operating Revenue:			
Regulated Services	4,587,637	6,466,197	5,055,700
Unregulated Services	9,160,414	7,087,503	7,350,800
TOTAL	13,748,051	13,553,700	12,406,500
Net Operating Revenue(NOR)			
Regulated Services	222,576,022	208,053,811	204,241,200
Unregulated Services	23,425,356	23,093,830	24,609,900
Total	246,001,378	231,147,640	228,851,100
Total Operating Expenses:			
Regulated Services	208,508,731	198,393,041	195,403,393
Total	230,275,371	222,027,498	221,079,100
Equivalent Inpatient ADMs(EIPA):			
Regulated Services	20,516	19,302	19,929
Total	21,921	21,076	22,088
NPR per EIPA :			
Regulated Services	10,625.20	10,443.99	9,994.98
Total	10,595.24	10,324.29	9,799.33
NOR per EIPA :			
Regulated Services	10,848.81	10,778.99	10,248.67
Total	11,222.42	10,967.38	10,361.03
Operating Expenses per EIPA :			
Regulated Services	10,163.14	10,278.48	9,805.19
Total	10,505.01	10,534.65	10,009.16
Net Operating Profit(Loss):			
Regulated Services	14,067,291	9,660,770	8,837,807
Unregulated Services	1,658,716	-540,627	-1,065,807
Total	15,726,007	9,120,142	7,772,000
Total Non-Operating Profit(Loss):	5,903,537	-211,160	-3,531,300
Non-Operating Revenue	5,903,537	-211,200	-3,531,300
Non-Operating Expenses	0	-40	0
Total Excess Profit	21,629,544	8,908,982	4,240,700
% Change in NPR per EIPA - Regulated	1.74	4.49	2.95
% Change in NOR per EIPA - Regulated	0.65	5.17	1.91
% Change in Oper. Expense per EIPA- Regulated	-1.12	4.83	4.15
% Change in Net Operating Profit- Regulated	45.61	9.31	-30.58
% Net Operating Profit of Regulated NOR	6.32	4.64	4.33
% Change in Net Operating Profit- Total	72.43	17.35	-44.83
% Net Total Operating Profit of Total NOR	6.39	3.95	3.40
% Change in Total Excess Profit	142.78	110.08	-70.45
% Total Excess Profit of Total Revenue	8.59	3.86	1.88

HEALTH SERVICES COST REVIEW COMMISSION
DISCLOSURE OF HOSPITAL FINANCIAL AND STATISTICAL DATA
FISCAL YEAR 2009 TO 2011

Union Hospital of Cecil County

FISCAL YEAR ENDING	June 2011 -----	June 2010 -----	June 2009 -----
Gross Patient Revenue:			
Regulated Services	137,717,900	126,899,200	126,780,200
Unregulated Services	33,392,400	28,374,200	16,181,600
TOTAL	171,110,300	155,273,400	142,961,800
Net Patient Revenue(NPR):			
Regulated Services	113,936,800	104,653,300	105,285,300
Unregulated Services	13,922,700	11,797,800	7,702,100
TOTAL	127,859,500	116,451,100	112,987,400
Other Operating Revenue:			
Regulated Services	829,400	1,432,600	1,209,500
Unregulated Services	1,882,900	1,890,700	1,862,300
TOTAL	2,712,300	3,323,300	3,071,800
Net Operating Revenue(NOR)			
Regulated Services	114,766,200	106,085,900	106,494,800
Unregulated Services	15,805,600	13,688,500	9,564,400
Total	130,571,800	119,774,400	116,059,200
Total Operating Expenses:			
Regulated Services	102,914,000	102,497,000	99,599,700
Total	126,141,700	121,769,100	113,610,800
Equivalent Inpatient ADMs(EIPA):			
Regulated Services	13,899	15,251	15,761
Total	17,267	18,659	17,769
NPR per EIPA :			
Regulated Services	8,197.34	6,862.04	6,680.09
Total	7,404.65	6,241.05	6,358.53
NOR per EIPA :			
Regulated Services	8,257.01	6,955.97	6,756.83
Total	7,561.73	6,419.16	6,531.40
Operating Expenses per EIPA :			
Regulated Services	7,404.29	6,720.65	6,319.36
Total	7,305.17	6,526.07	6,393.61
Net Operating Profit(Loss):			
Regulated Services	11,852,200	3,588,900	6,895,100
Unregulated Services	-7,422,100	-5,583,600	-4,446,700
Total	4,430,100	-1,994,700	2,448,400
Total Non-Operating Profit(Loss):			
Non-Operating Revenue	6,581,100	5,193,800	-7,965,700
Non-Operating Expenses	6,766,700	5,509,700	-7,639,700
Non-Operating Expenses	185,600	315,900	326,000
Total Excess Profit	11,011,200	3,199,100	-5,517,300
% Change in NPR per EIPA - Regulated	19.46	2.72	7.66
% Change in NOR per EIPA - Regulated	18.70	2.95	6.87
% Change in Oper. Expense per EIPA- Regulated	10.17	6.35	7.23
% Change in Net Operating Profit- Regulated	230.25	-47.95	1.12
% Net Operating Profit of Regulated NOR	10.33	3.38	6.47
% Change in Net Operating Profit- Total	322.09	-181.47	-45.15
% Net Total Operating Profit of Total NOR	3.39	-1.67	2.11
% Change in Total Excess Profit	244.20	157.98	-146.84
% Total Excess Profit of Total Revenue	8.02	2.55	-5.09

HEALTH SERVICES COST REVIEW COMMISSION
DISCLOSURE OF HOSPITAL FINANCIAL AND STATISTICAL DATA
FISCAL YEAR 2009 TO 2011

Union Memorial Hospital

FISCAL YEAR ENDING	June 2011	June 2010	June 2009
	-----	-----	-----
Gross Patient Revenue:			
Regulated Services	400,597,100	399,909,200	413,847,100
Unregulated Services	131,627,547	116,827,466	96,248,880
TOTAL	532,224,647	516,736,666	510,095,980
Net Patient Revenue(NPR):			
Regulated Services	337,555,155	336,918,166	353,456,109
Unregulated Services	47,056,844	42,816,999	36,271,722
TOTAL	384,611,999	379,735,165	389,727,831
Other Operating Revenue:			
Regulated Services	3,836,700	3,827,360	3,918,613
Unregulated Services	8,589,352	8,689,334	8,763,934
TOTAL	12,426,052	12,516,694	12,682,547
Net Operating Revenue(NOR)			
Regulated Services	341,391,855	340,745,526	357,374,722
Unregulated Services	55,646,196	51,506,333	45,035,656
Total	397,038,051	392,251,859	402,410,378
Total Operating Expenses:			
Regulated Services	302,554,958	311,343,631	326,289,867
Total	384,090,530	384,174,898	392,085,514
Equivalent Inpatient ADMs(EIPA):			
Regulated Services	23,625	26,044	27,166
Total	26,942	29,813	30,615
NPR per EIPA :			
Regulated Services	14,287.85	12,936.47	13,011.09
Total	14,275.36	12,737.19	12,730.10
NOR per EIPA :			
Regulated Services	14,450.25	13,083.43	13,155.34
Total	14,736.57	13,157.03	13,144.36
Operating Expenses per EIPA :			
Regulated Services	12,806.38	11,954.50	12,011.07
Total	14,256.01	12,886.11	12,807.11
Net Operating Profit(Loss):			
Regulated Services	38,836,897	29,401,895	31,084,855
Unregulated Services	-25,889,376	-21,324,934	-20,759,991
Total	12,947,521	8,076,961	10,324,864
Total Non-Operating Profit(Loss):			
Non-Operating Revenue	8,426,792	6,635,897	-3,504,021
Non-Operating Expenses	0	0	0
Total Excess Profit	21,374,313	14,712,858	6,820,843
% Change in NPR per EIPA - Regulated	10.45	-0.57	1.12
% Change in NOR per EIPA - Regulated	10.45	-0.55	1.17
% Change in Oper. Expense per EIPA- Regulated	7.13	-0.47	3.65
% Change in Net Operating Profit- Regulated	32.09	-5.41	-19.96
% Net Operating Profit of Regulated NOR	11.38	8.63	8.70
% Change in Net Operating Profit- Total	60.30	-21.77	-55.48
% Net Total Operating Profit of Total NOR	3.26	2.06	2.57
% Change in Total Excess Profit	45.28	115.70	-68.66
% Total Excess Profit of Total Revenue	5.27	3.69	1.71

HEALTH SERVICES COST REVIEW COMMISSION
DISCLOSURE OF HOSPITAL FINANCIAL AND STATISTICAL DATA
FISCAL YEAR 2009 TO 2011

University MIEMSS

FISCAL YEAR ENDING	June 2011	June 2010	June 2009
	-----	-----	-----
Gross Patient Revenue:			
Regulated Services	180,648,800	164,471,100	154,824,600
Unregulated Services	3,453,000	1,852,000	1,363,135
TOTAL	184,101,800	166,323,100	156,187,735
Net Patient Revenue(NPR):			
Regulated Services	153,261,047	139,630,090	125,289,009
Unregulated Services	3,453,000	1,852,000	1,363,135
TOTAL	156,714,047	141,482,090	126,652,144
Other Operating Revenue:			
Regulated Services	3,201,000	3,174,900	2,910,834
Unregulated Services	0	0	0
TOTAL	3,201,000	3,174,900	2,910,834
Net Operating Revenue(NOR)			
Regulated Services	156,462,047	142,804,990	128,199,844
Unregulated Services	3,453,000	1,852,000	1,363,135
Total	159,915,047	144,656,990	129,562,979
Total Operating Expenses:			
Regulated Services	138,690,000	138,860,132	140,611,809
Total	144,828,400	144,925,632	145,996,709
Equivalent Inpatient ADMs(EIPA):			
Regulated Services	8,516	8,185	7,614
Total	8,679	8,277	7,681
NPR per EIPA :			
Regulated Services	17,996.07	17,059.64	16,455.03
Total	18,056.39	17,093.43	16,488.89
NOR per EIPA :			
Regulated Services	18,371.94	17,447.54	16,837.33
Total	18,425.21	17,477.02	16,867.85
Operating Expenses per EIPA :			
Regulated Services	16,285.13	16,965.57	18,467.48
Total	16,686.94	17,509.47	19,007.36
Net Operating Profit(Loss):			
Regulated Services	17,772,047	3,944,858	-12,411,966
Unregulated Services	-2,685,400	-4,213,500	-4,021,765
Total	15,086,647	-268,642	-16,433,731
Total Non-Operating Profit(Loss):	1,966,000	1,966,000	-2,167,000
Non-Operating Revenue	1,966,000	1,966,000	-2,167,000
Non-Operating Expenses	0	0	0
Total Excess Profit	17,052,647	1,697,358	-18,600,731
% Change in NPR per EIPA - Regulated	5.49	3.67	2.05
% Change in NOR per EIPA - Regulated	5.30	3.62	-0.91
% Change in Oper. Expense per EIPA- Regulated	-4.01	-8.13	11.76
% Change in Net Operating Profit- Regulated	350.51	131.78	-439.89
% Net Operating Profit of Regulated NOR	11.36	2.76	-9.68
% Change in Net Operating Profit- Total	5,715.90	98.37	-3,335.40
% Net Total Operating Profit of Total NOR	9.43	-0.19	-12.68
% Change in Total Excess Profit	904.66	109.13	-1,350.35
% Total Excess Profit of Total Revenue	10.53	1.16	-14.60

HEALTH SERVICES COST REVIEW COMMISSION
DISCLOSURE OF HOSPITAL FINANCIAL AND STATISTICAL DATA
FISCAL YEAR 2009 TO 2011

University UMCC

FISCAL YEAR ENDING	June 2011 -----	June 2010 -----	June 2009 -----
Gross Patient Revenue:			
Regulated Services	50,120,400	55,208,300	52,896,400
Unregulated Services	0	9,771,000	5,610,495
TOTAL	50,120,400	64,979,300	58,506,895
Net Patient Revenue(NPR):			
Regulated Services	44,600,287	41,627,000	41,266,652
Unregulated Services	0	9,771,000	5,610,495
TOTAL	44,600,287	51,398,000	46,877,147
Other Operating Revenue:			
Regulated Services	105,000	179,000	103,515
Unregulated Services	0	0	0
TOTAL	105,000	179,000	103,515
Net Operating Revenue(NOR)			
Regulated Services	44,705,287	41,806,000	41,370,168
Unregulated Services	0	9,771,000	5,610,495
Total	44,705,287	51,577,000	46,980,663
Total Operating Expenses:			
Regulated Services	55,014,937	60,541,351	66,041,802
Total	56,140,037	64,165,651	71,438,652
Equivalent Inpatient ADMs(EIPA):			
Regulated Services	3,236	2,369	2,583
Total	3,236	2,788	2,857
NPR per EIPA :			
Regulated Services	13,782.68	17,571.68	15,978.33
Total	13,782.68	18,433.75	16,410.15
NOR per EIPA :			
Regulated Services	13,815.13	17,647.24	16,018.41
Total	13,815.13	18,497.95	16,446.38
Operating Expenses per EIPA :			
Regulated Services	17,001.09	25,555.84	25,571.20
Total	17,348.78	23,012.83	25,008.32
Net Operating Profit(Loss):			
Regulated Services	-10,309,650	-18,735,351	-24,671,635
Unregulated Services	-1,125,100	6,146,700	213,645
Total	-11,434,750	-12,588,651	-24,457,990
Total Non-Operating Profit(Loss):	138,758	806,000	-887,000
Non-Operating Revenue	806,000	806,000	-887,000
Non-Operating Expenses	667,242	0	0
Total Excess Profit	-11,295,992	-11,782,651	-25,344,990
% Change in NPR per EIPA - Regulated	-21.56	9.97	-5.04
% Change in NOR per EIPA - Regulated	-21.72	10.17	-4.87
% Change in Oper. Expense per EIPA- Regulated	-33.47	-0.06	40.93
% Change in Net Operating Profit- Regulated	44.97	24.06	-560.01
% Net Operating Profit of Regulated NOR	-23.06	-44.81	-59.64
% Change in Net Operating Profit- Total	9.17	48.53	-546.55
% Net Total Operating Profit of Total NOR	-25.58	-24.41	-52.06
% Change in Total Excess Profit	4.13	53.51	-752.56
% Total Excess Profit of Total Revenue	-24.82	-22.49	-54.99

HEALTH SERVICES COST REVIEW COMMISSION
DISCLOSURE OF HOSPITAL FINANCIAL AND STATISTICAL DATA
FISCAL YEAR 2009 TO 2011

University of Maryland Medical Center

FISCAL YEAR ENDING	June 2011	June 2010	June 2009
	-----	-----	-----
Gross Patient Revenue:			
Regulated Services	1,113,137,000	1,013,735,200	940,100,100
Unregulated Services	10,663,168	12,184,643	13,652,812
TOTAL	1,123,800,168	1,025,919,843	953,752,912
Net Patient Revenue(NPR):			
Regulated Services	961,486,655	873,940,200	819,239,930
Unregulated Services	10,011,558	12,184,643	12,636,812
TOTAL	971,498,213	886,124,843	831,876,742
Other Operating Revenue:			
Regulated Services	13,823,963	15,132,348	19,191,128
Unregulated Services	36,846,037	31,308,809	26,293,982
TOTAL	50,670,000	46,441,157	45,485,110
Net Operating Revenue(NOR)			
Regulated Services	975,310,618	889,072,548	838,431,058
Unregulated Services	46,857,596	43,493,452	38,930,794
Total	1,022,168,213	932,566,000	877,361,852
Total Operating Expenses:			
Regulated Services	883,383,327	798,890,900	760,178,731
Total	946,953,900	860,378,007	813,799,400
Equivalent Inpatient ADMs(EIPA):			
Regulated Services	39,823	37,747	35,291
Total	40,204	38,201	35,803
NPR per EIPA :			
Regulated Services	24,144.00	23,152.48	23,213.99
Total	24,163.92	23,196.47	23,234.64
NOR per EIPA :			
Regulated Services	24,491.13	23,553.37	23,757.79
Total	25,424.23	24,412.18	24,505.05
Operating Expenses per EIPA :			
Regulated Services	22,182.73	21,164.27	21,540.43
Total	23,553.43	22,522.48	22,729.73
Net Operating Profit(Loss):			
Regulated Services	91,927,290	90,181,648	78,252,327
Unregulated Services	-16,712,977	-17,993,655	-14,689,875
Total	75,214,313	72,187,993	63,562,452
Total Non-Operating Profit(Loss):			
Non-Operating Revenue	61,751,700	-23,281,000	-55,439,000
Non-Operating Expenses	58,857,000	-23,281,000	-55,439,000
	-2,894,700	0	0
Total Excess Profit	136,966,013	48,906,993	8,123,452
% Change in NPR per EIPA - Regulated	4.28	-0.26	2.29
% Change in NOR per EIPA - Regulated	3.98	-0.86	1.66
% Change in Oper. Expense per EIPA- Regulated	4.81	-1.75	-6.27
% Change in Net Operating Profit- Regulated	1.94	15.24	496.48
% Net Operating Profit of Regulated NOR	9.43	10.14	9.33
% Change in Net Operating Profit- Total	4.19	13.57	1,941.46
% Net Total Operating Profit of Total NOR	7.36	7.74	7.24
% Change in Total Excess Profit	180.05	502.05	114.45
% Total Excess Profit of Total Revenue	12.67	5.38	0.99

HEALTH SERVICES COST REVIEW COMMISSION
DISCLOSURE OF HOSPITAL FINANCIAL AND STATISTICAL DATA
FISCAL YEAR 2009 TO 2011

Upper Chesapeake Medical Center

FISCAL YEAR ENDING	December 2011 -----	December 2010 -----	December 2009 -----
Gross Patient Revenue:			
Regulated Services	259,833,100	226,352,700	219,562,700
Unregulated Services	273,900	182,400	118,800
TOTAL	260,107,000	226,535,100	219,681,500
Net Patient Revenue(NPR):			
Regulated Services	215,725,606	188,744,950	187,017,300
Unregulated Services	182,900	133,100	107,000
TOTAL	215,908,506	188,878,050	187,124,300
Other Operating Revenue:			
Regulated Services	1,336,000	922,400	888,100
Unregulated Services	2,403,000	2,356,600	2,368,200
TOTAL	3,739,000	3,279,000	3,256,300
Net Operating Revenue(NOR)			
Regulated Services	217,061,606	189,667,350	187,905,400
Unregulated Services	2,585,900	2,489,700	2,475,200
Total	219,647,506	192,157,050	190,380,600
Total Operating Expenses:			
Regulated Services	190,492,953	174,081,113	171,205,099
Total	198,755,260	181,321,000	177,257,000
Equivalent Inpatient ADMs(EIPA):			
Regulated Services	23,305	23,493	24,221
Total	23,330	24,537	24,234
NPR per EIPA :			
Regulated Services	9,256.60	8,034.16	7,721.19
Total	9,254.69	7,697.80	7,721.43
NOR per EIPA :			
Regulated Services	9,313.93	8,073.43	7,757.86
Total	9,414.96	7,831.44	7,855.80
Operating Expenses per EIPA :			
Regulated Services	8,173.89	7,409.98	7,068.37
Total	8,519.44	7,389.81	7,314.27
Net Operating Profit(Loss):			
Regulated Services	26,568,653	15,586,237	16,700,301
Unregulated Services	-5,676,407	-4,750,187	-3,576,701
Total	20,892,246	10,836,050	13,123,600
Total Non-Operating Profit(Loss):			
Non-Operating Revenue	0	80,000	23,477,000
Non-Operating Expenses	11,775,000	55,000	0
Total Excess Profit	9,117,246	10,861,050	36,600,600
% Change in NPR per EIPA - Regulated			
	15.22	4.05	7.78
% Change in NOR per EIPA - Regulated			
	15.37	4.07	8.09
% Change in Oper. Expense per EIPA- Regulated			
	10.31	4.83	1.94
% Change in Net Operating Profit- Regulated			
	70.46	-6.67	188.38
% Net Operating Profit of Regulated NOR			
	12.24	8.22	8.89
% Change in Net Operating Profit- Total			
	92.80	-17.43	270.85
% Net Total Operating Profit of Total NOR			
	9.51	5.64	6.89
% Change in Total Excess Profit			
	-16.06	-70.33	179.23
% Total Excess Profit of Total Revenue			
	4.15	5.65	17.11

HEALTH SERVICES COST REVIEW COMMISSION
DISCLOSURE OF HOSPITAL FINANCIAL AND STATISTICAL DATA
FISCAL YEAR 2009 TO 2011

Washington Adventist Hospital

FISCAL YEAR ENDING	December 2011 -----	December 2010 -----	December 2009 -----
Gross Patient Revenue:			
Regulated Services	270,695,934	265,356,838	284,247,984
Unregulated Services	574,096	707,851	530,141
TOTAL	271,270,030	266,064,689	284,778,125
Net Patient Revenue(NPR):			
Regulated Services	219,464,572	225,153,003	233,793,878
Unregulated Services	569,563	704,397	526,645
TOTAL	220,034,135	225,857,400	234,320,523
Other Operating Revenue:			
Regulated Services	2,648,701	2,644,614	2,567,600
Unregulated Services	2,316,834	2,195,607	2,683,287
TOTAL	4,965,535	4,840,221	5,250,887
Net Operating Revenue(NOR)			
Regulated Services	222,113,273	227,797,617	236,361,478
Unregulated Services	2,886,397	2,900,004	3,209,932
Total	224,999,670	230,697,621	239,571,410
Total Operating Expenses:			
Regulated Services	218,674,356	222,235,425	236,950,644
Total	222,513,029	226,640,112	241,160,143
Equivalent Inpatient ADMs(EIPA):			
Regulated Services	19,309	20,602	23,034
Total	19,321	20,628	23,040
NPR per EIPA :			
Regulated Services	11,365.70	10,928.84	10,149.91
Total	11,388.47	10,949.24	10,169.95
NOR per EIPA :			
Regulated Services	11,502.87	11,057.21	10,261.38
Total	11,645.48	11,183.88	10,397.85
Operating Expenses per EIPA :			
Regulated Services	11,324.77	10,787.22	10,286.96
Total	11,516.78	10,987.18	10,466.80
Net Operating Profit(Loss):			
Regulated Services	3,438,917	5,562,192	-589,166
Unregulated Services	-952,276	-1,504,684	-999,567
Total	2,486,641	4,057,509	-1,588,733
Total Non-Operating Profit(Loss):			
Non-Operating Revenue	-427,994	485,679	-71,203
Non-Operating Expenses	0	0	0
Total Excess Profit	2,058,647	4,543,188	-1,659,936
% Change in NPR per EIPA - Regulated			
	4.00	7.67	0.73
% Change in NOR per EIPA - Regulated			
	4.03	7.76	0.87
% Change in Oper. Expense per EIPA- Regulated			
	4.98	4.86	0.99
% Change in Net Operating Profit- Regulated			
	-38.17	1,044.08	-96.90
% Net Operating Profit of Regulated NOR			
	1.55	2.44	-0.25
% Change in Net Operating Profit- Total			
	-38.72	355.39	-75.71
% Net Total Operating Profit of Total NOR			
	1.11	1.76	-0.66
% Change in Total Excess Profit			
	-54.69	373.70	31.71
% Total Excess Profit of Total Revenue			
	0.92	1.97	-0.69

HEALTH SERVICES COST REVIEW COMMISSION
DISCLOSURE OF HOSPITAL FINANCIAL AND STATISTICAL DATA
FISCAL YEAR 2009 TO 2011

Western Maryland Regional M. C.

FISCAL YEAR ENDING	June 2011	June 2010	June 2009
	-----	-----	-----
Gross Patient Revenue:			
Regulated Services	304,982,500	278,853,100	.
Unregulated Services	51,910,900	44,033,100	.
TOTAL	356,893,400	322,886,200	.
Net Patient Revenue(NPR):			
Regulated Services	247,155,600	234,206,000	.
Unregulated Services	38,269,700	31,556,000	.
TOTAL	285,425,300	265,762,000	.
Other Operating Revenue:			
Regulated Services	2,277,300	1,494,700	.
Unregulated Services	2,623,100	3,033,700	.
TOTAL	4,900,400	4,528,400	.
Net Operating Revenue(NOR)			
Regulated Services	249,432,900	235,700,700	.
Unregulated Services	40,892,800	34,589,700	.
Total	290,325,700	270,290,400	.
Total Operating Expenses:			
Regulated Services	234,036,619	232,833,577	.
Total	287,495,800	275,300,600	.
Equivalent Inpatient ADMs(EIPA):			
Regulated Services	25,965	26,550	.
Total	29,329	29,499	.
NPR per EIPA :			
Regulated Services	9,518.94	8,821.26	.
Total	9,731.76	9,009.28	.
NOR per EIPA :			
Regulated Services	9,606.65	8,877.56	.
Total	9,898.84	9,162.79	.
Operating Expenses per EIPA :			
Regulated Services	9,013.68	8,769.57	.
Total	9,802.36	9,332.64	.
Net Operating Profit(Loss):			
Regulated Services	15,396,281	2,867,123	.
Unregulated Services	-12,566,381	-7,877,323	.
Total	2,829,900	-5,010,200	.
Total Non-Operating Profit(Loss):			
Non-Operating Revenue	8,160,100	6,751,000	.
Non-Operating Expenses	0	0	.
Total Excess Profit	10,990,000	1,740,800	.
% Change in NPR per EIPA - Regulated	7.91	.	.
% Change in NOR per EIPA - Regulated	8.21	.	.
% Change in Oper. Expense per EIPA- Regulated	2.78	.	.
% Change in Net Operating Profit- Regulated	436.99	.	.
% Net Operating Profit of Regulated NOR	6.17	1.22	.
% Change in Net Operating Profit- Total	156.48	.	.
% Net Total Operating Profit of Total NOR	0.97	-1.85	.
% Change in Total Excess Profit	531.32	.	.
% Total Excess Profit of Total Revenue	3.68	0.63	.

HEALTH SERVICES COST REVIEW COMMISSION
DISCLOSURE OF HOSPITAL FINANCIAL AND STATISTICAL DATA
FISCAL YEAR 2009 TO 2011

Germantown Emergency Center

FISCAL YEAR ENDING	June 2011		
	-----	-----	-----
Gross Patient Revenue:			
Regulated Services	6,672,043	0	0
Unregulated Services	7,518,602	0	0
TOTAL	14,190,645	0	0
Net Patient Revenue(NPR):			
Regulated Services	5,041,441	0	0
Unregulated Services	5,285,409	0	0
TOTAL	10,326,850	0	0
Other Operating Revenue:			
Regulated Services	139,408	0	0
Unregulated Services	399,559	0	0
TOTAL	538,967	0	0
Net Operating Revenue(NOR)			
Regulated Services	5,180,849	0	0
Unregulated Services	5,684,968	0	0
Total	10,865,817	0	0
Total Operating Expenses:			
Regulated Services	5,408,998	0	0
Total	11,209,023	0	0
Equivalent Inpatient ADMs(EIPA):			
Regulated Services	.	0	0
Total	.	0	0
NPR per EIPA :			
Regulated Services	.	0.00	0.00
Total	.	0.00	0.00
NOR per EIPA :			
Regulated Services	.	0.00	0.00
Total	.	0.00	0.00
Operating Expenses per EIPA :			
Regulated Services	.	0.00	0.00
Total	.	0.00	0.00
Net Operating Profit(Loss):			
Regulated Services	-228,149	0	0
Unregulated Services	-115,057	0	0
Total	-343,206	0	0
Total Non-Operating Profit(Loss):	-266,355	0	0
Non-Operating Revenue	-266,355	0	0
Non-Operating Expenses	0	0	0
Total Excess Profit	-609,561	0	0
% Change in NPR per EIPA - Regulated	.	.	.
% Change in NOR per EIPA - Regulated	.	.	.
% Change in Oper. Expense per EIPA- Regulated	.	.	.
% Change in Net Operating Profit- Regulated	.	.	.
% Net Operating Profit of Regulated NOR	-4.40	0.00	0.00
% Change in Net Operating Profit- Total	.	.	.
% Net Total Operating Profit of Total NOR	-3.16	0.00	0.00
% Change in Total Excess Profit	.	.	.
% Total Excess Profit of Total Revenue	-5.75	0.00	0.00

HEALTH SERVICES COST REVIEW COMMISSION
DISCLOSURE OF HOSPITAL FINANCIAL AND STATISTICAL DATA
FISCAL YEAR 2009 TO 2011

Queen Anne Emergency Center

FISCAL YEAR ENDING	June 2011	-----	-----	-----
Gross Patient Revenue:				
Regulated Services	3,118,500	0		0
Unregulated Services	0	0		0
TOTAL	3,118,500	0		0
Net Patient Revenue(NPR):				
Regulated Services	2,863,559	0		0
Unregulated Services	0	0		0
TOTAL	2,863,559	0		0
Other Operating Revenue:				
Regulated Services	0	0		0
Unregulated Services	0	0		0
TOTAL	0	0		0
Net Operating Revenue(NOR)				
Regulated Services	2,863,559	0		0
Unregulated Services	0	0		0
Total	2,863,559	0		0
Total Operating Expenses:				
Regulated Services	5,051,791	0		0
Total	5,051,791	0		0
Equivalent Inpatient ADMs(EIPA):				
Regulated Services	.	0		0
Total	.	0		0
NPR per EIPA :				
Regulated Services	.	0.00		0.00
Total	.	0.00		0.00
NOR per EIPA :				
Regulated Services	.	0.00		0.00
Total	.	0.00		0.00
Operating Expenses per EIPA :				
Regulated Services	.	0.00		0.00
Total	.	0.00		0.00
Net Operating Profit(Loss):				
Regulated Services	-2,188,232	0		0
Unregulated Services	0	0		0
Total	-2,188,232	0		0
Total Non-Operating Profit(Loss):	0	0		0
Non-Operating Revenue	0	0		0
Non-Operating Expenses	0	0		0
Total Excess Profit	-2,188,232	0		0
% Change in NPR per EIPA - Regulated	.	.		.
% Change in NOR per EIPA - Regulated	.	.		.
% Change in Oper. Expense per EIPA- Regulated	.	.		.
% Change in Net Operating Profit- Regulated	.	.		.
% Net Operating Profit of Regulated NOR	-76.42	0.00		0.00
% Change in Net Operating Profit- Total	.	.		.
% Net Total Operating Profit of Total NOR	-76.42	0.00		0.00
% Change in Total Excess Profit	.	.		.
% Total Excess Profit of Total Revenue	-76.42	0.00		0.00

HEALTH SERVICES COST REVIEW COMMISSION
DISCLOSURE OF HOSPITAL FINANCIAL AND STATISTICAL DATA
FISCAL YEAR 2011-2009

ALL SPECIALTY HOSPITALS

FISCAL YEAR ENDING	YEAR 2011	YEAR 2010	YEAR 2009
Gross Patient Revenue	361,591,178	390,881,594	373,612,874
Net Patient Revenue (NPR)	312,426,693	307,941,409	302,717,702
Other Operating Revenue	2,783,217	1,745,054	2,659,047
Net Operating Revenue (NOR)	315,209,910	309,686,463	305,376,749
Operating Expenses	309,571,662	305,951,473	301,656,643
Inpatient Admissions (IPAs)	17,040	17,203	16,669
Equivalent Inpatient Admissions (EIPAs)	18,741	18,627	18,072
NPR per EIPA	16,670.76	16,532.19	16,750.66
Operating Expenses per EIPA	16,518.42	16,425.35	16,691.95
Net Operating Profit (Loss)	5,638,447	3,734,990	3,720,106
Total Non-Operating Profit (Loss)	6,684,143	2,064,311	(8,322,930)
Total Excess Profits (Loss)	12,322,590	5,799,301	(4,602,824)
% Change in NPR per EIPA	0.84	(1.30)	(0.48)
% Change in Cost per EIPA	0.57	(1.60)	1.09

Adventist Behavioral Health-Rockville

FISCAL YEAR ENDING	YEAR 2011	YEAR 2010	YEAR 2009
Gross Patient Revenue	2,694,020	26,626,700	26,353,500
Net Patient Revenue (NPR)	20,674,928	18,801,800	20,491,700
Other Operating Revenue	441,800	216,300	139,100
Net Operating Revenue (NOR)	21,116,728	19,018,100	20,630,800
Operating Expenses	21,607,012	21,168,800	20,369,500
Inpatient Admissions (IPAs)	2,515	2,825	2,873
Equivalent Inpatient Admissions (EIPAs)	2,833	3,021	3,005
NPR per EIPA	7,297.89	6,223.70	6,819.23
Operating Expenses per EIPA	7,626.90	7,007.22	6,778.57
Net Operating Profit (Loss)	(490,284)	(2,150,700)	261,300
Total Non-Operating Profit (Loss)	(3,285,688)	(2,292,000)	(2,698,500)
Total Excess Profits (Loss)	(3,775,972)	(4,442,700)	(2,437,200)
% Change in NPR per EIPA	17.26	(8.73)	0.26
% Change in Cost per EIPA	8.84	3.37	(8.37)

HEALTH SERVICES COST REVIEW COMMISSION
DISCLOSURE OF HOSPITAL FINANCIAL AND STATISTICAL DATA
FISCAL YEAR 2011-2009

Adventist Rehab Hospital of MD.

FISCAL YEAR ENDING	YEAR 2011	YEAR 2010	YEAR 2009
Gross Patient Revenue	46,328,071	43,607,400	39,847,200
Net Patient Revenue (NPR)	27,408,865	24,850,800	19,718,500
Other Operating Revenue	251,896	130,100	159,900
Net Operating Revenue (NOR)	27,660,761	24,980,900	19,878,400
Operating Expenses	27,960,206	26,033,300	25,366,100
Inpatient Admissions (IPAs)	1,597	1,631	1,642
Equivalent Inpatient Admissions (EIPAs)	1,619	1,631	1,642
NPR per EIPA	16,929.50	15,236.54	12,008.83
Operating Expenses per EIPA	17,270.05	15,961.56	15,448.29
Net Operating Profit (Loss)	(299,445)	(1,052,400)	(5,487,700)
Total Non-Operating Profit (Loss)	2,834,829	3,267,800	6,041,700
Total Excess Profits (Loss)	2,535,384	2,215,400	554,000
% Change in NPR per EIPA	11.11	26.88	(1.25)
% Change in Cost per EIPA	8.20	3.32	6.45

Brook Lane Health Services

FISCAL YEAR ENDING	YEAR 2011	YEAR 2010	YEAR 2009
Gross Patient Revenue	12,241,600	11,633,300	10,468,100
Net Patient Revenue (NPR)	9,771,500	9,286,000	8,536,900
Other Operating Revenue	143,300	142,100	125,300
Net Operating Revenue (NOR)	9,914,800	9,428,100	8,662,200
Operating Expenses	11,091,700	10,708,100	10,415,300
Inpatient Admissions (IPAs)	1,694	1,664	1,458
Equivalent Inpatient Admissions (EIPAs)	1,805	1,772	1,577
NPR per EIPA	5,413.57	5,239.94	5,413.38
Operating Expenses per EIPA	6,144.99	6,042.41	6,604.50
Net Operating Profit (Loss)	(1,176,900)	(1,280,000)	(1,753,100)
Total Non-Operating Profit (Loss)	2,591,000	1,913,000	2,008,800
Total Excess Profits (Loss)	1,414,100	633,000	255,700
	(47)	19	
% Change in NPR per EIPA	3.31	(3.20)	(2.15)
% Change in Cost per EIPA	1.70	(8.51)	(9.32)
	0	0	
	0	0	

HEALTH SERVICES COST REVIEW COMMISSION
DISCLOSURE OF HOSPITAL FINANCIAL AND STATISTICAL DATA
FISCAL YEAR 2011-2009

Adventist Behavioral Health - Eastern Shore

FISCAL YEAR ENDING	YEAR 2011	YEAR 2010	YEAR 2009
Gross Patient Revenue	2,498,500	2,608,700	3,026,700
Net Patient Revenue (NPR)	2,241,665	2,316,166	2,535,056
Other Operating Revenue	0	0	0
Net Operating Revenue (NOR)	2,241,665	2,316,166	2,535,056
Operating Expenses	905,530	808,787	1,066,731
Inpatient Admissions (IPAs)	342	300	309
Equivalent Inpatient Admissions (EIPAs)	342	300	309
NPR per EIPA	6,554.58	7,720.55	8,204.06
Operating Expenses per EIPA	2,647.75	2,695.96	3,452.20
Net Operating Profit (Loss)	1,336,135	1,507,379	1,468,325
Total Non-Operating Profit (Loss)	0	0	0
Total Excess Profits (Loss)	1,336,135	1,507,379	1,468,325
% Change in NPR per EIPA	(15.10)	(5.89)	(8.44)
% Change in Cost per EIPA	(1.79)	(21.91)	(20.03)

Levindale Hospital

FISCAL YEAR ENDING	YEAR 2011	YEAR 2010	YEAR 2009
Gross Patient Revenue	57,501,400	64,879,000	67,857,200
Net Patient Revenue (NPR)	47,973,225	55,675,331	59,584,000
Other Operating Revenue	1,415,500	861,100	959,900
Net Operating Revenue (NOR)	49,388,725	56,536,431	60,543,900
Operating Expenses	47,759,942	52,289,889	51,485,600
Inpatient Admissions (IPAs)	893	688	749
Equivalent Inpatient Admissions (EIPAs)	949	721	774
NPR per EIPA	50,551.34	77,261.13	76,981.91
Operating Expenses per EIPA	50,326.60	72,563.12	66,518.86
Net Operating Profit (Loss)	1,628,783	4,246,542	9,058,300
Total Non-Operating Profit (Loss)	(320,823)	(3,669,778)	(9,677,900)
Total Excess Profits (Loss)	1,307,960	576,764	(619,600)
% Change in NPR per EIPA	(34.57)	0.36	(6.82)
% Change in Cost per EIPA	(30.64)	9.09	(1.24)

* NOTE: FY 2005 Regulated Service Only

HEALTH SERVICES COST REVIEW COMMISSION
DISCLOSURE OF HOSPITAL FINANCIAL AND STATISTICAL DATA
FISCAL YEAR 2011-2009

Mt. Washington Pediatric Hospital

FISCAL YEAR ENDING	YEAR 2011	YEAR 2010	YEAR 2009
Gross Patient Revenue	49,553,000	50,283,400	47,388,100
Net Patient Revenue (NPR)	47,647,556	45,298,185	42,414,800
Other Operating Revenue	291,981	76,487	178,000
Net Operating Revenue (NOR)	47,939,537	45,374,671	42,592,800
Operating Expenses	40,908,322	40,274,313	37,697,600
Inpatient Admissions (IPAs)	727	737	705
Equivalent Inpatient Admissions (EIPAs)	912	863	863
NPR per EIPA	52,245.13	52,489.21	49,148.09
Operating Expenses per EIPA	44,855.62	46,667.80	43,682.04
Net Operating Profit (Loss)	7,031,414	5,100,358	4,895,200
Total Non-Operating Profit (Loss)	2,662,067	(537,249)	(3,290,600)
Total Excess Profits (Loss)	9,693,481	4,563,109	1,604,600
% Change in NPR per EIPA	(0.47)	6.80	22.05
% Change in Cost per EIPA	(3.88)	6.84	19.15

Sheppard Pratt Hospital

FISCAL YEAR ENDING	YEAR 2011	YEAR 2010	YEAR 2009
Gross Patient Revenue	126,921,400	126,018,300	110,846,600
Net Patient Revenue (NPR)	103,073,206	97,548,922	92,702,000
Other Operating Revenue	195,481	89,612	1,025,700
Net Operating Revenue (NOR)	103,268,687	97,638,534	93,727,700
Operating Expenses	101,940,810	96,959,410	93,897,000
Inpatient Admissions (IPAs)	8,294	8,397	7,953
Equivalent Inpatient Admissions (EIPAs)	9,151	9,267	8,812
NPR per EIPA	11,263.60	10,526.01	10,519.97
Operating Expenses per EIPA	11,139.85	10,462.40	10,655.58
Net Operating Profit (Loss)	1,327,877	679,124	(169,300)
Total Non-Operating Profit (Loss)	4,432,073	4,403,502	(1,704,900)
Total Excess Profits (Loss)	5,759,950	5,082,626	(1,874,200)
% Change in NPR per EIPA	7.01	0.06	5.52
% Change in Cost per EIPA	6.48	(1.81)	6.48

HEALTH SERVICES COST REVIEW COMMISSION
DISCLOSURE OF HOSPITAL FINANCIAL AND STATISTICAL DATA
FISCAL YEAR 2011-2009

St. Luke Institute

FISCAL YEAR ENDING	YEAR 2011	YEAR 2010	YEAR 2009
Gross Patient Revenue	6,066,087	5,707,394	6,416,974
Net Patient Revenue (NPR)	5,486,648	5,345,816	6,103,446
Other Operating Revenue	57,729	110,458	141,647
Net Operating Revenue (NOR)	5,544,377	5,456,274	6,245,093
Operating Expenses	7,075,807	7,177,979	6,900,012
Inpatient Admissions (IPAs)	68	70	80
Equivalent Inpatient Admissions (EIPAs)	72	74	102
NPR per EIPA	76,203.44	72,240.76	59,837.71
Operating Expenses per EIPA	98,275.10	96,999.72	67,647.18
Net Operating Profit (Loss)	(1,531,430)	(1,721,705)	(654,919)
Total Non-Operating Profit (Loss)	(1,197,018)	(1,197,018)	2,445,670
Total Excess Profits (Loss)	(2,728,448)	(2,918,723)	1,790,751
% Change in NPR per EIPA	5.49	20.73	(5.29)
% Change in Cost per EIPA	1.31	43.39	(7.23)

University Specialty Hospital

FISCAL YEAR ENDING	YEAR 2011	YEAR 2010	YEAR 2009
Gross Patient Revenue	57,787,100	59,517,400	61,408,500
Net Patient Revenue (NPR)	48,149,100	48,818,390	50,631,300
Other Operating Revenue	(14,470)	118,898	(70,500)
Net Operating Revenue (NOR)	48,134,630	48,937,287	50,560,800
Operating Expenses	50,322,333	50,530,895	54,458,800
Inpatient Admissions (IPAs)	910	891	900
Equivalent Inpatient Admissions (EIPAs)	1,058	978	988
NPR per EIPA	45,509.55	49,937.17	51,246.26
Operating Expenses per EIPA	47,563.64	51,688.92	55,120.24
Net Operating Profit (Loss)	(2,187,703)	(1,593,607)	(3,898,000)
Total Non-Operating Profit (Loss)	(1,032,297)	176,054	(1,447,200)
Total Excess Profits (Loss)	(3,220,000)	(1,417,554)	(5,345,200)
% Change in NPR per EIPA	(8.87)	(2.55)	(0.19)
% Change in Cost per EIPA	(7.98)	(6.23)	4.54

CHANGE IN COST PER EQUIVALANT ADMISSION(EIPA): EXHIBIT I-a
 REGULATED OPERATIONS
 Listed by Alphabetical Order

Hospital	2010				2011				%(\$) Change
	Admis- sions	EIPAs	Operating Expenses	Expense per EIPA	Admis- sions	EIPAs	Operating Expenses	Expense per EIPA	
All Acute Hospitals	693,284	1,036,000	10,784,939,280	10,410.18	662,386	1,018,057	11,158,496,980	10,960.58	5.29%
Anne Arundel Medical Center	24,309	38,222	338,052,332	8,844.44	25,266	41,134	371,871,480	9,040.48	2.22%
Atlantic General Hospital	3,964	8,251	63,446,909	7,689.29	4,011	8,602	65,558,492	7,621.08	(0.89%)
Baltimore Washington Medical Center	20,556	31,830	275,681,538	8,661.18	18,608	29,727	281,461,913	9,468.37	9.32%
Bon Secours Hospital	7,450	10,732	88,260,009	8,223.89	7,203	10,810	92,723,485	8,577.22	4.30%
Calvert Memorial Hospital	7,929	15,490	97,660,195	6,304.87	7,555	14,469	101,658,343	7,026.04	11.44%
Carroll County General Hospital	16,139	22,366	167,347,659	7,482.11	14,339	20,643	161,836,399	7,839.62	4.78%
Chester River Hospital	3,286	6,386	51,116,572	8,004.84	2,787	5,495	49,886,918	9,079.30	13.42%
Civista Medical Center	8,305	12,436	93,008,782	7,478.94	7,835	12,619	92,856,943	7,358.36	(1.61%)
Doctors Community Hospital	12,393	19,629	162,992,683	8,303.49	13,147	20,349	174,216,209	8,561.47	3.11%
Dorchester General Hospital	3,549	6,229	42,143,033	6,765.63	3,454	6,169	41,944,947	6,799.25	0.50%
Fort Washington medical Center	3,094	5,963	36,523,900	6,125.43	2,393	5,298	37,259,013	7,033.04	14.82%
Franklin Square Hospital Center	27,770	40,072	321,032,279	8,011.33	21,950	34,758	340,668,797	9,801.06	22.34%
Frederick Memorial Hospital	18,910	29,886	232,289,402	7,772.63	19,738	31,149	249,564,558	8,011.89	3.08%
Garrett County Memorial Hospital	2,572	4,882	29,121,065	5,965.24	2,449	4,705	30,293,633	6,438.43	7.93%
Good Samaritan Hospital	17,046	24,188	230,578,507	9,532.88	15,310	22,357	235,303,147	10,525.02	10.41%
Greater Baltimore Medical Center	20,379	36,297	334,819,819	9,224.45	19,629	35,457	336,781,695	9,498.19	2.97%
Harbor Hospital Center	12,897	17,511	156,405,328	8,931.94	10,677	15,536	156,221,586	10,055.22	12.58%
Harford Memorial Hospital	6,720	11,255	76,898,545	6,832.53	5,566	10,041	77,961,016	7,764.04	13.63%
Holy Cross Hospital	28,480	38,770	311,789,082	8,041.92	29,042	39,880	326,261,891	8,181.02	1.73%
Howard County General Hospital	15,548	23,760	201,837,199	8,494.65	16,083	24,924	205,527,459	8,246.30	(2.92%)
James Lawrence Kernan Hospital	3,248	4,997	87,012,906	17,411.99	3,286	5,250	87,246,523	16,616.81	(4.57%)
Johns Hopkins Bayview Medical Center	21,961	33,626	427,728,068	12,720.23	22,234	34,562	428,009,429	12,383.71	(2.65%)
Johns Hopkins Hospital	46,599	70,234	1,425,987,171	20,303.23	46,459	70,010	1,477,115,734	21,098.50	3.92%
Laurel Regional Hospital	6,197	9,669	85,563,681	8,849.29	5,663	9,477	87,305,281	9,212.72	4.11%
Maryland General Hospital	10,923	14,282	136,446,598	9,553.50	9,700	13,553	136,759,389	10,090.94	5.63%
McCready Hospital	616	1,736	11,413,281	6,572.86	540	1,542	12,842,513	8,330.16	26.74%
Memorial Hospital at Easton	9,739	16,433	133,188,248	8,104.83	9,436	16,228	140,221,608	8,640.91	6.61%
Mercy Medical Center	18,447	33,527	307,650,947	9,176.30	17,637	33,407	341,721,164	10,229.12	11.47%
Meritus Medical Center	16,192	24,861	211,006,835	8,487.61	16,219	25,377	228,333,405	8,997.66	6.01%
Montgomery General Hospital	9,764	14,228	115,963,398	8,150.33	9,936	15,450	119,548,593	7,737.70	(5.06%)
Northwest Hospital Center	13,292	21,733	161,514,213	7,431.89	13,385	21,539	170,174,366	7,900.84	6.31%
Peninsula Regional Hospital	21,789	31,730	304,760,053	9,604.85	21,217	31,681	304,199,081	9,601.88	(0.03%)
Prince Georges' Hospital Center	13,724	17,809	209,892,050	11,785.80	13,040	16,957	212,877,166	12,553.88	6.52%
Saint Agnes Hospital	21,720	30,735	275,390,240	8,960.12	19,599	28,884	278,581,383	9,644.86	7.64%
Saint Josephs Medical Center	18,931	28,322	299,994,287	10,592.09	16,822	26,720	293,587,390	10,987.39	3.73%
Saint Mary's Hospital	9,102	17,586	93,942,446	5,341.95	7,857	16,151	96,751,142	5,990.40	12.14%
Shady Grove Adventist Hospital	21,940	32,832	270,989,498	8,253.81	21,096	31,475	282,132,916	8,963.71	8.60%

CHANGE IN COST PER EQUIVALANT ADMISSION(EIPA): EXHIBIT I-a
REGULATED OPERATIONS
Listed by Alphabetical Order

Hospital	2010				2011				%(\$) Change
	Admis- sions	EIPAs	Operating Expenses	Expense per EIPA	Admis- sions	EIPAs	Operating Expenses	Expense per EIPA	
Sinai Hospital of Baltimore	26,001	39,398	497,428,352	12,625.73	26,157	39,610	498,388,230	12,582.24	(0.34%)
Southern Maryland Hospital Center	17,156	23,770	178,386,000	7,504.82	17,010	24,068	198,573,862	8,250.37	9.93%
Suburban Hospital	13,693	19,302	198,393,041	10,278.48	14,217	20,516	208,508,731	10,163.14	(1.12%)
Union Hospital of Cecil County	7,986	15,251	102,497,000	6,720.65	7,032	13,899	102,914,000	7,404.29	10.17%
Union Memorial Hospital	19,226	26,044	311,343,631	11,954.50	14,980	23,625	302,554,958	12,806.38	7.13%
University MIEMSS	7,701	8,185	138,860,132	16,965.57	7,902	8,516	138,690,000	16,285.13	(4.01%)
University UMCC	1,227	2,369	60,541,351	25,555.84	1,397	3,236	55,014,937	17,001.09	(33.47%)
University of Maryland Medical Center	28,263	37,747	798,890,900	21,164.27	29,188	39,823	883,383,327	22,182.73	4.81%
Upper Chesapeake Medical Center	14,223	23,493	174,081,113	7,409.98	13,486	23,305	190,492,953	8,173.89	10.31%
Washington Adventist Hospital	15,983	20,602	222,235,425	10,787.22	14,328	19,309	218,674,356	11,324.77	4.98%
Western Maryland Regional M. C.	16,345	26,550	232,833,577	8,769.57	15,521	25,965	234,036,619	9,013.68	2.78%

CHANGE IN COST PER EQUIVALANT ADMISSION(EIPA): EXHIBIT I-b
 REGULATED OPERATIONS
 Listed by Percentage Change of Cost per EIPA

Hospital	2010				2011				%(\$) Change
	Admis- sions	EIPAs	Operating Expenses	Expense per EIPA	Admis- sions	EIPAs	Operating Expenses	Expense per EIPA	
McCready Hospital	616	1,736	11,413,281	6,572.86	540	1,542	12,842,513	8,330.16	26.74%
Franklin Square Hospital Center	27,770	40,072	321,032,279	8,011.33	21,950	34,758	340,668,797	9,801.06	22.34%
Fort Washington medical Center	3,094	5,963	36,523,900	6,125.43	2,393	5,298	37,259,013	7,033.04	14.82%
Harford Memorial Hospital	6,720	11,255	76,898,545	6,832.53	5,566	10,041	77,961,016	7,764.04	13.63%
Chester River Hospital	3,286	6,386	51,116,572	8,004.84	2,787	5,495	49,886,918	9,079.30	13.42%
Harbor Hospital Center	12,897	17,511	156,405,328	8,931.94	10,677	15,536	156,221,586	10,055.22	12.58%
Saint Mary's Hospital	9,102	17,586	93,942,446	5,341.95	7,857	16,151	96,751,142	5,990.40	12.14%
Mercy Medical Center	18,447	33,527	307,650,947	9,176.30	17,637	33,407	341,721,164	10,229.12	11.47%
Calvert Memorial Hospital	7,929	15,490	97,660,195	6,304.87	7,555	14,469	101,658,343	7,026.04	11.44%
Good Samaritan Hospital	17,046	24,188	230,578,507	9,532.88	15,310	22,357	235,303,147	10,525.02	10.41%
Upper Chesapeake Medical Center	14,223	23,493	174,081,113	7,409.98	13,486	23,305	190,492,953	8,173.89	10.31%
Union Hospital of Cecil County	7,986	15,251	102,497,000	6,720.65	7,032	13,899	102,914,000	7,404.29	10.17%
Southern Maryland Hospital Center	17,156	23,770	178,386,000	7,504.82	17,010	24,068	198,573,862	8,250.37	9.93%
Baltimore Washington Medical Center	20,556	31,830	275,681,538	8,661.18	18,608	29,727	281,461,913	9,468.37	9.32%
Shady Grove Adventist Hospital	21,940	32,832	270,989,498	8,253.81	21,096	31,475	282,132,916	8,963.71	8.60%
Garrett County Memorial Hospital	2,572	4,882	29,121,065	5,965.24	2,449	4,705	30,293,633	6,438.43	7.93%
Saint Agnes Hospital	21,720	30,735	275,390,240	8,960.12	19,599	28,884	278,581,383	9,644.86	7.64%
Union Memorial Hospital	19,226	26,044	311,343,631	11,954.50	14,980	23,625	302,554,958	12,806.38	7.13%
Memorial Hospital at Easton	9,739	16,433	133,188,248	8,104.83	9,436	16,228	140,221,608	8,640.91	6.61%
Prince Georges' Hospital Center	13,724	17,809	209,892,050	11,785.80	13,040	16,957	212,877,166	12,553.88	6.52%
Northwest Hospital Center	13,292	21,733	161,514,213	7,431.89	13,385	21,539	170,174,366	7,900.84	6.31%
Meritus Medical Center	16,192	24,861	211,006,835	8,487.61	16,219	25,377	228,333,405	8,997.66	6.01%
Maryland General Hospital	10,923	14,282	136,446,598	9,553.50	9,700	13,553	136,759,389	10,090.94	5.63%
All Acute Hospitals	693,284	1,036,000	10,784,939,280	10,410.18	662,386	1,018,057	11,158,496,980	10,960.58	5.29%
Washington Adventist Hospital	15,983	20,602	222,235,425	10,787.22	14,328	19,309	218,674,356	11,324.77	4.98%
University of Maryland Medical Center	28,263	37,747	798,890,900	21,164.27	29,188	39,823	883,383,327	22,182.73	4.81%
Carroll County General Hospital	16,139	22,366	167,347,659	7,482.11	14,339	20,643	161,836,399	7,839.62	4.78%
Bon Secours Hospital	7,450	10,732	88,260,009	8,223.89	7,203	10,810	92,723,485	8,577.22	4.30%
Laurel Regional Hospital	6,197	9,669	85,563,681	8,849.29	5,663	9,477	87,305,281	9,212.72	4.11%
Johns Hopkins Hospital	46,599	70,234	1,425,987,171	20,303.23	46,459	70,010	1,477,115,734	21,098.50	3.92%
Saint Josephs Medical Center	18,931	28,322	299,994,287	10,592.09	16,822	26,720	293,587,390	10,987.39	3.73%
Frederick Memorial Hospital	18,910	29,886	232,289,402	7,772.63	19,738	31,149	249,564,558	8,011.89	3.08%
Doctors Community Hospital	12,393	19,629	162,992,683	8,303.49	13,147	20,349	174,216,209	8,561.47	3.11%
Greater Baltimore Medical Center	20,379	36,297	334,819,819	9,224.45	19,629	35,457	336,781,695	9,498.19	2.97%

CHANGE IN COST PER EQUIVALANT ADMISSION(EIPA): EXHIBIT I-b
 REGULATED OPERATIONS
 Listed by Percentage Change of Cost per EIPA

Hospital	2010				2011				%(\$) Change
	Admis- sions	EIPAs	Operating Expenses	Expense per EIPA	Admis- sions	EIPAs	Operating Expenses	Expense per EIPA	
Western Maryland Regional M. C.	16,345	26,550	232,833,577	8,769.57	15,521	25,965	234,036,619	9,013.68	2.78%
Anne Arundel Medical Center	24,309	38,222	338,052,332	8,844.44	25,266	41,134	371,871,480	9,040.48	2.22%
Holy Cross Hospital	28,480	38,770	311,789,082	8,041.92	29,042	39,880	326,261,891	8,181.02	1.73%
Dorchester General Hospital	3,549	6,229	42,143,033	6,765.63	3,454	6,169	41,944,947	6,799.25	0.50%
Peninsula Regional Hospital	21,789	31,730	304,760,053	9,604.85	21,217	31,681	304,199,081	9,601.88	(0.03%)
Sinai Hospital of Baltimore	26,001	39,398	497,428,352	12,625.73	26,157	39,610	498,388,230	12,582.24	(0.34%)
Atlantic General Hospital	3,964	8,251	63,446,909	7,689.29	4,011	8,602	65,558,492	7,621.08	(0.89%)
Suburban Hospital	13,693	19,302	198,393,041	10,278.48	14,217	20,516	208,508,731	10,163.14	(1.12%)
Civista Medical Center	8,305	12,436	93,008,782	7,478.94	7,835	12,619	92,856,943	7,358.36	(1.61%)
Johns Hopkins Bayview Medical Center	21,961	33,626	427,728,068	12,720.23	22,234	34,562	428,009,429	12,383.71	(2.65%)
Howard County General Hospital	15,548	23,760	201,837,199	8,494.65	16,083	24,924	205,527,459	8,246.30	(2.92%)
University MIEMSS	7,701	8,185	138,860,132	16,965.57	7,902	8,516	138,690,000	16,285.13	(4.01%)
James Lawrence Kernan Hospital	3,248	4,997	87,012,906	17,411.99	3,286	5,250	87,246,523	16,616.81	(4.57%)
Montgomery General Hospital	9,764	14,228	115,963,398	8,150.33	9,936	15,450	119,548,593	7,737.70	(5.06%)
University UMCC	1,227	2,369	60,541,351	25,555.84	1,397	3,236	55,014,937	17,001.09	(33.47%)

CHANGE IN REVENUE PER ADMISSION: EXHIBIT II-a
 REGULATED OPERATIONS
 Listed by Alphabetical Order

Hospital	2010			2011			Volume % Change	Revenue % Change
	Admis- sions	Inpatient Revenue \$	Revenue Per Admission	Admis- sions	Inpatient Revenue \$	Revenue Per Admission		
Anne Arundel Medical Center	24,309	264,504,200	10,880.92	25,266	283,383,200	11,215.99	3.94%	3.08%
Atlantic General Hospital	3,964	40,445,900	10,203.30	4,011	41,101,500	10,247.20	1.19%	0.43%
Baltimore Washington Medical Center	20,556	214,439,600	10,431.97	18,608	221,448,700	11,900.73	(9.48%)	14.08%
Bon Secours Hospital	7,450	84,217,600	11,304.38	7,203	85,851,000	11,918.78	(3.32%)	5.44%
Calvert Memorial Hospital	7,929	61,484,500	7,754.38	7,555	67,453,300	8,928.30	(4.72%)	15.14%
Carroll County General Hospital	16,139	145,929,800	9,042.06	14,339	148,942,600	10,387.24	(11.15%)	14.88%
Chester River Hospital	3,286	30,844,000	9,386.49	2,787	31,605,500	11,340.33	(15.19%)	20.82%
Civista Medical Center	8,305	74,448,900	8,964.35	7,835	71,713,900	9,153.02	(5.66%)	2.10%
Doctors Community Hospital	12,393	123,791,200	9,988.80	13,147	137,650,200	10,470.08	6.08%	4.82%
Dorchester General Hospital	3,549	29,605,400	8,341.90	3,454	31,406,600	9,092.82	(2.68%)	9.00%
Fort Washington medical Center	3,094	23,219,508	7,504.69	2,393	21,304,639	8,902.90	(22.66%)	18.63%
Franklin Square Hospital Center	27,770	293,113,600	10,555.05	21,950	277,232,200	12,630.17	(20.96%)	19.66%
Frederick Memorial Hospital	18,910	178,735,500	9,451.90	19,738	205,264,000	10,399.43	4.38%	10.02%
Garrett County Memorial Hospital	2,572	20,932,500	8,138.61	2,449	21,099,200	8,615.43	(4.78%)	5.86%
Good Samaritan Hospital	17,046	207,770,800	12,188.83	15,310	208,274,300	13,603.81	(10.18%)	11.61%
Greater Baltimore Medical Center	20,379	231,627,600	11,365.99	19,629	236,413,200	12,044.08	(3.68%)	5.97%
Harbor Hospital Center	12,897	145,212,700	11,259.42	10,677	137,938,400	12,919.21	(17.21%)	14.74%
Harford Memorial Hospital	6,720	59,792,300	8,897.66	5,566	55,689,100	10,005.23	(17.17%)	12.45%
Holy Cross Hospital	28,480	302,151,400	10,609.25	29,042	318,781,400	10,976.56	1.97%	3.46%
Howard County General Hospital	15,548	160,213,300	10,304.43	16,083	164,853,100	10,250.15	3.44%	(0.53%)
James Lawrence Kernan Hospital	3,248	65,994,600	20,318.53	3,286	64,821,700	19,726.63	1.17%	(2.91%)
Johns Hopkins Bayview Medical Center	21,961	338,376,700	15,408.07	22,234	341,047,900	15,339.03	1.24%	(0.45%)
Johns Hopkins Hospital	46,599	1,133,951,400	24,334.24	46,459	1,175,944,600	25,311.45	(0.30%)	4.02%
Laurel Regional Hospital	6,197	65,916,100	10,636.78	5,663	61,591,400	10,876.11	(8.62%)	2.25%
Maryland General Hospital	10,923	136,768,700	12,521.17	9,700	131,088,300	13,514.26	(11.20%)	7.93%
McCready Hospital	616	6,627,281	10,758.57	540	6,387,400	11,828.52	(12.34%)	9.95%
Memorial Hospital at Easton	9,739	95,278,600	9,783.20	9,436	100,695,200	10,671.39	(3.11%)	9.08%
Mercy Medical Center	18,447	213,884,800	11,594.56	17,637	221,773,400	12,574.33	(4.39%)	8.45%
Meritus Medical Center	16,192	163,020,800	10,067.98	16,219	176,205,900	10,864.17	0.17%	7.91%
Montgomery General Hospital	9,764	102,782,100	10,526.64	9,936	100,835,100	10,148.46	1.76%	(3.59%)
Northwest Hospital Center	13,292	131,180,300	9,869.12	13,385	141,487,200	10,570.58	0.70%	7.11%
Peninsula Regional Hospital	21,789	270,774,400	12,427.11	21,217	272,153,700	12,827.15	(2.63%)	3.22%
Prince Georges' Hospital Center	13,724	193,887,500	14,127.62	13,040	202,327,200	15,515.89	(4.98%)	9.83%
Saint Agnes Hospital	21,720	252,642,900	11,631.81	19,599	255,527,900	13,037.80	(9.77%)	12.09%
Saint Josephs Medical Center	18,931	250,704,300	13,243.06	16,822	228,022,300	13,555.01	(11.14%)	2.36%
Saint Mary's Hospital	9,102	65,203,431	7,163.64	7,857	65,266,300	8,306.77	(13.68%)	15.96%
Shady Grove Adventist Hospital	21,940	224,107,548	10,214.56	21,096	240,387,482	11,394.93	(3.85%)	11.56%

CHANGE IN REVENUE PER ADMISSION: EXHIBIT II-a
 REGULATED OPERATIONS
 Listed by Alphabetical Order

Hospital	2010			2011			Volume % Change	Revenue % Change
	Admis- sions	Inpatient Revenue \$	Revenue Per Admission	Admis- sions	Inpatient Revenue \$	Revenue Per Admission		
Sinai Hospital of Baltimore	26,001	408,990,900	15,729.81	26,157	420,310,600	16,068.76	0.60%	2.15%
Southern Maryland Hospital Center	17,156	161,134,900	9,392.34	17,010	176,159,200	10,356.21	(0.85%)	10.26%
Suburban Hospital	13,693	166,084,300	12,129.14	14,217	175,435,900	12,339.87	3.83%	1.74%
Union Hospital of Cecil County	7,986	66,449,000	8,320.69	7,032	69,675,200	9,908.30	(11.95%)	19.08%
Union Memorial Hospital	19,226	295,217,300	15,355.11	14,980	254,004,700	16,956.26	(22.08%)	10.43%
University MIEMSS	7,701	154,748,900	20,094.65	7,902	167,617,000	21,211.97	2.61%	5.56%
University UMCC	1,227	28,594,800	23,304.65	1,397	21,637,500	15,488.55	13.85%	(33.54%)
University of Maryland Medical Center	28,263	759,029,500	26,855.94	29,188	815,866,000	27,952.10	3.27%	4.08%
Upper Chesapeake Medical Center	14,223	137,038,400	9,634.99	13,486	150,358,300	11,149.21	(5.18%)	15.72%
Washington Adventist Hospital	15,983	205,866,110	12,880.32	14,328	200,862,570	14,018.88	(10.35%)	8.84%
Western Maryland Regional M. C.	16,345	171,669,500	10,502.88	15,521	182,311,000	11,746.09	(5.04%)	11.84%
=====	=====	=====	=====	=====	=====	=====	=====	=====
	693,284	8,958,405,378	12,921.70	662,386	9,187,206,991	13,869.87	(4.46%)	7.34%

CHANGE IN REVENUE PER ADMISSION: EXHIBIT II-b
REGULATED OPERATIONS
Listed by Percentage Change of Revenue per Admission

Hospital	2010			2011			Volume % Change	Revenue % Change
	Admis- sions	Inpatient Revenue \$	Revenue Per Admission	Admis- sions	Inpatient Revenue \$	Revenue Per Admission		
Chester River Hospital	3,286	30,844,000	9,386.49	2,787	31,605,500	11,340.33	(15.19%)	20.82%
Franklin Square Hospital Center	27,770	293,113,600	10,555.05	21,950	277,232,200	12,630.17	(20.96%)	19.66%
Union Hospital of Cecil County	7,986	66,449,000	8,320.69	7,032	69,675,200	9,908.30	(11.95%)	19.08%
Fort Washington medical Center	3,094	23,219,508	7,504.69	2,393	21,304,639	8,902.90	(22.66%)	18.63%
Saint Mary's Hospital	9,102	65,203,431	7,163.64	7,857	65,266,300	8,306.77	(13.68%)	15.96%
Upper Chesapeake Medical Center	14,223	137,038,400	9,634.99	13,486	150,358,300	11,149.21	(5.18%)	15.72%
Calvert Memorial Hospital	7,929	61,484,500	7,754.38	7,555	67,453,300	8,928.30	(4.72%)	15.14%
Carroll County General Hospital	16,139	145,929,800	9,042.06	14,339	148,942,600	10,387.24	(11.15%)	14.88%
Harbor Hospital Center	12,897	145,212,700	11,259.42	10,677	137,938,400	12,919.21	(17.21%)	14.74%
Baltimore Washington Medical Center	20,556	214,439,600	10,431.97	18,608	221,448,700	11,900.73	(9.48%)	14.08%
Harford Memorial Hospital	6,720	59,792,300	8,897.66	5,566	55,689,100	10,005.23	(17.17%)	12.45%
Saint Agnes Hospital	21,720	252,642,900	11,631.81	19,599	255,527,900	13,037.80	(9.77%)	12.09%
Western Maryland Regional M. C.	16,345	171,669,500	10,502.88	15,521	182,311,000	11,746.09	(5.04%)	11.84%
Good Samaritan Hospital	17,046	207,770,800	12,188.83	15,310	208,274,300	13,603.81	(10.18%)	11.61%
Shady Grove Adventist Hospital	21,940	224,107,548	10,214.56	21,096	240,387,482	11,394.93	(3.85%)	11.56%
Union Memorial Hospital	19,226	295,217,300	15,355.11	14,980	254,004,700	16,956.26	(22.08%)	10.43%
Southern Maryland Hospital Center	17,156	161,134,900	9,392.34	17,010	176,159,200	10,356.21	(0.85%)	10.26%
Frederick Memorial Hospital	18,910	178,735,500	9,451.90	19,738	205,264,000	10,399.43	4.38%	10.02%
McCready Hospital	616	6,627,281	10,758.57	540	6,387,400	11,828.52	(12.34%)	9.95%
Prince Georges' Hospital Center	13,724	193,887,500	14,127.62	13,040	202,327,200	15,515.89	(4.98%)	9.83%
Memorial Hospital at Easton	9,739	95,278,600	9,783.20	9,436	100,695,200	10,671.39	(3.11%)	9.08%
Dorchester General Hospital	3,549	29,605,400	8,341.90	3,454	31,406,600	9,092.82	(2.68%)	9.00%
Washington Adventist Hospital	15,983	205,866,110	12,880.32	14,328	200,862,570	14,018.88	(10.35%)	8.84%
Mercy Medical Center	18,447	213,884,800	11,594.56	17,637	221,773,400	12,574.33	(4.39%)	8.45%
Maryland General Hospital	10,923	136,768,700	12,521.17	9,700	131,088,300	13,514.26	(11.20%)	7.93%
Meritus Medical Center	16,192	163,020,800	10,067.98	16,219	176,205,900	10,864.17	0.17%	7.91%
Northwest Hospital Center	13,292	131,180,300	9,869.12	13,385	141,487,200	10,570.58	0.70%	7.11%
Greater Baltimore Medical Center	20,379	231,627,600	11,365.99	19,629	236,413,200	12,044.08	(3.68%)	5.97%
Garrett County Memorial Hospital	2,572	20,932,500	8,138.61	2,449	21,099,200	8,615.43	(4.78%)	5.86%
University MIEMSS	7,701	154,748,900	20,094.65	7,902	167,617,000	21,211.97	2.61%	5.56%
Bon Secours Hospital	7,450	84,217,600	11,304.38	7,203	85,851,000	11,918.78	(3.32%)	5.44%
Doctors Community Hospital	12,393	123,791,200	9,988.80	13,147	137,650,200	10,470.08	6.08%	4.82%
University of Maryland Medical Center	28,263	759,029,500	26,855.94	29,188	815,866,000	27,952.10	3.27%	4.08%
Johns Hopkins Hospital	46,599	1,133,951,400	24,334.24	46,459	1,175,944,600	25,311.45	(0.30%)	4.02%

CHANGE IN REVENUE PER ADMISSION: EXHIBIT II-b
 REGULATED OPERATIONS
 Listed by Percentage Change of Revenue per Admission

Hospital	2010			2011			Volume % Change	Revenue % Change
	Admis- sions	Inpatient Revenue \$	Revenue Per Admission	Admis- sions	Inpatient Revenue \$	Revenue Per Admission		
Holy Cross Hospital	28,480	302,151,400	10,609.25	29,042	318,781,400	10,976.56	1.97%	3.46%
Peninsula Regional Hospital	21,789	270,774,400	12,427.11	21,217	272,153,700	12,827.15	(2.63%)	3.22%
Anne Arundel Medical Center	24,309	264,504,200	10,880.92	25,266	283,383,200	11,215.99	3.94%	3.08%
Saint Josephs Medical Center	18,931	250,704,300	13,243.06	16,822	228,022,300	13,555.01	(11.14%)	2.36%
Laurel Regional Hospital	6,197	65,916,100	10,636.78	5,663	61,591,400	10,876.11	(8.62%)	2.25%
Sinai Hospital of Baltimore	26,001	408,990,900	15,729.81	26,157	420,310,600	16,068.76	0.60%	2.15%
Civista Medical Center	8,305	74,448,900	8,964.35	7,835	71,713,900	9,153.02	(5.66%)	2.10%
Suburban Hospital	13,693	166,084,300	12,129.14	14,217	175,435,900	12,339.87	3.83%	1.74%
Atlantic General Hospital	3,964	40,445,900	10,203.30	4,011	41,101,500	10,247.20	1.19%	0.43%
Johns Hopkins Bayview Medical Center	21,961	338,376,700	15,408.07	22,234	341,047,900	15,339.03	1.24%	(0.45%)
Howard County General Hospital	15,548	160,213,300	10,304.43	16,083	164,853,100	10,250.15	3.44%	(0.53%)
James Lawrence Kernan Hospital	3,248	65,994,600	20,318.53	3,286	64,821,700	19,726.63	1.17%	(2.91%)
Montgomery General Hospital	9,764	102,782,100	10,526.64	9,936	100,835,100	10,148.46	1.76%	(3.59%)
University UMCC	1,227	28,594,800	23,304.65	1,397	21,637,500	15,488.55	13.85%	(33.54%)
	=====	=====	=====	=====	=====	=====	=====	=====
	693,284	8,958,405,378	12,921.70	662,386	9,187,206,991	13,869.87	(4.46%)	7.34%

CHANGE IN UNCOMPENSATED CARE (UCC) : EXHIBIT III-a
 REGULATED OPERATIONS
 Listed in Alphabetical Order by Region

Hospital Area	Hospital	2010			2011			% Change UCC Amount
		Gross Patient Revenue	Charity & Bad Debts	% UCC	Gross Patient Revenue	Charity & Bad Debts	% UCC	
M E T R O	Anne Arundel Medical Center	415,890,500	19,615,913	4.72	461,358,800	20,849,176	4.52	6.29
	Baltimore Washington Medical Center	332,045,200	25,355,718	7.64	353,767,500	31,392,741	8.87	23.81
	Bon Secours Hospital	121,320,200	21,647,660	17.84	128,847,200	19,786,192	15.36	-8.60
	Doctors Community Hospital	196,074,400	16,244,341	8.28	213,054,400	16,551,270	7.77	1.89
	Fort Washington medical Center	44,747,960	5,866,412	13.11	47,165,008	6,265,306	13.28	6.80
	Franklin Square Hospital Center	422,965,000	25,280,517	5.98	439,004,200	27,407,203	6.24	8.41
	Good Samaritan Hospital	294,819,900	17,250,100	5.85	304,134,300	17,243,726	5.67	-0.04
	Greater Baltimore Medical Center	412,551,300	12,894,171	3.13	427,052,500	13,164,700	3.08	2.10
	Harbor Hospital Center	197,161,200	14,756,299	7.48	200,717,500	16,894,461	8.42	14.49
	Holy Cross Hospital	411,325,700	32,258,317	7.84	437,749,300	36,570,000	8.35	13.37
	Howard County General Hospital	244,838,400	14,324,394	5.85	255,470,400	14,923,776	5.84	4.18
	James Lawrence Kernan Hospital	101,537,800	7,874,000	7.75	103,574,600	7,306,000	7.05	-7.21
	Johns Hopkins Bayview Medical Center	518,108,900	40,544,200	7.83	530,152,100	36,033,600	6.80	-11.13
	Johns Hopkins Hospital	1,709,103,100	69,493,300	4.07	1,772,066,300	67,989,700	3.84	-2.16
	Laurel Regional Hospital	102,846,900	12,572,241	12.22	103,068,600	12,886,938	12.50	2.50
	Maryland General Hospital	178,831,900	18,183,454	10.17	183,154,500	21,680,061	11.84	19.23
	Mercy Medical Center	388,727,200	31,845,360	8.19	420,066,700	32,227,827	7.67	1.20
	Montgomery General Hospital	149,773,600	10,553,957	7.05	156,795,100	9,166,406	5.85	-13.15
	Northwest Hospital Center	214,481,500	18,018,500	8.40	227,677,300	16,944,200	7.44	-5.96
	Prince Georges' Hospital Center	251,597,300	37,489,810	14.90	263,104,300	37,622,680	14.30	0.35
	Saint Agnes Hospital	357,504,800	22,936,406	6.42	376,582,900	25,974,975	6.90	13.25
	Saint Josephs Medical Center	375,076,400	19,033,699	5.07	362,195,000	16,376,133	4.52	-13.96
	Shady Grove Adventist Hospital	335,364,985	21,197,920	6.32	358,655,535	20,446,028	5.70	-3.55
	Sinai Hospital of Baltimore	619,723,100	34,503,000	5.57	636,490,900	30,647,100	4.82	-11.18
	Southern Maryland Hospital Center	223,251,200	18,915,433	8.47	249,258,400	18,327,926	7.35	-3.11
	Suburban Hospital	234,114,100	11,285,000	4.82	253,166,900	12,447,406	4.92	10.30
	Union Memorial Hospital	399,909,200	20,485,036	5.12	400,597,100	25,082,501	6.26	22.44
	University MIEMSS	164,471,100	38,977,010	23.70	180,648,800	40,569,853	22.46	4.09
	University UMCC	55,208,300	7,041,000	12.75	50,120,400	5,077,113	10.13	-27.89
	University of Maryland Medical Cente	1,013,735,200	83,094,000	8.20	1,113,137,000	87,042,155	7.82	4.75
	Upper Chesapeake Medical Center	226,352,700	15,245,150	6.74	259,833,100	17,871,076	6.88	17.22
	Washington Adventist Hospital	265,356,838	24,778,718	9.34	270,695,934	30,716,246	11.35	23.96
=====		=====	=====	=====	=====	=====	=====	=====
M E T R O		10,978,815,883	769,561,036	7.01	11,539,362,577	793,484,476	6.88	3.11

CHANGE IN UNCOMPENSATED CARE (UCC) : EXHIBIT III-a
 REGULATED OPERATIONS
 Listed in Alphabetical Order by Region

Hospital Area	Hospital	2010			2011			% Change UCC Amount
		Gross Patient Revenue	Charity & Bad Debts	% UCC	Gross Patient Revenue	Charity & Bad Debts	% UCC	
R U R A L	Atlantic General Hospital	84,190,900	5,635,600	6.69	88,149,000	5,959,000	6.76	5.74
	Calvert Memorial Hospital	120,112,700	7,215,131	6.01	129,181,700	7,436,588	5.76	3.07
	Carroll County General Hospital	202,238,000	8,885,880	4.39	214,427,800	11,264,251	5.25	26.77
	Chester River Hospital	59,939,400	5,539,678	9.24	62,310,300	6,058,366	9.72	9.36
	Civista Medical Center	111,481,500	7,152,500	6.42	115,504,200	8,897,300	7.70	24.39
	Dorchester General Hospital	51,961,600	2,531,934	4.87	56,094,100	3,916,137	6.98	54.67
	Frederick Memorial Hospital	282,475,300	16,012,032	5.67	323,934,900	20,807,079	6.42	29.95
	Garrett County Memorial Hospital	39,731,000	3,469,744	8.73	40,536,700	3,808,831	9.40	9.77
	Harford Memorial Hospital	100,141,200	10,596,400	10.58	100,465,500	12,466,311	12.41	17.65
	McCready Hospital	18,681,464	2,253,275	12.06	18,235,900	2,584,031	14.17	14.68
	Memorial Hospital at Easton	160,769,200	6,975,875	4.34	173,171,500	9,630,098	5.56	38.05
	Meritus Medical Center	250,295,900	20,774,200	8.30	275,699,700	21,290,800	7.72	2.49
	Peninsula Regional Hospital	394,310,100	25,144,200	6.38	406,379,600	26,798,600	6.59	6.58
	Saint Mary's Hospital	125,978,346	9,276,662	7.36	134,162,900	7,221,433	5.38	-22.15
	Union Hospital of Cecil County	126,899,200	12,059,500	9.50	137,717,900	11,884,000	8.63	-1.46
	Western Maryland Regional M. C.	278,853,100	13,080,000	4.69	304,982,500	17,069,100	5.60	30.50
=====		=====	=====	=====	=====	=====	=====	=====
R U R A L		2,408,058,910	156,602,612	6.50	2,580,954,200	177,091,925	6.86	13.08
		=====	=====	=====	=====	=====	=====	=====
		13,386,874,793	926,163,648	6.92	14,120,316,777	970,576,401	6.87	4.80

CHANGE IN UNCOMPENSATED CARE (UCC) : EXHIBIT III-b
 REGULATED OPERATIONS
 Listed by Percentage of Uncompensated Care by Region

Hospital Area	Hospital	2010			2011			% Change UCC Amount
		Gross Revenues	Charity & Bad Debts	UCC %	Gross Revenues	Charity & Bad Debts	UCC %	
M E T R O	University MIEMSS	164,471,100	38,977,010	23.70	180,648,800	40,569,853	22.46	4.09
	Bon Secours Hospital	121,320,200	21,647,660	17.84	128,847,200	19,786,192	15.36	-8.60
	Prince Georges' Hospital Center	251,597,300	37,489,810	14.90	263,104,300	37,622,680	14.30	0.35
	Fort Washington medical Center	44,747,960	5,866,412	13.11	47,165,008	6,265,306	13.28	6.80
	Laurel Regional Hospital	102,846,900	12,572,241	12.22	103,068,600	12,886,938	12.50	2.50
	Maryland General Hospital	178,831,900	18,183,454	10.17	183,154,500	21,680,061	11.84	19.23
	Washington Adventist Hospital	265,356,838	24,778,718	9.34	270,695,934	30,716,246	11.35	23.96
	University UMCC	55,208,300	7,041,000	12.75	50,120,400	5,077,113	10.13	-27.89
	Baltimore Washington Medical Center	332,045,200	25,355,718	7.64	353,767,500	31,392,741	8.87	23.81
	Harbor Hospital Center	197,161,200	14,756,299	7.48	200,717,500	16,894,461	8.42	14.49
	Holy Cross Hospital	411,325,700	32,258,317	7.84	437,749,300	36,570,000	8.35	13.37
	University of Maryland Medical Cente	1,013,735,200	83,094,000	8.20	1,113,137,000	87,042,155	7.82	4.75
	Doctors Community Hospital	196,074,400	16,244,341	8.28	213,054,400	16,551,270	7.77	1.89
	Mercy Medical Center	388,727,200	31,845,360	8.19	420,066,700	32,227,827	7.67	1.20
	Northwest Hospital Center	214,481,500	18,018,500	8.40	227,677,300	16,944,200	7.44	-5.96
	Southern Maryland Hospital Center	223,251,200	18,915,433	8.47	249,258,400	18,327,926	7.35	-3.11
	James Lawrence Kernan Hospital	101,537,800	7,874,000	7.75	103,574,600	7,306,000	7.05	-7.21
	Saint Agnes Hospital	357,504,800	22,936,406	6.42	376,582,900	25,974,975	6.90	13.25
	Upper Chesapeake Medical Center	226,352,700	15,245,150	6.74	259,833,100	17,871,076	6.88	17.22
	Johns Hopkins Bayview Medical Center	518,108,900	40,544,200	7.83	530,152,100	36,033,600	6.80	-11.13
	Union Memorial Hospital	399,909,200	20,485,036	5.12	400,597,100	25,082,501	6.26	22.44
	Franklin Square Hospital Center	422,965,000	25,280,517	5.98	439,004,200	27,407,203	6.24	8.41
	Montgomery General Hospital	149,773,600	10,553,957	7.05	156,795,100	9,166,406	5.85	-13.15
	Howard County General Hospital	244,838,400	14,324,394	5.85	255,470,400	14,923,776	5.84	4.18
	Shady Grove Adventist Hospital	335,364,985	21,197,920	6.32	358,655,535	20,446,028	5.70	-3.55
	Good Samaritan Hospital	294,819,900	17,250,100	5.85	304,134,300	17,243,726	5.67	-0.04
	Suburban Hospital	234,114,100	11,285,000	4.82	253,166,900	12,447,406	4.92	10.30
	Sinai Hospital of Baltimore	619,723,100	34,503,000	5.57	636,490,900	30,647,100	4.82	-11.18
	Saint Josephs Medical Center	375,076,400	19,033,699	5.07	362,195,000	16,376,133	4.52	-13.96
	Anne Arundel Medical Center	415,890,500	19,615,913	4.72	461,358,800	20,849,176	4.52	6.29
	Johns Hopkins Hospital	1,709,103,100	69,493,300	4.07	1,772,066,300	67,989,700	3.84	-2.16
	Greater Baltimore Medical Center	412,551,300	12,894,171	3.13	427,052,500	13,164,700	3.08	2.10
=====		=====	=====	=====	=====	=====	=====	=====
M E T R O		10,978,815,883	769,561,036	7.01	11,539,362,577	793,484,476	6.88	3.11

CHANGE IN UNCOMPENSATED CARE (UCC) : EXHIBIT III-b
 REGULATED OPERATIONS
 Listed by Percentage of Uncompensated Care by Region

Hospital Area	Hospital	2010			2011			% Change UCC Amount
		Gross Revenues	Charity & Bad Debts	UCC %	Gross Revenues	Charity & Bad Debts	UCC %	
R U R A L	McCready Hospital	18,681,464	2,253,275	12.06	18,235,900	2,584,031	14.17	14.68
	Harford Memorial Hospital	100,141,200	10,596,400	10.58	100,465,500	12,466,311	12.41	17.65
	Chester River Hospital	59,939,400	5,539,678	9.24	62,310,300	6,058,366	9.72	9.36
	Garrett County Memorial Hospital	39,731,000	3,469,744	8.73	40,536,700	3,808,831	9.40	9.77
	Union Hospital of Cecil County	126,899,200	12,059,500	9.50	137,717,900	11,884,000	8.63	-1.46
	Meritus Medical Center	250,295,900	20,774,200	8.30	275,699,700	21,290,800	7.72	2.49
	Civista Medical Center	111,481,500	7,152,500	6.42	115,504,200	8,897,300	7.70	24.39
	Dorchester General Hospital	51,961,600	2,531,934	4.87	56,094,100	3,916,137	6.98	54.67
	Atlantic General Hospital	84,190,900	5,635,600	6.69	88,149,000	5,959,000	6.76	5.74
	Peninsula Regional Hospital	394,310,100	25,144,200	6.38	406,379,600	26,798,600	6.59	6.58
	Frederick Memorial Hospital	282,475,300	16,012,032	5.67	323,934,900	20,807,079	6.42	29.95
	Calvert Memorial Hospital	120,112,700	7,215,131	6.01	129,181,700	7,436,588	5.76	3.07
	Western Maryland Regional M. C. Memorial Hospital at Easton	278,853,100	13,080,000	4.69	304,982,500	17,069,100	5.60	30.50
	Memorial Hospital at Easton	160,769,200	6,975,875	4.34	173,171,500	9,630,098	5.56	38.05
	Saint Mary's Hospital	125,978,346	9,276,662	7.36	134,162,900	7,221,433	5.38	-22.15
	Carroll County General Hospital	202,238,000	8,885,880	4.39	214,427,800	11,264,251	5.25	26.77
=====		=====	=====	=====	=====	=====	=====	=====
R U R A L		2,408,058,910	156,602,612	6.50	2,580,954,200	177,091,925	6.86	13.08
		=====	=====	=====	=====	=====	=====	=====
		13,386,874,793	926,163,648	6.92	14,120,316,777	970,576,401	6.87	4.80

CHANGE IN NET PATIENT REVENUE(NPR) PER EIPA: EXHIBIT IV-a
 REGULATED OPERATIONS
 Listed by Alphabetical Order

Hospital	2010			2011			% Change NPR Per EIPA
	Net Patient Revenue	EIPAs	NPR Per EIPA	Net Patient Revenue	EIPAs	NPR Per EIPA	
All Acute Hospitals	11,378,307,015	1,036,000	10,982.92	11,922,902,382	1,018,057	11,711.43	6.63
Anne Arundel Medical Center	358,018,187	38,222	9,366.81	395,773,822	41,134	9,621.57	2.72
Atlantic General Hospital	70,677,900	8,251	8,565.63	73,273,700	8,602	8,517.96	-0.56
Baltimore Washington Medical Center	281,900,262	31,830	8,856.55	295,750,514	29,727	9,949.04	12.34
Bon Secours Hospital	97,905,389	10,732	9,122.63	106,009,629	10,810	9,806.23	7.49
Calvert Memorial Hospital	102,380,283	15,490	6,609.59	107,446,910	14,469	7,426.11	12.35
Carroll County General Hospital	176,005,258	22,366	7,869.19	182,174,860	20,643	8,824.85	12.14
Chester River Hospital	50,998,039	6,386	7,986.27	51,340,374	5,495	9,343.83	17.00
Civista Medical Center	94,973,916	12,436	7,636.95	95,590,668	12,619	7,574.99	-0.81
Doctors Community Hospital	167,544,370	19,629	8,535.37	181,899,812	20,349	8,939.06	4.73
Dorchester General Hospital	44,769,075	6,229	7,187.21	47,446,616	6,169	7,691.07	7.01
Fort Washington medical Center	36,812,178	5,963	6,173.78	38,192,640	5,298	7,209.27	16.77
Franklin Square Hospital Center	363,651,606	40,072	9,074.89	376,513,275	34,758	10,832.30	19.37
Frederick Memorial Hospital	243,069,472	29,886	8,133.35	272,142,214	31,149	8,736.71	7.42
Garrett County Memorial Hospital	32,709,321	4,882	6,700.27	32,414,248	4,705	6,889.14	2.82
Good Samaritan Hospital	246,725,068	24,188	10,200.43	259,358,444	22,357	11,601.00	13.73
Greater Baltimore Medical Center	359,160,116	36,297	9,895.04	366,631,415	35,457	10,340.03	4.50
Harbor Hospital Center	164,310,074	17,511	9,383.37	165,509,687	15,536	10,653.05	13.53
Harford Memorial Hospital	81,680,300	11,255	7,257.39	80,367,789	10,041	8,003.72	10.28
Holy Cross Hospital	341,997,483	38,770	8,821.08	361,064,200	39,880	9,053.69	2.64
Howard County General Hospital	211,253,743	23,760	8,890.97	219,286,242	24,924	8,798.34	-1.04
James Lawrence Kernan Hospital	87,319,800	4,997	17,473.40	88,207,600	5,250	16,799.86	-3.85
Johns Hopkins Bayview Medical Center	430,968,800	33,626	12,816.61	436,873,400	34,562	12,640.17	-1.38
Johns Hopkins Hospital	1,480,465,000	70,234	21,078.89	1,526,449,134	70,010	21,803.16	3.44
Laurel Regional Hospital	85,075,631	9,669	8,798.81	84,354,149	9,477	8,901.30	1.16
Maryland General Hospital	153,660,657	14,282	10,758.77	155,116,834	13,553	11,445.47	6.38
McCready Hospital	14,374,135	1,736	8,278.00	13,751,431	1,542	8,919.72	7.75
Memorial Hospital at Easton	137,414,364	16,433	8,362.00	145,233,736	16,228	8,949.77	7.03
Mercy Medical Center	335,374,561	33,527	10,003.21	356,258,595	33,407	10,664.29	6.61
Meritus Medical Center	209,148,200	24,861	8,412.85	232,040,400	25,377	9,143.74	8.69
Montgomery General Hospital	124,219,621	14,228	8,730.61	135,596,229	15,450	8,776.38	0.52
Northwest Hospital Center	178,377,100	21,733	8,207.81	187,938,400	21,539	8,725.59	6.31
Peninsula Regional Hospital	332,910,100	31,730	10,492.03	339,681,900	31,681	10,721.88	2.19

CHANGE IN NET PATIENT REVENUE(NPR) PER EIPA: EXHIBIT IV-a
REGULATED OPERATIONS
Listed by Alphabetical Order

Hospital	2010			2011			% Change NPR Per EIPA
	Net Patient Revenue	EIPAs	NPR Per EIPA	Net Patient Revenue	EIPAs	NPR Per EIPA	
Prince Georges' Hospital Center	204,287,834	17,809	11,471.11	214,749,210	16,957	12,664.27	10.40
Saint Agnes Hospital	307,715,930	30,735	10,011.87	318,111,245	28,884	11,013.44	10.00
Saint Josephs Medical Center	307,247,166	28,322	10,848.17	293,912,806	26,720	10,999.57	1.40
Saint Mary's Hospital	102,454,852	17,586	5,826.00	110,583,185	16,151	6,846.82	17.52
Shady Grove Adventist Hospital	292,739,292	32,832	8,916.27	306,195,153	31,475	9,728.20	9.11
Sinai Hospital of Baltimore	534,915,500	39,398	13,577.23	549,875,500	39,610	13,882.08	2.25
Southern Maryland Hospital Center	186,636,112	23,770	7,851.91	208,612,308	24,068	8,667.45	10.39
Suburban Hospital	201,587,614	19,302	10,443.99	217,988,385	20,516	10,625.20	1.74
Union Hospital of Cecil County	104,653,300	15,251	6,862.04	113,936,800	13,899	8,197.34	19.46
Union Memorial Hospital	336,918,166	26,044	12,936.47	337,555,155	23,625	14,287.85	10.45
University MIEMSS	139,630,090	8,185	17,059.64	153,261,047	8,516	17,996.07	5.49
University UMCC	41,627,000	2,369	17,571.68	44,600,287	3,236	13,782.68	-21.56
University of Maryland Medical Center	873,940,200	37,747	23,152.48	961,486,655	39,823	24,144.00	4.28
Upper Chesapeake Medical Center	188,744,950	23,493	8,034.16	215,725,606	23,305	9,256.60	15.22
Washington Adventist Hospital	225,153,003	20,602	10,928.84	219,464,572	19,309	11,365.70	4.00
Western Maryland Regional M. C.	234,206,000	26,550	8,821.26	247,155,600	25,965	9,518.94	7.91

CHANGE IN NET PATIENT REVENUE(NPR) PER EIPA: EXHIBIT IV-b
Listed by Net Patient Revenues per EIPA

Hospital	2010			2011			% Change NPR Per EIPA
	Net Patient Revenue	EIPAs	NPR Per EIPA	Net Patient Revenue	EIPAs	NPR Per EIPA	
University of Maryland Medical Center	873,940,200	37,747	23,152.48	961,486,655	39,823	24,144.00	4.28
Johns Hopkins Hospital	1,480,465,000	70,234	21,078.89	1,526,449,134	70,010	21,803.16	3.44
University MIEMSS	139,630,090	8,185	17,059.64	153,261,047	8,516	17,996.07	5.49
James Lawrence Kernan Hospital	87,319,800	4,997	17,473.40	88,207,600	5,250	16,799.86	-3.85
Union Memorial Hospital	336,918,166	26,044	12,936.47	337,555,155	23,625	14,287.85	10.45
Sinai Hospital of Baltimore	534,915,500	39,398	13,577.23	549,875,500	39,610	13,882.08	2.25
University UMCC	41,627,000	2,369	17,571.68	44,600,287	3,236	13,782.68	-21.56
Prince Georges' Hospital Center	204,287,834	17,809	11,471.11	214,749,210	16,957	12,664.27	10.40
Johns Hopkins Bayview Medical Center	430,968,800	33,626	12,816.61	436,873,400	34,562	12,640.17	-1.38
All Acute Hospitals	11,378,307,015	1,036,000	10,982.92	11,922,902,382	1,018,057	11,711.43	6.63
Good Samaritan Hospital	246,725,068	24,188	10,200.43	259,358,444	22,357	11,601.00	13.73
Maryland General Hospital	153,660,657	14,282	10,758.77	155,116,834	13,553	11,445.47	6.38
Washington Adventist Hospital	225,153,003	20,602	10,928.84	219,464,572	19,309	11,365.70	4.00
Saint Agnes Hospital	307,715,930	30,735	10,011.87	318,111,245	28,884	11,013.44	10.00
Saint Josephs Medical Center	307,247,166	28,322	10,848.17	293,912,806	26,720	10,999.57	1.40
Franklin Square Hospital Center	363,651,606	40,072	9,074.89	376,513,275	34,758	10,832.30	19.37
Peninsula Regional Hospital	332,910,100	31,730	10,492.03	339,681,900	31,681	10,721.88	2.19
Mercy Medical Center	335,374,561	33,527	10,003.21	356,258,595	33,407	10,664.29	6.61
Harbor Hospital Center	164,310,074	17,511	9,383.37	165,509,687	15,536	10,653.05	13.53
Suburban Hospital	201,587,614	19,302	10,443.99	217,988,385	20,516	10,625.20	1.74
Greater Baltimore Medical Center	359,160,116	36,297	9,895.04	366,631,415	35,457	10,340.03	4.50
Baltimore Washington Medical Center	281,900,262	31,830	8,856.55	295,750,514	29,727	9,949.04	12.34
Bon Secours Hospital	97,905,389	10,732	9,122.63	106,009,629	10,810	9,806.23	7.49
Shady Grove Adventist Hospital	292,739,292	32,832	8,916.27	306,195,153	31,475	9,728.20	9.11
Anne Arundel Medical Center	358,018,187	38,222	9,366.81	395,773,822	41,134	9,621.57	2.72
Western Maryland Regional M. C.	234,206,000	26,550	8,821.26	247,155,600	25,965	9,518.94	7.91
Chester River Hospital	50,998,039	6,386	7,986.27	51,340,374	5,495	9,343.83	17.00
Upper Chesapeake Medical Center	188,744,950	23,493	8,034.16	215,725,606	23,305	9,256.60	15.22
Meritus Medical Center	209,148,200	24,861	8,412.85	232,040,400	25,377	9,143.74	8.69
Holy Cross Hospital	341,997,483	38,770	8,821.08	361,064,200	39,880	9,053.69	2.64
Memorial Hospital at Easton	137,414,364	16,433	8,362.00	145,233,736	16,228	8,949.77	7.03
Doctors Community Hospital	167,544,370	19,629	8,535.37	181,899,812	20,349	8,939.06	4.73
McCready Hospital	14,374,135	1,736	8,278.00	13,751,431	1,542	8,919.72	7.75
Laurel Regional Hospital	85,075,631	9,669	8,798.81	84,354,149	9,477	8,901.30	1.16
Carroll County General Hospital	176,005,258	22,366	7,869.19	182,174,860	20,643	8,824.85	12.14

CHANGE IN NET PATIENT REVENUE(NPR) PER EIPA: EXHIBIT IV-b
Listed by Net Patient Revenues per EIPA

Hospital	2010			2011			% Change NPR Per EIPA
	Net Patient Revenue	EIPAs	NPR Per EIPA	Net Patient Revenue	EIPAs	NPR Per EIPA	
Howard County General Hospital	211,253,743	23,760	8,890.97	219,286,242	24,924	8,798.34	-1.04
Montgomery General Hospital	124,219,621	14,228	8,730.61	135,596,229	15,450	8,776.38	0.52
Frederick Memorial Hospital	243,069,472	29,886	8,133.35	272,142,214	31,149	8,736.71	7.42
Northwest Hospital Center	178,377,100	21,733	8,207.81	187,938,400	21,539	8,725.59	6.31
Southern Maryland Hospital Center	186,636,112	23,770	7,851.91	208,612,308	24,068	8,667.45	10.39
Atlantic General Hospital	70,677,900	8,251	8,565.63	73,273,700	8,602	8,517.96	-0.56
Union Hospital of Cecil County	104,653,300	15,251	6,862.04	113,936,800	13,899	8,197.34	19.46
Harford Memorial Hospital	81,680,300	11,255	7,257.39	80,367,789	10,041	8,003.72	10.28
Dorchester General Hospital	44,769,075	6,229	7,187.21	47,446,616	6,169	7,691.07	7.01
Civista Medical Center	94,973,916	12,436	7,636.95	95,590,668	12,619	7,574.99	-0.81
Calvert Memorial Hospital	102,380,283	15,490	6,609.59	107,446,910	14,469	7,426.11	12.35
Fort Washington medical Center	36,812,178	5,963	6,173.78	38,192,640	5,298	7,209.27	16.77
Garrett County Memorial Hospital	32,709,321	4,882	6,700.27	32,414,248	4,705	6,889.14	2.82
Saint Mary's Hospital	102,454,852	17,586	5,826.00	110,583,185	16,151	6,846.82	17.52

CHANGE IN NET OPERATING REVENUE(NOR) PER EIPA: EXHIBIT V-a
 REGULATED OPERATIONS
 Listed by Alphabetical Order

Hospital	2010			2011			% Change NOR Per EIPA
	Net Operating Revenue	EIPAs	NOR Per EIPA	Net Operating Revenue	EIPAs	NOR Per EIPA	
All Acute Hospitals	11,499,889,233	1,036,000	11,100.28	12,055,926,370	1,018,057	11,842.09	6.68
Anne Arundel Medical Center	360,830,187	38,222	9,440.38	399,181,346	41,134	9,704.41	2.80
Atlantic General Hospital	70,992,991	8,251	8,603.82	73,442,979	8,602	8,537.64	-0.77
Baltimore Washington Medical Center	283,374,875	31,830	8,902.88	297,316,277	29,727	10,001.71	12.34
Bon Secours Hospital	102,685,956	10,732	9,568.07	106,480,100	10,810	9,849.75	2.94
Calvert Memorial Hospital	104,707,459	15,490	6,759.83	111,998,740	14,469	7,740.71	14.51
Carroll County General Hospital	177,318,406	22,366	7,927.90	183,287,771	20,643	8,878.76	11.99
Chester River Hospital	51,271,495	6,386	8,029.10	51,549,234	5,495	9,381.84	16.85
Civista Medical Center	95,022,684	12,436	7,640.88	95,738,125	12,619	7,586.68	-0.71
Doctors Community Hospital	167,694,982	19,629	8,543.04	182,252,260	20,349	8,956.38	4.84
Dorchester General Hospital	45,470,660	6,229	7,299.85	47,817,692	6,169	7,751.22	6.18
Fort Washington medical Center	37,325,560	5,963	6,259.88	38,643,400	5,298	7,294.36	16.53
Franklin Square Hospital Center	366,053,438	40,072	9,134.82	379,693,940	34,758	10,923.81	19.58
Frederick Memorial Hospital	248,531,944	29,886	8,316.13	279,762,961	31,149	8,981.36	8.00
Garrett County Memorial Hospital	32,921,208	4,882	6,743.67	32,531,219	4,705	6,914.00	2.53
Good Samaritan Hospital	249,424,890	24,188	10,312.05	261,881,525	22,357	11,713.86	13.59
Greater Baltimore Medical Center	362,510,833	36,297	9,987.35	371,165,803	35,457	10,467.92	4.81
Harbor Hospital Center	166,517,673	17,511	9,509.44	168,805,482	15,536	10,865.19	14.26
Harford Memorial Hospital	82,444,000	11,255	7,325.25	81,459,289	10,041	8,112.42	10.75
Holy Cross Hospital	343,394,183	38,770	8,857.10	364,921,991	39,880	9,150.42	3.31
Howard County General Hospital	211,297,428	23,760	8,892.80	219,340,604	24,924	8,800.52	-1.04
James Lawrence Kernan Hospital	87,916,871	4,997	17,592.88	88,826,129	5,250	16,917.66	-3.84
Johns Hopkins Bayview Medical Center	437,999,400	33,626	13,025.69	444,696,000	34,562	12,866.50	-1.22
Johns Hopkins Hospital	1,493,443,862	70,234	21,263.68	1,539,932,053	70,010	21,995.74	3.44
Laurel Regional Hospital	85,506,210	9,669	8,843.34	84,979,870	9,477	8,967.33	1.40
Maryland General Hospital	153,942,311	14,282	10,778.49	155,249,163	13,553	11,455.23	6.28
McCready Hospital	14,387,093	1,736	8,285.46	13,909,856	1,542	9,022.48	8.90
Memorial Hospital at Easton	139,221,175	16,433	8,471.95	149,270,216	16,228	9,198.51	8.58
Mercy Medical Center	339,231,791	33,527	10,118.26	362,384,623	33,407	10,847.66	7.21
Meritus Medical Center	213,278,000	24,861	8,578.96	237,303,697	25,377	9,351.14	9.00
Montgomery General Hospital	125,736,633	14,228	8,837.23	136,899,529	15,450	8,860.73	0.27
Northwest Hospital Center	179,400,280	21,733	8,254.90	189,077,500	21,539	8,778.47	6.34
Peninsula Regional Hospital	333,818,900	31,730	10,520.67	340,813,500	31,681	10,757.59	2.25

CHANGE IN NET OPERATING REVENUE(NOR) PER EIPA: EXHIBIT V-a
 REGULATED OPERATIONS
 Listed by Alphabetical Order

Hospital	2010			2011			% Change NOR Per EIPA
	Net Operating Revenue	EIPAs	NOR Per EIPA	Net Operating Revenue	EIPAs	NOR Per EIPA	
Prince Georges' Hospital Center	206,067,664	17,809	11,571.06	216,057,559	16,957	12,741.43	10.11
Saint Agnes Hospital	309,668,125	30,735	10,075.39	320,954,265	28,884	11,111.87	10.29
Saint Josephs Medical Center	307,388,501	28,322	10,853.16	294,403,778	26,720	11,017.95	1.52
Saint Mary's Hospital	104,714,071	17,586	5,954.47	110,856,885	16,151	6,863.77	15.27
Shady Grove Adventist Hospital	296,145,240	32,832	9,020.01	309,139,817	31,475	9,821.76	8.89
Sinai Hospital of Baltimore	543,402,000	39,398	13,792.63	561,048,000	39,610	14,164.14	2.69
Southern Maryland Hospital Center	187,095,816	23,770	7,871.25	209,033,383	24,068	8,684.94	10.34
Suburban Hospital	208,053,811	19,302	10,778.99	222,576,022	20,516	10,848.81	0.65
Union Hospital of Cecil County	106,085,900	15,251	6,955.97	114,766,200	13,899	8,257.01	18.70
Union Memorial Hospital	340,745,526	26,044	13,083.43	341,391,855	23,625	14,450.25	10.45
University MIEMSS	142,804,990	8,185	17,447.54	156,462,047	8,516	18,371.94	5.30
University UMCC	41,806,000	2,369	17,647.24	44,705,287	3,236	13,815.13	-21.72
University of Maryland Medical Center	889,072,548	37,747	23,553.37	975,310,618	39,823	24,491.13	3.98
Upper Chesapeake Medical Center	189,667,350	23,493	8,073.43	217,061,606	23,305	9,313.93	15.37
Washington Adventist Hospital	227,797,617	20,602	11,057.21	222,113,273	19,309	11,502.87	4.03
Western Maryland Regional M. C.	235,700,700	26,550	8,877.56	249,432,900	25,965	9,606.65	8.21

CHANGE IN NET OPERATING REVENUE(NOR) PER EIPA: EXHIBIT V-b
Listed by Net Operating Revenues per EIPA

Hospital	2010			2011			% Change NOR Per EIPA
	Net Operating Revenue	EIPAs	NOR Per EIPA	Net Operating Revenue	EIPAs	NOR Per EIPA	
University of Maryland Medical Center	889,072,548	37,747	23,553.37	975,310,618	39,823	24,491.13	3.98
Johns Hopkins Hospital	1,493,443,862	70,234	21,263.68	1,539,932,053	70,010	21,995.74	3.44
University MIEMSS	142,804,990	8,185	17,447.54	156,462,047	8,516	18,371.94	5.30
James Lawrence Kernan Hospital	87,916,871	4,997	17,592.88	88,826,129	5,250	16,917.66	-3.84
Union Memorial Hospital	340,745,526	26,044	13,083.43	341,391,855	23,625	14,450.25	10.45
Sinai Hospital of Baltimore	543,402,000	39,398	13,792.63	561,048,000	39,610	14,164.14	2.69
University UMCC	41,806,000	2,369	17,647.24	44,705,287	3,236	13,815.13	-21.72
Johns Hopkins Bayview Medical Center	437,999,400	33,626	13,025.69	444,696,000	34,562	12,866.50	-1.22
Prince Georges' Hospital Center	206,067,664	17,809	11,571.06	216,057,559	16,957	12,741.43	10.11
All Acute Hospitals	11,499,889,233	1,036,000	11,100.28	12,055,926,370	1,018,057	11,842.09	6.68
Good Samaritan Hospital	249,424,890	24,188	10,312.05	261,881,525	22,357	11,713.86	13.59
Washington Adventist Hospital	227,797,617	20,602	11,057.21	222,113,273	19,309	11,502.87	4.03
Maryland General Hospital	153,942,311	14,282	10,778.49	155,249,163	13,553	11,455.23	6.28
Saint Agnes Hospital	309,668,125	30,735	10,075.39	320,954,265	28,884	11,111.87	10.29
Saint Josephs Medical Center	307,388,501	28,322	10,853.16	294,403,778	26,720	11,017.95	1.52
Franklin Square Hospital Center	366,053,438	40,072	9,134.82	379,693,940	34,758	10,923.81	19.58
Harbor Hospital Center	166,517,673	17,511	9,509.44	168,805,482	15,536	10,865.19	14.26
Suburban Hospital	208,053,811	19,302	10,778.99	222,576,022	20,516	10,848.81	0.65
Mercy Medical Center	339,231,791	33,527	10,118.26	362,384,623	33,407	10,847.66	7.21
Peninsula Regional Hospital	333,818,900	31,730	10,520.67	340,813,500	31,681	10,757.59	2.25
Greater Baltimore Medical Center	362,510,833	36,297	9,987.35	371,165,803	35,457	10,467.92	4.81
Baltimore Washington Medical Center	283,374,875	31,830	8,902.88	297,316,277	29,727	10,001.71	12.34
Bon Secours Hospital	102,685,956	10,732	9,568.07	106,480,100	10,810	9,849.75	2.94
Shady Grove Adventist Hospital	296,145,240	32,832	9,020.01	309,139,817	31,475	9,821.76	8.89
Anne Arundel Medical Center	360,830,187	38,222	9,440.38	399,181,346	41,134	9,704.41	2.80
Western Maryland Regional M. C.	235,700,700	26,550	8,877.56	249,432,900	25,965	9,606.65	8.21
Chester River Hospital	51,271,495	6,386	8,029.10	51,549,234	5,495	9,381.84	16.85
Meritus Medical Center	213,278,000	24,861	8,578.96	237,303,697	25,377	9,351.14	9.00
Upper Chesapeake Medical Center	189,667,350	23,493	8,073.43	217,061,606	23,305	9,313.93	15.37
Memorial Hospital at Easton	139,221,175	16,433	8,471.95	149,270,216	16,228	9,198.51	8.58
Holy Cross Hospital	343,394,183	38,770	8,857.10	364,921,991	39,880	9,150.42	3.31
McCready Hospital	14,387,093	1,736	8,285.46	13,909,856	1,542	9,022.48	8.90
Frederick Memorial Hospital	248,531,944	29,886	8,316.13	279,762,961	31,149	8,981.36	8.00
Laurel Regional Hospital	85,506,210	9,669	8,843.34	84,979,870	9,477	8,967.33	1.40
Doctors Community Hospital	167,694,982	19,629	8,543.04	182,252,260	20,349	8,956.38	4.84

CHANGE IN NET OPERATING REVENUE(NOR) PER EIPA: EXHIBIT V-b
Listed by Net Operating Revenues per EIPA

Hospital	2010			2011			% Change NOR Per EIPA
	Net Operating Revenue	EIPAs	NOR Per EIPA	Net Operating Revenue	EIPAs	NOR Per EIPA	
Carroll County General Hospital	177,318,406	22,366	7,927.90	183,287,771	20,643	8,878.76	11.99
Montgomery General Hospital	125,736,633	14,228	8,837.23	136,899,529	15,450	8,860.73	0.27
Howard County General Hospital	211,297,428	23,760	8,892.80	219,340,604	24,924	8,800.52	-1.04
Northwest Hospital Center	179,400,280	21,733	8,254.90	189,077,500	21,539	8,778.47	6.34
Southern Maryland Hospital Center	187,095,816	23,770	7,871.25	209,033,383	24,068	8,684.94	10.34
Atlantic General Hospital	70,992,991	8,251	8,603.82	73,442,979	8,602	8,537.64	-0.77
Union Hospital of Cecil County	106,085,900	15,251	6,955.97	114,766,200	13,899	8,257.01	18.70
Harford Memorial Hospital	82,444,000	11,255	7,325.25	81,459,289	10,041	8,112.42	10.75
Dorchester General Hospital	45,470,660	6,229	7,299.85	47,817,692	6,169	7,751.22	6.18
Calvert Memorial Hospital	104,707,459	15,490	6,759.83	111,998,740	14,469	7,740.71	14.51
Civista Medical Center	95,022,684	12,436	7,640.88	95,738,125	12,619	7,586.68	-0.71
Fort Washington medical Center	37,325,560	5,963	6,259.88	38,643,400	5,298	7,294.36	16.53
Garrett County Memorial Hospital	32,921,208	4,882	6,743.67	32,531,219	4,705	6,914.00	2.53
Saint Mary's Hospital	104,714,071	17,586	5,954.47	110,856,885	16,151	6,863.77	15.27

CHANGE IN TOTAL OPERATING PROFIT/LOSS : EXHIBIT VI-a
 REGULATED & UNREGULATED OPERATIONS
 Listed by Alphabetical Order

Hospital	2010			2011			% Change Reg. Operating Profit/Loss	% Change Total Net Profit/Loss
	Regulated Operating Profit/Loss	Unregulated Operating Profit/Loss	Total Operating Profit/Loss	Regulated Operating Profit/Loss	Unregulated Operating Profit/Loss	Total Operating Profit/Loss		
All Acute Hospitals	714,949,953	-386,837,472	328,112,481	897,429,390	-433,067,249	464,362,141	25.52	41.53
Anne Arundel Medical Center	22,777,855	-5,349,286	17,428,569	27,309,866	-7,295,678	20,014,188	19.90	14.84
Atlantic General Hospital	7,546,082	-6,681,784	864,298	7,884,487	-7,629,939	254,548	4.48	-70.55
Baltimore Washington Medical Center	7,693,337	-699,844	6,993,493	15,854,364	-950,265	14,904,099	106.08	113.11
Bon Secours Hospital	14,425,947	-13,108,545	1,317,402	13,756,615	-14,599,072	-842,457	-4.64	-163.95
Calvert Memorial Hospital	7,047,263	-9,778,742	-2,731,479	10,340,397	-9,688,834	651,563	46.73	123.85
Carroll County General Hospital	9,970,747	-11,266,620	-1,295,873	21,451,372	-12,020,069	9,431,303	115.14	827.80
Chester River Hospital	154,923	-1,828,923	-1,674,000	1,662,317	-1,131,284	531,033	973.00	131.72
Civista Medical Center	2,013,901	-331,444	1,682,457	2,881,182	52,831	2,934,013	43.06	74.39
Doctors Community Hospital	4,702,299	-1,244,303	3,457,996	8,036,051	-3,984,940	4,051,112	70.90	17.15
Dorchester General Hospital	3,327,627	-1,698,594	1,629,033	5,872,745	-1,191,701	4,681,044	76.48	187.35
Fort Washington medical Center	801,660	-405,102	396,557	1,384,387	-413,612	970,774	72.69	144.80
Franklin Square Hospital Center	45,021,159	-18,354,770	26,666,389	39,025,143	-21,957,696	17,067,447	-13.32	-36.00
Frederick Memorial Hospital	16,242,542	-11,687,377	4,555,165	30,198,403	-15,730,558	14,467,845	85.92	217.61
Garrett County Memorial Hospital	3,800,143	674,411	4,474,553	2,237,587	-345,456	1,892,131	-41.12	-57.71
Good Samaritan Hospital	18,846,383	-14,306,761	4,539,622	26,578,377	-20,269,011	6,309,366	41.03	38.98
Greater Baltimore Medical Center	27,691,014	-12,976,829	14,714,185	34,384,108	-15,652,447	18,731,661	24.17	27.30
Harbor Hospital Center	10,112,345	-3,850,528	6,261,817	12,583,896	-4,927,932	7,655,964	24.44	22.26
Harford Memorial Hospital	5,545,455	-2,250,355	3,295,100	3,498,273	-1,772,684	1,725,589	-36.92	-47.63
Holy Cross Hospital	31,605,101	-9,619,518	21,985,583	38,660,100	-12,325,300	26,334,800	22.32	19.78
Howard County General Hospital	9,460,229	-7,492,625	1,967,604	13,813,145	-8,461,763	5,351,382	46.01	171.97
James Lawrence Kernan Hospital	903,964	-1,037,884	-133,920	1,579,606	-249,229	1,330,378	74.74	1093.41
Johns Hopkins Bayview Medical Center	10,271,332	-9,350,932	920,400	16,686,571	-11,919,771	4,766,800	62.46	417.91
Johns Hopkins Hospital	67,456,691	-7,789,768	59,666,923	62,816,319	-4,660,064	58,156,255	-6.88	-2.53
Laurel Regional Hospital	-57,471	-5,518,125	-5,575,596	-2,325,411	-5,357,789	-7,683,200	-3946.23	-37.80
Maryland General Hospital	17,495,713	-14,569,076	2,926,637	18,489,775	-14,222,636	4,267,138	5.68	45.80
McCready Hospital	2,973,812	-1,633,747	1,340,065	1,067,343	-1,599,563	-532,220	-64.11	-139.72
Memorial Hospital at Easton	6,032,927	-661,040	5,371,887	9,048,607	192,582	9,241,189	49.99	72.03
Mercy Medical Center	31,580,844	-6,348,884	25,231,960	20,663,459	-7,801,821	12,861,638	-34.57	-49.03
Meritus Medical Center	2,271,165	-2,437,465	-166,300	8,970,292	-1,836,392	7,133,900	294.96	4389.78
Montgomery General Hospital	9,773,235	-5,437,076	4,336,159	17,350,936	-8,913,309	8,437,627	77.54	94.59
Northwest Hospital Center	17,886,067	-8,306,686	9,579,381	18,903,134	-7,814,666	11,088,468	5.69	15.75

CHANGE IN TOTAL OPERATING PROFIT/LOSS : EXHIBIT VI-a
REGULATED & UNREGULATED OPERATIONS
Listed by Alphabetical Order

Hospital	2010			2011			% Change Reg. Operating Profit/Loss	% Change Total Net Profit/Loss
	Regulated Operating Profit/Loss	Unregulated Operating Profit/Loss	Total Operating Profit/Loss	Regulated Operating Profit/Loss	Unregulated Operating Profit/Loss	Total Operating Profit/Loss		
Peninsula Regional Hospital	29,058,847	-22,028,847	7,030,000	36,614,419	-19,081,519	17,532,900	26.00	149.40
Prince Georges' Hospital Center	-3,824,386	-16,511,170	-20,335,556	3,180,393	-15,304,283	-12,123,890	183.16	40.38
Saint Agnes Hospital	34,277,885	-18,829,100	15,448,785	42,372,882	-23,235,008	19,137,874	23.62	23.88
Saint Josephs Medical Center	7,394,214	-25,110,379	-17,716,165	816,389	-25,274,138	-24,457,749	-88.96	-38.05
Saint Mary's Hospital	10,771,624	-6,487,365	4,284,259	14,105,743	-8,092,560	6,013,183	30.95	40.36
Shady Grove Adventist Hospital	25,155,742	-2,906,821	22,248,922	27,006,901	-2,534,103	24,472,797	7.36	10.00
Sinai Hospital of Baltimore	45,973,648	-36,534,648	9,439,000	62,659,770	-39,017,670	23,642,100	36.29	150.47
Southern Maryland Hospital Center	8,709,816	-5,439,111	3,270,705	10,459,521	-4,678,599	5,780,922	20.09	76.75
Suburban Hospital	9,660,770	-540,627	9,120,142	14,067,291	1,658,716	15,726,007	45.61	72.43
Union Hospital of Cecil County	3,588,900	-5,583,600	-1,994,700	11,852,200	-7,422,100	4,430,100	230.25	322.09
Union Memorial Hospital	29,401,895	-21,324,934	8,076,961	38,836,897	-25,889,376	12,947,521	32.09	60.30
University MIEMSS	3,944,858	-4,213,500	-268,642	17,772,047	-2,685,400	15,086,647	350.51	5715.90
University UMCC	-18,735,351	6,146,700	-12,588,651	-10,309,650	-1,125,100	-11,434,750	44.97	9.17
University of Maryland Medical Center	90,181,648	-17,993,655	72,187,993	91,927,290	-16,712,977	75,214,313	1.94	4.19
Upper Chesapeake Medical Center	15,586,237	-4,750,187	10,836,050	26,568,653	-5,676,407	20,892,246	70.46	92.80
Washington Adventist Hospital	5,562,192	-1,504,684	4,057,509	3,438,917	-952,276	2,486,641	-38.17	-38.72
Western Maryland Regional M. C.	2,867,123	-7,877,323	-5,010,200	15,396,281	-12,566,381	2,829,900	436.99	156.48

CHANGE IN TOTAL OPERATING PROFIT/LOSS : EXHIBIT VI-b
REGULATED & UNREGULATED OPERATIONS
Listed by Total Operating Profit

Hospital	2010			2011			% Change Reg. Operating Profit/Loss	% Change Total Net Profit/Loss
	Regulated Operating Profit/Loss	Unregulated Operating Profit/Loss	Total Operating Profit/Loss	Regulated Operating Profit/Loss	Unregulated Operating Profit/Loss	Total Operating Profit/Loss		
All Acute Hospitals	714,949,953	-386,837,472	328,112,481	897,429,390	-433,067,249	464,362,141	25.52	41.53
University of Maryland Medical Center	90,181,648	-17,993,655	72,187,993	91,927,290	-16,712,977	75,214,313	1.94	4.19
Johns Hopkins Hospital	67,456,691	-7,789,768	59,666,923	62,816,319	-4,660,064	58,156,255	-6.88	-2.53
Holy Cross Hospital	31,605,101	-9,619,518	21,985,583	38,660,100	-12,325,300	26,334,800	22.32	19.78
Shady Grove Adventist Hospital	25,155,742	-2,906,821	22,248,922	27,006,901	-2,534,103	24,472,797	7.36	10.00
Sinai Hospital of Baltimore	45,973,648	-36,534,648	9,439,000	62,659,770	-39,017,670	23,642,100	36.29	150.47
Upper Chesapeake Medical Center	15,586,237	-4,750,187	10,836,050	26,568,653	-5,676,407	20,892,246	70.46	92.80
Anne Arundel Medical Center	22,777,855	-5,349,286	17,428,569	27,309,866	-7,295,678	20,014,188	19.90	14.84
Saint Agnes Hospital	34,277,885	-18,829,100	15,448,785	42,372,882	-23,235,008	19,137,874	23.62	23.88
Greater Baltimore Medical Center	27,691,014	-12,976,829	14,714,185	34,384,108	-15,652,447	18,731,661	24.17	27.30
Peninsula Regional Hospital	29,058,847	-22,028,847	7,030,000	36,614,419	-19,081,519	17,532,900	26.00	149.40
Franklin Square Hospital Center	45,021,159	-18,354,770	26,666,389	39,025,143	-21,957,696	17,067,447	-13.32	-36.00
Suburban Hospital	9,660,770	-540,627	9,120,142	14,067,291	1,658,716	15,726,007	45.61	72.43
University MIEMSS	3,944,858	-4,213,500	-268,642	17,772,047	-2,685,400	15,086,647	350.51	5715.90
Baltimore Washington Medical Center	7,693,337	-699,844	6,993,493	15,854,364	-950,265	14,904,099	106.08	113.11
Frederick Memorial Hospital	16,242,542	-11,687,377	4,555,165	30,198,403	-15,730,558	14,467,845	85.92	217.61
Union Memorial Hospital	29,401,895	-21,324,934	8,076,961	38,836,897	-25,889,376	12,947,521	32.09	60.30
Mercy Medical Center	31,580,844	-6,348,884	25,231,960	20,663,459	-7,801,821	12,861,638	-34.57	-49.03
Northwest Hospital Center	17,886,067	-8,306,686	9,579,381	18,903,134	-7,814,666	11,088,468	5.69	15.75
Carroll County General Hospital	9,970,747	-11,266,620	-1,295,873	21,451,372	-12,020,069	9,431,303	115.14	827.80
Memorial Hospital at Easton	6,032,927	-661,040	5,371,887	9,048,607	192,582	9,241,189	49.99	72.03
Montgomery General Hospital	9,773,235	-5,437,076	4,336,159	17,350,936	-8,913,309	8,437,627	77.54	94.59
Harbor Hospital Center	10,112,345	-3,850,528	6,261,817	12,583,896	-4,927,932	7,655,964	24.44	22.26
Meritus Medical Center	2,271,165	-2,437,465	-166,300	8,970,292	-1,836,392	7,133,900	294.96	4389.78
Good Samaritan Hospital	18,846,383	-14,306,761	4,539,622	26,578,377	-20,269,011	6,309,366	41.03	38.98
Saint Mary's Hospital	10,771,624	-6,487,365	4,284,259	14,105,743	-8,092,560	6,013,183	30.95	40.36
Southern Maryland Hospital Center	8,709,816	-5,439,111	3,270,705	10,459,521	-4,678,599	5,780,922	20.09	76.75
Howard County General Hospital	9,460,229	-7,492,625	1,967,604	13,813,145	-8,461,763	5,351,382	46.01	171.97
Johns Hopkins Bayview Medical Center	10,271,332	-9,350,932	920,400	16,686,571	-11,919,771	4,766,800	62.46	417.91
Dorchester General Hospital	3,327,627	-1,698,594	1,629,033	5,872,745	-1,191,701	4,681,044	76.48	187.35
Union Hospital of Cecil County	3,588,900	-5,583,600	-1,994,700	11,852,200	-7,422,100	4,430,100	230.25	322.09
Maryland General Hospital	17,495,713	-14,569,076	2,926,637	18,489,775	-14,222,636	4,267,138	5.68	45.80

CHANGE IN TOTAL OPERATING PROFIT/LOSS : EXHIBIT VI-b
REGULATED & UNREGULATED OPERATIONS
Listed by Total Operating Profit

Hospital	2010			2011			% Change Reg. Operating Profit/Loss	% Change Total Net Profit/Loss
	Regulated Operating Profit/Loss	Unregulated Operating Profit/Loss	Total Operating Profit/Loss	Regulated Operating Profit/Loss	Unregulated Operating Profit/Loss	Total Operating Profit/Loss		
Doctors Community Hospital	4,702,299	-1,244,303	3,457,996	8,036,051	-3,984,940	4,051,112	70.90	17.15
Civista Medical Center	2,013,901	-331,444	1,682,457	2,881,182	52,831	2,934,013	43.06	74.39
Western Maryland Regional M. C.	2,867,123	-7,877,323	-5,010,200	15,396,281	-12,566,381	2,829,900	436.99	156.48
Washington Adventist Hospital	5,562,192	-1,504,684	4,057,509	3,438,917	-952,276	2,486,641	-38.17	-38.72
Garrett County Memorial Hospital	3,800,143	674,411	4,474,553	2,237,587	-345,456	1,892,131	-41.12	-57.71
Harford Memorial Hospital	5,545,455	-2,250,355	3,295,100	3,498,273	-1,772,684	1,725,589	-36.92	-47.63
James Lawrence Kernan Hospital	903,964	-1,037,884	-133,920	1,579,606	-249,229	1,330,378	74.74	1093.41
Fort Washington medical Center	801,660	-405,102	396,557	1,384,387	-413,612	970,774	72.69	144.80
Calvert Memorial Hospital	7,047,263	-9,778,742	-2,731,479	10,340,397	-9,688,834	651,563	46.73	123.85
Chester River Hospital	154,923	-1,828,923	-1,674,000	1,662,317	-1,131,284	531,033	973.00	131.72
Atlantic General Hospital	7,546,082	-6,681,784	864,298	7,884,487	-7,629,939	254,548	4.48	-70.55
McCready Hospital	2,973,812	-1,633,747	1,340,065	1,067,343	-1,599,563	-532,220	-64.11	-139.72
Bon Secours Hospital	14,425,947	-13,108,545	1,317,402	13,756,615	-14,599,072	-842,457	-4.64	-163.95
Laurel Regional Hospital	-57,471	-5,518,125	-5,575,596	-2,325,411	-5,357,789	-7,683,200	-3946.23	-37.80
University UMCC	-18,735,351	6,146,700	-12,588,651	-10,309,650	-1,125,100	-11,434,750	44.97	9.17
Prince Georges' Hospital Center	-3,824,386	-16,511,170	-20,335,556	3,180,393	-15,304,283	-12,123,890	183.16	40.38
Saint Josephs Medical Center	7,394,214	-25,110,379	-17,716,165	816,389	-25,274,138	-24,457,749	-88.96	-38.05

TOTAL EXCESS PROFIT/LOSS : EXHIBIT VII-a
Listed by Alphabetical Order

Hospital	2010 Excess Profit/Loss	2011 Excess Profit/Loss	% Change in Excess Profit/Loss
All Acute Hospitals	481,146,540	846,604,006	75.96
Anne Arundel Medical Center	34,665,569	61,091,188	76.23
Atlantic General Hospital	2,126,542	1,787,444	-15.95
Baltimore Washington Medical Center	8,591,893	19,150,099	122.89
Bon Secours Hospital	1,865,586	229,596	-87.69
Calvert Memorial Hospital	-2,265,778	1,257,809	155.51
Carroll County General Hospital	-3,740,907	20,124,500	637.96
Chester River Hospital	-1,028,000	2,092,927	303.59
Civista Medical Center	1,861,102	4,593,499	146.82
Doctors Community Hospital	-3,510,447	17,199,910	589.96
Dorchester General Hospital	1,682,027	5,352,348	218.21
Fort Washington medical Center	402,052	975,034	142.51
Franklin Square Hospital Center	27,059,557	17,444,007	-35.53
Frederick Memorial Hospital	8,254,165	25,749,845	211.96
Garrett County Memorial Hospital	4,972,957	2,815,141	-43.39
Good Samaritan Hospital	7,105,822	7,145,524	0.56
Greater Baltimore Medical Center	14,723,222	24,935,745	69.36
Harbor Hospital Center	6,382,869	7,813,879	22.42
Harford Memorial Hospital	8,485,100	1,104,589	-86.98
Holy Cross Hospital	31,752,383	43,692,100	37.60
Howard County General Hospital	-4,233,236	9,198,567	317.29
James Lawrence Kernan Hospital	1,175,080	3,262,378	177.63
Johns Hopkins Bayview Medical Center	2,345,000	6,197,000	164.26
Johns Hopkins Hospital	80,254,086	81,676,531	1.77
Laurel Regional Hospital	481,300	917,936	90.72
Maryland General Hospital	3,754,637	4,159,138	10.77
McCready Hospital	1,516,980	-415,966	-127.42
Memorial Hospital at Easton	9,911,967	19,019,010	91.88

TOTAL EXCESS PROFIT/LOSS : EXHIBIT VII-a
Listed by Alphabetical Order

Hospital	2010 Excess Profit/Loss	2011 Excess Profit/Loss	% Change in Excess Profit/Loss
Mercy Medical Center	31,246,825	35,419,445	13.35
Meritus Medical Center	3,017,000	12,310,700	308.04
Montgomery General Hospital	7,127,178	9,426,314	32.26
Northwest Hospital Center	16,901,598	23,851,636	41.12
Peninsula Regional Hospital	19,087,000	30,839,000	61.57
Prince Georges' Hospital Center	-3,617,321	6,645,359	283.71
Saint Agnes Hospital	42,823,157	53,539,924	25.03
Saint Josephs Medical Center	-12,273,157	-16,039,404	-30.69
Saint Mary's Hospital	2,407,725	7,451,003	209.46
Shady Grove Adventist Hospital	24,591,710	25,670,010	4.38
Sinai Hospital of Baltimore	19,063,000	44,208,100	131.91
Southern Maryland Hospital Center	3,392,618	5,808,522	71.21
Suburban Hospital	8,908,982	21,629,544	142.78
Union Hospital of Cecil County	3,199,100	11,011,200	244.20
Union Memorial Hospital	14,712,858	21,374,313	45.28
University MIEMSS	1,697,358	17,052,647	904.66
University UMCC	-11,782,651	-11,295,992	4.13
University of Maryland Medical Center	48,906,993	136,966,013	180.05
Upper Chesapeake Medical Center	10,861,050	9,117,246	-16.06
Washington Adventist Hospital	4,543,188	2,058,647	-54.69
Western Maryland Regional M. C.	1,740,800	10,990,000	531.32
	=====	=====	=====

TOTAL EXCESS PROFIT/LOSS : EXHIBIT VII-b
Listed by Excess Profit/Loss

Hospital	2010 Excess Profit/Loss	2011 Excess Profit/Loss	% Change in Excess Profit/Loss
All Acute Hospitals	481,146,540	846,604,006	75.96
University of Maryland Medical Center	48,906,993	136,966,013	180.05
Johns Hopkins Hospital	80,254,086	81,676,531	1.77
Anne Arundel Medical Center	34,665,569	61,091,188	76.23
Saint Agnes Hospital	42,823,157	53,539,924	25.03
Sinai Hospital of Baltimore	19,063,000	44,208,100	131.91
Holy Cross Hospital	31,752,383	43,692,100	37.60
Mercy Medical Center	31,246,825	35,419,445	13.35
Peninsula Regional Hospital	19,087,000	30,839,000	61.57
Frederick Memorial Hospital	8,254,165	25,749,845	211.96
Shady Grove Adventist Hospital	24,591,710	25,670,010	4.38
Greater Baltimore Medical Center	14,723,222	24,935,745	69.36
Northwest Hospital Center	16,901,598	23,851,636	41.12
Suburban Hospital	8,908,982	21,629,544	142.78
Union Memorial Hospital	14,712,858	21,374,313	45.28
Carroll County General Hospital	-3,740,907	20,124,500	637.96
Baltimore Washington Medical Center	8,591,893	19,150,099	122.89
Memorial Hospital at Easton	9,911,967	19,019,010	91.88
Franklin Square Hospital Center	27,059,557	17,444,007	-35.53
Doctors Community Hospital	-3,510,447	17,199,910	589.96
University MIEMSS	1,697,358	17,052,647	904.66
Meritus Medical Center	3,017,000	12,310,700	308.04
Union Hospital of Cecil County	3,199,100	11,011,200	244.20
Western Maryland Regional M. C.	1,740,800	10,990,000	531.32
Montgomery General Hospital	7,127,178	9,426,314	32.26
Howard County General Hospital	-4,233,236	9,198,567	317.29
Upper Chesapeake Medical Center	10,861,050	9,117,246	-16.06
Harbor Hospital Center	6,382,869	7,813,879	22.42
Saint Mary's Hospital	2,407,725	7,451,003	209.46

TOTAL EXCESS PROFIT/LOSS : EXHIBIT VII-b
Listed by Excess Profit/Loss

Hospital	____ 2010 ____ Excess Profit/Loss	____ 2011 ____ Excess Profit/Loss	% Change in Excess Profit/Loss
Good Samaritan Hospital	7,105,822	7,145,524	0.56
Prince Georges' Hospital Center	-3,617,321	6,645,359	283.71
Johns Hopkins Bayview Medical Center	2,345,000	6,197,000	164.26
Southern Maryland Hospital Center	3,392,618	5,808,522	71.21
Dorchester General Hospital	1,682,027	5,352,348	218.21
Civista Medical Center	1,861,102	4,593,499	146.82
Maryland General Hospital	3,754,637	4,159,138	10.77
James Lawrence Kernan Hospital	1,175,080	3,262,378	177.63
Garrett County Memorial Hospital	4,972,957	2,815,141	-43.39
Chester River Hospital	-1,028,000	2,092,927	303.59
Washington Adventist Hospital	4,543,188	2,058,647	-54.69
Atlantic General Hospital	2,126,542	1,787,444	-15.95
Calvert Memorial Hospital	-2,265,778	1,257,809	155.51
Harford Memorial Hospital	8,485,100	1,104,589	-86.98
Fort Washington medical Center	402,052	975,034	142.51
Laurel Regional Hospital	481,300	917,936	90.72
Bon Secours Hospital	1,865,586	229,596	-87.69
McCready Hospital	1,516,980	-415,966	-127.42
University UMCC	-11,782,651	-11,295,992	4.13
Saint Josephs Medical Center	-12,273,157	-16,039,404	-30.69
	=====	=====	=====