

Health Services Cost Review Commission  
 Year 2014 Hospital Wage and Salary Survey Report 1  
 Two Week Pay Period(Included February 1st. 2014)  
 17NOV14

HOSPITAL Number & Name	Job Code	Hours Paid	Wage and Salary	Other Wages	FB/Hour Cal.	FB/Sal. Cal.	Total Costs	Rate w/FB	Number Employ.	No. (FTE)	Job Code Title
1 Meritus	1	3,372	57,274	173	15,685	6,902	80,035	23.73	52	42.2	IP/OP ADM & REGISTRATION CLERK
	2	2,921	52,337	20	13,585	6,291	72,232	24.73	38	36.5	BILLING CLERK
	3	916	14,699	17	4,258	1,768	20,743	22.66	16	11.4	CASHIER - BUSINESS OFFICE
	4	3,024	48,762	150	14,067	5,877	68,856	22.77	44	37.8	GENERAL OFFICE CLERK
	6	325	9,078	0	1,510	1,091	11,679	35.98	5	4.1	DIETITIAN
	7	290	4,342	21	1,351	524	6,238	21.48	5	3.6	E.K.G./CARDIOLOGY TECH.
	8	731	17,655	149	3,399	2,139	23,343	31.94	9	9.1	EXECUTIVE ASST.
	9	743	20,021	516	3,454	2,468	26,459	35.62	12	9.3	INFO. SYSTEMS,STAFF LEVEL
	10	2,863	36,995	86	13,316	4,455	54,852	19.16	51	35.8	DIETARY AIDE I
	11	37,989	1,337,801	32,685	176,689	164,666	1,711,841	45.06	614	474.9	GENERAL DUTY NURSE
	12	5,732	75,375	928	26,659	9,168	112,130	19.56	82	71.6	ENVIRONMENTAL SERVICE WORKER
	13	1,689	58,983	486	7,855	7,145	74,469	44.09	21	21.1	INFO. SYSTEMS, PROF. LEVEL
	17	80	4,800	0	372	577	5,749	71.86	1	1.0	PHYSICIANS ASST.
	18	1,115	26,403	115	5,186	3,186	34,890	31.29	18	13.9	LICENSED PRACTICAL NURSE
	19	153	2,075	0	712	249	3,035	19.84	3	1.9	MAIL CLERK
	20	493	7,621	326	2,292	955	11,194	22.71	6	6.2	MAINTENANCE MECHANIC I
	21	2,105	52,061	3,074	9,789	6,625	71,549	33.99	25	26.3	MAINTENANCE MECHANIC II
	22	217	4,438	0	1,008	533	5,980	27.58	3	2.7	MDCL. RCDS. & CODING CLERK
	23	56	821	0	259	99	1,178	21.15	1	0.7	MEDICAL RECORDS TECHNICIAN ART
	25	1,513	47,891	2,590	7,037	6,065	63,584	42.02	26	18.9	SOCIAL WORKER (M.S.W.)
	26	48	1,376	0	223	165	1,765	36.76	1	0.6	SOCIAL WORKER (B.S.)
	29	326	13,914	686	1,519	1,754	17,872	54.74	6	4.1	NUCLEAR MEDICINE TECHNOLOGIST (REG.)
	31	429	18,387	1,415	1,993	2,379	24,174	56.42	7	5.4	NURSE PRACT./CLINICAL NURSE SPEC.
	33	14,806	230,959	2,044	68,864	27,996	329,862	22.28	259	185.1	PATIENT CARE/NURSING AIDE II
	34	1,448	25,948	481	6,735	3,176	36,340	25.10	20	18.1	PHARMACY TECH.
	35	1,327	56,598	394	6,172	6,848	70,011	52.76	21	16.6	PHYS. THERAPIST
	36	1,636	51,457	1,956	7,609	6,418	67,439	41.22	25	20.5	RADIOLOGIC TECHNOLOGIST (RRT REG.)
	37	253	10,538	1,012	1,174	1,388	14,112	55.89	3	3.2	MRI TECHNOLOGIST
	39	2,273	73,896	2,906	10,572	9,228	96,602	42.50	35	28.4	RESPIRATORY THERAPIST(NBRT REG.)
	40	1,900	34,553	62	8,837	4,159	47,611	25.06	30	23.7	ADMINISTRATIVE ASST.
	41	2,351	39,197	656	10,933	4,788	55,574	23.64	35	29.4	SECURITY OFFICER
	42	520	18,448	1,897	2,418	2,444	25,208	48.48	7	6.5	SPECIAL PROCEDURES TECHNOLOGIST
	43	1,796	106,908	0	8,354	12,845	128,106	71.32	24	22.5	STAFF & CLINICAL PHARMACIST
	44	346	8,371	288	1,607	1,040	11,307	32.73	5	4.3	STATIONARY ENGINEER LICENSED
	45	2,399	37,017	333	11,160	4,488	52,998	22.09	34	30.0	MATERIALS HANDLER, OPERATIONS LEVEL
	46	1,541	36,588	2,773	7,168	4,729	51,259	33.26	23	19.3	SURGICAL TECH.
	47	565	11,376	44	2,626	1,372	15,419	27.31	7	7.1	MATERIALS HANDLER, PROF. LEVEL
	48	532	8,859	126	2,472	1,080	12,537	23.58	11	6.6	TELEPHONE OPERATOR
	49	744	24,612	1,188	3,461	3,100	32,361	43.48	12	9.3	ULTRASOUND TECHNOLOGIST
	50	4,082	70,172	1,394	18,987	8,599	99,153	24.29	64	51.0	UNIT CLERK/SECRETARY
	53	840	25,947	0	3,907	3,118	32,971	39.25	11	10.5	ACCOUNTANT/FINANCIAL ANALYST
	54	888	16,473	0	4,130	1,979	22,582	25.43	12	11.1	ACCOUNTING/ACT.PYBLE/PAYROLL CLERK
	56	1,011	14,472	108	4,701	1,752	21,032	20.81	14	12.6	COOK
	57	952	34,955	925	4,426	4,311	44,617	46.89	14	11.9	C.T. TECHNOLOGIST
	58	850	33,241	952	3,954	4,108	42,255	49.71	13	10.6	NURSE EDUCATORS

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1 Meritus	60	240	14,421	0	1,116	1,733	17,270	71.96	3	3.0	NURSE MGR. B
	63	716	30,008	310	3,332	3,643	37,293	52.05	14	9.0	OCCUP. THERAPIST
	65	1,408	36,800	233	6,548	4,450	48,030	34.11	25	17.6	PHYSI. & OCCUP. THERAPIST ASST.
	66	2,446	76,512	1,126	11,378	9,328	98,344	40.20	40	30.6	UTILIZ.REVIEW/QUAL.ASSUR.SPEC./CASE MGR.
	67	386	14,397	379	1,794	1,775	18,345	47.57	10	4.8	SPEECH LANGUAGE PATHOLOGIST/AUDIO.
	68	684	16,184	0	3,181	1,945	21,310	31.15	9	8.6	HUMAN RESOURCES, ASSOCIATE LEVEL
	69	80	2,302	0	372	277	2,950	36.88	1	1.0	HUMAN RESOURCES, MGMT. LEVEL
	70	15,104	511,206	2,840	70,247	61,763	646,057	42.78	221	188.8	OTHER HOSPITAL SPECIFIC
	71	3,584	114,166	15	16,669	13,719	144,569	40.34	55	44.8	OTHER NON-HOSPITAL SPECIFIC
	77	134,835	3,699,690	67,880	627,123	452,679	4,847,371	35.95	2,103	1685.4	TOTAL

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2 UMMC	1	14,760	233,275	23,290	60,702	28,317	345,584	23.41	191	184.5	IP/OP ADM & REGISTRATION CLERK
	2	2,601	46,881	2,594	10,699	5,461	65,634	25.23	31	32.5	BILLING CLERK
	3	733	7,950	694	3,013	954	12,612	17.22	9	9.2	CASHIER - BUSINESS OFFICE
	4	1,575	34,348	82	6,478	3,800	44,708	28.38	20	19.7	GENERAL OFFICE CLERK
	6	1,986	58,007	3,238	8,167	6,760	76,172	38.36	27	24.8	DIETITIAN
	7	638	11,328	0	2,622	1,250	15,200	23.84	8	8.0	E.K.G./CARDIOLOGY TECH.
	8	1,503	37,194	4,550	6,183	4,607	52,534	34.94	18	18.8	EXECUTIVE ASST.
	9	5,149	140,749	12,199	21,174	16,881	191,003	37.10	61	64.4	INFO. SYSTEMS,STAFF LEVEL
	10	5,535	65,097	7,943	22,762	8,061	103,863	18.77	70	69.2	DIETARY AIDE I
	11	144,864	4,503,825	672,820	595,775	571,345	6,343,764	43.79	2,031	1810.8	GENERAL DUTY NURSE
	12	20,915	241,510	22,655	86,018	29,156	379,339	18.14	268	261.4	ENVIRONMENTAL SERVICE WORKER
	13	10,250	416,406	12,229	42,156	47,308	518,099	50.54	127	128.1	INFO. SYSTEMS, PROF. LEVEL
	14	16	210	28	66	26	331	20.68	1	0.2	LABORATORY ASST.
	15	3,784	54,576	7,064	15,562	6,803	84,005	22.20	53	47.3	LABORATORY TECH. I
	16	1,180	27,492	3,206	4,854	3,388	38,940	32.99	15	14.8	LABORATORY TECH. II
	17	872	41,503	3,254	3,586	4,940	53,283	61.10	11	10.9	PHYSICIANS ASST.
	18	86	1,833	313	355	237	2,737	31.71	1	1.1	LICENSED PRACTICAL NURSE
	19	240	3,252	0	987	359	4,598	19.16	3	3.0	MAIL CLERK
	20	1,186	22,051	5,862	4,878	3,081	35,872	30.24	14	14.8	MAINTENANCE MECHANIC I
	21	5,780	126,574	32,917	23,772	17,603	200,866	34.75	65	72.3	MAINTENANCE MECHANIC II
	22	3,040	47,027	4,099	12,503	5,643	69,272	22.79	37	38.0	MDCL. RCDS. & CODING CLERK
	23	2,971	70,243	3,231	12,220	8,109	93,804	31.57	37	37.1	MEDICAL RECORDS TECHNICIAN ART
	25	6,057	159,609	6,593	24,908	18,344	209,454	34.58	77	75.7	SOCIAL WORKER (M.S.W.)
	26	5,599	97,373	3,621	23,028	11,147	135,169	24.14	73	70.0	SOCIAL WORKER (B.S.)
	27	13,993	385,751	76,122	57,548	50,977	570,398	40.76	184	174.9	MDCL. TECHNOLOGIST (A.S.C.P)
	28	160	2,737	0	658	302	3,697	23.11	2	2.0	MDCL. TRANSCRIPTIONIST
	29	512	18,781	3,623	2,105	2,473	26,982	52.72	6	6.4	NUCLEAR MEDICINE TECHNOLOGIST (REG.)
	31	13,141	673,718	84,452	54,045	83,679	895,894	68.17	184	164.3	NURSE PRACT./CLINICAL NURSE SPEC.
	32	40,693	568,434	91,784	167,355	72,868	900,441	22.13	574	508.7	PATIENT CARE/NURSING AIDE I
	33	4,914	102,599	17,418	20,211	13,246	153,475	31.23	72	61.4	PATIENT CARE/NURSING AIDE II
	34	8,113	127,721	25,589	33,368	16,921	203,599	25.09	104	101.4	PHARMACY TECH.
	35	2,784	102,010	3,874	11,449	11,686	129,020	46.34	42	34.8	PHYS. THERAPIST
	36	7,476	246,641	25,942	30,748	30,085	333,415	44.60	101	93.5	RADIOLOGIC TECHNOLOGIST (RRT REG.)
	37	1,192	39,802	8,661	4,901	5,349	58,713	49.27	17	14.9	MRI TECHNOLOGIST
	38	1,494	38,765	6,207	6,145	4,964	56,081	37.53	22	18.7	RESPIRATORY THERAPY TECH. (CERT.)
	39	10,169	274,123	70,147	41,823	37,997	424,090	41.70	135	127.1	RESPIRATORY THERAPIST(NBRT REG.)
	40	11,045	220,727	13,771	45,424	25,881	305,803	27.69	139	138.1	ADMINISTRATIVE ASST.
	41	6,108	81,989	16,825	25,120	10,906	134,840	22.08	73	76.4	SECURITY OFFICER
	42	3,247	107,434	19,385	13,354	13,997	154,170	47.48	39	40.6	SPECIAL PROCEDURES TECHNOLOGIST
	43	5,344	255,078	50,824	21,978	33,762	361,642	67.67	67	66.8	STAFF & CLINICAL PHARMACIST
	44	787	23,005	2,692	3,235	2,836	31,768	40.39	9	9.8	STATIONARY ENGINEER LICENSED
	45	10,812	157,107	20,981	44,468	19,655	242,211	22.40	134	135.2	MATERIALS HANDLER, OPERATIONS LEVEL
	46	8,538	159,448	34,668	35,115	21,424	250,655	29.36	110	106.7	SURGICAL TECH.
	47	1,074	24,604	1,179	4,418	2,846	33,046	30.76	14	13.4	MATERIALS HANDLER, PROF. LEVEL
	48	719	8,624	2,697	2,958	1,249	15,528	21.59	8	9.0	TELEPHONE OPERATOR

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2 UMMC	49	3,292	97,426	10,969	13,539	11,964	133,898	40.67	48	41.2	ULTRASOUND TECHNOLOGIST
	50	9,532	138,070	18,151	39,201	17,242	212,664	22.31	122	119.1	UNIT CLERK/SECRETARY
	53	5,797	190,365	0	23,841	21,011	235,216	40.58	70	72.5	ACCOUNTANT/FINANCIAL ANALYST
	54	2,772	51,545	5,775	11,402	6,326	75,048	27.07	30	34.7	ACCOUNTING/ACT.PYBLE/PAYROLL CLERK
	55	5,698	109,395	7,971	23,432	12,954	153,752	26.99	67	71.2	COLLECTION CLERK
	56	1,305	18,196	787	5,369	2,095	26,447	20.26	15	16.3	COOK
	57	2,243	73,799	13,445	9,224	9,629	106,098	47.31	29	28.0	C.T. TECHNOLOGIST
	58	1,588	65,710	0	6,530	7,252	79,493	50.07	22	19.8	NURSE EDUCATORS
	59	240	11,223	24	987	1,241	13,475	56.15	3	3.0	NURSE MGR. A
	60	160	8,595	0	658	949	10,202	63.76	2	2.0	NURSE MGR. B
	61	480	19,978	3,201	1,974	2,558	27,712	57.73	6	6.0	NURSE MGR. C
	62	2,560	136,531	635	10,528	15,139	162,833	63.61	32	32.0	NURSE MGR. D
	63	2,471	86,211	920	10,161	9,617	106,909	43.27	36	30.9	OCCUP. THERAPIST
	64	1,970	27,083	5,563	8,101	3,603	44,350	22.52	25	24.6	PHLEBOTOMIST
	65	909	17,355	150	3,738	1,932	23,175	25.49	12	11.4	PHYSI. & OCCUP. THERAPIST ASST.
	66	5,366	204,099	5,485	22,069	23,132	254,785	47.48	70	67.1	UTILIZ.REVIEW/QUAL.ASSUR.SPEC./CASE MGR.
	67	634	22,206	57	2,606	2,457	27,327	43.12	10	7.9	SPEECH LANGUAGE PATHOLOGIST/AUDIO.
	68	2,072	47,327	1,035	8,521	5,338	62,221	30.03	28	25.9	HUMAN RESOURCES, ASSOCIATE LEVEL
	69	137	5,799	0	562	640	7,002	51.22	2	1.7	HUMAN RESOURCES, MGMT. LEVEL
	70	28,855	1,016,682	55,306	118,670	118,315	1,308,973	45.36	382	360.7	OTHER HOSPITAL SPECIFIC
	71	23,058	865,214	15,557	94,828	97,210	1,072,809	46.53	295	288.2	OTHER NON-HOSPITAL SPECIFIC
	77	494,774	13,280,222	1,554,354	2,034,835	1,637,288	18,506,699	37.40	6,592	6184.7	TOTAL

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3 PG Hospital	1	1,947	29,931	2,086	7,000	3,488	42,505	21.83	32	24.3	IP/OP ADM & REGISTRATION CLERK
	2	421	7,394	85	1,514	815	9,807	23.30	5	5.3	BILLING CLERK
	3	81	1,464	0	291	159	1,915	23.64	1	1.0	CASHIER - BUSINESS OFFICE
	4	144	2,093	47	518	233	2,891	20.08	2	1.8	GENERAL OFFICE CLERK
	6	836	10,474	885	3,006	1,237	15,602	18.66	10	10.5	DIETITIAN
	7	691	23,919	2,700	2,484	2,900	32,003	46.31	12	8.6	E.K.G./CARDIOLOGY TECH.
	8	1,777	40,445	915	6,389	4,505	52,254	29.41	22	22.2	EXECUTIVE ASST.
	9	324	10,250	66	1,165	1,124	12,605	38.90	4	4.1	INFO. SYSTEMS,STAFF LEVEL
	10	2,099	27,305	1,782	7,546	3,168	39,802	18.96	26	26.2	DIETARY AIDE I
	11	35,970	1,224,242	129,978	129,319	147,517	1,631,056	45.34	489	449.6	GENERAL DUTY NURSE
	12	6,520	88,128	11,792	23,441	10,884	134,245	20.59	68	81.5	ENVIRONMENTAL SERVICE WORKER
	13	86	3,010	114	309	340	3,773	43.88	1	1.1	INFO. SYSTEMS, PROF. LEVEL
	14	864	14,993	1,708	3,106	1,819	21,627	25.03	13	10.8	LABORATORY ASST.
	15	233	5,650	175	838	635	7,297	31.32	4	2.9	LABORATORY TECH. I
	16	92	3,754	0	331	409	4,494	48.84	1	1.2	LABORATORY TECH. II
	17	1,737	79,431	1,071	6,245	8,769	95,516	54.99	19	21.7	PHYSICIANS ASST.
	18	159	4,009	107	572	448	5,136	32.30	2	2.0	LICENSED PRACTICAL NURSE
	20	717	16,142	952	2,578	1,862	21,534	30.03	8	9.0	MAINTENANCE MECHANIC I
	21	736	20,938	1,636	2,646	2,459	27,679	37.61	8	9.2	MAINTENANCE MECHANIC II
	22	1,206	19,573	839	4,336	2,224	26,971	22.36	16	15.1	MDCL. RCDS. & CODING CLERK
	23	1,249	38,535	1,170	4,490	4,325	48,521	38.85	18	15.6	MEDICAL RECORDS TECHNICIAN ART
	26	197	5,589	97	708	619	7,014	35.60	4	2.5	SOCIAL WORKER (B.S.)
	27	2,193	63,210	4,449	7,884	7,370	82,913	37.81	35	27.4	MDCL. TECHNOLOGIST (A.S.C.P)
	29	524	22,267	857	1,884	2,519	27,527	52.53	8	6.6	NUCLEAR MEDICINE TECHNOLOGIST (REG.)
	31	287	12,479	892	1,032	1,457	15,859	55.26	9	3.6	NURSE PRACT./CLINICAL NURSE SPEC.
	32	8,357	125,388	15,127	30,045	15,306	185,867	22.24	112	104.5	PATIENT CARE/NURSING AIDE I
	33	734	14,033	1,317	2,639	1,672	19,661	26.79	9	9.2	PATIENT CARE/NURSING AIDE II
	34	1,098	21,002	1,426	3,948	2,443	28,819	26.25	18	13.7	PHARMACY TECH.
	35	362	14,419	181	1,301	1,590	17,492	48.32	5	4.5	PHYS. THERAPIST
	36	2,812	80,966	7,929	10,110	9,683	108,688	38.65	51	35.2	RADIOLOGIC TECHNOLOGIST (RRT REG.)
	39	2,136	70,559	3,543	7,679	8,072	89,853	42.07	33	26.7	RESPIRATORY THERAPIST(NBRT REG.)
	40	194	3,481	3	697	380	4,561	23.51	3	2.4	ADMINISTRATIVE ASST.
	41	110	4,961	223	395	565	6,144	55.86	11	1.4	SECURITY OFFICER
	43	1,003	52,793	3,346	3,606	6,115	65,860	65.66	16	12.5	STAFF & CLINICAL PHARMACIST
	44	505	16,696	1,949	1,816	2,031	22,492	44.54	6	6.3	STATIONARY ENGINEER LICENSED
	45	1,615	23,260	1,845	5,806	2,735	33,646	20.83	21	20.2	MATERIALS HANDLER, OPERATIONS LEVEL
	46	1,207	36,040	4,122	4,339	4,375	48,876	40.49	20	15.1	SURGICAL TECH.
	47	514	13,704	494	1,848	1,547	17,593	34.23	6	6.4	MATERIALS HANDLER, PROF. LEVEL
	48	856	11,604	1,213	3,077	1,396	17,291	20.20	13	10.7	TELEPHONE OPERATOR
	49	603	19,363	1,674	2,168	2,292	25,496	42.28	9	7.5	ULTRASOUND TECHNOLOGIST
	50	5,566	91,917	7,642	20,011	10,845	130,415	23.43	71	69.6	UNIT CLERK/SECRETARY
	53	552	19,448	0	1,985	2,118	23,551	42.66	6	6.9	ACCOUNTANT/FINANCIAL ANALYST
	54	319	6,897	15	1,147	753	8,812	27.62	4	4.0	ACCOUNTING/ACT.PYBLE/PAYROLL CLERK
	55	1,442	28,559	71	5,184	3,119	36,933	25.61	18	18.0	COLLECTION CLERK
	56	611	9,420	380	2,197	1,068	13,064	21.38	7	7.6	COOK

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3 PG Hospital	58	1,260	47,168	888	4,530	5,235	57,821	45.89	18	15.8	NURSE EDUCATORS
	59	322	12,760	402	1,158	1,434	15,753	48.92	5	4.0	NURSE MGR. A
	60	546	27,440	0	1,963	2,989	32,392	59.33	7	6.8	NURSE MGR. B
	61	339	12,984	1,503	1,219	1,578	17,284	50.98	5	4.2	NURSE MGR. C
	62	773	42,314	0	2,779	4,609	49,702	64.30	9	9.7	NURSE MGR. D
	63	307	12,366	37	1,104	1,351	14,858	48.40	5	3.8	OCCUP. THERAPIST
	65	253	4,378	143	910	492	5,923	23.41	3	3.2	PHYSI. & OCCUP. THERAPIST ASST.
	66	1,854	69,041	848	6,666	7,613	84,168	45.40	25	23.2	UTILIZ.REVIEW/QUAL.ASSUR.SPEC./CASE MGR.
	67	85	3,059	11	306	334	3,710	43.65	2	1.1	SPEECH LANGUAGE PATHOLOGIST/AUDIO.
	68	538	17,806	2	1,934	1,940	21,682	40.30	7	6.7	HUMAN RESOURCES, ASSOCIATE LEVEL
	69	323	13,618	73	1,161	1,491	16,344	50.60	5	4.0	HUMAN RESOURCES, MGMT. LEVEL
	70	9,150	290,896	15,193	32,896	33,343	372,328	40.69	123	114.4	OTHER HOSPITAL SPECIFIC
	71	2,485	72,262	1,644	8,934	8,051	90,891	36.58	31	31.1	OTHER NON-HOSPITAL SPECIFIC
	77	109,921	3,065,827	237,647	395,188	359,851	4,058,513	36.92	1,501	1374.0	TOTAL

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4 Holy Cross	1	6,259	108,900	5,850	14,961	15,729	145,440	23.24	99	78.2	IP/OP ADM & REGISTRATION CLERK
	2	1,191	22,845	162	2,847	3,154	29,007	24.36	16	14.9	BILLING CLERK
	3	1,380	26,375	421	3,299	3,673	33,768	24.47	19	17.3	CASHIER - BUSINESS OFFICE
	4	941	16,171	617	2,249	2,301	21,338	22.68	13	11.8	GENERAL OFFICE CLERK
	6	537	14,404	0	1,284	1,974	17,662	32.89	9	6.7	DIETITIAN
	7	672	10,562	642	1,606	1,536	14,346	21.35	13	8.4	E.K.G./CARDIOLOGY TECH.
	8	645	18,905	71	1,542	2,601	23,119	35.84	8	8.1	EXECUTIVE ASST.
	9	1,922	60,949	1,747	4,594	8,594	75,884	39.48	23	24.0	INFO. SYSTEMS,STAFF LEVEL
	10	3,738	53,101	1,082	8,935	7,427	70,545	18.87	60	46.7	DIETARY AIDE I
	11	69,580	2,368,479	223,688	166,313	355,319	3,113,799	44.75	1,071	869.8	GENERAL DUTY NURSE
	12	9,112	121,414	7,640	21,780	17,690	168,524	18.49	122	113.9	ENVIRONMENTAL SERVICE WORKER
	13	1,048	46,187	0	2,505	6,331	55,023	52.50	14	13.1	INFO. SYSTEMS, PROF. LEVEL
	14	486	8,387	290	1,162	1,189	11,028	22.69	7	6.1	LABORATORY ASST.
	15	783	19,052	845	1,872	2,727	24,496	31.28	18	9.8	LABORATORY TECH. I
	16	322	9,734	273	770	1,372	12,148	37.73	4	4.0	LABORATORY TECH. II
	18	754	15,166	1,577	1,802	2,295	20,840	27.64	14	9.4	LICENSED PRACTICAL NURSE
	19	80	1,352	0	191	185	1,729	21.61	1	1.0	MAIL CLERK
	20	251	4,862	183	600	692	6,336	25.24	3	3.1	MAINTENANCE MECHANIC I
	21	1,382	30,688	746	3,303	4,309	39,046	28.25	18	17.3	MAINTENANCE MECHANIC II
	22	1,362	22,609	640	3,256	3,187	29,691	21.80	19	17.0	MDCL. RCDS. & CODING CLERK
	23	1,861	56,198	1,687	4,448	7,935	70,268	37.76	24	23.3	MEDICAL RECORDS TECHNICIAN ART
	25	1,144	35,656	8	2,734	4,889	43,287	37.84	18	14.3	SOCIAL WORKER (M.S.W.)
	27	4,481	130,457	8,130	10,711	18,997	168,294	37.56	75	56.0	MDCL. TECHNOLOGIST (A.S.C.P)
	28	662	14,495	495	1,582	2,055	18,627	28.14	10	8.3	MDCL. TRANSCRIPTIONIST
	29	386	14,418	1,665	923	2,205	19,210	49.77	10	4.8	NUCLEAR MEDICINE TECHNOLOGIST (REG.)
	31	612	30,236	357	1,463	4,194	36,249	59.23	8	7.7	NURSE PRACT./CLINICAL NURSE SPEC.
	32	3,985	54,428	5,003	9,525	8,146	77,103	19.35	54	49.8	PATIENT CARE/NURSING AIDE I
	33	10,327	157,756	13,125	24,684	23,423	218,988	21.21	154	129.1	PATIENT CARE/NURSING AIDE II
	34	2,202	38,995	2,615	5,263	5,704	52,577	23.88	38	27.5	PHARMACY TECH.
	35	1,583	64,331	0	3,784	8,818	76,933	48.60	31	19.8	PHYS. THERAPIST
	36	1,919	55,640	4,304	4,587	8,217	72,748	37.91	41	24.0	RADIOLOGIC TECHNOLOGIST (RRT REG.)
	37	423	15,699	1,526	1,011	2,361	20,597	48.69	8	5.3	MRI TECHNOLOGIST
	38	864	27,979	2,896	2,065	4,232	37,172	43.02	13	10.8	RESPIRATORY THERAPY TECH. (CERT.)
	39	2,238	73,666	7,611	5,349	11,141	97,767	43.69	32	28.0	RESPIRATORY THERAPIST(NBRT REG.)
	40	2,439	46,070	445	5,830	6,376	58,721	24.08	37	30.5	ADMINISTRATIVE ASST.
	41	1,963	30,944	3,513	4,692	4,723	43,872	22.35	25	24.5	SECURITY OFFICER
	42	756	26,202	4,848	1,807	4,256	37,113	49.09	9	9.5	SPECIAL PROCEDURES TECHNOLOGIST
	43	2,569	144,084	7,264	6,141	20,746	178,234	69.38	46	32.1	STAFF & CLINICAL PHARMACIST
	44	681	16,275	1,233	1,628	2,400	21,536	31.62	8	8.5	STATIONARY ENGINEER LICENSED
	45	3,198	45,950	1,522	7,644	6,507	61,623	19.27	43	40.0	MATERIALS HANDLER, OPERATIONS LEVEL
	46	2,496	68,318	4,929	5,966	10,040	89,253	35.76	36	31.2	SURGICAL TECH.
	47	1,804	52,099	1,042	4,312	7,284	64,737	35.89	23	22.6	MATERIALS HANDLER, PROF. LEVEL
	48	692	10,672	817	1,654	1,575	14,718	21.27	13	8.7	TELEPHONE OPERATOR
	49	1,172	43,194	3,012	2,801	6,334	55,341	47.22	25	14.7	ULTRASOUND TECHNOLOGIST
	50	4,228	66,798	3,246	10,106	9,601	89,751	21.23	65	52.9	UNIT CLERK/SECRETARY

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4 Holy Cross	53	1,200	40,951	0	2,868	5,613	49,433	41.19	15	15.0	ACCOUNTANT/FINANCIAL ANALYST
	54	318	8,835	4	760	1,212	10,811	34.00	4	4.0	ACCOUNTING/ACT.PYBLE/PAYROLL CLERK
	55	172	2,734	91	411	387	3,623	21.07	2	2.2	COLLECTION CLERK
	56	1,617	23,743	757	3,865	3,358	31,723	19.62	22	20.2	COOK
	57	801	25,782	2,598	1,915	3,890	34,185	42.68	13	10.0	C.T. TECHNOLOGIST
	58	1,031	38,367	191	2,464	5,285	46,308	44.92	16	12.9	NURSE EDUCATORS
	59	561	23,859	586	1,341	3,351	29,137	51.94	7	7.0	NURSE MGR. A
	60	1,280	64,715	0	3,060	8,871	76,645	59.88	16	16.0	NURSE MGR. B
	61	274	12,166	2,315	655	1,985	17,121	62.49	5	3.4	NURSE MGR. C
	62	312	20,858	0	746	2,859	24,463	78.41	4	3.9	NURSE MGR. D
	63	703	29,356	19	1,680	4,027	35,082	49.90	15	8.8	OCCUP. THERAPIST
	64	2,144	33,498	2,326	5,125	4,911	45,859	21.39	33	26.8	PHLEBOTOMIST
	65	80	2,198	18	191	304	2,711	33.89	1	1.0	PHYSI. & OCCUP. THERAPIST ASST.
	66	2,422	95,349	0	5,789	13,070	114,208	47.15	35	30.3	UTILIZ.REVIEW/QUAL.ASSUR.SPEC./CASE MGR.
	67	252	10,882	0	602	1,492	12,976	51.49	6	3.2	SPEECH LANGUAGE PATHOLOGIST/AUDIO.
	68	1,246	39,450	172	2,978	5,431	48,031	38.55	16	15.6	HUMAN RESOURCES, ASSOCIATE LEVEL
	69	184	10,620	0	440	1,456	12,516	68.02	3	2.3	HUMAN RESOURCES, MGMT. LEVEL
	70	6,789	222,332	10,237	16,227	31,879	280,676	41.34	110	84.9	OTHER HOSPITAL SPECIFIC
	71	17,551	526,069	17,836	41,951	74,555	660,411	37.63	248	219.4	OTHER NON-HOSPITAL SPECIFIC
	77	196,067	5,532,466	364,917	468,648	808,378	7,174,410	36.59	2,968	2450.8	TOTAL



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5 Frederick	1	4,457	70,066	3,084	22,654	8,845	104,649	23.48	65	55.7	IP/OP ADM & REGISTRATION CLERK
	2	2,454	41,064	1,888	12,474	5,194	60,620	24.70	31	30.7	BILLING CLERK
	3	82	1,328	14	416	162	1,921	23.49	1	1.0	CASHIER - BUSINESS OFFICE
	4	217	2,873	7	1,104	348	4,332	19.94	3	2.7	GENERAL OFFICE CLERK
	7	241	3,885	94	1,225	481	5,684	23.59	4	3.0	E.K.G./CARDIOLOGY TECH.
	8	562	15,827	51	2,858	1,920	20,655	36.74	7	7.0	EXECUTIVE ASST.
	9	911	22,744	1,462	4,632	2,927	31,765	34.86	11	11.4	INFO. SYSTEMS,STAFF LEVEL
	10	3,334	41,669	2,270	16,945	5,313	66,197	19.86	46	41.7	DIETARY AIDE I
	11	33,317	1,091,289	112,247	169,337	145,534	1,518,406	45.57	621	416.5	GENERAL DUTY NURSE
	12	6,200	77,405	7,683	31,510	10,289	126,887	20.47	84	77.5	ENVIRONMENTAL SERVICE WORKER
	13	2,238	95,968	48	11,377	11,610	119,003	53.16	30	28.0	INFO. SYSTEMS, PROF. LEVEL
	14	854	11,125	477	4,339	1,403	17,343	20.32	11	10.7	LABORATORY ASST.
	16	1,323	35,174	2,117	6,723	4,509	48,523	36.68	20	16.5	LABORATORY TECH. II
	17	25	1,085	391	126	178	1,780	71.94	3	0.3	PHYSICIANS ASST.
	19	1,482	19,824	87	7,533	2,408	29,852	20.14	9	18.5	MAIL CLERK
	20	1,070	20,183	2,280	5,437	2,716	30,616	28.62	14	13.4	MAINTENANCE MECHANIC I
	21	744	18,134	861	3,781	2,297	25,073	33.70	9	9.3	MAINTENANCE MECHANIC II
	22	1,134	17,008	1,285	5,764	2,212	26,269	23.17	15	14.2	MDCL. RCDS. & CODING CLERK
	23	1,119	29,811	301	5,685	3,641	39,438	35.26	15	14.0	MEDICAL RECORDS TECHNICIAN ART
	25	164	4,611	3	834	558	6,006	36.62	3	2.1	SOCIAL WORKER (M.S.W.)
	26	55	1,032	33	277	129	1,470	26.97	1	0.7	SOCIAL WORKER (B.S.)
	27	1,396	43,864	2,899	7,097	5,655	59,514	42.62	23	17.5	MDCL. TECHNOLOGIST (A.S.C.P)
	28	1,001	14,514	2,846	5,086	2,099	24,546	24.53	16	12.5	MDCL. TRANSCRIPTIONIST
	29	187	6,109	1,508	952	921	9,490	50.68	5	2.3	NUCLEAR MEDICINE TECHNOLOGIST (REG.)
	31	1,324	58,204	587	6,729	7,109	72,630	54.86	21	16.6	NURSE PRACT./CLINICAL NURSE SPEC.
	32	7,057	96,164	9,973	35,867	12,834	154,838	21.94	116	88.2	PATIENT CARE/NURSING AIDE I
	33	6,517	102,509	10,335	33,123	13,645	159,612	24.49	104	81.5	PATIENT CARE/NURSING AIDE II
	34	1,449	23,661	1,858	7,363	3,086	35,967	24.83	21	18.1	PHARMACY TECH.
	36	1,069	26,793	1,991	5,435	3,481	37,700	35.25	21	13.4	RADIOLOGIC TECHNOLOGIST (RRT REG.)
	37	234	6,849	149	1,191	846	9,034	38.57	6	2.9	MRI TECHNOLOGIST
	38	107	3,636	197	544	463	4,840	45.23	3	1.3	RESPIRATORY THERAPY TECH. (CERT.)
	39	2,213	65,337	8,018	11,248	8,870	93,474	42.24	36	27.7	RESPIRATORY THERAPIST(NBRT REG.)
	40	2,693	49,740	247	13,688	6,044	69,720	25.89	35	33.7	ADMINISTRATIVE ASST.
	41	1,459	20,900	2,616	7,417	2,844	33,776	23.15	24	18.2	SECURITY OFFICER
	42	663	26,854	151	3,367	3,266	33,638	50.77	9	8.3	SPECIAL PROCEDURES TECHNOLOGIST
	43	1,623	85,673	5,505	8,250	11,025	110,454	68.04	28	20.3	STAFF & CLINICAL PHARMACIST
	44	406	10,767	1,184	2,061	1,445	15,457	38.12	5	5.1	STATIONARY ENGINEER LICENSED
	45	1,560	22,519	514	7,931	2,785	33,749	21.63	17	19.5	MATERIALS HANDLER, OPERATIONS LEVEL
	46	3,144	75,074	5,328	15,982	9,722	106,106	33.74	45	39.3	SURGICAL TECH.
	47	160	3,225	3	813	390	4,431	27.69	2	2.0	MATERIALS HANDLER, PROF. LEVEL
	48	792	10,659	961	4,026	1,405	17,050	21.53	13	9.9	TELEPHONE OPERATOR
	49	1,537	54,796	7,352	7,812	7,515	77,475	50.41	28	19.2	ULTRASOUND TECHNOLOGIST
	50	3,341	50,827	4,895	16,980	6,738	79,440	23.78	55	41.8	UNIT CLERK/SECRETARY
	53	600	17,257	75	3,050	2,096	22,477	37.46	7	7.5	ACCOUNTANT/FINANCIAL ANALYST
	54	394	7,552	33	2,003	917	10,504	26.66	5	4.9	ACCOUNTING/ACT.PYBLE/PAYROLL CLERK

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5 Frederick	57	867	27,741	2,499	4,405	3,657	38,302	44.19	12	10.8	C.T. TECHNOLOGIST
	58	586	21,919	363	2,976	2,694	27,953	47.74	11	7.3	NURSE EDUCATORS
	59	6,529	246,783	25,581	33,183	32,935	338,481	51.85	147	81.6	NURSE MGR. A
	60	560	27,536	0	2,846	3,330	33,712	60.20	7	7.0	NURSE MGR. B
	61	369	15,240	1,634	1,873	2,040	20,788	56.41	7	4.6	NURSE MGR. C
	62	160	9,507	0	813	1,150	11,470	71.69	2	2.0	NURSE MGR. D
	64	1,611	24,802	2,185	8,187	3,263	38,437	23.86	24	20.1	PHLEBOTOMIST
	66	3,525	117,926	53	17,918	14,266	150,163	42.59	54	44.1	UTILIZ.REVIEW/QUAL.ASSUR.SPEC./CASE MGR.
	68	640	18,076	0	3,253	2,186	23,515	36.74	8	8.0	HUMAN RESOURCES, ASSOCIATE LEVEL
	69	160	8,196	0	813	991	10,000	62.50	2	2.0	HUMAN RESOURCES, MGMT. LEVEL
	70	16,940	575,543	11,842	86,101	71,028	744,515	43.95	244	211.8	OTHER HOSPITAL SPECIFIC
	71	3,079	92,110	2,606	15,651	11,453	121,820	39.56	57	38.5	OTHER NON-HOSPITAL SPECIFIC
	77	137,933	3,690,966	252,667	701,065	476,871	5,121,570	37.13	2,223	1724.2	TOTAL

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6 UCH-Harford	1	1,135	17,052	0	3,896	2,128	23,076	20.34	21	14.2	IP/OP ADM & REGISTRATION CLERK
	2	481	8,971	8	1,652	1,121	11,751	24.43	6	6.0	BILLING CLERK
	3	75	1,151	0	258	144	1,553	20.64	1	0.9	CASHIER - BUSINESS OFFICE
	4	182	2,988	8	626	374	3,996	21.93	3	2.3	GENERAL OFFICE CLERK
	7	195	2,893	0	669	361	3,922	20.14	3	2.4	E.K.G./CARDIOLOGY TECH.
	8	48	1,675	0	165	209	2,049	42.68	2	0.6	EXECUTIVE ASST.
	10	931	11,130	72	3,195	1,398	15,796	16.98	17	11.6	DIETARY AIDE I
	11	13,722	480,165	17,839	47,117	62,146	607,267	44.25	212	171.5	GENERAL DUTY NURSE
	12	2,415	31,053	351	8,292	3,919	43,615	18.06	34	30.2	ENVIRONMENTAL SERVICE WORKER
	13	632	21,464	0	2,170	2,679	26,313	41.63	10	7.9	INFO. SYSTEMS, PROF. LEVEL
	14	42	684	0	144	85	913	21.75	1	0.5	LABORATORY ASST.
	18	154	3,976	0	529	496	5,001	32.47	2	1.9	LICENSED PRACTICAL NURSE
	19	255	3,558	51	876	450	4,935	19.33	4	3.2	MAIL CLERK
	20	120	2,072	342	411	301	3,127	26.11	1	1.5	MAINTENANCE MECHANIC I
	21	502	10,020	289	1,722	1,286	13,317	26.55	6	6.3	MAINTENANCE MECHANIC II
	22	196	3,903	0	672	487	5,063	25.86	3	2.4	MDCL. RCDS. & CODING CLERK
	23	930	22,000	166	3,192	2,766	28,123	30.26	15	11.6	MEDICAL RECORDS TECHNICIAN ART
	25	425	13,769	1,104	1,458	1,856	18,187	42.82	7	5.3	SOCIAL WORKER (M.S.W.)
	26	362	9,015	0	1,243	1,125	11,382	31.44	5	4.5	SOCIAL WORKER (B.S.)
	27	1,770	55,504	470	6,078	6,985	69,038	39.00	26	22.1	MDCL. TECHNOLOGIST (A.S.C.P)
	28	80	1,352	0	273	169	1,793	22.56	1	1.0	MDCL. TRANSCRIPTIONIST
	29	143	6,003	3,576	489	1,195	11,264	79.05	3	1.8	NUCLEAR MEDICINE TECHNOLOGIST (REG.)
	31	47	2,219	0	161	277	2,657	56.54	3	0.6	NURSE PRACT./CLINICAL NURSE SPEC.
	32	2,007	25,679	1,536	6,890	3,396	37,500	18.69	32	25.1	PATIENT CARE/NURSING AIDE I
	33	3,200	53,221	2,916	10,988	7,005	74,130	23.17	50	40.0	PATIENT CARE/NURSING AIDE II
	34	588	10,480	1,810	2,019	1,534	15,843	26.94	9	7.4	PHARMACY TECH.
	35	223	9,838	755	764	1,322	12,679	56.96	3	2.8	PHYS. THERAPIST
	36	812	26,658	484	2,786	3,387	33,315	41.05	14	10.1	RADIOLOGIC TECHNOLOGIST (RRT REG.)
	37	141	5,497	12	485	688	6,682	47.31	4	1.8	MRI TECHNOLOGIST
	38	346	10,957	312	1,186	1,406	13,861	40.12	5	4.3	RESPIRATORY THERAPY TECH. (CERT.)
	39	438	14,046	2,649	1,504	2,083	20,283	46.31	7	5.5	RESPIRATORY THERAPIST(NBRT REG.)
	40	1,135	21,360	2,675	3,896	2,999	30,931	27.26	24	14.2	ADMINISTRATIVE ASST.
	41	866	13,541	131	2,972	1,706	18,351	21.20	14	10.8	SECURITY OFFICER
	42	180	5,983	654	619	828	8,085	44.85	2	2.3	SPECIAL PROCEDURES TECHNOLOGIST
	43	609	33,948	4,501	2,092	4,798	45,339	74.42	9	7.6	STAFF & CLINICAL PHARMACIST
	44	655	16,778	1,471	2,247	2,277	22,775	34.80	9	8.2	STATIONARY ENGINEER LICENSED
	45	763	9,857	23	2,618	1,233	13,731	18.01	13	9.5	MATERIALS HANDLER, OPERATIONS LEVEL
	46	163	3,551	252	559	475	4,837	29.72	3	2.0	SURGICAL TECH.
	47	335	7,145	159	1,151	911	9,366	27.94	4	4.2	MATERIALS HANDLER, PROF. LEVEL
	48	476	7,382	80	1,634	931	10,028	21.07	10	6.0	TELEPHONE OPERATOR
	49	832	25,347	760	2,856	3,258	32,220	38.74	13	10.4	ULTRASOUND TECHNOLOGIST
	50	761	12,843	1,613	2,613	1,804	18,874	24.80	11	9.5	UNIT CLERK/SECRETARY
	53	536	19,899	0	1,840	2,483	24,222	45.19	8	6.7	ACCOUNTANT/FINANCIAL ANALYST
	54	384	7,041	1	1,319	879	9,240	24.06	6	4.8	ACCOUNTING/ACT.PYBLE/PAYROLL CLERK
	56	587	8,204	308	2,016	1,062	11,590	19.74	7	7.3	COOK

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6 UCH-Harford	57	536	19,638	1,205	1,840	2,601	25,284	47.19	11	6.7	C.T. TECHNOLOGIST
	58	304	12,557	0	1,044	1,567	15,168	49.90	4	3.8	NURSE EDUCATORS
	59	85	3,370	104	293	433	4,200	49.27	1	1.1	NURSE MGR. A
	60	408	22,866	0	1,401	2,853	27,121	66.47	5	5.1	NURSE MGR. B
	61	285	14,086	273	980	1,792	17,131	60.04	5	3.6	NURSE MGR. C
	62	400	18,714	0	1,373	2,335	22,423	56.06	5	5.0	NURSE MGR. D
	63	173	6,230	0	592	777	7,599	44.05	4	2.2	OCCUP. THERAPIST
	64	744	11,959	226	2,555	1,521	16,261	21.86	12	9.3	PHLEBOTOMIST
	65	80	2,188	0	275	273	2,736	34.20	1	1.0	PHYSI. & OCCUP. THERAPIST ASST.
	66	1,557	56,399	1,741	5,347	7,255	70,743	45.43	25	19.5	UTILIZ.REVIEW/QUAL.ASSUR.SPEC./CASE MGR.
	67	76	3,030	18	259	380	3,687	48.83	1	0.9	SPEECH LANGUAGE PATHOLOGIST/AUDIO.
	68	24	444	0	82	55	582	24.24	1	0.3	HUMAN RESOURCES, ASSOCIATE LEVEL
	69	72	3,282	0	247	410	3,939	54.71	3	0.9	HUMAN RESOURCES, MGMT. LEVEL
	70	2,416	85,907	4,438	8,296	11,274	109,915	45.49	37	30.2	OTHER HOSPITAL SPECIFIC
	71	5,235	153,191	2,437	17,977	19,421	193,026	36.87	89	65.4	OTHER NON-HOSPITAL SPECIFIC
	77	53,268	1,475,732	57,821	182,905	191,373	1,907,832	35.82	847	665.9	TOTAL

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8 Mercy	1	4,890	78,489	1,616	17,849	8,234	106,189	21.71	70	61.1	IP/OP ADM & REGISTRATION CLERK
	2	9,506	164,042	4,140	34,695	17,288	220,165	23.16	119	118.8	BILLING CLERK
	3	85	1,276	0	309	131	1,717	20.26	1	1.1	CASHIER - BUSINESS OFFICE
	4	1,480	21,390	893	5,401	2,291	29,974	20.26	18	18.5	GENERAL OFFICE CLERK
	6	160	4,982	0	584	512	6,079	37.99	2	2.0	DIETITIAN
	7	433	8,987	1,016	1,581	1,028	12,612	29.12	6	5.4	E.K.G./CARDIOLOGY TECH.
	8	720	20,000	0	2,628	2,056	24,684	34.28	9	9.0	EXECUTIVE ASST.
	9	1,801	43,714	1,583	6,573	4,656	56,526	31.39	22	22.5	INFO. SYSTEMS,STAFF LEVEL
	10	4,061	48,662	945	14,822	5,099	69,529	17.12	60	50.8	DIETARY AIDE I
	11	46,593	1,728,491	14,481	170,063	179,166	2,092,200	44.90	703	582.4	GENERAL DUTY NURSE
	12	12,625	161,582	3,235	46,082	16,942	227,842	18.05	170	157.8	ENVIRONMENTAL SERVICE WORKER
	13	5,392	231,458	0	19,680	23,792	274,930	50.99	68	67.4	INFO. SYSTEMS, PROF. LEVEL
	14	1,467	23,945	327	5,353	2,495	32,120	21.90	26	18.3	LABORATORY ASST.
	15	415	10,496	5	1,517	1,079	13,098	31.52	6	5.2	LABORATORY TECH. I
	16	1,141	31,325	57	4,164	3,226	38,773	33.98	17	14.3	LABORATORY TECH. II
	17	1,367	65,727	1,361	4,989	6,896	78,973	57.77	17	17.1	PHYSICIANS ASST.
	19	163	1,840	11	596	190	2,638	16.14	2	2.0	MAIL CLERK
	20	400	8,813	0	1,460	906	11,179	27.95	5	5.0	MAINTENANCE MECHANIC I
	21	2,325	60,112	0	8,486	6,179	74,777	32.16	29	29.1	MAINTENANCE MECHANIC II
	22	3,858	72,882	2,666	14,080	7,766	97,395	25.25	47	48.2	MDCL. RCDS. & CODING CLERK
	23	80	3,153	0	292	324	3,769	47.11	1	1.0	MEDICAL RECORDS TECHNICIAN ART
	25	986	27,516	0	3,599	2,828	33,944	34.42	16	12.3	SOCIAL WORKER (M.S.W.)
	26	80	1,652	0	292	170	2,114	26.42	1	1.0	SOCIAL WORKER (B.S.)
	27	3,370	106,809	372	12,300	11,017	130,498	38.72	52	42.1	MDCL. TECHNOLOGIST (A.S.C.P)
	28	1,990	38,049	573	7,262	3,970	49,855	25.06	28	24.9	MDCL. TRANSCRIPTIONIST
	29	417	15,019	401	1,522	1,585	18,527	44.42	6	5.2	NUCLEAR MEDICINE TECHNOLOGIST (REG.)
	31	2,581	122,367	0	9,419	12,579	144,365	55.94	34	32.3	NURSE PRACT./CLINICAL NURSE SPEC.
	32	6,930	87,174	1,442	25,295	9,109	123,020	17.75	111	86.6	PATIENT CARE/NURSING AIDE I
	33	9,912	151,998	2,016	36,178	15,832	206,023	20.79	151	123.9	PATIENT CARE/NURSING AIDE II
	34	1,674	33,729	415	6,110	3,510	43,763	26.14	24	20.9	PHARMACY TECH.
	35	1,375	56,006	497	5,019	5,808	67,330	48.96	23	17.2	PHYS. THERAPIST
	36	3,253	106,187	997	11,875	11,018	130,077	39.98	53	40.7	RADIOLOGIC TECHNOLOGIST (RRT REG.)
	37	578	20,598	489	2,109	2,168	25,365	43.90	10	7.2	MRI TECHNOLOGIST
	38	859	27,039	457	3,136	2,826	33,458	38.94	14	10.7	RESPIRATORY THERAPY TECH. (CERT.)
	39	804	25,814	0	2,936	2,654	31,404	39.04	17	10.1	RESPIRATORY THERAPIST(NBRT REG.)
	40	2,944	58,287	1,053	10,746	6,100	76,186	25.88	37	36.8	ADMINISTRATIVE ASST.
	41	4,651	77,113	1,651	16,975	8,096	103,836	22.33	63	58.1	SECURITY OFFICER
	43	2,177	122,936	3,260	7,945	12,972	147,114	67.58	34	27.2	STAFF & CLINICAL PHARMACIST
	45	2,225	33,794	1,714	8,120	3,650	47,279	21.25	29	27.8	MATERIALS HANDLER, OPERATIONS LEVEL
	46	4,355	102,729	4,266	15,894	10,998	133,887	30.75	59	54.4	SURGICAL TECH.
	47	640	21,875	0	2,336	2,249	26,459	41.34	8	8.0	MATERIALS HANDLER, PROF. LEVEL
	48	1,127	14,651	30	4,113	1,509	20,303	18.02	19	14.1	TELEPHONE OPERATOR
	49	1,139	37,474	306	4,159	3,884	45,822	40.22	23	14.2	ULTRASOUND TECHNOLOGIST
	50	13,498	214,518	4,661	49,266	22,530	290,976	21.56	184	168.7	UNIT CLERK/SECRETARY
	53	880	36,964	0	3,212	3,800	43,976	49.97	11	11.0	ACCOUNTANT/FINANCIAL ANALYST

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8 Mercy	54	485	9,235	90	1,770	959	12,054	24.86	6	6.1	ACCOUNTING/ACT.PYBLE/PAYROLL CLERK	
	55	80	1,410	0	292	145	1,847	23.09	1	1.0	COLLECTION CLERK	
	56	1,070	14,407	419	3,905	1,524	20,255	18.93	14	13.4	COOK	
	57	647	22,901	196	2,363	2,374	27,834	42.99	12	8.1	C.T. TECHNOLOGIST	
	58	537	25,488	0	1,960	2,620	30,068	55.99	8	6.7	NURSE EDUCATORS	
	59	80	4,038	0	292	415	4,746	59.32	1	1.0	NURSE MGR. A	
	60	1,336	58,986	362	4,876	6,101	70,325	52.64	16	16.7	NURSE MGR. B	
	61	456	20,819	429	1,663	2,184	25,096	55.09	7	5.7	NURSE MGR. C	
	62	240	15,024	0	876	1,544	17,444	72.68	3	3.0	NURSE MGR. D	
	63	545	26,377	26	1,990	2,714	31,108	57.04	11	6.8	OCCUP. THERAPIST	
	64	1,549	24,305	878	5,652	2,589	33,424	21.58	26	19.4	PHLEBOTOMIST	
	65	464	12,903	693	1,693	1,397	16,686	35.97	8	5.8	PHYSI. & OCCUP. THERAPIST ASST.	
	66	2,509	73,603	0	9,159	7,566	90,328	36.00	34	31.4	UTILIZ.REVIEW/QUAL.ASSUR.SPEC./CASE MGR.	
	67	230	9,091	39	840	938	10,908	47.41	6	2.9	SPEECH LANGUAGE PATHOLOGIST/AUDIO.	
	68	1,280	33,953	32	4,672	3,494	42,151	32.93	17	16.0	HUMAN RESOURCES, ASSOCIATE LEVEL	
	69	521	24,656	0	1,901	2,534	29,091	55.86	6	6.5	HUMAN RESOURCES, MGMT. LEVEL	
	70	13,064	338,646	5,707	47,681	35,397	427,432	32.72	177	163.3	OTHER HOSPITAL SPECIFIC	
	71	16,585	494,172	3,196	60,534	51,126	609,029	36.72	223	207.3	OTHER NON-HOSPITAL SPECIFIC	
	77		209,084	5,541,682	69,008	763,144	576,742	6,950,576	33.24	2,981	2613.6	TOTAL

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9 Johns Hopkins	1	48,827	836,963	31,371	167,644	121,758	1,157,736	23.71	616	610.3	IP/OP ADM & REGISTRATION CLERK
	2	4,710	77,667	2,585	16,172	11,253	107,678	22.86	60	58.9	BILLING CLERK
	3	1,078	17,948	238	3,700	2,550	24,436	22.67	14	13.5	CASHIER - BUSINESS OFFICE
	4	2,291	33,775	3,889	7,867	5,281	50,812	22.18	28	28.6	GENERAL OFFICE CLERK
	6	8,264	134,148	13,310	28,373	20,677	196,508	23.78	115	103.3	DIETITIAN
	7	178	3,299	325	610	508	4,742	26.68	3	2.2	E.K.G./CARDIOLOGY TECH.
	8	1,603	44,897	596	5,502	6,379	57,375	35.80	20	20.0	EXECUTIVE ASST.
	9	5,941	116,813	14,877	20,398	18,466	170,554	28.71	72	74.3	INFO. SYSTEMS,STAFF LEVEL
	10	8,988	99,955	13,778	30,859	15,948	160,540	17.86	129	112.3	DIETARY AIDE I
	11	207,468	6,961,280	839,863	712,321	1,093,883	9,607,346	46.31	2,752	2593.3	GENERAL DUTY NURSE
	12	45,765	487,826	83,861	157,130	80,162	808,979	17.68	573	572.1	ENVIRONMENTAL SERVICE WORKER
	13	14,487	515,811	53,154	49,740	79,781	698,486	48.21	182	181.1	INFO. SYSTEMS, PROF. LEVEL
	15	1,495	21,718	5,498	5,134	3,816	36,167	24.18	19	18.7	LABORATORY TECH. I
	16	10,225	178,263	36,750	35,108	30,149	280,270	27.41	131	127.8	LABORATORY TECH. II
	17	4,516	213,105	17,457	15,505	32,330	278,395	61.65	56	56.4	PHYSICIANS ASST.
	18	1,342	30,147	3,772	4,608	4,756	43,283	32.25	18	16.8	LICENSED PRACTICAL NURSE
	19	1,517	20,796	1,278	5,208	3,095	30,376	20.03	19	19.0	MAIL CLERK
	20	1,091	15,761	2,850	3,747	2,610	24,967	22.88	13	13.6	MAINTENANCE MECHANIC I
	21	14,021	339,695	38,998	48,141	53,101	479,934	34.23	166	175.3	MAINTENANCE MECHANIC II
	22	5,828	85,999	9,117	20,011	13,337	128,464	22.04	70	72.9	MDCL. RCDS. & CODING CLERK
	23	2,228	60,939	2,558	7,650	8,904	80,051	35.93	28	27.9	MEDICAL RECORDS TECHNICIAN ART
	25	7,197	195,007	15,875	24,711	29,570	265,162	36.84	97	90.0	SOCIAL WORKER (M.S.W.)
	27	23,106	581,024	106,567	79,334	96,415	863,339	37.36	293	288.8	MDCL. TECHNOLOGIST (A.S.C.P)
	28	588	11,416	1,617	2,019	1,827	16,879	28.71	10	7.4	MDCL. TRANSCRIPTIONIST
	29	973	31,321	6,324	3,339	5,279	46,263	47.57	12	12.2	NUCLEAR MEDICINE TECHNOLOGIST (REG.)
	31	14,687	666,799	67,085	50,425	102,906	887,215	60.41	188	183.6	NURSE PRACT./CLINICAL NURSE SPEC.
	33	33,824	522,041	80,894	116,131	84,544	803,610	23.76	445	422.8	PATIENT CARE/NURSING AIDE II
	34	10,653	172,873	19,846	36,578	27,023	256,319	24.06	137	133.2	PHARMACY TECH.
	35	4,418	146,681	15,951	15,170	22,804	200,606	45.40	70	55.2	PHYS. THERAPIST
	36	8,004	220,044	39,974	27,481	36,460	323,959	40.47	103	100.1	RADIOLOGIC TECHNOLOGIST (RRT REG.)
	37	4,330	133,593	23,290	14,866	21,998	193,747	44.75	57	54.1	MRI TECHNOLOGIST
	38	552	9,797	988	1,895	1,512	14,193	25.71	7	6.9	RESPIRATORY THERAPY TECH. (CERT.)
	39	10,413	283,553	54,521	35,753	47,405	421,232	40.45	142	130.2	RESPIRATORY THERAPIST(NBRT REG.)
	40	11,791	221,118	11,363	40,485	32,599	305,564	25.91	152	147.4	ADMINISTRATIVE ASST.
	41	6,201	105,821	6,512	21,289	15,751	149,374	24.09	69	77.5	SECURITY OFFICER
	42	3,713	118,731	23,598	12,747	19,957	175,034	47.14	48	46.4	SPECIAL PROCEDURES TECHNOLOGIST
	43	10,576	534,315	50,922	36,310	82,063	703,610	66.53	142	132.2	STAFF & CLINICAL PHARMACIST
	45	9,068	133,973	11,569	31,136	20,408	197,085	21.73	112	113.4	MATERIALS HANDLER, OPERATIONS LEVEL
	46	6,102	141,437	14,304	20,950	21,838	198,529	32.54	75	76.3	SURGICAL TECH.
	47	1,226	28,597	691	4,208	4,107	37,602	30.68	15	15.3	MATERIALS HANDLER, PROF. LEVEL
	48	80	1,296	24	275	185	1,779	22.24	1	1.0	TELEPHONE OPERATOR
	49	4,547	135,479	11,579	15,613	20,621	183,292	40.31	60	56.8	ULTRASOUND TECHNOLOGIST
	50	583	6,042	1,691	2,003	1,084	10,820	18.55	7	7.3	UNIT CLERK/SECRETARY
	53	4,370	135,057	4,456	15,004	19,563	174,080	39.84	56	54.6	ACCOUNTANT/FINANCIAL ANALYST
	54	1,752	33,579	0	6,015	4,709	44,303	25.29	22	21.9	ACCOUNTING/ACT.PYBLE/PAYROLL CLERK

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9 Johns Hopkins	56	5,288	77,941	5,622	18,154	11,717	113,434	21.45	67	66.1	COOK
	57	2,452	76,754	17,762	8,418	13,253	116,188	47.39	32	30.6	C.T. TECHNOLOGIST
	58	2,478	102,575	8,493	8,506	15,574	135,149	54.55	33	31.0	NURSE EDUCATORS
	60	4,936	233,755	24,346	16,947	36,191	311,240	63.06	62	61.7	NURSE MGR. B
	61	3,855	171,394	19,260	13,235	26,734	230,623	59.83	48	48.2	NURSE MGR. C
	63	3,430	104,826	13,179	11,777	16,547	146,328	42.66	52	42.9	OCCUP. THERAPIST
	65	512	13,853	1,067	1,759	2,092	18,771	36.64	9	6.4	PHYSI. & OCCUP. THERAPIST ASST.
	66	9,156	346,756	19,676	31,437	51,381	449,250	49.07	119	114.5	UTILIZ.REVIEW/QUAL.ASSUR.SPEC./CASE MGR.
	67	685	21,541	1,917	2,352	3,289	29,098	42.48	10	8.6	SPEECH LANGUAGE PATHOLOGIST/AUDIO.
	68	4,089	114,189	89	14,039	16,024	144,341	35.30	52	51.1	HUMAN RESOURCES, ASSOCIATE LEVEL
	70	99,075	2,333,995	236,915	340,164	360,495	3,271,569	33.02	1,252	1238.4	OTHER HOSPITAL SPECIFIC
	71	132,008	4,116,312	197,011	453,237	604,818	5,371,378	40.69	1,669	1650.1	OTHER NON-HOSPITAL SPECIFIC
	77	838,581	22,580,290	2,291,100	2,879,186	3,487,488	31,238,064	37.25	10,809	10482	TOTAL



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HOSPITAL Number & Name	Job Code	Hours Paid	Wage and Salary	Other Wages	FB/Hour Cal.	FB/Sal. Cal.	Total Costs	Rate w/FB	Number Employ.	No. (FTE)	Job Code Title
10 UM Dorchester	1	1,414	21,537	575	6,522	3,129	31,764	22.47	97	17.7	IP/OP ADM & REGISTRATION CLERK
	2	276	4,229	71	1,273	609	6,181	22.40	16	3.4	BILLING CLERK
	3	17	301	0	77	43	420	25.31	1	0.2	CASHIER - BUSINESS OFFICE
	4	85	1,228	7	391	175	1,801	21.25	1	1.1	GENERAL OFFICE CLERK
	7	149	4,277	65	686	615	5,643	37.95	2	1.9	E.K.G./CARDIOLOGY TECH.
	8	127	2,966	128	587	438	4,119	32.39	6	1.6	EXECUTIVE ASST.
	9	159	4,408	387	731	679	6,204	39.14	4	2.0	INFO. SYSTEMS,STAFF LEVEL
	10	694	8,509	282	3,202	1,244	13,237	19.07	14	8.7	DIETARY AIDE I
	11	5,683	172,203	18,485	26,218	26,987	243,893	42.91	110	71.0	GENERAL DUTY NURSE
	12	1,621	18,602	979	7,479	2,771	29,831	18.40	24	20.3	ENVIRONMENTAL SERVICE WORKER
	13	400	16,492	427	1,846	2,394	21,159	52.88	5	5.0	INFO. SYSTEMS, PROF. LEVEL
	14	535	8,833	10	2,469	1,251	12,563	23.47	8	6.7	LABORATORY ASST.
	18	85	1,823	203	393	287	2,706	31.75	1	1.1	LICENSED PRACTICAL NURSE
	19	17	225	0	77	32	333	20.10	1	0.2	MAIL CLERK
	20	87	1,215	59	400	180	1,854	21.38	1	1.1	MAINTENANCE MECHANIC I
	21	291	5,953	71	1,341	853	8,218	28.27	4	3.6	MAINTENANCE MECHANIC II
	22	330	4,635	83	1,522	668	6,907	20.94	4	4.1	MDCL. RCDS. & CODING CLERK
	23	2	81	0	9	11	101	54.55	0	0.0	MEDICAL RECORDS TECHNICIAN ART
	25	173	4,116	0	796	583	5,495	31.84	3	2.2	SOCIAL WORKER (M.S.W.)
	27	903	28,198	1,540	4,163	4,209	38,109	42.23	13	11.3	MDCL. TECHNOLOGIST (A.S.C.P)
	29	79	2,355	0	363	333	3,051	38.82	1	1.0	NUCLEAR MEDICINE TECHNOLOGIST (REG.)
	33	1,669	22,285	2,639	7,700	3,527	36,151	21.66	43	20.9	PATIENT CARE/NURSING AIDE II
	35	116	4,483	0	533	634	5,650	48.92	2	1.4	PHYS. THERAPIST
	36	888	20,317	1,149	4,094	3,038	28,598	32.22	14	11.1	RADIOLOGIC TECHNOLOGIST (RRT REG.)
	37	48	1,848	8	223	263	2,341	48.37	2	0.6	MRI TECHNOLOGIST
	39	563	16,703	1,776	2,599	2,615	23,693	42.05	11	7.0	RESPIRATORY THERAPIST(NBRT REG.)
	40	387	6,188	42	1,787	882	8,898	22.97	6	4.8	ADMINISTRATIVE ASST.
	41	820	11,344	1,681	3,783	1,843	18,651	22.75	12	10.3	SECURITY OFFICER
	43	82	4,070	0	378	576	5,024	61.38	1	1.0	STAFF & CLINICAL PHARMACIST
	44	342	7,907	920	1,578	1,249	11,655	34.06	4	4.3	STATIONARY ENGINEER LICENSED
	45	292	3,495	9	1,345	496	5,345	18.33	10	3.6	MATERIALS HANDLER, OPERATIONS LEVEL
	46	71	2,213	382	326	367	3,288	46.57	4	0.9	SURGICAL TECH.
	47	91	1,777	33	420	256	2,487	27.33	4	1.1	MATERIALS HANDLER, PROF. LEVEL
	48	182	2,288	188	839	350	3,666	20.15	14	2.3	TELEPHONE OPERATOR
	49	217	7,073	513	1,001	1,074	9,662	44.50	7	2.7	ULTRASOUND TECHNOLOGIST
	50	577	9,173	688	2,660	1,396	13,916	24.13	11	7.2	UNIT CLERK/SECRETARY
	53	204	6,891	0	943	975	8,810	43.10	2	2.6	ACCOUNTANT/FINANCIAL ANALYST
	54	113	2,142	248	522	338	3,250	28.72	1	1.4	ACCOUNTING/ACT. PYBLE/PAYROLL CLERK
	55	53	1,005	20	246	145	1,417	26.61	1	0.7	COLLECTION CLERK
	56	702	9,595	300	3,239	1,400	14,534	20.70	12	8.8	COOK
	58	35	1,045	0	162	148	1,355	38.69	3	0.4	NURSE EDUCATORS
	59	371	12,469	1,384	1,709	1,960	17,522	47.28	9	4.6	NURSE MGR. A
	61	319	15,553	12	1,470	2,203	19,238	60.37	6	4.0	NURSE MGR. C
	63	32	932	0	148	132	1,212	37.87	1	0.4	OCCUP. THERAPIST
	65	6	185	9	29	28	251	40.48	1	0.1	PHYSI. & OCCUP. THERAPIST ASST.



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11 St Agnes	1	5,490	73,894	6,107	16,855	8,439	105,295	19.18	93	68.6	IP/OP ADM & REGISTRATION CLERK
	2	882	14,921	4,271	2,708	2,025	23,925	27.12	9	11.0	BILLING CLERK
	4	1,500	14,895	3,270	4,605	1,916	24,686	16.46	17	18.7	GENERAL OFFICE CLERK
	6	88	2,939	0	270	310	3,518	40.08	2	1.1	DIETITIAN
	7	962	15,819	128	2,954	1,682	20,583	21.39	14	12.0	E.K.G./CARDIOLOGY TECH.
	8	3,440	68,678	1,598	10,561	7,414	88,250	25.66	47	43.0	EXECUTIVE ASST.
	9	220	5,405	6	675	571	6,658	30.30	3	2.7	INFO. SYSTEMS,STAFF LEVEL
	11	45,062	1,445,151	152,130	138,351	168,500	1,904,132	42.26	710	563.3	GENERAL DUTY NURSE
	12	80	1,372	20	246	147	1,784	22.31	1	1.0	ENVIRONMENTAL SERVICE WORKER
	13	241	7,636	734	741	883	9,994	41.41	3	3.0	INFO. SYSTEMS, PROF. LEVEL
	14	1,427	20,335	2,709	4,380	2,431	29,855	20.93	22	17.8	LABORATORY ASST.
	16	1,099	35,778	1,343	3,373	3,916	44,410	40.42	16	13.7	LABORATORY TECH. II
	17	2,656	127,810	7,298	8,154	14,253	157,515	59.31	42	33.2	PHYSICIANS ASST.
	18	75	1,718	85	230	190	2,223	29.72	1	0.9	LICENSED PRACTICAL NURSE
	19	180	2,397	28	553	256	3,233	17.96	3	2.3	MAIL CLERK
	20	858	15,364	446	2,633	1,668	20,111	23.45	12	10.7	MAINTENANCE MECHANIC I
	21	645	16,404	424	1,980	1,775	20,583	31.91	8	8.1	MAINTENANCE MECHANIC II
	22	679	8,218	844	2,085	956	12,103	17.82	9	8.5	MDCL. RCDS. & CODING CLERK
	23	2,153	50,155	797	6,612	5,375	62,939	29.23	25	26.9	MEDICAL RECORDS TECHNICIAN ART
	25	879	26,552	157	2,698	2,818	32,225	36.67	14	11.0	SOCIAL WORKER (M.S.W.)
	26	290	7,179	0	889	757	8,825	30.48	4	3.6	SOCIAL WORKER (B.S.)
	27	4,167	119,431	7,152	12,793	13,353	152,730	36.65	66	52.1	MDCL. TECHNOLOGIST (A.S.C.P)
	28	955	18,466	49	2,933	1,953	23,402	24.50	13	11.9	MDCL. TRANSCRIPTIONIST
	29	921	32,310	1,263	2,828	3,542	39,943	43.37	13	11.5	NUCLEAR MEDICINE TECHNOLOGIST (REG.)
	31	2,715	174,751	14,528	8,335	19,967	217,582	80.14	41	33.9	NURSE PRACT./CLINICAL NURSE SPEC.
	32	8,059	98,812	6,621	24,744	11,122	141,300	17.53	132	100.7	PATIENT CARE/NURSING AIDE I
	33	11,577	157,966	15,173	35,544	18,265	226,948	19.60	177	144.7	PATIENT CARE/NURSING AIDE II
	34	1,650	24,441	1,483	5,067	2,735	33,726	20.44	36	20.6	PHARMACY TECH.
	35	1,150	44,755	0	3,530	4,721	53,006	46.10	25	14.4	PHYS. THERAPIST
	36	2,898	86,065	9,300	8,898	10,060	114,325	39.45	52	36.2	RADIOLOGIC TECHNOLOGIST (RRT REG.)
	37	440	16,625	685	1,350	1,826	20,486	46.58	6	5.5	MRI TECHNOLOGIST
	38	1,822	46,075	4,558	5,595	5,341	61,570	33.78	26	22.8	RESPIRATORY THERAPY TECH. (CERT.)
	39	2,055	59,127	5,345	6,308	6,801	77,582	37.76	30	25.7	RESPIRATORY THERAPIST(NBRT REG.)
	40	4,599	80,673	2,240	14,120	8,747	105,779	23.00	66	57.5	ADMINISTRATIVE ASST.
	41	2,357	32,102	3,683	7,237	3,775	46,796	19.85	33	29.5	SECURITY OFFICER
	42	823	30,562	4,692	2,526	3,719	41,500	50.44	13	10.3	SPECIAL PROCEDURES TECHNOLOGIST
	43	1,720	96,562	7,213	5,280	10,947	120,003	69.78	30	21.5	STAFF & CLINICAL PHARMACIST
	44	447	12,096	2,298	1,372	1,518	17,284	38.69	5	5.6	STATIONARY ENGINEER LICENSED
	45	2,089	18,101	10,708	6,414	3,039	38,263	18.31	20	26.1	MATERIALS HANDLER, OPERATIONS LEVEL
	46	4,239	97,346	8,639	13,013	11,181	130,180	30.71	60	53.0	SURGICAL TECH.
	47	705	15,840	1,531	2,165	1,832	21,368	30.31	8	8.8	MATERIALS HANDLER, PROF. LEVEL
	48	867	12,170	546	2,661	1,341	16,719	19.29	15	10.8	TELEPHONE OPERATOR
	49	2,430	80,165	4,146	7,459	8,894	100,664	41.43	38	30.4	ULTRASOUND TECHNOLOGIST
	50	5,802	74,812	8,551	17,815	8,794	109,972	18.95	101	72.5	UNIT CLERK/SECRETARY
	53	400	10,946	0	1,228	1,155	13,329	33.33	5	5.0	ACCOUNTANT/FINANCIAL ANALYST

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11 St Agnes	54	608	10,834	1,795	1,866	1,332	15,827	26.04	7	7.6	ACCOUNTING/ACT.PYBLE/PAYROLL CLERK
	55	3,096	44,763	5,863	9,506	5,341	65,473	21.15	38	38.7	COLLECTION CLERK
	57	710	25,762	1,291	2,181	2,854	32,088	45.17	10	8.9	C.T. TECHNOLOGIST
	58	819	33,291	485	2,513	3,563	39,853	48.68	11	10.2	NURSE EDUCATORS
	59	4,174	164,007	17,444	12,814	19,141	213,405	51.13	55	52.2	NURSE MGR. A
	60	563	26,008	0	1,729	2,744	30,480	54.14	7	7.0	NURSE MGR. B
	61	363	13,643	706	1,114	1,514	16,978	46.79	9	4.5	NURSE MGR. C
	62	288	14,117	0	884	1,489	16,491	57.26	4	3.6	NURSE MGR. D
	63	283	10,437	0	870	1,101	12,408	43.79	8	3.5	OCCUP. THERAPIST
	64	3,048	47,315	4,997	9,357	5,519	67,187	22.05	53	38.1	PHLEBOTOMIST
	65	229	5,859	0	703	618	7,181	31.35	4	2.9	PHYSI. & OCCUP. THERAPIST ASST.
	66	2,359	79,716	175	7,241	8,428	95,560	40.52	31	29.5	UTILIZ.REVIEW/QUAL.ASSUR.SPEC./CASE MGR.
	67	458	15,245	0	1,406	1,608	18,259	39.87	8	5.7	SPEECH LANGUAGE PATHOLOGIST/AUDIO.
	68	701	20,300	602	2,151	2,205	25,258	36.04	9	8.8	HUMAN RESOURCES, ASSOCIATE LEVEL
	69	240	12,683	0	737	1,338	14,758	61.49	3	3.0	HUMAN RESOURCES, MGMT. LEVEL
	70	6,423	226,881	9,535	19,720	24,940	281,076	43.76	90	80.3	OTHER HOSPITAL SPECIFIC
	71	7,146	220,821	3,894	21,940	23,705	270,360	37.83	93	89.3	OTHER NON-HOSPITAL SPECIFIC
	77	165,297	4,374,504	349,589	507,501	498,351	5,729,945	34.66	2,506	2066.2	TOTAL

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12 Sinai	1	7,031	109,147	17,655	27,151	12,817	166,769	23.72	103	87.9	IP/OP ADM & REGISTRATION CLERK
	2	5,107	96,740	32,576	19,720	13,071	162,106	31.74	69	63.8	BILLING CLERK
	3	496	8,294	3,589	1,916	1,201	15,000	30.23	6	6.2	CASHIER - BUSINESS OFFICE
	4	1,305	19,925	424	5,041	2,057	27,447	21.03	21	16.3	GENERAL OFFICE CLERK
	7	364	8,496	453	1,407	905	11,261	30.91	7	4.6	E.K.G./CARDIOLOGY TECH.
	8	1,028	29,506	694	3,971	3,052	37,224	36.20	18	12.9	EXECUTIVE ASST.
	9	1,530	40,884	717	5,907	4,205	51,712	33.81	35	19.1	INFO. SYSTEMS,STAFF LEVEL
	10	6,231	76,772	4,428	24,064	8,207	113,472	18.21	100	77.9	DIETARY AIDE I
	11	64,457	2,421,089	198,238	248,910	264,748	3,132,985	48.61	922	805.7	GENERAL DUTY NURSE
	12	14,657	174,167	15,745	56,600	19,195	265,707	18.13	179	183.2	ENVIRONMENTAL SERVICE WORKER
	13	3,379	131,227	3,485	13,047	13,616	161,374	47.76	72	42.2	INFO. SYSTEMS, PROF. LEVEL
	15	81	1,463	79	313	156	2,011	24.83	1	1.0	LABORATORY TECH. I
	16	1,350	27,267	1,034	5,212	2,860	36,373	26.95	25	16.9	LABORATORY TECH. II
	17	3,472	163,327	6,353	13,408	17,150	200,238	57.67	45	43.4	PHYSICIANS ASST.
	18	232	6,000	36	895	610	7,541	32.54	3	2.9	LICENSED PRACTICAL NURSE
	19	163	2,456	17	630	250	3,353	20.54	2	2.0	MAIL CLERK
	20	1,437	21,639	2,086	5,548	2,398	31,671	22.04	17	18.0	MAINTENANCE MECHANIC I
	21	2,791	60,879	2,949	10,776	6,451	81,055	29.05	33	34.9	MAINTENANCE MECHANIC II
	22	965	25,322	895	3,727	2,650	32,594	33.77	12	12.1	MDCL. RCDS. & CODING CLERK
	23	548	13,878	525	2,117	1,456	17,975	32.79	7	6.9	MEDICAL RECORDS TECHNICIAN ART
	25	3,148	95,617	1,179	12,156	9,784	118,736	37.72	47	39.4	SOCIAL WORKER (M.S.W.)
	26	729	16,891	78	2,815	1,715	21,499	29.49	10	9.1	SOCIAL WORKER (B.S.)
	27	4,674	129,534	7,555	18,049	13,856	168,995	36.16	77	58.4	MDCL. TECHNOLOGIST (A.S.C.P)
	28	169	3,674	0	651	371	4,696	27.86	3	2.1	MDCL. TRANSCRIPTIONIST
	29	862	31,628	1,128	3,328	3,311	39,394	45.72	12	10.8	NUCLEAR MEDICINE TECHNOLOGIST (REG.)
	31	2,368	128,092	1,501	9,144	13,099	151,835	64.12	32	29.6	NURSE PRACT./CLINICAL NURSE SPEC.
	32	11,133	147,696	17,419	42,993	16,689	224,796	20.19	147	139.2	PATIENT CARE/NURSING AIDE I
	33	5,385	92,806	4,784	20,795	9,864	128,250	23.82	78	67.3	PATIENT CARE/NURSING AIDE II
	34	2,878	46,526	4,071	11,113	5,114	66,823	23.22	40	36.0	PHARMACY TECH.
	35	3,403	125,678	1,273	13,141	12,831	152,923	44.94	69	42.5	PHYS. THERAPIST
	36	3,291	108,764	5,051	12,710	11,504	138,029	41.94	57	41.1	RADIOLOGIC TECHNOLOGIST (RRT REG.)
	37	326	12,754	453	1,260	1,335	15,801	48.44	6	4.1	MRI TECHNOLOGIST
	38	457	13,609	657	1,764	1,442	17,471	38.25	6	5.7	RESPIRATORY THERAPY TECH. (CERT.)
	39	2,701	76,455	8,150	10,431	8,551	103,587	38.35	42	33.8	RESPIRATORY THERAPIST(NBRT REG.)
	40	4,816	97,488	671	18,597	9,921	126,678	26.30	74	60.2	ADMINISTRATIVE ASST.
	41	5,119	76,217	7,274	19,768	8,439	111,697	21.82	64	64.0	SECURITY OFFICER
	42	269	10,271	2,007	1,040	1,241	14,559	54.05	3	3.4	SPECIAL PROCEDURES TECHNOLOGIST
	43	3,327	180,582	3,379	12,849	18,594	215,404	64.74	51	41.6	STAFF & CLINICAL PHARMACIST
	45	1,888	24,416	4,307	7,292	2,903	38,918	20.61	21	23.6	MATERIALS HANDLER, OPERATIONS LEVEL
	46	2,938	66,002	8,216	11,347	7,502	93,065	31.67	43	36.7	SURGICAL TECH.
	47	585	13,011	0	2,259	1,315	16,585	28.35	10	7.3	MATERIALS HANDLER, PROF. LEVEL
	48	601	7,975	799	2,321	887	11,983	19.93	12	7.5	TELEPHONE OPERATOR
	49	1,526	55,799	5,774	5,891	6,224	73,688	48.30	19	19.1	ULTRASOUND TECHNOLOGIST
	50	1,058	19,539	582	4,084	2,034	26,239	24.81	14	13.2	UNIT CLERK/SECRETARY
	53	996	34,033	248	3,846	3,465	41,592	41.76	19	12.4	ACCOUNTANT/FINANCIAL ANALYST

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12 Sinai	54	689	13,244	407	2,662	1,380	17,692	25.67	15	8.6	ACCOUNTING/ACT.PYBLE/PAYROLL CLERK
	55	81	1,677	311	312	201	2,500	30.97	1	1.0	COLLECTION CLERK
	56	1,853	26,843	3,304	7,156	3,047	40,350	21.78	21	23.2	COOK
	57	827	30,105	1,764	3,193	3,221	38,283	46.31	11	10.3	C.T. TECHNOLOGIST
	58	1,323	54,916	206	5,108	5,571	65,801	49.75	26	16.5	NURSE EDUCATORS
	59	4,424	217,209	393	17,084	21,994	256,680	58.02	56	55.3	NURSE MGR. A
	60	1,743	100,359	938	6,731	10,239	118,267	67.85	22	21.8	NURSE MGR. B
	61	396	20,318	30	1,529	2,057	23,933	60.44	6	5.0	NURSE MGR. C
	63	1,665	60,071	1,981	6,428	6,272	74,751	44.91	36	20.8	OCCUP. THERAPIST
	65	444	12,212	254	1,713	1,260	15,439	34.81	7	5.5	PHYSI. & OCCUP. THERAPIST ASST.
	66	2,579	99,834	820	9,961	10,174	120,789	46.83	38	32.2	UTILIZ.REVIEW/QUAL.ASSUR.SPEC./CASE MGR.
	67	812	30,562	523	3,134	3,142	37,360	46.04	18	10.1	SPEECH LANGUAGE PATHOLOGIST/AUDIO.
	68	639	18,280	173	2,468	1,865	22,786	35.65	16	8.0	HUMAN RESOURCES, ASSOCIATE LEVEL
	69	734	31,836	552	2,835	3,274	38,496	52.45	16	9.2	HUMAN RESOURCES, MGMT. LEVEL
	70	25,505	684,362	23,182	98,492	71,515	877,551	34.41	0	318.8	OTHER HOSPITAL SPECIFIC
	71	28,356	756,090	33,283	109,501	79,786	978,660	34.51	0	354.5	OTHER NON-HOSPITAL SPECIFIC
	77	253,340	7,211,453	446,652	978,307	774,042	9,410,454	37.15	2,922	3166.7	TOTAL

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13 Bon Secours	1	1,735	32,303	4,322	6,619	4,651	47,895	27.61	26	21.7	IP/OP ADM & REGISTRATION CLERK
	2	385	7,163	4,469	1,469	1,477	14,578	37.86	5	4.8	BILLING CLERK
	3	129	2,375	643	491	383	3,893	30.24	2	1.6	CASHIER - BUSINESS OFFICE
	7	369	11,339	1,240	1,407	1,597	15,583	42.26	5	4.6	E.K.G./CARDIOLOGY TECH.
	8	80	2,191	72	304	287	2,854	35.79	1	1.0	EXECUTIVE ASST.
	9	631	16,684	1,426	2,407	2,300	22,817	36.16	8	7.9	INFO. SYSTEMS,STAFF LEVEL
	11	10,607	408,970	131,578	40,468	68,642	649,658	61.25	186	132.6	GENERAL DUTY NURSE
	12	2,311	28,616	5,218	8,817	4,296	46,947	20.31	33	28.9	ENVIRONMENTAL SERVICE WORKER
	13	152	6,908	411	580	929	8,828	58.08	2	1.9	INFO. SYSTEMS, PROF. LEVEL
	14	544	13,530	1,721	2,075	1,937	19,262	35.42	13	6.8	LABORATORY ASST.
	15	185	4,213	928	704	653	6,497	35.21	3	2.3	LABORATORY TECH. I
	16	135	4,736	458	515	660	6,368	47.17	3	1.7	LABORATORY TECH. II
	17	313	13,326	1,872	1,192	1,930	18,320	58.62	4	3.9	PHYSICIANS ASST.
	19	54	790	11	207	102	1,110	20.46	1	0.7	MAIL CLERK
	20	479	6,253	1,524	1,827	988	10,592	22.11	6	6.0	MAINTENANCE MECHANIC I
	22	1,435	20,173	315	5,474	2,602	28,563	19.91	19	17.9	MDCL. RCDS. & CODING CLERK
	23	385	8,994	904	1,467	1,257	12,622	32.83	5	4.8	MEDICAL RECORDS TECHNICIAN ART
	25	210	6,394	12,345	799	2,380	21,918	104.62	12	2.6	SOCIAL WORKER (M.S.W.)
	26	80	2,460	0	305	312	3,078	38.47	1	1.0	SOCIAL WORKER (B.S.)
	27	352	11,152	2,516	1,341	1,736	16,744	47.64	5	4.4	MDCL. TECHNOLOGIST (A.S.C.P)
	29	84	3,203	174	320	429	4,125	49.26	2	1.0	NUCLEAR MEDICINE TECHNOLOGIST (REG.)
	31	155	9,007	0	590	1,144	10,741	69.41	3	1.9	NURSE PRACT./CLINICAL NURSE SPEC.
	32	2,892	42,672	11,446	11,033	6,872	72,023	24.91	49	36.1	PATIENT CARE/NURSING AIDE I
	33	3,311	63,439	15,767	12,633	10,058	101,898	30.77	60	41.4	PATIENT CARE/NURSING AIDE II
	34	998	16,539	1,936	3,806	2,346	24,626	24.69	17	12.5	PHARMACY TECH.
	35	225	9,383	407	857	1,243	11,889	52.96	3	2.8	PHYS. THERAPIST
	36	809	25,759	3,243	3,086	3,683	35,771	44.23	21	10.1	RADIOLOGIC TECHNOLOGIST (RRT REG.)
	37	202	7,560	525	772	1,027	9,884	48.87	3	2.5	MRI TECHNOLOGIST
	38	1,027	32,158	6,710	3,916	4,936	47,720	46.49	18	12.8	RESPIRATORY THERAPY TECH. (CERT.)
	40	227	4,587	401	866	633	6,487	28.58	3	2.8	ADMINISTRATIVE ASST.
	41	224	5,141	155	853	672	6,821	30.52	8	2.8	SECURITY OFFICER
	42	190	6,639	989	726	969	9,322	49.00	5	2.4	SPECIAL PROCEDURES TECHNOLOGIST
	45	629	10,808	269	2,400	1,407	14,883	23.66	8	7.9	MATERIALS HANDLER, OPERATIONS LEVEL
	47	63	1,176	320	240	190	1,925	30.56	1	0.8	MATERIALS HANDLER, PROF. LEVEL
	48	520	8,359	2,171	1,983	1,337	13,850	26.65	8	6.5	TELEPHONE OPERATOR
	49	98	3,423	975	373	559	5,330	54.52	2	1.2	ULTRASOUND TECHNOLOGIST
	50	847	11,506	2,095	3,230	1,727	18,558	21.92	13	10.6	UNIT CLERK/SECRETARY
	53	464	15,271	695	1,770	2,027	19,763	42.59	6	5.8	ACCOUNTANT/FINANCIAL ANALYST
	57	276	9,372	2,495	1,053	1,507	14,427	52.27	7	3.5	C.T. TECHNOLOGIST
	58	72	3,990	455	275	564	5,284	73.39	1	0.9	NURSE EDUCATORS
	59	831	35,802	8,654	3,170	5,645	53,272	64.11	11	10.4	NURSE MGR. A
	64	80	1,370	115	305	189	1,980	24.75	1	1.0	PHLEBOTOMIST
	65	76	1,739	151	288	240	2,417	32.02	1	0.9	PHYSI. & OCCUP. THERAPIST ASST.
	66	1,086	38,880	2,551	4,143	5,261	50,836	46.81	17	13.6	UTILIZ.REVIEW/QUAL.ASSUR.SPEC./CASE MGR.
	68	214	5,005	730	815	728	7,278	34.09	4	2.7	HUMAN RESOURCES, ASSOCIATE LEVEL

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13 Bon Secours	69	152	6,161	307	580	821	7,869	51.77	2	1.9	HUMAN RESOURCES, MGMT. LEVEL
	70	2,602	82,836	5,660	9,927	11,238	109,660	42.14	35	32.5	OTHER HOSPITAL SPECIFIC
	71	1,448	56,891	1,744	5,523	7,446	71,603	49.46	26	18.1	OTHER NON-HOSPITAL SPECIFIC
	77	40,365	1,127,245	243,111	154,000	174,016	1,698,372	42.08	675	504.6	TOTAL



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15 MedstarFrankli	1	8,429	130,561	7,442	41,507	12,007	191,517	22.72	125	105.4	IP/OP ADM & REGISTRATION CLERK
	2	4,377	77,684	3,437	21,551	7,058	109,729	25.07	60	54.7	BILLING CLERK
	3	151	2,400	265	745	232	3,642	24.06	2	1.9	CASHIER - BUSINESS OFFICE
	4	1,342	19,685	453	6,607	1,752	28,497	21.24	24	16.8	GENERAL OFFICE CLERK
	6	265	8,995	0	1,302	783	11,080	41.89	5	3.3	DIETITIAN
	7	484	7,043	746	2,382	678	10,848	22.43	8	6.0	E.K.G./CARDIOLOGY TECH.
	8	820	24,284	145	4,038	2,125	30,592	37.31	11	10.3	EXECUTIVE ASST.
	9	38	2,207	0	187	192	2,587	68.00	0	0.5	INFO. SYSTEMS,STAFF LEVEL
	11	64,983	2,213,599	279,611	319,978	216,924	3,030,111	46.63	979	812.3	GENERAL DUTY NURSE
	12	9,560	114,017	14,678	47,074	11,197	186,965	19.56	126	119.5	ENVIRONMENTAL SERVICE WORKER
	13	2,083	88,912	425	10,254	7,773	107,364	51.55	26	26.0	INFO. SYSTEMS, PROF. LEVEL
	14	949	14,285	861	4,673	1,318	21,137	22.27	16	11.9	LABORATORY ASST.
	15	159	3,508	376	780	338	5,002	31.56	3	2.0	LABORATORY TECH. I
	16	160	5,313	0	788	462	6,563	41.02	2	2.0	LABORATORY TECH. II
	17	3,463	160,214	22,450	17,049	15,893	215,606	62.27	56	43.3	PHYSICIANS ASST.
	18	262	7,726	809	1,289	743	10,566	40.37	4	3.3	LICENSED PRACTICAL NURSE
	19	187	2,728	144	922	250	4,043	21.59	3	2.3	MAIL CLERK
	20	761	15,495	301	3,748	1,374	20,918	27.48	19	9.5	MAINTENANCE MECHANIC I
	21	664	17,699	2,496	3,268	1,757	25,221	38.00	18	8.3	MAINTENANCE MECHANIC II
	22	1,845	23,853	584	9,083	2,126	35,646	19.32	27	23.1	MDCL. RCDS. & CODING CLERK
	23	2,373	60,277	2,666	11,685	5,476	80,104	33.76	33	29.7	MEDICAL RECORDS TECHNICIAN ART
	25	1,160	32,234	1,678	5,713	2,951	42,575	36.70	23	14.5	SOCIAL WORKER (M.S.W.)
	26	30	892	0	146	78	1,115	37.55	1	0.4	SOCIAL WORKER (B.S.)
	27	3,828	126,614	5,861	18,850	11,526	162,851	42.54	58	47.9	MDCL. TECHNOLOGIST (A.S.C.P)
	28	240	5,024	8	1,181	438	6,650	27.74	3	3.0	MDCL. TRANSCRIPTIONIST
	29	397	15,560	1,733	1,954	1,505	20,752	52.30	9	5.0	NUCLEAR MEDICINE TECHNOLOGIST (REG.)
	31	3,001	144,643	3,667	14,779	12,904	175,993	58.64	47	37.5	NURSE PRACT./CLINICAL NURSE SPEC.
	32	2,164	30,798	4,890	10,656	3,105	49,448	22.85	32	27.1	PATIENT CARE/NURSING AIDE I
	33	26,724	392,022	52,536	131,590	38,679	614,827	23.01	392	334.1	PATIENT CARE/NURSING AIDE II
	34	1,695	31,469	2,731	8,348	2,976	45,524	26.85	25	21.2	PHARMACY TECH.
	35	1,046	44,083	660	5,152	3,893	53,788	51.41	16	13.1	PHYS. THERAPIST
	36	2,321	71,687	5,751	11,427	6,738	95,603	41.19	40	29.0	RADIOLOGIC TECHNOLOGIST (RRT REG.)
	37	246	10,490	428	1,213	950	13,081	53.12	6	3.1	MRI TECHNOLOGIST
	38	742	23,048	2,870	3,656	2,255	31,828	42.87	12	9.3	RESPIRATORY THERAPY TECH. (CERT.)
	39	2,739	89,612	10,081	13,487	8,674	121,854	44.49	43	34.2	RESPIRATORY THERAPIST(NBRT REG.)
	40	6,109	114,135	2,272	30,081	10,128	156,616	25.64	85	76.4	ADMINISTRATIVE ASST.
	41	2,530	38,668	3,680	12,455	3,685	58,488	23.12	59	31.6	SECURITY OFFICER
	42	335	12,581	2,832	1,651	1,341	18,404	54.89	7	4.2	SPECIAL PROCEDURES TECHNOLOGIST
	43	2,227	126,216	5,382	10,965	11,450	154,013	69.16	32	27.8	STAFF & CLINICAL PHARMACIST
	45	4,932	68,238	4,114	24,287	6,295	102,934	20.87	64	61.7	MATERIALS HANDLER, OPERATIONS LEVEL
	46	3,060	79,322	7,729	15,067	7,574	109,692	35.85	43	38.2	SURGICAL TECH.
	47	800	25,633	16	3,941	2,232	31,822	39.75	10	10.0	MATERIALS HANDLER, PROF. LEVEL
	49	1,100	39,462	2,264	5,416	3,630	50,773	46.16	23	13.7	ULTRASOUND TECHNOLOGIST
	50	7,161	105,126	14,109	35,260	10,374	164,868	23.02	103	89.5	UNIT CLERK/SECRETARY
	53	844	26,873	0	4,155	2,338	33,367	39.54	12	10.5	ACCOUNTANT/FINANCIAL ANALYST

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15 MedstarFrankli	54	812	15,333	1,415	3,999	1,457	22,204	27.34	10	10.2	ACCOUNTING/ACT.PYBLE/PAYROLL CLERK	
	55	398	6,640	340	1,959	607	9,546	23.99	5	5.0	COLLECTION CLERK	
	57	637	21,810	2,214	3,136	2,090	29,250	45.92	13	8.0	C.T. TECHNOLOGIST	
	58	421	18,906	18	2,074	1,646	22,644	53.75	7	5.3	NURSE EDUCATORS	
	59	2,022	88,472	0	9,955	7,698	106,124	52.49	26	25.3	NURSE MGR. A	
	60	1,383	73,088	0	6,811	6,359	86,258	62.36	17	17.3	NURSE MGR. B	
	62	272	16,324	1,420	1,339	1,544	20,627	75.83	4	3.4	NURSE MGR. D	
	63	278	11,758	0	1,366	1,023	14,148	50.98	7	3.5	OCCUP. THERAPIST	
	64	1,339	21,204	1,611	6,595	1,985	31,396	23.44	23	16.7	PHLEBOTOMIST	
	65	131	4,127	40	643	363	5,173	39.64	2	1.6	PHYSI. & OCCUP. THERAPIST ASST.	
	66	3,244	124,231	81	15,974	10,816	151,102	46.58	50	40.6	UTILIZ.REVIEW/QUAL.ASSUR.SPEC./CASE MGR.	
	67	304	10,255	660	1,497	950	13,362	43.95	4	3.8	SPEECH LANGUAGE PATHOLOGIST/AUDIO.	
	68	1,042	33,951	404	5,131	2,989	42,476	40.76	14	13.0	HUMAN RESOURCES, ASSOCIATE LEVEL	
	69	149	7,775	0	732	676	9,183	61.80	2	1.9	HUMAN RESOURCES, MGMT. LEVEL	
	70	17,531	523,346	15,225	86,323	46,859	671,753	38.32	268	219.1	OTHER HOSPITAL SPECIFIC	
	71	9,588	499,759	110,514	47,212	53,097	710,583	74.11	132	119.9	OTHER NON-HOSPITAL SPECIFIC	
	77		218,336	6,131,891	607,118	1,075,087	586,335	8,400,431	38.47	3,276	2729.2	TOTAL

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16 Washington Adv	1	2,850	50,496	3,505	12,038	6,568	72,607	25.48	48	35.6	IP/OP ADM & REGISTRATION CLERK
	2	710	15,911	95	2,997	1,947	20,949	29.52	9	8.9	BILLING CLERK
	3	215	2,914	142	907	372	4,334	20.18	3	2.7	CASHIER - BUSINESS OFFICE
	4	439	14,079	-23	1,855	1,709	17,620	40.13	6	5.5	GENERAL OFFICE CLERK
	7	664	13,946	2,345	2,805	1,981	21,077	31.74	14	8.3	E.K.G./CARDIOLOGY TECH.
	8	298	8,932	-126	1,257	1,071	11,135	37.42	4	3.7	EXECUTIVE ASST.
	9	52	1,528	23	218	189	1,958	37.93	1	0.6	INFO. SYSTEMS,STAFF LEVEL
	10	2,380	29,783	2,203	10,051	3,890	45,928	19.30	33	29.7	DIETARY AIDE I
	11	30,450	1,059,208	141,049	128,613	145,979	1,474,849	48.44	460	380.6	GENERAL DUTY NURSE
	12	1,147	14,282	1,458	4,843	1,914	22,497	19.62	14	14.3	ENVIRONMENTAL SERVICE WORKER
	13	852	39,058	82	3,599	4,760	47,498	55.75	11	10.7	INFO. SYSTEMS, PROF. LEVEL
	14	25	1,098	0	105	134	1,336	53.88	0	0.3	LABORATORY ASST.
	17	690	36,311	6,093	2,915	5,157	50,477	73.13	8	8.6	PHYSICIANS ASST.
	18	246	6,338	483	1,038	830	8,688	35.35	3	3.1	LICENSED PRACTICAL NURSE
	19	51	777	11	216	96	1,100	21.51	1	0.6	MAIL CLERK
	20	363	7,632	190	1,533	951	10,306	28.40	5	4.5	MAINTENANCE MECHANIC I
	21	831	26,388	3,872	3,511	3,680	37,452	45.05	10	10.4	MAINTENANCE MECHANIC II
	22	1,542	29,729	865	6,514	3,721	40,829	26.47	21	19.3	MDCL. RCDS. & CODING CLERK
	23	313	10,710	78	1,323	1,312	13,422	42.87	4	3.9	MEDICAL RECORDS TECHNICIAN ART
	25	2,092	51,472	3,342	8,836	6,667	70,317	33.61	33	26.2	SOCIAL WORKER (M.S.W.)
	28	80	1,610	0	337	196	2,142	26.85	1	1.0	MDCL. TRANSCRIPTIONIST
	29	175	6,890	1,305	737	997	9,929	56.90	6	2.2	NUCLEAR MEDICINE TECHNOLOGIST (REG.)
	31	913	44,873	639	3,855	5,535	54,903	60.15	16	11.4	NURSE PRACT./CLINICAL NURSE SPEC.
	32	1,762	24,287	1,854	7,443	3,179	36,763	20.86	25	22.0	PATIENT CARE/NURSING AIDE I
	33	9,890	150,450	17,091	41,773	20,377	229,690	23.22	148	123.6	PATIENT CARE/NURSING AIDE II
	34	1,162	20,400	1,383	4,908	2,649	29,340	25.25	18	14.5	PHARMACY TECH.
	35	1,064	42,253	714	4,492	5,226	52,685	49.54	23	13.3	PHYS. THERAPIST
	36	2,326	83,216	6,896	9,823	10,960	110,894	47.68	37	29.1	RADIOLOGIC TECHNOLOGIST (RRT REG.)
	37	127	4,749	1,500	535	760	7,544	59.59	2	1.6	MRI TECHNOLOGIST
	38	382	12,232	1,785	1,612	1,705	17,334	45.41	6	4.8	RESPIRATORY THERAPY TECH. (CERT.)
	39	1,617	48,994	5,847	6,830	6,670	68,341	42.26	22	20.2	RESPIRATORY THERAPIST(NBRT REG.)
	40	1,708	33,443	494	7,215	4,127	45,279	26.51	22	21.4	ADMINISTRATIVE ASST.
	41	1,099	16,552	2,057	4,641	2,263	25,513	23.22	16	13.7	SECURITY OFFICER
	42	991	40,472	3,972	4,188	5,405	54,037	54.50	14	12.4	SPECIAL PROCEDURES TECHNOLOGIST
	43	1,337	70,331	3,246	5,646	8,949	88,172	65.96	19	16.7	STAFF & CLINICAL PHARMACIST
	44	425	11,417	569	1,793	1,458	15,237	35.89	8	5.3	STATIONARY ENGINEER LICENSED
	45	1,017	15,305	253	4,298	1,892	21,749	21.37	13	12.7	MATERIALS HANDLER, OPERATIONS LEVEL
	46	1,679	50,886	10,684	7,092	7,488	76,151	45.35	21	21.0	SURGICAL TECH.
	47	477	15,117	36	2,014	1,843	19,011	39.86	6	6.0	MATERIALS HANDLER, PROF. LEVEL
	48	491	6,993	1,058	2,074	979	11,105	22.61	7	6.1	TELEPHONE OPERATOR
	49	375	14,020	1,328	1,583	1,867	18,797	50.17	7	4.7	ULTRASOUND TECHNOLOGIST
	50	2,713	49,623	3,462	11,460	6,456	71,002	26.17	40	33.9	UNIT CLERK/SECRETARY
	53	885	32,214	-49	3,736	3,912	39,813	45.01	11	11.1	ACCOUNTANT/FINANCIAL ANALYST
	54	248	5,224	1	1,048	636	6,909	27.85	3	3.1	ACCOUNTING/ACT.PYBLE/PAYROLL CLERK
	55	592	11,353	84	2,501	1,391	15,329	25.89	7	7.4	COLLECTION CLERK

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HOSPITAL Number & Name	Job Code	Hours Paid	Wage and Salary	Other Wages	FB/Hour Cal.	FB/Sal. Cal.	Total Costs	Rate w/FB	Number Employ.	No. (FTE)	Job Code Title
16 Washington Adv	56	826	11,894	545	3,488	1,513	17,439	21.12	10	10.3	COOK
	57	602	21,036	2,127	2,542	2,817	28,522	47.39	9	7.5	C.T. TECHNOLOGIST
	58	121	4,777	38	510	586	5,911	48.97	2	1.5	NURSE EDUCATORS
	59	2,100	85,906	8,617	8,870	11,496	114,890	54.71	26	26.3	NURSE MGR. A
	60	160	6,202	0	676	754	7,633	47.70	2	2.0	NURSE MGR. B
	62	720	39,250	671	3,041	4,855	47,818	66.41	9	9.0	NURSE MGR. D
	63	48	2,304	21	203	283	2,811	58.56	1	0.6	OCCUP. THERAPIST
	65	346	7,091	107	1,463	875	9,535	27.53	6	4.3	PHYSI. & OCCUP. THERAPIST ASST.
	66	2,010	78,543	226	8,490	9,580	96,838	48.18	30	25.1	UTILIZ.REVIEW/QUAL.ASSUR.SPEC./CASE MGR.
	67	24	988	119	101	135	1,342	56.16	1	0.3	SPEECH LANGUAGE PATHOLOGIST/AUDIO.
	68	776	28,035	204	3,278	3,434	34,950	45.04	10	9.7	HUMAN RESOURCES, ASSOCIATE LEVEL
	69	261	13,923	0	1,103	1,693	16,719	64.02	4	3.3	HUMAN RESOURCES, MGMT. LEVEL
	70	2,179	99,842	3,321	9,204	12,547	124,913	57.33	31	27.2	OTHER HOSPITAL SPECIFIC
	71	2,784	127,900	220	11,760	15,582	155,463	55.84	45	34.8	OTHER NON-HOSPITAL SPECIFIC
	77	92,698	2,761,189	248,112	391,536	366,000	3,766,836	40.64	1,374	1158.7	TOTAL

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17 Garrett	1	1,043	13,099	543	5,036	2,353	21,031	20.17	13	13.0	IP/OP ADM & REGISTRATION CLERK
	2	233	3,074	0	1,123	530	4,728	20.33	3	2.9	BILLING CLERK
	8	160	2,945	0	773	508	4,225	26.41	2	2.0	EXECUTIVE ASST.
	9	81	1,286	18	390	225	1,919	23.76	1	1.0	INFO. SYSTEMS,STAFF LEVEL
	10	682	6,493	108	3,294	1,138	11,033	16.18	10	8.5	DIETARY AIDE I
	11	5,896	151,871	16,641	28,475	29,061	226,048	38.34	82	73.7	GENERAL DUTY NURSE
	12	1,286	12,597	854	6,209	2,320	21,979	17.10	17	16.1	ENVIRONMENTAL SERVICE WORKER
	13	485	14,482	860	2,340	2,646	20,327	41.96	6	6.1	INFO. SYSTEMS, PROF. LEVEL
	14	77	773	45	373	141	1,331	17.23	1	1.0	LABORATORY ASST.
	16	552	11,172	532	2,665	2,018	16,387	29.70	8	6.9	LABORATORY TECH. II
	18	197	4,436	20	951	768	6,176	31.35	3	2.5	LICENSED PRACTICAL NURSE
	21	775	11,237	1,709	3,744	2,233	18,923	24.41	10	9.7	MAINTENANCE MECHANIC II
	22	354	4,208	29	1,707	731	6,675	18.88	5	4.4	MDCL. RCDS. & CODING CLERK
	23	254	3,623	348	1,226	685	5,881	23.18	3	3.2	MEDICAL RECORDS TECHNICIAN ART
	25	95	2,241	676	459	503	3,879	40.83	5	1.2	SOCIAL WORKER (M.S.W.)
	27	504	13,548	98	2,434	2,353	18,434	36.58	7	6.3	MDCL. TECHNOLOGIST (A.S.C.P)
	28	282	4,203	202	1,362	760	6,527	23.14	4	3.5	MDCL. TRANSCRIPTIONIST
	29	161	5,291	44	779	920	7,034	43.62	2	2.0	NUCLEAR MEDICINE TECHNOLOGIST (REG.)
	33	2,101	28,444	1,708	10,146	5,200	45,498	21.66	31	26.3	PATIENT CARE/NURSING AIDE II
	34	215	3,306	45	1,040	578	4,969	23.08	3	2.7	PHARMACY TECH.
	36	853	20,387	873	4,121	3,666	29,047	34.04	11	10.7	RADIOLOGIC TECHNOLOGIST (RRT REG.)
	38	374	9,230	661	1,806	1,706	13,403	35.84	8	4.7	RESPIRATORY THERAPY TECH. (CERT.)
	39	257	5,569	514	1,242	1,049	8,375	32.56	6	3.2	RESPIRATORY THERAPIST(NBRT REG.)
	40	221	2,844	4	1,066	491	4,405	19.96	3	2.8	ADMINISTRATIVE ASST.
	43	229	13,000	359	1,106	2,304	16,769	73.23	3	2.9	STAFF & CLINICAL PHARMACIST
	45	333	3,552	15	1,606	615	5,787	17.41	5	4.2	MATERIALS HANDLER, OPERATIONS LEVEL
	46	318	5,168	673	1,533	1,007	8,382	26.40	4	4.0	SURGICAL TECH.
	47	81	1,673	23	392	292	2,381	29.30	1	1.0	MATERIALS HANDLER, PROF. LEVEL
	49	162	4,320	610	780	850	6,560	40.62	2	2.0	ULTRASOUND TECHNOLOGIST
	50	695	8,976	299	3,354	1,599	14,229	20.49	9	8.7	UNIT CLERK/SECRETARY
	53	177	3,312	559	855	668	5,394	30.47	2	2.2	ACCOUNTANT/FINANCIAL ANALYST
	54	170	2,894	308	819	552	4,573	26.98	2	2.1	ACCOUNTING/ACT.PYBLE/PAYROLL CLERK
	55	821	9,949	419	3,963	1,788	16,119	19.64	10	10.3	COLLECTION CLERK
	56	240	2,609	39	1,159	457	4,264	17.76	3	3.0	COOK
	57	79	1,999	0	380	345	2,724	34.59	1	1.0	C.T. TECHNOLOGIST
	58	103	3,089	26	496	537	4,148	40.37	2	1.3	NURSE EDUCATORS
	59	159	4,361	176	767	782	6,086	38.34	2	2.0	NURSE MGR. A
	60	402	15,560	185	1,939	2,715	20,400	50.81	5	5.0	NURSE MGR. B
	61	158	4,678	1,101	763	997	7,538	47.71	2	2.0	NURSE MGR. C
	62	80	3,390	20	386	588	4,385	54.81	1	1.0	NURSE MGR. D
	64	385	4,868	72	1,857	852	7,649	19.89	5	4.8	PHLEBOTOMIST
	66	144	4,801	0	697	828	6,325	43.85	2	1.8	UTILIZ.REVIEW/QUAL.ASSUR.SPEC./CASE MGR.
	68	80	1,372	0	386	237	1,995	24.94	1	1.0	HUMAN RESOURCES, ASSOCIATE LEVEL
	70	319	13,514	231	1,538	2,370	17,654	55.43	4	4.0	OTHER HOSPITAL SPECIFIC
	71	1,381	36,541	697	6,669	6,422	50,329	36.45	19	17.3	OTHER NON-HOSPITAL SPECIFIC

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17 Garrett	77	23,647	485,982	32,736	114,209	89,455	722,382	30.55	330	295.6	TOTAL

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18 Medstar Montgo	1	1,435	24,897	1,598	6,626	2,806	35,926	25.04	22	17.9	IP/OP ADM & REGISTRATION CLERK
	2	649	13,297	95	2,997	1,418	17,807	27.44	8	8.1	BILLING CLERK
	3	161	2,922	5	743	310	3,980	24.72	2	2.0	CASHIER - BUSINESS OFFICE
	4	177	3,001	0	817	318	4,136	23.37	3	2.2	GENERAL OFFICE CLERK
	6	124	3,499	1	573	371	4,443	35.83	2	1.6	DIETITIAN
	7	113	2,315	19	522	247	3,103	27.46	2	1.4	E.K.G./CARDIOLOGY TECH.
	8	243	8,402	0	1,122	890	10,414	42.86	3	3.0	EXECUTIVE ASST.
	9	959	31,652	3,126	4,428	3,683	42,889	44.72	11	12.0	INFO. SYSTEMS,STAFF LEVEL
	10	2,375	29,801	1,754	10,966	3,341	45,862	19.31	40	29.7	DIETARY AIDE I
	11	16,087	573,027	65,390	74,276	67,602	780,295	48.50	277	201.1	GENERAL DUTY NURSE
	12	3,378	46,370	4,829	15,597	5,421	72,217	21.38	47	42.2	ENVIRONMENTAL SERVICE WORKER
	13	1,574	75,942	358	7,266	8,079	91,645	58.24	20	19.7	INFO. SYSTEMS, PROF. LEVEL
	18	145	3,363	669	669	427	5,128	35.37	2	1.8	LICENSED PRACTICAL NURSE
	20	121	2,045	28	559	220	2,851	23.56	2	1.5	MAINTENANCE MECHANIC I
	21	295	8,478	115	1,362	910	10,865	36.83	8	3.7	MAINTENANCE MECHANIC II
	22	1,260	27,769	326	5,818	2,975	36,888	29.28	22	15.8	MDCL. RCDS. & CODING CLERK
	25	315	10,108	177	1,454	1,089	12,828	40.73	8	3.9	SOCIAL WORKER (M.S.W.)
	26	80	2,216	0	369	235	2,820	35.25	1	1.0	SOCIAL WORKER (B.S.)
	27	1,803	58,135	2,982	8,325	6,472	75,913	42.10	35	22.5	MDCL. TECHNOLOGIST (A.S.C.P)
	28	276	6,939	73	1,274	742	9,029	32.71	4	3.5	MDCL. TRANSCRIPTIONIST
	29	195	7,663	1,371	900	957	10,891	55.85	3	2.4	NUCLEAR MEDICINE TECHNOLOGIST (REG.)
	32	369	3,982	932	1,704	520	7,138	19.34	6	4.6	PATIENT CARE/NURSING AIDE I
	33	4,675	78,563	8,504	21,585	9,219	117,872	25.21	62	58.4	PATIENT CARE/NURSING AIDE II
	34	982	17,960	952	4,534	2,003	25,449	25.92	16	12.3	PHARMACY TECH.
	35	315	14,602	92	1,454	1,556	17,704	56.20	9	3.9	PHYS. THERAPIST
	36	1,146	37,601	4,599	5,291	4,469	51,960	45.34	30	14.3	RADIOLOGIC TECHNOLOGIST (RRT REG.)
	38	236	7,140	1,071	1,090	869	10,170	43.09	6	3.0	RESPIRATORY THERAPY TECH. (CERT.)
	39	539	18,183	1,978	2,489	2,135	24,784	45.98	9	6.7	RESPIRATORY THERAPIST(NBRT REG.)
	40	1,671	33,725	1,443	7,714	3,724	46,606	27.90	28	20.9	ADMINISTRATIVE ASST.
	41	1,164	21,043	1,761	5,374	2,415	30,593	26.28	22	14.6	SECURITY OFFICER
	42	73	2,783	837	337	383	4,340	59.46	2	0.9	SPECIAL PROCEDURES TECHNOLOGIST
	43	1,066	60,048	2,050	4,922	6,576	73,595	69.04	17	13.3	STAFF & CLINICAL PHARMACIST
	44	261	8,063	202	1,205	875	10,345	39.64	9	3.3	STATIONARY ENGINEER LICENSED
	45	932	15,728	295	4,303	1,697	22,023	23.63	12	11.7	MATERIALS HANDLER, OPERATIONS LEVEL
	46	553	12,798	1,597	2,553	1,524	18,473	33.40	7	6.9	SURGICAL TECH.
	47	152	4,647	0	702	492	5,841	38.43	2	1.9	MATERIALS HANDLER, PROF. LEVEL
	48	732	11,860	804	3,380	1,341	17,385	23.75	12	9.2	TELEPHONE OPERATOR
	49	533	21,997	5,670	2,461	2,930	33,058	62.02	19	6.7	ULTRASOUND TECHNOLOGIST
	50	1,863	33,029	2,576	8,602	3,770	47,977	25.75	27	23.3	UNIT CLERK/SECRETARY
	53	324	10,053	0	1,494	1,065	12,612	38.97	4	4.0	ACCOUNTANT/FINANCIAL ANALYST
	54	320	7,567	0	1,477	801	9,846	30.77	4	4.0	ACCOUNTING/ACT.PYBLE/PAYROLL CLERK
	55	320	7,215	0	1,477	764	9,456	29.55	4	4.0	COLLECTION CLERK
	56	874	13,854	376	4,035	1,507	19,772	22.62	12	10.9	COOK
	57	355	14,389	1,721	1,639	1,706	19,455	54.80	7	4.4	C.T. TECHNOLOGIST
	58	300	14,024	0	1,385	1,485	16,894	56.31	4	3.8	NURSE EDUCATORS

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18 Medstar Montgo	59	1,370	57,087	3,876	6,326	6,455	73,744	53.83	17	17.1	NURSE MGR. A
	60	704	36,213	2,834	3,250	4,135	46,432	65.95	9	8.8	NURSE MGR. B
	61	709	31,706	1,333	3,274	3,498	39,811	56.15	10	8.9	NURSE MGR. C
	62	240	14,388	3,000	1,108	1,841	20,337	84.74	3	3.0	NURSE MGR. D
	63	225	9,455	57	1,039	1,007	11,558	51.37	6	2.8	OCCUP. THERAPIST
	64	520	8,761	634	2,401	995	12,791	24.60	10	6.5	PHLEBOTOMIST
	65	160	2,924	39	739	314	4,015	25.10	2	2.0	PHYSI. & OCCUP. THERAPIST ASST.
	66	511	19,575	0	2,359	2,073	24,007	46.98	9	6.4	UTILIZ.REVIEW/QUAL.ASSUR.SPEC./CASE MGR.
	67	85	3,588	148	392	396	4,524	53.22	4	1.1	SPEECH LANGUAGE PATHOLOGIST/AUDIO.
	68	144	4,774	0	665	506	5,944	41.28	2	1.8	HUMAN RESOURCES, ASSOCIATE LEVEL
	70	6,673	208,935	7,230	30,809	22,890	269,864	40.44	99	83.4	OTHER HOSPITAL SPECIFIC
	71	1,762	74,173	2,381	8,135	8,106	92,796	52.67	26	22.0	OTHER NON-HOSPITAL SPECIFIC
	77	64,621	1,884,276	141,908	298,369	214,551	2,539,104	39.29	1,049	807.8	TOTAL



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19 Peninsula	1	4,436	75,239	5,101	21,155	8,897	110,392	24.89	72	55.5	IP/OP ADM & REGISTRATION CLERK
	2	2,759	42,079	24	13,157	4,663	59,923	21.72	39	34.5	BILLING CLERK
	3	301	4,587	3	1,435	508	6,534	21.71	5	3.8	CASHIER - BUSINESS OFFICE
	4	495	6,145	231	2,361	706	9,443	19.08	7	6.2	GENERAL OFFICE CLERK
	6	397	10,154	71	1,893	1,132	13,251	33.38	8	5.0	DIETITIAN
	7	308	4,787	545	1,469	590	7,391	24.00	8	3.9	E.K.G./CARDIOLOGY TECH.
	8	600	14,844	0	2,861	1,644	19,349	32.25	9	7.5	EXECUTIVE ASST.
	9	1,092	23,611	1,896	5,208	2,825	33,539	30.71	15	13.7	INFO. SYSTEMS,STAFF LEVEL
	10	3,088	30,371	1,259	14,726	3,503	49,859	16.15	62	38.6	DIETARY AIDE I
	11	46,697	1,540,989	212,188	222,691	194,158	2,170,026	46.47	868	583.7	GENERAL DUTY NURSE
	12	6,202	70,137	5,826	29,576	8,413	113,952	18.37	82	77.5	ENVIRONMENTAL SERVICE WORKER
	13	3,454	148,132	179	16,472	16,425	181,208	52.46	47	43.2	INFO. SYSTEMS, PROF. LEVEL
	14	759	9,791	828	3,620	1,176	15,415	20.31	15	9.5	LABORATORY ASST.
	16	1,146	27,971	1,327	5,465	3,245	38,008	33.17	16	14.3	LABORATORY TECH. II
	18	632	14,803	1,399	3,014	1,794	21,010	33.24	9	7.9	LICENSED PRACTICAL NURSE
	19	151	1,712	3	720	190	2,625	17.38	2	1.9	MAIL CLERK
	20	234	3,205	313	1,116	390	5,024	21.47	3	2.9	MAINTENANCE MECHANIC I
	21	1,220	22,139	2,433	5,818	2,721	33,111	27.14	15	15.3	MAINTENANCE MECHANIC II
	22	1,884	34,339	135	8,985	3,818	47,276	25.09	25	23.6	MDCL. RCDS. & CODING CLERK
	23	375	13,374	0	1,788	1,481	16,643	44.38	5	4.7	MEDICAL RECORDS TECHNICIAN ART
	25	343	8,535	5	1,636	946	11,121	32.42	5	4.3	SOCIAL WORKER (M.S.W.)
	26	188	4,235	0	897	469	5,601	29.79	3	2.4	SOCIAL WORKER (B.S.)
	27	2,764	75,320	3,388	13,181	8,717	100,606	36.40	40	34.6	MDCL. TECHNOLOGIST (A.S.C.P)
	28	1,731	28,573	860	8,255	3,260	40,947	23.66	21	21.6	MDCL. TRANSCRIPTIONIST
	29	437	14,709	2,091	2,084	1,861	20,745	47.47	9	5.5	NUCLEAR MEDICINE TECHNOLOGIST (REG.)
	31	60	2,893	460	286	371	4,010	66.84	3	0.8	NURSE PRACT./CLINICAL NURSE SPEC.
	32	11,000	118,698	17,342	52,457	15,066	203,563	18.51	258	137.5	PATIENT CARE/NURSING AIDE I
	33	3,323	46,781	6,975	15,847	5,953	75,556	22.74	57	41.5	PATIENT CARE/NURSING AIDE II
	34	2,089	30,305	3,909	9,962	3,789	47,965	22.96	32	26.1	PHARMACY TECH.
	35	847	31,110	6,406	4,039	4,155	45,710	53.97	15	10.6	PHYS. THERAPIST
	36	1,948	49,243	4,553	9,290	5,958	69,043	35.44	34	24.4	RADIOLOGIC TECHNOLOGIST (RRT REG.)
	37	478	16,194	1,325	2,280	1,940	21,739	45.48	7	6.0	MRI TECHNOLOGIST
	38	558	14,579	2,688	2,661	1,912	21,840	39.14	8	7.0	RESPIRATORY THERAPY TECH. (CERT.)
	39	2,607	71,207	11,913	12,432	9,205	104,758	40.18	39	32.6	RESPIRATORY THERAPIST(NBRT REG.)
	40	2,660	39,985	1,323	12,685	4,575	58,568	22.02	39	33.3	ADMINISTRATIVE ASST.
	41	1,537	24,715	3,391	7,330	3,113	38,548	25.08	19	19.2	SECURITY OFFICER
	42	1,383	43,238	5,789	6,595	5,430	61,052	44.14	18	17.3	SPECIAL PROCEDURES TECHNOLOGIST
	43	1,728	97,462	6,410	8,241	11,503	123,616	71.54	26	21.6	STAFF & CLINICAL PHARMACIST
	44	414	10,994	1,169	1,974	1,347	15,484	37.40	7	5.2	STATIONARY ENGINEER LICENSED
	45	2,964	38,612	2,901	14,135	4,597	60,245	20.33	42	37.1	MATERIALS HANDLER, OPERATIONS LEVEL
	46	2,845	56,441	10,519	13,567	7,416	87,943	30.91	38	35.6	SURGICAL TECH.
	47	1,603	37,879	1,543	7,644	4,366	51,432	32.09	21	20.0	MATERIALS HANDLER, PROF. LEVEL
	48	849	10,382	788	4,049	1,237	16,456	19.38	12	10.6	TELEPHONE OPERATOR
	49	1,221	45,525	10,949	5,823	6,254	68,551	56.14	13	15.3	ULTRASOUND TECHNOLOGIST
	50	5,108	67,741	8,705	24,359	8,466	109,271	21.39	98	63.9	UNIT CLERK/SECRETARY

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19 Peninsula	53	870	26,751	0	4,149	2,963	33,862	38.92	12	10.9	ACCOUNTANT/FINANCIAL ANALYST
	54	618	14,177	163	2,947	1,588	18,875	30.54	8	7.7	ACCOUNTING/ACT.PYBLE/PAYROLL CLERK
	55	668	9,876	78	3,186	1,102	14,242	21.32	9	8.4	COLLECTION CLERK
	56	740	8,775	725	3,529	1,052	14,081	19.03	10	9.3	COOK
	57	1,027	33,463	3,002	4,898	4,038	45,401	44.21	16	12.8	C.T. TECHNOLOGIST
	58	795	31,371	301	3,791	3,508	38,971	49.02	11	9.9	NURSE EDUCATORS
	59	2,316	84,084	1,802	11,045	9,512	106,442	45.96	29	29.0	NURSE MGR. A
	61	431	21,303	1,027	2,055	2,473	26,858	62.32	8	5.4	NURSE MGR. C
	62	465	26,101	0	2,218	2,891	31,209	67.12	7	5.8	NURSE MGR. D
	63	69	3,130	545	329	407	4,411	63.93	4	0.9	OCCUP. THERAPIST
	64	2,169	28,618	2,125	10,344	3,405	44,491	20.51	42	27.1	PHLEBOTOMIST
	65	369	10,321	525	1,760	1,201	13,807	37.42	6	4.6	PHYSI. & OCCUP. THERAPIST ASST.
	66	2,968	107,174	5,036	14,154	12,427	138,791	46.76	41	37.1	UTILIZ.REVIEW/QUAL.ASSUR.SPEC./CASE MGR.
	67	167	4,760	1,251	796	666	7,473	44.75	3	2.1	SPEECH LANGUAGE PATHOLOGIST/AUDIO.
	68	600	14,669	0	2,861	1,625	19,155	31.92	8	7.5	HUMAN RESOURCES, ASSOCIATE LEVEL
	69	375	18,266	0	1,788	2,023	22,077	58.87	5	4.7	HUMAN RESOURCES, MGMT. LEVEL
	70	6,428	226,672	4,633	30,654	25,616	287,575	44.74	101	80.4	OTHER HOSPITAL SPECIFIC
	71	8,421	222,494	3,854	40,159	25,067	291,574	34.62	129	105.3	OTHER NON-HOSPITAL SPECIFIC
	77	156,411	3,975,770	374,230	745,902	481,747	5,577,649	35.66	2,625	1955.1	TOTAL

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22 Suburban	1	3,820	67,309	2,256	12,491	11,315	93,371	24.44	44	47.8	IP/OP ADM & REGISTRATION CLERK
	2	1,695	34,405	1,018	5,541	5,761	46,726	27.57	20	21.2	BILLING CLERK
	3	265	5,810	0	867	945	7,622	28.76	3	3.3	CASHIER - BUSINESS OFFICE
	4	1,477	23,542	480	4,828	3,907	32,758	22.18	27	18.5	GENERAL OFFICE CLERK
	7	569	16,730	1,307	1,860	2,934	22,829	40.14	15	7.1	E.K.G./CARDIOLOGY TECH.
	8	200	5,813	0	653	946	7,412	37.09	2	2.5	EXECUTIVE ASST.
	9	629	19,764	539	2,057	3,302	25,662	40.80	7	7.9	INFO. SYSTEMS,STAFF LEVEL
	10	1,437	18,014	644	4,699	3,035	26,392	18.36	21	18.0	DIETARY AIDE I
	11	24,892	926,544	230,464	81,389	188,184	1,426,582	57.31	493	311.1	GENERAL DUTY NURSE
	12	4,210	54,659	2,837	13,764	9,351	80,611	19.15	54	52.6	ENVIRONMENTAL SERVICE WORKER
	13	2,153	98,902	2,036	7,041	16,417	124,397	57.77	26	26.9	INFO. SYSTEMS, PROF. LEVEL
	14	160	3,292	164	522	562	4,540	28.46	2	2.0	LABORATORY ASST.
	16	694	15,028	1,187	2,268	2,637	21,121	30.45	10	8.7	LABORATORY TECH. II
	18	119	4,527	73	390	748	5,738	48.06	4	1.5	LICENSED PRACTICAL NURSE
	20	96	1,925	0	314	313	2,552	26.58	2	1.2	MAINTENANCE MECHANIC I
	21	695	20,054	911	2,272	3,410	26,648	38.35	8	8.7	MAINTENANCE MECHANIC II
	22	1,136	19,090	225	3,714	3,142	26,171	23.04	14	14.2	MDCL. RCDS. & CODING CLERK
	23	811	25,040	96	2,651	4,088	31,876	39.32	10	10.1	MEDICAL RECORDS TECHNICIAN ART
	25	1,890	62,402	2,614	6,179	10,575	81,769	43.27	46	23.6	SOCIAL WORKER (M.S.W.)
	26	80	2,628	450	262	501	3,840	48.00	1	1.0	SOCIAL WORKER (B.S.)
	27	2,467	75,658	2,905	8,068	12,778	99,408	40.29	44	30.8	MDCL. TECHNOLOGIST (A.S.C.P)
	29	122	4,967	686	400	920	6,973	56.97	3	1.5	NUCLEAR MEDICINE TECHNOLOGIST (REG.)
	31	1,954	92,875	1,462	6,390	15,344	116,070	59.39	34	24.4	NURSE PRACT./CLINICAL NURSE SPEC.
	32	1,427	17,918	774	4,666	3,040	26,398	18.50	27	17.8	PATIENT CARE/NURSING AIDE I
	33	8,653	153,620	10,870	28,295	26,754	219,539	25.37	160	108.2	PATIENT CARE/NURSING AIDE II
	34	1,324	22,379	1,553	4,331	3,892	32,155	24.28	22	16.6	PHARMACY TECH.
	35	694	29,720	947	2,268	4,988	37,923	54.67	17	8.7	PHYS. THERAPIST
	36	1,789	62,278	4,067	5,850	10,791	82,985	46.39	31	22.4	RADIOLOGIC TECHNOLOGIST (RRT REG.)
	37	422	16,010	1,275	1,380	2,811	21,477	50.89	7	5.3	MRI TECHNOLOGIST
	38	735	19,619	1,816	2,404	3,486	27,326	37.16	15	9.2	RESPIRATORY THERAPY TECH. (CERT.)
	39	1,292	39,339	2,353	4,225	6,781	52,698	40.78	20	16.2	RESPIRATORY THERAPIST(NBRT REG.)
	40	2,701	64,321	86	8,832	10,475	83,714	30.99	34	33.8	ADMINISTRATIVE ASST.
	41	1,494	33,604	1,671	4,884	5,737	45,896	30.73	28	18.7	SECURITY OFFICER
	42	792	35,422	3,824	2,590	6,383	48,219	60.88	12	9.9	SPECIAL PROCEDURES TECHNOLOGIST
	43	1,104	61,308	0	3,608	9,972	74,887	67.86	15	13.8	STAFF & CLINICAL PHARMACIST
	44	543	16,393	539	1,776	2,754	21,462	39.51	7	6.8	STATIONARY ENGINEER LICENSED
	45	2,950	55,179	2,386	9,645	9,363	76,573	25.96	36	36.9	MATERIALS HANDLER, OPERATIONS LEVEL
	46	1,847	49,591	6,457	6,039	9,116	71,204	38.55	30	23.1	SURGICAL TECH.
	47	451	13,327	21	1,474	2,171	16,994	37.69	5	5.6	MATERIALS HANDLER, PROF. LEVEL
	48	643	10,105	1,063	2,103	1,816	15,087	23.46	13	8.0	TELEPHONE OPERATOR
	49	282	11,213	660	920	1,931	14,724	52.31	7	3.5	ULTRASOUND TECHNOLOGIST
	50	1,679	29,645	1,196	5,490	5,016	41,347	24.63	28	21.0	UNIT CLERK/SECRETARY
	53	623	24,720	90	2,037	4,035	30,883	49.56	6	7.8	ACCOUNTANT/FINANCIAL ANALYST
	54	119	2,762	0	389	449	3,600	30.23	1	1.5	ACCOUNTING/ACT.PYBLE/PAYROLL CLERK
	56	1,076	15,764	473	3,519	2,641	22,397	20.81	14	13.5	COOK

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22 Suburban	57	320	11,441	1,255	1,045	2,065	15,805	49.47	4	4.0	C.T. TECHNOLOGIST
	58	472	20,781	631	1,542	3,483	26,436	56.06	9	5.9	NURSE EDUCATORS
	59	2,448	109,123	3,753	8,004	18,359	139,239	56.88	33	30.6	NURSE MGR. A
	60	1,125	64,633	0	3,678	10,512	78,824	70.07	16	14.1	NURSE MGR. B
	61	310	14,525	891	1,014	2,507	18,938	61.09	6	3.9	NURSE MGR. C
	63	405	15,933	240	1,325	2,631	20,129	49.67	13	5.1	OCCUP. THERAPIST
	64	1,125	20,746	2,731	3,678	3,818	30,973	27.53	18	14.1	PHLEBOTOMIST
	65	146	3,620	269	476	632	4,997	34.34	3	1.8	PHYSI. & OCCUP. THERAPIST ASST.
	66	2,037	86,119	1,074	6,660	14,182	108,036	53.04	28	25.5	UTILIZ.REVIEW/QUAL.ASSUR.SPEC./CASE MGR.
	67	158	7,157	245	516	1,204	9,122	57.81	6	2.0	SPEECH LANGUAGE PATHOLOGIST/AUDIO.
	68	459	15,091	0	1,499	2,455	19,045	41.54	4	5.7	HUMAN RESOURCES, ASSOCIATE LEVEL
	69	160	8,428	0	523	1,371	10,322	64.51	3	2.0	HUMAN RESOURCES, MGMT. LEVEL
	70	5,606	230,544	2,247	18,332	37,863	288,986	51.55	80	70.1	OTHER HOSPITAL SPECIFIC
	71	6,856	266,719	1,436	22,418	43,615	334,188	48.74	62	85.7	OTHER NON-HOSPITAL SPECIFIC
	77	105,835	3,258,077	309,247	346,056	580,216	4,493,596	42.46	1,710	1322.9	TOTAL

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23 Anne Arundel	1	5,780	101,541	4,469	21,182	9,573	136,765	23.66	81	72.3	IP/OP ADM & REGISTRATION CLERK
	2	3,706	73,261	5,230	13,582	7,088	99,161	26.76	46	46.3	BILLING CLERK
	4	551	10,855	395	2,021	1,016	14,287	25.91	10	6.9	GENERAL OFFICE CLERK
	6	396	11,758	857	1,453	1,139	15,207	38.36	7	5.0	DIETITIAN
	7	1,105	26,569	1,449	4,051	2,530	34,599	31.30	23	13.8	E.K.G./CARDIOLOGY TECH.
	8	870	24,911	544	3,188	2,299	30,942	35.57	11	10.9	EXECUTIVE ASST.
	9	1,531	44,302	2,870	5,610	4,260	57,041	37.26	17	19.1	INFO. SYSTEMS,STAFF LEVEL
	10	5,385	71,379	4,462	19,734	6,849	102,424	19.02	76	67.3	DIETARY AIDE I
	11	64,630	2,332,028	262,352	236,844	234,279	3,065,503	47.43	1,002	807.9	GENERAL DUTY NURSE
	12	9,312	122,199	10,179	34,126	11,954	178,458	19.16	115	116.4	ENVIRONMENTAL SERVICE WORKER
	13	6,116	255,988	10,644	22,413	24,078	313,123	51.20	76	76.5	INFO. SYSTEMS, PROF. LEVEL
	14	167	7,082	0	613	640	8,334	49.83	3	2.1	LABORATORY ASST.
	15	633	11,301	1,258	2,319	1,134	16,012	25.31	8	7.9	LABORATORY TECH. I
	16	1,801	46,261	3,221	6,602	4,468	60,553	33.61	27	22.5	LABORATORY TECH. II
	18	995	40,154	3,284	3,645	3,923	51,005	51.28	14	12.4	LICENSED PRACTICAL NURSE
	20	161	2,382	0	589	215	3,187	19.82	2	2.0	MAINTENANCE MECHANIC I
	21	2,111	53,153	3,543	7,736	5,120	69,551	32.95	26	26.4	MAINTENANCE MECHANIC II
	22	1,603	27,218	1,378	5,875	2,582	37,053	23.11	21	20.0	MDCL. RCDS. & CODING CLERK
	23	995	23,076	3,274	3,645	2,379	32,374	32.55	13	12.4	MEDICAL RECORDS TECHNICIAN ART
	25	743	21,160	2,150	2,722	2,105	28,137	37.88	12	9.3	SOCIAL WORKER (M.S.W.)
	26	349	7,369	652	1,279	724	10,024	28.73	5	4.4	SOCIAL WORKER (B.S.)
	27	2,599	85,657	6,107	9,524	8,287	109,574	42.16	41	32.5	MDCL. TECHNOLOGIST (A.S.C.P)
	29	1,774	81,270	4,275	6,501	7,725	99,770	56.24	26	22.2	NUCLEAR MEDICINE TECHNOLOGIST (REG.)
	31	264	10,242	2,446	967	1,146	14,802	56.07	4	3.3	NURSE PRACT./CLINICAL NURSE SPEC.
	32	4,441	65,248	6,678	16,276	6,495	94,697	21.32	82	55.5	PATIENT CARE/NURSING AIDE I
	33	22,957	372,215	36,004	84,128	36,863	529,211	23.05	316	287.0	PATIENT CARE/NURSING AIDE II
	34	2,247	42,298	4,009	8,233	4,182	58,721	26.14	30	28.1	PHARMACY TECH.
	35	1,254	47,633	4,797	4,595	4,735	61,760	49.25	26	15.7	PHYS. THERAPIST
	36	2,363	75,847	5,215	8,658	7,320	97,040	41.07	35	29.5	RADIOLOGIC TECHNOLOGIST (RRT REG.)
	37	528	22,354	2,172	1,936	2,215	28,677	54.29	7	6.6	MRI TECHNOLOGIST
	38	332	10,089	1,021	1,216	1,003	13,329	40.18	5	4.1	RESPIRATORY THERAPY TECH. (CERT.)
	39	2,397	67,736	5,942	8,786	6,653	89,117	37.17	34	30.0	RESPIRATORY THERAPIST(NBRT REG.)
	40	1,172	21,140	2,925	4,296	2,173	30,534	26.05	16	14.7	ADMINISTRATIVE ASST.
	41	2,159	32,574	4,941	7,911	3,388	48,814	22.61	25	27.0	SECURITY OFFICER
	42	360	15,745	550	1,317	1,471	19,084	53.08	5	4.5	SPECIAL PROCEDURES TECHNOLOGIST
	43	2,825	147,316	21,998	10,351	15,289	194,955	69.02	36	35.3	STAFF & CLINICAL PHARMACIST
	44	504	14,711	620	1,845	1,384	18,560	36.86	7	6.3	STATIONARY ENGINEER LICENSED
	45	3,190	58,709	3,175	11,690	5,588	79,162	24.82	36	39.9	MATERIALS HANDLER, OPERATIONS LEVEL
	46	3,651	90,160	3,609	13,381	8,468	115,616	31.66	52	45.6	SURGICAL TECH.
	47	2,718	58,702	1,773	9,962	5,461	75,898	27.92	32	34.0	MATERIALS HANDLER, PROF. LEVEL
	48	1,118	13,670	2,922	4,098	1,498	22,189	19.84	15	14.0	TELEPHONE OPERATOR
	49	621	26,612	1,288	2,274	2,519	32,694	52.68	9	7.8	ULTRASOUND TECHNOLOGIST
	50	3,153	52,041	4,540	11,555	5,109	73,245	23.23	47	39.4	UNIT CLERK/SECRETARY
	53	1,272	45,153	3,556	4,662	4,399	57,770	45.41	16	15.9	ACCOUNTANT/FINANCIAL ANALYST
	54	746	18,869	627	2,734	1,760	23,990	32.16	10	9.3	ACCOUNTING/ACT.PYBLE/PAYROLL CLERK

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23 Anne Arundel	55	659	11,754	175	2,413	1,077	15,420	23.42	8	8.2	COLLECTION CLERK	
	56	971	19,242	628	3,558	1,794	25,223	25.98	14	12.1	COOK	
	57	695	27,754	746	2,545	2,574	33,618	48.41	10	8.7	C.T. TECHNOLOGIST	
	58	1,805	71,466	11,222	6,615	7,467	96,770	53.61	24	22.6	NURSE EDUCATORS	
	59	319	17,252	1,753	1,167	1,716	21,888	68.72	5	4.0	NURSE MGR. A	
	60	406	19,778	1,093	1,487	1,885	24,242	59.75	5	5.1	NURSE MGR. B	
	62	1,233	63,793	10,862	4,519	6,742	85,916	69.67	15	15.4	NURSE MGR. D	
	63	482	16,533	1,285	1,765	1,609	21,192	43.99	10	6.0	OCCUP. THERAPIST	
	64	927	14,788	573	3,397	1,387	20,146	21.73	15	11.6	PHLEBOTOMIST	
	65	729	16,422	1,675	2,672	1,634	22,403	30.72	11	9.1	PHYSI. & OCCUP. THERAPIST ASST.	
	66	2,950	110,963	6,691	10,811	10,624	139,090	47.15	43	36.9	UTILIZ.REVIEW/QUAL.ASSUR.SPEC./CASE MGR.	
	67	366	13,350	528	1,339	1,253	16,470	45.06	10	4.6	SPEECH LANGUAGE PATHOLOGIST/AUDIO.	
	68	1,147	40,457	3,164	4,203	3,939	51,764	45.13	15	14.3	HUMAN RESOURCES, ASSOCIATE LEVEL	
	69	161	7,801	484	590	748	9,623	59.77	2	2.0	HUMAN RESOURCES, MGMT. LEVEL	
	70	3,120	170,503	16,184	11,432	16,858	214,977	68.91	47	39.0	OTHER HOSPITAL SPECIFIC	
	71	8,764	348,525	22,137	32,117	33,472	436,251	49.78	126	109.6	OTHER NON-HOSPITAL SPECIFIC	
	77		198,318	5,760,318	532,602	726,754	568,268	7,587,941	38.26	2,867	2479.0	TOTAL

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24 Medstar Union	1	2,808	44,751	3,018	14,163	3,629	65,561	23.35	42	35.1	IP/OP ADM & REGISTRATION CLERK
	2	2,190	38,212	1,470	11,047	3,015	53,744	24.54	28	27.4	BILLING CLERK
	3	117	1,852	204	589	156	2,802	23.99	1	1.5	CASHIER - BUSINESS OFFICE
	4	1,407	21,209	1,218	7,095	1,704	31,227	22.20	22	17.6	GENERAL OFFICE CLERK
	6	152	5,149	0	767	391	6,307	41.49	2	1.9	DIETITIAN
	7	259	3,602	429	1,306	306	5,644	21.80	5	3.2	E.K.G./CARDIOLOGY TECH.
	8	900	27,572	236	4,541	2,113	34,461	38.28	12	11.3	EXECUTIVE ASST.
	9	40	2,336	0	203	177	2,717	67.48	1	0.5	INFO. SYSTEMS,STAFF LEVEL
	11	43,360	1,503,562	162,712	218,710	126,582	2,011,567	46.39	651	542.0	GENERAL DUTY NURSE
	12	2,356	28,435	2,062	11,882	2,317	44,696	18.97	30	29.4	ENVIRONMENTAL SERVICE WORKER
	13	1,822	80,129	351	9,191	6,114	95,784	52.57	23	22.8	INFO. SYSTEMS, PROF. LEVEL
	14	688	10,956	1,031	3,468	911	16,365	23.80	11	8.6	LABORATORY ASST.
	15	263	6,964	42	1,326	532	8,864	33.71	5	3.3	LABORATORY TECH. I
	17	2,114	101,049	5,120	10,662	8,065	124,896	59.09	29	26.4	PHYSICIANS ASST.
	19	221	2,893	111	1,115	228	4,347	19.67	4	2.8	MAIL CLERK
	20	257	5,414	600	1,298	457	7,768	30.19	8	3.2	MAINTENANCE MECHANIC I
	21	592	17,549	3,016	2,985	1,562	25,113	42.43	14	7.4	MAINTENANCE MECHANIC II
	22	1,003	14,554	524	5,058	1,145	21,282	21.22	14	12.5	MDCL. RCDS. & CODING CLERK
	23	1,414	40,560	291	7,134	3,103	51,089	36.12	20	17.7	MEDICAL RECORDS TECHNICIAN ART
	25	1,119	33,282	0	5,645	2,528	41,456	37.04	16	14.0	SOCIAL WORKER (M.S.W.)
	26	80	2,330	0	404	177	2,910	36.38	1	1.0	SOCIAL WORKER (B.S.)
	27	3,098	106,694	5,952	15,626	8,557	136,830	44.17	46	38.7	MDCL. TECHNOLOGIST (A.S.C.P)
	28	567	11,702	28	2,859	891	15,480	27.31	8	7.1	MDCL. TRANSCRIPTIONIST
	29	280	10,091	1,108	1,414	851	13,464	48.04	6	3.5	NUCLEAR MEDICINE TECHNOLOGIST (REG.)
	31	1,825	89,480	166	9,204	6,810	105,660	57.90	24	22.8	NURSE PRACT./CLINICAL NURSE SPEC.
	32	548	6,936	72	2,765	532	10,305	18.80	11	6.9	PATIENT CARE/NURSING AIDE I
	33	13,775	209,358	20,979	69,481	17,498	317,317	23.04	198	172.2	PATIENT CARE/NURSING AIDE II
	34	1,318	25,114	1,561	6,647	2,026	35,348	26.82	19	16.5	PHARMACY TECH.
	35	1,056	43,302	2,870	5,325	3,508	55,005	52.11	26	13.2	PHYS. THERAPIST
	36	1,947	62,246	2,941	9,819	4,952	79,959	41.07	38	24.3	RADIOLOGIC TECHNOLOGIST (RRT REG.)
	37	181	6,568	2,126	911	661	10,266	56.85	4	2.3	MRI TECHNOLOGIST
	38	508	15,290	2,574	2,563	1,357	21,784	42.86	8	6.4	RESPIRATORY THERAPY TECH. (CERT.)
	39	972	34,133	8,661	4,904	3,251	50,948	52.41	18	12.2	RESPIRATORY THERAPIST(NBRT REG.)
	40	6,098	115,214	2,547	30,756	8,946	157,463	25.82	83	76.2	ADMINISTRATIVE ASST.
	41	4,039	65,220	8,640	20,372	5,611	99,843	24.72	68	50.5	SECURITY OFFICER
	42	1,447	59,572	4,069	7,297	4,835	75,773	52.37	20	18.1	SPECIAL PROCEDURES TECHNOLOGIST
	43	2,051	115,834	4,129	10,344	9,113	139,420	67.98	33	25.6	STAFF & CLINICAL PHARMACIST
	45	3,575	57,015	5,996	18,034	4,787	85,831	24.01	46	44.7	MATERIALS HANDLER, OPERATIONS LEVEL
	46	1,869	45,563	4,721	9,427	3,820	63,532	33.99	29	23.4	SURGICAL TECH.
	47	542	17,057	17	2,733	1,297	21,104	38.96	7	6.8	MATERIALS HANDLER, PROF. LEVEL
	48	503	6,168	1,493	2,538	582	10,781	21.43	7	6.3	TELEPHONE OPERATOR
	49	917	30,863	2,470	4,626	2,532	40,491	44.15	15	11.5	ULTRASOUND TECHNOLOGIST
	50	4,731	69,638	6,142	23,865	5,757	105,403	22.28	67	59.1	UNIT CLERK/SECRETARY
	53	642	20,379	0	3,236	1,548	25,163	39.22	8	8.0	ACCOUNTANT/FINANCIAL ANALYST
	54	627	11,833	1,092	3,161	982	17,068	27.23	8	7.8	ACCOUNTING/ACT.PYBLE/PAYROLL CLERK

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24 Medstar Union	55	307	5,124	262	1,549	409	7,344	23.92	4	3.8	COLLECTION CLERK
	57	525	19,000	1,976	2,649	1,593	25,218	48.02	8	6.6	C.T. TECHNOLOGIST
	58	728	32,643	0	3,672	2,480	38,795	53.29	10	9.1	NURSE EDUCATORS
	59	1,107	52,849	120	5,586	4,024	62,579	56.51	14	13.8	NURSE MGR. A
	60	1,161	62,389	0	5,855	4,740	72,984	62.87	15	14.5	NURSE MGR. B
	62	440	27,997	0	2,219	2,127	32,343	73.51	6	5.5	NURSE MGR. D
	63	1,325	50,407	2,090	6,684	3,988	63,168	47.67	23	16.6	OCCUP. THERAPIST
	64	1,033	16,346	2,864	5,213	1,459	25,882	25.04	17	12.9	PHLEBOTOMIST
	65	176	5,014	369	888	409	6,680	37.95	3	2.2	PHYSI. & OCCUP. THERAPIST ASST.
	66	2,155	86,733	280	10,870	6,610	104,493	48.49	32	26.9	UTILIZ.REVIEW/QUAL.ASSUR.SPEC./CASE MGR.
	67	165	6,126	440	833	499	7,898	47.83	3	2.1	SPEECH LANGUAGE PATHOLOGIST/AUDIO.
	68	887	28,298	311	4,474	2,173	35,256	39.75	11	11.1	HUMAN RESOURCES, ASSOCIATE LEVEL
	69	214	13,720	0	1,079	1,042	15,842	74.03	3	2.7	HUMAN RESOURCES, MGMT. LEVEL
	70	10,576	380,565	5,272	53,344	29,311	468,492	44.30	161	132.2	OTHER HOSPITAL SPECIFIC
	71	7,131	322,564	4,466	35,969	24,844	387,842	54.39	97	89.1	OTHER NON-HOSPITAL SPECIFIC
	77	144,207	4,337,405	291,241	727,380	351,626	5,707,652	39.58	2,143	1802.6	TOTAL



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27 Western Maryla	1	2,463	33,609	1,165	14,208	9,352	58,335	23.68	32	30.8	IP/OP ADM & REGISTRATION CLERK
	2	3,035	45,194	50	17,505	12,167	74,916	24.69	40	37.9	BILLING CLERK
	4	607	7,436	95	3,500	2,025	13,057	21.52	10	7.6	GENERAL OFFICE CLERK
	6	554	13,607	66	3,197	3,677	20,547	37.07	8	6.9	DIETITIAN
	7	492	8,629	233	2,838	2,383	14,083	28.62	7	6.2	E.K.G./CARDIOLOGY TECH.
	8	642	14,060	8	3,702	3,783	21,553	33.59	8	8.0	EXECUTIVE ASST.
	9	489	11,015	39	2,819	2,973	16,847	34.47	6	6.1	INFO. SYSTEMS,STAFF LEVEL
	10	4,708	54,959	2,089	27,159	15,341	99,548	21.14	68	58.9	DIETARY AIDE I
	11	33,085	995,404	56,030	190,860	282,755	1,525,048	46.09	467	413.6	GENERAL DUTY NURSE
	12	5,762	61,789	4,085	33,240	17,715	116,829	20.28	80	72.0	ENVIRONMENTAL SERVICE WORKER
	13	1,360	43,424	1,122	7,845	11,979	64,371	47.33	17	17.0	INFO. SYSTEMS, PROF. LEVEL
	14	1,028	14,646	414	5,932	4,050	25,043	24.35	14	12.9	LABORATORY ASST.
	15	2,173	47,905	1,461	12,535	13,276	75,177	34.60	28	27.2	LABORATORY TECH. I
	16	329	8,508	65	1,895	2,305	12,774	38.88	4	4.1	LABORATORY TECH. II
	18	688	15,291	416	3,967	4,224	23,899	34.75	10	8.6	LICENSED PRACTICAL NURSE
	19	160	1,965	0	923	528	3,416	21.35	2	2.0	MAIL CLERK
	20	386	5,216	414	2,225	1,514	9,370	24.29	5	4.8	MAINTENANCE MECHANIC I
	21	1,498	31,509	1,168	8,639	8,788	50,103	33.46	18	18.7	MAINTENANCE MECHANIC II
	22	1,247	19,127	144	7,191	5,182	31,644	25.39	17	15.6	MDCL. RCDS. & CODING CLERK
	23	880	19,461	51	5,078	5,247	29,837	33.90	11	11.0	MEDICAL RECORDS TECHNICIAN ART
	25	441	11,372	17	2,541	3,063	16,993	38.58	6	5.5	SOCIAL WORKER (M.S.W.)
	26	240	5,478	28	1,384	1,481	8,372	34.88	3	3.0	SOCIAL WORKER (B.S.)
	27	660	16,596	1,127	3,806	4,766	26,295	39.86	9	8.2	MDCL. TECHNOLOGIST (A.S.C.P)
	28	1,195	20,131	653	6,891	5,589	33,265	27.85	17	14.9	MDCL. TRANSCRIPTIONIST
	29	884	30,001	674	5,098	8,249	44,023	49.81	12	11.0	NUCLEAR MEDICINE TECHNOLOGIST (REG.)
	31	561	21,556	1,247	3,238	6,132	32,173	57.32	8	7.0	NURSE PRACT./CLINICAL NURSE SPEC.
	32	3,964	50,084	2,351	22,864	14,101	89,400	22.56	60	49.5	PATIENT CARE/NURSING AIDE I
	33	8,659	113,056	7,454	49,953	32,408	202,870	23.43	120	108.2	PATIENT CARE/NURSING AIDE II
	34	1,605	21,330	624	9,259	5,904	37,117	23.13	22	20.1	PHARMACY TECH.
	35	635	25,424	106	3,663	6,866	36,059	56.79	9	7.9	PHYS. THERAPIST
	36	1,879	48,552	2,919	10,836	13,842	76,149	40.54	27	23.5	RADIOLOGIC TECHNOLOGIST (RRT REG.)
	37	398	13,150	583	2,296	3,693	19,722	49.55	5	5.0	MRI TECHNOLOGIST
	38	1,122	26,830	1,549	6,474	7,632	42,485	37.86	20	14.0	RESPIRATORY THERAPY TECH. (CERT.)
	39	1,104	31,058	1,865	6,369	8,854	48,145	43.61	16	13.8	RESPIRATORY THERAPIST(NBRT REG.)
	40	3,429	53,324	63	19,782	14,357	87,526	25.52	45	42.9	ADMINISTRATIVE ASST.
	41	908	11,980	1,148	5,239	3,530	21,897	24.11	15	11.4	SECURITY OFFICER
	42	666	20,663	1,552	3,842	5,974	32,032	48.10	8	8.3	SPECIAL PROCEDURES TECHNOLOGIST
	43	1,544	83,111	4,248	8,908	23,493	119,760	77.55	22	19.3	STAFF & CLINICAL PHARMACIST
	44	549	11,975	1,032	3,164	3,498	19,669	35.86	7	6.9	STATIONARY ENGINEER LICENSED
	45	1,309	16,784	533	7,548	4,657	29,522	22.56	17	16.4	MATERIALS HANDLER, OPERATIONS LEVEL
	46	1,886	35,914	2,533	10,878	10,339	59,664	31.64	26	23.6	SURGICAL TECH.
	47	161	3,168	0	926	852	4,946	30.81	2	2.0	MATERIALS HANDLER, PROF. LEVEL
	48	956	12,174	850	5,514	3,502	22,040	23.06	13	11.9	TELEPHONE OPERATOR
	49	1,071	30,037	1,496	6,178	8,480	46,191	43.13	14	13.4	ULTRASOUND TECHNOLOGIST
	50	3,046	41,071	2,372	17,573	11,683	72,700	23.87	44	38.1	UNIT CLERK/SECRETARY

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27 Western Maryla	53	280	8,524	0	1,615	2,292	12,432	44.40	4	3.5	ACCOUNTANT/FINANCIAL ANALYST
	54	166	2,993	4	958	806	4,761	28.68	2	2.1	ACCOUNTING/ACT.PYBLE/PAYROLL CLERK
	56	385	4,765	138	2,221	1,319	8,443	21.93	5	4.8	COOK
	57	312	9,433	780	1,798	2,746	14,757	47.34	4	3.9	C.T. TECHNOLOGIST
	58	608	20,761	0	3,507	5,583	29,852	49.10	8	7.6	NURSE EDUCATORS
	60	1,224	49,880	0	7,061	13,414	70,355	57.48	16	15.3	NURSE MGR. B
	63	177	5,515	8	1,022	1,485	8,030	45.30	5	2.2	OCCUP. THERAPIST
	64	2,614	35,711	2,080	15,078	10,163	63,032	24.12	41	32.7	PHLEBOTOMIST
	65	1,115	24,039	45	6,430	6,477	36,992	33.19	17	13.9	PHYSI. & OCCUP. THERAPIST ASST.
	66	2,262	71,704	870	13,050	19,517	105,141	46.48	30	28.3	UTILIZ.REVIEW/QUAL.ASSUR.SPEC./CASE MGR.
	67	332	13,651	99	1,912	3,698	19,360	58.40	7	4.1	SPEECH LANGUAGE PATHOLOGIST/AUDIO.
	68	160	2,959	0	923	796	4,678	29.24	2	2.0	HUMAN RESOURCES, ASSOCIATE LEVEL
	70	8,602	249,054	3,558	49,624	67,933	370,169	43.03	120	107.5	OTHER HOSPITAL SPECIFIC
	71	6,523	186,719	3,163	37,627	51,064	278,573	42.71	86	81.5	OTHER NON-HOSPITAL SPECIFIC
	77	125,213	2,893,284	116,885	722,312	809,503	4,541,985	36.27	1,746	1565.2	TOTAL

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28 Medstar St Mar	1	3,255	52,485	2,569	12,858	4,955	72,867	22.38	49	40.7	IP/OP ADM & REGISTRATION CLERK
	2	1,569	28,462	174	6,196	2,577	37,409	23.85	21	19.6	BILLING CLERK
	3	540	7,695	773	2,133	762	11,363	21.04	12	6.7	CASHIER - BUSINESS OFFICE
	4	361	5,198	77	1,425	475	7,175	19.88	5	4.5	GENERAL OFFICE CLERK
	6	234	6,967	134	924	639	8,665	37.03	3	2.9	DIETITIAN
	7	95	1,651	64	376	154	2,245	23.56	2	1.2	E.K.G./CARDIOLOGY TECH.
	8	418	10,866	17	1,650	979	13,512	32.34	5	5.2	EXECUTIVE ASST.
	9	342	9,558	368	1,353	893	12,172	35.55	4	4.3	INFO. SYSTEMS,STAFF LEVEL
	10	1,520	17,248	1,062	6,003	1,648	25,961	17.08	26	19.0	DIETARY AIDE I
	11	18,867	656,980	68,889	74,518	65,331	865,718	45.89	311	235.8	GENERAL DUTY NURSE
	12	2,848	39,315	4,579	11,251	3,951	59,095	20.75	36	35.6	ENVIRONMENTAL SERVICE WORKER
	13	1,737	73,570	848	6,862	6,698	87,979	50.64	22	21.7	INFO. SYSTEMS, PROF. LEVEL
	14	160	2,712	131	632	256	3,731	23.32	2	2.0	LABORATORY ASST.
	16	245	5,266	85	969	482	6,801	27.73	3	3.1	LABORATORY TECH. II
	18	154	3,866	74	608	355	4,903	31.84	3	1.9	LICENSED PRACTICAL NURSE
	19	82	1,191	10	323	108	1,631	19.95	1	1.0	MAIL CLERK
	21	762	19,218	1,532	3,011	1,868	25,628	33.62	9	9.5	MAINTENANCE MECHANIC II
	22	398	6,892	12	1,572	621	9,098	22.86	5	5.0	MDCL. RCDS. & CODING CLERK
	23	92	4,049	9	363	365	4,785	52.14	1	1.1	MEDICAL RECORDS TECHNICIAN ART
	25	35	840	35	138	79	1,092	31.19	1	0.4	SOCIAL WORKER (M.S.W.)
	27	1,908	59,603	3,158	7,538	5,649	75,948	39.80	29	23.9	MDCL. TECHNOLOGIST (A.S.C.P)
	28	80	1,658	0	316	149	2,124	26.55	1	1.0	MDCL. TRANSCRIPTIONIST
	29	255	9,135	1,276	1,006	937	12,354	48.49	4	3.2	NUCLEAR MEDICINE TECHNOLOGIST (REG.)
	31	320	15,411	0	1,264	1,387	18,062	56.44	4	4.0	NURSE PRACT./CLINICAL NURSE SPEC.
	32	1,569	20,212	1,475	6,196	1,952	29,835	19.02	27	19.6	PATIENT CARE/NURSING AIDE I
	33	7,217	108,699	12,639	28,505	10,921	160,765	22.28	125	90.2	PATIENT CARE/NURSING AIDE II
	34	782	12,018	681	3,088	1,143	16,930	21.65	12	9.8	PHARMACY TECH.
	35	428	18,982	96	1,691	1,717	22,487	52.51	10	5.4	PHYS. THERAPIST
	36	2,361	73,669	7,401	9,325	7,297	97,693	41.38	38	29.5	RADIOLOGIC TECHNOLOGIST (RRT REG.)
	39	1,217	38,743	3,742	4,807	3,824	51,115	42.00	21	15.2	RESPIRATORY THERAPIST(NBRT REG.)
	40	1,519	28,285	285	6,000	2,571	37,142	24.45	22	19.0	ADMINISTRATIVE ASST.
	41	859	12,244	1,376	3,392	1,226	18,238	21.23	13	10.7	SECURITY OFFICER
	42	224	8,369	472	883	796	10,520	47.04	5	2.8	SPECIAL PROCEDURES TECHNOLOGIST
	43	863	48,398	766	3,409	4,425	56,998	66.05	14	10.8	STAFF & CLINICAL PHARMACIST
	45	909	14,751	208	3,590	1,346	19,895	21.89	12	11.4	MATERIALS HANDLER, OPERATIONS LEVEL
	46	539	12,504	1,321	2,129	1,244	17,198	31.90	7	6.7	SURGICAL TECH.
	47	216	5,131	11	853	463	6,459	29.89	3	2.7	MATERIALS HANDLER, PROF. LEVEL
	48	329	4,384	341	1,297	425	6,449	19.63	8	4.1	TELEPHONE OPERATOR
	49	574	19,110	1,921	2,265	1,893	25,188	43.92	8	7.2	ULTRASOUND TECHNOLOGIST
	50	1,724	24,617	2,215	6,811	2,415	36,058	20.91	30	21.6	UNIT CLERK/SECRETARY
	53	421	12,648	50	1,661	1,143	15,502	36.86	5	5.3	ACCOUNTANT/FINANCIAL ANALYST
	54	289	7,462	101	1,142	681	9,385	32.47	4	3.6	ACCOUNTING/ACT.PYBLE/PAYROLL CLERK
	55	178	3,116	22	702	282	4,121	23.20	2	2.2	COLLECTION CLERK
	56	545	8,397	477	2,152	799	11,825	21.70	8	6.8	COOK
	58	519	16,026	209	2,049	1,461	19,745	38.06	12	6.5	NURSE EDUCATORS

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28 Medstar St Mar	60	81	4,298	0	319	387	5,004	61.98	1	1.0	NURSE MGR. B
	61	707	34,104	1,507	2,791	3,205	41,607	58.87	11	8.8	NURSE MGR. C
	63	131	5,331	0	515	480	6,326	48.48	3	1.6	OCCUP. THERAPIST
	64	1,418	20,956	1,494	5,600	2,021	30,071	21.21	25	17.7	PHLEBOTOMIST
	65	188	4,602	63	744	420	5,829	30.96	5	2.4	PHYSI. & OCCUP. THERAPIST ASST.
	66	1,186	40,276	1,402	4,685	3,751	50,113	42.25	20	14.8	UTILIZ.REVIEW/QUAL.ASSUR.SPEC./CASE MGR.
	67	225	7,795	46	889	706	9,435	41.93	4	2.8	SPEECH LANGUAGE PATHOLOGIST/AUDIO.
	68	502	11,493	51	1,981	1,039	14,564	29.04	6	6.3	HUMAN RESOURCES, ASSOCIATE LEVEL
	69	84	5,898	0	331	531	6,760	80.76	1	1.0	HUMAN RESOURCES, MGMT. LEVEL
	70	1,693	65,981	4,611	6,689	6,354	83,634	49.39	33	21.2	OTHER HOSPITAL SPECIFIC
	71	2,441	97,586	960	9,643	8,870	117,058	47.95	32	30.5	OTHER NON-HOSPITAL SPECIFIC
	77	68,213	1,835,923	131,815	269,424	177,104	2,414,266	35.39	1,088	852.7	TOTAL

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29 JH Bayview	1	15,380	259,658	2,210	77,151	37,027	376,046	24.45	192	192.3	IP/OP ADM & REGISTRATION CLERK
	2	580	9,375	0	2,907	1,326	13,608	23.48	7	7.2	BILLING CLERK
	3	73	1,203	0	364	170	1,737	23.95	1	0.9	CASHIER - BUSINESS OFFICE
	4	1,061	17,168	240	5,322	2,461	25,191	23.74	13	13.3	GENERAL OFFICE CLERK
	6	1,400	49,205	325	7,023	7,003	63,555	45.40	18	17.5	DIETITIAN
	7	889	21,512	729	4,459	3,145	29,845	33.57	11	11.1	E.K.G./CARDIOLOGY TECH.
	8	5,305	110,468	146	26,613	15,640	152,866	28.81	66	66.3	EXECUTIVE ASST.
	9	1,308	41,299	675	6,563	5,935	54,472	41.63	16	16.4	INFO. SYSTEMS,STAFF LEVEL
	10	5,398	78,078	771	27,077	11,149	117,075	21.69	67	67.5	DIETARY AIDE I
	11	64,024	2,184,270	161,330	321,162	331,653	2,998,416	46.83	800	800.3	GENERAL DUTY NURSE
	12	7,733	109,718	5,108	38,791	16,236	169,852	21.96	97	96.7	ENVIRONMENTAL SERVICE WORKER
	13	2,389	94,173	5,136	11,984	14,042	125,334	52.46	30	29.9	INFO. SYSTEMS, PROF. LEVEL
	17	3,141	156,549	1,680	15,756	22,373	196,358	62.51	39	39.3	PHYSICIANS ASST.
	18	570	15,592	686	2,861	2,302	21,440	37.60	7	7.1	LICENSED PRACTICAL NURSE
	19	240	4,183	0	1,203	591	5,977	24.93	3	3.0	MAIL CLERK
	20	488	10,746	355	2,449	1,570	15,121	30.97	6	6.1	MAINTENANCE MECHANIC I
	21	3,836	103,735	5,701	19,242	15,473	144,151	37.58	48	47.9	MAINTENANCE MECHANIC II
	22	2,332	34,412	491	11,695	4,935	51,534	22.10	29	29.1	MDCL. RCDS. & CODING CLERK
	23	1,260	32,889	198	6,320	4,678	44,085	34.99	16	15.7	MEDICAL RECORDS TECHNICIAN ART
	25	3,947	107,859	1,731	19,801	15,495	144,886	36.70	49	49.3	SOCIAL WORKER (M.S.W.)
	26	252	8,048	569	1,263	1,218	11,098	44.09	3	3.1	SOCIAL WORKER (B.S.)
	27	6	107	10	28	17	162	28.83	0	0.1	MDCL. TECHNOLOGIST (A.S.C.P)
	29	352	12,598	745	1,763	1,887	16,993	48.34	4	4.4	NUCLEAR MEDICINE TECHNOLOGIST (REG.)
	31	2,219	116,615	1,821	11,132	16,746	146,315	65.93	28	27.7	NURSE PRACT./CLINICAL NURSE SPEC.
	32	3,928	58,812	1,451	19,704	8,521	88,487	22.53	49	49.1	PATIENT CARE/NURSING AIDE I
	33	24,227	385,927	13,085	121,531	56,418	576,960	23.81	303	302.8	PATIENT CARE/NURSING AIDE II
	34	1,827	31,312	774	9,164	4,537	45,787	25.06	23	22.8	PHARMACY TECH.
	35	2,792	109,168	2,261	14,007	15,755	141,192	50.57	35	34.9	PHYS. THERAPIST
	36	2,216	68,544	3,193	11,116	10,143	92,996	41.97	28	27.7	RADIOLOGIC TECHNOLOGIST (RRT REG.)
	37	466	17,729	1,011	2,335	2,650	23,725	50.97	6	5.8	MRI TECHNOLOGIST
	38	1,081	32,872	2,093	5,420	4,944	45,329	41.95	14	13.5	RESPIRATORY THERAPY TECH. (CERT.)
	39	3,118	102,645	4,861	15,642	15,201	138,348	44.37	39	39.0	RESPIRATORY THERAPIST(NBRT REG.)
	40	6,526	111,375	42	32,734	15,754	159,905	24.50	82	81.6	ADMINISTRATIVE ASST.
	41	69	2,004	0	348	283	2,636	37.97	1	0.9	SECURITY OFFICER
	42	819	26,668	3,682	4,107	4,291	38,748	47.33	10	10.2	SPECIAL PROCEDURES TECHNOLOGIST
	43	2,357	118,789	4,665	11,825	17,456	152,734	64.79	29	29.5	STAFF & CLINICAL PHARMACIST
	44	359	10,818	293	1,798	1,571	14,480	40.39	4	4.5	STATIONARY ENGINEER LICENSED
	45	2,856	46,475	413	14,326	6,630	67,843	23.76	36	35.7	MATERIALS HANDLER, OPERATIONS LEVEL
	46	1,069	26,266	403	5,360	3,771	35,800	33.50	13	13.4	SURGICAL TECH.
	47	1,140	27,111	191	5,721	3,860	36,883	32.34	14	14.3	MATERIALS HANDLER, PROF. LEVEL
	48	682	10,821	1,251	3,421	1,707	17,200	25.22	9	8.5	TELEPHONE OPERATOR
	49	842	26,063	2,242	4,222	4,002	36,530	43.40	11	10.5	ULTRASOUND TECHNOLOGIST
	50	5,078	72,551	1,476	25,475	10,467	109,969	21.65	63	63.5	UNIT CLERK/SECRETARY
	53	643	19,510	352	3,227	2,808	25,897	40.26	8	8.0	ACCOUNTANT/FINANCIAL ANALYST
	54	798	13,782	0	4,001	1,949	19,731	24.74	10	10.0	ACCOUNTING/ACT.PYBLE/PAYROLL CLERK

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29 JH Bayview	56	839	15,264	11	4,210	2,160	21,645	25.79	10	10.5	COOK
	57	917	29,695	2,111	4,599	4,497	40,901	44.62	11	11.5	C.T. TECHNOLOGIST
	58	640	28,330	0	3,210	4,006	35,546	55.54	8	8.0	NURSE EDUCATORS
	59	80	3,415	0	401	483	4,299	53.74	1	1.0	NURSE MGR. A
	60	240	12,646	0	1,204	1,788	15,638	65.16	3	3.0	NURSE MGR. B
	61	1,585	88,515	0	7,952	12,515	108,982	68.75	20	19.8	NURSE MGR. C
	62	1,818	105,683	0	9,122	14,943	129,748	71.35	23	22.7	NURSE MGR. D
	63	1,945	69,313	1,469	9,754	10,008	90,544	46.56	24	24.3	OCCUP. THERAPIST
	65	273	8,691	120	1,371	1,246	11,428	41.82	3	3.4	PHYSI. & OCCUP. THERAPIST ASST.
	66	2,860	117,641	667	14,346	16,728	149,381	52.23	36	35.7	UTILIZ.REVIEW/QUAL.ASSUR.SPEC./CASE MGR.
	67	282	11,430	266	1,413	1,654	14,763	52.39	4	3.5	SPEECH LANGUAGE PATHOLOGIST/AUDIO.
	68	1,624	47,158	0	8,148	6,668	61,973	38.16	20	20.3	HUMAN RESOURCES, ASSOCIATE LEVEL
	69	503	24,024	0	2,521	3,397	29,942	59.57	6	6.3	HUMAN RESOURCES, MGMT. LEVEL
	70	21,555	679,927	5,097	108,124	96,858	890,008	41.29	269	269.4	OTHER HOSPITAL SPECIFIC
	71	17,800	662,015	6,700	89,288	94,552	852,555	47.90	223	222.5	OTHER NON-HOSPITAL SPECIFIC
	77	240,034	6,802,450	250,837	1,204,075	997,291	9,254,654	38.56	3,000	3000.4	TOTAL

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30 UM Chestertown	1	1,366	18,575	1,091	5,228	4,315	29,209	21.38	19	17.1	IP/OP ADM & REGISTRATION CLERK
	2	6	103	10	24	25	162	25.58	0	0.1	BILLING CLERK
	4	96	1,412	2	369	310	2,094	21.72	2	1.2	GENERAL OFFICE CLERK
	7	149	2,488	2	571	546	3,608	24.18	2	1.9	E.K.G./CARDIOLOGY TECH.
	8	190	3,775	170	728	866	5,539	29.12	2	2.4	EXECUTIVE ASST.
	9	225	6,861	535	859	1,623	9,877	44.00	3	2.8	INFO. SYSTEMS,STAFF LEVEL
	10	672	7,284	286	2,570	1,661	11,801	17.57	9	8.4	DIETARY AIDE I
	11	6,207	209,373	8,972	23,757	47,906	290,008	46.72	98	77.6	GENERAL DUTY NURSE
	12	736	8,473	280	2,817	1,920	13,490	18.33	10	9.2	ENVIRONMENTAL SERVICE WORKER
	13	452	18,604	492	1,729	4,190	25,016	55.36	6	5.6	INFO. SYSTEMS, PROF. LEVEL
	14	768	10,883	206	2,940	2,433	16,462	21.43	12	9.6	LABORATORY ASST.
	16	110	2,353	0	420	516	3,290	29.97	2	1.4	LABORATORY TECH. II
	18	204	5,518	0	781	1,211	7,510	36.80	3	2.6	LICENSED PRACTICAL NURSE
	21	635	11,581	697	2,430	2,694	17,402	27.41	7	7.9	MAINTENANCE MECHANIC II
	22	554	10,188	300	2,121	2,301	14,910	26.90	7	6.9	MDCL. RCDS. & CODING CLERK
	23	217	8,550	0	832	1,876	11,258	51.78	4	2.7	MEDICAL RECORDS TECHNICIAN ART
	25	136	4,606	0	520	1,010	6,137	45.12	2	1.7	SOCIAL WORKER (M.S.W.)
	27	681	17,456	638	2,604	3,970	24,668	36.25	9	8.5	MDCL. TECHNOLOGIST (A.S.C.P)
	29	128	4,175	119	491	942	5,728	44.66	2	1.6	NUCLEAR MEDICINE TECHNOLOGIST (REG.)
	33	1,914	27,810	1,154	7,325	6,355	42,644	22.28	33	23.9	PATIENT CARE/NURSING AIDE II
	34	252	3,974	64	964	886	5,889	23.37	4	3.2	PHARMACY TECH.
	36	327	7,374	0	1,251	1,618	10,243	31.32	6	4.1	RADIOLOGIC TECHNOLOGIST (RRT REG.)
	39	575	18,016	442	2,202	4,050	24,710	42.96	10	7.2	RESPIRATORY THERAPIST(NBRT REG.)
	40	471	7,569	45	1,804	1,671	11,088	23.53	6	5.9	ADMINISTRATIVE ASST.
	41	560	6,786	237	2,143	1,541	10,707	19.12	7	7.0	SECURITY OFFICER
	43	194	10,060	0	741	2,207	13,008	67.17	3	2.4	STAFF & CLINICAL PHARMACIST
	44	5	81	26	18	24	150	31.04	0	0.1	STATIONARY ENGINEER LICENSED
	45	546	8,543	74	2,089	1,891	12,596	23.08	7	6.8	MATERIALS HANDLER, OPERATIONS LEVEL
	46	609	13,555	278	2,329	3,035	19,197	31.55	8	7.6	SURGICAL TECH.
	47	122	2,182	35	465	486	3,169	26.06	1	1.5	MATERIALS HANDLER, PROF. LEVEL
	48	222	2,593	122	848	596	4,158	18.77	5	2.8	TELEPHONE OPERATOR
	49	156	4,767	109	598	1,070	6,544	41.88	2	2.0	ULTRASOUND TECHNOLOGIST
	50	599	8,228	173	2,293	1,843	12,538	20.92	9	7.5	UNIT CLERK/SECRETARY
	53	233	7,858	0	891	1,724	10,474	44.97	3	2.9	ACCOUNTANT/FINANCIAL ANALYST
	54	131	2,473	287	501	605	3,866	29.55	1	1.6	ACCOUNTING/ACT.PYBLE/PAYROLL CLERK
	55	62	1,173	24	238	262	1,696	27.32	1	0.8	COLLECTION CLERK
	56	286	3,558	124	1,096	808	5,585	19.51	4	3.6	COOK
	58	72	2,400	0	276	527	3,202	44.48	1	0.9	NURSE EDUCATORS
	59	238	8,510	351	912	1,944	11,717	49.18	3	3.0	NURSE MGR. A
	61	283	11,817	1,130	1,083	2,841	16,871	59.62	7	3.5	NURSE MGR. C
	66	162	5,856	0	620	1,285	7,761	47.93	2	2.0	UTILIZ.REVIEW/QUAL.ASSUR.SPEC./CASE MGR.
	68	66	1,698	13	254	376	2,341	35.31	1	0.8	HUMAN RESOURCES, ASSOCIATE LEVEL
	69	8	324	0	29	71	425	55.56	0	0.1	HUMAN RESOURCES, MGMT. LEVEL
	70	2,936	101,246	862	11,235	22,403	135,745	46.24	42	36.7	OTHER HOSPITAL SPECIFIC
	71	518	16,134	13	1,981	3,543	21,671	41.86	7	6.5	OTHER NON-HOSPITAL SPECIFIC

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30 UM Chestertown	77	25,078	636,846	19,365	95,979	143,975	896,164	35.73	374	313.5	TOTAL



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32 Union of Cecil	1	3,278	54,665	3,455	11,086	5,450	74,656	22.77	41	41.0	IP/OP ADM & REGISTRATION CLERK
	2	1,609	30,358	349	5,442	2,879	39,028	24.25	21	20.1	BILLING CLERK
	3	86	1,647	76	292	162	2,176	25.23	1	1.1	CASHIER - BUSINESS OFFICE
	4	423	6,149	224	1,431	598	8,402	19.86	9	5.3	GENERAL OFFICE CLERK
	6	239	7,138	-21	807	667	8,592	36.02	4	3.0	DIETITIAN
	7	167	2,474	27	566	235	3,301	19.74	3	2.1	E.K.G./CARDIOLOGY TECH.
	8	240	7,226	0	812	678	8,716	36.32	3	3.0	EXECUTIVE ASST.
	9	872	21,297	3,380	2,950	2,314	29,941	34.32	9	10.9	INFO. SYSTEMS,STAFF LEVEL
	10	1,193	14,201	729	4,035	1,400	20,364	17.07	28	14.9	DIETARY AIDE I
	11	16,224	537,043	68,564	54,869	56,790	717,267	44.21	258	202.8	GENERAL DUTY NURSE
	12	4,342	59,772	5,857	14,686	6,154	86,469	19.91	56	54.3	ENVIRONMENTAL SERVICE WORKER
	13	3,023	107,138	2,442	10,224	10,276	130,080	43.03	41	37.8	INFO. SYSTEMS, PROF. LEVEL
	14	282	4,833	332	955	484	6,605	23.39	5	3.5	LABORATORY ASST.
	16	221	6,443	117	748	615	7,923	35.81	3	2.8	LABORATORY TECH. II
	18	238	6,444	543	804	655	8,446	35.53	3	3.0	LICENSED PRACTICAL NURSE
	20	322	5,982	45	1,087	565	7,679	23.89	4	4.0	MAINTENANCE MECHANIC I
	21	403	10,652	678	1,361	1,062	13,753	34.17	5	5.0	MAINTENANCE MECHANIC II
	22	1,136	17,472	1,618	3,841	1,790	24,721	21.77	12	14.2	MDCL. RCDS. & CODING CLERK
	23	1,141	31,230	1,827	3,858	3,100	40,014	35.08	15	14.3	MEDICAL RECORDS TECHNICIAN ART
	26	216	5,523	9	729	519	6,779	31.46	4	2.7	SOCIAL WORKER (B.S.)
	27	1,627	54,562	3,128	5,502	5,410	68,602	42.17	25	20.3	MDCL. TECHNOLOGIST (A.S.C.P)
	28	180	4,424	763	610	486	6,283	34.86	2	2.3	MDCL. TRANSCRIPTIONIST
	29	426	16,223	1,581	1,442	1,670	20,915	49.05	6	5.3	NUCLEAR MEDICINE TECHNOLOGIST (REG.)
	32	1,633	20,162	3,148	5,523	2,186	31,018	18.99	44	20.4	PATIENT CARE/NURSING AIDE I
	33	4,488	69,659	6,849	15,177	7,174	98,859	22.03	76	56.1	PATIENT CARE/NURSING AIDE II
	34	900	16,531	826	3,043	1,628	22,028	24.48	16	11.2	PHARMACY TECH.
	36	1,299	41,814	2,419	4,392	4,148	52,772	40.63	22	16.2	RADIOLOGIC TECHNOLOGIST (RRT REG.)
	37	702	28,999	2,452	2,372	2,949	36,772	52.42	11	8.8	MRI TECHNOLOGIST
	38	938	30,240	2,963	3,171	3,114	39,487	42.11	15	11.7	RESPIRATORY THERAPY TECH. (CERT.)
	39	261	7,688	808	883	797	10,175	38.99	4	3.3	RESPIRATORY THERAPIST(NBRT REG.)
	40	1,530	32,488	182	5,174	3,064	40,907	26.74	20	19.1	ADMINISTRATIVE ASST.
	41	723	12,232	1,278	2,446	1,267	17,223	23.81	9	9.0	SECURITY OFFICER
	42	479	16,010	1,998	1,619	1,689	21,316	44.52	8	6.0	SPECIAL PROCEDURES TECHNOLOGIST
	43	816	46,913	4,848	2,761	4,854	59,375	72.74	12	10.2	STAFF & CLINICAL PHARMACIST
	44	671	19,165	1,734	2,269	1,960	25,128	37.45	8	8.4	STATIONARY ENGINEER LICENSED
	45	805	11,806	203	2,721	1,126	15,856	19.71	10	10.1	MATERIALS HANDLER, OPERATIONS LEVEL
	46	859	18,499	4,346	2,905	2,142	27,892	32.47	12	10.7	SURGICAL TECH.
	47	297	8,207	0	1,004	770	9,981	33.61	4	3.7	MATERIALS HANDLER, PROF. LEVEL
	48	456	6,167	301	1,542	607	8,617	18.90	7	5.7	TELEPHONE OPERATOR
	49	626	20,968	1,895	2,116	2,144	27,123	43.35	9	7.8	ULTRASOUND TECHNOLOGIST
	50	2,415	35,568	3,192	8,169	3,635	50,563	20.93	39	30.2	UNIT CLERK/SECRETARY
	53	320	9,374	0	1,082	879	11,336	35.42	4	4.0	ACCOUNTANT/FINANCIAL ANALYST
	54	328	6,532	78	1,108	620	8,339	25.44	4	4.1	ACCOUNTING/ACT.PYBLE/PAYROLL CLERK
	56	220	4,559	56	744	433	5,792	26.33	3	2.8	COOK
	57	331	12,290	840	1,119	1,231	15,480	46.79	5	4.1	C.T. TECHNOLOGIST

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32 Union of Cecil	58	581	22,662	201	1,966	2,144	26,973	46.40	10	7.3	NURSE EDUCATORS
	59	560	25,108	492	1,894	2,401	29,895	53.38	7	7.0	NURSE MGR. A
	61	284	12,613	1,917	960	1,363	16,852	59.39	5	3.5	NURSE MGR. C
	64	642	10,446	373	2,170	1,015	14,003	21.83	14	8.0	PHLEBOTOMIST
	66	723	28,558	1,005	2,446	2,772	34,781	48.09	10	9.0	UTILIZ.REVIEW/QUAL.ASSUR.SPEC./CASE MGR.
	68	400	11,654	0	1,353	1,093	14,100	35.25	5	5.0	HUMAN RESOURCES, ASSOCIATE LEVEL
	69	80	4,534	0	271	425	5,229	65.37	1	1.0	HUMAN RESOURCES, MGMT. LEVEL
	70	4,790	172,852	7,323	16,200	16,896	213,271	44.52	110	59.9	OTHER HOSPITAL SPECIFIC
	71	1,439	69,769	0	4,867	6,543	81,179	56.41	19	18.0	OTHER NON-HOSPITAL SPECIFIC
	77	68,482	1,846,963	147,449	231,602	187,023	2,413,038	35.24	1,081	856.0	TOTAL

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HOSPITAL Number & Name	Job Code	Hours Paid	Wage and Salary	Other Wages	FB/Hour Cal.	FB/Sal. Cal.	Total Costs	Rate w/FB	Number Employ.	No. (FTE)	Job Code Title
33 Carroll Hospit	1	6,058	100,012	6,723	21,420	10,033	138,187	22.81	80	75.7	IP/OP ADM & REGISTRATION CLERK
	2	2,001	33,301	1,821	7,076	3,302	45,500	22.74	23	25.0	BILLING CLERK
	4	354	5,110	86	1,252	489	6,937	19.60	6	4.4	GENERAL OFFICE CLERK
	6	392	11,982	0	1,385	1,126	14,494	37.00	8	4.9	DIETITIAN
	7	373	9,146	547	1,319	911	11,924	31.97	7	4.7	E.K.G./CARDIOLOGY TECH.
	8	960	24,043	0	3,395	2,260	29,698	30.94	12	12.0	EXECUTIVE ASST.
	10	2,279	29,054	179	8,059	2,748	40,040	17.57	37	28.5	DIETARY AIDE I
	11	31,710	1,207,187	75,557	112,127	120,580	1,515,452	47.79	463	396.4	GENERAL DUTY NURSE
	12	4,222	58,737	2,025	14,930	5,712	81,403	19.28	58	52.8	ENVIRONMENTAL SERVICE WORKER
	13	3,548	123,700	5,699	12,546	12,164	154,109	43.44	41	44.4	INFO. SYSTEMS, PROF. LEVEL
	16	790	24,242	202	2,793	2,298	29,534	37.40	13	9.9	LABORATORY TECH. II
	18	1,089	32,302	2,603	3,852	3,281	42,038	38.59	17	13.6	LICENSED PRACTICAL NURSE
	19	321	5,325	376	1,136	536	7,373	22.95	6	4.0	MAIL CLERK
	21	251	5,807	135	888	558	7,387	29.43	3	3.1	MAINTENANCE MECHANIC II
	22	784	12,181	716	2,773	1,212	16,882	21.53	10	9.8	MDCL. RCDS. & CODING CLERK
	23	1,254	31,489	288	4,435	2,987	39,199	31.25	16	15.7	MEDICAL RECORDS TECHNICIAN ART
	25	902	26,111	125	3,188	2,466	31,890	35.37	17	11.3	SOCIAL WORKER (M.S.W.)
	27	1,878	55,858	884	6,639	5,334	68,715	36.60	33	23.5	MDCL. TECHNOLOGIST (A.S.C.P)
	28	294	7,151	615	1,040	730	9,537	32.41	4	3.7	MDCL. TRANSCRIPTIONIST
	29	209	8,400	778	738	863	10,779	51.64	6	2.6	NUCLEAR MEDICINE TECHNOLOGIST (REG.)
	31	96	5,737	0	339	539	6,616	68.91	2	1.2	NURSE PRACT./CLINICAL NURSE SPEC.
	33	5,534	87,743	6,521	19,569	8,861	122,694	22.17	94	69.2	PATIENT CARE/NURSING AIDE II
	34	1,016	17,906	615	3,593	1,741	23,855	23.47	18	12.7	PHARMACY TECH.
	36	1,039	29,196	864	3,674	2,826	36,559	35.19	18	13.0	RADIOLOGIC TECHNOLOGIST (RRT REG.)
	38	656	24,186	756	2,321	2,345	29,607	45.12	11	8.2	RESPIRATORY THERAPY TECH. (CERT.)
	39	1,042	41,644	3,091	3,685	4,205	52,626	50.49	20	13.0	RESPIRATORY THERAPIST(NBRT REG.)
	40	1,452	26,549	1,117	5,133	2,601	35,400	24.39	21	18.1	ADMINISTRATIVE ASST.
	41	1,398	24,291	1,748	4,942	2,448	33,429	23.92	23	17.5	SECURITY OFFICER
	42	505	19,936	1,821	1,785	2,045	25,587	50.69	6	6.3	SPECIAL PROCEDURES TECHNOLOGIST
	43	1,445	86,737	3,100	5,109	8,445	103,391	71.56	26	18.1	STAFF & CLINICAL PHARMACIST
	44	912	23,661	419	3,224	2,264	29,567	32.43	12	11.4	STATIONARY ENGINEER LICENSED
	45	2,165	33,911	1,534	7,655	3,332	46,432	21.45	29	27.1	MATERIALS HANDLER, OPERATIONS LEVEL
	46	1,135	25,663	994	4,012	2,506	33,175	29.24	16	14.2	SURGICAL TECH.
	47	295	5,726	656	1,044	600	8,027	27.19	3	3.7	MATERIALS HANDLER, PROF. LEVEL
	48	603	9,720	7	2,132	914	12,773	21.18	11	7.5	TELEPHONE OPERATOR
	49	376	12,758	169	1,329	1,215	15,471	41.17	6	4.7	ULTRASOUND TECHNOLOGIST
	50	2,534	38,523	2,953	8,959	3,899	54,335	21.44	36	31.7	UNIT CLERK/SECRETARY
	53	320	10,500	0	1,132	987	12,619	39.43	4	4.0	ACCOUNTANT/FINANCIAL ANALYST
	54	521	10,059	364	1,842	980	13,245	25.42	6	6.5	ACCOUNTING/ACT.PYBLE/PAYROLL CLERK
	56	400	6,626	13	1,414	624	8,676	21.70	5	5.0	COOK
	57	507	16,815	381	1,792	1,617	20,605	40.66	9	6.3	C.T. TECHNOLOGIST
	58	600	26,378	0	2,122	2,480	30,980	51.63	8	7.5	NURSE EDUCATORS
	59	84	4,087	92	295	393	4,867	58.28	1	1.0	NURSE MGR. A
	60	880	46,728	0	3,112	4,393	54,232	61.63	11	11.0	NURSE MGR. B
	61	422	20,118	1,415	1,492	2,024	25,050	59.36	8	5.3	NURSE MGR. C

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33 Carroll Hospit	64	1,928	31,477	1,837	6,816	3,132	43,261	22.44	28	24.1	PHLEBOTOMIST
	65	136	3,219	0	481	303	4,003	29.43	2	1.7	PHYSI. & OCCUP. THERAPIST ASST.
	66	1,873	68,557	522	6,623	6,494	82,196	43.88	24	23.4	UTILIZ.REVIEW/QUAL.ASSUR.SPEC./CASE MGR.
	68	605	15,853	0	2,140	1,490	19,483	32.19	8	7.6	HUMAN RESOURCES, ASSOCIATE LEVEL
	69	160	7,827	0	566	736	9,129	57.05	2	2.0	HUMAN RESOURCES, MGMT. LEVEL
	70	9,972	304,653	3,176	35,263	28,936	372,028	37.31	156	124.7	OTHER HOSPITAL SPECIFIC
	71	6,206	199,112	5,239	21,945	19,209	245,505	39.56	79	77.6	OTHER NON-HOSPITAL SPECIFIC
	77	106,484	3,097,035	138,765	376,528	304,171	3,916,499	36.78	1,563	1331.0	TOTAL

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34 Medstar Harbor	1	3,329	52,257	2,272	16,372	4,184	75,085	22.55	48	41.6	IP/OP ADM & REGISTRATION CLERK
	2	1,534	26,971	1,347	7,541	2,173	38,032	24.80	21	19.2	BILLING CLERK
	3	86	1,361	150	422	116	2,050	23.87	1	1.1	CASHIER - BUSINESS OFFICE
	4	402	5,861	79	1,975	456	8,370	20.84	5	5.0	GENERAL OFFICE CLERK
	6	41	1,548	0	204	119	1,871	45.12	1	0.5	DIETITIAN
	7	165	2,667	28	809	207	3,711	22.56	3	2.1	E.K.G./CARDIOLOGY TECH.
	8	536	15,946	106	2,637	1,232	19,921	37.15	7	6.7	EXECUTIVE ASST.
	9	98	4,083	0	480	313	4,877	49.91	1	1.2	INFO. SYSTEMS,STAFF LEVEL
	11	21,929	760,209	89,163	107,836	65,169	1,022,378	46.62	329	274.1	GENERAL DUTY NURSE
	12	1,646	21,127	2,151	8,094	1,786	33,158	20.15	21	20.6	ENVIRONMENTAL SERVICE WORKER
	13	785	35,311	159	3,861	2,721	42,052	53.56	10	9.8	INFO. SYSTEMS, PROF. LEVEL
	14	160	2,799	75	787	220	3,881	24.26	2	2.0	LABORATORY ASST.
	15	186	4,922	356	913	405	6,595	35.54	3	2.3	LABORATORY TECH. I
	16	77	3,377	0	380	259	4,016	51.91	2	1.0	LABORATORY TECH. II
	17	1,074	50,064	2,071	5,280	4,000	61,415	57.20	17	13.4	PHYSICIANS ASST.
	18	290	9,008	286	1,426	713	11,433	39.42	5	3.6	LICENSED PRACTICAL NURSE
	19	103	1,365	381	509	134	2,389	23.10	1	1.3	MAIL CLERK
	20	344	6,473	490	1,692	534	9,189	26.71	9	4.3	MAINTENANCE MECHANIC I
	21	619	16,327	1,903	3,043	1,399	22,671	36.64	16	7.7	MAINTENANCE MECHANIC II
	22	366	4,931	93	1,797	385	7,206	19.72	6	4.6	MDCL. RCDS. & CODING CLERK
	23	522	11,535	488	2,565	923	15,511	29.74	8	6.5	MEDICAL RECORDS TECHNICIAN ART
	25	585	16,696	140	2,877	1,292	21,004	35.91	12	7.3	SOCIAL WORKER (M.S.W.)
	27	1,817	62,485	2,437	8,937	4,981	78,840	43.38	30	22.7	MDCL. TECHNOLOGIST (A.S.C.P)
	29	256	7,639	738	1,261	643	10,280	40.11	4	3.2	NUCLEAR MEDICINE TECHNOLOGIST (REG.)
	31	560	28,420	725	2,753	2,236	34,134	60.98	8	7.0	NURSE PRACT./CLINICAL NURSE SPEC.
	32	400	5,334	452	1,967	444	8,197	20.49	5	5.0	PATIENT CARE/NURSING AIDE I
	33	8,115	124,171	10,482	39,907	10,331	184,891	22.78	115	101.4	PATIENT CARE/NURSING AIDE II
	34	860	16,606	1,748	4,229	1,408	23,991	27.89	12	10.8	PHARMACY TECH.
	35	367	16,861	0	1,803	1,294	19,958	54.43	9	4.6	PHYS. THERAPIST
	36	1,700	56,768	3,596	8,362	4,631	73,357	43.14	29	21.3	RADIOLOGIC TECHNOLOGIST (RRT REG.)
	37	198	8,302	277	975	658	10,212	51.53	3	2.5	MRI TECHNOLOGIST
	38	249	7,584	601	1,223	628	10,036	40.37	5	3.1	RESPIRATORY THERAPY TECH. (CERT.)
	39	826	29,052	3,504	4,063	2,498	39,116	47.34	13	10.3	RESPIRATORY THERAPIST(NBRT REG.)
	40	2,425	48,113	239	11,927	3,710	63,988	26.38	33	30.3	ADMINISTRATIVE ASST.
	41	2,057	31,121	2,126	10,114	2,551	45,913	22.32	31	25.7	SECURITY OFFICER
	42	80	2,826	408	393	248	3,876	48.44	1	1.0	SPECIAL PROCEDURES TECHNOLOGIST
	43	1,007	56,616	2,265	4,953	4,518	68,351	67.87	16	12.6	STAFF & CLINICAL PHARMACIST
	45	1,647	26,155	1,683	8,099	2,136	38,073	23.12	22	20.6	MATERIALS HANDLER, OPERATIONS LEVEL
	46	1,918	43,886	5,059	9,430	3,755	62,131	32.40	26	24.0	SURGICAL TECH.
	47	664	19,891	73	3,267	1,532	24,762	37.28	8	8.3	MATERIALS HANDLER, PROF. LEVEL
	48	709	9,803	1,108	3,488	837	15,237	21.48	10	8.9	TELEPHONE OPERATOR
	49	808	28,105	1,684	3,973	2,286	36,047	44.62	17	10.1	ULTRASOUND TECHNOLOGIST
	50	2,317	34,714	3,736	11,392	2,950	52,792	22.79	32	29.0	UNIT CLERK/SECRETARY
	53	637	21,351	0	3,134	1,638	26,122	40.99	8	8.0	ACCOUNTANT/FINANCIAL ANALYST
	54	461	8,697	803	2,265	729	12,493	27.12	6	5.8	ACCOUNTING/ACT.PYBLE/PAYROLL CLERK

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34 Medstar Harbor	55	226	3,766	193	1,110	304	5,372	23.81	3	2.8	COLLECTION CLERK	
	57	505	16,336	1,816	2,482	1,393	22,026	43.64	11	6.3	C.T. TECHNOLOGIST	
	58	333	13,812	10	1,638	1,060	16,520	49.61	5	4.2	NURSE EDUCATORS	
	59	734	34,201	0	3,608	2,624	40,433	55.12	11	9.2	NURSE MGR. A	
	60	487	24,561	0	2,393	1,884	28,838	59.27	6	6.1	NURSE MGR. B	
	62	400	23,940	0	1,967	1,837	27,744	69.36	5	5.0	NURSE MGR. D	
	63	121	5,363	0	593	412	6,368	52.79	3	1.5	OCCUP. THERAPIST	
	64	1,038	15,021	1,256	5,104	1,249	22,629	21.80	18	13.0	PHLEBOTOMIST	
	65	167	5,310	27	819	409	6,565	39.43	3	2.1	PHYSI. & OCCUP. THERAPIST ASST.	
	66	1,498	58,514	0	7,366	4,490	70,370	46.98	22	18.7	UTILIZ.REVIEW/QUAL.ASSUR.SPEC./CASE MGR.	
	67	135	4,252	0	666	326	5,244	38.73	3	1.7	SPEECH LANGUAGE PATHOLOGIST/AUDIO.	
	68	597	21,292	220	2,935	1,650	26,097	43.73	8	7.5	HUMAN RESOURCES, ASSOCIATE LEVEL	
	69	39	2,228	0	190	171	2,589	66.93	0	0.5	HUMAN RESOURCES, MGMT. LEVEL	
	70	6,953	220,265	5,456	34,193	17,319	277,232	39.87	101	86.9	OTHER HOSPITAL SPECIFIC	
	71	4,582	196,396	1,769	22,534	15,204	235,905	51.48	62	57.3	OTHER NON-HOSPITAL SPECIFIC	
	77		82,766	2,394,591	156,229	407,012	195,713	3,153,546	38.10	1,235	1034.6	TOTAL

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35 UM Charles Reg	1	1,925	30,087	1,041	5,767	3,151	40,046	20.80	28	24.1	IP/OP ADM & REGISTRATION CLERK
	2	728	13,415	68	2,181	1,365	17,029	23.39	13	9.1	BILLING CLERK
	4	971	13,004	31	2,910	1,320	17,265	17.77	18	12.1	GENERAL OFFICE CLERK
	6	160	4,883	168	479	511	6,042	37.76	2	2.0	DIETITIAN
	7	165	3,563	97	494	371	4,525	27.45	2	2.1	E.K.G./CARDIOLOGY TECH.
	8	513	14,666	83	1,536	1,493	17,778	34.67	18	6.4	EXECUTIVE ASST.
	9	411	10,358	761	1,232	1,126	13,476	32.77	84	5.1	INFO. SYSTEMS,STAFF LEVEL
	10	1,545	18,093	25	4,630	1,834	24,581	15.91	24	19.3	DIETARY AIDE I
	11	17,120	560,319	70,768	51,285	63,890	746,262	43.59	257	214.0	GENERAL DUTY NURSE
	13	820	34,235	856	2,455	3,553	41,099	50.14	263	10.2	INFO. SYSTEMS, PROF. LEVEL
	14	236	2,875	140	708	305	4,028	17.04	3	3.0	LABORATORY ASST.
	16	159	4,757	0	477	482	5,716	35.87	2	2.0	LABORATORY TECH. II
	18	70	1,774	303	209	210	2,496	35.74	1	0.9	LICENSED PRACTICAL NURSE
	19	80	1,019	0	240	103	1,362	17.03	1	1.0	MAIL CLERK
	21	263	5,819	231	787	613	7,450	28.36	3	3.3	MAINTENANCE MECHANIC II
	22	656	12,569	233	1,965	1,296	16,063	24.49	15	8.2	MDCL. RCDS. & CODING CLERK
	23	146	4,791	0	438	485	5,714	39.05	3	1.8	MEDICAL RECORDS TECHNICIAN ART
	25	246	8,102	7	735	821	9,665	39.37	4	3.1	SOCIAL WORKER (M.S.W.)
	26	6	153	7	17	16	193	34.09	1	0.1	SOCIAL WORKER (B.S.)
	27	1,721	49,907	2,072	5,157	5,262	62,398	36.25	23	21.5	MDCL. TECHNOLOGIST (A.S.C.P)
	28	82	1,649	3	247	167	2,066	25.09	2	1.0	MDCL. TRANSCRIPTIONIST
	29	246	9,037	1,337	737	1,050	12,161	49.43	6	3.1	NUCLEAR MEDICINE TECHNOLOGIST (REG.)
	31	271	10,503	0	812	1,063	12,378	45.68	4	3.4	NURSE PRACT./CLINICAL NURSE SPEC.
	32	717	7,678	241	2,148	802	10,868	15.15	13	9.0	PATIENT CARE/NURSING AIDE I
	33	7,029	93,493	4,948	21,057	9,966	129,464	18.42	107	87.9	PATIENT CARE/NURSING AIDE II
	34	440	7,493	371	1,318	796	9,977	22.68	10	5.5	PHARMACY TECH.
	35	381	15,570	-68	1,142	1,569	18,215	47.77	6	4.8	PHYS. THERAPIST
	36	1,249	35,187	1,281	3,742	3,692	43,901	35.15	28	15.6	RADIOLOGIC TECHNOLOGIST (RRT REG.)
	37	223	7,627	652	668	838	9,785	43.88	4	2.8	MRI TECHNOLOGIST
	38	332	9,469	504	995	1,010	11,977	36.08	6	4.2	RESPIRATORY THERAPY TECH. (CERT.)
	39	888	29,022	1,056	2,662	3,045	35,784	40.28	13	11.1	RESPIRATORY THERAPIST(NBRT REG.)
	40	1,243	22,812	246	3,723	2,334	29,115	23.43	35	15.5	ADMINISTRATIVE ASST.
	41	890	12,941	618	2,666	1,373	17,598	19.77	14	11.1	SECURITY OFFICER
	42	273	11,135	100	819	1,137	13,191	48.26	4	3.4	SPECIAL PROCEDURES TECHNOLOGIST
	43	773	43,090	1,052	2,317	4,469	50,928	65.85	13	9.7	STAFF & CLINICAL PHARMACIST
	44	702	16,520	967	2,103	1,770	21,360	30.42	11	8.8	STATIONARY ENGINEER LICENSED
	45	744	10,494	931	2,227	1,157	14,809	19.92	9	9.3	MATERIALS HANDLER, OPERATIONS LEVEL
	46	643	12,242	592	1,927	1,299	16,059	24.97	8	8.0	SURGICAL TECH.
	47	371	8,181	67	1,113	835	10,196	27.45	25	4.6	MATERIALS HANDLER, PROF. LEVEL
	48	752	10,538	729	2,251	1,141	14,658	19.50	10	9.4	TELEPHONE OPERATOR
	49	748	23,039	1,215	2,241	2,455	28,951	38.70	15	9.4	ULTRASOUND TECHNOLOGIST
	50	1,596	19,700	818	4,781	2,077	27,376	17.15	24	19.9	UNIT CLERK/SECRETARY
	53	373	12,640	0	1,118	1,280	15,037	40.30	119	4.7	ACCOUNTANT/FINANCIAL ANALYST
	54	215	4,048	473	643	458	5,622	26.18	60	2.7	ACCOUNTING/ACT.PYBLE/PAYROLL CLERK
	55	185	3,643	52	554	374	4,623	24.98	31	2.3	COLLECTION CLERK

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35 UM Charles Reg	56	456	6,355	38	1,366	647	8,406	18.43	6	5.7	COOK
	57	472	14,781	966	1,414	1,594	18,756	39.73	10	5.9	C.T. TECHNOLOGIST
	58	233	9,118	0	696	923	10,738	46.18	3	2.9	NURSE EDUCATORS
	59	160	7,039	0	479	713	8,231	51.44	2	2.0	NURSE MGR. A
	60	560	26,103	0	1,678	2,643	30,423	54.33	7	7.0	NURSE MGR. B
	61	383	15,348	811	1,148	1,636	18,942	49.44	10	4.8	NURSE MGR. C
	62	80	4,880	0	240	494	5,614	70.17	1	1.0	NURSE MGR. D
	63	138	5,900	14	414	599	6,927	50.07	3	1.7	OCCUP. THERAPIST
	64	1,122	16,988	790	3,360	1,800	22,938	20.45	16	14.0	PHLEBOTOMIST
	65	144	3,492	0	431	354	4,277	29.70	2	1.8	PHYSI. & OCCUP. THERAPIST ASST.
	66	1,392	49,432	-83	4,170	4,996	58,514	42.04	23	17.4	UTILIZ.REVIEW/QUAL.ASSUR.SPEC./CASE MGR.
	67	216	8,922	-248	646	878	10,197	47.31	5	2.7	SPEECH LANGUAGE PATHOLOGIST/AUDIO.
	68	169	4,492	17	508	456	5,473	32.31	38	2.1	HUMAN RESOURCES, ASSOCIATE LEVEL
	69	9	397	0	28	40	465	49.72	4	0.1	HUMAN RESOURCES, MGMT. LEVEL
	70	170	8,509	0	511	861	9,881	57.98	6	2.1	OTHER HOSPITAL SPECIFIC
	71	2,351	79,174	213	7,042	8,037	94,466	40.19	129	29.4	OTHER NON-HOSPITAL SPECIFIC
	77	57,364	1,493,067	97,593	171,843	161,034	1,923,536	33.53	1,607	717.0	TOTAL



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37 UM Easton	1	4,808	74,901	1,862	24,110	9,375	110,247	22.93	100	60.1	IP/OP ADM & REGISTRATION CLERK
	2	980	15,259	277	4,914	1,897	22,348	22.81	17	12.2	BILLING CLERK
	3	54	972	0	269	119	1,360	25.35	1	0.7	CASHIER - BUSINESS OFFICE
	4	523	7,107	216	2,622	894	10,839	20.73	8	6.5	GENERAL OFFICE CLERK
	7	301	4,102	109	1,507	514	6,232	20.74	5	3.8	E.K.G./CARDIOLOGY TECH.
	8	413	9,640	422	2,071	1,229	13,362	32.35	7	5.2	EXECUTIVE ASST.
	9	762	22,115	1,281	3,822	2,857	30,075	39.46	11	9.5	INFO. SYSTEMS,STAFF LEVEL
	10	2,136	23,643	1,912	10,709	3,121	39,385	18.44	29	26.7	DIETARY AIDE I
	11	18,617	572,782	53,570	93,358	76,492	796,202	42.77	301	232.7	GENERAL DUTY NURSE
	12	3,751	45,564	4,407	18,812	6,103	74,886	19.96	46	46.9	ENVIRONMENTAL SERVICE WORKER
	13	1,325	54,607	1,412	6,643	6,841	69,504	52.46	18	16.6	INFO. SYSTEMS, PROF. LEVEL
	14	1,346	20,336	1,065	6,751	2,614	30,765	22.85	25	16.8	LABORATORY ASST.
	15	86	1,894	211	432	257	2,794	32.45	1	1.1	LABORATORY TECH. I
	16	251	7,099	522	1,261	931	9,812	39.03	3	3.1	LABORATORY TECH. II
	18	334	7,755	968	1,676	1,065	11,465	34.30	4	4.2	LICENSED PRACTICAL NURSE
	19	54	727	0	269	89	1,085	20.24	1	0.7	MAIL CLERK
	21	915	20,194	1,956	4,590	2,705	29,446	32.17	10	11.4	MAINTENANCE MECHANIC II
	22	832	15,016	219	4,171	1,860	21,266	25.57	10	10.4	MDCL. RCDS. & CODING CLERK
	23	6	268	0	31	33	331	54.11	0	0.1	MEDICAL RECORDS TECHNICIAN ART
	25	403	9,331	0	2,019	1,139	12,489	31.02	6	5.0	SOCIAL WORKER (M.S.W.)
	27	2,639	79,550	2,444	13,233	10,013	105,240	39.88	33	33.0	MDCL. TECHNOLOGIST (A.S.C.P)
	28	121	1,980	73	606	251	2,910	24.07	2	1.5	MDCL. TRANSCRIPTIONIST
	29	660	24,211	2,068	3,311	3,209	32,800	49.68	9	8.3	NUCLEAR MEDICINE TECHNOLOGIST (REG.)
	31	90	3,786	0	452	462	4,701	52.17	2	1.1	NURSE PRACT./CLINICAL NURSE SPEC.
	33	6,305	80,122	10,940	31,620	11,121	133,803	21.22	109	78.8	PATIENT CARE/NURSING AIDE II
	34	1,214	17,839	1,323	6,089	2,340	27,591	22.72	17	15.2	PHARMACY TECH.
	35	256	10,550	0	1,286	1,288	13,124	51.18	7	3.2	PHYS. THERAPIST
	36	1,499	38,156	4,222	7,517	5,175	55,070	36.74	26	18.7	RADIOLOGIC TECHNOLOGIST (RRT REG.)
	37	84	3,075	72	421	384	3,952	47.11	4	1.0	MRI TECHNOLOGIST
	39	1,218	35,048	4,011	6,108	4,770	49,936	41.00	21	15.2	RESPIRATORY THERAPIST(NBRT REG.)
	40	2,309	38,158	703	11,579	4,746	55,185	23.90	31	28.9	ADMINISTRATIVE ASST.
	41	1,136	17,648	2,780	5,699	2,495	28,621	25.19	14	14.2	SECURITY OFFICER
	42	357	11,875	160	1,788	1,470	15,292	42.89	5	4.5	SPECIAL PROCEDURES TECHNOLOGIST
	43	1,014	54,595	0	5,086	6,667	66,348	65.42	13	12.7	STAFF & CLINICAL PHARMACIST
	44	154	3,658	623	772	523	5,576	36.22	2	1.9	STATIONARY ENGINEER LICENSED
	45	901	11,584	532	4,520	1,480	18,116	20.10	15	11.3	MATERIALS HANDLER, OPERATIONS LEVEL
	46	1,364	30,950	3,440	6,840	4,200	45,429	33.31	21	17.1	SURGICAL TECH.
	47	378	7,363	116	1,894	913	10,286	27.24	6	4.7	MATERIALS HANDLER, PROF. LEVEL
	48	588	7,396	608	2,948	977	11,929	20.29	14	7.3	TELEPHONE OPERATOR
	49	438	12,585	1,917	2,196	1,771	18,468	42.18	12	5.5	ULTRASOUND TECHNOLOGIST
	50	1,377	19,840	1,858	6,907	2,650	31,255	22.69	21	17.2	UNIT CLERK/SECRETARY
	53	677	22,818	0	3,394	2,787	28,999	42.85	8	8.5	ACCOUNTANT/FINANCIAL ANALYST
	54	375	7,093	820	1,879	966	10,760	28.71	4	4.7	ACCOUNTING/ACT.PYBLE/PAYROLL CLERK
	55	176	3,329	68	884	415	4,696	26.64	2	2.2	COLLECTION CLERK
	56	969	14,013	526	4,857	1,776	21,171	21.86	13	12.1	COOK

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37 UM Easton	58	309	10,899	0	1,552	1,331	13,782	44.54	6	3.9	NURSE EDUCATORS
	59	1,348	49,048	2,983	6,759	6,354	65,145	48.33	20	16.8	NURSE MGR. A
	60	76	2,899	0	381	354	3,635	47.82	1	1.0	NURSE MGR. B
	61	362	17,713	44	1,814	2,168	21,739	60.10	6	4.5	NURSE MGR. C
	63	256	7,610	0	1,284	929	9,823	38.37	4	3.2	OCCUP. THERAPIST
	65	405	8,951	148	2,031	1,111	12,241	30.22	9	5.1	PHYSI. & OCCUP. THERAPIST ASST.
	66	1,766	50,396	335	8,857	6,196	65,784	37.25	22	22.1	UTILIZ.REVIEW/QUAL.ASSUR.SPEC./CASE MGR.
	67	129	4,110	0	647	502	5,259	40.77	2	1.6	SPEECH LANGUAGE PATHOLOGIST/AUDIO.
	68	211	5,416	43	1,058	667	7,184	34.05	2	2.6	HUMAN RESOURCES, ASSOCIATE LEVEL
	69	24	1,039	0	123	127	1,289	52.62	0	0.3	HUMAN RESOURCES, MGMT. LEVEL
	70	9,821	322,610	4,171	49,248	39,908	415,937	42.35	176	122.8	OTHER HOSPITAL SPECIFIC
	71	1,841	57,189	17	9,234	6,986	73,426	39.87	28	23.0	OTHER NON-HOSPITAL SPECIFIC
	77	80,744	2,008,415	117,452	404,906	259,619	2,790,392	34.56	1,292	1009.3	TOTAL

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38 UM Midtown	1	3,316	49,131	5,054	15,519	6,968	76,672	23.12	44	41.5	IP/OP ADM & REGISTRATION CLERK
	2	19	309	29	89	44	471	24.81	3	0.2	BILLING CLERK
	3	163	2,566	79	760	340	3,745	23.05	2	2.0	CASHIER - BUSINESS OFFICE
	4	172	3,262	2	803	420	4,487	26.15	4	2.1	GENERAL OFFICE CLERK
	6	128	2,081	20	599	270	2,970	23.21	3	1.6	DIETITIAN
	7	182	2,901	133	852	390	4,277	23.50	4	2.3	E.K.G./CARDIOLOGY TECH.
	8	249	7,369	342	1,167	992	9,870	39.57	14	3.1	EXECUTIVE ASST.
	9	728	18,345	1,672	3,405	2,574	25,997	35.72	84	9.1	INFO. SYSTEMS,STAFF LEVEL
	10	2,078	26,781	2,336	9,722	3,744	42,584	20.50	30	26.0	DIETARY AIDE I
	11	19,854	713,362	133,567	92,909	108,907	1,048,746	52.82	294	248.2	GENERAL DUTY NURSE
	12	4,394	55,308	7,482	20,563	8,074	91,427	20.81	53	54.9	ENVIRONMENTAL SERVICE WORKER
	13	1,542	63,499	1,665	7,214	8,379	80,758	52.38	260	19.3	INFO. SYSTEMS, PROF. LEVEL
	14	164	3,120	293	765	439	4,617	28.24	2	2.0	LABORATORY ASST.
	15	92	1,451	405	429	239	2,524	27.51	1	1.1	LABORATORY TECH. I
	16	433	12,116	497	2,024	1,622	16,259	37.59	8	5.4	LABORATORY TECH. II
	17	798	37,585	0	3,734	4,833	46,152	57.83	10	10.0	PHYSICIANS ASST.
	18	1,864	52,285	2,305	8,721	7,020	70,332	37.74	26	23.3	LICENSED PRACTICAL NURSE
	19	759	10,450	448	3,553	1,401	15,852	20.88	13	9.5	MAIL CLERK
	20	162	3,378	101	757	447	4,683	28.95	2	2.0	MAINTENANCE MECHANIC I
	21	1,214	27,511	4,100	5,681	4,065	41,357	34.07	14	15.2	MAINTENANCE MECHANIC II
	22	1,091	22,586	774	5,105	3,004	31,469	28.84	20	13.6	MDCL. RCDS. & CODING CLERK
	23	87	1,394	0	406	179	1,979	22.81	2	1.1	MEDICAL RECORDS TECHNICIAN ART
	26	1,002	32,038	1,280	4,687	4,284	42,289	42.23	17	12.5	SOCIAL WORKER (B.S.)
	27	1,243	42,203	2,476	5,818	5,745	56,242	45.24	22	15.5	MDCL. TECHNOLOGIST (A.S.C.P)
	29	173	6,600	1,172	808	999	9,581	55.46	3	2.2	NUCLEAR MEDICINE TECHNOLOGIST (REG.)
	31	360	17,034	0	1,685	2,190	20,909	58.08	5	4.5	NURSE PRACT./CLINICAL NURSE SPEC.
	32	2,519	33,752	4,118	11,787	4,870	54,527	21.65	33	31.5	PATIENT CARE/NURSING AIDE I
	33	8,365	125,076	13,964	39,142	17,879	196,062	23.44	126	104.6	PATIENT CARE/NURSING AIDE II
	34	756	14,429	751	3,535	1,952	20,667	27.36	11	9.4	PHARMACY TECH.
	35	589	24,164	2,500	2,754	3,429	32,847	55.81	8	7.4	PHYS. THERAPIST
	36	1,182	36,133	7,119	5,530	5,562	54,343	45.99	21	14.8	RADIOLOGIC TECHNOLOGIST (RRT REG.)
	37	180	6,584	597	841	923	8,946	49.77	4	2.2	MRI TECHNOLOGIST
	38	80	2,479	9	374	320	3,183	39.78	1	1.0	RESPIRATORY THERAPY TECH. (CERT.)
	39	2,427	72,326	12,124	11,357	10,859	106,666	43.95	39	30.3	RESPIRATORY THERAPIST(NBRT REG.)
	40	2,317	43,314	1,389	10,842	5,748	61,293	26.46	47	29.0	ADMINISTRATIVE ASST.
	41	2,329	34,377	5,855	10,899	5,174	56,304	24.18	29	29.1	SECURITY OFFICER
	42	569	18,406	1,037	2,660	2,500	24,603	43.28	7	7.1	SPECIAL PROCEDURES TECHNOLOGIST
	43	1,231	73,562	1,745	5,758	9,684	90,749	73.75	17	15.4	STAFF & CLINICAL PHARMACIST
	44	445	8,764	5,527	2,082	1,838	18,210	40.93	6	5.6	STATIONARY ENGINEER LICENSED
	45	946	15,118	688	4,424	2,033	22,263	23.55	12	11.8	MATERIALS HANDLER, OPERATIONS LEVEL
	46	1,087	24,848	6,008	5,087	3,968	39,910	36.72	15	13.6	SURGICAL TECH.
	47	1,073	20,038	1,030	5,021	2,709	28,798	26.84	34	13.4	MATERIALS HANDLER, PROF. LEVEL
	48	841	12,492	815	3,934	1,711	18,952	22.54	13	10.5	TELEPHONE OPERATOR
	49	315	10,838	564	1,475	1,466	14,344	45.50	6	3.9	ULTRASOUND TECHNOLOGIST
	50	2,213	31,541	4,997	10,356	4,698	51,592	23.31	31	27.7	UNIT CLERK/SECRETARY

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38 UM Midtown	53	722	24,325	0	3,377	3,128	30,831	42.72	118	9.0	ACCOUNTANT/FINANCIAL ANALYST
	54	397	7,519	869	1,858	1,079	11,324	28.52	60	5.0	ACCOUNTING/ACT.PYBLE/PAYROLL CLERK
	55	186	3,514	71	871	461	4,917	26.43	30	2.3	COLLECTION CLERK
	56	1,182	16,497	1,356	5,532	2,296	25,681	21.72	15	14.8	COOK
	57	308	11,071	983	1,440	1,550	15,044	48.88	6	3.8	C.T. TECHNOLOGIST
	58	560	23,556	0	2,621	3,029	29,205	52.15	7	7.0	NURSE EDUCATORS
	60	892	42,693	0	4,175	5,490	52,358	58.68	11	11.2	NURSE MGR. B
	61	228	11,004	725	1,065	1,508	14,302	62.82	6	2.8	NURSE MGR. C
	62	240	10,935	0	1,123	1,406	13,464	56.10	3	3.0	NURSE MGR. D
	63	486	16,974	380	2,275	2,232	21,861	44.96	10	6.1	OCCUP. THERAPIST
	64	814	13,804	1,791	3,809	2,005	21,409	26.30	23	10.2	PHLEBOTOMIST
	65	82	2,104	52	381	277	2,815	34.54	1	1.0	PHYSI. & OCCUP. THERAPIST ASST.
	66	1,947	76,217	1,322	9,111	9,971	96,620	49.63	26	24.3	UTILIZ.REVIEW/QUAL.ASSUR.SPEC./CASE MGR.
	67	210	8,557	24	982	1,103	10,666	50.85	4	2.6	SPEECH LANGUAGE PATHOLOGIST/AUDIO.
	68	234	6,005	48	1,096	778	7,927	33.84	36	2.9	HUMAN RESOURCES, ASSOCIATE LEVEL
	69	27	1,149	0	127	148	1,424	52.56	4	0.3	HUMAN RESOURCES, MGMT. LEVEL
	70	2,511	106,530	66	11,751	13,707	132,054	52.59	0	31.4	OTHER HOSPITAL SPECIFIC
	71	2,749	110,409	1,079	12,864	14,336	138,689	50.45	0	34.4	OTHER NON-HOSPITAL SPECIFIC
	77	85,499	2,315,769	245,836	400,094	329,399	3,291,098	38.49	1,760	1068.7	TOTAL

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39 Calvert	1	2,155	35,446	3,526	8,304	5,222	52,498	24.36	32	26.9	IP/OP ADM & REGISTRATION CLERK
	2	719	11,985	529	2,771	1,677	16,961	23.59	10	9.0	BILLING CLERK
	3	240	3,550	207	925	503	5,185	21.61	3	3.0	CASHIER - BUSINESS OFFICE
	6	267	10,440	188	1,029	1,424	13,081	48.99	4	3.3	DIETITIAN
	7	142	4,874	160	547	675	6,256	44.05	3	1.8	E.K.G./CARDIOLOGY TECH.
	8	763	18,476	736	2,940	2,574	24,727	32.41	10	9.5	EXECUTIVE ASST.
	9	414	6,893	865	1,595	1,040	10,393	25.10	7	5.2	INFO. SYSTEMS,STAFF LEVEL
	10	1,255	13,949	1,409	4,836	2,058	22,252	17.73	20	15.7	DIETARY AIDE I
	11	14,332	501,965	72,057	55,226	76,921	706,169	49.27	229	179.2	GENERAL DUTY NURSE
	12	4,103	48,896	7,485	15,810	7,555	79,747	19.44	51	51.3	ENVIRONMENTAL SERVICE WORKER
	13	1,754	70,095	7,774	6,759	10,435	95,062	54.20	25	21.9	INFO. SYSTEMS, PROF. LEVEL
	16	168	3,869	732	647	617	5,865	34.91	3	2.1	LABORATORY TECH. II
	18	72	2,045	50	277	281	2,653	36.85	1	0.9	LICENSED PRACTICAL NURSE
	19	73	1,018	52	281	143	1,495	20.48	1	0.9	MAIL CLERK
	20	161	3,056	141	620	428	4,246	26.37	2	2.0	MAINTENANCE MECHANIC I
	21	572	12,914	1,184	2,204	1,889	18,191	31.80	8	7.2	MAINTENANCE MECHANIC II
	22	858	16,438	695	3,306	2,296	22,735	26.50	16	10.7	MDCL. RCDS. & CODING CLERK
	25	449	14,699	1,245	1,730	2,137	19,811	44.12	9	5.6	SOCIAL WORKER (M.S.W.)
	27	1,844	56,370	5,010	7,106	8,225	76,711	41.60	29	23.1	MDCL. TECHNOLOGIST (A.S.C.P)
	28	80	1,626	50	308	225	2,209	27.61	1	1.0	MDCL. TRANSCRIPTIONIST
	29	179	6,870	1,413	690	1,110	10,083	56.33	7	2.2	NUCLEAR MEDICINE TECHNOLOGIST (REG.)
	31	8	400	0	31	54	484	60.55	1	0.1	NURSE PRACT./CLINICAL NURSE SPEC.
	32	1,031	14,877	3,675	3,973	2,486	25,011	24.26	16	12.9	PATIENT CARE/NURSING AIDE I
	33	2,852	40,449	8,427	10,990	6,550	66,415	23.29	49	35.7	PATIENT CARE/NURSING AIDE II
	34	713	12,343	1,451	2,747	1,848	18,390	25.79	13	8.9	PHARMACY TECH.
	35	263	12,396	1,497	1,013	1,862	16,768	63.76	6	3.3	PHYS. THERAPIST
	36	1,222	39,774	5,094	4,709	6,012	55,589	45.49	24	15.3	RADIOLOGIC TECHNOLOGIST (RRT REG.)
	38	316	9,729	1,094	1,218	1,450	13,491	42.69	5	4.0	RESPIRATORY THERAPY TECH. (CERT.)
	39	784	25,527	4,190	3,021	3,982	36,720	46.84	14	9.8	RESPIRATORY THERAPIST(NBRT REG.)
	40	1,207	21,460	884	4,651	2,994	29,989	24.85	18	15.1	ADMINISTRATIVE ASST.
	41	937	14,416	2,009	3,611	2,201	22,237	23.73	16	11.7	SECURITY OFFICER
	43	943	50,830	5,610	3,634	7,563	67,637	71.73	14	11.8	STAFF & CLINICAL PHARMACIST
	44	106	2,986	646	408	487	4,527	42.71	1	1.3	STATIONARY ENGINEER LICENSED
	45	283	3,924	285	1,090	564	5,864	20.72	4	3.5	MATERIALS HANDLER, OPERATIONS LEVEL
	46	939	21,201	2,792	3,618	3,215	30,826	32.83	15	11.7	SURGICAL TECH.
	47	324	7,597	589	1,248	1,097	10,531	32.50	4	4.1	MATERIALS HANDLER, PROF. LEVEL
	48	535	7,309	930	2,062	1,104	11,405	21.32	11	6.7	TELEPHONE OPERATOR
	49	399	16,279	2,200	1,537	2,476	22,493	56.37	6	5.0	ULTRASOUND TECHNOLOGIST
	50	1,272	16,877	2,251	4,901	2,563	26,593	20.91	19	15.9	UNIT CLERK/SECRETARY
	53	400	11,174	250	1,541	1,531	14,496	36.24	5	5.0	ACCOUNTANT/FINANCIAL ANALYST
	54	167	4,449	165	644	618	5,876	35.18	2	2.1	ACCOUNTING/ACT.PYBLE/PAYROLL CLERK
	56	487	8,137	484	1,877	1,155	11,653	23.93	6	6.1	COOK
	57	139	6,484	389	536	921	8,330	59.93	2	1.7	C.T. TECHNOLOGIST
	58	206	6,039	650	794	896	8,379	40.68	5	2.6	NURSE EDUCATORS
	59	80	3,364	300	308	491	4,463	55.79	1	1.0	NURSE MGR. A

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39 Calvert	60	240	12,706	248	925	1,736	15,615	65.06	3	3.0	NURSE MGR. B
	62	240	11,559	150	925	1,569	14,203	59.18	3	3.0	NURSE MGR. D
	63	377	14,442	1,127	1,453	2,086	19,108	50.68	7	4.7	OCCUP. THERAPIST
	64	1,024	14,182	1,896	3,946	2,155	22,178	21.66	15	12.8	PHLEBOTOMIST
	65	63	1,261	50	243	176	1,729	27.45	2	0.8	PHYSI. & OCCUP. THERAPIST ASST.
	66	684	26,835	1,407	2,636	3,785	34,662	50.68	10	8.6	UTILIZ.REVIEW/QUAL.ASSUR.SPEC./CASE MGR.
	67	144	4,186	615	555	643	5,999	41.66	3	1.8	SPEECH LANGUAGE PATHOLOGIST/AUDIO.
	68	400	12,294	250	1,541	1,681	15,766	39.42	5	5.0	HUMAN RESOURCES, ASSOCIATE LEVEL
	69	80	4,438	50	308	601	5,398	67.47	1	1.0	HUMAN RESOURCES, MGMT. LEVEL
	70	4,290	134,183	20,061	16,531	20,669	191,444	44.63	77	53.6	OTHER HOSPITAL SPECIFIC
	71	5,347	162,384	5,242	20,604	22,462	210,692	39.40	76	66.8	OTHER NON-HOSPITAL SPECIFIC
	77	59,102	1,601,965	182,466	227,741	239,119	2,251,291	38.09	930	738.8	TOTAL

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40 Northwest	1	2,401	36,421	8,082	3,654	4,500	52,658	21.93	51	30.0	IP/OP ADM & REGISTRATION CLERK
	2	1,912	32,928	13,847	2,910	4,729	54,414	28.46	26	23.9	BILLING CLERK
	3	579	8,260	1,911	882	1,028	12,080	20.85	9	7.2	CASHIER - BUSINESS OFFICE
	4	140	2,536	6	213	257	3,012	21.54	4	1.7	GENERAL OFFICE CLERK
	6	131	3,974	14	199	403	4,591	35.05	2	1.6	DIETITIAN
	7	474	10,918	484	721	1,153	13,275	28.02	8	5.9	E.K.G./CARDIOLOGY TECH.
	8	592	17,091	49	900	1,733	19,774	33.42	15	7.4	EXECUTIVE ASST.
	9	993	26,050	476	1,511	2,682	30,719	30.94	34	12.4	INFO. SYSTEMS,STAFF LEVEL
	10	2,583	31,027	992	3,930	3,237	39,187	15.17	59	32.3	DIETARY AIDE I
	11	31,202	1,111,949	114,266	47,482	123,981	1,397,678	44.79	466	390.0	GENERAL DUTY NURSE
	12	353	4,704	63	537	482	5,786	16.40	5	4.4	ENVIRONMENTAL SERVICE WORKER
	13	1,879	74,045	2,303	2,859	7,719	86,926	46.26	64	23.5	INFO. SYSTEMS, PROF. LEVEL
	14	595	10,346	863	905	1,133	13,247	22.27	10	7.4	LABORATORY ASST.
	15	87	1,388	13	132	142	1,675	19.31	2	1.1	LABORATORY TECH. I
	16	286	9,072	2	435	917	10,426	36.49	8	3.6	LABORATORY TECH. II
	18	72	1,914	0	110	194	2,218	30.80	1	0.9	LICENSED PRACTICAL NURSE
	19	216	2,356	63	328	245	2,992	13.88	3	2.7	MAIL CLERK
	20	99	1,927	201	150	215	2,492	25.29	1	1.2	MAINTENANCE MECHANIC I
	21	1,790	37,812	10,432	2,725	4,878	55,847	31.19	19	22.4	MAINTENANCE MECHANIC II
	22	162	3,387	16	247	344	3,993	24.61	2	2.0	MDCL. RCDS. & CODING CLERK
	23	638	17,518	352	970	1,807	20,648	32.38	8	8.0	MEDICAL RECORDS TECHNICIAN ART
	25	240	8,955	5	365	906	10,231	42.63	3	3.0	SOCIAL WORKER (M.S.W.)
	26	575	18,423	47	875	1,867	21,212	36.89	10	7.2	SOCIAL WORKER (B.S.)
	27	2,072	61,544	3,940	3,154	6,621	75,259	36.32	57	25.9	MDCL. TECHNOLOGIST (A.S.C.P)
	28	152	3,320	262	231	362	4,175	27.48	3	1.9	MDCL. TRANSCRIPTIONIST
	29	873	36,943	2,017	1,329	3,939	44,228	50.65	14	10.9	NUCLEAR MEDICINE TECHNOLOGIST (REG.)
	31	80	3,120	0	122	315	3,557	44.47	1	1.0	NURSE PRACT./CLINICAL NURSE SPEC.
	32	1,053	11,118	1,657	1,602	1,292	15,668	14.88	17	13.2	PATIENT CARE/NURSING AIDE I
	33	11,796	172,330	14,134	17,951	18,853	223,268	18.93	181	147.5	PATIENT CARE/NURSING AIDE II
	34	1,373	22,401	947	2,089	2,361	27,798	20.25	21	17.2	PHARMACY TECH.
	35	1,037	43,393	9	1,578	4,388	49,369	47.60	29	13.0	PHYS. THERAPIST
	36	862	20,156	1,299	1,312	2,169	24,937	28.92	17	10.8	RADIOLOGIC TECHNOLOGIST (RRT REG.)
	39	2,372	70,990	8,224	3,610	8,009	90,833	38.29	41	29.7	RESPIRATORY THERAPIST(NBRT REG.)
	40	1,517	29,308	1,231	2,309	3,088	35,935	23.69	39	19.0	ADMINISTRATIVE ASST.
	41	2,040	30,179	2,084	3,104	3,262	38,629	18.94	32	25.5	SECURITY OFFICER
	42	757	26,785	2,629	1,151	2,974	33,540	44.32	10	9.5	SPECIAL PROCEDURES TECHNOLOGIST
	43	1,456	81,233	3,572	2,215	8,575	95,595	65.67	25	18.2	STAFF & CLINICAL PHARMACIST
	44	356	9,346	808	542	1,027	11,723	32.91	4	4.5	STATIONARY ENGINEER LICENSED
	45	2,709	38,541	1,735	4,123	4,072	48,471	17.89	45	33.9	MATERIALS HANDLER, OPERATIONS LEVEL
	46	1,214	30,072	2,789	1,847	3,323	38,030	31.34	15	15.2	SURGICAL TECH.
	47	508	14,036	123	774	1,432	16,364	32.19	10	6.4	MATERIALS HANDLER, PROF. LEVEL
	48	401	5,317	533	610	591	7,051	17.59	12	5.0	TELEPHONE OPERATOR
	49	442	14,036	1,005	672	1,521	17,234	39.02	10	5.5	ULTRASOUND TECHNOLOGIST
	50	3,054	44,180	2,901	4,647	4,760	56,489	18.50	51	38.2	UNIT CLERK/SECRETARY
	53	470	15,321	4	715	1,549	17,589	37.46	15	5.9	ACCOUNTANT/FINANCIAL ANALYST

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40 Northwest	54	419	8,050	270	638	841	9,799	23.36	15	5.2	ACCOUNTING/ACT.PYBLE/PAYROLL CLERK
	55	89	1,788	691	135	251	2,865	32.23	1	1.1	COLLECTION CLERK
	56	1,496	19,800	1,301	2,277	2,134	25,512	17.05	21	18.7	COOK
	57	639	21,441	1,471	972	2,317	26,201	41.01	11	8.0	C.T. TECHNOLOGIST
	58	541	22,979	127	823	2,336	26,265	48.59	19	6.8	NURSE EDUCATORS
	60	807	40,881	0	1,229	4,133	46,243	57.28	11	10.1	NURSE MGR. B
	61	452	19,699	970	688	2,090	23,447	51.86	9	5.7	NURSE MGR. C
	63	707	24,637	213	1,075	2,513	28,438	40.25	19	8.8	OCCUP. THERAPIST
	64	146	2,580	28	223	264	3,094	21.16	2	1.8	PHLEBOTOMIST
	65	163	4,729	45	247	483	5,504	33.86	2	2.0	PHYSI. & OCCUP. THERAPIST ASST.
	66	1,356	54,706	20	2,064	5,533	62,323	45.96	17	17.0	UTILIZ.REVIEW/QUAL.ASSUR.SPEC./CASE MGR.
	67	163	6,774	0	248	685	7,707	47.36	5	2.0	SPEECH LANGUAGE PATHOLOGIST/AUDIO.
	68	426	12,187	115	648	1,244	14,194	33.31	16	5.3	HUMAN RESOURCES, ASSOCIATE LEVEL
	69	481	20,883	368	732	2,149	24,132	50.13	16	6.0	HUMAN RESOURCES, MGMT. LEVEL
	70	4,016	149,099	3,103	6,111	15,389	173,701	43.26	0	50.2	OTHER HOSPITAL SPECIFIC
	71	8,100	279,193	26,945	12,326	30,953	349,417	43.14	0	101.2	OTHER NON-HOSPITAL SPECIFIC
	77	104,590	2,946,094	242,058	159,163	322,351	3,669,666	35.09	1,623	1307.4	TOTAL



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43 UM Baltimore W	1	6,948	102,580	8,562	12,842	8,612	132,596	19.08	106	86.9	IP/OP ADM & REGISTRATION CLERK
	2	893	14,715	208	1,651	1,156	17,730	19.85	16	11.2	BILLING CLERK
	3	360	4,470	333	664	372	5,839	16.24	6	4.5	CASHIER - BUSINESS OFFICE
	4	1,464	19,804	1,166	2,706	1,625	25,300	17.28	29	18.3	GENERAL OFFICE CLERK
	6	802	19,594	183	1,482	1,532	22,792	28.42	12	10.0	DIETITIAN
	7	317	5,016	159	586	401	6,161	19.44	5	4.0	E.K.G./CARDIOLOGY TECH.
	8	828	23,317	561	1,531	1,850	27,260	32.91	20	10.4	EXECUTIVE ASST.
	9	1,156	30,838	2,821	2,136	2,608	38,403	33.23	85	14.4	INFO. SYSTEMS,STAFF LEVEL
	10	3,662	43,866	2,490	6,768	3,592	56,717	15.49	66	45.8	DIETARY AIDE I
	11	46,996	1,542,514	231,097	86,864	137,429	1,997,905	42.51	720	587.5	GENERAL DUTY NURSE
	12	7,132	82,854	7,252	13,182	6,982	110,269	15.46	102	89.1	ENVIRONMENTAL SERVICE WORKER
	13	3,047	127,348	4,725	5,631	10,234	147,937	48.56	262	38.1	INFO. SYSTEMS, PROF. LEVEL
	14	557	8,803	568	1,030	726	11,127	19.97	11	7.0	LABORATORY ASST.
	15	597	15,892	1,057	1,103	1,313	19,366	32.45	9	7.5	LABORATORY TECH. I
	16	518	13,411	1,266	957	1,137	16,772	32.39	11	6.5	LABORATORY TECH. II
	17	299	12,502	0	552	969	14,023	46.94	4	3.7	PHYSICIANS ASST.
	18	513	14,025	455	948	1,122	16,550	32.26	8	6.4	LICENSED PRACTICAL NURSE
	19	80	1,019	0	148	79	1,246	15.58	1	1.0	MAIL CLERK
	20	160	3,258	241	296	271	4,065	25.41	2	2.0	MAINTENANCE MECHANIC I
	21	1,872	47,788	4,192	3,460	4,028	59,468	31.76	24	23.4	MAINTENANCE MECHANIC II
	22	2,208	36,022	880	4,080	2,859	43,842	19.86	34	27.6	MDCL. RCDS. & CODING CLERK
	23	983	31,293	851	1,817	2,491	36,451	37.08	15	12.3	MEDICAL RECORDS TECHNICIAN ART
	25	324	9,795	0	599	759	11,154	34.40	5	4.1	SOCIAL WORKER (M.S.W.)
	26	148	2,223	92	274	179	2,768	18.70	3	1.9	SOCIAL WORKER (B.S.)
	27	2,926	88,117	7,128	5,407	7,380	108,032	36.93	52	36.6	MDCL. TECHNOLOGIST (A.S.C.P)
	28	713	13,532	547	1,318	1,091	16,488	23.12	11	8.9	MDCL. TRANSCRIPTIONIST
	29	440	17,815	2,652	813	1,586	22,865	52.00	13	5.5	NUCLEAR MEDICINE TECHNOLOGIST (REG.)
	31	1,326	64,974	5,250	2,451	5,441	78,116	58.91	16	16.6	NURSE PRACT./CLINICAL NURSE SPEC.
	32	7,179	74,301	9,009	13,268	6,455	103,033	14.35	139	89.7	PATIENT CARE/NURSING AIDE I
	33	18,993	288,255	44,712	35,104	25,800	393,871	20.74	293	237.4	PATIENT CARE/NURSING AIDE II
	34	2,072	39,136	4,112	3,830	3,351	50,429	24.34	29	25.9	PHARMACY TECH.
	35	1,052	46,078	74	1,944	3,576	51,673	49.13	17	13.1	PHYS. THERAPIST
	36	1,933	58,542	6,173	3,573	5,014	73,302	37.92	33	24.2	RADIOLOGIC TECHNOLOGIST (RRT REG.)
	37	261	9,272	1,321	482	821	11,896	45.62	6	3.3	MRI TECHNOLOGIST
	38	724	21,417	2,454	1,339	1,850	27,059	37.36	10	9.1	RESPIRATORY THERAPY TECH. (CERT.)
	39	2,569	81,150	8,101	4,749	6,916	100,915	39.28	45	32.1	RESPIRATORY THERAPIST(NBRT REG.)
	40	3,640	68,346	1,527	6,727	5,414	82,014	22.53	63	45.5	ADMINISTRATIVE ASST.
	41	2,078	30,620	3,804	3,841	2,667	40,933	19.70	26	26.0	SECURITY OFFICER
	42	928	32,267	7,879	1,715	3,111	44,971	48.46	11	11.6	SPECIAL PROCEDURES TECHNOLOGIST
	43	2,042	112,806	7,906	3,775	9,353	133,840	65.53	34	25.5	STAFF & CLINICAL PHARMACIST
	44	385	10,521	2,536	711	1,012	14,780	38.41	9	4.8	STATIONARY ENGINEER LICENSED
	45	3,044	40,534	5,315	5,627	3,553	55,028	18.08	40	38.1	MATERIALS HANDLER, OPERATIONS LEVEL
	46	2,418	56,831	8,519	4,470	5,064	74,883	30.97	37	30.2	SURGICAL TECH.
	47	778	15,686	1,382	1,438	1,323	19,829	25.48	27	9.7	MATERIALS HANDLER, PROF. LEVEL
	48	1,134	15,179	1,487	2,096	1,291	20,054	17.68	23	14.2	TELEPHONE OPERATOR

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43 UM Baltimore W	49	1,256	44,618	6,789	2,321	3,983	57,712	45.96	20	15.7	ULTRASOUND TECHNOLOGIST
	50	4,004	55,499	8,335	7,400	4,946	76,181	19.03	64	50.0	UNIT CLERK/SECRETARY
	53	1,080	37,565	0	1,996	2,911	42,472	39.32	120	13.5	ACCOUNTANT/FINANCIAL ANALYST
	54	463	8,836	1,000	855	762	11,453	24.76	60	5.8	ACCOUNTING/ACT.PYBLE/PAYROLL CLERK
	55	1,353	24,279	208	2,501	1,897	28,886	21.35	48	16.9	COLLECTION CLERK
	56	893	14,211	663	1,650	1,152	17,676	19.80	12	11.2	COOK
	57	950	31,670	3,474	1,755	2,723	39,623	41.72	21	11.9	C.T. TECHNOLOGIST
	58	1,670	60,971	5,633	3,086	5,161	74,850	44.83	28	20.9	NURSE EDUCATORS
	60	1,120	54,706	0	2,070	4,239	61,015	54.48	14	14.0	NURSE MGR. B
	61	412	17,325	6,060	761	1,812	25,958	63.08	6	5.1	NURSE MGR. C
	63	435	15,952	31	804	1,238	18,025	41.41	10	5.4	OCCUP. THERAPIST
	64	66	1,095	0	121	85	1,301	19.86	1	0.8	PHLEBOTOMIST
	65	159	3,941	37	293	308	4,580	28.85	3	2.0	PHYSI. & OCCUP. THERAPIST ASST.
	66	2,340	87,265	224	4,325	6,779	98,593	42.14	35	29.2	UTILIZ.REVIEW/QUAL.ASSUR.SPEC./CASE MGR.
	67	270	9,254	39	500	720	10,512	38.90	6	3.4	SPEECH LANGUAGE PATHOLOGIST/AUDIO.
	68	529	14,601	91	977	1,138	16,808	31.79	37	6.6	HUMAN RESOURCES, ASSOCIATE LEVEL
	69	52	2,205	0	96	171	2,472	47.56	4	0.6	HUMAN RESOURCES, MGMT. LEVEL
	70	4,346	168,760	10,572	8,033	13,896	201,261	46.31	66	54.3	OTHER HOSPITAL SPECIFIC
	71	6,432	250,577	664	11,888	19,468	282,597	43.94	171	80.4	OTHER NON-HOSPITAL SPECIFIC
	77	166,324	4,301,656	444,866	307,418	367,787	5,421,727	32.60	3,216	2079.1	TOTAL

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44 GBMC	1	5,077	81,099	4,213	16,509	12,269	114,090	22.47	86	63.5	IP/OP ADM & REGISTRATION CLERK
	2	2,520	45,808	7	8,194	6,589	60,598	24.05	32	31.5	BILLING CLERK
	4	378	5,746	30	1,229	831	7,836	20.73	6	4.7	GENERAL OFFICE CLERK
	6	288	9,553	0	936	1,374	11,863	41.19	5	3.6	DIETITIAN
	7	149	2,771	25	485	402	3,683	24.72	2	1.9	E.K.G./CARDIOLOGY TECH.
	8	1,280	36,833	6	4,162	5,298	46,299	36.17	16	16.0	EXECUTIVE ASST.
	9	793	20,365	367	2,579	2,982	26,292	33.16	10	9.9	INFO. SYSTEMS,STAFF LEVEL
	10	1,922	23,742	1,084	6,250	3,570	34,646	18.03	30	24.0	DIETARY AIDE I
	11	48,669	1,740,907	212,639	158,257	280,953	2,392,756	49.16	768	608.4	GENERAL DUTY NURSE
	12	9,051	107,898	6,098	29,431	16,395	159,822	17.66	115	113.1	ENVIRONMENTAL SERVICE WORKER
	13	1,779	69,229	280	5,785	9,997	85,290	47.94	24	22.2	INFO. SYSTEMS, PROF. LEVEL
	14	1,175	19,690	1,139	3,821	2,996	27,645	23.53	17	14.7	LABORATORY ASST.
	15	569	18,526	83	1,850	2,676	23,136	40.66	8	7.1	LABORATORY TECH. I
	16	410	16,938	24	1,333	2,439	20,735	50.57	6	5.1	LABORATORY TECH. II
	17	864	41,594	1,700	2,809	6,226	52,330	60.57	12	10.8	PHYSICIANS ASST.
	18	81	2,326	0	263	335	2,924	36.10	1	1.0	LICENSED PRACTICAL NURSE
	20	311	5,986	331	1,011	908	8,237	26.48	3	3.9	MAINTENANCE MECHANIC I
	21	759	21,592	2,194	2,468	3,421	29,675	39.10	9	9.5	MAINTENANCE MECHANIC II
	22	6	94	0	20	14	127	21.17	1	0.1	MDCL. RCDS. & CODING CLERK
	23	1,103	26,616	40	3,587	3,834	34,076	30.89	15	13.8	MEDICAL RECORDS TECHNICIAN ART
	25	1,072	30,392	88	3,486	4,384	38,349	35.77	17	13.4	SOCIAL WORKER (M.S.W.)
	27	4,132	123,593	5,096	13,436	18,508	160,633	38.88	67	51.7	MDCL. TECHNOLOGIST (A.S.C.P)
	28	81	1,948	0	263	280	2,492	30.76	1	1.0	MDCL. TRANSCRIPTIONIST
	29	1,148	50,134	876	3,733	7,336	62,079	54.08	17	14.4	NUCLEAR MEDICINE TECHNOLOGIST (REG.)
	31	1,585	77,456	9,723	5,154	12,538	104,871	66.16	26	19.8	NURSE PRACT./CLINICAL NURSE SPEC.
	32	12,868	195,231	9,233	41,843	29,405	275,712	21.43	212	160.9	PATIENT CARE/NURSING AIDE I
	33	3,069	50,241	3,585	9,979	7,741	71,547	23.31	50	38.4	PATIENT CARE/NURSING AIDE II
	34	1,930	35,932	2,184	6,276	5,482	49,873	25.84	26	24.1	PHARMACY TECH.
	35	723	28,382	628	2,351	4,172	35,533	49.15	15	9.0	PHYS. THERAPIST
	36	1,682	54,309	3,115	5,469	8,259	71,152	42.30	27	21.0	RADIOLOGIC TECHNOLOGIST (RRT REG.)
	38	81	1,345	0	263	193	1,802	22.24	1	1.0	RESPIRATORY THERAPY TECH. (CERT.)
	39	2,068	74,158	4,602	6,725	11,327	96,812	46.81	28	25.9	RESPIRATORY THERAPIST(NBRT REG.)
	40	4,035	77,041	88	13,121	11,092	101,342	25.12	57	50.4	ADMINISTRATIVE ASST.
	41	2,615	39,918	3,202	8,503	6,201	57,825	22.11	30	32.7	SECURITY OFFICER
	42	418	14,513	688	1,359	2,186	18,746	44.85	6	5.2	SPECIAL PROCEDURES TECHNOLOGIST
	43	1,906	107,955	5,729	6,198	16,350	136,231	71.48	31	23.8	STAFF & CLINICAL PHARMACIST
	44	570	17,277	1,483	1,853	2,698	23,311	40.90	6	7.1	STATIONARY ENGINEER LICENSED
	45	1,106	16,167	453	3,596	2,390	22,607	20.44	18	13.8	MATERIALS HANDLER, OPERATIONS LEVEL
	46	3,943	84,638	4,131	12,821	12,766	114,357	29.00	57	49.3	SURGICAL TECH.
	47	320	8,530	0	1,041	1,227	10,797	33.74	4	4.0	MATERIALS HANDLER, PROF. LEVEL
	48	609	8,848	469	1,980	1,340	12,637	20.75	9	7.6	TELEPHONE OPERATOR
	49	1,242	41,828	3,565	4,039	6,528	55,960	45.06	24	15.5	ULTRASOUND TECHNOLOGIST
	50	4,140	59,833	2,796	13,462	9,007	85,098	20.56	63	51.8	UNIT CLERK/SECRETARY
	53	960	33,390	0	3,122	4,802	41,314	43.04	12	12.0	ACCOUNTANT/FINANCIAL ANALYST
	54	486	9,702	0	1,580	1,395	12,678	26.09	6	6.1	ACCOUNTING/ACT.PYBLE/PAYROLL CLERK

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44 GBMC	55	237	4,759	0	771	684	6,214	26.22	3	3.0	COLLECTION CLERK
	56	1,410	18,589	640	4,585	2,765	26,579	18.85	19	17.6	COOK
	57	548	19,728	1,444	1,782	3,045	25,999	47.44	10	6.9	C.T. TECHNOLOGIST
	58	552	23,552	100	1,795	3,402	28,848	52.26	8	6.9	NURSE EDUCATORS
	59	1,520	76,147	799	4,943	11,066	92,955	61.15	19	19.0	NURSE MGR. A
	63	785	31,536	1,327	2,553	4,726	40,142	51.14	14	9.8	OCCUP. THERAPIST
	64	1,326	22,212	1,006	4,312	3,339	30,869	23.28	20	16.6	PHLEBOTOMIST
	65	373	10,155	104	1,213	1,475	12,947	34.71	7	4.7	PHYSI. & OCCUP. THERAPIST ASST.
	66	1,210	48,529	3,139	3,935	7,431	63,033	52.09	17	15.1	UTILIZ.REVIEW/QUAL.ASSUR.SPEC./CASE MGR.
	67	627	22,751	85	2,039	3,284	28,159	44.91	10	7.8	SPEECH LANGUAGE PATHOLOGIST/AUDIO.
	68	1,045	31,785	16	3,398	4,574	39,773	38.06	13	13.1	HUMAN RESOURCES, ASSOCIATE LEVEL
	69	320	17,122	0	1,041	2,462	20,625	64.45	4	4.0	HUMAN RESOURCES, MGMT. LEVEL
	70	14,166	518,474	8,949	46,064	75,852	649,339	45.84	193	177.1	OTHER HOSPITAL SPECIFIC
	71	17,677	517,528	9,920	57,480	75,856	660,784	37.38	246	221.0	OTHER NON-HOSPITAL SPECIFIC
	77	171,769	4,902,941	319,523	558,541	751,078	6,532,083	38.03	2,559	2147.1	TOTAL

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45 McCreedy	1	398	4,087	152	1,909	491	6,640	16.70	8	5.0	IP/OP ADM & REGISTRATION CLERK
	2	422	5,991	105	2,028	707	8,830	20.91	6	5.3	BILLING CLERK
	7	69	1,754	97	331	214	2,396	34.73	7	0.9	E.K.G./CARDIOLOGY TECH.
	8	80	1,500	0	384	174	2,058	25.73	1	1.0	EXECUTIVE ASST.
	9	80	1,538	0	384	178	2,101	26.26	1	1.0	INFO. SYSTEMS,STAFF LEVEL
	11	1,263	34,784	1,993	6,066	4,263	47,106	37.29	21	15.8	GENERAL DUTY NURSE
	12	656	6,282	196	3,148	751	10,377	15.83	9	8.2	ENVIRONMENTAL SERVICE WORKER
	13	80	1,923	0	384	223	2,530	31.63	1	1.0	INFO. SYSTEMS, PROF. LEVEL
	16	501	12,368	634	2,404	1,507	16,913	33.79	6	6.3	LABORATORY TECH. II
	18	357	8,199	234	1,712	977	11,122	31.20	6	4.5	LICENSED PRACTICAL NURSE
	20	172	2,016	80	824	243	3,162	18.43	2	2.1	MAINTENANCE MECHANIC I
	21	111	2,220	141	534	274	3,168	28.52	2	1.4	MAINTENANCE MECHANIC II
	22	240	3,849	3	1,154	447	5,453	22.68	3	3.0	MDCL. RCDS. & CODING CLERK
	26	5	113	0	24	13	151	30.12	1	0.1	SOCIAL WORKER (B.S.)
	28	80	986	0	384	114	1,485	18.56	1	1.0	MDCL. TRANSCRIPTIONIST
	31	80	3,530	0	384	409	4,324	54.05	1	1.0	NURSE PRACT./CLINICAL NURSE SPEC.
	32	554	7,341	234	2,662	878	11,115	20.05	9	6.9	PATIENT CARE/NURSING AIDE I
	33	145	1,962	118	698	241	3,018	20.77	3	1.8	PATIENT CARE/NURSING AIDE II
	34	80	1,080	0	384	125	1,589	19.87	1	1.0	PHARMACY TECH.
	35	149	5,770	32	714	673	7,188	48.37	3	1.9	PHYS. THERAPIST
	36	297	7,660	323	1,426	925	10,334	34.79	7	3.7	RADIOLOGIC TECHNOLOGIST (RRT REG.)
	39	228	5,604	211	1,095	674	7,585	33.25	3	2.9	RESPIRATORY THERAPIST(NBRT REG.)
	40	151	1,982	2	725	230	2,938	19.47	3	1.9	ADMINISTRATIVE ASST.
	41	202	2,175	247	972	281	3,676	18.15	7	2.5	SECURITY OFFICER
	45	75	679	0	362	79	1,119	14.85	1	0.9	MATERIALS HANDLER, OPERATIONS LEVEL
	46	44	1,349	14	210	158	1,731	39.60	1	0.5	SURGICAL TECH.
	48	181	1,899	113	867	233	3,113	17.24	5	2.3	TELEPHONE OPERATOR
	49	52	1,479	0	250	171	1,901	36.48	1	0.7	ULTRASOUND TECHNOLOGIST
	53	148	3,558	0	711	412	4,681	31.63	1	1.9	ACCOUNTANT/FINANCIAL ANALYST
	54	73	1,588	0	352	184	2,124	28.94	1	0.9	ACCOUNTING/ACT.PYBLE/PAYROLL CLERK
	55	80	1,154	0	384	134	1,672	20.90	1	1.0	COLLECTION CLERK
	57	122	3,129	141	586	379	4,236	34.69	6	1.5	C.T. TECHNOLOGIST
	60	80	2,640	0	384	306	3,330	41.63	1	1.0	NURSE MGR. B
	63	52	1,736	0	252	201	2,189	41.73	1	0.7	OCUPP. THERAPIST
	64	144	1,929	0	693	224	2,847	19.71	2	1.8	PHLEBOTOMIST
	66	80	2,800	0	384	325	3,509	43.86	1	1.0	UTILIZ.REVIEW/QUAL.ASSUR.SPEC./CASE MGR.
	67	41	1,652	0	198	191	2,042	49.44	1	0.5	SPEECH LANGUAGE PATHOLOGIST/AUDIO.
	68	121	1,941	0	580	225	2,746	22.73	2	1.5	HUMAN RESOURCES, ASSOCIATE LEVEL
	70	476	16,908	2	2,286	1,960	21,156	44.44	6	6.0	OTHER HOSPITAL SPECIFIC
	71	280	4,693	1	1,345	544	6,583	23.51	4	3.5	OTHER NON-HOSPITAL SPECIFIC
	77	8,450	173,850	5,074	40,577	20,738	240,238	28.43	147	105.6	TOTAL

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48 Howard County	1	4,581	74,306	5,124	16,380	9,574	105,385	23.00	61	57.3	IP/OP ADM & REGISTRATION CLERK
	2	337	5,810	0	1,205	700	7,715	22.89	4	4.2	BILLING CLERK
	3	22	370	0	79	45	493	22.42	0	0.3	CASHIER - BUSINESS OFFICE
	4	717	14,005	422	2,564	1,739	18,730	26.12	10	9.0	GENERAL OFFICE CLERK
	6	62	1,913	24	223	233	2,393	38.44	2	0.8	DIETITIAN
	7	298	9,253	1,009	1,066	1,237	12,565	42.13	6	3.7	E.K.G./CARDIOLOGY TECH.
	8	680	18,372	0	2,432	2,214	23,017	33.85	9	8.5	EXECUTIVE ASST.
	9	780	21,977	206	2,788	2,674	27,645	35.45	10	9.7	INFO. SYSTEMS,STAFF LEVEL
	10	2,692	31,432	3,581	9,627	4,220	48,859	18.15	41	33.7	DIETARY AIDE I
	11	38,415	1,294,600	207,467	137,362	181,050	1,820,480	47.39	581	480.2	GENERAL DUTY NURSE
	12	4,943	58,705	8,272	17,675	8,073	92,726	18.76	59	61.8	ENVIRONMENTAL SERVICE WORKER
	13	751	30,939	2,830	2,685	4,070	40,525	53.96	10	9.4	INFO. SYSTEMS, PROF. LEVEL
	17	248	11,794	2,071	886	1,671	16,422	66.28	7	3.1	PHYSICIANS ASST.
	18	126	3,726	1,216	449	596	5,987	47.68	2	1.6	LICENSED PRACTICAL NURSE
	19	80	1,186	0	286	143	1,615	20.19	1	1.0	MAIL CLERK
	20	309	5,703	0	1,105	687	7,496	24.26	4	3.9	MAINTENANCE MECHANIC I
	21	662	15,573	332	2,365	1,917	20,187	30.52	8	8.3	MAINTENANCE MECHANIC II
	22	1,563	24,350	619	5,587	3,010	33,565	21.48	24	19.5	MDCL. RCDS. & CODING CLERK
	23	1,050	30,622	2,217	3,755	3,958	40,551	38.62	14	13.1	MEDICAL RECORDS TECHNICIAN ART
	25	629	20,834	72	2,249	2,520	25,674	40.82	9	7.9	SOCIAL WORKER (M.S.W.)
	26	80	2,139	0	286	258	2,683	33.54	1	1.0	SOCIAL WORKER (B.S.)
	27	2	33	3	7	4	47	23.75	0	0.0	MDCL. TECHNOLOGIST (A.S.C.P)
	29	259	8,493	1,151	924	1,162	11,730	45.38	7	3.2	NUCLEAR MEDICINE TECHNOLOGIST (REG.)
	31	80	4,182	0	286	504	4,973	62.16	1	1.0	NURSE PRACT./CLINICAL NURSE SPEC.
	32	619	12,015	1,472	2,212	1,626	17,323	28.01	8	7.7	PATIENT CARE/NURSING AIDE I
	33	11,096	166,049	21,502	39,676	22,606	249,833	22.52	158	138.7	PATIENT CARE/NURSING AIDE II
	34	1,206	23,607	3,035	4,313	3,211	34,167	28.32	20	15.1	PHARMACY TECH.
	35	1,028	44,220	5,169	3,676	5,953	59,017	57.41	22	12.9	PHYS. THERAPIST
	36	1,458	44,468	1,860	5,213	5,584	57,125	39.18	26	18.2	RADIOLOGIC TECHNOLOGIST (RRT REG.)
	38	300	7,781	598	1,073	1,010	10,462	34.87	5	3.8	RESPIRATORY THERAPY TECH. (CERT.)
	39	1,728	49,756	6,196	6,178	6,744	68,874	39.86	30	21.6	RESPIRATORY THERAPIST(NBRT REG.)
	40	2,797	53,945	599	10,001	6,574	71,119	25.43	43	35.0	ADMINISTRATIVE ASST.
	41	21	617	0	75	74	766	36.50	0	0.3	SECURITY OFFICER
	42	738	24,393	9,069	2,637	4,033	40,133	54.42	12	9.2	SPECIAL PROCEDURES TECHNOLOGIST
	43	1,643	85,531	1,754	5,874	10,521	103,679	63.11	28	20.5	STAFF & CLINICAL PHARMACIST
	44	541	15,290	1,357	1,933	2,006	20,586	38.09	6	6.8	STATIONARY ENGINEER LICENSED
	45	2,300	33,615	2,670	8,222	4,374	48,881	21.26	33	28.7	MATERIALS HANDLER, OPERATIONS LEVEL
	46	1,041	23,988	5,603	3,722	3,567	36,880	35.43	20	13.0	SURGICAL TECH.
	47	337	8,297	498	1,206	1,060	11,061	32.80	4	4.2	MATERIALS HANDLER, PROF. LEVEL
	48	593	8,500	605	2,120	1,097	12,323	20.78	14	7.4	TELEPHONE OPERATOR
	49	1,229	42,061	598	4,395	5,142	52,196	42.47	22	15.4	ULTRASOUND TECHNOLOGIST
	50	3,834	61,810	5,350	13,709	8,095	88,964	23.21	64	47.9	UNIT CLERK/SECRETARY
	53	570	20,677	108	2,038	2,505	25,329	44.44	7	7.1	ACCOUNTANT/FINANCIAL ANALYST
	54	95	1,817	0	340	219	2,376	25.01	1	1.2	ACCOUNTING/ACT.PYBLE/PAYROLL CLERK
	56	1,018	16,990	1,058	3,641	2,175	23,864	23.44	12	12.7	COOK

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48 Howard County	57	986	34,057	1,151	3,527	4,244	42,978	43.58	22	12.3	C.T. TECHNOLOGIST
	58	660	31,907	0	2,360	3,846	38,113	57.75	10	8.2	NURSE EDUCATORS
	59	80	3,118	0	286	376	3,779	47.24	1	1.0	NURSE MGR. A
	60	1,067	56,024	0	3,814	6,753	66,591	62.43	14	13.3	NURSE MGR. B
	61	291	13,314	1,156	1,041	1,744	17,254	59.29	5	3.6	NURSE MGR. C
	62	160	8,933	0	572	1,077	10,582	66.14	2	2.0	NURSE MGR. D
	63	568	21,151	126	2,029	2,565	25,871	45.59	10	7.1	OCCUP. THERAPIST
	65	236	3,920	41	843	477	5,281	22.41	4	2.9	PHYSI. & OCCUP. THERAPIST ASST.
	66	1,243	48,326	274	4,446	5,858	58,903	47.38	20	15.5	UTILIZ.REVIEW/QUAL.ASSUR.SPEC./CASE MGR.
	67	517	17,113	164	1,849	2,082	21,208	41.02	10	6.5	SPEECH LANGUAGE PATHOLOGIST/AUDIO.
	68	874	21,872	12	3,126	2,638	27,648	31.62	12	10.9	HUMAN RESOURCES, ASSOCIATE LEVEL
	69	51	12,388	0	181	1,493	14,062	277.58	2	0.6	HUMAN RESOURCES, MGMT. LEVEL
	70	8,134	275,514	11,309	29,087	34,572	350,482	43.09	113	101.7	OTHER HOSPITAL SPECIFIC
	71	7,486	270,186	3,302	26,769	32,965	333,222	44.51	114	93.6	OTHER NON-HOSPITAL SPECIFIC
	77	115,907	3,253,565	323,250	414,455	431,128	4,422,398	38.15	1,745	1448.8	TOTAL

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49 UCH-UpperChesa	1	3,416	52,862	1,972	10,844	7,186	72,863	21.33	58	42.7	IP/OP ADM & REGISTRATION CLERK
	2	1,240	21,294	156	3,937	2,811	28,198	22.74	18	15.5	BILLING CLERK
	3	75	1,382	0	238	181	1,801	24.01	1	0.9	CASHIER - BUSINESS OFFICE
	4	3,232	45,196	145	10,258	5,942	61,542	19.04	47	40.4	GENERAL OFFICE CLERK
	6	80	2,330	0	254	305	2,890	36.12	1	1.0	DIETITIAN
	7	895	19,387	88	2,839	2,552	24,866	27.80	16	11.2	E.K.G./CARDIOLOGY TECH.
	8	113	3,909	0	359	512	4,780	42.30	2	1.4	EXECUTIVE ASST.
	9	249	5,031	141	790	678	6,640	26.67	3	3.1	INFO. SYSTEMS,STAFF LEVEL
	10	2,119	24,806	250	6,726	3,284	35,066	16.55	35	26.5	DIETARY AIDE I
	11	36,058	1,325,905	41,240	114,456	179,161	1,660,762	46.06	606	450.7	GENERAL DUTY NURSE
	12	5,589	68,506	587	17,739	9,055	95,887	17.16	85	69.9	ENVIRONMENTAL SERVICE WORKER
	13	3,131	89,170	251	9,937	11,718	111,076	35.48	35	39.1	INFO. SYSTEMS, PROF. LEVEL
	14	404	6,231	381	1,281	867	8,760	21.71	6	5.0	LABORATORY ASST.
	16	584	18,385	0	1,854	2,409	22,648	38.78	8	7.3	LABORATORY TECH. II
	17	845	41,387	3,407	2,681	5,870	53,345	63.17	12	10.6	PHYSICIANS ASST.
	18	1,355	31,459	4,129	4,302	4,664	44,554	32.87	22	16.9	LICENSED PRACTICAL NURSE
	19	84	1,006	0	267	132	1,404	16.71	2	1.1	MAIL CLERK
	20	196	2,907	262	621	415	4,205	21.48	2	2.4	MAINTENANCE MECHANIC I
	21	724	14,988	117	2,298	1,979	19,383	26.77	9	9.1	MAINTENANCE MECHANIC II
	22	971	12,340	838	3,081	1,727	17,986	18.53	15	12.1	MDCL. RCDS. & CODING CLERK
	23	2,574	63,714	2,380	8,171	8,661	82,927	32.21	37	32.2	MEDICAL RECORDS TECHNICIAN ART
	25	332	10,836	540	1,052	1,491	13,919	41.99	7	4.1	SOCIAL WORKER (M.S.W.)
	26	337	8,852	1,260	1,071	1,325	12,508	37.09	6	4.2	SOCIAL WORKER (B.S.)
	27	2,794	84,189	1,007	8,868	11,165	105,229	37.67	38	34.9	MDCL. TECHNOLOGIST (A.S.C.P)
	28	80	1,790	0	253	235	2,278	28.56	1	1.0	MDCL. TRANSCRIPTIONIST
	29	580	21,945	1,479	1,840	3,070	28,335	48.87	8	7.2	NUCLEAR MEDICINE TECHNOLOGIST (REG.)
	31	1,910	91,328	350	6,064	12,014	109,756	57.45	28	23.9	NURSE PRACT./CLINICAL NURSE SPEC.
	32	6,063	84,832	6,480	19,247	11,966	122,525	20.21	97	75.8	PATIENT CARE/NURSING AIDE I
	33	9,923	148,148	9,118	31,498	20,609	209,373	21.10	157	124.0	PATIENT CARE/NURSING AIDE II
	34	1,698	30,076	1,025	5,391	4,076	40,568	23.89	24	21.2	PHARMACY TECH.
	35	1,166	50,932	757	3,700	6,774	62,163	53.32	26	14.6	PHYS. THERAPIST
	36	2,046	59,853	1,044	6,493	7,981	75,371	36.85	39	25.6	RADIOLOGIC TECHNOLOGIST (RRT REG.)
	37	296	10,553	422	940	1,438	13,353	45.07	8	3.7	MRI TECHNOLOGIST
	38	806	25,473	510	2,557	3,405	31,946	39.66	12	10.1	RESPIRATORY THERAPY TECH. (CERT.)
	39	1,187	38,560	1,528	3,768	5,254	49,110	41.37	18	14.8	RESPIRATORY THERAPIST(NBRT REG.)
	40	4,234	79,172	2,034	13,439	10,642	105,287	24.87	62	52.9	ADMINISTRATIVE ASST.
	41	1,607	25,201	285	5,101	3,340	33,927	21.11	24	20.1	SECURITY OFFICER
	42	1,154	40,321	5,373	3,663	5,988	55,346	47.96	18	14.4	SPECIAL PROCEDURES TECHNOLOGIST
	43	1,784	101,260	6,023	5,663	14,059	127,004	71.19	27	22.3	STAFF & CLINICAL PHARMACIST
	44	668	18,285	349	2,121	2,442	23,197	34.71	9	8.4	STATIONARY ENGINEER LICENSED
	45	1,083	15,489	99	3,437	2,043	21,067	19.46	15	13.5	MATERIALS HANDLER, OPERATIONS LEVEL
	46	1,739	43,367	1,110	5,518	5,829	55,823	32.11	28	21.7	SURGICAL TECH.
	47	320	7,350	0	1,016	963	9,329	29.15	4	4.0	MATERIALS HANDLER, PROF. LEVEL
	48	562	6,871	177	1,784	924	9,756	17.36	10	7.0	TELEPHONE OPERATOR
	49	1,482	50,199	826	4,704	6,687	62,416	42.12	27	18.5	ULTRASOUND TECHNOLOGIST



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49 UCH-UpperChesa	50	2,806	41,323	2,527	8,908	5,746	58,503	20.85	43	35.1	UNIT CLERK/SECRETARY
	53	112	4,665	0	356	611	5,632	50.28	2	1.4	ACCOUNTANT/FINANCIAL ANALYST
	54	56	922	3	178	121	1,224	21.86	1	0.7	ACCOUNTING/ACT.PYBLE/PAYROLL CLERK
	56	1,233	16,445	232	3,914	2,185	22,776	18.47	16	15.4	COOK
	57	1,111	39,198	658	3,527	5,223	48,605	43.75	20	13.9	C.T. TECHNOLOGIST
	58	1,508	60,019	-290	4,788	7,827	72,344	47.97	21	18.9	NURSE EDUCATORS
	59	80	3,354	0	254	439	4,047	50.59	1	1.0	NURSE MGR. A
	60	336	19,230	306	1,065	2,560	23,161	69.03	4	4.2	NURSE MGR. B
	61	457	22,822	420	1,451	3,046	27,739	60.67	7	5.7	NURSE MGR. C
	62	987	48,838	48	3,133	6,406	58,425	59.20	12	12.3	NURSE MGR. D
	63	460	19,430	1,570	1,459	2,752	25,211	54.84	12	5.7	OCCUP. THERAPIST
	64	1,537	25,787	478	4,877	3,442	34,584	22.51	31	19.2	PHLEBOTOMIST
	65	301	6,011	164	954	809	7,938	26.42	6	3.8	PHYSI. & OCCUP. THERAPIST ASST.
	66	1,952	72,058	648	6,195	9,528	88,429	45.31	28	24.4	UTILIZ.REVIEW/QUAL.ASSUR.SPEC./CASE MGR.
	67	188	7,125	318	598	975	9,016	47.89	6	2.4	SPEECH LANGUAGE PATHOLOGIST/AUDIO.
	68	844	23,917	0	2,679	3,134	29,731	35.23	11	10.6	HUMAN RESOURCES, ASSOCIATE LEVEL
	69	392	18,470	0	1,244	2,420	22,135	56.47	6	4.9	HUMAN RESOURCES, MGMT. LEVEL
	70	9,187	801,741	155,599	29,163	125,457	1,111,961	121.03	119	114.8	OTHER HOSPITAL SPECIFIC
	71	7,371	214,530	1,996	23,396	28,375	268,298	36.40	102	92.1	OTHER NON-HOSPITAL SPECIFIC
	77	138,698	4,352,961	262,817	440,261	604,888	5,660,928	40.81	2,161	1733.7	TOTAL

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51 Doctors	1	2,663	45,578	2,605	9,275	4,429	61,888	23.24	36	33.3	IP/OP ADM & REGISTRATION CLERK
	2	880	16,035	11	3,065	1,475	20,586	23.40	11	11.0	BILLING CLERK
	3	167	3,183	67	581	299	4,130	24.77	2	2.1	CASHIER - BUSINESS OFFICE
	7	80	1,577	563	280	197	2,617	32.59	1	1.0	E.K.G./CARDIOLOGY TECH.
	8	240	7,001	0	836	644	8,481	35.34	3	3.0	EXECUTIVE ASST.
	9	1,097	19,834	1,255	3,822	1,939	26,849	24.47	17	13.7	INFO. SYSTEMS,STAFF LEVEL
	10	2,735	36,593	1,870	9,528	3,536	51,526	18.84	36	34.2	DIETARY AIDE I
	11	23,022	813,080	141,320	80,200	87,731	1,122,330	48.75	354	287.8	GENERAL DUTY NURSE
	12	5,162	66,764	4,877	17,984	6,585	96,210	18.64	65	64.5	ENVIRONMENTAL SERVICE WORKER
	13	1,662	70,265	640	5,791	6,518	83,214	50.06	23	20.8	INFO. SYSTEMS, PROF. LEVEL
	14	80	1,229	2	280	113	1,624	20.22	1	1.0	LABORATORY ASST.
	15	189	4,681	211	659	450	6,001	31.72	3	2.4	LABORATORY TECH. I
	16	376	10,648	626	1,309	1,036	13,620	36.25	6	4.7	LABORATORY TECH. II
	17	1,091	54,990	1,345	3,801	5,178	65,314	59.86	20	13.6	PHYSICIANS ASST.
	18	1,094	28,446	4,066	3,812	2,989	39,313	35.93	16	13.7	LICENSED PRACTICAL NURSE
	21	946	26,446	1,307	3,295	2,551	33,600	35.52	12	11.8	MAINTENANCE MECHANIC II
	22	600	8,470	125	2,090	790	11,476	19.13	8	7.5	MDCL. RCDS. & CODING CLERK
	23	160	3,758	0	557	345	4,660	29.13	2	2.0	MEDICAL RECORDS TECHNICIAN ART
	25	279	8,509	0	972	782	10,263	36.78	5	3.5	SOCIAL WORKER (M.S.W.)
	27	1,636	49,156	3,249	5,698	4,817	62,920	38.47	32	20.4	MDCL. TECHNOLOGIST (A.S.C.P)
	28	234	5,205	57	816	484	6,561	28.03	5	2.9	MDCL. TRANSCRIPTIONIST
	29	405	14,394	1,993	1,411	1,506	19,303	47.66	6	5.1	NUCLEAR MEDICINE TECHNOLOGIST (REG.)
	31	217	9,099	0	757	836	10,692	49.23	2	2.7	NURSE PRACT./CLINICAL NURSE SPEC.
	33	10,895	166,131	18,995	37,953	17,017	240,096	22.04	165	136.2	PATIENT CARE/NURSING AIDE II
	34	1,098	20,079	1,882	3,826	2,019	27,805	25.32	13	13.7	PHARMACY TECH.
	35	880	43,245	2,059	3,066	4,164	52,534	59.70	14	11.0	PHYS. THERAPIST
	36	1,376	39,854	1,670	4,793	3,817	50,133	36.44	20	17.2	RADIOLOGIC TECHNOLOGIST (RRT REG.)
	38	1,210	37,513	4,186	4,214	3,833	49,747	41.12	18	15.1	RESPIRATORY THERAPY TECH. (CERT.)
	40	2,203	41,716	530	7,675	3,883	53,804	24.42	28	27.5	ADMINISTRATIVE ASST.
	41	43	1,724	176	150	175	2,225	51.62	3	0.5	SECURITY OFFICER
	42	385	15,309	1,847	1,339	1,577	20,073	52.20	5	4.8	SPECIAL PROCEDURES TECHNOLOGIST
	43	883	48,879	2,569	3,077	4,729	59,255	67.08	16	11.0	STAFF & CLINICAL PHARMACIST
	45	670	11,180	350	2,333	1,060	14,923	22.29	8	8.4	MATERIALS HANDLER, OPERATIONS LEVEL
	46	1,636	44,178	4,631	5,698	4,487	58,993	36.07	22	20.4	SURGICAL TECH.
	47	280	7,395	7	977	680	9,059	32.31	4	3.5	MATERIALS HANDLER, PROF. LEVEL
	48	317	4,388	55	1,105	408	5,956	18.78	6	4.0	TELEPHONE OPERATOR
	49	1,094	37,763	2,656	3,810	3,715	47,945	43.84	18	13.7	ULTRASOUND TECHNOLOGIST
	50	3,237	54,515	4,269	11,276	5,404	75,464	23.31	45	40.5	UNIT CLERK/SECRETARY
	53	240	6,645	0	836	611	8,092	33.72	3	3.0	ACCOUNTANT/FINANCIAL ANALYST
	54	240	5,065	8	834	466	6,373	26.61	3	3.0	ACCOUNTING/ACT.PYBLE/PAYROLL CLERK
	55	80	1,779	0	279	164	2,221	27.76	1	1.0	COLLECTION CLERK
	56	602	9,607	400	2,097	920	13,024	21.64	7	7.5	COOK
	57	342	11,822	996	1,190	1,178	15,186	44.46	7	4.3	C.T. TECHNOLOGIST
	58	581	24,400	189	2,025	2,260	28,875	49.67	9	7.3	NURSE EDUCATORS
	59	2,484	111,169	14,535	8,653	11,555	145,912	58.74	34	31.1	NURSE MGR. A

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51 Doctors	60	240	13,271	0	836	1,220	15,327	63.86	3	3.0	NURSE MGR. B
	61	396	18,525	3,314	1,381	2,007	25,228	63.64	6	5.0	NURSE MGR. C
	62	160	10,003	0	557	919	11,479	71.75	2	2.0	NURSE MGR. D
	63	400	19,583	0	1,393	1,800	22,777	56.94	5	5.0	OCCUP. THERAPIST
	64	1,260	21,490	1,647	4,390	2,127	29,654	23.53	19	15.8	PHLEBOTOMIST
	65	180	2,517	11	628	232	3,389	18.80	3	2.3	PHYSI. & OCCUP. THERAPIST ASST.
	66	1,012	36,091	1,185	3,525	3,426	44,228	43.70	14	12.7	UTILIZ.REVIEW/QUAL.ASSUR.SPEC./CASE MGR.
	68	78	1,361	0	270	125	1,756	22.62	2	1.0	HUMAN RESOURCES, ASSOCIATE LEVEL
	69	287	11,847	0	1,001	1,089	13,936	48.52	4	3.6	HUMAN RESOURCES, MGMT. LEVEL
	70	2,407	112,270	9,856	8,384	11,226	141,737	58.89	30	30.1	OTHER HOSPITAL SPECIFIC
	71	9,567	277,577	9,950	33,327	26,430	347,285	36.30	130	119.6	OTHER NON-HOSPITAL SPECIFIC
	77	91,777	2,573,827	254,166	319,719	259,955	3,407,668	37.13	1,333	1147.2	TOTAL

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55 Laurel Regiona	1	1,201	20,519	1,725	4,319	2,378	28,941	24.10	16	15.0	IP/OP ADM & REGISTRATION CLERK
	2	190	3,332	38	683	360	4,414	23.23	2	2.4	BILLING CLERK
	3	81	1,274	2	291	136	1,704	21.04	1	1.0	CASHIER - BUSINESS OFFICE
	7	455	15,245	1,532	1,636	1,793	20,206	44.41	7	5.7	E.K.G./CARDIOLOGY TECH.
	8	979	22,335	300	3,521	2,420	28,576	29.19	12	12.2	EXECUTIVE ASST.
	10	929	12,405	1,246	3,341	1,459	18,452	19.86	10	11.6	DIETARY AIDE I
	11	14,246	466,520	81,756	51,234	58,607	658,118	46.20	207	178.1	GENERAL DUTY NURSE
	12	2,834	36,508	5,677	10,192	4,509	56,887	20.07	28	35.4	ENVIRONMENTAL SERVICE WORKER
	13	83	3,188	85	299	350	3,922	47.25	1	1.0	INFO. SYSTEMS, PROF. LEVEL
	14	546	9,570	689	1,964	1,097	13,320	24.40	7	6.8	LABORATORY ASST.
	17	284	14,823	2,394	1,021	1,840	20,078	70.70	3	3.6	PHYSICIANS ASST.
	18	260	7,098	468	935	809	9,311	35.81	3	3.3	LICENSED PRACTICAL NURSE
	21	85	2,561	92	306	284	3,243	38.15	1	1.1	MAINTENANCE MECHANIC II
	22	300	4,312	142	1,079	476	6,009	20.03	3	3.8	MDCL. RCDS. & CODING CLERK
	23	881	26,521	491	3,168	2,887	33,068	37.53	12	11.0	MEDICAL RECORDS TECHNICIAN ART
	25	450	13,717	1,161	1,618	1,590	18,086	40.19	7	5.6	SOCIAL WORKER (M.S.W.)
	27	779	21,516	1,591	2,802	2,470	28,379	36.43	12	9.7	MDCL. TECHNOLOGIST (A.S.C.P)
	29	321	10,702	3,427	1,154	1,510	16,794	52.32	4	4.0	NUCLEAR MEDICINE TECHNOLOGIST (REG.)
	32	3,811	59,148	8,472	13,706	7,228	88,554	23.24	51	47.6	PATIENT CARE/NURSING AIDE I
	33	713	12,163	966	2,564	1,403	17,097	23.98	10	8.9	PATIENT CARE/NURSING AIDE II
	34	518	9,611	713	1,863	1,104	13,290	25.66	9	6.5	PHARMACY TECH.
	35	277	11,551	106	996	1,246	13,900	50.18	6	3.5	PHYS. THERAPIST
	36	1,620	48,884	2,379	5,826	5,480	62,570	38.62	27	20.3	RADIOLOGIC TECHNOLOGIST (RRT REG.)
	39	1,858	60,195	3,589	6,682	6,818	77,284	41.60	31	23.2	RESPIRATORY THERAPIST(NBRT REG.)
	40	244	4,276	35	878	461	5,650	23.15	3	3.1	ADMINISTRATIVE ASST.
	41	694	10,701	1,432	2,496	1,297	15,926	22.95	9	8.7	SECURITY OFFICER
	43	712	37,754	2,082	2,561	4,258	46,655	65.53	13	8.9	STAFF & CLINICAL PHARMACIST
	44	441	11,925	985	1,586	1,380	15,875	36.00	7	5.5	STATIONARY ENGINEER LICENSED
	45	597	9,192	419	2,147	1,027	12,785	21.42	8	7.5	MATERIALS HANDLER, OPERATIONS LEVEL
	46	730	18,898	2,178	2,625	2,253	25,954	35.55	9	9.1	SURGICAL TECH.
	47	133	4,337	54	478	469	5,339	40.14	2	1.7	MATERIALS HANDLER, PROF. LEVEL
	48	451	6,504	485	1,622	747	9,358	20.75	6	5.6	TELEPHONE OPERATOR
	49	181	6,163	362	651	697	7,872	43.49	7	2.3	ULTRASOUND TECHNOLOGIST
	50	2,390	39,100	2,290	8,595	4,424	54,410	22.77	35	29.9	UNIT CLERK/SECRETARY
	53	249	8,765	0	896	937	10,597	42.56	3	3.1	ACCOUNTANT/FINANCIAL ANALYST
	54	150	3,250	7	539	348	4,145	27.63	2	1.9	ACCOUNTING/ACT.PYBLE/PAYROLL CLERK
	55	675	12,424	32	2,428	1,332	16,216	24.02	9	8.4	COLLECTION CLERK
	56	635	9,535	753	2,284	1,100	13,672	21.53	7	7.9	COOK
	58	633	24,884	14	2,277	2,661	29,836	47.13	9	7.9	NURSE EDUCATORS
	59	143	6,018	802	514	729	8,064	56.39	2	1.8	NURSE MGR. A
	60	400	16,947	0	1,439	1,812	20,197	50.49	5	5.0	NURSE MGR. B
	61	298	12,207	1,282	1,072	1,442	16,002	53.70	5	3.7	NURSE MGR. C
	62	472	24,242	0	1,697	2,591	28,531	60.45	6	5.9	NURSE MGR. D
	63	218	7,647	17	784	819	9,267	42.51	5	2.7	OCCUP. THERAPIST
	65	309	4,951	120	1,111	542	6,725	21.76	5	3.9	PHYSI. & OCCUP. THERAPIST ASST.

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55 Laurel Regiona	66	1,222	47,646	580	4,395	5,155	57,775	47.28	13	15.3	UTILIZ.REVIEW/QUAL.ASSUR.SPEC./CASE MGR.
	67	104	4,198	75	374	457	5,104	49.08	3	1.3	SPEECH LANGUAGE PATHOLOGIST/AUDIO.
	68	258	8,549	1	928	914	10,392	40.28	3	3.2	HUMAN RESOURCES, ASSOCIATE LEVEL
	69	147	6,142	33	529	660	7,364	50.09	1	1.8	HUMAN RESOURCES, MGMT. LEVEL
	70	5,591	172,497	6,426	20,107	19,126	218,156	39.02	72	69.9	OTHER HOSPITAL SPECIFIC
	71	1,171	35,026	469	4,211	3,794	43,501	37.15	15	14.6	OTHER NON-HOSPITAL SPECIFIC
	77	52,949	1,447,478	139,974	190,425	169,689	1,947,567	36.78	734	661.9	TOTAL

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HOSPITAL Number & Name	Job Code	Hours Paid	Wage and Salary	Other Wages	FB/Hour Cal.	FB/Sal. Cal.	Total Costs	Rate w/FB	Number Employ.	No. (FTE)	Job Code Title
60 Ft Washington	1	1,373	20,994	1,721	4,369	2,211	29,294	21.34	26	17.2	IP/OP ADM & REGISTRATION CLERK
	2	85	2,115	68	271	212	2,667	31.29	1	1.1	BILLING CLERK
	8	160	4,380	0	509	426	5,316	33.22	2	2.0	EXECUTIVE ASST.
	10	543	6,178	256	1,729	626	8,788	16.18	7	6.8	DIETARY AIDE I
	11	6,731	247,657	36,841	21,421	27,686	333,605	49.56	132	84.1	GENERAL DUTY NURSE
	12	1,095	12,749	946	3,485	1,333	18,513	16.91	13	13.7	ENVIRONMENTAL SERVICE WORKER
	13	400	17,788	0	1,273	1,731	20,792	51.98	5	5.0	INFO. SYSTEMS, PROF. LEVEL
	16	188	4,593	302	598	476	5,969	31.79	3	2.3	LABORATORY TECH. II
	21	331	6,311	1,138	1,053	725	9,227	27.88	4	4.1	MAINTENANCE MECHANIC II
	22	160	4,447	0	509	433	5,389	33.68	2	2.0	MDCL. RCDS. & CODING CLERK
	23	483	9,103	299	1,537	915	11,854	24.54	7	6.0	MEDICAL RECORDS TECHNICIAN ART
	27	550	14,362	954	1,751	1,491	18,559	33.73	9	6.9	MDCL. TECHNOLOGIST (A.S.C.P)
	29	87	3,246	1,060	278	419	5,002	57.33	4	1.1	NUCLEAR MEDICINE TECHNOLOGIST (REG.)
	32	702	9,960	1,220	2,235	1,088	14,503	20.65	11	8.8	PATIENT CARE/NURSING AIDE I
	33	734	13,393	1,887	2,334	1,487	19,102	26.04	12	9.2	PATIENT CARE/NURSING AIDE II
	34	207	4,049	154	658	409	5,270	25.49	4	2.6	PHARMACY TECH.
	35	141	6,026	21	450	588	7,085	50.16	3	1.8	PHYS. THERAPIST
	36	775	24,484	948	2,466	2,475	30,373	39.19	15	9.7	RADIOLOGIC TECHNOLOGIST (RRT REG.)
	38	83	2,720	411	265	305	3,700	44.44	2	1.0	RESPIRATORY THERAPY TECH. (CERT.)
	39	417	14,141	738	1,328	1,448	17,655	42.31	8	5.2	RESPIRATORY THERAPIST(NBRT REG.)
	40	437	7,163	55	1,389	702	9,309	21.33	7	5.5	ADMINISTRATIVE ASST.
	41	80	2,492	0	255	243	2,989	37.37	1	1.0	SECURITY OFFICER
	43	300	16,073	232	953	1,587	18,844	62.92	7	3.7	STAFF & CLINICAL PHARMACIST
	45	282	3,272	43	897	323	4,534	16.09	4	3.5	MATERIALS HANDLER, OPERATIONS LEVEL
	46	577	13,824	5,610	1,837	1,891	23,162	40.13	7	7.2	SURGICAL TECH.
	47	170	5,124	56	539	504	6,223	36.71	2	2.1	MATERIALS HANDLER, PROF. LEVEL
	48	405	5,154	298	1,290	531	7,273	17.94	9	5.1	TELEPHONE OPERATOR
	49	340	12,990	1,233	1,082	1,384	16,689	49.09	9	4.2	ULTRASOUND TECHNOLOGIST
	50	918	14,100	1,360	2,920	1,505	19,885	21.67	15	11.5	UNIT CLERK/SECRETARY
	53	80	2,422	0	255	236	2,912	36.40	1	1.0	ACCOUNTANT/FINANCIAL ANALYST
	54	160	3,534	0	509	344	4,388	27.42	2	2.0	ACCOUNTING/ACT.PYBLE/PAYROLL CLERK
	55	545	10,402	586	1,735	1,069	13,792	25.30	6	6.8	COLLECTION CLERK
	57	314	11,254	751	999	1,168	14,172	45.17	8	3.9	C.T. TECHNOLOGIST
	58	213	8,567	15	679	835	10,095	47.34	4	2.7	NURSE EDUCATORS
	59	74	2,816	461	234	319	3,829	52.10	1	0.9	NURSE MGR. A
	60	80	3,885	0	255	378	4,517	56.47	1	1.0	NURSE MGR. B
	62	167	7,857	796	531	842	10,026	60.13	2	2.1	NURSE MGR. D
	63	27	1,173	0	85	114	1,372	51.30	4	0.3	OCUPP. THERAPIST
	64	460	7,717	332	1,464	783	10,296	22.38	10	5.8	PHLEBOTOMIST
	66	388	14,494	46	1,235	1,415	17,191	44.31	6	4.9	UTILIZ.REVIEW/QUAL.ASSUR.SPEC./CASE MGR.
	67	4	213	0	13	21	246	61.58	2	0.1	SPEECH LANGUAGE PATHOLOGIST/AUDIO.
	70	248	8,189	0	789	797	9,775	39.42	4	3.1	OTHER HOSPITAL SPECIFIC
	71	240	11,734	0	764	1,142	13,639	56.83	3	3.0	OTHER NON-HOSPITAL SPECIFIC
	77	21,752	603,144	60,836	69,227	64,616	797,823	36.68	385	271.9	TOTAL

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61 Atlantic Gener	1	2,836	38,546	1,785	12,350	3,932	56,613	19.96	48	35.5	IP/OP ADM & REGISTRATION CLERK
	2	1,194	17,227	248	5,200	1,704	24,378	20.42	16	14.9	BILLING CLERK
	3	80	1,140	0	348	111	1,600	19.99	1	1.0	CASHIER - BUSINESS OFFICE
	4	364	4,576	22	1,585	448	6,631	18.22	5	4.6	GENERAL OFFICE CLERK
	6	80	2,737	0	348	267	3,352	41.90	1	1.0	DIETITIAN
	7	80	1,167	0	348	114	1,629	20.36	1	1.0	E.K.G./CARDIOLOGY TECH.
	8	1,517	26,730	357	6,606	2,641	36,334	23.95	19	19.0	EXECUTIVE ASST.
	10	591	6,379	311	2,574	652	9,916	16.78	7	7.4	DIETARY AIDE I
	11	10,311	328,068	36,502	44,902	35,543	445,015	43.16	167	128.9	GENERAL DUTY NURSE
	12	1,807	22,502	1,535	7,869	2,343	34,250	18.95	23	22.6	ENVIRONMENTAL SERVICE WORKER
	13	880	29,815	826	3,832	2,987	37,460	42.57	12	11.0	INFO. SYSTEMS, PROF. LEVEL
	14	282	4,046	26	1,228	397	5,697	20.20	4	3.5	LABORATORY ASST.
	16	987	22,764	1,014	4,298	2,318	30,394	30.79	17	12.3	LABORATORY TECH. II
	17	80	2,880	0	348	281	3,509	43.86	1	1.0	PHYSICIANS ASST.
	18	242	4,431	15	1,054	433	5,933	24.52	3	3.0	LICENSED PRACTICAL NURSE
	19	142	1,634	12	618	160	2,425	17.08	3	1.8	MAIL CLERK
	20	253	4,978	1,142	1,102	597	7,818	30.90	3	3.2	MAINTENANCE MECHANIC I
	21	249	5,674	575	1,084	609	7,943	31.90	3	3.1	MAINTENANCE MECHANIC II
	22	837	10,864	200	3,645	1,079	15,788	18.86	11	10.5	MDCL. RCDS. & CODING CLERK
	23	558	11,764	41	2,430	1,151	15,386	27.57	7	7.0	MEDICAL RECORDS TECHNICIAN ART
	28	80	1,567	2	348	153	2,070	25.88	1	1.0	MDCL. TRANSCRIPTIONIST
	31	160	6,429	0	697	627	7,753	48.45	2	2.0	NURSE PRACT./CLINICAL NURSE SPEC.
	32	1,686	22,892	1,697	7,342	2,397	34,328	20.36	28	21.1	PATIENT CARE/NURSING AIDE I
	33	1,965	26,253	2,535	8,557	2,807	40,152	20.43	26	24.6	PATIENT CARE/NURSING AIDE II
	34	502	7,626	418	2,186	784	11,014	21.94	6	6.3	PHARMACY TECH.
	36	1,347	34,598	1,194	5,866	3,489	45,147	33.52	22	16.8	RADIOLOGIC TECHNOLOGIST (RRT REG.)
	39	960	28,825	2,763	4,181	3,080	38,848	40.47	18	12.0	RESPIRATORY THERAPIST(NBRT REG.)
	40	519	7,640	5	2,260	745	10,650	20.52	8	6.5	ADMINISTRATIVE ASST.
	43	594	33,878	2,005	2,587	3,498	41,968	70.65	11	7.4	STAFF & CLINICAL PHARMACIST
	45	160	2,090	2	697	204	2,993	18.70	3	2.0	MATERIALS HANDLER, OPERATIONS LEVEL
	46	760	14,208	3,318	3,310	1,709	22,544	29.66	11	9.5	SURGICAL TECH.
	47	243	3,892	23	1,058	382	5,355	22.04	3	3.0	MATERIALS HANDLER, PROF. LEVEL
	49	900	27,327	3,152	3,919	2,971	37,370	41.52	15	11.3	ULTRASOUND TECHNOLOGIST
	50	793	10,967	1,386	3,453	1,204	17,011	21.45	10	9.9	UNIT CLERK/SECRETARY
	53	270	8,635	0	1,176	842	10,653	39.45	4	3.4	ACCOUNTANT/FINANCIAL ANALYST
	54	248	4,632	110	1,080	462	6,284	25.34	3	3.1	ACCOUNTING/ACT.PYBLE/PAYROLL CLERK
	55	729	10,244	90	3,175	1,007	14,516	19.91	9	9.1	COLLECTION CLERK
	56	776	10,786	346	3,379	1,085	15,597	20.10	10	9.7	COOK
	57	1,113	35,126	2,270	4,847	3,646	45,889	41.23	16	13.9	C.T. TECHNOLOGIST
	58	562	17,059	5	2,447	1,664	21,175	37.68	9	7.0	NURSE EDUCATORS
	59	721	29,960	552	3,140	2,975	36,627	50.80	9	9.0	NURSE MGR. A
	61	405	14,662	1,293	1,764	1,556	19,274	47.59	6	5.1	NURSE MGR. C
	64	383	5,509	27	1,668	540	7,744	20.22	6	4.8	PHLEBOTOMIST
	66	471	16,953	33	2,051	1,656	20,693	43.93	7	5.9	UTILIZ.REVIEW/QUAL.ASSUR.SPEC./CASE MGR.
	68	160	3,583	0	697	349	4,629	28.93	2	2.0	HUMAN RESOURCES, ASSOCIATE LEVEL

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61 Atlantic Gener	70	448	19,138	0	1,951	1,866	22,955	51.24	6	5.6	OTHER HOSPITAL SPECIFIC
	71	2,090	69,431	301	9,102	6,798	85,632	40.97	26	26.1	OTHER NON-HOSPITAL SPECIFIC
	77	42,415	1,021,832	68,342	184,708	106,284	1,381,167	32.56	631	530.2	TOTAL



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62 MedStar So. MD	1	2,830	43,112	3,035	7,166	3,919	57,232	20.22	42	35.4	IP/OP ADM & REGISTRATION CLERK
	2	875	14,822	15	2,216	1,260	18,313	20.93	11	10.9	BILLING CLERK
	4	1,695	23,468	978	4,292	2,076	30,814	18.18	24	21.2	GENERAL OFFICE CLERK
	6	401	10,234	24	1,015	871	12,144	30.29	5	5.0	DIETITIAN
	7	225	3,496	66	570	302	4,434	19.71	4	2.8	E.K.G./CARDIOLOGY TECH.
	8	550	15,267	9	1,393	1,297	17,966	32.65	7	6.9	EXECUTIVE ASST.
	9	556	12,101	1,012	1,407	1,114	15,633	28.14	8	6.9	INFO. SYSTEMS,STAFF LEVEL
	10	1,145	12,087	660	2,899	1,082	16,729	14.61	15	14.3	DIETARY AIDE I
	11	29,189	1,026,155	248,836	73,908	108,273	1,457,172	49.92	440	364.9	GENERAL DUTY NURSE
	12	4,944	52,955	4,582	12,518	4,886	74,941	15.16	68	61.8	ENVIRONMENTAL SERVICE WORKER
	13	1,437	59,178	242	3,638	5,046	68,104	47.40	19	18.0	INFO. SYSTEMS, PROF. LEVEL
	14	313	5,913	263	793	524	7,493	23.94	4	3.9	LABORATORY ASST.
	16	1,055	26,101	1,650	2,671	2,357	32,779	31.07	21	13.2	LABORATORY TECH. II
	18	313	8,253	17	793	702	9,765	31.20	4	3.9	LICENSED PRACTICAL NURSE
	20	960	22,636	344	2,431	1,951	27,362	28.50	12	12.0	MAINTENANCE MECHANIC I
	21	286	9,646	47	724	823	11,240	39.30	4	3.6	MAINTENANCE MECHANIC II
	22	835	14,324	446	2,114	1,254	18,139	21.72	13	10.4	MDCL. RCDS. & CODING CLERK
	25	723	25,280	3,036	1,831	2,405	32,551	45.02	15	9.0	SOCIAL WORKER (M.S.W.)
	27	1,766	47,301	4,137	4,472	4,368	60,278	34.13	31	22.1	MDCL. TECHNOLOGIST (A.S.C.P)
	28	160	3,717	0	405	316	4,438	27.74	2	2.0	MDCL. TRANSCRIPTIONIST
	29	213	8,148	1,102	539	786	10,575	49.65	4	2.7	NUCLEAR MEDICINE TECHNOLOGIST (REG.)
	31	120	6,479	0	304	550	7,333	61.11	2	1.5	NURSE PRACT./CLINICAL NURSE SPEC.
	32	8,834	124,534	14,040	22,368	11,768	172,710	19.55	133	110.4	PATIENT CARE/NURSING AIDE I
	33	2,845	50,912	4,366	7,204	4,694	67,176	23.61	42	35.6	PATIENT CARE/NURSING AIDE II
	34	693	13,097	1,372	1,755	1,229	17,452	25.18	11	8.7	PHARMACY TECH.
	35	610	27,595	160	1,545	2,357	31,657	51.90	12	7.6	PHYS. THERAPIST
	36	1,384	41,890	4,329	3,504	3,925	53,648	38.76	23	17.3	RADIOLOGIC TECHNOLOGIST (RRT REG.)
	38	781	25,326	4,372	1,978	2,522	34,198	43.79	11	9.8	RESPIRATORY THERAPY TECH. (CERT.)
	39	1,830	55,859	5,969	4,634	5,250	71,712	39.19	27	22.9	RESPIRATORY THERAPIST(NBRT REG.)
	40	1,667	31,833	2,065	4,220	2,879	40,997	24.60	23	20.8	ADMINISTRATIVE ASST.
	41	1,556	25,343	2,872	3,940	2,396	34,551	22.20	23	19.5	SECURITY OFFICER
	42	836	32,294	4,954	2,117	3,163	42,528	50.87	11	10.5	SPECIAL PROCEDURES TECHNOLOGIST
	43	636	35,354	2,813	1,610	3,241	43,019	67.64	9	8.0	STAFF & CLINICAL PHARMACIST
	44	714	20,936	1,354	1,808	1,893	25,991	36.40	9	8.9	STATIONARY ENGINEER LICENSED
	45	1,508	27,144	1,154	3,818	2,403	34,519	22.89	19	18.9	MATERIALS HANDLER, OPERATIONS LEVEL
	46	893	24,354	2,657	2,261	2,294	31,566	35.35	11	11.2	SURGICAL TECH.
	47	247	6,195	41	625	530	7,391	29.92	3	3.1	MATERIALS HANDLER, PROF. LEVEL
	48	835	17,045	1,032	2,114	1,535	21,726	26.02	14	10.4	TELEPHONE OPERATOR
	49	944	36,672	4,669	2,390	3,511	47,242	50.04	17	11.8	ULTRASOUND TECHNOLOGIST
	50	4,992	71,454	7,264	12,640	6,685	98,043	19.64	77	62.4	UNIT CLERK/SECRETARY
	53	2	46	0	4	4	54	31.11	0	0.0	ACCOUNTANT/FINANCIAL ANALYST
	54	587	13,751	196	1,486	1,184	16,618	28.31	7	7.3	ACCOUNTING/ACT.PYBLE/PAYROLL CLERK
	55	481	8,649	35	1,218	737	10,639	22.12	6	6.0	COLLECTION CLERK
	56	466	7,469	216	1,180	653	9,518	20.42	6	5.8	COOK
	57	693	25,050	3,920	1,755	2,460	33,185	47.89	14	8.7	C.T. TECHNOLOGIST

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62 MedStar So. MD	58	471	21,175	494	1,193	1,840	24,702	52.45	7	5.9	NURSE EDUCATORS
	60	1,744	86,505	24	4,416	7,348	98,293	56.36	22	21.8	NURSE MGR. B
	63	338	13,581	0	856	1,153	15,590	46.12	5	4.2	OCCUP. THERAPIST
	64	1,489	22,994	2,378	3,770	2,155	31,297	21.02	24	18.6	PHLEBOTOMIST
	66	1,749	57,765	5,200	4,429	5,347	72,741	41.59	26	21.9	UTILIZ.REVIEW/QUAL.ASSUR.SPEC./CASE MGR.
	67	117	5,301	139	296	462	6,198	52.98	3	1.5	SPEECH LANGUAGE PATHOLOGIST/AUDIO.
	69	240	9,043	0	608	768	10,419	43.41	3	3.0	HUMAN RESOURCES, MGMT. LEVEL
	70	11,312	309,573	12,812	28,642	27,377	378,404	33.45	152	141.4	OTHER HOSPITAL SPECIFIC
	71	5,828	175,457	1,940	14,756	15,065	207,217	35.56	79	72.8	OTHER NON-HOSPITAL SPECIFIC
	77	107,911	2,874,869	363,338	273,236	274,992	3,786,435	35.09	1,583	1348.9	TOTAL

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63 UM St. Joseph	1	3,094	48,271	1,572	12,250	6,733	68,826	22.25	45	38.7	IP/OP ADM & REGISTRATION CLERK
	2	882	14,465	167	3,491	1,977	20,100	22.80	11	11.0	BILLING CLERK
	3	82	1,028	14	326	141	1,509	18.34	1	1.0	CASHIER - BUSINESS OFFICE
	4	1,110	16,771	384	4,393	2,317	23,865	21.51	20	13.9	GENERAL OFFICE CLERK
	7	245	4,014	50	971	549	5,584	22.77	3	3.1	E.K.G./CARDIOLOGY TECH.
	8	624	16,802	620	2,472	2,353	22,247	35.63	8	7.8	EXECUTIVE ASST.
	9	998	25,781	2,851	3,951	3,868	36,451	36.53	12	12.5	INFO. SYSTEMS,STAFF LEVEL
	11	37,919	1,313,752	183,155	150,131	202,205	1,849,243	48.77	622	474.0	GENERAL DUTY NURSE
	13	3,199	130,021	3,136	12,665	17,987	163,809	51.21	40	40.0	INFO. SYSTEMS, PROF. LEVEL
	15	238	4,857	32	943	660	6,493	27.25	3	3.0	LABORATORY TECH. I
	16	1,220	36,033	2,343	4,830	5,184	48,390	39.66	20	15.3	LABORATORY TECH. II
	17	52	3,328	0	206	450	3,983	76.60	1	0.7	PHYSICIANS ASST.
	18	166	4,220	986	656	703	6,566	39.61	2	2.1	LICENSED PRACTICAL NURSE
	21	1,187	29,783	650	4,700	4,111	39,244	33.06	15	14.8	MAINTENANCE MECHANIC II
	22	1,111	18,446	909	4,399	2,615	26,368	23.73	15	13.9	MDCL. RCDS. & CODING CLERK
	23	629	15,902	80	2,489	2,159	20,630	32.82	10	7.9	MEDICAL RECORDS TECHNICIAN ART
	25	774	21,503	0	3,065	2,905	27,473	35.48	11	9.7	SOCIAL WORKER (M.S.W.)
	26	177	5,139	219	702	724	6,784	38.27	6	2.2	SOCIAL WORKER (B.S.)
	27	3,060	94,976	4,120	12,114	13,386	124,596	40.72	51	38.2	MDCL. TECHNOLOGIST (A.S.C.P)
	28	240	4,809	0	950	650	6,409	26.71	3	3.0	MDCL. TRANSCRIPTIONIST
	29	350	10,779	1,318	1,385	1,634	15,116	43.22	6	4.4	NUCLEAR MEDICINE TECHNOLOGIST (REG.)
	31	649	32,439	1,786	2,570	4,623	41,418	63.82	8	8.1	NURSE PRACT./CLINICAL NURSE SPEC.
	32	345	6,769	1,830	1,366	1,162	11,127	32.25	5	4.3	PATIENT CARE/NURSING AIDE I
	33	12,920	199,975	17,519	51,152	29,380	298,026	23.07	211	161.5	PATIENT CARE/NURSING AIDE II
	34	1,218	20,516	1,031	4,821	2,911	29,279	24.04	17	15.2	PHARMACY TECH.
	35	901	37,961	642	3,568	5,215	47,386	52.58	18	11.3	PHYS. THERAPIST
	36	1,901	64,753	3,834	7,526	9,265	85,378	44.92	33	23.8	RADIOLOGIC TECHNOLOGIST (RRT REG.)
	38	703	18,786	2,246	2,783	2,841	26,656	37.92	12	8.8	RESPIRATORY THERAPY TECH. (CERT.)
	39	1,704	53,199	5,472	6,747	7,925	73,343	43.04	25	21.3	RESPIRATORY THERAPIST(NBRT REG.)
	40	3,593	70,577	1,600	14,227	9,750	96,153	26.76	52	44.9	ADMINISTRATIVE ASST.
	41	1,090	15,554	1,277	4,317	2,274	23,421	21.48	14	13.6	SECURITY OFFICER
	42	1,273	44,056	3,973	5,038	6,488	59,555	46.80	18	15.9	SPECIAL PROCEDURES TECHNOLOGIST
	43	1,968	105,981	4,792	7,790	14,963	133,526	67.86	31	24.6	STAFF & CLINICAL PHARMACIST
	44	481	12,052	1,161	1,906	1,785	16,904	35.11	5	6.0	STATIONARY ENGINEER LICENSED
	45	3,855	66,826	6,518	15,261	9,907	98,512	25.56	48	48.2	MATERIALS HANDLER, OPERATIONS LEVEL
	46	2,017	50,259	5,151	7,987	7,485	70,882	35.14	27	25.2	SURGICAL TECH.
	47	435	12,204	904	1,724	1,771	16,603	38.13	6	5.4	MATERIALS HANDLER, PROF. LEVEL
	48	283	3,462	211	1,119	496	5,289	18.70	6	3.5	TELEPHONE OPERATOR
	49	542	18,308	1,050	2,146	2,615	24,118	44.50	8	6.8	ULTRASOUND TECHNOLOGIST
	50	2,218	32,697	1,701	8,781	4,647	47,826	21.56	36	27.7	UNIT CLERK/SECRETARY
	53	1,335	45,953	0	5,284	6,207	57,445	43.04	17	16.7	ACCOUNTANT/FINANCIAL ANALYST
	54	705	13,353	1,542	2,791	2,012	19,698	27.94	8	8.8	ACCOUNTING/ACT.PYBLE/PAYROLL CLERK
	55	413	8,402	128	1,637	1,152	11,319	27.38	5	5.2	COLLECTION CLERK
	58	1,183	47,964	59	4,683	6,487	59,193	50.05	17	14.8	NURSE EDUCATORS
	59	3,916	171,334	5,011	15,504	23,821	215,670	55.07	55	49.0	NURSE MGR. A

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63 UM St. Joseph	60	880	45,625	0	3,484	6,163	55,272	62.81	11	11.0	NURSE MGR. B
	63	835	32,650	766	3,306	4,514	41,236	49.38	19	10.4	OCCUP. THERAPIST
	64	935	15,000	756	3,701	2,128	21,585	23.09	18	11.7	PHLEBOTOMIST
	65	702	17,861	808	2,779	2,522	23,971	34.15	14	8.8	PHYSI. & OCCUP. THERAPIST ASST.
	66	1,712	65,751	249	6,778	8,915	81,693	47.72	28	21.4	UTILIZ.REVIEW/QUAL.ASSUR.SPEC./CASE MGR.
	67	142	6,263	224	560	876	7,924	56.00	6	1.8	SPEECH LANGUAGE PATHOLOGIST/AUDIO.
	68	361	9,215	73	1,430	1,255	11,972	33.15	5	4.5	HUMAN RESOURCES, ASSOCIATE LEVEL
	69	41	1,746	0	163	236	2,145	52.11	1	0.5	HUMAN RESOURCES, MGMT. LEVEL
	70	6,287	229,751	9,042	24,890	32,257	295,939	47.07	89	78.6	OTHER HOSPITAL SPECIFIC
	71	6,028	231,628	4,027	23,867	31,833	291,355	48.33	78	75.4	OTHER NON-HOSPITAL SPECIFIC
	77	120,926	3,629,549	287,988	478,776	529,189	4,925,502	40.73	1,855	1511.6	TOTAL

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87 Germantown Emg	1	395	5,756	755	835	692	8,038	20.35	16	4.9	IP/OP ADM & REGISTRATION CLERK
	2	34	770	5	73	82	929	27.06	29	0.4	BILLING CLERK
	3	1	16	0	3	2	20	16.42	1	0.0	CASHIER - BUSINESS OFFICE
	4	6	97	-2	12	10	118	20.65	6	0.1	GENERAL OFFICE CLERK
	8	14	432	-6	30	45	502	34.85	12	0.2	EXECUTIVE ASST.
	9	2	74	1	5	8	88	35.36	2	0.0	INFO. SYSTEMS,STAFF LEVEL
	11	1,526	57,126	9,238	3,226	7,054	76,644	50.23	31	19.1	GENERAL DUTY NURSE
	12	382	4,492	711	807	553	6,563	17.20	9	4.8	ENVIRONMENTAL SERVICE WORKER
	13	30	1,449	-19	64	152	1,646	54.25	27	0.4	INFO. SYSTEMS, PROF. LEVEL
	14	1	53	0	3	6	61	51.09	1	0.0	LABORATORY ASST.
	19	2	38	1	5	4	47	19.16	2	0.0	MAIL CLERK
	22	30	749	28	64	83	924	30.47	28	0.4	MDCL. RCDS. & CODING CLERK
	23	7	248	4	16	27	295	39.84	6	0.1	MEDICAL RECORDS TECHNICIAN ART
	33	769	13,504	1,715	1,626	1,618	18,463	24.01	15	9.6	PATIENT CARE/NURSING AIDE II
	34	51	803	31	109	89	1,031	20.06	7	0.6	PHARMACY TECH.
	36	30	1,057	171	64	131	1,423	47.11	1	0.4	RADIOLOGIC TECHNOLOGIST (RRT REG.)
	40	54	1,076	0	115	114	1,305	24.00	7	0.7	ADMINISTRATIVE ASST.
	41	313	5,287	495	661	615	7,057	22.58	12	3.9	SECURITY OFFICER
	43	4	173	16	8	20	218	55.85	3	0.0	STAFF & CLINICAL PHARMACIST
	45	1	23	2	3	3	30	21.47	1	0.0	MATERIALS HANDLER, OPERATIONS LEVEL
	47	4	94	0	8	10	111	30.93	3	0.0	MATERIALS HANDLER, PROF. LEVEL
	48	1	30	0	3	3	36	29.87	1	0.0	TELEPHONE OPERATOR
	49	123	5,029	2,575	259	808	8,671	70.78	4	1.5	ULTRASOUND TECHNOLOGIST
	50	298	5,154	465	629	597	6,845	23.00	5	3.7	UNIT CLERK/SECRETARY
	53	39	1,451	-4	82	154	1,684	43.25	33	0.5	ACCOUNTANT/FINANCIAL ANALYST
	54	12	253	0	25	27	305	25.41	10	0.2	ACCOUNTING/ACT.PYBLE/PAYROLL CLERK
	55	9	189	3	20	20	231	25.03	8	0.1	COLLECTION CLERK
	57	390	14,721	4,058	823	1,996	21,599	55.45	11	4.9	C.T. TECHNOLOGIST
	58	2	78	2	4	8	92	46.92	4	0.0	NURSE EDUCATORS
	60	80	3,982	0	169	423	4,575	57.19	1	1.0	NURSE MGR. B
	66	6	370	-10	13	38	411	68.44	6	0.1	UTILIZ.REVIEW/QUAL.ASSUR.SPEC./CASE MGR.
	68	34	1,274	10	71	136	1,491	44.28	30	0.4	HUMAN RESOURCES, ASSOCIATE LEVEL
	69	9	448	0	19	48	514	58.65	8	0.1	HUMAN RESOURCES, MGMT. LEVEL
	70	12	352	-7	25	37	406	34.01	13	0.1	OTHER HOSPITAL SPECIFIC
	71	75	3,843	-2	158	408	4,408	58.85	65	0.9	OTHER NON-HOSPITAL SPECIFIC
	77	4,747	130,493	20,234	10,037	16,021	176,785	37.24	418	59.3	TOTAL

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88 Queen Annes Em	1	363	4,751	492	1,717	585	7,545	20.78	8	4.5	IP/OP ADM & REGISTRATION CLERK
	2	1	12	1	3	1	18	24.56	0	0.0	BILLING CLERK
	4	0	7	0	2	1	9	24.09	0	0.0	GENERAL OFFICE CLERK
	8	3	89	13	15	11	129	39.30	0	0.0	EXECUTIVE ASST.
	9	17	437	52	79	55	622	37.25	0	0.2	INFO. SYSTEMS,STAFF LEVEL
	11	820	29,308	2,686	3,878	3,572	39,444	48.10	16	10.3	GENERAL DUTY NURSE
	12	261	3,122	186	1,234	369	4,912	18.82	4	3.3	ENVIRONMENTAL SERVICE WORKER
	13	53	2,199	57	252	252	2,760	51.74	1	0.7	INFO. SYSTEMS, PROF. LEVEL
	22	1	34	0	6	4	44	33.93	0	0.0	MDCL. RCDS. & CODING CLERK
	23	0	11	0	1	1	13	53.36	0	0.0	MEDICAL RECORDS TECHNICIAN ART
	27	404	12,740	1,098	1,910	1,545	17,293	42.81	7	5.1	MDCL. TECHNOLOGIST (A.S.C.P)
	36	373	9,324	1,450	1,764	1,203	13,741	36.84	6	4.7	RADIOLOGIC TECHNOLOGIST (RRT REG.)
	40	5	94	5	22	11	132	28.15	0	0.1	ADMINISTRATIVE ASST.
	41	362	4,508	932	1,712	607	7,759	21.43	7	4.5	SECURITY OFFICER
	43	0	13	0	1	1	16	64.59	0	0.0	STAFF & CLINICAL PHARMACIST
	44	1	10	3	3	2	18	29.54	0	0.0	STATIONARY ENGINEER LICENSED
	47	5	112	4	25	13	154	28.85	0	0.1	MATERIALS HANDLER, PROF. LEVEL
	53	27	919	0	129	103	1,150	42.21	0	0.3	ACCOUNTANT/FINANCIAL ANALYST
	54	15	286	33	71	36	426	28.20	0	0.2	ACCOUNTING/ACT.PYBLE/PAYROLL CLERK
	55	7	134	3	34	15	186	26.15	0	0.1	COLLECTION CLERK
	59	74	2,081	106	350	244	2,781	37.58	1	0.9	NURSE MGR. A
	66	0	13	0	1	1	16	63.52	0	0.0	UTILIZ.REVIEW/QUAL.ASSUR.SPEC./CASE MGR.
	68	8	218	2	40	25	285	33.49	0	0.1	HUMAN RESOURCES, ASSOCIATE LEVEL
	69	1	42	0	5	5	51	51.89	0	0.0	HUMAN RESOURCES, MGMT. LEVEL
	70	1	50	0	5	6	60	61.48	0	0.0	OTHER HOSPITAL SPECIFIC
	71	110	2,747	6	518	307	3,579	32.65	1	1.4	OTHER NON-HOSPITAL SPECIFIC
	77	2,914	73,260	7,129	13,778	8,976	103,143	35.40	52	36.4	TOTAL

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333 Bowie Emg Ctr	1	707	11,113	1,067	2,335	1,289	15,804	22.35	12	8.8	IP/OP ADM & REGISTRATION CLERK
	2	81	1,380	120	266	159	1,925	23.91	1	1.0	BILLING CLERK
	11	906	30,484	6,719	2,994	3,937	44,135	48.70	14	11.3	GENERAL DUTY NURSE
	12	387	4,988	723	1,279	604	7,594	19.62	5	4.8	ENVIRONMENTAL SERVICE WORKER
	15	108	2,695	10	356	286	3,346	31.06	2	1.3	LABORATORY TECH. I
	22	83	1,361	21	274	146	1,801	21.72	1	1.0	MDCL. RCDS. & CODING CLERK
	23	188	4,702	112	620	509	5,942	31.68	3	2.3	MEDICAL RECORDS TECHNICIAN ART
	27	342	10,406	684	1,128	1,174	13,392	39.21	6	4.3	MDCL. TECHNOLOGIST (A.S.C.P)
	36	439	14,299	942	1,449	1,613	18,302	41.72	9	5.5	RADIOLOGIC TECHNOLOGIST (RRT REG.)
	40	87	1,907	60	288	208	2,464	28.22	1	1.1	ADMINISTRATIVE ASST.
	50	234	3,727	225	772	418	5,142	22.00	3	2.9	UNIT CLERK/SECRETARY
	55	82	1,532	4	271	163	1,969	24.02	1	1.0	COLLECTION CLERK
	60	80	3,662	1,030	264	497	5,453	68.17	1	1.0	NURSE MGR. B
	61	296	12,569	1,588	977	1,498	16,632	56.24	3	3.7	NURSE MGR. C
	66	34	1,285	0	113	136	1,534	44.78	1	0.4	UTILIZ.REVIEW/QUAL.ASSUR.SPEC./CASE MGR.
	70	476	10,258	1,110	1,572	1,203	14,144	29.72	5	5.9	OTHER HOSPITAL SPECIFIC
	71	219	9,099	4	725	963	10,791	49.20	3	2.7	OTHER NON-HOSPITAL SPECIFIC
	77	4,748	125,467	14,416	15,683	14,803	170,370	35.89	71	59.3	TOTAL

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2001 UM Rehab&Ortho	1	848	13,114	802	3,304	1,704	18,924	22.32	12	10.6	IP/OP ADM & REGISTRATION CLERK
	2	253	4,505	259	986	584	6,334	25.03	6	3.2	BILLING CLERK
	4	690	11,196	304	2,690	1,409	15,599	22.59	11	8.6	GENERAL OFFICE CLERK
	6	92	1,565	478	357	250	2,650	28.96	1	1.1	DIETITIAN
	8	210	5,331	358	818	697	7,205	34.30	14	2.6	EXECUTIVE ASST.
	9	365	7,364	827	1,423	1,003	10,618	29.07	84	4.6	INFO. SYSTEMS,STAFF LEVEL
	10	337	4,487	435	1,311	603	6,836	20.32	4	4.2	DIETARY AIDE I
	11	12,170	414,719	79,262	47,420	60,502	601,904	49.46	170	152.1	GENERAL DUTY NURSE
	12	161	2,062	115	626	267	3,071	19.11	2	2.0	ENVIRONMENTAL SERVICE WORKER
	13	649	26,807	676	2,531	3,366	33,380	51.39	260	8.1	INFO. SYSTEMS, PROF. LEVEL
	17	289	13,082	0	1,127	1,602	15,811	54.66	5	3.6	PHYSICIANS ASST.
	18	111	2,873	197	433	376	3,880	34.88	2	1.4	LICENSED PRACTICAL NURSE
	19	80	1,004	0	312	123	1,438	17.98	1	1.0	MAIL CLERK
	20	341	6,889	288	1,327	879	9,382	27.55	4	4.3	MAINTENANCE MECHANIC I
	21	261	6,117	862	1,015	855	8,848	33.97	3	3.3	MAINTENANCE MECHANIC II
	22	647	12,328	969	2,519	1,629	17,445	26.98	16	8.1	MDCL. RCDS. & CODING CLERK
	23	185	5,095	942	722	739	7,499	40.47	3	2.3	MEDICAL RECORDS TECHNICIAN ART
	25	240	6,764	0	935	828	8,528	35.53	3	3.0	SOCIAL WORKER (M.S.W.)
	28	160	3,179	42	623	395	4,239	26.50	2	2.0	MDCL. TRANSCRIPTIONIST
	31	400	16,788	26	1,559	2,059	20,432	51.08	6	5.0	NURSE PRACT./CLINICAL NURSE SPEC.
	32	6,124	85,708	14,068	23,864	12,220	135,860	22.18	80	76.6	PATIENT CARE/NURSING AIDE I
	34	631	10,525	1,681	2,457	1,495	16,157	25.62	9	7.9	PHARMACY TECH.
	35	3,145	121,602	1,283	12,256	15,051	150,192	47.75	43	39.3	PHYS. THERAPIST
	36	87	2,595	0	337	318	3,250	37.57	2	1.1	RADIOLOGIC TECHNOLOGIST (RRT REG.)
	38	349	10,597	2,350	1,360	1,586	15,893	45.54	6	4.4	RESPIRATORY THERAPY TECH. (CERT.)
	39	347	10,998	1,737	1,352	1,560	15,647	45.08	5	4.3	RESPIRATORY THERAPIST(NBRT REG.)
	40	1,011	20,165	2,704	3,941	2,801	29,610	29.28	32	12.6	ADMINISTRATIVE ASST.
	41	761	11,688	742	2,963	1,522	16,916	22.24	11	9.5	SECURITY OFFICER
	43	451	25,130	2,875	1,759	3,430	33,193	73.55	7	5.6	STAFF & CLINICAL PHARMACIST
	44	305	7,479	1,107	1,189	1,052	10,827	35.47	7	3.8	STATIONARY ENGINEER LICENSED
	45	1,083	17,714	445	4,221	2,224	24,604	22.71	14	13.5	MATERIALS HANDLER, OPERATIONS LEVEL
	46	544	12,453	112	2,121	1,539	16,225	29.81	7	6.8	SURGICAL TECH.
	47	241	4,751	924	937	695	7,308	30.38	23	3.0	MATERIALS HANDLER, PROF. LEVEL
	50	1,255	17,041	3,797	4,891	2,552	28,282	22.53	15	15.7	UNIT CLERK/SECRETARY
	53	382	12,657	0	1,490	1,550	15,698	41.04	120	4.8	ACCOUNTANT/FINANCIAL ANALYST
	54	142	2,704	309	554	369	3,936	27.70	60	1.8	ACCOUNTING/ACT.PYBLE/PAYROLL CLERK
	55	64	1,217	25	251	152	1,645	25.53	30	0.8	COLLECTION CLERK
	57	496	15,354	2,791	1,933	2,222	22,301	44.95	6	6.2	C.T. TECHNOLOGIST
	63	1,996	69,386	1,824	7,777	8,722	87,709	43.94	29	25.0	OCCUP. THERAPIST
	65	1,772	32,779	275	6,906	4,048	44,007	24.83	28	22.2	PHYSI. & OCCUP. THERAPIST ASST.
	66	1,083	42,725	0	4,219	5,233	52,177	48.19	15	13.5	UTILIZ.REVIEW/QUAL.ASSUR.SPEC./CASE MGR.
	67	924	33,821	119	3,600	4,157	41,697	45.13	12	11.6	SPEECH LANGUAGE PATHOLOGIST/AUDIO.
	68	113	2,904	23	440	358	3,725	33.00	36	1.4	HUMAN RESOURCES, ASSOCIATE LEVEL
	69	13	560	0	51	69	680	51.52	4	0.2	HUMAN RESOURCES, MGMT. LEVEL
	70	4,429	165,217	1,272	17,257	20,391	204,138	46.09	0	55.4	OTHER HOSPITAL SPECIFIC



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2001 UM Rehab&Ortho	71	1,285	55,482	898	5,008	6,905	68,293	53.13	0	16.1	OTHER NON-HOSPITAL SPECIFIC
	77	47,523	1,358,522	128,204	185,175	182,091	1,853,993	39.01	1,210	594.0	TOTAL

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HOSPITAL Number & Name	Job Code	Hours Paid	Wage and Salary	Other Wages	FB/Hour Cal.	FB/Sal. Cal.	Total Costs	Rate w/FB	Number Employ.	No. (FTE)	Job Code Title
2004 Medstar Good S	1	3,765	56,858	4,439	17,898	4,956	84,151	22.35	63	47.1	IP/OP ADM & REGISTRATION CLERK
	2	2,639	47,033	2,786	12,548	4,028	66,395	25.16	34	33.0	BILLING CLERK
	3	127	2,015	222	604	181	3,022	23.78	2	1.6	CASHIER - BUSINESS OFFICE
	4	1,092	14,150	310	5,191	1,169	20,819	19.07	18	13.6	GENERAL OFFICE CLERK
	6	320	9,725	0	1,521	786	12,033	37.60	5	4.0	DIETITIAN
	7	484	7,331	459	2,301	630	10,720	22.15	9	6.1	E.K.G./CARDIOLOGY TECH.
	8	647	20,108	117	3,078	1,635	24,938	38.53	8	8.1	EXECUTIVE ASST.
	9	30	1,751	0	143	142	2,036	67.47	0	0.4	INFO. SYSTEMS,STAFF LEVEL
	10	84	1,117	9	399	91	1,617	19.26	1	1.0	DIETARY AIDE I
	11	38,064	1,321,402	163,832	180,969	120,083	1,786,287	46.93	575	475.8	GENERAL DUTY NURSE
	12	6,438	76,033	6,906	30,608	6,706	120,252	18.68	86	80.5	ENVIRONMENTAL SERVICE WORKER
	13	1,430	63,290	265	6,798	5,139	75,492	52.80	18	17.9	INFO. SYSTEMS, PROF. LEVEL
	14	740	10,957	870	3,516	956	16,300	22.04	12	9.2	LABORATORY ASST.
	15	231	5,423	98	1,097	446	7,064	30.62	4	2.9	LABORATORY TECH. I
	17	3,009	144,015	11,524	14,304	12,576	182,418	60.63	40	37.6	PHYSICIANS ASST.
	18	1,252	34,772	2,763	5,951	3,035	46,521	37.16	21	15.6	LICENSED PRACTICAL NURSE
	19	657	9,112	292	3,122	760	13,287	20.24	11	8.2	MAIL CLERK
	20	424	8,498	351	2,016	715	11,581	27.31	8	5.3	MAINTENANCE MECHANIC I
	21	661	18,493	2,613	3,144	1,706	25,957	39.25	15	8.3	MAINTENANCE MECHANIC II
	22	750	10,292	713	3,568	890	15,463	20.60	12	9.4	MDCL. RCDS. & CODING CLERK
	23	1,342	35,310	2,218	6,380	3,034	46,943	34.98	18	16.8	MEDICAL RECORDS TECHNICIAN ART
	25	1,189	34,723	115	5,651	2,817	43,306	36.43	18	14.9	SOCIAL WORKER (M.S.W.)
	26	437	11,262	460	2,075	948	14,746	33.78	7	5.5	SOCIAL WORKER (B.S.)
	27	3,015	95,217	5,585	14,332	8,150	123,284	40.90	50	37.7	MDCL. TECHNOLOGIST (A.S.C.P)
	28	312	7,038	14	1,485	570	9,108	29.16	4	3.9	MDCL. TRANSCRIPTIONIST
	29	315	13,459	735	1,499	1,148	16,840	53.42	5	3.9	NUCLEAR MEDICINE TECHNOLOGIST (REG.)
	31	1,179	61,226	125	5,607	4,960	71,918	60.98	16	14.7	NURSE PRACT./CLINICAL NURSE SPEC.
	32	2,241	29,340	3,321	10,655	2,641	45,957	20.51	34	28.0	PATIENT CARE/NURSING AIDE I
	33	16,052	251,885	27,876	76,317	22,619	378,697	23.59	223	200.7	PATIENT CARE/NURSING AIDE II
	34	1,037	20,181	1,598	4,930	1,761	28,470	27.46	19	13.0	PHARMACY TECH.
	35	2,781	115,082	3,466	13,222	9,585	141,355	50.83	52	34.8	PHYS. THERAPIST
	36	1,738	54,768	3,001	8,262	4,671	70,702	40.68	26	21.7	RADIOLOGIC TECHNOLOGIST (RRT REG.)
	37	112	4,795	212	532	405	5,944	53.08	2	1.4	MRI TECHNOLOGIST
	38	536	17,852	2,313	2,549	1,630	24,345	45.40	8	6.7	RESPIRATORY THERAPY TECH. (CERT.)
	39	1,742	55,232	6,402	8,283	4,983	74,900	42.99	29	21.8	RESPIRATORY THERAPIST(NBRT REG.)
	40	4,774	87,666	1,713	22,698	7,226	119,303	24.99	64	59.7	ADMINISTRATIVE ASST.
	41	2,599	37,671	3,543	12,356	3,332	56,903	21.89	43	32.5	SECURITY OFFICER
	42	427	16,274	607	2,029	1,365	20,274	47.51	6	5.3	SPECIAL PROCEDURES TECHNOLOGIST
	43	1,923	112,505	3,468	9,140	9,377	134,490	69.96	28	24.0	STAFF & CLINICAL PHARMACIST
	45	3,399	48,346	3,167	16,160	4,165	71,838	21.13	45	42.5	MATERIALS HANDLER, OPERATIONS LEVEL
	46	1,256	28,210	1,759	5,969	2,423	38,362	30.55	18	15.7	SURGICAL TECH.
	47	715	21,232	97	3,401	1,724	26,455	36.98	9	8.9	MATERIALS HANDLER, PROF. LEVEL
	48	589	7,386	480	2,802	636	11,305	19.18	10	7.4	TELEPHONE OPERATOR
	49	961	34,936	2,599	4,571	3,035	45,141	46.95	28	12.0	ULTRASOUND TECHNOLOGIST
	50	3,736	54,215	4,384	17,763	4,738	81,100	21.71	54	46.7	UNIT CLERK/SECRETARY

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2004 Medstar Good S	53	736	23,769	0	3,499	1,922	29,190	39.67	9	9.2	ACCOUNTANT/FINANCIAL ANALYST
	54	682	12,872	1,188	3,242	1,137	18,439	27.04	9	8.5	ACCOUNTING/ACT.PYBLE/PAYROLL CLERK
	55	334	5,574	285	1,588	474	7,921	23.72	4	4.2	COLLECTION CLERK
	57	600	20,858	1,850	2,854	1,836	27,398	45.64	8	7.5	C.T. TECHNOLOGIST
	58	315	12,402	0	1,495	1,003	14,900	47.38	5	3.9	NURSE EDUCATORS
	59	769	37,373	0	3,654	3,022	44,048	57.32	11	9.6	NURSE MGR. A
	60	1,114	59,907	0	5,295	4,844	70,045	62.90	14	13.9	NURSE MGR. B
	62	280	17,455	0	1,331	1,411	20,198	72.13	4	3.5	NURSE MGR. D
	63	1,289	49,640	2,176	6,126	4,189	62,130	48.22	26	16.1	OCCUP. THERAPIST
	64	2,784	44,333	2,623	13,238	3,796	63,990	22.98	51	34.8	PHLEBOTOMIST
	65	797	25,671	1,945	3,789	2,233	33,638	42.21	16	10.0	PHYSI. & OCCUP. THERAPIST ASST.
	66	2,384	92,892	886	11,334	7,582	112,693	47.27	37	29.8	UTILIZ.REVIEW/QUAL.ASSUR.SPEC./CASE MGR.
	67	756	29,813	1,457	3,593	2,528	37,391	49.48	12	9.4	SPEECH LANGUAGE PATHOLOGIST/AUDIO.
	68	869	29,742	325	4,132	2,431	36,630	42.15	11	10.9	HUMAN RESOURCES, ASSOCIATE LEVEL
	69	186	10,011	0	886	809	11,706	62.83	3	2.3	HUMAN RESOURCES, MGMT. LEVEL
	70	10,246	327,248	4,425	48,712	26,816	407,202	39.74	153	128.1	OTHER HOSPITAL SPECIFIC
	71	7,453	298,487	2,865	35,433	24,365	361,151	48.46	99	93.2	OTHER NON-HOSPITAL SPECIFIC
	77	148,843	4,216,235	297,854	707,646	364,970	5,586,705	37.53	2,231	1860.5	TOTAL

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5033 Levindale	1	292	6,281	9	1,897	898	9,086	31.10	9	3.7	IP/OP ADM & REGISTRATION CLERK
	2	1,127	21,417	1,664	7,318	3,297	33,696	29.90	15	14.1	BILLING CLERK
	3	80	1,366	0	519	195	2,081	26.01	1	1.0	CASHIER - BUSINESS OFFICE
	4	699	11,163	849	4,538	1,716	18,265	26.14	13	8.7	GENERAL OFFICE CLERK
	8	228	6,249	10	1,478	894	8,632	37.91	13	2.8	EXECUTIVE ASST.
	9	286	6,630	237	1,857	981	9,704	33.93	34	3.6	INFO. SYSTEMS,STAFF LEVEL
	10	2,360	29,265	1,403	15,326	4,380	50,375	21.34	58	29.5	DIETARY AIDE I
	11	3,449	125,180	4,427	22,393	18,512	170,512	49.44	62	43.1	GENERAL DUTY NURSE
	12	2,599	31,271	1,709	16,877	4,711	54,568	20.99	33	32.5	ENVIRONMENTAL SERVICE WORKER
	13	488	19,173	501	3,172	2,810	25,655	52.52	65	6.1	INFO. SYSTEMS, PROF. LEVEL
	16	45	1,313	0	290	188	1,792	40.06	7	0.6	LABORATORY TECH. II
	17	232	13,161	1,364	1,506	2,075	18,106	78.04	3	2.9	PHYSICIANS ASST.
	18	3,313	97,265	2,661	21,512	14,273	135,711	40.96	61	41.4	LICENSED PRACTICAL NURSE
	20	351	6,365	384	2,279	964	9,992	28.47	4	4.4	MAINTENANCE MECHANIC I
	21	341	8,095	177	2,216	1,182	11,670	34.20	4	4.3	MAINTENANCE MECHANIC II
	22	160	2,269	0	1,039	324	3,632	22.70	2	2.0	MDCL. RCDS. & CODING CLERK
	23	160	4,210	0	1,039	601	5,851	36.57	2	2.0	MEDICAL RECORDS TECHNICIAN ART
	26	624	15,219	0	4,052	2,174	21,445	34.37	8	7.8	SOCIAL WORKER (B.S.)
	27	195	5,775	203	1,267	854	8,098	41.50	33	2.4	MDCL. TECHNOLOGIST (A.S.C.P)
	28	13	281	0	83	40	404	31.48	2	0.2	MDCL. TRANSCRIPTIONIST
	31	128	2,295	0	831	328	3,454	26.98	2	1.6	NURSE PRACT./CLINICAL NURSE SPEC.
	32	4,727	73,633	4,256	30,693	11,125	119,708	25.32	72	59.1	PATIENT CARE/NURSING AIDE I
	33	2	26	4	12	4	48	24.83	2	0.0	PATIENT CARE/NURSING AIDE II
	34	6	80	0	37	11	129	22.49	1	0.1	PHARMACY TECH.
	35	973	37,760	2,571	6,319	5,761	52,411	53.85	18	12.2	PHYS. THERAPIST
	38	262	9,578	0	1,701	1,368	12,647	48.27	6	3.3	RESPIRATORY THERAPY TECH. (CERT.)
	39	1,418	49,045	1,052	9,207	7,156	66,459	46.87	25	17.7	RESPIRATORY THERAPIST(NBRT REG.)
	40	620	11,357	211	4,025	1,652	17,246	27.82	30	7.7	ADMINISTRATIVE ASST.
	43	13	746	0	83	107	936	73.13	2	0.2	STAFF & CLINICAL PHARMACIST
	45	256	3,810	112	1,662	560	6,145	24.00	3	3.2	MATERIALS HANDLER, OPERATIONS LEVEL
	46	80	1,300	0	518	186	2,003	25.12	1	1.0	SURGICAL TECH.
	47	38	895	0	249	128	1,272	33.12	6	0.5	MATERIALS HANDLER, PROF. LEVEL
	48	87	1,156	116	566	182	2,019	23.17	12	1.1	TELEPHONE OPERATOR
	50	492	8,145	29	3,197	1,168	12,538	25.47	8	6.2	UNIT CLERK/SECRETARY
	53	217	7,258	1	1,406	1,037	9,701	44.81	15	2.7	ACCOUNTANT/FINANCIAL ANALYST
	54	91	1,750	59	592	258	2,659	29.16	15	1.1	ACCOUNTING/ACT.PYBLE/PAYROLL CLERK
	55	80	1,778	0	519	254	2,551	31.89	1	1.0	COLLECTION CLERK
	56	1,022	14,481	1,665	6,635	2,306	25,087	24.55	15	12.8	COOK
	58	118	4,995	28	763	717	6,504	55.34	19	1.5	NURSE EDUCATORS
	59	821	30,135	4,479	5,333	4,944	44,891	54.65	13	10.3	NURSE MGR. A
	60	82	3,554	0	530	508	4,592	56.27	2	1.0	NURSE MGR. B
	61	144	6,489	0	935	927	8,350	57.99	1	1.8	NURSE MGR. C
	63	944	32,966	3,986	6,126	5,278	48,357	51.25	16	11.8	OCCUP. THERAPIST
	64	112	1,676	32	724	244	2,676	24.00	2	1.4	PHLEBOTOMIST
	65	82	724	2,817	529	506	4,576	56.15	5	1.0	PHYSI. & OCCUP. THERAPIST ASST.

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5033 Levindale	66	772	27,950	0	5,015	3,992	36,957	47.85	11	9.7	UTILIZ.REVIEW/QUAL.ASSUR.SPEC./CASE MGR.
	67	407	14,553	248	2,641	2,114	19,555	48.08	6	5.1	SPEECH LANGUAGE PATHOLOGIST/AUDIO.
	68	173	4,380	25	1,121	629	6,155	35.65	17	2.2	HUMAN RESOURCES, ASSOCIATE LEVEL
	69	105	4,540	80	679	660	5,959	56.95	16	1.3	HUMAN RESOURCES, MGMT. LEVEL
	70	1,983	58,354	824	12,876	8,453	80,507	40.60	0	24.8	OTHER HOSPITAL SPECIFIC
	71	5,851	129,696	1,940	37,988	18,802	188,426	32.21	0	73.1	OTHER NON-HOSPITAL SPECIFIC
	77	39,145	957,055	40,134	254,171	142,433	1,393,793	35.61	771	489.3	TOTAL

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5050 Shady Grove	1	4,511	75,077	5,094	17,882	9,543	107,597	23.85	75	56.4	IP/OP ADM & REGISTRATION CLERK
	2	950	21,300	127	3,765	2,551	27,742	29.21	12	11.9	BILLING CLERK
	3	196	2,483	122	776	310	3,690	18.84	2	2.4	CASHIER - BUSINESS OFFICE
	4	378	6,053	46	1,500	726	8,324	22.00	6	4.7	GENERAL OFFICE CLERK
	6	15	435	0	57	52	544	37.53	1	0.2	DIETITIAN
	7	358	13,747	1,737	1,419	1,843	18,745	52.38	8	4.5	E.K.G./CARDIOLOGY TECH.
	8	843	23,729	-168	3,340	2,805	29,705	35.25	11	10.5	EXECUTIVE ASST.
	9	149	3,660	32	592	439	4,723	31.64	2	1.9	INFO. SYSTEMS,STAFF LEVEL
	10	2,911	33,883	2,680	11,538	4,352	52,453	18.02	47	36.4	DIETARY AIDE I
	11	47,449	1,686,838	183,117	188,079	222,592	2,280,626	48.06	749	593.1	GENERAL DUTY NURSE
	12	4,527	54,824	5,078	17,943	7,130	84,975	18.77	57	56.6	ENVIRONMENTAL SERVICE WORKER
	13	1,100	47,283	-295	4,360	5,593	56,940	51.77	14	13.7	INFO. SYSTEMS, PROF. LEVEL
	14	33	1,470	0	132	175	1,776	53.50	0	0.4	LABORATORY ASST.
	17	1,136	56,759	2,935	4,504	7,106	71,304	62.75	19	14.2	PHYSICIANS ASST.
	19	149	2,046	21	592	246	2,905	19.44	2	1.9	MAIL CLERK
	20	273	4,664	718	1,081	641	7,103	26.06	3	3.4	MAINTENANCE MECHANIC I
	21	1,830	52,974	8,566	7,253	7,325	76,118	41.60	21	22.9	MAINTENANCE MECHANIC II
	22	1,603	32,792	1,132	6,352	4,038	44,315	27.65	22	20.0	MDCL. RCDS. & CODING CLERK
	23	365	12,764	104	1,445	1,532	15,845	43.46	4	4.6	MEDICAL RECORDS TECHNICIAN ART
	25	829	24,185	542	3,287	2,943	30,957	37.33	16	10.4	SOCIAL WORKER (M.S.W.)
	28	169	3,798	257	669	483	5,207	30.84	3	2.1	MDCL. TRANSCRIPTIONIST
	29	201	7,079	2,293	796	1,116	11,284	56.17	5	2.5	NUCLEAR MEDICINE TECHNOLOGIST (REG.)
	31	376	18,424	293	1,489	2,228	22,434	59.71	6	4.7	NURSE PRACT./CLINICAL NURSE SPEC.
	32	2,640	44,428	2,785	10,466	5,620	63,299	23.97	35	33.0	PATIENT CARE/NURSING AIDE I
	33	16,607	255,793	29,795	65,825	33,995	385,408	23.21	245	207.6	PATIENT CARE/NURSING AIDE II
	34	1,601	27,243	1,984	6,344	3,479	39,050	24.40	25	20.0	PHARMACY TECH.
	36	2,671	98,453	10,510	10,589	12,971	132,523	49.61	43	33.4	RADIOLOGIC TECHNOLOGIST (RRT REG.)
	37	22	873	188	85	126	1,272	59.18	2	0.3	MRI TECHNOLOGIST
	38	275	9,009	2,018	1,088	1,313	13,428	48.90	3	3.4	RESPIRATORY THERAPY TECH. (CERT.)
	39	1,511	46,254	8,970	5,990	6,574	67,787	44.85	22	18.9	RESPIRATORY THERAPIST(NBRT REG.)
	40	2,069	42,983	1,343	8,201	5,276	57,804	27.94	29	25.9	ADMINISTRATIVE ASST.
	41	1,873	31,714	3,244	7,424	4,161	46,543	24.85	28	23.4	SECURITY OFFICER
	42	1,001	34,725	8,676	3,970	5,166	52,537	52.46	18	12.5	SPECIAL PROCEDURES TECHNOLOGIST
	43	2,094	103,325	8,354	8,301	13,294	133,273	63.64	32	26.2	STAFF & CLINICAL PHARMACIST
	45	2,219	29,844	1,425	8,795	3,722	43,785	19.73	27	27.7	MATERIALS HANDLER, OPERATIONS LEVEL
	46	2,562	71,605	6,833	10,156	9,337	97,930	38.22	37	32.0	SURGICAL TECH.
	47	351	11,494	197	1,391	1,392	14,475	41.24	4	4.4	MATERIALS HANDLER, PROF. LEVEL
	48	750	11,225	948	2,973	1,449	16,594	22.13	10	9.4	TELEPHONE OPERATOR
	49	560	22,593	2,451	2,221	2,981	30,246	53.99	14	7.0	ULTRASOUND TECHNOLOGIST
	50	6,345	97,795	10,615	25,151	12,905	146,466	23.08	97	79.3	UNIT CLERK/SECRETARY
	53	1,478	53,012	-62	5,860	6,303	65,112	44.04	19	18.5	ACCOUNTANT/FINANCIAL ANALYST
	54	332	6,994	2	1,317	833	9,145	27.53	4	4.2	ACCOUNTING/ACT.PYBLE/PAYROLL CLERK
	55	578	10,531	102	2,293	1,266	14,192	24.54	7	7.2	COLLECTION CLERK
	56	867	12,519	1,228	3,436	1,636	18,819	21.71	9	10.8	COOK
	57	805	31,219	4,749	3,191	4,281	43,441	53.96	15	10.1	C.T. TECHNOLOGIST

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5050 Shady Grove	58	897	38,569	317	3,555	4,629	47,070	52.48	14	11.2	NURSE EDUCATORS
	59	482	21,634	621	1,909	2,649	26,814	55.68	6	6.0	NURSE MGR. A
	60	1,040	51,486	432	4,122	6,180	62,220	59.83	13	13.0	NURSE MGR. B
	62	800	49,288	0	3,171	5,867	58,326	72.91	10	10.0	NURSE MGR. D
	65	235	5,481	113	932	666	7,192	30.59	3	2.9	PHYSI. & OCCUP. THERAPIST ASST.
	66	2,501	101,286	76	9,913	12,066	123,341	49.32	36	31.3	UTILIZ.REVIEW/QUAL.ASSUR.SPEC./CASE MGR.
	68	1,094	41,197	322	4,338	4,942	50,799	46.42	14	13.7	HUMAN RESOURCES, ASSOCIATE LEVEL
	69	323	16,974	0	1,278	2,020	20,273	62.86	5	4.0	HUMAN RESOURCES, MGMT. LEVEL
	70	2,416	102,038	3,365	9,576	12,547	127,525	52.79	34	30.2	OTHER HOSPITAL SPECIFIC
	71	3,990	180,274	226	15,814	21,486	217,800	54.59	53	49.9	OTHER NON-HOSPITAL SPECIFIC
	77	133,339	3,848,122	326,253	528,528	496,900	5,199,804	39.00	2,003	1666.7	TOTAL

Health Services Cost Review Commission  
 Year 2014 Hospital Wage and Salary Survey Report 1  
 Two Week Pay Period(Included February 1st. 2014)  
 17NOV14

HOSPITAL Number & Name	Job Code	Hours Paid	Wage and Salary	Other Wages	FB/Hour Cal.	FB/Sal. Cal.	Total Costs	Rate w/FB	Number Employ.	No. (FTE)	Job Code Title
8992 UM Shock Traum	1	470	7,403	1,077	1,573	777	10,830	23.04	6	5.9	IP/OP ADM & REGISTRATION CLERK
	8	82	2,491	140	275	241	3,148	38.27	1	1.0	EXECUTIVE ASST.
	9	83	1,263	79	276	123	1,741	21.11	1	1.0	INFO. SYSTEMS,STAFF LEVEL
	11	30,111	884,572	137,702	100,754	93,712	1,216,740	40.41	409	376.4	GENERAL DUTY NURSE
	13	80	3,999	0	268	367	4,634	57.92	1	1.0	INFO. SYSTEMS, PROF. LEVEL
	17	240	10,670	301	803	1,006	12,780	53.25	3	3.0	PHYSICIANS ASST.
	22	80	935	0	268	86	1,288	16.10	1	1.0	MDCL. RCDS. & CODING CLERK
	25	80	2,808	0	268	257	3,333	41.66	1	1.0	SOCIAL WORKER (M.S.W.)
	26	80	2,318	0	268	213	2,799	34.98	1	1.0	SOCIAL WORKER (B.S.)
	28	80	1,345	0	268	123	1,736	21.70	1	1.0	MDCL. TRANSCRIPTIONIST
	31	4,244	252,276	36,176	14,200	26,442	329,094	77.55	56	53.0	NURSE PRACT./CLINICAL NURSE SPEC.
	32	4,951	64,283	13,382	16,567	7,120	101,352	20.47	68	61.9	PATIENT CARE/NURSING AIDE I
	33	338	6,364	1,133	1,129	687	9,313	27.59	4	4.2	PATIENT CARE/NURSING AIDE II
	39	169	4,621	709	566	489	6,385	37.72	2	2.1	RESPIRATORY THERAPIST(NBRT REG.)
	40	162	3,490	0	542	320	4,352	26.87	2	2.0	ADMINISTRATIVE ASST.
	46	1,624	40,549	9,436	5,435	4,582	60,002	36.94	22	20.3	SURGICAL TECH.
	50	3,020	40,020	10,244	10,105	4,608	64,977	21.52	37	37.7	UNIT CLERK/SECRETARY
	58	80	3,462	0	268	317	4,047	50.58	1	1.0	NURSE EDUCATORS
	61	396	18,533	2,308	1,325	1,911	24,077	60.80	6	5.0	NURSE MGR. C
	62	560	28,711	0	1,874	2,632	33,217	59.32	7	7.0	NURSE MGR. D
	66	520	20,300	353	1,740	1,893	24,286	46.70	7	6.5	UTILIZ.REVIEW/QUAL.ASSUR.SPEC./CASE MGR.
	70	1,203	25,130	3,090	4,026	2,587	34,833	28.95	16	15.0	OTHER HOSPITAL SPECIFIC
	71	561	19,273	1,109	1,878	1,868	24,128	43.00	7	7.0	OTHER NON-HOSPITAL SPECIFIC
	77	49,215	1,444,818	217,238	164,674	152,361	1,979,091	40.21	660	615.2	TOTAL